

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended

June 30, 2024

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-38214

**HAMILTON BEACH BRANDS HOLDING COMPANY**

(Exact name of registrant as specified in its charter)

Delaware			31-1236686
(State or other jurisdiction of incorporation or organization)			(I.R.S. Employer Identification No.)
4421 WATERFRONT DR.	GLEN ALLEN	VA	23060
(Address of principal executive offices)			(Zip code)
			(804) 273-9777
			(Registrant's telephone number, including area code)
			N/A

(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A Common Stock, Par Value \$0.01 Per Share	HBB	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.      Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).      Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer    ☐    Accelerated filer    ☒    Non-accelerated filer    ☐    Smaller reporting company    ☒    Emerging growth company    ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Number of shares of Class A Common Stock outstanding as of July 26, 2024: 10,287,081

Number of shares of Class B Common Stock outstanding as of July 26, 2024: 3,609,973

**HAMILTON BEACH BRANDS HOLDING COMPANY**  
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Part I  
FINANCIAL INFORMATION  
Item 1. Financial Statements

HAMILTON BEACH BRANDS HOLDING COMPANY  
CONSOLIDATED BALANCE SHEETS  
(Unaudited)

	JUNE 30 2024	DECEMBER 31 2023	JUNE 30 2023
	(In thousands)		
<b>Assets</b>			
<b>Current assets</b>			
Cash and cash equivalents	\$ 37,213	\$ 15,370	\$ 2,071
Trade receivables, net	85,038	135,434	89,898
Inventory	130,197	126,554	137,224
Prepaid expenses and other current assets	12,544	9,457	13,793
<b>Total current assets</b>	<b>264,992</b>	<b>286,815</b>	<b>242,986</b>
Property, plant and equipment, net	35,395	27,401	27,241
Right-of-use lease assets	37,486	39,423	41,546
Goodwill	7,099	6,253	6,253
Other intangible assets, net	2,210	1,292	1,392
Deferred income taxes	2,005	2,581	2,853
Deferred costs	14,523	14,613	14,419
Other non-current assets	6,186	6,324	6,687
<b>Total assets</b>	<b>\$ 369,896</b>	<b>\$ 384,702</b>	<b>\$ 343,377</b>
<b>Liabilities and stockholders' equity</b>			
<b>Current liabilities</b>			
Accounts payable	\$ 96,452	\$ 99,704	\$ 84,098
Revolving credit agreements	50,000	—	—
Accrued compensation	8,244	14,948	7,729
Accrued product returns	6,338	6,232	5,605
Lease liabilities	5,838	6,155	6,088
Other current liabilities	10,773	12,549	11,980
<b>Total current liabilities</b>	<b>177,645</b>	<b>139,588</b>	<b>115,500</b>
Revolving credit agreements	—	50,000	59,911
Lease liabilities, non-current	40,489	41,937	44,480
Other long-term liabilities	6,030	5,910	5,120
<b>Total liabilities</b>	<b>224,164</b>	<b>237,435</b>	<b>225,011</b>
<b>Stockholders' equity</b>			
Preferred stock, par value \$0.01 per share	—	—	—
Class A Common stock	114	112	111
Class B Common stock	36	36	36
Capital in excess of par value	73,483	70,401	66,765
Treasury stock	(16,552)	(12,013)	(9,514)
Retained earnings	101,078	99,398	72,563
Accumulated other comprehensive loss	(12,427)	(10,667)	(11,595)
<b>Total stockholders' equity</b>	<b>145,732</b>	<b>147,267</b>	<b>118,366</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 369,896</b>	<b>\$ 384,702</b>	<b>\$ 343,377</b>

See notes to unaudited consolidated financial statements.

**HAMILTON BEACH BRANDS HOLDING COMPANY**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited)

	THREE MONTHS ENDED JUNE 30		SIX MONTHS ENDED JUNE 30	
	2024	2023	2024	2023
	(In thousands, except per share data)		(In thousands, except per share data)	
<b>Revenue</b>	\$ 156,240	\$ 137,109	\$ 284,517	\$ 265,361
Cost of sales	115,744	109,693	213,967	217,035
<b>Gross profit</b>	40,496	27,416	70,550	48,326
Selling, general and administrative expenses	30,397	26,640	61,344	52,559
Amortization of intangible assets	143	50	193	100
<b>Operating profit (loss)</b>	9,956	726	9,013	(4,333)
Interest expense, net	115	773	271	2,042
Other expense (income), net	883	(271)	1,056	(255)
<b>Income (loss) before income taxes</b>	8,958	224	7,686	(6,120)
Income tax expense (benefit)	2,972	114	2,862	(1,453)
<b>Net income (loss)</b>	\$ 5,986	\$ 110	\$ 4,824	\$ (4,667)
<b>Basic and diluted earnings (loss) per share</b>	\$ 0.42	\$ 0.01	\$ 0.34	\$ (0.33)
<b>Basic weighted average shares outstanding</b>	14,113	14,081	14,137	14,077
<b>Diluted weighted average shares outstanding</b>	14,127	14,110	14,152	14,077

See notes to unaudited consolidated financial statements.

**HAMILTON BEACH BRANDS HOLDING COMPANY**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**  
(Unaudited)

	THREE MONTHS ENDED		SIX MONTHS ENDED	
	JUNE 30		JUNE 30	
	2024	2023	2024	2023
	(In thousands)		(In thousands)	
<b>Net income (loss)</b>	<b>\$ 5,986</b>	<b>\$ 110</b>	<b>\$ 4,824</b>	<b>\$ (4,667)</b>
Other comprehensive income (loss), net of tax:				
Foreign currency translation adjustment	(1,868)	410	(2,965)	479
(Loss) gain on long-term intra-entity foreign currency transactions	—	201	—	653
Cash flow hedging activity	1,555	(25)	1,592	(1,462)
Reclassification of hedging activities into earnings	(991)	342	(519)	529
Reclassification of pension adjustments into earnings	61	60	132	124
<b>Total other comprehensive income (loss), net of tax</b>	<b>(1,243)</b>	<b>988</b>	<b>(1,760)</b>	<b>323</b>
<b>Comprehensive income (loss)</b>	<b>\$ 4,743</b>	<b>\$ 1,098</b>	<b>\$ 3,064</b>	<b>\$ (4,344)</b>

See notes to unaudited consolidated financial statements.

**HAMILTON BEACH BRANDS HOLDING COMPANY**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(Unaudited)

	SIX MONTHS ENDED JUNE 30	
	2024	2023
	(In thousands)	
<b>Operating activities</b>		
Net income (loss)	\$ 4,824	\$ (4,667)
Adjustments to reconcile net income (loss) to net cash provided by (used for) operating activities:		
Depreciation and amortization	2,628	2,128
Stock compensation expense	3,084	1,759
Other	1,610	(611)
Net changes in operating assets and liabilities:		
Trade receivables	49,582	26,393
Inventory	(7,657)	20,390
Other assets	(2,622)	396
Accounts payable	(3,076)	22,240
Other liabilities	(11,302)	(10,768)
<b>Net cash provided by (used for) operating activities</b>	<b>37,071</b>	<b>57,260</b>
<b>Investing activities</b>		
Expenditures for property, plant and equipment	(1,540)	(1,486)
Acquisition of business, net of cash acquired	(7,412)	—
Issuance of secured loan	(600)	—
Repayment of secured loan	2,205	—
Other	—	(150)
<b>Net cash provided by (used for) investing activities</b>	<b>(7,347)</b>	<b>(1,636)</b>
<b>Financing activities</b>		
Net additions (reductions) to revolving credit agreements	—	(51,058)
Purchase of treasury stock	(4,539)	(575)
Cash dividends paid	(3,144)	(3,008)
<b>Net cash provided by (used for) financing activities</b>	<b>(7,683)</b>	<b>(54,641)</b>
Effect of exchange rate changes on cash, cash equivalents and restricted cash	(252)	182
<b>Cash, cash equivalents and restricted cash</b>		
Increase (decrease) for the period	21,789	1,165
Balance at the beginning of the period	16,379	1,905
<b>Balance at the end of the period</b>	<b>\$ 38,168</b>	<b>\$ 3,070</b>
<b>Reconciliation of cash, cash equivalents and restricted cash</b>		
Cash and cash equivalents	\$ 37,213	\$ 2,071
Restricted cash included in prepaid expenses and other current assets	50	63
Restricted cash included in other non-current assets	905	936
<b>Total cash, cash equivalents and restricted cash</b>	<b>\$ 38,168</b>	<b>\$ 3,070</b>

See notes to unaudited consolidated financial statements.

**HAMILTON BEACH BRANDS HOLDING COMPANY**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
(Unaudited)

	Class A Common Stock	Class B Common Stock	Capital in Excess of Par Value	Treasury Stock	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total Stockholders' Equity
(In thousands, except per share data)							
<b>Balance, January 1, 2024</b>	\$ 112	\$ 36	\$ 70,401	\$ (12,013)	\$ 99,398	\$ (10,667)	\$ 147,267
Net income (loss)	—	—	—	—	(1,162)	—	(1,162)
Purchase of treasury stock	—	—	—	(554)	—	—	(554)
Issuance of common stock, net of conversions	2	—	(2)	—	—	—	—
Share-based compensation expense	—	—	1,904	—	—	—	1,904
Cash dividends, \$0.11 per share	—	—	—	—	(1,531)	—	(1,531)
Other comprehensive income (loss), net of tax	—	—	—	—	—	(1,060)	(1,060)
Reclassification adjustment to net income (loss)	—	—	—	—	—	543	543
<b>Balance, March 31, 2024</b>	<b>114</b>	<b>36</b>	<b>72,303</b>	<b>(12,567)</b>	<b>96,705</b>	<b>(11,184)</b>	<b>145,407</b>
Net income (loss)	—	—	—	—	5,986	—	5,986
Purchase of treasury stock	—	—	—	(3,985)	—	—	(3,985)
Share-based compensation expense	—	—	1,180	—	—	—	1,180
Cash dividends, \$0.115 per share	—	—	—	—	(1,613)	—	(1,613)
Other comprehensive income (loss), net of tax	—	—	—	—	—	(313)	(313)
Reclassification adjustment to net income (loss)	—	—	—	—	—	(930)	(930)
<b>Balance, June 30, 2024</b>	<b>\$ 114</b>	<b>\$ 36</b>	<b>\$ 73,483</b>	<b>\$ (16,552)</b>	<b>\$ 101,078</b>	<b>\$ (12,427)</b>	<b>\$ 145,732</b>
<b>Balance, January 1, 2023</b>	\$ 107	\$ 38	\$ 65,008	\$ (8,939)	\$ 80,238	\$ (11,918)	\$ 124,534
Net income (loss)	—	—	—	—	(4,777)	—	(4,777)
Issuance of common stock, net of conversions	4	(2)	(2)	—	—	—	—
Share-based compensation expense	—	—	797	—	—	—	797
Cash dividends, \$0.105 per share	—	—	—	—	(1,460)	—	(1,460)
Other comprehensive income (loss), net of tax	—	—	—	—	—	(916)	(916)
Reclassification adjustment to net income (loss)	—	—	—	—	—	251	251
<b>Balance, March 31, 2023</b>	<b>111</b>	<b>36</b>	<b>65,803</b>	<b>(8,939)</b>	<b>74,001</b>	<b>(12,583)</b>	<b>118,429</b>
Net income (loss)	—	—	—	—	110	—	110
Purchase of treasury stock	—	—	—	(575)	—	—	(575)
Share-based compensation expense	—	—	962	—	—	—	962
Cash dividends, \$0.11 per share	—	—	—	—	(1,548)	—	(1,548)
Other comprehensive income (loss), net of tax	—	—	—	—	—	586	586
Reclassification adjustment to net income (loss)	—	—	—	—	—	402	402
<b>Balance, June 30, 2023</b>	<b>\$ 111</b>	<b>\$ 36</b>	<b>\$ 66,765</b>	<b>\$ (9,514)</b>	<b>\$ 72,563</b>	<b>\$ (11,595)</b>	<b>\$ 118,366</b>

See notes to unaudited consolidated financial statements.

**HAMILTON BEACH BRANDS HOLDING COMPANY**  
**NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS**  
**JUNE 30, 2024**

(Tabular amounts in thousands, except as noted and per share amounts)

**NOTE 1—Basis of Presentation and Recently Issued Accounting Standards**

**Basis of Presentation**

Throughout this Quarterly Report on Form 10-Q and the notes to unaudited consolidated financial statements, references to “Hamilton Beach Holding”, “the Company”, “we”, “us” and “our” and similar references are to Hamilton Beach Brands Holding Company and its subsidiaries on a consolidated basis unless otherwise noted or as the context otherwise requires. Hamilton Beach Brands Holding Company is a holding company and operates through its indirect, wholly owned subsidiary, Hamilton Beach Brands, Inc., a Delaware corporation (“HBB”). HBB is the Company's single reportable segment.

We are a leading designer, marketer and distributor of a wide range of branded small electric household and specialty housewares appliances, as well as commercial products for restaurants, fast food chains, bars and hotels, and are a provider of connected devices and software for healthcare management.

The financial statements have been prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information. Accordingly, they do not include all of the information and notes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments of a normal recurring nature considered necessary for a fair presentation have been included. These financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2023.

Operating results for the six months ended June 30, 2024 are not necessarily indicative of the results that may be expected for the remainder of the year due to the highly seasonal nature of the Company's primary markets. A majority of revenue and operating profit typically occurs in the second half of the calendar year when sales of products to retailers and consumers historically increase significantly for the fall holiday-selling season.

We maintain a \$150.0 million senior secured floating-rate revolving credit facility (the “HBB Facility”) that expires on June 30, 2025, within one year after the issuance of these financial statements. Given the market conditions including unfavorable pricing terms, we have not yet completed our refinancing of the HBB Facility and accordingly, all amounts outstanding have been classified as current liabilities. Based on the current status of the refinancing and our history of successfully refinancing our debt, we believe that it is probable that the HBB Facility will be refinanced before its maturity. We believe funds available from cash on hand, the HBB Facility and operating cash flows will provide sufficient liquidity to meet our operating needs and commitments arising during the next twelve months.

**Accounting Standards Not Yet Adopted**

In November 2023, the FASB issued ASU 2023-07, “Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures,” which updates reportable segment disclosure requirements on an annual and interim basis. The amendments are effective for the annual period ending December 31, 2024, and the interim periods thereafter. Early adoption is permitted. Updates should be applied retrospectively to all prior periods presented in the financial statements. Adoption of this ASU may result in additional disclosure, but it will not impact the Company's consolidated financial position, results of operations or cash flows.

In December 2023, the FASB issued ASU 2023-09, “Income Taxes (Topic 740): Improvements to Income Tax Disclosures,” which enhances income tax disclosure requirements primarily involving more detailed disclosure for income taxes paid and the effective tax rate reconciliation. The amendments are effective for annual periods beginning after December 15, 2024. Early adoption is permitted. The amendments should be applied prospectively but retrospective application is permitted. Adoption of this ASU may result in additional disclosure, but it will not impact the Company's consolidated financial position, results of operations or cash flows.



## **U.S. Pension Plan Termination**

During 2022, the Board approved the termination of our U.S. defined benefit pension plan (the "Plan") with an effective date of September 30, 2022. Benefit obligations under the Plan will be settled through a combination of lump sum payments to eligible plan participants and the purchase of a group annuity contract, under which future benefit obligations will be transferred to a third-party insurance company. The Company currently expects that all surplus assets remaining after the Plan termination will be transferred to a qualified replacement plan. The surplus assets as of December 31, 2023 were \$12.2 million. The deferred loss of \$6.5 million as of June 30, 2024 within Accumulated Other Comprehensive Income will be recognized fully when the plan is terminated or as settlements occur, which would trigger accelerated recognition. The termination process is expected to be completed in the third quarter of 2024.

## **Accounts payable - Supplier Finance Program**

The Company has an agreement with a third-party administrator to provide an accounts payable tracking system which facilitates a participating supplier's ability to monitor and voluntarily elect to sell payment obligations owed by the Company to the designated third-party financial institution. Participating suppliers can sell one or more of the Company's payment obligations at their sole discretion. The Company has no economic interest in a supplier's decision to sell one or more of its payment obligations. The Company's rights and obligations with respect to such payment obligations, including amounts due and scheduled payment terms, are not impacted by suppliers' decisions to sell amounts under these arrangements. The agreement has a limit of \$60.0 million in payment obligations (\$85.0 million during peak season from August to January). There is no requirement to provide assets pledged as security or other forms of guarantees under the agreement. The Company pays the third-party administrator based upon the original payment terms negotiated with participating suppliers. The payment of these obligations by the Company is included in cash used in operating activities in the Consolidated Statement of Cash Flows. As of June 30, 2024, December 31, 2023 and June 30, 2023, the Company has \$ 56.5 million, \$55.0 million and \$48.8 million, respectively, in outstanding payment obligations that are presented in Accounts payable on the Consolidated Balance Sheets. Of these totals, the third-party financial institution has made payments to participating suppliers to settle \$48.0 million, \$48.9 million and \$44.9 million, respectively, of our outstanding payment obligations.

## **NOTE 2—Transfer of Financial Assets**

The Company has entered into an arrangement with a financial institution to sell certain U.S. trade receivables on a non-recourse basis. Under the terms of the agreement, the Company receives cash proceeds and retains no rights or interest and has no obligations with respect to the sold receivables. These transactions, which are accounted for as sold receivables, result in a reduction in trade receivables because the agreement transfers effective control over and risk related to the receivables to the buyer. Under this arrangement, the Company derecognized \$40.5 million and \$70.6 million of trade receivables during the three and six months ending June 30, 2024, respectively, \$29.6 million and \$59.3 million of trade receivables during the three and six months ending June 30, 2023, respectively, and \$128.7 million during the year ending December 31, 2023. The loss incurred on sold receivables in the consolidated results of operations for the three and six months ended June 30, 2024 and 2023 was not material. The Company does not carry any servicing assets or liabilities. Cash proceeds from this arrangement are reflected as operating activities in the Consolidated Statements of Cash Flows.

### NOTE 3—Fair Value Disclosure

The following table presents the Company's assets and liabilities accounted for at fair value on a recurring basis:

Description	Balance Sheet Location	JUNE 30 2024	DECEMBER 31 2023	JUNE 30 2023
<b>Assets:</b>				
Interest rate swap agreements				
Current	Prepaid expenses and other current assets	\$ 1,169	\$ 511	\$ 1,067
Long-term	Other non-current assets	3,442	3,501	4,153
Foreign currency exchange contracts				
Current	Prepaid expenses and other current assets	325	—	—
		<u>\$ 4,936</u>	<u>\$ 4,012</u>	<u>\$ 5,220</u>
<b>Liabilities:</b>				
Foreign currency exchange contracts				
Current	Other current liabilities	—	538	807
		<u>\$ —</u>	<u>\$ 538</u>	<u>\$ 807</u>

The Company measures its derivatives at fair value using significant observable inputs, which is Level 2 as defined in the fair value hierarchy. The Company uses a present value technique that incorporates the Secured Overnight Financing Rate (SOFR) swap curve, foreign currency spot rates and foreign currency forward rates to value its derivatives, including its interest rate swap agreements and foreign currency exchange contracts. The Company also incorporates the effect of HBB and counterparty credit risk into the valuation.

### Other Fair Value Measurement Disclosures

The carrying amounts of cash and cash equivalents, trade receivables and accounts payable approximate fair value due to the short-term maturities of these instruments.

The \$150.0 million fair value of the HBB Facility, including book overdrafts, which approximate book value, was determined using current rates offered for similar obligations taking into account the Company's credit risk, which is Level 2 as defined in the fair value hierarchy.

There were no transfers into or out of Levels 1, 2 or 3 during the three and six months ended June 30, 2024.

## NOTE 4—Stockholders' Equity

### Capital Stock

The following table sets forth the Company's authorized capital stock information:

	JUNE 30 2024	DECEMBER 31 2023	JUNE 30 2023
Preferred stock, par value \$0.01 per share			
Preferred stock authorized	5,000	5,000	5,000
Preferred stock outstanding	—	—	—
Class A Common stock, par value \$0.01 per share			
Class A Common authorized	70,000	70,000	70,000
Class A Common issued <sup>(1)(2)</sup>	11,442	11,161	11,094
Treasury Stock <sup>(3)</sup>	1,127	877	683
Class B Common stock, par value \$0.01 per share, convertible into Class A Common stock on a one-for-one basis			
Class B Common authorized	30,000	30,000	30,000
Class B Common issued <sup>(1)</sup>	3,611	3,616	3,629

<sup>(1)</sup> Class B Common converted to Class A Common were 1 and 5 shares during the three and six months ending June 30, 2024, respectively, and 0 and 215 during the three and six months ending June 30, 2023, respectively.

<sup>(2)</sup> The Company issued Class A Common of 14 and 276 shares during the three and six months ending June 30, 2024, respectively, and 24 and 216 during the three and six months ending June 30, 2023, respectively.

<sup>(3)</sup> On March 5, 2024, a total of 30 mandatory cashless-exercise-award shares of Class A Common were surrendered to the Company by the participants of our Executive Long-Term Equity Incentive Compensation Plan (the "Incentive Plan") in order to satisfy the participants' tax withholding obligations with respect to shares of Class A Common awarded under the Incentive Plan on March 5, 2024.

**Stock Repurchase Program:** In November 2023, the Company's Board approved a stock repurchase program for the purchase of up to \$ 25 million of the Company's Class A Common outstanding starting January 1, 2024 and ending December 31, 2025. This program replaced the previous stock repurchase plan that started February 22, 2022 and ended December 31, 2023. During the three and six months ended June 30, 2024, the Company repurchased 220,212 shares at prevailing market prices for an aggregate purchase price of \$ 4.0 million. During the three and six months ended June 30, 2023, the Company repurchased 56,973 shares at prevailing market prices for an aggregate purchase price of \$ 0.6 million. During the year ended December 31, 2023, the Company repurchased 250,772 shares for an aggregate purchase price of \$3.1 million. As of June 30, 2024, the Company had \$21.0 million remaining authorized for repurchase.

**Accumulated Other Comprehensive Loss:** The following table summarizes changes in accumulated other comprehensive loss by component and related tax effects for periods shown:

	Foreign Currency	Deferred Gain (Loss) on Cash Flow Hedging	Pension Plan Adjustment	Total
<b>Balance, January 1, 2024</b>	\$ (6,412)	\$ 2,424	\$ (6,679)	\$ (10,667)
Other comprehensive income (loss)	(1,097)	29	—	(1,068)
Reclassification adjustment to net income (loss)	—	647	94	741
Tax effects	—	(167)	(23)	(190)
<b>Balance, March 31, 2024</b>	(7,509)	2,933	(6,608)	(11,184)
Other comprehensive income (loss)	(1,868)	2,104	—	236
Reclassification adjustment to net income (loss)	—	(1,325)	83	(1,242)
Tax effects	—	(215)	(22)	(237)
<b>Balance, June 30, 2024</b>	<u>\$ (9,377)</u>	<u>\$ 3,497</u>	<u>\$ (6,547)</u>	<u>\$ (12,427)</u>
<b>Balance, January 1, 2023</b>	\$ (8,924)	\$ 4,158	\$ (7,152)	\$ (11,918)
Other comprehensive income (loss)	715	(1,881)	—	(1,166)
Reclassification adjustment to net income (loss)	—	252	87	339
Tax effects	(194)	379	(23)	162
<b>Balance, March 31, 2023</b>	(8,403)	2,908	(7,088)	(12,583)
Other comprehensive income (loss)	425	(59)	—	366
Reclassification adjustment to net income (loss)	—	465	83	548
Tax effects	186	(89)	(23)	74
<b>Balance, June 30, 2023</b>	<u>\$ (7,792)</u>	<u>\$ 3,225</u>	<u>\$ (7,028)</u>	<u>\$ (11,595)</u>

#### NOTE 5—Revenue

Revenue is recognized when control of the promised goods or services is transferred to the Company's customers, in an amount that reflects the consideration the Company expects to be entitled to in exchange for those goods or services, which includes an estimate for variable consideration.

The Company's warranty program to the consumer consists generally of an assurance-type limited warranty lasting for varying periods of up to ten years for electric appliances, with the majority of products having a warranty of one to three years. There is no guarantee to the consumer as the Company may repair or replace, in its discretion, products returned under warranty. Accordingly, the Company determined that no separate performance obligation exists.

Most of the Company's products are not sold with a general right of return. Subject to certain terms and conditions, however, the Company will agree to accept a portion of products sold that, based on historical experience, are estimated to be returned for reasons such as product failure and excess inventory stocked by the customer. Product returns, customer programs and incentive offerings, including special pricing agreements, price competition, promotions and other volume-based incentives are accounted for as variable consideration.

A description of revenue sources and performance obligations for the Company are as follows:

#### *Consumer and Commercial product revenue*

Transactions with both consumer and commercial customers generally originate upon the receipt of a purchase order from a customer, which in some cases are governed by master sales agreements, specifying product(s) that the customer desires. Contracts for product revenue have an original duration of one year or less, and payment terms are generally standard and based on customer creditworthiness. Revenue from product sales is recognized at the point in time when control transfers to the customer, which is either when a product is shipped from a Company facility, or delivered to customers, depending on the shipping terms. The amount of revenue recognized varies primarily with price concessions and changes in returns. The Company offers price concessions to its customers for incentive offerings, special pricing agreements, price competition, promotions or other volume-based arrangements. The Company evaluated such agreements with its customers and determined returns and price concessions should be accounted for as variable consideration.

Consumer product revenue consists of sales of small electric household and specialty housewares appliances to traditional brick and mortar and ecommerce retailers, distributors and directly to the end consumer. A majority of this revenue is in North America.

Commercial product revenue consists of sales of products for restaurants, fast-food chains, bars and hotels. Approximately one-half of the Company's commercial sales is in the U.S. and the other half is in markets across the globe.

#### *License revenue*

From time to time, the Company enters into exclusive and non-exclusive licensing agreements which grant the right to use certain of the Company's intellectual property ("IP") in connection with designing, manufacturing, distributing, advertising, promoting and selling the licensees' products during the term of the agreement. The IP that is licensed generally consists of trademarks, trade names, patents, trade dress, logos and/or products (the "Licensed IP"). In exchange for granting the right to use the Licensed IP, the Company receives a royalty payment, which is a function of (1) the total net sales of products that use the Licensed IP and (2) the royalty percentage that is stated in the licensing agreement. The Company recognizes revenue at the later of when the subsequent sales occur or when the performance obligation is satisfied over time. Additionally, the Company enters into agreements which grant the right to use software for healthcare management. The Company receives a license payment which is recognized when the performance obligation is satisfied over time.

#### *Lease revenue*

The Company leases connected devices to specialty pharmacy networks and pharmaceutical companies and is accounted for under Accounting Standards Codification 842, Leases as operating leases.

The following table sets forth Company's revenue on a disaggregated basis for the three and six months ended June 30:

	THREE MONTHS ENDED		SIX MONTHS ENDED	
	JUNE 30		JUNE 30	
	2024	2023	2024	2023
Type of good or service:				
Consumer products	\$ 139,785	\$ 122,561	\$ 252,535	\$ 235,993
Commercial products	14,420	13,671	27,873	27,075
Licensing	1,345	877	2,960	2,293
Leasing	690	—	1,149	—
Total revenues	<u>\$ 156,240</u>	<u>\$ 137,109</u>	<u>\$ 284,517</u>	<u>\$ 265,361</u>

#### **NOTE 6—Contingencies**

The Company is involved in various legal and regulatory proceedings and claims that have arisen in the ordinary course of business, including product liability, patent infringement, asbestos related claims, environmental and other claims. Although it is difficult to predict the ultimate outcome of these proceedings and claims, the Company believes the ultimate disposition of these matters will not have a material adverse effect on the financial condition, results of operation or cash flows of the Company. Any costs that the Company estimates will be paid as a result of these claims are accrued when the liability is considered probable and the amount of such costs can be reasonably estimated. If a range of amounts can be reasonably estimated and no amount within the range is a better estimate than any other amount, then the minimum of the range is accrued.

The Company does not accrue liabilities when the likelihood that the liability has been incurred is probable but the amount cannot be reasonably estimated or when the liability is believed to be only reasonably possible or remote. For contingencies where an unfavorable outcome is probable or reasonably possible and which are material, the Company discloses the nature of the contingency and, in some circumstances, an estimate of the possible loss.

Proceedings and claims asserted against the Company are subject to inherent uncertainties and unfavorable rulings could occur. If an unfavorable ruling were to occur, there exists the possibility of an adverse impact on the Company's financial position and on the results of operations and cash flows for the period in which the ruling occurs, or in future periods.

#### **Environmental matters**

The Company is investigating or remediating historical environmental contamination at some current and former sites operated by the Company or by businesses it acquired. Based on the current stage of the investigation or remediation at each known site, the Company estimates the total investigation and remediation costs and the period of assessment and remediation activity required for each site. The estimate of future investigation and remediation costs is primarily based on variables associated with site clean-up, including, but not limited to, physical characteristics of the site, the nature and extent of the contamination and applicable regulatory programs and remediation standards.

No assessment can fully characterize all subsurface conditions at a site. There is no assurance that additional assessment and remediation efforts will not result in adjustments to estimated remediation costs or the time frame for remediation at these sites.

The Company's estimates of investigation and remediation costs may change if it discovers contamination at additional sites or additional contamination at known sites, if the effectiveness of its current remediation efforts change, if applicable federal or state regulations change or if the Company's estimate of the time required to remediate the sites changes. The Company's current estimates may differ materially from original estimates.

As of June 30, 2024, December 31, 2023 and June 30, 2023, the Company had accrued undiscounted obligations of \$ 3.2 million, \$3.4 million and \$3.5 million, respectively, for environmental investigation and remediation activities. The Company estimates that it is reasonably possible that it may incur additional expenses in the range of zero to \$1.5 million related to the environmental investigation and remediation at these sites. As of June 30, 2024, the Company has \$1.0 million, classified as restricted cash, associated with reimbursement of environmental investigation and remediation costs from a responsible party in exchange for release from all future obligations for one site. Additionally, the Company has a \$1.2 million asset associated with the reimbursement of costs associated with two sites.

#### **NOTE 7—Income Taxes**

The Company's provision for income taxes for interim periods is determined using an estimate of its annual effective tax rate, adjusted for discrete items, if any, that arise during the period. Each quarter, the Company updates its estimate of the annual effective tax rate, and if the estimated annual effective tax rate changes, the Company makes a cumulative adjustment in such period.

The effective tax rate was 33.2% and 50.9% on income for the three months ended June 30, 2024 and 2023, respectively. The effective tax rate was lower in the three months ended June 30, 2024 due to a decrease in unfavorable discrete items, partially offset by a valuation allowance on foreign losses.

The effective tax rate was 37.2% on income and 23.7% on loss for the six months ended June 30, 2024 and 2023, respectively. The effective tax rate was higher for the six months ended June 30, 2024 due to a valuation allowance on foreign losses subject to a foreign statutory rate lower than the US tax rate.

## NOTE 8—Acquisitions

On February 2, 2024, we completed the acquisition of HealthBeacon PLC (“HealthBeacon”), a medical technology firm and strategic partner of the Company, for €6.9 million (approximately \$7.5 million). The transaction was funded with cash on hand.

The acquisition of HealthBeacon was accounted for as a business combination using the acquisition method of accounting. The results of operations for HealthBeacon are included in the accompanying Consolidated Statements of Operations from the acquisition date (February 2, 2024) until June 30, 2024. HealthBeacon had \$0.8 million and \$1.4 million in revenue and \$1.5 million and \$2.6 million in operating loss that was included in our consolidated financial statements for the three and six months ended June 30, 2024, respectively. Pro forma financial information has not been presented, as revenue and expenses related to the acquisition do not have a material impact on the Company’s unaudited consolidated financial statements.

The determination and allocation of purchase price consideration is based on preliminary estimates of fair value; such estimates and assumptions are subject to change within the measurement period (up to one year from the acquisition date). As of June 30, 2024, the purchase price allocation for HealthBeacon is preliminary as we assess and gather additional information regarding the fair value of the assets acquired and liabilities assumed as of the acquisition date. We may revise our preliminary estimates during the measurement period as third-party valuations are finalized, additional information becomes available and as additional analyses are performed. These differences could have a material impact on our results of operations and financial position.

The valuations of property, plant and equipment and intangible assets were updated in the second quarter of 2024. Property, plant, and equipment decreased by \$0.8 million and intangible assets decreased by less than \$ 0.1 million resulting in \$0.8 million of goodwill.

During the three and six months ended June 30, 2024, we incurred transaction costs of approximately \$ 0.1 million and \$1.1 million, respectively, which are included in Selling, general and administrative expenses.

The following table presents the preliminary value of assets acquired and liabilities assumed and will be finalized pending completion of purchase accounting matters:

	Preliminary Fair Values as of February 2, 2024
Cash and cash equivalents	\$ 147
Current assets	1,452
Property, plant and equipment, net	6,634
Goodwill	847
Other intangible assets, net	1,111
<b>Total assets acquired</b>	<b>10,191</b>
Liabilities, current	2,016
Liabilities, non-current	616
<b>Total liabilities acquired</b>	<b>2,632</b>
<b>Purchase Price</b>	<b>\$ 7,559</b>

### **Item 2. - Management’s Discussion and Analysis of Financial Condition and Results of Operations**

(Dollars in thousands, except as noted and per share data)

Management’s Discussion and Analysis of Financial Condition and Results of Operations contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are based upon management’s current expectations and are subject to various uncertainties and changes in circumstances. Important factors that could cause actual results to differ materially from those described in these forward-looking statements are set forth below under the heading “Forward-Looking Statements.”

HBB is the Company’s single reportable segment.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

For a summary of the Company's critical accounting policies, refer to "Part II - Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Critical Accounting Policies and Estimates" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, as there have been no material changes from those disclosed in the Annual Report.

## RESULTS OF OPERATIONS

The Company's business is seasonal, and a majority of revenue and operating profit typically occurs in the second half of the year when sales of small electric appliances and kitchenware historically increase significantly for the fall holiday-selling season.

### Second Quarter of 2024 Compared with Second Quarter of 2023

	THREE MONTHS ENDED JUNE 30					
	2024	% of Revenue	2023	% of Revenue	Increase / (Decrease)	
					\$ Change	% Change
<b>Revenue</b>	<b>\$ 156,240</b>	100.0 %	<b>\$ 137,109</b>	100.0 %	<b>\$ 19,131</b>	<b>14.0 %</b>
Cost of sales	<b>115,744</b>	74.1 %	<b>109,693</b>	80.0 %	<b>6,051</b>	<b>5.5 %</b>
<b>Gross profit</b>	<b>40,496</b>	25.9 %	<b>27,416</b>	20.0 %	<b>13,080</b>	<b>47.7 %</b>
Selling, general and administrative expenses	<b>30,397</b>	19.5 %	<b>26,640</b>	19.4 %	<b>3,757</b>	<b>14.1 %</b>
Amortization of intangible assets	<b>143</b>	0.1 %	<b>50</b>	— %	<b>93</b>	<b>186.0 %</b>
<b>Operating profit (loss)</b>	<b>9,956</b>	6.4 %	<b>726</b>	0.5 %	<b>9,230</b>	<b>1,271.3 %</b>
Interest expense, net	<b>115</b>	0.1 %	<b>773</b>	0.6 %	<b>(658)</b>	<b>(85.1)%</b>
Other expense (income), net	<b>883</b>	0.6 %	<b>(271)</b>	(0.2) %	<b>1,154</b>	<b>(425.8)%</b>
<b>Income (loss) before income taxes</b>	<b>8,958</b>	5.7 %	<b>224</b>	0.2 %	<b>8,734</b>	<b>3,899.1 %</b>
Income tax expense (benefit)	<b>2,972</b>	1.9 %	<b>114</b>	0.1 %	<b>2,858</b>	<b>2,507.0 %</b>
<b>Net income (loss)</b>	<b>\$ 5,986</b>	3.8 %	<b>\$ 110</b>	0.1 %	<b>\$ 5,876</b>	<b>5,341.8 %</b>
Effective income tax rate		<b>33.2 %</b>		<b>50.9 %</b>		

The following table identifies the components of the change in revenue:

	Revenue
<b>2023</b>	<b>\$ 137,109</b>
Increase (decrease) from:	
Unit volume and product mix	26,180
Average sales price	(7,265)
Foreign currency	216
<b>2024</b>	<b>\$ 156,240</b>

**Revenue** - Revenue increased \$19.1 million or 14.0% increase compared to the prior year due to increased unit volume and a more favorable product mix primarily driven by increased revenue in the US Consumer market. Additionally, sales increased in the Latin American and Mexican Consumer and Global Commercial markets, while sales decreased in the Canadian Consumer market.

**Gross profit** - As a percentage of revenue, gross profit margin increased to 25.9% compared to 20.0% in the prior year primarily due to lower product costs and a favorable product mix.

**Selling, general and administrative expenses** - Selling, general and administrative expenses increased by \$3.8 million compared to the second quarter of 2023. The increase was primarily due to the addition of HealthBeacon's selling, general and administrative expenses as well as overall increases in employee-related costs and advertising expenses.



*Interest expense, net* - Interest expense, net decreased \$0.7 million due to decreased average borrowings outstanding under the HBB Facility and lower interest rates compared to the second quarter of 2023.

*Other expense (income), net* - Other expense (income), net includes currency losses of \$0.6 million in the current year compared to currency gains of \$0.4 million in the prior year.

*Income tax expense (benefit)* - The effective tax rate on income was 33.2% and 50.9% for three months ended June 30, 2024 and 2023, respectively. The effective tax rate was lower in the three months ended June 30, 2024 due to a decrease in unfavorable discrete items, partially offset by a valuation allowance on foreign losses.

#### First Six Months of 2024 Compared with First Six Months of 2023

	SIX MONTHS ENDED					
	JUNE 30					
	2024	% of Revenue	2023	% of Revenue	\$ Change	% Change
<b>Revenue</b>	<b>\$ 284,517</b>	100.0 %	\$ 265,361	100.0 %	\$ 19,156	7.2 %
Cost of sales	213,967	75.2 %	217,035	81.8 %	(3,068)	(1.4)%
<b>Gross profit</b>	<b>70,550</b>	24.8 %	48,326	18.2 %	22,224	46.0 %
Selling, general and administrative expenses	61,344	21.6 %	52,559	19.8 %	8,785	16.7 %
Amortization of intangible assets	193	0.1 %	100	— %	93	93.0 %
<b>Operating profit (loss)</b>	<b>9,013</b>	3.2 %	(4,333)	(1.6) %	13,346	(308.0)%
Interest expense, net	271	0.1 %	2,042	0.8 %	(1,771)	(86.7)%
Other expense (income), net	1,056	0.4 %	(255)	(0.1) %	1,311	(514.1)%
<b>Income (loss) before income taxes</b>	<b>7,686</b>	2.7 %	(6,120)	(2.3) %	13,806	(225.6)%
Income tax expense (benefit)	2,862	1.0 %	(1,453)	(0.5) %	4,315	(297.0)%
<b>Net income (loss)</b>	<b>\$ 4,824</b>	1.7 %	\$ (4,667)	(1.8) %	\$ 9,491	(203.4)%
Effective income tax rate	37.2 %		23.7 %			

The following table identifies the components of the change in revenue:

	Revenue
2023	\$ 265,361
Increase (decrease) from:	
Unit volume and product mix	38,340
Average sales price	(20,220)
Foreign currency	1,036
<b>2024</b>	<b>\$ 284,517</b>

*Revenue* - Revenue increased by \$19.2 million compared to the prior year due to increased unit volume and a more favorable product mix primarily driven by increased revenue in the US Consumer market. Additionally, sales increased in the Latin American and Mexican Consumer and Global Commercial markets, while sales decreased in the Canadian Consumer market.

*Gross profit* - Gross profit margin increased to 24.8% from 18.2% primarily due to lower product costs and a favorable product mix.

*Selling, general and administrative expenses* - Selling, general and administrative expenses increased \$8.8 million compared to 2023. The increase was primarily due to the addition of HealthBeacon's selling, general and administrative expenses along with \$1.1 million of transaction costs, an increase in employee-related costs including non-cash stock incentive compensation due to stock price appreciation, and increased advertising expenses.

*Interest expense, net* - Interest expense, net decreased \$1.8 million due to decreased average borrowings outstanding under the HBB Facility, and lower interest rates compared to 2023.

*Other expense (income), net* - Other expense (income), net includes currency losses of \$0.7 million in the current year compared to currency gains of \$0.5 million in the prior year.

*Income tax expense (benefit)* - The effective tax rate was 37.2% compared to 23.7% in the prior year. The effective tax rate was higher for the six months ended June 30, 2024 due to a valuation allowance on foreign losses subject to a foreign statutory rate lower than the US tax rate.

## LIQUIDITY AND CAPITAL RESOURCES

### Liquidity

Our cash flows are provided by dividends paid or distributions made by HBB. The only material assets held by us are the investments in our consolidated subsidiary. As a result, certain statutory limitations or regulatory or financing agreements could affect the levels of distributions allowed to be made by our subsidiary. We have not guaranteed any of the obligations of HBB.

Our principal sources of cash to fund liquidity needs are: (1) cash generated from operations and (2) borrowings available under the HBB Facility. Our primary use of funds consists of working capital requirements, operating expenses, payment of dividends, repurchase of shares, capital expenditures and payments of principal and interest on debt.

The HBB Facility expires on June 30, 2025, within one year after the issuance of these financial statements. Given the market conditions including unfavorable pricing terms, we have not yet completed our refinancing of the HBB Facility and accordingly, all amounts outstanding have been classified as current liabilities. Based on the current status of the refinancing and our history of successfully refinancing our debt, we believe that it is probable that the HBB Facility will be refinanced before its maturity. We believe funds available from cash on hand, the HBB Facility and operating cash flows will provide sufficient liquidity to meet our operating needs and commitments arising during the next twelve months.

The following table presents selected cash flow information:

	SIX MONTHS ENDED JUNE 30	
	2024	2023
Net cash provided by (used for) operating activities	\$ 37,071	\$ 57,260
Net cash provided by (used for) investing activities	\$ (7,347)	\$ (1,636)
Net cash provided by (used for) financing activities	\$ (7,683)	\$ (54,641)

*Operating activities* - Net cash provided by operating activities was \$37.1 million compared to \$57.3 million in the prior year. Net working capital provided cash of \$38.8 million in 2024 compared to cash provided of \$69.0 million in 2023. The 2024 and 2023 periods benefited from a continued focus on collections initiatives that led to improvements in days sales outstanding (DSO). The 2023 period benefited from significant excess inventory reduction activities.

*Investing activities* - Net cash used for investing activities in 2024 increased compared to 2023 related primarily to the acquisition of HealthBeacon offset by the extinguishment of our secured loan to HealthBeacon in the first quarter of 2024 which provided net cash of \$1.6 million.

*Financing activities* - Net cash used for financing activities was \$7.7 million in 2024 compared to net cash used for financing activities of \$54.6 million in 2023. The change is due to a decrease in HBB's net borrowing activity on the HBB Facility.

### Capital Resources

The HBB Facility expires on June 30, 2025. The entire outstanding balance has been classified as a current liability due to the fact the facility expires within one year and has not yet been refinanced. The Company does not expect to make voluntary repayments under the HBB Facility within the next twelve months as the rate of return to invest excess cash exceeds the average interest rate of the HBB Facility. A material decrease in interest rates could cause us to re-evaluate.

The obligations under the HBB Facility are secured by substantially all of HBB's assets. As of June 30, 2024, the borrowing base under the HBB Facility was \$124.2 million and borrowings outstanding were \$50.0 million. As of June 30, 2024, the excess availability under the HBB Facility was \$74.2 million.

The maximum availability under the HBB Facility is governed by a borrowing base derived from advance rates against eligible trade receivables, inventory and trademarks of the borrowers, as defined in the HBB Facility. Borrowings bear interest at a floating rate, which can be a base rate, SOFR or bankers' acceptance rate, as defined in the HBB Facility, plus an applicable margin. The applicable margins, effective June 30, 2024, for base rate loans and SOFR loans denominated in U.S. dollars were 0.0% and 1.55%, respectively. The applicable margins, effective June 30, 2024, for base rate loans and bankers' acceptance loans denominated in Canadian dollars were 0.0% and 1.55%, respectively. The HBB Facility also requires a fee of 0.25% per annum on the unused commitment. The margins and unused commitment fee under the HBB Facility are subject to quarterly adjustment based on average excess availability. The weighted average interest rate applicable to the HBB Facility for the six months ended June 30, 2024 was 3.17% including the floating rate margin and the effect of the interest rate swap agreements described below.

To reduce the exposure to changes in the market rate of interest, we have entered into interest rate swap agreements for a portion of the HBB Facility. Terms of the interest rate swap agreements require us to receive a variable interest rate and pay a fixed interest rate. We have interest rate swaps with notional values totaling \$50.0 million as of June 30, 2024 at an average fixed interest rate of 1.59%.

The HBB Facility includes restrictive covenants, which, among other things, limit the payment of dividends, subject to achieving availability thresholds. Dividends are not to exceed \$7.0 million during any calendar year to the extent that for the thirty days prior to the dividend payment date, and after giving effect to the dividend payment, HBB maintains excess availability of at least \$18.0 million. Dividend amounts are discretionary to the extent that for the thirty days prior to the dividend payment date, and after giving effect to the dividend payment, HBB maintains excess availability of at least \$30.0 million. The HBB Facility also requires the Company to achieve a minimum fixed charge coverage ratio in certain circumstances, as defined in the HBB Facility. As of June 30, 2024, we were in compliance with all financial covenants in the HBB Facility.

In December 2015, the Company entered into an arrangement with a financial institution to sell certain U.S. trade receivables on a non-recourse basis. See Note 2 of the unaudited consolidated financial statements.

#### **Contractual Obligations, Contingent Liabilities and Commitments**

For a summary of the Company's contractual obligations, contingent liabilities and commitments, refer to "Part II - Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Contractual Obligations, Contingent Liabilities and Commitments" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, as there have been no material changes from those disclosed in the Annual Report.

#### **Off Balance Sheet Arrangements**

For a summary of the Company's off balance sheet arrangements, refer to "Part II - Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations - Off Balance Sheet Arrangements" in the Company's Annual Report on Form 10-K for the year ended December 31, 2023, as there have been no material changes from those disclosed in the Annual Report.

## **FORWARD-LOOKING STATEMENTS**

The statements contained in this Form 10-Q that are not historical facts are “forward-looking statements” within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Exchange Act. These forward-looking statements are made subject to certain risks and uncertainties, which could cause actual results to differ materially from those presented. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. The Company undertakes no obligation to publicly revise these forward-looking statements to reflect events or circumstances that arise after the date hereof. Such risks and uncertainties include, without limitation: (1) uncertain or unfavorable global economic conditions and impacts from global military conflicts; (2) the Company’s ability to source and ship products to meet anticipated demand; (3) the Company’s ability to successfully manage constraints throughout the global transportation supply chain; (4) changes in the sales prices, product mix or levels of consumer purchases of small electric and specialty housewares appliances; (5) changes in consumer retail and credit markets, including the increasing volume of transactions made through third-party internet sellers; (6) bankruptcy of or loss of major retail customers or suppliers; (7) changes in costs, including transportation costs, of sourced products; (8) delays in delivery of sourced products; (9) changes in or unavailability of quality or cost effective suppliers; (10) exchange rate fluctuations, changes in the import tariffs and monetary policies and other changes in the regulatory climate in the countries in which the Company operates or buys and/or sells products; (11) the impact of tariffs on customer purchasing patterns; (12) product liability, regulatory actions or other litigation, warranty claims or returns of products; (13) customer acceptance of, changes in costs of or delays in the development of new products; (14) increased competition, including consolidation within the industry; (15) changes in customers’ inventory management strategies; (16) shifts in consumer shopping patterns, gasoline prices, weather conditions, the level of consumer confidence and disposable income as a result of economic conditions, unemployment rates or other events or conditions that may adversely affect the level of customer purchases of the Company’s products; (17) changes mandated by federal, state and other regulation, including tax, health, safety or environmental legislation; (18) the Company’s ability to identify, acquire or develop, and successfully integrate, new businesses or new product lines; and (19) other risk factors, including those described in the Company’s filings with the Securities and Exchange Commission, including, but not limited to, the Annual Report on Form 10-K for the year ended December 31, 2023. Furthermore, the future impact of unfavorable economic conditions, including inflation, changing interest rates, availability of capital markets and consumer spending rates remains uncertain. In uncertain economic environments, we cannot predict whether or when such circumstances may improve or worsen, or what impact, if any, such circumstances could have on our business, results of operations, cash flows and financial position.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

#### **INTEREST RATE RISK**

We enter into certain financing arrangements that require interest payments based on floating interest rates. As such, our financial results are subject to changes in the market rate of interest. There is an inherent rollover risk for borrowings as they mature and are renewed at current market rates. The extent of this risk is not quantifiable or predictable because of the variability of future interest rates and business financing requirements. To reduce the exposure to changes in the market rate of interest, we have entered into interest rate swap agreements for a portion of our floating rate financing arrangements. We do not enter into interest rate swap agreements for trading purposes. Terms of the interest rate swap agreements require us to receive a variable interest rate and pay a fixed interest rate.

For the purpose of risk analysis, we use sensitivity analysis to measure the potential loss in fair value of financial instruments sensitive to changes in interest rates. We assume that a loss in fair value is an increase in our receivables. The fair value of the Company’s interest rate swap agreements was an asset of \$4.6 million as of June 30, 2024. A hypothetical 10% relative decrease in interest rates would cause a decrease of \$0.2 million in the fair value of interest rate swap agreements. Additionally, a hypothetical 10% relative increase in interest rates would cause an increase of \$0.2 million in the fair value of interest rate swap agreements. Neither would have a material impact to the Company’s interest expense, net of \$0.3 million for the six months ended June 30, 2024.

#### **FOREIGN CURRENCY EXCHANGE RATE RISK**

We operate internationally through our foreign operating subsidiaries and enters into transactions denominated in foreign currencies, principally the Canadian dollar, the Mexican peso and, to a lesser extent, the Chinese yuan, Brazilian real and the European Union euro. As such, our financial results are subject to the variability that arises from exchange rate movements. The fluctuation in the value of the U.S. dollar against other currencies affects the reported amounts of revenues, expenses, assets and liabilities. The potential impact of currency fluctuation increases as international expansion increases.

We use forward foreign currency exchange contracts to partially reduce risks related to transactions denominated in foreign currencies and not for trading purposes. These contracts generally mature within twelve months and require us to buy or sell the functional currency in which the applicable subsidiary operates and buy or sell U.S. dollars at rates agreed to at the inception of the contracts.

For the purpose of risk analysis, we use sensitivity analysis to measure the potential loss in fair value of financial instruments sensitive to changes in foreign currency exchange spot rates. We assume that a loss in fair value is either a decrease to our assets or an increase to our liabilities. The fair value of our foreign currency exchange contracts was a net receivable of \$0.3 million as of June 30, 2024. Assuming a hypothetical 10% weakening of the U.S. dollar as of June 30, 2024, the fair value of foreign currency-sensitive financial instruments, which represents forward foreign currency exchange contracts, would be decreased by \$1.6 million compared with its fair value as of June 30, 2024.

#### **Item 4. Controls and Procedures**

##### **Evaluation of Disclosure Controls and Procedures**

Company management, with the participation of the Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures as of June 30, 2024. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures were effective as of June 30, 2024.

##### **Changes in Internal Control Over Financial Reporting**

There were no changes, except as noted below, in the Company's internal control over financial reporting identified during the quarter ended June 30, 2024, in connection with the evaluation by the Company's management required by paragraph (d) of Rules 13a-15 and 15d-15 under the Exchange Act, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

On February 2, 2024, we acquired HealthBeacon, as discussed in Note 8: Acquisition in Part I, Item 1 in this Quarterly Report on Form 10-Q. We are currently integrating HealthBeacon into our operations and internal control processes, and, as permitted by the SEC rules and regulations, we have not yet included HealthBeacon in our assessment of the effectiveness of our internal control over financial reporting. We anticipate HealthBeacon will be included in management's evaluation of internal control over financial reporting as of December 31, 2025.

## PART II

### OTHER INFORMATION

#### Item 1 Legal Proceedings

The information required by this Item 1 is set forth in Note 6 "Contingencies" included in the unaudited consolidated financial statements contained in Part I of this Form 10-Q and is hereby incorporated herein by reference to such information.

#### Item 1A Risk Factors

There are no material changes to the risk factors for the Company from those disclosed in the Company's Annual Report on Form 10-K for the year ended December 31, 2023.

#### Item 2 Unregistered Sales of Equity Securities and Use of Proceeds

Period	Issuer Purchases of Equity Securities <sup>(1)</sup>			
	(a) Total Number of Shares Purchased	(b) Average Price Paid per Share	(c) Total Number of Shares Purchased as Part of the Publicly Announced Program	(d) Maximum Dollar Value of Shares that May Yet Be Purchased Under the Program
Month #1 April 1 to 30, 2024	—	\$ —	—	\$ 25,000,000
Month #2 May 1 to 31, 2024	117,729	\$ 18.46	117,729	\$ 22,827,298
Month #3 June 1 to 30, 2024	102,483	\$ 17.68	102,483	\$ 21,015,285
	220,212	\$ 18.09	220,212	\$ 21,015,285

(1) In November 2023, the Company's Board approved a stock repurchase program for the purchase of up to \$25 million of the Company's Class A Common outstanding starting January 1, 2024 and ending December 31, 2025.

During the three and six months ended June 30, 2024, the Company repurchased 220,212 shares at prevailing market prices for an aggregate purchase price of \$4.0 million. During the three and six months ended June 30, 2023, the Company repurchased 56,973 shares at prevailing market prices for an aggregate purchase price of \$0.6 million. During the year ended December 31, 2023, the Company repurchased 250,772 shares for an aggregate purchase price of \$3.1 million.

#### Item 3 Defaults Upon Senior Securities

None.

#### Item 4 Mine Safety Disclosures

None.

#### Item 5 Other Information

None of the Company's directors or "officers" (as defined in Rule 16a-1(f) promulgated under the Exchange Act) adopted, modified, or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408 of Regulation S-K, during the Company's fiscal quarter ended June 30, 2024.

**Item 6 Exhibits**

Exhibit Number*	Description of Exhibits
3.1	<a href="#">Amendment to the Amended and Restated Certificate of Incorporation of Hamilton Beach Brands Holding Company</a> is incorporated by reference to Exhibit 3.1 to Hamilton Beach Brands Holding Company's Current Report on Form 8-K, filed by the Company on May 13, 2024, Commission File Number 001-38214.
10.1	<a href="#">Hamilton Beach Brands Holding Company Executive Long-Term Equity Incentive Plan, amended and restated effective March 1, 2024</a> is incorporated by reference to Exhibit 4.4 to the Hamilton Beach Brands Holding Company's Registration Statement on Form S-8, filed by the Company on May 9, 2024, Commission File Number 333-279263.
10.2	<a href="#">Hamilton Beach Brands Holding Company Non-Employee Directors' Equity Compensation Plan, amended and restated effective May 9, 2024</a> is incorporated by reference to Exhibit 4.4 to the Hamilton Beach Brands Holding Company's Registration Statement on Form S-8, filed by the Company on May 9, 2024, Commission File Number 333-279260.
31(i)(1)	<a href="#">Certification of Gregory H. Trepp pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act</a>
31(i)(2)	<a href="#">Certification of Sally M. Cunningham pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act</a>
32	<a href="#">Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, signed and dated by Gregory H. Trepp and Sally M. Cunningham</a>
101.INS	Inline XBRL Instance Document
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

\* Numbered in accordance with Item 601 of Regulation S-K.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Hamilton Beach Brands Holding Company  
(Registrant)

Date: July 31, 2024

/s/ Sally M. Cunningham

Sally M. Cunningham

Senior Vice President, Chief Financial Officer and  
Treasurer (Principal Financial Officer)/(Principal Accounting  
Officer)



**Certifications**

I, Gregory H. Trepp, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hamilton Beach Brands Holding Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2024

/s/ Gregory H. Trepp  
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Gregory H. Trepp  
Chief Executive Officer (Principal Executive Officer)

**Certifications**

I, Sally M. Cunningham, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hamilton Beach Brands Holding Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 31, 2024

/s/ Sally M. Cunningham

Sally M. Cunningham

Senior Vice President, Chief Financial Officer and  
Treasurer (Principal Financial Officer)/(Principal  
Accounting Officer)

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Hamilton Beach Holding Company (the "Company") on Form 10-Q for the quarter ended June 30, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), each of the undersigned officers of the Company certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that, to such officer's knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company as of the dates and for the periods expressed in the Report.

Date: July 31, 2024

/s/ Gregory H. Trepp

Gregory H. Trepp

Chief Executive Officer (Principal Executive Officer)

Date: July 31, 2024

/s/ Sally M. Cunningham

Sally M. Cunningham

Senior Vice President, Chief Financial Officer and Treasurer (Principal Financial Officer)/(Principal Accounting Officer)