

Q2 2025 Earnings Presentation



PHILLIPS EDISON & COMPANY

Safe Harbor and Non-GAAP Disclosures

PECO's Safe Harbor Statement

This presentation contains certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The Company intends such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and includes this statement for purposes of complying with the safe harbor provisions. Such forward-looking statements can generally be identified by the Company's use of forward-looking terminology such as "may," "will," "expect," "intend," "anticipate," "estimate," "believe," "continue," "seek," "objective," "goal," "strategy," "plan," "focus," "priority," "should," "could," "potential," "possible," "look forward," "optimistic," or other similar words. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Such statements include, but are not limited to (a) statements about the Company's plans, strategies, initiatives, and prospects, (b) statements about the Company's underwritten incremental unlevered yield, and (c) statements about the Company's future results of operations, capital expenditures, and liquidity. Such statements are subject to known and unknown risks and uncertainties, which could cause actual results to differ materially from those projected or anticipated, including, without limitation: (i) changes in national, regional, or local economic climates; (ii) local market conditions, including an oversupply of space in, or a reduction in demand for, properties similar to those in the Company's portfolio; (iii) vacancies, changes in market rental rates, and the need to periodically repair, renovate, and re-let space; (iv) competition from other available shopping centers and the attractiveness of properties in the Company's portfolio to its tenants; (v) the financial stability of the Company's tenants, including, without limitation, their ability to pay rent; (vi) the Company's ability to pay down, refinance, restructure, or extend its indebtedness as it becomes due; (vii) increases in the Company's borrowing costs as a result of changes in interest rates and other factors; (viii) potential liability for environmental matters; (ix) damage to the Company's properties from catastrophic weather and other natural events, and the physical effects of climate change; (x) the Company's ability and willingness to maintain its qualification as a REIT in light of economic, market, legal, tax, and other considerations; (xi) changes in tax, real estate, environmental, and zoning laws; (xii) information technology security breaches; (xiii) the Company's corporate responsibility initiatives; (xiv) loss of key executives; (xv) the concentration of the Company's portfolio in a limited number of industries, geographies, or investments; (xvi) the economic, political, and social impact of, and uncertainty relating to, pandemics or other health crises; (xvii) the Company's ability to re-lease its properties on the same or better terms, or at all, in the event of non-renewal or in the event the Company exercises its right to replace an existing tenant; (xviii) the loss or bankruptcy of the Company's tenants; (xix) to the extent the Company is seeking to dispose of properties, the Company's ability to do so at attractive prices or at all; and (xx) the impact of tariffs and global trade disruptions on the Company, its tenants, and consumers, including the impact on inflation, supply chains, and consumer sentiment. Additional important factors that could cause actual results to differ are described in the filings made from time to time by the Company with the SEC and include the risk factors and other risks and uncertainties described in the Company's 2024 Annual Report on Form 10-K, filed with the SEC on February 11, 2025, as updated from time to time in the Company's periodic and/or current reports filed with the SEC, which are accessible on the SEC's website at www.sec.gov. Therefore, such statements are not intended to be a guarantee of the Company's performance in future periods. Except as required by law, the Company does not undertake any obligation to update or revise any forward-looking statement, whether as a result of new information, future events, or otherwise.

Non-GAAP Disclosures

The Company presents Same-Center NOI as a supplemental measure of its performance. The Company defines NOI as total operating revenues, adjusted to exclude non-cash revenue items, less property operating expenses and real estate taxes. For the three and six months ended June 30, 2025 and 2024, Same-Center NOI represents the NOI for the 280 properties that were wholly-owned and operational for the entire portion of all comparable reporting periods. The Company believes Same-Center NOI provides useful information to its investors about its financial and operating performance because it provides a performance measure of the revenues and expenses directly involved in owning and operating real estate assets and provides a perspective not immediately apparent from net income (loss). Because Same-Center NOI excludes the change in NOI from properties acquired or disposed of after December 31, 2023, it highlights operating trends such as occupancy levels, rental rates, and operating costs on properties that were operational for all comparable periods. Other REITs may use different methodologies for calculating Same-Center NOI, and accordingly, PECO's Same-Center NOI may not be comparable to other REITs. Same-Center NOI should not be viewed as an alternative measure of the Company's financial performance as it does not reflect the operations of its entire portfolio, nor does it reflect the impact of general and administrative expenses, depreciation and amortization, interest expense, other income (expense), or the level of capital expenditures and leasing costs necessary to maintain the operating performance of the Company's properties that could materially impact its results from operations. Nareit FFO is a non-GAAP financial performance measure that is widely recognized as a measure of REIT operating performance. The National Association of Real Estate Investment Trusts ("Nareit") defines FFO as net income (loss) computed in accordance with GAAP, excluding: (i) gains (or losses) from sales of property and gains (or losses) from change in control; (ii) depreciation and amortization related to real estate; and (iii) impairment losses on real estate and impairments of in-substance real estate investments in investees that are driven by measurable decreases in the fair value of the depreciable real estate held by the unconsolidated partnerships and joint ventures. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect Nareit FFO on the same basis. The Company calculates Nareit FFO in a manner consistent with the Nareit definition. Core FFO is an additional financial performance measure used by the Company as Nareit FFO includes certain non-comparable items that affect its performance over time. The Company believes that Core FFO is helpful in assisting management and investors with the assessment of the sustainability of operating performance in future periods, and that it is more reflective of its core operating performance and provides an additional measure to compare PECO's performance across reporting periods on a consistent basis by excluding items that may cause short-term fluctuations in net income (loss). To arrive at Core FFO, the Company adjusts Nareit FFO to exclude certain recurring and non-recurring items including, but not limited to: (i) depreciation and amortization of corporate assets; (ii) changes in the fair value of the earn-out liability; (iii) adjustments related to our investments in unconsolidated joint ventures; (iv) gains or losses on the extinguishment or modification of debt and other; (v) other impairment charges; (vi) transaction and acquisition expenses; and (vii) realized performance income. Nareit FFO and Core FFO should not be considered alternatives to net income (loss) under GAAP, as an indication of the Company's liquidity, nor as an indication of funds available to cover its cash needs, including its ability to fund distributions. Core FFO may not be a useful measure of the impact of long-term operating performance on value if the Company does not continue to operate its business plan in the manner currently contemplated. Accordingly, Nareit FFO and Core FFO should be reviewed in connection with other GAAP measurements, and should not be viewed as more prominent measures of performance than net income (loss) or cash flows from operations prepared in accordance with GAAP. The Company's Nareit FFO and Core FFO, as presented, may not be comparable to amounts calculated by other REITs. Nareit defines Earnings Before Interest, Taxes, Depreciation, and Amortization for Real Estate ("EBITDAre") as net income (loss) computed in accordance with GAAP before: (i) interest expense; (ii) income tax expense; (iii) depreciation and amortization; (iv) gains or losses from disposition of depreciable property; and (v) impairment write-downs of depreciable property. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect EBITDAre on the same basis. Adjusted EBITDAre is an additional performance measure used by the Company as EBITDAre includes certain non-comparable items that affect the Company's performance over time. To arrive at Adjusted EBITDAre, the Company excludes certain recurring and non-recurring items from EBITDAre, including, but not limited to: (i) changes in the fair value of the earn-out liability; (ii) other impairment charges; (iii) adjustments related to our investments in unconsolidated joint ventures; (iv) transaction and acquisition expenses; and (v) realized performance income. The Company uses EBITDAre and Adjusted EBITDAre as additional measures of operating performance which allow it to compare earnings independent of capital structure, determine debt service and fixed cost coverage, and measure enterprise value. Additionally, the Company believes they are a useful indicator of its ability to support its debt obligations. EBITDAre and Adjusted EBITDAre should not be considered as alternatives to net income (loss), as an indication of the Company's liquidity, nor as an indication of funds available to cover its cash needs, including its ability to fund distributions. Accordingly, EBITDAre and Adjusted EBITDAre should be reviewed in connection with other GAAP measurements, and should not be viewed as more prominent measures of performance than net income (loss) or cash flows from operations prepared in accordance with GAAP. The Company's EBITDAre and Adjusted EBITDAre, as presented, may not be comparable to amounts calculated by other REITs.

PECO at a Glance

Founded/IPO

**1991/
2021**

Nasdaq
PECO

ABR from
Grocery-
Anchored
Centers

95%

Wholly-
Owned
Properties

303

Total GLA

34.0M

Square Feet

Leased
Portfolio
Occupancy

97%

We create great omni-channel grocery-anchored shopping experiences and improve our communities one center at a time.

**Grocery Centered.
Neighborhood Focused.**

We are an experienced owner and operator focused on high-quality, right-sized, grocery-anchored neighborhood shopping centers.

Management
and Board
Ownership⁽¹⁾

8%

Total
Enterprise
Value⁽²⁾

\$7.3B

ABR from
Necessity-
Based
Neighbors⁽³⁾

70%

ABR from #1
or #2 Grocery
Anchor by
Sales

85%

Dividend
Yield

3.5%

Portfolio
Retention Rate

94%



Source:

Company data as of June 30, 2025; Dividend yield as of June 30, 2025 and is based on an annualized rate of \$1.23 per share

1. Company data as of December 31, 2024

2. For non-GAAP reconciliations, refer to the Company's latest quarterly financial supplement or Form 10-Q

3. Includes the prorated portion owned through the Company's unconsolidated joint ventures

PECO's Focused and Differentiated Strategy

Focused on High-Quality, Grocery-Anchored Neighborhood Shopping Centers

Key Elements of Our Strategy



- ✓ #1 or #2 grocery anchor by sales (85% of ABR)



- ✓ 95% of ABR from grocery-anchored neighborhood centers



- ✓ Right-sized centers averaging 112,000 SF with strategic locations in fast-growing markets



- ✓ 70% ABR from necessity-based goods and services⁽¹⁾



- ✓ Last-mile solution for necessity-based and essential retailers



- ✓ Targeted trade areas where leading grocers and small shop Neighbors are successful

Cycle-Tested and Resilient Advantage



- ✓ 97% portfolio leased occupancy with continued strong Neighbor demand



- ✓ Experienced, cycle-tested team with local expertise and strong Neighbor relationships



- ✓ Strong-credit Neighbors and diversified mix



- ✓ Lack of distressed retailers in PECO's portfolio



- ✓ Growing pipeline of ground-up outparcel development and repositioning projects



- ✓ Balance sheet and liquidity strength with trailing 12-month net debt / adj. EBITDA⁽²⁾ of 5.4x⁽²⁾

Format Drives Results – PECO is Operating from a Position of Strength and Stability

Source:

Company data as of June 30, 2025

1. Includes the prorated portion owned through the Company's unconsolidated joint ventures

2. For non-GAAP reconciliations, refer to the Company's latest quarterly financial supplement or Form 10-Q

Grocery-Anchored Centers Benefit from Macroeconomic Trends that Provide Strong Tailwinds for PECO



Necessity-Based

- Consumer staple goods and services that are indispensable for day-to-day living
 - 70% of PECO ABR from necessity-based goods and services retailers⁽¹⁾
- Recession-resistant across multiple cycles
- Highly resilient with minimal exposure to distressed retailers
- Only 0.7% of occupancy loss in 2020 and 1.8% of occupancy loss during the Global Financial Crisis



High Foot Traffic

- U.S. consumers visit grocery stores 1.6 times per week on average⁽²⁾
- Approximately 32,000 average total trips per week to each PECO center⁽³⁾
- Approximately 537M total trips were made in the last 12 months to PECO centers⁽³⁾
- Strong foot traffic benefits inline Neighbor sales and enhances our ability to increase rents



Omni-Channel

- PECO centers are a critical component of our Neighbors' omni-channel strategies and provide an attractive last-mile solution
 - ~91% of PECO grocers offer BOPIS option (Buy Online, Pick-Up In Store)⁽⁴⁾
- 76% of core retail sales are accounted for by physical stores⁽⁵⁾

Sources:

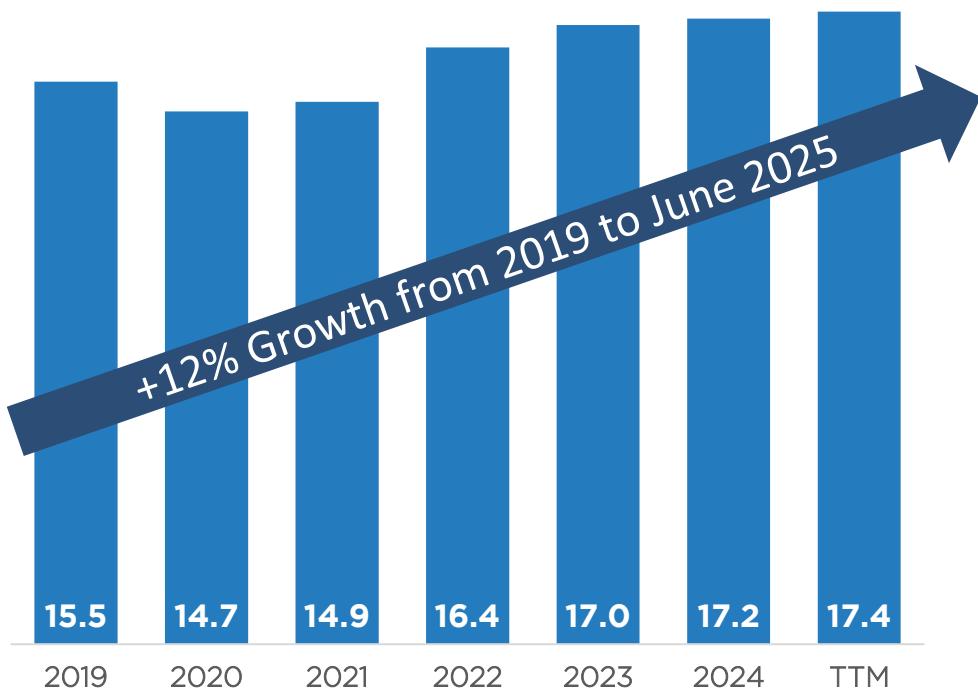
1. % of ABR as of June 30, 2025; Includes the prorated portion owned through the Company's unconsolidated joint ventures
2. The Food Industry Association U.S. Grocery Shopper Trends 2024
3. According to Placer.ai, twelve months ended June 30, 2025

4. Estimate as of June 30, 2025
5. Retail Dive May 2025: Why retail's e-commerce disruption era is over

Grocery Foot Traffic Remains Strong

National Grocery Foot Traffic Trend Visits⁽¹⁾

Figures in billions



Grocers Continue to be Resilient in the Shopping Center Space



Strong Operating Environment



Leasing spreads demonstrate PECO's pricing power and sustainable organic growth



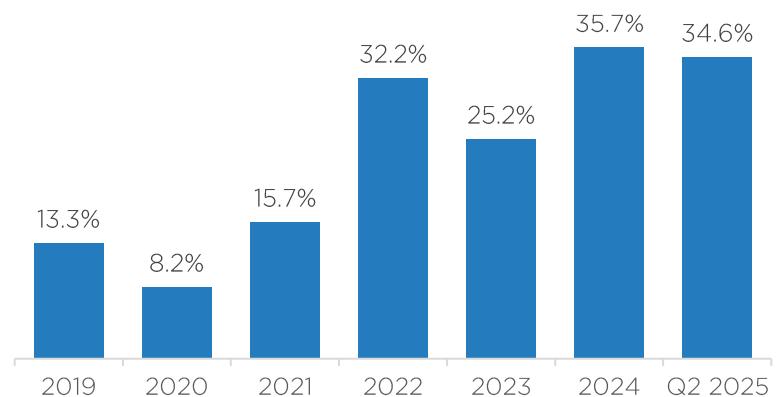
PECO's portfolio occupancy levels have remained strong, and the resulting pricing power is driving new leasing and renewal spreads significantly above previous levels



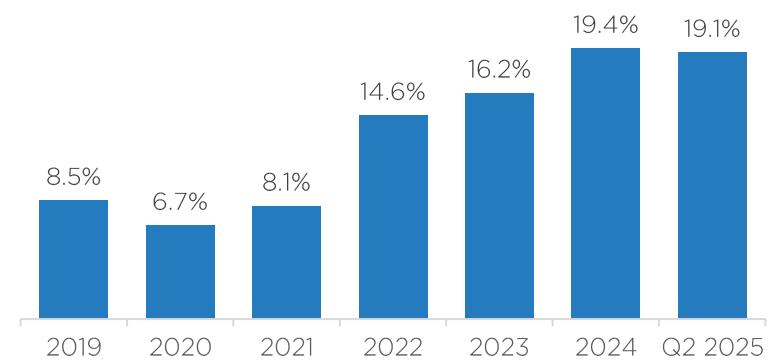
Retention rate remained strong at 94% in Q2 2025

LEADING PERFORMANCE

COMPARABLE NEW LEASE SPREADS



COMPARABLE RENEWAL LEASE SPREADS



PECO Delivers Regular Income and Strong Returns

6.3%

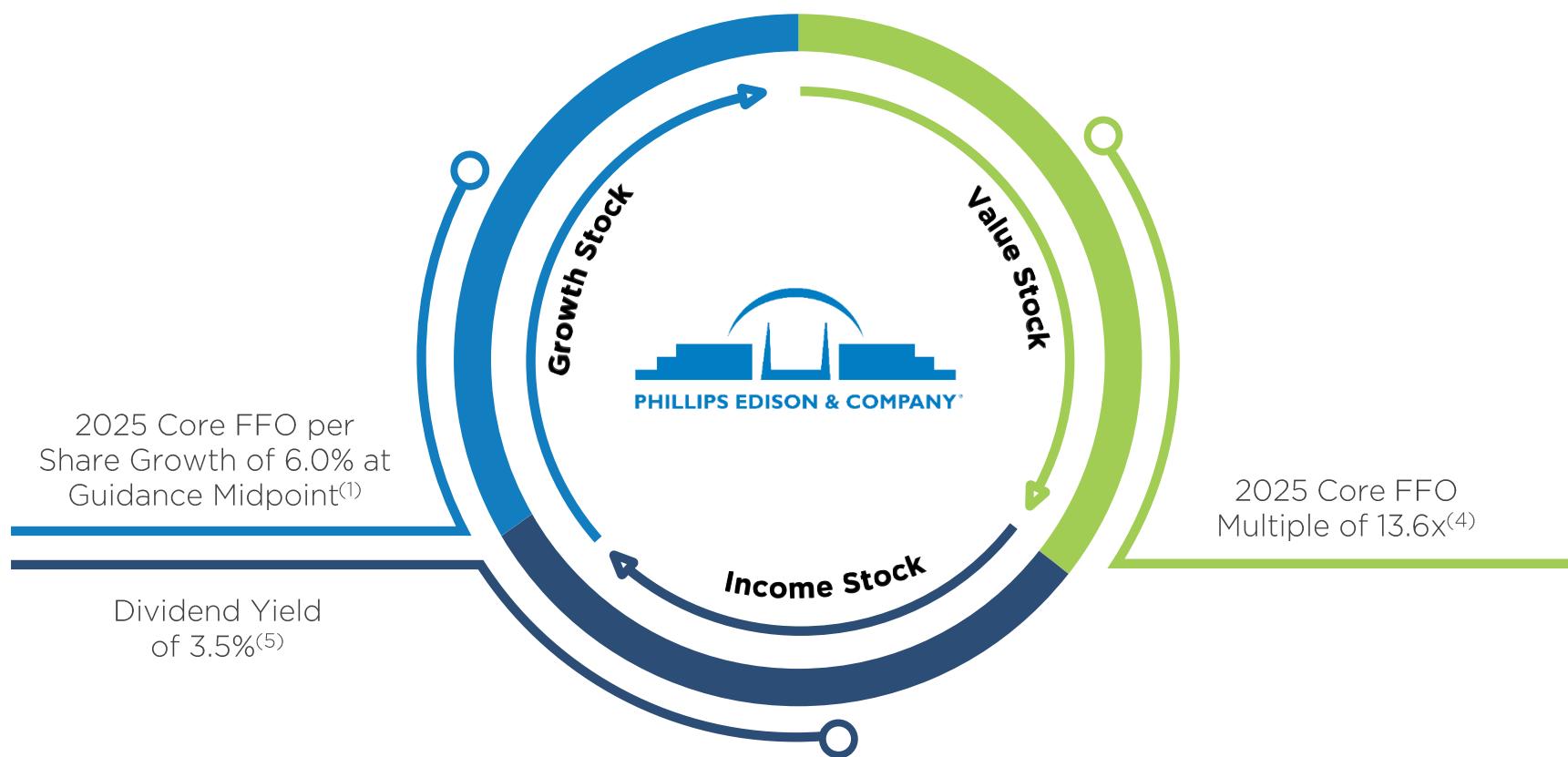
Q2 2025 Nareit FFO per share
Growth at Guidance Midpoint⁽¹⁾

4.2%

Q2 2025 Same-Center
NOI Growth⁽²⁾

20.6%

Dividend per Share
Growth Since IPO⁽³⁾



Sources:

1. Guidance provided as of July 24, 2025
2. For non-GAAP reconciliations, refer to the Company's latest quarterly financial supplement or 10-Q
3. Calculated from June 2021 through June 30, 2025
4. Multiple is based on share price at market close on June 30, 2025 and Core FFO consensus of \$2.57
5. Dividend yield as of June 30, 2025 and is based on an annualized rate of \$1.23 per share

How PECO Defines Quality

Quality = SOAR

IMPORTANT AND SUSTAINABLE MEASURES OF QUALITY
IN PECO GROCERY-ANCHORED CENTERS

			
<u>SPREADS</u>	<u>OCCUPANCY</u>	<u>ADVANTAGES OF THE MARKET</u>	<u>RETENTION</u>
PECO's strong new and renewal leasing spreads are driven by necessity-based goods and services that serve the essential needs of our communities.	PECO's high occupancy levels are driven by our focused and differentiated strategy of owning right-sized grocery-anchored neighborhood shopping centers.	PECO's focus on the #1 or #2 grocer is well-positioned in the market with a Locally Smart® merchandising mix and ~50% of ABR in the Sun Belt states and growing U.S. cities.	PECO retains a healthy and diverse mix of National, Regional and Local Neighbors who run successful businesses and support our ability to grow rents at attractive rates.

PECO has 30+ Years of Experience in the Grocery-Anchored Shopping Center Industry and an Informed Perspective on what Drives Quality and Success at the Property Level

PECO's Grocery-Anchored Advantage

95% of our rents come from grocery-anchored centers⁽²⁾

PECO GROCER SALES PSF GROWTH⁽⁴⁾



+42% Grocer Sales PSF Growth Since 2019

2.4%

PECO Grocer Health Ratio⁽¹⁾

85%

PECO ABR from #1 or #2 Grocery Anchor by Sales⁽²⁾

\$11B

Total Volume of Grocer Sales⁽³⁾

\$743

PECO Grocer Sales PSF⁽⁴⁾

74%

of grocery shopping occurs in a physical store⁽⁵⁾

+5.0%

PECO 2024 Grocer Sales PSF Growth Over 2023⁽⁶⁾

Sources:

1. Based on the most recently reported sales data available

2. Company data as of June 30, 2025

3. Most recently reported sales data reported by neighbors and 3rd party data sources

4. Includes PECO grocers who reported sales PSF in 2024 and through June 30, 2025

5. Drive Research April 2024: Grocery Store Statistics: Where, When, & How Much People Grocery Shop

6. Includes PECO grocers who reported sales PSF in 2024

Potential Tariff Impact on Neighbors

PECO is among the REITs with the lowest tenant exposure to changes in tariff rates:

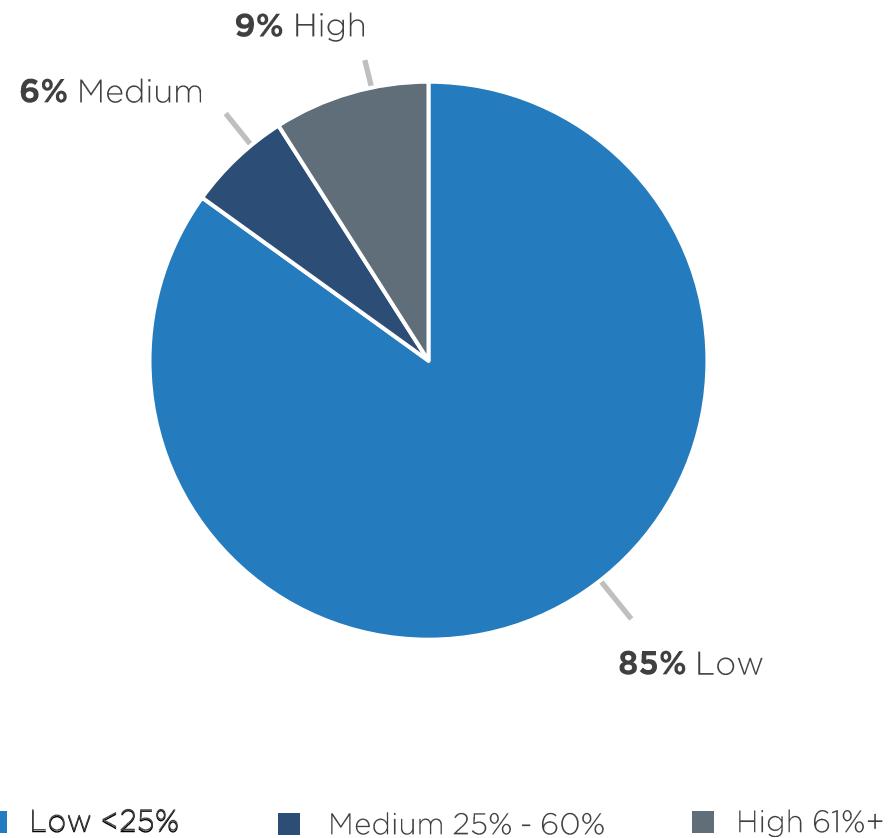
Percentage of COGS Imported by Merchandise Category

Source - Wells Fargo Securities

Wells Fargo Category	% COGS Imported
Apparel (Full-line), Accessories, and Footwear	80%
Auto	20%
Banks or Other Business Services	0%
Electronics/Office-Communication	80%
Entertainment	0%
General Merchandise/Dollar Stores	44%
Grocery/Pharmacy/Liquor	23%
Fitness	0%
Home	78%
Health and Beauty	4%
Medical or Other Essential	20%
Off-Price	35%
Other Personal Services	0%
Pets	15%
Restaurants	18%
Sporting Goods, Hobby, & Crafts	60%
Other Retail	25%
Office	0%
Residential	0%

PECO Neighbor Tariff Risk

% of ABR as of 6/30/25



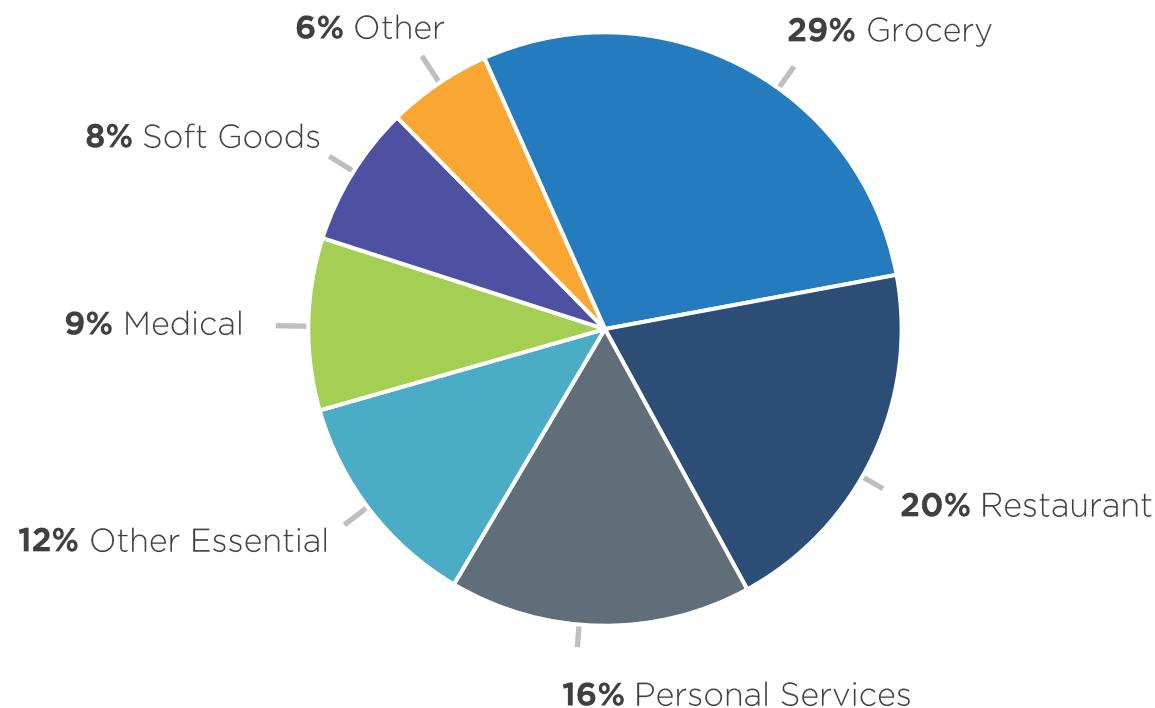
Total Portfolio Neighbors by Type

PECO's healthy Neighbor mix and grocery-anchored strategy positions PECO well for continued growth:

- Restaurants including quick-service, fast-casual and full-service
- Personal services including hair and nail salons
- Medical - or Medtail - including dentists, chiropractors and urgent cares

70% of ABR is from necessity-based goods and services, with another 8% of ABR from full-service restaurants

NEIGHBOR CATEGORY COMPOSITION
% of ABR as of 6/30/25



Grocery continues to be PECO's leading category exposure and is a key element of our strategy

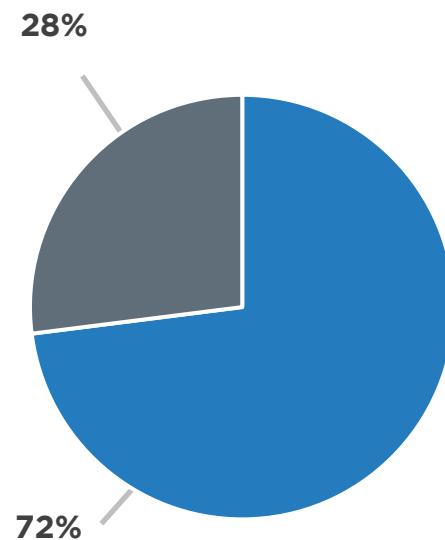
Local Neighbors by Type

28% of PECO's ABR is derived from Local Neighbors, comprised primarily of:

- Restaurants including quick-service, fast-casual and full-service
- Personal services including hair and nail salons
- Medical - or Medtail - including dentists, chiropractors and urgent cares

59% of Local ABR is from necessity-based goods and services, with another 19% of Local ABR from full-service restaurants

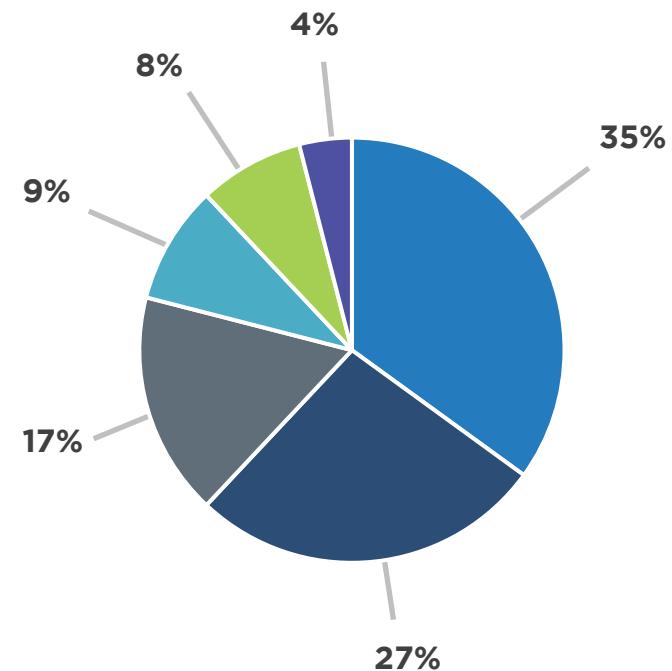
TOTAL PORTFOLIO COMPOSITION
% of ABR as of 6/30/25



- National / Regional Neighbors **72%**
- Local Neighbors **28%**

LOCAL NEIGHBOR COMPOSITION

% of Local ABR as of 6/30/25



- Restaurants **35%**
- Personal Services **27%**
- Medical **17%**
- Soft Goods **9%**
- Other Essential **8%**
- Other **4%**

Math Behind Local Neighbors

PECO's inline Local Neighbors offer attractive economics, have high retention rates and achieve above average inline renewal spreads

- Inline Local Neighbors are resilient and have been in PECO's centers an average of 10 years
- This length of tenancy compares favorably to the capital investment payback period of 12 months for inline Local Neighbors
- During Q2 2025, PECO retained 86% of our Local Neighbors that were scheduled to expire
- Renewal rent spreads were 21.8% in Q2 2025 for inline Local Neighbors



Retailers Growing with PECO

Dedicated Team Focused on Building Strong Connections with Leading and Expanding Neighbors

LOCAL



RESTAURANTS



STARBUCKS®



CAVA

ZAXBY'S



DUNKIN'

HEALTH AND BEAUTY



MASSEAGE | FACIALS | WAXING



MEDICAL ("MEDTAIL")



Humana®

myeyeDr.®



PACIFIC DENTAL SERVICES®

Highly Diversified Neighbor Mix Led by Top Grocers and Necessity-Based Retailers

Neighbor		Location Count	% ABR ⁽¹⁾
 Kroger	🛒 IG	66	5.6%
 Publix	🛒	62	4.9%
 Albertsons Safeway	🛒	32	3.7%
 Ahold Delhaize	🛒 IG	23	3.3%
 Walmart	🛒 IG	12	1.6%
 giant eagle	🛒	10	1.4%
 TJX	IG	21	1.4%
 SPROUTS FARMERS MARKET	🛒	13	1.2%
 Raley's	🛒	5	0.9%
 DOLLAR TREE	IG	40	0.8%

Neighbor		Location Count	% ABR ⁽¹⁾
 STARBUCKS	IG	42	0.7%
 planet fitness		13	0.7%
 Big Y	🛒	3	0.7%
 UNFI BETTER FOOD. BETTER FUTURE.	🛒	5	0.7%
 SUBWAY		69	0.6%
 The UPS Store	IG	80	0.6%
 PET SUPPLIES PLUS		23	0.5%
 Great Clips		81	0.5%
 TRADER JOE'S	🛒	9	0.5%
 H&R BLOCK	IG	60	0.5%
Total		669	30.8%

- Scale with 5K+ leases with 3K+ Neighbors
- Highly diversified with only 8 Neighbors with ABR exposure greater than 1.0%
- The top 10 Neighbors currently on PECO's watch list represent approximately 2% of ABR
- Stability with fixed, contractual rents with bumps
- Security with weighted-average remaining lease term, assuming options, of 30.4 years for grocery anchors and 7.9 years for inline Neighbors

Sources:

1. % of ABR as of June 30, 2025; Includes the prorated portion owned through the Company's unconsolidated joint ventures.

2. Investment Grade ratings represent the credit rating of the Company's Neighbors, their subsidiaries or affiliated companies. Actual ratings based on S&P or Moody's are used.

Strong Development and Redevelopment Activity

Continued Focus on Our Pipeline of Accretive Ground-Up Development and Repositioning Projects

- **21 projects under active construction** which are being developed on land PECO already owned⁽¹⁾
- Our total investment in these projects is estimated to be **\$65.0M** with an **average estimated yield between 9% and 12%**⁽¹⁾
- **9** projects were stabilized in the first six months of 2025 with **over 180,000 SF of space delivered** to our Neighbors and **incremental NOI of approximately \$3.7M annually**



These Projects are Expected to Provide Superior Risk-Adjusted Returns and Have a Meaningful Impact on NOI Growth

Strong Acquisition Volume

2025 YTD Acquisition Summary

2025 Acquisitions	Location	GLA	Contract Price (in thousands)	Grocery Anchor	Leased Occupancy at Acquisition
Oak Grove Shoppes ⁽¹⁾	Altamonte Springs, FL	142,257	\$8,020	Publix	90.8%
Irmo Station	Irmo, SC	99,440	19,050	Kroger	95.6%
Market at Cross Creek Ranch	Fulshear, TX	59,803	32,125	H-E-B	100.0%
Foothill Park Plaza	Monrovia, CA	43,618	31,250	Vons	87.8%
Broomfield Marketplace	Broomfield, CO	114,800	19,000	King Soopers	86.1%
Westgate North Shopping Center	Tacoma, WA	74,818	37,000	Safeway	93.3%
Clayton Station	Clayton, CA	66,724	27,750	Safeway	93.6%
Oak Creek Center	Lewis Center, OH	104,124	19,625	N/A	84.4%
New Bern Plaza ⁽²⁾	Raleigh, NC	58,745	5,234	Walmart	94.5%
Cross Creek Centre	Boynton Beach, FL	37,192	16,350	N/A	97.5%
Westgate Shopping Center	Fairview Park, OH	216,822	51,500	Target	98.1%
Hampton Pointe	Hillsborough, NC	38,133	12,795	Walmart	100.0%
Village at Sandhill ^{(2) (3)}	Columbia, SC	117,257	\$7,609	Lowes Foods	95.8%
Total		1,173,733	\$287,308		93.7%

- Long term target of **\$350M to \$450M** in gross acquisitions per year on-balance-sheet

Source:

Company data as of July 23, 2025

1. Acquisition through the Company's Necessity Retail Venture LLC joint venture. Contract price shown at PECO's 20% share

2. Acquisition through the Company's Neighborhood Grocery Catalyst Fund LLC joint venture. Contract price shown at PECO's 31% share

3. Acquired subsequent to quarter end

2025 Earnings Guidance Summary

PECO's Full Year 2025 Earnings Guidance – Updated as of July 24, 2025

All figures in millions, except per share data

	Q2 2025 YTD	Full Year 2025 Guidance	Previous Full Year 2025 Guidance
Net Income / Share	\$0.31	\$0.61 - \$0.64	\$0.58 - \$0.63
Nareit FFO / Share	\$1.26	\$2.50 - \$2.54	\$2.47 - \$2.54
Core FFO / Share	\$1.29	\$2.55 - \$2.60	\$2.52 - \$2.59
Same-Center NOI Growth	4.1%	3.10% - 3.60%	3.00% - 3.50%
Portfolio Activity:			
Acquisitions, gross ⁽¹⁾	\$279.7	\$350.0 - \$450.0	\$350.0 - \$450.0
Other:			
Interest expense, net	\$53.4	\$110.0 - \$120.0	\$111.0 - \$121.0
G&A expense	\$25.0	\$46.0 - \$51.0	\$45.0 - \$49.0
Non-cash revenue items ⁽²⁾	\$9.0	\$19.0 - \$21.0	\$18.0 - \$20.0
Adjustments for collectability	\$2.7	\$4.5 - \$7.5	\$4.0 - \$8.0

- Nareit FFO / share growth of 6.3% at the midpoint**
- Core FFO / share growth of 6.0% at the midpoint**

FFO / Share Reconciliation

The following table provides a reconciliation of the range of PECO's 2025 estimated net income to estimated Nareit FFO and Core FFO:

	Guidance	
	Low End	High End
(Unaudited)		
Net income per common share	\$0.61	\$0.64
Depreciation and amortization of real estate assets	\$1.90	\$1.91
Gain on sale of real estate asset	(\$0.04)	(\$0.04)
Adjustments related to unconsolidated joint ventures	\$0.03	\$0.03
Nareit FFO per common share	\$2.50	\$2.54
Depreciation and amortization of corporate assets	\$0.01	\$0.01
Transaction costs and other	\$0.04	\$0.05
Core FFO per common share	\$2.55	\$2.60

The Company does not provide a reconciliation for same-center NOI estimates on a forward-looking basis because it is unable to provide a meaningful or reasonably accurate calculation or estimation of certain reconciling items which could be significant to our results without unreasonable effort.

1. Includes the prorated portion owned through the Company's unconsolidated joint ventures

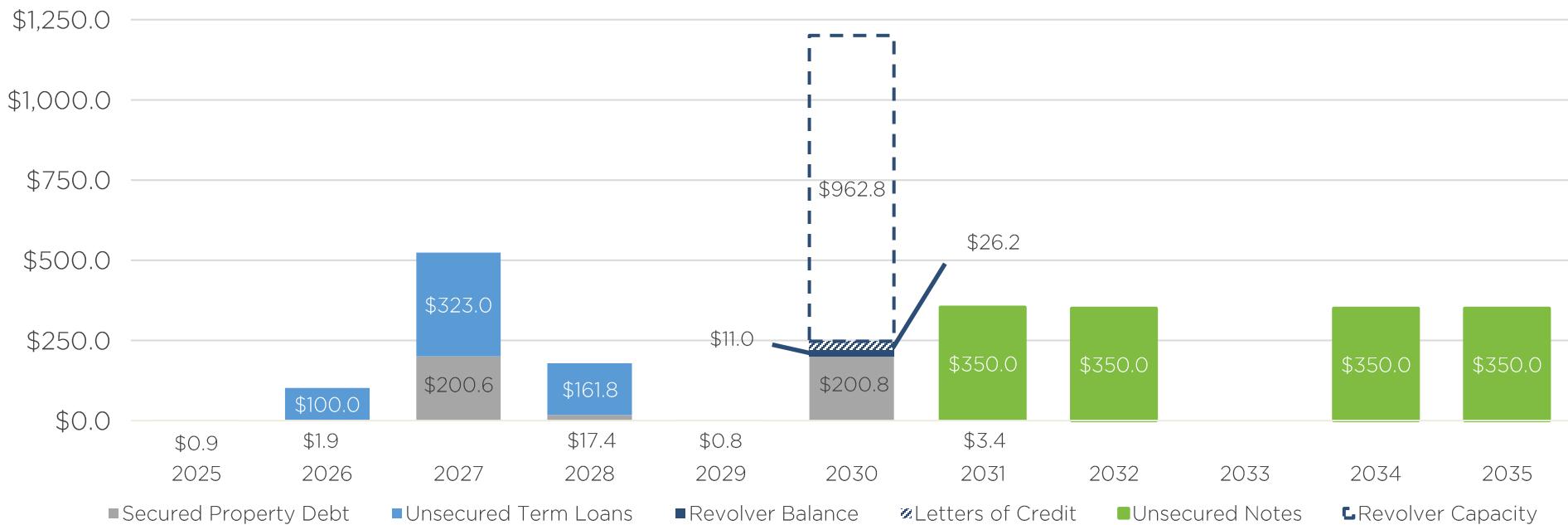
2. Represents straight-line rental income and net amortization of above- and below-market leases

PECO's Strong and Flexible Balance Sheet Position

Investment Grade Balance Sheet Highlights⁽¹⁾

- S&P: BBB; Moody's: Baa2
- Significant liquidity position of \$972M
- Trailing 12-month Net debt / adjusted EBITDA^{Are} of 5.4x⁽²⁾
- Approximately 88% of our assets are unencumbered
- As of June 30, 2025 our outstanding debt had a:
 - Weighted average interest rate of 4.4%
 - Weighted average maturity of 5.7 years
 - Fixed rate debt of 95% of total debt
- Closed on \$350M bond offering in June 2025

PECO has a Well-Laddered Debt Maturity Profile (\$M)⁽¹⁾



Source:

1. Company data as of June 30, 2025. Revolver capacity is net of letters of credit. Includes options to extend both the revolver and term loans.

2. For non-GAAP reconciliations, refer to the Company's latest quarterly financial supplement or 10-Q.

PECO's Investments Enhance Long-Term Value

We Invest in Opportunities that are Accretive to Earnings and our Long-Term Growth Profile.
We Believe our IRRs are Meaningfully Above our Cost of Capital.

PECO's investment strategy is supported by:

Ample Free Cash Flow

Leverage Capacity

Access to Capital

SOURCES OF CAPITAL

Investment Management

Free Cash Flow

Common Equity

Debt

Dispositions

USES OF CAPITAL

Acquisitions

Development/
Redevelopment

Distributions

Capital
Expenditures



Driving Innovation with Artificial Intelligence: PECO's Leadership in Commercial Real Estate Technology

Award Recognition:

- Won the 2025 Digie Award for Best Use of artificial intelligence (AI) at the Realcomm Conference
- This marked PECO's fourth Digie Award in back-to-back years of the "Best Use of AI"
- Recognized for its position as a technology-forward leader in commercial real estate

Strategic Use of AI:

- Positioned AI as a core driver of long-term growth and innovation at PECO

Internal AI Development:

- Developed in-house AI tools to enhance automation and improve business insights using machine learning and predictive analytics

Cross-Functional Collaboration:

- Created processes where AI initiatives are designed to foster collaboration across departments
- Enhanced PECO's culture to support technological leadership in AI within the Shopping Center sector



Corporate Responsibility and Sustainability

Our Corporate Responsibility and Sustainability Program is based on the four pillars set forth below and is overseen by our Board of Directors through the Nominating and Governance Committee, reflecting PECO's comprehensive approach to strong governance.



Ownership Mindset

Transparency & Communication

Engagement & Retention

Health, Wellness & Benefits

Learning

Career Development

Space For All™

Recognition

Greenhouse Gas Emissions

Resource Efficiency

Renewable Energy

Water Conservation

Waste Management

Building Certifications

Data Management

Climate Risk Assessment

Supporting Local Entrepreneurs

Connecting Residents to Necessity-Based Goods & Services

Providing Jobs & Opportunities for Social Connection

Enhancing Community through Re/Development Projects

Creating Significant Economic Impact

Culture of Integrity & Ethical Conduct

Relationship of Trust & Respect with Stakeholders

Sound & Ethical Decision-Making

Internal Control Frameworks

Independent Oversight & Review

Enterprise Risk Management & Mitigation

Transparent Reporting

Regular Engagement with Stakeholders

Glossary of Terms

Anchor space: A space greater than or equal to 10,000 square feet of gross leasable area (GLA).

Annualized base rent (ABR): Refers to the monthly contractual base rent as of the end of the applicable reporting period multiplied by twelve months.

ABR per square foot (PSF): ABR divided by leased GLA. Increases in ABR PSF can be an indication of our ability to create rental rate growth in our centers, as well as an indication of demand for our spaces, which generally provides us with greater leverage during lease negotiations.

Cap rate: Estimated in-place NOI for the property divided by the property's contractual purchase or sale price

Comparable lease: Refers to a lease with consistent terms that is executed for substantially the same space that has been vacant less than twelve months.

Comparable rent spread: Calculated as the percentage increase or decrease in first-year ABR (excluding any free rent or escalations) on new, renewal and option leases where the lease was considered a comparable lease. This metric provides an indication of our ability to generate revenue growth through leasing activity.

EBITDAre, and Adjusted EBITDAre (collectively, “EBITDAre metrics”): Nareit defines EBITDAre as net income (loss) computed in accordance with GAAP before: (i) interest expense; (ii) income tax expense; (iii) depreciation and amortization; (iv) gains or losses from disposition of depreciable property; and (v) impairment write-downs of depreciable property. Adjustments for unconsolidated partnerships and joint ventures are calculated to reflect EBITDAre on the same basis. To arrive at Adjusted EBITDAre, we exclude certain recurring and non-recurring items from EBITDAre, including, but not limited to: (i) changes in the fair value of the earn-out liability; (ii) other impairment charges; (iii) adjustments related to our investments in unconsolidated joint ventures; (iv) transaction and acquisition expenses; and (v) realized performance income. We use EBITDAre and Adjusted EBITDAre as additional measures of operating performance which allow us to compare earnings independent of capital structure and evaluate debt leverage and fixed cost coverage.

Equity market capitalization: The total dollar value of all outstanding shares using the closing price for the applicable date.

Grocer health ratio: Amount of annual rent and expense recoveries paid by the Neighbor as a percentage of gross sales. Low grocer health ratios provide us with the knowledge to manage our rents effectively while seeking to ensure the financial stability of our grocery anchors

Gross leasable area (GLA): The total occupied and unoccupied square footage of a building that is available for Neighbors or other retailers to lease.

Inline space: A space containing less than 10,000 square feet of GLA.

Leased occupancy: Calculated as the percentage of total GLA for which a lease has been signed regardless of whether the lease has commenced or the Neighbor has taken possession. High occupancy is an indicator of demand for our spaces, which generally provides us with greater leverage during lease negotiations.

Net debt: Total debt, excluding discounts, market adjustments and deferred financing expenses, less cash and cash equivalents.

Net debt to Adjusted EBITDAre: Calculated by dividing net debt by Adjusted EBITDAre (included on an annualized basis within the calculation). It provides insight into our leverage rate based on earnings and is not impacted by fluctuations in our equity price.

Net debt to total enterprise value: Ratio is calculated by dividing net debt by total enterprise value. It provides insight into our capital structure and usage of debt.

Net Operating Income (NOI): Calculated as total operating revenues, adjusted to exclude non-cash revenue items, less property operating expenses and real estate taxes. NOI provides insight about our financial and operating performance because it provides a performance measure of the revenues and expenses directly involved in owning and operating real estate assets and provides a perspective not immediately apparent from net income (loss).

Portfolio retention rate: Calculated by dividing (i) the total square feet of retained Neighbors with current period lease expirations by (ii) the total square feet of leases expiring during the period. The portfolio retention rate provides insight into our ability to retain Neighbors at our shopping centers as their leases approach expiration. Generally, the costs to retain an existing Neighbor are lower than costs to replace with a new Neighbor.

(Re)development: Larger scale projects that typically involve substantial demolition of a portion of the shopping center to accommodate new retailers. These projects typically are accompanied with new construction and site infrastructure costs.

Same-Center: Refers to a property, or portfolio of properties, that has been owned and operational for the entirety of each reporting period (i.e., since January 1, 2024).

Sun Belt states: Consists of 15 states: Alabama, Arizona, Arkansas, California, Florida, Georgia, Louisiana, Mississippi, Nevada, New Mexico, North Carolina, Oklahoma, South Carolina, Tennessee and Texas.

Total enterprise value: Net debt plus equity market capitalization on a fully diluted basis.