

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED September 30, 2024

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE TRANSITION PERIOD FROM TO

Commission file number: 001-35947



Star Equity Holdings, Inc.

(Exact name of registrant as specified in its charter)

Delaware

33-0145723

(State or Other Jurisdiction of Incorporation or Organization)

(I.R.S. Employer Identification No.)

53 Forest Ave., Suite 101, Old Greenwich CT

06870

(Address of Principal Executive Offices)

(Zip Code)

(203) 489-9500

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--|-------------------|---|
| Common Stock, par value \$0.0001 per share | STRR | NASDAQ Global Market |
| Series A Cumulative Perpetual Preferred Stock, par value \$0.0001 per share | STRRP | NASDAQ Global Market |
| Series C Participating Preferred Stock, par value \$0.0001 per share Purchase Rights | | |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes x No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|-------------------------------------|---------------------------|-------------------------------------|
| Large accelerated filer | <input type="radio"/> | Accelerated filer | <input type="radio"/> |
| Non-accelerated filer | <input checked="" type="checkbox"/> | Smaller reporting company | <input checked="" type="checkbox"/> |
| | | Emerging growth company | <input type="checkbox"/> |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). ☐ Yes No ☒

As of November 8, 2024, the registrant had 3,218,429 shares of Common Stock (\$0.0001 par value) outstanding.

STAR EQUITY HOLDINGS, INC.
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Important Information Regarding Forward-Looking Statements

Portions of this Quarterly Report on Form 10-Q (including information incorporated by reference) include “forward-looking statements” based on our current beliefs, expectations, and projections regarding our business strategies, market potential, future financial performance, industry, and other matters. This includes, in particular, “Item 2 — Management’s Discussion and Analysis of Financial Condition and Results of Operations” of this Quarterly Report on Form 10-Q, as well as other portions of this Quarterly Report on Form 10-Q. The words “believe,” “expect,” “anticipate,” “project,” “could,” “would,” and similar expressions, among others, generally identify “forward-looking statements,” which speak only as of the date the statements were made. The matters discussed in these forward-looking statements are subject to risks, uncertainties, and other factors that could cause our actual results to differ materially from those projected, anticipated, or implied in the forward-looking statements. The most significant of these risks, uncertainties, and other factors are described in “Item 1A — Risk Factors” of this Quarterly Report on Form 10-Q and in our Annual Report on Form 10-K for the fiscal year ended December 31, 2023 filed with the U.S. Securities and Exchange Commission on March 22, 2024. Except to the limited extent required by applicable law, we undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise.

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

STAR EQUITY HOLDINGS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited) (In thousands, except for per share amounts)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|----------------------------------|--------------|---------------------------------|-------------|
| | 2024 | 2023 | 2024 | 2023 |
| Revenues: | | | | |
| Building Solutions** | \$ 13,663 | \$ 10,435 | \$ 36,264 | \$ 31,674 |
| Investments | — | — | — | — |
| Total revenues | 13,663 | 10,435 | 36,264 | 31,674 |
| Cost of revenues: | | | | |
| Building Solutions** | 10,817 | 8,187 | 29,511 | 22,433 |
| Investments | 29 | 45 | 146 | 169 |
| Total cost of revenues | 10,846 | 8,232 | 29,657 | 22,602 |
| Gross profit | 2,817 | 2,203 | 6,607 | 9,072 |
| Operating expenses: | | | | |
| Selling, general and administrative | 7,415 | 3,434 | 16,848 | 11,327 |
| Amortization of intangible assets | 724 | 430 | 1,756 | 1,290 |
| Total operating expenses | 8,139 | 3,864 | 18,604 | 12,617 |
| Income (loss) from continuing operations | (5,322) | (1,661) | (11,997) | (3,545) |
| Other income (expense): | | | | |
| Other income (expense), net | 3,293 | (965) | 3,358 | (506) |
| Interest income (expense), net | 41 | 433 | 636 | 569 |
| Total other income (expense), net | 3,334 | (532) | 3,994 | 63 |
| Income (loss) before income taxes from continuing operations | (1,988) | (2,193) | (8,003) | (3,482) |
| Income tax benefit (provision) from continuing operations | 18 | (172) | 22 | (233) |
| Income (loss) from continuing operations, net of tax | (1,970) | (2,365) | (7,981) | (3,715) |
| Income (loss) from discontinued operations, net of tax (Note 2) | — | (257) | — | 27,119 |
| Net income (loss) | (1,970) | (2,622) | (7,981) | 23,404 |
| Dividend on Series A perpetual preferred stock | (541) | (479) | (1,499) | (1,437) |
| Net income (loss) attributable to common shareholders | \$ (2,511) | \$ (3,101) | \$ (9,480) | \$ 21,967 |
| Net income (loss) per share | | | | |
| Net income (loss) per share, continuing operations | | | | |
| Basic and diluted* | \$ (0.61) | \$ (0.75) | \$ (2.53) | \$ (1.19) |
| Net income (loss) per share, discontinued operations | | | | |
| Basic and diluted* | \$ — | \$ (0.08) | \$ — | \$ 8.71 |
| Net income (loss) per share | | | | |
| Basic and diluted* | \$ (0.61) | \$ (0.84) | \$ (2.53) | \$ 7.51 |
| Net income (loss) per share, attributable to common shareholders | | | | |
| Basic and diluted* | \$ (0.78) | \$ (0.99) | \$ (3.01) | \$ 7.05 |
| Weighted-average common shares outstanding *** | | | | |
| Basic and diluted* | 3,210 | 3,137 | 3,150 | 3,115 |
| Dividends declared per share of Series A perpetual preferred stock | \$ 0.25 | \$ 0.25 | \$ 0.69 | \$ 0.75 |

*Earnings per share may not add due to rounding

**Formerly known as Construction

***All share amounts reflect 1 for 5 reverse stock split effective June 14, 2024, retroactively

See accompanying notes to the unaudited condensed consolidated financial statements.

STAR EQUITY HOLDINGS, INC.
CONDENSED CONSOLIDATED BALANCE SHEETS
(In thousands, except share amounts)

| | September 30, 2024 (unaudited) | December 31, 2023 |
|--|-----------------------------------|----------------------|
| Assets: | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 5,492 | \$ 18,326 |
| Restricted cash | 1,603 | 620 |
| Investments in equity securities | 3,245 | 4,838 |
| Lumber derivative contracts | — | 19 |
| Accounts receivable, net of allowances of \$ 275 and \$ 191 , respectively | 6,503 | 6,004 |
| Note receivable, current portion | 1,426 | 399 |
| Inventories, net | 5,530 | 3,420 |
| Other current assets | 1,451 | 1,180 |
| Assets held for sale | — | 4,346 |
| Total current assets | 25,250 | 39,152 |
| Property and equipment, net | 10,292 | 3,482 |
| Operating lease right-of-use assets, net | 7,145 | 1,470 |
| Intangible assets, net | 19,654 | 12,518 |
| Goodwill | 8,453 | 4,438 |
| Long term Investments | 3,899 | 6,000 |
| Notes receivable | 8,758 | 8,427 |
| Other assets | 2,272 | 9 |
| Total assets | <u>\$ 85,723</u> | <u>\$ 75,496</u> |
| Liabilities and Stockholders' Equity: | | |
| Current liabilities: | | |
| Accounts payable | \$ 1,728 | \$ 1,571 |
| Accrued liabilities | 3,239 | 1,506 |
| Accrued compensation | 1,264 | 1,772 |
| Accrued warranty | 48 | 44 |
| Deferred revenue | 2,454 | 1,377 |
| Short-term debt | 3,284 | 2,019 |
| Operating lease liabilities | 305 | 403 |
| Finance lease liabilities | 22 | 42 |
| Total current liabilities | 12,344 | 8,734 |
| Long-term debt | 7,830 | — |
| Deferred tax liabilities | 225 | 318 |
| Operating lease liabilities, net of current portion | 6,926 | 1,102 |
| Finance lease liabilities, net of current portion | 24 | 43 |
| Total liabilities | 27,349 | 10,197 |
| Commitments and contingencies (Note 9) | | |
| Stockholder's Equity | | |
| Preferred stock, \$ 0.0001 par value: 10,000,000 shares authorized: Series A Preferred Stock, 8,000,000 shares authorized, liquidation preference (\$ 10.00 per share), 2,165,637 and 1,915,637 shares issued and outstanding at September 30, 2024 and December 31, 2023 (Liquidation preference: \$ 21,488,629 and \$ 18,988,390 as of September 30, 2024 and December 31, 2023, respectively) | 21,593 | 18,988 |
| Series C Preferred stock, \$ 0.0001 par value: 25,000 shares authorized; no shares issued or outstanding | — | — |

Common stock, \$ 0.0001 par value: 10,000,000 shares authorized; 3,218,429 and 3,165,243 shares issued and outstanding (net of treasury shares) at September 30, 2024 and December 31, 2023, respectively *

| | | |
|--|-------------|-------------|
| | 2 | 2 |
| Treasury stock, at cost; 102,487 and 51,770 shares at September 30, 2024 and December 31, 2023, respectively * | (5,946) | (5,728) |
| Additional paid-in capital | 158,795 | 160,126 |
| Accumulated deficit | (116,070) | (108,089) |
| Total stockholders' equity | 58,374 | 65,299 |
| Total liabilities and stockholders' equity | \$ 85,723 | \$ 75,496 |

*All share amounts reflect 1 for 5 reverse stock split effective June 14, 2024, retroactively

See accompanying notes to the unaudited condensed consolidated financial statements.

STAR EQUITY HOLDINGS, INC.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited) (In thousands)

| | Nine Months Ended September 30, | |
|---|---------------------------------|------------|
| | 2024 | 2023 |
| Operating activities | | |
| Net income (loss) | \$ (7,981) | \$ 23,404 |
| Adjustments to reconcile net income (loss) to net cash provided (used) by operating activities: | | |
| Depreciation of property and equipment | 762 | 762 |
| Amortization of intangible assets | 1,756 | 1,290 |
| Non-cash lease expense | 593 | 570 |
| Provision for bad debt, net | (93) | 73 |
| Stock-based compensation | 186 | 284 |
| Non-cash interest income | (554) | — |
| Amortization of loan issuance costs | — | 45 |
| Gain on sale of assets | (3,756) | (512) |
| Gain on disposal of discontinued operations | — | (26,680) |
| Loss (Gain) on equity method investments | 621 | — |
| Impairment of Cost Method Investment | 4,086 | — |
| Deferred income taxes | (94) | (221) |
| Unrealized (gain) loss on equity securities and lumber derivatives | 315 | 14 |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 359 | 5,525 |
| Inventories | 726 | (246) |
| Other assets | (1,543) | 607 |
| Accounts payable | 157 | 685 |
| Accrued compensation | (508) | (784) |
| Deferred revenue and billings in excess of costs and estimated profit | 1,239 | (460) |
| Operating lease liabilities | (701) | (400) |
| Other liabilities | 734 | (1,287) |
| Net cash provided (used) by operating activities | (3,696) | 2,669 |
| Investing activities | | |
| Purchases of property and equipment | (412) | (568) |
| Proceeds from sale of discontinued operations | — | 19,681 |
| Proceeds from sale of property and equipment | — | 1,233 |
| Proceeds from sale of property and equipment held for sale | 8,101 | — |
| Purchases of equity securities | (257) | (1,090) |
| Proceeds from sales of equity securities | 527 | 247 |
| Net cash received from (paid for) acquisition | (19,675) | — |
| Note receivable repayments | 223 | — |
| Issuance of note receivable | (1,000) | \$ — |
| Net cash provided (used) by investing activities | (12,493) | 19,503 |
| Financing activities | | |
| Proceeds from borrowings | 16,492 | 35,969 |
| Repayment of debt | (10,398) | (38,402) |
| Proceeds from the sale of common stock, warrants, and exercise of over allotment options | — | 1 |
| Proceeds from the exercise of warrants | — | 4 |
| Repurchase of common stock | (218) | — |
| Taxes paid related to net share settlement of equity awards | — | (16) |

| | | |
|---|--------------|-----------|
| Repayment of obligations under finance leases | (39) | (178) |
| Preferred stock dividends paid | (1,499) | (1,437) |
| Net cash provided (used) by financing activities | 4,338 | (4,059) |
| Net change in cash, cash equivalents, and restricted cash including cash within discontinued operations | (11,851) | 18,113 |
| Less: net change in cash classified within discontinued operations | — | 1,380 |
| Net change in cash, cash equivalents, and restricted cash | (11,851) | 16,733 |
| Cash, cash equivalents, and restricted cash at beginning of period | \$ 18,946 | \$ 4,519 |
| Cash, cash equivalents, and restricted cash at end of period | 7,095 | 21,252 |
| Reconciliation of cash, cash equivalents, and restricted cash at end of period | | |
| Cash and cash equivalents | \$ 5,492 | \$ 20,691 |
| Restricted cash | 1,603 | 561 |
| Cash, cash equivalents, and restricted cash at end of period | \$ 7,095 | \$ 21,252 |
| Supplemental Information | | |
| Cash paid during the period for interest | \$ 394 | \$ 238 |
| Cash paid during the period for income taxes | \$ 36 | \$ — |
| Non-Cash Investing and Financing Activities | | |
| Noncash investment in private company | \$ — | \$ 6,000 |
| Purchase of investment in exchange for preferred stock | \$ 2,605 | \$ — |
| Noncash property, plant, and equipment obtained in exchange for term loan | \$ 3,000 | \$ — |
| Noncash right-of-use assets obtained in exchange for operating lease liabilities | \$ 5,999 | \$ — |
| Issuance of Preferred Stock | \$ (2,605) | \$ — |

See accompanying notes to the unaudited condensed consolidated financial statements.

STAR EQUITY HOLDINGS, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(Unaudited) (In thousands)

| | Perpetual Preferred Stock | | Common stock | | Treasury Stock | Additional paid-in capital | Accumulated deficit | Total stockholders' equity |
|--|------------------------------|------------------|--------------|-------------|---------------------|----------------------------------|------------------------|----------------------------------|
| | Shares | Amount | Shares * | Amount | | | | |
| Balance at December 31, 2023 | 1,916 | \$ 18,988 | 3,165 | \$ 2 | (5,728) | \$ 160,126 | \$ (108,089) | \$ 65,299 |
| Stock-based compensation | — | — | — | — | — | 58 | — | 58 |
| Shares issued under stock incentive plans, net of shares withheld for employee taxes | — | — | 4 | — | — | (15) | — | (15) |
| Dividends to holders of preferred stock (\$ 0.25 per share) | — | — | — | — | — | (479) | — | (479) |
| Net income (loss) | — | — | — | — | — | — | (2,224) | (2,224) |
| Balance at March 31, 2024 | 1,916 | \$ 18,988 | 3,169 | \$ 2 | \$ (5,728) | \$ 159,690 | \$ (110,313) | \$ 62,639 |
| Stock-based compensation | — | — | — | — | — | 70 | — | 70 |
| Shares issued for fractional shares in conjunction with reverse stock split | — | — | 55 | — | — | — | — | — |
| Dividends to holders of preferred stock (\$ 0.25 per share) | — | — | — | — | — | (479) | — | (479) |
| Net income (loss) | — | — | — | — | — | — | (3,787) | (3,787) |
| Balance at June 30, 2024 | 1,916 | \$ 18,988 | 3,224 | \$ 2 | \$ (5,728) | \$ 159,281 | \$ (114,100) | \$ 58,443 |
| Stock-based compensation | — | — | — | — | — | 59 | — | 59 |
| Shares issued under stock incentive plans, net of shares withheld for employee taxes | — | — | 45 | — | — | (4) | — | (4) |
| Issuance of preferred stock | 250 | 2,605 | — | — | — | — | — | 2,605 |
| Share purchased through the Stock Buyback Program | — | — | (51) | — | (218) | — | — | (218) |
| Dividends to holders of preferred stock (\$ 0.25 per share) | — | — | — | — | — | (541) | — | (541) |
| Net income (loss) | — | — | — | — | — | — | (1,970) | (1,970) |
| Balance at September 30, 2024 | <u>2,166</u> | <u>\$ 21,593</u> | <u>3,218</u> | <u>\$ 2</u> | <u>\$ (5,946)</u> | <u>\$ 158,795</u> | <u>\$ (116,070)</u> | <u>\$ 58,374</u> |

| | Perpetual Preferred Stock | | Common stock | | Treasury Stock | Additional paid-in capital | Accumulated deficit | Total stockholders' equity |
|--|---------------------------|-----------|--------------|--------|----------------|----------------------------|---------------------|----------------------------|
| | Shares | Amount | Shares * | Amount | | | | |
| Balance at December 31, 2022 | 1,916 | \$ 18,988 | 3,036 | \$ 1 | \$ (5,728) | \$ 161,715 | \$ (133,221) | \$ 41,755 |
| Stock-based compensation | — | — | — | — | — | 102 | — | 102 |
| Shares issued under stock incentive plans, net of shares withheld for employee taxes | — | — | 3 | — | — | — | — | — |
| Dividends to holders of preferred stock (\$ 0.25 per share) | — | — | — | — | — | (479) | — | (479) |
| Net income (loss) | — | — | — | — | — | — | 435 | 435 |
| Balance at March 31, 2023 | 1,916 | \$ 18,988 | 3,039 | \$ 1 | \$ (5,728) | \$ 161,338 | \$ (132,786) | \$ 41,813 |
| Stock-based compensation | — | — | — | — | — | 104 | — | 104 |
| Shares issued under stock incentive plans, net of shares withheld for employee taxes | — | — | 1 | — | — | — | — | — |
| Dividends to holders of preferred stock (\$ 0.25 per share) | — | — | — | — | — | (479) | — | (479) |
| Net income (loss) | — | — | — | — | — | — | 25,591 | 25,591 |
| Balance at June 30, 2023 | 1,916 | \$ 18,988 | 3,040 | \$ 1 | \$ (5,728) | \$ 160,963 | \$ (107,195) | \$ 67,029 |
| Stock-based compensation | — | — | — | — | — | 78 | — | 78 |
| Shares issued under stock incentive plans, net of shares withheld for employee taxes | — | — | 60 | — | — | (16) | — | (16) |
| Dividends to holders of preferred stock (\$ 0.25 per share) | — | — | — | — | — | (479) | — | (479) |
| Proceeds received from warrant exercise | — | — | 65 | — | — | 3 | — | 3 |
| Net income (loss) | — | — | — | — | — | — | (2,622) | (2,622) |
| Balance at September 30, 2023 | 1,916 | \$ 18,988 | 3,165 | \$ 1 | \$ (5,728) | \$ 160,549 | \$ (109,817) | \$ 63,993 |

*All share amounts reflect 1 for 5 reverse stock split effective June 14, 2024, retroactively

See accompanying notes to unaudited condensed consolidated financial statements.

STAR EQUITY HOLDINGS, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Note 1. Basis of Presentation and Significant Policies

Basis of Presentation

The unaudited condensed consolidated financial statements included in this Form 10-Q have been prepared in accordance with the U.S. Securities and Exchange Commission (the "SEC") instructions for Quarterly Reports on Form 10-Q. Accordingly, the condensed consolidated financial statements are unaudited and do not contain all the information required by U.S. Generally Accepted Accounting Principles ("GAAP") to be included in a full set of financial statements. The unaudited condensed Consolidated Balance Sheet at December 31, 2023 has been derived from the audited consolidated financial statements at that date but does not include all of the information and footnotes required by GAAP for a complete set of financial statements. The audited consolidated financial statements for our fiscal year ended December 31, 2023, filed with the SEC on Form 10-K on March 22, 2024, include a summary of our significant accounting policies and should be read in conjunction with this Form 10-Q. In the opinion of management, all material adjustments necessary to present fairly the results of operations, cash flows, and balance sheets for such periods have been included in this Form 10-Q. All such adjustments related to continuing operations are of a normal recurring nature. The results of operations for interim periods are not necessarily indicative of the results of continuing operations for the entire year.

On May 17, 2024, we entered into an Asset Purchase Agreement with Timber Technologies Inc. and Timber Properties, LLC (collectively, "TT") (see Note 12. "Mergers and Acquisitions").

On June 12, 2024, we executed a one-for-five reverse stock split which became effective June 14, 2024. All of our historical share and per share information related to issued and outstanding common stock and outstanding options and warrants exercisable for common stock in these financial statements have been adjusted retroactively (see Note 15. "Equity Transactions").

In the third quarter of 2024, we entered into sale and leaseback agreements for two properties. (see Note 6. "Leases").

On August 9, 2024, we completed an investment in Enservco Corporation ("Enservco") (the "Investment in Enservco") pursuant to a Share Exchange Agreement (the "Share Exchange Agreement") in which we agreed to issue 250,000 shares of our 10 % Series A Cumulative Perpetual Preferred Stock ("STRRP") representing \$ 2.6 million of value, to Enservco, in exchange for 9,023,035 Enservco common shares, representing 19.9 % of the equity interests of Enservco (the "Enservco Common Shares"), and 3,476,965 newly issued Enservco Cumulative Mandatorily Convertible Series A preferred shares (the "Enservco Preferred Shares") and certain options included in the Share Exchange Agreement. Enservco also agreed to appoint one Company representative to the Enservco board of directors. We also issued a short-term \$ 1 million promissory note (the "Note") to Enservco to facilitate Enservco's acquisition of Buckshot Trucking, LLC. The Note is collateralized by the STRRP shares issued to Enservco. See Note 5. "Supplementary Balance Sheet Information" for further discussion of the Enservco Investment and the Note.

The Company

Star Equity Holdings, Inc. ("Star Equity," the "Company," "we," or "our") is a multi-industry diversified holding company with two divisions: Building Solutions (formerly known as Construction) and Investments. Our common stock and preferred stock are listed on the NASDAQ Global Market exchange as "STRR" and "STRRP," respectively.

Use of Estimates

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and disclosures made in the accompanying notes to the consolidated financial statements. Significant estimates and judgments include those related to revenue recognition, goodwill valuation, asset impairment, business combination accounting, and income taxes. Actual results could materially differ from those estimates.

Concentration of Credit Risk

Financial instruments, which potentially subject us to concentrations of credit risk, consist primarily of cash and cash equivalents and accounts receivable. We limit our exposure to credit loss by generally placing cash in high credit quality financial institutions or in major money market mutual funds offered through brokerage firms. Some of our cash balances are maintained at major banking institutions in the United States, a portion of which may, from time to time, exceed the regulatory limit of \$ 250,000 insured by the Federal Deposit Insurance Corporation (FDIC). We have not experienced any credit losses associated with our cash balances. Additionally, we have established guidelines regarding diversification of our investments and their maturities, which are designed to maintain principal and maximize liquidity. As of September 30, 2024, we had \$ 1.0 million of cash in excess of FDIC insured limits.

New Accounting Standards To Be Adopted

No new accounting standards were issued in the quarter ended September 30, 2024 that are expected to have a material impact on our financial statements.

Reclassifications

Certain balances in the audited consolidated financial statements for our fiscal year ended December 31, 2023 have been reclassified to conform with the current period presentation. Specifically, we have reclassified \$ 4.3 million of net property and equipment to assets held for sale for comparability purposes.

Classification of Investments Segment

We consider our Investments segment to be ancillary to our core business, and, as a result, we record gain and losses on investments and real estate from the Investments segment as a component of other income (expense). We record any impairment of our cost basis investments as a component of operating expenses.

Note 2. Discontinued Operations

On May 4, 2023, we entered into a Stock Purchase and Contribution Agreement (the "Purchase Agreement"), by and among the Company, Digirad Health Inc., a Delaware corporation and wholly owned subsidiary of the Company ("Digirad Health"), TTG Imaging Solutions, LLC, a Pennsylvania limited liability company ("TTG"), and TTG's parent, Insignia TTG Parent LLC, a Delaware limited liability company (the "Parent"). Pursuant to the Purchase Agreement, (i) TTG purchased 85 % of the issued and outstanding shares of Digirad Health, on the terms and subject to the conditions set forth therein and (ii) the Company contributed to Parent 15 % of the issued and outstanding shares of stock of Digirad Health (the "Contributed Shares") in exchange for New Units (as defined in the Purchase Agreement) of Parent (the "TTG Transaction"). The total aggregate consideration payable to the Company for the TTG Transaction was \$ 40 million, comprised of \$ 19.7 million (\$ 27 million less payoff of debt to Webster Bank (see Note 8. "Debt") and transaction costs) in cash, a \$ 7 million promissory note (see Note 5. "Supplementary Balance Sheet Information"), and \$ 6 million of New Units in the Parent (see Note 5. "Supplementary Balance Sheet Information"). The Company completed the sale of Digirad Health simultaneously with entering into the Purchase Agreement.

We deemed the disposition of Digirad Health, which operated our Healthcare business unit, to represent a strategic shift that had a major effect on our operations and financial results. As of the date of these financial statements, the results of operations of the Healthcare business unit represent "discontinued operations" in accordance with GAAP (ASC 205-20-45-1B). As such, the assets and liabilities, as well as the earnings, of the discontinued operation are presented separately in the unaudited condensed consolidated financial statements, as applicable, for all periods presented. Unless otherwise noted, discussion within the notes to the unaudited condensed consolidated financial statements and Management's Discussion and Analysis of Financial Condition and Results of Operations relates to continuing operations.

Our variable interest entity ("VIE"), for which we were not the primary beneficiary, was disposed of as part of the sale of our Healthcare division. This VIE was in a small private company that is primarily involved in research related to new heart imaging technologies.

The following table presents financial results of our Healthcare division for the three and nine months ended September 30, 2023 (in thousands).

| | Three Months Ended September 30, 2023 | Nine Months Ended September 30, 2023 |
|--|--|---|
| Total revenues | \$ — | \$ 17,962 |
| Total cost of revenues | — | 12,408 |
| Gross profit | — | 5,554 |
| Operating expenses: | | |
| Selling, general and administrative | — | 3,369 |
| (Gain) loss on disposal of discontinued operations | — | (26,680) |
| Total operating expenses | — | (23,311) |
| Income (loss) from discontinued operations | — | 28,865 |
| Other (expense) income, net | — | (1,015) |
| Interest expense, net | — | (173) |
| Income (loss) from discontinued operations before income taxes | — | 27,677 |
| Income tax benefit (provision) | (257) | (558) |
| Income (loss) from discontinued operations | \$ (257) | \$ 27,119 |

The following table presents the significant operating, investing and financing activities from discontinued operations for the nine months ended September 30, 2023 (in thousands):

| | Nine Months Ended September 30, 2023 |
|---|---|
| Operating activities | |
| Net income (loss) from discontinued operations | \$ 27,119 |
| Depreciation | 332 |
| Non-cash lease expense | 273 |
| Write-off of borrowing costs | 16 |
| (Gain) loss on disposal of discontinued operations | (26,680) |
| Share-based compensation | 1 |
| (Gain) Loss on disposal of assets | 135 |
| Provision for bad debt | 17 |
| Deferred income taxes | (176) |
| Accounts receivable | 1,333 |
| Inventory | (681) |
| Other assets | 1,044 |
| Accounts payable | 994 |
| Accrued compensation | (580) |
| Deferred revenue | (101) |
| Operating lease liabilities | (283) |
| Other liabilities | (1,730) |
| Net cash provided by (used in) operating activities | 1,033 |
| Net cash provided by (used in) investing activities | — |
| Net cash provided by (used in) financing activities | 347 |
| Net increase (decrease) in cash and cash equivalents and restricted cash | \$ 1,380 |

Following is the reconciliation of purchase price (including a working capital adjustment) to the total gain recognized in income from discontinued operations as of September 30, 2023 (in thousands):

| | | |
|---|----|---------------|
| Proceeds of the disposition, net of transaction costs and indebtedness payoff | \$ | 32,682 |
| Assets of the businesses | | (24,071) |
| Liabilities of the businesses | | 18,069 |
| Pre-tax gain on the disposition | \$ | <u>26,680</u> |

Note 3. Revenue

Disaggregation of Revenue

The following tables present our continuing revenues disaggregated by major source for the three and nine months ended September 30, 2024 and 2023 (in thousands):

| | Three Months Ended September 30, 2024 | | Three Months Ended September 30, 2023 | |
|--|--|------------------|--|------------------|
| | Building Solutions | Total | Building Solutions | Total |
| Major Goods/Service Lines | | | | |
| Building Solutions Revenue from Contracts with Customers | \$ 13,663 | \$ 13,663 | \$ 10,435 | \$ 10,435 |
| Total Revenues | <u>\$ 13,663</u> | <u>\$ 13,663</u> | <u>\$ 10,435</u> | <u>\$ 10,435</u> |

| | | | | |
|---|------------------|------------------|------------------|------------------|
| Timing of Revenue Recognition | | | | |
| Services and goods transferred at a point in time | \$ 13,663 | \$ 13,663 | \$ 10,435 | \$ 10,435 |
| Total Revenues | <u>\$ 13,663</u> | <u>\$ 13,663</u> | <u>\$ 10,435</u> | <u>\$ 10,435</u> |

| | Nine Months Ended September 30, 2024 | | Nine Months Ended September 30, 2023 | |
|--|---|------------------|---|------------------|
| | Building Solutions | Total | Building Solutions | Total |
| Major Goods/Service Lines | | | | |
| Building Solutions Revenue from Contracts with Customers | \$ 36,264 | \$ 36,264 | \$ 31,674 | \$ 31,674 |
| Total Revenues | <u>\$ 36,264</u> | <u>\$ 36,264</u> | <u>\$ 31,674</u> | <u>\$ 31,674</u> |

| | | | | |
|---|------------------|------------------|------------------|------------------|
| Timing of Revenue Recognition | | | | |
| Services and goods transferred at a point in time | \$ 36,264 | \$ 36,264 | \$ 31,674 | \$ 31,674 |
| Total Revenues | <u>\$ 36,264</u> | <u>\$ 36,264</u> | <u>\$ 31,674</u> | <u>\$ 31,674</u> |

Deferred Revenue

Changes in deferred revenue, which consist primarily of customer deposits, for the nine months ended September 30, 2024 are as follows (in thousands):

| | | |
|--|----|--------------|
| Balance at December 31, 2023 | \$ | 1,377 |
| Revenue recognized that was included in balance at beginning of the year | | (748) |
| Deferred revenue, net, related to contracts entered into during the year | | 1,825 |
| Balance at September 30, 2024 | \$ | <u>2,454</u> |

Note 4. Basic and Diluted Net Income (Loss) Per Share

We present net income (loss) per share attributable to common stockholders in conformity with the two-class method required for participating securities, as the warrants are considered participating securities. We have not allocated net income (loss) attributable to common stockholders to warrants because the holders of our warrants are not contractually obligated to share in our income (loss). Basic net income (loss) per share attributable to common stockholders is computed by dividing net income (loss) attributable to common stockholders by the weighted-average number of common shares outstanding during the period. Diluted net income (loss) per share attributable to common stockholders is calculated to give effect to all potential shares of common stock, including common stock issuable upon exercise of warrants, stock options, and restricted stock units ("RSUs"). In periods for which there is a net loss, diluted loss per common share is equal to basic loss per common share, since the effect of including any common stock equivalents would be antidilutive. All share amounts reflect 1 for 5 reverse stock split effective June 14, 2024, retroactively.

The following table sets forth the reconciliation of shares used to compute basic and diluted net income (loss) per share for the periods indicated (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|-------------------|---------------------------------|------------------|
| | 2024 | 2023 | 2024 | 2023 |
| Numerator: | | | | |
| Income (loss) from continuing operations, net of tax | \$ (1,970) | \$ (2,365) | \$ (7,981) | \$ (3,715) |
| Income (loss) from discontinued operations, net of tax (Note 2) | — | (257) | — | 27,119 |
| Net income (loss) | (1,970) | (2,622) | (7,981) | 23,404 |
| Dividend on Series A perpetual preferred stock | (541) | (479) | (1,499) | (1,437) |
| Net income (loss) attributable to common shareholders | <u>\$ (2,511)</u> | <u>\$ (3,101)</u> | <u>\$ (9,480)</u> | <u>\$ 21,967</u> |
| Denominator: | | | | |
| Weighted average common shares outstanding | 3,210 | 3,129 | 3,150 | 3,069 |
| Weighted average prefunded warrants outstanding | — | 8 | — | 46 |
| Weighted average shares outstanding - basic and diluted | <u>3,210</u> | <u>3,137</u> | <u>3,150</u> | <u>3,115</u> |
| Net income (loss) per share | | | | |
| Continuing operations | | | | |
| Basic and diluted | \$ (0.61) | \$ (0.75) | \$ (2.53) | \$ (1.19) |
| Discontinued operations | | | | |
| Basic and diluted | \$ — | \$ (0.08) | \$ — | \$ 8.71 |
| Net income (loss) per share | | | | |
| Basic and diluted | \$ (0.61) | \$ (0.84) | \$ (2.53) | \$ 7.51 |
| Net income (loss) per share, attributable to common shareholders | | | | |
| Basic and diluted | \$ (0.78) | \$ (0.99) | \$ (3.01) | \$ 7.05 |

Antidilutive common stock equivalents are excluded from the computation of diluted income (loss) per share. The computation of diluted earnings per share excludes stock options, RSUs, and stock warrants that are antidilutive. The following common stock equivalents were antidilutive (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|------------------------|----------------------------------|--------------|---------------------------------|--------------|
| | 2024 | 2023 | 2024 | 2023 |
| Stock options | — | 1 | — | 1 |
| Restricted stock units | — | — | 3 | — |
| Stock warrants | 2,373 | 2,373 | 2,373 | 2,373 |
| Total | <u>2,373</u> | <u>2,374</u> | <u>2,376</u> | <u>2,374</u> |

*All share amounts reflect 1 for 5 reverse stock split effective June 14, 2024, retroactively

Note 5. Supplementary Balance Sheet Information

Inventories

The components of inventories are as follows (in thousands):

| | September 30, 2024 | December 31, 2023 |
|--|--------------------|-------------------|
| Raw materials | \$ 2,356 | \$ 1,394 |
| Work-in-process | 516 | 410 |
| Finished goods | 2,658 | 1,616 |
| Total inventories | 5,530 | 3,420 |
| Less reserve for excess and obsolete inventories | — | — |
| Total inventories, net | \$ 5,530 | \$ 3,420 |

Property and Equipment

Property and equipment consist of the following (in thousands):

| | September 30, 2024 | December 31, 2023 |
|--------------------------------------|--------------------|-------------------|
| Land | \$ 795 | \$ 548 |
| Buildings and leasehold improvements | 5,573 | 1,063 |
| Machinery and equipment | 6,275 | 3,474 |
| Gross property and equipment | 12,643 | 5,085 |
| Accumulated depreciation | (2,351) | (1,603) |
| Total property and equipment, net | \$ 10,292 | \$ 3,482 |

As of September 30, 2024, the non-operating land and buildings, held for investments, had a carry value of \$ 1.0 million and was included within property and equipment on the condensed Consolidated Balance Sheet.

Warranty Reserves

Within our Building Solutions division, KBS Builders, Inc. ("KBS") provides a limited assurance warranty on its residential homes that covers substantial defects in materials or workmanship for a period of 12 months after delivery to the owner. EdgeBuilder, Inc. ("EdgeBuilder") provides a limited warranty on the sale of its wood foundation products that covers leaks resulting from defects in workmanship for a period of twenty-five years. Timber Technologies Solutions, Inc ("TT") provides a fifty-year limited warranty to the original buyer of its products, qualified by the original buyer's obligation to ensure that the products are properly handled, stored, and installed. Estimated future warranty costs are accrued and charged to cost of goods sold in the period that the related revenue is recognized.

Notes Receivable

Notes receivable consists of the following principal and interest balances as of September 30, 2024 and December 31, 2023 (in thousands):

| | September 30, 2024 | December 31, 2023 |
|---|------------------------|------------------------|
| | Principal and interest | Principal and interest |
| TTG Note | \$ 8,013 | \$ 7,459 |
| Enservco Note (refer to "Investment in Enservco") | 1,028 | — |
| MDOS Note | 968 | 1,191 |
| KBS Customer Note | 175 | 176 |
| Total note receivable | 10,184 | 8,826 |
| Less current portion | 1,426 | 399 |
| Note receivable, net of current portion | \$ 8,758 | \$ 8,427 |

As a part of the TTG Transaction described further in Note 2. "Discontinued Operations," we entered into a \$ 7 million promissory note which represents an unsecured note receivable on our balance sheet. The note has a maturity date of May 3, 2029 with payment-in-kind (non-cash) interest on the outstanding principal balance hereof to accrue at the Interest Rate. The full balance is scheduled to be paid at the maturity date. The Interest Rate is defined as (i) during the period from the date of issuance of the note through the third anniversary of the date of issuance of the note, a per annum rate equal to the sum of (x) 5.0 % per annum plus (y) the greater of 5.0 % per annum and the weighted average term SOFR-based interest rate of outstanding loans under the Senior Loan Agreement (as defined in the Purchase Agreement) during such period, and (ii) during the period following the third anniversary of the date of issuance of the note, a per annum rate equal to the sum of (x) 5.0 % per annum plus (y) the greater of 7.0 % per annum and the weighted average term SOFR-based interest rate of outstanding loans under the Senior Loan Agreement during such period.

In 2021 we completed the sale of MD Office Solutions in exchange for a secured promissory note (the "MDOS Note"). This note, the principal of which is approximately \$ 1 million at September 30, 2024, is included in "Notes receivable, current portion" and "Notes receivable" in our Consolidated Balance Sheet at September 30, 2024 for \$ 0.2 million and \$ 0.7 million, respectively. The MDOS Note requires quarterly installments of \$ 74 thousand and incurs interest at a fixed rate of 5.0 % through maturity in 2028.

In 2023, KBS executed a customer promissory note, incurring 12 % interest per annum (the "KBS Customer Note"). The KBS Customer Note, which has a maturity date with full payment due of October 19, 2024, is included in "Notes receivable, current portion" in the Consolidated Balance Sheets at September 30, 2024. KBS is currently in discussion with the customer regarding payment, and believes no reserve is necessary.

The Company evaluates its notes receivable portfolio under the Current Expected Credit Loss (CECL) model and determined that no allowance for credit losses was necessary as of September 30, 2024.

Long Term Investments

Below are the components of our Long Term Investments as of September 30, 2024 and December 31, 2023 (in thousands):

| | Method of Accounting | September 30, 2024 | December 31, 2023 |
|--|-----------------------------|---------------------------|--------------------------|
| Investment in TTG, carried at cost | Cost Method | \$ 1,914 | \$ 6,000 |
| Investment in Enservco-Common Stock | Equity Method | 1,173 | — |
| Investment in Enservco-Preferred Stock | Equity Method | 452 | — |
| Investment in Enservco-Call Option | Equity Method | 360 | — |
| Total | | \$ 3,899 | \$ 6,000 |

Investment in TTG

As a part of the sale of Digirad Health, we received \$ 6.0 million in the common equity of TTG Parent LLC (our "Cost Method Investment"), which is held in our Investments Segment. We have elected the measurement alternative under ASC 321, *Investments-Equity Securities*. The measurement alternative election allows for equity securities that do not have readily determinable fair values to be recorded at cost, with adjustments for impairment and certain observable price changes reflected in earnings. Such securities are adjusted to fair value when an observable price change occurs or impairment is identified. As of September 30, 2024, we have recorded a total impairment to the Cost Method Investment in the amount of \$ 4.1 million, including the impairment recorded in the third quarter of 2024 of \$ 2.8 million. We recorded the impairment as we considered the financial performance of TTG Parent LLC relative to the average earnings from comparable companies. This impairment is recorded as a part of selling, general and administrative expenses on the Consolidated Statement of Operations.

Investment in Enservco

As discussed in Note 1. "Basis of Presentation," on August 9, 2024, we completed an Investment in Enservco which consisted of Enservco Common Stock, Enservco Preferred Stock, and certain other options reflected in the Share Exchange Agreement, and the Enservco Note Receivable.

Under the Share Exchange Agreement, we have additional purchase rights (a "call option"), but not obligations, including the 12-month option to participate in any financings to maintain the pro-rata ownership interest in Enservco and the 12-month option to exchange another \$ 2.5 million of STRRP for additional shares of Enservco common stock.

Additionally, we entered into a \$ 1 million promissory note (the "Enservco Note") which represents a note receivable on our balance sheet. This Enservco Note is secured by 250,000 shares of our Cumulative Perpetual Preferred Stock, par value \$.0001 per share, pursuant to the terms of a pledge agreement. The Enservco Note bears interest at a rate of 20 % per annum, accruing from the Issuance Date. The Principal Amount of the Enservco Note, together with all accrued but unpaid interest, is due and payable in full three months from the Issuance Date, unless extended in one month increments by mutual agreement between us and Enservco (the "Maturity Date"). The Maturity Date will be automatically extended to four months from the Issuance Date in the event Enservco repays a minimum of \$ 600,000 of the Principal Amount by the third month from the Issuance Date and the Maturity Date will be automatically extended to the fifth month from the Issuance Date in the event Enservco repays a minimum of \$ 800,000 before four months from the Issuance Date. There are no penalties for prepayment of the Enservco Note. We determined the fair value of the Enservco Note using a discounted cash flow model. The discount rate used in the cash flow model was 15.36 % and is a Level 3 fair value input, as it is unobservable. As of November 9, 2024, the Enservco note went into default; we are in discussions with Enservco regarding a waiver.

This represents an investment in a variable interest entity ("VIE"). However, we have determined that we are not the primary beneficiary. As a result, the operations and financial position Enservco are not included in our condensed consolidated financial statements.

The Investment in Enservco is required to be accounted for using the equity method of accounting under ASC 323, *Equity Method Investments and Joint Ventures*, as we are deemed to have significant influence over Enservco based upon GAAP rules. Pursuant to the guidance in ASC 323, we elected the fair value option pursuant to ASC 825-10-15, wherein the financial instrument is initially measured at estimated fair value as of the transaction issue date and then subsequently remeasured at estimated fair value as of each reporting period balance sheet date, with changes in the estimated fair value recognized as other income (expense) in the statement of operations.

Our initial valuation of the Investment in Enservco for the common and preferred shares was based upon the market price at the transaction date. The fair value of the preferred shares on a per-unit basis was determined to approximate the fair value of the common shares after consideration of the features and benefits of the preferred shares. In forming this determination, we considered a number of objective and subjective factors, including third-party valuations and company specific economic outlook. To determine the fair value of the call option, the Company used the Black-Scholes option pricing model taking the stock price of \$ 0.17 at the date of acquisition and \$ 0.13 at September 30, 2024, a twelve-month risk-free yield of 4.0 % and a volatility of 96 % observed in Enservco's historical common stock price history. As a result, the call option is included in the Level 3 of the fair value hierarchy.

Because we elected the fair value option to account for our equity method Investment in Enservco, we determined the fair value of the Common Stock using the closing price of Enservco's common shares as of the end of the period, which is a Level 1 fair value input. The market value of our Common Stock Investment in Enservco at September 30, 2024, based on quoted market prices, was \$ 1.2 million. We determined the fair value of the Mandatorily Convertible Preferred Stock by considering a number of objective and subjective factors, including third-party valuations and a company-specific economic outlook. As a result, the Mandatorily Convertible Preferred Stock is included in Level 3 of the fair value hierarchy.

We hold the Investment in Enservco in the Investments Segment.. As of September 30, 2024, we owned 9,024,035 shares of Common Stock and 3,476,965 shares of Mandatorily Convertible Preferred Stock, representing approximately 22 % of the total outstanding Enservco Common Stock assuming all preferred stock was converted. At September 30, 2024, the total fair value of the Investment in Enservco was approximately \$ 2.0 million. The unrealized loss in our condensed consolidated statements of income related to our Investment in Enservco was \$ 621 thousand for the three and nine months ended September 30, 2024.

See Note 7. "Financial Instruments" for further discussion of the fair value hierarchy disclosures.

Note 6. Leases

Lessee

We have operating and finance leases for corporate offices, vehicles, and certain equipment. Our leases have remaining lease terms of 1 year to 20 years. Some of the leases include options to extend the leases and some of which include options to terminate the lease within 1 year. Operating leases and finance leases are included separately in the condensed Consolidated Balance Sheets.

We entered into the following Sale Leaseback Transactions in the third quarter of 2024 ("Sale Leasebacks").

On July 16, 2024 we sold our facility at 300 Park Street, South Paris, Maine (the "Maine Premises"), together with any fixtures and other items of real property, to MAG Capital Partners Acquisition LLC ("300 Park Buyer"). The total net consideration, after closing costs, related to the 300 Park Sale Leaseback Agreement was \$ 4.5 million in cash, net of closing costs, withholding taxes and security deposits, which was paid at the closing. Simultaneously we entered into a commercial single-tenant triple net lease (the "300 Park Lease Agreement") with 300 Park Buyer, pursuant to which KBS leased back from 300 Park Buyer the Maine Property for a 20 year term, unless earlier terminated or extended for two renewal terms of 10 years each in accordance with the terms of the 300 Park Lease Agreement. The 300 Park Lease agreement contains certain provisions that provide the 300 Park Buyer with the right of first negotiation on future expansion, development or sale leaseback opportunities and the right of first negotiation if we wish to sell any KBS assets, stock, membership interest or other equity interest on the property. The 300 Park Lease also provides us with right of first negotiation in the event of a proposed sale of the Maine Premises. In connection with the 300 Park Lease, we paid an \$ 879 thousand security deposit which will be repaid to us upon meeting certain EBITDA thresholds. We recognized a gain on the sale of the Maine Premises in the third quarter of 2024 of approximately \$ 3.6 million.

On July 19, 2024, we sold our facility at 791 Rose Drive, Big Lake, Minnesota (the "Big Lake Premises"), together with any fixtures and other items of real property, to HJ Development L.L.P ("791 Rose Buyer"). The total net consideration, after closing costs, related to the 791 Rose Sale and Leaseback Agreement was \$ 2.7 million in cash, net of closing costs, withholding taxes and security deposits, which was paid at the closing. Simultaneously we entered into a commercial single-tenant triple net lease (the "791 Rose Lease Agreement") with 791 Rose Buyer, pursuant to which EBGL leased back from 791 Rose Buyer the Big Lake Property for a 15 year term, unless earlier terminated or extended for an additional 10 years in accordance with the terms of the 791 Rose Lease Agreement. We recognized a gain on the sale of the Big Lake Premises in the third quarter of 2024 of approximately \$ 0.2 million.

These Sale Leasebacks meet the qualification of operating leases under ASC 842, "Leases" in that (i) they do not automatically transfer title to the lessee at the end of the lease term; (ii) they do not contain a bargain purchase option; (iii) the lease term is not for a major part of the estimated remaining useful life of the asset; (iv) the present value of the lease payments does not represent substantially all of the fair value of the underlying assets; and (v) the underlying assets are not of such a specialized nature that are assumed to have no alternative use to the lessor at the end of the lease term.

We used our incremental borrowing rate as the discount rate for these sale leaseback transactions, as the rate implicit in the lease is not readily determinable. We estimated our incremental borrowing rate based on our Company credit rating, adjusted for the lease's term and the collateralized nature of the lease obligations. Lease extensions are not reasonably certain of being exercised. As such, we have not included such extensions in determining our incremental borrowing rate or in our initial valuation of the lease assets and liabilities.

The components of lease expense are as follows (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---------------------------------------|----------------------------------|-------|---------------------------------|--------|
| | 2024 | 2023 | 2024 | 2023 |
| Operating lease cost | \$ 356 | \$ 98 | \$ 590 | \$ 311 |
| Finance lease cost: | | | | |
| Amortization of finance lease assets | \$ 17 | \$ 17 | \$ 55 | \$ 62 |
| Interest on finance lease liabilities | 1 | 2 | 3 | 9 |
| Total finance lease cost | \$ 18 | \$ 19 | \$ 58 | \$ 71 |

Supplemental cash flow information related to leases from continuing operations was as follows (in thousands):

| | Nine Months Ended September 30, | |
|--|---------------------------------|--------|
| | 2024 | 2023 |
| Cash paid for amounts included in the measurement of lease liabilities | | |
| Operating cash flows from operating leases | \$ 539 | \$ 288 |
| Operating cash flows from finance leases | \$ 3 | \$ 9 |
| Financing cash flows from finance leases | \$ 39 | \$ 83 |
| Right-of-use assets obtained in exchange for lease obligations | | |
| Operating leases | \$ 5,999 | \$ — |

Supplemental balance sheet information related to leases was as follows:

| | September 30, 2024 | December 31, 2023 |
|--|--------------------|-------------------|
| Weighted average remaining lease term (in years) | | |
| Operating leases | 15.9 | 4.3 |
| Finance leases | 2.3 | 2.2 |
| Weighted average discount rate | | |
| Operating leases | 12.65 % | 5.46 % |
| Finance leases | 5.80 % | 5.86 % |

We are committed to making future cash payments on non-cancelable operating leases and finance leases (including interest). The future minimum lease payments due under both non-cancelable operating leases and finance leases having initial or remaining lease terms in excess of one year as of September 30, 2024 were as follows (in thousands):

| | Operating Leases | Finance Leases |
|--|------------------|----------------|
| 2024 (excludes the nine months ended September 30, 2024) | \$ 307 | \$ 7 |
| 2025 | 1,247 | 25 |
| 2026 | 1,176 | 16 |
| 2027 | 901 | 1 |
| 2028 | 923 | — |
| 2029 and thereafter | 14,349 | — |
| Total future minimum lease payments | 18,903 | 49 |
| Less amounts representing interest | 11,672 | 3 |
| Present value of lease obligations | \$ 7,231 | \$ 46 |

Note 7. Fair Value Measurements

Assets and Liabilities Measured at Fair Value on a Recurring Basis

The Financial Accounting Standards Board's authoritative guidance for fair value measurements establishes a three-level hierarchy based upon the inputs to the valuation model of an asset or liability. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are inputs other than quoted prices that are significant and observable; and Level 3 inputs are significant unobservable inputs to be used in situations where markets do not exist or are illiquid. The following table presents information about our financial assets that are measured at fair value on a recurring basis, and indicates the fair value hierarchy of the valuation techniques we utilize to determine such fair value at September 30, 2024 and December 31, 2023 (in thousands):

| Fair Value as of September 30, 2024 | | | | |
|-------------------------------------|----------|---------|----------|----------|
| | Level 1 | Level 2 | Level 3 | Total |
| Assets (Liabilities): | | | | |
| Equity securities | \$ 3,245 | \$ — | \$ — | \$ 3,245 |
| Lumber derivative contracts | — | — | — | — |
| Investment in Enservco | 1,173 | — | 1,840 | 3,013 |
| BLL acquisition related earn-out | — | — | (381) | (381) |
| Total | \$ 4,418 | \$ — | \$ 1,459 | \$ 5,877 |

| Fair Value as of December 31, 2023 | | | | |
|------------------------------------|----------|---------|------------|----------|
| | Level 1 | Level 2 | Level 3 | Total |
| Assets (Liabilities): | | | | |
| Equity securities | \$ 4,838 | \$ — | \$ — | \$ 4,838 |
| Lumber derivative contracts | 19 | — | — | 19 |
| BLL acquisition related earn-out | — | — | (169) | (169) |
| Total | \$ 4,857 | \$ — | \$ (169) | \$ 4,688 |

The tables below present reconciliations for all Level 3 assets for the three and nine months ended September 30, 2024, respectively.

| Level 3 Rollforward | Three Months Ended September 30, 2024 | Nine Months Ended September 30, 2024 |
|------------------------|--|---|
| Beginning Balance | \$ — | \$ — |
| Purchases | 2,352 | 2,352 |
| Interest accrual | 28 | 28 |
| Unrealized gain (loss) | (540) | (540) |
| Ending Balance | \$ 1,840 | \$ 1,840 |

The tables below present reconciliations for all Level 3 liabilities for the three and nine months ended September 30, 2024, respectively.

| Level 3 Rollforward | Three Months Ended September 30, 2024 | Nine Months Ended September 30, 2024 |
|----------------------------------|--|---|
| Beginning Balance | \$ 169 | \$ 169 |
| Change in fair value of earn-out | 212 | 212 |
| Ending Balance | \$ 381 | \$ 381 |

Equity Securities

The investment in equity securities consists of common stock of publicly traded companies. The fair value of these securities is based on the closing prices observed on September 30, 2024 and December 31, 2023, respectively, and recorded in "Investments in equity securities" in the condensed Consolidated Balance Sheets. During the nine months ended September 30, 2024 and 2023, we recorded an unrealized loss of \$ 296 thousand and loss of \$ 24 thousand, respectively, resulting from market fluctuations, recorded in other income (expense), net in the condensed Consolidated Statements of Operations.

Gains and losses from investments in equity securities are recorded in other income (expense) of the condensed Consolidated Statements of Operations and included the following for the nine months ended September 30, 2024 and 2023, respectively:

| | September 30, 2024 | September 30, 2023 |
|---|--------------------|--------------------|
| Unrealized gain (loss) on equity securities | \$ (296) | \$ (24) |
| Realized gain (loss) on equity securities | (10) | 94 |
| Total gain (loss) on equity securities | \$ (306) | \$ 70 |

Lumber Derivative Contracts

We may enter into lumber derivative contracts in order to protect our gross profit margins from fluctuations caused by lumber price volatility. Such contracts, which are generally entered into to protect the gross margins on our wall panel contracts at EdgeBuilder and Glenbrook Building Supply, Inc. ("Glenbrook" and referred to jointly with EdgeBuilder as "EBGL"), are recorded within current assets or liabilities in the condensed Consolidated Balance Sheets. For the nine months ended September 30, 2024 and 2023, we recorded a net loss of \$ 65 thousand and a net loss of \$ 108 thousand, respectively, in the cost of goods sold in the condensed Consolidated Statements of Operations. As of September 30, 2024, we had a net long (buying) position of 0 board feet under 0 lumber derivatives contracts. As of December 31, 2023, we had a net long (buying) position of 605,000 board feet under 22 lumber derivatives contracts.

Gains and losses from lumber derivative contracts are recorded in cost of goods sold of the condensed Consolidated Statements of Operations and included the following for the nine months ended September 30, 2024 and 2023, respectively:

| | September 30, 2024 | September 30, 2023 |
|--|--------------------|--------------------|
| Unrealized gain (loss) on lumber derivatives | \$ (19) | \$ 10 |
| Realized gain (loss) on lumber derivatives | (46) | (118) |
| Total gain (loss) on lumber derivatives | \$ (65) | \$ (108) |

Investment in Enservco

As discussed in detail in Note 5. "Supplementary Balance Sheet Information," the Investment in Enservco consists of Enservco Common Stock, Enservco Preferred Stock, a call option, and the Enservco Note. The fair value of the Enservco Common Stock is based on the closing price of Enservco's common shares as of the end of the period, which is a Level 1 fair value input. The fair value of the Enservco Preferred Stock was based on the consideration of a number of objective and subjective factors, including third-party valuations and a company-specific economic outlook. As a result, the Enservco Preferred Stock is included in Level 3 of the fair value hierarchy. To determine the fair value of the call option, the Company used the Black-Scholes option pricing model which is included in Level 3 of the fair value hierarchy. The fair value of the Enservco Note was determined using a discounted cash flow model, which is a Level 3 fair value input, as it is unobservable.

The unrealized loss in our condensed consolidated statements of income related to our Investment in Enservco was \$ 0.6 million for the nine months ended September 30, 2024.

BLL Acquisition Earn-out

As discussed in Note 12. "Mergers and Acquisitions", we estimated the fair value of the earn-out for the BLL acquisition, which is determined using estimates of forecasted operations and other assumptions, was \$ 0.4 million as of the acquisition date. The fair value of the earn-out for the BLL Acquisition is based on Level 3 inputs of the fair value hierarchy. Key assumptions used in calculating the earn-out include a risk-free ranging from 3.83 % to 4.62 % over the earn-out period, and a discount rate ranging from 7.72 % to 8.51 %.

Assets and Liabilities Measured at Fair Value on a Non-Recurring Basis

As discussed in Note 5. "Supplementary Balance Sheet Information", we have recorded a non recurring total impairment to our Cost Method Investment in the amount of \$ 4.1 million, including the impairment recorded in the third quarter of 2024 of \$ 2.8 million. To determine the fair value of the Cost Method Investment per ASC 321, we considered the change in observable inputs based on the financial performance of TTG Parent LLC valued based on the last twelve months ("LTM") adjusted EBITDA with a valuation multiple of comparable publicly traded companies. This impairment is recorded as a part of selling, general and administrative expenses on the consolidated statement of operations. This Cost Method Investment is accounted for under the Measurement Alternative permitted under ASC 321. At September 30, 2024, the Cost Method Investment has a value of \$ 1.9 million

Note 8. Debt

A summary of debt as of September 30, 2024 and December 31, 2023 is as follows (dollars in thousands):

| | September 30, 2024 | | December 31, 2023 | |
|---|--------------------|--------------------------------|-------------------|--------------------------------|
| | Amount | Weighted-Average Interest Rate | Amount | Weighted-Average Interest Rate |
| Revolving Credit Facility - Premier EBGL | \$ 1,467 | 8.75 % | \$ 2,019 | 9.25 % |
| Revolving Credit Facility - KeyBank KBS | 58 | 8.38 % | — | — % |
| Total Short-term Revolving Credit Facilities | \$ 1,525 | 8.74 % | \$ 2,019 | 9.25 % |
| Bridgewater - TT Term Loan | \$ 1,400 | 7.85 % | \$ — | — % |
| Term Loan Secured by Mortgage | 359 | 7.50 % | — | — % |
| Total Short-term debt | \$ 3,284 | 8.19 % | \$ 2,019 | 9.25 % |
| Bridgewater - TT Term Loan, net of current portion | \$ 5,130 | 7.85 % | \$ — | — % |
| Term Loan Secured by Mortgage, net of current portion | 2,700 | 7.50 % | — | — % |
| Long Term Debt, net of current portion | \$ 7,830 | 7.73 % | \$ — | — % |
| Total Debt | \$ 11,114 | 7.88 % | \$ 2,019 | 9.25 % |

Premier Facility

On August 16, 2023, EdgeBuilder and Glenbrook (referred to herein as the “EBGL Borrowers”), entered into a Revolving Credit Loan Agreement with Premier Bank (“Premier”), which was subsequently amended on December 5, 2023 to provide the EBGL Borrowers with a working capital line of credit of up to \$ 6.0 million (the “Premier Loan Agreement”). Availability under the Premier Loan Agreement is based on a formula tied to the EBGL Borrowers’ eligible accounts receivable, inventory and equipment. Borrowings under the Premier Loan Agreement bear interest at the prime rate plus 0.75 % (and a minimum interest rate of 6.75 %), with interest payable monthly and the outstanding principal balance payable upon expiration of the term of the Premier Loan Agreement. The Premier Loan Agreement also provides for certain fees payable to Premier during its term. The initial term of the Premier Loan Agreement expires on December 5, 2024 but may be extended from time to time at the request of the EBGL Borrowers, subject to approval by Premier. The EBGL Borrowers’ obligations under the Premier Loan Agreement are guaranteed by the Company and secured by all of their inventory, equipment, accounts and other intangibles. As of September 30, 2024, availability under the Premier Loan Agreement was approximately \$ 2.8 million. Premier holds \$ 600 thousand of restricted cash associated with the Premier Facility.

Financial covenants associated with the Premier Loan Agreement require that the EBGL Borrowers annually maintain (a) a debt service coverage ratio for any calendar year of less than 1.25 ; (b) a debt-to-equity ratio at the end of each calendar year in excess of 1.65 ; (c) a fixed charge coverage ratio at the end of each calendar year of less than 1.10 ; (d) working capital of at least \$ 2 million; and (e) a current ratio of at least 1.50 . As of December 31, 2023, the EBGL Borrowers were not in compliance with the annual Premier Loan Agreement covenants. The EBGL Borrowers have obtained a waiver from Premier for the annual covenant breach as of December 31, 2023.

KeyBank Facility

On April 24, 2024, KBS entered into a Loan and Security Agreement (the “KeyBank Loan Agreement”) with KeyBank National Association (“KeyBank”) providing KBS with a working capital line of credit of up to \$ 4.0 million, subject to the conditions and procedures set forth in the KeyBank Loan Agreement. All borrowings under the KeyBank Loan Agreement bear interest at the Adjusted Daily SOFR Rate (as defined in the KeyBank Loan Agreement) plus 3 %, with interest payable monthly and the outstanding principal balance payable on April 30, 2025 (the “Maturity Date”). The KeyBank Loan Agreement also provides for certain fees payable to KeyBank during its term. The initial term of the KeyBank Loan Agreement expires on the Maturity Date but may be extended from time to time at the request of KBS, subject to approval by KeyBank. KBS’ obligations under the KeyBank Loan Agreement are guaranteed by the Company and secured by all of KBS’ inventory, equipment, accounts and other intangibles, and all proceeds of the foregoing. Simultaneous with the execution of the KeyBank Loan Agreement, the Company entered into that certain Guaranty, dated April 24, 2024 (the “Guaranty”), pursuant to which the Company agreed to guarantee all amounts borrowed by KBS under the KeyBank Loan Agreement.

Financial covenants require that KBS maintain a ratio of its Operating Cash Flow to its Total Fixed Charges of at least 1.25 to 1.0 measured quarterly for the preceding twelve month period, commencing with the fiscal quarter ending June 30, 2024, and for each subsequent fiscal quarter thereafter.

As of September 30, 2024, KBS was not in compliance with these financial covenants and had not obtained a waiver of compliance as of the filing date. The balance outstanding under the line amounted to \$ 0.1 million at September 30, 2024 and KBS repaid the balance in full subsequent to quarter end. Failure to regain compliance or obtain a waiver may impact KBS's ability to borrow on the line.

Term Loan Secured by Mortgage

On June 28, 2024, in connection with our acquisition of substantially all of the assets used in the business of Timber Technologies, Inc. which closed on May 17, 2024, Timber Properties, LLC ("Timber Properties"), an affiliate of the Seller, sold to 106 Bremer, LLC, a wholly-owned subsidiary of the Company ("106 Bremer"), all of Timber Properties' Owned Real Property pursuant to a Real Estate Sales Agreement for \$ 3.0 million plus closing costs.

In connection with the purchase of the Owned Real Property, on June 28, 2024, 106 Bremer issued a Promissory Note in the principal amount of \$ 3.0 million (the "TT Property Note") secured by a Mortgage (the "TT Property Mortgage") on the Owned Real Property to Timber Properties. All borrowings under the TT Property Note bear interest at 7.50 %, with interest payable quarterly and the outstanding principal balance payable on June 29, 2034.

Bridgewater Facility

In connection with the completion of the TT Acquisition, on May 17, 2024, Timber Technologies Solutions, Inc., a wholly-owned subsidiary of the Company (the "Borrower"), entered into a Loan Agreement (the "Bridgewater Loan Agreement") with Bridgewater Bank ("Bridgewater") and issued a Term Promissory Note to Bridgewater in the amount of \$ 7.0 million thereunder (the "Facility"). All borrowings under the Facility bear interest at 7.85 %, with interest payable monthly and the outstanding principal balance payable on May 20, 2029 (the "Maturity Date"). The Bridgewater Loan Agreement also provides for certain fees payable to Bridgewater during its term, certain of which have been prepaid at closing. The Borrower's obligations under the Facility are guaranteed by the Company and secured by all of the Borrower's inventory, equipment, accounts and other intangibles, and all proceeds of the foregoing.

In connection with the Bridgewater Loan agreement, an amount of \$ 1.0 million was required to be deposited with Bridgewater and be under the sole dominion and control of Bridgewater, and the Company shall not have any control over the use of, or any right to withdraw any amount of the restricted deposit. In the event that the Company maintains compliance with all of the financial covenants set forth in the Bridgewater Loan Agreement for four consecutive measurement dates, Bridgewater shall release a portion of the deposit. The \$ 1.0 million deposit is recorded in Other Assets in the condensed Consolidated Balance Sheets.

Financial covenants require that TT maintain (i) a ratio of Cash Flow to Total Fixed Charges of not less than 1.30 to 1.00 as measured on each applicable Measurement Date on a trailing twelve (12) month basis; the first Measurement Date is September 30, 2024; (ii) maintain a ratio of Senior Funded Debt to trailing twelve (12) month Adjusted EBITDA not to exceed 3.00 to 1.00 as measured on each applicable Measurement Date for a Measurement Period; the first Measurement Date is June 30, 2025; (iii) maintain a ratio of Total Funded Debt to trailing twelve (12) month adjusted EBITDA not to exceed 4.00 to 1.00 as measured on each applicable Measurement Date for a Measurement Period; the first Measurement Date is June 30, 2025. TT was in compliance with the Cash Flow to Total Fixed Charges covenant as of September 30, 2024.

Webster Credit Facility

On March 29, 2019, the Company entered into a Loan and Security Agreement (the "Webster Loan Agreement") by and among certain subsidiaries of the Company, as borrowers, the Company, as guarantor, and Sterling National Bank ("Sterling"). On February 1, 2022, Sterling became part of Webster Bank, N.A. ("Webster"), and Webster became the successor in interest to the Webster Loan Agreement. The Webster Loan Agreement was also subject to a limited guarantee by Mr. Eberwein, the Executive Chairman of our board of directors.

The Webster Loan Agreement was a five-year credit facility maturing in March 2024, with a maximum credit amount of \$ 20.0 million for revolving loans (the "Webster Credit Facility"). In connection with the sale of our Healthcare business on May 4, 2023, we paid all amounts due and closed the Webster Credit Facility.

eCapital Credit Facilities

The EBGL Borrowers were parties to a Loan and Security Agreement with eCapital Asset Based Lending Corp. ("eCapital") providing for a \$ 4.0 million credit facility with a maturity date of June 2023 and an auto-renewal of one year thereafter. KBS was a party to a Loan and Security Agreement with eCapital, providing up to \$ 4.0 million in working capital, which was scheduled to mature and renew automatically for a period of one year moving forward. During the second quarter of 2023, we closed these two credit facilities and have no remaining debt balance with eCapital.

eCapital Term Loan

We and certain of our Investments subsidiaries were party to a Loan and Security Agreement with eCapital, as successor in interest to Gerber Finance, Inc., which provided for a credit facility with borrowing availability of up to \$ 2.5 million, bearing interest at the prime rate plus 3.5 % per annum, and maturing on January 31, 2025, unless terminated in accordance with the terms therein. During the second quarter of 2023, we closed this credit facility and have no remaining debt balance with eCapital.

Note 9. Commitments and Contingencies

In the normal course of business, we have been and will likely continue to be subject to litigation or administrative proceedings incidental to our business, such as claims related to compliance with regulatory standards, customer disputes, employment practices, wage and hour disputes, product liability, professional liability, malpractice liability, commercial disputes, licensure restrictions or denials, and warranty or patent infringement. Responding to litigation or administrative proceedings, regardless of whether they have merit, can be expensive and disruptive to normal business operations. We are not able to predict the timing or outcome of these matters but currently do not expect that the resolution of these matters will have a material adverse effect on our financial position or results of operations.

The outcome of litigation and the amount or range of potential loss at particular points in time may be difficult to ascertain. Among other things, uncertainties can include how trial and appellate courts will apply the law and interpret facts, as well as the contractual and statutory obligations of other indemnifying and insuring parties. The estimated range of reasonably possible losses, and their effect on our financial position is based on currently available information and is subject to significant judgment and a variety of assumptions, as well as known and unknown uncertainties.

Note 10. Income Taxes

We provide for income taxes under the asset and liability method. This approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of differences between the tax basis of assets or liabilities and their carrying amounts in the financial statements. We provide a valuation allowance for deferred tax assets if it is more likely than not that these items will expire before we are able to realize their benefit. We calculate the valuation allowance in accordance with the authoritative guidance relating to income taxes, which requires an assessment of both positive and negative evidence regarding the realizability of these deferred tax assets, when measuring the need for a valuation allowance. Significant judgment is required in determining any valuation allowance against deferred tax assets. We continue to record a full valuation allowance against our deferred tax assets and intend to maintain a valuation allowance until sufficient positive evidence exists to support its reversal.

Intraperiod tax allocation rules require us to allocate our provision for income taxes between continuing operations and other categories of comprehensive income, such as discontinued operations.

For the three months ended September 30, 2024 and 2023, we recorded an income tax benefit of \$ 18 thousand and an income tax expense of \$ 172 thousand within continuing operations. We also recorded an income tax expense of \$ 257 thousand within discontinued operations for the three months ended September 30, 2023.

For the nine months ended September 30, 2024 and 2023, we recorded an income tax benefit of \$ 22 thousand and an income tax expense of \$ 233 thousand within continuing operations. For the nine months ended September 30, 2023 we also recorded an income tax expense of \$ 558 thousand within discontinued operations.

The tax expense for the nine months ended September 30, 2023 primarily relates to our January 2022 ownership change under Section 382 of the Internal Revenue Code of 1986, as amended (the "Code"), which required us to establish an additional valuation allowance on net operating losses that the Company cannot utilize in the future.

As of September 30, 2024, we had unrecognized tax benefits of approximately \$ 300 thousand related to uncertain tax positions. Included in the unrecognized tax benefits were \$ 300 thousand of tax benefits that, if recognized, would reduce our annual effective tax rate, subject to the valuation allowance.

Note 11. Segments

Our reportable segments are based upon our internal organizational structure, the manner in which our operations are managed, the criteria used by our Chief Executive Officer, who is our Chief Operating Decision Maker ("CODM"), to evaluate segment performance, the availability of separate financial information, and overall materiality considerations. Effective as of the consummation of the sale of our Healthcare business on May 4, 2023, our business divisions are organized into the following two reportable segments, reflecting the manner in which our CODM assesses performance and allocates resources:

1. Building Solutions
2. Investments

Prior to the sale of Digirad Health on May 4, 2023, we also had a Healthcare segment.

Our reporting segments have been determined based on the nature of the products and services offered to customers or the nature of their function in the organization. We evaluate performance based on gross profit and operating income (loss). Our operating costs included in our shared service functions primarily consist of senior executive officers, finance, human resources, legal, and information technology. Star Equity shared service corporate costs have been separated from the reportable segments. Prior period presentation previously disclosed conforms to current year presentation.

Segment information for the three and nine months ended September 30, 2024 and 2023 is as follows (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|---------------------|---------------------------------|---------------------|
| | 2024 | 2023 | 2024 | 2023 |
| Revenue by segment: | | | | |
| Building Solutions | \$ 13,663 | \$ 10,435 | \$ 36,264 | \$ 31,674 |
| Investments | 156 | 89 | 538 | 405 |
| Intersegment elimination | (156) | (89) | (538) | (405) |
| Consolidated revenue | <u>\$ 13,663</u> | <u>\$ 10,435</u> | <u>\$ 36,264</u> | <u>\$ 31,674</u> |
| Gross profit (loss) by segment: | | | | |
| Building Solutions | \$ 2,846 | \$ 2,248 | \$ 6,753 | \$ 9,241 |
| Investments | 127 | 44 | 392 | 236 |
| Intersegment elimination | (156) | (89) | (538) | (405) |
| Consolidated gross profit | <u>\$ 2,817</u> | <u>\$ 2,203</u> | <u>\$ 6,607</u> | <u>\$ 9,072</u> |
| Income (loss) from operations by segment: | | | | |
| Building Solutions | \$ (578) | \$ (21) | \$ (2,318) | \$ 1,960 |
| Investments | (2,745) | (71) | (3,892) | (527) |
| Corporate, eliminations and other | (1,999) | (1,569) | (5,787) | (4,978) |
| Segment income (loss) from operations | <u>\$ (5,322)</u> | <u>\$ (1,661)</u> | <u>\$ (11,997)</u> | <u>\$ (3,545)</u> |
| Depreciation and amortization by segment: | | | | |
| Building Solutions | \$ 997 | \$ 515 | \$ 2,338 | \$ 1,530 |
| Investments | 29 | 45 | 146 | 169 |
| Star Equity corporate | 9 | 9 | 34 | 21 |
| Total depreciation and amortization | <u>\$ 1,035</u> | <u>\$ 569</u> | <u>\$ 2,518</u> | <u>\$ 1,720</u> |

Note 12. Mergers and Acquisitions

Timber Technologies Solutions

On May 17, 2024, we acquired, through certain wholly owned subsidiaries, substantially all of the assets of Timber Technologies Inc. and, on June 28, 2024, the real assets of Timber Properties, LLC (collectively, "TT") for total consideration of \$ 23.1 million consisting of cash paid at closing of \$ 19.1 million, \$ 1.0 million of escrow funds included in accrued liabilities, and a Term Loan Secured by a Mortgage of \$ 3.0 million. The initial purchase price was subject to a standard working capital adjustment and other customary closing adjustments to be settled within 45 days post close. During the third quarter of 2024 we resolved the working capital provisions which resulted in a payment to the seller of \$ 575 thousand. This settlement resulted in a corresponding increase to the goodwill recognized in this transaction. We are also subject to payments due to the sellers contingent upon the achievement of certain EBITDA metrics over a 2 -year period which may result in total payments not to exceed \$ 4.1 million, 50 % of which is payable in cash and 50 % of which is payable in Series A Preferred Stock. These payments are also contingent upon the continued employment of the individuals. We have concluded that these payments are akin to compensation and will be recorded if and as such compensation is earned. We have restricted \$ 1.0 million of cash associated with the escrow funds payable to the sellers within 12 months after the acquisition as defined in the escrow agreement.

In accordance with ASC 805, *Business Combinations*, we accounted for this transaction as a business combination and recorded the acquired assets of TT at fair value. The valuation of assets acquired and liabilities assumed has not yet been finalized as of September 30, 2024. The purchase price allocation is preliminary and subject to change, including the valuation of property and equipment, intangible assets, income taxes, and goodwill, among other items. The amounts recognized will be finalized as the information necessary to complete the analysis is obtained, but no later than one year after the acquisition date. Finalization of the valuation during the measurement period could result in a change in the amounts recorded for the acquisition date fair value. This business is reported as part of our Building Solutions segment.

The following table sets forth the purchase price allocation of TT to the estimated fair value of assets acquired as of the acquisition date (in thousands):

| | As of Acquisition Date | |
|-----------------------------|------------------------|---------------|
| Accounts receivable, net | \$ | 766 |
| Inventory, net | | 2,836 |
| Other current assets | | 2 |
| Property and equipment, net | | 7,156 |
| Intangibles | | 8,900 |
| Net assets acquired | | 19,660 |
| Goodwill | | 4,014 |
| Purchase price | \$ | 23,674 |

The \$ 8.9 million of identified intangible assets was allocated as follows (in thousands):

| | Fair Value | Useful Life (years) |
|--|-----------------|------------------------|
| Trade Names | \$ 1,970 | 15 |
| Customer Relationships | 6,640 | 10 |
| Backlog | 290 | 1 |
| Fair value of identified intangible assets | <u>\$ 8,900</u> | |

Goodwill and intangibles of \$ 4.0 million and \$ 8.9 million, respectively, were assigned to the Building Solutions segment. The goodwill recognized is attributable primarily to expected synergies and the assembled workforce of TT.

The Company recognized \$ 0.2 million of acquisition related costs including legal and accounting that were expensed in 2024.

The following represents certain information from the unaudited pro forma condensed Consolidated Statement of Operations as if TT had been included in the consolidated results of the Company for the three and nine months ending September 30, 2024 and 2023 (in thousands):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|----------------------------------|-----------|---------------------------------|-----------|
| | 2024 | 2023 | 2024 | 2023 |
| Revenue | \$ 13,663 | \$ 15,343 | \$ 43,003 | \$ 46,063 |
| Gross profit | 2,817 | 5,070 | 9,850 | 16,938 |
| Net income (loss) from continuing operations, net of tax | (1,420) | (1,127) | (5,278) | 381 |

These amounts have been calculated after applying the Company's accounting policies and adjusting the results of TT to reflect the additional depreciation and amortization that would have been charged assuming the fair value adjustments to property, plant, and equipment and intangible assets had been applied on January 1, 2024, together with the consequential tax effects.

Big Lake Lumber

On October 31, 2023, we acquired, through certain wholly owned subsidiaries, the assets and liabilities of Big Lake Lumber Inc. ("BLL") for consideration consisting of cash of \$ 2.8 million and an earn-out provision of up to \$ 0.5 million. As a result of this transaction, EBGL expanded its market share of the Greater Minneapolis area. BLL's operations were integrated into and became part of Glenbrook's operations. The earn-out provision, which is accounted for as a contingent liability, is based on a specific gross profit threshold with a measurement period of two years to begin one year after the closing date of the acquisition and can potentially amount to up to \$ 0.3 million for each of the two years, subject to certain limitations. The estimated fair value of the earn-out, which is determined using estimates of forecasted operations and other assumptions, was \$ 0.2 million as of the acquisition date. We recorded an increase to the fair value of the earn-out of \$ 0.2 million which is reflected in Accrued Liabilities on our condensed consolidated balance sheet at September 30, 2024 and is reflected in operating expenses on our condensed Consolidated Income Statement.

In accordance with ASC 805, we accounted for this transaction as a business combination and recorded the assets and liabilities of BLL at fair value. The fair value of the net assets acquired amounted to approximately \$ 4.1 million at the date of acquisition, and as a result, we recorded a gain of \$ 1.2 million on our 2023 Consolidated Statement of Operations related to the excess of the fair value of the net assets acquired over the acquisition price. This excess is referred to as a "bargain purchase." This bargain purchase indicates that the fair value of the net assets acquired (which represents the price at which the assets would be exchanged between a willing buyer and seller) was in excess of the amount for which we acquired such net assets. As a result of the bargain purchase, we reassessed the recognition and measurement of net identifiable assets acquired and determined the valuation procedures applied and resulting measurements of the net identifiable assets were appropriate. We believe the seller was motivated to complete the sale as part of its overall business strategy of exiting the market segment.

The following table sets forth the purchase price allocation of BLL to the estimated fair value of assets acquired as of the acquisition date (in thousands):

| | As of Acquisition date |
|---|------------------------|
| Purchase Price | |
| Cash Paid to Sellers | \$ 2,770 |
| Fair Value of Earn-out Provision | 169 |
| Total consideration | 2,939 |
| Purchase Price allocation | |
| Inventories, net | 438 |
| Accounts receivable | 578 |
| Property and equipment | 2,654 |
| Intangible assets | 900 |
| Deferred tax liability | (461) |
| Fair value allocated to net assets acquired | 4,109 |
| Bargain purchase gain | \$ (1,170) |

The following represents certain information from the unaudited pro forma condensed Consolidated Statement of Operations as if BLL had been included in the consolidated results of the Company for the three and nine months ending September 30, 2023 (in thousands):

| | Three Months Ended September 30, | Nine Months Ended September 30, |
|--|-------------------------------------|------------------------------------|
| | 2023 | 2023 |
| Revenue | \$ 13,273 | \$ 38,016 |
| Gross Profit (loss) | 2,604 | 10,343 |
| Net Income (loss) from continuing operations, net of tax | (2,285) | (3,370) |

Note 13. Related Party Transactions

As of September 30, 2024, Mr. Eberwein, the Executive Chairman of our Board of Directors, owned 814,570 shares of Common Stock, representing approximately 25.31 % of our outstanding Common Stock. In addition, as of September 30, 2024, Mr. Eberwein owned 1,182,414 shares of Series A Preferred Stock.

Note 14. Perpetual Preferred Stock

Holders of shares of our Series A Preferred Stock are entitled to receive, when, as, and if, authorized by the Company's board of directors (or a duly authorized committee of the Company's board of directors) and declared by the Company out of funds legally available for the payment of dividends, preferential cumulative cash dividends at the rate of 10.0 % per annum of the liquidation preference of \$ 10.00 per share. Dividends are payable quarterly, in arrears, by the last calendar day of March, June, September and December to holders of record at the close of business on the first day of each payment month. The Series A Preferred Stock is not convertible and does not have any voting rights, except when dividends are in arrears for six or more consecutive quarters, then the holders of those shares together with holders of all other series of preferred stock equal in rank would be entitled to vote separately as a class for the election of two additional directors to board of directors, until all dividends accumulated on such shares of Series A Preferred Stock for the past dividend periods and the dividend for the current dividend period shall have been fully paid or declared and a sum sufficient for the payment thereof set apart for payment. The Series A Preferred Stock is not subject to redemption by the Company.

On each of February 16, 2024, May 21, 2024 and August 16, 2024, our board of directors declared a cash dividend to holders of our Series A Preferred Stock of \$ 0.25 per share, for an aggregate amount of approximately \$ 0.5 million. The record dates for these dividend payments were March 1, 2024, June 1, 2024, and September 1, 2024, respectively, and the payment dates were March 11, 2024, June 11, 2024, and September 10, 2024, respectively. As of September 30, 2024, we are current on our preferred dividend payments.

Note 15. Equity Transactions

On June 12, 2024, we filed a Certificate of Amendment to the Company's Restated Certificate of Incorporation (the "Amendment") with the Secretary of State of the State of Delaware in order to effect a reverse stock split of our common stock at a ratio of one-for-five (the "Reverse Split"). The Amendment does not affect the par value of our common stock.

The Reverse Split became effective on June 14, 2024, at 5:00 p.m. Eastern Time, at which time every five shares of the Company's issued and outstanding common stock were automatically combined into one share of common stock.. Additionally, all stock options and warrants of the Company outstanding immediately prior to the Reverse Split were proportionally adjusted.

As of September 30, 2024, of the warrants issued through the public offering we closed on May 28, 2020, 1.0 million warrants were exercised and 1.4 million warrants remained outstanding, which represents 0.1 million shares of common stock equivalents, at an exercise price of \$ 11.25 . For every 1 warrant .10 of a share shall be issued.

As of September 30, 2024, of the warrants issued through the public offering we closed on January 24, 2022, there were 10.9 million warrants outstanding at an exercise price of \$ 7.50 , and no prefunded warrants outstanding. The 0.3 million prefunded warrants were exercised at \$ 0.01 per share in the third quarter of 2023. For every 1 warrant .20 of a share shall be issued.

On August 7, 2024, the Company's Board authorized a stock buyback program for the repurchase of up to \$ 1 million of the Company's common stock. The Company repurchased \$ 0.2 million worth, or 50,717 shares, of its common stock during the third quarter of 2024. Under the new stock repurchase program, the Company intends to repurchase shares through open market purchases, privately negotiated transactions, block purchases, or otherwise in accordance with federal securities laws, including Rule 10b-18 of the Securities Exchange Act of 1934 (the "Exchange Act").

Note 16. Preferred Stock Rights

On August 21, 2024, the Board declared a dividend to the Company's stockholders of record as of the close of business on September 3, 2024, for each outstanding share of the Company's common stock, of one right (a "Right") to purchase one one-thousandth of a share of a new series of participating preferred stock of the Company. Each right entitles the registered holder to purchase from the Company one one-thousandth of a share of Series C Participating Preferred Stock, par value \$ 0.0001 per share (the "Series C Preferred Stock"), at an exercise price of \$12.00 per one one-thousandth of a share of Series C Preferred Stock, subject to adjustment.

The terms of the Rights are set forth in the Tax Benefit Preservation Plan (the "Rights Plan"). The Rights Plan is intended to diminish the risk that our ability to use our net operating loss carryforwards to reduce future federal income tax obligations may become substantially limited due to an "ownership change," as defined in Section 382 of the Internal Revenue Code of 1986, as amended.

The Company also has a provision in its Amended and Restated Certificate of Incorporation which generally prohibits transfers of its common stock that could result in an ownership change.

The rights will become exercisable following (i) 10 days after a public announcement that a person or group has become an Acquiring Person (as defined in the Rights Plan); and (ii) 10 business days (or a later date determined by the board of directors) after a person or group begins a tender or an exchange offer that, if completed, would result in that person or group becoming an Acquiring Person.

In addition, upon the occurrence of certain events, the exercise price of the rights would be adjusted and holders of the rights (other than rights owned by an acquiring person or group) would be entitled to purchase common stock at approximately half of market value. Given the potential adjustment of the exercise price of the rights, the rights could cause substantial dilution to a person or group that acquires 4.99 % or more of common stock on terms not approved by the board of directors.

The Rights will expire on the earliest of (i) August 21, 2027, which is the third anniversary of the date on which our Board of Directors authorized and declared a dividend of the rights, or such earlier date as of which the Board determines that the Rights Plan is no longer necessary for the preservation of the Company's tax benefits, (ii) the time at which the Rights are redeemed, (iii) the time at which the Rights are exchanged, (iv) the effective time of the repeal of Section 382 of the Code or any successor statute if the Board determines that the Rights Plan is no longer necessary for the preservation of the Company's tax benefits, (v) the first day of a taxable year to which the Board determines that no NOLs or other tax benefits may be carried forward, and (vi) the day following the certification of the voting results of the Company's 2024 annual meeting of stockholders, if stockholder approval of the Rights Plan has not been obtained prior to that date.

The Board may redeem all (but not less than all) of the Rights for a redemption price of \$ 0.0001 per Right at any time before a person or group has become an Acquiring Person. Once the Rights are redeemed, the right to exercise the Rights will terminate, and the only right of the holders of such Rights will be to receive the redemption price. The redemption price will be adjusted if the Company declares a stock split or issues a stock dividend on common stock. There is no impact to financial results as a result of the adoption of the Rights Plan for the nine months ended September 30, 2024.

Note 17. Subsequent Events

Sale Leaseback Activity

On October 16, 2024, we entered into a purchase and sale agreement (the "LTI Purchase Agreement") with LTI8000 LLC (the "Property Owner"), an unaffiliated third party. Under the terms of the LTI Purchase Agreement, the Property Owner agreed to sell its property located at 1607 Pine Street, Prescott, Wisconsin (the "Prescott Premises") to us, for a total purchase price of \$ 2.1 million plus closing costs. Edgebuilder currently leases the Prescott Premises from the Property Owner.

On October 18, 2024, we entered into a purchase and sale agreement (the "DWG Purchase Agreement") with DWG Capital Partners, LLC ("DWG"), an unaffiliated third party, pursuant to which the parties agreed to consummate a sale and leaseback transaction. Under the terms of the DWG Purchase Agreement, we agreed to sell the Prescott Premises to DWG, for a total purchase price of \$ 2.6 million, less transaction commissions and expenses incurred in connection with the sale.

The LTI Purchase Agreement and DWG Purchase Agreement (collectively, "Prescott Purchase Agreements") are to close contemporaneously, facilitated by a double escrow agreement.

Simultaneous with the consummation of the DWG Purchase Agreement, we will enter into a commercial single-tenant triple net lease (the "Lease Agreement") with DWG, or its affiliate (collectively the "Buyer"), pursuant to which Edgebuilder will lease back from the Buyer the Prescott Premises for a term commencing upon the execution of the Lease Agreement and ending on the 20th anniversary thereof, unless earlier terminated or extended for two renewal periods for an additional 10 years each in accordance with the terms of the Lease Agreement. Pursuant to the Lease Agreement, Edgebuilder will also be responsible for all monthly expenses related to the leased facilities, including insurance premiums, taxes and other expenses, such as utilities. We will guarantee the obligations of Edgebuilder under the Lease Agreement.

We anticipate that the closing of the Prescott Purchase Agreements, including the execution of the Lease Agreement will occur in the fourth calendar quarter of 2024. There will be no disruption to operations as a result of the Prescott Purchase Agreements and Lease Agreement, as we will continue to operate a factory at the Prescott Premises pursuant to the Lease Agreement. Management is currently evaluating the accounting implications of these transactions.

Amendments

On October 11, 2024, we filed an amendment to our Restated Certificate of Incorporation with the Secretary of State of the State of Delaware to increase the number of authorized shares of common stock, and to add shares of preferred stock as an additional class of capital stock.

On October 11, 2024, we also filed a Second Amended and Restated Certificate of Designations, Rights and Preferences of 10 % Series A Cumulative Perpetual Preferred Stock (the "Certificate of Designations") with the Secretary of State of the State of Delaware. The Certificate of Designations sets forth the rights, powers and preferences of the Company's Series A Cumulative Perpetual Preferred Stock (the "Series A Preferred Stock").

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This management's discussion and analysis of financial condition and results of operations ("MD&A") contains forward-looking statements that involve risks and uncertainties. Please see "Important Information Regarding Forward-Looking Statements" for a discussion of the uncertainties, risks, and assumptions that may cause our actual results to differ materially from those discussed in the forward-looking statements. This discussion should be read in conjunction with our unaudited condensed consolidated financial statements and related notes thereto and the other disclosures contained elsewhere in this Quarterly Report on Form 10-Q, and the audited consolidated financial statements and related notes thereto for the fiscal year ended December 31, 2023, which were included in our Annual Report on Form 10-K, filed with the SEC on March 22, 2024.

The results of operations for the periods reflected herein are not necessarily indicative of results that may be expected for future periods.

Overview

Star Equity Holdings, Inc. ("Star Equity," the "Company," "we," "our") is a diversified multi-industry holding company with two divisions. Our Building Solutions division, formerly called our "Construction" division, is our largest division and operates in the construction industry, a key sector of the economy. In addition, we have an Investments division. On May 4, 2023, we completed the sale of our former healthcare division, Digirad Health, Inc. ("Digirad Health"). Until the sale of Digirad Health, we were organized into three divisions.

Our Building Solutions division is currently made up of the following operating businesses: KBS Builders, Inc. ("KBS"); EdgeBuilder, Inc. ("EdgeBuilder"), and Glenbrook Building Supply, Inc. ("Glenbrook"), with the latter two managed together and referred to jointly as "EBGL," and Timber Technologies Solutions, Inc. ("TT"). KBS is based in Maine and manufactures modular buildings, typically in the single and multi-family residential segments, servicing principally the New England market. EBGL is based in the Minneapolis-Saint Paul area and principally serves the Upper Midwest region. Together, the EBGL businesses manufacture and deliver structural wall panels, primarily for multi-family residential buildings, and other engineered wood-based products. EBGL also distributes building materials from two lumberyard locations primarily focused on professional builder customers. TT is based outside the Minneapolis-St. Paul area and manufactures glue-laminated timber products ("glulam") for various end markets and applications, including agriculture, industrial, infrastructure, and building construction (commercial and residential).

As of September 30, 2024 our Investments division held and managed our corporate-owned real estate, including one manufacturing facility in Maine that was leased to KBS and one manufacturing facility in Wisconsin that was leased to TT. The Investments division also manages internally-funded, concentrated minority investments in a number of public companies. It also holds and manages a \$7.0 million promissory note and a \$1.9 million private equity stake in TTG Parent LLC, the parent entity of TTG Imaging Solutions, LLC, which we acquired in May 2023 as a result of the sale of Digirad Health, and holds the \$1.0 million note receivable from Enservco, \$1.2 million investment in Enservco-Common Stock, \$452 thousand investment in Enservco-Preferred Stock, and \$360 thousand investment in a call option which we acquired in the third quarter of 2024.

Strategy

Star Equity Holdings, Inc.

We believe our diversified multi-industry holding company structure allows Star Equity management to focus on capital allocation, strategic leadership, mergers and acquisitions, capital markets, and investor relations, as well as management of our Investments division. Our structure frees up our operating company management teams to focus on their respective businesses, look for organic and bolt-on growth opportunities, and improve operations with less distraction and administrative burden associated with running a public company.

We continue to explore strategic alternatives to improve our market position and the profitability of our product offerings, generate additional liquidity, and enhance our common stock valuation. We may pursue our goals through organic growth and through strategic alternatives, such as selective acquisitions of businesses, divestitures of assets or businesses, equity offerings, debt financings, or corporate restructuring.

Operating Business

We believe that our operating companies are well positioned for growth in large addressable markets. The key elements of our growth strategy include the following:

- **Organic growth from our core businesses.** We believe that we operate in markets and geographies that will allow us to continue to grow our core businesses, allowing us to benefit from our scale and strengths. We plan to focus our efforts on markets in which we already have a presence in order to leverage the personnel, infrastructure, and brand recognition we have in these areas.

- **Introduction of new services.** In the Building Solutions division, we will consider opportunities to augment our service offerings to better serve our customer base. We have done this in the New England market with our entry into the commercial multi-family segment. Other areas might include logistics, on-site installation, and manufacturing of sub-components.
- **Acquisition of complementary businesses.** We plan to continue to look at complementary businesses that meet our acquisition growth criteria. We believe there are many potential small public and private targets that can be acquired over time and integrated into our platform. We will also look at larger, more transformational mergers and acquisitions if we believe the appropriate mix of value, risk, and return is present for our stockholders. The timing of these potential transactions will always depend on market conditions, available capital, and valuation. In general, we want to be “value” buyers, and will not pursue any transaction unless we believe the post-transaction potential value is high for stockholders.

Current Market Conditions

The target customers for our Building Solutions division include professional home builders, general contractors, project owners, developers, and design firms. Despite a higher interest rate environment, we are continuing to see significant demand for our products, although there have been execution delays as customers secure and finalize project financing. We have benefited from implementing both price increases and margin protection language in our contracts, and these changes have had a positive effect on our profitability. We have experienced slower business activity over the last four quarters and related lower revenues, but believe this slowdown is temporary. Our sales pipelines continue to indicate strong potential demand for our services, but we can give no assurances as to our ability to compete for these opportunities, or the periods during which successfully negotiated projects will be completed.

Trends and Drivers

The Modular Building Institute has estimated that permanent modular construction increased as a percentage of the construction industry from 2.14% in 2015 to 6.64% as of the end of 2023. In turn, in our Building Solutions division, we continue to see a greater acceptance of offsite or prefab construction in single-family and multi-family residential building projects in our target markets. Our modular units and structural wall panels offer builders a number of benefits over traditional onsite or “stick built” construction. These include shorter time to market, higher quality, reduced waste, and potential cost savings. Additionally, technological advancements including 3D modeling software and developments in engineered wood products offer greater design flexibility for higher-end applications. The need for more affordable housing solutions also presents opportunities for the continued growth of factory-built housing.

Risks arising from global economic instability and conflicts, wars, and health crises could impact our business. In addition, the inflation caused by such events may impact demand for our products and services and our cost to provide products and services.

Discontinued Operations

As discussed in detail in Note 2. “Discontinued Operations,” we completed the sale of Digirad Health on May 4, 2023, for total aggregate consideration of \$40 million, comprised of \$27 million in cash, a \$7 million promissory note, and \$6 million in common stock in the combined entity, TTG, which is currently valued at \$1.9 million. We deemed the disposition of Digirad Health, which was our entire Healthcare business unit, to represent a strategic shift that will have a major effect on our operations and financial results. As of the date of these financial statements, the results of operations of the Healthcare business unit represent “discontinued operations” in accordance with U.S. Generally Accepted Accounting Practices (“GAAP”) (ASC 205-20-45-1B). As such, the assets and liabilities, as well as the earnings, of the discontinued operation are presented separately in the unaudited condensed consolidated financial statements for all periods presented. Unless otherwise noted, discussion within the notes to the unaudited condensed consolidated financial statements and this MD&A relates to continuing operations.

Segments

Our reportable segments are based upon our internal organizational structure, the manner in which our operations are managed, the criteria used by our Chief Executive Officer / Chief Operating Decision Maker (“CODM”), to evaluate segment performance, the availability of separate financial information, and overall materiality considerations. Effective as of the consummation of the sale of Digirad Health on May 4, 2023, our business divisions are organized into the following two reportable segments, reflecting the manner in which our CODM assesses performance and allocates resources.

- Building Solutions (formerly known as our Construction division)

- Investments

Building Solutions

Our Building Solutions division services residential and commercial construction projects via our KBS, EdgeBuilder, Glenbrook, and TT brands, through which we manufacture modular housing units, structural wall panels, permanent wood foundation systems and other engineered wood products, supply general contractors and retail customers with building materials, and manufacture glue-laminated timber products ("glulam").

KBS is a Maine-based modular builder that started operations in 2001. Today, KBS manufactures fully custom modular homes. KBS offers products for both multi-family and single-family residential buildings leveraging an in-house engineering and design team. KBS markets its modular homes through a direct sales organization, which consists of inside sales and outside sales teams who work with a network of independent dealers, builders, and contractors, primarily in the New England states (Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, and Vermont). KBS's outside sales organization focuses on commercial building projects, and works with developers, architects, owners, and general contractors to establish the scope of work, terms of payment, and general requirements for each project. KBS's inside sales team focuses on a network of independent dealers, builders, and contractors to accurately configure and place orders for mainly single-family residential homes. KBS's network of independent dealers and contractors do not work with KBS exclusively, although some have KBS model homes on display at their retail centers. KBS's backlog and pipeline, along with its market initiatives to build more student, workforce, and affordable housing, are expected to position KBS for continued growth, particularly in the multi-family segment.

EdgeBuilder is a manufacturer of structural wall panels, permanent wood foundation systems, and other engineered wood products and conducts its operations in Prescott, Wisconsin. EdgeBuilder markets its engineered structural wall panels and permanent wood foundation systems through direct salespeople and a network of builders, contractors, and developers in and around the Minneapolis-Saint Paul region. EdgeBuilder's direct sales organization is responsible for both residential and commercial projects and works with general contractors, developers and builders to provide bids and quotes for specific projects. Our marketing efforts include participation in industry trade shows, production of product literature, and the use of sales support tools. These efforts are designed to generate sales leads for our independent builders and dealers, and direct salespeople.

Glenbrook (inclusive of Big Lake Lumber Inc. ("BLL"), acquired in 2023) is a supplier of lumber, windows, doors, cabinets, drywall, roofing, decking, and other building materials to professional builders. Glenbrook conducts its operations in Oakdale, Minnesota and Big Lake, Minnesota with an operational facility in Hudson, Wisconsin. EdgeBuilder and Glenbrook operate as one business with a single management team and we refer to them together as EBGL.

TT manufactures glulam for various end markets and applications, including agriculture, industrial, infrastructure, and building construction (commercial and residential). Its glulam products have superior strength, durability, and environmental sustainability compared to solid timber and other building materials. Operating in a niche industry and benefiting from secular tailwinds, TT's glulam products have been taking market share from less sustainable building materials such as steel, concrete, and aluminum.

Investments

At September 30, 2024, we hold two real estate assets in our portfolio which we leased to our Building Solutions subsidiaries; one property is leased to KBS and one property is leased to TT. These properties are located in Oxford, Maine and Colfax, Wisconsin, respectively. In addition, we continue to expand our investment activities and have established minority positions in the equity securities of a small number of publicly traded companies, as well as the debt and equity holdings in TTG and Enservco.

Critical Accounting Policies and Estimates

In preparing our financial statements, we make estimates, assumptions and judgments that can have a significant impact on our revenue and net income or loss, as well as on the value of certain assets and liabilities on our condensed Consolidated Balance Sheets. We believe that the estimates, assumptions, and judgments involved in the accounting policies described in *Management's Discussion and Analysis of Financial Condition and Results of Operations* in Item 7 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2023 have the greatest potential impact on our financial statements, so we consider them to be our critical accounting policies and estimates.

Results of Continuing Operations

Comparison of the Three Months Ended September 30, 2024 and 2023

The following table summarizes our results for the three months ended September 30, 2024 and 2023 (in thousands):

| | Three Months Ended September 30, | | | | | |
|-----------------------------------|----------------------------------|---------------------|------------|---------------------|--------------------------------|-----------|
| | 2024 | Percent of Revenues | 2023 | Percent of Revenues | Change from Prior Year Dollars | Percent * |
| Total revenues | \$ 13,663 | 100.0 % | \$ 10,435 | 100.0 % | \$ 3,228 | 30.9 % |
| Total cost of revenues | 10,846 | 79.4 % | 8,232 | 78.9 % | 2,614 | 31.8 % |
| Gross profit | 2,817 | 20.6 % | 2,203 | 21.1 % | 614 | 27.9 % |
| Total operating expenses | 8,139 | 59.6 % | 3,864 | 37.0 % | 4,275 | 110.6 % |
| Income (loss) from operations | (5,322) | 39.0 % | (1,661) | 15.9 % | (3,661) | (220.4)% |
| Total other income (expense) | 3,334 | 24.4 % | (532) | 5.1 % | 3,866 | 726.7 % |
| Income (loss) before income taxes | (1,988) | 14.6 % | (2,193) | 21.0 % | 205 | 9.3 % |
| Income tax benefit (provision) | 18 | 0.1 % | (172) | 1.6 % | 190 | 110.5 % |
| Net income (loss) | \$ (1,970) | 14.4 % | \$ (2,365) | 22.7 % | \$ 395 | 16.7 % |

Percentage may not add due to rounding

Revenues

Building Solutions

Building Solutions revenue is summarized as follows (in thousands):

| | Three Months Ended September 30, | | | |
|----------------------------|----------------------------------|-----------|----------|----------|
| | 2024 | 2023 | Change | % Change |
| Building Solutions Revenue | \$ 13,663 | \$ 10,435 | \$ 3,228 | 30.9 % |

Building Solutions revenues increased in the third quarter of 2024 versus the third quarter of 2023 as a result of the inclusion of revenues from TT from the date of acquisition and the inclusion of revenues from BLL which we acquired in the fourth quarter of 2023. These were partially offset by slower business activity at both KBS and EBGL. Economic headwinds, higher interest rates, and project delays contributed to the slowdown which we continue to believe is temporary. Specifically, some of our largest commercial projects expected to commence in the first half of 2024 were delayed into future periods. Our backlog and sales pipeline indicate continued strong demand for new projects, and, although the revenue impact and timing are uncertain, customer feedback and the improving interest rate environment make us confident in our ability to convert this pipeline into signed contracts in the coming months.

Gross Profit

Building Solutions Gross Profit

Building Solutions gross profit and margin is summarized as follows (in thousands):

| | Three Months Ended September 30, | | | |
|--|----------------------------------|----------|-----------|----------|
| | 2024 | 2023 | \$ Change | % Change |
| Building Solutions gross profit (loss) | \$ 2,846 | \$ 2,248 | \$ 598 | 26.6 % |
| Building Solutions gross margin | 20.8 % | 21.5 % | | |

Building Solutions gross profit and gross margin increased primarily as a result of the inclusion of revenues from TT from the date of acquisition and the inclusion of revenues from BLL, partially offset by fixed costs remaining at constant levels regardless of the decline in revenue at KBS and EBGL as discussed above.

Investments Gross Loss

Investments gross loss is summarized as follows (in thousands):

| | Three Months Ended September 30, | | | |
|---------------------------------|----------------------------------|---------|-----------|----------|
| | 2024 | 2023 | \$ Change | % Change |
| Investments gross profit (loss) | \$ (29) | \$ (45) | \$ 16 | 35.6 % |

Investments gross loss relates to depreciation expense associated with the two commercial facilities that we own. These consist of a manufacturing facility at KBS in Maine and a manufacturing facility at TT in Wisconsin ("TT facility"). Depreciation expense decreased in 2024 versus 2023 primarily due to the elimination of depreciation expense related to an additional manufacturing facility in Maine that we sold in June 2023 and the properties for which we entered into sale and leaseback agreements in the third quarter of 2024, partially offset by the additional depreciation related to the acquisition of the BLL facility in October 2023 and the TT facility in May 2024.

Operating Expenses

Operating expenses are summarized as follows (in thousands):

| | Three Months Ended September 30, | | | | Percent of Revenues | | | |
|-------------------------------------|----------------------------------|----------|----------|---------|---------------------|--|--------|--|
| | | | Change | | | | | |
| | 2024 | 2023 | Dollars | Percent | 2024 | | 2023 | |
| Selling, general and administrative | \$ 7,415 | \$ 3,434 | \$ 3,981 | 115.9 % | 54.3 % | | 32.9 % | |
| Amortization of intangible assets | 724 | 430 | 294 | 68.4 % | 5.3 % | | 4.1 % | |
| Total operating expenses | \$ 8,139 | \$ 3,864 | \$ 4,275 | 110.6 % | 59.6 % | | 37.0 % | |

On a consolidated basis, there was a \$4.0 million increase in sales, general and administrative expenses ("SG&A"). The major driver of this increase in the third quarter of 2024 was the inclusion of SG&A from both BLL and TT and an impairment recorded on our TTG cost method investment of approximately \$2.8 million in the third quarter of 2024. SG&A, as a percentage of revenue, increased to 54.3% for the three months ended September 30, 2024 versus 48.7% in the prior year period.

Total Other Income (Expense)

Total other income (expense) is summarized as follows (in thousands):

| | Three Months Ended September 30, | |
|-----------------------------------|----------------------------------|----------|
| | 2024 | 2023 |
| Other income (expense), net | \$ 3,293 | \$ (965) |
| Interest income (expense), net | 41 | 433 |
| Total other income (expense), net | \$ 3,334 | \$ (532) |

Other income (expenses), net, for the three months ended September 30, 2024 and 2023 is predominately comprised of unrealized gains and losses from available for sale securities recorded in our Investments division and finance costs. 2024 also includes the gain on the sale and leaseback transactions and the unrealized loss on our Investment in Enservco of \$621 thousand.

Interest income (expense), net, for the three months ended September 30, 2024 decreased substantially compared to 2023 due to a less favorable net cash and debt position in 2023.

Income Tax Expense

For the three months ended September 30, 2024 and 2023 we recorded a \$18 thousand income tax benefit and a \$172 thousand income tax expense, respectively, within continuing operations. See Note 10. "Income Taxes" within the notes to our condensed consolidated financial statements for further information related to the income taxes.

Income from Discontinued Operations

See Note 2. "Discontinued Operations" to our unaudited condensed consolidated financial statements for information regarding discontinued operations.

Results of Continuing Operations

Comparison of the Nine Months Ended September 30, 2024 and 2023

The following table summarizes our results for the nine months ended September 30, 2024 and 2023 (in thousands):

| | Nine Months Ended September 30, | | | | | |
|-------------------------------------|---------------------------------|---------------------|------------|---------------------|--------------------------------|-----------|
| | 2024 | Percent of Revenues | 2023 | Percent of Revenues | Change from Prior Year Dollars | Percent * |
| Total revenues | \$ 36,264 | 100.0 % | \$ 31,674 | 100.0 % | \$ 4,590 | 14.5 % |
| Total cost of revenues | 29,657 | 81.8 % | 22,602 | 71.4 % | 7,055 | 31.2 % |
| Gross profit | 6,607 | 18.2 % | 9,072 | 28.6 % | (2,465) | (27.2)% |
| Total operating expenses | 18,604 | 51.3 % | 12,617 | 39.8 % | 5,987 | 47.5 % |
| Loss from operations | (11,997) | (33.1) % | (3,545) | (11.2) % | (8,452) | 238.4 % |
| Total other income (expense) | 3,994 | 11.0 % | 63 | 0.2 % | 3,931 | 6,239.7 % |
| Loss before income taxes | (8,003) | (22.1) % | (3,482) | (11.0) % | (4,521) | 129.8 % |
| Income tax provision | 22 | 0.1 % | (233) | (0.7) % | 255 | (109.4)% |
| Net loss from continuing operations | \$ (7,981) | (22.0) % | \$ (3,715) | (11.7) % | \$ (4,266) | 114.8 % |

*Percentage may not add due to rounding

Revenues

Building Solutions

Building Solutions revenue is summarized as follows (in thousands):

| | Nine Months Ended September 30, | | | |
|----------------------------|---------------------------------|-----------|----------|----------|
| | 2024 | 2023 | Change | % Change |
| Building Solutions Revenue | \$ 36,264 | \$ 31,674 | \$ 4,590 | 14.5 % |

Building Solutions revenue increased in 2024 versus 2023 as a result of the inclusion of revenue from TT from the date of acquisition and the inclusion of full year revenue from BLL which we acquired in the fourth quarter of 2023. These were partially offset by slower business activity at both KBS and EBGL. Economic headwinds, higher interest rates, and project delays contributed to the slowdown which we believe is temporary. Our backlog and sales pipeline indicate continued strong demand for new projects, and although the revenue impact and timing are uncertain, customer feedback and the improving interest rate environment make us confident in our ability to convert this pipeline into signed contracts in the coming months.

Building Solutions Gross Profit (Loss)

Building Solutions gross profit and margin is summarized as follows (in thousands):

| | Nine Months Ended September 30, | | | |
|--|---------------------------------|----------|------------|----------|
| | 2024 | 2023 | Change | % Change |
| Building Solutions gross profit (loss) | \$ 6,753 | \$ 9,241 | \$ (2,488) | (26.9)% |
| Building Solutions gross margin | 18.6 % | 29.2 % | | |

The decrease in Building Solutions gross profit for the first nine months of 2024 of 26.9% was due to fixed costs remaining at constant levels regardless of the decline in revenue at KBS and EBGL as discussed above. Gross profit and gross margin were also negatively impacted by the one time purchase price accounting adjustment of \$574 thousand recorded related to the Timber Technologies acquisition.

Investments Gross Loss

Investments gross loss is summarized as follows (in thousands):

| | Nine Months Ended September 30, | | | |
|---------------------------------|---------------------------------|----------|-----------|----------|
| | 2024 | 2023 | \$ Change | % Change |
| Investments gross profit (loss) | \$ (146) | \$ (169) | \$ 23 | 13.6 % |

Investments gross loss relates to depreciation expense associated with the two commercial facilities that we own. These consist of a manufacturing facility at KBS in Maine and a manufacturing facility at TT in Wisconsin ("TT facility"). Depreciation expense decreased in 2024 versus 2023 primarily due to the elimination of depreciation expense related to an additional manufacturing facility in Maine that we sold in June 2023 and the properties for which we entered into sale and leaseback agreements in the third quarter of 2024, partially offset by the additional depreciation related to the acquisition of the BLL facility in October 2023 and the TT facility in May 2024.

Operating Expenses

Operating expenses are summarized as follows (in thousands):

| | Nine Months Ended September 30, | | | | Percent of Revenues | | | |
|--|---------------------------------|-----------|----------|---------|---------------------|--|--------|--|
| | | | Change | | | | | |
| | 2024 | 2023 | Dollars | Percent | 2024 | | 2023 | |
| Selling, general and administrative expenses | \$ 16,848 | \$ 11,327 | \$ 5,521 | 48.7 % | 46.5 % | | 35.8 % | |
| Amortization of intangible assets | 1,756 | 1,290 | 466 | 36.1 % | 4.8 % | | 4.1 % | |
| Total operating expenses | \$ 18,604 | \$ 12,617 | \$ 5,987 | 47.5 % | 51.3 % | | 39.9 % | |

On a consolidated basis, there was a \$5.5 million increase in SG&A. The major drivers of this increase in the first nine months of 2024 were an impairment of our TTG cost method investment of approximately \$4.1 million recorded in the second and third quarter of 2024 and the inclusion of SG&A from both BLL and TT in 2024. As a percentage of revenue, SG&A increased to 46.5%, versus 35.8% in the prior year period.

Total Other Income (Expense)

Total other income (expense) is summarized as follows (in thousands):

| | Nine Months Ended September 30, | |
|--------------------------------|---------------------------------|----------|
| | 2024 | 2023 |
| Other income (expense), net | \$ 3,358 | \$ (506) |
| Interest income (expense), net | 636 | 569 |
| Total other income (expense) | \$ 3,994 | \$ 63 |

Other income (expense), net for the nine months ended September 30, 2024 and 2023 includes unrealized losses and gains from available for sale securities recorded in our Investments division. 2024 included the total \$3.8 million gain on the sale and leaseback transactions which were recorded in the third quarter of 2024 and the unrealized loss on our Investment in Enservco of \$621 thousand, while 2023 included the gain on the sale of our Waterford, Maine facility.

Interest income (expense), net, for the nine months ended September 30, 2024 and 2023 is predominantly comprised of interest earned on the TTG Note and interest bearing assets in our Investments division, offset by interest costs and the related amortization of deferred issuance costs on our debt.

Income Tax Expense

For the nine months ended September 30, 2024 and 2023, we recorded income tax benefits of \$22 thousand and \$233 thousand, respectively, within continuing operations. See Note 10. "Income Taxes" within the notes to our unaudited condensed consolidated financial statements for further information related to the income taxes.

Income from Discontinued Operations

See Note 2. "Discontinued Operations" to our condensed consolidated financial statements for information regarding discontinued operations.

Liquidity and Capital Resources

Overview

Summary Cash Flows

The following table shows cash flow information for the nine months ended September 30, 2024 and 2023 (in thousands):

| | Nine Months Ended September 30, | |
|---|---------------------------------|------------|
| | 2024 | 2023 |
| Net cash provided by (used in) operating activities | \$ (3,696) | \$ 2,669 |
| Net cash provided by (used in) investing activities | \$ (12,493) | \$ 19,503 |
| Net cash provided by (used in) financing activities | \$ 4,338 | \$ (4,059) |

Cash Flows from Operating Activities

For the nine months ended September 30, 2024, net cash used in operating activities was \$3.7 million, compared to \$2.7 million in net cash provided by operating activities in 2023. The decrease in net cash provided by operating activities is attributable to lower results from operations, particularly in our Building Solutions division, and increased net working capital expenditures.

Cash Flows from Investing Activities

For the nine months ended September 30, 2024, net cash used in investing activities, was \$12.5 million, compared to 2023 net cash provided by investing activities of \$19.5 million, primarily attributable to cash paid for the acquisition of TT in 2024 of \$19.7 million, including new debt facilities entered into to support the TT acquisition, partially offset by cash received from our sale leaseback transactions of \$8.1 million. Cash provided by investing activities in 2023 included cash received for the sale of Digirad of \$19.7 million.

Cash Flows from Financing Activities

For the nine months ended September 30, 2024, net cash provided by financing activities was \$4.3 million, compared to net cash used in financing activities of \$4.1 million in 2023. The increase in cash provided by financing activities relates to higher net debt utilization on our credit facilities.

Sources of Liquidity

Our principal sources of liquidity are our existing cash and cash equivalents and cash generated from operations. In addition, we have received \$8.1 million from our sale leaseback transactions in 2024. As of September 30, 2024, we had \$5.5 million of cash and cash equivalents. In connection with the sale of our Healthcare business on May 4, 2023, we paid the credit facility pursuant to the Webster Loan Agreement (as defined below) in full, using some of the proceeds from that sale. We closed out all credit facilities with eCapital and paid all remaining amounts outstanding on any eCapital balances during the second quarter of 2023. As discussed in Note 8, "Debt," we have approximately \$11.1 million in debt at September 30, 2024.

Common Stock Equity Offering

As of September 30, 2024, of the warrants issued through the public offering we closed on May 28, 2020, 1.0 million warrants were exercised and 1.4 million warrants remained outstanding, which represents 0.1 million shares of common stock equivalents, at an exercise price of \$11.25. As of September 30, 2024, of the warrants issued through the public offering we closed on January 24, 2022, there were 10.9 million warrants and no prefunded warrants outstanding at an exercise price of \$7.50 and \$0.01, respectively.

See Note 15. "Equity Transactions" in the accompanying notes to the unaudited condensed consolidated financial statements for further details.

Credit Facilities

Premier Facility

On August 16, 2023, EdgeBuilder and Glenbrook (the "EBGL Borrowers"), entered into a Revolving Credit Loan Agreement with Premier Bank ("Premier") providing the EBGL Borrowers with a working capital line of credit of up to \$4.0 million, which was subsequently increased to \$6.0 million pursuant to a subsequent agreement on December 5, 2023 (the "Premier Loan Agreement"). Availability under the Premier Loan Agreement is based on a formula tied to the EBGL Borrowers' eligible accounts receivable, inventory and equipment. Borrowings under the Premier Loan Agreement bear interest at the prime rate plus 0.75% (and a minimum interest rate of 6.75%), with interest payable monthly and the outstanding principal balance payable upon expiration of the term of the Premier Loan Agreement. The Premier Loan Agreement also provides for certain fees payable to Premier during its term. The initial term of the Premier Loan Agreement expires on December 5, 2024 but may be extended from time to time at the request of the EBGL Borrowers, subject to approval by Premier. The EBGL Borrowers' obligations under the Premier Loan Agreement are guaranteed by the Company and secured by all of their inventory, equipment, accounts and other intangibles. \$3.3 million was outstanding under the Premier Loan Agreement at September 30, 2024.

Financial covenants associated with the Premier Loan Agreement require that the EBGL Borrowers maintain (a) a debt service coverage ratio for any calendar year of less than 1.25; (b) a debt-to-equity ratio at the end of each calendar year in excess of 1.65; (c) a fixed charge coverage ratio at the end of each calendar year of less than 1.10; (d) working capital of at least \$2 million; and (e) a current ratio of at least 1.50. As of December 31, 2023, the EBGL Borrowers were not in compliance with the Premier Loan Agreement covenants. The EBGL Borrowers have obtained a waiver from Premier for the annual covenant breach as of December 31, 2023.

KeyBank Facility

On April 24, 2024, KBS entered into a Loan and Security Agreement (the "KeyBank Loan Agreement") with KeyBank National Association ("KeyBank") providing KBS with a working capital line of credit of up to \$4.0 million, subject to the conditions and procedures set forth in the KeyBank Loan Agreement. All borrowings under the KeyBank Loan Agreement bear interest at the Adjusted Daily SOFR Rate (as defined in the KeyBank Loan Agreement) plus 3%, with interest payable monthly and the outstanding principal balance payable on April 30, 2025 (the "Maturity Date"). The KeyBank Loan Agreement also provides for certain fees payable to KeyBank during its term. The initial term of the KeyBank Loan Agreement expires on the Maturity Date but may be extended from time to time at the request of KBS, subject to approval by KeyBank. KBS' obligations under the KeyBank Loan Agreement are guaranteed by the Company and secured by all of KBS' inventory, equipment, accounts and other intangibles, and all proceeds of the foregoing. Simultaneous with the execution of the KeyBank Loan Agreement, the Company entered into that certain Guaranty, dated April 24, 2024 (the "Guaranty"), pursuant to which the Company agreed to guarantee all amounts borrowed by KBS under the KeyBank Loan Agreement.

Financial covenants require that KBS maintain a ratio of its Operating Cash Flow to its Total Fixed Charges of at least 1.25 to 1.0 measured quarterly for the preceding twelve month period, commencing with the fiscal quarter ending June 30, 2024, and for each subsequent fiscal quarter thereafter.

As of September 30, 2024, KBS was not in compliance with these financial covenants and had not obtained a waiver of compliance as of the filing date. The balance outstanding under the line amounted to \$0.1 million at September 30, 2024 and KBS repaid the balance in full subsequent to quarter end. Failure to regain compliance or obtain a waiver may impact its ability to borrow on the line.

Term Loan Secured by Mortgage

On June 28, 2024, in connection with our acquisition of substantially all of the assets used in the business of Timber Technologies, Inc. which closed on May 17, 2024, Timber Properties, LLC ("Timber Properties"), an affiliate of the Seller, sold to 106 Bremer, LLC, a wholly-owned subsidiary of the Company ("106 Bremer"), all of Timber Properties' Owned Real Property pursuant to a Real Estate Sales Agreement for \$3.0 million plus closing costs.

In connection with the purchase of the Owned Real Property, on June 28, 2024, 106 Bremer issued a Promissory Note in the principal amount of \$3.0 million (the "TT Property Note") secured by a Mortgage (the "TT Property Mortgage") on the Owned Real Property to Timber Properties. All borrowings under the TT Property Note bear interest at 7.50%, with interest payable quarterly and the outstanding principal balance payable on June 29, 2034.

Bridgewater Facility

In connection with the completion of the TT Acquisition, on May 17, 2024, Timber Technologies Solutions, Inc., a wholly-owned subsidiary of the Company (the "Borrower"), entered into a Loan Agreement (the "Bridgewater Loan Agreement") with Bridgewater Bank ("Bridgewater") and issued a Term Promissory Note to Bridgewater in the amount of \$7.0 million thereunder (the "Facility"). All borrowings under the Facility bear interest at 7.85%, with interest payable monthly and the outstanding principal balance payable on May 20, 2029 (the "Maturity Date"). The Bridgewater Loan Agreement also provides for certain

fees payable to Bridgewater during its term, certain of which have been prepaid at closing. The Borrower's obligations under the Facility are guaranteed by the Company and secured by all of the Borrower's inventory, equipment, accounts and other intangibles, and all proceeds of the foregoing.

In connection with the Bridgewater Loan agreement, an amount of \$1.0 million was required to be deposited with Bridgewater and be under the sole dominion and control of Bridgewater, and the Company shall not have any control over the use of, or any right to withdraw any amount of the restricted deposit. In the event that the Company maintains compliance with all of the financial covenants set forth in the Bridgewater Loan Agreement for a certain period of time, Bridgewater shall release a portion of the deposit. The \$1.0 million deposit is recorded in Other Assets in the condensed Consolidated Balance Sheets.

Financial covenants require that TT maintain (i) a ratio of Cash Flow to Total Fixed Charges of not less than 1.30 to 1.00 as measured on each applicable Measurement Date on a trailing twelve (12) month basis; the first Measurement Date is September 30, 2024; (ii) maintain a ratio of Senior Funded Debt to trailing twelve (12) month Adjusted EBITDA not to exceed 3.00 to 1.00 as measured on each applicable Measurement Date for a Measurement Period; the first Measurement Date is June 30, 2025; (iii) maintain a ratio of Total Funded Debt to trailing twelve (12) month adjusted EBITDA not to exceed 4.00 to 1.00 as measured on each applicable Measurement Date for a Measurement Period; the first Measurement Date is June 30, 2025. TT was in compliance with the Cash Flow to Total Fixed Charges covenant as of September 30, 2024.

Webster Credit Facility

On March 29, 2019, the Company entered into a Loan and Security Agreement (the "Webster Loan Agreement") by and among certain subsidiaries of the Company, as borrowers, the Company, as guarantor, and Sterling National Bank ("Sterling"). On February 1, 2022, Sterling became part of Webster Bank, N.A. ("Webster"), and Webster became the successor in interest to the Webster Loan Agreement. The Webster Loan Agreement was also subject to a limited guarantee by Mr. Eberwein, the Executive Chairman of our board of directors.

The Webster Loan Agreement was a five-year credit facility maturing in March 2024, with a maximum credit amount of \$20.0 million for revolving loans (the "Webster Credit Facility"). In connection with the sale of our Healthcare business on May 4, 2023, we paid all amounts due and closed the Webster Credit Facility.

eCapital Credit Facilities

The EBGL Borrowers were parties to a Loan and Security Agreement with eCapital Asset Based Lending Corp. ("eCapital") providing for a \$4.0 million credit facility with a maturity date of June 2023 and an auto-renewal of one year thereafter. KBS was a party to a Loan and Security Agreement with eCapital, providing up to \$4.0 million in working capital, which was scheduled to mature and renew automatically for a period of one year moving forward. During the second quarter of 2023, we closed these two credit facilities and have no remaining debt balance with eCapital.

eCapital Term Loan

We and certain of our Investments subsidiaries were party to a Loan and Security Agreement with eCapital, as successor in interest to Gerber Finance, Inc., which provided for a credit facility with borrowing availability of up to \$2.5 million, bearing interest at the prime rate plus 3.5% per annum, and maturing on January 31, 2025, unless terminated in accordance with the terms therein. During the second quarter of 2023, we closed this credit facility and have no remaining debt balance with eCapital.

Off-Balance Sheet Arrangements

As of September 30, 2024, there were no off-balance sheet arrangements.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable.

ITEM 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to ensure that information required to be disclosed in our Securities Exchange Act of 1934, as amended (the "Exchange Act"), reports is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate, to allow for timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, we recognize that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management is required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures.

As further discussed below, we carried out an evaluation, under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act. Based on that evaluation, our chief executive officer and chief financial officer concluded that our disclosure controls and procedures were not effective as of September 30, 2024 as a result of the material weakness discussed below.

Our management identified a material weakness in our internal control over financial reporting as we did not have a sufficient complement of accounting resources to address complex accounting matters.

A "material weakness" is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the annual or interim financial statements will not be prevented or detected on a timely basis.

Our disclosure controls and procedures are designed to provide reasonable assurance of achieving their objectives as specified above. Management does not expect, however, that our disclosure controls and procedures will prevent or detect all errors and fraud. Any internal control system, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that its objectives will be met. Further, no evaluation of controls can provide absolute assurance that misstatements due to error or fraud will not occur or that all control issues and instances of fraud, if any, within the Company have been detected.

Management's assessment of and conclusion on the effectiveness of internal control over financial reporting did not include the internal controls of TT and BLL. Management has not yet determined whether the effectiveness of TT's controls will be assessed in 2024. The effectiveness of BLL's controls will be assessed in 2024.

Plan for Remediation of the Material Weakness in Internal Control Over Financial Reporting

Management has taken steps to increase the skills and experience of our accounting and financial reporting staff by investing in the continuing education and public company accounting training of our accounting and financial professionals. We have also retained additional outside financial consultants to conduct technical accounting reviews, when necessary, specifically for complex, unusual and/or significant transactions.

Changes in Internal Control over Financial Reporting

There has been no change in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Rules 13a-15 or 15d-15 under the Exchange Act that occurred during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

See Note 9. "Commitments and Contingencies" within the notes to our condensed consolidated financial statements for a summary of legal proceedings.

ITEM 1A. RISK FACTORS

In evaluating us and our common stock, we urge you to carefully consider the risks and other information in this Quarterly Report on Form 10-Q, as well as the risk factors disclosed in Item 1A to Part I of our Annual Report on Form 10-K for the fiscal year ended December 31, 2023, which we filed with the SEC on March 22, 2024. Except as noted below, the risks and uncertainties described in "Item 1A - Risk Factors" of our Annual Report on Form 10-K have not materially changed. Any of the risks discussed in this Quarterly Report on Form 10-Q or any of the risks disclosed in Item 1A to Part I of our Annual Report on Form 10-K for the fiscal year ended December 31, 2023, as well as additional risks and uncertainties not currently known to us or that we currently deem immaterial, could materially and adversely affect our results of operations or financial condition.

Our business strategy includes acquisitions, and acquisitions entail numerous risks, including the risk of management diversion and increased costs and expenses, all of which could negatively affect the Company's profitability.

Our business strategy includes, among other things, strategic acquisitions, as well as potential opportunistic acquisitions and strategic actions with respect to our existing investments, such as restructurings, strategic partnerships and collaborations, and activist activity. This overall acquisition and investment strategy entails several potential risks, including diverting management's attention from other business concerns, incurring substantial legal and other advisory fees (including, in the case of activist activity, proxy solicitation fees), and financing such acquisitions with additional equity and/or debt. Additionally, to the extent that we are already invested in the entities that are the subject of our acquisitions and other activities, our actions may be temporarily disruptive to the value of the investments, which could adversely affect our financial condition.

In addition, once completed, acquisitions may entail further risks, including: unanticipated costs and liabilities of the acquired businesses, including environmental liabilities, that could materially adversely affect our results of operations. These include: increased regulatory compliance relating to the acquired business; difficulties in assimilating acquired businesses, their personnel and their financial reporting systems, which would prevent the expected benefits from the transaction from being realized within the anticipated timeframe; negative effects on existing business relationships with suppliers and customers; and loss of key employees of the acquired businesses. In addition, any future acquisitions could cause us to incur additional debt and related interest expense, as well as contingent liabilities and amortization expense related to intangible assets, which could have a material adverse effect on our business, financial condition, operating results and cash flows, or the issuance of additional equity, which could dilute our stockholder's equity interests.

There can be no assurance that we will be able to negotiate any pending acquisition successfully, receive the required approvals for any acquisition or otherwise conclude any acquisition successfully, or that any acquisition will achieve the anticipated synergies or other positive results. Overall, if our acquisition strategy is not successful or if acquisitions are not well integrated into our existing operations, the Company's profitability, business, and financial condition could be negatively affected.

We may sustain losses in our investment portfolio, which could have an adverse effect on our results of operations, financial condition and liquidity.

A portion of our assets consists of equity securities which are adjusted to fair value each period, as well as other investments. An adverse change in economic conditions or setbacks to such companies, their operations or business models may result in a decline in the value of these investments. Such declines in value are principally recognized in net income or loss in accordance with GAAP. Any adverse changes in the financial markets and declines in value of our investments may result in additional losses and could have an adverse effect on our results of operations, financial condition and liquidity.

We have identified a material weakness in our internal control over financial reporting. If our remediation of the material weakness is not effective, or if we experience additional material weaknesses in the future or otherwise fail to maintain an effective system of internal controls in the future, we may not be able to accurately or timely report our financial condition or results of operations, which may adversely affect investor confidence in us and, as a result, the value of our common stock.

We have identified a material weakness in our internal control over financial reporting. A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of our annual or interim financial statements will not be prevented or detected on a timely basis. Our management identified a material weakness in our internal control over financial reporting as we did not have a sufficient complement of accounting resources to address complex accounting matters.

To remediate the material weakness, management has taken steps to increase the skills and experience of our accounting and financial reporting staff by increasing reviews of unusual and significant transactions and investing in the continuing education and public company accounting training of our accounting and financial professionals. We have also retained additional outside financial consultants to conduct technical accounting reviews, when necessary.

We cannot assure you that the measures we have taken to date, and are continuing to implement, will be sufficient to remediate the material weakness we have identified or avoid potential future material weaknesses. If the steps we take do not correct the material weakness in a timely manner, we will be unable to conclude that we maintain effective internal control over financial reporting. Accordingly, there could continue to be a reasonable possibility that a material misstatement of our financial statements would not be prevented or detected on a timely basis.

If we fail to remediate our existing material weakness or identify new material weaknesses in our internal controls over financial reporting, if we are unable to comply with the requirements of Section 404 of the Sarbanes-Oxley Act in a timely manner, or if we are unable to conclude that our internal controls over financial reporting are effective, investors may lose confidence in the accuracy and completeness of our financial reports and the market price of our common stock could be negatively affected. As a result of such failures, we could also become subject to investigations by the stock exchange on which our securities are listed, the SEC or other regulatory authorities, and become subject to litigation from investors and stockholders, which could harm our reputation and financial condition or divert financial and management resources from our regular business activities.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES, USE OF PROCEEDS AND ISSUER PURCHASES OF EQUITY SECURITIES

None.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

Security Trading Plans of Directors and Executive Officers

None of the Company's directors or executive officers adopted or terminated a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement during the Company's fiscal quarter ended September 30, 2024, as such terms are defined under Item 408(a) or Regulation S-K.

ITEM 6. EXHIBITS**Exhibit
Number****Description**

| | |
|----------|---|
| 3.1 | <u>Certificate of Amendment of the Restated Certificate of Incorporation of Star Equity Holdings, Inc. (incorporated by reference to Exhibit 3.1 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated June 12, 2024 (File No. 001-35947)).</u> |
| 3.2 | <u>Amended and Restated Certificate of Incorporation of Star Equity Holdings, dated October 10, 2024(incorporated by reference to Exhibit 3.1 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated October 10, 2024 (File No. 001-35947)).</u> |
| 3.3 | <u>Second Amended and Restated Certificate of Designation, Rights and Preferences of 10.0% Series A Cumulative Perpetual Preferred Stock, dated October 10, 2024 (incorporated by reference to Exhibit 3.2 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated October 10, 2024 (File No. 001-35947)).</u> |
| 3.4 | <u>Second Amendment to the Amended and Restated Bylaws of Star Equity Holdings, Inc.(incorporated by reference to Exhibit 3.1 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated August 26, 2024 (File No. 001-35947)).</u> |
| 4.1 | <u>Rights Agreement, dated August 21, 2024 (incorporated by reference to Exhibit 4.1 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated October 10, 2024 (File No. 001-35947)).</u> |
| 10.1 | <u>2018 Incentive Plan, as amended on October 10, 2024(incorporated by reference to Exhibit 10.1 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated October 10, 2024 (File No. 001-35947)).</u> |
| 10.2 | <u>Share Exchange Agreement, dated as of August 9, 2024 by and among Star Equity Holdings, Inc. and Enservco Corporation(incorporated by reference to Exhibit 10.1 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated August 9, 2024 (File No. 001-35947)).</u> |
| 10.3 | <u>Note Purchase Agreement, dated as of August 9, 2024 by and among Star Equity Holdings, Inc. and Enservco Corporation(incorporated by reference to Exhibit 10.2 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated August 9, 2024 (File No. 001-35947)).</u> |
| 10.4 | <u>Promissory Note, dated as of August 9, 2024 by and among Star Equity Holdings, Inc. and Enservco Corporation(incorporated by reference to Exhibit 10.3 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated August 9, 2024 (File No. 001-35947)).</u> |
| 10.5 | <u>Registration Rights Agreement, dated as of August 9, 2024 by and among Star Equity Holdings, Inc. and Enservco Corporation(incorporated by reference to Exhibit 10.4 to Star Equity Holdings, Inc.'s Current Report on Form 8-K dated August 9, 2024 (File No. 001-35947)).</u> |
| 31.1* | <u>Certification of the Principal Executive Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated pursuant to the Securities Exchange Act of 1934, as amended.</u> |
| 31.2* | <u>Certification of the Principal Financial Officer pursuant to Rules 13a-14(a) and 15d-14(a) promulgated pursuant to the Securities Exchange Act of 1934, as amended.</u> |
| 32.1** | <u>Certification of the Principal Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u> |
| 32.2** | <u>Certification of the Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u> |
| 101.INS* | XBRL Instance Document |
| 101.SCH* | Inline XBRL Taxonomy Extension Schema |
| 101.CAL* | Inline XBRL Taxonomy Extension Calculation Linkbase |
| 101.LAB* | Inline XBRL Taxonomy Extension Labels Linkbase |
| 101.PRE* | Inline XBRL Taxonomy Extension Presentation Linkbase |
| 101.DEF* | Inline XBRL Taxonomy Extension Definition Linkbase |
| 104.1 | Cover Page Interactive Data File (formatted in Inline XBRL and contained in Exhibit 101). |

* Filed herewith.

** This certification is being furnished solely to accompany this quarterly report pursuant to 18 U.S.C. § 1350, and is not being filed for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, and is not to be incorporated by reference into any filing of Star Equity Holdings, Inc., whether made before or after the date hereof, regardless of any general incorporation language in such filing.

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 19, 2024

STAR EQUITY HOLDINGS, INC.

By: /s/ RICHARD K. COLEMAN, JR.

Richard K. Coleman, Jr.
Chief Executive Officer
(Principal Executive Officer)

/s/ DAVID J. NOBLE

David J. Noble
Chief Financial Officer
(Principal Financial and Accounting Officer)

**CERTIFICATION OF
PRINCIPAL EXECUTIVE OFFICER
PURSUANT TO SECTION 302
OF THE SARBANES-OXLEY ACT OF 2002**

I, Richard K. Coleman, Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Star Equity Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 19, 2024

/s/ Richard K. Coleman, Jr.

Richard K. Coleman, Jr.

Chief Executive Officer

(Principal Executive Officer)

**CERTIFICATION OF
PRINCIPAL FINANCIAL OFFICER
PURSUANT TO SECTION 302
OF THE SARBANES-OXLEY ACT OF 2002**

I, David J. Noble, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Star Equity Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 19, 2024

/s/ David J. Noble

David J. Noble

Chief Financial Officer

(Principal Financial and Accounting Officer)

**CERTIFICATION OF
PRINCIPAL EXECUTIVE OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350
(SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)**

In connection with the accompanying Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended September 30, 2024, I, Richard K. Coleman, Jr., Chief Executive Officer of Star Equity Holdings, Inc., hereby certify pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended September 30, 2024, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) the information contained in such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended September 30, 2024, fairly presents, in all material respects, the financial condition and results of operations of Star Equity Holdings, Inc. at the dates and for the periods indicated.

This certification has not been, and shall not be deemed, "filed" with the Securities and Exchange Commission.

November 19, 2024

/s/ Richard K. Coleman, Jr.

Richard K. Coleman, Jr.

Chief Executive Officer

(Principal Executive Officer)

A signed copy of this written statement required by Section 906 has been provided to Star Equity Holdings, Inc. and will be retained by Star Equity Holdings, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION OF
PRINCIPAL FINANCIAL OFFICER
PURSUANT TO 18 U.S.C. SECTION 1350
(SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002)**

In connection with the accompanying Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended September 30, 2024, I, David J. Noble, Chief Financial Officer of Star Equity Holdings, Inc., hereby certify pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge:

- (1) such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended September 30, 2024, fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) the information contained in such Quarterly Report on Form 10-Q of Star Equity Holdings, Inc. for the period ended September 30, 2024, fairly presents, in all material respects, the financial condition and results of operations of Star Equity Holdings, Inc. at the dates and for the periods indicated.

This certification has not been, and shall not be deemed, "filed" with the Securities and Exchange Commission.

November 19, 2024

/s/ David J. Noble

David J. Noble

Chief Financial Officer

(Principal Financial and Accounting Officer)

A signed copy of this written statement required by Section 906 has been provided to Star Equity Holdings, Inc. and will be retained by Star Equity Holdings, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.