

REFINITIV

## DELTA REPORT

### 10-K

ZOM - ZOMEDICA CORP.

10-K - DECEMBER 31, 2023 COMPARED TO 10-K - DECEMBER 31, 2022

The following comparison report has been automatically generated

**TOTAL DELTAS** 3644

█ **CHANGES** 176

█ **DELETIONS** 1254

█ **ADDITIONS** 2214

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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K

(Mark One)

ANNUAL REPORT PURSUANT TO SECTION13 OR 15(d)OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2022

Or

TRANSITION REPORT PURSUANT TO SECTION13 OR 15(d)OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 001-38298

ZOMEDICA CORP.

(Exact name of registrant as specified in its charter)

Alberta, Canada

(State or other jurisdiction of  
incorporation or organization)

N/A

(I.R.S. Employer  
Identification No.)

100 Phoenix Drive, Suite 125, Ann Arbor, MI

48108

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number, including area code: (734) 369-2555

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Shares, without par value	ZOM	NYSE American

Securities registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.  Yes  No

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input checked="" type="checkbox"/>	Smaller reporting company	<input checked="" type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report.

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

Indicate by a check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  Yes  No

As of June 30, 2022 June 30, 2023, the aggregate market value of the registrant's common shares held by non-affiliates of the registrant was approximately \$212.6 million \$192.9 million based on the last reported sale price of the common shares on the NYSE American on June 30, 2022 June 30, 2023.

The number of the registrant's common shares outstanding as of March 15, 2023 April 1, 2024, was 979,949,668.

#### Documents incorporated by reference

Portions of the registrant's proxy statement for the 2023 2024 annual meeting of shareholders to be filed pursuant to Regulation 14A within 120 days after the registrant's fiscal year ended December 31, 2022 December 31, 2023 are incorporated by reference in Part III of this Form 10-K.

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**CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS**

This report on Form 10-K contains forward-looking statements or forward-looking information (collectively, "forward-looking statements") made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 under Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, as well as the safe harbor provisions of applicable Canadian securities legislation, that are based on management's **current** beliefs and assumptions and involve risks and uncertainties. Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to any historical or current fact.

Forward-looking statements can also be identified by words such as "future", "anticipates", "believes", "projects", "estimates", "expects", "intends", "plans", "predicts", "will", "should", "would", "could", "can", "may", or similar terms. Forward-looking statements are not guarantees of future performance and Zomedica's actual results may differ significantly from the results discussed in the forward-looking statements. Zomedica cautions that these statements are subject to numerous important risks, uncertainties, assumptions, and other factors, some of which are beyond Zomedica's control. These risks could cause Zomedica's actual results to differ materially from those expressed or implied by such forward-looking statements, including, among others, risks related to adverse macroeconomic conditions; changes in consumer confidence and spending in response to economic volatility; **continued uncertainties relating to the COVID-19 pandemic**; our ability to develop and commercialize our products; our ability to integrate our acquisitions successfully into our business; supply chain disruptions that increase our costs and impair our ability to manufacture our products; our ability to attract and keep senior management and key scientific personnel; our ability to obtain and maintain intellectual property protection; our ability to maintain the listing of our common shares on the NYSE American exchange; the accuracy of our estimates regarding expenses, future revenues, and capital requirements; and those **risks** discussed in Part 1, Item 1A of this Form 10-K under the heading "Risk Factors", which are incorporated herein by reference.

Although we believe the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, level of activity, performance, or achievements. Moreover, neither we nor any other person assumes responsibility for the accuracy and completeness of any of these forward-looking statements. We undertake no duty to update any of these forward-looking statements after the date of this Form 10-K to conform our prior statements to actual results or revised expectations, except as required by applicable law.

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## PART I

### Item 1. Business

#### BUSINESS

(All amounts are expressed in thousands unless otherwise indicated)

##### The Company

Zomedica Pharmaceuticals Corp. ("Zomedica" or the "Company") was incorporated on January 7, 2013 under the Business Corporations Act (Alberta) as Wise Oakwood Ventures Inc. ("WOW") and was classified as a capital pool company, as defined in Policy 2.4 of the TSX Venture Exchange. ZoMedica Pharmaceuticals Inc. ("ZoMedica") was incorporated on May 14, 2015 under the Canada Business Corporations Act.

On April 21, 2016, the Company closed its qualifying transaction ("Transaction"), consisting of the acquisition of ZoMedica Pharmaceuticals Inc. ("ZoMedica") pursuant to a three-cornered amalgamation, whereby ZoMedica was amalgamated with 9674128 Canada Inc. (which was wholly-owned by WOW) and common shares and options of the Company were issued to former holders of ZoMedica securities as consideration. The amalgamated company changed its name to Zomedica Pharmaceuticals Ltd. and WOW subsequently changed its name to Zomedica Pharmaceuticals Corp. Prior to completion of the Transaction, WOW consolidated its common shares on the basis of ~~the~~ one post-consolidation common share for every 2.5 pre-consolidation common shares. The Transaction constituted WOW's qualifying transaction under TSX Venture Exchange Policy 2.4 – Capital Pool Companies. The shares of Zomedica Pharmaceuticals Corp. began trading on the TSX Venture Exchange under the new symbol "ZOM" on Monday, May 2, 2016. On June 21, 2016, the Company filed Articles of Amalgamation and vertically amalgamated with its ~~wholly-owned~~ wholly owned subsidiary, Zomedica Pharmaceuticals Ltd.

On November 10, 2017, ~~our~~ the Company's shares were approved for listing on the NYSE American under the symbol "ZOM". On February 10, 2020, ~~we~~ the Company effected the voluntary withdrawal of ~~our~~ its common shares from listing on the TSX-V. On October 2, 2020, ~~we~~ Zomedica Pharmaceuticals Corp. changed ~~our~~ its name to Zomedica Corp Corp. and on January 19, 2021, ~~we changed~~ the name of ~~our~~ the U.S. subsidiary ~~was changed~~ to Zomedica Inc. from Zomedica Pharmaceuticals, Inc.

On October 1, 2021, ~~we~~ Zomedica Inc. acquired all of the issued and outstanding shares of Branford PVT Acquiror, Inc. from Branford PVT Mid-Hold, LLC. Branford PVT Acquiror held all the shares of PVT Holdings, Inc. which in turn held all the membership interests of Pulse Veterinary Technologies, LLC. Pulse Veterinary Technologies held all the equity interests of HMT High Medical Technologies (Japan) Co. Ltd. and PVT NeoPulse Acquisition GmbH which held all the equity of NeoPulse GmbH. Effective July 1, 2022, ~~we collapsed~~ Branford PVT Acquiror, PVT Holdings, Inc. and Pulse Veterinary Technologies, LLC by merging these companies ~~were merged~~ into Zomedica Inc. HMT High Medical Technologies (Japan) and PVT NeoPulse Acquisition are now wholly owned subsidiaries of Zomedica Inc.

On September 4, 2023, Zomedica Inc. acquired all of the issued and outstanding shares of Structured Monitoring Products, Inc., a Florida corporation, and on October 4, 2023, Zomedica Inc. acquired all of the outstanding membership interests of Qorvo Biotechnologies, LLC, a Delaware limited liability company. Qorvo Biotechnologies was renamed Zomedica Biotechnologies, LLC on November 13, 2023.

Zomedica has one corporate subsidiary, Zomedica, Inc., a Delaware corporation, which has ~~two~~ the following four wholly owned ~~subsidiaries~~, HMT High Medical Technologies (Japan) and PVT NeoPulse Acquisition, and ~~subsidiaries~~:

- Structured Monitoring Products, Inc.;
- Zomedica Biotechnologies, LLC;
- HMT High Medical Technologies (Japan); and
- PVT NeoPulse Acquisition

PVT NeoPulse Acquisition has one wholly owned subsidiary, NeoPulse GmbH, all whose ~~GmbH~~. The results and operations of Zomedica, Zomedica Inc. and all its ~~subsidiaries~~ are included in these consolidated financial statements.

Unless the text clearly suggests otherwise, references to "us", "we", "our", "Zomedica" or "the company" "Company" include Zomedica Corp. and its wholly owned subsidiaries.

##### Overview

We are an animal health company focused on meeting the clinical needs of small animal and equine veterinarians in ways that promote both improved patient care and practice economics. Our mission is to advance the effectiveness and financial well-being of veterinary practitioners

by delivering clinically impactful products that improve practice efficiency and financial performance.

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**Overview**

We are an animal health company creating and marketing products for companion animals, including dogs, cats and horses, by focusing on the unmet needs of clinical veterinarians. Our mission is to enrich the lives of the animals we love and the veterinarians that care for them by providing products and technologies that improve patient care and enhance the economic health of veterinary practices. Our product portfolio includes innovative diagnostics and therapeutic medical devices that emphasize patient health and enhancing practice economics.

Our focus is on our veterinarian customer and the pets that they treat. Our goal is to deliver innovative diagnostic and therapeutic technologies to veterinarians that improve the quality of care for the pet and the satisfaction of the pet parent, as well as the workflow, cashflow and profitability of the veterinarian's practice.

Over the 18-month 30-month period ending December 31, 2022 December 31, 2023, we have grown primarily through acquisitions of companies and products designed to build revenue streams, infrastructure, manufacturing, capacity, research, development, and commercial capabilities. Through these acquisitions and our internal efforts, we have:

- expanded our product portfolio to include new product platforms and new product offerings in existing product platforms;
- acquired a significant patent portfolio;
- acquired and expanded robust marketing and social media programs;
- developed the commercial team to include field sales, inside sales, and professional services veterinarians;
- acquired and expanded relationships with domestic animal health distributors and online retailers;
- acquired and expanded a robust set of international subsidiary and distribution channels;
- built expanded manufacturing and distribution capability and capacity at our new Global Manufacturing & Distribution Center, South in Roswell, Georgia;
- acquired an R&D, manufacturing and distribution center in Plymouth, Minnesota to expand availability of assays and to lower our cost of goods sold for our TRUFORMA® line of diagnostic instruments;
- launched a total of 11 assays for our TRUFORMA product platform, including the first assay for equine diagnostics;
- launched the VetGuardian® zero-touch vital signs remote monitoring system;
- launched the TRUVIEW™ digital microscopy platform; and
- grown revenue from \$0 in 2020 to \$4.1 million in 2021, to \$18.9 million in 2022, 2022, and
- established a pipeline of new product launches for \$25.2M in 2023.

Our intent is to leverage this infrastructure and commercial capability to continue to grow our existing products, launch new products based on our existing products, and acquire new products to market to veterinarians and pet parents through their preferred method of purchasing, to provide a straightforward pathway to profitability for the Company as expeditiously as possible.

Our website address is [www.zomedica.com](http://www.zomedica.com). The information contained in, or accessible through, our website is not part of the registration statement of which this prospectus forms a part. Annual Report on Form 10-K.

We are currently commercializing four five product lines, consisting of diagnostic and therapeutic products, devices, that meet our objectives of improving the quality of care for the pet and the satisfaction of the pet parent, as well as the workflow, cashflow and profitability of the veterinarian's practice.

*Diagnostic Products:*

- Our TRUFORMA® Bulk Acoustic Wave (BAW) point of care diagnostic platform is marketed with full diagnostic and thyroid panels for dogs and cats that include the only assays of these types available at the point of care to test for feline optimized TSH, canine and equine endogenous ACTH, canine Free T4, and quantitative cortisol, the Company's first multiplex cartridge which combines assays for canine cobalamin folate along with a canine TSH, canine cortisol, canine pancreatic lipase, and canine and feline total T4 assay assays. In 2023, we launched assays for non-infectious gastrointestinal disease and our first assay for horses for the diagnosis of equine Cushing's disease. We are continuing to invest in the development of additional assays which we believe will increase the utility of the TRUFORMA platform for our customers over time, including planned assays for non-infectious gastrointestinal disease and our first assays for horses for the diagnosis of equine Cushing's disease. time.
- The TRUVIEW digital cystoscopy platform launched in mid-year 2023, offering best in class image quality, and remains the only system available that offers automated slide preparation within the instrument. Unlike other microscopes in the field, the TRUVIEW platform not only smears and stains blood, but also stains all other cell harvests, eliminating human error in the slide preparation process. The TRUVIEW system saves veterinarian staff time, while improving the quality of the prepared slide. In addition to providing images for veterinarian review at the point of care, the system also offers remotely performed interpretation within two hours of request by the Company's staff of board-certified Pathologists.

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- The VetGuardian™® zero-touch vital signs remote monitoring system, launched in January 2023 in collaboration with Structured Medical Products, enables contact-free, continuous monitoring of pets' vital signs, including temperature, pulse, and respiration ("TPR") without harnesses or wired leads on the pet, thus allowing pet patients to rest comfortably during recovery at veterinary facilities. Veterinarians receive real-time notifications should the vital signs fall outside their customizable range, and they can remotely observe patient data from anywhere via a smart device.

#### *Therapeutic Device Products:*

- Our PulseVet® electrohydraulic shockwave therapy platform, acquired in October of 2021, utilizes sound waves to treat a variety of musculoskeletal conditions in horses and small animals, including tendon and ligament injuries, difficult to heal wounds and bones, osteoarthritis, and more. Historically, this treatment has been used primarily to treat horses, but since the introduction of the X-trode handpiece enabling it to be used with small animals without the need for sedation, it is now being marketed to small animal veterinarians. Enrollment in a substantial clinical research trial at Colorado State University (CSU) evaluating the use of shock wave therapy to slow the process of osteoarthritis in dogs is complete, and data review is anticipated during 2024. Further clinical research is underway, and has shown early promise, for utilizing shock wave therapy for pulmonary indications such as asthma, and chronic kidney disease.

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- Our Assisi Loop® line of products, acquired in July of 2022, including the Assisi Loop, Assisi Loop Lounge®, and DentaLoop® devices, treat pain and inflammation through delivery of targeted pulsed electromagnetic field focused energy (tPEMF). Our Assisi Calmer Canine® devices utilize tPEMF to treat separation anxiety in small animals. These products are marketed through traditional animal health distributors, online animal product retailers, and animal health retail outlets outlets and online directly from the Company.

#### **Development of Companion Animal Diagnostics and Therapeutic Devices**

Currently, approximately 70% of U.S. households own pets, with 74% of those pets being dogs and/or cats. The level of pet ownership increased markedly during the pandemic with 11 million 23 million new pets being adopted. Younger consumers continue to drive two trends which create resiliency in animal health – the humanization of pets as well as the premiumization of their care, with the average cost of owning a pet now estimated at \$1.5K per year.

According to a survey conducted by Cowen in June of 2022 on the post COVID 19 impact on consumer behavior, only 8% of respondents who indicated they will cut spending in the face of economic uncertainty cited pet care expenses as an area they would cut. This response ranked lower than all other categories other than baby products and "other".

The Petcare industry reached \$123.6 billion in 2021, of which vet care and products make up 24.1%. It is expected to maintain strong growth, more than doubling to \$275 billion by 2030. Outside the US, developed markets in Europe, Asia, Australia/New Zealand, and South America are seeing similar trends among middle- and upper-income households.

The global equine healthcare market grew by 8.3% in 2022 to \$1.3 billion. It is expected to continue strong growth through 2026 at a compound annual growth rate of 5.6% to \$1.6 billion. The introduction of new diagnostics, which leads to better therapeutic outcomes, is a key driver of growth in this market.

Key drivers for the growth in the equine market include increased adoption ownership of horses, as pets, an increase in number of horses routinely seeing a vet, improved animal health awareness, and new medications driving improved outcomes. Additionally, among the professional competitive set, a keen focus on the ROI return on investment (ROI) of racehorses has driven more competition and an increased utilization of veterinary services.

We believe that these factors, along with humanization of pets, longer pet lifespans, and the emotional benefits of pets and support animals, have and will continue to contribute to an increase in spending on pet healthcare.

The development of companion animal diagnostics and therapeutic devices continues to evolve, and it is our belief that focus will be on the following:

- Enhanced capability to detect the frequency of occurrence and severity of diseases and conditions that impact companion animals;
- Increased accuracy and faster means to obtain test results;
- Wider availability of new diagnostic tools;
- Development and deployment of Artificial Intelligence (AI) tools to assist in diagnoses;

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- Development and availability of new treatment options; and
- Enhanced economic benefits for veterinarians.

Compared to human diagnostic and medical devices, the development of companion animal diagnostics and medical devices is generally faster and less expensive as it typically does not require formal clinical studies or prior approval of regulatory agencies. We believe that the lower cost of developing companion animal diagnostics and therapeutic devices enables us to develop and commercialize products more quickly and less expensively than those intended for human use.

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## Product Portfolio

### Diagnostic Products:

#### TRUFORMA® Platform

Our TRUFORMA platform utilizes patented Bulk Acoustic Wave (BAW) technology to provide a non-optical and **fluorescence free** system for the detection of disease at the point of care. We believe that the BAW technology enables us to develop unique assays that allow for precise and repeatable testing of companion animals at the point-of-care with results provided within **20****25** minutes.

Our strategic focus with this platform is to build an extensive installed base of customers utilizing the TRUFORMA instrument with our existing assays and develop and launch new assays. New assays will serve to both increase usage in the installed base and attract new additions to the installed base from veterinarians seeking the new assays. For example, we **expect****acquired** the first equine veterinarian customers for TRUFORMA once we **launch****launched** the equine ACTH assay screen for equine Cushing's disease.

We are currently marketing our diagnostic instrument and related assays for:

- TSH - canine and feline, the only feline optimized **TSH** assay **available at the point of care**; **available**;
- Total T4 - canine and feline;
- Free T4 - canine, the only Free T4 assay available at the point of **care**; **care**;
- eACTH – canine **and equine**, the only endogenous ACTH available at the point of **care**; **and**
- Cortisol (Quantitative) - canine, **the only** quantitative cortisol assay available at the point of **care**; **care**;
- cPL (Quantitative) – canine pancreatic lipase for the diagnosis and monitoring of canine pancreatic dysfunction;
- Cobalamin and folate (multiplex) – canine assays for detection of non-infectious GI Disease.

We intend **Through the acquisition of Qorvo Biotech LLC on October 4, 2023, Zomedica acquired all rights to continue developing new assays** the TRUFORMA product line for both human and animal applications. As part of this transaction, we acquired R&D, manufacturing and distribution facilities and manufacturing equipment, employees, know-how, and inventory of both finished goods and component parts. Following this acquisition, we have full control of development and manufacturing for the TRUFORMA platform.

**Under our transitional agreement with Qorvo Biotechnologies, LLC ("Qorvo"), as further described under the license agreement section below, Qorvo will complete development of tests for detection of non-infectious gastrointestinal disorders through assays for cobalamin, cPL (canine pancreatic lipase), and folate.** We anticipate that the assays to detect cobalamin and folate will be available in one combined cartridge and will be ready to launch during 2023. These assays are not otherwise commercially available at the point-of-care, which results in a delay of one to several days to send samples and receive results from a reference laboratory. We believe that the availability of these assays at the point-of-care should allow veterinarians to make diagnostic decisions faster, leading to more timely initiation of treatment, and position them to retain profit margin that otherwise would have been paid to external referral laboratories.

**Qorvo is also developing our first equine assay, for endogenous ACTH, to screen for equine Cushing's disease. This is a serious condition for horses since if it is not diagnosed and treated, it may lead to laminitis which can lead to death. We believe that this will be widely adopted by equine veterinarians and horse owners and expect this to launch in 2023.**

**In addition to the assays being completed by Qorvo, we have now acquired a license from Qorvo to develop TRUFORMA assays on our own, and we intend to build a robust **development** pipeline of assays **during 2023 that will see completion** over the next several years to expand the TRUFORMA menu of diagnostic offerings for small animal and **launched** equine veterinarians in 2024, **the years ahead**.** Our goal is to build a steady stream of new assays that will establish a consistent cadence of launches to build the menu of assays for the TRUFORMA instrument.

#### TRUVIEW™ Digital Microscopy Platform

As part of our acquisition of the assets of Revo Squared in June of 2022, we acquired rights to the MicroView® digital microscopy platform in development which we **have developed further and** rebranded as the TRUVIEW system. This technology features a cutting-edge liquid lens imaging platform to provide best in class microscopic images, while incorporating proprietary automated slide preparation technology, which we believe will both reduce staff time needed to prepare slides and also significantly reduce the number of slides that fail to provide a diagnostic image due to suboptimal **slide** manual slide preparation.

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Our proprietary TRUVIEW platform, which is planned to launch launched in the first half of 2023, is intended to assist with a clinic's critical slide prep needs in a number of several ways, including:

- Freeing up the veterinary technician, who traditionally would have invested 10 5-10 minutes or more in preparing a slide to capture digital images for pathologic diagnosis; interpretation;
- Providing consistent automated preparation to help reduce errors that make an accurate diagnosis difficult; and
- Improving workflow and allowing more economic control by providing flexibility to the veterinarian in either using the microscope TRUVIEW system and myZomedica® web portal to interpret the slides themselves, or if they choose, sending the images out

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digitally to be read by one of our contract pathologists the Company's board-certified pathologists. This provides enhanced flexibility and reduced costs to the practices versus competitive systems, which often require all slides to be sent out to be interpreted or read by a pathologist, at significantly higher cost than if the veterinarian does did their own interpretation. interpretation

### **TRUSOUND**The TRUVIEW™ Ultrasound

In addition, and as part of our acquisition of platform provides the assets of Revo Squared veterinarian with the flexibility to read the images themselves, if they are confident in June of 2022, we acquired a line of digital ultrasound products that offer remote training and coaching (via telemedicine). We intend the clinical diagnosis, or to rebrand these products as TRUSOUND Ultrasound submit them to our customers in the United States. While ultrasound is less network of board-certified pathologists for an evaluation for a strategic growth imperative small additional fee. Our clinical pathologists typically provide a diagnosis within two hours for Zomedica, we believe our private labeled system has advantages that customers have traditionally sought out from Revo Squared, including the ability to receive training and coaching in the use of ultrasound from our experts. We plan to continue offering ultrasound equipment through our field sales team and will leverage internal and external ultrasound experts to continue to offer telemedicine consultation and ultrasound training to our customers. slides submitted during business hours.

### VetGuardian™ Zero-Touch Vital Signs Remote Monitoring Platform

As part of a distribution agreement entered in January of 2023, we acquired the non-exclusive rights to distribute and commercialize the VetGuardian zero-touch vital signs remote monitoring system. Having acquired SMP, the makers of the VetGuardian system, in September 2023, we now own all the rights to this system. This system enables contact-free, continuous monitoring of pets' vital signs, including temperature, pulse, and respiration ("TPR"). With its patented doppler technology, the VetGuardian monitor can capture vital signs in real time without harnesses or wired leads on the pet, thus allowing pet patients to rest comfortably during recovery at veterinary facilities. The system is easily set up by clinic staff and connected to the cloud internet using a smartphone app, after which monitoring of multiple up to eight VetGuardian monitors on a single screen is enabled by connecting to the MyZomedica VetGuardian app through the myZomedica® web portal. Veterinarians receive real-time notifications should the vital signs fall outside their customizable range, and they can remotely observe patient data from anywhere via a smart device.

### Therapeutic Products Device Products:

#### PulseVet® Electrohydraulic Shock Wave Platform

Our PulseVet products utilize electrohydraulic shock wave generation technology in which a submerged high voltage spark gap is used to generate an expansive plasma bubble in front of a focusing reflector. The resultant high pressure acoustic energy wave is directed and focused into the treatment animal to induce therapeutic healing effects.

The PulseVet business reflects a 'razor/razor-blade' model in which the consumables are required to be refurbished after expending 50,000 pulses over approximately 50-60 procedures. Customers purchase a ProPulse® generator unit as well as one or more handheld therapy delivery devices called "Trodes." Each Trode has a defined duty cycle of 50,000 individual pulses, which will deliver approximately 50-65 therapy sessions depending on how many pulses the veterinarian prescribes for a particular treatment session. Once a Trode has reached the end of its duty cycle, the customer returns the unit to us, where it is refurbished and resold.

PulseVet shock wave therapy systems can treat a broad range of musculoskeletal issues, such as bone healing, tendonitis, torn ligaments, osteoarthritic and degenerative joint disease, including back and neck pain, and difficult to heal wounds such as a lick granuloma. As we have developed the PulseVet technology, the number of indications has increased, and we intend to continue investing in the development of new indications in the future.

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In September of 2021, Pulse Veterinary Technologies introduced the X-Trode, a new handpiece which eliminates the need for sedating small animal patients in most cases. We have increased our focus on selling PulseVet products to small animal customers and have seen encouraging adoption in this market in 2022. The small animal market is significantly larger than the equine market, with approximately 12.5 times the number of small animal veterinary practices in the US compared with equine focused veterinary practices. Currently PulseVet products are used actively in approximately half of equine dedicated practices in the U.S.

We are conducting several clinical studies of shock wave therapy, including:

- **CSU study:** a study designed to measure efficacy in treating delaying the onset and progression of osteoarthritis ("OA") in small animals with the X-Trode. Animals are randomly divided into two groups, with and without shock wave treatment, and are being monitored for pain, functionality, and disease progression for 12 months. This study began in the third quarter of 2022 and data collection is expected to be completed two to three years after commencement; and
- **a study:** designed to measure safety and efficacy in treating pulmonary disease in horses. Historically, shock wave therapy has not been applied to the lungs. However, recent studies by independent equine veterinarians have shown that the lungs can be treated safely. Based on this early research, Zomedica is sponsoring an additional studies to evaluate pulmonary indications more fully. The initial study to more fully evaluate this new indication. This study is examining examined the effect of shock wave therapy on exercise induced pulmonary hemorrhage (EIPH, or "Bleeders") in horses, and has crossed into a second study focused on treating asthma in horses. This study Early results have been extremely favorable in asthmatic horses. These studies began in the fourth quarter of 2022 and data collection will continue through 2024. The EIPH study has completed enrollment, and the asthma study is expected to be completed one year after commencement, approximately 1/3 enrolled.

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We are also participating in studies that are being conducted by independent investigators, including:

- *Munich study*: a randomized, double blinded, double-blinded, crossover study of 24 dogs that previously had Tibial Plateau Leveling Osteotomy ("TPLO") surgery and are currently presenting with OA. The animals will be treated with shock wave therapy and monitored for pain and functionality for 12 months. This study began in the first quarter of 2022, continued through 2023, and data collection is expected two years after commencement; and
- a study to document small animal tolerance Pilot studies evaluating the use of the X -Trode vs. the traditional trode. This study is examining pain caused by treatment with the X -Trode compared to a traditional trode shock wave therapy for chronic kidney disease in dogs without sedation. cats and dogs. This study began in the first third quarter of 2021. Data 2023, continued through 2023, with data collection is now complete and data analysis is in progress, expected by the end of 2024.

Assisi® targeted Pulsed Electromagnetic Field Therapy (tPEMF) line of products.

Our Assisi products, including the Assisi Loop®, Assisi Loop Lounge®, and DentaLoop® devices, treat pain and inflammation through delivery of targeted pulsed electromagnetic field focused energy (tPEMF). Our Assisi Calmer Canine® devices utilize tPEMF to treat separation anxiety in small animals.

Targeted Pulsed Electromagnetic Field (tPEMF™) (tPEMF™) therapy delivers a micro-current to damaged tissue that is precisely tuned to trigger an animal's own natural anti-inflammatory process. The electromagnetic signal, which is one-one-thousandth the strength of a cell phone, stimulates cellular repair by upregulating the body's own production of endogenous nitric oxide (NO).

The biological effect of that induced current is the functional therapeutic component of tPEMF technology. Enhancing nitric oxide, the body's own anti-inflammatory molecule, has several biotherapeutic effects depending on the target tissue and the specific characteristics of the tPEMF waveform used.

The Loop products have a finite life defined by battery capacity. Once the battery is expired, typically after 150 treatments, the customer purchases a new device to continue the therapy.

We commercialize the Assisi tPEMF products primarily to our network of 4,000 veterinarians. veterinarian customers. We also offer the products for sale through numerous channels, including for sale on our own website to both veterinarians and pet owners, through traditional veterinary distributors such as MWI Midwest Animal Health (Division of Cencora), Covetrus, Patterson Veterinary, Supply, and others, and through online retail channels such as Amazon. Amazon and Chewy.

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#### **License Agreements**

##### **TRUFORMA® Platform**

In November of 2018, we entered into a development The exclusive license agreement and supply transition services agreement with Qorvo focused on bringing their piezo-electric BAW sensor to the veterinary health sector. Under the terms Biotechnologies, LLC, which were updated in January of this agreement, we had exclusive global rights to develop and market Qorvo's investigational point-of-care diagnostic platform for veterinary use during the term. Under that agreement, we jointly collaborated with 2023, were terminated following our acquisition of Qorvo on the development Biotechnologies, LLC in October of our TRUFORMA instrument and related diagnostic assays. Although this joint development work initially targeted five assay cartridge candidates to detect thyroid and adrenal disorders in dogs and cats, we expanded work on these assays in 2020 to include a canine gastrointestinal panel with three additional assays. Under the legacy agreement, Qorvo not only developed our TRUFORMA instrument and assays, but also was responsible for the manufacture and supply of TRUFORMA instruments and cartridges to us. 2023.

In January of 2023, we entered into new agreements with Qorvo. The agreements include a worldwide exclusive license agreement, a transition services agreement, and a BAW sensor supply agreement. Collectively, these agreements expand our rights and responsibilities for the TRUFORMA product line. Under the license agreement, we paid an upfront license fee of \$4,000 for global exclusive rights to the platform and will owe an additional license fee once we achieve installation qualification for the cartridge production equipment in our Roswell, GA facility. Additionally, we have the option to pay a license fee in year ten, which will extend our exclusivity under the license agreement in perpetuity, a right we did not have in the original agreement.

Under the transition services agreement, we will pay Qorvo a market based hourly rate, for up to the next two years, for work to transition the manufacturing, research, and development practices around the TRUFORMA platform. This transition includes the sharing of industry knowledge, design history files, manufacturing equipment sourcing, and setup practices to our personnel.

We also entered into a new BAW sensor supply agreement was amended with Qorvo. This agreement allows Qorvo US, Inc. ("Qorvo") allowing Zomedica Inc. to purchase continue purchasing Qorvo's proprietary BAW sensors for use in the TRUFORMA instrument. It also provides for exclusivity provisions such that Qorvo will not sell BAW sensors for use in a diagnostic product in the animal health sector during the term of our supply agreement.

Collectively, these agreements will give Zomedica control of the future of the TRUFORMA platform, subject to royalty fees and BAW sensor supply requirements once the transition period is completed. We intend to accelerate investment in this platform which should benefit Zomedica in two key ways:

- We are currently evaluating market opportunities for our next set of potential assays and will select the most attractive options for future development. We intend to invest additional resources to focus on expanding shelf life and seeking to improve temperature sensitivity of the cartridges; and
- We believe we can implement measures to reduce the cost of manufacturing cartridges, thus potentially improving the margins of the TRUFORMA product line. This could provide more flexibility to respond to changes in demand for cartridges through its production scheduling.

#### *PulseVet® Platform*

The technology used in our PulseVet products is licensed to us pursuant to a license agreement with SANUWAVE, Inc. Under the license agreement, we have a worldwide, exclusive license under specified patents to develop and commercialize products in the veterinary field. In 2019, the license was converted to a worldwide, irrevocable and perpetual, exclusive license in exchange for a one-time payment.

#### *Assisi Loop® Platform*

The technology used in our Assisi Loop product line is licensed to us pursuant to an amended license agreement from 2016 with Rio Grande Neurosciences Inc., Inc., a Delaware Corporation. Under this license agreement, we have a worldwide,

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exclusive license under specified patents to develop and commercialize products in the veterinary field. The license agreement has been paid for in full and no future royalties or milestone payments are, or will be, owed.

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#### *VetGuardian® Platform*

The technology used in our VetGuardian products is licensed to us pursuant to a series of exclusive license agreements with the University of Florida Research Foundation ("UFRF"). The initial license agreements were entered into in February of 2015 between UFRF and Structured Monitoring Products, Inc. These license agreements provide us with worldwide exclusive rights to the UFRF patents covered under the agreements in all fields other than for use in the research, treatment, monitoring, and other commercial use with humans. Under the license agreements, we have a \$5,000 annual license fee and a 4% royalty on the sale of VetGuardian products, with a minimum annual royalty of \$50,000.

#### Legacy Programs

As a result of an internal strategic review, we are focusing We have focused our development and commercialization efforts on our TRUFORMA®, TRUVIEW™, VetGuardian, PulseVet®, and Assisi Loop platforms, distributing and commercializing the VetGuardian® platform, and finalizing the development and launch of our TRUVIEW™ digital microscopy platform. We believe focusing on these this narrowed focus will enable us to capitalize on our core strengths and to accelerate the commercialization of these existing platforms.

#### Seraph Biosciences, Inc.

In May of 2018, we entered into a development, commercialization, and exclusive distribution agreement with Seraph Biosciences, Inc. ("Seraph") a human biomedical device company. Under the terms of this agreement, we have exclusive global veterinary industry rights, except for (i) food safety or animal product or byproduct applications and (ii) animal import/export control applications, to develop and market a novel pathogen detection system in the form of a point-of-care diagnostic instrument. The agreement covers potential development and validation of fecal/urine pathogen detection assays. assays and does not expire until seven years from the date of commercial shipment.

#### Celsee, Inc.

In January of 2017, we entered into a collaborative research agreement with Celsee, Inc., ("Celsee"), a developer of diagnostics for the detection and quantification of cells and other markers. Subsequent to this agreement, in December 2017, we entered into a license and supply agreement with Celsee for exclusive global rights to develop and market Celsee's liquid biopsy platform. The agreement with Celsee covers the potential development and commercialization of liquid biopsy assays and related consumables for the detection of cancer in companion animals.

In January of 2020, we amended and restated the Celsee agreement to acknowledge the completion of the initial development work and to provide for definitive supply and pricing terms for the liquid biopsy instrument and related consumables. In March of 2021, we further amended the amended and restated Celsee agreement to clarify certain exclusionary provisions related to rights granted to us. Under the terms of the Celsee agreement, as amended and restated, agreement, we continue to have exclusive, veterinary oncology care, global rights to develop and market Celsee's liquid biopsy platform for use by veterinarians as a cancer diagnostic. The amended and restated agreement has an initial term of five years (subject to termination in certain circumstances), and it automatically renews for additional two-year terms thereafter (subject to either party determining not to renew).

Celsee was subsequently acquired in April of 2020 by Bio-Rad Laboratories, Inc., which has focused their efforts on other internal programs. While a patent was issued to Zomedica Corp. by the United States Patent & Trademark Office in November of 2022 covering a portion of the early work done by Celsee before it was acquired, neither company has an active development project currently underway.

#### Research and Development

We engage in development work on our diagnostic and therapeutic device platforms through our internal R&D team and in conjunction with our strategic partners. We developed the TRUFORMA® platform in conjunction with Qorvo. Pursuant to the license agreement entered Qorvo Biotechnologies LLC (QBT). Having acquired QBT in January October, 2023, Qorvo will continue to work with us on the development of in-process assays, however, we plan to develop future assays through our internal now combined R&D team. We collaborate with Having acquired Structured Monitoring Products in September, 2023, we plan to guide development activities for VetGuardian™ products and with our combined team. We also will engage contract research organizations (CROs) to support development work when needed. In connection with these activities, we have incurred and will continue to incur significant research and development expenses. Our research and development expenses were \$5,744 for the year ended December 31, 2023, and \$2,578 for the year ended December 31, 2022, and \$1,673 for the year ended December 31, 2021.

#### Sales and Marketing

We market our products in the U.S. through use of our own sales force, which, includes 35 as of December 31, 2023, included 42 sales representatives, including inside sales, Professional Services Veterinarians, Sales Directors, and our Senior Vice President of Sales as of December 31, 2022, Sales.

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While our products are generally sold directly to veterinary professionals or through on-line orders, we also use third party distributors in the U.S. for certain products, particularly for the Assisi Loop® product line, as well as our VetGuardian® and in certain cases, our PulseVet® product line. We anticipate leveraging U.S. distributors for more of our products in the future. Internationally, we currently market our Assisi® and PulseVet product lines through in-country distributors. We expect to expand this network and launch additional products into these channels in 2024 and beyond.

Our TRUFORMA® platform strategy is (i) to build an installed base of instruments, at no cost to the veterinarian in exchange for a commitment by the customer to utilize the assays, through our Customer Appreciation Program ("CAP") in order to drive demand for our assays, and (ii) to bring new assays to market as rapidly as possible, both to increase revenue and to build the value proposition for the TRUFORMA instrument. Consistent with this strategy, we are currently offering our new assays will be a combination of biomarkers previously untestable at the point of care (POC) and/or complementary to provide TRUFORMA instruments to veterinarians at no cost in exchange for a commitment by the customer to utilize the assays. their existing in-house diagnostics. We believe that this program will enable us to add future assays more quickly to the platform, with limited additional customer acquisition or training costs or added service burden. The TRUFORMA system is a natural fit for the equine market, and we introduced our first equine assay in late 2023 with additional equine assays in development representing reference lab quality assays previously unavailable at the POC.

As a part of the Revo Squared asset acquisition, we acquired a line of digital ultrasound products with remote training and coaching (via telemedicine). We offer these products to our customers in the United States, through both our field sales team and our inside sales team. While ultrasound is less of a strategic growth imperative for Zomedica, we believe our private labeled system has many advantages that customers have traditionally sought from Revo Squared, including the ability to receive training on use of ultrasound from some of our experts. We plan to continue offering ultrasound equipment through our field sales team and will leverage internal and external ultrasound experts to continue to offer telemedicine consultation and ultrasound training to our customers.

Our PulseVet® platform is sold directly to equine and small animal veterinarians in the U.S. and to Equine equine veterinarians in Japan through a wholly owned subsidiary. Outside the United States, and Japan, we sell PulseVet products primarily through a network of distributors.

PulseVet products have traditionally been widely adopted in the equine market but had limited adoption in the small animal market due to the need to sedate small animals to comfortably provide treatments. In September of 2021 the PulseVet companies launched the X-Trode product for use in the small animal market. We believe that the X-Trode will significantly expand the market opportunity for the use of shock wave technology because small animal veterinarians will no longer need to sedate an animal in order to provide a comfortable treatment. Small animal adoption was a key focus of our US field sales force in 2022, 2023, and we saw significant interest and increased adoption in this segment versus prior years. In 2024 we are exploring additional programs to accelerate uptake of PulseVet in the small animal market.

Our Assisi Loop product line includes the Loop Lounge® line of reusable treatment beds, the DentaLoop® for pain and inflammation of the teeth and gums, and the Calmer Canine® product for separation anxiety. We commercialize these products to veterinarians and end users alike through three channels: 1) we sell these products on our own website to both Veterinarians and pet owners, 2) we sell through traditional veterinary distributors such as MWI Midwest Animal Health (Division of Cencora), Covetrus, Patterson Veterinary, Supply and others, and 3) we sell through retail channels such as Amazon, Amazon and Chewy. International distribution is primarily through veterinary distributors.

Zomedica's TRUVIEW™ subscription model establishes a contractual arrangement wherein veterinary professionals gain access to advanced diagnostic technology without incurring upfront costs. Through a simple monthly subscription fee, practices can effectively manage and allocate resources for device usage. The subscription includes up to 100 studies with additional studies incurring overages. Remote pathologist image interpretations are available generally within two hours for an additional charge. As there is no transfer of ownership in the agreement, the intentional absence of a conventional warranty aligns with our practice of device ownership and periodic replacement to mitigate disruptions, ensuring continuous diagnostic functionality for the practice. This model adheres to principles of cost predictability, operational flexibility, and equitable billing, providing a legally sound framework for veterinary practices seeking reliable and uninterrupted access to diagnostic solutions.

Zomedica's VetGuardian growth strategy is underpinned by a distribution network, leveraging the Zomedica salesforce and strategic partnerships with industry distributors like Covetrus and Patterson Veterinary. The VetGuardian system, equipped with monitoring capabilities, cloud connectivity, and an extended warranty option, is the first product of its kind in the veterinary solutions sector. Notably within this space, the VetGuardian system stands out as a unique

offering, benefiting from a current lack of direct competition and demonstrating proven market demand. Initially concentrating on US companion animal clinics, the VetGuardian system signifies an opportunity for expansion through thoughtful exploration of untapped segments in the broader animal health market, both domestically and internationally. Its potential for adoption underscores a deliberate approach to influencing the landscape of veterinary care within the industry.

We provide a product warranty warranties to customers in the event of defects in our products. The warranty period can periods vary from 123 months to 24 months depending on the product and covers the cost of shipping a temporary unit units while the customer's unit is being serviced, serviced or full replacements depending on the arrangement.

#### Manufacturing

##### *PulseVet® Platform*

We manufacture our PulseVet system in our newly renovated global manufacturing and operations center Global Manufacturing & Distribution Center, South in Roswell, Georgia. We invested \$1,100 in this facility to expand our footprint and capacity for planned trade refurbishment and sales growth as well as new product lines.

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Our PulseVet® products are assembled by us from readily available components. We assemble our products in Roswell, Georgia, and distribute our products in North America, South America, Europe, and Asia. We assemble and refurbish our Trodes in our facility in Roswell, Georgia and use a contract manufacturing company in Switzerland to assemble our products for sale in Japan. Although most components essential to our PulseVet business are generally available from multiple sources, we obtain printed circuit boards ("PCBs") from two manufacturers. Palladium, a precious metal that is a key component in the production of our Trodes, is heavily mined and sourced from Russia and Ukraine. Although we We have

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seen small disruptions in reduced the risk around lead time due to the current conflict in the region, our use of disruptions by maintaining a higher safety stock level and continuing relationships with multiple precious metal service companies and lack of to avoid sole sourcing has minimized the impact, sourcing.

##### *TRUFORMA® Platform*

Currently TRUFORMA cartridges are manufactured in and distributed from our facility in Plymouth, Minnesota, which was acquired from Qorvo on October 4th, 2023. TRUFORMA instruments are manufactured by Qorvo, then shipped to in and distributed from our Roswell facility for distribution. Under the restructured TRUFORMA agreements, Qorvo will support the transition of instrument manufacturing from their contract manufacturer, and cartridge manufacturing from their facility in Plymouth, MN to our Roswell, GA facility. They will be compensated at an hourly rate for these transition services until we assume instrument and cartridge manufacturing responsibility, currently estimated to take place no later than the first half of 2024.

Georgia.

##### *Assisi® Products*

The Assisi line of products is primarily manufactured at our facility in Roswell, Georgia, with certain of the products manufactured by two contract manufacturing organizations, CMO ADM Tronics Unlimited, LLC in New Jersey and Evolve Manufacturing Technologies in California, Jersey. Final packaging and shipping distribution are currently provided by the Wheelership, LLC managed in New Jersey. Distribution of Assisi products will transition to our Roswell facility in 2023, Roswell, Georgia.

#### TRUVIEW™ Digital Microscopy

We anticipate manufacturing, warehousing, and shipping the Our TRUVIEW digital microscopy system at is manufactured in and distributed from our facility in Roswell, Georgia manufacturing facility beginning in the first half of 2023, Georgia.

We purchase ultrasound components from a supplier in Europe for use in our proprietary ultrasound system. We complete final assembly and customization in Roswell, GA to include proprietary telemedicine components that enable our expert ultrasound technicians to view and control the customer's system remotely in real time as they conduct training or coaching sessions. *VetGuardian® Products*

Our VetGuardian devices are manufactured in and distributed from our facility in Roswell, Georgia.

#### Intellectual Property

We rely primarily upon a combination of in-licensed exclusive rights, patents, proprietary know-how, and confidentiality agreements to protect our processes, methods, and other technologies, to preserve any trade secrets, and to operate without infringing on the proprietary rights of other parties, both in the United States and in other countries.

Our TRUFORMA Assisi Loop® instrument, PulseVet and the related assays, as well as our PulseVet® technology VetGuardian technologies are dependent on intellectual property developed by our strategic partners and licensed to us. We do not own the intellectual property rights that underlie these technology licenses. Our rights to use the licensed technology are subject to the negotiation of, continuation of, and and/or compliance with the terms of our licenses. In certain instances, we have continuing sale rights after the termination of the applicable license agreement.

We own two a very active and growing intellectual property portfolio of patents and trademarks. Currently, Zomedica owns 62 issued U.S. patents, and have filed one additional 123 issued international patents in various countries, and has 25 pending U.S. patent applications, and 39 pending foreign patent applications. This includes US Pat. No. 11,813,043 related to our VetGuardian product acquired as a result of the acquisition of Structured Monitoring Products, Inc., and numerous patents and pending applications related to the TRUFORMA product acquired as a result of the acquisition of Qorvo Biotechnologies, LLC n/k/a Zomedica Biotechnologies, LLC.

Also included are 4 U.S. patents, a pending U.S. patent application, in addition, we have filed two Patent Cooperation Treaty ("PCT") 3 foreign patents, and 13 pending foreign patent applications for international protection. These the Assisi Loop and Assisi Calmer Canine® products. We also own 4 U.S. patents and 5 pending U.S. patent applications are focused on inventions related to the TRUVIEW microscope. Other included U.S. and foreign patents and pending patent applications relate to medical treatment devices, parasite detection, urinary tract infection detection, or and identification of cancer cells in blood. While we are not With respect to trademarks, Zomedica currently developing products that use these inventions, we will continue to pursue these filings owns 33 registered U.S. trademarks, and maintain an active patent portfolio.

We acquired a portfolio of five 98 registered foreign trademarks, and has 14 pending U.S. patents, including one PCT and two continuation patents, together with sixteen foreign patent and patent applications for the Assisi Loop® and Assisi Calmer Canine® products. Following the acquisition of the Revo Squared assets, we expanded the original U.S. patent application by filing five continuation trademark applications and also filed an additional four U.S. patent applications to cover the TRUVIEW™ microscope.

#### 5 pending foreign trademark applications.

We depend upon the skills, knowledge, and experience of our management personnel, as well as that of our other employees, advisors, consultants, and contractors, none of which are patentable. To help protect our know-how, and any inventions for which patents may be difficult to obtain or enforce, we require all our employees, consultants, advisors, and other contractors to enter into customary confidentiality and assignment of inventions agreements that prohibit the

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disclosure of confidential information and, where applicable, require disclosure and assignment to us of the ideas, developments, discoveries, and inventions important to our business.

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### **Competition**

In the diagnostic market, our potential competitors include large veterinary diagnostics companies, small businesses focused on animal health, and reference laboratory services provided by academic institutions and in-clinic product providers. These competitors include Idexx Laboratories, Inc., Antech Diagnostics (a unit of Mars Inc.), Heska Corporation (a unit of Mars Inc.), Bionote USA Inc., and Zoetis Inc., Inc., and its wholly owned subsidiary, Abaxis, Inc.

In the shock-wave market we face competition from laser devices offered by entities such as Companion Animal Health, a division of LiteCure, LLC, Respond Systems Incorporated K-Laser, and Summus Medical Laser, LLC. Additionally, ELvation Medical GmbH markets a Piezo Shockwave system that competes with the PulseVet® products and is sourced from Karl Storz Richard Wolf in Germany.

Assisi® faces competition from Respond Systems Incorporated, which manufactures a line of Pulsed Pulsing Electro Magnetic Therapy products, primarily in a bed format which most closely compares to the Assisi Loop Lounge® line of products.

In-clinic ultrasound can be an extremely versatile tool for veterinarians today. It can be useful in diagnosing, or ruling out a variety of cardiac, urinary, and GI conditions. The veterinary ultrasound equipment market is a highly competitive market, with major companies such as Sound, a division of Antech, Heska and Universal Imaging, among others providing equipment options to customers. In the services category, two smaller companies, Oncura Partners and WeeSeeYou each offer ultrasound training and interpretation services. We intend to offer our private label ultrasound system to customers and will include a limited amount of training with the purchase of each system. Once a customer exceeds the amount of included training, we would charge a modest fee per case. We are evaluating whether to offer more in-depth training programs for operators new to in-clinic ultrasound.

Our TRUVIEW™ platform, which is in development and is expected to launch launched in the first half of the year, will also enter 2023, entered a competitive market. Several major competitors offer some type of digital microscopy system ranging from Zoetis' Imagyst™ Imagyst™ for fecal, urine and cytology testing, to Heska's Element AIM™ AIM™ which is optimized for fecal and urine testing, to Idexx' Digital Cytology™ Cytology™ platform.

Many of our competitors and potential competitors have substantially more financial, technical, and human resources than we do. Many also have more experience in the development, manufacture, regulation and worldwide commercialization of animal diagnostics and medical devices. If our intellectual property protection fails to provide us with exclusive marketing rights for some of our products, we may be unable to effectively compete in the markets in which we participate.

### **Government Regulation**

There are no requirements for U.S. Food and Drug Administration, ("FDA") pre-market approval of medical devices intended for animal use. Animal medical devices and diagnostic aids are, however, subject to the general provisions of the Federal Food, Drug, and Cosmetic Act, ("FDC Act") that relate to misbranding and adulteration. For example, an animal medical device may be considered misbranded if the labeling fails to bear adequate directions for use by the layperson or an animal device is misbranded if it is dangerous to animal or human health when used in the manner prescribed, recommended, or suggested in labeling. The FDA relies on veterinarians and other users to report unsafe animal medical devices.

### **Human Capital**

As of December 31, 2022 December 31, 2023, we had 85144 employees. Of our employees, 518 are engaged in research and development activities, 4553 are engaged in business development, sales, and marketing activities, 1652 are in operations and manufacturing, and 1921 are engaged in corporate and administrative activities. None of our employees are represented by labor unions or covered by collective bargaining agreements.

We believe we are only as strong as our employees, and that the employees are an important part of our future success. It is therefore our goal to provide them with an environment and the resources where they can thrive and excel at their job. We offer competitive compensation, participation in equity incentive plans, benefits, and a variety of flexible work arrangements.

On March 29, 2024, the Company entered into an amendment to the employment agreement with Larry Heaton, our Chief Executive Officer, and the offer letter with Peter Donato, our Chief Financial Officer. By virtue of the amendment to Mr. Heaton's agreement, Mr. Heaton will receive an annual base salary of \$466,000 (which was \$440,000 from January 1, 2023 to March 31, 2024 and \$400,000 prior to January 1, 2023) and that any cash bonus receivable by Mr. Heaton will be subject to the recently adopted Clawback Policy of the Company. By virtue of the amendment to Mr. Donato's offer letter, Mr. Donato's salary remained unchanged, however, we agreed that in the event of termination of his employment including for "Good Reason" but other than for "Cause" as each of these terms are defined in his amended offer letter, Mr. Donato will be eligible to receive severance benefits equal to one half of his annual base salary, pro-rated bonus, if applicable, each payable immediately upon termination, and if eligible, reimbursement of insurance coverage.

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premiums for up to six months. All other employees, including named executive officers, have offer letters and received raises in line with past practices.

### **1A. Risk Factors**

(All amounts are expressed in thousands unless otherwise indicated)

#### **Risks Related to our Business**

*We have a limited operating history, are not profitable, and may never become profitable.*

We are generating revenues from our products, but we expect to continue to incur significant research and development costs and administrative expenses. Our net loss and comprehensive loss for the years ended December 31, 2022 December 31, 2023, and December 31, 2021 December 31, 2022, was \$17,860 \$33,638 and \$18,382 \$17,860. Our accumulated deficit as of December 31, 2022 December 31, 2023, was \$136,404 \$170,933. As of December 31, 2022 December 31, 2023, we had total shareholders' equity of \$267,392 \$240,017. We expect to continue to incur losses for the foreseeable future, as we continue our integration efforts in relation to the Assisi and Revo Squared asset acquisitions, the distribution acquisitions of the VetGuardian product, Structured Monitoring Products and Qorvo Biotechnologies, and our product development and commercialization activities. Even if we succeed in developing and broadly commercializing our products, we expect to continue to incur losses for the foreseeable future, and we may never become profitable. If we fail to achieve or maintain profitability, then we may be unable to continue our operations at planned levels and be forced to reduce or cease operations.

*We have devoted and expect to continue to devote a significant portion of our financial and managerial resources on the development and commercialization of our products and cannot be certain that they will be successfully commercialized.*

The successful development and commercialization of our products will depend on several factors, including the following:

- the successful validation, verification, and testing of new products to ensure efficient, accurate, and consistent performance;
- our ability to provide a suite of products that customers believe address their needs and provide sufficient economic justification for acquiring them;
- our ability to successfully market our products;
- the availability, perceived advantages, relative cost, relative safety, and relative efficacy of our products compared to alternative and competing products;

- the acceptance and utilization of our products by veterinarians, pet owners, and the animal health community;
- our ability to convince the veterinary community of the clinical utility of our products and their potential advantages over existing tests and devices;
- the willingness or ability of animal owners to pay for our products and the willingness of veterinarians to recommend our products; and
- the willingness of veterinarians to utilize our diagnostic tests and devices.

Many of these factors are beyond our control. Accordingly, we cannot assure you that we will be successful in developing or commercializing our current or any of our future products. If we are unsuccessful or are significantly delayed in developing and commercializing our products, our business and prospects will be materially adversely affected, and you may lose all or a portion of your investment.

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***We face unproven markets for our existing and future products.***

The animal diagnostic and medical device markets are less developed than the related human markets and as a result no assurance can be given that our existing and future products will be successful. Animal owners, veterinarians, or other veterinary health providers in general may not accept or utilize any products that we may develop or acquire. The animal care industry is characterized by rapid

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technological changes, frequent new product introductions and enhancements, and evolving industry standards, all of which could make our products obsolete. Our future success will depend on our ability to keep pace with the evolving needs of our customers on a timely and cost-effective basis and to pursue new market opportunities that develop because of technological and scientific advances. We must continuously enhance our product offerings to keep pace with evolving standards of care. If we do not update our product offerings to reflect new scientific knowledge or new standards of care, our products could become obsolete, which would have a material adverse effect on our business, financial condition, and results of operations.

***Our existing and future products will face significant competition and may be unable to compete effectively.***

The development and commercialization of veterinary diagnostics and medical devices is highly competitive, and our success depends on our ability to compete effectively with other products in the market and identify potential partners for additional development and commercialization.

There are several competitors in the companion animal diagnostic market that have substantially greater financial and operational resources and established marketing, sales and service organizations. We expect to compete primarily with commercial clinical laboratories, hospitals' clinical laboratories, other veterinary diagnostic equipment manufacturers and other energy-based therapeutics companies. Our principal competitors in the veterinary diagnostic market are IDEXX Laboratories, Inc., Antech Diagnostics (a unit of Mars Inc.), Abaxis, Inc. (a wholly owned subsidiary of Zoetis Inc.), Heska Corporation, Zoetis Inc. In the veterinary therapeutic device market, our principal competitors are Companion Animal Health (a division of LiteCure, LLC), Summus Medical Laser, LLC, ElVation Vet USA, and other veterinary laser manufacturers. We must develop our distribution channels and build our direct sales force to compete effectively in the veterinary market.

***The economic impact of the ongoing COVID-19 pandemic (or other outbreaks, epidemics, pandemics, or We are subject to risks associated with public health crises) could adversely affect our financial condition and results of operations.***

For nearly the past three years, the ongoing COVID-19 pandemic and efforts to control its spread have significantly impacted the movement of people, goods and services worldwide, including in most or all of the regions in which we sell our products and services and conduct our business operations. The pandemic has resulted in and may continue to or at a later time result in, a global slowdown of economic activity, including travel restrictions, prohibitions of non-essential activities in some cases, disruption and shutdown of businesses and greater uncertainty in global financial markets.

Deteriorating economic and political conditions caused by the ongoing COVID-19 pandemic, crises, such as increased unemployment, decreased capital spending, declines in consumer confidence pandemics and economic slowdowns or recessions, have caused and could continue to cause a decrease in demand for our products and services. The severity, magnitude and duration of the ongoing COVID-19 pandemic is hard to predict due to uncertainty surrounding severity and transmission rates of new variants and rate of public acceptance and efficacy of vaccines and other treatments. We may not be able respond to the impacts of the ongoing COVID-19 pandemic on a timely basis to prevent near- or long-term adverse impacts to our results of operations. Although the immediate impacts of epidemics, including the COVID-19 pandemic, have been assessed and mitigated, the ultimate extent of the impact of this ongoing pandemic, including as a result of possible subsequent outbreaks of COVID-19 or of new variants thereof and measures taken in response thereto, will depend on future developments, which remain highly uncertain and cannot currently be predicted. Any negative impact on our business, financial condition, results of operations and cash flows cannot be reasonably estimated at this time, but the ongoing COVID-19 pandemic could lead to extended disruption of economic activity and the impact on our business, financial condition, results of operations and cash flows could be material.

Although many health and safety restrictions have been lifted and vaccine distribution has increased, certain adverse consequences of the pandemic continue to impact the macroeconomic environment and may persist for some time.

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including labor shortages and disruptions of global supply chains, particularly in China and other parts of Asia. The growth in economic activity and in the demand for goods and services, coupled with labor shortages and supply chain disruptions, has also contributed to rising inflationary pressures and the risk of recession. Given the ongoing dynamic nature of variants of COVID-19, it is difficult to predict the full impact of the ongoing COVID-19 pandemic outbreak on our business. As the result of the ongoing COVID-19 pandemic and the related adverse local and national economic consequences, we could be subject to a number of risks, any of which could have a material adverse effect on our business.

We are subject to risks associated with public health crises, such as pandemics and epidemics, which may have a material adverse effect on our business. Global health outbreaks, such as COVID-19, have and may continue to adversely affect our employees, disrupt our business operations and practices, as well those of our customers, partners, vendors, and suppliers. Public health measures by government authorities such as travel bans, social-distancing, lockdown measures, vaccination requirements may cause us to incur additional costs, limit our operations, modify our business practices, diminish employee productivity, or disrupt our supply chain, which may have a material adverse effect on our business. To the extent a public health crisis will impact our business, financial condition liquidity and cash flow, results of operations ability depends on factors outside of our control, including severity, duration, and the measures to execute our growth strategy, contain the health outbreak.

***The Company's operations and performance depend on global and regional economic conditions and adverse economic conditions can adversely affect the Company's business, results of operations and financial condition.***

Adverse macroeconomic conditions, including such as inflation, slower growth or recession, geopolitical conflict, new or increased tariffs and other barriers to trade, changes to fiscal and monetary policy, tighter credit, higher interest rates, high unemployment and currency fluctuations can materially adversely affect demand for the Company's products and services. In addition, consumer confidence and spending can be adversely affected in response to financial market volatility, negative financial news, conditions in the real estate and mortgage markets, declines in income or asset values, changes to fuel and other energy costs, labor and healthcare costs and other economic factors. In addition to an adverse impact on demand for the Company's products, uncertainty about, or a decline in, global or regional economic conditions can have a significant impact on the Company's suppliers, logistics providers, distributors, and other channel partners. Potential effects include financial instability; inability to obtain credit to finance operations and purchases of the Company's products; and insolvency.

***Disruption in the global supply chain could increase our costs and delay, prevent or impair our ability to manufacture our products and satisfy customer demand, which could have a material adverse effect on our business, operating results and financial condition.***

We rely on our developmental partners and third-party suppliers and manufacturers to develop and manufacture our products. Global supply chains have been significantly disrupted by the COVID-19 pandemic, war in the Russia-Ukraine conflict, Middle East, the war between Russia and Ukraine, and other factors. For example, supply disruptions have led to a global shortage of semiconductor chips. In addition, shipping delays have increased, and transportation costs have risen significantly. As a result, component costs have increased, and the supply of materials has become less certain and more unpredictable. Any interruption or delay in the supply of parts and components for our products, or the inability to obtain those parts or components at acceptable prices and within a reasonable amount of time, could increase our costs and delay, prevent or impair our ability to manufacture our products and satisfy customer demand, which could have a material adverse effect on our business, operating results and financial condition.

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***Our dependence on suppliers could limit our ability to develop and commercialize certain products.***

We rely on third-party suppliers to provide components in our products, manufacture products that we do not manufacture ourselves, and perform services that we do not provide ourselves. Because these suppliers are independent third parties with their own financial objectives, actions taken by them could have a materially negative effect on our results of operations. The risks of relying on suppliers include our inability to enter into contracts with third-party suppliers on reasonable terms, inconsistent or inadequate quality control, relocation of supplier facilities, supplier work stoppages and suppliers' failure to comply with applicable regulations or their contractual obligations. Problems with suppliers could materially negatively impact our ability to complete development, supply the market, lead to higher costs or damage our reputation with our customers.

In addition, we currently purchase some products and materials from sole or single sources. Some of the products that we purchase from these sources are proprietary and, therefore, cannot be readily or easily replaced by alternative sources. To mitigate risks associated with sole and single source suppliers, we will seek when possible to enter into long-term contracts that provide for an uninterrupted supply of products at predictable prices. However, some suppliers may decline to enter into long-term contracts, and we are required to purchase products with short term contracts or on a purchase order basis. There can be no assurance that suppliers with which we do not have contracts will continue to supply our requirements for products, or that suppliers with which we do have contracts will always fulfill their obligations under these contracts, not

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exercise termination rights under the agreement, or that any of our suppliers will not experience disruptions in their ability to supply our requirements for products. In cases where we purchase sole and single source products or components under purchase orders, we are more susceptible to unanticipated cost increases or changes in other terms of supply. In addition, under some contracts with suppliers we have minimum purchase obligations, and our failure to satisfy those obligations may result in loss of some or all of our rights under these contracts or require us to compensate the supplier. If we are unable to obtain adequate quantities of products in the future from sole and single source suppliers, we may be unable to supply the market, which could have a material adverse effect on our results of operations.

***Our strategic partnerships relationships are important to our business. If we are unable to maintain any of these partnerships, relationships, or if these partnerships relationships are not successful, our business could be adversely affected.***

We have entered into strategic relationships that are important to our business and we expect to enter into similar relationships as part of our growth strategy. These relationships may pose a number of risks, including:

- partners other parties may have significant discretion in determining the efforts and resources that they will apply to these relationships;
- partners other parties may not perform their obligations as expected;
- partners may not pursue development of our product candidates or may elect not to continue or renew development based on development results, changes in the partners' strategic focus or available funding, or external factors, such as an acquisition, that divert resources or create competing priorities;
  - disagreements with partners, other parties, including disagreements over proprietary rights or contract interpretation, or the preferred course of development, might cause delays or termination of the research and development of product candidates, might lead to additional responsibilities for us with respect to product candidates, or might result in litigation or arbitration, any of which would be time consuming and expensive;
- partners other parties may not properly maintain or defend their intellectual property rights or may use proprietary information in such a way as to invite litigation that could jeopardize or invalidate the intellectual property or proprietary information or expose us to potential litigation;
- partners other parties may infringe the intellectual property rights of third parties, which may expose us to litigation and potential liability;
  - there may be conflicts between different partners that could negatively affect those partnerships and potentially others; and
- the number and type of our relationships could adversely affect our attractiveness to future partners or acquirers.

If any strategic alliances we enter into do not result in the successful development of our product candidates or if one of our partners terminates its agreement with us, we may not be able to successfully develop our product candidates, our continued development of our product candidates could be delayed, and we may need additional resources to develop additional product candidates. All of the risks relating to our product development, regulatory approval and commercialization also apply to the activities of our partners and there can be no assurance that our agreements will produce positive results or successful products on a timely basis or at all.

Additionally, subject to its contractual obligations to us, if a partner of ours the other party is involved in a business combination or otherwise changes its business priorities, the partner this party might deemphasize or terminate the development of any technology licensed to it by us, relationship. If one of our partners another party terminates its agreement with us, we may find it more difficult to attract new partners and our perception in the business and financial communities and our stock price could be adversely affected.

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We may in the future determine to partner with additional life science and technology companies for development of additional products. We face significant competition in seeking appropriate partners. Our ability to reach a definitive agreement for partnership will depend, among other things, upon our assessment of the partner's resources and expertise, the terms and conditions of the proposed partnership and the proposed partner's evaluation of a number of factors. If we are unable to reach agreements with suitable partners on a timely basis, on acceptable terms, or at all, we may not be able to access technologies that are important for the future development of our business. If we elect to fund and undertake development activities on our own, we may need to obtain additional expertise and additional capital, which may not be available to us on acceptable terms or at all. If we fail to enter into future strategic alliances and do not have sufficient funds or expertise to undertake the necessary development activities, we may not be able to further develop our product candidates and our business may be materially and adversely affected.

If we fail to attract and keep senior management and key scientific personnel, we may be unable to successfully develop any of our existing or future product candidates, conduct our in-licensing and development efforts, and commercialize any of our existing or future products.

Our success depends in part on our continued ability to attract, retain and motivate highly qualified management and scientific personnel. We are highly dependent upon our senior management, particularly Larry Heaton, our Chief Executive Officer, Ann Marie Cotter, Peter Donato, our Chief Financial Officer, Tony Blair, our Chief Operating Officer, Adrian Lock, our Vice President and General Sales Manager, and Karen DeHaan-Fullerton, our General Counsel, and several of our vice presidents. The loss of services of any of these individuals could delay or prevent the achievement of our business objectives.

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**If we are not able to manage growth successfully, this could adversely affect our business, financial condition, and results of operations.**

Continued growth may place a significant strain on financial, operational, and managerial resources. We must continue to implement and enhance our managerial, operational, and financial systems, expand our operations, and continue to recruit and train qualified personnel. There can be no assurance that our strategic and operational planning will allow us to adequately manage anticipated growth. In addition, the expense associated with increased manufacturing and sales/marketing may exceed our expectations. Any inability to successfully manage growth could have a material adverse effect on our business, operating results, and financial condition.

**A failure Security breaches, loss of Zomedica's data and other disruptions could compromise sensitive information related to our business or prevent us from accessing critical information and expose us to liability, which could adversely affect our business and our reputation.**

In the ordinary course of our business, we generate and store sensitive data, including research data, intellectual property and proprietary business information owned or controlled by ourselves or our employees, partners and other parties. We manage and maintain our applications and data utilizing a combination of on-site systems and cloud-based data centers. For example, VetGuardian® cannot work without its dedicated cloud backend and, similarly, TRUVIEW™ would be greatly inhibited without the myZomedica cloud backend. We utilize external security and infrastructure vendors to manage parts of our data centers. These applications and data encompass a wide variety of business-critical information, including research and development information, commercial information and business and financial information. We face several risks relative to protecting this critical information, including loss of access risk, inappropriate use or disclosure, accidental exposure, unauthorized access, inappropriate modification, and the risk of our being unable to adequately monitor and audit and modify our controls over our critical information. This risk extends to the third-party vendors and subcontractors we use to manage this sensitive data or otherwise process it on our behalf.

Further, to the extent our employees are working away from the office, additional risks may arise as a result of dependence on the networking and security put into place by the employees. The secure processing, storage, maintenance, and transmission of this critical information is vital to our operations and business strategy, and we devote significant resources to protecting such information. Although we take reasonable measures to protect sensitive data from unauthorized access, use, or disclosure, no security measures can be perfect and our information technology (IT) and data security infrastructure could adversely impact our business, operations, and reputation.

Zomedica relies upon the capacity, reliability, and security of its IT and data security infrastructure, as well as its ability to expand and continually update this infrastructure in response to the changing needs of its business. If Zomedica experiences a problem with the functioning of an important IT system, attacks by hackers, infections by viruses or a security breach of our IT systems, including a potential ransomware attack, other malware, breaches due to failure to timely upgrade systems, erroneous actions or during system upgrades and inaction by our employees or new system implementations, the resulting disruptions could have an adverse effect on our business.

Zomedica and certain of its third-party vendors receive and store personal information in connection with Zomedica's human resources operations and contractors, malfeasance, or other aspects of our business. Despite implementation of security measures, our IT systems, like those of other companies, are vulnerable to damages from computer viruses, natural disasters, unauthorized access, cyber-attack, ransomware attack, and other similar malicious or inadvertent disruptions. Any system failure, accident, or cyber security such breach or incident could compromise our networks and the information stored there could be accessed by unauthorized parties, publicly disclosed, lost, or stolen. Any such access, breach, or other loss of information could result in disruptions, legal claims or proceedings. Unauthorized access, loss, or dissemination could also disrupt our operations and damage our reputation, any of which could adversely affect our business.

Although we currently maintain cybersecurity insurance coverage, we cannot be certain that such coverage will be adequate for data security liabilities actually incurred, will cover any indemnification claims against us relating to our operations. A material network breach in the security of our IT systems could lead any incident, will continue to vendor payments being paid be available to fraudulent bank accounts and the theft of intellectual property, trade secrets, customer information, human resources information, us on economically reasonable terms, or other confidential information. To the extent at all, or that any disruptions insurer will not deny coverage as to any future claim. The successful assertion of one or security breach more large claims against us that exceed available insurance coverage, or the occurrence of changes in our insurance policies, including premium increases or the imposition of large deductible or co-insurance requirements, could adversely affect our reputation, business, financial condition, and results in a loss or damage to operations.

**In certain circumstances, our data, or an inappropriate disclosure of confidential, proprietary or customer information, it reputation could cause significant damage be damaged.**

Damage to our reputation **affect our relationships** can be the result of the actual or perceived occurrence of any number of events, and could include any negative publicity, whether true or not. The increased usage of social media and other web-based tools used to generate, publish, and discuss user-generated content and to connect with **its customers** other users has made it increasingly easier for individuals and **vendors, lead groups** to **claims against communicate** and share opinions and views regarding us and our activities, whether true or not. Although we believe that we operate in a manner that is respectful to all stakeholders and that we take care in protecting our image and reputation, we do not ultimately **harm** have direct control over how we are perceived by others. Reputation loss may result in decreased investor confidence, increased challenges in developing and maintaining community relations and an impediment to our **business**. In addition, we may be required **overall ability** to incur significant costs to protect against damage caused by these disruptions or security breaches in the future.

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**We are now considered a smaller reporting company, and as such, are not required to provide the same level of information in our filings that a larger reporting company is. This reduction in the amount and depth of information could adversely affect investor insights and decision making.**

We are a smaller reporting company as defined in the Exchange Act, and we will remain a smaller reporting company until the fiscal year following:

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- The determination that our voting and non-voting common stock held by non-affiliates is more than \$250 million measured on the last business day of our second fiscal quarter; or
- Our annual revenue is more than \$100 million during the most recently completed fiscal year and our voting and non-voting common stock held by non-affiliates is more than \$700 million measured on the last business day of our second fiscal quarter.

Smaller reporting companies are able to provide simplified executive compensation disclosure and have certain other reduced disclosure obligations, including, among other things, being required to provide only two years of audited financial statements and not being required to provide selected financial data, supplemental financial information or risk factors.

Further, as a non-accelerated filer, we will not be required to provide an auditor attestation of management's assessment of internal control over financial reporting, which is generally required for SEC reporting companies under Sarbanes-Oxley Act Section 404(b), and, in contrast to other reporting companies, we'll have more time to file our annual and periodic reports.

We may choose to take advantage of the available exemptions for smaller reporting companies. We cannot predict whether investors will find our common stock less attractive if we rely on these exemptions. If some investors find our common stock less attractive as a result, there may be a less active trading market for our common stock and our shares price may be more volatile.

**Severe weather events, including the effects of climate change, are inherently unpredictable and may have a material adverse effect on our financial results and financial condition. In addition, climate change legislation, regulatory initiatives and litigation could result in increased operating costs or, in some instances, adversely impact demand for our products.**

Climate change may affect the occurrence of certain natural events, the incidence and severity of which are inherently unpredictable, such as an increase in the frequency or severity of wind and thunderstorm events, and tornado or hailstorm events due to increased convection in the atmosphere; more frequent wildfires and subsequent landslides in certain geographies; higher incidence of deluge flooding; and the potential for an increase in severity of the hurricane events due to higher sea surface temperatures.

As a result, our business, including our customers and suppliers, may be exposed to severe weather events and natural disasters, such as tornadoes, tsunamis, tropical storms (including hurricanes), earthquakes, windstorms, hailstorms, severe thunderstorms, wildfires and other fires, which could cause operating results to vary significantly from one period to the next. These changes could negatively impact customer demand for our products and services as well as our costs and ability to produce and distribute our products and services.

We may incur losses in our business in excess of: (1) those experienced in prior years, (2) the average expected level used in pricing, or (3) current insurance coverage limits. The effects of climate change also may impact our decisions to construct new facilities or maintain existing facilities in any areas that are or become prone to physical risks, which could similarly increase our operating and material costs. We could also face indirect financial risks passed through the supply chain that could result in higher prices for our products and resources as well as the resources needed to produce them, including higher energy costs. Additionally, climate change may adversely impact the demand, price and availability of property and casualty insurance. Due to significant economic variability associated with future changing climate conditions, we are unable to predict the impact climate change will have on our business.

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**Risks Related to Our Recently Restructured Development and Commercialization Agreement with Qorvo**

***The failure to fully transition the appropriate knowledge and expertise from Qorvo could materially and adversely affect our results of operations.***

As part of the transition agreement with Qorvo, both companies have agreed to a joint initiative to transfer applicable knowledge of processes and procedures. The quality of this transition is contingent on our ability to inquire, document, and absorb the information given and may be limited by several factors including time, quality and completeness of documentation provided by Qorvo, expertise at Zomedica to understand and interpret what is being provided, etc. Failure to adequately collect, document, and implement this information could lead to eventual delays in production, quality control issues, inventory shortfalls, an inability to meet customer demand, and other related matters that could hamper our relationships with both our suppliers and customer base.

***We may not be able to leverage the same supplier relationships or production efficiencies that Qorvo was able to achieve, resulting in risk of increased costs, longer lead times, and a lower quality of product.***

Qorvo has been able to build and leverage favorable relationships with their suppliers given their time in the industry and their significant volumes and related demand. Upon taking over the manufacturing process from Qorvo, we will need to build the same relationships with the same set of suppliers. Given our new entry into the market, this may prove difficult as some suppliers may not be willing to take on additional customers, we may not be able to get the same pricing as more established customers, and/or we may be given less priority in terms of demand. All of these could negatively impact the availability and cost of materials and impact our ability to produce and deliver products to our customers.

***The long-term success envisioned when entering into this new agreement may not come to fruition if we are unable to attract, train, and keep the appropriate personnel required to manage the growth expected and the related changes in processes and procedures to effectively produce the cartridges on our own.***

Transferring, implementing, and executing the production processes from Qorvo requires us to find personnel with specific skill sets that may not be readily available due in part to timing, availability, and geographic concerns. Should we struggle to find these skill sets, we could be

forced to delay hiring or to hire those with less experience than required. While we feel we will eventually be able to train them to the appropriate levels, this could cause delays in the standing up of our production processes and an increase in the time needed to bring our products to market as a standalone company.

**Failure of Qorvo to Provide BAW Sensors could lead to delays or an inability to manufacture cartridges.**

Manufacturing the TRUFORMA® cartridges is dependent on the supply of BAW Sensors from Qorvo. If Qorvo fails to deliver the sensors in accordance with forecast, modifies the sensors so that they can no longer work with the TRUFORMA products, discontinues production of the BAW sensors or otherwise terminates the BAW Sensor Supply Agreement, we could experience delays in manufacturing, or an inability to manufacture cartridges.

**Risks Related to Our Recently Completed Acquisitions of the PulseVet Companies and the Assisi Animal Health and Revo Squared Assets**  
**We have incurred, and will continue to incur, significant transaction and integration costs in connection with our recent acquisitions and they could materially and adversely affect our results of operations.**

We have incurred significant costs associated with the negotiation and consummation of our recent acquisitions and expect to incur additional significant costs in connection with the integration of their operations. The substantial majority of the costs incurred to date will be non-recurring expenses and will consist of transaction costs (e.g., legal, accounting), facilities and systems consolidation costs, and employment-related costs. Additional unanticipated costs may be incurred in the integration of our businesses. These expenses could materially and adversely affect our results of operations.

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**Risks Related to Our Recently Completed Acquisitions of the Structured Monitoring Products Inc. and Qorvo Biotech LLC companies.**

**The failure to integrate our acquisitions successfully into our business could have a material adverse effect on our results of operations and financial condition.**

In order to realize the expected benefits of our acquisitions, we must successfully integrate their respective operations with our existing operations. The integration of these acquisitions will be a time-consuming and expensive process and could significantly disrupt our business. The anticipated benefits of these transactions, including the realization of revenue, tax benefits, financial benefits or returns and expense and other synergies, may not be fully realized, or may take longer to realize than expected, and the integration may be more expensive, require more senior management involvement than expected, or be more disruptive to our existing operations than anticipated. **In addition, COVID-19 pandemic-related risks may result in unanticipated regulatory, planning, and/or operational delays that may adversely impact the anticipated timeline and achievement of our ongoing integration goals.** The integration process may result in the loss of key employees, the disruption of ongoing business or inconsistencies in standards, controls, procedures, and policies. Our failure to successfully integrate their operations or to otherwise realize any of the anticipated benefits of the acquisition could have a material adverse effect on our results of operations and financial position.

**The failure to realize the anticipated growth opportunities from our acquisitions could have a material adverse effect on our results of operations and financial condition.**

We may not realize the expected growth opportunities from our acquisitions even if we are able to integrate their operations successfully. We may incur unanticipated costs related to the operation of these acquisitions and we may not achieve the growth potential expected at the time of acquisition or on our expected time schedule as a result of a number of factors, including our inability to successfully cross-market their products. Accordingly, the benefits from **the our proposed acquisition acquisitions** may be offset by costs incurred or delays in integrating the companies, which could cause our operational and growth assumptions to be inaccurate. Our failure to realize the anticipated growth opportunities from our acquisitions could have a material adverse effect on our results of operations and financial condition.

**The assumption of unknown liabilities (specific to the acquisition of the PulseVet Companies) SMP and QBT (the "Acquired Companies") could have a material adverse effect on our financial condition and results of operations.**

Because we acquired all of the equity interests of the PulseVet Companies, SMP and QBT, we own the PulseVet Acquired Companies subject to all liabilities, including contingent and unknown liabilities. Pursuant to the transaction documents for the acquisition, there are limitations and conditions to our ability to recoup unanticipated losses from the former owner of the PulseVet Companies. We may also learn additional information about the PulseVet business that could adversely affect us, such as the existence of unknown liabilities, or matters that potentially affect our ability to comply with applicable laws.

**If the PulseVet Companies' liabilities are greater than expected, or if there are material additional obligations of which we are not aware, and if we have no recourse against the former owner of the PulseVet Companies for such matters, such liabilities could have a material adverse effect on our financial condition and results of operations.**

#### **Risks Related to Government Regulation**

**Various government regulations could limit or delay our ability to develop and commercialize our products or otherwise negatively impact our business.**

Our existing and future products may be subject to post-market oversight by USDA-CBM U.S. Department of Agriculture – Center for Veterinary Biologics (USDA-CVB) and/or FDA-CVM U.S. Food and Drug Administration – Center for Veterinary Medicine (FDA-CVM) regulations.

The manufacture and sale of our products, as well as our research and development processes, are subject to similar and potentially more stringent laws in foreign countries.

We are also subject to a variety of federal, state, local and international laws and regulations that govern, among other things, the importation and exportation of products; our business practices in the U.S. and abroad, such as anti-corruption and anti-competition laws; and immigration and travel restrictions. These legal and regulatory requirements differ among jurisdictions around the world and are rapidly changing and increasingly complex. The costs associated with compliance with these legal and regulatory requirements are significant and likely to increase in the future.

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Any failure to comply with applicable legal and regulatory requirements could result in fines, penalties and sanctions; product recalls; suspensions or discontinuations of, or limitations or restrictions on, our ability to design, manufacture, market, import, export or sell our products; and damage to our reputation.

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**Legislative or regulatory reforms with respect to veterinary diagnostics, medical devices and test kits may make it more difficult and costly for us to obtain regulatory clearance or approval of any of our future products and to produce, market, and distribute our products after clearance or approval is obtained.**

From time to time, legislation is drafted and introduced in the U.S. Congress that could significantly change the statutory provisions governing the testing, regulatory clearance or approval, manufacture, and marketing of regulated and/or licensed products. In addition, FDA-CVM and USDA-CVB regulations and guidance are often revised or reinterpreted by the FDA-CVM and USDA-CVB in ways that may significantly affect our business and our products. Similar changes in laws or regulations can occur in other countries, countries in which we operate. Any new regulations or revisions or reinterpretations of existing regulations in the United States may impose additional costs or lengthen review times of any of our existing or future product candidates. We cannot determine what effect changes in regulations, statutes, legal interpretation or policies, when and if promulgated, enacted or adopted may have on our business in the future. Such changes could, among other things, require:

- changes to manufacturing methods;
- recall, replacement or discontinuance of certain products; and
- additional record-keeping.

Each of these would likely entail substantial time and cost and could materially harm our financial results. In addition, delays in receipt of or failure to receive regulatory clearances or approvals for any future products would harm our business, financial condition, and results of operations.

#### **Risks Related to Intellectual Property**

##### ***Our ability to obtain intellectual property protection for our products is limited.***

Certain of our diagnostic and therapeutic **device** technologies are dependent on intellectual property developed by our strategic partners and licensed to us. We do not own the intellectual property rights that underlie these technology licenses. Our rights to use the technology we license are subject to the negotiation of, continuation of, and compliance with the terms of our licenses. Further, we do not control the prosecution, maintenance, or filing of the patents and other intellectual property licensed to us, or the enforcement of these intellectual property rights against third parties. The patents and patent applications underlying our licenses were not written by us or our attorneys, and we do not have control over the drafting and prosecution of such rights. Our partners might not have given the same attention to the drafting and prosecution of patents and patent applications as we would have if we had been the owners of the intellectual property rights and had control over such drafting and prosecution. We cannot be certain that drafting and/or prosecution of the licensed patents and patent applications has been or will be conducted in compliance with applicable laws and regulations or will result in valid and enforceable patents and other intellectual property rights.

***Some of our products may or may not be covered by a patent. Further if an application is filed, it is not certain that a patent will be granted or if granted whether it will be held to be valid. All of which may impact our market share and ability to prevent others (competitor third parties) from making, selling, or using our products.***

We intend to rely upon a combination of patents, trade secret protection, confidentiality agreements, and license agreements to protect the intellectual property related to our existing and future products. We may not be successful in protecting our intellectual property rights, including our unpatented proprietary know-how and trade secrets, or in avoiding claims that we infringed on the intellectual property rights of others. In addition to relying on patent and trademark rights, we rely on unpatented proprietary know-how and trade secrets, and employ various methods, including confidentiality agreements with employees and consultants, customers and suppliers to protect our know-how and trade secrets. However,

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these methods and our patents and trademarks may not afford complete protection and there can be no assurance that others will not independently develop the know-how and trade secrets or develop better production methods than us. Further, we may not be able to deter current and former employees, contractors and other parties from breaching confidentiality agreements and misappropriating proprietary information and it is possible that third parties may copy or otherwise obtain and use our information and proprietary technology without authorization or otherwise infringe on our intellectual property rights. In the future, we may also rely on litigation to enforce our intellectual property rights and contractual rights, and, if not successful, we may not be able to protect the value of our intellectual property. Any litigation could be protracted and costly and could have a material adverse effect on our business and results of operations regardless of its outcome.

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***If we are unable to obtain trademark registrations for our products, our business could be adversely affected.***

We have trademark registrations for our company name and composite marks comprised of our company name, logo and/or slogan in the U.S., Canada, European Union, the United Kingdom, and Mexico. We also have an allowed application for our name in the U.S. for an expanded listing of diagnostic testing equipment. We have secured registrations for our MYZOMEDICA platform in the U.S., Canada, the European Union, and the United Kingdom. In addition, we have registrations for our "Voice of the Vet" mark in the U.S., Canada, European Union and the United Kingdom.

We have also secured registrations for our in-clinic biosensor testing platform, TRUFORMA®, with several product names in the U.S., Canada, the European Union, and the United Kingdom.

We own **four live federal U.S., German, Swiss and Japanese trademark registrations including one for the TRUFORMA testing platform PULSEVET product along with including PULSEVET, PROPULSE, VERSATRODE and VERSATRON and the tradename PULSEVET. VERSATRON.**

**We acquired a Our portfolio of trademarks for ASSISI, ASSISI LOOP, CALMER CANINE, ASSISI DENTALOOP, and composite marks including a logo and/or slogan in the U.S. and various countries throughout the world. The assets acquired from Revo Squared include registrations**

**Our imaging products trademark portfolio includes trademarks for REVO SQUARED, a stylized fan shaped logo, and MICROVIEW in the U.S. Trademark applications have been filed in the U.S. for TRUVIEW, TRUPREP, TRUSOUND, SONOVIEW, SUPERVIEW and MICROPREP.**

**The assets acquired from Structured Monitoring products include a registration for the VETGUARDIAN trademark. We have also filed for the trademarks TRUGUARD and TRUGUARDIAN.**

***Third parties may have intellectual property rights, which may require us to obtain a license or other applicable rights to make, sell or use our products. If such rights are not granted or obtained, it could have a material adverse effect on our business, financial condition, and results of operations.***

Our success depends in part on our ability to obtain, or license from third parties, patents, trademarks, trade secrets and similar proprietary rights without infringing on the proprietary rights of third parties. Although we believe our intellectual property rights are sufficient to allow us to conduct our business without incurring liability to third parties, our products may infringe on the intellectual property rights of such persons. Furthermore, no assurance can be given that we will not be subject to claims asserting the infringement of the intellectual property rights of third parties seeking damages, the payment of royalties or licensing fees and/or injunctions against the sale of our products. Any such litigation could be protracted and costly and could have a material adverse effect on our business, financial condition and results of operations.

**Risks Related to Our Common Shares**

***We expect that the price of our common shares will fluctuate substantially.***

The market price of our common shares has been subject to significant fluctuations, and we expect that the market price of our common shares will remain volatile. At times, the price of our common shares has changed significantly unrelated to any change in our financial condition or results of operations that would explain such a change. Numerous factors, including many over which we have no control, may have a significant impact on the market price of our common shares.

Examples of these include:

- any delays in, or suspension or failure of, any future studies;

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- delays in the commercialization of our existing or future products;
- manufacturing and supply issues related to our existing or future products;
- quarterly variations in our results of operations or those of our competitors;

- changes in our earnings estimates or recommendations by securities analysts or adverse publicity about us or our product candidates;

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- announcements by us or our competitors of new products, significant contracts, commercial relationships, acquisitions or capital commitments;
- announcements relating to future development or license agreements including termination of such agreements;
- adverse developments with respect to our intellectual property rights or those of our principal collaborators;
- commencement of litigation involving us or our competitors;
- any major changes in our board of directors or management;
- new legislation in the United States and abroad relating to our markets or our industry;
- announcements of regulatory approval or disapproval of any of our future products or of regulatory actions affecting us or our industry;
- product liability claims, other litigation or public concern about the safety of our existing or future products;
- market conditions in the animal health industry, or in the sectors in which we participate, in particular, including performance of our competitors;
- the impact of social media posts by third parties that may draw attention to our company and increase trading in our common shares by retail investors; and
- general economic conditions in the United States and abroad.

In addition, the stock market, in general, or the market for stocks in our industry may experience broad market fluctuations, which may adversely affect the market price or liquidity of our common shares. Any sudden decline in the market price of our common shares could trigger securities class-action lawsuits against us. If any of our shareholders were to bring such a lawsuit against us, we could incur substantial costs defending the lawsuit and the time and attention of our management would be diverted from our business and operations. We also could be subject to damages claims if we are found to be at fault in connection with a decline in our stock price.

***Our Articles of Amalgamation (as amended) authorize us to issue an unlimited number of common shares and preferred shares without shareholder approval and we may issue additional equity securities or engage in other transactions that could dilute your ownership interest, which may adversely affect the market price of our common shares.***

Except for as required under the continued listing requirements of NYSE American, where our common shares are listed for trading, our Articles of Amalgamation (as amended) authorize our Board of Directors, subject to the provisions of the *Business Corporations Act (Alberta)*, or ABCA to issue an unlimited number of common shares and preferred shares without shareholder approval. Our Board of Directors may determine from time to time to raise additional capital by issuing common shares, preferred shares or other equity securities. We are not restricted from issuing additional securities,

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including securities that are convertible into or exchangeable for, or that represent the right to receive, common shares or preferred shares. Because our decision to issue securities in any future offering will depend on market conditions and other factors beyond our control, we cannot predict or estimate the amount, timing, or nature of any future offerings, or the prices at which such offerings may be affected. Additional equity offerings may dilute the holdings of our existing shareholders or reduce the market price of our common shares, or both.

Holders of our common shares are not entitled to pre-emptive rights or other protections against dilution. New investors also may have rights, preferences and privileges that are senior to, and that adversely affect, the then current holders of our common shares. Additionally, if we raise additional capital by making offerings of debt or preference shares, upon our liquidation, holders of our debt securities and preferred shares, and lenders with respect to other borrowings, may receive distributions of our available assets before the holders of our common shares.

***We have never and do not, in the future, intend to pay dividends on our common shares, and your ability to achieve a return on your investment will depend on appreciation in the market price of our common shares.***

We have never paid and do not expect to pay dividends on our common shares in the future. We intend to invest our future earnings, if any, to fund our growth and not to pay any cash dividends on our common shares. Since we do not intend to pay dividends, your ability to receive a return on your investment will depend on any future appreciation in the market price of our common shares. There is no assurance that our common shares will appreciate in price.

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***We are subject to the continued listing requirements of the NYSE American. If we are unable to comply with such requirements, our common shares would be delisted from the NYSE American, which would limit investors' ability to effect transactions in our common shares and subject us to additional trading restrictions.***

Our common shares are currently listed on the NYSE American. In order to maintain our listing, we must maintain certain share prices, financial and share distribution targets, including maintaining a minimum amount of shareholders' equity and a minimum number of public shareholders. In addition to these objective standards, the NYSE American may delist the securities of any issuer if, in its opinion, the issuer's financial condition and/or operating results appear unsatisfactory; if it appears that the extent of public distribution or the aggregate market value of the security has become so reduced as to make continued listing on the NYSE American inadvisable; if the issuer sells or disposes of principal operating assets or ceases to be an operating company; if an issuer fails to comply with the NYSE American's listing requirements; if an issuer's common stock sells at what the NYSE American considers a "low selling price" (generally trading below \$0.20 per share for an extended period of time); or if any other event occurs or any condition exists which makes continued listing on the NYSE American, in its opinion, inadvisable. **Although**

As disclosed in our Current Report on Form 8-K filed with the **average trading price** SEC on September 14, 2023, we received a deficiency letter (the "Letter") from the NYSE American on September 12, 2023, indicating that the Company was not in compliance with the NYSE American continued listing standards set forth in Section 1003(f)(v) of the NYSE American Company Guide (the "Company Guide") because our common shares **was over** were selling for a substantial period of time at a low price per share, which the NYSE American determined to be a 30-trading day average of less than \$0.20 per share.

In accordance with NYSE American procedures, we submitted a business plan to the NYSE American demonstrating how we intended to regain compliance with the minimum stock price. As part of our plan to regain compliance with the NYSE American's continued listing standards, a special meeting of shareholders of the Company was held on February 28, 2024 (the "Special Meeting"), in order to approve an amendment to the Company's charter to affect an 80-for-1 share during 2022, there was consolidation, also known as a period during reverse stock split, of the year when it dropped below Company's common stock. The share consolidation did not receive the required 66.7% vote of the shares represented at the Special Meeting.

The NYSE America has indicated that the shares may remain listed at this time while they continue to monitor our share price and other developments. Additional deterioration of the share price could result in delisting.

If the NYSE American delists our common shares from trading on its exchange and we are not able to list our securities on another national securities exchange, we expect our common shares would qualify to be quoted on an over-the-counter market. If this were to occur, we could face significant material adverse consequences, including:

- a limited availability of market quotations for our securities;
- reduced liquidity for our securities;
- a determination that our common shares are a "penny stock" which will require brokers trading in our common shares to adhere to more stringent rules and possibly result in a reduced level of trading activity in the secondary trading market for our securities;

- a limited amount of news and analyst coverage; and
- a decreased ability to issue additional securities or obtain additional financing in the future.

**We have identified certain material weaknesses in our internal control over financial reporting and if our remediation of such material weaknesses is not effective, or if we fail to develop and maintain an effective system of disclosure controls and internal control over financial reporting, our ability to produce timely and accurate financial statements or comply with applicable laws and regulations could be impaired.**

In the course of preparing our financial statements for the fiscal year ended December 31, 2023, we have identified a material weakness in our internal control over financial reporting. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the annual or interim financial statements will not be prevented or detected on a timely basis. The material weakness relates to the timeliness and precision of management's review controls around financial projections relevant to the evaluation of goodwill impairment relating to our Assisi reporting unit.

We have begun developing a comprehensive plan to remediate and substantially address the material weakness discussed above. Remediation measures are focused on more rigorous policies and procedures and sufficiency of reviews of the projections included in

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the discounted cash flow model used in the Company's evaluation of goodwill for impairment. These efforts will include development of a continuous process for monitoring, assessment, and communication, as well as involvement of additional key stakeholders in reviews. We will not be able to conclude whether these efforts will fully remediate the material weakness until the updated controls have operated for a sufficient period of time and management has concluded, through testing, that such controls are operating effectively. We cannot assure you that any such actions we have or will take will prevent or avoid potential future material weaknesses. Our current controls and any new controls that we develop may become inadequate because of changes in conditions in our business. Further, weaknesses in our disclosure controls and internal control over financial reporting may be discovered in the future. Any failure to develop or maintain effective controls or any difficulties encountered in their implementation or improvement could harm our operating results or cause us to fail to meet our reporting obligations and may result in a restatement of our financial statements for prior periods.

Our independent registered public accounting firm is not required to formally attest to the effectiveness of our internal control over financial reporting until after we become an "accelerated" or "large accelerated" filer as those terms are defined in the Exchange Act. At such time, our independent registered public accounting firm may issue a report that is adverse in the event it is not satisfied with the level at which our internal control over financial reporting is documented, designed, or operating. Ineffective disclosure controls and procedures and internal control over financial reporting could cause investors to lose confidence in our reported financial and other information, which would likely have a negative effect on the trading price of our common shares.

#### Risks Related to Income Taxes

**We have generated U.S. NOLs (defined below), but our ability to use these U.S. NOLs is limited and any future U.S. NOLs we generate may be limited or impaired by future ownership changes.**

Our U.S. businesses have generated consolidated net operating loss carryforwards ("U.S. NOLs") for U.S. federal and state income tax purposes of \$32,456 \$10,993 as of December 31, 2022 December 31, 2023. Our ability to utilize any U.S. NOLs after an "ownership change" is subject to the rules of the United States Internal Revenue Code of 1986, as amended (the "Code") Section 382. An ownership change occurs if, among other things, the shareholders (or specified groups of shareholders) who own or have owned, directly or indirectly, five (5%) percent or more of the value of our shares or are otherwise treated as five (5%) percent shareholders under Section 382 of the Code and the Treasury Regulations promulgated thereunder increase their aggregate percentage ownership of the value of our shares by more than 50 percentage points over the lowest percentage of the value of the shares owned by these shareholders over a three year rolling period. An ownership change could also be triggered by other activities, including the sale of our shares that are owned by our five (5%) shareholders.

In the event of an ownership change, Section 382 imposes an annual limitation on the amount of taxable income we may offset with U.S. NOLs. This annual limitation is generally equal to the product of the value of our shares in the US operating entity on the date prior to the ownership change multiplied by the long-term tax-exempt rate in effect on the date of the ownership change. The long-term tax-exempt rate is published monthly by the IRS. Any unused Section 382 annual limitation may be carried over to later years until the applicable expiration date for the respective U.S. NOLs (if any).

We concluded that, due to the limitations under Section 382 of the Code, it is likely our U.S. NOL carryforwards for the periods prior to February 11, 2021, for ~~\$21,013~~ \$3,814 are limited to zero, and are not available to offset taxable income generated in the US in future periods. Our U.S. NOL carryforwards are ~~now~~ \$11,443, ~~\$7,179~~ as of December 31, 2023. In the event another ownership change, as defined under Section 382 of the Code occurs in the future, our ability to utilize any U.S. NOLs may be substantially limited. The consequence of this limitation could be the potential loss of a significant future cash flow benefit because we would no longer be able to substantially offset future taxable income with U.S. NOLs. There can be no assurance that such ownership change will not occur in the future.

*We have generated net operating loss carryforwards for Canadian income tax purposes, but our ability to use these net operating losses may be limited by our inability to generate future taxable income in Canada.*

Our Canadian businesses have generated net operating loss carryforwards of ~~\$46,384~~ \$9,581 ("Canadian NOLs") for Canadian federal and provincial income tax purposes. These Canadian NOLs can be available to reduce Canadian income taxes that might otherwise be incurred on future Canadian taxable income. However, there can be no assurance that we will generate the taxable income in the future necessary to utilize these Canadian NOLs. Our Canadian NOLs have expiration dates. There can be no assurance that, if and when we generate Canadian taxable income in the future, we will generate such taxable income before our Canadian NOLs expire.

*Our ability to use any U.S. NOLs may be limited by our inability to generate future taxable income.*

U.S. NOLs may be available to reduce income taxes that might otherwise be incurred on future U.S. taxable income. The utilization of these U.S. NOLs could have a positive effect on our cash flow. However, there can be no assurance that we will generate the taxable income in the future necessary to utilize these U.S. NOLs and realize the positive cash flow benefit.

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*We have generated Canadian NOLs, but our ability to reserve and use these Canadian NOLs may be limited or impaired by future ownership changes.*

Our ability to utilize the Canadian NOLs after a "loss restriction event" is subject to the rules of the Income Tax Act (Canada). A loss restriction event will occur if, among other things, there is change of control (which would generally occur if a person or group of related persons acquired more than 50% of our voting shares). If we experience a "loss

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restriction event": (i) we will be deemed to have a year-end for Canadian tax purposes and (ii) we will be deemed to realize any unrealized capital losses and our ability to utilize and carry forward Canadian NOLs will be restricted.

*We believe that we ~~were~~ will ~~could~~ may be a "passive foreign investment company," or PFIC, for the current taxable year, which could subject certain U.S. investors to materially adverse U.S. federal income tax consequences.*

We believe we ~~were~~ could ~~be~~ classified as a PFIC during our taxable year ended ~~December 31, 2022~~ December 31, 2023, and based on current business plans and financial expectations, we believe we may continue to be classified as a PFIC for the current and future taxable years. Once classified as a PFIC with respect to a shareholder, we will, subject to certain exceptions, continue to be treated as a PFIC with respect to such shareholder irrespective of whether we continue to meet the definitional requirements for PFIC classification. If we are a PFIC for [for any year in which you hold common ~~shares~~ shares] and you are a U.S. holder, then you generally will be required to treat any gain realized upon a disposition of such common shares, or any so-called "excess

distribution" received on your common shares, as ordinary income, and to pay an interest charge on a portion of such gain or distribution. In certain circumstances, the sum of the tax and the interest charge may exceed the total amount of proceeds you realize on the disposition or the amount of the excess distribution you receive. Subject to certain limitations, these tax consequences may be mitigated if you make a timely and effective Qualified Electing Fund election, or QEF Election, or a mark-to-market election, or Mark-to-Market Election. Subject to certain limitations, such elections may be made with respect to our common shares. If you are a U.S. holder and make a timely and effective QEF Election, you generally must report on a current basis your share of our net capital gain and ordinary earnings for any year in which we are a PFIC, whether or not we distribute any amount to you, thus giving rise to so-called "phantom income" and to a potential tax liability. However, U.S. holders should be aware that we do not intend to satisfy the record keeping requirements that apply to a "qualified electing fund," or supply U.S. holders with information that such U.S. holders require to report under the QEF Election rules, in the event that we are a PFIC and a U.S. holder wishes to make a QEF Election. Thus, if you are a U.S. holder, you may not be able to make a QEF Election. If you are a U.S. Holder and make a timely and effective Mark-to-Market Election, you generally must include as ordinary income each year the excess of the fair market value of your common shares over your tax basis therein, thus also possibly giving rise to phantom income and a potential tax liability. Ordinary loss generally is recognized only to the extent of net mark-to-market gains previously included in income. Any holder of our common shares who is a U.S. taxpayer should consult its own tax advisors regarding the PFIC rules and the U.S. federal income tax consequences of the acquisition, ownership, and disposition of our common shares.

***If the Internal Revenue Service determines that we are not a PFIC and you previously paid taxes pursuant to a QEF Election or a Mark-to- Market Election, you may pay more taxes than you legally owe.***

If the Internal Revenue Service, or the IRS, makes a determination that we are not a PFIC and you previously paid taxes pursuant to a QEF Election or Mark-to-Market Election, then you may have paid more taxes than you legally owed due to such election. If you do not, or are unable to, file a refund claim before the expiration of the applicable statute of limitations, you will not be able to claim a refund for those taxes.

**Item 1B. Unresolved Staff Comments**

None.

**Item 1C. Cybersecurity**

**Cybersecurity Incidents**

None.

**Cybersecurity Risk Management and Strategy**

In the normal course of business, we may collect and store personal information, customer information, and certain sensitive company information, including proprietary and confidential business information, trade secrets, intellectual property, information regarding trial participants in connection with clinical trials, sensitive third-party information, and employee information. To protect this information, our existing cybersecurity policies require monitoring and detection programs, network security measures, and encryption of critical

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**Item 1B. Unresolved Staff Comments** We maintain various protections designed to safeguard against cyberattacks, including firewalls and virus detection software. We have established our disaster recovery plan, and we protect against business interruption by backing up our major systems. In addition, we maintain insurance that includes cybersecurity coverage.

None

Our cybersecurity program is led by our Vice President of Technology Innovation and includes a team of information technology professionals. The program is further strengthened through support of our General Counsel. These teams work closely together to support and bolster our cybersecurity program, which incorporates industry-standard frameworks, policies, and practices designed to protect the privacy and security of our sensitive information. Our cybersecurity team informs our Audit Committee on information security and cybersecurity matters as needed.

Despite the implementation of our cybersecurity program, our security measures cannot guarantee that a significant cyberattack will not occur. A successful attack on our information technology systems could have significant consequences to the business. While we devote resources to our security measures to

protect our systems and information, these measures cannot provide absolute security. See "Risk Factors—Risks Related to our Business" for additional information about the risks to our business associated with a breach or compromise to our information technology systems.

#### Item 2. Properties

Our corporate headquarters and research and development laboratory are in Ann Arbor, Michigan where we lease and occupy approximately 18,966 square feet pursuant to a lease leases that expires expire January 31, 2025. With our recent acquisition of R&D and manufacturing facilities in Plymouth, Minnesota, we have closed the R&D portion of the Ann Arbor facility and are seeking to sublease that portion of the space.

Our global primary manufacturing and distribution center is located in Roswell, Georgia where we lease and occupy 18,400 square feet of 61,500 square feet building pursuant to a lease that expires on April 30, 2027.

Following the acquisition of Qorvo Biotech LLC, n/k/a Zomedica Biotech LLC, we assumed three leases for space in Plymouth, Minnesota totaling 36,103 square feet. The two primary spaces, totaling 29,938 square feet are leased through February 9, 2028, and we plan to continue occupying these two suites. The third suite, totaling 6,165 square feet, has a lease expiring January 31, 2024, which we will not be renewing.

Revo Squared operations and administrative activities were located in Marietta, Georgia where we lease and occupy leased 4,626 square feet pursuant to a lease that expires expired on December 31, 2023. As we have now relocated Revo Squared operations to our Roswell facility, we will be seeking to sublet this space, did not renew the lease.

Assisi product distribution and certain operations are located were in Carlstadt, New Jersey where we sub-lease 5,185 square feet pursuant to a license agreement that expires on November 30, 2026. As we transition have transitioned distribution from this location to Roswell, Georgia, we will be are seeking to sublet this space.

#### Item 3. Legal Proceedings

NoneNone.

#### Item 4. Mine Safety Disclosures

Not applicable applicable.

## PART II

#### Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

##### *Market Information*

Our common shares commenced trading on the NYSE American on November 21, 2017 under the symbol "ZOM."

##### *Common Stock Information*

As of March 15, 2023 April 1, 2024, there were 979,949,668 common shares outstanding held of record by approximately 150 holders.

#### Item 6. [Reserved]

#### Item 6. [Reserved]

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#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATION

*Management's Discussion and Analysis of Financial Condition and Results of Operations* is intended to help the reader understand the results of operations and financial condition of the Company. The Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with our audited consolidated financial statements and notes thereto for the year ended **December 31, 2022** **December 31, 2023**. In addition to historical information, this Annual Report on Form 10-K contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, and forward-looking information under applicable Canadian securities law requirements (collectively, "forward-looking statements") which are intended to be covered by the safe harbors created thereby. See "Cautionary Note Regarding Forward-Looking Statements" in this Annual Report on Form 10-K. Our actual results and the timing of events could differ materially from those discussed in our forward-looking statements as a result of many factors, including those set forth under the "Part I – Item 1A Risk Factors" section and elsewhere in this Annual Report on Form 10-K, as well as, in other reports and documents we file with the Securities and Exchange Commission from time to time. Except as required by law, we undertake no obligation to update any forward-looking statements to reflect events or circumstances occurring after the date of this Annual Report on Form 10-K.

(All amounts are expressed in thousands unless otherwise indicated)

## Overview

We are a veterinary health company creating and marketing products for companion animals by focusing on the unmet needs of clinical veterinarians. Our mission is to enrich the lives of the animals we love and the people that care for them by providing products and technologies that improve patient care and enhance the economic health of veterinary practices. Our product portfolio includes innovative diagnostics and therapeutic medical devices that emphasize patient health and enhancing practice economics.

We currently have five discrete platforms in our product portfolio:

### Diagnostic Products

- our TRUFORMA® platform, comprising point-of-care diagnostic products for disease states in dogs, **cats** and **horses**, providing assays for use at the point-of-care that provide reference lab accuracy, thereby enabling practitioners to diagnose and treat diseases sooner;
- our Revo Squared imaging **TRUVIEW™** platform comprising diagnostic imaging products which consists of the **TRUVIEW** digital cystoscopy instrument providing microscopic images and related pathology services for use in animal health, including which enable practitioners to receive a Pathologist interpretation of the **TRUVIEW™** digital microscopy platform and the **TRUSOUND™** ultrasound system; and images;
- the **VetGuardian™** **VetGuardian®** platform, which provides continuous wireless monitoring of pets' vital signs and provides them remotely to veterinarian practice staff, along with alert messaging should the vital signs rise or fall out of **range**, **range**, to assist in rapidly diagnosing issues;

### Therapeutic Device Products

- our **world-leading** **world leading** **PulseVet®** platform, which provides for non-invasive electro-hydraulic shock wave treatment **for** a wide variety of conditions in horses and small animals, including osteoarthritis, tendon and ligament healing, bone healing, chronic pain relief and wound healing, to promote healing and reduce the need for surgery and/or medication; and
- our **Assisi Loop®** platform including a series of products that use targeted Pulsed Electromagnetic Field (tPEMF) therapy to decrease pain and inflammation **and** accelerate healing **and/or** reduce anxiety.

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As a result of an internal strategic view, we **We** have focused our development and commercialization efforts on our TRUFORMA, **Revo Squared**, **TRUVIEW**, **VetGuardian**, **PulseVet**, and **Assisi Loop** platforms. We believe this narrowed focus will enable us to capitalize on our core strengths and to accelerate the commercialization of these existing platforms.

For the foreseeable future, we expect to continue to incur losses, which we expect will begin to decrease from historical levels as we continue **to rapidly grow** our **Therapeutic Device** segment, **continue** the commercialization of our **TRUFORMA** platform **Diagnostic** products, and **recognize** additional profits from the

expansion of the Revo Squared, VetGuardian, PulseVet, and Assisi Loop products, expand our product development activities, and our sales and marketing activities.

Our results for the year ended December 31, 2022 include sales 27

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[Table of Assisi® products from and after the asset acquisition in July of 2022. Consequently, results for the year ended December 31, 2022 are not necessarily comparable to the results expected in future periods.](#) [Contents](#)

For further information on the regulatory, business and product pipeline, please see the "Business" section of this Annual Report on Form 10-K. For further information on the risk factors, please see the "Risk Factors" section of this Annual Report on Form 10-K.

#### **Revenue**

Our revenue consisted of instruments, cartridges, extended warranty services and miscellaneous activities sold in the U.S associated with our TRUFORMA platform; instruments, trodes and warranty services sold in the U.S and internationally associated with our PulseVet platform; and consumables sold in the U.S. and internationally associated with our Assisi® products; capital and consumables sold in the U.S and internationally associated with our PulseVet® platform; consumables sold in the U.S associated with our TRUFORMA® platform; subscriptions and services sold in the U.S. associated with our TRUVIEW™ products; and capital and service agreements sold in the U.S. associated with our VetGuardian® products.

#### **Cost of Revenue**

Cost of revenue consisted primarily of the cost of raw materials used in the assembly of PulseVet instruments capital and trodes, the cost of consumables: TRUFORMA instruments purchased, the cost of capital and consumables; Assisi parts purchased consumables; TRUVIEW capital and related sub-components, consumables; and consumables VetGuardian capital and the related warranties purchased services. We expense all inventory obsolescence provisions related to normal manufacturing changes as cost of revenue.

#### **Operating Expenses**

The majority of our Our current operating expenses have been for the selling, consist of three components — general and administrative activities related to general business activities, capital market activities, stock-based compensation, developing a commercial team and expenses, research and development activities related expenses, and selling and marketing expenses.

##### **General and Administrative Expenses**

General and administrative expenses consist primarily of salaries, wages, and overhead costs incurred to support our product development business as a publicly traded company. The functions involved include Accounting, Business Development, Finance, HR, Information Technology, Investor Relations, Legal, and portions of other functional areas. Included within these support costs are significant public company expenses such as stock exchange fees, annual meeting expenses, and audit, tax, Sarbanes-Oxley and other compliance costs.

##### **Research and Development Expense**

All costs of research and development are expensed in the period in which they are incurred. Research and development costs primarily expenses consist of salaries and related expenses for R&D personnel, fees paid to consultants and outside service providers, professional services, travel costs, and materials used in clinical trials and general research and development. These costs are primarily focused on leveraging our recent acquisition of Qorvo into new assay development for our TRUFORMA platform, expanding capabilities and usability within existing products, and exploring new market opportunities.

## **Selling General, and Administrative Expense****Marketing Expenses**

Selling general, and administrative expense consists primarily marketing expenses consist of personnel costs including (including salaries, related benefits, and stock-based compensation for employees, consultants compensation) and directors. These expenses also include costs associated with sales and marketing activities professional fees, (including conference and corporate administrative tradeshow attendance, sponsorships, and overhead costs, including rent general advertising and other facilities costs, amortization, and depreciation, promotional activities).

### **U.S. Taxes**

As of **December 31, 2022** December 31, 2023, we had net operating loss carryforwards for U.S. federal and state income tax purposes of **\$32,456** \$10,993 and non-capital loss carryforwards for Canada of **\$46,384**, **\$9,581**, which will begin to expire in fiscal year 2035. We have evaluated the factors bearing upon the realizability of our deferred tax assets, which are comprised principally of net operating loss carryforwards and non-capital loss carryforwards. **We** In 2021, we concluded that, due to the limitations under Section 382, of the Code, our U.S. federal and state income tax net operating loss carryforwards, as well as R&D credit carryforwards, for the periods prior to February 11, 2021 have been limited to zero. We therefore have derecognized **\$21,013** \$3,814 of our U.S. deferred tax assets, resulting in a remaining this asset, reducing the carryforward balance of **\$11,443**, these amounts to **\$7,179**.

### *Inflation Reduction Act*

On August 16, 2022, the Inflation Reduction Act of 2022 (the "IR Act") was signed into federal law. The IR Act provides for a new U.S. federal 1% excise tax on certain repurchases of stock by publicly traded U.S. domestic corporations and certain U.S. domestic subsidiaries of publicly traded foreign corporations occurring on or after January 1, 2023.

The excise tax is imposed on the repurchasing corporation itself, not its shareholders from which shares are repurchased. The amount of the excise tax is generally 1% of the fair market value of the shares repurchased at the time of the repurchase. However, for purposes

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of calculating the excise tax, repurchasing corporations are permitted to net the fair market value of certain new stock issuances against the fair market value of stock repurchases during the same taxable year. In addition, certain exceptions apply to the excise tax, such as repurchases under \$1 million.

Any redemption or other repurchase that occurs after **December 31, 2022** December 31, 2023, in connection with a business combination, extension vote or otherwise, may be subject to the excise tax. Whether and to what extent we would be subject to the excise tax in connection with a business combination, extension vote or otherwise would depend on a number of factors, including (i) the fair market value of the redemptions and repurchases in connection with the business combination, extension or otherwise; (ii) the structure of a business combination; (iii) the nature and amount of any equity issuances in connection with a business combination (or otherwise issued not in connection with a business combination but issued within the same taxable year of a business combination); and (iv) the content of regulations and other guidance from the U.S. Department of the Treasury.

The IR Act also included a new 15% Corporate Alternative Minimum Tax ("CAMT") that acts as a new book minimum tax of at least 15% of consolidated U.S. GAAP pre-tax income for corporations with average book income in excess of \$1 billion. Any increase in our effective tax rate will depend on a number of factors, including any offsets for general business credits or changes in book income following business combinations. The CAMT is effective for tax years beginning on or after January 1, 2023. Lastly, the IR Act also creates several potentially beneficial tax credits to incentivize investments in certain technologies and industries.

We are in the process of evaluating the potential impacts of the IR Act. While we do not believe the IR Act will have a material negative impact on our business or our financial performance, the effects of the measures are unknown at this time. Our analysis is ongoing and incomplete, and it is possible that the IR Act could ultimately have a material adverse effect on our tax liability. We continue to monitor the IR Act and related regulatory developments to evaluate their potential impact on our business, tax rate and financial results.

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### **Canadian Taxes**

In Canada, due to the uncertainty of realizing any tax benefits as of December 31, 2022 December 31, 2023, we continue to fully value record a full valuation allowance against our Canadian deferred tax assets.

### **Translation of Foreign Currencies**

The functional currency, as determined by management, for our subsidiaries in the United States, Switzerland, and Canada is the U.S. dollar, which is also our reporting currency.

The functional currency, as determined by management, for our Japanese subsidiary is the Japanese Yen. Japanese Yen are translated for financial reporting purposes with translation gains and losses recorded as a component of other comprehensive income or loss.

### **Stock-Based Compensation**

We measure the cost of equity-settled transactions by reference to the fair value of the equity instruments at the date at which they are granted.

We calculate stock-based compensation using the fair value method, under which the fair value of the options at the grant date is calculated using the Black-Scholes Option Pricing Model, and subsequently expensed over the vesting period of the option using the graded vesting method. The provisions of our stock-based compensation plans do not require us to settle any options by transferring cash or other assets, and therefore we classify the awards as equity. Stock-based compensation expense recognized during the period is based on the value of stock-based payment awards that are ultimately expected to vest. We estimate forfeitures at the time of grant and revise these estimates, if necessary, in subsequent periods if actual forfeitures differ from those estimates. The expected term, which represents the period of time that options granted are expected to be outstanding, is estimated based on an average of the term of the options. The risk-free rate assumed in valuing the options is based on the Canadian treasury yield curve in effect at the time of grant for the expected term of the option. The expected dividend yield percentage at the date of grant is zero as we are not expected to pay dividends in the foreseeable future.

### **Loss Per Share**

Basic loss per share, or EPS (earnings per share), is computed by dividing the loss attributable to common shareholders by the weighted average number of common shares outstanding. Diluted EPS reflects the potential dilution that could occur from common shares issuable through the exercise or conversion of stock options, restricted stock awards, warrants and convertible securities. In certain

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circumstances, the conversion of options, warrants and convertible securities are excluded from diluted EPS if the effect of such inclusion would be anti-dilutive.

### **Comprehensive Loss**

We follow FASB ASC topic 220. This statement establishes standards for reporting and display of comprehensive (loss) income and its components. Comprehensive loss is net loss plus certain items that are recorded directly to shareholders' equity.

### **Critical Accounting Policies and Significant Judgments and Estimates**

Our management's discussion and analysis of financial condition and results of operations is based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States, or U.S. GAAP. The preparation of our consolidated financial

statements and related disclosures requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenue, costs and expenses, and related disclosures during the reporting periods. On an ongoing basis, we evaluate our estimates and judgments, including those described below. We base our estimates on historical experience and on various other factors that we believe are reasonable under the circumstances, the results of which form the basis for making judgments about the carrying value of assets and

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liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

While our significant accounting policies are more fully described in Note 43 of the notes to our consolidated financial statements appearing elsewhere included within this Annual Report on Form 10-K, management has identified the following as "Critical Accounting Policies and Estimates": Intangible Assets and Business Combinations; Impairment Testing; Valuation and Payback of Property and Equipment; and Revenue Recognition and Liabilities Due to Customers. We believe that the estimates and assumptions involved in these accounting policies may have the greatest potential impact on our financial statements.

*Intangible Assets and Business Combinations*

Assets acquired and liabilities assumed as part of a business combination are recognized at their acquisition date fair values. In determining fair values for recent business combinations, we utilize various forms of the income, cost, and market approaches depending on the asset or liability being valued.

We use a discounted cash flow model to measure the trade names, customer relationships, relationship, developed technology, license, trademark, and technology tradename assets. The estimation of fair value requires significant judgment related to future net cash flows based on assumptions related to revenue and EBITDA growth rates, discount rates, and attrition factors. Inputs are generally determined by taking into account competitive trends, market comparisons, independent appraisals, and historical data, among other factors, and were supplemented by current and anticipated market conditions. Variances in future cash flows, anticipated growth rates, and revenue could significantly impact the value assigned to intangible assets. Any variance could cause impairment charges upon testing.

*Impairment Testing*

We evaluate goodwill for impairment annually or more frequently when an event occurs or circumstances change indicating the carrying value may not be recoverable. When testing goodwill for impairment, we may first assess qualitative factors to determine if it is more likely than not the carrying value of a reporting unit exceeds its estimated fair value. During a qualitative analysis, we consider the impact of changes, if any, to the following factors: macroeconomic industry and market factors; cost factors; changes in overall financial performance; and any other relevant events and uncertainties impacting a reporting unit. If our qualitative assessment indicates a goodwill impairment is more likely than not, we perform additional quantitative analyses. We may also elect to skip the qualitative testing and proceed directly to the quantitative testing. For reporting units where a quantitative analysis is performed, we perform a test measuring the fair values of the reporting units and comparing them to their aggregate carrying values, including goodwill. If the fair value is less than the carrying value of the reporting unit, an impairment is recognized for the difference, up to the carrying amount of goodwill.

We estimate the fair values of our reporting units using a discounted cash flow method or a weighted combination of discounted cash flows and a market-based method. The discounted cash flow method includes assumptions about a wide variety of internal and external factors. Significant assumptions used in the discounted cash flow method include financial projections of free cash flow, including revenue trends, medical costs trends, operating productivity, income taxes and capital levels; long-term growth rates for determining terminal value beyond the discretely forecasted periods; and discount rates. Financial projections and long-term growth rates used for our reporting units will be consistent with, and use inputs from, our internal long-term business plan and strategies.

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Discount rates will be determined for each reporting unit and include consideration of the implied risk inherent in their forecasts. Our most significant estimate in the discount rate determinations involves our adjustments to the peer company weighted average costs of capital reflecting reporting unit-specific factors. We do not make any adjustments to decrease a discount rate below the calculated peer company weighted average cost of capital for any reporting unit. Company-specific adjustments to discount rates are subjective and thus are difficult to measure with certainty.

The passage of time and the availability of additional information regarding areas of uncertainty with respect to the reporting units' operations could cause these assumptions to change in the future. Additionally, as part of our quantitative

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impairment testing, we perform various sensitivity analyses on certain key assumptions, such as discount rates, cash flow projections, and peer company multiples to analyze the potential for a material impact. The market-based method requires determination of an appropriate peer group whose securities are traded on an active market. The peer group is used to derive market multiples to estimate fair value.

We elected to perform a quantitative analysis as part of our annual goodwill impairment test for fiscal year 2022, 2023. As of October 1, 2022 October 1, 2023, our analysis of the PulseVet Assisi, and Revo Squared reporting units indicated that their fair values exceeded their carrying amounts, including goodwill, by 6% and 26%, respectively. Our analysis of the Assisi reporting unit indicated that its respective fair value of each reporting unit exceeded was below its carrying amount, including goodwill, by 25%, 7%, 54%. This was driven by slowed future sales growth projections and 51%, respectively. Accordingly, there were no an increase in allocated operating expenses. As a result, a goodwill impairment charge of \$12,195 was recorded as part of the Company's 2022 2023 annual goodwill impairment test.

The carrying value values of goodwill for the PulseVet, Assisi, and Revo Squared reporting units at December 31, 2022 December 31, 2023 were \$43.4 million, \$14.3 million \$2.3 million, and \$6.1 million, respectively.

The implied fair value for each reporting unit was calculated on a standalone basis using a weighted combination of the income approach and market approach. The implied fair values of each reporting unit were added together along with our unallocated assets to get an indicated value of total equity. This indicated value was compared to the total market capitalization as of October 3, 2022 October 1, 2023. This implied a control premium of 40.9% 47.1%. This control premium is in line with the control premiums observed in the last five years in the Medical, Dental, and Hospital Equipment and Supplies industry which have historically been significantly higher than the aggregate control premiums across all other industries. As a result, the market capitalization reconciliation analysis provided support for the reasonableness of the fair values estimated for each individual reporting unit.

Although the Company believes its estimates of fair value are reasonable, actual financial results could differ from those estimates due to the inherent uncertainty involved in making such estimates. Changes in assumptions concerning future financial results, an increase in the discount rate, or other underlying assumptions could have a significant impact on the fair value of the reporting units, and we could be required to record an impairment charge. For example, assuming all other factors remain constant, a 100-basis point increase in the discount rate would have resulted in each reporting unit fair value exceeding its carrying value except for Assisi. Additionally, future declines in the overall market value of the Company's equity may also result in a conclusion that the fair value of one or more reporting units has declined below its carrying value.

### *Valuation and Payback of Property and Equipment*

Our Diagnostics segment purchases instruments and places them

Diagnostic based TRUFORMA® capital is placed in fixed assets once purchased or manufactured, where they remain, undepreciated, until they are placed with our customers under the agreement that they will repeatedly purchase assays (tests) consumables or services which are utilized in the instrument within. Each instrument instance of this placed in the portfolio capital represents an asset that we own. An estimate is made of the anticipated future revenue over the its respective life of the instrument, based on the sale of assays, which is typically ten years. If the payback period of the initial investment in the asset is

less than the ten-year life of the asset, we conclude that the assets have been properly recorded, and no write-down is necessary. We rely on **third-party data** that **considers** various data points and assumptions, including, but not limited to, the expected volume of **assays consumables** which will be sold, anticipated growth rates, and **placements of instruments, anticipated placements**. Realization of the anticipated revenue is dependent on the current assumptions and forecasted models.

The customer is obligated to purchase **assays consumables** during the placement period. However, since the customer is not obligated to purchase the instrument, **capital**, and can return it at any time, we are exposed to a risk of loss to the extent the customer returns the instrument **capital** and discontinues **assay consumable or related service** purchases.

On **December 31, 2022** **December 31, 2023**, the carrying value of our Diagnostic instruments was **\$901**. A significant assumption **\$10,214**. Significant assumptions included in the realization model is a placement are the rate of four instruments per quarter, per account manager or inside sales representative, placement and expected utilization over the life of the instrument.

The effect of a 25% reduction in the estimated revenues associated with annual placements of instruments would increase the payback period on **December 31, 2022** **December 31, 2023** from **4.40** **3.04** years to **6.25** **3.88** years.

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Changes to placement rates are not expected to decrease, nor do we expect that any decrease would be permanent.

#### *Revenue Recognition and Liabilities Due to Customers*

The nature of our **Therapeutics Therapeutic Device** business segment gives rise to variable consideration, including discounts and applicator ("trode") returns for refurbishment. Credits are issued for unused shocks on returned trodes, which can be used toward the purchase of replacement trodes. When revenue is recognized, a simultaneous adjustment for returns is estimated, reducing revenue. Estimated return credits are presented as a reduction to gross sales with the corresponding reserve presented as customer contract liabilities.

Variable consideration related to unused shock credits is calculated using the expected value method, which estimates the amount that is expected to be earned. Estimated amounts are included in the transaction price to the extent it is probable that a significant reversal of cumulative revenue recognized will not occur. Estimates of variable consideration are based upon historical experience and known trends. These estimated credits are non-refundable and may only be used towards the purchase of future trode refurbishments. This practice encourages refurbishment purchase prior to complete utilization of the previous trode, enabling the customer to always have a trode on hand with ample capacity to perform treatments.

The number of trodes returned by year is tracked against the number of trodes sold in that same year, creating a current experience rate. It is assumed that the ultimate return rate for the trodes is 98%. For annual calculations, it is assumed that the expected returns in the current year for each layer increase to the experience rate of the year immediately preceding it. Once the 98% is reached the layer is removed from the calculation. The annual incremental change in expected returns is multiplied by an average return credit amount, generating the current liability due to customers.

The average return credit is calculated by dividing the actual shock credits issued by the actual number of trodes returned. A variance in the assumed return rate compared to the actual rate would impact the estimate and potentially understate net sales (overestimated rate) or overstate net sales (underestimated rate) in any given year and create a corresponding misstatement of the liability due to customers.

On **December 31, 2022** **December 31, 2023**, the estimated value of our **Therapeutics Therapeutic Device** customer contract liability was **\$389**, **\$528**. If the expected return rate was increased by 2%, the effect on current year reduction in sales and customer liability would have been approximately **\$22**, **\$55**.

#### **Results of Consolidated Operations**

Our results of operations for the years ended **December 31, 2022** **December 31, 2023** and **December 31, 2021** **2022** are as follows:

## Revenue

Revenue for the year ended December 31, 2022 December 31, 2023 was \$18,930, \$25,186, compared to \$4,133 \$18,930 for the year ended December 31, 2021 December 31, 2022, an increase of \$14,797 \$6,256 or 358% 33%.

The increase in sales was primarily due to the inclusion of a full year growth of our existing PulseVet platform®, TRUFORMA®, and Assisi® products, an expanded menu of TRUFORMA assays, and the launch of our recently acquired Assisi VetGuardian® and TRUVIEW™ products which had combined revenues were not part of \$18,539 consisting our consolidated figures as of consumables, instruments, trodes, and warranty services sold worldwide. Revenues from sales of cartridges from our TRUFORMA® platform were \$391 compared to \$125, an increase of \$266 or 213%.

We launched our TRUFORMA platform in March of 2021, acquired Pulse Veterinary Technologies in October of 2021, acquired the assets of Revo Squared in June of 2022, and acquired the assets of Assisi Animal Health in July of 2022 year ended December 31, 2022. In general, we expect revenue to increase in subsequent periods as we increase our sales, marketing, and commercialization efforts.

## Cost of Revenue

Cost of revenue for the year ended December 31, 2023 was \$7,868, compared to \$5,462 for the year ended December 31, 2022, an increase of \$2,406 or 44%.

The increase in cost of revenue was primarily driven by increased manufacturing expense as a result of increased unit sales and rising input costs. We anticipate that costs of revenue will increase in subsequent periods in accordance with increased unit sales as described above.

## Gross Profit

Gross profit margin for the year ended December 31, 2023 was 69%, compared to 71% for the year ended December 31, 2022.

The decrease in gross profit margin percentage was primarily due to the integration and launch of several new products, product mix impacts associated with sales of these new offerings, and price increases of certain component parts.

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### Cost of RevenueGeneral and Administrative

Cost of revenue General and administrative expense for the year ended December 31, 2022 December 31, 2023 was \$5,278, \$29,029, compared to \$1,079 \$22,934 for the year ended December 31, 2021 December 31, 2022, an increase of \$4,199 \$6,095 or 389% 27%. Cost of revenue primarily resulted from costs associated with sales of our PulseVet platform and Assisi products which totaled \$5,013, as well as \$265 from costs associated with sales of our TRUFORMA® platform.

We anticipate that costs of revenue will increase in 2022 in accordance with the increased revenue as described above.

### Gross Profit

Gross profit margin for the year ended December 31, 2022 was \$13,652 or 72%, compared to \$3,054 or 74% for the year ended December 31, 2021, an increase of \$10,598.

The increase in gross profit resulted general and administrative expenses was primarily from the inclusion driven by salaries and non-cash stock option expense, non-cash amortization related to our acquisitions, and recruiting and other related fees associated with creation of our PulseVet® new departments and Assisi Loop® platforms. In executive transitions. While we expect future general and administrative expense to increase, we believe gross margins will remain relatively unchanged in percentage terms due to a variety of factors, including the ability to effectively stimulate demand for certain of our products; management of the cost of components decrease proportionally with sales and outside manufacturing services; our ability to manage warranty costs effectively; shifts in the mix of products and services, or in the geographic, currency or channel mix; and fluctuations in exchange rates. related product expansion.

#### Research and Development

Research and development expense for the year ended December 31, 2022 December 31, 2023 was \$2,578 \$5,744, compared to \$1,673 \$2,578 for the year ended December 31, 2021 December 31, 2022, an increase of \$905 \$3,166 or 54% 123%.

The increase in research and development expenses was primarily driven by an increase in contracted expenses for research fees and trials as we continue the continued buildup of internal capabilities to develop, test, and test manufacture our next generation of TRUFORMA assays.

diagnostic products. We anticipate that R&D costs will increase as we maintain and enhance our current product lines and continue to develop new products.

#### Selling and Marketing

##### Selling General, and Administrative

Selling, general, and administrative marketing expense for the year ended December 31, 2022 December 31, 2023 was \$32,997 \$14,137, compared to \$22,755 \$9,879 for the year ended December 31, 2021 December 31, 2022, an increase of \$10,242 \$4,258 or 45% 43%.

The increase in selling and marketing expenses was primarily driven by salaries, commissions, and (noncash) non-cash stock option expense associated with increased hiring campaigns the inclusion of PulseVet, Revo Squared and Assisi headcount, acquisition-related intangible amortization, increases in office expense, travel increased marketing campaigns / attendance at tradeshows to build brand awareness and tradeshow attendance/sponsorships associated with a lifting of COVID restrictions, our introduction of new TRUFORMA® assays, and marketing recognition of our new product lines.

expanding suite of products. We expect future selling general and administrative marketing expense to increase in line with product expansion and growth in our commercialization efforts.

#### Net Loss

Our net Net loss for the year ended December 31, 2022 December 31, 2023 was \$17,015 \$34,529, compared to a loss of \$18,384 \$17,015 for the year ended December 31, 2021 December 31, 2022, a decrease an increase of \$1,369 \$17,514 or 7% 103%.

The increase in net loss in each period was attributed to the matters described above, and the impact of impairment as described within. We expect to continue to record net losses in future periods until such time as we have sufficient revenue from product sales to offset our operating expenses.

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#### Cash Flows

The following table shows a summary of our cash flows for the periods set forth below:

	Year Ended		Year Ended		Change	For the Year Ended December 31,		
	December 31, 2022	December 31, 2021		2023	2022	Change		
Cash used in operating activities	\$ (11,670)	\$ (14,276)	\$ 2,606	(18)%	\$ (15,975)	\$ (11,670)	\$ (4,305)	37%
Cash used in investing activities	(155,880)	(71,925)	\$ (83,955)	117%				
Cash provided by (used in) investing activities					1,577	(155,880)	157,457	(101)%
Cash provided by financing activities	8	219,159	\$ (219,151)	(100)%	—	8	(8)	(100)%

(Decrease) increase in cash and cash equivalents	(167,542)	132,958	\$ (300,500)	(226)%	(14,398)	(167,542)	153,144	(91)%
Effect of exchange rate changes on cash	(11)	2	\$ (13)	(650)%	(49)	(11)	(38)	345%
Cash and cash equivalents, beginning of period	194,952	61,992	\$ 132,960	(215)%	27,399	194,952	(167,553)	(86)%
<b>Cash and cash equivalents, end of period</b>	<b>\$ 27,399</b>	<b>\$ 194,952</b>	<b>\$ (167,553)</b>	<b>(86)%</b>	<b>\$ 12,952</b>	<b>\$ 27,399</b>	<b>\$ (14,447)</b>	<b>(53)%</b>

Net cash used in operating activities for the year ended December 31, 2022 December 31, 2023 was \$11,670, \$15,975, compared to \$14,276 \$11,670 for the year ended December 31, 2021 December 31, 2022, an increase in cash used of \$4,305 or 37%. The increase in cash used in operating activities primarily resulted from the losses noted above, the timing of payments made to vendors, non-cash impacts of accretion on currently held available-for-sale securities, and non-cash decreases in stock compensation, offset by the impact of impairment loss, payment and settlement of prepaids and deposits, and non-cash impacts of increases in depreciation and amortization as well as adjustments to deferred tax benefits.

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Net cash provided by investing activities for the year ended December 31, 2023 was \$1,577, compared to cash used of \$155,880 for the year ended December 31, 2022, a decrease in cash used of \$2,606 or 18% \$157,457. The decrease in cash used in operations primarily resulted from an increase in non-cash expenses including stock-based compensation expense, depreciation and amortization, and volume/headcount related accruals for unbilled inventory, salaries and wages, and sales and use tax.

Net cash used in investing activities for the year ended December 31, 2022 was \$155,880, compared to \$71,925 for the year ended December 31, 2021, an increase of \$83,955 or 117%. The increase in cash used in investing activities primarily resulted from a significant investments reduction in spend on available for sale securities our acquisitions as compared to 2022 offset by the acquisition related buildup of Assisi construction in progress and Revo Squared, leasehold improvements, and expenditures to improve our ecommerce, internal sales, and accounting programs, intangibles.

Net There was no cash provided by financing activities for the year ended December 31, 2022 was \$8, December 31, 2023 as compared to \$219,159 \$8 for the year ended December 31, 2021, a decrease of \$219,151 or approximately 100%. Cash provided by financing activities in 2021 primarily resulted from proceeds from the February 2021 public offering of our common shares, partially offset by stock issuance costs, December 31, 2022

#### Liquidity and Capital Resources

We have incurred losses and negative cash flows from operations since our inception in May 2015. As of December 31, 2022 December 31, 2023, we had an accumulated deficit of \$136,404, \$170,933. We have funded our working capital requirements primarily through the sale of our equity and equity-related securities and the exercise of stock options and warrants.

As of December 31, 2022 December 31, 2023, the Company had working capital (defined as current assets minus current liabilities) of \$115,690, \$90,850.

#### Short-Term Cash Requirements

We believe that our existing cash is sufficient to fund our expected short-term needs. We currently have cash fixed obligations in association with our building leases and quarterly inventory orders. We also have payment obligations associated with our on-going clinical studies, and we expect that we have sufficient cash to cover these requirements. We do not expect that our operations will require significant increases in our short-term cash needs.

#### Long-Term Cash Requirements

We believe that our existing cash resources will be sufficient to fund our expected operational requirements through at least December 2025, for the foreseeable future. We regularly evaluate our business plans and strategy. These evaluations often result in changes to our business plans and strategy.

some of which may be material and significantly change our cash requirements. Ongoing business development activity may also require us to use some of our liquidity for an acquisition, and use of additional capital to fund newly acquired operations. If we raise additional funds by issuing equity securities, our existing security holders will likely experience dilution, and the incurring of indebtedness would result in increased debt service obligations and could require us to agree to operating and financial covenants that could restrict operations.

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Our future capital requirements depend on many factors, including, but not limited to:

- the costs and timing of our development and commercialization activities;
- the cost of manufacturing our existing and future products;
- the cost of marketing and selling our existing and future products, including marketing, sales, service, customer support and distribution costs;
- the expenses needed to attract and retain skilled personnel;
- the costs associated with being a public company;
- the costs associated with additional business development or mergers and acquisitions activity, including acquisition-related costs, earn-outs or other contingent payments and costs of developing and commercializing any technologies to which we obtain rights;
- third-party costs associated with the development and commercialization of our existing and future products and the ability of our development partners to satisfy our requirements on a timely basis;
- the scope and terms of our business plans from time to time, and our ability to realize upon our business plans; and
- the costs involved in preparing, filing, prosecuting, maintaining, defending and enforcing possible patent claims, including litigation costs and the outcome of any such litigation.

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**Outstanding Share Data**

The only class of outstanding voting equity securities of the Company are the common shares. As of **March 15, 2023** **April 1, 2024**:

- there are 979,949,668 common shares issued and outstanding;
- there are stock options outstanding under our Stock Option Plan to acquire an aggregate of **84,112,443** **93,349,943** common shares;
- There are common share purchase warrants issued in February of 2020 that are outstanding and permit the holders to acquire an aggregate of 197,917 common shares at an exercise price of \$0.1500 per share;
- There are common share purchase warrants issued in July of 2022 that are outstanding and permit the holders to acquire an aggregate of 363,501 common shares at an exercise price of \$0.1500 per share;
- There are common share purchase warrants issued in July of 2022 that are outstanding and permit the holders to acquire an aggregate of 10,000,000 common shares at an exercise price of \$0.2201 per share; and

- There are common share purchase warrants issued in July of 2022 that are outstanding and permit the holders to acquire an aggregate of 22,000,000 common shares at an exercise price of \$0.2520 per share.

All currently outstanding warrants have a "cashless exercise" feature which is applicable in certain circumstances. The cashless exercise feature could result in the potential issuance of common shares based upon the "in-the-money" value of the applicable warrants at the time of exercise. The number of the common shares that may be issued is not determinable. However, the number of common shares that are issuable is based upon a formula that divides the "in-the-money" value by the then current market price and multiplying this result by the number of common shares that are issuable under the applicable warrants pursuant to cash exercise.

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#### **Recently Adopted Accounting Pronouncements**

From time to time, the FASB or other standard setting bodies issue new accounting pronouncements. Updates to the FASB ASC are communicated through issuance of an ASU. Unless otherwise discussed, we believe that recently issued guidance, whether adopted or to be adopted in the future, is not expected to have a material impact on our Consolidated Financial Statements upon adoption.

To understand the impact of recently issued guidance, whether adopted or to be adopted, please review the information provided in Note 3 - Significant Accounting Policies to the consolidated financial statements.

#### **Climate Change**

**There is general consensus in the scientific community that greenhouse gas emissions are linked to climate change, and that these emissions must be reduced dramatically to avert its worst effects. As a result, increased increased** public awareness and concern about climate change will likely continue to (1) generate more regional and/or national requirements to reduce greenhouse gas emissions; (2) increase energy efficiency and reduce carbon pollution; and (3) cause a shift to cleaner and more sustainable sources of energy which may be more expensive than using fossil fuels as an energy source.

The potential impact of climate change on our operations and the needs of our customers remains uncertain. Scientists have proposed that the impacts of climate change could include changes in rainfall patterns, water shortages, changes to the water levels of lakes and other bodies of water, changing storm patterns, more intense storms and changing temperature levels. These changes could be severe and vary by geographic location. Climate change may also affect the occurrence of certain natural events, the incidence and severity of which are inherently unpredictable.

The effects of climate change also may impact our decisions to construct new buildings or maintain existing facilities in any areas that are or become prone to physical risks, which could similarly increase our operating costs. We could also face indirect financial risks passed through the supply chain that could result in higher prices for resources, such as energy. Additionally, climate change may adversely impact the demand, price and availability of property and casualty insurance that insures our physical assets. Due to significant economic variability associated with future changing climate conditions, we are unable to predict the impact climate change will have on us in the future.

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#### **Item 8. Financial Statements and Supplementary Data**

See pages F-1 through F-32 F-29 following the Exhibit Index of this Annual Report on Form 10-K.

#### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None

#### Item 9A. Controls and Procedures

##### *Evaluation of Our Disclosure Controls*

We maintain disclosure controls and procedures that are designed to provide reasonable assurance ensure that material information required to be disclosed in our periodic reports filed under the Exchange Act is recorded, processed, summarized, and reported within the specified time periods specified in the SEC's rules and forms and to provide reasonable assurance that such information is accumulated and communicated to our management, including our chief principal executive officer and chief principal financial and accounting officer, as appropriate to allow timely decisions regarding required disclosure. We carried out an evaluation under the supervision and with the participation of our management, including our principal executive and principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures as defined in Rule 13(a)-15(e) of the end of the period covered by this Annual Report was made under the Exchange Act. supervision and with the participation of our management, including our principal executive officer and principal financial and accounting officer.

Based upon this evaluation, our principal executive officer and principal financial and accounting officer have concluded that, as of December 31, 2022 December 31, 2023, our disclosure controls and procedures were effective.

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[Table not effective as of Contents such date due to a material weakness in internal control over financial reporting, as described below.](#)

##### *Management's Report*

##### *Management's report on Internal Control Over Financial Reporting*

Our management is responsible for establishing and maintaining adequate effective internal control over financial reporting as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. Under This system is designed to provide reasonable assurance regarding the supervision reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with GAAP. Because of the participation inherent limitations of our internal control over financial reporting, including the possibility of collusion or improper management including our Chief Executive Officer and Chief Financial Officer, we conducted override of controls, misstatements due to error or fraud may not be prevented or detected on a timely basis.

Our management performed an evaluation assessment of the effectiveness of our internal control over financial reporting based on as of December 31, 2023, utilizing the criteria established discussed in the framework in "Internal Control - Integrated Framework (2013)" issued by the Committee of Sponsoring Organizations of the Treadway Commission. Based on The objective of this evaluation, our management concluded that assessment was to determine whether our internal control over financial reporting was effective as of December 31, 2022 December 31, 2023.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risks Based on management's assessment, we have concluded that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

##### *Changes in Internal Controls*

There has been no change in our internal control over financial reporting (as defined was ineffective as of December 31, 2023, due to the material weakness described below.

A material weakness is a deficiency, or a combination of deficiencies, in Rules 13a-15(f) internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of our annual or interim financial statements will not be prevented or detected on a timely basis.

As of December 31, 2023, there was a material weakness relating to the timeliness and 15(d)-15(f) under precision of management's review controls around financial projections relevant to the Exchange Act evaluation of goodwill impairment relating to our Assisi product line.

##### *Plan for remediation of the material weakness*

The Company and its Board of Directors are committed to maintaining a strong internal control environment. Management, with oversight from the Audit Committee of the Board of Directors, has begun developing a comprehensive plan to remediate the material weakness. Remediation efforts are focused on more rigorous policies and procedures and sufficiency of reviews of the projections included in the discounted cash flow model used in the Company's evaluation of goodwill for impairment. These efforts will include development of a continuous process for monitoring, assessment and communication, as well as involvement of additional key stakeholders in reviews.

We will not be able to conclude whether these efforts will fully remediate the material weakness until the updated controls have operated for a sufficient period of time and management has concluded, through testing, that such controls are operating effectively.

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***Changes in internal control over financial reporting***

Except as discussed above, there were no changes in internal control over financial reporting during the period covered by this Annual Report quarter ended December 31, 2023, that has have materially affected, or is are reasonably likely to materially affect, the Company's our internal control over financial reporting.

With the acquisition of QBT, and as of December 31, 2023, the Company has retained approximately 40 employees who hold roles and responsibilities consistent with those of the employees within the Georgia manufacturing and distribution facility. The Company has integrated the QBT operations into its current ERP system, along with corresponding workflows, for internal control actions.

**Item 9B. Other Information**

Not applicable.

**Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections**

Not applicable

41 Not applicable.

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**PART III**

**Item 10. Directors, Executive Officers and Corporate Governance**

The information called for by this item will be set forth in our Proxy Statement for the 2023 2024 Annual Meeting of Shareholders, ("Proxy Statement"), to be filed with the SEC within 120 days of the fiscal year ended December 31, 2022 December 31, 2023 and is incorporated herein by reference.

**Item 11. Executive Compensation**

The information called for by this item will be set forth in our Proxy Statement and is incorporated herein by reference.

**Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters**

The information called for by this item will be set forth in our Proxy Statement and is incorporated herein by reference.

**Item 13. Certain Relationships and Related Transactions, and Director Independence**

The information called for by this item will be set forth in our Proxy Statement and is incorporated herein by reference.

**Item 14. Principal Accounting Fees and Services**

The information called for by this item will be set forth in our Proxy Statement and is incorporated herein by reference.

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**PART IV**

**Item 15. Exhibits, Financial Statement Schedules.**

(a) The following documents are included in this Annual Report on Form 10-K

(1)-(2) Financial Statements

**Index to Consolidated Financial Statements**

<a href="#">Report of the Independent Registered Public Accounting Firm</a> (Grant Thornton, PCAOB ID number 248)	F-1
<a href="#">Consolidated Balance Sheets as of December 31, 2022 December 31, 2023 and 2021 2022</a>	F-3
<a href="#">Consolidated Statements of Operations and Comprehensive Loss for the Years Ended December 31, 2022 December 31, 2023 and 2021 2022</a>	F-4
<a href="#">Consolidated Statements of Shareholders' Equity for the Years Ended December 31, 2022 December 31, 2023 and 2021 2022</a>	F-5
<a href="#">Consolidated Statements of Cash Flows for the Years Ended December 31, 2022 December 31, 2023 and 2021 2022</a>	F-6
<a href="#">Notes to the Consolidated Financial Statements</a>	F-7

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

Board of Directors and Shareholders

Zomedica Corp.

**Opinion on the financial statements**

We have audited the accompanying consolidated balance sheets of Zomedica Corp. (an Alberta, Canada corporation) (and subsidiaries) (the "Company") as of December 31, 2022 December 31, 2023 and 2021 2022, the related consolidated statements of operations and comprehensive loss, shareholders' equity, and cash flows for each of the two years in the period ended December 31, 2022 December 31, 2023, and the related notes (collectively referred to as the

"financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of December 31, 2022 December 31, 2023 and 2021, 2022, and the results of its operations and its cash flows for each of the two years in the period ended December 31, 2022 December 31, 2023, in conformity with accounting principles generally accepted in the United States of America.

#### Basis for opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

#### Critical audit matters

The critical audit matters communicated below are matters arising from the current period audit of the financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

##### Valuation of developed technology, customer relationship intangible assets and earnout liability

As described further in Note 7 to the financial statements on September 4, 2023, the financial statements, on July 1, 2022, the Company acquired 100% of the assets capital stock of Revo Squared, LLC Structured Monitoring Products (SMP), Inc for \$7.8 million \$12.9 million in cash and equity. On July 15, 2022, cash. As part of the acquisition, the Company acquired 100% \$9.4 million of the assets of Assisi Animal Health LLC for \$23.0 million in cash and equity. As part of the acquisitions, the Company acquired \$3.7 million and \$7.8 million, respectively of intangible assets, including developed technologies, trade names, an e-commerce platform and customer relationships. The Company also entered into an earnout agreement associated with the Revo Squared acquisition initially valued at \$2.5 million, technology. The Company used a discounted cash flow model the Multi-Period Excess Earnings Method ("MPEEM") to measure the customer relationship intangible assets and earnout liability and a relief from royalty model to measure the technology, e-commerce platform and trade name acquired, developed technology. We identified the valuation of developed technology, customer relationship intangible assets and earnout liability as a critical audit matter.

The principal consideration for our determination that the valuation of the developed technology, customer relationship intangible assets and earnout liability is a critical audit matter is the high degree of auditor judgment necessary in evaluating certain

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inputs and assumptions made by management in the valuation models used to determine fair value. Those key assumptions include revenue growth rates, royalty rates, customer attrition rates, operating leverage, volatility, obsolescence

factor and discount rates.

Our audit procedures related to the evaluation of developed technology, customer relationship intangible assets and earnout liability included the following, among others.

- We obtained an understanding of the design of relevant controls within the Company's processes to value acquired intangible developed technology assets, including the Company's control over the selection and review of the reasonableness of assumptions used in determining fair value.

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- We evaluated the reasonableness of the Company's forecasted revenue growth rates used to value developed technology, customer relationship intangible assets and earnout liability by (1) comparing forecasted revenue growth rates to historical growth rates of the acquired entities and (2) comparing forecasted revenue growth rates to available industry and market data.
- We involved our valuation professionals with specialized skills and knowledge to evaluate key inputs and assumptions used to determine fair value. Our valuation professionals compared the estimated annual customer attrition rate used to value the customer relationship intangible asset to historical customer retention data of the acquired company, compared the discount rate used to value the developed technology and customer relationship intangible assets to independently developed discount rates derived from publicly available data for comparable companies and compared the royalty rates obsolescence factor used to value the developed technology to royalty rates obsolescence factors derived from publicly available data for comparable companies and compared the volatility and operating leverage used to value the earnout liability to publicly available data for comparable companies.

#### [Goodwill impairment analysis](#)

As described further in Note 4 to the financial statements, goodwill is evaluated for impairment at least annually or more frequently when an event occurs or circumstances change indicating the carrying value may not be recoverable. The Company performs a quantitative test to measure the fair values of the reporting units and comparing them to their aggregate carrying values, including goodwill. The fair values are estimated using a discounted cash flow method, which includes significant assumptions such as financial projections of free cash flow, revenue trends, operating productivity, income taxes and capital levels. We identified goodwill impairment analysis as a critical audit matter.

The principal consideration for our determination that the goodwill impairment analysis is a critical audit matter is the high degree of auditor judgment necessary in evaluating certain inputs and assumptions made by management in the valuation models used to determine the fair value of the reporting units. Those key assumptions include forecasted revenue growth, operating income, and discount rates.

Our audit procedures related to the goodwill impairment analysis included the following, among others.

- We obtained an understanding of the design of relevant controls within the Company's processes to perform the goodwill impairment analysis, including the Company's control over the selection and review of the reasonableness of assumptions used in determining fair value.
- We evaluated the reasonableness of the Company's forecasted revenue growth, operating income and discount rates used by comparing these assumptions to historical operating results for the reporting units and relevant available industry and market data.
- We involved our valuation professionals with specialized skills and knowledge to evaluate key inputs and assumptions used in the discounted cash flow model to determine fair value. Our valuation professionals compared the discount rates used to value the reporting units to independently developed discount rates derived from publicly available data and re-performed the discounted cash flow calculations.

/s/ GRANT THORNTON LLP

We have served as the Company's auditor since 2021.

[Table of Contents](#)**Zomedica Corp.**

## Consolidated Balance Sheets

(United States Dollars in Thousands)

	As of		As of	
	December 31,	December 31,	December 31,	December 31,
	2022	2021	2023	2022
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	\$ 27,399	\$ 194,952	\$ 12,952	\$ 27,399
Available-for-sale securities	87,693	—	77,545	87,693
Trade receivables, net	596	315	1,197	596
Inventory, net	2,746	2,848	5,123	2,746
Prepaid expenses and deposits	3,799	1,842	2,064	3,799
Other receivables	1,268	450	1,001	1,268
<b>Total current assets</b>	<b>123,501</b>	<b>200,407</b>	<b>99,882</b>	<b>123,501</b>
Prepaid expenses and deposits	188	394	250	188
Property and equipment, net	6,809	1,130	10,347	6,809
Construction in progress	692	420	12,481	692
Right-of-use asset	1,665	1,320	2,466	1,665
Goodwill	63,979	43,288	61,580	63,979
Intangible assets, net	41,799	33,176	55,364	41,799
Non current available-for-sale securities	40,712	—	10,005	40,712
Other assets	265	265	822	265
<b>Total assets</b>	<b>\$ 279,610</b>	<b>\$ 280,400</b>	<b>\$ 253,197</b>	<b>\$ 279,610</b>
<b>Liabilities and shareholders' equity</b>				
<b>Current liabilities</b>				
Accounts payable and accrued liabilities	\$ 6,698	\$ 3,225	\$ 7,668	\$ 6,698
Accrued income taxes	187	240	65	187
Current portion of lease obligations	641	415	916	641
Customer contract liabilities	207	198	276	207
Other current liabilities	78	262	107	78
<b>Total current liabilities</b>	<b>7,811</b>	<b>4,340</b>	<b>9,032</b>	<b>7,811</b>
Lease obligations	1,097	964	1,814	1,097
Deferred tax liabilities	1,245	3,709	1,138	1,245
Customer contract liabilities	182	140	252	182

Other liabilities	1,883	359	944	1,883
<b>Total liabilities</b>	<b>\$ 12,218</b>	<b>\$ 9,512</b>	<b>\$ 13,180</b>	<b>\$ 12,218</b>
<b>Commitments and contingencies (Note 17)</b>				
<b>Commitments and contingencies (Note 16)</b>				
Shareholders' equity				
Unlimited common shares, no par value; 979,949,668 and 979,899,668 issued and outstanding at December 31, 2022 and December 31, 2021	\$ 380,973	\$ 380,962		
Unlimited common shares, no par value; 979,949,668 issued and outstanding at December 31, 2023 and December 31, 2022			\$ 380,973	\$ 380,973
Additional paid-in capital	23,666	9,313	29,929	23,666
Accumulated deficit	(136,404)	(119,389)	(170,933)	(136,404)
Accumulated comprehensive income (loss)	(843)	2	48	(843)
<b>Total shareholders' equity</b>	<b>267,392</b>	<b>270,888</b>	<b>240,017</b>	<b>267,392</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 279,610</b>	<b>\$ 280,400</b>	<b>\$ 253,197</b>	<b>\$ 279,610</b>

The accompanying notes are an integral part of these consolidated financial statements.

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#### Zomedica Corp.

Consolidated Statements of Operations and Comprehensive Loss  
(United States Dollars in Thousands, Except for Per Share Data)

	December 31,		For the Year Ended December 31,	
	2022	2021	2023	2022
Net revenue	\$ 18,930	\$ 4,133	\$ 25,186	\$ 18,930
Cost of revenue	5,278	1,079	7,868	5,462
<b>Gross profit</b>	<b>13,652</b>	<b>3,054</b>	<b>17,318</b>	<b>13,468</b>
Expenses				
General and administrative			29,029	22,934
Research and development	2,578	1,673	5,744	2,578
Selling, general and administrative	32,997	22,755		
Selling and marketing			14,137	9,879
<b>Loss from operations</b>	<b>(21,923)</b>	<b>(21,374)</b>	<b>(31,592)</b>	<b>(21,923)</b>
Interest income	2,701	357	5,458	2,701
Interest expense	(1)	(6)	(175)	(1)
Gain (loss) on disposal of assets	1	(249)		
Gain on extinguishment of debt	—	533		
Other (loss) income	(7)	52		
Foreign exchange loss	(152)	(30)		

Gain on disposal of assets		24	1
Other income (loss)		2,080	(7)
Impairment expense		(11,683)	—
Foreign exchange gain (loss)		28	(152)
<b>Loss before income taxes</b>	<b>(19,381)</b>	<b>(20,717)</b>	<b>(35,860)</b>
Income tax benefit	2,366	2,333	(1,331)
<b>Net loss</b>	<b>(17,015)</b>	<b>(18,384)</b>	<b>(34,529)</b>
Unrealized losses, change in fair value of available-for-sale securities, net of tax	(869)	—	—
Unrealized gain (loss), change in fair value of available-for-sale securities, net of tax		936	(869)
Change in foreign currency translation	24	2	(45)
<b>Net loss and comprehensive loss</b>	<b>\$ (17,860)</b>	<b>\$ (18,382)</b>	<b>\$ (33,638)</b>
Weighted average number of common shares - basic and diluted	979,924,052	956,533,761	979,949,668
Loss per share - basic and diluted (Note 19)	<b>(0.02)</b>	<b>(0.05)</b>	<b>(0.035)</b>
Loss per share - basic and diluted (Note 18)			<b>(0.017)</b>

The accompanying notes are an integral part of these consolidated financial **statements** **statements**.

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**Zomedica Corp.**

Consolidated Statements of Shareholders' Equity

(United States Dollars in Thousands)

	For the Year Ended December 31, 2022							For the Year Ended December 31, 2023										
	Common Stock			Additional Stock		Accumulated Paid-In Capital		Accumulated Deficit		Common Stock			Additional Stock		Accumulated Paid-In Capital		Accumulated Deficit	
	Shares	Amount	Subscribed	Capital	Accumulated	Deficit	(Loss)	Total	Shares	Amount	Subscribed	Capital	Accumulated	Deficit	Total			
<b>Balance at</b>																		
December 31, 2020	642,036,228	\$104,784	\$ 460	\$ 14,792	\$ (68,965)	\$ —	\$ 51,071											
Stock-based compensation	—	—	—	7,092	—	—	7,092											
Stock issuance from warrant exercises	201,108,405	44,115	—	(11,520)	—	—	32,595											
Stock issuance costs	—	(14,281)	—	—	—	—	(14,281)											
Stock issuance for financing	105,013,158	199,525	—	—	—	—	199,525											

Stock issuance from exercise of stock options	7,022,776	2,820	—	(1,051)	—	—	1,769					
Stock redemption	24,719,101	43,999	—	—	(32,040)	—	11,959					
Common stock subscribed	—	—	(460)	—	—	—	(460)					
Net (loss)	—	—	—	—	(18,384)	—	(18,384)					
Other comprehensive income (loss)	—	—	—	—	—	2	2					
<b>Balance at December 31, 2021</b>	<b>979,899,668</b>	<b>\$380,962</b>	<b>\$ 9,313</b>	<b>\$ (119,389)</b>	<b>\$ 2</b>	<b>\$270,888</b>	<b>979,899,668</b>	<b>\$380,962</b>	<b>\$ 9,313</b>	<b>\$ (119,389)</b>		
Stock-based compensation	—	—	—	7,891	—	—	7,891	—	—	—	7,891	—
Stock issuance from warrant exercises	50,000	11	—	(3)	—	—	8	50,000	11	—	(3)	—
Warrants issued	—	—	—	6,465	—	—	6,465	—	—	—	6,465	—
Net (loss)	—	—	—	—	(17,015)	—	(17,015)	—	—	—	—	(17,015)
Other comprehensive income (loss)	—	—	—	—	—	(845)	(845)	—	—	—	—	—
Net loss	—	—	—	—	—	—	—	—	—	—	—	(17,015)
Other comprehensive loss	—	—	—	—	—	—	—	—	—	—	—	—
<b>Balance at December 31, 2022</b>	<b>979,949,668</b>	<b>\$380,973</b>	<b>\$ 23,666</b>	<b>\$ (136,404)</b>	<b>\$ (843)</b>	<b>\$267,392</b>	<b>979,949,668</b>	<b>\$380,973</b>	<b>\$ 23,666</b>	<b>\$ (136,404)</b>	<b>\$ 6,263</b>	<b>—</b>
Stock-based compensation	—	—	—	—	—	—	6,263	—	—	—	—	—
Net loss	—	—	—	—	—	—	—	—	—	—	—	(34,529)
Other comprehensive income	—	—	—	—	—	—	—	—	—	—	—	—
<b>Balance at December 31, 2023</b>	<b>979,949,668</b>	<b>\$380,973</b>	<b>\$ 29,929</b>	<b>\$ (170,933)</b>	<b>\$ (843)</b>	<b>\$267,392</b>	<b>979,949,668</b>	<b>\$380,973</b>	<b>\$ 29,929</b>	<b>\$ (170,933)</b>	<b>\$ 6,263</b>	<b>—</b>

The accompanying notes are an integral part of these consolidated financial statements.

**Zomedica Corp.**

Consolidated Statements of Cash Flows

(United States Dollars in Thousands)

	For the Year Ended December 31,		For the Year Ended December 31,	
	2022	2021	2023	2022
<b>Cash flows from operating activities:</b>				
Net loss	\$ (17,015)	\$ (18,384)	\$ (34,529)	\$ (17,015)
Adjustments for:				
Depreciation	426	265	830	426
Amortization - intangible assets	3,616	874	5,468	3,616
(Gain) loss on disposal of property and equipment	(1)	249		
Gain on other assets	—	(1)		
Gain on extinguishment of debt	—	(533)		
Impairment loss			11,683	—
Loss (gain) on disposal of property and equipment			(24)	(1)
Gain on conversion of notes receivable			(2,174)	—
Stock-based compensation	7,891	7,092	6,263	7,891
Non cash portion of rent expense	16	38		
Non cash portion of rent benefit			187	16
Accretion/amortization of available-for-sale securities	(900)	—	(2,209)	(900)
Deferred tax expense			(1,489)	(2,540)
Change in assets and liabilities, net of acquisitions:				
Purchased inventory	(4,008)	(2,774)	(1,059)	(4,008)
Prepaid expenses and deposits	(1,465)	(130)	1,499	(1,465)
Trade receivables	(283)	(47)	(617)	(283)
Other receivables	(334)	(165)	348	(334)
Accounts payable and accrued liabilities	3,454	1,412	384	3,454
Accrued income tax	(53)	196	(125)	(53)
Deferred tax liabilities	(2,356)	(2,528)		
Deferred tax benefits			180	184
Other current liabilities	(184)	201	30	(184)
Customer contract liabilities	51	6	140	51
Other liabilities	(525)	(47)	(761)	(525)
<b>Net cash used in operating activities</b>	<b>(11,670)</b>	<b>(14,276)</b>	<b>\$ (15,975)</b>	<b>\$ (11,670)</b>
<b>Cash flows from investing activities:</b>				
Investment in available-for-sale securities	(127,786)	—		
Proceeds on sale of (investment in) available-for-sale securities			\$ 42,775	\$ (127,786)
Investment in debt security (at fair value)	(1,000)	—	(1,750)	(1,000)
Investment in property and equipment	(787)	(147)	(496)	(787)
Acquisition of intangibles	(239)	(379)	(4,150)	(239)
Investment in construction in progress	(1,764)	—	(10,843)	(1,764)
Investment in acquisitions, net of cash acquired (Assisi, PulseVet, and Revo Squared)	(24,304)	(71,399)		
<b>Net cash used in investing activities</b>	<b>(155,880)</b>	<b>(71,925)</b>		
Investment in acquisitions, net of cash acquired (Assisi, Revo Squared, and SMP)			(23,959)	(24,304)
<b>Net cash provided by (used in) investing activities</b>			<b>\$ 1,577</b>	<b>\$ (155,880)</b>
<b>Cash flows from financing activities:</b>				
Cash proceeds from issuance of common shares and warrants	—	199,525		
Cash received from warrant exercises	8	32,135	\$ —	\$ 8

Cash paid for shares and warrant issuance costs	—	(14,270)		
Cash received from stock option exercises	—	1,769		
<b>Net cash provided by financing activities</b>	<b>8</b>	<b>219,159</b>	<b>\$</b>	<b>—</b>
<b>(Decrease) increase in cash and cash equivalents</b>		<b>(167,542)</b>	<b>132,958</b>	
<b>Decrease in cash and cash equivalents</b>			<b>\$ (14,398)</b>	<b>\$ (167,542)</b>
Effect of exchange rate changes on cash	(11)	2	(49)	(11)
Cash and cash equivalents, beginning of year	194,952	61,992	27,399	194,952
<b>Cash and cash equivalents, end of year</b>	<b>\$ 27,399</b>	<b>\$ 194,952</b>		
<b>Cash and cash equivalents, end of period</b>			<b>\$ 12,952</b>	<b>\$ 27,399</b>
<b>Noncash activities:</b>				
Change in fair value of available-for-sale securities, net of tax	\$ (869)	\$ —	\$ 936	\$ (869)
Deferred financing fees charged to stock issuance costs	\$ —	\$ 12		
Net equity effect of preferred share exchange	\$ —	\$ (11,961)		
Transfer of construction in progress into property and equipment and intangibles	\$ 1,955	\$ —	\$ 3,494	\$ 1,955
Transfer of inventory into property and equipment	\$ 4,331	\$ 798	\$ 696	\$ 4,331
<b>Supplemental cash flow information:</b>				
Interest received	\$ 1,588	\$ 502		
Interest received on available-for-sale securities			\$ 3,317	\$ 1,588

The accompanying notes are an integral part of these consolidated financial **statements**.

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### **Zomedica Corp.**

Notes to the Consolidated Financial Statements  
(United States Dollars in Thousands)

#### **1. Nature of Operations**

Zomedica is a veterinary health company creating products for companion animals by focusing on the unmet needs of clinical veterinarians. The Company consists of the parent company, Zomedica Corp and Corp., its wholly-owned wholly owned U.S subsidiary, Zomedica Inc. and its international subsidiaries.

#### ***The impact of the novel strain of coronavirus ("COVID-19")***

Since the first quarter of 2020, the world has been impacted by the spread of a novel strain of coronavirus, its variants, and the disease that they cause known as COVID-19. The continued presence wholly owned subsidiaries of COVID-19 has resulted in changes in the macro-economic environment including disruptions in supply chain, labor disruptions, challenges in manufacturing, challenges selling to customers, declines in customer demand, inflationary pressures, and an impaired ability to access credit and capital markets, among other things.

The COVID-19 pandemic materially and adversely affected the development and commercialization of our TRUFORMA platform and the initial five assays. In response to the pandemic, our development partner reduced the number of employees working in its facilities Zomedica Inc. See Exhibit 21.1 for a period listing of time which delayed the completion and verification of the five initial TRUFORMA assays and the manufacturing of commercial quantities of the TRUFORMA platform. Veterinary hospitals and clinics that agreed to participate in the validation of our initial TRUFORMA assays either shut down for a period of time or limited their operations to those involving only life-threatening

conditions, which we have mitigated to a certain extent with our recent ability to successfully complete remote installations. Potential customers, at times, restricted access to their facilities which affected and may continue to affect our ability to perform on-site demonstrations and other marketing activities.

The extent to which the COVID-19 pandemic may impact our business will depend on future developments, which are highly uncertain and cannot be predicted with confidence, such as the duration of the outbreak, the spread and severity of COVID-19, and the effectiveness of governmental actions in response to the pandemic.

To-date, the emergence of new variants has not caused significant modification to business operations. We continue to install remotely if potential customers restrict access to their facilities. We intend to continue development of new assays, both for equine indications of our current and planned assays, and for various additional disease states affecting canine, feline, and equine patients in the future, all subsidiaries.

## 2. Basis of Preparation

### *Principles of Consolidation*

The consolidated financial statements include the accounts of the Company, and its wholly owned subsidiaries. Intercompany transactions and balances between consolidated businesses have been eliminated.

The accounting policies set out below have been applied consistently in the consolidated financial statements. The consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

## 3. Significant Accounting Policies

### *Basis of Measurement*

The consolidated financial statements have been prepared on the historical cost basis except as otherwise noted.

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#### **Zomedica Corp.**

#### [Notes to the Consolidated Financial Statements](#)

[\(United States Dollars in Thousands\)](#)

### *Business Combinations*

We account for business combinations in accordance with ASC 805, Business Combinations, if the acquired assets assumed and liabilities incurred constitute a business. We consider acquired companies to constitute a business if the acquired net assets and processes have the ability to create outputs in the form of revenue. For acquired companies constituting a business, we recognize the identifiable assets acquired and liabilities assumed at their acquisition-date fair values and recognize any excess of total consideration paid over the fair value of the identifiable net assets as goodwill.

### *Estimates and Assumptions*

In preparing these financial statements, management was required to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. These estimates and assumptions are based on our historical experience, the terms of existing contracts, our evaluation of trends in the industry, information provided by our customers and suppliers and information available from other outside sources, as appropriate. These estimates and assumptions are subject to an inherent degree of uncertainty. We are not presently aware of any events or circumstances that would require us to update such estimates and assumptions or revise the carrying value of our assets or liabilities. Our estimates may change, however, as new events occur, and additional information is obtained. As a result, actual results may differ significantly from our estimates, and any such differences may be material to our financial statements.

### *Functional and Reporting Currencies*

The functional currency as determined by management, for Canada and our subsidiaries in the United States Switzerland, and Canada Switzerland is U.S. dollars, which is also our reporting currency.

The functional currency, as determined by management, for our Japanese subsidiary is Japanese Yen. Japanese Yen are translated for financial reporting purposes with translation gains and losses recorded as a component of other comprehensive income or loss.

In respect of transactions denominated in currencies other than the Company and its wholly owned operating subsidiaries' functional currencies, the monetary assets and liabilities are remeasured at the period end rates. Revenue and expenses are measured at rates of exchange prevailing on the transaction dates. All of the exchange gains or losses resulting from these transactions are recognized in the consolidated statements of operations and comprehensive loss.

#### **Comparative Figures**

Construction in progress is separately stated in the current period balance sheet for \$692. The consolidated balance sheets for the year ended December 31, 2021 have been adjusted for \$420 of construction in progress that was included in intangible assets and property and equipment. This amount has been reclassified to a separate line in the balance sheet to conform to the current year presentation. The change in presentation had no effect on the reported results of operations. These changes in classification do not affect previously reported cash flows from operating activities in the consolidated statements of cash flows.

#### **Recently Adopted Accounting Pronouncements**

In June 2016, the FASB issued Accounting Standards Update ("ASU") 2016-13, "Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments." ASU 2016-13 requires measurement and recognition of expected credit losses for financial assets held. The Company adopted ASU 2016-13 as of January 1, 2022 and there was no significant impact on its consolidated condensed financial statements and related disclosures as a result. The Company considered, among other things, historical trends and projected economic / market conditions and determined that the estimate of credit losses was not significantly impacted.

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#### **Zomedica Corp.**

Notes to the Consolidated Financial Statements  
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#### **Comparative Figures**

A portion of depreciation expense for the year ended December 31, 2023 has been stated as part of cost of revenue for \$498. The consolidated statements of income and comprehensive loss for the year ended December 31, 2022 have been adjusted for \$184 for depreciation that was included in selling, general, and administrative expense. This amount has been reclassified to cost of revenue to conform to the current year presentation. The change in presentation had no effect on the reported results of operations and does not affect previously reported cash flows from operating activities in the consolidated statements of cash flows.

To better align with the way in which we measure and track our business, we have changed the categorization of products within our segmentation of revenue. A portion of the products in our Therapeutic Device segment were previously designated as instruments and trodes in our form 10K for the year ending December 31, 2022. These products have since been renamed to be capital and consumables to better align with our other platforms and to provide a more consistent baseline for comparison of the product lines within. Capital refers to the devices we sell within our PulseVet®, Revo Squared®, TRUVIEW™ and VetGuardian® product lines. Consumables continues to include our TRUFORMA® cartridges as it did last year and now includes our PulseVet trodes as well as our Assisi® products. There have been no changes to the overall sales numbers for our Diagnostics and Therapeutic Device segments, only the product names making up the total.

To provide further clarity on the way in which we present our operating expenses, we have broken up our SG&A spend into distinct and separate General and Administrative and Selling and Marketing line items on the consolidated statements of income and comprehensive loss for the year ended December 31, 2023. The consolidated statements of income and comprehensive loss for the year ended December 31, 2022 have been adjusted to conform to the current year presentation of operating expenses. The change in presentation had no effect on the reported results of operations and does not affect previously reported cash flows from operating activities in the consolidated statements of cash flows.

#### *Recently Adopted Accounting Pronouncements*

In November 2023, the FASB issued ASU No. 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures. This ASU improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. The key amendments include: (a) introduce a new requirement to disclose significant segment expenses regularly provided to the chief operating decision maker ("CODM"), (b) extend certain annual disclosures to interim periods, (c) clarify single reportable segment entities must apply ASC 280 in its entirety, (d) permit more than one measure of segment profit or loss to be reported under certain conditions, and (e) require disclosure of the title and position of the CODM. This ASU is effective for public entities with fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024. Early adoption is permitted. The Company is in the process of reviewing the impact of this ASU and has not yet determined the impact of the adoption of this ASU on its consolidated financial statements.

In December 2023, the FASB issued ASU No. 2023-09, Improvements to Income Tax Disclosures. This ASU standard requires disaggregated information about a reporting entity's effective tax rate reconciliation as well as information on income taxes paid. The standard is intended to benefit investors by providing more detailed income tax disclosures that would be useful in making capital allocation decisions. This ASU is effective for public entities with fiscal years beginning after December 15, 2024. The guidance will be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. The Company is in the process of reviewing the impact of this ASU and has not yet determined the impact of the adoption of this ASU on its consolidated financial statements.

#### *Segment Reporting*

The Company reports segment information based on the "management" approach. The management approach designates the internal reporting used by management for making decisions and assessing performance as the source of the Company's reportable segments. The Company's reportable segments reporting of which began in 2021, consist of Diagnostics and Therapeutics, Therapeutic Devices.

#### *Cash and Cash Equivalents*

The Company considers all highly liquid securities with an original maturity of three months or less to be cash equivalents. As of December 31, 2023 and 2022, the Company's balances exceeded federally insured limits by approximately \$1,308 and \$6,345.

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#### **Zomedica Corp.**

Notes to the Consolidated Financial Statements  
(United States Dollars in Thousands)

#### *Investment Securities*

Our investment securities, which are comprised of corporate bonds/notes and US treasuries, are accounted for in accordance with ASC 320, "Investments – Debt and Equity Securities" ("ASC 320"). The company Company considers all of its securities for which there is a determinable fair market value, and there are no restrictions on the Company's ability to sell within the next 12 twelve months, as available for sale. We classify these securities as both current and non-current depending on their time to maturity. Available-for-sale securities are carried at fair value, with unrealized gains and losses reported as a component of shareholders' equity/comprehensive loss.

#### *Accounts Receivable and Allowance for Credit Losses*

Accounts receivables are recorded net of an allowance for credit losses and have payment terms of 30 days. Our policy for determining the allowance is based on factors that affect collectability, including: (a) historical trends of write-offs, recoveries, and credit losses; (b) the credit quality of our customers; and (c) projected economic and market conditions. As of December 31, 2022, For the years ended December 31, 2023 and 2022, our allowance was allowances were \$103 and \$71, respectively, and was were recorded net in trade receivables. While we believe that our allowance for credit losses is adequate and represents our best estimate as of December 31, 2022 December 31, 2023, we continue to closely monitor customer liquidity and industry and economic conditions, which may result in changes to these estimates.

#### *Inventories*

Inventories are stated at the lower of cost or net realizable value. The Company utilizes the specific identification and First in, First out ("FIFO") method to track inventory costs. The Company records reserves, when necessary, to reduce the carrying value of inventory to its net realizable value. Management considers forecast demand in relation to the inventory on hand, competitiveness of product offerings, market conditions and product life cycles when determining excess and obsolescence and net realizable value adjustments. At the point of loss recognition, a new, lower-cost basis for that inventory is established, and any subsequent improvements in facts and circumstances do not result in the restoration or increase in that newly established cost basis.

#### *Property and Equipment*

Property and equipment are carried at historical cost less accumulated depreciation and any accumulated impairment losses. Property and equipment acquired in a business combination are recorded at fair value as of the date of acquisition. Maintenance and repair expenditures that do not improve or extend the life are expensed in the period incurred.

Depreciation is recognized so as to write off the cost less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation methods are reviewed at the end of each year, with the effect of any changes in estimate accounted for on a prospective basis.

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#### **Zomedica Corp.**

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**(United States Dollars in Thousands)**

An item of property and equipment is derecognized upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognized in profit or loss.

During the quarter ended September 30, 2022, the company changed its policy of recognizing TRUFORMA® instruments as inventory and reclassified \$3,364 to property and equipment, depreciable over 10 years, where they are to remain undepreciated until they are placed with customers. As of the year ended December 31, 2022, the balance related to these undepreciated instruments in property and equipment is \$3,487.

Estimated useful lives for the principal asset categories are as follows:

Office equipment	3 years
Furniture and equipment	5-7 years
Laboratory equipment	5-7 years
Machinery and equipment	5-10 years
Leasehold improvements	Over shorter of estimated useful life and lease term

#### *Intangible Assets*

Expenditures related to the planning and operation of the Company's website are expensed as incurred. Expenditures related to the website application and infrastructure development are capitalized and amortized over the website's estimated useful life.

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**Zomedica Corp.****Notes to the Consolidated Financial Statements****(United States Dollars in Thousands)**

Costs related to acquired trademarks, tradename, customer relationships, and developed technology, licenses, trademarks, and tradenames have been capitalized and amortized over the estimated useful life.

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over their estimated useful lives. The estimated useful lives and amortization methods are reviewed at the end of each year, with the effect of any changes in estimate being accounted for on a prospective basis.

Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

E-commerce technology	2 years
Computer software and website	3 years
<b>Non-compete agreements</b>	3 years
Tradename	5-19 years
Developed technology	10-15 years
Customer relationships	11-19 years
Trademarks	15 years

***Impairment of Long-Lived Assets***

Long-lived assets are reviewed for impairment when events or circumstances indicate that the carrying value of an asset may not be recoverable. For assets that are to be held and used, impairment is recognized when the sum of estimated undiscounted future cash flows associated with the asset or group of assets is less than its carrying value. If impairment exists, an adjustment is made to write the asset down to its fair value, and a loss is recorded as the difference between the carrying value and fair value.

***Share Issue Costs***

Share issue costs are recorded as a reduction of the proceeds from the issuance of capital stock.

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**[Table of Contents](#)****Zomedica Corp.****Notes to the Consolidated Financial Statements****(United States Dollars in Thousands)*****Revenue Recognition***

The Company enters into agreements which may contain multiple promises where customers purchase products, services, or a combination thereof. Determining whether products and services are considered distinct performance obligations that should be accounted for separately requires judgment. We determine the transaction price for a contract based on the total consideration we expect to receive in exchange for the transferred goods or services.

The Company allocates revenue to each performance obligation in proportion to the relative standalone selling prices and recognizes revenue when control of the related goods or services is transferred for each obligation. We utilize the observable standalone selling price when available, which represents the price charged for the performance obligation when sold separately.

The Company's contracts with customers are generally comprised of purchase orders for the sale of the point of care instrument, consumable products, and extended warranties, or some variation thereof. The instrument and consumables each represent a single performance obligation when sold separately, that is

satisfied at a point in time upon transfer of control of the product to the customer which is typically upon receipt of the goods by the customer. The extended warranties are also a separate performance obligation, whereby revenue is recognized over time.

The Company also enters into contracts with customers where it receives payment for the consumable products and does not receive additional or separate consideration for the use of the point of care instrument furnished by the Company for the clinical veterinarian's use. For these contracts, the Company considers the guidance under ASC 842 in order to determine if the furnishing of the point of care instrument to the customer during the period of use creates an embedded lease. If the point of care instrument is identified as a lease, it is classified as an operating lease as it does not meet any of the finance lease criteria per ASC 842. In these arrangements, the consumable products are classified as non-lease components. The Company allocates revenue to these lease and non-lease components based on standalone selling prices or, if not available, a cost-plus approach. Revenue related to the lease component is recognized ratably over the term of the contract. Revenue related to the non-lease components is recognized when control of the product has been transferred to the customer.

The nature of the Company's PulseVet® business gives rise to variable consideration, including discounts and applicator ("trode") returns for refurbishment. Credits are issued for unused shocks on returned trodes, which can be used toward the purchase of replacement trodes. Discounts and the estimated unused shock credits decrease the transaction price, which reduces revenue. Variable consideration related to unused shock credits is estimated using the expected value method, which estimates the amount that is expected to be earned.

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**Zomedica Corp.**

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Estimated amounts are included in the transaction price to the extent it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. Estimates of variable consideration are based upon historical experience and known trends. These estimated credits are nonrefundable and may only be used towards the purchase of future trode refurbishments. This practice encourages refurbishment purchase prior to complete utilization of the previous trode, so the customer will always have a trode on hand with ample capacity to perform treatments.

At times, the Company receives consideration prior to when the performance obligation is completed, giving rise to a contract liability. Sales are recorded net of sales tax. Sales tax is charged on sales to end users and remitted to the appropriate state authority.

Disaggregated revenue for the years ended December 31, 2022 December 31, 2023 and 2021 2022 is as follows:

	For the Year Ended December 31,				For the Year Ended December 31,					
	Diagnostics		Therapeutics		Diagnostics		Devices		Consolidated	
	2022	2021	2022	2021	2023	2022	2023	2022	2023	2022
<b>Capital</b>										
Consumables	\$ 391	\$ 125	\$ 2,072	\$ -	\$ 609	\$ -	\$ 8,179	\$ 7,338	\$ 8,788	\$ 7,338
Instruments	-	-	7,269	1,793	768	391	15,545	11,065	16,313	11,456
Trodes	-	-	8,681	2,073						
Other (e.g., Warranty and Repairs)	-	-	517	142						
<b>Other</b>										
<b>Total revenue</b>	<b>\$ 391</b>	<b>\$ 125</b>	<b>\$ 18,539</b>	<b>\$ 4,008</b>	<b>\$ 1,377</b>	<b>\$ 391</b>	<b>\$ 23,809</b>	<b>\$ 18,539</b>	<b>\$ 25,186</b>	<b>\$ 18,930</b>

*Cost of Revenue*

Cost of goods sold consists of **overhead, materials, labor, and shipping costs, and a portion of depreciation** incurred internally to produce and receive the products. Shipping and handling costs incurred by the Company are included in cost of revenue.

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**Zomedica Corp.**

Notes to the Consolidated Financial Statements  
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*Research and Development*

Research and development costs related to continued research and development programs are expensed as incurred.

*Stock-based Compensation*

*The Company measures the cost of equity-settled transactions by reference to the fair value of the equity instruments at the date at which they are granted if the fair value of the goods or services received by the Company cannot be reliably estimated.*

The Company calculates stock-based compensation using the fair value method, under which the fair value of the options at the grant date is calculated using the Black-Scholes Option Pricing Model, and subsequently expensed over the vesting period of the option using the graded vesting method. The provisions of the Company's stock-based compensation plans do not require the Company to settle any options by transferring cash or other assets, and therefore the Company classifies the awards as equity. Stock-based compensation expense recognized during the period is based on the value of stock-based payment awards that are ultimately expected to vest.

The Company estimates forfeitures at the time of grant and revises the estimate, if necessary, in subsequent periods if actual forfeitures differ from those estimates.

*Income Taxes*

The Company accounts for income taxes in accordance with ASC 740, Income Taxes, on a tax jurisdictional basis. The Company files income tax returns in Canada and the province of Alberta and its subsidiaries file income tax returns in **Switzerland, Japan, the United States and various states within**, including in Michigan where the Company's headquarters are located.

Deferred tax assets and liabilities are recognized for the expected future tax consequences of temporary differences between the tax **bases** of assets and liabilities and their financial statement reported amounts using enacted tax rates and laws in effect in the year in which the differences are expected to reverse. A valuation allowance is provided against deferred tax assets when it is determined to be more likely than not that the deferred tax asset will not be realized.

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**Zomedica Corp.**

Notes to the Consolidated Financial Statements  
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The Company assesses the likelihood of the financial statement effect of an uncertain tax position that should be recognized when it is more likely than not that the position will be sustained upon examination by a taxing authority based on the technical merits of the tax position, circumstances, and information available as of the reporting date. The Company is subject to examination by taxing authorities in **jurisdictions such as the United States, Canada, Japan, and Canada, Switzerland**. The Company recognizes tax-related interest and penalties, if any, as a component separate from income tax expense.

#### Comprehensive Loss

The Company follows ASC topic 220. This statement establishes standards for reporting and display of comprehensive **(loss) income loss** and its components. Comprehensive loss is net loss plus certain items that are recorded directly to shareholders' equity. The Company has recorded a currency translation adjustment associated with the translation of its Japanese **subsidiary** subsidiary to the reporting currency.

#### Loss Per Share

Basic loss per share ("EPS") is computed by dividing the loss attributable to common shareholders by the weighted average number of common shares outstanding. Diluted EPS reflects the potential dilution that could occur from common shares issuable through the exercise or conversion of stock options, restricted stock awards, warrants and convertible securities. In certain circumstances, the conversion of options is excluded from diluted EPS if the effect of such inclusion would be anti-dilutive.

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#### **Zomedica Corp.**

##### **Notes to the Consolidated Financial Statements**

**(United States Dollars in Thousands)**

**The dilutive effect of stock options is determined using the treasury stock method. Stock options to purchase common shares of the Company during fiscal 2022 and 2021 were not included in the computation of diluted EPS because the Company has incurred a loss for the years ended December 31, 2022 and 2021 and the effect would be anti-dilutive.**

#### **4. Critical Accounting Judgments and Key Sources of Estimation Uncertainty**

The preparation of financial statements in accordance with U.S. GAAP requires management to make judgments, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, and revenue and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and further periods if the **review** **revision** affects both current and future periods.

*Critical areas of estimation and judgements in applying accounting policies include the following:*

##### *Intangible Assets and Business Combinations*

Assets acquired and liabilities assumed as part of a business combination are recognized at their acquisition date fair values. In determining these fair values, we utilize various forms of the income, cost, and market approaches depending on the asset or liability being valued.

We use a discounted cash flow model to measure the **trade names**, **customer relationship**, **developed technology**, **license**, **trademark**, and **technology** **tradename** assets. The estimation of fair value requires significant judgment related to future net cash flows based on assumptions related to revenue and EBITDA growth rates, discount rates, and attrition factors. Inputs are generally determined by taking into account competitive trends, market comparisons, independent appraisals, and historical data, among other factors, and are supplemented by current and anticipated market conditions.

##### *Impairment Testing*

We evaluate goodwill for impairment annually or more frequently when an event occurs or circumstances change indicating the carrying value may not be recoverable. When testing goodwill for impairment, we may first assess qualitative factors to determine if it is more likely than not the carrying value of a reporting unit exceeds its estimated fair value. During a qualitative analysis, we consider the impact of changes, if any, to the following factors: macroeconomic, industry and market factors; cost factors; changes in overall financial performance; and any other relevant events and uncertainties impacting a reporting unit. If our qualitative assessment indicates a goodwill impairment is more likely than not, we perform additional quantitative analyses. We may also elect to skip the qualitative testing and proceed directly to the quantitative testing. For reporting units where a quantitative analysis is performed, we perform a test

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measuring the fair values of the reporting units and comparing them to their aggregate carrying values, including goodwill. If the fair value is less than the carrying value of the reporting unit, an impairment is recognized for the difference, up to the carrying amount of goodwill.

We estimate the fair values of our reporting units using a discounted cash flow method or a weighted combination of discounted cash flows and a market-based method. The discounted cash flow method includes assumptions about a wide variety of internal and external factors. Significant assumptions used in the discounted cash flow method include financial projections of free cash flow, including revenue trends, medical costs trends, operating productivity, income taxes and capital levels; long-term growth rates for determining terminal value beyond the discretely forecasted periods; and discount

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rates. Financial projections and long-term growth rates used for our reporting units will be consistent with, and use inputs from, our internal long-term business plan and strategies.

Discount rates will be determined for each reporting unit and include consideration of the implied risk inherent in their forecasts. Our most significant estimate in the discount rate determinations involves our adjustments to the peer company weighted average costs of capital reflecting reporting unit-specific factors. We do not make any adjustments to decrease a discount rate below the calculated peer company weighted average cost of capital for any reporting unit. Company-specific adjustments to discount rates are subjective and thus are difficult to measure with certainty.

The passage of time and the availability of additional information regarding areas of uncertainty with respect to the reporting units' operations could cause these assumptions to change in the future. Additionally, as part of our quantitative impairment testing, we perform various sensitivity analyses on certain key assumptions, such as discount rates, cash flow projections, and peer company multiples to analyze the potential for a material impact. The market-based method requires determination of an appropriate peer group whose securities are traded on an active market. The peer group is used to derive market multiples to estimate fair value.

*Valuation and Payback of Property and Equipment*

Our Diagnostics segment purchases instruments and places them Diagnostic based TRUFORMA® capital is placed in fixed assets once purchased or manufactured, where they remain, undepreciated, until they are placed with our customers under the agreement that they will repeatedly purchase assays (tests) consumables or services which are utilized in the instrument within. Each instrument instance of this placed in the portfolio capital represents an asset that we own. An estimate is made of the anticipated future revenue over the its respective life of the instrument, based on the sale of assays, which is typically ten years. If the payback period of the initial investment in the asset is less than the ten-year life of the asset, we conclude that the assets have been properly recorded, and no write-down is necessary. We rely on third-party data that considers various data points and assumptions, including, but not limited to, the expected volume of assays consumables which will be sold, anticipated growth rates, and placements of instruments, anticipated placements. Realization of the anticipated revenue is dependent on the current assumptions and forecasted models.

*Revenue Recognition and Liabilities Due to Customers*

The nature of the Company's business gives rise to variable consideration, including discounts and applicator ("trode") returns for refurbishment. Credits are issued for unused shocks on returned trodes, which can be used toward the purchase of replacement trodes. Discounts and the estimated unused shock credits decrease the transaction price, which reduces revenue. Variable consideration related to unused shock credits is estimated using the expected value method, which estimates the amount that is expected to be earned. Estimated amounts are included in the transaction price to the extent it is probable that a significant reversal of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is resolved. Estimates of variable consideration are estimated based upon historical experience and known trends. These estimated credits are non-refundable and may only be used towards the purchase of future trode refurbishments. This practice encourages refurbishment purchase prior to complete utilization of the previous trode, so the customer will always have a trode at hand with ample capacity to perform treatments.

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**Zomedica Corp.**

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**5. Investment Securities**

The following represents the Company's investment securities as of December 31, 2022 (in thousands), for the years ended December 31, 2023 and 2022:

	Acquisition		Accretion /		Unrealized		Estimated	
	Cost	(Amortization)			Gain / (Loss)		Fair Value	
Commercial paper	\$ 30,634	\$ 471	\$ (139)	\$ 30,966				
Corporate notes / bonds	44,115	192	(547)	43,760				
Debt security	1,000	-	-	1,000				
Money market funds	10,196	-	-	10,196				
U.S. govt. agencies	46,223	85	(230)	46,078				
U.S. treasuries	15,629	99	(145)	15,583				
<b>Total investment securities</b>	<b>\$ 147,797</b>	<b>\$ 847</b>	<b>\$ (1,061)</b>	<b>\$ 147,583</b>				

Balance at December 31, 2023	Acquisition		Accretion /		Unrealized		Estimated	
	Cost	(Amortization)			Gain / (Loss)		Fair Value	
Commercial paper	\$ 15,681	\$ 285	\$ 20	\$ 15,986				
Corporate notes / bonds	45,954	614	(75)	46,493				
Money market funds	5,374	-	-	5,374				
U.S. govt. agencies	18,076	122	(33)	18,165				
U.S. treasuries	10,282	156	(36)	10,402				
<b>Total investment securities</b>	<b>\$ 95,367</b>	<b>\$ 1,177</b>	<b>\$ (124)</b>	<b>\$ 96,420</b>				

Balance at December 31, 2022	Acquisition		Accretion /		Unrealized		Estimated	
	Cost	(Amortization)			Gain / (Loss)		Fair Value	
Commercial paper	\$ 30,634	\$ 471	\$ (139)	\$ 30,966				
Corporate notes / bonds	44,115	192	(547)	43,760				
Debt security	1,000	-	-	1,000				
Money market funds	10,196	-	-	10,196				
U.S. govt. agencies	46,223	85	(230)	46,078				
U.S. treasuries	15,629	99	(145)	15,583				
<b>Total investment securities</b>	<b>\$ 147,797</b>	<b>\$ 847</b>	<b>\$ (1,061)</b>	<b>\$ 147,583</b>				

Accretion / (amortization) refers to the discounts and premiums incurred on bonds and notes purchased and are included within interest income on our consolidated income statement.

Accrued interest receivable, related to the above investment securities, amounted to \$586 and \$677 for the years ended December 31, 2023 and is 2022 and are included within Other Receivables on our consolidated balance sheet.

Contractual maturities of investment securities as of December 31, 2022 December 31, 2023 are as follows (in thousands): follows:

	Acquisition		Estimated	
	Cost		Fair Value	
Original maturities of 90 days or less	\$ 19,127	\$ 19,178		
Original maturities of 91-365 days	87,528		87,693	
Original maturities of 366+ days	41,142		40,712	
<b>Total investment securities</b>	<b>\$ 147,797</b>	<b>\$ 147,583</b>		

	Acquisition		Estimated	
	Cost		Fair Value	
Original maturities of 90 days or less	\$ 8,869	\$ 8,870		
Original maturities of 91-365 days	76,567		77,545	
Original maturities of 366+ days	9,931		10,005	
<b>Total investment securities</b>	<b>\$ 95,367</b>	<b>\$ 96,420</b>		

## 6. Fair Value Measurements

In accordance with FASB ASC 820, "Fair Value Measurements and Disclosures," ("ASC 820"), the Company measures its cash and cash equivalents and investments at fair value on a recurring basis. The company Company also measures certain assets and liabilities at fair value on a non-recurring basis when applying acquisition accounting.

ASC Topic 820 clarifies that fair value is an exit price, representing the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability.

As a basis for considering such assumptions, ASC Topic 820 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value as follows:

**Level 1:** Observable inputs that reflect quoted prices (unadjusted) in active markets for identical assets or liabilities.

**Level 2:** Observable inputs other than quoted prices included in Level 1 for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the related assets or liabilities.

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### **Zomedica Corp.**

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**Level 2:** Observable inputs other than quoted prices included in Level 1 for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the related assets or liabilities.

**Level 3:** Unobservable data points for the assets or liability, and include situations where there is little, if any, market activity for the asset or liability. Valuations based on inputs that are unobservable and involve management judgement and the reporting entity's own assumptions about market participants and pricing.

**Cash and cash equivalents, accounts receivable, and accounts payable:** The carrying amount of these assets approximate fair value due to the short maturity of these instruments. Cash and cash equivalents include marketable securities with an original maturity within 90 days.

**Available-for-sale securities:** The Company classifies marketable securities and other highly liquid investments, with a maturity of greater than three months and that can be readily purchased or sold using established markets, as available-for-sale. These investments are reported at fair value on the Company's consolidated balance sheets and unrealized gains and losses are reported as a component of shareholders' equity.

**Earnout liability:** The Company has reported the fair value of the earnout liability within other liabilities on the consolidated balance sheet. See footnote 7 for additional details.

**Included within these available-for-sale securities is a \$1M convertible note associated with Structured Monitoring Products, Inc.'s ("SMP") VetGuardian™ line. There were no unrealized gains or losses recorded and no other than temporary impairments recognized as of December 31, 2022.**

In accordance with the fair value hierarchy described above, the following table shows the fair value of our investments as of December 31, 2023 and December 31, 2022:

	Estimated							
	Level 1	Level 2	Level 3	Fair Value	Level 1	Level 2	3	Fair Value
<b>Balance at December 31, 2023</b>								
Commercial paper	\$ -	\$ 30,966	\$ -	\$ 30,966	\$ -	\$ 15,986	\$ -	\$ 15,986
Corporate notes / bonds	-	43,760	-	43,760	-	46,493	-	46,493
Debt security	-	-	1,000	1,000				
Money market funds	10,196	-	-	10,196	5,374	-	-	5,374
U.S. govt. agencies	46,078	-	-	46,078	18,165	-	-	18,165
U.S. treasuries	15,583	-	-	15,583	10,402	-	-	10,402
<b>Total investment securities</b>	<b>\$ 71,857</b>	<b>\$ 74,726</b>	<b>\$ 1,000</b>	<b>\$ 147,583</b>	<b>\$33,941</b>	<b>\$62,479</b>	<b>\$ -</b>	<b>\$ 96,420</b>
<b>Balance at December 31, 2022</b>								
Commercial paper	\$ -	\$ 30,966	\$ -	\$ 30,966				
Corporate notes / bonds	-	43,760	-	43,760				
Debt security	-	-	1,000	1,000				
Money market funds	10,196	-	-	10,196				
U.S. govt. agencies	46,078	-	-	46,078				
U.S. treasuries	15,583	-	-	15,583				
<b>Total investment securities</b>	<b>\$ 71,857</b>	<b>\$ 74,726</b>	<b>\$ 1,000</b>	<b>\$ 147,583</b>				

The following table shows these same investments and their respective balance sheet classifications:

	Cash & Cash Equiv.	Available- For-Sale (Current)		Available- For-Sale (Non-Current)		Estimated Fair Value		Cash & Cash Equiv.		Available- For-Sale (Non- Current)		Estimated Fair Value	
<b>Balance at December 31, 2023</b>													
Commercial paper	\$ -	\$ 30,966	\$ -	\$ 30,966	\$ -	\$ 15,986	\$ -	\$ 15,986	\$ -	\$ 9,520	\$ 46,493	\$ -	\$ 15,374
Corporate notes / bonds	-	24,272	19,488	43,760	-	36,973	-	-	-	17,680	485	18,165	-
Debt security	-	-	1,000	1,000	-	-	-	-	-	-	-	-	-
Money market funds	10,196	-	-	10,196	5,374	-	-	-	-	-	-	-	5,374
U.S. govt. agencies	8,982	23,597	13,499	46,078	-	17,680	485	18,165	-	-	-	-	-
U.S. treasuries	-	8,858	6,725	15,583	3,496	6,906	-	-	-	-	-	-	10,402
<b>Total investment securities</b>	<b>\$ 19,178</b>	<b>\$ 87,693</b>	<b>\$ 40,712</b>	<b>\$ 147,583</b>	<b>\$ 8,870</b>	<b>\$ 77,545</b>	<b>\$ 10,005</b>	<b>\$ 96,420</b>					

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(United States Dollars in Thousands)

Balance at December 31, 2022	Cash & Cash Equiv.	Available- For-Sale (Current)		Available- For-Sale (Non-Current)		Estimated Fair Value	
Commercial paper	\$ -	\$ 30,966	\$ -	\$ 30,966	\$ -	\$ 30,966	\$ -
Corporate notes / bonds	-	24,272	19,488	43,760	-	-	-
Debt security	-	-	1,000	1,000	-	-	-
Money market funds	10,196	-	-	-	-	10,196	-
U.S. govt. agencies	8,982	23,597	13,499	46,078	-	-	-
U.S. treasuries	-	8,858	6,725	15,583	-	-	-
<b>Total investment securities</b>	<b>\$ 19,178</b>	<b>\$ 87,693</b>	<b>\$ 40,712</b>	<b>\$ 147,583</b>			

Unrealized losses on our investments have not been recorded into income as we do not intend to sell nor is it more likely than not that we will be required to sell these investments prior to recovery of their amortized cost basis. The decline in fair value of our debt securities is largely due to the rising interest rate environment driven by current market conditions that have resulted in higher credit spreads. The credit ratings associated with our debt securities are mostly unchanged, are highly rated, and the debtors continue to make timely principal and interest payments. As a result, there were no credit or non-credit impairment charges recorded through December 31, 2022.

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**Zomedica Corp.**

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## 7. Business Combinations

All of the Company's acquisitions of **business businesses** have been accounted for under ASC 805, Business Combinations. Accordingly, the assets of the acquired companies reflect the fair values and have been included in the Company's Condensed Financial Statements from their respective dates of acquisition.

The results of operations of **Pulse Veterinary Technologies, LLC**, **Revo Squared LLC**, and **Assisi Animal Health, LLC**, **Structured Monitoring Products, Inc.**, and **Qorvo Biotechnologies, LLC** have been included in the Company's Condensed Financial Statements since the dates of acquisition on **October 1, 2021**, **June 14, 2022**, **June 14, 2022**, **July 15, 2022**, **September 4, 2023**, and **July 15, 2022**, **October 4, 2023** respectively.

### 2022 Acquisitions

#### *Asset Purchase Agreement with Revo Squared LLC*

On June 14, 2022, Zomedica Corp. and its wholly owned subsidiary Zomedica Inc. entered into an Asset Purchase Agreement with Revo Squared LLC ("Revo Squared") and its majority member pursuant to which Zomedica Inc. agreed to acquire substantially all of the assets of Revo Squared. Revo Squared, based in Marietta, Georgia, was in the business of developing, manufacturing, marketing, distributing, and selling diagnostic imaging products and services for use in animal health, including its SuperView™, Sonoview™ Color ultrasound, Sonoview Mini/Mini Plus ultrasound, and Microview™ product offerings.

On July 1, 2022, the parties consummated the acquisition. At the closing, Zomedica Inc. paid Revo Squared a base purchase price of \$6,011 in cash, which was subject to adjustments based on the amount of Revo Squared's working capital at the closing. On this date, \$500 of the purchase price was deposited into a third-party escrow account for a period of fifteen months to support Revo Squared's indemnification obligation under the Purchase Agreement. No indemnification claims were made during this period resulting in the \$500 being released from the escrow to the seller. The Company also issued to Revo Squared a ten-year warrant to purchase an aggregate of 10,000,000 of the Company's common shares at a per share exercise price equal to \$0.2201. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder.

In addition, Zomedica Inc. has agreed to pay Revo Squared aggregate earn-out payments ranging from \$0 to \$4,000 based on the achievement of milestones related to future net sales from Revo Squared Products. One-time earn-out payments of \$2,000 each will be payable upon net sales from Revo Squared Products exceeding \$5,000 and \$10,000 during any calendar year ending on or prior to December 31, 2027. The fair value of the earnout liability was adjusted from \$2,000 to \$572 at December 31, 2023. Fair value of the earnout was determined using Level 3 inputs.

As a result of total consideration exceeding the preliminary fair value of the net assets acquired, goodwill in the amount of \$6,528 was recorded in connection with this acquisition, which will be deductible for US tax purposes. The goodwill largely results from our ability to market and sell their respective products and services through our established customer base.

The Company finalized the allocation of the purchase price for Revo Squared as of the acquisition date based on its understanding of the fair value of the acquired assets and assumed liabilities.

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#### **Zomedica Corp.**

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(United States Dollars in Thousands)

The final allocation of the purchase price to the assets acquired and liabilities assumed, based on their estimated fair values at the acquisition date, is as follows:

	Initial	Measurement
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	Allocation of Consideration	Period Adjustments	Updated Allocation
Trade receivables, net	\$ 8	\$ —	\$ 8
Prepaid expenses and deposits	10	—	10
Intangible Assets (estimated useful life)			
Trade name (5 years)	200	—	200
Developed technology (10 years)	2,300	—	2,300
Customer relationships (16 years)	1,200	—	1,200
<b>Total assets acquired</b>	<b>3,718</b>	<b>—</b>	<b>3,718</b>
Earnout liabilities	2,458	(458)	2,000
<b>Total liabilities assumed</b>	<b>2,458</b>	<b>(458)</b>	<b>2,000</b>
Net assets acquired, excluding goodwill	1,260	458	1,718
Goodwill	6,528	(458)	6,070
<b>Net assets acquired</b>	<b>\$ 7,788</b>	<b>\$ —</b>	<b>\$ 7,788</b>

Purchase price consideration was made up of the following:

Cash	\$ 6,011
Fair value of warrants	1,777
<b>Total</b>	<b>\$ 7,788</b>

#### Asset Purchase Agreement with Assisi Animal Health Revo Squared LLC

On July 15, 2022, Zomedica Corp. and its wholly owned subsidiary Zomedica Inc. entered into an Asset Purchase Agreement with Assisi Animal Health Revo Squared LLC ("Assisi" Revo Squared"), and its wholly owned subsidiary, AAH Holdings LLC, and certain of Assisi's members majority member pursuant to which Zomedica Inc. agreed to acquire substantially all of the assets of Assisi. The Sellers are Revo Squared. Revo Squared, based in Marietta, Georgia, was in the business of developing, manufacturing, marketing, distributing, and selling diagnostic imaging products and services for use in animal health, products which use targeted Pulsed Electromagnetic Field (PEMF) therapy to decrease pain including its SuperView™, Sonoview™ Color ultrasound, Sonoview Mini/Mini Plus ultrasound, and inflammation, accelerate healing, and reduce anxiety that include the Assisi Loop Microview®, Assisi Loop Lounge®, Assisi DentaLoop® and Calmer Canine® product lines. offerings.

On July 1, 2022, the parties consummated the acquisition. At the closing, Zomedica Inc. paid Assisi Revo Squared a base purchase price of \$18,293 \$6,011 in cash, which was subject to adjustments based on among other things, the value amount of Assisi's inventory and prepaid expenses Revo Squared's working capital at the closing of the acquisition. A portion closing. On this date, \$500 of the purchase price (\$1,400) was deposited into a third-party escrow account for a period of fifteen months to support AAH Holdings LLC and certain of Assisi's members' Revo Squared's indemnification obligation under the Purchase Agreement, of which Agreement. No indemnification claims were made during this period resulting in the \$500 was being released and \$900 will be distributed from the escrow to Assisi on the 18-month anniversary of the Closing Date, respectively, less the amount of prior or pending indemnification claims. seller. The Company also issued to Assisi Revo Squared a ten-year warrant to purchase an aggregate of 22,000,000 10,000,000 of the Company's common shares at a per share exercise price equal to \$0.252, \$0.2201. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder.

In addition, Zomedica Inc. has agreed to pay Revo Squared aggregate earn-out payments ranging from \$0 to \$4,000 based on the achievement of milestones related to future net sales from Revo Squared Products. One-time earn-out payments of \$2,000 each will be payable upon net sales from Revo Squared Products exceeding \$5,000 and \$10,000 during any calendar year ending on or prior to December 31, 2027. The fair value of the earnout liability was adjusted from \$2,000 to \$572 at December 31, 2023. Fair value of the earnout was determined using Level 3 inputs.

As a result of total consideration exceeding the preliminary fair value of the net assets acquired, goodwill in the amount of \$14,329 \$6,528 was recorded in connection with this acquisition, which will be deductible for US tax purposes. The goodwill largely results from our ability to market and sell their respective products and services through our established customer base.

The Company made a preliminary finalized the allocation of the purchase price for Assisi Animal Health LLC's asset base Revo Squared as of the acquisition date based on its understanding of the fair value of the acquired assets and assumed liabilities. As the Company continues to obtain additional information about these assets and liabilities, including intangible asset appraisals, inventory valuation, and accrued expenses, and continues to integrate the newly acquired business, the Company will refine the estimates of fair value and more accurately allocate the purchase price. Only items identified as of the acquisition date are considered for subsequent adjustment. The Company will continue to make required adjustments to the purchase price allocation prior to the completion of the acquisition period.

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The following table summarizes final allocation of the preliminary acquisition date fair values of purchase price to the assets acquired and liabilities assumed, and subsequent initial period adjustments, based on their estimated fair values at the acquisition date, as follows:

	Initial Measurement		
	Allocation of		Period
	Consideration	Adjustments	Updated Allocation
Inventory, net	\$ 220	\$ —	\$ 220
Prepaid expenses and deposits	271	—	271
Other receivables	406	(206)	200
Right of use asset	—	260	260
Intangible Assets (estimated useful life)			
E-commerce technology (2 years)	200	—	200
Trade name (5 years)	300	—	300
Developed technology (10 years)	4,500	—	4,500
Customer relationships (19 years)	2,800	—	2,800
<b>Total assets acquired</b>	<b>8,697</b>	<b>54</b>	<b>8,751</b>
Current portion of lease obligations	—	49	49
Non current portion of lease obligations	—	211	211
Other non current liabilities	45	—	45
<b>Total liabilities assumed</b>	<b>45</b>	<b>260</b>	<b>305</b>
Net assets acquired, excluding goodwill	8,652	(206)	8,446
Goodwill	14,329	206	14,535
<b>Net assets acquired</b>	<b>\$ 22,981</b>	<b>\$ —</b>	<b>\$ 22,981</b>

	Initial Measurement		
	Allocation of		Period
	Consideration	Adjustments	Updated Allocation
Trade receivables, net	\$ 8	\$ —	\$ 8
Prepaid expenses and deposits	10	—	10

Intangible Assets (estimated useful life)			
Trade name (5 years)	200	—	200
Developed technology (10 years)	2,300	—	2,300
Customer relationships (16 years)	1,200	—	1,200
<b>Total assets acquired</b>	<b>3,718</b>	<b>—</b>	<b>3,718</b>
Earnout liabilities	2,458	(458)	2,000
<b>Total liabilities assumed</b>	<b>2,458</b>	<b>(458)</b>	<b>2,000</b>
Net assets acquired, excluding goodwill	1,260	458	1,718
Goodwill	6,528	(458)	6,070
<b>Net assets acquired</b>	<b>\$ 7,788</b>	<b>\$ —</b>	<b>\$ 7,788</b>

Purchase price consideration was made up of the following:

Cash	\$ 18,293
Fair value of warrants	\$ 4,688
<b>Total</b>	<b>\$ 22,981</b>

The determination of the final purchase price allocation to specific assets and liabilities assumed is incomplete. The purchase price allocation may change in future periods as the fair value estimates of the assets (including intangibles) and liabilities are adjusted.

The following table provides unaudited proforma financial information, prepared in accordance with Topic 805, for the years ended December 31, 2022 and 2021, as if Assisi had been acquired as of January 1, 2021. Proforma results do not include the effect of any synergies anticipated to be achieved from the acquisition, and accordingly, are not necessarily indicative of the results that would have occurred if the acquisition had occurred on the date indicated or that may result in the future.

For the Year Ended December 31,			
	2022	2021	
Net Revenue	\$ 21,838	\$ 8,841	
Net Losses	\$ (18,038)	\$ (18,822)	

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The proforma amounts have been calculated by including the results of Assisi, and adjusting the combined results to give effect to the following, as if the acquisitions had been consummated on January 1, 2021, together with the consequential tax effects thereon:

	For the Year Ended December 31,	
	2022	2021
Adjustments to net revenues		
Assisi preacquisition revenues	\$ 2,908	\$ 4,708
Adjustments to net income		
Assisi preacquisition net losses	\$ (639)	\$ (438)
 Cash	 \$ 6,011	
Fair value of warrants	1,777	
<b>Total</b>	<b>\$ 7,788</b>	

*Asset Purchase Agreement with Revo Squared LLC*

On June 14, 2022, Zomedica Corp. and its wholly owned subsidiary Zomedica Inc. entered into an Asset Purchase Agreement with Revo Squared LLC ("Revo Squared") and its majority member pursuant to which Zomedica Inc. agreed to acquire substantially all of the assets of Revo Squared. Revo Squared, based in Marietta, Georgia, was in the business of developing, manufacturing, marketing, distributing, and selling diagnostic imaging products and services for use in animal health, including its **SuperView™** **SuperView™**, **Sonoview™** **Sonoview™** Color ultrasound, Sonoview Mini/Mini Plus ultrasound, and **Microview™** **Microview™** product offerings.

On July 1, 2022, the parties consummated the acquisition. At the closing, Zomedica Inc. paid Revo Squared a base purchase price of \$6,011 in cash, which was subject to adjustments based on the amount of Revo Squared's working capital at the closing. On this date, \$500 of the purchase price was deposited into a third-party escrow account for a period of **15** **fifteen** months to support Revo Squared's indemnification obligation under the Purchase Agreement. **No indemnification claims were made during this period resulting in the \$500 being released from the escrow to the seller.** The Company also issued to Revo Squared a ten-year warrant to purchase an aggregate of 10,000,000 of the Company's common shares at a per share exercise price equal to \$0.2201. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder.

In addition, Zomedica Inc. has agreed to pay Revo Squared aggregate earn-out payments **of up** **ranging from \$0 to \$4,000** based on the achievement of milestones related to future net sales from Revo Squared Products. One-time earn-out payments of \$2,000 each will be payable upon net sales from Revo Squared Products exceeding \$5,000 and \$10,000 during any calendar year ending on or prior to December 31, 2027. The fair value of the earnout liability was adjusted from \$2,000 to **\$1,500** **\$572** at **December 31, 2022** **December 31, 2023**. Fair value of the earnout was determined using Level 3 inputs.

As a result of total consideration exceeding the preliminary fair value of the net assets acquired, goodwill in the amount of \$6,528 was recorded in connection with this acquisition, which will be deductible for US tax purposes. The goodwill largely results from our ability to market and sell their respective products and services through our established customer base.

The Company **made a preliminary** **finalized the** allocation of the purchase price for Revo **Squared's asset base** **Squared as of the acquisition date** based on its understanding of the fair value of the acquired assets and assumed liabilities. **As the Company continues to obtain additional information about these assets and liabilities, including intangible asset appraisals, inventory valuation, and accrued expenses, and continues to integrate the newly acquired business, the Company will refine the estimates of fair value and more accurately allocate the purchase price. Only items identified as of the acquisition date are considered for subsequent adjustment. The Company will continue to make required adjustments to the purchase price allocation prior to the completion of the acquisition period.**

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The following table summarizes final allocation of the preliminary acquisition date fair values of purchase price to the assets acquired and liabilities assumed, and subsequent initial period adjustments; based on their estimated fair values at the acquisition date, is as follows:

	Initial	Measurement		Updated
	Allocation of Consideration	Period Adjustments	Allocation	
Trade receivables, net	\$ 8	\$ —	\$ 8	
Prepaid expenses and deposits	10	—	10	
Intangible Assets (estimated useful life)				
Trade name (5 years)	200	—	200	
Developed technology (10 years)	2,300	—	2,300	
Customer relationships (16 years)	1,200	—	1,200	
<b>Total assets acquired</b>	<b>3,718</b>	<b>—</b>	<b>3,718</b>	
Earnout liabilities	2,458	(458)	2,000	
<b>Total liabilities assumed</b>	<b>2,458</b>	<b>(458)</b>	<b>2,000</b>	
Net assets acquired, excluding goodwill	1,260	458	1,718	
Goodwill	6,528	(458)	6,070	
<b>Net assets acquired</b>	<b>\$ 7,788</b>	<b>\$ —</b>	<b>\$ 7,788</b>	

Purchase price consideration was made up of the following:

Cash	\$ 6,011
Fair value of warrants	\$ 1,777
<b>Total</b>	<b>\$ 7,788</b>

The determination of the final purchase price allocation to specific assets and liabilities assumed is incomplete. The purchase price allocation may change in future periods as the fair value estimates of the assets (including intangibles) and liabilities are adjusted.

#### 2021 Acquisitions

Cash	\$ 6,011
Fair value of warrants	\$ 1,777
<b>Total</b>	<b>\$ 7,788</b>

#### Acquisition of PulseVet

##### Asset Purchase Agreement with Assisi Animal Health LLC

On October 1, 2021 July 15, 2022, Zomedica Inc., a Corp. and its wholly owned subsidiary of Zomedica Corp. (the "Company"), Inc. entered into a Stock and Asset Purchase Agreement with Branford PVT Mid-Hold, Assisi Animal Health LLC ("Assisi"), its wholly owned subsidiary, AAH Holdings LLC, and certain of Assisi's members (collectively the "Seller") pursuant to which Zomedica Inc. acquired 100% agreed to acquire substantially all of the capital stock of Branford PVT Acquiror, Inc., a Delaware corporation ("BPA"). BPA was a holding company whose direct and indirect wholly owned subsidiaries included Pulse Veterinary Technologies, LLC ("PulseVet"), which, together with its consolidated subsidiaries, was a leading provider of noninvasive shock wave therapy treatment devices assets related to the veterinary industry (the "Acquisition"). BPA Assisi® product lines. The Sellers were in the business of developing, manufacturing, marketing, distributing and PulseVet were merged into selling animal health products which use targeted Pulsed Electromagnetic Field (PEMF)

therapy to decrease pain and inflammation, accelerate healing, and reduce anxiety that include the Assisi Loop®, Assisi Loop Lounge®, Assisi DentaLoop® and Calmer Canine® product lines.

Zomedica Inc. on July 1, 2022. The paid Assisi a purchase price for of \$18,293 in cash, which was subject to adjustments based on, among other things, the acquisition value of Assisi's inventory and prepaid expenses at the closing of the acquisition. A portion of the purchase price (\$1,400) was \$71,929 in cash, deposited into a third-party escrow account to support AAH Holdings LLC and certain of Assisi's members' indemnification obligation under the Purchase Agreement, of which \$500 was released and \$900 will be distributed to Assisi on the 18-month anniversary of the Closing Date, respectively, less the amount of prior or pending indemnification claims. The Company also issued to Assisi a ten-year warrant to purchase an aggregate of 22,000,000 of the Company's common shares at a per share exercise price equal to \$0.252. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder.

As a result of total consideration exceeding the preliminary fair value of the net assets acquired, goodwill in the amount of \$44,915 \$14,329 was recorded in connection with this acquisition, none of which will be deductible for US tax purposes. The goodwill largely results from our ability to market and sell the PulseVet Technology their respective products and services through our established customer base.

The Company finalized the allocation of the purchase price for PulseVet Assisi as of the acquisition date based on its understanding of the fair value of the acquired assets and assumed liabilities.

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The final allocation of the purchase price to the assets acquired and liabilities assumed, based on their estimated fair values at the acquisition date, is as follows:

	Initial			Measurement			Initial			Measurement		
	Allocation of Consideration	Period	Updated Allocation	Allocation of Consideration	Period	Updated Allocation	Allocation of Consideration	Period	Updated Allocation	Allocation of Consideration	Period	Updated Allocation
Cash and cash equivalents	\$ 526	\$ 3	\$ 529									
Trade receivables	269	—	269									
Inventory	840	31	871									
Inventory, net				\$ 220	\$ —	\$ 220						
Prepaid expenses and deposits	365	—	365	271	—	271						
Other receivables	—	150	150	406	(206)	200						
Property and equipment	125	—	125									
Right of use asset				—	260	260						
Intangible Assets (estimated useful life)												
Customer relationships (11 years)	22,650	—	22,650									
Developed technology (15 years)	8,650	—	8,650									
Trade name (19 years)	2,350	—	2,350									
Other Assets	69	265	334									
E-commerce technology (2 years)				200	—	200						
Trade name (5 years)				300	—	300						
Developed technology (10 years)				4,500	—	4,500						
Customer relationships (19 years)				2,800	—	2,800						
<b>Total assets acquired</b>	<b>35,844</b>	<b>449</b>	<b>36,293</b>	<b>8,697</b>	<b>54</b>	<b>8,751</b>						

Accounts payable and accrued liabilities	1,112	(543)	569			
Income tax payable	44	—	44			
Deferred revenue	61	—	61			
Liability for contracts with customers	332	—	332			
Deferred tax liabilities	7,138	(814)	6,324			
Current portion of lease obligations				—	49	49
Non current portion of lease obligations				—	211	211
Other non current liabilities	143	265	408	45	—	45
<b>Total liabilities assumed</b>	<b>8,830</b>	<b>(1,092)</b>	<b>7,738</b>	<b>45</b>	<b>260</b>	<b>305</b>
Net assets acquired, excluding goodwill	27,014	1,541	28,555	8,652	(206)	8,446
Goodwill	44,915	(1,541)	43,374	14,329	206	14,535
<b>Net assets acquired</b>	<b>\$ 71,929</b>	<b>\$ —</b>	<b>\$ 71,929</b>	<b>\$ 22,981</b>	<b>\$ —</b>	<b>\$ 22,981</b>

Purchase price consideration was made up of the following:

Cash	\$ 18,293
Fair value of warrants	4,688
<b>Total</b>	<b>\$ 22,981</b>

#### 2023 Acquisitions

##### *Stock Purchase Agreement with Structured Monitoring Products, Inc.*

On September 4, 2023, Zomedica Inc., a wholly owned subsidiary of Zomedica Corp. (the "Company"), entered into a Stock Purchase Agreement with Structured Monitoring Products, Inc. pursuant to which Zomedica Inc. acquired 100% of the capital stock of Structured Monitoring Products, Inc., a Florida corporation ("SMP"). SMP is the maker of VetGuardian®, a zero-touch vital signs remote monitoring system that improves the quality of care for pets during recovery from surgery and for those staying in clinic overnight. The system provides real-time remote monitoring of the pet's vital signs with the ability to alert staff if the vital signs fall outside preset ranges (the "Acquisition"). The Acquisition was consummated on September 5, 2023.

In connection with the Acquisition, the Company converted \$2,750 in convertible debt and accrued interest of \$171 owed by SMP to the Company into equity totaling 28.7% outstanding equity of SMP, which has an implied value of \$5,095 based upon the SMP's enterprise value of \$18,000. Zomedica paid a purchase price of \$12,952 for the balance of 71.3% equity of SMP. The cash purchase price was funded through a \$250 deposit previously paid to SMP and \$12,702 of cash on hand. At closing, Zomedica deposited \$1,295 into escrow, which will be released to the parties following the closing, based on any adjustments to the purchase price for net working capital, cash, indebtedness and transaction expenses of SMP.

As a result of total consideration exceeding the preliminary fair value of the net assets acquired, goodwill in the amount of \$9,796 was recorded in connection with the Acquisition, none of which will be deductible for U.S tax purposes. The goodwill is mainly attributable

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to skills and technical talent of SMP's work force and the synergies expected to be achieved from integrating SMP into the Company's existing business.

The previously held equity interests were remeasured to its fair value as of the acquisition date. The Company computed the fair value based upon the SMP's enterprise value of \$18,000 and the fair value of previously held 28.7% equity interests were determined to be \$5,095. The Company recognized an amount of \$2,174 as a gain on the fair valuation of Company's previously held equity interest in SMP and is included in other income (loss) in the accompanying consolidated statements of operations and comprehensive loss for the period ended December 31, 2023.

The following table summarizes the fair value amounts of identifiable assets acquired and liabilities assumed at the acquisition date:

	<u>Initial</u>	<u>Allocation of</u>	<u>Consideration</u>
Cash and cash equivalents	\$ 42		
Trade receivables, net <sup>(1)</sup>	11		
Inventory, net	316		
Other receivables	1		
Intangible assets (estimated useful life)			
Developed technology (10 years)	9,400		
Non-competition agreement (3 years)	200		
<b>Total assets acquired</b>	<b>9,970</b>		
Accounts payable	6		
Deferred tax liabilities	1,713		
<b>Total liabilities assumed</b>	<b>1,719</b>		
Net assets acquired, excluding goodwill	8,251		
Goodwill	9,796		
<b>Net assets acquired</b>	<b>\$ 18,047</b>		

(1) The "trade receivables, net" comprise gross contractual amounts due of \$11, of which no amounts were expected to be uncollectable at the date of acquisition.

The Company evaluated the disclosure requirements under ASC 805 and determined SMP was not considered a material business combination for purposes of disclosing the earnings of SMP since the date of acquisition and supplemental pro forma information.

Cash	\$ 12,702	
Fair value of previously held interest	5,095	
Prepaid deposits	250	
<b>Net assets acquired</b>	<b>\$ 18,047</b>	
Cash	\$ 12,702	
Less: cash acquired	(42)	
<b>Investment in acquisitions, net of cash acquired</b>	<b>\$ 12,660</b>	

The determination of the final purchase price allocation to specific assets, primarily intangibles, is incomplete and may change in future periods.

**Zomedica Corp.**

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*LLC Membership Interest Purchase Agreement for the Acquisition of Qorvo Biotechnologies, LLC*

On October 4, 2023, Zomedica Inc., a wholly owned subsidiary of Zomedica Corp. (the "Company"), entered into an LLC Membership Interest Purchase Agreement with Qorvo US, Inc. ("Qorvo") pursuant to which Zomedica Inc. acquired 100% of the membership interests of Qorvo Biotechnologies, LLC, a Delaware limited liability company ("QBT") from Qorvo. QBT develops the TRUFORMA® Platform that utilizes innovative Bulk Acoustic Wave sensor technology to provide a non-optical and fluorescence free system for the detection of disease at the point of care (the "Acquisition"). The Acquisition was consummated on October 4, 2023.

Zomedica paid Qorvo a purchase price of \$7,646, which comprised of cash of \$11,300 and settlement of pre-existing relationship of \$3,654. The cash purchase price was funded through the cash on hand.

The following table summarizes the fair value amounts of identifiable assets acquired and liabilities assumed at the acquisition date:

	Initial Allocation of Consideration
Inventory, net	\$ 1,674
Other receivables	52
Property and equipment, net	6,495
Right-of-use asset	1,202
Other assets	19
<b>Total assets acquired</b>	<b>9,442</b>
Accounts payable and accrued liabilities	594
Current portion of lease obligations	249
Lease obligations	953
<b>Total liabilities assumed</b>	<b>1,796</b>
Net assets acquired, excluding goodwill	7,646
<b>Net assets acquired</b>	<b>\$ 7,646</b>

The Company incurred \$499 thousand in acquisition costs that were expensed in the period incurred and are included in general and administrative expense in the accompanying consolidated statements of operations and comprehensive loss.

The Company evaluated the disclosure requirements under ASC 805 and determined QBT was not considered a material business combination for purposes of disclosing the earnings of QBT since the date of acquisition and supplemental pro forma information.

Purchase price consideration was made up of the following:

Cash	\$ 11,300
Settlement of pre-existing relationship <sup>(1)</sup>	(3,654)
<b>Total</b>	<b>\$ 7,646</b>

<sup>(1)</sup> The Company had entered into a Development and Manufacturing License Agreement with QBT on January 17, 2023 and the Company had an intangible asset and liability balance of \$6,945 and \$3,654, respectively as of the acquisition date related to this agreement. The effect of the pre-existing liability (i.e., \$3,654) is included in the consideration transferred.

The determination of the final purchase price allocation to specific assets, primarily fixed assets, is incomplete and may change in future periods in the event that the intended uses of the assets change as we continue to deploy and integrate operations.

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**8. Inventory**

Inventory details are as follows:

	December 31, 2022			December 31, 2021			December 31, 2023			December 31, 2022			
	Diagnostics	Therapeutics	Consolidated	Diagnostics	Therapeutics	Consolidated	Diagnostics	Therapeutic Devices	Consolidated	Diagnostics	Therapeutic Devices	Consolidated	
	Raw	Materials	—	\$ 1,685	\$ 1,685	\$ —	890	\$ 890	—	—	\$ 1,685	\$ 1,685	\$ —
Materials	\$ —	\$ 1,685	\$ 1,685	\$ —	\$ 890	\$ 890	890	\$ 890	—	—	\$ 1,685	\$ 1,685	\$ —
Finished	Goods	—	182	182	—	140	140	140	—	—	—	182	—
Purchased	Inventory	919	—	919	1,848	—	—	1,848	—	—	—	—	—
Raw	materials								\$ 1,801	\$ 2,026	\$ 3,827	\$ 1,685	\$ —
Finished	goods								141	256	397	—	182
Purchased	inventory								331	617	948	139	780
Total	919	1,867	2,786	1,848	1,030	2,878	2,273	2,899	5,172	139	2,647	—	—
Reserves	(18)	(22)	(40)	(9)	(21)	(30)	(49)	—	(49)	(18)	(22)	—	—
Net	inventory	\$ 901	\$ 1,845	\$ 2,746	\$ 1,839	\$ 1,009	\$ 2,848	\$ 2,224	\$ 2,899	\$ 5,123	\$ 121	\$ 2,625	\$ —

**9. Prepaid Expenses and Deposits**

	December 31,		2023	2022
Deposits			\$ 919	\$ 1,886
Prepaid marketing			259	114
Prepaid insurance			436	614
Prepaid taxes			—	753
Other			700	620
<b>Total prepaid expenses and deposits</b>			<b>\$ 2,314</b>	<b>\$ 3,987</b>

**10. Property and Equipment**

	December 31, 2023	December 31, 2022
Machinery and office equipment	\$ 9,142	\$ 6,487
Furniture and equipment	224	111
Laboratory equipment	1,073	249
Leasehold improvements	1,953	1,239
	<u>12,392</u>	<u>8,086</u>
Accumulated depreciation and amortization	2,045	1,277
<b>Net property and equipment</b>	<b><u>\$ 10,347</u></b>	<b><u>\$ 6,809</u></b>

Depreciation expense for the year ended December 31, 2023 and 2022 was \$830 and \$426, respectively.

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#### **Zomedica Corp.**

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#### **9. Prepaid Expenses and Deposits**

	December 31, 2022	December 31, 2021
Deposits	\$ 1,886	\$ 1,340
Prepaid marketing	114	83
Prepaid insurance	614	599
Prepaid taxes	753	—
Other	620	214
<b>Total prepaid expenses and deposits</b>	<b><u>\$ 3,987</u></b>	<b><u>\$ 2,236</u></b>

#### **10. Property and Equipment**

	December 31, 2022	December 31, 2021
Machinery and office equipment	\$ 6,487	\$ 1,392
Furniture and equipment	111	110
Laboratory equipment	249	225
Leasehold improvements	1,239	287
	<u>8,086</u>	<u>2,014</u>
Accumulated depreciation and amortization	1,277	884
<b>Net property and equipment</b>	<b><u>\$ 6,809</u></b>	<b><u>\$ 1,130</u></b>

Depreciation expense for the year ended December 31, 2022 and 2021 was \$426 and \$265, respectively.

#### 11. Goodwill and Intangible Assets

The following table provides a roll-forward of the carrying amount of goodwill by segment:

	December 31, 2022	December 31, 2021
Computer software	\$ 350	\$ 28
Customer relationships	26,651	22,650
Technology	15,650	8,650
Trademarks	16	16
Tradename	2,850	2,350
Website	962	546
	<u>46,479</u>	<u>34,240</u>
Accumulated amortization	4,680	1,064
<b>Net intangibles</b>	<b><u>\$ 41,799</u></b>	<b><u>\$ 33,176</u></b>

	Therapeutic			
	Diagnostics	Devices	Total	
<b>Goodwill - December 31, 2021</b>	<b>\$ -</b>	<b>\$ 43,288</b>	<b>\$ 43,288</b>	
Acquisitions	6,528	14,329	20,857	
Adjustment to Purchase Price Allocations	(458)	292	(166)	
<b>Goodwill - December 31, 2022</b>	<b>\$ 6,070</b>	<b>\$ 57,909</b>	<b>\$ 63,979</b>	
Acquisitions	9,796	-	9,796	
Impairment	-	(12,195)	(12,195)	
<b>Goodwill - December 31, 2023</b>	<b>\$ 15,866</b>	<b>\$ 45,714</b>	<b>\$ 61,580</b>	

The following table summarizes our intangible assets, net of accumulated amortization:

	December 31, 2023	December 31, 2022
	2023	2022
Computer software	\$ 1,741	\$ 350
Customer relationships	26,850	26,651
Licenses	8,042	-
Technology	25,050	15,650
Trademarks	16	16
Tradename	2,850	2,850
Website	962	962
	<u>65,511</u>	<u>46,479</u>
Accumulated amortization	10,147	4,680
<b>Net intangibles</b>	<b><u>\$ 55,364</u></b>	<b><u>\$ 41,799</u></b>

Included within intangibles are \$563 in licenses associated with future exclusivity to sell products should we determine that they have both market viability and are a complementary fit within our suite of offerings. As these relationships are still in the exploratory phase with no revenue stream to match expenses against nor a guarantee that this exclusivity will ever be used, we are considering these to be indefinite lived as of December 31, 2023. This accounts for the difference between the net intangibles as found within our consolidated balance sheets and the amortization table below. We will continue to assess the commercialization status and relationship with these companies on a quarterly basis and will adjust our amortization schedules accordingly.

The estimated future amortization of intangible assets is as follows:

2023	\$ 4,098
2024	4,067
2025	3,903
2026	3,781
2027 and beyond	25,950
<b>Total</b>	<b>\$ 41,799</b>

2024	\$ 6,265
2025	6,100
2026	5,635
2027	5,408
2028 and beyond	31,393
<b>Total</b>	<b>\$ 54,801</b>

Amortization expense for the year ended December 31, 2022 December 31, 2023 and 2021 2022 was \$3,616 \$5,468 and \$874, \$3,616, respectively.

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#### **12. Leases**

On February 1, 2021 the Company downsized its office space and modified its existing lease with Wickfield Phoenix LLC. The new lease period was for 48 months, commencing on February 1, 2021 and ending on January 31, 2025 with a monthly rent payment of \$12 for the first two months and escalating to \$31 over the lease period. The carrying value of the right of use asset was \$1,258 upon modification using the Company's incremental borrowing rate of 3.95%. During the period ending March 31, 2021 the Company recorded a gain on right-of-use asset of \$24 in the consolidated statements of comprehensive loss.

On September 15, 2021, the Company entered into an additional lease with Wickfield Phoenix LLC for warehousing space. The new lease period is for 41 months, commencing on September 15, 2021, and ending on January 31, 2025, with a monthly rent payment of \$5 for the first month and escalating to \$10 over the lease period. The Company recorded a right-of-use asset and corresponding lease liability for \$366 using the Company's incremental borrowing rate of 3.95%.

On April 1, 2022, the Company entered into an agreement with ULF Northfield Business Center LLC to lease 12,400 square feet of office and warehouse space. The lease period is for 61 sixty-one months beginning on April 1, 2022, with a monthly rent payment of \$9 for the first twelve months and escalating to \$11 per month over the lease period. The Company recorded a right-of-use asset and corresponding lease liability for \$546 using an incremental borrowing rate of 3.95%. This lease is classified as an operating lease.

On July 1, 2022, as part of the Revo Squared Purchase, the Company assumed an agreement with Lebow 1031 Legacy, LLC to lease 4,626 square feet of office space. The remaining lease period assumed at the time of the agreement is was for 18 eighteen months beginning on July 1, 2022 and lasting through

December of 2023. The This lease, has which was not extended, had a monthly rent payment of \$4 per month over the lease period. The Company recorded a right-of-use asset and corresponding lease liability for \$67 using an incremental borrowing rate of 7.00%. This lease is classified as an operating lease.

On July 15, 2022, as part of the Assisi asset purchase agreement, the Company assumed a license agreement pursuant to a lease agreement between The Wheelership LLC and The Realty Associates Fund XII portfolio, L.P., whereby Assisi sublet 5,185 square feet of warehousing space. The remaining lease period assumed at the time of the agreement is for 52 fifty-two months beginning on August 16, 2022 and lasts through November of 2026. The lease has a rent payment of \$4 for the first month and escalates to \$6 per month over the lease period. The Company recorded a right-of-use asset and corresponding lease liability for \$260 using an incremental borrowing rate of 7.00%. This lease is classified as an operating lease.

For the years ended December 31, 2021 and December 31, 2022 On May 10, 2023, the Company recognized \$411 amended the lease agreement with ULF Northfield Business Center LLC to expand the lease by 6,000 square feet, to a total of 18,400 square feet, and \$661 extend the lease term from the date ending April 30, 2027 to sixty months after the earlier of the date on which the landlord delivers the expanded premises to the Company or December 1, 2023. The expanded premises were delivered to the Company on September 1, 2023, causing the rent to increase to \$16 for the first month and escalating to \$22 over the lease period. This lease is classified as an operating lease.

On October 4, 2023, Zomedica assumed the lease obligations of Qorvo Biotechnologies, LLC when it acquired the company from Qorvo US, Inc. These leases include 36,103 square feet in Plymouth, MN and 1,500 square feet in Waseca, MN. The remaining lease periods assumed at the time of the agreement ranges from one to fifty-three months beginning on November 1, 2023 and lasting through February of 2028. The leases have a monthly rent expense inclusive payment of common area maintenance (CAM) charges, insurance, \$30 for the first month, dropping to \$27 by the end of the lease period. The Company recorded a right-of-use asset and tax with \$95 and \$62 recorded in research and development expenses and \$316 and \$599 recorded in general and administrative expense in the consolidated statements corresponding lease liability for \$1,223 using an incremental borrowing rate of comprehensive loss, 7.00%. This lease is classified as an operating lease.

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	December 31,	
	2022	2021
<b>Right-of-use asset</b>		
<b>Cost</b>		
Aggregate lease commitments	\$ 2,759	\$ 1,779
Less: impact of present value	(262)	(155)
<b>Balance</b>	<b>\$ 2,497</b>	<b>\$ 1,624</b>
<b>Reduction in right-of-use asset</b>		
Straight line amortization	946	346
Interest	(114)	(42)
<b>Balance</b>	<b>\$ 832</b>	<b>\$ 304</b>
Net book value as at:		
<b>Balance</b>	<b>\$ 1,665</b>	<b>\$ 1,320</b>
<b>Lease liabilities</b>		

Additions	\$ 2,520	\$ 1,647
Payments	(896)	(310)
Interest	114	42
<b>Total lease liabilities</b>	<b>\$ 1,738</b>	<b>\$ 1,379</b>
Current portion of lease liabilities	641	415
Long term portion of lease liabilities	1,097	964
<b>Total lease liabilities</b>	<b>\$ 1,738</b>	<b>\$ 1,379</b>
	<b>December 31, 2023</b>	<b>December 31, 2022</b>
<b>Right-of-use asset</b>		
<b>Cost</b>		
Aggregate lease commitments	\$ 4,668	\$ 2,759
Less: impact of present value	(566)	(262)
<b>Balance</b>	<b>\$ 4,102</b>	<b>\$ 2,497</b>
<b>Reduction in right-of-use asset</b>		
Straight line amortization	1,825	946
Interest	(189)	(114)
<b>Balance</b>	<b>\$ 1,636</b>	<b>\$ 832</b>
Net book value as at:		
<b>Balance</b>	<b>\$ 2,466</b>	<b>\$ 1,665</b>
<b>Lease liabilities</b>		
Additions	\$ 4,143	\$ 2,520
Payments	(1,602)	(896)
Interest	189	114
<b>Total lease liabilities</b>	<b>\$ 2,730</b>	<b>\$ 1,738</b>
Current portion of lease liabilities	916	641
Long term portion of lease liabilities	1,814	1,097
<b>Total lease liabilities</b>	<b>\$ 2,730</b>	<b>\$ 1,738</b>

Total remaining undiscounted lease liabilities related to the above leases are as follows:

2023	706	
2024	679	\$ 1,069
2025	237	632
2026	197	603
2027	44	569
2028		234
<b>Total lease payments</b>	<b>\$ 1,863</b>	<b>\$ 3,107</b>
Less imputed interest	125	377
<b>Total</b>	<b>\$ 1,738</b>	<b>\$ 2,730</b>

Our weighted-average remaining lease term and discount rate are rates for the years ended December 31, 2023 and 2022 were as follows:

	<b>Year Ended</b>
	<b>December 31, 2022</b>
<b>Weighted-average remaining lease term</b>	<b>2.9 years</b>
<b>Weighted-average discount rate</b>	<b>4.5%</b>
	<b>Year ended December 31,</b>
	<b>2023                    2022</b>
<b>Weighted-average remaining lease term</b>	3.6 years            2.9 years
<b>Weighted-average discount rate</b>	6.4%                    4.5%

Rent expense for the year ended December 31, 2023 and 2022 was \$1,203 and \$745, respectively.

### 13. Common Stock Stock-Based Compensation

On February 8, 2021 During the year ended December 31, 2023, the Company completed a sale of 91,315,790 common shares at an offering price of \$1.90 per share. The Company also granted issued 14,655,000 stock options, each option entitling the underwriter a 30-day option holder to purchase up to 13,697,368 additional one common shares at the public offering price.

The Company raised \$199,525 in gross proceeds as part of the offering. The Company recorded \$199,525 as the value options vest over a period of common shares under common shares. The direct cash costs related to the issuance four years and have an expiration period of the common shares and warrants issued in February 2021 were \$14,281. These direct costs were recorded as an offset against the statement of shareholders' equity with the entirety recorded under common shares. ten years.

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### 14. Stock-Based Compensation

During the year ended December 31, 2022, the Company issued 47,292,219 stock options, each option entitling the holder to purchase one common share of the Company. The options vest over a period of four years and have an expiration period of ten years.

During the year ended December 31, 2021, the Company issued 35,471,000 stock options, each option entitling the holder to purchase one common share of the Company. The options vest over a period of four years and have an expiration period of five years.

During the year ended December 31, 2021, 7,022,776 options were exercised, and the Company received \$1,769 in cash receipts and reclassified \$1,051 of additional paid in capital to common stock due to the exercise of stock options. No options were exercised in 2022.

The continuity of stock options for the years ended December 31, 2023 and 2022 are as follows:

	<b>Number of Options</b>	<b>Weighted Avg Exercise Price</b>	<b>Number of Options</b>	<b>Weighted Avg Exercise Price</b>
Balance at December 31, 2021	50,717,724	\$ 0.4466		
Balance at December 31, 2022	84,112,443	\$ 0.3602		
Stock options granted	47,292,219	0.2692	14,655,000	0.2185
Stock options forfeited	4,300,000	0.6108	4,352,500	0.3230
Vested stock options expired	9,597,500	0.2601	1,065,000	0.8744

Balance at December 31, 2022	<u>84,112,443</u>	\$ <u>0.3602</u>
Vested at December 31, 2022	<u>23,850,099</u>	\$ <u>0.3698</u>
Balance at December 31, 2023		<u>93,349,943</u> \$ <u>0.3338</u>
Vested at December 31, 2023		<u>40,508,274</u> \$ <u>0.3577</u>

	Number of Options	Weighted Avg Exercise Price
Balance at December 31, 2021	50,717,724	\$ 0.4466
Stock options granted	47,292,219	0.2692
Stock options forfeited	4,300,000	0.6108
Vested stock options expired	9,597,500	0.2601
<b>Balance at December 31, 2022</b>	<b><u>84,112,443</u></b>	<b>\$ <u>0.3602</u></b>
<b>Vested at December 31, 2022</b>	<b><u>23,850,099</u></b>	<b>\$ <u>0.3698</u></b>

As of December 31, 2022 December 31, 2023, details of the issued and outstanding stock options are as follows:

Grant Date	Exercise Price	Number of Options		Number of		Weighted Avg Remaining Life	
		Issued and Outstanding		Vested Options Outstanding			
					Unvested Options Outstanding		
March 14, 2020	0.19	1,133,557	837,182	296,375	2,20		
July 9, 2020	0.18	175,000	131,250	43,750	2.52		
August 25, 2020	0.13	20,000	10,000	10,000	2.65		
October 1, 2020	0.11	266,667	191,667	75,000	2.75		
October 20, 2020	0.09	20,000	15,000	5,000	2.81		
December 31, 2020	0.23	15,742,500	13,002,500	2,740,000	3.00		
February 26, 2021	1.87	100,000	100,000	—	3.16		
March 1, 2021	2.06	200,000	100,000	100,000	3.17		
March 8, 2021	1.88	100,000	100,000	—	3.19		
March 15, 2021	2.49	100,000	100,000	—	3.21		
May 12, 2021	0.78	3,400,000	1,700,000	1,700,000	3.36		
May 14, 2021	0.75	3,200,000	850,000	2,350,000	3.37		
August 11, 2021	0.57	525,000	225,000	300,000	3.61		
August 18, 2023	0.50	200,000	50,000	150,000	3.63		
August 23, 2021	0.50	25,000	25,000	—	3.65		
September 13, 2021	0.57	800,000	200,000	600,000	3.70		
October 1, 2021	0.58	12,412,500	3,112,500	9,300,000	3.75		
January 3, 2022	0.36	100,000	—	100,000	4.01		
January 4, 2022	0.35	200,000	—	200,000	4.01		
January 14, 2022	0.35	200,000	—	200,000	4.04		
January 16, 2022	0.35	50,000	—	50,000	4.05		
January 18, 2022	0.35	100,000	—	100,000	4.05		
February 14, 2022	0.30	200,000	—	200,000	4.13		
February 21, 2022	0.37	200,000	—	200,000	4.15		

Grant Year	Number of Options		Number of		Weighted Avg. Remaining Life	
	Weighted Avg. Exercise Price	Issued and Outstanding	Vested Options Outstanding	Unvested Options Outstanding		
2020	0.22	17,047,724	16,522,724	525,000	6.47	

2021	0.65	19,850,000	10,950,000	8,900,000	7.62
2022	0.27	42,617,219	13,035,550	29,581,669	8.57
2023	0.22	13,835,000	—	13,835,000	9.52
<b>Balance at December 31, 2023</b>	<b>93,349,943</b>	<b>40,508,274</b>	<b>—</b>	<b>52,841,669</b>	

The Company calculates volatility of stock-based compensation using the historical price of the Company's stock. An increase/decrease in the volatility would have resulted in an increase/decrease in the fair value of the options.

The fair value of options granted during the year ended December 31, 2023 was estimated using the Black-Scholes option pricing model to determine the fair value of options granted using the following assumptions:

Grant Year	Weighted Avg. Volatility	Weighted Avg. Risk-Free Int. Rate	Weighted Avg. Expected Life (in Years)	Weighted Avg. Common Share Price	Weighted Avg. Exercise Price
2020	96 %	0.47 %	9.53	\$ 0.21	\$ 0.22
2021	117	1.09	6.19	0.65	0.65
2022	112	3.09	5.90	0.26	0.27
2023	108	3.96	6.25	0.21	0.22

For the years ended December 31, 2023 and 2022, the Company recorded \$6,263 and \$7,891 of stock-based expense.

#### 14. Warrants

The Company values warrants issued in equity placements using the Black Scholes model to allocate the fair value of the proceeds from equity financings using a relative fair value approach. Like other stock-based compensation, management uses judgment to determine the inputs to the Black-Scholes option pricing model including the expected life, and underlying share price volatility. Changes in these

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##### Zomedica Corp.

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Grant Date	Exercise Price	Number of Options		Number of Unvested Options	Weighted Avg Remaining Life		
		Issued and Outstanding					
		Outstanding	Outstanding				
February 25, 2022	0.35	12,100,000	—	12,100,000	4.16		
March 30, 2022	0.35	200,000	—	200,000	4.25		
April 1, 2022	0.34	200,000	—	200,000	4.25		
April 6, 2022	0.32	100,000	—	100,000	4.27		
April 11, 2022	0.31	75,000	—	75,000	4.28		
May 2, 2022	0.25	300,000	—	300,000	4.34		
May 9, 2022	0.21	700,000	—	700,000	4.36		
May 11, 2022	0.20	400,000	—	400,000	4.36		
May 16, 2022	0.23	100,000	—	100,000	4.38		
May 31, 2022	0.24	500,000	—	500,000	4.42		

June 1, 2022	0.25	500,000	—	500,000	4.42
June 6, 2022	0.26	200,000	—	200,000	4.43
June 13, 2022	0.24	200,000	—	200,000	4.45
June 17, 2022	0.24	3,100,000	3,100,000	—	4.46
July 1, 2022	0.21	350,000	—	350,000	4.50
July 5, 2022	0.22	200,000	—	200,000	4.51
July 6, 2022	0.26	100,000	—	100,000	4.52
July 25, 2022	0.25	200,000	—	200,000	4.57
August 1, 2022	0.28	100,000	—	100,000	4.59
August 5, 2022	0.34	2,850,000	—	2,850,000	4.60
August 8, 2022	0.39	100,000	—	100,000	4.61
August 17, 2022	0.31	200,000	—	200,000	4.63
August 19, 2022	0.27	200,000	—	200,000	4.64
August 22, 2022	0.27	400,000	—	400,000	4.64
August 29, 2022	0.27	400,000	—	400,000	4.66
August 31, 2022	0.25	800,000	—	800,000	4.67
September 21, 2022	0.23	200,000	—	200,000	4.73
September 23, 2022	0.21	400,000	—	400,000	4.73
September 26, 2022	0.22	300,000	—	300,000	4.74
October 4, 2022	0.22	4,000,000	—	4,000,000	4.76
November 3, 2022	0.23	200,000	—	200,000	4.84
November 7, 2022	0.24	500,000	—	500,000	4.85
November 8, 2022	0.24	4,950,000	—	4,950,000	4.86
November 9, 2022	0.23	300,000	—	300,000	4.86
November 14, 2022	0.24	350,000	—	350,000	4.87
November 21, 2022	0.21	50,000	—	50,000	4.89
December 1, 2022	0.21	100,000	—	100,000	4.92
December 9, 2022	0.19	8,717,219	—	8,717,219	4.94
<b>Balance at December 31, 2022</b>		<b>84,112,443</b>	<b>23,850,099</b>	<b>60,262,344</b>	

assumptions will impact the calculation of fair value and the value attributed to the warrants. The Company calculates volatility of stock-based compensation using warrants based on the historical price of the Company's stock. An increase/decrease in the volatility would have resulted in an increase/decrease in the fair value of the options.

In connection with the July 1, 2022 asset acquisition of Revo Squared, the Company issued a ten-year warrant to purchase 10,000,000 common shares at a per share exercise price equal to \$0.2201. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder. As of December 31, 2023, no warrants have been exercised.

In connection with the July 15, 2022 asset acquisition of Assisi, the Company issued a ten-year warrant to purchase 22,000,000 common shares at a per share exercise price equal to \$0.2520. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder. As of December 31, 2023, no warrants have been exercised.

As of December 31, 2023, details of the outstanding warrants were as follows:

Original Issue date	Weighted		
	Exercise Price	Warrants Outstanding	Average Life
			Remaining
February 14, 2020 (Series A)	0.1500	197,917	1.12
April 9, 2020 (Series B)	0.1500	363,501	1.27
May 29, 2020 (Series C)	0.1500	-	-
July 7, 2020 (Series D)	0.1600	-	-
July 1, 2022 (Revo Squared)	0.2201	10,000,000	8.51

July 15, 2022 (Assisi)	0.2520	22,000,000	8.55
<b>Balance at December 31, 2023</b>		<b><u>32,561,418</u></b>	

Cumulative warrants exercised and expired as of December 31, 2023 were as follows:

Warrant Series	Warrants		Warrants	
	Exercised	Amount	Expired	Amount
February 14, 2020 (Series A)	21,677,084	\$ 4,293	—	\$ —
April 9, 2020 (Series B)	17,969,833	2,695	—	—
May 29, 2020 (Series C)	133,213,333	19,982	120,000	18
July 7, 2020 (Series D)	187,269,000	29,963	231,000	37
July 1, 2022 (Revo Squared)	—	—	—	—
July 15, 2022 (Assisi)	—	—	—	—
<b>Total</b>	<b>360,129,250</b>	<b>\$ 56,933</b>	<b>351,000</b>	<b>\$ 55</b>

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#### **Zomedica Corp.**

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#### **The fair value 15. Income Taxes**

A summary of options granted during the year ended December 31, 2022 was estimated using components of the Black-Scholes option pricing model to determine the fair value of options granted using the following assumptions: provision for income taxes is as follows:

Grant Date	Volatility	Risk-Free	Expected Life	Dividend	Common		Strike	Forfeiture
		Interest Rate	(In Years)	Yield	Share Price	Price	Rate	
February 26, 2021	117 %	0.95 %	10	0 %	\$ 1.87	\$ 1.87	0 %	
March 1, 2021	117	0.92	10	0	2.06	2.06	0	
March 8, 2021	117	1.07	10	0	1.88	1.88	0	
March 15, 2021	117	1.06	5.75	0	2.49	2.49	0	
May 12, 2021	118	1.11	6.21-6.22	0	0.78	0.78	0	
May 14, 2021	118	1.06	5.75	0	0.76	0.75	0	
May 14, 2021	118	1.06	6.25	0	0.75	0.75	0	
August 11, 2021	116	0.96	6.18-6.25	0	0.56	0.57	0	
August 18, 2021	116	0.93	6.25	0	0.50	0.50	0	
August 23, 2021	116	0.92	6.25	0	0.50	0.50	0	
October 1, 2021	116	1.10	6.25	0	0.57	0.58	0	
January 3, 2022	114	1.50	6.25	0	0.36	0.36	0	
January 4, 2022	114	1.47	6.25	0	0.35	0.35	0	
January 14, 2022	114	1.64	6.25	0	0.35	0.35	0	
January 16, 2022	114	1.73	6.25	0	0.35	0.35	0	
January 18, 2022	114	1.74	6.25	0	0.35	0.35	0	
February 14, 2022	113	1.94	6.25	0	0.29	0.30	0	

February 21, 2022	113	1.89	6.25	0	0.37	0.37	0
February 25, 2022	113	1.91	6.25	0	0.35	0.35	0
March 30, 2022	114	2.43	6.25	0	0.35	0.35	0
April 1, 2022	114	2.53	6.25	0	0.33	0.34	0
April 6, 2022	114	2.70	6.25	0	0.32	0.32	0
April 11, 2022	114	2.82	6.25	0	0.30	0.31	0
May 2, 2022	113	3.03	6.25	0	0.25	0.25	0
May 9, 2022	113	3.00	6.25	0	0.21	0.21	0
May 11, 2022	113	2.92	6.25	0	0.20	0.20	0
May 16, 2022	113	2.86	6.25	0	0.22	0.23	0
May 31, 2022	113	2.84	6.25	0	0.23	0.24	0
June 1, 2022	113	2.96	6.25	0	0.25	0.25	0
June 6, 2022	113	3.05	6.25	0	0.26	0.26	0
June 13, 2022	112	3.55	6.25	0	0.24	0.24	0
June 17, 2022	112	3.02	1.37	0	0.24	0.24	0
June 17, 2022	112	3.02	1.64	0	0.24	0.24	0
June 17, 2022	112	3.35	4.27	0	0.24	0.24	0
July 1, 2022	112	2.90	6.25	0	0.21	0.21	0
July 1, 2022	112	2.90	6.25	0	0.21	0.21	0
July 1, 2022	112	2.90	6.25	0	0.21	0.21	0
July 5, 2022	112	2.85	6.25	0	0.22	0.22	0
July 6, 2022	112	2.98	6.25	0	0.25	0.26	0
July 25, 2022	112	2.94	6.25	0	0.25	0.25	0
August 1, 2022	112	2.65	6.25	0	0.28	0.28	0
August 1, 2022	112	2.65	6.25	0	0.28	0.28	0
August 5, 2022	112	2.94	6.25	0	0.34	0.34	0
August 5, 2022	112	2.94	6.25	0	0.34	0.34	0
August 5, 2022	112	2.94	6.25	0	0.34	0.34	0
August 5, 2022	112	2.94	6.25	0	0.34	0.34	0
August 8, 2022	112	2.88	6.25	0	0.38	0.39	0
August 17, 2022	112	3.02	6.25	0	0.30	0.31	0
August 19, 2022	113	3.09	6.25	0	0.27	0.27	0
August 22, 2022	113	3.15	6.25	0	0.27	0.27	0
August 22, 2022	113	3.15	6.25	0	0.27	0.27	0
August 29, 2022	113	3.24	6.25	0	0.26	0.27	0
August 29, 2022	113	3.24	6.25	0	0.26	0.27	0
August 31, 2022	113	3.28	6.25	0	0.24	0.25	0
September 21, 2022	113	3.70	6.25	0	0.23	0.23	0
September 23, 2022	113	3.91	6.25	0	0.21	0.21	0

	Year Ended December 31,	
	2023	2022
Current income tax expense:		
Federal	\$ —	\$ —
State	—	—
Foreign	158	174
<b>Total current expense</b>	<b>\$ 158</b>	<b>\$ 174</b>
Deferred income tax expense (benefit):		
Federal	\$ (1,547)	(2,306)
State	58	(234)
Foreign	—	—
<b>Total deferred expense</b>	<b>\$ (1,489)</b>	<b>\$ (2,540)</b>

<b>Total income tax expense</b>	<b>\$ <u>(1,331)</u></b>	<b>\$ <u>(2,366)</u></b>
Income (loss) before income taxes:		
United States	\$ (36,954)	\$ (7,435)
Foreign	1,094	(11,946)
<b>Total income (loss) before income taxes</b>	<b>\$ <u>(35,860)</u></b>	<b>\$ <u>(19,381)</u></b>

The reconciliation of the combined Canadian federal and provincial statutory income tax rate of 23% to the effective tax rate is as follows:

	Year Ended December 31,	
	2023	2022
Loss before income taxes	\$ (35,860)	\$ (19,381)
Expected income tax expense (recovery)	(8,248)	(4,458)
Difference in foreign tax rates	674	235
State taxes and other adjustments	58	(5)
Changes in stock based compensation	—	(1,177)
Foreign accrual property income	1,505	9
Stock based compensation and non-deductible expenses	1,183	241
Prior period adjustment	(255)	—
Change in valuation allowance	3,752	2,789
<b>Total deferred income tax benefit</b>	<b>\$ <u>(1,331)</u></b>	<b>\$ <u>(2,366)</u></b>

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### **Zomedica Corp.**

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Grant Date	Volatility	Risk-Free Interest Rate	Expected Life (In Years)	Dividend Yield	Common Share Price	Strike Price	Forfeiture Rate
September 23, 2022	113	3.91	6.25	0	0.21	0.21	0
September 26, 2022	113	4.11	6.25	0	0.22	0.22	0
September 26, 2022	113	4.11	6.25	0	0.22	0.22	0
October 4, 2022	112	3.96	6.25	0	0.21	0.22	0
November 3, 2022	112	4.31	6.25	0	0.23	0.23	0
November 7, 2022	112	4.35	6.25	0	0.23	0.24	0
November 8, 2022	112	4.27	6.25	0	0.24	0.24	0
November 9, 2022	112	4.24	6.25	0	0.23	0.23	0
November 14, 2022	111	3.98	6.25	0	0.25	0.24	0
November 21, 2022	111	3.96	6.25	0	0.21	0.21	0
December 1, 2022	111	3.65	6.25	0	0.20	0.21	0
December 9, 2022	111	3.72	6.25	0	0.19	0.19	0

For the years ended December 31, 2022 and 2021, the Company recorded \$7,891 and \$7,092 of stock-based expense.

### **15. Warrants**

The Company values warrants issued in equity placements using the Black Scholes model to allocate the fair value of the proceeds from equity financings using a relative fair value approach. Like other stock-based compensation, management uses judgment to determine the inputs to the Black-Scholes option pricing model including the expected life, and underlying share price volatility. Changes in these assumptions will impact the calculation of fair value and the value attributed to the warrants. The Company calculates volatility of warrants based on the historical price of the Company's stock. An increase/decrease in the volatility would have resulted in an increase/decrease in the fair value of the options.

In connection with the July 1, 2022 asset acquisition of Revo Squared, the Company issued a ten-year warrant to purchase 10,000,000 common shares at a per share exercise price equal to \$0.2201. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder. As of December 31, 2022, no warrants have been exercised.

In connection with the July 15, 2022 asset acquisition of Assisi, the Company issued a ten-year warrant to purchase 22,000,000 common shares at a per share exercise price equal to \$0.2520. The warrants may be exercised on a cash or cashless basis, at the election of the warrant holder. As of December 31, 2022, no warrants have been exercised.

As of December 31, 2022, details of the outstanding warrants were as follows:

Original Issue date	Exercise Price	Weighted Average	
		Warrants Outstanding	Remaining Life
February 14, 2020 (Series A)	0.1500	197,917	2.12
April 9, 2020 (Series B)	0.1500	363,501	2.27
May 29, 2020 (Series C)	0.1500	-	-
July 7, 2020 (Series D)	0.1600	-	-
July 1, 2022 (Revo Squared)	0.2201	10,000,000	9.51
July 15, 2022 (Assisi)	0.2520	22,000,000	9.55
<b>Balance at December 31, 2022</b>		<b>32,561,418</b>	

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**Zomedica Corp.**

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(United States Dollars in Thousands)

Cumulative warrants exercised and expired as of December 31, 2022 were as follows:

Warrant Series	Warrants Exercised		Warrants Expired		Amount
	Exercised	Amount	Expired	Amount	
Series A	21,677,084	\$ 4,293	—	\$ —	—
Series B	17,969,833	2,695	—	—	—
Series C	133,213,333	19,982	120,000	18	
Series D	187,269,000	29,963	231,000	37	
<b>Total</b>	<b>360,129,250</b>	<b>\$ 56,933</b>	<b>351,000</b>	<b>\$ 55</b>	

16. Income Taxes

The reconciliation of the combined Canadian federal and provincial statutory income tax rate of 23% to the effective tax rate is as follows:

	Year Ended December 31,	
	2022	2021
Loss before income taxes	\$ (19,381)	\$ (20,717)
Expected income tax expense (benefit)	(4,458)	(4,765)
Difference in foreign tax rates	235	180
Tax rate changes and other adjustments	(5)	49
Changes in stock based compensation	(1,177)	—
Foreign accrual property income	9	16
Stock based compensation and nondeductible expenses	241	1,394
Prior period adjustment	—	162
Share issuance costs recorded in equity	—	(3,285)
Section 382 derecognition	—	4,344
Change in valuation allowance	2,789	(428)
<b>Total deferred income tax benefit</b>	<b>\$ (2,366)</b>	<b>\$ (2,333)</b>

The following table summarizes the components of deferred tax:

	2022		2021	Year Ended December 31,	
	2023	2022	2023	2022	2022
<b>Deferred tax assets</b>					
Intangible assets - licenses	\$ 4,236	\$ 4,236	\$ 4,236	\$ 4,236	\$ 4,236
Share issuance costs	2,482	3,425	1,548	2,482	—
Reserves	478	181	1,050	478	—
Non-capital loss carried forward - Canada	10,668	8,387	9,581	10,668	—
Net operating losses carried forward - US	2,885	2,592	8,260	2,885	—
Investment tax credits	208	30	165	208	—
Operating leases	2	4	607	83	—
<b>Lease liabilities</b>					
Stock-based compensation	3,067	—	3,246	3,067	—
Other	478	—	1,737	476	—
<b>Total deferred tax assets</b>	<b>\$ 24,504</b>	<b>\$ 18,855</b>	<b>\$ 30,430</b>	<b>\$ 24,583</b>	—
<b>Deferred tax liabilities</b>					
Property and equipment	(491)	(139)	(1,878)	(491)	—
<b>ROU assets</b>					
Intangibles	(6,271)	(6,079)	(5,702)	(6,272)	—
Other	—	(148)	(11)	—	—
<b>Total deferred tax liabilities</b>	<b>\$ (6,762)</b>	<b>\$ (6,366)</b>	<b>\$ (8,149)</b>	<b>\$ (6,843)</b>	—
<b>Valuation allowance</b>	<b>18,987</b>	<b>16,198</b>	<b>23,419</b>	<b>18,985</b>	—
<b>Net deferred tax liability</b>	<b>\$ (1,245)</b>	<b>\$ (3,709)</b>	<b>\$ (1,138)</b>	<b>\$ (1,245)</b>	—

**Zomedica Corp.****Notes to the Consolidated Financial Statements**

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No deferred tax asset has been recognized for Canada, as it is not more likely than not to be realized. Consequently, a valuation allowance has been applied against the net deferred tax asset. The Canadian non-capital loss carry forwards expire as noted in the table below.

	2036	\$	3,763	2036	\$ 293
	2037		4,279	2037	984
	2038		5,417	2038	1,246
	2039		6,774	2039	1,558
	2040		7,418	2040	1,706
	2041		9,629	2041	2,215
	2042		9,104	2042	1,579
<b>Total</b>		<b>\$</b>	<b>46,384</b>		<b>\$9,581</b>

The Company's US federal net-operating income tax losses expire as follows:

	2035	\$ 856	2035	\$ 180
	2036	1,485	2036	323
	2037	3,832	2037	812
	Indefinitely (subject to 80% limitation)	26,283	Indefinitely (subject to 80% limitation)	9,678
	Derecognized under Section 382	(21,013)	Derecognized under Section 382	(3,814)
<b>Total</b>		<b>\$ 11,443</b>		<b>\$ 7,179</b>

As of December 31, 2022 December 31, 2023, we had net operating loss carryforwards for U.S. federal and state income tax purposes of \$32,456 \$10,993 and noncapital loss carryforwards for Canada of \$46,384, \$9,581, which will begin to expire in fiscal year 2035. We have evaluated the factors bearing upon the realizability of our deferred tax assets, which are comprised principally of net operating loss carryforwards and noncapital loss carryforwards. In 2021, we concluded that, due to the limitations under Section 382, our U.S. federal and state income tax net operating loss carryforwards, as well as R&D credit carryforwards, for the periods prior to February 11, 2021 have been limited to zero. We therefore have derecognized \$21,013 \$3,814 of this asset, reducing the carryforward of these amounts to \$11,443, \$7,179.

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**Table of Contents****Zomedica Corp.****Notes to the Consolidated Financial Statements**

(United States Dollars in Thousands)

In prior years, there were no uncertain tax positions. In connection with the acquisition of PulseVet, as part of the BPA transaction completed in 2021, it was assessed that an uncertain tax position exists related to withholding taxes on royalties for approximately \$265. An uncertain tax liability and an indemnification asset were recorded. It is the Company's policy to record interest within interest expense and penalties in non-operating income. Tax years subject to examination for US federal and state jurisdictions are generally years from 2019 2020 and forward. Tax years subject to examination in Canada are from years 2018 2019 and forward.

The Company is in an overall domestic net deferred tax liability position for the year ended December 31, 2022 December 31, 2023. Management has assessed that the future taxable income resulting from the deferred tax liability position will result in partial utilization of the company's Company's US federal and state net operating loss carryforwards and has therefore concluded a valuation allowance of \$1,600 \$9,347 is currently necessary. Due to the uncertainty

of realizing any tax benefits as of **December 31, 2022** **December 31, 2023** due to historical losses, a full valuation allowance remains necessary to fully offset our Canadian deferred tax assets.

#### **17.16. Commitments and Contingencies**

From time to time, the Company may be exposed to claims and legal actions in the normal course of business. As of December 31, 2023, and continuing as of April 1, 2024, the Company is not aware of any pending or threatened material litigation claims against the Company.

On May 10, 2018, the Company entered into a Development, Commercialization and Exclusive Distribution Agreement. As part of the agreement, the Company is required to make the following future milestone payments:

- **1st payment: \$3,500** **\$3,500** in cash **payment payments** upon the achievement of future development milestones

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#### **Zomedica Corp.**

#### **Notes to the Consolidated Financial Statements**

(United States Dollars in Thousands)

- **2nd payment: \$3,500** **\$3,500** in equity, determined by dividing the amount due by the volume-weighted average price of the Company's common stock on the NYSE American exchange over the 10 trading days prior to the achievement of **the each** milestone event.

As of **December 31, 2022** **December 31, 2023**, none of the future development milestones related to the above agreement have been met. The Company has assessed the probability of meeting the above milestones and has determined that an accrual is not necessary as of **December 31, 2022**, **December 31, 2023** and **December 31, 2021** **December 31, 2022**.

From time to time, the Company may be exposed to claims and legal actions in the normal course of business. As of December 31, 2022, and continuing as of March 15, 2023

On January 17, 2023, the Company **is not aware** entered into a series of **any pending or threatened material litigation claims against** agreements with Qorvo Biotechnologies, LLC. Other than the Company's obligation to purchase a minimum quantity of BAW sensors during the term of the BAW Sensor Supply Agreement, the obligations under these agreements were terminated upon the acquisition of Qorvo Biotechnologies, LLC on October 4, 2023.

**18.**

#### **17. Segmented Information**

The Company's operations are comprised of two reportable segments:

- Diagnostics, which consists of **TRUFORMA®** **products**, **VetGuardian®**, and **TRUVIEW™** **products**; and
- **Therapeutics**, **Therapeutic Devices**, which consists of **PulseVet** **Assisi®** and **Assisi** **PulseVet®** **products** **products**.

The Company's Chief Operating Decision Maker (CODM) is its Chief Executive Officer who has ultimate responsibility for enterprise decisions.

Although our reportable segments provide similar products, each one is managed separately to better align with the Company's customers and distribution / development partners. The CODM determines resource allocation for, and monitors performance of, the consolidated enterprise, the Diagnostics segment, and the **Therapeutics** **Therapeutic Devices** segment together. The CODM relies on internal segment reporting that analyzes results on certain key performance indicators, namely, revenues and gross profit. Costs below gross profit are not allocated to the **segments**.

**The following is a reconciliation** **segments** **nor are asset groupings** except for the purpose of **consolidated revenue, cost of revenue, and gross profit** amongst our reportable segments:

**Diagnostics** **Therapeutics** **Consolidated**

Net revenue	\$ 391	\$ 18,539	\$ 18,930
Cost of revenue	265	5,013	5,278
<b>Gross profit</b>	<b>\$ 126</b>	<b>\$ 13,526</b>	<b>\$ 13,652</b>

#### 19. Loss Per Share

periodic impairment analysis.

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#### **Zomedica Corp.**

Notes to the Consolidated Financial Statements  
(United States Dollars in Thousands)

	December 31,	December 31,
	2022	2021
<b>Numerator</b>		
Net loss for the period	\$ (17,015)	\$ (18,384)
Charge to retained earnings for preferred share exchange	—	(32,039)
<b>Loss attributable to common shareholders</b>	<b>(17,015)</b>	<b>(50,423)</b>
<b>Denominator</b>		
Weighted average shares - basic	979,924,052	956,533,761
Stock options	—	—
Warrants	—	—
<b>Denominator for diluted loss per share</b>	<b>979,924,052</b>	<b>956,533,761</b>
<b>Loss per share - basic and diluted</b>	<b>\$ (0.02)</b>	<b>\$ (0.05)</b>

	Therapeutic					
	Diagnostics		Devices		Consolidated	
	2023	2022	2023	2022	2023	2022
Net revenue	\$ 1,377	\$ 391	\$ 23,809	\$ 18,539	\$ 25,186	\$ 18,930
Cost of revenue	2,042	449	5,826	5,013	7,868	5,462
<b>Gross (loss) profit</b>	<b>\$ (665)</b>	<b>\$ (58)</b>	<b>\$ 17,983</b>	<b>\$ 13,526</b>	<b>\$ 17,318</b>	<b>\$ 13,468</b>

#### 18. Loss Per Share

	December 31,	December 31,
	2023	2022
<b>Numerator</b>		
Net loss for the period	\$ (34,529)	\$ (17,015)
<b>Denominator</b>		

Weighted average shares - basic	979,949,668	979,949,668
Loss per share - basic and diluted	\$ (0.035)	\$ (0.017)

As of December 31, 2022 December 31, 2023, and 2021, the Company had stock options outstanding of 84,112,443 93,349,943 and 50,717,724 84,112,443 and warrants outstanding of 32,561,418 and 912,418 32,561,418. These securities could potentially dilute basic earnings per share in the future but were excluded from the computation of diluted loss per share in the periods presented, as their effect would be anti-dilutive.

#### 20.19. Subsequent Events

*Agreement with Structured Medical Products* We have evaluated events and transactions occurring subsequent to begin commercializing VetGuardian™ On January 13, 2023, Zomedica Inc. entered into a Distribution Agreement with Structured Monitoring Products, Inc. ("SMP") whereby the Company acquired non-exclusive rights to distribute the VetGuardian remote animal vital sign and surveillance monitoring device. The Distribution Agreement was entered into as a result of the Company exercising its right to commercialize the Product pursuant to a Note Purchase Agreement with an effective consolidated balance sheet date of May 16, 2022 between the Company and SMP.

The Company will purchase the Products from SMP December 31, 2023 for resale and will share service fees with SMP. The Distribution Agreement is for a term of two years with automatic renewals of twelve months unless either party provides written notice of its intent items that could potentially be recognized or disclosed in these financial statements. We did not to renew. The Distribution Agreement contains customary representations, warranties and covenants of the parties. The Distribution Agreement also contains indemnification provisions pursuant to identify any items which SMP has agreed to indemnify the Company and its affiliate against certain losses, subject would require disclosure in or adjustment to the limitations set forth therein.

*Agreement with Qorvo to take over new assay development and manufacturing of TRUFORMA product line through long-term agreement with Qorvo Biotechnologies, LLC*

On January 17, 2023, Zomedica Corp., along with its U.S. subsidiary Zomedica Inc. ("ZomInc," and together with the Company, the "Zomedica Entities"), entered into three related agreements with Qorvo Biotechnologies, LLC ("Qorvo"). These agreements include a Transition and Support Agreement, a BAW Sensor Supply Agreement, and a Development and Manufacturing License Agreement.

The Qorvo Agreements represent a strategic restructuring of the Zomedica Entities' prior development and commercialization agreement with Qorvo for the Company's TRUFORMA® line of products. Under the Qorvo Agreements, ZomInc will take control of aspects of the TRUFORMA product line previously provided by Qorvo, including development of new assays and manufacturing both instruments and assay cartridges. This will position the Zomedica Entities to invest in accelerated development of new TRUFORMA assays and to begin manufacturing directly. ZomInc will provide up-front licensing and certain milestone payments, and an option payment if ZomInc exercises its option to extend exclusive rights for TRUFORMA in the veterinary health market in perpetuity. A related agreement

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##### **Zomedica Corp.**

##### Notes to the Consolidated Financial Statements

(United States Dollars in Thousands)

provides ZomInc the right to purchase Bulk Acoustic Wave sensors from Qorvo for inclusion in the TRUFORMA products.

While Qorvo will continue to work with ZomInc to develop the TRUFORMA assays currently planned, including the first assay for the equine market and several assays for non-infectious gastrointestinal disease, Qorvo has agreed to provide technology transfer assistance to ZomInc to undertake all future new assay development for the TRUFORMA product line. Qorvo has also agreed to assist ZomInc to install manufacturing capabilities at the Zomedica Entities' Global Manufacturing and Distribution Center in Roswell, Georgia. The Zomedica Entities will thereafter have control of development, manufacturing, and commercialization of the TRUFORMA product line. The Zomedica Entities

expect the manufacturing transfer process to take up to 18 months as specialized manufacturing equipment is produced and installed at the Roswell facility, **consolidated financial statements**.

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Exhibit Number	Description
2.1	<a href="#">Stock Purchase Agreement, dated October 1, 2021, by and between Zomedica Inc. and Branford PVT Mid-Hold, LLC (incorporated by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K filed with the Commission on October 1, 2021 (File No. 001-38298))</a>
2.2	<a href="#">Asset Purchase Agreement, dated June 14, 2022, by and between Zomedica Inc. Revo Squared LLC, the Principal Member (incorporated by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K filed with the Commission on June 21, 2022 (File No. 001-38298))</a>
2.3	<a href="#">Asset Purchase Agreement, dated July 15, 2022, by and between Zomedica Inc. and Assisi Animal Health LLC, the Principal Member (incorporated by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K filed with the Commission on July 20, 2022 (File No. 001-38298))</a>
2.4	<a href="#">Stock Purchase Agreement dated September 4, 2023 by and between Zomedica Inc., the sellers party thereto, and SMP VG Holdco Inc. (incorporated by reference to Exhibit 2.1 to the Company's Current Report on Form 8-K filed with the Commission on September 6, 2023 (File No. 001-38298))</a>
2.5	<a href="#">LLC Membership Interest Purchase Agreement dated October 4, 2023 by and between Zomedica Inc. and Qorvo US, Inc. (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on October 10, 2023 (File No. 001-38298))</a>
3.1	<a href="#">Articles of Amalgamation of Zomedica Corp. and all amendments thereto, as well as all Certificates issued in respect thereto (incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q filed with the Commission on May 12, 2021 (File No. 001-38298))</a>
3.2	<a href="#">Amended and Restated By-Law No. 1 (2nd Version) of Zomedica Corp. (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K filed with the Commission on August 7, 2020 (File No. 001-38298))</a>
4.1	<a href="#">Description of Securities (incorporated by reference to Exhibit 4.1 to the Company's Form 10-K filed with the Commission on February 26, 2020 (File No. 001-38298))</a>
4.2	<a href="#">Form of Common Shares Purchase Warrant (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed with the Commission on February 13, 2020 (File No. 001-38298))</a>
4.3	<a href="#">Form of Placement Agent Warrant issued in connection with February 2020 offering (incorporated by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K filed with the Commission on February 13, 2020 (File No. 001-38298))</a>
4.4	<a href="#">Form of Series B Warrant (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed with the Commission on April 8, 2020 (File No. 001-38298))</a>
4.5	<a href="#">Form of Placement Agent Warrant issued in connection with April 2020 offering (incorporated by reference to Exhibit 4.2 to the Company's Current Report on Form 8-K filed with the Commission on April 8, 2020 (File No. 001-38298))</a>
10.1+	<a href="#">Executive Employment Agreement, dated October 1, 2021, among Zomedica Inc., Zomedica Corp. and Larry Heaton (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on October 4, 2021 (File No. 001-38298))</a>
10.2	<a href="#">Second Lease Amendment, effective September 15, 2021, by and between Zomedica Inc. and Wickfield Phoenix LLC (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed with the Commission on November 12, 2021 (File No. 001-38298))</a>
10.3+	<a href="#">Amended and Restated Stock Option Plan (incorporated by reference to Exhibit 99.1 to the Company's Current Report on Form 8-K filed with the Commission on June 17, 2020 (File No. 001-38298))</a>
10.4#	<a href="#">Development, Commercialization and Exclusive Distribution Agreement, dated May 10, 2018, by and between Seraph Biosciences, Inc. and Zomedica Corp. (incorporated by reference to Exhibit 10.24 to the Company's Quarterly Report on Form 10-Q filed with the Commission on August 19, 2018 (File No. 001-38298))</a>
10.5**	<a href="#">Amended and Restated Exclusive License and Supply Agreement, dated January 17, 2020, by and between Celsee, Inc. and Zomedica Corp. (incorporated by reference to Exhibit 10.31 to the Company's Annual Report on Form 10-K filed with the Commission on February 26, 2020 (File No. 001-38298))</a>

10.6	<a href="#">Form of Securities Purchase Agreement, dated February 12, 2020, among the Company and the investors named therein (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on February 13, 2020 (File No. 001-38298))</a>
10.7	<a href="#">Placement Agency Agreement, dated April 7, 2020, by and between the Company and H.C. Wainwright &amp; Co., LLC (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on April 8, 2020)</a>
10.8	<a href="#">Securities Purchase Agreement, dated April 7, 2020, among the Company and the investors named therein (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on April 8, 2020)</a>
10.9+**	<a href="#">Summary of Compensation Arrangements with Ann Marie Cotter (incorporated by reference to Exhibit 10.22 to the Company's Annual Report on Form 10-K filed with the commission on March 1, 2022 (File No. 001-38298))</a>
10.10	<a href="#">Letter Agreement, dated March 31, 2020, by and between Zomedica Pharmaceuticals Corp. and Celsee, Inc. (incorporated by reference to Exhibit 99.1 to the Company's Current Report on Form 8-K filed with the Commission on March 31, 2020)</a>
10.11***	<a href="#">Transition and Support Agreement by and among Oporo Biotechnologies, LLC, Zomedica Inc. and Zomedica Corp. (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on January 24, 2023)</a>
10.12***	<a href="#">BAW Sensor Supply Agreement by and among Oporo Biotechnologies, LLC, Zomedica Inc. and Zomedica Corp. (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on January 24, 2023)</a>
10.13***	<a href="#">Development and Manufacturing License Agreement by and among Oporo Biotechnologies, LLC, Zomedica Inc. and Zomedica Corp. (incorporated by reference to Exhibit 10.3 to the Company's Current Report on Form 8-K filed with the Commission on January 24, 2023)</a>
10.14 10.7	<a href="#">Consulting Agreement, effective June 17, 2022, by and between Zomedica Corp. and Dr. Stephanie Morley. (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed with the commission on August 15, 2022 (File No. 001-38298))</a>
10.8	<a href="#">Lease Agreement, effective April 1, 2022, by and between Zomedica Inc. and ULF Northfield Business Center (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed with the commission on August 15, 2022 (File No. 001-38298))</a>
10.9+	<a href="#">Consulting Agreement, effective March 1, 2022, by and between Zomedica Inc. and Johnny D. Powers. (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed with the commission on May 10, 2022 (File No. 001-38298))</a>
10.10	<a href="#">Lease Agreement, effective July 1, 2022, by and between Zomedica Inc. and Lebow 1031 Legacy, LLC (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed with the commission on November 14, 2022 (File No. 001-38298))</a>
10.11	<a href="#">License Agreement, effective November 1, 2021, by and between The Wheelership LLC and Assisi Animal Health, as assumed by Zomedica Inc. effective July 15, 2022</a>

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Exhibit Number	Description
10.15 10.12	<a href="#">Lease Agreement, effective April 1, 2022, by and between Zomedica Inc. and ULF Northfield Business Center (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed with the commission on August 15, 2022 (File No. 001-38298))</a> <a href="#">of Indemnity</a>
10.16 10.13**	<a href="#">Note receivable agreement, effective May 16, 2022, Structured Monitoring Products, Inc. Distribution Agreement dated January 13, 2023 by and between Zomedica Inc. and Structured Monitoring Products, Inc. (incorporated by reference to Exhibit 10.4 10.1 to the Company's Quarterly Current Report on Form 10-Q 8-K filed with the commission Commission on August 15, 2022 January 20, 2023)</a>
10.14***	<a href="#">BAW Sensor Supply Agreement by and among Oporo Biotechnologies, LLC, Zomedica Inc. and Zomedica Corp. (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on January 24, 2023 (File No. 001-38298))</a>
10.17+ 10.15	<a href="#">Consulting Agreement, effective March 1, 2022, First Amendment to Multi-Tenant Industrial Triple Net Lease entered into as of May 10, 2023 by and between ULF Northfield Business Center LLC and Zomedica Inc. and Johnny D. Powers (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Current Report on Form 10-Q 8-K filed with the commission Commission on May 10, 2022 May 11, 2023 (File No. 001-38298))</a>
10.18 10.16	<a href="#">Lease First Amendment to BAW Supply Agreement effective July 1, 2022, dated October 4, 2023 by and between among Oporo Biotechnologies, LLC, Oporo US, Inc., Zomedica Inc. and Lebow 1031 Legacy, LLC Zomedica Corp. (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Current Report on Form 10-Q 8-K filed with the commission Commission on November 14, 2022 October 10, 2023 (File No. 001-38298))</a>

10.19 10.17	<a href="#">License Separation Agreement, effective November 1, 2021 dated March 16, 2023, by and between The Wheelership LLC and Assisi Animal Health, as assumed by among Zomedica Inc. effective July 15, 2022, Zomedica Corp., and Ann Cotter (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed with the Commission on March 17, 2023 (File No. 001-38298)</a>
10.20 10.18+	<a href="#">Offer letter, dated March 14, 2023, among Zomedica Inc., Zomedica Corp., and Peter Donato (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed with the Commission on March 17, 2023 (File No. 001-38298)</a>
10.19+**	<a href="#">Amendment to Executive Employment Agreement of Indemnity Larry C. Heaton dated April 1, 2024</a>
10.20+**	<a href="#">Amendment to Offer letter of Peter Donato dated April 1, 2024</a>
21.1**	<a href="#">List of Subsidiaries</a>
23.2**	<a href="#">Consent of Grant Thornton LLP</a>
31.1*	<a href="#">Certification of Principal Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
31.2*	<a href="#">Certification of Principal Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002</a>
32.1*	<a href="#">Certification of Principal Executive Officer and Principal Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, 18 U.S.C. Section 1350</a>
97.1	<a href="#">Zomedica Inc. Clawback Policy</a>
101.INS	Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.)
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101.1)

# The registrant has received confidential treatment for certain portions of this exhibit.

+ Indicates management contract or compensatory plan.

\* Furnished herewith.

\*\* Filed herewith.

\*\*\* Certain identified information has been excluded from this exhibit because it is both (i) not material and (ii) would be competitively harmful if publicly disclosed.

#### Item 16. Form 10-K Summary

None None.

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#### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on [March 15, 2023 April 1, 2024](#).

**ZOMEDICA CORP.**

By: /s/ Larry Heaton

Name: Larry Heaton

Title: Chief Executive Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Larry Heaton _____ Larry Heaton	Chief Executive Officer (principal executive officer)	March 15, 2023 April 1, 2024
/s/ Ann Marie Cotter Peter Donato _____ Ann Marie Cotter Peter Donato	Chief Financial Officer, Corporate Secretary (principal financial and accounting officer)	March 15, 2023 April 1, 2024
/s/ Chris MacLeod _____ Chris MacLeod	Director	March 15, 2023 April 1, 2024
/s/ Rodney Williams _____ Rodney Williams	Director	March 15, 2023 April 1, 2024
/s/ Jeffrey Rowe _____ Jeffrey Rowe	Director	March 15, 2023 April 1, 2024
/s/ Johnny D. Powers _____ Johnny D. Powers	Director	March 15, 2023 April 1, 2024
/s/ Robert Cohen _____ Robert Cohen	Director	March 15, 2023 April 1, 2024
/s/ Sean Whelan _____ Sean Whelan	Director	March 15, 2023 April 1, 2024
/s/ Pam Nichols _____ Pam Nichols	Director	March 15, 2023 April 1, 2024

LICENSE AGREEMENT

This License Agreement (the "License Agreement," "License" or "Agreement") is dated as of November 1, 2021, and entered into by and between The Wheelership LLC, a New York limited liability company ("Licensor"), and Assisi Animal Health LLC, a Delaware limited liability company, ("Licensee"), and together with the Licensor, the "Parties" or individually, as a ("Party"). Capitalized terms used herein, which are not separately defined, shall have the definition as set forth in the Lease Agreement described below unless otherwise stated.

RECITALS

WHEREAS, pursuant to that certain Lease Agreement dated as of November 1, 2021, including all addendums, schedules and exhibits thereto (the "Lease Agreement"), The Realty Associates Fund XII Portfolio, L.P., a Delaware limited partnership ("Landlord"), leased to Licensee certain premises consisting of a total of approximately 45,086 square feet of warehouse and office space (the "Warehouse/Offices Premises") as described in Exhibit A attached hereto (the "Premises") in a building located at 850 Washington Avenue, Carlstadt, New Jersey, 07072 (the "Building"); and

WHEREAS, Licensee has been providing to Licensee warehouse space for receipt and storage of Licensee's supplies and products to allow Licensee and its subcontractors to pick/pack/ship and provide fulfillment and other services (the "Services") for Licensee's products in Licensee's former warehouse space in Orange, New Jersey, and the Parties have agreed to relocate and continue such Services to and from the Warehouse/Office Premises in the Building, a Permitted Use under the Lease Agreement, as of the Commencement Date of the Lease Agreement (the "Commencement Date"), in addition to having the right and license, as of the Commencement Date, to use space in the Building which will constitute Licensee's and Licensee's shared main offices for the administration and operation of their businesses; and

WHEREAS Licensee desires to grant to Licensee and its officers, managers, employees, agents and invitees (collectively, its "Representatives") license to enter and use the Premises on the terms and conditions set forth below: and

WHEREAS Licensee desires to grant to Licensee (i) a right and license to Licensee to use and occupy certain portions of the Warehouse/Offices Premises as set forth in the plan of the Warehouse/Office Premises in Exhibit A (the "Warehouse Floor Plan") for the receipt and storage of Licensee's supplies and products to allow Licensee and its subcontractor to provide the Services and (ii) a right and license to use and exclusively occupy a portion of the Warehouse/Office Premises not specifically designated for use by Licensee and its employees as shown on the floor plan attached hereto as Exhibit A and the right to use the common areas (e.g., hallways, stairways, restrooms, kitchen, breakroom, copier and facsimile room, tech room, conference rooms, bullpen space (including the equipment and supplies located therein) and other commons areas of the Premises shown on the Exhibit,

NOW, THEREFORE, in consideration of the premises and the mutual covenants and agreements hereinafter set forth, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto agree as follows:

1. **Grant of License.** Subject to the provisions, covenants and agreements herein contained, the Licensee hereby grants to Licensee and its Representatives (i) a right and license as necessary and appropriate to enter and use the Premises on the terms and conditions set forth below (ii) a right and license to Licensee to use and occupy the space in the Warehouse/Offices Premises as set forth in Fee Schedule I and the Warehouse Floor Plan, both attached hereto and incorporated herein by reference, for the receipt and storage of Licensee's supplies and products to allow Licensee to provide the Services and (ii) a right and license to the Licensee to use and exclusively occupy a portion of the Warehouse/Office Premises not designated for exclusive use by Licensee and its employees as shown on the same Plan and the right to use the common areas (e.g., hallways, stairways, restrooms, kitchen, breakroom, copier and facsimile room, tech room, conference rooms (including the equipment and supplies located therein) and other commons areas of the Office Premises shown on the Plan. Licensee has inspected and is familiar with the Premises and accept the same in their "as is" condition as of the Commencement Date, subject to completion of any Landlord work executed per the Lease Agreement. Licensee shall not be required to perform

any work or furnish any material for the purpose of Licensee's occupancy of the Office Premises. The indicated Warehouse/Offices Premises as set forth in the Warehouse Floor are collectively referred to herein as the "Licensed Premises".

**2. Term.** The term of the License shall be for a period commencing on the Commencement Date of the Lease Agreement and ending one (1) day prior to the end of the term of Licensor's term of the Landlord under the Lease Agreement or such earlier date the upon which the Lease Agreement term shall terminate (the "Term"); provided, however, from and after the third (3<sup>rd</sup>) anniversary date of the Commencement Date either Licensor or Licensee may terminate this License Agreement upon 120 days written notice to the other Party for any reason. Further, in the event Landlord determines to terminate the Lease Agreement under the terms of the Lease Agreement because of a default by the Licensor of its obligations under the Lease Agreement or because of casualty or condemnation of all or part of the Premises, this License Agreement shall terminate upon such notice of termination from the Landlord to Tenant and Licensee shall vacate the Premises in the manner and in the time as provided in the Lease Agreement. Licensor shall give Licensee reasonable prior notice of any such termination.

**3. Termination.** In addition to any and all other rights or remedies provided in this Agreement or which Licensor may have at law, in equity, or otherwise, in the event that Licensee fails to comply with any obligations imposed upon Licensee hereunder or pursuant to the Lease Agreement, Licensor shall have the right, after ten (10) days written notice to Licensee of any such non-compliance and Licensee's failure to remedy same within such period (or if such non-compliance cannot be remedied within such ten (10) day period, Licensee's failure to commence a cure within such period and diligently thereafter pursue such cure to completion), to terminate this Agreement on the date specified by Licensor in such notice, and Licensee shall vacate the Licensed Premises as required after having a reasonable period of time, not exceeding ninety (90) days, to remove itself and its property from the Licensed Premises.

**4. Payment Schedules.** Attached hereto are Schedules I through III (the "Payment Schedules") pursuant to which Licensee will pay to or reimburse Licensor for costs and expenses incurred by Licensor for (I) the use and occupancy by Licensee of a portion of the Warehouse/Office Premises, (II) a share of the security deposit required by Landlord based on the letter of credit required to be delivered under the Lease Agreement by Licensor to the Landlord and (III) payment by Licensee to Licensor for the Services to be provided by Licensor to Licensee.

**A. Annual Payment Adjustment.** Any payment due Licensor by Licensee not covered by an increase by the Landlord in the Lease Agreement, which will pass through proportionately as allocated by Fee Schedules I, II and III to Licensee, may be increased by the Licensor on each anniversary date of this Agreement by 3.0 % or the CPI rounded down to the nearest whole number, whichever is lower, in the amount that the Licensor determines is reasonable after notice and consultation with the Licensee.

**B. Insufficient Payment.** If the reimbursement is paid by Licensee in the form of a check and that check is returned for insufficient payment, for any reason, Licensee shall be responsible for any and all costs incurred by Licensor as a result of the returned check.

**C. Nonpayment of Reimbursement.** Any reimbursement due Licensor from Licensee is due no later than the first day of each month or within one (1) day of the payment date of any payment by Licensor to Landlord is due which requires Licensee's payment of a portion thereof as reimbursement. If Licensee fails to make such payment within ten (10) days when due, Licensee shall be in default and this License may terminate as described in Section 3 of this License Agreement.

**D. Holdover.** If Licensee shall continue to use, or store personal property in, the Premises at the termination of this Agreement or expiration of the Term without a written agreement, such use shall be deemed a month-to-month use under the same terms and conditions of this Agreement except that the monthly reimbursement shall be in the amount of 150% of the monthly reimbursement (or such other amount as Licensor and Licensee may mutually agree) in effect at the expiration of this Agreement prorated to the date Licensee removes its personal property from the Building and completes restoration and repair of all damage, if any, resulting from the removal of such property. Nothing contained herein shall grant Licensee the right to holdover after the Term of this Agreement (as it may be extended) has expired.

**5. No Representations; Nature of Licensed Premises.** Licensee acknowledges and agrees that the Licensee and its Representatives are being provided with access to, and use of, the Licensed Premises as of the Commencement Date, and Licensee shall accept the Licensed Premises in its then "as is" condition as of the Commencement Date of this License Agreement, except as otherwise provided herein, and Licensee's occupation or use of any portion of the Licensed Premises shall be conclusive evidence that the Licensed Premises were in good order and satisfactory condition when Licensee was granted access. Licensor has not made, nor does Licensor make any representations or warranties with respect to the Premises or the Building or the Licensed Premises and Licensee agrees that Licensor does not have any obligation to perform any work or otherwise prepare the Licensed Premises for Licensee's use. Except as set forth in this

license agreement, the parties do not make any warranties, express or implied, with respect to the license agreement, including the warranties of merchantability or fitness for a particular purpose.

**6. Alterations.** Licensee shall not make or cause to be made any alterations, installations, improvements, additions or other physical changes in or about the Licensed Premises without obtaining the prior written consent of Licensor and the Landlord, if required, with respect thereto.

**7. Repairs.** Licensor is obligated to maintain and take good care of the Premises, including the Licensed Premises, including the fixtures and appurtenances therein pursuant to the terms and conditions of the Lease. Licensee shall take good care of the Licensed Premise in using the Licensed Premise and shall not damage any furniture, fixtures or equipment of any person in the Licensed Premises. All damage or injury to the Licensed Premises or to any other part of the Premises of the Building, or to its fixtures, equipment or appurtenances, whether requiring structural or nonstructural repairs, caused by or resulting from misuse or negligent conduct or omission of Licensee or its Representatives, shall be repaired, at Licensee's sole cost and expense, by Licensee to Licensor's and Landlord's reasonable

satisfaction. Licensee also shall repair all damage to the Licensed Premises caused by the installation, moving or removing of its property.

8. **Use.**

A. Licensee may only use and access the Licensed Premises for the Permitted Use as defined in the Lease Agreement and for no other purpose. Subject to the terms of this License Agreement and the Lease Agreement and as long as Licensee is not in breach of any terms of this Lease Agreement, Licensee shall have peaceful and quiet enjoyment of the Licensed Premises, including access to the Building, the Premises and Licensed Premises at all times (24 hour per day, 7 day per week basis), subject to force majeure. Licensee shall not commit waste, overload the floors or structure of the Premises or the Building, subject the Licensed Premises, the Premises or the Building to any use which could damage the same or raise or violate any insurance coverage, permit any unreasonable odors, smoke, dust, gas, substances, noise or vibrations to emanate from the Licensed Premises, the Premises or the Building, take any action which would constitute a nuisance or would disturb, obstruct or endanger any others in the Building, take any action which would abrogate any warranties, or use or allow the Licensed Premises to be used for any unlawful purpose.

B. This License Agreement is subject to and Licensee accepts this License Agreement subject to all the terms, covenants, provisions, conditions and agreements contained in the Lease Agreement. This License Agreement shall also be subject to, and Licensee accepts this License Agreement also subject to, any amendments and supplements to the Lease Agreement made between the Landlord and the Lessor, provided the same do not limit the rights or expand the obligations of Licensee hereunder in any material respect. Licensee will not do or cause to be done or suffer or permit its Representatives to do or take any act or thing to be done which would or might cause the Landlord or the rights of Lessor as Tenant thereunder to cause the Lease Agreement to be cancelled, terminated or forfeited to or make the Lessor liable for damages, claims or penalties.

9. **Requirements of Law.** Licensee, at its sole cost and expense, shall comply with all present and future laws, rules, orders, ordinances, regulations, statutes, requirements, codes and executive orders, extraordinary as well as ordinary, of all governmental authorities now existing or hereafter created, and of any and all of their departments and bureaus, and of any applicable fire rating bureau, or other body exercising similar functions, affecting the Premises, the Licensed Premises or the Building and as set forth in the Lease Agreement (collectively, "Laws").

10. **Landlord's Services.** Pursuant to the terms of the Lease Agreement, Landlord is required to supply to Lessor and the Premises in the Building water, gas and electricity, which Licensee shall hereby have the right to use until the expiration or sooner termination of this License Agreement; provided however, that the charges for the use of electricity, gas and water shall be paid to Lessor by Licensee as set forth in Fee Schedules I and III. Licensee shall have the right to use such parking spaces of the Building allocated to Lessor in the Lease Agreement as mutually agreed by Lessor and Licensee. Licensee shall pay to Lessor, at the charges established by Lessor from time to time, for any extra services furnished by Lessor or Landlord in excess of the standard services set forth in Schedules I and II or during hours other than ordinary business hours and for any and all supplementary

services provided by Licensor, Landlord or their respective agents to Licensee, which charges shall be payable by Licensee upon demand by Licensor. Licensee shall not install or use in the Licensed Premises any equipment which would generate heat so as to adversely affect the heating, ventilating and air-conditioning system, whether or not such system is presently operable. Licensee further acknowledges and agrees that pursuant to the Lease Agreement, Landlord reserves the right to stop service of the plumbing, heating or cleaning services, when necessary by reason of accident or emergency or for inspection, repairs, alterations, decorations, additions or improvements, which in the judgment of Landlord are desirable or necessary to be made, until the same shall have been completed, and shall further have no responsibility or liability for failure to supply any of such services in such instance, nor shall Licensor have any responsibility or liability for any such action taken by Landlord. Except as expressly set forth in this Section 10, Licensor shall have no obligation to supply any services to the Licensed Premises. Licensee acknowledges and agrees that Licensor shall have no obligation to provide telephone or internet service, although Licensee shall pay for such service if so provided by Licensor, to the extent utilized by Licensee or any of its Representatives as provided in Fee Schedules I and III.

**11. Insurance.** Licensee shall obtain and shall keep in full force and effect a policy of comprehensive public liability (including coverage for bodily injury, property damage, and personal injury (employee and contractual liability exclusions deleted), contractual liability, owner's protective liability and broad form property damage) with (i) Licensee named as the insured thereunder and (ii) Licensor, 850 Washington and any mortgagee (of which Licensor shall give Licensee notice) named as additional insured thereunder. Such insurance shall include coverage for Licensee's indemnification obligations hereunder. The minimum limits of liability under such policy shall be a combined single limit of not less than Two Million Dollars (\$2,000,000) with respect to each occurrence. Such policies of insurance shall be issued by an insurance company licensed to do business in New Jersey. If any such insurance policy provides for a deductible, the deductible shall not exceed \$1,000. Licensee shall deliver certificates of said insurance to Licensor prior to Licensee's occupying the Licensed Premises, said certificates to provide that thirty (30) days' prior notice shall be given to Licensor in the event of cancellation or

non-renewal. All insurance maintained by Licensee shall be primary to any insurance provided by Licensor. The limits of such insurance shall not, under any circumstances, limit the liability of Licensee hereunder. Licensee, on its behalf and on behalf of its insurer, hereby waives all rights of subrogation with respect to Licensor.

**12. Non-Exclusive Use.** The License granted hereunder is expressly non-exclusive and neither the payment of any amounts hereunder by Licensee nor any other provision of this Agreement shall impair in any way Licensor's rights or ability to negotiate with any person with respect to the use by such person of the Premises, except to the extent of the rights specifically granted to Licensee hereunder.

**13. Assignment.** Licensee and Licensor shall not assign or sublicense its rights or delegate its duties under this Agreement (whether by operation of law, transfer of interest in or otherwise) without the written consent of the other Party, which shall not be unreasonably withheld. The Agreement shall bind and inure to the benefit of the successors and permitted Assignees of the respective parties. Any assignment or transfer not in accordance with this Agreement shall be void. In order that the parties may fully exercise their rights and perform their obligations arising under the Agreement, any provisions of the Agreement that are

required to ensure such exercise or performance (including any obligation accrued as of the termination date) shall survive the termination of the Agreement.

**14. Default of Lease Agreement by Lessor.** Notwithstanding any other agreement or understanding between the Parties or this License Agreement, Licensee agrees that if Lessor's rights under the Lease Agreement are terminated as a result of Lessor's default thereunder, this Agreement shall terminate immediately. Lessor would no longer be obligated to honor or in any way perform any of the obligations of Lessor as defined in this License Agreement or the Lease Agreement, as the case may be. Further, Licensee shall have no recourse against Lessor or the Landlord as a result of such termination.

**15. Waiver of Jury Trial.** Licensee and Lessor hereby waive trial by jury in any action, proceeding or counterclaim brought by either of Licensee or Lessor against the other on any matters whatsoever arising out of, or in any way connected with, this Agreement. If Lessor commences any summary proceeding against Licensee, Licensee shall not interpose any counterclaim of whatever nature or description in any such proceeding. Moreover, Licensee shall not seek to consolidate such proceeding with any other action which may have been or may be brought in any other court by Licensee.

**16. Access.** Licensee acknowledges and agrees that Lessor and their respective agents shall have the right, from time to time throughout the Term, to enter any portion of the Licensed Premises to examine the same, to show the same to prospective purchasers, mortgagees, licensees or lessees of the Building or any space therein, and to make such repairs, alterations, improvements or additions as Landlord or Lessor, as the case may be, may deem necessary or desirable to the Licensed Premises (or any other portion of the Building), including, but not limited to, pipes, conduits and structural modifications, or, with respect to Lessor, to make repairs or perform any work which Licensee is obligated to make or perform under this Agreement or the

Lease Agreement, at Licensee's sole cost and expense, which Lessor is entitled to make or may elect to perform following Licensee's failure to so repair or perform. None of the foregoing shall give rise to any liability on the part of Landlord or Lessor. Any work performed or inspections or installations made pursuant to this Section 16 shall be made with reasonable diligence and in a manner designed to minimize interference with Licensee's use of the Licensed Premises; provided, however, that neither Landlord nor Lessor shall be obligated to employ contractors or labor at overtime or other premium pay rates or incur any other overtime costs or expenses whatsoever.

**17. Ingress and Egress in Licensee's Licensed Area.** Licensee understands that Lessor and Landlord shall be permitted to pass through the Licensed Premises at any time to travel from one part of the Premises through the Licensed Premises and Licensee understands that with reasonable prior notice, may from time to time need to move, carry and or relocate large pieces of equipment or assembled systems through the Licensed Premises. Licensee is obligated to provide for a navigable path to be used by others through the Licensed Premises and to allow and make any accommodations (including but not limited to moving benches or furniture) that are necessary for large pieces of equipment or assembled systems to be moved through the Licensed Premises.

**18. End of Term of the License.** Upon the expiration or earlier termination of the Term of the License, Licensee shall vacate the Licensed Premises broom clean, in good order and condition, ordinary wear and tear excepted, and Licensee shall remove all of its property

therefrom. Licensee acknowledges that occupation and use of the Licensed Premises must cease upon the expiration or earlier termination of this License. The provisions of this Section shall survive the expiration or earlier termination of the Term of this License Agreement. If Licensee fails to fulfill its obligations under this Section 18, Lessor shall have the right, in their sole discretion and without prejudice to any other remedy they may have under this Agreement or applicable Laws or so much thereof as necessary, to satisfy Licensee's obligations under this Section at Licensee's sole cost and expense.

19. **Notice.** Any notice or other communication required or permitted to be given hereunder shall be in writing and shall be deemed to have been duly given to any party (i) upon delivery to the address of such party specified below if delivered in person or by courier, or if sent by certified or registered mail (return receipt requested), postage prepaid, (ii) upon dispatch if transmitted by telecopy or other means of facsimile, in any case to the parties at the following address(es) or telecopy number(s), as the case may be:

If to Lessor:

The WheelerShip LLC  
850 Washington Avenue  
Carlstadt, New Jersey 07072  
Attention: Giuseppe Cannova, Owner  
Telephone No: 877-788-8283 x 101  
E-mail: Joe@wheelerchip.com

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If to Licensee:

Assisi Animal Health LLC  
PO Box 101  
Glen Head, New York 11545  
Attention: Francis Russo, Chief Executive Officer  
Telephone No: 516-676-9700  
E-Mail: francis.russo@assisanimalhealth.com

or to such address (es) as any party may designate by written notice in the aforesaid manner.

21. **Attorneys' Fees.** In the event of a dispute hereunder, the prevailing party shall be entitled to recover its reasonable attorneys' fees. If any party brings an action or proceeding involving the Licensed Area whether founded in tort, contract or equity, or to declare rights hereunder, the Prevailing Party (as hereafter defined) in any such proceeding, action, or appeal thereon, shall be entitled to reasonable attorneys' fees. Such fees may be awarded in the same suit or recovered in a separate suit, whether or not such action or proceeding is pursued to decision or judgment. The term, "Prevailing Party" shall include, without limitation, a party who substantially obtains or defeats the relief sought, as the case may be, whether by compromise, settlement, judgment, or the abandonment by the other party of its claim or defense. The attorneys' fees award shall not be computed in accordance with any court fee schedule but shall be such as to fully reimburse all attorneys' fees reasonably incurred. In addition, Lessor shall be entitled to reasonable attorneys' fees, costs and expenses incurred in the preparation and service of notices of default and consultations in

connection therewith, whether or not a legal action is subsequently commenced in connection with such default or resulting breach.

22. **Governing Law/Amendments.** This Agreement shall be governed by and construed in accordance with the laws of the State of New Jersey and may be amended or otherwise modified only by a written instrument duly executed by Licensor and Licensee.

23. **Liens.** Licensee shall permit no liens to be filed or recorded against the Licensed Premises or the Building by any supplier, laborer, contractor, or merchant with respect to services, labor or material contracted for or obtained by Licensee. Licensee shall hold Licensor and Landlord harmless from and against all expenditures, disbursements or costs incurred by Licensee as a result of, or related to, any such lien or any notice of intent to file such a lien. For purposes of this Section 23, the filing or recording of a notice of intention to file such a lien shall be deemed to be the filing or recording of a lien.

24. **Subordination.** The provisions of this Agreement shall be subordinate in all respects to the subordination terms and conditions of the Lease Agreement. All rights granted to Licensee under this Agreement shall be limited to those applicable rights granted to Licensor pursuant to the Lease Agreement.

25. **Recording.** Neither this Agreement nor any notice or memorandum hereof shall be recorded by Licensee or any entity claiming under or through Licensee in any public real estate records. In the event that this Agreement is recorded, this Agreement shall be automatically

terminated, null and void as of the date and time of such recording, and Licensee's rights hereunder shall thereupon cease and revert to Licensor.

26. **Confidentiality.** The terms and condition of this Agreement shall remain confidential and shall not be disclosed to any other person other than the Landlord or its affiliated entities and Representatives except as may be authorized by both the Licensor or the Licensee or required by law.

27. **Indemnity.** Except as set forth in this Section 27 and to the extent not prohibited by law, Licensor and Licensee, their members, managers, or partners, and their respective officers, affiliates, directors, shareholders, beneficiaries, agents, servants, employees, and independent contractors (collectively, the "Licensor Parties") shall not be liable for any damage either to person or property or resulting from the loss of use thereof, which damage is sustained by Licensee or by other persons claiming through Licensee. Licensee shall indemnify, defend, protect and hold harmless Licensor Parties from any and all loss, cost, damage, expense and liability (including, without limitation, court costs and reasonable attorneys' fees) incurred in connection with or arising from any cause related to Licensee's occupancy of the Licensed Premises and occurring in, on or about the Licensed Premises or any acts, omissions or negligence of Licensee or any other person claiming by, through or under Licensee and its respective affiliates, officers, agents, servants, employees, and independent contractors (collectively, the "Licensee Parties"), in, on or about the Premises or the Building, either prior to, during or after the expiration of the Term, provided that the terms of the foregoing indemnity shall not apply to the gross negligence or willful misconduct of Licensor or the Licensor Parties. Should any Licensor Party be named as a defendant in any suit brought against Licensee in connection with or arising out of an event covered by the foregoing indemnity, Licensee shall pay to Licensor or such Licensor Party its costs and

expenses incurred in such suit, including, without limitation its actual professional fees such as appraisers', accountants', and reasonable attorney's fees. Further, Licensee's agreement to indemnify Licensor Parties pursuant to this Section 27 is not intended and shall not relieve any insurance carrier of its obligations under policies required to be carried by Licensee pursuant to the provisions of this License Agreement, to the extent such policies cover the matters subject to the parties' respective indemnification obligations; nor shall they supersede any inconsistent agreement of the parties set forth in any other provision of this License Agreement. The provisions of this Section 27 shall survive the expiration or sooner termination of this Agreement with respect to any claims or liability occurring prior to such expiration or termination.

28. **Hazardous Substances Indemnity; Prohibited Substances.**

A. **Indemnity.** Licensee is responsible for any and all hazardous substances or hazardous waste (as defined in the Lease Agreement) that Licensee brings to creates or causes to create in the Building for any purpose and shall at all times comply with the terms and conditions, or the obligations, as applicable, to the Licensor in Section 11 of the Lease Agreement, including compliance with the rules and regulations published and adopted by the New Jersey Department of Environmental Protection (the "NJDEP"). Licensee is solely responsible for the safe and legal transportation, storage, generation, handling, disposal, or other use of any and all hazardous substances or hazardous waste Licensee brings to or creates in the Building. Licensee agrees to transport, store, generate, handle, dispose, or otherwise use any and all hazardous substances

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brought to the Building or disposal of hazardous waste according to the applicable Laws and follow any and all guidelines set forth by any and all of the governing bodies that oversee hazardous substances. And hazardous waste. LICENSEE AGREES TO INDEMNIFY AND HOLD LICENSOR AND LANDLORD HARMLESS FROM ANY AND ALL COSTS, LIABILITIES, CLAIMS, DAMAGES, EXPENSES (INCLUDING BUT NOT LIMITED TO REASONABLE ATTORNEY FEES) ARISING FROM LICENSEE'S TRANSPORTATION, STORAGE, GENERATION, HANDLING, DISPOSAL, OR OTHER USE OF ANY AND ALL HAZARDOUS SUBSTANCES AND HAZERDOUS WASTE.

B. **Forbidden Substances and Activities.** At no time shall the Licensee bring infectious materials or explosive materials into the Building including the parking lot and vehicles parked in the parking lot. Licensee will not maintain nor conduct live or laboratory animal research of any kind within the Premises.

29. **Reservation of Rights to Evict.** Licensor expressly reserves any and all right to recover the Licensed Premises, or institute unlawful detainer proceedings, as Licensor deems appropriate in its sole discretion, at any time after the expiration of the Term for Licensee's occupation of the Licensed Premises, and Licensee shall remain liable for all actual damages provided in this Agreement whether or not Licensor elects to recover the Licensed Premises in any manner permitted at law, in equity, or under this Agreement.

30. **Lost Keys.** If at any time Licensee loses any key to the Premises or the Building, Licensee shall be responsible for paying any and all costs incurred to change the locks and provide all Building tenants with a new set of keys. Any key not returned after the Term of this Agreement shall be considered lost.

31. **Legal Entity; Formation Documents.** Prior to the commencement of this Agreement, Licensee shall provide to Licensor a copy of its incorporation documents and any other document(s) evidencing its lawful organization and compliance with the relevant law(s) or code including permits required for the state governing its jurisdiction.

32. **Rules and Regulations of the Building.** It is the responsibility of the Licensee to acquaint any person that visits or works within the Licensed Premises and common areas of the Premises with the Rules and Regulations of the Building. Licensee will have not contact of any kind with the Landlord, directly or indirectly, the intentions hereof being that any communications or contact relating to this License Agreement shall be made solely by Licensor.

33. **Partial Invalidity.** If any one or more of the terms, provisions, promises, covenants or conditions of this Agreement shall to any extent be adjudged invalid, unenforceable, void or voidable for any reason whatsoever by a court of competent jurisdiction, each and all of the remaining terms, provisions, promises, covenants and conditions of this Agreement shall not be affected thereby and shall be valid and enforceable to the fullest extent permitted by law.

34. **Execution in Counterparts.** This License Agreement may be executed in several counterparts, each of which shall be an original and all of which shall constitute but one and the same agreement.

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35. **Attachments and Exhibits.** All attachments, schedules and exhibits to this License Agreement are hereby made a part hereof as if fully set forth herein.

36. **Counterparts.** This License Agreement may be executed in two or more counterparts, each of which will be deemed to be an original, but all of which together will constitute one and the same instrument.

37. **Nonliability.** Licensor and Licensee agree that their respective members, managers, directors, officers, employees, shareholders nor any other of their respective agents shall have any personal obligation hereunder and that Licensor and Licensee shall not seek to assert any claim of enforce any of their right hereunder against such persons or parties.

38. **Entire Understanding.** This License Agreement and the terms and conditions of the Lease Agreement, which terms and conditions the Licensee has had the opportunity to examine and ask questions concerning those terms and conditions, constitute the entire understanding of the Parties and the License Agreement shall not be changed, altered, modified or discharged, except in writing consented to by the Parties and shall be binding upon and inure to the benefit of the Parties and their respective permitted successors and assigns and shall not be modified except by and express written agreement signed by duly authorized representatives of both Parties.

*[Remainder of this page intentionally left blank.]*

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IN WITNESS WHEREOF, the Parties have executed this Agreement as of the date first written above.

1 LICENSE  
AGREEMENT This  
License Agreement  
(the "License  
Agreement,"  
"License" or  
"Agreement") is  
dated as of  
November 1, 2021,  
and entered into by  
and between The  
WheelerShip LLC, a  
New York limited  
liability company  
("Licensor"), and  
Assisi Animal  
Health LLC, a  
Delaware limited  
liability company,  
("Licensee"), and  
together with the  
Licensor, the  
"Parties" or  
individually, as a  
("Party").  
Capitalized terms  
used herein, which  
are not separately  
defined, shall have  
the definition as set  
forth in the Lease  
Agreement  
described below  
unless otherwise  
stated. RECITALS  
WHEREAS,  
pursuant to that  
certain Lease  
Agreement dated  
as of November 1,  
2021, including all  
addendums,  
schedules and  
exhibits thereto (the  
"Lease  
Agreement"), The  
Realty Associates  
Fund XII Portfolio,  
L.P., a Delaware  
limited partnership  
("Landlord"), leased  
to Licensor certain

premises consisting of a total of approximately 45,086 square feet of warehouse and office space (the "Warehouse/Offices Premises") as described in Exhibit A attached hereto (the "Premises") in a building located at 850 Washington Avenue, Carlstadt, New Jersey, 07072 (the "Building"); and

WHEREAS, Lessor has been providing to Licensee warehouse space for receipt and storage of Licensee's supplies and products to allow Lessor and its subcontractors to pick/pack/ship and provide fulfillment and other services (the "Services") for Licensee's products in Lessor's former warehouse space in Orange, New Jersey, and the Parties have agreed to relocate and continue such Services to and from the Warehouse/Office Premises in the Building, a Permitted Use under the Lease Agreement, as of the Commencement Date of the Lease Agreement (the "Commencement Date"), in addition to having the right and license, as of

the  
Commencement  
Date, to use space  
in the Building  
which will constitute  
Licensor's and  
Licensee's shared  
main offices for the  
administration and  
operation of their  
businesses; and  
WHEREAS  
Licensor desires to  
grant to Licensee  
and its officers,  
managers,  
employees, agents  
and invitees  
(collectively, its  
"Representatives")  
license to enter and  
use the Premises  
on the terms and  
conditions set forth  
below: and  
WHEREAS  
Licensor desires to  
grant to Licensee (i)  
a right and license  
to Licensee to use  
and occupy certain  
portions of the  
Warehouse/Offices  
Premises as set  
forth in the plan of  
the  
Warehouse/Office  
Premises in Exhibit  
A (the "Warehouse  
Floor Plan") for the  
receipt and storage  
of Licensee's  
supplies and  
products to allow  
Licensor and its  
subcontractor to  
provide the  
Services and (ii) a  
right and license to  
use and exclusively  
occupy a portion of  
the  
Warehouse/Office  
Premises not  
specifically  
designated for use

by Licensee and its  
employees as  
shown on the floor  
plan attached  
hereto as Exhibit A  
and the right to use  
the common areas  
(e.g., hallways,  
stairways,  
restrooms, kitchen,  
breakroom, copier  
and facsimile room,  
tech room,  
conference rooms,  
bulletpen space  
(including the  
equipment and  
supplies located  
therein) and other  
commons areas of  
the Premises  
shown on the  
Exhibit.

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2 NOW,  
THEREFORE, in  
consideration of the  
premises and the  
mutual covenants  
and agreements  
hereinafter set forth,  
and for other good  
and valuable  
consideration, the  
receipt and  
sufficiency of which  
are hereby  
acknowledged, the  
parties hereto agree  
as follows: 1. Grant of  
License. Subject to  
the provisions,  
covenants and  
agreements herein  
contained, the  
Licensor here by  
grants to Licensee  
and its  
Representatives (i) a  
right and license as  
necessary and  
appropriate to enter  
and use the Premises

on the terms and conditions set forth below (ii) a right and license to Licensee to use and occupy the space in the Warehouse/Offices Premises as set forth in Fee Schedule I and the Warehouse Floor Plan, both attached hereto and incorporated herein by reference, for the receipt and storage of Licensee's supplies and products to allow Lessor to provide the Services and (ii) a right and license to the Licensee to use and exclusively occupy a portion of the Warehouse/Office Premises not designated for exclusive use by Lessor and its employees as shown on the same Plan and the right to use the common areas (e.g., hallways, stairways, restrooms, kitchen, breakroom, copier and facsimile room, tech room, conference rooms (including the equipment and supplies located therein) and other commons areas of the Office Premises shown on the Plan. Licensee has inspected and is familiar with the Premises and accept the same in their "as is" condition as of the Commencement Date, subject to completion of any Landlord work executed per the

Lease Agreement.

Licensor shall not be required to perform any work or furnish any material for the purpose of Licensee's occupancy of the Office Premises. The indicated

Warehouse/Offices Premises as set forth in the Warehouse Floor are collectively referred to herein as the "Licensed Premises". 2. Term.

The term of the License shall be for a period commencing on the Commencement

Date of the Lease Agreement and ending one (1) day prior to the end of the term of Licensor's term of the Landlord under the Lease Agreement or such earlier date as upon which the Lease Agreement term shall terminate (the "Term"); provided, however, from and after the third (3rd) anniversary date of the Commencement Date either Licensor or Licensee may terminate this License Agreement upon 120 days written notice to the other Party for any reason. Further, in the event Landlord determines to terminate the Lease Agreement under the terms of the Lease Agreement because of a default by the Licensor of its obligations under the

Lease Agreement or because of casualty or condemnation of all or part of the Premises, this License Agreement shall terminate upon such notice of termination from the Landlord to Tenant and Licensee shall vacate the Premises in the manner and in the time as provided in the Lease Agreement. Lessor shall give Licensee reasonable prior notice of any such termination. 3. Termination. In addition to any and all other rights or remedies provided in this Agreement or which Lessor may have at law, in equity, or otherwise, in the event that Licensee fails to comply with any obligations imposed upon Licensee hereunder or pursuant to the Lease Agreement, Lessor shall have the right, after ten (10) days written notice to Licensee of any such non-compliance and Licensee's failure to remedy same within such period (or if such non-compliance cannot be remedied within such ten (10) day period, Licensee's failure to commence a cure within such period and diligently thereafter pursue such cure to completion), to terminate this

Agreement on the  
date specified by  
Licensor in such  
notice, and Licensee  
shall vacate the  
Licensed Premises  
as required after  
having a reasonable  
period of time, not  
exceeding ninety (90)  
days, to remove itself  
and its property from  
the Licensed  
Premises. **LICENSOR**

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6 non-renewal.  
All insurance  
maintained by  
Licensee shall  
be primary to  
any insurance  
provided by  
Licensor. The  
limits of such  
insurance shall

not, under any circumstances, limit the liability of Licensee hereunder. Licensee, on its behalf and on behalf of its insurer, hereby waives all rights of subrogation with respect to Licensor. 12. Non-Exclusive Use. The License granted hereunder is expressly non-exclusive and neither the payment of any amounts hereunder by Licensee nor any other provision of this Agreement shall impair in any way Licensor's rights or ability to negotiate with any person with respect to the use by such person of the Premises, except to the extent of the rights specifically granted to Licensee hereunder. 13. Assignment. Licensee and Licensor shall not assign or sublicense its rights or delegate its duties under this Agreement (whether by operation of law, transfer of

interest in or otherwise) without the written consent of the other Party, which shall not be unreasonably withheld. The Agreement shall bind and inure to the benefit of the successors and permitted Assignees of the respective parties. Any assignment or transfer not in accordance with this Agreement shall be void. In order that the parties may fully exercise their rights and perform their obligations arising under the Agreement, any provisions of the Agreement that are required to ensure such exercise or performance (including any obligation accrued as of the termination date) shall survive the termination of the Agreement.

14. Default of Lease

Agreement by Lessor.

Notwithstanding any other agreement or understanding between the

Parties or this License Agreement, Licensee agrees that if Lessor's rights under the Lease Agreement are terminated as a result of Lessor's default thereunder, this Agreement shall terminate immediately. Lessor would no longer be obligated to honor or in any way perform any of the obligations of Lessor as defined in this License Agreement or the Lease Agreement, as the case may be. Further, Licensee shall have no recourse against Lessor or the Landlord as a result of such termination. 15. Waiver of Jury Trial. Licensee and Lessor hereby waive trial by jury in any action, proceeding or counterclaim brought by either of Licensee or Lessor against the other on any matters whatsoever.

arising out of, or in any way connected with, this Agreement. If Lessor commences any summary proceeding against Licensee, Licensee shall not interpose any counterclaim of whatever nature or description in any such proceeding. Moreover, Licensee shall not seek to consolidate such proceeding with any other action which may have been or may be brought in any other court by Licensee. 16. Access. Licensee acknowledges and agrees that Lessor and their respective agents shall have the right, from time to time throughout the Term, to enter any portion of the Licensed Premises to examine the same, to show the same to prospective purchasers, mortgagees, licensees or lessees of the Building or any

space therein,  
and to make  
such repairs,  
alterations,  
improvements  
or additions as  
Landlord or  
Licensor, as the  
case may be,  
may deem  
necessary or  
desirable to the  
Licensed  
Premises (or  
any other  
portion of the  
Building),  
including, but  
not limited to,  
pipes, conduits  
and structural  
modifications,  
or, with respect  
to Licensor, to  
make repairs or  
perform any  
work which  
Licensee is  
obligated to  
make or  
perform under  
this Agreement  
or the

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7 Lease Agreement, at  
Licensee's sole cost  
and expense, which  
Licensor is entitled to  
make or may elect to  
perform following  
Licensee's failure to so  
repair or perform.  
None of the foregoing  
shall give rise to any  
liability on the part of  
Landlord or Licensor.  
Any work performed or  
inspections or  
installations made  
pursuant to this  
Section 16 shall be  
made with reasonable  
diligence and in a

manner designed to minimize interference with Licensee's use of the Licensed Premises; provided, however, that neither Landlord nor Licensor shall be obligated to employ contractors or labor at overtime or other premium pay rates or incur any other overtime costs or expenses whatsoever.

**17.**

Ingress and Egress in Licensee's Licensed Area. Licensee understands that Licensor and Landlord shall be permitted to pass through the Licensed Premises at any time to travel from one part of the Premises through the Licensed Premises and Licensee understands that with reasonable prior notice, may from time to time need to move, carry and/or relocate large pieces of equipment or assembled systems through the Licensed Premises. Licensee is obligated to provide for a navigable path to be used by others through the Licensed Premises and to allow and make any accommodations (including but not limited to moving benches or furniture) that are necessary for large pieces of equipment or assembled systems to be moved through the Licensed Premises.

**18. End of Term of the License.** Upon the

expiration or earlier  
termination of the  
Term of the License.  
Licensee shall vacate  
the Licensed Premises  
broom clean, in good  
order and condition,  
ordinary wear and tear  
excepted, and  
Licensee shall remove  
all of its property  
herefrom. Licensee  
acknowledges that  
occupation and use of  
the Licensed Premises  
must cease upon the  
expiration or earlier  
termination of this  
License. The  
provisions of this  
Section shall survive  
the expiration or  
earlier termination of  
the Term of this  
License Agreement, if  
Licensee fails to fulfill  
its obligations under  
this Section 18,  
Licensor shall have  
the right, in their sole  
discretion and without  
prejudice to any other  
remedy they may have  
under this Agreement  
or applicable Laws or  
so much thereof as  
necessary, to satisfy  
Licensee's obligations  
under this Section at  
Licensee's sole cost  
and expense. 19  
Notice. Any notice or  
other communication  
required or permitted  
to be given hereunder  
shall be in writing and  
shall be deemed to  
have been duly given  
to any party (i) upon  
delivery to the address  
of such party specified  
below if delivered in  
person or by courier,  
or if sent by certified or  
registered mail (return  
receipt requested),

postage prepaid, (ii)  
upon dispatch if  
transmitted by  
telecopy or other  
means of facsimile, in  
any case to the parties  
at the following  
address(es) or  
telecopy number(s),  
as the case may be: If  
to Lessor: The  
WheelerShip LLC 850  
Washington Avenue  
Carlstadt, New Jersey  
07072 Attention:  
Giuseppe Cannova,  
Owner Telephone No:  
377-788-8283 x 101  
E-mail:  
joe@wheelerchip.com

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3 If to Licensee: Assisi Animal Health  
LLC PO Box 101 Glen Head, New  
York 11545 Attention: Francis Russo,  
Chief Executive Officer Telephone No:  
516-676-9700 E-Mail:  
francis.russo@assisianimalhealth.com  
or to such address (es) as any party  
may designate by written notice in the  
aforesaid manner. 21. Attorneys'  
Fees. In the event of a dispute  
hereunder, the prevailing party shall  
be entitled to recover its reasonable  
attorneys' fees. If any party brings an  
action or proceeding involving the  
Licensed Area whether founded in  
tort, contract or equity, or to declare  
rights hereunder, the Prevailing Party  
(as hereafter defined) in any such  
proceeding, action, or appeal thereon,  
shall be entitled to reasonable  
attorneys' fees. Such fees may be  
awarded in the same suit or recovered  
in a separate suit, whether or not such  
action or proceeding is pursued to  
decision or judgment. The term,  
"Prevailing Party" shall include,  
without limitation, a party who  
substantially obtains or defeats the  
relief sought, as the case may be,  
whether by compromise, settlement,  
judgment, or the abandonment by the  
other party of its claim or defense. The

attorneys' fees award shall not be computed in accordance with any court fee schedule but shall be such as to fully reimburse all attorneys' fees reasonably incurred. In addition, Licensor shall be entitled to reasonable attorneys' fees, costs and expenses incurred in the preparation and service of notices of default and consultations in connection therewith, whether or not a legal action is subsequently commenced in connection with such default or resulting breach. 22. Governing Law/Amendments. This Agreement shall be governed by and construed in accordance with the laws of the State of New Jersey and may be amended or otherwise modified only by a written instrument duly executed by Licensor and Licensee. 23. Liens. Licensee shall permit no liens to be filed or recorded against the Licensed Premises or the Building by any supplier, laborer, contractor, or merchant with respect to services, labor or material contracted for or obtained by Licensee. Licensee shall hold Licensor and Landlord harmless from and against all expenditures, disbursements or costs incurred by Licensee as a result of, or related to, any such lien or any notice of intent to file such a lien. For purposes of this Section 23, the filing or recording of a notice of intention to file such a lien shall be deemed to be the filing or recording of a lien. 24. Subordination. The provisions of this Agreement shall be subordinate in all respects to the subordination terms and conditions of the Lease Agreement. All rights granted to Licensee under this Agreement shall be limited to those applicable rights granted to Licensor pursuant to the Lease Agreement. 25. Recording. Neither this Agreement nor any notice or memorandum hereof shall be recorded by Licensee or any entity claiming under or through Licensee in any public real estate records. In the event that this Agreement is recorded, this Agreement shall be automatically



9. terminated,  
null and void as  
of the date and  
time of such  
recording, and  
Licensee's  
rights  
hereunder shall  
hereupon  
cease and  
revert to  
Licensor. 26.  
Confidentiality.  
The terms and  
condition of this  
Agreement shall  
remain  
confidential and  
shall not be  
disclosed to any  
other person  
other than the  
Landlord or its  
affiliated entities  
and  
Representatives  
except as may  
be authorized  
by both the  
Licensor or the  
Licensee or  
required by law.

27. Indemnity.  
Except as set  
forth in this  
Section 27 and  
to the extent not  
prohibited by  
law, Licensor  
and Licensor,  
their members,  
managers, or  
partners, and  
their respective  
officers,  
affiliates,  
directors,  
shareholders,  
beneficiaries,  
agents,  
servants,  
employees, and  
independent  
contractors  
(collectively, the  
"Licensor

Parties") shall not be liable for any damage either to person or property or resulting from the loss of use thereof, which damage is sustained by Licensee or by other persons claiming through Licensee. Licensee shall indemnify, defend, protect and hold harmless Licensor Parties from any and all loss, cost, damage, expense and liability (including, without limitation, court costs and reasonable attorneys' fees) incurred in connection with or arising from any cause related to Licensee's occupancy of the Licensed Premises and occurring in, on or about the Licensed Premises or any acts, omissions or negligence of Licensee or any other person claiming by, through or under Licensee and its respective affiliates, officers, agents,

servants,  
employees, and  
independent  
contractors  
(collectively, the  
"Licensee  
Parties"), in, on  
or about the  
Premises or the  
Building, either  
prior to, during  
or after the  
expiration of the  
Term, provided  
that the terms of  
the foregoing  
indemnity shall  
not apply to the  
gross  
negligence or  
willful  
misconduct of  
Licensor or the  
Licensor  
Parties. Should  
any Licensor  
Party be named  
as a defendant  
in any suit  
brought against  
Licensee in  
connection with  
or arising out of  
an event  
covered by the  
foregoing  
indemnity,  
Licensee shall  
pay to Licensor  
or such  
Licensor Party  
its costs and  
expenses  
incurred in such  
suit, including,  
without  
limitation its  
actual  
professional  
fees such as  
appraisers',  
accountants',  
and reasonable  
attorney's fees.  
Further,  
Licensee's

agreement to indemnify licensor parties pursuant to this section 27 is not intended and shall not relieve any insurance carrier of its obligations under policies required to be carried by licensee pursuant to the provisions of this license agreement, to the extent such policies cover the matters subject to the parties' respective indemnification obligations, nor shall they supersede any inconsistent agreement of the parties set forth in any other provision of this license agreement. the provisions of this section 27 shall survive the expiration or sooner termination of this agreement with respect to any claims or liability occurring prior to such expiration or termination. 28. hazardous substances indemnity: prohibited substances. a. indemnity.

Licensee is responsible for any and all hazardous substances or hazardous waste (as defined in the Lease Agreement) that Licensee brings to creates or causes to create in the Building for any purpose and shall at all times comply with the terms and conditions, or the obligations, as applicable, to the Lessor in Section 11 of the Lease Agreement, including compliance with the rules and regulations published and adopted by the New Jersey Department of Environmental Protection (the "NJDEP").

Licensee is solely responsible for the safe and legal transportation, storage, generation, handling, disposal, or other use of any and all hazardous substances or hazardous waste. Licensee brings to or creates in the Building.

Licensee  
agrees to  
transport, store,  
generate,  
handle,  
dispose, or  
otherwise use  
any and all  
hazardous  
substances

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10 brought to the  
Building or disposal  
of hazardous waste  
according to the  
applicable Laws and  
follow any and all  
guidelines set forth  
by any and all of the  
governing bodies  
that oversee  
hazardous  
substances. And  
hazardous waste.

**LICENSEE**  
**AGREES TO**  
**INDEMNIFY AND**  
**HOLD LICENSOR**  
**AND LANDLORD**  
**HARMLESS FROM**  
**ANY AND ALL**  
**COSTS,**  
**LIABILITIES,**  
**CLAIMS,**  
**DAMAGES,**  
**EXPENSES**  
**(INCLUDING BUT**  
**NOT LIMITED TO**  
**REASONABLE**  
**ATTORNEY FEES)**  
**ARISING FROM**  
**LICENSEE'S**  
**TRANSPORTATION,**  
**STORAGE,**  
**GENERATION,**  
**HANDLING,**  
**DISPOSAL, OR**  
**OTHER USE OF**  
**ANY AND ALL**  
**HAZARDOUS**  
**SUBSTANCES AND**  
**HAZARDOUS**  
**WASTE.** B.

Forbidden Substances and Activities. At no time shall the Licensee bring infectious materials or explosive materials into the Building including the parking lot and vehicles parked in the parking lot. Licensee will not maintain nor conduct live or laboratory animal research of any kind within the Premises. 29. Reservation of Rights to Evict. Lessor expressly reserves any and all right to recover the Licensed Premises, or institute unlawful detainer proceedings, as Lessor deems appropriate in its sole discretion, at any time after the expiration of the Term for Licensee's occupation of the Licensed Premises, and Licensee shall remain liable for all actual damages provided in this Agreement, whether or not Lessor elects to recover the Licensed Premises in any manner permitted at law, in equity, or under this Agreement. 30. Lost Keys. If at any time Licensee loses any key to the Premises or the Building, Licensee shall be responsible for paying any and all costs incurred to change the locks and provide all

Building tenants with a new set of keys. Any key not returned after the Term of this Agreement shall be considered lost. 31. Legal Entity Formation Documents. Prior to the commencement of this Agreement, Licensee shall provide to Lessor a copy of its incorporation documents and any other document(s) evidencing its lawful organization and compliance with the relevant law(s) or code including permits required for the state governing its jurisdiction. 32. Rules and Regulations of the Building. It is the responsibility of the Licensee to acquaint any person that visits or works within the Licensed Premises and common areas of the Premises with the Rules and Regulations of the Building. Licensee will have not contact of any kind with the Landlord, directly or indirectly, the intentions hereof being that any communications or contact relating to this License Agreement shall be made solely by Lessor. 33. Partial invalidity. If any one or more of the terms, provisions, promises, covenants or conditions of this

Agreement shall to any extent be adjudged invalid, unenforceable, void or voidable for any reason whatsoever by a court of competent jurisdiction, each and all of the remaining terms, provisions, promises, covenants and conditions of this Agreement shall not be affected thereby and shall be valid and enforceable to the fullest extent permitted by law. 34. Execution in Counterparts. This License Agreement may be executed in several counterparts, each of which shall be an original and all of which shall constitute but one and the same agreement.

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11 35.  
Attachments  
and Exhibits.  
All  
attachments,  
schedules and  
exhibits to this  
License  
Agreement are  
hereby made a  
part hereof as  
if fully set forth  
herein. 36.  
Counterparts.  
This License  
Agreement  
may be  
executed in  
two or more  
counterparts.

each of which  
will be deemed  
to be an  
original, but all  
of which  
together will  
constitute one  
and the same  
instrument. 37.  
Nonliability.  
Licensor and  
Licensee agree  
that their  
respective  
members,  
managers,  
directors,  
officers,  
employees,  
shareholders  
nor any other  
of their  
respective  
agents shall  
have any  
personal  
obligation  
hereunder and  
that Licensor  
and Licensee  
shall not seek  
to assert any  
claim of  
enforce any of  
their rights  
hereunder  
against such  
persons or  
parties. 38.  
Entire  
Understanding.  
This License  
Agreement and  
the terms and  
conditions of  
the Lease  
Agreement,  
which terms  
and conditions  
the Licensee  
has had the  
opportunity to  
examine and  
ask questions  
concerning  
those terms

and conditions, constitute the entire understanding of the Parties and the License Agreement shall not be changed, altered, modified or discharged, except in writing consented to by the Parties and shall be binding upon and inure to the benefit of the Parties and their respective successors and assigns and shall not be modified except by and express written agreement signed by duly authorized representatives of both Parties. [Remainder of this page intentionally left blank.]

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12 IN WITNESS

WHEREOF, the Parties have executed this Agreement as of the date first written above.

LICENSOR

a New York Limited Liability Company

By:   
Name: Giuseppe Cannova  
Manager and Sole  
Title: member

**LICENSEE**

Assisi Animal Health, LLC:  
a Delaware Limited Liability Company

By:   
Name: Francis J. Russo  
Chief Executive  
Title: Officer

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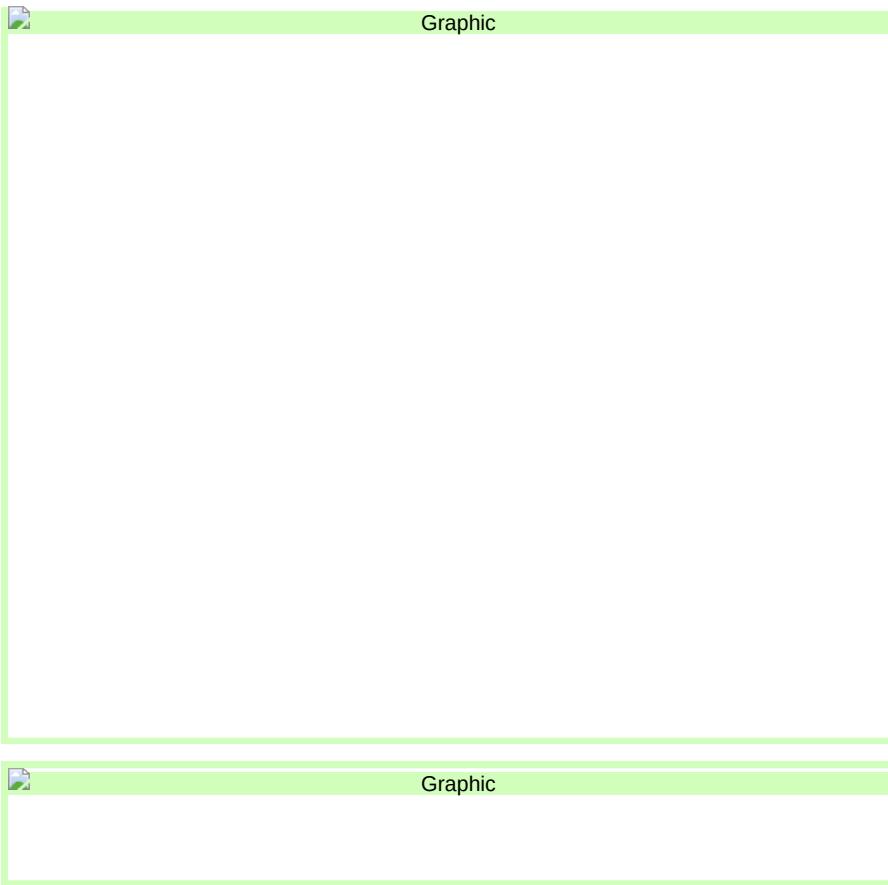
**EXHIBIT A**

**LICENSED WAREHOUSE/OFFICES PREMISES PLAN**

(See attached diagram)

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#### **FEE SCHEDULE I**

#### **WAREHOUSE/OFFICES PREMISES**

#### **FEE SCHEDULE I**

##### **General Provisions**

Pursuant to the Warehouse/Offices Floor Plan attached to this License Agreement, as provided in Section 1 of this Agreement, the Licensor has licensed the Warehouse/Offices Premises "Accessible Space" consisting of:

- (i) space reserved for Licensee's exclusive occupancy and use (the "Licensee's Dedicated Space") sufficient to allow for the conducting of Services as set forth in the Master Services Agreement and the Statement of Work, plus
- (ii) the "Shared Space," this is the pro rata share of any portions of the premises and common facilities that will be occupied or otherwise used by both the Licensor and the Licensee.

##### **Determination of the Area of Licensee's Accessible Space**

The area in square feet of the Licensee's Dedicated Space and of the Licensee's Shared Space, the sum of the areas thereof being the area of the Accessible Space, that sum being the area in square feet to be used in determining the Space License Fee and the Operating Expense to be paid by the Licensee for the Accessible Space.

The area of the Accessible Space is determined to be:

(i) The area of the Licensee's Dedicated Space is estimated to be 3,500 square feet, such area subject to remeasurement as of the Commencement Date based on the actual as-built floor plan of the premises shown in Exhibit A and the area assigned to the Licensee for its exclusive use.

(ii) The area of the Licensee's Shared Space is estimated to be 4,300 square feet, such area subject to remeasurement as of the Commencement Date based on the actual as-built floor plan of the premises shown in Exhibit A and the area assigned to the Licensee mutually agreed to be the Licensee's pro rata use of the portions of the premises and common facilities that will be occupied or otherwise used by both the Lessor and the Licensee.

The remeasurement and redetermination of the area of the Accessible Space shall be recalculated upon move-in to the premises on or shortly after the Commencement Date, and License Fees shall be recalculated periodically, as necessary.

#### License Fee

The parties have agreed that Licensee shall pay to the Lessor a License Fee for the Accessible Space consistent with the Lessor's obligations to the Landlord as pursuant to the terms and

conditions of the Lease Agreement between the Lessor and the Landlord: (i) Basic Rent; (ii) Additional Rent, including Lessor's share of Operating Expenses and Taxes; (iii) any and all utility charges for utilities provided to the Warehouse/Offices Premises and (iv) any other costs and expenses incurred by Landlord which are passed through to Lessor pursuant to the terms and conditions of the Lease Agreement except that which may be passed through to Lessor arising solely because of Lessor's negligent or intentional action or inaction in which Licensee has not participated. If any such cost or expense arises solely from the action or inaction of the Licensee in using the and occupying the Licensee's Dedicated Space, such expense or cost shall be the sole responsibility of Licensee.

Lessor shall invoice Licensee for the Accessible Space License Fee one month in advance and Licensee will remit payment on Net 15 terms. (For example, Lessor will invoice Licensee on June 1 for July License Fee, payment of which is due June 15.)

With respect to Additional Rent, Operating Expenses and Taxes, collectively "Operating Expenses", the Lessor shall provide to Licensee copies of all invoices for payment by Licensee to Landlord of such cost and expenses for review by Licensee and Licensee shall pay to Lessor Licensee's Usable Space Percentage to Lessor within three (3) days of receipt of such invoice.

If Licensee has any questions about any such invoice or charges set forth therein, Licensee shall only discuss such questions with the Lessor and shall have no contact with the Landlord, all such contact to resolve any such questions to be solely made by Lessor at any time. Payment of Licensee's Space License Fee shall be timely made as set forth above notwithstanding questions which have not been resolved within the time set forth above. If subsequent resolution of such issues is in favor of Licensee in whole or in part, such amount

will be credited against future payment due from Licensee to Licensor or as may be credited by Landlord to Licensor in future invoices from Landlord.

#### **Accessible Space License Fee**

##### **Accessible Space:**

As of the commencement date, Accessible Space has been calculated to be 7,800 sf, subject to revision upon occupancy and from time-to-time thereafter based on changes in conditions.

[The rest of this page deliberately left blank.]

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##### **Space License Fee (Base Rent)**

Accessible Space License Period in Full Calendar Months*	Annual Base Space License Fee per RSF	Monthly Base Space License Fee	Annual Base Space License Fee
1 – 12	\$12.65	\$8,222.50	\$98,670.00
13 - 24	\$13.03	\$8,469.50	\$101,634.00
25 -36	\$13.42	\$8,723.00	\$104,676.00
37 -48	\$13.82	\$8,983.00	\$107,796.00
49 - 61	\$14.24	\$9,256.00	\$111,072.00

\* Lease payments to begin when possession to the Premises is tendered to The Wheelership LLC by the Landlord.

##### **Operating Expense:**

Operating expenses subject to payment by the Licensee under this Agreement for the expenses and disbursements of every kind (subject to the limitations set forth in below) which Licensor incurs, pays, or becomes obligated to pay in connection with its occupancy of the premises subject to this License Agreement, include:

- (a) management fees;
- (b) supplies and materials used in the operation, maintenance, repair, replacement, and security of the premises;
- (c) annual cost of all Capital Improvements (as defined below), which can reasonably be expected to reduce the normal operating costs of the premises, as well as all Capital Improvements made in order to comply with any law or regulations;
- (d) cost of all utilities paid by Landlord;
- (e) cost of any insurance or insurance related expense applicable to the premises;
- (f) cost of repairs, replacements and general maintenance of the premises other than costs necessary to assure the structural soundness of the roof, foundation and exterior walls of the premises;

(g) cost of service or maintenance contracts with independent contractors for the operation, maintenance, repair, replacement or security of the premises;

(h) the cost of all accounting fees and consulting fees attributable to the

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operation, ownership, management, maintenance or repair of the premises;

(i) payments made by Landlord under any easement, license, operating agreement, declaration, restrictive covenant or other agreement relating to the sharing of costs among property owners for items serving any common areas;

(j) reserves created by Landlord for future Operating Expenses or the future replacement of capital improvements; and

(k) the cost of all business licenses, permits or similar fees relating to the operation, ownership, repair or maintenance of the premises.

While it is acknowledged that Operating Expenses will vary on a monthly basis based on actual costs incurred, as of the date of this License and the estimated area of 7,800 square feet of the Accessible Space, the estimated Licensee's Operating Expense amount is a \$1,929.59 per month, such amount subject to revision from time to time as a passthrough of Operating Expenses charged to Lessor by the Landlord and as adjusted to reflect any revisions to the area of the Accessible Space.

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#### **FEE SCHEDULE II**

#### **SHARE FORMULA FOR SHARING COST OF LETTER OF CREDIT**

Lessor and Licensee recognize and agree that the Basic Lease Provisions of the Lease Agreement provide that Lessor is required to deliver a letter of credit to the Landlord as security for Lessor's performance of its obligations under the Lease Agreement upon execution of the Lease Agreement. Lessor and Licensee have agreed that Licensee and Lessor shall share the cost of obtaining and carrying such Letter of Credit in such proportion as they shall determine from time to time during the Term. It is understood that the sole party providing such Letter of Credit shall be the Lessor and Licensee shall reimburse the Lessor on demand an amount that is Licensee's then established share of such expense as mutually determined from time to time. Failure by Licensee to make such payment shall be deemed an event of default by Licensee of the terms and conditions of the License Agreement.

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### FEE SCHEDULE III

#### SERVICES PROVIDED BY LICENSOR FOR LICENSEE

Licensee understands and acknowledges that pursuant to the Lease Agreement, Licensor is responsible for the costs of maintaining and servicing the Building and surrounding property, including but not limited to utilities, HVAC maintenance, fire and security systems, internet and telecommunications services, landscaping, trash removal, snow removal, cleaning services, etc. ("Building Services"). Further, Licensee understands and acknowledges that they may benefit from economies of scale by Licensor acquiring office supplies, kitchen supplies, food and beverage stock, etc. ("Supplies") on behalf of Licensee.

With respect to Building Services, Licensee agrees to pay their proportional share of those expenses based on their Licensee's Usable Space Percentage, invoiced on a monthly basis and paid within fifteen (15) days of receipt of invoice.

With respect to Supplies, Licensee agrees to pay a flat monthly fee to be determined based on the needs mutually agreed upon with Licensor, invoiced on a monthly basis and paid within fifteen (15) days of receipt of invoice.

Upon approval by the Licensor, Licensee has the right to provide their own services (such as internet, telephone, cleaning, etc.) at their sole expense. Licensee has the right to acquire their own Supplies at their sole expenses for their sole use.

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### FEE SCHEDULE I

#### WAREHOUSE/OFFICES PREMISES

REV. DECEMBER 12, 2022

#### FEE SCHEDULE I

##### General Provisions

Pursuant to the Warehouse/Offices Floor Plan attached to this License Agreement, as provided in Section 1 of this Agreement, the Licensor has licensed the Warehouse/Offices Premises "Accessible Space" consisting of:

- (i) space reserved for Licensee's exclusive occupancy and use (the "Licensee's Dedicated Space") sufficient to allow for the conducting of Services as set forth in the Master Services Agreement and the Statement of Work, plus
- (ii) the "Shared Space," this is the pro rata share of any portions of the premises and common facilities that will be occupied or otherwise used by both the Licensor and the Licensee.

##### Determination of the Area of Licensee's Accessible Space

The area in square feet of the Licensee's Dedicated Space and of the Licensee's Shared Space, the sum of the areas thereof being the area of the Accessible Space, that sum being the area in square

feet to be used in determining the Space License Fee and the Operating Expense to be paid by the Licensee for the Accessible Space.

The area of the Accessible Space is determined to be:

- (i) The area of the Licensee's Dedicated Space is estimated to be 3,275 square feet
- (ii) The area of the Licensee's Shared Space is estimated to be 1,910 square feet

The remeasurement and redetermination of the area of the Accessible Space shall be recalculated and License Fees shall be recalculated periodically, as necessary.

#### License Fee

The parties have agreed that Licensee shall pay to the Lessor a License Fee for the Accessible Space consistent with the Lessor's obligations to the Landlord as pursuant to the terms and conditions of the Lease Agreement between the Lessor and the Landlord: (i) Basic Rent; (ii) Additional Rent, including Lessor's share of Operating Expenses and Taxes; (iii) any and all utility charges for utilities provided to the Warehouse/Offices Premises and (iv) any other costs and expenses incurred by Landlord which are passed through to Lessor pursuant to the terms and conditions of the Lease Agreement except that which may be passed through to Lessor arising solely because of Lessor's negligent or intentional action or inaction in which Licensee has not participated. If any such cost or expense arises solely from the action or inaction of the

1

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Licensee in using the and occupying the Licensee's Dedicated Space, such expense or cost shall be the sole responsibility of Licensee.

Lessor shall make best efforts to invoice Licensee for the Accessible Space License Fee one month in advance and Licensee will remit payment on Net 15 terms. (For example, Lessor will invoice Licensee on June 1 for July License Fee, payment of which is due June 15.)

With respect to Additional Rent, Operating Expenses and Taxes, collectively "Operating Expenses", the Lessor shall provide to Licensee copies of all invoices for payment by Licensee to Landlord of such cost and expenses for review by Licensee and Licensee shall pay to Lessor Licensee's Usable Space Percentage to Lessor within three (3) days of receipt of such invoice.

If Licensee has any questions about any such invoice or charges set forth therein, Licensee shall only discuss such questions with the Lessor and shall have no contact with the Landlord, all such contact to resolve any such questions to be solely made by Lessor at any time. Payment of Licensee's Space License Fee shall be timely made as set forth above notwithstanding questions which have not been resolved within the time set forth above. If subsequent resolution of such issues is in favor of Licensee in whole or in part, such amount will be credited against future payment due from Licensee to Lessor or as may be credited by Landlord to Lessor in future invoices from Landlord.

#### **Accessible Space License Fee**

Accessible Space:

As of the date of this revision, as above, Accessible Space has been calculated to be 5,185 sf, which represents 11.5% of the total square footage, subject to revision upon occupancy and

from time-to-time thereafter based on changes in conditions.

[The rest of this page deliberately left blank.]

Space License Fee (Base Rent):

Accessible Space License Period in Full Calendar Months*	Annual Base Space License Fee per RSF	Monthly Base Space License Fee	Annual Base Space License Fee
1 – 12	\$12.65	\$5,465.85	\$65,590.20
13 - 24	\$13.03	\$5,630.05	\$67,560.55
25 -36	\$13.42	\$5,798.56	\$69,582.70
37 -48	\$13.82	\$5,971.39	\$71,656.70
49 - 61	\$14.24	\$6,152.87	\$73,834.40

\* Lease payments to begin when possession to the Premises is tendered to The Wheelership LLC by the Landlord.

Operating Expense:

Operating expenses subject to payment by the Licensee under this Agreement for the expenses and disbursements of every kind (subject to the limitations set forth in below) which Lessor incurs, pays, or becomes obligated to pay in connection with its occupancy of the premises subject to this License Agreement, include:

- (a) management fees;
- (b) supplies and materials used in the operation, maintenance, repair, replacement, and security of the premises;
- (c) annual cost of all Capital Improvements (as defined below), which can reasonably be expected to reduce the normal operating costs of the premises, as well as all Capital Improvements made in order to comply with any law or regulations;
- (d) cost of all utilities paid by Landlord;
- (e) cost of any insurance or insurance related expense applicable to the premises;
- (f) cost of repairs, replacements and general maintenance of the premises other than costs necessary to assure the structural soundness of the roof, foundation and exterior walls of the premises;
- (g) cost of service or maintenance contracts with independent contractors for the operation, maintenance, repair, replacement or security of the premises;
- (h) the cost of all accounting fees and consulting fees attributable to the

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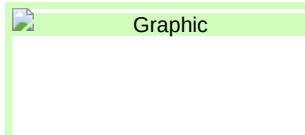
operation, ownership, management, maintenance or repair of the premises;

(i) payments made by Landlord under any easement, license, operating agreement, declaration, restrictive covenant or other agreement relating to the sharing of costs among property owners for items serving any common areas;

(j) reserves created by Landlord for future Operating Expenses or the future replacement of capital improvements; and

(k) the cost of all business licenses, permits or similar fees relating to the operation, ownership, repair or maintenance of the premises.

While it is acknowledged that Operating Expenses will vary on a monthly basis based on actual costs incurred, as of the date of this License revision and the estimated area of 5,185 square feet of the Accessible Space, the estimated Licensee's Operating Expense amount is a \$1,706.95 per month, such amount subject to revision from time to time as a passthrough of Operating Expenses charged to Lessor by the Landlord and as adjusted to reflect any revisions to the area of the Accessible Space.



July 11, 2022

Cambron Henderson  
Director of Operations  
Assisi Animal Health  
cambron.henderson@assisianimalhealth.com  
VIA EMAIL ONLY

Hi Cambron,

As requested, and pursuant to the provisions of the Space License Agreement dated November 1, 2021, between The WheelerShip LLC and Assisi Animal Health LLC, please find the aggregate space measurements for both dedicated and shared space at 850 Washington Avenue, now that the build-out is complete and all the Assisi-owned inventory has been put into location. This is based on actual measurements and pallet locations, revised to reflect both Calmer Canine and all the Loop product lines.



GRAPHIC13 EXHIBIT A LICENSED WAREHOUSE/OFFICES PREMISES PLAN (See attached diagram)



14 FEE SCHEDULE I  
WAREHOUSE/OFFICES  
PREMISES FEE  
SCHEDULE I General  
Provisions Pursuant to  
the Warehouse/Offices  
Floor Plan attached to  
this License Agreement  
as provided in Section 1  
of this Agreement, the  
Licensor has licensed  
the Warehouse/Offices  
Premises "Accessible  
Space" consisting of: (i)  
space reserved for  
Licensee's exclusive  
occupancy and use (the  
"Licensee's Dedicated  
Space") sufficient to  
allow for the conducting  
of Services as set forth  
in the Master Services  
Agreement and the  
Statement of Work, plus  
(ii) the "Shared Space,"  
this is the pro rata share  
of any portions of the  
premises and common  
facilities that will be  
occupied or otherwise  
used by both the  
Licensor and the  
Licensee. Determination  
of the Area of Licensee's  
Accessible Space The  
area in square feet of the  
Licensee's Dedicated  
Space and of the  
Licensee's Shared  
Space, the sum of the  
areas thereof being the  
area of the Accessible  
Space, that sum being  
the area in square feet to  
be used in determining  
the Space License Fee  
and the Operating  
Expense to be paid by  
the Licensee for the

Accessible Space. The area of the Accessible Space is determined to be: (i) The area of the Licensee's Dedicated Space is estimated to be 3,500 square feet, such area subject to remeasurement as of the Commencement Date based on the actual as-built floor plan of the premises shown in Exhibit A and the area assigned to the Licensee for its exclusive use. (ii) The area of the Licensee's Shared Space is estimated to be 4,300 square feet, such area subject to remeasurement as of the Commencement Date based on the actual as-built floor plan of the premises shown in Exhibit A and the area assigned to the Licensee mutually agreed to be the Licensee's pro rata use of the portions of the premises and common facilities that will be occupied or otherwise used by both the Licenser and the Licensee. The remeasurement and redetermination of the area of the Accessible Space shall be recalculated upon moving in to the premises on or shortly after the Commencement Date, and License Fees shall be recalculated periodically, as necessary. License Fee

The parties have agreed that Licensee shall pay to the Licenser a License

Fee for the Accessible

Space consistent with the Licenser's

obligations to the



15 conditions of  
the Lease  
Agreement  
between the  
Licensor and the  
Landlord: (i) Basic  
Rent; (ii) Additional  
Rent, including  
Licensor's share of  
Operating  
Expenses and  
Taxes; (iii) any and  
all utility charges  
for utilities  
provided to the  
Warehouse/Offices  
Premises and (iv)  
any other costs  
and expenses  
incurred by  
Landlord which are  
passed through to  
Licensor pursuant  
to the terms and  
conditions of the  
Lease Agreement  
except that which  
may have passed  
through to  
Licensor arising  
solely because of  
Licensor's  
negligent or  
intentional action  
or inaction in  
which Licensee  
has not  
participated. If any  
such cost or  
expense arises  
solely from the  
action or inaction  
of the Licensee in  
using the and  
occupying the  
Licensee's  
Dedicated Space,  
such expense or  
cost shall be the  
sole responsibility

of Licensee.

Licensor shall

invoice Licensee

for the Accessible

Space License

Fee one month in

advance and

Licensee will remit

payment on Net 15

terms. (For

example, Licensor

will invoice

Licensee on June

1 for July License

Fee, payment of

which is due June

15.) With respect

to Additional Rent,

Operating

Expenses and

Taxes, collectively

"Operating

Expenses", the

Licensor shall

provide to

Licensee copies of

all invoices for

payment by

Licensee to

Landlord of such

cost and expenses

for review by

Licensee and

Licensee shall pay

to Licensor

Licensee's Usable

Space Percentage

to Licensor within

three (3) days of

receipt of such

invoice. If

Licensee has any

questions about

any such invoice

or charges set

forth therein,

Licensee shall only

discuss such

questions with the

Licensor and shall

have no contact

with the Landlord,

all such contact to

resolve any such

questions to be

solely made by

Licensor at any time. Payment of Licensee's Space License Fee shall be timely made as set forth above notwithstanding questions which have not been resolved within the time set forth above. If subsequent resolution of such issues is in favor of Licensee in whole or in part, such amount will be credited against future payment due from Licensee to Licensor or as may be credited by Landlord to Licensor in future invoices from Landlord.

Accessible Space License Fee Accessible Space: As of the commencement date, Accessible Space has been calculated to be 7,800 sf, subject to revision upon occupancy and from time-to-time thereafter based on changes in conditions. [The rest of this page deliberately left blank.]



16 Space  
License Fee  
(Base Rent):  
Accessible  
Space License  
Period in Full  
Calendar

Months:  
Annual Base  
Space License  
Fee per RSF  
Monthly Base  
Space License  
Fee Annual  
Base Space  
License Fee 1  
- 12 \$12.65  
\$8,222.50  
\$98,670.00 13  
+ 24 \$13.03  
\$8,469.50  
\$101,634.00  
25 -36 \$13.42  
\$8,723.00  
\$104,676.00  
37 -48 \$13.82  
\$8,983.00  
\$107,796.00  
49 - 61 \$14.24  
\$9,256.00  
\$111,072.00 \*  
Lease  
payments to  
begin when  
possession to  
the Premises  
is tendered to  
The  
Wheelership  
LLC by the  
Landlord.  
Operating  
Expense  
Operating  
expenses  
subject to  
payment by  
the Licensee  
under this  
Agreement for  
the expenses  
and  
disbursements  
of every kind  
(subject to the  
limitations set  
forth in below)  
which  
Licensor  
incurs, pays  
or becomes  
obligated to  
pay in

connection with its occupancy of the premises subject to this License Agreement include: (a) management fees, (b) supplies and materials used in the operation, maintenance, repair, replacement and security of the premises; (c) annual cost of all Capital improvements (as defined below), which can reasonably be expected to reduce the normal operating costs of the premises, as well as all Capital improvements made in order to comply with any law or regulations; (d) cost of all utilities paid by Landlord; (e) cost of any insurance or insurance related expense applicable to the premises; (f) cost of repairs, replacements and general maintenance of the premises

other than costs necessary to assure the structural soundness of the roof, foundation and exterior walls of the premises; (g) cost of service or maintenance contracts with independent contractors for the operation, maintenance, repair, replacement or security of the premises; (h) the cost of all accounting fees and consulting fees attributable to the

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17. operation, ownership, management, maintenance or repair of the premises; (i) payments made by Landlord under any easement, license, operating agreement, declaration, restrictive covenant or other agreement relating to the sharing of costs among

property  
owners for  
items serving  
any common  
areas; (i)  
reserves  
created by  
Landlord for  
future  
Operating  
Expenses or  
the future  
replacement  
of capital  
improvements;  
and (k) the  
cost of all  
business  
licenses,  
permits or  
similar fees  
relating to the  
operation,  
ownership,  
repair or  
maintenance  
of the  
premises.  
While it is  
acknowledged  
that Operating  
Expenses will  
vary on a  
monthly basis  
based on  
actual costs  
incurred, as of  
the date of this  
License and  
the estimated  
area of 7,800  
square feet of  
the Accessible  
Space, the  
estimated  
Licensee's  
Operating  
Expense  
amount is a  
\$1,929.59 per  
month, such  
amount  
subject to  
revision from  
time to time as  
a passthrough

of Operating  
Expenses  
charged to  
Licensor by  
the Landlord  
and as  
adjusted to  
reflect any  
revisions to  
the area of the  
Accessible  
Space.

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18 FEE  
SCHEDULE  
II SHARE  
FORMULA  
FOR  
SHARING  
COST OF  
LETTER OF  
CREDIT  
Licensor  
and  
Licensee  
recognize  
and agree  
that the  
Basic Lease  
Provisions  
of the Lease  
Agreement  
provide that  
Licensor is  
required to  
deliver a  
letter of  
credit to the  
Landlord as  
security for  
Licensor's  
performance  
of its  
obligations  
under the  
Lease  
Agreement  
upon  
execution of  
the Lease  
Agreement  
Licensor  
and

Licensee  
have agreed  
that  
Licensee  
and  
Licensor  
shall share  
the cost of  
obtaining  
and carrying  
such Letter  
of Credit in  
such  
proportion  
as they shall  
determine  
from time to  
time during  
the Term. It  
is  
understood  
that the sole  
party  
providing  
such Letter  
of Credit  
shall be the  
Licensor  
and  
Licensee  
shall  
reimburse  
the Licensor  
on demand  
an amount  
that is  
Licensee's  
then  
established  
share of  
such  
expense as  
mutually  
determined  
from time to  
time. Failure  
by Licensee  
to make  
such  
payment  
shall be  
deemed an  
event of  
default by  
Licensee of  
the terms

and  
conditions of  
the License  
Agreement

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19 FEE  
SCHEDULE III  
SERVICES  
PROVIDED BY  
LICENSOR FOR  
LICENSEE  
Licensee  
understands and  
acknowledges that  
pursuant to the  
Lease Agreement,  
Licensor is  
responsible for the  
costs of maintaining  
and servicing the  
Building and  
surrounding  
property, including  
but not limited to  
utilities, HVAC  
maintenance, fire  
and security  
systems, Internet  
and  
telecommunications  
services,  
landscaping, trash  
removal, snow  
removal, cleaning  
services, etc.  
("Building  
Services"). Further,  
Licensee  
understands and  
acknowledges that  
they may benefit  
from economies of  
scale by Licensor  
acquiring office  
supplies, kitchen  
supplies, food and  
beverage stock  
etc. ("Supplies") on  
behalf of Licensee.  
With respect to  
Building Services,  
Licensee agrees to  
pay their

proportional share  
of those expenses  
based on their  
Licensee's Usable  
Space Percentage,  
invoiced on a  
monthly basis and  
paid within fifteen  
(15) days of receipt  
of invoice. With  
respect to Supplies,  
Licensee agrees to  
pay a flat monthly  
fee to be  
determined based  
on the needs  
mutually agreed  
upon with Lessor.  
invoiced on a  
monthly basis and  
paid within fifteen  
(15) days of receipt  
of invoice. Upon  
approval by the  
Lessor, Licensee  
has the right to  
provide their own  
services (such as  
internet, telephone,  
cleaning, etc.) at  
their sole expense.  
Licensee has the  
right to acquire their  
own Supplies at  
their sole expense  
for their sole use.

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1 FEE SCHEDULE I  
WAREHOUSE/OFFICES  
PREMISES REV.  
DECEMBER 12, 2022  
FEE SCHEDULE I  
General Provisions  
Pursuant to the  
Warehouse/Offices Floor  
Plan attached to this  
License Agreement, as  
provided in Section 1 of  
this Agreement, the  
Lessor has licensed  
the Warehouse/Offices  
Premises "Accessible  
Space" consisting of (0)

space reserved for  
Licensee's exclusive  
occupancy and use (the  
"Licensee's Dedicated  
Space") sufficient to  
allow for the conducting  
of Services as set forth  
in the Master Services  
Agreement and the  
Statement of Work, plus  
(ii) the "Shared Space,"  
this is the pro rata share  
of any portions of the  
premises and common  
facilities that will be  
occupied or otherwise  
used by both the  
Licensor and the  
Licensee. Determination  
of the Area of Licensee's  
Accessible Space. The  
area in square feet of the  
Licensee's Dedicated  
Space and of the  
Licensee's Shared  
Space, the sum of the  
areas thereof being the  
area of the Accessible  
Space, that sum being  
the area in square feet to  
be used in determining  
the Space License Fee  
and the Operating  
Expense to be paid by  
the Licensee for the  
Accessible Space. The  
area of the Accessible  
Space is determined to be  
be: (i) The area of the  
Licensee's Dedicated  
Space is estimated to be  
3,275 square feet (ii)  
The area of the  
Licensee's Shared  
Space is estimated to be  
1,910 square feet. The  
remeasurement and  
redetermination of the  
area of the Accessible  
Space shall be  
recalculated and License  
Fees shall be  
recalculated periodically  
as necessary. License  
Fee. The parties have  
agreed that Licensee

shall pay to the Lessor  
a License Fee for the  
Accessible Space  
consistent with the  
Lessor's obligations to  
the Landlord as pursuant  
to the terms and  
conditions of the Lease  
Agreement between the  
Lessor and the  
Landlord: (i) Basic Rent;  
(ii) Additional Rent;  
including Lessor's  
share of Operating  
Expenses and Taxes; (iii)  
any and all utility  
charges for utilities  
provided to the  
Warehouse/Offices  
Premises and (iv) any  
other costs and  
expenses incurred by  
Landlord which are  
passed through to  
Lessor pursuant to the  
terms and conditions of  
the Lease Agreement  
except that which may  
be passed through to  
Lessor arising solely  
because of Lessor's  
negligent or intentional  
action or inaction in  
which Licensee has not  
participated. If any such  
cost or expense arises  
solely from the action or  
inaction of the

---



2. Licensee  
in using the  
and  
occupying  
the  
Licensee's  
Dedicated  
Space, such  
expense or  
cost shall be  
the sole  
responsibility  
of Licensee.  
Lessor

shall make  
best efforts  
to invoice  
Licensee for  
the  
Accessible  
Space  
License Fee  
one month in  
advance and  
Licensee will  
remit  
payment on  
Net 15  
terms. (For  
example,  
Licensor will  
invoice  
Licensee on  
June 1 for  
July License  
Fee.  
payment of  
which is due  
June 15.)  
With respect  
to Additional  
Rent,  
Operating  
Expenses  
and Taxes,  
collectively  
"Operating  
Expenses".  
the Licensor  
shall provide  
to Licensee  
copies of all  
invoices for  
payment by  
Licensee to  
Landlord of  
such cost  
and  
expenses for  
review by  
Licensee  
and  
Licensee  
shall pay to  
Licensor  
Licensee's  
Usable  
Space  
Percentage  
to Licensor

within three (3) days of receipt of such invoice. If Licensee has any questions about any such invoice or charges set forth herein, Licensee shall only discuss such questions with the Licensor and shall have no contact with the Landlord, all such contact to resolve any such questions to be solely made by Licensor at any time. Payment of Licensee's Space License Fee shall be timely made as set forth above, notwithstanding questions which have not been resolved within the time set forth above. If subsequent resolution of such issues is in favor of Licensee in whole or in part, such amount will be credited against

future  
payment due  
from  
Licensee to  
Licensor or  
as may be  
credited by  
Landlord to  
Licensor in  
future  
invoices  
from  
Landlord.  
Accessible  
Space  
License Fee  
Accessible  
Space: As of  
the date of  
this revision,  
as above,  
Accessible  
Space has  
been  
calculated to  
be 5,185 sf,  
which  
represents  
11.5% of the  
total square  
footage.  
subject to  
revision  
upon  
occupancy  
and from  
time-to-time  
hereafter  
based on  
changes in  
conditions.  
(The rest of  
this page  
deliberately  
left blank.)

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3 Space  
License Fee  
(Base Rent)  
Accessible  
Space License  
Period in Full  
Calendar

Months:  
Annual Base  
Space License  
Fee per RSF  
Monthly Base  
Space License  
Fee Annual  
Base Space  
License Fee 1  
- 12 \$12.65  
\$5,465.85  
\$65,590.20 13  
+ 24 \$13.03  
\$5,630.05  
\$67,560.55 25  
+36 \$13.42  
\$5,798.56  
\$69,582.70 37  
+48 \$13.82  
\$5,971.39  
\$71,656.70 49  
+ 61 \$14.24  
\$6,152.87  
\$73,834.40 \*  
Lease  
payments to  
begin when  
possession to  
the Premises  
is tendered to  
The  
Wheelership  
LLC by the  
Landlord.  
Operating  
Expense  
Operating  
expenses  
subject to  
payment by  
the Licensee  
under this  
Agreement for  
the expenses  
and  
disbursements  
of every kind  
(subject to the  
limitations set  
forth in below)  
which  
Licensor  
incurs, pays  
or becomes  
obligated to  
pay in

connection with its occupancy of the premises subject to this License Agreement include: (a) management fees, (b) supplies and materials used in the operation, maintenance, repair, replacement and security of the premises; (c) annual cost of all Capital improvements (as defined below), which can reasonably be expected to reduce the normal operating costs of the premises, as well as all Capital improvements made in order to comply with any law or regulations; (d) cost of all utilities paid by Landlord; (e) cost of any insurance or insurance related expense applicable to the premises; (f) cost of repairs, replacements and general maintenance of the premises

other than costs necessary to assure the structural soundness of the roof, foundation and exterior walls of the premises; (g) cost of service or maintenance contracts with independent contractors for the operation, maintenance, repair, replacement or security of the premises; (h) the cost of all accounting fees and consulting fees attributable to the

---



4. operation, ownership, management, maintenance or repair of the premises; (i) payments made by Landlord under any easement, license, operating agreement, declaration, restrictive covenant or other agreement relating to the sharing of costs among

property  
owners for  
items serving  
any common  
areas; ()  
reserves  
created by  
Landlord for  
future  
Operating  
Expenses or  
the future  
replacement  
of capital  
improvements;  
and (k) the  
cost of all  
business  
licenses,  
permits or  
similar fees  
relating to the  
operation,  
ownership,  
repair or  
maintenance  
of the  
premises.  
While it is  
acknowledged  
that Operating  
Expenses will  
vary on a  
monthly basis  
based on  
actual costs  
incurred, as of  
the date of this  
License  
revision and  
the estimated  
area of 5,185  
square feet of  
the Accessible  
Space, the  
estimated  
Licensee's  
Operating  
Expense  
amount is a  
\$1,706.95 per  
month, such  
amount  
subject to  
revision from  
time to time as

a passthrough  
of Operating  
Expenses  
charged to  
Lessor by  
the Landlord  
and as  
adjusted to  
reflect any  
revisions to  
the area of the  
Accessible  
Space.

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New York | New Jersey | Ohio | Illinois

[www.wheelership.com](http://www.wheelership.com) July 11, 2022

Camron Henderson Director of Operations

Assisi Animal Health

[camron.henderson@assisianimalhealth.com](mailto:camron.henderson@assisianimalhealth.com)

VIA EMAIL ONLY Hi Camron, As requested,

and pursuant to the provisions of the Space

License Agreement dated November 1, 2021,

between The WheelerShip LLC and Assisi

Animal Health LLC, please find the aggregate

space measurements for both dedicated and

shared space at 850 Washington Avenue,

now that the build-out is complete and all the

Assisi-owned inventory has been put into

location. This is based on actual

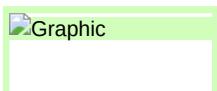
measurements and pallet locations, revised

to reflect both Calmer Canine and all the

Loop product lines. •

- Dedicated office: 560 ft.
- Shared office: 1,908 ft.
- Total: 5,180 ft (representing 11.5%, slightly down from the 13% pre-construction estimates) Please don't hesitate to let me know if you have any questions about this! Thanks so much, Kate Cannova  
Chief Business Officer WheelerShip [kate@wheelership.com](mailto:kate@wheelership.com)

Please don't hesitate to let me know if you have any questions about this! Thanks so much,



Kate Cannova

Chief Business Officer WheelerShip

[kate@wheelership.com](mailto:kate@wheelership.com)

cc: Eyal Koblenz, Assisi Animal Health  
Joe Cannova, WheelerShip  
Kate Cannova, Kate Cannova Productions  
Shannon Savaglio, Kate Cannova Productions

**Exhibit 10.12**

**INDEMNITY AGREEMENT**

This Indemnity Agreement is entered into as of this 22<sup>nd</sup> day of December, 2022 by and between Zomedica Corp., a corporation incorporated under the laws of the Province of Alberta, Canada (the "**Corporation**") and [board member/officer name], an individual residing in [city/state/province] (the "**Indemnified Party**").

**RECITALS**

WHEREAS, the Indemnified Party has agreed to act or continue to act as a director and/or officer of the Corporation and/or certain subsidiaries of the Corporation (each, a "**Subsidiary**"), which includes Zomedica Inc., a Delaware corporation; and

WHEREAS, the Corporation and the Indemnified Party wish to formalize the obligations that the Corporation owes to the Indemnified Party with respect to indemnity for liability which the Indemnified Party may suffer or incur as a result of acting as a director and/or officer of the Corporation and/or a Subsidiary;

NOW, THEREFORE, in consideration of the promises and mutual covenants herein contained and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, the Corporation and the Indemnified Party do hereby covenant and agree as follows:

1. Indemnification.

- a. To the maximum extent permitted by applicable law (including the *Business Corporations Act* (Alberta) (the "**Act**")), the Corporation agrees to indemnify and save harmless the Indemnified Party, and his or her heirs and legal representatives from and against any and all damages, liabilities, costs, charges or expenses suffered or incurred by the Indemnified Party, and his or her heirs or legal representatives as a result of or by reason of the Indemnified Party having acted in his or her capacity as a director and/or officer of the Corporation and/or any Subsidiary at any time including before the date of this Agreement, provided that such damages, liabilities, costs, charges or expenses were not suffered or incurred as a direct result of the fraud, dishonesty or willful default of the Indemnified Party.
- b. Without limiting the generality of Section 1.a., and to the maximum extent permitted by applicable law (including the **Act**), the Corporation agrees:
  - i. To indemnify and save the Indemnified Party harmless from and against all investigation costs, and other costs, charges and expenses, including an amount paid to settle an action or satisfy a judgement, reasonably incurred by the Indemnified Party in respect of a civil, criminal or administrative action or proceeding which the Indemnified Party is made a party by reason of having been a director and/or officer of the Corporation and/or a Subsidiary if:

1

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1. The Indemnified Party acted honestly and in good faith with a view to the best interests of the Corporation; and

1

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2. In the case of a criminal or administrative action or proceeding that is enforced by a monetary penalty, the Indemnified Party had reasonable grounds for believing that his or her conduct was lawful.

- ii. Subject to the provisions of the Act, the Corporation agrees, with the approval of a court of competent jurisdiction if such approval is required, to indemnify and save the Indemnified Party harmless from and against all investigation costs, and other costs, charges and expenses reasonably incurred by him or her in respect of an action by or on behalf of the Corporation or a Subsidiary to procure a judgment in its favor to which the Indemnified Party is made a party by reason of having been a director and/or officer of the Corporation and/or a Subsidiary if:
  - 1. The Indemnified Party acted honestly and in good faith with a view to the best interest of the Corporation; and
  - 2. In the case of a criminal or administrative action or proceeding that is enforced by a monetary penalty, the Indemnified Party had reasonable grounds for believing that his conduct was lawful.
- c. The intention of this Agreement is to provide the Indemnified Party indemnification to the fullest extent permitted by law and without limiting the generality of the foregoing and notwithstanding anything contained herein:
  - i. Nothing in this Agreement shall be interpreted, by implication or otherwise, in limitation of the scope of the indemnification provided in Section 1.a. and/or 1.b. hereof; and
  - ii. Section 1. is intended to provide indemnification to the Indemnified Party to the fullest extent permitted by the Act and, in the event that such statute is amended to permit a broader scope of indemnification (including without limitation, the deletion or limiting of one or more of the provisos to the applicability of indemnification), Section 1. Shall be deemed to be amended concurrently with the amendment to the statute so as to provide such broader indemnification.
- d. The Corporation further agrees to use its best efforts to obtain any approval or approvals necessary to provide indemnification and to make payments as set forth in this Agreement (including approval of a court of competent jurisdiction referred to in Section 1.b.ii.), and to cooperate with the Indemnified Party and to provide the Indemnified Party with access to any evidence which the Corporation or any Subsidiary may have or control which would enable the Indemnified Party to make any application for or to obtain any such approval or approvals.

2

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- e. This Agreement and the obligations of the Corporation hereunder shall continue after the term of service of the Indemnified Party as a director and/or officer of the Corporation or any Subsidiary.
- 2. Pre-Paid Expenses. To the maximum extent permitted by applicable law (including the Act), all costs, charges and expenses reasonably incurred by the Indemnified Party in investigating, defending or appealing any civil, criminal or administrative action or proceeding, actual or threatened, covered hereunder shall, at the request of the Indemnified Party, be paid by the Corporation in advance as may be appropriate to enable the Indemnified Party to properly investigate, defend or appeal such action or proceeding, with the understanding and agreement being herein made that, in the event it is ultimately determined that the Indemnified Party was not entitled to be so indemnified, or was not entitled to be fully so indemnified, that the Indemnified Party shall pay to the Corporation forthwith after such ultimate determination such amount or the appropriate portion thereof, so paid in advance.
- 3. Other Rights and Remedies. Indemnification and advance payment of investigation costs or other costs, charges and expenses as provided by this Agreement shall not be deemed to derogate from or exclude any other rights to which the Indemnified Party may be entitled to under any provision of law, the article or by-laws of the Corporation, any vote of the shareholders of the Corporation, or any other indemnity agreement or otherwise.

4. **Limitation of Actions and Release of Claims.** To the extent permitted by applicable law (including the Act), no legal action shall be brought and no course of action shall be asserted by or on behalf of the Corporation against the Indemnified Party, or his or her heirs, legal representatives, or their respective successors and assigns, after the expiration of two years from the date the Indemnified Party ceased to be a director and/or officer of the Corporation or any Subsidiary, and the Corporation agrees that any claim or cause of action of the Corporation shall be extinguished and the Indemnified Party and his or her heirs, legal representatives, and their respective successors and assigns are deemed released therefrom absolutely unless asserted by the commencement of legal action in a court of competent jurisdiction within such two year period.
5. **Notice of Proceedings.** The Indemnified Party agrees to give notice to the Corporation within ten days of being served with any Statement of Claim, Writ, Notice of Motion, Indictment or other document commanding or containing any civil, criminal or administrative action or proceeding against the Indemnified Party as a party by reason of the Indemnified Party having acted as a director and/or officer of the Corporation or any Subsidiary.

The Corporation agrees to give notice to the Indemnified Party, in writing, within ten days, of receiving notice of any actual or threatened civil, criminal or administrative action or proceeding or alleged wrongdoing against the Indemnified Party.

6. **Retention of Counsel.** Subject to the terms of any applicable insurance policy,

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- a. The Corporation agrees to promptly retain counsel who shall be reasonably satisfactory to the Indemnified Party to represent the Indemnified Party in respect of any actual or threatened civil, criminal or administrative action or proceeding for which the Indemnified Party is entitled to indemnification hereunder; and
- b. In any such action or proceeding referred to in Section 6.a. above, the Indemnified Party shall have the right to retain other counsel to act on his or her behalf provided that the fees and disbursements of such other counsel shall be paid by the Indemnified Party (and the Corporation shall not be required to advance funds for such fees and disbursements under Section 2) unless:
  - i. The Indemnified Party and the Corporation have mutually agreed to the retention of such other counsel; or
  - ii. The named parties to any such action or proceeding (including any added third, or interpleaded parties) include the Corporation and/or a Subsidiary, and the Indemnified Party, and representation of both parties by the same counsel would be inappropriate due to actual or potential differing interests between them (including the availability of different defenses) in which event the Corporation agrees to pay the fees and disbursements of such counsel.

The Indemnified Party agrees to give the Corporation such information and cooperation as the Corporation may reasonably require from time to time in respect of all matters hereunder.

7. **Insurance.** The Corporation agrees that it shall use reasonable commercial efforts to obtain and maintain a policy of insurance with respect to liability relating to directors and/or officers of the Corporation and its Subsidiaries, and it will use reasonable best efforts to include the Indemnified Party as an insured under such policy to the extent reasonably possible.
8. **Effective Time.** This Agreement shall be effective as of the first day the Indemnified Party commenced or commences to serve as a director and/or officer of the Corporation or a Subsidiary.

9. **Notices.** All notices, request, demands or other communications shall be in writing and may be either personally delivered or delivered by email to the party to whom the notice or other communication is directed:
  - a. If to the Indemnified Party, to his or her current address or email address as maintained in the records of the Company, or such other address as the Indemnified Party may notify the Corporation in writing.
  - b. If to the Corporation, to the General Counsel of the Corporation at the head office of the Corporation, or to such other address as the Corporation may notify the Indemnified Party of from time to time in writing.

4

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10. **Governing Law.** The parties hereto agree that this Agreement shall be construed and enforced in accordance with the laws of the Province of Alberta.
11. **Modification and Waiver.** No supplement, modification or amendment of this Agreement shall be binding unless executed in writing by both parties hereto. No waiver of any of the provisions of this Agreement shall be effective unless given in writing by the party against whom the waiver is effective, and no waiver shall constitute a waiver of any other provision hereof (whether or not similar).
12. **Entire Agreement.** This Agreement shall constitute the entire agreement between the parties hereto in respect of the subject matter hereof and supersedes and replaces any prior agreement.
13. **Legal Advice.** This Agreement was prepared by and on behalf of the Corporation. Indemnified Party is advised to retain independent legal counsel prior to entering into this Agreement.
14. **Interpretation.** In this Agreement: (a) headings are for convenience of reference and shall not affect the interpretation or construction of this Agreement; (b) a reference to gender includes all genders; (c) the singular includes the plural and vice versa; and (d) subsidiaries shall mean a "subsidiary" as provided in the Act; and (e) references to the Act means the Act as modified, replaced, amended or re-enacted from time to time.
15. **Successors and Assigns.** This Agreement shall be binding upon and enure for the benefit of the Corporation and its successors and assigns and the Indemnified Party and his or her heirs and legal representatives and their respective successors and assigns.
16. **Counterparts.** This Agreement, or any amendment to it, may be executed in as many counterparts as may be necessary. Signatures provided by electronic means are an acceptable and valid execution of any such counterpart equally effective as delivery of a manually executed counterpart of this Agreement. All counterparts so signed are to be construed together, are deemed to be an original and together constitute one and the same instrument and are deemed an original agreement.

IN WITNESS WHEREOF the parties hereto have executed this Agreement as of the date first above written.

ZOMEDICA CORP. INDEMNIFIED PARTY

By: \_\_\_\_\_ By: \_\_\_\_\_

Printed:

Title:

5

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## AMENDMENT TO EXECUTIVE EMPLOYMENT AGREEMENT

This Amendment to Executive Employment Agreement (this "Amendment") is entered into effective as of the 1<sup>st</sup> day of April, 2024, by and between Zomedica Inc., a body corporate duly incorporated pursuant to the laws of the State of Delaware and having an office in the city of Ann Arbor, MI ("Corporation"), Zomedica Corp., a body corporate duly incorporated pursuant to the laws of the Province of Alberta and having an office in the city of Ann Arbor, MI ("Parent"), Larry C. Heaton II, an individual residing in Ann Arbor, MI ("Executive").

## Recitals

- A. Corporation, Parent and Executive entered into an Executive Employment Agreement with an effective date of October 1, 2021 (the "Agreement").
- B. Pursuant to Section 13.1 of the Agreement, any amendment to the Agreement must be confirmed in writing by each of the parties to the Agreement.
- C. The parties desire to amend the Agreement on the terms and conditions set forth in this Amendment.

NOW, THEREFORE, in consideration of the mutual covenants and agreements contained herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties, intending to be legally bound hereby, agree as follows:

1. Section 5.1 of the Agreement shall be amended in its entirety to read as follows:

The Corporation shall pay the Executive a base salary (the "Base Salary") which shall be the equivalent of FOUR HUNDRED SIXTY SIX THOUSAND FOUR HUNDRED UNITED STATES DOLLARS (\$466,400) on an annualized basis, subject to applicable taxable withholding and deductions and payable in accordance with the Corporation's standard payroll practice. Executive's salary will be subject to review, and adjustments may be made with the approval of the Corporation's Board of Directors.

2. The following paragraph shall be added to Section 5.2 of the Agreement:

Executive acknowledges that the Corporation adopted a Clawback Policy in accordance with Section 10D of the Securities Exchange Act of 1934, as amended, Rule 10D-1 promulgated under the Exchange Act and Section 303A.14 of the New York Stock Exchange Listed Company Manual. Accordingly, the Cash Bonus provided for in this section may be subject to reimbursement or forfeiture in accordance with the terms of such Clawback Policy.

3. Except as set forth in this Amendment, all other terms and conditions set forth in the Agreement shall remain in full force and effect.

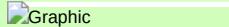
1

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IN WITNESS WHEREOF, the parties have executed this Amendment as of the date first set forth above.

ZOMEDICA INC.

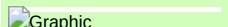
ZOMEDICA CORP.

By: 

Printed: Jeff Rowe

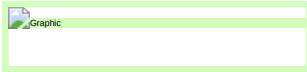
Title: Chairman of the Board

Larry C. Heaton II

By: 

Larry C. Heaton II

2



April 1, 2024

Peter Donato  
7625 Misty Spring Court  
Mason, OH 45040

RE: Amendment to your March 14, 2023 offer letter ("Offer Letter")

Dear Peter:

In recognition of the services that you have provided to Zomedica, and in consideration for your continued service, I am pleased to extend this letter of amendment to your Offer Letter. Effective upon your countersignature below, the following shall be incorporated into your Offer Letter:

**Termination Payment.** In the event your employment with Zomedica is terminated (a) by Zomedica for any reason other than for Cause, or (b) by you for Good Reason, then Zomedica will: (i) immediately pay an amount equal to one-half of your then current annual base salary, (ii) immediately pay a pro-rated portion of your applicable annual potential bonus, and (iii) if you are eligible for and elect continuation of insurance coverage (for you and your family, as applicable) and in accordance with applicable laws and plans, reimburse you for the premium costs of such continuation coverage, at the same level of coverage that was in effect as of the date of severance, for up to six months. Payment of these termination benefits will be conditioned upon your signing a release of claims in favor of Zomedica. For purposes of this paragraph:

- (A) "Cause" shall mean (1) your conviction of a felony, (2) your gross misconduct, theft or fraudulent act or if you act dishonestly with respect to any business of Zomedica, (3) your breach of any fiduciary duty to Zomedica, (4) you have committed a material violation of one or more of Zomedica's policies that has or may have a material adverse effect on Zomedica, or (5) you fail to perform your duties as required by the CEO, and you fail to cure such failure after thirty (30) days' notice, and
- (B) "Good Reason" shall mean (1) your demotion through the transfer to another person of all or a substantial portion of your responsibilities as Chief Financial Officer, (2) Zomedica requiring that you relocate more than 150 miles from Ann Arbor, or (3) Zomedica's failure to pay your base salary, benefits or earned bonus in accordance with the terms of your Offer Letter.

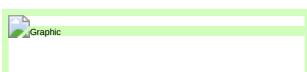
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100 Phoenix Drive, Suite 125, Ann Arbor, MI 48108

P: +1 734-369-2555

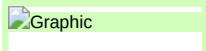
[www.zomedica.com](http://www.zomedica.com)

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Again, I appreciate all that you do for Zomedica!

Sincerely,



Larry Heaton  
CEO

**Acceptance:**

My signature below indicates that I agree to the terms of this letter amending my Offer Letter.



Peter Donato

04/01/2024

Date

100 Phoenix Drive, Suite 125, Ann Arbor, MI 48108

P: +1 734-369-2555

[www.zomedica.com](http://www.zomedica.com)

**Exhibit 21.1**

Subsidiaries of Registrant

Zomedica Inc., a Delaware corporation

HMT High Medical Technologies (Japan) Co., Ltd., a Japanese company

**NeoPulse GmbH, a Swiss Company**

PVT NeoPulse Acquisition GmbH, a Swiss Company

**NeoPulse GmbH, Zomedica Biotechnologies, LLC**

**Structured Monitoring Products, Inc., a Swiss Company** Florida corporation

**Exhibit 23.1**

**CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

We have issued our report dated **March 15, 2023** **April 1, 2024**, with respect to the consolidated financial statements included in the Annual Report of Zomedica Corp. on Form 10-K for the year ended **December 31, 2022** **December 31, 2023**. We consent to the incorporation by reference of said **report** **reports** in the Registration Statements of Zomedica Corp. on **Forms** Form S-1 (File No. 333-239278 and File No. 333-238322), on Form S-3 (File No. 333-229014), and on **Forms** Form S-8 (File No. 333-253934, File No. 333-223893, and File No. 333-221992).

/s/GRANTTHORNTONLLP

**Cincinnati, Ohio** **Southfield, Michigan**

**March 15, 2023** **April 1, 2024**

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EXHIBIT 31.1

CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Larry Heaton, certify that:

1. I have reviewed this annual report on Form 10-K for the fiscal year ended **December 31, 2022** December 31, 2023 of Zomedica Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the **registrant's** disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the **registrant's** internal control over financial reporting that occurred during the **registrant's** most recent fiscal quarter (the **registrant's** fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the **registrant's** internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the **registrant's** ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the **registrant's** internal control over financial reporting.

Date: **March 15, 2023** April 1, 2024

/s/ Larry Heaton  
\_\_\_\_\_  
Larry Heaton  
Chief Executive Officer  
(Principal Executive Officer)

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EXHIBIT 31.2

CERTIFICATION OF PRINCIPAL FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, **Ann Marie Cotter**, **Peter Donato**, certify that:

1. I have reviewed this annual report on Form 10-K for the fiscal year ended **December 31, 2022** December 31, 2023 of Zomedica Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the **registrant's** disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the **registrant's** internal control over financial reporting that occurred during the **registrant's** most recent fiscal quarter (the **registrant's** fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the **registrant's** internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the **registrant's** internal control over financial reporting.

Date: **March 15, 2023** April 1, 2024

/s/ **Ann Marie Cotter** Peter Donato

**Ann Marie Cotter** Peter Donato

Executive Vice President and Chief Financial Officer

(Principal Financial and Accounting Officer)

EXHIBIT 32.1

**CERTIFICATION OF**

**THE CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002, 18  
U.S.C. SECTION 1350**

In connection with the Annual Report on Form 10-K of Zomedica Corp. (the "Company") for the fiscal year ended **December 31, 2022** December 31, 2023 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned Larry Heaton, Chief Executive Officer of the Company, and **Ann Marie Cotter**, **Peter Donato**, **Executive President and** Chief Financial Officer of the Company, hereby certify, to the knowledge of the undersigned, pursuant to 18 U.S.C. Section 1350, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: **March 15, 2023** April 1, 2024

/s/ Larry Heaton

\_\_\_\_\_  
Larry Heaton

Chief Executive Officer

(Principal Executive Officer)

Date: **March 15, 2023** April 1, 2024

/s/ **Ann Marie Cotter** Peter Donato

\_\_\_\_\_  
**Ann Marie Cotter** Peter Donato

Executive Vice President and Chief Financial Officer

(Principal Financial and Accounting Officer)

This Certification is being furnished solely to accompany the Report pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and shall not be deemed "filed" by the Company for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and shall not be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended, whether made before or after the date of this Report, irrespective of any general incorporation language contained in such filing.

A signed original of this written statement required by Section 906 of the Sarbanes-Oxley Act of 2002 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

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## Exhibit 97.1

### ZOMEDICA CORP.

### CLAWBACK POLICY

#### Introduction

The Board of Directors (the "Board") of Zomedica Corp. (the "Company") believes that it is in the best interests of the Company and its shareholders to create and maintain a culture that emphasizes integrity and accountability. The Board has therefore adopted this Clawback Policy (the "Policy"), which provides for the recovery of certain incentive compensation in the event of an accounting restatement. This Policy is designed to comply with, and shall be interpreted to be consistent with, Section 10D of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), Rule 10D-1 promulgated under the Exchange Act ("Rule 10D-1") and Section 303A.14 of the New York Stock Exchange Listed Company Manual (the "Listing Standards").

#### 1. Administration

This Policy shall be administered by the Compensation Committee of the Board (the "Administrator"). The Administrator is authorized to interpret and construe this Policy and to make all determinations necessary, appropriate or advisable for the administration of this Policy. Any determinations made by the Administrator shall be final and binding on all affected individuals and need not be uniform with respect to each individual covered by this Policy. Subject to any limitations under applicable law, the Administrator may empower any officer or employee of the Company to take any and all actions necessary or appropriate to carry out the purpose and intent of this Policy (other than with respect to any recovery under this Policy involving such officer or employee.)

#### 2. Covered Executives

This Policy applies to the Company's current and former executive officers, as determined by the Board in accordance with Section 10D of the Exchange Act and the Listing Standards and such other senior executives/employees who may from time to time be deemed subject to the Policy by the Board ("Covered Executives").

#### 3. Recoupment; Accounting Restatement

The Company will reasonably promptly require reimbursement or forfeiture of any excess Incentive Compensation received by any Covered Executive during the three completed fiscal years immediately preceding the date on which

the Company is required to prepare an accounting restatement.

An "accounting restatement" means an accounting restatement of the Company's financial statements due to the Company's material noncompliance with any financing reporting requirements under the securities laws, including any required accounting restatement to correct an error in previously issued financial statements that is material to the previously issued financial statements, or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period.

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#### **4. Incentive Compensation**

For purposes of this Policy, "Incentive Compensation" means compensation that is granted, earned, or vested based wholly or in part on the attainment of a financial reporting measure, including, but not limited to:

- Annual bonuses and other short- and long-term cash incentives
- Stock options
- Stock appreciation rights
- Restricted stock
- Restricted stock units
- Performance shares
- Performance units

A "financial reporting measure" is any measure that is determined and presented in accordance with the accounting principles used in preparing the Company financial statements, and any measure that is derived wholly or in part from such measure. Financial reporting measures include, but are not limited to:

- Company stock price
- Total shareholder return
- Revenues
- Net income
- Operating income
- Financial ratios
- Earnings before interest, taxes, depreciation, and amortization (EBITDA)
- Funds from operations and adjusted funds from operations
- Liquidity measures such as working capital or operating cash flow
- Return measures such as return on invested capital or return on assets
- Earnings measures such as earnings per share

A financial reporting measure need not be presented within the Company's financial statements or included in a filing with the Securities and Exchange Commission.

#### **5. Application of Policy**

This Policy applies to Incentive Compensation received by a Covered Executive (a) after beginning services as a Covered Executive; (b) if that person served as a Covered Executive at any time during the performance period for such incentive compensation; and (c) while the Company had a listed class of securities on a national securities exchange.

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Incentive Compensation is deemed "received" in the fiscal period in which the financial reporting measure specified in the Incentive Compensation award is attained, even if the payment or grant of the Incentive Compensation occurs after the end of that period.

**6. Excess Incentive Compensation: Amount Subject to Recovery**

The amount to be recovered will be the excess of the Incentive Compensation paid to the Covered Executive based on the erroneous data over the Incentive Compensation that would have been paid to the Covered Executive had it been based on the restated results, as determined by the Administrator.

Excess Incentive Compensation will be computed by the Administrator without regard to any taxes paid by the Covered Executive in respect of the excess Incentive Compensation.

For Incentive Compensation based on stock price or total shareholder return, (a) the Administrator will determine the amount of excess Incentive Compensation based on a reasonable estimate of the effect of the accounting restatement on the stock price or total shareholder return upon which the Incentive Compensation was received; and (b) in the event of an accounting restatement, the Company shall maintain documentation of the determination of that reasonable estimate and provide such documentation to the New York Stock Exchange ("NYSE").

The Administrator may retain legal counsel or compensation consultants to assist it in determining the amount of excess Incentive Compensation that is subject to recovery.

**7. Method of Recoupment**

The Administrator will determine, in its sole discretion, the timing and method for recouping Incentive Compensation which may include, without limitation:

- (a) requiring reimbursement of cash Incentive Compensation previously paid;
- (b) seeking recovery of any gain realized on the vesting, exercise, settlement, sale, transfer, or other disposition of any equity-based awards;
- (c) offsetting the recouped amount from any compensation otherwise owed by the Company to the Covered Executive;
- (d) cancelling outstanding vested or unvested equity awards; and/or
- (e) taking any other remedial and recovery action permitted by law, as determined by the Administrator.

The Administrator may, but is not required to, discuss the method of recovery with the affected Covered Executive in order to structure a satisfactory and reasonably prompt method of recovery under this Policy.

The Company is authorized and directed pursuant to this Policy to recoup excess Incentive Compensation in compliance with this Policy unless the Administrator has determined that recovery would be impracticable solely for the following limited reasons, and subject to the following procedural and disclosure requirements:

- The direct expense paid to a third party to assist in enforcing the Policy would exceed the amount to be recovered. Before concluding that it would be impracticable to recover any amount of excess Incentive Compensation based on the expense of enforcement, the

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Administrator must make a reasonable attempt to recover such excess Incentive Compensation, document such reasonable attempt(s) to recover, and provide that documentation to NYSE; or

- Recovery would likely cause an otherwise tax-qualified retirement plan, under which benefits are broadly available to employees of the Company, to fail to meet the requirements of 26 U.S.C. 401(a)(13) or 26 U.S.C. 411(a) and regulations thereunder.

#### **8. No Indemnification of Covered Executives**

The Company shall not indemnify any Covered Executive against the loss of any incorrectly awarded Incentive Compensation.

#### **9. Indemnification of Administrator**

Any members of the Board who assist in the administration of this Policy shall not be personally liable for any action, determination or interpretation made with respect to this Policy and shall be fully indemnified by the Company to the fullest extent under applicable law and Company policy with respect to any such action, determination or interpretation. The foregoing sentence shall not limit any other rights to indemnification of the members of the Board under applicable law or Company policy.

#### **10. Effective Date**

This Policy shall be effective as of October 2, 2023 (the "Effective Date"), and shall apply to Incentive Compensation that is received by a Covered Executive on or after the Effective Date, even if such Incentive Compensation was approved, awarded or granted to Covered Executives on or before that date.

#### **11. Amendment**

The Board may amend this Policy from time to time in its discretion and shall amend this Policy as it deems necessary to reflect final regulations adopted by the Securities and Exchange Commission under Section 10D of the Exchange Act and to comply with any rules or standards adopted by a national securities exchange on which the Company's securities are listed.

#### **12. Other Recoupment Rights**

The Board intends that this Policy will be applied to the fullest extent of the law. The Board may require that any employment agreement, equity award agreement, or similar agreement entered into on or after the Effective Date shall, as a condition to the grant of any benefit thereunder, require a Covered Executive to agree to abide by the terms of this Policy. Any right of recoupment under this Policy is in addition to, and not in lieu of, any other remedies or rights of recoupment that may be available to the Company pursuant to the terms of any similar policy in any employment agreement, equity award agreement, or similar agreement and any other legal remedies available to the Company.

Nothing contained in this Policy, and no recoupment or recovery as contemplated by this Policy, shall limit any claims, damages, or other legal remedies the Company or any of its affiliates may have against a Covered Executive arising out of or resulting from any actions or omissions by the Covered Executive.

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#### **13. Successors**

This Policy shall be binding and enforceable against all Covered Executives and their beneficiaries, heirs, executors, administrators or other legal representatives.

#### **14. Disclosure Requirements**

The Company shall file all disclosures with respect to this Policy required by applicable Securities and Exchange Commission rules.

#### DISCLAIMER

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