

INDEPENDENT | BANK

Earnings Call:  
Fourth Quarter 2025

January 22, 2026

(NASDAQ: IBCP)

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# Cautionary note regarding forward-looking statements

*This presentation contains forward-looking statements, which are any statements or information that are not historical facts. These forward-looking statements include statements about our anticipated future revenue and expenses and our future plans and prospects.*

*Forward-looking statements involve inherent risks and uncertainties, and important factors could cause actual results to differ materially from those anticipated. For example, deterioration in general business and economic conditions or turbulence in domestic or global financial markets could adversely affect our revenues and the values of our assets and liabilities, reduce the availability of funding to us, lead to a tightening of credit, and increase stock price volatility. Our results could also be adversely affected by changes in interest rates; increases in unemployment rates; deterioration in the credit quality of our loan portfolios or in the value of the collateral securing those loans; deterioration in the value of our investment securities; legal and regulatory developments; changes in customer behavior and preferences; breaches in data security; and management's ability to effectively manage the multitude of risks facing our business. Key risk factors that could affect our future results are described in more detail in our Annual Report on Form 10-K for the year ended December 31, 2024 and the other reports we file with the SEC, including under the heading "Risk Factors." Investors should not place undue reliance on forward-looking statements as a prediction of our future results.*

*Any forward-looking statement speaks only as of the date on which it is made, and we undertake no obligation to update any forward-looking statement, whether as a result of new information, future events, or otherwise.*

# Agenda

- Formal Remarks
  - **William B. (Brad) Kessel**  
President and Chief Executive Officer
  - **Gavin A. Mohr**  
Executive Vice President and Chief Financial Officer
  - **Joel F. Rahn**  
Executive Vice President – Commercial Banking
- Question and Answer session
- Closing Remarks

Note:

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# 4Q'25 Overview



## 4Q'25 Earnings

- Net income of \$18.6 million, or \$0.89 per diluted share
- Increase in net interest income of \$3.5 million over the prior year quarter and \$1.0 million over the third quarter of 2025
- Strong profitability and prudent balance sheet management results 13.4% growth in tangible book value per share compared to the prior year quarter.



## Solid Loan Growth and Strong Asset Quality

- Total loans increased 7.4% annualized while maintaining a disciplined approach to new loan production
- New loan production continues to be largely focused on new commercial clients that bring deposits to the bank
- Asset quality remained sound with NPAs/Total Assets at 0.44% and NCO of 0.04% of average loans in the quarter



## Positive Trends in Key Metrics

- Generated a ROAA and ROAE of 1.35% and 14.75%, respectively
- Net interest margin of 3.62% compared to 3.45% in the prior year quarter
- Commercial loan growth of 16.5% annualized
- Net growth in total deposits, net of brokered deposits of \$57.1 or 4.8% annualized

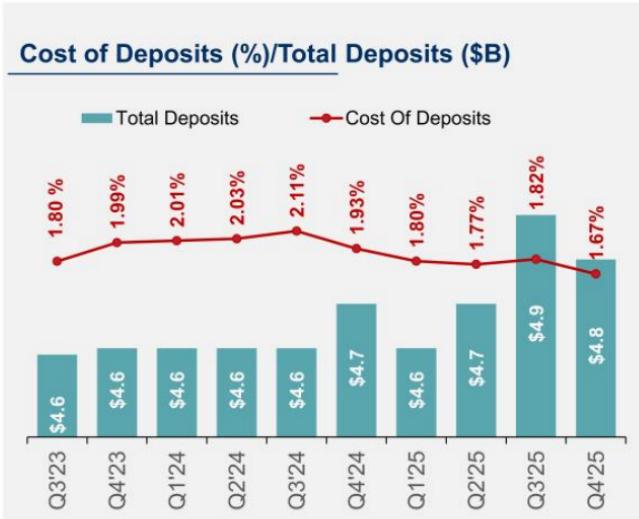
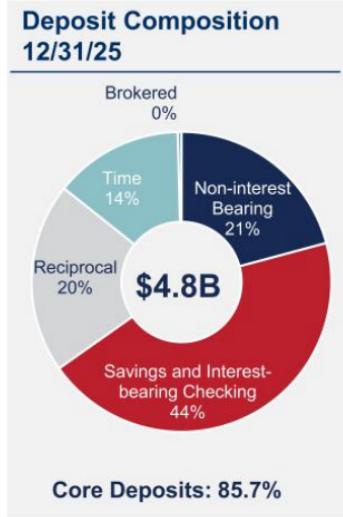


## Healthy Capital & Liquidity Positions

- Tangible book value per share increased 13.3% annualized from end of prior quarter
- An increase in tangible common equity ratio to 8.65%
- Paid off \$154.6 million of brokered time deposits

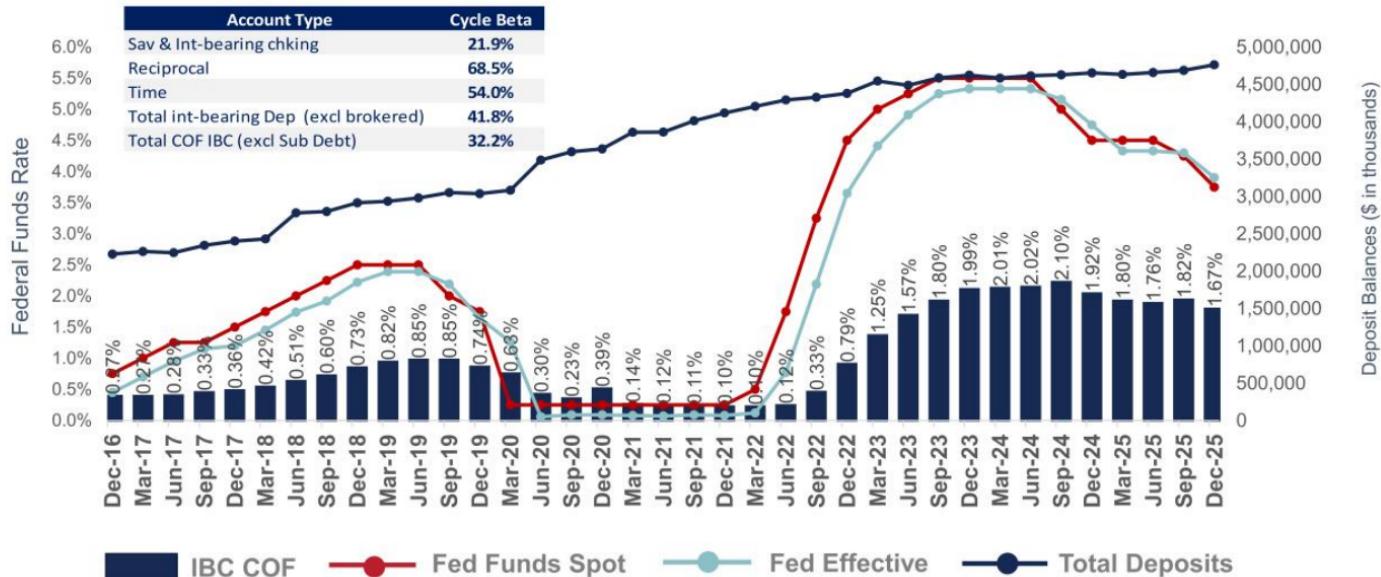
# Low-Cost Deposit Franchise

## Focused on Core Deposit Growth



- Substantial core funding – \$4.08 billion of non-maturity deposit accounts (85.7% of total deposits).
- Core deposit increase of \$57.1 million (4.8% annualized) in 4Q'25.
- Time deposit increase of \$2.0 million (1.2% annualized) in 4Q'25.
- Total deposits increased \$107.6 million (2.3%) since 12/31/24 with non-interest bearing down \$21.7 million, savings and interest-bearing checking up \$117.9 million, reciprocal up \$67.9 million, time up \$34.6 million and brokered time down \$91.2 million.
- Deposits by Customer Type:
  - Retail – 47%
  - Commercial – 37%
  - Municipal – 16%

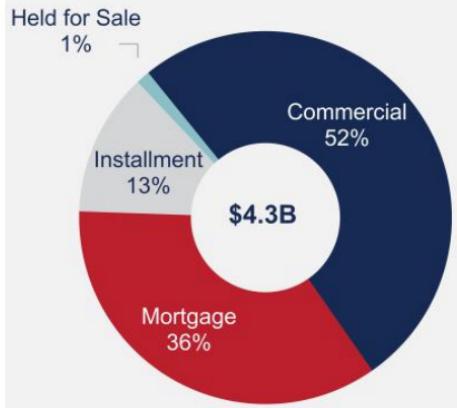
## Historic IBC Cost of Funds (excluding sub debt) vs. the Federal Funds Rate (with Deposit Balances)



# Diversified Loan Portfolio

## Focused on High Quality Growth

### Loan Composition 12/31/25



### Yield on Loans (%)/ Total Portfolio Loans (\$B)



Note: Portfolio loans exclude loans HFS.

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- Portfolio loan changes in 4Q'25:
  - Commercial – increased \$88.5 million.
  - ...Average new origination yield of 6.37% vs a 6.10% portfolio yield.
- Mortgage – increased \$7.2 million.
- ...Average new origination yield of 6.29% vs a 4.86% portfolio yield.
- Installment – decreased \$17.7 million.
- ...Average new origination yield of 7.12% vs a 5.20% portfolio yield.
- Mortgage loan portfolio weighted average FICO of 752 and average balance of \$187,373.
- Installment weighted average FICO of 755 and average balance of \$25,631.
- Commercial loan rate mix:
  - 38% fixed / 62% variable.
  - Indices – 36% tied to Prime and 64% tied to SOFR.
- Mortgage loan (including HELOC) rate mix:
  - 60% fixed / 40% adjustable or variable.
  - 7% tied to a US Treasury rate and 93% tied to SOFR.

# Concentrations within \$2.2B Commercial Loan Portfolio

## C&I or Owner Occupied Loans by Industry as a % of Total Commercial Loans (\$ in millions)

### Manufacturing

### Retail

### Health Care and Social Assistance

### Construction

### Real Estate Rental and Leasing

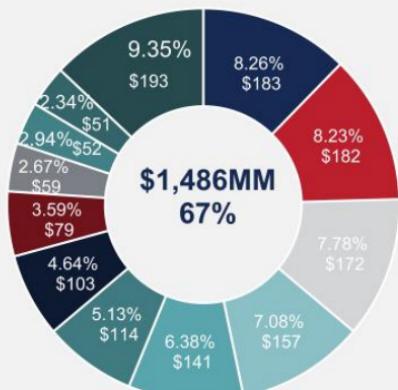
### Hotel and Accommodations

### Other Services (except Public Administration)

### Wholesale

### Finance and Insurance

### Professional, Scientific, and Technical Services



## Investor RE by Collateral Type as a % of Total Commercial Loans (\$ in millions)

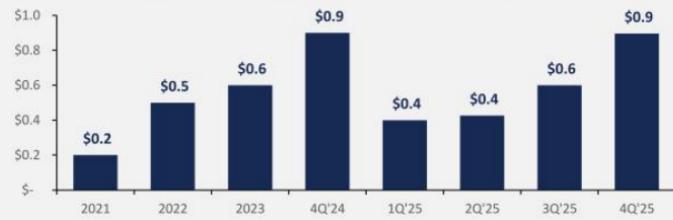


# Credit Quality Summary

## Non-performing Loans (\$ in Millions)



## ORE/ORA (\$ in Millions)



## 30 to 89 Days Delinquent (\$ in Millions)



## Non-performing Assets (\$ in Millions)



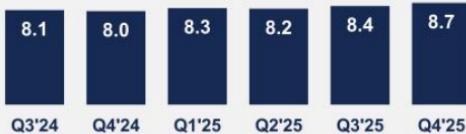
Note 1: Non-performing loans and non-performing assets exclude troubled debt restructurings that are performing.



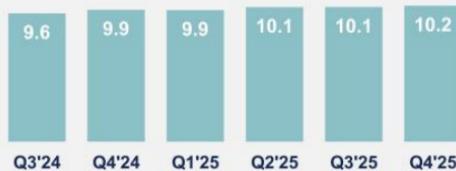
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# Strong Capital Position

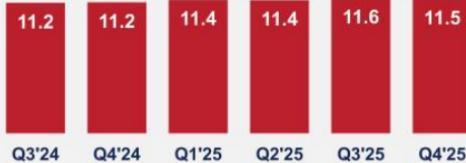
**TCE / TA (%)**



**Leverage Ratio (%)**



**CET1 Ratio (%)**



**Total RBC Ratio (%)**



- Long-term capital Priorities: Capital retention to support organic growth, acquisitions and return of capital through strong and consistent dividends and share repurchases.
- Well capitalized in all regulatory capital measurements.
- Tangible common equity ratio excluding the impact of unrealized losses on securities AFS and HTM is 9.5%
- The reduction in Total RBC ratio in 3Q'25 was due primarily to the redemption of \$40 million in subordinated debt on August 31, 2025.

# Interest Margin/Income

## Yields, NIM and Cost of Funds (%)



## Net Interest Income (\$ in Millions)



- Net interest income was \$46.4 million in 4Q'25 compared to \$42.9 million in the prior year quarter. The change is due to an increase in average earning assets and the net interest margin compared to the year-ago quarter.
- Net interest margin was 3.62% during the Fourth Quarter of 2025, compared to 3.45% in the year-ago quarter and 3.54% in the third quarter of 2025.
- 10th consecutive quarter of increasing net interest income.

# Linked Quarter Analysis

## 4Q'25 NIM Changes

**3Q'25** **3.54%**

Change in Earning Asset Yield/Mix **-0.13%**

Change in Int Bearing Liability Mix **0.09%**

Decrease in Funding Costs **0.13%**

Int Charge-off on Commercial Loan **-0.01%**

**4Q'25** **3.62%**

## Linked Quarter Average Balances and FTE Rates (\$ in thousands)

	4Q25			3Q25			Change		
	Avg Bal	Inc/Exp	Yield	Avg Bal	Inc/Exp	Yield	Avg Bal	Inc/Exp	Yield
Cash	\$79,621	\$780	3.89%	\$113,660	\$1,261	4.40%	(\$34,039)	(\$481)	-0.51%
Investments	833,371	6,863	3.29%	844,464	7,127	3.38%	(11,093)	(264)	-0.08%
Commercial loans	2,168,947	34,106	6.24%	2,103,649	34,783	6.56%	65,298	(677)	-0.32%
Mortgage loans	1,532,931	18,779	4.90%	1,534,370	19,133	4.99%	(1,439)	(354)	-0.09%
Consumer loans	547,511	7,343	5.36%	563,538	7,429	5.27%	(16,027)	(86)	0.09%
Earning assets	\$5,162,381	\$67,871	5.24%	\$5,159,681	\$69,733	5.38%	\$2,700	(\$1,862)	-0.15%
Nonmaturity deposits	\$2,932,767	\$12,743	1.72%	\$2,850,176	\$13,282	1.85%	\$82,591	(539)	-0.12%
CDARS deposits	109,779	938	3.39%	108,567	989	3.61%	1,212	(51)	-0.22%
Retail Time deposits	667,990	5,682	3.37%	643,636	5,774	3.56%	24,354	(92)	-0.18%
Brokered deposits	70,055	746	4.22%	178,155	1,928	4.29%	(108,100)	(1,182)	-0.07%
Bank borrowings	25,920	243	3.72%	14,501	139	3.80%	11,419	104	-0.08%
IBC debt	39,856	719	7.16%	66,989	1,817	10.81%	(27,133)	(1,098)	-3.66%
Cost of funds	\$3,846,367	\$21,071	2.17%	\$3,862,024	\$23,929	2.46%	(\$15,657)	(\$2,858)	-0.29%
Free funds	\$1,316,014			\$1,297,657			\$18,357		
Net interest income	\$46,800			\$45,804			\$996		
Net interest margin	3.62%			3.54%			0.08%		

# Interest Rate Risk Management

## Changes in Net Interest Income (Dollars in 000's)

**December 31, 2025**

	<b>-200</b>	<b>-100</b>	<b>Base-rate</b>	<b>100</b>	<b>200</b>
<b>Net Interest Income</b>	\$191,340	\$194,101	\$196,298	\$198,944	\$202,205
<b>Change from Base</b>	-2.53%	-1.12%		1.35%	3.01%

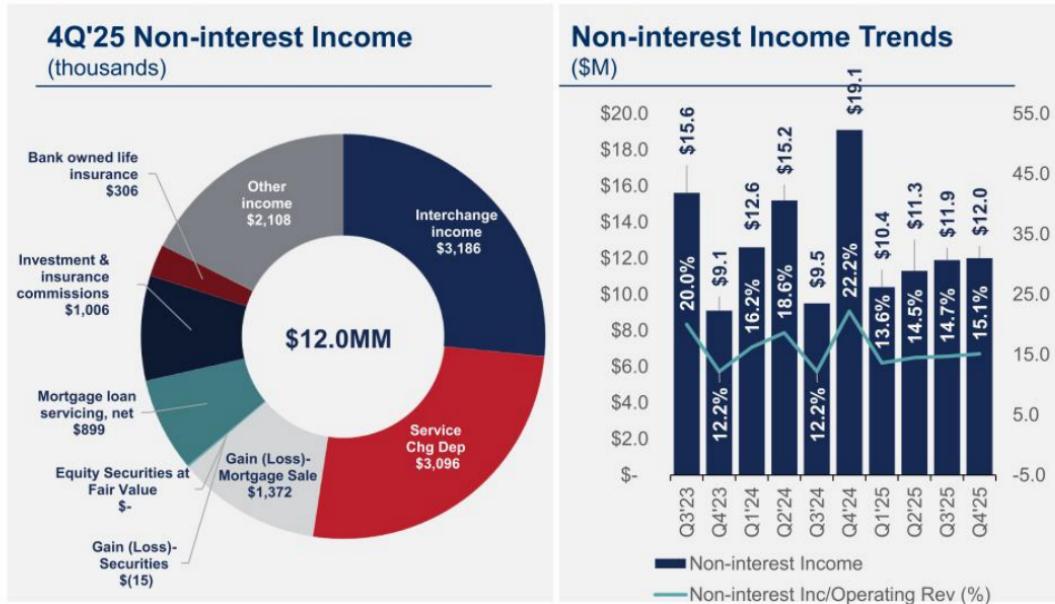
**September 30, 2025**

	<b>-200</b>	<b>-100</b>	<b>Base-rate</b>	<b>100</b>	<b>200</b>
<b>Net Interest Income</b>	\$188,085	\$190,263	\$192,535	\$195,562	\$198,049
<b>Change from Base</b>	-2.31%	-1.18%		1.57%	2.86%

Simulation analyses calculate the change in net interest income over the next twelve months, under immediate parallel shifts in interest rates, based upon a static statement of financial condition, which includes derivative instruments, and does not consider loan fees.

- The base case modeled NII is slightly higher during the quarter due to 9 basis points of modeled margin expansion. Asset and liability yields both declined during the quarter given 50 basis points of Fed easing. The NIM benefited from mix shifts in both assets and liabilities. On the asset side, solid commercial loan growth was funded by runoff in overnight liquidity, investments and lower yielding retail loans. Funding costs benefited from growth in nonmaturity deposits and a decline in wholesale funding. The NIM further benefited from a reversal of excess liquidity in 4Q25 (lower overnight liquidity and wholesale funding).
- The NII sensitivity position is largely unchanged for rate changes of +/- 200 basis points. The bank has slightly more exposure to larger rate declines (-300 and -400) and a larger benefit from larger rate increases (+300 and +400). The shift in sensitivity for larger rate moves is due to shifts in nonmaturity deposit modeling, primarily caused by 50 basis points of Fed cuts during the quarter.
- Base-rate is a static balance sheet applying the spot yield curve from the valuation date.
- Stable core funding base. Transaction accounts fund 38.6% of assets and other non-maturity deposits fund another 17.8% of assets. Low wholesale funding of just 2.5% of assets.
- 38.3% of assets reprice in 1 month and 49.2% reprice in the next 12 months.
- Continually evaluating strategies to manage NII through hedging, funding strategies as well as product pricing and structure.

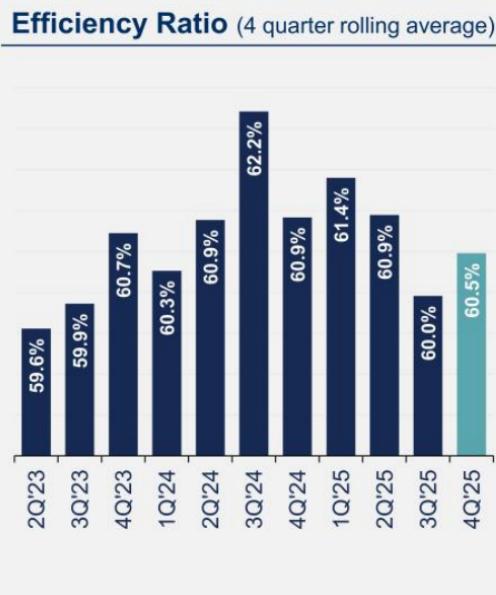
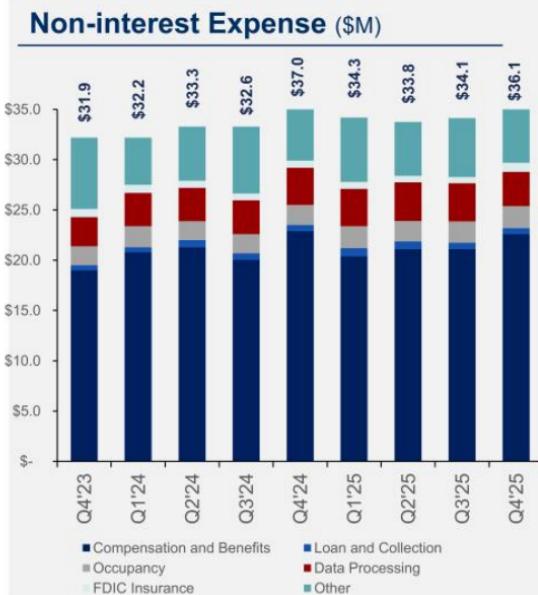
# Strong Non-interest Income



- The \$6.9 million comparative quarterly decrease in mortgage loan servicing, net is primarily attributed to changes in the fair value of capitalized mortgage loan servicing rights associated with changes in mortgage loan interest rates and expected future prepayment levels. The decrease in servicing revenue is attributed to the sale of approximately \$931 million of mortgage servicing rights on January 31, 2025.

- Mortgage banking:**
  - \$1.4 million in net gains on mortgage loans in 4Q'25 vs. \$1.7 million in the year ago quarter. The decrease is primarily due to lower profit margins on mortgage loan sales as well as lower loan sales volume.
  - \$134.3 million in mortgage loan originations in 4Q'25 vs. \$134.1 million in 4Q'24 and \$145.6 million in 3Q'25.
  - 4Q'25 mortgage loan servicing includes a \$0.2 million (\$0.01 per diluted share, after tax) increase in fair value adjustment due to price compared to an increase of \$6.5 million (\$0.24 per diluted share, after tax) in the year ago quarter.

# Focus on Improved Efficiency



- 4Q'25 efficiency ratio of 61.2%.
- Compensation and employee benefits expense of \$22.6 million, a decrease of \$0.3 million from the prior year quarter.
- Performance-based compensation was \$0.5 million lower than the prior year quarter.
- Payroll taxes and employee benefits decreased \$0.2 million primarily due to lower healthcare related costs.
- Data processing costs decreased by \$0.3 million primarily due to reimbursement from the core provider for billing overages and other credits received that was partially offset by core data processor annual asset growth and CPI related cost increases as well as price increases in other software solutions.
- Opportunities exist to gain additional efficiencies as we continue to optimize our delivery channels.

# Outlook for 2025

	LENDING Continued growth	NET INTEREST INCOME Growth driven primarily by higher average earning assets	PROVISION FOR CREDIT LOSSES Steady asset quality metrics
<b>Outlook for 2025</b> <small>*as of January, 2025</small>	<ul style="list-style-type: none"> <li>IBCP forecast of mid-single digit (approximately 5%-6%) overall loan growth is based on increases in commercial loans (9%-10%) and mortgage loans (2%-3%) with installment loans declining (2%-3%).</li> <li>This growth forecast also assumes a stable Michigan economy.</li> </ul>	<ul style="list-style-type: none"> <li>The forecast assumes 0.25% Fed rate cuts in March and August in the federal funds rate while long-term interest rates increase slightly over year-end 2024 levels.</li> <li>IBCP forecast of high-single digit (8%-9%) growth is primarily supported by an increase in earning assets and a favorable shift in the earning asset base. Expect the net interest margin (NIM) to increase (0.20% - 0.25%) in 2025 compared to full-year 2024. Primary driver is a decrease in yield on interest bearing liabilities that is partially offset by a decrease in earning asset yield.</li> </ul>	<ul style="list-style-type: none"> <li>Very difficult area to forecast. Future provision levels under CECL will be particularly sensitive to loan growth and mix, projected economic conditions, watch credit levels and loan default volumes.</li> <li>The allowance as a percentage of total loans was at 1.47% at 12/31/24</li> <li>A full year 2025 provision (expense) for credit losses of approximately 0.15%-0.20% of average total portfolio loans would not be unreasonable.</li> </ul>
<b>4Q'25 Update</b>	<ul style="list-style-type: none"> <li>Total portfolio loans increased \$78.0 million (7.4% annualized) in 4Q'25 which is above our forecasted range. Commercial loan growth of \$88.5 million (16.5% annualized), mortgage loan increase of \$7.2 million (1.9% annualized) and installment loan decrease of \$17.7 million (-12.6% annualized). YTD loan growth of \$237.5 million (5.9% annualized) which is within our forecasted range.</li> </ul>	<ul style="list-style-type: none"> <li>4Q'25 net interest income was \$3.5 million (8.2%) higher than the prior year quarter which is within the forecasted range. The net interest margin was 3.62% for the current quarter and 3.45% for the prior year quarter and up 0.08% from the linked quarter. YTD net interest income was \$13.8 (8.3%) higher than the prior year which is within the forecasted range. YTD net interest margin increased 0.18% over the prior year, below our forecast.</li> </ul>	<ul style="list-style-type: none"> <li>The provision for credit losses was an expense of \$1.9 million (0.18% annualized) for the Fourth Quarter within the forecasted range. YTD provision (expense) for credit losses of \$6.1 million or 0.15% of average total portfolio loans was at bottom of our forecasted range.</li> </ul>



# Outlook for 2025

	NON-INTEREST INCOME	NON-INTEREST EXPENSES	INCOME TAXES	SHARE REPURCHASES
<b>Outlook for 2025</b> *as of January, 2026	<ul style="list-style-type: none"> <li>Q1/Q2 quarterly 2025 forecasted range of \$11.0M to \$12.0M and Q3/Q4 forecast of \$12.0M to \$13M. Full year down 14.0% to 14.5% from 2024 actual of \$56.4M</li> <li>Expect mortgage loan origination volumes and net gain on sale to be similar to 2024. Assumes mortgage loan servicing net of approximately \$0.75M per quarter in 2025.</li> </ul>	<ul style="list-style-type: none"> <li>IBCP forecasts 2025 quarterly range of \$34.5M to \$35.5M with the total for the year up 3.0% to 4.0% from the 2024 actual of \$135.1M.</li> <li>The primary driver is an increase in compensation and employee benefits, data processing and occupancy.</li> </ul>	<ul style="list-style-type: none"> <li>Approximately a 19% effective income tax rate in 2025. This assumes a 21% statutory federal corporate income tax rate during 2025.</li> </ul>	<ul style="list-style-type: none"> <li>2025 share repurchase authorization at approximately 5% (1.1 million) of outstanding shares.</li> <li>Share repurchases will be dependent on capital levels, capital allocation options and share price trends. We are not modeling any share repurchases in 2025.</li> </ul>
<b>4Q'25 Update</b>	<ul style="list-style-type: none"> <li>Non-interest income totaled \$12.0 million in 4Q'25, which is within the forecasted range. YTD non-interest income was \$10.7 (-19.0%) lower than the prior year which is greater than the forecasted range of -14.0% to -14.5%.</li> </ul>	<ul style="list-style-type: none"> <li>Total non-interest expense was \$36.1 million in the 4Q'25, which was higher than our forecasted quarterly range. YTD non-interest expense was \$3.1 (2.3%) million higher than the prior year which was below our forecasted range.</li> </ul>	<ul style="list-style-type: none"> <li>Actual effective income tax rate of 8.6% for the Fourth Quarter of 2025 and 15.7% for the full year 2025 which is below our forecast.</li> </ul>	<ul style="list-style-type: none"> <li>Repurchased 407,113 shares for an aggregate purchase price of \$12.4 million for full year 2025.</li> </ul>

# Outlook for 2026

	LENDING Continued growth	NET INTEREST INCOME Growth driven primarily by higher average earning assets	PROVISION FOR CREDIT LOSSES Steady asset quality metrics
<b>Outlook for 2026</b> <small>*as of January, 2026</small>	<ul style="list-style-type: none"> <li>IBCP forecast of approximately 4.5%-5.5% overall loan growth is based on an increase in commercial loans (9%-11%) with mortgage loans (0%-1%) and installment loans declining (5.0%-5.5%).</li> <li>This growth forecast also assumes a stable Michigan economy.</li> </ul>	<ul style="list-style-type: none"> <li>The forecast assumes 0.25% Fed rate cuts in March and August in the federal funds rate while long-term interest rates increase slightly over year-end 2025 levels.</li> <li>IBCP forecast of high-single digit (7%-8%) growth is primarily supported by an increase in earning assets and a favorable shift in the earning asset base. Expect the net interest margin (NIM) to increase (0.18% - 0.23%) in 2026 compared to full-year 2025. Primary driver is a decrease in yield on interest bearing liabilities that is partially offset by a decrease in earning asset yield.</li> </ul>	<ul style="list-style-type: none"> <li>Very difficult area to forecast. Future provision levels under CECL will be particularly sensitive to loan growth and mix, projected economic conditions, watch credit levels and loan default volumes.</li> <li>The allowance as a percentage of total loans was at 1.48% at 12/31/25</li> <li>A full year 2026 provision (expense) for credit losses of approximately 0.20%-0.25% of average total portfolio loans would not be unreasonable.</li> </ul>

# Outlook for 2026

	NON-INTEREST INCOME	NON-INTEREST EXPENSES	INCOME TAXES	SHARE REPURCHASES
<b>Outlook for 2026</b> <small>*as of January, 2026</small>	<ul style="list-style-type: none"> <li>Quarterly 2026 forecasted range of \$11.0M to \$13.0M. Full year up 3.0% to 4.0% from 2025 actual of \$45.6M</li> <li>Expect mortgage loan origination volumes to be down 6.0% to 7.0% and net gain on sale to be down 14.0% to 16.0% compared to full year 2025. Assumes mortgage loan servicing net of approximately \$0.5M per quarter in 2026.</li> </ul>	<ul style="list-style-type: none"> <li>IBCP forecasts 2026 quarterly range of \$36.0M to \$37.0M with the total for the year up 5.0% to 6.0% from the 2025 actual of \$138.2M.</li> <li>The primary driver is an increase in compensation and employee benefits, data processing; loan and collections and occupancy.</li> </ul>	<ul style="list-style-type: none"> <li>Approximately a 17% effective income tax rate in 2026. This assumes a 21% statutory federal corporate income tax rate during 2026.</li> </ul>	<ul style="list-style-type: none"> <li>2026 share repurchase authorization at approximately 5% (1.1 million) of outstanding shares.</li> <li>Share repurchases will be dependent on capital levels, capital allocation options and share price trends. We are not modeling any share repurchases in 2026.</li> </ul>

# Strategic Initiatives



## GROWTH

- **Outside Sales** - Relationship banking focus thru consistent calling on prospects and COI's.
- Inside Service/Sales – **high retention + high cross sales**, collaboration of strategic partners.
- **Digital Marketing** - Leverage data insights, target strategically, elevate brand image, personalize the customer experience.
- **Leverage Referral Network** – Fintech (ReferLive);
- **New Products** – SMB deposit product, Business digital pmts.
- **Market Expansion** – Through existing indirect dealer network.
- **Selective and opportunistic** bank and branch acquisitions.



## PROCESS IMPROVEMENT & COST CONTROLS

- **Process Automation** – leverage core investments + Fintech partnerships: (Blend) mortgage; (Numerated) Commercial;
- **Branch Optimization** - including assessing existing locations, new locations, service hours, staffing, & workflow and leveraging technology.
- **Promotion of Self-Serve Channels** - (One Wallet, Treasury One, etc.)
- **Leverage Banker Capacity** – including on-line appointment setting.
- **Leverage Middleware + API's** – expedite new technology implementation.
- **Optimize Office Space Utilization**



## TALENT MANAGEMENT

- **Invest in our Team** – competitive C&B offering, skill training, leadership development, etc.
- **High Employee Engagement** – thru fostering a culture of purpose, opportunity, continuous learning, diversity, reward + recognition.
- **Promote Teamwork + Alignment** across all business units.
- **Invest in technology** - to enhance the employee experience + customer experience.
- **Client Service Model** – well defined and applied.



## RISK MANAGEMENT

- **Utilize three layers of defense** (business unit, risk management and internal audit). Independent & collaborative approach.
- **Consistent earnings** + maintain strong capital levels.
- **Proactive credit quality monitoring** and problem resolution.
- **Manage Liquidity and IRR**.
- **Manage Operational risk**, emphasizing cyber security, fraud prevention, and regulatory compliance.
- **Effective relationships with regulators** & other outside oversight parties. Proactive, transparent and good communication.

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## Question and Answer Session Closing Remarks

Thank you for attending  
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## Appendix

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Additional Financial Data  
and Non-GAAP Reconciliations

# Historical Financial Data

(\$M except per share data)	Year Ended December 31,				Quarter Ended,				
	2022	2023	2024	2025	12/31/24	3/31/25	6/1/25	9/30/25	12/31/25
<b>Balance Sheet:</b>									
Total Assets	\$5,000	\$5,264	\$5,338	\$5,506	\$5,338	\$5,328	\$5,419	\$5,493	\$5,506
Portfolio Loans	\$3,465	\$3,791	\$4,039	\$4,276	\$4,039	\$4,073	\$4,164	\$4,198	\$4,276
Deposits	\$4,379	\$4,622	\$4,654	\$4,762	\$4,654	\$4,634	\$4,659	\$4,859	\$4,762
Tangible Common Equity	\$317	\$374	\$425	\$474	\$425	\$438	\$440	\$461	\$474
<b>Profitability:</b>									
Pre-Tax, Pre-Provision Income	\$83.7	\$79.9	\$87.5	\$87.4	\$25.0	\$19.8	\$22.2	\$23.2	\$22.2
Pre-Tax, Pre-Prov / Avg. Assets	1.72%	1.56%	1.77%	1.62%	1.88%	1.48%	1.67%	1.69%	1.62%
Net Income <sup>(1)</sup>	\$63.8	\$59.1	\$66.8	\$68.5	\$18.5	\$15.6	\$16.9	\$17.5	\$18.6
Diluted EPS	\$2.97	\$2.79	\$3.16	\$3.27	\$0.87	\$0.74	\$0.81	\$0.84	\$0.89
Return on Average Assets <sup>(1)</sup>	1.32%	1.15%	1.27%	1.27%	1.39%	1.18%	1.27%	1.27%	1.35%
Return on Average Equity <sup>(1)</sup>	18.5%	16.0%	15.7%	14.4%	16.3%	13.7%	14.7%	14.6%	14.8%
Net Interest Margin (FTE)	3.32%	3.26%	3.38%	3.56%	3.45%	3.49%	3.58%	3.54%	3.62%
Efficiency Ratio	59.4%	60.8%	60.8%	60.5%	59.1%	62.2%	59.7%	58.9%	61.2%
<b>Asset Quality:</b>									
NPAs / Assets	0.08%	0.11%	0.13%	0.44%	0.13%	0.14%	0.16%	0.38%	0.44%
NPAs / Loans + OREO	0.12%	0.15%	0.17%	0.56%	0.17%	0.18%	0.21%	0.50%	0.56%
ACL / Total Portfolio Loans	1.51%	1.44%	1.47%	1.48%	1.47%	1.47%	1.47%	1.49%	1.48%
NCOs / Avg. Loans	0.00%	0.01%	0.02%	0.04%	0.01%	0.01%	0.02%	0.07%	0.01%
<b>Capital Ratios:</b>									
TCE Ratio	6.4%	7.2%	8.0%	8.7%	8.0%	8.3%	8.2%	8.4%	8.7%
Leverage Ratio	8.8%	9.0%	9.9%	10.3%	9.9%	9.9%	10.0%	10.1%	10.3%
Tier 1 Capital Ratio	11.4%	11.5%	12.1%	12.4%	12.1%	12.3%	12.2%	12.4%	12.4%
Total Capital Ratio	13.7%	13.7%	14.2%	13.6%	14.2%	14.5%	14.2%	13.7%	13.6%

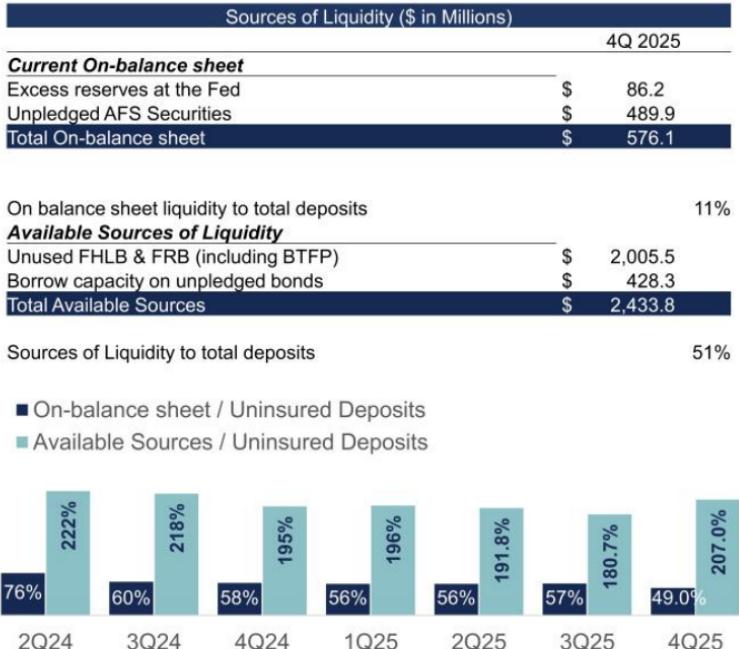
# Historic Financial Performance

	Year Ended December 31,						
(\$M except per share data)	2020	2021	2022	2023	2024	2025	5 Year CAGR
<b>Balance Sheet:</b>							
Total Assets	\$4,204	\$4,705	\$5,000	\$5,264	\$5,338	\$5,506	5.5%
Portfolio Loans	\$2,734	\$2,905	\$3,465	\$3,791	\$4,039	\$4,276	9.4%
Deposits	\$3,637	\$4,117	\$4,379	\$4,623	\$4,654	\$4,762	5.5%
Tangible Common Equity	\$357	\$367	\$317	\$374	\$425	\$473	5.8%
<b>Profitability:</b>							
Pre-Tax, Pre-Provision Income	\$81.9	\$75.4	\$83.1	\$79.9	\$87.5	\$87.4	1.3%
Pre-Tax, Pre-Prov / Avg. Assets	2.08%	1.62%	1.68%	1.56%	1.67%	1.62%	-
Net Income <sup>(1)</sup>	\$56.2	\$62.9	\$63.4	\$59.1	\$66.8	\$68.5	4.0%
Diluted EPS	\$2.53	\$2.88	\$2.97	\$2.79	\$3.16	\$3.27	5.3%
Return on Average Assets <sup>(1)</sup>	1.43%	1.41%	1.31%	1.15%	1.27%	1.27%	-
Return on Average Equity <sup>(1)</sup>	15.68%	16.13%	18.41%	16.40%	15.66%	14.43%	-
Net Interest Margin (FTE)	3.34%	3.10%	3.32%	3.26%	3.38%	3.56%	-
Efficiency Ratio	59.24%	62.87%	59.71%	60.67%	60.83%	60.50%	-
<b>Asset Quality:</b>							
NPAs / Assets	0.21%	0.11%	0.08%	0.11%	0.13%	0.44%	-
NPAs / Loans + OREO	0.32%	0.18%	0.12%	0.15%	0.17%	0.56%	-
Reserves / Total Loans	1.30%	1.63%	1.51%	1.44%	1.47%	1.48%	-
NCOs / Avg. Loans	0.11%	(0.07%)	0.00%	0.01%	0.02%	0.03%	-
<b>Capital Ratios:</b>							
TCE Ratio	8.6%	7.9%	6.4%	7.2%	8.0%	8.7%	-
Leverage Ratio	9.2%	8.8%	8.9%	9.0%	9.9%	10.3%	-
Tier 1 Capital Ratio	13.3%	12.1%	11.4%	11.5%	12.1%	12.4%	-
Total Capital Ratio	16.0%	14.5%	13.6%	13.7%	14.2%	13.6%	-
<b>Shareholder Value:</b>							
TBV/Share	\$ 16.33	\$ 17.33	\$ 15.04	\$ 17.96	\$ 20.33	\$ 23.04	7.1%
Dividends Paid per Share	\$ 0.80	\$ 0.84	\$ 0.88	\$ 0.92	\$ 0.96	\$ 1.04	5.4%
Value of Shares Repurchased	\$ 14.23	\$ 17.3	\$ 4.0	\$ 5.2	\$ -	\$ 12.4	-

# Strong Liquidity Position

## Sources of Liquidity

## Liquidity / Uninsured Deposits



Note: Portfolio loans exclude loans HFS.



- Significant liquidity position to manage the current environment.
- Total available liquidity significantly exceeds (207%) estimated uninsured deposit balances.
- Attractive loan to deposit ratio of 89.8%.
- Uninsured deposit to total deposits of approximately 24.7%, excluding brokered time deposits.

Be Independent



# Granular Deposit Base



Note: Uninsured deposit calculation is an approximation.



- Average deposit account balance of approximately \$22,512.
- Average deposit balance excluding reciprocal deposit of \$17,971.
- Average Commercial deposit balance of \$100,655.
- Average retail deposit balance of \$11,687.
- 10 largest deposit accounts total \$394.8 million or 8.29% of total deposits.
  - \$272.7 million in ICS with FDIC coverage.
- 100 largest deposit accounts total \$1.16 billion or 24.28% of total deposits.
  - \$657.3 million in ICS with FDIC coverage.

Be Independent

# Non-GAAP to GAAP Reconciliation

	Year Ended December 31,				Quarter Ended				
					December 31, 2025	September 30, 2025	June 30, 2025	March 31, 2025	December 31, 2024
	2025	2024	2023	2022	(Dollars in thousands)				
Net interest income	\$180,015	\$166,248	\$156,329	\$149,561	\$46,354	\$45,361	\$44,615	\$43,685	\$42,851
Non-interest income	45,644	56,362	50,676	61,909	11,958	11,937	11,325	10,424	19,121
Non-interest expense	138,233	135,096	127,119	128,341	36,078	34,131	33,762	34,262	36,987
Pre-Tax, Pre-Provision Income	87,426	87,514	79,886	83,129	\$22,234	\$23,167	\$22,178	\$19,847	\$24,985
Provision for credit losses	6,135	4,468	6,210	5,341	1,923	1,991	1,500	721	2,217
Income tax expense	12,750	16,256	14,609	14,437	1,739	3,674	3,801	3,536	4,307
Net income	\$68,541	\$66,790	\$59,067	\$63,351	\$18,572	\$17,502	\$16,877	\$15,590	\$18,461
Average total assets	\$5,401,441	\$5,239,952	\$5,115,624	\$4,825,723	\$5,449,518	\$5,451,922	\$5,324,959	\$5,378,022	\$5,300,368
Performance Ratios									
Return on average assets	1.27%	1.27%	1.15%	1.31%	1.35%	1.27%	1.27%	1.18%	1.39%
Pre-tax, Provision return on average assets	1.62%	1.67%	1.56%	1.72%	1.62%	1.69%	1.67%	1.50%	1.88%

# Reconciliation of Non-GAAP Financial Measures

## Reconciliation of Non-GAAP Financial Measures

	Three Months Ended		Twelve Months Ended	
	December 31, 2025	2024	December 31, 2025	2024
	(Dollars in thousands)			
<b>Net Interest Margin, Fully Taxable Equivalent ("FTE")</b>				
Net interest income	\$ 46,354	\$ 42,851	\$ 180,015	\$ 166,248
Add: taxable equivalent adjustment	446	389	1,785	902
Net interest income - taxable equivalent	<u>\$ 46,800</u>	<u>\$ 43,240</u>	<u>\$ 181,800</u>	<u>\$ 167,150</u>
Net interest margin (GAAP) (1)	<u>3.58%</u>	<u>3.42%</u>	<u>3.52%</u>	<u>3.36%</u>
Net interest margin (FTE) (1)	<u>3.62%</u>	<u>3.45%</u>	<u>3.56%</u>	<u>3.38%</u>

(1) Quarter to date are annualized.

# Reconciliation of Non-GAAP Financial Measures (continued)

## Reconciliation of Non-GAAP Financial Measures (continued) Independent Bank Corporation

### Tangible Common Equity Ratio

	Year Ended December 31,				Quarter Ended														
	2025		2024		2023		2022		2025		2025		2025						
(Dollars in thousands)																			
Common shareholders' equity	\$ 502,951	\$ 454,686	\$ 404,449	\$ 347,596	\$ 502,951	\$ 490,742	\$ 469,250	\$ 467,277	\$ 454,686										
Less:																			
Goodwill	28,300	28,300	28,300	28,300	28,300	28,300	28,300	28,300	28,300										
Other intangibles	1,001	1,488	2,004	2,551	1,001	1,123	1,244	1,366	1,488										
Tangible common equity	<u>\$ 473,650</u>	<u>\$ 424,898</u>	<u>\$ 374,145</u>	<u>\$ 316,745</u>	<u>\$ 473,650</u>	<u>\$ 461,319</u>	<u>\$ 439,706</u>	<u>\$ 437,611</u>	<u>\$ 424,898</u>										
Total assets	\$ 5,505,720	\$ 5,338,104	\$ 5,263,726	\$ 4,999,787	\$ 5,505,720	\$ 5,493,113	\$ 5,418,519	\$ 5,328,428	\$ 5,338,104										
Less:																			
Goodwill	28,300	28,300	28,300	28,300	28,300	28,300	28,300	28,300	28,300										
Other intangibles	1,001	1,488	2,004	2,551	1,001	1,123	1,244	1,366	1,488										
Tangible assets	<u>\$ 5,476,419</u>	<u>\$ 5,308,316</u>	<u>\$ 5,233,422</u>	<u>\$ 4,968,936</u>	<u>\$ 5,476,419</u>	<u>\$ 5,463,690</u>	<u>\$ 5,388,975</u>	<u>\$ 5,298,762</u>	<u>\$ 5,308,316</u>										
Common equity ratio	9.14%	8.52%	7.68%	6.95%	9.14%	8.93%	8.66%	8.77%	8.52%										
Tangible common equity ratio	<u>8.65%</u>	<u>8.00%</u>	<u>7.15%</u>	<u>6.37%</u>	<u>8.65%</u>	<u>8.44%</u>	<u>8.16%</u>	<u>8.26%</u>	<u>8.00%</u>										