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1. FINANCIAL STATEMENTS AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended: November 2, 2024

Commission File Number: 1-10299

(Exact name of registrant as specified in its charter)

New York 13-1313936

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

330 West 34th Street, New York, New York 10001

(Address of principal executive offices)

(Zip Code)

(212)-720-3700

(Registrant's telephone number, including area code)

Title of each class Trading Symbol(s)

Name of each exchange on which registered Common Stock, par value \$0.01

FL New York Stock Exchange

Indicate by check mark whether the registrant:

(1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and

(2) has been subject to such filing requirements for the past 90 days.

Yes

No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (A232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes

No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes

No

A Number of shares of Common Stock outstanding as of November 30, 2024

94,888,861

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A CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q includes "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by the fact that they do not relate strictly to historical or current facts. They often include words such as "believes," "expects," "anticipates," "estimates," "intends," "plans," "seeks," "continues," "feels," "forecasts," or words of similar meaning, or future or conditional verbs, such as "will," "should," "could," "may," "aims," "intends," "projects." A statement may be forward looking even in the absence of these particular words. Examples of forward-looking statements include, but are not limited to, statements regarding our financial position, business strategy, and other plans and objectives for our future operations, and generation of free cash flow. These forward-looking statements are based on our current expectations and beliefs concerning future developments and their potential effect on us. The forward-looking statements contained herein are largely based on our expectations for the future, which reflect certain estimates and assumptions made by our management. These estimates and assumptions reflect our best judgment based on currently known market conditions, operating trends, and other factors. Although we believe such estimates and assumptions to be reasonable, they are inherently uncertain and involve a number of risks and uncertainties that are beyond our control. As such, management's assumptions about future events may prove to be inaccurate. We do not intend to publicly update or revise any forward-looking statements as a result of new information, future events, changes in circumstances, or otherwise. These cautionary statements qualify all forward-looking statements attributable to us, or persons acting on our behalf. Management cautions you that the forward-looking statements contained herein are not guarantees of future performance, and we cannot assure you that such statements will be realized or that the

For the year ended February 3, 2024. See accompanying Notes to the Unaudited Condensed Consolidated Financial Statements. **Third Quarter 2024 Form 10-Q Page 1 Table of Contents** **CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)** **Third Quarter 2024 Form 10-Q Page 2 Table of Contents** **CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME (Unaudited)** **Third Quarter 2024 Form 10-Q Page 3 Table of Contents** **CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY (Unaudited)** **Third Quarter 2024 Form 10-Q Page 4 Table of Contents** **CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)** **Third Quarter 2024 Form 10-Q Page 5 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**1. Summary of Significant Accounting Policies** **Business** Foot Locker, Inc., together with its consolidated subsidiaries ("Foot Locker," "Company," "we," "our," and "us"), is a leading footwear and apparel retailer. We have integrated all available shopping channels, including stores, websites, apps, and social channels. Store sales are primarily fulfilled from the store's inventory, but may also be shipped from any of our distribution centers or from a different store location if an item is not available at the original store. Direct-to-customer orders are generally shipped to our customers through our distribution centers but may also be shipped from any store or a combination of our distribution centers and stores depending on availability of particular items. We operate in North America, Europe, and Asia Pacific, representing our operating segments. We aggregate these operating segments into one reportable segment based upon their shared customer base and similar economic characteristics. **Basis of Presentation** The accompanying interim Unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") and the rules and regulations of the Securities and Exchange Commission. Accordingly, they do not include all of the information and notes required by U.S. GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The results of operations for any interim period are not necessarily indicative of the results expected for the year. The accompanying unaudited condensed consolidated financial statements should be read in conjunction with the Notes to Consolidated Financial Statements contained in our 2023 Annual Report on Form 10-K. **Recent Accounting Pronouncements** In November 2024, the Financial Accounting Standards Board issued Accounting Standard Update ("ASU") 2024-03, **Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures**. ASU 2024-03 requires disaggregated disclosure of certain costs and expenses, including purchases of inventory, employee compensation, depreciation, amortization and depletion, within relevant income statement captions. The new expense disaggregation disclosures are effective for fiscal years beginning after December 15, 2026, and interim periods within fiscal years beginning after December 15, 2027. The amendments should be applied prospectively; however, retrospective application is permitted. We are currently evaluating the effect of this ASU on our financial statement presentation and disclosures. Other than the pronouncements disclosed in our 2023 Annual Report on Form 10-K, no other recently issued accounting pronouncements did not, or are not believed by management to, have a material effect on our present or future consolidated financial statements. **Third Quarter 2024 Form 10-Q Page 6 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **2. Revenue** The table below presents sales disaggregated by sales channel, as well as licensing revenue earned from our various licensed arrangements. Sales are attributable to the channel in which the sales transaction is initiated. **Third Quarter 2024 Form 10-Q Page 7 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **3. Segment Information** **Foot Locker, Inc.** operates one reportable segment. Division profit reflects income before income taxes, impairment and other, corporate expense, other (expense) income, net, and net interest expense. **Third Quarter 2024 Form 10-Q Page 8 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **4. Goodwill and Intangible Assets** **Goodwill** Goodwill represents the excess of the purchase price over the fair value of identifiable intangible assets acquired in a business combination. Goodwill is not amortized and is tested for impairment annually, or more frequently if events or circumstances indicate that an impairment test may be necessary. **Intangible Assets** Intangible assets with definite lives are amortized over their estimated useful lives, which are generally 10 years. Intangible assets with indefinite lives are not amortized and are tested for impairment annually, or more frequently if events or circumstances indicate that an impairment test may be necessary. **Third Quarter 2024 Form 10-Q Page 9 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **5. Leases** **Lease Classification** Leases are classified as finance, operating, or short-term leases based on the substance of the arrangement. **Third Quarter 2024 Form 10-Q Page 10 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **6. Debt** **Debt Instruments** Debt instruments are classified as current or long-term based on their maturity date. **Third Quarter 2024 Form 10-Q Page 11 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **7. Equity** **Equity Instruments** Equity instruments are classified as common stock or preferred stock based on their characteristics. **Third Quarter 2024 Form 10-Q Page 12 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **8. Financial Instruments** **Financial Instruments** Financial instruments are classified as cash, receivables, payables, and other based on their nature. **Third Quarter 2024 Form 10-Q Page 13 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **9. Risk Management** **Risk Management** We are exposed to various risks, including credit risk, liquidity risk, and market risk. **Third Quarter 2024 Form 10-Q Page 14 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **10. Related Parties** **Related Parties** Related parties include our directors, officers, and key management personnel. **Third Quarter 2024 Form 10-Q Page 15 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **11. Subsequent Events** **Subsequent Events** Subsequent events are events that occur after the balance sheet date but before the financial statements are issued. **Third Quarter 2024 Form 10-Q Page 16 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS** **12. Other** **Other** Other items include non-recurring income and expense, and other items. **Third Quarter 2024 Form 10-Q Page 17 Table of Contents** **NOTES TO THE UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

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[illegible]

decision to close stores in ourÅ Foot Locker, Kids Foot Locker and Champs Sports banners, as 150 fewer stores were operatingÅ compared with the prior-year period, however our stores operating in North America generated comparable sales growth. Additionally, theÅ decrease in total sales was partially offset by an increase in sales fromÅ our WSS banner, which benefited from new store growth, as they operated 19Å additional stores period-over-period.Å Constant currency sales for EMEA increased, reflecting improved product assortments coupled with a positive response to our back-to-school sale period in a continued highly promotional marketplace, partially offset by the loss of sales from the Sidestep banner, which closed in the second quarter of 2023 resulting in a decrease of \$26 million for the year-to-date period. Asia Pacific's sales, excluding foreign currency fluctuations, decreased primarily as a result of the prior-year closures of our operations in Hong Kong and Macau and the sale of our Singapore and Malaysia operations to our licensing partner in the second quarter of 2023. These businesses represented a decline in sales ofÅ \$31Å million for the year-to-date period. Additionally, sales decreased from our operations in Australia and New Zealand due to macroeconomic headwinds and a highly competitive marketplace. The decline in sales from our atmos banner of \$7 million and \$17 million for the quarter and year-to-date periods, respectively,Å was primarily due to our decision to accelerate shifts to our own digital site and away from less profitable third-party digital platforms, in addition to the closing of our U.S. atmos operations at the end of the fourth quarter of 2023, which represented a decline in sales of \$3 million and \$8Å million for the quarter and year-to-date periods, respectively. Å From a product perspective for the combined channels, comparable sales increased in the footwear and accessories categories, partially offset by a decline in the apparel category in the quarter and year-to-date periods. The overall increase was driven by exciting products from our array of strategic and emerging brand partners. Å Gross Margin Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å æ: Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å Gross margin rate Å Å 29.6 % Å Å 27.3 % Å Å 28.7 % Å Å 28.1 % Basis point increase in the gross margin rate Å Å 230 Å Å 230 Å Å 60 Å Å æ: Å Components of the change: Å Å Å Å æ: Å Å æ: Å Merchandise margin rate increase Å Å 230 Å Å æ: Å Å 30 Å Å æ: Å Lower occupancy and buyersÅ™ compensation expense rate Å Å æ" Å Å æ: Å Å 30 Å Å æ: Å Gross margin is calculated as sales minus cost of sales. Cost of sales includes: the cost of merchandise, freight, distribution costs including related depreciation expense, shipping and handling, occupancy and buyersÅ™ compensation. Occupancy costs include rent (including fixed common area maintenance charges and other fixed non-lease components), real estate taxes, general maintenance, and utilities. Å The gross margin rate increased toÅ 29.6% for theÅ thirteen weeks endedÅ November 2, 2024, as compared with the corresponding prior-year period, reflectingÅ aÅ 230Å basis point increase in the merchandise margin rate. For theÅ thirty-nineÅ weeksÅ ended November 2, 2024, gross margin rate increased toÅ 28.7% as compared with the corresponding prior-year period, reflecting a 30Å basis point increase in the merchandise margin rate, and a 30Å basis point leverageÅ in the occupancy and buyers' compensation rate.Å The year-to-date gross margin rate was pressured by 10 basis points fromÅ theÅ loyalty program reduction in sales, reflecting the redesignÅ that was launched in the second quarter. Excluding the effect of the reduction in sales related toÅ loyalty programÅ redesign, merchandise margin rate improved in the quarter and year-to-date periods as we were less promotional this year as compared with last year. The leverage in the occupancy and buyers' compensation rateÅ was primarily related to rent renegotiations and our ongoing optimization of ourÅ store portfolio. Å Third Quarter 2024 Form 10-Q Page 20 Table of Contents Å Selling, General and Administrative Expenses (SG&A) Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å SG&A Å \$ 482 Å Å \$ 446 Å Å \$ 1,419 Å Å \$ 1,319 Å \$ Change Å \$ 36 Å Å æ: Å Å \$ 100 Å Å æ: Å % Change Å Å 8.1 % Å Å æ: Å Å 7.6 % Å Å SG&A as a percentage of sales Å Å 24.6 % Å Å 22.5 % Å Å 24.8 % Å Å 22.8 % Å Excluding the effect of foreign currency fluctuations, SG&A increased byÅ \$32Å millionÅ for the thirteen weeks endedÅ November 2, 2024, as compared with the corresponding prior-year period and the year-to-date period, itÅ increased byÅ \$101Å million. As a percentage of sales, SG&A increased by 210Å basis points andÅ 200 basis points for the thirteen and thirty-nine weeks ended November 2, 2024,Å respectively, primarily due to investments in technology and brand-building as well as higher inflation, partially offset by savings from the cost optimization program, store closures, and ongoing expense discipline. The third quarter year-to-date period reflected higher incentive compensation as compared with corresponding prior-year period due to higher forecasted achievement of targeted performance. Å Depreciation and Amortization Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å Depreciation and amortization Å \$ 51 Å Å \$ 47 Å Å \$ 153 Å Å \$ 148 Å \$ Change Å \$ 4 Å Å Å Å \$ 5 Å Å Å Å % Change Å Å 8.5 % Å Å Å Å 3.4 % Å Å Å Å Depreciation and amortization expense increased byÅ \$4 million andÅ \$5 million for the thirteen and thirty-nine weeks ended November 2, 2024, respectively, as compared with the corresponding prior-year periods, reflectingÅ higher capital expenditures partially offset by operating fewer stores and lower depreciation and amortization associated withÅ impairment charges. Å Impairment and Other Å During theÅ thirteen weeks endedÅ November 2, 2024, we recordedÅ \$25Å million of impairmentÅ on the atmos tradename following a strategic review of the atmos business, \$7 million of reorganization costs primarily related to the announced closure and relocation of our global headquarters and the shutdown of our operations in South Korea, Denmark, Norway, and Sweden, andÅ \$6Å million of impairment of long-lived assets and right-of-use assets primarily related to accelerated tenancy charges on right-of-use assets for the closures in South Korea, New York headquarters, Denmark, Norway, and Sweden. For theÅ thirty-nine weeks ended November 2, 2024, we recordedÅ an additional \$16 millionÅ of impairment of long-lived assets and right-of-use assets related to our decision to exit the underperforming operations and theÅ closureÅ and sublease of an unprofitable storeÅ in Europe, as well as aÅ \$7 million loss accrual for legal claims. Å For the thirteen and thirty-nine weeks ended October 28, 2023, we incurredÅ \$1 million andÅ \$27 million of transformation consulting expense, respectively.Å For the thirteen weeks ended October 28, 2023, we recorded a \$3 million net benefit from the settlement of lease obligations associated with Sidestep stores, partially offset by impairment on atmos U.S. assets of \$1 million. For the thirty-nine weeks ended October 28, 2023, we recorded impairment expense ofÅ \$19 million primarily driven by accelerated tenancy charges on right-of-use assets for the closures of the Sidestep banner and Foot Locker Asia stores.Å Additionally, we recorded reorganization costs ofÅ \$7 million andÅ \$12 million, for the thirteen and thirty-nine weeks ended October 28, 2023, respectively, related to the announced closure of the Sidestep banner, Foot Locker Asia stores, and a North American distribution center. Å Corporate Expense Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å Corporate expense Å \$ 16 Å Å \$ 14 Å Å \$ 44 Å Å \$ 24 Å \$ Change Å \$ 2 Å Å Å Å \$ 20 Å Å Å Å Å Third Quarter 2024 Form 10-Q Page 21 Table of Contents Å Corporate expense consists of unallocated general and administrative expenses as well as depreciation and amortization related to our corporate headquarters, centrally managed departments, unallocated insurance and benefit programs, certain foreign exchange transaction gains and losses, and other items. Corporate expense increased by \$2Å million and \$20Å million for the thirteen and thirty-nine weeks ended November 2, 2024, respectively, as compared with the corresponding prior-year periods. Depreciation and amortization included in corporate expense was \$9Å million for each of the thirteen weeks endedÅ November 2, 2024 and October 28, 2023Å andÅ \$27Å million for each of the thirty-nine weeks ended November 2, 2024 and October 28, 2023.Å Corporate expense increased primarily due to higher performance-based incentive compensation as compared with the prior-yearÅ and our ongoing investments in information technology. Å Operating Results Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å Division profit Å \$ 66 Å Å \$ 67 Å Å \$ 126 Å Å \$ 192 Å Division profit margin Å Å 3.4 % Å Å 3.4 % Å Å 2.2 % Å Å 3.3 % Division profit, as a percentage of sales, remained flat for theÅ thirteen weeks endedÅ November 2, 2024. Division profit, as a percentage of sales, decreased toÅ 2.2% for the thirty-nine weeks ended November 2, 2024, primarily due toÅ higher SG&A expenses as a percentage of sales. Å Interest Expense, Net Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å Interest expense Å \$ (7 ) Å Å \$ (6 ) Å Å \$ (18 ) Å Å \$ (17 ) Interest income Å 5 Å Å 4 Å Å 12 Å Å 10 Å Interest (expense) income, net Å \$ (2 ) Å Å \$ (2 ) Å Å \$ (6 ) Å Å \$ (7 ) Å Interest expense, netÅ remained flat for theÅ thirteen weeks endedÅ November 2, 2024.Å Interest expense, netÅ decreased byÅ \$1Å million for the thirty-nine weeks ended November 2, 2024,Å as compared withÅ the correspondingÅ prior-year period. Å Other (Expense) Income, Net Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å Other (expense) income, net Å \$ (35 ) Å Å \$ 2 Å Å \$ (41 ) Å Å \$ (1 ) Å This caption includes non-operating items, including changes in fair value of minority investments measured at fair value or using the fair value measurement alternative, changes in the market value of our available-for-sale security, our share of earnings or losses related to our equity method investments, and net benefit / (expense) related to our pension and postretirement programs excluding the service cost component. Å For theÅ thirteen weeks endedÅ November 2, 2024, we recorded aÅ \$35 millionÅ non-cash impairment charge related to a minority investment that is accounted for using the fair value measurement alternative, which is cost, adjusted for changes in observable prices minus impairment under the practicability exception. We assess the carrying value of this investment for impairment whenever events or circumstances indicate that the carrying value may not be recoverable, and consider factors including, but not limited to, expected cash flows, underperformance relative to its plans and continued losses of the investee. We estimated the fair value using a discounted cash flow approach, which considered forecasted cash flows provided by the investee's management, as well as assumptions over discount rates andÅ terminal values. Additionally, theÅ thirteen and thirty-nine weeks ended November 2, 2024Å other (expense) income, net reflected expense ofÅ \$2Å million and \$5Å million, respectively, related to our pension and postretirement programs. In addition, we recorded a \$2 million loss on our equity method investments for the thirty-nine weeks ended November 2, 2024. Å The thirteen weeks ended October 28, 2023 reflected a gain of \$2 million from the resolution of working capital related to the sale of our Foot Locker Singapore and Malaysia businesses to our license partner in the second quarter and a \$3 million gain on the sale of a corporate office property in North America. This was partially offset by expense of \$2 million related to our pension and postretirement programs. For the thirty-nine weeks ended October 28, 2023, other income / (expense), net included an additional \$4Å million of expense related to our pension and postretirement programs and an additional \$2Å million gain from the previously mentioned business divestiture. Å Third Quarter 2024 Form 10-Q Page 22 Table of Contents Å Income Taxes Å æ: Å Thirteen weeks ended Å Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Å 2024 Å Å 2023 Å Provision for income taxes Å \$ 8 Å Å \$ 19 Å Å \$ 11 Å Å \$ 42 Å Effective tax rate Å Å (30.6 ) % Å Å 39.4 % Å Å (42.2 ) % Å Å 41.1 % Å Our current year interim provision for income taxes was measured using an estimated annual effective tax rate, which represented a blend of federal, state, and foreign taxes and included the effect of certain nondeductible items as well as changes in our mix of domestic and foreign earnings or losses, adjusted for discrete items that occurred within the periods presented. Å We regularly assess the adequacy of our provisions for income tax contingencies in accordance with applicable authoritative guidance on accounting for income taxes. As a result, we may adjust the reserves for unrecognized tax benefits considering new facts and developments, such as changes to interpretations of relevant tax law, assessments from taxing authorities, settlements with taxing authorities, and lapses of statutes of limitation. During theÅ thirty-nine weeks ended November 2, 2024 and October 28, 2023, we recognized tax benefits of \$2 million andÅ \$4 million, respectively, from reserve releases due to variousÅ statute of limitations expirations on our foreign income taxes. Å During theÅ thirty-nine weeks ended November 2, 2024, we recorded \$2 million of expense related to tax deficiencies from share-based compensation, primarily from the vesting of certain grants. The amount recorded in the corresponding prior-year period was not significant. Å Excluding theseÅ items,Å the effective tax rates for the current year periods were unfavorable, as compared with the corresponding prior-year periods, primarily due to a loss before tax with non-deductible expenses remainingÅ relatively unchanged,Å coupled with a change in geographic mix of earnings. Å The Organization for Economic Co-operation and Development Pillar Two guidelines published to date include transition and safe harbor rules around the implementation of the Pillar Two global minimum tax of 15%. Based on current enacted legislation effective in 2024 and our structure, the effect ofÅ these rules wasÅ not significant to our overallÅ effective tax rates for the thirteen and thirty-nine weeks ended November 2, 2024, and we do not currently expectÅ a significant effect on our overall effective tax rate for 2024. We are monitoring developments and evaluatingÅ the effects that these new rules will have on our future effective income tax rate, tax payments, financial condition, and results of operations. Å Liquidity and Capital Resources Å Liquidity Å Our primary source of liquidity has been cash flow from operations, while the principal uses of cash have been to fund inventory and other working capital requirements; finance capital expenditures related to store openings, store remodelings, internet and mobile sites, information systems, including the implementation of a new enterprise resource planning system, and other support facilities; make retirement plan contributions, quarterly dividend payments, and interest payments; and fund other cash requirements to support the development of our short-term and long-term operating strategies. We generally finance real estate with operating leases. We believe our cash, cash equivalents, future cash flow from operations, and amounts available under our credit agreement will be adequate to fund these requirements. Å The Company may also repurchase its common stock or seek to retire or purchase outstanding debt through open market purchases, privately negotiated transactions, or otherwise. Share repurchases and retirement of debt, if any, will depend on prevailing market conditions, liquidity requirements, contractual restrictions, strategic considerations, and other factors. The amounts involved may be material. As of November 2, 2024, approximately \$1.1Å billion remained available under our current \$1.2 billion share repurchase program. Å Third Quarter 2024 Form 10-Q Page 23 Table of Contents Å Our expected full-year capital spending isÅ \$270 million and an additionalÅ \$50 million is expected related to software-as-a-service implementation costs, totaling spend ofÅ \$320 million. The forecast includesÅ \$185 million related to the updating ("refresh"), remodeling or relocation of stores, as well as newÅ stores. Updating our stores or "refreshes" represent spending directed towards elevating our brand experience, with modest capital expenditures per store. Additionally, we expect to spendÅ \$85 million primarily for our technology and supply chain initiatives, including capital expenditures related to two new distribution centers.Å We also expect to spend an additionalÅ \$50 million in software-as-a-service implementation costs, related to our technology initiatives as we modernize our enterprise resource planning tools including e-commerce, supply chain, and finance.Å We have the ability to revise and reschedule some of the anticipated spending program related to our stores should our financial position require it. Å Any material adverse change in customer demand, fashion trends, competitive market forces, or customer acceptance of our merchandise mix, retail locations and websites, uncertainties related to the effect of competitive products and pricing, our reliance on a few key suppliers for a significant portion of our merchandise purchases and risks associated with global product sourcing, economic conditions worldwide, the effects of currency fluctuations, as well as other factors listed under the headings "Disclosure Regarding Forward-Looking Statements," and "Risk Factors" could affect our ability to continue to fund our needs from business operations. Å Operating Activities Å æ: Å Thirty-nine weeks ended Å æ: Å November 2, Å Å October 28, Å (\$ in millions) Å 2024 Å Å 2023 Å Net cash provided by (used in) operating activities Å \$ 98 Å Å \$ (98 ) Å Change Å \$ 196 Å Å æ: Å Å Operating activities reflects net (loss) income adjusted for non-cash items and working capital changes. Adjustments to net (loss) income for non-cash items include impairment charges, other charges,Å depreciation and amortization, deferred income taxes, and share-based compensation expense. Å The increase in cash from operating activities primarily reflected working capital improvements,

partially offset by a loss in the current period as compared with income in the corresponding prior-year period. Timing on accounts payable and other accruals contributed \$187 million, reflecting reductions in incentive compensation and income tax payments. Investing Activities A Thirty-nine weeks ended November 2, 2024 A October 28, 2024 A (\$ in millions) A 2024 A 2023 A Net cash used in investing activities A \$(185) A \$(145) A Change A \$(40) A A The change in investing activities primarily reflected higher capital expenditures in the current period. Additionally, the prior-year period included \$16 million of proceeds from the sale of businesses and \$6 A million of proceeds from the sale of property. A For the thirty-nine weeks ended November 2, 2024, capital expenditures increased by \$20A million to \$185A million, as compared with the corresponding prior-year period. Our current year capital plans call for the remodeling or relocation of approximately 490A existing stores, A of which approximately 420A stores represent refreshes or updates to our current design standards. A During the thirty-nine weeks ended November 2, 2024, we remodeled or relocated 297A stores, including the refresh of 247A stores. A Financing Activities A Thirty-nine weeks ended November 2, 2024 A October 28, 2024 A (\$ in millions) A 2024 A 2023 A Net cash used in financing activities A \$(6) A \$(120) A Change A \$114 A A Third Quarter 2024 Form 10-Q Page 24 Table of Contents A The change in financing activities primarily resulted from not paying dividends during the thirty-nine weeks ended November 2, 2024, as compared with \$113 million in dividends paid in the corresponding prior-year period. Also contributing to the decline was a \$5 million reduction in repurchases of common stock related to share-based tax withholdings, partially offset by \$4 million in debt issuance costs related to our amendment of our credit facility. During the second quarter of 2024, we amended our \$600 million revolving credit facility, which provided for (i) an uncommitted "accordion" feature that allows us, subject to certain customary conditions, to increase the size of the revolving credit facility to up to \$750 million in the aggregate, (ii) an extension of the maturity date from July 14, 2025 to June 20, 2029, and (iii) a change to the interest rates and commitment fees applicable to the loans and commitments, among other items. A Free Cash Flow (non-GAAP measure) A In addition to net cash provided by operating activities, we use free cash flow as a useful measure of performance and as an indication of our financial strength and our ability to generate cash. We define free cash flow as net cash provided by operating activities less capital expenditures (which is classified as an investing activity). We believe the presentation of free cash flow is relevant and useful for investors because it allows investors to evaluate the cash generated from underlying operations in a manner similar to the method used by management. Free cash flow is not defined under U.S. GAAP. Therefore, it should not be considered a substitute for income or cash flow data prepared in accordance with U.S. GAAP and may not be comparable to similarly titled measures used by other companies. It should not be inferred that the entire free cash flow amount is available for discretionary expenditures. The following table presents a reconciliation of net cash flow provided by operating activities, the most directly comparable U.S. GAAP financial measure, to free cash flow.

	A Thirty-nine weeks ended	A November 2,	A October 28,	A (\$ in millions)
Operating activities	2024	2023	2024	2023
Net cash provided by (used in) operating activities	\$ 98	A \$(98)	Capital expenditures	A \$(185)
Free cash flow	A \$(87)	A \$(263)	Critical Accounting Policies and Estimates	A There have been no significant changes to our critical accounting policies and estimates from the information provided in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations," within the 2023A Annual Report on Form 10-K.

K. Recent Accounting Pronouncements A Descriptions of the recently issued and adopted accounting principles are included in Item 1. "Financial Statements" in Note A 1, Summary of Significant Accounting Policies, to the Condensed Consolidated Financial Statements. A Item 3. Quantitative and Qualitative Disclosures About Market Risk A There have been no significant changes in our primary risk exposures or management of market risks from the information provided in Part II, Item 7A, Quantitative and Qualitative Disclosures About Market Risk within the 2023A Annual Report on Form 10-K. A Item 4. Controls and Procedures A During the quarter, the Company's management performed an evaluation, under the supervision and with the participation of the Company's Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as that term is defined in Rules 13a-15(e) and 15d-15(e)) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Based on that evaluation, the Company's CEO and CFO concluded that the Company's disclosure controls and procedures were effective to ensure that information relating to the Company that is required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC rules and forms, and is accumulated and communicated to management, including the CEO and CFO, as appropriate to allow timely decisions regarding required disclosure. A Third Quarter 2024 Form 10-Q Page 25 Table of Contents A During the quarter ended November 2, 2024, there were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act), that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. A PART II - OTHER INFORMATION A Item 1. Legal Proceedings A Information regarding the Company's legal proceedings is contained in the Legal Proceedings note under Item 1A. "Financial Statements" in Part I. A Item 1A. Risk Factors A In addition to the other information discussed in this report, the factors described in Part I, Item 1A. "Risk Factors" in our 2023 Annual Report on Form 10-K filed with the SEC on March 28, 2024 should be considered as they could materially affect our business, financial condition, or future results. A There have not been any significant changes with respect to the risks described in our 2023A Annual Report on Form 10-K. A Item 2. Unregistered Sales of Equity Securities and Use of Proceeds A The table below provides information with respect to shares of the Company's common stock for the thirteen weeks ended November 2, 2024.

Date Purchased	Total Number of Shares Purchased	(1) Average Price Paid Per Share
(1) Total Number of Shares Purchased as part of Publicly Announced Program	(2) Dollar Value of Shares that may yet be Purchased Under the Program	(2) August 4 to August 31, 2024
A \$ 30.52	A \$ 1,103,814,042	September 1 to October 5, 2024
A \$ 1,128	A \$ 28.35	A \$ 1,103,814,042
October 6 to November 2, 2024	A \$ 12,451	A \$ 24.80
A \$ 1,103,814,042	A \$ 14,485	A \$ 25.43
A \$ 1,103,814,042	(1) These columns include shares acquired in satisfaction of the tax withholding obligations of holders of restricted stock units, which vested during the quarter.	(2) On February 24, 2022, the Board of Directors approved a share repurchase program authorizing the Company to repurchase up to \$1.2 billion of its common stock, and this program does not have an expiration date.

A Item 3. Defaults Upon Senior Securities A Not applicable. A Item 4. Mine Safety Disclosures A Not applicable. A Item 5. Other Information A During the quarter ended November 2, 2024, no director or officer (as defined in Rule 16a-1(f) promulgated under the Exchange Act) of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement" (as each term is defined in Item 408 of Regulation S-K). A Third Quarter 2024 Form 10-Q Page 26 Table of Contents A Item 6. Exhibits A Exhibit No. A Description 31.1 Certification of Chief Executive Officer Pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. 31.2 Certification of Chief Financial Officer Pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. 32\*\* Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. 101.INS\*\* Inline XBRL Instance Document. 101.SCH\*\* Inline XBRL Taxonomy Extension Schema. 101.CAL\*\* Inline XBRL Taxonomy Extension Calculation Linkbase. 101.DEF\*\* Inline XBRL Taxonomy Extension Definition Linkbase. 101.LAB\*\* Inline XBRL Taxonomy Extension Label Linkbase. 101.PRE\*\* Inline XBRL Taxonomy Extension Presentation Linkbase. 104\*\* Cover Page Interactive Data File (embedded within the Inline XBRL datafile and contained in Exhibit 101).

\* Filed herewith \*\* Furnished herewith A Third Quarter 2024 Form 10-Q Page 27 Table of Contents A SIGNATURE A Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized. A Date: December 11, 2024 FOOT LOCKER, INC. A Michael Baughn A MICHAEL BAUGHN A Executive Vice President and Chief Financial Officer A Third Quarter 2024 Form 10-Q Page 28 0001437749-24-037241ex\_725400.htm Exhibit 31.1A CERTIFICATION A Mary N. Dillon, certify that:

I. I have reviewed this quarterly report on Form 10-Q of Foot Locker, Inc. (the Registrant); A 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report; A 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report; A 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:

a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and

e) 5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the Audit Committee of the Registrant's Board of Directors (or persons performing the equivalent functions):

a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

A December 11, 2024 A /s/ Mary N. Dillon A President and Chief Executive Officer A A 0001437749-24-037241ex\_725400.htm Exhibit 31.2A CERTIFICATION A Michael Baughn, certify that:

I. I have reviewed this quarterly report on Form 10-Q of Foot Locker, Inc. (the Registrant); A 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report; A 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Registrant as of, and for, the periods presented in this report; A 4. The Registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the Registrant and have:

a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) evaluated the effectiveness of the Registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) disclosed in this report any change in the Registrant's internal control over financial reporting that occurred during the Registrant's most recent fiscal quarter (the Registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the Registrant's internal control over financial reporting; and

e) 5. The Registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the Registrant's auditors and the Audit Committee of the Registrant's Board of Directors (or persons performing the equivalent functions):

a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the Registrant's ability to record, process, summarize and report financial information; and

b) any fraud, whether or not material, that involves management or other employees who have a significant role in the Registrant's internal control over financial reporting.

A December 11, 2024 A /s/ Michael Baughn A Executive Vice President and Chief Financial Officer A A 0