

REFINITIV

## DELTA REPORT

### 10-Q

NOC WI - NORTHROP GRUMMAN CORP /DE

10-Q - JUNE 30, 2024 COMPARED TO 10-Q - MARCH 31, 2024

The following comparison report has been automatically generated

TOTAL DELTAS 1908

█ CHANGES 160

█ DELETIONS 1044

█ ADDITIONS 704

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended **March 31, 2024** **June 30, 2024**  
or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 1-16411

**NORTHROP GRUMMAN CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**

(State or other jurisdiction of incorporation or organization)

**80-0640649**

(I.R.S. Employer Identification No.)

**2980 Fairview Park Drive**

**Falls Church, Virginia**

(Address of principal executive offices)

**22042**

(Zip Code)

**(703) 280-2900**

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	NOC	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act:

Large Accelerated Filer  Accelerated Filer

Non-accelerated Filer  Smaller Reporting Company

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

As of **April 22, 2024** **July 22, 2024**, **147,989,969** **146,245,264** shares of common stock were outstanding.

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**NORTHROP GRUMMAN CORPORATION**

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**NORTHROP GRUMMAN CORPORATION**

**PART I. FINANCIAL INFORMATION**

**Item 1. Financial Statements**

**CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS AND COMPREHENSIVE INCOME  
(Unaudited)**

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	Three Months Ended		Three Months Ended June 30			Six Months Ended	
	March 31		2023		2024	June 30	
\$ in millions, except per share amounts	\$ in millions, except per share amounts	2024	2023	2024	2023	2024	2023
<b>Sales</b>							
Product							
Product							
Product							
Service							
<b>Total sales</b>							
<b>Operating costs and expenses</b>							
Product							
Product							
Product							
Service							
General and administrative expenses							
<b>Total operating costs and expenses</b>							
<b>Operating income</b>							
Other (expense) income							
Interest expense							
Interest expense							
Interest expense							
Non-operating FAS pension benefit							
Other, net							
<b>Earnings before income taxes</b>							
Federal and foreign income tax expense							
<b>Net earnings</b>							
<b>Basic earnings per share</b>							
<b>Basic earnings per share</b>							
<b>Basic earnings per share</b>							
Weighted-average common shares outstanding, in millions							
<b>Diluted earnings per share</b>							
Weighted-average diluted shares outstanding, in millions							
Net earnings (from above)							
Net earnings (from above)							
Net earnings (from above)							
Other comprehensive (loss) income, net of tax							
Change in cumulative translation adjustment							
Change in cumulative translation adjustment							
Change in cumulative translation adjustment							
Change in other, net							
Other comprehensive (loss) income, net of tax							
<b>Comprehensive income</b>							

*The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.*

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**NORTHROP GRUMMAN CORPORATION**

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**CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**  
(Unaudited)

\$ in millions, except par value	\$ in millions, except March 31, par value	2024	December 31, 2023	\$ in millions, except June 30, par value	2024	December 31, 2023
<b>Assets</b>						
Cash and cash equivalents						
Cash and cash equivalents						
Cash and cash equivalents						
Accounts receivable, net						
Unbilled receivables, net						
Inventoryed costs, net						
Prepaid expenses and other current assets						
<b>Total current assets</b>						
Property, plant and equipment, net of accumulated depreciation of \$8,149 for 2024 and \$7,964 for 2023						
Property, plant and equipment, net of accumulated depreciation of \$8,328 for 2024 and \$7,964 for 2023						
Operating lease right-of-use assets						
Goodwill						
Intangible assets, net						
Deferred tax assets						
Other non-current assets						
<b>Total assets</b>						
<b>Liabilities</b>						
<b>Liabilities</b>						
<b>Liabilities</b>						
Trade accounts payable						
Trade accounts payable						
Trade accounts payable						
Accrued employee compensation						
Advance payments and billings in excess of costs incurred						
Other current liabilities						
<b>Total current liabilities</b>						
Long-term debt, net of current portion of \$1,582 for 2024 and \$70 for 2023						
Long-term debt, net of current portion of \$1,590 for 2024 and \$70 for 2023						
Pension and other postretirement benefit plan liabilities						
Operating lease liabilities						
Other non-current liabilities						
<b>Total liabilities</b>						
<b>Commitments and contingencies (Note 7)</b>						
<b>Commitments and contingencies (Note 7)</b>						
<b>Commitments and contingencies (Note 7)</b>						
<b>Shareholders' equity</b>						
<b>Shareholders' equity</b>						
<b>Shareholders' equity</b>						
Preferred stock, \$1 par value; 10,000,000 shares authorized; no shares issued and outstanding						
Preferred stock, \$1 par value; 10,000,000 shares authorized; no shares issued and outstanding						
Preferred stock, \$1 par value; 10,000,000 shares authorized; no shares issued and outstanding						
Common stock, \$1 par value; 800,000,000 shares authorized; issued and outstanding: 2024—148,088,480 and 2023—150,109,271						
Common stock, \$1 par value; 800,000,000 shares authorized; issued and outstanding: 2024—146,463,372 and 2023—150,109,271						

Paid-in capital
Retained earnings
Accumulated other comprehensive loss
Total shareholders' equity
<b>Total liabilities and shareholders' equity</b>

*The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.*

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#### NORTHROP GRUMMAN CORPORATION

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

\$ in millions	\$ in millions	Three Months Ended March 31		Six Months Ended June 30	
		2024	2023	\$ in millions	2024
<b>Operating activities</b>					
Net earnings					
Net earnings					
Net earnings					
Adjustments to reconcile to net cash used in operating activities:					
Adjustments to reconcile to net cash provided by operating activities:					
Depreciation and amortization					
Depreciation and amortization					
Depreciation and amortization					
Stock-based compensation					
Deferred income taxes					
Net periodic pension and OPB income					
Pension and OPB contributions					
Changes in assets and liabilities:					
Accounts receivable, net					
Accounts receivable, net					
Accounts receivable, net					
Unbilled receivables, net					
Inventoried costs, net					
Prepaid expenses and other assets					
Accounts payable and other liabilities					
Income taxes payable, net					
Other, net					
Net cash used in operating activities					
Net cash provided by operating activities					
<b>Investing activities</b>					
Investing activities					
Investing activities					
Capital expenditures					
Capital expenditures					
Capital expenditures					
Other, net					
Net cash used in investing activities					
<b>Financing activities</b>					

**Financing activities****Financing activities**

Net proceeds from issuance of long-term debt	
Net proceeds from issuance of long-term debt	
Net proceeds from issuance of long-term debt	
Net borrowings on commercial paper	
Common stock repurchases	
Cash dividends paid	
Payments of employee taxes withheld from share-based awards	
Other, net	
Net cash provided by financing activities	
Decrease in cash and cash equivalents	
Increase in cash and cash equivalents	
Cash and cash equivalents, beginning of year	
Cash and cash equivalents, end of period	

*The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.*

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**NORTHROP GRUMMAN CORPORATION****CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY**  
(Unaudited)

\$ in millions, except per share amounts	Three Months Ended March 31		Three Months Ended June 30		Six Months Ended June 30	
	2024	2023	2024	2023	2024	2023
<b>Common stock</b>						
Beginning of period						
Beginning of period						
Beginning of period						
Common stock repurchased						
End of period						
<b>Paid-in capital</b>						
Beginning of period						
Beginning of period						
Beginning of period						
End of period						
<b>Retained earnings</b>						
Beginning of period						
Beginning of period						
Beginning of period						
Common stock repurchased						
Net earnings						
Dividends declared						
Stock compensation						
End of period						
<b>Accumulated other comprehensive loss</b>						

Beginning of period
Beginning of period
Beginning of period
Other comprehensive (loss) income, net of tax
End of period
<b>Total shareholders' equity</b>
Cash dividends declared per share

*The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.*

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## NORTHROP GRUMMAN CORPORATION

### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

#### 1. BASIS OF PRESENTATION

##### Principles of Consolidation and Reporting

These unaudited condensed consolidated financial statements (the "financial statements") include the accounts of Northrop Grumman Corporation and its subsidiaries and joint ventures or other investments for which we consolidate the financial results (herein referred to as "Northrop Grumman," the "company," "we," "us," or "our"). Intercompany accounts, transactions and profits are eliminated in consolidation. Investments in equity securities and joint ventures where the company has significant influence, but not control, are accounted for using the equity method.

Effective July 1, 2024, the company realigned the Strategic Deterrent Systems (SDS) division, which includes the Ground-Based Strategic Deterrent ("Sentinel") program, from Space Systems to Defense Systems. The realignment is not reflected in the financial information contained in this report; it will be reflected in the company's operating results beginning in the third quarter of 2024.

These financial statements are prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP" or "FAS") and in accordance with the rules of the Securities and Exchange Commission (SEC) for interim reporting. The financial statements include adjustments of a normal recurring nature considered necessary by management for a fair presentation of the company's unaudited condensed consolidated financial position, results of operations and cash flows. For classification of certain current assets and liabilities, we consider the duration of our customer contracts when defining our operating cycle, which is generally longer than one year.

Results reported in these financial statements are not necessarily indicative of results that may be expected for the entire year. These financial statements should be read in conjunction with the information contained in the company's 2023 Annual Report on Form 10-K.

Quarterly information is labeled using a calendar convention; that is, first quarter is consistently labeled as ending on March 31, second quarter as ending on June 30 and third quarter as ending on September 30. It is the company's long-standing practice to establish actual interim closing dates using a "fiscal" calendar, in which we close our books on a Friday near these quarter-end dates in order to normalize the potentially disruptive effects of quarterly closings on business processes. This practice is only used at interim periods within a reporting year.

##### Accounting Estimates

Preparation of the financial statements requires management to make estimates and judgments that affect the reported amounts of assets and liabilities and the disclosure of contingencies at the date of the financial statements, as well as the reported amounts of sales and expenses during the reporting period. Estimates have been prepared using the most current and best available information; however, actual results could differ materially from those estimates.

##### Revenue Recognition

###### Contract Estimates

Contract sales may include estimates of variable consideration, including cost or performance incentives (such as award and incentive fees), un-priced change orders, requests for equitable adjustment (REAs) and contract claims. Variable consideration is included in total estimated sales to the extent it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. We estimate variable consideration as the most likely amount to which we expect to be entitled.

We recognize changes in estimated contract sales or costs and the resulting changes in contract profit on a cumulative basis. Net estimate-at-completion (EAC) adjustments represent the cumulative effect of the changes on current and prior periods; sales and operating margins in future periods are recognized as if the revised estimates had been used since contract inception. If it is determined that a loss is expected to result on an individual performance obligation, the entire amount of the estimable future loss, including an allocation of general and administrative expense, is charged against income in the period the loss is identified.

##### B-21 Low-Rate Initial Production Options Program

In 2015, the U.S. Air Force awarded Northrop Grumman the B-21 contract, which includes a base contract for engineering and manufacturing development (EMD) and five low-rate initial production (LRIP) options in varying quantities, for a baseline total of 21 aircraft. The EMD phase of the program is largely cost type and began at contract award. The LRIP options are largely fixed price and are expected to continue to be awarded and executed through

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## NORTHROP GRUMMAN CORPORATION

approximately the end of the decade. In addition to the five LRIP options, Northrop Grumman and the U.S. Air Force have established not to exceed (NTE) pricing for additional aircraft up to unit 40. The average NTE value for these subsequent lots is above the average unit price of the five LRIP lots, and the NTE lots include an economic price adjustment clause to protect against certain inflationary pressures. Final terms, quantity, and pricing for these subsequent lots are not fully negotiated.

During the fourth quarter of 2023, we recognized a projected loss of \$1.56 billion across the five LRIP options.

During the first second quarter of 2024, we again reviewed our estimated profitability on the LRIP phase of the program and made no significant changes to the previously recognized loss. The company's first second quarter 2024 results reflect our

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## NORTHROP GRUMMAN CORPORATION

current best estimate of our cost to complete the LRIP options, and NTE aircraft, as well as the outcome of ongoing discussions with our suppliers and our customer. If our estimated cost to complete the LRIP phase of the program aircraft changes or our assumptions regarding contract performance, quantities, or funding to mitigate the impact of macroeconomic disruptions are resolved more or less favorably than what we have estimated, our financial position, results of operations and/or cash flows could be materially affected. As of March 31, 2024 June 30, 2024, the remaining loss accrual is \$1.5 billion, of which \$994 \$972 million is included in Other current liabilities with the remainder included in Other non-current liabilities.

### Sentinel Program

In 2020, the U.S. Air Force awarded Northrop Grumman a \$13.3 billion contract for the EMD phase of the Sentinel program. In January 2024, the U.S. Air Force provided congressional notification that the Sentinel program was under a Nunn-McCurdy breach review, which is required when total program cost estimates exceed certain defined thresholds. This notification, which had been driven primarily by increases in cost estimates for the Production and Deployment phases, commenced the process to achieve recertification for continuance of the program and update its baseline cost estimates. We are currently executing under a cost-type contract for the EMD phase, and the Production and Deployment phases are yet to be priced and negotiated.

In July 2024, the Sentinel program was recertified for continuation by the DoD upon completion of the Nunn-McCurdy breach review. In connection with the recertification, the DoD directed that the program be restructured, including plans for infrastructure related to the command and launch segment, which was the main driver of the increased cost estimates for the Production and Deployment phases. We are partnering with our customer to establish a new program baseline as part of the restructuring activities.

During the second quarter of 2024, we reviewed our estimated profitability on the Sentinel program and made no significant changes. The Sentinel EAC incorporates our best estimate of costs to complete the restructured EMD effort; however, if the outcome is more or less favorable than what we have estimated, our financial position, results of operations and/or cash flows could be materially affected.

### HALO Engineering Change Proposal Habitation and Logistics Outpost (HALO) Program

At the request of In 2021, the National Aeronautics and Space Administration (NASA) awarded Northrop Grumman Phase 5 of the HALO program to complete the design and development of HALO for NASA's Gateway program. At the request of NASA, Space Systems submitted an engineering change proposal (ECP) during the fourth quarter of 2023 for scope increases and other aspects of the Habitation and Logistics Outpost (HALO) HALO contract largely stemming from evolving Lunar Gateway architecture and mission requirements. The ECP addresses both work performed and work expected to be performed by the company resulting from scope changes previously approved by NASA, as well as changes NASA has requested the company to propose but has not yet directed the company to perform. The company has begun negotiating with NASA on these various changes and other aspects of the HALO contract.

During the first second quarter of 2024, the company and NASA made significant progress toward ECP resolution, and we again reviewed updated our estimated profitability on estimate for the HALO contract and made no significant changes. The company's first quarter 2024 results reflect our current best estimate accordingly. We currently expect negotiations to be completed by the end of the outcome of the ECP negotiations assuming the terms of the current contract; however, if the outcome is less favorable than what we have assumed, it could have an adverse effect on our financial position, results of operations and/or cash flows. year.

The following table presents the effect of aggregate net EAC adjustments:

\$ in millions, except per share data	\$ in millions, except per share data	Three Months Ended March 31		Three Months Ended June 30		Six Months Ended June 30	
		2024	2023 data	2024	2023	2024	2023
Revenue							
Operating income							
Net earnings <sup>(1)</sup>							
Diluted earnings per share <sup>(1)</sup>							

(1) Based on a 21 percent federal statutory tax rate.

EAC adjustments on a single performance obligation can have a significant effect on the company's financial statements. When such adjustments occur, we generally disclose the nature, underlying conditions and financial impact of the adjustments. No EAC adjustments on a single performance obligation had a significant impact on the

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## NORTHROP GRUMMAN CORPORATION

financial statements during the six months ended June 30, 2024. During the three months ended March 31, 2024 or 2023, June 30, 2023, we recorded a \$36 million unfavorable EAC adjustment on the HALO program at Space Systems.

### Backlog

Backlog represents the future sales we expect to recognize on firm orders received by the company and is equivalent to the company's remaining performance obligations at the end of each period. It comprises both funded backlog (firm orders for which funding is authorized and appropriated) and unfunded backlog. Unexercised contract options and indefinite delivery indefinite quantity (IDIQ) contracts are not included in backlog until the time an option or IDIQ task order is exercised or awarded. Backlog is converted into sales as costs are incurred or deliveries are made.

Company backlog as of March 31, 2024 June 30, 2024 was \$78.9 billion \$83.1 billion. Of our March 31, 2024 June 30, 2024 backlog, we expect to recognize approximately 40 percent as revenue over the next 12 months and 65 percent as revenue over the next 24 months, with the remainder to be recognized thereafter.

In January During the first quarter of 2024, the company received reduced unfunded backlog by \$1.6 billion related to a termination for convenience in our restricted Space space business. The

During the second quarter of 2024, the company reduced unfunded backlog by \$1.6 billion during the first quarter of 2024 \$0.7 billion related to a termination for convenience on the termination. Next Generation Interceptor (NGI) program at Space Systems.

### Contract Assets and Liabilities

For each of the company's contracts, the timing of revenue recognition, customer billings, and cash collections results in a net contract asset or liability at the end of each reporting period. Contract assets are equivalent to and reflected as Unbilled receivables in the unaudited condensed consolidated statements of financial position and are primarily related to long-term contracts where revenue recognized under the cost-to-cost method exceeds amounts billed to customers. Contract liabilities are equivalent to and reflected as Advance payments and billings in excess of costs incurred in the unaudited condensed consolidated statements of financial position. The amount of revenue

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## NORTHROP GRUMMAN CORPORATION

recognized for the three and six months ended March 31, 2024 and 2023 June 30, 2024 that was included in the December 31, 2023 contract liability balances at the beginning of each year balance was \$1.9 \$1.1 billion and \$1.7 \$3.0 billion, respectively. The amount of revenue recognized for the three and six months ended June 30, 2023 that was included in the December 31, 2022 contract liability balance was \$899 million and \$2.6 billion, respectively.

### Disaggregation of Revenue

See Note 10 for information regarding the company's sales by customer type, contract type and geographic region for each of our segments. We believe those categories best depict how the nature, amount, timing and uncertainty of our revenue and cash flows are affected by economic factors.

### Property, Plant, and Equipment

Non-cash investing activities include capital expenditures incurred but not yet paid of \$63 \$77 million and \$43 \$62 million as of March 31, 2024 June 30, 2024 and 2023, respectively.

### Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss, net of tax, are as follows:

\$ in millions	\$ in millions	March 31, 2024	December 31, 2023	\$ in millions	June 30, 2024	December 31, 2023
Cumulative translation adjustment						
Other, net						
Total accumulated other comprehensive loss						

### Related Party Transactions

For all periods presented, the company had no material related party transactions.

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## NORTHROP GRUMMAN CORPORATION

### Accounting Standards Updates

On November 27, 2023, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2023-07 *Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures*. Among other new disclosure requirements, ASU 2023-07 requires companies to disclose significant segment expenses that are regularly provided to the chief operating decision maker. ASU 2023-07 will be effective for annual periods beginning on January 1, 2024 and interim periods beginning on January 1, 2025.

ASU 2023-07 must be applied retrospectively to all prior periods presented in the financial statements. We are continuing to evaluate the disclosure impact of ASU 2023-07; however, the standard will not have an impact on the company's consolidated financial position, results of operations and/or cash flows.

On December 14, 2023, the FASB issued ASU No. 2023-09 *Income Taxes (Topic 740): Improvements to Income Tax Disclosures*. ASU 2023-09 requires companies to disclose, on an annual basis, specific categories in the effective tax rate reconciliation and provide additional information for reconciling items that meet a quantitative threshold. In addition, ASU 2023-09 requires companies to disclose additional information about income taxes paid. ASU 2023-09 will be effective for annual periods beginning January 1, 2025 and will be applied on a prospective basis with the option to apply the standard retrospectively. We are continuing to evaluate the disclosure impact of ASU 2023-09; however, the standard will not have an impact on the company's consolidated financial position, results of operations and/or cash flows.

On March 6, 2024, the SEC issued its final climate disclosure rule, which requires registrants to include climate-related disclosures in registration statements and annual reports. The final rule requires registrants to provide information about the financial statement impacts of severe weather events and other natural conditions. The final rule also requires certain disclosures related to risk management and governance over climate-related risks, material climate targets and goals, and material Scope 1 and Scope 2 greenhouse gas emissions. The requirements would be phased in beginning with fiscal year 2025. On April 4, 2024, the SEC voluntarily stayed the final rule pending the completion of judicial review of cases pending in the Eighth Circuit. We are continuing to evaluate the disclosure impact of the final rule.

Other accounting standards updates adopted and/or issued, but not effective until after **March 31, 2024** **June 30, 2024**, are not expected to have a material effect on the company's consolidated financial position, results of operations and/or cash flows.

## **2. EARNINGS PER SHARE, SHARE REPURCHASES AND DIVIDENDS ON COMMON STOCK**

### **Basic Earnings Per Share**

We calculate basic earnings per share by dividing net earnings by the weighted-average number of shares of common stock outstanding during each period.

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### **NORTHROP GRUMMAN CORPORATION**

#### **Diluted Earnings Per Share**

Diluted earnings per share include the dilutive effect of awards granted to employees under stock-based compensation plans. The dilutive effect of these securities totaled **0.2 million shares and 0.4 million shares for the three and six months ended June 30, 2024, respectively**. The dilutive effect of these securities totaled **0.5 million shares and 0.6 million shares for the three and six months ended March 31, 2024 and 2023, June 30, 2023, respectively**.

#### **Share Repurchases**

##### *Share Repurchase Programs*

On January 25, 2021, the company's board of directors authorized a share repurchase program of up to \$3.0 billion of the company's common stock (the "2021 Repurchase Program"). Repurchases under the 2021 Repurchase Program commenced in October 2021 and were completed in April 2023.

On January 24, 2022, the company's board of directors authorized a new share repurchase program of up to an additional \$2.0 billion in share repurchases of the company's common stock (the "2022 Repurchase Program"). Repurchases under the 2022 Repurchase Program commenced in April 2023 and were completed in February 2024.

On December 6, 2023, the company's board of directors authorized a new share repurchase program of up to an additional \$2.5 billion in share repurchases of the company's common stock (the "2023 Repurchase Program"). Repurchases under the 2023 Repurchase Program commenced in February 2024 upon completion of the 2022 Repurchase Program. As of **March 31, 2024** **June 30, 2024**, repurchases under the 2023 Repurchase Program totaled **\$0.1** **\$0.6 billion**; **\$2.4 billion** **\$1.9 billion** remained under this share repurchase authorization. By its terms, the 2023 Repurchase Program will expire when we have used all authorized funds for repurchases.

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### **NORTHROP GRUMMAN CORPORATION**

#### *Accelerated Share Repurchase Agreements*

During the first quarter of 2023, the company entered into an accelerated share repurchase (ASR) agreement with Bank of America, N.A. (Bank of America) to repurchase \$500 million of the company's common stock as part of the 2021 and 2022 Repurchase Programs. Under the agreement, we made a payment of \$500 million to Bank of America and received an initial delivery of 0.9 million shares valued at \$400 million that were immediately canceled by the company. The remaining balance of \$100 million was settled on April 27, 2023 with a final delivery of 0.2 million shares from Bank of America. The final average purchase price was \$458.28 per share.

During the first quarter of 2024, the company entered into an ASR agreement with Morgan Stanley & Co. LLC (Morgan Stanley) to repurchase \$1.0 billion of the company's common stock as part of the 2022 Repurchase Program. Under the agreement, we made a payment of \$1.0 billion to Morgan Stanley and received an initial delivery of 1.8 million shares valued at \$800 million that were immediately canceled by the company. The remaining balance of \$200 million is included as was settled on May 1, 2024 with a reduction to **Retained earnings on the unaudited condensed consolidated statement final delivery of financial position**. **0.4 million shares from Morgan Stanley**. The final number of shares to be repurchased will be based on the company's daily volume-weighted average share purchase price during the term of the agreement, less a discount. The ASR is expected to be completed in the second quarter of 2024. was \$455.73 per share.

Share repurchases take place from time to time, subject to market conditions and management's discretion, in the open market or in privately negotiated transactions. The company retires its common stock upon repurchase and, in the periods presented, has not made any purchases of common stock other than in connection with these publicly announced repurchase programs.

The table below summarizes the company's share repurchases to date under the authorizations described above:

Repurchase Program Authorization Date	Repurchase Program Authorization Date	Amount Authorized (in millions)	Total Shares Retired (in millions)	Average Price Per Share <sup>(1)</sup>	Date Completed	Three Months Ended March 31		Repurchase Program Authorization Date	Amount Authorized (in millions)	Total Shares Retired (in millions)	Average Price Per Share <sup>(1)</sup>	Date Completed	Six Months Ended June 30	
						2024	2023						2024	2023
January 25, 2021														
January 24, 2022 <sup>(2)</sup>														
December 6, 2023														

(1) As a part of the 2023 Repurchase Program, the board of directors approved that the purchases under this program, and the authorization under the 2022 program, Repurchase Program, be exclusive of brokerage commissions and other costs of execution, including taxes. Commissions paid are included for the 2021 Repurchase Program.

(2) The 2022 Share Repurchase program completed in February 2024; however, it includes included the \$1.0 billion \$1.0 billion ASR for which the final delivery of shares is still outstanding. The was outstanding at the end of the first quarter of 2024. On May 1, 2024, the company received a final average share price delivery of 0.4 million shares for shares purchased under that ASR, which are included in the 2022 Repurchase Program will be determined once the ASR has completed and all related shares have been delivered. authorization.

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## NORTHROP GRUMMAN CORPORATION

### Dividends on Common Stock

In May 2023, 2024, the company increased the quarterly common stock dividend 8.10 percent to \$1.87 \$2.06 per share from the previous amount of \$1.73 \$1.87 per share.

### 3. INVENTORIED COSTS, NET

Inventoried costs, net consist of the following:

\$ in millions	\$ in millions	March 31, 2024	December 31, 2023	\$ in millions	June 30, 2024	December 31, 2023
Contracts in process						
Product inventory:						
Raw materials						
Raw materials						
Raw materials		357	338		365	338
Work in process	Work in process	92	72	Work in process	103	72
Finished goods	Finished goods	59	52	Finished goods	63	52
Total product inventory	Total product inventory	508	462	Total product inventory	531	462
Inventoried costs, net						

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## NORTHROP GRUMMAN CORPORATION

### 4. INCOME TAXES

\$ in millions	\$ in millions	Three Months Ended March 31		Three Months Ended June 30		Six Months Ended June 30	
		2024	2023	2024	2023	2024	2023
Federal and foreign income tax expense							

Effective income tax rate	Effective income tax rate	16.5	% 15.6	Effective income tax rate	18.0	% 17.7	17.3	% 16.7
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#### Current Quarter

The company's first second quarter 2024 effective tax rate (ETR) increased to 16.5 18.0 percent from 15.6 17.7 percent in the prior year period principally due to higher interest expense on unrecognized tax benefits. The first second quarter 2024 ETR includes benefits of \$44 \$46 million for research credits and \$15 million for foreign derived intangible income (FDII), partially offset by \$21 \$25 million of interest expense on unrecognized tax benefits. The first second quarter 2023 ETR included benefits of \$40 \$38 million for research credits and \$15 \$14 million for FDII, partially offset by \$13 \$14 million of interest expense on unrecognized tax benefits.

#### Year to Date

The company's year to date 2024 ETR increased to 17.3 percent from 16.7 percent in the prior year period principally due to higher interest expense on unrecognized tax benefits. The year to date 2024 ETR includes benefits of \$90 million for research credits and \$30 million for FDII, partially offset by \$46 million of interest expense on unrecognized tax benefits. The year to date 2023 ETR included benefits of \$78 million for research credits and \$29 million for FDII, partially offset by \$27 million of interest expense on unrecognized tax benefits.

Taxes receivable, which are included in Prepaid expenses and other current assets in the unaudited condensed consolidated statements of financial position, were \$1.3 billion \$583 million as of March 31, 2024 June 30, 2024 and \$1.5 billion as of December 31, 2023.

The company has recorded unrecognized tax benefits related to our methods of accounting associated with the timing of revenue recognition and related costs and the 2017 Tax Cuts and Jobs Act, which includes related final revenue recognition regulations issued in December 2020 under IRC Section 451(b) and procedural guidance issued in August 2021. As of March 31, 2024 June 30, 2024, we have approximately \$2.1 billion in unrecognized tax benefits, including \$872 \$901 million related to our position on IRC Section 451(b). If these matters, including our position on IRC Section 451(b), are unfavorably resolved, there could be a material impact on our future cash flows. It is reasonably possible that within the next 12 months our unrecognized tax benefits related to these matters may increase by approximately \$90 \$60 million.

Our current unrecognized tax benefits, which are included in Other current liabilities in the unaudited condensed consolidated statements of financial position, were \$1.0 \$1.1 billion and \$964 million as of March 31, 2024 June 30, 2024 and December 31, 2023, respectively, with the remainder of our unrecognized tax benefits included within Other non-current liabilities.

We file income tax returns in the U.S. federal jurisdiction and in various state and foreign jurisdictions. The Northrop Grumman 2018-2020 federal tax returns are currently under Internal Revenue Service (IRS) examination. During the second quarter of 2023, the company entered into an agreed Revenue Agent's Report ("RAR") for certain matters related to the company's 2014-2017 federal income tax returns, resulting in a \$90 million reduction to our unrecognized tax benefits and an immaterial impact to income tax expense. The matters not addressed by the agreed RAR related to the company's 2014-2017 federal income tax returns and refund claims related to its 2007-2016 federal tax returns are currently under review by the IRS Appeals Office.

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#### NORTHROP GRUMMAN CORPORATION

The Organization for Economic Co-operation and Development (OECD) has issued Pillar Two model rules for a new global minimum tax of 15% effective January 1, 2024. While it is uncertain whether the United States will enact legislation to adopt Pillar Two, certain countries in which we operate have adopted legislation, and other countries are in the process of introducing legislation to implement Pillar Two. Pillar Two had no impact on our first second quarter or year to date 2024 effective tax rate, and we do not currently expect Pillar Two to significantly impact our effective tax rate going forward.

#### 5. FAIR VALUE OF FINANCIAL INSTRUMENTS

The company holds a portfolio of marketable securities to partially fund non-qualified employee benefit plans. A portion of these securities are held in common/collective trust funds and are measured at fair value using net asset value (NAV) per share as a practical expedient; therefore, they are not categorized in the fair value hierarchy table below. Marketable securities are included in Other non-current assets in the unaudited condensed consolidated statements of financial position.

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#### NORTHROP GRUMMAN CORPORATION

The company's derivative portfolio consists primarily of foreign currency forward contracts. Where model-derived valuations are appropriate, the company utilizes the income approach to determine the fair value using internal models based on observable market inputs.

The following table presents the financial assets and liabilities the company records at fair value on a recurring basis identified by the level of inputs used to determine fair value:

\$ in millions	March 31, 2024			December 31, 2023			December 31, 2023			June 30, 2024			December 31, 2023				
	\$ in millions	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total	Level 1	Level 2	Level 3	Total
<b>Financial Assets</b>																	
Marketable securities																	
Marketable securities																	

Marketable securities
Marketable securities valued using NAV
Total marketable securities
Derivatives

The notional value of the company's foreign currency forward contracts at **March 31, 2024** **June 30, 2024** and December 31, 2023 was **\$273 million** **\$379 million** and **\$286 million**, respectively. The portion of notional value designated as a cash flow hedge at **March 31, 2024** **June 30, 2024** and December 31, 2023 was **\$133 million** **\$245 million** and **\$162 million**, respectively.

The derivative fair values and related unrealized gains/losses at **March 31, 2024** **June 30, 2024** and December 31, 2023 were not material.

There were no transfers of financial instruments into or out of Level 3 of the fair value hierarchy during the **three** **six** months ended **March 31, 2024** **June 30, 2024**.

The carrying value of cash and cash equivalents approximates fair value.

#### **Long-term Debt**

The estimated fair value of **the company's** long-term debt was **\$15.5 billion** **\$15.3 billion** and **\$13.4 billion** as of **March 31, 2024** **June 30, 2024** and December 31, 2023, respectively. We calculated the fair value of long-term debt using Level 2 inputs, based on interest rates available for debt with terms and maturities similar to the company's existing debt arrangements. The current portion of long-term debt is recorded in Other current liabilities in the unaudited condensed consolidated statements of financial position.

#### **Unsecured Senior Notes**

In January 2024, the company issued \$2.5 billion of unsecured senior notes for general corporate purposes, including debt repayment, share repurchases, and working capital, as follows:

- \$500 million of 4.60% senior notes due 2029 (the "2029 Notes"),
- \$850 million of 4.90% senior notes due 2034 (the "2034 Notes"), and
- \$1.15 billion of 5.20% senior notes due 2054 (the "2054 Notes").

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#### **NORTHROP GRUMMAN CORPORATION**

In February 2023, the company issued \$2.0 billion of unsecured senior notes for general corporate purposes, including debt repayment, share repurchases, and working capital, as follows:

- \$1.0 billion of 4.70% senior notes due 2033 (the "2033 Notes") and
- \$1.0 billion of 4.95% senior notes due 2053 (the "2053 Notes").

We refer to the 2029 Notes, 2033 Notes, 2034 Notes, 2053 Notes and 2054 Notes together, as the "notes." Interest on the notes is payable semi-annually in arrears. The notes are generally subject to redemption, in whole or in part, at the company's discretion at any time, or from time to time, prior to maturity at a redemption price equal to the greater of 100% of the principal amount of the notes to be redeemed or an applicable "make-whole" amount, plus accrued and unpaid interest.

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#### **NORTHROP GRUMMAN CORPORATION**

#### **6. INVESTIGATIONS, CLAIMS AND LITIGATION**

For over 25 years, the company has worked closely with the United States Navy, the United States Environmental Protection Agency, the New York State Department of Environmental Conservation, the New York State Department of Health and other federal, state and local governmental authorities, to address environmental conditions allegedly resulting from historic operations at the former United States Navy and Grumman facilities in Bethpage, New York. We have incurred, and expect to continue to incur, as included in Note 7, substantial remediation costs related to these Bethpage environmental conditions, including potential costs relating to unanticipated developments such as new discoveries of potential contaminants. It is also possible that applicable remediation standards and other requirements to which we are subject may continue to change, and that our costs may increase materially. In 2022, we resolved several disputes and regulatory proceedings concerning the scope and allocation of remediation responsibilities and costs related to this site and we continue remediation consistent with agreements through which those disputes were resolved. The company continues to be involved in **related** **other** **remediation-related** disputes, none of which are material individually or in the aggregate. We are also a party to various individual lawsuits and a putative class action in the Eastern District of New York alleging personal injury and property damage related to the legacy Bethpage environmental conditions. The court has stayed the filed individual lawsuits, pending its decision on class **certification**, **certification**, **which the court will undertake if an ongoing mediation between the parties is unsuccessful**. We are also a party, and may become a party, to other lawsuits brought by or against insurance carriers, and by other individual plaintiffs and/or putative classes, as well as other parties. We cannot at this time predict or reasonably estimate the potential cumulative outcomes or ranges of possible liability of these Bethpage lawsuits.

The company received from the U.S. Department of Justice (DOJ) a criminal subpoena on December 9, 2022, and a civil investigative demand (CID) on February 2, 2023, both seeking information regarding financial and cost accounting and controls that appears focused on the interest rate assumptions the company used to determine our **CAS U.S. Government Cost Accounting Standards (CAS)** pension expense, which we discuss in Note 7 below. The company is engaging with the government and responding to the requests. We cannot at this point predict the outcome of these matters.

The company is a party to various other investigations, lawsuits, arbitration, claims, enforcement actions and other legal proceedings, including government investigations and claims, that arise in the ordinary course of our business. The nature of legal proceedings is such that we cannot assure the outcome of any particular matter. However, based on information available to the company to date, the company does not believe that the outcome of any of these other matters pending against the company is likely to have a material adverse effect on the company's unaudited condensed consolidated financial position as of **March 31, 2024** **June 30, 2024**, or its annual results of operations and/or cash flows.

## 7. COMMITMENTS AND CONTINGENCIES

### U.S. Government Cost Claims and Contingencies

From time to time, the company is advised of claims by the U.S. government concerning certain potential disallowed costs, plus, at times, penalties and interest. When such findings are presented, the company and U.S. government representatives engage in discussions to enable the company to evaluate the merits of these claims, as well as to assess the amounts being claimed. Where appropriate, provisions are made to reflect the company's estimated exposure for such potential disallowed costs. Such provisions are reviewed periodically using the most recent information available. The company believes it has adequately reserved for disputed amounts that are probable and reasonably estimable, and that the outcome of any such matters would not have a material adverse effect on its unaudited condensed consolidated financial position as of **March 31, 2024** **June 30, 2024**, or its annual results of operations and/or cash flows.

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## NORTHROP GRUMMAN CORPORATION

In 2019, the Defense Contract Management Agency (DCMA) raised questions about an interest rate assumption used by the company to determine our CAS pension expense. On June 1, 2020, DCMA provided written notice that the assumptions the company used during the period 2013-2019 were potentially noncompliant with CAS. We submitted a formal response on July 31, 2020, which we believed demonstrates the appropriateness of the assumptions used. On November 24, 2020, DCMA replied to the company's response, disagreeing with our position and requesting additional input, which we provided on February 22, 2021. We subsequently continued to exchange correspondence and engage with DCMA on this matter, including responding to requests for and providing additional information. On February 15, 2024, DCMA sent to the company a Contracting Officer's determination of noncompliance with CAS, which is an interim, non-final determination, and the parties are engaged in ongoing discussions. As noted in Note 6 above, the company received from the DOJ a criminal subpoena on December 9, 2022 and a CID on February 2, 2023, both seeking information that appears related to the interest rate assumptions

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## NORTHROP GRUMMAN CORPORATION

at issue in our discussions with DCMA. The company is engaging with the government and responding to the requests. We cannot at this point predict the outcome of these matters. The sensitivity to changes in interest rate assumptions makes it reasonably possible the outcome of the DCMA matter could have a material adverse effect on our financial position, results of operations and/or cash flows, although we are not currently able to estimate a range of any potential loss.

### Environmental Matters

The table below summarizes the amount accrued for environmental remediation costs, management's estimate of the amount of reasonably possible future costs in excess of accrued costs and the deferred costs expected to be recoverable through overhead charges on U.S. government contracts as of **March 31, 2024** **June 30, 2024** and December 31, 2023:

\$ in millions	Accrued Costs <sup>(1)(2)</sup>	Reasonably Possible Future Costs in Excess of Accrued Costs <sup>(2)</sup>	Deferred Costs <sup>(3)</sup>	\$ in millions	Accrued Costs <sup>(1)(2)</sup>	Reasonably Possible Future Costs in Excess of Accrued Costs <sup>(2)</sup>	Deferred Costs <sup>(3)</sup>
March 31, 2024							
June 30, 2024							

December  
31, 2023

(1) As of **March 31, 2024** **June 30, 2024**, \$226 million \$223 million is recorded in Other current liabilities and \$361 million \$351 million is recorded in Other non-current liabilities.

(2) Estimated remediation costs are not discounted to present value. The reasonably possible future costs in excess of accrued costs do not take into consideration amounts expected to be recoverable through overhead charges on U.S. government contracts.

(3) As of **March 31, 2024** **June 30, 2024**, \$208 million \$212 million is deferred in Prepaid expenses and other current assets and \$312 million \$323 million is deferred in Other non-current assets. These amounts reflect a \$26 million increase during the second quarter of 2024 in our estimated recovery of certain environmental remediation costs and are evaluated for recoverability on a routine basis.

Although management cannot predict whether (i) new information gained as our environmental remediation projects progress, (ii) changes in remediation standards or other requirements to which we are subject, or (iii) other changes in facts and circumstances will materially affect the estimated liability accrued, we do not anticipate that future

remediation expenditures associated with our currently identified projects will have a material adverse effect on the company's unaudited condensed consolidated financial position as of **March 31, 2024** **June 30, 2024**, or its annual results of operations and/or cash flows.

#### Financial Arrangements

In the ordinary course of business, the company uses standby letters of credit and guarantees issued by commercial banks and surety bonds issued principally by insurance companies to guarantee the performance on certain obligations. At **March 31, 2024** **June 30, 2024**, there were **\$363 million** **\$365 million** of stand-by letters of credit and guarantees and **\$263 million** **\$272 million** of surety bonds outstanding.

#### Commercial Paper

The company maintains a commercial paper program that serves as a source of short-term financing with capacity to issue unsecured commercial paper notes up to \$2.5 billion. At **March 31, 2024** **June 30, 2024**, there were no commercial paper borrowings outstanding.

#### Credit Facilities

The company maintains a five-year senior unsecured credit facility in an aggregate principal amount of \$2.5 billion (the "2022 Credit Agreement") that matures in August 2027 and is intended to support the company's commercial paper program and other general corporate purposes. Commercial paper borrowings reduce the amount available for

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#### NORTHROP GRUMMAN CORPORATION

borrowing under the 2022 Credit Agreement. At **March 31, 2024** **June 30, 2024**, there were no borrowings outstanding under this facility.

The 2022 Credit Agreement contains generally customary terms and conditions, including covenants restricting the company's ability to sell all or substantially all of its assets, merge or consolidate with another entity or undertake other fundamental changes and incur liens. The company also cannot permit the ratio of its debt to capitalization (as set forth in the credit agreement) to exceed 65 percent.

At **March 31, 2024** **June 30, 2024**, the company was in compliance with all covenants under its credit agreements.

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#### NORTHROP GRUMMAN CORPORATION

### 8. RETIREMENT BENEFITS

The cost to the company of its pension and other postretirement benefit (OPB) plans is shown in the following table:

\$ in millions	Three Months Ended March 31		Three Months Ended June 30		Six Months Ended June 30			
	Pension Benefits	2024	Pension Benefits	2024	OPB	2024	OPB	2024
Components of net periodic benefit cost (benefit)	\$ in millions	2024	\$ in millions	2024	\$ in millions	2024	\$ in millions	2024
Service cost								
Service cost								
Service cost								
Interest cost								
Expected return on plan assets								
<b>Net periodic benefit cost (benefit)</b>								

#### Employer Contributions

The company sponsors defined benefit pension and OPB plans, as well as defined contribution plans. We fund our defined benefit pension plans annually in a manner consistent with the Employee Retirement Income Security Act of 1974, as amended by the Pension Protection Act of 2006.

Contributions made by the company to its retirement plans are as follows:

\$ in millions	Three Months Ended March 31		Three Months Ended June 30		Six Months Ended June 30			
	\$ in millions	2024	\$ in millions	2024	\$ in millions	2024	\$ in millions	2024
Defined benefit pension plans								
OPB plans								
Defined contribution plans								

### 9. STOCK COMPENSATION PLANS AND OTHER COMPENSATION ARRANGEMENTS

### Stock Awards

The following table presents the number of restricted stock rights (RSRs) and restricted performance stock rights (RPSRs) granted to employees under the company's long-term incentive stock plan and the grant date aggregate fair value of those stock awards for the periods presented:

in millions	Three Months Ended March 31			Six Months Ended June 30		
	in millions	2024	2023	in millions	2024	2023
RSRs granted						
RPSRs granted						
Grant date aggregate fair value						

RSRs typically vest on the third anniversary of the grant date, while RPSRs generally vest and pay out based on the achievement of certain performance metrics **and market conditions** over a three-year period.

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### NORTHROP GRUMMAN CORPORATION

### Cash Awards

The following table presents the minimum and maximum aggregate payout amounts related to cash units (CUs) and cash performance units (CPUs) granted to employees in the periods presented:

\$ in millions	Three Months Ended March 31			Six Months Ended June 30		
	in millions	2024	2023	in millions	2024	2023
Minimum aggregate payout amount						
Maximum aggregate payout amount						

CUs typically vest and settle in cash on the third anniversary of the grant date, while CPUs generally vest and pay out in cash based on the achievement of certain performance metrics over a three-year period.

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### NORTHROP GRUMMAN CORPORATION

### 10. SEGMENT INFORMATION

The following table presents sales and operating income by segment:

\$ in millions	Three Months Ended March 31			Three Months Ended June 30			Six Months Ended June 30		
	2024		2023	2024		2023	2024		2023
	Sales	Operating income		Sales	Operating income		Sales	Operating income	
Aeronautics Systems									
Aeronautics Systems									
Aeronautics Systems									
Defense Systems									
Mission Systems									
Space Systems									
Intersegment eliminations									
Total sales									
<b>Operating income</b>									
Aeronautics Systems									
Aeronautics Systems									
Aeronautics Systems									

Defense Systems
Mission Systems
Space Systems
Intersegment eliminations
<b>Total segment operating income</b>
FAS/CAS operating adjustment
Unallocated corporate expense
<b>Total operating income</b>
Other (expense) income
Interest expense
Interest expense
Interest expense
Non-operating FAS pension benefit
Other, net
Earnings before income taxes

#### FAS/CAS Operating Adjustment

For financial statement purposes, we account for our employee pension plans in accordance with FAS. However, the cost of these plans is charged to our contracts in accordance with applicable Federal Acquisition Regulation (FAR) and U.S. Government Cost Accounting Standards (CAS) requirements. The FAS/CAS operating adjustment reflects the difference between CAS pension expense included as cost in segment operating income and the service cost component of FAS expense included in total operating income.

#### Unallocated Corporate Expense

Unallocated corporate expense includes the portion of corporate costs not considered allowable or allocable under the applicable FAR and CAS requirements, and therefore not allocated to the segments, such as changes in deferred state income taxes and a portion of management and administration, legal, environmental, compensation, retiree

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#### NORTHROP GRUMMAN CORPORATION

benefits, advertising and other corporate unallowable costs. Unallocated corporate expense also includes costs not considered part of management's evaluation of segment operating performance, such as amortization of purchased intangible assets and the additional depreciation expense related to the step-up in fair value of property, plant and equipment acquired through business combinations, as well as certain compensation and other costs.

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#### NORTHROP GRUMMAN CORPORATION

##### Disaggregation of Revenue

###### Sales by Customer Type

###### Sales by Customer Type

Sales by Customer Type	Three Months Ended March 31				Sales by Customer Type				Three Months Ended June 30				Six Months Ended June 30						
	2024		2024		2024		2024		2023		2023		2024		2024				
	\$ in millions	\$ in millions	\$	%(3)	\$	%(3)	\$ in millions	\$	\$	%(3)	\$	%(3)	\$	%(3)	\$	%(3)			
Aeronautics Systems																			
U.S. government <sup>(1)</sup>	\$ 2,525	85	85 %	\$ 2,108	84	84 %	\$ 2,536	86	86 %	\$ 2,215	86	86 %	\$ 5,061	85	85 %	\$ 4,744	85	85 %	
International <sup>(2)</sup>	International <sup>(2)</sup>	381	13	13 %	331	13	13 %	International <sup>(2)</sup>	363	12	12 %	308	12	12 %	744	13	13 %		

Other customers	Other customers	4	—	— %	11	—	— %	Other customers	5	—	— %	8	—	— %	9	—	— %	
Intersegment sales	Intersegment sales	59	2	2 %	65	3	3 %	Intersegment sales	59	2	2 %	64	2	2 %	118	2	2 %	
Aeronautics Systems sales	Aeronautics Systems sales	2,969	100	100 %	2,515	100	100 %	Aeronautics Systems sales	2,963	100	100 %	2,595	100	100 %	5,932	100	100 %	
<b>Defense Systems</b>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>	International <sup>(2)</sup>	930	66	66 %	803	59	59 %	932	62	62 %	848	60	60 %	1,862	64	64 %		
International <sup>(2)</sup>	International <sup>(2)</sup>	262	19	19 %	388	28	28 %	International <sup>(2)</sup>	339	22	22 %	357	25	25 %	601	21	21 %	
Other customers	Other customers	21	1	1 %	16	1	1 %	Other customers	19	1	1 %	20	1	1 %	40	1	1 %	
Intersegment sales	Intersegment sales	199	14	14 %	169	12	12 %	Intersegment sales	223	15	15 %	195	14	14 %	422	14	14 %	
Defense Systems sales	Defense Systems sales	1,412	100	100 %	1,376	100	100 %	Defense Systems sales	1,513	100	100 %	1,420	100	100 %	2,925	100	100 %	
<b>Mission Systems</b>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>	International <sup>(2)</sup>	1,912	72	72 %	1,935	75	75 %	2,028	73	73 %	1,877	71	71 %	3,940	72	72 %		
International <sup>(2)</sup>	International <sup>(2)</sup>	454	17	17 %	376	15	15 %	International <sup>(2)</sup>	427	15	15 %	454	17	17 %	881	16	16 %	
Other customers	Other customers	16	1	1 %	15	1	1 %	Other customers	21	1	1 %	27	1	1 %	37	1	1 %	
Intersegment sales	Intersegment sales	277	10	10 %	237	9	9 %	Intersegment sales	297	11	11 %	283	11	11 %	574	11	11 %	
Mission Systems sales	Mission Systems sales	2,659	100	100 %	2,563	100	100 %	Mission Systems sales	2,773	100	100 %	2,641	100	100 %	5,432	100	100 %	
<b>Space Systems</b>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>	International <sup>(2)</sup>	3,477	95	95 %	3,166	95	95 %	3,392	95	95 %	3,314	95	95 %	6,869	95	95 %		
International <sup>(2)</sup>	International <sup>(2)</sup>	65	2	2 %	71	2	2 %	International <sup>(2)</sup>	56	2	2 %	83	2	2 %	121	2	2 %	
Other customers	Other customers	86	2	2 %	81	2	2 %	Other customers	100	2	2 %	65	2	2 %	186	2	2 %	
Intersegment sales	Intersegment sales	27	1	1 %	32	1	1 %	Intersegment sales	25	1	1 %	26	1	1 %	52	1	1 %	
Space Systems sales	Space Systems sales	3,655	100	100 %	3,350	100	100 %	Space Systems sales	3,573	100	100 %	3,488	100	100 %	7,228	100	100 %	
<b>Total</b>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>																		
U.S. government <sup>(1)</sup>	International <sup>(2)</sup>	8,844	87	87 %	8,012	86	86 %	8,888	87	87 %	8,254	86	86 %	17,732	87	87 %	1	
International <sup>(2)</sup>	International <sup>(2)</sup>	1,162	12	12 %	1,166	13	13 %	International <sup>(2)</sup>	1,185	12	12 %	1,202	13	13 %	2,347	12	12 %	
Other customers	Other customers	127	1	1 %	123	1	1 %	Other customers	145	1	1 %	120	1	1 %	272	1	1 %	
<b>Total Sales</b>	<b>Total Sales</b>	<b>\$10,133</b>	<b>100</b>	<b>100 %</b>	<b>\$9,301</b>	<b>100</b>	<b>100 %</b>	<b>Total Sales</b>	<b>\$10,218</b>	<b>100</b>	<b>100 %</b>	<b>\$9,576</b>	<b>100</b>	<b>100 %</b>	<b>\$20,351</b>	<b>100</b>	<b>100 %</b>	

(1) Sales to the U.S. government include sales from contracts for which we are the prime contractor, as well as those for which we are a subcontractor and the ultimate customer is the U.S. government.

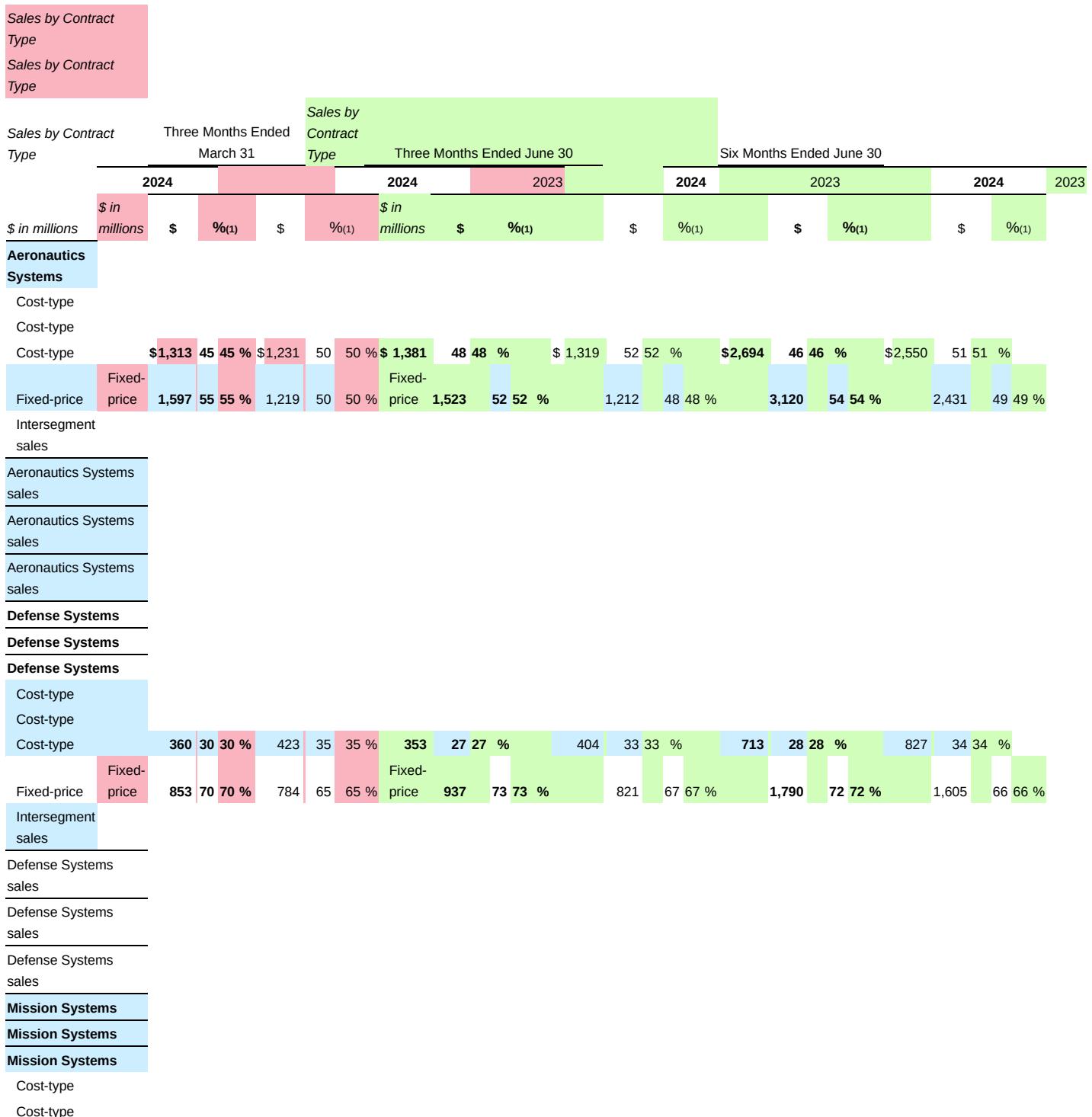
Each of the company's segments derives substantial revenue from the U.S. government.

(2) International sales include sales from contracts for which we are the prime contractor, as well as those for which we are a subcontractor and the ultimate customer is an international customer. These sales include foreign military sales contracted through the U.S. government.

(3) Percentages calculated based on total segment sales.

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## NORTHROP GRUMMAN CORPORATION

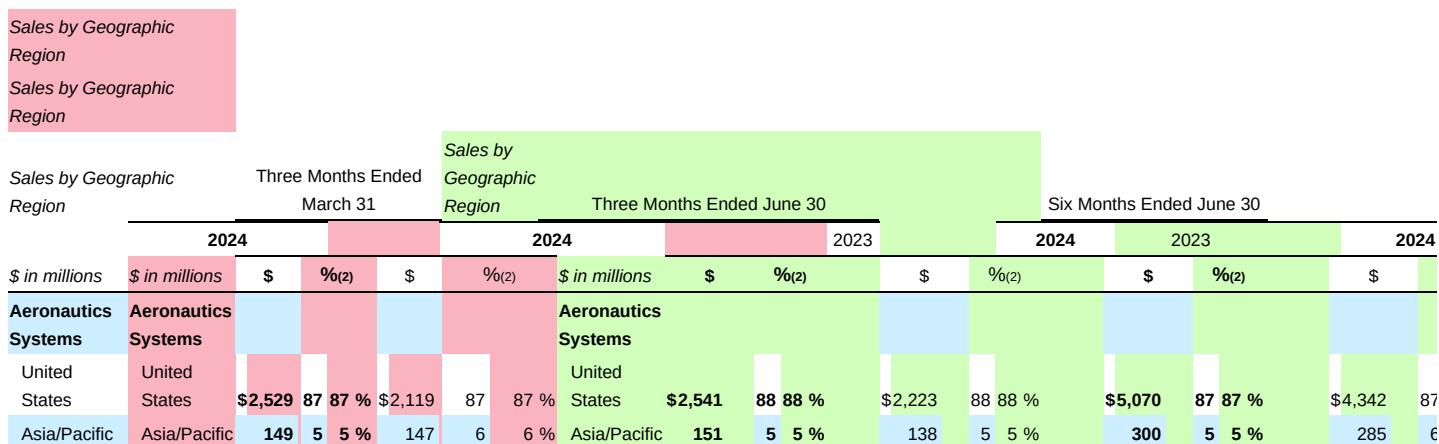




<sup>(1)</sup> Percentages calculated based on external customer sales.

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NORTHROP GRUMMAN CORPORATION



Europe	Europe	225	8	8 %	174	7	7 %	Europe	204	7	7 %	165	7	7 %	429	8	8 %	339	7	
All other <sup>(1)</sup>	All other <sup>(1)</sup>	7	—	— %	10	—	— %	All other <sup>(1)</sup>	8	—	— %	5	—	— %	15	—	— %	15	—	
Intersegment sales																				
Aeronautics Systems sales																				
Aeronautics Systems sales																				
Aeronautics Systems sales																				
Defense Systems																				
Defense Systems																				
Defense Systems																				
United States																				
United States																				
United States																				
951	78	78 %	819	67	67 %	951	74	74 %	868	71	71 %	1,902	76	76 %	1,687	70	70 %			
71	6	6 %	117	10	10 %	Asia/Pacific	93	7	7 %	114	9	9 %	164	7	7 %	231	—	— %		
154	13	13 %	128	11	11 %	Europe	203	16	16 %	132	11	11 %	357	14	14 %	260	11	— %		
All other <sup>(1)</sup>	All other <sup>(1)</sup>	37	3	3 %	143	12	12 %	All other <sup>(1)</sup>	43	3	3 %	111	9	9 %	80	3	3 %	254	10	— %
Intersegment sales																				
Defense Systems sales																				
Defense Systems sales																				
Defense Systems sales																				
Mission Systems																				
Mission Systems																				
Mission Systems																				
United States																				
United States																				
1,928	81	81 %	1,950	83	83 %	2,049	83	83 %	1,904	81	81 %	3,977	82	82 %	3,854	82	82 %			
126	5	5 %	92	4	4 %	Asia/Pacific	122	5	5 %	120	5	5 %	248	5	5 %	212	5	— %		
255	11	11 %	200	9	9 %	Europe	226	9	9 %	266	11	11 %	481	10	10 %	466	10	— %		
All other <sup>(1)</sup>	All other <sup>(1)</sup>	73	3	3 %	84	4	4 %	All other <sup>(1)</sup>	79	3	3 %	68	3	3 %	152	3	3 %	152	3	— %
Intersegment sales																				
Mission Systems sales																				
Mission Systems sales																				
Mission Systems sales																				
Space Systems																				
Space Systems																				
Space Systems																				
United States																				
United States																				
3,563	98	98 %	3,247	98	98 %	3,492	98	98 %	3,379	97	97 %	7,055	98	98 %	6,626	98	98 %			
13	1	1 %	20	1	1 %	Asia/Pacific	11	1	1 %	25	1	1 %	24	1	1 %	45	1	— %		
42	1	1 %	45	1	1 %	Europe	34	1	1 %	38	1	1 %	76	1	1 %	83	1	— %		
All other <sup>(1)</sup>	All other <sup>(1)</sup>	10	—	— %	6	—	— %	All other <sup>(1)</sup>	11	—	— %	20	1	1 %	21	—	— %	26	—	— %
Intersegment sales																				
Space Systems sales																				
Space Systems sales																				
Space Systems sales																				
Total																				
Total																				

Total		United States				United States				United States				Asia/Pacific				Europe				All other <sup>(1)</sup>				
United States																										
United States																										
United States		8,971	88	88	%	8,135	87	87	%	9,033	88	88	%	8,374	88	88	%	18,004	88	88	%	16,509	88	88	%	
Asia/Pacific	Asia/Pacific	359	4	4	%	376	4	4	%	Asia/Pacific	377	4	4	%	397	4	4	%	736	4	4	%	773	4	4	%
Europe	Europe	676	7	7	%	547	6	6	%	Europe	667	7	7	%	601	6	6	%	1,343	7	7	%	1,148	6	6	%
All other <sup>(1)</sup>	All other <sup>(1)</sup>	127	1	1	%	243	3	3	%	All other <sup>(1)</sup>	141	1	1	%	204	2	2	%	268	1	1	%	447	2	2	%

<sup>(1)</sup> All other is principally comprised of the Middle East.

(2) Percentages calculated based on external customer sales.

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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Shareholders of  
Northrop Grumman Corporation  
Falls Church, Virginia

## Results of Review of Interim Financial Information

We have reviewed the accompanying condensed consolidated statement of financial position of Northrop Grumman Corporation and subsidiaries (the "Company") as of **March 31, 2024**, **June 30, 2024**, and the related condensed consolidated statements of earnings and comprehensive income **cash flows**, and changes in shareholders' equity for the three-month and six-month periods ended **March 31, 2024** **June 30, 2024** and 2023, and of cash flows for the six-month periods ended **June 30, 2024** and 2023 and the related notes (collectively referred to as the "interim financial information"). Based on our reviews, we are not aware of any material modifications that should be made to the accompanying interim financial information for it to be in conformity with accounting principles generally accepted in the United States of America.

We have previously audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated statement of financial position of Northrop Grumman Corporation and subsidiaries as of December 31, 2023, and the related consolidated statements of earnings and comprehensive income, changes in shareholders' equity, and cash flows for the year then ended (not presented herein); and in our report dated January 24, 2024, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated statement of financial position as of December 31, 2023, is fairly stated, in all material respects, in relation to the audited consolidated statement of financial position from which it has been derived.

## Basis for Review Results

This interim financial information is the responsibility of the Company's management. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our reviews in accordance with the standards of the PCAOB. A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the PCAOB, the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

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**NORTHROP GRUMMAN CORPORATION**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

## OVERVIEW

Northrop Grumman Corporation (herein referred to as "Northrop Grumman," the "company," "we," "us," or "our") is a leading global aerospace and defense technology company. We deliver a broad range of products, services and solutions to United States (U.S.) and international customers, and principally to the U.S. Department of Defense (DoD) and intelligence community. Our broad portfolio is aligned to support national security priorities and our solutions equip our customers with capabilities they need to connect, protect and advance humanity.

The company is a leading provider of space systems, advanced aircraft, missile defense, advanced weapons and long-range fires capabilities, mission systems, networking and communications, strategic deterrence systems, and breakthrough technologies, such as artificial intelligence, advanced computing and cyber. We are focused on competing and winning programs that enable continued growth, performing on our commitments and affordably delivering capability our customers need. With the investments we've made in advanced technologies, combined with our talented workforce and digital transformation capabilities, Northrop Grumman is well positioned to meet our customers' needs today and in the future.

The following discussion should be read along with the financial statements included in this Form 10-Q, as well as "Management's Discussion and Analysis of Financial Condition and Results of Operations," "Liquidity and Capital Resources," "Quantitative and Qualitative Disclosures About Market Risks" and "Risk Factors" in our 2023 Annual Report on Form 10-K, which provides additional information on our business, the environment in which we operate and our operating results.

#### **Global Security Environment**

The U.S. and its allies continue to face a global security environment of heightened tensions and instability, threats from state and non-state actors, including in particular major global powers, as well as terrorist organizations, increasing nuclear tensions, diverse regional security concerns and political instability. The market for defense products, services and solutions globally is driven by these complex and evolving security challenges, considered in the broader context of political and socioeconomic circumstances and priorities. Our operations and financial performance, as well as demand for our products and services, are impacted by global events, including violence and unrest. The same is true for our suppliers and other business partners.

The conflict in Ukraine has increased global tensions and instability, highlighted threats and increased global demand, as well as further disrupted global supply chains. We **continue to have not experienced, and do not anticipate experiencing**, significant adverse financial impacts directly from the ongoing conflict. We have experienced, and, while difficult to predict, may continue to experience an increase in demand for certain of our goods and services directly and indirectly related to the conflict in Ukraine, either through direct sales or if the U.S. provides increased military assistance and support to Ukraine.

**More recently, hostilities** in the Middle East have further heightened global tensions and instability. At this time, it is unknown whether hostilities in this region will escalate into an even larger conflict. We do not have a significant business presence in the region, and therefore do not anticipate significant adverse financial impacts directly from the current conflict.

More broadly, the ongoing conflicts in Ukraine and the Middle East and threats elsewhere, particularly in the Pacific region, have heightened tensions and highlighted security requirements globally, including in Europe, the Middle East and the Pacific region, as well as the U.S. These conflicts may result in increased demand for defense products and services from allies and partner nations, particularly in those areas. We are actively **exploring evaluating** both opportunities and risks associated with the broader global security environment.

We believe the current global security environment highlights the significant national security threats to the U.S. and its allies, and the need for strong deterrence and robust defense capabilities. We believe our capabilities, particularly in space, C4ISR, missile defense, battle management, advanced weapons, and survivable aircraft and mission systems should help our customers in the U.S. and globally defend against current and future threats and, as a result, continue to allow for long-term profitable business growth.

#### **Global Economic Environment**

Over the past several years, the global economic environment has experienced extraordinary challenges, including inflationary pressures; widespread delays and disruptions in supply chains; business slowdowns or shutdowns; workforce challenges and labor shortfalls; and market volatility. The macroeconomic factors have contributed, and we expect will continue to contribute, to increased costs, delays, disruptions and other performance challenges, as well as increased competing demands for limited resources to address such increased costs and other challenges, for **our company, our suppliers and partners, and our customers**.

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#### **NORTHROP GRUMMAN CORPORATION**

**our company, our suppliers and partners, and our customers.** We continue to work hard to mitigate challenges caused by the macroeconomic environment on our business, including by taking steps to support our suppliers and small businesses and enhancing our workforce through extensive hiring, development and retention efforts. **Direct financial impacts on business partners.** Although certain pockets of our business **related to were adversely affected by** the broader macroeconomic environment **have begun to subside; however, pockets during the second quarter of 2024, the overall financial impact on our business company** has continued to be adversely affected by the macroeconomic environment during the first quarter of 2024. We cannot clearly predict how long these macroeconomic challenges will continue, how they will change over time, or what additional resources will be available, but we expect to see this challenging macroeconomic environment continue to adversely impact the global economy, our customers and suppliers, our industry and our company in 2024. **subside.**

In addition, increased interest rates, raising the cost of borrowing for governments, could further impact government spending priorities (in the U.S. and allied countries, in particular), including their demand for defense products. Economic tensions and changes in international trade policies, including higher tariffs on imported goods and materials and renegotiation of free trade agreements, could also further impact the global market for defense products, services and solutions.

#### **U.S. Political, Budget and Regulatory Environment**

The U.S. continues to face an uncertain and evolving political, budget and regulatory environment. In particular, it is difficult to predict the specific course of future defense budgets. Current and future requirements related to the conflicts in Ukraine and Israel, threats in the Pacific region and other security priorities, as well as global inflation, the national debt, and other domestic priorities, among other things, in the U.S. and globally, will continue to impact our customers' budgets, spending and priorities, and our industry. The U.S. political environment, including the U.S. election cycle, may also impact defense budgets and priorities, issues related to the national debt, and government spending more broadly. We anticipate that issues related to budgetary priorities and defense spending levels, the debt ceiling, and the spending caps imposed by the Fiscal Responsibility Act of 2023 (FRA), particularly with respect to discretionary spending, will continue to be a subject of considerable debate, with a potentially significant impact on our programs and the company.

On March 11, 2024, the Administration released its budget request for FY 2025. The request included \$895 billion for national security, \$850 billion of which is for the DoD. Congress is evaluating the Administration's budget request as it drafts authorization and appropriations legislation for FY 2025. On March 23, 2024, the President signed into law the Further Consolidated Appropriations Act for FY 2024, which provides funding for government agencies, including \$825 billion for the DoD, through September 30, 2024. On April 24, 2024, the President signed into law bills providing \$95 billion in supplemental funding for Ukraine, Israel and Indo-Pacific, to include funding for the restock of U.S. munitions and additional capacity.

The political environment, federal budget, debt ceiling and regulatory environment, including potential tax reform, are expected to continue to be the subject of considerable debate, especially in light of the ongoing conflicts and heightened global tensions, the inflationary environment and political tensions. The results of those debates could have material impacts on defense spending broadly and the company's programs in particular. We anticipate that the broader macroeconomic environment, with ongoing inflationary pressures, pockets of labor challenges, and supply chain disruption, among other considerations, will continue to play a significant role in the outcome of these debates and, in turn, on our industry and company.

#### Ground-Based Strategic Deterrent ("GBSD" or "Sentinel") Program Nunn-McCurdy Breach Review

Due in part to the impact of macroeconomic factors, in January 2024 the customer provided congressional notification that the Sentinel program is currently under a Nunn-McCurdy breach review, which is required when total program cost estimates exceed certain defined thresholds. This notification, which has been driven primarily by increases in construction and procurement cost projections for the Production and Deployment phases, commenced the process to achieve recertification for continuance of the program and update its baseline cost estimates. We are currently executing under a cost-type contract for the Engineering and Manufacturing Development phase, and the Production and Deployment phases are yet to be priced and negotiated. We are continuing to partner with our customer to address this critical mission.

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#### NORTHROP GRUMMAN CORPORATION

##### CONSOLIDATED OPERATING RESULTS

Selected financial highlights are presented in the table below:

		Three Months Ended March 31			Three Months Ended March 31			Three Months Ended March 31			Six Months Ended June 30			Six Months Ended June 30				
		\$ in millions, except per share amounts			\$ in millions, except per share amounts			\$ in millions, except per share amounts			\$ in millions, except per share amounts			\$ in millions, except per share amounts				
		2024		2023		Change		2024		2023		Change		2024		2023		
Sales	Sales	\$10,133	\$	\$9,301	9	9	%	Sales	\$	10,218	\$	9,576	7	7	%	\$20,351	\$	\$18,8
Operating costs and expenses	Operating costs and expenses	9,062	8,354	8,354	8	8	%	Operating costs and expenses	9,128	8,609	8,609	6	6	6	%	18,190	16,963	
Operating costs and expenses as a % of sales								Operating costs and expenses as a % of sales										
Operating income	Operating income	1,071	947	947	13	13	%	Operating income	1,090	967	967	13	13	13	%	2,161	1,914	1,914
Operating margin rate								Operating margin rate										

Federal and foreign income tax expense														
Federal and foreign income tax expense														
Federal and foreign income tax expense	187	156	156	20	20	%	206	175	175	18	18	%	393	331
<i>Effective income tax rate</i>														
Net earnings														
Net earnings	944	842	842	12	12	%	940	812	812	16	16	%	1,884	1,654
Diluted earnings per share	\$ 6.32	\$ 5.50	15	15	%	per share	\$ 6.36	\$ 5.34	19	19	%	\$ 12.69	\$ 10	

#### Sales

##### *First Current Quarter*

Second quarter 2024 sales increased \$832 million \$642 million, or 9.7 percent, due to higher sales at all four sectors, including 18.14 percent growth at Aeronautics Systems.

*First* Second quarter 2024 sales reflect continued strong demand for our products and services.

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## NORTHROP GRUMMAN CORPORATION

#### *Year to Date*

Year to date 2024 sales increased \$1.5 billion, or 8 percent, due to higher sales at all four sectors, including 16 percent growth at Aeronautics Systems.

See "Segment Operating Results" below for further information by segment and "Product and Service Analysis" for product and service detail. See Note 10 to the financial statements for information regarding the company's sales by customer type, contract type and geographic region for each of our segments.

#### Operating Income and Margin Rate

##### *First Current Quarter*

Second quarter 2024 operating income increased \$124 million \$123 million, or 13 percent, primarily due to \$49 million of higher segment operating income and operating \$47 million of lower unallocated corporate expense. Operating margin rate increased to 10.6 10.7 percent from 10.1 percent primarily due to higher segment operating income lower unallocated corporate expense and a benefit associated with the FAS/CAS operating adjustment.

*First* Second quarter 2024 G&A general and administrative (G&A) costs as a percentage of sales decreased to 10.5 10.8 percent from 11.2 percent in the prior year period primarily due to higher sales, which more than offset an increase in our investments for future business opportunities.

#### *Year to Date*

Year to date 2024 operating income increased \$247 million, or 13 percent, due to \$151 million of higher segment operating income, a \$54 million increase in the FAS/CAS operating adjustment and \$42 million of lower unallocated corporate expense. Operating margin rate increased to 10.6 percent from 10.1 percent primarily due to a benefit associated with the FAS/CAS operating adjustment and lower unallocated corporate expense.

Year to date 2024 G&A costs as a percentage of sales decreased to 10.6 percent from 11.2 percent in the prior year period primarily due to higher sales, which more than offset an increase in our investments for future business opportunities.

See "Segment Operating Results" below for further information by segment. For information regarding product and service operating costs and expenses, see "Product and Service Analysis" below.

#### Federal and Foreign Income Taxes

##### *Current Quarter*

The *first* second quarter 2024 ETR increased to 16.5 18.0 percent from 15.6 17.7 percent in the prior year period principally due to higher interest expense on unrecognized tax benefits.

#### *Year to Date*

The year to date 2024 ETR increased to 17.3 percent from 16.7 percent in the prior year period principally due to higher interest expense on unrecognized tax benefits.

See Note 4 to the financial statements for additional information.

#### Net Earnings

##### *First Current Quarter*

Second quarter 2024 net earnings increased \$102 million \$128 million, or 12.16 percent, primarily due to a 13 percent increase in \$123 million of higher operating income and a \$36 million \$34 million increase in the non-operating FAS pension benefit, partially offset by a higher effective tax rate.

#### *Year to Date*

Year to date 2024 net earnings increased \$230 million, or 14 percent, primarily due to \$247 million of higher operating income and a \$70 million increase in the non-operating FAS pension benefit, partially offset by \$24 million of higher interest expense and a higher effective tax rate.

#### Diluted Earnings Per Share

##### First Current Quarter

Second quarter 2024 diluted earnings per share increased 15 19 percent, reflecting higher a 16 percent increase in net earnings and a 3 percent reduction in weighted-average diluted shares outstanding.

##### Year to Date

Year to date 2024 diluted earnings per share increased 17 percent, reflecting a 14 percent increase in net earnings and a 3 percent reduction in weighted-average diluted shares outstanding.

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## NORTHROP GRUMMAN CORPORATION

### SEGMENT OPERATING RESULTS

#### Basis of Presentation

The company is aligned in four operating sectors, which also comprise our reportable segments: Aeronautics Systems, Defense Systems, Mission Systems and Space Systems.

*Subsequent Realignment - Effective July 1, 2024, the company realigned the Strategic Deterrent Systems (SDS) division, which includes the Sentinel program, from Space Systems to Defense Systems. The realignment is not reflected in the financial information contained in this report; it will be reflected in the company's operating results beginning in the third quarter of 2024.*

#### Operating Performance Assessment and Reporting

This section discusses segment sales, operating income and operating margin rates. In evaluating segment operating performance, we look primarily at changes in sales and operating income. Where applicable, significant fluctuations in operating performance attributable to individual contracts or programs, or changes in a specific cost element across multiple contracts, are described in our analysis. Based on this approach and the nature of our operations, the

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## NORTHROP GRUMMAN CORPORATION

discussion of results of operations below first focuses on our four segments before distinguishing between products and services. Changes in sales are generally described in terms of volume, while changes in margin rates are generally described in terms of performance and/or contract mix. For purposes of this discussion, volume generally refers to increases or decreases in sales or cost from production/service activity levels and performance generally refers to non-volume related changes in profitability. Contract mix generally refers to changes in the ratio of contract type and/or lifecycle (e.g., cost-type, fixed-price, development, production, and/or sustainment).

We periodically record losses and restructure contract terms, conditions and pricing for certain programs. For additional information on the B-21, Sentinel and HALO programs, please see Note 1 to the financial statements.

#### Segment Operating Income and Margin Rate

Segment operating income, as reconciled in the table below, and segment operating margin rate (segment operating income divided by sales) are non-GAAP measures that reflect the combined operating income of our four segments less the operating income associated with intersegment sales. Segment operating income includes pension expense allocated to our sectors under FAR and CAS and excludes FAS pension service expense and unallocated corporate items (certain corporate-level expenses, which are not considered allowable or allocable under applicable FAR and CAS requirements, and costs not considered part of management's evaluation of segment operating performance). These non-GAAP measures may be useful to investors and other users of our financial statements as supplemental measures in evaluating the financial performance and operational trends of our sectors. These measures may not be defined and calculated by other companies in the same manner and should not be considered in isolation or as alternatives to operating results presented in accordance with GAAP.

Three	
Months	
Ended	
March 31	
Three	
Months	
Ended	
March 31	
Three	
Months	
Ended	
March 31	%

		Three Months Ended June 30				Six Months Ended June 30								
\$ in millions	\$ in millions	2024	2023	%	\$ in millions	2024	2023	%	Change	2024	2023	%	2024	2023
Operating income	Operating income	\$1,071	\$ 947	13	Operating income	\$ 1,090	\$ 967	13	13	\$ 2,161	\$ 1,967	10	\$ 2,161	\$ 1,967
<i>Operating margin rate</i>														
<b>Reconciliation to segment operating income:</b>														
<b>Reconciliation to segment operating income:</b>														
<b>Reconciliation to segment operating income:</b>														
CAS pension expense	CAS pension expense													
CAS pension expense	CAS pension expense	(66)	(38)	(38)	74	74	74	74	74	(131)	(76)	(131)	(76)	
FAS pension service expense	FAS pension service expense	60	59	59	2	2	2	2	2	119	118	119	118	
FAS/CAS operating adjustment	FAS/CAS operating adjustment	(6)	21	21	NM									
Intangible asset amortization and PP&E step-up depreciation	Intangible asset amortization and PP&E step-up depreciation	25	30	30	(17)	(17)	(17)	(17)	(17)	49	61	49	61	
Other unallocated corporate expense	Other unallocated corporate expense	14	4	250	%									
Other unallocated corporate (income) expense	Other unallocated corporate (income) expense	(7)	33	NM						7	37	(81)	%	
Unallocated corporate expense	Unallocated corporate expense	39	34	34	15	15	15	15	15	56	98	56	98	
Segment operating income	Segment operating income	\$1,104	\$ 1,002	10	10	10	10	10	10	\$ 2,205	\$ 1,902	\$ 2,205	\$ 1,902	
<i>Segment operating margin rate</i>														
<i>First</i>														

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## NORTHROP GRUMMAN CORPORATION

### Current Quarter

Second quarter 2024 segment operating income increased \$102 million \$49 million, or 105 percent, primarily due to higher sales. Segment operating margin rate increased/decreased to 10.9 10.8 percent and reflects lower operating margin rates at Mission Systems and Aeronautics Systems, partially offset by higher operating margin rates at Aeronautics Systems, Defense Space Systems and Mission Systems, partially offset by Defense Systems.

#### Year to Date

Year to date 2024 segment operating income increased \$151 million, or 7 percent, primarily due to higher sales. Segment operating margin rate was comparable to the prior year period and reflects a lower operating margin rate at Mission Systems and higher operating margin rates at Defense Systems and Space Systems.

#### FAS/CAS Operating Adjustment

First Second quarter 2024 and year to date 2024 FAS/CAS operating adjustment reflects higher CAS pension expense largely driven by plan asset returns in prior years and changes in certain CAS actuarial assumptions as of December 31, 2023.

#### Unallocated Corporate Expense

##### Current Quarter and Year to Date

The increase decrease in the second quarter and year to date 2024 unallocated corporate expense is primarily due to changes a \$26 million increase in deferred state taxes largely related to our estimated recovery of certain environmental remediation costs and a loss recognized in the deferral prior year in connection with the divestiture of research credits under IRC Section 174. a small international subsidiary.

**Net EAC Adjustments** - We record changes in estimated contract earnings at completion (net EAC adjustments) using the cumulative catch-up method of accounting. Net EAC adjustments can have a significant effect on segment operating income; the income and margin rate.

The aggregate amounts favorable and unfavorable EAC adjustments are presented in the table below:

\$ in millions	Three Months Ended March 31	
	2024	2023
Favorable EAC adjustments	\$ 362	\$ 326
Unfavorable EAC adjustments	(268)	(280)
Net EAC adjustments	\$ 94	\$ 46

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#### NORTHROP GRUMMAN CORPORATION

\$ in millions	Three Months Ended June 30		Six Months Ended June 30	
	2024	2023	2024	2023
Favorable EAC adjustments	\$ 360	\$ 324	\$ 722	\$ 650
Unfavorable EAC adjustments	(322)	(248)	(590)	(528)
Net EAC adjustments	\$ 38	\$ 76	\$ 132	\$ 122

Net EAC adjustments by segment are presented in the table below:

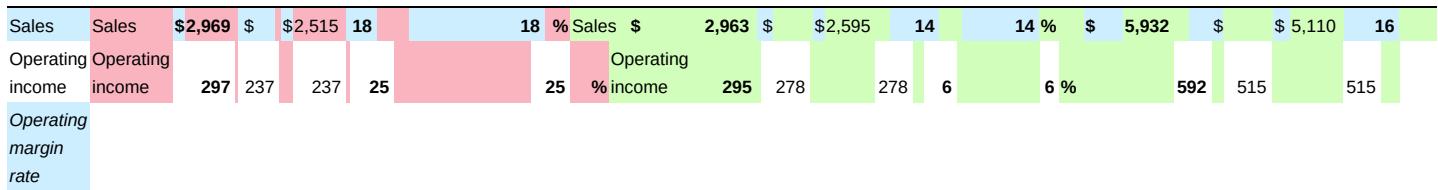
\$ in millions	\$ in millions	Three Months Ended June 30		Six Months Ended June 30		
		2024	2023	\$ in millions	2024	2023
Aeronautics Systems						
Defense Systems						
Mission Systems						
Space Systems						
Eliminations						
Net EAC adjustments						

For purposes of the discussion in the remainder of this Segment Operating Results section, references to operating income and operating margin rate reflect segment operating income and segment operating margin rate, respectively.

#### AERONAUTICS SYSTEMS

#### AERONAUTICS SYSTEMS

AERONAUTICS SYSTEMS	Three Months Ended March 31	AERONAUTICS SYSTEMS			Six Months Ended June 30	%
		\$ in millions	2024	2023		



#### Sales

First quarter 2024 sales increased \$454 million, or 18 percent, primarily due to higher volume on restricted programs, a \$114 million increase on the F-35 program driven by higher volume on sustainment and production contracts, and higher volume on the E-2, Triton and Global Hawk programs. The increases on F-35 and restricted programs are due, in part, to material timing in the first quarter.

#### Operating Income

First quarter 2024 operating income increased \$60 million, or 25 percent, due to higher sales and a higher operating margin rate. Operating margin rate increased to 10.0 percent from 9.4 percent principally due to higher net EAC adjustments largely driven by improved performance and cost efficiencies on certain production programs, including F-35 and F/A-18, which more than offset sales growth on a low margin restricted program.

DEFENSE SYSTEMS	Three Months Ended March 31		% Change
	2024	2023	
\$ in millions			
Sales	\$ 1,412	\$ 1,376	3 %
Operating income	177	160	11 %
Operating margin rate	12.5 %	11.6 %	

#### Sales

First quarter 2024 sales increased \$36 million, or 3 percent, primarily due to ramp-up on the Stand-in Attack Weapon (SiAW) program and higher volume on Guided Multiple Launch Rocket Systems (GMLRS) and certain military ammunition and cannon systems programs, partially offset by lower volume due to the completion of an international training program.

#### Operating Income

First quarter 2024 operating income increased \$17 million, or 11 percent, due to a higher operating margin rate and higher sales. Operating margin rate increased to 12.5 percent from 11.6 percent principally due to improved performance driven by changes in contract mix and cost efficiencies. Current Quarter

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## NORTHROP GRUMMAN CORPORATION

MISSION SYSTEMS	Three Months Ended March 31		% Change
	2024	2023	
\$ in millions			
Sales	\$ 2,659	\$ 2,563	4 %
Operating income	378	360	5 %
Operating margin rate	14.2 %	14.0 %	

#### Sales

First Second quarter 2024 sales increased \$96 million to \$368 million, or 14 percent. This increase was primarily due to higher restricted sales, a \$128 million increase on advanced microelectronics programs, partially offset F-35 sustainment and production work largely driven by lower sales the timing of materials, and higher volume on the Scalable Agile Beam Radar (SABR) Triton program.

#### Year to Date

Year to date 2024 sales increased \$822 million, or 16 percent. This increase was primarily due to higher restricted sales, a \$242 million increase on F-35 sustainment and production work largely driven by the timing of materials, and higher volume on the Triton, E-2 and Global Hawk programs.

#### Operating Income

##### First Current Quarter

Second quarter 2024 operating income increased \$18 million, or 5 percent, due to higher sales and a higher operating margin rate. Operating margin rate increased to 14.2 percent from 14.0 percent, primarily due to sales growth on higher margin advanced microelectronics programs and a prior year loss related to an unconsolidated joint venture. These benefits were partially offset by lower net EAC adjustments on certain radar production programs.

SPACE SYSTEMS	Three Months Ended March 31		% Change
	2024	2023	
\$ in millions			
Sales	\$ 3,655	\$ 3,350	9 %
Operating income	332	313	6 %
Operating margin rate	9.1 %	9.3 %	

#### Sales

First quarter 2024 sales increased \$305 million, or 9 percent, primarily due to a \$117 million increase on the Space Development Agency (SDA) Tranche 2 Transport Layer (T2TL) programs and higher volume on restricted programs, Commercial Resupply Services (CRS) missions, hypersonics programs and the Glide Phase Interceptor (GPI) program. These increases were partially offset by lower volume on the Ground-based Midcourse Defense (GMD) program.

#### Operating Income

First quarter 2024 operating income increased \$19 million \$17 million, or 6 percent, due to higher sales, partially offset by a lower operating margin rate. Operating margin rate decreased to 9.1 10.0 percent from 9.3 10.7 percent principally due to sales growth on a prior year benefit low margin restricted program and lower net EAC adjustments. The second quarter 2023 operating margin rate reflected particularly strong performance due, in part, to restricted work.

#### Year to Date

Year to date 2024 operating income increased \$77 million, or 15 percent, primarily due to higher sales. Operating margin rate decreased to 10.0 percent from 10.1 percent principally due to sales growth on low margin restricted programs, partially offset by higher net EAC adjustments largely driven by improved performance and cost efficiencies on the F-35 and F/A-18 production programs.

DEFENSE SYSTEMS \$ in millions	Three Months Ended June 30		%	Six Months Ended June 30		%
	2024	2023		2024	2023	
Sales	\$ 1,513	\$ 1,420	7 %	\$ 2,925	\$ 2,796	5 %
Operating income	204	166	23 %	381	326	17 %
Operating margin rate	13.5 %	11.7 %		13.0 %	11.7 %	

#### Sales

##### Current Quarter

Second quarter 2024 sales increased \$93 million, or 7 percent, primarily due to ramp-up on certain military ammunition programs, higher volume from the sale timing of materials and increased order quantities on the Guided Multiple Launch Rocket System (GMLRS), ramp-up on the Stand-in Attack Weapon (SiAW) program and higher volume on the Integrated Battle Command System (IBCS) program. These increases were partially offset by lower volume due to the completion of an international training program.

#### Year to Date

Year to date 2024 sales increased \$129 million, or 5 percent, primarily due to ramp-up on certain military ammunition programs, higher volume from the timing of materials and increased order quantities on GMLRS, ramp-up on SiAW and higher volume on IBCS. These increases were partially offset by a license \$149 million decrease due to the completion of an international training program.

#### Operating Income

##### Current Quarter

Second quarter 2024 operating income increased \$38 million, or 23 percent, due to a customer, higher operating margin rate and higher sales. Operating margin rate increased to 13.5 percent from 11.7 percent principally due to higher net EAC adjustments driven by cost efficiencies and improved performance, as well as changes in contract mix.

#### Year to Date

Year to date 2024 operating income increased \$55 million, or 17 percent, due to a higher operating margin rate and higher sales. Operating margin rate increased to 13.0 percent from 11.7 percent principally due to higher net EAC adjustments driven by cost efficiencies and improved performance, as well as changes in contract mix.

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## NORTHROP GRUMMAN CORPORATION

MISSION SYSTEMS \$ in millions	Three Months Ended June 30		%	Six Months Ended June 30		%
	2024	2023		2024	2023	
Sales	\$ 2,773	\$ 2,641	5 %	\$ 5,432	\$ 5,204	4 %
Operating income	361	401	(10)%	739	761	(3)%
Operating margin rate	13.0 %	15.2 %		13.6 %	14.6 %	

#### Sales

##### Current Quarter

Second quarter 2024 sales increased \$132 million, or 5 percent, primarily due to higher volume on restricted advanced microelectronics programs, the timing of materials on marine systems programs, higher volume on the Surface Electronic Warfare Improvement Program (SEWIP) and ramp-up on full-rate production (FRP) awards on the Ground/Air Task Oriented Radar (G/ATOR) program. These increases were partially offset by lower sales on the F-35 program largely due to timing.

#### Year to Date

Year to date 2024 sales increased \$228 million, or 4 percent, primarily due to higher volume on restricted advanced microelectronics programs, the timing of materials on marine systems programs and FRP ramp-up on G/ATOR. These increases were partially offset by lower sales on the Scalable Agile Beam Radar (SABR) and F-35 programs.

#### Operating Income

##### Current Quarter

Second quarter 2024 operating income decreased \$40 million, or 10 percent, due to a lower operating margin rate, partially offset by higher sales. Operating margin rate decreased to 13.0 percent from 15.2 percent primarily due to lower net EAC adjustments on certain airborne radar programs due, in part, to production inefficiencies that have driven higher labor costs, as well as changes in contract mix toward more cost-type content.

#### Year to Date

Year to date 2024 operating income decreased \$22 million, or 3 percent, due to a lower operating margin rate, partially offset by higher sales. Operating margin rate decreased to 13.6 percent from 14.6 percent, primarily due to lower net EAC adjustments on certain airborne radar production programs, partially offset by sales growth on higher margin advanced microelectronics programs.

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#### NORTHROP GRUMMAN CORPORATION

SPACE SYSTEMS	Three Months Ended June 30			%	Six Months Ended June 30			%
	\$ in millions	2024	2023		2024	2023	Change	
Sales	\$ 3,573	\$ 3,488		2 %	\$ 7,228	\$ 6,838	6 %	
Operating income	324	283		14 %	656	596	10 %	
Operating margin rate	9.1 %	8.1 %			9.1 %	8.7 %		

#### Sales

##### Current Quarter

Second quarter 2024 sales increased \$85 million, or 2 percent, primarily due to a \$117 million increase on the Space Development Agency (SDA) Tranche 2 Transport Layer (T2TL) programs as they ramp, increased sales on the HALO program and higher materials volume on the GEM 63 program in support of Amazon's Project Kuiper. These increases were partially offset by lower restricted sales due to a termination for convenience in our restricted space business during the first quarter of 2024.

##### Year to Date

Year to date 2024 sales increased \$390 million, or 6 percent, primarily due to a \$234 million increase on the SDA T2TL programs as they ramp, increased sales on the HALO program, higher volume on hypersonics programs, and higher materials volume on the GEM 63 program in support of Amazon's Project Kuiper. These increases were partially offset by lower volume on the Ground-based Midcourse Defense (GMD) program.

#### Operating Income

##### Current Quarter

Second quarter 2024 operating income increased \$41 million, or 14 percent, due to a higher operating margin rate and higher sales. Operating margin rate increased to 9.1 percent from 8.1 percent principally due to changes in contract mix and an improvement in net EAC adjustments. The prior year period included a \$15 million write-down of commercial inventory.

##### Year to Date

Year to date 2024 operating income increased \$60 million, or 10 percent, due to higher sales and a higher operating margin rate. Operating margin rate increased to 9.1 percent from 8.7 percent principally due to an improvement in net EAC adjustments largely driven by the prior year period including a \$36 million unfavorable EAC adjustment on the HALO program.

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#### NORTHROP GRUMMAN CORPORATION

#### PRODUCT AND SERVICE ANALYSIS

The following table presents product and service sales and operating costs and expenses by segment:

Segment Information:	Three Months Ended March 31			Six Months Ended June 30					
	Three Months Ended March 31			Six Months Ended June 30					
	Three Months Ended March 31			Six Months Ended June 30					
	\$ in millions	\$ in millions	2024	2023	\$ in millions	2024	2023	2024	2023
Aeronautics Systems	Segment Information: Sales	Operating Costs and Expenses	Operating Costs and Expenses	Segment Information: Sales	Operating Costs and Expenses				
Product									
Product									

Product
Service
Intersegment eliminations
<b>Total</b>
Aeronautics Systems
<b>Defense Systems</b>
Product
Product
Product
Service
Intersegment eliminations
<b>Total Defense Systems</b>
<b>Mission Systems</b>
Product
Product
Product
Service
Intersegment eliminations
<b>Total Mission Systems</b>
<b>Space Systems</b>
Product
Product
Product
Service
Intersegment eliminations
<b>Total Space Systems</b>
<b>Segment Totals</b>
Total Product
Total Product
Total Product
Total Service
<b>Total Segment<sup>(1)</sup></b>

<sup>(1)</sup> A reconciliation of segment operating income to total operating income is included in "Segment Operating Results."

#### Product Sales and Costs

##### *First Current Quarter*

Second quarter 2024 product sales increased \$831 million \$635 million, or 9 percent, primarily due to an increase in product sales at all four sectors. The increase was primarily driven by higher volume on restricted programs, F-35 and Triton at Aeronautics Systems, higher volume on certain military ammunition programs, GMLRS, SiAW and IBCS at Defense Systems, sales growth on SDA T2TL and HALO at Space Systems, and higher restricted sales, partially offset by lower F-35 volume, at Mission Systems.

Second quarter 2024 product costs increased \$593 million, or 9 percent, consistent with the higher product sales described above.

##### *Year to Date*

Year to date 2024 product sales increased \$1.5 billion, or 11.10 percent, primarily due to an increase in product sales at all four sectors. The increase was principally driven by higher volume on restricted programs, F-35, E-2 and E-2 Triton at Aeronautics Systems, sales growth on SDA T2TL and restricted programs HALO at Space Systems, higher volume on the SIAW, certain military ammunition programs, GMLRS and GMLRS programs IBCS at Defense Systems, and higher restricted sales, partially offset by lower SABR and F-35 volume, at Mission Systems.

First quarter Year to date 2024 product costs increased \$733 million \$1.3 billion, or 11.10 percent, consistent with the higher product sales described above.

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## NORTHROP GRUMMAN CORPORATION

### Service Sales and Costs

#### First Current Quarter

Second quarter 2024 service sales were comparable to the prior year period and reflect an increase in service sales at Aeronautics Systems driven by higher volume on restricted programs and the Global Hawk, program, partially offset by a decrease in service sales at Defense Systems principally due to the completion of an international training program.

First Second quarter 2024 service costs were comparable to the prior year period, consistent with the service sales described above.

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#### Year to Date

Year to date 2024 service sales were comparable to the prior year period and reflect an increase in service sales at Aeronautics Systems driven by higher volume on restricted programs and Global Hawk, partially offset by a decrease in service sales at Defense Systems principally due to the completion of an international training program.

NORTHROP GRUMMAN CORPORATION Year to date 2024 service costs were comparable to the prior year period, consistent with the service sales described above.

### BACKLOG

Backlog Second quarter and year to date 2024 net awards totaled \$15.1 billion and \$21.6 billion, respectively, and backlog consisted of the following as of March 31, 2024 June 30, 2024 and December 31, 2023:

\$ in millions

\$ in millions

\$ in millions	Funded		Unfunded		Total Backlog	Total Backlog	% Change in 2024	Funded		Unfunded		
	Aeronautics	Systems	Aeronautics	Systems				Aeronautics	Systems	Aeronautics	Systems	
Aeronautics Systems	\$ 9,212	\$ 1,709	\$ 9,750	\$ 1,709	\$18,962	\$ 19,583	(3)	\$ 9,757	\$ 1,709	\$ 9,757	\$ 1,709	
Defense Systems	6,042	1,709	1,709	7,751	7,751	8,064	(4)	(4)	6,042	1,709	6,042	1,709
Mission Systems	10,838	4,898	4,898	15,736	15,736	16,108	(2)	(2)	10,838	4,898	10,838	4,898
Space Systems	9,386	27,085	27,085	36,471	36,471	40,475	(10)	(10)	9,386	27,085	9,386	27,085
Total backlog	\$35,478	\$ 43,442	\$ 78,920	\$ 84,230	\$	(6)	(6)% backlog	\$38,439	\$	\$38,439	\$	

In January During the first quarter of 2024, the company received reduced unfunded backlog by \$1.6 billion related to a termination for convenience in our restricted Space business. The

During the second quarter of 2024, the company reduced unfunded backlog by \$1.6 billion during the first quarter of 2024 \$0.7 billion related to a termination for convenience on the termination.

### New Awards

First quarter 2024 net awards totaled \$6.5 billion and backlog totaled \$78.9 billion. Significant first quarter new awards include \$3.1 billion for restricted programs (primarily Next Generation Interceptor (NGI) program at Aeronautics Systems, Space Systems, and Mission Systems). Systems.

### LIQUIDITY AND CAPITAL RESOURCES

We are focused on the efficient conversion of operating income into cash to provide for the company's material cash requirements, including working capital needs, satisfaction of contractual commitments, funding of our pension and OPB plans, investment in our business through capital expenditures, and shareholder return through dividend payments and share repurchases.

At March 31, 2024 June 30, 2024, we had \$3.1 billion \$3.3 billion in cash and cash equivalents. We expect cash and cash equivalents and cash generated from operating activities, supplemented by borrowings under credit facilities, commercial paper and/or in the capital markets through our shelf registration with the SEC, if needed, to be sufficient to provide

liquidity to the company in the short-term and long-term. The company has a five-year senior unsecured credit facility in an aggregate principal amount of \$2.5 billion, and in April 2024, we renewed our one-year \$500 million uncommitted credit facility. At **March 31, 2024** **June 30, 2024**, there were no borrowings outstanding under these credit facilities. In January 2024, we issued \$2.5 billion of unsecured senior notes for general corporate purposes, including debt repayment, share repurchases and working capital.

#### IRC Section 174

Beginning in 2022, the Tax Cuts and Jobs Act of 2017 ("TCJA") eliminated the option to deduct research and development expenditures in the current year and requires taxpayers to amortize them over five years pursuant to IRC Section 174. Our 2023 cash from operations were reduced by approximately \$500 million for federal estimated tax payments we made related to Section 174. Congress is considering legislation that would defer the amortization requirement to later years, possibly with retroactive effect. In the meantime, we expect to continue to make additional federal tax payments based on the current Section 174 tax law, which we estimate will reduce our 2024 cash from operations by approximately \$350 million. The impact of Section 174 on our cash from operations

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#### NORTHROP GRUMMAN CORPORATION

depends on the amount of research and development expenditures incurred by the company and whether the IRS issues guidance on the provision which differs from our current interpretation, among other things.

#### Cash Flow Measures

In addition to our cash position, we consider various cash flow measures in capital deployment decision-making, including cash provided by operating activities and free cash flow, a non-GAAP measure described in more detail below.

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#### NORTHROP GRUMMAN CORPORATION

##### Operating Cash Flow

The table below summarizes key components of cash used in provided by operating activities:

		Three Months Ended March 31			Three Months Ended March 31			Three Months Ended March 31			Six Months Ended June 30			Six Months Ended June 30		
\$ in millions	\$ in millions	2024	2023	Change	2024	2023	Change	2024	2023	Change	2024	2023	Change	2024	2023	Change
Net earnings	Net earnings	\$ 944	\$ 842	12	12	%	Net earnings	\$ 1,884	\$ 1,654	14	14	%				
Non-cash items <sup>(1)</sup>	Non-cash items <sup>(1)</sup>	103	36	36	186		186	% Non-cash items <sup>(1)</sup>	215	91	91	136		136	%	
Pension and OPB contributions	Pension and OPB contributions	(36)	(40)	(40)	(10)		(10)	% contributions	(69)	(75)	(75)	(8)		(8)	%	
Changes in trade working capital	Changes in trade working capital	(1,710)	(1,525)	(1,525)	12		12	% working capital	(1,327)	(1,504)	(1,504)	(12)		(12)	%	(12)%
Other, net	Other, net	(7)	(15)	(15)	(53)		(53)	% Other, net	16	51	51	(69)		(69)	%	(69)%
Net cash used in operating activities		\$ (706)			\$ (702)			(1) %								
Net cash provided by operating activities		\$ 719			\$ 217			231 %								

<sup>(1)</sup> Includes depreciation and amortization, non-cash lease expense, stock based compensation expense, deferred income taxes and net periodic pension and OPB income.

First quarter Year to date 2024 net cash used in provided by operating activities was comparable increased \$502 million as compared with the prior year period. Higher same period in 2023 primarily due to higher net earnings were and improved trade working capital, largely driven by lower net federal tax payments, partially offset by changes in trade working capital. The net use of cash during the first quarter is consistent with the company's historical timing of operating billings and cash flows, which are generally more heavily weighted towards the second half of the year. collections.

## Free Cash Flow

Free cash flow, as reconciled in the table below, is a non-GAAP measure defined as net cash provided by or used in operating activities less capital expenditures, and may not be defined and calculated by other companies in the same manner. We use free cash flow as a key factor in our planning for, and consideration of, acquisitions, the payment of dividends and stock repurchases. This non-GAAP measure may be useful to investors and other users of our financial statements as a supplemental measure of our cash performance, but should not be considered in isolation, as a measure of residual cash flow available for discretionary purposes, or as an alternative to operating cash flows presented in accordance with GAAP.

The table below reconciles net cash used in provided by operating activities to free cash flow:

	Three Months Ended March 31	Three Months Ended March 31	Three Months Ended March 31	%		2024	2023	Change		2024	2023	Change
\$ in millions	\$ in millions	2024	2023	Change	\$ in millions							
Net cash used in operating activities	\$ (706)	\$ (702)	(1) %									
Net cash provided by operating activities	\$ 719	\$ 217	231 %									
Capital expenditures	Capital expenditures (\$270)	(309)	(309)	(13)	Capital expenditures (\$13)	(13)	(13) %		Capital expenditures (\$590)	(613)	(613)	(4) (4) %
Free cash flow	Free cash flow \$ (976)	\$ (1,011)	3	3 %	Free cash flow \$ 129	\$ (396)	133	133 %	Free cash flow \$ 129	\$ (396)	133	133 %

First quarter Year to date 2024 free cash flow increased \$35 million \$525 million, or 3 133 percent, as compared with the same period in 2023 principally due to lower capital expenditures, higher net cash provided by operating activities.

## Investing Cash Flow

First quarter Year to date 2024 net cash used in investing activities decreased \$40 million \$22 million, or 4 percent, as compared with the same period in 2023 principally due to lower capital expenditures largely driven by timing.

## Financing Cash Flow

First quarter Year to date 2024 net cash provided by financing activities was comparable decreased \$1.2 billion, or 97 percent, as compared with the prior year same period in 2023, primarily due to an \$821 million increase in share repurchases and reflects a \$768 million decrease in borrowings on commercial paper, partially offset by a \$500 million increase in proceeds from long-term debt, partially offset by a \$467 million increase in share repurchases. debt.

*Credit Facilities, Commercial Paper and Financial Arrangements* - See Note 7 to the financial statements for further information on our credit facilities, commercial paper and our use of standby letters of credit and guarantees.

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## NORTHROP GRUMMAN CORPORATION

*Share Repurchases* - See Note 2 to the financial statements for further information on our share repurchase programs.

*Long-term Debt* - See Note 5 to the financial statements for further information.

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## NORTHROP GRUMMAN CORPORATION

### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

There have been no material changes to our critical accounting policies and estimates from those discussed in our 2023 Annual Report on Form 10-K.

### ACCOUNTING STANDARDS UPDATES

See Note 1 to our financial statements for further information on accounting standards updates.

### FORWARD-LOOKING STATEMENTS AND PROJECTIONS

This Form 10-Q and the information we are incorporating by reference contain statements that constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Words such as "will," "expect," "anticipate," "intend," "may," "could," "should," "plan," "project," "forecast," "believe," "estimate," "guidance," "outlook,"

"trends," "goals" and similar expressions generally identify these forward-looking statements. Forward-looking statements include, among other things, statements relating to our future financial condition, results of operations and/or cash flows. Forward-looking statements are based upon assumptions, expectations, plans and projections that we believe to be reasonable when made, but which may change over time. These statements are not guarantees of future performance and inherently involve a wide range of risks and uncertainties that are difficult to predict. Specific risks that could cause actual results to differ materially from those expressed or implied in these forward-looking statements include, but are not limited to, those identified and discussed more fully in the section entitled "Risk Factors" in our 2023 Annual Report on Form 10-K and from time to time in our other filings with the SEC. **These risks and uncertainties are amplified by the global macroeconomic, security and political environments, including inflationary pressures, labor and supply chain challenges, which have caused and will continue to cause significant challenges, instability and uncertainty.** They include:

#### Industry and Economic Risks

- our dependence on the U.S. government for a substantial portion of our business
- significant delays or reductions in appropriations and/or for our programs, and U.S. government funding and program support more broadly, including as a result of a prolonged continuing resolution and/or government shutdown, and/or related to the global security environment or other global events
- significant delays or reductions in payments as a result of or related to a breach of the debt ceiling
- the use of estimates when accounting for our contracts and the effect of contract cost growth and our efforts to recover or offset such costs and/or changes in estimated contract costs and revenues, including as a result of inflationary pressures, labor shortages, supply chain challenges and/or other macroeconomic factors, and risks related to management's judgments and assumptions in estimating and/or projecting contract revenue and performance which may be inaccurate
- continued pressures from macroeconomic trends, including on costs, schedules, performance and ability to meet expectations
- increased competition within our markets and bid protests

#### Legal and Regulatory Risks

- investigations, claims, disputes, enforcement actions, litigation (including criminal, civil and administrative) and/or other legal proceedings
- the improper conduct of employees, agents, subcontractors, suppliers, business partners or joint ventures in which we participate, including the impact on our reputation and our ability to do business
- changes in procurement and other laws, SEC, DoD and other rules and regulations, contract terms and practices applicable to our industry, findings by the U.S. government as to our compliance with such requirements, more aggressive enforcement of such requirements and changes in our customers' business practices globally
- environmental matters, including climate change, unforeseen environmental costs and government and third party claims
- unanticipated changes in our tax provisions or exposure to additional tax liabilities

#### Business and Operational Risks

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#### NORTHROP GRUMMAN CORPORATION

- cyber and other security threats or disruptions faced by us, our customers or our suppliers and other partners, and changes in related regulations
- our ability to attract and retain a qualified, talented and diverse workforce with the necessary security clearances to meet our performance obligations
- the performance and viability of our subcontractors and suppliers and the availability and pricing of raw materials and components, particularly with inflationary pressures, increased costs, shortages in labor and financial resources, supply chain disruptions, and extended material lead times
- impacts related to health epidemics and pandemics and similar outbreaks
- our exposure to additional risks as a result of our international business, including risks related to global security, geopolitical and economic factors, misconduct, suppliers, laws and regulations
- our ability to innovate, develop new products and technologies, progress and benefit from digital transformation and maintain technologies to meet the needs of our customers
- natural disasters
- products and services we provide related to hazardous and high risk operations, including the production and use of such products, which subject us to various environmental, regulatory, financial, reputational and other risks
- our ability appropriately to exploit and/or protect intellectual property rights

#### General and Other Risk Factors

- the adequacy and availability of, and ability to obtain, insurance coverage, customer indemnifications or other liability protections
- the future investment performance of plan assets, gains or losses associated with changes in valuation of marketable securities related to our non-qualified benefit plans, changes in actuarial assumptions associated with our pension and other postretirement benefit plans and legislative or other regulatory actions impacting our pension and postretirement benefit obligations
- changes in business conditions that could impact business investments and/or recorded goodwill or the value of other long-lived assets, and other potential future liabilities

We urge you to consider the limitations on, and risks associated with, forward-looking statements and not unduly rely on the accuracy of forward-looking statements. These forward-looking statements speak only as of the date this report is first filed or, in the case of any document incorporated by reference, the date of that document. We undertake no

obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes to our market risks from those discussed in our 2023 Annual Report on Form 10-K.

### Item 4. Controls and Procedures

#### DISCLOSURE CONTROLS AND PROCEDURES

Our principal executive officer (Chair, Chief Executive Officer and President) and principal financial officer (Corporate Vice President and Chief Financial Officer) have evaluated the company's disclosure controls and procedures (as defined in Rule 13a-15(e) and Rule 15d-15(e) of the Securities Exchange Act of 1934 (the Exchange Act)) as of **March 31, 2024**, and have concluded that these controls and procedures are effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. These disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports that we file or submit is accumulated and communicated to management, including the principal executive officer and the principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

#### CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

During the three months ended **March 31, 2024** **June 30, 2024**, no changes occurred in our internal control over financial reporting that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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## NORTHROP GRUMMAN CORPORATION

### PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

We have provided information about certain legal proceedings in which we are involved in Notes 6 and 7 to the financial statements.

We are a party to various investigations, lawsuits, arbitration, claims, enforcement actions and other legal proceedings, including government investigations and claims, that arise in the ordinary course of our business. These types of matters could result in administrative, civil or criminal fines, penalties or other sanctions (which terms include judgments or convictions and consent or other voluntary decrees or agreements); compensatory, treble or other damages; non-monetary relief actions; or other liabilities. Government regulations provide that certain allegations against a contractor may lead to suspension or debarment from future government contracts or suspension of export privileges for the company or one or more of its components. The nature of legal proceedings is such that we cannot assure the outcome of any particular matter. For additional information on pending matters, please see Notes 6 and 7 to the financial statements, and for further information on the risks we face from existing and future investigations, lawsuits, arbitration, claims, enforcement actions and other legal proceedings, please see "Risk Factors" in our 2023 Annual Report on Form 10-K.

Consistent with SEC Regulation S-K Item 103, we have elected to disclose those environmental proceedings with a governmental entity as a party where the company reasonably believes such proceeding would result in monetary sanctions, exclusive of interest and costs, of \$1.0 million or more.

#### Item 1A. Risk Factors

For a discussion of our risk factors please see the section entitled "Risk Factors" in our 2023 Annual Report on Form 10-K.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The table below summarizes our repurchases of common stock during the three months ended **March 31, 2024** **June 30, 2024**.

Period	Total Number of Shares Purchased	Average Price Paid per Share <sup>(1)(2)</sup>	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of			
				Period	Total Number of Shares Purchased	Average Price Paid per Share <sup>(1)(2)</sup>	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs
<b>January</b>							
	1, March 30, 2024 -						
	<b>January 26, 2024</b>						
	26, 2024	<b>116,315</b> 118,798	\$ 465.22 460.43		<b>116,315</b> 118,798		\$ <b>3,571</b> 2,391
	<b>January April</b>						
	27, 2024 -						
	<b>February 23, 2024</b>						
	24, 2024	<b>1,971,110</b> 821,306			NM <sup>(2)</sup>	<b>1,971,110</b> 821,306	\$ <b>2,505</b> 2,177

February						
24, May 25,						
2024 -						
March 29,						
2024 June						
28, 2024	129,283	691,988	\$462,44	437.31	129,283	691,988
Total	2,216,708	1,632,092	NM <sup>(2)</sup>	2,216,708	1,632,092	\$ 2,446 1,874

<sup>(1)</sup> Excludes commissions paid and other costs of execution, including taxes.

<sup>(2)</sup> During the first quarter of 2024, the company entered into an accelerated share repurchase (ASR) agreement with Morgan Stanley, which was completed on May 1, 2024. Pursuant to repurchase \$1.0 billion the terms of the company's ASR, a total of approximately 2.2 million shares of our common stock were repurchased with an average final purchase price of \$455.73 (1.8 million shares in January 2024 and received an initial delivery of 0.4 million shares representing 80 percent of the share repurchase agreement. in May 2024).

Share repurchases take place from time to time, subject to market conditions and management's discretion, in the open market or in privately negotiated transactions. The company retires its common stock upon repurchase and, in the periods presented, has not made any purchases of common stock other than in connection with these publicly announced repurchase programs.

See Note 2 to the financial statements for further information on our share repurchase programs.

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#### NORTHROP GRUMMAN CORPORATION

##### Item 5. Other Information

Consistent with Item 408 of Regulation S-K, the following table reflects Rule 10b5-1 trading arrangements and non-Rule 10b5-1 trading arrangements (as defined in Item 408) entered into by any director or officer (as defined in Rule 16a-1(f) of the Exchange Act) during the quarter ended March 31, 2024 June 30, 2024.

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#### NORTHROP GRUMMAN CORPORATION

Name (Title)	Type of Trading Arrangement	Date of Adoption	Expiration Date of Trading Arrangement	Aggregate Number of Securities to Be Purchased or Sold
Thomas H. Jones Mark A. Welsh III (Corporate Vice President and President, Aeronautics Systems)	Rule 10b5-1 Trading Arrangement	March 7, May 30, 2024	Until March 5, 2025 or such earlier date upon the completion of all trades under the plan (or the expiration of the orders relating to such trades without execution) or the occurrence of such other termination events as specified in the plan.	4,167,397 common stock Gift of 731 shares of common stock
Roshan S. Roeder (Corporate Vice President and President, Defense Systems)	Rule 10b5-1 Trading Arrangement	February 16, 2024	Until February 14, 2025 or such earlier date upon the completion of all trades under the plan (or the expiration of the orders relating to such trades without execution) or the occurrence of such other termination events as specified in the plan.	Sale of 799.58 shares of common stock
Kathryn G. Simpson (Corporate Vice President and General Counsel)	Rule 10b5-1 Trading Arrangement	March 5, 2024	Until March 5, 2025 or such earlier date upon the completion of all trades under the plan (or the expiration of the orders relating to such trades without execution) or the occurrence of such other termination events as specified in the plan.	Sale of 889 shares of common stock Sale of shares to be received upon payout of 2022 RPSRs and RSRS <sup>(1)</sup>

<sup>(1)</sup> The aggregate number of shares to be sold will depend, in part, on future company performance.

(Director)

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NORTHROP GRUMMAN CORPORATION

**Item 6. Exhibits**

4.1.3.1 [Twelfth Supplemental Indenture, dated as Restated Certificate of January 31, 2024, between Incorporation of Northrop Grumman Corporation, and The Bank of New York Mellon, as successor to JPMorgan Chase Bank, Trustee, to Indenture dated as of November 21, 2001 May 15, 2024 \(incorporated by reference to Exhibit 4.1.3.1 to Form 8-K filed January 31, 2024 May 16, 2024, File No. 001-16411\) 001-16411\)](#)

4.2 +10.1 [Form of 4.600% Senior Note due 2029 \(included in Exhibit 4.1\) \(incorporated by reference to Exhibit 4.2 to Form 8-K filed January 31, 2024, File No. 001-16411\)](#)

4.3 [Form of 4.900% Senior Note due 2029 \(included in Exhibit 4.1\) \(incorporated by reference to Exhibit 4.3 to Form 8-K filed January 31, 2024, File No. 001-16411\)](#)

4.4 [Form of 5.200% Senior Note due 2054 \(included in Exhibit 4.1\) \(incorporated by reference to Exhibit 4.4 to Form 8-K filed January 31, 2024, May 16, 2024, File No. 001-16411\)](#)

\*+10.1 10.2 [2024 Northrop Grumman Corporation Equity Restricted Stock Rights Grant Agreement Specifying Terms and Conditions Applicable to 2024 Restricted Stock Rights Granted Program for Non-Employee Directors under the 2011 Long-Term Northrop Grumman 2024 Long-Term Incentive Stock Plan](#)

\*+10.2 [2024 Restricted Stock Rights Grant Agreement Specifying Terms and Conditions Applicable to 2024 Restricted Stock Rights Granted under the 2011 Long-Term Incentive Stock Plan effective May 15, 2024](#)

\*+10.3 [Northrop Grumman 2006 Annual Incentive Plan and Incentive Non-Employee Director Compensation Plan, as amended and restated Term Sheet, effective January 1, 2024 May 15, 2024](#)

\*15 [Letter from Independent Registered Public Accounting Firm](#)

\*31.1 [Certification of Kathy J. Warden pursuant to Section 302 of the Sarbanes-Oxley Act of 2002](#)

\*31.2 [Certification of David F. Keffer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002](#)

\*\*32.1 [Certification of Kathy J. Warden pursuant to Section 906 of the Sarbanes-Oxley Act of 2002](#)

\*\*32.2 [Certification of David F. Keffer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002](#)

\*101 Northrop Grumman Corporation Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 June 30, 2024, formatted as inline XBRL (Extensible Business Reporting Language): (i) the Cover Page, (ii) Condensed Consolidated Statements of Earnings and Comprehensive Income, (iii) Condensed Consolidated Statements of Financial Position, (iv) Condensed Consolidated Statements of Cash Flows, (v) Condensed Consolidated Statements of Changes in Shareholders' Equity, and (vi) Notes to Condensed Consolidated Financial Statements. The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.

\*104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

\* Filed with this report

\*\* Furnished with this report

+ Management contract or compensatory plan or arrangement

NORTHROP GRUMMAN CORPORATION

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NORTHROP GRUMMAN CORPORATION  
(Registrant)

By:

*/s/ Michael A. Hardesty*

Michael A. Hardesty  
Corporate Vice President, Controller and  
Chief Accounting Officer  
(Principal Accounting Officer)

Date: April 24, 2024 July 24, 2024

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Exhibit 10.1 10.2

NORTHROP GRUMMAN CORPORATION  
EQUITY GRANT PROGRAM FOR NON-EMPLOYEE DIRECTORS  
UNDER THE  
NORTHROP GRUMMAN 2024 LONG-TERM INCENTIVE STOCK PLAN  
Amended and Restated Effective as of May 15, 2024

2024 RESTRICTED STOCK RIGHTS GRANT AGREEMENT

**1. Purpose**

This 2024 Restricted Stock Rights(a) The purpose of the Northrop Grumman Corporation Equity Grant Agreement ("Agreement" Program for Non-Employee Directors (the "Program") applies to certain "Restricted Stock Rights" ("RSRs") granted by promote the long-term growth and financial success of Northrop Grumman Corporation (the "Company") by attracting and retaining non-employee directors of outstanding ability and assisting the Company in 2024 promoting a greater identity of interest between the Company's non-employee directors and its stockholders.

(b) The Program is adopted and maintained under its 2011 the Company's 2024 Long-Term Incentive Stock Plan. If you were granted an RSR award by Plan and any successor equity compensation plan of the Company in 2024, the date of grant of your RSR award (the "Grant Date") and the number of RSRs applicable to your award are set forth in the letter from the Company announcing your RSR award (your "Grant Letter") and are also reflected in the electronic stock (as each such plan award recordkeeping system ("Stock Plan System") maintained by the Company or its designee. This Agreement applies only with respect to the 2024 RSR award, and you are subject to this Agreement upon accepting your grant. If you were granted an RSR award, you are referred to as the "Grantee" with respect to your award. Capitalized terms are generally defined in Section 12 below if not otherwise defined herein.

Each RSR represents a right to receive one share of the Company's Common Stock, or cash of equivalent value as provided herein, subject to vesting as provided herein. The number of RSRs subject to your award is subject to adjustment as provided herein. The RSR award is subject to all of the terms and conditions set forth in this Agreement, and is further subject to all of the terms and conditions of the Plan, as it may be amended from time to time, the "Equity Plan"). The Program sets forth terms and conditions approved by the Company's Board of Directors (the "Board") with respect to the compensation of Eligible Directors (as defined below). This amended and restated Program is effective as of May 15, 2024 (the "Effective Date"). The Program as in effect at the time that Stock Units are awarded hereunder constitutes the award agreement evidencing the terms and conditions of the awards applicable to such Stock Units. This amended and restated Program does not affect any stock units or other awards granted prior to the Effective Date and any rules adopted prior to elections made by Eligible Directors with respect to Stock Units and compensation related to the 2024 Service Year (as defined below) and the 2024 calendar year shall remain in effect and be governed by the terms and conditions of the Program as previously in effect. Unless otherwise provided by the Board, no awards will be granted to Eligible Directors under the Equity Plan on or after the Effective Date other than as provided under this Program.

## 2. Term

The Program shall operate and shall remain in effect until terminated by action of the Board.

## 3. Program Operation

The Program and transactions hereunder in respect of Company equity securities are intended to be exempt from Section 16(b) of the Securities Exchange Act of 1934 (the "1934 Act") to the maximum extent possible under Rule 16b-3 promulgated thereunder. Except as specifically provided for herein, the Program requires no discretionary action by any administrative body with regard to any transaction under the Program. To the extent, if any, that any administrative or interpretive actions are required under the

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Program, such actions shall be undertaken by the Board or by the Compensation and Human Capital Committee of the Board (the "Compensation Committee").

## 4. Eligibility

Only directors of the Company who are not employees of the Company or any subsidiary of the Company ("Eligible Directors") shall participate in the Program.

## 5. Shares of Common Stock Subject to the Program

Shares of common stock of the Company ("Common Stock") that are paid in settlement of Stock Units awarded under the Program shall be applied to

reduce the maximum number of shares of Common Stock remaining available for issuance under the Equity Plan then in effect and giving effect to any applicable fungible or premium share-counting rules of such plan.

## 6. **Adjustments and Reorganizations**

(a) Upon (or, as may be necessary to effect the adjustment, immediately prior to): any reclassification, recapitalization, stock split (including a stock split in the form of a stock dividend) or reverse stock split; any merger, combination, consolidation, or other reorganization; any spin-off, split-up, or similar extraordinary dividend distribution in respect of the Common Stock; or any exchange of shares of Common Stock or other securities of the Company, or any similar, unusual or extraordinary corporate transaction in respect of the Common Stock; then the Board or Compensation Committee shall equitably and proportionately adjust (1) the number and type of shares of Common Stock (or other securities) that thereafter may be made the subject of Stock Units, (2) the number, amount and type of shares of Common Stock (or other securities or property) subject to any outstanding Stock Units, and/or (3) the securities, cash or other property deliverable upon payment of any outstanding Stock Units, in each case to the extent necessary to preserve (but not increase) the level of incentives intended by this Program and the then-outstanding Stock Units. The Board or Compensation Committee may also prospectively make such similar appropriate adjustment in the calculation of Fair Market Value (as defined in Section 7) as it deems necessary to preserve (but not increase) Eligible Directors' rights under the Program.

(b) It is intended that, if possible, any adjustments contemplated by the preceding Section 6(a) be made in a manner that satisfies applicable legal, tax (including, without limitation and as applicable in the circumstances, Section 409A of the Internal Revenue Code of 1986, as amended ("Section 409A")) and accounting (so as to not trigger any charge to earnings with respect to such adjustment) requirements. Any good faith determination by the Board or Compensation Committee as to whether an adjustment is required in the circumstances pursuant to Section 6(a), and the extent and nature of any such rules of adjustment, shall be conclusive and binding on all persons.

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## 7. **Fair Market Value**

Fair Market Value for all purposes under the Program shall have the meaning ascribed to such term in effect from time the Equity Plan.

## 8. **Annual Retainer; Grants of Stock Units**

(a) The Board (or applicable committee thereof) shall establish what portion or amount, if any, of the annual retainer payable to time. If you do each Eligible Director for services as a director (the "Annual Retainer") will be paid in the form of shares of Common Stock or Stock Units (the "Stock Component") and what portion or amount of the Annual Retainer will be paid in cash (the "Cash Component"). The Stock Component shall be compensation for services

rendered for each service year commencing with the Company's Annual Meeting of Shareholders and ending with the Company's next following Annual Meeting of Shareholders (the "Service Year"). The Cash Component shall be compensation for services rendered during the calendar year, paid on a quarterly basis.

(b) As of the close of business on the day of the Company's Annual Meeting of Shareholders, each Eligible Director's account under the Program automatically will be credited with a number of Stock Units equal to the Stock Component for that Service Year divided by the Fair Market Value of a share of Common Stock on that date (the "Automatic Stock Units"); provided that for calendar year 2024 only, the date on which the Automatic Stock Units calculation is based and the grant date of the Automatic Stock Units shall not formally accept your RSR award by entering into this Agreement be the day of the Company's Annual Meeting of Shareholders (May 15, 2024) but instead shall be the fourth business day following filing of the Form 10-Q for the quarter ended June 30, 2024, and also conditioned upon the filing of the Form S-8 with respect to the Equity Plan on or before that date. As used herein, a "Stock Unit" is a non-voting unit of measurement which is credited to a bookkeeping account and deemed for purposes of the Program to be equivalent in value to one outstanding share of Common Stock. The Stock Units shall be used solely as a device for the determination of any payment to eventually be made to the Eligible Director pursuant to Section 9. Automatic Stock Units will vest on the first anniversary of the date of the Company's Annual Meeting of Shareholders on which the Automatic Stock Units were granted (and will vest on May 15, 2025 with respect to the 2024 Automatic Stock Units), and, absent a valid election in accordance with Section 9(a), be payable on or within 30 days after the instructions and time limit set forth Eligible Director's Separation from Service. Should any individual experience a Separation from Service prior to the vesting date of his or her Automatic Stock Units, such individual shall vest in your Grant Letter, you will be deemed to have forfeited your RSR award.

**1. Vesting; Issuance a pro rata portion of Shares.**

Subject to Sections 2, 3, 4 and 6 below, one hundred percent (100%) of such Automatic Stock Units based on the number of RSRs (and calendar days that such individual served as a director during the Service Year for which such Automatic Stock Units were granted, which pro rata portion shall become payable on the same date(s) as otherwise would have applied with respect to such Automatic Stock Units (including after giving effect to any Dividend Equivalents (as defined below) election pursuant to Section 9(a) hereof).

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**2. Early Termination of Award; Termination of Employment.**

**2.1 General.** The RSRs (and related Dividend Equivalents) subject to the award, to the extent not previously vested, shall terminate and become null and void if and when (a) the award terminates in connection with a Change in Control pursuant to Section 6 below, or (b) except as provided in Sections 2.6 and 2.7, and in Section 6, the Grantee ceases for any reason to be an employee of the Company or one of its subsidiaries.

**2.2 Leave of Absence.** Unless the Committee otherwise provides (at the time of the leave or otherwise), if the Grantee is granted a leave of absence by the Company, the Grantee (a) shall not be deemed to have incurred a termination of employment at the time such leave commences for purposes of the award, and (b) shall be deemed to be employed by the Company for the duration of such approved leave of absence for purposes of the award. A termination of employment shall be deemed to have occurred if the Grantee does not timely

(c) Absent a valid election in accordance with this Section 8(c), the Cash Component of the Annual Retainer earned for each calendar quarter, as well as any fees payable for service on Board committees, for service as lead independent director or for extraordinary services (the "Other Annual Retainers") for such calendar quarter shall be payable to each Eligible Director as of the last day of each calendar quarter during the relevant year. For any Eligible Director who submits a valid election pursuant to this Section 8(c), all or any portion of the Cash Component and the Other Annual Retainers shall be payable in the form of a credit of Stock Units under the Program (collectively, the "Elective Stock Units"), which shall be credited as of the date that such amounts otherwise would have been payable in cash under the Program (each, a "Crediting Date"), subject to your award (subject to the proviso in the next sentence. The number of Elective Stock Units to be adjusted as be credited pursuant to such election on a Crediting Date shall be determined by dividing the portion of the Cash Component of the Annual Retainer and Other Annual Retainer that would have otherwise been paid in cash to the Eligible Director for the corresponding calendar quarter but for such an election by the Eligible Director, divided by the Fair Market Value of a share of Common Stock on that Crediting Date; provided in Section 6.1) that with respect to the second quarter of 2024 only, the date on which the Elective Stock Units calculation is based and the Crediting Date of the Elective Stock Units shall not be the last day of the second calendar quarter of 2024 but instead shall be the fourth business day following the filing of the Form 10-Q for the quarter ended June 30, 2024, and also conditioned upon the third anniversary filing of the Grant Date, provided Form S-8 with

return to active employment upon the expiration of such approved leave or if the Grantee commences a leave that is not approved by the Company.

**2.3 Salary Continuation.** Subject to Section 2.2 above, the term "employment" as used herein means active employment by the Company and salary continuation without active employment (other than a leave of absence approved by the Company that is covered by Section 2.2) will not, in and of itself, constitute "employment" for purposes hereof (in the case of salary continuation without active employment, the Grantee's cessation of active employee status shall, subject to Section 2.2, be deemed to be a termination of "employment" for purposes hereof). Furthermore, salary continuation will not, in and of itself, constitute a leave of absence approved by the Company for purposes of the award.

respect to the Equity Plan on or before that if date. Any such election to receive Elective Stock Units in lieu of a cash payment under the third anniversary foregoing proviso must be made on a form and in a manner prescribed by Company management prior to the beginning of the Grant Date falls on calendar year to which such Cash Component or Other Annual Retainers relate. For the avoidance of doubt, any prior elections made with respect to the Cash Component of the Annual Retainer and Other Annual Retainer for the 2024 calendar year shall continue to apply for such compensation and this amendment and restatement of the Program shall not change any such elections.

(d) Should any individual become an Eligible Director after the beginning of the Service Year or after the beginning of the calendar year, such Eligible Director shall be entitled to a weekend pro rata Annual Retainer, with the amount of the Stock Component and the Cash Component proportionately reduced to reflect the number of calendar days that have elapsed between the beginning of the Service Year (with respect to the Stock Component) or holiday, then the award calendar year (with respect to the Cash Component), respectively, and the effective date of the individual's election as an Eligible Director. Such pro-rated Stock Component shall be credited as Automatic Stock Units as of the effective date of the individual's election as an Eligible Director and shall vest on the next business day, first anniversary of the date of the Company's immediately preceding Annual Meeting of Shareholders. The number of Automatic Stock Units so credited to the Eligible Director's account shall be equal to the pro-rated Stock Component divided by the Fair Market Value of a share of Common Stock on the effective date of the Eligible Director's election to the Board. Such pro-rated Cash Component shall be paid on the date

Component would otherwise have been paid had the individual served as an Eligible Director during the entire calendar year.

**1.1.9. Payment of RSRs Stock Units**

(a) . Except as otherwise provided below, the Company All Stock Units shall pay an RSR subject to the award that vests ("Vested RSR") (and related Dividend Equivalents) within 60 days following the vesting of the RSR on the third anniversary of the Grant Date. The Company shall pay such Vested RSRs be paid in either an equivalent number of shares of Common Stock. All Stock or, in the discretion of the Committee, in cash or in a combination of shares of Common Stock and cash. In the event of a cash payment, the amount of the payment for each Vested RSR to be paid in cash will equal the Fair Market Value (as defined below) of a share of Common Stock as of the date that such RSR became vested.

**1.2 Dividend Equivalents.** The Grantee shall be entitled to payment for Dividend Equivalents (if any) with respect to any Vested RSRs. For purposes of this Agreement, "Dividend Equivalents" means the aggregate amount of dividends paid by the Company on a number of shares of Common Stock equivalent to the number of Vested RSRs during the period from the Grant date until the date the Vested RSRs are paid (without interest or other adjustments to reflect the time value of money). Dividend Equivalents (if any) will be paid at the same time as the Vested RSRs to which they relate are paid. Dividend Equivalents will be paid in cash.

ELT (2024 RSR Agreement)1

**2.4 Sale or Spinoff of Subsidiary or Business Unit.** For purposes of the RSRs (and related Dividend Equivalents) subject to the award, a termination of employment of the Grantee shall be deemed to have occurred if the Grantee is employed by a subsidiary or business unit and that subsidiary or business unit is sold, spun off, or otherwise divested, the Grantee does not otherwise continue to be employed by the Company or one of its subsidiaries after such event, and the divested entity or business (or its successor or a parent company) does not assume the award in connection with such transaction. In the event of such a termination of employment, the termination shall be deemed to be an Early Retirement unless the Grantee was otherwise eligible at the time of termination for Normal Retirement (in which case, the termination shall be considered a Normal Retirement) treated as provided for in Section 2.7 (subject to Section 6).

**2.5 Continuance of Employment Required.** Except as expressly provided in Section 2.6, Section 2.7 and in Section 6, the vesting of the RSRs (and related Dividend Equivalents) subject to the award requires continued employment through the third anniversary of the Grant Date as a condition to the vesting of any portion of the award. Employment for only a portion of the vesting period, even if a substantial portion, will not entitle the Grantee to any proportionate vesting or avoid or mitigate a termination of rights and benefits upon or following a termination of employment. Nothing contained in this Agreement, the Stock Plan System, or the Plan constitutes an employment commitment by the Company or any subsidiary, affects the Grantee's status (if the Grantee is otherwise an at-will employee) as an employee at will who is subject to termination without cause, confers upon the Grantee any right to continue in the employ of the Company or any subsidiary, or interferes in any way with the right of the Company or of any subsidiary to terminate such employment at any time.

**2.6 Death or Disability.** If the Grantee dies or incurs a Disability while employed by the Company or a subsidiary and such death or Disability occurs more than six months after the Grant Date, the outstanding and

on the number of days the Grantee was employed by the Company or a subsidiary in the period commencing with the Grant Date through and including the date on which the Grantee is last employed by the Company or a subsidiary, over the number of calendar days in the period commencing with the Grant Date through and including the third anniversary of the Grant Date. Any remaining unvested RSRs (and related Dividend Equivalents), after giving effect to the foregoing acceleration of vesting, shall terminate immediately upon the Grantee's Early Retirement. If the Grantee ceases to be employed by the Company or one of its subsidiaries due to the Grantee's Normal Retirement and such Normal Retirement occurs more than six months after the Grant Date, the RSRs (and related Dividend Equivalents) subject to the award shall vest in full.

Subject to the following provisions of this paragraph, RSRs (and related Dividend Equivalents) vesting under this Section shall be paid within 60 days following the Grantee's Separation from Service. However, (B) in the case of a Governmental Service Retirement by Automatic Stock Units, upon the Grantee, Automatic Stock Units' vesting date. Notwithstanding the foregoing, no Automatic Stock Units shall be paid before the date they otherwise vest pursuant to Section 8. Any election to receive payment of the vested RSRs (and related Dividend Equivalents) will Stock Units upon an event other than Separation from Service must be made on a form and in a manner prescribed by Company management by no later than December 31<sup>st</sup> of the calendar year before the start of the relevant Service Year (that is, before the start of the calendar year in which the Eligible Director performs the services giving rise to Stock Units). Notwithstanding the foregoing, an individual who first becomes an Eligible Director on or after January 1 of a calendar year shall be permitted to make an irrevocable election to receive payment of Automatic Stock Units upon an event other than Separation from Service provided that such election is made within 1030 days after the Grantee's Early or Normal Retirement. date the individual

after the Grant Date, the outstanding and previously unvested RSRs (and related Dividend Equivalents) subject to the award shall vest as of the date of the Grantee's death or Disability, as applicable. RSRs (and related Dividend Equivalents) vesting under this Section Units shall be paid on or within 60 days following after the Eligible Director's Separation from Service; provided, however, that an Eligible Director may make an irrevocable election in advance to have all or any portion of any Stock Units paid (A) upon the earlier of (a) Grantee's death (i) the Eligible Director's Separation from Service or (b) Grantee's Disability. In (ii) a calendar year specified by the event of Eligible Director in his or her election (which year may be no earlier than the Grantee's death prior to year after the delivery of shares or other payment with respect to any vested RSRs (and related Dividend Equivalents), the Grantee's Successor shall be entitled to any payments relevant year to which the Grantee would have been entitled under this Agreement with respect to such vested and unpaid RSRs (and related Dividend Equivalents).

**2.7 Termination of Employment Due to Retirement.** If deferred Annual Retainer or Other Annual Retainers, as the Grantee ceases to case may be, employed by the Company relate), or one of its subsidiaries due to the Grantee's Early Retirement and such Early Retirement occurs more than six months after the Grant Date, the RSRs (and related Dividend Equivalents) subject to the award shall vest on a prorated basis. Such prorating of RSRs (and related Dividend Equivalents) shall be determined based

becomes an Eligible Director and such election relates only to Automatic Stock Units attributable to services performed after the election. If the Grantee Eligible Director makes such an election to receive payment upon an event that is earlier than Separation from Service and payment is triggered (1) by the occurrence of the specified calendar year, the applicable Stock Units will generally be paid in January of such calendar year, and shall in all cases be paid prior to the end of such calendar year, or (2) upon vesting or Separation from Service, the applicable Stock Units shall be paid on or within 30 days of such event. For the avoidance of doubt, any prior elections made with respect to the Annual Retainer for the 2024 Service Year and the 2024 calendar year shall continue to apply for such Annual Retainer and this amendment and restatement of the Program shall not change any such elections.

(b) Notwithstanding the foregoing Section 9(a), if an Eligible Director is a Key Employee as of the date of the Grantee's his Separation from Service, any payment triggered by the Grantee Eligible Director's Separation from Service which constitutes nonqualified deferred compensation subject to Section 409A shall not be entitled to payment made on the first day of the seventh month following the date of his or her vested RSRs (and related Dividend Equivalents) pursuant to this Section until Separation from Service (or, if earlier, the earlier date of (and his or her death). Such payment shall be made upon or promptly after, subject to adjustment as provided in Section 6 and shall be in all events within thirty (30) days after, complete satisfaction of such payment. For the first to occur of (a) the date which is six (6) months and one day after the Grantee's Separation from Service, or (b) the date avoidance of the Grantee's death. The provisions of the preceding sentence doubt, an Eligible Director shall only apply if, and to the

extent, required to avoid the imputation of any tax, penalty or interest pursuant to Section 409A of the Code.

In determining the Grantee's eligibility for Early or Normal Retirement, service is measured by dividing (a) the number of days the Grantee was employed by the Company or a subsidiary in the period commencing with his or her last date of hire by the Company or a subsidiary through and including the date on which the Grantee is last employed by the Company or a subsidiary, by (b) 365. If the Grantee ceased **continue** to be employed by the Company or a subsidiary and was later rehired by the Company or a subsidiary, the Grantee's service prior **eligible** to the break in service shall be disregarded in determining service for such purposes; provided that, if the Grantee's employment with the Company or a subsidiary had terminated due to the Grantee's Early Retirement, Normal Retirement, or by the Company or a subsidiary **receive additional credits of Stock Units** as part of a reduction in force (in each case, other than a termination by the Company or a subsidiary for Cause) and, within the two-year period following such termination of employment (the "break in service") the Grantee was subsequently rehired by the Company or a subsidiary, then the Grantee's period of service with the Company or a subsidiary prior to and ending with the break in service will be included in determining service for such purposes. In the event the Grantee is employed by a business that is acquired by the Company or a subsidiary, the Company shall have discretion to determine whether the Grantee's service prior to the

**dividend**

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acquisition will be included in determining service for such purposes.

**3. Non-Transferability and Other Restrictions.**

**3.1 Non-Transferability.** The award, as well as the RSRs (and related Dividend Equivalents) subject to the award, are non-transferable and shall not be subject in any manner to sale, transfer, anticipation, alienation, assignment, pledge, encumbrance or charge. The foregoing transfer restrictions shall not apply to transfers to the Company. Notwithstanding the foregoing, the Company may honor any transfer required equivalents pursuant to the terms Section 12 during any period of a court order in a divorce or similar domestic relations matter to the extent that such transfer does not adversely affect the Company's ability to register the offer and sale time payment of the underlying shares on a Form S-8 Registration Statement and such transfer Eligible Director's Stock Units is otherwise in compliance with all applicable legal, regulatory and listing requirements.

**3.2 Forfeiture or Recoupment of Awards.** If, prior to payment or issuance of shares with respect to the award, Grantee's employment is terminated for Cause (or Grantee has engaged in misconduct that could have resulted in Grantee's termination of employment for Cause if Grantee had remained an employee), the Company may reduce or eliminate any payments or issuances of shares with respect to the award. You agree to be bound by and fully comply with the Company's Policy regarding the Recoupment of Certain Incentive Compensation Payments filed as Exhibit 97 to the Company's 10-K for the year ended December 31, 2023 and as in effect from time to time ("Recoupment Policy"). Any payments or issuances of shares with respect to the award are subject to recoupment pursuant to the Recoupment Policy, as well as any recoupment or similar provisions of applicable law, and the Grantee shall promptly make any reimbursement requested by the Board or Committee pursuant to such policy or applicable law with respect to the award. The Grantee agrees, by accepting the award, that the

spend substantial time at the corporate headquarters in Virginia, among other things, attending ELT and other leadership meetings, and managing operations and employees in Virginia. You occupy one of the most senior executive positions in the Company and have far-reaching access to highly confidential, valuable and sensitive information, customer, vendor and employee relationships, intellectual property, strategic and tactical plans, and financial information and plans. The Company has a legitimate business interest in restricting your ability to compete in the specific manner set forth below. The Company has provided you this grant, subject to this Agreement and as consideration for the restrictive covenants set forth in this Section 4; provided that the provisions of Sections 4.2 and 4.3 in this Agreement and prior grant agreements shall not apply where not permitted by applicable law.

**4.2 Non-Competition.** For a period of twelve (12) months from the date of the termination of Grantee's employment for any reason (other than a Reduction-in-Force as determined at the Company's sole discretion) ("Termination"), you will not, directly or indirectly, oversee, control, participate in, or support the design, operation, research, manufacture, marketing, sale, or distribution of "Competitive Products and Services". For the purpose of this section, "Competitive Products and Services" shall mean products or services that compete for resources with, or are an alternative or potential alternative to, the products sold or services provided by Northrop Grumman, including without limitation products and services in the areas of autonomous systems, cyber, C4ISR, space, strike, sensors, electronics, and logistics and modernization.

**4.3 Non-Solicitation of Customers.** For a period of eighteen (18) months from your Termination, you shall not, directly or indirectly, solicit any customer, supplier, or teammate of Northrop Grumman with whom you engaged, or about whom you received confidential, sensitive, or proprietary information, in the course of your employment with Northrop Grumman, for purposes of providing products or services in competition with Northrop Grumman. In the case of a governmental, regulatory or

Company and its affiliates may deduct from any amounts it may owe the Grantee from time to time (such as wages or other compensation) to the extent of any amounts the Grantee is required to reimburse the Company pursuant to such policy or applicable law with respect to the award.

#### **4. Post-Employment Conduct**

##### ***4.1 Executive Leadership Team***

**Contribution.** You acknowledge and agree that as a member of the Executive Leadership Team ("ELT"), you are involved in managing the global operations of the Company, incorporated in Delaware and headquartered in Virginia. You are involved in the most sensitive and proprietary matters affecting the Company, its subsidiaries, predecessors, and/or affiliates (collectively, "Northrop Grumman"), including from a technical, strategic and financial perspective, and are widely exposed to confidential, sensitive and proprietary information concerning Northrop Grumman's global operations, at the headquarters and each of the operating sectors, including in the areas of autonomous systems, cyber, C4ISR, space, strike, sensors, electronics, and logistics and modernization. Your job responsibilities require that you have a primary office location in Virginia and/or you

administrative agency, commission, department or other governmental authority, the customer is determined by reference to the specific program offices or activities for which Northrop Grumman provides goods or services.

##### ***4.4 Non-Solicitation of Employees.***

For a period of twenty-four (24) months from your Termination, you shall not, directly or indirectly, solicit or offer to hire, any person who was, within a period of six months prior to your Termination, employed by Northrop Grumman, with whom you worked or about whom you received information in the course of your employment with Northrop Grumman.

##### ***4.5 Non-Disparagement.*** You will not

issue or communicate any statement, whether verbal or written, or take any other action that disparages or may be interpreted to disparage the Company, its products, services, officers, directors, or employees; provided that the foregoing shall not apply to any truthful statements made in connection with a legal process, including

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government investigation, or as otherwise provided by law.

**4.6 Exceptions.** You may request an exception to the covenants in Sections 4.2, 4.3, or 4.4 by making a written request to the Company's Chief Human Resources Officer, with such exceptions being considered at the sole discretion of the Company and communicated in writing to you.

**4.7 Reasonableness.** You agree that the restrictions set forth in Sections 4.2, 4.3, and 4.4 are (i) reasonable and necessary in all respects, including duration, territory and scope of activity, in order to protect the Company's legitimate business interests, (ii) that the parties have attempted to limit your right to compete only to the extent necessary to protect the Company's legitimate business

#### **6. Adjustments; Change in Control**

**6.1. Adjustments.** The RSRs, Dividend Equivalents, and the shares subject to the award are subject to adjustment upon the occurrence of events such as stock splits, stock dividends and other changes in capitalization in accordance with Section 6(a) of the Plan.

**6.2. Possible Acceleration on Change in Control.** Notwithstanding the provisions of Section 2 hereof, and further subject to the Company's ability to terminate the award as provided in Section 6.3 below, the outstanding and previously unvested RSRs (and related Dividend Equivalents) subject to the award shall become fully vested as of the date of the Grantee's termination of

interests, and (iii) that you will be able to earn a livelihood without violating the restrictions in this section. It is the intent of the parties that the provisions of this section shall be enforced to the fullest extent permissible under applicable law. However, if any portion of Sections 4.2, 4.3, or 4.4 is deemed unenforceable, the parties agree that a court or arbitrator may revise the portion deemed unenforceable to the maximum extent possible to achieve the objective of the parties, and the remainder of the section shall remain in full force and affect.

**4.8 Remedies.** If you violate any provision in Section 4.2, 4.3, 4.4 and/or 4.5 of this section, the Company shall have the right to terminate without payment to you any unvested and/or unpaid RSRs (and associated Dividend Equivalents) and require that you immediately deliver to the Company an amount in cash equal to the aggregate Fair Market Value, determined as of the vesting and/or payment date of all RSRs already received, including any Dividend Equivalents, within one year prior to the breach. Further, you acknowledge and agree that a breach of any of the provisions of this section will result in immediate, irreparable, and continuing damage to the Company for which there is no adequate remedy at law, and the Company will be entitled to injunctive relief, a decree of specific performance, and other relief as may be proper, including monetary damages, to the maximum extent available.

**5. Compliance with Laws; No Stockholder Rights Prior to Issuance.**

The Company's obligation to make any payments or issue any shares with respect to the award is subject to full compliance with all then applicable requirements of law, the Securities and Exchange Commission, or other regulatory agencies having jurisdiction over the Company and its shares, and of any exchange upon which stock of the Company may be listed. The Grantee shall not have the rights and privileges of a stockholder, including without limitation the right to vote or receive dividends (except as expressly provided in this Agreement with respect to Dividend Equivalents), with respect to any shares which may be issued in respect of the RSRs until the date appearing on the certificate(s) for such shares (or, in the case of shares entered in book entry form, the date that the shares are actually recorded in such form for the benefit of the Grantee), if such shares become deliverable.

employment if the termination occurs either within the Protected Period corresponding to a Change in Control of the Company or within twenty-four (24) calendar months following the date of a Change in Control of the Company, the Grantee's employment by the Company and its subsidiaries is involuntarily terminated by the Company and its subsidiaries for reasons other than Cause or by the Grantee for Good Reason.

Notwithstanding anything else contained herein to the contrary, the termination of the Grantee's employment (or other events giving rise to Good Reason) shall not entitle the Grantee to any accelerated vesting *delayed* pursuant to this Section 6.2 if there is objective evidence that, as of the commencement of the Protected Period, the Grantee had specifically been identified by the Company as an employee whose employment would be terminated as part of a corporate restructuring or downsizing program that commenced prior to the Protected Period and such termination of employment was expected at that time to occur within six (6) months.

Payment of any RSRs (and related Dividend Equivalents) that vest under this Section will be made at the time provided for in Section 2.7 as though the termination of the Grantee's employment was due to a Normal Retirement. 9(b).

**6.3. (c) Automatic**

**Acceleration; Early Termination.** If the Company undergoes a Change in Control triggered by clause (iii) or (iv) of the definition thereof and the Company is not the surviving entity and the successor to the Company (if any) (or a Parent thereof) does not agree in writing prior to the occurrence of the Change in Control to continue and assume the award following the Change in Control, or if for any other reason the award would not continue after the Change in Control, then upon the Change in Control the outstanding and previously unvested RSRs (and related Dividend Equivalents) subject to the award shall vest fully and completely. Unless the Committee expressly provides otherwise in the circumstances, no acceleration of vesting of the award shall occur pursuant to this Section 6.3 in connection with a Change in Control if either (a) the Company is the surviving entity, or (b) the successor to the Company (if any) (or a Parent thereof) agrees in writing prior to the Change in Control to assume the award. The Committee may make adjustments pursuant to Section 6(a) of the Plan and/or deem an acceleration of vesting of the award pursuant to this Section 6.3 to occur sufficiently prior

appropriate to permit the Grantee to realize the benefits intended to be conveyed with respect to the shares underlying the RSRs (and related Dividend Equivalents); provided, however, that, the Committee may reinstate the original terms of the award if the related event does not actually occur.

Payment of any RSRs (and related Dividend Equivalents) that vest under this Section 6.3 will be made within 60 days of the third anniversary of the Grant Date unless, prior to such date: (i) the Grantee dies or has a Disability, in which case such payment will be made within 60 days of the Grantee's death or Disability, as the case may be, or (ii) the Grantee has a Separation from Service, in which case such payment will be made at the time provided for in Section 2.7 as though the termination of the Grantee's employment was due to a Normal Retirement.

#### **7. Tax Matters.**

**7.1. Tax Withholding.** The Company or the subsidiary which employs the Grantee shall be entitled to require, as a condition of making any payments or issuing any shares upon vesting of the RSRs (and related Dividend Equivalents), that the Grantee or other person entitled to such shares or other payment pay the minimum sums required to be withheld by federal, state, local or other applicable tax law with respect to such vesting or payment. Alternatively, the Company or such subsidiary, in its discretion, may make such provisions for the withholding of taxes as it deems appropriate (including, without limitation, withholding the taxes due from compensation otherwise payable to the Grantee or reducing the number of shares otherwise deliverable with respect to the award (valued at their then Fair Market Value) by the amount necessary to satisfy such statutory minimum withholding obligations).

**7.2. Transfer Taxes.** The Company will pay all federal and state transfer taxes, if any, and other fees and expenses in connection with the issuance of shares in connection with the vesting of the RSRs.

**7.3. Compliance with Code.** The Committee shall administer and construe the

acceleration provided in Section 6.2 or 6.3, as applicable, shall be either (a) provided to you in full, or (b) provided to you to such lesser extent that would result in no portion of the payments so accelerated being subject to the Excise Tax, whichever of the foregoing amounts, when taking into account applicable federal, state, local and foreign income and employment taxes, the Excise Tax, and any other applicable taxes, results in the receipt by you, on an after-tax basis, of the greatest amount of benefits, notwithstanding that all or some portion of such benefits may be subject to the Excise Tax. All determinations required to be made under this Section 7.5 shall be made by a registered public accounting firm selected by the Company, which shall provide supporting calculations both to the Company and you no later than the date of the applicable Change in Control. In the event that the Payments are to be reduced pursuant to this Section 7.5, such Payments shall be reduced such that the reduction of compensation to be provided to the Executive as a result of this Section 7.5 is minimized. In applying this principle, the reduction shall be made in a manner consistent with the requirements of Section 409A and where two economically equivalent amounts are subject to reduction but payable at different times, such amounts shall be reduced on a pro rata basis but not below zero.

#### **8. Choice of Law; Venue; Arbitration.**

This Agreement shall be governed by the laws of the State of Delaware. You agree to be bound by and fully comply with Northrop Grumman Manual USHR 2-32, Arbitration and Mediation ("USHR 2-32"). Any cause of action or claim arising out of or related to the terms and conditions applicable to this grant will be determined through final and binding arbitration, in accordance with USHR 2-32, provided that the prevailing party in the arbitration shall be entitled to receive from the losing party reasonably incurred attorneys' fees and costs. You and the Company agree that any arbitration hearing and related proceedings shall be convened and conducted in Falls Church, VA. If you or the Company believe they require immediate relief to enforce or challenge this Agreement, before arbitration is commenced or concluded, either party may seek

award in a manner designed to comply with the Code and to avoid adverse tax consequences under Code Section 409A.

**7.4. Unfunded Arrangement.** The right of the Grantee to receive payment under the award shall be an unsecured contractual claim against the Company. As such, neither the Grantee nor any Successor shall have any rights in or against any specific assets of the Company based on the award. Awards shall at all times be considered entirely unfunded for tax purposes.

**7.5. Code Section 280G.** Notwithstanding any other provision of this Agreement to the contrary, in the event that any amounts payable to you as a result of Section 6.2 or 6.3 hereof, either alone or together with amounts payable pursuant to any other plan, program or arrangement (a) constitute "parachute payments" within the meaning of Section 280G of the Code, and (b) but for this Section 7.5 would be subject to the excise tax imposed by Section 4999 of the Code or any comparable successor provisions (the "Excise Tax"), then the vesting

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injunctive or other provisional equitable relief from a state or federal court in the Commonwealth of Virginia. All court actions or proceedings arising under this Agreement shall be heard in a state or federal court in the Commonwealth of Virginia. The Company and you hereby agree to the jurisdiction of the state and federal courts in the Commonwealth of Virginia and waive any right to object to such actions on grounds of venue, jurisdiction or convenience.

**9. Committee Authority.**

The Committee has the discretionary authority to determine any questions as to the date when the Grantee's employment terminated and the cause of such termination and to interpret any provision of this Agreement, the Grant Letter, the Stock Plan System, the Plan, and any other applicable rules. Any action taken by, or inaction of, the Committee relating to or pursuant to this Agreement, the Grant Letter, the Stock Plan System, the Plan, or any other applicable rules shall be

within the absolute discretion of the Committee and shall be conclusive and binding on all persons.

**10. Plan; Amendment.**

The RSRs (and related Dividend Equivalents) subject to the award are governed by, and the Grantee's rights are subject to, all of the terms and conditions of the Plan and any other rules adopted by the Committee, as the foregoing may be amended from time to time. The Grantee shall have no rights with respect to any amendment of this Agreement or the Plan unless such amendment is in writing and signed by a duly authorized officer of the Company. In the event of a conflict between the provisions of the Grant Letter and/or the Stock Plan System and the provisions of this Agreement and/or the Plan, the provisions of this Agreement and/or the Plan, as applicable, shall control.

**11. Required Holding Period.**

The holding requirements of this Section 11 shall apply to any Grantee who is an elected or appointed officer of the Company on the

"Cause" means the occurrence of either or both of the following: **Code.** The **Affiliated Companies** include Northrop Grumman Corporation and its 80%-owned subsidiaries and may include other entities as well.

- (i) The Grantee's conviction for committing an act of fraud, embezzlement, theft, or other act constituting a felony (other than traffic related offenses, as a result of vicarious liability, or as a result of good faith actions as an officer of the Company); or
- (ii) Willful misconduct by the Grantee that causes financial or reputational harm to the Company. However, no act, or failure to act, on the Grantee's part shall be considered "willful" unless done, or omitted

date Vested RSRs are paid (or, if earlier, on the date the Grantee's employment by the Company and its subsidiaries terminates for any reason). Any Grantee subject to this Section 11 shall not be permitted to sell, transfer, anticipate, alienate, assign, pledge, encumber or charge the number of shares equal to 50% of the total payout of Vested RSRs (net of taxes withheld) until the earlier of (A) the third anniversary of the date such shares of Common Stock are paid to the Grantee, (B) the date the Grantee's employment by the Company and its subsidiaries terminates due to the Grantee's death or Disability, (C) the occurrence of a Change in Control that results in termination and payment under Section 6.2 or 6.3 above, or (D) with respect to Grantee's entering a U.S. federal government position only, the latest of (i) the date the Grantee's employment with the Company terminates, or (ii) the date the Grantee formally accepts the government position in writing, or (iii) the date the government confirms the Grantee (for positions requiring nomination and confirmation). For purposes of this Section 11, the total payout of Vested RSRs shall be determined on a net basis after taking into account any shares otherwise deliverable with respect to the award that the Company withholds to satisfy tax obligations pursuant to Section 7.1. If Grantee is paid less than 50% of the total payout of Vested RSRs (net of taxes) in shares, then all of the shares received will be subject to the holding period requirements in this Section 11. Any shares of Common Stock received in respect of shares that are covered by the holding period requirements of this Section 11 (such as shares received in respect of a stock split or stock dividend) shall be subject to the same holding period requirements as the shares to which they relate.

## **12. Definitions.**

Whenever used in this Agreement, **Program**, the following terms shall have the meanings set forth below indicated below:

**Affiliated Company.** The **Company** and when any other entity related to the meaning is intended, **Company** under the initial letter rules of section 414 of the word is capitalized:

**Board** means the Board of Directors of the Company.

to be done, by the Grantee not in good faith and without reasonable belief that his or her action or omission was in the best interest of the Company.

**"Change in Control"** is used as defined in the Plan.

**"Code"** means the United States Internal Revenue Code of 1986, as amended.

**"Committee"** means the Company's Compensation and Human Capital Committee or any successor committee appointed by the Board to administer the Plan.

**"Common Stock"** means the Company's common stock.

**"Disability"** means, with respect to a Grantee, that the Grantee: (i) is unable to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than twelve months; or (ii) is, by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than twelve months, receiving income replacement benefits for a period of not less than three months under an accident and health plan covering employees of the Grantee's employer; all construed and interpreted consistent with the definition of "Disability" set forth in Code Section 409A(a)(2)(C).

**"Early Retirement"** means that the Grantee's employment terminates in any of the following circumstances, and other than a termination of employment that constitutes a Normal Retirement or occurs in connection with a termination by the Company or a subsidiary for Cause:

(i) a termination of employment after the Grantee has attained age 55 with at least 10 years of service.

(ii) a termination of employment by the Company or a subsidiary as part of a reduction in force and at the

reduction in force and, at the time of such termination, the Grantee has attained age 53 with at least 10 years of service.

- (iii) a termination of employment by the Company or a subsidiary as part of a reduction in force and, at

the time of such termination, the sum of the Grantee's age and years of service is at least 75.

**"Fair Market Value"** is used as defined in the Plan; provided, however, the Committee in determining such Fair Market Value for purposes of the award may utilize such other exchange, market, or listing as it deems appropriate.

**"Good Reason"** means, without the Grantee's express written consent, the occurrence of any one or more of the following:

- (i) A material and substantial reduction in the nature or status of the Grantee's authorities or responsibilities (when such authorities and/or responsibilities are viewed in the aggregate) from their level in effect on the day immediately prior to the start of the Protected Period, other than (A) an inadvertent act that is remedied by the Company promptly after receipt of notice thereof given by the Grantee, and/or (B) changes in the nature or status of the Grantee's authorities or responsibilities that, in the aggregate, would generally be viewed by a nationally-recognized executive placement firm as resulting in the Grantee having not materially and substantially

compensation plans (excluding stock-based incentive compensation plans), employee benefit or retirement plans, or policies, practices, or arrangements in which the Grantee participates immediately prior to the start of the Protected Period; provided, however, that a reduction in the aggregate value shall not be deemed to be "Good Reason" if the reduced value remains substantially consistent with the average level of other employees who have positions commensurate with the position held by the Grantee immediately prior to the start of the Protected Period.

- (iv) A material reduction in the Grantee's aggregate level of participation in the Company's stock-based incentive compensation plans from the level in effect immediately prior to the start of the Protected Period; provided, however, that a reduction in the aggregate level of participation shall not be deemed to be "Good Reason" if the reduced level of participation remains substantially consistent with the average level of participation of other employees who have positions commensurate with the position held by the Grantee

<p>materially and substantially fewer authorities and responsibilities (taking into consideration the Company's industry) when compared to the authorities and responsibilities applicable to the position held by the Grantee immediately prior to the start of the Protected Period. The Company may retain a nationally-recognized executive placement firm for purposes of making the determination required by the preceding sentence and the written opinion of the firm thus selected shall be conclusive as to this issue.</p> <p>In addition, if the Grantee is a vice president, the Grantee's loss of vice-president status will constitute "Good Reason"; provided that the loss of the title of "vice president" will not, in and of itself, constitute Good Reason if the Grantee's lack of a vice president title is generally consistent with the manner in which the title of vice president is used within the Grantee's business unit or if the loss of the title is the result of a promotion to a higher level office. For the purposes of the preceding sentence, the Grantee's lack of a vice-president title will only be considered generally consistent with the manner in which such title is used if most persons in the business unit with authorities, duties, and responsibilities comparable to those of the Grantee immediately prior to the commencement of the Protected Period do not have the title of vice-president.</p> <p>(ii) A material reduction by the Company in the Grantee's annualized rate of base salary as in effect at the start of the Protected Period, or as the same shall be increased from time to time.</p>	<p>immediately prior to the start of the Protected Period.</p> <p>(v) The Grantee is informed by the Company that his or her principal place of employment for the Company will be relocated to a location that is greater than fifty (50) miles away from the Grantee's principal place of employment for the Company at the start of the corresponding Protected Period; provided that, if the Company communicates an intended effective date for such relocation, in no event shall Good Reason exist pursuant to this clause (v) more than ninety (90) days before such intended effective date.</p> <p>The Grantee's right to terminate employment for Good Reason shall not be affected by the Grantee's incapacity due to physical or mental illness. The Grantee's continued employment shall not constitute a consent to, or a waiver of rights with respect to, any circumstances constituting Good Reason herein.</p> <p><b>"Governmental Service Retirement"</b> means an Early or Normal Retirement by the Grantee where the Grantee accepts a position in the federal government or a state or local government and an accelerated distribution under the award is permitted under Code Section 409A based on such government employment and related ethics rules.</p> <p><b>"Key Employee"</b> means <u>A</u> director or an employee treated as a "specified employee" under Code section 409A(a)(2)(B)(i) of the Company or an Affiliated Company (i.e., a key employee (as defined in Code section 416(i) without regard to paragraph (5) thereof)) if the Company's or an Affiliated Company's stock is publicly traded on an established securities market or otherwise. The Company shall determine in accordance with a uniform Company policy which participants are Key Employees as of each December 31 in accordance</p>
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(iii) A material reduction in the aggregate value of the Grantee's level of participation in any of the Company's short and/or long-term incentive

with IRS regulations or other guidance under Section 409A. Such determination shall be effective for the

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twelve (12) month period  
commencing on April 1 of the  
following year.

**"Normal Retirement"** means that the Grantee terminates employment after attaining age 65 with at least 10 years of service (other than in connection with a termination by the Company or a subsidiary for Cause). In the case of a Grantee who is an officer of the Company subject to the Company's mandatory retirement at age 65 policy and who, at the applicable time, is not otherwise eligible for Normal Retirement as defined in the preceding sentence, "Normal Retirement" as to that Grantee means that the Grantee's employment is terminated pursuant to such mandatory retirement policy (regardless of the Grantee's years of service and other than in connection with a termination by the Company or a subsidiary for Cause).

**"Parent"** is used as defined in the Plan.

**"Plan"** means the Northrop Grumman 2011 Long-Term Incentive Stock Plan, as it may be amended from time to time.

The **"Protected Period"** corresponding to a Change in Control of the Company shall be a period of time determined in accordance with the following:

(i) If the Change in Control is triggered by a tender offer for shares of the Company's stock or by the offeror's acquisition of shares pursuant to such a tender offer, the Protected Period shall commence on the date of the initial tender offer and shall continue through and including the date of the

including the date of the Change in Control; provided that in no case will the Protected Period commence earlier than the date that is six (6) months prior to the Change in Control.

- (ii) If the Change in Control is triggered by a merger, consolidation, or reorganization of the Company with or involving any other corporation, the Protected Period shall commence on the date that serious and substantial discussions first take place to effect the merger, consolidation, or reorganization and shall continue through and including the date of the Change in Control; provided that in no case will the Protected Period commence earlier than the date that is six (6) months prior to the Change in Control.
- (iii) In the case of any Change in Control not described in clause (i) or (ii) above, the Protected Period shall commence on the date that is six (6) months prior to the Change in Control and shall continue through and including the date of the Change in Control.

“Separation from Service” means when the Grantee dies, retires, or otherwise has a termination of employment with the Company and its subsidiaries that constitutes a. A “separation from service” within the meaning of United States Treasury Regulation Section 1.409A-1(h)(1), without regard 409A.

(d) Section 6 of the Equity Plan (addressing certain change in control events) shall apply to the optional alternative definitions available thereunder. Stock Units; provided that no modification to the timing of payment of the Stock Units shall be made unless such modification complies with Section 409A, including the requirements of Trans. Reg. Section 1.409A-3(b)(1)

(ix) ("plan terminations and liquidations"), or any successor provision thereto, and such modification would not result in any tax, penalty or interest under Section 409A.

## 10. Elective Deferrals

"(a) Successor" means Eligible Directors shall be provided with the person acquiring opportunity to elect to defer all or a Grantee's rights to a grant under portion of their Eligible Compensation, at the Plan by will or time and in the form and manner set forth below. To be effective, any deferral election must be filed by the laws deadline established by Company management, which shall be no later than December 31st of descent the calendar year before the calendar year in which the services giving rise to the Eligible Compensation to be deferred will be performed. An individual who becomes an Eligible Director on or distribution after January 1 of a calendar year shall not be eligible to defer any portion of Eligible Compensation during that calendar year. Deferral election forms shall

be in such form, and  
shall be filed and  
revoked in such  
manner as  
Company  
management shall  
from time to time  
determine. In  
addition, the Board  
may establish such  
minimum deferral  
amounts, specified  
percentages of  
Eligible  
Compensation that  
may be deferred,  
and similar  
requirements and  
limitations, as it may  
determine to be  
appropriate for  
convenience of  
administration of the  
Program.

6

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7

Exhibit 10.2

NORTHROP  
GRUMMAN  
CORPORATION  
(b)  
2024  
RESTRICTED  
PERFORMANCE  
STOCK RIGHTS  
GRANT  
AGREEMENT  
The Board shall  
cause Company  
management to  
establish and  
maintain an  
Elective Deferral  
Account for each  
Eligible Director  
who elects to  
defer Eligible

Compensation  
earned on or  
after January 1,  
2015, pursuant  
to Section 10(a)  
above. On the  
last day of each  
calendar quarter,  
the Elective  
Deferral Account  
of each person  
who is an  
Eligible Director  
as of such date  
shall be credited  
with his or her  
Elective Deferral  
Amount (if any)  
for such calendar  
quarter.

This 2024  
Restricted  
Performance(c) Company  
management  
shall from time to  
time establish  
one or more  
bookkeeping  
investment funds  
(each, an  
"Investment  
Fund") based  
upon such  
criteria as it may  
from time to time  
determine.  
Company  
management  
shall establish  
procedures to  
permit Eligible  
Directors to  
make Investment  
Elections from  
time to time  
indicating in  
which of the  
available  
Investment  
Funds their  
Elective Deferral  
Accounts shall  
be deemed  
invested.  
Company  
~~~~~

management  
shall cause  
Eligible  
Director's  
Elective Deferral  
Account to be  
adjusted  
upwards or  
downwards, at  
such intervals as  
it may from time  
to time  
determine, to  
reflect the net  
investment  
return (whether  
positive or  
negative) of the  
particular  
Investment  
Fund(s) elected;  
*provided*, that no  
Elective Deferral  
Account may at  
any time have a  
balance less  
than zero.

(d) For  
purposes of this  
Program, the  
following terms  
shall have the  
meanings  
indicated below:

Elective  
Deferral  
Account.  
A  
bookkeeping  
account  
for an  
Eligible  
Director  
representing  
the  
Eligible  
Compensation  
that the  
Eligible  
Director  
has  
elected to  
defer  
under  
Section  
107.6

10(a) or  
the  
Program,  
as  
adjusted  
to reflect  
earnings,  
losses,  
contributions  
and  
distributions  
in  
accordance  
with  
Section  
10(c) and  
Section  
11 of the  
Program.

Elective  
Deferral  
Amount.  
An  
amount of  
Eligible  
Compensation  
that an  
Eligible  
Director  
elects to  
defer  
under and  
in  
accordance  
with  
Section  
10(a) of  
the  
Program.

Eligible  
Compensation.  
With  
respect to  
any  
calendar  
quarter,  
the  
portion of  
an Eligible  
Director's  
Cash  
Component  
and Other  
Annual  
Retainers  
...

payable  
for such  
quarter,  
less any  
portion of  
such  
amount  
for such  
quarter  
which the  
Eligible  
Director  
elects to  
receive in  
the form  
of Elective  
Stock  
Rights  
Grant  
Agreement  
("Agreement")  
applies Units  
in  
accordance  
with  
Section  
8(c).

Investment  
Election.  
An  
election  
by an  
Eligible  
Director to  
certain  
"Restricted  
Performance  
Stock  
Rights"  
("RPSRs")  
granted have  
Elective  
Deferral  
Amounts  
invested  
in an  
Investment  
Fund.  
Investment  
Elections  
shall be  
made on  
a form  
and in the  
manner  
prescribed

by  
Northrop  
Grumman  
Corporation  
(the  
"Company") Company  
management.

**11. Payment  
of  
Elective  
Deferrals**

(a) The  
balance of an  
Eligible  
Director's  
Elective Deferral  
Account shall be  
paid in 2024 a  
single  
distribution within  
30 days following  
such Eligible  
Director's  
Separation

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from Service,  
unless: (i) the  
Eligible Director  
has elected an  
alternative time  
of payment  
under its 2011  
Long-Term  
Incentive Stock  
Plan. If you were  
granted an  
RPSR  
award Section  
11(b) or (ii) a  
later date is  
required by  
Section 11(e).

(b) In  
lieu of the  
Company in  
2024, the

2024, the date default time of grant of your RPSR award and the target number of RPSRs applicable to your award are payment set forth in Section 11(a), an Eligible Director may elect to receive a distribution of all or a portion of his Elective Deferral Account at the letter earlier of Separation from the Company announcing your RPSR award (your "Grant Letter") and are also reflected in the electronic stock plan award recordkeeping system ("Stock Plan System") maintained Service or a calendar year specified by the Eligible Director. Any such election must be made in accordance with the procedures set forth in Section 11(d). A distribution scheduled to be made due to the Eligible Director's Separation from Service shall be made within 30 days of such Separation from Service. A distribution scheduled to be made in a

specified  
calendar year  
shall be made no  
later than  
December 31st  
of such calendar  
year.

(c) All  
distributions from  
an Eligible  
Director's  
Elective Deferral  
Account shall be  
made in cash.

(d) Company  
or its designee.  
This  
Agreement management  
shall establish  
rules and  
procedures for  
an Eligible  
Director to file a  
distribution  
election form on  
which such  
Eligible Director  
may make a  
distribution  
election, subject  
to the following  
requirements  
and restrictions:

(1) A  
distribution  
election  
form must  
be filed by  
the  
deadline  
established  
by  
Company  
management,  
which  
shall be  
no later  
than  
December  
31st of the  
calendar  
year  
before the  
calendar

year in  
which the  
Eligible  
Director  
will  
perform  
the  
services  
giving rise  
to the  
Annual  
Retainer  
(or Other  
Annual  
Retainer,  
if  
applicable)  
to be  
deferred;

(2) A  
distribution  
election  
applies  
only with  
respect to  
deferrals  
for the  
2024  
RPSR  
award, calendar  
year for  
which the  
distribution  
election  
form is  
filed. If an  
Eligible  
Director  
wishes to  
make a  
distribution  
election  
for  
amounts  
deferred  
in  
subsequent  
calendar  
years, a  
new  
distribution  
election  
form must  
be filed for  
each  
calendar

year by  
the  
deadline  
described  
in Section  
11(d)(1),  
above;  
and you  
are

(3) A  
distribution  
election is  
irrevocable  
once the  
distribution  
election  
form is  
filed.

In addition,  
Company  
management  
may establish  
rules for  
designating a  
beneficiary, and  
such other rules,  
limitations and  
conditions as  
Company  
management  
determines to be  
appropriate,  
subject to this  
Agreement upon  
accepting your  
grant. the  
requirements  
and restrictions  
set forth above.

(e) If  
you were  
granted an  
RPSR award,  
you are referred  
to as Eligible  
Director is a  
"specified  
employee" (as  
determined by  
the  
"Grantee" Company  
in accordance  
with respect to  
your award.

Capitalized terms are generally defined in Section 12 below if not otherwise defined herein.

Each RPSR represents a right to receive one share 409A(a)(2) (B) of the Company's Code and Treas. Reg. § 1.409A-1(i)), any amount that becomes payable under this Section 11 as a result of the Eligible Director's Separation from Service shall be paid on the later of (a) the payment date prescribed by this Section 11, and (b) the first day of the seventh month that begins after the Eligible Director's Separation from Service.

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(f) If an Eligible Director dies before the balance of his Elective Deferral Account is fully

distributed, the remaining balance of the Eligible Director's Elective Deferral Account shall be distributed (in the form such balance would have been paid to such Eligible Director) to his beneficiary within 90 days after the Eligible Director's death.

(g) Section 6 of the Equity Plan (addressing certain change in control events) shall apply to Elective Deferral Accounts; provided that no modification to the timing of payment shall be made unless the requirements of Treas. Reg. Section 1.409A-3(j)(4)(ix) ("plan terminations and liquidations"), or any successor provision thereto, are satisfied and such modification would not result in any tax, penalty or interest under Section 409A.

## 12. Dividend Equivalents

No later than sixty (60) days following each date that the Company pays an ordinary

cash dividend on  
its outstanding  
Common Stock  
(if any ordinary  
cash dividends  
are paid), for  
which the related  
record date  
occurs on or  
cash of  
equivalent value  
as provided  
herein subject to  
vesting as  
provided herein.  
The performance  
period applicable  
to your award is  
January 1, 2024  
to December 31,  
2026 (the  
“Performance  
Period”). The  
target number of  
RPSRs subject  
to your award is  
subject to  
adjustment as  
provided herein.  
The RPSR  
award is  
subject after the  
Effective Date  
and prior to all of  
the terms and  
conditions set  
forth in this  
Agreement, and  
is further subject  
to all of the terms  
and conditions of  
the Plan, as it  
may be  
amended from  
time to time, and  
any rules  
adopted by the  
Committee, as  
such rules are in  
effect from time  
to time. If you do  
not formally  
accept your  
RPSR award, by  
entering into this  
Agreement in  
accordance with

accordance with the instructions and time limit set forth in your Grant Letter, you will be deemed to have forfeited your RPSR award.

1. VestiCommon  
PaymStock  
of and  
RPSRcash. In  
the  
The event of  
RPSRs a cash  
are payment, such  
subject record  
to the date,  
vesting multiplied  
and by (ii)  
payment the  
provisions amount  
established of  
by the payment  
Committee for  
with each  
respect Vested  
to the RPSR  
Performance to  
Period. be the  
RPSRs ordinary  
(and cash  
any dividend  
Dividend paid in  
Equivalents cash  
(as will  
defined equal by  
below)) the Fair  
that Market  
vest Value  
based (as  
on such defined  
provisions below)  
will of Company  
be Eligible on a  
Director's Share  
Stock of  
Units Common  
being Stock,  
paid as divided  
provided by (iii)  
below. the Fair  
  
1.1. Market  
Value

**Based** **value**  
**Vesting** **of a**  
**of** **share**  
**RPSRs.** **of the**  
Subject **Common**  
to **Stock**  
Sections **as of**  
2, 3, 4 **such**  
and 6 **record**  
below, **date.**  
the **Any**  
RPSRs **Stock**  
subject to **Units**  
the **credited**  
award **pursuant**  
shall vest **to the**  
and **date foregoing**  
become **provisions**  
nonforfeitable **of this**  
based on **Section**  
the **12 shall**  
performance **be**  
methodology, **subject**  
and **to the**  
goals **Committee**  
established **determines same**  
by the **payment**  
Committee **and**  
for the **other**  
Performance **terms**  
Period. **and**  
At the **conditions**  
conclusion **as the**  
of the **extent original**  
Performance **Stock**  
Period, **Units to**  
the **which**  
Committee **the**  
shall **applicable**  
determine **RPSR**  
whether **performance**  
and the **criteria**  
extent to **have**  
which the **been**  
performance **achieved.**  
goals **Vested**  
have **RPSRs**  
been **will be**  
achieved. **paid**  
The **within**  
percentage **60 days**  
of target **of the**  
RPSRs **vesting**  
subject to **date,**  
the **but in**  
award (if **no**  
and that **event**

any trial have later  
vested than  
for the March  
Performance 15 of  
Period the  
(the year  
"Earnout following  
Percentage the last  
shall be day of  
determined the  
by the Performance  
Committee Period. they  
based on relate.

the 1.3.13. Dividend  
methodology Equivalents Restrictions  
and on  
goals as Transfer.  
established The  
by the Grantee  
Committee,  
and its Stock  
determinatiUnits  
of the shall be  
Earnout entitled  
Percentageto  
shall be payment  
conclusive for  
and Dividend  
binding. Equivalents  
Any (if any)  
RPSRs with  
(and respect  
related to any  
Dividend Vested  
EquivalentRPSRs nontransferable  
subject to and any  
the RPSRs  
award that  
that are vest shall  
not not be  
vested as assignable,  
of the alienable,  
conclusion saleable  
of the or  
Performance otherwise  
Period transferable  
after by an  
giving Eligible  
effect to Director  
the other  
Committee than by  
determinatiwill or the  
under laws of  
this descent  
Section and  
1.1 shall become

terminate payable distribution  
and or  
become pursuant  
null and to  
void as of Section 2  
the last or 6. For  
day of purposes  
the of this  
PerformanceAgreement,  
Period. "Dividend  
Equivalents"  
**1.2. Payment**  
means  
**of** the  
**RPSRs.** aggregate  
The amount  
number of  
of dividends  
RPSRs paid a  
payable qualified  
at the domestic  
conclusion relations  
of the order. An  
Performance Eligible  
Period Director  
("Vested may  
RPSRs") designate,  
shall be on a form  
determined provided  
by by the  
multiplying Company,  
the on a  
Earnout beneficiary  
Percentage or  
by the beneficiaries  
target to  
number receive  
of any  
RPSRs distributions  
subject to under the  
the Program,  
award. including  
The distributions  
Vested of  
RPSRs Elective  
and any Deferral  
RPSRs Accounts,  
that vest upon the  
and death of  
become the  
payable Eligible  
pursuant Director.  
to

Section 2 **14. Issuance**  
or 6 **of**  
may 9, **Certificates**  
the  
Eligible (a) On

Eligible  
Director's each  
Stock payment  
Unit date  
account described  
shall be in  
paid out Section  
in either 9, the  
an Company  
equivalent shall  
with deliver  
additional to the  
Stock Eligible  
Units Director  
equal to a  
(i) the number  
number of  
of shares  
shares of  
and Common  
unpaid Stock  
Stock (either  
Units by  
credited delivering  
to such one or  
account more  
as of certificates  
Common for such  
Stock, or, shares  
in the or by  
discretion entering  
of the such  
Committee, shares  
in cash in book  
or in a entry  
combination form,  
of shares as  
of determined  
by the  
Company in its  
discretion)  
equivalent  
to the  
number  
of  
Vested  
RPSRs  
(or Stock  
Units  
which  
are  
payable  
under  
the  
number  
of

RPSRs  
that  
vest  
and  
become  
payable  
pursuant Program  
with  
respect  
to  
Section  
2 or 6)  
during such  
payment  
date.

(b) Whenever  
under  
the  
period  
from  
the  
beginning terms  
of the  
Performance  
Period  
until Program  
a  
fractional  
share  
would  
be  
required  
to be  
issued,  
the  
date  
the  
Vested  
RPSRs  
(or the  
RPSRs  
that  
vest  
and  
become  
payable  
pursuant  
to  
Section  
2 or 6)  
are  
paid,  
without  
interest  
or other  
adjustments

to reflect the time value of money. For these purposes, any Vested RPSRs or RPSRs that vest and become payable pursuant to Section 2 or 6 in excess of the target number of RPSRs subject fractional share shall be rounded up to the award shall be considered to have been granted at the beginning of the Performance Period. Dividend Equivalents (if any) will be paid at the same time as the Vested

RPSRs  
(or the  
RPSRs  
that  
vest  
and  
become  
payable  
pursuant  
to  
Section  
2 or 6)  
to  
which  
they  
relate  
are  
paid.  
Dividend  
Equivalents  
will be  
paid in  
cash. next  
full  
share.

**2. Early**

Termination  
of  
Award;  
Termination  
of  
Employment.

ELT (2024 RPSR  
Agreement)1

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**2.1(c) General.**

The  
RPSRs  
(and  
related  
Dividend  
Equivalents)  
subject to  
the  
award  
shall  
terminate  
and  
become

null and void prior to the conclusion of the Performance Period if and when (a) the award terminates in connection with a Change in Control pursuant to Section 6 below, or (b) except as provided below in this Section 2 and in Section 6, the Grantee ceases for any reason to be an employee of the Company or one of its subsidiaries.

**2.2 Termination of Employment Due to Retirement, Death or Disability.**  
The number of RPSRs (and related Dividend Equivalents)

subject to  
the  
award  
shall vest  
on a  
prorated  
basis as  
provided  
herein if  
the  
Grantee's  
employment  
by the  
Company  
and its  
subsidiaries  
terminates  
due to  
the  
Grantee's  
Early  
Retirement,  
death, or  
Disability  
and, in  
each  
case,  
only if the  
Grantee  
has  
completed  
at least  
six (6)  
consecutive  
calendar  
months  
of  
employment  
with the  
Company  
or a  
subsidiary  
during  
the three-  
year  
Performance  
Period.  
Such  
prorating  
of  
RPSRs  
(and  
related  
Dividend  
Equivalents)  
shall be

based on  
the  
number  
of  
calendar  
days the  
Grantee  
was  
actually  
employed  
by the  
Company  
or one of  
its  
subsidiaries  
over the  
number  
of  
calendar  
days in  
the Performance  
Period  
(the  
number  
of  
prorated  
RPSRs,  
the  
"Prorated  
RPSRs").  
If the  
Grantee  
ceases to  
be  
employed  
by the  
Company  
or one of  
its  
subsidiaries  
due to  
the  
Grantee's  
Normal  
Retirement  
and such  
Normal  
Retirement  
occurs  
more  
than six  
(6)  
months  
after the  
Grant  
Date, the  
RPSRs

RPSRs  
will vest  
as if the  
employee  
had  
remained  
an  
employee  
for the  
full  
Performance  
Period. Any  
RPSRs  
(and  
related  
Dividend  
Equivalents)  
subject to  
the  
award  
that do  
not vest  
in  
accordance  
with this  
Section  
2.2 upon  
a  
termination  
of the  
Grantee's  
employment  
due to  
Early  
Retirement  
or  
Normal  
Retirement  
(collectively  
"Retirement"),  
death or  
Disability  
shall  
terminate  
immediately  
upon  
such  
termination  
of  
employment.

*Death*  
or  
*Disability.*  
In the  
case of  
death or  
Disability.

Disability  
(a) the  
Earnout  
Percentage  
of the  
Grantee's  
Prorated  
RPSRs  
(and  
related  
Dividend  
Equivalents)  
will be  
deemed  
to be  
100%  
(target),  
regardless  
of actual  
performance,  
and (b)  
payment  
of the  
Prorated  
RPSRs  
(and  
related  
Dividend  
Equivalents)  
that vest  
pursuant  
to this  
Section  
2.2 will  
be made  
within 60  
days of  
the  
Grantee's  
death or  
Disability,  
but in no  
event  
later than  
March 15  
of the  
year  
following  
the date  
of the  
death or  
Disability.

*Retirement  
in  
General.  
Subject*

to the following provisions of this Section 2.2, in the case of Retirement, the Earnout Percentage will be used to calculate the Grantee's Vested RPSRs, and payment of the Vested RPSRs (and related Dividend Equivalents) will be made in accordance with Section 1.2 above.

In determining the Grantee's eligibility for Retirement, service is measured by dividing (a) the number of days the Grantee was employed by the Company or a subsidiary

subsidiary  
in the  
period  
commencing  
with his  
or her  
last date  
of hire by  
the  
Company  
or a  
subsidiary  
through  
and  
including  
the date  
on which  
the  
Grantee  
is last  
employed  
by the  
Company  
or a  
subsidiary,  
by (b)  
365. If  
the  
Grantee  
ceased  
to be  
employed  
by the  
Company  
or a  
subsidiary  
and was  
later  
rehired  
by the  
Company  
or a  
subsidiary,  
the  
Grantee's  
service  
prior to  
the break  
in service  
shall be  
disregarded  
in  
determining  
service  
for such  
purposes;

provided  
that, if  
the  
Grantee's  
employment  
with the  
Company  
or a  
subsidiary  
had  
terminated  
due to  
the  
Grantee's  
Retirement,  
or by the  
Company  
or a  
subsidiary  
as part of  
a  
reduction  
in force  
(in each  
case,  
other  
than a  
termination  
by the  
Company  
or a  
subsidiary  
for  
Cause)  
and,  
within the  
two-year  
period  
following  
such  
termination  
of  
employment  
(the  
"break in  
service")  
the  
Grantee  
was  
subsequently  
rehired  
by the  
Company  
or a  
subsidiary,  
then the  
Grantee's

Grantee's period of service with the Company or a subsidiary prior to and ending with the break in service will be included in determining service for such purposes. In the event the Grantee is employed by a business that is acquired by the Company or a subsidiary, the Company shall have discretion to determine whether the Grantee's service prior to the acquisition will be included in determining service for such purposes.

*Retirement  
Due to*

*Government  
Service.  
In the  
case of a  
Governmental  
Service  
Retirement  
by the  
Grantee  
(a) the  
Performance  
Period  
used to  
calculate  
the  
Grantee's  
Vested  
RPSRs  
will be  
deemed  
to have  
ended as  
of the  
most  
recent  
date that  
performance  
has been  
measured  
by the  
Company  
with  
respect  
to the  
RPSRs  
prior to  
the  
Grantee's  
Retirement  
(but in no  
event  
shall  
such  
date be  
more  
than one  
year  
before  
the  
Grantee's  
Retirement),  
(b) the  
Earnout  
Percentage  
of the  
Grantee's  
Prorated*

Prorated  
RPSRs  
(and  
related  
Dividend  
Equivalents)  
will be  
determined  
based on  
actual  
performance  
for that  
short  
Performance  
Period,  
and (c)  
payment  
of the  
Prorated  
RPSRs  
that  
become  
Vested  
RPSRs  
(and  
Dividend  
Equivalents  
thereon)  
will be  
made  
within 20  
days  
after  
Retirement.

### **2.3**

*Other*  
**Terminations**  
**of**  
**Employment.** Subject  
to  
Section  
6.2, all  
RPSRs  
(and  
related  
Dividend  
Equivalents)  
subject to  
the  
award  
shall  
terminate  
immediately  
upon a  
termination  
of the

Grantee's  
employment:  
(a) for  
any  
reason  
other  
than due  
to the  
Grantee's  
Retirement,  
death or  
Disability;  
or (b) for  
Retirement,  
death or  
Disability,  
if the six-  
month  
employment  
requirement  
under  
Section  
2.2  
above is  
not  
satisfied.

**2.4**  
***Leave of  
Absence.***  
Unless  
the  
Committee  
otherwise  
provides  
(at the  
time of  
the leave  
or  
otherwise),  
if the  
Grantee  
is  
granted a  
leave of  
absence  
by the  
Company,  
the  
Grantee  
(a) shall  
not be  
deemed  
to have  
incurred  
a  
termination

of  
employment  
at the  
time such  
leave  
commences  
for  
purposes  
of the  
award,  
and (b)  
shall be  
deemed  
to be  
employed  
by the  
Company  
for the  
duration  
of such  
approved  
leave of  
absence  
for  
purposes  
of the  
award. A  
termination  
of  
employment  
shall be  
deemed  
to have  
occurred  
if the  
Grantee  
does not  
timely  
return to  
active  
employment  
upon the  
expiration  
of such  
approved  
leave or  
if the  
Grantee  
commences  
a leave  
that is  
not  
approved  
by the  
Company.

**2.5**

**Salary**  
**Continuation.**  
Subject  
to  
Section  
2.4  
above,  
the term  
"employment"  
as used  
herein  
means  
active  
employment  
by the  
Company  
and  
salary  
continuation  
without  
active  
employment  
(other  
than a  
leave of  
absence  
approved  
by the  
Company  
that is  
covered  
by  
Section  
2.4) will  
not, in  
and of  
itself,

2

---

constitute domestic  
"employment relations  
for matter to  
purposes the  
hereof (in extent  
the case that such  
of salary transfer  
continuation does not  
without adversely  
active affect the

employee|Company's  
the ability to  
Grantee's register  
cessation the offer  
of active and sale  
employee of the  
status underlying  
shall, shares  
subject to on a  
Section Form S-8  
2.4, be Registration  
deemed Statement  
to be a and such  
terminationtransfer  
of is  
"employmeotherwise  
for in  
purposes compliance  
hereof). with all  
Furthermorapplicable  
salary legal,  
continuatioregulatory  
will not, and  
in and of listing  
itself, requirements.  
constitute

**3.2**  
a leave **Forfeiture**  
of **or**  
absence **Recoupment**  
approved **of**  
by the **Awards.**  
Company If, prior to  
for payment  
purposes or  
of the issuance  
award. of shares

**2.6** with  
**Sale or** respect  
**Spinoff** to the  
**of** award,  
**Subsidiar**)Grantee's  
**or** employment  
**Business** is  
**Unit.** For terminated  
purposes for  
of the Cause  
RPSRs (or  
(and Grantee  
related has  
Dividend engaged  
Equivalent:in  
subject to misconduct  
the that  
award, a could  
terminationhave  
of resulted

or resulted  
employment  
of the Grantee's  
Grantee termination  
shall be of  
deemed employment  
to have for  
occurred Cause if  
if the Grantee  
Grantee had  
is remained  
employed an  
by a employee),  
subsidiary the  
or Company  
business may  
unit and reduce or  
that eliminate  
subsidiary any  
or payments  
business or  
unit is issuances  
sold, of shares  
spun off, with  
or respect  
otherwise to the  
divested, award.  
the You  
Grantee agree to  
does not be bound  
otherwise by and  
continue fully  
to be comply  
employed with the  
by the Company's  
Company Policy  
or one of Regarding  
its the  
subsidiarie Recoupment  
after of  
such Certain  
event, Incentive  
and the Compensation  
divested Payments  
entity or filed as  
business Exhibit  
(or its 97 to the  
successor Company's  
or a 10-K for  
parent the year  
company) ended  
does not December  
assume 31, 2023  
the and as in  
award in effect  
connection from time  
with such to time

transaction ("Recoupment

In the Policy").

event of Any

such a payments

termination or

of issuances

employment of shares

the with

termination respect

shall be to the

deemed award

to be a are

Retirement subject to

treated recoupment

as pursuant

provided to the

for in Recoupment

Section Policy as

2.2 well as

(subject any

to recoupment

Section or similar

6). provisions

of applicable

**Continuance** law, and

of the

**Employment** Grantee

**Required.** shall

Except promptly

as make

expressly any

provided reimbursement

in requested

Section by the

2.2, Board or

Section Committee

2.4 and pursuant

in to such

Section policy or

6, the applicable

vesting of law with

the respect

RPSRs to the

(and award.

related The

Dividend Grantee

Equivalents) agrees,

subject to by

the accepting

award the

requires award,

continued that the

employment Company

through and its

the last affiliates

day of

the may  
deduct  
Performance from any  
Period as amounts  
a it may  
condition owe the  
to the Grantee  
vesting of from time  
any to time  
portion of (such as  
the wages or  
award. other  
Employment compensation)  
for only a to the  
portion of extent of  
the any  
Performance amounts  
Period, the  
even if a Grantee  
substantial is  
portion, required  
will not to  
entitle reimburse  
the the  
Grantee Company  
to any pursuant  
proportionate to such  
vesting policy or  
or avoid applicable  
or law with  
mitigate respect  
a to the  
termination award.  
of rights  
and 4. Post-  
benefits Employment  
upon or Conduct.  
following

a 4.1  
termination **Executive**  
of **Leadership**  
employment. **Team**  
Nothing **Contribution**.  
contained You  
in this acknowledge  
Agreement, and  
the Grant agree  
Letter, that as a  
the Stock member  
Plan of the  
System, Executive  
or the Leadership  
Plan Team  
constitutes ("ELT"),  
an you are  
employment involved  
commitment.

by the managing  
Company the  
or any global  
subsidiary, operations  
affects of the  
the Company,  
Grantee's incorporated  
status (if in  
the Delaware  
Grantee and  
is headquartered  
otherwise in  
an at- Virginia.  
will employ You are  
as an involved  
employee in the  
at will most  
who is sensitive  
subject to and  
termination proprietary  
without matters  
cause, affecting  
confers the  
upon the Company,  
Grantee its  
any right subsidiaries,  
to predecessors,  
continue and/or  
in the affiliates  
employ (collectively,  
of the "Northrop  
Company Grumman"),  
or any including  
subsidiary, from a  
or technical,  
interferes strategic  
in any and  
way with financial  
the right perspective,  
of the and are  
Company widely  
or of any exposed  
subsidiary to  
to confidential,  
terminate sensitive  
such and  
employment proprietary  
at any information  
time. concerning  
Northrop  
**2.8** Grumman's  
**Death.** In global  
the event operations,  
of the at the  
Grantee's headquarters  
death and each  
subsequen' of the

to the operating sectors, RPSRs including but prior in the to the areas of delivery autonomous of shares systems, or other cyber, payment C4ISR, with space, respect strike, to such sensors, RPSRs electronics, (and and related logistics Dividend and Equivalently modernization.

the Your job Grantee's responsibilities Successor require shall be that you entitled have a to any primary payments office to which location the in

Grantee Virginia would and/or have you been spend entitled substantial under time at this the Agreement corporate with headquarters respect in to such Virginia, RPSRs. among other

**3. Non-  
Transferability** things, attending and ELT and **Other  
Restrictions** other leadership

**3.1 No** meetings, **Transferability**. The managing award, operations as well and as the employees RPSRs in (and Virginia. related You Dividend occupy Equivalent one of subject to the most

the senior award, executive are non-positions transferable in the and shall Company not be and have subject in far- any reaching manner access to to sale, highly transfer, confidential, anticipation or valuable alienation, and assignment sensitive pledge, information, encumber customer, or vendor charge. and The employee foregoing relationships, transfer intellectual restrictions property, shall not strategic apply to and transfers tactical to the plans, Company. and Notwithstanding financial the information foregoing, and the plans. Company. The may Company honor has a any legitimate transfer business required interest pursuant in to the restricting terms of your a court ability to order in a compete divorce in the or similar specific manner set forth below. The Company has provided you this grant, subject to this Agreement

and as  
consideration  
for the

3

restrictive reasonable  
covenants and  
set forth necessary  
in this in all  
Section respects,  
4; including  
provided duration,  
that the territory  
provisions and  
of scope of  
Sections activity,  
4.2 and in order  
4.3 in this to protect  
the  
Agreement Company's  
and prior legitimate  
grant business  
agreements interests,  
shall not (ii) that  
apply the  
where parties  
not have  
permitted attempted  
by to limit  
applicable your right  
law. to  
to

**4.2** compete

**Non-** only to  
**Competition.** the  
For a extent  
period of necessary  
twelve to protect  
(12) the  
months Company's  
from the legitimate  
date of business  
the interests,  
termination and (iii)  
of that you  
Grantee's will be  
employment able to  
for any earn a  
reason livelihood  
(other without  
than a violating  
the

Reduction in-Force restrictions as determined at the Company's sole discretion) ("Termination", you will not, directly or indirectly, oversee, control, participate in, or support the design, operation, research, manufacture, marketing, sale, or distribution of "Competitive Products and Services". For the purpose of this section, "Competitive Products and Services" shall mean products or services that compete for resources with or are an alternative or potential alternative to, the products.

restrictions in this section. It is the intent of the parties that the provisions of this section shall be enforced to the fullest extent permissible under applicable law. However, if any portion of Section 4.2, 4.3, or 4.4 is deemed unenforceable, the parties agree that a court or arbitrator may revise the portion deemed unenforceable to the maximum extent possible to achieve the objective of the parties, and the remainder of the section shall remain in

products sold or services provided by Northrop Grumman, including without limitation products and services in the areas of autonomous systems, cyber, C4ISR, space, strike, sensors, electronics, and logistics and modernization. to you

**4.3** any unvested and/or unpaid RPSRs (and Dividend Equivalents) and require that you immediately deliver to the Company an amount in cash equal to the aggregate Fair Market Value, determined as of the vesting and/or engaged,

full force and affect.

**4.8**

**Remedies.** If you violate any provision in Section 4.2, 4.3, 4.4, and/or 4.5 of this section, the Company shall have the right to terminate without payment to you

**Non-Solicitation of Customers.** For a period of eighteen (18) months from your Termination, you shall not, directly or indirectly, solicit any customer, supplier, or teammate of Northrop Grumman with whom you engaged,

or about payment  
whom date of  
you all  
received RPSRs  
confidential, already  
sensitive, received,  
or including  
proprietary any  
information, Dividend  
in the Equivalents,  
course of within  
your one year  
employment prior to  
with the  
Northrop breach.  
Grumman, Further,  
for you  
purposes acknowledge  
of and  
providing agree  
products that a  
or breach of  
services any of  
in the  
competition provisions  
with of this  
Northrop section  
Grumman. will result  
In the in  
case of a immediate,  
governmen~~tal~~, irreparable,  
regulatory and  
or continuing  
administrative damage  
agency, to the  
commission~~tal~~, Company  
department for which  
or other there is  
governmen~~tal~~ no  
authority, adequate  
the remedy  
customer at law,  
is and the  
determined Company  
by will be  
reference entitled  
to to  
the injunctive  
specific relief, a  
program decree of  
offices or specific  
activities performance,  
for which and other  
Northrop relief as  
Grumman may be  
provides proper,  
goods or including

services, including  
monetary  
damages,  
**4.4**  
to the  
**Non-**  
**Solicitation,**  
maximum  
extent  
of  
available.  
**Employees.**

For a  
period of  
twenty-  
four (24)  
months  
from your  
Termination,  
you shall  
not,  
directly  
or  
indirectly,

The  
Company's  
obligation  
offer to  
to make  
hire, any  
any  
payments  
person  
who was,  
or issue  
within a  
any  
period of  
shares  
six  
with  
months  
respect  
prior to  
to the  
your  
award is  
Termination  
subject to  
employed full  
by  
compliance  
Northrop  
with all  
Grumman, then  
with  
applicable  
whom  
requirements  
you  
of law,  
worked  
the  
or about  
Securities  
whom  
and  
you  
Exchange  
received  
Commission,  
information  
or other  
in the  
regulatory  
course of  
agencies  
your  
having  
employer  
jurisdiction  
with  
over the  
Northrop  
Company  
Grumman, and its  
shares,  
**4.5**  
and of  
**Non-**  
**Disparage**  
any  
exchange  
You will  
upon  
not issue  
...

not issue which  
or stock of  
communicate  
any Company  
statement, may be  
whether listed.  
verbal or The  
written, Grantee  
or take shall not  
any other have the  
action rights  
that and  
disparages privileges  
or may of a  
be stockholder,  
interpreted including  
to without  
disparage limitation  
the the right  
Company, to vote or  
its receive  
products, dividends  
services, (except  
officers, as  
directors, expressly  
or provided  
employees in this  
provided Agreement  
that the with  
foregoing respect  
shall not to  
apply to Dividend  
any Equivalents),  
truthful with  
statements respect  
made in to any  
connection shares  
with a which  
legal may be  
process, issued in  
including respect  
government of the  
investigative RPSRs  
or as until the  
otherwise date  
provided appearing  
by law. on the  
certificate(s)

**4.6** for such  
**Exception** shares  
may (or, in the  
request case of  
an shares  
exception entered  
to the in book  
covenants entry  
in form. the

Sections date that  
4.2, 4.3, the  
or 4.4 by shares  
making a are  
written actually  
request recorded  
to the in such  
Company's form for  
Chief the  
Human benefit of  
Resources the  
Officer, Grantee),  
with such if such  
exceptions shares  
being become  
considered deliverable.  
at the

sole **6. Adjustments:**  
discretion **Change**  
of the **in**  
Company **Control**.

and  
communicated **6.1**  
in writing **Adjustments.**  
to you. The  
RPSRs,

**4.7** Dividend  
**Reasonableness.** Equivalents,  
You shares and the  
agree subject to  
that the the  
restrictions award  
set forth are  
in subject to  
Sections adjustment  
4.2, 4.3, upon the  
and 4.4 occurrence  
are (i) of events  
such as  
stock  
splits,  
stock  
dividends  
and other  
changes  
in  
capitalization  
in  
accordance  
with  
Section  
6(a) of  
the Plan.  
In  
addition,  
for

RPSRs  
that do  
not use a  
relative  
total  
shareholder  
return  
metric as  
the  
applicable  
performance  
criterion,  
the  
applicable  
performance

4

---

criteria 6.3 in  
and connection  
goals are with a  
subject to Change  
adjustment in Control  
pursuant if either  
to (a) the  
Section 8 Company  
of the is the  
Plan. Any surviving  
such entity, or  
adjustment (b) the  
or successor  
determination to the  
not to Company  
make (if any)  
any (or a  
adjustment Parent  
shall be thereof)  
conclusive agrees in  
and writing  
binding. prior to  
the  
**6.2** Change  
**Possible** in Control  
**Acceleration** to  
**on** assume  
**Change** the  
**in** award.  
**Control.** The  
Notwithstanding Committee  
the may  
provisions

make  
of  
Section 2  
hereof,  
and  
further  
subject to  
the  
Company's  
ability to  
terminate  
the  
award as  
provided  
in  
Section  
6.3  
below,  
the  
Grantee  
shall be  
entitled  
to vesting  
of the  
award as  
provided  
below in  
the event  
of the  
Grantee's  
termination  
of  
employment  
if at the  
time of  
termination  
occurs  
either  
within the  
Protected  
Period  
corresponding  
to a  
Change  
in Control  
of the  
Company  
or within  
twenty-  
four (24)  
calendar  
months  
following  
the date  
make  
adjustments  
pursuant  
to  
Section  
6(a) of  
the Plan  
and/or  
deem an  
acceleration  
of vesting  
of the  
award  
pursuant  
to this  
Section  
6.3 to  
occur  
sufficiently  
prior to  
an event  
if  
necessary  
or  
deemed  
appropriate  
to permit  
the  
Grantee  
to realize  
the  
benefits  
intended  
to be  
conveyed  
with  
respect  
to the  
shares  
underlying  
the  
award;  
provided,  
however,  
that, the  
Committee  
may  
reinstate  
the  
original  
terms of  
the  
award if  
the  
related  
event  
does not

of a actually  
Change occur.  
in Control

of the In  
Company, the event  
and the the  
Grantee's Grantee  
employment is entitled  
by the to a  
Company payment  
and its in  
subsidiarie accordance  
is with the  
involuntarily foregoing  
terminated provisions  
by the of this  
Company Section  
and its 6.3, then  
subsidiarie the  
for Grantee  
reasons will be  
other eligible  
than for  
Cause or payment  
by the of a  
Grantee number  
for Good of  
Reason. RPSRs  
(and  
Notwithstanding related  
anything Dividend  
else Equivalents)  
contained determined  
herein to in  
the accordance  
contrary, with the  
the following  
termination formula:  
of the (a) the  
Grantee's Earnout  
employment Percentage  
(or other determined  
events in  
giving accordance  
rise to with  
Good Section 1  
Reason) but  
shall not calculated  
entitle based on  
the performance  
Grantee for the  
to any portion of  
accelerated the three-  
vesting year  
pursuant Performance  
to this Period  
Section ending

6.2 if  
there is  
objective  
evidence  
that, as  
of the  
commencement  
of the  
Protected  
Period,  
the  
Grantee  
had  
specifically  
been  
identified  
by the  
Company  
as an  
employee  
whose  
employment  
would be  
terminated  
as part of  
a  
corporate  
restructuring  
or  
downsizing  
of  
program  
that  
commencement  
prior to  
the  
Protected  
Period  
and such  
termination  
of  
employment  
was  
expected  
at that  
time to  
occur  
within six  
(6)  
months.  
In  
the event  
the  
Grantee  
is entitled  
to  
payment  
Change  
in Control  
on the  
date of  
the  
Change  
in Control  
of the  
Company,  
multiplied  
by (b) the  
target  
number  
of  
RPSRs  
subject to  
the  
award.  
Payment  
of any  
amount  
due  
under  
this  
Section  
6.3 will  
be made  
within 60  
days of  
the  
Change  
of  
Control,  
but in no  
event  
later than  
March 15  
of the  
year  
following  
the  
Change  
in  
Control.  
In the  
event the  
Grantee  
is  
employed  
by the  
Company  
or a  
subsidiary  
immediately  
prior to  
the  
Change  
in Control

in and is  
accordance entitled  
with the to  
foregoing payment  
provisions in  
of this accordance  
Section with the  
6.2, then foregoing  
the provisions  
Grantee of this  
will be Section  
eligible 6.3, then  
for this  
payment Section  
of a 6.3 shall  
number control  
of as to the  
RPSRs amount  
(and and  
related timing of  
Dividend the  
Equivalents payment  
determined of the  
in award  
accordance notwithstanding  
with the anything  
following in  
formula: Section  
(a) the 2.2 or 6.2  
Earnout to the  
Percentage contrary.  
determined in the  
in event of  
accordance the  
with Grantee's  
Section 1 Retirement  
but pursuant  
calculated to  
based on Section  
performance 2.2 prior  
for the to a  
portion of Change  
the three- in Control  
year described  
Performance in the  
Period first  
ending paragraph  
on the of this  
last day Section  
of the 6.3 in  
month which the  
coinciding award is  
with or to be  
immediately terminated,  
preceding the  
the date Earnout

of the Percentage  
termination shall no  
longer be  
Grantee's based on  
employment  
multiplied portion of  
by (b) the the  
target Performance  
number Period  
of otherwise  
RPSRs considered  
subject to for  
the purposes  
award. of  
Payment Section  
of any 2.2 but  
amount shall  
due instead  
under be  
this calculated  
Section based on  
6.2 will performance  
be made for the  
within 60 portion of  
days of the three-  
the date year  
of the Performance  
termination Period  
of ending  
Grantee's on the  
employment date of  
but in no the  
event Change  
later than in Control  
March of the  
15<sup>th</sup> of Company.  
the year 7. **Tax**  
following **Matters.**  
the  
Grantee's 7.1  
termination **Tax**  
of **Withholding.** The  
employer Company  
or the  
**6.3** subsidiary  
**Automatic** which  
**Acceleration** employs  
**Early** the  
**Termination** Grantee  
If the shall be  
Company entitled  
undergoes to  
a require,  
Change as a  
in Control condition  
triggered of  
by clause

(iii) or (iv) of the definition thereof and the Company is not the surviving entity and the successor to the Company (if any) (or a Parent thereof) does not agree in writing prior to the occurrence of the Change in Control to continue and assume the award following the Change in Control, or if for any other reason the award would not continue after the Change in Control, then upon the Change in Control the Grantee shall be entitled making any payments or issuing any shares upon vesting of the RPSRs and related Dividend Equivalents, that the Grantee or other person entitled to such shares or other payment pay the minimum sums required to be withheld by federal, state, local or other applicable tax law with respect to such vesting or payment. Alternatively, the Company or such subsidiary, in its discretion, may make such provisions for the withholding of taxes as it

to a payment of the RPSRs (and related Dividend Equivalents) as provided below and the award shall terminate. Unless the Committee expressly provides otherwise in the circumstances no acceleration of vesting of the award shall occur pursuant to this Section

deems appropriate (including, without limitation, withholding the taxes due from Grantee or reducing the number of shares otherwise deliverable with respect to the award (valued at their then Fair Market Value) by the amount necessary to satisfy such statutory minimum withholding obligations).

5

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**7.2** prevailing party in **Transfer** the **Taxes.** arbitration The Company shall be will pay entitled all to federal receive and state from the ~~transfer~~ ~~losing~~

transferred losing  
taxes, if party  
any, and reasonably  
other incurred  
fees and attorneys'  
expenses fees and  
in costs.

connection You and  
with the the  
issuance Company  
of shares agree  
in that any  
connection arbitration  
with the hearing  
vesting of and  
the related  
RPSRs. proceedings

shall be  
**7.3** convened  
**Compliance** and

This conducted  
Agreement in Falls  
is Church,  
designed VA. If you  
to be or the  
exempt Company  
from believes  
Code they  
Section require  
409A, immediate  
and the relief to  
Committee enforce  
shall or  
administer challenge  
and this  
construe Agreement,  
the before  
award in arbitration  
such a is  
way as to commenced  
be or  
exempt concluded,  
from and either  
to avoid party  
adverse may seek  
tax injunctive  
consequences or other  
under provisional  
Code equitable  
Section relief  
409A. from a  
**7.4** state or

**Unfunded** federal  
**Arrangement** court in  
The right the  
of the Commonwealth  
Grantee of

to Virginia.  
receive All court  
payment actions  
under the or  
award proceedings  
shall be arising  
an under  
unsecured this  
contractual|Agreement  
claim shall be  
against heard in  
the a state or  
Company. federal  
As such, court in  
neither the  
the Commonwealth  
Grantee of  
nor any Virginia.  
Successor The  
shall Company  
have any and you  
rights in hereby  
or agree to  
against the  
any jurisdiction  
specific of the  
assets of state and  
the federal  
Company courts in  
based on the  
the Commonwealth  
award. of  
Awards Virginia  
shall at and  
all times waive  
be any right  
considered to object  
entirely to such  
unfunded actions  
for tax on  
purposes. grounds  
of venue,  
**7.5** jurisdiction  
**Code** or  
**Section** convenience.  
**280G.**

Notwithstanding Committee  
any other Authority.  
provision The  
of this Committee  
Agreement has the  
to the discretionary  
contrary, authority  
in the to  
event determine  
that any any

amounts payable to you as a result of Section 6.2 or 6.3 hereof, either alone or together with amounts payable pursuant to any other plan, program or arrangement, (a) constitute "parachute payments" within the meaning of Section 280G of the Code, and (b) but for this Section 7.5 would be subject to the excise tax imposed by Section 4999 of the Code or any comparable successor provisions (the "Excise Tax"), then the vesting acceleration

questions as to the date when the Grantee's employment terminated and the cause of such termination and to interpret any provision of this Agreement, the Grant Letter, or the Stock Plan

System, the Plan, and any other applicable rules.

Any action taken by, or inaction of, the Committee relating to or pursuant to this Agreement, the Grant Letter, the Stock Plan or System, the Plan, or any other applicable rules shall be within the absolute discretion of the Committee and shall

provided be  
in conclusive  
Section and  
6.2 or binding  
6.3, as on all  
applicable, persons.  
shall be **10. Plan;**  
either (a) **Amendment.**  
provided  
to you in The  
full, or (b) RPSRs  
provided (and  
to you to related  
such Dividend  
lesser Equivalents)  
extent subject to  
that the  
would award  
result in are  
no governed  
portion of by, and  
the the  
payments Grantee's  
so rights are  
accelerated subject  
being to, all of  
subject to the terms  
the and  
Excise conditions  
Tax, of the  
whichever Plan and  
of the any other  
foregoing rules  
amounts, adopted  
when by the  
taking Committee,  
into as the  
account foregoing  
applicable may be  
federal, amended  
state, from time  
local and to time.  
foreign The  
income Grantee  
and shall  
employment have no  
taxes, rights  
the with  
Excise respect  
Tax, and to any  
any other amendment  
applicable of this  
taxes, Agreement  
results in or the  
the Plan  
receipt unless  
such

by you, on an after-tax basis, of the greatest amount of benefits, notwithstanding that all or some portion of such benefits may be subject to the Excise Tax. All determinations required to be made under this Section 7.5 shall be made by a registered public accounting firm selected by the Company, which shall provide supporting calculations both to the Company and you no later than the date of the applicable Change in Control. In the event that the

such amendment is in writing and signed by a duly authorized officer of the Company. In the event of a conflict between the provisions of the Grant Letter and/or the Stock Plan System and the provisions of this Agreement and/or the Plan, the provisions of this Agreement and/or the Plan, as applicable, shall control.

The holding requirements of this Section 11 shall apply to any Grantee who is an elected or appointed

**11. Required**

**Holding**  
**Period.**

The holding requirements of this Section 11 shall apply to any Grantee who is an elected or appointed

that the . . .  
Payments officer of  
are to be the  
reduced Company  
pursuant on the  
to this date any  
Section RPSRs  
7.5, such are paid  
Payments (or, if  
shall be earlier,  
reduced on the  
such that date the  
the Grantee's  
reduction employment  
of by the  
compensat... Company  
to be and its  
provided subsidiaries  
to the terminates  
Executive for any  
as a reason).  
result of Any  
this Grantee  
Section subject to  
7.5 is this  
minimized. Section  
In 11 shall  
applying not be  
this permitted  
principle, to sell,  
the transfer,  
reduction anticipate,  
shall be alienate,  
made in assign,  
a manner pledge,  
consistent encumber  
with the or charge  
requiremen... the  
of number  
Section of shares  
409A and equal to  
where 50% of  
two the total  
economical... payout of  
equivalent Vested  
amounts RPSRs  
are (net of  
subject to taxes  
reduction withheld)  
but until the  
payable earlier of  
at (A) the  
different third  
times, anniversary  
such of the  
amounts date  
shall be such

reduced shares of  
on a pro Common  
rata Stock are  
basis but paid  
not below to **delivered**  
zero. **under the**  
Grantee,

**8. Cl** (B) the  
**of Law:** date the  
**Venue:** Grantee's  
**Arbitration** employment

This by the  
Agreement Company  
shall be and its  
governed subsidiaries  
by the terminates  
laws of due to  
the State the  
of Grantee's  
Delaware. death or  
You Disability,  
agree to (C) the  
be bound occurrence  
by and of a  
fully Change  
comply in Control  
with that  
Northrop results in  
Grumman termination  
Manual and  
USHR 2- payment  
32, under  
Arbitration Section  
and 6.2 or 6.3  
Mediation above, or  
("USHR (D) with  
2-32").

Any cause of  
action or  
claim  
arising  
out of or  
related to  
the terms  
and  
conditions  
applicable  
to this  
grant will  
be  
determined  
through  
final and  
binding  
arbitration,

in  
accordance  
with  
USHR 2-  
32,  
provided  
that the

6

---

respected      "Code"  
to      means  
Grantee's the  
entering United  
a U.S. States  
federal Internal  
governmerRevenue  
position Code of  
only, the 1986, as  
latest of amended.

(i) the      "Committee"  
date the      means  
Grantee's the  
employment Company's  
with the Compensation  
Company and  
terminates, Human  
or (ii) the Capital  
date the Committee  
Grantee or any  
formally successor  
accepts committee  
the appointed  
government by the  
position Board to  
in writing, administer  
or (iii) the the Plan.  
date the

government      "Common  
confirms Stock"  
the      means  
Grantee the  
(for Company's  
positions common  
requiring stock.  
nomination

and      "Disability"  
confirmatiomeans,  
Should with  
the respect  
Grantee's to a

employment, Grantee,  
by the that the  
Company Grantee:  
and its (i) is  
subsidiaries unable to  
terminate engage  
(regardless in any  
of the substantial  
reason gainful  
for such activity  
termination, by  
but other reason of  
than due any  
to the medically  
Grantee's determinable  
death or physical  
Disability or mental  
or a impairment  
Change which  
in Control can be  
related expected  
termination to result  
under in death  
Section or can be  
6.2 or expected  
entering to last for  
a U.S. a  
federal continuous  
governmen period of  
position), not less  
such than  
holding twelve  
period months;  
requiremen or (ii) is,  
shall not by  
apply as reason of  
to any any  
shares medically  
acquired determinable  
upon physical  
payment or mental  
of impairment  
RPSRs which  
to the can be  
extent expected  
such to result  
payment in death  
is made or can be  
more expected  
than one to last for  
year after a  
such continuous  
termination period of  
of not less  
employment than  
(For twelve

purposes months,  
of clarity, receiving  
in such income  
circumstances replacement  
the benefits  
holding for a  
period period of  
requirement not less  
will apply than  
as to any three  
shares months  
acquired under an  
upon accident  
payment and  
of health  
RPSRs plan  
within covering  
one year employees  
after of the  
such a Grantee's  
termination employer.  
of "Early  
employment ~~or~~ Retirement"  
purposes means  
of this that the  
Section Grantee's  
11, the employment  
total terminates  
payout of in any of  
Vested the  
RPSRs following  
shall be circumstances,  
determined and other  
on a net than a  
basis termination  
after of  
taking employment  
into that  
account constitutes  
any a Normal  
shares Retirement  
otherwise or occurs  
deliverable in  
with connection  
respect with a  
to the termination  
award by the  
that the Company  
Company or a  
withholds subsidiary  
to satisfy for  
tax Cause:  
obligations (i) a  
pursuant termination  
to of  
Section employment

7.1. If  
Grantee  
is paid  
less than  
50% of  
the total  
payout of  
Vested  
RPSRs  
(net of  
taxes) in  
shares,  
then all  
of the  
shares  
received  
will be  
subject to  
the  
holding  
period  
requirements  
in this  
Section  
11. Any  
shares of  
Common  
Stock  
received  
in  
respect  
of shares  
that are  
covered  
by the  
holding  
period  
requirements  
of this  
Section  
11 (such  
as  
shares  
received  
in  
respect  
of a stock  
split or  
stock  
dividend) ~~provided~~  
shall be  
subject to  
the same  
holding  
period  
requirements  
stop-  
at least

after the  
Grantee  
has  
attained  
age 55  
with at  
least 10  
years of  
service.

(ii) a  
termination  
of  
employment  
by the  
Company  
or a  
subsidiary  
as part of  
a  
reduction  
in force  
and, at  
the time  
of such  
termination,  
the  
Grantee  
has  
attained  
age 53  
with at  
least 10  
years of  
service.

(iii) a  
termination  
of  
employment  
by the  
Company  
or a  
subsidiary  
as part of  
a  
reduction  
in force  
and, at  
the time  
of such  
termination,  
the sum  
of the  
Grantee's  
age and  
years of  
service is  
at least

— at least  
transfer 75.  
orders  
and other "Fair  
restrictionsMarket  
as the Value" is  
shares used as  
to Company defined  
may in the  
deem Plan;  
advisable provided,  
or legally however,  
necessary the  
under Committee  
any laws, in  
statutes, determining  
rules, such Fair  
regulationsMarket  
and other Value for  
legal purposes  
requirement of the  
including award  
those of may  
any stock utilize  
exchange such  
upon other  
which exchange,  
they market,  
relate. the or listing  
Common as it  
Stock is deems  
then appropriate.  
listed and "Good  
any Reason"  
applicable means,  
Federal, without  
state or the  
foreign Grantee's  
securities express  
law. written  
12consent,  
(d) Definitions.  
occurrence  
When of any  
used in one or  
this more of  
Agreement the  
the following:  
following (i) A  
terms material  
shall and  
have the substantial  
meanings reduction  
set forth in  
below the  
and, nature  
when the

meaning or  
is status  
intended, of  
the initial the  
letter of Grantee's  
the word authorities  
is or  
capitalized: responsibilities  
(when  
"Board" such  
means authorities  
the and/or  
Board of responsibilities  
Directors are  
of the viewed  
Company. in  
the  
"Cause" aggregate)  
means from  
the their  
occurrence level  
of either in  
or both of effect  
the on  
following: the  
(i) The day  
Grantee's immediately  
conviction prior  
for to  
committing the  
an start  
act of  
of the  
fraud, Protected  
embezzlement, Period,  
theft, other  
or than  
other (A)  
act an  
constituting inadvertent  
a act  
felony that  
(other is  
than remedied  
traffic by  
related the  
offenses, Company  
as promptly  
a after  
result receipt  
of of  
vicarious notice  
liability, thereof  
or given  
as by  
a the  
result Grantee

result Grantee,  
of and/or  
good (B)  
faith changes  
actions in  
as the  
an nature  
officer or  
of status  
the of  
Company); the  
or Grantee's  
authorities  
(ii) Willful or  
misconduct responsibilities  
by that,  
the in  
Grantee the  
that aggregate,  
causes would  
financial generally  
or be  
reputational viewed  
harm Anything by  
to a  
the nationally-  
Company. recognized  
However, executive  
no placement  
act, firm  
or as  
failure resulting  
to in  
act, the  
on contrary  
herein  
notwithstanding,  
the  
Grantee's  
part  
shall  
be  
considered  
"willful"  
unless  
done,  
or  
omitted  
to  
be  
done,  
by  
the  
Grantee  
not  
in  
good

faith  
and  
without  
reasonable  
belief  
that  
his  
or  
her  
action  
or  
omission  
was  
in  
the  
best  
interest  
of  
the  
Company.

**"Change**

**in**  
**Control"**  
is used  
as  
defined  
in the  
Plan.

7

---

Grantee participation  
having of  
not other  
materially employees  
and who  
substantial have  
fewer positions  
authorities commensurate  
and with  
responsibilities  
(taking position  
into held  
considerately  
the the  
Company'sGrantee  
industry) immediately  
when prior  
compared to  
to the

the start  
authorities of  
and the  
responsibility Protected  
applicable Period.  
to  
the (v) The  
position Grantee  
held is  
by informed  
the by  
Grantee the  
immediately Company  
prior that  
to his  
the or  
start her  
of principal  
the place  
Protected of  
Period. employment  
The for  
Company the  
may Company  
retain will  
a be  
a nationally-relocated  
recognized to  
executive a  
placement location  
firm that  
for is  
purposes greater  
of than  
making fifty  
the (50)  
determination miles  
required away  
by from  
the the  
preceding Grantee's  
sentence principal  
and place  
the of  
written employment  
opinion for  
of the  
the Company  
firm at  
thus the  
selected start  
shall of  
be the  
conclusive corresponding  
as Protected  
to Period;  
this provided

issue. that,  
if  
In the  
addition, Company  
if communicates  
the an  
Grantee intended  
is effective  
a date  
vice for  
president, such  
the relocation,  
Grantee's in  
loss no  
of event  
vice shall  
president Good  
status Reason  
will exist  
constitute pursuant  
"Good to  
Reason"; this  
provided clause  
that (v)  
the more  
loss than  
of ninety  
the (90)  
title days  
of before  
"vice such  
president" intended  
will effective  
not, date.  
in  
and The  
of Grantee's  
right to  
itself, terminate  
constitute employment  
Good for Good  
Reason  
if Reason  
if shall not  
the be  
Grantee's affected  
lack by the  
of a Grantee's  
a incapacity  
vice due to  
president physical  
title or mental  
is illness.  
generally  
The consistent  
with Grantee's  
continued the employment  
manner shall not

III constitute  
which  
the a  
consent  
title to, or a  
of waiver of  
vice rights  
president  
with  
is respect  
used to, any  
within circumstances  
the constituting  
Grantee's  
Good  
business  
Reason  
unit herein.  
or  
if       **"Governmental**  
the **Service**  
loss**Retirement"**  
of means a  
the Retirement  
title by the  
is Grantee  
the where  
res the  
of Grantee  
a accepts a  
proposition  
to in the  
a federal  
high government  
level or a state  
officer or local  
For government  
the and an  
puraccelerated  
of distribution  
the under the  
preaward is  
senpermitted  
the under  
GraCode  
lackSection  
of 409A  
a based on  
vice such  
presgovernment  
title employment  
will and  
onlyrelated  
be ethics  
conrules d  
generally  
consister. **"Normal**  
with **Retirement"**  
the means  
marthat the  
in Grantee

which terminates such employment after attaining age 65 if with at least 10 years of service in the (other than in business) connection with a termination authority, by the and Company or responsibilities of a subsidiary company for those (Cause). In the case of a Grantee who is an immediate prior officer of the Company subject to commitment of the Company's mandatory Retirement Period do at age 65 not policy and who, at the applicable time, is vice not otherwise present eligible.

(ii) A for mat Normal Retirement by as the defined Con in the preceding sentence, Grantee "Normal Retirement" annas to that rate of means bas that the salary Grantee's as employment in ..

... is  
effe~~termi~~minated  
on pursuant  
the to such  
first mandatory  
to retirement  
occ~~poli~~cy  
of (regardless  
the of the  
star~~Grantee's~~  
of years of  
the service  
Per~~and other~~  
Peri~~than in~~  
or connection  
the with a  
star~~termination~~  
of by the  
the Company  
Pro~~or a<sup>2</sup>d~~  
Peri~~subsidiary~~  
or for  
as Cause).  
the  
same "Parent"  
sh~~is used~~  
be as  
incre~~defin~~ed  
in the  
time~~Plan~~  
to  
time~~means~~

(iii) A the  
mat~~Northrop~~  
reduc~~Grumman~~  
in 2011  
the Long-  
agg~~term~~  
value~~Incentive~~  
of Stock  
the Plan, as  
Gra~~may be~~  
leve~~amended~~  
of form time  
part~~to time~~  
in The  
any "Protected  
of Period"  
the corresponding  
Company's  
to a  
short~~Change~~  
and~~in Control~~  
long~~of the~~  
term~~Company~~  
incent~~shall be a~~  
com~~period of~~

place time  
(excluding  
determined  
stock  
basis  
in accordance  
inception  
with the  
company  
following  
plans),  
employ(i). If  
benefit the  
or Change  
retirement in  
plans, Control  
or is  
policies, triggered  
practices, by  
or a  
arrangement  
in offer  
which for  
the shares  
Grantee of  
participate the  
immediate Company's  
prior stock  
to or  
the by  
start the  
of offeror's  
the acquisition  
Protected of  
Period shares  
provided; pursuant  
however, to  
that such  
a a  
reduction tender  
in offer,  
the the  
aggregate Protected  
value Period  
shall shall  
not commence  
be on  
deemed the  
to date  
be of  
"Good the  
Reason" initial  
if tender  
the offer  
reduced and  
value shall  
remains continue  
substantially through  
consistent and  
with including  
the the

average date  
level of  
of the  
other Change  
employees in  
who Control;  
have provided  
positions that  
commensurate  
with no  
the case  
position will  
held the  
by Protected  
the Period  
Grantee commence  
immediately earlier  
prior than  
to the  
the date  
start that  
of is  
the six  
Protected (6)  
Period. months  
prior  
(iv) A to  
material the  
reduction Change  
in in  
the Control.  
Grantee's  
aggregate  
level  
of  
participation  
in  
the  
Company's  
stock-  
based  
incentive  
compensation  
plans  
from  
the  
level  
in  
effect  
immediately  
prior  
to  
the  
start  
of  
the  
Protected

Protected  
Period;  
provided,  
however,  
that  
a  
reduction  
in  
the  
aggregate  
level  
of  
participation  
shall  
not  
be  
deemed  
to  
be  
"Good  
Reason"  
if  
the  
reduced  
level  
of  
participation  
remains  
substantially  
consistent  
with  
the  
average  
level  
of

8

---

(ii) If (iii) In  
the the  
Change case  
in of  
Control any  
is Change  
triggered in  
by Control  
a not  
merger, described  
consolidation,  
or clause  
reorganization

of or  
the (ii)  
Company above,  
with the  
or Protected  
involving Period  
any shall  
other commence  
corporation  
the the  
Protected date  
Period that  
shall is  
commencesix  
on (6)  
the months  
date prior  
that to  
serious the  
and Change  
substantialin  
discussionControl  
first and  
take shall  
place continue  
to through  
effect and  
the include  
merger, the  
consolidatidate  
or of  
reorganizatthe  
and Change  
shall in  
continue Control.  
through "Successor"  
and means  
including the  
the person  
date acquiring  
of a  
the Grantee's  
Change rights to  
in a grant  
Control under the  
provided Plan by  
that will or by  
in the laws  
no of  
case descent  
will or  
the distribution.  
Protected  
Period  
commence  
earlier  
than

than  
the  
date  
that  
is  
six  
(6)  
months  
prior  
to  
the  
Change  
in  
Control.

9

---

1.

ELT (2024 RPSR  
Agreement)1

Exhibit 10.3

NORTHROP  
GRUMMAN 2006  
ANNUAL  
INCENTIVE PLAN  
AND  
INCENTIVE  
COMPENSATION  
PLAN

As amended and  
restated effective  
January 1, 2024

SECTION I  
PURPOSE

Northrop Grumman  
has an annual  
incentive program to  
promote the success  
of the Company and  
render its operations  
profitable to the  
maximum extent by  
providing incentives

to key employees. Participating employees have varying degrees of impact on the overall success and performance of the Company. To facilitate the appropriate incentive level for each Participant, Northrop Grumman utilizes two incentive plans that use common financial and business performance criteria:

- The Incentive Compensation Plan (ICP)
- The Annual Incentive Plan (AIP)

## SECTION II DEFINITIONS

1. Company—  
Northrop  
Grumman  
Corporation  
and such of  
its  
subsidiaries  
as are  
consolidated  
in its  
consolidated  
financial  
statements.

2. Committee—The  
Compensation  
and Human  
Capital  
Committee  
(or its  
successor)  
of the Board  
of Directors  
of the  
Company.

3. Incentive Compensation—Awards payable under these plans.

4. Participant—An employee of the Company granted or eligible to receive Incentive Compensation award under one of these Plans.

5. Performance Criteria—The performance criteria is a weighted combination of various financial and non-financial factors approved by the Committee for the Performance Year.

6. Performance Year—The year with respect to which an award of Incentive Compensation is calculated and paid.

7. Plans—Collectively, the Incentive Compensation Plan (ICP) and/or the Annual Incentive

Plan (AIP).

8. Plan Year—The fiscal year of Northrop Grumman Corporation.

---

Exhibit 10.3

SECTION III  
PARTICIPATION

Employees may be eligible for incentive compensation under one of the Northrop Grumman incentive plans as described below.

1. Incentive Compensation Plan (ICP):

a. Employees eligible to receive incentive compensation under the ICP are elected corporate officers of the rank of vice president and above and the presidents of those consolidated subsidiaries that the

Committee  
determines  
to be  
significant  
in the  
overall  
corporate  
operations.

b. Directors,  
as such,  
shall not  
participate  
in the  
ICP, but  
the fact  
that an  
elected  
corporate  
officer  
or  
subsidiary  
president  
is also a  
director  
of the  
Company  
shall not  
prevent  
participation.

2. Annual Incentive  
Plan (AIP):

a.  
Employees  
eligible  
to  
receive  
incentive  
compensation  
awards  
under  
the AIP  
are  
appointed  
vice  
presidents,  
senior  
management,  
middle  
management  
and  
individual  
key  
contributors

(employees normally in a position that customarily perform quasi-management or team leadership duties). In addition, employees may be eligible to participate in the AIP if they have specific individual goals that directly contribute to the attainment of their respective business unit's operating goals or if employees are considered "high performing" and are in a position to make measurable and significant contributions to the success of the Company.

b. At the

beginning  
of, or  
prior to,  
a  
performance  
year,  
the  
Company's  
CEO  
approves  
the  
number  
of  
participants  
eligible  
for  
participation  
in the  
AIP.  
Participants  
are then  
selected  
by their  
management  
based  
on an  
assessment  
of their  
position  
relative  
to other  
candidates,  
their  
performance,  
and  
their  
potential  
impact  
on  
achievement  
of  
business  
unit and  
the  
Company  
goals.

c.  
Participation  
in the  
AIP  
during  
any  
performance  
year  
does

not  
imply  
nor  
guarantee  
participation  
in the  
AIP in  
future  
years.

3. Non-Duplication  
of Awards

A participant  
may not  
receive an  
incentive  
compensation  
award under  
more than  
one of the  
above plans  
for the  
performance  
year. The  
exception to  
this is in the  
event that  
an individual  
is a  
participant  
in a  
particular  
plan for a  
portion of  
the  
performance  
year and  
then is  
selected to  
participate  
in one of the  
other plans  
for the  
remainder of  
that  
performance  
year. In this  
event, an  
individual  
may receive  
pro-rated  
awards  
based on  
the time that  
they

participated  
in each  
plan.

4. Death, Disability,  
or Retirement

A participant  
may be  
eligible to  
receive a  
pro-rated  
incentive  
compensation  
award in the  
event of the  
employee's  
death,  
disability, or  
retirement.  
In the case  
of a  
deceased  
participant,  
such  
incentive  
compensation  
award will  
be paid to  
the  
participant's  
estate.

5. Employment  
Status

Except as  
provided in  
Section III 4  
(see above),  
in order to  
be eligible to  
receive a  
payment  
from these  
plans, a  
participant  
must be an  
active  
employee of  
the  
Company as  
of  
December  
31 of the  
plan year,  
unless an

exception is approved in writing by the Company's chief human resources officer.

---

Exhibit 10.3

SECTION IV  
GOAL SETTING  
AND  
PERFORMANCE  
CRITERIA

Goal setting and performance planning are essential elements of plan administration. This requires establishing performance criteria, such as annual goals, goal weights, and performance measures. The Committee approves the annual business and financial goals for the Company, as described below, in writing within the first 90 days of a Performance Year, at a time when it is substantially uncertain whether the Participant will earn any amount of Incentive Compensation.

1. Corporation Goals

For each performance year, until

otherwise  
determined  
by the  
Committee,  
financial and  
non-  
financial  
objectives  
will be  
established  
by the  
Committee.

2. Financial  
Measures

a. The  
CEO's  
recommended  
goals  
are  
reviewed  
and  
amended  
as  
appropriate,  
and  
established  
by the  
Committee.  
Measures  
may  
include,  
but are  
not  
limited  
to: cash  
management,  
cash  
flow,  
return  
on  
investment,  
debt  
reduction,  
revenue  
growth,  
net  
earnings,  
and  
return  
on  
equity.

b. The  
Committee

approves  
a  
performance  
threshold,  
a target  
level  
and a  
maximum  
performance  
level for  
each of  
the  
financial  
measures  
for the  
performance  
year.

### 3. Supplemental Goals

Supplemental  
goals may  
be either  
qualitative  
or  
quantitative  
such as, but  
not limited  
to: customer  
satisfaction,  
contract  
acquisition,  
delivery  
schedule,  
cycle-time  
improvement,  
productivity,  
quality,  
workforce  
diversity,  
and  
environmental  
management.

The CEO  
recommends  
the  
supplemental  
goals based  
on sector  
goals  
contained in  
Annual  
Operating  
Plans and  
corporate  
office goals

established prior to the beginning of each year. Supplemental goals have stated milestones and weights. The CEO's recommended supplemental goals are reviewed and amended as appropriate, and established by the Committee.

#### 4. Individual Goals

Each year participants develop individual goals that support achievement of the Company's business plan and the specific goals established by the Committee in the three aforementioned corporation goals. Individual goals are prepared, approved and documented. The employee's manager reviews these goals with each

participant  
to ensure  
they are  
aggressive,  
coordinated  
and focused  
on  
attainment  
of Company  
business  
objectives.

SECTION V  
PERFORMANCE  
DETERMINATION

At the end of the performance year, the CEO evaluates the performance of each of the operating units and that of the overall Company against the financial and business goals established at the beginning of the performance year and submits an assessment to the Committee.

The CEO's final evaluation of performance (the "unit performance factor" or "UPF") is stated numerically and is a performance multiplier for individual incentive targets. The UPF will vary from 0.0 to a maximum as approved by the Committee.

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[Exhibit 10.3](#)

The Committee, in its discretion, after taking into account its appraisal of the overall performance of the Company in the attainment of such predetermined financial and non-financial objectives, may either increase or decrease the company UPF for these plans.

SECTION VI  
INCENTIVE  
COMPENSATION  
APPROPRIATIONS

1. The amount appropriated for the plans for a performance year is based on the CEO's determination of the UPF (as approved or modified by the Committee) and applied to the individual incentive targets of participants. These performance-adjusted targets are aggregated into the "Appropriated Incentive Compensation" for the performance year.

2. In no event shall

2. If the event shall

incentive  
compensation  
payable to  
participants  
for a  
performance  
year exceed  
the  
appropriated  
incentive  
compensation  
for the plans  
as approved  
by the  
Committee.

3. Any appropriated  
incentive  
compensation  
for a  
performance  
year, which  
is not  
actually  
distributed  
to the  
participants  
as awards  
for such  
year, cannot  
be  
transferred  
to the  
following  
performance  
year.

SECTION VII  
INCENTIVE  
COMPENSATION  
AWARDS

1. Individual Award  
Factors

a. Target  
award  
percentage  
—is  
established  
annually  
and is a  
percentage  
of  
annual  
aggregate

salary that reflects the varying impact of participant's positions on business results. Generally, vice presidents will have higher target award percentages than senior middle managers and so forth.

b. Individual performance —prior to the submission of recommended incentive compensation awards, each participant will be evaluated by the participant's management in relation to achievement of predetermined individual goals and relative contribution during

the performance year compared to other participants to the success or profit of the Company. This assessment of performance (the "individual performance factor" or "IPF") is stated numerically and is a performance multiplier for individual incentive targets. The IPF may range from 0 to 1.5.

c. Both the IPF and the UPF are multipliers for the individual participant's target award percentage to determine that participant's incentive compensation award.

## 2. ICP Awards:

The

Committee shall review the CEO's recommendations and make the final determination of each individual ICP participant's incentive compensation award for the performance year (except with respect to the CEO's incentive compensation award, on which the Committee will make a recommendation to the Board for final determination).

3. AIP Awards:

a. Prior to the payment of any incentive compensation awards for a performance year, the CEO, or their delegate, may in their discretion, adjust or reduce to zero recommended amounts of

incentive  
compensation  
awards  
to all or  
any of  
the  
participants.

---

Exhibit 10.3

b. The CEO  
or the  
CEO's  
delegate  
shall  
determine  
the  
amount  
of any  
adjustment  
in a  
participant's  
incentive  
compensation  
award  
on the  
basis of  
such  
factors  
as the  
CEO  
deems  
relevant,  
and  
shall not  
be  
required  
to  
establish issue  
any  
allocation shares  
of  
Common  
Stock  
under  
the  
Program  
if, in the  
opinion

of legal  
counsel,  
the  
issuance  
and  
delivery  
of such  
shares  
would  
constitute  
a  
violation  
by the  
Eligible  
Director  
or  
weighting  
component  
with  
respect  
to the  
factors Company  
of any  
applicable  
law or  
regulation  
of any  
governmental  
authority,  
including,  
without  
limitation,  
Federal  
and  
state  
securities  
laws, or  
the CEO  
considers. regulations  
of any  
stock  
exchange  
on  
which  
the  
Company's  
securities  
may  
then be  
listed.

## **15. Program Amendment**

### **SECTION VIII**

ADMINISTRATION  
OF THE PLANS

1. ICP: The Committee shall be responsible for Board may suspend or terminate the administration Program or any portion of the Plan. Program. The Committee shall:

a. Interpret Board may also amend the ICP, make any rules and regulations relating Program if deemed to that plan, determine which consolidated subsidiaries are significant for be in the purpose of the first paragraph of SECTION III, and determine factual questions arising in connection with the ICP

for,  
after  
such  
investigation  
or  
hearing  
as the  
Committee  
may  
deem  
appropriate.

b. As  
soon  
as  
feasible  
after  
the  
close  
of  
each  
performance  
year  
and  
prior to  
the  
payment  
of any  
incentive  
compensation  
for  
such  
performance  
year,  
review  
the  
performance  
of  
each  
participant  
and  
determine  
the  
amount  
of  
each  
participant's  
individual  
incentive  
compensation  
award,  
if any,  
with  
respect  
to that  
performance  
year.

c. Have discretion in determining incentive compensation awards under the ICP, except that in making awards the Committee may, in its discretion, request and consider the recommendations of the CEO and others whom it may designate, and further except with respect to the CEO's incentive compensation awards for which the Committee will make a recommendation to the Board and the Board will .

have discretion in determining the CEO's incentive compensation awards under the ICP.

d. Any decisions made by the Committee under the provisions of this SECTION VIII, as well as any interpretations of the ICP by the Committee, shall be conclusive and binding on all parties concerned.

2. AIP: The CEO shall be responsible for the administration of this plan. The CEO shall:

a. Interpret the AIP, make any rules and regulations

regulations  
relating  
to the  
plan,  
and  
determine  
factual  
questions  
arising  
in  
connection  
with  
the  
AIP.

b. As  
soon  
as  
feasible  
after  
the  
close  
of  
each  
performance  
year  
and  
prior to  
the  
payment  
of any  
incentive  
compensation  
for  
such  
performance  
year,  
review  
the  
recommended  
awards  
of  
selected  
participants,  
as  
determined  
by the  
CEO,  
to  
determine  
if the  
award  
is  
appropriate  
with  
respect  
to that

performance  
year,  
making  
any  
adjustments  
as the  
CEO  
deems  
necessary  
and  
approving  
each  
such  
award.

c. Review  
and  
approve  
the  
total  
incentive  
compensation  
award  
expenditure  
of  
each  
sector  
and  
the  
Company  
overall.

d. Any  
decisions  
made  
by the  
CEO  
under  
the  
provisions  
of this  
Section  
VIII, as  
well as  
any  
interpretation  
of the  
AIP by  
the  
CEO,  
shall  
be  
conclusive  
and  
binding  
on all

parties  
concerned.

---

Exhibit 10.3

SECTION IX  
METHOD OF  
PAYMENT OF  
INCENTIVE  
COMPENSATION  
TO  
INDIVIDUALS

1. ICP Payments

a. The amount of incentive compensation award determined for each participant with respect to a given performance year shall be paid in cash or in common stock of the Company ("Northrop Grumman common stock") or partly in cash and partly in

Northrop  
Grumman  
common  
stock,  
as the  
Committee  
may  
determine.  
Subject  
to any  
applicable  
deferred  
compensation  
election  
to the  
contrary,  
payment  
of the  
Incentive  
Compensation  
award  
with  
respect  
to a  
given  
Performance  
Year  
shall  
be  
made  
in a  
lump  
sum  
payment  
between  
February  
15 and  
March  
15 of  
the  
year  
following  
such  
Performance  
Year.

b. The  
Committee  
may  
impose  
such  
conditions,  
including  
forfeitures  
and  
restrictions,

as the Committee believes will best serve the interests of the Company and its stockholders; provided, however, that (a) no such amendment may impair any Eligible Director's right regarding any outstanding grants or Stock Units, Elective Deferral Accounts, or other right to receive shares or cash payments under the purposes of Program without his or her consent, and (b) no such amendment may cause ..

the  
ICP Program  
not to  
comply  
with  
Rule  
16b-3,  
or any  
successor  
rule,  
under  
the  
1934  
Act.

**16. Unfunded  
Program**

c. In  
making awards  
of Northrop  
Grumman  
common stock,  
the  
Committee The  
Program shall  
first determine all  
incentive  
compensation  
awards in terms  
of dollars. The  
total dollar  
amount of all  
incentive  
compensation  
awards for a  
particular year be  
unfunded and  
shall not  
exceed create (or  
be construed to  
create) a trust or  
a separate fund  
or funds. The  
Program shall  
not establish any  
fiduciary  
relationship  
between the  
appropriated  
incentive  
compensation for  
that performance  
year Company  
and any Eligible  
Director or other  
person. To the

extent any person holds any rights by virtue of an award granted under the ICP. After fixing the total amount of each Participant's incentive compensation award in terms of dollars, then if some or all of the award is to be paid in Northrop Grumman common stock, the dollar amount of the incentive compensation award so to be paid shall be converted into shares of Northrop Grumman common stock by using the fair market value of **Program**, such stock on the date of the award. "Fair market value" shall be the closing price of such stock on the New York Stock Exchange on the date of the award, or, if no sales of such stock occurred on that date, then on the last preceding date on which such sales occurred.

- d. If an incentive compensation award is paid in

Northrop  
Grumman  
common  
stock,  
the  
number  
of  
shares  
shall  
be  
appropriately  
adjusted  
for any  
stock  
splits,  
stock  
dividends,  
re-  
capitalization  
or  
other  
relevant  
changes  
in  
capitalization  
effective  
after  
the  
date of  
award  
and  
prior to  
the  
date  
as of  
which  
the  
participant  
becomes  
the  
record  
owner  
of the  
shares  
received  
in  
payment  
of the  
award.  
All  
such  
adjustments  
thereafter  
shall  
accrue  
to the

participant  
as the  
record  
owner  
of the  
shares.

e.

Northrop  
Grumman  
common  
stock  
issued  
in  
payment  
of  
incentive  
compensation  
awards  
may,  
at the  
option  
of the  
Board  
of  
Directors,  
be  
either  
originally  
issued  
shares  
or  
treasury  
shares.

f.

Distribution  
of  
awards  
shall  
be  
governed  
by the  
terms  
and  
conditions  
applicable  
to  
such  
awards,  
as rights  
(unless  
otherwise  
determined  
by the  
Committee

or its  
delegate.  
An  
award,  
the  
payment  
of  
which  
is to  
be  
deferred  
pursuant  
to the  
terms  
of an  
employment  
agreement, Board)  
shall  
be  
paid  
as  
provided  
by no  
greater  
than  
the  
terms  
of  
such  
agreement.  
Awards  
or  
portions  
thereof  
deferred  
pursuant  
to the  
Northrop  
Grumman  
Deferred  
Compensation  
Plan,  
the  
Northrop  
Grumman  
Savings  
Excess  
Plan,  
or any  
other  
deferred  
compensation  
plan or  
deferral  
arrangement  
shall  
be

paid  
as  
provided  
in such  
plan or  
arrangement.

g. The  
Company  
shall  
have  
the  
right to  
deduct  
from  
all  
payments  
under  
the  
ICP  
any  
federal,  
state,  
or  
local  
taxes  
required  
by law  
to be  
withheld  
with  
respect  
to  
such  
payments.

h. No  
participant  
or any  
other  
party  
claiming  
an  
interest  
in  
amounts  
earned  
under  
the  
ICP  
shall  
have  
any  
interests  
whatsoever  
in any

specific  
asset  
of the  
Company.  
To the  
extent  
that  
any  
party  
acquires  
a right  
to  
receive  
payments  
under  
the  
ICP,  
such  
right  
shall  
be  
equivalent  
to  
that rights  
of an  
unsecured  
general  
creditor  
of the  
Company.  
Awards  
payable  
under

**17. Future  
Rights**

Neither  
the  
plan Program,  
nor the granting  
of Common  
Stock nor any  
other action  
taken pursuant  
to the Program,  
shall constitute  
or be evidence of  
any agreement  
or  
understanding,  
express or  
implied, that the  
Company will  
retain an Eligible  
Director for any  
period of time, or  
at any particular

at any particular  
rate of  
compensation.  
Nothing in this  
Program shall in  
any way limit or  
affect the right of  
the Board or the  
stockholders of  
the Company to  
remove any  
Eligible Director  
or otherwise  
terminate his or  
her service as a  
director of the  
Company.

10

---

Exhibit 10.3

**18. Governing  
Law**

payable in  
shares or from  
the general  
assets of  
Northrop  
Grumman, The  
Program and no  
special or  
separate  
reserve, fund or  
deposit shall be  
made to assure  
payment of such  
awards.

i. The  
Committee  
shall  
have  
the  
right to  
interpret  
the  
provisions  
of this  
SECTION  
IX, to  
determine  
questions

arising  
under  
it or in  
connection  
with its  
administration, all  
rights  
and to  
issue  
regulations  
and  
take  
actions  
implementing  
its  
provisions.

## 2. AIP Payments

a. The  
amount  
of  
incentive  
compensation  
award  
determined  
for  
each  
participant  
with  
respect  
to a  
given  
performance  
year  
shall  
be  
paid in  
cash  
between  
February  
15 and  
March  
15 of  
the  
year  
following  
that  
performance  
year.

b. The  
Company  
shall  
have  
the  
.....

right to deduct from all payments under this plan any federal, state, or local taxes required by law to be withheld with respect to such payments.

c. No participant or any other party claiming an interest in amounts earned obligations under the AIP shall have any interest whatsoever in any specific asset of the Company. To the extent that any party acquires a right to receive

payments  
under  
the  
plan,  
such  
right  
shall  
be  
equivalent  
to that  
of an  
unsecured  
general  
creditor  
of the  
Company.  
Awards  
payable  
under  
the  
AIP  
shall  
be  
payable  
in  
shares  
or from  
the  
general  
assets  
of  
Northrop  
Grumman,  
and no  
special  
or  
separate  
reserve,  
fund or  
deposit  
shall  
be  
made  
to  
assure  
payment  
of  
such  
awards.

SECTION X  
AMENDMENT  
OR  
TERMINATION  
OF PLANS

The Committee shall have the right to terminate or amend these plans at any time and to discontinue further appropriations to the plans.

Without limiting the generality of the preceding paragraph, the Committee reserves the right to adjust performance measures, the applicable performance goals and performance results with respect to either or both of the plans to the extent the Committee determines such adjustment is reasonably necessary or advisable to preserve the intended incentives and benefits under the plans to reflect (1) any change in capitalization, any corporate transaction (such as a reorganization, combination, separation, merger, acquisition, or any combination of the foregoing), or any complete or partial liquidation, (2)

any change in accounting policies or practices, or (3) the effects of any special charges to earnings, or (4) any other similar special circumstances.

SECTION XI  
EFFECTIVE  
DATE

These plans were first effective for performance years commencing with 2006, were amended and restated effective for performance years commencing with and following 2008, were again amended and restated effective for performance years commencing with and following 2022, were again amended and restated effective January 1, 2024, and shall stay in effect until amended, modified or terminated by the Committee. The provisions of these plans shall supersede and replace those of prior plan documents, including but not limited to the 2002 Incentive Compensation

---

Exhibit 10.3

SECTION XII  
RECOUPMENT

Any payment of an incentive compensation award is subject to recoupment pursuant to the Company's Policy Regarding the Recoupment of Certain Incentive Compensation Payments (July 1, 2023) or any clawback or recoupment policy that the Company adopts, as in effect from time to time, and the participant shall promptly make any reimbursement requested by the Board of Directors of the Company or the Committee pursuant to such policy with respect to any incentive compensation award payments. Further, the participant agrees, by accepting an incentive

compensation award, that the Company and its affiliates may deduct from any amounts it may owe the participant from time to time (such as wages or other compensation) to the extent of any amounts the participant is required to reimburse the Company pursuant to such policy with respect to the award.

### SECTION XIII MISCELLANEOUS

1. Participation in any plan shall not constitute an agreement of the participant to remain in the employ of and to render services to the Company, or of the Company to continue to employ such participant, and the Company may terminate the employment of a

participant  
at any  
time with  
or without  
cause.

2. In the event  
any  
provision  
of the plan  
shall be  
held  
illegal or  
invalid for  
any  
reason,  
the  
illegality  
or  
invalidity  
shall not  
affect the  
remaining  
parts of  
the plans,  
and the  
plans  
shall be  
construed  
and  
enforced  
as if the  
illegal or  
invalid  
provision  
had not  
been  
included.

3. All costs of  
implementing  
and  
administering the  
plans shall be  
borne by the  
Company.

4. All obligations  
of the  
Company  
under the  
plans  
shall be  
binding  
upon and  
inure to  
the benefit

of any  
successor  
to the  
Company,  
whether  
the  
existence  
of such  
successor  
is the  
result of a  
direct or  
indirect  
purchase,  
merger,  
consolidation,  
or  
otherwise,  
of all or  
substantially  
all of the  
business  
and/or  
assets of  
the  
Company.

5. The plans and  
any  
agreements  
hereunder, **Program**  
shall be  
governed  
by, and  
construed  
in  
accordance  
with, the  
laws of  
the  
state **State**  
of  
**Delaware.** **Delaware**  
and  
applicable  
Federal  
law.

**19. Successors  
and  
Assigns**

6. The  
**Program** shall be  
binding on all  
successors and  
assignees.

assigns or an  
Eligible Director,  
including, without  
limitation, the  
estate of such  
Eligible Director  
and the executor,  
administrator or  
trustee of such  
estate, or any  
receiver or  
trustee in  
bankruptcy or  
representative of  
the Eligible  
Director's  
creditors.

**20. Rights as  
a  
Stockholder**

The  
Eligible Director  
in whose name  
any shares of  
Common Stock  
have been  
issued pursuant  
to this Program  
shall have all of  
the rights of a  
participant stockholder  
with respect to  
such shares,  
including the  
right to vote the  
Common Stock  
and receive  
dividends and  
other  
distributions  
made on the  
Common Stock  
(but for the  
avoidance of  
doubt, shall not  
have any rights  
of a stockholder  
prior to the  
issuance of such  
shares). Shares  
of Common  
Stock issued in  
respect of Stock  
Units credited  
under the

Program shall be  
fully paid and  
non-assessable.

## 21. Construction

The  
Program shall be  
construed and  
interpreted to  
comply with, and  
avoid any tax or  
penalty or  
interest under,  
Section 409A.  
Notwithstanding  
Section 15  
above, the  
Company  
reserves the  
right to amend  
the Program and  
any outstanding  
grants or  
deferrals under  
the Program to  
the extent it  
reasonably  
determines is  
consistent with  
and necessary in  
order to preserve  
the intended tax  
consequences of  
the Stock Units  
and amounts  
deferred in  
Elective Deferral  
Accounts, in light  
of Section 409A  
and any  
regulations or  
other  
person guidance  
promulgated  
thereunder.  
Notwithstanding  
the foregoing,  
the Company  
does not make  
any  
representations  
as to the  
potential tax  
treatment of any  
compensation or  
Stock Units

granted under  
the Program  
under Section  
409A or  
otherwise and  
the Company will  
not have any  
liability to any  
payment Eligible  
Director for  
adverse tax  
consequences or  
other benefits  
under either of  
the plans may  
not be assigned,  
transferred,  
pledged, or  
encumbered  
except by will or  
the laws of  
decent or  
distribution. penalty.

Neither

11

Exhibit 10.3  
Fees and  
Expenses  
(effective as of  
the plans  
constitutes a  
contract. Neither  
of the plans  
confers upon any  
person any right  
to receive a  
bonus or any  
other payment or  
benefit. There is  
no commitment  
or obligation on  
the part of  
Northrop  
Grumman (or  
any affiliate) to  
continue any  
bonus plan  
(similar to the  
plans or

otherwise) in any particular year. May 15, 2024)

**Retainer:** Retainer fees are paid quarterly, at the end of each quarter. Fees are as follows:

Annual cash retainer:

Additional retainer for:

- Lead Independent Director:
- Audit and Risk Committee:
- Audit and Risk Committee chair:
- Compensation and Human Capital \$145,000 Committee chair:
- Nominating \$50,000 and Governance \$15,000 Committee chair: \$25,000
- Policy \$25,000 Committee chair: \$25,000
- \$25,000

**Equity Grant:** Directors are awarded an annual equity grant of \$182,500 in deferred stock units ("Automatic Stock Units"), with such grant to be made as of the fourth business day following the filing of the Form 10-Q for the quarter ending June 30, 2024, and also conditioned upon the filing of the Form S-8 with respect to the Northrop Grumman 2024 Long-Term Incentive Stock Plan (the "Equity Plan") on or before that date and in accordance with the Northrop Grumman Corporation Equity Program for Non-Employee Directors, as amended (the "Program") under the Equity Plan. The Automatic Stock Units will vest on the one-year anniversary of the 2024 Annual Meeting of Shareholders. Directors may elect to have all or any portion of their Automatic Stock Units paid on (A) the earlier of (i) the beginning of a specified calendar year after the vesting date or (ii)

|                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-----------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                   | their separation from service as a member of the Board or (B) the vesting date.                                                                                                                                                                                                                                                                                                                                                                                          |
| <i>Deferral of Cash Retainer:</i> | Directors may elect to defer payment of all or a portion of their cash retainer fees and any other committee retainer fees into a deferred stock unit account ("Elective Stock Units"). Elective Stock Units are awarded on a calendar quarterly basis. Directors may elect to have all or a portion of their Elective Stock Units paid on the earlier of (i) the beginning of a specified calendar year or (ii) their separation from service as a member of the Board. |
| <i>Elective Deferral Program:</i> | Directors may elect to defer to a later year all or a portion of their annual cash retainer and any other fees payable for their Board service into alternative investment options similar to the options available under Northrop Grumman's Savings Excess Plan.                                                                                                                                                                                                        |
| <i>Stock Ownership:</i>           | All directors are required to own Company stock in an amount equal to five times the annual cash retainer, with such ownership to be achieved within five years of the director's election to the Board. Deferred stock units and Company stock owned outright by the director will count towards this requirement.                                                                                                                                                      |

NORTHROP  
GRUMMAN  
CORPORATION

EXHIBIT 15

LETTER FROM  
INDEPENDENT  
REGISTERED  
PUBLIC  
ACCOUNTING  
FIRM

April **July 24,**  
2024

The Board of  
Directors and  
Shareholders  
of Northrop  
Grumman  
Corporation

Northrop  
Grumman  
Corporation  
2980 Fairview  
Park Drive  
Falls Church,  
Virginia 22042

We are aware  
that our report  
dated **April 24,**  
**2024** **July 24,**  
**2024**, on our  
review of the  
interim financial  
information of  
Northrop  
Grumman  
Corporation and  
subsidiaries  
appearing in this  
Quarterly Report  
on Form 10-Q for  
the quarter  
ended **March 31,**  
**2024** **June 30,**  
**2024**, is  
incorporated by  
reference in  
Registration  
Statement Nos.  
033-59815, 033-  
59853, 333-  
67266, 333-  
100179, 333-  
107734, 333-  
121104, 333-  
125120, 333-  
127317, 333-  
175798, and  
333-273482 on  
Form S-8, 333-  
270497 on Form  
S-3, and 333-

264549 on Form  
S-4.

/s/ Deloitte &  
Touche LLP  
McLean, Virginia

NORTHROP  
GRUMMAN  
CORPORATION

EXHIBIT 31.1

CERTIFICATION  
PURSUANT TO  
SECTION 302  
OF THE  
SARBANES-  
OXLEY ACT OF  
2002

I, Kathy J.  
Warden, certify  
that:

1. I have reviewed this report on Form 10-Q of Northrop Grumman Corporation ("company");
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which

such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for, the periods presented in this report;

4. The company's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over

control over  
financial  
reporting (as  
defined in  
Exchange  
Act Rules  
13a-15(f)  
and 15d-  
15(f) for the  
company  
and have:

a) Designed  
such  
disclosure  
controls  
and  
procedures,  
or  
caused  
such  
disclosure  
controls  
and  
procedures  
to  
be  
designed  
under  
our  
supervision,  
to  
ensure  
that  
material  
information  
relating  
to  
the  
company,  
including  
its  
consolidated  
subsidiaries,  
is  
made  
known  
to  
us  
by  
others  
within  
those  
entities,  
particularly  
during  
the  
period

period

in  
which  
this  
report  
is  
being  
prepared;

- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated

the effectiveness of the company's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

- d) Disclosed in this report any change in the company's internal control over financial reporting that

occurred  
during  
the  
company's  
most  
recent  
fiscal  
quarter  
(the  
company's  
fourth  
fiscal  
quarter  
in  
the  
case  
of  
an  
annual  
report)  
that  
has  
materially  
affected,  
or is  
reasonably  
likely  
to  
materially  
affect,  
the  
company's  
internal  
control  
over  
financial  
reporting;  
and

5. The  
company's  
other  
certifying  
officer and I  
have  
disclosed,  
based on  
our most  
recent  
evaluation  
of internal  
control over  
financial  
reporting, to  
the  
company's  
auditors and  
the audit

the audit committee of the company's board of directors (or persons performing the equivalent functions):

- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the company's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management

or  
other  
employees  
who  
have  
a  
significant  
role  
in  
the  
company's  
internal  
control  
over  
financial  
reporting.

Date: April 24,  
2024 July 24,  
2024

*Is/* **Kathy**  
J.  
Warden  
Kathy J.  
Warden  
Chair,  
Chief  
Executive  
Officer  
and  
President

NORTHROP  
GRUMMAN  
CORPORATION

EXHIBIT 31.2

CERTIFICATION  
PURSUANT TO  
SECTION 302  
OF THE  
SARBANES-  
OXLEY ACT OF  
2002

I, David F. Keffer,  
certify that:

1. I have  
reviewed  
this report

on Form 10-Q of Northrop Grumman Corporation ("company");

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the company as of, and for,

the periods  
presented in  
this report;

4. The  
company's  
other  
certifying  
officer and I  
are  
responsible  
for  
establishing  
and  
maintaining  
disclosure  
controls and  
procedures  
(as defined  
in Exchange  
Act Rules  
13a-15(e)  
and 15d-  
15(e)) and  
internal  
control over  
financial  
reporting (as  
defined in  
Exchange  
Act Rules  
13a-15(f)  
and 15d-  
15(f)) for the  
company  
and have:

a) Designed  
such  
disclosure  
controls  
and  
procedures,  
or  
caused  
such  
disclosure  
controls  
and  
procedures  
to  
be  
designed  
under  
our  
supervision,  
to  
ensure

that  
material  
information  
relating  
to  
the  
company,  
including  
its  
consolidated  
subsidiaries,  
is  
made  
known  
to  
us  
by  
others  
within  
those  
entities,  
particularly  
during  
the  
period  
in  
which  
this  
report  
is  
being  
prepared;

b) Designed  
such  
internal  
control  
over  
financial  
reporting,  
or  
caused  
such  
internal  
control  
over  
financial  
reporting  
to  
be  
designed  
under  
our  
supervision,  
to  
provide  
reasonable

assurance  
regarding  
the  
reliability  
of  
financial  
reporting  
and  
the  
preparation  
of  
financial  
statements  
for  
external  
purposes  
in  
accordance  
with  
generally  
accepted  
accounting  
principles;

- c) Evaluated  
the  
effectiveness  
of  
the  
company's  
disclosure  
controls  
and  
procedures  
and  
presented  
in  
this  
report  
our  
conclusions  
about  
the  
effectiveness  
of  
the  
disclosure  
controls  
and  
procedures,  
as  
of  
the  
end  
of  
the  
period

covered  
by  
this  
report  
based  
on  
such  
evaluation;  
and  
d) Disclosed  
in  
this  
report  
any  
change  
in  
the  
company's  
internal  
control  
over  
financial  
reporting  
that  
occurred  
during  
the  
company's  
most  
recent  
fiscal  
quarter  
(the  
company's  
fourth  
fiscal  
quarter  
in  
the  
case  
of  
an  
annual  
report)  
that  
has  
materially  
affected,  
or is  
reasonably  
likely  
to  
materially  
affect,  
the  
company's

internal  
control  
over  
financial  
reporting;  
and

5. The  
company's  
other  
certifying  
officer and I  
have  
disclosed,  
based on  
our most  
recent  
evaluation  
of internal  
control over  
financial  
reporting, to  
the  
company's  
auditors and  
the audit  
committee  
of the  
company's  
board of  
directors (or  
persons  
performing  
the  
equivalent  
functions):

a) All  
significant  
deficiencies  
and  
material  
weaknesses  
in  
the  
design  
or  
operation  
of  
internal  
control  
over  
financial  
reporting  
which  
are  
reasonably  
likely

to  
adversely  
affect  
the  
company's  
ability  
to  
record,  
process,  
summarize  
and  
report  
financial  
information;  
and  
b) Any  
fraud,  
whether  
or  
not  
material,  
that  
involves  
management  
or  
other  
employees  
who  
have  
a  
significant  
role  
in  
the  
company's  
internal  
control  
over  
financial  
reporting.

Date: April 24,  
2024 July 24,  
2024

*Isi David*  
**F. Keffer**

David F.  
Keffer  
Corporate  
Vice  
President  
and Chief  
Financial  
Officer

NORTHROP  
GRUMMAN  
CORPORATION

EXHIBIT 32.1  
CERTIFICATION  
PURSUANT TO  
18 U.S.C.  
SECTION 1350,  
AS ADOPTED  
PURSUANT TO  
SECTION 906  
OF THE  
SARBANES-  
OXLEY ACT OF  
2002

In connection  
with the  
Quarterly Report  
of Northrop  
Grumman  
Corporation (the  
“company”) on  
Form 10-Q for  
the period ended  
March 31,  
2024 June 30,  
2024, as filed  
with the  
Securities and  
Exchange  
Commission on  
the date hereof  
(the “Report”), I,  
Kathy J. Warden,  
Chair, Chief  
Executive Officer  
and President of  
the company,  
certify, pursuant  
to 18 U.S.C. §  
1350, as  
adopted  
pursuant to §  
906 of the  
Sarbanes-Oxley  
Act of 2002, that:

(1) The  
Report  
fully

complies  
with the  
requirements  
of  
Section  
13(a) or  
15(d) of  
the  
Securities  
Exchange  
Act of  
1934,  
as  
amended;  
and  
(2) The  
information  
contained  
in the  
Report  
fairly  
presents,  
in all  
material  
respects,  
the  
financial  
condition  
and  
results  
of  
operations  
of the  
company.

Date: April 24,  
2024 July 24,  
2024

*/s/* **Kathy  
J.  
Warden**  
\_\_\_\_\_  
Kathy J.  
Warden  
Chair,  
Chief  
Executive  
Officer  
and  
President

NORTHROP  
GRUMMAN  
CORPORATION

EXHIBIT 32.2  
CERTIFICATION  
PURSUANT TO  
18 U.S.C.  
SECTION 1350,  
AS ADOPTED  
PURSUANT TO  
SECTION 906  
OF THE  
SARBANES-  
OXLEY ACT OF  
2002

In connection  
with the  
Quarterly Report  
of Northrop  
Grumman  
Corporation (the  
“company”) on  
Form 10-Q for  
the period ended  
**March 31,**  
**2024** **June 30,**  
**2024**, as filed  
with the  
Securities and  
Exchange  
Commission on  
the date hereof  
(the “Report”), I,  
David F. Keffer,  
Corporate Vice  
President and  
Chief Financial  
Officer of the  
company, certify,  
pursuant to 18  
U.S.C. § 1350,  
as adopted  
pursuant to §  
906 of the  
Sarbanes-Oxley  
Act of 2002, that:

(1) The  
Report  
fully  
complies  
with the  
requirements  
of  
Section

13(a) or  
15(d) of  
the  
Securities  
Exchange  
Act of  
1934,  
as  
amended;  
and  
  
(2) The  
information  
contained  
in the  
Report  
fairly  
presents,  
in all  
material  
respects,  
the  
financial  
condition  
and  
results  
of  
operations  
of the  
company.

Date: April 24,  
2024 July 24,  
2024

*Is/* David

**F. Keffer**

David F.

Keffer

Corporate

Vice

President

and Chief

Financial

Officer

#### DISCLAIMER

THE INFORMATION  
CONTAINED IN THE  
REFINITIV  
CORPORATE  
DISCLOSURES

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