

REFINITIV

DELTA REPORT

10-K

HOMB - HOME BANCSHARES INC
10-K - DECEMBER 31, 2023 COMPARED TO 10-K - DECEMBER 31, 2022

The following comparison report has been automatically generated

TOTAL DELTAS	2437
CHANGES	750
DELETIONS	791
ADDITIONS	896

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 10-K

(Mark One)

☒ Annual Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Fiscal Year Ended **December 31, 2022** **December 31, 2023** or

☐ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the Transition period from _____ to _____

Commission File Number: 001-41093

HOME BANCSHARES, INC.

(Exact Name of Registrant as Specified in Its Charter)

Arkansas	71-0682831
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
719 Harkrider, Suite 100, Conway, Arkansas	72032
(Address of principal executive offices)	(Zip Code)
(501) 339-2929	

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	HOMB	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☒ No ☐

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes ☐ No ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definition of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. ☒

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements. ☐ ☒

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b). ☐ ☒

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The aggregate market value of the registrant's common stock, par value \$0.01 per share, held by non-affiliates on **June 30, 2022** **June 30, 2023**, was **\$3.96** **\$4.29** billion based upon the last trade price as reported on the New York Stock Exchange of **\$20.77** **\$22.80**.

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practical date.

Common Stock Issued and Outstanding: **203,607,141** **201,136,052** shares as of **February 22, 2023** **February 22, 2024**.

Documents incorporated by reference: Portions of the registrant's Proxy Statement relating to its **2023** **2024** Annual Meeting to be held on **April 20, 2023** **April 18, 2024**, are incorporated by reference into Part III of this Form 10-K.

HOME BANCSHARES, INC.
FORM 10-K
December 31, 2022 2023

INDEX

	Page No.
PART I:	
Item 1. Business	5-23
Item 1A. Risk Factors	23-34 33
Item 1B. Unresolved Staff Comments	34 33
Item 1C. Cybersecurity	34-36
Item 2. Properties	34 36
Item 3. Legal Proceedings	34 36
Item 4. Mine Safety Disclosure	34 36
PART II:	
Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities	35 36-336 7
Item 6. Selected Financial Data	37 38-38 39
Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operation	39 40-87 88
Item 7A. Quantitative and Qualitative Disclosures About Market Risk	88 89-89 90
Item 8. Consolidated Financial Statements and Supplementary Data	89 90-151 152
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	151 152
Item 9A. Controls and Procedures	152-153
Item 9B. Other Information	152 153
PART III:	
Item 10. Directors, Executive Officers and Corporate Governance	152 153
Item 11. Executive Compensation	152 153
Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters	152 153-153
Item 13. Certain Relationships and Related Transactions, and Director Independence	153
Item 14. Principal Accounting Fees and Services	153 154
PART IV:	
Item 15. Exhibits, Financial Statement Schedules	153 154-155 156
Item 16. Form 10-K Summary	155 156
Signatures	156 157
Consent and Certifications	After page 156 157

CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

Some of our statements contained in this document, including matters discussed under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operation," are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements relate to expectations, beliefs, projections, future financial performance, future plans and strategies, and anticipated events or

trends, and include statements about the competitiveness of the banking industry, potential regulatory obligations, our entrance and expansion into other markets, including through potential acquisitions, our other business strategies and other statements that are not historical facts. Forward-looking statements are not guarantees of performance or results. When we use words like “may,” “plan,” “contemplate,” “anticipate,” “believe,” “intend,” “continue,” “expect,” “project,” “predict,” “estimate,” “could,” “should,” “would,” and similar expressions, you should consider them as identifying forward-looking statements, although we may use other phrasing. These forward-looking statements involve risks and uncertainties and are based on our beliefs and assumptions, and on the information available to us at the time that these disclosures were prepared. These forward-looking statements involve risks and uncertainties and may not be realized due to a variety of factors, including, but not limited to, the following:

- the effects of future local, regional, national and international economic conditions, including inflation or a decrease in commercial real estate and residential housing values;
- changes in the level of nonperforming assets and charge-offs, and credit risk generally;
- the risks of changes in interest rates or the level and composition of deposits, loan demand and the values of loan collateral, securities and interest-sensitive assets and liabilities;
- disruptions, uncertainties and related effects on credit quality, liquidity, other aspects of our business and our operations that may result from any future outbreaks of the COVID-19 pandemic and measures that may be implemented or imposed in response to such outbreaks; other public health crises;
- the effect of any mergers, acquisitions or other transactions to which we or our bank subsidiary may from time to time be a party, including our ability to identify, complete and successfully integrate any businesses that we acquire; new acquisitions;
- the risk that expected cost savings and other benefits from acquisitions may not be fully realized or may take longer to realize than expected;
- the possibility that an acquisition does not close when expected or at all because required regulatory, shareholder or other approvals and other conditions to closing are not received or satisfied on a timely basis or at all;
- the reaction to a proposed acquisition transaction of the respective companies’ customers, employees and counterparties;
- diversion of management time on acquisition-related issues;
- the ability to enter into and/or close additional acquisitions;
- the availability of and access to capital and liquidity on terms acceptable to us;
- increased regulatory requirements and supervision that applies as a result of our having over \$10 billion in total assets;
- legislation and regulation affecting the financial services industry as a whole, and the Company and its subsidiaries in particular, and future legislative and regulatory changes;
- changes in governmental monetary and fiscal policies;
- the effects of terrorism and efforts to combat it;
- it, political instability, war, military conflicts (including the ongoing military conflict between Russia conflicts in the Middle East and Ukraine) and other major domestic or international events;
- adverse weather events, including hurricanes, and other natural disasters;
- the ability to keep pace with technological changes, including changes regarding cybersecurity;
- an increase in the incidence or severity of, or any adverse effects resulting from, acts of fraud, illegal payments, cybersecurity breaches or other illegal acts impacting our bank subsidiary, our vendors or our customers;
- the effects of competition from other commercial banks, thrifts, mortgage banking firms, consumer finance companies, credit unions, securities brokerage firms, insurance companies, money market and other mutual funds and other financial institutions operating in our market area and elsewhere, including institutions operating regionally, nationally and internationally, together with competitors offering banking products and services by mail, telephone and the Internet;
- potential claims, expenses and other adverse effects related to current or future litigation, regulatory examinations or other government actions;
- potential increases in deposit insurance assessments, increased regulatory scrutiny, investment portfolio losses, or market disruptions resulting from financial challenges in the banking industry;
- the effect of changes in accounting policies and practices and auditing requirements, as may be adopted by the regulatory agencies, as well as the Public Company Accounting Oversight Board, the Financial Accounting Standards Board, and other accounting standard setters;
- higher defaults on our loan portfolio than we expect; and
- the failure of assumptions underlying the establishment of our allowance for credit losses or changes in our estimate of the adequacy of the allowance for credit losses.

All written or oral forward-looking statements attributable to us are expressly qualified in their entirety by this Cautionary Note. Our actual results may differ significantly from those we discuss in these forward-looking statements. The factors identified in this section are not intended to represent a complete list of all the factors that could adversely affect our business, operating results, financial condition or cash flows. Other factors not presently known to us or that we currently deem immaterial to us may also have an adverse effect on our business, operating results, financial condition or cash flows, and the factors we have identified could affect us to a greater extent than we currently anticipate. Many of the important factors that will determine our future financial performance and financial condition are beyond our ability to control or predict. You are cautioned not to put undue reliance on any forward-looking statements, which speak only as of the date they are made. For other factors, risks and uncertainties that could cause our actual results to differ materially from estimates and projections contained in these forward-looking statements, see "Risk Factors" below. Except as required by applicable law or the rules and regulations of the SEC, we undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.

PART I

Item 1. BUSINESS

Company Overview

Home BancShares, Inc. ("Home BancShares") which may also be referred to in this document as "we," "us," "HBI" or the "Company") is a Conway, Arkansas headquartered bank holding company registered under the federal Bank Holding Company Act of 1956. The Company's common stock is traded through the New York Stock Exchange under the symbol "HOMB." We are primarily engaged in providing a broad range of commercial and retail banking and related financial services to businesses, real estate developers and investors, individuals and municipalities through our wholly owned community bank subsidiary – Centennial Bank. Centennial Bank has branch locations in Arkansas, Florida, Texas, South Alabama and New York City. Although the Company has a diversified loan portfolio, at **December 31, 2022**, **December 31, 2023** and **2021, 2022**, commercial real estate loans represented **56.3%**, **56.7%** and **59.7%**, **56.3%** of gross loans and **230.1%**, **215.5%** and **212.2%**, **230.1%** of total stockholders' equity, respectively. The Company's total assets, total deposits, total revenue and net income for each of the past three years are as follows:

		December 31,		
		2022	2021	2020
		(In thousands)		
		December 31,		
		2023	2022	2021
		(In thousands)		
Total assets	Total assets	\$22,883,588	\$18,052,138	\$16,398,804
Total deposits	Total deposits	17,938,783	14,260,570	12,725,790
Total revenue (net interest income) plus non-interest income	Total revenue (net interest income) plus non-interest income	933,787	710,540	694,341
Net income	Net income	305,262	319,021	214,448

Home BancShares acquires, organizes and invests in community banks that serve attractive markets. Our community banking team is built around experienced bankers with strong local relationships. The Company was formed in 1998 by an investor group led by John W. Allison, our Chairman, and Robert H. "Bunny" Adcock, Jr., one of our directors. Since opening our first subsidiary bank in 1999, we have acquired and integrated a total of 23 banks with locations in Arkansas, Florida, Texas and Alabama, including 18 banks since 2010, seven of which we acquired through Federal Deposit Insurance Corporation ("FDIC") assisted transactions. Our subsidiary bank has operated under a single charter and the Centennial Bank name since 2009. In 2015, after acquiring a pool of national commercial real estate loans, we created Centennial Commercial Finance Group ("Centennial CFG") to build out a national lending platform focused on commercial real estate as well as commercial and industrial loans. Centennial CFG operates out of our New York City branch office and loan production offices in Los Angeles, California, Dallas, Texas and Miami, Florida. In 2018, we acquired Shore Premier Finance ("SPF"), a marine-lending division of Union Bank & Trust of Richmond, Virginia, and established the SPF division of Centennial Bank to build out a lending platform focusing on commercial and consumer marine loans. In 2020, we acquired LH-Finance, the marine lending division of People's United Bank, N.A. of Bridgeport, Connecticut, and consolidated LH-Finance and its loan portfolio with our SPF division. The SPF division operates out of loan production offices in Chesapeake, Virginia and Baltimore, Maryland. In 2022, we completed our largest acquisition to-date and first in the state of Texas with the acquisition of Happy Bancshares, Inc. and its bank subsidiary, Happy State Bank, headquartered in Amarillo, Texas, on April 1, 2022.

Acquisitions

We believe many individuals and businesses prefer banking with a locally managed community bank capable of providing flexibility and quick decisions. The execution of our community banking strategy has allowed us to rapidly build our network of banking operations through acquisitions. The following summary provides additional details concerning

our acquisitions during the previous five fiscal years.

Shore Premier Finance – On June 30, 2018, the Company acquired Shore Premier Finance (“SPF”), a division of Union Bank & Trust of Richmond, Virginia, the bank subsidiary of Union Bankshares Corporation. The Company paid a purchase price of approximately \$377.4 million in cash, subject to certain post-closing adjustments, and 1,250,000 shares of HBI common stock valued at approximately \$28.2 million at the time of the acquisition. SPF provides direct consumer financing for United States Coast Guard (“USCG”) registered high-end sail and power boats. Additionally, SPF provides inventory floor plan lines of credit to marine dealers, primarily those selling USCG documented vessels.

Including the purchase accounting adjustments, as of acquisition date, SPF had approximately \$377.0 million in total assets, including \$376.2 million in total loans, which resulted in goodwill of \$30.5 million being recorded.

This portfolio of loans is now housed in a division of Centennial Bank known as Shore Premier Finance. The SPF division of Centennial Bank is responsible for servicing the acquired loan portfolio and originating new loan production. In connection with this acquisition, Centennial Bank opened a new loan production office in Chesapeake, Virginia, to house the SPF division. Through the SPF division, Centennial Bank is working to build out a lending platform focusing on commercial and consumer marine loans.

LH-Finance – On February 29, 2020, the Company completed the acquisition of LH-Finance, the marine lending division of People's United Bank, N.A., for a cash purchase price of approximately \$421.2 million. Like SPF, LH-Finance provides direct consumer financing for USCG United States Coast Guard (“USCG”) registered high-end sail and power boats, as well as inventory floor plan lines of credit to marine dealers, primarily those selling USCG documented vessels.

Including the purchase accounting adjustments, as of the acquisition date, LH-Finance had approximately \$409.1 million in total assets, including \$407.4 million in total loans, which resulted in goodwill of \$14.6 million being recorded.

The acquired portfolio of loans is now housed in our SPF division. The SPF division is responsible for servicing the acquired loan portfolio and originating new loan production. In connection with this acquisition, we opened a new loan production office in Baltimore, Maryland.

LendingClub Bank Marine Portfolio – On February 4, 2022, the Company completed the purchase of the performing marine loan portfolio of Utah-based LendingClub Bank (“LendingClub”). Under the terms of the purchase agreement with LendingClub, the Company acquired approximately \$242.2 million of yacht loans. This portfolio of loans is housed within the Company's SPF division, which is responsible for servicing the acquired loan portfolio and originating new loan production.

Happy Bancshares, Inc. – On April 1, 2022, the Company completed the acquisition of Happy Bancshares, Inc. (“Happy”), and merged Happy State Bank into Centennial Bank. The Company issued approximately 42.4 million shares of its common stock valued at approximately \$958.8 million as of April 1, 2022. In addition, the holders of certain Happy stock-based awards received approximately \$3.7 million in cash in cancellation of such awards, for a total transaction value of approximately \$962.5 million.

Including the effects of the known purchase accounting adjustments, as of the acquisition date, Happy had approximately \$6.69 billion in total assets, \$3.65 billion in loans and \$5.86 billion in customer deposits. Happy formerly operated its banking business from 62 locations in Texas.

For an additional discussion regarding the acquisition of LendingClub's Marine Portfolio, see “Management's Discussion and Analysis of Financial Condition and Results of Operations” included in this Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023. For additional discussions regarding the acquisitions acquisition of Happy, and LH-Finance, see “Management's Discussion and Analysis of Financial Condition and Results of Operations” and Note 2 “Business Combinations” in the Notes to Consolidated Financial Statements included in this Annual Report on Form 10-K for the year ended December 31, 2022. For an additional discussion regarding the acquisition of SPF, see “Management's Discussion and Analysis of Financial Condition and Results of Operations” and Note 2 “Business Combinations” in the Notes to Consolidated Financial Statements included our Annual Report on Form 10-K for the year ended December 31, 2020 December 31, 2023.

Our Management Team

The following table sets forth, as of December 31, 2022 December 31, 2023, information concerning the individuals who are our executive officers.

Name	Age	Positions Held with Home BancShares, Inc.	Positions Held with Centennial Bank
John W. Allison	76 77	Chairman of the Board, Chief Executive Officer and President	Director
Brian S. Davis	57 58	Chief Financial Officer, Treasurer and Director	Chief Financial Officer, Treasurer and Director
Jennifer C. Floyd	48 49	Chief Accounting Officer	Chief Accounting Officer
Kevin D. Hester	59 60	Chief Lending Officer	Chief Lending Officer and Director
J. Stephen Tipton	41 42	Chief Operating Officer	Chief Operating Officer
Tracy M. French	61 62	Director and Executive Officer	Chairman of the Board, Chief Executive Officer and President
Donna J. Townsell	52 53	Senior Executive Vice President, Director of Investor Relations and Director	Senior Executive Vice President and Director
Russell D. Carter, III	47 48	Executive Officer	Regional President
Kenneth Mikel Williamson, Jr.	52	Executive Officer	Regional President

Our Growth Strategy

Our goals are to achieve growth in earnings per share and to create and build stockholder value. Our growth strategy entails the following:

- *Strategic acquisitions* – Strategic acquisitions (both FDIC-assisted and non-FDIC-assisted) have been a significant component of our historical growth strategy, and we believe properly priced bank acquisitions can continue to be a large part of our growth strategy. We completed the acquisition of Happy Bancshares, Inc. headquartered in Amarillo, Texas, during the second quarter of 2022. Our principal acquisition focus in the near term will be to continue to expand our presence in Texas, Arkansas, Florida and Alabama and into other contiguous markets, although we may seek to expand into other areas if attractive financial opportunities in other market areas arise. We will continue to evaluate potential bank acquisition opportunities to determine whether they are in the best interests of our Company. Our goals in making these decisions are to maximize the return to our shareholders and to enhance our franchise.
- *Organic growth* – We believe our current branch network provides us with the capacity to grow within our existing market areas. We also believe we are well positioned to attract new business and additional experienced personnel as a result of ongoing changes in our competitive markets. We believe the markets we entered into as a result of historical acquisitions provide us opportunities for organic growth as we now have a presence in several large markets where our market share has not previously been significant. Through our Centennial CFG franchise, we are continuing to build out operate a national lending platform that focuses on commercial real estate plus commercial and industrial loans. Additionally, through our SPF division, we are continuing to build operate a lending platform focusing on commercial and consumer marine loans. As opportunities arise, we will evaluate new (commonly referred to as *de novo*) branches in our current markets and in other attractive market areas. We opened one did not open any *de novo* branch location during 2022 locations in Ft. Worth, Texas. We 2023. However, we will continue to evaluate *de novo* opportunities during 2023 2024 and make decisions on a case-by-case basis in the best interest of the shareholders.

Community Banking Philosophy

Our community banking philosophy consists of four basic principles:

- manage our community banking franchise with experienced bankers and community bank boards who are empowered to make customer-related decisions quickly;
- provide exceptional service and develop strong customer relationships;
- pursue the business relationships of our local boards of directors, executive officers, stockholders, and customers to actively promote our community bank; and
- maintain our commitment to the communities we serve by supporting civic and nonprofit organizations.

These principles, which make up our community banking philosophy, are the driving force for our business. As we streamlined our legacy business into an efficient banking network and have integrated new acquisitions, we have preserved lending authority with local management in most cases by using local loan committees that maintain an integral connection to the communities we serve. These committees are empowered with lending authority of up to \$6.0 million in their respective geographic areas. This allows us to capitalize on the strong relationships that these individuals and our local bank officers have in their respective communities to maintain and grow our business. Through experienced and empowered local bankers and board members, we are committed to maintaining a community banking experience for our customers.

Operating Goals

Our operating goals focus on maintaining strong credit quality, increasing profitability, finding experienced bankers, and maintaining a “fortress” balance sheet:

- *Maintain strong credit quality* – Credit quality is our first priority. We employ a set of credit standards designed to ensure the proper management of credit risk. Our management team plays an active role in monitoring compliance with these credit standards in the different communities served by Centennial Bank. We have a centralized loan review process, which we believe enables us to take prompt action on potential problem loans. We have historically taken an aggressive approach to resolving problem loans, including those problem loans acquired in our FDIC-assisted and non-FDIC-assisted acquisitions. We are committed to maintaining high credit quality standards.
- *Continue to improve profitability* – We will continue to strive to improve our profitability and achieve high performance ratios as we continue to utilize the available capacity of branches and employees. We believe our profitability is significantly tied to our focus on our efficiency ratio, and we pride ourselves on operating in a highly efficient manner. To achieve further improvements in operating efficiency, we will continue to focus on increasing revenue from organic loan growth, achieving cost savings from any acquisitions, developing and implementing new efficiency initiatives, further streamlining the processes in our lending and retail operations and improving our purchasing power.
- *Attract and motivate experienced bankers* – We believe a major factor in our success has been our ability to attract and motivate bankers who have experience in and knowledge of their local communities. Historically, our hiring and retaining experienced relationship bankers has been integral to our ability to grow quickly when entering new markets.
- *Maintain a “fortress” balance sheet* – We intend to maintain a strong balance sheet through a focus on four key governing principles: (1) maintain solid asset quality; (2) remain well-capitalized; (3) pursue high performance metrics including return on tangible equity (ROTE), return on assets (ROA), efficiency ratio and net interest margin; and (4) retain liquidity at the bank holding company level that can be utilized should attractive acquisition opportunities be identified or for internal capital needs. We strive to maintain capital levels above the regulatory capital requirements through our focus on these governing principles, which historically has allowed us to take advantage of acquisition opportunities as they become available without the need for additional capital.

Our Market Areas

As of **December 31, 2022** **December 31, 2023**, we conducted business principally through 76 branches in Arkansas, 78 branches in Florida, 63 branches in Texas, five branches in Alabama and one branch in New York City. Our branch footprint includes markets in which we are the deposit market share leader as well as markets where we believe we have opportunities for deposit market share growth. As of **December 31, 2022** **December 31, 2023**, we also operate loan production offices in Los Angeles, California; Miami, Florida and Dallas, Texas through our Centennial CFG division and in Chesapeake, Virginia and Baltimore, Maryland through our SPF division.

Lending Activities

We originate loans primarily secured by single and multi-family real estate, residential construction and commercial buildings. In addition, we make loans to small and medium-sized commercial businesses as well as to consumers for a variety of purposes.

Our loan portfolio as of **December 31, 2022** **December 31, 2023**, was comprised as follows:

		Total Loans Receivable	Percentage of portfolio						
		(Dollars in thousands)							
	Total Loans Receivable				Total Loans Receivable			Percentage of portfolio	
		(Dollars in thousands)						(Dollars in thousands)	
Real estate:	Real estate:								
Commercial real estate loans	Commercial real estate loans								
Commercial real estate loans	Commercial real estate loans								
Non-farm/non-residential	Non-farm/non-residential								
Non-farm/non-residential	Non-farm/non-residential								
Non-farm/non-residential	Non-farm/non-residential	\$ 5,632,063	39.1 %	\$ 5,549,954	38.5		38.5	%	
Construction/land development	Construction/land development	2,135,266	14.8						
Agricultural	Agricultural	346,811	2.4						

Residential real estate loans	Residential real estate loans								
Residential 1-4 family	Residential 1-4 family								
Residential 1-4 family	Residential 1-4 family	1,748,551	12.1						
Multifamily residential	Multifamily residential	578,052	4.0						
Total real estate	Total real estate	10,440,743	72.4						
Consumer	Consumer	1,149,896	8.0						
Commercial and industrial	Commercial and industrial	2,349,263	16.3						
Agricultural	Agricultural	285,235	2.0						
Other	Other	184,343	1.3						
Total	Total	\$14,409,480	100.0 %	Total	\$ 14,424,728	100.0		100.0	%

Real Estate – Non-farm/Non-residential. Non-farm/non-residential real estate loans consist primarily of loans secured by income-producing properties, such as shopping/retail centers, hotel/motel properties, office buildings, and industrial/warehouse properties. Commercial lending on income-producing properties typically involves higher loan principal amounts, and the repayment of these loans is dependent, in large part, on sufficient income from the properties collateralizing the loans to cover operating expenses and debt service. This category of loans also includes specialized properties such as churches, marinas, and nursing homes. Additionally, we make commercial mortgage loans to entities to operate in these types of properties, and the repayment of these loans is dependent, in large part, on the cash flow generated by these entities in the operations of the business. Often, a secondary source of repayment will include the sale of the subject collateral. When this is the case, it is generally our practice to obtain an independent appraisal of this collateral within the Interagency Appraisal and Evaluation Guidelines.

Real Estate – Construction/Land Development. This category of loans includes loans to residential and commercial developers to purchase raw land and to develop this land into residential and commercial land developments. In addition, this category includes construction loans for all of the types of real estate loans, including both commercial and residential. These loans are generally secured by a first lien on the real estate being purchased or developed. Often, the primary source of repayment will be the sale of the subject collateral. When this is the case, it is generally our practice to obtain an independent appraisal of this collateral within the Interagency Appraisal and Evaluation Guidelines.

Real Estate – Residential. Our residential mortgage loan program primarily originates loans to individuals for the purchase of residential property. We generally do not retain long-term, fixed-rate residential real estate loans in our portfolio due to interest rate and collateral risks. Residential mortgage loans to individuals retained in our loan portfolio primarily consisted of approximately 42.3% 50.1% owner occupied 1-4 family properties and approximately 47.6% 40.9% non-owner occupied 1-4 family properties (rental) as of December 31, 2022 December 31, 2023 with the remaining 10.1% 9.0% relating to condos and mobile homes. The primary source of repayment for these loans is generally the income and/or assets of the individual to whom the loan is made. Often, a secondary source of repayment will include the sale of the subject collateral. When this is the case, it is generally our practice to obtain an independent appraisal of this collateral within the Interagency Appraisal and Evaluation Guidelines.

Consumer. While our focus is on service to small and medium-sized businesses, we also make a variety of loans to individuals for personal, family and household purposes, including secured and unsecured installment and term loans originated by our bank, the primary portion of which consists of loans to finance USCG registered high-end sail and power boats through our SPF division. The primary source of repayment for these loans is generally the income and/or assets of the individual to whom the loan is made. The performance of consumer loans will be affected by the local and regional economies as well as the rates of personal bankruptcies, job loss, divorce and other individual-specific characteristics. When secured, we may independently assess the value of the collateral using a third-party valuation source.

Commercial and Industrial. Our commercial and industrial loan portfolio primarily consisted of 6.9% 7.3% unsecured loans, 33.9% 32.3% inventory/accounts receivable financing, 8.1% 8.7% equipment/vehicle financing and 51.1% 51.7% other, including letters of credit at less than 1%, as of December 31, 2022 December 31, 2023. This category includes loans to smaller business ventures, credit lines for working capital and short-term inventory financing, for example. These loans are typically secured by the assets of the business and are supplemented by personal guaranties of the principals and often mortgages on the principals' primary residences. The primary source of repayment may be conversion of the assets into cash flow, as in inventory and accounts receivable, or may be cash flow generated by operations, as in equipment/vehicle financing. Assessing the value of inventory can involve many factors including, but not limited to, type, age, condition, level of conversion and marketability, and can involve applying a discount factor or obtaining an independent valuation, based on the assessment of the above factors. Assessing the value of accounts receivable can involve many factors including, but not limited to, concentration, aging, and industry, and can involve applying a discount factor or obtaining an independent valuation, based on the assessment of the above factors. Assessing the value of equipment/vehicles may involve a third-party valuation source, where applicable.

Agricultural Loans. Agricultural loans include loans for financing agricultural production, including loans to businesses or individuals engaged in the production of timber, poultry, livestock or crops and are not categorized as part of real estate loans. Our agricultural loans are generally secured by farm machinery, livestock, crops, vehicles or other agricultural-related collateral. A portion of our portfolio of agricultural loans is comprised of loans to individuals which would normally be characterized as consumer loans except for the fact that the individual borrowers are primarily engaged in the production of timber, poultry, livestock or crops.

Credit Risks. The principal economic risk associated with each category of the loans that we make is the creditworthiness of the borrower and the ability of the borrower to repay the loan. General economic conditions and the strength of the services and retail market segments affect borrower creditworthiness. General factors affecting a commercial borrower's ability to repay include interest rates, inflation and the demand for the commercial borrower's products and services as well as other factors affecting a borrower's customers, suppliers and employees.

Risks associated with real estate loans also include fluctuations in the value of real estate, new job creation trends, tenant vacancy rates, and in the case of commercial borrowers, the quality of the borrower's management. Consumer loan repayments depend upon the borrower's financial stability and are more likely to be adversely affected by divorce, job loss, illness and other personal hardships.

Lending Policies. We have established common loan documentation procedures and policies, based on the type of loan, for our bank subsidiary. The board of directors periodically reviews these policies for validity. In addition, it has been and will continue to be our practice to attempt to independently verify information provided by our borrowers, including assets and income. We have not made loans similar to those commonly referred to as "no doc" or "stated income" loans. We focus on the primary and secondary methods of repayment and prepare global cash flows where appropriate. There are legal restrictions on the dollar amount of loans available for each lending relationship. The Arkansas Banking Code provides that no loan relationship may exceed 20% of a bank's risk-based capital, and we are in compliance with this restriction. In addition, we are not dependent upon any single lending relationship for an amount exceeding 10% of our revenues. As of **December 31, 2022** **December 31, 2023**, the maximum amount outstanding to a single borrower was **\$231.8 million** **\$232.7 million**. As primarily a community lender, we believe from time to time it is in our best interest to agree to modifications or restructurings. These modifications/restructurings can take the form of a reduction in interest rate, a move to interest-only from principal and interest payments, or a lengthening in the amortization period or any combination thereof. Occasionally, we will modify/restructure a single loan by splitting it into two loans following the interagency guidance involving the workout of commercial real estate loans. The loan representing the portion that is supported by the current cash flow of the borrower or project will remain on our books, while the new loan representing the portion that cannot be serviced by the current cash flow is charged-off. Furthermore, we may make an additional loan or loans to a borrower or related interest of a borrower who is past due more than 90 days. These circumstances will be very limited in nature, and when approved by the appropriate lending authority, will likely involve obtaining additional collateral that will improve the collectability of the overall relationship. It is our belief that judicious usage of these tools can improve the quality of our loan portfolio by providing our borrowers an improved probability of survival during difficult economic times.

Loan Approval Procedures. Our bank subsidiary has supplemented our common loan policies to establish its loan approval procedures as follows:

- **Individual Authorities.** The board of directors of Centennial Bank establishes the authorization levels for individual loan officers on a case-by-case basis. Generally, the more experienced a loan officer, the higher the authorization level. The approval authority for individual loan officers ranges from \$5,000 to \$3.0 million for secured loans and from \$1,000 to \$3.0 million for unsecured loans.
- **Officers' Loan Committees.** Our bank subsidiary also gives its Officers' Loan Committees loan approval authority. Credits in excess of individual loan limits are submitted to the region's Officers' Loan Committee. The Officers' Loan Committee consists of members of the senior management team of that region and is chaired by that region's chief lending officer. The regional Officers' Loan Committees have approval authority of up to \$2.0 million secured on all loans and \$100,000 unsecured on loan renewals.
- **Directors' Loan Committee.** Our bank subsidiary has Directors' Loan Committees ("DLCs") throughout our market areas consisting of outside directors and senior lenders of the respective market areas. Generally, each DLC requires a majority of outside directors be present to establish a quorum. Generally, this committee is chaired either by the Division Chief Lending Officer or the Regional President. The regional DLCs have approval authority up to \$6.0 million secured and \$500,000 unsecured.
- **Executive Loan Committee** – The board of directors of Centennial Bank established the Executive Loan Committee consisting of outside board members and members of executive management. This committee requires five voting members to establish a quorum, including at least two of the outside board members, and is chaired by the Chief Lending Officer of the bank. The Executive Loan Committee has approval authority up to the Bank's legal lending limit, subject to exception approval by the full Board for single loans over \$100 million or relationships over \$200 million. In addition, any relationship above \$40 million must have the specific approval of two of the following: the Chairman, the Vice Chairman or our director Richard H. Ashley.

Currently, our board of directors has established an in-house consolidated lending limit of \$40.0 million to any one borrowing relationship without obtaining the approval of two of the following: the Chairman, Vice Chairman or our director Richard H. Ashley. We have **76** **79** separate relationships that exceed this in-house limit.

Deposits and Other Sources of Funds

Our principal source of funds for loans and investing in securities is core deposits. We offer a wide range of deposit services, including checking, savings, money market accounts and certificates of deposit. We obtain most of our deposits from individuals and small businesses, and municipalities in our market areas. We believe that the rates we offer for core deposits are competitive with those offered by other financial institutions in our market areas. Additionally, our policy also permits the acceptance of brokered deposits. Secondary sources of funding include advances from the Federal Home Loan Bank of Dallas, the Federal Reserve Bank Discount Window, **Federal Reserve Bank Term Funding Program ("BTFP")** and other borrowings. These secondary sources enable us to borrow funds at rates and terms which, at times, are more beneficial to us.

Other Banking Services

Given customer demand for increased convenience and account access, we offer a range of products and services, including 24-hour internet banking, mobile banking and voice response information, cash management, overdraft protection, direct deposit, safe deposit boxes, United States savings bonds and automatic account transfers. We earn fees for most of these services. We also receive ATM transaction fees from transactions performed by our customers participating in a shared network of automated teller machines and a debit card system that our customers can use throughout the United States, as well as in other countries.

Trust and Investment Services

Through Centennial Bank and its trust operating subsidiary, GoldStar Trust Company, we provide trust, wealth management and custodial services to customers throughout our footprint from offices in Arkansas and Texas. We had approximately \$5.23 billion of assets under management and custody as of December 31, 2023. The bank offers a wide variety of trust and estate planning products and services including serving as trustee for personal trusts, testamentary trusts, life insurance trusts, special needs trusts, charitable trusts, 401(k) retirement plans, profit sharing plans and pension plans. In addition the bank offers administrative services such as estate administration and settlement, guardianship and conservator administration, investment management, farm and property management, section 1031 like-kind exchanges and Coverdell Education Savings Accounts. The bank also offers managed and self-directed IRAs. Centennial Bank also contracts with Ameriprise Financial Services, LLC ("Ameriprise"), a registered broker-dealer and investment adviser, to offer and sell various securities and other financial products to customers through associates who are employed by both Centennial Bank and Ameriprise.

GoldStar Trust Company is a limited services trust company with a focus on providing alternative asset custodial services for assets not generally held by traditional brokerage and investment firms. Other products and services provided include trustee services, escrow and paying agent services. All accounts under management of GoldStar Trust Company are self-directed accounts in which the investment instruction is provided by the end client or their third party financial advisor.

Insurance

Centennial Insurance Agency, Inc. is an independent insurance agency, originally founded in 1959 and purchased by Centennial Bank in 2000. Centennial Insurance Agency writes policies for commercial and personal lines of business including insurance for property, casualty, life, health and employee benefits. It is subject to regulation by the Arkansas Insurance Department. The offices of Centennial Insurance Agency are currently located in Jacksonville, Cabot and Conway, Arkansas.

Cook Insurance Agency, Inc. is an independent insurance agency, originally founded in 1913 and acquired by Centennial Bank in 2010 during our FDIC-assisted acquisition of Gulf State Community Bank. Cook Insurance Agency writes policies for commercial and personal lines of business including life insurance. It is subject to regulation by the Florida Insurance Department. The offices of Cook Insurance Agency are located in Apalachicola and Crawfordville, Florida.

Competition

As of **December 31, 2022** **December 31, 2023**, we conducted business through 223 branch locations in our primary market areas of Pulaski, Faulkner, Craighead, Lonoke, Pope, Washington, White, Benton, Greene, Sebastian, Cleburne, Independence, Stone, Baxter, Clay, Conway, Crawford, Johnson, Saline, Sharp and Yell counties in Arkansas; Broward, Monroe, Hillsborough, Leon, Sarasota, Bay, Franklin, Palm Beach, Gulf, Charlotte, Collier, Escambia, Orange, Osceola, Pasco, Pinellas, Polk, Walton, Miami-Dade, Lee, Calhoun, Gadsden, Hernando, Liberty, Okaloosa, Santa Rosa, Seminole, Wakulla and Manatee counties in Florida; Bailey; Briscoe; Carson; Castro; Collin; Comal; Dallam; Dallas; Deaf Smith; Floyd; Garza; Gillespie; Gray; Hale; Hall; Hemphill; Hutchinson; Kendall; Kerr; Lamb; Lipscomb; Lubbock; Lynn; Moore; Motley; Potter; Randall; Sherman; Swisher; Tarrant; Taylor; Travis; Wheeler and Williamson counties in Texas; Baldwin County in Alabama; and New York County in New York. Many other commercial banks, savings institutions and credit unions have offices in our primary market areas. These institutions include many of the largest banks operating in these respective states, including some of the largest banks in the country. Many of our competitors serve the same counties we do. Our competitors often have greater resources, have broader geographic markets, have higher lending limits, offer various services that we may not currently offer and may better afford and make broader use of media advertising, support services and electronic technology than we do. To offset these competitive disadvantages, we depend on our reputation as having greater personal service, consistency, and flexibility and the ability to make credit and other business decisions quickly.

Human Capital Resources

General. Our community banking philosophy relies heavily on the personal relationships and the quality of service provided by employees. We rely on experienced bankers and community bank boards who are empowered to make customer-related decisions quickly. Experienced and empowered local bankers and board members facilitate our commitment to provide exceptional service and develop strong customer relationships. At the local level, we have preserved lending authority by using local loan committees that maintain an integral connection to the communities we serve, which allows us to capitalize on the strong relationships that these individuals and our local bank officers have in their respective communities to maintain and grow our business. Accordingly, we aim to attract, develop and retain employees who can drive financial and strategic growth objectives and build long-term shareholder value while executing our community banking philosophy.

On **December 31, 2022** **December 31, 2023**, we had **2,774** **2,819** full-time equivalent employees. Except for any additional employees acquired in future acquisitions, we expect that our **2023** **2024** staffing levels will be **slightly higher** **lower** than those at year end **2022** **to meet increased regulatory requirements**, **2023** **as a reflection of the efforts taken during**

the fourth quarter of 2023. We consider our employee relations to be good, and we have no collective bargaining agreements with any employees.

In managing the Company's business, management focuses on various human capital measures and objectives designed to address the development, attraction and retention of personnel. These include competitive compensation and benefits, paid time off, an employee retirement plan, bonus and other incentive compensation plans, modern equipment and support, leadership development and professional development as well as those benefits described below.

Diversity and Inclusion. We seek to recognize the unique contribution each individual brings to the Company, and we understand the associated value that comes with a diverse workforce. We strive to offer an inclusive environment where employees from all backgrounds can succeed. As of December 31, 2022 December 31, 2023, 70% 69% of our employees were women and 26% 27% of our employees identify as a person of color. Further, as of December 31, 2022 December 31, 2023, 60% 62% of the Company's leadership positions were held by women.

Employee Safety and Health. The health and well-being of our employees is a priority for our business. Our full-time officers and employees are provided hospitalization and major medical insurance. We pay a substantial part of the premiums for these coverages. We also provide other basic insurance coverage including dental, life, and long-term disability insurance.

Although our offices have generally returned to a normal working environment following the COVID-19 pandemic, we continue to support working remotely for those employees who have a need to telework for health reasons and in certain other circumstances. We also stand ready to re-implement COVID-19 safety protocols should circumstances dictate due a future outbreak of the virus or another public health crisis.

SUPERVISION AND REGULATION

General

We and our bank subsidiary are subject to extensive state and federal banking regulations that impose restrictions on and provide for general regulatory oversight of our company and its operations. These laws generally are intended to protect depositors, the deposit insurance fund of the Federal Deposit Insurance Corporation ("FDIC") and the banking system as a whole, and not shareholders.

The following discussion describes significant elements of the regulatory framework that applies to us. This description is a summary, does not purport to be complete, and is qualified in its entirety by reference to the full text of the statutes, regulations and policies that are described. Also, such statutes, regulations and policies are continually under review by Congress and state legislatures and federal and state regulatory agencies. A change in statutes, regulations or regulatory policies applicable to us and our subsidiaries could have a material effect on our business, financial condition and results of operations. Because our bank subsidiary's total assets exceed \$10 billion, it is subject to additional supervision and regulation, including by the Consumer Financial Protection Bureau ("CFPB"), with such additional supervision and regulation discussed throughout this section.

Home BancShares

We are a bank holding company registered under the federal Bank Holding Company Act of 1956 (the "Bank Holding Company Act"), and we and our subsidiaries are subject to supervision, regulation and examination by the Federal Reserve Board. The Bank Holding Company Act and other federal laws subject bank holding companies to particular restrictions on the types of activities in which they may engage, and to a range of supervisory requirements and activities, including regulatory enforcement actions for violations of laws and regulations. The Bank Holding Company Act provides generally for "umbrella" regulation of bank holding companies by the Federal Reserve Board and functional regulation of banking activities by bank regulators, securities activities by securities regulators, and insurance activities by insurance regulators.

Dodd Frank and the EGRRCPA. The Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010 (the "Dodd-Frank Act") made extensive changes in the regulation of financial institutions and their holding companies. The Dodd-Frank Act contains a comprehensive set of provisions designed to govern the practices and oversight of financial institutions and other participants in the financial markets. The Economic Growth, Regulatory Relief, and Consumer Protection Act (the "EGRRCPA"), signed into law in May 2018, made certain limited amendments to the Dodd-Frank Act, as well as certain targeted modifications to other post-financial crisis regulations. Some of the Dodd-Frank Act and EGRRCPA provisions are described in more detail below.

Permitted Activities. A bank holding company is generally permitted under the Bank Holding Company Act to engage in or acquire direct or indirect control of more than 5% of the voting shares of any company engaged in the following activities:

- banking or managing or controlling banks; and
- any activity that the Federal Reserve Board determines to be so closely related to banking as to be a proper incident to the business of banking.

Activities that the Federal Reserve Board has found to be so closely related to banking as to be a proper incident to the business of banking include but are not limited to: factoring accounts receivable; making, acquiring, brokering or servicing loans and usual related activities; leasing personal or real property; operating a non-bank depository institution, such as a savings association; trust company functions; financial and investment advisory activities; conducting securities brokerage activities; underwriting and dealing in government obligations and money market instruments; providing specified management consulting and counseling activities; performing selected data processing services and support services; acting as agent or broker in selling credit life insurance and other types of insurance in connection with credit transactions; and performing selected insurance underwriting activities.

Support of Subsidiary Institutions. Under the Dodd-Frank Act, we are required to act as a source of financial strength for our bank subsidiary and to commit resources to support the bank. The Dodd-Frank Act gives the Federal Reserve the authority to require us to make capital injections into our bank subsidiary and to charge us with engaging in unsafe and unsound practices if we fail to commit resources to our bank subsidiary or if we undertake actions that the Federal Reserve believes might jeopardize our ability to commit resources to the bank. As a result, an obligation to support our bank subsidiary may be required at times when, without this requirement, we might not be inclined to provide it.

Safe and Sound Banking Practices. Bank holding companies are not permitted to engage in unsafe and unsound banking practices. The Federal Reserve Board's Regulation Y, for example, generally requires a holding company to give the Federal Reserve Board prior notice of any redemption or repurchase of its own equity securities, if the consideration to be paid, together with the consideration paid for any repurchases or redemptions in the preceding year, is equal to 10% or more of the company's consolidated net worth. Additionally, the Federal Reserve Board requires prior approval of any redemption or repurchase of preferred stock or subordinated debt. The Federal Reserve Board may oppose the transaction if it believes that the transaction would constitute an unsafe or unsound practice or would violate any law or regulation. Depending upon the circumstances, the Federal Reserve Board could take the position that paying a dividend would constitute an unsafe or unsound banking practice.

The Federal Reserve Board has broad authority to prohibit activities of bank holding companies and their non-banking subsidiaries which represent unsafe and unsound banking practices, or which constitute violations of laws or regulations, and can assess civil money penalties for certain activities conducted on a knowing and reckless basis, if those activities caused a substantial loss to a depository institution. The penalties can be as high as approximately \$2 million for each day the activity continues.

Annual Reporting; Examinations. We are required to file annual reports with the Federal Reserve Board, and such additional information as the Federal Reserve Board may require pursuant to the Bank Holding Company Act. The Federal Reserve Board may examine a bank holding company or any of its subsidiaries and charge the company for the cost of such examination.

Capital Adequacy Requirements. The Federal Reserve Board has adopted a system using risk-based capital guidelines to evaluate the capital adequacy of bank holding companies having \$500 million or more in assets on a consolidated basis. Under the guidelines, specific categories of assets are assigned different risk weights, based generally on the perceived credit risk of the asset. These risk weights are multiplied by corresponding asset balances to determine a "risk-weighted" asset base.

The current risk-based capital requirements applicable to all depository institutions and bank holding companies with total consolidated assets of \$500 million or more and savings and loan holding companies (collectively, "banking organizations"), and the method for calculating risk-weighted assets, are based on agreements reached by the Basel Committee on Banking Supervision in "Basel III: A Global Regulatory Framework for More Resilient Banks and Banking Systems" ("Basel III") and certain provisions of the Dodd-Frank Act, as modified by certain capital simplification rules adopted by the Federal Reserve Board and other federal bank regulatory agencies in 2019. The final rule adopted by the Federal Reserve Board and other federal bank regulatory agencies in 2013 based on Basel III (the "Basel III final rule") requires us to maintain minimum capital ratios with respect to common equity Tier 1 ("CET1") capital, Tier 1 capital and total capital (Tier 1 capital plus Tier 2 capital), each as compared to our risk-weighted assets, as well as a "leverage ratio" calculated as the ratio of Tier 1 capital to average consolidated assets as reported on consolidated financial statements. The Basel III final rule also limits a banking organization's capital distributions and certain discretionary bonus payments if the banking organization does not hold a "capital conservation buffer" of 2.5% of CET1 capital to risk-weighted assets, which is in addition to the amount necessary to meet its minimum risk-based capital requirements.

The required minimum capital and leverage ratios under the Basel III capital adequacy requirements in effect as of **December 31, 2022** **December 31, 2023**, including the required capital conservation buffer, consist of CET1 capital of 7.0% (4.5% plus the required 2.5% capital conservation buffer), Tier 1 risk-based capital of 8.5% (6.0% plus the required 2.5% capital conservation buffer), total risk-based capital of 10.5% (8.0% plus the required 2.5% capital conservation buffer) and a leverage ratio of 4.0%. As of **December 31, 2022** **December 31, 2023**, our capital conservation buffer was **6.91%** **8.15%**, and our CET1 capital, Tier 1 risk-based capital, total risk-based capital and leverage ratios were **12.91%** **14.15%**, **12.91**, **16.54** **14.15%**, **17.79%** and **10.86**, **12.44%**, respectively.

The Basel III final rule adopted in 2013 permanently grandfathered trust preferred securities and other non-qualifying capital instruments that were issued and outstanding as of May 19, 2010 in the Tier 1 capital of bank holding companies with total consolidated assets of less than \$15 billion as of December 31, 2009. The rule phased out of Tier 1 capital these non-qualifying capital instruments issued before May 19, 2010 by all other bank holding companies. Because our total consolidated assets were less than \$15 billion as of December 31, 2009, our outstanding trust preferred securities continued to be treated as Tier 1 capital until the completion of our acquisition of Happy Bancshares on April 1, 2022, after which those securities were treated as Tier 2 capital. During the second and third quarters of 2022, the Company redeemed, without penalty, all of its outstanding trust preferred securities. As a result, the Company no longer holds any trust preferred securities.

The federal banking agencies' risk-based and leverage ratios are minimum supervisory ratios generally applicable to banking organizations that meet certain specified criteria. The federal bank regulatory agencies may set capital requirements for a particular banking organization that are higher than the minimum ratios when circumstances warrant. Federal Reserve Board guidelines also provide that banking organizations experiencing internal growth or making acquisitions will be expected to maintain strong capital positions, substantially above the minimum supervisory levels, without significant reliance on intangible assets.

The Dodd-Frank Act includes certain provisions concerning the capital regulations of the federal banking agencies. These provisions, often referred to as the "Collins Amendment," are intended to subject bank holding companies to the same capital requirements as their bank subsidiaries and to eliminate or significantly reduce the use of hybrid capital instruments, especially trust preferred securities, as regulatory capital. The Collins Amendment requires banking regulators to develop regulations setting minimum risk-based and leverage capital requirements for holding companies and banks on a consolidated basis that are no less stringent than the generally applicable requirements in effect for depository institutions under the prompt corrective action regulations discussed below. The banking regulators also must seek to make capital standards countercyclical so that the required levels of capital increase in times of economic expansion and decrease in times of economic contraction.

Prompt Corrective Action. The Federal Deposit Insurance Corporation Improvement Act of 1991 or "FDICIA" establishes a system of prompt corrective action to resolve the problems of undercapitalized financial institutions. Under this system, the federal banking regulators have established five capital categories (well-capitalized, adequately capitalized, undercapitalized, significantly undercapitalized and critically undercapitalized) in which all institutions are placed. Federal banking regulators are required to take various mandatory supervisory actions and are authorized to take other discretionary actions with respect to institutions in the three undercapitalized categories. The severity of the action depends upon the capital category in which the institution is placed. The federal banking agencies have specified by regulation the relevant capital level for each category.

An institution that is categorized as undercapitalized, significantly undercapitalized or critically undercapitalized is required to submit an acceptable capital restoration plan to its appropriate federal banking agency. An undercapitalized institution is also generally prohibited from increasing its average total assets, making acquisitions, establishing any branches or engaging in any new line of business, except under an accepted capital restoration plan or with FDIC approval. The regulations also establish procedures for downgrading an institution to a lower capital category based on supervisory factors other than capital.

The Basel III final rule amended the prompt corrective action rules to incorporate a CET1 capital requirement and to raise the capital requirements for certain capital categories. In order to be adequately capitalized for purposes of the prompt corrective action rules, a banking organization is required to have at least an 8% total risk-based capital ratio, a 6% Tier 1 risk-based capital ratio, a CET1 4.5% risk-based capital ratio and a 4% Tier 1 leverage ratio. To be well-capitalized, a banking organization is required to have at least a 10% total risk-based capital ratio, an 8% Tier 1 risk-based capital ratio, a 6.5% CET1 risk-based capital ratio and a 5% Tier 1 leverage ratio. As of **December 31, 2022** **December 31, 2023**, we met all capital adequacy requirements and our bank subsidiary is considered well-capitalized for regulatory purposes.

Liquidity Requirements. The Basel III liquidity framework requires banks and bank holding companies to measure their liquidity against specific liquidity tests. One test, referred to as the liquidity coverage ratio ("LCR"), is designed to ensure that the banking entity maintains an adequate level of unencumbered high-quality liquid assets equal to the entity's expected net cash outflow for a 30-day time horizon (or, if greater, 25% of its expected total cash outflow) under an acute liquidity stress scenario. The other test, referred to as the net stable funding ratio ("NSFR"), is designed to promote more medium- and long-term funding of the assets and activities of banking entities over a one-year time horizon. These requirements are expected to incent banking entities to increase their holdings of U.S. Treasury securities and other sovereign debt as a component of assets and increase the use of long-term debt as a funding source. Rules applicable to certain large banking organizations have been implemented for LCR and for NSFR; however, based on our asset size, these rules do not currently apply to us or our bank subsidiary.

Stress Testing. Pursuant to the Dodd-Frank Act, in October 2012, the Federal Reserve Board published its final rules regarding company-run stress testing. The rules required institutions with average total consolidated assets greater than \$10 billion, such as the Company and our bank subsidiary, to conduct an annual company-run stress test of capital and consolidated earnings and losses under one base and at least two stress scenarios provided by bank regulatory agencies. The EGRRCPA raised the asset thresholds for Dodd-Frank Act company-run stress testing, liquidity coverage and living will requirements for bank holding companies to \$250 billion, subject to the ability of the Fed to apply such requirements to institutions with assets of \$100 billion or more to address financial stability risks or safety and soundness concerns. On July 6, 2018, the Federal Reserve, the FDIC and the Office of the Comptroller of the Currency (the "OCC") issued a joint interagency statement regarding the impact of the EGRRCPA. As a result of this statement and the EGRRCPA, we and our bank subsidiary are no longer subject to Dodd-Frank Act stress testing requirements. Notwithstanding these amendments to the stress testing requirements, the federal banking agencies indicated through interagency guidance that the capital planning and risk management practices of institutions with total assets less than \$100 billion would continue to be reviewed through the regular supervisory process. We will continue to monitor our capital consistent with the safety and soundness expectations of the federal regulators.

Risk Management. Regulation YY initially required publicly-traded bank holding companies with \$10 billion or more in total assets to establish a risk committee responsible for oversight of enterprise-wide risk management practices. The committee must be chaired by an independent director and include at least one risk management expert with experience in managing risk exposures of large, complex firms. As a result of our total assets exceeding \$10 billion, we established a risk committee meeting these requirements. However, in 2018 the EGRRCPA increased the asset threshold for mandatory risk committees from \$10 billion to \$50 billion in total assets. While we are no longer required to maintain a risk committee, we currently continue to utilize our risk committee to oversee our enterprise-wide risk management practices.

Regulation YY also requires us, as a publicly-traded bank holding company with \$10 billion or more in total consolidated assets, to have a global risk management framework commensurate with their structure, risk profile, complexity, activities, and size. The risk management framework must include risk management policies and procedures, as well as processes and controls to implement them. Accordingly, we have adopted a compliant risk management framework.

Payment of Dividends. We are a legal entity separate and distinct from our bank subsidiary and other affiliated entities. The principal sources of our cash flow, including cash flow to pay dividends to our shareholders, are dividends that our bank subsidiary pays to us as its sole shareholder. Statutory and regulatory limitations apply to the dividends that our bank subsidiary can pay to us, as well as to the dividends we can pay to our shareholders.

The policy of the Under Federal Reserve Board **that policy,** a bank holding company should serve as a source of strength to its subsidiary bank **also results in the position of the Federal Reserve Board that a bank holding company and** should not **maintain a level of pay** cash dividends to its shareholders **at a level** that places undue pressure on the capital of its bank subsidiary or that can be funded only through additional borrowings or other arrangements that may undermine the bank holding company's ability to serve as such a source of strength. Our ability to pay dividends is also subject to the provisions of Arkansas law.

There are certain state-law limitations on the payment of dividends by our bank subsidiary. Centennial Bank, which is subject to Arkansas banking laws, may not declare or pay a dividend of 75% or more of the net profits of such bank after all taxes for the current year plus 75% of the retained net profits for the immediately preceding year without the prior approval of the Arkansas State Bank Commissioner (the "Bank Commissioner"). Members of the Federal Reserve System must also comply with the dividend restrictions with which a national bank would be required to comply. Among other things, these restrictions require that if losses have at any time been sustained by a bank equal to or exceeding its

undivided profits then on hand, no dividend may be paid. Although we have historically paid quarterly dividends on our common stock, there can be no assurances that we will be able to pay dividends in the future under the applicable regulatory limitations.

The payment of dividends by us, or by our bank subsidiary, may also be affected by other factors, such as the requirement to maintain adequate capital above regulatory guidelines. The federal banking agencies have indicated that paying dividends that deplete a depository institution's capital base to an inadequate level would be an unsafe and unsound banking practice. Under FDICIA, as discussed below, a depository institution may not pay any dividend if payment would result in the depository institution being undercapitalized.

Acquisitions of Banks. The Bank Holding Company Act requires every bank holding company to obtain the Federal Reserve Board's prior approval before:

- acquiring direct or indirect ownership or control of any voting shares of any bank if, after the acquisition, the bank holding company will directly or indirectly own or control more than 5% of the bank's voting shares;
- acquiring all or substantially all of the assets of any bank; or
- merging or consolidating with any other bank holding company.

Under the Bank Holding Company Act, if well-capitalized and well managed, we, as well as other bank holding companies located within the states in which we operate, may purchase a bank located outside of those states. Conversely, a well-capitalized and well managed bank holding company located outside of the states in which we operate may purchase a bank located inside those states. In each case, however, restrictions may be placed on the acquisition of a bank that has only been in existence for a limited amount of time or will result in specified concentrations of deposits. In approving bank acquisitions by bank holding companies, the Federal Reserve Board is required to consider, among other things, the financial and managerial resources and future prospects of the bank holding company and the banks concerned, the convenience and needs of the communities to be served and various competitive factors.

Subsidiary Bank

General. Our bank subsidiary, Centennial Bank, is chartered as an Arkansas state bank and is a member of the Federal Reserve System, making it primarily subject to regulation and supervision by both the Federal Reserve Board and the Arkansas State Bank Department. In addition, our bank subsidiary is subject to various requirements and restrictions under federal and state law, including requirements to maintain reserves against deposits, restrictions on the types and amounts of loans that may be granted and the interest that they may charge, and limitations on the types of investments they may make and on the types of services they may offer. Various consumer laws and regulations also affect the operations of our bank subsidiary. Further, because our bank subsidiary has total assets of over \$10 billion, it is subject to supervision and regulation by the CFPB, which is responsible for implementing, examining and enforcing compliance with federal consumer protection laws.

Deposit Insurance and Assessments. Centennial Bank's deposit accounts are insured up to applicable limits by the FDIC's Deposit Insurance Fund ("DIF"). The Dodd-Frank Act permanently increased the deposit coverage limit to \$250,000 per depositor retroactive to January 1, 2008.

The FDIC imposes an assessment against institutions for deposit insurance. This assessment is based primarily on the risk category of the institution and certain risk adjustments specified by the FDIC, with riskier institutions paying higher assessments. Under the FDIC's risk-based assessment system, insured institutions with at least \$10 billion in assets are assessed on the basis of a scoring system that combines the institution's regulatory ratings and certain financial measures. The scoring system assesses risk measures to produce two scores, a performance score and a loss severity score, that will be combined and converted to an initial assessment rate. The performance score measures an institution's financial performance and its ability to withstand stress. The loss severity score quantifies the relative magnitude of potential losses to the FDIC in the event of an institution's failure. Once the performance and loss severity scores are calculated, these scores will be converted to a total score. The FDIC has the authority to raise or lower assessment rates, subject to limits, and to impose special additional assessments.

In 2011, the FDIC approved a final rule implementing changes to the deposit insurance assessment system, as authorized by the Dodd-Frank Act, which, among other things, changed the assessment base for insured depository institutions from adjusted domestic deposits to the institution's average consolidated total assets during an assessment period less average tangible equity capital (Tier 1 capital) during that period. The rule revised the assessment rate schedule so that it ranged from 2.5 basis points for the least risky institutions to 45 basis points for the riskiest institutions. The rule also suspended indefinitely the requirement of the FDIC to pay dividends from the DIF when it reaches 1.5% of insured deposits. In October 2022, the FDIC adopted a final rule to increase the initial base deposit insurance assessment rate schedules uniformly by 2 basis points beginning with the first quarterly assessment period of 2023. The increased assessment is expected to improve the likelihood that the DIF reserve ratio would reach the statutory minimum of 1.35% by the deadline prescribed under the FDIC's amended restoration plan. The new assessment rate schedules will remain in effect unless and until the reserve ratio meets or exceeds 2 percent in order to support growth in the DIF in progressing toward the FDIC's long-term goal of a 2 percent reserve ratio. Progressively lower assessment rate schedules will take effect when the reserve ratio reaches 2 percent, and again when it reaches 2.5 percent.

Under the Federal Deposit Insurance Act, as amended, the FDIC may terminate deposit insurance upon a finding that the institution has engaged in unsafe and unsound practices, is in an unsafe or unsound condition to continue operations, or has violated any applicable law, regulation, rule, order or condition imposed by the FDIC.

Additionally, in November 2023, based on its systemic risk determination announced on March 12, 2023, the FDIC adopted a final rule to impose a special assessment at an annual rate of approximately 13.4 basis points on the bank's estimated uninsured deposits in excess of \$5 billion to recover the loss to the DIF following the closures of Silicon Valley Bank and Signature Bank. This assessment is only imposed on banks with assets of \$5 billion or more. During the fourth quarter of 2023, we recorded \$13.0 million in FDIC special assessment expense in anticipation of this assessment. The special assessment will be imposed beginning with the first quarterly assessment period of 2024 for an anticipated total of eight quarterly assessment periods. Because the estimated loss pursuant to the systemic risk determination will be periodically adjusted, the FDIC retains the ability to cease collection early, impose an extended special assessment collection period after the initial eight-quarter collection period to collect the difference between losses and the amounts collected, and impose a one-time final shortfall special assessment after both receiverships terminate.

Community Reinvestment Act. The Community Reinvestment Act requires, in connection with examinations of financial institutions, that federal banking regulators evaluate the record of each financial institution in meeting the credit needs of its local community, including low and moderate-income neighborhoods. These facts are also considered in evaluating mergers, acquisitions and applications to open a branch or facility. Failure to adequately meet these criteria could impose additional requirements and limitations on our bank subsidiary. Additionally, we must publicly disclose the terms of various Community Reinvestment Act-related agreements. Our bank subsidiary received a "satisfactory" CRA rating from the Federal Reserve Bank during its last exam as published in our bank's CRA Public Evaluation.

Capital Requirements. Our bank subsidiary is also subject to certain restrictions on the payment of dividends as a result of the requirement that it maintain adequate levels of capital in accordance with guidelines promulgated from time to time by applicable regulators. The regulating agencies consider a bank's capital levels when taking action on various types of applications and when conducting supervisory activities related to the safety and soundness of individual banks and the banking system. The Federal Reserve Bank monitors the capital adequacy of our bank subsidiary by using a combination of risk-based guidelines and leverage ratios.

The FDIC Improvement Act. FDICIA made a number of reforms addressing the safety and soundness of the deposit insurance system, supervision of domestic and foreign depository institutions, and improvement of accounting standards. This statute also limited deposit insurance coverage, implemented changes in consumer protection laws and provided for least-cost resolution and prompt regulatory action with regard to troubled institutions.

FDICIA requires every bank with total assets in excess of \$500 million to have an annual independent audit made of the bank's financial statements by an independent public accountant to verify that the financial statements of the bank are presented fairly and in accordance with generally accepted accounting principles and comply with such other disclosure requirements as prescribed by the FDIC. FDICIA also places certain restrictions on activities of banks depending on their level of capital.

The capital classification of a bank affects the frequency of examinations of the bank and impacts the ability of the bank to engage in certain activities and affects the deposit insurance premiums paid by such bank. Under FDICIA, the federal banking regulators are required to conduct a full-scope, on-site examination of every bank at least once every 12 months.

Brokered Deposits. Under FDICIA, banks may be restricted in their ability to accept brokered deposits, depending on their capital classification. "Well-capitalized" banks are permitted to accept brokered deposits, but banks that are not well-capitalized are not permitted to accept such deposits. The FDIC may, on a case-by-case basis, permit banks that are adequately capitalized to accept brokered deposits if the FDIC determines that acceptance of such deposits would not constitute an unsafe or unsound banking practice with respect to the bank. The EGRRCPA, enacted in May 2018, provides that most reciprocal deposits are no longer treated as brokered deposits.

Federal Home Loan Bank System. The Federal Home Loan Bank ("FHLB") system, of which our bank subsidiary is a member, consists of regional FHLBs governed and regulated by the Federal Housing Finance Agency, or FHFA. The FHLBs serve as reserve or credit facilities for member institutions within their assigned regions. They are funded primarily from proceeds derived from the sale of consolidated obligations of the FHLB system. They make loans (i.e., advances) to members in accordance with policies and procedures established by the FHLB and the boards of directors of each regional FHLB.

As a system member, our bank subsidiary is entitled to borrow from the FHLB of its region and is required to own a certain amount of capital stock in the FHLB. Our bank subsidiary is in compliance with the stock ownership rules with respect to such advances, commitments and letters of credit and home mortgage loans and similar obligations. All loans, advances and other extensions of credit made by the FHLB to our bank subsidiary are secured by a portion of its respective loan portfolio, certain other investments and the capital stock of the FHLB held by such bank.

Federal Reserve System. In January 2019, the Federal Open Market Committee announced its intention to implement monetary policy in an ample reserves regime. Reserve requirements do not play a significant role in this operating framework. In light of the shift to an ample reserves regime, the Federal Reserve reduced the reserve requirement ratios to zero percent effective on March 26, 2020. As a result, the Bank is no longer required to maintain required reserve balance with either the FRB or in the form of cash on hand.

Concentrated Commercial Real Estate Lending Regulations. The federal banking agencies, including the FDIC, have promulgated guidance governing financial institutions with concentrations in commercial real estate lending. The guidance provides that a bank has a concentration in commercial real estate lending if (1) total reported loans for construction, land development and other land represent 100% or more of total capital or (2) total reported loans secured by multifamily and non-farm residential properties and loans for construction, land development and other land represent 300% or more of total capital and the bank's commercial real estate loan portfolio has increased 50% or more during the prior 36 months. Owner occupied loans are excluded from this second category. If a concentration is present, management must employ heightened risk management practices that address the following key elements: including board and management oversight and strategic planning, portfolio management, development of underwriting standards, risk assessment and monitoring through market analysis and stress testing, and maintenance of increased capital levels as needed to support the level of commercial real estate lending.

Mortgage Banking Operations. Our bank subsidiary is subject to the rules and regulations of FHA, VA, FNMA, FHLMC and GNMA with respect to originating, processing, selling and servicing mortgage loans and the issuance and sale of mortgage-backed securities. Those rules and regulations, among other things, prohibit discrimination and establish underwriting guidelines which include provisions for inspections and appraisals, require credit reports on prospective borrowers and fix maximum loan amounts, and, with respect to VA loans, fix maximum interest rates.

Consumer Financial Protection. Our bank subsidiary is subject to a number of federal and state consumer protection laws that extensively govern its relationship with its customers. These laws include the Equal Credit Opportunity Act, the Fair Credit Reporting Act, the Truth in Lending Act, the Truth in Savings Act, the Electronic Funds Transfer Act, the Expedited Funds Availability Act, the Home Mortgage Disclosure Act, the Fair Housing Act, the Real Estate Settlement Procedures Act, the Fair Debt Collection Practices Act, the Service Members Civil Relief Act and these laws' respective state-law counterparts, as well as state usury laws and laws regarding unfair and deceptive acts and practices. These and other federal laws, among other things, require disclosures of the cost of credit and terms of deposit accounts, provide substantive consumer rights, prohibit discrimination in credit transactions, regulate the use of credit report information, provide financial privacy protections, prohibit unfair, deceptive and abusive practices, restrict the bank's ability to raise interest rates and subject the bank to substantial regulatory oversight. Violations of applicable consumer protection laws can result in significant potential liability from litigation brought by customers, including actual damages, restitution and attorneys' fees. Federal bank regulators, state attorneys general and state and local consumer protection agencies may also seek to enforce consumer protection requirements and obtain these and other remedies, including regulatory sanctions, customer rescission rights, action by the state and local attorneys general in each jurisdiction in which our bank subsidiary operates and civil money penalties. Failure to comply with consumer protection requirements may also result in our bank subsidiary's failure to obtain any required bank regulatory approval for merger or acquisition transactions the bank may wish to pursue or its prohibition from engaging in such transactions even if approval is not required.

The Dodd-Frank Act established the CFPB, which has supervisory authority over depository institutions with total assets of \$10 billion or greater. The CFPB focuses its supervision and regulatory efforts on (1) risks to consumers and compliance with the federal consumer financial laws when it evaluates the policies and practices of a financial institution; (2) the markets in which firms operate and risks to consumers posed by activities in those markets; (3) depository institutions that offer a wide variety of consumer financial products and services; (4) certain depository institutions with a more specialized focus; and (5) non-depository companies that offer one or more consumer financial products or services.

The CFPB has broad rulemaking authority for a wide range of consumer financial laws that apply to all banks, including, among other things, the authority to prohibit "unfair, deceptive or abusive" acts and practices. Abusive acts or practices are defined as those that materially interfere with a consumer's ability to understand a term or condition of a consumer financial product or service or take unreasonable advantage of a consumer's (1) lack of financial savvy, (2) inability to protect himself in the selection or use of consumer financial products or services or (3) reasonable reliance on a covered entity to act in the consumer's interests. The CFPB can issue cease-and-desist orders against banks and other entities that violate consumer financial laws. The CFPB may also institute a civil action against an entity in violation of federal consumer financial law in order to impose a civil penalty or injunction. The CFPB has examination and enforcement authority over all banks with more than \$10 billion in assets, as well as their affiliates.

Loans to One Borrower. Our bank subsidiary generally may not make loans or extend credit to a single or related group of borrowers in excess of 15% of unimpaired capital and surplus. An additional amount may be loaned, up to 10% of unimpaired capital and surplus, if the loan is secured by readily marketable collateral, which generally does not include real estate. As of **December 31, 2022** **December 31, 2023**, our bank subsidiary was in compliance with the loans-to-one-borrower limitations.

Prohibitions Against Tying Arrangements. Under Regulation Y, our bank holding company and bank subsidiary are prohibited, subject to some exceptions, from extending credit to or offering any other service, or fixing or varying the consideration for such extension of credit or service, on the condition that the customer obtain some additional service from the institution or its affiliates or not obtain services of a competitor of the institution.

Change in Control. Federal and state laws, including the Change in Bank Control Act, impose prior notice or approval requirements and ongoing regulatory requirements on any investor that seeks to acquire direct or indirect "control" of an FDIC-insured depository institution or bank holding company. "Control" of a depository institution is generally defined where an investor is deemed to control a depository institution or other company if the investor owns or controls 25% or more of any class of voting securities.

Restrictions on Transactions with Affiliates. We and our bank subsidiary are subject to Section 23A of the Federal Reserve Act. In general, Section 23A imposes limits on the amount of transactions between the bank and its affiliates and requires certain levels of collateral for loans to affiliated parties. It also limits the amount of advances to affiliates which are collateralized by the securities or obligations of the bank or its nonbanking affiliates. An affiliate of a bank is generally any company or entity that controls, is controlled by, or is under common control with the bank.

Affiliate transactions are also subject to Section 23B of the Federal Reserve Act which generally requires that certain other transactions between the bank and its affiliates be on terms substantially the same, or at least as favorable to the bank, as those prevailing at that time for comparable transactions with or involving other non-affiliated persons.

Sections 22(g) and (h) of the Federal Reserve Act and its implementing regulation, Regulation O, also place restrictions on loans by a bank to executive officers, directors, and principal shareholders. Under Section 22(h), loans to a director, an executive officer and to a greater than 10% shareholder of a bank and certain of their related interests, or insiders, and insiders of affiliates, may not exceed, together with all other outstanding loans to such person and related interests, the bank's loans-to-one-borrower limit. Section 22(h) also requires that loans to insiders and to insiders of affiliates be made on terms substantially the same as offered in comparable transactions to other persons, unless the

loans are made pursuant to a benefit or compensation program that (i) is widely available to employees of the bank and (ii) does not give preference to insiders over other employees of the bank. In addition, Section 22(h) requires prior board of director's approval for certain loans, and the aggregate amount of extensions of credit by a bank to all insiders cannot exceed the institution's unimpaired capital and surplus. Furthermore, Section 22(g) places additional restrictions on loans to executive officers.

Interchange Fees. Under the Durbin Amendment to the Dodd-Frank Act, the Federal Reserve Board adopted rules establishing standards for assessing whether the interchange fees that may be charged with respect to certain electronic debit transactions are "reasonable and proportional" to the costs incurred by issuers for processing such transactions. Interchange fees, or "swipe" fees, are charges that merchants pay to our bank subsidiary and other card-issuing banks for processing electronic payment transactions. Federal Reserve Board rules applicable to financial institutions that have assets of \$10 billion or more provide that the maximum permissible interchange fee is equal to no more than 21 cents plus 5 basis points of the transaction value for many types of debit interchange transactions. A debit card issuer may also recover 1 cent per transaction for fraud prevention purposes if the issuer complies with certain fraud-related requirements required by the Federal Reserve. In addition, the Federal Reserve has rules governing routing and exclusivity that require issuers to offer two unaffiliated networks for routing transactions on each debit or prepaid product.

The Volcker Rule. The Dodd-Frank Act prohibits banks and their affiliates from engaging in proprietary trading and investing in and sponsoring hedge funds and private equity funds. The statutory provision, which has been implemented by rules adopted by federal regulators, is commonly called the "Volcker Rule." The Volcker Rule also requires covered banking entities, including us and our bank subsidiary, to implement certain compliance programs, and the complexity and rigor of such programs is determined based on the asset size and complexity of the business of the covered company. Since neither we nor our bank subsidiary engages in the types of trading or investing covered by the Volcker Rule, the Volcker Rule does not currently have any effect on our or our bank subsidiary's operations.

Privacy. Under the Gramm-Leach-Bliley Act, financial institutions are required to disclose their policies for collecting and protecting confidential information. Customers generally may prevent financial institutions from sharing nonpublic personal financial information with nonaffiliated third parties except under narrow circumstances, such as the processing of transactions requested by the consumer or when the financial institution is jointly sponsoring a product or service with a nonaffiliated third party. Additionally, financial institutions generally may not disclose consumer account numbers to any nonaffiliated third party for use in telemarketing, direct mail marketing or other marketing to consumers. We and our subsidiary have established policies and procedures to assure our compliance with all privacy provisions of the Gramm-Leach-Bliley Act.

We are also subject to various regulatory guidance as updated from time to time and implemented by the Federal Financial Institutions Examinations Council (the "FFIEC"), an interagency body of the FDIC, the OCC, the Federal Reserve, the National Credit Union Administration and various state regulatory authorities. The FFIEC has provided guidance in areas such as data privacy, disaster recovery, information security, and third-party vendor management to identify potential risks related to our services that could adversely affect our customers. In addition, lawmakers, regulators and the public are increasingly focused on the use of personal information and efforts to strengthen data protection, information security and consumer and personal privacy. The law in these areas continues to develop, and we expect regulation in these areas to continue to increase.

Anti-Terrorism and Anti-Money Laundering Legislation. Our bank subsidiary is subject to the Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism Act of 2001 (the "USA PATRIOT Act"), the Bank Secrecy Act ("BSA") and rules and regulations of the Office of Foreign Assets Control (the "OFAC"). These statutes and related rules and regulations impose requirements and limitations on specific financial transactions and account relationships intended to guard against money laundering, terrorism financing and transactions with designated foreign countries, nationals and others on whom the United States has imposed economic sanctions. Failure of a financial institution to maintain and implement adequate programs to combat money laundering and terrorist financing, or to comply with all of the relevant laws or regulations, could have serious legal and reputational consequences for the institution, including causing applicable bank regulatory authorities not to approve merger or acquisition transactions when regulatory approval is required or to prohibit such transactions even if approval is not required.

As part of our bank subsidiary's anti-money laundering ("AML") program, we are required to designate a BSA officer, maintain a BSA/AML training program, maintain internal controls to effectuate the BSA/AML program, implement independent testing of the BSA/AML program, and comply with the Financial Crimes Enforcement Network's "Customer Due Diligence for Financial Institutions Rule" (the "CDD Rule"). The CDD Rule adds a new requirement for our bank subsidiary to identify and verify the identity of natural persons ("beneficial owners") of legal entity customers who own, control and profit from companies when those companies open accounts. The CDD Rule requires covered financial institutions to establish and maintain written policies and procedures that are reasonably designed to (1) identify and verify the identity of customers; (2) identify and verify the identity of the beneficial owners of companies opening accounts; (3) understand the nature and purpose of customer relationships to develop customer risk profiles; and (4) conduct ongoing monitoring to identify and report suspicious transactions and, on a risk basis, to maintain and update customer information. With respect to the new requirement to obtain beneficial ownership information, financial institutions will have to identify and verify the identity of any individuals who own 25 percent or more of a legal entity, and an individual who controls the legal entity.

Incentive Compensation. The Dodd-Frank Act requires the federal bank regulators and the SEC to establish joint regulations or guidelines prohibiting incentive-based payment arrangements at specified regulated entities having at least \$1 billion in total assets that encourage inappropriate risks by providing an executive officer, employee, director or principal shareholder with excessive compensation, fees, or benefits or that could lead to material financial loss to the entity. In addition, these regulators must establish regulations or guidelines requiring enhanced disclosure to regulators of incentive-based compensation arrangements.

In June 2010, the Federal Reserve and FDIC issued comprehensive final guidance on incentive compensation policies intended to ensure that the incentive compensation policies of banking organizations do not undermine the safety and soundness of such organizations by encouraging excessive risk-taking. The guidance, which covers all employees that have the ability to materially affect the risk profile of an organization, either individually or as part of a group, is based upon the key principles that a banking organization's incentive compensation arrangements should (1) provide incentives that appropriately balance risk and financial results in a manner that does not encourage

employees to expose their organizations to imprudent risk, (2) be compatible with effective internal controls and risk management and (3) be supported by strong corporate governance, including active and effective oversight by the organization's board of directors.

In May 2016, the Federal Reserve, other federal banking agencies and the SEC jointly published a revised version of proposed rulemaking initially issued in April 2011 designed to implement the provisions of the Dodd-Frank Act prohibiting incentive compensation arrangements that encourage inappropriate risk taking at a covered institution, which includes a bank or bank holding company with \$1 billion or more of assets, such as the Company and our bank subsidiary. The proposed joint compensation regulations would require compensation practices consistent with the three principles discussed above. As of February 1, 2023 February 1, 2024, these regulations have not been finalized. finalized; however, the agencies have indicated that they intend to issue a third proposed rule in the near future. Unless and until a final rule is adopted, we cannot fully determine whether compliance with such a rule will adversely affect the Company's or our bank subsidiary's ability to hire, retain and motivate our key employees.

In October 2022, the SEC adopted a final rule directing national securities exchanges and associations, including the NYSE, to implement listing standards that require listed companies to adopt policies mandating the recovery or "clawback" of excess incentive-based compensation earned by a current or former executive officer during the three fiscal years preceding the date the listed company is required to prepare an accounting restatement, including to correct an error that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period. The final corresponding NYSE listing rule requires us was approved by the SEC in June 2023 and required listed companies to adopt a compliant clawback policy within 60 days after by December 1, 2023. Our board of directors adopted such listing standard becomes effective, a policy on October 20, 2023.

The Federal Reserve Board reviews, as part of the regular, risk-focused examination process, the incentive compensation arrangements of banking organizations, such as the Company, that are not "large, complex banking organizations." These reviews are tailored to each organization based on the scope and complexity of the organization's activities and the prevalence of incentive compensation arrangements. The findings of this supervisory initiative will be included in reports of examination. Deficiencies will be incorporated into the organization's supervisory ratings, which can affect the organization's ability to make acquisitions and take other actions. Enforcement actions may be taken against a banking organization if its incentive compensation arrangements, or related risk-management control or governance processes, pose a risk to the organization's safety and soundness and the organization is not taking prompt and effective measures to correct the deficiencies.

Customer Information Security. The federal banking agencies have adopted guidelines for safeguarding confidential, personal, nonpublic customer information. These guidelines require each financial institution, under the supervision and ongoing oversight of its board of directors or an appropriate committee thereof, to create, implement and maintain a comprehensive written information security program designed to ensure the security and confidentiality of customer information, protect against any anticipated threats or hazard to the security or integrity of such information and protect against unauthorized access to or use of such information that could result in substantial harm or inconvenience to any customer. Our bank subsidiary has adopted a customer information security program to comply with these requirements.

Arkansas Law. Our bank subsidiary is subject to regulation and examination by the Arkansas State Bank Department. Under the Arkansas Banking Code of 1997, approval of the Bank Commissioner is required for the acquisition of more than 25% of any class of the outstanding capital stock of any bank. The Bank Commissioner's approval is also required in order for us to make bank acquisitions, amend our articles of incorporation, repurchase shares of our capital stock (other than payments to dissenting shareholders in a transaction), issue preferred stock or debt, increase, reduce or retire any part of our capital stock, retire debt instruments, or conduct certain types of activities that are incidental or closely related to banking. The Bank Commissioner has the authority, with the consent of the Governor of the State of Arkansas, to declare a state of emergency and temporarily modify or suspend banking laws and regulations in communities where such a state of emergency exists. The Bank Commissioner may also authorize a bank to close its offices and any day when such bank offices are closed will be treated as a legal holiday, and any director, officer or employee of such bank shall not incur any liability related to such emergency closing. No such state of emergency has been declared to exist by the Bank Commissioner to date.

Regulatory Developments Relating to the CARES Act

In response to the COVID-19 pandemic, the Coronavirus Aid, Relief and Economic Security Act ("CARES Act") was signed into law on March 27, 2020 to provide national emergency economic relief measures. The CARES Act's programs were implemented through rules and guidance adopted by federal departments and agencies, including the U.S. Department of Treasury, the Federal Reserve, and other federal bank regulatory authorities, including those with direct supervisory jurisdiction over the Company and its bank subsidiary. Set forth below is a brief overview of select provisions of the CARES Act and other regulations and supervisory guidance related to the COVID-19 pandemic that are applicable to the operations and activities of the Company and its bank subsidiary.

Paycheck Protection Program ("PPP"). The CARES Act established a new federal economic relief program administered by the Small Business Administration ("SBA") called the Paycheck Protection Program ("PPP"), which provided for 100% federally guaranteed loans to be issued by participating private financial institutions to small businesses for payroll and certain other permitted expenses during the COVID-19 pandemic. Our bank subsidiary participated in the PPP as a lender. These loans are were eligible to be forgiven if certain conditions are were satisfied and are were fully guaranteed by the SBA. Additionally, loan payments were deferred for the first six months of the loan term. The PPP commenced on April 3, 2020 and was available to qualified borrowers through May 31, 2021. No collateral or personal guarantees were required. Neither the government nor lenders were permitted to charge the recipients any fees. As The majority of our bank subsidiary's PPP loans outstanding as of December 31, 2022, our bank subsidiary has approximately \$7.3 million in were forgiven or repaid during 2023. As of December 31, 2023, the remaining balance of outstanding PPP loans that remain outstanding, was considered immaterial.

Temporary Regulatory Capital Relief related to Impact of Current Expected Credit Loss ("CECL"). Concurrent with enactment of the CARES Act, the federal bank regulatory agencies issued an interim final rule that delays the estimated impact on regulatory capital resulting from the implementation of CECL. The interim final rule maintains the three-year transition option in the previous rule and provides banking organizations that implemented CECL during 2020 the option to delay for two years the estimated impact of CECL on regulatory capital, relative to the incurred loss methodology's effect on regulatory capital, followed by a three-year transition period to phase out the aggregate amount of capital benefit provided during the initial two-year delay. We adopted CECL on January 1, 2020 and have elected to utilize the five-year transition option.

Proposed Legislation and Regulatory Action

From time to time, various legislative and regulatory initiatives are introduced in Congress and state legislatures, as well as by regulatory agencies. Such initiatives may include proposals to expand or contract the powers of bank holding companies and depository institutions or proposals to substantially change the financial institution regulatory system. Such legislation could change banking statutes and the operating environment for us and our bank subsidiary in substantial and unpredictable ways. If enacted, such legislation could increase or decrease the cost of doing business, limit or expand permissible activities or affect the competitive balance among banks, savings associations, credit unions, and other financial institutions. We cannot predict whether or in what form any proposed regulation or statute will be adopted or the extent to which our business may be affected by any new regulation or statute. **Additionally, we cannot predict the impact of potential judicial interpretations of regulations or the outcome of the upcoming election cycle on banking statutes and regulations.**

Effect of Governmental Monetary Policies

Our earnings are affected by domestic economic conditions and the monetary and fiscal policies of the United States government and its agencies. The Federal Reserve Board's monetary policies have had, and are likely to continue to have, an important impact on the operating results of commercial banks through its power to implement national monetary policy in order, among other things, to curb inflation or combat a recession. The monetary policies of the Federal Reserve Board affect the levels of bank loans, investments and deposits through its control over the issuance of United States government securities, its regulation of the discount rate applicable to banks and its influence over reserve requirements to which banks are subject. We cannot predict the nature or impact of future changes in monetary and fiscal policies.

AVAILABLE INFORMATION

We are subject to the information requirements of the Securities Exchange Act of 1934. Accordingly, we file annual, quarterly and current reports, proxy statements and other information with the SEC. In addition, we maintain a website at <http://www.homebancshares.com>. We make available on our website copies of our Annual Reports on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and any amendments to such documents as soon as practicable after we electronically file such materials with or furnish such documents to the SEC.

Item 1A. RISK FACTORS

Our business exposes us to certain risks. Risks and uncertainties that management is not aware of or focused on may also adversely affect our business and operation. The following is a discussion of the most significant risks and uncertainties that may affect our business, financial condition and future results.

Risks Related to Our Industry

We are subject to extensive regulation that could limit or restrict our activities and impose financial requirements or limitations on the conduct of our business, and changes in the laws and regulations to which we are subject could adversely affect our profitability.

We and our bank subsidiary are subject to extensive federal and state regulation and supervision. As a registered bank holding company, we are primarily regulated by the Federal Reserve Board. Our bank subsidiary is also primarily regulated by the Federal Reserve Board and the Arkansas State Bank Department.

Banking industry regulations are primarily intended to protect depositors' funds, federal deposit insurance funds and the banking system as a whole, not security holders. Complying with such regulations is costly and may limit our growth and restrict certain of our activities, including payment of dividends, mergers and acquisitions, investments, loans and interest rates charged, interest rates paid on deposits and locations of offices. We are also subject to capital requirements by our regulators. Violations of various laws, even if unintentional, may result in significant fines or other penalties, including restrictions on branching or bank acquisitions.

Congress and federal regulatory agencies continually review banking laws, regulations and policies for possible changes. The Dodd-Frank Act, passed by Congress in 2010, instituted major changes to the banking and financial institutions regulatory regimes in light of the performance of and government intervention in the financial services sector during the economic recession leading up to its enactment. The act required the issuance of a substantial number of new regulations by federal regulatory agencies affecting financial institutions, some of which still have yet to be issued or implemented.

While the Economic Growth, Regulatory Relief, and Consumer Protection Act enacted in 2018 reduced certain regulatory burdens on community and regional financial institutions resulting from the Dodd-Frank Act, we cannot assure that future legislation will not significantly increase our compliance or operating costs or otherwise have a significant impact on our business. Certain provisions of the Dodd-Frank Act and regulations promulgated under the act may continue to be implemented, and there could be additional new federal or state laws, regulations and policies regarding lending and funding practices and liquidity standards. Additionally, financial institution regulatory agencies have intensified their response to concerns and trends identified in examinations, including through the issuance of formal enforcement actions. Negative developments in the financial services industry or other new legislation or regulations could adversely impact our operations and our financial performance by subjecting us to additional costs, restricting our business operations, including our ability to originate or sell loans, and/or increasing the ability of non-banks to offer competing financial services.

As regulation of the banking industry continues to evolve, we expect the costs of compliance to continue to increase and, thus, to affect our ability to operate profitably. In addition, industry, legislative or regulatory developments may cause us to materially change our existing strategic direction, capital strategies, compensation or operating plans. If these developments negatively impact our ability to implement our business strategies, it may have a material adverse effect on our results of operations and future prospects.

We are subject to heightened regulatory requirements as our total assets exceed \$10 billion.

Because our total assets exceed \$10 billion, we and our bank subsidiary are subject to increased regulatory requirements. The Dodd-Frank Act and its implementing regulations impose various additional requirements on bank holding companies with \$10 billion or more in total assets. In addition, banks with \$10 billion or more in total assets are primarily examined by the CFPB with respect to various federal consumer financial protection laws and regulations. Previously, our bank subsidiary had been subject to regulations adopted by the CFPB, but the Federal Reserve was primarily responsible for examining our bank subsidiary's compliance with consumer protection laws and those CFPB regulations. As a relatively new agency with evolving regulations and practices, the CFPB's examination and regulatory authority has been and continues to be the subject of policy debates and uncertainty among lawmakers and differing presidential administrations, and thus we cannot ascertain the impact, if any, that future changes to the CFPB may have on our business.

Banks with assets in excess of \$10 billion are subject to a deposit assessment based on a scorecard issued by the FDIC that considers, among other things, the bank's CAMELS rating, results of asset-related stress testing and funding-related stress, as well as our use of core deposits, among other things. Depending on the results of the bank's performance under that scorecard, the total base assessment rate is between 2.5 to 42 basis points. Any increase in our bank subsidiary's deposit insurance assessments may result in an increased expense related to our use of deposits as a funding source. Additionally, banks with over \$10 billion in total assets are no longer exempt from the requirements of the Federal Reserve's rules on interchange transaction fees for debit cards. Our bank subsidiary is limited to receiving only a "reasonable" interchange transaction fee for any debit card transactions processed using debit cards issued by our bank subsidiary to our customers. The Federal Reserve has determined that it is unreasonable for a bank with more than \$10 billion in total assets to receive more than \$0.21 plus 5 basis points of the transaction plus a \$0.01 fraud adjustment for an interchange transaction fee for debit card transactions. This limit in the amount of interchange fees we receive for electronic debit interchange has the effect of reducing our revenues.

Prior to becoming subject to the heightened regulatory requirements, we hired additional compliance personnel and implemented structural initiatives to address these requirements. While some of these requirements, such as annual stress testing, were eliminated by the reforms enacted in May 2018, our continued compliance with the remaining requirements and compliance with any additional requirements that may be imposed in the future may necessitate that we hire additional compliance or other personnel, design and implement additional internal controls, or incur other significant expenses, any of which could have a material adverse effect on our business, financial condition or results of operations. Our regulators may also consider our compliance with these regulatory requirements when examining our operations generally or considering any request for regulatory approval we may make, even requests for approvals on unrelated matters.

Difficult market and economic conditions may adversely affect our industry and our business.

Economic downturns historically have had a significant adverse impact on the banking industry, and particularly community banks. Declines in the housing market, with falling home prices and increased delinquencies and foreclosures, can negatively impact the credit performance of mortgage and construction loans and result in significant write-downs of assets by financial institutions. Any reduced availability of commercial credit or periods of sustained higher unemployment can further negatively impact the credit performance of commercial and consumer credit, resulting in additional write-downs. Any such market conditions could cause commercial and consumer deficiencies, low customer confidence, market volatility and generally sluggish business activity in our industry.

Unlike larger financial institutions that are more geographically diversified, our profitability depends primarily on the general economic conditions in our primary market areas. Local economic conditions have a significant impact on our residential real estate, commercial real estate, construction, commercial and industrial and consumer lending, including, the ability of borrowers to repay these loans and the value of the collateral securing these loans. Certain economic indicators, such as real estate asset values, rents and unemployment, may vary between geographic markets and may lag behind the overall economy. These economic indicators typically affect certain industries, such as real estate and financial services, more significantly than other economic sectors. Additionally, our success significantly depends upon the growth in population, income levels, deposits and housing starts in our markets. If the communities in which we operate do not grow or if prevailing economic conditions deteriorate locally or nationally, our business may be adversely affected. We are less able than a larger institution to spread the risks of unfavorable local economic conditions across a large number of diversified economies. The adverse effects of any future economic downturn on us, our customers and the other financial institutions in our market may result in increased foreclosures, delinquencies and customer bankruptcies as well as more restricted access to funds. Any such negative events may have an adverse effect on our business, financial condition, results of operations and stock price.

The impacts of the COVID-19 pandemic national or international pandemics could materially and adversely affect our business, financial condition and results of operations.

Our operations and those of our customers and third-party service providers may be adversely affected by the widespread outbreak of contagious disease, including the COVID-19 virus. The COVID-19 pandemic disrupted U.S. and global supply chains and altered business and economic conditions throughout the U.S. and globally. Its economic impacts lowered equity market valuations; created significant volatility and disruption in financial markets; contributed to a decrease in the rates and yields on U.S. Treasury securities; resulted in ratings downgrades, credit deterioration, and defaults in many industries; increased demands on capital and liquidity; increased unemployment levels and decreased consumer confidence. In addition, the pandemic resulted in temporary or permanent closures of many businesses, the institution of social distancing, face covering requirements

and other health directives, and in some cases, self-isolation requirements. The pandemic also caused us to recognize credit losses in our loan portfolios and increases in our allowance for credit losses.

Given the nature of COVID-19 variants, it is difficult to predict whether or when any future outbreaks of the COVID-19 virus or other contagious diseases may occur or the impacts that any such outbreak may have on our business. Any impact will depend on future developments, including the long-term scope, severity and duration of the outbreak, the success of vaccination, treatment and other mitigation efforts, any further actions taken by governmental authorities in response to the general economic and health effects of the pandemic, business conditions is highly uncertain and the long-term financial impact of the pandemic on our customers, employees, counterparties and service providers, unpredictable. As part of these uncertainties, we could be subject to a number of risks, any of which could have a material, adverse effect on our business, financial condition, liquidity, results of operations, and ability to execute our growth strategy. These risks include, but are not limited to, increased loan losses or other impairments in our loan portfolios and increases in our allowance for loan losses; further volatility in the valuation of real estate and other collateral supporting loans; impairment of our goodwill and our financial assets; increased cost of capital; inability to satisfy our minimum regulatory capital ratios and other supervisory requirements; or a downgrade in our credit ratings. We could also face an increased risk of governmental and regulatory scrutiny as a result of the effects of the a pandemic on market and economic conditions and actions governmental authorities take in response to those conditions.

Even as the economic and health impacts of the coronavirus subside, we Any such occurrence could experience future volatility in the economy or have a prolonged recession that could materially and adversely affect significant adverse impact on our business, financial condition, liquidity or results of operations.

Our FDIC insurance premiums and assessments could increase and result in higher noninterest expense.

Our bank subsidiary's deposits are insured by the FDIC up to legal limits, and accordingly, we are subject to FDIC deposit insurance assessments. As our bank subsidiary exceeds \$10 billion in assets, we are subject to higher FDIC assessments. Our bank subsidiary's regular assessments are calculated under the large bank pricing rule using its average consolidated total assets minus average tangible equity as well as by risk classification, which includes regulatory capital levels.

We are generally unable to control the amount and timetable for payment of premiums that we are required to pay for FDIC insurance. There is no guarantee that our assessment rate will not increase in the future. Additionally, if there is an increase in bank or financial institution failures or there is a future need to strengthen the DIF reserve ratio, the FDIC may further revise the assessment rates or the risk-based assessment system. Such changes may require us to pay higher FDIC premiums than our current levels, or the FDIC may charge additional special assessments, either of which would increase our noninterest expense.

Our profitability is vulnerable to interest rate fluctuations and monetary policy and could be adversely affected by any future actions taken by the Federal Reserve Board to address rising inflation.

Our results of operations are affected by the monetary policies of the Federal Reserve Board. Most of our assets and liabilities are monetary in nature, and thus subject us to significant risks from changes in interest rates. Consequently, our results of operations can be significantly affected by changes in interest rates and our ability to manage interest rate risk. Changes in market interest rates, changes in the relationships between short-term and long-term market interest rates, or changes in the relationship between different interest rate indices can affect the interest rates charged on interest-earning assets differently than the interest paid on interest-bearing liabilities. This difference could result in an increase in interest expense relative to interest income or a decrease in interest rate spread. In addition to affecting our profitability, changes in interest rates can impact the valuation of our assets and liabilities. Changes in interest rates can also affect our business and profitability in numerous other ways. For example, increases in interest rates can have a negative impact on our results of operations by reducing loan demand and the ability of borrowers to repay their current obligations, while decreases in interest rates may affect loan prepayments.

In response to recent inflation and its effects on U.S. business and consumers, the Federal Reserve Board has implemented eight eleven interest rate increases since March 2022. It However, in response to slowing inflation, it is widely anticipated expected that the Federal Reserve Board will implement multiple additional begin reducing interest rate increases during 2023. While we experienced loan growth during 2022 through acquisitions rates sometime in 2024. Future economic developments and organically sufficient to more than offset the Federal Reserve Board's policies in response, however, cannot be predicted with certainty. At this time, it is unknown how future action by the Federal Reserve Board involving monetary policies will affect our increased interest expense business and overall loan demand has remained relatively strong, there the banking industry. There can be no assurance that any such future actions by the Federal Reserve Board involving monetary policies will not cause any of the adverse effects described above on our deposit levels, loan demand or business and earnings. earnings

We may be adversely impacted by experience future adverse impacts from the recent transition from the use of the LIBOR interest rate index in the future. index.

We have certain loans investment securities and subordinated debt securities that were originally indexed to LIBOR to calculate the interest rate. The continued availability of the LIBOR index is not guaranteed after the United Kingdom administrators of LIBOR have announced that the publication of the most commonly used U.S. dollar LIBOR settings will cease to be index has not been published after since June 2023. We cannot predict, in 2023, which necessitated the interim, whether and to what extent banks will continue to provide LIBOR submissions to refinancing of the administrator of LIBOR or whether any additional reforms to LIBOR may be enacted. With respect to our loan assets, at this time, there is some industry guidance regarding acceptable alternatives existing loans which were indexed to LIBOR. After review and analysis from the Federal Reserve Board's Alternative Reference Rates Committee, the Consumer Financial Protection Bureau published its final rule recommending the Secured Overnight Financing Rate, or SOFR, as a compliant replacement index to LIBOR that would not trigger a refinance under existing regulations for certain consumer loans. Loan contracts may also contain alternate rate language permitting transfer to SOFR, Wall Street Journal Prime or another index when LIBOR is no longer available. The timing and manner in which each customer's contract transitions While these loans have been transitioned to a new index will vary on LIBOR alternative, a case-by-case basis. There continues to be some uncertainty related to the LIBOR transition. New index rates and payments will differ from LIBOR, which may lead to increased volatility. residual risk remains for transition issues. The transition has impacted

our market risk profiles and required changes to our risk and pricing models, valuation tools, and product design. Furthermore, Additionally, the new index rates and payments differ from LIBOR, which may lead to increased volatility. Residual issues that may remain from this transition are not certain and any failure to adequately manage this transition process with our customers could may adversely impact our reputation. With respect

The failure of other financial institutions could adversely affect us, and we may incur losses on investments in other financial institutions.

The financial system is highly interrelated, including as a result of lending, trading, clearing, counterparty, and other relationships. We have exposure to and routinely execute transactions with a wide variety of financial institutions, including brokers, dealers, commercial banks, investment banks and other substantial participants. In addition, we currently hold and may in the future acquire additional investments in the debt or equity securities of other financial institutions. Some of the institutions or other participants with whom we transact business or in which we hold investments may experience instability due to financial challenges in the banking industry or may be perceived to be unstable. If any of these institutions or participants were to fail in meeting its obligations in full and subordinated debt securities, we expect similar transition issues. Failure on time, or were to adequately manage enter bankruptcy, conservatorship, or receivership, the transition consequences could ripple throughout the financial system and may adversely affect our business, results of operations, financial condition, or prospects. Our investments in any such institutions could decline in value or become valueless, which could result in us incurring losses in our investment portfolio that may have a material materially adverse effect our operating results. Further, our stock price may be negatively impacted by failures of other financial institutions and their effects on consumer and investor confidence, and we may experience increased deposit insurance premiums, increased regulatory scrutiny and other adverse effects on our business, profitability or financial condition and results as a result of operations, these failures.

Risks Related to Our Business

Our decisions regarding credit risk could be inaccurate and our allowance for credit losses may be inadequate, which would materially and adversely affect us.

Management makes various assumptions and judgments about the collectability of our loan portfolio, including the creditworthiness of our borrowers and the value of the real estate and other assets serving as collateral for the repayment of our secured loans. We endeavor to maintain an allowance for credit losses that we consider adequate to absorb future losses that may occur in our loan portfolio. As of December 31, 2022 December 31, 2023, our allowance for credit losses was approximately \$289.7 million \$288.2 million, or 2.01% 2.00% of our total loans. In determining the size of the allowance, we analyze our loan portfolio based on our historical loss experience, volume and classification of loans, volume and trends in delinquencies and non-accruals, national and local economic conditions, and other pertinent information.

If our assumptions are incorrect, our current allowance may be insufficient to absorb future loan losses, and increased loan loss reserves may be needed to respond to different economic conditions or adverse developments in our loan portfolio. When there is an economic downturn, it is more difficult for us to estimate the losses that we will experience in our loan portfolio. In addition, federal and state regulators periodically review our allowance for credit losses and may require us to increase our allowance for credit losses or recognize further loan charge-offs based on judgments different than those of our management. Any increase in our allowance for credit losses or loan charge-offs could have a negative effect on our operating results.

Our high concentration of real estate loans and especially commercial real estate loans exposes us to increased lending risk.

As of December 31, 2022 December 31, 2023, approximately 72.5% of our total loan portfolio was comprised of loans with real estate as a primary or secondary component of collateral. This includes commercial real estate loans (excluding construction/land development) of \$5.98 billion \$5.88 billion, or 41.5% 40.8% of total loans, construction/land development loans of \$2.14 billion \$2.29 billion, or 14.8% 15.9% of total loans, and residential real estate loans of \$2.33 billion \$2.28 billion, or 16.1% 15.8% of total loans. This high concentration of real estate loans could subject us to increased credit risk in the event of a decrease in real estate values in our markets, a real estate recession or a natural disaster. Also, in any such event, our ability to recover on defaulted loans by foreclosing and selling real estate collateral would be diminished, and we would be more likely to suffer losses on defaulted loans.

In addition to the risks associated with the high concentration of real estate-secured loans, the commercial real estate and construction/land development loans, which comprised 56.3% 56.7% of our total loan portfolio as of December 31, 2022 December 31, 2023, expose us to a greater risk of loss than our residential real estate loans, which comprised 16.1% 15.8% of our total loan portfolio as of December 31, 2022 December 31, 2023. Commercial real estate and land development loans typically involve larger loan balances to single borrowers or groups of related borrowers compared to residential loans. Consequently, an adverse development with respect to one commercial loan or one credit relationship exposes us to a significantly greater risk of loss compared to an adverse development with respect to one residential mortgage loan.

The repayment of loans secured by commercial real estate is typically dependent upon the successful operation of the related real estate or commercial project. If the cash flows from the project are reduced, a borrower's ability to repay the loan may be impaired. This cash flow shortage may result in the failure to make loan payments. In such cases, we may be compelled to modify the terms of the loan, or in the most extreme cases, we may have to foreclose.

If a decline in economic conditions or other issues cause difficulties for our borrowers of these types of loans, if we fail to evaluate the credit of these loans accurately when we underwrite them or if we do not continue to adequately monitor the performance of these loans, our lending portfolio could experience delinquencies, defaults and credit losses that could have a material adverse effect on our business, financial condition or results of operations.

Our geographic concentration of banking activities and loan portfolio makes us more vulnerable to adverse conditions in our local markets.

Our bank subsidiary operates through branch locations in Arkansas, Florida, Texas, Alabama and New York City and loan production offices in Los Angeles, California, Dallas, Texas, Miami, Florida, Chesapeake, Virginia and Baltimore, Maryland. However, approximately 79.7% 79.8% of our total loans and 84.6% of our real estate loans as of December 31, 2022 December 31, 2023, are to borrowers whose collateral is located in Arkansas, Florida, Texas, Alabama and New York, the states in which the Company has its branch locations. An adverse development with respect to the market conditions of any of these specific market areas or a decrease in real estate values in those market areas could expose us to a greater risk of loss than a portfolio that is spread among a larger geographic base.

If the value of real estate were to deteriorate, a significant portion of our loans could become under-collateralized, which could have a material adverse effect on us.

As of **December 31, 2022** **December 31, 2023**, approximately 72.5% of our total loans were secured by real estate. In prior years, difficult local economic conditions have adversely affected the values of our real estate collateral, and they could do so again if the economic conditions markets were to deteriorate in the future. The real estate collateral in each case provides an alternate source of repayment on our loans in the event of default by the borrower but may deteriorate in value during the time credit is extended. If we are required to liquidate the collateral securing a loan to satisfy the debt during a period of reduced real estate values, our earnings and capital could be adversely affected.

Because we have a concentration of exposure to a number of individual borrowers, a significant loss on any of those loans could materially and adversely affect us.

We have a concentration of exposure to a number of individual borrowers. Under applicable law, our bank subsidiary is generally permitted to make loans to one borrowing relationship up to 20% of its Tier 1 capital plus the allowance for credit losses. As of **December 31, 2022** **December 31, 2023**, the legal lending limit of our bank subsidiary for secured loans was approximately **\$539.7 million** **\$556.7 million**. Our board of directors has established an in-house lending limit of \$40.0 million to any one borrowing relationship without obtaining the approval of two of the following: our Chairman, John W. Allison, our Vice Chairman, Jack E. Engelkes, or our director Richard H. Ashley. As of **December 31, 2022** **December 31, 2023**, we had a total of **\$6.46 billion** **\$6.93 billion**, or **44.8%** **48.1%** of our total loans, committed to the aggregate group of borrowers whose total debt exceeds the established in-house lending limit of \$40.0 million.

Our cost of funds may increase as a result of general economic conditions, interest rates and competitive pressures.

Our cost of funds may increase as a result of general economic conditions, interest rates and competitive pressures. We have traditionally obtained funds principally through local deposits, and we have a base of lower cost transaction deposits. Generally, we believe local deposits are a more stable source of funds than other borrowings because interest rates paid for local deposits are typically lower than interest rates charged for borrowings from other institutional lenders. In addition, local deposits reflect a mix of transaction and time deposits, whereas brokered deposits typically are less stable time deposits, which may need to be replaced with higher cost funds. Our costs of funds and our profitability and liquidity are likely to be adversely affected if and to the extent we must rely upon higher cost borrowings from other institutional lenders or brokers to fund loan demand or liquidity needs, and changes in our deposit mix and growth could adversely affect our profitability and the ability to expand our loan portfolio.

The loss of key employees may materially and adversely affect us.

Our success depends significantly on our Chairman, Chief Executive Officer and President, John W. Allison, and our executive officers, especially Brian S. Davis, J. Stephen Tipton and Kevin D. Hester plus Centennial Bank Chairman, Chief Executive Officer and President, Tracy M. French, as well as other key Centennial Bank personnel. Centennial Bank, in particular, relies heavily on its management team's relationships in its local communities to generate business. The loss of services from a member of our current management team may materially and adversely affect our business, financial condition, results of operations and future prospects.

The value of securities in our investment portfolio may decline in the future.

As of **December 31, 2022** **December 31, 2023**, we owned **\$4.04 billion** **\$3.51 billion** of available-for-sale investment securities. The fair value of our available-for-sale investment securities may be adversely affected by market conditions, including changes in interest rates, and the occurrence of any events adversely affecting the issuer of particular securities in our investments portfolio. We evaluate all securities quarterly to determine if any securities in a loss position requires a provision for credit losses in accordance with ASC 326, *Measurement of Credit Losses on Financial Instruments*. The Company first assesses whether it intends to sell or is more likely than not that the Company will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's amortized cost basis is written down to fair value through income. For securities that do not meet these criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, the Company considers the extent to which fair value is less than amortized cost, and changes to the rating of the security by a rating agency, and adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed or when either of the criteria regarding intent or requirement to sell is met. Because of changing economic and market conditions affecting issuers, we may be required to record provisions for credit losses in future periods, which could have a material adverse effect on our business, financial condition or results of operations.

As of **December 31, 2022** **December 31, 2023**, we owned **\$1.29 billion** **\$1.28 billion** of held-to-maturity investment securities. Securities held-to-maturity ("HTM"), which include any security for which we have the positive intent and ability to hold until maturity, are reported at historical cost adjusted for amortization of premiums and accretion of discounts. Premiums and discounts are amortized/accreted to the call date to interest income using the constant effective yield method over the estimated life of the security. **The Company**

evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326. The Company measures expected credit losses on HTM securities on a collective basis by major security type, with each type sharing similar risk characteristics. The estimate of expected credit losses considers historical credit loss information that is adjusted for current conditions and reasonable and supportable forecasts. The Company has made the election to exclude accrued interest receivable on HTM securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed. Because of changing economic and market conditions affecting issuers, we may be required to record provisions for credit losses in future periods, which could have a material adverse effect on our business, financial condition or results of operations.

Our recent results do not indicate our future results and may not provide guidance to assess the risk of an investment in our common stock.

We are unlikely to sustain our historical rate of growth and may not even be able to expand our business at all. Further, our growth in prior years may distort some of our historical financial ratios and statistics. Various factors, such as economic conditions, regulatory and legislative considerations and competition, may also impede or prohibit our ability to expand our market presence. If we are not able to successfully grow our business, our financial condition and results of operations could be adversely affected.

We may not be able to raise the additional capital we need to grow and, as a result, our ability to expand our operations could be materially impaired.

Federal and state regulatory authorities require us and our bank subsidiary to maintain adequate levels of capital to support our operations. While we believe that our existing capital (which well exceeds the federal and state capital requirements) will be sufficient to support our current operations, anticipated expansion and potential acquisitions, factors such as faster than anticipated growth, reduced earnings levels, operating losses, changes in economic conditions, revisions in regulatory requirements, or additional acquisition opportunities may lead us to seek additional capital.

Our ability to raise additional capital, if needed, will depend on our financial performance and on conditions in the capital markets at that time, which are outside our control. If we need additional capital but cannot raise it on terms acceptable to us, our ability to expand our operations could be materially impaired, our business, financial condition, results of operations and prospects may be adversely affected, and our stock price may decline.

Our growth and expansion strategy may not be successful, and our market value and profitability may suffer.

Growth through the acquisition of banks or specific bank assets or liabilities, including FDIC-assisted transactions, and de novo branching represent important components of our business strategy. Bank acquisitions are subject to regulatory approval, and we cannot assure that we will be able to obtain approval for a proposed acquisition in a timely manner or at all. Any future acquisitions we might make will also be accompanied by other risks commonly encountered in acquisitions. These risks include, among other things:

- credit risk associated with the acquired bank's loans and investments;
- the use of inaccurate estimates and judgments to evaluate credit, operations, management and market risks with respect to the target institution or assets;
- the potential exposure to unknown or contingent liabilities related to the acquisition;
- the time and expense required to integrate an acquisition;
- the effectiveness of integrating operations, personnel and customers;
- risks of impairment to goodwill or other than temporary impairment; and
- potential disruption of our ongoing business.

We expect that competition for suitable acquisition candidates may be significant. We may compete with other banks or financial service companies with similar acquisition strategies, many of which are larger and have greater financial and other resources. We cannot assure you that we will be able to successfully identify and acquire suitable acquisition targets on acceptable terms and conditions.

We may continue to have opportunities from time to time to acquire the assets and liabilities of failed banks in FDIC-assisted transactions. These acquisitions involve risks similar to acquiring existing banks even though the FDIC might provide assistance to mitigate certain risks such as sharing in exposure to loan losses and providing indemnification against certain liabilities of the failed institution. However, because these acquisitions are structured in a manner that would not allow us the time normally associated with preparing for integration of an acquired institution, we may face additional risks in FDIC-assisted transactions. These risks include, among other things, the loss of customers, strain on management resources related to collection and management of problem loans and problems related to integration of personnel and operating systems.

In addition to the acquisition of existing financial institutions or their assets or liabilities, as opportunities arise, we may grow through de novo branching. De novo branching, and any acquisition carry with them numerous risks, including the following:

- the inability to obtain all required regulatory approvals;
- the significant upfront costs and anticipated operating losses associated with establishing a de novo branch or a new bank;
- the inability to secure the services of qualified senior management;

- the local market receptivity for branches established or banks acquired outside of those markets in which we currently maintain a material presence;
- the local economic conditions within the market to be served by the de novo branch or new bank;
- the inability to obtain attractive locations within a new market at a reasonable cost; and
- the additional strain on management resources and internal systems and controls.

We cannot assure that we will be successful in overcoming these risks or any other problems encountered in connection with acquisitions (including FDIC-assisted transactions) and de novo branching. Our inability to overcome these risks could have an adverse effect on our ability to achieve our business strategy and maintain our market value and profitability.

If we acquire additional banks or bank assets in the future, there may be undiscovered risks or losses associated with such acquisitions which would have a negative impact upon our future income.

Our growth strategy includes strategic acquisitions of banks or bank assets. We have acquired 23 banks since we started our first subsidiary bank in 1999, including a total of 18 banks since 2010. We completed the acquisition of Happy Bancshares, headquartered in Amarillo, Texas, during the second quarter of 2022. We will continue to consider future strategic acquisitions, with a primary focus on Texas, Arkansas, Florida, Alabama and other nearby markets. In most cases, our acquisition of a bank includes the acquisition of all or a substantial portion of the target bank's assets and liabilities, including all or a substantial portion of its loan portfolio, although we have in the past acquired and may in the future acquire specific lending divisions or loan portfolios. There may be instances when we, under our normal operating procedures, may find after the acquisition that there may be additional losses or undisclosed liabilities with respect to the assets and liabilities of the target bank, and, with respect to its loan portfolio, that the ability of a borrower to repay a loan may have become impaired, the quality of the value of the collateral securing a loan may fall below our standards, or our determination of the fair value of any such loan may be inadequate. One or more of these factors might cause us to have additional losses or liabilities, additional loan charge-offs, or increases in our allowance for credit losses, which would have a negative impact upon our financial condition and results of operations.

If the goodwill that we may record or have recorded in connection with a business acquisition becomes impaired, it could require charges to earnings.

When we acquire a business, a portion of the purchase price of the acquisition is generally allocated to goodwill and other identifiable intangible assets. The amount of the purchase price that is allocated to goodwill and other intangible assets is determined by the excess of the purchase price over the net identifiable assets acquired. At **December 31, 2022** **December 31, 2023**, our goodwill and other identifiable intangible assets were **\$1.46 billion** **\$1.45 billion**. Under current accounting standards, if we determine goodwill or intangible assets are impaired because, for example, the acquired business does not meet projected revenue targets or certain key employees leave, we are required to write down the carrying value of these assets. We conduct a review at least annually to determine whether goodwill is impaired. Our annual goodwill impairment evaluation performed during the fourth quarter of **2022** **2023** indicated no impairment of goodwill for our reporting segments. We cannot provide assurance, however, that we will not be required to take an impairment charge in the future. Any impairment charge would have an adverse effect on our shareholders' equity and financial results and could cause a decline in our stock price.

Competition from other financial institutions and financial service providers may adversely affect our profitability.

We face substantial competition in all phases of our operations from a variety of different competitors. We experience strong competition, not only from commercial banks, savings and loan associations and credit unions, but also from mortgage banking firms, consumer finance companies, securities brokerage firms, insurance companies, money market funds and other financial services providers operating in or near our market areas. We compete with these institutions both in attracting deposits and in making loans.

Many of our competitors are much larger national and regional financial institutions. We may face a competitive disadvantage against them as a result of our smaller size and resources and our lack of geographic diversification. Due to their size, larger competitors can achieve economies of scale and may offer a broader range of products and services or more attractive pricing than us. If we are unable to offer competitive products and services, our business may be negatively affected. Many of our competitors are not subject to the same degree of regulation that we are as an FDIC-insured institution, which gives them greater operating flexibility and reduces their expenses relative to ours. As a result, these non-bank competitors have certain advantages over us in accessing funding and in providing various services.

We also compete against community banks that have strong local ties. These smaller institutions are likely to cater to the same small and mid-sized businesses that we target and to use a relationship-based approach similar to ours. In addition, our competitors may seek to gain market share by pricing below the current market rates for loans and paying higher rates for deposits. The banking business in our primary market areas is very competitive, and the level of competition facing us may increase further, which may limit our asset growth and financial results.

We continually encounter technological change, and we may have fewer resources than many of our competitors to continue to invest in technological improvements and innovations.

The financial services industry continues to undergo rapid technological changes, **with frequent** **including the development and use of artificial intelligence ("AI").** Frequent introductions of new technology-driven products and services, including innovative ways that customers can make payments or manage their accounts, such as through the use of digital wallets or digital **currencies,** **currencies, are continually occurring.** In addition to better serving customers, effective use of technology increases efficiency and enables

financial institutions to reduce costs. Our future success will depend, in part, upon our ability to address the needs of our customers by using technology to provide products and services that will satisfy customer demands for convenience, as well as to create additional efficiencies in our operations. **New and evolving AI use, including generative AI, may make us susceptible to uncertain risks and may require additional investment to develop responsible use frameworks.** Many of our competitors have substantially greater resources to invest in technological improvements. We may not be able to effectively implement new technology-driven products and services or be successful in marketing these products and services to our clients, which may adversely affect our results of operations and future prospects.

A failure in or breach of our operational or security systems, or those of our third-party service providers, including as a result of cyber-attacks, could disrupt our business, result in unintentional disclosure or misuse of confidential or proprietary information, damage our reputation, increase our costs and cause losses.

As a financial institution, our operations rely heavily on the secure processing, storage and transmission of confidential and other information on our computer systems and networks. Any failure, interruption or breach in security or operational integrity of these systems could result in failures or disruptions in our online banking system, customer relationship management, general ledger, deposit and loan servicing and other systems. The security and integrity of our systems **could be** **are increasingly** threatened by a variety of interruptions or information security breaches, including those caused by computer hacking, cyber-attacks, electronic fraudulent activity or attempted theft of financial assets. Our information systems have from time to time experienced such interruptions or breaches despite our best efforts to prevent them. We cannot assure you that any future failures, interruption or security breaches will not occur, or if they do occur that they will be adequately **addressed.** **addressed, or that any such events that have occurred or may occur in the future will not result in material harm to our business, operations, reputation or profitability.** While we have certain protective policies and procedures in place, the nature and sophistication of the threats continue to evolve. We may be required to expend significant additional resources in the future to modify and enhance our protective measures.

Additionally, we face the risk of operational disruption, failure, termination or capacity constraints of any of the third parties that facilitate our business activities, including exchanges, clearing agents, clearing houses or other financial intermediaries. Such parties could also be the source of an attack on, or breach of, our operational systems. Any failures, interruptions or security breaches in our information systems could damage our reputation, result in a loss of customer business, result in a violation of privacy or other laws, or expose us to civil litigation, regulatory fines or losses not covered by insurance.

Future hurricanes We may incur losses as a result of unforeseen or catastrophic events, including extreme weather events or other adverse weather events could negatively affect our local economies or disrupt our operations, which would have an adverse effect on us. natural disasters.

As illustrated in recent years by the impact of Hurricanes **Irma**, Michael, **Ian** and **Ian**, **Idalia** our markets in Alabama and Florida, like other coastal areas, are susceptible to hurricanes and tropical storms. Such weather events can disrupt our operations, result in damage to our properties and negatively affect the local economies in which we operate. We cannot predict whether or to what extent damage that may be caused by future **unforeseen catastrophic events, including hurricanes, or other extreme weather events and natural disasters,** will affect our operations or the economies in our market areas, but such **weather** events could result in a decline in loan originations, a decline in the value or destruction of properties or other collateral securing our loans and an increase in the delinquencies, foreclosures and loan losses. Our business or results of operations may be adversely affected by these and other negative effects of **hurricanes or other significant weather** **such** events.

We may incur environmental liabilities with respect to properties to which we take title.

A significant portion of our loan portfolio is secured by real property. In the course of our business, we may own or foreclose and take title to real estate and could become subject to environmental liabilities with respect to these properties. In addition, we acquire branches and real estate in connection with our acquisitions of banks. We may become responsible to a governmental agency or third parties for property damage, personal injury, investigation and clean-up costs incurred by those parties in connection with environmental contamination or may be required to investigate or clean-up hazardous or toxic substances, or chemical releases at a property. The costs associated with environmental investigation or remediation activities could be substantial. If we were to become subject to significant environmental liabilities, it could have a material adverse effect on our results of operations and financial condition.

Our operations could be interrupted if certain external vendors on which we rely experience difficulty, terminate their services or fail to comply with banking laws and regulations.

We depend to a significant extent on relationships with third party service providers. Specifically, we utilize third-party core banking services and receive credit card and debit card services, branch capture services, Internet banking services and services complementary to our banking products from various third-party service providers. If these third-party service providers experience difficulties or terminate their services and we are unable to replace them with other service providers, our operations could be interrupted. It may be difficult for us to replace some of our third-party vendors, particularly vendors providing our core banking, credit card and debit card services, in a timely manner if they were unwilling or unable to provide us with these services in the future for any reason. If an interruption were to continue for a significant period of time, it could have a material adverse effect on our business, financial condition or results of operations. Even if we are able to replace them, it may be at higher cost to us, which could have a material adverse effect on our business, financial condition or results of operations. In addition, if a third-party provider fails to provide the services we require, fails to meet contractual requirements, such as compliance with applicable laws and regulations, or suffers a cyber-attack or other security breach, our business could suffer economic and reputational harm that could have a material adverse effect on our business, financial condition or results of operations.

Our earnings could be adversely impacted by incidences of fraud and compliance failure.

Financial institutions are inherently exposed to fraud risk. A fraud can be perpetrated by a customer of our bank subsidiary, an employee, a vendor, or members of the general public. We are most subject to fraud and compliance risk in connection with the origination of loans, ACH transactions, wire transactions, ATM transactions, and checking transactions. Our largest fraud risk, associated with the origination of loans, includes the intentional misstatement of information in property appraisals or other underwriting documentation provided to us by third parties. Compliance risk is the risk that loans are not originated in compliance with applicable laws and regulations and our standards. There can be no assurance that we can prevent or detect acts of fraud or violation of law or our compliance standards by the third parties that we deal with. Repeated incidences of fraud or compliance failures would adversely impact the performance of our loan portfolio.

Risks Related to Owning Our Stock

The rights of our common shareholders are subordinate to the holders of any debt securities that we may issue from time to time and may be subordinate to the holders of any series of preferred stock that may issue in the future.

On January 18, 2022, we issued \$300.0 million of 3.125% fixed-to-floating rate subordinated notes, which mature in 2032, and on April 1, 2022, the Company acquired \$140.0 million of subordinated notes from Happy, which mature in 2030 and carry a fixed rate of 5.500% for the first five years. Thereafter, the notes bear interest at 3-month Secured Overnight Funding Rate (SOFR) plus 5.345%, resetting quarterly. Because these subordinated notes are senior to our shares of common stock, in the event of our bankruptcy, dissolution or liquidation, the holders of any such subordinated notes then outstanding must be satisfied before any distributions can be made to the holders of our common stock.

Our board of directors has the authority to issue in the aggregate up to 5,500,000 shares of preferred stock, and to incur senior or subordinated indebtedness, generally without shareholder approval. Our preferred stock could be issued with voting, liquidation, dividend and other rights that may be superior to the rights of our common stock. In addition, like our outstanding subordinated debentures, any future indebtedness that we incur would be expected to be senior to our common stock with respect to payment upon liquidation, dissolution or winding up. Accordingly, common shareholders bear the risk that our future issuances of debt or equity securities or our incurrence of other borrowings will negatively affect the market price of our common stock.

We may be unable to, or choose not to, pay dividends on our common stock.

Although we have paid a quarterly dividend on our common stock since 2003 and expect to continue this practice, we cannot assure you of our ability to continue. Our ability to pay dividends depends on the following factors, among others:

- We may not have sufficient earnings since our primary source of income, the payment of dividends to us by our bank subsidiary, is subject to federal and state laws that limit the ability of that bank to pay dividends.
- Federal Reserve Board policy requires bank holding companies to pay cash dividends on common stock only out of net income available over the past year and only if prospective earnings retention is consistent with the organization's expected future needs and financial condition.
- Before dividends may be paid on our common stock in any year, payments must be made on our subordinated debentures.
- Our board of directors may determine that, even though funds are available for dividend payments, retaining the funds for internal uses, such as expansion of our operations, is a better strategy.

If we fail to pay dividends, capital appreciation, if any, of our common stock may be the sole opportunity for gains on an investment in our common stock. In addition, in the event our bank subsidiary becomes unable, due to regulatory restrictions, capital planning needs or otherwise, to pay dividends to us, we may not be able to service our debt, pay our other obligations or pay dividends on our common stock. Accordingly, our inability to receive dividends from our bank subsidiary could also have a material adverse effect on our business, financial condition and results of operations and the value of your investment in our common stock.

Item 1B. UNRESOLVED STAFF COMMENTS

There are currently no unresolved Commission staff comments received by the Company more than 180 days prior to the end of the fiscal year covered by this annual report.

Item 1C. CYBERSECURITY

Cybersecurity Risk Management

Cybersecurity is critical to supporting our business and protecting our customers in an increasingly complex environment. We face a variety of cybersecurity threats including attacks that are common to most industries, such as ransomware and denial-of-service, as well as attacks from advanced and highly organized adversaries targeting financial services companies. Our information systems have from time to time experienced such attacks despite our best efforts to prevent them. Our customers, suppliers, and other third parties also face similar cybersecurity threats, and a cybersecurity incident impacting any party could have a material impact on our operations, performance, or operating results. None of these threats or incidents have to date materially affected our business strategy, results of operations, or financial condition. However, we cannot assure that any future security breaches will not occur or that any such events that have occurred or may occur in the future will not result in material harm to our business, operations, reputation or profitability. These threats and related risks highlight the importance of allocating resources to protect the Company and our customers.

The Company maintains a formal Information Security Program that includes risk assessments regularly conducted by internal resources as well as third-party experts. These assessments are used to evaluate potential security threats that may have a negative impact on the organization, detect potential vulnerabilities and mitigate any identified security

risks. Our program leverages industry standards and frameworks and is designed to protect the confidentiality, integrity, and availability of our information assets and systems.

The Information Security Program is led by the Chief Information Security Officer ("CISO"), who reports to the Chief Risk Officer. The Chief Risk Officer has oversight of the Company's risk management framework, which includes the Information Security Program. The CISO provides program oversight and direction, including adjustments in response to changes in technology, threats, business processes, and regulatory or statutory requirements. The CISO works collaboratively with information technology staff, operational management, and functional stakeholders to implement a program designed to protect our information systems from cybersecurity threats and promptly respond to potential cybersecurity incidents. The CISO has over 24 years of experience in the fields of information technology and cybersecurity, most at a Fortune 500 global technology company, and maintains multiple professional cybersecurity certifications.

Our Information Security Program consists of several elements including:

- **Incident Monitoring and Response.** We have 24x7 security cybersecurity monitoring, which utilizes both third-party cybersecurity experts and leading tools to monitor activity in our information systems. We also maintain an incident response plan and playbooks that define our response to a cybersecurity incident, including a cross-functional incident response process that includes key stakeholders such as senior leaders and legal, and leverages our technological resources and third-party service providers. Through ongoing communication with these teams, the CISO monitors the prevention, detection, mitigation, and remediation of cybersecurity incidents in real time, and reports such incidents to leadership when appropriate pursuant to internal guidelines governing the reporting of such events.
- **Threat and Vulnerability Management.** We maintain a threat and vulnerability management program that leverages multiple data sources to proactively identify, assess, and mitigate changing cybersecurity risks. This program incorporates vulnerability scanning and threat intelligence capabilities, which are in place to help safeguard information assets. We also share and receive threat intelligence with government agencies, the Financial Services Information Sharing and Analysis Center ("FS-ISAC") and cybersecurity vendors and leaders in the cybersecurity industry.
- **Infrastructure and Data Protection.** We have technical and organizational safeguards that are designed to protect our networks, systems, and data from cybersecurity threats, including: firewalls, intrusion prevention and detection systems, network and endpoint anti-malware protections, and access controls such as privileged access management. Our information security and information technology teams collaborate regularly to assess the security of current and future infrastructure changes.
- **Third-Party Risk Management.** We run a third-party risk management program designed to identify and manage risks, including cybersecurity risks, involving our third-party providers. This includes performing due diligence and assessment of each provider's cybersecurity posture as well as periodic re-assessments.
- **Security Training and Awareness.** We provide ongoing education and training to employees regarding cybersecurity threats and the role they play in helping prevent and detect these threats. This includes regular phishing simulations, with training provided for any failures, as well as periodic communications via the internal company portal concerning threats, best practices, and technology changes to improve security. We also work with the Company marketing department to periodically publish articles on our website to raise security awareness with our customers.

While we maintain teams that specialize in cybersecurity and information technology, we also leverage third-party experts to provide objective feedback on our program and posture. These are accomplished via penetration tests, security posture assessments, and technology consulting. These independent evaluations help validate existing controls, identify potential focus areas, and aid in securely deploying technology in an increasingly complex environment.

Our cybersecurity program is evaluated regularly by both the internal audit function as well as third-party audit firms. These audits help ensure our program is appropriate to address the changing threat landscape and aligns to industry standards such as the National Institute of Standards and Technology Cybersecurity Framework, as well as other legal and regulatory guidance including the Federal Financial Institutions Examination Council Cybersecurity Assessment Tool, Conference of State Bank Supervisors Ransomware Self-Assessment Tool, the Gramm-Leach-Bliley Act and the Sarbanes-Oxley Act. Controls are reviewed for adequacy and design at least annually, and both internal and third-party audits aid in identifying areas for continued focus, providing assurance that controls are appropriately designed and operating effectively. Additionally, we meet regularly with examiners from the Federal Reserve and the Arkansas State Bank Department to review our cybersecurity program and discuss the changing threat landscape.

Our cybersecurity personnel maintain current knowledge through training, obtaining professional certifications, and participation in industry groups such as FS-ISAC, American Bankers Association and Mid-Sized Banking Coalition of America. Company cybersecurity personnel expand and test their knowledge of cyber threats and countermeasures through additional on-the-job training and periodic simulated exercises to practice their response to real-life threats. We maintain a training budget and personnel are encouraged to obtain formal training and industry-approved certifications as appropriate for their roles and responsibilities. Some of the certifications held by our information security personnel include CERT Insider Threat Program Manager, GIAC Information Security Professional, GIAC Security Leadership, GIAC Continuous Monitoring, GIAC Certified Forensic Analyst, CompTIA Security+ and ISC2 Certified Information Systems Security Professional.

Board Oversight and Governance

Our Board of Directors (the "Board"), in conjunction with management, is responsible for assessing which risks are warranted and acceptable, based on management's ability to:

- identify and understand such risks;
- measure the degree of exposure to such risks;
- monitor the changing nature of the risk and related exposure; and
- develop and implement processes and procedures to control such risks.

The Board and management define risk tolerances in the policies of the Company. The Board maintains oversight of risks from cybersecurity related threats, through various committees including the Audit and Risk Committee and the bank's Executive Risk Committee. The CISO reports to the Executive Risk Committee. The CISO provides periodic reports to directors that permit them to measure management's compliance with the defined risk limits and to gauge the changing nature of risk inherent in the Company's chosen lines of business and operations and as a result of changing factors within the Company, such as management and personnel changes, and technology changes. This includes an annual program update to the Executive Risk Committee and the Board. All Board members undergo annual cybersecurity training by third-party cybersecurity experts on cybersecurity threats, industry trends, and other topics relevant to financial institutions. This training and their overall knowledge of the financial industry provides a solid foundation for understanding cyber risk and their oversight responsibility.

Executive Risk Committee. The Executive Risk Committee ("ERC") is responsible for oversight of our bank subsidiary's enterprise risk management framework and overall risk management practices and includes members of our Board, the board of directors of our bank subsidiary, and both executive and senior level management of the bank. The ERC oversees the policy review and approval program based upon the risk appetite of the Board, assists in the development and monitoring of risk identification and escalation processes, ensures that ongoing monitoring is in place to identify risks that could affect the achievement of the Company's key strategic goals and objectives, and ensures that the Board has the proper information to adequately assess the risks facing the Company. Cybersecurity reports and issues are presented at least quarterly to the ERC.

Information Technology/Security Committee. The Information Technology/Security Committee ("ITSC") is a management level committee that serves at the direction of the Board and provides oversight of the Company's information technology and information security programs. The members of the ITSC include management and leaders with an expansive background in information technology and cybersecurity. The ITSC meets monthly to review information security and information technology reports and issues. It reports meeting minutes to the Board and ensures the Board has the proper information to adequately assess the risks facing the Company by maintaining oversight of:

- effective strategic information technology and information security planning and performance;
- major projects, priorities, and overall performance;
- the adequacy and allocation of resources; and
- the risks involved with the information technology and information security functions.

Item 2. PROPERTIES

The Company's main office is located in a Company-owned 33,000 square foot building located at 719 Harkrider Street in downtown Conway, Arkansas. As of **December 31, 2022** **December 31, 2023**, our bank subsidiary owned or leased a total of 76 branches in Arkansas, 78 branches in Florida, 63 branches in Texas, five branches in Alabama and one branch in New York City. The Company also owns or leases other buildings that provide space for operations, mortgage lending and other general purposes. We believe that our banking and other offices are in good condition and are suitable to our needs.

Item 3. LEGAL PROCEEDINGS

While we and our bank subsidiary and other affiliates are from time to time parties to various legal proceedings arising in the ordinary course of their business, management believes, after consultation with legal counsel, that there are no proceedings threatened or pending against us or our bank subsidiary or other affiliates that will, individually or in the aggregate, have a material adverse effect on our business or consolidated financial condition.

Item 4. MINE SAFETY DISCLOSURE

Not applicable.

PART II

Item 5. MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES

Our common stock is listed on the New York Stock Exchange under the symbol "HOMB." As of **February 21, 2023** **February 16, 2024**, there were approximately **1,776** **1,626** stockholders of record of the Company's common stock.

Our policy is to declare regular quarterly dividends based upon our earnings, financial position, capital improvements and such other factors deemed relevant by the Board of Directors. **The** **We** currently expect to continue declaring and paying quarterly cash dividends comparable to our historical quarterly dividend payments. Our dividend policy is subject to change, however, and the payment of dividends is not necessarily dependent upon the availability of earnings and future financial condition. Information regarding regulatory restrictions on our ability to pay dividends is discussed in "Supervision and Regulation – Payment of Dividends."

During the three months ended **December 31, 2022** **December 31, 2023**, the Company utilized a portion of its stock repurchase program most recently amended and approved by the Board of Directors on January 22, 2021. The following table sets forth information with respect to purchases made by or on behalf of the Company of shares of the Company's common stock during the periods indicated:

Issuer Purchases of Equity Securities

Period	Number of Shares Purchased	Average Price Paid Per Share Purchased	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs(1)
October 1 through October 31, 2022	190,000	\$ 24.23	190,000	19,642,134
November 1 through November 30, 2022	150,000	25.01	150,000	19,492,134
December 1 through December 31, 2022	500,000	23.21	500,000	18,992,134
Total	840,000		840,000	

Period	Number of Shares Purchased	Average Price Paid Per Share Purchased	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs(1)
October 1 through October 31, 2023	530,000	\$ 21.00	530,000	17,051,285
November 1 through November 30, 2023	220,000	21.31	220,000	16,831,285
December 1 through December 31, 2023	65,000	23.03	65,000	16,766,285
Total	815,000		815,000	

(1) The above described stock repurchase program has no expiration date.

Performance Graph

Below is a graph which summarizes the cumulative return earned by the Company's stockholders since **December 31, 2017** **December 31, 2018**, compared with the cumulative total return on the Russell 2000 Index and S&P U.S. BMI Banks Index. This presentation assumes that the fair value of the investment in the Company's common stock and each index was \$100.00 on **December 31, 2017** **December 31, 2018** and that the subsequent dividends were reinvested.

1716

Index	Index	Period Ending						Index	Period Ending					
		12/31/17	12/31/18	12/31/19	12/31/20	12/31/21	12/31/22		12/31/18	12/31/19	12/31/20	12/31/21	12/31/22	12/31/23
Home BancShares, Inc.	Home BancShares, Inc.	100.00	71.75	88.76	90.80	116.12	111.78							
Russell 2000 Index	Russell 2000 Index	100.00	88.99	111.70	134.00	153.85	122.41							
S&P U.S. BMI Banks Index	S&P U.S. BMI Banks Index	100.00	83.54	114.74	100.10	136.10	112.89							

Item 6. SELECTED FINANCIAL DATA.

Summary Consolidated Financial Data

As of or for the Years Ended December 31,				As of or for the Years Ended December 31,			
2022	2021	2020		2023	2022	2021	
(Dollars and shares in thousands, except per share data)							
As of or for the Years Ended December 31,				As of or for the Years Ended December 31,			
2023	2023	2022		2023	2022	2021	

(Dollars and shares in thousands, except per share data)					(Dollars and shares in thousands, except per share data)				
Income statement data:	Income statement data:								
Total interest income	Total interest income								
Total interest income	Total interest income								
Total interest income	Total interest income	\$877,766	\$625,171	\$675,962					
Total interest expense	Total interest expense	119,090	52,200	93,407					
Net interest income	Net interest income	758,676	572,971	582,555					
Provision for credit losses		63,585	(4,752)	129,253					
Provision for (recovery of) credit losses									
Net interest income after provision for credit losses	Net interest income after provision for credit losses	695,091	577,723	453,302					
Non-interest income	Non-interest income	175,111	137,569	111,786					
Non-interest expense	Non-interest expense	475,627	298,517	287,385					
Income before income taxes	Income before income taxes	394,575	416,775	277,703					
Income tax expense	Income tax expense	89,313	97,754	63,255					
Net income	Net income	\$305,262	\$319,021	\$214,448					
Per share data:	Per share data:								
Basic earnings per common share	Basic earnings per common share								
Basic earnings per common share	Basic earnings per common share								
Basic earnings per common share	Basic earnings per common share	\$ 1.57	\$ 1.94	\$ 1.30					
Diluted earnings per common share	Diluted earnings per common share	1.57	1.94	1.30					
Book value per common share	Book value per common share	17.33	16.90	15.78					
Tangible book value per common share (non-GAAP) ⁽¹⁾⁽²⁾	Tangible book value per common share (non-GAAP) ⁽¹⁾⁽²⁾	10.17	10.80	9.70					
Dividends – common	Dividends – common	0.66	0.56	0.53					

Average common shares outstanding	Average common shares outstanding	194,694	164,501	165,373	
Average diluted shares outstanding	Average diluted shares outstanding	195,019	164,858	165,373	
Performance ratios:	Performance ratios:				
Return on average assets	Return on average assets	1.35 %	1.83 %	1.33 %	
Return on average assets					
Return on average assets		1.77 %	1.35 %	1.83 %	%
Return on average assets excluding intangible Amortization (non-GAAP) (3)	Return on average assets excluding intangible Amortization (non-GAAP) (3)	1.47	1.96	1.45	
Return on average common equity	Return on average common equity	9.17	11.89	8.57	
Return on average tangible common equity excluding intangible amortization (non-GAAP) (1)(4)	Return on average tangible common equity excluding intangible amortization (non-GAAP) (1)(4)	15.63	19.20	14.59	
Net interest margin(5)	Net interest margin(5)	3.81	3.66	4.06	
Efficiency ratio	Efficiency ratio	49.53	40.81	40.20	
Efficiency ratio, as adjusted (non-GAAP) (6)	Efficiency ratio, as adjusted (non-GAAP) (6)	44.55	42.12	40.36	
Asset quality:	Asset quality:				
Non-performing assets to total assets	Non-performing assets to total assets	0.27	0.29	0.48	
Non-performing assets to total assets					
Non-performing assets to total assets					

Non-performing loans to total loans	Non-performing loans to total loans	0.42	0.51	0.66
Allowance for credit losses to non-performing loans	Allowance for credit losses to non-performing loans	475.99	471.61	331.10
Allowance for credit losses to total loans	Allowance for credit losses to total loans	2.01	2.41	2.19
Net charge-offs to average total loans	Net charge-offs to average total loans	0.11	0.08	0.11

Summary Consolidated Financial Data – Continued

		As of the Years Ended December	
		31,	
		2022	2021
		(Dollars and shares in thousands, except per share data)	
		As of the Years Ended December	
		31,	
		2023	2023
		(Dollars and shares in thousands, except per share data)	
		As of the Years Ended December 31,	
		2022	
		(Dollars and shares in thousands, except per share data)	
Balance sheet data (period end):	Balance sheet data (period end):		
Total assets	Total assets	\$22,883,588	\$18,052,138
Total assets	Total assets		
Total assets	Total assets		
Investment securities – available-for-sale	Investment securities – available-for-sale	4,041,590	3,119,807
Investment securities – held-to-maturity	Investment securities – held-to-maturity		
Loans receivable	Loans receivable	14,409,480	9,836,089
Allowance for credit losses	Allowance for credit losses	289,669	236,714
Intangible assets	Intangible assets	1,456,708	998,070
Non-interest-bearing deposits	Non-interest-bearing deposits	5,164,997	4,127,878
Total deposits	Total deposits	17,938,783	14,260,570

Subordinated debentures	Subordinated debentures	440,420	371,093
Stockholders' equity	Stockholders' equity	3,526,362	2,765,721
Capital ratios:			
Common equity to assets	Common equity to assets	15.41 %	15.32 %
Common equity to assets			
Common equity to assets		16.73 %	15.41 %
Tangible common equity to tangible assets (non-GAAP)(1)(7)	Tangible common equity to tangible assets (non-GAAP)(1)(7)	9.66	10.36
Common equity Tier 1 capital	Common equity Tier 1 capital	12.91	15.37
Tier 1 leverage ratio(8)	Tier 1 leverage ratio(8)	10.86	11.11
Tier 1 risk-based capital ratio	Tier 1 risk-based capital ratio	12.91	15.98
Total risk-based capital ratio	Total risk-based capital ratio	16.54	19.77
Dividend payout - common	Dividend payout - common	42.07	28.88

- (1) Tangible calculations eliminate the effect of goodwill and acquisition-related intangible assets and the corresponding amortization expense on a tax-effected basis.
- (2) See "Management's Discussion and Analysis of Financial Condition and Results of Operations – Table 25," for the non-GAAP tabular reconciliation.
- (3) See "Management's Discussion and Analysis of Financial Condition and Results of Operations – Table 26," for the non-GAAP tabular reconciliation.
- (4) See "Management's Discussion and Analysis of Financial Condition and Results of Operations – Table 27," for the non-GAAP tabular reconciliation.
- (5) Fully taxable equivalent (assuming an income tax rate of 26.135% for 2020, 25.740% for 2021, and 24.6735% for 2022) 2022 and 24.989% for 2023).
- (6) See "Management's Discussion and Analysis of Financial Condition and Results of Operations – Table 29," for the non-GAAP tabular reconciliation.
- (7) See "Management's Discussion and Analysis of Financial Condition and Results of Operations – Table 28," for the non-GAAP tabular reconciliation.
- (8) Leverage ratio is Tier 1 capital to quarterly average total assets less intangible assets and gross unrealized gains/losses on available-for-sale investment securities.

Item 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis presents our consolidated financial condition and results of operations for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021. This discussion should be read together with the "Summary Consolidated Financial Data," our consolidated financial statements and the notes thereto, and other financial data included in this document. In addition to the historical information provided below, we have made certain estimates and forward-looking statements that involve risks and uncertainties. Our actual results could differ significantly from those anticipated in these estimates and in the forward-looking statements as a result of certain factors, including those discussed in the section of this document captioned "Risk Factors," and elsewhere in this document. Unless the context requires otherwise, the terms "Company," "HBI," "us," "we" and "our" refer to Home BancShares, Inc. on a consolidated basis.

General

We are a bank holding company headquartered in Conway, Arkansas, offering a broad array of financial services through our wholly owned bank subsidiary, Centennial Bank ("Centennial"). As of December 31, 2022 December 31, 2023, we had, on a consolidated basis, total assets of \$22.88 billion \$22.66 billion, loans receivable, net, of \$14.12 billion \$14.14 billion, total deposits of \$17.94 billion \$16.79 billion, and stockholders' equity of \$3.53 billion \$3.79 billion.

We generate most of our revenue from interest on loans and investments, service charges, and mortgage banking income. Deposits and FHLB borrowed funds are our primary source of funding. Our largest expenses are interest on our funding sources, salaries and related employee benefits and occupancy and equipment. We measure our performance by calculating our net interest margin, return on average assets and return on average common equity. We also measure our performance by our efficiency ratio and efficiency ratio, as adjusted (non-GAAP). The efficiency ratio is calculated by dividing non-interest expense less amortization of core deposit intangibles by the sum of net interest income on a tax equivalent basis and non-interest income. The efficiency ratio, as adjusted, is a meaningful non-GAAP measure for management, as it excludes certain items and is calculated by dividing non-interest expense less amortization of core deposit intangibles by the sum of net interest income on a tax equivalent basis and non-interest income excluding certain items such as merger expenses, hurricane expenses and/or gains and losses.

Table 1: Key Financial Measures

		As of or for the Years Ended December 31,						
		2022	2021	2020				
		(Dollars in thousands, except per share data)						
		As of or for the Years Ended December 31,			As of or for the Years Ended December 31,			
		2023			2023	2022	2021	
		(Dollars in thousands, except per share data)			(Dollars in thousands, except per share data)			
Total assets	Total assets	\$22,883,588	\$18,052,138	\$16,398,804				
Loans receivable	Loans receivable	14,409,480	9,836,089	11,220,721				
Allowance for credit losses	Allowance for credit losses	(289,669)	(236,714)	(245,473)				
Total deposits	Total deposits	17,938,783	14,260,570	12,725,790				
Total stockholders' equity	Total stockholders' equity	3,526,362	2,765,721	2,605,758				
Net income	Net income	305,262	319,021	214,488				
Basic earnings per share	Basic earnings per share	\$ 1.57	\$ 1.94	\$ 1.30				
Diluted earnings per share	Diluted earnings per share	1.57	1.94	1.30				
Book value per share	Book value per share	17.33	16.90	15.78				
Tangible book value per share (non-GAAP)	Tangible book value per share (non-GAAP)							
(1)	(1)	10.17	10.80	9.70				
Net interest margin ⁽²⁾	Net interest margin ⁽²⁾	3.81 %	3.66 %	4.06 %	Net interest margin ⁽²⁾	4.25 %	3.81 %	3.66 %
Efficiency ratio	Efficiency ratio	49.53	40.81	40.20				
Efficiency ratio, as adjusted (non-GAAP)	Efficiency ratio, as adjusted (non-GAAP)							
(3)	(3)	44.55	42.12	40.36				
Return on average assets	Return on average assets	1.35	1.83	1.33				
Return on average common equity	Return on average common equity	9.17	11.89	8.57				

(1) See Table 25 for the non-GAAP tabular reconciliation.

- (2) Fully taxable equivalent (assuming an income tax rate of 26.135% for 2020, 25.740% for 2021, and 24.6735% for 2022) 2022 and 24.989% for 2023).
- (3) See Table 29 for the non-GAAP tabular reconciliation.

2023 Overview

Results of Operations for the Years Ended December 31, 2023 and 2022

Our net income increased \$87.7 million, or 28.7%, to \$392.9 million for the year ended December 31, 2023, from \$305.3 million for the same period in 2022. On a diluted earnings per share basis, our earnings were \$1.94 per share for the year ended December 31, 2023 and \$1.57 per share for the year ended December 31, 2022. The Company recorded \$12.1 million in credit loss expense for the year ended December 31, 2023. This consisted of a \$12.0 million provision for credit losses on loans, a \$1.7 million provision for credit losses on investment securities and a reversal of \$1.5 million provision for unfunded commitments. During the year ended December 31, 2023, the Company recorded \$13.0 million in Federal Deposit Insurance Corporation ("FDIC") special assessment expense and \$1.1 million loss for the decrease in fair value of marketable securities, which were partially offset by \$3.5 million in recoveries on historic losses from loans charged off prior to acquisition and \$3.1 million in bank owned life insurance ("BOLI") death benefits.

Total interest income increased by \$297.3 million, or 33.9%, and non-interest expense decreased by \$2.8 million, or 0.6%. This was partially offset by a \$229.0 million, or 192.3%, increase in interest expense and a \$5.2 million, or 3.0%, decrease in non-interest income. The increase in interest income resulted from a \$261.3 million, or 35.9%, increase in loan interest income and a \$49.9 million, or 41.5%, increase in investment income, partially offset by a \$14.1 million, or 48.4%, decrease in interest income on deposits at other banks. The decrease in non-interest expense was due to a \$49.6 million, or 100.0%, decrease in merger and acquisition expense partially offset by a \$20.5 million, or 20.7%, increase in other operating expenses, an \$18.1 million, or 7.6%, increase in salaries and employee benefits, a \$6.9 million, or 12.9%, increase in occupancy and equipment and a \$1.4 million, or 4.0%, increase in data processing expense. Included within other operating expense was \$13.0 million in FDIC special assessment expense which was levied in order to recover the losses to the Deposit Insurance Fund associated with protecting uninsured depositors following the closures of Silicon Valley Bank and Signature Bank. The increase in interest expense was primarily due to a \$210.0 million, or 244.2%, increase in interest on deposits, a \$19.7 million, or 178.3%, increase in interest on FHLB and other borrowed funds and a \$3.4 million, or 236.6%, increase in interest on securities sold under agreements to repurchase, which were partially offset by a \$4.1 million, or 19.9%, decrease in interest on subordinated debentures. The decrease in non-interest income was primarily due to a \$9.8 million, or 20.3%, decrease in other income and a \$6.9 million, or 39.2%, decrease in mortgage lending income, which were partially offset by a \$5.0 million, or 39.2%, increase in trust fees, a \$2.4 million, or 26.6%, increase in dividends from FHLB, FRB, FNBB & other, a \$2.1 million, or 5.6%, increase in service charges on deposit accounts, and a \$1.5 million, or 9,946.7%, increase in gain on branches, equipment and other assets, net.

Our net interest margin on a fully taxable equivalent basis increased from 3.81% for the year ended December 31, 2022 to 4.25% for the year ended December 31, 2023. The yield on interest earning assets was 6.03% and 4.40% for the year ended December 31, 2023 and 2022, respectively, as average interest earning assets decreased from \$20.15 billion to \$19.57 billion. The decrease in average interest earning assets is primarily due to a \$2.12 billion decrease in average interest-bearing balances due from banks, which was partially offset by a \$1.37 billion increase in average loans receivable and a \$171.0 million increase in average investment securities. For the years ended December 31, 2023 and 2022, we recognized \$10.6 million and \$16.3 million, respectively, in total net accretion for acquired loans and deposits. The reduction in accretion was dilutive to the net interest margin by approximately 3 basis points. The overall increase in the net interest margin was due to a decrease in average interest-bearing cash balances as well as an increase in interest income from higher yields on average interest-earning assets, partially offset by an increase in interest expense due to an increase in average interest-bearing liabilities at higher interest rates primarily as a result of the Happy Bancshares, Inc. acquisition and the increased interest rate environment.

Our efficiency ratio was 46.21% for the year ended December 31, 2023, compared to 49.53% for the same period in 2022. For the year ended December 31, 2023, our efficiency ratio, as adjusted (non-GAAP), was 45.24%, compared to 44.55% reported for the year ended December 31, 2022. (See Table 29 for the non-GAAP tabular reconciliation).

Our return on average assets was 1.77% for the year ended December 31, 2023, compared to 1.35% for the same period in 2022, and our return on average assets, as adjusted (non-GAAP) was 1.79% for the year ended December 31, 2023, compared to 1.67% for the same period in 2022. Our return on average common equity was 10.82% for the year ended December 31, 2023, compared to 9.17% for the same period in 2022.

Financial Condition as of and for the Years Ended December 31, 2023 and 2022

Our total assets as of December 31, 2023 decreased \$226.9 million to \$22.66 billion from the \$22.88 billion reported as of December 31, 2022. The decrease in total assets is primarily due to a \$539.5 million decrease in investment securities resulting from paydowns and maturities, which was partially offset by a \$275.4 million increase in cash and cash equivalents during the year. Our loan portfolio balance increased \$15.2 million to \$14.42 billion as of December 31, 2023, from \$14.41 billion as of December 31, 2022. The increase in loans was due to \$340.4 million in organic loan growth within our legacy footprint, which was partially offset by \$325.2 million of organic loan decline from our Centennial Commercial Finance Group ("CFG") franchise during 2023. Total deposits decreased \$1.15 billion to \$16.79 billion as of December 31, 2023 compared to \$17.94 billion as of December 31, 2022. The decrease in deposits was primarily due to the runoff of deposits during 2023 as a result of the rising interest rate environment. Stockholders' equity increased \$264.7 million to \$3.79 billion as of December 31, 2023, compared to \$3.53 billion as of December 31, 2022. The increase in stockholders' equity is primarily associated with the \$392.9 million in net income and the \$56.4 million increase in accumulated other comprehensive income, which were partially offset by the \$145.9 million of shareholder dividends paid and the repurchase of \$48.3 million of our common stock during 2023. The improvement in stockholders' equity was 7.5% for the year ended December 31, 2023 compared to December 31, 2022.

As of December 31, 2023, our non-performing loans increased to \$64.1 million, or 0.44%, of total loans from \$60.9 million, or 0.42%, of total loans as of December 31, 2022. The allowance for credit losses as a percentage of non-performing loans decreased to 449.66% as of December 31, 2023, compared to 475.99% as of December 31, 2022. Non-performing loans from our Arkansas franchise were \$15.4 million at December 31, 2023 compared to \$8.4 million as of December 31, 2022. Non-performing loans from our Florida

franchise were \$9.3 million at December 31, 2023 compared to \$20.5 million as of December 31, 2022. Non-performing loans from our Texas franchise were \$33.5 million at December 31, 2023 compared to \$22.2 million at December 31, 2022. Non-performing loans from our Alabama franchise were \$413,000 at December 31, 2023 compared to \$404,000 as of December 31, 2022. Non-performing loans from our Shore Premier Finance ("SPF") franchise were \$2.8 million at December 31, 2023 compared to \$2.3 million as of December 31, 2022. Non-performing loans from our Centennial CFG franchise were \$2.7 million at December 31, 2023 compared to \$7.1 million as of December 31, 2022.

As of December 31, 2023, our non-performing assets increased to \$95.4 million, or 0.42%, of total assets from \$61.5 million, or 0.27%, of total assets as of December 31, 2022. Non-performing assets from our Arkansas franchise were \$15.5 million at December 31, 2023 compared to \$8.5 million as of December 31, 2022. Non-performing assets from our Florida franchise were \$17.3 million at December 31, 2023 compared to \$20.8 million as of December 31, 2022. Non-performing assets from our Texas franchise were \$33.8 million at December 31, 2023 compared to \$22.4 million at December 31, 2022. Non-performing assets from our Alabama franchise were \$413,000 at December 31, 2023 compared to \$404,000 as of December 31, 2022. Non-performing assets from our SPF franchise were \$2.8 million at December 31, 2023 compared to \$2.3 million as of December 31, 2022. Non-performing assets from our CFG franchise were \$25.6 million at December 31, 2023 compared to \$7.1 million as of December 31, 2022.

The \$2.7 million balance of non-accrual loans for our Centennial CFG Capital Markets Group consists of two loans that are assessed for credit risk by the Federal Reserve under the Shared National Credit Program. The loans are not current on either principal or interest, and we have reversed any interest that had accrued subsequent to the non-accrual date designated by the Federal Reserve. Any interest payments that are received will be applied to the principal balance. In addition, the \$22.8 million balance of foreclosed assets held for sale for our Centennial CFG Property Finance Group consists of an office building located in California which was placed in foreclosed assets held for sale during the fourth quarter of 2023. This represents the largest component of the Company's \$30.5 million in foreclosed assets held for sale.

2022 Overview

Results of Operations for the Years Ended December 31, 2022 and 2021

Our net income decreased \$13.8 million, or 4.3%, to \$305.3 million for the year ended December 31, 2022, from \$319.0 million for the same period in 2021. On a diluted earnings per share basis, our earnings were \$1.57 per share for the year ended December 31, 2022 and \$1.94 per share for the year ended December 31, 2021. As a result of the acquisition of Happy Bancshares, Inc. ("Happy"), which we completed on April 1, 2022, we incurred \$49.6 million in merger expenses and recorded a \$45.2 million provision for credit losses on acquired loans for the CECL "double count," an \$11.4 million provision for credit losses on acquired unfunded commitments and a \$2.0 million provision for credit losses on acquired held-to-maturity investment securities. The summation of these items reduced net income by \$81.6 million (\$108.2 million pre-tax) and earnings per share by \$0.42 per share for the year ended December 31, 2022. Excluding the impact of the acquisition of Happy, the Company determined that an additional \$5.0 million provision for credit losses on loans was necessary due to increased loan growth during the year. However, excluding the impact of the acquisition of Happy, the Company determined no additional provision for unfunded commitments or investment securities was necessary as of December 31, 2022. During the year ended December 31, 2022, the Company recorded \$10.0 million in income from the settlement of a lawsuit brought by the Company, net of legal expense, \$6.7 million in recoveries on historic losses from loans charged off prior to acquisition, and \$1.4 million in special dividends from equity investments, which were partially offset by \$2.1 million in trust preferred securities ("TRUPS") redemption fees, \$1.3 million of loss for the decrease in fair value of marketable securities and \$176,000 in hurricane expenses.

Total interest income increased by \$252.6 million, or 40.4%, and non-interest income increased by \$37.5 million, or 27.3%. This was partially offset by a \$177.1 million, or 59.3%, increase in non-interest expense and a \$66.9 million, or 128.1%, increase in interest expense. These fluctuations are primarily due to the acquisition of Happy during the second quarter of 2022 and the rising rate environment. The increase in interest income resulted from a \$156.4 million, or 27.3%, increase in loan interest income, a \$70.6 million, or 142.0%, increase in investment income and a \$25.6 million, or 728.2%, increase in interest income on deposits at other banks. The increase in non-interest income was primarily due to a \$27.6 million, or 133.2%, increase in other income, a \$14.8 million, or 66.6%, increase in service charges on deposit accounts, a \$10.9 million, or 555.9%, increase in trust fees, an \$8.1 million, or 22.3%, increase in other service charges and fees and a \$1.8 million, or 85.5%, increase in the cash value of life insurance. These increases were partially offset by an \$8.5 million, or 117.7%, decrease in income for the fair value adjustment for marketable securities resulting from a \$1.3 million decrease in the fair value of marketable securities for the year ended December 31, 2022, compared to a \$7.2 million increase for the year ended December 31, 2021, an \$8.0 million, or 31.2%, decrease in mortgage lending income, a \$5.6 million, or 38.0%, decrease in dividends from FHLB, FRB, FNBB and other, a \$2.2 million, or 92.3%, decrease in the gain on sale of SBA loans and a \$1.5 million, or 75.0%, decrease in gain on OREO, other real estate owned ("OREO"). Included within other income was \$15.0 million in income from the settlement of a lawsuit brought by the Company and \$6.7 million in recoveries on historic losses from loans charged off prior to acquisition, and included within dividends from FHLB, FRB, FNBB and other were \$1.4 million in special dividends. The increase in non-interest expense was due to a \$68.1 million, or 39.9%, increase in salaries and employee benefits, \$49.6 million in merger and acquisition expenses, a \$33.8 million, or 52.1%, increase in other operating expenses, a \$16.8 million, or 45.8%, increase in occupancy and equipment and a \$10.7 million, or 43.9%, increase in data processing expense. Included within other operating expense were \$5.0 million in legal expenses from a lawsuit brought by the Company, \$2.1 million in TRUPS redemption fees and \$176,000 in hurricane expenses. The increase in interest expense was primarily due to a \$61.1 million, or 244.8%, increase in interest on deposits, a \$3.5 million, or 45.7%, increase in interest on FHLB and other borrowed funds and a \$1.4 million, or 7.5%, increase in interest on subordinated debentures as a result of the acquisition of \$140.0 million of subordinated debt and \$23.2 million in trust preferred securities from Happy during the second quarter of 2022. Income tax expense decreased by \$8.4 million, or 8.6%, during 2022 due to the decrease in net income and the reduction in the marginal tax rate related to the Happy acquisition.

Our net interest margin on a fully taxable equivalent basis increased from 3.66% for the year ended December 31, 2021 to 3.81% for the year ended December 31, 2022. The yield on interest earning assets was 4.40% and 3.99% for the year ended December 31, 2022 and 2021, respectively, as average interest earning assets increased from \$15.86 billion to \$20.15 billion. The increase in average earning assets is primarily the result of a \$2.57 billion increase in average loans receivable and a \$1.87 billion increase in average investment securities, largely resulting from the acquisition of Happy, which were partially offset by a \$151.9 million decrease in average interest-bearing balances due from banks. For the years ended December 31, 2022 and 2021, we recognized \$16.3 million and \$20.2 million, respectively, in total net accretion for acquired loans and deposits. The reduction in accretion was dilutive to the net interest margin by approximately 2 basis points. During 2022, the Company experienced a \$31.8 million reduction in interest income from PPP loans due to the forgiveness of the PPP loans and the acceleration of the deferred fees for the loans that were forgiven. This reduction in income was dilutive to the net interest margin by approximately 8 basis points. We recognized \$3.8 million in event interest income for the year ended December 31, 2022 compared to \$6.7 million in event income for the

year ended December 31, 2021. This was dilutive to the net interest margin by approximately 2 basis points. The overall increase in the net interest margin was due to an increase in interest income due to an increase in both average earning assets at higher yields, which was partially offset by an increase in interest expense due to an increase in average interest-bearing liabilities at higher interest rates primarily as a result of the Happy acquisition and the current rising interest rate environment.

Our efficiency ratio was 49.53% for the year ended December 31, 2022, compared to 40.81% for the same period in 2021. For the year ended December 31, 2022, our efficiency ratio, as adjusted (non-GAAP), was 44.55%, compared to 42.12% reported for the year ended December 31, 2021. (See Table 29 for the non-GAAP tabular reconciliation).

Our return on average assets was 1.35% for the year ended December 31, 2022, compared to 1.83% for the same period in 2021, and our return on average assets, as adjusted (non-GAAP) was 1.67% for the year ended December 31, 2022, compared to 1.73% for the same period in 2021. Our return on average common equity was 9.17% for the year ended December 31, 2022, compared to 11.89% for the same period in 2021.

Financial Condition as of and for the Years Ended December 31, 2022 and 2021

Our total assets as of December 31, 2022 increased \$4.83 billion to \$22.88 billion from the \$18.05 billion reported as of December 31, 2021. The increase in total assets is primarily due to the acquisition of \$6.69 billion in total assets, net of purchase accounting adjustments, from Happy during the second quarter of 2022. Cash and cash equivalents decreased \$2.93 billion, or 80.14%. Our loan portfolio balance increased \$4.57 billion to \$14.41 billion \$14.41 billion as of December 31, 2022, from \$9.84 billion as of December 31, 2021. The increase in loans was due to the acquisition of \$3.65 billion in loans, net of purchase accounting adjustments, from Happy in the second quarter of 2022 and \$242.2 million in marine loans from LendingClub Bank during the first quarter of 2022, as well as \$678.6 million in organic loan growth during 2022. Total deposits increased \$3.68 billion \$3.68 billion to \$17.94 billion \$17.94 billion as of December 31, 2022 compared to \$14.26 billion \$14.26 billion as of December 31, 2021. The increase in deposits was primarily due to the acquisition of \$5.86 billion \$5.86 billion in deposits, net of purchase accounting adjustments, from Happy in the second quarter of 2022, partially offset by \$2.18 billion in deposit decline during the year. Stockholders' equity increased \$760.6 million \$760.6 million to \$3.53 billion \$3.53 billion as of December 31, 2022, compared to \$2.77 billion \$2.77 billion as of December 31, 2021. The increase in stockholders' equity is primarily associated with the \$961.3 million in common stock issued to Happy shareholders for the acquisition of Happy on April 1, 2022 and \$305.3 million in net income, which were partially offset by the \$315.9 million \$315.9 million decrease in accumulated other comprehensive income, \$128.4 million of shareholder dividends paid and the repurchase of \$70.9 million of our common stock during 2022. The improvement in stockholders' equity was 27.5% for the year ended December 31, 2022 compared to December 31, 2021.

As of December 31, 2022, our non-performing loans increased to \$60.9 million, or 0.42%, of total loans from \$50.2 million, or 0.51%, of total loans as of December 31, 2021. The allowance for credit losses as a percentage of non-performing loans increased to 475.99% as of December 31, 2022, compared to 471.61% as of December 31, 2021. Non-performing loans from our Arkansas franchise were \$8.4 million at December 31, 2022 compared to \$13.9 million as of December 31, 2021. Non-performing loans from our Florida franchise were \$20.5 million at December 31, 2022 compared to \$26.8 million as of December 31, 2021. Non-performing loans from our new Texas franchise were \$22.2 million at December 31, 2022. Non-performing Nonperforming loans from our Alabama franchise were \$404,000 at December 31, 2022 compared to \$470,000 as of December 31, 2021. Non-performing loans from our SPF franchise were \$2.3 million at December 31, 2022 compared to \$1.5 million as of December 31, 2021. Non-performing loans from our Centennial CFG franchise were \$7.1 million at December 31, 2022 compared to \$7.5 million as of December 31, 2021.

As of December 31, 2022, our non-performing assets increased to \$61.5 million, or 0.27%, of total assets from \$51.8 million, or 0.29%, of total assets as of December 31, 2021. Non-performing assets from our Arkansas franchise were \$8.5 million at December 31, 2022 compared to \$14.4 million as of December 31, 2021. Non-performing assets from our Florida franchise were \$20.8 million at December 31, 2022 compared to \$27.9 million as of December 31, 2021. Non-performing assets from our new Texas franchise were \$22.4 million at December 31, 2022. Non-performing assets from our Alabama franchise were \$404,000 at December 31, 2022 compared to \$470,000 as of December 31, 2021. Non-performing assets from our SPF franchise were \$2.3 million at December 31, 2022 compared to \$1.5 million as of December 31, 2021. Non-performing assets from our CFG franchise were \$7.1 million at December 31, 2022 compared to \$7.5 million as of December 31, 2021.

The \$7.1 million balance of non-accrual loans for our Centennial CFG market balance of non-accrual loans for our Centennial CFG market consists of two loans that are assessed for credit risk by the Federal Reserve under the Shared National Credit Program. Due to the condition of the two loans, partial charge-offs for a total of \$5.4 million were taken on these loans during 2022. The loans are not current on either principal or interest, and we have reversed any interest that had accrued subsequent to the non-accrual date designated by the Federal Reserve. Any interest payments that are received will be applied to the principal balance.

2021 Overview

Results of Operations for the Years Ended December 31, 2021 and 2020

Our net income increased \$104.6 million, or 48.8%, to \$319.0 million for the year ended December 31, 2021, from \$214.4 million for the same period in 2020. On a diluted earnings per share basis, our earnings were \$1.94 per share for the year ended December 31, 2021 and \$1.30 per share for the year ended December 31, 2020. During the year ended December 31, 2021, the Company did not record a provision for credit losses but did record a \$4.8 million negative provision for unfunded commitments compared to a \$112.3 million provision for credit losses and a \$17.0 million provision for unfunded commitments for a total credit loss expense of \$129.3 million for the year ended December 31, 2020. The \$4.8 million negative provision for the year ended December 31, 2021 was due to a single commercial & industrial loan for which a reserve was no longer considered necessary due to the borrower's current cash flow position. The \$129.3 million of total credit loss expense for the year ended December 31, 2020 was primarily due to the uncertainty created by the COVID-19 pandemic, with \$9.3 million as a result of the acquisition of LH-Finance on February 29, 2020. The Company's provisioning model is closely tied to unemployment rate projections which continued to improve following the fourth quarter of 2020. The Company determined that an additional provision for credit losses was not necessary. Despite the improvements in the economic and public health outlooks in the United States during 2021, the emergence of the Delta variant during the second quarter and the Omicron variant during the fourth quarter resulted in significant uncertainty about the future impact of the pandemic on our business, results of operations and financial condition. As a result, the Company determined that a negative provision for credit losses was not appropriate at the end of 2021, and the level of the allowance for credit losses was considered adequate as of December 31, 2021. The Company also recorded a \$7.2 million adjustment for the increase in fair market value of marketable securities, \$12.5 million of special dividend income from our equity investments, \$5.1 million recovery on historic losses from loans charged-off prior to acquisition, \$1.9 million of merger and acquisition expense and a \$219,000 gain on sale of investment securities.

Total interest expense decreased by \$41.2 million, or 44.1%, and non-interest income increased by \$25.8 million, or 23.1%. This was partially offset by a \$50.8 million, or 7.5%, decrease in total interest income and a \$11.1 million, or 3.9%, increase in non-interest expense. The decrease in interest expense was primarily due to a \$38.2 million decrease in interest on deposits and a \$1.9 million decrease in interest on FHLB borrowed funds. The increase in non-interest income was primarily due to a \$9.2 million increase in the fair value adjustment on marketable securities, an \$8.3 million increase in other income, a \$5.8 million increase in other service charges and fees, a \$2.4 million increase in dividends from FHLB, FRB, FNBB & other and a \$1.7 million increase in gain on sale of SBA loans and was partially offset by a \$3.4 million decrease in mortgage lending income. The decrease in interest income was primarily due to a \$53.4 million decrease in loan interest income. The increase in non-interest expense was due to a \$6.8 million increase in salaries and employee benefits, a \$5.2 million increase in data processing expense and a \$1.2 million increase in merger and acquisition expense and was partially offset by a \$1.8 million decrease in occupancy and equipment expense. Income tax expense increased by \$34.5 million during 2021 due to an increase in net income.

Our net interest margin on a fully taxable equivalent basis decreased from 4.06% for the year ended December 31, 2020 to 3.66% for the year ended December 31, 2021. The yield on interest earning assets was 3.99% and 4.70% for the year ended December 31, 2021 and 2020, respectively, as average interest earning assets increased from \$14.50 billion to \$15.86 billion. The increase in average earning assets was primarily the result of a \$1.84 billion increase in average interest-bearing balances due from banks and a \$659.0 million increase in average investment securities, partially offset by the \$1.13 billion decrease in average loans receivable. Average PPP loan balances were \$434.7 million for the year ended December 31, 2021. These loans bore interest at 1.00% plus the accretion of the deferred origination fee. Including deferred fees, we recognized total interest income of \$35.6 million on PPP loans for the year ended December 31, 2021. The PPP loans were accretive to the net interest margin by 13 basis points for the year ended December 31, 2021. This was primarily due to approximately \$910.1 million of the Company's PPP loans being forgiven during 2021 which included the acceleration of \$24.8 million in deferred fees for the loans that were forgiven. As of December 31, 2021, the Company had \$3.6 million in remaining unamortized PPP fees. The COVID-19 pandemic and the resulting governmental response created a significant amount of excess liquidity in the market. As a result, we had an increase of \$1.84 billion in average interest-bearing cash balances for the year ended December 31, 2021 compared to the year ended December 31, 2020. This excess liquidity was dilutive to the net interest margin by 46 basis points. For the years ended December 31, 2021 and 2020, we recognized \$20.2 million and \$27.4 million, respectively, in total net accretion for acquired loans and deposits. The reduction in accretion was dilutive to the net interest margin by 4 basis points. We recognized \$6.7 million in event interest income for the year ended December 31, 2021 compared to \$2.1 million in event income for the year ended December 31, 2020. This increased the net interest margin by 3 basis points.

Our efficiency ratio was 40.81% for the year ended December 31, 2021, compared to 40.20% for the same period in 2020. For the year ended December 31, 2021, our efficiency ratio, as adjusted (non-GAAP), was 42.12%, compared to 40.36% reported for the year ended December 31, 2020. (See Table 29 for the non-GAAP tabular reconciliation).

Our return on average assets was 1.83% for the year ended December 31, 2021, compared to 1.33% for the same period in 2020. Our return on average common equity was 11.89% for the year ended December 31, 2021, compared to 8.57% for the same period in 2020.

Financial Condition as of and for the Years Ended December 31, 2021 and 2020

Our total assets as of December 31, 2021 increased \$1.65 billion to \$18.05 billion from the \$16.40 billion reported as of December 31, 2020. Cash and cash equivalents increased \$2.39 billion, or 188.8%. The increase in cash and cash equivalents was due to loan paydowns as well as the significant amount of excess liquidity in the market as a continued result of the COVID-19 pandemic and the accompanying governmental response. Our loan portfolio balance decreased \$1.38 billion to \$9.84 billion as of December 31, 2021, from \$11.22 billion as of December 31, 2020. The decrease in the loan portfolio was due to organic loan decline of \$822.2 million and \$910.1 million of the Company's PPP loans being forgiven during 2021, which were partially offset by \$347.7 million in new PPP loan originations during 2021. Total deposits increased \$1.53 billion to \$14.26 billion as of December 31, 2021 compared to \$12.73 billion as of December 31, 2020, which was due to customers holding higher deposit balances in response to the COVID-19 pandemic as well as the resulting governmental response to the pandemic. Stockholders' equity increased \$160.0 million to \$2.77 billion as of December 31, 2021, compared to \$2.61 billion as of December 31, 2020. The increase in stockholders' equity was primarily associated with the \$319.0 million in net income, partially offset by the \$33.7 million decrease in accumulated other comprehensive income, \$92.1 million of shareholder dividends paid and the repurchase of \$44.5 million of our common stock during 2021. The improvement in stockholders' equity was 6.1% for the year ended December 31, 2021 compared to December 31, 2020.

As of December 31, 2021, our non-performing loans decreased to \$50.2 million, or 0.51%, of total loans from \$74.1 million, or 0.66%, of total loans as of December 31, 2020. The allowance for credit losses as a percentage of non-performing loans increased to 471.61% as of December 31, 2021, compared to 331.10% as of December 31, 2020. Non-performing loans from our Arkansas franchise were \$13.9 million at December 31, 2021 compared to \$24.1 million as of December 31, 2020. Non-performing loans from our Florida franchise were \$26.8 million at December 31, 2021 compared to \$43.1 million as of December 31, 2020. Non-performing loans from our Alabama franchise were \$470,000 at December 31, 2021 compared to \$530,000 as of December 31, 2020. Non-performing loans from our SPF franchise were \$1.5 million at December 31, 2021 compared to \$3.6 million as of December 31, 2020. Non-performing loans from our Centennial CFG franchise were \$7.5 million at December 31, 2021 compared to \$2.8 million as of December 31, 2020.

As of December 31, 2021, our non-performing assets decreased to \$51.8 million, or 0.29%, of total assets from \$78.6 million, or 0.48%, of total assets as of December 31, 2020. Non-performing assets from our Arkansas franchise were \$14.4 million at December 31, 2021 compared to \$25.6 million as of December 31, 2020. Non-performing assets from our Florida franchise were \$27.9 million at December 31, 2021 compared to \$46.0 million as of December 31, 2020. Non-performing assets from our Alabama franchise were \$470,000 at December 31, 2021 compared to \$564,000 as of December 31, 2020. Non-performing assets from our SPF franchise were \$1.5 million at December 31, 2021 compared to \$3.6 million as of December 31, 2020. Non-performing assets from our CFG franchise were \$7.5 million at December 31, 2021 compared to \$2.8 million as of December 31, 2020.

The \$7.5 million balance of non-accrual loans for our Centennial CFG market consisted of two loans that are assessed for Credit risk by the Federal Reserve under the Shared National Credit Program. The decision to place these loans on non-accrual status was made by the Federal Reserve and not the Company. The loans that made up the total balance were still current on both principal and interest at December 31, 2021. However, all interest payments were currently being applied to the principal balance. Because the Federal Reserve required us to place these loans on non-accrual status, we have reversed any interest that had accrued subsequent to the non-accrual date designated by the Federal Reserve.

Critical Accounting Policies and Estimates

Overview. We prepare our consolidated financial statements based on the selection of certain accounting policies, generally accepted accounting principles and customary practices in the banking industry. These policies, in certain areas, require us to make significant estimates and assumptions. Our accounting policies are described in detail in the notes to our consolidated financial statements included as part of this document.

We consider a policy critical if (i) the accounting estimate requires assumptions about matters that are highly uncertain at the time of the accounting estimate; and (ii) different estimates that could reasonably have been used in the current period, or changes in the accounting estimate that are reasonably likely to occur from period to period, would have a material impact on our financial statements. Using these criteria, we believe that the accounting policies most critical to us are those associated with our lending practices, including the accounting for the allowance for credit losses, foreclosed assets, investments, intangible assets, income taxes and stock options.

Revenue Recognition. Accounting Standards Codification ("ASC") Topic 606, *Revenue from Contracts with Customers* ("ASC Topic 606"), establishes principles for reporting information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contracts to provide goods or services to customers. The core principle requires an entity to recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration that it expects to be entitled to receive in exchange for those goods or services recognized as performance obligations are satisfied. The majority of our revenue-generating transactions are not subject to ASC Topic 606, including revenue generated from financial instruments, such as our loans, letters of credit, investment securities and mortgage lending income, as these activities are subject to other GAAP discussed elsewhere within our disclosures. Descriptions of our revenue-generating activities that are within the scope of ASC Topic 606, which are presented in our income statements as components of non-interest income are as follows:

- Service charges on deposit accounts – These represent general service fees for monthly account maintenance and activity or transaction-based fees and consist of transaction-based revenue, time-based revenue (service period), item-based revenue or some other individual attribute-based revenue. Revenue is recognized when our performance obligation is completed, which is generally monthly for account maintenance services or when a transaction has been completed (such as a wire transfer). Payment for such performance obligations are generally received at the time the performance obligations are satisfied.
- Other service charges and fees – These represent credit card interchange fees and Centennial CFG loan fees. The interchange fees are recorded in the period the performance obligation is satisfied which is generally the cash basis based on agreed upon contracts. Centennial CFG loan fees are based on loan or other negotiated agreements with customers and are accounted for under ASC Topic 310. Interchange fees were \$22.1 million \$22.6 million and \$16.4 million \$22.1 million for the years ended December 31, 2022 December 31, 2023 and December 31, 2021 December 31, 2022, respectively. Centennial CFG loan fees were \$11.8 million \$9.9 million and \$11.9 million \$11.8 million for the years ended December 31, 2022 December 31, 2023 and December 31, 2021 December 31, 2022, respectively.
- Trust fees - The Company enters into contracts with its customers to manage assets for investment, and/or transact on their accounts. The Company generally satisfies its performance obligations as services are rendered. The management fees are percentage based, flat, percentage of income or a fixed percentage calculated upon the average balance of assets depending upon account type. Fees are collected on a monthly or annual basis.

Credit Losses. We account for credit losses in accordance with ASU 2016-13, *Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments* ("CECL" ("ASC 326" or "CECL"). The measurement of expected credit losses under the CECL methodology is applicable to financial assets measured at amortized cost, including loan receivables and held-to-maturity debt securities. It also applies to off-balance sheet credit exposures not accounted for as insurance (loan commitments, standby letters of credits, financial guarantees, and other similar instruments) and net investments in leases recognized by a lessor in accordance with Topic 842 on leases.

Investments – Available-for-sale. Securities available-for-sale ("AFS") are reported at fair value with unrealized holding gains and losses reported as a separate component of stockholders' equity and other comprehensive income (loss), net of taxes. Securities that are held as available-for-sale are used as a part of our asset/liability management strategy. Securities that may be sold in response to interest rate changes, changes in prepayment risk, the need to increase regulatory capital, and other similar factors are classified as available-for-sale. The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326. The Company first assesses whether it intends to sell or is more likely than not that the Company will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's amortized cost basis is written down to fair value through income. For securities that do not meet this criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, the Company considers the extent to which fair value is less than amortized cost, and changes to the rating of the security by a rating agency, and adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. The Company has made the election to exclude accrued interest receivable on AFS securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed or when either of the criteria regarding intent or requirement to sell is met.

Investments – Held-to-Maturity. Debt securities held-to-maturity (“HTM”), which include any security for which we have the positive intent and ability to hold until maturity, are reported at historical cost adjusted for amortization of premiums and accretion of discounts. Premiums and discounts are amortized/accreted to the call date to interest income using the constant effective yield method over the estimated life of the security. The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326, *Measurement of Credit Losses on Financial Instruments*. 326. The Company measures expected credit losses on HTM securities on a collective basis by major security type, with each type sharing similar risk characteristics. The estimate of expected credit losses considers historical credit loss information that is adjusted for current conditions and reasonable and supportable forecasts. The Company has made the election to exclude accrued interest receivable on HTM securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed.

Loans Receivable and Allowance for Credit Losses. Except for loans acquired during our acquisitions, substantially all of our loans receivable are reported at their outstanding principal balance adjusted for any charge-offs, as it is management’s intent to hold them for the foreseeable future or until maturity or payoff, except for mortgage loans held for sale. Interest income on loans is accrued over the term of the loans based on the principal balance outstanding.

The allowance for credit losses on loans receivable is a valuation account that is deducted from the loans’ amortized cost basis to present the net amount expected to be collected on the loans. Loans are charged off against the allowance when management believes the uncollectability of a loan balance is confirmed and expected recoveries do not exceed the aggregate of amounts previously charged-off and expected to be charged-off.

Management estimates the allowance balance using relevant available information, from internal and external sources, relating to past events, current conditions, and reasonable and supportable forecasts. Historical credit loss experience provides the basis for the estimation of expected credit losses. Adjustments to historical loss information are made for differences in current loan-specific risk characteristics such as differences in underwriting standards, portfolio mix, delinquency level, or term as well as for changes in environmental conditions, such as changes in the national unemployment rate, gross domestic product, rental vacancy rate, housing price indices and rental vacancy rate index.

The allowance for credit losses is measured based on call report segment as these types of loans exhibit similar risk characteristics. The identified loan segments are as follows:

- 1-4 family construction
- All other construction
- 1-4 family revolving home equity lines of credit (“HELOC”) & junior liens
- 1-4 family senior liens
- Multifamily
- Owner occupies commercial real estate
- Non-owner occupied commercial real estate
- Commercial & industrial, agricultural, non-depository financial institutions, purchase/carry securities, other
- Consumer auto
- Other consumer
- Other consumer - SPF

The allowance for credit losses for each segment is measured through the use of the discounted cash flow method, method (“DCF”). Loans evaluated individually that are considered to be *impaired collateral dependent* are not included in the collective evaluation. For *those these* loans, where the Company has determined that *foreclosure of the collateral is probable, or where the borrower is experiencing financial difficulty and the Company expects repayment of the loan to be provided substantially through the operation or sale of the collateral, the allowance for credit losses is measured based on the difference between the fair value of the collateral, net of estimated costs to sell, and the amortized cost basis of the loan as of the measurement date.* When repayment is expected to be from the operation of the collateral, expected credit losses are *classified* calculated as *impaired, an allowance is established when the discounted amount by which the amortized cost basis of the loan exceeds the present value of expected cash flows collateral value or observable market price from the operation of the impaired loan is lower than collateral.* The allowance for credit losses may be zero if the *carrying fair value of that loan, the collateral at the measurement date exceeds the amortized cost basis of the loan, net of estimated costs to sell.* For individually analyzed loans for which a specific reserve is not recorded, *considered to be collateral dependent, an allowance is recorded based on the loss rate for the respective pool within the collective evaluation if a specific reserve is not recorded, evaluation.*

Expected credit losses are estimated over the contractual term of the loans, adjusted for expected prepayments when appropriate. The contractual term excludes expected extensions, renewals, and modifications unless either of the following applies:

- Management has a reasonable expectation at the reporting date that *troubled debt restructuring restructured loans made to borrowers experiencing financial difficulty* will be executed with an individual borrower.
- The extension or renewal options are included in the original or modified contract at the reporting date and are not unconditionally cancellable by the Company.

Management qualitatively adjusts model results for risk factors that are not considered within our modeling processes but are nonetheless relevant in assessing the expected credit losses within our loan pools. These qualitative factors (“Q-Factors”) and other qualitative adjustments may increase or decrease management’s estimate of expected credit losses by a calculated percentage or amount based upon the estimated level of risk. The various risks that may be considered in making Q-Factor and other qualitative adjustments include, among other things, the impact of (i) changes in lending policies, procedures and strategies; (ii) changes in nature and volume of the portfolio; (iii) staff experience; (iv) changes in volume and trends in classified loans, delinquencies and nonaccruals; (v) concentration risk; (vi) trends in underlying collateral values; (vii) external factors such as competition, legal and regulatory environment; (viii) changes in the quality of the loan review system and (ix) economic conditions.

Loans considered impaired, according to ASC 326, are loans for which, based on current information and events, it is probable that we will be unable to collect all amounts due according to the contractual terms of the loan agreement. The aggregate amount of impairment of loans is utilized in evaluating the adequacy of the allowance for credit losses and amount of provisions thereto. Losses on impaired loans are charged against the allowance for credit losses when in the process of collection, it appears likely that such losses will

be realized. The accrual of interest on impaired loans is discontinued when, in management's opinion the collection of interest is doubtful or generally when loans are 90 days or more past due. When accrual of interest is discontinued, all unpaid accrued interest is reversed. Interest income is subsequently recognized only to the extent cash payments are received in excess of principal due. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

Loans are placed on non-accrual status when management believes that the borrower's financial condition, after giving consideration to economic and business conditions and collection efforts, is such that collection of interest is doubtful, or generally when loans are 90 days or more past due. Loans are charged against the allowance for credit losses when management believes that the collectability of the principal is unlikely. Accrued interest related to non-accrual loans is generally charged against the allowance for credit losses when accrued in prior years and reversed from interest income if accrued in the current year. Interest income on non-accrual loans may be recognized to the extent cash payments are received, although the majority of payments received are usually applied to principal. Non-accrual loans are generally returned to accrual status when principal and interest payments are less than 90 days past due, the customer has made required payments for at least six months, and we reasonably expect to collect all principal and interest.

Acquisition Accounting and Acquired Loans. We account for our acquisitions under ASC Topic 805, *Business Combinations*, which requires the use of the acquisition method of accounting. All identifiable assets acquired, including loans, and liabilities assumed are recorded at fair value. In accordance with ASC 326, the Company records both a discount and an allowance for credit losses on acquired loans. All purchased loans are recorded at fair value in accordance with the fair value methodology prescribed in FASB ASC Topic 820, *Fair Value Measurements*. The fair value estimates associated with the loans include estimates related to expected prepayments and the amount and timing of undiscounted expected principal, interest and other cash flows.

The Company has purchased loans, some of which have experienced more than insignificant credit deterioration since origination. Purchase credit deteriorated ("PCD") loans are recorded at the amount paid. An allowance for credit losses is determined using the same methodology as other loans. The initial allowance for credit losses determined on a collective basis is allocated to individual loans. The sum of the loan's purchase price and allowance for credit losses becomes its initial amortized cost basis. The difference between the initial amortized cost basis and the par value of the loan is a noncredit discount or premium, which is amortized into interest income over the life of the loan. Subsequent changes to the allowance for credit losses are recorded through the provision for credit loss.

Allowance for Credit Losses on Off-Balance Sheet Credit Exposures: The Company estimates expected credit losses over the contractual period in which the Company is exposed to credit risk via a contractual obligation to extend credit unless that obligation is unconditionally cancellable by the Company. The allowance for credit losses on off-balance sheet credit exposures is adjusted as a provision for credit loss expense. The estimate includes consideration of the likelihood that funding will occur and an estimate of expected credit losses on commitments expected to be funded over its estimated life.

Foreclosed Assets Held for Sale. Real estate and personal properties acquired through or in lieu of loan foreclosure are to be sold and are initially recorded at fair value at the date of foreclosure, establishing a new cost basis. Valuations are periodically performed by management, and the real estate and personal properties are carried at fair value less costs to sell. Gains and losses from the sale of other real estate and personal properties are recorded in non-interest income, and expenses used to maintain the properties are included in non-interest expenses.

Intangible Assets. Intangible assets consist of goodwill and core deposit intangibles. Goodwill represents the excess purchase price over the fair value of net assets acquired in business acquisitions. The core deposit intangible represents the excess intangible value of acquired deposit customer relationships as determined by valuation specialists. The core deposit intangibles are being amortized over 48 months to 121 months on a straight-line basis. Goodwill is not amortized but rather is evaluated for impairment on at least an annual basis. We perform an annual impairment test of goodwill and core deposit intangibles as required by FASB ASC 350, *Intangibles - Goodwill and Other*, in the fourth quarter or more often if events and circumstances indicate there may be an impairment.

Income Taxes. We account for income taxes in accordance with income tax accounting guidance (ASC 740, *Income Taxes*). The income tax accounting guidance results in two components of income tax expense: current and deferred. Current income tax expense reflects taxes to be paid or refunded for the current period by applying the provisions of the enacted tax law to the taxable income or excess of deductions over revenues. We determine deferred income taxes using the liability (or balance sheet) method. Under this method, the net deferred tax asset or liability is based on the tax effects of the differences between the book and tax basis of assets and liabilities, and enacted changes in tax rates and laws are recognized in the period in which they occur.

Deferred income tax expense results from changes in deferred tax assets and liabilities between periods. Deferred tax assets are recognized if it is more likely than not, based on the technical merits, that the tax position will be realized or sustained upon examination. The term "more likely than not" means a likelihood of more than 50 percent; the terms "examined" and "upon examination" also include resolution of the related appeals or litigation processes, if any. A tax position that meets the more-likely-than-not recognition threshold is initially and subsequently measured as the largest amount of tax benefit that has a greater than 50 percent likelihood of being realized upon settlement with a taxing authority that has full knowledge of all relevant information. The determination of whether or not a tax position has met the more-likely-than-not recognition threshold considers the facts, circumstances and information available at the reporting date and is subject to the management's judgment. Deferred tax assets are reduced by a valuation allowance if, based on the weight of evidence available, it is more likely than not that some portion or all of a deferred tax asset will not be realized.

Both we and our subsidiary file consolidated tax returns. Our subsidiary provides for income taxes on a separate return basis, and remits to us amounts determined to be currently payable.

Stock Compensation. In accordance with FASB ASC 718, *Compensation - Stock Compensation*, and FASB ASC 505-50, *Equity-Based Payments to Non-Employees*, the fair value of each option award is estimated on the date of grant. We recognize compensation expense for the grant-date fair value of the option award over the vesting period of the award.

Acquisitions

Acquisition of Happy Bancshares, Inc.

On April 1, 2022, the Company completed the acquisition of Happy Bancshares, Inc. ("Happy"), and merged Happy State Bank into Centennial Bank. The Company issued approximately 42.4 million shares of its common stock valued at approximately \$958.8 million as of April 1, 2022. In addition, the holders of certain Happy stock-based awards received approximately \$3.7 million in cash in cancellation of such awards, for a total transaction value of approximately \$962.5 million. The acquisition added new markets for expansion and brought complementary businesses together to drive synergies and growth.

Including the effects of the known purchase accounting adjustments, as of the acquisition date, Happy had approximately \$6.69 billion in total assets, \$3.65 billion in loans and \$5.86 billion in customer deposits. Happy formerly operated its banking business from 62 locations in Texas.

For further discussion of the acquisition, see Note 2 "Business Combinations" to the Condensed Notes to Consolidated Financial Statements.

Acquisition of Marine Portfolio

On February 4, 2022, the Company completed the purchase of the performing marine loan portfolio of Utah-based LendingClub Bank ("LendingClub"). Under the terms of the purchase agreement with LendingClub, the Company acquired yacht loans totaling approximately \$242.2 million. This portfolio of loans is housed within the Company's Shore Premier Finance division, which is responsible for servicing the acquired loan portfolio and originating new loan production.

LH-Finance

On February 29, 2020, the Company completed the acquisition of LH-Finance, the marine lending division of People's United Bank, N.A. The Company paid a purchase price of approximately \$421.2 million in cash. LH-Finance provided direct consumer financing for USCG registered high-end sail and power boats. Additionally, LH-Finance provided inventory floor plan lines of credit to marine dealers, primarily those selling USCG documented vessels.

Including the purchase accounting adjustments, as of the acquisition date, LH-Finance had approximately \$409.1 million in total assets, including \$407.4 million in total loans, which resulted in goodwill of \$14.6 million being recorded.

The acquired portfolio of loans is now housed in our SPF division. The SPF division is responsible for servicing the acquired loan portfolio and originating new loan production. In connection with this acquisition, we opened a new loan production office in Baltimore, Maryland.

See Note 2 "Business Combinations" in the Notes to Consolidated Financial Statements for additional information regarding the acquisition of LH-Finance.

We will continue evaluating all types of potential bank acquisitions, which may include FDIC-assisted acquisitions as opportunities arise, to determine what is in the best interest of our Company. Our goal in making these decisions is to maximize the return to our investors.

Branches

As opportunities arise, we will continue to open new (commonly referred to as *de novo*) branches in our current markets and in other attractive market areas. We opened one *de novo* branch location in 2022 in Ft. Worth, Texas.

As of December 31, 2022 December 31, 2023, we had 223 branch locations. There were 76 branches in Arkansas, 78 branches in Florida, 63 branches in Texas, five branches in Alabama and one branch in New York City.

Results of Operations for the Years Ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021

Our net income increased \$87.7 million, or 28.7%, to \$392.9 million for the year ended December 31, 2023, from \$305.3 million for the same period in 2022. On a diluted earnings per share basis, our earnings were \$1.94 per share for the year ended December 31, 2023 and \$1.57 per share for the year ended December 31, 2022. The Company recorded \$12.1 million in credit loss expense for the year ended December 31, 2023. This consisted of a \$12.0 million provision for credit losses on loans, a \$1.7 million provision for credit losses on investment securities and a reversal of \$1.5 million provision for unfunded commitments. During the year ended December 31, 2023, the Company recorded \$13.0 million in FDIC special assessment expense and \$1.1 million loss for the decrease in fair value of marketable securities, which were partially offset by \$3.5 million in recoveries on historic losses from loans charged off prior to acquisition and \$3.1 million in BOLI death benefits.

Our net income decreased \$13.8 million, \$13.8 million, or 4.3%, to \$305.3 million \$305.3 million for the year ended December 31, 2022, from \$319.0 million \$319.0 million for the same period in 2021. On a diluted earnings per share basis, our earnings were \$1.57 per share for the year ended December 31, 2022 and \$1.94 per share for the year ended December 31, 2021. As a result of the acquisition of Happy, which we completed on April 1, 2022, we incurred \$49.6 million in merger expenses and recorded a \$45.2 million provision for credit losses on acquired loans for the CECL "double count," an \$11.4 million provision for credit losses on acquired unfunded commitments and a \$2.0 million provision for credit losses on acquired held-to-maturity investment securities. The summation of these items reduced net income by \$81.6 million (\$108.2 million pre-tax) and earnings per share by \$0.42 per share for the year ended December 31, 2022. Excluding the impact of the acquisition of Happy, the Company determined that an additional \$5.0 million provision for credit losses on loans was necessary due to increased loan growth during the year. However, excluding the impact of the acquisition of Happy, the Company determined no additional provision for unfunded commitments or investment securities was necessary as of December 31, 2022. During the year ended December 31, 2022, the Company recorded \$10.0 million in income from the settlement of a lawsuit brought by the Company, net of legal expense, \$6.7 million in recoveries on historic losses from loans

charged off prior to acquisition, and \$1.4 million in special dividends from equity investments, which were partially offset by \$2.1 million in TRUPS redemption fees, \$1.3 million loss for the decrease in fair value of marketable securities and \$176,000 in hurricane expenses.

Our net income increased \$104.6 million, or 48.8%, to \$319.0 million for the year ended December 31, 2021, from \$214.4 million for the same period in 2020. On a diluted earnings per share basis, our earnings were \$1.94 per share for the year ended December 31, 2021 and \$1.30 per share for the year ended December 31, 2020. During the year ended December 31, 2021, the Company did not record a provision for credit losses but did record a \$4.8 million negative provision for unfunded commitments compared to a \$112.3 million provision for credit losses and a \$17.0 million provision for unfunded commitments for a total credit loss expense of \$129.3 million for the year ended December 31, 2020. The \$4.8 million negative provision for the year ended December 31, 2021 was due to a single commercial & industrial loan for which a reserve was no longer considered necessary due to the borrower's current cash flow position. The \$129.3 million of total credit loss expense for the year ended December 31, 2020 was primarily due to the uncertainty created by the COVID-19 pandemic, with \$9.3 million as a result of the acquisition of LH-Finance on February 29, 2020. The Company's provisioning model is closely tied to unemployment rate projections which continued to improve following the fourth quarter of 2020. The Company determined that an additional provision for credit losses was not necessary. Despite the improvements in the economic and public health outlooks in the United States during 2021, the emergence of the Delta variant during the second quarter and the Omicron variant during the fourth quarter resulted in significant uncertainty about the future impact of the pandemic on our business, results of operations and financial condition. As a result, the Company determined that a negative provision for credit losses was not appropriate at the end of 2021, and the level of the allowance for credit losses was considered adequate as of December 31, 2021. The Company also recorded a \$7.2 million adjustment for the increase in fair market value of marketable securities, \$12.5 million of special dividend income from our equity investments, \$5.1 million recovery on historic losses from loans charged-off prior to acquisition, \$1.9 million of merger and acquisition expense and a \$219,000 gain on sale of investment securities.

Net Interest Income

Net interest income, our principal source of earnings, is the difference between the interest income generated by earning assets and the total interest cost of the deposits and borrowings obtained to fund those assets. Factors affecting the level of net interest income include the volume of earning assets and interest-bearing liabilities, yields earned on loans and investments and rates paid on deposits and other borrowings, the level of non-performing loans and the amount of non-interest-bearing liabilities supporting earning assets. Net interest income is analyzed in the discussion and tables below on a fully taxable equivalent basis. The adjustment to convert certain income to a fully taxable equivalent basis consists of dividing tax-exempt income by one minus the combined federal and state income tax rate (24.6735% (24.989% for the year ended December 31, 2022 December 31, 2023, 25.740% 24.6735% for the year ended December 31, 2021 December 31, 2022 and 26.135% 25.740% for year ended December 31, 2020 December 31, 2021).

The Federal Reserve Board sets various benchmark rates, including the Federal Funds rate, and thereby influences the general market rates of interest, including the deposit and loan rates offered by financial institutions. In 2020, the Federal Reserve lowered the target rate to 0.00% to 0.25%. This remained in effect throughout all of 2021. The Federal Reserve increased the target rate seven times during 2022. First, on March 16, 2022, the target rate was increased to 0.25% to 0.50%. Second, on May 4, 2022, the target rate was increased to 0.75% to 1.00%. Third, on June 15, 2022, the target rate was increased to 1.50% to 1.75%. Fourth, on July 27, 2022, the target rate was increased to 2.25% to 2.50%. Fifth, on September 21, 2022, the target rate was increased to 3.00% to 3.25%. Sixth, on November 2, 2022, the target rate was increased to 3.75% to 4.00%. Seventh, on December 14, 2022, the target rate was increased to 4.25% to 4.50%. The Federal Reserve increased the target rate four times during 2023. First, on February 1, 2023, the target rate was increased to 4.50% to 4.75%, second, on February 1, 2023 March 22, 2023, the target rate was increased to 4.75% to 5.00%, third, on May 3, 2023, the target rate was increased to 5.00% to 5.25% and fourth, on July 26, 2023, the target rate was increased to 5.25% to 5.50%.

Our net interest margin on a fully taxable equivalent basis increased from 3.81% for the year ended December 31, 2022 to 4.25% for the year ended December 31, 2023. The yield on interest earning assets was 6.03% and 4.40% for the years ended December 31, 2023 and 2022, respectively, as average interest earning assets decreased from \$20.15 billion to \$19.57 billion. The decrease in average interest earning assets is primarily due to a \$2.12 billion decrease in average interest-bearing balances due from banks, which was partially offset by a \$1.37 billion increase in average loans receivable and a \$171.0 million increase in average investment securities. For the years ended December 31, 2023 and 2022, we recognized \$10.6 million and \$16.3 million, respectively, in total net accretion for acquired loans and deposits. The reduction in accretion was dilutive to the net interest margin by approximately 3 basis points. The overall increase in the net interest margin was due to a decrease in average interest-bearing cash balances as well as an increase in interest income from higher yields on average interest-earning assets, partially offset by an increase in interest expense due to an increase in average interest-bearing liabilities at higher interest rates primarily as a result of the Happy acquisition and the current rising interest rate environment.

Net interest income on a fully taxable equivalent basis increased \$65.1 million, or 8.5%, to \$832.5 million for the year ended December 31, 2023, from \$767.3 million for the same period in 2022. This increase in net interest income was the result of a \$294.1 million increase in interest income, partially offset by a \$229.0 million increase in interest expense on a fully taxable equivalent basis. The \$294.1 million increase in interest income was primarily the result of the increasing interest rate environment and the higher level of average interest earning assets due to the acquisition of Happy during the second quarter of 2022. The higher yield on earning assets resulted in an increase in interest income of approximately \$248.5 million, and the change in earning assets resulted in an increase in interest income of approximately \$45.6 million. The \$229.0 million increase in interest expense is primarily the result of the increasing interest rate environment as well as the higher level of average interest bearing liabilities due to the acquisition of Happy during the second quarter of 2022. The higher rates on interest bearing liabilities resulted in an increase in interest expense of approximately \$224.1 million, and the change in interest bearing liabilities resulted in an increase in interest expense of approximately \$4.9 million.

Our net interest margin on a fully taxable equivalent basis increased from 3.66% for the year ended December 31, 2021 to 3.81% for the year ended December 31, 2022. The yield on interest earning assets was 4.40% and 3.99% for the year years ended December 31, 2022 and 2021, respectively, as average interest earning assets increased from \$15.86 billion to \$20.15 billion. The increase in average earning assets is primarily the result of a \$2.57 billion increase in average loans receivable and a \$1.87 billion increase in average investment securities, largely resulting from the acquisition of Happy, which were partially offset by a \$151.9 million decrease in average interest-bearing balances due from banks. For the years ended December 31, 2022 and 2021, we recognized \$16.3 million and \$20.2 million, respectively, in total net accretion for acquired loans and deposits. The reduction in accretion was dilutive to the net interest margin by approximately 2 basis points. During 2022, the Company experienced a \$31.8 million reduction in interest income from PPP loans due to the forgiveness of the PPP loans and the acceleration of the deferred fees for the loans that were forgiven. This reduction in income was dilutive to the net interest margin by approximately 8 basis points. We recognized \$3.8 million in event interest income for the year ended December 31, 2022 compared to \$6.7 million in event income for the year ended December 31, 2021. This was dilutive to the net interest margin by approximately 2 basis points. The overall increase in the net interest margin was due to an increase in interest income due to an increase in both average earning assets at higher yields, which was partially offset by an increase in interest expense due to an increase in average interest-bearing liabilities at higher interest rates primarily as a result of the Happy acquisition, and the current rising interest rate environment.

Our net interest margin on a fully taxable equivalent basis decreased from 4.06% for the year ended December 31, 2020 to 3.66% for the year ended December 31, 2021. The yield on interest earning assets was 3.99% and 4.70% for the year ended December 31, 2021 and 2020, respectively, as average interest earning assets increased from \$14.50 billion to \$15.86 billion. The increase in average earning assets was primarily the result of a \$1.84 billion increase in average interest-bearing balances due from banks and a \$659.0 million increase in average investment securities, partially offset by the \$1.13 billion decrease in average loans receivable. Average PPP loan balances were \$434.7 million for the year ended December 31, 2021. These loans bore interest at 1.00% plus the accretion of the deferred origination fee. Including deferred fees, we recognized total interest income of \$35.6 million on PPP loans for the year ended December 31, 2021. The PPP loans were accretive to the net interest margin by 13 basis points for the year ended December 31, 2021. This was primarily due to approximately \$910.1 million of the Company's PPP loans being forgiven during 2021 which included the acceleration of \$24.8 million in deferred fees for the loans that were forgiven. As of December 31, 2021, the Company had \$3.6 million in remaining unamortized PPP fees. The COVID-19 pandemic and the resulting governmental response created a significant amount of excess liquidity in the market. As a result, we had an increase of \$1.84 billion in average interest-bearing cash balances for the year ended December 31, 2021 compared to the year ended December 31, 2020. This excess liquidity was dilutive to the net interest margin by 46 basis points. For the years ended December 31, 2021 and 2020, we recognized \$20.2 million and \$27.4 million, respectively, in total net accretion for acquired loans and deposits. The reduction in accretion was dilutive to the net interest margin by 4 basis points. We recognized \$6.7 million in event interest income for the year ended December 31, 2021 compared to \$2.1 million in event income for the year ended December 31, 2020. This increased the net interest margin by 3 basis points.

Net interest income on a fully taxable equivalent basis decreased \$8.5 million, or 1.45%, to \$580.1 million for the year ended December 31, 2021, from \$588.6 million for the same period in 2020. This decrease in net interest income was the result of a \$49.7 million decrease in interest income, partially offset by a \$41.2 million decrease in interest expense on a fully taxable equivalent basis. The \$49.7 million decrease in interest income was primarily the result of higher levels of earning assets at lower yields. Although our interest earning assets increased, our average loan balances decreased by \$1.13 billion while average interest-bearing balances due from banks increased by \$1.84 billion. The lower yield on earning assets resulted in a decrease in interest income of approximately \$5.9 million, and the change in composition of earning assets at lower yields resulted in a decrease in interest income of approximately \$43.8 million. The lower yield was primarily driven by the decrease in income on loans of \$53.6 million, which was partially offset by an increase in income on investment securities of \$2.2 million and a \$1.7 million increase in income on interest-bearing balances due from banks. The decrease in interest income also reflected a \$7.2 million decrease in loan accretion income. The \$41.2 million decrease in interest expense was primarily the result of interest-bearing liabilities repricing in a decreasing interest rate environment, which lowered interest expense by \$34.9 million, as well as a \$6.3 million decrease in interest expense resulting from a change in the composition of average interest bearing liabilities. The decrease in interest expense was primarily driven by a \$38.2 million decrease in interest expense on deposits and a \$1.9 million decrease in interest expense on FHLB borrowed funds.

Tables 2 and 3 reflect an analysis of net interest income on a fully taxable equivalent basis for the years ended December 31, 2022, December 31, 2023, 2021, 2022 and 2020, 2021, as well as changes in fully taxable equivalent net interest margin for the years 2023 compared to 2022 and 2022 compared to 2021 and 2021 compared to 2020, 2021.

		Years Ended December 31,		
		2022	2021	2020
		(Dollars in thousands)		
Years Ended December 31,		Years Ended December 31,		
2023		2023	2022	2021
(Dollars in thousands)		(Dollars in thousands)		
Interest income	Interest income	\$877,766	\$625,171	\$675,962
Fully taxable equivalent adjustment	Fully taxable equivalent adjustment	8,663	7,079	6,015
Interest income – fully taxable equivalent	Interest income – fully taxable equivalent	886,429	632,250	681,977
Interest expense	Interest expense	119,090	52,200	93,407

Net interest income – fully taxable equivalent	Net interest income – fully taxable equivalent	\$767,339	\$580,050	\$588,570				
Yield on earning assets – fully taxable equivalent	Yield on earning assets – fully taxable equivalent	4.40 %	3.99 %	4.70 %	Yield on earning assets – fully taxable equivalent	6.03 %	4.40 %	3.99 %
Cost of interest-bearing liabilities	Cost of interest-bearing liabilities	0.87	0.49	0.89				
Net interest spread – fully taxable equivalent	Net interest spread – fully taxable equivalent	3.53	3.50	3.81				
Net interest margin – fully taxable equivalent	Net interest margin – fully taxable equivalent	3.81	3.66	4.06				

Table 3: Changes in Fully Taxable Equivalent Net Interest Margin

	December 31,	
	2022 vs. 2021	2021 vs. 2020
	(In thousands)	
Increase (decrease) in interest income due to change in earning assets	\$ 185,499	\$ (43,840)
Increase (decrease) in interest income due to change in earning asset yields	68,680	(5,887)
(Increase) decrease in interest expense due to change in interest-bearing liabilities	(14,048)	6,325
(Increase) decrease in interest expense due to change in interest rates paid on interest-bearing liabilities	(52,842)	34,882
Increase (decrease) in net interest income	\$ 187,289	\$ (8,520)

	December 31,	
	2023 vs. 2022	2022 vs. 2021
	(In thousands)	
Increase in interest income due to change in earning assets	\$ 45,599	\$ 185,499
Increase in interest income due to change in earning asset yields	248,531	68,680
Increase in interest expense due to change in interest-bearing liabilities	(4,945)	(14,048)
Increase in interest expense due to change in interest rates paid on interest-bearing liabilities	(224,073)	(52,842)
Increase in net interest income	\$ 65,112	\$ 187,289

Table 4 shows, for each major category of earning assets and interest-bearing liabilities, the average amount outstanding, the interest income or expense on that amount and the average rate earned or expensed for the years ended **December 31, 2022**, **December 31, 2023**, **2021 2022** and **2020, 2021**. The table also shows the average rate earned on all earning assets, the average rate expensed on all interest-bearing liabilities, the net interest spread and the net interest margin for the same periods. The analysis is presented on a fully taxable equivalent basis. Non-accrual loans were included in average loans for the purpose of calculating the rate earned on total loans.

Table 4: Average Balance Sheets and Net Interest Income Analysis

		Years Ended December 31,								
		2022			2021			2020		
		Average	Income /	Yield /	Average	Income /	Yield /	Average	Income /	Yield /
		Balance	Expense	Rate	Balance	Expense	Rate	Balance	Expense	Rate
(Dollars in thousands)										
		Years Ended December 31,								
		2023								

Savings and interest-bearing transaction accounts											\$11,162,244	\$258,586	2.3%
Time deposits	Time deposits	1,033,431	4,928	0.48	1,087,875	8,980	0.83	1,756,138	27,026	1.54			
Total interest-bearing deposits	Total interest-bearing deposits	12,554,212	85,989	0.68	9,803,879	24,936	0.25	9,442,759	63,110	0.67			
Federal funds purchased	Federal funds purchased	220	2	0.91	—	—	—	1,557	13	0.83			
Securities sold under agreement to repurchase	Securities sold under agreement to repurchase	129,006	1,430	1.11	151,190	497	0.33	151,573	1,167	0.77			
FHLB borrowed funds		473,839	11,076	2.34	400,000	7,604	1.90	534,608	9,506	1.78			
FHLB & other borrowed funds													
Subordinated debentures	Subordinated debentures	515,049	20,593	4.00	370,712	19,163	5.17	369,943	19,611	5.30			
Total interest-bearing liabilities	Total interest-bearing liabilities	13,672,326	119,090	0.87	10,725,781	52,200	0.49	10,500,440	93,407	0.89			
Non-interest-bearing liabilities	Non-interest-bearing liabilities												
Non-interest-bearing deposits	Non-interest-bearing deposits	5,378,906			3,924,341			2,998,560					
Non-interest-bearing deposits													
Non-interest-bearing deposits													
Other liabilities													
Other liabilities													
Other liabilities	Other liabilities	171,390			124,724			135,094					
Total liabilities	Total liabilities	19,222,622			14,774,846			13,634,094					
Total liabilities													
Total liabilities													
Stockholders' equity													
Stockholders' equity													
Stockholders' equity	Stockholders' equity	3,330,718			2,684,139			2,503,200					
Total liabilities and stockholders' equity	Total liabilities and stockholders' equity	\$22,553,340			\$17,458,985			\$16,137,294					
Total liabilities and stockholders' equity													
Total liabilities and stockholders' equity													
Net interest spread													
Net interest spread													
Net interest spread	Net interest spread			3.53 %			3.50 %			3.81 %			
Net interest income and margin	Net interest income and margin	\$767,339	3.81		\$580,050	3.66		\$588,570	4.06				

Table 5 shows changes in interest income and interest expense resulting from changes in volume and changes in interest rates for the year ended December 31, 2022 December 31, 2023 compared to 2021 2022 and 2021 2022 compared to 2020 2021 on a fully taxable equivalent basis. The changes in interest rate and volume have been allocated to changes in average volume and changes in average rates, in proportion to the relationship of absolute dollar amounts of the changes in rates and volume.

Table 5: Volume/Rate Analysis

Years Ended December 31,	
2022 over 2021	2021 over 2020

		Yield /			Yield /				
		Volume	Rate	Total	Volume	Rate	Total		
		(In thousands)							
	Years Ended December 31,			Years Ended December 31,					
	2023 over 2022			2023 over 2022			2022 over 2021		
	Volume			Yield /			Yield /		
	Volume	Rate	Total	Volume	Rate	Total	Volume	Rate	Total
(In thousands)									
Increase (decrease) in:	Increase (decrease) in:								
Interest income:	Interest income:								
Interest income:									
Interest income:									
Interest-bearing balances due from banks									
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Subordinated debentures	Subordinated debentures	6,393	(4,963)	1,430	41	(489)	(448)
Total interest expense	Total interest expense	14,048	52,842	66,890	(6,325)	(34,882)	(41,207)
Increase (decrease) in net interest income		\$171,451	\$15,838	\$187,289	\$(37,515)	\$28,995	\$(8,520)
Increase in net interest income							

Provision for Credit Losses

The Company accounts for credit losses in accordance with [ASU 2016-13, Financial Instruments – Credit Losses \(Topic 326\): Measurement of Credit Losses on Financial Instruments, ASC 326](#). The measurement of expected credit losses under the CECL methodology is applicable to financial assets measured at amortized cost, including loan receivables and held-to-maturity debt securities. It also applies to off-balance sheet credit exposures not accounted for as insurance (loan commitments, standby letters of credits, financial guarantees, and other similar instruments) and net investments in leases recognized by a lessor in accordance with Topic 842 on leases.

Credit Loss Expense: As a result of During the acquisition of Happy, which we completed on April 1, 2022 year ended December 31, 2023, the Company recorded a \$45.2 million provision for credit losses on acquired loans for the CECL "double count," an \$11.4 million provision for credit losses on acquired unfunded commitments, and a \$2.0 million provision for credit losses on acquired held-to-maturity investment securities. Excluding the impact of the acquisition of Happy, the Company determined that an additional \$5.0 million \$12.0 million provision for credit losses on loans, was necessary due to increased loan growth during the year. However, excluding the impact a \$1.7 million provision for credit losses on investment securities and a recovery of the acquisition of Happy, the Company determined no additional \$1.5 million provision for unfunded commitments or investment securities was necessary as of December 31, 2022. commitments.

Net charge-offs to average total loans increased decreased to 0.09% for the year ended December 31, 2023 from 0.11% for the year ended December 31, 2022 from 0.08% for the year ended December 31, 2021. In addition, non-performing Non-performing loans to total loans decreased increased from 0.51% as of December 31, 2021 to 0.42% as of December 31, 2022 to 0.44% as of December 31, 2023.

Loans. Management estimates the allowance balance using relevant available information, from internal and external sources, relating to past events, current conditions, and reasonable and supportable forecasts. Historical credit loss experience provides the basis for the estimation of expected credit losses. Adjustments to historical loss information are made for differences in current loan-specific risk characteristics such as differences in underwriting standards, portfolio mix, delinquency level, or term as well as for changes in environmental conditions, such as changes in the national unemployment rate, gross domestic product, national retail sales index, housing price indices and rental vacancy rate index.

Acquired loans. In accordance with ASC 326, the Company records both a discount and an allowance for credit losses on acquired loans. This is commonly referred to as "double accounting" or "double count."

The allowance for credit losses is measured based on call report segment as these types of loan exhibit similar risk characteristics. The identified loan segments are as follows:

- 1-4 family construction
- All other construction
- 1-4 family revolving home equity lines of credit ("HELOC") & junior liens
- 1-4 family senior liens
- Multifamily
- Owner occupies commercial real estate
- Non-owner occupied commercial real estate
- Commercial & industrial, agricultural, non-depository financial institutions, purchase/carry securities, other
- Consumer auto
- Other consumer
- Other consumer - SPF

The allowance for credit losses for each segment is measured through the use of the discounted cash flow method. Loans evaluated individually that are considered to be impaired collateral dependent are not included in the collective evaluation. For those these loans, where the Company has determined that foreclosure of the collateral is probable, or where the borrower is experiencing financial difficulty and the Company expects repayment of the loan to be provided substantially through the operation or sale of the collateral, the allowance for credit losses is measured based on the difference between the fair value of the collateral, net of estimated costs to sell, and the amortized cost basis of the loan as of the measurement date. When repayment is expected to be from the operation of the collateral, expected credit losses are classified calculated as impaired, an allowance is established when the discounted amount by which the amortized cost basis of the loan exceeds the present value of expected cash flows collateral value or observable market price from the operation of the impaired loan is lower than collateral. The allowance for credit losses may be zero if the carrying fair value of that loan the collateral at the measurement date exceeds the amortized cost basis of the loan, net of estimated costs to sell. For individually analyzed loans for which a specific reserve is are not

recorded, considered to be collateral dependent, an allowance is recorded based on the loss rate for the respective pool within the collective evaluation if a specific reserve is not recorded, evaluation.

Investments – Available-for-sale: The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326. The Company first assesses whether it intends to sell or is more likely than not that the Company will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's amortized cost basis is written down to fair value through income. For securities that do not meet these criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, the Company considers the extent to which fair value is less than amortized cost, and changes to the rating of the security by a rating agency, and adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. The Company has made the election to exclude accrued interest receivable on AFS securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed or when either of the criteria regarding intent or requirement to sell is met.

Investments – Held-to-Maturity. The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326. The Company measures expected credit losses on HTM securities on a collective basis by major security type, with each type sharing similar risk characteristics. The estimate of expected credit losses considers historical credit loss information that is adjusted for current conditions and reasonable and supportable forecasts. The Company has made the election to exclude accrued interest receivable on HTM securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed.

During the year ended December 31, 2023, one of the Company's AFS subordinated debt investment securities was downgraded below investment grade. As result, the Company wrote down the value of the investment to its unrealized loss position, which required a \$1.7 million provision. The Company recorded a \$2.0 million provision remaining \$842,000 allowance for credit losses on AFS investments is associated with certain securities in the held-to-maturity investment subordinated debt portfolio within the banking sector. These investments are classified within the other securities during the second quarter of 2022 as a result category of the investment securities acquired as part of the Happy acquisition. Of the Company's held-to-maturity securities, \$1.11 billion, or 86.2%, are municipal securities. To estimate the necessary loss provision, the Company utilized historical default and recovery rates of the municipal bond sector and applied these rates using a pooling method. AFS portfolio. The remainder of investments classified as held-to-maturity are U.S. government-sponsored enterprises and mortgage-backed securities all of which are guaranteed by the U.S. government. Due to the inherent low risk in these U.S. government guaranteed securities, no provision for credit loss was established on this portion of the portfolio.

At December 31 2022, the Company determined that the allowance for credit losses of \$842,000, resulting from economic uncertainty, was adequate for the available-for-sale investment portfolio, and the \$2.0 million allowance for credit losses for the HTM held-to-maturity portfolio resulting from the Happy acquisition was considered adequate. No additional provision for credit losses was considered necessary for the HTM portfolio.

Non-Interest Income

Total non-interest income was \$169.9 million in 2023, compared to \$175.1 million in 2022 compared to and \$137.6 million in 2021 and \$111.8 million in 2020, 2021. Our recurring non-interest income includes service charges on deposit accounts, other service charges and fees, trust fees, mortgage lending, insurance commissions, increase in cash value of life insurance, fair value adjustment for marketable securities and dividends.

Table 6 measures the various components of our non-interest income for the years ended December 31, 2022 December 31, 2023, 2021, 2022, and 2020, 2021, respectively, as well as changes for the years 2023 compared to 2022 and 2022 compared to 2021 and 2021 compared to 2020, 2021.

Table 6: Non-Interest Income

Years Ended December 31,					2022 Change		2021 Change	
					from 2021		from 2020	

Service charges on deposit accounts	Service charges on deposit accounts	\$ 37,114	\$ 22,276	\$ 21,381	\$14,838	66.6 %	\$ 895	4.2 %	Service charges on deposit accounts	\$ 39,207	\$ 37,114	\$ 22,276	\$ 2,093	5.6	5.6 %	\$ 14,838	66.6	66.6 %
Other service charges and fees	Other service charges and fees	44,588	36,451	30,686	8,137	22.3	5,765	18.8										
Trust fees	Trust fees	12,855	1,960	1,633	10,895	555.9	327	20.0										
Mortgage lending income	Mortgage lending income	17,657	25,676	29,065	(8,019)	(31.2)	(3,389)	(11.7)										
Insurance commissions	Insurance commissions	2,192	1,943	1,848	249	12.8	95	5.1										
Increase in cash value of life insurance	Increase in cash value of life insurance	3,800	2,049	2,200	1,751	85.5	(151)	(6.9)										
Dividends from FHLB, FRB, FNBB & other	Dividends from FHLB, FRB, FNBB & other	9,198	14,835	12,472	(5,637)	(38.0)	2,363	18.9										
Gain on sale of SBA loans	Gain on sale of SBA loans	183	2,380	645	(2,197)	(92.3)	1,735	269.0										
Gain (loss) on sale of branches, equipment and other assets, net	Gain (loss) on sale of branches, equipment and other assets, net	15	(105)	326	120	114.3	(431)	(132.2)										
Gain on OREO, net	Gain on OREO, net	500	2,003	1,132	(1,503)	-75.0	871	76.9										
Gain on securities, net	Gain on securities, net	—	219	—	(219)	-100.0	219	100.0										
Fair value adjustment for marketable securities	Fair value adjustment for marketable securities	(1,272)	7,178	(1,978)	(8,450)	(117.7)	9,156	462.9										
Other income	Other income	48,281	20,704	12,376	27,577	133.2	8,328	67.3										
Total non-interest income	Total non-interest income	\$175,111	\$137,569	\$111,786	\$37,542	27.3 %	\$25,783	23.1	Total non-interest income	\$169,934	\$ 175,111	\$ 137,569	\$ \$(5,177)	(3.0)	(3.0) %	\$ 37,542	27.3	27.3 %

Non-interest income decreased \$5.2 million, or 3.0%, to \$169.9 million for the year ended December 31, 2023 from \$175.1 million for the same period in 2022. The primary factors that resulted in this decrease were the \$9.8 million decrease in other income and the \$6.9 million decrease in mortgage lending income, partially offset by the \$5.0 million increase in trust fees. Other factors were changes related to service charges on deposit accounts, cash value of life insurance, dividends from FHLB, FRB, FNBB & other and gain on sale of branches, equipment and other assets.

Additional details for the year ended December 31, 2023 on some of the more significant changes are as follows:

- The \$2.1 million increase in service charges on deposit accounts is primarily related to an increase in overdraft fees and service charge fees related to the acquisition of Happy.
- The \$5.0 million increase in trust fees is primarily related to an increase in trust fees resulting from the acquisition of Happy.
- The \$6.9 million decrease in mortgage lending income is primarily related to a decrease in volume of secondary market loans from the high volume of loans during 2022. The decrease in volume is due to the increase in interest rates.

- The \$855,000 increase in cash value of life insurance is primarily related to the increase in bank owned life insurance resulting from the acquisition of Happy.
- The \$2.4 million increase in dividends from FHLB, FRB, FNBB & other is primarily due to an increase in dividend income from FHLB and FRB stock holdings related to the acquisition of Happy and an increase in dividends on marketable securities, partially offset by a lower volume of dividends from equity investments.
- The \$1.5 million increase in gain on sale of branches, equipment and other assets, net, is primarily due to the sales of buildings in Texas and Florida in 2023.
- The \$9.8 million decrease in other income is primarily due to the \$15.0 million in income in 2022 from the settlement of a lawsuit brought by the Company and a \$6.0 million decrease in income for items previously charged-off, which were partially offset by \$4.9 million increase in income from equity method investments, \$3.1 million in BOLI death benefit income and a \$2.8 million increase in rental income primarily related to the acquisition of Happy.

Non-interest income increased \$37.5 million, or 27.3%, to \$175.1 million for the year ended December 31, 2022 from \$137.6 million for the same period in 2021. The primary factors that resulted in this increase were the \$27.6 million increase in other income, the \$14.8 million increase in service charges on deposit accounts and the \$10.9 million increase in trust fees. Other factors were changes related to other service charges and fees, mortgage lending income, cash value of life insurance, dividends from FHLB, FRB, FNBB & other, gain on sale of SBA loans, gain on OREO and fair value adjustment for marketable securities.

Additional details for the year ended December 31, 2022 on some of the more significant changes are as follows:

- The \$14.8 million increase in service charges on deposit accounts is primarily due to an increase in overdraft and service charge fees related to the acquisition of Happy.
- The \$8.1 million increase in other service charges and fees is primarily due to an increase in interchange fees related to the acquisition of Happy.
- The \$10.9 million increase in trust fees is primarily related to an increase in trust fees resulting from the acquisition of Happy.
- The \$8.0 million decrease in mortgage lending income is primarily related due to a decrease in volume of secondary market loans from the high volume of loans during 2021. The decrease in volume is due to the increase in interest rates.
- The \$1.8 million increase in cash value of life insurance is primarily related to the increase in bank owned life insurance resulting from the acquisition of Happy.
- The \$5.6 million decrease in dividends from FHLB, FRB, FNBB & other is primarily due to a decrease in special dividends from equity investments, partially offset by an increase in dividend income from marketable securities and an increase in FRB stock holdings related to the acquisition of Happy.
- The \$2.2 million decrease in gain on sale of SBA loans is primarily due to the decrease in the volume of SBA loan sales during 2022.
- The \$1.5 million decrease in gain on OREO resulted from a reduction in the level of sales of OREO during 2022.
- The \$8.5 million decrease in the fair value adjustment for marketable securities is due to a reduction in the fair market value of marketable securities held by the Company.
- The \$27.6 million increase in other income is primarily due to \$15.0 million in income from the settlement of a lawsuit brought by the Company and a \$6.3 million adjustment for equity method investments. Other factors include a \$2.1 million increase in additional income for items previously charged off, \$2.5 million increase in rental income and a \$2.0 million increase in investment brokerage fee income, partially offset by a \$478,000 decrease in gain on life insurance.

Non-interest income increased \$25.8 million, or 23.1%, to \$137.6 million for the year ended December 31, 2021 from \$111.8 million for the same period in 2020. The primary factors that resulted in this increase were the impact of fair value adjustment for marketable securities which increased non-interest income by \$9.2 million, the \$8.3 million increase in other income and the \$5.8 million increase in other service charges and fees. Other factors were changes related mortgage lending income, dividends from FHLB, FRB, FNBB & other and gain on sale of SBA loans.

Additional details for the year ended December 31, 2021 on some of the more significant changes are as follows:

- The \$5.8 million increase in other service charges and fees is primarily due to an increase in Centennial CFG property finance loan fees and Mastercard income.
- The \$3.4 million decrease in mortgage lending income is primarily due to a decrease in volume of secondary market loans from the peak in 2020.
- The \$2.4 million increase in dividends from FHLB, FRB, FNBB & other is primarily due to an increase in special dividends from equity investments.
- The \$1.7 million increase in gain on sale of SBA loans is primarily due to the increase in loan sales during 2021.
- The \$9.2 million gain in the fair value adjustment for marketable securities is related to an increase in the fair market value of marketable securities held by the Company.
- The \$8.3 million increase in other income is primarily due to a \$6.3 million increase in additional income for items previously charged off and a \$2.2 million increase in investment brokerage fee income.

Non-Interest Expense

Non-interest expense consists of salaries and employee benefits, occupancy and equipment, data processing, and other expenses such as advertising, merger and acquisition expenses, amortization of intangibles, electronic banking expense, FDIC and state assessment, insurance, legal and accounting fees and other professional fees.

Table 7 below sets forth a summary of non-interest expense for the years ended **December 31, 2022**, **December 31, 2023**, **2021**, **2022**, and **2020**, **2021**, as well as changes for the years ended **2023 compared to 2022** and **2022 compared to 2021** and **2021 compared to 2020**, **2021**.

Table 7: Non-Interest Expense

		Years Ended December 31,			2022 Change		2021 Change															
		2022	2021	2020	from 2021		from 2020															
		(Dollars in thousands)																				
												Years Ended December 31,										2023
																				Change		
																				from		
																				2022		
		(Dollars in thousands)																				
		(Dollars in thousands)																				
		(Dollars in thousands)																				
Salaries and employee benefits	Salaries and employee benefits	\$238,885	\$170,755	\$163,950	\$ 68,130	39.9 %	\$ 6,805	4.2 %	Salaries and employee benefits	\$256,966	\$ \$238,885	\$ \$170,755	\$ \$18,081	7.6	7.6 %	\$						
Occupancy and equipment	Occupancy and equipment	53,417	36,631	38,412	16,786	45.8	(1,781)	(4.6)														
Data processing expense	Data processing expense	34,942	24,280	19,032	10,662	43.9	5,248	27.6														
Merger expense	Merger expense	49,594	1,886	711	47,708	2529.6	1,175	165.3														
Other operating expenses:	Other operating expenses:																					
Advertising	Advertising																					
Advertising	Advertising	7,974	4,855	3,999	3,119	64.2	856	21.4														
Amortization of intangibles	Amortization of intangibles	8,853	5,683	5,844	3,170	55.8	(161)	(2.8)														
Electronic banking expense	Electronic banking expense	13,632	9,817	8,477	3,815	38.9	1,340	15.8														
Directors' fees	Directors' fees	1,491	1,614	1,624	(123)	(7.6)	(10)	(0.6)														
Due from bank service charges	Due from bank service charges	1,255	1,044	975	211	20.2	69	7.1														
FDIC and state assessment	FDIC and state assessment	8,428	5,472	6,494	2,956	54.0	(1,022)	(15.7)														
Hurricane expense	Hurricane expense	176	—	—	176	100.0	—	—														
Insurance	Insurance	3,705	3,118	3,018	587	18.8	100	3.3														
Legal and accounting	Legal and accounting	9,401	3,703	4,222	5,698	153.9	(519)	(12.3)														
Other professional fees	Other professional fees	8,881	6,950	8,150	1,931	27.8	(1,200)	(14.7)														

Operating supplies	Operating supplies	3,120	1,915	1,988	1,205	62.9	(73)	(3.7)										
Postage	Postage	2,078	1,283	1,283	795	62.0	—	—										
Telephone	Telephone	1,890	1,425	1,302	465	32.6	123	9.4										
Other expense	Other expense	27,905	18,086	17,904	9,819	54.3	182	1.0										
Total non-interest expense	Total non-interest expense	\$475,627	\$298,517	\$287,385	\$177,110	59.3 %	\$11,132	3.9 %	Total non-interest expense	\$472,863	\$ \$475,627	\$ \$298,517	\$ \$ (2,764)	(0.6)	(0.6)	%	\$	

Non-interest expense decreased \$2.8 million, or 0.6%, to \$472.9 million for the year ended December 31, 2023, from \$475.6 million for the same period in 2022. The primary factors that resulted in this decrease was the decrease in merger expense, partially offset by increases in salaries and employee benefits expense and FDIC and state assessment expense. Other factors were changes related to occupancy and equipment expenses, data processing expenses, advertising expenses, amortization of intangibles, legal and accounting expenses and other expense.

Additional details for the year ended December 31, 2023 on some of the more significant changes are as follows:

- The \$18.1 million increase in salaries and employee benefits expense is primarily due to the acquisition of Happy.
- The \$6.9 million increase in occupancy and equipment expense is primarily due to increases in depreciation on buildings, machinery and equipment; utility expenses; lease expense; equipment maintenance and repairs; janitorial expenses; property taxes and other occupancy expenses related to the acquisition of Happy.
- The \$1.4 million increase in data processing expense is primarily due to increases in telecommunication fees, depreciation of equipment and software, software licensing subscriptions, core processing expenses and computer expenses related to the acquisition of Happy.
- The \$49.6 million decrease in merger and acquisition expense is due to costs associated with the acquisition of Happy.
- The \$876,000 increase in advertising expense is primarily related to the acquisition of Happy.
- The \$832,000 increase in amortization of intangibles is due to the acquisition of Happy.
- The \$17.1 million increase in FDIC and state assessment expense is primarily due to the FDIC special assessment during the fourth quarter of 2023 and the acquisition of Happy during the second quarter of 2022. The \$13.0 million FDIC special assessment was levied in order to recover the losses to the Deposit Insurance Fund associated with protecting uninsured depositors following the closures of Silicon Valley Bank and Signature Bank.
- The \$4.2 million decrease in legal and accounting expense is primarily due to expenses related to a lawsuit brought by the Company which were incurred in 2022.
- The \$5.1 million increase in other expenses is primarily related to the acquisition of Happy, partially offset by the reduction of \$2.1 million in TRUPS redemption fees which were incurred in 2022.

Non-interest expense increased \$177.1 million, or 59.3%, to \$475.6 million for the year ended December 31, 2022, from \$298.5 million for the same period in 2021. The primary factors that resulted in this increase was the increase in salaries and employee benefits expense and merger expense. Other factors were changes related to occupancy and equipment expenses, data processing expenses, electronic banking expense, FDIC and state assessment expense, legal and accounting expenses, other professional fees and other expense.

Additional details for the year ended December 31, 2022 on some of the more significant changes are as follows:

- The \$68.1 million \$68.1 million increase in salaries and employee benefits expense is primarily due to the acquisition of Happy.
- The \$16.8 million \$16.8 million increase in occupancy and equipment expense is primarily due to increases in depreciation on buildings, machinery and equipment; utility expenses; lease expense; equipment maintenance and repairs; janitorial expenses; property taxes and other occupancy expenses related to the acquisition of Happy.
- The \$10.7 million \$10.7 million increase in data processing expense is primarily due to increases in telecommunication fees, computer software fees, licensing fees, mobile banking, internet banking and cash management expenses related to the acquisition of Happy.
- The \$47.7 million \$47.7 million increase in merger and acquisition expense is due to costs associated with the acquisition of Happy.

- The **\$3.1 million** **\$3.1 million** increase in advertising expense is primarily related to the acquisition of Happy.
- The **\$3.2 million** **\$3.2 million** increase in amortization of intangibles is due to the acquisition of Happy.
- The **\$3.8 million** **\$3.8 million** increase in electronic banking expenses is primarily due to the increased debit card processing fees and interchange network expense resulting from the acquisition of Happy.
- The **\$3.0 million** **\$3.0 million** increase in FDIC and state assessment **expense** is primarily due to FDIC assessment reductions for 2021 and the acquisition of Happy during the second quarter of 2022.
- The **\$5.7 million** **\$5.7 million** increase in legal and accounting expense is primarily due to expenses related to a lawsuit brought by the Company.
- The **\$1.9 million** **\$1.9 million** increase in other professional fees is primarily related to the acquisition of Happy.
- The **\$1.2 million** **\$1.2 million** increase in operating expense is primarily due to the acquisition of Happy.
- The **\$9.8 million** **\$9.8 million** increase in other expenses is primarily related to the acquisition of Happy as well as \$2.1 million in TRUPS redemption fees.

Non-interest expense increased \$11.1 million, or 3.9%, to \$298.5 million for the year ended December 31, 2021, from \$287.4 million for the same period in 2020. The primary factor that resulted in this increase was the increase in salaries and employee benefits expense. Other factors were changes related to occupancy and equipment expenses, data processing expenses, merger and acquisition expenses, electronic banking expense, FDIC and state assessment, hurricane expense, legal and accounting, other professional fees and other expense.

Additional details for the year ended December 31, 2021 on some of the more significant changes are as follows:

- The \$6.8 million increase in salaries and employee benefits expense is primarily due to increased salary expenses related to the normal increased cost of doing business.
- The \$1.8 million decrease in occupancy and equipment is related to a decrease in depreciation - building and improvements, lease expenses and janitorial services and supplies. During the second quarter of 2020, the Company made the strategic decision to demolish and rebuild the Marathon, Florida branch office at its existing location. This increased depreciation expense during the second quarter of 2020 as the building was written off.
- The \$5.2 million increase in data processing expense is primarily related to the normal increased cost of doing business such as the increase in software, licensing, core processing expense, telecommunication services, internet banking and cash management expenses, mobile banking and bill pay expenses.
- The \$1.2 million increase in merger and acquisition expense costs associated with the acquisition of Happy.
- The \$856,000 increase in advertising expense is primarily due to increase in advertising campaigns during 2021.
- The \$1.3 million increase in electronic banking expenses is primarily due to the normal increased cost of doing business such as the increase in fees charged for network expenses and debit card processing fees.
- The \$1.0 million decrease in FDIC and state assessment is primarily related to an improvement in the FDIC assessment rate. In addition, the State of Arkansas announced a 25% reduction in assessments for January 1, 2021 through June 30, 2021 and a 30% reduction in assessments for July 1, 2021 through December 31, 2021.
- The \$1.2 million decrease in other professional fees is primarily related to a reduction outsourced special projects and professional fees for the Bank. This was partially offset by an increase in consulting fees.

Income Taxes

During 2023, the Company increased its marginal tax rate from 24.6735% to 24.989%. In an effort to more accurately reflect legislative and current state income apportionment, the state tax rate was increased to 5.049%. This raised the blended rate to 24.989%.

During 2022, the Company lowered its marginal tax rate from 25.740% to 24.6735%. In an effort to more accurately reflect current state income apportionment and state tax rates, the state tax rate was lowered to 4.65%. This lowered the blended rate to 24.6735%. Apportionment changes related to the acquisition of Happy and statutory tax rate changes were the main drivers in the tax rate reduction.

During 2021, the Company lowered its marginal tax rate from 26.135% to 25.740%. In an effort to more accurately reflect current state income apportionment and state tax rates, the state tax rate was lowered to 6.0%, lowering the blended rate to 25.74%. Florida and Arkansas were the main drivers in the tax rate reduction.

During 2020, the Company began filing income **Income** tax returns in several new states. To account **expense increased \$29.6 million, or 33.2%, to \$119.0 million** for the **slight** increase in state income tax expense due to respective state income tax rates, the Company raised its marginal tax rate **year ended December 31, 2023, from 25.819% to 26.135%** **\$89.3 million** for 2020.

2022. Income tax expense decreased \$8.4 million, or 8.6%, to \$89.3 million for the year ended December 31, 2022, from \$97.8 million for 2021. **Income tax expense increased \$34.5 million, or 54.5%, to \$97.8 million for the year ended December 31, 2021, from \$63.3 million for 2020.** The effective tax rates for the years ended **December 31,**

2022 December 31, 2023, 2022 and 2021 were 23.24%, 22.64% and 2020 were 22.64%, 23.45% and 22.78%, respectively. The Company's marginal tax rate was 24.6735% 24.989%, 25.740% 24.6735% and 26.135% 25.740% for years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, respectively.

Financial Condition as of and for the Years Ended December 31, 2022 December 31, 2023 and 2021 2022

Our total assets as of December 31, 2023 decreased \$226.9 million to \$22.66 billion from the \$22.88 billion reported as of December 31, 2022. The decrease in total assets is primarily due to a \$539.5 million decrease in investment securities resulting from paydowns and maturities, which was partially offset by a \$275.4 million increase in cash and cash equivalents during the year. Our loan portfolio balance increased \$15.2 million to \$14.42 billion as of December 31, 2023, from \$14.41 billion as of December 31, 2022. The increase in loans was due to \$340.4 million in organic loan growth within our legacy footprint, which was partially offset by \$325.2 million of organic loan decline from our Centennial CFG franchise during 2023. Total deposits decreased \$1.15 billion to \$16.79 billion as of December 31, 2023 compared to \$17.94 billion as of December 31, 2022. The decrease in deposits was primarily due to the runoff of deposits during 2023 as a result of the rising interest rate environment. Stockholders' equity increased \$264.7 million to \$3.79 billion as of December 31, 2023, compared to \$3.53 billion as of December 31, 2022. The increase in stockholders' equity is primarily associated with the \$392.9 million in net income and the \$56.4 million increase in accumulated other comprehensive income, which were partially offset by the \$145.9 million of shareholder dividends paid and the repurchase of \$48.3 million of our common stock during 2023. The improvement in stockholders' equity was 7.5% for the year ended December 31, 2023 compared to December 31, 2022.

Our total assets as of December 31, 2022 increased \$4.83 billion to \$22.88 billion from the \$18.05 billion reported as of December 31, 2021. The increase in total assets is primarily due to the acquisition of \$6.69 billion in total assets, net of purchase accounting adjustments, from Happy during the second quarter of 2022. Cash and cash equivalents decreased \$2.93 billion, or 80.14%. Our loan portfolio balance increased \$4.57 billion to \$14.41 billion \$14.41 billion as of December 31, 2022, from \$9.84 billion as of December 31, 2021. The increase in loans was due to the acquisition of \$3.65 billion in loans, net of purchase accounting adjustments, from Happy in the second quarter of 2022 and \$242.2 million in marine loans from LendingClub Bank during the first quarter of 2022, as well as \$678.6 million in organic loan growth during 2022. Total deposits increased \$3.68 billion \$3.68 billion to \$17.94 billion \$17.94 billion as of December 31, 2022 compared to \$14.26 billion \$14.26 billion as of December 31, 2021. The increase in deposits was primarily due to the acquisition of \$5.86 billion \$5.86 billion in deposits, net of purchase accounting adjustments, from Happy in the second quarter of 2022, partially offset by \$2.18 billion in deposit decline during the year. Stockholders' equity increased \$760.6 million \$760.6 million to \$3.53 billion \$3.53 billion as of December 31, 2022, compared to \$2.77 billion \$2.77 billion as of December 31, 2021. The increase in stockholders' equity is primarily associated with the \$961.3 million in common stock issued to Happy shareholders for the acquisition of Happy on April 1, 2022 and \$305.3 million in net income, which were partially offset by the \$315.9 million \$315.9 million decrease in accumulated other comprehensive income, \$128.4 million of shareholder dividends paid and the repurchase of \$70.9 million of our common stock during 2022. The improvement in stockholders' equity was 27.5% for the year ended December 31, 2022 compared to December 31, 2021.

Our total assets as of December 31, 2021 increased \$1.65 billion to \$18.05 billion from the \$16.40 billion reported as of December 31, 2020. Cash and cash equivalents increased \$2.39 billion, or 188.8%. The increase in cash and cash equivalents was due to loan paydowns as well as the significant amount of excess liquidity in the market as a continued result of the COVID-19 pandemic and the accompanying governmental response. Our loan portfolio balance decreased \$1.38 billion to \$9.84 billion as of December 31, 2021, from \$11.22 billion as of December 31, 2020. The decrease in the loan portfolio was due to organic loan decline of \$822.2 million and \$910.1 million of the Company's PPP loans being forgiven during 2021, which were partially offset by \$347.7 million in new PPP loan originations during 2021. Total deposits increased \$1.53 billion to \$14.26 billion as of December 31, 2021 compared to \$12.73 billion as of December 31, 2020, which was due to customers holding higher deposit balances in response to the COVID-19 pandemic as well as the resulting governmental response to the pandemic. Stockholders' equity increased \$160.0 million to \$2.77 billion as of December 31, 2021, compared to \$2.61 billion as of December 31, 2020. The increase in stockholders' equity was primarily associated with the \$319.0 million in net income, partially offset by the \$33.7 million decrease in accumulated other comprehensive income, \$92.1 million of shareholder dividends paid and the repurchase of \$44.5 million of our common stock during 2021. The improvement in stockholders' equity was 6.1% for the year ended December 31, 2021 compared to December 31, 2020.

Loan Portfolio

Our loan portfolio averaged \$12.94 \$14.31 billion and \$10.38 \$12.94 billion during the years ended December 31, 2022 December 31, 2023 and 2021, 2022, respectively. Loans receivable were \$14.42 billion as of December 31, 2023 compared to \$14.41 billion as of December 31, 2022 compared to \$9.84 billion as of December 31, 2021, an increase of \$4.57 billion, \$15.2 million, or 46.5% 0.1%.

During 2023, the Company experienced \$15.2 million in organic loan growth. The \$15.2 million in organic loan growth included \$340.4 million in organic loan growth for our legacy footprint which was partially offset by \$325.2 million of organic loan decline for Centennial CFG during 2023.

During 2022, the Company experienced an increase of approximately \$4.57 billion in loans. The increase in loans was primarily due to the acquisition of \$3.65 billion in loans, net of purchase accounting adjustments, from Happy and \$242.2 million in marine loans from LendingClub Bank during 2022, as well as \$678.6 million in organic loan growth. The \$678.6 million in organic loan growth included \$352.7 million in loan growth for Centennial CFG and \$483.6 million in loan growth within the remaining footprint, partially offset by a \$157.7 million decline in PPP loans during 2022.

During 2021, the Company experienced a decline of approximately \$1.38 billion in loans compared to 2020. The decrease in the loan portfolio was primarily due to \$822.2 million in organic loan decline as well as \$562.4 million in PPP loan decline. The \$822.2 million in organic loan decline included \$385.3 million in loan growth for Centennial CFG, while the remaining footprint experienced \$1.20 billion in loan decline during 2021. The \$562.4 million in PPP loan decline was the result of \$910.1 million of PPP loans being forgiven, partially offset by \$347.7 million in new PPP loans during 2021.

The most significant components of the loan portfolio were commercial real estate, residential real estate, consumer and commercial and industrial loans. These loans are generally secured by residential or commercial real estate or business or personal property. Although these loans are primarily originated within our franchises in Arkansas, Florida, Texas, South Alabama and Centennial CFG, the property securing these loans may not physically be located within our market areas of Arkansas, Florida, Texas, Alabama and New York. Loans receivable were approximately \$3.09 billion \$3.23 billion, \$3.85 billion \$3.93 billion, \$3.80 billion \$3.94 billion, \$172.9 million \$125.1 million, \$1.22 billion \$1.24 billion and \$2.27 billion \$1.95 billion as of December 31, 2022 December 31, 2023 in Arkansas, Florida, Texas, Alabama, SPF and Centennial CFG, respectively.

As of **December 31, 2022** **December 31, 2023**, we had **\$732.6 million** **\$867.5 million** of construction/land development loans which were collateralized by land. This consisted of **\$89.2 million** **\$84.2 million** for raw land and **\$643.4 million** **\$783.3 million** for land with commercial and/or residential lots.

Table 8 presents our loans receivable balances by category as of **December 31, 2022** **December 31, 2023** and **2021, 2022**.

Table 8: Loans Receivable

		As of December 31,	
		2022	2021
		(In thousands)	
		As of December 31,	As of December 31,
		2023	2022
		(In thousands)	
Real estate:	Real estate:		
Commercial real estate loans:	Commercial real estate loans:		
Commercial real estate loans:	Commercial real estate loans:		
Non-farm/non-residential	Non-farm/non-residential		
Non-farm/non-residential	Non-farm/non-residential		
Non-farm/non-residential	Non-farm/non-residential	\$ 5,632,063	\$3,889,284
Construction/land development	Construction/land development	2,135,266	1,850,050
Agricultural	Agricultural	346,811	130,674
Residential real estate loans:	Residential real estate loans:		
Residential 1-4 family	Residential 1-4 family		
Residential 1-4 family	Residential 1-4 family	1,748,551	1,274,953
Multifamily residential	Multifamily residential	578,052	280,837
Total real estate	Total real estate	10,440,743	7,425,798
Consumer	Consumer	1,149,896	825,519
Commercial and industrial	Commercial and industrial	2,349,263	1,386,747
Agricultural	Agricultural	285,235	43,920
Other	Other	184,343	154,105
Total loans receivable	Total loans receivable	\$14,409,480	\$9,836,089

Commercial Real Estate Loans. We originate non-farm and non-residential loans (primarily secured by commercial real estate), construction/land development loans, and agricultural loans, which are generally secured by real estate located in our market areas. Our commercial mortgage loans are generally collateralized by first liens on real estate and amortized (where defined) over a 15 to 30-year period with balloon payments due at the end of one to five years. These loans are generally underwritten by assessing cash flow (debt service coverage), primary and secondary source of repayment, the financial strength of any guarantor, the strength of the tenant (if any), the borrower's liquidity and leverage, management experience, ownership structure, economic conditions and industry specific trends and collateral. Generally, we will loan up to 85% of the value of improved property, 65% of the value of raw land and 75% of the value of land to be acquired and developed. A first lien on the property and assignment of lease is required if the collateral is rental property, with second lien positions considered on a case-by-case basis.

As of **December 31, 2022** **December 31, 2023**, commercial real estate loans totaled **\$8.17 billion**, or 56.7% of loans receivable, as compared to **\$8.11 billion**, or 56.3% of loans receivable, as compared to **\$5.87 billion**, or 59.7% of loans receivable, as of **December 31, 2021** **December 31, 2022**. Commercial real estate loans originated in our Arkansas, Florida, Texas, Alabama, SPF and Centennial CFG markets were **\$1.96 billion** **\$2.07 billion**, **\$2.49 billion** **\$2.41 billion**, **\$2.27 billion** **\$2.23 billion**, **\$75.3 million** **\$47.5 million**, zero and **\$1.32 billion** **\$1.41 billion** at **December 31, 2022** **December 31, 2023**, respectively.

Residential Real Estate Loans. We originate one to four family, residential mortgage loans generally secured by property located in our primary market areas. Approximately 42.3% 50.1% and 47.6% 40.9% of our residential mortgage loans consist of owner occupied 1-4 family properties and non-owner occupied 1-4 family properties (rental), respectively, as of December 31, 2022 December 31, 2023, with the remaining 10.1% 9.0% relating to condos and mobile homes. Residential real estate loans generally have a loan-to-value ratio of up to 90%. These loans are underwritten by giving consideration to many factors including the borrower's ability to pay, stability of employment or source of income, debt-to-income ratio, credit history and loan-to-value ratio.

As of December 31, 2022 December 31, 2023, residential real estate loans totaled \$2.33 \$2.28 billion, or 16.1% 15.8%, of loans receivable, compared to \$1.56 \$2.33 billion, or 15.8% 16.1% of loans receivable, as of December 31, 2021 December 31, 2022. Residential real estate loans originated in our franchises in our Arkansas, Florida, Texas, Alabama, SPF and Centennial CFG markets were \$447.0 million \$511.2 million, \$967.7 million \$978.8 million, \$573.4 million \$611.4 million, \$43.2 million \$42.2 million, zero and \$295.3 million \$136.4 million at December 31, 2022 December 31, 2023, respectively.

Consumer Loans. Our consumer loans are composed of secured and unsecured loans originated by our bank, the primary portion of which consists of loans to finance USCG registered high-end sail and power boats within our SPF division. The performance of consumer loans will be affected by the local and regional economies as well as the rates of personal bankruptcies, job loss, divorce and other individual-specific characteristics.

As of December 31, 2022 December 31, 2023, consumer loans totaled \$1.15 billion, or 8.0% of loans receivable, compared to \$825.5 million, \$1.15 billion, or 8.4% 8.0% of loans receivable, as of December 31, 2021 December 31, 2022. Consumer loans originated in our Arkansas, Florida, Texas, Alabama, SPF and Centennial CFG markets were \$35.1 million \$22.5 million, \$8.1 million \$8.2 million, \$25.2 million \$16.6 million, \$1.0 million, \$1.08 billion \$513,000, \$1.11 billion and zero at December 31, 2022 December 31, 2023, respectively.

Commercial and Industrial Loans. Commercial and industrial loans are made for a variety of business purposes, including working capital, inventory, equipment and capital expansion. The terms for commercial loans are generally one to seven years. Commercial loan applications must be supported by current financial information on the borrower and, where appropriate, by adequate collateral. Commercial loans are generally underwritten by addressing cash flow (debt service coverage), primary and secondary sources of repayment, the financial strength of any guarantor, the borrower's liquidity and leverage, management experience, ownership structure, economic conditions and industry specific trends and collateral. The loan to value ratio depends on the type of collateral. Generally speaking, accounts receivable are financed at between 50% and 80% of accounts receivable less than 60 days past due. Inventory financing will range between 50% and 80% (with no work in process) depending on the borrower and nature of inventory. We require a first lien position for those loans.

As of December 31, 2022 December 31, 2023, commercial and industrial loans totaled \$2.32 billion, or 16.1% of loans receivable, which compared to \$2.35 billion, or 16.3% of loans receivable, which compared to \$1.39 billion, or 14.1% of loans receivable, as of December 31, 2021 December 31, 2022. Commercial and industrial loans originated in our Arkansas, Florida, Texas, Alabama, SPF and Centennial CFG markets were \$494.5 million \$478.9 million, \$326.3 million \$471.6 million, \$686.8 million \$817.5 million, \$49.1 million \$29.5 million, \$136.4 million \$140.7 million and \$656.1 million \$386.9 million at December 31, 2022 December 31, 2023, respectively.

Agricultural Loans. Agricultural loans include loans for financing agricultural production, including loans to businesses or individuals engaged in the production of timber, poultry, livestock or crops and are not categorized as part of real estate loans. Our agricultural loans are generally secured by farm machinery, livestock, crops, vehicles or other agricultural-related collateral. A portion of our portfolio of agricultural loans is comprised of loans to individuals which would normally be characterized as consumer loans except for the fact that the individual borrowers are primarily engaged in the production of timber, poultry, livestock or crops.

As of December 31, 2022 December 31, 2023, agricultural loans totaled \$307.3 million, or 2.1% of loans receivable, compared to the \$285.2 million, or 2.0% of loans receivable compared to the \$43.9 million, or 0.4% of loans receivable as of December 31, 2021 December 31, 2022. Agricultural loans originated in our Arkansas and Texas markets were \$52.8 million and \$254.6 million, respectively, and zero in our Florida, Texas, Alabama, SPF and Centennial CFG markets were \$45.5 million, zero, \$239.7 million, zero, zero and zero at December 31, 2022, respectively. December 31, 2023.

Table 9 presents the distribution of the maturity of our total loans as of December 31, 2022 December 31, 2023. The table also presents the portion of our loans that have fixed interest rates and interest rates that fluctuate over the life of the loans based on changes in the interest rate environment.

The loans acquired during our acquisitions accrete interest income through accretion of the difference between the carrying amount of the loans and the expected cash flows. Increases in the credit quality or cash flows of loans (reflected as an adjustment to yield and accreted into income over the weighted-average life of the loans).

Table 9: Maturity Distribution of Loan Portfolio and Interest Rate Detail of Loans Due After One Year

Maturity Distribution of Loan Portfolio				
One Year or Less	Through Five Years	Over Five Years		Total Loans Receivable
		Over One Year Through Five Years	Over Fifteen Years	

		(In thousands)									
		Maturity Distribution of Loan Portfolio					Maturity Distribution of Loan Portfolio				
							Over One Year Through Five Years		Over Five Years Through Fifteen Years		Total Loans Receivable
		One Year or Less					One Year or Less	Through Five Years	Through Fifteen Years	Over Fifteen Years	
		(In thousands)					(In thousands)				
Real estate:	Real estate:										
Commercial real estate loans	Commercial real estate loans										
Commercial real estate loans											
Commercial real estate loans											
Non-farm/non-residential											
Non-farm/non-residential											
Non-farm/non-residential	Non-farm/non-residential	\$	964,573	\$	2,945,758	\$	1,387,703	\$	334,029	\$	5,632,063
Construction/land development	Construction/land development		837,255		902,881		272,243		122,887		2,135,266
Agricultural	Agricultural		58,922		127,918		103,626		56,345		346,811
Residential real estate loans	Residential real estate loans										
Residential 1-4 family											
Residential 1-4 family											
Residential 1-4 family	Residential 1-4 family		164,196		440,152		323,971		820,232		1,748,551
Multifamily residential	Multifamily residential		177,787		282,621		88,635		29,009		578,052
Total real estate	Total real estate		2,202,733		4,699,330		2,176,178		1,362,502		10,440,743
Consumer	Consumer		22,763		42,929		234,271		849,933		1,149,896
Commercial and industrial	Commercial and industrial		786,596		1,182,899		350,560		29,208		2,349,263
Agricultural	Agricultural		205,788		62,829		15,800		818		285,235
Other	Other		15,888		100,922		52,546		14,987		184,343
Total loans receivable	Total loans receivable		\$3,233,768		\$6,088,909		\$2,829,355		\$2,257,448		\$14,409,480
		Loans Due After One Year									
		Floating or Adjustable									
		Predetermined Interest Rates									
		(In thousands)									
		Loans Due After One Year					Loans Due After One Year				
		Predetermined Interest Rates									
		Rates					Predetermined Interest Rates		Floating or Adjustable Interest Rates		Total
		(In thousands)					(In thousands)				
Real estate:	Real estate:										
Commercial real estate loans	Commercial real estate loans										
Commercial real estate loans											
Commercial real estate loans											
Non-farm/non-residential											
Non-farm/non-residential											

Non-farm/non-residential	Non-farm/non-residential	\$ 2,325,965	\$2,341,525	\$ 4,667,490
Construction/land development	Construction/land development	274,741	1,023,270	1,298,011
Agricultural	Agricultural	136,384	151,505	287,889
Residential real estate loans	Residential real estate loans			
Residential 1-4 family				
Residential 1-4 family				
Residential 1-4 family	Residential 1-4 family	592,565	991,790	1,584,355
Multifamily residential	Multifamily residential	158,816	241,449	400,265
Total real estate	Total real estate	3,488,471	4,749,539	8,238,010
Consumer	Consumer	1,074,953	52,180	1,127,133
Commercial and industrial	Commercial and industrial	569,685	992,982	1,562,667
Agricultural	Agricultural	34,495	44,952	79,447
Other	Other	133,648	34,807	168,455
Total loans receivable	Total loans receivable	\$ 5,301,252	\$5,874,460	\$11,175,712

Non-Performing Assets

We classify our problem loans into three categories: past due loans, special mention loans and classified loans (accruing and non-accruing).

When management determines that a loan is no longer performing, and that collection of interest appears doubtful, the loan is placed on non-accrual status. **Loans** Generally, **loans** that are 90 days past due are placed on non-accrual status unless they are adequately secured and there is reasonable assurance of full collection of both principal and interest. Our management closely monitors all loans that are contractually 90 days past due, treated as "special mention" or otherwise classified or on non-accrual status.

Purchased loans that have experienced more than insignificant credit deterioration since origination are PCD loans. An allowance for credit losses is determined using the same methodology as other loans. For PCD loans not individually analyzed for impairment, the Company develops separate PCD models for each loan segment. The initial allowance for credit losses determined on a collective basis is allocated to individual loans. The sum of the loan's purchase price and allowance for credit losses becomes its initial amortized cost basis. The difference between the initial amortized cost basis and the par value of the loan is a non-credit discount or premium, which is amortized into interest income over the life of the loan. Subsequent changes to the allowance for credit losses are recorded through the provision for credit losses. The Company held approximately **\$142.5 million** **\$130.7 million** and **\$448,000** **\$142.5 million** in PCD loans, as of **December 31, 2022** **December 31, 2023** and **2021, 2022**, respectively.

Table 10 sets forth information with respect to our non-performing assets as of **December 31, 2022** **December 31, 2023** and **2021, 2022**. As of these dates, all non-performing restructured loans are included in non-accrual loans.

Table 10: Non-performing Assets

		As of December 31,	
		2022	2021
		(Dollars in thousands)	
		As of December 31,	
		2023	2022
		(Dollars in thousands)	
Non-accrual loans	Non-accrual loans	\$51,011	\$47,158
Loans past due 90 days or more (principal or interest payments)	Loans past due 90 days or more (principal or interest payments)	9,845	3,035
Total non-performing loans	Total non-performing loans	60,856	50,193

Other non-performing assets	Other non-performing assets						
Foreclosed assets held for sale, net	Foreclosed assets held for sale, net						
Foreclosed assets held for sale, net	Foreclosed assets held for sale, net	546	1,630				
Other non-performing assets	Other non-performing assets	74	—				
Total other non-performing assets	Total other non-performing assets	620	1,630				
Total non-performing assets	Total non-performing assets	\$61,476	\$51,823				
Allowance for credit losses to non-accrual loans	Allowance for credit losses to non-accrual loans	567.86 %	501.96 %	Allowance for credit losses to non-accrual loans	480.62 %	567.86 %	
Allowance for credit losses to non-performing loans	Allowance for credit losses to non-performing loans	475.99	471.61				
Non-accrual loans to total loans	Non-accrual loans to total loans	0.35	0.48				
Non-performing loans to total loans	Non-performing loans to total loans	0.42	0.51				
Non-performing assets to total assets	Non-performing assets to total assets	0.27	0.29				

Our non-performing loans are comprised of non-accrual loans and accruing loans that are contractually past due 90 days. Our bank subsidiary recognizes income principally on the accrual basis of accounting. When loans are classified as non-accrual, the accrued interest is charged off and no further interest is accrued, unless the credit characteristics of the loan improve. If a loan is determined by management to be uncollectible, the portion of the loan determined to be uncollectible is then charged to the allowance for credit losses.

Total non-performing loans were \$64.1 million as of December 31, 2023, compared to \$60.9 million as of December 31, 2022, compared to \$50.2 million as of December 31, 2021, for an increase of \$10.7 million \$3.2 million. The \$10.7 million \$3.2 million increase in non-performing loans is primarily the result of the acquisition of Happy during the second quarter of 2022 which resulted in a \$22.2 million increase increases in non-performing loans attributable to in our Texas, market Arkansas, SPF and a \$788,000 increase in non-performing loans attributable to our SPF market, Alabama markets of \$11.3 million, \$7.0 million, \$452,000 and \$9,000, respectively, which were partially offset by decreases in non-performing loans in our Arkansas, Florida Alabama and Centennial CFG markets of \$5.5 million \$11.2 million and \$4.4 million, \$6.3 million, \$66,000 and \$439,000, respectively. Non-performing loans at December 31, 2022 December 31, 2023, were \$8.4 million \$15.4 million, \$20.5 million \$9.3 million, \$22.2 million \$33.5 million, \$404,000, \$2.3 million \$413,000, \$2.8 million and \$7.1 million \$2.7 million in the Arkansas, Florida, Texas, Alabama, SPF and Centennial CFG markets, respectively.

The \$7.1 million \$2.7 million balance of non-accrual loans for our Centennial CFG market balance of non-accrual loans for our Centennial CFG market Capital Markets Group consists of two loans that are assessed for credit risk by the Federal Reserve under the Shared National Credit Program. Due to the condition of the two loans, partial charge-offs for a total of \$5.4 million were taken on these loans during 2022. The loans are not current on either principal or interest, and we have reversed any interest that had accrued subsequent to the non-accrual date designated by the Federal Reserve. Any interest payments that are received will be applied to the principal balance. In addition, the \$22.8 million balance of foreclosed assets held for sale for our Centennial CFG Property Finance Group consists of an office building located in California which was placed in foreclosed assets held for sale during the fourth quarter of 2023. This represents the largest component of the Company's \$30.5 million in foreclosed assets held for sale.

Troubled debt restructurings ("TDRs") Debt restructuring generally occur occurs when a borrower is experiencing, or is expected to experience, financial difficulties in the near term. As a result, we will work with the borrower to prevent further difficulties, and ultimately to improve the likelihood of recovery on the loan. In those circumstances it may be beneficial to restructure the terms of a loan and work with the borrower for the benefit of both parties, versus forcing the property into foreclosure and having to dispose of it in an unfavorable and depressed real estate market. When we have modified the terms of a loan, we usually either reduce the monthly payment and/or interest rate for generally about three to twelve months. For our TDRs restructured loans that accrue interest at the time the loan is restructured, it would be a rare exception to have charged-off any portion of the

loan. As of **December 31, 2022** **December 31, 2023**, we had **\$4.1 million** **\$22.7 million** of restructured loans that are in compliance with the modified terms and are not reported as past due or **non-accrual** in **Table 10**. **non-accrual**. Our Florida market contains **\$2.4 million** **\$17.4 million**, and our Arkansas market contains \$1.7 million, our Texas market contains **\$1.4 million** and our New York region contains **\$2.2 million** of these restructured loans.

A loan modification that might not otherwise be considered may be **granted resulting in classification as a TDR**, **granted**. These loans can involve loans remaining on non-accrual, moving to non-accrual, or continuing on an accrual status, depending on the individual facts and circumstances of the borrower. Generally, a non-accrual loan that is restructured remains on non-accrual for a period of **six nine** months to demonstrate that the borrower can meet the restructured terms. However, performance prior to the restructuring, or significant events that coincide with the restructuring, are considered in assessing whether the borrower can pay under the new terms and may result in the loan being returned to an accrual status after a shorter performance period. If the borrower's ability to meet the revised payment schedule is not reasonably assured, the loan will remain in a non-accrual status.

The majority of the Bank's **loan modifications** **restructured loans** relate to **commercial real estate** lending and **generally** involve reducing the interest rate, changing from a principal and interest payment to interest-only, **a lengthening of** the amortization period, or a combination of some or all of the three. In addition, it is common for the Bank to seek additional collateral or guarantor support when modifying a loan. At **December 31, 2022** **December 31, 2023**, the amount of **TDRs** **restructured loans** was **\$5.7 million**, a decrease of **23.7% from \$7.5 million at December 31, 2021** **\$24.6 million**. As of **December 31, 2022 and 2021, 72.3% and 85.7%** **December 31, 2023, respectively, 92.1%** of all restructured loans were performing to the terms of the restructure.

Total foreclosed assets held for sale were **\$30.5 million as of December 31, 2023, compared to \$546,000 as of December 31, 2022, compared to \$1.6 million as of December 31, 2021** for a **decrease** **increase** of **\$1.1** **\$29.9 million**. The foreclosed assets held for sale as of **December 31, 2022** **December 31, 2023** are comprised of approximately **\$120,000** **\$167,000** of assets located in Arkansas, **\$260,000** **\$7.3 million of assets** located in Florida, zero located in Alabama, and **\$22.8 million of assets in our Centennial CFG market** and **\$166,000** **\$264,000** located in Texas.

The increase in total foreclosed assets held for sale was primarily due to the addition of two properties during 2023. The first is an office building located in Santa Monica, California with a carrying value of \$22.8 million, and the second is an office building located in Miami, Florida with a carrying value of \$7.0 million. These two properties account for \$29.8 million of the balance of foreclosed assets held for sale at December 31, 2023.

Table 11 shows the summary of foreclosed assets held for sale as of **December 31, 2022** **December 31, 2023** and **2021, 2022**.

Table 11: Total Foreclosed Assets Held for Sale

		December 31	
		2022	2021
		(In thousands)	
December 31		December 31	
2023		2022	
(In thousands)		(In thousands)	
Commercial real estate loans	Commercial real estate loans		
Non-farm/non-residential	Non-farm/non-residential		
Non-farm/non-residential	Non-farm/non-residential	\$118	\$ 536
Construction/land development	Construction/land development	47	834
Residential real estate loans	Residential real estate loans		
Residential real estate loans	Residential real estate loans		
Residential 1-4 family	Residential 1-4 family		
Residential 1-4 family	Residential 1-4 family	260	260
Multifamily residential	Multifamily residential	121	—
Total foreclosed assets held for sale	Total foreclosed assets held for sale	\$546	\$1,630

A loan is considered

The Company had \$94.9 million and \$221.1 million in impaired when it is probable that we will not receive all amounts due according to the contracted terms of the loans. Impaired loans include non-performing (which includes loans (loans individually analyzed for credit losses for which a specific reserve has been recorded, non-accrual loans, loans past due 90 days or more and non-accrual loans) restructured loans made to borrowers experiencing financial difficulty) as of December 31, 2023 and December 31, 2022, criticized and/or classified loans with a specific allocation, loans categorized as TDRs and certain other loans identified by management that are still performing (loans included in multiple categories are only included once), respectively. As of December 31, 2022 December 31, 2023, average impaired loans were \$297.7 million \$160.9 million compared to \$289.5 million \$297.7 million as of December 31, 2021. As of December 31, 2022 impaired loans were \$221.1 million compared to \$331.5 million as of December 31, 2021. The amortized cost balance for loans with a specific allocation decreased from \$284.0 million \$168.6 million to \$168.6 million \$10.5 million, and the specific allocation for impaired loans decreased by approximately \$20.4 million \$24.8 million for the period ended December 31, 2022 December 31, 2023 compared to the period ended December 31, 2021 December 31, 2022. As of December 31, 2022 December 31, 2023, our Arkansas, Florida, Texas, Alabama, SPF and Centennial CFG markets accounted for approximately \$22.2 million \$22.8 million, \$125.7 million \$26.8 million, \$63.4 million \$37.2 million, \$404,000, \$2.3 million \$413,000, \$2.8 million and \$7.1 million \$4.9 million of the impaired loans, respectively.

Past Due and Non-Accrual Loans

Table 12 shows the summary non-accrual loans as of December 31, 2022 December 31, 2023 and 2021: 2022:

Table 12: Total Non-Accrual Loans

		As of December 31,	
		2022	2021
		(In thousands)	
As of December 31,		As of December 31,	
2023		2023	2022
(In thousands)		(In thousands)	
Real estate:	Real estate:		
Commercial real estate loans	Commercial real estate loans		
Commercial real estate loans	Commercial real estate loans		
Non-farm/non-residential	Non-farm/non-residential		
Non-farm/non-residential	Non-farm/non-residential		
Non-farm/non-residential	Non-farm/non-residential	\$12,219	\$11,923
Construction/land development	Construction/land development	1,977	1,445
Agricultural	Agricultural	278	897
Residential real estate loans	Residential real estate loans		
Residential 1-4 family	Residential 1-4 family	18,083	16,198
Multifamily residential	Multifamily residential	—	156
Residential 1-4 family	Residential 1-4 family		
Total real estate	Total real estate		
Total real estate	Total real estate		
Total real estate	Total real estate	32,557	30,619
Consumer	Consumer	2,842	1,648
Commercial and industrial	Commercial and industrial	14,920	13,875
Agricultural & other	Agricultural & other	692	1,016
Total non-accrual loans	Total non-accrual loans	\$51,011	\$47,158
Total non-accrual loans	Total non-accrual loans		
Total non-accrual loans	Total non-accrual loans		

If the non-accrual loans had been accruing interest in accordance with the original terms of their respective agreements, interest income of approximately \$4.0 million \$5.4 million for the year ended December 31, 2022 December 31, 2023, \$4.0 million in 2022, and \$2.4 million in 2021 and \$3.7 million in 2020 would have been recorded. Interest income recognized on the non-accrual loans for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 was considered immaterial.

Table 13 shows the summary of accruing past due loans 90 days or more as of **December 31, 2022** **December 31, 2023** and **2021**; **2022**:

Table 13: Total Loans Accruing Past Due 90 Days or More

		As of December 31,	
		2022	2021
		(In thousands)	
As of December 31,		As of December 31,	
2023		2023	2022
(In thousands)		(In thousands)	
Real estate:	Real estate:		
Commercial real estate loans	Commercial real estate loans		
Commercial real estate loans			
Commercial real estate loans			
Non-farm/non-residential			
Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential	\$1,844	\$2,225
Construction/land development	Construction/land development	31	—
Residential real estate loans	Residential real estate loans		
Residential real estate loans			
Residential real estate loans			
Residential 1-4 family			
Residential 1-4 family			
Residential 1-4 family	Residential 1-4 family	1,374	701
Total real estate			
Total real estate			
Total real estate	Total real estate	3,249	2,926
Consumer	Consumer	35	2
Commercial and industrial	Commercial and industrial	6,300	107
Other	Other	261	—
Total loans accruing past due 90 days or more	Total loans accruing past due 90 days or more	\$9,845	\$3,035

Our total loans accruing past due 90 days or more and non-accrual loans to total loans was **0.42%** **0.44%** and **0.51%** **0.42%** as of **December 31, 2022** **December 31, 2023** and **2021**; **2022**, respectively.

Allowance for Credit Losses

Overview. The allowance for credit losses on loans receivable is a valuation account that is deducted from the loans' amortized cost basis to present the net amount expected to be collected on the loans. Loans are charged off against the allowance when management believes the uncollectability of a loan balance is confirmed and expected recoveries do not exceed the aggregate of amounts previously charged-off and expected to be charged-off.

The Company uses the **discounted cash flow ("DCF") DCF** method to estimate expected losses for all of Company's loan pools. These pools are as follows: construction & land development; other commercial real estate; residential real estate; commercial & industrial; and consumer & other. The loan portfolio pools were selected in order to generally align with the loan categories specified in the quarterly call reports required to be filed with the Federal Financial Institutions Examination Council. For each of these loan pools, the Company generates cash flow projections at the instrument level wherein payment expectations are adjusted for estimated prepayment speed, curtailments, time to recovery, probability of default, and loss given default. The modeling of expected prepayment speeds, curtailment rates, and time to recovery are based on historical internal data. The Company uses regression analysis of historical internal and peer data to determine suitable loss drivers to utilize when modeling lifetime probability of default and loss given default. This analysis also determines how expected probability of default and loss given default will react to forecasted levels of the loss drivers.

For all DCF models, management has determined that four quarters represents a reasonable and supportable forecast period and reverts to a historical loss rate over four quarters on a straight-line basis. Management leverages economic projections from a reputable and independent third party to inform its loss driver forecasts over the four-quarter forecast period. Other internal and external indicators of economic forecasts are also considered by management when developing the forecast metrics.

Management estimates the allowance balance using relevant available information, from internal and external sources, relating to past events, current conditions, and reasonable and supportable forecasts. Historical credit loss experience provides the basis for the estimation of expected credit losses. Adjustments to historical loss information are made for differences in current loan-specific risk characteristics such as differences in underwriting standards, portfolio mix, delinquency level, or term as well as for changes in environmental conditions, such as changes in the national unemployment rate, gross domestic product, national retail sales index, housing price indices and rental vacancy rate index.

The allowance for credit losses is measured based on call report segment as these types of loan exhibit similar risk characteristics. The identified loan segments are as follows:

- 1-4 family construction
- All other construction
- 1-4 family revolving home equity lines of credit ("HELOC") & junior liens
- 1-4 family senior liens
- Multifamily
- Owner occupies commercial real estate
- Non-owner occupied commercial real estate
- Commercial & industrial, agricultural, non-depository financial institutions, purchase/carry securities, other
- Consumer auto
- Other consumer
- Other consumer - SPF

The combination of adjustments for credit expectations (default and loss) and time expectations (prepayment, curtailment, and time to recovery) produces an expected cash flow stream at the instrument level. Instrument effective yield is calculated, net of the impacts of prepayment assumptions, and the instrument expected cash flows are then discounted at that effective yield to produce an instrument-level net present value of expected cash flows ("NPV"). An allowance for credit loss is established for the difference between the instrument's NPV and amortized cost basis.

The allowance for credit losses for each segment is measured through the use of the discounted cash flow method. Loans evaluated individually that are considered to be impaired are not included in the collective evaluation. For those loans that are classified as impaired, an allowance is established when the discounted cash flows, collateral value or observable market price of the impaired loan is lower than the carrying value of that loan. For loans for which a specific reserve is not recorded, an allowance is recorded based on the loss rate for the respective pool within the collective evaluation if a specific reserve is not recorded.

Expected credit losses are estimated over the contractual term of the loans, adjusted for expected prepayments when appropriate. The contractual term excludes expected extensions, renewals, and modifications unless either of the following applies:

- Management has a reasonable expectation at the reporting date that **troubled debt restructuring** restructured loans made to borrowers experiencing financial difficulty will be executed with an individual borrower.
- The extension or renewal options are included in the original or modified contract at the reporting date and are not unconditionally cancellable by the Company.

Management qualitatively adjusts model results for risk factors that are not considered within our modeling processes but are nonetheless relevant in assessing the expected credit losses within our loan pools. These Q-Factors and other qualitative adjustments may increase or decrease management's estimate of expected credit losses by a calculated percentage or amount based upon the estimated level of risk. The various risks that may be considered in making Q-Factor and other qualitative adjustments include, among other things, the impact of (i) changes in lending policies, procedures and strategies; (ii) changes in nature and volume of the portfolio; (iii) staff experience; (iv) changes in volume and trends in classified loans, delinquencies and nonaccruals; (v) concentration risk; (vi) trends in underlying collateral values; (vii) external factors such as competition, legal and regulatory environment; (viii) changes in the quality of the loan review system and (ix) economic conditions.

Loans considered **impaired, to be collateral dependent**, according to ASC 326, are loans for which, based on current information and events, it is probable that we will be unable to collect all amounts due according to the contractual terms of the loan agreement. The aggregate amount of **impairment of collateral shortfall on such** loans is utilized in evaluating the adequacy of the allowance for credit losses and amount of provisions thereto. Losses on **impaired collateral dependent** loans are charged against the allowance for credit losses when in the process of collection, it appears likely that such losses will be realized. The accrual of interest on **impaired collateral dependent** loans is discontinued when, in management's opinion the collection of interest is doubtful or generally when loans are 90 days or more past due. When accrual of interest is discontinued, all unpaid accrued interest is reversed. Interest income is subsequently recognized only to the extent cash payments are received in excess of principal due. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

Loans are placed on non-accrual status when management believes that the borrower's financial condition, after giving consideration to economic and business conditions and collection efforts, is such that collection of interest is doubtful, or generally when loans are 90 days or more past due. Loans are charged against the allowance for credit losses when management believes that the collectability of the principal is unlikely. Accrued interest related to non-accrual loans is generally charged against the allowance for credit losses when accrued in prior years and reversed from interest income if accrued in the current year. Interest income on non-accrual loans may be recognized to the extent cash

payments are received, although the majority of payments received are usually applied to principal. Non-accrual loans are generally returned to accrual status when principal and interest payments are less than 90 days past due, the customer has made required payments for at least six months, and we reasonably expect to collect all principal and interest.

Acquisition Accounting and Acquired Loans. We account for our acquisitions under FASB ASC Topic 805, *Business Combinations*, which requires the use of the acquisition method of accounting. All identifiable assets acquired, including loans, and liabilities assumed are recorded at fair value. In accordance with ASC 326, the Company records both a discount and an allowance for credit losses on acquired loans. All purchased loans are recorded at fair value in accordance with the fair value methodology prescribed in FASB ASC Topic 820, *Fair Value Measurements*. The fair value estimates associated with the loans include estimates related to expected prepayments and the amount and timing of undiscounted expected principal, interest and other cash flows.

Purchased loans that have experienced more than insignificant credit deterioration since origination are PCD loans. An allowance for credit losses is determined using the same methodology as other loans. For PCD loans not individually analyzed for impairment, the Company develops separate PCD models for each loan segment. The initial allowance for credit losses determined on a collective basis is allocated to individual loans. The sum of the loan's purchase price and allowance for credit losses becomes its initial amortized cost basis. The difference between the initial amortized cost basis and the par value of the loan is a non-credit discount or premium, which is amortized into interest income over the life of the loan. Subsequent changes to the allowance for credit losses are recorded through the provision for credit losses.

Allowance for Credit Losses on Off-Balance Sheet Credit Exposures. The Company estimates expected credit losses over the contractual period in which the Company is exposed to credit risk via a contractual obligation to extend credit unless that obligation is unconditionally cancellable by the Company. The allowance for credit losses on off-balance sheet credit exposures is adjusted as a provision for credit loss expense. The estimate includes consideration of the likelihood that funding will occur and an estimate of expected credit losses on commitments expected to be funded over its estimated life.

Specific Allocations. As a general rule, if a specific allocation is warranted, it is the result of an impairment analysis of a previously classified credit or relationship. Typically, when it becomes evident through the payment history or a financial statement review that a loan or relationship is no longer supported by the cash flows of the asset and/or borrower and has become collateral dependent, we will use appraisals or other collateral analysis to determine if collateral impairment has occurred. A specific allocation is needed. The amount or likelihood of loss on this credit may not yet be evident, so a charge-off would not be prudent. However, if the analysis indicates that an impairment has occurred, a specific allocation is needed, then a specific allocation will be determined for this loan. If our existing appraisal is outdated or the collateral has been subject to significant market changes, we will obtain a new appraisal for this impairment analysis. Cash flow available to service debt was used for the other impaired loans. This analysis is performed each quarter in connection with the preparation of the analysis of the adequacy of the allowance for credit losses, and if necessary, adjustments are made to the specific allocation provided for a particular loan.

For collateral dependent loans, we do not consider an appraisal outdated simply due to the passage of time. However, if an appraisal is older than 13 months and if market or other conditions have deteriorated and we believe that the current market value of the property is not within approximately 20% of the appraised value, we will consider the appraisal outdated and order either a new appraisal or an internal validation valuation report for the impairment credit loss analysis. The recognition of any provision or related charge-off on a collateral dependent loan is either through annual credit analysis or, many times, when the relationship becomes delinquent. If the borrower is not current, we will update our credit and cash flow analysis to determine the borrower's repayment ability. If we determine this ability does not exist and it appears that the collection of the entire principal and interest is not likely, then the loan could be placed on non-accrual status. In any case, loans are classified as non-accrual no later than 105 days past due. If the loan requires a quarterly impairment credit loss analysis, this analysis is completed in conjunction with the completion of the analysis of the adequacy of the allowance for credit losses. Any exposure identified through the impairment credit loss analysis is shown as a specific reserve on the individual impairment reserve. If it is determined that a new appraisal or internal validation report is required, it is ordered and will be taken into consideration during completion of the next impairment credit loss analysis.

In estimating the net realizable value of the collateral, management may deem it appropriate to discount the appraisal based on the applicable circumstances. In such case, the amount charged off may result in loan principal outstanding being below fair value as presented in the appraisal.

Between the receipt of the original appraisal and the updated appraisal, we monitor the loan's repayment history. If the loan is \$3.0 million or greater or the total loan relationship is \$5.0 million or greater, our policy requires an annual credit review. Our policy requires financial statements from the borrowers and guarantors at least annually. In addition, we calculate the global repayment ability of the borrower/guarantors at least annually.

As a general rule, when it becomes evident that the full principal and accrued interest of a loan may not be collected, generally at 90 days past due, or by law at 105 days past due, we will reflect that loan as non-performing. It will remain non-performing until it performs in a manner that it is reasonable to expect that we will collect the full principal and accrued interest.

When the amount or likelihood of a loss on a loan has been determined, a charge-off should be taken in the period it is determined. If a partial charge-off occurs, the quarterly impairment analysis will determine if the loan is still impaired, and thus continues to require a specific allocation.

The Company had \$94.9 million and \$221.1 million and \$331.5 million in collateral-dependent impaired loans (which includes loans individually analyzed for the periods ended December 31, credit losses for which a specific reserve has been recorded, non-accrual loans, loans past due 90 days or more and restructured loans made to borrowers experiencing financial difficulty) at December 31, 2023 and 2022, and 2021, respectively.

Loans Collectively Evaluated for Impairment Credit Loss. Loans receivable collectively evaluated for impairment credit loss increased by approximately \$4.65 billion \$62.3 million from \$9.54 billion at December 31, 2021 to \$14.19 billion at December 31, 2022 to \$14.25 billion at December 31, 2023. The percentage of the allowance for credit losses allocated to loans receivable collectively evaluated for impairment credit loss to the total loans collectively evaluated for impairment decreased increased from 1.94% at December 31, 2021 to 1.82% at December 31, 2022 to 1.98% at December 31, 2023.

Charge-offs and Recoveries. Total charge-offs increased decreased to \$16.1 million for the year ended December 31, 2023, compared to \$17.3 million for the year ended December 31, 2022, compared. Total recoveries decreased to \$11.7 million \$2.7 million for the year ended December 31, 2021. Total recoveries increased to \$3.2 million for the

year ended December 31, 2022 December 31, 2023, compared to \$2.9 million \$3.2 million for the same period in 2021, 2022.

Net loans charged off for the years ended December 31, 2022 December 31, 2023 and 2021 2022 were \$14.0 million \$13.4 million and \$8.8 million \$14.0 million, respectively. For the years ended December 31, 2022 December 31, 2023 and 2021, 2022, approximately \$1.4 million \$2.2 million and \$3.1 million \$1.4 million, respectively, of the net charge-offs were from our Arkansas market. For the years ended December 31, 2022 December 31, 2023 and 2021, 2022, approximately \$4.5 million \$2.3 million and \$5.3 million \$4.5 million, respectively, of the net charge-offs were from our Florida market. For the years ended December 31, 2022 December 31, 2023 and 2021, 2022, approximately \$5.4 million \$4.0 million and zero, \$5.4 million, respectively, of the net charge-offs were from our Texas market. Approximately \$55,000 \$36,000 and \$17,000 \$55,000 related to net charge-offs for the years ended December 31, 2022 December 31, 2023 and 2021, 2022, respectively, on loans in our Alabama market. For the years ended December 31, 2022 December 31, 2023 and 2021, 2022, approximately \$290,000 \$305,000 and \$401,000 \$290,000 of the net charge-offs were from our SPF market. For the years ended December 31, 2022 December 31, 2023 and 2021, 2022, approximately \$2.3 million \$4.6 million and zero, \$2.3 million, respectively, of the net charge-offs were from our Centennial CFG market.

While the 2023 charge-offs and recoveries consisted of many relationships, there were two individual relationships that consisted of charge-offs greater than \$1.0 million. The first was a \$3.1 million charge-off for a commercial and industrial loan in our Centennial CFG market, and the second was a \$1.5 million charge-off for a commercial real estate loan in our Florida market.

While the 2022 charge-offs and recoveries consisted of many relationships, there were three individual relationships consisting of charge-offs greater than \$1.0 million. The first was a \$4.0 million charge-off for a commercial and industrial loan in our Florida market. The second was a \$3.6 million charge-off for a commercial and industrial loan in our New York Centennial CFG market, and the third was a \$1.5 million charge-off for a commercial and industrial loan in our New York market.

For the year ended December 31, 2021, there were two individual relationships consisting of charge-offs greater than \$1.0 million. The first was a \$3.8 million charge-off for a commercial and industrial loan in our Florida market. The second was a \$1.9 million charge-off for a commercial and industrial loan in our Arkansas Centennial CFG market.

We have not charged off an amount less than what was determined to be the fair value of the collateral as presented in the appraisal, less estimated costs to sell (for collateral dependent loans), for any period presented. Loans partially charged-off are placed on non-accrual status until it is proven that the borrower's repayment ability with respect to the remaining principal balance can be reasonably assured. This is usually established over a period of 6-12 months of timely payment performance.

Table 14 shows the allowance for credit losses, charge-offs and recoveries for loans as of and for the years ended December 31, 2022 December 31, 2023 and 2021, 2022.

Table 14: Analysis of Allowance for Credit Losses

		As of December 31,	
		2022	2021
		(Dollars in thousands)	
		As of December 31,	
		2023	2022
		(Dollars in thousands)	
Balance, beginning of year	Balance, beginning of year	\$236,714	\$245,473
Allowance for credit losses on acquired PCD loans	Allowance for credit losses on acquired PCD loans	16,816	—
Loans charged off	Loans charged off		
Real estate:	Real estate:		
Real estate:			
Real estate:			
Commercial real estate loans:	Commercial real estate loans:		
Commercial real estate loans:			
Non-farm/non-residential			
Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential	—	604
Construction/land development	Construction/land development	1	—
Agricultural	Agricultural	—	42
Residential real estate loans:	Residential real estate loans:		

Residential 1-4 family			
Residential 1-4 family			
Residential 1-4 family	Residential 1-4 family	410	545
Multifamily residential	Multifamily residential	36	—
Total real estate	Total real estate	447	1,191
Consumer	Consumer	2,332	458
Commercial and industrial	Commercial and industrial	9,773	8,242
Other	Other	4,715	1,770
Other			
Other			
Total loans charged off	Total loans charged off	17,267	11,661
Recoveries of loans previously charged off	Recoveries of loans previously charged off		
Real estate:	Real estate:		
Real estate:			
Real estate:			
Commercial real estate loans:	Commercial real estate loans:		
Commercial real estate loans:			
Commercial real estate loans:			
Non-farm/non-residential			
Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential	967	785
Construction/land development	Construction/land development	405	58
Residential real estate loans:	Residential real estate loans:		
Residential real estate loans:			
Residential real estate loans:			
Residential 1-4 family			
Residential 1-4 family			
Residential 1-4 family	Residential 1-4 family	118	680
Multifamily residential	Multifamily residential	1	3
Total real estate	Total real estate	1,491	1,526
Consumer	Consumer	143	70
Commercial and industrial	Commercial and industrial	780	591
Other			
Other			
Other	Other	822	715
Total recoveries	Total recoveries	3,236	2,902
Net loans charged off (recovered)	Net loans charged off (recovered)	14,031	8,759
Provision for credit loss - loans	Provision for credit loss - loans	5,000	—

Provision for credit loss - acquired loans	Provision for credit loss - acquired loans	45,170	—
Balance, end of year	Balance, end of year	\$289,669	\$236,714
Net charge-offs (recoveries) to average loans receivable	Net charge-offs (recoveries) to average loans receivable	0.11 %	0.08 %
Allowance for credit losses to total loans	Allowance for credit losses to total loans	2.01	2.41
Allowance for credit losses to net charge-offs (recoveries)	Allowance for credit losses to net charge-offs (recoveries)	2,064.49	2,702.52

Net charge-offs to average loans receivable were 0.11% 0.09% and 0.08% 0.11% as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively. The low level of charge-offs for the year emphasize the Company's strong asset quality, and additional disclosure of net charge-offs to average loans outstanding by loan category is not considered necessary.

Table 15 presents the allocation of allowance for credit losses as of December 31, 2022 December 31, 2023 and 2021, 2022.

Table 15: Allocation of Allowance for Credit Losses

		December 31, 2022			
		2022		2021	
		Allowance Amount	% of loans ⁽¹⁾	Allowance Amount	% of loans ⁽¹⁾
		(Dollars in thousands)			
		December 31, 2023			
		2023		2023	
		Allowance Amount	% of loans ⁽¹⁾	Allowance Amount	% of loans ⁽¹⁾
		(Dollars in thousands)			
Real estate:	Real estate:				
Commercial real estate loans:	Commercial real estate loans:				
Commercial real estate loans:	Commercial real estate loans:				
Non-farm/non- residential	Non-farm/non- residential				
Non-farm/non- residential	Non-farm/non- residential				
Non-farm/non- residential	Non-farm/non- residential	\$ 92,197	39.1 %	\$ 86,910	39.5 %
Construction/land development	Construction/land development	32,243	14.8	28,415	18.8
Agricultural residential real estate loans:	Agricultural residential real estate loans:	1,651	2.4	308	1.3
Residential real estate loans:	Residential real estate loans:				
Residential 1-4 family	Residential 1-4 family				
Residential 1-4 family	Residential 1-4 family	45,312	12.1	45,364	13.0
Multifamily residential	Multifamily residential	5,651	4.0	3,094	2.9
Total real estate	Total real estate	177,054	72.4	164,091	75.5
Consumer	Consumer	20,907	8.0	16,612	8.4

Commercial and industrial	Commercial and industrial	88,131	16.3	52,910	14.1
Agricultural	Agricultural	1,223	2.0	152	0.4
Other	Other	2,354	1.3	2,949	1.6
Total	Total	\$289,669	100.0 %	\$236,714	100.0 %
		Total \$288,234	100.0	100.0 %	\$289,669
					100.0

(1) Percentage of loans in each category to total loans receivable.

Investment Securities

Our securities portfolio is the second largest component of earning assets and provides a significant source of revenue. Securities within the portfolio are classified as held-to-maturity, available-for-sale, or trading based on the intent and objective of the investment and the ability to hold to maturity. Fair values of securities are based on quoted market prices where available. If quoted market prices are not available, estimated fair values are based on quoted market prices of comparable securities. The estimated effective duration of our securities portfolio was 5.05.07 years as of December 31, 2022 December 31, 2023.

Securities held-to-maturity, which include any security for which we have the positive intent and ability to hold until maturity, are reported at historical cost adjusted for amortization of premiums and accretion of discounts. Premiums and discounts are amortized/accreted to the call date to interest income using the constant effective yield method over the estimated life of the security. As of December 31, 2022, we had \$1.28 billion and \$1.29 billion of held-to-maturity securities. We had no held-to-maturity securities as of December 31, 2021. At December 31, 2023 and 2022, respectively, As of December 31, 2022 December 31, 2023, \$1.11 billion, \$1.11 billion, or 86.2% 86.5%, were invested in obligations of state and political subdivisions, \$43.0 compared to \$1.11 billion, or 86.2%, as of December 31, 2022. As of December 31, 2023, \$43.3 million, or 3.3% 3.4%, were invested in obligations of U.S. Government-sponsored enterprises, and compared to \$43.0 million, or 3.3%, as of December 31, 2022. As of December 31, 2023, \$130.3 million, or 10.2%, were invested in U.S. Government-sponsored mortgage-backed securities, compared to \$135.0 million, or 10.5%, were invested in mortgage-backed securities. The U.S. government-sponsored enterprises and mortgage-backed securities are guaranteed by the U.S. government. as of December 31, 2022.

Securities available-for-sale are reported at fair value with unrealized holding gains and losses reported as a separate component of stockholders' equity as other comprehensive income. Securities that are held as available-for-sale are used as a part of our asset/liability management strategy. Securities that may be sold in response to interest rate changes, changes in prepayment risk, the need to increase regulatory capital, and other similar factors are classified as available-for-sale. Available-for-sale securities were \$4.04 \$3.51 billion and \$3.12 \$4.04 billion as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively.

As of December 31, 2022 December 31, 2023, \$1.86 \$1.52 billion, or 46.1% 43.3%, of our available-for-sale securities were invested in U.S. government-sponsored mortgage-backed securities, compared to \$1.54 \$1.69 billion, or 49.3% 41.7%, of our available-for-sale securities as of December 31, 2021 December 31, 2022. To reduce our income tax burden, \$906.3 \$916.3 million, or 22.4% 26.1%, of our available-for-sale securities portfolio as of December 31, 2022 December 31, 2023, was were primarily invested in tax-exempt obligations of state and political subdivisions, compared to \$997.0 \$906.3 million, or 32.0% 22.4%, of our available-for-sale securities as of December 31, 2021 December 31, 2022. We had \$661.8 \$346.6 million, or 16.4% 9.9%, invested in obligations of U.S. Government-sponsored enterprises as of December 31, 2022 December 31, 2023, compared to \$433.0 \$661.8 million, or 13.9% 16.4%, of our available-for-sale securities as of December 31, 2021 December 31, 2022. We had \$363.5 million, or 10.4%, invested in non-government-sponsored asset backed securities as of December 31, 2023, compared to \$414.4 million, or 10.3%, of our available-for-sale securities as of December 31, 2022. As of December 31, 2023, \$175.4 million, or 5.0%, of our available-for-sale securities were invested in private mortgage-backed securities, compared to \$179.1 million, or 4.4%, of our available-for-sale securities as of December 31, 2022. Also, we had approximately \$608.9 \$185.6 million, or 15.1% 5.3%, invested in other securities as of December 31, 2022 December 31, 2023, compared to \$151.9 \$194.5 million, or 4.9% 4.8% of our available-for-sale securities as of December 31, 2021 December 31, 2022.

The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326. The Company first assesses whether it intends to sell or if it is more likely than not that the Company will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's amortized cost basis is written down to fair value through income. For securities that do not meet this criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, the Company considers the extent to which fair value is less than amortized cost, changes to the rating of the security by a rating agency, and adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has been recorded through an allowance for credit losses is recognized in other comprehensive income. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed or when either of the criteria regarding intent or requirement to sell is met.

During the year ended December 31, 2023, one of the Company's AFS subordinated debt investment securities was downgraded below investment grade. As result, the Company wrote down the value of the investment to its unrealized loss position, which required a \$1.7 million provision. The Company recorded a \$2.0 million provision remaining \$842,000 allowance for credit losses on AFS investments is associated with certain securities in the held-to-maturity investment subordinated debt portfolio within the banking sector. These investments are classified within the other securities during the second quarter of 2022 as a result category of the investment securities acquired as part of the Happy acquisition. Of the Company's held-to-maturity securities, \$1.11 billion, or 86.2% are municipal securities. To estimate the necessary loss provision, the Company utilized historical default and recovery rates of the municipal bond sector and applied these rates using a pooling method. AFS portfolio. The remainder of investments classified as held-to-maturity are U.S. government-sponsored enterprises and mortgage-backed securities all of which are guaranteed by the U.S. government. Due to the inherent low risk in these U.S. government guaranteed securities, no provision for credit loss was established on this portion of the portfolio.

At December 31, 2022, the Company determined that the allowance for credit losses of \$842,000, resulting from economic uncertainty, was adequate for the available-for-sale investment portfolio, and the \$2.0 million allowance for credit losses for the held-to-maturity portfolio was also considered adequate. No additional provision for credit losses was considered necessary for the investment HTM portfolio.

Table 16 presents the carrying value and fair value of available-for-sale and held-to-maturity investment securities as of December 31, 2022 December 31, 2023 and 2021, 2022.

Table 16: Investment Securities

		December 31, 2022					
		Amortized	Allowance	Net	Gross	Gross	
		Cost	for Credit	Carrying	Unrealized	Unrealized	Fair Value
			Losses	Amount	Gains	Losses	
		(In thousands)					
		December 31, 2023					
		Amortized				Gross	Gross
		Cost				Unrealized	Unrealized
			Allowance for Credit	Net Carrying		Gains	Losses
			Losses	Amount			Fair Value
		(In thousands)					
Available-for-sale	Available-for-sale						
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$ 682,316	\$ —	\$ 682,316	\$ 2,713	\$ (23,209)	\$ 661,820
Residential mortgage-backed securities		1,759,025	—	1,759,025	71	(211,453)	1,547,643
Commercial mortgage-backed securities		339,206	—	339,206	—	(22,254)	316,952
U.S. government-sponsored enterprises							
U.S. government-sponsored enterprises							
U.S. government-sponsored mortgage-backed securities							
Private mortgage-backed securities							
Non-government-sponsored asset backed securities							
State and political subdivisions	State and political subdivisions	1,021,188	(842)	1,020,346	1,649	(115,698)	906,297
Other securities	Other securities	643,885	—	643,885	346	(35,353)	608,878
Total	Total	\$4,445,620	\$ (842)	\$4,444,778	\$ 4,779	\$ (407,967)	\$4,041,590

December 31, 2022					
Amortized	Allowance	Net	Gross	Gross	
Cost	for Credit	Carrying	Unrealized	Unrealized	Fair Value
	Losses	Amount	Gains	Losses	

(In thousands)								
December 31, 2023								
December 31, 2023								
Amortized Cost								
Amortized Cost								
Allowance for Credit Losses								
Net Carrying Amount								
Gross Unrealized Gains								
Gross Unrealized Losses								
Fair Value								
(In thousands)								
Held-to-maturity	Held-to-maturity							
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$ 43,017	\$ —	\$ 43,017	\$ —	\$ (3,349)	\$ 39,668	
Residential mortgage-backed securities		49,088	—	49,088	24	(1,205)	47,907	
Commercial mortgage-backed securities		85,912	—	85,912	107	(2,551)	83,468	
U.S. government-sponsored enterprises								
U.S. government-sponsored enterprises								
U.S. government-sponsored mortgage-backed securities								
State and political subdivisions	State and political subdivisions	1,111,693	(2,005)	1,109,688	65	(154,650)	955,103	
Other securities		—	—	—	—	—	—	
Total	Total	\$1,289,710	\$ (2,005)	\$1,287,705	\$ 196	\$(161,755)	\$1,126,146	
Total								
Total								
December 31, 2021								
Amortized Cost								
Allowance for Credit Losses								
Net Carrying Amount								
Gross Unrealized Gains								
Gross Unrealized Losses								
Fair Value								
(In thousands)								
December 31, 2022								
December 31, 2022								
Amortized Cost								
Amortized Cost								
Allowance for Credit Losses								
Net Carrying Amount								
Gross Unrealized Gains								
Gross Unrealized Losses								
Fair Value								
(In thousands)								
Available-for-sale	Available-for-sale							
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$ 433,829	\$ —	\$ 433,829	\$ 2,375	\$ (3,225)	\$ 432,979	
Residential mortgage-backed securities		1,175,185	—	1,175,185	4,085	(18,551)	1,160,719	
Commercial mortgage-backed securities		372,702	—	372,702	6,521	(1,968)	377,255	

U.S. government-sponsored enterprises							
U.S. government-sponsored enterprises							
U.S. government-sponsored mortgage-backed securities							
Private mortgage-backed securities							
Non-government-sponsored asset backed securities							
State and political subdivisions	State and political subdivisions	973,318	(842)	972,476	26,296	(1,794)	996,978
Other securities	Other securities	151,449	—	151,449	1,781	(1,354)	151,876
Total	Total	\$3,106,483	\$ (842)	\$3,105,641	\$ 41,058	\$ (26,892)	\$3,119,807

		December 31, 2022					
		Amortized Cost	Allowance for Credit Losses	Net Carrying Amount	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
		(In thousands)					
Held-to-maturity							
U.S. government-sponsored enterprises		\$ 43,017	\$ —	\$ 43,017	\$ —	\$ (3,349)	\$ 39,668
U.S. government-sponsored mortgage-backed securities		135,000	—	135,000	131	(3,756)	131,375
State and political subdivisions		1,111,693	(2,005)	1,109,688	65	(154,650)	955,103
Total		\$ 1,289,710	\$ (2,005)	\$ 1,287,705	\$ 196	\$ (161,755)	\$ 1,126,146

Table 17 reflects the amortized cost and estimated fair value of available-for-sale and held-to-maturity securities as of **December 31, 2022**, December 31, 2023 and **2021**, 2022, by contractual maturity as well as the weighted-average yields (for tax-exempt obligations on a fully taxable equivalent basis) of those securities by contractual maturity. Expected maturities could differ from contractual maturities because borrowers may have the right to call or prepay obligations, with or without call or prepayment penalties.

Table 17: Maturity and Yield Distribution of Investment Securities

		December 31, 2022						
		1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Total Amortized Cost	Total Fair Value
		(Dollars in thousands)						
		December 31, 2023						
		1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Total Amortized Cost	Total Fair Value
		(Dollars in thousands)						

Available-for-sale	Available-for-sale							
U.S. Government-sponsored enterprises	\$254,833	\$ 99,132	\$198,888	\$ 129,463	\$ —	\$ 682,316	\$ 661,820	
U.S. government-sponsored enterprises								
U.S. government-sponsored enterprises								
U.S. government-sponsored enterprises								
U.S. government-sponsored mortgage-backed securities								
Private mortgage-backed securities								
Non-government-sponsored asset backed securities								
State and political subdivisions	State and political subdivisions	3,808	25,231	108,082	884,067	—	1,021,188	906,297
Residential mortgage-backed securities		—	—	—	—	1,759,025	1,759,025	1,547,643
Commercial mortgage-backed securities		—	—	—	—	339,206	339,206	316,952
Other securities	Other securities	6,999	52,014	169,335	414,036	1,501	643,885	608,878
Total	Total	\$265,640	\$176,377	\$476,305	\$1,427,566	\$2,099,732	\$4,445,620	\$4,041,590
Percentage of total amortized cost	Percentage of total amortized cost	6.0 %	4.0 %	10.7 %	32.1 %	47.2 %	100.0 %	

December 31, 2023									
	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Total Amortized Cost	Total Fair Value		
(Dollars in thousands)									
Held-to-maturity									
U.S. government-sponsored enterprises	\$ —	\$ 9,510	\$ 33,775	\$ —	\$ —	\$ 43,285	\$ 40,678		
U.S. government-sponsored mortgage-backed securities	—	—	—	—	130,278	130,278	126,022		
State and political subdivisions	—	17,988	272,169	820,267	—	1,110,424	1,003,781		
Total	\$ —	\$ 27,498	\$ 305,944	\$ 820,267	\$ 130,278	\$ 1,283,987	\$ 1,170,481		
Percentage of total amortized cost	— %	2.1 %	23.8 %	63.9 %	10.2 %	100.0 %			
December 31, 2023									

	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Tax Equivalent Yield
(Dollars in thousands)						
Available-for-sale						
U.S. government-sponsored enterprises	1.79 %	2.53 %	3.65 %	6.04 %	— %	3.79 %
U.S. government-sponsored mortgage-backed securities	—	—	—	—	2.63	2.63
Private mortgage-backed securities	—	—	—	—	3.87	3.87
Non-government-sponsored asset backed securities	—	—	—	—	6.41	6.41
State and political subdivisions	3.88	3.00	3.14	2.83	—	2.88
Other securities	—	3.99	4.19	4.75	—	4.17
Held-to-maturity						
U.S. government-sponsored enterprises	— %	2.45 %	3.20 %	— %	— %	3.04 %
U.S. government-sponsored mortgage-backed securities	—	—	—	—	4.22	4.22
State and political subdivisions	—	3.04	3.22	3.51	—	3.43

December 31, 2022								
	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Total Amortized Cost	Total Fair Value	
(Dollars in thousands)								
Held-to-maturity								
U.S. Government-sponsored enterprises	\$ —	\$ —	\$ 43,017	\$ —	\$ —	\$ 43,017	\$ 39,668	
State and political subdivisions	—	4,782	173,165	933,746	—	1,111,693	955,103	
Residential mortgage-backed securities	—	—	—	—	49,088	49,088	47,907	
Commercial mortgage-backed securities	—	—	—	—	85,912	85,912	83,468	
Total	\$ —	\$ 4,782	\$ 216,182	\$ 933,746	\$ 135,000	\$ 1,289,710	\$ 1,126,146	
Percentage of total amortized cost	— %	0.4 %	16.8 %	72.4 %	10.4 %	100.0 %		

December 31, 2022								
	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Total Amortized Cost	Total Fair Value	
(Dollars in thousands)								
Available-for-sale								
U.S. government-sponsored enterprises	\$ 257,082	\$ 96,882	\$ 198,889	\$ 129,463	\$ —	\$ 682,316	\$ 661,820	
U.S. government-sponsored mortgage-backed securities	—	—	—	—	1,900,796	1,900,796	1,685,462	
Private mortgage-backed securities	—	—	—	—	197,435	197,435	179,133	
Non-government-sponsored asset backed securities	—	—	—	—	428,933	428,933	414,374	
State and political subdivisions	3,808	25,231	108,082	884,067	—	1,021,188	906,297	
Other securities	8,500	41,248	149,848	15,356	—	214,952	194,504	
Total	\$ 269,390	\$ 163,361	\$ 456,819	\$ 1,028,886	\$ 2,527,164	\$ 4,445,620	\$ 4,041,590	
Percentage of total amortized cost	6.1 %	3.7 %	10.3 %	23.1 %	56.8 %	100.0 %		

December 31, 2022								

	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Tax Equivalent Yield
(Dollars in thousands)						
Available-for-sale						
U.S. Government-sponsored enterprises	2.97 %	2.03 %	2.69 %	3.64 %	— %	2.88 %
State and political subdivisions	4.35	3.46	2.99	2.84	—	2.88
Residential mortgage-backed securities	—	—	—	—	2.48	2.48
Commercial mortgage-backed securities	—	—	—	—	3.04	3.04
Other securities	5.64	4.58	3.81	5.34	2.60	4.13
Held-to-maturity						
U.S. Government-sponsored enterprises	—	—	3.04	—	—	3.04
State and political subdivisions	—	3.17	3.25	3.58	—	3.53
Residential mortgage-backed securities	—	—	—	—	4.49	4.49
Commercial mortgage-backed securities	—	—	—	—	4.10	4.10
Other securities	—	—	—	—	—	—

December 31, 2022								
	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Total Amortized Cost	Total Fair Value	
(Dollars in thousands)								
Held-to-maturity								
U.S. government-sponsored enterprises	\$ —	\$ —	\$ 43,017	\$ —	\$ —	\$ 43,017	\$ 39,668	
U.S. government-sponsored mortgage-backed securities	—	—	—	—	135,000	135,000	131,375	
State and political subdivisions	—	4,782	173,165	933,746	—	1,111,693	955,103	
Other securities	—	—	—	—	—	—	—	
Total	\$ —	\$ 4,782	\$ 216,182	\$ 933,746	\$ 135,000	\$ 1,289,710	\$ 1,126,146	
Percentage of total amortized cost	— %	0.4 %	16.8 %	72.4 %	10.4 %	100.0 %		

December 31, 2021								
	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Total Amortized Cost	Total Fair Value	
(Dollars in thousands)								
Available-for-sale								
U.S. Government-sponsored enterprises	\$ 6,285	\$ 53,108	\$ 219,569	\$ 154,867	\$ —	\$ 433,829	\$ 432,979	
State and political subdivisions	1,710	27,732	87,127	856,749	—	973,318	996,978	
Residential mortgage-backed securities	—	—	—	—	1,175,185	1,175,185	1,160,719	
Commercial mortgage-backed securities	—	—	—	—	372,702	372,702	377,255	
Other securities	47	15,121	74,837	59,444	2,000	151,449	151,876	
Total	\$ 8,042	\$ 95,961	\$ 381,533	\$ 1,071,060	\$ 1,549,887	\$ 3,106,483	\$ 3,119,807	
Percentage of total amortized cost	0.3 %	3.1 %	12.3 %	34.5 %	49.8 %	100.0 %		

December 31, 2022						
	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Tax Equivalent Yield
(Dollars in thousands)						
Available-for-sale						

U.S. government-sponsored enterprises	2.97 %	2.03 %	2.69 %	3.64 %	— %	2.88 %
U.S. government-sponsored mortgage-backed securities	—	—	—	—	2.45	2.45
Private mortgage-backed securities	—	—	—	—	3.73	3.73
Non-government-sponsored asset backed securities	—	—	—	—	4.98	4.98
State and political subdivisions	4.35	3.46	2.99	2.84	—	2.88
Other securities	—	4.58	3.81	5.34	—	4.13
Held-to-maturity						
U.S. government-sponsored enterprises	— %	— %	3.04 %	— %	— %	3.04 %
U.S. government-sponsored mortgage-backed securities	—	—	—	—	4.24	4.24
State and political subdivisions	—	3.17	3.25	3.58	—	3.53

	December 31, 2021					
	1 Year or Less	1 Year Through 5 Years	5 Years Through 10 Years	Over 10 Years	Monthly Amortizing Securities	Tax Equivalent Yield
	(Dollars in thousands)					
Available-for-sale						
U.S. Government-sponsored enterprises	1.99 %	1.13 %	1.07 %	0.81 %	— %	0.99 %
State and political subdivisions	4.32	3.75	2.83	2.73	—	2.77
Residential mortgage-backed securities	—	—	—	—	1.39	1.39
Commercial mortgage-backed securities	—	—	—	—	1.97	1.97
Other securities	1.54	4.42	3.40	1.92	1.03	2.91

The weighted average tax-equivalent yield is calculated by multiplying the carried book value by the tax-equivalent yield for each security and is then grouped by investment type and maturity. Tax-exempt obligations have been computed on a tax-equivalent basis. Taxable-equivalent adjustments are the result of increasing income from tax-free investments by an amount equal to the taxes that would be paid if the income were fully taxable, thus making tax-exempt yields comparable to taxable asset yields. Taxable equivalent adjustments were based upon 24.6735% 24.989% and 25.74% 24.6735% income tax rates for 2023 and 2022, respectively. In 2023, \$31.6 million of interest income on debt securities was excluded from Federal taxation, and 2021, respectively, \$18.9 million was excluded from state taxation. In 2022, \$28.4 million of interest income on debt securities was excluded from Federal taxation, and \$12.3 million was excluded from state taxation. In 2021, \$19.6 million of interest income on debt securities was excluded from Federal taxation, and \$6.1 million was excluded from state taxation.

Deposits

Our deposits averaged \$17.93 \$17.05 billion for the year ended December 31, 2022 December 31, 2023 and \$13.73 \$17.93 billion for 2021, 2022. Total deposits increased \$3.68 decreased \$1.15 billion, or 25.8% 6.4%, to \$16.79 billion as of December 31, 2023, from \$17.94 billion as of December 31, 2022, from \$14.26 billion as of December 31, 2021. Uninsured deposits including related interest accrued and unpaid were \$9.06 billion \$8.34 billion as of December 31, 2022 December 31, 2023 compared to \$5.66 billion \$9.83 billion as of December 31, 2021 December 31, 2022. Deposits are our primary source of funds. We offer a variety of products designed to attract and retain deposit customers. Those products consist of checking accounts, regular savings deposits, NOW accounts, money market accounts and certificates of deposit. Deposits are gathered from individuals, partnerships and corporations in our market areas. In addition, we obtain deposits from state and local entities and, to a lesser extent, U.S. Government and other depository institutions.

Our policy also permits the acceptance of brokered deposits. From time to time, when appropriate in order to fund strong loan demand, we accept brokered time deposits, generally in denominations of less than \$250,000, from a regional brokerage firm, and other national brokerage networks. We also participate in the One-Way Buy Insured Cash Sweep ("ICS") service and similar services, which provide for one-way buy transactions among banks for the purpose of purchasing cost-effective floating-rate funding without collateralization or stock purchase requirements. Management believes these sources represent a reliable and cost-efficient alternative funding source for the Company. However, to the extent that our condition or reputation deteriorates, or to the extent that there are significant changes in market interest rates which we do not elect to match, we may experience an outflow of brokered deposits. In that event we would be required to obtain alternate sources for funding.

Table 18 reflects the classification of the brokered deposits as of December 31, 2022 December 31, 2023 and 2021, 2022.

Table 18: Brokered Deposits

		December 31, 2022	December 31, 2021		
		(In thousands)			
Time Deposits	December 31, 2023	December 31, 2023		December 31, 2022	
	(In thousands)			(In thousands)	
Time Deposits	\$ —	\$ —	\$ —	\$ —	\$ —

Insured	Insured		
Cash	Cash		
Sweep and	Sweep and		
Other	Other		
Transaction	Transaction		
Accounts	Accounts	476,630	625,704
Insured Cash Sweep			
and Other Transaction			
Accounts			
Insured Cash Sweep			
and Other Transaction			
Accounts			
Total	Total		
Brokered	Brokered		
Deposits	Deposits	\$ 476,630	\$ 625,704

The interest rates paid are competitively priced for each particular deposit product and structured to meet our funding requirements. We will continue to manage interest expense through deposit pricing. We may allow higher rate deposits to run off during periods of limited loan demand. We believe that additional funds can be attracted, and deposit growth can be realized through deposit pricing if we experience increased loan demand or other liquidity needs.

The Federal Reserve Board sets various benchmark rates, including the Federal Funds rate, and thereby influences the general market rates of interest, including the deposit and loan rates offered by financial institutions. In 2020, the Federal Reserve lowered the target rate to 0.00% to 0.25%. This remained in effect throughout all of 2021. The Federal Reserve increased the target rate seven times during 2022. First, on March 16, 2022, the target rate was increased to 0.25% to 0.50%. Second, on May 4, 2022, the target rate was increased to 0.75% to 1.00%. Third, on June 15, 2022, the target rate was increased to 1.50% to 1.75%. Fourth, on July 27, 2022, the target rate was increased to 2.25% to 2.50%. Fifth, on September 21, 2022, the target rate was increased to 3.00% to 3.25%. Sixth, on November 2, 2022, the target rate was increased to 3.75% to 4.00%. Seventh, on December 14, 2022, the target rate was increased to 4.25% to 4.50%. The Federal Reserve increased the target rate four times during 2023. First, on February 1, 2023, the target rate was increased to 4.50% to 4.75%, second, on February 1, 2023 March 22, 2023, the target rate was increased to 4.75% to 5.00%, third, on May 3, 2023, the target rate was increased to 5.00% to 5.25% and fourth, on July 26, 2023, the target rate was increased to 5.25% to 5.50%.

Table 19 reflects the classification of the average deposits and the average rate paid on each deposit category which is in excess of 10 percent of average total deposits, for the years ended December 31, 2022 December 31, 2023, 2021, 2022, and 2020, 2021.

Table 19: Average Deposit Balances and Rates

		Years Ended December 31,					
		2022		2021		2020	
		Average		Average		Average	
		Average	Rate	Average	Rate	Average	Rate
		Amount	Paid	Amount	Paid	Amount	Paid
		(Dollars in thousands)					
		Years Ended December 31,					
		2023		2023		2022	
		Average		Average		Average	
		Amount	Rate	Amount	Rate	Amount	Rate
		(Dollars in thousands)					
Non-interest-bearing transaction accounts	Non-interest-bearing transaction accounts	\$ 5,378,906	— %	\$ 3,924,341	— %	\$ 2,998,560	— %
Non-interest-bearing transaction accounts	Non-interest-bearing transaction accounts	\$ 4,599,241	— %	\$ 5,378,906	— %		

Interest-bearing transaction accounts	Interest-bearing transaction accounts	10,146,537	0.77	7,846,618	0.20	6,978,839	0.50										
Savings deposits	Savings deposits	1,374,244	0.22	869,386	0.06	707,782	0.13										
Time deposits:	Time deposits:																
\$100,000 or more	\$100,000 or more	631,276	0.53	728,845	1.00	1,346,063	1.70										
\$100,000 or more																	
\$100,000 or more																	
Other time deposits	Other time deposits	402,155	0.39	359,030	0.47	410,075	1.02										
Total	Total	\$17,933,118	0.48 %	\$13,728,220	0.18 %	\$12,441,319	0.51 %	Total	\$17,045,641	1.74	1.74 %	\$17,933,118	0.48	0.48 %			

Table 20 presents our maturities of time deposits as of **December 31, 2022**, **December 31, 2023** and **December 31, 2021**, **December 31, 2022**.

Table 20: Maturities of Time Deposits

		As of December 31,											
		2022			2021								
		Insured	Uninsured	Total	Insured	Uninsured	Total						
		(Dollars in thousands)											
		As of December 31,									As of December 31,		
		2023						2023			2022		
		Insured						Insured	Uninsured	Total	Insured	Uninsured	Total
		(Dollars in thousands)						(Dollars in thousands)					
Maturing	Maturing												
	Three months or less												
	Three months or less												
Three months or less	Three months or less	\$221,967	\$ 83,734	\$ 305,701	\$175,573	\$ 90,140	\$265,713						
Over three months to six months	Over three months to six months	144,936	48,234	193,170	111,178	55,090	166,268						
Over six months to 12 months	Over six months to 12 months	232,475	123,856	356,331	174,136	95,801	269,937						
Over 12 months	Over 12 months	129,909	58,123	188,032	108,691	70,278	178,969						
Total	Total	\$729,287	\$313,947	\$1,043,234	\$569,578	\$311,309	\$880,887						

Securities Sold Under Agreements to Repurchase

We enter into short-term purchases of securities under agreements to resell (resale agreements) and sales of securities under agreements to repurchase (repurchase agreements) of substantially identical securities. The amounts advanced under resale agreements and the amounts borrowed under repurchase agreements are carried on the balance sheet at the amount advanced. Interest incurred on repurchase agreements is reported as interest expense. Securities sold under agreements to repurchase **decreased \$9.7 million** increased **\$10.9 million**, or **6.9%** **8.3%**, from **\$140.9 million** as of December 31, 2021 to **\$131.1 million** as of December 31, 2022 to **\$142.1 million** as of December 31, 2023.

FHLB and Other Borrowed Funds

The Company's FHLB borrowed funds, which are secured by our loan portfolio, were \$600.0 million and \$650.0 million at December 31, 2023 and \$400.0 million at December 31, 2022 and 2021, 2022, respectively. The Company had no other borrowed funds. At December 31, 2023, the entire \$600.0 million balance was classified as of December 31, 2022 or December 31, 2021, long-term advances. At December 31, 2022, \$50.0 million and \$600.0 million of the outstanding balance were classified as short-term and long-term advances, respectively. At December 31, 2021, the entire \$400.0 million balance was classified as long term advances. The FHLB advances mature from 2023 2025 to 2033 2037 with fixed interest rates ranging from 2.26% 3.37% to 4.84% and are secured by loans and investments securities. Expected maturities could differ from contractual maturities because the FHLB has have the right to call or the Company has the right to prepay certain obligations.

Other borrowed funds were \$701.3 million as of December 31, 2023 and were classified as short-term advances. The Company had no other borrowed funds as of December 31, 2022.

The Company had access to approximately \$1.37 billion in liquidity with the Federal Reserve Bank as of December 31, 2023. This consisted of \$89.8 million available from the Discount Window and \$1.28 billion available through the Bank Term Funding Program ("BTFP"). As of December 31, 2023, the primary and secondary credit rates available through the Discount Window were 5.50% and 6.00%, respectively, and the BTFP rate was 4.84%. As of December 31, 2023, the Company had drawn \$700.0 million from the BTFP in the ordinary course of business. These advances are included within other borrowed funds and are secured by certain investment securities within our investment portfolio.

Additionally, the Company had \$1.33 billion and \$1.14 billion at December 31, 2023 and 2022, respectively, in letters of credit under a FHLB blanket borrowing line of credit, which are used to collateralize public deposits at December 31, 2023 and 2022, respectively.

Subordinated Debentures

Subordinated debentures, which consist of subordinated debt securities and guaranteed payments on trust preferred securities, were \$440.4 \$439.8 million and \$371.1 \$440.4 million as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively.

On April 1, 2022, the Company acquired \$23.2 million in trust preferred securities from Happy which were currently callable without penalty based on the terms of the specific agreements. During the second and third quarters of 2022, the Company redeemed, without penalty, the \$23.2 million of the trust preferred securities acquired from Happy. In addition, during the second and third quarters, the Company also redeemed, without penalty, the \$73.3 million of trust preferred securities held prior to the Happy acquisition. As a result, the Company no longer holds any trust preferred securities as of December 31, 2022. securities.

On April 1, 2022, the Company acquired \$140.0 million in aggregate principal amount of 5.500% Fixed-to-Floating Rate Subordinated Notes due 2030 (the "2030 Notes") from Happy, and the Company recorded approximately \$144.4 million which included fair value adjustments.. The 2030 Notes are unsecured, subordinated debt obligations of the Company and will mature on July 31, 2030. From and including the date of issuance to, but excluding July 31, 2025 or the date of earlier redemption, the 2030 Notes will bear interest at an initial rate of 5.50% per annum, payable in arrears on January 31 and July 31 of each year. From and including July 31, 2025 to, but excluding, the maturity date or earlier redemption, the 2030 Notes will bear interest at a floating rate equal to the Benchmark rate (which is expected to be 3-month Secured Overnight Funding Rate (SOFR)), each as defined in and subject to the provisions of the applicable supplemental indenture for the 2030 Notes, plus 5.345%, payable quarterly in arrears on January 31, April 30, July 31, and October 31 of each year, commencing on October 31, 2025.

The Company may, beginning with the interest payment date of July 31, 2025, and on any interest payment date thereafter, redeem the 2030 Notes, in whole or in part, subject to prior approval of the Federal Reserve if then required, at a redemption price equal to 100% of the principal amount of the 2030 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. The Company may also redeem the 2030 Notes at any time, including prior to July 31, 2025, at the Company's option, in whole but not in part, subject to prior approval of the Federal Reserve if then required, if certain events occur that could impact the Company's ability to deduct interest payable on the 2030 Notes for U.S. federal income tax purposes or preclude the 2030 Notes from being recognized as Tier 2 capital for regulatory capital purposes, or if the Company is required to register as an investment company under the Investment Company Act of 1940, as amended. In each case, the redemption would be at a redemption price equal to 100% of the principal amount of the 2030 Notes plus any accrued and unpaid interest to, but excluding, the redemption date.

On January 18, 2022, the Company completed an underwritten public offering of \$300.0 million \$300.0 million in aggregate principal amount of its 3.125% Fixed-to-Floating Rate Subordinated Notes due 2032 (the "2032 Notes") for net proceeds, after underwriting discounts and issuance costs of approximately \$296.4 million. \$296.4 million. The 2032 Notes are unsecured, subordinated debt obligations of the Company and will mature on January 30, 2032. From and including the date of issuance to, but excluding January 30, 2027 January 30, 2027 or the date of earlier redemption, the 2032 Notes will bear interest at an initial rate of 3.125% per annum, payable in arrears on January 30 and July 30 of each year. From and including January 30, 2027 January 30, 2027 to, but excluding, the maturity date or earlier redemption, the 2032 Notes will bear interest at a floating rate equal to the Benchmark rate (which is expected to be Three-Month Term SOFR)), each as defined in and subject to the provisions of the applicable supplemental indenture for the 2032 Notes, plus 182 basis points, payable quarterly in arrears on January 30, April 30, July 30, and October 30 of each year, commencing on April 30, 2027.

The Company may, beginning with the interest payment date of January 30, 2027 January 30, 2027, and on any interest payment date thereafter, redeem the 2032 Notes, in whole or in part, subject to prior approval of the Federal Reserve if then required, at a redemption price equal to 100% of the principal amount of the 2032 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. The Company may also redeem the 2032 Notes at any time, including prior to January 30, 2027 January 30, 2027, at the Company's option, in whole but not in part, subject to prior approval of the Federal Reserve if then required, if certain events occur that could impact the Company's

ability to deduct interest payable on the 2032 Notes for U.S. federal income tax purposes or preclude the 2032 Notes from being recognized as Tier 2 capital for regulatory capital purposes, or if the Company is required to register as an investment company under the Investment Company Act of 1940, as amended. In each case, the redemption would be at a redemption price equal to 100% of the principal amount of the 2032 Notes plus any accrued and unpaid interest to, but excluding, the redemption date.

On April 3, 2017, the Company completed an underwritten public offering of \$300.0 million in aggregate principal amount of its 5.625% Fixed-to-Floating Rate Subordinated Notes due 2027 (the "2027 Notes" "Notes") for net proceeds, after underwriting discounts and issuance costs, of approximately \$297.0 million. The 2027 Notes were unsecured, subordinated debt obligations and would have matured on April 15, 2027. From and including the date of issuance to, but excluding April 15, 2022, the 2027 Notes bore interest at an initial rate of 5.625% per annum. From and including April 15, 2022 to, but excluding the maturity date or earlier redemption, the 2027 Notes were to bear interest at a floating rate equal to three-month LIBOR as calculated on each applicable date of determination plus a spread of 3.575%; provided, however, that in the event three-month LIBOR was is less than zero, then three-month LIBOR would have been deemed to be zero.

The Company, beginning with the interest payment date of April 15, 2022, and on any interest payment date thereafter, was permitted to redeem the 2027 Notes, in whole or in part, at a redemption price equal to 100% of the principal amount of the 2027 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. On April 15, 2022, the Company completed the payoff of the 2027 Notes in aggregate principal amount of \$300.0 million, \$300.0 million. Each 2027 Note was redeemed pursuant to the terms of the Subordinated Indenture, as supplemented by the First Supplemental Indenture, each dated as of April 3, 2017, between the Company and U.S. Bank Trust Company, National Association, the Trustee for the 2027 Notes, at the redemption price of 100% of its principal amount, plus accrued and unpaid interest to, but excluding, the redemption date.

Stockholders' Equity

Stockholders' equity increased \$760.6 \$264.7 million to \$3.79 billion as of December 31, 2023, compared to \$3.53 billion as of December 31, 2022, compared to \$2.77 billion as of December 31, 2021. The \$264.7 million increase in stockholders' stockholders' equity is primarily associated with the \$961.3 million in common stock issued to Happy shareholders for the acquisition of Happy on April 1, 2022 and \$305.3 million \$392.9 million in net income for 2023 and \$56.4 million in other comprehensive income, which was partially offset by the \$315.9 \$145.9 million decrease in accumulated other comprehensive income, \$128.4 million of shareholder dividends paid and the repurchase of \$70.9 million \$48.3 million of our common stock during 2022, 2023. The improvement in stockholders' equity was 27.5% 7.5% for the year ended December 31, 2022 December 31, 2023 compared to December 31, 2021 December 31, 2022. As of December 31, 2022 December 31, 2023 and 2021, 2022, our equity to asset ratio was 15.41% 16.73% and 15.32% 15.41%, respectively. Book value per common share was \$18.81 at December 31, 2023 compared to \$17.33 at December 31, 2022 compared to \$16.90 at December 31, 2021.

Common Stock Cash Dividends. We declared cash dividends on our common stock of \$0.72, \$0.66 \$0.56 and \$0.53 \$0.56 per share for the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, respectively. The common stock dividend payout ratio for the year ended December 31, 2022 December 31, 2023, 2022 and 2021 was 37.13%, 42.07% and 2020 was 42.07%, 28.88% and 40.88% respectively.

Stock Repurchase Program. On January 22, 2021, the Board of Directors of During 2023, the Company authorized the repurchase of up to an additional 20,000,000 shares of the Company's common stock under the previously approved stock repurchase program. During 2022, the Company utilized a portion of this stock repurchase program in order to repurchase repurchased a total of 3,098,531 2,225,849 shares with a weighted-average stock price of \$22.84 \$21.69 per share. The 2022 2023 earnings were used to fund the repurchases during the year. Shares repurchased under the program as of December 31, 2022 December 31, 2023 total 20,759,866 22,985,715 shares. The remaining balance available for repurchase was 18,992,134 16,766,285 shares at December 31, 2022 December 31, 2023.

Liquidity and Capital Adequacy Requirements

Parent Company Liquidity. The primary sources for payment of our operating expenses, and dividends are current cash on hand (\$359.6 484.5 million as of December 31, 2022 December 31, 2023), dividends received from our bank subsidiary and a \$20.0 million unfunded line of credit with another financial institution.

Bank Liquidity. At December 31, 2023, we held \$2.12 billion in assets that could be used for liquidity purposes, which we refer to as net available internal liquidity. This balance consisted of \$1.21 billion in unpledged investment securities which could be used for additional secured borrowing capacity, \$732.4 million in cash on deposit with the Federal Reserve Bank ("FRB") and \$177.2 million in other liquid cash accounts.

Consistent with our practice of maintaining access to significant external liquidity, we had \$3.47 billion in net available sources of borrowed funds, which we refer to as net available external liquidity, as of December 31, 2023. This included \$4.63 billion in total borrowing capacity with the Federal Home Loan Bank ("FHLB"), of which \$1.93 billion has been drawn upon in the ordinary course of business, resulting in \$2.69 billion in net available liquidity with the FHLB as of December 31, 2023. The \$1.93 billion consisted of \$600.0 million in outstanding FHLB advances and \$1.33 billion used for pledging purposes. We also had access to approximately \$1.37 billion in liquidity with the FRB as of December 31, 2023, of which \$700.0 million has been drawn upon in the ordinary course of business, resulting in \$674.3 million in net available liquidity with the FRB as of December 31, 2023. The \$674.3 million consisted of \$89.8 million available borrowing capacity from the Discount Window and \$584.5 million available through the BTFP. As of December 31, 2023, the Company also had access to \$55.0 million from First National Bankers' Bank ("FNBB"), and \$45.0 million from other various external sources.

Overall, we had \$5.59 billion net available liquidity as of December 31, 2023, which consisted of \$2.12 billion of net available internal liquidity and \$3.47 billion in net available external liquidity. Details on our available liquidity as of December 31, 2023 is available below.

(in thousands)	Total Available	Amount Used	Net Availability
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Internal Sources			
Unpledged investment securities (market value)	\$ 1,214,352	\$ —	\$ 1,214,352
Cash at FRB	732,412	—	732,412
Other liquid cash accounts	177,191	—	177,191
Total Internal Liquidity	2,123,955	—	2,123,955
External Sources			
FHLB	4,625,496	1,932,490	2,693,006
FRB Discount Window	89,823	—	89,823
BTFP (par value)	1,284,507	700,000	584,507
FNBB	55,000	—	55,000
Other	45,000	—	45,000
Total External Liquidity	6,099,826	2,632,490	3,467,336
Total Available Liquidity	\$ 8,223,781	\$ 2,632,490	\$ 5,591,291

We have continued to limit our exposure to uninsured deposits and have been actively monitoring this exposure in light of the current banking environment. As of December 31, 2023, we held approximately \$8.34 billion in uninsured deposits of which \$595.5 million were intercompany subsidiary deposit balances and \$3.03 billion were collateralized deposits, for a net position of \$4.72 billion. This represents approximately 28.1% of total deposits. In addition, net available liquidity exceeded uninsured and uncollateralized deposits by \$867.6 million.

(in thousands)	As of December 31, 2023
Uninsured Deposits	\$ 8,344,570
Intercompany Subsidiary and Affiliate Balances	595,539
Collateralized Deposits	3,025,358
Net Uninsured Position	\$ 4,723,673
Total Available Liquidity	\$ 5,591,291
Net Uninsured Position	4,723,673
Net Available Liquidity in Excess of Uninsured Deposits	\$ 867,618

Risk-Based Capital. We, as well as our bank subsidiary, are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and other discretionary actions by regulators that, if enforced, could have a direct material effect on our financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, we must meet specific capital guidelines that involve quantitative measures of our assets, liabilities and certain off-balance-sheet items as calculated under regulatory accounting practices. Our capital amounts and classifications are also subject to qualitative judgments by the regulators as to components, risk weightings and other factors.

In July 2013, the Federal Reserve Board and the other federal bank regulatory agencies issued a final rule to revise their risk-based and leverage capital requirements and their method for calculating risk-weighted assets to make them consistent with the agreements that were reached by the Basel Committee on Banking Supervision in "Basel III: A Global Regulatory Framework for More Resilient Banks and Banking Systems" and certain provisions of the Dodd-Frank Act ("Basel III"). Basel III applies to all depository institutions, bank holding companies with total consolidated assets of \$500 million or more, and savings and loan holding companies. Basel III became effective for the Company and its bank subsidiary on January 1, 2015. Basel III limits a banking organization's capital distributions and certain discretionary bonus payments if the banking organization does not hold a "capital conservation buffer" of 2.5% of common equity Tier 1 capital to risk-weighted assets, which is in addition to the amount necessary to meet its minimum risk-based capital requirements.

Basel III amended the prompt corrective action rules to incorporate a common equity Tier 1 ("CET1") capital requirement and to raise the capital requirements for certain capital categories. In order to be adequately capitalized for purposes of the prompt corrective action rules, a banking organization is required to have at least a 4.5% CET1 risk-based capital ratio, a 4% Tier 1 leverage ratio, a 6% Tier 1 risk-based capital ratio and an 8% total risk-based capital ratio.

Quantitative measures established by regulation to ensure capital adequacy require us to maintain minimum amounts and ratios (set forth in the table below) of total and Tier 1 capital to risk-weighted assets, and of Tier 1 capital to average assets. Management believes that, as of **December 31, 2022**, **December 31, 2023** and **December 31, 2021**, we met all regulatory capital adequacy requirements to which we were subject.

On January 18, 2022, the Company completed an underwritten public offering of the 2032 Notes in aggregate principal amount of \$300.0 million. The 2032 Notes are unsecured, subordinated debt obligations of the Company and will mature on January 30, 2032. The Company may, beginning with the interest payment date of January 30, 2027, and on any interest payment date thereafter, redeem the 2032 Notes, in whole or in part, subject to prior approval of the Federal Reserve if then required, at a redemption price equal to 100% of the principal amount of the 2032 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. The Company may also redeem the 2032 Notes at any time, including prior to January 30, 2027, at the Company's option, in whole but not in part, subject to prior approval of the Federal Reserve if then required, if

certain events occur that could impact the Company's ability to deduct interest payable on the 2032 Notes for U.S. federal income tax purposes or preclude the 2032 Notes from being recognized as Tier 2 capital for regulatory capital purposes, or if the Company is required to register as an investment company under the Investment Company Act of 1940, as amended. In each case, the redemption would be at a redemption price equal to 100% of the principal amount of the 2032 Notes plus any accrued and unpaid interest to, but excluding, the redemption date.

On April 1, 2022, the Company acquired \$140.0 million in aggregate principal amount of 5.500% Fixed-to-Floating Rate Subordinated Notes due 2030 from Happy, and the Company recorded approximately \$144.4 million which included fair value adjustments. The 2030 Notes are unsecured, subordinated debt obligations of the Company and will mature on July 31, 2030. The Company may, beginning with the interest payment date of July 31, 2025, and on any interest payment date thereafter, redeem the 2030 Notes, in whole or in part, subject to prior approval of the Federal Reserve if then required, at a redemption price equal to 100% of the principal amount of the 2030 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. The Company may also redeem the 2030 Notes at any time, including prior to July 31, 2025, at the Company's option, in whole but not in part, subject to prior approval of the Federal Reserve if then required, if certain events occur that could impact the Company's ability to deduct interest payable on the 2030 Notes for U.S. federal income tax purposes or preclude the 2030 Notes from being recognized as Tier 2 capital for regulatory capital purposes, or if the Company is required to register as an investment company under the Investment Company Act of 1940, as amended. In each case, the redemption would be at a redemption price equal to 100% of the principal amount of the 2030 Notes plus any accrued and unpaid interest to, but excluding, the redemption date.

On April 3, 2017, the Company completed an underwritten public offering of the 2027 Notes in aggregate principal amount of \$300.0 million. The 2027 Notes were unsecured, subordinated debt obligations and would have matured on April 15, 2027. On April 15, 2022, the Company completed the payoff of the 2027 Notes in aggregate principal amount of \$300.0 million. Each 2027 Note was redeemed pursuant to the terms of the Subordinated Indenture, as supplemented by the First Supplemental Indenture, each dated as of April 3, 2017, between the Company and U.S. Bank Trust Company, National Association, the Trustee for the 2027 Notes, at the redemption price of 100% of its principal amount, plus accrued and unpaid interest to, but excluding, the redemption date.

On December 21, 2018, the federal banking agencies issued a joint final rule to revise their regulatory capital rules to permit bank holding companies and banks to phase-in, for regulatory capital purposes, the day-one impact of the new CECL accounting rule on retained earnings over a period of three years. As part of its response to the impact of COVID-19, on March 27, 2020, the federal banking regulatory agencies issued an interim final rule that provided the option to temporarily delay certain effects of CECL on regulatory capital for two years, followed by a three-year transition period. The interim final rule allows bank holding companies and banks to delay for two years 100% of the day-one impact of adopting CECL and 25% of the cumulative change in the reported allowance for credit losses since adopting CECL. The Company has elected to adopt the interim final rule, which is reflected in the risk-based capital ratios presented below.

Table 21 presents our risk-based capital ratios as of **December 31, 2022**, **December 31, 2023** and **2021, 2022**.

Table 21: Risk-Based Capital

		December 31, 2022	December 31, 2021
		(Dollars in thousands)	
December 31, 2023		December 31, 2023	
		(Dollars in thousands)	
December 31, 2022		December 31, 2022	
		(Dollars in thousands)	
Tier 1 capital	Tier 1 capital		
Stockholders' equity	Stockholders' equity		
Stockholders' equity	Stockholders' equity		
Stockholders' equity	Stockholders' equity	\$ 3,526,362	\$ 2,765,721
ASC 326 transitional period adjustment	ASC 326 transitional period adjustment	24,369	55,143
Goodwill and core deposit intangibles, net	Goodwill and core deposit intangibles, net	(1,456,270)	(997,605)

Unrealized loss (gain) on available-for-sale securities	Unrealized loss (gain) on available-for-sale securities	305,458	(10,462)
Total common equity Tier 1 capital	Total common equity Tier 1 capital	2,399,919	1,812,797
Qualifying trust preferred securities	Qualifying trust preferred securities	—	71,270
Total Tier 1 capital	Total Tier 1 capital	2,399,919	1,884,067
Tier 2 capital	Tier 2 capital		

Allowance for credit losses	Allowance for credit losses		
Allowance for credit losses	Allowance for credit losses		

Allowance for credit losses	Allowance for credit losses	289,669	236,714
ASC 326 transitional period adjustment	ASC 326 transitional period adjustment	(24,369)	(55,143)
Disallowed allowance for credit losses (limited to 1.25% of risk weighted assets)	Disallowed allowance for credit losses (limited to 1.25% of risk weighted assets)	(32,184)	(33,514)
Qualifying allowance for credit losses	Qualifying allowance for credit losses	233,116	148,057
Qualifying subordinated notes	Qualifying subordinated notes	440,420	299,824
Total Tier 2 capital	Total Tier 2 capital	673,536	447,881
Total risk-based capital	Total risk-based capital	\$ 3,073,455	\$ 2,331,948

Average total assets for leverage ratio	Average total assets for leverage ratio	\$22,091,588	\$16,960,683
Risk weighted assets	Risk weighted assets	\$18,583,293	\$11,793,539
Ratios at end of period	Ratios at end of period		
Common equity Tier 1 capital	Common equity Tier 1 capital	12.91 %	15.37 %

Common equity Tier 1 capital	Common equity Tier 1 capital	14.15 %	12.91 %
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Leverage ratio	Leverage ratio	10.86	11.11
Tier 1 risk-based capital	Tier 1 risk-based capital	12.91	15.98
Total risk-based capital	Total risk-based capital	16.54	19.77

[illegible]

Table 22 presents actual capital amounts and ratios as of December 31, 2022 December 31, 2023 and 2021, 2022, for our bank subsidiary and us.

Actual		Minimum Capital Requirement – Basel III		Minimum To Be Well-Capitalized Under Prompt Corrective Action Provision	
Amount	Ratio	Amount	Ratio	Amount	Ratio
(Dollars in thousands)					
As of December 31, 2022					

(Dollars in thousands)														
As of December 31, 2023														
Common equity Tier 1 capital ratios:	Common equity Tier 1 capital ratios:													
Common equity Tier 1 capital ratios:														
Common equity Tier 1 capital ratios:														
Home BancShares														
Home BancShares														
Home BancShares	Home BancShares	\$2,399,919	12.91 %	\$1,300,831	7.00 %	N/A	N/A	\$2,609,823	14.15		14.15	%	\$1,290,867	7.00
Centennial Bank	Centennial Bank	2,408,756	13.00	1,297,352	7.00	1,204,684	6.50							
Leverage ratios:	Leverage ratios:													
Home BancShares	Home BancShares	\$2,399,919	10.86 %	\$ 883,664	4.00 %	N/A	N/A							
Home BancShares														
Home BancShares								\$2,609,823		12.44 %	\$	839,271		
Centennial Bank	Centennial Bank	2,408,756	10.93	881,464	4.00	1,101,831	5.00							
Tier 1 capital ratios:	Tier 1 capital ratios:													
Home BancShares														
Home BancShares														
Home BancShares	Home BancShares	\$2,399,919	12.91 %	\$1,579,580	8.50 %	N/A	N/A	\$2,609,823	14.15		14.15	%	\$1,567,482	8.50
Centennial Bank	Centennial Bank	2,408,756	13.00	1,575,356	8.50	1,482,688	8.00							
Total risk-based capital ratios:	Total risk-based capital ratios:													
Home BancShares	Home BancShares	\$3,073,455	16.54 %	\$1,951,246	10.50 %	N/A	N/A							
Home BancShares														
Home BancShares								\$3,281,136		17.79 %	\$	1,936,301		
Centennial Bank	Centennial Bank	2,640,992	14.25	1,946,021	10.50	1,853,354	10.00							
As of December 31, 2021														
As of December 31, 2022														
Common equity Tier 1 capital ratios:	Common equity Tier 1 capital ratios:													
Common equity Tier 1 capital ratios:														
Common equity Tier 1 capital ratios:														
Home BancShares														
Home BancShares														

Home BancShares	Home BancShares	\$1,812,797	15.37 %	\$ 825,548	7.00 %	N/A	N/A	\$2,399,919	12.91	12.91	%	\$1,300,831	7.00
Centennial Bank	Centennial Bank	1,859,093	15.82	822,608	7.00	763,850	6.50						
Leverage ratios:	Leverage ratios:												
Home BancShares	Home BancShares	\$1,884,067	11.11 %	\$ 678,427	4.00 %	N/A	N/A						
Home BancShares	Home BancShares							\$2,399,919		10.86 %		\$ 883,664	
Centennial Bank	Centennial Bank	1,859,093	10.97	677,883	4.00	847,353	5.00						
Tier 1 capital ratios:	Tier 1 capital ratios:												
Home BancShares	Home BancShares												
Home BancShares	Home BancShares												
Home BancShares	Home BancShares	\$1,884,067	15.98 %	\$1,002,451	8.50 %	N/A	N/A	\$2,399,919	12.91	12.91	%	\$1,579,580	8.50
Centennial Bank	Centennial Bank	1,859,093	15.82	998,881	8.50	940,123	8.00						
Total risk-based capital ratios:	Total risk-based capital ratios:												
Home BancShares	Home BancShares	\$2,331,948	19.77 %	\$1,238,322	10.50 %	N/A	N/A						
Home BancShares	Home BancShares							\$3,073,455		16.54 %		\$ 1,951,246	
Centennial Bank	Centennial Bank	2,006,814	17.08	1,233,697	10.50	1,174,950	10.00						

Cash Commitments and Resources

In the normal course of business, we enter into a number of financial commitments. Examples of these commitments include but are not limited to operating lease obligations, FHLB advances & other borrowings, lines of credit, subordinated debentures, unfunded loan commitments and letters of credit.

Commitments to extend credit and letters of credit are legally binding, conditional agreements generally having certain expiration or termination dates. These commitments generally require customers to maintain certain credit standards and are established based on management's credit assessment of the customer. The commitments may expire without being drawn upon. Therefore, the total commitment does not necessarily represent future requirements.

Standby letters of credit are conditional commitments issued by the Company to guarantee the performance of a customer to a third party. Those guarantees are primarily issued to support public and private borrowing arrangements, including commercial paper, bond financing and similar transactions. The credit risk involved in issuing letters of credit is essentially the same as that involved in extending loans to customers. The Company had total outstanding letters of credit amounting to **\$185.5 million and \$184.6 million at December 31, 2023 and \$110.8 million at December 31, 2022 and 2021, 2022**, respectively, with the majority of maturities ranging from currently due to four years.

Table 23 presents the anticipated funding requirements of our most significant financial commitments, excluding interest, as of **December 31, 2022** **December 31, 2023**.

Table 23: Funding Requirements of Financial Commitments

Table 2: Funding Requirements of Financial Commitments					
	Payments Due by Period				
				Greater than	
	Less than	One-Three	Three-Five	Five	
	One Year	Years	Years	Years	Total
	(In thousands)				
	Payments Due by Period			Payments Due by Period	
	Less than				
	One Year			Greater than	
		Less than	One-Three	Three-Five	Five Years
		One Year	Years	Years	Total

	(In thousands)							(In thousands)								
Operating lease obligations	Operating lease obligations	\$	8,332	\$	14,202	\$	12,173	\$24,591	\$	59,298						
FHLB advances & other borrowings by contractual maturity	FHLB advances & other borrowings by contractual maturity		50,000		100,000		100,000		400,000		650,000					
Subordinated debentures	Subordinated debentures		—		—		—		440,420		440,420					
Loan commitments	Loan commitments		1,785,593		1,443,492		1,017,474		585,049		4,831,608					
Letters of credit	Letters of credit		176,776		7,748		100		—		184,624					

Non-GAAP Financial Measurements

Our accounting and reporting policies conform to generally accepted accounting principles in the United States ("GAAP") and the prevailing practices in the banking industry. However, this report contains financial information determined by methods other than in accordance with GAAP, including earnings, as adjusted; diluted earnings per common share, as adjusted; tangible book value per share; return on average assets, excluding intangible amortization; return on average assets, as adjusted; return on average common equity, as adjusted; return on average tangible equity excluding intangible amortization; return on average tangible equity, as adjusted; tangible equity to tangible assets; and efficiency ratio, as adjusted.

We believe these non-GAAP measures and ratios, when taken together with the corresponding GAAP measures and ratios, provide meaningful supplemental information regarding our performance. We believe investors benefit from referring to these non-GAAP measures and ratios in assessing our operating results and related trends, and when planning and forecasting future periods. However, these non-GAAP measures and ratios should be considered in addition to, and not as a substitute for or preferable to, ratios prepared in accordance with GAAP.

The tables below present non-GAAP reconciliations of earnings, as adjusted, and diluted earnings per share, as adjusted, as well as the non-GAAP computations of tangible book value per share; return on average assets, excluding intangible amortization; return on average assets, as adjusted; return on average common equity, as adjusted; return on average tangible equity excluding intangible amortization; return on average tangible equity, as adjusted; tangible equity to tangible assets; and efficiency ratio, as adjusted. The items used in these calculations are included in financial results presented in accordance with GAAP.

Earnings, as adjusted, and diluted earnings per common share, as adjusted, are meaningful non-GAAP financial measures for management, as they exclude certain items such as merger expenses and/or certain gains and losses. Management believes the exclusion of these items in expressing earnings provides a meaningful foundation for period-to-period and company-to-company comparisons, which management believes will aid both investors and analysts in analyzing our financial measures and predicting future performance. These non-GAAP financial measures are also used by management to assess the performance of our business, because management does not consider these items to be relevant to ongoing financial performance.

In Table 24 below, we have provided a reconciliation of the non-GAAP calculation of the financial measure for the periods indicated.

Table 24: Earnings, As Adjusted

		2022	2021	2020
		(In thousands, except per share data)		
Years Ended December 31,		Years Ended December 31,		
2023		2023	2022	2021
(In thousands, except per share data)		(In thousands, except per share data)		
GAAP net income available to common shareholders (A)	GAAP net income available to common shareholders (A)	\$305,262	\$319,021	\$214,448
Adjustments:	Adjustments:			
FDIC special assessment	FDIC special assessment			
FDIC special assessment	FDIC special assessment			
FDIC special assessment	FDIC special assessment			

BOLI death benefit				
Fair value adjustment for marketable securities	Fair value adjustment for marketable securities	1,272	(7,178)	1,978
Initial provision for credit losses - acquisition	Initial provision for credit losses - acquisition	58,585	—	—
Gain on securities	Gain on securities	—	(219)	—
Recoveries on historic losses	Recoveries on historic losses	(6,706)	(5,107)	—
Branch write-off expense	Branch write-off expense	—	—	981
Special dividend from equity investment	Special dividend from equity investment	(1,434)	(12,500)	(10,185)
Merger expenses	Merger expenses	49,594	1,886	711
Hurricane expenses	Hurricane expenses	176	—	—
TRUPS redemption fees	TRUPS redemption fees	2,081	—	—
Special lawsuit settlement, net of expense	Special lawsuit settlement, net of expense	(10,000)	—	—
Outsourced special project expense		—	—	1,092
Total adjustments				
Total adjustments				
Total adjustments	Total adjustments	93,568	(23,118)	(5,423)
Tax-effect of adjustments ⁽¹⁾	Tax-effect of adjustments ⁽¹⁾	22,890	(6,225)	(1,417)
Total adjustments after tax (B)	Total adjustments after tax (B)	70,678	(16,893)	(4,006)
Earnings, as adjusted (C)	Earnings, as adjusted (C)	\$375,940	\$302,128	\$210,442
Average diluted shares outstanding (D)	Average diluted shares outstanding (D)	195,019	164,858	165,373
GAAP diluted earnings per share: A/D	GAAP diluted earnings per share: A/D	\$ 1.57	\$ 1.94	\$ 1.30
Adjustments after-tax: B/D	Adjustments after-tax: B/D	0.36	(0.11)	(0.03)
Diluted earnings per common share excluding adjustments: C/D	Diluted earnings per common share excluding adjustments: C/D	\$ 1.93	\$ 1.83	\$ 1.27

(1) Blended statutory tax rate of 24.989% for 2023, 24.6735% for 2022 and 25.740% for 2021 and 26.135% for 2020, 2021.

We had \$1.45 billion, \$1.46 billion \$998.1 million and \$1.00 billion \$998.1 million total goodwill, core deposit intangibles and other intangible assets as of December 31, 2022, December 31, 2023, 2021, 2022 and 2020, 2021, respectively. Because of our level of intangible assets and related amortization expenses, management believes tangible book value per share; return on average assets, excluding intangible amortization; return on average assets, as adjusted; return on average common equity, as adjusted; return on average tangible equity excluding intangible amortization; return on average tangible equity, as adjusted and tangible equity to tangible assets are useful in evaluating our Company. These calculations, which are similar to the GAAP calculation of diluted earnings per common share, book value, return on average assets, return on average equity, and equity to assets, are presented in Tables 25 through 28, respectively.

Table 25: Tangible Book Value Per Share

		Years Ended December 31,	
		2022	2021
		(In thousands, except per share data)	
Years Ended December 31,		Years Ended December 31,	
2023		2023	2022
(In thousands, except per share data)		(In thousands, except per share data)	
Book value per share: A/B	Book value per share: A/B	\$ 17.33	\$ 16.90
Tangible book value per share: (A-C-D)/B	Tangible book value per share: (A-C-D)/B	10.17	10.80
(A) Total equity	(A) Total equity	\$3,526,362	\$2,765,721
(B) Shares outstanding	(B) Shares outstanding	203,434	163,699
(C) Goodwill	(C) Goodwill	1,398,253	973,025
(D) Core deposit intangible	(D) Core deposit intangible	58,455	25,045

Table 26: Return on Average Assets Excluding Intangible Amortization

		Years Ended December 31,		
		2022	2021	2020
		(Dollars in thousands)		
Years Ended December 31,		Years Ended December 31,		
2023		2023	2022	2021
(Dollars in thousands)		(Dollars in thousands)		
Return on average assets: A/D	Return on average assets: A/D	1.35 %	1.83 %	1.33 %
Return on average assets excluding intangible amortization: (A+B)/(D-E)	Return on average assets excluding intangible amortization: (A+B)/(D-E)	1.47	1.96	1.45

Return on average assets excluding fair value adjustment for marketable securities, initial provision for credit losses-acquisition, gain on securities, recoveries on historic losses, branch write-off expense, special dividend from equity investment, merger expenses, hurricane expenses, TRUPS redemption fees, special lawsuit settlement net of expense and outsourced special project expense: (ROA, as adjusted) (A+C)/D	1.67	1.73	1.30
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Return on
average
assets, as
adjusted:
(A+C)/D

(A) Net income	(A) Net income	\$ 305,262	\$ 319,021	\$ 214,448
(B) Intangible amortization after-tax	(B) Intangible amortization after-tax	6,624	4,220	4,317
(C) Adjustments after-tax	(C) Adjustments after-tax	70,678	(16,893)	(4,006)
(D) Average assets	(D) Average assets	22,553,340	17,458,985	16,137,294
(E) Average goodwill, core deposits and other intangible assets	(E) Average goodwill, core deposits and other intangible assets	1,335,216	1,000,872	1,004,157

Table 27: Return on Average Tangible Equity Excluding Intangible Amortization

		Years Ended December 31,							
		2022	2021	2020					
		(Dollars in thousands)							
	Years Ended December 31,			Years Ended December 31,					
	2023			2023	2022	2021			
		(Dollars in thousands)			(Dollars in thousands)				
Return on average equity: A/D	Return on average equity: A/D	9.17 %	11.89 %	8.57 %	Return on average equity: A/D	10.82 %	9.17 %	11.89 %	

Return on average common equity excluding fair value adjustment for marketable securities, initial provision for credit losses-acquisition, gain on securities, recoveries on historic losses, branch write-off expense, special dividend from equity investment, merger expenses, hurricane expenses, TRUPS redemption fees, special lawsuit settlement net of expense and outsourced special project expense: (ROE, as adjusted) (A+C)/D				
		11.29	11.26	8.41
Return on average common equity, as adjusted: (A+C)/D				
Return on average tangible equity excluding intangible amortization: B/(D-E)	Return on average tangible equity excluding intangible amortization: B/(D-E)	15.63	19.20	14.59
Return on average tangible common equity excluding fair value adjustment for marketable securities, initial provision for credit losses-acquisition, gain on securities, recoveries on historic losses, branch write-off expense, special dividend from equity investment, merger expenses, hurricane expenses, TRUPS redemption fees, special lawsuit settlement net of expense and outsourced special project expense: (ROTCE, as adjusted) (A+C)/(D-E)				
		18.84	17.95	14.04
Return on average tangible common equity, as adjusted: (A+C)/(D-E)				
(A) Net income	(A) Net income	\$ 305,262	\$ 319,021	\$ 214,448

(B) Earnings excluding intangible amortization	(B) Earnings excluding intangible amortization	311,886	323,241	218,765
(C) Adjustments after-tax	(C) Adjustments after-tax	70,678	(16,893)	(4,006)
(D) Average equity	(D) Average equity	3,330,718	2,684,139	2,503,200
(E) Average goodwill, core deposits and other intangible assets	(E) Average goodwill, core deposits and other intangible assets	1,335,216	1,000,872	1,004,157

Table 28: Tangible Equity to Tangible Assets

		Years Ended December 31,					
		2022	2021			2023	2022
		(Dollars in thousands)					
		Years Ended December 31,				Years Ended December 31,	
		2023				2023	2022
		(Dollars in thousands)				(Dollars in thousands)	
Equity to assets: B/A	Equity to assets: B/A	15.41 %	15.32 %	Equity to assets: B/A		16.73 %	15.41 %
Tangible equity to tangible assets: (B-C- D)/(A-C- D)	Tangible equity to tangible assets: (B-C- D)/(A-C- D)	9.66	10.36				
(A) Total assets	(A) Total assets	\$22,883,588	\$18,052,138				
(B) Total equity	(B) Total equity	3,526,362	2,765,721				
(C) Goodwill	(C) Goodwill	1,398,253	973,025				
(D) Core deposit intangible	(D) Core deposit intangible	58,455	25,045				

The efficiency ratio is a standard measure used in the banking industry and is calculated by dividing non-interest expense less amortization of core deposit intangibles by the sum of net interest income on a tax equivalent basis and non-interest income. The efficiency ratio, as adjusted, is a meaningful non-GAAP measure for management, as it excludes certain items and is calculated by dividing non-interest expense less amortization of core deposit intangibles by the sum of net interest income on a tax equivalent basis and non-interest income excluding items such as merger expenses and/or certain other gains and losses. In Table 29 below, we have provided a reconciliation of the non-GAAP calculation of the financial measure for the periods indicated.

Table 29: Efficiency Ratio, As Adjusted

Years Ended December 31,			
2022	2021	2020	
(Dollars in thousands)			

Years Ended December 31,					Years Ended December 31,		
2023					2023	2022	2021
(Dollars in thousands)					(Dollars in thousands)		
Net interest income (A)	Net interest income (A)	\$758,676	\$572,971	\$582,555			
Non-interest income (B)	Non-interest income (B)	175,111	137,569	111,786			
Non-interest expense (C)	Non-interest expense (C)	475,627	298,517	287,385			
FTE Adjustment (D)	FTE Adjustment (D)	8,663	7,079	6,015			
Amortization of intangibles (E)	Amortization of intangibles (E)	8,853	5,683	5,844			
Adjustments:	Adjustments:						
Non-interest income:	Non-interest income:						
Non-interest income:							
Non-interest income:							
Fair value adjustment for marketable securities							
Fair value adjustment for marketable securities							
Fair value adjustment for marketable securities	Fair value adjustment for marketable securities	\$ (1,272)	\$ 7,178	\$ (1,978)			
Special dividend from equity investment	Special dividend from equity investment	1,434	12,500	10,185			
Gain on OREO, net	Gain on OREO, net	500	2,003	1,132			
Gain (loss) on branches, equipment and other assets, net	Gain (loss) on branches, equipment and other assets, net	15	(105)	326			
Gain on securities, net	Gain on securities, net	—	219	—			
BOLI death benefits							
Special lawsuit settlement	Special lawsuit settlement	15,000	—	—			
Recoveries on historic losses	Recoveries on historic losses	6,706	5,107	—			
Total non-interest income adjustments (F)	Total non-interest income adjustments (F)	\$ 22,383	\$ 26,902	\$ 9,665			

Efficiency ratio (reported): ((C- E)/(A+B+D))	Efficiency ratio (reported): ((C- E)/(A+B+D))	49.53 %	40.81 %	40.20 %	Efficiency ratio (reported): ((C-E)/(A+B+D))	46.21 %	49.53 %	40.81 %	40.20 %
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Table 30: Quarterly Results

[illegible]

Total interest expense	Total interest expense	13,755	18,255	29,851	57,229	\$119,090
Net interest income	Net interest income	131,148	198,758	213,104	215,666	758,676
Provision for credit losses	Provision for credit losses	—	58,585	—	5,000	63,585
Net interest income after provision for credit losses	Net interest income after provision for credit losses	131,148	140,173	213,104	210,666	695,091
Total non-interest income	Total non-interest income	30,669	44,581	43,201	56,660	175,111
Total non-interest expense	Total non-interest expense	76,896	165,482	114,346	118,903	475,627
Income before income taxes	Income before income taxes	84,921	19,272	141,959	148,423	394,575
Income tax expense	Income tax expense	20,029	3,294	33,254	32,736	89,313
Net income	Net income	\$ 64,892	\$ 15,978	\$108,705	\$115,687	\$305,262
Per share data:	Per share data:					
Basic earnings per common share	Basic earnings per common share	\$ 0.40	\$ 0.08	\$ 0.53	\$ 0.57	\$ 1.57
Basic earnings per common share						
Basic earnings per common share						
Diluted earnings per common share	Diluted earnings per common share	0.40	0.08	0.53	0.57	1.57
2021 Quarters						
		First	Second	Third	Fourth	Total
(In thousands, except per share data)						
2022 Quarters						
		First	Second	Third	Fourth	Total
(In thousands, except per share data)						
Income statement data:	Income statement data:					
Total interest income						

Total interest income						
Total interest income	Total interest income	\$162,651	\$154,481	\$157,060	\$150,979	\$625,171
Total interest expense	Total interest expense	14,563	13,229	12,449	11,959	52,200
Net interest income	Net interest income	148,088	141,252	144,611	139,020	572,971
Provision for credit losses	Provision for credit losses	—	(4,752)	—	—	(4,752)
Net interest income after provision for credit losses	Net interest income after provision for credit losses	148,088	146,004	144,611	139,020	577,723
Total non-interest income	Total non-interest income	45,276	31,120	29,209	31,964	137,569
Total non-interest expense	Total non-interest expense	72,866	72,982	75,619	77,050	298,517
Income before income taxes	Income before income taxes	120,498	104,142	98,201	93,934	416,775
Income tax expense	Income tax expense	28,896	25,072	23,209	20,577	97,754
Net income	Net income	\$ 91,602	\$ 79,070	\$ 74,992	\$ 73,357	\$319,021
Per share data:	Per share data:					
Basic earnings per common share	Basic earnings per common share	\$ 0.55	\$ 0.48	\$ 0.46	\$ 0.45	\$ 1.94
Basic earnings per common share						
Basic earnings per common share						
Diluted earnings per common share	Diluted earnings per common share	0.55	0.48	0.46	0.45	1.94

Recent Accounting Pronouncements

See Note 24 to the Notes to Consolidated Financial Statements for a discussion of certain recent accounting pronouncements.

Item 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Liquidity and Market Risk Management

Asset/Liability Management. Our management actively measures and manages interest rate risk. The asset/liability committees of the boards of directors of our holding company and bank subsidiary are also responsible for approving our asset/liability management policies, overseeing the formulation and implementation of strategies to improve balance sheet positioning and earnings, and reviewing our interest rate sensitivity position.

Our objective is to manage liquidity in a way that ensures cash flow requirements of depositors and borrowers are met in a timely and orderly fashion while ensuring the reliance on various funding sources does not become so heavily weighted to any one source that it causes undue risk to the bank. Our liquidity sources are prioritized based on availability and ease of activation. Our current liquidity condition is a primary driver in determining our funding needs and is a key component of our asset liability management.

Various sources of liquidity are available to meet the cash flow needs of depositors and borrowers. Our principal source of funds is core deposits, including checking, savings, money market accounts and certificates of deposit. We may also from time to time obtain wholesale funding through brokered deposits. Secondary sources of funding include advances from the Federal Home Loan Bank of Dallas, the Federal Reserve Bank Discount Window and other borrowings, such as through correspondent banking relationships. These secondary sources enable us to borrow funds at rates and terms which, at times, are more beneficial to us. Additionally, as needed, we can liquidate or utilize our available for sale investment portfolio as collateral to provide funds for an intermediate source of liquidity.

Interest Rate Sensitivity. Our primary business is banking and the resulting earnings, primarily net interest income, are susceptible to changes in market interest rates. It is management's goal to maximize net interest income within acceptable levels of interest rate and liquidity risks.

A key element in the financial performance of financial institutions is the level and type of interest rate risk assumed. The single most significant measure of interest rate risk is the relationship of the repricing periods of earning assets and interest-bearing liabilities. The more closely the repricing periods are correlated, the less interest rate risk we assume. We use net interest income simulation modeling and economic value of equity as the primary methods in analyzing and managing interest rate risk.

One of the tools that our management uses to measure short-term interest rate risk is a net interest income simulation model. This analysis calculates the difference between net interest income forecasted using base market rates and using a rising and a falling interest rate scenario. The income simulation model includes various assumptions regarding the re-pricing relationships for each of our products. Many of our assets are floating rate loans, which are assumed to re-price immediately, and proportional to the change in market rates, depending on their contracted index. Some loans and investments include the opportunity of prepayment (embedded options), and accordingly, the simulation model uses indexes to estimate these prepayments and reinvest their proceeds at current yields. Our non-term deposit products re-price overnight in the model while we project certain other deposits by product type to have stable balances based on our deposit history. This accounts for the portion of our portfolio that moves more slowly than market rates and changes at our discretion.

This analysis indicates the impact of changes in net interest income for the given set of rate changes and assumptions. It assumes the balance sheet remains static and that its structure does not change over the course of the year. It does not account for all factors that impact this analysis, including changes by management to mitigate the impact of interest rate changes or secondary impacts such as changes to our credit risk profile as interest rates change.

Furthermore, loan prepayment rate estimates and spread relationships change regularly. Interest rate changes create changes in actual loan prepayment rates that will differ from the market estimates incorporated in this analysis. Changes that vary significantly from the assumptions may have significant effects on our net interest income.

For the rising and falling interest rate scenarios, the base market interest rate forecast was increased and decreased over twelve months by 200 and 100 basis points, respectively. At **December 31, 2022** **December 31, 2023**, our net interest margin exposure related to these hypothetical changes in market interest rates was within the current guidelines established by us.

Table 31 presents our sensitivity to net interest income as of **December 31, 2022** **December 31, 2023**.

Table 31: Sensitivity of Net Interest Income

Interest Rate Scenario	Percentage Change from Base
Up 200 basis points	7.48 9.61 %
Up 100 basis points	3.77 4.93
Down 100 basis points	(4.65) (5.70)
Down 200 basis points	(10.21) (11.82)

Item 8. CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

Management's Report on Internal Control Over Financial Reporting

The management of Home BancShares, Inc. (the "Company") is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934. The Company's internal control over financial reporting is designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation and fair presentation of the Company's consolidated financial statements for external purposes in accordance with U.S. GAAP. The Company's internal control over financial reporting includes those policies and procedures that:

- pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the Company;
- provide reasonable assurance that transactions are recorded as necessary to permit preparation of the consolidated financial statements in accordance with U.S. GAAP, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company;
- provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the Company's assets that could have a material effect on the consolidated financial statements.

Because of inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Under the supervision and with the participation of management, the Company conducted an assessment of the effectiveness of the Company's internal control over financial reporting as of **December 31, 2022** **December 31, 2023**. In making this assessment, management used the criteria set forth in *Internal Control – Integrated Framework* (2013 edition) issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on management's assessment and those criteria, **which excluded the operations of Happy Bancshares, Inc. ("Happy") as noted below**, management believes that the Company maintained effective internal control over financial reporting as of **December 31, 2022** **December 31, 2023**.

In conducting the assessment of the effectiveness of its internal control over financial reporting as of December 31, 2022, the Company has excluded the operations of Happy as permitted by the guidance issued by the Office of the Chief Accountant of the Securities and Exchange Commission (not to extend more than one year beyond the date of the acquisition or for more than one annual reporting period). In conducting the assessment of the effectiveness of its disclosure controls and procedures as of December 31, 2022, the Company has excluded those disclosure controls and procedures of Happy that are subsumed by internal control over financial reporting. The acquisition was completed on April 1, 2022. As of December 31, 2022, Happy's assets represented approximately 16.9% of the Company's total consolidated assets. See "Note 2. Business Combinations" for further discussion of the merger and its impact on the Company's consolidated financial statements.

FORVIS, LLP, (formerly BKD, LLP), Little Rock, Arkansas, (U.S. PCAOB Auditor Firm I.D.:686), the independent registered public accounting firm that audited the consolidated financial statements of the Company included in this Annual Report on Form 10-K, has issued an attestation report on the effectiveness of the Company's internal control over financial reporting as of **December 31, 2022** **December 31, 2023**. The report, which expresses an unqualified opinion on the effectiveness of the Company's internal control over financial reporting as of **December 31, 2022** **December 31, 2023**, is included herein.

Report of Independent Registered Public Accounting Firm

To the Stockholders, Board of Directors and Audit Committee
Home BancShares, Inc.
Conway, Arkansas

Opinion on the Consolidated Financial Statements

We have audited the accompanying consolidated balance sheets of Home BancShares, Inc. (the "Company") as of **December 31, 2022** **December 31, 2023** and **2021**, **2022**, the related consolidated statements of income, comprehensive income, stockholders' equity, and cash flows for each of the years in the three-year period ended **December 31, 2022** **December 31, 2023**, and the related notes (collectively referred to as the "financial statements"). In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of **December 31, 2022** **December 31, 2023** and **2021**, **2022**, and the results of its operations and its cash flows for each of the years in the three-year period ended **December 31, 2022** **December 31, 2023**, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the Company's internal control over financial reporting as of **December 31, 2022** **December 31, 2023**, based on criteria established in *Internal Control – Integrated Framework* (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated **February 24, 2023** **February 26, 2024**, expressed an unqualified opinion **on the effectiveness of the Company's internal control over financial reporting thereon**.

Basis for Opinion

These **consolidated** financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's **consolidated** financial statements based on our audits.

We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the **consolidated** financial statements are free of material misstatement, whether due to error or fraud.

Our audits included performing procedures to assess the risks of material misstatement of the **consolidated** financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the **consolidated** financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the **consolidated** financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matters

The critical audit matters communicated below are matters arising from the current-period audit of the consolidated financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

Allowance for Credit Losses

Critical Audit Matter Description

As discussed in Note Notes 1 and 5 to the financial statements, the Company's loan portfolio and the associated allowance for credit losses ("ACL") were \$14.4 billion and \$288.2 million as of December 31, 2023, respectively. The Company estimates the ACL based on internal and external information relating to past events, current conditions, and reasonable and supportable forecasts. The Company uses the discounted cash flow (DCF) method to estimate expected losses for all of the Company's loan pools segments that exhibit similar risk characteristics, characteristics and loans that do not share risk characteristics are evaluated on an individual basis. For each loan pool, segment, the Company generates cash flow projections at the instrument level adjusting payment expectations for estimated prepayment speed, curtailments, time to recovery, probability of default and loss given default. The Company uses regression analysis of historical internal and peer data to determine suitable loss drivers when modeling lifetime probability of default and loss given default. The Company's analysis also determines how expected probability of default and loss given default will react to forecasted levels of the loss drivers. The Company evaluates the performance of the selected models used in the calculation and determines if changes to the input assumptions and economic factors are necessary to produce a calculation that is more responsive to changes in economic conditions. Additional qualitative adjustments are applied for risk factors that are not considered within the modeling process but are relevant in assessing the expected credit losses within the loan pools. Loans that do not share risk characteristics are evaluated on an individual basis. For loans individually evaluated, an allowance segments. Consideration is established when given to the discounted cash flows, collateral value or observable market price following factors: changes in lending policies, procedures and strategies; changes in nature and volume of the impaired portfolio; staff experience; changes in volume and trends in classified loans, delinquencies and nonaccruals; concentration risk; trends in underlying collateral values; external factors such as competition, legal and regulatory environment; changes in the quality of the loan is lower than the carrying value of that loan. review system; and economic conditions. The Company applies expected funding percentages to the respective model loss rates to estimate the allowance for unfunded commitments.

Auditing management's estimate of the allowances for loan credit losses, (ACL) and unfunded commitments involved more specifically the qualitative factor adjustments applied in the ACL, is a critical audit matter. The principal consideration for our determination of the critical audit matter is a high degree of subjectivity of the assumptions utilized in calculating the qualitative reserve component within the model. Furthermore, certain inputs and assumptions lack observable data and, therefore, applying audit procedures required a higher degree of auditor judgement and subjectivity due to the complexities nature and extent of the probability of default audit evidence and loss given default models and the nature of the qualitative factor adjustments. Management's qualitative factor adjustments are highly judgmental and had a significant effect on the ACL, effort required to address this matter.

How the Critical Audit Matter was Addressed in the Audit

Our The primary audit procedures related we performed to the ACL and allowance for unfunded commitments included the following procedures, among others: address this critical audit matter included:

- Obtained an understanding, evaluated the design and tested the operating effectiveness of controls including information technology, over the reliability and accuracy of data used to calculate and estimate the various components of the ACL including:
 - Loan data completeness and accuracy,
 - Grouping of loans by segment,
 - Model inputs utilized,
 - Approval of model assumptions selected, and
 - Qualitative factors have been appropriately identified, are adequately supported, and accurately applied.
- Establishment of qualitative factors
 - Tested Evaluated and tested the data and inputs utilized within the ACL calculation for completeness and accuracy including mathematical accuracy of the calculation of the ACL
 - Tested individual loan files to evaluate the reasonableness of loan credit risk ratings
 - Tested the completeness and accuracy of inputs utilized in the calculation of the ACL
 - Evaluated the reasonableness of selected loss drivers utilized and loss driver forecasts for each loan segment
 - Tested the reasonableness of specific reserves on individually evaluated loans
 - Tested estimated funding rate of unfunded loan commitments calculation.
- Evaluated the qualitative adjustments, factors for appropriate identification and application including any additional factors utilized for specific identified risks and assessed reasonableness of the reasonableness and basis for adjustments adjustment.

- Evaluated Analyzed the accuracy and completeness of Topic 326 disclosures total qualitative factor adjustment applied to each loan segment, in comparison to changes in the consolidated financial statements

Business Combination Accounting

Critical Audit Matter Description

As discussed in Note 2, the Company completed the acquisition of Happy Bancshares, Inc. (Happy) Company's quantitatively driven expected credit losses and merged Happy State Bank into Centennial Bank on April 1, 2022. Management determined that the acquisition qualified as a business loan segments and accordingly, all identifiable assets acquired and liabilities assumed were valued at fair value, resulting in additional goodwill of approximately \$421.3 million. The identification and valuation of such acquired assets and assumed liabilities requires management to exercise significant judgment and consider the use of third-party specialists to estimate fair values.

Auditing management's estimates of the fair value of assets acquired and liabilities assumed involved a high degree of subjectivity due to the significant judgment applied, the sensitivity to underlying assumptions in determining fair value and assessing evaluated the appropriateness of the third-party specialists' models.

How the Critical Audit Matter was Addressed total qualitative factor adjustments applied in the Audit

Our audit procedures related to the fair value of assets acquired and liabilities assumed included the following procedures, among others:

- Obtained and reviewed the Merger Agreement to gain an understanding of the underlying terms of the acquisition overall allowance.
- Obtained an understanding, evaluated the design and tested the operating effectiveness of acquisition accounting controls, including but not limited to, management's review of valuation results provided by outside vendors
- Obtained and reviewed management's business combination accounting analysis to gain an understanding of adjustments recorded
- Tested the mathematical accuracy of the adjustments included in the business combination accounting analysis focusing on the completeness and accuracy of the balance sheet acquired and related fair value
- Obtained valuation estimates prepared by management and the Company's valuation specialists. With Utilized the assistance of our valuation the firm's internal specialists challenged to test the appropriateness mathematical operation of the valuations allocated to assets acquired and liabilities assumed, including but not limited to, testing of critical inputs, assumptions applied, and valuation models utilized model.
- Recalculated goodwill
- Evaluated the accuracy and completeness of disclosures in the consolidated financial statements

/s/ FORVIS, LLP
(Formerly, BKD, LLP)

We have served as the Company's auditor since 2005.

Little Rock, Arkansas
February 24, 2023 26, 2024

Report of Independent Registered Public Accounting Firm

To the Stockholders, Board of Directors and Audit Committee
Home BancShares, Inc.
Conway, Arkansas

Opinion on the Internal Control Over Financial Reporting

We have audited Home BancShares, Inc.'s (the "Company") internal control over financial reporting as of December 31, 2022 December 31, 2023, based on criteria established in *Internal Control – Integrated Framework: (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2022 December 31, 2023, based on criteria established in *Internal Control – Integrated Framework: (2013)* issued by COSO.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the consolidated financial statements of the Company as of December 31, 2022 December 31, 2023 and 2021, 2022, and for each of the three years in the period ended December 31, 2022 December 31, 2023, and our report dated February 24, 2023 February 26, 2024, expressed an unqualified opinion on those consolidated financial statements.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management's Report on Internal Control over Financial Reporting*. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit.

We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audit also included performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

As described in *Management's Report on Internal Control over Financial Reporting*, the scope of management's assessment of internal control over financial reporting as of December 31, 2022, has excluded Happy Bancshares, Inc. acquired on April 1, 2022. We have also excluded Happy Bancshares, Inc. from the scope of our audit of internal control over financial reporting. Happy Bancshares, Inc. represented approximately 16.9% of consolidated total assets as of December 31, 2022.

Definitions and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of reliable financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

/s/ FORVIS, LLP

(Formerly, BKD, LLP)

Little Rock, Arkansas

February 24, 2023 26, 2024

Home BancShares, Inc. Consolidated Balance Sheets

December 31,		December 31,		December 31,	
(In thousands, except share data)	(In thousands, except share data)	2022	2021	(In thousands, except share data)	2023
Assets	Assets				
Cash and due from banks	Cash and due from banks	\$ 263,893	\$ 119,908		
Cash and due from banks	Cash and due from banks				
Interest-bearing deposits with other banks	Interest-bearing deposits with other banks	460,897	3,530,407		
Cash and cash equivalents	Cash and cash equivalents	724,790	3,650,315		
Investment securities – available-for-sale, net of allowance for credit losses		4,041,590	3,119,807		

Investment securities – held-to-maturity, net of allowance for credit losses			
		1,287,705	—
Federal funds sold			
Investment securities — available-for-sale, net of allowance for credit losses of \$2,525 and \$842 at December 31, 2023 and December 31, 2022, respectively (amortized cost of \$3,840,927 and \$4,445,620 at December 31, 2023 and December 31, 2022, respectively)			
Investment securities — held-to-maturity, net of allowance for credit losses of \$2,005 at both December 31, 2023 and 2022			
Total investment securities	Total investment securities	5,329,295	3,119,807
Loans receivable	Loans receivable	14,409,480	9,836,089
Allowance for credit losses	Allowance for credit losses	(289,669)	(236,714)
Loans receivable, net	Loans receivable, net	14,119,811	9,599,375
Bank premises and equipment, net	Bank premises and equipment, net	405,073	275,760
Foreclosed assets held for sale	Foreclosed assets held for sale	546	1,630
Cash value of life insurance	Cash value of life insurance	213,693	105,135
Accrued interest receivable	Accrued interest receivable	103,199	46,736
Deferred tax asset, net	Deferred tax asset, net	209,321	78,290
Goodwill	Goodwill	1,398,253	973,025
Core deposit intangible	Core deposit intangible	58,455	25,045
Other assets	Other assets	321,152	177,020
Total assets	Total assets	\$22,883,588	\$18,052,138

Liabilities and Stockholders' Equity	Liabilities and Stockholders' Equity		
Deposits:	Deposits:		
Deposits:			
Deposits:			
Demand and non-interest-bearing			
Demand and non-interest-bearing			
Demand and non-interest-bearing	Demand and non-interest-bearing	\$ 5,164,997	\$ 4,127,878
Savings and interest-bearing transaction accounts	Savings and interest-bearing transaction accounts	11,730,552	9,251,805
Time deposits	Time deposits	1,043,234	880,887
Total deposits	Total deposits	17,938,783	14,260,570
Securities sold under agreements to repurchase	Securities sold under agreements to repurchase	131,146	140,886
Securities sold under agreements to repurchase			
Securities sold under agreements to repurchase			
FHLB and other borrowed funds	FHLB and other borrowed funds	650,000	400,000
Accrued interest payable and other liabilities	Accrued interest payable and other liabilities	196,877	113,868
Subordinated debentures	Subordinated debentures	440,420	371,093
Total liabilities	Total liabilities	19,357,226	15,286,417
Stockholders' equity:	Stockholders' equity:		
Common stock, par value \$0.01; shares authorized 300,000,000 in 2022 and 2021; shares issued and outstanding 203,433,690 in 2022 and 163,699,282 in 2021		2,034	1,637
Common stock, par value \$0.01; shares authorized 300,000,000 in 2023 and 2022; shares issued and outstanding 201,526,494 in 2023 and 203,433,690 in 2022			
Common stock, par value \$0.01; shares authorized 300,000,000 in 2023 and 2022; shares issued and outstanding 201,526,494 in 2023 and 203,433,690 in 2022			

Common stock, par value \$0.01; shares authorized 300,000,000 in 2023 and 2022; shares issued and outstanding 201,526,494 in 2023 and 203,433,690 in 2022			
Capital surplus	Capital surplus	2,386,699	1,487,373
Retained earnings	Retained earnings	1,443,087	1,266,249
Accumulated other comprehensive (loss) income		(305,458)	10,462
Accumulated other comprehensive loss			
Total stockholders' equity	Total stockholders' equity	3,526,362	2,765,721
Total liabilities and stockholders' equity	Total liabilities and stockholders' equity	\$22,883,588	\$18,052,138

See accompanying notes.

Home BancShares, Inc.
Consolidated Statements of Income

Year Ended December 31,					Year Ended December 31,		
Year Ended December 31,							
(In thousands, except per share data)	(In thousands, except per share data)	2022	2021	2020	(In thousands, except per share data)	2023	2022
Interest income:	Interest income:						
Loans	Loans	\$ 728,342	\$ 571,960	\$ 625,338			
Loans							
Loans							
Investment securities	Investment securities						
Taxable							
Taxable							
Taxable	Taxable	91,933	30,054	32,596			
Tax-exempt	Tax-exempt	28,356	19,642	16,158			
Deposits – other banks	Deposits – other banks	29,110	3,515	1,849			
Federal funds sold	Federal funds sold	25	—	21			
Total interest income	Total interest income	877,766	625,171	675,962			
Interest expense:	Interest expense:						
Interest on deposits							
Interest on deposits							

Interest on deposits	Interest on deposits	85,989	24,936	63,110
Federal funds purchased	Federal funds purchased	2	—	13
FHLB and other borrowed funds	FHLB and other borrowed funds	11,076	7,604	9,506
Securities sold under agreements to repurchase	Securities sold under agreements to repurchase	1,430	497	1,167
Subordinated debentures	Subordinated debentures	20,593	19,163	19,611
Total interest expense	Total interest expense	119,090	52,200	93,407
Net interest income	Net interest income	758,676	572,971	582,555
Provision for credit losses on loans	Provision for credit losses on loans	50,170	—	111,422
Provision for credit losses on unfunded commitments	Provision for credit losses on unfunded commitments	11,410	(4,752)	16,989
(Recovery of) provision for credit losses on unfunded commitments				
Provision for credit losses on investment securities	Provision for credit losses on investment securities	2,005	—	842
Total credit loss expense	Total credit loss expense	63,585	(4,752)	129,253
Net interest income after provision for credit losses	Net interest income after provision for credit losses	695,091	577,723	453,302
Non-interest income:	Non-interest income:			
Service charges on deposit accounts				
Service charges on deposit accounts				
Service charges on deposit accounts	Service charges on deposit accounts	37,114	22,276	21,381
Other service charges and fees	Other service charges and fees	44,588	36,451	30,686
Trust fees	Trust fees	12,855	1,960	1,633

Mortgage lending income	Mortgage lending income	17,657	25,676	29,065
Insurance commissions	Insurance commissions	2,192	1,943	1,848
Increase in cash value of life insurance	Increase in cash value of life insurance	3,800	2,049	2,200
Dividends from FHLB, FRB, FNBB & other	Dividends from FHLB, FRB, FNBB & other	9,198	14,835	12,472
Gain on sale of SBA loans	Gain on sale of SBA loans	183	2,380	645
Gain (loss) on branches, equipment and other assets, net	Gain (loss) on branches, equipment and other assets, net	15	(105)	326
Gain on OREO, net	Gain on OREO, net	500	2,003	1,132
Gain on securities, net	Gain on securities, net	—	219	—
Fair value adjustment for marketable securities	Fair value adjustment for marketable securities	(1,272)	7,178	(1,978)
Other income	Other income	48,281	20,704	12,376
Total non-interest income	Total non-interest income	175,111	137,569	111,786
Non-interest expense:	Non-interest expense:			
Salaries and employee benefits	Salaries and employee benefits	238,885	170,755	163,950
Salaries and employee benefits				
Salaries and employee benefits				
Occupancy and equipment	Occupancy and equipment	53,417	36,631	38,412
Data processing expense	Data processing expense	34,942	24,280	19,032
Merger and acquisition expenses	Merger and acquisition expenses	49,594	1,886	711
Other operating expenses	Other operating expenses	98,789	64,965	65,280
Total non-interest expense	Total non-interest expense	475,627	298,517	287,385

Income before income taxes	Income before income taxes			
		394,575	416,775	277,703
Income tax expense	Income tax expense	89,313	97,754	63,255
Net income	Net income	\$305,262	\$319,021	\$214,448
Basic earnings per common share	Basic earnings per common share	\$ 1.57	\$ 1.94	\$ 1.30
Diluted earnings per common share	Diluted earnings per common share	\$ 1.57	\$ 1.94	\$ 1.30

See accompanying notes.

Home BancShares, Inc.
Consolidated Statements of Comprehensive Income

(In thousands)	Year Ended December 31,		
	2022	2021	2020
Net income available to all stockholders	\$ 305,262	\$ 319,021	\$ 214,448
Net unrealized (loss) gain on available-for-sale securities	(417,349)	(45,567)	37,771
Other comprehensive (loss) income, before tax effect	(417,349)	(45,567)	37,771
Tax effect on other comprehensive (loss) income	101,429	11,909	(9,872)
Other comprehensive (loss) income	(315,920)	(33,658)	27,899
Comprehensive (loss) income	\$ (10,658)	\$ 285,363	\$ 242,347

(In thousands)	Year Ended December 31,		
	2023	2022	2021
Net income available to all stockholders	\$ 392,929	\$ 305,262	\$ 319,021
Net unrealized gain (loss) on available-for-sale securities	72,617	(417,349)	(45,567)
Other comprehensive income (loss), before tax effect	72,617	(417,349)	(45,567)
Tax effect on other comprehensive (income) loss	(16,234)	101,429	11,909
Other comprehensive income (loss)	56,383	(315,920)	(33,658)
Comprehensive income (loss)	\$ 449,312	\$ (10,658)	\$ 285,363

See accompanying notes.

Home BancShares, Inc.
Consolidated Statements of Stockholders' Equity
Years Ended **December 31, 2022** **December 31, 2023**, **2021** 2022 and **2020** 2021

(In thousands, except share data)	(In thousands, except share data)	Accumulated Other Comprehensive Income					(In thousands, except share data)	Common Stock	Capital Surplus	Retained Earnings	Accumulated Other Comprehensive Income		Total
		Common Stock	Capital Surplus	Retained Earnings	Income (Loss)	Total					Income (Loss)	Total	
Balances at December 31, 2019		\$ 1,664	\$1,537,091	\$ 956,555	\$ 16,221	\$2,511,531							
Cumulative change in accounting principle (adoption of ASC 326)		—	—	(43,956)	—	(43,956)							

Balance at January 1, 2020 (as adjusted for change in accounting principle)		1,664	1,537,091	912,599	16,221	2,467,575
Balances at January 1, 2021						
Comprehensive income:	Comprehensive income:					
Net income	Net income	—	—	214,448	—	214,448
Other comprehensive income	Other comprehensive income	—	—	—	27,899	27,899
Net issuance of 67,577 shares of common stock from exercise of stock options		—	595	—	—	595
Repurchase of 1,533,560 shares of common stock		(15)	(25,675)	—	—	(25,690)
Share-based compensation net issuance of 187,889 shares of restricted common stock		2	8,606	—	—	8,608
Cash dividends – Common Stock, \$0.53 per share		—	—	(87,677)	—	(87,677)
Balances at December 31, 2020		1,651	1,520,617	1,039,370	44,120	2,605,758
Comprehensive income:						
Net income						
Net income	Net income	—	—	319,021	—	319,021
Other comprehensive loss	Other comprehensive loss	—	—	—	(33,658)	(33,658)
Net issuance of 176,846 shares of common stock from exercise of stock options	Net issuance of 176,846 shares of common stock from exercise of stock options	2	2,372	—	—	2,374
Repurchase of 1,753,000 shares of common stock	Repurchase of 1,753,000 shares of common stock	(18)	(44,462)	—	—	(44,480)
Share-based compensation net issuance of 180,184 shares of restricted common stock	Share-based compensation net issuance of 180,184 shares of restricted common stock	2	8,846	—	—	8,848
Cash dividends – Common Stock, \$0.56 per share	Cash dividends – Common Stock, \$0.56 per share	—	—	(92,142)	—	(92,142)
Balances at December 31, 2021	Balances at December 31, 2021	1,637	1,487,373	1,266,249	10,462	2,765,721
Comprehensive income:	Comprehensive income:					
Net income	Net income	—	—	305,262	—	305,262
Net income						
Net income						
Other comprehensive loss	Other comprehensive loss	—	—	—	(315,920)	(315,920)
Net issuance of 78,954 shares of common stock from exercise of stock options	Net issuance of 78,954 shares of common stock from exercise of stock options	2	154	—	—	156

Issuance of 42,425,352 shares of common stock including approximately \$2.5 million in certain stock award settlements and stock issuance costs - Happy Bancshares acquisition	Issuance of 42,425,352 shares of common stock including approximately \$2.5 million in certain stock award settlements and stock issuance costs - Happy Bancshares acquisition	424	960,866	—	—	961,290
Repurchase of 3,098,531 shares of common stock	Repurchase of 3,098,531 shares of common stock	(31)	(70,825)	—	—	(70,856)
Share-based compensation net issuance of 328,633 shares of restricted common stock	Share-based compensation net issuance of 328,633 shares of restricted common stock	2	9,131	—	—	9,133
Cash dividends – Common Stock, \$0.66 per share	Cash dividends – Common Stock, \$0.66 per share	—	—	(128,424)	—	(128,424)
Balances at December 31, 2022	Balances at December 31, 2022	\$ 2,034	\$2,386,699	\$1,443,087	\$ (305,458)	\$3,526,362
Comprehensive income:						
Net income						
Net income						
Net income						
Other comprehensive income						
Net issuance of 118,653 shares of common stock from exercise of stock options						
Repurchase of 2,225,849 shares of common stock						
Share-based compensation net issuance of 200,000 shares of restricted common stock						
Excise tax expense from repurchase of common stock						
Cash dividends – Common Stock, \$0.72 per share						
Balances at December 31, 2023						

See accompanying notes.

Home BancShares, Inc.

Consolidated Statements of Cash Flows

December 31,	
Years Ended December 31,	Years Ended December 31,

(In thousands)	(In thousands)	2022	2021	2020	(In thousands)	2023	2022	2021
Operating Activities	Operating Activities							
Net income	Net income	\$ 305,262	\$ 319,021	\$ 214,448				
Net income								
Net income								
Adjustments to reconcile net income to net cash provided by (used in) operating activities:	Adjustments to reconcile net income to net cash provided by (used in) operating activities:							
Depreciation & amortization	Depreciation & amortization							
Depreciation & amortization	Depreciation & amortization	31,856	19,481	20,082				
Decrease (increase) in value of equity securities	Decrease (increase) in value of equity securities	1,272	(7,178)	1,978				
Amortization of securities, net	Amortization of securities, net	20,335	28,516	20,607				
Accretion of purchased loans	Accretion of purchased loans	(16,341)	(20,151)	(27,376)				
Share-based compensation	Share-based compensation	9,133	8,848	8,608				
Gain on assets	Gain on assets	(698)	(4,497)	(2,103)				
Provision for credit losses - loans	Provision for credit losses - loans	50,170	—	111,422				
Provision for credit losses - unfunded commitments	Provision for credit losses - unfunded commitments	11,410	(4,752)	16,989				
Provision for credit losses - investment securities	Provision for credit losses - investment securities	2,005	—	842				
Deferred income taxes	Deferred income taxes	2,213	3,868	(19,751)				
Increase in cash value of life insurance	Increase in cash value of life insurance	(3,800)	(2,049)	(2,200)				
Originations of mortgage loans held for sale	Originations of mortgage loans held for sale	(510,136)	(783,293)	(863,383)				

Proceeds from sales of mortgage loans held for sale	Proceeds from sales of mortgage loans held for sale	503,020	825,397	831,604
Changes in assets and liabilities:	Changes in assets and liabilities:			
Accrued interest receivable	Accrued interest receivable	(24,473)	13,792	(15,212)
Accrued interest receivable				
Accrued interest receivable				
Other assets	Other assets	9,342	1,756	(13,427)
Accrued interest payable and other liabilities	Accrued interest payable and other liabilities	22,602	(9,379)	8,600
Net cash provided by operating activities	Net cash provided by operating activities	413,172	389,380	291,728
Investing Activities	Investing Activities			
Net increase in federal funds sold				
Net increase in federal funds sold				
Net increase in federal funds sold				
Net (increase) decrease in loans, excluding loans acquired	Net (increase) decrease in loans, excluding loans acquired	(673,883)	1,328,378	92,650
Purchases of investment securities – available-for-sale	Purchases of investment securities – available-for-sale	(1,258,403)	(1,390,405)	(1,147,897)
Purchases of investment securities - held-to-maturity	Purchases of investment securities - held-to-maturity	(674,178)	—	—
Proceeds from maturities of investment securities – available-for-sale	Proceeds from maturities of investment securities – available-for-sale	496,551	652,403	774,276
Proceeds from maturities of investment securities – held-to-maturity	Proceeds from maturities of investment securities – held-to-maturity	501,529	—	—

Proceeds from sale of investment securities – available-for-sale	Proceeds from sale of investment securities – available-for-sale	67,349	18,112	—
Purchases of equity securities	Purchases of equity securities	(49,975)	(13,276)	(15,015)
Proceeds from sales of equity securities	Proceeds from sales of equity securities	13,778	16,381	—
(Purchases) redemptions of other investments		(60,889)	(9,784)	13,355
Purchases of other investments				
Proceeds from foreclosed assets held for sale	Proceeds from foreclosed assets held for sale	2,319	7,599	8,494
Proceeds from sale of SBA loans	Proceeds from sale of SBA loans	4,304	25,116	7,696
Purchases of premises and equipment, net	Purchases of premises and equipment, net	(9,016)	(10,282)	(11,547)
Return of investment on cash value of life insurance	Return of investment on cash value of life insurance	277	418	47,258
Purchase of marine loan portfolio	Purchase of marine loan portfolio	(242,617)	—	—
Net cash proceeds received (paid) – market acquisitions	Net cash proceeds received (paid) – market acquisitions	858,584	—	(421,211)
Net cash (used in) provided by investing activities		(1,024,270)	624,660	(651,941)
Net cash provided by (used in) investing activities				

Home BancShares, Inc.

Consolidated Statements of Cash Flows

December 31,					Years Ended December 31,			
Years Ended December 31,					Years Ended December 31,			
(In thousands)	(In thousands)	2022	2021	2020	(In thousands)	2023	2022	2021
Financing Activities	Financing Activities							

Net (decrease) increase in deposits, excluding deposits acquired	Net (decrease) increase in deposits, excluding deposits acquired	(2,177,058)	1,534,780	1,447,407
Net (decrease) increase in securities sold under agreements to repurchase	Net (decrease) increase in securities sold under agreements to repurchase	(9,740)	(28,045)	25,204
Net decrease in federal funds purchased	Net decrease in federal funds purchased	—	—	(5,000)
Net (decrease) increase in deposits, excluding deposits acquired	Net (decrease) increase in deposits, excluding deposits acquired			
Net (decrease) increase in deposits, excluding deposits acquired	Net (decrease) increase in deposits, excluding deposits acquired			
Net increase (decrease) in securities sold under agreements to repurchase	Net increase (decrease) in securities sold under agreements to repurchase			
Increase in FHLB and other borrowed funds	Increase in FHLB and other borrowed funds			
Increase in FHLB and other borrowed funds	Increase in FHLB and other borrowed funds			
Increase in FHLB and other borrowed funds	Increase in FHLB and other borrowed funds	601,000	—	1,010,902
Decrease in FHLB and other borrowed funds	Decrease in FHLB and other borrowed funds	(429,330)	—	(1,232,341)
Retirement of subordinated debentures	Retirement of subordinated debentures	(300,000)	—	—
Proceeds from issuance of subordinated debentures	Proceeds from issuance of subordinated debentures	296,324	—	—
Redemption of trust preferred securities	Redemption of trust preferred securities	(96,499)	—	—
Proceeds from exercise of stock options	Proceeds from exercise of stock options	156	2,374	595

Repurchase of common stock	Repurchase of common stock	(70,856)	(44,480)	(25,690)
Dividends paid on common stock	Dividends paid on common stock	(128,424)	(92,142)	(87,677)
Net cash (used in) provided by financing activities	Net cash (used in) provided by financing activities	(2,314,427)	1,372,487	1,133,400
Net change in cash and cash equivalents	Net change in cash and cash equivalents	(2,925,525)	2,386,527	773,187
Cash and cash equivalents – beginning of year	Cash and cash equivalents – beginning of year	3,650,315	1,263,788	490,601
Cash and cash equivalents – end of year	Cash and cash equivalents – end of year	\$ 724,790	\$3,650,315	\$1,263,788

See accompanying notes.

Home BancShares, Inc.

Notes to Consolidated Financial Statements

1. Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

Home BancShares, Inc. (the “Company” or “HBI”) is a bank holding company headquartered in Conway, Arkansas. The Company is primarily engaged in providing a full range of banking services to individual and corporate customers through its wholly-owned bank subsidiary – Centennial Bank (sometimes referred to as “Centennial” or the “Bank”). The Bank has branch locations in Arkansas, Florida, South Alabama, Texas and New York City. The Company is subject to competition from other financial institutions. The Company also is subject to the regulation of certain federal and state agencies and undergoes periodic examinations by those regulatory authorities.

A summary of the significant accounting policies of the Company follows:

Operating Segments

Operating segments are components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. The Bank is the only significant subsidiary upon which management makes decisions regarding how to allocate resources and assess performance. Each of the branches of the Bank provide a group of similar banking services, including such products and services as commercial, real estate and consumer loans, time deposits, checking and savings accounts. The individual bank branches have similar operating and economic characteristics. While the chief decision maker monitors the revenue streams of the various products, services and branch locations, operations are managed, and financial performance is evaluated on a Company-wide basis. Accordingly, all of the banking services and branch locations are considered by management to be aggregated into one reportable operating segment.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Material estimates that are particularly susceptible to significant change relate to the determination of the allowance for credit losses, the valuation of investment securities, the valuation of foreclosed assets and the valuations of assets acquired and liabilities assumed in business combinations. In connection with the determination of the allowance for credit losses and the valuation of foreclosed assets, management obtains independent appraisals for significant properties.

Principles of Consolidation

The consolidated financial statements include the accounts of HBI and its subsidiaries. Significant intercompany accounts and transactions have been eliminated in consolidation.

Reclassifications

Various items within the accompanying consolidated financial statements for previous years have been reclassified to provide more comparative information. These reclassifications had no effect on net earnings or stockholders' equity.

Cash and Cash Equivalents

Cash and cash equivalents consist of cash on hand, cash held as demand deposits at various banks and the Federal Reserve Bank ("FRB") and interest-bearing deposits with other banks. For many years, reserve requirements played a central role in the implementation of monetary policy by creating a stable demand for reserves. In January 2019, the Federal Open Market Committee announced its intention to implement monetary policy in an ample reserves regime. Reserve requirements do not play a significant role in this operating framework. In light of the shift to an ample reserves regime, the FRB reduced the reserve requirement ratios to zero percent effective on March 26, 2020. As a result, the Bank is no longer required to maintain required reserve balance with either the FRB or in the form of cash on hand.

Investment Securities

Interest on investment securities is recorded as income as earned. Amortization of premiums and accretion of discounts are recorded as interest income from securities. Realized gains and losses are recorded as net security gains (losses). Gains or losses on the sale of securities are determined using the specific identification method.

Management determines the classification of securities as available-for-sale, held-to-maturity, or trading at the time of purchase based on the intent and objective of the investment and the ability to hold to maturity. Fair values of securities are based on quoted market prices where available. If quoted market prices are not available, estimated fair values are based on quoted market prices of comparable securities. The Company has no trading securities.

Debt securities available-for-sale ("AFS") are reported at fair value with unrealized holding gains and losses reported as a separate component of stockholders' equity and other comprehensive income (loss), net of taxes. Securities that are held as available-for-sale are used as a part of our asset/liability management strategy. Securities that may be sold in response to interest rate changes, changes in prepayment risk, the need to increase regulatory capital, and other similar factors are classified as available-for-sale. The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326, *Measurement of Credit Losses on Financial Instruments*. The Company first assesses whether it intends to sell or is more likely than not that the Company will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's amortized cost basis is written down to fair value through income. For securities that do not meet these criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, the Company considers the extent to which fair value is less than amortized cost, and changes to the rating of the security by a rating agency, and adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. The Company has made the election to exclude accrued interest receivable on AFS securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed or when either of the criteria regarding intent or requirement to sell is met.

Debt securities held-to-maturity ("HTM"), which include any security for which we have the positive intent and ability to hold until maturity, are reported at historical cost adjusted for amortization of premiums and accretion of discounts. Premiums and discounts are amortized/accreted to the call date to interest income using the constant effective yield method over the estimated life of the security. The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326, *Measurement of Credit Losses on Financial Instruments*. The Company measures expected credit losses on HTM securities on a collective basis by major security type, with each type sharing similar risk characteristics. The estimate of expected credit losses considers historical credit loss information that is adjusted for current conditions and reasonable and supportable forecasts. The Company has made the election to exclude accrued interest receivable on HTM securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed.

Loans Receivable and Allowance for Credit Losses

Loans receivable that management has the intent and ability to hold for the foreseeable future or until maturity or payoff are reported at their outstanding principal balance adjusted for any charge-offs, deferred fees or costs on originated loans. Interest income on loans is accrued over the term of the loans based on the principal balance outstanding. Loan origination fees and direct origination costs are capitalized and recognized as adjustments to yield on the related loans.

The allowance for credit losses on loans receivable is a valuation account that is deducted from the loans' amortized cost basis to present the net amount expected to be collected on the loans. Loans are charged off against the allowance when management believes the uncollectability of a loan balance is confirmed and expected recoveries do not exceed the aggregate of amounts previously charged-off and expected to be charged-off.

Management estimates the allowance balance using relevant available information, from internal and external sources, relating to past events, current conditions, and reasonable and supportable forecasts. Historical credit loss experience provides the basis for the estimation of expected credit losses. Adjustments to historical loss information are made for differences in current loan-specific risk characteristics such as differences in underwriting standards, portfolio mix, delinquency level, or term as well as for changes in environmental conditions, such as changes in the national unemployment rate, gross domestic product, national retail sales index, housing price indices and rental vacancy rate index.

The allowance for credit losses is measured based on call report segment as these types of loan exhibit similar risk characteristics. The identified loan segments are as follows:

- 1-4 family construction
- All other construction
- 1-4 family revolving home equity lines of credit ("HELOC") & junior liens
- 1-4 family senior liens
- Multifamily
- Owner occupied commercial real estate
- Non-owner occupied commercial real estate
- Commercial & industrial, agricultural, non-depository financial institutions, purchase/carry securities, other
- Consumer auto
- Other consumer
- Other consumer - SPF

The allowance for credit losses for each segment is measured through the use of the discounted cash flow method. Loans evaluated individually that are considered to be impaired collateral dependent are not included in the collective evaluation. For those these loans, where the Company has determined that foreclosure of the collateral is probable, or where the borrower is experiencing financial difficulty and the Company expects repayment of the loan to be provided substantially through the operation or sale of the collateral, the allowance for credit losses is measured based on the difference between the fair value of the collateral, net of estimated costs to sell, and the amortized cost basis of the loan as of the measurement date. When repayment is expected to be from the operation of the collateral, expected credit losses are classified calculated as impaired, an allowance is established when the discounted amount by which the amortized cost basis of the loan exceeds the present value of expected cash flows collateral value or observable market price from the operation of the impaired loan is lower than collateral. The allowance for credit losses may be zero if the carrying fair value of that loan the collateral at the measurement date exceeds the amortized cost basis of the loan, net of estimated costs to sell. For individually analyzed loans for which a specific reserve is are not recorded, considered to be collateral dependent, an allowance is recorded based on the loss rate for the respective pool within the collective evaluation if a specific reserve is not recorded, evaluation.

Expected credit losses are estimated over the contractual term of the loans, adjusted for expected prepayments when appropriate. The contractual term excludes expected extensions, renewals, and modifications unless either of the following applies:

- Management has a reasonable expectation at the reporting date that troubled debt restructuring restructured loans made to borrowers experiencing financial difficulty will be executed with an individual borrower.
- The extension or renewal options are included in the original or modified contract at the reporting date and are not unconditionally cancellable by the Company.

Management qualitatively adjusts model results for risk factors that are not considered within our modeling processes but are nonetheless relevant in assessing the expected credit losses within our loan pools. These qualitative factors ("Q-Factors") and other qualitative adjustments may increase or decrease management's estimate of expected credit losses by a calculated percentage or amount based upon the estimated level of risk. The various risks that may be considered in making Q-Factor and other qualitative adjustments include, among other things, the impact of (i) changes in lending policies, procedures and strategies; (ii) changes in nature and volume of the portfolio; (iii) staff experience; (iv) changes in volume and trends in classified loans, delinquencies and nonaccruals; (v) concentration risk; (vi) trends in underlying collateral values; (vii) external factors such as competition, legal and regulatory environment; (viii) changes in the quality of the loan review system and (ix) economic conditions.

Loans considered impaired, according to ASC 326, are loans for which, based on current information and events, it is probable that we will be unable to collect all amounts due according to the contractual terms of the loan agreement. The aggregate amount of impairment of loans is utilized in evaluating the adequacy of the allowance for credit losses and amount of provisions thereto. Losses on impaired loans are charged against the allowance for credit losses when in the process of collection, it appears likely that such losses will be realized. The accrual of interest on impaired loans is discontinued when, in management's opinion the collection of interest is doubtful or generally when loans are 90 days or more past due. When accrual of interest is discontinued, all unpaid accrued interest is reversed. Interest income is subsequently recognized only to the extent cash payments are received in excess of principal due. Loans are returned to accrual status when all the principal and interest amounts contractually due are brought current and future payments are reasonably assured.

Loans are placed on non-accrual status when management believes that the borrower's financial condition, after giving consideration to economic and business conditions and collection efforts, is such that collection of interest is doubtful, or generally when loans are 90 days or more past due. Loans are charged against the allowance for credit losses when management believes that the collectability of the principal is unlikely. Accrued interest related to non-accrual loans is generally charged against the allowance for credit losses when accrued in prior years and reversed from interest income if accrued in the current year. Interest income on non-accrual loans may be recognized to the extent cash payments are received, although the majority of payments received are usually applied to principal. Non-accrual loans are generally returned to accrual status when principal and interest payments are less than 90 days past due, the customer has made required payments for at least six months, and we reasonably expect to collect all principal and interest.

Acquisition Accounting and Acquired Loans

The Company accounts for its acquisitions under **ASC FASB Accounting Standards Codification ("ASC")** Topic 805, *Business Combinations*, which requires the use of the purchase method of accounting. All identifiable assets acquired, including loans, **and liabilities assumed** are recorded at fair value. In accordance with **FASB ASC 326**, the Company records both a discount or premium and an allowance for credit losses on acquired loans. All purchased loans are recorded at fair value in accordance with the fair value methodology prescribed in FASB ASC Topic 820, *Fair Value Measurements*. The fair value estimates associated with the loans include estimates related to expected prepayments and the amount and timing of undiscounted expected principal, interest and other cash flows.

Purchased loans that have experienced more than insignificant credit deterioration since origination are purchase credit deteriorated ("PCD") loans. An allowance for credit losses is determined using the same methodology as other loans. **For PCD loans not individually analyzed for impairment, the** The Company develops separate PCD models for each loan **segment, segment with PCD loans not individually analyzed for credit losses.** These models utilize a peer group benchmark in order to determine the probability of default and loss given default to be used in the calculation. **The initial allowance for credit losses determined on a collective basis is allocated to individual loans.** The sum of the loan's purchase price and allowance for credit losses becomes its initial amortized cost basis. The difference between the initial amortized cost basis and the par value of the loan is a non-credit discount or premium, which is amortized into interest income over the life of the loan. Subsequent changes to the allowance for credit losses are recorded through the provision for credit losses.

For further discussion of the Company's acquisitions, see Note 2 to the **Condensed** Notes to Consolidated Financial Statements.

Allowance for Credit Losses on Off-Balance Sheet Credit Exposures

The Company estimates expected credit losses over the contractual period in which the Company is exposed to credit risk via a contractual obligation to extend credit unless that obligation is unconditionally cancellable by the Company. The allowance for credit losses on off-balance sheet credit exposures is adjusted as a provision for credit loss expense. The estimate includes consideration of the likelihood that funding will occur and an estimate of expected credit losses on commitments expected to be funded over its estimated life.

Foreclosed Assets Held for Sale

Real estate and personal properties acquired through or in lieu of loan foreclosure are to be sold and are initially recorded at fair value less cost to sell at the date of foreclosure, establishing a new cost basis.

Valuations are periodically performed by management, and the real estate and personal properties are carried at fair value less costs to sell. Gains and losses from the sale of other real estate and personal properties are recorded in non-interest income, and expenses used to maintain the properties are included in non-interest expense.

Bank Premises and Equipment

Bank premises and equipment are carried at cost or fair value at the date of acquisition less accumulated depreciation. Depreciation expense is computed using the straight-line method over the estimated useful lives of the assets. Accelerated depreciation methods are used for tax purposes. Leasehold improvements are capitalized and amortized using the straight-line method over the terms of the respective leases or the estimated useful lives of the improvements whichever is shorter. The assets' estimated useful lives for book purposes are as follows:

Bank premises	15-40 years
Furniture, fixtures, and equipment	3-15 years

Cash value of life insurance

The Company has purchased life insurance policies on certain key employees. Life insurance owned by the Company is recorded at the amount that can be realized under the insurance contract at the balance sheet date, which is the cash surrender value adjusted for other charges or other amounts due that are probable at settlement.

Intangible Assets

Intangible assets consist of goodwill and core deposit intangibles. Goodwill represents the excess purchase price over the fair value of net assets acquired in business acquisitions. The core deposit intangible represents the excess intangible value of acquired deposit customer relationships as determined by valuation specialists. The core deposit intangibles are being amortized over 120 months on a straight-line basis. Goodwill is not amortized, but rather, is evaluated for impairment on at least an annual basis or more frequently if changes or circumstances occur. The Company performed its annual impairment test of goodwill and core deposit intangibles during **2023, 2022, 2021** and **2020, 2021**, as required by FASB ASC 350, *Intangibles - Goodwill and Other*. The **2023, 2022, 2021** and **2020, 2021** tests indicated no impairment of the Company's goodwill or core deposit intangibles.

Securities Sold Under Agreements to Repurchase

Securities sold under agreements to repurchase consist of obligations of the Company to other parties. At the point funds deposited by customers become investable, those funds are used to purchase securities owned by the Company and held in its general account with the designation of Customers' Securities. A third party maintains control over the securities underlying overnight repurchase agreements. The securities involved in these transactions are generally U.S. Treasury or Federal Agency issues. Securities sold under agreements to repurchase generally mature on the banking day following that on which the investment was initially purchased and are treated as collateralized financing transactions which are recorded at the amounts at which the securities were sold plus accrued interest. Interest rates and maturity dates of the securities involved vary and are not intended to be matched with funds from customers.

Derivative Financial Instruments

The Company may enter into derivative contracts for the purposes of managing exposure to interest rate risk. The Company records all derivatives on the consolidated balance sheet at fair value. Historically the Company's policy has been not to invest in derivative type investments.

The Company has standalone derivative financial instruments acquired in a previous acquisition. These derivative financial instruments consist of interest rate swaps and are recognized as assets and liabilities in the consolidated statements of financial condition at fair value. The Bank's derivative instruments have not been designated as hedging instruments. These undesignated derivative instruments are recognized on the consolidated balance sheet at fair value, with changes in fair value recorded in other non-interest income. In addition, as of December 31, 2022, December 31, 2023 and December 31, 2021, December 31, 2022, the Company had derivative contracts outstanding associated with the mortgage loans held for sale portfolio. As of December 31, 2022, December 31, 2023 and 2021, 2022, these derivative instruments are not considered to be material to the Company's financial position and results of operations.

Stock Options

The Company accounts for stock options in accordance with FASB ASC 718, *Compensation - Stock Compensation*, and FASB ASC 505-50, *Equity-Based Payments to Non-Employees*, which establishes standards for the accounting for transactions in which an entity (i) exchanges its equity instruments for goods and services, or (ii) incurs liabilities in exchange for goods and services that are based on the fair value of the entity's equity instruments or that may be settled by the issuance of the equity instruments. FASB ASC 718 requires that such transactions be recognized as compensation cost in the income statement based on their fair values on the measurement date, which is generally the date of the grant.

For additional information on the stock-based compensation plan, see Note 13.

Income Taxes

The Company accounts for income taxes in accordance with income tax accounting guidance (ASC 740, *Income Taxes*). The income tax accounting guidance results in two components of income tax expense: current and deferred. Current income tax expense reflects taxes to be paid or refunded for the current period by applying the provisions of the enacted tax law to the taxable income or excess of deductions over revenues. The Company determines deferred income taxes using the liability (or balance sheet) method. Under this method, the net deferred tax asset or liability is based on the tax effects of the differences between the book and tax bases of assets and liabilities, and enacted changes in tax rates and laws are recognized in the period in which they occur.

Deferred income tax expense results from changes in deferred tax assets and liabilities between periods. Deferred tax assets are recognized if it is more likely than not, based on the technical merits, that the tax position will be realized or sustained upon examination. The term more likely than not means a likelihood of more than 50 percent; the terms examined and upon examination also include resolution of the related appeals or litigation processes, if any. A tax position that meets the more-likely-than-not recognition threshold is initially and subsequently measured as the largest amount of tax benefit that has a greater than 50 percent likelihood of being realized upon settlement with a taxing authority that has full knowledge of all relevant information. The determination of whether or not a tax position has met the more-likely-than-not recognition threshold considers the facts, circumstances and information available at the reporting date and is subject to management's judgment. Deferred tax assets are reduced by a valuation allowance if, based on the weight of evidence available, it is more likely than not that some portion or all of a deferred tax asset will not be realized.

The Company and its subsidiaries file consolidated tax returns. Its subsidiary provides for income taxes on a separate return basis, and remits to the Company amounts determined to be currently payable.

Revenue Recognition.

Accounting Standards Codification ("ASC") ASC Topic 606, *Revenue from Contracts with Customers* ("ASC Topic 606"), establishes principles for reporting information about the nature, amount, timing and uncertainty of revenue and cash flows arising from the entity's contracts to provide goods or services to customers. The core principle requires an entity to recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration that it expects to be entitled to receive in exchange for those goods or services recognized as performance obligations are satisfied. The majority of our revenue-generating transactions are not subject to ASC Topic 606, including revenue generated from financial instruments, such as our loans, letters of credit, investment securities and mortgage lending income, as these activities are subject to other GAAP discussed elsewhere within our disclosures. Descriptions of our significant revenue-generating activities that are within the scope of ASC Topic 606, which are presented in our income statements as components of non-interest income are as follows:

- Service charges on deposit accounts – These represent general service fees for monthly account maintenance and activity or transaction-based fees and consist of transaction-based revenue, time-based revenue (service period), item-based revenue or some other individual attribute-based revenue. Revenue is recognized when our performance obligation is completed which is generally monthly for account maintenance services or when a transaction has been completed (such as a wire transfer). Payment for such performance obligations are generally received at the time the performance obligations are satisfied.
- Other service charges and fees – These represent credit card interchange fees and Centennial Commercial Finance Group ("Centennial CFG") loan fees. The interchange fees are recorded in the period the performance obligation is satisfied which is generally the cash basis based on agreed upon contracts. The Centennial CFG loan fees are based on loan or other negotiated agreements with customers and are accounted for under ASC Topic 310.
- Trust fees - The Company enters into contracts with its customers to manage assets for investment, and/or transact on their accounts. The Company generally satisfies its performance obligations as services are rendered. The management fees are percentage based, flat, percentage of income or a fixed percentage calculated upon the

average balance of assets depending upon account type. Fees are collected on a monthly or annual basis.

Earnings per Share

Basic earnings per share is computed based on the weighted-average number of shares outstanding during each year. Diluted earnings per share is computed using the weighted-average shares and all potential dilutive shares outstanding during the period. The following table sets forth the computation of basic and diluted earnings per share (EPS) for the years ended December 31:

		2022	2021	2020
		(In thousands, except per share data)		
	2023	2023	2022	2021
	(In thousands, except per share data)		(In thousands, except per share data)	
Net income	Net income	\$305,262	\$319,021	\$214,448
Average common shares outstanding	Average common shares outstanding	194,694	164,501	165,373
Effect of common stock options	Effect of common stock options	325	357	—
Diluted common shares outstanding	Diluted common shares outstanding	195,019	164,858	165,373
Basic earnings per common share	Basic earnings per common share	\$ 1.57	\$ 1.94	\$ 1.30
Diluted earnings per common share	Diluted earnings per common share	\$ 1.57	\$ 1.94	\$ 1.30

As of December 31, 2022, December 31, 2023, 2022 and 2021, the Company's stock options were dilutive to earnings per share. However, as The impact of December 31, 2020, options anti-dilutive shares to purchase 3.3 million shares of common stock with a weighted average exercise price of \$19.77 were excluded from the computation of diluted earnings per share as calculation was considered immaterial for the majority of the options had an exercise price which was greater than the average market price of the common stock. periods ended December 31, 2023, 2022 and 2021.

2. Business Combinations

Acquisition of Happy Bancshares, Inc.

On April 1, 2022, the Company completed the acquisition of Happy Bancshares, Inc. ("Happy"), and merged Happy State Bank into Centennial Bank. The Company issued approximately 42.4 million shares of its common stock valued at approximately \$958.8 million as of April 1, 2022. In addition, the holders of certain Happy stock-based awards received approximately \$3.7 million in cash in cancellation of such awards, for a total transaction value of approximately \$962.5 million. The acquisition added new markets for expansion and brought complementary businesses together to drive synergies and growth.

Including the effects of the known purchase accounting adjustments, as of the acquisition date, Happy had approximately \$6.69 billion in total assets, \$3.65 billion in loans and \$5.86 billion in customer deposits. Happy formerly operated its banking business from 62 locations in Texas.

The purchase price allocation and certain fair value measurements remain preliminary due to the timing of the acquisition. The Company will continue to review the estimated fair values of loans, deposits, intangible assets and other assets, and to evaluate the assumed tax positions and contingencies.

The Company has determined that the acquisition of the net assets of Happy constitutes a business combination as defined by the ASC Topic 805, 805, *Business Combinations*. Accordingly, the assets acquired and liabilities assumed are presented at their fair values as required. Fair values were determined based on the requirements of ASC Topic 820, 820, *Fair Value Measurements*. In many cases, the determination of these fair values required management to make estimates about discount rates, future expected cash flows, market conditions and other future events that are highly subjective in nature and subject to change, nature. The following schedule is a preliminary breakdown of the assets acquired and liabilities assumed as of the acquisition date as adjusted during the measurement period: date:

Happy Bancshares, Inc.			
	Acquired from Happy	Fair Value Adjustments	As Recorded by HBI
(Dollars in thousands)			
Assets			
Cash and due from banks	\$ 112,999	\$ (446)	\$ 112,553
Interest-bearing deposits with other banks	746,031	—	746,031
Cash and cash equivalents	859,030	(446)	858,584
Investment securities - available-for-sale, net of allowance for credit losses	1,773,540	8,485	1,782,025
Total investment securities	1,773,540	8,485	1,782,025
Loans receivable	3,657,009	(4,389)	3,652,620
Allowance for credit losses	(42,224)	25,408	(16,816)
Loans receivable, net	3,614,785	21,019	3,635,804
Bank premises and equipment, net	153,642	(12,270)	141,372
Foreclosed assets held for sale	193	(77)	116
Cash value of life insurance	105,049	3	105,052
Accrued interest receivable	31,575	—	31,575
Deferred tax asset, net	32,908	(1,092)	31,816
Goodwill	130,428	(130,428)	—
Core deposit intangible	10,672	31,591	42,263
Other assets	43,330	15,567	58,897
Total assets acquired	\$ 6,755,152	\$ (67,648)	\$ 6,687,504
Liabilities			
Deposits			
Demand and non-interest-bearing	\$ 1,932,756	\$ 67	\$ 1,932,823
Savings and interest-bearing transaction accounts	3,519,652	—	3,519,652
Time deposits	401,899	903	402,802
Total deposits	5,854,307	970	5,855,277
FHLB and other borrowed funds	74,212	4,118	78,330
Accrued interest payable and other liabilities	50,889	(1,892)	48,997
Subordinated debentures	159,965	7,625	167,590
Total liabilities assumed	6,139,373	10,821	6,150,194
Equity			
Total equity assumed	615,779	(615,779)	—
Total liabilities and equity assumed	\$ 6,755,152	\$ (604,958)	\$ 6,150,194
Net assets acquired			537,310
Purchase price			962,538
Goodwill			\$ 425,228

The following is a description of the methods used to determine the fair values of significant assets and liabilities presented above:

Cash and due from banks, interest-bearing deposits with other banks and federal funds sold – The carrying amount of these assets was deemed a reasonable estimate of fair value based on the short-term nature of these assets.

Investment securities – Investment securities were acquired from Happy with an approximately \$8.5 million adjustment to fair value based upon quoted market prices. Otherwise the book value was deemed to approximate fair value.

Loans – Fair values for loans were based on a discounted cash flow methodology that considered factors including the type of loan and related collateral, classification status, fixed or variable interest rate, term of loan, whether or not the loan was amortizing and current discount rates. The discount rates used for loans are based on current market rates for new originations of comparable loans and include adjustments for liquidity concerns. The discount rate does not include a factor for credit losses as that has been included in the estimated cash flows. Loans were grouped together according to similar characteristics and were treated in the aggregate when applying various valuation techniques. See Note 5 to the Condensed Notes to Consolidated Financial Statements, for additional information related to purchased financial assets with credit deterioration.

Bank premises and equipment – Bank premises and equipment were acquired from Happy with a \$12.3 million adjustment to fair value. This represents the difference between current appraisals completed in connection with the acquisition and book value acquired.

Foreclosed assets held for sale – These assets are presented at the estimated fair values that management expects to receive when the properties are sold, net of related costs of disposal.

Cash value of life insurance – Bank owned life insurance is carried at its current cash surrender value, which is the most reasonable estimate of fair value.

Accrued interest receivable – The carrying amount of these assets was deemed a reasonable estimate of the fair value.

Core deposit intangible – This core deposit intangible asset represents the value of the relationships that Happy had with its deposit customers. The fair value of this intangible asset was estimated based on a discounted cash flow methodology that gave appropriate consideration to expected customer attrition rates, cost of the deposit base, and the net maintenance cost attributable to customer deposits.

Deposits – The fair values used for the demand and savings deposits that comprise the transaction accounts acquired, by definition, equal the amount payable on demand at the acquisition date. The \$903,000 fair value adjustment applied for time deposits was because the weighted-average interest rate of Happy's certificates of deposits were estimated to be above the current market rates.

FHLB borrowed funds – The fair value of FHLB borrowed funds is estimated based on borrowing rates currently available to the Company for borrowings with similar terms and maturities.

Accrued interest payable and other liabilities – The fair value adjustment results from certain liabilities whose value was estimated to be more or less than book value, such as certain accounts payable and other miscellaneous liabilities. The carrying amount of accrued interest and the remainder of other liabilities was deemed to be a reasonable estimate of fair value.

Subordinated debentures – The fair value of subordinated debentures is estimated based on borrowing rates currently available to the Company for borrowings with similar terms and maturities.

During the third and fourth quarters of 2022, we continued to analyze the valuations assigned to the acquired assets and assumed liabilities and received updated information resulting in the revised fair values displayed below. We updated our estimated fair values of these items within our Consolidated Balance Sheet with a corresponding adjustment to goodwill. The changes are gross of taxes and reflected in the following table:

Acquired Asset or Liability	Balance Sheet Line Item	Provisional Estimate	Revised Estimate	Increase (Decrease)
(In thousands)				
Cash and due from banks	Cash and due from banks	\$ 112,867	\$ 112,553	\$ (314)
Loans receivable	Loans receivable	3,652,706	3,652,620	(86)
Bank premises and equipment, net	Bank premises and equipment, net	142,067	141,372	(695)
Deferred tax asset, net	Deferred tax asset, net	35,414	31,816	(3,598)
Equity method investments & Other assets	Other assets	49,752	58,897	9,145
Goodwill	Goodwill	425,375	425,228	(147)
Demand and non-interest bearing deposits	Demand and non-interest bearing deposits	1,932,756	1,932,823	67
Accrued expense and other liabilities	Accrued interest payable and other liabilities	44,759	48,997	4,238

The impact to the income statement resulting from the changes to the estimated fair values was insignificant. We continue to analyze the assumptions and related valuation results associated with the acquired assets and assumed liabilities, and accordingly, the valuations of these assets and liabilities are not final as of December 31, 2022. However, the valuations will be finalized no later than April 1, 2023. As the valuations remain provisional and subject to updates, the purchase accounting accretion/amortization are also subject to adjustments.

The unaudited pro-forma combined consolidated financial information presents how the combined financial information of HBI and Happy might have appeared had the businesses actually been combined. The following schedule represents the unaudited pro forma combined financial information as of the years ended December 31, 2022 and 2021, assuming the acquisition was completed as of January 1, 2022 and 2021, respectively:

	December 31,	
	2022	2021
(In thousands, except per share data)		
Total interest income	\$ 935,168	\$ 839,407
Total non-interest income	188,012	190,550
Net income available to all shareholders	406,949	317,190
Basic earnings per common share	\$ 1.98	\$ 1.53
Diluted earnings per common share	1.98	1.53

The unaudited pro-forma consolidated financial information is presented for illustrative purposes only and does not indicate the financial results of the combined company had the companies actually been combined at the beginning of the period presented and had the impact of possible significant revenue enhancements and expense efficiencies from in-market cost savings, among other factors, been considered and, accordingly, does not attempt to predict or suggest future results. Pro-forma results include Happy merger expenses of \$49.6 million, provision for credit losses on acquired loans of \$45.2 million, provision for credit losses on acquired unfunded commitments of \$11.4 million and provision for credit losses on acquired investment securities of \$2.0 million for the years ended December 31, 2022 and 2021, respectively. The pro-forma financial information also does not necessarily reflect what the historical results of the combined company would have been had the companies been combined during this period.

Purchased loans that reflect a more-than-insignificant deterioration of credit from origination are considered PCD. For PCD loans, the initial estimate of expected credit losses is recognized in the allowance for credit losses on the date of acquisition using the same methodology as other loans held-for-investment. The following table provides a summary of loans purchased as part of the Happy acquisition with credit deterioration at acquisition:

	April 1, 2022
(In thousands)	
Purchased Loans with Credit Deterioration:	
Par value	\$ 165,028
Allowance for credit losses at acquisition	(16,816)
Premium on acquired loans	684
Purchase price	\$ 148,896

Acquisition of LH-Finance

On February 29, 2020, the Company completed the acquisition of LH-Finance, the marine lending division of People's United Bank, N.A. The Company paid a purchase price of approximately \$421.2 million in cash. LH-Finance provides direct consumer financing for United States Coast Guard ("USCG") registered high-end sail and power boats. Additionally, LH-Finance provides inventory floor plan lines of credit to marine dealers, primarily those selling USCG documented vessels.

Including the purchase accounting adjustments, as of the acquisition date, LH-Finance had approximately \$409.1 million in total assets, including \$407.4 million in total loans, which resulted in goodwill of \$14.6 million being recorded.

The acquired portfolio of loans is now housed in the Shore Premier Finance ("SPF") division. The SPF division of Centennial is responsible for servicing the acquired loan portfolio and originating new loan production. In connection with this acquisition, Centennial opened a new loan production office in Baltimore, Maryland.

The Company has determined that the acquisition of the net assets of LH-Finance constitutes a business combination as defined by the ASC Topic 805. Accordingly, the assets acquired are presented at their fair values as required. Fair values were determined based on the requirements of ASC Topic 820. In many cases, the determination of these fair values required management to make estimates about discount rates, future expected cash flows, market conditions and other future events that are highly subjective in nature and subject to change.

3. Investment Securities

The amortized cost and estimated fair value of investment securities that are classified as available-for-sale and held-to-maturity are as follows:

December 31, 2022
Available-for-Sale

		Amortized	Allowance	Net	Gross	Gross	Estimated
		Cost	for Credit Losses	Carrying Amount	Unrealized Gains	Unrealized (Losses)	Fair Value
		(In thousands)					
		December 31, 2023					
		Available-for-Sale					
		Amortized				Gross	Gross
		Cost				Unrealized	Unrealized
						Gains	(Losses)
							Estimated
							Fair Value
		(In thousands)					
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$ 682,316	\$ —	\$ 682,316	\$ 2,713	\$ (23,209)	\$ 661,820
Residential mortgage-backed securities		1,759,025	—	1,759,025	71	(211,453)	1,547,643
Commercial mortgage-backed securities		339,206	—	339,206	—	(22,254)	316,952
U.S. government-sponsored mortgage-backed securities							
Private mortgage-backed securities							
Non-government-sponsored asset backed securities							
State and political subdivisions	State and political subdivisions	1,021,188	(842)	1,020,346	1,649	(115,698)	906,297
Other securities	Other securities	643,885	—	643,885	346	(35,353)	608,878
Total	Total	\$4,445,620	\$ (842)	\$4,444,778	\$ 4,779	\$(407,967)	\$4,041,590

		December 31, 2023					
		Held-to-Maturity					
		Amortized	Allowance for	Net Carrying	Gross	Gross	Estimated
		Cost	Credit Losses	Amount	Unrealized	Unrealized	Fair Value
					Gains	(Losses)	
		(In thousands)					
U.S. government-sponsored enterprises		\$ 43,285	\$ —	\$ 43,285	\$ —	\$ (2,607)	\$ 40,678
U.S. government-sponsored mortgage-backed securities		130,278	—	130,278	106	(4,362)	126,022
State and political subdivisions		1,110,424	(2,005)	1,108,419	456	(105,094)	1,003,781
Total		\$ 1,283,987	\$ (2,005)	\$ 1,281,982	\$ 562	\$(112,063)	\$ 1,170,481
		December 31, 2022					
		Available-for-Sale					

	Amortized Cost	Allowance for Credit Losses	Net Carrying Amount	Gross Unrealized Gains	Gross Unrealized (Losses)	Estimated Fair Value
(In thousands)						
U.S. government-sponsored enterprises	\$ 682,316	\$ —	\$ 682,316	\$ 2,713	\$ (23,209)	\$ 661,820
U.S. government-sponsored mortgage-backed securities	1,900,796	—	1,900,796	71	(215,405)	1,685,462
Private mortgage-backed securities	197,435	—	197,435	—	(18,302)	179,133
Non-government-sponsored asset backed securities	428,933	—	428,933	95	(14,654)	414,374
State and political subdivisions	1,021,188	(842)	1,020,346	1,649	(115,698)	906,297
Other securities	214,952	—	214,952	251	(20,699)	194,504
Total	\$ 4,445,620	\$ (842)	\$ 4,444,778	\$ 4,779	\$ (407,967)	\$ 4,041,590

December 31, 2022						
Held-to-Maturity						
	Amortized Cost	Allowance for Credit Losses	Net Carrying Amount	Gross Unrealized Gains	Gross Unrealized (Losses)	Estimated Fair Value
(In thousands)						
U.S. government-sponsored enterprises	\$ 43,017	\$ —	\$ 43,017	\$ —	\$ (3,349)	\$ 39,668
Residential mortgage-backed securities	49,088	—	49,088	24	(1,205)	47,907
Commercial mortgage-backed securities	85,912	—	85,912	107	(2,551)	83,468
State and political subdivisions	1,111,693	(2,005)	1,109,688	65	(154,650)	955,103
Total	\$ 1,289,710	\$ (2,005)	\$ 1,287,705	\$ 196	\$ (161,755)	\$ 1,126,146

	December 31, 2022				December 31, 2022			
	Held-to-Maturity				Held-to-Maturity			
	Amortized				Gross	Gross		
	Cost				Unrealized	Unrealized	Estimated	
	Cost	Losses	Amount	Gains	(Losses)	Fair Value		
	(In thousands)				(In thousands)			
U.S. government-sponsored enterprises								
U.S. government-sponsored mortgage-backed securities								
State and political subdivisions								

December 31, 2021					
Available-for-Sale					
Amortized Cost	Allowance for Credit Losses	Net Carrying Amount	Gross Unrealized Gains	Gross Unrealized (Losses)	Estimated Fair Value
(In thousands)					

U.S. government-sponsored enterprises	\$ 433,829	\$ —	\$ 433,829	\$ 2,375	\$ (3,225)	\$ 432,979
Residential mortgage-backed securities	1,175,185	—	1,175,185	4,085	(18,551)	1,160,719
Commercial mortgage-backed securities	372,702	—	372,702	6,521	(1,968)	377,255
State and political subdivisions	973,318	(842)	972,476	26,296	(1,794)	996,978
Other securities	151,449	—	151,449	1,781	(1,354)	151,876
Total	Total	\$ 3,106,483	\$ (842)	\$3,105,641	\$ 41,058	\$ (26,892)
\$3,119,807						
Total						
Total						

On April 1, 2022, the Company completed the acquisition of Happy. Including the effects of the known purchase accounting adjustments, as of the acquisition date, Happy had approximately \$1.78 billion in investments, net of purchase accounting adjustments. The Company classified approximately \$1.12 billion of investments acquired from Happy as held-to-maturity at the acquisition date.

Assets, principally investment securities, having a fair value of approximately \$2.35 billion and \$3.57 billion at December 31, 2022 and December 31, 2023, respectively, were pledged to secure public deposits and for other purposes required or permitted by law. Also, investment securities pledged as collateral for repurchase agreements totaled approximately \$142.1 million and \$131.1 million at December 31, 2023 and \$140.9 million at December 31, 2022 and 2021, respectively.

The amortized cost and estimated fair value of securities classified as available-for-sale and held-to-maturity at December 31, 2022 and December 31, 2023, by contractual maturity, are shown below. Expected maturities could differ from contractual maturities because issuers may have the right to call or prepay obligations with or without call or prepayment penalties. Securities not due at a single maturity date are shown separately.

		Available-for-Sale		Held-to-Maturity	
		Amortized	Estimated	Amortized	Estimated
		Cost	Fair Value	Cost	Fair Value
(In thousands)					
Available-for-Sale		Available-for-Sale		Held-to-Maturity	
Amortized		Amortized		Amortized	
Cost		Estimated		Estimated	
		Fair Value		Fair Value	
(In thousands)				(In thousands)	
Due in one year or less	Due in one year or less	\$ 265,640	\$ 265,487	\$ —	\$ —
Due after one year through five years	Due after one year through five years	176,377	164,127	4,782	4,479
Due after five years through ten years	Due after five years through ten years	476,305	434,906	216,182	190,992
Due after ten years	Due after ten years	1,427,566	1,310,977	933,746	799,300
Mortgage - backed securities:					
Residential		1,759,025	1,547,643	49,088	47,907

Mortgage - backed securities:				
Commercial	339,206	316,952	85,912	83,468
Other	1,501	1,498	—	—
U.S. government-sponsored mortgage-backed securities				
Private mortgage-backed securities				
Non-government-sponsored asset backed securities				
Total	Total	\$4,445,620	\$4,041,590	\$1,289,710 \$1,126,146

During the year ended December 31, 2023, no available-for-sale securities were sold. During the year ended December 31, 2022, \$67.3 million in available-for-sale securities were sold, and no gain or loss was recognized. During the year ended December 31, 2021, \$17.9 million in available-for-sale securities were sold, and the gross realized gains on the sales totaled \$219,000. The income tax expense/benefit to net security gains and losses was 25.740% of the gross amounts. During the year ended December 31, 2020, no available-for-sale securities were sold.

The following shows gross unrealized losses and estimated fair value of investment securities classified as available-for-sale and held-to-maturity, aggregated by investment category and length of time that individual investment securities have been in a continuous loss position as of December 31, 2022, December 31, 2023 and 2021: 2022:

		December 31, 2022					
		Less Than 12 Months		12 Months or More		Total	
		Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
		(In thousands)					
		December 31, 2023					
		Less Than 12 Months		12 Months or More		Total	
		Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
		(In thousands)					
Available-for-sale:	Available-for-sale:						
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$ 315,531	\$ (3,056)	\$ 128,527	\$ (20,153)	\$ 444,058	\$ (23,209)
Residential mortgage-backed securities		817,351	(54,025)	717,587	(157,428)	1,534,938	(211,453)
Commercial mortgage-backed securities		212,050	(10,782)	89,979	(11,472)	302,029	(22,254)
U.S. government-sponsored enterprises							
U.S. government-sponsored enterprises							

U.S. government- sponsored mortgage- backed securities							
Private mortgage- backed securities							
Non- government- sponsored asset backed securities							
State and political subdivisions	State and political subdivisions	485,817	(50,484)	338,638	(65,214)	824,455	(115,698)
Other securities	Other securities	424,700	(25,040)	73,556	(10,313)	498,256	(35,353)
Total	Total	<u>\$2,255,449</u>	<u>\$ (143,387)</u>	<u>\$ 1,348,287</u>	<u>\$ (264,580)</u>	<u>\$ 3,603,736</u>	<u>\$ (407,967)</u>
Held-to- maturity:	Held-to- maturity:						
U.S. government- sponsored enterprises	U.S. government- sponsored enterprises	\$ 39,668	\$ (3,349)	\$ —	\$ —	\$ 39,668	\$ (3,349)
Residential mortgage-backed securities		40,892	(1,205)	—	—	40,892	(1,205)
Commercial mortgage-backed securities		65,948	(2,551)	—	—	65,948	(2,551)
U.S. government-sponsored enterprises							
U.S. government-sponsored enterprises							
U.S. government- sponsored mortgage- backed securities							
State and political subdivisions							
State and political subdivisions							
State and political subdivisions	State and political subdivisions	955,563	(154,650)	—	—	955,563	(154,650)
Total	Total	<u>\$1,102,071</u>	<u>\$ (161,755)</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ 1,102,071</u>	<u>\$ (161,755)</u>
December 31, 2021							
		Less Than 12 Months		12 Months or More		Total	
		Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses
(In thousands)							

		December 31, 2022							December 31, 2022						
		Less Than 12 Months							Less Than 12 Months		12 Months or More		Total		
		Fair Value							Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	
		(In thousands)							(In thousands)						
Available-for-sale:															
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$	120,730	\$	(1,356)	\$	78,124	\$	(1,869)	\$	198,854	\$	(3,225)		
Residential mortgage-backed securities			854,807		(15,246)		104,897		(3,305)		959,704		(18,551)		
Commercial mortgage-backed securities			100,702		(1,251)		28,711		(717)		129,413		(1,968)		
U.S. government-sponsored enterprises															
U.S. government-sponsored enterprises															
U.S. government-sponsored mortgage-backed securities															
Private mortgage-backed securities															
Non-government-sponsored asset backed securities															
State and political subdivisions	State and political subdivisions		136,135		(1,282)		18,647		(512)		154,782		(1,794)		
Other securities	Other securities		75,744		(1,316)		2,703		(38)		78,447		(1,354)		
Total	Total	\$	1,288,118	\$	(20,451)	\$	233,082	\$	(6,441)	\$	1,521,200	\$	(26,892)		
Held-to-maturity:															
U.S. government-sponsored enterprises															
U.S. government-sponsored enterprises															
U.S. government-sponsored enterprises															
U.S. government-sponsored mortgage-backed securities															

State and political subdivisions
State and political subdivisions
State and political subdivisions
Total

Debt securities available-for-sale ("AFS") are reported at fair value with unrealized holding gains and losses reported as a separate component of stockholders' equity and other comprehensive income (loss), net of taxes. Securities that are held as available-for-sale are used as a part of our asset/liability management strategy. Securities that may be sold in response to interest rate changes, changes in prepayment risk, the need to increase regulatory capital, and other similar factors are classified as available-for-sale. The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326, *Measurement of Credit Losses on Financial Instruments*("ASC 326"). The Company first assesses whether it intends to sell or is more likely than not that the Company will be required to sell the security before recovery of its amortized cost basis. If either of the criteria regarding intent or requirement to sell is met, the security's amortized cost basis is written down to fair value through income. For securities that do not meet these criteria, the Company evaluates whether the decline in fair value has resulted from credit losses or other factors. In making this assessment, the Company considers the extent to which fair value is less than amortized cost, and changes to the rating of the security by a rating agency, and adverse conditions specifically related to the security, among other factors. If this assessment indicates that a credit loss exists, the present value of cash flows expected to be collected from the security are compared to the amortized cost basis of the security. If the present value of cash flows expected to be collected is less than the amortized cost basis, a credit loss exists and an allowance for credit losses is

recorded for the credit loss, limited by the amount that the fair value is less than the amortized cost basis. Any impairment that has not been recorded through an allowance for credit losses is recognized in other comprehensive income. The Company has made the election to exclude accrued interest receivable on AFS securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed or when either of the criteria regarding intent or requirement to sell is met.

Debt securities held-to-maturity ("HTM"), which include any security for which we have the positive intent and ability to hold until maturity, are reported at historical cost adjusted for amortization of premiums and accretion of discounts. Premiums and discounts are amortized/accreted to the call date to interest income using the constant effective yield method over the estimated life of the security. The Company evaluates all securities quarterly to determine if any securities in a loss position require a provision for credit losses in accordance with ASC 326, *Measurement of Credit Losses on Financial Instruments*. 326. The Company measures expected credit losses on HTM securities on a collective basis by major security type, with each type sharing similar risk characteristics. The estimate of expected credit losses considers historical credit loss information that is adjusted for current conditions and reasonable and supportable forecasts. The Company has made the election to exclude accrued interest receivable on HTM securities from the estimate of credit losses and report accrued interest separately on the consolidated balance sheets. Changes in the allowance for credit losses are recorded as provision for (or reversal of) credit loss expense. Losses are charged against the allowance when management believes the uncollectability of a security is confirmed.

During the year ended December 31, 2023, one of the Company's AFS subordinated debt investment securities was downgraded below investment grade. As result, the Company wrote down the value of the investment to its unrealized loss position, which required a \$1.7 million provision. The Company recorded a \$2.0 million provision remaining \$842,000 allowance for credit losses on AFS investments is associated with certain securities in the held-to-maturity investment subordinated debt portfolio within the banking sector. These investments are classified within the other securities during the second quarter of 2022 as a result category of the investment securities acquired as part of the Happy acquisition. Of the Company's held-to-maturity securities, \$1.11 billion, or 86.2% are municipal securities. To estimate the necessary loss provision, the Company utilized historical default and recovery rates of the municipal bond sector and applied these rates using a pooling method.AFS portfolio. The remainder of investments classified as held-to-maturity are U.S. government-sponsored enterprises and mortgage-backed securities all of which are guaranteed by the U.S. government. Due to the inherent low risk in these U.S. government guaranteed securities, no provision for credit loss was established on this portion of the portfolio.

At December 31, 2022, the Company determined the \$2.0 million allowance for credit losses of \$842,000, resulting from economic uncertainty, was adequate for the available-for-sale investment portfolio. held-to-maturity portfolio was considered adequate. No additional provision for credit losses was considered necessary for the HTM portfolio.

Available-for-Sale Investment Securities	Available-for-Sale Investment Securities		Available-for-Sale Investment Securities	
	Year Ended	Year Ended		
	December 31, 2022	December 31, 2021		
	(In thousands)			
	Years Ended December 31,		Years Ended December 31,	

	2023	2023	2022	2021
	(In thousands)			
Allowance for credit losses:	Allowance for credit losses:			
Beginning balance	Beginning balance			
Beginning balance	Beginning balance	\$ 842	\$ 842	
Provision for credit loss	Provision for credit loss	—	—	
Ending balance, December 31,	Ending balance, December 31,	\$ 842	\$ 842	

Held-to-Maturity Investment Securities

	Year Ended Dec 31, 2022	
	State and Political Subdivisions	Other Securities
	(In thousands)	
Beginning balance	\$ —	\$ —
Provision for credit loss - acquired securities	(2,005)	—
Securities charged-off	—	—
Recoveries	—	—
Ending balance, December 31,	\$ (2,005)	\$ —

Held-to-Maturity Investment Securities			
	Years Ended December 31,		
	2023	2022	2021
	(In thousands)		
Beginning balance	\$ 2,005	\$ —	\$ —
Provision for credit loss - acquired securities	—	2,005	—
Securities charged-off	—	—	—
Recoveries	—	—	—
Ending balance, December 31,	\$ 2,005	\$ 2,005	\$ —

For the year ended December 31, 2023, the Company had available-for-sale investment securities with approximately \$333.5 million in unrealized losses, which have been in continuous loss positions for more than twelve months. With the exception of the securities with credit losses noted above, the Company's assessments indicated that the cause of the market depreciation was primarily due to the change in interest rates and not the issuer's financial condition, or downgrades by rating agencies. In addition, approximately 30.4% of the Company's available-for-sale investment portfolio will mature or are expected to pay down within five years or less. As a result, the Company has the ability and intent to hold such securities until maturity.

For the year ended December 31, 2022, the Company had available-for-sale investment securities with approximately \$264.6 million in unrealized losses, which have had been in continuous loss positions for more than twelve months. The Company's assessments indicated that the cause of the market depreciation was primarily due to the change in interest rates and not the issuer's financial condition, or downgrades by rating agencies. In addition, approximately 33.0% of the Company's available-for-sale investment portfolio will was expected to mature and be repaid to the Company or pay down within five years or less. As a result, the Company has the ability and intent to hold such securities until maturity.

As of December 31, 2022 December 31, 2023, the Company's available-for-sale securities portfolio consisted of 1,642 1,583 investment securities, 1,408 1,296 of which were in an unrealized loss position. As noted in the table above, the total amount of the unrealized loss was \$408.0 million \$336.3 million. The U.S government-sponsored enterprises portfolio contained unrealized losses of \$23.2 million \$17.1 million on 85 59 securities. The residential U.S. government-sponsored mortgage-backed securities portfolio contained \$211.5 million \$191.6 million of unrealized losses on 591 669 securities, and the commercial private mortgage-backed securities portfolio contained \$22.3 million \$16.1 million of unrealized losses on 145 32 securities. The non-government-sponsored asset backed securities portfolio contained \$7.6 million of unrealized losses on 31 securities. The state and political subdivisions portfolio contained. In addition, the other securities portfolio contained \$115.7 million \$75.9 million of unrealized losses on 501 444 securities. In addition, the other securities portfolio contained \$35.4 million \$28.0 million of unrealized losses on 106 61 securities. The With the exception of the investments for which an allowance for credit losses has been established, the unrealized losses on the Company's available-for-sale investments were primarily a result of interest rate changes. The changes, and the Company expects to recover the amortized cost basis over the term of the securities. Because The Company has determined that, as of December 31, 2023, an additional provision for credit losses is not necessary because the decline in market value was attributable to changes in interest rates and not credit quality, and because the Company does not intend to sell the investments and it is not more likely than not that the Company will be required to sell the investments before recovery of their amortized cost basis, which may be maturity, the Company has determined that an additional provision for credit losses is not necessary as of December 31, 2022 maturity.

As of **December 31, 2022** **December 31, 2023**, the Company's held-to-maturity securities portfolio consisted of 507 investment securities, **500** **486** of which were in an unrealized loss position. As noted in the table above, the total amount of the unrealized loss was **\$161.8 million** **\$112.1 million**. The U.S. government-sponsored enterprises portfolio contained unrealized losses of **\$3.3 million** **\$2.6 million** on **5 securities**. The U.S. government-sponsored mortgage-backed securities portfolio contained **\$4.4 million of unrealized losses on 18 securities**. The state and political subdivisions portfolio contained **\$154.7 million** **\$105.1 million** of unrealized losses on **479 securities**. The residential mortgage-backed securities portfolio contained **\$1.2 million of unrealized losses on 6 securities**, and the commercial mortgage-backed securities portfolio contained **\$2.6 million of unrealized losses on 10** **463** securities. The unrealized losses on the Company's held-to-maturity investments were a result of interest rate changes. The Company expects to recover the amortized cost basis over the term of the securities. Because the decline in market value was attributable to changes in interest rates and not credit quality, the Company has determined that an additional provision for credit losses is not necessary as of **December 31, 2022** **December 31, 2023**.

		<div> <div>State and Political Subdivisions</div> <div>Other Securities</div> <div>Total</div> </div>				
		(In thousands)				
	State and Political Subdivisions	State and Political Subdivisions		U.S. government-sponsored enterprises	U.S. government-sponsored mortgage-backed securities	Total
		(In thousands)		(In thousands)		
Aaa/AAA	Aaa/AAA	\$ 233,117	\$ 43,017	\$ 276,134		
Aa/AA	Aa/AA	849,386	—	849,386		
A	A	27,593	—	27,593		
Not rated	Not rated	1,597	—	1,597		
Not rated						
Not rated						
Agency Backed	Agency Backed	—	135,000	135,000		
Total	Total	\$ 1,111,693	\$178,017	\$1,289,710		

		December 31,		
		2022	2021	2020
		(In thousands)		
	December 31,	December 31,		
	2023	2023	2022	2021
	(In thousands)	(In thousands)		
Taxable:	Taxable:			

Available-for-sale				
Available-for-sale				
Available-for-sale	Available-for-sale	\$ 71,352	\$30,054	\$32,596
Held-to-maturity	Held-to-maturity	20,581	—	—
Tax-exempt:				
Available-for-sale	Available-for-sale	19,168	19,642	16,158
Available-for-sale				
Available-for-sale				
Held-to-maturity	Held-to-maturity	9,188	—	—
Total	Total	<u>\$120,289</u>	<u>\$49,696</u>	<u>\$48,754</u>

4. Loans Receivable

The various categories of loans receivable are summarized as follows:

		December 31,	
		2022	2021
		(In thousands)	
		December 31,	December 31,
		2023	2022
		(In thousands)	
Real estate:	Real estate:		
Commercial real estate loans	Commercial real estate loans		
Commercial real estate loans			
Non-farm/non-residential			
Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential	\$ 5,632,063	\$3,889,284
Construction/land development	Construction/land development	2,135,266	1,850,050
Agricultural	Agricultural	346,811	130,674
Residential real estate loans	Residential real estate loans		
Residential 1-4 family			
Residential 1-4 family			
Residential 1-4 family	Residential 1-4 family	1,748,551	1,274,953
Multifamily residential	Multifamily residential	578,052	280,837
Total real estate	Total real estate	10,440,743	7,425,798
Consumer	Consumer	1,149,896	825,519
Commercial and industrial	Commercial and industrial	2,349,263	1,386,747
Agricultural	Agricultural	285,235	43,920
Other	Other	184,343	154,105
Total Loans receivable	Total Loans receivable	\$14,409,480	\$9,836,089
Allowance for credit losses	Allowance for credit losses	(289,669)	(236,714)
Loans receivable, net	Loans receivable, net	<u>\$14,119,811</u>	<u>\$9,599,375</u>

On April 1, 2022, the Company completed the acquisition of Happy. Including the effects of the known purchase accounting adjustments, as of the acquisition date, Happy had approximately \$3.65 billion in loans.

During the year ended December 31, 2023, the Company sold \$3.7 million of the guaranteed portion of certain SBA loans, which resulted in a gain of approximately \$278,000. During the year ended December 31, 2022, the Company sold \$4.1 million of the guaranteed portion of certain SBA loans, which resulted in a gain of approximately \$183,000. During the year ended December 31, 2021, the Company sold \$22.7 million of the guaranteed portion of certain SBA loans, which resulted in a gain of \$2.4 million. During the year ended December 31, 2020, the Company sold \$7.0 million of the guaranteed portion of certain SBA loans, which resulted in a gain of \$645,000.

Mortgage loans held for sale of approximately \$123.4 million and \$79.9 million at December 31, 2023 and \$72.7 million at December 31, 2022 and 2021, 2022, respectively, are included in residential 1-4 family loans. Mortgage loans held for sale are carried at the lower of cost or fair value, determined using an aggregate basis. Gains and losses resulting from sales of mortgage loans are recognized when the respective loans are sold to investors. Gains and losses are determined by the difference between the selling price and the carrying amount of the loans sold, net of discounts collected or paid. The Company obtains forward commitments to sell mortgage loans to reduce market risk on mortgage loans in the process of origination and mortgage loans held for sale. The forward commitments acquired by the Company for mortgage loans in process of origination are considered mandatory forward commitments. Because these commitments are structured on a mandatory basis, the Company is required to substitute another loan or to buy back the commitment if the original loan does not fund. The Company regularly sells mortgages into the capital markets to mitigate the effects of interest rate volatility during the period from the time an interest rate lock commitment ("IRLC") is issued until the IRLC funds creating a mortgage loan held for sale and its subsequent sale into the secondary/capital markets. Loan sales are typically executed on a mandatory basis. Under a mandatory commitment, the Company agrees to deliver a specified dollar amount with predetermined terms by a certain date. Generally, the commitment is not loan specific, and any combination of loans can be delivered into the outstanding commitment provided the terms fall within the parameters of the commitment. Upon failure to deliver, the Company is subject to fees based on market movement. These commitments are derivative instruments and their fair values at December 31, 2022 December 31, 2023 and 2021 2022 were not material.

Purchased loans that have experienced more than insignificant credit deterioration since origination are PCD loans. An allowance for credit losses is determined using the same methodology as other loans. For PCD loans not individually analyzed for impairment, the Company develops separate PCD models for each loan segment. The initial allowance for credit losses determined on a collective basis is allocated to individual loans. The sum of the loan's purchase price and allowance for credit losses becomes its initial amortized cost basis. The difference between the initial amortized cost basis and the par value of the loan is a non-credit discount or premium, which is amortized into interest income over the life of the loan. Subsequent changes to the allowance for credit losses are recorded through the provision for credit losses. The Company held approximately \$142.5 million \$130.7 million and \$448,000 \$142.5 million in PCD loans, as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively. This The balance, as of December 31, 2023, consisted of \$130.4 million resulting from the acquisition of Happy and \$376,100 from the acquisition of LH-Finance. The balance, as of December 31, 2022, consisted of \$142.1 million resulting from the acquisition of Happy and \$415,000 from the acquisition of LH-Finance.

5. Allowance for Credit Losses, Credit Quality and Other

The Company uses the discounted cash flow ("DCF") method to estimate expected losses for all of Company's loan pools. These pools are as follows: construction & land development; other commercial real estate; residential real estate; commercial & industrial; and consumer & other. The loan portfolio pools were selected in order to generally align with the loan categories specified in the quarterly call reports required to be filed with the Federal Financial Institutions Examination Council. For each of these loan pools, the Company generates cash flow projections at the instrument level wherein payment expectations are adjusted for estimated prepayment speed, curtailments, time to recovery, probability of default, and loss given default. The modeling of expected prepayment speeds, curtailment rates, and time to recovery are based on historical internal data. The Company uses regression analysis of historical internal and peer data to determine suitable loss drivers to utilize when modeling lifetime probability of default and loss given default. This analysis also determines how expected probability of default and loss given default will react to forecasted levels of the loss drivers.

Management qualitatively adjusts model results for risk factors that are not considered within our modeling processes but are nonetheless relevant in assessing the expected credit losses within our loan pools. These Q-Factors and other qualitative adjustments may increase or decrease management's estimate of expected credit losses by a calculated percentage or amount based upon the estimated level of risk. The various risks that may be considered in making Q-Factor and other qualitative adjustments include, among other things, the impact of (i) changes in lending policies, procedures and strategies; (ii) changes in nature and volume of the portfolio; (iii) staff experience; (iv) changes in volume and trends in classified loans, delinquencies and nonaccruals; (v) concentration risk; (vi) trends in underlying collateral values; (vii) external factors such as competition, legal and regulatory environment; (viii) changes in the quality of the loan review system and (ix) economic conditions.

Each year management evaluates the performance of the selected models used in the CECL calculation through backtesting. Based on the results of the testing, management determines if the various models produced accurate results compared to the actual losses incurred for the current economic environment. Management then determines if changes to the input assumptions and economic factors would produce a stronger overall calculation that is more responsive to changes in economic conditions. The Company continues to use regression analysis to determine suitable loss drivers to utilize when modeling lifetime probability of default and loss given default for the changes in the economic factors for the loss driver segments. Based on this analysis during the first quarter of 2021, management determined that changes to several of the economic factors for the various loss driver segments were necessary. The identified loss drivers by segment are included below as of both December 31, 2022 December 31, 2023 and 2021, respectively, 2022.

Loss Driver Segment	Call Report Segment(s)	Modeled Economic Factors
1-4 Family Construction	1a1	National Unemployment (%) & Housing Price Index (%)
All Other Construction	1a2	National Unemployment (%) & Gross Domestic Product (%)
1-4 Family Revolving HELOC & Junior Liens	1c1	National Unemployment (%) & Housing Price Index – CoreLogic (%)
1-4 Family Revolving HELOC & Junior Liens	1c2b	National Unemployment (%) & Gross Domestic Product (%)
1-4 Family Senior Liens	1c2a	National Unemployment (%) & Gross Domestic Product (%)
Multifamily	1d	Rental Vacancy Rate (%) & Housing Price Index – Case-Schiller (%)
Owner Occupied CRE	1e1	National Unemployment (%) & Gross Domestic Product (%)
Non-Owner Occupied CRE	1e2,1b,8	National Unemployment (%) & Gross Domestic Product (%)
Commercial & Industrial, Agricultural, Non-Depository Financial Institutions, Purchase/Carry Securities, Other	4a, 3, 9a, 9b1, 9b2, 10, Other	National Unemployment (%) & National Retail Sales (%)
Consumer Auto	6c	National Unemployment (%) & National Retail Sales (%)
Other Consumer	6b, 6d	National Unemployment (%) & National Retail Sales (%)
Other Consumer - SPF	6d	National Unemployment (%)

For all DCF models, management has determined that four quarters represents a reasonable and supportable forecast period and reverts to a historical loss rate over four quarters on a straight-line basis. Management leverages economic projections from a reputable and independent third party to inform its loss driver forecasts over the four-quarter forecast period. Other internal and external indicators of economic forecasts are also considered by management when developing the forecast metrics.

The combination of adjustments for credit expectations (default and loss) and time expectations prepayment, curtailment, and time to recovery produces an expected cash flow stream at the instrument level. Instrument effective yield is calculated, net of the impacts of prepayment assumptions, and the instrument expected cash flows are then discounted at that effective yield to produce an instrument-level net present value of expected cash flows ("NPV"). An allowance for credit loss is established for the difference between the instrument's NPV and amortized cost basis.

Construction/Land Development and Other Commercial Real Estate Loans. We originate non-farm and non-residential loans (primarily secured by commercial real estate), construction/land development loans, and agricultural loans, which are generally secured by real estate located in our market areas. Our commercial mortgage loans are generally collateralized by first liens on real estate and amortized (where defined) over a 15 to 30-year period with balloon payments due at the end of one to five years. These loans are generally underwritten by assessing cash flow (debt service coverage), primary and secondary source of repayment, the financial strength of any guarantor, the strength of the tenant (if any), the borrower's liquidity and leverage, management experience, ownership structure, economic conditions and industry specific trends and collateral. Generally, we will loan up to 85% of the value of improved property, 65% of the value of raw land and 75% of the value of land to be acquired and developed. A first lien on the property and assignment of lease is required if the collateral is rental property, with second lien positions considered on a case-by-case basis.

Residential Real Estate Loans. We originate one to four family, residential mortgage loans generally secured by property located in our primary market areas. Residential real estate loans generally have a loan-to-value ratio of up to 90%. These loans are underwritten by giving consideration to many factors including the borrower's ability to pay, stability of employment or source of income, debt-to-income ratio, credit history and loan-to-value ratio.

Commercial and Industrial Loans. Commercial and industrial loans are made for a variety of business purposes, including working capital, inventory, equipment and capital expansion. The terms for commercial loans are generally one to seven years. Commercial loan applications must be supported by current financial information on the borrower and, where appropriate, by adequate collateral. Commercial loans are generally underwritten by addressing cash flow (debt service coverage), primary and secondary sources of repayment, the financial strength of any guarantor, the borrower's liquidity and leverage, management experience, ownership structure, economic conditions and industry specific trends and collateral. The loan to value ratio depends on the type of collateral. Generally, accounts receivable are financed at between 50% and 80% of accounts receivable less than 60 days past due. Inventory financing will range between 50% and 80% (with no work in process) depending on the borrower and nature of inventory. We require a first lien position for those loans.

Consumer & Other Loans. Our consumer & other loans are primarily composed of loans to finance **USCG United States Coast Guard** registered high-end sail and power **boats** as a result of our acquisitions of **Shore Premier Finance** on June 30, 2018 and **LH-Finance** on February 29, 2020, **boats**. The performance of consumer & other loans will be affected by the local and regional economies as well as the rates of personal bankruptcies, job loss, divorce and other individual-specific characteristics.

Off-Balance Sheet Credit Exposures. The Company estimates expected credit losses over the contractual period in which the Company is exposed to credit risk via a contractual obligation to extend credit unless that obligation is unconditionally cancellable by the Company. The allowance for credit loss on off-balance sheet credit exposures is adjusted as a provision for credit loss expense. The estimate includes consideration of the likelihood that funding will occur and an estimate of expected credit losses on commitments expected to be funded over its estimated life. The Company uses the DCF method to estimate expected losses for all of Company's off-balance sheet credit

exposures through the use of the existing DCF models for the Company's loan portfolio pools. The off-balance sheet credit exposures exhibit similar risk characteristics as loans currently in the Company's loan portfolio.

During the year ended December 31, 2022, the Company recorded a \$5.0 million provision for credit losses on loans, due to increased loan growth. However, and the Company determined that no additional reversed \$1.5 million in provision was necessary for unfunded commitments as commitments.

During the current levels of year ended December 31, 2022, the reserve was considered adequate.

ASC 326 requires that both a discount and an allowance for credit losses be recorded on loans during an acquisition. The Company completed the acquisition of Happy on April 1, 2022. As a result, the Company recorded \$4.4 million in net loan discounts and a \$16.8 million increase in the allowance for credit losses related to PCD loans. In addition, the Company recorded a \$45.2 million provision for credit losses on acquired loans for the CECL "double count" and an \$11.4 million provision for credit losses on acquired unfunded commitments.

During the first quarter of 2020, we completed the acquisition of \$406.2 million of loans from LH-Finance. As a result, In addition, the Company recorded a \$6.6 million \$5.0 million provision for credit losses on loans due to increased loan discount and growth. However, the Company determined that no additional provision was necessary for unfunded commitments as the current level of the reserve was considered adequate.

During the year ended December 31, 2021, the Company did not record a \$9.3 million increase in provision for credit losses on loans as the level of the allowance for credit losses for this acquisition. A small portion of the loans acquired during the quarter were purchase credit deteriorated ("PCD") loans, so was considered adequate, and the Company recorded a \$357,000 allowance reversed \$4.8 million in provision for credit losses on these loans.

unfunded commitments.

The following table presents the activity in the allowance for credit losses for the year ended December 31, 2022, December 31, 2023.

		Year Ended December 31, 2022					
		Construction/ Land Development	Other Commercial Real Estate	Residential Real Estate	Commercial & Industrial	Consumer & Other	Total
		(In thousands)					
		Year Ended December 31, 2023					Year Ended December 31, 2023
		Construction/ Land Development	Other Commercial Real Estate	Residential Real Estate	Commercial & Industrial	Consumer & Other	Total
		(In thousands)					(In thousands)
Allowance for credit losses:	Allowance for credit losses:						
Beginning balance	Beginning balance	\$ 28,415	\$ 87,218	\$ 48,458	\$ 53,062	\$ 19,561	\$236,714
Allowance for credit losses on PCD loans - Happy acquisition		950	9,283	980	5,596	7	16,816
Beginning balance							
Beginning balance							
Loans charged off							
Loans charged off							
Loans charged off	Loans charged off	(1)	—	(446)	(9,773)	(7,047)	(17,267)
Recoveries of loans previously charged off	Recoveries of loans previously charged off	405	967	119	780	965	3,236
Net loans recovered (charged off)	Net loans recovered (charged off)	404	967	(327)	(8,993)	(6,082)	(14,031)
Provision for credit loss - acquired loans		7,205	18,711	7,380	11,303	571	45,170
Provision for credit loss - loans							

Provision for credit loss - loans							
Provision for credit loss - loans	Provision for credit loss - loans	(4,731)	(22,331)	(5,528)	28,386	9,204	5,000
Balance, December 31	Balance, December 31	\$ 32,243	\$ 93,848	\$ 50,963	\$ 89,354	\$ 23,261	\$289,669

The following table presents the balance in the allowance for credit losses for the year ended **December 31, 2021** **December 31, 2022**.

	Year Ended December 31, 2021					
	Construction/ Land Development	Other Commercial Real Estate	Residential Real Estate	Commercial & Industrial	Consumer & Other	Total
	(In thousands)					
Allowance for credit losses:						
Beginning balance	\$ 32,861	\$ 88,453	\$ 53,216	\$ 46,530	\$ 24,413	\$ 245,473
Loans charged off	—	(646)	(545)	(8,242)	(2,228)	(11,661)
Recoveries of loans previously charged off	58	785	683	591	785	2,902
Net loans recovered (charged off)	58	139	138	(7,651)	(1,443)	(8,759)
Provision for credit loss - loans	(4,504)	(1,374)	(4,896)	14,183	(3,409)	—
Balance, December 31	\$ 28,415	\$ 87,218	\$ 48,458	\$ 53,062	\$ 19,561	\$ 236,714

	Year Ended December 31, 2022					
	Construction/ Land Development	Other Commercial Real Estate	Residential Real Estate	Commercial & Industrial	Consumer & Other	Total
	(In thousands)					
Allowance for credit losses:						
Beginning balance	\$ 28,415	\$ 87,218	\$ 48,458	\$ 53,062	\$ 19,561	\$ 236,714
Allowance for credit losses on PCD loans - Happy acquisition	950	9,283	980	5,596	7	16,816
Loans charged off	(1)	—	(446)	(9,773)	(7,047)	(17,267)
Recoveries of loans previously charged off	405	967	119	780	965	3,236
Net loans recovered (charged off)	404	967	(327)	(8,993)	(6,082)	(14,031)
Provision for credit loss - acquired loans	7,205	18,711	7,380	11,303	571	45,170
Provision for credit loss - loans	(4,731)	(22,331)	(5,528)	28,386	9,204	5,000
Balance, December 31	\$ 32,243	\$ 93,848	\$ 50,963	\$ 89,354	\$ 23,261	\$ 289,669

The following table presents the balance in the allowance for loan losses for the year ended **December 31, 2020** **December 31, 2021**.

	Year Ended December 31, 2020					
	Construction/ Land Development	Other Commercial Real Estate	Residential Real Estate	Commercial & Industrial	Consumer & Other	Total
	(In thousands)					
Allowance for loan losses:						

	Year Ended December 31, 2021			Year Ended December 31, 2021		
	Construction/ Land Development	Other Commercial Real Estate	Residential Real Estate	Commercial & Industrial	Consumer & Other	Total
	(In thousands)			(In thousands)		
Allowance for loan losses:						

Beginning balance	Beginning balance	\$ 26,433	\$ 33,529	\$ 20,135	\$ 16,615	\$ 5,410	\$102,122
Impact of adopting ASC 326		(5,296)	15,912	16,680	11,584	5,108	43,988
Allowance for credit losses on PCD loans - LH Finance acquisition		—	—	—	—	357	357
Beginning balance							
Beginning balance							
Loans charged off	Loans charged off	(1,218)	(3,041)	(485)	(7,764)	(1,978)	(14,486)
Recoveries of loans previously charged off	Recoveries of loans previously charged off	107	647	337	218	761	2,070
Net loans recovered (charged off)	Net loans recovered (charged off)	(1,111)	(2,394)	(148)	(7,546)	(1,217)	(12,416)
Provision for credit loss - loans	Provision for credit loss - loans	12,835	41,406	16,549	25,877	5,446	102,113
Provision for loan losses - acquired loans		—	—	—	—	9,309	9,309
Balance December 31	Balance December 31	\$ 32,861	\$ 88,453	\$ 53,216	\$ 46,530	\$ 24,413	\$245,473

The following table presents the amortized cost basis of loans on nonaccrual status and loans past due over 90 days still accruing as of **December 31, 2022** **December 31, 2023** and **2021**, **2022**, respectively:

		December 31, 2022		
		Loans Past Due Over 90 Days Still Accruing		
		Nonaccrual	With Reserve	Days Still Accruing
		(In thousands)		
		December 31, 2023		
		Loans Past Due Over 90 Days Still Accruing		
		Nonaccrual	Nonaccrual With Reserve	Loans Past Due Over 90 Days Still Accruing
		(In thousands)		
Real estate:	Real estate:			
Commercial real estate loans	Commercial real estate loans			
Commercial real estate loans				
Non-farm/non-residential				
Non-farm/non-residential				
Non-farm/non-residential	Non-farm/non-residential	\$ 12,219	\$ 8,383	\$ 1,844
Construction/land development	Construction/land development	1,977	—	31

Agricultural	Agricultural	278	—	—
Residential real estate loans	Residential real estate loans			
Residential 1-4 family	Residential 1-4 family			
Residential 1-4 family	Residential 1-4 family	18,083	—	1,374
Multifamily residential	Multifamily residential	—	—	—
Total real estate	Total real estate	32,557	8,383	3,249
Consumer	Consumer	2,842	—	35
Commercial and industrial	Commercial and industrial	14,920	—	6,300
Agricultural & other	Agricultural & other	692	—	261
Total	Total	\$ 51,011	\$ 8,383	\$ 9,845

		December 31, 2021		
		Loans Past Due Over 90 Days Still Accruing		
		Nonaccrual With Reserve		
		Nonaccrual Reserve		
		(In thousands)		
		December 31, 2022		
		Loans Past Due Over 90 Days Still Accruing		
		Nonaccrual With Reserve		
		Nonaccrual Reserve		
		(In thousands)		
Real estate:	Real estate:			
Commercial real estate loans	Commercial real estate loans			
Commercial real estate loans	Commercial real estate loans			
Non-farm/non-residential	Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential	\$ 11,923	\$ 2,212	\$ 2,225
Construction/land development	Construction/land development	1,445	—	—
Agricultural	Agricultural	897	—	—
Residential real estate loans	Residential real estate loans			
Residential 1-4 family	Residential 1-4 family			
Residential 1-4 family	Residential 1-4 family	16,198	3,000	701
Multifamily residential	Multifamily residential	156	—	—
Total real estate	Total real estate	30,619	5,212	2,926
Consumer	Consumer	1,648	—	2

Commercial and industrial	Commercial and industrial	13,875	4,018	107
Agricultural & other	Agricultural & other	1,016	—	—
Total	Total	\$ 47,158	\$ 9,230	\$ 3,035

The Company had \$51.0 million \$60.0 million and \$47.2 million \$51.0 million in nonaccrual loans for the periods ended December 31, 2022 December 31, 2023 and 2021, 2022, respectively. In addition, the Company had \$9.8 million \$4.1 million and \$3.0 million \$9.8 million in loans past due 90 days or more and still accruing for the periods ended December 31, 2022 December 31, 2023 and 2021, 2022, respectively.

The Company had \$8.4 million \$2.5 million and \$9.2 million \$8.4 million in nonaccrual loans with a specific reserve as of December 31, 2022 December 31, 2023 and 2021, respectively. Interest income recognized on the non-accrual loans for the years ended December 31, 2023, 2022 and 2021 respectively. The Company did not recognize any interest income on nonaccrual loans during the periods ended December 31, 2022 and 2021, was considered immaterial.

The following table presents the amortized cost basis of collateral-dependent impaired loans by class of loans (which includes loans individually analyzed for credit losses for which a specific reserve has been recorded, non-accrual loans, loans past due 90 days or more and restructured loans made to borrowers experiencing financial difficulty) as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively:

		December 31, 2022					
		Residential					
		Commercial	Real	Other			
		Real Estate	Estate				
		(In thousands)					
		December 31, 2023			December 31, 2023		
		Commercial			Commercial	Residential	
		Real Estate			Real Estate	Real Estate	Other
		(In thousands)			(In thousands)		
Real estate:	Real estate:						
Commercial real estate loans	Commercial real estate loans						
Commercial real estate loans							
Commercial real estate loans							
Non-farm/non-residential							
Non-farm/non-residential							
Non-farm/non-residential	Non-farm/non-residential	\$ 162,268	\$ —	\$ —			
Construction/land development	Construction/land development	2,008	—	—			
Agricultural	Agricultural	278	—	—			
Residential real estate loans	Residential real estate loans						
Residential 1-4 family							
Residential 1-4 family							
Residential 1-4 family	Residential 1-4 family	—	20,832	—			
Multifamily residential	Multifamily residential	—	969	—			
Total real estate	Total real estate	164,554	21,801	—			
Consumer	Consumer	—	—	2,888			
Commercial and industrial	Commercial and industrial	—	—	30,334			
Agricultural & other	Agricultural & other	—	—	1,527			
Total	Total	\$ 164,554	\$ 21,801	\$34,749			

December 31, 2021

		Residential		
		Commercial	Real	
		Real Estate	Estate	Other
		(In thousands)		
		December 31, 2022		
		Commercial	Commercial	Residential
		Real Estate	Real Estate	Real Estate
		Other		
		(In thousands)		
Real estate:	Real estate:			
Commercial real estate loans	Commercial real estate loans			
Commercial real estate loans	Commercial real estate loans			
Non-farm/non-residential	Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential			
Non-farm/non-residential	Non-farm/non-residential	\$ 283,919	\$ —	\$ —
Construction/land development	Construction/land development	4,775	—	—
Agricultural	Agricultural	897	—	—
Residential real estate loans	Residential real estate loans			
Residential 1-4 family	Residential 1-4 family			
Residential 1-4 family	Residential 1-4 family	—	19,775	—
Multifamily residential	Multifamily residential	—	1,300	—
Total real estate	Total real estate	289,591	21,075	—
Consumer	Consumer	—	—	1,663
Commercial and industrial	Commercial and industrial	—	—	18,193
Agricultural & other	Agricultural & other	—	—	1,016
Total	Total	\$ 289,591	\$ 21,075	\$20,872

The Company had \$221.1 million, \$94.9 million and \$331.5 million in collateral-dependent impaired loans for the periods ended December 31, 2022, December 31, 2023 and 2021, 2022, respectively.

Loans that do not share risk characteristics are evaluated on an individual basis. For collateral-dependent impaired these loans, where the Company has determined that foreclosure of the collateral is probable, or where the borrower is experiencing financial difficulty and the Company expects repayment of the financial asset to be provided substantially through the operation or sale of the collateral, the allowance for credit losses is measured based on the difference between the fair value of the collateral, net of estimated costs to sell, and the amortized cost basis of the loan as of the measurement date. When repayment is expected to be from the operation of the collateral, expected credit losses are calculated as the amount by which the amortized cost basis of the loan exceeds the present value of expected cash flows from the operation of the collateral. When repayment is expected to be from the sale of the collateral, expected credit losses are calculated as the amount by which the amortized cost basis of the loan exceeds the fair value of the underlying collateral less estimated costs to sell. The allowance for credit losses may be zero if the fair value of the collateral at the measurement date exceeds the amortized cost basis of the loan, net of estimated costs to sell.

The following is an aging analysis for loans receivable as of December 31, 2022, December 31, 2023 and 2021, 2022:

December 31, 2023							
Loans Past Due 30-59 Days	Loans Past Due 60-89 Days	Loans Past Due 90 Days or More	Total Past Due	Current Loans	Total Loans Receivable	Accruing Loans Past Due 90 Days or More	

(In thousands)							
Real estate:							
Commercial real estate loans							
Non-farm/non-residential	\$ 8,124	\$ 416	\$ 15,355	\$ 23,895	\$ 5,526,059	\$ 5,549,954	\$ 2,177
Construction/land development	1,430	—	12,349	13,779	2,279,268	2,293,047	255
Agricultural	474	314	431	1,219	323,937	325,156	—
Residential real estate loans							
Residential 1-4 family	4,346	1,423	20,435	26,204	1,818,056	1,844,260	84
Multifamily residential	—	—	—	—	435,736	435,736	—
Total real estate	14,374	2,153	48,570	65,097	10,383,056	10,448,153	2,516
Consumer	1,022	303	3,502	4,827	1,148,863	1,153,690	79
Commercial and industrial	2,089	3,378	11,517	16,984	2,308,007	2,324,991	1,535
Agricultural and other	1,074	113	512	1,699	496,195	497,894	—
Total	\$ 18,559	\$ 5,947	\$ 64,101	\$ 88,607	\$ 14,336,121	\$ 14,424,728	\$ 4,130

December 31, 2022

	Loans Past Due 30-59 Days	Loans Past Due 60-89 Days	Loans Past Due 90 Days or More	Total Past Due	Current Loans	Total Loans Receivable	Accruing Loans Past Due 90 Days or More
(In thousands)							
Real estate:							
Commercial real estate loans							
Non-farm/non-residential	\$ 4,242	\$ 2,117	\$ 14,063	\$ 20,422	\$ 5,611,641	\$ 5,632,063	\$ 1,844
Construction/land development	4,042	1,892	2,008	7,942	2,127,324	2,135,266	31
Agricultural	1,469	193	278	1,940	344,871	346,811	—
Residential real estate loans							
Residential 1-4 family	6,715	605	19,457	26,777	1,721,774	1,748,551	1,374
Multifamily residential	—	—	—	—	578,052	578,052	—
Total real estate	16,468	4,807	35,806	57,081	10,383,662	10,440,743	3,249
Consumer	950	539	2,877	4,366	1,145,530	1,149,896	35
Commercial and industrial	3,007	1,075	21,220	25,302	2,323,961	2,349,263	6,300
Agricultural and other	1,065	57	953	2,075	467,503	469,578	261
Total	\$ 21,490	\$ 6,478	\$ 60,856	\$ 88,824	\$ 14,320,656	\$ 14,409,480	\$ 9,845

December 31, 2021

	Loans Past Due 30-59 Days	Loans Past Due 60-89 Days	Loans Past Due 90 Days or More	Total Past Due	Current Loans	Total Loans Receivable	Accruing Loans Past Due 90 Days or More
(In thousands)							
Real estate:							
Commercial real estate loans							
Non-farm/non-residential	\$ 1,434	\$ 576	\$ 14,148	\$ 16,158	\$ 3,873,126	\$ 3,889,284	\$ 2,225
Construction/land development	92	22	1,445	1,559	1,848,491	1,850,050	—
Agricultural	—	472	897	1,369	129,305	130,674	—
Residential real estate loans							
Residential 1-4 family	1,633	3,560	16,899	22,092	1,252,861	1,274,953	701
Multifamily residential	—	—	156	156	280,681	280,837	—
Total real estate	3,159	4,630	33,545	41,334	7,384,464	7,425,798	2,926
Consumer	60	205	1,650	1,915	823,604	825,519	2
Commercial and industrial	958	316	13,982	15,256	1,371,491	1,386,747	107

Agricultural and other	587	2	1,016	1,605	196,420	198,025	—
Total	\$ 4,764	\$ 5,153	\$ 50,193	\$ 60,110	\$ 9,775,979	\$ 9,836,089	\$ 3,035

Non-accruing loans were \$60.0 million and \$51.0 million at December 31, 2023 and \$47.2 million at December 31, 2022 and 2021, 2022, respectively.

Interest recognized on impaired loans including those loans with a specific reserve, during the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 was approximately \$9.6 million \$2.5 million, \$14.7 million \$9.6 million and \$3.4 million \$14.7 million, respectively. The amount of interest recognized on impaired loans on the cash basis is not materially different than the accrual basis.

Credit Quality Indicators. As part of the on-going monitoring of the credit quality of the Company's loan portfolio, management tracks certain credit quality indicators including trends related to (i) the risk rating of loans, (ii) the level of classified loans, (iii) net charge-offs, (iv) non-performing loans and (v) the general economic conditions in Arkansas, Florida, Texas, Alabama and New York.

The Company utilizes a risk rating matrix to assign a risk rating to each of its loans. Loans are rated on a scale from 1 to 8. Descriptions of the general characteristics of the 8 risk ratings are as follows:

- *Risk rating 1 – Excellent.* Loans in this category are to persons or entities of unquestionable financial strength, a highly liquid financial position, with collateral that is liquid and well margined. These borrowers have performed without question on past obligations, and the Bank expects their performance to continue. Internally generated cash flow covers current maturities of long-term debt by a substantial margin. Loans secured by bank certificates of deposit and savings accounts, with appropriate holds placed on the accounts, are to be rated in this category.
- *Risk rating 2 – Good.* These are loans to persons or entities with strong financial condition and above-average liquidity that have previously satisfactorily handled their obligations with the Bank. Collateral securing the Bank's debt is margined in accordance with policy guidelines. Internally generated cash flow covers current maturities of long-term debt more than adequately. Unsecured loans to individuals supported by strong financial statements and on which repayment is satisfactory may be included in this classification.
- *Risk rating 3 – Satisfactory.* Loans to persons or entities with an average financial condition, adequate collateral margins, adequate cash flow to service long-term debt, and net worth comprised mainly of fixed assets are included in this category. These entities are minimally profitable now, with projections indicating continued profitability into the foreseeable future. Closely held corporations or businesses where a majority of the profits are withdrawn by the owners or paid in dividends are included in this rating category. Overall, these loans are basically sound.
- *Risk rating 4 – Watch.* Borrowers who have marginal cash flow, marginal profitability or have experienced an unprofitable year and a declining financial condition characterize these loans. The borrower has in the past satisfactorily handled debts with the Bank, but in recent months has either been late, delinquent in making payments, or made sporadic payments. While the Bank continues to be adequately secured, margins have decreased or are decreasing, despite the borrower's continued satisfactory condition. Other characteristics of borrowers in this class include inadequate credit information, weakness of financial statement and repayment capacity, but with collateral that appears to limit exposure.
- *Risk rating 5 – Other Loans Especially Mentioned ("OLEM").* A loan criticized as OLEM has potential weaknesses that deserve management's close attention. If left uncorrected, these potential weaknesses may result in deterioration of the repayment prospects for the asset or in the institution's credit position at some future date. OLEM assets are not adversely classified and do not expose the institution to sufficient risks to warrant adverse classification.
- *Risk rating 6 – Substandard.* A loan classified as substandard is inadequately protected by the sound worth and paying capacity of the borrower or the collateral pledged. Loss potential, while existing in the aggregate amount of substandard loans, does not have to exist in individual assets.
- *Risk rating 7 – Doubtful.* A loan classified as doubtful has all the weaknesses inherent in a loan classified as substandard with the added characteristic that the weaknesses make collection or liquidation in full, on the basis of currently existing facts, conditions, and values, highly questionable and improbable. These are poor quality loans in which neither the collateral, if any, nor the financial condition of the borrower presently ensure collectability in full in a reasonable period of time; in fact, there is permanent impairment in the collateral securing the loan.
- *Risk rating 8 – Loss.* Assets classified as loss are considered uncollectible and of such little value that the continuance as bankable assets is not warranted. This classification does not mean that the asset has absolutely no recovery or salvage value, but rather, it is not practical or desirable to defer writing off this basically worthless asset, even though partial recovery may occur in the future. This classification is based upon current facts, not probabilities. Assets classified as loss should be charged-off in the period in which they became uncollectible.

Loans may be classified, but not considered impaired, due to one of the following reasons: (1) The Company has established minimum dollar amount thresholds for loan impairment testing. All loans over \$2.0 million that are rated 5 – 8 are individually assessed for impairment on a quarterly basis. Loans rated 5 – 8 that fall under the threshold amount are not individually tested for impairment and therefore are not included in impaired loans; (2) of the loans that are above the threshold amount and tested for impairment, after testing, some are considered to not be impaired and are not included in impaired loans.

Based on the most recent analysis performed, the risk category of loans by class as of **December 31, 2022** **December 31, 2023** and **2021** **2022** is as follows:

December 31, 2023									
Term Loans Amortized Cost Basis by Origination Year							Revolving Loans Amortized Cost Basis	Total	
2023	2022	2021	2020	2019	Prior				
(In thousands)									
Real estate:									
Commercial real estate loans									
Non-farm/non-residential									
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ 232	\$ 116	\$ 55	\$ 403	
Risk rating 2	—	—	—	—	111	—	—	111	
Risk rating 3	305,742	584,860	568,413	243,177	216,746	934,111	440,414	3,293,463	
Risk rating 4	83,089	557,540	242,217	224,378	149,258	590,864	95,360	1,942,706	
Risk rating 5	—	—	10,000	—	14,095	42,694	758	67,547	
Risk rating 6	—	8,198	9,958	23,743	24,380	179,350	95	245,724	
Risk rating 7	—	—	—	—	—	—	—	—	
Risk rating 8	—	—	—	—	—	—	—	—	
Total non-farm/non-residential	388,831	1,150,598	830,588	491,298	404,822	1,747,135	536,682	5,549,954	
Construction/land development									
Risk rating 1	\$ —	\$ —	\$ 10	\$ —	\$ —	\$ —	\$ —	\$ 10	
Risk rating 2	759	—	—	—	—	186	—	945	
Risk rating 3	300,941	499,984	130,342	62,134	22,656	56,180	44,603	1,116,840	
Risk rating 4	198,874	417,244	252,602	22,713	32,342	24,527	209,063	1,157,365	
Risk rating 5	641	1,163	—	3,306	218	69	—	5,397	
Risk rating 6	—	7,817	1,631	748	641	254	1,327	12,418	
Risk rating 7	—	—	—	—	—	—	—	—	
Risk rating 8	—	—	72	—	—	—	—	72	
Total construction/land development	501,215	926,208	384,657	88,901	55,857	81,216	254,993	2,293,047	
Agricultural									
Risk rating 1	\$ —	\$ 1,605	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,605	
Risk rating 2	247	—	1,936	—	—	—	—	2,183	
Risk rating 3	30,252	43,291	22,919	25,992	10,678	43,284	20,104	196,520	
Risk rating 4	9,477	24,688	20,358	19,532	7,873	32,692	4,612	119,232	
Risk rating 5	—	—	—	—	314	571	—	885	
Risk rating 6	—	—	1,675	1,084	1,620	352	—	4,731	
Risk rating 7	—	—	—	—	—	—	—	—	
Risk rating 8	—	—	—	—	—	—	—	—	
Total agricultural	39,976	69,584	46,888	46,608	20,485	76,899	24,716	325,156	
Total commercial real estate loans	\$ 930,022	\$ 2,146,390	\$ 1,262,133	\$ 626,807	\$ 481,164	\$ 1,905,250	\$ 816,391	\$ 8,168,157	
Residential real estate loans									
Residential 1-4 family									
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 144	\$ 2	\$ 146	
Risk rating 2	259	—	—	—	—	20	1	280	
Risk rating 3	246,462	366,149	241,985	145,339	93,751	324,569	122,950	1,541,205	
Risk rating 4	14,992	37,444	55,406	21,240	13,313	67,084	62,356	271,835	
Risk rating 5	—	243	246	479	831	1,343	40	3,182	

Risk rating 6	71	5,361	2,926	4,064	3,432	10,567	1,189	27,610
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	2	—	2
Total residential 1-4 family	261,784	409,197	300,563	171,122	111,327	403,729	186,538	1,844,260

December 31, 2023								
	Term Loans Amortized Cost Basis by Origination Year						Revolving Loans Amortized Cost	
	2023	2022	2021	2020	2019	Prior	Basis	Total
	(In thousands)							
Multifamily residential								
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Risk rating 2	—	—	—	—	—	—	—	—
Risk rating 3	3,314	9,827	37,755	44,407	31,436	53,068	6,537	186,344
Risk rating 4	669	77,185	69,546	64,295	8,116	18,490	7,822	246,123
Risk rating 5	—	—	—	—	—	3,006	—	3,006
Risk rating 6	—	—	—	—	263	—	—	263
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total multifamily residential	3,983	87,012	107,301	108,702	39,815	74,564	14,359	435,736
Total real estate	\$ 1,195,789	\$ 2,642,599	\$ 1,669,997	\$ 906,631	\$ 632,306	\$ 2,383,543	\$ 1,017,288	\$ 10,448,153
Consumer								
Risk rating 1	\$ 5,195	\$ 2,952	\$ 2,002	\$ 839	\$ 355	\$ 1,114	\$ 1,580	\$ 14,037
Risk rating 2	—	—	—	—	126	54	—	180
Risk rating 3	240,897	245,543	211,312	108,009	108,063	191,220	1,264	1,106,308
Risk rating 4	9,597	7,534	2,479	69	109	6,073	214	26,075
Risk rating 5	22	—	22	483	872	261	—	1,660
Risk rating 6	204	1,559	830	581	881	1,349	11	5,415
Risk rating 7	15	—	—	—	—	—	—	15
Risk rating 8	—	—	—	—	—	—	—	—
Total consumer	255,930	257,588	216,645	109,981	110,406	200,071	3,069	1,153,690
Commercial and industrial								
Risk rating 1	3,757	\$ 918	\$ 1,120	\$ 236	\$ 121	\$ 20,835	\$ 12,644	\$ 39,631
Risk rating 2	174	1,293	220	12	164	218	963	3,044
Risk rating 3	487,896	272,608	78,507	50,340	77,761	170,610	227,043	1,364,765
Risk rating 4	115,025	34,474	55,812	33,000	27,189	71,854	378,417	715,771
Risk rating 5	21	547	16,318	3,352	201	980	1,767	23,186
Risk rating 6	12,498	75,536	4,942	1,154	9,086	12,180	63,198	178,594
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total commercial and industrial	619,371	385,376	156,919	88,094	114,522	276,677	684,032	2,324,991
Agricultural and other								
Risk rating 1	\$ 408	\$ 131	\$ 16	\$ 105	\$ —	\$ 2	\$ 563	\$ 1,225
Risk rating 2	396	28	1	—	1,181	100	693	2,399
Risk rating 3	52,758	45,796	31,378	26,918	3,059	43,984	145,419	349,312
Risk rating 4	14,007	7,663	8,025	955	10,955	3,188	94,186	138,979
Risk rating 5	—	2,286	—	134	—	593	665	3,678

Risk rating 6	71	33	63	108	—	370	1,656	2,301
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total agricultural and other	67,640	55,937	39,483	28,220	15,195	48,237	243,182	497,894
Total	\$ 2,138,730	\$ 3,341,500	\$ 2,083,044	\$ 1,132,926	\$ 872,429	\$ 2,908,528	\$ 1,947,571	\$ 14,424,728

December 31, 2022

Term Loans Amortized Cost Basis by Origination Year							Revolving Loans Amortized Cost	
2022	2021	2020	2019	2018	Prior		Basis	Total
(In thousands)								
Real estate:								
Commercial real estate loans								
Non-farm/non-residential								
Risk rating 1	\$ —	\$ —	\$ —	\$ 237	\$ —	\$ 132	\$ 85	\$ 454
Risk rating 2	—	—	—	118	—	3,992	—	4,110
Risk rating 3	616,809	509,269	263,188	279,157	322,278	852,727	374,371	3,217,799
Risk rating 4	438,565	341,047	235,669	161,421	321,188	482,437	139,203	2,119,530
Risk rating 5	—	757	1,145	14,417	35,273	37,561	95	89,248
Risk rating 6	876	196	14,247	26,649	4,720	153,909	194	200,791
Risk rating 7	131	—	—	—	—	—	—	131
Risk rating 8	—	—	—	—	—	—	—	—
Total non-farm/non-residential	1,056,381	851,269	514,249	481,999	683,459	1,530,758	513,948	5,632,063
Construction/land development								
Risk rating 1	\$ —	\$ 11	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 11
Risk rating 2	682	—	—	—	—	210	—	892
Risk rating 3	421,774	283,546	83,631	48,350	19,340	34,910	75,797	967,348
Risk rating 4	354,852	512,541	58,368	79,924	11,520	43,634	65,960	1,126,799
Risk rating 5	—	—	30,987	310	—	1,140	—	32,437
Risk rating 6	612	—	574	751	3	5,839	—	7,779
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total construction/land development	777,920	796,098	173,560	129,335	30,863	85,733	141,757	2,135,266
Agricultural								
Risk rating 1	\$ 1,749	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 1,749
Risk rating 2	—	2,048	—	—	—	—	—	2,048
Risk rating 3	61,725	43,356	32,895	16,475	10,326	37,892	5,996	208,665
Risk rating 4	18,870	25,252	20,532	8,706	3,154	42,886	4,755	124,155
Risk rating 5	—	—	—	326	—	603	—	929
Risk rating 6	—	1,630	1,623	4,972	—	1,040	—	9,265
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total agricultural	82,344	72,286	55,050	30,479	13,480	82,421	10,751	346,811
Total commercial real estate loans	\$ 1,916,645	\$ 1,719,653	\$ 742,859	\$ 641,813	\$ 727,802	\$ 1,698,912	\$ 666,456	\$ 8,114,140
Residential real estate loans								
Residential 1-4 family								
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 115	\$ 40	\$ 155

Risk rating 2	—	—	—	—	—	48	2	50
Risk rating 3	360,510	255,775	176,955	112,053	98,093	314,492	110,881	1,428,759
Risk rating 4	37,471	35,875	61,418	11,871	15,577	61,034	65,674	288,920
Risk rating 5	—	—	—	3,049	226	328	—	3,603
Risk rating 6	849	2,423	3,564	3,521	2,536	12,662	1,508	27,063
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	1	—	1
Total residential 1-4 family	398,830	294,073	241,937	130,494	116,432	388,680	178,105	1,748,551

December 31, 2022											
Term Loans Amortized Cost Basis by Origination Year											
										Revolving Loans Amortized Cost	Total
	2022	2021	2020	2019	2018	Prior				Basis	
(In thousands)											
December 31, 2022											
Term Loans Amortized Cost Basis by Origination Year											
										Revolving Loans Amortized Cost	Total
	2022	2021	2020	2019	2018	Prior				Basis	
(In thousands)											
Multifamily residential	Multifamily residential										
Risk rating 1	Risk rating 1										
Risk rating 1	Risk rating 1										
Risk rating 1	Risk rating 1										
Risk rating 2	Risk rating 2										
Risk rating 3	Risk rating 3										
Risk rating 4	Risk rating 4										
Risk rating 5	Risk rating 5										
Risk rating 6	Risk rating 6										
Risk rating 7	Risk rating 7										
Risk rating 8	Risk rating 8										
Total multifamily residential	Total multifamily residential										
Total real estate	Total real estate										
Consumer	Consumer										
Risk rating 1	Risk rating 1										
Risk rating 1	Risk rating 1										
Risk rating 1	Risk rating 1										

Risk rating 2	Risk rating 2	—	—	—	193	614	—	—	807
Risk rating 3	Risk rating 3	284,828	276,044	146,256	132,763	118,244	135,266	16,093	1,109,494
Risk rating 4	Risk rating 4	15,306	2,293	422	1,216	459	907	69	20,672
Risk rating 5	Risk rating 5	—	633	19	—	8	810	—	1,470
Risk rating 6	Risk rating 6	215	156	270	970	24	1,386	101	3,122
Risk rating 7	Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	Risk rating 8	3	—	1	—	—	77	—	81
Total consumer	Total consumer	305,684	283,078	148,102	135,779	119,901	139,622	17,730	1,149,896
Commercial and industrial	Commercial and industrial								
Risk rating 1									
Risk rating 1									
Risk rating 1	Risk rating 1	3,450	\$ 7,692	\$ 268	\$ 264	\$ 16	\$ 21,298	\$ 8,832	\$ 41,820
Risk rating 2	Risk rating 2	1,590	305	27	198	—	226	781	3,127
Risk rating 3	Risk rating 3	301,063	126,312	80,636	73,360	71,964	112,017	253,111	1,018,463
Risk rating 4	Risk rating 4	70,862	120,618	69,963	89,975	81,389	48,496	568,795	1,050,098
Risk rating 5	Risk rating 5	83,272	14,762	159	1,408	6,815	185	75,891	182,492
Risk rating 6	Risk rating 6	4,842	2,539	11,204	4,193	5,769	16,559	3,554	48,660
Risk rating 7	Risk rating 7	—	—	—	—	4,316	202	85	4,603
Risk rating 8	Risk rating 8	—	—	—	—	—	—	—	—
Total commercial and industrial	Total commercial and industrial	465,079	272,228	162,257	169,398	170,269	198,983	911,049	2,349,263
Agricultural and other	Agricultural and other								
Risk rating 1	Risk rating 1	\$ 297	\$ 266	\$ 115	\$ —	\$ —	\$ 95	\$ 722	\$ 1,495
Risk rating 1									
Risk rating 1									
Risk rating 2	Risk rating 2	140	78	—	2,338	34	115	1,661	4,366
Risk rating 3	Risk rating 3	85,707	36,004	30,546	4,725	7,986	46,748	131,760	343,476
Risk rating 4	Risk rating 4	7,627	13,591	2,598	1,671	1,710	8,766	69,179	105,142
Risk rating 5	Risk rating 5	—	8	204	—	—	593	745	1,550
Risk rating 6	Risk rating 6	—	58	157	11,137	304	949	944	13,549
Risk rating 7	Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	Risk rating 8	—	—	—	—	—	—	—	—
Total agricultural and other	Total agricultural and other	93,771	50,005	33,620	19,871	10,034	57,266	205,011	469,578
Total	Total	\$3,262,317	\$2,757,885	\$1,525,752	\$1,139,754	\$1,172,612	\$2,565,074	\$1,986,086	\$14,409,480

December 31, 2021									
Term Loans Amortized Cost Basis by Origination Year							Revolving Loans Amortized Cost Basis		
2021	2020	2019	2018	2017	Prior				Total
(In thousands)									
Real estate:									
Commercial real estate loans									
Non-farm/non-residential									
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	—
Risk rating 2	—	—	—	—	—	—	—	—	—
Risk rating 3	284,127	281,982	266,990	341,642	195,301	891,035	194,640		2,455,717
Risk rating 4	111,697	32,788	115,989	301,520	90,747	345,254	90,028		1,088,023

Risk rating 5	—	10,930	2,239	23,117	49,926	189,038	—	275,250
Risk rating 6	—	—	23,723	2,224	11,751	32,372	224	70,294
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total non-farm/non-residential	395,824	325,700	408,941	668,503	347,725	1,457,699	284,892	3,889,284
Construction/land development								
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Risk rating 2	—	—	—	—	—	231	—	231
Risk rating 3	301,719	183,715	108,491	23,574	13,760	41,860	149,433	822,552
Risk rating 4	226,230	217,267	448,899	33,617	45,679	38,122	7,297	1,017,111
Risk rating 5	—	—	388	—	—	1,174	176	1,738
Risk rating 6	—	134	825	3	—	7,456	—	8,418
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total construction/land development	527,949	401,116	558,603	57,194	59,439	88,843	156,906	1,850,050
Agricultural								
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Risk rating 2	—	—	—	—	—	—	—	—
Risk rating 3	21,480	27,931	7,768	6,564	5,103	21,689	7,026	97,561
Risk rating 4	4,305	964	365	970	655	22,143	2,065	31,467
Risk rating 5	—	166	—	—	—	—	—	166
Risk rating 6	—	44	—	—	—	1,436	—	1,480
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	—	—	—
Total agricultural	25,785	29,105	8,133	7,534	5,758	45,268	9,091	130,674
Total commercial real estate loans	\$ 949,558	\$ 755,921	\$ 975,677	\$ 733,231	\$ 412,922	\$ 1,591,810	\$ 450,889	\$ 5,870,008
Residential real estate loans								
Residential 1-4 family								
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 76	\$ 89	\$ 165
Risk rating 2	—	—	—	—	—	29	—	29
Risk rating 3	210,970	147,523	119,861	94,848	82,474	296,687	85,836	1,038,199
Risk rating 4	8,885	3,397	56,839	16,887	21,874	53,578	36,642	198,102
Risk rating 5	—	—	3,065	1,220	582	1,366	193	6,426
Risk rating 6	1,136	2,252	2,432	2,063	1,263	16,305	6,580	32,031
Risk rating 7	—	—	—	—	—	—	—	—
Risk rating 8	—	—	—	—	—	1	—	1
Total residential 1-4 family	220,991	153,172	182,197	115,018	106,193	368,042	129,340	1,274,953

The following table presents gross write-offs by origination date for the year ended December 31, 2023.

	December 31, 2023							
	Term Loans Amortized Cost Basis by Origination Year						Revolving Loans Amortized Cost Basis	Total
	2023	2022	2021	2020	2019	Prior		
	(In thousands)							
	Real estate							
Commercial real estate loans								
Non-farm/non-residential	\$ —	\$ —	\$ —	\$ —	\$ 1,826	\$ 502	\$ —	\$ 2,328
Construction/land development	—	2	168	5	—	88	—	263
Agricultural	—	—	—	—	1	6	—	7
Residential real estate loans								
Residential 1-4 family	—	29	28	73	13	126	—	269
Total real estate	—	31	196	78	1,840	722	—	2,867
Consumer	—	51	44	98	63	263	25	544

Commercial and industrial	—	407	1,110	894	911	5,369	466	9,157
Agricultural & other	3,252 *	1	1	2	64	3	164	3,487
Total	\$ 3,252	\$ 490	\$ 1,351	\$ 1,072	\$ 2,878	\$ 6,357	\$ 655	\$ 16,055

December 31, 2021									
Term Loans Amortized Cost Basis by Origination Year							Revolving Loans Amortized Cost		
	2021	2020	2019	2018	2017	Prior	Basis	Total	
(In thousands)									
Multifamily residential									
Risk rating 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Risk rating 2	—	—	—	—	—	—	—	—	—
Risk rating 3	11,898	5,211	34,492	17,375	9,430	43,804	3,583	125,793	
Risk rating 4	3,755	44,294	30,060	3,412	2,981	18,805	33,723	137,030	
Risk rating 5	—	—	—	7,591	8,105	—	—	15,696	
Risk rating 6	—	—	—	—	890	1,428	—	2,318	
Risk rating 7	—	—	—	—	—	—	—	—	
Risk rating 8	—	—	—	—	—	—	—	—	
Total multifamily residential	15,653	49,505	64,552	28,378	21,406	64,037	37,306	280,837	
Total real estate	\$ 1,186,202	\$ 958,598	\$ 1,222,426	\$ 876,627	\$ 540,521	\$ 2,023,889	\$ 617,535	\$ 7,425,798	
Consumer									
Risk rating 1	\$ 4,441	\$ 1,799	\$ 1,237	\$ 920	\$ 226	\$ 1,383	\$ 1,893	\$ 11,899	
Risk rating 2	—	—	45	639	—	8	—	692	
Risk rating 3	221,986	173,511	132,148	109,810	67,992	92,076	1,098	798,621	
Risk rating 4	3,547	923	2,944	1,776	158	2,641	79	12,068	
Risk rating 5	—	116	—	15	—	131	—	262	
Risk rating 6	69	34	39	117	—	1,711	7	1,977	
Risk rating 7	—	—	—	—	—	—	—	—	
Risk rating 8	—	—	—	—	—	—	—	—	
Total consumer	230,043	176,383	136,413	113,277	68,376	97,950	3,077	825,519	
Commercial and industrial									
Risk rating 1	\$ 99,579	\$ 12,752	\$ 350	\$ 118	\$ 102	\$ 21,436	\$ 9,851	\$ 144,188	
Risk rating 2	175	16	—	—	66	276	168	701	
Risk rating 3	125,071	59,056	77,130	67,944	34,733	42,905	145,247	552,086	
Risk rating 4	244,927	35,350	89,558	91,840	23,616	34,566	88,750	608,607	
Risk rating 5	6,185	609	480	8,258	5,712	2,851	582	24,677	
Risk rating 6	492	15,377	5,913	24,941	5,477	2,233	342	54,775	
Risk rating 7	—	—	—	1,696	—	—	—	1,696	
Risk rating 8	—	—	—	—	—	16	1	17	
Total commercial and industrial	476,429	123,160	173,431	194,797	69,706	104,283	244,941	1,386,747	
Agricultural and other									
Risk rating 1	\$ 5,042	\$ —	\$ 40	\$ —	\$ —	\$ 110	\$ 552	\$ 5,744	
Risk rating 2	—	—	3,467	—	—	909	983	5,359	
Risk rating 3	54,534	44,030	5,158	7,092	2,009	46,570	8,750	168,143	
Risk rating 4	1,544	218	154	1,590	1,226	1,224	10,842	16,798	
Risk rating 5	—	—	—	—	—	1,297	—	1,297	
Risk rating 6	53	—	23	13	33	562	—	684	
Risk rating 7	—	—	—	—	—	—	—	—	
Risk rating 8	—	—	—	—	—	—	—	—	
Total agricultural and other	61,173	44,248	8,842	8,695	3,268	50,672	21,127	198,025	

Total	\$	1,953,847	\$	1,302,389	\$	1,541,112	\$	1,193,396	\$	681,871	\$	2,276,794	\$	886,680	\$	9,836,089
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*The 2023 write-off primarily consists of overdrafts.

The Company considers the performance of the loan portfolio and its impact on the allowance for credit losses. The Company also evaluates credit quality based on the aging status of the loan, which was previously presented and by payment activity. The following tables present the amortized cost of performing and nonperforming loans as of **December 31, 2022** December 31, 2023 and **2021, 2022.**

		December 31, 2022									
		Term Loans Amortized Cost Basis by Origination Year								Revolving Loans Amortized Cost Basis	Total
		2022	2021	2020	2019	2018	Prior				
		(In thousands)									
		December 31, 2023									
		Term Loans Amortized Cost Basis by Origination Year								Revolving Loans Amortized Cost Basis	Total
		2023	2022	2021	2020	2019	Prior				
		(In thousands)									
		December 31, 2023									
		Term Loans Amortized Cost Basis by Origination Year								Revolving Loans Amortized Cost Basis	Total
		2023	2022	2021	2020	2019	Prior				
		(In thousands)									
Real estate:	Real estate:										
Commercial real estate loans	Commercial real estate loans										
Commercial real estate loans	Commercial real estate loans										
Non-farm/non-residential	Non-farm/non-residential										
Non-farm/non-residential	Non-farm/non-residential										
Performing	Performing										
Performing	Performing	\$1,056,381	\$ 851,269	\$ 509,258	\$ 456,196	\$ 679,187	\$1,403,874	\$ 513,630	\$ 5,469,795		
Non-performing	Non-performing	—	—	4,991	25,803	4,272	126,884	318	162,268		
Total non-farm/ non-residential	Total non-farm/ non-residential	1,056,381	851,269	514,249	481,999	683,459	1,530,758	513,948	5,632,063		
Construction/land development	Construction/land development										
Performing	Performing	777,309	796,098	172,987	128,736	30,860	85,511	141,757	2,133,258		
Performing	Performing										
Non-performing	Non-performing	611	—	573	599	3	222	—	2,008		
Total construction/ land development	Total construction/ land development	777,920	796,098	173,560	129,335	30,863	85,733	141,757	2,135,266		
Agricultural	Agricultural										
Performing	Performing										
Performing	Performing	\$ 82,344	\$ 72,286	\$ 55,050	\$ 30,479	\$ 13,480	\$ 82,143	\$ 10,751	\$ 346,533		
Non-performing	Non-performing	—	—	—	—	—	278	—	278		

Total agricultural	Total agricultural	82,344	72,286	55,050	30,479	13,480	82,421	10,751	346,811
Total commercial real estate loans	Total commercial real estate loans	\$ 1,916,645	\$ 1,719,653	\$ 742,859	\$ 641,813	\$ 727,802	\$ 1,698,912	\$ 666,456	\$ 8,114,140
Residential real estate loans	Residential real estate loans								
Residential 1-4 family	Residential 1-4 family								
Residential 1-4 family	Residential 1-4 family								
Performing	Performing								
Performing	Performing								
Performing	Performing	\$ 397,464	\$ 292,100	\$ 239,047	\$ 127,250	\$ 114,337	\$ 380,210	\$ 177,311	\$ 1,727,719
Non-performing	Non-performing	1,366	1,973	2,890	3,244	2,095	8,470	794	20,832
Total residential 1-4 family	Total residential 1-4 family	398,830	294,073	241,937	130,494	116,432	388,680	178,105	1,748,551
Multifamily residential	Multifamily residential								
Performing	Performing								
Performing	Performing								
Performing	Performing	\$ 82,308	\$ 138,848	\$ 196,977	\$ 42,399	\$ 28,174	\$ 80,642	\$ 7,735	\$ 577,083
Non-performing	Non-performing	—	—	—	—	—	969	—	969
Total multifamily residential	Total multifamily residential	82,308	138,848	196,977	42,399	28,174	81,611	7,735	578,052
Total real estate	Total real estate	2,397,783	2,152,574	1,181,773	814,706	872,408	2,169,203	852,296	10,440,743
Consumer	Consumer								
Performing	Performing	\$ 305,620	\$ 282,944	\$ 147,820	\$ 134,831	\$ 119,877	\$ 138,288	\$ 17,628	\$ 1,147,008
Performing	Performing								
Performing	Performing								
Non-performing	Non-performing	64	134	282	948	24	1,334	102	2,888
Total consumer	Total consumer	305,684	283,078	148,102	135,779	119,901	139,622	17,730	1,149,896
Commercial and industrial	Commercial and industrial								
Performing	Performing								
Performing	Performing								
Performing	Performing	\$ 464,285	\$ 267,719	\$ 159,152	\$ 165,733	\$ 160,267	\$ 194,162	\$ 907,611	\$ 2,318,929
Non-performing	Non-performing	794	4,509	3,105	3,665	10,002	4,821	3,438	30,334
Total commercial and industrial	Total commercial and industrial	465,079	272,228	162,257	169,398	170,269	198,983	911,049	2,349,263
Agricultural and other	Agricultural and other								
Performing	Performing	\$ 93,771	\$ 50,001	\$ 33,416	\$ 19,818	\$ 10,034	\$ 56,631	\$ 204,380	\$ 468,051
Performing	Performing								
Performing	Performing								
Non-performing	Non-performing	—	4	204	53	—	635	631	1,527
Total agricultural and other	Total agricultural and other	93,771	50,005	33,620	19,871	10,034	57,266	205,011	469,578
Total	Total	\$3,262,317	\$2,757,885	\$1,525,752	\$1,139,754	\$1,172,612	\$2,565,074	\$1,986,086	\$14,409,480

December 31, 2021
Term Loans Amortized Cost Basis by Origination Year

								Revolving Loans Amortized Cost Basis	Total
		2021	2020	2019	2018	2017	Prior		
		(In thousands)							
		December 31, 2022						December 31, 2022	
		Term Loans Amortized Cost Basis by Origination Year						Term Loans Amortized Cost Basis by Origination Year	
								Revolving Loans Amortized Cost Basis	Total
		2022							
		(In thousands)							
		2022	2021	2020	2019	2018	Prior		
		(In thousands)							
Real estate:	Real estate:								
Commercial real estate loans	Commercial real estate loans								
Commercial real estate loans									
Commercial real estate loans									
Non-farm/non-residential	Non-farm/non-residential								
Non-farm/non-residential									
Non-farm/non-residential									
Performing									
Performing									
Performing	Performing	\$ 395,824	\$ 315,447	\$ 394,061	\$ 648,351	\$ 298,086	\$ 1,268,731	\$ 284,865	\$ 3,605,365
Non-performing	Non-performing	—	10,253	14,880	20,152	49,639	188,968	27	283,919
Total non-farm/ non-residential	Total non-farm/ non-residential	395,824	325,700	408,941	668,503	347,725	1,457,699	284,892	3,889,284
Construction/land development	Construction/land development								
Performing	Performing	527,949	400,982	557,778	57,024	59,439	85,197	156,906	1,845,275
Performing									
Performing									
Non-performing	Non-performing	—	134	825	170	—	3,646	—	4,775
Total construction/ land development	Total construction/ land development	527,949	401,116	558,603	57,194	59,439	88,843	156,906	1,850,050
Agricultural	Agricultural								
Performing									
Performing									
Performing	Performing	\$ 25,785	\$ 28,939	\$ 8,133	\$ 7,534	\$ 5,758	\$ 44,537	\$ 9,091	\$ 129,777
Non-performing	Non-performing	—	166	—	—	—	731	—	897
Total agricultural	Total agricultural	25,785	29,105	8,133	7,534	5,758	45,268	9,091	130,674
Total commercial real estate loans	Total commercial real estate loans	\$ 949,558	\$ 755,921	\$ 975,677	\$ 733,231	\$ 412,922	\$ 1,591,810	\$ 450,889	\$ 5,870,008
Residential real estate loans	Residential real estate loans								
Residential 1-4 family	Residential 1-4 family								
Residential 1-4 family									
Residential 1-4 family									
Performing									
Performing									
Performing	Performing	\$ 220,380	\$ 151,459	\$ 180,113	\$ 113,845	\$ 105,129	\$ 360,700	\$ 123,552	\$ 1,255,178
Non-performing	Non-performing	611	1,713	2,084	1,173	1,064	7,342	5,788	19,775
Total residential 1-4 family	Total residential 1-4 family	220,991	153,172	182,197	115,018	106,193	368,042	129,340	1,274,953

Residential 1-4 family	560	598	106	59	516	—	—	116	1,955	0.11 %
Total real estate	958	598	106	1,745	864	—	16,023	116	20,410	0.20 %
Consumer	14	—	1	10	—	5	—	—	30	— %
Commercial and industrial	2,253	38	42	1,763	74	—	—	—	4,170	0.18 %
Total	\$ 3,225	\$ 636	\$ 149	\$ 3,518	\$ 938	\$ 5	\$ 16,023	\$ 116	\$ 24,610	0.17 %

During the year ended December 31, 2023, the Company restructured approximately \$19.5 million in loans to 21 borrowers. The ending balance of these loans as of December 31, 2023, was \$21.0 million. The Company considered the financial effect of these loan modifications to borrowers experiencing financial difficulty during the year ended December 31, 2023 immaterial for tabular disclosure inclusion. Three of the modified loans accounted for \$18.2 million of the total post-modification outstanding balance. Two of the loans involved the loans being placed on interest only payments for 36 months and the term being extended an additional 36 months while the interest rate was increased by 9 basis points. The third loan involved a new loan being underwritten resulting in the term being extended by approximately 49 months and the interest rate increasing by 3.45 percentage points. None of the \$24.6 million in restructured loans held by the Company were considered to be collateral dependent as of December 31, 2023.

The following table presents the amortized cost basis of loans that had a payment default during the year ended December 31, 2023 and were modified in the twelve months prior to that default to borrowers experiencing financial difficulty.

	December 31, 2023							
					Combination	Combination		
					Interest Rate	Interest Rate		
					Reduction and	Reduction and		
	Term Extension	Interest Rate Reduction	Principal Reduction	Interest Only	Term Extension	Principal Reduction	Extension and	Principal Reduction
(Dollars in thousands)								
Real estate:								
Commercial real estate loans								
Non-farm/non-residential	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Construction/land development	—	—	—	—	—	—	—	—
Agricultural	—	—	—	—	—	—	—	—
Residential real estate loans								
Residential 1-4 family	299	105	9	—	328	—	116	—
Total real estate	299	105	9	—	328	—	116	—
Consumer	14	—	—	29	—	5	—	—
Commercial and industrial	—	—	—	—	—	—	—	—
Total	\$ 313	\$ 105	\$ 9	\$ 29	\$ 328	\$ 5	\$ 116	—

The Company closely monitors the performance of the loans that are modified to borrowers experiencing financial difficulty to understand the effectiveness of its modification efforts. The Company has modified 21 loans over the past 12 months to borrowers experiencing financial difficulty. The pre-modification balance of the loans was \$19.5 million, and the ending balance as of December 31, 2023 was \$21.0 million. The \$21.0 million balance consists of \$905,000 of non-accrual loans and \$20.1 million of current loans, of which \$1.5 million were 60-89 days past due as of December 31, 2023. The remaining balance of the loans was current as of December 31, 2023.

The following is a presentation of troubled debt restructurings ("TDRs") by class as of December 31, 2022 and 2021:

	December 31, 2022					
	Number of Loans	Pre- Modification Outstanding Balance	Rate Modification	Term Modification	Rate & Term Modification	Post- Modification Outstanding Balance
	(Dollars in thousands)					
Real estate:						
Commercial real estate loans						
Non-farm/non-residential	11	\$ 4,462	\$ 1,395	\$ 598	\$ 436	\$ 2,429
Construction/land development	1	216	177	—	—	177
Residential real estate loans						
Residential 1-4 family	14	2,115	772	145	290	1,207
Multifamily residential	1	1,130	969	—	—	969

Total real estate	27	7,923	3,313	743	726	4,782
Consumer	2	18	11	—	1	12
Commercial and industrial	15	3,199	748	47	156	951
Total	44	\$ 11,140	\$ 4,072	\$ 790	\$ 883	\$ 5,745

December 31, 2021						
	Number of Loans	Pre-Modification Outstanding Balance	Rate Modification	Term Modification	Rate & Term Modification	Post-Modification Outstanding Balance
(Dollars in thousands)						
Real estate:						
Commercial real estate loans						
Non-farm/non-residential	12	\$ 6,119	\$ 3,581	\$ 623	\$ 85	\$ 4,289
Construction/land development	2	240	210	1	—	211
Agricultural	1	282	262	—	—	262
Residential real estate loans						
Residential 1-4 family	15	2,328	844	117	332	1,293
Multifamily residential	1	1,130	1,144	—	—	1,144
Total real estate	31	10,099	6,041	741	417	7,199
Consumer	4	22	13	—	3	16
Commercial and industrial	9	2,353	172	65	74	311
Total	44	\$ 12,474	\$ 6,226	\$ 806	\$ 494	\$ 7,526

The following is a presentation of TDRs on non-accrual status as of December 31, 2022, and 2021 because they are not in compliance with the modified terms:

		December 31, 2022		December 31, 2021		December 31, 2022	
		Number of Loans	Recorded Balance	Number of Loans	Recorded Balance	Number of Loans	Recorded Balance
		(Dollars in thousands)					
Real estate:	Real estate:						
Real estate:							
Real estate:							
Real estate:							
Real estate:							
Real estate:							
Real estate:							
Real estate:							
Commercial real estate loans							
Commercial real estate loans							
Non-farm/non-residential	Non-farm/non-residential	2	\$ 262	2	\$ 7		
Non-farm/non-residential							
Non-farm/non-residential							
Construction/land development	Construction/land development	1	177	1	210		
Agricultural		—	—	1	262		

Residential real estate loans					
Residential real estate loans					
Residential real estate loans	Residential real estate loans				
Residential 1-4 family	Residential 1-4 family	4	218	5	388
Residential 1-4 family					
Residential 1-4 family					
Total real estate					
Total real estate					
Total real estate	Total real estate	7	657	9	867
Consumer	Consumer	1	1	3	3
Commercial and industrial	Commercial and industrial	13	931	6	206
Total	Total	21	\$ 1,589	18	\$ 1,076

Upon the Company's determination that a modified loan (or portion of a loan) has subsequently been deemed uncollectible, the loan (or a portion of the loan) is written off. Therefore, the amortized cost basis of the loan is reduced by the uncollectible amount and the allowance for credit losses on loans is adjusted by the same amount. The following defaults impact the loss rate by applicable loan pool for the quarterly CECL calculation. For individually analyzed loans which are not considered to be collateral dependent, an allowance is a presentation of total foreclosed assets as of December 31, 2022 and 2021; recorded based on the loss rate for the respective pool within the collective evaluation.

	December 31, 2022	December 31, 2021
	(In thousands)	
Commercial real estate loans		
Non-farm/non-residential	\$ 118	\$ 536
Construction/land development	47	834
Agricultural	—	—
Residential real estate loans		
Residential 1-4 family	260	260
Multifamily residential	121	—
Total foreclosed assets held for sale	\$ 546	\$ 1,630

The Company has purchased loans for which there was, at acquisition, evidence of more than insignificant deterioration of credit quality since origination. As The Company held approximately \$130.7 million and \$142.5 million in PCD loans, as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively. The balance, as of December 31, 2023, consisted of \$130.4 million resulting from the balance acquisition of purchase credit deteriorated loans was approximately \$142.5 million Happy and \$448,000, respectively. This \$376,100 from the acquisition of LH-Finance. The balance, as of December 31, 2022, consisted of \$142.1 million resulting from the acquisition of Happy and \$415,000 from the acquisition of LH-Finance.

The following is a presentation of total foreclosed assets as of December 31, 2023 and 2022:

	December 31, 2023	December 31, 2022
	(In thousands)	
Commercial real estate loans		
Non-farm/non-residential	\$ 29,894	\$ 118
Construction/land development	47	47
Residential real estate loans		
Residential 1-4 family	545	260
Multifamily residential	—	121
Total foreclosed assets held for sale	\$ 30,486	\$ 546

6. Goodwill and Core Deposit Intangible

Changes in the carrying amount and accumulated amortization of the Company's goodwill and core deposit intangible at **December 31, 2022**, **December 31, 2023** and **2021**, **2022**, were as follows:

		December 31, 2022	December 31, 2021		
		December 31, 2023		December 31, 2023	December 31, 2022
Goodwill	Goodwill	(In thousands)	Goodwill	(In thousands)	
Balance, beginning of period	Balance, beginning of period	\$ 973,025	\$973,025		
Acquisitions	Acquisitions	425,228	—		
Balance, end of period	Balance, end of period	\$ 1,398,253	\$973,025		

		December 31, 2022	December 31, 2021		
		December 31, 2023		December 31, 2023	December 31, 2022
Core Deposit Intangible	Core Deposit Intangible	(In thousands)	Core Deposit Intangible	(In thousands)	
Balance, beginning of period	Balance, beginning of period	\$ 25,045	\$ 30,728		
Acquisitions	Acquisitions	42,263	—		
Amortization expense	Amortization expense	(8,853)	(5,683)		
Balance, end of year	Balance, end of year	\$ 58,455	\$ 25,045		

The carrying basis and accumulated amortization of core deposits intangibles at **December 31, 2022**, **December 31, 2023** and **2021**, **2022** were:

		December 31, 2022	December 31, 2021		
		(In thousands)		December 31, 2023	December 31, 2022
		December 31, 2023		December 31, 2023	December 31, 2022
		(In thousands)		(In thousands)	(In thousands)
Gross carrying amount	Gross carrying amount	\$128,888	\$ 86,625		
Accumulated amortization	Accumulated amortization	(70,433)	(61,580)		
Net carrying amount	Net carrying amount	\$ 58,455	\$ 25,045		

Core deposit intangible amortization expense for the years ended **December 31, 2022**, **December 31, 2023**, **2021**, **2022** and **2020**, **2021** was approximately **\$8.9 million**, **\$9.7 million**, **\$5.7 million**, **\$8.9 million** and **\$5.8 million**, **\$5.7 million**, respectively. The core deposit intangible is tested annually for impairment during the fourth quarter. During the **2022**, **2023** review, no impairment was found. Including all of the mergers completed as of **December 31, 2022**, **December 31, 2023**, HBI's estimated amortization expense of the core deposit intangible for each of the years **2023**, **2024** through **2027**, **2028** is approximately: **2023** – **\$9.7 million**; **2024** – **\$8.4 million**; **2025** – **\$8.0 million**; **2026** – **\$7.8 million** and **2027** – **\$6.6 million** and **2028** – **\$4.2 million**.

The carrying amount of the Company's goodwill was \$1.40 billion at both **December 31, 2023** and **\$973.0 million** at **December 31, 2022** and **2021**, respectively, **2022**. Goodwill is tested annually for impairment during the fourth quarter or more frequently if changes or circumstances occur. During the **2022**, **2023** and **2021**, **2022** reviews, no impairment was

found. If the implied fair value of goodwill is lower than its carrying amount, goodwill impairment is indicated, and goodwill is written down to its implied fair value. Subsequent increases in goodwill value are not recognized in the consolidated financial statements.

7. Other Assets

Other assets consist primarily of equity securities without a readily determinable fair value and other miscellaneous assets. As of **December 31, 2022** **December 31, 2023** and **2021**, **2022**, other assets were **\$321.2 million** **\$323.6 million** and **\$177.0 million** **\$321.2 million**, respectively.

The Company has equity securities without readily determinable fair values such as stock holdings in the Federal Home Loan Bank ("FHLB") and the Federal Reserve Bank ("Federal Reserve") which are outside the scope of ASC Topic 321, *Investments – Equity Securities* ("ASC Topic 321"). These equity securities without a readily determinable fair value were **\$133.4 million** and **\$135.3 million** at **December 31, 2023** and **\$88.2 million** at **December 31, 2022** and **December 31, 2021**, respectively, and are accounted for at cost.

The Company also has equity securities such as stock holdings in First National Bankers' Bank and other miscellaneous holdings which are accounted for under ASC Topic 321. These equity securities without a readily determinable fair value were **\$90.3 million** and **\$80.6 million** at **December 31, 2023** and **\$36.4 million** at **December 31, 2022** and **2021**, respectively. There were no transactions during the period that would indicate a material change in fair value.

8. Deposits

The aggregate amount of time deposits with a minimum denomination of \$250,000 was **\$836.7 million** and **\$333.2 million** at **December 31, 2023** and **\$321.6 million** at **December 31, 2022** and **2021**, respectively. The aggregate amount of time deposits with a minimum denomination of \$100,000 was **\$1.09 billion** and **\$639.3 million** at **December 31, 2023** and **\$537.4 million** at **December 31, 2022** and **2021**, respectively. Interest expense applicable to certificates in excess of \$100,000 totaled **\$3.4 million** **\$26.1 million**, **\$7.3 million** **\$3.4 million** and **\$22.8 million** **\$7.3 million** for the years ended **December 31, 2022** **December 31, 2023**, **2021** **2022** and **2020**, **2021**, respectively. As of **December 31, 2022** **December 31, 2023** and **2021**, **2022**, brokered deposits were **\$476.6 million** **\$401.0 million** and **\$625.7 million** **\$476.6 million**, respectively.

The following is a summary of the scheduled maturities of all time deposits at **December 31, 2022** **December 31, 2023** (in thousands):

2023		\$862,018			
2024	2024	129,470	2024		\$1,342,054
2025	2025	19,206	2025		275,134
2026	2026	15,111	2026		13,937
2027	2027	16,768	2027		12,178
2028			2028		8,055
Thereafter	Thereafter	661	Thereafter		505
Total time deposits	Total time deposits	\$1,043,234	Total time deposits		\$1,651,863

Deposits totaling approximately **\$3.05 billion** and **\$2.65 billion** at **December 31, 2023** and **\$1.91 billion** at **December 31, 2022** and **2021**, **2022**, respectively, were public funds obtained primarily from state and political subdivisions in the United States.

9. Securities Sold Under Agreements to Repurchase

At **December 31, 2022** **December 31, 2023** and **2021**, **2022**, securities sold under agreements to repurchase totaled **\$131.1 million** **\$142.1 million** and **\$140.9 million** **\$131.1 million**, respectively. For the years ended **December 31, 2022** **December 31, 2023** and **2021**, **2022**, securities sold under agreements to repurchase daily weighted-average totaled **\$129.0 million** **\$149.0 million** and **\$151.2 million** **\$129.0 million**, respectively. The remaining contractual maturity of securities sold under agreements to repurchase in the consolidated balance sheets as of **December 31, 2022** **December 31, 2023** and **2021** **2022** is presented in the following table:

		December 31, 2022		December 31, 2021	
		Overnight and Continuous	Total	Overnight and Continuous	Total
		(In thousands)			
December 31, 2023				December 31, 2023	
Overnight and Continuous				Overnight and Continuous	Total
				(In thousands)	

Securities sold under agreements to repurchase:	Securities sold under agreements to repurchase:				
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises				
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$	5,322	\$	5,322
U.S. government-sponsored enterprises	U.S. government-sponsored enterprises	\$	8,433	\$	8,433
Mortgage-backed securities	Mortgage-backed securities		5,153		5,153
State and political subdivisions	State and political subdivisions		117,674		117,674
Other securities	Other securities		2,997		2,997
Total borrowings	Total borrowings	\$	131,146	\$	131,146
		\$	140,886	\$	140,886

10. FHLB and Other Borrowed Funds

The Company's FHLB borrowed funds, which are secured by our loan portfolio, were \$600.0 million and \$650.0 million at December 31, 2023 and \$400.0 million at December 31, 2022 and 2021, 2022, respectively. The Company had no other borrowed funds At December 31, 2023, the entire \$600.0 million balance was classified as of December 31, 2022 or December 31, 2021, long-term advances. At December 31, 2022, \$50.0 million and \$600.0 million of the outstanding balance were was classified as short-term and long-term advances, respectively. At December 31, 2021, the entire \$400.0 million balance was classified as long term advances. The FHLB advances mature from 2023 2025 to 2033 2037 with fixed interest rates ranging from 2.26% 3.37% to 4.84% and are secured by loans and investments securities. Expected maturities could differ from contractual maturities because the FHLB has have the right to call or the Company has the right to prepay certain obligations.

Other borrowed funds were \$701.3 million as of December 31, 2023 and were classified as short-term advances. The Company had no other borrowed funds as of December 31, 2022.

The Company had access to approximately \$1.37 billion in liquidity with the Federal Reserve Bank as of December 31, 2023. This consisted of \$89.8 million available from the Discount Window and \$1.28 billion available through the Bank Term Funding Program ("BTFP"). As of December 31, 2023, the primary and secondary credit rates available through the Discount Window were 5.50% and 6.00%, respectively, and the BTFP rate was 4.84%. As of December 31, 2023, the Company had drawn \$700.0 million from the BTFP in the ordinary course of business. These advances are included within other borrowed funds and are secured by certain investment securities within our investment portfolio.

Additionally, the Company had \$1.33 billion and \$1.14 billion at December 31, 2023 and \$1.07 billion at December 31, 2022 and 2021, 2022, respectively, in letters of credit under a FHLB blanket borrowing line of credit, which are used to collateralize public deposits at December 31, 2022 December 31, 2023 and 2021, 2022, respectively.

Maturities of borrowings with original maturities exceeding one year at December 31, 2022 December 31, 2023, are as follows (in thousands):

		By Contractual Maturity	By Call Date
2023		\$ 50,000	\$ 50,000
	By Contractual Maturity	By Contractual Maturity	By Call Date
2024	2024	—	400,000
2025	2025	100,000	100,000
2026	2026	100,000	100,000
2027	2027	—	—
2028			
Thereafter	Thereafter	400,000	—

	\$ 650,000	\$650,000
\$		

Additionally, the parent company took out a \$20.0 million line of credit for general corporate purposes during 2015. The balance on this line of credit at December 31, 2022 and 2021 was zero.

11. Subordinated Debentures

Subordinated debentures consist of subordinated debt securities and guaranteed payments on trust preferred securities. As of December 31, 2022, December 31, 2023 and 2021, 2022, subordinated debentures were \$440.4 million, \$439.8 million and \$371.1 million, respectively.

Subordinated debentures at December 31, 2022, December 31, 2023 and 2021, 2022 contained the following components:

	As of December 31, 2022	As of December 31, 2021
(In thousands)		
Trust preferred securities		
Subordinated debentures, issued in 2006, due 2036, fixed rate of 6.75% during the first five years and at a floating rate of 1.85% above the three-month LIBOR rate, reset quarterly, thereafter, currently callable without penalty	\$ —	\$ 3,093
Subordinated debentures, issued in 2004, due 2034, fixed rate of 6.00% during the first five years and at a floating rate of 2.00% above the three-month LIBOR rate, reset quarterly, thereafter, currently callable without penalty	—	15,464
Subordinated debentures, issued in 2005, due 2035, fixed rate of 5.84% during the first five years and at a floating rate of 1.45% above the three-month LIBOR rate, reset quarterly, thereafter, currently callable without penalty	—	25,774
Subordinated debentures, issued in 2004, due 2034, fixed rate of 4.29% during the first five years and at a floating rate of 2.50% above the three-month LIBOR rate, reset quarterly, thereafter, currently callable without penalty	—	16,495
Subordinated debentures, issued in 2005, due 2035, floating rate of 2.15% above the three-month LIBOR rate, reset quarterly, currently callable without penalty	—	4,501
Subordinated debentures, issued in 2006, due 2036, fixed rate of 7.38% during the first five years and at a floating rate of 1.62% above the three-month LIBOR rate, reset quarterly, thereafter, currently callable without penalty	—	5,942
Subordinated debt securities		
Subordinated notes issued in 2020, due 2030, fixed rate of 5.500% during the first five years and at a floating rate of 534.5 basis points above the then three-month SOFR rate, reset quarterly, thereafter, callable in 2025 without penalty	143,400	—
Subordinated notes, net of issuance costs, issued in 2022, due 2032, fixed rate of 3.125% during the first five years and at a floating rate of 182 basis points above the then three-month SOFR rate, reset quarterly, thereafter, callable in 2027 without penalty	297,020	—
Subordinated notes, net of issuance costs, issued in 2017, due 2027, fixed rate of 5.625% during the first five years and at a floating rate of 3.575% above the then three-month LIBOR rate, reset quarterly, thereafter, callable in 2022 without penalty	—	299,824
Total	\$ 440,420	\$ 371,093

	As of December 31, 2023	As of December 31, 2022
(In thousands)		
Subordinated debt securities		
Subordinated notes issued in 2020, due 2030, fixed rate of 5.500% during the first five years and at a floating rate of 534.5 basis points above the then three-month SOFR rate, reset quarterly, thereafter, callable in 2025 without penalty	\$ 142,084	\$ 143,400
Subordinated notes, net of issuance costs, issued in 2022, due 2032, fixed rate of 3.125% during the first five years and at a floating rate of 182 basis points above the then three-month SOFR rate, reset quarterly, thereafter, callable in 2027 without penalty	297,750	297,020
Total	\$ 439,834	\$ 440,420

Trust Preferred Securities. On April 1, 2022, the Company acquired \$23.2 million in trust preferred securities from Happy which were currently callable without penalty based on the terms of the specific agreements. During the second and third quarters of 2022, the Company redeemed, without penalty, the \$23.2 million of the trust preferred securities acquired from Happy. In addition, during the second and third quarters, the Company also redeemed, without penalty, the \$73.3 million of trust preferred securities held prior to the Happy acquisition. As a result, the Company no longer holds any trust preferred securities.

Subordinated Debt Securities. On April 1, 2022, the Company acquired \$140.0 million in aggregate principal amount of 5.500% Fixed-to-Floating Rate Subordinated Notes due 2030 (the "2030 Notes") from Happy, and the Company recorded approximately \$144.4 million which included fair value adjustments. The 2030 Notes are unsecured, subordinated debt obligations of the Company and will mature on July 31, 2030. From and including the date of issuance to, but excluding July 31, 2025 or the date of earlier redemption, the 2030 Notes will bear interest at an initial rate of 5.50% per annum, payable in arrears on January 31 and July 31 of each year. From and including July 31, 2025 to, but excluding, the maturity date or earlier redemption, the 2030 Notes will bear interest at a floating rate equal to the Benchmark rate (which is expected to be 3-month Secured Overnight Funding Rate (SOFR)), each as defined in and subject to the provisions of the applicable supplemental indenture for the 2030 Notes, plus 5.345%, payable quarterly in arrears on January 31, April 30, July 31, and October 31 of each year, commencing on October 31, 2025.

The Company may, beginning with the interest payment date of July 31, 2025, and on any interest payment date thereafter, redeem the 2030 Notes, in whole or in part, subject to prior approval of the Federal Reserve if then required, at a redemption price equal to 100% of the principal amount of the 2030 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. The Company may also redeem the 2030 Notes at any time, including prior to July 31, 2025, at the Company's option, in whole but not in part, subject to prior approval of the Federal Reserve if then required, if certain events occur that could impact the Company's ability to deduct interest payable on the 2030 Notes for U.S. federal income tax purposes or preclude the 2030 Notes from being recognized as Tier 2 capital for regulatory capital purposes, or if the Company is required to register as an investment company under the Investment Company Act of 1940, as amended. In each case, the redemption would be at a redemption price equal to 100% of the principal amount of the 2030 Notes plus any accrued and unpaid interest to, but excluding, the redemption date.

On January 18, 2022, the Company completed an underwritten public offering of \$300.0 million in aggregate principal amount of its 3.125% Fixed-to-Floating Rate Subordinated Notes due 2032 (the "2032 Notes") for net proceeds, after underwriting discounts and issuance costs of approximately \$296.4 million. The 2032 Notes are unsecured, subordinated debt obligations of the Company and will mature on January 30, 2032. From and including the date of issuance to, but excluding January 30, 2027 or the date of earlier redemption, the 2032 Notes will bear interest at an initial rate of 3.125% per annum, payable in arrears on January 30 and July 30 of each year. From and including January 30, 2027 to, but excluding, the maturity date or earlier redemption, the 2032 Notes will bear interest at a floating rate equal to the Benchmark rate (which is expected to be Three-Month Term SOFR)), each as defined in and subject to the provisions of the applicable supplemental indenture for the 2032 Notes, plus 182 basis points, payable quarterly in arrears on January 30, April 30, July 30, and October 30 of each year, commencing on April 30, 2027.

The Company may, beginning with the interest payment date of January 30, 2027, and on any interest payment date thereafter, redeem the 2032 Notes, in whole or in part, subject to prior approval of the Federal Reserve if then required, at a redemption price equal to 100% of the principal amount of the 2032 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. The Company may also redeem the 2032 Notes at any time, including prior to January 30, 2027, at the Company's option, in whole but not in part, subject to prior approval of the Federal Reserve if then required, if certain events occur that could impact the Company's ability to deduct interest payable on the 2032 Notes for U.S. federal income tax purposes or preclude the 2032 Notes from being recognized as Tier 2 capital for regulatory capital purposes, or if the Company is required to register as an investment company under the Investment Company Act of 1940, as amended. In each case, the redemption would be at a redemption price equal to 100% of the principal amount of the 2032 Notes plus any accrued and unpaid interest to, but excluding, the redemption date.

On April 3, 2017, the Company completed an underwritten public offering of \$300.0 million in aggregate principal amount of its 5.625% Fixed-to-Floating Rate Subordinated Notes due 2027 (the "Notes") for net proceeds, after underwriting discounts and issuance costs, of approximately \$297.0 million. The Notes were unsecured, subordinated debt obligations and would have matured on April 15, 2027. From and including the date of issuance to, but excluding April 15, 2022, the Notes bore interest at an initial rate of 5.625% per annum. From and including April 15, 2022 to, but excluding the maturity date or earlier redemption, the Notes were to bear interest at a floating rate equal to three-month LIBOR as calculated on each applicable date of determination plus a spread of 3.575%; provided, however, that in the event three-month LIBOR is less than zero, then three-month LIBOR would have been deemed to be zero.

The Company, beginning with the interest payment date of April 15, 2022, and on any interest payment date thereafter, was permitted to redeem the 2027 Notes, in whole or in part, at a redemption price equal to 100% of the principal amount of the 2027 Notes to be redeemed plus accrued and unpaid interest to but excluding the date of redemption. On April 15, 2022, the Company completed the payoff of the 2027 Notes in aggregate principal amount of \$300.0 million. Each 2027 Note was redeemed pursuant to the terms of the Subordinated Indenture, as supplemented by the First Supplemental Indenture, each dated as of April 3, 2017, between the Company and U.S. Bank Trust Company, National Association, the Trustee for the 2027 Notes, at the redemption price of 100% of its principal amount, plus accrued and unpaid interest to, but excluding, the redemption date.

12. Income Taxes

The following is a summary of the components of the provision for income taxes for the years ended December 31, 2022, December 31, 2023, 2021 2022 and 2020: 2021:

Year Ended December 31,				
		2022	2021	2020
(In thousands)				
Year Ended December 31,				
		2023	2022	2021
(In thousands)				
Current:	Current:	Current:		
Federal	Federal	\$72,367	\$70,536	\$62,362
State	State	14,733	23,350	20,644
Total	Total	87,100	93,886	83,006
Deferred:	Deferred:			
Federal	Federal	1,839	2,906	(14,839)
Federal				
Federal				

State	State	374	962	(4,912)
Total deferred	Total deferred	2,213	3,868	(19,751)
Income tax expense	Income tax expense	\$89,313	\$97,754	\$63,255

The reconciliation between the statutory federal income tax rate and effective income tax rate is as follows for the years ended **December 31, 2022** **December 31, 2023**, **2021** **2022** and **2020**: **2021**:

		Year Ended December 31,					Year Ended December 31,		
		2022	2021	2020			2023	2022	2021
		Year Ended December 31,					Year Ended December 31,		
		2023	2022	2021			2023	2022	2021
Statutory federal income tax rate	Statutory federal income tax rate	21.00 %	21.00 %	21.00 %	Statutory federal income tax rate		21.00 %	21.00 %	21.00 %
Effect of non-taxable interest income	Effect of non-taxable interest income	(1.89)	(1.03)	(1.29)					
Stock compensation	Stock compensation	0.38	0.25	0.33					
State income taxes, net of federal benefit	State income taxes, net of federal benefit	2.70	3.97	3.50					
Other	Other	0.45	(0.74)	(0.76)					
Effective income tax rate	Effective income tax rate	22.64 %	23.45 %	22.78 %	Effective income tax rate		23.24 %	22.64 %	23.45 %

The types of temporary differences between the tax basis of assets and liabilities and their financial reporting amounts that give rise to deferred income tax assets and liabilities, and their approximate tax effects, are as follows:

		December 31, 2022	December 31, 2021		
		(In thousands)			
		December 31, 2023	December 31, 2022		
		(In thousands)			
Deferred tax assets:	Deferred tax assets:				
Allowance for credit losses	Allowance for credit losses				
Allowance for credit losses	Allowance for credit losses	\$ 80,232	\$ 68,644		
Deferred compensation	Deferred compensation	7,817	5,342		
Stock compensation	Stock compensation	6,180	5,044		
Non-accrual interest income	Non-accrual interest income	1,518	694		

Real estate owned	Real estate owned	103	109
Unrealized loss on Securities AFS	Unrealized loss on Securities AFS	98,587	—
Loan discounts	Loan discounts	7,007	4,169
Tax basis premium/discount on acquisitions		1,222	3,220
Tax basis on acquisitions			
Investments	Investments	28,523	263
Deposits		—	(65)
Other			
Other	Other	8,007	5,283
Gross deferred tax assets	Gross deferred tax assets	239,196	92,703
Deferred tax liabilities:	Deferred tax liabilities:		
Accelerated depreciation on premises and equipment	Accelerated depreciation on premises and equipment	4,252	761
Unrealized gain on securities available-for-sale		—	4,220
Accelerated depreciation on premises and equipment			
Accelerated depreciation on premises and equipment			
Tax basis on acquisitions			
Tax basis on acquisitions			
Tax basis on acquisitions			
Core deposit intangibles	Core deposit intangibles	14,755	5,736
FHLB dividends	FHLB dividends	2,681	2,820
Other	Other	8,187	876
Gross deferred tax liabilities	Gross deferred tax liabilities	29,875	14,413
Net deferred tax assets	Net deferred tax assets	\$209,321	\$ 78,290

The Company and its subsidiaries file income tax returns in the U.S. federal jurisdiction and the states of Alabama, Arizona, Arkansas, California, Florida, Georgia, Illinois, Kansas, Kentucky, Maryland, Mississippi, Missouri, New Hampshire, New Jersey, New York, New Mexico, North Carolina, Oklahoma, Pennsylvania, South Carolina, Tennessee, Texas and Wisconsin jurisdiction. The Company is no longer subject to U.S. federal and state tax examinations by tax authorities for years before 2018. 2019. The Company's income tax returns are open and subject to examinations from the 2020 tax year and forward.

The Company recognizes interest related to unrecognized tax benefits in interest expense and penalties in other non-interest expense. During the years ended December 31, 2022 December 31, 2023, 2021 2022 and 2020, 2021, the Company did not recognize any significant interest or penalties.

13. Common Stock, Compensation Plans and Other

Common Stock

The Company's Restated Articles of Incorporation, as amended, authorize the issuance of up to 300,000,000 shares of common stock, par value \$0.01 per share.

The Company also has the authority to issue up to 5,500,000 shares of preferred stock, par value \$0.01 per share under the Company's Restated Articles of Incorporation.

Stock Repurchases

On January 22, 2021, the Board of Directors of During 2023, the Company authorized the repurchase of up to an additional 20,000,000 shares of the Company's common stock under the previously approved stock repurchase program. During 2022, the Company utilized a portion of this stock repurchase program in order to repurchase repurchased a total of 3,098,531 2,225,849 shares with a weighted-average stock price of \$22.84 \$21.69 per share. The 2022 2023 earnings were used to fund the repurchases during the year. Shares repurchased under the program as of December 31, 2022 December 31, 2023 total 20,759,866 22,985,715 shares. The remaining balance available for repurchase was 18,992,134 16,766,285 shares at December 31, 2022 December 31, 2023.

Stock Compensation Plans

On January 21, 2022, the Company's Board of Directors adopted, and on April 21, 2022, the Company's shareholders approved, the Home BancShares, Inc. 2022 Equity Incentive Plan (the "2022 Plan"). The 2022 Plan replaced the Company's Amended and Restated 2006 Stock Option and Performance Incentive Plan (the "2006 Plan" and, together with the 2022 Plan, the "Plans"), which expired on February 27, 2022. The purpose of the Plans is to attract and retain highly qualified officers, directors, key employees, and other persons, and to motivate those persons to improve the Company's business results. As of December 31, 2022 December 31, 2023, the maximum total number of shares of the Company's common stock available for issuance under the 2022 Plan was 14,788,000 shares (representing 13,288,000 shares approved for issuance under the 2006 Plan plus 1,500,000 shares added upon adoption of the 2022 Plan).At December 31, 2022 December 31, 2023, the Company had 2,762,049 2,638,311 shares of common stock remaining available for future grants and 5,732,565 5,413,912 shares of common stock reserved for issuance pursuant the Plans.

The intrinsic value of the stock options outstanding at December 31, 2022 December 31, 2023, 2022, and 2021 was \$12.2 million, \$7.8 million and 2020 was \$7.8 million, \$13.1 million and \$5.0 million, respectively. The intrinsic value of the stock options vested at December 31, 2022 December 31, 2023, 2022 and 2021 was \$10.3 million, \$7.5 million and 2020 was \$7.5 million, \$10.7 million and \$4.7 million, respectively.

The intrinsic value of the stock options exercised during 2023, 2022 and 2021 and 2020 was \$1.9 million, \$1.8 million, and \$2.0 million, and \$719,000, respectively.

Total unrecognized compensation cost, net of income tax benefit, related to non-vested awards, which are expected to be recognized over the vesting periods, was approximately \$5.2 million \$3.7 million as of December 31, 2022 December 31, 2023.

The table below summarized the stock option transactions under the Plan at December 31, 2022 December 31, 2023, 2021 2022 and 2020 2021 and changes during the years then ended:

		2022		2021		2020	
		Weighted-average		Weighted-average		Weighted-average	
		Shares	Exercisable	Shares	Exercisable	Shares	Exercisable
		(000)	Price	(000)	Price	(000)	Price
2023		2023		2022		2021	
		Weighted-average		Weighted-average		Weighted-average	
Shares		Shares	Exercisable	Shares	Exercisable	Shares	Exercisable
(000)		(000)	Price	(000)	Price	(000)	Price
Outstanding, beginning of year	Outstanding, beginning of year	3,015	\$ 20.06	3,254	\$ 19.77	3,411	\$ 19.60
Granted	Granted	183	21.13	15	21.68	—	—
Forfeited/Expired	Forfeited/Expired	(96)	21.89	(57)	22.44	(76)	21.95
Exercised	Exercised	(131)	11.30	(197)	14.78	(81)	10.61
Outstanding, end of year	Outstanding, end of year	2,971	20.45	3,015	20.06	3,254	19.77
Exercisable, end of year	Exercisable, end of year	1,837	18.89	1,543	17.46	1,537	16.82

Stock-based compensation expense for stock-based compensation awards granted is based on the grant-date fair value. For stock option awards, the fair value is estimated at the date of grant using the Black-Scholes option-pricing model. This model requires the input of highly subjective assumptions, changes to which can materially affect the fair value estimate. Additionally, there may be other factors that would otherwise have a significant effect on the value of employee stock options granted but are not considered by the model. Accordingly, while management believes that the Black-Scholes option-pricing model provides a reasonable estimate of fair value, the model does not necessarily provide the best single measure of fair value for the Company's employee stock options. The weighted-average fair value of options granted during the year ended December 31, 2022 December 31, 2023 was \$5.21, \$5.37, and the weighted-average fair value of options granted during the year ended December 31, 2021 December 31, 2022 was \$11.11, \$5.21. The fair value of each option granted is estimated on the date of grant using the Black-Scholes option-pricing model based on the weighted-average assumptions for expected dividend yield, expected stock price volatility, risk-free interest rate, and expected life of options granted.

The assumptions used in determining the fair value of 2023, 2022, 2021 and 2020 stock option grants were as follows:

		For the Years Ended December 31,																		
		2022	2021	2020																
		For the Years Ended December 31,																		
		2023					2023			2022			2021							
Expected dividend yield	Expected dividend yield	3.14 %	2.59 %	Not Applicable	Expected dividend yield		2.98 %		3.14 %			2.59 %								
Expected stock price volatility	Expected stock price volatility	31.18 %	70.13 %	Not Applicable	Expected stock price volatility		27.97 %		31.18 %			70.13 %								
Risk-free interest rate	Risk-free interest rate	2.82 %	0.75 %	Not Applicable	Risk-free interest rate		3.37 %		2.82 %			0.75 %								
Expected life of options	Expected life of options	6.5 years	6.5 years	Not Applicable	Expected life of options		6.5 years		6.5 years											

The table below summarizes the activity for the Company's restricted stock issued and outstanding at December 31, 2022, December 31, 2023, 2021, 2022 and 2020, 2021 and changes during the years then ended:

		2022	2021	2020
		(In thousands)		
	2023	2023		
		2022		
		2021		
		(In thousands)		
Beginning of year	Beginning of year	1,231	1,371	1,636
Issued	Issued	409	216	264
Vested	Vested	(178)	(320)	(453)
Forfeited	Forfeited	(81)	(36)	(76)
End of year	End of year	1,381	1,231	1,371
Amount of expense for twelve months ended	Amount of expense for twelve months ended	\$7,646	\$7,112	\$6,824

Total unrecognized compensation cost, net of income tax benefit, related to non-vested restricted stock awards, which are expected to be recognized over the vesting periods, was approximately \$14.6 million, \$11.1 million as of December 31, 2022, December 31, 2023.

14. Non-Interest Expense

The table below shows the components of non-interest expense for years ended December 31, 2022, December 31, 2023, 2021, 2022 and 2020, 2021:

		2022	2021	2020
		(In thousands)		
	2023	2023		
		2022		
		2021		
		(In thousands)		
Salaries and employee benefits	Salaries and employee benefits	\$238,885	\$170,755	\$163,950
Occupancy and equipment	Occupancy and equipment	53,417	36,631	38,412
Data processing expense	Data processing expense	34,942	24,280	19,032
Merger expense	Merger expense	49,594	1,886	711
Other operating expenses:	Other operating expenses:			
Advertising	Advertising			
Advertising	Advertising	7,974	4,855	3,999
Amortization of intangibles	Amortization of intangibles	8,853	5,683	5,844
Electronic banking expense	Electronic banking expense	13,632	9,817	8,477

Directors' fees	Directors' fees	1,491	1,614	1,624
Due from bank service charges	Due from bank service charges	1,255	1,044	975
FDIC and state assessment	FDIC and state assessment	8,428	5,472	6,494
Hurricane expense	Hurricane expense	176	—	—
Insurance	Insurance	3,705	3,118	3,018
Legal and accounting	Legal and accounting	9,401	3,703	4,222
Other professional fees	Other professional fees	8,881	6,950	8,150
Operating supplies	Operating supplies	3,120	1,915	1,988
Postage	Postage	2,078	1,283	1,283
Telephone	Telephone	1,890	1,425	1,302
Other expense	Other expense	27,905	18,086	17,904
Total other operating expenses	Total other operating expenses	98,789	64,965	65,280
Total non-interest expense	Total non-interest expense	\$475,627	\$298,517	\$287,385

15. Employee Benefit Plans

401(k) and Employee Stock Ownership Plan

The Company has a combined 401(k) plan and employee stock ownership plan, named the Home BancShares, Inc. 401(k) and Employee Stock Ownership Plan, in which substantially all employees may participate. The Company matches employees' contributions based on a percentage of salary contributed by participants. As of **December 31, 2022** **December 31, 2023**, participants in the plan held approximately 1.3 million shares of the Company's stock. These shares are allocated to the individual employees that have elected to own stock within the plan. While the plan also allows for discretionary employer contributions, no discretionary contributions were made for the years ended **2023**, **2022**, **2021** and **2020**, **2021**. The Company's expense for the plan was approximately **\$3.1 million** **\$3.4 million**, **\$3.1 million** and **\$2.5 million** in **2023**, **2022** and **2021**, **2020**, respectively, which is included in salaries and employee benefits expense.

Chairman's Retirement Plan

On April 20, 2007, the Company's Board of Directors approved a Chairman's Retirement Plan for John W. Allison, the Company's Chairman. The Chairman's Retirement Plan provides a supplemental retirement benefit of \$250,000 a year for 10 consecutive years or until Mr. Allison's death, whichever occurs later. During 2011, Mr. Allison reached the age of 65 and became 100% vested in the plan. Therefore, he began receiving the supplemental retirement benefit due to him. He received \$250,000 of this benefit during **2023**, **2022**, **2021** and **2020**, **2021**, respectively. An expense of **\$84,787**, **\$97,449** **\$109,140** and **\$119,935** **\$109,140** was accrued for **2023**, **2022**, **2021** and **2020**, **2021** for this plan, respectively.

16. Related Party Transactions

In the ordinary course of business, loans may be made to officers and directors and their affiliated companies at substantially the same terms as comparable transactions with other borrowers. At **December 31, 2022** **December 31, 2023** and **2021**, **2022**, related party loans were approximately **\$76.5 million** **\$63.2 million** and **\$60.7 million** **\$76.5 million**, respectively. New loans and advances on prior commitments made to the related parties were **\$24.8 million** **\$662,000** and **\$1.7 million** **\$24.8 million** for the years ended **December 31, 2022** **December 31, 2023** and **2021**, **2022**, respectively. Repayments of loans made by the related parties were **\$9.1 million** **\$11.0 million** and **\$6.1 million** **\$9.1 million** for the years ended **December 31, 2022** **December 31, 2023** and **2021**, **2022**, respectively.

At **December 31, 2022** **December 31, 2023** and **2021**, **2022**, directors, officers, and other related interest parties had demand, non-interest-bearing deposits of approximately **\$7.7 million** **\$4.3 million** and **\$1.8 million** **\$7.7 million**, respectively, savings and interest-bearing transaction accounts of approximately **\$10.9 million** **\$11.6 million** and **\$14.3 million** **\$10.9 million**, respectively, and time certificates of deposit of approximately **\$390,000** **\$878,000** and **\$387,000**, **\$390,000**, respectively.

During each of 2023, 2022, 2021 and 2020, 2021, rent expense totaling approximately \$139,000, \$137,000, \$143,000 and \$115,000, \$143,000, respectively, was paid to related parties.

17. Leases

The Company leases land and office facilities under long-term, non-cancelable operating lease agreements. The leases expire at various dates through 2044 and do not include renewal options based on economic factors that would have implied that continuation of the lease was reasonably certain. Certain leases provide for increases in future minimum annual rental payments as defined in the lease agreements. The leases generally include real estate taxes and common area maintenance ("CAM") charges in the rental payments. Short-term leases are leases having a term of twelve months or less. In accordance with ASU 2018-11, the Company does not separate nonlease components from the associated lease component of our operating leases. As a result, the Company accounts for these components as a single component under Topic 842 since (i) the timing and pattern of transfer of the nonlease components and the associated lease component are the same and (ii) the lease component, if accounted for separately, would be classified as an operating lease. The Company recognizes short-term leases on a straight-line basis and does not record a related ROU right-of-use ("ROU") asset and liability for such leases. In addition, equipment leases were determined to be immaterial and a related ROU asset and liability for such leases is not recorded.

As of December 31, 2023, the balances of the ROU asset and lease liability were \$42.2 million and \$45.0 million, respectively. As of December 31, 2022, the balances of the right-of-use ROU asset and lease liability were \$42.9 million and \$46.0 million, respectively. As of December 31, 2021, the balances of the right-of-use asset and lease liability were \$39.6 million and \$42.4 million, respectively. The right-of-use ROU asset is included in bank premises and equipment, net, and the lease liability is included in accrued interest payable and other liabilities.

The minimum rental commitments under these noncancelable operating leases are as follows (in thousands) as of December 31, 2022, December 31, 2023 and 2021: 2022:

		December 31, 2022
2023		\$ 8,332
December 31, 2023		December 31, 2023
(In thousands)		(In thousands)
2024	2024	7,463
2025	2025	6,739
2026	2026	6,352
2027	2027	5,821
2028		
Thereafter	Thereafter	24,591
Total future minimum lease payments	Total future minimum lease payments	\$ 59,298
Discount effect of cash flows	Discount effect of cash flows	(13,344)
Present value of net future minimum lease payments	Present value of net future minimum lease payments	\$ 45,954

		December 31, 2021
2022		\$ 7,714
December 31, 2022		December 31, 2022
(In thousands)		(In thousands)
2023	2023	6,574
2024	2024	6,001
2025	2025	5,510
2026	2026	5,389

2027		
Thereafter	Thereafter	24,999
Total future minimum lease payments	Total future minimum lease payments	\$ 56,187
Discount effect of cash flows	Discount effect of cash flows	(13,778)
Present value of net future minimum lease payments	Present value of net future minimum lease payments	\$ 42,409

Additional information:

Additional information (dollar amounts in thousands):

		Year Ended December 31, 2022	Year Ended December 31, 2021	Year Ended December 31, 2020					
		Year Ended December 31, 2023				Year Ended December 31, 2023	Year Ended December 31, 2022	Year Ended December 31, 2021	Year Ended December 31, 2021
		(In thousands)						(In thousands)	
Lease expense:	Lease expense:								
Operating lease expense	Operating lease expense								
Operating lease expense	Operating lease expense	\$ 7,995	\$ 7,857	\$ 8,138	\$ 8,087	\$ 7,995	\$ 7,857		
Short-term lease expense	Short-term lease expense	3	6	35	—	3		6	
Variable lease expense	Variable lease expense	873	1,028	1,056	1,105	873	1,028		
Total lease expense	Total lease expense	\$ 8,871	\$ 8,891	\$ 9,229	\$ 9,192	\$ 8,871	\$ 8,891		
Other information:	Other information:								
Cash paid for amounts included in the measurement of lease liabilities	Cash paid for amounts included in the measurement of lease liabilities	\$ 8,128	\$ 7,881	\$ 8,030					
Cash paid for amounts included in the measurement of lease liabilities	Cash paid for amounts included in the measurement of lease liabilities				\$ 8,384	\$ 8,128	\$ 7,881		
Weighted-average remaining lease term	Weighted-average remaining lease term	9.28	9.71	10.19	8.47	9.28	9.71		
Weighted-average discount rate	Weighted-average discount rate	3.41	% 3.48	% 3.61	3.43	% 3.41	% 3.48	%	

18. Significant Estimates and Concentrations of Credit Risks

Accounting principles generally accepted in the United States of America require disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Estimates related to the allowance for credit losses and certain concentrations of credit risk are reflected in Note 5, while deposit concentrations are reflected in Note 8.

The Company's primary market areas are in Arkansas, Florida, Texas, South Alabama and New York. The Company primarily grants loans to customers located within these markets unless the borrower has an established relationship with the Company.

The diversity of the Company's economic base tends to provide a stable lending environment. Although the Company has a loan portfolio that is diversified in both industry and geographic area, a substantial portion of its debtors' ability to honor their contracts is dependent upon real estate values, tourism demand and the economic conditions prevailing in its market areas.

Although the Company has a diversified loan portfolio, at **December 31, 2022** **December 31, 2023** and **2021, 2022**, commercial real estate loans represented **56.3%** **56.7%** and **59.7%** **56.3%** of total loans receivable, respectively, and **230.1%** **215.5%** and **212.2%** **230.1%** of total stockholders' equity, respectively. Residential real estate loans represented **16.1%** **15.8%** and **15.8%** **16.1%** of total loans receivable and **66.0%** **60.1%** and **56.3%** **66.0%** of total stockholders' equity at **December 31, 2022** **December 31, 2023** and **2021, 2022**, respectively.

Approximately **79.7%** **79.8%** of the Company's total loans and 84.6% of the Company's real estate loans as of **December 31, 2022** **December 31, 2023**, are to borrowers whose collateral is located in Alabama, Arkansas, Florida, Texas and New York, the states in which the Company has its branch locations.

Any future volatility in the economy could cause the values of assets and liabilities recorded in the financial statements to change rapidly, resulting in material future adjustments in asset values, the allowance for credit losses and capital that could negatively impact the Company's ability to meet regulatory capital requirements and maintain sufficient liquidity.

19. Commitments and Contingencies

In the ordinary course of business, the Company makes various commitments and incurs certain contingent liabilities to fulfill the financing needs of their customers. These commitments and contingent liabilities include lines of credit and commitments to extend credit and issue standby letters of credit. The Company applies the same credit policies and standards as they do in the lending process when making these commitments. The collateral obtained is based on the assessed creditworthiness of the borrower.

At **December 31, 2022** **December 31, 2023** and **2021, 2022**, commitments to extend credit of **\$4.83 billion** **\$4.59 billion** and **\$3.05 billion** **\$4.83 billion**, respectively, were outstanding. A percentage of these balances are participated out to other banks; therefore, the Company can call on the participating banks to fund future draws. Since some of these commitments are expected to expire without being drawn upon, the total commitment amount does not necessarily represent future cash requirements.

Outstanding standby letters of credit are contingent commitments issued by the Company, generally to guarantee the performance of a customer in third-party borrowing arrangements. The term of the guarantee is dependent upon the creditworthiness of the borrower, some of which are long-term. The amount of collateral obtained, if deemed necessary, is based on management's credit evaluation of the counterparty. Collateral held varies but may include accounts receivable, inventory, property, plant and equipment, commercial real estate and residential real estate. Management uses the same credit policies in granting lines of credit as it does for on-balance-sheet instruments. The maximum amount of future payments the Company could be required to make under these guarantees at **December 31, 2022** **December 31, 2023** and **2021, 2022**, is **\$184.6 million** **\$185.5 million** and **\$110.8 million** **\$184.6 million**, respectively.

The Company and/or its bank subsidiary have various unrelated legal proceedings, most of which involve loan foreclosure activity pending, which, in the aggregate, are not expected to have a material adverse effect on the financial position or results of operations or cash flows of the Company and its subsidiary.

20. Financial Instruments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1** Quoted prices in active markets for identical assets or liabilities
- Level 2** Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- Level 3** Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

A financial instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement. Transfers of financial instruments between levels within the fair value hierarchy are recognized on the date management determines that the underlying circumstances or assumptions have changed.

Available-for-sale securities - the Company's available-for-sale securities are considered to be Level 2 securities. The Level 2 securities consist primarily of U.S. government-sponsored enterprises, mortgage-backed securities plus state and political subdivisions. For these securities, the Company obtains fair value measurements from an independent pricing service. The fair value measurements consider observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information and the bond's terms and conditions, among other things.

The Company reviews the prices supplied by the independent pricing service, as well as their underlying pricing methodologies, for reasonableness and to ensure such prices are aligned with traditional pricing matrices. In general, the Company does not purchase investment portfolio securities with complicated structures. Pricing for the Company's investment securities is fairly generic and is easily obtained. The Company uses a third-party comparison pricing vendor in order to reflect consistency in the fair values of the investment securities sampled by the Company each quarter.

Held-to-maturity securities – the Company's held-to-maturity securities are considered to be Level 2 securities. The Level 2 securities consist primarily of U.S. government-sponsored enterprises, mortgage-backed securities plus state and political subdivisions. For these securities, the Company obtains fair value measurements from an independent pricing service. The fair value measurements consider observable data that may include dealer quotes, market spreads, cash flows, the U.S. Treasury yield curve, live trading levels, trade execution data, market consensus prepayment speeds, credit information and the bond's terms and conditions, among other things.

Impaired loans - Impaired loans include loans individually analyzed for credit losses for which a specific reserve has been recorded, non-accrual loans, loans past due 90 days or more and restructured loans made to borrowers experiencing financial difficulty. Impaired loans are carried at the net realizable value of the collateral if the loan is collateral dependent. A portion of the allowance for credit losses is allocated to impaired loans if the value of such loans is deemed to be less than the unpaid balance. If these allocations cause the allowance for credit losses to require an increase, such increase is reported as a component of the provision for credit losses. The fair value of loans with specific allocated losses was \$168.6 million \$10.5 million and \$280.0 million \$168.6 million as of December 31, 2022 December 31, 2023 and 2021, 2022, respectively. This valuation is considered Level 3, consisting of appraisals of underlying collateral. The Company reversed \$1.1 million \$2.4 million and \$380,000 \$1.1 million of accrued interest receivable when impaired loans were put on non-accrual status during the years ended December 31, 2022 December 31, 2023 and 2021, 2022, respectively.

Foreclosed assets held for sale - Foreclosed assets held for sale are held by the Company at fair value, less estimated costs to sell. At foreclosure, if the fair value, less estimated costs to sell, of the real estate acquired is less than the Company's recorded investment in the related loan, a write-down is recognized through a charge to the allowance for credit losses. Additionally, valuations are periodically performed by management and any subsequent reduction in value is recognized by a charge to income. The fair value of foreclosed assets held for sale is estimated using Level 3 inputs based on appraisals of underlying collateral. As of December 31, 2022 December 31, 2023 and 2021, 2022, the fair value of foreclosed assets held for sale, less estimated costs to sell, was \$546,000 30.5 million and \$1.6 million, \$546,000, respectively.

No foreclosed assets held for sale were remeasured during the year ended December 31, 2022 December 31, 2023. No foreclosed assets held for sale were remeasured during the year ended December 31, 2021 December 31, 2022. Regulatory guidelines require the Company to reevaluate the fair value of foreclosed assets held for sale on at least an annual basis. The Company's policy is to comply with the regulatory guidelines.

The significant unobservable (Level 3) inputs used in the fair value measurement of collateral for collateral-dependent impaired loans and foreclosed assets primarily relate to customized discounting criteria applied to the customer's reported amount of collateral. The amount of the collateral discount depends upon the condition and marketability of the underlying collateral. As the Company's primary objective in the event of default would be to monetize the collateral to settle the outstanding balance of the loan, less marketable collateral would receive a larger discount.

Fair Values of Financial Instruments

The following table presents the estimated fair values of the Company's financial instruments. Fair value is the exchange price that would be received for an asset or paid to transfer a liability (exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

		December 31, 2022							
		Carrying	Fair Value	Level					
		Amount							
		(In thousands)							
		December 31, 2023			December 31, 2023				
		Carrying			Carrying	Fair			
		Amount			Amount	Value	Level		
		(In thousands)							
Financial assets:	Financial assets:								
Financial assets:	Financial assets:								
Financial assets:	Financial assets:								
Cash and cash equivalents	Cash and cash equivalents								
Cash and cash equivalents	Cash and cash equivalents								
Cash and cash equivalents	Cash and cash equivalents	\$ 724,790	\$ 724,790	1	\$ 1,000,213	\$ 1,000,213	1	1	
Investment securities - available for sale	Investment securities - available for sale	4,041,590	4,041,590	2	3,507,841	3,507,841	2	2	

Investment securities - held-to-maturity	Investment securities - held-to-maturity	1,287,705	1,126,146	2	Investment securities - held-to-maturity	1,281,982	1,170,481	1,170,481	2	2
Loans receivable, net of impaired loans and allowance	Loans receivable, net of impaired loans and allowance	13,929,892	14,240,833	3	Loans receivable, net of impaired loans and allowance	14,048,002	14,071,775	14,071,775	3	3
Accrued interest receivable	Accrued interest receivable	103,199	103,199	1	Accrued interest receivable	118,966	118,966	118,966	1	1
FHLB, FRB & FNBB stock; other equity investments	FHLB, FRB & FNBB stock; other equity investments	215,952	215,952	3	FHLB, FRB & FNBB stock; other equity investments	223,748	223,748	223,748	3	3
Marketable equity securities	Marketable equity securities	52,034	52,034	1	Marketable equity securities	49,419	49,419	49,419	1	1
Financial liabilities:	Financial liabilities:									
Deposits:	Deposits:									
Deposits:	Deposits:									
Demand and non-interest bearing	Demand and non-interest bearing									
Demand and non-interest bearing	Demand and non-interest bearing									
Demand and non-interest bearing	Demand and non-interest bearing	\$5,164,997	\$5,164,997	1	\$4,085,501	\$4,085,501	1	1		
Savings and interest-bearing transaction accounts	Savings and interest-bearing transaction accounts	11,730,552	11,730,552	1	Savings and interest-bearing transaction accounts	11,050,347	11,050,347	11,050,347	1	1
Time deposits	Time deposits	1,043,234	1,014,348	3	Time deposits	1,651,863	1,633,091	1,633,091	3	3
Securities sold under agreements to repurchase	Securities sold under agreements to repurchase	131,146	131,146	1	Securities sold under agreements to repurchase	142,085	142,085	142,085	1	1
FHLB and other borrowed funds	FHLB and other borrowed funds	650,000	595,886	2	FHLB and other borrowed funds	1,301,300	1,291,926	1,291,926	2	2
Accrued interest payable	Accrued interest payable	10,622	10,622	1	Accrued interest payable	19,124	19,124	19,124	1	1
Subordinated debentures	Subordinated debentures	440,420	411,686	3	Subordinated debentures	439,834	358,682	358,682	3	3
December 31, 2021										

		Carrying Amount	Fair Value	Level					
		(In thousands)							
		December 31, 2022			December 31, 2022				
		Carrying Amount			Carrying Amount	Fair Value		Level	
		(In thousands)							
Financial assets:									
Financial assets:									
Financial assets:	Financial assets:								
Cash and cash equivalents	Cash and cash equivalents	\$3,650,315	\$3,650,315	1					
Cash and cash equivalents									
Cash and cash equivalents					\$ 724,790	\$ 724,790		1	
Investment securities - available for sale	Investment securities - available for sale	3,119,807	3,119,807	2	4,041,590	4,041,590	4,041,590	2	2
Investment securities - held-to-maturity									
Investment securities - held-to-maturity					1,287,705	1,126,146		2	
Loans receivable, net of impaired loans and allowance	Loans receivable, net of impaired loans and allowance	9,319,421	9,503,261	3	13,929,892	13,723,865	13,723,865	3	3
Accrued interest receivable									
Accrued interest receivable	Accrued interest receivable	46,736	46,736	1	103,199	103,199	103,199	1	1
FHLB, FRB & FNBB stock; other equity investments	FHLB, FRB & FNBB stock; other equity investments	124,638	124,638	3	215,952	215,952	215,952	3	3
Marketable equity securities									
Marketable equity securities	Marketable equity securities	17,110	17,110	1	52,034	52,034	52,034	1	1
Financial liabilities:									
Deposits:									
Deposits:									
Demand and non-interest bearing									
Demand and non-interest bearing									
Demand and non- interest bearing	Demand and non- interest bearing	\$4,127,878	\$4,127,878	1	\$ 5,164,997	\$ 5,164,997		1	1

Savings and interest-bearing transaction accounts	Savings and interest-bearing transaction accounts	9,251,805	9,251,805	1	Savings and interest-bearing transaction accounts						
						11,730,552	11,730,552		11,730,552	1	1
Time deposits	Time deposits	880,887	901,280	3	Time deposits	1,043,234	1,014,348		1,014,348	3	3
Securities sold under agreements to repurchase	Securities sold under agreements to repurchase	140,886	140,886	1							
	Securities sold under agreements to repurchase										
	Securities sold under agreements to repurchase										
						131,146			131,146	1	
FHLB and other borrowed funds	FHLB and other borrowed funds	400,000	401,362	2	FHLB and other borrowed funds						
						650,000	595,886		595,886	2	2
Accrued interest payable	Accrued interest payable	4,798	4,798	1	Accrued interest payable	10,622	10,622		10,622	1	1
Subordinated debentures	Subordinated debentures	371,093	374,894	3	Subordinated debentures	440,420	411,686		411,686	3	3

21. Regulatory Matters

The Bank is subject to a legal limitation on dividends that can be paid to the parent company without prior approval of the applicable regulatory agencies. Arkansas bank regulators have specified that the maximum dividend limit state banks may pay to the parent company without prior approval is 75% of the current year earnings plus 75% of the retained net earnings of the preceding year. Since the Bank is also under supervision of the Federal Reserve, it is further limited if the total of all dividends declared in any calendar year by the Bank exceeds the Bank's net profits to date for that year combined with its retained net profits for the preceding two years. During 2022, 2023, the Company requested approximately \$214.7 million \$328.9 million in regular dividends from its banking subsidiary.

The Company's banking subsidiary is subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on the Company's consolidated financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Company must meet specific capital guidelines that involve quantitative measures of the Company's assets, liabilities and certain off-balance-sheet items as calculated under regulatory accounting practices. The Company's capital amounts and classifications are also subject to qualitative judgments by the regulators about components, risk weightings and other factors. Furthermore, the Company's regulators could require adjustments to regulatory capital not reflected in the consolidated financial statements.

Quantitative measures established by regulation to ensure capital adequacy require the Company to maintain minimum amounts and ratios of total, common equity Tier 1 ("CET1") and Tier 1 capital (as defined in the regulations) to risk-weighted assets (as defined) and of Tier 1 capital (as defined) to average assets (as defined). Management believes that, as of December 31, 2022 December 31, 2023, the Company meets all capital adequacy requirements to which it is subject.

On December 31, 2018, the federal banking agencies issued a joint final rule to revise their regulatory capital rules to permit bank holding companies and banks to phase-in, for regulatory capital purposes, the day-one impact of the new CECL accounting rule on retained earnings over a period of three years. As part of its response to the impact of COVID-19, on March 27, 2020, the federal banking regulatory agencies issued an interim final rule that provided the option to temporarily delay certain effects of CECL on regulatory capital for two years, followed by a three-year transition period. The interim final rule allows bank holding companies and banks to delay for two years 100% of the day-one impact of adopting CECL and 25% of the cumulative change in the reported allowance for credit losses since adopting CECL. The Company has elected to adopt the interim final rule, which is reflected in the risk-based capital ratios presented below.

Basel III became effective for the Company and its bank subsidiary on January 1, 2015. Basel III amended the prompt corrective action rules to incorporate a CET1 capital requirement and to raise the capital requirements for certain capital categories. In order to be adequately capitalized for purposes of the prompt corrective action rules, a banking organization is required to have at least a 4.5% CET1 risk-based capital ratio, a 4% Tier 1 leverage ratio, a 6% Tier 1 risk-based capital ratio and an 8% total risk-based capital ratio.

The Federal Reserve Board's risk-based capital guidelines include the definitions for (1) a well-capitalized institution, (2) an adequately-capitalized institution, and (3) an undercapitalized institution. Under Basel III, the criteria for a well-capitalized institution are now: a 6.5% CET1 risk-based capital ratio, a 5% Tier 1 leverage ratio, an 8% Tier 1 risk-based capital ratio, and a 10% total risk-based capital ratio. As of December 31, 2022 December 31, 2023, the Bank met the capital standards for a well-capitalized institution. The Company's CET1 risk-based capital ratio, Tier 1 leverage ratio, Tier 1 risk-based capital ratio, and total risk-based capital ratio were 12.91% 14.15%, 10.86% 12.44%, 12.91% 14.15%, and 16.54% 17.79%, respectively, as of December 31, 2022 December 31, 2023.

The Company's actual capital amounts and ratios along with the Company's bank subsidiary are presented in the following table.

		Actual				Minimum Capital Requirement –Basel III		Minimum To Be Well-Capitalized Under Prompt Corrective Action Provision	
		Actual							
		Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio
		(Dollars in thousands)							
As of December 31, 2022									
</									

Home BancShares									
Home BancShares									
\$3,281,136									
17.79 %									
\$ 1,936,301									
Centennial Bank	Centennial Bank	2,640,992	14.25	1,946,021	10.50	1,853,354	10.00		
As of December 31, 2021									
As of December 31, 2022									
As of December 31, 2022									
As of December 31, 2022									
Common equity Tier 1 capital ratios:	Common equity Tier 1 capital ratios:								
Common equity Tier 1 capital ratios:									
Home BancShares									
Home BancShares									
Home BancShares	Home BancShares	\$1,812,797	15.37 %	\$ 825,548	7.00 %	N/A	N/A	\$2,399,919	12.91 %
Centennial Bank	Centennial Bank	1,859,093	15.82	822,608	7.00	763,850	6.50	12.91 %	\$1,300,831
Leverage ratios:	Leverage ratios:								
Home BancShares	Home BancShares	\$1,884,067	11.11 %	\$ 678,427	4.00 %	N/A	N/A		
Home BancShares									
Home BancShares									
\$2,399,919									
10.86 %									
\$ 883,664									
Centennial Bank	Centennial Bank	1,859,093	10.97	677,883	4.00	847,353	5.00		
Tier 1 capital ratios:	Tier 1 capital ratios:								
Home BancShares									
Home BancShares									
Home BancShares	Home BancShares	\$1,884,067	15.98 %	\$1,002,451	8.50 %	N/A	N/A	\$2,399,919	12.91 %
Centennial Bank	Centennial Bank	1,859,093	15.82	998,881	8.50	940,123	8.00	12.91 %	\$1,579,580
Total risk-based capital ratios:	Total risk-based capital ratios:								
Home BancShares	Home BancShares	\$2,331,948	19.77 %	\$1,238,322	10.50 %	N/A	N/A		
Home BancShares									
Home BancShares									
\$3,073,455									
16.54 %									
\$ 1,951,246									
Centennial Bank	Centennial Bank	2,006,814	17.08	1,233,697	10.50	1,174,950	10.00		

22. Additional Cash Flow Information

In connection with the Happy acquisition, accounted for under ASC Topic 805, the Company acquired approximately \$6.69 billion in assets, including \$858.6 million in cash and cash equivalents, assumed \$6.15 billion in liabilities, and issued approximately 42.4 million shares of its common stock valued at approximately \$958.8 million as of April 1, 2022. In addition, the holders of certain Happy stock-based awards received approximately \$3.7 million in cash in cancellation of such awards, for a total transaction value of approximately \$962.5 million.

In connection with the LH-Finance acquisition, accounted for using the purchase method, the Company acquired approximately \$409.1 million in assets, including \$407.4 million in loans as of February 29, 2020, and paid \$421.2 million in cash.

The following is summary of the Company's additional cash flow information during the years ended December 31:

		2022	2021	2020
		(In thousands)		
		2023	2023	2022
		(In thousands)		
Interest paid	Interest paid	\$115,046	\$53,327	\$95,483
Income taxes paid	Income taxes paid	86,583	98,320	77,838
Assets acquired by foreclosure	Assets acquired by foreclosure	619	2,623	2,639

23. Condensed Financial Information (Parent Company Only)

Condensed Balance Sheets

		December 31,		December 31,	
		December 31,		December 31,	
(In thousands)	(In thousands)	2022	2021	(In thousands)	2023
Assets	Assets			Assets	2022
Cash and cash equivalents	Cash and cash equivalents	\$ 359,570	\$ 291,585		
Investment securities	Investment securities	57,912	18,254		
Investments in wholly-owned subsidiaries	Investments in wholly-owned subsidiaries	3,538,344	2,815,345		
Investments in unconsolidated subsidiaries	Investments in unconsolidated subsidiaries	—	2,201		
Other assets	Other assets				
Other assets	Other assets	19,422	14,591		
Total assets	Total assets	\$3,975,248	\$3,141,976		
Liabilities	Liabilities				
Subordinated debentures	Subordinated debentures	\$ 440,420	\$ 371,093		
Subordinated debentures	Subordinated debentures				
Other liabilities	Other liabilities	8,466	5,162		
Total liabilities	Total liabilities	448,886	376,255		
Stockholders' Equity	Stockholders' Equity				
Common stock	Common stock				
Common stock	Common stock	2,034	1,637		
Capital surplus	Capital surplus	2,386,699	1,487,373		
Retained earnings	Retained earnings	1,443,087	1,266,249		

Accumulated other comprehensive income	Accumulated other comprehensive income	(305,458)	10,462
Total stockholders' equity	Total stockholders' equity	3,526,362	2,765,721
Total liabilities and stockholders' equity	Total liabilities and stockholders' equity	\$3,975,248	\$3,141,976

Condensed Statements of Income

Years Ended December 31,					Years Ended December 31,			
(In thousands)	(In thousands)	2022	2021	2020	(In thousands)	2023	2022	2021
Income	Income				Income			
Dividends from equity securities	Dividends from equity securities	\$ 2,088	\$ 646	\$ 385				
Dividends from banking subsidiary	Dividends from banking subsidiary	216,086	286,712	183,711				
Other (loss) income	Other (loss) income	(1,297)	7,234	(1,588)				
Total income	Total income	216,877	294,592	182,508				
Expenses	Expenses	38,933	34,194	33,346				
Income before income taxes and equity in undistributed net income of subsidiaries	Income before income taxes and equity in undistributed net income of subsidiaries	177,944	260,398	149,162				
Tax benefit for income taxes	Tax benefit for income taxes	10,752	7,161	8,589				
Income before equity in undistributed net income of subsidiaries	Income before equity in undistributed net income of subsidiaries	188,696	267,559	157,751				
Equity in undistributed net income of subsidiaries	Equity in undistributed net income of subsidiaries	116,566	51,462	56,697				
Net income	Net income	\$305,262	\$319,021	\$214,448				

Condensed Statements of Cash Flows

Years Ended December 31,					Years Ended December 31,			
(In thousands)	(In thousands)	2022	2021	2020	(In thousands)	2023	2022	2021
Cash flows from operating activities	Cash flows from operating activities				Cash flows from operating activities			
Net income	Net income	\$305,262	\$319,021	\$214,448				

Items not requiring (providing) cash	Items not requiring (providing) cash			
Depreciation		—	—	216
Amortization		1,912	767	769
(Accretion)/ amortization				
(Accretion)/ amortization				
(Accretion)/ amortization				
Share-based compensation	Share-based compensation	9,133	8,848	8,607
Decrease (increase) in value of equity securities	Decrease (increase) in value of equity securities	1,272	(7,178)	1,978
Gain on assets		—	—	(320)
Equity in undistributed income of subsidiaries				
Equity in undistributed income of subsidiaries				
Equity in undistributed income of subsidiaries	Equity in undistributed income of subsidiaries	(116,566)	(51,462)	(56,697)
Changes in other assets	Changes in other assets	(4,149)	90	(628)
Changes in other liabilities	Changes in other liabilities	2,290	(76)	(307)
Net cash provided by operating activities	Net cash provided by operating activities	199,154	270,010	168,066
Cash flows from investing activities	Cash flows from investing activities			
Proceeds from sale of premises and equipment, net		—	—	1,841
Net cash proceeds from Happy Bancshares, Inc.				
Net cash proceeds from Happy Bancshares, Inc.				
Net cash proceeds from Happy Bancshares, Inc.	Net cash proceeds from Happy Bancshares, Inc.	201,428	—	—
Purchases of equity securities	Purchases of equity securities	(49,975)	(13,276)	(15,015)
Proceeds from sale of equity securities	Proceeds from sale of equity securities	13,778	16,381	—
Redemptions of other investments	Redemptions of other investments	2,899	—	—
Net cash provided by (used in) investing activities		168,130	3,105	(13,174)

Net cash provided by investing activities				
Cash flows from financing activities	Cash flows from financing activities			
Retirement of subordinated debentures	Retirement of subordinated debentures			
Retirement of subordinated debentures	Retirement of subordinated debentures	(300,000)	—	—
Proceeds from the issuance of subordinated debentures	Proceeds from the issuance of subordinated debentures	296,324	—	—
Redemption of trust preferred securities	Redemption of trust preferred securities	(96,499)	—	—
Proceeds from exercise of stock options	Proceeds from exercise of stock options	156	2,374	595
Repurchase of common stock	Repurchase of common stock	(70,856)	(44,480)	(25,689)
Dividends paid	Dividends paid	(128,424)	(92,142)	(87,677)
Net cash used in financing activities	Net cash used in financing activities	(299,299)	(134,248)	(112,771)
Increase in cash and cash equivalents	Increase in cash and cash equivalents	67,985	138,867	42,121
Cash and cash equivalents, beginning of year	Cash and cash equivalents, beginning of year	291,585	152,718	110,597
Cash and cash equivalents, end of year	Cash and cash equivalents, end of year	<u>\$359,570</u>	<u>\$291,585</u>	<u>\$152,718</u>

24. Recent Accounting Pronouncements

In December 2019, the FASB issued ASU 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes*. The amendments in the update simplify the accounting for income taxes by removing the exception to the incremental approach for intraperiod tax allocation when there is a loss from continuing operations and income or a gain from other items and the exception to the general methodology for calculating income taxes in an interim period when a year-to-date loss exceeds the anticipated loss for the year. The amendments in the update also simplify the accounting for income taxes by requiring that an entity recognize a franchise tax (or similar tax) that is partially based on income as an income-based tax and account for any incremental amount incurred as a non-income-based tax, requiring that an entity evaluate when a step up in the tax basis of goodwill should be considered part of the business combination in which the book goodwill was originally recognized and when it should be considered a separate transaction, specifying that an entity is not required to allocate the consolidated amount of current and deferred tax expense to a legal entity that is not subject to tax in its separate financial statements; however, an entity may elect to do so on an entity-by-entity basis for a legal entity that is both not subject to tax and disregarded by the taxing authority. The amendments require that an entity reflect the effect of an enacted change in tax laws or rates in the annual effective tax rate computation in the interim period that includes the enactment date. The Company adopted the guidance effective January 1, 2021, and its adoption did not have a significant impact on our financial position or financial statement disclosures.

In March 2020, the FASB issued ASU 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting*. ASU 2020-04 provides optional expedients and exceptions for accounting related to contracts, hedging relationships and other transactions affected by reference rate reform if certain criteria are met. ASU 2020-04 applies only to contracts, hedging relationships, and other transactions that reference LIBOR or another reference rate expected to be discontinued because of reference rate reform and do not apply to contract modifications made and hedging relationships entered into or evaluated after December 31, 2022, except for hedging

relationships existing as of December 31, 2022, that an entity has elected certain optional expedients for and that are retained through the end of the hedging relationship. ASU 2020-04 was effective upon issuance and generally **can** **could** be applied through December 31, 2022. To ensure the relief in Topic 848 covers the period of time during which a significant number of modifications may take place, ASU 2022-06 defers the sunset date of Topic 848 from December 31, 2022, to December 31, 2024, after which entities will no longer be permitted to apply the relief in Topic 848.

In January 2021, the FASB issued ASU 2021-01, "Reference Rate Reform (Topic 848): Scope." The amendments in the update clarify that certain optional expedients and exceptions in Topic 848 for contract modifications and hedge accounting apply to derivatives that are affected by the discounting transition. Specifically, certain provisions in Topic 848, if elected by an entity, apply to derivative instruments that use an interest rate for margining, discounting, or contract price alignment that is modified as a result of reference rate reform. Amendments in the update to the expedients and exceptions in Topic 848 capture the incremental consequences of the scope clarification and tailor the existing guidance to derivative instruments affected by the discounting transition. The amendments in this Update do not apply to contract modifications made after December 31, 2022, new hedging relationships entered into after December 31, 2022, and existing hedging relationships evaluated for effectiveness in periods after December 31, 2022, except for hedging relationships existing as of December 31, 2022, that apply certain optional expedients in which the accounting effects are recorded through the end of the hedging relationship. ASU 2021-01 was effective upon issuance and generally **can** **could** be applied through December 31, 2022. To ensure the relief in Topic 848 covers the period of time during which a significant number of modifications may take place, ASU 2022-06 defers the sunset date of Topic 848 from December 31, 2022, to December 31, 2024, after which entities will no longer be permitted to apply the relief in Topic 848.

In March 2022, the FASB issued ASU 2022-02, "Financial Instruments—Credit Losses (Topic 326): Troubled Debt Restructurings ("TDR") and Vintage **Disclosures**, **Disclosures** ("ASU 2022-02"). The amendments eliminate the TDR recognition and measurement guidance and, instead, require that an entity evaluate (consistent with the accounting for other loan modifications) whether the modification represents a new loan or a continuation of an existing loan. The amendments also enhance existing disclosure requirements and introduce new requirements related to certain modifications of receivables made to borrowers experiencing financial difficulty. The amendments require that an entity disclose current-period gross write-offs by year of origination for financing receivables and net investment in **leases within the scope of Subtopic 326-20, leases**. Gross write-off information must be included in the vintage disclosures required for public business entities, **in accordance with Subtopic 326-20**, which requires that an entity disclose the amortized cost basis of financing receivables by credit quality indicator and class of financing receivable by year of origination. ASU 2022-02 is effective for entities that have adopted ASU **No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments**, for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. These amendments should be applied prospectively. **However, for The Company adopted the transition method related to the recognition guidance effective January 1, 2023 and measurement of TDRs, an entity has the option elected to apply a modified retrospective transition method, resulting in a cumulative-effect adjustment to retained earnings in the period of adoption. Early adoption is permitted if an entity has adopted ASU 2016-13. If an entity elects to early adopt ASU 2022-02 in an interim period, the guidance should be applied as of the beginning of the fiscal year that includes the interim period. An entity may elect to early adopt the amendments about TDRs and related disclosure enhancements separately from the amendments related to vintage disclosures, prospectively. The Company is currently evaluating the potential impacts related to the adoption of the ASU, did not have a significant impact on our financial position.**

In December 2022, the FASB issued ASU 2022-06, "Reference Rate Reform (Topic 848): Deferral of the Sunset Date of Topic 848." These amendments extend the period of time preparers can utilize the reference rate reform relief guidance in Topic 848. The objective of the guidance in Topic 848 is to provide relief during the temporary transition period, so the FASB included a sunset provision within Topic 848 based on expectations of when the London Interbank Offered Rate (LIBOR) would cease being published. In 2021, the UK Financial Conduct Authority (FCA) delayed the intended cessation date of certain tenors of USD LIBOR to June 30, 2023. To ensure the relief in Topic 848 covers the period of time during which a significant number of modifications may take place, the ASU defers the sunset date of Topic 848 from December 31, 2022, to December 31, 2024, after which entities will no longer be permitted to apply the relief in Topic 848. ASU 2022-06 was effective upon issuance.

In November 2023, the FASB issued ASU 2023-07, "Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures." The amendments apply to all public entities that are required to report segment information in accordance with FASB ASC Topic 280, *Segment Reporting*. The amendments in the ASU are intended to improve reportable segment disclosure requirements primarily through enhanced disclosures about significant segment expenses. The amendments require that a public entity disclose, on an annual and interim basis, significant segment expenses that are regularly provided to the chief operating decision maker ("CODM") and included within each reported measure of segment profit or loss. Public entities are required to disclose, on an annual and interim basis, an amount for other segment items by reportable segment and a description of its composition. In addition, public entities must provide all annual disclosures about a reportable segment's profit or loss and assets currently required by FASB ASC Topic 280, *Segment Reporting*, in interim periods. The amendments clarify that if the CODM uses more than one measure of a segment's profit or loss in assessing segment performance and deciding how to allocate resources, a public entity may report one or more of those additional measures of segment profit. However, at least one of the reported segment profit or loss measures (or the single reported measure, if only one is disclosed) should be the measure that is most consistent with the measurement principles used in measuring the corresponding amounts in the public entity's consolidated financial statements. The Amendments require that a public entity disclose the title and position of the CODM and an explanation of how the CODM uses the reported measure(s) of segment profit or loss in assessing segment performance and deciding how to allocate resources. Finally, the amendments require that a public entity that has a single reportable segment provide all the disclosures required by the amendments in the ASU and all existing segment disclosures in ASC Topic 280. The ASU is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024. Early adoption is permitted. A public entity should apply the amendments retrospectively to all prior periods presented in the financial statements. Upon transition, the segment expense categories and amounts disclosed in the prior periods should be based on the significant segment expense categories identified and disclosed in the period of adoption. **The Company is currently evaluating the potential impacts related to the adoption of the ASU.**

In December 2023, the FASB issued ASU 2023-09, "Income Taxes (Topic 740): Improvements to Income Tax Disclosures." The amendments require that public business entities on an annual basis (a) disclose specific categories in the rate reconciliation and (b) provide additional information for reconciling items that meet a quantitative threshold (if the effect of those reconciling items is equal to or greater than 5 percent of the amount computed by multiplying pretax income [or loss] by the applicable statutory income tax rate). **The amendments also require that all entities disclose on an annual basis the amount of income taxes paid (net of refunds received) disaggregated by federal (national), state, and**

foreign taxes, and the amount of income taxes paid (net of refunds received) disaggregated by individual jurisdictions in which income taxes paid (net of refunds received) is equal to or greater than 5 percent of total income taxes paid (net of refunds received). The amendments require that all entities disclose income (or loss) from continuing operations before income tax expense (or benefit) disaggregated between domestic and foreign and income tax expense (or benefit) from continuing operations disaggregated by federal (national), state, and foreign. The ASU is effective for public business entities for annual periods beginning after December 15, 2024. Early adoption is permitted for annual financial statements that have not yet been issued or made available for issuance. The amendments should be applied on a prospective basis. Retrospective application is permitted. The Company is currently evaluating the potential impacts related to the adoption of the ASU.

Item 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

No items are reportable.

Item 9A. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures.

An evaluation as of the end of the period covered by this annual report was carried out under the supervision and with the participation of our management, including the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of the design and operation of our "disclosure controls and procedures," which are defined under SEC rules as controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files under the Exchange Act is recorded, processed, summarized and reported within required time periods and that such information is accumulated and communicated to the company's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosures. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective. As a result of this evaluation, there were no significant changes in the Company's disclosure controls or in other factors that could significantly affect those controls subsequent to the date of evaluation.

Management's Report on Internal Control Over Financial Reporting

The information required by Item 308(a) and 308(b) of Regulation S-K regarding management's annual report on internal control over financial reporting and the audit report of the independent registered public accounting firm is contained in "Item 8. Financial Statements and Supplementary Data" and is incorporated herein by this reference.

Changes in Internal Control Over Financial Reporting

The Company's management, including the Company's Chief Executive Officer and its Chief Financial Officer regularly review our internal controls and procedures and make changes intended to ensure the quality of our financial reporting. There were no changes in our internal control over financial reporting during the Company's fourth quarter of its 2022 2023 fiscal year that has materially affected, or is are reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. OTHER INFORMATION

No items are reportable. During the three months ended December 31, 2023, none of our directors or officers adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

PART III

Item 10. DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Incorporated herein by reference from the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held April 20, 2023 April 18, 2024, to be filed pursuant to Regulation 14A.

Item 11. EXECUTIVE COMPENSATION

Incorporated herein by reference from the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held April 20, 2023 April 18, 2024, to be filed pursuant to Regulation 14A.

Item 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS

Incorporated herein by reference from the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held April 20, 2023 April 18, 2024, to be filed pursuant to Regulation 14A, except as set forth below.

We currently maintain compensation plans, the Home BancShares, Inc. Amended and Restated 2006 Stock Option and Performance Incentive Plan, as amended, and the Home BancShares, Inc. 2022 Equity Incentive Plan, which provide for the issuance of stock-based compensation to directors, officers and other employees. These plans have been approved by the stockholders. The following table sets forth information regarding outstanding options and shares reserved for future issuance under the foregoing plans as of December 31, 2022 December 31, 2023:

				Number of securities remaining available for future issuance under equity compensation plans (excluding shares reflected in column (a))				
Plan Category	Plan Category	(a)	(b)	(c)	Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants and rights	Weighted-average exercise price of outstanding options, warrants and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding shares reflected in column (a))
Equity compensation plans approved by the stockholders	Equity compensation plans approved by the stockholders	2,970,516	\$ 20.45	2,762,049				
Equity compensation plans not approved by the stockholders	Equity compensation plans not approved by the stockholders	—	—	—				

Item 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE

Incorporated herein by reference from the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held **April 20, 2023** **April 18, 2024**, to be filed pursuant to Regulation 14A.

Item 14. PRINCIPAL ACCOUNTING FEES AND SERVICES

Incorporated herein by reference from the Company's definitive proxy statement for the Annual Meeting of Stockholders to be held **April 20, 2023** **April 18, 2024**, to be filed pursuant to Regulation 14A.

PART IV

Item 15. EXHIBITS, FINANCIAL STATEMENT SCHEDULES

The following documents are filed as part of this report:

- (a) 1 and 2. Financial Statements and any Financial Statement Schedules

The financial statements and financial statement schedules listed in the accompanying index to the consolidated financial statements and financial statement schedules are filed as part of this report.

3. Listing of Exhibits.

Exhibit No.	
2.1	<u>Agreement and Plan of Merger by and among Home BancShares, Inc., Centennial Bank, Happy Bancshares, Inc., and Happy State Bank, dated September 15, 2021 (incorporated by reference to Exhibit 2.1 of Home BancShares's Current Report on Form 8-K filed September 15, 2021)</u>
2.2	<u>Amendment and Joinder Agreement, dated as of October 18, 2021, by and among Home BancShares, Inc., Centennial Bank, Happy Bancshares, Inc., Happy State Bank and HOMB Acquisition Sub III, Inc. (incorporated by reference to Appendix A of Home BancShares's registration statement on Form S-4 (File No. 333-260446), as amended)</u>
2.3	<u>Second Amendment to Agreement and Plan of Merger, dated as of November 8, 2021, by and among Home BancShares, Inc., Centennial Bank, HOMB Acquisition Sub III, Inc., Happy Bancshares, Inc. and Happy State Bank (incorporated by reference to Appendix A of Home BancShares's registration statement on Form S-4 (File No. 333-260446), as amended)</u>
3.1	<u>Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.1 of Home BancShares's registration statement on Form S-1 (File No. 333-132427), as amended)</u>
3.2	<u>Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.2 of Home BancShares's registration statement on Form S-1 (File No. 333-132427), as amended)</u>
3.3	<u>Second Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.3 of Home BancShares's registration statement on Form S-1 (File No. 333-132427), as amended)</u>
3.4	<u>Third Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.4 of Home BancShares's registration statement on Form S-1 (File No. 333-132427), as amended)</u>
3.5	<u>Fourth Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.1 of Home BancShares's Quarterly Report on Form 10-Q for the quarter ended June 30, 2007, filed on August 8, 2007)</u>
3.6	<u>Fifth Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 4.6 of Home BancShares's registration statement on Form S-3 (File No. 333-157165))</u>
3.7	<u>Certificate of Designations of Fixed Rate Cumulative Perpetual Preferred Stock, Series A, filed with the Secretary of State of the State of Arkansas on January 14, 2009 (incorporated by reference to Exhibit 3.1 of Home BancShares's Current Report on Form 8-K, filed on January 21, 2009)</u>
3.8	<u>Seventh Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.1 of Home BancShares's Current Report on Form 8-K, filed on April 19, 2013)</u>
3.9	<u>Eighth Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.1 of Home BancShares Current Report on Form 8-K filed on April 22, 2016)</u>
3.10	<u>Ninth Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 3.1 of Home BancShares's Current Report on Form 8-K, filed on April 23, 2019)</u>
3.11	<u>Tenth Amendment to the Restated Articles of Incorporation of Home BancShares, Inc. (incorporated by reference to Exhibit 4.11 of Home BancShares's registration statement on Form S-8 (File No. 333-264409))</u>

3.12	Amended and Restated Bylaws of Home BancShares, Inc. (incorporated by reference to Exhibit 3.1 of Home BancShares's Current Report on Form 8-K, filed on January 28, 2021)
3.12 3.13	Amendment to the Amended and Restated Bylaws of Home BancShares, Inc. (incorporated by reference to Exhibit 3.1 of Home BancShares's Current Report on Form 8-K, filed on April 22, 2022)
4.1	Specimen Specimen Stock Certificate representing Home BancShares, Inc. Common Stock (incorporated by reference to Exhibit 4.12 of Home BancShares's registration statement on Form S-3ASR (File No. 333-261495))
4.2	Description of Capital Stock of Home BancShares, Inc.*
4.3	Instruments defining the rights of security holders including indentures. Home BancShares hereby agrees to furnish to the SEC upon request copies of instruments defining the rights of holders of long-term debt of Home BancShares and its consolidated subsidiaries. No issuance of debt exceeds ten percent of the assets of Home BancShares and its subsidiaries on a consolidated basis.
10.1	Amended and Restated 2006 Stock Option and Performance Incentive Plan of Home BancShares, Inc. (incorporated by reference to Exhibit 10.1 of Home BancShares's Current Report on Form 8-K filed on March 30, 2012) ^
10.2	Amendment to Amended and Restated 2006 Stock Option and Performance Incentive Plan of Home BancShares, Inc. (incorporated by reference to Exhibit 10.1 of Home BancShares's Quarterly Report on Form 10-Q for the period ended June 30, 2015, filed on August 6, 2015) ^
10.3	Amendment to Amended and Restated 2006 Stock Option and Performance Incentive Plan of Home BancShares, Inc. (incorporated by reference to Exhibit 10.1 of Home BancShares's Current Report on Form 8-K filed on April 22, 2016) ^
10.4	Amendment to Amended and Restated 2006 Stock Option and Performance Incentive Plan of Home BancShares, Inc. (incorporated by reference to Exhibit 10.1 of Home BancShares's Current Report on Form 8-K filed on April 20, 2018) ^
10.5	Amendment to Amended and Restated 2006 Stock Option and Performance Incentive Plan of Home BancShares, Inc. (incorporated by reference to Exhibit 10.5 of Home BancShares's Quarterly Report on Form 10-Q for the period ended March 31, 2018, filed on May 7, 2018) ^
10.6	Home BancShares, Inc. 2022 Equity Incentive Plan (incorporated by reference to Appendix B of the Company's Definitive Proxy Statement on Schedule 14A filed on March 4, 2022, as revised on March 7, 2022) ^
10.7	Form of Restricted Stock Agreement under the Home BancShares, Inc. 2022 Equity Incentive Plan (incorporated by reference to Exhibit 99.2 of the Company's registration statement on Form S-8 (File No. 333-264409)) ^
10.8	Form of Stock Option Agreement under the Home BancShares, Inc. 2022 Equity Incentive Plan (incorporated by reference to Exhibit 99.3 of the Company's registration statement on Form S-8 (File No. 333-264409)) ^
10.9	Form of Change in Control Agreement by and between Home BancShares, Inc., Centennial Bank and Executive Officer (incorporated by reference to Exhibit 10.1 of Home BancShares's Current Report on Form 8-K filed on August 10, 2020) ^
10.10	Executive Chairman Agreement by and between John W. Allison and Home BancShares, Inc., dated March 1, 2021 (incorporated by reference to Exhibit 10.1 of Home BancShares's Current Report on Form 8-K filed on March 5, 2021) ^
10.11 10.1	Employment Agreement by and between Mikel Williamson and Centennial Bank, effective April 1, 2022 Home BancShares, Inc. 2021 Performance-Based Executive Incentive Plan (incorporated by reference to Exhibit 10.1 of Home BancShares's Quarterly Current Report on Form 10-Q 8-K filed on August 9, 2022 March 5, 2021) ^
21.1	Subsidiaries of the Registrant.*
23.1	Consent of Independent Registered Public Accounting Firm*
31.1	CEO Certification Pursuant Rule 13a-14(a)/15d-14(a)*
31.2	CFO Certification Pursuant Rule 13a-14(a)/15d-14(a)*
32.1	CEO Certification Pursuant 18 U.S.C. Section 1350, as adopted pursuant to section 906 of the Sarbanes – Oxley Act of 2002*
32.2	CFO Certification Pursuant 18 U.S.C. Section 1350, as adopted pursuant to section 906 of the Sarbanes – Oxley Act of 2002*
99.1 97.1	Asset Purchase Agreement by and among Home BancShares, Inc., Centennial Bank, and Union Bank & Trust, dated June 29, 2018 (incorporated by reference to Exhibit 99.3 of Home BancShares's Current Report on Form 8-K/A filed on July 6, 2018) Clawback Policy*
101.INS	Inline XBRL Instance Document*
101.SCH	Inline XBRL Taxonomy Extension Schema Document*
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document*

101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document*
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document*
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document*
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

* Filed herewith

** The disclosure schedules referenced in the Agreement and Plan of Merger have been omitted pursuant to Item 601(a)(5) of SEC Regulation S-K. The Company hereby agrees to furnish supplementally a copy of any omitted disclosure schedule to the SEC upon request.

^ Denotes a management contract or compensatory plan or arrangement.

Item 16. FORM 10-K SUMMARY

None.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

HOME BANCSHARES, INC.

By: /s/ John W. Allison
John W. Allison
Chairman, Chief Executive Officer and President

Date: February 24, 2023February 26, 2024

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons on behalf of the Registrant and in the capacities indicated as of February 24, 2023February 26, 2024.

/s/ John W. Allison	/s/ Brian S. Davis	/s/ Milburn Adams
John W. Allison Chairman of the Board of Directors, Chief Executive Officer and President (Principal Executive Officer)	Brian S. Davis Chief Financial Officer, Treasurer and Director (Principal Financial Officer)	Milburn Adams Director
/s/ Robert H. Adcock, Jr.	/s/ Richard H. Ashley	/s/ Mike Beebe
Robert H. Adcock, Jr. Director	Richard H. Ashley Director	Mike Beebe Director
/s/ Jack E. Engelkes	/s/ Tracy M. French	/s/ Karen Garrett
Jack E. Engelkes Vice Chairman of the Board of Directors	Tracy M. French Director	Karen Garrett Director
/s/ James P. Hickman	/s/ James G. Hinkle	/s/ Alex R. Lieblong
James P. Hickman Director	James G. Hinkle Director	Alex R. Lieblong Director
/s/ Thomas J. Longe	/s/ Jim Rankin, Jr.	/s/ Larry W. Ross
Thomas J. Longe Director	Jim Rankin, Jr. Director	Larry W. Ross Director
/s/ Donna J. Townsell	/s/ Jennifer C. Floyd	
Donna J. Townsell Director	Jennifer C. Floyd Chief Accounting Officer (Principal Accounting Officer)	

156 157

Exhibit 4.2

DESCRIPTION OF CAPITAL STOCK

The following is a description of the capital stock of Home BancShares, Inc. (the "Company") and certain provisions of the Company's Restated Articles of Incorporation, as amended ("Articles of Incorporation"), Amended and Restated Bylaws, as amended ("Bylaws"), and certain provisions of applicable law. The following is only a summary and is qualified by applicable law and by the provisions of the Company's Articles of Incorporation and Bylaws, copies of which have been filed with the Securities and Exchange Commission ("SEC") and are also available upon request from the Company.

General

Under our Articles of Incorporation we have authority to issue up to 300,000,000 shares of common stock, par value \$0.01 per share, and up to 5,500,000 shares of preferred stock, par value \$0.01 per share. Each share of our common stock has the same relative rights as, and is identical in all respects to, each other share of our common stock.

As of **December 31, 2022** **December 31, 2023**, **203,433,690** **201,526,494** shares of our common stock were issued and outstanding, and **5,732,565** **5,413,912** shares of common stock were reserved for issuance pursuant to the Company's equity incentive plans. Our common stock is listed on the New York Stock Exchange. The outstanding shares of our common stock are validly issued, fully paid and non-assessable.

As of **December 31, 2022** **December 31, 2023**, no shares of our preferred stock were issued and outstanding.

Common Stock

Voting Rights. Holders of our common stock are entitled to one vote per share on all matters submitted to a vote of shareholders. Holders of our common stock do not have cumulative voting rights.

Dividend Rights. Holders of our common stock are entitled to dividends when, as, and if declared by our board of directors out of funds legally available for the payment of dividends. Holders of any series of preferred stock we may issue in the future may have a priority over holders of common stock with respect to dividends. The payment of dividends is subject to government regulation, in that regulatory authorities may prohibit banks and bank holding companies from paying dividends in a manner that would constitute an unsafe or unsound banking practice. In addition, a bank may not pay cash dividends if doing so would reduce the amount of its capital below that necessary to meet minimum regulatory

capital requirements. State laws also limit a bank's ability to pay dividends. Accordingly, the dividend restrictions imposed on our bank subsidiary by statute or regulation effectively may limit the amount of dividends we can pay.

Liquidation and Dissolution. In the event of the liquidation, dissolution and winding up of the Company, the holders of our common stock are entitled to receive ratably all of the assets of the Company available for distribution after satisfaction of all liabilities of the Company, subject to the rights of the holders of any of the Company's preferred shares that may be issued from time to time.

Other Rights. Holders of our common stock have no preferential or preemptive rights with respect to any securities of the Company, and there are no conversion rights or redemption or sinking fund provisions applicable to our common stock.

Restrictions on Ownership. The Bank Holding Company Act (the "BHCA") requires any "bank holding company," as defined in the BHCA, to obtain the approval of the Board of Governors of the Federal Reserve prior to the acquisition of 5% or more of our common stock. Any "company," as defined in the BHCA, other than a bank holding company would be required to obtain Federal Reserve approval before acquiring "control" of us. "Control" generally means (i) the ownership or control of 25% or more of a class of voting securities, (ii) the ability to elect a majority of the directors or (iii) the ability otherwise to exercise a controlling influence over our management and policies. A holder of 25% or more of our outstanding common stock, other than an individual, is subject to regulation and supervision as a bank holding company under the BHCA. In addition, under the Change in Bank Control Act of 1978, as amended, and the Federal Reserve's regulations thereunder, any person, either individually or acting through or in concert with one or more persons, is required to provide notice to the Federal Reserve prior to acquiring, directly or indirectly, 10% or more of our outstanding common stock.

Modification of Rights. Our board of directors acting by a majority vote of the members present, without shareholder approval, may amend our Bylaws and may issue shares of our preferred stock under terms determined by the board of directors as described below under "Preferred Stock." Rights of holders of our common stock may not otherwise be modified except by a majority of votes cast, assuming a quorum is present. Additionally, under the Arkansas Business Corporation Act of 1987, a majority vote is required for the approval of a merger or consolidation with another corporation, and for the sale of all or substantially all of our assets and dissolution of the Company.

Transfer Agent. The transfer agent and registrar for our common stock is Computershare, 150 Royall Street, Canton, Massachusetts 02021.

Preferred Stock

The 5,500,000 shares of our preferred stock, par value \$0.01 per share, are typically referred to as "blank check" preferred stock. This term means that these shares of preferred stock may be issued with such preferences, limitations, relative rights, and terms as determined by our board of directors. As such, the board of directors can, without shareholder approval, issue preferred stock with voting, dividend, liquidation and conversion rights that could dilute the voting strength of the holders of the common stock and may assist management in impeding an unfriendly takeover or attempted change in control.

The Company has no present plans to issue any shares of its preferred stock.

Exhibit 21.1

HOME BANCSHARES, INC.
DIRECT AND INDIRECT SUBSIDIARIES
AS OF DECEMBER 31, 2022 2023

Name of Subsidiary	State of Incorporation/ Organization
Centennial Bank	Arkansas
Centennial Insurance Agency, Inc. d/b/a Insurance Mart, Inc.	Arkansas
Cook Insurance Agency, Inc.	Florida
Freedom Insurance Group, Inc.	Arkansas
Centennial AL Holdings, Inc.	Alabama
Centennial NY Holdings, Inc.	New York
Centennial REIT, Inc.	New York
Centennial Capital, Inc.	New York
Boomer Air, LLC	Arkansas
Centennial AAC NMTC Fund, LLC	Arkansas
GoldStar Trust Company	Arkansas
1908 Properties, LLC	Texas
HBI Insurance, Inc.	Arkansas

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Exhibit 23.1

Consent of Independent Registered Public Accounting Firm

Audit Committee, Board of Directors and Stockholders
Home BancShares, Inc.
Conway, Arkansas

We consent to the incorporation by reference in the registration statement Registration Statement on Forms S-8 (Nos. 333-136645, 333-148763, 333-188591, 333-211116, 333-226608, 333-229805 and 333-264409) and Form S-3 (No. 333-261495) of Home BancShares, Inc. on Forms S-8 (Nos. 333-136645, 333-148763, 333-188591, 333-211116, 333-226608, 333-229805 and 333-264409) and Form S-3 (No. 333-261495) of our report reports dated February 24, 2023 February 26, 2024, on our audit of with respect to the consolidated financial statements of Home BancShares, Inc. as and the effectiveness of December 31, 2022 and 2021, and for each of the years in the three-year period ended December 31, 2022, which is included in the Annual Report on Form 10-K. We also consent to the incorporation by reference of our report dated February 24, 2023, on our audit of the internal control over financial reporting, of Home BancShares, Inc. as of December 31, 2022, which is included in the this Annual Report on Form 10-K, 10-K for the year ended December 31, 2023.

/s/ FORVIS, LLP
(Formerly, BKD, LLP)

Little Rock, Arkansas
February 24, 2023 26, 2024

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Exhibit 31.1

I, John W. Allison, certify that:

- I have reviewed this annual report on Form 10-K of Home BancShares, Inc. for the period ended December 31, 2022 December 31, 2023;
- Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
- Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;

4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
 - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this annual report based on such evaluation; and
 - d) disclosed in this annual report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 24, 2023 February 26, 2024

/s/ John W. Allison

John W. Allison

Chief Executive Officer

Exhibit 31.2

I, Brian S. Davis, certify that:

1. I have reviewed this annual report on Form 10-K of Home BancShares, Inc. for the period ended December 31, 2022 December 31, 2023;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
 - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this annual report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this annual report based on such evaluation; and
 - d) disclosed in this annual report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 24, 2023 February 26, 2024

/s/ Brian S. Davis

Brian S. Davis

Chief Financial Officer

Exhibit 32.1

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the accompanying Annual Report of Home BancShares, Inc. (the Company) on Form 10-K for the period ended December 31, 2022 December 31, 2023, as filed with the Securities and Exchange Commission on the date hereof (the Report), I, John W. Allison, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, to my knowledge, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: February 24, 2023 February 26, 2024

/s/ John W. Allison

John W. Allison

Chief Executive Officer

Exhibit 32.2

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the accompanying Annual Report of Home BancShares, Inc. (the Company) on Form 10-K for the period ended December 31, 2022 December 31, 2023, as filed with the Securities and Exchange Commission on the date hereof (the Report), I, Brian S. Davis, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, to my knowledge, that:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: February 24, 2023 February 26, 2024

/s/ Brian S. Davis

Brian S. Davis

Chief Financial Officer

Exhibit 97.1

HOME BANCSHARES, INC.
CLAWBACK POLICY

I. Purpose

In accordance with the applicable rules of the New York Stock Exchange (the "NYSE") and Section 10D of the Securities Exchange Act of 1934, as amended (the "Exchange Act") and Rule 10D-1 promulgated thereunder, the Board of Directors (the "Board") of Home BancShares, Inc. (the "Company") adopts this Clawback Policy (the "Policy") to provide for the recovery of erroneously awarded incentive-based compensation from executive officers in the event of an accounting restatement resulting from material noncompliance with financial reporting requirements under the securities laws.

II. Administration

This Policy shall be administered by the Compensation and Leadership Development Committee ("CLDC") of the Board (the "Committee") or, if so designated by the Committee or in the absence of a Compensation Committee composed entirely of independent directors, the independent directors of the Board, in which case references herein to the Committee shall be deemed references to such independent directors. Any determinations made by the Committee shall be final and binding on all Covered Executives (as defined below).

III. Covered Executives

This Policy applies to all current and former officers of the Company who are or were subject to reporting requirements under Section 16 of the Exchange Act (collectively, "Covered Executives"). Covered Executives shall include, without limitation, all officers identified as executive officers in the Company's annual proxy statement pursuant to Item 401(b) of Regulation S-K.

IV. Recovery; Accounting Restatement

In the event the Company is required to prepare an accounting restatement of its financial statements due to the Company's material noncompliance with any financial reporting requirement under the securities laws, the Committee will recover reasonably promptly any excess Clawback-Eligible Incentive Compensation (defined below). For purposes of this Policy, "accounting restatement" includes any required accounting restatement to correct an error in previously issued financial statements that is material to the previously issued financial statements, or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period.

V. Clawback-Eligible Incentive Compensation

For purposes of this Policy, "Incentive Compensation" means any compensation granted, earned, or vested based wholly or in part on the attainment of a financial reporting measure.

Financial reporting measures are measures that are determined and presented in accordance with the accounting principles used in preparing the Company's financial statements, and any measures derived wholly or in part from such measures. For purposes of this Policy, stock price and total shareholder return are deemed financial reporting measures.

"Clawback-Eligible Incentive Compensation" means Incentive Compensation received by any Covered Executive: (i) on or after October 2, 2023; (ii) after beginning service as a Covered Executive; (iii) who served as an Covered Executive at any time during the applicable performance period relating to any Incentive Compensation; and (iv) during the three (3) completed fiscal years immediately preceding the date on which the Board, a committee of the Board or the officers of the Company authorized to take such action if the Board action is not required, concludes the Company is required to prepare an accounting restatement.

Incentive Compensation is deemed received in the fiscal period during which the specified financial reporting measure is attained, even if the payment, grant or vesting of the Incentive Compensation occurs after the end of that period.

VI. Excess Incentive Compensation; Amounts Subject to Recovery

The amount to be recovered with respect to each Covered Executive will be the amount of Clawback-Eligible Incentive Compensation that exceeds the amount of Incentive Compensation the Covered Executive otherwise would have received had it been determined based on the restated amounts, as determined by the Committee and computed without regard to any taxes paid.

If the Committee cannot determine the amount of excess Clawback-Eligible Incentive Compensation received by the Covered Executive directly from the information in the accounting restatement, the Committee shall make its determination based on a reasonable estimate of the effect of the accounting restatement. The Committee shall document its determination of such reasonable

estimate and, if necessary, provide such documentation to the NYSE in accordance with applicable requirements of the NYSE Listed Company Manual.

VII. Method of Recovery

The Committee will determine, in its sole discretion, the method for recovering Clawback-Eligible Incentive Compensation hereunder, which may include, without limitation:

- Requiring reimbursement of cash Clawback-Eligible Incentive Compensation previously paid;

- Seeking recovery of any gain realized on the vesting, exercise, settlement, sale, transfer, or other disposition of any equity-based awards;
- Offsetting the recovered amount from any compensation otherwise owed by the Company to the Covered Executive;
- Cancelling outstanding vested or unvested equity awards; and/or
- Taking any other remedial and recovery action permitted by law, as determined by the Committee.

VIII. No Indemnification

The Company shall not indemnify any Covered Executive against the loss of any erroneously awarded Clawback-Eligible Incentive Compensation.

IX. Interpretation

The Committee is authorized to interpret and construe this Policy and to make all determinations necessary, appropriate, or advisable for the administration of this Policy. It is intended that this Policy be interpreted in a manner that is consistent with the requirements of Section 10D of the Exchange Act and any applicable rules or standards adopted by the Securities and Exchange Commission ("SEC") or the NYSE.

X. Effective Date

This Policy shall be effective as of the date it is adopted by the Board (the "**Effective Date**").

XI. Amendment; Termination

The Board may amend this Policy from time to time in its discretion and shall amend this Policy as it deems necessary to comply with any rules or standards adopted by the NYSE or by the SEC under Section 10D of the Exchange Act. The Board may terminate this Policy at any time.

XII. Other Recovery Rights

The Board intends that this Policy will be applied to the fullest extent of the law. The Committee may require that any cash bonus plan or award, equity incentive plan or award agreement, or other compensation agreement adopted, made or entered into on or after the Effective Date shall, as a condition to the grant of any benefit thereunder, require a Covered Executive to agree to abide by the terms of this Policy.

Any right of recovery under this Policy is in addition to, and not in lieu of, any other remedies or rights of recovery that may be available to the Company pursuant to the terms of any similar policy or provision in any annual cash bonus plan or award, employment agreement, equity incentive plan or award agreement, or similar agreement and any other legal remedies available to the Company.

XIII. Impracticability

The Committee shall recover any excess Clawback-Eligible Incentive Compensation in accordance with this Policy unless such recovery would be impracticable, as determined by the Committee in accordance with Rule 10D-1 under the Exchange Act and the applicable NYSE listing rules.

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