

REFINITIV

DELTA REPORT

10-K

RHP - RYMAN HOSPITALITY PROPERTY

10-K - DECEMBER 31, 2023 COMPARED TO 10-K - DECEMBER 31, 2022

The following comparison report has been automatically generated

TOTAL DELTAS 3983

█ **CHANGES** 475

█ **DELETIONS** 1606

█ **ADDITIONS** 1902

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, **2022** **2023**

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to

Commission File No. 1-13079

RYMAN HOSPITALITY PROPERTIES, INC.

(Exact Name of Registrant as Specified in Its Charter)

Delaware

73-0664379

(State or Other Jurisdiction of Incorporation or Organization)

(I.R.S. Employer Identification No.)

One Gaylord Drive, Nashville, Tennessee

37214

(Address of Principal Executive Offices)

(Zip Code)

Registrant's Telephone Number, Including Area Code: (615) 316-6000

Securities Registered Pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
Common stock, par value \$.01	RHP	New York Stock Exchange

Securities Registered Pursuant to Section 12(g) of the Act:

NONE

(Title of Class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to \$240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes No

The aggregate market value of the shares of Common Stock held by non-affiliates of the registrant based on the closing price of the Common Stock on the New York Stock Exchange on **June 30, 2022** **June 30, 2023** of **\$76.03** **\$92.92** per share was approximately **\$4,059,031,553** **\$5,383,862,667** (assuming for this purpose that shares beneficially owned by persons other than officers or directors of the registrant, and their affiliates, are held by non-affiliates).

As of **January 31, 2023** **January 31, 2024** there were **55,166,920** **59,711,664** shares of Common Stock outstanding.

DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's definitive Proxy Statement for the **2023** **2024** Annual Meeting of Stockholders to be filed with the Securities and Exchange Commission are incorporated by reference into Part III of this Form 10-K.

Table of Contents

RYMAN HOSPITALITY PROPERTIES, INC.

2022 **2023** ANNUAL REPORT ON FORM 10-K

TABLE OF CONTENTS

Page

PART I

<u>Item 1. Business</u>	5
<u>Item 1A. Risk Factors</u>	17
<u>Item 1B. Unresolved Staff Comments</u>	38
<u>Item 1C. Cybersecurity</u>	38
<u>Item 2. Properties</u>	38
<u>Item 3. Legal Proceedings</u>	39
<u>Item 4. Mine Safety Disclosures</u>	40

PART II

<u>Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u>	39
<u>Item 6. Reserved</u>	41
<u>Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	41

Item 7A. Quantitative and Qualitative Disclosures About Market Risk	65 67
Item 8. Financial Statements and Supplementary Data	66 68
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	66 68
Item 9A. Controls and Procedures	66 68
Item 9B. Other Information	67 69
Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections	68 69

PART III

Item 10. Directors, Executive Officers and Corporate Governance	68 69
Item 11. Executive Compensation	69 70
Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	69 70
Item 13. Certain Relationships and Related Transactions, and Director Independence	69 70
Item 14. Principal Accountant Fees and Services	69 70

PART IV

Item 15. Exhibits and Financial Statement Schedules	69 71
SIGNATURES	75 76

Table of Contents

PART I

Throughout this report, we refer to Ryman Hospitality Properties, Inc., a Delaware corporation ("Ryman"), together with its subsidiaries, as "we," "us," "our," or the "Company." For each year discussed, our fiscal year ends on December 31. All of the discussion and analysis in this report should be read with, and is qualified in its entirety by, the Consolidated Financial Statements and related notes included in this Annual Report on Form 10-K.

Forward-Looking Statements

This report contains "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements concern our goals, beliefs, expectations, strategies, objectives, plans, future operating results and underlying assumptions, and other statements that are not necessarily based on historical facts. Without limitation, you can identify these statements by the fact that they do not relate strictly to historical or current facts, and these statements may contain words such as "may," "will," "could," "should," "might," "projects," "expects," "believes," "anticipates," "intends," "plans," "continue," "estimate," or "pursue," or the negative or other variations thereof or comparable terms. In particular, they include statements relating to, among other things, future actions, strategies, future performance, the outcome of contingencies such as legal proceedings and future financial results. These also include statements regarding (i) the ~~recovery~~ future performance of ~~travel, transient~~ our business, ~~anticipated business levels~~ and ~~group demand from our anticipated financial results during future periods, affected by COVID-19, and potential effects of COVID-19 on our results of operations and liquidity; other business or operational issues;~~ (ii) the effect of our election to be taxed as a real estate investment trust ("REIT") and maintain REIT status for federal income tax purposes; (iii) the holding of our non-qualifying REIT assets in one or more taxable REIT subsidiaries ("TRSSs"); (iv) our dividend policy, including the frequency and amount of any dividend we may pay; (v) our strategic goals and potential growth opportunities, including future expansion of the geographic diversity of our existing asset portfolio through acquisitions and investment in joint ventures; (vi) Marriott International, Inc.'s ("Marriott") ability to effectively manage our hotels and other properties; (vii) our anticipated capital expenditures and investments; (viii) the potential operating and financial restrictions imposed on our activities under existing and future financing agreements including our credit facility and other contractual arrangements with third parties, including management agreements with Marriott; (ix) our ~~use of cash during 2023;~~ (x) our ability to borrow available funds under our credit facility; (xi) ~~(x)~~ our

expectations about successfully amending the agreements governing our indebtedness should the need arise; (xii) (xi) the effects of inflation and increased costs on our business and on our customers, including group customers at our hotels; and (xiii) (xii) any other business or operational matters. **We have based these forward-looking statements on our current expectations and projections about future events.**

Although we believe that the expectations reflected in such forward-looking statements are based upon reasonable assumptions, beliefs and expectations, our actual results could differ materially from the results anticipated by the forward-looking statements as a result of many known and unknown factors including, but not limited to, those discussed in Item 1A, "Risk Factors," Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," and elsewhere in this **report**. **Annual Report on Form 10-K**. Any forward-looking statement made in this Annual Report on Form 10-K speaks only as of the date on which the statement is made. New risks and uncertainties may arise from time to time, and it is impossible for us to predict these events or how they may affect us. We have no duty to, and do not intend to, update or revise the forward-looking statements we make in this report, except as may be required by law.

[Table of Contents](#)

Risk Factors Summary

Our business faces significant risks and uncertainties. If any of the following risks are realized, our business, financial condition and results of operations could be materially and adversely affected. You should carefully review and consider the full discussion of our risk factors in the section titled "Risk Factors" in Part I, Item 1A of this Annual Report on Form 10-K. Set forth below is a summary list of the principal risk factors as of the date of the filing of this Annual Report on Form 10-K:

- COVID-19 has had, and widespread or severe outbreaks of COVID-19, including new variants, may in the future have, a material adverse effect on our financial condition, results of operations, cash flows and our ability to make distributions to our shareholders.
- If Marriott or any future third-party hotel manager does not manage our hotel properties or other businesses successfully, our financial condition, results of operations and our ability to service debt and make distributions to our stockholders may be negatively impacted. Further, the operation and management of our current hotel properties, the operation of which generates substantially all of our Hospitality segment revenue, is concentrated in Marriott.
- Restrictive covenants and other provisions in our hotel management agreements with third-party hotel managers could limit our ability to sell or lease our hotel properties or refinance our existing debt. In addition, Marriott and any future third-party hotel manager may own or operate hotels that compete with our hotel properties.
- Our concentration in the hospitality industry, and in particular the group-oriented meetings sector of the hospitality industry, exposes us to certain risks outside of our and Marriott's control. In addition, the geographic concentration of our current hotel properties subjects us to a greater degree of risk to certain factors.
- Inflation may adversely affect our financial condition and results of operations.
- The hotel business is capital-intensive, and our inability to obtain financing or successfully complete acquisitions or capital improvements, or the disruption associated with them, could limit our growth or impact our performance.
- Our TRS lessee structure subjects us to the risk of increased hotel operating expenses and the inability of our TRS lessees to make lease payments to us.
- We and our third-party hotel manager rely on information technology in our operations, and any material failure, inadequacy, interruption, or security failure could harm our business. In addition, changes in privacy and data security laws could increase our operating costs and increase our exposure to fines and litigation, and cyber security incidents could have a disruptive effect on our business.
- Our real estate assets are subject to numerous risks, including environmental regulations that could impose significant financial liability on us and illiquidity of real estate investments. Moreover, compliance with the Americans with Disabilities Act could require us to incur substantial costs.
- As an owner of hotel properties and operator of leisure businesses, we are subject to risks relating to acts of God, outbreaks of pandemic disease, terrorist activity and war. Our operating results and ability to service debt and make distributions to stockholders may be adversely affected by operating risks common to the lodging industry.

- We are subject to risks associated with our hotel managers' employment of hotel personnel, particularly with hotels whose managers employ unionized labor, which could increase our hotels' operating costs, including, but not limited to, an increase in wages and benefit costs, reduce the flexibility of our third-party hotel managers to adjust the size of the workforce at our hotel properties and impair our ability to make distributions to our stockholders. Our business could suffer if we or our hotel managers cannot attract and retain qualified personnel.
- Any failure to protect the trademarks and intellectual property used in our business could reduce the value of our brand names and harm our business.
- Our financial and operating results may suffer if we are unsuccessful in integrating JW Marriott Hill Country with our existing assets, and integrating JW Marriott Hill Country may be more difficult, costly or time consuming than expected.

[Table of Contents](#)

- We may not realize the intended long-term economic benefits of the OEG Transaction or the Block 21 acquisition.
- We conduct the operations of our Entertainment segment through OEG and our ownership is subject to the terms of agreements with A-OEG Holdings, LLC, an affiliate of Atairos. Any disagreement with Atairos or its affiliate may adversely affect our interest in OEG.
- If we fail to remain qualified as a REIT, we would be subject to tax at corporate income tax rates and would not be able to deduct distributions to stockholders when computing our taxable income. As a REIT, failure to make required distributions to our stockholders would subject us to federal and state corporate income tax.
- Even though we are conducting our business as a REIT, certain of our business activities will be subject to corporate level income tax, which will continue to reduce our cash flows, and we will have potential deferred and contingent tax liabilities.
- Complying with REIT requirements may limit our ability to hedge effectively and increase the costs of our hedging, may cause us to incur tax liabilities, and may limit our flexibility or cause us to forego otherwise attractive opportunities. Further, we may be required to borrow funds, sell assets, or issue equity to satisfy our REIT distribution requirements or maintain the asset ownership tests.
- Legislative or other actions affecting REITs could have a negative effect on us or our stockholders, and even as a REIT, changes in federal, state, or local tax law, interpretations of existing tax law or agreements with tax authorities could affect our profitability and financial condition by increasing our tax costs.
- The ability of our board of directors to revoke our REIT qualification, without stockholder approval, may cause adverse consequences to our stockholders.
- Our planned use of TRSs may cause us to fail to qualify as a REIT, and if our leases of our hotel properties to TRS lessees are not true leases for federal income tax purposes, we may fail to qualify as a REIT.
- If Marriott or any future third-party hotel manager fails to qualify as an "eligible independent contractor," or if our hotels are not "qualified lodging facilities," we may fail to qualify as a REIT.
- Our cash distributions are not guaranteed and may fluctuate.
- We have invested in, and in the future may invest in, mortgage loans, mezzanine debt, joint ventures, mortgage loans or mezzanine debt over which we may not have significant control, to or for which we may owe significant funding or obligations and for which there is no readily available market, and these investments may not be profitable.
- Our substantial debt could reduce our cash flow and limit our business activities, and our indebtedness is secured by a substantial portion of our assets. In addition, we could be required to refinance our debt before it matures and there is no assurance that we will be able to refinance our debt on acceptable terms.
- We are a holding company and depend on our subsidiaries' cash flow to meet our debt service obligations. To service our debt and pay other obligations, we will require a significant amount of cash, which may not be available to us.
- The agreements governing our debt contain various covenants that may limit our ability to operate our business and impair our ability to make distributions to our stockholders in accordance with our announced intended dividend policy or otherwise.
- The ownership limitations in our charter may restrict or prevent stockholders from engaging in certain transfers of our common stock.
- We are subject to certain general risks, including, but not limited to, risks related to our environmental, social and governance practices, class actions and other lawsuits, the market price of our common stock, and our board of directors' ability to change our major policies.

[Table of Contents](#)**Item 1. Business****Overview**

Ryman is the successor to Gaylord Entertainment Company ("Gaylord"), a Delaware corporation originally incorporated in 1956. As part of the plan to restructure our business operations to facilitate our qualification as a REIT for federal income tax purposes, Gaylord merged with and into its wholly-owned subsidiary, Ryman, on October 1, 2012, with Ryman as the surviving corporation, and Ryman succeeded to and began conducting, either directly or indirectly, all of the business conducted by Gaylord immediately prior to the merger. Ryman is a Delaware corporation that began operating as a self-advised and self-administered REIT for federal income tax purposes on January 1, 2013. We specialize in group-oriented, destination hotel assets in urban and resort markets. As a REIT, we generally will not be subject to federal corporate income taxes on that portion of our capital gain or ordinary income from our REIT operations that is distributed to our stockholders. This treatment substantially eliminates the federal "double taxation" on earnings from our REIT operations, or taxation once at the corporate level and again at the stockholder level, that generally results from investment in a regular C corporation. Our non-REIT operations, which consist of the activities of our TRSs that lease or sublease our hotels from our qualified REIT subsidiaries, as well as businesses within our Entertainment segment, continue to be subject, as applicable, to federal and state corporate income taxes.

Our owned assets include a network of five upscale, meetings-focused resorts totaling 9,917 rooms that are managed by Marriott under the Gaylord Hotels brand. These five resorts, which we refer to as our Gaylord Hotels properties, consist of the Gaylord Opryland Resort & Convention Center in Nashville, Tennessee ("Gaylord Opryland"), the Gaylord Palms Resort & Convention Center near Orlando, Florida ("Gaylord Palms"), the Gaylord Texan Resort & Convention Center near Dallas, Texas ("Gaylord Texan"), the Gaylord National Resort & Convention Center near Washington D.C. ("Gaylord National"), and the Gaylord Rockies Resort & Convention Center near Denver, Colorado ("Gaylord Rockies"), which was previously owned by a joint venture (the "Gaylord Rockies joint venture"), in which we owned a 65% interest. On May 7, 2021, we purchased the remaining 35% interest in the Gaylord Rockies joint venture. Our other owned hotel assets managed by Marriott include the Inn at Opryland, an overflow hotel adjacent to Gaylord Opryland, and the AC Hotel at National Harbor, Washington D.C. ("AC Hotel"), an overflow hotel adjacent to Gaylord National. National, and effective June 30, 2023, the JW Marriott San Antonio Hill Country Resort & Spa ("JW Marriott Hill Country").

We also own a controlling 70% equity interest in a business comprised of a number of entertainment and media assets, known as the Opry Entertainment Group ("OEG"), which we report as our Entertainment segment. These assets include the Grand Ole Opry, the legendary weekly showcase of country music's finest performers for 97 years; the Ryman Auditorium, the storied live music venue and former home of the Grand Ole Opry located in downtown Nashville; WSM-AM, the Opry's radio home; Ole Red, a brand of Blake Shelton-themed bar, music venue and event spaces; two Nashville-based assets – the Wildhorse Saloon and the General Jackson Showboat ("General Jackson"); and as of May 31, 2022, Block 21, a mixed-use entertainment, lodging, office, and retail complex located in Austin, Texas ("Block 21"). Prior to June 16, 2022, we owned 100% of OEG. We also own a 50% interest in a joint venture that creates and distributes a linear multicast and over-the-top channel dedicated to the country music lifestyle ("Circle").

Our operations are organized into three principal business segments: (i) Hospitality, which includes our Gaylord Hotels properties, JW Marriott Hill Country (effective June 30, 2023), the Inn at Opryland and the AC Hotel; (ii) Entertainment, which includes the entertainment and media assets comprising OEG; and (iii) Corporate and Other, which includes corporate expenses. These three business segments — Hospitality, Entertainment, and Corporate and Other — represented approximately 85%, 15% and 0%, respectively, of our total revenues for the fiscal year ended December 31, 2022 December 31, 2023.

Financial information by business segment and for each of our Gaylord Hotels properties as of December 31, 2022 December 31, 2023 and for each of the three years then ended appears in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," and in "Note 13 – Financial Reporting by Business Segments" to our consolidated financial statements included in this Annual Report on Form 10-K.

Our Long-Term Strategic Plan

Our goal is to be the nation's premier hospitality REIT for group-oriented, destination hotel assets in urban and resort markets.

- *Existing Hotel Property Design.* Our Gaylord Hotels properties focus on the large group meetings and regional leisure transient markets in the United States and incorporate meeting and exhibition space, signature guest rooms, food and beverage offerings, fitness and spa facilities and other attractions within a large hotel property so attendees' needs are met in one location. This strategy creates a better experience for both meeting planners and guests and has led to our current Gaylord Hotels properties claiming a place among the leading convention hotels in the country.
- *Expansion of Hotel Asset Portfolio.* Part of our long-term growth strategy includes acquisitions or developments of other hotels, particularly in the group meetings sector of the hospitality industry, either alone or through joint ventures or alliances with one or more third parties. We will consider attractive investment opportunities which meet our acquisition parameters, specifically, group-oriented large hotels and overflow hotels with existing or potential leisure appeal. We are generally interested in highly accessible upper-upscale or luxury assets with over 400 hotel rooms in urban and resort group destination markets. We also consider assets that possess significant meeting space or present a repositioning opportunity and/or would significantly benefit from capital investment in additional rooms or meeting space. We are consistently considering acquisitions that would expand the geographic diversity of our existing asset portfolio. To this end, we purchased JW Marriott Hill Country in June 2023.
- *Continued Investment in Our Existing Properties.* We continuously evaluate and invest in our current portfolio and consider enhancements or expansions as part of our long-term strategic plan. In 2021, we completed our \$158 million expansion of Gaylord Palms, and we also completed our renovation of all of the guestrooms at Gaylord National. In 2022, we completed a re-concepting of the food and beverage options at Gaylord National and began a \$98 million multi-year interior and exterior enhancement project at Gaylord Rockies to better position the property for our group customers.
- *Leverage Brand Name Awareness.* We believe the Grand Ole Opry is one of the most recognized entertainment brands in the United States. We promote the Grand Ole Opry name through various media, including our WSM-AM radio station, the Internet and television, and through performances by the Grand Ole Opry's members, many of whom are renowned country music artists. As such, we have alliances in place with multiple distribution partners in an effort to foster brand extension. We believe that licensing our brand for products may provide an opportunity to increase revenues and cash flow with relatively little capital investment. We are continuously exploring additional products, such as television specials and retail products, through which we can capitalize on our brand affinity and awareness. To this end, we have invested in six Ole Red locations, as well as in Circle, and purchased Block 21, 21, and in April 2023 announced a collaboration with Luke Combs for an entertainment venue concept expected to be completed in 2024 ("Category 10"). Further, in 2022, we completed a strategic transaction to sell a minority interest in OEG to an affiliate of Atairos Group, Inc. ("Atairos") and its strategic partner NBCUniversal, who we believe will be able to help us expand the distribution of our OEG brands.
- *Short-Term Capital Allocation.* Our short-term capital allocation strategy is focused on returning capital to stockholders through the payment of dividends, in addition to investing in our assets and operations. Due to the COVID-19 pandemic, we previously suspended our regular quarterly dividend payments. We reinstated our cash dividend in September 2022, and our interim Our dividend policy provides that we will make minimum dividends of 100% of REIT taxable income annually, subject to our board of directors' future determinations as to the amount of any distributions and the timing thereof. See Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Description of our Hotel Portfolio

Our Gaylord Hotels properties incorporate meeting, convention and exhibition space with a large hotel property so the attendees never have to leave the location during their meetings. This concept of a self-contained destination dedicated primarily to the meetings industry has placed our Gaylord Hotels properties among the leading convention hotels in the

[Table of Contents](#)

country. Our Gaylord Hotels properties are routinely recognized by many industry and commercial publications, including being named a **2021 the 2023 STELLA Award Finalist Gold Winner** for best hotel chain by Northstar Meetings Group.

Marriott is responsible for the day-to-day management of our Gaylord Hotels properties, **the JW Marriott Hill Country**, the Inn at Opryland, and the AC Hotel. We believe that our Gaylord Hotels properties have benefitted and will continue to benefit from Marriott's expansive sales force and popular frequent traveler program, as well as its ability to manage group business.

Based on our information, publicly available information, and information and data obtained from Smith Travel Research, the top 10 **non-gaming** hotels within the United States with the highest square footage of self-contained exhibit and meeting space as of January **2023 2024** are as follows:

Facility (1)	Location	Hotel Rooms	Total Exhibit and Meeting Space	Location	Hotel Rooms	Total Exhibit and Meeting Space
			(sq. ft.)			(sq. ft.)
The Venetian Resort & Casino	Las Vegas, NV	4,028	2,250,000			
Mandalay Bay Resort & Casino	Las Vegas, NV	3,209	2,100,000			
Gaylord Opryland Resort & Convention Center	Nashville, TN	2,888	640,000	Nashville, TN	2,888	640,000
MGM Grand Las Vegas	Las Vegas, NV	5,044	602,000			
Gaylord National Resort & Convention Center	National Harbor, MD	1,996	500,000	National Harbor, MD	1,996	501,000
Gaylord Texan Resort & Convention Center				Grapevine, TX	1,814	488,000
Gaylord Palms Resort & Convention Center	Kissimmee, FL	1,718	496,000	Kissimmee, FL	1,718	467,000
Gaylord Texan Resort & Convention Center	Grapevine, TX	1,814	488,000			
Marriott Orlando World Center						
Resort	Orlando, FL	2,009	450,000			
Rosen Shingle Creek Resort	Orlando, FL	1,501	410,000			
Rosen Shingle Creek				Orlando, FL	1,501	445,000
Gaylord Rockies Resort & Convention Center	Aurora, CO	1,501	409,000	Aurora, CO	1,501	409,000
Orlando World Center Marriott				Orlando, FL	2,010	360,000
Hilton Anatole				Dallas, TX	1,606	360,000
Marriott Walt Disney World						
Dolphin				Orlando, FL	1,514	349,000
Hyatt Regency Orlando				Orlando, FL	1,641	315,000

(1) Bolded facilities are owned by the Company.

Gaylord Opryland Resort and Convention Center — Nashville, Tennessee. Gaylord Opryland is one of the leading convention destinations in the United States based upon number of rooms, exhibit space and conventions held. Designed with lavish gardens and expansive atrium areas, the resort is situated on approximately 172 acres in the Opryland complex. Gaylord Opryland has a number of themed restaurants, retail outlets, and a full-service spa with 27,000 square feet of dedicated space. It also serves as a destination resort for vacationers due to its proximity to the Grand Ole Opry, the Ryman Auditorium, the General Jackson Showboat, Gaylord Springs Golf Links ("Gaylord Springs") — our 18-hole championship golf course with a 40,000 square-foot antebellum-style clubhouse offering meeting space for up to 500 guests — and other attractions in the Nashville area. Gaylord Opryland has 2,888 signature guest rooms, four ballrooms with

approximately 127,000 square feet, 111 banquet/meeting rooms, and total meeting, exhibit and pre-function space of approximately 640,000 square feet. Gaylord Opryland was named a 2021 STELLA Award Gold Winner for best sustainability initiative by Northstar Meetings Group, a **2022** **2023** Award of Excellence Recipient from *Corporate & Incentive Travel* magazine, and has been recognized as a member of *Meeting & Conventions*' Hall of Fame. We opened the indoor sections of SoundWaves, a \$90 million luxury indoor/outdoor **waterpark** **water** amenity with over 200,000 square feet of water attractions and amenities adjacent to Gaylord Opryland in December 2018 and the outdoor sections in May 2019.

Gaylord Palms Resort and & Convention Center — Kissimmee, Florida. Gaylord Palms has 1,718 signature guest rooms, five ballrooms with approximately 115,000 square feet, 111 banquet/meeting rooms, and total meeting, exhibit and pre-function space of approximately **496,000** **467,000** square feet. The resort is situated on a 65-acre site in Osceola County, Florida, which we have leased pursuant to a 75-year ground lease with a 24-year renewal option. The resort is approximately a five-minute drive from the main gate of the Walt Disney World® Resort complex. Gaylord Palms has a number of themed restaurants, retail outlets, a new resort rapid river, and a full-service spa with 20,000 square feet of dedicated space. Hotel guests also have golf privileges at Celebration Golf Club, located approximately two miles from the

7

[Table of Contents](#)

property. Gaylord Palms is rated as a AAA Four-Diamond Hotel, was named a 2021 STELLA Award Silver Winner for each of best hotel resort event space, best food and beverage, and best sustainability initiative by Northstar Meetings Group, a 2020 Award of Excellence Recipient from *Corporate & Incentive Travel* magazine, and has been recognized as a member of *Meeting & Conventions* Hall of Fame. In 2021, we completed construction of a \$158 million expansion of Gaylord Palms, which included an additional 302 guest rooms and 96,000 square feet of meeting space, an expanded resort pool and events lawn, and a new multi-level parking structure.

7

[Table of Contents](#)

Gaylord Texan Resort and & Convention Center — Grapevine, Texas. Gaylord Texan is situated on approximately 85 acres and is located approximately six minutes from the Dallas/Fort Worth International Airport. Of the 85 acres, we own 75 acres and lease approximately 10 acres pursuant to a ground lease. The hotel features a lavish and expansive atrium, 1,814 signature guest rooms, four ballrooms with approximately 115,000 square feet, 88 banquet/meeting rooms, and total meeting, exhibit and pre-function space of approximately 488,000 square feet. The property also includes a number of themed restaurants, retail outlets, a resort pool, a full-service spa with 25,000 square feet of dedicated space, and an entertainment complex consisting of an approximately 39,000 square foot venue with a performance stage, dance floor, and a two-story outdoor deck. Guests also have access to the adjacent Cowboys Golf Club. Gaylord Texan is rated as a AAA Four-Diamond Hotel and was named a 2021 STELLA Award Silver Winner for best convention center and a Bronze Winner for best décor/design by Northstar Meetings Group and a 2020 Award of Excellence Recipient from *Corporate & Incentive Travel* magazine.

Gaylord National Resort and & Convention Center — National Harbor, Maryland. Gaylord National is situated on approximately 42 acres of land located on the Potomac River in Prince George's County, Maryland, eight miles south of Washington, D.C. The hotel has 1,996 signature guest rooms, four ballrooms with approximately 103,000 square feet, 82 conference and breakout rooms, and total meeting, exhibit and pre-function space of approximately **500,000** **501,000** square feet. The hotel complex includes an 18-story glass atrium, a 20,000 square foot spa and fitness center, a freestanding 24,000-square foot ballroom building offering 16,000 square feet of meeting space on the banks of the Potomac River that opened in May 2017, and entertainment options such as restaurants, shops, and a two-story rooftop nightclub. Gaylord National is rated as a AAA Four-Diamond Hotel, was named a 2021 STELLA Award Gold Winner for best food and beverage, a Silver Award Winner for best on-site support staff, and a Bronze Award Winner for best décor/design by Northstar Meetings Group, and a 2020 Award of

Excellence Recipient from *Corporate & Incentive Travel* magazine. In 2021, we completed our renovation of all of the guestrooms at Gaylord National, and in 2022 we completed a re-concepting of the food and beverage options at Gaylord National.

Gaylord Rockies Resort and Convention Center — Aurora, Colorado. Gaylord Rockies is situated on approximately 85 acres and is located approximately 10 minutes from Denver International Airport. The hotel features a lavish and expansive atrium, 1,501 signature guest rooms, including 114 suites, four ballrooms with up to approximately 60,000 square feet, up to 81 breakout rooms, indoor meeting, exhibit and pre-function space of approximately 409,000 square feet, and additional outdoor meeting space of approximately 76,000 square feet. The property also includes a number of themed restaurants, retail outlets, a full-service spa, five outdoor event spaces and an indoor/outdoor pool complex. The approximately \$800 million hotel project opened on a limited basis in December 2018 and on a fully completed basis in January 2019. Gaylord Rockies is rated as a AAA Four-Diamond Hotel and was awarded a 2021 STELLA Award Finalist for best convention center by Northstar Meetings Group. In 2022, we began a \$98 million multi-year interior and exterior enhancement project at Gaylord Rockies to better position the property for our group customers. These enhancements are expected to be completed in 2024.

JW Marriott San Antonio Hill Country Resort & Spa — San Antonio, Texas. We purchased JW Marriott Hill Country June 30, 2023. The property is situated on approximately 600 acres in the Texan Hill Country region outside of San Antonio. The hotel features 1,002 guest rooms and indoor and outdoor meeting and event space of approximately 268,000 square feet. The property also includes eight food and beverage outlets, a full-service spa with 26,000 square feet of dedicated space, a nine-acre water experience, and TPC San Antonio, which features two 18-hole golf courses. JW Marriott Hill Country is rated as a AAA Four-Diamond Hotel.

Inn at Opryland. The Inn at Opryland is located across the street from Gaylord Opryland. The hotel has 303 rooms and approximately 14,000 square feet of meeting space.

[Table of Contents](#)

AC Hotel. The AC Hotel is located near Gaylord National. The hotel has 192 rooms and approximately 3,700 square feet of meeting space.

Description of our Entertainment Portfolio

The Grand Ole Opry. The Grand Ole Opry, which celebrated its 97th anniversary in 2022, is one of the most widely known platforms for country music in the world. The Opry features a live country music show with performances every Friday and Saturday night, as well as additional weekly performances on a seasonal basis. The Grand Ole Opry House, home of the Grand Ole Opry, seats approximately 4,400 and is located in the Opryland complex. The Grand Ole Opry moved to the Opry House in 1974 from its most famous home in the Ryman Auditorium in downtown Nashville. Each week, the Grand Ole Opry is broadcast live to millions of country lifestyle consumers on radio via WSM-AM and Sirius/XM Radio and streamed on the Internet. The show has been broadcast since 1925 on WSM-AM, making it the longest running live radio program in the United States. In addition to performances by its members, the Grand Ole Opry presents performances by many other country music artists and other acts. In 2019, we completed construction of an

[Table of Contents](#)

approximately \$20 million expansion to the Grand Ole Opry House, which includes a larger retail space, additional food and beverage options, a redesigned box office, VIP lounge area with a backstage tour theater, and additional parking.

Ryman Auditorium. The Ryman Auditorium, which was built in 1892 and seats approximately 2,300, is designated as a National Historic Landmark. The former home of the Grand Ole Opry, the Ryman Auditorium was renovated and re-opened in 1994 for concerts and musical productions. The Grand Ole Opry returns to the Ryman Auditorium periodically, most recently in January 2023, 2024. Ryman Auditorium has won numerous awards, including "Theatre of the Year" by Pollstar Concert Industry Awards, "Venue of the Year" by the Country Music Association, and "Venue of the Year – Small Capacity" by the Academy of Country Music, winning each on several occasions.

Block 21. On May 31, 2022, we purchased Block 21, a mixed-use entertainment, lodging, office, and retail complex located in Austin, Texas. Block 21 is the home of the Austin City Limits Live at the Moody Theater ("ACL Live"), a 2,750-seat entertainment venue that serves as the filming location for the Austin City Limits television series. The Block 21 complex also includes the 251-room W Austin, which Marriott manages, the 3TEN at ACL Live club and approximately 53,000 square feet of other Class A commercial space.

Ole Red. In May Since 2018, we have opened our flagship Ole Red location, a multi-level entertainment venue in downtown Nashville. We own additional six Ole Red locations, multi-level entertainment venues with locations in downtown Nashville, Tennessee; Gatlinburg, Tennessee; Orlando, Florida; Tishomingo, Oklahoma; and at the Nashville International Airport, Airport; and have announced a new location in Las Vegas, Nevada (scheduled to open (which opened in 2023) January 2024). Each of these restaurant, bar and live music venues showcase curated country music talent alongside concert-quality production and sound capabilities.

WSM-AM. WSM-AM commenced broadcasting in 1925. The involvement of Ryman's predecessors with country music dates back to the creation of the radio program that became The Grand Ole Opry, which has been broadcast live on WSM-AM since 1925. WSM-AM is broadcast from the Gaylord Opryland complex in Nashville and has a country music format. WSM-AM is one of the nation's "clear channel" stations, meaning that no other station in a 750-mile radius uses the same frequency for night time broadcasts. As a result, the station's signal, transmitted by a 50,000-watt transmitter, can be heard at night in much of the United States and parts of Canada.

The General Jackson Showboat. We own the General Jackson Showboat, a 300-foot, four-deck paddle wheel showboat on the Cumberland River, which flows past the Gaylord Opryland complex in Nashville. Its Victorian Theatre can seat 600 people for banquets and 1,000 people for theater-style presentations. The showboat stages Broadway-style shows and other theatrical productions. The General Jackson is one of many sources of entertainment that is available to conventions held at Gaylord Opryland. During the day, it operates cruises, primarily serving tourists visiting the Gaylord Opryland complex and the Nashville area. Marriott manages the day-to-day operations of the General Jackson.

The Wildhorse Saloon. Since 1994, we have owned the Wildhorse Saloon, a country music performance venue on historic Second Avenue in downtown Nashville. The three-story venue closed December 31, 2023, and we are currently renovating the facility includes a dance floor of approximately 2,000 square feet, as well to reposition it as a restaurant and banquet facility that can accommodate up Luke Combs-themed entertainment concept expected to 2,000 guests. Marriott manages the day-to-day operations be completed in 2024 ("Category 10").

9

[Table of the Wildhorse Saloon](#) [Contents](#)

Circle. In 2019, we acquired a 50% equity interest in Circle, a media network dedicated to the country lifestyle consumer. Circle offers entertainment news, documentaries, movies, and archival, new and licensed programming, as well as Grand Ole Opry performances. We have made \$31.0 million in capital contributions through December 31, 2022, and intend to contribute up to an additional \$12.2 million through December 31, 2023 for working capital needs. Circle launched its broadcast network on January 1, 2020, with sixteen original shows and two major distribution partnerships. As of February 2023, Circle is available to more than 70% of U.S. television households via over-the-air and cable television and is available through multiple online streaming services.

Corporate and Other Segment

Our Corporate and Other segment includes operating and general and administrative expenses related to the overall management of the Company which are not allocated to the other reportable segments, including certain costs for our

9

[Table of Contents](#)

retirement plans, equity-based compensation plans, information technology, human resources, accounting, and other administrative expenses.

Corporate History and Structure

We were originally incorporated in 1956 and were reorganized in connection with a 1997 corporate restructuring. Prior to our REIT conversion, we operated as a C corporation. In 2012, we completed restructuring transactions intended to facilitate our qualification as a REIT for federal income tax purposes, which included the merger, effective on October 1, 2012, of our predecessor, Gaylord, with and into its wholly-owned subsidiary, Ryman, with Ryman surviving the merger, at which time Ryman succeeded to and began conducting, directly or indirectly, all of the business conducted by Gaylord immediately prior to the merger. Prior to Marriott's assumption of the day-to-day management of our hotels and certain of our Nashville attractions, we managed such assets. We elected REIT status effective January 1, 2013.

All of our assets are held by, and all of our operations are conducted through, RHP Hotel Properties, LP, a Delaware limited partnership (the "Operating Partnership"), of which we own, directly or indirectly, 99.3% of the partnership interests (collectively, the "OP Units"), including all of the general partnership interests. The Operating Partnership's limited partnership agreement provides that the OP Units held by other persons may be exchanged on a one-for-one basis for shares of our common stock. Under certain circumstances, we may issue such OP Units as consideration to acquire hotel properties. By offering OP Units, the seller of such hotel property could defer federal income tax on any of the seller's gains on sale, and this tax advantage may enable us to acquire hotel properties in the future which otherwise may not be available for sale.

As a REIT, at least 75% of our gross income for each taxable year must generally be derived from "rents from real property" or other income permitted by the Internal Revenue Code of 1986, as amended (the "Code"). To meet this requirement, our hotel properties are owned or leased by certain subsidiaries of the Operating Partnership, which are disregarded entities for federal income tax purposes, and these subsidiaries lease or sublease our hotels to our TRS pursuant to leases that contain economic terms which are similar to leases between unrelated parties. The rent that we receive from our TRS lessees qualifies as "rents from real property" as long as the property is operated on behalf of our TRS lessees by a person who qualifies as an "independent contractor" (as defined in the Code) and who is, or is related to a person who is, actively engaged in the trade or business of operating "qualified lodging facilities" (as defined in the Code) for any person unrelated to us and our TRS lessees (an "eligible independent contractor"). Our TRS lessees have engaged Marriott to manage the day-to-day operations of our hotels as an eligible independent contractor.

In addition, we own our Entertainment businesses in TRSs, and certain of those TRSs have engaged Marriott to manage their assets, as described above.

Tax Status

As a REIT, we generally are not subject to corporate federal income tax on that portion of our REIT taxable income that we distribute to our stockholders. In addition to the requirement that 75% of our gross income for each taxable year be derived from "rents from real property" discussed above, we are subject to other organizational and operational requirements including the requirement that we distribute at least 90% of our REIT taxable income each year and the requirement that no more than 50% in value of our outstanding shares may be owned, directly or indirectly, by five or fewer individuals (as defined in the Code to include various kinds of entities). We will be subject to federal and state income tax on our taxable income at regular corporate rates to the extent we distribute less than 100% of our REIT taxable income in any taxable year or if we fail to qualify as a REIT for federal income tax purposes in any taxable year. In that latter event, we will also not be permitted to qualify for treatment as a REIT for federal income tax purposes until the fifth year following any year in which qualification is lost. Our non-REIT operations, which consist of the activities of our TRSs that lease or sublease our hotels from the Operating Partnership, as well as businesses within our Entertainment segment, will continue to be subject, as applicable, to federal and state corporate income taxes.

[Table of Contents](#)

Human Capital

We create unique destination and entertainment experiences for our customers. This work requires To serve our customers, we have built a strong, people-centric corporate culture that celebrates diversity, provides opportunities for growth and improves the communities we serve. our local communities. Providing competitive compensation and benefits to our employees is fundamental to the success of our organization. We believe that caring for the people who work in our businesses and communities leads to a more positive experience for our guests and gives us a competitive advantage in the industries in which we operate.

Our goal is to employ a highly engaged, high-performing and satisfied workforce.

Our Workforce

As of December 31, 2022 December 31, 2023, we employed 1,269 1,471 people, including 689 824 full-time and 580 647 part-time and on-call employees in our Entertainment and Corporate segments. Fifty-four percent of our population identify as female and 46% identify as male. Women held 50% of leadership positions as of December 31, 2022 December 31, 2023. We do not have any employees in our direct employment represented by collective bargaining agreements.

Our Hotels and Managed Attractions

While our Our hotel operator, Marriott, is responsible for hiring and managing the workforce at our Gaylord Hotels properties, as well as JW Marriott Hill Country, the Inn at Opryland, the AC Hotel, Gaylord Springs, the General Jackson the Wildhorse Saloon and the W Austin, we Austin. We receive periodic updates from Marriott concerning Marriott's policies, and we believe they reflect our people-first approach.

Philosophy and Culture

Our people-first philosophy centers around creating a workplace culture where all employees feel respected, valued and inspired. We prioritize communication to ensure our employees feel connected to our company's goals and engaged in the communities we serve. Our commitment to an inclusive work environment is a top priority as we continue the work of our diversity council, as well as our enhanced recruiting practices to attract, retain and develop diverse talent priority. Additionally, our Total Wellbeing benefits philosophy includes resources to help employees live happier, healthier lives, while rewarding performance and encouraging retention. In the last three years, despite rising healthcare costs, we have kept employee healthcare premium increases at or below 5%. This is largely due to our commitment to a Our people-first culture and our commitment benefits offerings contribute to our ability to remain an employer of choice in managing costs to provide attractive benefits. each of our markets.

Programs in place to reinforce our people-centric culture include, among others:

- *Diversity & Inclusion:* We are committed to building a more diversified an inclusive workforce through enhanced recruitment initiatives to attract, employ and develop diverse candidates. This builds on existing relationships with local, diverse community groups and universities, along with enhancing recruiting protocols to identify candidates for management positions. Additionally, we are focusing on diversity recruitment in our internship program, redesigning both the compensation structure and promotional strategies to recruit often underrepresented students to our workplace. from all backgrounds. We continue to focus on engaging our existing workforce through policies and programs promoting workplace diversity and inclusion, and we have also implemented a new online learning program that promotes the importance of this work within our organization. Our Diversity Council which was founded in 2020 and continues to grow and evolve, consists of cross-organizational representatives who advocate for and monitor help advise the Company's company on its commitment to diversity and inclusion. The OPEN campaign, an idea developed within our Diversity Council, was officially launched in 2022. OPEN is a platform that gives employees the opportunity to share, inspire and have more visibility to our philosophy around diversity and inclusion. We have created additional opportunities for employees to be involved in this important work, including the implementation of an employee Volunteer Paid Time Off Policy where full-time employees can receive up to 8 hours of paid time off to volunteer outside the organization and support areas of the communities that we serve. in our local communities. Further, employees can also participate in our newly instituted Business

Table of Contents

Employee Resource Groups that allow people with shared interests, backgrounds, passions and cultures to find a sense of belonging through community within our Company.

- *Pay Equity:* We conduct regular compensation studies with third-party consultants to make our positions competitive for the markets in which we operate and to address such issues as compensation level **differences** **parity** between male and female or minority and non-minority employees.
- *Succession Planning and Performance Management:* Our employees receive annual performance reviews. **Full-time**, **Certain full-time**, exempt and non-exempt employees **in professional and support roles** set annual **SMART** goals and are evaluated on these goals and core

11

[Table of Contents](#)

competencies. We also conduct **quarterly** **periodic** talent review processes with all departments to identify high-potential individuals and create individualized development plans. Our Performance Management tool allows employees to comment on their progress **towards** **toward** their goals and also allows leaders to track this progress and provide coaching and mentoring in response to their individual needs.

- *Training and Development:* We conduct robust onboarding, training and development for all levels of employees focused on our guiding principles (Passion, Respect, Winning Attitude, Integrity, Service, Teamwork, Pride, Creativity and Fun). Through **our** **Company-created** Ryman Hospitality University, we have a physical training space and **an** online learning portal open to all employees. Courses offered include mandatory annual workplace harassment and safety training for all levels, leadership development programs for various levels of leaders, and numerous professional skills and personal development courses for all employees. **Our** **Spotlight** leadership development program provides opportunities for managers to continue developing their skills as **they** grow their careers with us. We have also introduced the "Perspectives" learning **offer** our **Perspectives** series, which is an opportunity for employees **across** the organization to network with and learn from our leaders about their unique perspectives and expertise.
- *Employee Engagement:* The Company provides regular opportunities for employee engagement, including update meetings where full-time employees can hear directly from senior leadership about business performance and vision for the future. The meetings also celebrate employees demonstrating our workplace values. Weekly and monthly newsletter communications reinforce our people-centric culture, while regular communications from senior leaders ensure all employees have first-hand access to company updates between meetings. Two-way communication is encouraged through employee satisfaction surveys, senior leader-led Think Tanks and focus groups designed to solicit candid feedback from employees. We have also invested in a **new** mobile app that allows our venue employees easier access to quick updates and the ability to interact with one another in a **centralized** location. In addition to our current peer-to-peer recognition program that is celebrated quarterly, we **introduced** a **new tier of** **offer** employee appreciation which includes the Chairman's Award and Leadership Excellence Award. Both awards recognize exemplary performance throughout different levels of the organization. Finalists for both awards are selected by our Chairman and are recognized at **a reception on the stage of the Grand Ole Opry**, **an annual reception**.
- *Total Wellbeing/Total Rewards:* We offer a competitive and comprehensive **pay** and **benefits** package that **includes** **opportunities** **for** **meets** the **various** **needs** of **our** **employees**. We continually review our programs to ensure they are **cost-effective** and continue to **offer** our employees **to protect** **high-quality** **benefit** options that **support** **their** **physical**, **mental** **emotional** and **financial** **health**, **health** and **promote** **a** **healthy** **work-life** **balance**. Offerings include health plan and retirement options for part- and full-time employees, a competitive 401(k) plan with employer match, **and** **employee** **assistance** **programs** **offering** **counseling** **services** **and** **financial** **literacy** **courses**, **literacy**. We also offer tuition reimbursement for full-time employees, on-site wellness events, flu shot clinics and wellness fairs and complimentary tickets for our venue offerings. Additionally, part- and full-time employees are also eligible for annual performance-based financial bonuses. In 2023, we implemented a paid parental leave policy that allows eligible full-time employees who welcome a child four weeks of leave at full pay. We have also expanded our benefits to include adoption assistance and family planning assistance for eligible employees.

Environmental, Social and Governance ("ESG")

We have made ESG **and** **diversity**, **equity** and **inclusion** ("DEI") a priority throughout our organization and the communities in which we operate. As our portfolio evolves over time, sustainability will continue to increase in significance as we adapt and develop existing assets. We seek to execute any future changes to our portfolio, including with respect to new development, major renovation and **on-going** **ongoing** operations, in a socially and environmentally responsible manner. Our asset management team works directly with Marriott for the Marriott-managed properties to develop a short-term and long-term ESG **and** **DEI** strategy. We have made firm commitments to **strengthen** **strengthening** the local

12

[Table of Contents](#)

communities in which we operate. The RHP Foundation was established in 2005 to formalize our charitable commitments and to help elevate our **impact on local communities.** **impact.**

In **July 2022, September 2023**, we published our Sustainability Report, which highlights the environmental and social performance of the Company and includes ongoing initiatives and historical performance in **accordance alignment** with the Global Reporting Initiative Index and the Sustainability Accounting Standards Board Real Estate Infrastructure Segment Standard. This report is available on our website at <https://ir.rymanhp.com/sustainability/social-responsibility/sustainability-reports>. The information

12

[Table of Contents](#)

included in, referenced to, or otherwise accessible through our website, is not incorporated by reference in, or considered to be part of, this Report on Form 10-K or any document unless expressly incorporated by reference therein.

Competition

Hospitality

Our current hotel properties compete with numerous other hotels throughout the United States and abroad, particularly the approximately 100 convention hotels that, on average, have over 1,000 rooms and a significant amount of meeting and exhibit space. We believe that competition among convention hotels is based on, among other things: (i) the hotel's reputation, (ii) the quality of the hotel's facility, (iii) the quality and scope of a hotel's meeting and convention facilities and services, (iv) the desirability of a hotel's location, (v) travel distance to a hotel for meeting attendees, (vi) a hotel facility's accessibility to a recognized airport, (vii) the amount of entertainment and recreational options available in and in the vicinity of the hotel, (viii) service levels at the hotel, and (ix) price. Our hotels also compete against large municipal convention centers, including those in Orlando, Chicago, Atlanta, Dallas, Nashville, Washington, D.C., **Denver** and **Denver.** **San Antonio.** We believe that our hotels' expansive spaces and quality meeting and convention facilities and services provide a competitive advantage over other hotels and convention centers.

The hotel business is management and marketing intensive. Our current hotel properties compete with other hotels throughout the United States for high quality management and marketing personnel. We believe that Marriott's international brand, marketing scale and ability to manage group business have improved our hotels' competitive position. However, there can be no assurance that Marriott will be able to continue to attract and retain employees with the requisite managerial and marketing skills.

Additionally, as a REIT, we compete for investment opportunities in the hospitality industry, particularly the group-oriented meetings sector of the hospitality industry, with entities that may have substantially greater financial and other resources than we have. These entities generally may be able to accept more risk than we can prudently manage. Our focus on acquiring hotels in the large group meetings sector of the hospitality industry and the competition in this sector may generally limit the number of hotel properties that we are able to acquire. This competition may also increase the bargaining power of property owners seeking to sell to us, making it more difficult for us to acquire new properties on attractive terms.

Entertainment

OEG and its entertainment and media assets compete with all other forms of entertainment and recreational activities. The success of the Entertainment group is dependent upon certain factors beyond our control, including economic conditions, the amount of available leisure time, transportation cost, public taste and weather conditions. Our radio station **and Circle compete** **competes** with numerous other types of

entertainment businesses and **advertisement** advertising media, and success is often dependent on taste and fashion, which may fluctuate from time to time.

Management Agreements

Gaylord Hotels. We are a party to a management agreement with Marriott for each of our Gaylord Hotels properties, as well as a pooling agreement with Marriott with respect to our Gaylord Hotels properties other than Gaylord Rockies, on an aggregate basis. Each of the management agreements other than Gaylord Rockies has a term expiring in 2047, with three automatic 10-year renewal periods (provided the applicable hotel has met certain performance thresholds). Each of these management agreements requires us to pay Marriott a base management fee of approximately 2% of gross

13

[Table of Contents](#)

revenues from the applicable property for each fiscal year or portion thereof. Additionally, the pooling agreement requires us to pay to Marriott an incentive fee of 10% of the first \$15.0 million of pooled available cash flow (which is generally operating profit for the pooled hotels less an owner's priority) plus 20% of any additional pooled available cash flow over such threshold. The owner's priority is collectively \$240 million, plus certain additional amounts, including 10% of certain non-routine capital expenditures and conversion work, and 10% of replacements of furniture, fixtures, and equipment and routine capital expenditures in excess of a reserve. If one or more of our Gaylord Hotels properties other than Gaylord Rockies were not a "pooled hotel" (i.e., if we cease to own the hotel or we lease the hotel

13

[Table of Contents](#)

to a third party), the thresholds used to calculate the incentive fee in the pooling agreement will be adjusted, and the incentive fee for the non-pooled hotel will be based on such hotel's performance. The management agreements and pooling agreement also contain certain restrictions on our incurring indebtedness that encumber our Gaylord Hotels properties other than Gaylord Rockies on an individual or aggregate basis. The management agreements may be terminated earlier than the stated term if certain events occur, including the failure of Marriott to satisfy certain performance standards. The management agreements prohibit us from selling the Gaylord Hotels properties other than Gaylord Rockies to certain persons, including any person who does not, in Marriott's reasonable judgment, have sufficient financial resources and liquidity to fulfill our obligations under the management agreements, or any person who owns a controlling interest in a hotel brand (e.g., Hilton or Hyatt) totaling at least ten full-service hotels that are not affiliated with a brand but that are marketed and operated as a collective group, if such brand or group of hotels compete with Marriott. In addition, we may not sell a Gaylord Hotels property other than Gaylord Rockies if we are then in breach of the applicable management agreement.

Gaylord Rockies. Marriott manages the day-to-day operations of Gaylord Rockies pursuant to a management agreement that requires us to pay Marriott a base management fee of approximately 3% of gross revenues of Gaylord Rockies for each fiscal year or portion thereof. This management agreement expires in 2049, 2053, with two automatic 20-year renewal periods (provided the hotel has met certain performance thresholds). Additionally, this management agreement requires us to pay Marriott an incentive fee of 20% of available cash flow (as defined in the management agreement). The owner's priority is \$81.4 million, plus certain additional amounts, including 10.75% of certain non-routine capital expenditures.

JW Marriott Hill Country. Marriott manages the day-to-day operations of JW Marriott Hill Country pursuant to a management agreement that requires us to pay Marriott a base management fee of approximately 3.5% of gross revenues for each fiscal year or portion thereof. This management agreement expires in 2060, with three automatic 10-year renewal periods (provided the hotel has met certain performance

thresholds). Additionally, this management agreement requires us to pay Marriott an incentive fee of 20% of available cash flow (as defined in the management agreement). The owner's priority is \$52.9 million, plus certain additional amounts, including 10.5% of certain non-routine capital expenditures.

Inn at Opryland. Marriott manages the day-to-day operations of the Inn at Opryland pursuant to a management agreement that requires us to pay Marriott a base management fee of approximately 2% of gross revenues for each fiscal year or portion thereof. This management agreement expires in 2034, with five five-year renewal options, so long as neither party terminates the agreement. Additionally, this management agreement requires us to pay to Marriott an incentive fee of 20% of the excess of available cash flow (as defined in the management agreement) over a certain threshold.

AC Hotel. Marriott manages the day-to-day operations of the AC Hotel pursuant to a management agreement that requires us to pay Marriott a base management fee of 7% of gross revenues. This management agreement expires in 2040, with two ten-year renewal options so long as neither party terminates the agreement. Additionally, this management agreement requires us to pay to Marriott an incentive fee of 20% of the excess of available cash flow (as defined in the management agreement) over a certain threshold.

Certain Nashville Attractions. Marriott manages the General Jackson **the Wildhorse Saloon**, and Gaylord Springs pursuant to management agreements. Each of these management agreements requires us to pay Marriott a base management fee of approximately 2% of total revenues. Additionally, the management agreements require us to pay to Marriott an incentive fee of 20% of the excess of available cash flow (as defined in the management agreements) over a certain threshold. The **original term of the management agreements** for the General Jackson **and the Wildhorse Saloon** **expire concluded** during 2023 **and but** the **General Jackson** **management** agreement includes indefinite one-year renewal options so long as neither party terminates the agreement. The management agreement for Gaylord Springs expires in 2025.

W Austin. Marriott manages the day-to-day operations of the W Austin pursuant to a management agreement that requires us to pay Marriott a base management fee of 3.5% of gross revenues for the first year post-sale, 3.75% of gross revenues for the second year post-sale, and 4.0% of gross revenues thereafter. This management agreement expires in 2030, with two five-year renewal options so long as neither party terminates the agreement. Additionally, this

[Table of Contents](#)

management agreement requires us to pay to Marriott an incentive fee of 15% of incentive income (as defined in the management agreement) over a certain threshold.

Total Marriott base management fees incurred for our applicable assets during 2023, 2022 and 2021 were \$42.8 million, \$35.1 million and 2020 were \$35.1 million, \$17.6 million and \$10.3 million, respectively. Total incentive fees incurred during 2023, 2022 and 2021 and 2020 were \$28.5 million, \$13.5 million, and \$0.3 million, and \$0, respectively. Management fees are presented in the accompanying financial information net of the amortization of the deferred management rights proceeds discussed further in "Note 5 – Deferred Management Rights Proceeds" to our consolidated financial statements included in this Annual Report on Form 10-K.

Seasonality

Portions of our business are seasonal in nature. The group convention business at our Gaylord Hotels properties is subject to reduced levels of demand during the year-end holiday periods.

Regulation and Legislation

Hospitality

Our current hotel properties are subject to certain federal, state, and local governmental laws and regulations including, without limitation, capacity restrictions, labor regulations, health and safety laws and environmental regulations applicable to hotel and restaurant operations. Additionally, various federal and state laws, payment card industry security standards, and other information privacy and security standards are applicable to our **current hotel properties**. The hotels are also subject to the requirements of the Americans with Disabilities Act and

similar state laws, as well as regulations pursuant thereto. We believe that our hotel properties and our attractions are in substantial compliance with such regulations. In addition, the sale of alcoholic beverages by a hotel requires a license and is subject to regulation by the applicable state and local authorities. The agencies involved have the power to limit, condition, suspend or revoke any such license, and any disciplinary action or revocation could have an adverse effect upon the results of operations of our Hospitality segment. Pursuant to management agreements with Marriott, we do not control many of these activities at our hotel properties, and we rely on Marriott to comply with all such federal, state and local governmental laws and regulations with respect to such properties. However, under the terms of our management agreements with Marriott, we may be required to bear the cost of any capital expenditures necessary to comply with a legal requirement.

Entertainment

WSM-AM is subject to regulation under the Communications Act of 1934, as amended. Under the Communications Act, the Federal Communications Commission ("FCC"), among other things, assigns frequency bands for broadcasting; determines the frequencies, location, and signal strength of stations; issues, renews, revokes, and modifies station licenses; regulates equipment used by stations; and adopts and implements regulations and policies that directly or indirectly affect the ownership, operation, and other practices of broadcasting stations. Licenses issued for radio stations have terms of eight years. Radio broadcast licenses are renewable upon application to the FCC and in the past have been renewed except in rare cases. Competing applications will not be accepted at the time of license renewal, and will not be entertained at all unless the FCC first concludes that renewal of the license would not serve the public interest. A station will be entitled to renewal in the absence of serious violations of the Communications Act or FCC regulations or other violations which constitute a pattern of abuse. WSM-AM's current radio station license will expire in August 2028; however, we are not aware of any reason why WSM-AM's radio station license should not be renewed.

Circle is subject to U.S. federal regulation of broadcast media, including FCC regulations on programming networks and content distributors. These include regulations related to closed captioning, advertising restrictions, obscenity restrictions and pricing, among others.

Our entertainment attractions are also subject to the requirements of the Americans with Disabilities Act and similar state laws, as well as the laws and regulatory activities and standards associated with information privacy and security and the sale of alcoholic beverages, in each case as described above. Pursuant to management agreements with Marriott, we do not control many of these activities with respect to the W Austin and the General Jackson, and the Wildhorse Saloon.

15

[**Table of Contents**](#)

and we rely on Marriott to comply with all such federal, state and local governmental laws and regulations with respect to such businesses. However, under the terms of our management agreements with Marriott, we may be required to bear the cost of any capital expenditures necessary to comply with a legal requirement.

15

[**Table of Contents**](#)

Additional Information

Our web site address is www.rymanhp.com. We make available free of charge through our web site our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, definitive proxy statements, and all amendments to those reports as soon as reasonably practicable after such material is electronically filed with or furnished to the Securities and Exchange Commission (the "SEC"). The

information provided on our web site is not part of this report, and is therefore not incorporated by reference unless such information is otherwise specifically referenced elsewhere in this report. The public may also read and copy any materials that we file with the SEC on its website at www.sec.gov.

Information About Our Executive Officers

The following table sets forth certain information regarding the executive officers of the Company at **January 1, 2023****January 1, 2024**. All officers serve at the discretion of the Board of Directors (subject to, in the case of officers who have entered into employment agreements with the Company, the terms of such employment agreements).

NAME	AGE	POSITION
Colin V. Reed	75 76	Executive Chairman of the Board of Directors
Mark Fioravanti	61 62	Director, President and Chief Executive Officer
Patrick Chaffin	49 50	Executive Vice President and Chief Operating Officer - Hotels
Scott J. Lynn	49 50	Executive Vice President, General Counsel and Secretary
Jennifer Hutcheson	44 45	Executive Vice President, Chief Financial Officer and Chief Accounting Officer

The following is additional information with respect to the above-named executive officers.

Colin V. Reed has served as Executive Chairman of the Board of Directors since January 1, 2023 and as a director of the Company since April 2001. Mr. Reed previously served as the Company's Chief Executive Officer from April 2001 through December 2022, and was first elected Chairman of the Board of Directors in May 2005. Until November 2008, and again from November 2012 to March 2015, Mr. Reed also served as President of the Company. Prior to joining the Company, Mr. Reed had served as a member of the three-executive Office of the President of Harrah's Entertainment, Inc. (now Caesar's Entertainment) since May 1999, and he had served as Harrah's Chief Financial Officer since April 1997. Mr. Reed also was a director of Harrah's from 1998 to May 2001. Mr. Reed served in a variety of other management positions with Harrah's and its predecessor, Holiday Corp., since 1977. Mr. Reed is a director of First Horizon National Corporation.

Mark Fioravanti is President and Chief Executive Officer of the Company. Mr. Fioravanti has served as President since March 2015, was appointed Chief Executive Officer as of January 1, 2023, and has served as a director of the Company since February 2022. Mr. Fioravanti previously served as Executive Vice President and Chief Financial Officer of the Company from August 2011 to March 2015 and as Senior Vice President and Chief Financial Officer from June 2009 to August 2011. Until June 2009, Mr. Fioravanti served as Senior Vice President of Finance and Treasurer of the Company, a position he had held since June 2007. Prior to such time, Mr. Fioravanti had served as Executive Vice President of the Company and President of ResortQuest International since March 2004. From August 2002 to March 2004, Mr. Fioravanti was the Company's Senior Vice President of Marketing. Prior to joining the Company in August 2002, Mr. Fioravanti spent nine years in a variety of roles with casino operator Harrah's Entertainment, Inc., where he was most recently Vice President of Finance and Administration of Harrah's New Orleans. Mr. Fioravanti graduated from The Ohio State University, where he earned his B.S. degree. He also holds an MBA from the University of Tennessee.

Patrick Chaffin is Executive Vice President and Chief Operating Officer – Hotels of the Company, a position he has held since May 2019. In this role, Mr. Chaffin leads our asset management function, state and local government relations, product enhancement and site selection for our hotel portfolio's growth. From April 2018 to May 2019, he was

[Table of Contents](#)

Executive Vice President of Asset Management for the Company. From January 2013 to March 2018, he was the Senior Vice President of Asset Management. From January 2007 to December 2012, he led the strategic planning, operations analysis and investor relations functions for Gaylord Entertainment. Prior to its sale in June 2007, Mr. Chaffin served as the head of finance for ResortQuest International, formerly a division of Gaylord Entertainment. Prior to joining Gaylord

[Table of Contents](#)

Entertainment in January 2005, Mr. Chaffin worked for General Motors Corporation for 9 years serving in a variety of corporate and manufacturing positions. Mr. Chaffin earned a B.S. degree from Lipscomb University and an MBA from the Owen Graduate School of Management at Vanderbilt University.

Scott J. Lynn is Executive Vice President, General Counsel and Secretary of the Company, a position he has held since May 2018. From January 2013 to April 2018, he was the Company's Senior Vice President, General Counsel and Secretary. From August 2003 to January 2013, he served as the Company's Associate General Counsel. From May 2002 to August 2003, Mr. Lynn was Senior Counsel at Progeny Marketing Innovations, a subsidiary of Cendant Corporation. From August 1998 to May 2002, Mr. Lynn was an associate at the law firm of Stokes & Bartholomew, P.A. Mr. Lynn is a graduate of the Vanderbilt University School of Law and Tennessee Technological University.

Jennifer Hutcheson is Executive Vice President, Chief Financial Officer and Chief Accounting Officer. Ms. Hutcheson has served as the Company's Chief Financial Officer since March 2022. Prior to such time, she served as Executive Vice President, Corporate Controller and Chief Accounting Officer of the Company, a position she held since March 2020. From May 2018 to February 2020, she was Senior Vice President, Corporate Controller and Chief Accounting Officer. From January 2013 to April 2018, she was the Senior Vice President and Corporate Controller of the Company. From March 2006 to December 2012, she served as the Company's Vice President of Accounting and Tax. From May 2004 to March 2006, she served as the Company's Director of Corporate Accounting. From August 2002 to April 2004, she was the Corporate Accounting Manager at Private Business Inc. Prior to that time, she was an auditor with Ernst & Young LLP and Arthur Andersen. Ms. Hutcheson, who is a certified public accountant, has a B.S. degree in accounting from Tennessee Technological University and an MBA from the Owen Graduate School of Management at Vanderbilt University.

Item 1A. Risk Factors

You should carefully consider the following specific risk factors as well as the other information contained or incorporated by reference in this Annual Report on Form 10-K as these are important factors, among others, that could cause our actual results to differ from our expected or historical results. It is not possible to predict or identify all such factors. Consequently, you should not consider any such list to be a complete statement of all our potential risks or uncertainties. Some statements in the "Business" section and elsewhere in this Annual Report on Form 10-K are "forward-looking statements" and are qualified by the cautionary language regarding such statements. See "Forward-Looking Statements" above.

Risks Relating to Our Business

COVID-19 has had, and widespread or severe outbreaks of COVID-19, including new variants, may in the future have, a material adverse effect on our financial condition, results of operations, cash flows and our ability to make distributions to our shareholders.

COVID-19 has caused, and widespread or severe outbreaks of COVID-19 may in the future cause, significant disruption to our business. The extent to which COVID-19 may in the future impact our financial condition, results of operations, cash flows and ability to make distributions to our shareholders will likely depend on numerous evolving factors that we may be unable to accurately predict, assess or control, including, but not limited to, the duration and severity of any widespread or severe outbreaks of COVID-19; whether or not a recession or similar economic downturn occurs in the United States or globally as a result of any such outbreaks; disruptive macroeconomic effects, such as worsening inflation, labor shortages and supply chain challenges, and volatility in the financial markets as a result of any such outbreaks, and the length of time it takes for demand and pricing to recover and stabilize, particularly in the large group meetings segment of the lodging industry, and for normal economic and operating conditions to resume; and operational changes we may elect or be required to make in the future in response to such outbreaks, such as measures to reduce operating costs and improve efficiency and measures related to safety, cleaning, vaccines and other related protocols.

Given the uncertainty as to the existence, duration and severity of any future widespread or severe outbreaks of COVID-19, we are presently unable to accurately estimate the impact, if any, to our future business, results of operations, cash flows, financial condition or ability to make distributions to our shareholders.

Any effects related to COVID-19 that we may experience in the future also could intensify or otherwise affect many of our other risk factors that are included in "Part I, Item 1A, Risk Factors" of this Annual Report on Form 10-K and our subsequent filings, including, but not limited to, risks inherent in the hospitality industry, macroeconomic factors beyond our control, competition for hotel guests and qualified personnel, group customers at our hotels and OEG customers, risks related to doing business with third parties, including vendors and suppliers, performance of our information technology systems and risks related to our indebtedness. We may be unable to accurately predict or assess the other potential impacts to our risk factors contained herein and that are further described in this Annual Report on Form 10-K.

If Marriott or any future third-party hotel manager does not manage our hotel properties or other businesses successfully, our financial condition, results of operations and our ability to service debt and make distributions to our stockholders may be negatively impacted.

Due to federal income tax laws that restrict REITs from operating and managing hotels, we do not operate or manage the day-to-day functions of any of our hotel properties as a REIT. We lease or sublease our hotel properties to our TRS, and such TRS lessees have engaged Marriott as a third-party hotel manager pursuant to hotel management agreements. Marriott manages the day-to-day operations of our Gaylord Hotels properties and JW Marriott Hill Country, as well as the Inn at Opryland, the AC Hotel, Gaylord Springs, the W Austin and the General Jackson and the Wildhorse Saloon. We will identify third-party hotel managers to operate and manage any hotels that we acquire in the future. Our third-party hotel managers are responsible for the day-to-day management of our hotel properties, including, but not limited to, implementing significant operating decisions, setting rates for rooms and meeting space, controlling revenue and expenditures, collecting accounts receivable, and recruiting, employing and supervising employees at our hotel properties. We do not have the authority to require our third-party hotel managers to operate our hotel properties in a particular manner, although we have consent and approval rights for certain matters under our hotel management agreements with Marriott, subject to the limitations described therein. As a result, our financial condition, results of operations and our ability to service debt and make distributions to our stockholders are largely dependent on the ability of our third-party hotel managers to operate our hotel properties successfully. Any failure by our third-party hotel managers to provide quality services and amenities or to maintain and protect a quality brand name and reputation could have a negative impact on

[Table of Contents](#)

their ability to operate and manage our hotel properties successfully and could negatively impact our financial condition, results of operations and our ability to service debt and make distributions to our stockholders.

We cannot assure you that our third-party hotel managers will operate and manage our hotel properties in a manner that is consistent with their obligations under the hotel management agreements, that our third-party hotel managers will not be negligent in their performance or engage in other criminal or fraudulent activity, or that they will not otherwise default on their management obligations to us.

Even if we believe our hotel properties are being operated inefficiently or in a manner that does not result in satisfactory operational metrics, we will have limited ability to require our third-party hotel managers to change their method of operation of our hotel properties. We generally will attempt to resolve issues with third-party hotel managers through discussions and negotiations. However, if we are unable to reach satisfactory results through discussions and negotiations, we may choose to litigate the dispute or submit the matter to third-party dispute resolution or arbitration. We would be able to seek redress only if a third-party hotel manager violates the terms of the applicable hotel management agreement, and then only to the extent of the remedies provided for under the terms of the hotel management agreement. Additionally, in the event we need to replace any of our third-party hotel managers, we may experience significant business disruptions at the affected hotel properties, and may be liable, under certain circumstances, for significant damages and/or be required to make certain payments to our third-party managers.

[Table of Contents](#)

The operation and management of our current hotel properties, the operation of which generates substantially all our Hospitality segment revenue, is concentrated in Marriott.

Our current hotel properties, the operation of which generates substantially all our Hospitality segment revenue, are operated and managed by Marriott. As a result, our operational risk is concentrated in one third-party hotel manager, which makes us more vulnerable economically to any weakness of Marriott than if we entered into hotel management agreements with several third-party hotel managers. We cannot assure you that Marriott will satisfy its obligations to us or successfully operate and manage our current hotel properties. Any adverse developments in Marriott's business and affairs, financial strength or ability to operate and manage our current hotel properties successfully could materially reduce our revenues and net income, which could in turn reduce the amount of distributions to our stockholders. **If market recognition or the positive perception of Marriott is reduced or compromised, the goodwill associated with the Gaylord Hotels and JW Marriott hotel in our portfolio may be adversely affected, which could materially reduce our revenues and net income, which could in turn reduce the amount of distributions to our stockholders.** Additionally, we rely on the resources of and financial information provided by Marriott to report the financial results of our hotel properties. A failure by Marriott to accurately report the financial results of our hotel properties could materially affect our understanding of the hotel properties' performance as well as our ability to accurately report on the hotel properties' performance. Further, Marriott **now** owns the Gaylord Hotels **brand** and JW Marriott **brands** and trademarks, and a failure on their part to maintain quality standards, including at any future projects that we do not own an interest in, could harm the **brand** **brands** and damage our business.

Revenue growth, cost synergies and containment strategies for our hotel operations are largely dependent on the efforts of Marriott. Historically, Marriott's efforts to leverage its rewards program, customer channels and brands, as well as its management of demand for rooms, meeting space and banquets, resulted in revenue growth and Marriott's efforts to reduce hotel-level costs yielded cost savings. There can be no assurance that such improvements in revenue or cost savings achieved by Marriott will continue in future periods.

Restrictive covenants and other provisions in our hotel management agreements with third-party hotel managers could limit our ability to sell or lease our hotel properties or refinance our existing debt.

Our hotel management agreements with Marriott contain, and we anticipate that hotel management agreements with our future third-party hotel managers will contain, restrictive covenants that limit our flexibility to sell or lease our hotel properties. For example, we may not sell or lease our current hotel properties to a competitor of Marriott (as defined in our management agreements with Marriott), and any purchaser or lessee must have, in Marriott's judgment, sufficient financial resources and liquidity to fulfill our obligations under the hotel management agreements. Such restrictions on

[Table of Contents](#)

our ability to sell or lease our hotel properties could negatively affect the marketability of our hotel properties and restrict our ability to refinance our existing debt secured by our hotel properties.

Marriott and any future third-party hotel manager may own or operate hotels that compete with our hotel properties.

Our third-party hotel managers may own or operate hotels that compete with our current hotel properties and any hotel properties that we acquire, which may result in a conflict of interest. For example, Marriott and its affiliates own, have invested in, operate, and have provided credit support or operating guarantees to hotels that compete or will compete with our current hotel properties, including the Marriott Orlando World Center, which competes with Gaylord Palms, and the Washington Marriott Marquis, which competes with Gaylord National. As a result, our third-party hotel managers may make decisions regarding competing hotel properties that are not or would not be in our best interest. In addition, such third-party hotel managers' operation of other hotels may divert attention away from the operation and management of our hotel properties.

Our concentration in the hospitality industry, and in particular the group-oriented meetings sector of the hospitality industry, exposes us to certain risks outside of our and Marriott's control.

Our primary business is hotel-related, and our current hotel properties, the operation of which generates substantially all our Hospitality segment revenue, are concentrated in the group-oriented meetings sector of the hospitality industry. Therefore, a downturn in the lodging industry, in general, and the group-oriented meetings sector, in particular, would have a material adverse effect on our financial condition, results of operations, the market price of our common stock and our ability to service debt and make distributions to our stockholders. Additionally, our group room rates may be

19

[Table of Contents](#)

contracted several years in advance, and we are subject to increases in operating costs over time that may not be offset by these group room rates, which may result in reduced margins and lower financial results.

The group-oriented meetings sector has suffered, and may in the future suffer, as a result of COVID-19, and while we believe meeting planners would, in the case of widespread or severe outbreaks of COVID-19, rebook large group meetings to future periods, there can be no assurance as to the timing and pace of any recovery.

The ability of Marriott to successfully operate and manage our current hotel properties and convention business is subject to factors beyond our control, which could reduce the revenue and operating income of these properties. These factors include:

- the desirability and perceived attractiveness of the Nashville, Tennessee; Orlando, Florida; Dallas, Texas; San Antonio, Texas; Washington D.C. and Denver, Colorado areas as tourist and convention destinations;
- adverse changes in the national economy, its effects on us and our customers and in the levels of tourism and convention business that affect our current hotel properties;
- Marriott's ability to attract group convention business;
- Marriott's ability to contract for and collect attrition and cancellation fees from groups that do not fulfill minimum stay or spending requirements;
- the opening of other new hotels could impact the group convention business at our current hotel properties;
- the highly competitive nature of the hotel, tourism and convention business in which our hotel properties operate, including the fact that we compete for convention business with publicly-financed civic convention centers;
- the susceptibility of group convention business to reduced levels of demand during the year-end holiday periods, which Marriott may not be able to offset by attracting sufficient general tourism guests;

19

[Table of Contents](#)

- the level of governmental group business, which has decreased at times in the past due to uncertainty surrounding the U.S. government budget;
- the financial condition of the airline and other transportation-related industries and the resulting impact on travel; and

- increases in our operating costs due to labor costs associated with labor shortages, wage increases, any increases in the federal minimum wage rate, workers' compensation, healthcare-related costs, (including those related to the Affordable Care Act or other health care reform efforts), and organized labor activities, the last of which, in addition to increasing labor costs, could cause a diversion of business from our hotels involved in labor negotiations and loss of group business.

These factors could reduce the revenues and net operating profits of our TRS lessees, which in turn could adversely affect our financial condition, results of operations, the market price of our common stock and our ability to service debt and make distributions to our stockholders.

The geographic concentration of our current hotel properties subjects us to a greater degree of risk to certain factors.

Due to the geographic concentration of our current hotel properties, we are subject to a greater degree of risk to factors including:

- local economic and competitive conditions;

20

[**Table of Contents**](#)

- natural and other disasters;
- a decline in air passenger travel due to higher ticket costs or fears concerning air travel;
- a decline in the attractiveness of the areas in which our hotels are located as a convention and tourism destination; and
- a decrease in convention and meeting business at any of our properties.

Any of these could negatively affect our financial condition, results of operations and our ability to service debt and make distributions to our stockholders.

Inflation may adversely affect our financial condition and results from operations.

Inflation, which has risen to levels not experienced in recent decades, has caused, and could continue to cause, broad price increases and rising interest rates. A prolonged inflationary environment, and any fiscal, monetary or other policy interventions by the U.S. government or the Federal Reserve in reaction to such an environment, including increases in federal interest rates, could adversely affect our operating costs, customer spending and bookings, and ability to access the debt markets on favorable terms. If the cost to operate and maintain our hotels and other properties increases faster or at a rate greater than our ability to pass on costs by increasing amounts charged to guests and customers, our financial condition, results of operations and cash flows could be materially and adversely affected.

The hotel business is capital-intensive, and our inability to obtain financing or successfully complete acquisitions or capital improvements, or the disruption associated with them, could limit our growth or impact our performance.

Acquisitions of hotels will require significant capital expenditures, and hotels that we acquire may need renovations and capital improvements at the time of acquisition. All of our hotel properties will require periodic capital expenditures and renovation to remain competitive. We may also undertake hotel expansions or new features at our existing hotel properties that involve significant capital expenditures, such as our Gaylord Palms expansion. If any hotels that we acquire are subject to franchise agreements, the franchisors of these hotels may also require periodic capital improvements as a condition to our maintaining the franchise licenses. We may not be able to fund capital improvements

20

[**Table of Contents**](#)

or acquisitions solely from cash provided from our operating activities because we must distribute at least 90% of our REIT taxable income (determined before the deduction for dividends paid and net of capital gains) each year to maintain our qualification as a REIT for federal income tax purposes. As a result, our ability to fund acquisitions or capital expenditures through any retained earnings or operating cash flow will be limited. Consequently, we will rely upon the availability of debt or equity capital to fund hotel acquisitions and improvements. Our ability to grow through acquisitions will be limited if we cannot obtain satisfactory debt or equity financing, which will depend on market conditions. We cannot assure you that we will be able to obtain additional equity or debt financing or that we will be able to obtain such financing on favorable terms.

In addition, capital improvements may give rise to the following risks:

- possible environmental problems;
- construction cost overruns and delays, including those associated with the availability of material and labor;
- the possibility that revenues will be reduced while rooms, restaurants or other facilities are out of service due to capital improvement projects;
- a possible shortage of available cash to fund capital improvements and the related possibility that financing for these capital improvements may not be available to us on attractive terms; and
- uncertainties as to market demand or a loss of market demand after capital improvements have begun.

21

[Table of Contents](#)

The costs of renovations and capital improvements could adversely affect our financial condition, results of operations, the market price of our common stock and our ability to service debt and make distributions to our stockholders.

Our TRS lessee structure subjects us to the risk of increased hotel operating expenses and the inability of our TRS lessees to make lease payments to us.

Our leases with our TRS lessees require our TRS lessees to make lease payments to us based in part on gross revenues from our hotel properties. Our operating risks include decreases in revenues at our hotel properties and increases in operating expenses at our hotel properties. Decreases in revenues or increases in operating expenses could adversely affect our TRS lessees' ability to make lease payments due under the leases, including, but not limited to, increases in wage and benefit costs, repair and maintenance expenses, property taxes, insurance costs, and other operating expenses. Increases in those operating expenses can have a significant adverse impact on our financial condition, results of operations, the market price of our common stock, and our ability to service debt and make distributions to our stockholders.

In addition, our TRS lessees' ability to make lease payments will be affected by factors beyond their control, such as changes in general economic conditions, the level of demand for hotels and the related services of our hotel properties, competition in the lodging and hospitality industry, the third-party managers' ability to maintain and increase gross revenue at our hotel properties and other factors relating to the operations of our hotel properties.

We and our third-party hotel manager rely on information technology in our operations, and any material failure, inadequacy, interruption, or security failure could harm our business.

We and our third-party hotel manager rely on information technology systems, including networks and the Internet, to process, transmit, and store electronic information, and to manage or support a variety of business processes, including financial transactions and records, personal identifying information, reservations, billing and operating data. Our businesses require collection of large volumes of internal and customer data, including credit card numbers and other personally identifiable information of our customers in various information systems and those of our service providers. The integrity and protection of customer, employee, and company data is critical to us. If that data is inaccurate or incomplete, we or the hotel managers could make faulty decisions. Customers and employees also have a high

[Table of Contents](#)

expectation that we and our third-party service providers and processors will adequately protect their personal information. Despite implementation of various measures designed to protect our information systems and records, including those we maintain with our service providers, we, the hotel managers and/or our third-party service providers may be subject to security breaches, system failures, viruses, operator error, employee misuse, and unauthorized or inadvertent releases of data. A significant theft, loss, or fraudulent use of customer, employee, or company data maintained by us or by a service provider or failure to comply with the various U.S. and international laws and regulations applicable to the protection of such data, including the CCPA, or with Payment Card Industry (PCI) data security standards, could divert our attention, adversely impact our reputation, result in remedial and other fines or litigation, cause us to incur substantial liabilities or costs, or result in a loss of valuable data or a loss of consumer confidence. A breach in the security of our information systems or those of our service providers, or the unauthorized use of such data by us or our third-party providers, could lead to an interruption in the operation of our systems, resulting in operational inefficiencies and a loss of profits.

Changes in privacy and data security laws could increase our operating costs and increase our exposure to fines and litigation.

We are subject to numerous, complex, and frequently changing laws, regulations, and contractual obligations designed to protect personal information. Various U.S. federal and state laws, payment card industry security standards, and other information privacy and security standards are all applicable to us. In 2023, updated laws in Various states, including California, Colorado, Connecticut, Utah and Virginia will go into effect, each have passed laws pertaining to the processing of personal data, which requires, require, among other things, that businesses provide new disclosures and options to consumers about data collection, use and sharing policies. Significant legislative, judicial or regulatory changes have been and could be issued in the future. These legal requirements are rapidly changing and are not consistent across jurisdictions. Violations of these new laws may subject us to civil monetary penalties, and the California Consumer Privacy Act, as amended by the California Privacy Rights Act, provides for a private cause of action, action for data breaches. Compliance with changes in applicable data security and privacy laws and

[Table of Contents](#)

regulations and contractual obligations has increased, and may in the future increase, our operating costs and may restrict our business operations, increase our exposure to fines and litigation in the event of alleged noncompliance, and adversely affect our reputation. Moreover, many jurisdictions are considering and adopting regulations governing the use of artificial intelligence and machine learning applications and tools (including in relation to hiring and employment practices). Compliance with these regulations may be difficult or costly to implement and result in a burden on our operations that use artificial intelligence or machine learning applications and tools.

Cybersecurity incidents, including the failure to protect the integrity or availability of IT systems or the security of confidential information, or the introduction of malware or ransomware, could have a disruptive effect on harm our business.

While we have implemented security measures to safeguard our systems and data, our measures or the measures of our service providers or hotel manager may not be sufficient to maintain the confidentiality, integrity, or availability of the data collected, stored, and used to manage our Gaylord Hotels properties, businesses. Efforts to hack or circumvent security measures, efforts to gain unauthorized access to data, failure of systems or software to operate as designed or intended, viruses, "ransomware" or other malware, "supply chain" attacks, "phishing" or other types of business email compromises, operator error, or inadvertent releases of data may materially impact our information systems and records of those of our owners, licensees, or service providers. Our reliance on computer, Internet-based, and mobile systems and communications, and the frequency and sophistication of efforts by third parties to gain unauthorized access to such systems, have greatly

increased in recent years. Like most large multinational corporations, our hotel manager and its service providers have experienced **cyber-attacks**, **cyber attacks**, and attempts to disrupt access to their systems and data or those of properties our hotel manager manages and the frequency and sophistication of such efforts could continue to increase. **The rapid evolution and increased adoption of artificial intelligence technologies, by us and our third-party service providers, may also heighten our cybersecurity risks by making cyber attacks more difficult to detect, contain and mitigate.** We and our third-party service providers, including our third-party hotel manager, have increasingly relied on cloud-based services and on remote access to information systems in recent years, which has increased our exposure to potential cybersecurity incidents. Any theft, loss, loss of access to, or fraudulent use of guest, associate, owner, licensee, or company data could adversely impact our reputation and could result in remedial and other expenses, fines, or litigation. Depending on the nature and scope of the event, compromises in the security of our information systems or those of our owners, licensees, or service providers or other disruptions in data services could lead to an interruption in

22

[Table of Contents](#)

the operation of our systems or our hotel manager's systems, resulting in operational inefficiencies and a loss of profits, and negative publicity, resulting in tangible adverse effects on our business, including consumer boycotts, cancellations, lost sales or litigation, all of which could affect our market share, reputation, business, financial condition, or results of operations. These events may also cause us to incur substantial costs, including but not limited to, costs associated with remediation for or recovery of stolen assets or information, including ransom costs paid to **cyber-attackers**, **cyber attackers**, costs for sending legally required notifications to customers or other affected individuals, and increased cyber protection costs to guard against opportunities for re-occurrence of a breach. Although we or our manager carry cyber/privacy liability insurance that is designed to protect us against certain losses related to cyber risks, that insurance coverage may not be sufficient to cover all losses or all types of claims that may arise in connection with **cyber-attacks**, **cyber attacks**, security compromises, and other related incidents. Furthermore, in the future such insurance may not be available on commercially reasonable terms, or at all.

Our real estate assets are subject to numerous risks.

Because we own hotels and attractions properties, we are subject to the risks that generally relate to investments in real property. The investment returns available from equity investments in real estate depend in large part on the amount of income earned and capital appreciation generated by the related properties, as well as the expenses incurred. In addition, a variety of other factors affect income from properties and real estate values, including governmental regulations, insurance, zoning, tax and eminent domain laws, interest rate levels and the availability of financing. For example, new or existing real estate zoning or tax laws can make it more expensive and/or time-consuming to develop real property or expand, modify or renovate properties. When interest rates increase, the cost of acquiring, developing, expanding or renovating real property increases, particularly as the cost of borrowing increases, and real property values may decrease as the number of potential buyers decreases. Similarly, as financing becomes less available, it becomes more difficult both to acquire and to sell real property. Finally, governments can, under eminent domain laws, take real property. Sometimes this taking is for less compensation than the owner believes the property is worth. Any of these factors could have a material adverse impact on our results of operations or financial condition. In addition, equity real estate investments, such as the investments we hold and any additional properties that we may acquire, are relatively difficult to sell quickly. If our properties do not generate revenue sufficient to meet operating expenses, including debt service and capital expenditures, our income will be reduced.

23

[Table of Contents](#)

Our properties are subject to environmental regulations that could impose significant financial liability on us.

Environmental laws, ordinances and regulations of various federal, state, local and foreign governments regulate certain of our properties and could make us liable for the costs of removing or cleaning up hazardous or toxic substances on, under or in the properties we currently own or operate or those we previously owned or operated. Those laws could impose liability without regard to whether we knew of, or were responsible for, the presence of hazardous or toxic substances. The presence of hazardous or toxic substances, or the failure to properly clean up such substances when present, could jeopardize our ability to develop, use, sell or rent the real property or to borrow using the real property as collateral. If we arrange for the disposal or treatment of hazardous or toxic wastes, we could be liable for the costs of removing or cleaning up wastes at the disposal or treatment facility, even if we never owned or operated that facility. Other laws, ordinances and regulations could require us to manage, abate or remove lead- or asbestos-containing materials. Similarly, the operation and closure of storage tanks are often regulated by federal, state, local and foreign laws. Finally, certain laws, ordinances and regulations, particularly those governing the management or preservation of wetlands, coastal zones and threatened or endangered species, could limit our ability to develop, use, sell or rent our real property. Existing governmental laws and regulations may be revised or new laws and regulations relating to climate change, air quality or other environmental and health concerns may be adopted or become applicable to us, which could affect the operations of our hotels and/or result in significant additional expense and operating restrictions. The costs to clean up a contaminated property, to defend a claim, or to comply with environmental laws could be material and could adversely affect our financial condition, results of operations, the market price of our common stock and our ability to make distributions to our stockholders. Additionally, because we rely on third-party managers to operate our hotel properties and certain attractions, we have limited control over ensuring compliance at those locations with applicable environmental laws or regulations or approving certain remediation action taken by the manager to resolve such issues.

23

[Table of Contents](#)

Compliance with the Americans with Disabilities Act could require us to incur substantial costs.

Under the Americans with Disabilities Act of 1990, as amended (the "ADA"), all public accommodations must meet various federal requirements related to access and use by disabled persons. Compliance with the ADA's requirements could require removal of access barriers, and non-compliance could result in the U.S. government imposing fines or in private litigants winning damages. Although we believe that our hotel properties substantially comply with present requirements of the ADA, we may be subject to audits or investigations of all of our hotels to determine our compliance, and one or more hotels may not be fully compliant with the ADA. Noncompliance with the ADA could result in the incurrence of additional costs to attain compliance. The obligation to make readily achievable accommodations is an ongoing one, and we will continue to assess our hotel properties and to make alterations as appropriate in this respect. If we are required to make substantial modifications to our hotel properties, whether to comply with the ADA or other changes in governmental rules and regulations, our financial condition, results of operations, the market price of our common stock and amount of cash available for debt service or distributions to our stockholders could be adversely affected. Additionally, because we rely on third-party managers to operate our hotel properties and certain attractions, we have limited control over ensuring compliance at those locations with applicable ADA requirements or approving certain remediation action taken by the manager to resolve such issues.

As an owner of hotel properties and operator of leisure businesses, we are subject to risks relating to acts of God, outbreaks of pandemic disease, terrorist activity and war.

Our operating income and ability to make distributions to our stockholders may be reduced by acts of God, outbreaks of pandemic disease (including COVID-19), or acts of terrorism in locations where we own and/or operate significant properties and areas of the world from which we draw a large number of customers. Gaylord Opryland, which is located adjacent to the Cumberland River and is protected by levees built to sustain a 100-year flood, suffered flood damage on May 3, 2010 as the river rose to levels that over-topped the levees. The per occurrence flood insurance limit for our Gaylord Opryland hotel is now \$350 million. We have also completed enhancements to the levees that protect the hotel to increase the height of the levees. While we believe these steps are reasonable given the likelihood of flood damage at Gaylord Opryland, there can be no assurances that flooding will not occur at Gaylord Opryland in the future. Some types of losses, such as from flood, earthquake, tornado, terrorism and environmental hazards, may be either uninsurable, subject to sublimit, or too expensive to justify insuring against. Should an uninsured loss or a loss in excess of insured limits occur, we could lose all or a portion of the capital we have invested in a hotel, as well as the anticipated future.

[Table of Contents](#)

revenue from the hotel. In that event, we might nevertheless remain obligated for any mortgage debt or other financial obligations related to the property. Similarly, outbreaks of pandemic disease (including COVID-19), wars or armed conflicts (including the potential for war or armed conflicts), terrorist activity (including threats of terrorist activity), political unrest and other forms of civil strife as well as geopolitical uncertainty, may cause our future results to differ materially from anticipated results.

We are subject to risks associated with our hotel managers' employment of hotel personnel, particularly with hotels whose managers employ unionized labor, which could increase our hotels' operating costs, reduce the flexibility of our third-party hotel managers to adjust the size of the workforce at our hotel properties and impair our ability to make distributions to our stockholders.

Our third-party hotel managers are responsible for hiring and maintaining the labor force at each of our hotel properties. Although we do not employ or manage employees at our hotel properties, we are subject to many of the costs and risks generally associated with the hotel labor force, including at those of our hotels with unionized labor. From time to time, hotel operations may be disrupted as a result of strikes, lockouts, public demonstrations or other negative actions and publicity. We also may incur increased legal costs and indirect labor costs as a result of contract disputes or other events. The resolution of labor disputes or re-negotiated labor contracts could lead to increased labor costs, either by increases in wages or benefits or by changes in work rules that raise hotel operating costs. Furthermore, labor agreements may limit the ability of our third-party hotel managers to reduce the size of hotel workforces during an economic downturn because collective bargaining agreements are negotiated between the third-party hotel managers and labor unions. We do not have the ability to control the outcome of these negotiations.

[Table of Contents](#)

Our operating costs could increase if we and our hotel managers cannot attract and retain talented personnel or as the result of the loss of the services of our senior executives.

We and our third-party hotel managers compete with other companies both within and outside of the hospitality and entertainment industries for personnel. We and our hotel managers have experienced challenges hiring qualified personnel due to various factors, such as increasing wage expectations and competition for labor from other industries, including and continuing after the COVID-19 pandemic and in the current inflationary environment, and these circumstances could continue or worsen in the future to an extent and for durations that we are not able to predict. If we and our hotel managers cannot recruit, train, develop and retain sufficient numbers of associates, we could experience significant negative impacts to our operations, including low employee morale, high employee turnover and low guest satisfaction. Insufficient numbers of personnel could also limit our ability to grow and expand our businesses. Labor shortages have resulted in and could continue to result in higher wages and initial hiring costs, increasing our labor costs and those of our third-party hotel managers, which could reduce our profits and ultimately impair our ability to make distributions to our stockholders. In addition, the efforts and ability of our senior executives are important elements of maintaining our competitive position and driving future growth, and the loss of the services of one or more of our senior executives could result in challenges executing our business strategies or other adverse effects on our business.

Any failure to protect the trademarks and intellectual property used in our business could reduce the value of our brand names and harm our business.

Third-party infringement of the Gaylord Hotels or JW Marriott marks now owned by Marriott or the marks we own and use in our entertainment business, or the failure to enforce rights to the marks, could be damaging to our business.

The reputation and perception of the brands we use is critical to our success. If trademarks or intellectual property are misappropriated or used without authorization, the value of those brands, their reputation, our competitive advantages and our goodwill could be harmed. We regularly apply to register our trademarks in the United States. However, we cannot be certain that those trademark registrations will be granted or that the steps we take to protect our trademarks or intellectual property in the United States will be adequate to prevent others, including third parties or former employees, from copying or using our trademarks or intellectual property without authorization. Our intellectual property is also vulnerable to unauthorized use in some countries outside the United States, where local laws may not adequately protect it. Marriott owns and maintains the marks used in the **Gaylord Hotels and JW Marriott** operations and may use the **brand brands** at properties that we do not own.

25

[Table of Contents](#)

Monitoring the unauthorized use of our intellectual property is difficult. As we have in the past, we may need to resort to litigation to enforce our intellectual property rights. Litigation of this type could be costly, force us to divert our resources, lead to counterclaims or other claims against us, or otherwise harm our business. Any failure to maintain and protect trademarks and other intellectual property used in our business could reduce the value of our brands and harm our business.

Illiquidity of real estate investments could significantly impede our ability to respond to adverse changes in the performance of our hotel properties and harm our financial condition.

Because real estate investments are relatively illiquid, our ability to promptly sell one or more of our hotel properties in response to changing economic, financial and investment conditions may be limited. The real estate market is affected by many factors that are beyond our control, including:

- adverse changes in international, national, regional and local economic and market conditions;
- changes in interest rates and in the availability, cost and terms of debt financing;
- changes in governmental laws and regulations, fiscal policies and zoning ordinances and the related costs of compliance with laws and regulations, fiscal policies and ordinances;
- the ongoing need for capital improvements, particularly in older structures;

25

[Table of Contents](#)

- changes in operating expenses; and
- civil unrest, acts of God, including earthquakes, tornadoes, floods and other natural disasters, which may result in uninsured losses, and acts of war or terrorism, including the consequences of the terrorist acts.

We may decide in the future to sell one or more of our hotel properties. We cannot predict whether we will be able to sell any hotel property for the price or on the terms set by us, or whether any price or other terms offered by a prospective purchaser would be acceptable to us. We also cannot predict the length of time needed to find a willing purchaser and to close the sale of a hotel property. Further, as a REIT, we are subject to a 100% excise tax on net income derived from prohibited transactions, including the sale of property (other than foreclosure property) held primarily for sale to customers in the ordinary course. There can be no assurances that the IRS will not contend that the sale of a hotel is subject to this 100% excise tax.

We may be required to expend funds to correct defects or to make improvements before a hotel property can be sold. We cannot assure you that we will have funds available to correct those defects or to make those improvements. In acquiring a hotel, we may agree to lock-out provisions that materially restrict us from selling that hotel for a period of time or impose other restrictions, such as a limitation on the amount of debt that can be placed or repaid on that hotel. These factors and any others that would impede our ability to respond to adverse changes in the performance of our hotel properties could have a material adverse effect on our operating results and financial condition, as well as the amount of cash available for distributions to our stockholders.

Our operating results and ability to service debt and make distributions to our stockholders may be adversely affected by various operating risks common to the lodging industry.

Our hotel properties have different economic characteristics than many other real estate assets, and a hotel REIT is structured differently than many other types of REITs. A typical office property owner, for example, has long-term leases with third-party tenants, which provide a relatively stable long-term stream of revenue. Our TRS lessees, on the other hand, do not enter into a lease with a third-party hotel manager. Instead, our TRS lessees engage our third-party managers pursuant to hotel management agreements and pay the third-party hotel managers fees for managing our hotel properties. The TRS lessees receive all the operating profit or losses at our hotel properties, net of fees and

[Table of Contents](#)

reimbursements. Moreover, virtually all hotel guests stay at a hotel for only a few nights at a time, so the rate and occupancy at each of our hotel properties may change every day. As a result, we may have highly volatile earnings.

In addition, our hotel properties are subject to various operating risks common to the lodging industry, many of which are beyond our or a manager's control, including the following:

- competition from other hotel properties and publicly-financed civic convention centers in our markets;
- over-building of hotels in our markets, which could adversely affect occupancy and revenues at our hotel properties;
- dependence on business and commercial travelers and tourism;
- increases in energy costs and other expenses affecting travel, which may affect travel patterns and reduce the number of business and commercial travelers and tourists;
- increases in operating costs, including, but not limited to, wages and food and beverage costs, due to inflation and other factors that may not be offset by increased room rates;
- changes in interest rates and in the availability, cost and terms of debt financing;
- changes in governmental laws and regulations, fiscal policies and zoning ordinances and the related costs of compliance with laws and regulations, fiscal policies and ordinances;

[Table of Contents](#)

- adverse effects of international, national, regional and local economic and market conditions;
- the impact of the use of Internet travel intermediaries by consumers;

- unforeseen events beyond our control, such as terrorist attacks, travel-related health concerns including pandemics and epidemics (including a widespread outbreak or worsening of new or existing COVID-19 variants in the United States), political instability, regional hostilities, imposition of taxes or surcharges by regulatory authorities, travel-related accidents and unusual weather patterns, including natural disasters, such as hurricanes, earthquakes and tornadoes;
- adverse effects of a downturn in the lodging industry; and
- risks generally associated with the ownership of hotels and real estate.

Our group room rates may be contracted several years in advance, and we are subject to increases in operating costs over time that may not be offset by these group room rates, which may result in reduced margins. **Further, our disclosed future hotel bookings may not be fulfilled.** These factors could reduce the net operating profits of our TRS lessees, which in turn could adversely affect the amount and frequency of distributions we make to our stockholders and our ability to service our debt.

We Our financial and operating results may not realize suffer if we are unsuccessful in integrating JW Marriott Hill Country with our existing assets, and integrating JW Marriott Hill Country may be more difficult, costly or time consuming than expected.

If we are unable to successfully integrate JW Marriott Hill Country with our other assets in an efficient and effective manner, the intended long-term economic anticipated benefits of the OEG Transaction JW Marriott Hill Country transaction may not be realized fully, or at all, or may take longer to realize than expected and may not meet estimated growth projections or expectations. Further, we may not achieve the Block 21 Acquisition.

projected efficiencies and synergies once we have fully integrated JW Marriott Hill Country into our operations, which may lead to additional costs not anticipated at the time of the JW Marriott Hill Country transaction. An inability to realize the full extent of the anticipated long-term economic benefits of the OEG Transaction JW Marriott Hill Country transaction or any delays encountered in the Block 21 Acquisition (each as defined and as described in Item 7, "Management's Discussion and Analysis of Financial Condition and Result of Operations," integration process could have an adverse effect on our results from operations, cash flows and financial position.

The integration of JW Marriott Hill Country with our other assets will require the dedication of significant management resources, which may distract management's attention from day-to-day business operations. San Antonio, Texas is a new market for us, and our relative unfamiliarity with the market may result in our having to devote additional time and expense to gain familiarity with the market and effectively manage this asset. Many of these factors will be outside of our control and any one of them could result in delays, increased costs, decreases in revenue and diversion of management's time and energy from ongoing business concerns, which could materially affect our financial condition, position, results of operations and our public reputation. cash flows.

[Table of Contents](#)

We conduct the operations of our Entertainment segment through OEG and our ownership is subject to the terms of agreements with A-OEG Holdings, LLC, an affiliate of Atairos. Any disagreement with Atairos or its affiliate may adversely affect our interest in OEG.

The limited liability company agreement for OEG gives A-OEG Holdings, LLC, an affiliate of Atairos (the "OEG Investor"), certain rights, including consent rights regarding certain major decisions, which may limit our flexibility with respect to OEG. The OEG Investor may have economic or other business interests or goals which are inconsistent with ours, and we could become engaged in a dispute or disagreement with them that might affect our ability to develop or operate the Entertainment business in any manner in which we see fit, thereby adversely affecting our ownership interest in OEG.

Risks Relating to Our Status as a REIT

If we fail to remain qualified as a REIT, we would be subject to tax at corporate income tax rates and would not be able to deduct distributions to stockholders when computing our taxable income.

If, in any taxable year, we fail to qualify for taxation as a REIT, and are not entitled to relief under the Internal Revenue Code of 1986, as amended (the "Code"):

- we would not be allowed a deduction for distributions to stockholders in computing our taxable income; and
- we would be subject to federal and state income tax on our taxable income at regular corporate rates.

Any such corporate tax liability could be substantial and would reduce the amount of cash available for other purposes. This adverse impact could last for five or more years. Unless we are entitled to relief under certain statutory provisions, we would be taxable as a C corporation beginning in the year in which the failure occurs, and we would not be allowed to re-elect to be taxed as a REIT for the following four years.

If we fail to qualify for taxation as a REIT, we may need to borrow additional funds or liquidate certain assets to pay any additional tax liability. Accordingly, funds available for investment or distribution to stockholders would be reduced.

REIT qualification involves the application of highly technical and complex provisions of the Code to our operations, as well as various factual determinations concerning matters and circumstances not entirely within our control. There are limited judicial or administrative interpretations of these provisions. Although we plan to operate in a manner consistent with the REIT qualification rules, we cannot assure you that we will so qualify or remain so qualified.

As a REIT, failure to make required distributions to our stockholders would subject us to federal and state corporate income tax.

Prior to 2012, we had not paid a cash distribution on our common stock since 1999. Beginning in 2013 we declared, and we intend to continue to declare when appropriate, cash dividends, the amount of which will be determined, and will be subject to adjustment, by our board of directors. Our board of directors has approved an **interim** dividend policy pursuant to which we will make minimum dividends of 100% of REIT taxable income annually, subject to the board of directors' future determinations as to the amount of any distributions and the timing thereof. Our dividend policy may be altered at any time by our board of directors, and certain provisions of our debt agreements may prohibit us from paying dividends in accordance with any policy we may adopt. To qualify as a REIT, we are generally required to distribute at least 90% of our REIT taxable income (determined without regard to the dividends paid deduction and excluding net capital gains) each year to our stockholders. If our cash available for distribution falls short of our estimates, we may be unable to maintain the proposed quarterly distributions that approximate our taxable income and may fail to qualify for taxation as a REIT. In addition, our cash flows from operations may be insufficient to fund required distributions as a result of differences in timing between the actual receipt of income and the recognition of income for federal and state income tax purposes, or the effect of nondeductible expenditures.

To the extent that we satisfy the 90% distribution requirement but distribute less than 100% of our REIT taxable income, we will be subject to federal and state corporate income tax on our undistributed taxable income. In addition, we will be subject to a 4% nondeductible excise tax if the actual amount that we pay out to our stockholders for a calendar year is less than a minimum amount specified under the Code.

Even though we are conducting our business as a REIT, certain of our business activities will be subject to corporate level income tax, which will continue to reduce our cash flows, and we will have potential deferred and contingent tax liabilities.

Even though we are conducting our business as a REIT, we may be subject to certain federal, state, and local taxes on our income and assets, taxes on any undistributed income, and state or local income, franchise, property and transfer taxes. In addition, we could in certain circumstances be required to pay an excise or penalty tax, which could be

[Table of Contents](#)

significant in amount, to utilize one or more relief provisions under the Code to maintain qualification for taxation as a REIT.

Our business related to the non-real estate assets of our Hospitality segment and the assets of our Entertainment segment is conducted through wholly-owned TRSs because these activities could generate non-qualifying REIT income as historically structured and operated. Those TRS assets and operations continue to be subject, as applicable, to federal and state corporate income taxes in the jurisdictions in which those assets and operations are located. Any of these taxes would decrease our earnings and our available cash. In addition, net operating losses in any of our TRSs generally will not provide any tax benefit, except for use against current or future taxable income in the TRSs.

Complying with REIT requirements may limit our ability to hedge effectively and increase the costs of our hedging and may cause us to incur tax liabilities.

The REIT provisions of the Code limit our ability to hedge liabilities. Generally, income from hedging transactions that we enter into to manage risk of interest rate changes with respect to borrowings made or to be made to acquire or carry real estate assets and income from certain currency hedging transactions related to any non-U.S. operations do not constitute "gross income" for purposes of the REIT gross income tests. To the extent that we enter into other types of hedging transactions, the income from those transactions is likely to be treated as non-qualifying income for purposes of the REIT gross income tests. As a result of these rules, we may need to limit our use of advantageous hedging techniques or implement those hedges through a TRS. This could increase the cost of our hedging activities because our TRSs would be subject to tax on income or gains resulting from hedges entered into by them or expose us to greater risks associated with changes in interest rates than we would otherwise want to bear.

Legislative or other actions affecting REITs could have a negative effect on us or our stockholders.

At any time, the federal income tax laws governing REITs or the administrative interpretations of those laws may be amended. Federal and state tax laws are constantly under review by persons involved in the legislative process, the IRS, the United States Department of the Treasury and state taxing authorities. Changes to the tax laws, regulations and administrative interpretations, which may have retroactive application, could adversely affect us. We cannot predict with certainty whether, when, in what forms, or with what effective dates, the tax laws, regulations and administrative interpretations applicable to us may be changed. Accordingly, we cannot assure you that any such change will not significantly affect our ability to qualify for taxation as a REIT or the federal income tax consequences to us of such qualification.

Even as a REIT, changes in federal, state, or local tax law, interpretations of existing tax law or agreements with tax authorities could affect our profitability and financial condition by increasing our tax costs.

We are subject to taxation at the federal, state and local levels in the United States. Our future tax rates could be affected by changes in the composition of earnings in jurisdictions with differing tax rates, changes in the valuation of our deferred tax assets and liabilities, or changes in determinations regarding the jurisdictions in which we are subject to tax. From time to time, the U.S. federal, state and local governments make substantive changes to tax rules and the application thereof, which could result in materially higher corporate taxes than would be incurred under existing tax law

[Table of Contents](#)

or interpretations and could adversely impact profitability. State and local tax authorities have increased their efforts to increase revenues through changes in tax law and audits. Such changes and proposals, if enacted, could increase our future effective income tax rates, as well as other taxes, including property taxes.

[Table of Contents](#)

The ability of our board of directors to revoke our REIT qualification, without stockholder approval, may cause adverse consequences to our stockholders.

Our Amended and Restated Articles of Incorporation ("Charter") provides that the board of directors may revoke or otherwise terminate the REIT election, without the approval of our stockholders, if it determines that it is no longer in our best interest to continue to qualify as a REIT. If we cease to be a REIT, we will not be allowed a tax deduction with respect to distributions to our stockholders in computing our taxable income, and we will be subject to federal and state income tax at regular corporate rates and state and local taxes, which may have adverse consequences on our stock price, distributions, and total return to our stockholders.

We may be required to borrow funds, sell assets, or issue equity to satisfy our REIT distribution requirements or maintain the asset ownership tests.

To meet the REIT distribution requirements and maintain our qualification and taxation as a REIT, we may need to borrow funds, sell assets or issue equity, even if the then-prevailing market conditions are not favorable for these borrowings, sales or offerings. Any insufficiency of our cash flows to cover our REIT distribution requirements could adversely impact our ability to raise short- and long-term debt, to sell assets, or to offer equity securities to fund distributions required to maintain our qualification and taxation as a REIT. Furthermore, the REIT distribution requirements may increase the financing we need to fund capital expenditures, future growth and expansion initiatives. This would increase our total leverage. In addition, we may distribute taxable dividends that are payable in cash and common stock at the election of each stockholder, subject to certain limitations, including that the cash portion be at least 20% of the total distribution. If we make such a taxable dividend payable in cash and common stock, taxable stockholders receiving such dividends generally will be required to include the full amount of the dividend as ordinary income. As a result, taxable stockholders may be required to pay income taxes with respect to such dividends in excess of the cash dividends received. Moreover, if a significant number of our stockholders sold shares of our common stock in order to pay taxes owed on dividends, it may put downward pressure on the trading price of our common stock. We do not currently intend to pay taxable dividends of our common stock, although we may choose to do so in the future.

If we fail to comply with certain REIT asset ownership tests at the end of any calendar quarter, we must correct the failure within 30 days after the end of the calendar quarter or qualify for certain statutory relief provisions to avoid losing our REIT qualification. As a result, we may be required to liquidate otherwise attractive assets. These actions may reduce our income and amounts available for distribution to our stockholders.

Complying with REIT requirements may limit our flexibility or cause us to forego otherwise attractive opportunities.

To qualify as a REIT for federal income tax purposes, we must continually satisfy tests concerning, among other things, the sources of our income, the nature and diversification of our assets, the amounts we distribute to our stockholders, and the ownership of our common stock. Thus, compliance with these tests will require us to refrain from certain activities and may hinder our ability to make certain attractive investments, including the purchase of non-qualifying assets, the expansion of non-real estate activities, and investments in the businesses to be conducted by our TRSs, and to that extent limit our opportunities and our flexibility to change our business strategy. Furthermore, acquisition opportunities may be adversely affected if we need or require the target company to comply with **some certain** REIT requirements prior to closing. In addition, as a REIT, we may face investor pressures to forego growth opportunities that are not immediately accretive.

We hold our non-qualifying REIT assets in one or more TRSs. These non-qualifying REIT assets consist primarily of non-real estate assets related to our Hospitality segment and the assets related to our Entertainment segment as historically structured and operated. We conduct a

significant portion of our business activities through these TRSs. Under the Code, no more than 20% of the value of the assets of a REIT may be represented by securities of one or more TRSs, and no more than 5% of the value of the assets of a REIT may be represented by other non-qualifying assets. These limitations may affect our ability to make additional investments in our Entertainment segment as historically

30

[Table of Contents](#)

structured and operated or in other non-REIT qualifying operations or assets. To meet our annual distribution requirements, we may be required to distribute amounts that may otherwise be used for our operations, including amounts that may otherwise be invested in future acquisitions, capital expenditures or repayment of debt, and it is

30

[Table of Contents](#)

possible that we might be required to borrow funds, sell assets or issue equity to fund these distributions, even if the then-prevailing market conditions are not favorable for these borrowings, sales or offerings.

Our planned use of TRSs may cause us to fail to qualify as a REIT.

The net income of our TRSs is not required to be distributed to us, and income that is not distributed to us generally will not be subject to the REIT income distribution requirement. However, there may be limitations on our ability to accumulate earnings in our TRSs and the accumulation or reinvestment of significant earnings in our TRSs could result in adverse tax treatment. In particular, if the accumulation of cash in our TRSs causes the fair market value of our securities in our TRSs and certain other non-qualifying assets to exceed 25% of the fair market value of our assets, we would fail to qualify as a REIT.

If our leases of our hotel properties to TRS lessees are not true leases for federal income tax purposes, we may fail to qualify as a REIT.

In order for the lease payments by our TRS lessees to our property-owning subsidiaries to qualify for purposes of the gross income tests, the lease or sublease must be considered a true lease for federal income tax purposes and must not be treated as a service contract, joint venture, or some other type of arrangement. We believe we have structured our leases and subleases of our hotel properties to our TRS lessees so that the leases will be considered true leases for federal income tax purposes, but there can be no assurance that the IRS will agree with this characterization.

If Marriott or any future third-party hotel manager fails to qualify as an "eligible independent contractor," or if our hotels are not "qualified lodging facilities," we may fail to qualify as a REIT.

Rent paid by a lessee or sublessee that is a "related party tenant" of ours will not be qualifying income for purposes of the two gross income tests applicable to REITs. An exception is provided, however, for leases of "qualified lodging facilities" to a TRS so long as the hotels are managed by an "eligible independent contractor" and certain other requirements are satisfied. We lease or sublease our hotel properties to TRS lessees, and such TRS lessees have engaged Marriott as a third-party hotel manager. We believe Marriott and any other third-party hotel manager that our TRS lessees may engage in the future will qualify as "eligible independent contractors" for federal income tax purposes. Among other requirements, to qualify as an "eligible independent contractor," the third-party hotel manager must not own, directly or through its stockholders, more than 35% of our outstanding shares, and no person or group of persons can own more than 35% of our outstanding shares and the shares (or ownership interest) of the third-party hotel manager, taking into account certain ownership attribution rules. The ownership

attribution rules that apply for purposes of these 35% thresholds are complex, and monitoring actual and constructive ownership of our shares by the third-party hotel manager and their owners may not be practical. Accordingly, there can be no assurance that these ownership limits will not be exceeded.

In addition, for a third-party hotel manager to qualify as an "eligible independent contractor," such company or a related person must be actively engaged in the trade or business of operating "qualified lodging facilities" (as defined below) for one or more persons not related to the REIT or its TRSs at each time that such company enters into a hotel management contract with a TRS lessee. We believe that Marriott operates "qualified lodging facilities" for certain persons who are not related to us or our TRSs, and Marriott has agreed in the hotel management agreements that it, or its affiliates, are eligible independent contractors and will maintain such status. However, no assurances can be provided that Marriott or any other hotel managers that we may engage in the future will in fact comply with this requirement. Failure to comply with this requirement would require us to find other third-party hotel managers for future contracts, and, if we hired a third-party hotel manager without knowledge of the failure, it could jeopardize our status as a REIT.

Finally, each property with respect to which our TRS lessees pay rent must be a "qualified lodging facility." A "qualified lodging facility" is a hotel, motel or other establishment more than one-half of the dwelling units in which are used on a transient basis, including customary amenities and facilities, provided that no wagering activities are conducted at or in

31

[Table of Contents](#)

connection with such facility by any person who is engaged in the business of accepting wagers and who is legally authorized to engage in such business at or in connection with such facility. We believe that our current hotel properties are "qualified lodging facilities." Although we intend to monitor future acquisitions and improvements of properties,

31

[Table of Contents](#)

REIT provisions of the Code provide only limited guidance for making determinations under the requirements for "qualified lodging facilities," and there can be no assurance that these requirements will be satisfied.

Risks Relating to Our Capital Structure

Covenants in our current and future debt instruments may limit our ability to make required distributions to our stockholders in accordance with our announced intended dividend policy.

Our credit facility imposes, and future financing agreements are likely to impose, operating and financial restrictions on our activities, including restrictions on the payment of dividends. These restrictions may prevent us from making distributions to our stockholders in accordance with our announced intended dividend policy.

Our cash distributions are not guaranteed and may fluctuate.

A REIT generally is required to distribute at least 90% of its REIT taxable income to its stockholders. Generally, our board of directors, in its sole discretion, will determine on a quarterly basis whether to pay a cash dividend and the amount of cash to be distributed to our stockholders based on a number of factors including, but not limited to, our results of operations, cash flow and capital requirements, economic conditions, tax considerations, borrowing capacity and other factors, including debt covenant restrictions that may impose limitations on cash payments and plans for future acquisitions and divestitures. Following the suspension of our regular quarterly dividend payments in March 2020 in

connection with the COVID-19 pandemic, in September 2022, our board of directors approved an interim dividend policy pursuant to which we will make minimum dividends of 100% of REIT taxable income annually, subject to the board of directors' future determinations as to the amount of any distributions and the timing thereof. The dividend policy may be altered at any time by our board of directors (as otherwise permitted by our credit agreement) and certain provisions of our agreements governing our other indebtedness may prohibit us from paying dividends in accordance with any policy we may adopt. Consequently, our distribution levels may be minimal and may fluctuate.

We have invested in, and in the future may invest in, mortgage loans, mezzanine debt, joint ventures, such as our Circle investment, or certain minority equity interests, mortgage loans, or mezzanine debt over which we may not have significant control, to or for which we may owe significant funding or obligations and for which there is no readily available market, and these investments may not be profitable.

We may invest with third parties through partnerships, joint ventures or other entities, by acquiring non-controlling interests in or sharing responsibility for managing the affairs of a property, partnership, joint venture or other entity. Further, we may invest in mortgage loans or mezzanine financing for a property. These types of investments may not be liquid and we may have little or no rights, or ability, to exercise the direction or control of the respective enterprises. In connection with these investments, we may have obligations under certain guarantees related to such investments. The ultimate value of any debt investments, joint ventures or minority investments will be dependent upon the efforts of others over an extended period of time. The nature of our interests and the absence of a readily available market for those interests restrict our ability to dispose of them. Our lack of control over the management of any business in which we are a creditor, joint owner or minority investor and the lack of a readily available market to sell our interest in these businesses may cause us to recognize a loss on our investment in these businesses or to incur costs or liabilities that we do not control, but for which we may be required to contribute capital or satisfy financial commitments. These arrangements are subject to uncertainties and risks, including those related to credit risk, conflicting joint venture partner interests, including with respect to competition in other markets, and to our joint venture partners failing to meet their financial or other obligations.

32

[Table of Contents](#)

Our substantial debt could reduce our cash flow and limit our business activities.

We currently have a significant amount of debt. At December 31, 2022, we had approximately \$2.9 billion of total debt. We may incur additional debt in connection with acquisitions of properties or businesses, development, investment in new projects, renovations, or capital improvement.

Our substantial amount of debt could have important consequences. For example, it could:

- increase our vulnerability to general adverse economic and industry conditions;

32

[Table of Contents](#)

- require us to dedicate a substantial portion of our cash flow from operations to make interest and principal payments on our debt, thereby limiting the availability of our cash flow to make distributions to our stockholders and to fund future capital expenditures, working capital and other general corporate requirements;
- limit our flexibility in planning for, or reacting to, changes in our business and the hospitality industry, which may place us at a competitive disadvantage compared with competitors that are less leveraged;

- limit our ability to borrow additional funds, even when necessary to maintain adequate liquidity; and
- limit our ability to obtain additional financing for various projects, including possible expansions of our existing properties and acquisitions of additional properties.

In addition, the terms of our credit agreements allow, and instruments governing any new debt may allow, us to incur substantial amounts of additional debt subject to certain limitations. Any such additional debt could increase the risks associated with our substantial leverage. At the time any principal amount of our indebtedness is due, we may not have cash available to pay this amount, and we may not be able to refinance our indebtedness on favorable terms, or at all.

We could be required to refinance our debt before it matures and there is no assurance that we will be able to refinance our debt on acceptable terms.

Our ability to refinance each of our agreements governing our indebtedness on acceptable terms will be dependent upon a number of factors, including our degree of leverage, the value of our assets, borrowing restrictions which may be imposed by lenders and conditions in the credit markets at the time we refinance. Rising interest rates may make future refinancing more difficult to obtain on favorable terms. In addition, although we have **previously** been successful in negotiating amendments to our credit agreement and in negotiating an amendment to the Gaylord Rockies term loan, we may be unsuccessful in negotiating any further amendments or modifications to the agreements governing our indebtedness as we may deem necessary. To the extent we are unable to refinance our debt on acceptable terms, we may be forced to choose from a number of unfavorable options, including agreeing to otherwise unfavorable financing terms, selling one or more hotel properties at unattractive prices or on disadvantageous terms, or defaulting on mortgages and allowing our lenders to foreclose. Any one of these options could have a material adverse effect on our business, financial condition, results of operations and our ability to make distributions to our stockholders.

To service our debt and pay other obligations, we will require a significant amount of cash, which may not be available to us.

Our ability to make payments on, **or** repay or refinance our debt, including our obligations under our senior notes and any future debt we may incur, and to fund planned capital expenditures will depend largely upon our future operating performance and our ability to generate cash from operations. Our future performance, to a certain extent, is subject to general economic, financial, competitive, legislative, regulatory and other factors that are beyond our control. In addition, our ability to borrow funds in the future to make payments on our debt and other obligations will depend on the satisfaction of the covenants and financial ratios in our senior credit facility and our other debt agreements, including other agreements we may enter into in the future. Our business may not generate sufficient cash flow from operations or

[Table of Contents](#)

we may not have future borrowings available to us under our credit facility or from other sources in an amount sufficient to enable us to pay our debt or to fund our other liquidity needs.

The agreements governing our debt contain various covenants that may limit our ability to operate our business and impair our ability to make distributions to our stockholders.

Our existing financial agreements, including our credit facilities and term loan B impose, and future financing agreements are likely to impose, operating and financial restrictions on our activities, including our ability to make distributions to any stockholder. Our credit facility has required and in the future will require us to comply with or maintain certain financial tests and ratios, including minimum fixed charge coverage ratio, minimum implied debt

[Table of Contents](#)

service coverage ratio and maximum funded debt to asset value ratio, and we expect will require us to comply with these tests in the future. Our financial agreements prohibit or limit our ability to, among other things:

- incur additional debt, issue guarantees of debt and issue preferred stock;
- create liens;
- sell assets;
- sell equity interests in our restricted subsidiaries;
- redeem and/or prepay certain debt;
- pay dividends on our stock to our stockholders or repurchase our stock or other equity interests;
- make certain investments;
- enter new lines of business;
- engage in consolidations, mergers and acquisitions;
- enter into transactions with affiliates; or
- agree to restrictions on our subsidiaries' ability to pay dividends and make other distributions to us.

If we fail to comply with these covenants, we would be in default under our credit facility and the indentures governing our senior unsecured notes, and the outstanding principal and accrued interest on such debt would become due and payable.

Various risks, uncertainties and events beyond our control could affect our ability to comply with these covenants and maintain applicable financial tests and ratios. Failure to comply with any of the covenants in our existing or future financing agreements could result in a default under those agreements and under other agreements containing cross-default provisions. A default would permit lenders to accelerate the maturity for the debt under these agreements and to foreclose upon any collateral securing the debt, including, in the case of our existing credit facility, our subsidiaries that are the fee owners of Gaylord Hotels properties, other than Opryland and Gaylord Rockies, Texan, their respective direct and indirect parent entities, and the equity of Ryman Hotel Operations Holdco, LLC, a wholly-owned indirect subsidiary of the Company; in the case of the Gaylord Rockies term loan, Gaylord Rockies, Rockies; in the case of the OEG term loan, the OEG assets, assets; and in the case of the Block 21 loan, Block 21 assets. Under these circumstances, we might not have sufficient funds or other resources to satisfy all of our obligations. In addition, the limitations imposed by financing agreements on our ability to pay dividends, incur additional debt and to take other actions might significantly impair our ability to obtain other financing and to make distributions to our stockholders in accordance with any dividend policy.

[Table of Contents](#)

Our indebtedness is secured by a substantial portion of our assets.

Subject to applicable laws and certain agreed-upon exceptions, our \$700 million revolving credit facility and \$500 million term loan B are secured by liens on the substantial majority equity pledges of our assets, including mortgages on each subsidiaries that are the fee owners of our Gaylord Hotels properties, other than Opryland and Gaylord Rockies, Texan, their respective direct and indirect parent entities, and the equity of Ryman Hotel Operations Holdco, LLC, a wholly-owned indirect subsidiary of the Company. The Gaylord Rockies' \$800 million term loan is secured by liens on the substantial majority of Gaylord Rockies assets. The OEG term loan and OEG revolver are secured by substantially all of the assets of OEG Finance, other than Block 21 and Circle 21. The Block 21 loan is secured by all of the assets of Block 21. In the event of a default under our credit facility, or if we experience insolvency, liquidation, dissolution or reorganization, the holders of our

secured debt instruments would first be entitled to payment from their collateral security, and only then would holders of our unsecured debt be entitled to payment from our remaining assets.

[Table of Contents](#)

We are a holding company and depend upon our subsidiaries' cash flow to meet our debt service obligations.

We are a holding company, and we conduct our operations through our subsidiaries, including our TRSs. As a result, our ability to meet our debt service obligations substantially depends upon our subsidiaries' cash flows and payments of funds to us by our subsidiaries as dividends, loans, advances, leases or other payments. The payment of dividends and/or making of loans, advances, leases or other payments by our subsidiaries will be subject to the approval of those subsidiaries' boards. Our subsidiaries' ability to pay such dividends and/or make such loans, advances, leases or other payments may also be restricted by, among other things, applicable laws and regulations, current and future debt agreements, and management agreements into which our subsidiaries may enter.

Any replacement Our variable rate indebtedness subjects us to interest rate risk, which could cause our indebtedness service obligations to increase significantly.

Certain of LIBOR as the basis on which our indebtedness bears interest on our variable-rate debt is calculated may harm our financial results, profitability and cash flows.

At December 31, 2022, we had \$1.2 billion of at variable interest rate debt that was indexed to the London Inter-Bank Offered Rate ("LIBOR"). The United Kingdom's Financial Conduct Authority ("FCA"), which regulates LIBOR, announced on July 27, 2017 that it intends to stop persuading or compelling banks to submit LIBOR quotations after 2021 (the "FCA Announcement"). Following the FCA Announcement, the FCA ceased publication of U.S. dollar LIBOR on December 31, 2021 in the case of one week and two month U.S. dollar LIBOR tenors and announced its intention to phase out LIBOR for all other U.S. dollar tenors immediately after June 30, 2023; accordingly, the continuation of LIBOR on the current basis cannot and will not be assured beyond June 30, 2023, and LIBOR may cease to exist or otherwise be unsuitable for use as a benchmark. Further, the U.S. Federal Reserve (the "Federal Reserve") has advised banks to cease entering into new contracts rates that use U.S. dollar LIBOR as a reference rate. The Alternative Reference Rate Committee ("ARRC"), a committee convened by the Federal Reserve recommended the use of the Adjusted Term Secured Overnight Financing Rate ("SOFR") as the preferred alternative rate for LIBOR that has been identified by the Alternative Reference Rates Committee ("ARRC"), a new index, U.S.-based group convened by the Federal Reserve and the Federal Reserve Bank of New York. SOFR is calculated by based on short-term repurchase agreements, backed by U.S. Treasury securities, as its preferred alternative and Adjusted Term SOFR is a forward-looking term rate for currently published by CME Group Benchmark Administration Limited. Adjusted Term SOFR is calculated differently from LIBOR and has inherent differences, which could give rise to uncertainties, including the limited historical data and volatility of the benchmark rates. Because of these and other differences, there is no assurance that any of our SOFR-based facilities will perform in the U.S. Emerging same way as LIBOR would have performed at any time, and there is no guarantee that Adjusted Term SOFR is a comparable substitute for LIBOR. Uncertainty as to the nature of such potential changes, alternative reference rates, including SOFR, or other reforms may result in the establishment of new methods adversely affect market demand for calculating LIBOR LIBOR- or the establishment of one or more alternative benchmark rates. Although the agreements governing our indebtedness provide for successor base rates, as applicable, the successor base rates may be related to LIBOR, and the consequences of any potential cessation, modification or other reform of LIBOR cannot be predicted at this time. If LIBOR ceases to exist, we may need to amend the agreements governing our indebtedness, and we cannot predict what alternative interest rate(s) will be negotiated with our counterparties. SOFR-based obligations, including ours. As a result, our interest expense may increase, our ability to refinance some or all of our existing indebtedness and/or interest rate swaps may be impacted affected, and our available cash flow may be adversely affected.

Our organizational documents and Delaware law could make it difficult for a third party to acquire control of us.

Our Charter and our Second Amended and Restated Bylaws contain provisions that could delay, deter or prevent a change in control of our company or our management. These provisions could also discourage proxy contests and make it more difficult for stockholders to elect directors and take other corporate actions. These provisions:

- impose restrictions on transfer and ownership of our common stock that are designed to assist us in maintaining our status as a REIT;

[Table of Contents](#)

- authorize us to issue "blank check" preferred stock, which is preferred stock that can be created and issued by our board of directors, without stockholder approval, with rights senior to those of common stock;
- establish advance notice requirements for submitting nominations for election to our board of directors and for proposing matters that can be acted upon by stockholders at meetings;
- provide that special meetings of stockholders may be called only by our chairman or by a majority of the members of our board of directors;
- prohibit stockholder actions taken on written consent; and
- impose restrictions on ownership of common stock by certain persons (including non-United States persons) due to our ownership of a radio station.

We are subject to anti-takeover provisions under Delaware law, which could also delay or prevent a change of control. Together, our Charter, Second Amended and Restated Bylaws, and Delaware law may discourage transactions that

[Table of Contents](#)

otherwise could provide for the payment of a premium over prevailing market prices for our common stock, and also could limit the price that investors are willing to pay in the future for shares of our common stock.

The ownership limitations in our Charter may restrict or prevent stockholders from engaging in certain transfers of our common stock.

To qualify and remain qualified as a REIT, no more than 50% in value of our outstanding shares may be owned, directly or indirectly, by five or fewer individuals (as defined in the Code to include various kinds of entities) during the last half of any taxable year. To assist us in qualifying as a REIT, our Charter contains a share ownership limit. Generally, any of our shares owned by affiliated owners will be added together for purposes of the share ownership limit. This share ownership limit provides that (subject to certain exceptions) no person may beneficially own, or be deemed to own by virtue of the attribution provisions of the Code, more than 9.8%, in value or in number of shares, whichever is more restrictive, of the outstanding shares of our capital stock, or any class or series of our capital stock. If anyone transfers shares in a manner that would violate the share ownership limit or prevent us from qualifying as a REIT, those shares instead will be transferred to a trust for the benefit of a charitable beneficiary and will be either redeemed by us or sold to a person whose ownership of the shares will not violate the share ownership limit or we will consider the transfer to be null and void from the outset, and the intended transferee of those shares will be deemed never to have owned the shares.

Our Charter also prohibits the ownership of shares by any person or entity if such ownership would violate or otherwise be inconsistent with federal communications laws or regulations pertaining to the ownership of television or radio stations, cable television or other radio authorizations by (i) foreign persons or entities, (ii) persons or entities having interests in television or radio broadcast stations, newspapers or cable television systems, and (iii) entities seeking direct or indirect control of us without prior federal regulatory approval. In the event of a transfer that would result in a violation or inconsistency with federal communications laws or regulations, we may refuse to permit the transfer, suspend the rights of share ownership as necessary to prohibit the violation or inconsistency, or redeem the shares. Anyone who acquires shares in violation of the share ownership limit or the other restrictions on transfer in our Charter bears the risk of suffering a financial loss when the shares are redeemed or sold if the market price of our shares falls between the date of purchase and the date of redemption or sale.

In addition, these ownership limitations may prevent an acquisition of control of us by a third party without the approval of our board of directors, even if our stockholders believe the change of control is in their interest.

36

[Table of Contents](#)

General Risk Factors

We are subject to risks related to our environmental, social and governance practices.

Many factors influence our reputation including the perception held by our customers and other key stakeholders and the communities in which we do business, and the perception held by customers of Marriott or any future third-party hotel manager. The lodging and entertainment industries in which we operate face increasing scrutiny related to environmental, social and governance activities and risk of damage to our reputation if we fail to act responsibly or comply with regulatory requirements in a number of areas, such as safety and security, environmental stewardship and sustainability, climate change, diversity, human rights, philanthropy and support for local communities. The continuing evolution of social media presents new challenges and requires us to keep pace with new developments and trends. Negative posts or comments about us, the properties we own, the businesses we operate, and Marriott or any future third-party hotel manager on any social networking or user-generated review website, including travel and vacation property websites, could affect consumer opinions of us, and we cannot guarantee that we will timely or adequately redress such instances.

Hospitality companies have been the target of class actions and other lawsuits alleging violations of federal and state law and other claims, and we may be subject to legal claims.

Our operating income and profits may be reduced by legal or governmental proceedings brought by or on behalf of our employees, customers or other third parties. In recent years, a number of hospitality companies have been subject to lawsuits, including class action lawsuits, alleging violations of federal and state law regarding workplace and

36

[Table of Contents](#)

employment matters, discrimination, customer privacy breaches and other alleged violations of law. A number of these lawsuits have resulted in the payment of substantial damages by the defendants. Similar lawsuits have been instituted against us from time to time and were resolved in an immaterial manner, but we cannot assure you that we will not incur substantial damages and expenses resulting from future lawsuits of this type or other claims, which could have a material adverse effect on our business, financial condition and results of operations. Additionally, because we rely on third-party managers to operate our hotel properties and certain attractions, we have limited control over defending lawsuits of this type or other claims.

The ability of our board of directors to change our major policies without the consent of stockholders may not be in our stockholders' interest.

Our board of directors determines our major policies, including any policies and guidelines we may maintain from time to time relating to our acquisitions, leverage, financing, growth, qualification as a REIT and distributions to our stockholders. Our board of directors may amend or revise these and other policies and guidelines from time to time without the vote or consent of our stockholders. Accordingly, our stockholders will have limited control over changes in our policies and those changes could adversely affect our financial condition, results of operations, the market price of our common stock and our ability to make distributions to our stockholders.

The market price of our common stock may vary substantially based on changes in market interest rates and other factors.

The trading prices of equity securities issued by REITs have historically been affected, including in recent quarters, by changes in market interest rates and other factors. One of the factors that may influence the market price of our common stock is the annual yield from distributions on our common stock as compared to yields on other financial instruments. The U.S. has experienced, and may continue to experience, increases in market interest rates. Further increases in market interest rates, or a decrease in our distributions to stockholders, may lead prospective purchasers of our shares to demand a higher annual yield and choose other investments, which could reduce the market price of our common stock. **Further, rising interest rates may reduce our available cash flow and diminish our ability to reinvest in our assets, which may harm our business.**

Other factors that could affect the market price of our common stock include the following:

- actual or anticipated variations in our quarterly results of operations;

37

[**Table of Contents**](#)

- changes in market valuations of companies in the hotel or real estate industries;
- changes in expectations of future financial performance or changes in estimates of securities analysts;
- fluctuations in stock market prices and volumes;
- issuances of common stock or other securities in the future;
- disputes with our hotel managers;
- the addition or departure of key personnel;
- announcements by us or our competitors of acquisitions, investments or strategic alliances; and
- unforeseen events beyond our control, such as terrorist attacks, travel related health concerns including pandemics and epidemics (including widespread or severe outbreaks of new or existing COVID-19 variants in the United States), political instability, regional hostilities, increases in fuel prices, imposition of taxes or surcharges by regulatory authorities, travel related accidents and unusual weather patterns, including natural disasters, such as hurricanes, earthquakes or tornadoes.

37

[**Table of Contents**](#)

Item 1B. Unresolved Staff Comments

None.

Item 1C. Cybersecurity

We have strategically integrated cybersecurity risk management into our broader enterprise risk management function to promote a company-wide culture of cybersecurity risk management. Our board of directors has general oversight responsibility for our enterprise risk management function, which includes specific areas of focus including competitive, economic, operational, financial (accounting, credit, liquidity and tax), legal, compliance, information technology security programs (including cybersecurity), ESG/corporate social responsibility, political and reputational risks. Our board of directors has delegated oversight of certain of these areas to the committees of our board of directors,

including delegating the oversight of our information technology security programs (including cybersecurity) to the audit committee of our board of directors (the "Audit Committee"). We believe this division of risk management-related roles to the committees of our board of directors fosters an atmosphere of significant involvement in the oversight of risk at the board level and complements our risk management policies. The oversight responsibility of our board of directors is facilitated by a management report process that is designed to provide both visibility and transparency to our board of directors about the identification, assessment and management of critical risks and management's risk mitigation strategies.

Our risk management team, which includes members of senior management, including our Chief Financial Officer ("CFO"), Chief Information Officer ("CIO") and General Counsel, as well as external consultants, works closely with our information technology department ("IT Department") to continuously evaluate and address cybersecurity risks relevant to our business and operations. In addition, we have set company-wide policies and procedures that directly or indirectly relate to cybersecurity matters, such as policies related to encryption standards, antivirus protection, access removal, multifactor authentication, confidential information or use of the internet, social media, email and wireless devices. These policies go through an annual internal management review and approval process.

Our CIO and our Vice President of IT ("VP of IT") are primarily responsible for our overall information security, strategy, policy, security engineering, operations and cybersecurity threat detection and the management of cybersecurity risks. Our CIO and VP of IT, collectively, have over fifty years of experience working in the information technology and cybersecurity field and have extensive experience assessing and managing cybersecurity and information technology programs and cybersecurity risk. Our CIO and VP of IT hold degrees in the information technology and cybersecurity fields, as well as hold certain cybersecurity and other relevant technology certifications. The CIO meets with our Chief Executive Officer ("CEO"), on a weekly basis, and the CFO, on a monthly basis, to discuss all relevant business risks, including cybersecurity risks and threats. In addition to regular reports from our CIO and vice president of internal audit regarding our program for managing our information security risks, including data privacy and protection risks we face, the CIO and VP of IT also meet quarterly with the Audit Committee to inform them of current cybersecurity risks and threats, as well as cybersecurity enhancement projects. Our full board of directors receives an annual update regarding the current cybersecurity environment from our CIO, which may include presentations from external consultants. Our Enterprise Risk Management ("ERM") committee, which includes several members of senior management, including our CFO, our CIO, and a Certified Information Systems Auditor, also presents all of our top organizational and operational risks, including information security-related risks, focus areas and accomplishments throughout our various businesses, to our board of directors on a quarterly basis.

Our IT Department management team meets monthly to assess and review cybersecurity status, which includes dashboard reviews, operational risks and company compliance. Annually, our internal audit group and third-party consultants meet with our IT Department to perform risk assessment walkthrough meetings, discuss potential enhancements, materiality of risks and alignment with the Center for Internet Security Critical Security Controls framework. In addition, we engage third-party consultants to perform annual red team exercises and external penetration tests.

We promote a culture of cybersecurity compliance throughout our organization, including required monthly cybersecurity training for all employees with company accounts and annual training for service-related employees on

[Table of Contents](#)

cybersecurity related topics, including social engineering (e.g., phishing, vishing and smishing), ransomware, denial of service or information, and other security breach tactics. We conduct quarterly ERM discussions where top risk owners discuss how risks have changed and how such risks are being addressed with approaches designed to mitigate such risks.

In addition to assessing our own cybersecurity preparedness and as part of our overall cybersecurity risk management framework, we also consider and evaluate cybersecurity risks associated with our use of third-party service providers. We perform a formal System and Organization Controls ("SOC") review process annually on our financially significant third-party service providers, which includes our internal assessment of complementary user entity controls. All other material third-party service providers undergo assessment as a contract is entered into or renewed to ensure cybersecurity alignment. Our internal audit group meets regularly with management team members of Marriott, our third-party hotel manager, to assess security applications compliance. We also regularly meet with management team members of Marriott to

understand system upgrades, changes and associated risks with third-party manager applications. In addition, we generally require our third-party service providers to promptly notify us of any actual or suspected breach impacting our data or operations.

In assessing cybersecurity threats, our IT Department has established controls and procedures for responding to cybersecurity incidents, including a process to evaluate the significance of a cybersecurity incident. Members of senior management, including our General Counsel and CFO, are tasked with performing a materiality assessment in the event of a cybersecurity incident, which includes the consideration of relevant quantitative and qualitative factors, as well as SEC guidance. Based on the results of this evaluation, further escalation of the cybersecurity event may occur, which may include our CEO, our board of directors and/or law enforcement. In addition, members of senior management will determine, based on the assessment described above, whether the cybersecurity incident requires disclosure with the SEC.

We or our third-party manager currently maintain a cybersecurity insurance policy that provides coverage for security incidents and periodically meet with our insurer to discuss emerging trends in cybersecurity. We do not believe that any risks we have identified to date from cybersecurity threats, including as a result of any previous cybersecurity incidents, have materially affected or are reasonably likely to materially affect us, including our business strategy, results of operations or financial condition. However, notwithstanding the programs, policies and procedures described above, there can be no assurance that we or businesses with which we interact will not experience a cybersecurity incident that materially affects us in the future. For more information about the cybersecurity risks we face, see the risk factor entitled "Cybersecurity incidents, including the failure to protect the integrity or availability of IT systems or the security of confidential information, or the introduction of malware or ransomware, could harm our business." in Item 1A. Risk Factors of Part I of this Annual Report on Form 10-K.

Item 2. *Properties*

Hospitality Segment

Hotel	Location	Meeting, Exhibit and		Location	Rooms	(sq. ft.)	Meeting, Exhibit and
		Rooms	Pre-Function Space				Pre-Function Space
Gaylord							
Opryland	Nashville, TN	2,888	640,000	Nashville, TN	2,888	640,000	
Gaylord							
National	National Harbor, MD (Washington, DC area)	1,996	500,000	National Harbor, MD (Washington, DC area)	1,996	501,000	
Gaylord							
Texan				Grapevine, TX (Dallas area)	1,814	488,000	
Gaylord							
Palms	Kissimmee, FL (Orlando area)	1,718	496,000	Kissimmee, FL (Orlando area)	1,718	467,000	
Gaylord							
Texan	Grapevine, TX (Dallas area)	1,814	488,000				
Gaylord							
Rockies	Aurora, CO (Denver area)	1,501	409,000	Aurora, CO (Denver area)	1,501	409,000	
JW							
Marriott							
Hill							
Country				San Antonio, TX	1,002	268,000	
Inn at							
Opryland	Nashville, TN	303	14,000	Nashville, TN	303	14,000	
AC Hotel	National Harbor, MD (Washington, DC area)	192	3,700	National Harbor, MD (Washington, DC area)	192	3,700	

We own our Opryland complex in Nashville, Tennessee, which includes the site of Gaylord Opryland (approximately 172 acres) and Gaylord Springs (over 200 acres). We also own the approximately 6-acre site of the Inn at Opryland, which is located near the Opryland complex. We have leased a 65-acre tract in Osceola County, Florida, on which the

Gaylord Palms is located, pursuant to a 75-year ground lease with a 24-year renewal option. We acquired approximately 85 acres in Grapevine, Texas, through ownership (approximately 75 acres) and ground lease (approximately 10 acres), on which the Gaylord Texan is located. We also own an additional approximately 40 acres of property near the Gaylord Texan. We own approximately 42 acres on the Potomac River in Prince George's County, Maryland, on which the Gaylord National is located and we own fee title to the condominium unit in the eight-story building in which the AC Hotel is located. We own approximately 85 acres on which Gaylord Rockies is located and approximately 130 acres of undeveloped land adjacent to Gaylord Rockies. **Our Gaylord Hotels properties other than Gaylord Rockies secure our credit facility, and Gaylord Rockies assets secure our obligations pursuant to the Gaylord Rockies term loan**, as described in the Liquidity and Capital Resources section of Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations." **On June 30, 2023, we purchased approximately 600 acres in San Antonio, Texas, on which JW Marriott Hill Country is located, and in November 2023, we purchased approximately 38 additional adjacent acres.** Each of our hotel properties in the Hospitality segment is leased or subleased to one of our TRSs, and each such TRS has engaged Marriott to manage the day-to-day operations of the hotel. For a description of the management agreements with Marriott, see "Management Agreements" in Item 1, "Business." For the

[Table of Contents](#)

operating results of our hotels on a property basis, see "Operating Results – Detailed Segment Financial Information" in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Entertainment Segment

We own the General Jackson's docking facility and the Grand Ole Opry House, each of which is located within the Opryland complex. In downtown Nashville, we own the Ryman Auditorium, Ole Red Nashville, and the Wildhorse Saloon dance hall and production facility, and an adjacent 17,000 square foot building. In Austin, we own Block 21, which includes the Moody Theater, the 3TEN at ACL Live Club, the W Austin, and approximately 53,000 square feet of other Class A commercial space. Our TRSs have engaged Marriott to manage the day-to-day operations of the General Jackson Showboat **the Wildhorse Saloon and the W Austin**. For a description of the management agreements with Marriott, see "Management Agreements" in Item 1, "Business."

Corporate and Other

We own our executive offices and headquarters located at One Gaylord Drive, Nashville, Tennessee, which consists of a five-story office building comprising approximately 80,000 square feet. We believe that these facilities and the facilities related to each of our business segments are generally well maintained.

Item 3. Legal Proceedings

We and various of our subsidiaries are involved in claims and lawsuits incidental to the ordinary course of our businesses, such as personal injury actions by guests and employees and complaints alleging employee discrimination. We maintain various insurance policies, including general liability and property damage insurance, as well as workers' compensation, business interruption, and other policies, which we believe provide adequate coverage for the risks associated with our range of operations. We believe that we are adequately insured against these claims by our existing insurance policies and that the outcome of any pending claims or proceedings will not have a material effect on our financial statements.

For further discussion of legal proceedings, see "Note 11 – Commitments and Contingencies" to our consolidated financial statements included herein.

Item 4. Mine Safety Disclosures

None.

[Table of Contents](#)

PART II

Item 5. *Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities*

Our common stock is listed on the New York Stock Exchange under the symbol "RHP".

Holders

There were approximately 840 810 record holders of our common stock at January 31, 2023 January 31, 2024.

Issuer Purchases of Equity Securities

No shares of the Company's common stock were repurchased during the three months ended December 31, 2022 December 31, 2023.

39

[Table of Contents](#)

Unregistered Sales of Equity Securities

The Company did not sell any of its securities during the fiscal year ended December 31, 2022 December 31, 2023 that were not registered under the Securities Act of 1933, as amended (the "Securities Act").

Other Information

To maintain our qualification as a REIT for federal income tax purposes, we must distribute at least 90% of our REIT taxable income each year. We plan to pay minimum dividends to shareholders stockholders of 100% of REIT taxable income annually. Any future dividend is subject to our board of directors' determinations as to the amount of distributions and the timing thereof.

The terms of our credit facility restrict our ability to pay dividends. We are not permitted restricted in our ability to pay a dividend to our stockholders if the aggregate amount of all distributions to our stockholders in a given year exceeds 95% of our funds from operations (as defined in the credit facility) for that fiscal year. Notwithstanding this restriction, we are permitted to pay dividends to stockholders to the extent necessary to maintain our status as a REIT.

Information relating to compensation plans under which our common stock is authorized for issuance is set forth in Part III, Item 12 of this Annual Report on Form 10-K.

Item 6. Reserved

Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations*

This section of this Annual Report on Form 10-K generally discusses 2023 and 2022 items and year-to-year comparisons between 2023 and 2022. Discussions of 2021 items and year-to-year comparisons between 2022 and 2021. Discussions of 2020 items and year-to-year comparisons between 2021 and 2020 that are not included in this Form 10-K can be found in "Management's Discussion and Analysis of Financial Condition and Results of Operations" in Part II, Item 7 of the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2021 December 31, 2022.

Overview

We are a Delaware corporation, originally incorporated in 1956, that, following our REIT conversion in 2012, began operating as a self-advised and self-administered REIT for federal income tax purposes on January 1, 2013, specializing in group-oriented, destination hotel assets in urban and resort markets. Our core holdings include a network of five upscale, meetings-focused resorts totaling 9,917 rooms that are managed by Marriott International, Inc. ("Marriott") under the Gaylord Hotels brand. These five resorts, which we refer to as our Gaylord Hotels properties, consist of the Gaylord Opryland Resort & Convention Center in Nashville, Tennessee ("Gaylord Opryland"), the Gaylord Palms Resort & Convention Center near Orlando, Florida ("Gaylord Palms"), the Gaylord Texan Resort & Convention Center

41

[Table of Contents](#)

near Dallas, Texas ("Gaylord Texan"), the Gaylord National Resort & Convention Center near Washington D.C. ("Gaylord National"), and the Gaylord Rockies Resort & Convention Center near Denver, Colorado ("Gaylord Rockies"), which was previously owned by the Gaylord Rockies joint venture, in which we owned a 65% interest. On May 7, 2021, we purchased the remaining 35% interest in the Gaylord Rockies joint venture. Our other owned hotel assets managed by Marriott include the Inn at Opryland, an overflow hotel adjacent to Gaylord Opryland, and the AC Hotel at National Harbor, Washington D.C. ("AC Hotel"), an overflow hotel adjacent to Gaylord National. National, and effective June 30, 2023, the JW Marriott San Antonio Hill Country Resort & Spa ("JW Marriott Hill Country").

We also own a controlling 70% equity interest in a business comprised of a number of entertainment and media assets, known as the Opry Entertainment Group ("OEG"), which we report as our Entertainment segment. These assets include the Grand Ole Opry, the legendary weekly showcase of country music's finest performers for 97⁹⁸ years; the Ryman Auditorium, the storied live music venue and former home of the Grand Ole Opry located in downtown Nashville; WSM-AM, the Opry's radio home; Ole Red, a brand of Blake Shelton-themed bar, music venue and event spaces; two Nashville-based assets managed by Marriott – the Wildhorse Saloon and the General Jackson Showboat ("General Jackson"); Showboat; and as of May 31, 2022, Block 21, a mixed-use entertainment, lodging, office, and retail complex located in Austin, Texas ("Block 21"). We also own a 50% interest in a joint venture that creates and distributes a linear multicast

40

[Table of Contents](#)

and over-the-top channel dedicated to the country music lifestyle ("Circle"). See "OEG Transaction" below for additional disclosure regarding our sale of a 30% interest in OEG effective June 16, 2022.

Each of our award-winning Gaylord Hotels properties, as well as the JW Marriott Hill Country, incorporates not only high quality high-quality lodging, but also at least 400,000 square feet (268,000 in the case of JW Marriott Hill Country) of meeting, convention and exhibition space, superb food and beverage options and retail and spa facilities within a single self-contained property. As a result, our Gaylord Hotels properties and JW Marriott Hill Country provide a convenient and entertaining environment for convention guests. Our Gaylord Hotels properties and JW Marriott Hill Country focus on the large group meetings market in the United States.

Our goal is to be the nation's premier hospitality REIT for group-oriented, destination hotel assets in urban and resort markets.

See "Forward-Looking Statements" and "Risk Factors" under Part I of this Annual Report on Form 10-K for important information regarding forward-looking statements made in this report and risks and uncertainties we face.

Recovery from COVID-19; Current Economic Environment JW Marriott Hill Country

COVID-19 has caused, and mayOn June 30, 2023, we purchased JW Marriott Hill Country for approximately \$800 million. Located amid approximately 600 acres in the future cause, unprecedented levels Texas Hill Country region outside of disruption to San Antonio, JW Marriott Hill Country, which opened in 2010, is a premier group-oriented resort with 1,002 rooms and 268,000 total square feet of indoor and outdoor meeting and event space. The resort's amenities include a 26,000 square foot spa; eight food and beverage outlets; a 9-acre water experience; and TPC San Antonio, which features two 18-hole golf courses. We funded the purchase price with approximately \$395 million in net proceeds of an underwritten registered public offering of approximately 4.4 million shares of the Company's common stock, approximately \$393 million in net proceeds of a private placement of \$400 million aggregate principal amount of 7.25% senior notes due 2028 and cash on hand. JW Marriott Hill Country assets are reflected in our business. Although our business levels have generally recovered and improved in 2022, there remains significant uncertainty surrounding Hospitality segment beginning June 30, 2023.

Credit Facility Refinancing

In May 2023, we completed the extent to which COVID-19 may in the future impact our results of operations and financial position, as increased labor costs, broad inflationary pressures and rising interest rates continue to impact the economy.

All refinancing of our assets were open and fully operational throughout 2022, and most previous credit facility by entering into a new credit agreement, which extends the maturity of our businesses were open and operating throughout 2021; however, Gaylord National remained closed during the first half of 2021 and reopened July 1, 2021, the Grand Ole Opry and Ryman Auditorium reopened for full-capacity publicly attended performances in May 2021, and, subsequent to the December 2020 downtown Nashville bombing, the Wildhorse Saloon reopened in April 2021.

Cancelled room nights in 2022 decreased 47.7% from 2021. Occupancy and average daily rate ("ADR") increased 26.7 points of occupancy and 7.0%, respectively, in 2022, as compared to 2021. Outside-the-room spend in 2022 increased 105.9% from 2021. This improved performance has mitigated increasing costs in the current inflationary environment.

Group stays increased during 2021 and 2022 and group nights on the books at December 31, 2022 for the next five years is approximately 98% of total group room nights that were on the books at December 31, 2019 for the corresponding following five years. In addition, the ADR of group room nights on the books at December 31, 2022 is over 9% higher than the ADR for the corresponding group room nights at December 31, 2019.

Throughout 2020, 2021 and 2022, and continuing to date, we have paid all required debt service payments on our indebtedness, lease payments, taxes and other payables. At December 31, 2022, we had \$754.6 million available for borrowing under our \$700 million revolving credit facility to 2027 and the OEG revolving an increased \$500 million term loan B to 2030. The new credit facility and \$334.2 million in unrestricted cash on hand. We reinstated our cash dividend in September 2022. Our interim dividend policy provides also includes an accordion feature that we will make minimum dividends allow us to increase the facilities by an aggregate total of 100% of REIT taxable income annually, subject up to our board of directors' determinations as to the amount of any distributions and the timing thereof.

For additional discussion \$475 million. A portion of the risks related proceeds of the term loan B were used to COVID-19, see "Risk Factors" under Part I, Item 1A repay in full the approximately \$370 million balance of this Annual Report on Form 10-K, our previous term loan B. The revolver was undrawn at closing.

41 42

[Table of Contents](#)

Issuance of \$400 Million 7.25% Senior Notes due 2028

In June 2023, the Operating Partnership and RHP Finance Corporation completed the private placement of \$400.0 million in aggregate principal amount of 7.25% senior notes due 2028 (the "\$400 Million 7.25% Senior Notes"), which are guaranteed by the Company and its subsidiaries that guarantee our credit agreement.

The net proceeds from the issuance of the \$400 Million 7.25% Senior Notes totaled approximately \$393 million, after deducting the initial purchasers' discounts, commissions and offering expenses. We used these proceeds to pay a portion of the purchase price for JW Marriott Hill Country discussed above.

Equity Offering

In June 2023, we completed an underwritten public offering of approximately 4.4 million shares of our common stock, par value \$0.01 per share, at a price to the public of \$93.25 per share. Our net proceeds, after deducting underwriting discounts and commissions and other expenses paid by us, were approximately \$395 million. We used these proceeds to pay a portion of the purchase price for JW Marriott Hill Country discussed above.

OEG Transaction

As more fully described in the "OEG Transaction" section of Note 1 to the consolidated financial statements included herein, on June 16, 2022, we and certain of our subsidiaries, including OEG Attractions Holdings, LLC, which directly or indirectly owns the assets that comprise our Entertainment segment, ("OEG"), consummated the transactions contemplated by an investment agreement (the "Investment Agreement") with Atairos Group, Inc. ("Atairos") and A-OEG Holdings, LLC, an affiliate of Atairos (the "OEG Investor"), pursuant to which OEG issued and sold to the OEG Investor, and the OEG Investor acquired, 30% of the equity interests of OEG for approximately \$296.0 million (the "OEG Transaction"). The purchase price for the OEG Transaction may be increased by \$30.0 million if OEG achieves certain financial objectives in 2023 or 2024.

We retained a controlling 70% equity interest in OEG and will continue to consolidate OEG and the other subsidiaries comprising our Entertainment segment in our consolidated financial statements. After the payment of transaction expenses, we used substantially all of the net proceeds from the OEG Transaction, together with the net proceeds we received from the OEG Term Loan (as defined in "Principal Debt Agreements" below), to repay the then-outstanding balance of our former \$300 million term loan A and to pay down substantially all borrowings then outstanding under our revolving credit facility.

In connection with the OEG Transaction, OEG Borrower, LLC ("OEG Borrower") and OEG Finance, LLC ("OEG Finance"), each a wholly owned direct or indirect subsidiary of OEG, entered into a credit agreement (the "OEG Credit Agreement") with JPMorgan Chase Bank, N.A., as administrative agent, that provides for (i) a senior secured term loan facility in an aggregate principal amount of \$300.0 million (the "OEG Term Loan") and (ii) a senior secured revolving credit facility in an aggregate principal amount not to exceed \$65.0 million (the "OEG Revolver"). The OEG Term Loan matures on June 16, 2029 and the OEG Revolver matures on June 16, 2027. The OEG Term Loan bears interest at a rate equal to either, at OEG Borrower's election, (i) the Alternate Base Rate plus 4.00% or (b) Adjusted Term SOFR plus 5.00% (all as specifically more described in the OEG Credit Agreement). The OEG Revolver bears interest at a rate equal to either, at OEG Borrower's election, (i) the Alternate Base Rate plus 3.75% or (b) Adjusted Term SOFR plus 4.75%, which shall be subject to reduction in the applicable margin based upon OEG's First Lien Leverage Ratio (all as specifically more described in the OEG Credit Agreement). The OEG Term Loan and OEG Revolver are each secured by substantially all of the assets of OEG Finance and each of its subsidiaries (other than Block 21 and Circle, as more specifically described in the OEG Credit Agreement). No revolving credit advances were made under the OEG Revolver at closing and none are currently outstanding.

Block 21 Acquisition

On May 31, 2022, we purchased Block 21 for a stated purchase price of \$260 million, as subsequently adjusted to \$255 million pursuant to the terms of the purchase agreement, which includes the assumption of approximately \$136 million of existing mortgage debt (the "Block 21 Acquisition"). Block 21 is the home of the Austin City Limits Live at The Moody Theater ("ACL Live"), a 2,750-seat entertainment venue that serves as the filming location for the Austin City Limits television series. The Block 21 complex also includes the 251-room W Austin Hotel, the 3TEN at ACL Live club and approximately 53,000 square feet of other Class A commercial space. We funded the cash portion of the purchase price with cash on hand and borrowings under our revolving credit facility. Block 21 assets are reflected in our Entertainment segment beginning May 31, 2022.

Gaylord Rockies Joint Venture

In May 2021, we purchased the remaining 35% ownership interest in the Gaylord Rockies joint venture. Prior to May 2021, we had a 65% interest in the Gaylord Rockies joint venture, and we concluded that the Company was the primary beneficiary of the previous variable interest entity ("VIE"). The financial position and results of operations of this previous VIE have been consolidated in the accompanying consolidated financial statements included herein. We also purchased 130 acres of undeveloped land adjacent to Gaylord Rockies in May 2021.

[Table of Contents](#)
Gaylord Palms Expansion

In April 2021, we completed a \$158 million expansion of Gaylord Palms, which includes an additional 302 guest rooms and 96,000 square feet of meeting space, an expanded resort pool and events lawn, and a new multi-level parking structure.

Gaylord National Projects

In 2021, we completed a renovation of all of the guestrooms at Gaylord National, and in 2022 we completed a re-concepting of Gaylord National's food and beverage options.

Interim Dividend Policy

Following the suspension of our regular quarterly dividend payments in March 2020 in connection with the COVID-19 pandemic, in September 2022, our board of directors approved an interim dividend policy pursuant to which we will make minimum dividends of 100% of REIT taxable income annually, subject to the board of directors' future determinations as to the amount of any distributions and the timing thereof. The dividend policy may be altered at any time by our board of directors (as otherwise permitted by our credit agreement) and certain provisions of our agreements governing our other indebtedness may prohibit us from paying dividends in accordance with any policy we may adopt.

[Table of Contents](#)
Our Operations

Our ongoing operations are organized into three principal business segments:

- Hospitality, consisting of our Gaylord Hotels properties, JW Marriott Hill Country (effective June 30, 2023), the Inn at Opryland, and the AC Hotel, each of which is managed by Marriott Hotel.
- Entertainment, consisting of the Grand Ole Opry, the Ryman Auditorium, WSM-AM, Ole Red, Block 21, our equity investment in Circle, and our other Nashville-based attractions. We own our Entertainment businesses in TRSs, and Marriott manages the General Jackson, Wildhorse Saloon and W Austin.
- Corporate and Other, consisting of our corporate expenses.

For the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, our total revenues were divided among these business segments as follows:

Segment	2022	2021	2020	2023	2022	2021
Hospitality	85 %	84 %	89 %	85 %	85 %	84 %
Entertainment	15 %	16 %	11 %	15 %	15 %	16 %
Corporate and Other	0 %	0 %	0 %	0 %	0 %	0 %

Key Performance Indicators

The operating results of our Hospitality segment are highly dependent on the volume of customers at our hotels and the quality of the customer mix at our hotels, which are managed by Marriott. These factors impact the price that Marriott can charge for our hotel rooms and other amenities, such as food and beverage and meeting space. The following key performance indicators are commonly used in the hospitality industry and are used by management to evaluate hotel performance and potentially allocate capital expenditures:

- hotel occupancy – a volume indicator;
- average daily rate ("ADR") – a price indicator calculated by dividing rooms revenue by the number of rooms sold;

43

[Table of Contents](#)

- **Revenue revenue** per **Available Room available room** ("RevPAR") – a summary measure of hotel results calculated by dividing rooms revenue by room nights available to guests for the period;
- **Total Revenue total revenue** per **Available Room available room** ("Total RevPAR") – a summary measure of hotel results calculated by dividing the sum of room, food and beverage and other ancillary service revenue by room nights available to guests for the period; and
- **Net Definite Room Nights Booked** **net definite room nights booked** – a volume indicator which represents the total number of definite bookings for future room nights at our hotels confirmed during the applicable period, net of cancellations.

The method of calculation of these indicators has not been changed as a result of impacts related to COVID-19 and the Gaylord National closure and is consistent with prior periods. As such, performance metrics include closed hotel room nights available.

In addition to GAAP measures such as revenues, net income and operating income, we also use certain "non-GAAP financial measures," which are measures of our historical performance that are not calculated and presented in accordance with GAAP within the meaning of applicable SEC rules. These measures include:

- Earnings Before Interest Expense, Income Taxes, Depreciation and Amortization for Real Estate ("EBITDAre"), Adjusted EBITDAre and Adjusted EBITDAre, Excluding Noncontrolling Interest in Consolidated Joint Venture, and
- Funds from Operations ("FFO") available to common **shareholders** **stockholders** and unit holders and Adjusted FFO available to common **shareholders** **stockholders** and unitholders.

44

[Table of Contents](#)

See "Non-GAAP Financial Measures" below for further discussion.

For 2021, as compared to 2022 and historical periods prior to 2020, the closure and pandemic-constrained business levels then experienced by our Gaylord Hotels properties resulted in a significant decrease in performance reflected in these key performance indicators and relevant GAAP and non-GAAP financial measures.

The results of operations of our Hospitality segment are affected by the number and type of group meetings and conventions scheduled to attend our hotels in a given period. A variety of factors can affect the results of any interim period, including the nature and quality of the group meetings and conventions attending our hotels during such period, which meetings and conventions have often been contracted for several years in advance, the level of attrition our hotels experience, and the level of transient business at our hotels during such period. Increases in costs, including labor costs, **insurance costs**, costs of food and other supplies, and energy costs have affected our operations in

2023 and 2022 and in the future could negatively affect our results, particularly during a continued or prolonged inflationary economic environment. We rely on Marriott, as the manager of our hotels, to manage these factors and to offset any identified shortfalls in occupancy.

[Table of Contents](#)

Summary Financial Results

The following table summarizes our financial results for the years ended **December 31, 2022** **December 31, 2023**, **2021** **2022** and **2020** **2021** (in thousands, except percentages and per share data):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Total revenues	\$1,805,969	92.3 %	\$ 939,373	79.1 %	\$ 524,475	\$2,158,136	19.5 %	\$1,805,969	92.3 %	\$ 939,373
Total operating expenses	1,478,819	48.2 %	998,048	20.5 %	828,306	1,704,452	15.3 %	1,478,819	48.2 %	998,048
Operating income (loss)	327,150	657.6 %	(58,675)	80.7 %	(303,831)	453,684	38.7 %	327,150	657.6 %	(58,675)
Net income (loss)	134,948	169.3 %	(194,801)	57.7 %	(460,821)	341,800	153.3 %	134,948	169.3 %	(194,801)
Net income (loss) available to common stockholders	128,993	172.9 %	(176,966)	57.6 %	(417,391)	311,217	141.3 %	128,993	172.9 %	(176,966)
Net income (loss) available to common stockholders per share - diluted	2.33	172.6 %	(3.21)	57.7 %	(7.59)	5.36	130.0 %	2.33	172.6 %	(3.21)

2022 2023 Results as Compared to 2021 2022 Results

The increase in our total revenues during **2022, 2023**, as compared to **2021, 2022**, is attributable to increases in our Hospitality segment and Entertainment segment revenues of **\$751.4 million** **\$295.5 million** and **\$115.2 million** **\$56.7 million**, respectively, as presented in the tables below.

The increase in total operating expenses during **2022, 2023**, as compared to **2021, 2022**, is primarily the result of increases in Hospitality segment and Entertainment segment expenses of **\$416.8 million** **\$187.8 million** and **\$70.8 million** **\$35.1 million**, respectively, as presented in the tables below.

The above factors resulted in a **\$385.8 million** **\$126.5 million** improvement in operating income for **2022, 2023**, as compared to **2021, 2022**.

Our **increase in** net income of **\$134.9 million** **\$206.9 million** in **2022, 2023**, as compared to **our net loss of \$194.8 million in 2021, 2022**, was due to the change in our operating income described above, and the following factors, each as described more fully below:

- A \$33.8 million increase \$93.7 million benefit for income taxes in the 2023, as compared to a \$38.8 million provision for income taxes in 2022, primarily related to the release of \$112.5 million in valuation allowance in 2023.
- A \$47.3 million increase in net interest expense in 2023, as compared to 2022.

[Table of Contents](#)

Factors and Trends Contributing to Performance and Current Environment

Important factors and trends contributing to our performance during 2023, as compared to 2022, which was partially impacted by the Omicron variant of COVID-19 in the first quarter of 2022, were:

- The addition of JW Marriott Hill Country on June 30, 2023, including \$92.8 million in revenues; the property averaged \$197.30 in RevPAR and \$503.41 in Total RevPAR.
- Same-store (Hospitality segment excluding JW Marriott Hill Country) hotel occupancy of 71.9% and ADR of \$243.19 in 2023, an increase of 5.7 points of occupancy and 2.7%, respectively, over 2022.
- An increase in same-store group rooms traveled in 2023 of 16.0% over 2022.
- A \$23.1 million same-store increase of 14.2% in outside-the-room spend in our Hospitality segment in 2023, as compared to 2022, with group catering revenue particularly strong.
- A decrease in same-store cancelled room nights at our hotels of 33.8% in 2023, as compared to 2022, and a decrease in same-store group attrition at our hotels from 20.6% in 2022 to 15.2% in 2023.
- A decrease in attrition and cancellation fee collections of \$13.5 million in 2023, as compared to 2022, as cancellations and the related fee collections continue to decline. As these collections have no direct associated expenses, this decrease has had a negative impact on operating income as a percentage of revenue, or margin.
- An increase in same-store incentive management fees incurred by the Company of 127.7% in 2023, as compared to 2022, primarily due to improved full year results.
- On a same-store basis, group room nights on the books for all future years at our hotels at December 31, 2023 is approximately 4.0% greater than those on the books at December 31, 2022, and the ADR on those group room nights on the books at December 31, 2023 is approximately 6.3% higher than ADR on the books at December 31, 2022.
- An increase in Entertainment segment revenue of 21.1% in 2023, as compared to 2022, primarily attributable to the addition of Block 21 with a full year of results in 2023, as well as revenue increases throughout our other OEG businesses as a result of increased attendance or volume, as applicable. Excluding the addition of Block 21, Entertainment segment revenue increased 12.1% in 2023, as compared to 2022.
- The improved revenue performance noted above has mitigated increasing costs, which include increased interest rates, which drove higher interest expense on our higher debt levels, as well as increased wages, insurance, and other costs, which are expected to continue in 2022, the current inflationary environment.

[Table of Contents](#)

Operating Results – Detailed Segment Financial Information

Hospitality Segment

Total Segment Results. The following presents the financial results of our Hospitality segment for the years ended **December 31, 2022**, **December 31, 2023**, **2021**, **2022** and **2020** (in thousands, except percentages and performance metrics):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Revenues:										
Rooms	\$ 595,544	81.1 %	\$ 328,874	91.5 %	\$ 171,718	\$ 701,138	17.7 %	\$ 595,544	81.1 %	\$ 328,874
Food and beverage	667,009	138.7 %	279,489	49.0 %	187,538	831,796	24.7 %	667,009	138.7 %	279,489
Other hotel revenue	275,421	54.5 %	178,220	66.9 %	106,789	300,544	9.1 %	275,421	54.5 %	178,220
Total hospitality revenue	1,537,974	95.5 %	786,583	68.8 %	466,045	1,833,478	19.2 %	1,537,974	95.5 %	786,583
Hospitality operating expenses:										
Rooms	155,817	76.6 %	88,244	49.7 %	58,943	173,749	11.5 %	155,817	76.6 %	88,244
Food and beverage	381,142	99.7 %	190,855	30.6 %	146,141	465,963	22.3 %	381,142	99.7 %	190,855
Other hotel expenses	457,291	39.5 %	327,791	25.7 %	260,690	519,328	13.6 %	457,291	39.5 %	327,791
Management fees, net	43,425	209.5 %	14,031	98.6 %	7,066	66,425	53.0 %	43,425	209.5 %	14,031
Depreciation and amortization	189,375	(7.0)%	203,675	2.8 %	198,073	186,749	(1.4)%	189,375	(7.0)%	203,675
Total Hospitality operating expenses	1,227,050	48.8 %	824,596	22.9 %	670,913	1,412,214	15.1 %	1,227,050	48.8 %	824,596
Hospitality operating income (loss) (1)(2)	\$ 310,924	917.9 %	\$ (38,013)	81.4 %	\$ (204,868)	\$ 421,264	35.5 %	\$ 310,924	917.9 %	\$ (38,013)
Hospitality performance metrics (3):										
Occupancy	66.2 %	26.7 pts	39.5 %	16.3 pts	23.2 %	71.6 %	5.4 pts	66.2 %	26.7 pts	39.5 %
ADR	\$ 236.86	7.0 %	\$ 221.33	10.7 %	\$ 200.02	\$ 245.74	3.7 %	\$ 236.86	7.0 %	\$ 221.33
RevPAR (4)	\$ 156.71	79.0 %	\$ 87.53	88.6 %	\$ 46.41	\$ 175.96	12.3 %	\$ 156.71	79.0 %	\$ 87.53
Total RevPAR (5)	\$ 404.69	93.3 %	\$ 209.34	66.2 %	\$ 125.95	\$ 460.12	13.7 %	\$ 404.69	93.3 %	\$ 209.34
Net Definite Group Room Nights Booked										
(6)	1,805,598	50.3 %	1,201,268	253.4 %	(783,304)	2,369,060	31.2 %	1,805,598	50.3 %	1,201,268
Same-store Hospitality performance metrics (3)(7):										
Occupancy						71.9 %	5.7 pts	66.2 %	26.7 pts	39.5 %
ADR						\$ 243.19	2.7 %	\$ 236.86	7.0 %	\$ 221.33
RevPAR (4)						\$ 174.92	11.6 %	\$ 156.71	79.0 %	\$ 87.53
Total RevPAR (5)						\$ 458.02	13.2 %	\$ 404.69	93.3 %	\$ 209.34
Net Definite Group Room Nights Booked										
(6)						2,302,717	27.5 %	1,805,598	50.3 %	1,201,268

- (1) Hospitality segment operating **income (loss)** loss for **2021** does not include preopening costs of \$0.7 million and \$0.3 million in **2021** and **2020**, respectively. Hospitality segment operating loss for **2021** also does not include gain on sale of assets of \$0.3 million and \$1.2 million in **2021** and **2020**, respectively, or credit losses on held-to-maturity securities of \$32.8 million in **2020**.
- (2) Hospitality segment operating loss for **2021** and **2020** includes approximately \$4.6 million in net credits and \$34.5 million in expenses, respectively, directly related to the COVID-19 pandemic, which are primarily related to employment costs. These amounts are net of This amount includes \$4.1 million and \$7.9 million, respectively, of payroll tax credits afforded under the 2020 Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act").
- (3) Hospitality segment metrics for **2022** and **2021** each year include the addition of 302 additional guest rooms at Gaylord Palms beginning June 1, 2021.

(4) We calculate Hospitality segment RevPAR by dividing rooms revenue by room nights available to guests for the period. Room nights available to guests include nights the hotels are closed. Hospitality segment RevPAR is not comparable to similarly titled measures such as revenues.

(5) We calculate Hospitality segment Total RevPAR by dividing the sum of room, food and beverage, and other ancillary services revenue (which equals Hospitality segment revenue) by room nights available to guests for the period. Room nights available to guests include nights the hotels are closed. Hospitality segment Total RevPAR is not comparable to similarly titled measures such as revenues.

(6) Hospitality segment net definite room nights booked for 2023, 2022 2021 and 2020 2021 includes approximately 0.4 million 0.3 million, 0.8 million 0.4 million and 2.4 million 0.8 million group room cancellations, respectively.

(7) Same-store Hospitality segment metrics do not include JW Marriott Hill Country, which we purchased June 30, 2023.

Total Hospitality revenues in 2022 2023 include \$57.3 million \$43.8 million in attrition and cancellation fee collections, an \$8.8 million increase a \$13.5 million decrease from 2021. Since the beginning 2022.

47

[Table of 2020, we have recorded \\$138.6 million in attrition and cancellation fee revenue, which due to cancellations resulting from COVID-19, is higher than historical periods.](#) [Contents](#)

The percentage of group versus transient business based on rooms sold for our Hospitality segment for the years ended December 31 was approximately as follows:

	2022	2021	2020
Group	69 %	46 %	52 %
Transient	31 %	54 %	48 %

46

[Table of Contents](#)

	2023	2022	2021
Group	73 %	69 %	46 %
Transient	27 %	31 %	54 %

The type of group based on rooms sold for our Hospitality segment for the years ended December 31 was approximately as follows:

	2022	2021	2020	2023	2022	2021
Corporate Groups	51 %	43 %	61 %	50 %	51 %	43 %
Associations	32 %	34 %	24 %	34 %	32 %	34 %
Other Groups	17 %	23 %	15 %	16 %	17 %	23 %

Other hotel expenses for the following years ended December 31 included (in thousands):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Administrative employment costs	\$ 153,882	51.2 %	\$ 101,771	20.3 %	\$ 84,599	\$ 176,112	14.4 %	\$ 153,882	51.2 %	\$ 101,771
Utilities	37,120	36.8 %	27,128	14.8 %	23,628	42,055	13.3 %	37,120	36.8 %	27,128

Property taxes	33,650	(0.9)%	33,947	(7.8)%	36,823	39,951	18.7 %	33,650	(0.9)%	33,947
Other	232,639	41.0 %	164,945	42.6 %	115,640	261,210	12.3 %	232,639	41.0 %	164,945
Total other hotel expenses	<u>\$ 457,291</u>	39.5 %	<u>\$ 327,791</u>	25.7 %	<u>\$ 260,690</u>	<u>\$519,328</u>	13.6 %	<u>\$457,291</u>	39.5 %	<u>\$327,791</u>

Administrative employment costs include salaries and benefits for hotel administrative functions, including, among others, senior management, accounting, human resources, sales, conference services, engineering and security. Administrative employment costs increased during 2022, 2023, as compared to 2021, 2022, primarily due to an increase at Gaylord National, which reopened July 1, 2021, the addition of JW Marriott Hill Country, as well as increases at each of our other Gaylord Hotels properties Opryland, Gaylord National and Gaylord Texan associated with increased business levels. Utility costs increased during 2022, 2023, as compared to 2021, 2022, primarily due to an increase at Gaylord National, which reopened July 1, 2021, the addition of JW Marriott Hill Country, as well as increased utility usage at each of our other Gaylord Hotels properties. Property taxes decreased slightly during 2022, as compared to 2021, as an increase at Gaylord Palms Opryland associated with increased utility rates. Property taxes increased during 2023, as a result of increased property taxes related compared to 2022, primarily due to the 2021 expansion was offset by a decrease at Gaylord National due to a settlement addition of an appeal from prior tax years, JW Marriott Hill Country. Other expenses, which include supplies, advertising, maintenance costs and consulting costs, increased during 2022, 2023, as compared to 2021, 2022, primarily due to the addition of JW Marriott Hill Country, as well as various increases at Gaylord Opryland, Gaylord National, Gaylord Texan and Gaylord Palms due to increased levels of operations at each of our Gaylord Hotels properties, business levels.

As discussed above, each Each of our management agreements with Marriott for our Gaylord Hotels properties, excluding Gaylord Rockies, requires us to pay Marriott a base management fee of approximately 2% of based on the gross revenues from the applicable property for each fiscal year or portion thereof. Additionally, an incentive fee is based on the profitability of The applicable percentage for our Gaylord Hotels properties, excluding Gaylord Rockies, calculated on a pooled basis. The Gaylord Rockies' management agreement with Marriott requires is approximately 2% of gross revenues, Gaylord Rockies to pay a base management fee of is approximately 3% of gross revenues, for each fiscal year or portion thereof, as well as and JW Marriott Hill Country is approximately 3.5% of gross revenues. Additionally, we pay Marriott an incentive management fee based on the profitability of the hotel, our hotels. We incurred \$33.7 million \$41.3 million, \$17.1 million \$33.7 million and \$10.2 million \$17.1 million in total base management fees to Marriott related to our Hospitality segment during 2023, 2022 2021 and 2020, 2021, respectively. We also incurred \$28.3 million, \$12.8 million and \$0 in incentive management fees for our Hospitality segment during 2023, 2022 and did not incur any such fees in 2021, or 2020, respectively. Management fees are presented throughout this Annual Report on Form 10-K net of the amortization of the deferred management rights proceeds discussed in Note 5, "Deferred Management Rights Proceeds," to the consolidated financial statements included herein.

Hospitality segment depreciation and amortization expense decreased in 2022, 2023, as compared to 2021, 2022, primarily as a result of the intangible asset associated with advanced bookings at Gaylord Rockies when we purchased an additional interest in Gaylord Rockies in 2018 becoming fully amortized in 2022. This decrease was 2022, partially offset by the expansion of Gaylord Palms and the rooms renovation at Gaylord National and the associated increase in depreciable asset levels, related to JW Marriott Hill Country.

4748

[Table of Contents](#)

Property-Level Results. The following presents the property-level financial results for of our Gaylord Hotels properties Hospitality segment for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021. In 2021, and 2020, the Gaylord Hotels these properties experienced higher levels of attrition and cancellations and lower occupancy levels, which are directly related to the COVID-19 pandemic, and experienced heavily transient business. Therefore, the property-level financial results for 2021 and 2020 are not comparable to 2023, 2022 or to historical periods, periods prior to 2020. Total revenue at each of our Gaylord Hotels properties was lower for 2021 and 2020 than that of historical periods due to the COVID-19 pandemic. Operating costs at each of our Gaylord Hotels properties were lower for 2021 and 2020 as a result of cost containment initiatives and lower variable costs due to lower occupancies and, for 2020, the temporary property closures that began in late-March 2020 due to the COVID-19 pandemic, occupancies.

Gaylord Opryland Results. The results of Gaylord Opryland for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 are as follows (in thousands, except percentages and performance metrics):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Revenues:										
Rooms	\$177,860	63.1 %	\$109,067	104.7 %	\$ 53,272	\$193,140	8.6 %	\$177,860	63.1 %	\$109,067
Food and beverage	159,359	117.6 %	73,246	52.3 %	48,086	190,992	19.9 %	159,359	117.6 %	73,246
Other hotel revenue	86,969	54.6 %	56,254	75.9 %	31,975	90,752	4.3 %	86,969	54.6 %	56,254
Total revenue	424,188	77.8 %	238,567	78.9 %	133,333	474,884	12.0 %	424,188	77.8 %	238,567
Operating expenses:										
Rooms	42,377	56.9 %	27,001	67.5 %	16,119	43,112	1.7 %	42,377	56.9 %	27,001
Food and beverage	88,122	89.6 %	46,490	24.6 %	37,309	102,213	16.0 %	88,122	89.6 %	46,490
Other hotel expenses	126,360	36.2 %	92,793	27.8 %	72,601	138,828	9.9 %	126,360	36.2 %	92,793
Management fees, net	14,028	273.7 %	3,754	123.3 %	1,681	21,667	54.5 %	14,028	273.7 %	3,754
Depreciation and amortization	34,406	0.8 %	34,117	(2.9)%	35,126	33,510	(2.6)%	34,406	0.8 %	34,117
Total operating expenses (2) (1)	305,293	49.5 %	204,155	25.4 %	162,836	339,330	11.1 %	305,293	49.5 %	204,155
Operating income						\$135,554	14.0 %	\$118,895	245.5 %	\$ 34,412
Performance metrics:										
Occupancy	69.5 %	25.3 pts	44.2 %	19.2 pts	25.0 %	73.0 %	3.5 pts	69.5 %	25.3 pts	44.2 %
ADR	\$ 242.71	3.7 %	\$ 234.15	16.0 %	\$ 201.82	\$ 250.96	3.4 %	\$ 242.71	3.7 %	\$ 234.15
RevPAR	\$ 168.73	63.1 %	\$ 103.47	105.3 %	\$ 50.40	\$ 183.22	8.6 %	\$ 168.73	63.1 %	\$ 103.47
Total RevPAR	\$ 402.41	77.8 %	\$ 226.32	79.4 %	\$ 126.14	\$ 450.50	12.0 %	\$ 402.41	77.8 %	\$ 226.32

(1) Gaylord Opryland operating expenses do not include a gain on sale of assets of \$0.3 million and \$1.2 million in 2021 and 2020, respectively 2021.

(2) Gaylord Opryland operating expenses for 2020 include approximately \$7.1 million in expenses directly related to the COVID-19 pandemic, which are primarily employment costs, and is net of \$2.1 million in payroll tax credits afforded under the CARES Act. Gaylord Opryland operating expenses for 2021 include approximately \$1.0 million in credits directly related to the COVID-19 pandemic, which includes \$0.5 million in payroll tax credits afforded under the CARES Act.

48 49

[Table of Contents](#)

Gaylord Palms Results. Gaylord Palms results include 302 expansion rooms beginning in June 2021. The results of Gaylord Palms for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 are as follows (in thousands, except percentages and performance metrics):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Revenues:										
Rooms	\$103,715	80.3 %	\$ 57,510	102.1 %	\$ 28,455	\$113,235	9.2 %	\$103,715	80.3 %	\$ 57,510

Food and beverage	122,515	132.1 %	52,782	76.7 %	29,876	145,919	19.1 %	122,515	132.1 %	52,782
Other hotel revenue	53,348	85.0 %	28,838	48.0 %	19,488	50,462	(5.4)%	53,348	85.0 %	28,838
Total revenue	279,578	100.9 %	139,130	78.8 %	77,819	309,616	10.7 %	279,578	100.9 %	139,130
Operating expenses:										
Rooms	22,357	77.3 %	12,608	61.6 %	7,802	25,080	12.2 %	22,357	77.3 %	12,608
Food and beverage	68,564	100.7 %	34,158	59.4 %	21,434	79,504	16.0 %	68,564	100.7 %	34,158
Other hotel expenses	94,078	45.3 %	64,766	22.4 %	52,909	99,179	5.4 %	94,078	45.3 %	64,766
Management fees, net	8,111	266.0 %	2,216	117.9 %	1,017	11,814	45.7 %	8,111	266.0 %	2,216
Depreciation and amortization	22,267	5.5 %	21,112	27.3 %	16,586	22,640	1.7 %	22,267	5.5 %	21,112
Total operating expenses (2) (1)	215,377	59.7 %	134,860	35.2 %	99,748	238,217	10.6 %	215,377	59.7 %	134,860
Operating income						\$ 71,399	11.2 %	\$ 64,201	1,403.5 %	\$ 4,270
Performance metrics:										
Occupancy	68.4 %	23.8 pts	44.6 %	18.4 pts	26.2 %	73.7 %	5.3 pts	68.4 %	23.8 pts	44.6 %
ADR	\$ 241.85	9.5 %	\$ 220.90	5.6 %	\$ 209.22	\$ 245.04	1.3 %	\$ 241.85	9.5 %	\$ 220.90
RevPAR	\$ 165.40	68.0 %	\$ 98.46	79.3 %	\$ 54.91	\$ 180.58	9.2 %	\$ 165.40	68.0 %	\$ 98.46
Total RevPAR	\$ 445.85	87.2 %	\$ 238.19	58.6 %	\$ 150.15	\$ 493.75	10.7 %	\$ 445.85	87.2 %	\$ 238.19

(1) Gaylord Palms operating expenses do not include preopening costs of \$0.7 million and \$0.3 million in 2021 and 2020, respectively.

(2) Gaylord Palms operating expenses for 2020 include approximately \$4.6 million in expenses directly related to the COVID-19 pandemic, which are primarily employment costs, and is net of \$1.2 million in payroll tax credits afforded under the CARES Act.

Gaylord Palms operating expenses for 2021 include approximately \$0.1 million in credits directly related to the COVID-19 pandemic, which includes \$0.5 million in payroll tax credits afforded under the CARES Act. 2021.

Gaylord Texan Results. The results of Gaylord Texan for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 are as follows (in thousands, except percentages and performance metrics):

	2022	% Change	2021	% Change	2020
Revenues:					
Rooms	\$ 109,017	51.7 %	\$ 71,854	80.5 %	\$ 39,819
Food and beverage	138,750	97.0 %	70,429	61.5 %	43,611
Other hotel revenue	59,551	57.8 %	37,748	35.8 %	27,806
Total revenue	307,318	70.7 %	180,031	61.8 %	111,236
Operating expenses:					
Rooms	25,034	56.9 %	15,957	61.9 %	9,854
Food and beverage	78,065	68.5 %	46,319	59.7 %	29,005
Other hotel expenses	83,569	36.5 %	61,237	19.7 %	51,138
Management fees, net	8,696	204.3 %	2,858	89.1 %	1,511
Depreciation and amortization	23,800	(3.7)%	24,712	(3.3)%	25,546
Total operating expenses (1)	219,164	45.1 %	151,083	29.1 %	117,054
Performance metrics:					
Occupancy	69.0 %	19.9 pts	49.1 %	19.8 pts	29.3 %
ADR	\$ 238.77	8.0 %	\$ 221.00	8.1 %	\$ 204.38
RevPAR	\$ 164.65	51.7 %	\$ 108.52	81.0 %	\$ 59.97
Total RevPAR	\$ 464.15	70.7 %	\$ 271.91	62.3 %	\$ 167.54

(1) Gaylord Texan operating expenses for 2020 include approximately \$3.6 million in expenses directly related to the COVID-19 pandemic, which are primarily employment costs, and is net of \$1.3 million in payroll tax credits afforded under the CARES Act. Gaylord Texan operating expenses for 2021 include approximately \$0.6 million in credits directly related to the COVID-19 pandemic, which includes \$0.4 million in payroll tax credits afforded under the CARES Act.

	2023	% Change	2022	% Change	2021
Revenues:					
Rooms	\$ 121,178	11.2 %	\$ 109,017	51.7 %	\$ 71,854
Food and beverage	171,932	23.9 %	138,750	97.0 %	70,429
Other hotel revenue	65,289	9.6 %	59,551	57.8 %	37,748
Total revenue	358,399	16.6 %	307,318	70.7 %	180,031
Operating expenses:					
Rooms	26,655	6.5 %	25,034	56.9 %	15,957
Food and beverage	91,686	17.4 %	78,065	68.5 %	46,319
Other hotel expenses	89,341	6.9 %	83,569	36.5 %	61,237
Management fees, net	16,067	84.8 %	8,696	204.3 %	2,858
Depreciation and amortization	22,947	(3.6)%	23,800	(3.7)%	24,712
Total operating expenses	246,696	12.6 %	219,164	45.1 %	151,083
Operating income	\$ 111,703	26.7 %	\$ 88,154	204.5 %	\$ 28,948
Performance metrics:					
Occupancy	74.9 %	5.9 pts	69.0 %	19.9 pts	49.1 %
ADR	\$ 244.21	2.3 %	\$ 238.77	8.0 %	\$ 221.00
RevPAR	\$ 183.02	11.2 %	\$ 164.65	51.7 %	\$ 108.52
Total RevPAR	\$ 541.30	16.6 %	\$ 464.15	70.7 %	\$ 271.91

4950

[Table of Contents](#)

Gaylord National Results. The results of Gaylord National for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 are as follows (in thousands, except percentages and performance metrics):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Revenues:										
Rooms	\$ 97,950	206.0 %	\$ 32,005	63.9 %	\$ 19,531	\$119,700	22.2 %	\$ 97,950	206.0 %	\$ 32,005
Food and beverage	118,119	315.2 %	28,450	15.1 %	24,716	147,346	24.7 %	118,119	315.2 %	28,450
Other hotel revenue	33,780	78.1 %	18,964	143.8 %	7,779	40,093	18.7 %	33,780	78.1 %	18,964
Total revenue	249,849	214.6 %	79,419	52.7 %	52,026	307,139	22.9 %	249,849	214.6 %	79,419
Operating expenses:										
Rooms	37,299	142.4 %	15,390	16.6 %	13,197	41,981	12.6 %	37,299	142.4 %	15,390
Food and beverage	70,209	198.7 %	23,501	(20.7)%	29,626	88,389	25.9 %	70,209	198.7 %	23,501
Other hotel expenses	84,981	49.7 %	56,758	30.6 %	43,449	95,100	11.9 %	84,981	49.7 %	56,758
Management fees, net	4,188	454.0 %	756	250.0 %	216	5,635	34.6 %	4,188	454.0 %	756

Depreciation and amortization	33,563	10.2 %	30,462	10.2 %	27,641	33,357	(0.6)%	33,563	10.2 %	30,462
Total operating expenses (2) (1)	230,240	81.5 %	126,867	11.2 %	114,129	264,462	14.9 %	230,240	81.5 %	126,867
Operating income (loss)						\$ 42,677	117.6 %	\$ 19,609	141.3 %	\$ (47,448)
Performance metrics:										
Occupancy	56.5 %	37.4 pts	19.1 %	6.2 pts	12.9 %	68.4 %	11.9 pts	56.5 %	37.4 pts	19.1 %
ADR	\$ 238.13	3.5 %	\$ 230.12	11.1 %	\$ 207.12	\$ 240.30	0.9 %	\$ 238.13	3.5 %	\$ 230.12
RevPAR	\$ 134.45	206.1 %	\$ 43.93	64.3 %	\$ 26.74	\$ 164.30	22.2 %	\$ 134.45	206.1 %	\$ 43.93
Total RevPAR	\$ 342.94	214.6 %	\$ 109.01	53.1 %	\$ 71.22	\$ 421.58	22.9 %	\$ 342.94	214.6 %	\$ 109.01

(1) Gaylord National operating expenses for 2020 do not include credit losses on held-to-maturity securities of \$32.8 million.

(2) Gaylord National operating expenses for 2020 include approximately \$16.0 million in expenses directly related to the COVID-19 pandemic, which are primarily employment costs, and is net of \$2.2 million in payroll tax credits afforded under the CARES Act.

Gaylord National operating expenses for 2021 include approximately \$2.7 million in credits directly related to the COVID-19 pandemic, which includes \$2.5 million in payroll tax credits afforded under the CARES Act.

Gaylord Rockies Results. The results of Gaylord Rockies for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 are as follows (in thousands, except percentages and performance metrics):

	2022	% Change	2021	% Change	2020
Revenues:					
Rooms	\$ 87,587	86.1 %	\$ 47,061	87.9 %	\$ 25,041
Food and beverage	124,463	135.9 %	52,761	31.2 %	40,224
Other hotel revenue	41,276	14.3 %	36,120	85.7 %	19,450
Total revenue	253,326	86.3 %	135,942	60.5 %	84,715
Operating expenses:					
Rooms	23,099	70.7 %	13,533	44.0 %	9,400
Food and beverage	73,121	89.1 %	38,662	40.9 %	27,435
Other hotel expenses	59,637	32.2 %	45,102	31.2 %	34,373
Management fees, net	7,514	102.3 %	3,714	13.3 %	3,277
Depreciation and amortization	72,777	(19.7)%	90,687	0.2 %	90,533
Total operating expenses (1)	236,148	23.2 %	191,698	16.2 %	165,018
Performance metrics:					
Occupancy	68.3 %	28.4 pts	39.9 %	16.3 pts	23.6 %
ADR	\$ 234.19	8.8 %	\$ 215.17	11.6 %	\$ 192.89
RevPAR	\$ 159.87	86.1 %	\$ 85.90	88.5 %	\$ 45.58
Total RevPAR	\$ 462.39	86.3 %	\$ 248.13	60.9 %	\$ 154.21

(1) Gaylord Rockies operating expenses for 2020 include approximately \$3.0 million in expenses directly related to the COVID-19 pandemic, which are primarily employment costs, and is net of \$1.1 million in payroll tax credits afforded under the CARES Act.

Gaylord Rockies operating expenses for 2021 include approximately \$0.2 million in credits directly related to the COVID-19 pandemic, which includes \$0.3 million in payroll tax credits afforded under the CARES Act.

	2023	% Change	2022	% Change	2021
Revenues:					
Rooms	\$ 97,530	11.4 %	\$ 87,587	86.1 %	\$ 47,061
Food and beverage	132,254	6.3 %	124,463	135.9 %	52,761
Other hotel revenue	36,953	(10.5)%	41,276	14.3 %	36,120
Total revenue	266,737	5.3 %	253,326	86.3 %	135,942
Operating expenses:					
Rooms	23,931	3.6 %	23,099	70.7 %	13,533
Food and beverage	78,079	6.8 %	73,121	89.1 %	38,662
Other hotel expenses	55,095	(7.6)%	59,637	32.2 %	45,102
Management fees, net	7,935	5.6 %	7,514	102.3 %	3,714

Depreciation and amortization	56,843	(21.9)%	72,777	(19.7)%	90,687
Total operating expenses	221,883	(6.0)%	236,148	23.2 %	191,698
Operating income (loss)	\$ 44,854	161.1 %	\$ 17,178	130.8 %	\$ (55,756)
Performance metrics:					
Occupancy	73.4 %	5.1 pts	68.3 %	28.4 pts	39.9 %
ADR	\$ 242.39	3.5 %	\$ 234.19	8.8 %	\$ 215.17
RevPAR	\$ 178.02	11.4 %	\$ 159.87	86.1 %	\$ 85.90
Total RevPAR	\$ 486.87	5.3 %	\$ 462.39	86.3 %	\$ 248.13

5051

[Table of Contents](#)

JW Marriott Hill Country Results. We purchased JW Marriott Hill Country June 30, 2023. The results of JW Marriott Hill Country for the period ended December 31, 2023 are as follows (in thousands, except percentages and performance metrics):

	<u>2023</u>
Revenues:	
Rooms	\$36,376
Food and beverage	39,910
Other hotel revenue	16,527
Total revenue	92,813
Operating expenses:	
Rooms	7,055
Food and beverage	22,915
Other hotel expenses	32,805
Management fees, net	2,137
Depreciation and amortization	14,718
Total operating expenses	79,630
Operating income	<u>\$13,183</u>
Performance metrics:	
Occupancy	64.9 %
ADR	\$304.07
RevPAR	\$197.30
Total RevPAR	\$503.41

Entertainment Segment

Due to temporary closures and reopenings of various assets related to COVID-19 in 2021 and 2020, the Entertainment segment financial results for 2021 and 2020 are not comparable to 2023, 2022 or to historical periods. Entertainment segment financial results for 2023 and 2022 include Block 21 beginning May 31, 2022. The following presents the financial results of our Entertainment segment for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 (in thousands, except percentages):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Revenues	\$ 267,995	75.4 %	\$ 152,790	161.5 %	\$ 58,430	\$324,658	21.1 %	\$ 267,995	75.4 %	\$ 152,790
Operating expenses	188,545	60.1 %	117,753	50.4 %	78,301	223,663	18.6 %	188,545	60.1 %	117,753

Depreciation and amortization	18,420	25.7 %	14,655	2.0 %	14,371	23,611	28.2 %	18,420	25.7 %	14,655
Operating income (loss) (1)										
(2)	\$ 61,030	199.4 %	\$ 20,382	159.5 %	\$ (34,242)					
Operating income (1)						\$ 77,384	26.8 %	\$ 61,030	199.4 %	\$ 20,382

(1) Entertainment segment operating income (loss) does not include preopening costs of \$1.3 million and \$0.5 million in 2023 and \$1.4 million in 2022, and 2020, respectively. Entertainment segment operating income (loss) also does not include loss from unconsolidated joint ventures of \$11.0 million \$17.3 million, \$11.0 million and \$9.0 million in 2023, 2022 and \$6.5 million in 2022, 2021, and 2020, respectively, related to Circle, our television network joint venture ("Circle").

(2) Entertainment segment operating loss for 2020 includes approximately \$4.6 million in expenses directly related to the COVID-19 pandemic, which are primarily employment costs.

Revenues, operating expenses and depreciation and amortization increased in our Entertainment segment in 2023, as compared to 2022, primarily due to Block 21, which we acquired in May 2022. In addition, Entertainment segment revenues increased in 2023, as compared to 2022, due to increased revenues throughout our other OEG businesses as a result of increased attendance or volume, as applicable. Entertainment segment operating expenses also increased in 2023, as compared to 2022, due to increased variable expenses associated with higher business levels.

52

[Table of Contents](#)

Corporate and Other Segment

The following presents the financial results of our Corporate and Other segment for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 (in thousands, except percentages):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Operating expenses	\$ 42,982	11.4 %	\$ 38,597	34.0 %	\$ 28,795	\$ 42,789	(0.4)%	\$ 42,982	11.4 %	\$ 38,597
Depreciation and amortization	821	(59.5)%	2,027	(23.2)%	2,638	867	5.6 %	821	(59.5)%	2,027
Operating loss (2)	\$ (43,803)	(7.8)%	\$ (40,624)	(29.2)%	\$ (31,433)	\$ (43,656)	0.3 %	\$ (43,803)	(7.8)%	\$ (40,624)

(1) Corporate segment operating loss for 2022 does not include a loss on sale of assets of \$0.5 million.

(2) Corporate segment operating loss for 2020 includes approximately \$0.6 million in expenses directly related to the COVID-19 pandemic, which are primarily employment costs.

Corporate and Other operating expenses, which consist primarily of costs associated with senior management salaries and benefits, legal, human resources, accounting, pension and other administrative costs, increased decreased slightly in 2022, 2023, as compared to 2021, primarily as a result of an increase in employment expenses associated with the hiring of additional employees and increased wages to support the Company's growth. 2022.

Operating Results – Preopening costs

We expense the costs associated with start-up activities and organization costs as incurred. Our preopening costs for 2023 primarily include costs associated with Ole Red Las Vegas, which opened in January 2024. Our preopening costs for 2022 primarily include costs associated

with Ole Red Nashville International Airport, which was completed in May 2022. Our preopening costs for 2021 primarily include costs associated with the Gaylord Palms expansion, which was completed in April 2021.

Operating Results – Gain (Loss) Loss on Sale of Assets

Loss on sale of assets for 2022 includes the sale of a parcel of land in Nashville, Tennessee. Gain on sale of assets during 2021 primarily represents the sale of certain assets at Gaylord Opryland.

[Table of Contents](#)

Non-Operating Results Affecting Net Income (Loss)

General

The following table summarizes the other factors which affected our net income (loss) for the years ended December 31, 2022, December 31, 2023, 2021, 2022 and 2020, 2021 (in thousands, except percentages):

	2022	% Change	2021	% Change	2020	2023	% Change	2022	% Change	2021
Interest expense	\$148,406	18.4 %	\$125,347	8.3 %	\$115,783	\$211,370	42.4 %	\$148,406	18.4 %	\$125,347
Interest income	5,750	1.1 %	5,685	(22.2)%	7,304	21,423	272.6 %	5,750	1.1 %	5,685
Loss on extinguishment of debt	(1,547)	47.5 %	(2,949)	(100.0)%	—	(2,252)	(45.6)%	(1,547)	47.5 %	(2,949)
Loss from unconsolidated joint ventures	(10,967)	(22.4)%	(8,963)	(38.9)%	(6,451)	(17,308)	(57.8)%	(10,967)	(22.4)%	(8,963)
Other gains and (losses), net	1,743	330.4 %	405	102.7 %	(14,976)	3,921	125.0 %	1,743	330.4 %	405
Provision for income taxes	(38,775)	(682.2)%	(4,957)	81.7 %	(27,084)					
(Provision) benefit for income taxes						93,702	341.7 %	(38,775)	(682.2)%	(4,957)

Interest Expense

Interest expense increased \$23.1 million \$63.0 million in 2022, 2023, as compared to 2021, 2022, due primarily to higher interest rates and higher levels of indebtedness attributable to the new 2022 OEG Term Loan and the Block 21 CMBS loan. In addition, 2021 included \$2.7 million in capitalized interest that did not recur in 2022, loan, as well as the May 2023 refinancing and increase of the term loan B and the June 2023 issuance of the \$400 Million 7.25% Senior Notes. Our weighted average interest rate on our borrowings, excluding the write-off of deferred financing costs and capitalized interest, but including the impact of interest rate swaps, was 6.6% and 5.0% in 2023 and 4.4% in 2022, and 2021, respectively.

Cash interest expense increased \$18.0 million \$63.1 million to \$137.7 million \$200.8 million in 2022, 2023, as compared to 2021, 2022, and non-cash interest expense, which includes amortization and write-off of deferred financing costs and debt discounts or premiums and is offset by capitalized interest, increased \$5.0 million decreased \$0.1 million to \$10.7 million \$10.5 million in 2022, 2023, as compared to 2021, 2022.

[Table of Contents](#)*Interest Income*

Interest income for 2022 and 2021 primarily includes amounts earned on our larger than historical cash balances, as well as the bonds that we were received in 2008 in connection with the development of Gaylord National, which we hold as notes receivable. Interest income for 2022 primarily includes amounts earned on the bonds associated with Gaylord National.

Loss on Extinguishment of Debt

As a result of the May 2023 refinancing of our credit facility and the extension of the Gaylord Rockies \$800 million term loan, we recognized a loss on extinguishment of debt of \$2.3 million in 2023.

As a result of the June 2022 repayment of our previous \$300 million term loan A with the proceeds from the a \$300 million OEG Term Loan, term loan, we recognized a loss on extinguishment of debt of \$1.5 million in 2022.

In February 2021, we commenced a cash tender offer for any and all outstanding \$400 Million 5% Senior Notes at a redemption price of \$1,005.00 per \$1,000 principal amount. Pursuant to the tender offer, \$161.9 million aggregate principal amount of these notes were validly tendered. As a result of our purchase of these tendered notes, and the subsequent redemption of all untendered \$400 Million 5% Senior Notes, we recognized a loss on extinguishment of debt of \$2.9 million in 2021.

Loss from Unconsolidated Joint Ventures

The loss from unconsolidated joint ventures for 2022 and 2021 represents our equity method share of losses associated with Circle.

In September 2023, we determined to pivot from television network ownership in favor of a distribution approach. Therefore, we and our joint venture partner agreed to wind down Circle, and operations ceased on December 31, 2023. As a result, we incurred a loss related to Circle of approximately \$10.5 million, which is included in loss from unconsolidated joint ventures in the accompanying consolidated statement of operations for 2023.

Other Gains and (Losses), net

Other gains and (losses), net for 2023 and 2022 primarily includes a gain of \$6.1 million and \$2.9 million, respectively, from a fund associated with the Gaylord National bonds to reimburse us for certain marketing and maintenance expenses. Other gains and (losses), net for 2021 includes various miscellaneous items.

52

[Table of Contents](#)*Provision (Provision) Benefit for Income Taxes*

As a REIT, we generally will not be subject to federal corporate income taxes on ordinary taxable income and capital gains income from real estate investments that we distribute to our stockholders. We will continue to be required to pay federal and state corporate income taxes on earnings of our TRSs.

During 2022 and 2021, we recorded an income tax provision (provision) benefit of \$38.8 million and \$5.0 million, respectively. These results differ from the statutory rate primarily due to the REIT dividends paid deduction for both years and changes to the change in valuation allowance at the TRSs in both periods.

We evaluate our deferred tax assets each reporting period to determine if it is more likely than not that those assets will be realized or if a valuation allowance is needed. In the fourth quarter of 2023, due to continued improvement in our financial results coming out of the COVID-19 pandemic and the projected future taxable income of our TRSs, we determined that the release of a significant portion of our federal and state valuation allowance was appropriate. This release of valuation allowance of \$112.5 million was the primary factor in the large income tax benefit for 2023.

[Table of Contents](#)

Non-GAAP Financial Measures

We present the following non-GAAP financial measures, which we believe are useful to investors as key measures of our operating performance:

EBITDAre, Adjusted EBITDAre and Adjusted EBITDAre, Excluding Noncontrolling Interest in Consolidated Joint Venture Definition

We calculate EBITDAre, which is defined by the National Association of Real Estate Investment Trusts ("NAREIT") in its September 2017 white paper as net income (calculated in accordance with GAAP) plus interest expense, income tax expense, depreciation and amortization, gains or losses on the disposition of depreciated property (including gains or losses on change in control), impairment write-downs of depreciated property and of investments in unconsolidated affiliates caused by a decrease in the value of depreciated property or of the affiliate, and adjustments to reflect the entity's share of EBITDAre of unconsolidated affiliates.

Adjusted EBITDAre is then calculated as EBITDAre, plus to the extent the following adjustments occurred during the periods presented:

- Preopening costs;
- Non-cash lease expense;
- Equity-based compensation expense;
- Impairment charges that do not meet the NAREIT definition above;
- Credit losses on held-to-maturity securities;
- Transaction costs of acquisitions;
- **Interest income on bonds;**
- Loss on extinguishment of debt;
- Pension settlement charges;
- Pro rata Adjusted EBITDAre from unconsolidated joint ventures; and
- Any other adjustments we have identified herein.

We then exclude the pro rata share of Adjusted EBITDAre related to noncontrolling interests in consolidated joint ventures to calculate Adjusted EBITDAre, Excluding Noncontrolling Interest in Consolidated Joint Venture.

We use EBITDAre, Adjusted EBITDAre and Adjusted EBITDAre, Excluding Noncontrolling Interest in Consolidated Joint Venture to evaluate our operating performance. We believe that the presentation of these non-GAAP financial measures provides useful information to investors regarding our operating performance and debt leverage metrics, and that the presentation of these non-GAAP financial measures, when combined with the primary GAAP presentation of net income, is beneficial to an investor's complete understanding of our operating performance. We make additional adjustments to EBITDAre when evaluating our performance because we believe that presenting Adjusted EBITDAre and Adjusted EBITDAre, Excluding Noncontrolling Interest in Consolidated Joint Venture provides useful information to investors regarding our operating performance and debt leverage metrics.

FFO, Adjusted FFO, and Adjusted FFO available to common shareholders stockholders and unit holders Definition

We calculate FFO, which definition is clarified by NAREIT in its December 2018 white paper as net income (calculated in accordance with GAAP) excluding depreciation and amortization (excluding amortization of deferred financing costs and debt discounts), gains and losses from the sale of certain real estate assets, gains and losses from a change in control, impairment write-downs of certain real estate assets and investments in entities when the impairment is directly attributable to decreases in the value of depreciated real estate held by the entity, income (loss) from consolidated joint ventures attributable to noncontrolling interest, and pro rata adjustments for unconsolidated joint ventures.

To calculate Adjusted FFO available to common shareholders stockholders and unit holders, we then exclude, to the extent the following adjustments occurred during the periods presented:

- Right-of-use asset amortization;
- Impairment charges that do not meet the NAREIT definition above;
- Write-offs of deferred financing costs;
- Amortization of debt discounts or premiums and amortization of deferred financing costs;
- Loss on extinguishment of debt;
- Non-cash lease expense;
- Credit loss on held-to-maturity securities;
- Pension settlement charges;
- Additional pro rata adjustments from unconsolidated joint ventures;
- (Gains) losses on other assets;
- Transaction costs of acquisitions;
- Deferred income tax expense (benefit); and
- Any other adjustments we have identified herein.

FFO available to common shareholders stockholders and unit holders and Adjusted FFO available to common shareholders stockholders and unit holders exclude the ownership portion of the joint ventures not controlled or owned by the Company.

We believe that the presentation of FFO available to common shareholders stockholders and unit holders and Adjusted FFO available to common shareholders stockholders and unit holders provides useful information to investors regarding the performance of our ongoing operations because they are a measure of our operations without regard to specified non-cash items such as real estate depreciation and amortization, gain or loss on sale of assets and certain other items, which we believe are not indicative of the performance of our underlying hotel properties. We believe that these items are more representative of our asset base than our ongoing operations. We also use these non-GAAP financial measures as measures in determining our results after considering the impact of our capital structure.

We caution investors that amounts presented in accordance with our definitions of Adjusted EBITDAre, Adjusted EBITDAre, Excluding Noncontrolling Interest, FFO available to common shareholders stockholders and unit holders, and Adjusted FFO available to common shareholders stockholders and unit holders may not be comparable to similar measures disclosed by other companies, because not all companies calculate these non-GAAP measures in the same manner. These non-GAAP financial measures, and any related per share measures, should not be considered as alternative measures of our Net Income (Loss), operating performance, cash flow or liquidity. These non-GAAP financial measures may include funds that may not be available for our discretionary use due to functional requirements to conserve funds for capital expenditures and property acquisitions and other commitments and uncertainties. Although we believe that these

non-GAAP financial measures can enhance an investor's understanding of our results of operations, these non-GAAP financial measures, when viewed individually, are not necessarily better indicators of any trend as compared to GAAP measures such as Net Income (Loss), Operating Income (Loss), or cash flow from operations.

5456

[Table of Contents](#)

The following is a reconciliation of our consolidated GAAP net income (loss) to EBITDAre and Adjusted EBITDAre for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 (in thousands):

	2022	2021	2020	2023	2022	2021
Net income (loss)	\$ 134,948	\$ (194,801)	\$ (460,821)	\$341,800	\$134,948	\$ (194,801)
Interest expense, net	142,656	119,662	108,479	189,947	142,656	119,662
Provision for income taxes	38,775	4,957	27,084			
Provision (benefit) for income taxes				(93,702)	38,775	4,957
Depreciation and amortization	208,616	220,357	215,082	211,227	208,616	220,357
(Gain) loss on sale of assets	327	(315)	(1,154)	—	327	(315)
Pro rata EBITDAre from unconsolidated joint ventures	89	73	48	25	89	73
EBITDAre	525,411	149,933	(111,282)	649,297	525,411	149,933
Preopening costs	532	737	1,665	1,308	532	737
Non-cash lease expense	4,831	4,375	4,474	5,710	4,831	4,375
Equity-based compensation expense	14,985	12,104	8,732	15,421	14,985	12,104
Pension settlement charge	1,894	1,379	1,740	1,313	1,894	1,379
Credit loss on held-to-maturity securities	—	—	32,784			
Interest income on Gaylord National bonds	5,306	5,502	6,171	4,936	5,306	5,502
Loss on extinguishment of debt	1,547	2,949	—	2,252	1,547	2,949
Transaction costs of acquisitions	1,348	360	15,437	—	1,348	360
Pro rata adjusted EBITDAre from unconsolidated joint ventures (1)				10,508	—	—
Adjusted EBITDAre	555,854	177,339	(40,279)	690,745	555,854	177,339
Adjusted EBITDAre of noncontrolling interest in consolidated joint venture	(15,309)	1,017	(3,989)	(29,884)	(15,309)	1,017
Adjusted EBITDAre, excluding noncontrolling interest in consolidated joint venture	\$ 540,545	\$ 178,356	\$ (44,268)	\$660,861	\$ 540,545	\$ 178,356

(1) In September 2023, we determined to pivot from television network ownership in favor of a distribution approach. Therefore, we and our joint venture partner agreed to wind down the Circle joint venture, with operations ceasing December 31, 2023. As a result, we incurred a loss related to Circle of approximately \$10.5 million in 2023.

The following is a reconciliation of our consolidated GAAP net income (loss) to FFO and Adjusted FFO for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 (in thousands):

	2022	2021	2020	2023	2022	2021
Net income (loss)	\$ 134,948	\$ (194,801)	\$ (460,821)	\$341,800	\$134,948	\$ (194,801)
Noncontrolling interest in consolidated joint venture	(5,032)	16,501	42,474	(28,465)	(5,032)	16,501
Net income (loss) available to common shareholders and unit holders	129,916	(178,300)	(418,347)			

Net income (loss) available to common stockholders and unit holders					313,335	129,916	(178,300)
Depreciation and amortization	208,494	220,211	214,933	211,064	208,494	220,211	
Adjustments for noncontrolling interest	(3,346)	(11,069)	(33,213)	(7,083)	(3,346)	(11,069)	
Pro rata adjustments from joint ventures	92	73	50	73	92	73	
FFO available to common shareholders and unit holders	335,156	30,915	(236,577)				
FFO available to common stockholders and unit holders				517,389	335,156	30,915	
Right-of-use asset amortization	122	146	149	163	122	146	
Non-cash lease expense	4,831	4,375	4,474	5,710	4,831	4,375	
Pension settlement charge	1,894	1,379	1,740	1,313	1,894	1,379	
Credit loss on held-to-maturity securities	—	—	32,784				
Pro rata adjustments from joint ventures (1)				10,508	—	—	
(Gain) loss on other assets	469	(317)	(1,161)	—	469	(317)	
Write-off of deferred financing costs	—	—	281				
Amortization of deferred financing costs	9,829	8,790	7,948	10,663	9,829	8,790	
Amortization of debt discounts and premiums	989	(279)	(267)	2,325	989	(279)	
Loss on extinguishment of debt	1,547	2,949	—	2,252	1,547	2,949	
Adjustments for noncontrolling interest	(928)	(294)	(932)	18,635	(928)	(294)	
Transaction costs of acquisitions	1,348	360	15,437	—	1,348	360	
Deferred tax expense	8,244	4,006	26,526				
Adjusted FFO available to common shareholders and unit holders	\$ 363,501	\$ 52,030	\$ (149,598)				
Deferred tax provision (benefit)				(95,825)	8,244	4,006	
Adjusted FFO available to common stockholders and unit holders				\$473,133	\$363,501	\$ 52,030	

(1) In September 2023, we determined to pivot from television network ownership in favor of a distribution approach. Therefore, we and our joint venture partner agreed to wind down the Circle joint venture, with

Table of Contents

operations ceasing December 31, 2023. As a result, we incurred a loss related to Circle of approximately \$10.5 million in 2023.

Liquidity and Capital Resources

Cash Flows from Provided By Operating Activities. Historically, cash flow from operating activities has been the principal source of cash used to fund our operating expenses, interest payments on debt, maintenance capital expenditures, and dividends to stockholders. During 2023, our net cash flows provided by operating activities were \$557.1 million, primarily reflecting our net income before depreciation expense, amortization expense and other non-cash charges of approximately \$500.6 million and favorable changes in working capital of approximately \$56.5 million. The favorable changes in working capital primarily resulted from an increase in deferred revenues associated with increased advanced room deposits on future hotel room stays.

During 2022, our net cash flows provided by operating activities were \$419.9 million, primarily reflecting our net income before depreciation expense, amortization expense and other non-cash charges of approximately \$387.6

million, \$387.6 million, and favorable changes in working capital of approximately \$32.3 million. The favorable changes in working capital primarily resulted from an increase in deferred revenues associated with increased advanced ticket purchases at our OEG venues and advanced room deposits on future hotel room stays, and an increase in general accrued expenses, including an increase in management fees and an increase in incentive compensation, as a result of the increase in business levels, and an increase in accrued dividends payable. These favorable changes in working capital were partially offset by an increase in accounts receivable due to an increase in group business at our Gaylord Hotels properties.

During 2021, our net cash flows provided by operating activities were \$111.3 million, primarily reflecting our net loss before depreciation expense, amortization expense and other non-cash charges of approximately \$59.4 million and favorable changes in working capital of approximately \$51.8 million. The favorable changes in working capital primarily resulted from an increase in deferred revenues associated with advanced room deposits at our Gaylord Hotels properties and an increase in accrued employment costs and general accrued liabilities as a result of increased business levels, partially offset by an increase in accounts receivable due to an increase in group business at our Gaylord Hotels properties.

Cash Flows Used in Investing Activities.

During 2023, our primary use of funds for investing activities was the use of \$791.5 million in net cash to purchase JW Marriott Hill Country and purchases of property and equipment, which totaled \$206.8 million. Purchases of property and equipment consisted primarily of the construction of Ole Red Las Vegas, enhancements at Gaylord Rockies to better position the property for our group customers, a rooms, restaurant and meeting space renovation at Gaylord Palms, enhancements to the offerings at Block 21, and ongoing maintenance capital expenditures for each of our existing properties.

During 2022, our primary use of funds for investing activities was the use of \$94.0 million in net cash to fund a portion of the purchase price of Block 21 and purchases of property and equipment, which totaled \$89.5 million. Purchases of property and equipment consisted primarily of enhancements at Gaylord Rockies to better position the property for our group customers, a re-concepting of the food and beverage options at Gaylord National, the construction of our Ole Red locations in Las Vegas and the Nashville International Airport, and ongoing maintenance capital expenditures for our existing properties.

During 2021, our primary use of funds for investing activities was the \$210.0 million purchase of the remaining 35% interest in the Gaylord Rockies joint venture and adjacent, undeveloped land. In addition, we spent \$77.4 million for purchases of property and equipment, which consisted primarily of a rooms renovation at Gaylord National, the expansion of Gaylord Palms, and ongoing maintenance capital expenditures for our existing properties.

Cash Flows from Provided By Financing Activities. Our cash flows from financing activities primarily reflect primarily the incurrence of and the repayment of long-term debt and the payment of cash dividends. During 2023, net cash flows provided by financing activities were \$711.9 million, primarily reflecting the issuance of the \$400 Million 7.25% Senior Notes, \$395.4 million in net proceeds from the issuance of approximately 4.4 million shares of our common stock, and the net borrowing of \$121.3 million under our refinanced credit facility, partially offset by the payment of \$176.0 million in cash distributions and the payment of \$23.4 million in deferred financing costs.

During 2022, net cash flows provided by financing activities were \$50.7 million, primarily reflecting the net proceeds of the OEG Transaction of \$285.9 million and the incurrence of the OEG Term Loan and the repayment of our former term loan A, partially offset by the repayment of \$195.0 million under our credit facility and the payment of \$15.4 million in deferred financing costs.

During 2021, net cash flows provided by

Liquidity

At December 31, 2022 December 31, 2023, we had \$334.2 million \$591.8 million in unrestricted cash and \$754.6 million \$745.4 million available for borrowing in the aggregate under our revolving credit facility and the OEG revolving debt facility. During 2022 2023, we issued \$400 million in new senior notes for net proceeds of \$393 million, received net proceeds of \$285.9 million related to \$395.4 million from the OEG Transaction, repaid \$497.3 million under issuance of approximately 4.4 million shares of our various debt agreements, common stock, net borrowed \$288.0 million under \$121.3 million as part of the new OEG May 2023 upsizing of our Term Loan paid \$94.0 million B from \$370.0 million to \$500.0 million, used \$791.5 million in net cash for the to purchase of Block 21 after the assumption of the Block 21 CMBS loan, and JW Marriott Hill Country, incurred capital expenditures of \$89.5 million \$206.8 million and paid \$176.0 million in cash distributions. These changes, and as well as the cash flows from provided by operations discussed above, were the primary factors in the increase in our cash balance from 2021 2022 to 2022 2023.

We anticipate investing in our operations during 2023 2024 by spending between approximately \$225 million \$360 million and \$275 million \$440 million in capital expenditures, which primarily includes enhancements projects at Gaylord Rockies to construct a new events pavilion, enhance the construction grand lodge and reposition its food and beverage outlets; enhancements to meeting spaces at Gaylord Opryland to further appeal to our target group customers; a rooms renovation at the W Hotel and common area enhancements at Block 21; the conversion of the Wildhorse Saloon to Category 10; the completion of Ole Red Las Vegas, enhancements to the offerings Vegas; a rooms renovation at Block 21, Gaylord Palms; and ongoing maintenance capital for each of our current facilities. In addition, Further, our dividend policy provides that we intend to contribute up to an additional \$12.2 million in capital to will make minimum dividends of 100% of REIT taxable income annually. Following completion of the Circle joint venture for working capital needs. We one-year extension of the Gaylord Rockies Loan (as defined and discussed below), we currently have no debt maturities until July 2023 2024. We believe we will be able to refinance our debt agreements prior to their maturities, including extension options.

Table of Contents

We believe that our cash on hand and cash flow from operations, together with amounts available for borrowing under each of our revolving credit facility and the OEG revolving credit facility, will be adequate to fund our general short-term commitments, as well as: (i) current operating expenses, (ii) interest expense on long-term debt obligations, (iii) financing lease and operating lease obligations, (iv) declared dividends and (v) the capital expenditures described above. Our ability to draw on our credit facility and the OEG revolving credit facility is subject to the satisfaction of provisions of the credit facility as amended, and the OEG revolving credit facility, as applicable.

Our outstanding principal debt agreements are described below. At December 31, 2022 December 31, 2023, there were no defaults under the covenants related to our outstanding debt.

Principal Debt Agreements

Credit Facility. On October 31, 2019 May 18, 2023, we entered into a Sixth Amended and Restated Credit Agreement (the "Base Credit" "Credit Agreement") among the Company, as a guarantor, the Operating Partnership, as borrower, certain other subsidiaries of the Company party thereto, as guarantors, certain subsidiaries of the Company party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank, N.A., National Association, as administrative agent, which amended and restated replaced the Company's prior previous credit facility. As amended, our credit facility consists of The Credit Agreement provides for a \$700.0 million senior secured revolving credit facility (the "Revolver"), prior to its repayment on June 16, 2022, a \$300.0 million senior secured term loan A (the "Term Loan A"), and a \$500.0 million senior secured term loan B (the "Term Loan B"), each as discussed below. In 2020, we entered into two amendments (the "2020 Amendments") well as an accordion feature that will allow us to increase the Base Credit Agreement among facilities following the same parties, as discussed below. Additionally, we further amended closing date by an aggregate of up to \$475 million, which may be allocated between the Base Credit Agreement in May 2021 Revolver and October 2021 to permit an acquisition during the Credit Agreement's Restricted Period (as defined below) and an assumption of indebtedness, subject to certain conditions (such amendments, together with the 2020 Amendments, the "Amendments"; the Base Credit Agreement, as amended by the Amendments, the "Existing Credit Agreement"; the Existing Credit Agreement, as amended by the Fifth Amendment (as hereinafter defined), the "Credit Agreement"). Term Loan B at our option.

Each of the Revolver and Term Loan B is guaranteed by us, each of our subsidiaries that own the Gaylord Hotels properties, other than Gaylord Rockies, and certain of our other subsidiaries. Each of the Revolver and the Term Loan B is secured by (i) a first mortgage lien on the real property of each of our Gaylord Hotels properties, excluding Gaylord Rockies, (ii) equity pledges of equity interests in our subsidiaries that own the fee owners of Gaylord Hotels properties, excluding Opryland and Gaylord Rockies, (iii) pledges of equity interests in the Operating Partnership, our subsidiaries that guarantee the Credit Agreement, Texan, their respective direct and certain other of our subsidiaries, (iv) our personal property indirect parent entities, and the personal property equity of Ryman Hotel Operations Holdco, LLC, a wholly-owned indirect subsidiary of the Operating Partnership Company. Assets and our guarantor subsidiaries and (v) all proceeds and products from our Gaylord Hotels properties, excluding Gaylord Rockies. Advances are subject to a 55% borrowing base, based on the appraisal value of the Gaylord Hotels properties (reduced to 50% in the event one of the Gaylord Hotel properties is sold), in each case, excluding Gaylord Rockies. Assets equity of Gaylord Rockies and OEG are not subject to the liens of our credit facility, the Credit Agreement.

Each

59

[Table of Contents](#)

In addition, each of the Revolver and Term Loan B contains certain covenants which, among other things, limit the incurrence of additional indebtedness, investments, dividends, transactions with affiliates, asset sales, acquisitions, mergers and consolidations, liens and encumbrances and other matters customarily restricted in such agreements. The material financial covenants, ratios or tests contained in the Credit Agreement are as follows (the "Compliance Covenants"): follows:

- We must maintain a consolidated funded indebtedness to total asset value net leverage ratio as of the end of each calendar quarter of not more greater than .65 to 1.0. 6.50x.
- We must maintain a consolidated fixed charge coverage ratio as defined in the Credit Agreement, of not less than 1.50 to 1.00. 1.50x.
- We Our secured indebtedness must maintain an implied debt service coverage not exceed 30% of consolidated total asset value.
- Our secured recourse indebtedness must not exceed 10% of consolidated total asset value.
- Unencumbered leverage ratio (the must not exceed 55% (with the ability to surge to 60% in connection with a material acquisition).
- Unencumbered adjusted NOI to unsecured interest expense ratio of adjusted net operating income to monthly principal and interest that would be required if the outstanding balance were amortized over 25 years at an assumed fixed rate) of must not less than 1.60 to 1.00. exceed 2.0x.

The Amendments provided for a waiver of the foregoing Compliance Covenants through March 31, 2022 (the "Temporary Waiver Period") and modified certain covenants through June 30, 2022. In addition, the Amendments

57

[Table of Contents](#)

contain a covenant that we must maintain unrestricted liquidity (in the form of unrestricted cash on hand or undrawn availability under the Revolver) of at least \$100 million. In the event we are unable to comply with the Credit Agreement's Compliance Covenants, we expect to further amend the Credit Agreement or take other mitigating actions prior to a potential breach.

Beginning with the quarter ended June 30, 2022, we calculate compliance with the Compliance Covenants in the Credit Agreement using a designated annualized calculation based on our most recently completed fiscal quarter. Beginning with the quarter ended September 30, 2022,

we are required to satisfy the Compliance Covenants at the levels set forth in the Credit Agreement using a designated annualized calculation based on our most recently completed fiscal quarters, as applicable. Pursuant to the Amendments, we were required to use any proceeds from borrowings drawn until we demonstrated financial covenant compliance following the expiration of the Temporary Waiver Period (the "Restricted Period") to fund operating expenses, debt service of the Company and its subsidiaries, and permitted capital expenditures and investments. We demonstrated such financial compliance in May 2022 and thereby ended the Restricted Period; thereafter, we are required to satisfy the Compliance Covenants set forth in the Credit Agreement and described above.

On April 4, 2022, we entered into Amendment No. 5 (the "Fifth Amendment") to the Existing Credit Agreement, among the Company, as a guarantor, its subsidiary RHP Hotel Properties, LP, as borrower, certain other subsidiaries of the Company party thereto, as guarantors, certain subsidiaries of the Company party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank, National Association, as administrative agent. The Fifth Amendment provides for certain amendments to the Existing Credit Agreement, each of which was effective upon the closing of the OEG Transaction. These amendments include, among others, the exclusion of OEG from negative covenants and certain restrictions related to certain equity issuances, investments, acquisitions, dispositions and indebtedness; changes to certain financial covenant requirements through December 2022; and a requirement that, following January 1, 2023, the Company satisfy the Compliance Covenants currently provided for in the Credit Agreement.

If an event of default shall occur and be continuing under the Credit Agreement, the commitments under the Credit Agreement may be terminated and the principal amount outstanding under the Credit Agreement, together with all accrued unpaid interest and other amounts owing in respect thereof, may be declared immediately due and payable.

Revolving Credit Facility. The maturity date of the Revolver is **March 31, 2024** **May 18, 2027**, with the option to extend the maturity date for a maximum of one additional year through either (i) a single 12-month extension option or (ii) two additional individual six-month extension options, at our election. Borrowings under the Revolver bear interest at an annual rate equal to, at our option, either (i) **LIBOR** **Adjusted Term SOFR** plus the applicable margin ranging from 1.40% to **1.95%** **2.00%**, dependent upon our funded debt to total asset value ratio (as defined in the Credit Agreement), (ii) **Adjusted Daily Simply SOFR** plus the applicable margin ranging from 1.40% to 2.00%, dependent on our funded debt to total asset value ratio (as defined in the Credit Agreement) or (iii) a base rate as set in the Credit Agreement. At **December 31, 2022** **Agreement** plus the applicable margin ranging from 0.40% to 1.00%, dependent upon our funded debt to asset value ratio (as defined in the interest rate on LIBOR-based borrowings under the Revolver is **LIBOR** plus 1.55% **Credit Agreement**). Principal is payable in full at maturity, and the Revolver was undrawn at closing.

For purposes of the Revolver, **Adjusted Term SOFR** is calculated as the sum of **Term SOFR** plus an adjustment of 0.10% (all as more specifically described in the Credit Agreement), subject to a floor of 0.00%. **Adjusted Daily Simple SOFR** is calculated as the sum of **SOFR** plus an adjustment of 0.10% (all as more specifically described in the Credit Agreement), subject to a floor of 0.00%.

At **December 31, 2022** **December 31, 2023**, no amounts were outstanding under the Revolver, and the lending banks had issued **\$10.4** **\$14.6** million of letters of credit under the Credit Agreement, which left **\$689.6** **\$685.4** million of availability under the Revolver (subject to the satisfaction of debt incurrence tests under the indentures governing our \$600 million in aggregate principal amount of senior notes due 2029 (the "\$600 Million 4.50% Senior Notes") and, our \$700 million in aggregate principal amount of senior notes due 2027 (the "\$700 Million 4.75% Senior Notes"), and our \$400 Million 7.25% Senior Notes, which we met at **December 31, 2022** **December 31, 2023**).

Term Loan A Facility. The original maturity date of the Term Loan A was March 31, 2025. Borrowings bore interest at an annual rate equal to, at our option, either (i) **LIBOR** plus the applicable margin ranging from 1.35% to 1.90%, dependent upon our funded debt to total asset value ratio (as defined in the Credit Agreement) or (ii) a base rate as set in the Credit Agreement. As discussed below, in June 2022, we paid off the Term Loan A with proceeds from the OEG Term Loan.

Term Loan B Facility. The Term Loan B has a maturity date of **May 11, 2024** **May 18, 2030**. The applicable interest rate margins on for borrowings under the Term Loan B are, at our option, either (i) **LIBOR** **Term SOFR** plus 2.00% **2.75%**, (ii) **Daily Simple SOFR** plus 2.75% or (ii) (iii) a base rate as set in the Credit Agreement **Agreement** plus 1.75%. At **December 31, 2022** **December 31, 2023**, the interest rate on the Term Loan B was **LIBOR** **Term SOFR** plus 2.00% **2.75%**. In October 2019, we entered into four interest rate swaps with a total notional amount of \$350.0 million to fix the **LIBOR** portion of the

interest rate, at rates between 1.2235% and 1.2315%, through May 11, 2023. We have designated these interest rate swaps as effective cash flow hedges. The Term Loan B amortizes in equal quarterly installments in aggregate annual amounts equal to 1.0% of the original principal amount of \$500.0 million, with the balance due at maturity. In addition, if for any fiscal year there is Excess Cash Flow (as defined in the Credit Agreement), an additional principal amount is required. Amounts borrowed under the Term Loan B that are repaid or prepaid may not be reborrowed. At December 31, 2022 December 31, 2023, \$371.3 million \$496.3 million in borrowings were outstanding under the Term Loan B. A portion of the proceeds from the Term Loan B were used to repay in full the approximately \$370 million balance of our previous term loan B.

[Table of Contents](#)

For purposes of the Term Loan B, each of Term SOFR and Daily Simply SOFR are subject to a floor of 0.00%.

\$700 Million 4.75% Senior Notes. In September 2019, the Operating Partnership and RHP Finance Corporation ("Finco") completed the private placement of \$500.0 million in aggregate principal amount of senior notes due 2027, which are guaranteed by the Company and its subsidiaries that guarantee the Credit Agreement. The \$500 Million 4.75% Senior Notes and guarantees were issued pursuant to an indenture by and among the issuing subsidiaries and the guarantors and U.S. Bank National Association as trustee. The \$500 Million 4.75% Senior Notes have a maturity date of October 15, 2027 and bear interest at 4.75% per annum, payable semi-annually in cash in arrears on April 15 and October 15 of each year. The \$500 Million 4.75% Senior Notes are general unsecured and unsubordinated obligations of the issuing subsidiaries and rank equal in right of payment with such subsidiaries' existing and future senior unsecured indebtedness, including the \$600 Million 4.50% Senior Notes, and senior in right of payment to future subordinated indebtedness, if any. The \$500 Million 4.75% Senior Notes are effectively subordinated to the issuing subsidiaries' secured indebtedness to the extent of the value of the assets securing such indebtedness. The guarantees rank equally in right of payment with the applicable guarantor's existing and future senior unsecured indebtedness and senior in right of payment to any future subordinated indebtedness of such guarantor. The \$500 Million 4.75% Senior Notes are effectively subordinated to any secured indebtedness of any guarantor to the extent of the value of the assets securing such indebtedness and structurally subordinated to all indebtedness and other obligations of the Operating Partnership's subsidiaries that do not guarantee the \$500 Million 4.75% Senior Notes.

In October 2019, we completed a tack-on private placement of \$200.0 million in aggregate principal amount of 4.75% senior notes due 2027 (the "additional 2027 notes") at an issue price of 101.250% of their aggregate principal amount plus accrued interest from the September 19, 2019 issue date for the \$500 Million 4.75% Senior Notes. The additional 2027 notes and the \$500 Million 4.75% Senior Notes constitute a single class of securities (collectively, the "\$700 Million 4.75% Senior Notes"). All other terms and conditions of the additional 2027 notes are identical to the \$500 Million 4.75% Senior Notes.

The \$700 Million 4.75% Senior Notes are currently redeemable, in whole or in part, at a redemption price expressed as a percentage of the principal amount thereof, which percentage is 103.563%, 102.375%, 101.188%, and 100.00% beginning on October 15 of 2022, 2023, 2024, and 2025, respectively, plus accrued and unpaid interest thereon to, but not including, the redemption date.

We completed a registered offer to exchange the \$700 Million 4.75% Senior Notes for registered notes with substantially identical terms as the \$700 Million 4.75% Senior Notes in July 2020.

\$400 Million 7.25% Senior Notes. On June 22, 2023, the Operating Partnership and Finco completed the private placement of \$400.0 million in aggregate principal amount of 7.25% senior notes due 2028, which are guaranteed by the Company and its subsidiaries that guarantee the Credit Agreement. The \$400 Million 7.25% Senior Notes and guarantees were issued pursuant to an indenture by and among the issuing subsidiaries, the guarantors and U.S. Bank Trust Company National Association as trustee. The \$400 Million 7.25% Senior Notes have a maturity date of July 15, 2028 and bear interest at 7.25% per annum, payable semi-annually in cash in arrears on January 15 and July 15 each year, beginning January 15, 2024. The \$400 Million 7.25% Senior Notes are general unsecured and unsubordinated obligations of the issuing subsidiaries and rank equal in right of payment with such subsidiaries' existing and future senior unsecured indebtedness, including the \$700 Million 4.75% Senior Notes and \$600 Million 4.50% Senior Notes, and senior in right of payment to future subordinated indebtedness, if any. The \$400 Million 7.25% Senior Notes are effectively subordinated to the issuing subsidiaries' secured indebtedness to the extent of the value of the assets securing such indebtedness. The guarantees rank equally in right of payment with the applicable guarantor's existing and future senior unsecured indebtedness and senior in right of payment to any future subordinated indebtedness of such guarantor. The \$400 Million

7.25% Senior Notes are effectively subordinated to any secured indebtedness of any guarantor to the extent of the value of the assets securing such indebtedness and structurally subordinated to all indebtedness and other obligations of the Operating Partnership's subsidiaries that do not guarantee the \$400 Million 7.25% Senior Notes.

The \$400 Million 7.25% Senior Notes are redeemable before July 15, 2025, in whole or in part, at 100.00%, plus accrued and unpaid interest thereon to, but not including, the redemption date, plus a make-whole premium. The \$400 Million 7.25% Senior Notes will be redeemable, in whole or in part, at any time on or after July 15, 2025 at a redemption price expressed as a percentage of the principal amount thereof, which percentage is 103.625%, 101.813% and

61

[Table of Contents](#)

100.00% beginning on July 15 of 2025, 2026, and 2027, respectively, plus accrued and unpaid interest thereon to, but not including, the redemption date.

\$600 Million 4.50% Senior Notes. On February 17, 2021, the Operating Partnership and Finco completed the private placement of \$600.0 million in aggregate principal amount of senior notes due 2029, which are guaranteed by the Company and its subsidiaries that guarantee the Credit Agreement. The \$600 Million 4.50% Senior Notes and guarantees were issued pursuant to an indenture by and among the issuing subsidiaries and the guarantors and U.S. Bank National Association as trustee. The \$600 Million 5% 4.50% Senior Notes have a maturity date of February 15, 2029 and bear interest at 4.50% per annum, payable semi-annually in cash in arrears on February 15 and August 15 each year. The \$600 Million 4.50% Senior Notes are general unsecured and unsubordinated obligations of the issuing subsidiaries and rank equal in right of payment with such subsidiaries' existing and future senior unsecured indebtedness, including the \$700 Million 4.75% Senior Notes, and senior in right of payment to future subordinated indebtedness, if any. The \$600 Million 4.50% Senior Notes are effectively subordinated to the issuing subsidiaries' secured indebtedness to the extent of the value of the assets securing such indebtedness. The guarantees rank equally in right of payment with the applicable guarantor's existing and future senior unsecured indebtedness and senior in right of payment to any future subordinated indebtedness of such guarantor. The \$600 Million 4.50% Senior Notes are effectively subordinated to any secured indebtedness of any guarantor to the extent of the value of the assets securing such indebtedness and structurally subordinated to all indebtedness and other obligations of the Operating Partnership's subsidiaries that do not guarantee the \$600 Million 4.50% Senior Notes.

59

[Table of Contents](#)

The \$600 Million 4.50% Senior Notes are redeemable before February 15, 2024, in whole or in part, at 100.00%, plus accrued and unpaid interest thereon to, but not including, the redemption date, plus a make-whole premium. The \$600 Million 4.50% Senior Notes will be redeemable, in whole or in part, at any time on or after February 15, 2024 at a redemption price expressed as a percentage of the principal amount thereof, which percentage is 102.250%, 101.500%, 100.750%, and 100.000% beginning on February 15 of 2024, 2025, 2026, and 2027, respectively, plus accrued and unpaid interest thereon to, but not including, the redemption date.

Each of the indentures governing the \$700 Million 4.75% Senior Notes, the \$600 Million 4.50% Senior Notes and the \$400 Million 7.25% Senior Notes contain certain covenants which, among other things and subject to certain exceptions and qualifications, limit the incurrence of additional indebtedness, investments, dividends, transactions with affiliates, assets sales, acquisitions, mergers and consolidations, liens and encumbrances and other matters customarily restricted in such agreements. In addition, if the Company experiences certain kinds of changes of control, the Company must offer to repurchase some or all of the senior notes at 101% of their principal amount, plus accrued and unpaid interest, if any, up to, but excluding, the repurchase date.

\$800 Million Term Loan (Gaylord Rockies). On July 2, 2019, Aurora Convention Center Hotel, LLC ("Hotel Owner") and Aurora Convention Center Hotel Lessee, LLC ("Tenant" and collectively with Hotel Owner, the "Loan Parties"), subsidiaries of the entities comprising the previous Gaylord Rockies joint venture, entered into a Second Amended and Restated Loan Agreement (the "Gaylord Rockies Loan") with Wells Fargo Bank, National Association, as administrative agent, which refinanced Gaylord Rockies's existing \$500 million construction loan and \$39 million mezzanine loan, which were scheduled to mature in December 2019. The Gaylord Rockies Loan consists of an \$800.0 million secured term loan facility which and matures July 2, 2023 July 2, 2024 with three, two, one-year extension options remaining, subject to certain requirements in the Gaylord Rockies Loan. The first one-year extension option was successfully completed in May 2023. The Gaylord Rockies Loan and bears interest at LIBOR Adjusted Daily Simple SOFR plus 2.50%. Simultaneous with closing, Gaylord Rockies We have entered into an interest rate swap to fix the LIBOR SOFR portion of the interest rate at 1.65% 5.2105% for the first three years of the loan. Additionally, we have entered into an additional interest rate swap to fix the LIBOR portion of the interest rate at 3.3410% for the fourth fifth year of the loan. We have designated these this interest rate swaps swap as an effective cash flow hedges hedge.

The Gaylord Rockies Loan is secured by a deed of trust lien on the Gaylord Rockies real estate and related assets. We have entered into limited repayment and carry guarantees that, in the aggregate, guarantee repayment of 10% of the principal debt, together with interest and operating expenses, which are to be released once Gaylord Rockies achieves a certain debt service coverage threshold as defined in the Gaylord Rockies Loan. Generally, the Gaylord Rockies Loan is non-recourse to the Company, subject to (i) those limited guarantees, (ii) a completion guaranty in the event the expansion is pursued, and (iii) customary non-recourse carve-outs.

On June 30, 2020, the Loan Parties entered into Amendment No. 1 (the "Loan Amendment") to the Gaylord Rockies Loan, by and among the Loan Parties, Wells Fargo Bank, National Association, as administrative agent, and the lenders from time to time party thereto. The Loan Amendment modified the Gaylord Rockies Loan to (i) provide for the ability to use cash for certain purposes, even during a Cash Sweep Period (as defined in the Loan Agreement), which Gaylord Rockies was in beginning in July 2020 through December 2022, and (ii) extend the deadline for Hotel Owner to commence construction provide

62

[Table of an expansion to Gaylord Rockies, and \(iii\) provide](#) [Contents](#)

favorable changes to the debt service coverage ratio provisions.

The Loan Amendment includes restrictions on distributions to our subsidiaries that own Gaylord Rockies and requires Rockies.

Further, on May 2, 2023, the Loan Parties entered into a certain level of equity financing for a Benchmark Replacement Modification Agreement to the Gaylord Rockies expansion. Loan Agreement, which replaced LIBOR with Adjusted Daily Simple SOFR.

OEG Credit Agreement. On June 16, 2022, OEG Borrower, LLC ("OEG Borrower") and OEG Finance, LLC ("OEG Finance"), each a wholly owned direct or indirect subsidiary of OEG, entered into a credit agreement (the "OEG Credit Agreement") among OEG Borrower, as borrower, OEG Finance, certain subsidiaries of OEG Borrower from time to time party thereto as guarantors, the lenders party thereto and JPMorgan Chase Bank, N.A., as administrative agent. The OEG Credit Agreement provides for (i) a senior secured term loan facility in the aggregate principal amount of \$300.0 million (the "OEG Term Loan") and (ii) a senior secured revolving credit facility in an aggregate principal amount not to exceed \$65.0 million (the "OEG Revolver"). The OEG Term Loan matures on June 16, 2029, and the OEG Revolver matures on June 16, 2027. The OEG Term Loan bears interest at a rate equal to either, at OEG Borrower's election, (i) the Alternate Base Rate plus 4.00% or (b) (ii) Adjusted Term SOFR plus 5.00% (all as specifically more described in the OEG Credit Agreement). In November 2022, OEG entered into an interest rate swap to fix the SOFR portion of the interest rate on \$100.0 million of borrowings at 4.533% through December 2025. The OEG Revolver bears interest at a rate equal to either, at OEG Borrower's election, (i) the Alternate Base Rate plus 3.75% or (b) (ii) Adjusted Term SOFR plus 4.75% 4.25%, which shall be subject to reduction in the applicable margin based upon OEG's First Lien Leverage Ratio (all as specifically more described in the OEG Credit Agreement). The OEG Term Loan and OEG Revolver are each secured by substantially all of the assets of OEG Finance and each of its subsidiaries (other than Block 21 and Circle, as more specifically described in the OEG Credit Agreement). The net proceeds we received from the OEG Term Loan

[Table of Contents](#)

were used to repay the outstanding balance of our former Term Loan term loan A. No revolving credit advance At December 31, 2023, \$296.3 million was made under the OEG Revolver at closing, and no amounts were outstanding under the OEG Revolver at December 31, 2022. Term Loan and \$5.0 million was outstanding under the OEG Revolver.

Block 21 CMBS Loan. At the closing of the purchase of Block 21 on May 31, 2022, a subsidiary of the Company assumed a \$136 million, ten-year, non-recourse term loan secured by a mortgage on Block 21 (the "Block 21 CMBS Loan"). The Block 21 CMBS Loan has a fixed interest rate of 5.58% per annum, payable monthly, matures January 5, 2026, and provides for payments due monthly based on a 30-year amortization. At December 31, 2023, \$131.9 million was outstanding under the Block 21 CMBS Loan.

The Block 21 CMBS Loan contains customary financial covenants and other restrictions, including sponsor net worth and liquidity requirements, and debt service coverage ratio targets that Block 21 must meet in order to avoid a "Trigger Period," the occurrence of which does not constitute a default. Block 21 was in a Trigger Period as of our purchase date and remains as such as of December 31, 2022. During the Trigger Period, any cash generated in excess of amounts necessary to fund loan obligations, budgeted operating expenses and specified reserves will not be distributed to Block 21. Block 21 was in a Trigger Period as of our purchase date but exited the Trigger Period with first quarter 2023 results.

Additional Debt Limitations. Pursuant to the terms of the management agreements and pooling agreement with Marriott for our Gaylord Hotels properties, excluding Gaylord Rockies, we are subject to certain debt limitations described below.

The management agreements provide for the following limitations on indebtedness encumbering a hotel:

- The aggregate principal balance of all mortgage and mezzanine debt encumbering the hotel shall be no greater than 75% of the fair market value of the hotel; and
- The ratio of (a) aggregate Operating Profit (as defined in the management agreement) in the 12 months prior to the closing on the mortgage or mezzanine debt to (b) annual debt service for the hotel shall equal or exceed 1.2:1; but is subject to the pooling agreement described below.

[Table of Contents](#)

The pooled limitations on Secured Debt (as defined in the pooling agreement) are as follows:

- The aggregate principal balance of all mortgage and mezzanine debt on Pooled Hotels (as defined in the pooling agreement), shall be no more than 75% of the fair market value of Pooled Hotels.
- The ratio of (a) aggregate Operating Profit (as defined in the pooling agreement) of Pooled Hotels in the 12 months prior to closing on any mortgage or mezzanine debt, to (b) annual debt service for the Pooled Hotels, shall equal or exceed 1.2:1.

Gaylord Rockies is not a Pooled Hotel for this purpose.

Estimated Interest on Principal Debt Agreements

Based on the stated interest rates on our fixed-rate debt and the rates in effect at December 31, 2022 December 31, 2023 for our variable-rate date debt after considering interest rate swaps, our estimated interest obligations over the next five years are \$506.6 million \$783.9 million. These estimated obligations are \$137.8 million in 2023, \$104.6 million \$198.5 million in 2024, \$95.4 million \$166.4 million in 2025, \$88.0 million \$158.5 million in 2026, \$150.6 million in 2027, and \$80.8 million \$110.0 million in 2027 2028. Variable rates, as well as outstanding principal balances, could change in future periods. See "Principal Debt Agreements" above for a discussion of our outstanding long-term debt. See "Supplemental Cash Flow Information" in Note 1 to our consolidated financial statements included herein for a discussion of the interest we paid during 2023, 2022 2021 and 2020, 2021.

Inflation

Inflation has had a more meaningful impact on our business during 2022 recent periods than in recent historical periods. However, favorable occupancy, ADR and outside-the-room spend in our Hospitality segment and business levels in our

61

[Table of Contents](#)

Entertainment segment have reduced the impact of increased operating costs, including increased wages and increased insurance and food and beverage costs, on our financial position and results of operations.

Additionally, increased interest rates have driven higher interest expense on our higher debt levels. In an effort to mitigate the impact of increased interest rates, at December 31, 2023, 80% of our outstanding debt is fixed-rate debt, after considering the impact of interest rate swaps.

We continue to monitor inflationary pressures and may need to consider potential mitigation actions in future periods. A prolonged inflationary environment could adversely affect our operating costs, customer spending and bookings, and our financial results.

Supplemental Guarantor Financial Information

The Company's \$400 Million 7.25% Senior Notes, \$600 Million 4.50% Senior Notes and \$700 Million 4.75% Senior Notes were each issued by the Issuers and are guaranteed on a senior unsecured basis by the Company (as the parent company), each of the Operating Partnership's subsidiaries that own the Gaylord Hotels properties, excluding Gaylord Rockies, and certain other of the Company's subsidiaries, each of which also guarantees the Operating Partnership's Credit Agreement, as amended (such subsidiary guarantors, together with the Company, the "Guarantors"). The Guarantors are 100% owned by the Operating Partnership or the Company, and the guarantors are full and unconditional and joint and several. The guarantees rank equally in right of payment with each Guarantor's existing and future senior unsecured indebtedness and senior in right of payment to all future subordinated indebtedness, if any, of such Guarantor. Not all of the Company's subsidiaries have guaranteed the Company's \$600 Million 4.50% Senior Notes and \$700 Million 4.75% Senior Notes, these senior notes, and the guarantees are structurally subordinated to all indebtedness and other obligations of such subsidiaries that have not guaranteed the Company's \$600 Million 4.50% Senior Notes and \$700 Million 4.75% Senior Notes, these senior notes.

64

[Table of Contents](#)

The following tables present summarized financial information for the Issuers and the Guarantors on a combined basis and the intercompany balances and transactions between these parties, as well as any investments in or equity in earnings from non-guarantor subsidiaries, have been eliminated (amounts in thousands):

	December 31, 2022	December 31, 2023
Net receivables due from non-guarantor subsidiaries		\$ 8,593
Other assets		2,485,488
Total assets	\$ 1,653,841	\$ 2,494,081
Net payables due to non-guarantor subsidiaries		17,709
Other liabilities		1,805,587
Total liabilities	\$ 1,823,296	\$ 2,392,671
Total noncontrolling interest	\$ 625	\$ 3,624
	Year Ended December 31, 2022	Year Ended December 31, 2023
Revenues from third-parties	\$ 365	
Revenues from non-guarantor subsidiaries	239,283	\$ 459,749
Operating expenses (excluding expenses to non-guarantor subsidiaries)	118,255	133,522
Expenses to non-guarantor subsidiaries	14,259	13,554
Operating income	107,134	312,673
Interest income from non-guarantor subsidiaries	12,468	1,252
Net income	51,539	208,217
Net income available to common stockholders	48,865	177,634

Critical Accounting Policies and Estimates

Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations" discusses our consolidated financial statements, which have been prepared in accordance with U.S. generally accepted accounting principles. Accounting estimates are an integral part of the preparation of the consolidated financial statements and the financial reporting process and are based upon current judgments. The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reported period. Certain accounting estimates are particularly sensitive because of their complexity and the possibility that future events affecting them may differ materially from our current judgments and estimates.

[Table of Contents](#)

This listing of critical accounting policies is not intended to be a comprehensive list of all of our accounting policies. In many cases, the accounting treatment of a particular transaction is specifically dictated by generally accepted accounting principles, with no need for management's judgment regarding accounting policy. We believe that of our significant accounting policies, which are discussed in Note 1 to the consolidated financial statements included herein, the following involve a higher degree of judgment and complexity.

Revenue recognition. Revenues from occupied hotel rooms are recognized over time as the daily hotel stay is provided to hotel groups and guests. Revenues from concessions, food and beverage sales, and group meeting services are recognized over the period or at the time those goods or services are delivered to the hotel group or guest. Revenues from ancillary services at our hotels, such as spa, parking, and transportation services, are generally recognized at the time the goods or services are provided. Cancellation fees and attrition fees, which are charged to groups when they do not fulfill the minimum number of room nights or minimum food and beverage spending requirements

originally contracted for, are generally recognized as revenue in the period we determine it is probable that a significant reversal in the amount of revenue recognized will not occur, which is typically the period these fees are collected. We generally recognize revenues from the Entertainment segment at the point in time that services are provided or goods are delivered or shipped to the customer, as applicable. Entertainment segment revenues from licenses of content are recognized at the point in time the content is delivered to the licensee and the licensee can use and benefit from the content. Revenue related to content provided to Circle is eliminated for the portion of Circle that the Company owns.

Impairment of long-lived and other assets. In accounting for our long-lived and other assets, we assess our long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of the assets or asset group groups may not be recoverable. Factors we consider when assessing whether impairment indicators exist include (i) significant under-performance relative to historical or projected future operating results, (ii) significant changes in the manner of our use of assets or the strategy for our overall business, or (iii) significant negative industry or economic trends.

Recoverability of property and equipment and definite-lived intangible assets that will continue to be used is measured by comparing the carrying amount of the asset or asset group to the related total future undiscounted net cash flows. If an asset or asset group's carrying value is not recoverable through those cash flows, the asset group is considered to be impaired. The impairment is measured by the difference between the assets' carrying amount and their fair value, which is estimated using discounted cash flow analyses that utilize comprehensive cash flow projections, as well as observable

[Table of Contents](#)

market data to the extent available. Estimating the total future undiscounted net cash flows, as well as the fair value of assets or asset groups, if necessary, requires management to make assumptions and projections of future cash flows, long-term growth rates, asset holding periods, and other factors. The assumptions used to assess impairment consider historical trends, macroeconomic conditions, and projections consistent with our operating strategy. Changes in these estimates and assumptions can have a significant impact on the assessment, which could result in material impairment losses.

Credit losses on financial assets. We assess our financial assets, including the bonds we received in 2008 related to the Gaylord National construction ("Gaylord National Bonds"), and our accounts receivable for credit losses utilizing the expected loss model prescribed by ASC 326, "Financial Instruments – Credit Losses," and record a reserve, in the form of an allowance for credit losses, against the amortized cost basis for the portion of the financial asset that will not be recovered due to credit losses.

We provide credit loss reserves for the Gaylord National Bonds by comparing the amortized cost basis to their fair value. If the amortized cost basis exceeds the fair value, an expected credit loss exists and the allowance for credit losses is measured as the difference between the bonds' amortized cost basis and fair value, which is estimated using discounted cash flow analyses that utilize comprehensive cash flow projections over the contractual life of the bonds, as well as observable market data to the extent available. Our estimate of the fair value of the Gaylord National Bonds is sensitive to the significant assumptions of the discounted cash flow analysis, which include the projections of hotel taxes (which are based on expected hotel rooms revenues) and property taxes, both of which are affected by expectations about future market and economic conditions, particularly those in the Washington D.C. market. Further, such assumptions require significant judgment as the Gaylord National Bonds and related projected cash flows continue for an extended period of time through 2037 and include the uncertainty of the impact of the COVID-19 pandemic. 2037.

[Table of Contents](#)

We provide for credit loss reserves for trade receivables based upon a percentage of accounts receivable that considers historical write-offs, current economic conditions, and management's expectations about future economic conditions, as well as periodic evaluations of the aging of accounts receivable.

Depreciation and amortization. Depreciation expense is based on the estimated useful life of our fixed assets. Amortization expense for leasehold improvements is based on the shorter of the lease term or the estimated useful life of the related assets, and amortization expense for intangibles acquired as part of a business combination is based on the specific circumstances of each intangible asset. The lives of the assets are based on a number of assumptions, including cost and timing of capital expenditures to maintain and refurbish the assets, as well as specific market and economic conditions. While management believes its estimates are reasonable, a change in the estimated lives could affect our depreciation expense in future periods.

Income taxes. As a REIT, generally we will not be subject to federal corporate income taxes on ordinary taxable income and capital gains income from real estate investments that we distribute to our stockholders. We will continue to be required to pay federal and state corporate income taxes on earnings of our TRSs.

Our deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases, using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled.

We must assess the likelihood that we will be able to recover our deferred tax assets. If recovery is not likely, the provision for taxes is increased by recording a reserve, in the form of a valuation allowance, against the estimated deferred tax assets that will not ultimately be recoverable.

In addition, we must evaluate uncertainties in the application of complex tax regulations in the calculation of tax liabilities. We provide for uncertain tax positions and the related interest and penalties based upon management's assessment of whether a tax benefit is more likely than not to be sustained upon examination by tax authorities. We make this assessment based on only the technical merits of the tax position. At December 31, 2022 December 31, 2023 and 2021, 2022, we had no accruals for unrecognized tax benefits. We recognize interest and penalties related to uncertain tax positions, if any, in income tax expense. At December 31, 2022 December 31, 2023 and 2021, 2022, we have accrued no interest or penalties related to uncertain tax positions.

Pension plans. The costs and obligations of our pension plans recognized in our consolidated financial statements are determined from actuarial valuations, which are dependent on significant assumptions, judgments, and estimates. These assumptions, judgments, and estimates, which include discount rates at which the liabilities could be settled at the measurement date, expected return on plan assets and mortality rates, are evaluated at each annual measurement date. In accordance with generally accepted accounting principles, actual results that differ from these assumptions, judgments, and estimates are accumulated and amortized over future periods and, therefore, affect expense recognized and obligations recorded in future periods.

The discount rate utilized for determining future benefit obligations is based on the market rate of a broad-based index of high-quality bonds receiving an AA- or better rating from a recognized rating agency on our annual measurement date that is matched to the future expected cash flows of the benefit plans by annual periods. The resulting discount rate for the pension plan increased from 2.42% at December 31, 2021 to 4.85% at December 31, 2022.

We determine the overall expected long-term return on plan assets based on our estimate of the return that plan assets will provide over the period that benefits are expected to be paid out. In preparing this estimate, we assess the rates of return on each allocation of plan assets and advice by our third-party actuary and investment consultants. The expected return on plan assets is a long-term assumption that is determined at the beginning of each year and generally does not significantly change annually. While historical returns are considered, the rate of return assumption is primarily based on projections of expected returns, using economic data and financial models to estimate the probability of returns. The probability distribution of annualized returns for the portfolio using current asset allocations is used to determine the expected range of returns for a ten-to-twenty-year horizon. While management believes that the assumptions used are appropriate, differences in actual experience or changes in assumptions may affect our pension expense. The expected

return on plan assets assumption used for determining net periodic pension expense for 2022 and 2021 was 6.0%. Actual return on plan assets for 2022 and 2021 was (18.6)% and 13.0%, respectively. Our historical actual return averaged 6.8% for the ten-year period ended December 31, 2022. In the future, we may make additional discretionary contributions to the plan or we could be required to make mandatory cash funding payments.

The mortality rate assumption used for determining future benefit obligations as of December 31, 2022 and 2021 was based on the Pri-2012 Total Dataset Mortality Table.

While management believes that the assumptions used are appropriate, differences in actual experience or changes in assumptions may affect our pension obligations and expense. For example, holding all other assumptions constant, a 1% increase or decrease in the assumed discount rate related to the retirement plan would increase (decrease) 2022 net periodic pension expense by approximately \$0.1 million and \$(0.2) million, respectively. Likewise, a 1% increase or decrease in the assumed rate of return on plan assets would (decrease) increase 2021 net periodic pension expense by approximately \$0.7 million.

Acquisitions and Purchase Price Allocations. Accounting for the acquisition of an entity as a business combination, or becoming the primary beneficiary of a previously unconsolidated variable interest entity, or a significant asset acquisition requires an allocation of the purchase price to the assets acquired and the liabilities assumed in the transaction at based on their respective estimated fair values, which requires us to make significant estimates and assumptions regarding the fair value of the acquired assets and liabilities assumed. We may engage third parties to provide valuation services to assist in the fair value determinations of the long-lived assets acquired and the liabilities

[Table of Contents](#)

assumed. The most difficult estimations of individual fair values are those involving long-lived assets, such as property, equipment, and intangible assets, that are assumed as part of the transaction, as well as any noncontrolling interests. When making fair value determinations, we consider market data for similar assets, expected cash flows discounted at risk-adjusted rates, and replacement cost for assets, among other information. Management judgment is required when making the significant assumptions used to value long-lived and identifiable intangible assets, which include projected revenue growth, estimated cash flows, discount rates, and other factors.

Legal Contingencies. We are subject to various legal proceedings and claims, the outcomes of which are subject to significant uncertainty. We record an accrual for loss contingencies when a loss is probable and the amount of the loss can be reasonably estimated, the determination of which requires significant judgment. We review these accruals each reporting period and make revisions based on changes in facts and circumstances, but resolution of legal matters in a manner inconsistent with our expectations could have a material impact on our financial condition and operating results.

Recently Issued Accounting Standards

For a discussion of recently issued accounting standards, see Note 1 to our consolidated financial statements included herein.

Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Market risk is the risk of loss arising from adverse changes in market rates and prices, such as interest rates, foreign currency exchange rates and commodity prices. Our primary exposures to market risk are from changes in interest rates, including the rising interest rates experienced in 2022, recent years, and changes in asset values of investments that fund our pension plan. See Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," and Item 1A, "Risk Factors," in this Annual Report on Form 10-K for more discussion on how interest rate increases affect our operations and financial condition.

Risk Related to Changes in Interest Rates

At December 31, 2022 December 31, 2023, borrowings outstanding under the Term Loan B bore interest at an annual rate of LIBOR SOFR plus 2.00% 2.75%. We have hedged if SOFR were to increase by 100 basis points, our annual interest rate exposure cost on \$350.0 million of the \$496.3 million in borrowings under the Term Loan B with interest rate swaps that fix the LIBOR portion of interest payments through May 2023. If we do not enter into an additional

[Table of Contents](#)

interest rate swap, we will be subject to interest rate risk under the Term Loan B from June 2023 through the May 2024 maturity date. outstanding at December 31, 2023 would increase by approximately \$5.0 million.

At December 31, 2022 December 31, 2023, borrowings outstanding under the Gaylord Rockies Loan bore interest at an annual rate of LIBOR SOFR plus 2.50%. We have hedged our interest rate exposure with an interest rate swap that fixes the LIBOR SOFR portion of interest payments through August 2023, July 2024. If we do not enter into an additional interest rate swap, and we extend the maturity date of the Gaylord Rockies Loan beyond August 2023, July 2024, we will be subject to interest rate risk under the Gaylord Rockies Loan from August 2023 July 2024 through the extended maturity date.

At December 31, 2022 December 31, 2023, borrowings outstanding under the OEG Term Loan bore interest at an annual rate of Adjusted Term SOFR plus 5.00%. We have hedged our interest rate exposure on \$100.0 million of borrowings under the OEG Term Loan with an interest rate swap that fixes the SOFR portion of interest payments through December 2025. If Adjusted Term SOFR were to increase by 100 basis points, our annual interest cost on the \$199.3 million \$196.3 million in borrowings outstanding under the OEG Term Loan that are not hedged at December 31, 2022 December 31, 2023 would increase by approximately \$2.0 million.

Certain of our outstanding cash balances are occasionally invested overnight with high credit quality financial institutions. We do not have significant exposure to changing interest rates on invested cash at December 31, 2022 December 31, 2023. As a result, the interest rate market risk implicit in these investments at December 31, 2022 December 31, 2023, if any, is low.

Risk Related to Changes in Asset Values that Fund our Pension Plans

The expected rates of return on the assets that fund our defined benefit pension plan are based on the asset allocation of the plan and the long-term projected return on those assets, which represent a diversified mix of equity securities, fixed income securities and cash. At December 31, 2022 December 31, 2023, the value of the investments in the pension fund was \$52.3 million \$52.6 million.

[Table of Contents](#)

and an immediate ten percent decrease in the value of the investments in the fund would have reduced the value of the fund by approximately \$5.2 million \$5.3 million.

Summary

Based upon our overall market risk exposures at December 31, 2022 December 31, 2023, we believe that the effects of changes in interest rates related to our borrowings and asset values of investments that fund our pension plan could be material to our consolidated financial position, results of operations or cash flows.

Item 8. *Financial Statements and Supplementary Data*

Information with respect to this Item is contained in the Company's consolidated financial statements included in the Index beginning on page 76 77 of this Annual Report on Form 10-K and incorporated by reference herein.

Item 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosure*

None.

Item 9A. Controls and Procedures

Conclusion Regarding the Effectiveness of Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our principal executive officer and principal financial officer, we conducted an evaluation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) and Rule 15d-15(e) promulgated under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this Annual Report. Based on this evaluation, our principal executive officer and our principal financial officer concluded that our disclosure controls and procedures were effective, as of the end of the period covered by this Annual Report.

66

[Table of Contents](#)

Management's Report on Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. The Company's internal control over financial reporting includes those policies and procedures that:

- pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and
- provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

68

[Table of Contents](#)

Management assessed the effectiveness of the Company's internal control over financial reporting as of **December 31, 2022** December 31, 2023. In making this assessment, management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) in Internal Control - Integrated Framework.

Based on management's assessment and those criteria, management believes that, as of **December 31, 2022** December 31, 2023, the Company's internal control over financial reporting was effective.

On **May 31, 2022** June 30, 2023, we acquired **Block 21** through a business combination, **JW Marriott Hill Country**. We are currently in the process of assessing **Block 21's** **JW Marriott Hill Country's** internal control over financial reporting and integrating **Block 21's** the entity's internal

control over financial reporting with our existing internal control over financial reporting. As permitted by SEC regulations, we have excluded **Block 21** JW Marriott Hill Country from our assessment of internal control over financial reporting as of **December 31, 2022** December 31, 2023 since we acquired **Block 21** the entity in May 2022. **Block 21** June 2023. JW Marriott Hill Country constituted **6.8%** 16.4% and **2.0%** 4.3% of total assets and total revenues, respectively, as of and for the year ended **December 31, 2022** December 31, 2023.

The Company's independent registered public accounting firm, Ernst & Young LLP, has issued an attestation report on the Company's internal control over financial reporting, which is included herein.

Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting that occurred during the quarter ended **December 31, 2022** December 31, 2023 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Item 9B. Other Information

Effective February 23, 2023 During the fiscal quarter ended December 31, 2023, our Board no director or Section 16 officer adopted or terminated any Rule 10b5-1 trading arrangements or non-Rule 10b5-1 trading arrangements (in each case, as defined in Item 408(a) of Directors amended and restated our Amended and Restated Bylaws (as so amended and restated, the "Second Amended and Restated Bylaws"), effective immediately to:

67

[Table of Contents](#)

- enhance procedural mechanics and disclosure requirements in connection with stockholder nominations of directors and submission of stockholder proposals (other than proposals to be included in the Company's proxy statement pursuant to Rule 14a-8 under the Exchange Act), including by requiring compliance with Exchange Act Rule 14a-19, and;
- incorporate technical, ministerial, clarifying and conforming changes related to recent amendments to the Delaware General Corporation Law.

The Second Amended and Restated Bylaws also contain conforming, clarifying, and updating changes to supplement the above amendments, as well as certain other routine, technical, and non-substantive updates and revisions.

The above description of the amendments does not purport to be complete and is qualified in its entirety by reference to the Second Amended and Restated Bylaws, which are filed as Exhibit 3.2 to this Annual Report on Form 10-K and incorporated in this Part II, Item 9B by reference. Regulation S-K).

Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections

Not applicable.

PART III

Item 10. Directors, Executive Officers and Corporate Governance

Information about our Board of Directors required by Item 401 of Regulation S-K is incorporated herein by reference to the discussion under the heading "Proposal 1: Election of the Ten (10) Nominees for Director Identified in this Proxy Statement" in our Proxy Statement for the **2023** 2024 Annual Meeting of Stockholders, to be filed with the SEC. Information regarding procedures for stockholder nominations to our Board of Directors required by Item 407(c)(3) of Regulation S-K is incorporated by reference to the discussion under the heading "Submitting Stockholder Proposals and Nominations for **2024** 2025 Annual Meeting" in our Proxy Statement for the **2023** 2024 Annual Meeting of Stockholders, to be filed with the SEC.

Certain other information concerning executive officers and certain other officers of the Company is included in Item 1 of Part I of this Annual Report on Form 10-K under the caption "Information about our Executive Officers."

The Company has a separately designated audit committee of the Board of Directors established in accordance with the Exchange Act. Alvin Bowles, **Christian Brickman, Erin Helgren** (as of January 1, 2024), Fazal Merchant and Christine Pantoya currently serve as members of the Audit Committee, and Mr. Merchant serves as its chairman. Our Board of Directors has determined that Mr. **Brickman and Mr. Merchant are is** an "audit committee financial experts" "expert" as defined by the SEC and **are is** independent, as that term is defined in the Exchange Act and the listing standards of the New York Stock Exchange.

69

[Table of Contents](#)

Our Board of Directors has adopted a Code of Business Conduct and Ethics applicable to the members of our Board of Directors and our officers, including our Principal Executive Officer, Principal Financial Officer and Principal Accounting Officer. In addition, the Board of Directors has adopted Corporate Governance Guidelines and restated charters for our Audit Committee, Human Resources Committee, and Nominating and Corporate Governance Committee. You can access our Code of Business Conduct and Ethics, Corporate Governance Guidelines and current committee charters on our website at www.rymanhp.com or request a copy of any of the foregoing by writing to the following address: Ryman Hospitality Properties, Inc., Attention: Secretary, One Gaylord Drive, Nashville, Tennessee 37214. The Company will make any legally required disclosures regarding amendments to, or waivers of, provisions of the Code of Business Conduct and Ethics, Corporate Governance Guidelines or current committee charters on its website. In accordance with the corporate governance listing standards of the New York Stock Exchange, the Company has designated Mr. Robert S. Prather, Jr. as the lead director at all meetings of non-management directors, which meetings will be held on a regular basis. Stockholders, employees and other interested parties may communicate with Mr. Prather, individual non-management directors, or the non-management directors as a group, by email at boardofdirectors@rymanhp.com.

68

[Table of Contents](#)

Item 11. Executive Compensation

The information required by this Item is incorporated herein by reference to the discussions under the headings "Director Compensation," "Compensation Discussion and Analysis," "Executive Compensation – **2022** 2023 Summary Compensation Table," "**2022** 2023 Grants of Plan-Based Awards," "Outstanding Equity Awards at **2022** 2023 Fiscal Year End," "**2022** 2023 Option Exercises and Stock Vested," "Company Information – CEO Pay Ratio," "**2022** 2023 Pay Versus Performance," "Other Compensation Information – Pension Benefits," "Other Compensation Information – Nonqualified Deferred Compensation," "Other Compensation Information – **2022** 2023 Nonqualified Deferred Compensation Table," "Potential Payments on Termination or Change of Control," "Company Information – Committees of the Board – Compensation Committee Interlocks and Insider Participation," and "Human Resources Committee Report" in our Proxy Statement for the **2023** 2024 Annual Meeting of Stockholders, to be filed with the SEC.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item is incorporated herein by reference to the discussions under the headings "Stock Ownership" and "Equity Compensation Plan Information" in our Proxy Statement for the **2023** 2024 Annual Meeting of Stockholders, to be filed with the SEC.

Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this Item is incorporated herein by reference to the discussions under the headings "Company Information – Corporate Governance – Independence of Directors" and "Certain Transactions" in our Proxy Statement for the **2023** 2024 Annual Meeting of Stockholders, to be filed with the SEC.

Item 14. Principal Accountant Fees and Services

The information required by this Item is incorporated herein by reference to the discussion under the heading "Our Independent Registered Public Accounting Firm" in our Proxy Statement for the 2023 2024 Annual Meeting of Stockholders, to be filed with the SEC.

70

[Table of Contents](#)

PART IV

Item 15. Exhibits and Financial Statement Schedules

(a)(1) *Financial Statements*

The accompanying index to financial statements on page 76 77 of this Annual Report on Form 10-K is provided in response to this Item.

(a)(2) *Financial Statement Schedules*

The following financial statement schedules are filed as a part of this report and are included herein beginning on page 118 of this Annual Report on Form 10-K:

- Schedule II – Valuation and Qualifying Accounts
- Schedule III – Real Estate and Accumulated Depreciation

All other financial statement schedules for which provision is made in the applicable accounting regulations of the SEC are not required under the related instructions or are inapplicable and, therefore, have been omitted.

69

[Table of Contents](#)

(a)(3) *Exhibits*

The following exhibits are filed with this Annual Report on Form 10-K or are incorporated herein by reference:

EXHIBIT	NUMBER	DESCRIPTION
	3.1	Amended and Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K filed October 1, 2012).
	3.2* ^{3.2}	Second Amended and Restated Bylaws of the Company, Company (incorporated by reference to Exhibit 3.2 to the Company's Annual Report on Form 10-K filed February 24, 2023).
	4.1	Specimen of Common Stock certificate of the Company (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed September 24, 2012).
	4.2	Reference is made to Exhibits 3.1 and 3.2 hereof for instruments defining the rights of common stockholders of the Company.
	4.3	Description of Securities (incorporated by reference to Exhibit 4.3 to the Company's Annual Report on Form 10-K filed February 25, 2020).

4.4 [Indenture, dated as of September 19, 2019, among RHP Hotel Properties, LP and RHP Finance Corporation, as the issuers, Ryman Hospitality Properties, Inc., as a guarantor, each of the subsidiary guarantors named therein and U.S. Bank National Association, as trustee, relating to the 4.750% Senior Notes due 2027 \(incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed September 19, 2019\).](#)

4.5 [Form of 4.750% Senior Note due 2027 \(incorporated by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K filed September 19, 2019\).](#)

4.6 [Supplemental Indenture No. 1, dated as of October 8, 2019, by and among RHP Hotel Properties, LP, and RHP Finance Corporation, as the issuers, Ryman Hospitality Properties, Inc., as a guarantor, each of the subsidiary guarantors named therein and U.S. Bank National Association, as trustee, relating to the 4.750% Senior Notes due 2027 \(incorporated by reference to Exhibit 4.3 to the Company's Current Report on Form 8-K filed October 8, 2019\).](#)

71

[Table of Contents](#)

4.7 [Indenture, dated as of February 17, 2021, among RHP Hotel Properties, LP, and RHP Finance Corporation, as the issuers, Ryman Hospitality Properties, Inc., as a guarantor, each of the guarantors named therein and U.S. Bank National Association, as trustee, relating to the 4.500% Senior Notes due 2029 \(incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed February 17, 2021\).](#)

4.8 [Form of 4.500% Senior Note due 2029 \(incorporated by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K filed February 17, 2021\).](#)

4.9 [Indenture, dated as of June 22, 2023, among RHP Hotel Properties, LP, RHP Finance Corporation, Ryman Hospitality Properties, Inc., as a guarantor, each of the other guarantors named therein and U.S. Bank Trust Company, National Association, as trustee \(incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed June 22, 2023\).](#)

4.10 [Form of 7.250% Senior Note due 2028 \(incorporated by reference to Exhibit A to Exhibit 4.1 to the Company's Current Report on Form 8-K filed June 22, 2023\).](#)

10.1† [Sixth Amended and Restated Credit Agreement, dated as of October 31, 2019 May 18, 2023, among Ryman Hospitality Properties, Inc., as parent and as a guarantor, RHP Hotel Properties, LP, as borrower, certain other subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as guarantors, certain subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank National Association, as administrative agent \(incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed November 1, 2019 May 19, 2023\).](#)

10.2 [Amendment No. 1 to Sixth Amended Credit Agreement, dated April 23, 2020, among Ryman Hospitality Properties, Inc., as a guarantor, RHP Hotel Properties, LP, as borrower, certain other subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as guarantors, certain subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank National Association, as administrative agent \(incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed April 24, 2020\).](#)

70

[Table of Contents](#)

10.3	Amendment No. 2 to Sixth Amended and Restated Credit Agreement, dated December 22, 2020, among Ryman Hospitality Properties, Inc., as a guarantor, RHP Hotel Properties, LP, as borrower, certain other subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as guarantors, certain subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank National Association, as administrative agent (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed December 22, 2020).
10.4	Amendment No. 3 to Sixth Amended and Restated Credit Agreement, dated April 30, 2021, among Ryman Hospitality Properties, Inc., as a guarantor, RHP Hotel Properties, LP, as borrower, certain other subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as guarantors, certain subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank National Association, as administrative agent (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q filed August 3, 2021).
10.5	Amendment No. 4 to Sixth Amended and Restated Credit Agreement, dated as of October 26, 2021, among Ryman Hospitality Properties, Inc., as a guarantor, RHP Hotel Properties, LP, as borrower, certain other subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as guarantors, certain subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank National Association, as administrative agent (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed October 27, 2021).
10.6	Amendment No. 5 to Sixth Amended and Restated Credit Agreement, effective as of April 4, 2022, among Ryman Hospitality Properties, Inc., as a guarantor, RHP Hotel Properties, LP, as borrower, certain other subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as guarantors, certain subsidiaries of Ryman Hospitality Properties, Inc. party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank National Association, as administrative agent (incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K filed April 5, 2022).
10.7	Opryland Hotel-Florida Ground Lease, dated as of March 3, 1999, by and between Xentury City Development Company, LLC, and Opryland Hotel-Florida Limited Partnership (incorporated by reference to Exhibit 10.11 to the Company's Annual Report on Form 10-K for the year ended December 31, 1999).
10.8 10.3	Hotel/ Convention Center Sublease Agreement, dated as of May 16, 2000, by and between the City of Grapevine, Texas and Opryland Hotel-Texas Limited Partnership (incorporated by reference to Exhibit 10.21 to the Company's Annual Report on Form 10-K for the year ended December 31, 2002).
10.9 10.4	Sublease Addendum Number 1, dated July 28, 2000, by and between the City of Grapevine, Texas and Opryland Hotel-Texas Limited Partnership (incorporated by reference to Exhibit 10.22 to the Company's Annual Report on Form 10-K for the year ended December 31, 2002).
10.10 10.5	First Amended and Restated Agreement of Limited Partnership of RHP Hotel Properties, LP, dated December 31, 2018 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed January 7, 2019).
10.11† 10.6†	Second Amended and Restated Loan Agreement entered into as of July 2, 2019, among Aurora Convention Center Hotel, LLC, Aurora Convention Center Hotel Lessee, LLC, Wells Fargo Bank, National Association, as administrative agent, and the financial institutions from time to time party thereto (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed July 5, 2019).
10.12 10.7	Amendment No. 1 to Second Amended and Restated Loan Agreement and Modification to Loan Documents, dated as of June 30, 2020, by and among Aurora Convention Center Hotel, LLC, Aurora Convention Center Hotel Lessee, LLC, Wells Fargo Bank National Association, as administrative agent, and the lenders from time to time party thereto (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed August 6, 2020).
10.13 10.8	Amendment No. 2 to Second Amended and Restated Loan Agreement and Modification to Guaranty, dated as of May 7, 2021, by and among Aurora Convention Center Hotel, LLC, Aurora Convention Center Hotel Lessee, LLC, Wells Fargo Bank National Association, as administrative agent, and the lenders from time to time party thereto (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed August 3, 2021).

10.14 10.9	ATM Equity Distribution Benchmark Replacement Modification Agreement, dated May 27, 2021 as of May 2, 2023, by and among Ryman Hospitality Properties, Inc, Wells Fargo Bank, National Association, as administrative agent, Aurora Convention Center Hotel, LLC, Aurora Convention Center Hotel Lessee, LLC, and each of the lenders party thereto (relating to the Second Amended and Restated Loan Agreement entered into as of July 2, 2019, among Aurora Convention Center, LLC, Aurora Convention Center Hotel Lessee, LLC, Wells Fargo Bank, National Association, as administrative agent, and the sales agents named therein financial institutions from time to time party thereto, as amended) (incorporated by reference to Exhibit 1.1 to the Company's Current Report on Form 8-K filed May 27, 2021).
10.15	Purchase Agreement (Joint Venture Interests), dated April 30, 2021, by and among RHPAHO, LLC and RHPAHP, LLC, as purchasers, and Aurora Convention Center Hotel Partners, LLC and RIDA Aurora 2018 Acquisition, LLC, as sellers (incorporated by reference to Exhibit 10.3 10.1 to the Company's Quarterly Report on Form 10-Q filed August 3, 2021 for the quarter ended June 30, 2023).
10.16 10.10	Investment Agreement, dated as of April 4, 2022, by and among the Company, OEG Attractions Holdings, LLC, RHP Hotels, LLC, RHP Hotel Properties, LP, A-OEG Holdings, LLC and Atairos Group, Inc., (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed April 5, 2022).
10.17 10.11	First Amendment to Investment Agreement, dated as of May 26, 2022, by and among the Company, OEG Attractions Holdings, LLC, RHP Hotels, LLC, RHP Hotel Properties, LP, A-OEG Holdings, LLC and Atairos Group, Inc., (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed August 2, 2022).
10.18 10.12	Second Amendment to Investment Agreement, dated as of June 15, 2022, by and among the Company, OEG Attractions Holdings, LLC, RHP Hotels, LLC, RHP Hotel Properties, LP, A-OEG Holdings, LLC and Atairos Group, Inc., (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed August 2, 2022).
10.19 10.13	Second Amended and Restated Limited Liability Company Agreement for OEG Attractions Holdings, LLC, dated June 16, 2022 (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed June 16, 2022).
10.20# 10.14*	First Amendment to Second Amended and Restated Limited Liability Company Agreement for OEG Attractions Holdings, LLC, dated January 12, 2024.
10.15#	The Opryland USA Inc. Supplemental Deferred Compensation Plan (incorporated by reference to Exhibit 10.11 to the former Gaylord Entertainment Company's Registration Statement on Form S-1).
10.21# 10.16#	Gaylord Entertainment Company Retirement Benefit Restoration Plan (incorporated by reference to Exhibit 10.19 to the Company's Annual Report on Form 10-K for the year ended December 31, 2000).
10.22# 10.17#	Executive Employment Agreement of Colin V. Reed, dated February 25, 2008, with the Company (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on February 27, 2008).
10.23# 10.18#	First Amendment to Executive Employment Agreement of Colin V. Reed, dated December 18, 2008, with Company (incorporated by reference to Exhibit 10.3 of the Company's Current Report on Form 8-K filed with the SEC on December 23, 2008).
10.24# 10.19#	Second Amendment to Executive Employment Agreement, dated September 3, 2010, by and between the Company and Colin V. Reed (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2010).
10.25# 10.20#	Third Amendment to Executive Employment Agreement, dated as of November 5, 2012, by and between the Company and Colin V. Reed (incorporated by reference to Exhibit 10.5 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2012).
10.26# 10.21#	Fourth Amendment to Executive Employment Agreement, dated as of December 31, 2020, by and between the Company and Colin V. Reed (incorporated by reference to Exhibit 10.17 to the Company's Annual Report on Form 10-K for the year ended December 31, 2020).
10.27# 10.22#	Fifth Amendment to Employment Agreement, dated as of October 11, 2022, by and between the Company and Colin V. Reed (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed October 11, 2022).
10.28# 10.23#	Indemnification Agreement, dated as of April 23, 2001, by and between the Company and Colin V. Reed (incorporated by reference to Exhibit 10.30 to the Company's Annual Report on Form 10-K for the year ended December 31, 2001).

10.29# 10.24# [Form of Employment Agreement of Mark Fioravanti, dated February 25, 2008, with the Company \(incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K filed with the SEC on February 27, 2008\).](#)

10.30# 10.25# [Form of Amendment No. 1 to Employment Agreement of Mark Fioravanti \(incorporated by reference to Exhibit 10.38 to the Company's Annual Report on Form 10-K for the year ended December 31, 2009\).](#)

[Table of Contents](#)

10.31# 10.26# [Amendment No. 2 to Employment Agreement, dated September 3, 2010, by and between the Company and Mark Fioravanti \(incorporated by reference to Exhibit 10.5 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2010\).](#)

10.32# 10.27# [Third Amendment to Executive Employment Agreement dated as of November 5, 2012, by and between the Company and Mark Fioravanti \(incorporated by reference to Exhibit 10.6 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2012\).](#)

10.33# 10.28# [Fourth Amendment to Employment Agreement dated as of March 1, 2022, by and between the Company and Mark Fioravanti \(incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on March 1, 2022\).](#)

10.34# 10.29# [Fifth Amendment to Employment Agreement dated as of October 11, 2022, by and between the Company and Mark Fioravanti \(incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed on October 11, 2022\).](#)

10.35# 10.30# [Severance Agreement dated as of February 26, 2018 between the Company and Patrick Chaffin \(incorporated by reference to Exhibit 10.21 to the Company's Annual Report on Form 10-K for the year ended December 31, 2017\).](#)

10.36# 10.31# [Severance Agreement dated as of February 26, 2018 between the Company and Scott Lynn \(incorporated by reference to Exhibit 10.22 to the Company's Annual Report on Form 10-K for the year ended December 31, 2017\).](#)

10.37# 10.32# [Severance Agreement dated as of March 1, 2022, by and between the Company and Jennifer Hutcheson \(incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed on March 1, 2022\).](#)

10.38# 10.33# [Form of Indemnification Agreement between the Company and each of its non-employee directors \(incorporated by reference to Exhibit 10.36 to the Company's Annual Report on Form 10-K for the year ended December 31, 2002\).](#)

10.39* 10.34*# [Summary of Director and Executive Officer Compensation.](#)

10.40# 10.35# [Ryman Hospitality Properties, Inc. 2016 Omnibus Incentive Plan \(incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the SEC on May 6, 2016\).](#)

10.41# 10.36# [Amendment dated February 10, 2017 to Ryman Hospitality Properties, Inc. 2016 Omnibus Incentive Plan \(incorporated by reference to Exhibit 10.43 to the Company's Annual Report on Form 10-K for the year ended December 31, 2016\).](#)

10.42# 10.37# [Form of Restricted Stock Unit Award Agreement granted pursuant to the Company's 2016 Omnibus Incentive Plan \(incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2016\).](#)

10.43# 10.38# [Form of Restricted Stock Unit Award Agreement with respect to time-based vesting restricted stock units granted pursuant to the Company's 2016 Omnibus Incentive Plan \(incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2016\).](#)

10.44# 10.39# [Form of Restricted Stock Unit Award Agreement with respect to performance-based vesting restricted stock units granted pursuant to the Company's 2016 Omnibus Incentive Plan \(incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2016\).](#)

10.45# 10.40# [Form of Long-Term Stockholder Value Creation Restricted Stock Award Agreement with respect to restricted stock units granted pursuant to the Company's 2016 Omnibus Incentive Plan \(incorporated by reference to Exhibit 10.46 to the Company's Annual Report on Form 10-K for the year ended December 31, 2020\).](#)

10.41# [Form of Restricted Stock Unit Award Agreement with respect to time-based vesting restricted stock units granted pursuant to the Company's 2016 Omnibus Incentive Plan \(incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2023\).](#)

[Table of Contents](#)

10.42#	Form of Restricted Stock Unit Award Agreement with respect to performance-based vesting restricted stock units granted pursuant to the Company's 2016 Omnibus Incentive Plan (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2023).
10.43	Agreement of Purchase and Sale, dated as of June 5, 2023, by and between BREIT JWM San Antonio, LP and BREIT JWM San Antonio TRS LLC, as Seller, and RHP Property SA, LLC, as Buyer (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed June 5, 2023).
10.44	First Amendment to Agreement of Purchase and Sale, dated as of June 15, 2023, by and between BREIT JWM San Antonio, LP and BREIT JWM San Antonio TRS LLC, as Seller, and RHP Property SA, LLC, as Buyer (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2023).
21*	Subsidiaries of the Company.
22* ²²	List of Parent and Subsidiary Guarantors, Guarantors (incorporated by reference to Exhibit 22 of the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2023).
23.1*	Consent of Independent Registered Public Accounting Firm.
31.1*	Certification of Chief Executive Officer of Periodic Report Pursuant to Rule 13a - 14(a) and Rule 15d - 14(a).
31.2*	Certification of Chief Financial Officer of Periodic Report Pursuant to Rule 13a - 14(a) and Rule 15d - 14(a).
32.1*	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350.
32.2*	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350.

[Table of Contents](#)

97*	Ryman Hospitality Properties, Inc. NYSE Executive Compensation Recoupment Policy.
99.1†	Credit Agreement, dated as of June 16, 2022, among OEG Borrower, LLC as borrower, OEG Finance, LLC, certain subsidiaries of OEG Borrower, LLC, from time to time party thereto as guarantors, the lenders party thereto and JPMorgan Chase Bank, N.A., as administrative agent (incorporated by reference to Exhibit 99.1 to the Company's Current Report on Form 8-K filed on June 16, 2022).
101*	The following materials from Ryman Hospitality Property, Inc.'s Annual Form on Form 10-K for the year ended December 31, 2022 December 31, 2023, formatted in Inline XBRL (eXtensible Business Reporting Language): (i) Consolidated Balance Sheets at December 31, 2022 December 31, 2023 and 2021, 2022, (ii) Consolidated Statements of Operations for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, (iii) Consolidated Statements of Comprehensive Income (Loss) for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, (iv) Consolidated Statements of Cash Flows for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, (v) Consolidated Statement of Changes in Stockholders' Equity (Deficit) and Noncontrolling Interest for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, and (vi) Notes to Consolidated Financial Statements.
104*	Cover Page Interactive Data File (embedded within the Inline XBRL document).

* Filed herewith.

† As directed by Item 601(a)(5) or 601(b)(2) of Regulation S-K, as applicable, certain schedules and exhibits to this exhibit are omitted from this filing. The Company agrees to furnish supplementally a copy of any omitted schedule or exhibit to the SEC upon request.

[Table of Contents](#)

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

RYMAN HOSPITALITY PROPERTIES, INC.

Date: **February 24, 2023** **February 23, 2024**

By: /s/ Mark Fioravanti

Mark Fioravanti

President and Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant in the capacities and on the dates indicated.

Signature	Title	Date
<u>/s/ Colin V. Reed</u> Colin V. Reed	Executive Chairman of the Board of Directors	February 24, 2023 23, 2024
<u>/s/ Rachna Bhasin</u> Rachna Bhasin	Director	February 24, 2023 23, 2024
<u>/s/ Alvin Bowles, Jr.</u> Alvin Bowles, Jr.	Director	February 24, 2023 23, 2024
<u>/s/ Christian Brickman</u> <u>William E. Haslam</u> Christian Brickman William E. Haslam	Director	February 24, 2023 23, 2024
<u>/s/ Erin Mulligan Helgren</u> Erin Mulligan Helgren	Director	February 23, 2024
<u>/s/ Fazal F. Merchant</u> Fazal F. Merchant	Director	February 24, 2023 23, 2024
<u>/s/ Patrick Q. Moore</u> Patrick Q. Moore	Director	February 24, 2023
<u>/s/ Christine Pantoya</u> Christine Pantoya	Director	February 24, 2023 23, 2024
<u>/s/ Robert S. Prather, Jr.</u> Robert S. Prather, Jr.	Director	February 24, 2023 23, 2024

<u>/s/ Michael I. Roth</u>	Director	February 24, 2023
Michael I. Roth		23, 2024
<u>/s/ Mark Fioravanti</u>	Director, President and Chief Executive Officer	February 24, 2023
Mark Fioravanti		23, 2024
<u>/s/ Jennifer Hutcheson</u>	Executive Vice President, Chief Financial Officer and Chief Accounting Officer	February 24, 2023
Jennifer Hutcheson		23, 2024

75 76

[Table of Contents](#)

INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

	Page
Ryman Hospitality Properties, Inc. and Subsidiaries Audited Consolidated Financial Statements as of December 31, 2022 December 31, 2023 and 2021 2022 and for Each of the Three Years in the Period Ended December 31, 2022 December 31, 2023	
Report of Independent Registered Public Accounting Firm (PCAOB ID: 0042)	77 78
Report of Independent Registered Public Accounting Firm	79 80
Consolidated Balance Sheets as of December 31, 2022 December 31, 2023 and 2021	80
Consolidated Statements of Operations for the Years ended December 31, 2022, 2021, and 2020 2022	81
Consolidated Statements of Comprehensive Income (Loss) Operations for the Years ended December 31, 2022 December 31, 2023, 2021, 2022, and 2020 2021	82
Consolidated Statements of Cash Flows Comprehensive Income (Loss) for the Years ended December 31, 2022 December 31, 2023, 2021, 2022, and 2020 2021	83
Consolidated Statements of Cash Flows for the Years ended December 31, 2023, 2022, and 2021	84
Consolidated Statements of Equity (Deficit) and Noncontrolling Interest for the Years ended December 31, 2022 December 31, 2023, 2021, 2022, and 2020 2021	84 85
Notes to Consolidated Financial Statements	85 86

76 77

[Table of Contents](#)

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors of Ryman Hospitality Properties, Inc.

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Ryman Hospitality Properties, Inc. and subsidiaries (the Company) as of **December 31, 2022** **December 31, 2023** and **2021, 2022**, the related consolidated statements of operations, comprehensive income (loss), equity (deficit) and noncontrolling interest and cash flows for each of the three years in the period ended **December 31, 2022** **December 31, 2023**, and the related notes and financial statement schedules listed in the Index at Item 15(a)(2) (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at **December 31, 2022** **December 31, 2023** and **2021, 2022**, and the results of its operations and its cash flows for each of the three years in the period ended **December 31, 2022** **December 31, 2023**, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of **December 31, 2022** **December 31, 2023**, based on criteria established in Internal Control – Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), and our report dated **February 24, 2023** **February 23, 2024**, expressed an unqualified opinion thereon.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's **consolidated** financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Description of the Matter At December 31, 2022 December 31, 2023, the Company holds within Notes Receivable two issuances of governmental bonds (the Bonds) received in connection with the development of the Gaylord National Resort & Convention Center which are reported at a total carrying value of \$67.6 million \$61.8 million, net of a credit loss reserve of \$38.0 million. At December 31, 2022 December 31, 2023, the Series B bond is fully reserved. The Series A bond is of higher priority than other tranches which fall between the Company's two issuances. The Company assesses the Bonds for credit losses, which requires an estimate of projected tax revenues that will service the Bonds over the remaining term. The Bonds and related accounting are more fully described in Note 3 to the consolidated financial statements.

Auditing management's assessment of the valuation of the credit loss reserve for the Bonds was complex and judgmental due to the significant estimation required in projecting tax revenues, specifically property tax increments, hotel taxes and special hotel rental taxes generated by from the Gaylord National Resort & Convention Center which provide revenues to fund the Bonds. In particular, the estimate of credit losses is impacted by the projections of hotel taxes (which are based on estimated hotel revenues) and property taxes, both of which are judgmental as the Bonds and related projected cash flows continue for an extended period of time through 2037.

How We Addressed the Matter in Our Audit We obtained an understanding, evaluated the design and tested the operating effectiveness of controls over the Company's estimation of the credit loss reserve for the Bonds, including controls over management's review of the projections described above.

To test the Company's determination of the credit loss reserve as of December 31, 2022 December 31, 2023, we performed audit procedures that included, among others, assessing the methodology utilized by management, testing the projections discussed above and the related underlying data used by the Company in its evaluation, and testing the mathematical accuracy of the calculations. In performing those procedures, we compared hotel revenue projections used by management to current industry forecasts. We also involved valuation specialists to assist in assessing the Company's hotel revenue projections used in the credit loss analysis and a property tax specialist to assist in assessing the Company's property tax projections used in the credit loss analysis.

/s/ ERNST & YOUNG LLP

We have served as the Company's auditor since 2002.

Nashville, Tennessee

February 24, 2023 23, 2024

78 79

[Table of Contents](#)

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Stockholders and the Board of Directors of Ryman Hospitality Properties, Inc.

Opinion on Internal Control Over Financial Reporting

We have audited Ryman Hospitality Properties, Inc. and subsidiaries' internal control over financial reporting as of December 31, 2022 December 31, 2023, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, Ryman Hospitality Properties, Inc. and subsidiaries (the Company) maintained, in all material respects, effective internal control over financial reporting as of December 31, 2022 December 31, 2023, based on the COSO criteria.

As indicated in the accompanying Management's Report on Internal Control over Financial Reporting, management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of Block 21, JW Marriott Hill Country, which is included in the 2022 2023 consolidated financial statements of the Company and which constituted 6.8% 16.4% and 2.0% 4.3% of total assets and total revenues, respectively, as of and for the year ended December 31, 2022 December 31, 2023. Our audit of internal control over financial reporting of the Company also did not include an evaluation of the internal control over financial reporting of Block 21, JW Marriott Hill Country.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the 2022 2023 consolidated financial statements of the Company, and our report dated February 24, 2023 February 23, 2024 expressed an unqualified opinion thereon.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ ERNST & YOUNG LLP

Nashville, Tennessee

February 24, 2023 23, 2024

79 80

Table of Contents

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(Amounts in thousands, except per share data)

	December 31, 2022	December 31, 2021
ASSETS:		

Property and equipment, net	\$ 3,171,708	\$ 3,031,844
Cash and cash equivalents - unrestricted	334,194	140,688
Cash and cash equivalents - restricted	110,136	22,312
Notes receivable, net	67,628	71,228
Trade receivables, net	116,836	74,745
Prepaid expenses and other assets	134,170	112,904
Intangible assets, net	105,951	126,804
Total assets	<u>\$ 4,040,623</u>	<u>\$ 3,580,525</u>
 LIABILITIES AND EQUITY (DEFICIT):		
Debt and finance lease obligations	\$ 2,862,592	\$ 2,936,819
Accounts payable and accrued liabilities	385,159	304,719
Distributions payable	14,121	386
Deferred management rights proceeds	167,495	170,614
Operating lease liabilities	125,759	113,770
Deferred income tax liabilities, net	12,915	4,671
Other liabilities	64,824	71,939
Total liabilities	<u>3,632,865</u>	<u>3,602,918</u>
Commitments and contingencies		
Noncontrolling interest in consolidated joint venture	311,857	—
Equity (deficit):		
Preferred stock, \$.01 par value, 100,000 shares authorized, no shares issued or outstanding	—	—
Common stock, \$.01 par value, 400,000 shares authorized, 55,167 and 55,072 shares issued and outstanding, respectively	552	551
Additional paid-in capital	1,102,733	1,112,867
Treasury stock of 648 and 648 shares, at cost	(18,467)	(18,467)
Distributions in excess of retained earnings	(978,619)	(1,088,105)
Accumulated other comprehensive loss	(10,923)	(29,080)
Total stockholders' equity (deficit)	<u>95,276</u>	<u>(22,234)</u>
Noncontrolling interest in Operating Partnership	<u>625</u>	<u>(159)</u>
Total equity (deficit)	<u>95,901</u>	<u>(22,393)</u>
Total liabilities and equity (deficit)	<u>\$ 4,040,623</u>	<u>\$ 3,580,525</u>
	<u>December 31,</u>	<u>December 31,</u>
	<u>2023</u>	<u>2022</u>
 ASSETS:		
Property and equipment, net	\$ 3,955,586	\$ 3,171,708
Cash and cash equivalents - unrestricted	591,833	334,194
Cash and cash equivalents - restricted	108,608	110,136
Notes receivable, net	61,760	67,628
Trade receivables, net	110,029	116,836
Deferred income tax assets, net	81,624	—
Prepaid expenses and other assets	154,810	134,170
Intangible assets, net	124,287	105,951
Total assets	<u>\$ 5,188,537</u>	<u>\$ 4,040,623</u>
 LIABILITIES AND EQUITY:		
Debt and finance lease obligations	\$ 3,377,028	\$ 2,862,592
Accounts payable and accrued liabilities	464,720	385,159
Distributions payable	67,932	14,121
Deferred management rights proceeds	165,174	167,495
Operating lease liabilities	129,122	125,759
Deferred income tax liabilities, net	—	12,915
Other liabilities	<u>66,658</u>	<u>64,824</u>

Total liabilities	4,270,634	3,632,865
Commitments and contingencies		
Noncontrolling interest in consolidated joint venture	345,126	311,857
Equity:		
Preferred stock, \$.01 par value, 100,000 shares authorized, no shares issued or outstanding	—	—
Common stock, \$.01 par value, 400,000 shares authorized, 59,712 and 55,167 shares issued and outstanding, respectively	597	552
Additional paid-in capital	1,502,710	1,102,733
Treasury stock of 668 and 648 shares, at cost	(20,508)	(18,467)
Distributions in excess of retained earnings	(894,259)	(978,619)
Accumulated other comprehensive loss	(19,387)	(10,923)
Total stockholders' equity	569,153	95,276
Noncontrolling interest in Operating Partnership	3,624	625
Total equity	572,777	95,901
Total liabilities and equity	\$ 5,188,537	\$ 4,040,623

The accompanying notes are an integral part of these consolidated financial statements.

8081

[Table of Contents](#)

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
For the Years Ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021
(Amounts in thousands, except per share data)

	2022	2021	2020
Revenues:			
Rooms	\$ 595,544	\$ 328,874	\$ 171,718
Food and beverage	667,009	279,489	187,538
Other hotel revenue	275,421	178,220	106,789
Entertainment	267,995	152,790	58,430
Total revenues	1,805,969	939,373	524,475
Operating expenses:			
Rooms	155,817	88,244	58,943
Food and beverage	381,142	190,855	146,141
Other hotel expenses	457,291	327,791	260,690
Management fees, net	43,425	14,031	7,066
Total hotel operating expenses	1,037,675	620,921	472,840
Entertainment	188,545	117,753	78,301
Corporate	42,982	38,597	28,795
Preopening costs	532	737	1,665
(Gain) loss on sale of assets	469	(317)	(1,161)
Credit loss on held-to-maturity securities	—	—	32,784
Depreciation and amortization	208,616	220,357	215,082
Total operating expenses	1,478,819	998,048	828,306

Operating income (loss)	327,150	(58,675)	(303,831)
Interest expense	(148,406)	(125,347)	(115,783)
Interest income	5,750	5,685	7,304
Loss on extinguishment of debt	(1,547)	(2,949)	—
Loss from unconsolidated joint ventures	(10,967)	(8,963)	(6,451)
Other gains and (losses), net	1,743	405	(14,976)
Income (loss) before income taxes	173,723	(189,844)	(433,737)
Provision for income taxes	(38,775)	(4,957)	(27,084)
Net income (loss)	134,948	(194,801)	(460,821)
Net (income) loss attributable to noncontrolling interest in consolidated joint venture	(5,032)	16,501	42,474
Net (income) loss attributable to noncontrolling interest in Operating Partnership	(923)	1,334	956
Net income (loss) available to common stockholders	\$ 128,993	\$ (176,966)	\$ (417,391)
Basic income (loss) per share available to common stockholders	\$ 2.34	\$ (3.21)	\$ (7.59)
Diluted income (loss) per share available to common stockholders	\$ 2.33	\$ (3.21)	\$ (7.59)

The accompanying notes are an integral part of these consolidated financial statements.

81

[Table of Contents](#)

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
For the Years Ended December 31, 2022, 2021 and 2020
(Amounts in thousands)

	2022	2021	2020
Net income (loss)	\$ 134,948	\$ (194,801)	\$ (460,821)
Other comprehensive income (loss), before tax:			
Gain (loss) on minimum pension liability:			
Gains (losses) arising during the period	(1,428)	10,314	(2,901)
Amount reclassified from accumulated other comprehensive loss	(174)	(110)	194
	(1,602)	10,204	(2,707)
Interest rate derivatives:			
Gains (losses) arising during period	16,007	1,955	(39,958)
Amount reclassified from accumulated other comprehensive loss	3,541	16,501	10,505
	19,548	18,456	(29,453)
Other-than-temporary impairment loss on held-to-maturity securities:			
Amount reclassified from accumulated other comprehensive loss	211	211	210
	211	211	210
Other comprehensive income (loss), net of tax	18,157	28,871	(31,950)

Comprehensive income (loss)	\$ 153,105	\$ (165,930)	\$ (492,771)
Comprehensive (income) loss attributable to noncontrolling interest in consolidated joint venture	(4,683)	15,419	48,989
Comprehensive (income) loss attributable to noncontrolling interest in Operating Partnership	(1,052)	1,128	869
Comprehensive income (loss) available to common stockholders	\$ 147,370	\$ (149,383)	\$ (442,913)

	2023	2022	2021
Revenues:			
Rooms	\$ 701,138	\$ 595,544	\$ 328,874
Food and beverage	831,796	667,009	279,489
Other hotel revenue	300,544	275,421	178,220
Entertainment	324,658	267,995	152,790
Total revenues	2,158,136	1,805,969	939,373
Operating expenses:			
Rooms	173,749	155,817	88,244
Food and beverage	465,963	381,142	190,855
Other hotel expenses	519,328	457,291	327,791
Management fees, net	66,425	43,425	14,031
Total hotel operating expenses	1,225,465	1,037,675	620,921
Entertainment	223,663	188,545	117,753
Corporate	42,799	42,982	38,597
Preopening costs	1,308	532	737
(Gain) loss on sale of assets	—	469	(317)
Depreciation and amortization	211,227	208,616	220,357
Total operating expenses	1,704,452	1,478,819	998,048
Operating income (loss)	453,684	327,150	(58,675)
Interest expense	(211,370)	(148,406)	(125,347)
Interest income	21,423	5,750	5,685
Loss on extinguishment of debt	(2,252)	(1,547)	(2,949)
Loss from unconsolidated joint ventures	(17,308)	(10,967)	(8,963)
Other gains and (losses), net	3,921	1,743	405
Income (loss) before income taxes	248,098	173,723	(189,844)
(Provision) benefit for income taxes	93,702	(38,775)	(4,957)
Net income (loss)	341,800	134,948	(194,801)
Net (income) loss attributable to noncontrolling interest in consolidated joint venture	(28,465)	(5,032)	16,501
Net (income) loss attributable to noncontrolling interest in Operating Partnership	(2,118)	(923)	1,334
Net income (loss) available to common stockholders	\$ 311,217	\$ 128,993	\$ (176,966)
Basic income (loss) per share available to common stockholders	\$ 5.39	\$ 2.34	\$ (3.21)
Diluted income (loss) per share available to common stockholders	\$ 5.36	\$ 2.33	\$ (3.21)

The accompanying notes are an integral part of these consolidated financial statements.

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
For the Years Ended December 31, 2023, 2022 and 2021
(Amounts in thousands)

	2023	2022	2021
Net income (loss)	\$ 341,800	\$ 134,948	\$ (194,801)
Other comprehensive income (loss), before tax:			
Gain (loss) on minimum pension liability:			
Gains (losses) arising during the period	4,428	(1,428)	10,314
Amount reclassified from accumulated other comprehensive loss	(308)	(174)	(110)
	<u>4,120</u>	<u>(1,602)</u>	<u>10,204</u>
Interest rate derivatives:			
Gains arising during period	670	16,007	1,955
Amount reclassified from accumulated other comprehensive loss	(12,177)	3,541	16,501
	<u>(11,507)</u>	<u>19,548</u>	<u>18,456</u>
Other-than-temporary impairment loss on held-to-maturity securities:			
Amount reclassified from accumulated other comprehensive loss	209	211	211
	<u>209</u>	<u>211</u>	<u>211</u>
Other comprehensive income (loss), before tax	(7,178)	18,157	28,871
Income tax provision related to items of comprehensive loss	(1,286)	—	—
Other comprehensive income (loss), net of tax	<u>(8,464)</u>	<u>18,157</u>	<u>28,871</u>
Comprehensive income (loss)	\$ 333,336	\$ 153,105	\$ (165,930)
Comprehensive (income) loss attributable to noncontrolling interest in consolidated joint venture	(28,560)	(4,683)	15,419
Comprehensive (income) loss attributable to noncontrolling interest in Operating Partnership	(2,062)	(1,052)	1,128
Comprehensive income (loss) available to common stockholders	<u>\$ 302,714</u>	<u>\$ 147,370</u>	<u>\$ (149,383)</u>

The accompanying notes are an integral part of these consolidated financial statements.

83

[Table of Contents](#)

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
For the Years Ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021
(Amounts in thousands)

	2022	2021	2020	2023	2022	2021
Cash Flows from Operating Activities:						
Net income (loss)	\$ 134,948	\$ (194,801)	\$ (460,821)	\$ 341,800	\$ 134,948	\$ (194,801)
Amounts to reconcile net income (loss) to net cash flows provided by (used in) operating activities:						
Provision for deferred income taxes	8,244	4,006	26,526			

Amounts to reconcile net income (loss) to net cash flows provided by operating activities:						
Provision (benefit) for deferred income taxes				(95,825)	8,244	4,006
Depreciation and amortization	208,616	220,357	215,082	211,227	208,616	220,357
Amortization of deferred financing costs	9,829	8,790	7,948	10,663	9,829	8,790
Credit loss on held-to-maturity securities	—	—	32,784			
Forfeiture of Block 21 earnest deposit	—	—	15,000			
Write-off of deferred financing costs	—	—	281			
Loss from unconsolidated joint ventures	10,967	8,963	6,451	17,308	10,967	8,963
Stock-based compensation expense	14,985	12,104	8,732	15,421	14,985	12,104
Changes in:						
Trade receivables	(40,686)	(54,639)	50,501	21,550	(40,686)	(54,639)
Accounts payable and accrued liabilities	66,428	107,012	(59,828)	41,520	66,428	107,012
Other assets and liabilities	6,600	(539)	(4,180)	(6,608)	6,600	(539)
Net cash flows provided by (used in) operating activities	419,931	111,253	(161,524)			
Net cash flows provided by operating activities				557,056	419,931	111,253
Cash Flows from Investing Activities:						
Purchases of property and equipment	(89,520)	(77,426)	(165,463)	(206,776)	(89,520)	(77,426)
Purchase of land adjacent to Gaylord Rockies	—	(22,000)	—	—	—	(22,000)
Collection of notes receivable	3,718	844	2,985	5,903	3,718	844
Purchase of JW Marriott Hill Country, net of cash acquired				(791,466)	—	—
Purchase of Block 21, net of cash acquired	(93,992)	—	—	—	(93,992)	—
Purchase of additional interest in Gaylord Rockies joint venture	—	(188,000)	—	—	—	(188,000)
Investment in other joint ventures	(10,358)	(8,710)	(8,868)			
Investment in Circle				(10,500)	(10,000)	(8,500)
Other investing activities, net	839	5,554	(1,302)	(9,977)	481	5,344
Net cash flows used in investing activities	(189,313)	(289,738)	(172,648)	(1,012,816)	(189,313)	(289,738)
Cash Flows from Financing Activities:						
Net borrowings (repayments) under revolving credit facility	(190,000)	84,000	106,000	—	(190,000)	84,000
Borrowings under term loan B				500,000	—	—
Repayments under term loan A	(300,000)	—	—	—	(300,000)	—
Repayments under term loan B	(5,000)	(5,000)	(5,000)	(378,750)	(5,000)	(5,000)
Net borrowings under OEG revolving credit facility				5,000	—	—
Borrowings under OEG term loan	288,000	—	—	—	288,000	—
Repayments under OEG term loan	(750)	—	—	(3,000)	(750)	—
Repayments under Block 21 CMBS loan	(1,520)	—	—	(2,765)	(1,520)	—
Issuance of senior notes	—	600,000	—	400,000	—	600,000
Redemption of senior notes	—	(400,000)	—	—	—	(400,000)
Deferred financing costs paid	(15,411)	(10,628)	(2,214)	(23,400)	(15,411)	(10,628)
Issuance of common stock, net				395,444	—	—
Redemption of noncontrolling interest in Operating Partnership	—	(2,438)	—	—	—	(2,438)
Sale of noncontrolling interest in OEG	285,925	—	—	—	285,925	—
Payment of dividends	(5,855)	(502)	(102,331)			
Distributions from consolidated joint venture to noncontrolling interest partners	—	—	(992)			
Payment of distributions				(176,001)	(5,855)	(502)
Payment of tax withholdings for share-based compensation	(4,478)	(3,485)	(1,688)	(4,386)	(4,478)	(3,485)
Other financing activities, net	(199)	(216)	(245)	(271)	(199)	(216)
Net cash flows provided by (used in) financing activities	50,712	261,731	(6,470)			
Net cash flows provided by financing activities				711,871	50,712	261,731
Net change in cash, cash equivalents, and restricted cash	281,330	83,246	(340,642)	256,111	281,330	83,246

Cash, cash equivalents, and restricted cash, beginning of period	163,000	79,754	420,396				
Cash, cash equivalents, and restricted cash, end of period	\$ 444,330	\$ 163,000	\$ 79,754				
Cash, cash equivalents, and restricted cash, beginning of year				444,330	163,000	79,754	
Cash, cash equivalents, and restricted cash, end of year				\$ 700,441	\$ 444,330	\$ 163,000	
Reconciliation of cash, cash equivalents, and restricted cash to balance sheet:							
Cash and cash equivalents - unrestricted	\$ 334,194	\$ 140,688	\$ 56,697	\$ 591,833	\$ 334,194	\$ 140,688	
Cash and cash equivalents - restricted	110,136	22,312	23,057	108,608	110,136	22,312	
Cash, cash equivalents, and restricted cash, end of period	\$ 444,330	\$ 163,000	\$ 79,754				
Cash, cash equivalents, and restricted cash, end of year				\$ 700,441	\$ 444,330	\$ 163,000	

The accompanying notes are an integral part of these consolidated financial statements.

8384

[Table of Contents](#)

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF EQUITY (DEFICIT) AND NONCONTROLLING INTEREST
For the Years Ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021
(Amounts in thousands)

	Distributions												Accumulated														
	Additional			in Excess of			Other			Total			Noncontrolling			Interest in			Noncontrolling			Distributions			Accumulated		
	Common	Paid-in	Treasury	Retained	Comprehensive	Stockholders'	Operating	Total	Interest in	Common	Paid-in	Treasury	Retained	Comprehensive	Stockholders'	Operating	Total	Interest in	Common	Paid-in	Treasury	Retained	Comprehensive	Stockholders'	Operating	Total	
	Stock	Capital	Stock	Earnings			Equity			Stock	Capital	Stock	Earnings		Stock	Capital	Equity		Stock	Capital	Stock	Earnings		Stock	Capital	Equity	
BALANCE,																											
December 31,																											
2019	\$ 549	\$ 1,185,168	\$(17,315)	\$ (495,514)	\$ (28,159)	\$ 644,729	\$ —	\$ 644,729	\$ 221,511																		
Net loss	—	—	—	(417,391)	—	(417,391)	—	(956)	(418,347)	(42,474)																	
Adjustment of noncontrolling interest in consolidated joint venture to redemption value	—	—	—	60,106	—	60,106	—	60,106	(60,106)																		
Transition adjustment related to adoption of ASU 2016-13	—	—	—	(5,343)	2,158	(3,185)	—	(3,185)	—																		
Other comprehensive loss, net of income taxes	—	—	—	—	(31,950)	(31,950)	—	(31,950)	—																		

Issuance of partnership units in Operating Partnership	—	—	—	—	—	—	15,472	15,472	—
Distributions from consolidated joint venture to noncontrolling interest partners	—	—	—	—	—	—	—	—	(992)
Payment of dividends (\$0.95 per share)	—	135	(1,152)	(51,450)	—	(52,467)	—	(52,467)	—
Redemption of noncontrolling interests in consolidated joint venture	—	—	—	(1,500)	—	(1,500)	—	(1,500)	(16,970)
Restricted stock units and stock options surrendered	1	(1,774)	—	—	—	(1,773)	—	(1,773)	—
Equity-based compensation expense	—	8,732	—	—	—	8,732	—	8,732	—
BALANCE, December 31, 2020	\$ 550	\$ 1,192,261	\$ (18,467)	\$ (911,092)	\$ (57,951)	\$ 205,301	\$ 14,516	\$ 219,817	\$ 100,969
Net loss	—	—	—	(176,966)	—	(176,966)	(1,334)	(178,300)	(16,501)
Other comprehensive income, net of income taxes	—	—	—	—	28,871	28,871	—	28,871	—
Contribution to consolidated joint venture	—	—	—	—	—	—	—	—	4,425
Purchase of remaining interest in consolidated joint venture	—	(99,107)	—	—	—	(99,107)	—	(99,107)	(88,893)
Redemption of noncontrolling interest in Operating Partnership	—	(1,356)	—	—	—	(1,356)	(1,082)	(2,438)	—
Redemption of noncontrolling interests in Operating Partnership	—	—	—	—	—	—	—	—	(1,356)

Reallocation of noncontrolling interest in Operating Partnership	—	12,259	—	—	—	12,259	(12,259)	—	—	—	12,259	—	—	—
Restricted stock units and stock options surrendered	1	(3,294)	—	(47)	—	(3,340)	—	(3,340)	—	1	(3,294)	—	(47)	—
Equity-based compensation expense	—	12,104	—	—	—	12,104	—	12,104	—	—	12,104	—	—	—
BALANCE, December 31, 2021	\$ 551	\$ 1,112,867	\$(18,467)	\$ (1,088,105)	\$ (29,080)	\$ (22,234)	\$ (159)	\$ (22,393)	\$ —	\$ 551	\$ 1,112,867	\$(18,467)	\$ (1,088,105)	\$ (29,080)
Net income	—	—	—	128,993	—	128,993	923	129,916	5,032	—	—	—	128,993	—
Adjustment of noncontrolling interest in consolidated joint venture to redemption value	—	(10,869)	—	—	—	(10,869)	—	(10,869)	10,869	—	(10,869)	—	—	—
Other comprehensive income, net of income taxes	—	—	—	—	18,157	18,157	—	18,157	—	—	—	—	—	18,157
Sale of noncontrolling interest in OEG	—	(10,031)	—	—	—	(10,031)	—	(10,031)	295,956	(10,031)	—	—	—	—
Payment of dividends (\$0.35 per share)	—	54	—	(19,507)	—	(19,453)	(139)	(19,592)	—	—	54	—	(19,507)	—
Dividends and distributions declared (\$0.35 per share/unit)	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Restricted stock units and stock options surrendered	1	(4,273)	—	—	—	(4,272)	—	(4,272)	—	1	(4,273)	—	—	—
Equity-based compensation expense	—	14,985	—	—	—	14,985	—	14,985	—	—	14,985	—	—	—
BALANCE, December 31, 2022	\$ 552	\$ 1,102,733	\$(18,467)	\$ (978,619)	\$ (10,923)	\$ 95,276	\$ 625	\$ 95,901	\$ 311,857	\$ 552	\$ 1,102,733	\$(18,467)	\$ (978,619)	\$ (10,923)
Net income	—	—	—	—	—	—	—	—	—	—	—	—	311,217	—

Adjustment of noncontrolling interest in consolidated joint venture to redemption value	—	(4,804)	—	—	—
Other comprehensive loss, net of income taxes	—	—	—	—	(8,464)
Reallocation of noncontrolling interest in Operating Partnership	—	(2,401)	—	—	—
Issuance of common stock	44	395,400	—	—	—
Dividends and distributions declared (\$3.85 per share/unit)	—	606	(2,041)	(226,857)	—
Restricted stock units and stock options surrendered	1	(4,245)	—	—	—
Equity-based compensation expense	—	15,421	—	—	—
BALANCE, December 31, 2023	\$ 597	\$1,502,710	\$ (20,508)	\$ (894,259)	\$ (19,387)

The accompanying notes are an integral part of these consolidated financial statements.

84.85

[Table of Contents](#)

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Description of the Business and Summary of Significant Accounting Policies

For financial statement presentation and reporting purposes, the Company is the successor to Gaylord Entertainment Company, a Delaware corporation ("Gaylord"). As part of the plan to restructure the business operations of Gaylord to facilitate its qualification as a real estate investment trust ("REIT") for federal income tax purposes, Gaylord merged with and into its wholly-owned subsidiary, Ryman Hospitality Properties, Inc., a Delaware corporation ("Ryman"), on October 1, 2012, with Ryman as the surviving corporation (the "Merger"). At 12:01 a.m. on October 1, 2012, the effective time of the Merger, Ryman succeeded to and began conducting, directly or indirectly, all of the business conducted by Gaylord immediately prior to the Merger. The "Company" refers to Ryman and its subsidiaries and to Gaylord.

On January 1, 2013, the Company began operating as a REIT for federal income tax purposes, specializing in group-oriented, destination hotel assets in urban and resort markets. The Company's owned assets include a network of upscale, meetings-focused resorts that are managed by Marriott International, Inc. ("Marriott") under the Gaylord Hotels brand. These five resorts, which the Company refers to as the Gaylord Hotels properties, consist of the Gaylord Opryland Resort & Convention Center in Nashville, Tennessee ("Gaylord Opryland"), the Gaylord Palms Resort & Convention Center near Orlando, Florida ("Gaylord Palms"), the Gaylord Texan Resort & Convention Center near Dallas, Texas ("Gaylord Texan"), the Gaylord National Resort & Convention Center near Washington D.C. ("Gaylord National"), and the Gaylord Rockies Resort & Convention Center near Denver, Colorado ("Gaylord Rockies"). Prior to May 2021, Gaylord Rockies was owned by a joint venture (the "Gaylord Rockies joint venture") in which the Company owned a 65% interest. The Company's other owned hotel assets managed by Marriott include the Inn at Opryland, an overflow hotel adjacent to Gaylord Opryland, and the AC Hotel at National Harbor, Washington D.C. ("AC Hotel"), an overflow hotel adjacent to Gaylord National, and effective June 30, 2023, the JW Marriott San Antonio Hill Country Resort & Spa ("JW Marriott Hill Country"). See "JW Marriott Hill Country Transaction" below for further disclosure.

In April 2021, the Company entered into an agreement with RIDA Development Corporation to acquire the remaining 35% ownership interest in the Gaylord Rockies joint venture not previously owned by the Company for \$188.0 million and approximately 130 acres of undeveloped, adjacent land for \$22.0 million in cash (the "JV Purchase"). The JV Purchase closed in May 2021 and was funded through cash on hand and borrowings under the Company's \$700 million revolving credit facility. As discussed below, the Company consolidated the Gaylord Rockies joint venture both before and after the purchase in the accompanying consolidated financial statements.

The Company also owns a controlling 70% equity interest in a business comprised of a number of entertainment and media assets, known as the Opry Entertainment Group ("OEG"), which the Company reports as its Entertainment segment. These assets include the Grand Ole Opry, the legendary weekly showcase of country music's finest performers; the Ryman Auditorium, the storied live music venue and former home of the Grand Ole Opry; WSM-AM, the Opry's radio home; Ole Red, a brand of Blake Shelton-themed bar, music venue and event spaces; two Nashville-based assets managed by Marriott – the Wildhorse Saloon and the General Jackson Showboat ("General Jackson"); and as of May 31, 2022, Block 21, a mixed-use entertainment, lodging, office, and retail complex located in Austin, Texas ("Block 21"). Prior to June 16, 2022, the Company owned 100% of OEG. The Company also owns previously owned a 50% interest in a joint venture that creates created and distributes distributed a linear multicast and over-the-top channel dedicated to the country music lifestyle ("Circle"), which launched its broadcast network on January 1, 2020. See "OEG Transaction" Transaction, and "Block 21 Transaction" in this Note 1, as well as Note 11, "Commitments and Contingencies," for further disclosure.

The Company conducts its business through an umbrella partnership REIT, in which all of its assets are held by, and all of its operations are conducted through, RHP Hotel Properties, LP, a subsidiary operating partnership (the "Operating Partnership") that the Company formed in connection with its REIT conversion. Ryman and the non-controlling operating partnership unit holders discussed in "Income (Loss) Per Share" in this Note 1 are the sole limited partners of the Operating Partnership, and Ryman currently owns, either directly or indirectly, 99.3% of the partnership units of the Operating Partnership. RHP Finance Corporation, a Delaware corporation ("Finco"), was formed as a wholly-owned

subsidiary of the Operating Partnership for the sole purpose of being an issuer of debt securities with the Operating

Partnership. Neither Ryman nor Finco has any material assets, other than Ryman's investment in the Operating Partnership and its 100%-owned subsidiaries. **As 100%-owned subsidiaries of Ryman, neither** **Neither** the Operating Partnership nor Finco has any business, operations, financial results or other material information, other than the business, operations, financial results and other material information described in this Annual Report on Form 10-K and Ryman's other reports, documents or other information filed with the Securities and Exchange Commission pursuant to the Securities Exchange Act of 1934, as amended.

The Company principally operates, through its subsidiaries and its property managers, as applicable, in the following business segments: Hospitality; Entertainment; and Corporate and Other. The Company's fiscal year ends on December 31 for all periods presented.

Business Segments

Hospitality

The Hospitality segment includes the Gaylord Hotels **branded hotels**, properties, JW Marriott Hill Country (effective June 30, 2023), the Inn at Opryland and the AC Hotel, each of which is managed by Marriott pursuant to a management agreement for each hotel.

Entertainment

The Entertainment segment includes the **OEG business, specifically the** Grand Ole Opry, the Ryman Auditorium, WSM-AM, Ole Red, **Block 21**, the General Jackson, the Wildhorse Saloon, **Block 21**, and the Company's **previous** investment in the Circle joint venture, among various others. Marriott manages the day-to-day operations of the General Jackson, **the Wildhorse Saloon** and the W Austin, which is part of the **Block 21** complex, pursuant to management agreements.

Corporate and Other

The Corporate and Other segment includes operating and general and administrative expenses related to the overall management of the Company which are not allocated to the other reportable segments, including certain costs for the Company's retirement plans, equity-based compensation plans, information technology, human resources, accounting, and other administrative expenses.

Principles of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and its subsidiaries. The Company's investments in non-controlled entities in which it has the ability to exercise significant influence over operating and financial policies are accounted for by the equity method. All significant intercompany accounts and transactions have been eliminated in consolidation.

The Company analyzes its variable interests, including loans, guarantees, management agreements, leasing arrangements and equity investments, to determine if an entity in which it has a variable interest is a variable interest entity ("VIE"). This analysis primarily includes a qualitative review, which is based on a review of the design of the entity, its organizational structure, including decision-making ability, and relevant financial agreements. This analysis is also used to determine if the Company must consolidate the VIE as the primary beneficiary.

For periods prior to its **achieving** **acquiring** 100% ownership of the Gaylord Rockies joint venture in May 2021, management concluded that the Company was the primary beneficiary of the Gaylord Rockies joint venture, which was a VIE. As such, the Company consolidated the assets, liabilities and results of operations of the Gaylord Rockies joint venture in the accompanying consolidated financial statements. The portion of the Gaylord Rockies joint venture that the Company did not previously own was recorded as noncontrolling interest in consolidated joint venture, **in the accompanying consolidated balance sheet**, and any previous adjustment necessary to reflect the noncontrolling interest at its redemption value was shown in the accompanying consolidated statements of equity (deficit) and noncontrolling interest. As Gaylord Rockies is now wholly-owned by the Company, it is no longer considered a VIE. See "Noncontrolling **Interest**" **Interests**" below for further discussion.

86 87

[Table of Contents](#)

The terms of the Company's joint venture agreement in Circle **provide** **provided** that the Company and its joint venture partner each **share** **shared** the authority to make major decisions in the joint venture, including operating plans, entering into certain contracts, admitting

additional members of the joint venture, issuing additional membership interests, and amending the operating agreement. In addition, the officers of Circle ~~are~~were not employees of the Company. Based on management's analysis of the joint venture agreement, management concluded that the Company ~~is~~was not the primary beneficiary of this variable interest entity and ~~accounts~~ accounted for this previous investment under the equity method.

See "OEG Transaction" in this Note 1 for further discussion.

Recovery from COVID-19; Current Economic Environment

COVID-19 has caused, and may in the future cause, unprecedented levels of disruption to the Company's business. Although the Company's business levels have generally recovered and improved in 2022, there remains significant uncertainty surrounding the extent to which COVID-19 may in the future impact the Company's results of operations and financial position, as increased labor costs, broad inflationary pressures and rising interest rates continue to impact the economy.

All of the Company's assets were open and fully operational throughout 2022, and most of our businesses were open and operating throughout 2021; however, Gaylord National remained closed during the first half of 2021 and reopened July 1, 2021, the Grand Ole Opry and Ryman Auditorium reopened for full-capacity publicly attended performances in May 2021, and, subsequent to the December 2020 downtown Nashville bombing, the Wildhorse Saloon reopened in April 2021.

Throughout 2020, 2021 and 2022, and continuing to date, the Company has paid all required debt service payments on its indebtedness, lease payments, taxes and other payables.

At December 31, 2022, the Company had \$689.6 million available for borrowing under its revolving credit facility, \$65.0 million available for borrowing under the OEG revolving credit facility, and \$334.2 million in unrestricted cash on hand. The Company's cash dividend, which had been suspended since second quarter 2020, was reinstated in September 2022. The Company's interim dividend policy provides that the Company will make minimum dividends of 100% of REIT taxable income annually, subject to the Company's board of directors' future determinations as to the amount of any distributions and timing thereof.

OEG Transaction

On June 16, 2022, the Company and certain of its subsidiaries, including OEG Attractions Holdings, LLC ("OEG"), which directly or indirectly owns the assets that comprise the Company's Entertainment segment, consummated the transactions contemplated by an investment agreement (the "Investment Agreement") with Atairos Group, Inc. ("Atairos") and A-OEG Holdings, LLC, an affiliate of Atairos (the "OEG Investor"), pursuant to which OEG issued and sold to the OEG Investor, and the OEG Investor acquired, 30% of the equity interests of OEG for approximately \$296.0 million (the "OEG Transaction"). The purchase price payable to the Company for the OEG Transaction may be increased by \$30.0 million if OEG achieves certain financial objectives in ~~2023 or 2024~~.

The Company retains a controlling 70% equity interest in OEG and continues to consolidate the assets, liabilities and results of operations of OEG in the accompanying consolidated financial statements. The portion of OEG that the Company does not own is recorded as noncontrolling interest in consolidated joint venture, which is classified as mezzanine equity in the accompanying consolidated balance sheet, ~~sheets~~, and any adjustment necessary to reflect the noncontrolling interest at its redemption value is shown in the accompanying consolidated statements of equity (deficit) and noncontrolling interest. After the payment of transaction expenses, the Company used substantially all of the net proceeds from the OEG Transaction, together with the net proceeds the Company received from the OEG Term Loan (as defined below), to repay the then-outstanding balance of the Company's former \$300 million term loan A and to pay down substantially all borrowings then outstanding under the Company's revolving credit facility.

Pursuant to the Second Amended and Restated Limited Liability Company Agreement for OEG entered into at the closing of the OEG Transaction (the "OEG LLC Agreement"), OEG is governed by a Board of Managers (the "Board").

subject to member consent to certain actions. The Board initially consists of six members, four designated by the Company and two designated by the OEG Investor. Board membership may be modified from time to time to reflect the proportional ownership of outstanding units by each party. Subject to certain ownership thresholds, the approval of both parties will be required with respect to certain "major decisions" affecting OEG, including, but not limited to, approval of OEG's annual operating budget in the event of changes exceeding certain thresholds, the incurrence of certain debt, the issuance of new equity securities, and mergers, acquisitions or dispositions in excess of a certain dollar threshold.

The OEG Investor will have the option to acquire additional common units of OEG from the Company (the "Purchase Option") in each of the fourth quarters of 2023, 2024 and 2025 in an amount equal to the lesser of \$125 million or the maximum amount of proceeds that the Company may receive with respect to its compliance with applicable REIT tests, provided that the OEG Investor may not purchase an amount of common units that would result in the Company owning less than 51% of the outstanding common units after giving effect to the purchase. If the OEG Investor elects to exercise the Purchase Option, then (i) beginning on June 16, 2027 (the fifth anniversary of the OEG Investor's original investment in OEG (the "Fifth Anniversary")), the OEG Investor will have the right to demand that OEG undertake a Qualified IPO and (ii) the OEG Investor's rights with respect to the IPO Request Put Right, the Seven-Year Put Right, an IPO Payment and a Sale Payment, each as defined in the OEG LLC Agreement and described below, will expire. The Purchase Option will terminate upon the occurrence of a Qualified IPO, a Sale of OEG or a Qualified Spinoff, each as defined in the OEG LLC Agreement.

IPO Request Put Right. If OEG has not completed a Qualified IPO prior to June 16, 2026 (the fourth anniversary of the OEG Investor's original investment in OEG (the "Fourth Anniversary")), the OEG Investor may request that OEG undertake a Qualified IPO. If the Company, through its subsidiary RHP Hotels, LLC (the "Ryman Member"), declines to undertake such Qualified IPO, the OEG Investor may cause the Ryman Member to acquire all of the OEG Investor's interest in OEG at a price equal to 1.5 times the OEG Investor's equity investment (the "IPO Request Put Price").

[Table of Contents](#)

Seven-Year Put Right. If OEG has not completed a Qualified IPO, Sale of OEG or a Qualified Spinoff prior to June 16, 2029 (the seventh anniversary of the OEG Investor's original investment in OEG (the "Seventh Anniversary")), the OEG Investor may cause the Ryman Member to acquire all of the OEG Investor's interest in OEG at a price equal to the fair value of the OEG Investor's equity interest (the "Seven-Year Put Price").

The IPO Request Put Price and the Seven-Year Put Price may each be settled in either cash or Company stock, at the Company's option, and the IPO Request Put Right and the Seven-Year Put Right will each terminate at the first closing of the Purchase Option.

IPO Payment. Upon a Qualified IPO that occurs on or before the Seventh Anniversary, the OEG Investor will be entitled to an IPO Payment if the Post IPO Investor Stake Value (as defined in OEG LLC Agreement) measured on the 120th trading day post-IPO does not equal or exceed the Minimum Investor Stake Value (as defined in the OEG LLC Agreement). If the IPO occurs after the Fourth Anniversary, the IPO Payment will be capped at 50% of the OEG Investor's investment in OEG (the "Payment Cap"). Any IPO Payment may be satisfied in either cash, OEG equity owned by the Ryman Member, or Company stock, at the Company's option.

Sale Payment. Upon a sale of OEG (but excluding a Qualified Spinoff) that occurs on or before the Seventh Anniversary, the OEG Investor will be entitled to a Sale Payment if the value of the OEG Investor's retained invested equity (implied by the sale) does not equal or exceed the Minimum Investor Sale Value (as defined in the OEG LLC Agreement). If a sale of OEG occurs after the Fifth Anniversary, any Sale Payment will be capped at the Payment Cap. Any Sale Payment may be satisfied in either cash, a preferential cash distribution, additional consideration in the Sale of OEG or Company stock, at the Company's option.

The above descriptions related to the OEG LLC Agreement do not purport to be complete and are qualified in their entirety by reference to the OEG LLC Agreement filed as [Exhibit 10.19 10.12 to this Annual Report on Form 10-K](#) and incorporated herein by reference.

Also on June 16, 2022 JW Marriott Hill Country Transaction

On June 30, 2023, OEG Borrower, LLC ("OEG Borrower" the Company purchased JW Marriott Hill Country for approximately \$800 million. Located amid approximately 600 acres in the Texas Hill Country region outside of San Antonio, JW Marriott Hill Country, which opened in 2010, is a premier group-oriented resort with 1,002 rooms and 268,000 total square feet of indoor and outdoor meeting and event space. The resort's amenities include a spa, several food and beverage outlets, a water experience, and TPC San Antonio, which features two 18-hole golf courses. The Company funded the purchase price with approximately \$395 million in net proceeds of an underwritten registered public offering of approximately 4.4 million shares of the Company's common stock (see Note 9, "Equity"), approximately \$393 million in net proceeds of a private placement of \$400 million aggregate principal amount of 7.25% senior notes due 2028 (see Note 4, "Debt") and OEG Finance, LLC ("OEG Finance"), cash on hand. JW Marriott Hill Country assets and operations are reflected in the Company's Hospitality segment beginning June 30, 2023.

The Company performed a valuation of the fair value of the acquired assets and liabilities assumed as of June 30, 2023. The valuations of the various components of property and equipment were determined principally based on the cost approach, which uses assumptions regarding replacement values from established indices. The valuation of intangible assets was based on various methods to evaluate the values of advanced bookings previously received for the hotel and the values of golf memberships and water rights for the golf course. The Company considers each a wholly owned direct or indirect subsidiary of OEG, entered into a credit agreement (the "OEG Credit Agreement") these estimates as Level 3 fair value measurements.

88 89

Table of Contents

among OEG Borrower, The Company determined that the acquisition represents an asset acquisition and has capitalized transaction costs and allocated the purchase price to the relative fair values of assets acquired and liabilities assumed, adjusted for working capital adjustments as borrower, OEG Finance, certain subsidiaries of OEG Borrower from time to time party thereto as guarantors, the lenders party thereto and JPMorgan Chase Bank, N.A., as administrative agent. The OEG Credit Agreement provides for (i) a senior secured term loan facility set forth in the aggregate principal amount of \$300.0 million (the "OEG Term Loan") purchase agreement and (ii) a senior secured revolving credit facility transaction costs, as follows (amounts in an aggregate principal amount not to exceed \$65.0 million (the "OEG Revolver"). The OEG Term Loan matures on June 16, 2029, and the OEG Revolver matures on June 16, 2027. The OEG Term Loan bears interest at a rate equal to either, at OEG Borrower's election, (i) the Alternate Base Rate plus 4.00% or (b) Adjusted Term SOFR plus 5.00% (all as specifically more described in the OEG Credit Agreement). In November 2022, OEG entered into an interest rate swap to fix the SOFR portion of the interest rate on \$100.0 million of borrowings at 4.533% through December 2025 (thousands). The OEG Revolver bears interest at a rate equal to either, at OEG Borrower's election, (i) the Alternate Base Rate plus 3.75% or (b) Adjusted Term SOFR plus 4.75%, which shall be subject to reduction in the applicable margin based upon OEG's First Lien Leverage Ratio (all as more specifically described in the OEG Credit Agreement). The OEG Term Loan and OEG Revolver are each secured by substantially all of the assets of OEG Finance and each of its subsidiaries (but not Block 21 and Circle, as more specifically described in the OEG Credit Agreement). No revolving credit advance was made under the OEG Revolver at closing.

Property and equipment	\$ 772,821
Cash and cash equivalents - unrestricted	12,690
Cash and cash equivalents - restricted	5,477
Trade receivables	14,743
Prepaid expenses and other assets	3,953
Intangible assets	25,097
Total assets acquired	<u>834,781</u>
Accounts payable and accrued liabilities	(25,148)
Total liabilities assumed	<u>(25,148)</u>
Net assets acquired	<u>\$ 809,633</u>

Block 21 Transaction

On May 31, 2022, the Company purchased Block 21 for a stated purchase price of \$260 million, as subsequently adjusted to \$255 million pursuant to the terms of the purchase agreement, which included the assumption of approximately \$136 million of existing mortgage debt. Block 21 is the home of the Austin City Limits Live at The Moody Theater ("ACL Live"), a 2,750-seat entertainment venue that serves as the filming location for the Austin City Limits television series. The Block 21 complex also includes the 251-room W Austin, the 3TEN at ACL Live club and approximately 53,000 square feet of other Class A commercial space. The Company funded the cash portion of the purchase price with cash on hand and borrowings under its revolving credit facility. The acquisition was accounted for as a business combination, given the different nature of the principal operations acquired (a hotel and an entertainment venue). Block 21 assets and operations are reflected in the Company's Entertainment segment beginning May 31, 2022.

The Company performed a preliminary valuation of the fair value of the acquired assets and liabilities assumed as of May 31, 2022. The valuations of the various components of property and equipment were determined principally based on the cost approach, which uses assumptions regarding replacement values from established indices. The valuation of intangible assets was based on various methods to evaluate the values of leases in place and advanced bookings previously received for the hotel. The valuation of assumed debt was principally based on a discounted cash flow approach using market interest rates at the time of the transaction. The Company considers each of these estimates as Level 3 fair value measurements. Other acquired assets were valued at, and fair value approximated, carrying value. Based on the aggregation of fair values as compared to consideration transferred, the Company concluded that there was no goodwill or bargain purchase gain related to the business combination. The Company performed an income approach evaluation of the acquired set which corroborated the conclusion that there was no goodwill related to the acquisition. Such evaluation included assumptions of future projected cash flows, which were based on the future projected occupancy and average daily rate for the W Hotel Austin, future anticipated cash flows at ACL Live, and market discount rates.

89 90

Table of Contents

Utilizing the valuation, the Company performed a purchase price allocation for the acquired assets and liabilities of Block 21. As a result, the Company preliminarily allocated the purchase price, adjusted for working capital adjustments as defined in the purchase agreement, in the Company's balance sheet at May 31, 2022 as follows (amounts in thousands):

Property and equipment	\$ 237,159	\$ 237,159
Cash and cash equivalents - unrestricted	8,493	8,493
Cash and cash equivalents - restricted	12,450	12,450
Trade receivables	1,405	1,405
Prepaid expenses and other assets	1,085	1,085
Intangible assets	1,723	1,723
Total assets acquired	262,315	262,315
Debt (Note 4)	(132,531)	
Debt		(132,531)
Accounts payable and accrued liabilities	(14,774)	(14,774)
Other liabilities	(75)	(75)
Total liabilities assumed	(147,380)	(147,380)
Net assets acquired	\$ 114,935	\$ 114,935

The estimated fair values for During the assets acquired and liabilities assumed are preliminary and are subject to change during first quarter of 2023, the one-year measurement period as additional information related to the inputs and assumptions used in determining Company

concluded its valuation of the fair value of the acquired assets and liabilities becomes available. The Company is in the process of finalizing its review of the underlying inputs and assumptions. Therefore, the purchase price allocation is not yet complete assumed as of May 31, 2022, and no significant changes were made to the date of this filing but will be complete within the one-year measurement period, provisional amounts presented above.

The Company incurred \$1.3 million in acquisition-related expenses in 2022, which are included in entertainment expenses in the accompanying consolidated statement of operations.

In December 2019, the Company entered into a previous agreement to purchase Block 21. In May 2020, in response to the then-existing capital markets and economic environment caused by the COVID-19 pandemic, the Company determined it was not in the best interest of shareholders to focus resources and capital on the project and terminated the related purchase agreement. The Company forfeited a nonrefundable December 2019 deposit of \$15 million and recorded a loss, which is included in other gains and (losses), net in the accompanying consolidated statement of operations for 2020.

Property and Equipment

Property and equipment are stated at cost or initially at estimated fair value if recorded in connection with purchase accounting. Improvements and significant renovations that extend the lives of existing assets are capitalized. Interest on funds borrowed to finance the construction of major capital additions not funded through furniture, fixtures and equipment reserves is included in the cost of the applicable capital addition. Maintenance and repairs are charged to expense as incurred. Property and equipment are generally depreciated using the straight-line method over the following estimated useful lives:

Buildings	40 years
Land improvements	20 years
Furniture, fixtures and equipment	5-8 years
Leasehold improvements	The shorter of the lease term or useful life

[Table of Contents](#)

Cash and Cash Equivalents — Unrestricted

The Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents. The Company maintains cash and cash equivalents balances in excess of insured limits with various financial institutions.

Cash and Cash Equivalents — Restricted

Restricted cash and cash equivalents primarily represent funds held by our property manager for furniture, fixtures and equipment reserves. In addition, the Company holds certificates based on their respective loan agreements, Gaylord Rockies must maintain a restricted cash balance related to debt service payments and Block 21 must maintain a restricted cash balance related to debt service, property tax, insurance and other payments.

[Table of deposit with an original maturity of greater than three months in order to secure its Tennessee workers' compensation self-insurance obligations.](#) [Contents](#)

Beginning in July 2020, Gaylord Rockies was in a cash sweep period pursuant to the Gaylord Rockies term loan agreement, and such cash amounts are also included in restricted cash. cash for 2022. Gaylord Rockies exited this cash sweep period in January 2023. Block 21 was in a Trigger Period (as defined below) in Note 4, "Debt" as of the date of its purchase by the Company and remains so at December 31, 2022, and such but exited the Trigger Period with first quarter 2023 results. Such cash amounts previously held as a result of the Trigger Period are also included in restricted cash. cash for 2022.

Supplemental Cash Flow Information

Cash paid for interest, net of amounts from interest rate swaps, for the years ended December 31 was comprised of (amounts in thousands):

	2022	2021	2020	2023	2022	2021
Debt interest paid	\$ 135,467	\$ 113,669	\$ 113,743	\$183,479	\$135,467	\$113,669
Capitalized interest	(183)	(2,922)	(3,753)	(2,483)	(183)	(2,922)
Cash paid for interest, net of capitalized interest	<u>\$ 135,284</u>	<u>\$ 110,747</u>	<u>\$ 109,990</u>	<u>\$180,996</u>	<u>\$135,284</u>	<u>\$110,747</u>

Net cash payments of income taxes in 2023, 2022 and 2021 were \$6.5 million, \$27.0 million and 2020 were \$27.0 million, \$0.5 million and \$1.7 million, respectively.

Accounts Receivable

The Company's accounts receivable are primarily generated by meetings and convention attendees' room nights and food and beverage. Receivables arising from these sales are not collateralized. Credit risk associated with the accounts receivable is minimized due to the large and diverse nature of the customer base.

Credit Loss Reserves on Accounts Receivable

The Company provides credit loss reserves based upon a percentage of accounts receivable that considers historical write-offs, current economic conditions, and management's expectations about future economic conditions, as well as periodic evaluations of the aging of accounts receivable.

91

[Table of Contents](#)

Prepaid Expenses and Other Assets

Prepaid expenses and other assets at December 31 consist of (amounts in thousands):

	2022	2021	2023	2022
Prepaid expenses	\$ 19,377	\$ 24,359	\$ 22,458	\$ 19,377
Supplemental deferred compensation plan assets	29,245	31,183	33,073	29,245
Tax rebate receivables	22,181	21,456	34,324	22,181
Inventories	12,041	8,369	14,007	12,041
Right-of-use assets for operating leases	18,910	9,863	18,134	18,910
Deferred financing costs on revolving credit facilities	5,757	—	8,420	5,757
Derivative assets	11,350	—	—	11,350
Other	15,309	17,674	24,394	15,309
Total prepaid expenses and other assets	<u>\$ 134,170</u>	<u>\$ 112,904</u>	<u>\$154,810</u>	<u>\$134,170</u>

Prepaid expenses consist of prepayments for property taxes, insurance and other contracts that will be expensed during the subsequent year. Inventories consist primarily of food and beverage inventory for resale and retail inventory sold in the Entertainment segment. Inventory is carried at the lower of cost or net realizable value. Cost is computed on an average cost basis. Other assets include capitalized software costs, non-trade receivables, and investments in joint ventures, among others.

Gaylord Rockies is party to an incentive agreement with the local government that provides that Gaylord Rockies is entitled to receive monthly rebates of certain city and state taxes, including property, sales and lodging taxes. The term

[Table of Contents](#)

of the rebate agreement varies by type of tax but ranges from 25-33 years from commencement of the construction of Gaylord Rockies. Gaylord Rockies earned \$38.4 million \$52.8 million, \$29.1 million \$38.4 million and \$41.4 million \$29.1 million in rebates in 2023, 2022 2021 and 2020, 2021, respectively, which are generally recorded as a reduction in other hotel expenses in the accompanying consolidated statements of operations for 2023, 2022 2021 and 2020, 2021.

Intangible Assets

In connection with the Company's purchase price allocation of the Gaylord Rockies joint venture, the Company acquired certain definite-lived intangibles, which are shown on the accompanying consolidated balance sheets. Included in these intangibles are the original estimated fair value of advanced bookings of \$125.5 million and the original estimated fair value related to the Gaylord Hotels trade name, which Marriott owns, of \$115.3 million. The advanced bookings asset was amortized on a straight-line basis over a period of 3.5 years, which corresponded with the period in which the advanced bookings related, and the value in the trade name is being amortized on a straight-line basis over 30 years, which is the period of the Marriott management agreement.

The gross carrying amount of intangible assets at December 31, 2022 December 31, 2023 and 2021 2022 was \$254.7 million \$279.8 million and \$252.8 million \$254.7 million, respectively. Accumulated amortization of intangible assets at December 31, 2022 December 31, 2023 and 2021 2022 was \$148.7 million \$155.6 million and \$126.0 million \$148.7 million, respectively. Amortization expense related to intangible assets during 2023, 2022 and 2021 and 2020 was \$22.7 million \$6.8 million, \$40.2 million \$22.7 million and \$40.2 million, respectively. The estimated amounts of amortization expense for the next five years are as follows (amounts in thousands):

2023	\$ 5,018
2024	4,486
2025	4,097
2026	4,039
2027	4,039
	<u>\$ 21,679</u>

[Table of Contents](#)

2024	\$ 8,083
------	----------

2025	7,694
2026	7,275
2027	5,446
2028	5,329
	<u>\$ 33,827</u>

Investments

From time to time, the Company has owned minority interest investments in certain businesses. Investments in entities that the Company does not control but in which it exercises significant influence are accounted for using the equity method of accounting.

Accounts Payable and Accrued Liabilities

Accounts payable and accrued liabilities at December 31 consist of (amounts in thousands):

	2022	2021	2023	2022
Trade accounts payable	\$ 38,628	\$ 31,725	\$ 57,030	\$ 38,628
Property and other taxes payable	73,461	54,991	90,558	73,461
Deferred revenues	136,479	116,820	159,762	136,479
Accrued salaries and benefits	58,219	42,472	57,502	58,219
Interest payable	23,111	20,313	39,870	23,111
Other accrued liabilities	55,261	38,398	59,998	55,261
Total accounts payable and accrued liabilities	\$ 385,159	\$ 304,719	\$464,720	\$385,159

Deferred revenues consist primarily of deposits on advance bookings of hotel rooms and advance ticket sales at the Company's entertainment properties, as well as uncollected attrition and cancellation fees. Other accrued liabilities include accruals for, among others, purchasing, meeting planner commissions and utilities.

Income Taxes

The Company establishes deferred tax assets and liabilities based on the difference between the financial statement and income tax carrying amounts of assets and liabilities using existing tax laws and tax rates. The Company reports a liability for unrecognized tax benefits resulting from uncertain tax positions taken or expected to be taken in a tax return, if any. The Company recognizes interest and penalties, if any, related to unrecognized tax benefits in income tax expense. See Note 10, "Income Taxes," for more detail on the Company's income taxes.

93

Table of Contents

The effect on deferred tax assets and liabilities of a change in the tax rate is recognized in income in the period that includes the enactment date of the rate change. The Company records a valuation allowance to reduce its deferred tax assets to the amount that is more likely than not to be realized. The Company has considered all available positive and negative evidence in assessing the need for a valuation allowance.

Deferred Management Rights Proceeds

The Company has deferred and amortizes the proceeds received from Marriott that were allocated to the sale of the management rights, as discussed further in Note 5, "Deferred Management Rights Proceeds," on a straight-line basis over the term of the hotel management agreements, including extensions, as a reduction in management fee expense in the accompanying consolidated statements of operations.

93

[Table of Contents](#)

Other Liabilities

Other liabilities at December 31 consist of (amounts in thousands):

	2022	2021	2023	2022
Pension and postretirement benefits liability	\$ 21,148	\$ 20,061	\$17,404	\$21,148
Deferred compensation liability	29,245	31,183	33,073	29,245
Derivative liabilities	1,164	9,362	1,322	1,164
Other	13,267	11,333	14,859	13,267
Total other liabilities	\$ 64,824	\$ 71,939	\$66,658	\$64,824

Deferred Financing Costs

Deferred financing costs ("DFCs") consist of loan fees and other costs of financing that are amortized over the term of the related financing agreements, using the effective interest method, and are generally presented as a reduction of the related debt liability. DFCs on the Company's revolving credit facility and the OEG revolving credit facility are included in prepaid expenses and other assets when the related revolving credit facility has no outstanding balance. During 2023, 2022 2021 and 2020, 2021, DFCs of \$9.8 million \$10.7 million, \$8.8 million \$9.8 million and \$7.9 million \$8.8 million, respectively, were amortized and recorded as to interest expense in the accompanying consolidated statements of operations.

Noncontrolling Interests

OEG

The noncontrolling interest in consolidated joint venture for 2023 and 2022 represents the minority investor's proportionate share of the assets and liabilities of OEG, adjusted for changes in the redemption value of the related put rights. The noncontrolling interest is classified in the mezzanine section of the consolidated balance sheets as the related redemption options do not meet the requirements for permanent equity classification because these redemption options may be redeemed by the holder as described above in "OEG Transaction."

The initial value of the noncontrolling interest in OEG, which included certain put rights, was estimated based on the purchase price received from the OEG Investor. In general, the carrying value will be based on the greater of the accumulated historical cost or the put right redemption value, and at December 31, 2022 December 31, 2023, approximates the fair value of the noncontrolling interest. An adjustment is also made for the OEG Investor's proportionate share of income or loss in the accompanying consolidated statement statements of operations.

Gaylord Rockies

Until the Company's buyout of the minority partners' interest in the Gaylord Rockies joint venture in 2021, the noncontrolling interest in consolidated joint venture for 2021 and 2020 represents the previous minority partners' proportionate share of the assets and liabilities of the Gaylord Rockies joint venture. An adjustment was made in 2021 and 2020 for the minority partners' proportionate share of income or loss in the joint venture in the accompanying consolidated statements of operations.

Pursuant to the amended and restated joint venture agreements for the Gaylord Rockies joint venture, minority partners each had a put right to require the Company to purchase their joint venture interests at a defined appraised value during an annual window period, or under certain other circumstances, in consideration of cash or OP Units of the Operating Partnership. During 2020, put right holders totaling 0.5% ownership in the Gaylord Rockies joint venture exercised their put rights for \$2.9 million in cash, and the remaining put right holders, totaling 2.4% ownership in the Gaylord Rockies joint venture, exercised their put rights for approximately \$14.0 million in OP Units, which was equivalent to approximately 0.4 million OP Units. Such OP Units have economic terms that are substantially similar to shares of the Company's common stock and are redeemable at the option of the holders thereof. Redemptions may be paid in cash, or if the Company so elects, in shares of the Company's common stock on a one-for-one basis, subject to certain adjustments in accordance with the Operating Partnership's limited partnership agreement.

[Table of Contents](#)

partners' proportionate share of income or loss in the joint venture in the accompanying consolidated statement of operations.

OP Units

Certain former owners of interests in the Gaylord Rockies joint venture received units of the Operating Partnership ("OP Units") in exchange for their interests. Such OP Units have economic terms that are substantially similar to shares of the Company's common stock and are redeemable at the option of the holders thereof.

The noncontrolling interest in the Operating Partnership represents the limited partners' proportionate share of the equity of the Operating Partnership. The noncontrolling interest is classified in the equity section of the consolidated balance sheets, separately from stockholders' equity, as the related redemption options are redeemable for cash, or if the Company so elects, in unregistered shares of the Company's common stock on a one-for-one basis, subject to certain adjustments. An adjustment is made for the limited partners' proportionate share of income or loss in the accompanying consolidated statement of operations. At December 31, 2022 December 31, 2023, 0.4 million outstanding OP Units, or less than 1% 0.7% of the outstanding OP Units, were held by the noncontrolling limited partners and are included as a component of equity in the accompanying consolidated balance sheets. The Company owns, directly or indirectly, the remaining 99.3% of the outstanding OP Units.

Revenue Recognition

Revenues from occupied hotel rooms are recognized over time as the daily hotel stay is provided to hotel groups and guests. Revenues from concessions, food and beverage sales and group meeting services are recognized over the period or at the point in time those goods or services are delivered to the hotel group or guest. Revenues from ancillary services at the Company's hotels, such as spa, parking, and transportation services, are generally recognized at the time the goods or services are provided. Cancellation fees and attrition fees, which are charged to groups when they do not fulfill the minimum number of room nights or minimum food and beverage spending requirements originally contracted for, are generally recognized as revenue in the period the Company determines it is probable that a significant reversal in the amount of revenue recognized will not occur, which is typically the period these fees are collected. The Company generally recognizes revenues from the Entertainment segment at the point in time that services are provided or goods are delivered or shipped to the customer, as applicable. Cash received from advanced ticket sales is deferred and recognized as revenue at the time of the event. Entertainment segment revenues from licenses of content are recognized at the point in time the content is delivered to the licensee and the licensee can use and benefit from the content. Revenue related to content provided to Circle is has been eliminated for the portion of Circle that the Company owns. The Company is required to collect certain taxes from customers on behalf of government agencies and remit these to the applicable governmental entity on a periodic basis. These taxes are collected from customers at the time of purchase but are not included in revenue. The Company records a liability upon collection from the customer and relieves the liability when payments are remitted to the applicable governmental agency.

The Company's revenues disaggregated by major source are as follows (in thousands):

	2022	2021	2020	2023	2022	2021
Hotel group rooms	\$ 364,835	\$ 131,404	\$ 88,606	\$ 462,674	\$ 364,835	\$ 131,404
Hotel transient rooms	230,709	197,470	83,112	238,464	230,709	197,470
Hotel food and beverage - banquets	440,364	140,186	116,624	569,803	440,364	140,186
Hotel food and beverage - outlets	226,645	139,303	70,914	261,993	226,645	139,303
Hotel other	275,421	178,220	106,789	300,544	275,421	178,220
Entertainment admissions/ticketing	107,377	62,768	16,564	124,647	107,377	62,768
Entertainment food and beverage	89,931	51,515	21,506	107,335	89,931	51,515
Entertainment produced content	4,984	5,919	4,708	5,764	4,984	5,919
Entertainment retail and other	65,703	32,588	15,652	86,912	65,703	32,588
Total revenues	\$ 1,805,969	\$ 939,373	\$ 524,475	\$ 2,158,136	\$ 1,805,969	\$ 939,373

[Table of Contents](#)

The Company's Hospitality segment revenues disaggregated by location are as follows (in thousands):

	2022	2021	2020	2023	2022	2021
Gaylord Opryland	\$ 424,188	\$ 238,567	\$ 133,333	\$ 474,884	\$ 424,188	\$ 238,567
Gaylord Palms	279,578	139,130	77,819	309,616	279,578	139,130
Gaylord Texan	307,318	180,031	111,236	358,399	307,318	180,031
Gaylord National	249,849	79,419	52,026	307,139	249,849	79,419
Gaylord Rockies	253,326	135,942	84,715	266,737	253,326	135,942
JW Marriott Hill Country				92,813	—	—
AC Hotel	10,419	5,838	3,332	11,997	10,419	5,838
Inn at Opryland	13,296	7,656	3,584			
Inn at Opryland and other				11,893	13,296	7,656
Total Hospitality segment revenues	<u>\$ 1,537,974</u>	<u>\$ 786,583</u>	<u>\$ 466,045</u>	<u>\$ 1,833,478</u>	<u>\$ 1,537,974</u>	<u>\$ 786,583</u>

The majority of the Company's Entertainment segment revenues are concentrated in Nashville, Tennessee and Austin, Texas.

The Company records deferred revenues when cash payments are received in advance of its performance obligations, primarily related to advanced deposits on hotel rooms in its Hospitality segment and advanced ticketing in its Entertainment segment OEG venues. At December 31, 2022 December 31, 2023 and 2021 2022, the Company had \$136.5 million \$159.8 million and \$116.8 million \$136.5 million, respectively, in deferred revenues, which are included in accounts payable and accrued liabilities in the accompanying consolidated balance sheets. Of the amount outstanding at December 31, 2021 December 31, 2022, approximately \$49.4 million \$103.1 million was recognized in revenues during 2022, 2023.

Management Fees

The Company pays Marriott a base management fee of based on the gross revenues from the applicable property for each fiscal year or portion thereof. The applicable percentage for the Gaylord Hotels properties, excluding Gaylord Rockies, is approximately 2% of gross revenues, for the majority of properties that Marriott manages and a base management fee of Gaylord Rockies is approximately 3% of revenues, for Gaylord Rockies, as well as and JW Marriott Hill Country is approximately 3.5% of gross revenues. Additionally, the Company pays Marriott an incentive management fee for each managed property that is based on profitability, the profitability of the properties. The Company incurred \$35.1 million \$42.8 million, \$17.6 million \$35.1 million and \$10.3 million \$17.6 million in base management fees to Marriott during 2023, 2022 2021 and 2020 2021, respectively. The Company incurred \$13.5 million \$28.5 million, \$0.3 million \$13.5 million and \$0 \$0.3 million in incentive fees to Marriott during 2023, 2022 2021 and 2020 2021, respectively. Management fees are presented in the consolidated statements of operations net of the amortization of the deferred management rights proceeds discussed further in Note 5, "Deferred Management Rights Proceeds."

Advertising Costs

Advertising costs are expensed as incurred and were \$55.1 million \$65.0 million, \$36.2 million \$55.1 million, and \$23.0 million \$36.2 million for 2023, 2022 2021 and 2020 2021, respectively.

Stock-Based Compensation

The Company has stock-based employee compensation plans, which are described more fully in Note 7, "Stock Plans." The Company accounts for its stock-based compensation plan under the provisions of Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 718, "Compensation – Stock Compensation."

Preopening Costs

The Company expenses the costs associated with start-up activities and organization costs associated with its development or reopening of hotels and significant attractions as incurred. The Company's preopening costs during 2023 include costs associated with Ole Red Las Vegas, which opened in January 2024. The Company's preopening costs during 2022 include costs associated with Ole Red Nashville International Airport, which was completed opened in May 2022. The Company's preopening costs during 2021 include costs associated with the Gaylord Palms expansion, which was completed in April 2021. The Company's preopening costs during 2020 include costs associated with Ole Red Orlando, which opened in June 2020, and the Gaylord Palms expansion.

[Table of Contents](#)

Derivative Financial Instruments

The Company has entered into and may in the future enter into additional interest rate swap agreements to hedge against interest rate fluctuations. The Company does not use derivatives for trading or speculative purposes and currently does not hold any derivatives that are not designated as hedges.

For derivatives designated as and that qualify as cash flow hedges of interest rate risk, the gain or loss on the derivative resulting from recording each instrument at estimated fair value is recorded in accumulated other comprehensive loss and subsequently reclassified to interest expense in the same period during which the hedged transaction affects earnings. These amounts reported in accumulated other comprehensive loss will be reclassified to interest expense as interest payments are made on the related variable-rate debt. The Company estimates that \$11.6 million \$0.3 million will be reclassified from accumulated other comprehensive income as a reduction loss to interest expense in the next twelve months.

Impairment of Long-Lived and Other Assets

In accounting for the Company's long-lived and other assets (including its property and equipment and intangible assets), the Company assesses its long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying value of the assets or asset group may not be recoverable.

Recoverability of property and equipment and definite-lived intangible assets that will continue to be used is measured by comparing the carrying amount of the asset or asset group to the related total future undiscounted net cash flows. If an asset or asset group's carrying value is not recoverable through those cash flows, the asset group is considered to be impaired. The impairment is measured by the excess of the assets' carrying amount over their fair value, which is estimated using discounted cash flow analyses that utilize comprehensive cash flow projections, as well as observable market data to the extent available.

The Company recorded no impairment losses during 2023, 2022 2021 or 2020, 2021.

Income (Loss) Per Share

Income (loss) per share is measured as basic earnings per share and diluted earnings per share. Basic earnings per share is computed by dividing net income (loss) by the weighted average number of common shares outstanding during the year. Diluted earnings per share is computed by dividing net income (loss) by the weighted average number of common shares outstanding after considering the effect of conversion of dilutive instruments, calculated using the treasury stock method or if-converted method, as applicable. Net income (loss) per share amounts are calculated as follows for the years ended December 31 (income (loss) and share amounts in thousands):

	2022	2021	2020	2023	2022	2021
Numerator:						
Net income (loss) available to common shareholders	\$ 128,993	\$ (176,966)	\$ (417,391)			
Net income (loss) available to common stockholders				\$311,217	\$128,993	\$ (176,966)
Denominator:						

Weighted average shares outstanding - basic	55,140	55,047	54,962	57,750	55,140	55,047
Effect of dilutive stock-based compensation	237	—	—	311	237	—
Weighted average shares outstanding - diluted	<u>55,377</u>	<u>55,047</u>	<u>54,962</u>	<u>58,061</u>	<u>55,377</u>	<u>55,047</u>
Basic income (loss) per share available to common stockholders	\$ 2.34	\$ (3.21)	\$ (7.59)	\$ 5.39	\$ 2.34	\$ (3.21)
Diluted income (loss) per share available to common stockholders	\$ 2.33	\$ (3.21)	\$ (7.59)	\$ 5.36	\$ 2.33	\$ (3.21)

For 2021, and 2020, the effect of dilutive stock-based compensation was the equivalent of 0.2 million and 0.1 million shares of common stock outstanding, respectively, outstanding. Because the Company had a loss available to common stockholders in 2021, and 2020, these incremental shares were excluded from the computation of dilutive earnings per share as the effect of their inclusion would have been anti-dilutive.

[Table of Contents](#)

As more fully discussed above in "OEG Transaction," although currently not exercisable, the OEG Investor will have has certain put rights (the "OEG Put Rights") to require the Company to purchase the OEG Investor's equity interest in OEG, which the Company may pay in cash or Company stock, at the Company's option. The Company calculated potential dilution for the OEG Put Rights based on the if-converted method, which assumes the OEG Put Rights were converted to Company stock on the first day of the period or the date of issuance. issuance and the OEG Investor's noncontrolling equity interest was redeemed in exchange for shares of the Company's common stock. For 2023 and 2022, the effect of the OEG Put Rights was the equivalent of 4.2 million and 1.9 million shares, respectively, of Company common stock outstanding. Because the OEG Put Rights were anti-dilutive for 2023 and 2022, such incremental shares were excluded from the computation of dilutive earnings per share.

As discussed above, certain minority partners in the Gaylord Rockies joint venture each had a put right to require the Company to purchase their joint venture interests in the Gaylord Rockies joint venture in consideration of cash or OP Units of the Operating Partnership. These put rights were exercised in 2020. The OP Units held by the noncontrolling interest holders in the Operating Partnership have been excluded from the denominator of the diluted loss income (loss) per share calculation for 2022, 2021 and 2020 as there would be no effect on the calculation of diluted earnings per share because the income (loss) attributable to the OP Units held by the noncontrolling interest holders would also be added (subtracted) to derive net income (loss) available to common shareholders, stockholders.

Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reported period, periods. Actual results could differ from those estimates.

Newly Issued Accounting Standards

In March 2020, the FASB issued ASU No. 2020-04, "Reference Rate Reform – Facilitation of the Effects of Reference Rate Reform on Financial Reporting," which provides temporary optional expedients and exceptions to the existing guidance on contract modifications and hedge accounting to ease the financial reporting burdens of the expected market transition from the London Interbank Offered Rate ("LIBOR") and other interbank offered rates to alternative reference rates, such as the Secured Overnight Financing Rate ("SOFR"). The guidance in ASU 2020-04 is optional, effective immediately, and may be elected over time as reference rate reform activities occur generally through December 31, 2022. In December 2022, the FASB issued ASU No. 2022-06, "Reference Rate Reform (Topic 848): Deferral of the Sunset Date of Topic 848," which extends the transition period for the shift from LIBOR to December 2024. During 2020, The Company has now converted all of its LIBOR-indexed debt and derivatives to SOFR-based indexes. For all derivatives in hedge accounting relationships, the Company elected to

apply utilized the elective relief in ASU 2020-04 and ASU 2022-06 that allows for the continuation of hedge accounting expedites related through the transition process.

In November 2023, the FASB issued ASU No. 2023-07, "Improvements to probability Reportable Segment Disclosures," requiring public entities to provide disclosures of significant segment expenses and the assessments of effectiveness for future LIBOR-indexed cash flows other segment items, as well as to assume provide in interim periods all disclosures about a reportable segment's profit or loss and assets that the index upon which future hedged transactions are currently required annually. The guidance is applied retrospectively and will be based matches effective for the index on the corresponding derivatives. Application of these expedites preserves the presentation of derivatives consistent with past presentation. Company for fiscal year 2024 and for interim periods beginning in fiscal year 2025. The Company continues to evaluate is currently evaluating the impact of this ASU but does not anticipate this adoption to have a material impact on the Company's financial statements.

In December 2023, the FASB issued ASU No. 2023-09, "Improvements to Income Tax Disclosures," requiring public entities to provide additional information in the rate reconciliation, to disclose annually income taxes paid disaggregated by federal, state and foreign taxes and to disaggregate the information by jurisdiction based on a quantitative threshold. The guidance is applied prospectively, but with the option to apply retrospectively, and may apply other elections as applicable as additional market changes occur. will be effective for the Company for fiscal year 2025. The Company is currently evaluating the impact of this ASU but does not anticipate this adoption to have a material impact on the Company's financial statements.

[Table of Contents](#)

2. Property and Equipment

Property and equipment at December 31 is recorded at cost, with the exception of right-of-use finance leases and the initial value assigned to assets acquired in an acquisition, and summarized as follows (amounts in thousands):

	2022	2021	2023	2022
Land and land improvements	\$ 443,469	\$ 378,598	\$ 605,500	\$ 443,469
Buildings	3,785,968	3,601,974	4,396,302	3,785,968
Furniture, fixtures and equipment	1,015,078	981,589	1,138,769	1,015,078
Right-of-use finance lease assets	1,613	1,613	1,793	1,613
Construction-in-progress	50,312	14,337	122,923	50,312
	5,296,440	4,978,111	6,265,287	5,296,440
Accumulated depreciation and amortization	(2,124,732)	(1,946,267)	(2,309,701)	(2,124,732)
Property and equipment, net	\$ 3,171,708	\$ 3,031,844	\$ 3,955,586	\$ 3,171,708

[Table of Contents](#)

Depreciation expense, including amortization of assets under finance lease obligations, during 2023, 2022 and 2021 and 2020 was \$203.3 million, \$184.7 million, \$178.8 million, and \$173.3 million \$178.8 million, respectively.

In June 2017, the Company entered into an agreement with the Industrial Development Board of the Metropolitan Government of Nashville and Davidson County (the "Board") to implement a tax abatement plan related to Gaylord Opryland. The tax abatement plan provides for the capping of real property taxes for a period of eight years by legally transferring title to the Gaylord Opryland real property to the Board. The Board financed the acquisition of the Gaylord Opryland real property by issuing a \$650 million industrial revenue bond to the Company. The Board then leased this property back to the Company. The Company is obligated to make lease payments equal to the debt service on the industrial revenue bond. No cash was exchanged, and no cash will be exchanged in connection with the Company's lease payments under the lease. The tax abatement period extends through the term of the lease, which coincides with the nine-year maturity of the bond. At any time, the Company has the option to repurchase the real property at a de minimis amount. Due to the form of these transactions, the Company has not recorded the bond or the lease obligation associated with the sale lease-back transaction, and the cost of the Gaylord Opryland real property remains recorded on the balance sheet and is being depreciated over its estimated useful life.

3. Notes Receivable

In connection with the development of Gaylord National, Prince George's County, Maryland ("the County") issued a bond with a face value of \$95 million ("Series A Bond") and an additional bond with a face value of \$50 million ("Series B Bond"), which were delivered to the Company upon substantial completion and opening of Gaylord National in 2008. The interest rate on the Series A Bond and Series B Bond is 8.0% and 10.0%, respectively. The maturity dates of the Series A Bond and the Series B Bond are July 1, 2034 and September 1, 2037, respectively.

Upon receipt in 2008, the Company calculated the present value of the future debt service payments from the Series A Bond and Series B Bond based on their effective interest rates of 8.04% and 11.42%, respectively, and recorded the notes receivable at their discounted values of \$93.8 million and \$38.3 million, respectively. The Company records the amortization of discount on these notes receivable as interest income over the terms of the notes. The Company is currently holding the bonds, which have aggregate carrying values and approximate fair values of \$61.8 million and \$67.6 million at December 31, 2023 and \$71.2 million at December 31, 2022 and 2021, respectively, net of a credit loss reserve of \$38.0 million at each period. The Company is receiving interest income on the debt service on the notes receivable, which are payable from tax increments, hotel taxes and special hotel rental taxes generated from the development through the maturity date. The Company's estimate of credit loss reserves is sensitive to the significant assumptions, which include the projections of hotel taxes (which are based on expected hotel revenues) and property taxes, both of which are affected by expectations about future market and economic conditions, particularly those in the Washington D.C. market. These assumptions are based on Level 3 inputs. Further, such assumptions are judgmental as the bonds and related projected cash flows continue for an extended period of time through 2037 and include uncertainty 2037.

[Table of the impact of the COVID-19 pandemic.](#) [Contents](#)

The Company has the intent and ability to hold the Series A Bond and Series B Bond to maturity and had at inception expected to receive all debt service payments due. As a result of reduced long-range tax revenue projections over the remaining life of the Series B Bond, in 2017, the Company no longer believed it would receive all debt service payments due under the note, and the Company considered the Series B Bond to be other-than-temporarily impaired ("OTTI"). The amount of the OTTI related to changing market conditions, or the increase in the discount rate, of \$6.5 million was recorded as an increase to other comprehensive loss in 2017 and is amortized as an adjustment to the carrying value of the Series B Bond in the accompanying consolidated balance sheets. The discount rate was determined based on current the then-current market interest rates of notes receivable with comparable market ratings and current the then-current expectations about the timing of debt service payments under the note.

In the first quarter of 2020, in accordance with the adoption of ASU No. 2016-13, as discussed in Note 1, the Company recorded an initial transition adjustment of \$5.2 million and has since performed its quarterly assessment of credit losses, under the new standard, which considers the estimate of projected tax revenues that will service the bonds over its remaining term. These tax revenue projections were updated each quarter in connection with the Company's preparation of its quarterly financial statements as a result of the closure of Gaylord National during the COVID-19 pandemic At December 31, 2023 and to reflect updated industry projections as to future anticipated operations of the hotel. As a result of these reduced tax

[Table of Contents](#)

revenue projections over the remaining life of the bonds, the Company increased its credit loss reserve by \$38.0 million in 2020, which includes the initial transition adjustment. At December 31, 2022 and 2021, the Series B Bond is fully reserved. The Series A Bond is of higher priority than other tranches which fall between the Company's two issuances.

During 2023, 2022 and 2020, the Company recorded interest income of \$5.3 million \$4.9 million, \$5.5 million and \$6.2 million \$5.5 million, respectively, on these bonds. The Company received payments of \$9.1 million \$11.0 million, \$6.4 million \$9.1 million and \$8.8 million \$6.4 million during 2023, 2022 and 2020, respectively, relating to these notes receivable, which include principal and interest payments. At each of December 31, 2022 December 31, 2023 and 2021, before consideration of the credit loss reserve, the Company had accrued interest receivable related to these bonds of \$41.0 million.

4. Debt

The Company's debt and finance lease obligations at December 31 consisted of (amounts in thousands):

	2023	2022
\$700M Revolving Credit Facility	\$ —	\$ —
\$500M Term Loan B	496,250	371,250
\$400M 7.25% Senior Notes	400,000	—
\$600M 4.50% Senior Notes	600,000	600,000
\$700M 4.75% Senior Notes	700,000	700,000
\$800M Gaylord Rockies Term Loan	800,000	800,000
\$300M OEG Term Loan	296,250	299,250
\$65M OEG Revolver	5,000	—
Block 21 CMBS Loan	131,871	134,636
Finance lease obligations	138	685
Unamortized deferred financing costs	(38,309)	(30,482)
Unamortized discounts and premiums, net	(14,172)	(12,747)
Total debt	\$ 3,377,028	\$ 2,862,592

At December 31, 2023, there were no defaults under the covenants related to the Company's outstanding debt.

100

[Table of Contents](#)

4. Debt

The Company's debt and finance lease obligations at December 31 consisted of (amounts in thousands):

	2022	2021
\$700M Revolving Credit Facility	\$ —	\$ 190,000
\$300M Term Loan A	—	300,000
\$500M Term Loan B	371,250	376,250
\$600M Senior Notes	600,000	600,000
\$700M Senior Notes	700,000	700,000

\$800M Gaylord Rockies Term Loan	800,000	800,000
\$300M OEG Term Loan (Note 2)	299,250	—
\$65M OEG Revolver (Note 2)	—	—
Block 21 CMBS Loan	134,636	—
Finance lease obligations	685	884
Unamortized deferred financing costs	(30,482)	(32,203)
Unamortized premium (discount)	(12,747)	1,888
Total debt	\$ 2,862,592	\$ 2,936,819

At December 31, 2022, there were no defaults under the covenants related to the Company's outstanding debt.

Annual maturities of long-term debt, excluding finance lease obligations, are as follows (amounts in thousands):

	Years							Years				
	2023	2024	2025	2026	2027	Thereafter	Total	2024	2025	2026	2027	2028
\$700M Revolving Credit Facility	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
\$500M Term Loan B	5,000	366,250	—	—	—	—	371,250	5,000	5,000	5,000	5,000	5,000
\$400M 7.25% Senior Notes	—	—	—	—	—	600,000	600,000	—	—	—	—	400,000
\$600M 4.50% Senior Notes	—	—	—	—	—	700,000	700,000	—	—	—	700,000	—
\$700M 4.75% Senior Notes	—	—	—	—	—	—	—	—	—	—	—	—
\$800M Gaylord Rockies Term Loan (1)	800,000	—	—	—	—	—	800,000	800,000	—	—	—	—
\$300M OEG Term Loan	3,000	3,000	3,000	3,000	3,000	284,250	299,250	3,000	3,000	3,000	3,000	3,000
\$65M OEG Revolver	—	—	—	—	—	—	—	—	—	—	5,000	—
Block 21 CMBS Loan	2,765	2,904	3,094	125,873	—	—	134,636	2,904	3,094	125,873	—	—
Total	\$810,765	\$372,154	\$6,094	\$128,873	\$703,000	\$884,250	\$2,905,136	\$810,904	\$11,094	\$133,873	\$713,000	\$408,000

(1) \$800 The \$800 Million Gaylord Rockies Term Loan includes three, two, one-year extension options, subject to certain requirements.

Credit Facility

In October 2019, On May 18, 2023, the Company entered into a Sixth Amended and Restated Credit Agreement (the "Base Credit" "Credit Agreement") among the Company, as a guarantor, the Operating Partnership, as borrower, certain other subsidiaries of the Company party thereto, as guarantors, certain subsidiaries of the Company party thereto, as pledgors, the lenders party thereto and Wells Fargo Bank, N.A., National Association, as administrative agent, which amended and restated the Company's prior credit

100

Table of Contents

facility. As amended, the Company's credit facility consists of agent. The Credit Agreement provides a \$700.0 million senior secured revolving credit facility (the "Revolver"), prior to its repayment in June 2022, a \$300.0 million senior secured term loan A (the "Term Loan A"), and a \$500.0 million senior secured term loan B (the "Term Loan B"), each as discussed below. In 2020, well as an accordion feature that will allow Borrower to increase the Company entered into three amendments (the "2020 Amendments") facilities by an aggregate total of up to \$475 million, which may be allocated between the Base Credit Agreement among Revolver and the same parties, as discussed below. Additionally, Term Loan B at the Company further amended option of the Base Credit Agreement Borrower. The Revolver replaced the Company's previous \$700 million revolving credit facility, and a portion of the proceeds from the Term Loan B were used to repay in May 2021 and October 2021 to permit an acquisition during full the Base Credit Agreement's restricted period (as defined below) and an associated assumption approximately \$370 million balance of indebtedness, subject to certain conditions (such amendments, together with the 2020 Amendments, the "Amendments", the Base Credit Agreement, as amended by the Amendments, the "Existing Credit Agreement", the Existing Credit Amendment, as amended by the Fifth Amendment (as hereinafter defined), the "Credit Agreement"). Company's previous term loan B. The Revolver was undrawn at closing.

Each of the Revolver and Term Loan B is guaranteed by the Company, each of the Company's subsidiaries that own the Gaylord Hotels properties, other than Gaylord Rockies, and certain other of the Company's subsidiaries. Each is secured by (i) a first mortgage lien on the real property of each of the Gaylord Hotels properties, excluding Gaylord Rockies, (ii) equity pledges of equity interests in the Company's subsidiaries that own are the fee owners of Gaylord Hotels properties, excluding Opryland and Gaylord Rockies, (iii) pledges Texan, their respective direct and indirect parent entities, and the equity of equity interests in the Operating Partnership, the subsidiaries that guarantee the Credit Agreement, and certain other Ryman Hotel Operations Holdco, LLC, a wholly-owned indirect subsidiary of the Company's subsidiaries, (iv) the personal property of the Company, the Operating Partnership and the subsidiaries that guarantee the Credit Agreement and (v) all proceeds and products from the Company's Gaylord Hotels properties, excluding Gaylord Rockies. Advances are subject to a 55% borrowing base, based on the appraisal value of the Gaylord Hotels properties (reduced to 50% in the event one of the Gaylord Hotels properties is sold), in each case, excluding Gaylord Rockies. Assets of Gaylord Rockies and OEG are not subject to the liens of the credit facility. Credit Agreement.

Each of the Revolver and Term Loan B contains certain covenants which, among other things, limit the incurrence of additional indebtedness, investments, dividends, transactions with affiliates, asset sales, acquisitions, mergers and consolidations, liens and encumbrances and other matters customarily restricted in such agreements.

The Amendments provided for a waiver of the Credit Agreement's financial covenants (the "Compliance Covenants") through March 31, 2022 (the "Temporary Waiver Period") and modified certain covenants through June 30, 2022. In addition, the Amendments contain a covenant that the Company must maintain unrestricted liquidity (in the form of unrestricted cash on hand or undrawn availability under the Revolver) of at least \$100 million. In the event the Company is unable to comply with the Credit Agreement's Compliance Covenants at any time, it expects to further amend the Credit Agreement or take other mitigating actions prior to a potential breach.

Beginning with the quarter ended June 30, 2022, the Company calculates compliance with the Compliance Covenants in the Credit Agreement using a designated annualized calculation based on the Company's most recently completed fiscal quarter. Beginning with the quarter ended September 30, 2022, the Company is required to satisfy Compliance Covenants at the levels set forth in the Credit Agreement using a designated annualized calculation based on the Company's most recently completed fiscal quarters, as applicable. Pursuant to the Amendments, the Company was required to use any proceeds from borrowings drawn until it demonstrated financial covenant compliance following the expiration of the Temporary Waiver Period (the "Restricted Period") to fund operating expenses, debt service of the Company and its subsidiaries, and permitted capital expenditures and investments. The Company demonstrated such compliance in May 2022 and thereby ended the Restricted Period; thereafter, we are required to satisfy the Compliance Covenants as set forth in the Credit Agreement.

On April 4, 2022, the Company entered into Amendment No. 5 (the "Fifth Amendment") to the Credit Agreement, among the Company, as a guarantor, its subsidiary RHP Hotel Properties, LP, as borrower, certain other subsidiaries of the Company party thereto, as guarantors, certain subsidiaries of the Company party thereto, as pledgor, the lenders party thereto and Wells Fargo Bank, National Association, as administrative agent. The Fifth Amendment provides for certain amendments to the Credit Agreement, each of which was effective upon the closing of the OEG Transaction. These amendments include, among others, the exclusion of OEG from negative covenants and certain restrictions related to certain equity issuances, investments, acquisitions, dispositions and indebtedness; changes to certain financial covenant requirements through December 2022; and a requirement that, following January 1, 2023, the Company satisfy the Compliance Covenants currently provided for in the Credit Agreement.

[Table of Contents](#)

If an event of default shall occur and be continuing under the Credit Agreement, the commitments under the Credit Agreement may be terminated and the principal amount outstanding under the Credit Agreement, together with all accrued unpaid interest and other amounts owing in respect thereof, may be declared immediately due and payable.

\$700 Million Revolving Credit Facility

The maturity of the Revolver is **March 31, 2024** **May 18, 2027**, with the option to extend the maturity date for a maximum of one additional year through either (i) a single twelve-month extension option or (ii) two additional individual six-month extension options, at our election. **extensions**. Borrowings under the Revolver bear interest at an annual rate equal to, at the Company's option, either (i) **LIBOR** **Adjusted** **Term** **SOFR** plus

the applicable margin ranging from 1.40% to 1.95%^{2.00%}, (ii) Adjusted Daily Simple SOFR plus the applicable margin ranging from 1.40% to 2.00%, or (iii) a base rate as set in the Credit Agreement plus the applicable margin ranging from 0.40% to 1.00%, with each option dependent upon the Company's funded debt to total asset value ratio (as defined in the Credit Agreement) or (ii) a base rate as set in the Credit Agreement. At December 31, 2022, the interest rate on LIBOR-based borrowings under the Revolver is LIBOR plus 1.55%. Principal is payable in full at maturity.

\$300 Million Term Loan A 101

The original maturity date of the Term Loan A was March 31, 2025. Borrowings bore interest at an annual rate equal to, at the Company's option, either (i) LIBOR plus the applicable margin ranging from 1.35% to 1.90%, dependent upon the Company's funded debt to total asset value ratio (as defined in the Credit Agreement) or (ii) a base rate as set in the Credit Agreement. As discussed below, in June 2022, we paid off the Term Loan A with proceeds from the OEG Term Loan. [Contents](#)

\$500 Million Term Loan B

The Term Loan B has a maturity of May 11, 2024 May 18, 2030. The applicable interest rate margins for borrowings under the Term Loan B are, at the Company's option, either (i) LIBOR Term SOFR plus 2.00% 2.75%, (ii) Daily Simple SOFR plus 2.75%, or (iii) a base rate as set in the Credit Agreement plus 1.75%. At December 31, 2022 December 31, 2023, the interest rate on the Term Loan B was LIBOR Term SOFR plus 2.00% 2.75%. In October 2019, the Company entered into four interest rate swaps with a total notional amount of \$350.0 million to fix the LIBOR portion of the interest rate at rates between 1.2235% and 1.2315%, through May 11, 2023. The Company has designated these swaps as effective cash flow hedges. The Term Loan B amortizes in equal quarterly installments in aggregate annual amounts equal to 1.0% of the original principal amount of \$500.0 million, with the balance due at maturity. In addition, if for any fiscal year there is Excess Cash Flow (as defined in the Credit Agreement), payment of an additional principal payment amount is required. Amounts borrowed under the Term Loan B that are repaid or prepaid may not be reborrowed.

For purposes of the Term Loan B, each of Term SOFR and Daily Simple SOFR are subject to a floor of 0.00%.

\$400 Million 7.25% Senior Notes Due 2028

On June 22, 2023, the Operating Partnership and Finco (collectively, the "issuing subsidiaries") completed the private placement of \$400.0 million in aggregate principal amount of 7.25% senior notes due 2028 (the "\$400 Million 7.25% Senior Notes"), which are guaranteed by the Company and its subsidiaries that guarantee the Company's credit agreement.

The \$400 Million 7.25% Senior Notes and guarantees were issued pursuant to an indenture by and among the issuing subsidiaries, the guarantors and U.S. Bank Trust Company, National Association, as trustee. The \$400 Million 7.25% Senior Notes have a maturity date of July 15, 2028 and bear interest at 7.25% per annum, payable semi-annually in cash in arrears on January 15 and July 15 each year, beginning on January 15, 2024. The \$400 Million 7.25% Senior Notes are general unsecured and unsubordinated obligations of the issuing subsidiaries and rank equal in right of payment with such subsidiaries' existing and future senior unsecured indebtedness, including the Company's \$600 million 4.50% senior notes due 2029 and \$700 million 4.75% senior notes due 2027, and senior in right of payment to future subordinated indebtedness, if any.

The \$400 Million 7.25% Senior Notes are effectively subordinated to the issuing subsidiaries' secured indebtedness to the extent of the value of the assets securing such indebtedness. The guarantees rank equally in right of payment with the applicable guarantor's existing and future senior unsecured indebtedness and senior in right of payment to any future subordinated indebtedness of such guarantor. The \$400 Million 7.25% Senior Notes are effectively subordinated to any secured indebtedness of any guarantor to the extent of the value of the assets securing such indebtedness and structurally subordinated to all indebtedness and other obligations of the Operating Partnership's subsidiaries that do not guarantee the \$400 Million 7.25% Senior Notes.

The net proceeds from the issuance of the \$400 Million 7.25% Senior Notes totaled approximately \$393 million, after deducting the initial purchasers' discounts, commissions and offering expenses. The Company used these proceeds to pay a portion of the purchase price for JW Marriott Hill Country discussed in Note 1.

The \$400 Million 7.25% Senior Notes are redeemable before July 15, 2025, in whole or in part, at 100.00%, plus accrued and unpaid interest thereon to, but not including, the redemption date, plus a make-whole premium. The \$400 Million 7.25% Senior Notes will be redeemable, in whole or in part, at any time on or after July 15, 2025 at a redemption price expressed as a percentage of the principal amount thereof, which

percentage is 103.625%, 101.813%, and 100.000% beginning on July 15 of 2025, 2026, and 2027, respectively, plus accrued and unpaid interest thereon to, but not including, the redemption date.

\$600 Million 4.50% Senior Notes Due 2029

On February 17, 2021, the Operating Partnership and Finco completed the private placement of \$600.0 million in aggregate principal amount of 4.50% senior notes due 2029 (the “\$600 Million 4.50% Senior Notes”), which are guaranteed by the Company and its subsidiaries that guarantee the Company’s credit agreement.

The \$600 Million 4.50% Senior Notes and guarantees were issued pursuant to an indenture by and among the issuing subsidiaries, the guarantors and U.S. Bank National Association, as trustee. The \$600 Million 4.50% Senior Notes have

102

[Table of Contents](#)

a maturity date of February 15, 2029 and bear interest at 4.50% per annum, payable semi-annually in cash in arrears on February 15 and August 15 each year. The \$600 Million 4.50% Senior Notes are general unsecured and unsubordinated obligations of the issuing subsidiaries and rank equal in right of payment with such subsidiaries’ existing and future senior unsecured indebtedness, including the Company’s \$700 million 4.75% senior notes due 2027, and senior in right of payment to future subordinated indebtedness, if any.

The \$600 Million 4.50% Senior Notes are effectively subordinated to the issuing subsidiaries’ secured indebtedness to the extent of the value of the assets securing such indebtedness. The guarantees rank equally in right of payment with the applicable guarantor’s existing and future senior unsecured indebtedness and senior in right of payment to any future subordinated indebtedness of such guarantor. The \$600 Million 4.50% Senior Notes are effectively subordinated to any secured indebtedness of any guarantor to the extent of the value of the assets securing such indebtedness and structurally subordinated to all indebtedness and other obligations of the Operating Partnership’s subsidiaries that do not guarantee the \$600 Million 4.50% Senior Notes.

102

[Table of Contents](#)

The net proceeds from the issuance of the \$600 Million 4.50% Senior Notes totaled approximately \$591 million, after deducting the initial purchasers’ discounts, commissions and offering expenses. The Company used a significant portion of these proceeds to tender and redeem its previous \$400 million 5% senior notes and to repay all of the amounts outstanding under the Revolver at that time. The Company used the remaining net proceeds for general corporate purposes.

The \$600 Million 4.50% Senior Notes are redeemable before February 15, 2024, in whole or in part, at 100.00%, plus accrued and unpaid interest thereon to, but not including, the redemption date, plus a make-whole premium. The \$600 Million 4.50% Senior Notes will be redeemable, in whole or in part, at any time on or after February 15, 2024 at a redemption price expressed as a percentage of the principal amount thereof, which percentage is 102.250%, 101.500%, 100.750%, and 100.000% beginning on February 15 of 2024, 2025, 2026, and 2027, respectively, plus accrued and unpaid interest thereon to, but not including, the redemption date.

\$700 Million 4.75% Senior Notes Due 2027

In September 2019, the Operating Partnership and Finco completed the private placement of \$500.0 million in aggregate principal amount of senior notes due 2027 (the “\$500 Million 4.75% Senior Notes”), which are guaranteed by the Company and its subsidiaries that guarantee the Credit Agreement. The \$500 Million 4.75% Senior Notes and guarantees were issued pursuant to an indenture by and among the issuing

subsidiaries and the guarantors and U.S. Bank National Association as trustee. The \$500 Million 4.75% Senior Notes have a maturity date of October 15, 2027 and bear interest at 4.75% per annum, payable semi-annually in cash in arrears on April 15 and October 15 of each year. The \$500 Million 4.75% Senior Notes are general unsecured and unsubordinated obligations of the issuing subsidiaries and rank equal in right of payment with such subsidiaries' existing and future senior unsecured indebtedness and senior in right of payment to future subordinated indebtedness, if any. The \$500 Million 4.75% Senior Notes are effectively subordinated to the issuing subsidiaries' secured indebtedness to the extent of the value of the assets securing such indebtedness. The guarantees rank equally in right of payment with the applicable guarantor's existing and future senior unsecured indebtedness and senior in right of payment to any future subordinated indebtedness of such guarantor. The \$500 Million 4.75% Senior Notes are effectively subordinated to any secured indebtedness of any guarantor to the extent of the value of the assets securing such indebtedness and structurally subordinated to all indebtedness and other obligations of the Operating Partnership's subsidiaries that do not guarantee the \$500 Million 4.75% Senior Notes.

The net proceeds from the issuance of the \$500 Million 4.75% Senior Notes totaled approximately \$493 million, after deducting the initial purchasers' discounts, commissions and offering expenses. The Company used substantially all of these proceeds to tender and redeem its previous \$350 million 5% senior notes and to repay a portion of the amounts then outstanding under the Revolver.

In October 2019, the Operating Partnership and Finco completed a tack-on private placement of \$200.0 million in aggregate principal amount of 4.75% senior notes due 2027 (the "additional 2027 notes") at an issue price of 101.250% of their aggregate principal amount plus accrued interest from the September 2019 issue date for the \$500 Million 4.75% Senior Notes. The additional 2027 notes and the \$500 Million 4.75% Senior Notes constitute a single class of securities (collectively, the "\$700 Million 4.75% Senior Notes"). All other terms and conditions of the additional 2027 notes are identical to the \$500 Million 4.75% Senior Notes.

103

[Table of Contents](#)

The net proceeds of the additional 2027 notes totaled approximately \$199 million, after deducting the initial purchasers' discounts, commissions and offering expenses. The Company used substantially all of these proceeds to repay a portion of the amounts then outstanding under the Revolver.

The \$700 Million 4.75% Senior Notes are redeemable, in whole or in part, at a redemption price expressed as a percentage of the principal amount thereof, which percentage is 103.563%, 102.375%, 101.188%, and 100.00% beginning on October 15 of 2022, 2023, 2024, and 2025, respectively, plus accrued and unpaid interest thereon to, but not including, the redemption date.

The Company completed a registered offer to exchange the \$700 Million 4.75% Senior Notes for registered notes with substantially identical terms as the \$700 Million 4.75% Senior Notes in July 2020.

103

[Table of Contents](#)

\$800 Million Gaylord Rockies Term Loan

In July 2019, Aurora Convention Center Hotel, LLC and Aurora Convention Center Hotel Lessee, LLC, the entities that comprise Gaylord Rockies, entered into a Second Amended and Restated Loan Agreement (the "Gaylord Rockies Loan") with Wells Fargo Bank, National Association, as administrative agent, which refinanced Gaylord Rockies' previous \$500 million construction loan and \$39 million mezzanine

loan, which were scheduled to mature in December 2019. The Gaylord Rockies Loan consists of an \$800.0 million secured term loan facility, matures **July 2, 2023** **July 2, 2024** with **three, two**, one-year extension options, subject to certain requirements in the Gaylord Rockies Loan, and bears interest at **LIBOR** Adjusted Daily Simple SOFR plus 2.50%. **Simultaneous with closing, Gaylord Rockies** The Company has entered into an interest rate swap to fix the **LIBOR** SOFR portion of the interest rate at **1.65%** **5.2105%** for the first three years of the loan. Additionally, the Company has entered into an additional interest rate swap to fix the **LIBOR** portion of the interest rate at 3.3410% for the fourth **fifth** year of the loan. The Company has designated **these** **this** interest rate swaps swap as an effective cash flow hedges. hedge.

The Gaylord Rockies Loan is secured by a deed of trust lien on the Gaylord Rockies real estate and related assets. **The Company has entered into limited repayment and carry guarantees that, in the aggregate, guarantee repayment of 10% of the principal debt, together with interest and operating expenses, which are to be released once Gaylord Rockies achieves a certain debt service coverage threshold as defined in the Gaylord Rockies Loan.** Generally, the Gaylord Rockies Loan is non-recourse to the Company, subject to **(i) those limited guarantees, (ii) a completion guaranty in the event the expansion is pursued, and (iii) customary non-recourse carve-outs.**

In June 2020, the Loan Parties entered into Amendment No. 1 (the "Loan Amendment") to the Gaylord Rockies Loan, by and among the Loan Parties, Wells Fargo Bank, National Association, as administrative agent, and the lenders from time to time party thereto. The Loan Amendment modified the Gaylord Rockies Loan to **(i) provide for the ability to use cash for certain purposes, even during a Cash Sweep Period (as defined in the Loan Agreement), which Gaylord Rockies is in beginning in July 2020 through December 2022, and (ii) extend the deadline for the Company to commence construction of an expansion to Gaylord Rockies, and (iii) provide favorable changes to the debt service coverage ratio provisions.** The Loan Amendment includes restrictions on distributions to the Company's subsidiaries that own **Gaylord Rockies and requires Rockies.**

Further, on May 2, 2023, the Loan Parties entered into a certain level of equity financing for a Benchmark Replacement Modification Agreement to the **Gaylord Rockies expansion** Loan, which replaced **LIBOR** with **Adjusted Daily Simple SOFR**.

OEG Credit Agreement

In June 2022, OEG Borrower, LLC ("OEG Borrower") and OEG Finance, LLC ("OEG Finance"), each a wholly-owned direct or indirect subsidiary of OEG, entered into a credit agreement (the "OEG Credit Agreement") among OEG Borrower, as borrower, OEG Finance, certain subsidiaries of OEG Borrower from time to time party thereto as guarantors, the lenders party thereto and JPMorgan Chase Bank, N.A., as administrative agent. The OEG Credit Agreement provides for **(i) a senior secured term loan facility in the aggregate principal amount of \$300.0 million (the "OEG Term Loan") and (ii) a senior secured revolving credit facility in an aggregate principal amount not to exceed \$65.0 million (the "OEG Revolver").** The OEG Term Loan matures on June 16, 2029, and the OEG Revolver matures on June 16, 2027. The OEG Term Loan bears interest at a rate equal to either, at OEG Borrower's election, **(i) the Alternate Base Rate plus 4.00% or (ii) Adjusted Term SOFR plus 5.00%** (all as specifically more described in the OEG Credit Agreement). In November 2022, OEG entered into an interest rate swap to fix the SOFR portion of the interest rate on \$100.0 million of borrowings at 4.533% through December 2025. The OEG Revolver bears interest at a rate equal to either, at OEG Borrower's election, **(i) the Alternate Base Rate plus 3.75% or (ii) Adjusted Term SOFR plus 4.25%**, which shall be subject to reduction in the applicable margin based upon OEG's First Lien Leverage Ratio (all as more specifically described in the OEG Credit Agreement). The OEG Term Loan and OEG Revolver are each secured by substantially all of the assets of OEG Finance and each of its subsidiaries (but not Block 21 and Circle, as more

Table of Contents

specifically described in the OEG Credit Agreement). No revolving credit advance was made under the OEG Revolver at closing.

Block 21 CMBS Loan

At the closing of the purchase of Block 21 on May 31, 2022, a subsidiary of the Company assumed a \$136 million, ten-year, non-recourse term loan secured by a mortgage on Block 21 (the "Block 21 CMBS Loan"). The Block 21 CMBS Loan has a fixed interest rate of 5.58% per annum, payable monthly, matures January 5, 2026, and payments are due monthly based on a 30-year amortization.

The Block 21 CMBS Loan contains customary financial covenants and other restrictions, including sponsor net worth and liquidity requirements, and debt service coverage ratio targets that Block 21 must meet in order to avoid a "Trigger Period," the occurrence of which does not constitute a default. Block 21 was in a Trigger Period as of the date of its purchase by the Company **and remains as such as of December 31, 2022, but exited the Trigger Period with first quarter 2023 results.** During the Trigger Period, any cash generated by Block 21 in excess of amounts necessary to fund loan obligations, budgeted operating expenses and specified reserves will not be distributed to Block 21.

In connection with the purchase of Block 21, the Company provided (i) limited guarantees to the Block 21 lenders under the Block 21 CMBS Loan via a guaranty agreement, a guaranty of completion agreement and an environmental indemnity, and (2) **(ii)** a letter of credit drawable by the Block 21 lenders in the event of a default of the Block 21 CMBS Loan.

Interest Rate Derivatives

The Company has **entered into or previously** entered into interest rate swaps to manage interest rate risk associated with the **Term Loan Company's previous term loan** B, the Gaylord Rockies Loan and the OEG Term Loan. Each swap has been designated as a cash flow hedge whereby the Company receives variable-rate amounts in exchange for fixed-rate payments over the life of the agreement without exchange of the underlying principal amount.

104

[Table of Contents](#)

The estimated fair values of the Company's derivative financial instruments at December 31 are as follows (in thousands):

Hedged	Estimated Fair Value										Estimated I				
	Asset (Liability) Balance										Asset (Liability)				
	Notional December 31, December 31,					Strike					Notional December 31, D				
Debt	Type	Rate	Index	Maturity Date	Amount	2022	2021				Type	Rate	Index	Maturity Date	Amount
Term															
Loan B	Interest Rate Swap	1.2235%	1-month LIBOR	May 11, 2023	\$ 87,500	\$ 1,096	\$ (733)	Interest Rate Swap	1.2235%	1-month LIBOR	May 11, 2023	\$ 87,500	\$ -	\$ -	
Term															
Loan B	Interest Rate Swap	1.2235%	1-month LIBOR	May 11, 2023	\$ 87,500	1,096	(733)	Interest Rate Swap	1.2235%	1-month LIBOR	May 11, 2023	87,500	-	-	
Term															
Loan B	Interest Rate Swap	1.2235%	1-month LIBOR	May 11, 2023	\$ 87,500	1,096	(733)	Interest Rate Swap	1.2235%	1-month LIBOR	May 11, 2023	87,500	-	-	
Term															
Loan B	Interest Rate Swap	1.2315%	1-month LIBOR	May 11, 2023	\$ 87,500	1,093	(742)	Interest Rate Swap	1.2315%	1-month LIBOR	May 11, 2023	87,500	-	-	
Gaylord															
Rockies															
Term															
Loan	Interest Rate Swap	1.6500%	1-month LIBOR	August 1, 2022	\$ 800,000	-	(6,421)	Interest Rate Swap	3.3410%	1-month LIBOR	August 1, 2023	800,000	-	-	
Gaylord															
Rockies															
Term															
Loan	Interest Rate Swap	3.3410%	1-month LIBOR	August 1, 2023	\$ 800,000	6,969	-	Interest Rate Swap	5.2105%	Daily SOFR	July 2, 2024	800,000	(474)	-	
OEG															
Term															
Loan	Interest Rate Swap	4.5330%	3-month SOFR	December 18, 2025	\$ 100,000	(1,164)	-	Interest Rate Swap	4.5330%	3-month SOFR	December 18, 2025	100,000	(848)	\$ (1,322)	
						\$ 10,186	\$ (9,362)							\$ (1,322)	

Derivative financial instruments in an asset position are included in prepaid expenses and other assets and those in a liability position are included in other liabilities in the accompanying consolidated balance sheets.

[Table of Contents](#)

The effect of the Company's derivative financial instruments on the accompanying consolidated statements of operations and comprehensive income (loss) for the years ended December 31 is as follows (in thousands):

	Amount of Gain (Loss)		Location of Gain (Loss)		Amount of Gain (Loss)		Amount of Gain (Loss)		Location of Gain (Loss)		Amount of Gain (Loss)	
	Recognized in OCI		Reclassified from		Reclassified from Accumulated		Recognized in OCI		Reclassified from		Reclassified from Accumulated	
	on Derivative	Accumulated OCI	Accumulated OCI	OCI into Income (Expense)	on Derivatives	Accumulated OCI	Accumulated OCI	OCI into Income (Expense)	on Derivatives	Accumulated OCI	Accumulated OCI	OCI into Income (Expense)
	2022	2021	into Income (Expense)		2022	2021	2023	2022	into Income (Expense)	2023	2022	
Derivatives in Cash Flow Hedging Relationships: Interest rate swaps	\$ 16,007	\$ 1,955	Interest expense	\$ (3,541)	\$ (16,501)	\$ 670	\$ 16,007	Interest expense	\$ 12,177	\$ (3,541)		
Total derivatives	\$ 16,007	\$ 1,955		\$ (3,541)	\$ (16,501)	\$ 670	\$ 16,007		\$ 12,177	\$ (3,541)		

Reclassifications from accumulated other comprehensive loss for interest rate swaps are shown in the table above and included in interest expense. Total consolidated interest expense for 2023, 2022 and 2021 was \$211.4 million, \$148.4 million and 2020 was \$148.4 million, \$125.3 million and \$115.8 \$125.3 million, respectively.

At December 31, 2022 December 31, 2023, the fair value of derivatives in a net liability position including accrued interest but excluding any adjustment for nonperformance risk related to these agreements was \$1.2 million. As of December 31, 2022 December 31, 2023, the Company has not posted any collateral related to these agreements and was not in breach of any agreement provisions. If the Company had breached any of these provisions, it could have been required to settle its obligations under the agreements at the aggregate termination value of \$1.2 million. In addition, the Company has an agreement with its derivative counterparty that contains a provision whereby the Company could be declared in default on its derivative obligations if repayment of the underlying indebtedness is accelerated by the lender due to the Company's default on the indebtedness.

5. Deferred Management Rights Proceeds

On October 1, 2012, the Company consummated its agreement to sell the Gaylord Hotels brand and rights to manage the Gaylord Hotels properties (the "Management Rights") to Marriott for \$210.0 million in cash. Effective October 1, 2012, Marriott assumed responsibility for managing the day-to-day operations of the Gaylord Hotels properties pursuant to a management agreement for each such property. The Company allocated \$190.0 million of the purchase price to the Management Rights, based on the Company's estimates of the fair values for the respective components. For financial reporting purposes, the amount related to the Management Rights was deferred and is amortized on a straight-line basis over the 65-year term of the hotel management agreements, including extensions, as a reduction in management fee expense.

In addition, Gaylord Rockies sold its management rights to Marriott for \$4.9 million, which was also deferred and is amortized on a straight-line basis over the 70-year term of the hotel management agreement, including extensions, as a reduction in management fee expense in the accompanying consolidated statements of operations.

[Table of Contents](#)

6. Leases

The Company is a lessee of a 65.3 acre site in Osceola County, Florida on which Gaylord Palms is located; building or land leases for Ole Red Gatlinburg, Ole Red Orlando, Ole Red Tishomingo, Ole Red Nashville International Airport and Ole Red Las Vegas; and various warehouse, general office and other equipment leases. The Gaylord Palms land lease has a term through 2074, which may be extended through January 2101, at the Company's discretion. The leases for Ole Red locations range from five to ten years, with renewal options ranging from five to fifty-five years, at the Company's ~~discretion~~, with the exception of Ole Red Nashville International Airport, which has no extension option. Extension options are not considered reasonably assured and thus are not included in the Company's calculation of its right-of-use assets and liabilities. The Company's lease agreements do not contain any material residual value guarantees or material restrictive covenants.

The terms of the Gaylord Palms lease include variable lease payments based upon net revenues at Gaylord Palms and certain other of the Company's leases include rental payments adjusted periodically for inflation. The Company recorded ~~\$3.0 million~~ \$3.5 million, ~~\$1.8 million~~ \$3.0 million and ~~\$0.7 million~~ \$1.8 million of contingent rental expense related to Gaylord Palms in 2023, 2022 2021 and 2020, 2021, respectively.

As the discount rate implicit in the Company's operating leases is not readily determinable, the Company ~~applied~~ applies judgments related to the determination of the discount rates used to calculate the lease liability as required by Accounting Standards Codification Topic 842, "Leases". The Company ~~calculated~~ calculates its incremental borrowing rates by

106

[Table of Contents](#)

utilizing judgments and estimates regarding the Company's secured borrowing rates, market credit rating, comparable bond yield curve, and adjustments to market yield curves to determine a securitized rate.

The Company's lease cost for the years ended December 31 is as follows (in thousands):

	2022	2021	2020	2023	2022	2021
Operating lease cost	\$ 15,694	\$ 13,199	\$ 12,016	\$ 18,346	\$ 15,694	\$ 13,199
Finance lease cost:						
Amortization of right-of-use assets	122	146	149	163	122	146
Interest on lease liabilities	33	39	48	25	33	39
Net lease cost	\$ 15,849	\$ 13,384	\$ 12,213	\$ 18,534	\$ 15,849	\$ 13,384

Future minimum lease payments under non-cancelable leases at December 31, 2022 December 31, 2023 are as follows (in thousands):

	Operating Leases	Finance Leases	Operating Leases	Finance Leases
Year 1	\$ 7,357	\$ 199	\$ 9,809	\$ 84
Year 2	8,907	46	9,224	40
Year 3	8,907	46	9,315	18
Year 4	9,000	46	9,218	—
Year 5	8,931	46	9,063	—
Years thereafter	565,132	476	556,191	—
Total future minimum lease payments	608,234	859	602,820	142

Less amount representing interest	(482,475)	(174)	(473,698)	(4)
Total present value of minimum payments	\$ 125,759	\$ 685	\$ 129,122	\$ 138

The remaining lease term and discount rate for the Company's leases are as follows:

106

[Table of Contents](#)

Weighted-average remaining lease term:	
Operating leases	44.2 43.1 years
Finance leases	11.9 2.0 years
Weighted-average discount rate:	
Operating leases	7.0 %
Finance leases	4.0 2.4 %

7. Stock Plans

The Company's 2016 Omnibus Incentive Plan (the "Plan") permits the grant of stock options, stock appreciation rights, restricted stock, restricted stock units, performance awards and other share-based awards to its directors, employees and consultants. At **December 31, 2022** **December 31, 2023**, approximately **0.7 million** **0.5 million** shares of common stock remained available for issuance pursuant to future grants of awards under the Plan.

Restricted stock units granted to employees vest one to four years from the date of grant, subject to any applicable performance targets, and restricted stock units granted to non-employee directors vest one year from the date of grant, unless the recipient chooses to defer the vesting for a period of time. Depending on the type of award, the fair value of restricted stock units is determined either based on the market price of the **Company's** stock at the date of grant or based on a Monte-Carlo valuation. Forfeitures are estimated based on historical experience. The Company generally records compensation expense equal to the fair value of each restricted stock unit granted over the vesting period. The weighted-average grant-date fair value of restricted stock units granted during **2023, 2022, and 2021** was **\$85.25, \$82.66, and \$82.66**, respectively.

107

[Table of Contents](#)

A summary of the status of the Company's restricted stock units as of **December 31, 2022** **December 31, 2023** and changes during the year ended **December 31, 2022** **December 31, 2023**, is presented below:

Restricted Stock Units	Weighted		Weighted	
	Average		Average	
	Shares	Grant-Date	Shares	Grant-Date
Nonvested shares at January 1, 2022	561,216	\$ 78.02		

Nonvested shares at January 1, 2023			585,011	\$ 77.33
Granted	191,389	82.66	207,159	85.25
Vested	(144,777)	87.13	(166,282)	89.71
Canceled	(22,817)	75.99	(24,033)	82.05
Nonvested shares at December 31, 2022	<u>585,011</u>	77.33		
Nonvested shares at December 31, 2023			<u>601,855</u>	77.59

The fair value of all restricted stock units that vested during 2023, 2022 and 2021 was \$14.9 million, \$12.9 million and 2020 was \$12.9 million, \$10.6 million and \$4.9 million, respectively.

At December 31, 2022 December 31, 2023, there was \$23.8 million \$21.9 million of total unrecognized compensation cost related to restricted stock units granted under the Company's equity incentive plans. That cost is expected to be recognized over a weighted-average period of 2.1 2.3 years.

The compensation cost that has been charged against pre-tax income for all of the Company's stock-based compensation plans was \$15.0 million \$15.4 million, \$12.1 million \$15.0 million, and \$8.7 million \$12.1 million for 2023, 2022, 2021, and 2020, 2021, respectively. The total income tax benefit recognized in the accompanying consolidated statements of operations for all of the Company's stock-based employee compensation plans was \$3.5 million, \$2.9 million \$3.5 million, and \$2.1 million \$2.9 million for 2023, 2022, 2021, and 2020, 2021, respectively.

The actual tax benefit (expense) realized from exercise, vesting or cancellation of the stock-based employee compensation arrangements during 2023, 2022, and 2021 and 2020 totaled \$0, \$0.5 million, and \$0.4 million, and \$(0.7) million, respectively, and is reflected as an adjustment to deferred tax liabilities (provision) benefit for income taxes in the accompanying consolidated balance sheets.

107

[Table](#) [statements of Contents](#) operations.

8. Pension Plans

Prior to January 1, 2001, the Company maintained a noncontributory defined benefit pension plan in which substantially all of its employees were eligible to participate upon meeting the pension plan's participation requirements. The benefits were based on years of service and compensation levels. On December 31, 2000, benefits credited under the plan's previous formula were frozen. On January 1, 2001, the Company amended its defined benefit pension plan to determine future benefits using a cash balance formula. Under the cash formula, each participant had an account which was credited monthly with 3% of qualified earnings and the interest earned on their previous month-end cash balance. In addition, the Company included a "grandfather" clause which assures that those participating at January 1, 2001 will receive the greater of the benefit calculated under the cash balance plan and the benefit that would have been payable if the defined benefit plan had remained in existence. The benefit payable to a terminated vested participant upon retirement at age 65, or as early as age 55 if the participant had 15 years of service at the time the plan was frozen, is equal to the participant's account balance, which increases with interest credits over time. At retirement, the employee generally receives the balance in the account as a lump sum. The funding policy of the Company is to contribute annually an amount which equals or exceeds the minimum required by applicable law. On December 31, 2001, the plan was frozen such that no new participants were allowed to enter the plan and existing participants were no longer eligible to earn service credits.

As a result of increased lump-sum distributions from the retirement plan during 2023, 2022 2021 and 2020, 2021, net settlement losses of \$1.9 million \$1.3 million, \$1.4 million \$1.9 million and \$1.7 million \$1.4 million were recognized in 2023, 2022 2021 and 2020, 2021, respectively. These settlement losses have been classified as other gains and (losses), net in the accompanying consolidated statements of operations.

The following table sets forth the funded status of the retirement plan at December 31 (amounts in thousands):

	2022	2021
CHANGE IN BENEFIT OBLIGATION:		
Benefit obligation at beginning of year	\$ 76,680	\$ 86,748
Interest cost	2,253	1,715

Actuarial gain	(11,086)	(4,547)
Benefits paid	(6,925)	(7,236)
Benefit obligation at end of year	<u>60,922</u>	<u>76,680</u>
CHANGE IN PLAN ASSETS:		
Fair value of plan assets at beginning of year	72,486	71,221
Actual return on plan assets	(13,292)	8,202
Employer contributions	—	299
Benefits paid	(6,925)	(7,236)
Fair value of plan assets at end of year	<u>52,269</u>	<u>72,486</u>
Funded status and accrued pension cost	<u>\$ (8,653)</u>	<u>\$ (4,194)</u>

Net periodic pension (income) expense reflected in other gains and (losses), net in the accompanying consolidated statements of operations included the following components for the years ended December 31 (amounts in thousands):

	2022	2021	2020
Interest cost	\$ 2,253	\$ 1,715	\$ 1,969
Expected return on plan assets	(3,701)	(4,253)	(4,101)
Amortization of net actuarial loss	667	689	1,004
Net settlement loss	<u>1,894</u>	<u>1,379</u>	<u>1,740</u>
Total net periodic pension (income) expense	<u>\$ 1,113</u>	<u>\$ (470)</u>	<u>\$ 612</u>

[Table of Contents](#)

The following table sets forth the funded status of the retirement plan at December 31 (amounts in thousands):

	2023	2022
CHANGE IN BENEFIT OBLIGATION:		
Benefit obligation at beginning of year	\$ 60,922	\$ 76,680
Interest cost	2,794	2,253
Actuarial gain	(188)	(11,086)
Benefits paid	(5,750)	(6,925)
Benefit obligation at end of year	<u>57,778</u>	<u>60,922</u>
CHANGE IN PLAN ASSETS:		
Fair value of plan assets at beginning of year	52,269	72,486
Actual return on plan assets	6,123	(13,292)
Benefits paid	(5,750)	(6,925)
Fair value of plan assets at end of year	<u>52,642</u>	<u>52,269</u>
Funded status and accrued pension cost	<u>\$ (5,136)</u>	<u>\$ (8,653)</u>

Net periodic pension (income) expense reflected in other gains and (losses), net in the accompanying consolidated statements of operations included the following components for the years ended December 31 (amounts in thousands):

	2023	2022	2021
Interest cost	\$ 2,794	\$ 2,253	\$ 1,715
Expected return on plan assets	(2,904)	(3,701)	(4,253)
Amortization of net actuarial loss	681	667	689
Net settlement loss	<u>1,313</u>	<u>1,894</u>	<u>1,379</u>

Total net periodic pension expense	\$ 1,884	\$ 1,113	\$ (470)			
------------------------------------	----------	----------	----------	--	--	--

Assumptions

The assumptions used to determine the benefit obligation at December 31 are as follows:

	2022	2021	2020	2023	2022	2021
Discount rate	4.85 %	2.42 %	1.95 %	4.66 %	4.85 %	2.42 %
Rate of compensation increase	N/A	N/A	N/A	N/A	N/A	N/A

The weighted-average assumptions used to determine the net periodic pension expense for years ended December 31 are as follows:

	2022	2021	2020	2023	2022	2021
Discount rate	3.33 %	2.13 %	2.40 %	5.02 %	3.33 %	2.13 %
Rate of compensation increase	N/A	N/A	N/A	N/A	N/A	N/A
Expected long-term rate of return on plan assets	6.00 %	6.00 %	6.50 %	6.00 %	6.00 %	6.00 %

The rate of increase in future compensation levels was not applicable for any reported years due to the Company amending the plan to freeze the cash balance benefit as described above.

The Company determines the overall expected long-term rate of return on plan assets based on its estimate of the return that plan assets will provide over the period that benefits are expected to be paid out. In preparing this estimate, the Company assesses the rates of return on each current allocation of plan assets, and advice from its third-party actuary and investment consultants. The expected return on plan assets is a long-term assumption and generally does not significantly change annually. While historical returns are considered, the rate of return assumption is primarily based on projections of expected returns based on fair value, using economic data and financial models to estimate the probability of returns. The probability distribution of annualized returns for the portfolio using current asset allocations is used to determine the expected range of returns for a ten-to-twenty-year horizon. While management believes that the

109

[Table of Contents](#)

assumptions used are appropriate, differences in actual experience or changes in assumptions may affect the Company's pension obligations and expense.

Plan Assets

The plan's overall strategy is to achieve a rate of return necessary to fund benefit payments by utilizing a variety of asset types, investment strategies and investment managers. The plan seeks to achieve a long-term rate of return over inflation resulting from income, capital gains, or both, which assists the plan in meeting its long-term objectives.

The long-term target allocations for the plan's assets are managed dynamically according to a sliding scale correlating with the funded status of the plan. As the plan's funded status increases, allocations are moved away from equity securities toward fixed income securities. Equity securities primarily include large cap and mid cap companies. Fixed income securities primarily include corporate bonds of companies in diversified industries, mortgage-backed securities and U.S. Treasuries. Investments in hedge funds and private equity funds are not held by the plan.

The allocation of the defined benefit pension plan's assets at December 31 is as follows (amounts in thousands):

Asset Class	2022	2021	2023	2022
Cash	\$ 1,015	\$ 935	\$ 1,013	\$ 1,015
Mutual funds	51,254	71,551	51,629	51,254
Total	\$ 52,269	\$ 72,486	\$ 52,642	\$ 52,269

All of the assets held by the plan consist of money market and mutual funds traded in an active market. The Company determined the fair value of these assets based on the net asset value per unit of the funds or the portfolio, which is based upon quoted market prices in an active market. Therefore, the Company has categorized these investments as Level 1.

109

[Table of Contents](#)

Periodically, and based on market conditions, the entire account is rebalanced to maintain the desired allocation and the investment policy is reviewed. Within each asset class, plan assets are allocated to various investment styles. Professional managers manage all assets of the plan, and professional advisors assist the plan in the attainment of its objectives.

Expected Contributions and Benefit Payments

The Company does not expect to be required to contribute to its defined benefit pension plan in 2023, 2024. Based on the Company's assumptions discussed above, the Company expects to make the following estimated future benefit payments under the plan during the years ending December 31 (amounts in thousands):

2023	\$ 7,242
2024	4,740
2025	6,586
2026	5,323
2027	6,174
2028 - 2032	24,491
2028	5,692
2029 - 2033	20,841

Other Information

The Company also maintains non-qualified pension plans (the "Non-Qualified Plans") to provide benefits to certain key employees. The Non-Qualified Plans are not funded, and the beneficiaries' rights to receive distributions under these plans constitute unsecured claims to be paid from the Company's general assets. At December 31, 2022 December 31, 2023, the Non-Qualified Plans' projected benefit obligations and accumulated benefit obligations were \$11.1 million.

The Company's obligation related to its qualified and non-qualified pension plans of \$16.2 million and \$19.8 million at December 31, 2023 and \$18.4 million at December 31, 2022 and 2021, 2022, respectively, is included in other liabilities in the accompanying consolidated balance sheets. The change in the deferred net loss related to the Company's retirement plans during 2023, 2022 2021 and 2020 2021

110

[Table of Contents](#)

resulted in an increase (decrease) in equity of \$5.3 million, \$(0.6) million \$9.9 million and \$(2.3) million, \$9.9 million, respectively. Each of these adjustments to equity due to the change in the minimum liability is included in other comprehensive loss in the accompanying consolidated statements of stockholders' equity (deficit) and noncontrolling interest.

The combined net loss, amortization of net loss, and new prior service credit and amortization of prior service credit recognized in other comprehensive income (loss) for the years ended December 31, 2022 December 31, 2023, 2022 and 2021 was \$5.3 million, \$(0.6) million and \$9.9 million, respectively, net of taxes of \$1.6 million, \$0 and \$0, respectively. Included in accumulated other comprehensive loss at December 31, 2022 December 31, 2023 and 2021 2022 are unrecognized actuarial losses of \$21.5 million and \$26.7 million and \$26.1 million (\$20.0 16.3 million and \$19.3 million \$20.0 million net of tax), respectively, that have not yet been recognized in net periodic pension expense. Net losses are amortized into net periodic pension expense based on the life expectancy of plan participants expected to receive benefits, using a corridor approach based on the greater of projected benefit obligation or fair value of plan assets.

9. Equity

Equity Offering

In June 2023, the Company completed an underwritten public offering of approximately 4.4 million shares of its common stock, par value \$0.01 per share, at a price to the public of \$93.25 per share. Net proceeds to the Company, after deducting underwriting discounts and commissions and other expenses paid by the Company, were approximately \$395 million. The Company used the proceeds to pay a portion of the purchase price for JW Marriott Hill Country discussed in Note 1.

Dividends

During 2020 2023, the Company's board of directors declared a first quarter dividend of \$0.95 quarterly dividends and distributions totaling \$3.85 per share of common stock, stock/OP Unit for the full year, or an aggregate of \$52.2 million \$228.1 million in cash. Following the payment of the first quarter 2020 cash dividend, the Company suspended its regular quarterly dividend payments due to the COVID-19 pandemic. In September

During 2022, the Company reinstated its cash dividend, and the Company's board of directors has subsequently declared total 2022 dividends and distributions in the amount of \$0.35 per share of common stock stock/OP Unit, or an aggregate of \$19.4 million in cash.

To maintain its qualification as a REIT for federal income tax purposes, the Company must distribute at least 90% of its REIT taxable income each year. The Company's interim dividend policy provides that the Company will make minimum dividends of 100% of REIT taxable income annually, subject to the Company's board of directors' future

110

[Table of Contents](#)

determinations as to the amount of any distributions and the timing thereof. The dividend policy may be altered at any time by the Company's board of directors.

Treasury Stock

On December 18, 2008, following approval by the Human Resources Committee and the Board of Directors, the Company and the Company's Chairman of the Board of Directors and Chief then-Chief Executive Officer ("Executive") entered into an amendment to Executive's employment agreement. The amendment provided Executive with the option of making an irrevocable election to invest his existing Supplemental Employee Retirement Plan ("SERP") benefit in Company common stock, which election Executive subsequently made. The investment was made by a rabbi trust in which, during January 2009, the independent trustee of the rabbi trust purchased shares of Company common stock in the open market in compliance with applicable law. Executive is only entitled to a distribution of the Company common stock held by the rabbi trust in satisfaction of his SERP benefit. As such, the Company believes that the ownership of shares of common stock by the rabbi trust and the distribution of those shares to Executive in satisfaction of his SERP benefit meets the requirements necessary so that the Company will not recognize any increase or decrease in expense as a result of subsequent changes in the value of the Company common stock, and the purchased shares are treated as treasury stock and the SERP benefit is included in additional paid-in capital in the Company's accompanying consolidated financial statements. The increase in treasury stock for a particular year represents dividends received on shares of Company common stock held by the rabbi trust.

At-the-Market ("ATM") Equity Distribution Agreement

On May 27, 2021, the Company entered into an ATM equity distribution agreement (the "ATM Agreement") with a consortium of banks (each a "Sales Agent" and collectively, the "Sales Agents"), pursuant to which the Company may offer and sell to or through the Sales Agents (the "ATM Offering"), from time to time, up to 4.0 million shares (the "Shares") of the Company's common stock in such share amounts as the Company may specify by notice to the Sales Agents, in accordance with the terms and conditions set forth in the ATM Agreement.

Under the ATM Agreement, the Company will set the parameters for the sale of the Shares, including the number of the Shares to be issued, the time period during which sales are requested to be made, limitation on the number of the Shares that may be sold in any one trading day and any minimum price below which sales may not be made. Each Sales Agent will use its commercially reasonable efforts, consistent with its normal trading and sales practices, to sell such Shares up to the amount specified, and otherwise in accordance with mutually agreed terms between the Sales Agent and the Company. Neither the Company nor any of the Sales Agents are obligated to sell any specific number or dollar amount of Shares under the ATM Agreement. The Sales Agents will be paid a commission of up to 2.0% of the gross sales price from the sale of any Shares. The Company intends to use the net proceeds from any sale of Shares for the repayment of outstanding indebtedness, which may include the repayment of amounts outstanding under the Company's credit agreement governing the Company's revolving credit facility. Net proceeds which are not used for the repayment of outstanding indebtedness (to the extent then permitted by the Company's credit agreement) may be used for general corporate purposes.

No shares were issued under the ATM Agreement during 2022 or 2021.

[Table of Contents](#)

Accumulated Other Comprehensive Loss

Changes in accumulated other comprehensive loss by component consisted of the following (amounts in thousands):

	Other-Than-				Other-Than-			
	Minimum		Temporary		Minimum		Temporary	
	Pension	Impairment of	Interest Rate		Pension	Impairment of	Interest Rate	
	Liability	Investment	Derivatives	Total	Liability	Investment	Derivatives	Total
Balance, December 31, 2019	\$ (23,916)	\$ (5,877)	\$ 1,634	\$ (28,159)				
Losses arising during period	(2,901)	—	(39,958)	(42,859)				
Amounts reclassified from accumulated other comprehensive loss	194	210	10,505	10,909				
Net other comprehensive income (loss)	(2,707)	210	(29,453)	(31,950)				
Transition adjustment related to adoption of ASU 2016-13	—	2,158	—	2,158				
Balance, December 31, 2020	\$ (26,623)	\$ (3,509)	\$ (27,819)	\$ (57,951)	\$ (26,623)	\$ (3,509)	\$ (27,819)	\$ (57,951)
Gains arising during period	10,314	—	1,955	12,269	10,314	—	1,955	12,269
Amounts reclassified from accumulated other comprehensive loss	(110)	211	16,501	16,602	(110)	211	16,501	16,602
Net other comprehensive income	10,204	211	18,456	28,871	10,204	211	18,456	28,871
Balance, December 31, 2021	\$ (16,419)	\$ (3,298)	\$ (9,363)	\$ (29,080)	\$ (16,419)	\$ (3,298)	\$ (9,363)	\$ (29,080)
Gains (losses) arising during period	(1,428)	—	16,007	14,579	(1,428)	—	16,007	14,579
Amounts reclassified from accumulated other comprehensive loss	(174)	211	3,541	3,578	(174)	211	3,541	3,578
Net other comprehensive income (loss)	(1,602)	211	19,548	18,157	(1,602)	211	19,548	18,157
Balance, December 31, 2022	\$ (18,021)	\$ (3,087)	\$ 10,185	\$ (10,923)	\$ (18,021)	\$ (3,087)	\$ 10,185	\$ (10,923)
Gains arising during period				4,428			670	5,098
Amounts reclassified from accumulated other comprehensive loss				(308)		209	(12,177)	(12,276)

Income tax expense	(1,286)	—	—	(1,286)
Net other comprehensive income (loss)	2,834	209	(11,507)	(8,464)
Balance, December 31, 2023	<u>$(15,187)$</u>	<u>$(2,878)$</u>	<u>$(1,322)$</u>	<u>$(19,387)$</u>

10. Income Taxes

The Company has elected to be taxed as a REIT effective January 1, 2013, pursuant to the U.S. Internal Revenue Code of 1986, as amended. As a REIT, the Company generally will not be subject to federal corporate income taxes on ordinary taxable income and capital gains income from real estate investments that it distributes to its stockholders. The Company pays federal and state corporate income taxes on earnings of its taxable REIT subsidiaries ("TRSs").

The income tax provision (provision) benefit for continuing operations consists of the following (amounts in thousands):

	2022	2021	2020	2023	2022	2021
CURRENT:						
Federal	\$ (21,936)	\$ 126	\$ (101)	\$ 797	\$ (21,936)	\$ 126
State	(8,595)	(1,077)	(457)	(2,920)	(8,595)	(1,077)
Total current provision	<u>(30,531)</u>	<u>(951)</u>	<u>(558)</u>	<u>(2,123)</u>	<u>(30,531)</u>	<u>(951)</u>
DEFERRED:						
Federal	(9,115)	(3,646)	(13,565)	79,710	(9,115)	(3,646)
State	871	(360)	(12,961)	16,115	871	(360)
Total deferred provision	<u>(8,244)</u>	<u>(4,006)</u>	<u>(26,526)</u>			
Total provision for income taxes	<u>\$ (38,775)</u>	<u>\$ (4,957)</u>	<u>\$ (27,084)</u>			
Total deferred (provision) benefit				95,825	(8,244)	(4,006)
Total (provision) benefit for income taxes				<u>\$93,702</u>	<u>\$ (38,775)</u>	<u>\$ (4,957)</u>

Due The Company evaluates its deferred tax assets each reporting period to determine if it is more likely than not that those assets will be realized or if a valuation allowance is needed. In the fourth quarter of 2023, due to continued improvement in the Company's financial statement impact results coming out of the COVID-19 pandemic and in connection with the preparation projected future taxable income of the consolidated financial statements included herein, its TRSs, the Company reassessed determined that the realizability of net deferred tax assets during 2020. As a result, the Company's tax provision for 2020 includes \$26.7 million in expense related to the recording release of a significant portion of its federal and state valuation allowance on was appropriate. This release of valuation allowance of \$112.5 million was the 2020 beginning net deferred primary factor in the income tax assets of its TRSs.benefit for 2023.

The Company is required to distribute at least 90% of its annual taxable income, excluding net capital gains, to its stockholders in order to maintain its qualification as a REIT. The taxability of distributions to stockholders is determined by the Company's earnings and profits, which differs from net income (loss) reported for financial reporting purposes.

112

Table of Contents

The Company made no cash distributions in 2021. The estimated taxability of cash distributions to common shareholders is shown in the table below (per common share) (unaudited).

	2022	2021	2020	2023	2022	2021
Ordinary income	\$ 0.28	\$ —	\$ —	\$3.75	\$0.28	\$—
Capital gains	0.07	—	0.05	0.10	0.07	—

Return of capital	—	—	1.80	—	—	—
	\$ 0.35	\$ —	\$ 1.85	\$3.85	\$0.35	\$—

The differences between the income tax **provision** (**provision**) **benefit** calculated at the statutory U.S. federal income tax rate of 21% and the actual income tax **provision** (**provision**) **benefit** recorded for continuing operations are as follows (amounts in thousands):

	2022	2021	2020	2023	2022	2021
Statutory federal income tax (provision) benefit	\$ (36,482)	\$ 39,868	\$ 91,085	\$ (52,101)	\$ (36,482)	\$ 39,868
Adjustment for nontaxable income of the REIT	3,565	(16,379)	(33,116)	44,968	3,565	(16,379)
Adjustment for noncontrolling interest in consolidated joint venture	—	(1,834)	(5,010)	—	—	(1,834)
State tax (provision) benefit (net of federal taxes)	(13,597)	8,581	5,876	(11,934)	(13,597)	8,581
Permanent share-based compensation adjustment	440	329	(579)	34	440	329
Other permanent items	(365)	(281)	(200)	(531)	(365)	(281)
Change in federal valuation allowance	1,914	(25,698)	(65,368)	87,330	1,914	(25,698)
Change in state valuation allowance (net of federal taxes)	5,873	(9,264)	(19,293)	25,128	5,873	(9,264)
Other	(123)	(279)	(479)	808	(123)	(279)
	\$ (38,775)	\$ (4,957)	\$ (27,084)	\$ 93,702	\$ (38,775)	\$ (4,957)

Significant components of the Company's deferred tax assets and liabilities at December 31 are as follows (amounts in thousands):

	2022	2021	2023	2022
DEFERRED TAX ASSETS:				
Accounting reserves and accruals	\$ 26,293	\$ 26,340	\$ 22,371	\$ 23,095
Defined benefit plan	2,215	1,074		
Pension plans			4,249	5,413
Deferred management rights proceeds	42,875	43,009	40,280	42,875
Federal and State net operating loss carryforwards	97,832	105,484	102,032	97,832
Tax credits and other carryforwards	5,182	1,484	8,881	5,182
Other assets	5,124	4,477	6,205	5,124
Total deferred tax assets	179,521	181,868	184,018	179,521
Valuation allowance	(118,015)	(125,387)	(5,557)	(118,015)
Total deferred tax assets, net of valuation allowance	61,506	56,481	178,461	61,506
DEFERRED TAX LIABILITIES:				
Property and equipment, net	67,744	57,035	91,314	67,744
Investment in joint ventures	518	101		
Other liabilities	6,159	4,016	5,523	6,677
Total deferred tax liabilities	74,421	61,152	96,837	74,421
Net deferred tax liabilities	\$ (12,915)	\$ (4,671)		
Net deferred tax assets (liabilities)			\$ 81,624	\$ (12,915)

TRS federal net operating loss carryforwards at December 31, 2022 December 31, 2023 totaled \$349.0 million \$399.7 million, resulting in a deferred tax asset of \$73.3 million. Of the total TRS federal net operating loss carryforwards, \$22.2 million were created prior to 2018 \$83.9 million, and can be used to offset 100% of taxable income in the future. These federal net operating loss carryforwards will expire between 2034 and 2037. The remaining \$326.8 million of federal net operating loss carryforwards have no expiration date and can be used to offset 80% of taxable income in the future. do not expire. All available federal operating loss carryforwards at the REIT were used to reduce taxable REIT income subject to distribution in 2022. As a result, the The REIT has no federal net operating losses as of December 31, 2022 December 31, 2023. The use of certain federal net operating losses, credits and other deferred tax assets is limited to the Company's future taxable earnings. As a result, a valuation allowance has

been provided for certain federal deferred tax assets. The valuation allowance related to federal deferred tax assets increased (decreased) **\$87.3 million**, **\$(1.6) million** and **\$23.0 million** in **2023, 2022** and **\$65.9 million** in **2022, 2021, and 2020**, respectively.

State net operating loss carryforwards at **December 31, 2022** **December 31, 2023** totaled **\$494.0 million**, resulting in a deferred tax benefit of **\$24.6 million**, which will expire between 2024 and **2037**. The use of certain state net operating losses, credits and other state deferred tax assets is limited to the future taxable earnings of separate legal entities. As a result, a valuation allowance has been provided for certain state deferred tax assets, including loss carryforwards. The valuation allowance related to state deferred tax assets increased (decreased) **\$(25.1) million**, **\$(5.8) million** **\$4.7 million** and **\$19.4 million** in **2023, 2022 2021** and **2020 2021**, respectively.

The Company has concluded IRS examinations of the TRS through the 2015 tax year. For federal income tax purposes and substantially all the states with which the Company has nexus, the statute of limitations has expired through **2018** **2019**. However, the Company has **federal and** state net operating loss carryforwards from closed years, which could be adjusted upon audit. The Company is routinely subject to other various jurisdictional income tax audits; however, there were no outstanding state or local audits at **December 31, 2022** **December 31, 2023**. In addition, the Company has evaluated the effects of the Inflation Reduction Act **signed into law in 2022** and believes that it has no material effect on the Company's financial statements.

At **December 31, 2022** **December 31, 2023** and **2021, 2022**, the Company had no accruals for unrecognized tax benefits. The Company recognizes interest and penalties related to uncertain tax positions, if any, in income tax expense. At December 31, **2022** **2023** and **2021** **2022**, the Company has accrued no interest or penalties related to uncertain tax positions.

11. Commitments and Contingencies

In April 2019, a subsidiary of the Company acquired a 50% equity interest in Circle and has made capital contributions of **\$31.0 million** **\$41.5 million** through **December 31, 2022** **December 31, 2023**. The Company accounted for its investment in this joint venture under the equity method of accounting. In addition, September 2023, Company management determined to pivot from television network ownership in favor of a distribution approach. Therefore, the Company intends and its joint venture partner agreed to contribute upwind down the joint venture, with operations ceasing December 31, 2023. As a result, the Company incurred a loss related to an additional **\$12.2 million** through December 31, **2023** Circle of approximately **\$10.5 million**, which is included in loss from unconsolidated joint ventures in the accompanying consolidated statement of operations for working capital needs. **2023**. Included in this loss is approximately **\$3.5 million**, which is the Company's portion of the remaining net obligations of the joint venture, which the Company has committed to fund.

The Company entered into a tax protection agreement in connection with the December 31, 2018 purchase of additional interests in the Gaylord Rockies joint venture, which will generally require the Company to, among other things, indemnify certain minority partners that were members of the Gaylord Rockies joint venture for 50% of any income taxes incurred by them as a result of a direct or indirect sale or other disposition of the Gaylord Rockies joint venture, within seven years of closing, and for 100% of any income taxes incurred by them as a result of the failure to comply with certain obligations related to nonrecourse liability allocations and debt guarantee opportunities for the purpose of protecting such parties' tax bases.

In connection with the purchase of Block 21, the Company provided (i) limited guarantees to the Block 21 lenders under the Block 21 CMBS Loan via a guaranty agreement, a guaranty of completion agreement and an environmental indemnity, and (ii) a letter of credit drawable by the Block 21 lenders in the event of a default of the Block 21 CMBS Loan.

The Company is self-insured up to a stop loss for certain losses relating to workers' compensation claims and general liability claims through September 30, 2012, and for certain losses related to employee medical benefits through December 31, 2012. The Company's insurance program subsequently transitioned to a low or no deductible program. As of January 1, 2022, the Company again became self-insured for

certain losses related to employee medical benefits. The Company has purchased stop-loss coverage in order to limit its exposure to any significant levels of claims relating to workers' compensation, employee medical benefits and general liability for which it is self-insured.

The Company has entered into employment agreements with certain officers, which provide for severance payments upon certain events, including after a change of control.

114

[Table of Contents](#)

The Company, in the ordinary course of business, is involved in certain legal actions and claims on a variety of other matters. It is the opinion of management that such legal actions will not have a material effect on the financial statements of the Company.

114

[Table of Contents](#)

12. Fair Value Measurements

The Company uses a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include: Level 1, defined as observable inputs such as quoted prices in active markets; Level 2, defined as inputs other than quoted prices in active markets that are either directly or indirectly observable; and Level 3, defined as unobservable inputs in which little or no market data exists, therefore requiring an entity to develop its own assumptions.

The investments held by the Company in connection with its deferred compensation plan consist of money market and mutual funds traded in an active market. The Company determined the fair value of these assets based on the net asset value per unit of the funds or the portfolio, which is based upon quoted market prices in an active market. Therefore, the Company has categorized these investments as Level 1.

The Company's interest rate swaps consist of over-the-counter swap contracts, which are not traded on a public exchange. The Company determines the fair value of these swap contracts based on a widely accepted valuation methodology of netting the discounted future fixed cash flows and the discounted expected variable cash flow, using interest rates derived from observable market interest rate curves and volatilities, with appropriate adjustments for any significant impact of non-performance risk of the parties to the swap contracts. Therefore, these swap contracts have been classified as Level 2.

The Company has consistently applied these valuation techniques in all periods presented and believes it has obtained the most accurate information available for the types of instruments it holds.

The Company's assets and liabilities that are required to be measured at fair value on a recurring basis at December 31, were as follows (in thousands):

	Markets for				Markets for				
	December 31,		Identical Assets	Observable	Unobservable	December 31,		Identical Assets	Observable
	2022	(Level 1)	Inputs	Inputs	(Level 3)	2023	(Level 1)	Inputs	Inputs
Deferred compensation plan investments	\$ 29,245	\$ 29,245	\$ —	\$ —	\$ —	\$ 33,073	\$ 33,073	\$ —	\$ —
Variable to fixed interest rate swaps	11,350	—	11,350	—	—	—	—	—	—

Total assets measured at fair value	\$ 40,595	\$ 29,245	\$ 11,350	\$ —	\$ 33,073	\$ 33,073	\$ —	\$ —
Variable to fixed interest rate swaps	\$ 1,164	\$ —	\$ 1,164	\$ —	\$ 1,322	\$ —	\$ 1,322	\$ —
Total liabilities measured at fair value	\$ 1,164	\$ —	\$ 1,164	\$ —	\$ 1,322	\$ —	\$ 1,322	\$ —
	Markets for December 31, 2021	Identical Assets (Level 1)	Observable Inputs (Level 2)	Unobservable Inputs (Level 3)	Markets for December 31, 2022	Identical Assets (Level 1)	Observable Inputs (Level 2)	Unobservable Inputs (Level 3)
Deferred compensation plan investments	\$ 31,183	\$ 31,183	\$ —	\$ —	\$ 29,245	\$ 29,245	\$ —	\$ —
Variable to fixed interest rate swaps					11,350	—	11,350	—
Total assets measured at fair value	\$ 31,183	\$ 31,183	\$ —	\$ —	\$ 40,595	\$ 29,245	\$ 11,350	\$ —
Variable to fixed interest rate swaps	\$ 9,362	\$ —	\$ 9,362	\$ —	\$ 1,164	\$ —	\$ 1,164	\$ —
Total liabilities measured at fair value	\$ 9,362	\$ —	\$ 9,362	\$ —	\$ 1,164	\$ —	\$ 1,164	\$ —

The remainder of the assets and liabilities held by the Company at December 31, 2022 December 31, 2023 are not required to be measured at fair value, and the carrying values of these financial assets and liabilities approximate fair value, except as described below.

As discussed in Note 4, "Debt," the Company has outstanding \$400.0 million in aggregate principal amount of the \$400 Million 7.25% Senior Notes. The carrying value of these notes at December 31, 2023 was \$393.8 million, net of

115

[Table of Contents](#)

unamortized DFCs. The fair value of these notes, based upon quoted market prices (Level 1), was \$417.8 million at December 31, 2023.

As discussed in Note 4, "Debt," the Company has outstanding \$600.0 million in aggregate principal amount of the \$600 Million 4.50% Senior Notes. The carrying value of these notes at December 31, 2022 December 31, 2023 was \$591.8 million \$593.0 million, net of unamortized DFCs. The fair value of these notes, based upon quoted market prices (Level 1), was \$522.5 million \$560.6 million at December 31, 2022 December 31, 2023.

As discussed in Note 4, "Debt," the Company has outstanding \$700.0 million in aggregate principal amount of the \$700 Million 4.75% Senior Notes. The carrying value of these notes at December 31, 2022 December 31, 2023 was \$693.7 million \$694.9 million, net of

115

[Table of Contents](#)

unamortized DFCs and premiums. The fair value of these notes, based upon quoted market prices (Level 1), was \$638.0 million at December 31, 2022 December 31, 2023.

See the "JW Marriott Hill Country Transaction" and the "Block 21 Transaction" sections of Note 1 for additional disclosures related to the fair value measurements used in accounting for the purchase of JW Marriott Hill Country and Block 21.

13. Financial Reporting By Business Segments

The Company's continuing operations are organized into the following principal business segments:

- *Hospitality*, which includes the Gaylord Hotels properties, JW Marriott Hill Country (effective June 30, 2023), the Inn at Opryland and the AC Hotel;
- *Entertainment*, which includes the OEG business, specifically, the Grand Ole Opry, the Ryman Auditorium, WSM-AM, Ole Red, Block 21, the Company's investment in Circle, and the Company's Nashville-based attractions; and
- *Corporate and Other*, which includes the Company's corporate expenses.

116

[Table of Contents](#)

13. Financial Reporting By Business Segments

The Company's continuing operations are organized into the following principal business segments:

- *Hospitality*, which includes the Gaylord Hotels properties, the Inn at Opryland and the AC Hotel;
- *Entertainment*, which includes the OEG business, specifically, the Grand Ole Opry, the Ryman Auditorium, WSM-AM, Ole Red, Block 21, the Company's investment in Circle, and the Company's Nashville-based attractions; and
- *Corporate and Other*, which includes the Company's corporate expenses.

The following information (amounts in thousands) is derived directly from the segments' internal financial reports used for corporate management purposes.

	2022	2021	2020	2023	2022	2021
Revenues:						
Hospitality	\$ 1,537,974	\$ 786,583	\$ 466,045	\$1,833,478	\$1,537,974	\$ 786,583
Entertainment	267,995	152,790	58,430	324,658	267,995	152,790
Corporate and Other	—	—	—	—	—	—
Total	\$ 1,805,969	\$ 939,373	\$ 524,475	\$2,158,136	\$1,805,969	\$ 939,373
Depreciation and amortization:						
Hospitality	\$ 189,375	\$ 203,675	\$ 198,073	\$ 186,749	\$ 189,375	\$ 203,675
Entertainment	18,420	14,655	14,371	23,611	18,420	14,655
Corporate and Other	821	2,027	2,638	867	821	2,027
Total	\$ 208,616	\$ 220,357	\$ 215,082	\$ 211,227	\$ 208,616	\$ 220,357
Operating income (loss):						
Hospitality	\$ 310,924	\$ (38,013)	\$ (204,868)	\$ 421,264	\$ 310,924	\$ (38,013)
Entertainment	61,030	20,382	(34,242)	77,384	61,030	20,382

Corporate and Other	(43,803)	(40,624)	(31,433)	(43,656)	(43,803)	(40,624)
Preopening costs	(532)	(737)	(1,665)	(1,308)	(532)	(737)
Gain (loss) on sale of assets	(469)	317	1,161			
Credit loss on held-to-maturity securities (1)	—	—	(32,784)			
Loss on sale of assets				(469)	317	
Total operating income (loss)	327,150	(58,675)	(303,831)	453,684	327,150	(58,675)
Interest expense	(148,406)	(125,347)	(115,783)	(211,370)	(148,406)	(125,347)
Interest income	5,750	5,685	7,304	21,423	5,750	5,685
Loss on extinguishment of debt	(1,547)	(2,949)	—	(2,252)	(1,547)	(2,949)
Loss from unconsolidated joint ventures (2)	(10,967)	(8,963)	(6,451)			
Loss from unconsolidated joint ventures (1)				(17,308)	(10,967)	(8,963)
Other gains and (losses), net	1,743	405	(14,976)	3,921	1,743	405
Income (loss) before income taxes	\$ 173,723	\$ (189,844)	\$ (433,737)	\$ 248,098	\$ 173,723	\$ (189,844)

(1) Credit loss on held-to-maturity securities for 2020 Loss from unconsolidated joint ventures relates to the Hospitality Entertainment segment.

(2) Loss from unconsolidated joint ventures relates to the Entertainment segment.

116

[Table of Contents](#)

	December 31, 2022	December 31, 2021	December 31, 2023	December 31, 2022
Identifiable assets:				
Total assets:				
Hospitality	\$ 3,314,444	\$ 3,266,679	\$ 4,039,804	\$ 3,314,444
Entertainment	502,913	214,270	610,663	502,913
Corporate and Other	223,266	99,576	538,070	223,266
Total identifiable assets	\$ 4,040,623	\$ 3,580,525		
Total assets			\$ 5,188,537	\$ 4,040,623

The following table represents the capital expenditures by segment for the years ended December 31 (amounts in thousands):

	2022	2021	2020	2023	2022	2021
Hospitality	\$ 70,406	\$ 73,199	\$ 146,654	\$ 145,805	\$ 70,406	\$ 73,199
Entertainment	18,767	3,560	13,697	60,428	18,767	3,560
Corporate and other	347	667	5,112	543	347	667
Total capital expenditures	\$ 89,520	\$ 77,426	\$ 165,463	\$ 206,776	\$ 89,520	\$ 77,426

117

[Table of Contents](#)

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES

SCHEDULE II – VALUATION AND QUALIFYING ACCOUNTS

(Amounts in thousands)

Description	Balance at Beginning of Year				Additions Charged to Expenses/Other Accounts				Net (Deductions) Recoveries				Balance at End of Year			
	Year	Beginning of Year	to Expenses/Other Accounts	Recoveries	Balance at End of Year	Beginning of Year	Charged to Expenses/Other Accounts	Recoveries	Balance at End of Year							
Credit loss reserve on notes receivable:																
Year ended December 31, 2023									\$ 37,962	\$	-	\$	-	\$ 37,962		
Year ended December 31, 2022	\$ 37,962	\$	-	\$	-	\$ 37,962	\$ 37,962	\$	-	\$	-	\$	-	\$ 37,962		
Year ended December 31, 2021	\$ 37,962	\$	-	\$	-	\$ 37,962	\$ 37,962	\$	-	\$	-	\$	-	\$ 37,962		
Year ended December 31, 2020	\$ -	\$ 37,962	\$	-	\$ 37,962											
Valuation allowance for deferred tax assets:																
Year ended December 31, 2023									\$118,015	\$	-	\$ (112,458)	\$ 5,557			
Year ended December 31, 2022	\$ 125,387	\$	-	\$ (7,372)	\$ 118,015	\$ 125,387	\$	-	\$ (7,372)	\$	-	\$ 118,015				
Year ended December 31, 2021	\$ 97,700	\$	27,687	\$	-	\$ 125,387	\$ 97,700	\$ 27,687	\$	-	\$	-	\$ 125,387			
Year ended December 31, 2020	\$ 12,387	\$	85,313	\$	-	\$ 97,700										

118

[Table of Contents](#)

RYMAN HOSPITALITY PROPERTIES, INC. AND SUBSIDIARIES
SCHEDULE III – REAL ESTATE AND ACCUMULATED DEPRECIATION

December 31, 2022 2023

(Amounts in thousands)

Encnbr	Costs			Gross Amount at End of Year			Acc Depr	Date Acq/ Constr	Depr Life (yrs)	Initial Cost to Company			Costs		
	Initial Cost to Company			Capitalized	Subs to Acq	Land				Land	Bldgs & Impr	Subs to Acq	Land	Bldgs & Impr	Subs to Acq
	Land	Bldgs & Impr	Subs to Acq	Land	Bldgs & Impr	Total (3)	Land	Bldgs & Impr	Subs to Acq	Land	Bldgs & Impr	Subs to Acq	Land	Bldgs & Impr	Subs to Acq

Gaylord														
Opryland	(1)	\$ 11,482	\$ 77,125	\$ 693,879	\$ 70,885	\$ 711,601	\$ 782,486	\$ 435,124	1983	20-40	(1)	\$ 11,482	\$ 77,125	\$ 703,482
Gaylord														
Palms	(1)	21,564	314,661	200,518	39,193	497,550	536,743	214,650	2002	20-40	(1)	21,564	314,661	212,454
Gaylord														
Texan	(1)	21,235	388,030	189,543	49,482	549,326	598,808	233,419	2004	20-40	(1)	21,235	388,030	191,935
Gaylord														
National	(1)	43,212	840,261	67,145	47,609	903,009	950,618	321,543	2008	20-40	(1)	43,212	840,261	70,194
Gaylord														
Rockies	(2)	53,374	760,898	9,143	58,856	764,559	823,415	92,689	2018	20-40	(2)	53,374	760,898	30,913
JW Marriott														
Hill Country											(1)	139,196	558,584	10,273
Inn at														
Opryland	—	2,675	7,248	20,084	3,347	26,660	30,007	12,621	1998	20-40	—	2,675	7,248	21,324
AC Hotel	—	9,079	17,340	3,782	9,099	21,102	30,201	4,286	2014	20-40	—	9,079	17,340	4,877
Miscellaneous	—	43,337	6,717	8,591	53,439	5,206	58,645	13,501	N/A	20-40	—	43,337	6,717	8,585
	—	\$205,958	\$2,412,280	\$1,192,685	\$331,910	\$3,479,013	\$3,810,923	\$1,327,833			—	\$345,154	\$2,970,864	\$1,254,037

	2022	2021	2020	2023	2022	2021
Investment in real estate:						
Balance at beginning of year	\$ 3,792,011	\$ 3,642,007	\$ 3,615,025	\$3,810,923	\$3,792,011	\$3,642,007
Other acquisitions	—	22,227	—	697,780	—	22,227
Improvements	23,034	146,030	27,911	61,440	23,034	146,030
Disposals	(4,122)	(2,058)	(929)	(88)	(4,122)	(2,058)
Other deductions (4)	—	(16,195)	—	—	—	(16,195)
Balance at end of year	\$ 3,810,923	\$ 3,792,011	\$ 3,642,007	\$4,570,055	\$3,810,923	\$3,792,011
Accumulated depreciation:						
Balance at beginning of year	\$ 1,229,727	\$ 1,140,564	\$ 1,044,689	\$1,327,833	\$1,229,727	\$1,140,564
Depreciation	99,533	99,104	96,263	108,846	99,533	99,104
Disposals	(1,427)	(1,346)	(388)	(7)	(1,427)	(1,346)
Other deductions (4)	—	(8,595)	—	—	—	(8,595)
Balance at end of year	\$ 1,327,833	\$ 1,229,727	\$ 1,140,564	\$1,436,672	\$1,327,833	\$1,229,727

- (1) Pledged as collateral under the Company's credit facility. At December 31, 2022 December 31, 2023, \$381.7 million \$510.8 million in borrowings and letters of credit were outstanding under such facility.
- (2) Pledged as collateral under the Gaylord Rockies term loan. At December 31, 2022 December 31, 2023, \$800.0 million in borrowings were outstanding under such loan.
- (3) The aggregate cost of properties these assets for federal income tax purposes (unaudited) is approximately \$2.7 billion \$3.5 billion at December 31, 2022 December 31, 2023.
- (4) Other deductions represents assets transferred as part of an internal reorganization.

AMENDMENT NO. 1 TO THE
Ryman Hospitality Properties, Inc. SECOND AMENDED AND RESTATED
LIMITED LIABILITY COMPANY AGREEMENT
FOR
OEG ATTRACTIONS HOLDINGS, LLC

A Delaware Limited Liability Company

This Amendment No. 1 (this "Amendment") to the Second Amended and Restated **Bylaws**

February 23, 2023

OFFICES

1. The registered office in the State Limited Liability Company Agreement, dated as of **Delaware** and/or registered agent of Ryman Hospitality Properties, Inc. (the "Corporation") may be changed from time to time by the Corporation. The Corporation may also have an office in the City of Nashville, State of Tennessee, and also offices at such other places as the Board of Directors may from time to time appoint or the business of the Corporation may require.

SEAL

2. The corporate seal shall have inscribed thereon the name of the Corporation, the year of its organization and the words "Corporate Seal, **Delaware**." Said seal may be used by causing it or a facsimile thereof to be impressed or affixed or reproduced or otherwise.

STOCKHOLDERS' MEETINGS

3. All meetings of the stockholders shall be held at the office of the Corporation in Nashville, Tennessee, or elsewhere, including by means of remote communication, as specified by the Board of Directors in the notice of meeting.

4. The annual meeting of the stockholders shall be held on such date and at such time and place as shall be designated by the Board of Directors and stated in the notice of the meeting. At the annual meeting, directors shall be elected and any other business properly brought before the meeting may be transacted.

5.

No business may be transacted at an annual meeting of stockholders, other than business that is properly brought before the meeting. To be properly brought before an annual meeting, business must be either (i) specified in the notice of meeting (or any supplement thereto) given by or at the direction of the Board of Directors (or any duly authorized committee thereof), (ii) otherwise properly brought before the annual meeting by or at the direction of the Board of Directors (or any duly authorized committee thereof) or (iii) otherwise properly brought before the annual meeting by any stockholder of the Corporation (A) who is a stockholder of record on the date of the giving of the notice provided for in this Paragraph 5 and on the record date for the determination of stockholders entitled to vote at such meeting and (B) who complies with the notice procedures set forth in this Paragraph 5; clause (iii) shall be the exclusive means for a stockholder to submit any matters (other than (1) matters properly brought under Rule 14a-8 under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and included in the

Corporation's notice of meeting, and (2) director nominations governed by Paragraph 14 of these Second Amended and Restated Bylaws **June 16, 2022** (as amended from time to time, the "Bylaws") "LLC Agreement") before an annual meeting of stockholders. OEG Attractions Holdings, LLC, a Delaware limited liability company (the "Company"), is entered into and effective as of January 12, 2024.

RECITALS:

A. Pursuant to Section 14.1 of the LLC Agreement, the LLC Agreement may be amended by the Company with the prior written consent of the Ryman Member and for so long as the Investor Member owns at least ten percent (10%) of the Outstanding Units, the Investor Member.

(b) B. In addition The Company desires to any other amend the Agreement to establish the terms and conditions applicable requirements, for business to the Class B Units pursuant to Section 4.6 of the LLC Agreement, and the Ryman Member and the Investor Member desire to evidence their consent thereto by execution of this Amendment.

AGREEMENT

NOW, THEREFORE, in consideration of the promises and the mutual covenants, representations, warranties and agreements hereinafter set forth, the parties hereto, intending to be properly brought before an annual meeting by a stockholder, such stockholder must have given timely notice thereof in proper written form legally bound, agree as follows:

1. **Amendment.** The LLC Agreement is hereby amended as follows:

a. **New Definitions.** The following new defined terms are hereby added to the Secretary Section 1.1 of the Corporation and LLC Agreement:

“2024 Unit Incentive Plan” means the Company’s 2024 Unit Incentive Plan, as such business must plan may be amended and/or restated from time to time.

“Class B Holder” means a proper subject for stockholder action. Holder of Class B Units, in such Holder’s capacity as such.

“Class B Member” means a Member owning Class B Units, in such Member’s capacity as such.

“Class B Unit Award Agreement” means an agreement made under the 2024 Unit Incentive Plan pursuant to which an existing or new

(c) To be timely, a stockholder’s notice to the Secretary must be delivered to

employee, officer, board member, consultant or mailed and received by the Secretary other service provider of the Corporation at the principal executive offices Company or any of its Subsidiaries has been issued an option to acquire Class B Units.

b. **Definition of Class B Unit.** The definition of “Class B Unit” in Section 1.1 of the Corporation not less than ninety (90) days nor more than one hundred twenty (120) days prior to LLC Agreement is hereby deleted in its entirety and replaced with the anniversary date of following:

“Class B Unit” means a Unit hereinafter designated as a “Class B Unit” and having the immediately preceding annual meeting of stockholders; provided, however, in the event that the annual meeting is called for a date that is not within thirty (30) days before or after such anniversary date, notice by the stockholder in order to be timely must be so received no earlier than 5:00 p.m. Central Time on the one hundred twentieth (120th) day prior to such annual meeting rights and not later than 5:00 p.m. Central Time on the later of the ninetieth (90th) day prior to such annual meeting or the tenth (10th) day following the day on which notice of the date of the annual meeting was mailed or public disclosure of the date of the annual meeting was made, whichever first occurs. In no event will the adjournment or postponement of an annual meeting of stockholders commence a new time period (or extend

any time period) for the giving of a stockholder's notice as described in this Paragraph 5.

(d) To be in proper written form, a stockholder's notice (the "Stockholder Proposal Notice") to the Secretary must set forth as to each matter such stockholder proposes to bring before the annual meeting (other than director nominations, which are governed by Paragraph 14 of these Bylaws) (i) a brief description of the business desired to be brought before the annual meeting (including the text of any resolutions proposed for consideration) and the reasons for conducting such business at the annual meeting, (ii) the name and record address of such stockholder and any Stockholder Associated Person (as defined below) covered by clauses (iii), (iv) and (v) below, (iii) the class or series and number of shares of capital stock of the Corporation which are owned beneficially or of record by such stockholder and any Stockholder Associated Person and the date(s) on which such stock was acquired, (iv) a description of any economic interest in or any other right/obligations specified with respect to (including from a third party), any securities "Class B Unit" in this Agreement and designated as such on Schedule A hereto. Class B Units may be subject to additional terms and Company rights pursuant to a Class B Unit Award Agreement, the Company's 2024 Unit Incentive Plan and/or a joinder to this Agreement.

c. Definition of Voting Unit. The definition of "Voting Unit" in Section 1.1 of the Corporation (or LLC Agreement is hereby deleted in its entirety and replaced with the following:

"Voting Unit" means any Class A Unit and any other Unit designated to have voting rights under this Agreement. For the avoidance of doubt, notwithstanding anything to the contrary herein, (i) the Earnout Transactions shall not be deemed to affect the number or percentage of Voting Units held by the Investor Member, and (ii) no Class B Unit shall be deemed a Voting Unit.

d. Class B Units. Section 4.6 of the LLC Agreement is hereby deleted in its entirety and replaced with the following:

Section 4.6 Class B Units.

(a) The Board may from time to time cause the Company to issue options to acquire Class B Units to any existing or new employee, officer, director, consultant or other service provider of the Company or any of its Subsidiaries pursuant to Class B Unit Award Agreements approved by the Board and made under the Company's 2024 Unit Incentive Plan (and to the extent such action constitutes a Major Decision, with the approval of the Ryman Member and the Investor Member, subject to the provisions of Schedule C). Any option to acquire a Class B Unit shall have a strike price per Class B Unit at least equal to the fair market value of a Class A Unit as determined by the Board. The Company may also sell to an employee Class B Units at a price equal to the fair market value of such Class B Units as determined by the Board.

(b) Notwithstanding anything to the contrary in this Agreement, the Class B Units shall not be entitled to any voting or approval rights and shall not have any rights options or other securities convertible into or exercisable or exchangeable for such securities or to a separate class vote on any obligations measured by the price or value of matter, under any securities of the Corporation, including, without limitation, any swaps or other derivative arrangements), or any short interest in any securities of the Corporation, held by such

stockholder and any Stockholder Associated Person, (v) a description of any material direct or indirect interest of such stockholder or any Stockholder Associated Person in any proposal or business set forth in the Stockholder Proposal Notice, (vi) a representation that such stockholder intends to appear in person or through a qualified representative at the annual meeting to bring such proper business before the annual meeting and whether or not such stockholder intends to deliver a proxy statement and/or form of proxy to holders of at least the percentage of the Corporation's outstanding shares required to approve the proposal and/or otherwise to solicit proxies from stockholders in support of the proposal, (vii) a certification regarding whether or not such stockholder and any Stockholder Associated Persons have complied with all applicable federal, state and other legal requirements circumstances.

2

in connection with such stockholder's and/or Stockholder Associated Persons' acquisition

(c) Class B Holders shall be entitled to receive a distribution of stock cash or other securities property from the Company only as and if approved by the Board; provided that when the Board approves and the Company makes a distribution to the Holders of Class A Units in respect of such Class A Units, the Corporation and/or such stockholder's and/or Stockholder Associated Persons' acts or omissions as a stockholder Holders of the Corporation, issued and (viii) outstanding Class B Units (the purchase price of which, together with any other information relating to such stockholder that would be remittances required to be disclosed paid to the Company to satisfy any withholding taxes in accordance with a Class B Unit Award Agreement, has been paid in full) shall be entitled to a distribution per Class B Unit equal to the distribution made per Class A Unit.

(d) For the avoidance of doubt, Class B Members and Class B Units shall not be entitled to any rights pursuant to Section 13.1 through Section 13.19 but shall be subject to the obligations thereunder including dragalong and other provisions as Holders or Members, as applicable.

e. Joinder. A new Section 4.7 is hereby added to the LLC Agreement and a new form of Joinder in the form attached as Exhibit A-1 is hereby added to the LLC Agreement as Exhibit A-1, as follows:

Section 4.7Joinder. After the Board's approval of an issuance of Class B Units (and to the extent such action constitutes a Major Decision, with the approval of the Ryman Member and the Investor Member, subject to the provisions of Schedule C) and full payment for such Units, a Class B Member may join in this Agreement by executing and delivering to the Company a Class B Member Joinder in the form attached as Exhibit A-1 and such other

or additional documents and deliveries as may be reasonably requested by the Board.

f. Action by the Members. A new Section 7.6(h) is hereby added to the LLC Agreement as follows:

(h) Holders of Class B Units, including any Class B Members, shall not be entitled to vote on any matters presented to the Members.

g. Company Right of Repurchase for Class B Units. A new Section 13.20 is hereby added to the LLC Agreement as follows:

Section 13.20 Company Right of Repurchase for Class B Units.

Unless a Company repurchase right is provided in a proxy statement Class B Unit Award Agreement (and in such case, it shall apply to all Class B Units owned by a Class B Holder), the following shall apply to a Class B Member and Class B Units:

(a) Termination other than for Cause. Upon a Termination of a Class B Member for any reason other than for Cause, the Company or other filings required its assigns shall have the right (but not the obligation) to be made by the stockholder in connection with solicitations repurchase from such Class B Member all or any portion of proxies by the stockholder Class B Units acquired upon exercise

3

of a Class B Unit Award Agreement for a contested election price per Unit equal to the Fair Market Value of directors pursuant to Section 14 of the Exchange Act, and the rules and regulations promulgated thereunder.

(e) A stockholder providing a Stockholder Proposal Notice shall further promptly update and supplement such Stockholder Proposal Notice, if necessary, so that the information provided or required to be provided in such Stockholder Proposal Notice pursuant to Paragraph 5(d) shall be true, and correct and complete in all material respects (including disclosure of all material facts necessary to make the statements made, in light of the circumstances under which they were made, not misleading) (i) Unit as determined as of the record date Termination Date, less any applicable withholding taxes.

(b) Termination for Cause. Upon a Termination of a Class B Member with Cause, the Company or its assigns shall have the right (but not the obligation) to repurchase from such Class B Member all or any portion of Class B Units held for a price per Unit equal to the lower of (i) Fair Market Value of such Unit as determined as of the Termination Date, and (ii) the original per Unit price paid by such Class B Member, in each case, less any applicable withholding taxes.

(c) Procedure. In the event the Company elects to repurchase a Class B Member's Class B Units under this Section

13.20, the Company shall deliver written notice to such Class B Member of such election at any time following the Termination Date. Upon such notification, the Class B Member shall promptly surrender to the Company, free and clear of any liens or encumbrances, any certificates representing the Units being purchased, for the ~~annual meeting~~, transfer of such Units to the Company or the Company's assignee or assignees. Upon the Company's or its assignee's receipt of the certificates (or acceptable evidence of assignment) from the Class B Member, the Company or its assignee or assignees shall deliver to him, her or them a check for the applicable repurchase price; provided, however, that the Company may instead pay the repurchase price by (i) offsetting and ~~canceling~~ any indebtedness then owed by the Class B Member to the Company, or (ii) ~~as~~ by tendering fifteen percent (15%) of the repurchase price and paying the remainder on or prior to the date that is ~~five~~ eighteen (18) months after the repurchase closing.

(d) Certain Definitions.

(i) "Cause" means, unless otherwise defined in an applicable Class B Unit Award Agreement or other contractual agreement between the Class B Member and the Company or its Subsidiaries or Affiliates, (1) the Class B Member's dishonest statements or acts with respect to the Company or its Subsidiaries or Affiliates, or any current or prospective customers, suppliers, vendors or other third parties with which such entity does business, (2) the Class B Member's commission of (A) a felony or (B) any misdemeanor involving moral turpitude, deceit, dishonesty or fraud, (3) the Class B Member's failure to perform his or her assigned duties and responsibilities to the reasonable satisfaction of the Company which failure continues, in the reasonable judgment of the Company, after written notice given to the Class B Member by the Company, (4) the Class B Member's gross negligence, willful misconduct or insubordination with respect to the Company or its Subsidiaries or Affiliates, or (5) ~~business days~~ the Class B Member's violation of

4

any provision of any agreement(s) between the Class B Member and the Company Group relating to noncompetition, nonsolicitation, nondisclosure and/or assignment of intellectual property and inventions. With regard to any agreement that defines "Cause" on the occurrence of or in connection with a Change in Control, such definition of "Cause" shall not apply until the Change in Control actually occurs.

(ii) "Service Relationship" means any relationship as a full-time or part-time employee, director or consultant of the

Company or its Subsidiaries or Affiliates or any successor entities.

(iii) "Termination" means a Class B Member has for any reason ceased to maintain a continuous Service Relationship; provided, however, that a Class B Member will not be deemed to have ceased to maintain a Service Relationship while on a bona fide leave of absence approved by the Company in writing.

(iv) "Termination Date" means the effective date of a Termination.

h. Class B Tag-Along Right. A new Section 13.21 is hereby added to the LLC Agreement as follows:

Section 13.21 Class B Tag-Along Rights.

(a) This Section 13.21 shall apply only in the event of a Sale of the Company. The provisions of Section 13.7 (to the extent applicable) shall apply in advance of the provisions of this Section 13.21.

(b) If (i) the Ryman Member or the Investor Member proposes to Transfer any Class A Units in a Sale of the Company and the Class B Units are not dragged pursuant to Section 13.7, (ii) to the extent applicable, the Ryman Member and the Investor Member have complied with any other applicable terms of this Agreement, and (iii) the relevant provisions of Article X have been complied with in all respects with respect to a proposed Transfer, then the Ryman Member or the Investor Member as the case may be (a "Tag-Along Seller/Class B Tag") may consummate a Transfer of all or any portion of such Units (the "Tag-Along Interest/Class B Tag") to the applicable Third Party to the extent it complies with the provisions of this Section 13.21 (a "Tag-Along Sale (Class B)"). In such event, the Class B Holders (each, an "Other Class B Eligible Member") shall have the right to require the Third Party, subject to the provisions of this Section 13.21, to purchase from such Other Class B Eligible Member up to that portion of its Eligible Class B Tag-Along Units (such Other Class B Eligible Member's "Class B Maximum Amount") (and the Tag-Along Seller/Class B Tag shall reduce the Tag-Along Interest/Class B Tag to be sold by it by a corresponding amount) that is equal to the product of (x) the Tag-Along Interest/Class B Tag to be purchased by the

Third Party and (y) a fraction, the numerator of which is (A) the total number of Eligible Class B Tag-Along Units owned by such Other Class B Eligible Member and the denominator of which is (B) the total number of Class B Eligible Tag-Along Units owned by all of the Other Class B Eligible Members and the Units owned by the Tag-Along Sellers/Class B Tag immediately prior to the annual meeting transaction. For purposes hereof, "Eligible Class B Tag-Along Units" means Class B Units for which any purchase price or any adjournment, recess, rescheduling or

postponement thereof. Such update and supplement related debt has been paid in full.

(c) The Company shall, be delivered to if practicable, notify the Secretary at the principal executive offices Other Eligible Members in writing of the Corporation a proposed Transfer not later less than five (5) business days after the record date for the annual meeting (in the case of the update and supplement required to be made as of the record date) and not later than five (5) business twenty (20) days prior to the date of such proposed Transfer, but in no event fewer than 5 days (the "Transferor Tag-Along Notice/Class B Tag"). The Transferor Tag-Along Notice/Class B Tag shall include (i) the name and address of the Third Party, (ii) the Tag-Along Interest/Class B Tag to be Transferred, (iii) the Class B Maximum Amount for each Other Class B Eligible Member (which the annual meeting, if practicable (or, if not practicable, on Company shall confirm upon request of the first practicable date Tag-Along Seller/Class B Tag prior to the annual meeting) delivery of such notice), or any adjournment, recess, rescheduling or postponement thereof (in (iv) the case purchase price and terms and conditions of payment, (v) the other material terms and conditions of the update transaction, and supplement required (vi) the proposed closing date of the transaction (collectively, the "Third Party Terms/Class B Tag").

(d) The tag-along right provided for in this Section 13.21 may be exercised by any Other Class B Eligible Member (each such exercising Other Class B Eligible Member, a "Class B Tagging Member") by delivery of a written notice to be made as of the Company, the Tag-Along Seller(s)/Class B Tag and the Third Party (the "Class B Tag-Along Notice") within five (5) business days prior following receipt of the Transferor Tag-Along Notice/Class B Tag (the "Class B Tag-Along Period"). The Class B Tag-Along Notice shall state the Eligible Class B Tag-Along Units that such Class B Tagging Member wishes to include in such Transfer to the annual Third Party, which must equal the Class B Maximum Amount for such Member. The failure of an Other Class B Eligible Member to deliver a Class B Tag-Along Notice meeting or any adjournment, recess, rescheduling or postponement thereof).

(f) No business the requirements of this Section 13.21(d) within the Class B Tag-Along Period shall constitute a waiver of such Other Class B Eligible Member's tag-along rights with respect to such proposed Transfer.

(e) Upon the giving of its Class B Tag-Along Notice, a Class B Tagging Member shall be conducted at obligated to sell to the annual meeting Third Party the number of stockholders except business properly brought before its Eligible Class B Tag-Along Units set forth in its Class B Tag-Along Notice on the annual meeting in accordance with this Paragraph 5 (other than (1) business properly brought under Rule 14a-8 under the Exchange Act, and included in the Corporation's notice of meeting, and (2) director nominations governed by Paragraph 14 of these Bylaws), Third Party Terms/Class B Tag; provided, however, that once business neither the Tag-Along Seller/Class B Tag nor any Class B Tagging Member shall consummate the sale of any of their respective Eligible Tag-Along Units or Class B Eligible Tag-Along Units unless the Third Party purchases, on the Third Party Terms/Class B Tag, all of the Eligible Class B Tag-Along Units contained in the Class B Tag-Along Notices that the Class B Tagging Members are entitled to sell under the terms of this Section 13.21. If the Third Party does not purchase Eligible

Class B Tag-Along Units entitled to be sold by any Class B Tagging Member that has been properly brought before complied with the annual meeting in accordance with terms of this Paragraph 5, nothing in this Paragraph 5Section 13.21, then any Transfer by the Tag-Along Seller(s)/Class B Tag and any Other

6

Class B Eligible Member to such Third Party shall be deemed to preclude discussion by any stockholder null and void and of such business. If any information submitted no effect whatsoever.

(f) Any Eligible Class B Tag-Along Units purchased from a Class B Tagging Member pursuant to this Paragraph 5 by any stockholder submitting any proposal for business at a meeting of stockholders is inaccurate in any material respect, such informationSection 13.21 shall be deemed not to have been provided in accordance with this Paragraph 5. If the presiding officer at an annual meeting determines that business was not properly brought before the annual meeting in accordance with the foregoing procedures, or the stockholder providing the Stockholder Proposal Notice (or a qualified representative thereof) does not appear purchased at the annual or special meeting same price and same type of stockholders to present business, then consideration and on the presiding officer shall declare to same terms and conditions as the meeting that the business was not properly brought before the meeting and such business shall not be transacted and the Corporation shall disregard any proxies solicited for such business notwithstanding that the business is set forth in the notice of meeting or other proxy materials and notwithstanding that proxies in respect of such proposed business may have been received Transfer by the Corporation. Notwithstanding the foregoing provisions of this Paragraph 5, a stockholder shall also comply with all applicable requirements of the Exchange Act and the rules and regulations thereunder with respect to the matters set forth in this Paragraph 5. For purposes of these Bylaws, to be considered a qualified representative of a stockholder, a person must be a duly authorized officer, manager or partner of such stockholder or authorized by a writing executed by such stockholder or an electronic

transmission delivered by such stockholder to act for such stockholder as proxy at the meeting of stockholders and such person must produce such writing or electronic transmission, or a reliable reproduction of the writing or electronic transmission, at the meeting of stockholders.

(g) Nothing in this Paragraph 5 shall be deemed to affect any rights of stockholders to request inclusion of proposals in the Corporation's proxy statement pursuant to Rule 14a-8 under the Exchange Act. Any references in these Bylaws to the Exchange Act or the rules promulgated thereunder are not intended to and shall not limit the requirements applicable to proposed business to be considered pursuant to these Bylaws.

(h) As used in these Bylaws, the term "Stockholder Associated Person" means, with respect to any stockholder, (i) any person acting in concert with such stockholder, (ii) any beneficial owner of shares of stock of the Corporation owned of record or beneficially by such stockholder (other than a stockholder that is a

depository) and (iii) any person controlling, controlled by or under common control with any stockholder, or any Stockholder Associated Person identified in clauses (i) or (ii) above.

6. The holders of a majority of the stock issued and outstanding, and entitled to vote thereat, present in person, or represented by proxy, shall be requisite and shall constitute a quorum at all meetings of the stockholders for the transaction of business except as otherwise provided by law, by the Amended and Restated Certificate of Incorporation (as amended from time to time, the "Certificate of Incorporation"), or by these Bylaws.

Where a separate vote by class or classes is required, a majority of the outstanding shares of such class or classes, present in person or represented by proxy, shall constitute a quorum entitled to take action with respect to that vote on that matter. **Tag-Along Seller/Class B Tag**.

When any meeting is convened, the presiding officer may adjourn the meeting if (a) no quorum is present for the transaction of business, or (b) the Board of Directors determines that adjournment is necessary or appropriate to enable the stockholders (i) to consider fully information which the Board of Directors determines has not been made sufficiently or timely available to stockholders or (ii) otherwise to exercise effectively their voting rights. Prior to the time when any meeting is convened, the officer who would be the presiding officer at such meeting, if directed by the Board of Directors, may postpone the meeting if the Board determines that postponement is necessary or appropriate to enable the stockholders (a) to consider fully information which the Board of Directors determines has not been made sufficiently or timely available to stockholders or (b) otherwise to exercise effectively their voting rights.

7. At each meeting of the stockholders every stockholder having the right to vote shall be entitled to vote in person, or by proxy appointed by an instrument in writing subscribed by such stockholder and bearing a date not more than three years prior to said meeting, unless such instrument provides for a longer period. Any stockholder or Stockholder Associated Person directly or indirectly soliciting proxies from other stockholders must use a proxy card color other than white, which shall be reserved for the exclusive use by the Board of Directors. Each stockholder shall have such number of votes for each share of stock as provided in the Certificate of Incorporation that is registered in his, her or its name in the stock records of the Corporation.

All elections of directors shall be decided by the vote required by Paragraph 13 of these Bylaws and, except as otherwise required by law or the Certificate of Incorporation or these Bylaws, all other matters shall be decided by the affirmative vote of a majority of the shares present in person or represented by proxy at the meeting and entitled to vote on such matter. Where a separate vote by class is required, unless otherwise required by law or the Certificate of Incorporation or these Bylaws, the affirmative vote of a majority of the shares of such class or classes present in person or represented by proxy at the meeting and entitled to vote shall be the act of such class.

8. The Secretary shall prepare, no later than the tenth (10th) day before **every** each meeting of stockholders, a complete list of the stockholders entitled to vote at the meeting; provided, however, if the record date for determining the stockholders entitled to vote is less than 10 days before the meeting date, the list shall reflect the stockholders entitled to vote as of the tenth day before the meeting date, arranged in alphabetical order, and showing the address of each stockholder and the number of shares registered in the name of each stockholder. Such list shall be open to the examination of any stockholder for any purpose germane to the meeting for a period of at least 10 days ending on the day before the meeting date: (i) on a reasonably accessible electronic network, provided that the information required to gain access to such list is provided with the notice of the meeting, or (ii) during ordinary business hours, at the principal place of business of the Corporation. (g) In the event that the Corporation determines **Tag-Along Seller/Class B Tag** delivers a Transferor Tag-Along Notice/Class B Tag in accordance with **Section 13.21(c)** and complies with the terms of **Section 13.21**, the **Tag-Along Seller/Class B Tag** shall have the right to make the list available on an electronic network, the Corporation may take reasonable steps to ensure that such information is available only to stockholders of the Corporation. Nothing contained in this Paragraph 8 shall require the Corporation to include electronic mail addresses or other electronic contact information on such list.

9. Subject Transfer its Tag-Along Interest/Class B Tag to the rights of the holder of any classes or series of preferred stock, special meetings of the stockholders, for any purpose or purposes, may be called Third Party at any time by the Chairperson of the Board of Directors (who shall be the "Chairman" referenced by Section 8.2 of the Certificate of Incorporation) or by a majority of the members of Board of Directors. Such request shall state the purpose or purposes of the proposed meeting. Special meetings of the stockholders of the Corporation may price not be called by any other person or persons.

10. Business transacted at all special meetings shall be confined to the objects stated in the notice of the meeting given pursuant to Paragraph 11 of these Bylaws.

11. Written notice of a special meeting of stockholders, stating the time and place and object thereof, shall be given not less than ten (10) nor more than sixty (60) days before the date of such meeting to each stockholder entitled to vote at such meeting at the address as appears in the stock records of the Corporation. If mailed, notice will be deemed given when deposited in the United States mails, postage prepaid. When a meeting is for any reason adjourned to another time or place, notice need not be given of the adjourned meeting if the time, place, if any, thereof, and the means of remote communications, if any, by which stockholders and proxy holders may be deemed to be present in person and vote at such adjourned meeting are (i) announced at the meeting at which the adjournment is taken, (ii) displayed, during the time scheduled for the meeting, on the same electronic network used to enable stockholders and proxy holders to participate in the meeting by means of remote communication or (iii) purchase price set forth in the notice Transferor Tag-Along Notice/Class B Tag and otherwise in all material respects on the terms, provisions and conditions set forth in the Transferor Tag-Along Notice/Class B Tag, so long as such Transfer takes place within one hundred eighty (180) days after the date on which the Transferor Tag-Along Notice/Class B Tag is delivered (as such period may be extended to the extent reasonably required pursuant to applicable law or regulation). In the event that such Transfer shall not have taken place within such one hundred eighty (180)-day period (provided, further, that, if the Transfer of meeting. At the adjourned meeting, Tag-Along /Class B Tag is subject to any prior regulatory approval, the Corporation time period during which such Transfer may transact any business which might be consummated shall be extended until the expiration of five (5) Business Days after all such approvals shall have been received), the original meeting. However, Tag-Along Seller/Class B Tag shall not be permitted to Transfer all or any portion of such Tag-Along Interest/Class B Tag without once again complying with the provisions of this Section 13.21. If the terms of such proposed Transfer are different in any material respect from the terms, provisions and conditions set forth in the Transferor Tag-Along Notice/Class B Tag (in a manner that is beneficial to the Tag-Along Seller/Class B Tag), the Tag-Along Seller/Class B Tag shall deliver to the Other Class B Eligible Members a revised Transferor Tag-Along Notice/Class B Tag, and shall again comply with all of the requirements of this Section 13.21.

(h) The reasonable attorney's fees of one counsel designated by the Tag-Along Seller(s)/Class B Tag and the other reasonable costs and expenses incurred by the Tag-Along Seller(s)/Class B Tag, and the Company in connection with any proposed Transfer pursuant to this Section 13.21 (whether or not consummated) (including accounting fees and charges and all finders, brokerage or investment banking fees, charges or commissions (but only if after the adjournment Company engages such advisers)), will be paid by the Board Company. Any other costs and expenses incurred by or on behalf of Directors fixes any or all of the other Class B Tagging Members in connection with any proposed Transfer pursuant to this Section 13.21 (whether or not consummated) will be borne by such Class B Tagging Members.

(i) For the avoidance of doubt, the provisions of this Section 13.21 shall not apply to any proposed Transfer of Units (A) pursuant to Section 13.7, (B) to a new record Permitted Transferee, (C) in a Qualified Spinoff, (D) in a Qualified IPO, (E)

pursuant to Section 13.1, (F) that is a REIT Compliance Transfer to the extent such provisions would reasonably be expected to prevent the Ryman Member from completing such REIT Compliance Transfer by the REIT Compliance Date or (G) to the Company or between the Ryman Member and the Investor Member.

(j) In the event that the Investor Member exercises rights pursuant to Section 13.3, followed by any exercise of rights under this section, the number of Units to be sold by both the Ryman Member and the Investor Member pursuant to Section 13.3 will be proportionally adjusted to account for any rights pursuant to this Section 13.21.

2. Miscellaneous. Capitalized terms not otherwise defined in this Amendment shall have the adjourned meeting, a notice meaning set forth in the LLC Agreement. This Amendment shall be governed by and construed in accordance with the laws of the adjourned meeting State of Delaware and may be executed in one or more counterparts, each of which shall be given to each stockholder deemed an original and all of record which shall constitute a complete document. Except as amended by this Amendment, the terms and provisions of the LLC Agreement remain unchanged and in full force and effect as in effect on the new record date entitled to vote at such adjourned meeting hereof.

8

IN WITNESS WHEREOF, this Amendment is executed as of the record date fixed day first written above.

COMPANY:

OEG ATTRACTIONS HOLDINGS, LLC

By: /s/ Colin Reed

Name: Colin Reed

Title: Executive Chairman

IN WITNESS WHEREOF, this Amendment is executed as of the day first written above.

RYMAN MEMBER:

RHP HOTELS, LLC

By: /s/ Mark Fioravanti

Name: Mark Fioravanti

Title: President

IN WITNESS WHEREOF, this Amendment is executed as of the day first written above.

INVESTOR MEMBER:

A-OEG HOLDINGS, LLC

By: /s/ Alexander Evans

Name: Alexander Evans

Title: Authorized Signatory

EXHIBIT A-1

OEG ATTRACTIONS HOLDINGS, LLC

JOINDER

The undersigned is executing and delivering this Joinder Agreement pursuant to the Second Amended and Restated Limited Liability Company Agreement for notice OEG Attractions Holdings, LLC (the "Company"), dated as of such adjourned meeting.

12. The presiding officer of any meeting of stockholders shall determine June 16, 2022 (as amended by Amendment No. 1 to the order of business Second Amended and Restated Limited Liability Company Agreement for the Company dated January 12, 2024, and as further amended, supplemented or otherwise modified in accordance with the terms thereof, the "LLC Agreement"). Capitalized terms used but not defined in this Joinder Agreement shall have absolute authority over the procedure at respective meanings ascribed to them in the meeting, including LLC Agreement.

The undersigned acknowledges receipt of Class B Units of Membership Interest in the regulation Company in consideration of [\$] per Class B Unit paid to the Company by the undersigned.

By executing and delivering this Joinder Agreement to the LLC Agreement, the undersigned hereby agrees to be admitted as a Class B Member of the manner of voting Company with the rights and entitlements specific to the conduct of business, Class B Units, and there shall to become a party to, to be no appeal from the ruling of the presiding officer.

DIRECTORS

13.

(a) The business bound by, and affairs of the Corporation shall be managed by its Board of Directors. The number of directors shall be determined as provided in the Certificate of Incorporation and they shall be elected in accordance to comply with the provisions of the Certificate of Incorporation and these Bylaws. Each director shall be elected to serve until his or her successor shall be elected and shall qualify.

(b) A nominee for director shall be elected to LLC Agreement in the Board of Directors same manner as if the votes cast for undersigned were a direct signatory to such nominee's election exceed agreement as a Member holding Class B Units. The undersigned acknowledges and hereby makes the votes cast against such nominee's election at any meeting for representations and warranties of a Member in the election of directors at which a quorum is present (with abstentions and broker non-votes not counted as votes cast either for or against such election); provided, however, that director nominees shall be elected by a plurality LLC Agreement, including those in Section 12.1 of the votes cast at any meeting LLC Agreement, all of the stockholders for which (i) the Secretary of the Corporation receives a notice that a stockholder has nominated a person for election to the Board of Directors pursuant to the advance notice requirements for stockholder nominees for director set forth in these Bylaws and (ii) such nomination has not been withdrawn by such stockholder on or prior to the tenth day preceding the date the Corporation first mails its notice of meeting for such meeting to the stockholders (any such election, a "Contested Election").

(c) With regard to director elections (excluding Contested Elections), the Board of Directors has established procedures pursuant to which any director nominee who fails to receive a majority of the votes cast as set forth in Paragraph 13(b) above will tender his or her resignation to the Board of Directors. The Board of Directors (or a committee thereof) will act upon a tendered resignation within 90 days of the date on which the election results were certified and will publicly disclose (by a press release, a filing with the Securities and Exchange Commission or other broadly disseminated means of communication) its decision regarding the tendered resignation and the rationale behind the decision within 90 days from the date of the certification of the election results.

(d) If a director's resignation is accepted by the Board of Directors pursuant to this Paragraph 13, or if a nominee for director is not elected and the nominee is not an incumbent director, then the Board of Directors may fill the resulting vacancy or decrease the size of the Board of Directors pursuant to the provisions of Paragraph 26 of these Bylaws and the Certificate of Incorporation.

14.

(a) Only persons who are nominated in accordance with the procedures set forth in this Paragraph 14 shall be eligible for election as directors of the Corporation, except as may be otherwise provided in the Certificate of Incorporation with respect to the right of holders of Preferred Stock of the Corporation to nominate and elect a specified number of directors in certain circumstances. Nominations of persons for election to the Board of Directors may be made at any annual meeting of stockholders, or at any special meeting of stockholders called in accordance with Paragraph 9 for the purpose of electing directors, (i) by or at the direction of the Board of Directors (or any duly authorized committee thereof) or (ii) by any stockholder of the Corporation (A) who is a stockholder of record on the date of the giving of the notice provided for in this Paragraph 14 and on the record date for the determination of stockholders entitled to vote at such meeting and (B) who complies with the notice procedures set forth in this Paragraph 14. The number of nominees a stockholder may nominate for election at an annual or special meeting of the stockholders (or in the case of one or more stockholders giving the notice on behalf of a beneficial owner, the number of nominees such stockholders may collectively nominate for election at the annual meeting on behalf of such beneficial owner) shall not exceed the number of directors to be elected at such annual or special meeting. In addition, no stockholder will be entitled to make any additional or substitute nominations following the expiration of the time periods set forth in this Paragraph 14.

(b) In addition to any other applicable requirements, for a nomination to be made by a stockholder, such stockholder must have given timely notice thereof in proper written form to the Secretary of the Corporation.

(c) To be timely, a stockholder's notice to the Secretary must be delivered to or mailed and received by the Secretary of the Corporation at the principal executive offices of the Corporation (i) in the case of an annual meeting, not less than ninety (90) days nor more than one-hundred twenty (120) days prior to the anniversary date of the immediately preceding annual meeting of stockholders; provided, however, in the event that the annual meeting is called for a date that is not within thirty (30) days before or after such anniversary date, notice by the stockholder in order to be timely must be so received no earlier than 5:00 p.m. Central Time on the one-hundred twentieth (120th) day prior to such annual meeting and not later than 5:00 p.m. Central Time on the later of the ninetieth (90th) day prior to such annual meeting or the tenth (10th) day following the day on which notice of the date of the annual meeting was mailed or public disclosure of the date of the annual meeting was made, whichever first occurs; and (ii) in the case of a special meeting of stockholders called for the purpose of electing directors, not earlier than 5:00 p.m. Central Time on the one-hundred twentieth (120th) day prior to such special meeting and not later than 5:00 p.m. Central Time on the later of the ninetieth (90th) day prior to such special meeting or the tenth (10th) day following the day on which notice of the date of the special meeting was mailed or public disclosure of the date of the special meeting was made, whichever first occurs. In no event will the adjournment or postponement of a meeting of stockholders commence a new time period (or extend any time period) for the giving of a stockholder's notice as described in this Paragraph 14.

(d) To be in proper written form, a stockholder's notice (the "Stockholder Nomination Notice") to the Secretary must set forth (i) as to each person whom the stockholder

proposes to nominate for election as a director (A) the name, age, business address and residence address of the person, (B) the principal occupation or employment of the person, (C) the class or series and number of shares of capital stock of the Corporation which are owned beneficially or of record by the person, (D) a description of all direct and indirect compensation and other material monetary agreements, arrangements and understandings during the past three years, and any other material relationships, between or among such stockholder or any Stockholder Associated Person of such stockholder, on the one hand, and each proposed nominee, and his or her associates, on the other hand, and (E) any other information relating to the person that would be required to be disclosed in a proxy statement or other filings required to be made by the stockholder in connection with solicitations of proxies by the stockholder for a contested election of directors pursuant to Section 14 of the Exchange Act, and the rules and regulations promulgated thereunder; and (ii) as to the stockholder giving the notice (A) the name and record address of such stockholder and any Stockholder Associated Person covered by clauses (B), (C) and (D) below, (B) the class or series and number of shares of capital stock of the Corporation which are owned beneficially or of record by such stockholder and any Stockholder Associated Person and the date(s) on which such stock was acquired, (C) a description of any economic interest in or any other right with respect to (including from a third party), any securities of the Corporation (or any rights, options or other securities

convertible into or exercisable or exchangeable for such securities or any obligations measured by the price or value of any securities of the Corporation, including, without limitation, any swaps or other derivative arrangements), or any short interest in any securities of the Corporation, held by such stockholder and any Stockholder Associated Person, (D) a description of any agreements, arrangements and understandings between or among such stockholder or any Stockholder Associated Person, on the one hand, and any other persons (including any Stockholder Associated Person), on the other hand, in connection with the nomination of such person for election as a director, (E) a representation that such stockholder intends to appear in person or through a qualified representative at the meeting to nominate the person(s) named in its notice, (F) a representation that such stockholder intends to deliver a proxy statement and/or form of proxy to holders of at least the percentage of the Corporation's outstanding shares required to approve the nomination(s) and/or otherwise to solicit proxies from stockholders in support of the nomination(s), (G) a representation that such stockholder intends to solicit proxies in support of director nominees other than the Corporation's director nominees in accordance with Rule 14a-19 promulgated under the Exchange Act, (H) a certification regarding whether or not such stockholder and Stockholder Associated Persons have complied with all applicable federal, state and other legal requirements in connection with such stockholder's and/or Stockholder Associated Persons' acquisition of stock or other securities of the Corporation and/or such stockholder's and/or Stockholder Associated Persons' acts or omissions as a stockholder of the Corporation and (I) any other information relating to such stockholder and Stockholder Associated Persons that would be required to be disclosed in a proxy statement or other filings required to be made by the stockholder in connection with solicitations of proxies by the stockholder for a contested election of directors pursuant to Section 14 of the Exchange Act, and the rules and regulations promulgated thereunder. Such notice must be accompanied by a written consent of each proposed nominee to being named in the proxy statement as a nominee and to serve as a director if elected, along with a completed written questionnaire with respect to each proposed nominee with respect to the background and qualification of such proposed nominee (which questionnaire shall be provided by the Secretary of the Corporation upon written request). The Corporation may require any proposed nominee to furnish such additional information as the Corporation may reasonably require to determine the

eligibility of such proposed nominee to serve as an independent director of the Corporation or that could be material to a reasonable stockholder's understanding of the independence, or lack thereof, of such nominee or that otherwise relates to such nominee's potential election to or service on the Board of Directors.

(e) A stockholder providing a Stockholder Nomination Notice shall further promptly update and supplement such Stockholder Nomination Notice, if necessary, so that the information provided or required to be provided in such Stockholder Nomination Notice pursuant to Paragraph 14(d) shall be true and correct.

Accordingly, the undersigned has executed and complete in all material respects (including disclosure of all material facts necessary to make the statements made, in light of the circumstances under which they were made, not misleading) (i) delivered this Joinder Agreement as of the record date for the meeting, and (ii) as of the date that is five (5) business days prior to the meeting or any adjournment, recess, rescheduling or postponement thereof, and (iii) with respect to the representation required pursuant to Paragraph 14(d)(ii)(G), as of immediately prior to the meeting or any adjournment, rescheduling or postponement thereof. Such update and supplement shall be delivered to the Secretary at the principal executive offices of the Corporation not later than five (5) business days after the record date for the meeting (in the case of the update and supplement required to be made as of the record date) and not later than two (2) business days prior to the date for the meeting, if practicable (or, if not practicable, on the first practicable date prior to the meeting), or any adjournment, recess, rescheduling or postponement thereof (in the case of the update and supplement required to be made as of five (5) business days prior to the meeting or any adjournment, recess, rescheduling or postponement thereof); it being understood that providing any such update and supplement shall not be deemed to cure any defect or limit the Corporation's right to omit a director nominee from its form of proxy as provided in Paragraph 14(d).

(f) No person shall be eligible for election as a director of the Corporation unless nominated in accordance with this Paragraph 14. If any information submitted pursuant to this Paragraph 14 by any stockholder proposing a nominee(s) for election as a director at a meeting of stockholders is inaccurate in any material respect, such information shall be deemed not to have been provided in accordance with this Paragraph 14. If the presiding

officer of the meeting determines that a nomination was not made in accordance with this Paragraph 14, the presiding officer shall declare to the meeting that the nomination was defective and such defective nomination shall be disregarded. Unless otherwise required by applicable law, if any stockholder (i) provides notice pursuant to Rule 14a-19(b) promulgated under the Exchange Act and (ii) subsequently fails to comply with the requirements of Rule 14a-19(a)(2) and Rule 14a-19(a)(3) promulgated under the Exchange Act (or fails to provide reasonable documentation sufficient to satisfy the Corporation that such stockholder has met the requirements of Rule 14a-19(a)(3) promulgated under the Exchange Act in accordance with the following sentence), then the presiding officer shall declare to the meeting that the nomination was defective, such defective nomination shall be disregarded and the Corporation shall disregard any proxies solicited for any director nominee proposed by such stockholder notwithstanding that the nomination is set forth in the notice of meeting or other proxy materials and notwithstanding that proxies in respect of the election of such proposed nominee may have been received by the Corporation. Upon request by the Corporation, any stockholder that has provided notice pursuant to Rule 14a-19(b) promulgated under the Exchange Act shall deliver to the Corporation, no later than five business days prior to the applicable meeting, reasonable evidence that it has met the requirements of Rule 14a-19(a)(3) promulgated under the Exchange Act.

(g) Notwithstanding the foregoing provisions of this Paragraph 14, unless otherwise required by law, if a stockholder providing a Stockholder Nomination Notice (or a qualified representative thereof) does not appear at the annual or special meeting of stockholders of the Corporation to present a nomination, such nomination shall be disregarded, notwithstanding that proxies in respect of such vote may have been received by the Corporation.

(h) Notwithstanding the foregoing provisions of this Paragraph 14, a stockholder shall also comply with all applicable requirements of the Exchange Act and the rules and regulations thereunder with respect to the matters set forth in this Paragraph 14.

15. The directors may hold their meetings and have one or more offices, and keep the books of the Corporation, outside of Delaware, at the office of the Corporation in the City of Nashville, State of Tennessee, or at such other places as they may from time to time determine.

16. In addition to the powers and authorities expressly conferred upon them by these Bylaws, the Board of Directors may exercise all such powers of the Corporation and do all such lawful acts and things as are not by statute or by the Certificate of Incorporation or by these Bylaws directed or required to be exercised or done by the stockholders.

COMMITTEES

17. The Board of Directors (i) may, by resolution or resolutions, passed by a majority of the entire Board of Directors, designate one or more committees, each committee to consist of two or more of the directors of the Corporation, and (ii) shall during such period of time as any securities of the Corporation are listed on the New York Stock Exchange (the "NYSE"), by resolution passed by a majority of the entire Board of Directors, designate all committees required by the rules and regulations of the NYSE. Except to the extent restricted by applicable law or the Certificate of Incorporation, each such committee, to the extent provided in applicable board resolutions, the Corporate Governance Guidelines and/or applicable committee charters, shall have and may exercise all the powers and authority of the Board of Directors. Such committee or committees shall have such name or names as may be stated in these Bylaws or as may be determined from time to time by resolution adopted by the Board of Directors. Each such committee shall serve at the pleasure of the Board of Directors as may be determined from time to time by resolution adopted by the Board of Directors or as required by the rules and regulations of the NYSE, if applicable.

18. The committees shall keep regular minutes of their proceedings and report the same to the Board of Directors when required.

COMPENSATION OF DIRECTORS

19. Directors may, by resolution of the Board, be paid their expenses, if any, of attendance at each regular or special meeting of the Board of Directors and may be paid a fixed sum for attendance at each meeting of the Board of Directors and an annual retainer or a stated salary and/or such other consideration for services as director as determined by the Board of Directors; provided, that nothing herein contained shall be construed to preclude any director from serving the Corporation in any other capacity and receiving compensation therefor.

20. Members of special or standing committees may be allowed like compensation for attending committee meetings.

MEETINGS OF THE BOARD

21. The newly elected Board of Directors shall meet as soon as practicable after any annual meeting of stockholders for the purpose of organization, the election of officers and the transaction of other business, and no notice of such meeting shall be necessary to the newly elected directors.

22. Regular meetings of the Board of Directors shall be held at such time and place as may from time to time be determined by the Board of Directors. Notice of the time and place of such regular meetings need not be given.

23. Special meetings of the Board of Directors may be called by the Chairperson of the Board, the Chief Executive Officer or the President on two days' notice to each director, either personally or by telephone, mail, express mail, courier service, confirmed facsimile or electronic mail, or on such shorter notice as the person or persons calling such meeting may deem necessary or appropriate in the circumstances; special meetings shall be called by the Chairperson of the Board, the Chief Executive Officer, the President or the Secretary in like manner and on like notice on the written request of two directors. Any member of the Board of Directors or any committee thereof who is present at a meeting shall be conclusively presumed to have waived notice of such meeting except when such member attends for the express purpose of objecting at the beginning of the meeting to the transaction of any business because the meeting is not lawfully called or convened.

24. At all meetings of the Board of Directors or any committee, the presence of a majority of the entire Board of Directors or such committee shall be necessary and sufficient to constitute a quorum for the transaction of business and the act of a majority of the directors present at any meeting at which there is a quorum shall be the act of the Board of Directors or such committee, as applicable, except as may be otherwise provided by law, by the Certificate of Incorporation or by these Bylaws. Any action required or permitted to be taken at any meeting of the Board of Directors or of any committee thereof, may be taken without a meeting, if all members of the Board of Directors or committee, as the case may be, consent thereto in writing, and the writing or writings are filed with the minutes of the proceedings of the Board of Directors or committee. Any or all members of the Board of Directors, or any committee thereof, may participate in a meeting of the Board of Directors or committee by means of conference telephone or similar communications equipment, and such participating shall constitute presence in person at such meeting.

25. No contract or transaction between the Corporation and one or more of its directors or officers, or between the Corporation and any other corporation, partnership, association, or other organization in which one or more of its directors or officers are directors or officers, or have a financial interest, shall be void or voidable solely for this reason, or solely because the director or officer is present at or participates in the meeting of the Board of Directors or committee thereof which authorizes the contract or transaction, or solely because his, her or their votes are counted for such purpose if (i) the material facts as to his, her or their relationship or interest and as to the

contract or transaction are disclosed or are known to the Board of Directors or the committee, and the Board of Directors or committee in good faith authorizes the contract or transaction by the affirmative vote of a majority of the disinterested directors, even though the disinterested directors be less than a quorum; or (ii) the material facts

as to his, her or their relationship or interest as to the contract or transaction are disclosed or are known to the stockholders entitled to vote thereon, and the contract or transaction is specifically approved in good faith by vote of the stockholders; or (iii) the contract or transaction is fair as to the Corporation as of the time it is authorized, approved, or ratified by the Board of Directors, a committee thereof, or the stockholders. Interested directors may be counted in determining the presence of a quorum at a meeting of the Board of Directors or of a committee which authorizes the contract or transaction.

VACANCIES

26. Any vacancy on the Board of Directors resulting from death, resignation, retirement, disqualification, removal or otherwise and newly created directorships resulting from any increase in the number of directors shall be filled by a majority of the directors then in office, even if less than a quorum, or by a sole remaining director. Any director elected to fill such a vacancy shall hold office until the next annual meeting of stockholders and until his or her successor shall be elected and shall qualify, subject, however, to prior death, resignation, retirement, disqualification or removal from office. Notwithstanding the foregoing, whenever the holders of any one or more class or classes or series of preferred stock of the Corporation shall have the right, voting separately as a class, to elect directors at an annual or special meeting of stockholders, the election, term of office, filling of vacancies and other features of such directorships shall be governed by the resolutions adopted by the Board of Directors pursuant to Article IV of the Certificate of Incorporation.

OFFICERS

27. The officers of the Corporation shall be chosen by the Board of Directors and shall include, if and when designated by the Board of Directors, an Executive Chairperson (who must be a director), a Chief Executive Officer, a President, one or more Vice-Presidents, a Secretary and a Treasurer. The Board of Directors may also choose additional Assistant Secretaries and Assistant Treasurers and from time to time may create and fill such other offices as it deems necessary. Unless otherwise prohibited by law, any number of offices may be held by the same person. The officers of the Corporation need not be stockholders of the Corporation, and such officers (other than the Executive Chairperson) need not be directors of the Corporation.

28. The Board of Directors may appoint such other officers and agents as it shall deem necessary, who shall hold their offices for such terms and shall exercise such powers and perform such duties as shall be determined from time to time by the Board of Directors. The officers of the Corporation shall hold office until their successors are chosen and qualified.

29. Any officer elected or appointed by the Board of Directors may be removed at any time by the majority vote of the directors constituting a quorum. If the office of any officer or officers becomes vacant for any reason, the vacancies shall be filled by the affirmative vote of a majority of the directors constituting a quorum. The salaries of all officers shall be fixed by or in

the manner designated by the Board of Directors or any committee thereof, subject to applicable legal and NYSE requirements.

30. Powers of attorney, proxies, waivers of notice of meeting, consents and other instruments relating to securities owned by the Corporation may be executed in the name of and on behalf of the Corporation by the Chief Executive Officer, the President or any Vice President and any such officer may, in the name of and on behalf of the Corporation, take all such action as any such officer may deem advisable to vote in person or by proxy at any meeting of security holders of any corporation or other entity in which the Corporation may own securities and at any such meeting shall possess and may exercise any and all rights and power incident to the ownership of such securities and which, as the owner thereof, the Corporation might have exercised and possessed if present. The Board of Directors may, by resolution, from time to time confer like powers upon any other person or persons.

31. In addition to the powers otherwise granted to officers pursuant to these Bylaws, the Board of Directors may authorize any officer or officers, or any agent or agents, of the Corporation to enter into any contract or to execute and deliver any instrument in the name of and on behalf of the Corporation, and such authority may be general or confined to specific instances.

CHAIRPERSON OF THE BOARD OF DIRECTORS

32. The Chairperson of the Board of Directors shall preside at all meetings of the stockholders and of the Board of the Directors, shall perform such other powers and duties customarily and usually associated with the position of Chairperson of the Board of Directors, and shall have such other powers and perform such other duties as may be assigned to him or her by these Bylaws, the Corporation's Corporate Governance Guidelines, or the Board of Directors.

CHIEF EXECUTIVE OFFICER

33. The Chief Executive Officer shall have, subject to the supervision, direction and control of the Board of Directors, ultimate authority for decisions relating to the supervision, direction and management of the affairs and business of the Corporation customarily and usually associated with the position of Chief Executive Officer. The Chief Executive Officer shall also have such other powers and perform such other duties as may from time to time be assigned to him or her by these Bylaws or by the Board of Directors. The Chief Executive Officer is authorized to execute bonds, mortgages and other contracts requiring a seal, under the seal of the Corporation, except where required or permitted by law to be otherwise signed and executed and except that the other officers of the Corporation may execute documents when so authorized by these Bylaws, the Board of Directors or the Chief Executive Officer.

PRESIDENT

34. The President shall have, subject to the supervision, direction and control of the Board of Directors and the Chief Executive Officer, the general powers and duties of supervision, direction and management of the affairs and business of the Corporation customarily and usually associated with the position of President. The President shall also have such other powers and perform such other duties as from time to time may be assigned to him or her by these Bylaws, by the Board of Directors or by the Chief Executive Officer. In the absence or disability of the Chief

Executive Officer, the President shall perform the duties and exercise the powers of the Chief Executive Officer unless otherwise determined by the Board of Directors.

VICE PRESIDENT

35. Each Vice-President shall have such powers and perform such duties as may from time to time be assigned to him or her by the Board of Directors, the Chief Executive Officer, the President or these Bylaws.

THE SECRETARY AND ASSISTANT SECRETARIES

36.

(a) The Secretary shall attend all meetings of the Board of Directors and all meetings of the stockholders and record all votes and minutes of all such proceedings in a book or books to be kept for that purpose; and shall perform like duties for the standing committees when required. The Secretary shall have all such further powers and duties as are customarily and usually associated with the position of Secretary or as may from time to time be assigned to him or her by the Board of Directors, the Chief Executive Officer or the President. The Secretary shall keep in safe custody the seal of the Corporation and shall have authority to affix the same to any instrument requiring it, and when so affixed it may be attested by his or her signature, by the signature of the Treasurer or by the signature of any Assistant Secretary.

(b) Each Assistant Secretary shall have such powers and perform such duties as may from time to time be assigned to him or her by the Board of Directors, the Chief Executive Officer, the President or the Secretary. In the absence or disability of the Secretary, the Assistant Secretary (or if there shall be more than one, the Assistant Secretaries in the order determined by the Board) shall perform the duties and exercise the powers of the Secretary.

THE TREASURER AND ASSISTANT TREASURERS

37.

(a) The Treasurer shall have the custody of the Corporation's funds and securities, shall deposit or cause to be deposited moneys or other valuable effects in the name and to the credit of the Corporation, in such depositories as may be designated by any duly authorized officer of the Corporation, and shall have such further powers and perform such further duties as are customarily and usually associated with the position of Treasurer or as may from time to time be assigned to him or her by the Board of Directors, the Chief Executive Officer or the President.

(b) Each Assistant Treasurer shall have such powers and perform such duties as may from time to time be assigned to him or her by the Board of Directors, the Chief Executive Officer, the President or the Treasurer.

DUTIES OF OFFICERS

38. In case of the absence of any officer of the Corporation, or for any other reason that the Board of Directors may deem sufficient, the Board of Directors may delegate the powers or

duties, or any of them, of such officer to any other officer, or to any director, provided a majority of the entire Board of Directors concur therein.

CERTIFICATES OF STOCK

39.

(a) The shares of stock of the Corporation shall be represented by certificates, provided that the Board of Directors may provide by resolution or resolutions that some or all of any or all classes or series of stock of the Corporation shall be uncertificated shares of stock. Any such stock certificate shall be signed by, or in the name of, the Corporation by the Chairperson of the Board of Directors, President or a Vice-President and the Treasurer or an Assistant Treasurer, or the Secretary or an Assistant Secretary of the Corporation, representing the number of shares registered in certificate form. Any signature on a certificate of stock may be a facsimile. In case any officer, transfer agent or registrar who has signed or whose facsimile signature has been placed upon a certificate shall have ceased to be such officer, transfer agent or registrar before such certificate is issued, it may be issued by the Corporation with the same effect as if he or she were such officer, transfer agent or registrar at the date of issue.

(b) All certificates shall be consecutively numbered or otherwise identified. The name of the person to whom the shares represented thereby are issued, with the number of shares and date of issue, shall be entered on the books of the Corporation. Shares of the Corporation's stock may also be evidenced by registration in the holder's name in uncertificated book-entry form on the books of the Corporation in accordance with a direct registration system approved by the Securities and Exchange Commission and by the NYSE or any securities exchange on which the stock of the Corporation may from time to time be traded.

LOST, STOLEN OR DESTROYED CERTIFICATES

40. The Corporation may direct the issuance of (i) a new certificate or certificates of stock or (ii) uncertificated shares in place of any certificate theretofore issued by the Corporation alleged to have been lost, stolen or destroyed, upon the making of an affidavit of that fact by the person claiming the certificate of stock to be lost, stolen or destroyed. When authorizing such issue of a new certificate or uncertificated shares, the Corporation may, in its discretion and as a condition precedent to the issuance thereof, require the owner of such lost, stolen or destroyed certificate, or his or her legal representative, to give the Corporation a bond in such sum as it may direct as indemnity against any claim that may be made against the Corporation with respect to the certificate alleged to have been lost, stolen or destroyed.

TRANSFERS OF STOCK

41. Shares of stock of the Corporation shall only be transferred on the books of the Corporation by the holder of record thereof or by such holder's attorney duly authorized in writing. Upon surrender to the Corporation of the certificate or certificates for shares endorsed by the appropriate persons, with such evidence of the authenticity of such endorsement, transfer, authorization and other matters as the Corporation may reasonably require, and accompanied by all necessary stock transfer stamps, it shall be the duty of the Corporation to issue (i) a new certificate or certificates of stock or (ii) uncertificated shares to the person entitled thereto, cancel

the old certificate or certificates and record the transaction on its books. Upon the receipt of proper transfer instructions from the registered owner of uncertificated shares, it shall be the duty of the Corporation to issue (i) a new certificate or certificates of stock or (ii) uncertificated shares to the person entitled thereto and record the transaction on its books. The Board of Directors may appoint one or more transfer agents and one or more registrars for the transfer or registration of certificates for shares of stock or uncertificated shares of the Corporation. The Board of Directors may make such additional rules and regulations, not inconsistent with these Bylaws, as it may deem expedient concerning the issue, transfer and registration of certificates for shares of stock or uncertificated shares of the Corporation.

CLOSING OF TRANSFER BOOKS

42. The Board of Directors shall have the power to fix in advance a record date for determining the stockholders entitled to notice of or to vote at any meeting of stockholders or the stockholders entitled to receive payment of any dividend or the allotment or exercise of any rights in accordance with the following provisions:

(a) In order that the Corporation may determine the stockholders entitled to notice of any meeting of stockholders or any adjournment thereof, the Board of Directors may fix a record date, which record date shall not precede the date upon which the resolution fixing the record date is adopted by the Board of Directors, and which record date shall not be more than sixty (60) nor less than ten (10) days before the date of such meeting. If the Board of Directors so fixes a date, such date shall also be the record date for determining the stockholders entitled to vote at such meeting unless the Board of Directors determines, at the time it fixes such record date, that a later date on or before the date of the meeting shall be the date for making such determination. If no record date is fixed by the Board of Directors, the record date for determining stockholders entitled to notice of or to vote at a meeting of stockholders shall be at the close of business on the day next preceding the day on which notice is given, or, if notice is waived, at the close of business on the day next preceding the day on which the meeting is held. A determination of stockholders of record entitled to notice of or to vote at a meeting of stockholders shall apply to any adjournment of the meeting; provided, however, that the Board of Directors may fix a new record date for determination of stockholders entitled to vote at the adjourned meeting, and in such case shall also fix as the record date for stockholders entitled to notice of such adjourned meeting the same or an earlier date as that fixed for determination of stockholders entitled to vote in accordance herewith at the adjourned meeting.

(b) In order that the Corporation may determine the stockholders entitled to receive payment of any dividend or other distribution or allotment of any rights or the stockholders entitled to exercise any rights in respect of any change, conversion, or exchange of stock, or for the purpose of any other lawful action, the Board of Directors may fix a record date, which record date shall not precede the date upon which the resolution fixing the record date is adopted, and which record date shall be not more than sixty (60) days prior to such action. If no record date is fixed, the record date for determining stockholders for any such purpose shall be at the close of business on the day on which the Board of Directors adopts the resolution relating thereto.

REGISTERED STOCKHOLDERS

43. The Corporation shall be entitled to treat the holder of record of any share or shares of stock as the holder in fact thereof and accordingly shall not be bound to recognize any equitable or other claim to or interest in

such share on the part of any other person, whether or not the Corporation shall have express or other notice thereof, except as expressly provided by the laws of Delaware.

INSPECTION OF BOOKS

44. The Board of Directors shall determine from time to time whether, and, if allowed, when and under what conditions and regulations the accounts and books of the Corporation (except such as may by statute be specifically open to inspection) or any of them shall be open to the inspection of the stockholders, and the stockholders' rights in this respect are and shall be restricted and limited accordingly to the fullest extent permitted by law.

CHECKS

45. All checks, notes, drafts or other orders for the payment of money of the Corporation shall be signed, endorsed or accepted in the name of the Corporation by such officer, officers, person or persons as the Board of Directors may from time to time designate.

FISCAL YEAR

46. The fiscal year shall begin the first day of January in each year or such other date as may be fixed by resolution of the Board of Directors.

DIVIDENDS

47. Dividends upon the capital stock of the Corporation, subject to the provisions of the Certificate of Incorporation, if any, may be declared by the Board of Directors at any regular or special meeting, pursuant to law. Dividends may be paid in cash, in property or in shares of the capital stock.

Before payment of any dividend there may be set aside out of any funds of the Corporation available for dividends such sum or sums as the directors from time to time, in their absolute discretion, think proper as a reserve fund to meet contingencies, or for equalizing dividends, or for repairing or maintaining any property of the Corporation, or for such other purpose as the directors shall think conducive to the interests of the Corporation.

NOTICES By:

48. Whenever under the provisions of these Bylaws, the Certificate of Incorporation or by law, written notice is required to be given to any director, officer or stockholder, it shall not be construed to mean personal notice, but such notice will be deemed given by depositing the same in the United States mail, postage prepaid, addressed to such stockholder, officer, or director at such address as appears on the stock book of the Corporation and, such notice shall be deemed to be given at the time when the same shall be deposited in the United States mail. To the extent

permitted by applicable law, written notice may also be given personally or by telephone, express mail, courier service, confirmed facsimile or electronic mail.

49. Whenever under the provisions of these Bylaws, the Certificate of Incorporation or by law, notice is required to be given to any director, officer or stockholder, a waiver thereof in writing, signed, by the person or persons entitled to said notice, whether before or after the time stated therein, shall be deemed equivalent thereto.

AMENDMENTS Name:

50. These Bylaws may be adopted, altered, amended or repealed by the affirmative vote of at least sixty-six and two-thirds percent (66 2/3%) of the votes represented by the issued and outstanding shares of capital stock of the Corporation entitled to vote thereon, voting together as a single class, or by the affirmative vote of a majority of the Board of Directors constituting a quorum at any regular or special meeting of the Board of Directors.

MISCELLANEOUS PROVISIONS

51. The Chief Executive Officer or the President may appoint, or authorize the Vice-President to appoint, such officers and employ such persons as he or she deems necessary for the proper management of the business and property of the Corporation.

52. All officers, agents, and employees appointed under Paragraph 51 shall hold their offices or position at the discretion of the officer appointing them, and shall be subject at all times to removal by the Board of Directors with or without cause.

53. If any provision of these Bylaws shall be held to be invalid, illegal or unenforceable as applied to any person or entity or circumstance for any reason whatsoever, then, to the fullest extent permitted by law, the validity, legality and enforceability of such provision in any other circumstance and of the remaining provisions of these Bylaws and the application of such provision to other persons or entities or circumstances shall not in any way be affected or impaired thereby.

INDEMNIFICATION

54.

Subject to

clause (c) of this Paragraph 54, the Corporation shall indemnify any person who is or was, or is threatened to be made, a party or witness to, any threatened, pending or completed action, suit or proceeding, whether civil, criminal, administrative or investigative (other than an action by or in the right of the Corporation) by reason of the fact that he or she is or was a director or officer of the Corporation, or is or was a director or officer of the Corporation serving at the request of the Corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, against expenses (including attorneys' fees), judgments, fines and amounts paid in settlement actually and reasonably incurred by him or her or on his or her behalf in connection with such action, suit or proceeding if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Corporation, and, with respect to any criminal action or proceeding, had no

reasonable cause to believe his or her conduct was unlawful. The termination of any action, suit or proceeding by judgment, order, settlement, conviction, or upon a plea of nolo contendere or its equivalent, shall not, of itself, create a presumption that the person did not act in good faith and in a manner which he or she reasonably believed to be in or not opposed to the best interests of the Corporation, and, with respect to any criminal action or proceeding, had reasonable cause to believe that his or her conduct was unlawful.

Address

Accepted:

OEG Attractions Holdings, LLC

By: _____

Name: _____

Its: _____

35671203.9

(b) Subject to clause (c) of this Paragraph 54, the Corporation shall indemnify any person who is or was, or is threatened to be made, a party or witness to, any threatened, pending or completed action or suit by or in the right of the

Corporation to procure a judgment in its favor by reason of the fact that he or she is or was a director or officer of the Corporation, or is or was a director or officer of the Corporation serving at the request of the Corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against expenses (including attorneys' fees) actually and reasonably incurred by him or her in connection with the defense or settlement of such action or suit if he or she acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Corporation; except that no indemnification shall be made in respect of any claim, issue or matter as to which such person shall have been adjudged to be liable to the Corporation unless and only to the extent that the Court of Chancery, or the court in which such action or suit was brought, shall determine upon application that, despite the adjudication of liability but in view of all the circumstances of the case, such person is fairly and reasonably entitled to indemnity for such expenses which the Court of Chancery or such other court shall deem proper.

(c) Any indemnification under this Paragraph 54 or the Certificate of Incorporation (unless ordered by a court) shall be made by the Corporation only as authorized in the specific case upon a determination that indemnification of the present or former director or officer is proper in the circumstances because he or she has met the applicable standard of conduct set forth in clause (a) or (b) of this Paragraph 54 or Section 10.2(b) of the Certificate of Incorporation, as the case may be. Such determination shall be made (i) by the Board of Directors by a majority vote of the directors who are not parties to such action, suit or proceeding even though less than a quorum, or (ii) by a committee of such directors designated by a majority vote of such directors, even though less than a quorum, or (iii) if there are no such directors, or if such directors so direct, by independent legal counsel in a written opinion, or (iv) by the stockholders. To the extent, however, that a present or former director or officer of the Corporation has been successful on the merits or otherwise in defense of any action, suit or proceeding described above, or in defense of any claim, issue or matter therein, he or she shall be indemnified against expenses (including attorneys' fees) actually and reasonably incurred by him or her in connection therewith, without the necessity of authorization in the specific case.

(d) For purposes of any determination under clause (c) of this Paragraph 54, a person shall be deemed to have acted in good faith and in a manner he or she reasonably believed to be in or not opposed to the best interests of the Corporation, or, with respect to any criminal action or proceeding, to have had no reasonable cause to believe his or her conduct was unlawful, if his or her action is based on the records or books of account of the Corporation or another enterprise, or on information supplied to him or her by the officers of the Corporation or another enterprise in the course of their duties, or on the advice of legal counsel for the Corporation or another enterprise or on information or records given or reports made to the Corporation or another

enterprise by an independent certified public accountant or by an appraiser or other expert selected with reasonable care by the Corporation or another enterprise. The term "another enterprise" as used in this clause (d) shall mean any other corporation or any partnership, joint venture, trust, employee benefit plan or other enterprise of which such person is or was serving at the request of the Corporation as a director, officer, employee or agent. The provisions of this clause (d) shall not be deemed to be exclusive or to limit in any way the circumstances in which a person may be deemed to have met the applicable standard of conduct set forth in clauses (a) or (b) of this Paragraph 54 or Section 10.2(b) of the Certificate of Incorporation, as the case may be.

(e) Notwithstanding any contrary determination in the specific case under clause (c) of this Paragraph 54, and notwithstanding the absence of any determination thereunder, any director or officer may apply to any court of competent jurisdiction in the State of Delaware for indemnification to the extent otherwise permissible under clauses (a) and (b) of this Paragraph 54 or the Certificate of Incorporation, as the case may be. The basis of such indemnification by a court shall be a determination by such court that indemnification of the director or officer is proper in the circumstances because he or she has met the applicable standards of conduct set forth in clauses (a) and (b) of this Paragraph 54 or applicable to the Certificate of Incorporation, as the case may be. Neither a contrary determination in the specific case under clause (c) of this Paragraph 54 nor the absence of any determination thereunder shall be a defense to such application or create a presumption that the director or officer seeking indemnification has not met any applicable standard of conduct. Notice of any application for indemnification pursuant to this clause (e) shall be given to the Corporation promptly upon the filing of such application. If successful, in whole or in part, the director or officer seeking indemnification shall also be entitled to be paid the expense of prosecuting such application.

(f) Expenses (including attorneys' fees) incurred by a present or former director or officer in defending or otherwise participating in any civil, criminal, administrative or investigative action, suit or proceeding shall be paid by the Corporation in advance of the final disposition of such action, suit or proceeding upon receipt of an undertaking by or on behalf of such director or officer to repay such amount if it shall ultimately be determined that he or she is not entitled to be indemnified by the Corporation as authorized in this Paragraph 54 or in the Certificate of Incorporation or under applicable law. Such expenses (including attorneys' fees) incurred by former directors and officers may be so paid upon such terms and conditions, if any, as the Corporation deems appropriate.

(g) The indemnification and advancement of expenses provided by or granted pursuant to this Paragraph 54 shall not be deemed exclusive of any other rights to which those seeking indemnification or advancement of expenses may be entitled under the Certificate of Incorporation, Bylaws or any agreement, vote of stockholders or disinterested directors or pursuant to the direction (howsoever embodied) of any court of competent jurisdiction or otherwise, both as to action in his or her official capacity and as to action in another capacity while holding such office, it being the policy of the Corporation that indemnification of the persons specified in clauses (a) and (b) of this Paragraph 54 shall be made to the fullest extent permitted by law. The provisions of this Paragraph 54 shall not be deemed to preclude the indemnification of any person who is not specified in clauses (a) or (b) of this Paragraph 54 but whom the Corporation has the power or obligation to indemnify under the provisions of the General Corporation Law of the State of Delaware, or otherwise.

(h) The Corporation may purchase and maintain insurance on behalf of any person who is or was a director or officer of the Corporation, or is or was a director or officer of the Corporation serving at the request of the Corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise against any liability asserted against him or her and incurred by him or her in any such capacity, or arising out of his or her status as such, whether or not the Corporation would have the power to indemnify him or her against such liability under the provisions of this Paragraph 54.

(i) For purposes of this Paragraph 54, references to the "Corporation" shall include, in addition to the resulting corporation or other entity, any constituent corporation or other entity (including any constituent of a constituent) absorbed in a consolidation or merger which, if its separate existence had continued, would have had power and authority to indemnify its directors or officers, so that any person who is or was a director or officer of such constituent corporation, or is or was a director or officer of such constituent corporation serving at the request of such constituent corporation as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, shall stand in the same position under the provisions of this Paragraph 54 with respect to the resulting or surviving corporation as he or she would have with respect to such constituent corporation if its separate existence had continued. For purposes of this Paragraph 54, references to "other enterprises" shall include employee benefit plans; references to "fines" shall include any excise taxes assessed on a person with respect to an employee benefit plan; and references to "serving at the request of the Corporation" shall include any service as a director, officer, employee or agent of the Corporation which imposes duties on, or involves services by, such director or officer with respect to an employee benefit plan, its participants or beneficiaries; and a person who acted in good faith and in a manner he or she reasonably believed to be in the interest of the participants and beneficiaries of an employee benefit plan shall be deemed to have acted in a manner "not opposed to the best interests of the Corporation" as referred to in this Paragraph 54.

(j) The indemnification and advancement of expenses provided by, or granted pursuant to, this Paragraph 54 shall, unless otherwise provided when authorized or ratified, continue as to a person who has ceased to be a director or officer and shall inure to the benefit of the heirs, executors and administrators of such a person.

(k) Notwithstanding anything contained in this Paragraph 54 to the contrary, except for proceedings to enforce rights to indemnification (which shall be governed by clause (e) hereof), the Corporation shall not be obligated to indemnify any director or officer (or his or her heirs, executors or personal or legal representatives) in connection with a proceeding (or part thereof) initiated by such person unless such proceeding (or part thereof) was authorized or consented to by the Board of Directors of the Corporation.

(l) The Corporation may, to the extent authorized from time to time by the Board of Directors, provide rights to indemnification and to the advancement of expenses to employees and agents of the Corporation similar to those conferred in this Paragraph 54 to directors and officers of the Corporation.

(m) Any repeal or modification of this Paragraph 54 will only be prospective and will not affect the rights under this Paragraph 54 in effect at the time of the alleged occurrence of any acts, omissions, facts or circumstances occurring prior to such repeal or modification.

Exhibit 10.39 10.34

Ryman Hospitality Properties, Inc. (the "Company")

Summary of Director and Executive Officer Compensation

I. Director Compensation. Directors who are employees of the Company do not receive additional compensation for serving as directors of the Company. The following table sets forth current rates of cash compensation for the Company's non-employee directors.

Retainers	2023	2024
Board retainer	\$ 65,000	
Lead Non-Management Director retainer	\$ 30,000	
Audit chair retainer	\$ 25,000	
Human Resources chair retainer	\$ 20,000	
Nominating and Corporate Governance chair retainer	\$ 15,000	
Audit member retainer	\$ 10,000	
Human Resources member retainer	\$ 10,000	
Nominating and Corporate Governance member retainer	\$ 7,500	

Non-employee directors may elect payments in cash or defer a portion of their cash compensation and receive restricted stock units pursuant to the Company's 2016 Omnibus Incentive Plan with a value equal to the fees, based on the fair market value of the Company's common stock on the date of issuance. Such restricted stock units will be deferred until a specified date or the end of the director's service on the Board of Directors. All directors are reimbursed for expenses incurred in attending meetings.

In addition, each non-employee director receives, as of the date of our board meeting following our annual meeting of stockholders, an annual grant of restricted stock units having a dollar value of \$120,000, based upon the fair market value of the Company's common stock on the date of grant. The restricted stock units vest fully on the first anniversary of the date of grant, pursuant to the Company's 2016 Omnibus Incentive Plan, unless deferred by the director until a specified date or the end of the director's service on the Board of Directors. Directors do not receive fees for attending meetings.

II. Executive Officer Compensation. The following table sets forth the 2023 2024 annual base salaries and the fiscal 2022 2023 short-term incentive compensation provided to the Company's Chief Executive Officer, Chief Financial Officer and the three other most highly compensated executive officers to be named in the Company's proxy statement to be filed in connection with the 2023 2024 annual meeting of stockholders (the "Named Executive Officers").

Executive Officer	2023 Salary	Fiscal 2022			Fiscal 2023		
		Executive Officer	2024 Salary	Bonus Amount	Executive Officer	2024 Salary	Bonus Amount
Colin Reed(1)	Mark Fioravanti		\$900,000	\$2,250,000			
Colin Reed			\$500,000	\$3,300,000			
Mark Fioravanti(2)			\$850,000	\$2,136,042	1,250,000		
Jennifer Hutcheson			\$481,500	\$2,525,000	\$1,028,062	\$2,989,016	
Patrick Chaffin			\$575,000	\$1,080,360	\$950,000		
Scott Lynn			\$458,309	\$485,001	\$925,000	\$750,000	

(1) Mr. Reed served as our Chief Executive Officer (our principal executive officer) during 2022. Effective as of January 1, 2023, Mr. Reed began serving as Executive Chairman of the Board.

(2) Mr. Fioravanti served as our President during 2022. Effective as of January 1, 2023, Mr. Fioravanti began serving as our President and Chief Executive Officer (our principal executive officer).

Exhibit 10.39

The following table sets forth the fiscal 2023 2024 bonus targets as a percentage of 2023 2024 base salary set for the Company's Named Executive Officers:

Executive Officer	Threshold	Target	Maximum	Threshold	Target	Maximum
Mark Fioravanti				87.5%	175%	350%
Colin Reed	75%	150%	300%	87.5%	175%	350%
Mark Fioravanti	75%	150%	300%			
Jennifer Hutcheson	62.5%	125%	250%	62.5%	125%	250%
Patrick Chaffin	50%	100%	200%	62.5%	125%	250%
Scott Lynn	50%	100%	200%	62.5%	125%	250%

The fiscal 2023 2024 bonuses will be determined based upon the achievement of certain financial goals, and, if earned, will be paid pursuant to the Company's cash incentive compensation program under the Company's 2016 Omnibus Incentive Plan.

On February 23, 2023 February 22, 2024, as part of an annual grant to designated management-level employees, including the Named Executive Officers, the Named Executive Officers received the following long-term incentive awards pursuant to the Company's 2016 Omnibus Incentive Plan:

- Awards of performance-based restricted stock units for the 2023-2025 performance period, as listed in the table below, of which up to 150% will vest on **March 15, 2026** based on the achievement of Total Stockholder Return ("TSR") against a designated peer group (the "Performance-Based RSUs").
- Awards of time-based restricted stock units, as listed in the table below, vesting ratably over four years beginning on **March 15, 2024** (the "Time-Based RSUs").

The long-term incentive awards to each Named Executive Officer were as follows:

Executive Officer	Time-Based RSUs	Performance-Based RSUs	Time-Based RSUs	Performance-Based RSUs
Mark Fioravanti			13,244	12,119
Colin Reed	10,260	10,939	6,308	5,771
Mark Fioravanti	16,180	17,336		
Jennifer Hutcheson	4,072	4,400	3,312	3,030
Patrick Chaffin	3,244	3,503	3,024	2,765
Scott Lynn	2,584	2,792	2,548	2,332

Certain performance-based restricted stock unit awards under the Company's 2016 Omnibus Incentive Plan previously granted to the Named Executive Officers, with respect to performance periods ended **December 31, 2022** **December 31, 2023**, will vest on **March 15, 2023** **March 15, 2024** as will be reflected in Form 4 filings to be made with the SEC.

III. Additional Information. The foregoing information is summary in nature. Additional information regarding the compensation of directors and Named Executive Officers will be provided in the Company's filings with the SEC, including the proxy statement to be filed in connection with the **2023** **2024** annual meeting of stockholders.

Exhibit 21

Subsidiary Name	Jurisdiction of Organization
2644 McGavock, LLC	Delaware
300 Broadway, LLC	Delaware
300 Broadway Holdings, LLC	Delaware
300 Broadway MidCo, LLC	Delaware
300 Broadway Operations, Inc.	Delaware
Attractions IP, LLC	Delaware
Aurora 10, LLC	Delaware

Aurora Convention Center Hotel, LLC	Delaware	
Aurora Convention Center Hotel Investors, LLC		Delaware
Aurora Convention Center Hotel Lessee, LLC	Delaware	
Aurora Convention Center Hotel Lessee		Delaware
HoldCo, LLC		
Block 21 Service Company, LLC	Texas	
Country Music Television International, LLC		Delaware
Cumberland Depot, LLC	Delaware	
GN Bond Holdings, LLC		Delaware
GOO Broadway, LLC	Delaware	
GOOSPK 1604 Broadway, LLC		New York
GPSI, Inc.	Delaware	
Grand Ole Opry, LLC	Delaware	
Grand Ole Opry IP, LLC		Delaware
GSD River North, LLC	Delaware	
GSD River South, LLC		Delaware
RHP Block 21, LLC	Delaware	
RHP Block 21 Holdings, LLC		Delaware
RHP Corporate Properties, LLC	Delaware	
RHP Creative Group, LLC		Delaware
RHP Finance Corporation	Delaware	
RHP High Point Land, LLC		Delaware
RHP Hotel Properties, LP		Delaware
RHP Hotels, LLC	Delaware	
RHP Operations DC, LLC		Delaware
RHP Operations GP, LLC		Delaware
RHP Operations GT, LLC	Delaware	
RHP Operations Inn at Opryland, LLC		Delaware
RHP Operations NH, LLC	Delaware	
RHP Operations OH, LLC	Delaware	
RHP Operations SA, LLC	Delaware	
RHP Partner, LLC	Delaware	
RHP Property DC, LLC		Delaware
RHP Property GP, LP	Florida	
RHP Property GT, LP		Delaware
RHP Property GT, LLC	Delaware	
RHP Property NH, LLC	Maryland	
RHP Property SA, LLC	Maryland	Delaware
RHP Sub Holdings, LLC	Delaware	
RHPA Management, LLC		Delaware
RHPAHP, LLC	Delaware	
RHPAHO, LLC		Delaware
Ryman Corporate Properties, LLC	Delaware	
Ryman Hotel Operations HoldCo, LLC		Delaware
OEG Attractions Holdings, LLC	Delaware	
OEG Borrower, LLC		Delaware
OEG Finance, LLC		Delaware
OEG HoldCo, LLC	Delaware	
Ole Red Gatlinburg, LLC	Tennessee	

Ole Red Holdings, Inc.	Delaware
Ole Red Las Vegas, LLC	Delaware
Ole Red Nashville Airport, LLC	Delaware
Ole Red Orlando, LLC	Delaware
OLH,GP	Tennessee
OLH Holdings, LLC	Delaware
Opry Attractions HoldCo, LLC	Delaware
Opry Entertainment Group Holdings, LLC	Delaware
Opryland Attractions, LLC	Delaware
Opryland Hospitality, LLC	Tennessee
Park Holdings, LLC	Delaware
Springhouse Golf, LLC	Delaware
Wildhorse Saloon	
Entertainment Ventures, LLC	Tennessee
WR Invesco, LLC	Tennessee Delaware
WSM-AM, LLC	Delaware
NCV Holdings, LLC	Delaware

Exhibit 22

List of Parent and Subsidiary Guarantors

Ryman Hospitality Properties, Inc., a Delaware corporation (the "Company"), as the parent company, serves as guarantor, and each of the below listed subsidiaries of the Company serves as an issuer or guarantor, as applicable, for the Company's (i) 4.75% Senior Notes due 2027 and (ii) 4.50% Senior Notes due 2029.

<u>Exact Name of Subsidiary</u>	<u>Jurisdiction of Organization</u>	<u>Type of Obligor</u>
		Issuer
RHP Finance Corporation	Delaware	Issuer
Opryland Hospitality, LLC	Tennessee	Guarantor
RHP Hotels, LLC	Delaware	Guarantor
RHP Partner, LLC	Delaware	Guarantor
RHP Property GP, LP	Florida	Guarantor
RHP Property GT, LLC	Delaware	Guarantor
RHP Property GT, LP	Delaware	Guarantor
RHP Property NH, LLC	Maryland	Guarantor

Exhibit 23.1

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the following Registration Statements:

- (1) Registration Statement (Form S-4 No. 333-238530-09) pertaining to the \$700,000,000 4.75% Senior Notes Due 2027 of Ryman Hospitality Properties, Inc.;
- (2) Registration Statement (Form S-3 S-8 No. 333-235419) 333-211214) pertaining to the Shelf Ryman Hospitality Properties, Inc. 2016 Omnibus Incentive Plan;
- (3) Registration for Statement (Form S-8 No. 333-37051) pertaining to the Amended and Restated Gaylord Entertainment Company 401(K) Savings Plan, and
- (4) Registration Statement (Form S-3 No. 333-272429) pertaining to the offering of common stock of Ryman Hospitality Properties, Inc.;
- (4) Registration Statement (Form S-8 No. 333-211214) pertaining to the Ryman Hospitality Properties, Inc. 2016 Omnibus Incentive Plan;
- (5) Registration Statement (Form S-8 No. 333-37051) pertaining to the Amended and Restated Gaylord Entertainment Company 401(K) Savings Plan;

of our reports dated **February 24, 2023** **February 23, 2024** with respect to the consolidated financial statements and schedules of Ryman Hospitality Properties, Inc. and subsidiaries and the effectiveness of internal control over financial reporting of Ryman Hospitality Properties, Inc. and subsidiaries, included in this Annual Report (Form 10-K) of Ryman Hospitality Properties, Inc. for the year ended **December 31, 2022** **December 31, 2023**.

/s/ Ernst & Young LLP

Nashville, Tennessee

February 24, 2023 **23, 2024**

Exhibit 31.1

CERTIFICATION

I, Mark Fioravanti, certify that:

1. I have reviewed this annual report on Form 10-K of Ryman Hospitality Properties, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):

- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 24, 2023 February 23, 2024 By: /s/ Mark Fioravanti

Mark Fioravanti
President and Chief Executive Officer

Exhibit 31.2

CERTIFICATION

I, Jennifer Hutcheson, certify that:

1. I have reviewed this annual report on Form 10-K of Ryman Hospitality Properties, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition,

results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 24, 2023 February 23, 2024

By: /s/ Jennifer Hutcheson

Jennifer Hutcheson
Executive Vice President, Chief Financial
Officer
and Chief Accounting Officer

Exhibit 32.1

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,

AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Ryman Hospitality Properties, Inc. (the "Company") on Form 10-K for the period ended **December 31, 2022** December 31, 2023, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Mark Fioravanti, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Mark Fioravanti

Mark Fioravanti
President and Chief Executive Officer
February 24, 2023 23, 2024

A signed original of this certification has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

Exhibit 32.2

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report of Ryman Hospitality Properties, Inc. (the "Company") on Form 10-K for the period ended **December 31, 2022** December 31, 2023, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jennifer Hutcheson, Executive Vice President, Chief Financial Officer and Chief Accounting Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of my knowledge, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Jennifer Hutcheson

Jennifer Hutcheson
Executive Vice President, Chief Financial
Officer and Chief Accounting Officer
February 24, 2023 23, 2024

A signed original of this certification has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

Ryman Hospitality Properties, Inc.
NYSE Executive Compensation Recoupment Policy

1. Purpose. The purpose of this NYSE Executive Compensation Recoupment Policy of the Company (as amended from time to time, the "Policy"), dated as of August 10, 2023 is to describe the circumstances in which current and former Executive Officers will be required to repay or return Erroneously Awarded Compensation to members of the Company Group. The Company has adopted this Policy to comply with Section 954 of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, as codified by Section 10D of the Exchange Act, Exchange Act Rule 10D-1 promulgated thereunder, and the rules and requirements of the NYSE (including Section 303A.14 of the NYSE Listed Company Manual) (such legal requirements, and rules and requirements of the NYSE, collectively, the "SEC/NYSE Clawback Rules"). Each Executive Officer shall be required to sign and return to the Company the form of acknowledgment to this Policy in the form attached hereto as Exhibit A pursuant to which such Executive Officer will agree to be bound by the terms and comply with this Policy.

2. Administration. This Policy shall be administered by the Committee. The Committee is authorized to interpret and construe this Policy and to make all determinations necessary, appropriate, or advisable for the administration of this Policy, and any such determinations made by the Committee shall be in the Committee's sole discretion, and shall be final and binding on all affected individuals. Except as otherwise required by applicable legal requirements or the rules and requirements of the NYSE, any determinations of the Committee hereunder need not be uniform with respect to one or more Executive Officers (whether current and/or former).

3. Definitions. For purposes of this Policy, the following capitalized terms shall have the meanings set forth below:

(a) "Accounting Restatement" shall mean an accounting restatement due to the material noncompliance of the Company with any financial reporting requirement under the securities laws, including any required accounting restatement (i) to correct an error in previously issued financial statements that is material to the previously issued financial statements (a "Big R" restatement), or (ii) that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period (a "little r" restatement).

(b) "Board" shall mean the Board of Directors of the Company.

(c) "Clawback Eligible Incentive Compensation" shall mean all Incentive-Based Compensation Received by any current or former Executive Officer on or after the NYSE Effective Date, provided that:

(i) such Incentive-Based Compensation is Received after such individual began serving as an Executive Officer;

(ii) such individual served as an Executive Officer at any time during the performance period for such Incentive-Based Compensation;

(iii) such Incentive-Based Compensation is Received while the Company has a class of securities listed on the NYSE; and

(iv) such Incentive-Based Compensation is Received during the applicable Clawback Period.

(d) "Clawback Period" shall mean, with respect to any Accounting Restatement, the three completed fiscal years of the Company immediately preceding the Restatement Date and any transition period (that results from a change in the Company's fiscal year) of less than nine months within or immediately following those three completed fiscal years.

(e) "Committee" shall mean the Human Resources Committee of the Board.

(f) "Common Stock" shall mean the common stock, par value \$.01 per share, of the Company.

(g) "Company" shall mean Ryman Hospitality Properties, Inc., a Delaware corporation.

(h) "Company Group" shall mean the Company, together with each of its direct and indirect subsidiaries.

(i) "Erroneously Awarded Compensation" shall mean, with respect to any current or former Executive Officer in connection with any Accounting Restatement, the amount of Clawback Eligible Incentive Compensation Received by such current or former Executive Officer that exceeds the amount of Clawback Eligible Incentive Compensation that otherwise would have been Received by such current or former Executive Officer had such Clawback Eligible Incentive Compensation been determined based on the restated amounts as reflected in connection with such Accounting Restatement, computed without regard to any taxes paid.

(j) “Exchange Act” means the Securities Exchange Act of 1934, as amended.

(k) “Executive Officer” shall mean any officer as defined in Rule 10D-1(d) (or any successor provision thereof) under the Exchange Act.

(l) “Financial Reporting Measures” shall mean measures that are determined and presented in accordance with the accounting principles used in preparing the Company’s financial statements, and any other measures that are derived wholly or in part from such measures. Financial Reporting Measures may include “non-GAAP financial measures” as well as other measures, metrics and ratios that are not GAAP measures. For purposes of this Policy, stock price and total shareholder return (and any measures that are derived wholly or in part from stock price or total shareholder return) shall be considered Financial Reporting Measures. For the

2

avoidance of doubt, a Financial Reporting Measure need not be presented within the Company’s financial statements or included in a filing with the SEC.

(m) “Incentive-Based Compensation” shall mean any compensation that is granted, earned or vested (including any compensation deferred with respect thereto) based wholly or in part upon the attainment of a Financial Reporting Measure.

(n) “NYSE” shall mean the New York Stock Exchange.

(o) “NYSE Effective Date” shall mean October 2, 2023 (which is the effective date of the final NYSE listing standards).

(p) “Received” shall mean when Incentive-Based Compensation is received, and Incentive-Based Compensation shall be deemed received in the Company’s fiscal period during which the Financial Reporting Measure specified in the Incentive-Based Compensation award is attained, even if payment or grant of the Incentive-Based Compensation occurs after the end of that period.

(q) “Restatement Date” shall mean the earlier to occur of (i) the date the Board, a committee of the Board or the officers of the Company authorized to take such action if Board action is not required, concludes, or reasonably should have concluded, that the Company is required to prepare an Accounting Restatement, or (ii) the date a court, regulator or other legally authorized body directs the Company to prepare an Accounting Restatement.

(r) "SEC" shall mean the U.S. Securities and Exchange Commission.

4. Recoupment of Erroneously Awarded Compensation.

(a) In the event that the Company is required to prepare an Accounting Restatement, (i) the Committee shall determine the amount of any Erroneously Awarded Compensation for each applicable current or former Executive Officer (whether or not such individual is serving as an Executive Officer at such time) (the "Applicable Executives") in connection with such Accounting Restatement, and (ii) the Company will reasonably promptly require the recoupment of such Erroneously Awarded Compensation from any such Applicable Executive, and any such Applicable Executive shall surrender such Erroneously Awarded Compensation to the Company, at such time(s), and via such method(s), as determined by the Committee in accordance with the terms of this Policy.

(b) For Incentive-Based Compensation based on (or derived from) stock price or total shareholder return where the amount of Erroneously Awarded Compensation is not subject to mathematical recalculation directly from the information in the applicable Accounting Restatement, (i) such amount shall be determined by the Committee based on a reasonable estimate of the effect of the Accounting Restatement on the stock price or total shareholder return upon which the Incentive-Based Compensation was Received, and (ii) the Company will maintain documentation of the determination of that reasonable estimate and provide such documentation to the NYSE.

3

(c) The Committee shall determine, in its sole discretion, the method(s) for recouping any Erroneously Awarded Compensation from any Applicable Executive, which may include one or more of the following:

(i) requiring one or more cash payments to the Company Group from such Applicable Executive, including, but not limited to, the repayment of cash Incentive-Based Compensation previously paid by the Company Group to such Applicable Executive;

(ii) seeking recovery of any gain realized on the vesting, exercise, settlement, sale, transfer or other disposition of any equity-based awards previously made by the Company to such Applicable Executive and/or, subject to

applicable legal requirements, otherwise requiring the delivery to the Company of shares of Common Stock held by such Applicable Executive;

(iii) withholding, reducing or eliminating future cash compensation (including cash incentive payments), future equity awards and/or other benefits or amounts otherwise to be paid or awarded by the Company Group to such Applicable Executive;

(iv) offsetting amounts against compensation or other amounts otherwise payable by the Company Group to any Applicable Executive, including without limitation forfeiture of deferred compensation, to the extent consistent with Section 409A of the Internal Revenue Code of 1986, as amended, and the regulations thereunder;

(v) cancelling, adjusting or offsetting against some or all outstanding vested or unvested cash or equity awards of the Company held by such Applicable Executive; and/or

(vi) taking any other remedial and recovery actions with respect to such Applicable Executive permitted by applicable legal requirements and the rules and regulations of the NYSE, as determined by the Committee.

(d) Notwithstanding anything herein to the contrary, the Company shall not be required to recover Erroneously Awarded Compensation from any Applicable Executive pursuant to the terms of this Policy if (1) the Committee determines that such recovery would be impracticable, and (2) any of the following conditions is met:

(i) the direct expenses paid to a third party to assist in enforcing the Policy would exceed the amount to be recovered, provided that, before concluding that it would be impracticable to recover any amount of Erroneously Awarded Compensation based on expense of enforcement pursuant to this clause (i), the Company has (x) made a reasonable attempt to recover such Erroneously Awarded Compensation, (y) documented such reasonable attempt(s) to recover, and (z) provided such documentation to the NYSE;

(ii) recovery would violate home country law where that law was adopted prior to November 28, 2022, provided

that, before determining that it would be impracticable to recover any amount of Erroneously Awarded Compensation based on violation of home country law, the Company has obtained an opinion of home country counsel, acceptable to the NYSE, that recovery would result in such a violation, has provided copy of the opinion is provided to the NYSE; or

(iii) recovery would likely cause an otherwise tax-qualified retirement plan, under which benefits are broadly available to employees of the Company Group, to fail to meet the requirements of 26 U.S.C. 401(a)(13) or 26 U.S.C. 411(a) and regulations thereunder.

5. No Indemnification, Etc. The Company Group shall not (x) indemnify any current or former Executive Officer against (i) the loss of any Erroneously Awarded Compensation that is repaid, returned or recovered pursuant to the terms of this Policy, or (ii) any claims relating to the Company Group's enforcement of its rights under this Policy, or (y) pay or reimburse any current or former Executive Officers for insurance premiums to recover losses incurred under this Policy.

6. Supersedure. This Policy will supersede any provisions in (x) any agreement, plan or other arrangement applicable to any member of the Company Group, and (y) any organizational documents of any entity that is part of Company Group that, in any such case, (a) exempt any Incentive-Based Compensation from the application of this Policy, (b) waive or otherwise prohibit or restricts the Company Group's right to recover any Erroneously Awarded Compensation, including, without limitation, in connection with exercising any right of setoff as provided herein, and/or (c) require or provide for indemnification to the extent that such indemnification is prohibited under Section 5 above.

7. Amendment; Termination; Interpretation. The Board may amend or terminate this Policy at any time, subject to compliance with all applicable legal requirements and the rules and requirements of the NYSE. It is intended that this Policy be interpreted in a manner that is consistent with the SEC/NYSE Clawback Rules.

8. Other Recoupment Rights; No Additional Payments.

(a) Subject to Section 8(b) of this Policy below, any right of recoupment under this Policy is in addition to, and not in lieu of, any other remedies or rights of recoupment that may be available to the Company Group pursuant to (i) the terms of any recoupment provisions in any employment agreement, incentive or equity compensation plan or award or other agreement, (ii) any other legal requirements, including, but not limited to, Section 304 of Sarbanes-Oxley Act of 2002, and (iii) any other legal rights or remedies available to the Company.

(b) Notwithstanding anything herein to the contrary, to prevent duplicative recovery:

(i) to the extent that the amount of any Erroneously Awarded Compensation is recovered from any current or former Executive Officers under this Policy, the

5

Company will not be entitled to recover any such amounts under the Voluntary Recoupment Policy; and

(ii) to the extent that any Erroneously Awarded Compensation includes any amounts that have been actually reimbursed to the Company Group from any Applicable Executive pursuant to Section 304 of the Sarbanes-Oxley Act (any such amounts that have been reimbursed to the Company Group, the "Applicable SOX Recoupment Amount"), the amount of any Erroneously Awarded Compensation to be recovered from any such Applicable Executive shall be reduced by the Applicable SOX Recoupment Amount.

9. Successors. This Policy shall be binding and enforceable against all current and former Executive Officers and, to the extent required by applicable law or guidance from the SEC or NYSE as determined by the Committee, their beneficiaries, heirs, executors, administrators or other legal representatives.

6

Exhibit A

Form of Acknowledgment

By signing below, the undersigned acknowledges and confirms that the undersigned has received and reviewed a copy of the Ryman Hospitality Properties, Inc. NYSE Executive Compensation Recoupment Policy (such policy, as amended from time to time, the "Policy"). Capitalized terms used but not otherwise defined in this acknowledgment shall have the meanings ascribed to such terms in the Policy.

By signing this acknowledgment, the undersigned acknowledges and agrees that the undersigned is and will continue to be subject to the Policy and that the Policy will apply both during

and after the undersigned's employment with the Company Group. Further, by signing below, the undersigned agrees to the terms of the Policy, including, without limitation, any withholding of, or offset against, future compensation as determined to be appropriate by the Committee, and agrees to abide by those terms, including by returning any Erroneously Awarded Compensation to the Company Group to the extent required by the Policy.

Signature

Print Name

Date

7

DISCLAIMER

THE INFORMATION CONTAINED IN THE REFINITIV CORPORATE DISCLOSURES DELTA REPORT™ IS A COMPARISON OF TWO FINANCIALS PERIODIC REPORTS. THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORT INCLUDING THE TEXT AND THE COMPARISON DATA AND TABLES. IN NO WAY DOES REFINITIV OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED IN THIS REPORT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S ACTUAL SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

©2024, Refinitiv. All rights reserved. Patents Pending.