

REFINITIV

# DELTA REPORT

10-Q

NGS - NATURAL GAS SERVICES GROU

10-Q - SEPTEMBER 30, 2023 COMPARED TO 10-Q - JUNE 30, 2023

The following comparison report has been automatically generated

TOTAL DELTAS 575

CHANGES	373
DELETIONS	86
ADDITIONS	116

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **June September 30, 2023**

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-31398

**NATURAL GAS SERVICES GROUP, INC.**

(Exact name of registrant as specified in its charter)

**Colorado**

(State or other jurisdiction of incorporation or organization)

**75-2811855**

(I.R.S. Employer Identification No.)

**404 Veterans Airpark Ln., Ste 300**

**Midland, Texas 79705**

(Address of principal executive offices)

**(432) 262-2700**

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common Stock, Par Value \$0.01	NGS	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ x

No ☐ o

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

Yes ☒ x

No ☐ o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ o

Accelerated filer ☐ o

Non-accelerated filer ☐

Smaller reporting company ☐

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes ☐

No ☒ x

As of **August 9, 2023** **November 9, 2023** there were 12,437,292 shares of the Registrant's common stock, \$0.01 par value, outstanding.

Part I - FINANCIAL INFORMATION

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PART I – FINANCIAL INFORMATION

Item 1. Financial Statements

NATURAL GAS SERVICES GROUP, INC.	
NATURAL GAS SERVICES GROUP, INC.	
CONDENSED CONSOLIDATED BALANCE SHEETS	
(in thousands, except par value)	
(unaudited)	
ASSETS	
Current Assets:	
Cash and cash equivalents	

Trade accounts receivable, net of allowance for doubtful accounts of \$466 \$529 and \$338, respectively

Inventory

Federal income tax receivable (Note 4)

Prepaid income taxes

Prepaid expenses and other

Total current assets

Long-term inventory, net of allowance for obsolescence of \$40 and \$120, respectively

Rental equipment, net of accumulated depreciation of \$187,580 \$193,795 and \$177,729, respectively

Property and equipment, net of accumulated depreciation of \$17,533 \$17,737 and \$16,981, respectively

Right of use assets - operating leases, net of accumulated amortization \$815 \$864 and \$721, respectively

Intangibles, net of accumulated amortization of \$2,322 \$2,353 and \$2,259, respectively

Other assets

**Total assets**

**LIABILITIES AND STOCKHOLDERS' EQUITY**

**Current Liabilities:**

Accounts payable

Accrued liabilities

Current operating leases

Deferred income

Total current liabilities

Long-term debt

Deferred income tax liability

Long-term operating leases

Other long-term liabilities

Total liabilities

Commitments and contingencies (Note 9)

**Stockholders' Equity:**

Preferred stock, 5,000 shares authorized, no shares issued or outstanding

Common stock, 30,000 shares authorized, par value \$0.01; 13,688 and 13,519 shares issued, respectively

Additional paid-in capital

Retained earnings

Treasury shares, at cost, 1,310 shares

Total stockholders' equity

**Total liabilities and stockholders' equity**

See accompanying notes to these unaudited condensed consolidated financial statements.

**NATURAL GAS SERVICES GROUP, INC.**

**NATURAL GAS SERVICES GROUP, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
*(in thousands, except earnings per share)*  
*(unaudited)*

	Three months ended	
	June September 30,	
	2023	
<b>Revenue:</b>		
Rental income	\$ 24,105	27,705 \$
Sales	1,595	1,413
Service and maintenance income Aftermarket services	1,257	2,251
Total revenue	26,957	31,369
<b>Operating costs and expenses:</b>		
Cost of rentals, exclusive of depreciation stated separately below	11,343	13,462

Cost of sales, exclusive of depreciation stated separately below	1,876	1,505
Cost of service and maintenance, aftermarket services, exclusive of depreciation stated separately below	969	1,846
Selling, general and administrative expenses	4,860	2,845
Depreciation and amortization	6,418	6,807
Impairment expense	779	—
Total operating costs and expenses	26,245	26,465
<b>Operating income (expense)</b>	712	4,904
<b>Other income (expense):</b>		
Interest expense	(185)	(1,600)
Other income (expense), net	226	(87)
Total other income (expense), net	41	(1,687)
<b>Income (loss) before provision for income taxes</b>	753	3,217
Income tax (expense) benefit	(249)	(1,046)
<b>Net income (loss)</b>	\$ 504	2,171
<b>Earnings (loss) per share:</b>		
Basic	\$ 0.04	0.18
Diluted	\$ 0.04	0.18
<b>Weighted average shares outstanding:</b>		
Basic	12,292	12,378
Diluted	12,394	12,403

See accompanying notes to these unaudited condensed consolidated financial statements.

NATURAL GAS SERVICES GROUP, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY <i>(in thousands)</i> <i>(unaudited)</i>												CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY <i>(in thousands)</i> <i>(unaudited)</i>					
		Preferred Stock		Common Stock		Additional Paid-In Capital		Retained Earnings		Treasury Stock					Total Stockholders' Equity		Preferred Stock
		Shares	Amount	Shares	Amount	Capital	Earnings	Shares	Amount			Equity		Amount	Shares	Amount	Shares
BALANCES, January 1, 2022	BALANCES, January 1, 2022	—	\$ —	13,394	\$ 134	114,017	130,103	775		(8,344)		235,910	BALANCES, January 1, 2022	—	\$ —		
Compensation expense on common stock options	Compensation expense on common stock options	—	—	—	—	21	—	—		—		21	Compensation expense on common stock options	—	—		
Issuance of restricted stock	Issuance of restricted stock	—	—	79	—	—	—	—		—		—	Issuance of restricted stock	—	—		
Compensation expense on restricted common stock	Compensation expense on restricted common stock	—	—	—	1	401	—	—		—		402	Compensation expense on restricted common stock	—	—		
Taxes paid related to net shares settlement of equity awards	Taxes paid related to net shares settlement of equity awards	—	—	—	—	(359)	—	—		—		(359)	Taxes paid related to net shares settlement of equity awards	—	—		
Purchase of treasury shares	Purchase of treasury shares	—	—	—	—	—	—	247		(2,928)		(2,928)	Purchase of treasury shares	—	—		
Net income	Net income	—	—	—	—	—	337	—		—		337	Net income	—	—		

BALANCES, March 31, 2022	BALANCES, March 31, 2022	—	—	13,473	135	114,080	130,440	1,022	(11,272)	233,383	BALANCES, March 31, 2022	—	—
Issuance of restricted stock	Issuance of restricted stock			26							Issuance of restricted stock	—	—
Compensation expense on common stock options	Compensation expense on common stock options	—	—	—	—	147	—	—	—	147	Compensation expense on common stock options	—	—
Compensation expense on restricted common stock	Compensation expense on restricted common stock	—	—	—	—	184	—	—	—	184	Compensation expense on restricted common stock	—	—
Taxes paid related to net shares settlement of equity awards	Taxes paid related to net shares settlement of equity awards	—	—	—	—	(156)	—	—	—	(156)	Taxes paid related to net shares settlement of equity awards	—	—
Purchase of treasury shares	Purchase of treasury shares	—	—	—	—	—	—	288	(3,732)	(3,732)	Purchase of treasury shares	—	—
Net income		—	—	—	—	—	(70)	—	—	(70)			
Net loss											Net loss	—	—
BALANCES, June 30, 2022	BALANCES, June 30, 2022	—	\$ —	13,499	\$ 135	\$ 114,255	\$ 130,370	1,310	\$ (15,004)	\$ 229,756	BALANCES, June 30, 2022	—	—
Compensation expense on common stock options											Compensation expense on common stock options	—	—
Compensation expense on restricted common stock											Compensation expense on restricted common stock	—	—
Net loss											Net loss	—	—
BALANCES, September 30, 2022											BALANCES, September 30, 2022	—	\$ —

See accompanying notes to these unaudited condensed consolidated financial statements.

BALANCES, January 1, 2023	BALANCES, January 1, 2023	Preferred Stock		Common Stock		Additional Paid-In Capital	Retained Earnings	Treasury Stock		Total Stockholders' Equity	BALANCES, January 1, 2023	Preferred Stock		Common Stock	
		Shares	Amount	Shares	Amount			Shares	Amount			Amount	Shares	Amount	
		—	\$ —	13,519	\$ 135	\$ 115,411	\$ 129,534	1,310	\$ (15,004)	\$ 230,076		—	\$ —	13,519	\$ 13

Compensation expense on common stock options	Compensation expense on common stock options	—	—	—	—	22	—	—	—	22	Compensation expense on common stock options	—	—	—	—
Issuance of restricted stock	Issuance of restricted stock	—	—	29	—	—	—	—	—	—	Issuance of restricted stock	—	—	29	—
Compensation expense on restricted common stock	Compensation expense on restricted common stock	—	—	—	—	465	—	—	—	465	Compensation expense on restricted common stock	—	—	—	—
Taxes paid related to net shares settlement of equity awards	Taxes paid related to net shares settlement of equity awards	—	—	—	—	(184)	—	—	—	(184)	Taxes paid related to net shares settlement of equity awards	—	—	—	—
Net income	Net income	—	—	—	—	—	370	—	—	370	Net income	—	—	—	—
BALANCES, March 31, 2023	BALANCES, March 31, 2023	—	—	13,548	135	115,714	129,904	1,310	(15,004)	230,749	BALANCES, March 31, 2023	—	—	13,548	135
Compensation expense on common stock options	Compensation expense on common stock options	—	—	—	—	30	—	—	—	30	Compensation expense on common stock options	—	—	—	—
Issuance of restricted stock	Issuance of restricted stock	—	—	140	1	(1)	—	—	—	—	Issuance of restricted stock	—	—	140	—
Compensation expense on restricted common stock	Compensation expense on restricted common stock	—	—	—	—	1,100	—	—	—	1,100	Compensation expense on restricted common stock	—	—	—	—
Taxes paid related to net shares settlement of equity awards	Taxes paid related to net shares settlement of equity awards	—	—	—	—	(798)	—	—	—	(798)	Taxes paid related to net shares settlement of equity awards	—	—	—	—
Net Income		—	—	—	—	—	504	—	—	504					
Net income											Net income	—	—	—	—
BALANCES, June 30, 2023	BALANCES, June 30, 2023	—	\$ —	13,688	\$ 136	\$ 116,045	\$130,408	1,310	\$(15,004)	\$ 231,585	BALANCES, June 30, 2023	—	—	13,688	136
Compensation expense on common stock options											Compensation expense on common stock options	—	—	—	—
Compensation expense on restricted common stock											Compensation expense on restricted common stock	—	—	—	—
Net income											Net income	—	—	—	—
BALANCES, September 30, 2023											BALANCES, September 30, 2023	—	\$ —	13,688	\$136
See accompanying notes to these unaudited condensed consolidated financial statements.															
NATURAL GAS SERVICES GROUP, INC.															

**NATURAL GAS SERVICES GROUP, INC.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
*(in thousands)*  
*(unaudited)*

**CASH FLOWS FROM OPERATING ACTIVITIES:**

**Net income**

**Adjustments to reconcile net income to net cash provided by operating activities:**

Depreciation and amortization  
Amortization of debt issuance costs  
Deferred income tax expense  
Stock-based compensation  
Bad debt allowance  
Impairment expense  
Gain on sale of assets  
Loss (gain) on company owned life insurance

**Changes in operating assets and liabilities:**

Trade accounts receivables  
Inventory  
Prepaid expenses and prepaid income taxes  
Accounts payable and accrued liabilities  
Deferred income  
Other

**NET CASH PROVIDED BY OPERATING ACTIVITIES**

**CASH FLOWS FROM INVESTING ACTIVITIES:**

Purchase of rental equipment, property and other equipment  
Purchase of company owned life insurance  
Proceeds from sale of property and equipment

**NET CASH USED IN INVESTING ACTIVITIES**

**CASH FLOWS FROM FINANCING ACTIVITIES:**

Proceeds from loan  
Payments of other long-term liabilities, net  
Payments of debt issuance costs  
Purchase of treasury shares  
Taxes paid related to net share settlement of equity awards

**NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES**

**NET CHANGE IN CASH AND CASH EQUIVALENTS**

**CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD**

**CASH AND CASH EQUIVALENTS AT END OF PERIOD**

**SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:**

Interest paid

**NON-CASH TRANSACTIONS**

Right of use asset acquired through an operating lease  
Transfer of rental equipment to inventory

See accompanying notes to these unaudited condensed consolidated financial statements.

**Natural Gas Services Group, Inc.**  
**Notes to Condensed Consolidated Financial Statements**  
*(unaudited)*



## 1. Description of Business

Natural Gas Services Group, Inc. (the "Company", "NGS", "Natural Gas Services Group", "we" or "our") (a Colorado corporation), is a leading provider of natural gas compressor manufactures, fabricates, rents, sells and maintains natural gas compressors systems for oil and natural gas production and plant facilities. NGS is headquartered in Midland, Texas and has service facilities located in major oil and natural gas producing basins in the U.S. The company also has increasingly used third-party fabricators as well.

## 2. Summary of Significant Accounting Policies

### Principles of Consolidation and Basis of Presentation

The accompanying unaudited condensed consolidated financial statements include the accounts of the Company, its subsidiary, NGS Properties, LLC and the related intercompany accounts and transactions for the periods presented have been eliminated in consolidation.

These financial statements include all adjustments, consisting of only normal recurring adjustments, which are necessary to make our financial position at June 30, 2023 and the nine months ended June 30, 2023 September 30, 2023 and 2022 not misleading. Some adjustments may cause the prior year number in these financial statements to differ from the prior year. The Securities and Exchange Commission (the "SEC"), the accompanying condensed consolidated financial statements do not include all disclosures normally required by generally accepted accounting principles. Financial statements should be read in conjunction with the consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2022 on file with the SEC for a fair presentation of the financial position, results of operations, changes in stockholders' equity and cash flows for the periods presented.

The results of operations for the three and six nine months ended June 30, 2023 September 30, 2023 are not necessarily indicative of the results of operations to be expected for the full year.

### Revenue Recognition Policy

The Company recognizes revenue in accordance with ASC 606, Revenue from Contracts with Customers ("ASC 606"), except for rental revenue as discussed below. Under ASC 606, revenue is recognized when a customer obtains control of promised goods or services. To recognize revenue, we (i) identify the contract(s) with a customer; (ii) identify the performance obligations in the contract; (iii) determine the transaction price; (iv) allocate the transaction price to the performance obligations in the contract; and (v) recognize revenue when, or as, we satisfy the performance obligation(s). Shipping and handling costs incurred are accounted for as fulfillment costs of operations.

#### Nature of Goods and Services

The following is a description of principal activities from which the Company generates its revenue:

**Rental Revenue.** The Company generates revenue from renting compressors compressor systems to our customers. These contracts, which all qualify as operating leases, typically range from six to 24 months, with our larger horsepower compressors having contract terms of up to 36 months. Revenue is recognized over the term of the contract with payment terms under the contract. After the terms of the contract have expired, a customer may renew their contract or continue renting on a monthly basis thereafter. In accordance with ASC 606, revenue is recognized over the term of the contract which allows the Company to combine lease and non-lease components.

**Sales Revenue.** The Company generates revenue by the sale of custom/fabricated compressors, and parts, as well as, exchange/rebuilding customer owned compressors and parts.

**Custom/fabricated compressors** - The Company designs and fabricates compressors based on the customer's specifications outlined in their contract. Though the equipment does not pass to the customer until the compressor package is complete and shipped, or in accordance with a bill and hold arrangement, the customer accepts title and assumes the risk of loss on a progressive payments as the product is being built; these payments are recorded as a contract liability on the Deferred Income line on the condensed consolidated balance sheet. The Company provides a warranty clause to guarantee the product is free from defects in material and workmanship for a set duration of time; this is a standard industry practice and is not considered a performance obligation.

From time to time we recognize revenue when manufacturing is complete and the equipment is ready for shipment. At the customer's request, we will bill the customer upon completion of the equipment. The customer may formally request that we ship the equipment per their direction from our manufacturing facility or the third-party fabrication site at a later specified date and that we segregate this equipment from all other orders. Per the customer's agreement change of control is passed to the customer once the equipment is complete and ready for shipment. We have operated using bill and hold arrangements for both the customer and us. The credit terms on these agreements are consistent with the credit terms on all other sales. All control is maintained by the customer until the equipment is shipped. There was no revenue recognized for bill and hold arrangements for the six nine months ended June 30, 2023 September 30, 2023 or 2022.

**Parts** - Revenue is recognized after the customer obtains control of the parts. Control is passed either by the customer taking physical possession or the parts being shipped to the customer. Historical part returns have been de minimis.

**Exchange or rebuilding customer owned compressors** - Based on the contract, the Company will either exchange a new/rebuilt compressor for the customer's malfunctioning compressor. Control of the replacement compressor has transferred to the customer based on the terms of the contract, i.e., by physical delivery, delivery and installment, or shipment of the compressor.

**Used compressors** - From time to time, a customer may request to purchase a used compressor out of our rental fleet. Revenue from the sale of rental equipment is recognized when the customer has taken physical possession or the equipment has been shipped.

**Service and Maintenance Revenue Aftermarket Services.** The Company provides routine or call-out services on customer owned equipment. Revenue is recognized after services are performed on new compressor sets.

Payment terms for sales revenue and service and maintenance revenue **aftermarket services** discussed above are generally 30 to 60 days, although terms for specific customers may vary.

### Disaggregation of Revenue

The following table shows the Company's revenue disaggregated by product or service type for the three and **six** **nine** months ended **June 30, 2023** **September 30, 2023** and **December 31, 2022**.

	Three months ended June 30,	
	2023	2022
	<i>(in thousands)</i>	
Compressors - sales	\$ 38	\$ 286
Flares - sales	86	83
Other (parts/rebuilds) - sales	1,471	923
Service and maintenance	1,257	490
Total revenue from contracts with customers	2,852	1,782
Add: ASC 842 rental revenue	24,105	18,144
Total revenue	\$ 26,957	\$ 19,926

	Three months ended September 30,	
	2023	2022
	<i>(in thousands)</i>	
Compressors - sales	\$ 207	\$ 1,300
Flares - sales	—	131
Other (parts/rebuilds) - sales	1,206	1,655
Aftermarket services	2,251	326
Total revenue from contracts with customers	3,664	3,412
Add: ASC 842 rental revenue	27,705	18,631
Total revenue	\$ 31,369	\$ 22,043

### Contract Balances

As of **June 30, 2023** **September 30, 2023** and December 31, 2022, we had the following receivables and deferred income from contracts with customers:

		June 30, 2023	December 31, 2022		
		<i>(in thousands)</i>			
Accounts Receivable	Accounts Receivable			Accounts Receivable	
Accounts receivable	Accounts receivable			Accounts receivable	
- contracts with	- contracts with			- contracts with	
customers	customers	\$ 5,835	\$ 4,353	customers	\$
Accounts receivable	Accounts receivable			Accounts receivable	
- ASC 842	- ASC 842	15,503	10,653	- ASC 842	
Total Accounts	Total Accounts	21,338	15,006	Total Accounts	
Receivable	Receivable			Receivable	
Less: Allowance for	Less: Allowance for	(466)	(338)	Less: Allowance for	
doubtful accounts	doubtful accounts			doubtful accounts	
Total Accounts	Total Accounts	20,872	14,668	Total Accounts	
Receivable, net	Receivable, net	\$	\$	Receivable, net	\$
Deferred income	Deferred income	\$ —	\$ 37	Deferred income	\$

The Company recognized sales revenues of \$37 thousand for the **six** **nine** months ended **June 30, 2023** **September 30, 2023** that was included in deferred income at the beginning of the period.

The increase in accounts receivable and decrease in deferred income were primarily due to normal timing differences between our performance and the customers' payment terms.

### Remaining Performance Obligations

As of **June 30, 2023** **September 30, 2023**, the Company had no deferred revenue related to unsatisfied performance obligations.

### Contract Costs

The Company recognizes the incremental costs of obtaining contracts as an expense when incurred if the amortization period of the assets that the Company otherwise would have incurred and administrative expenses on our condensed consolidated statements of operations.

### Income Taxes

Deferred tax assets and liabilities are recognized for the future tax consequences attributable to temporary differences between the financial statement carrying amounts of assets and liabilities and their tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be realized. Deferred tax assets are reduced by a valuation allowance when it is more likely than not that some portion or all of the deferred tax assets will not be realized. To the extent we establish a valuation allowance on our condensed consolidated statements of operations.

We account for uncertain tax positions in accordance with guidance in ASC 740, which prescribes the minimum recognition threshold a tax position taken or expected to be taken on our consolidated financial statements. Tax benefits are recognized only for tax positions that are more likely than not to be sustained upon examination by tax authorities. The amount of tax benefits recognized is the amount that is more likely than not to be realized upon settlement. A liability for unrecognized tax benefits is recorded for any tax benefits claimed in our tax returns that do not meet these recognition and measurement criteria. For the three months ended June 30, 2023, September 30, 2023, and December 31, 2022, we did not have any unrecognized tax benefits.

Our policy regarding income tax interest and penalties is to expense those items as interest expense and other expense, respectively.

### Capitalized Interest

Beginning Effective January 1, 2023, the Company began capitalizing interest from external borrowings on significant expenditures for the fabrication of its natural gas compressor stations. Interest is added to the cost of the underlying asset and is amortized over the useful lives of the assets in the same manner as the underlying assets. For the six months ended June 30, 2023, interest capitalized was approximately \$2.7 million. For the nine months ended September 30, 2023, interest capitalized was approximately \$4.1 million.

### Recently Issued Accounting Pronouncements

In June 2016, the FASB issued ASU 2016-13, Financial Instruments-Credit Losses (ASC Topic 326): Measurement of Credit Losses on Financial Instruments. The amendments require the measurement of expected credit losses over the remaining life of many financial assets, including trade receivables. For companies that qualify as smaller reporting companies, the amendments in this update are effective for fiscal years beginning after December 15, 2019. The Company adopted ASU 2016-13 on January 1, 2023. The adoption did not result in any material change to our financial statements. There were no other recent accounting pronouncements issued that are expected to have a material impact on our financial statements.

### 3. Inventory

Our inventory, net of allowance for obsolescence of \$40,000 at June 30, 2023, September 30, 2023, and \$120,000 at December 31, 2022, consisted of the following amounts:

		June 30, 2023	December 31, 2022		
		(in thousands)			
Raw materials - current	Raw materials - current	\$ 26,184	\$ 21,354	Raw materials - current	\$
Work-in-process	Work-in-process	1,776	2,060	Work-in-process	
Inventory - current	Inventory - current	27,960	23,414	Inventory - current	
Raw materials - long term (net of allowance of \$40 and \$120, respectively)	Raw materials - long term (net of allowance of \$40 and \$120, respectively)	2,157	1,557	Raw materials - long term (net of allowance of \$40 and \$120, respectively)	
Inventory - total	Inventory - total	\$ 30,117	\$ 24,971	Inventory - total	\$

Our long-term inventory consists of raw materials that remain viable but that the Company does not expect to sell or use within the one year.

### Inventory Allowance

We routinely review our inventory allowance balance to account for slow moving or obsolete inventory costs that may not be recoverable in the future.

A summary of our inventory allowance is as follows:

		June 30, 2023	December 31, 2022		
		(in thousands)			
Beginning balance	Beginning balance	\$ 120	\$ 64	Beginning balance	\$
Accruals	Accruals	—	83	Accruals	
Write-offs	Write-offs	(80)	(27)	Write-offs	
Ending balance	Ending balance	\$ 40	\$ 120	Ending balance	\$

#### 4. Federal Income Tax Receivable

On March 27, 2020, the Coronavirus Aid, Relief, and Economic Security Act ("CARES Act") was enacted in response to the economic impact caused by the COVID-19 pandemic to each of the five preceding taxable years to generate a refund of previously paid federal income taxes. The Company generated significant NOLs during 2018 and 2019, and as of June 30, 2023, the Company recorded a federal income tax receivable of \$15.0 million and an increase to its deferred income tax liability of \$10.1 million on its condensed consolidated balance sheet as of June 30, 2023. As of September 30, 2023, the Company recorded a federal income tax receivable of \$11.5 million and an increase to its deferred income tax liability of \$10.1 million on its condensed consolidated balance sheet as of September 30, 2023.

#### 5. Rental Equipment

Our rental equipment and associated accumulated depreciation as of June 30, 2023, September 30, 2023, and December 31, 2022, respectively, consisted of the following:

		June 30, 2023	December 31, 2022		
		(in thousands)			
Compressor units	Compressor units	\$ 457,300	\$ 387,145	Compressor units	\$
Work-in-process	Work-in-process	56,971	37,034	Work-in-process	
Rental equipment	Rental equipment	514,271	424,179	Rental equipment	
Accumulated depreciation	Accumulated depreciation	(187,580)	(177,729)	Accumulated depreciation	
Rental equipment, net of accumulated depreciation	Rental equipment, net of accumulated depreciation	\$ 326,691	\$ 246,450	Rental equipment, net of accumulated depreciation	\$

We evaluated our rental equipment for potential material impairment as of June 30, 2023, September 30, 2023, and determined that no such impairment existed as of that date.

#### 6. Long-term Debt

Our long-term debt consists of the following:

	June 30, 2023
Total long-term debt	\$
	September 30, 2023
Total long-term debt	\$

#### Amended and Restated Credit Agreement

On May 11, 2021, we entered into a five-year senior secured revolving credit agreement ("Credit Agreement") with Texas Capital Bank, National Association (the "Lender") to increase the maximum commitment to \$30 million, subject to collateral availability. At December 31, 2022, we had \$25 million outstanding under the Credit Agreement with a weighted average interest rate of 5.50%.

On February 28, 2023, we replaced our Credit Agreement by entering into a five-year senior secured revolving credit agreement ("Amended and Restated Credit Agreement") with Texas Capital Bank, National Association, as joint lead arranger and sole book runner and Bank of America, N.A., as joint lead arranger, with an initial commitment of \$175 million as of the closing date. Subject to collateral, an increase of up to \$125 million on the aggregate commitment; provided, however, the aggregate commitment amount is not permitted to exceed \$300 million. The maturities of the obligations under the Amended and Restated Credit Agreement are secured by a first priority lien on most of our assets, including inventory and accounts receivable as well as a variety of other assets.

**Borrowing Base.** At any time before the maturity of the Amended and Restated Credit Agreement, we may draw, repay and re-borrow amounts available under the borrowing base equals the sum of (a) 85% of eligible accounts receivable owed to the Company, plus (b) 50% of the eligible inventory, valued at the lower of cost or market value at the end of the month, less (c) 95% of the net book value of the compressors that the Lender has determined are eligible for the extension of credit, valued at the lower of cost or market value with a discount percentage of the net book value of the eligible compressors that the Lender has determined are eligible for the extension of credit, valued at the lower of cost or market value, plus (d) the net book value, valued at the lower cost (excluding any costs for capitalized interest or other non-cash capitalized costs) or market of the eligible new compressor fleet, minus (e) any other amounts that the Lender may adjust the borrowing base components if the material.

At June 30, 2023, September 30, 2023, our borrowing base was approximately \$175 million.

**Interest and Fees.** Under the terms of the Amended and Restated Credit Agreement, we have the option of selecting the applicable variable rate for each revolving loan, or the Adjusted Term SOFR ("Secured Overnight Financing Rate") Loan, the Adjusted Term SOFR rate plus the Applicable Margin. "Base Rate" means, for any day, a rate equal to the sum of the federal funds rate for such day plus 0.50%; and (c) the Adjusted Term SOFR for such day plus 1.00%. The Applicable Margin is determined based upon the leverage ratio as of the end of the month.

each fiscal quarter from time to time pursuant to the Amended and Restated Credit Agreement. Depending on the leverage ratio, the Applicable Margin can be 2.00% to 2.75% for Base Rate Loans and 3.75% for Term SOFR Loans and for requested letters of credit. In addition, we are required to pay a monthly commitment fee on the daily average unused amount of the commitment amount equal to 0.50% of the unused commitment amount. Accrued interest is payable monthly on outstanding principal amounts and unused commitment fee, provided that that accrues no event less frequently than quarterly.

**Covenants.** The Amended and Restated Credit Agreement contains customary representations and warranties, as well as covenants which, among other things, condition our ability to make acquisitions in excess of certain amounts; pay dividends; redeem or repurchase capital stock or senior notes; make investments or loans; make negative pledge loans; and, in addition, we are subject to certain financial covenants during certain trigger periods in the Amended and Restated Credit Agreement that require us to maintain (i) a leverage ratio of not more than 3.00 to 1.00 and (ii) a fixed charge coverage ratio greater than or equal to 1.25 to 1.00 as of the last day of each fiscal quarter.

**Events of Default and Acceleration.** The Amended and Restated Credit Agreement contains customary events of default for credit facilities of this size and type, and includes other agreements contained in the Amended and Restated Credit Agreement and the other transaction documents; inaccuracies in representations and warranties; certain default events; Company indebtedness in excess of \$1.0 million; certain bankruptcy or insolvency events; the rendering of certain judgments in excess of \$1.0 million; certain ERISA events; certain change of control events; and certain events relating to liens under the secured revolving credit agreement. Obligations outstanding under the Amended and Restated Credit Agreement may be accelerated upon the occurrence of an event of default.

As of **June 30, 2023** **September 30, 2023**, we were in compliance with all financial covenants in our Amended and Restated Credit Agreement. As of **June 30, 2023** **September 30, 2023**, we had approximately **\$75 million** **\$47 million** available for borrowing base determination.

## 7. Stock-Based and Other Long-Term Incentive Compensation

### Stock Options

A summary of all option activity as of December 31, 2022, and changes during the **six** **nine** months ended **June 30, 2023** **September 30, 2023** is presented below:

		Number of Stock Options	Weighted Average Exercise Price	Weighted Average Remaining Contractual Life (years)	Aggregate Intrinsic Value (in thousands)		Number of Stock Options
Outstanding, December 31, 2022	Outstanding, December 31, 2022	201,584	\$ 19.32	3.90	\$ 41	Outstanding, December 31, 2022	201,584
Granted						Granted	1,000
Cancelled / Forfeited	Cancelled / Forfeited	(8,167)	16.37	—	4	Cancelled / Forfeited	(12,500)
Expired	Expired	(38,000)	16.28	—	—	Expired	(38,000)
Outstanding, June 30, 2023		155,417	20.22	4.11	—		
Exercisable, June 30, 2023		123,250	\$ 22.67	2.94	\$ —		
Outstanding, September 30, 2023						Outstanding, September 30, 2023	152,084
Exercisable, September 30, 2023						Exercisable, September 30, 2023	119,750

The following table summarizes information about our stock options outstanding at **June 30, 2023** **September 30, 2023**:

Range of Exercise Prices	Range of Exercise Prices	Options Outstanding			Options Exercisable		Range of Exercise Prices	Options	
		Shares	Weighted Average Remaining Contractual Life (years)	Weighted Average Exercise Price	Shares	Weighted Average Exercise Price		Shares	Weighted Average Remaining Contractual Life (years)
\$0.01-18.00	\$0.01-18.00	75,333	6.53	\$ 12.94	43,166	\$ 14.49	\$0.01-18.00	73,000	
\$22.01-26.00	\$22.01-26.00	29,667	1.79	22.90	29,667	22.90	\$22.01-26.00	28,667	
\$26.01-30.00	\$26.01-30.00	19,750	3.64	28.15	19,750	28.15	\$26.01-30.00	19,750	

\$30.01-34.00	\$30.01-34.00	30,667	0.72	30.41	30,667	30.41	\$30.01-34.00	30,667
		155,417	4.11	\$ 20.22	123,250	\$ 22.67		152,084

The summary of the status of our unvested stock options as of December 31, 2022 and changes during the six nine months ended June 30, 2023 September 30, 2023 is presented below.

Unvested Stock Options:	Unvested Stock Options:	Weighted Average Grant Date Fair Value Per Share		Unvested Stock Options:	Weighted Average Grant Date Fair Value Per Share	
		Shares	Share		Shares	Share
Unvested at December 31, 2022	Unvested at December 31, 2022	39,000	\$ 5.44	Unvested at December 31, 2022	39,000	\$ 5.44
Granted	Granted			Granted	1,000	\$ 5.30
Vested, outstanding shares	Vested, outstanding shares	(2,499)	6.57	Vested, outstanding shares	(3,332)	\$ 6.26
Cancelled/Forfeited	Cancelled/Forfeited	(4,334)	5.15	Cancelled/Forfeited	(4,334)	\$ 5.15
Unvested at June 30, 2023		32,167	\$ 5.39			
Unvested at September 30, 2023				Unvested at September 30, 2023	32,334	\$ 5.38

As of June 30, 2023 September 30, 2023, there was \$123,000 \$108,000 of unrecognized compensation cost related to unvested options. For the six nine months ended June 30, 2023 September 30, 2023, there was \$168,000 \$361,000 of compensation expense for stock options.

#### Restricted Shares/Units

On April 26, 2022, 4,212 shares of restricted common stock were awarded to each of our three independent Board members. The restricted stock issued to these directors was subject to vesting over three years. The Compensation Committee awarded 32,040 shares of restricted common stock to two executive officers that vest ratably over three years, beginning on April 25, 2023 of these 32,040 shares, 11,000 shares will vest on April 25, 2024, 11,000 shares will vest on April 25, 2025, and 10,040 shares will vest on April 25, 2026. In addition, on August 15, 2022, the Compensation Committee awarded 60,839 shares of restricted stock to Stephen C. Taylor, our Interim Chief Executive Officer, that vested in full on August 15, 2022. On May 9, 2023, the Compensation Committee awarded 58,790 fully vested shares of common stock to Mr. Taylor. On May 9, 2023, the Compensation Committee awarded each of our four independent Board members 10,101 shares of restricted common stock that will vest one year from the date of grant. On June 30, 2023 Stephen C. Taylor was granted restricted stock units for 10,101 share shares of common stock that will vest one year from the date of grant.

Total compensation expense related to these and previously granted restricted stock awards was \$1.1 \$1.7 million and \$200,000 \$1.0 million for the three nine months ended June 30, 2023 September 30, 2023.

A summary of all restricted stock/units outstanding as of December 31, 2022 and activity during the six nine months ended June 30, 2023 September 30, 2023 is presented below.

Outstanding, December 31, 2022	Outstanding, December 31, 2022	Number of Shares	Weighted Average Grant Date Fair Value	Weighted Average Remaining Contractual Life (years)	Aggregate Intrinsic Value (in thousands)	Outstanding, December 31, 2022	Number of Shares
Granted	Granted	250,847	\$ 8.40	1.42	\$ 2,681	Granted	250,847
Vested	Vested	154,736	10.41		1,610	Vested	154,736
Cancelled/Forfeited	Cancelled/Forfeited	(267,232)	9.22		2,683	Cancelled/Forfeited	(267,232)
		(14,357)	10.04		158		(14,357)
Outstanding, June 30, 2023		123,994	\$ 10.29	1.68	\$ 1,018		
Outstanding, September 30, 2023						Outstanding, September 30, 2023	123,994

#### Other Long-Term Incentive Compensation

On April 26, 2022, subject to vesting we granted a \$50,000 cash award to each of our three independent Board members. These awards vested on April 26, 2023 and have no liabilities under accrued liabilities on our condensed consolidated balance sheet. In general the vesting of long term awards is subject to acceleration upon certain events, such as (i) change of control of the Company, (ii) for executive officers, termination without cause (as defined in the agreement), and (iv) for executive officers, resignation for good reason. Other long-term incentive awards was approximately \$426,000 and \$431,000 \$672,000 for the six nine months ended June 30, 2023 September 30, 2023 and 2022, respectively. As of June 30, 2023 September 30, 2023, no long-term incentive awards had been recognized.

## 8. Earnings (loss) per Share

The following table reconciles the numerators and denominators of the basic and diluted earnings per share computation:

		Three months ended		Six months ended			
		June 30,		June 30,			
		2023	2022	2023	2022		
(in thousands, except per share data)							
Numerator:	Numerator:					Numerator:	
Net income (loss)	Net income (loss)	\$ 504	\$ (70)	\$ 874	\$ 267	Net income (loss)	\$ 2,171
Denominator for earnings per basic common share:	Denominator for earnings per basic common share:					Denominator for earnings per basic common share:	
Weighted average common shares outstanding	Weighted average common shares outstanding	12,292	12,305	12,253	12,421	Weighted average common shares outstanding	12,378
Denominator for earnings per diluted common share:	Denominator for earnings per diluted common share:					Denominator for earnings per diluted common share:	
Weighted average common shares outstanding	Weighted average common shares outstanding	12,292	12,305	12,253	12,421	Weighted average common shares outstanding	12,378
Dilutive effect of stock options and restricted stock/units	Dilutive effect of stock options and restricted stock/units	102	—	121	107	Dilutive effect of stock options and restricted stock/units	25
Diluted weighted average shares	Diluted weighted average shares	12,394	12,305	12,374	12,528	Diluted weighted average shares	12,403
Earnings (loss) per common share:	Earnings (loss) per common share:					Earnings (loss) per common share:	
Basic	Basic	\$ 0.04	\$ (0.01)	\$ 0.07	\$ 0.02	Basic	\$ 0.18
Diluted	Diluted	\$ 0.04	\$ (0.01)	\$ 0.07	\$ 0.02	Diluted	\$ 0.18

## 9. Commitments and Contingencies

From time to time, we are a party to various legal proceedings in the ordinary course of our business. We are not currently a party to any material legal proceedings, and maintains adequate insurance coverage against any potential litigation loss.

## 10. Subsequent Events

In accordance with ASC 855 - Subsequent Events - the Company has evaluated all events subsequent to the balance sheet date as of **June 30, 2023** September 30, 2023 through

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The discussion and analysis of our financial condition and results of operations are based on, and should be read in conjunction with, our condensed consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2022 filed with the SEC (the "Annual Report").

This report and our Annual Report, as amended, contain certain forward-looking statements, within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, in connection with our business, our industry and the oil and natural gas industry that is based on the beliefs of our management, as well as assumptions made by and information currently available to our management as of the date of this report as well as our Annual Report, including statements regarding our future financial position, growth strategy, budgets, projected costs, plans and objectives of management. Forward-looking statements are identified by the words "will," "expect," "anticipate," "estimate," "believe," "continue," "intend," "plan," "budget" and other similar words to identify forward-looking statements. You should read statements of management and other statements because they discuss future expectations, contain projections of results of operations or of our financial condition and/or state other "forward-looking" information. We do not intend to update these statements. Although we believe our expectations reflected in these forward-looking statements are based on reasonable assumptions, no assurance can be given that these expectations will be realized.

Please read Item 1A, Risk Factors, in our Annual Report, as it contains important factors that could cause actual results to differ materially from the expectations reflected in

## Overview

We fabricate manufacture, rent, in-house and sell through third-party contractors, natural gas compressors and related equipment. equipment which we rent and sell to cus contracts typically provide for initial terms of six 6 to 24 months, with our larger horsepower units having contract terms of up to 60 months. After the initial term of our rental contr to-month basis. Rental amounts are billed monthly in advance and include maintenance of our rented compressors. As of June 30, 2023 September 30, 2023, we had 1,249 1,2 customers compared to 1,281 1,196 natural gas compressors totaling 311,379 305,953 horsepower rented to 79 77 customers at June 30, 2022 September 30, 2022.

We also fabricate in-house and through third-party contractors, natural gas compressors for sale to our customers, designing compressors to meet unique specifications di which compression is sought. Fabrication of compressors involves our purchase of engines, compressors, coolers, and other components, and our assembling assembly by us o locations. The major components of our compressor packages are acquired through periodic purchase orders placed with third-party suppliers on an "as needed" basis, which prese to coincide with our estimated production schedules. Although we do not have formal continuing supply contracts with any major supplier, we believe we have adequate alternati both major and minor components for our compressors as well as longer than normal lead times for such components. To date, generally we have been able to increase our renta are no longer able to increase our rental rates and sales prices such an event could have a material adverse effect on the results of our operations and financial condition.

We also manufacture a proprietary line of compressor frames, cylinders and parts, known as our CIP (Cylinder-in-Plane) product line. We use finished CIP component produc component products to other compressor fabricators. To provide customer support for our compressor sales businesses, we stock varying levels of replacement parts at our Midl rebuild program for screw compressors and maintain an inventory of new and used compressors to facilitate this business.

We provide service and maintenance to our customers under written maintenance contracts or on an as-required basis in the absence of a service contract. Maintenance ag monthly fee.

The oil and natural gas equipment rental and services industry is cyclical in nature. The most critical factor in assessing the outlook for the industry is the worldwide supply prices. As demand and prices increase, oil and natural gas producers typically increase their capital expenditures for drilling, development and production activities, although re spending within operating cash flow have meaningfully restrained capital expenditure budgets of domestic exploration and production companies. Generally, increased capita equipment companies.

In general, we expect our overall business activity and revenues to track the level of activity in the oil and natural gas industry, with changes in crude oil and condensate changes in domestic natural gas production and consumption levels and prices. In recent years we have increased our rentals and sales in unconventional oil shale plays, which a demand for overall compression services and products is driven by two general factors: an increased focus by producers on artificial lift applications, e.g., production enhanceme natural gas producing fields, especially unconventional production. These types of applications have historically been serviced by wellhead size compressors, and continue to be, t drilling and production facilities, which has increased the market need for larger horsepower compressor packages. We recognized this need in recent years and have been shifting compressor packages that range from 400 horsepower up to 2,500 horsepower. While this is a response to market conditions and trends, it also provides us with the opportunity to on the emissions profile of our customers has created a shift in demand from natural gas powered compression to electric motor compression in areas where the electric infrastruc

## Industry Update

We typically experience a decline in demand during periods of low crude oil and natural gas prices. During the first quarter of 2020, we saw a substantial decline in the price increased in the first half of 2022 and declined in the second half of 2022 and began increasing so far in 2023. Historically, activity levels of exploration and production companies hav cash returns from exploration and production companies has restricted capital spending below levels that have historically been observed during higher commodity price enviro involved) will fare better than drilling activity. This is reflected in both the stability of our rental revenues, which is driven by production activities, and the volatility of our compres: still expect compressor sales to be low for the remainder of 2023, as exploration and production companies have elected to rent compression units rather than allocating capital doll

## Results of Operations

Three months ended June 30, 2023 September 30, 2023, compared to the three months ended June 30, 2022 September 30, 2022.

The table below shows our revenues and percentage of total revenues of each of our product lines for the three months ended June 30, 2023 September 30, 2023 and 2022.

Three months ended June 30,									Three months ended					
		2023			2022					2023				
		(in thousands)									(in thousand)			
Rental	Rental	\$	24,105	89.4	%	\$	18,144	91.0	%	Rental	\$	27,705	88.3	%
Sales	Sales		1,595	5.9	%		1,292	6.5	%	Sales		1,413	4.5	%
Service and Maintenance			1,257	4.7	%		490	2.5	%					
Aftermarket service		Aftermarket service												
Total	Total	\$	26,957				\$	19,926	Total	\$	31,369			





intended to offset inflationary pressures related to the costs of our rental fleet.

Sales revenue increased decreased to \$4.6 million \$6.0 million for the six nine months ended June 30, 2023 September 30, 2023 compared to \$4.2 million \$7.3 million for the : decrease in compressor sales partially offset by a slight decrease in parts sales. Sales are subject to fluctuations in timing of industry activity related to capital projects and, as such, c

Aftermarket service revenue increased 290.9% to \$4.4 million for the nine months ended September 30, 2023 compared to \$1.1 million for the nine months ended Septem high horsepower units during the nine months ended September 30, 2023.

Cost of rentals increased 24.4% 28.1% to \$23.0 million \$36.5 million during the six nine months ended June 30, 2023 September 30, 2023 compared to \$18.5 million \$28.5 r increase was primarily due to inflationary pressures on labor and parts as well as increased high horsepower units being placed into service. While repair and maintenance expenses periods resulting in periods with larger than normal expenses.

Cost of sales increased 49.2% 20.1% to \$5.1 million \$6.6 million during the six nine months ended June 30, 2023 September 30, 2023 compared to \$3.4 million \$5.5 million d during the first six nine months of 2023 was primarily due to a increased fabrication cost in costs of sales attributable to costs from our fabrication shops.

Selling, general, and administrative expenses increased 95.8% 38.2% to \$9.4 million \$12.3 million for the six nine months ended June 30, 2023 September 30, 2023 compared i first six nine months of 2023 were impacted by (i) \$1.2 million of severance expenses related to the retirement agreement between NGS and Mr. Stephen Taylor, our prior Chief E expense when compared to the first 9 months of 2022 and (iii) \$400,000 \$0.4 million one time increase in legals costs associated with our cooperation agreement.

Depreciation and amortization expense increased 4.0% 7.0% to \$12.6 million \$19.4 million for the six nine months ended June 30, 2023 September 30, 2023 compared to \$12 2022. This increase was the result of unit retirements units in the fourth quarter of 2021. service during 2023.

We recorded an income tax expense of \$0.4 million \$1.4 million for the six nine months ended June 30, 2023 September 30, 2023 and \$0.3 million for the six nine months ende benefit is computed based upon our estimated annual effective tax rate and any discrete items that impact the interim periods.

We recorded an impairment expense of \$0.8 million related to capitalized software costs for the 6 nine months ended June 30, 2023 September 30, 2023.

## Non-GAAP Financial Measures

### Our definition and use of Adjusted EBITDA

"Adjusted EBITDA" is a non-GAAP financial measure that we define as earnings (net (loss) income) before interest, taxes, depreciation and amortization, as well as non-cas inventory allowance and inventory write-offs, and retirement of rental equipment. This term, as used and defined by us, may not be comparable to similarly titled measures er accordance with GAAP. Adjusted EBITDA should not be considered in isolation or as a substitute for operating income, net income or loss, cash flows provided by operating, investi in accordance with GAAP. However, management believes Adjusted EBITDA is useful to an investor in evaluating our operating performance because:

- it is widely used by investors in the energy industry to measure a company's operating performance without regard to items excluded from the calculation of Adjusted E accounting methods and book value of assets, capital structure and the method by which assets were acquired, among other factors;
- it helps investors to more meaningfully evaluate and compare the results of our operations from period to period by removing the impact of our capital structure and asset
- it is used by our management for various purposes, including as a measure of operating performance, in presentations to our Board of Directors, and as a basis for strategic

Adjusted EBITDA has limitations as an analytical tool, and you should not consider it in isolation, or as a substitute for analysis of our results as reported under generally acc

- Adjusted EBITDA does not reflect our cash expenditures, future requirements for capital expenditures, or contractual commitments;
- Adjusted EBITDA does not reflect changes in, or cash requirements for, our working capital needs;
- Adjusted EBITDA does not reflect the cash requirements necessary to service interest or principal payments on our debts; and
- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and Adjusted EBITDA

There are other material limitations to using Adjusted EBITDA as a measure of performance, including the inability to analyze the impact of certain recurring items that n operations of different companies. Please read the table below under "Reconciliation" to see how Adjusted EBITDA reconciles to our net (loss) income, for the three months ended directly comparable GAAP financial measure.

### Reconciliation

The following table reconciles our net income, the most directly comparable GAAP financial measure, to Adjusted EBITDA:

		Three months ended June 30,		Six months ended June 30,		Three mont	
		2023	2022	2023	2022	2023	
(in thousands)							
Net income (loss)	Net income (loss)	\$ 504	\$ (70)	\$ 874	\$ 267	Net income (loss)	\$ 2,171
Interest expense	Interest expense	185	24	185	49	Interest expense	1,600
Income tax expense	Income tax expense	249	372	396	361	Income tax expense	1,046

Depreciation and amortization	Depreciation and amortization	6,418	6,042	12,583	12,103	Depreciation and amortization	6,807
Non-cash stock compensation expense	Non-cash stock compensation expense	1,130	331	1,617	754	Non-cash stock compensation expense	209
Severance expenses	Severance expenses	612	—	1,224	—	Severance expenses	—
Impairment expense	Impairment expense	779	—	779	—	Impairment expense	—
Adjusted EBITDA	Adjusted EBITDA	<u>\$ 9,877</u>	<u>\$ 6,699</u>	<u>\$ 17,658</u>	<u>\$ 13,534</u>	Adjusted EBITDA	<u>\$ 11,833</u>

For the three months ended **June 30, 2023** **September 30, 2023**, Adjusted EBITDA increased \$3.2 million (47.4%) **\$4.1 million** 53.1% due primarily to a **\$7.0 million** **\$9.3 million** costs of rentals. For the **six nine** months ended **June 30, 2023** **September 30, 2023**, Adjusted EBITDA increased 4.1 million (30.5%) **\$8.1 million** (37.7%) due primarily to an **\$11.6 million** **\$8.0 million** for cost of rentals.

## Liquidity and Capital Resources

Our working capital positions as of **June 30, 2023** **September 30, 2023** and December 31, 2022 are set forth below:

		June 30, 2023	December 31, 2022		
		(in thousands)			
Current Assets:	Current Assets:			Current Assets:	
Cash and cash equivalents	Cash and cash equivalents	\$ 4,286	\$ 3,372	Cash and cash equivalents	\$
Trade accounts receivable, net	Trade accounts receivable, net	20,872	14,668	Trade accounts receivable, net	
Inventory	Inventory	27,960	23,414	Inventory	
Federal income tax receivable	Federal income tax receivable	11,538	11,538	Federal income tax receivable	
Prepaid income taxes	Prepaid income taxes	10	10	Prepaid income taxes	
Prepaid expenses and other	Prepaid expenses and other	1,446	1,145	Prepaid expenses and other	
Total current assets	Total current assets	<u>66,112</u>	<u>54,147</u>	Total current assets	
Current Liabilities:	Current Liabilities:			Current Liabilities:	
Accounts payable	Accounts payable	28,603	6,481	Accounts payable	
Accrued liabilities	Accrued liabilities	18,492	23,726	Accrued liabilities	
Current operating leases	Current operating leases	133	155	Current operating leases	
Deferred income	Deferred income	—	37	Deferred income	
Total current liabilities	Total current liabilities	<u>47,228</u>	<u>30,399</u>	Total current liabilities	
Total working capital	Total working capital	<u>\$ 18,884</u>	<u>\$ 23,748</u>	Total working capital	<u>\$</u>

For the **six nine** months ended **June 30, 2023** **September 30, 2023**, we invested **\$93.5 million** **\$128.6 million** in rental and property and other equipment by adding **\$92.3 million** primarily in vehicles as well as various other machinery and equipment. Our investment in rental equipment, property and other equipment also includes any changes to work-in-progress at the end of the period. Our rental work-in-process increased by **\$19.9 million** **\$17.9 million** during the **six nine** months ended **June 30, 2023** **September 30, 2023**. We financed our investment in equipment from operations, and borrowings under our Amended and Restated Credit Facility. We anticipate that our cash flows from operations as well as our borrowing capacity under our planned capital expenditures during the remainder of 2023. For any new capital expenditures in 2023 and beyond that exceeds our cash flow from operations and our borrowing would need to negotiate an expansion of our borrowing capacity under our Amended and Restated Credit Agreement or raise money in the capital markets through sales of equipment. For the **six nine** months ended **June 30, 2023** **September 30, 2023**, we had approximately **\$75 million** **\$47 million** available for capital expenditures at the end of the period.

## Cash flows

At June 30, 2023 September 30, 2023, we had cash and cash equivalents of \$4.3 million \$0.2 million compared to \$3.4 million at December 31, 2022. Our cash flows from operations were \$93.5 million \$128.6 million during the six nine months ended June 30, 2023 September 30, 2023. We had working capital of \$18.9 million \$22.1 million at June 30, 2023 September 30, 2023. Cash flows from operating activities of \$22.6 million \$25.7 million during the first six nine months of 2023 compared to cash flows provided by operating activities of \$13.2 million \$20.2 million for the same periods in 2022.

## Strategy

For the remainder of 2023, our overall plan is to continue monitoring and holding expenses in line with the anticipated level of activity, fabricate rental fleet equipment equipment requirements, emphasize marketing of our idle gas compressor units and utilizing utilize bank borrowing in line with market conditions. For the remainder of 2023, our forecasted cash flows, cash on hand and borrowing availability under our Amended and Restated Credit Agreement. The majority of required capital will be for contracted, premium-priced additional equipment. Current market conditions indicate significant demand growth for large horsepower compression in 2023 and beyond. While we believe that cash flows from operations, our current Credit Agreement will be sufficient to satisfy a portion of our capital activity, we may need to negotiate an expansion of our borrowing capacity under our Amended and Restated Credit Agreement.

## Critical Accounting Policies and Practices

Our condensed consolidated financial statements are prepared in accordance with generally accepted accounting principles in the United States. In the ordinary course of operations, we are required to make estimates and assumptions that affect the reported amounts of assets, liabilities, equity, revenues, expenses, and certain disclosures. Management has determined that our critical accounting policies are those that relate to revenue recognition, estimating the allowance for doubtful accounts, and accounting for inventory.

There have been no changes in the critical accounting policies disclosed in the Company's Form 10-K for the year ended December 31, 2022.

## Recently Issued Accounting Pronouncements

Please read Note 2, Summary of Significant Accounting Policies, Recently Issued Accounting Pronouncements in our condensed consolidated financial statements in this report.

## Off-Balance Sheet Arrangements

From time-to-time, we enter into off-balance sheet arrangements and transactions that can give rise to off-balance sheet obligations. As of June 30, 2023 September 30, 2023, we do not have any off-balance sheet arrangements that include purchase agreements. We do not believe that these arrangements are reasonably likely to materially affect our liquidity or availability of capital resources.

## Special Note Regarding Forward-Looking Statements

Except for historical information contained herein, the statements in this report are forward-looking and made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are statements that are not historical facts, but rather, statements about future performance or events. These statements are based on our current expectations and assumptions, which are subject to change. Forward-looking statements are not guarantees of future performance and are subject to risks and uncertainties, which may cause our actual results in future periods to differ materially from forecasted results. Those risks include, among other things, the loss of key personnel; the loss of key customers; the loss of key technologies by other companies; a prolonged, substantial reduction in oil and natural gas prices, which could cause a decline in the demand for our products and services; and new entrants into the market. Forward-looking statements included in this Form 10-Q are only made as of the date of this report, and we undertake no obligation to update or revise these statements. A discussion of these and other risk factors is included in our Annual Report on Form 10-K for the year ended December 31, 2022 filed with the SEC.

## Item 3. Quantitative and Qualitative Disclosures about Market Risk

There have been no changes in the market risks disclosed in the Company's Form 10-K for the year ended December 31, 2022.

## Item 4. Controls and Procedures

### Evaluation of Disclosure Controls and Procedures.

Our management, including the Interim Chief Executive Officer and our Interim Chief Financial Officer, is responsible for establishing and maintaining adequate internal control over financial reporting as required by the Exchange Act. Our internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the consolidated financial statements in accordance with GAAP.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness are subject to the risk that conditions will change, or that the degree of compliance with the policies or procedures may deteriorate.

Our management conducted an evaluation of the effectiveness of the Company's internal control over financial reporting as of June 30, 2023 September 30, 2023, based on the criteria set forth by the Sponsoring Organizations of the Treadway Commission (COSO).

Based on the results of this evaluation, the Company's management concluded that internal control over financial reporting was not effective as of June 30, 2023 September 30, 2023.

A material weakness is a deficiency, or a combination of deficiencies, in ICFR, such that there is a reasonable possibility that a material misstatement of our annual or interim financial statements will not be prevented or detected on a timely basis.

Management identified a material weakness in its internal control over financial reporting at December 31, 2022, over our inventory process which still exists as of June 30, 2023. The material weakness consists of: (i) the classification of inventory work in progress; (ii) year-end physical inventory count procedures, and (iii) the process to review and approve inventory adjusting journal entries.

After giving full consideration to this material weakness, and the additional analyses and other procedures that we performed to ensure that our condensed consolidated financial statements are prepared in accordance with generally accepted accounting principles ("US GAAP"), our management has concluded that our condensed consolidated financial statements present fairly, in all material respects, our financial position, results of operations and cash flows in conformity with US GAAP.

**Remediation Plan for Material Weakness**

In response to the material weakness, management, with oversight of the Audit Committee of the Board of Directors, has begun the process of, and is committed to, design and implement internal controls to improve the accuracy of financial reporting and remediate the material weakness.

Our planned internal control remediation efforts, which are underway, include:

- We have updated and implemented new accounting policies and procedures related to work in process inventory. These included modifying our financial reporting accounts to reflect the correct accounting treatment.
- We have hired additional management with a focus on inventory control and inventory best practices.
- We are taking steps to limit the amount of inventory held outside of centralized warehouses.
- We have improved and enforced our formalized inventory count and inventory adjustment processes which includes taking steps to reinforce the inventory taking procedures.
- We have added additional inventory safeguards in our warehouses limiting physical access to our inventory.
- We have limited the number of employees who can make inventory adjustments in our accounting software by adding additional IT controls. controls around inventory transactions.
- We have engaged a third-party consultant to conduct a full assessment of our controls and procedures.
- We intend to continue efforts to ensure our employees understand the ongoing importance of internal controls and compliance with corporate policies and procedures.
- We have added a highly qualified new member to our board of directors and expanded our audit committee.

While these actions and planned actions are subject to ongoing management evaluation and will require validation and testing of the design and operating effectiveness of internal controls, we believe these actions will result in the continuous improvement of our internal control over financial reporting and will continue to diligently review our internal control over financial reporting.

**PART II – OTHER INFORMATION**

**Item 1. Legal Proceedings**

From time to time, we are a party to various legal proceedings in the ordinary course of our business. While management is unable to predict the ultimate outcome of the proceedings, we do not believe that the outcome of these proceedings will have a material adverse effect on our financial position, results of operations or cash flows. We are not currently a party to any material legal proceedings.

**Item 1A. Risk Factors**

Please refer to and read Item 1A, Risk Factors in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 for a discussion of the risks associated with our business.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Mine Safety Disclosures**

None.

**Item 5. Other Information**

None

**Item 6. Exhibits**

The following exhibits are filed herewith or incorporated herein by reference, as indicated:

Exhibit No.	Description
<a href="#">3.1</a>	Articles of Incorporation, as amended (Incorporated by reference to Exhibit 3.1 of the 10-QSB filed and dated November 10, 2004.)
<a href="#">3.2</a>	Bylaws as amended (Incorporated by reference to Exhibit 3.1 of the Registrant's current report on form 8-K filed with the Securities and Exchange Commission on November 10, 2004.)
<a href="#">4.1</a>	Description of Securities (Incorporated by reference to the Registrant's Registration Statement on Form 8-A, filed with the SEC on October 27, 2008.)
<a href="#">4.2</a>	Form of Senior Indenture (Incorporated by reference to Exhibit 4.1 of the Registrant's Registration Statement on Form S-3 (No. 333-261091) and filed on November 10, 2004.)
<a href="#">4.3</a>	Form of Subordinated Indenture (Incorporated by reference to Exhibit 4.4 of the Registrant's Registration Statement on Form S-3 (No. 333-261091) and filed on November 10, 2004.)
<a href="#">10.1†</a>	2019 Equity Incentive Plan, as amended (Incorporated by reference to Exhibit 4.3 of the Registrant's Registration Statement on Form S-8 filed with the Securities and Exchange Commission on May 6, 2016.)
<a href="#">10.2†</a>	Stock Option Plan, as amended and restated (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 6, 2016.)
<a href="#">10.3†</a>	Retirement Agreement dated May 17, 2022 between Natural Gas Services Group, Inc. and Stephen C. Taylor (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 19, 2022.)
<a href="#">10.4†</a>	Severance Agreement and Release Between Natural Gas Services Group, Inc. and John W. Chisholm dated December 21, 2022 (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on December 28, 2022.)
<a href="#">10.5†</a>	The Executive Nonqualified Excess Plan Adoption Agreement, referred to as the Nonqualified Deferred Compensation Plan (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 6, 2016.)
<a href="#">10.6†</a>	Letter Agreement between Natural Gas Services Group, Inc. and James D. Faircloth dated February 8, 2023 (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 13, 2023.)
<a href="#">10.7</a>	Amended and Restated Credit Agreement dated February 28, 2023, among Natural Gas Services Group, Inc., the other Loan Parties thereto, Texas Capital Partners III, L.P., and the Lenders (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on March 6, 2023.)
<a href="#">10.8</a>	Amended and Restated Pledge and Security Agreement dated February 28, 2023, among Natural Gas Services Group, Inc., the Grantors thereto, Texas Capital Partners III, L.P., and the Lenders (Incorporated by reference to Exhibit 10.2 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on March 6, 2023.)
<a href="#">10.9</a>	A Cooperation Agreement, dated April 28, 2023, between Natural Gas Services Group, Inc. and Mill Road Capital III, L.P., a Cayman Islands exempted limited liability company, pursuant to which the Company agreed to appoint Justin C. Jacobs and Donald J. Tringali to the Company's Board of Directors. In connection with the appointment of Justin C. Jacobs and Donald J. Tringali to the Board of Directors (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 19, 2023.)
<a href="#">10.10†</a>	Interim CEO Agreement between Natural Gas Services Group, Inc. and Stephen C. Taylor dated June 30, 2023 (Incorporated by reference to Exhibit 10.1 of the Registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 5, 2023.)
<a href="#">10.11†</a>	Retention Agreement dated September 19, 2023 between Natural Gas Services Group, Inc. and James Hazlett
<a href="#">31.1*</a>	Certification of Interim Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
<a href="#">31.2*</a>	Certification of Principal Accounting Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
<a href="#">32.1*</a>	Certification of Interim Chief Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
<a href="#">32.2*</a>	Certification of Principal Accounting Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101.INS	XBRL Instance Document
101.SCH	XBRL Taxonomy Extension Schema Document
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	XBRL Taxonomy Extension Label Linkbase Document
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document
	* Filed herewith.
	† Indicates a management contract or compensatory plan or arrangement

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly  
NATURAL GAS SERVICES GROUP, INC.

/s/ Stephen C. Taylor  
\_\_\_\_\_  
Stephen C. Taylor  
Interim President and Chief Executive Officer  
(Principal Executive Officer)  
August November 14, 2023

/s/ James D. FairclothJohn Bittner  
\_\_\_\_\_  
James D. FairclothJohn Bittner  
Interim Chief Financial Officer  
(Principal Accounting Officer)  
August November 14, 2023

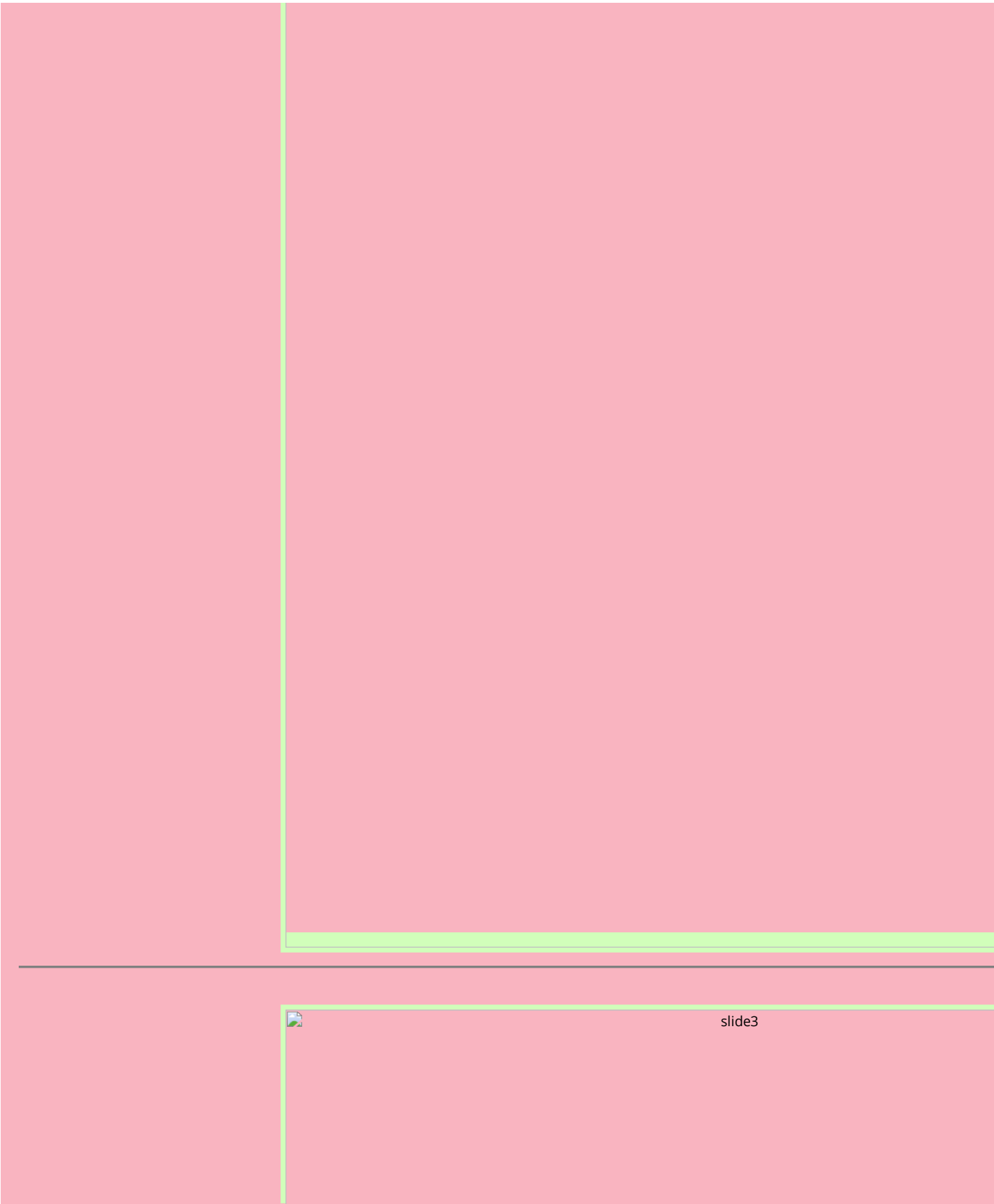


Exhibit 10.11

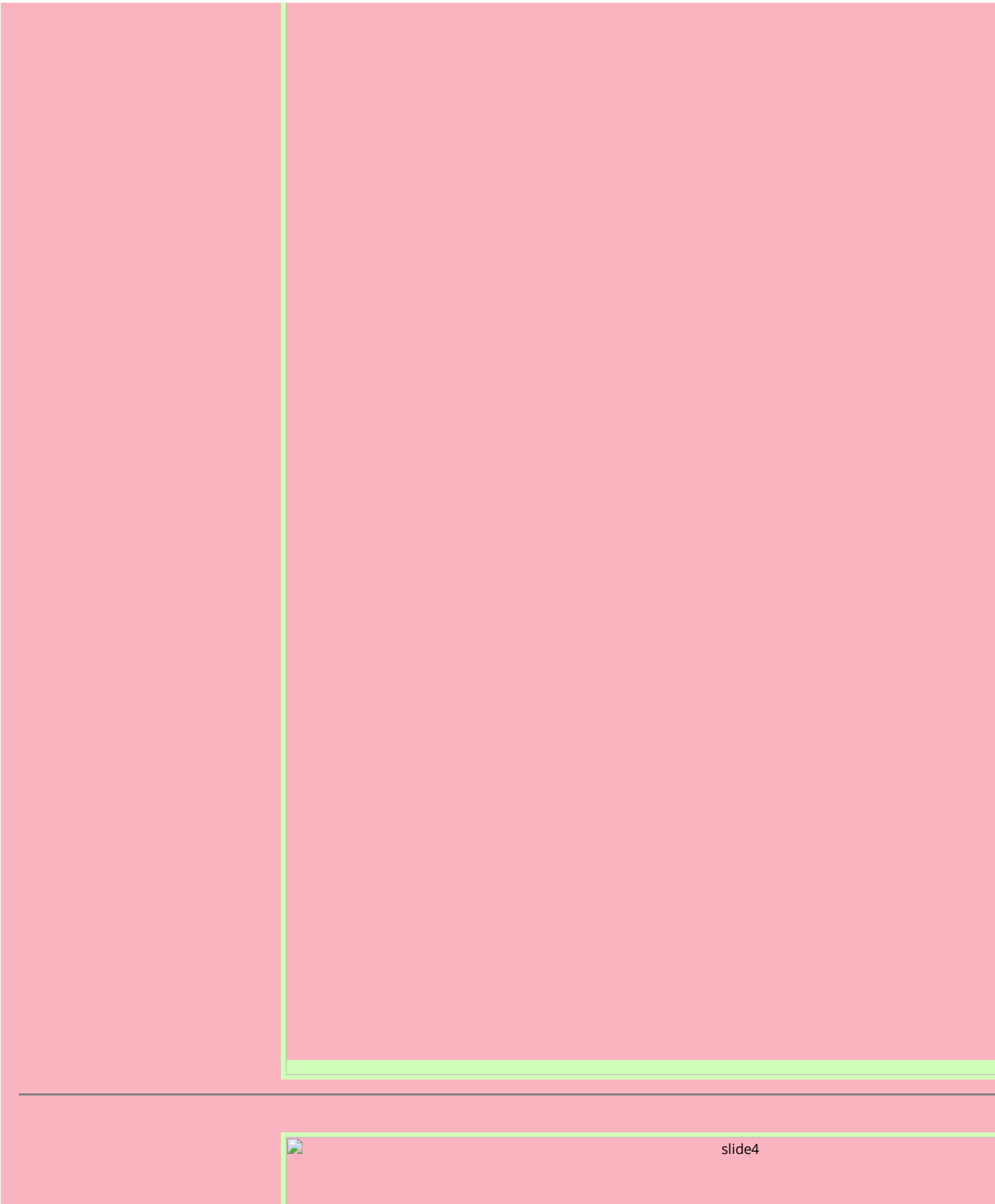


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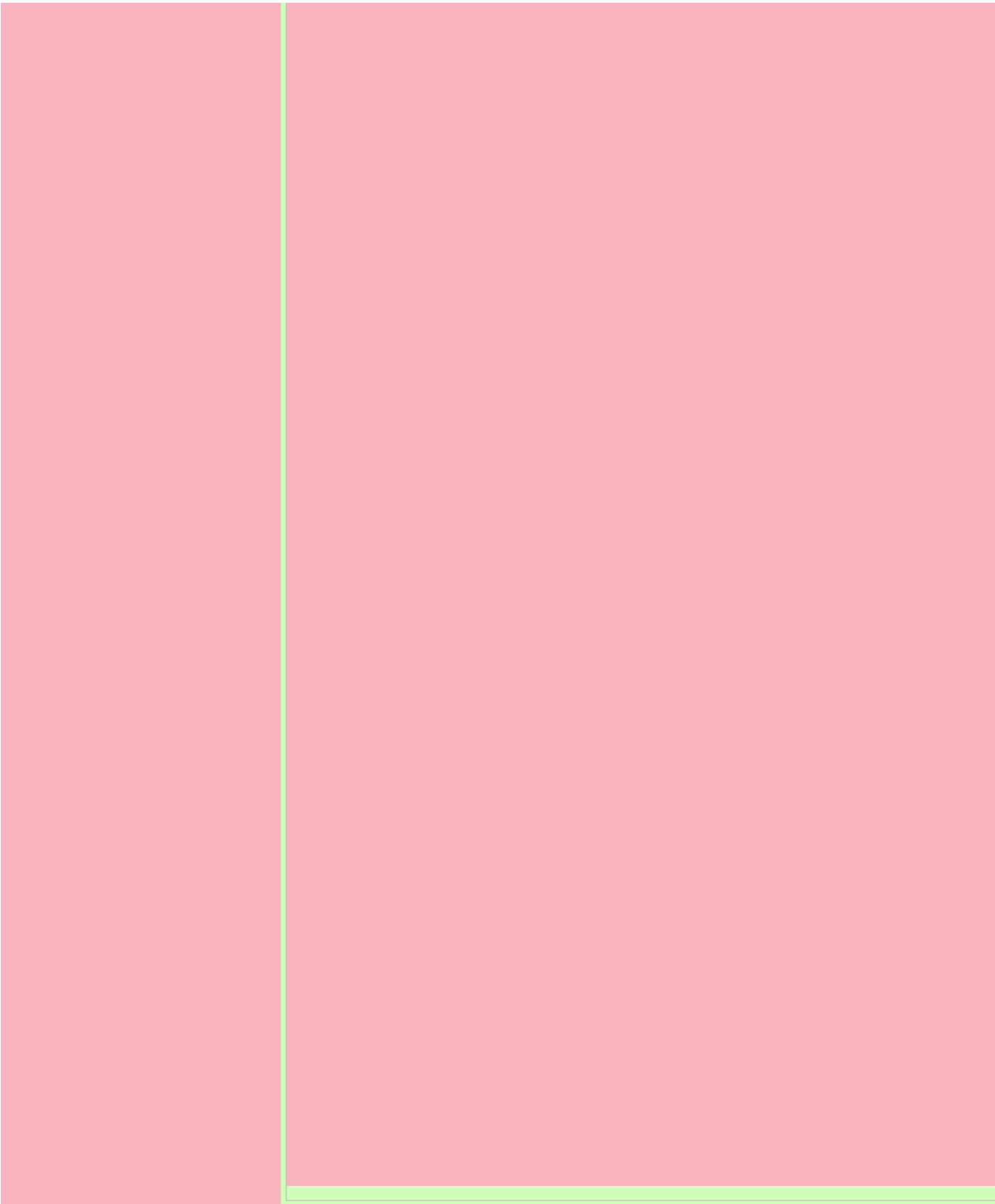




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## Certifications

I, Stephen C. Taylor, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Natural Gas Services Group, Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which they were made, or to make the statements made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant for the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance that financial statements for external purposes in accordance with generally accepted accounting principles are fairly stated in all material respects;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's internal control over financial reporting was affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting); and
1. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors or to the audit committee of the registrant's board of directors (or to both the registrant's auditors and the audit committee of the registrant's board of directors), our conclusions about the registrant's internal control over financial reporting and the effectiveness of such internal control over financial reporting, and the registrant's response to any deficiencies or weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's internal control over financial reporting or its financial statements, including any corrective actions taken or planned to remedy such deficiencies or weaknesses; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: August ~~November~~ 14, 2023

Natural Gas Services Group, Inc.

By: /s/ Stephen C. Taylor

Stephen C. Taylor  
Interim President and Chief Executive Officer  
(Principal Executive Officer)

## Certifications

I, James D. Faircloth, ~~John Bittner~~, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Natural Gas Services Group, Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which they were made, or to make the statements made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant for the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e) for the registrant and have:



**CERTIFICATION PURSUANT TO**

**18 U.S.C. §1350,**

**AS ADOPTED PURSUANT TO**

## SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Natural Gas Services Group, Inc. (the "Company") on Form 10-Q for the period ended **June 30, 2023** **September 30, 2023** as filed with the SEC, **Faircloth, John Bittner**, Interim Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August November 14, 2023

Natural Gas Services Group, Inc.

By: /s/ James D. Faircloth John Bittner

James D. Faircloth John Bittner

Interim Chief Financial Officer

(Principal Accounting Officer)

The foregoing certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. § 1350, and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, or for purposes of the filing of the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

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