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DELTA REPORT

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BKD - BROOKDALE SENIOR LIVING I
10-K - DECEMBER 31, 2024 COMPARED TO 10-K - DECEMBER 31, 2023

The following comparison report has been automatically generated

TOTAL DELTAS	5736
CHANGES	600
DELETIONS	2298
ADDITIONS	2838

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-K

☒ ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended **December 31, 2023** **December 31, 2024**

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission File Number 001-32641

BROOKDALE SENIOR LIVING INC.

(Exact name of registrant as specified in its charter)

Delaware

State or other jurisdiction of
incorporation or organization

20-3068069

(I.R.S. Employer Identification No.)

111 **105** Westwood Place, Suite 400,

Brentwood, Tennessee

37027

(Address of principal executive offices)

(Zip Code)

Registrant's telephone number including area code

(615) 221-2250

SECURITIES REGISTERED PURSUANT TO SECTION 12(b) OF THE ACT:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 Par Value Per Share	BKD	New York Stock Exchange
7.00% Tangible Equity Units	BKDT	New York Stock Exchange

SECURITIES REGISTERED PURSUANT TO SECTION 12(g) OF THE ACT:

None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☒

No ☐

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes ☐ No ☒

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

☒

Accelerated filer

☐

Non-accelerated filer

☐

Smaller reporting company

☐

Emerging growth company

☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. ☒

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements. ☐

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b). ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

The aggregate market value of common stock held by non-affiliates of the registrant on **June 30, 2023** **June 30, 2024**, the last business day of the registrant's most recently completed second fiscal quarter was approximately **\$0.8 billion** **\$1.3 billion**. The market value calculation was determined using a per share price of **\$4.22** **\$6.83**, the price at which the registrant's common stock was last sold on the New York Stock Exchange on such date.

As of **February 19, 2024** **February 17, 2025**, **189,339,428** **200,189,063** shares of the registrant's common stock, \$0.01 par value, were outstanding (excluding restricted **shares and restricted** stock units).

DOCUMENTS INCORPORATED BY REFERENCE

Certain sections of the registrant's Definitive Proxy Statement relating to its **2024 2025** Annual Meeting of Stockholders to be filed with the SEC within 120 days of **December 31, 2023** **December 31, 2024**, are incorporated by reference into Part III of this Annual Report on Form 10-K.

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FORM 10-K

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SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

Certain statements in this Annual Report on Form 10-K may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are subject to various risks and uncertainties and include all statements that are not historical statements of fact and those regarding our intent, belief, or expectations. Forward-looking statements are generally identifiable by use of forward-looking terminology such as "may," "will," "should," "could," "would," "potential," "intend," "expect," "endeavor," "seek," "anticipate," "estimate," "believe," "project," "predict," "continue," "plan," "target," or other similar words or expressions, and include statements regarding our expected financial and operational results. These forward-looking statements are based on certain assumptions and expectations, and our ability to predict results or the actual effect of future plans or strategies is inherently uncertain. Although we believe that expectations reflected in any forward-looking statements are based on reasonable assumptions, we can give no assurance that our assumptions or expectations will be attained and actual results and performance could differ materially from those projected. Factors which could have a material adverse effect on our operations and future prospects or which could cause events or circumstances to differ from the forward-looking statements include, but are not limited to, events which adversely affect the ability of seniors to afford resident fees, including downturns in the economy, housing market, consumer confidence, or the equity markets and unemployment among resident family members; changes in reimbursement rates, methods, or timing under governmental reimbursement programs including the Medicare and Medicaid programs; the effects of senior housing construction and development, lower industry occupancy, and increased competition; conditions of housing markets, regulatory changes, acts of nature, and the effects of climate change in geographic areas where we are concentrated; terminations of our resident agreements and vacancies in the living spaces we lease; changes in reimbursement rates, methods, or timing under governmental reimbursement programs including the Medicare and Medicaid programs; failure to maintain the security and functionality of our information systems, to prevent a cybersecurity attack or breach, or to comply with applicable privacy and consumer protection laws, including HIPAA; our ability to complete our capital expenditures in accordance with our plans; our ability to identify and pursue development, investment, and acquisition opportunities and our ability to successfully integrate acquisitions; competition for the acquisition of assets; our ability to complete pending or expected disposition, acquisition, or other transactions on agreed upon terms or at all, including in respect of the satisfaction of closing conditions, the risk that regulatory approvals are not obtained or are subject to unanticipated conditions, and uncertainties as to the timing of closing, and our ability to identify and pursue any such opportunities in the future; risks related to the implementation of our strategy, including initiatives undertaken to execute on our strategic priorities and their effect on our results; the impacts of the COVID-19

pandemic, including on the nation's economy and debt and equity markets and the local economies in our markets, and on us and our business, results of operations, cash flow, revenue, expenses, liquidity, and our strategic initiatives, including plans for future growth, which will depend on many factors, some of which cannot be foreseen, including the pace and consistency of recovery from the pandemic and any resurgence or variants of the disease; limits on our ability to use net operating loss carryovers to reduce future tax payments; delays in obtaining regulatory approvals; disruptions in the financial markets or decreases in the appraised values or performance of our communities that affect our ability to obtain financing or extend or refinance debt as it matures and our financing costs; our ability to generate sufficient cash flow to cover required interest, principal, and long-term lease payments and to fund our planned capital projects; the effect of any non-compliance with any of our debt or lease agreements (including the financial or other covenants contained therein), including the risk of lenders or lessors declaring a cross default in the event of our non-compliance with any such agreements and the risk of loss of our property securing leases and indebtedness due to any resulting lease terminations and foreclosure actions; the inability to renew, restructure, or extend leases, or exercise purchase options at or prior to the end of any existing lease term; the effect of our indebtedness and long-term leases on our liquidity and our ability to operate our business; increases in market interest rates that increase the costs of our debt obligations; our ability to obtain additional capital on terms acceptable to us; departures of key officers and potential disruption caused by changes in management; increased competition for, or a shortage of, associates, wage pressures resulting from increased competition, low unemployment levels, minimum wage increases and changes in overtime laws, and union activity; environmental contamination at any of our communities; failure to comply with existing environmental laws; an adverse determination or resolution of complaints filed against us, including putative class action complaints, and the frequency and magnitude of legal actions and liability claims that may arise due to COVID-19 or our response efforts; complaints; negative publicity with respect to any lawsuits, claims, or other legal or regulatory proceedings; costs to respond to, and adverse determinations resulting from, government inquiries, reviews, audits, and investigations; the cost and difficulty of complying with increasing and evolving regulation, including new disclosure obligations; changes in, or our failure to comply with, employment-related laws and regulations; the risks associated with current global economic conditions and general economic factors on us and our business partners such as inflation, commodity costs, fuel and other energy costs, competition in the labor market, costs of salaries, wages, benefits, and insurance, interest rates, tax rates, geopolitical tensions or conflicts, and uncertainty surrounding federal elections; a new presidential administration, the impact of seasonal contagious illness or an outbreak of COVID-19 or other contagious disease in the markets in which we operate; actions of activist stockholders, including a proxy contest; as well as other risks detailed from time to time in our filings with the Securities and Exchange Commission ("SEC"), including those set forth under "Item 1A. Risk Factors" contained in this Annual Report on Form 10-K and elsewhere in this Annual Report on Form 10-K. When considering forward-looking statements, you should keep in mind the risk factors and other cautionary statements in such SEC filings. Readers are cautioned not to place undue reliance on any of these forward-looking statements, which reflect management's views as of the date of this Annual Report on Form 10-K. We cannot guarantee future results, levels of activity, performance or achievements, and, except as required by law, we expressly disclaim any obligation to release publicly any updates or revisions to any forward-looking statements contained in this Annual Report on Form 10-K to reflect any change in our expectations with regard thereto or change in events, conditions, or circumstances on which any statement is based.

PART I

Item 1. Business

Unless otherwise specified, references to "Brookdale," "we," "us," "our," or "the Company" in this Annual Report on Form 10-K mean Brookdale Senior Living Inc. together with its consolidated subsidiaries.

Our Business

We are the nation's premier operator of senior living communities, operating and managing 652 647 communities in 41 states as of December 31, 2023 December 31, 2024, with the ability to serve approximately 59,000 58,000 residents. We offer our residents access to a broad continuum of services across the most attractive sectors of the senior living industry. We operate and manage independent living, assisted living, memory care, and continuing care retirement communities ("CCRCs"). As of December 31, 2024, we owned 353 communities (32,206 units), leased 266 communities (18,633 units), and managed 28 communities (4,256 units).

Our senior living communities and our comprehensive network help to provide seniors with care, connection, and services in an environment that feels like home. Our expertise in healthcare, hospitality, and real estate provides residents with opportunities to improve wellness, pursue passions, make new friends, and stay connected with loved ones. By providing residents with a range of service options as their needs change, we provide greater continuity of care, enabling seniors to age-in-place, which we believe enables them to maintain residency with us for a longer period of time. The ability of residents to age-in-place is also beneficial to our residents' families who are concerned with care decisions for their elderly relatives.

Strategy

Our goal is to be the first choice in senior living by being the nation's most trusted and effective senior living provider. Brookdale is committed to its mission—to enrich the lives of those we serve with compassion, respect, excellence, and integrity. We continue to focus on the health and well-being of our residents and associates and on achieving our long-term growth potential by providing valued high-quality care and personalized service. We believe successful execution of this strategy provides the best opportunity to create attractive long-term stockholder value. We are focused on priorities that will position us for growth and capitalize on positive trends in demand demographics, customer preferences, and lower new supply in the industry, while using our unique Brookdale differentiators and scale to our advantage. Our key strategic priorities are as follows:

- **Get every available room in service at the best profitable rate.** We believe that we provide highly valuable services to seniors, and we continually strive to expand the number of seniors we serve through targeted efforts to increase our occupancy levels while remaining focused on charging an appropriate rate for the services we provide. Over the near term, as occupancy continues to recover, we believe we can further improve controllable expense management and margin through leverage of fixed expenses while we continue to meet remain focused on meeting our residents' needs, provide providing high-quality care and personalized service, and remain remaining in compliance with applicable regulatory requirements. With this strategic priority, we are working to ensure that all communities are appropriately priced within their market. Through our targeted sales and marketing efforts, we plan to drive increased move-ins through enhanced outreach with impactful points of differentiation based on quality, clinical and healthcare expertise, a portfolio of choices, and high-quality, personalized service delivered by caring and engaged associates.
- **Attract, engage, develop, and retain the best associates.** Brookdale's culture is one of people serving people. We believe engaged associates, who are committed to our mission and culture, lead to an enhanced resident experience, higher retention, and ultimately improved operations that drive accelerated growth. Through this strategic priority, we intend to deliver continued favorable progress toward our goal of reducing associate turnover and extending length of employment with Brookdale. We also intend to further

support enhanced training programs for associates, educational and career development opportunities for associates, and a compelling value proposition for our associates in the areas of compensation, leadership, career growth, and meaningful work.

- **Earn resident and family trust and satisfaction by providing valued, high-quality care and personalized service.** We believe that fostering the continued trust of our residents and their families will allow us to build relationships that create passionate advocates and generate referrals. We intend to create a consistent high-quality experience for residents, including through the implementation and execution of our high-quality clinical, operational, dining, and resident engagement programs. We are a learning organization that uses multiple tools to obtain feedback from residents, their families, and our associates to improve our services to meet the changing needs of residents. As we lengthen our associates' tenure, we anticipate believe this will translate into an enhanced even better resident experience.

The above three priorities coupled with robust supply-demand fundamentals are intended to provide long-term returns to our stockholders by driving organic growth through focusing on growing RevPAR (as defined below), Adjusted EBITDA (as defined below), and cash flow. We expect RevPAR will continue to be driven by both occupancy and RevPOR (as defined below) growth, propelled by (i) our strategic priorities, (ii) accelerating growth within our target demographic, and (iii) significantly lower supply growth. Our goal is to initially return to our pre-pandemic level of occupancy and margins, to return to generating positive (and growing) cash flow, and then to reach or exceed our historical occupancy high and expand our margins over the long term. As occupancy grows, we anticipate benefiting from operating leverage, resulting in improving margins. With the combination of RevPAR growth and operating leverage, we expect to drive Adjusted EBITDA and cash flow increases.

Strategic innovation (including the execution of our healthcare strategy) remains an important factor for our long-term growth. We are regularly piloting programs in multiple areas with the intent to roll out successful initiatives to accelerate our growth potential. We also plan to continue to explore additional products and services that we may offer to our residents or to seniors living outside of our communities and, in the longer term where opportunities arise, we would expect to pursue development, investment, and acquisition opportunities to further enhance and grow our senior living portfolio.

- **Enhance healthcare and wellness.** We desire to enable those we serve to live well by offering our residents a high-quality healthcare and wellness platform. We believe Brookdale is uniquely positioned to be not only a key senior living leader, and partner to providers and payors, but to be the senior living leader in the value-based healthcare ecosystem. As an example, we have been piloting expanded our Brookdale HealthPlus HealthPlus® program in to a growing number of assisted living communities in certain markets. Brookdale HealthPlus, HealthPlus®, which is a community-based, technology-enabled, proactive care coordination program, is designed to help improve residents' quality of life through evidence-based preventative care coordination. During For the pilot, third consecutive year, an independent third party found that Brookdale HealthPlus HealthPlus® delivered measurable favorable outcomes compared to seniors with similar attributes living at home or in competitive senior living properties; and as properties, with this year's outcomes showing even greater improvement than the previous year. As a result, we expect to introduce Brookdale HealthPlus HealthPlus® to additional communities. We also continue to pilot the expansion of our private duty services business to serve those living outside of our communities. We believe the successful execution of these initiatives will improve resident health and well-being and drive incremental revenue and value creation (including through increasing move-ins and extending residents' average length of stay resulting in increased occupancy).
- **Drive innovation and leverage technology.** We are engaged in a variety of innovation initiatives and over time plan to pilot and test new ideas, technologies, and operating models in order to enhance our residents' engagement and experience, improve outcomes, increase average length of stay and occupancy, further differentiate Brookdale in the market, and better support our senior living operations. We also plan to continue to invest in our technology platform, with the goal of identifying and implementing solutions to reduce complexity, increase productivity, lower costs, and increase our ability to collaborate with third parties.
- **Improve and grow our senior living portfolio.** As we continue to focus on returning to, and then exceeding, our pre-pandemic results, in the near and longer term, we also intend to (i) exit certain non-strategic or underperforming owned assets when possible, (ii) exit or restructure underperforming leases as we approach lease maturity, where possible, (iii) expand our footprint and services in core markets where we have, or can achieve, a clear leadership position, and (iv) explore further growth opportunities, such as opportunistic acquisitions (including potential acquisitions of currently leased assets) and other expansions of our senior living business, subject to capital availability. Over the longer term, we expect that we will also continue to invest in our development capital expenditures program through which we expand, reposition, and redevelop selected existing senior living communities where economically advantageous.

We believe that our successful execution on these strategic priorities and our longer-term growth plans will allow us to achieve our goal to improve profitability and be the first choice in senior living by being the nation's most trusted and effective senior living provider.

Recent Developments

Macroeconomic Conditions

A confluence of macroeconomic conditions, including labor pressures, high inflation, and increased elevated interest rates, affected continued to affect our operations during 2023, 2024.

Labor Pressures

Labor costs comprise approximately two-thirds of our total facility operating expense and are subject to inflationary and labor environment pressures. We began to experience pressures associated with the intensely competitive labor environment during 2021. The United States unemployment rate remained at or below 4% each month during 2022 and 2023. Labor pressures have resulted in higher-than-typical associate turnover and wage growth, and we have experienced difficulty in filling open positions timely. We have increased our recruiting efforts to fill existing open positions, resulting in increasing the size of our workforce since the beginning of 2022. We continue to analyze wage rates in our markets and make competitive adjustments. Beginning in 2021, to cover existing open positions, we needed to increase our reliance on more expensive premium labor, primarily contract labor and overtime. By increasing the number of shifts staffed with full- and part-time Brookdale associates rather than contract labor, our reliance on contract labor has moderated costs have returned to pre-pandemic levels in the second half of 2023, inflation-adjusted levels. We continue to work to reduce our reliance on premium labor overtime

while maintaining focus committing to remain focused on meeting our residents' needs, providing high-quality care and personalized service, and remaining in compliance with applicable regulatory requirements. We continue to optimize our recruiting efforts to fill open positions, analyze wage rates in our markets, and make competitive adjustments.

The labor component of our facility operating expense in our same community portfolio increased 11.0% 3.0% during 2022 compared to the prior year. The increase primarily resulted from merit and market wage rate adjustments, more hours worked with higher occupancy during the period, and an increase in the use of premium labor, primarily overtime. The labor component of our facility operating expense in our same community portfolio increased 1.2% during 2023 2024 compared to the prior year. The increase primarily resulted from wage rate adjustments and an additional day of expense during 2024 as a result of the leap year, partially offset by a decrease in the use of premium labor, primarily contract labor, as our associate turnover has declined and the size of our workforce has increased since the beginning of 2022. labor. While the impacts of the intensely competitive labor environment have moderated continued to moderate in 2023, 2024, we may continue to experience labor cost pressure as a result of the labor environment conditions described above. Continued increased competition for, or a shortage of, nurses or other associates and general inflationary pressures have required and may require that we enhance our pay and benefits package to compete effectively for such associates.

Inflation

Our non-labor facility operating expense comprises approximately one-third of our total facility operating expense and is subject to inflationary pressures. The United States consumer price index increased 10% 21% since December 2021. 2020. Despite our mitigation efforts and with higher occupancy, our non-labor facility operating expense in our same community portfolio increased 7.7% 7.0% for 2023 2024 compared to the prior year. year, primarily resulting from broad inflationary pressure, an additional day of expense due to the leap year, and increases in estimated insurance expense, property repair expense primarily as a result of severe weather events, and marketing expense.

Interest Rates

We are highly leveraged and have significant debt obligations. As of December 31, 2023 December 31, 2024, we had \$1.5 billion \$4.1 billion of debt outstanding, including \$3.0 billion of long-term fixed rate debt at a weighted average interest rate of 4.50% and \$1.1 billion of long-term variable rate debt outstanding which is indexed to the Secured Overnight Financing Rate ("SOFR") plus a weighted average margin of 239 241 basis points. Accordingly, our annual interest expense related to long-term variable rate debt is directly affected by movements in SOFR. The SOFR increased since

We have completed the beginning refinancing of 2022, ending 2023 more than 500 basis points all of our debt maturities due in 2025. Increases in market interest rates in recent years have resulted in higher than year-end 2021. interest rates for our recent debt financing and refinancing transactions, which has resulted in an increase in the weighted average interest rate of our fixed rate debt from 3.98% as of September 30, 2023 to 4.50% as of December 31, 2024. Refer to Note 7 to the consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data" for additional information on our recent debt financing and refinancing transactions. We have approximately \$0.7 billion of fixed rate debt maturing in 2026 and 2027 at a weighted average interest rate of 4.54%, which we may need to refinance at higher interest rates.

For 2023, the year ended December 31, 2024, our debt interest expense increased 32.9% \$5.8 million, or 2.7%, compared to the prior year, substantially all primarily due to an increase in our higher fixed interest expense associated with our rates on long-term variable rate debt. Increased interest earned on our cash, cash equivalents, and marketable securities partially offset such increased interest expense. debt obtained subsequent to the beginning of the prior year.

Resident Fee Increases Community Acquisitions

In September 2024, we entered into three definitive agreements to acquire 41 communities (2,789 units) that were or are currently leased by us for a combined purchase price of \$610.0 million. In October 2024, we obtained \$135.0 million of net cash proceeds from convertible senior notes issuance and exchange transactions in order to fund a portion of the purchase price for these acquisitions. Refer to Note 7 to the consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data" for additional information on the convertible senior notes transactions.

International JV / Welltower Portfolio Acquisition

In September 2024, we entered into a definitive agreement to acquire 11 senior living communities (1,228 units) that we leased from a joint venture between Welltower Inc. ("Welltower") and its joint venture partners for a purchase price of \$300.0 million. Effective December 17, 2024, we successfully closed on the acquisition. As part of this transaction, we assumed \$194.5 million of existing 4.92% fixed rate agency debt which is scheduled to mature in March 2027 and the remainder of the purchase price was paid with cash on hand. Previously, these communities were held in a triple-net lease with annualized cash rent payments of \$22.3 million and an initial maturity of August 31, 2028.

Diversified Healthcare Trust Portfolio Acquisition

In September 2024, we entered into a definitive agreement to acquire 25 senior living communities (875 units) that, as of December 31, 2024, we leased from Diversified Healthcare Trust for a purchase price of \$135.0 million. As of December 31, 2024, these communities were held in a triple-net lease with annualized current cash rent payments of \$10.2 million and a current maturity of December 31, 2032. We expect to complete the acquisition transaction in the first quarter of 2025, subject to the satisfaction of customary closing conditions for real estate transactions. We expect to fund the acquisition of the 25 communities through proceeds from mortgage financing and cash on hand.

Welltower Portfolio Acquisition

In September 2024, we entered into a definitive agreement to acquire five senior living communities (686 units) that are currently leased by us from Welltower for a purchase price of \$175.0 million. As of December 31, 2024, these communities were held in a triple-net lease with annualized current cash rent payments of \$13.7 million. We expect to complete the acquisition transaction in the first quarter of 2025, subject to the satisfaction of customary closing conditions for real estate transactions. We expect to fund the acquisition of the five communities through proceeds from mortgage financing and cash on hand.

Community Lease Amendments

Ventas Lease Amendment

In December 2024, we and certain of our subsidiaries, and Ventas, Inc. ("Ventas") and certain of its subsidiaries, amended the existing master lease arrangement pursuant to which we lease 120 communities (10,180 units). Beginning January 1, 2026, we will continue to lease 65 communities (4,055 units) ("Renewal Communities") and the remaining 55 communities (6,125 units) ("Non-renewal Communities") that are not renewed will either be sold by Ventas or transitioned, with such transitions commencing on or after September 1, 2025.

The rates we charge our residents are highly dependent amended master lease arrangement provides for an aggregate annual minimum rent for the Renewal Communities of \$64.0 million beginning on local market conditions January 1, 2026. Effective on January 1, 2027, and on January 1 of each lease year thereafter, the competitive environment annual minimum rent will continue to be subject to an escalator equal to 3%. Under the amended master lease arrangement, the term of the leases for the Renewal Communities was extended through December 31, 2035 with one 10-year extension option remaining.

In addition, Ventas has agreed to fund costs associated with capital expenditures at the communities subject to the master lease arrangement in which our communities operate. Generally, we have increased our monthly rates, including rates for care the aggregate amount of up to \$35.0 million during the calendar years 2025 to 2027, provided that, with respect to any such amounts funded by Ventas, the annual rent under the master lease arrangement will prospectively increase by the amount of each reimbursement multiplied by the greater of (i) 8% and other services, for private pay residents on an annual basis beginning (ii) the United States 10-Year Treasury Rate plus 3.5%. No more than \$15.0 million may be funded in January each calendar year.

The annual rate adjustment effective January 1, 2023 amended master lease arrangement provides that Ventas will use commercially reasonable efforts to sell 11 of the Non-renewal Communities. Rent for our in-place private pay residents was higher than our typical annual rate adjustment any Non-renewal Communities to be sold will continue through December 31, 2025 regardless of the date of the sale (subject to a potential rent credit associated with the sale of one large community in order the group). For the remaining 44 Non-renewal Communities, Ventas will begin transitions on or after September 1, 2025. Rent will terminate with respect to help offset our recent increased costs as a result any community that is transitioned on the earlier of labor pressures, high inflation, and increased interest rates. As a result of rate and occupancy increases, our consolidated RevPAR (as defined below) for 2023 increased 11.3% compared to the prior year. We have recently made the annual rate adjustment effective January 1, 2024 for our in-place private pay residents. The average increase for 2024 was lower than the prior year increase and was again higher than our typical annual rate adjustment in order to help offset our increased costs. Due to the competitive environment for new residents in our industry, our rate adjustments could slow our occupancy recovery progress or result in a decrease in occupancy in our communities. Any use of promotional or other discounting would offset a portion date of such rate adjustments in our RevPAR and RevPOR (as defined below) results, transition or December 31, 2025. In addition, our rate adjustments may not be sufficient to offset our increased costs in the event that labor expenses, inflation, any Non-renewal Community is not sold or interest costs grow transitioned by December 31, 2025, we may manage such communities at rates higher than anticipated, a management fee of 5% of managed revenue, generally until the earlier of the transition or sale of such community or December 31, 2026.

Omega Lease Amendment

In August 2024, we amended the existing master lease with Omega Healthcare Investors, Inc. ("Omega") pursuant to which we continue to lease 24 communities (2,555 units) from Omega. The amended master lease has an initial term to expire on December 31, 2037. As part of the amendment, Omega agreed to make available up to \$80.0 million to fund costs associated with capital expenditures for the communities through December 31, 2037. The annual rent under the lease will not be adjusted upon reimbursements for capital expenditures in the aggregate amount of up to \$30.0 million of the \$80.0 million pool, which is available in certain tranches through June 30, 2028. With respect to the remaining \$50.0 million of the \$80.0 million pool, the annual rent under the lease will prospectively increase by the amount of each reimbursement multiplied by 9.5%. The \$50.0 million is available in certain tranches beginning January 1, 2025, subject to certain annual reimbursement caps specified in the lease. Under the terms of the amendment, rent will escalate annually per the terms of the existing lease escalator, with a potential minor contingent rent adjustment beginning in 2028 depending on lease performance.

The Senior Living Industry

The senior living industry has undergone dramatic growth in the past several decades, marked by the emergence of assisted living communities in the mid-1990s, and it remains highly fragmented with numerous local and regional operators. According to data from the National Investment Center for the Seniors Housing & Care Industry ("NIC"), there were approximately 2,500 local and regional senior housing operators as of December 31, 2023 December 31, 2024, of which approximately 90% operated five or fewer communities. We are the largest of a limited number of operators that provide a broad range of community locations and service level offerings at varying price levels.

The industry attracted additional investment in the last decade, prior to the start of the COVID-19 pandemic, which resulted in increased construction and development of new senior housing supply. New community openings subjected the senior housing industry to oversupply and increased competitive pressures. Data from NIC shows that industry occupancy began to decrease starting in 2016 as a result of new openings and oversupply. During that time, we experienced an elevated rate of competitive new openings, with significant new competition opening in many markets, which adversely affected our occupancy, revenues, results of operations, and cash flow.

Beginning in early 2020, the COVID-19 pandemic resulted in additional occupancy pressure for our industry. NIC data shows that senior housing occupancy decreased for four consecutive quarters between March 31, 2020 and March 31, 2021, with nearly all markets falling to record low occupancy by the first quarter of 2021. We cannot predict with reasonable certainty when Since the record low occupancy in 2021, NIC data shows that senior housing industry occupancy rate will return has returned to pre-pandemic levels or the extent to which the pandemic's effect on through greater demand may adversely affect the amount of resident fees we are able to collect from our residents, than historical levels, coupled with low inventory growth.

NIC data shows that new construction starts and openings for the senior housing industry have decreased significantly for 2023 and 2024 compared to the peaks in the last decade, decade prior to the start of the COVID-19 pandemic. The more recent impact of the pandemic, the macroeconomic factors discussed above, higher construction costs, increased interest rates, and tighter credit conditions may continue to impact new constructions starts and competitive new openings for a period of time.

The primary market for our senior living services is individuals age 75 and older. Due to demographic trends, and continuing advances in science, nutrition, and healthcare, the senior population will continue to grow. U.S. Census projections suggest that there will be over one million new potential residents per year for the next decade, and we believe that demand for senior care will increase as a result.

As seniors are living longer and this segment of the population rapidly grows, so will the number living with Alzheimer's disease and other dementias and the burden of chronic diseases and conditions. As a result of increased mobility in society, a reduction of average family size, and increased number of two-wage earner couples, families struggle to provide care for seniors and therefore look for alternatives outside of their family for care. There is a growing consumer awareness among seniors and their families regarding the types of services provided by senior living operators, which has further contributed to the demand for senior living services.

Including continued recovery from the significant challenge of the COVID-19 pandemic to our industry, additional challenges in our industry include increased state and local regulation of the assisted living, memory care, and skilled nursing sectors, which has led to an increase in the cost of doing business. The regulatory environment continues to intensify in the number and types of laws and regulations affecting us, accompanied by increased enforcement activity by state and local officials. In addition, there continue to be various federal and state legislative and regulatory proposals to implement cost containment measures that would limit payments to healthcare providers in the future.

Competition

The senior living industry is highly competitive. We compete with numerous organizations, including not-for-profit entities, that offer similar communities and services, community-based service programs, retirement communities, convalescent centers, and other senior living providers. In general, regulatory and other barriers to competitive entry in the independent living, assisted living, and memory care sectors of the senior living industry are not substantial. Consequently, we may encounter competition that could limit our ability to attract and retain residents and associates, raise or maintain resident fees, and expand our business, which could have a material adverse effect on our occupancy, revenues, results of operations, and cash flows. Due Additionally, while we believe it has become increasingly difficult for newly developed senior living communities to the industry's current lower than pre-pandemic occupancy levels, compete at our price points, certain competitors may price aggressively in order to better capture market share. Our major senior housing competitors include Atria Senior Living Inc., Life Care Services, LLC, Sunrise Senior Living, LLC, Discovery Senior Living, LLC, Erickson Senior Living, LLC, and Erickson Sunrise Senior Living, LLC and multiple regional providers with large localized market presence, as well as a large number of not-for-profit entities.

Over the long term we plan to evaluate and, where opportunities arise, pursue development, investment, and acquisition opportunities. The market for acquiring and/or operating senior living communities is highly competitive, and some of our present and potential senior living competitors have, or may obtain, greater financial resources than us and may have a lower cost of capital. In addition, several publicly-traded and non-traded real estate investment trusts ("REITs") and private equity firms have similar objectives as we do, along with greater financial resources and/or lower costs of capital than we are able to obtain. Partially as a result of tax law changes enacted through REIT Investment Diversification and Empowerment Act ("RIDEA"), we now compete more directly with the various publicly-traded healthcare REITs for the acquisition of senior housing properties, the largest of which are Ventas, Inc. and Welltower Inc. Additionally, such REITs may have the ability to directly compete in the management of certain independent living facilities as a result of recent IRS rulings.

Our History.

Brookdale Senior Living Inc. was formed as a Delaware corporation in June 2005 for the purpose of combining two leading senior living operating companies, Brookdale Living Communities, Inc. and Alterra Healthcare Corporation, which had been operating independently since 1986 and 1981, respectively. In 2005, we completed our initial public offering of common stock, and in 2006, we acquired American Retirement Corporation, another leading senior living provider that had been operating independently since 1978. In 2011, we completed the acquisition of Horizon Bay, which was the then-ninth largest operator of senior living communities in the United States. In 2014, we completed our acquisition of Emeritus Corporation through a merger, which was the then-second largest operator of senior living communities in the United States. Since our acquisition of Emeritus, we have disposed of over 350 380 communities through sales of owned communities and terminations of triple-net lease obligations.

Segments

As of December 31, 2023 December 31, 2024, we had three reportable segments: Independent Living; Assisted Living and Memory Care; and CCRCs. These segments were determined based on the way that our chief operating decision maker organizes our business activities for making operating decisions, assessing performance, developing strategy, and allocating capital resources.

Communities that we own or lease are included in the Independent Living, Assisted Living and Memory Care, or CCRCs segment, as applicable. Communities that we manage on behalf of others are included in the All Other category. The table below shows the number of communities and units within each of our senior housing segments and the All Other category as of December 31, 2023 December 31, 2024.

	Communities	Communities	Units	% of Total Units	Average Number of Units per Community	Communities	Units	% of Total Units	Average Number of Units per Community
Independent Living									
Assisted Living and Memory Care									
CCRCs									
All Other									
Total									

For the year ended December 31, 2023 December 31, 2024, we generated 93.7% 93.8% of our resident fee revenue from private pay residents, 4.8% from government reimbursement programs (primarily Medicaid and Medicare), and 1.5% 1.4% from other payor sources. Our owned communities generated 58.6% 58.8% of our resident fee revenue, and our leased communities generated 41.4% 41.2% of our resident fee revenue. The table below shows the percentage of our resident fee and management fee revenue attributable to each of our segments or All Other category for the year ended December 31, 2023 December 31, 2024.

(in thousands)	(in thousands)	Resident Fee and Management Fee Revenue	% of Total	(in thousands)	Resident Fee and Management Fee Revenue	% of Total
Independent Living	Independent Living	\$ 564,012	19.7	Independent Living	\$ 598,922	20.1
Assisted Living and Memory Care	Assisted Living and Memory Care	1,960,432	68.3	Assisted Living and Memory Care	2,038,660	68.3
CCRCs	CCRCs	332,826	11.6	CCRCs	334,468	11.2
All Other	All Other	10,161	0.4	All Other	10,521	0.4
Total resident fee and management fee revenue	Total resident fee and management fee revenue	\$ 2,867,431	100.0	Total resident fee and management fee revenue	\$ 2,982,571	100.0

Further operating results and financial metrics from our three reportable segments are discussed further in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" and Note 20 to our consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data."

Our Community Offerings

We offer a variety of senior living communities in locations across the United States. We operate and manage independent living, assisted living, memory care, and continuing care retirement communities. The majority of our units are organized in campus-like settings or stand-alone communities offering multiple service levels.

Independent Living Communities

Our independent living communities are primarily designed for middle to upper income seniors who desire to live in a residential setting that feels like home, without the efforts of ownership. Some of our independent living residents choose to relocate to a community in a metropolitan area that is closer to their adult children. The majority of our independent living communities consist of both independent and assisted living units in a single community, which allows residents to age-in-place by providing them with a broad continuum of senior independent and assisted living services to accommodate their changing needs. While the number varies depending upon the particular community, as of **December 31, 2023** **December 31, 2024** approximately 80% of all of the units at our independent living communities were independent living units, with the balance of the units operating as licensed assisted living and memory care units.

Our independent living communities are generally large multi-story buildings with extensive common areas and amenities to support the lifestyle preferences of more independent seniors. Residents may choose from studio, one-bedroom, and two-bedroom units, depending upon the specific community. Each independent living unit is designed to feel and function like a private residence while providing residents with basic services such as dining service options, an emergency alert system, housekeeping, education and wellness programs, and recreational activities. Most of these communities also offer (either directly or through access to third-party service providers) custom tailored concierge and personal assistance/private duty services at an additional charge, which may include medication reminders, daily check-in, transportation, shopping, escort, and companion services.

In addition to the basic services, our independent living communities that include assisted living also provide residents with personal care and convenience service options to provide assistance with activities of daily living ("ADLs"). The levels of care provided to residents vary from community to community depending, among other things, upon the licensing requirements and healthcare regulations of the state in which the community is located.

Residents in our independent living communities are able to maintain their residency for an extended period of time due to the range of service options available (not including skilled nursing). Residents with physical frailties and higher level service needs can often be accommodated with supplemental services in their own units or, in certain communities, are cared for in a more structured and supervised environment on a separate wing or floor. These communities also generally have dedicated assisted living associates and separate assisted living dining rooms and activity areas.

Assisted Living and Memory Care Communities

Our assisted living and memory care communities offer housing and 24-hour assistance with ADLs for our residents. Residents typically enter an assisted living or memory care community due to a relatively immediate need for services that may have been triggered by a medical event. Our assisted living and memory care communities include both freestanding, multi-story communities with more than 50 units, as well as smaller, freestanding, single story communities. Although building layouts will vary depending on specific location, the community may include (i) private studio, one-bedroom, and one-bedroom deluxe apartments, or (ii) individual rooms for one or two residents in wings or "neighborhoods" scaled to a single-family home, that would include a living room, dining room, patio or enclosed porch, laundry room, and personal care area, as well as a **caregiver care partner** work station.

We also provide memory care services at freestanding memory care communities that are specifically designed for residents with dementia, including Alzheimer's disease and other forms of cognitive impairment. Our freestanding memory care communities average 39 units and some are part of a campus-like setting which includes a freestanding assisted living community. As of **December 31, 2023** **December 31, 2024**, we provide memory care services at **338** **336** of our communities, aggregating **9,015** **8,962** memory care units across our segments. These communities include 107 freestanding memory care communities with 4,158 units included in our Assisted Living and Memory Care segment.

All residents at our assisted living and memory care communities are eligible to receive the basic care level, which includes ongoing health assessments, three meals per day and snacks, coordination of special diets planned by a registered dietitian, 24-hour staff assistance, assistance with medical care coordination, education and wellness programs, social and recreational activities providing socialization and engagement, housekeeping, and personal laundry services. In some locations, we offer our residents exercise programs and programs designed to address needs associated with early stages of Alzheimer's disease and other dementias. For an additional cost at these communities, we offer higher levels of personal care services to residents who are more physically frail or require more frequent or intensive physical assistance or increased personal care and supervision due to cognitive impairments.

As a result of their progressive cognitive decline, residents at our memory care units typically require higher levels of personal care and services than in assisted living and therefore pay higher monthly service fees. Specialized services include assistance with ADLs, behavior management, and an activities program, the goal of which is to provide a normalized environment that supports residents' decreased functional abilities.

CCRCs

Our CCRCs are large communities that offer a variety of living arrangements and services to accommodate a broad spectrum of physical ability and healthcare needs. Most of our CCRCs have independent living, assisted living, memory care, and skilled nursing available on one campus or within the immediate area. Our residents of our CCRCs are generally seniors seeking a community that offers a broad continuum of care enabling them to age-in-place. Generally, these residents will initially enter the community as independent living residents and may, at a later time, advance into an assisted living, memory care, or skilled nursing area as their needs change. Residents can also enter the CCRCs directly into assisted living, memory care, or skilled nursing and, in some cases, may enter via the skilled nursing service line following an acute event and subsequently transfer from the skilled nursing unit to one of the other on-campus service lines.

Management Services

As of **December 31, 2023** **December 31, 2024**, we managed a total of **30 28** communities (**4,579** **(4,256)** units) on behalf of others, which represented 8% of our senior housing capacity. Under our management arrangements, we receive management fees, which are generally determined by an agreed upon percentage of gross revenues (as defined in the management arrangement), as well as reimbursed expenses, which represent the reimbursement of certain expenses we incur on behalf of the owners.

Competitive Strengths

We believe our nationwide network of senior living communities is well positioned to benefit from the growth and increasing demand in the industry. Some of our most significant competitive strengths are:

- *Skilled management team with extensive experience.* Our senior management team has extensive experience in the senior living industry, including operating and managing a broad range of senior living assets, and related healthcare, hospitality, and real estate experience.
- *Geographically diverse, high-quality, purpose-built communities.* As of **December 31, 2023** **December 31, 2024**, we operated a nationwide base of **652** **647** communities in 41 states.
- *Ability to provide a broad spectrum of care.* Given our diverse mix of independent living, assisted living, memory care, and CCRCs communities, we are able to meet a wide range of our residents' needs. Through our comprehensive network of

services, we help to provide seniors with care, connection, and services to support their lifestyle in an environment that feels like home. We believe that we are one of the few companies in the senior living industry with this capability and the ability to do so at scale on a national basis. We believe that our multiple service offerings create marketing synergies and cross-selling opportunities.

- *The size of our business allows us to realize cost and operating efficiencies.* We are the largest operator of senior living communities in the United States based on total capacity. The size of our business allows us to realize cost savings and economies of scale in the procurement of goods and services. Our scale also allows us to achieve increased efficiencies with respect to various community support functions. We intend to continue utilizing our expertise and size to capitalize on economies of scale resulting from our national platform to enhance our residents' experiences. Our geographic footprint and centralized infrastructure provide us with an operational advantage. We negotiate contracts for food, insurance, and other goods and services with the advantages that scale provides. In addition, we have and will continue to leverage our centralized community support functions such as finance, human resources, legal, information technology, and **marketing**, **marketing to meet individualized community needs**. Our size, geographic footprint, and emergency response expertise enables us to provide effective solutions for our resident population in adverse weather events. Many of these weather events may result in emergency evacuations. We have protocols and resources in place that allow our communities to be nimble and move our residents quickly but safely to other Brookdale communities or hotels as needed and respond to the event based on their individual circumstances. Part of this success is attributable to our practice of ensuring ample staff accompanies the evacuated residents, providing familiar faces and high quality level of care during difficult situations.
- *The size of our business allows us to participate in value-based care.* Due to the scale of residents we serve, our organization is uniquely positioned to collaborate with large hospitals, healthcare systems, and nationwide provider groups. In today's healthcare landscape, where value-based care is a priority, providers seek strategic partners to close gaps in care and ensure individuals receive the services they need. Likewise, private insurance companies actively seek partnerships to help improve quality outcomes for their members while reducing overall healthcare costs. We bring a distinct advantage by offering communities that are strategically located within proximity of each other and by being able to replicate our model across multiple markets and states. This geographic presence and scalability make us an ideal partner for healthcare companies aiming to expand their impact and achieve system-wide goals. Our innovative clinical model is designed to align with healthcare providers' objectives, focusing on delivering care directly within our communities. By emphasizing preventive care and effective management of chronic conditions, we aim to reduce unnecessary emergency room visits and hospitalizations. This approach improves the convenience and quality of care for residents and aligns with broader healthcare goals of cost reduction and improved health outcomes.

Seasonality

Our senior housing business has typically experienced some seasonality, which we experience in certain regions more than others, due to weather patterns, geography, and higher incidence and severity of flu and other illnesses during winter months. Although our seasonal pattern varies from year to year, **and occupancy patterns have been affected by the COVID-19 pandemic, historically** our average monthly occupancy **has generally begun** **begins** to decline sequentially toward the end of the fourth quarter of the year, and we **have generally expected** **expect** average monthly occupancy to begin to increase towards the end of the second quarter each year with the third quarter historically being the highest

occupancy growth period of the year. Utility expenses trend seasonally high in the first quarter and third quarter of each year. Facility operating expenses, such as labor, food, and supplies also trend higher in the second half of the year compared with the first half due to an increased number of working days.

Operations

Operations Overview

We have implemented intensive standards, policies and procedures, and systems, including detailed associate resources and training, which we believe have contributed to high levels of customer service. Further, we believe our centralized community support infrastructure allows our community-based leaders and personnel to focus on resident care and family connections.

Community Support Functions

We have developed a centralized support infrastructure and services platform, which we believe provides us with a significant operational advantage over local and regional operators of senior living communities. The size of our business also allows us to achieve increased efficiencies with respect to various community support functions such as procurement, human resources, finance, accounting, legal, information technology, and marketing. We are also able to realize cost efficiencies in the purchasing of food, supplies, insurance, benefits, and other goods and services. In addition, we have established centralized operations groups to support all of our service lines and communities in areas such as training, regulatory affairs, asset management, dining, clinical services, sales, resident engagement, marketing, and procurement. We have also established company-wide policies and procedures relating to, among other things: resident care; community design and community operations; billing and collections; accounts payable; finance and accounting; risk management; development of associate training materials and programs; advertising and marketing activities; the hiring and training of management and other community-based personnel; compliance with applicable local and state regulatory requirements; and implementation of our acquisition, development, and leasing plans.

Community Staffing and Training

Each community has an Executive Director responsible for the overall day-to-day operations of the community, including the community's associate relations, resident and family engagement and connection, financial performance, and regulatory compliance. Each Executive Director receives specialized training developed by our learning and development associates. In addition, a portion of each Executive Director's compensation is directly based on the operating performance of the community, community associate turnover, and resident and family satisfaction. We continue to take actions intended to simplify the role of our Executive Director to allow them to focus on our residents and their families and our associates. We believe that the quality of our communities, coupled with support provided by our community support infrastructure has enabled us to attract high-quality, professional community Executive Directors.

Depending upon the size and type of the community, each Executive Director is supported by key leaders, a Health and Wellness Director (or nursing director), and/or a Sales Director. The Health and Wellness Director or nursing director is directly responsible for day-to-day care of our assisted living, memory care, and skilled nursing residents. The Sales Director oversees the community's sales, marketing, and community outreach programs. Other key positions supporting each community may include individuals responsible for dining services, healthcare services, resident activities, housekeeping, transportation, and maintenance.

We believe that quality of care and operating efficiency can be maximized through direct resident and associate interaction. Associates involved in resident care, including administrative associates, are trained in support and care protocols, including emergency response techniques. We have adopted formal training and evaluation procedures to help ensure quality care for our residents. We have comprehensive policy and procedure manuals and hold regular training sessions for management and non-management associates at each community.

Quality Assurance

We maintain quality assurance programs at each of our communities overseen by our community support associates. Our quality assurance programs are designed to achieve a high degree of resident and family member satisfaction through the care and services that we provide. Our quality control measures include, among other things, community inspections conducted by community support associates on a regular basis. These inspections cover the appearance of the exterior and grounds; the appearance and cleanliness of the interior; the professionalism and friendliness of associates; quality of resident care (including assisted living and memory care services and nursing care); the quality of activities and the dining program; observance of residents in their daily living activities; and compliance with government regulations. Our quality control measures also include the survey of residents and family members on a regular basis to monitor their perception of the quality of services we provide to residents.

In order to foster a sense of belonging and engagement, as well as to respond to residents' needs and desires, at many of our communities, we have established a resident council or other resident advisory committees that meet periodically with the Executive Director of the community. These committees promote resident involvement and satisfaction and enable community management to be more responsive to their residents' needs and desires.

Marketing and Sales

Our marketing efforts are intended to create awareness of our brand and services to educate prospects and referral sources about the Brookdale difference. We meet prospects where they are in their journey, whether they are learning about senior living for the first time or need to schedule a visit at one of our communities. We target a variety of audiences who have a role in the decision-making process for senior housing and our healthcare services, including potential residents, their family members and referral sources, including the medical community (hospital discharge planners, physicians, skilled nursing facilities, home health agencies, and social workers), professional organizations, employer groups, clergy, area agencies for the elderly, and paid referral organizations. Our marketing associates develop strategies to promote our communities at the local market and national level. We execute an integrated marketing campaign approach, including local media and outreach programs, digital advertising, social media, print advertising, e-mail, direct mail, and special events, such as health fairs and community receptions. All online forms and many calls are handled by trained senior living advisors in our Brookdale Connection Center, who schedule visits directly to our communities. Certain resident referral programs have been established and promoted at many communities within the limitations of federal and state laws. We will continue to leverage and grow our Brookdale brand to win locally in the markets we serve.

Human Capital Resources

Our Associates

We are dedicated to enriching the lives of those we serve with compassion, respect, excellence, and integrity. We know that our success is dependent on attracting, engaging, developing, and retaining the best associates. As of **December 31, 2023** **December 31, 2024**, we employed approximately 36,000 associates, **70%** **68%** of whom were full-time. Approximately **1,300** **1,400** centralized and regional community support associates support our community-based associates. As of December 31, 2023, approximately 80% of our associates are women, who comprise approximately 70% of the leadership roles at our communities and community support centers. Approximately 60% of our associates and 17% of individuals in our leadership roles are people of color.

During **2023, 2024**, we continued to focus on hiring the best associates and reducing turnover in order to decrease our use of more expensive premium labor. We seek to ensure that our communities are staffed with the appropriate mix of full and part-time associates. By increasing the number of shifts staffed with our full- and part-time Brookdale associates rather than contract labor, our reliance on contract labor has moderated costs have returned to pre-pandemic levels in the second half of 2023. inflation-adjusted levels. We continue to work to reduce our reliance on premium labor overtime while maintaining focus remaining focused on meeting our residents' needs, providing high-quality care and personalized service, and remaining in compliance with applicable regulatory requirements. We continue to optimize our recruiting efforts to fill open positions, analyze wage rates in our markets, and make competitive adjustments.

Inclusion and Diversity

To attract and retain associates, we are committed to maintaining a welcoming and inclusive environment where people have an equal chance to grow and succeed. We support our associates by providing an open door policy, offering training to help our people grow and to understand our commitment to providing a workplace free from discrimination and harassment, consistently enforcing our policies, and maintaining the expectation that all our associates will be treated with dignity and respect. Brookdale is committed to inclusion and diversity – built on a foundation of trust, partnership, courage, and passion. We define diversity as the representation of associates from different groups, ideas, perspectives, and values. We define inclusion as a culture of policies and practices that actively engages and provides each of our associates with the opportunity to be successful at Brookdale.

We believe an inclusive and diverse culture can help achieve our mission by:

- Attracting and retaining the best talent by recruiting from a broad array of backgrounds for all levels of the organization and investing in our talent;
- Increasing growth, productivity, and engagement by fostering a workplace where all associates feel valued and contribute to their fullest potential;
- Making Brookdale the place for top talent, driving outstanding service for our residents, and increasing stockholder value; and
- Equipping our associates with resources to serve the changing demographics and needs of residents.

In 2022, we launched our first six-month long development program focused on identifying a diverse mix of associates interested in an Executive Director career path, which continued with the selection of our second cohort in 2023. Approximately 40% of the program participants identify as people of color. This program helps equip future leaders with the skills they need to advance their career with Brookdale.

Talent Acquisition, Engagement, Development, and Retention

We want to attract people who want to do challenging yet rewarding work and who want to make a difference in the lives of others. We want our associates to feel valued, to find purpose and meaning in their work, and to know they make an impact that stretches beyond the walls of the communities and offices. In order to attract high-quality talent, we offer competitive wages and benefits as well as opportunities to grow a career at Brookdale through education, training, and on-the-job development experiences.

Recruitment Strategies

In order to attract people who want the chance to be a part of something bigger than themselves, we use a variety of strategies to attract and hire diverse talent to our organization. We optimized our field recruiting strategy through close collaboration with local operational leadership on current and anticipated workforce planning needs, leveraging an agile market and region-based approach to provide targeted hiring support, while continuously improving systems and processes. We Additionally, we have implemented additional ways to support recruiting from military settings. Additionally, we continue settings, including veterans. We also actively work to source from employment websites created for under-represented groups partner with nursing schools, nationally and locally, to expand our pipeline of candidates. recruit nursing students to work in assisted living.

Development

We offer ongoing learning opportunities for our associates beyond the onboarding programs they participate in when they join Brookdale and throughout their to ensure they have learning solutions available to them to build long-term careers to at Brookdale and better serve our residents and to grow throughout their career, careers. Our Brookdale University provides training and leadership development for leaders across the organization. In addition to internal development opportunities, we have also launched multiple programs developed a program to advance fees build business acumen skills to drive improved community performance, and associates continue to have opportunities for professional development through our advanced fee and tuition assistance for certain associates to pursue relevant certifications. programs.

Retention

We believe the performance of our individual communities and of our company as a whole are correlated to retention of our key community leaders. Our **2023** **2024** annual incentive plan included the strategic objective of retaining key community leadership (Executive Directors, Health and Wellness Directors, and Sales Directors) in our same community portfolio. As a result of our retention initiatives, our retention of key community leaders in our same community portfolio increased for **2023** **2024** compared to **2022, 2023**. We also believe that it is important to hear from our associates as a way to engage and retain them, them and have various listening systems that are utilized for feedback. To that end, in **2023** **2024**, we conducted an associate engagement pulse surveys survey for specific populations all associates to focus on certain actions to engage and retain them.

Total Rewards

To attract and retain the best associates, we offer a competitive total rewards program, which we believe is an important aspect of our overall compensation. Both full-time and part-time associates are offered benefits, including a 401(k) retirement savings plan with the opportunity for matching contributions, as well as medical, dental, and other types of insurance. In 2023, 2024, approximately half of our eligible full-time associates participated in our medical plans.

We also know maintaining overall well-being is important, which is why we offer benefits to cover a spectrum of needs. For example, all associates have access to free short-term counseling and well-being coaching. In addition, full-time associates enrolled in one of our medical plans can receive a wellness incentive for completing their annual physical. Associates enrolled in a Brookdale medical plan are also eligible to participate in a free coach-led digital program for weight loss, diabetes management and reversal, as well as chronic back, knee, or hip pain. They We also are able to use a mobile phone application to help individuals process and cope with life's challenges, for free. Brookdale also recognizes recognize the importance of financial wellbeing, which is why we offer access to a financial wellness program for all associates.

Welcoming and Inclusive Environment

To attract and retain associates, we are committed to maintaining a welcoming and inclusive environment built on a foundation of trust, partnership, courage, and passion where people have an equal chance to grow and succeed. We support our associates by providing an open door policy, offering training to help our people grow and to understand our commitment to providing a workplace free from discrimination and harassment, consistently enforcing our policies, and maintaining the expectation that all our associates will be treated with dignity and respect. We define diversity as the representation of associates from different groups, ideas, perspectives, and values. We define inclusion as a culture of policies and practices that actively engages and provides each of our associates with the opportunity to be successful at Brookdale.

We believe an inclusive and diverse culture can help achieve our mission by:

- Attracting and retaining the best talent by recruiting from a broad array of backgrounds for all levels of the organization and investing in our talent;
- Increasing growth, productivity, and engagement by fostering a workplace where all associates feel valued and contribute to their fullest potential;
- Making Brookdale the place for top talent, driving outstanding service for our residents, and increasing stockholder value; and
- Equipping our associates with resources to serve the changing demographics and needs of residents.

Industry Regulation

The regulatory environment surrounding the senior living industry continues to intensify in the number and type of laws and regulations affecting it. Federal, state, and local officials are increasingly focusing their efforts on enforcement of these laws and regulations. This is can be particularly true for large for-profit, multi-community providers like us. Some of the laws and regulations that impact our industry include: state and local laws impacting licensure, protecting consumers against unfair and deceptive trade practices, and generally affecting the communities' management of property and equipment and how we otherwise conduct our operations, such as fire, health, safety, and privacy laws and regulations; federal and state laws governing Medicare and Medicaid, which regulate allowable reimbursable costs, pricing, rates, quality of services, quality of care, food service, resident rights (including abuse and neglect) and fraud; federal and state residents' rights statutes and regulations; anti-kickback and physician self-referral ("Stark") laws; safety and health standards set by the Occupational Safety and Health Administration; and federal, state, and local employment-related laws and regulations. We are unable to predict the future course of federal, state, and local legislation or regulation. Changes in the regulatory framework could have a material adverse effect on our business.

State and Local Regulation and Licensing

Many senior living communities are subject to regulation and licensing by state and local health and social service agencies and other regulatory authorities. Although requirements vary from state to state, these requirements may address, among others, the following: personnel education, training, and records; community services; staffing; physical plant specifications; furnishing of resident units; food and housekeeping services; emergency evacuation plans; emergency power generator requirements; professional licensing and certification of staff; and resident rights and responsibilities. In several of the states in which we operate there are different levels of care that may be provided based on the level of licensure. In several of the states in which we operate, or intend to operate, assisted living and memory care communities or skilled nursing facilities require a certificate of need before a community may be opened or the services at an existing community may be expanded. Senior living communities may also be subject to state and/or local building, zoning, fire, and food service codes and must be in compliance with these local codes before licensing or certification may be granted. These laws and regulatory requirements could affect our ability to expand into new markets and to expand our services and communities in existing markets.

Unannounced surveys or inspections may occur annually, bi- or tri-annually, or following a regulator's receipt of a complaint about a provider. From time to time in the ordinary course of business, we receive survey reports from state or federal regulatory bodies citing deficiencies resulting from such inspections or surveys. Most inspection deficiencies are resolved through a plan of corrective action relating to the community's operations, but the reviewing agency may have the authority to take further action against a licensed or certified community, which could result in the imposition of fines, imposition of a provisional or conditional license, suspension or revocation of a license, suspension or denial of admissions or denial of payment for admissions, loss of certification as a provider under federal and/or state reimbursement programs, or imposition of other sanctions, including criminal penalties. Loss, suspension, or modification of a license may also cause us to default under our debt and lease documents and/or trigger cross-defaults. Sanctions may be taken against providers or facilities without regard to the providers' or facilities' history of compliance. In addition, states' Attorneys General vigorously enforce consumer protection laws as those laws relate to the senior living industry. State Medicaid Fraud and Abuse Units may also investigate assisted living and memory care communities even if the community or any of its residents do not receive federal or state funds. We may also expend considerable resources to respond to federal and state investigations or other enforcement action under applicable laws or regulations (including investigations and actions by state Attorneys General and other state and local authorities). To date, none of the deficiency reports received by us has resulted in a suspension, fine, or other disposition that has had a material adverse effect on our revenues, results of operations, or cash flows. However, any future substantial failure to comply with any applicable legal and regulatory requirements could result in a material adverse effect to our business as a whole.

Regulation of the senior living industry is evolving at least partly because of the growing interests of a variety of advocacy organizations and political movements attempting to standardize regulations for certain segments of the industry, particularly assisted living and memory care. Our operations could suffer from future regulatory developments, such as federal assisted living and memory care laws and regulations, as well as mandatory increases in the scope and severity of deficiencies determined by survey or inspection officials or an increase in the number of citations that can result in civil or criminal penalties. Certain current state laws and regulations allow enforcement officials to make determinations on

whether the care provided by one or more of our communities exceeds the level of care for which the community is licensed. Furthermore, certain states may allow citations in one community to impact other communities in the state. Revocation or suspension of a license, or a citation, at a given community could therefore impact our ability to obtain new licenses or to renew existing licenses at other communities, which may also cause us to be in default under our loan or lease agreements and trigger cross-defaults or may also trigger defaults under certain of our credit agreements, or adversely affect our ability to operate and/or obtain financing in the future. If a state were to find that one community's citation will impact another of our communities, this will also increase costs and result in increased surveillance by the state survey agency. If regulatory requirements increase, whether through enactment of new laws or regulations or changes in the enforcement of existing rules, including increased enforcement brought about by advocacy groups, in addition to federal and state regulators, our operations could be adversely affected. Any adverse finding by survey and inspection officials may serve as the basis for false claims lawsuits by private plaintiffs and may lead to investigations under federal and state laws, which may result in civil and/or criminal penalties against the community or individual.

Regulation Against Fraud, Abuse, and False Claims

There are various extremely complex federal and state laws governing a wide array of referrals, relationships, and arrangements and prohibiting fraud by healthcare providers, including those in the senior living industry, and governmental agencies are devoting increasing attention and resources to such anti-fraud initiatives. The Health Insurance Portability and Accountability Act of 1996, or HIPAA, and the Balanced Budget Act of 1997 expanded the penalties for healthcare fraud. With respect to our participation in federal healthcare reimbursement programs, the government or private individuals acting on behalf of the government may bring an action under the False Claims Act alleging that a healthcare provider has defrauded the government and seek treble damages for false claims and the payment of additional monetary civil penalties. The False Claims Act allows a private individual with knowledge of fraud to bring a claim on behalf of the federal government and earn a percentage of the federal government's recovery. Because of these incentives, so-called "whistleblower" suits have become more frequent.

Additionally, since we operate communities that participate in federal and/or state healthcare reimbursement programs, we are subject to federal and state laws that prohibit anyone from presenting, or causing to be presented, claims for reimbursement which are false, fraudulent, or are for items or services that were not provided as claimed. Similar state laws vary from state to state. Violation of any of these laws can result in loss of licensure, citations, sanctions, and other criminal or civil fines and penalties, the refund of overpayments, payment suspensions, or termination of participation in Medicare and Medicaid programs, which may also cause us to default under our debt and lease documents and/or trigger cross-defaults.

Anti-Kickback Regulation

We are subject to certain federal and state laws that regulate financial arrangements by healthcare providers, such as the federal Anti-Kickback Statute, the Stark laws, and certain state referral laws. The federal Anti-Kickback Statute makes it unlawful for any person to offer or pay (or to solicit or receive) "any remuneration ... directly or indirectly, overtly or covertly, in cash or in kind" for referring or recommending for purchase any item or service which is eligible for payment under the Medicare and/or Medicaid programs. Authorities have interpreted this statute very broadly to apply to many practices and relationships between healthcare providers and sources of patient referral. If we were to violate the federal Anti-Kickback Statute, we may face criminal penalties and civil sanctions, including fines and possible exclusion from government reimbursement programs, which may also cause us to default under our debt and lease documents and/or trigger cross-defaults. Adverse consequences may also result if we violate federal Stark laws related to certain Medicare and Medicaid physician referrals. While we endeavor to comply with all laws that regulate the licensure and operation of our business, it is difficult to predict how our revenues could be affected if we were subject to an action alleging such violations.

Confidentiality and Privacy Regulation

We are subject to federal and state laws designed to protect the confidentiality of patient health information. The United States Department of Health and Human Services has issued rules pursuant to HIPAA relating to the privacy of such information. Rules that became effective in 2003 govern our use and disclosure of health information at certain HIPAA covered communities. We established policies and procedures to comply with HIPAA privacy and security requirements at these communities. We were required to be in compliance with the HIPAA rule establishing administrative, physical, and technical security standards for health information by 2005. To the best of our knowledge, we are in compliance with these rules. In addition, states have begun continued to enact more and enforce comprehensive privacy laws and regulations addressing individual consumer rights to regarding data protection and/or transparency. There are five states with comprehensive privacy laws effective in 2023. Additional state legislative and regulatory efforts to regulate consumer privacy protection have passed in 2023 with laws becoming effective in 2024 and beyond. These legislative and regulatory developments will continue to influence the design and operation of our business and our privacy and security efforts.

COVID-19 Regulation

We have been and may continue to be subject to federal and state laws, regulations and executive orders relating to healthcare providers' response to the COVID-19 pandemic. While many of the regulatory requirements were temporary and expired with the end of the public health emergency in May 2023, these requirements generally may include mandatory requirements for vaccination of staff, testing of residents and/or staff, providing COVID-19 related paid leave, implementation of infection control standards and procedures, imposition of restrictions on new admissions or readmissions of residents, required screening of all persons entering a community, imposition of restrictions or limitations on who and how residents may be visited, and imposition of mandatory notification requirements to residents, families, staff, and regulatory bodies related to positive COVID-19 cases. Enhanced or additional penalties may apply for violation of such requirements.

Employment-Related Regulation

We are also subject to an increasing and wide variety of federal, state, and local employment-related laws and regulations which govern matters including, but not limited to, wage and hour requirements, equal employment opportunity obligations, leaves of absence and reasonable accommodations, employee benefits, the right of employees to engage in protected concerted activity (including union organizing), and occupational health and safety requirements. Because labor represents such a large portion of our operating expenses, changes in federal, state, and local employment-related laws and regulations could increase our cost of doing business. Furthermore, any failure to comply with these laws can result in significant protracted litigation, government investigation, penalties, or other damages which could harm our reputation and have a material adverse effect on our business.

Medicare and Medicaid Programs

Reimbursements from Medicare and Medicaid represented 1.5% 1.3% and 3.3% 3.5%, respectively, of our consolidated resident fee revenue for the year ended December 31, 2023 December 31, 2024. Medicare and Medicaid reimbursements represented 16.9% 15.5% of our CCRCs segment's resident fee revenue during such period.

Medicare is a federal program that provides certain hospital and medical insurance benefits to persons age 65 and over and certain disabled persons. We receive revenue for our skilled nursing services from Medicare. Medicaid is a medical assistance program administered by each state, funded with federal and state funds pursuant to which healthcare benefits are available to certain indigent or disabled patients. We receive reimbursements under Medicaid (including for certain of our CCRC communities and through state Medicaid waiver programs) programs for many of our skilled nursing and assisted living and memory care communities. units.

Reimbursement levels under the Medicare and Medicaid programs may not remain at levels comparable to present levels or may not be sufficient to cover the costs allocable to patients eligible for reimbursement. Medicare reimbursement for skilled nursing services is subject to fixed payments under the Medicare prospective payment systems. In accordance with Medicare laws, the Centers for Medicare & Medicaid Services ("CMS") makes annual adjustments to Medicare payment rates.

Medicaid reimbursement rates for many of our assisted living and memory care communities also are based upon fixed payment systems. Generally, these rates are adjusted annually for inflation. However, those adjustments may not reflect actual increases of the cost of providing healthcare services. In addition, Medicaid reimbursement can be impacted negatively by state budgetary pressures, which may lead to reduced reimbursement or delays in receiving payments.

The Medicare and Medicaid reimbursement programs are highly regulated, involve significant administrative discretion, and are subject to frequent and substantial legislative, administrative, and interpretive changes, which may significantly affect reimbursement rates and the methods and timing of payments made under these programs. As a result of our participation in such programs, we are subject to government reviews, audits, and investigations to verify compliance with these programs and applicable laws and regulations. CMS has engaged third-party firms to review claims data to evaluate appropriateness of billings. In addition to identifying overpayments, audit contractors can refer suspected violations to government authorities. An adverse outcome of government scrutiny may result in citations, sanctions, other criminal or civil fines and penalties, the refund of overpayments, payment suspensions, or termination of participation in Medicare and Medicaid programs.

Environmental Matters

Under various federal, state, and local environmental laws, a current or previous owner or operator of real property, such as us, may be held liable in certain circumstances for the costs of investigation, removal, or remediation of certain hazardous or toxic substances, including, among others, petroleum and materials containing asbestos, that could be located on, in, at, or under a property, regardless of how such materials came to be located there. Additionally, such an owner or operator of real property may incur costs relating to the release of hazardous or toxic substances, including government fines and payments for personal injuries or damage to adjacent property. The cost of any required investigation, remediation, removal, mitigation, compliance, fines, or personal or property damages and our liability therefore could exceed the property's value and/or our assets' value. The presence of such substances, or the failure to properly dispose of or remediate the damage caused by such substances, may adversely affect our ability to sell such property, to attract additional residents, retain existing residents, to borrow using such property as collateral, or to develop or redevelop such property. Such laws impose liability for investigation, remediation, removal, and mitigation costs on persons who disposed of or arranged for the disposal of hazardous substances at third-party sites. Such laws and regulations often impose liability without regard to whether the owner or operator knew of, or was responsible for, the presence, release, or disposal of such substances as well as without regard to whether such release or disposal was in compliance with law at the time it occurred. Moreover, the imposition of such liability upon us could be joint and several, which means we could be required to pay for the cost of cleaning up contamination caused by others who have become insolvent or otherwise judgment proof. We do not believe that we have incurred such liabilities that would have a material adverse effect on our business, financial condition, results of operations, and cash flow.

Our operations are subject to regulation under various federal, state, and local environmental laws, including those relating to: the handling, storage, transportation, treatment, and disposal of medical waste products generated at our communities; identification and warning of the presence of asbestos-containing materials in buildings, as well as removal of such materials; the presence of other substances in the indoor environment; and protection of the environment and natural resources in connection with development or construction of our properties.

Some of our communities generate infectious or other hazardous medical waste due to the illness or physical condition of the residents, including, for example, blood-contaminated bandages, swabs and other medical waste products, and incontinence products of those residents diagnosed with an infectious disease. The management of infectious medical waste, including its handling, storage, transportation, treatment, and disposal, is subject to regulation under various federal, state, and local environmental laws. These environmental laws set forth the management requirements for such waste, as well as related permit, record-keeping, notice, and reporting obligations. Our communities' engagement of waste management companies for the proper disposal of all infectious medical waste does not immunize us from alleged violations of such medical waste laws for operations for which we are responsible even if carried out by such waste management companies, nor does it immunize us from third-party claims for the cost to cleanup disposal sites at which such wastes have been disposed. Any finding that we are not in compliance with environmental laws could adversely affect our business, financial condition, results of operations, and cash flow.

Federal regulations require building owners and those exercising control over a building's management to identify and warn, via signs and labels, their employees and certain other employers operating in the building of potential hazards posed by workplace exposure to installed asbestos-containing materials and potential asbestos-containing materials in their buildings. The regulations also set forth employee training, record-keeping requirements, and sampling protocols pertaining to asbestos-containing materials and potential asbestos-containing materials. Significant fines can be assessed for violation of these regulations. Building owners and those exercising control over a building's management may be subject to an increased risk of personal injury lawsuits by workers and others exposed to asbestos-containing materials and potential asbestos-containing materials. The regulations may affect the value of a building containing asbestos-containing materials and potential asbestos-containing materials in which we have invested. Federal, state, and local laws and regulations also govern the removal,

encapsulation, disturbance, handling, and/or disposal of asbestos-containing materials and potential asbestos-containing materials when such materials are in poor condition or in the event of construction, remodeling, renovation, or demolition of a building. Such laws may impose liability for improper handling or a release to the environment of asbestos-containing materials and potential asbestos-containing materials and may provide for fines to, and for third parties to seek recovery from, owners or operators of real properties for personal injury or improper work exposure associated with asbestos-containing materials and potential asbestos-containing materials.

The presence of mold, lead-based paint, contaminants in drinking water, radon, and/or other substances at any of the communities we own or may acquire may lead to the incurrence of costs for remediation, mitigation, or the implementation of an operations and maintenance plan. Furthermore, the presence of mold, lead-based paint, contaminants in drinking water, radon, and/or other substances at any of the communities we own or may acquire may present a risk that third parties will seek recovery from the owners, operators, or tenants of such properties for personal injury or property damage. In some circumstances, areas affected by mold may be unusable for periods of time for repairs, and even after successful remediation, the known prior presence of extensive mold could adversely affect the ability of a community to retain or attract residents and could adversely affect a community's market value.

We believe that we are in material compliance with applicable environmental laws. We are unable to predict the future course of federal, state, and local environmental regulation and legislation. Changes in the environmental regulatory framework (including legislative or regulatory efforts designed to address climate change) could have a material adverse effect on our business.

Available Information

Information regarding our community and service offerings can be found at our website, www.brookdale.com. Our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and amendments to these reports are available free of charge through our website as soon as reasonably practicable after we electronically file such material with, or furnish it to, the SEC, at the following address: www.brookdaleinvestors.com. The information within, or that can be accessed through, our website addresses is not part of this report.

Item 1A. Risk Factors

Our business faces significant risks and uncertainties. The discussion below addresses the most material factors, of which we are currently aware, that could affect our business, financial condition, results of operations, cash flow, liquidity, stock price, and future prospects. However, other factors not currently known to us or that we currently deem immaterial could also adversely affect our business, financial condition, results of operations, cash flow, liquidity, stock price, and future prospects. Therefore, the risk factors below should not be considered a complete list of potential risks that we may face. If any of these risks actually occurs, our business, financial condition, results of operations, cash flow, liquidity, stock price, and future prospects could be materially and adversely affected. The ordering of the risk factors below is not intended to reflect an indication of priority or likelihood.

Business, Operations, and Strategy

Due to the dependency of our revenues on private pay sources, events which adversely affect the ability of seniors to afford our resident fees (including downturns in the economy, housing market, consumer confidence, or the equity markets, increased inflation, and unemployment among resident family members) could cause our occupancy, revenues, results of operations, and cash flow to decline.

Costs to seniors associated with independent living, assisted living, and memory care communities are not generally reimbursable under government reimbursement programs such as Medicare and Medicaid. For the year ended **December 31, 2023** **December 31, 2024**, we generated **93.7%** **93.8%** of our consolidated resident fee revenue from private pay residents. Only seniors with income or assets meeting or exceeding the comparable median in the regions where our communities are located typically can afford to pay our monthly resident fees. Economic downturns, increased inflation, softness in the housing market, higher levels of unemployment among resident family members, lower levels of consumer confidence, stock market volatility, and changes in demographics could adversely affect the ability of seniors to afford our resident fees. If we are unable to retain and attract seniors with sufficient income, assets, or other resources required to pay the fees associated with independent living, assisted living, and memory care services and other service offerings, our occupancy, revenues, results of operations, and cash flow could decline. We have recently made the annual rate adjustment effective **January 1, 2024** **January 1, 2025** for our in-place private pay residents. The average increase **was lower than the prior year increase and** was again higher than our typical annual rate adjustment in order to help offset our increased costs as a result of labor pressures, high inflation, and **increased** **elevated** interest rates. Due to the competitive environment for new residents in our industry, **the adjustment** **our rate adjustments** could slow our occupancy recovery progress or result in a decrease in occupancy in our communities. Any use of promotional or other discounting would offset a portion of such rate adjustments in our RevPAR and RevPOR results. In addition, the rate adjustment may not be sufficient to offset our increased costs. The increase we implemented in January **2024** **2025** (and any rate increases that we implement in future years) could also result in a higher amount of attrition among our residents, which could negatively impact our occupancy, revenues, results of operations and cash flows.

Changes in the reimbursement rates, methods, or timing of payment from government reimbursement programs could adversely affect our revenues, results of operations, and cash flow.

We rely on reimbursement from government programs for a portion of our revenues, primarily in our CCRCs segment. For the year ended December 31, 2023, Medicare and Medicaid reimbursements represented 16.9% of our CCRCs segment's resident fee revenue and 4.8% of our consolidated resident fee revenue. We cannot provide assurance that reimbursement levels will not decrease in the future, which could adversely affect our revenues, results of operations, and cash flow. Government efforts to reduce medical spending, along with broader healthcare reform, could result in major changes in the healthcare delivery and reimbursement systems on both the national and state levels, including a reduction in funds available for our services or increases in our operating costs. Such reimbursement levels may not remain at levels comparable to present levels or may not be sufficient to cover the costs allocable to patients eligible for reimbursement.

Senior housing construction and development, lower industry occupancy, and increased competition, may have an adverse effect on our occupancy, revenues, results of operations, and cash flow.

The senior living industry is highly competitive. We compete with numerous organizations, including not-for-profit entities, that offer similar communities and services, community-based service programs, retirement communities, convalescent centers, and other senior living providers. In general, regulatory and other barriers to competitive entry in the independent living, assisted living, and memory care sectors of the senior living industry are not substantial. **The** **In the decade prior to start of the COVID-19 pandemic in 2020, the industry** **has historically** **attracted additional investment** **investments** **resulting in increased** **continuous increases in** construction and development of new senior housing supply, **and if this development were to return to pre-pandemic levels, it could result in the last decade, prior to the start of the COVID-19 pandemic, increased competition.** In addition, the COVID-19 pandemic resulted in additional occupancy pressure for our industry, and industry data shows that nearly all markets had fallen to record low occupancy by the first quarter of 2021. While

the industry recovers occupancy, certain competitors may price aggressively in order to capture market share. In addition, Further, advances in technology and at-home services may permit more seniors to age-in-place at home and could have an impact on the demand for senior living communities. Consequently, we may encounter competition that could limit our ability to attract and retain residents and associates, raise or maintain resident fees, and expand our business, which could have a material adverse effect on our occupancy, revenues, results of operations, and cash flow.

The geographic concentration of our communities could leave us vulnerable to an economic downturn, regulatory changes, acts of nature, or the effects of climate change in those areas, which could negatively impact our financial condition, revenues, results of operations, and cash flow.

We have a high concentration of communities in various geographic areas, including the states of California, Florida, and Texas. As a result of this concentration, the conditions of local economies and real estate markets, changes in governmental regulations, acts of nature, and other factors that may result in a decrease in demand for senior living services in these areas could have an adverse effect on our financial condition, revenues, results of operations, and cash flow. Given the location of our communities, we have experienced and are particularly susceptible to revenue loss, cost increase, or damage caused by severe weather conditions including winter storms or natural disasters such as hurricanes, wildfires, earthquakes, or tornados. Any significant loss due to such an event may not be covered by insurance and may lead to an increase in the cost of insurance or unavailability on acceptable terms. Climate change may also have effects on our business by increasing the cost of property insurance or making coverage unavailable on acceptable terms. To the extent that significant changes in the climate occur in areas where our communities are located, we may experience increased frequency of severe weather conditions or natural disasters or other changes to weather patterns, all of which may result in physical damage to or a decrease in demand for properties affected by these conditions. Should the impact of climate change be material in nature or occur for lengthy periods of time, our financial condition, revenues, results of operations, or cash flow may be adversely affected. In addition, government regulation intended to mitigate the impact of climate change, severe weather patterns, or natural disasters could result in additional required capital expenditures to comply with such regulation without a corresponding increase in our revenues.

Termination of our resident agreements and vacancies in the living spaces we lease could adversely affect our occupancy, revenues, results of operations, and cash flow.

State regulations governing assisted living and memory care communities require written resident agreements with each resident. Several of these regulations also require that each resident have the right to terminate the resident agreement for any reason on reasonable notice. Consistent with these regulations, many of our assisted living and memory care resident agreements allow residents to terminate their agreements upon 30 days' or less notice. Our independent living resident agreements generally provide for termination of the lease upon death or allow a resident to terminate his or her lease upon the need for a higher level of care not provided at the community. If multiple residents terminate their resident agreements at or around the same time, our occupancy, revenues, results of operations, and cash flow could be adversely affected. In addition, because of the demographics of our typical residents, including age and health, resident turnover rates in our communities are difficult to predict. As a result, the living spaces we lease may be unoccupied for a period of time, which could adversely affect our occupancy, revenues, results of operations, and cash flow.

Changes in the reimbursement rates, methods, or timing of payment from government reimbursement programs could adversely affect our revenues, results of operations, and cash flow.

We rely on reimbursement from government programs for a portion of our revenues, primarily in our CCRCs segment. For the year ended December 31, 2024, Medicare and Medicaid reimbursements represented 15.5% of our CCRCs segment's resident fee revenue and 4.8% of our consolidated resident fee revenue. We cannot provide assurance that reimbursement levels will not decrease in the future, which could adversely affect our revenues, results of operations, and cash flow. Government efforts to reduce medical spending, along with broader healthcare reform, could result in major changes in the healthcare delivery and reimbursement systems on both the national and state levels, including a reduction in funds available for our services or increases in our operating costs. Such reimbursement levels may not remain at levels comparable to present levels or may not be sufficient to cover the costs allocable to patients eligible for reimbursement.

Failure to maintain the security and functionality of our information systems and data, to prevent a cybersecurity attack or breach, or to comply with applicable privacy and consumer protection laws, including HIPAA, could adversely affect our business, reputation, and relationships with our residents, associates, and referral sources and subject us to remediation costs, government inquiries, and liabilities, any of which could materially and adversely impact our revenues, results of operations, and cash flow.

We are dependent on the proper function and availability of our information systems, including hardware, software, applications, and electronic data storage, to store, process, and transmit our business information, including proprietary business information and personally identifiable information of our residents and associates. Though we have taken steps to protect the cybersecurity and physical security of our information systems and have implemented policies and procedures to comply with HIPAA and other privacy laws, rules, and regulations, there can be no assurance that our security measures and disaster recovery plan will prevent damage to, or interruption or breach of, our information systems or other unauthorized access to proprietary or private information.

Because the techniques used to obtain unauthorized access to systems change frequently and may be difficult to detect for long periods of time, including from emerging technologies, such as advanced forms of artificial intelligence ("AI") and quantum computing, we may be unable to anticipate these techniques or implement adequate preventive measures. Components of our information systems that we develop or procure from third parties may contain defects in design or manufacture or other problems that could unexpectedly compromise the security or functionality of our information systems. Unauthorized parties may also attempt to gain access to our systems or facilities, or those of third parties with whom we do business, through fraud or other forms of deceiving our associates or contractors such as email phishing attacks. As cyber threats continue to evolve, we may be required to expend significant additional resources to continue to modify or enhance our cybersecurity or to investigate and remediate any cybersecurity vulnerabilities, attacks, or incidents.

In addition, we rely on software support of third parties to secure and maintain our information systems. Our inability, or the inability of these third parties, to continue to maintain and upgrade our information systems could disrupt or reduce the efficiency of our operations. Costs and potential problems and interruptions associated with the implementation of new or upgraded systems and technology or with maintenance or adequate support of existing systems could disrupt or reduce the efficiency of our operations. To the extent we integrate AI into our operations, this may increase the cybersecurity and privacy risks, including the risk of unauthorized or misuse of AI tools we are exposed to, and threat actors may leverage AI to engage in automated, targeted, and coordinated attacks of our systems.

Failure to maintain the security and functionality of our information systems, to prevent a cybersecurity attack or other unauthorized access to our information systems, or to comply with applicable privacy and consumer protection laws, including HIPAA, could expose us to a number of adverse consequences, many of which are not insurable, including: (i) interruptions to our business, (ii) the theft, destruction, loss, misappropriation, or release of sensitive information, including proprietary business information and personally identifiable information of our residents and associates, (iii) significant remediation costs; (iv) negative publicity which could damage our reputation and our relationships with our residents, associates, and referral sources, (v) litigation and potential liability under privacy, security, and consumer protection laws, including HIPAA, or other applicable laws, rules, or regulations, and (vi) government inquiries which may result in sanctions and other criminal or civil fines or penalties. Any of the foregoing could materially and adversely impact our revenues, results of operations, and cash flow.

If the redesign and consolidation of certain technology platforms, including through the implementation of a core enterprise resource planning system, or ERP, does not proceed as expected or is not completed successfully, our business and financial results may be adversely impacted.

We have begun a transformative process of redesigning numerous workflows that is intended to modernize and consolidate certain of our technology platforms and streamline associated processes across our organization to carry out certain financial and operational functions. As part of this process, we are designing and implementing a new ERP system. We are currently in the design phases of the project and expect implementation of individual modules of the ERP and other aspects of this process to occur throughout 2025. The redesign of various business processes and implementation of this ERP and other aspects of this transformative process requires an investment of significant personnel and financial resources, including substantial expenditures for third-party consultants and system software. This implementation process could disrupt our operations or otherwise adversely affect us, including as the result of delays, disruptions to business continuity, higher than anticipated expenditures, potential design defects, data migration issues, diversion of management's attention from other key priorities, increased cybersecurity risks and adverse impacts on the effectiveness of our internal controls over financial reporting. If we are unable to complete the implementation of the ERP effectively, on a timely basis, or at all, our financial position, results of operations, and cash flows may be adversely affected and we may be required to incur additional unanticipated expenditures to maintain systems that were expected to be replaced. Moreover, there is no assurance that this new ERP and other aspects of this process, once implemented, will meet our current or future business needs or will operate as intended.

Failure to complete our capital expenditures in accordance with our plans may adversely affect our anticipated revenues, results of operations, and cash flow.

Our planned full-year 2024 2025 non-development capital expenditures include maintenance, renovations, upgrades, and other major building infrastructure projects for our communities. Such projects may be needed to ensure that our communities are in appropriate physical condition to support our strategy, and to meet regulatory standards, to protect the value of our community portfolio, portfolio, and to remain competitive in our markets.

Our capital projects are in various stages of planning and development and are subject to a number of factors over which we may have little or no control. These factors include the necessity of arranging separate leases, mortgage loans, or other financings to provide the capital required to complete these projects; difficulties or delays in obtaining zoning, land use, building, occupancy, licensing, certificate of need, and other required governmental permits and approvals; failure to complete construction of the projects on budget and on schedule; failure of third-party contractors and subcontractors to perform under their contracts; shortages of labor or materials that could delay projects or make them more expensive (including due to supply chain disruptions); adverse weather conditions that could delay completion of projects; increased costs resulting from general economic conditions or increases in the cost of materials or labor (including as a result of inflation and general labor market conditions); and increased costs as a result of changes in laws and regulations.

We cannot provide assurance that we will undertake or complete all of our planned capital expenditures, or that we will not experience delays in completing those projects. In addition, we may incur substantial costs prior to achieving stabilized occupancy for certain capital projects and cannot assure that these costs will not be greater than we have anticipated. We also cannot provide assurance that any of our capital projects will be economically successful or provide a return on investment in accordance with our plans or at all. Furthermore, our failure to complete, or delays in completing, our planned community-level capital expenditures could harm the value of our communities and our revenues, results of operations, and cash flow.

To the extent we identify and pursue any future development, investment, or acquisition opportunities, we may encounter difficulties in identifying opportunities at attractive prices or integrating acquisitions with our operations, which may adversely affect our financial condition, results of operations, and cash flow.

We may not be able to identify development, investment, and acquisition opportunities on attractive terms and that are compatible with our strategy. To the extent we identify any such opportunities and enter into definitive agreements in connection therewith, we cannot provide assurance that the transactions will be completed. The closings of any such transactions, or those that we identify in the future, generally are or will be subject to closing conditions, which may include the receipt of regulatory approvals or financing, and we cannot provide assurance that any such transactions will close or, if they do, when the actual closings will occur. Failure to complete transactions after we have entered into definitive agreements may result in significant expenses to us. To the extent we identify and close on any such opportunities, the integration of acquired communities or companies into our existing business may result in unforeseen difficulties, divert managerial attention, or require significant financial or other resources. Any such closings may require us to incur additional indebtedness and contingent liabilities and may result in unforeseen expenses or compliance issues. Any future development, investment, or acquisition transactions may not generate any additional income for us or provide any benefit to our business.

Competition for the acquisition of strategic assets from buyers with greater financial resources or lower costs of capital than us or that have lower return expectations than we do could limit our ability to compete for strategic acquisitions and therefore to grow our business effectively.

There is significant competition among potential acquirers in the senior living industry, and there can be no assurance that we will be able to successfully complete acquisitions, which could limit our ability to grow our business. Several publicly-traded and non-traded real estate investment trusts, or REITs and private equity firms have similar asset acquisition objectives as we do, along with greater financial resources and/or lower costs of capital than we are able to obtain. Partially as a result of tax law changes enacted through RIDEA, we now compete more directly with the various publicly-traded healthcare REITs for the acquisition of senior housing properties.

Any future disposition transactions will be, subject to various closing conditions, including the receipt of regulatory approvals where applicable, likely will result in reductions to our revenue, and may negatively impact our results of operations and cash flow.

We may dispose of owned or leased communities through asset sales and lease terminations and expirations. The closings of any such transactions, or those that we identify in the future, generally are or will be subject to closing conditions, which may include the receipt of regulatory approvals, and we cannot provide assurance that any such transactions will close or, if they do, when the actual closings will occur. The sales price for future dispositions may not meet our expectations due to the underlying performance of such communities or conditions beyond our control, and we may be required to take impairment charges in connection with such sales if the carrying amounts of such assets exceed the proposed sales prices, which could adversely affect our financial condition and results of operations. Further, we cannot provide assurance that we will be successful in identifying and pursuing disposition opportunities on terms that are acceptable to us, or at all. We may be required to pay significant amounts to restructure or terminate leases and we may be required to take charges in connection with such activity, which could adversely affect our financial condition and results of operations.

Completion of the dispositions of communities through sales or lease terminations, or the termination of our management arrangements, including pending transactions and those we enter into in the future, would result in reductions to our revenue and may negatively impact our results of operations and cash flow. Further, if we are unable to reduce our general and administrative expense with respect to completed dispositions or management arrangement terminations in accordance with our expectations, we may not realize the expected benefits of such transactions, which could negatively impact our anticipated results of operations and cash flow.

Our execution of our strategy may not be successful, and initiatives undertaken to execute on our strategic priorities may adversely affect our business, financial condition, results of operations, cash flow, and the price of our common stock.

The success of our strategy depends on our ability to successfully identify and implement initiatives to execute on our strategic priorities, as well as factors outside of our control. Such initiatives may not be successful in achieving our expectations or may require more time and resources than expected to implement. There can be no assurance that our strategy or initiatives undertaken to execute on our strategic priorities will be successful and, as a result, such initiatives may adversely affect our business, financial condition, results of operations, cash flow, and the price of our common stock.

The COVID-19 pandemic has adversely impacted, and while the recovery has continued in 2023, it 2024, any future pandemic, epidemic or outbreak of an infectious disease in the markets in which we operate or that otherwise effects our communities could continue to adversely impact, our business, results of operations, cash flow, liquidity, and stock price, and such impacts may be material.

The pandemic adversely impacted our business, results of operations, cash flow, and liquidity. We cannot predict with reasonable certainty the pace and consistency of the recovery from the COVID-19 pandemic for our business, results of operations, cash flow, liquidity, and stock price, and the residual impacts of the pandemic may be material and persist for some time.

Due to the average age and prevalence of chronic medical conditions among our residents, they generally are at disproportionately higher risk of becoming severely ill from COVID-19, COVID-19 or any similar future pandemic, epidemic, or outbreak of an infectious disease or other public health crisis. We believe potential residents and their families were more cautious, or temporarily delayed their decision, regarding moving into senior living communities during the pandemic, and while waning, such caution may persist for some time. From March 2020 through February 2021, we lost 1,330 basis points of weighted average consolidated senior housing occupancy. We continue to execute on key initiatives to rebuild occupancy lost due to the pandemic. By December 31, 2023, we had recovered 890 basis points of weighted average consolidated senior housing occupancy. We cannot predict could recur with reasonable certainty when our occupancy will return to pre-COVID-19 a future pandemic,

levels epidemic, or the extent to which the pandemic's effect on occupancy may adversely affect the amount of resident fees we are able to collect from our residents. Our efforts to adapt our sales and marketing efforts to meet demand may not be successful, outbreak. In addition, expanded use of telemedicine and home healthcare by seniors, for which regulatory barriers were relaxed during the pandemic, may result in less demand for our services.

We continue In addition, if a future pandemic, epidemic, or outbreak were to seek opportunities to preserve and enhance our liquidity, including through increasing our RevPAR, maintaining appropriate expense discipline, continuing to refinance maturing debt, continuing to evaluate our capital structure and the state of debt and equity markets, and monetizing non-strategic or underperforming owned assets.

The pandemic and uneven recovery has also caused substantial volatility in the market prices and trading volumes in the equity markets, including our stock. Our stock price and trading volume may continue to be subject to wide fluctuations occur, it could have a similar impact as a result of recovery from the pandemic and may decline in the future.

The ultimate recovery from the COVID-19 pandemic, including an adverse impact on our business, results of operations, cash flow, liquidity, and stock price will depend on many factors, some of which cannot be foreseen, including any resurgence or variants of the disease; the impact of the COVID-19 pandemic price; and on the nation's economy and debt and equity markets and the local economies in our markets; any return of markets. A future health crisis could also result in restrictions on visitors and move-ins at our communities as a result of infections at a community or as necessary to comply with regulatory requirements or at the direction of authorities having jurisdiction; perceptions regarding the safety of senior living communities after the pandemic; communities; changes in demand for senior living communities and our ability to adapt our sales and marketing efforts to meet that demand; the impact of the COVID-19 pandemic on changes in our residents' and their families' ability to afford our resident fees; changes in the acuity levels of our new residents; the disproportionate impact of the COVID-19 pandemic on seniors; the increased costs of our for response efforts, including increased equipment, supplies, labor, litigation, testing, vaccination clinic, health plan, and other expenses; greater use of contract labor and other premium labor due to the COVID-19 pandemic and general labor market conditions; the impact of the COVID-19 pandemic labor; impacts on our ability to complete financings and refinancings of various assets or other transactions or to generate sufficient cash flow to cover required debt, interest, and lease payments and to satisfy financial and other covenants in our debt and lease documents; and increases in the frequency and magnitude of legal actions and liability claims that may arise due to the COVID-19 pandemic such health crisis or our response efforts.

Our ability to use net operating loss carryovers to reduce future tax payments may be limited.

Section 382 of the Internal Revenue code contains rules that limit the ability of a company that undergoes an ownership change, which is generally any change in ownership of 50% of its stock over a three-year period, to utilize its net operating loss carryforward and certain built-in losses recognized in years after the ownership change. These rules generally operate by focusing on ownership changes involving stockholders owning directly or indirectly 5% or more of the stock of a company and any change in ownership arising from a new issuance of stock by a company. Any such annual limitations may result in our being unable to utilize all of our net operating loss carryforwards generated in tax years prior to 2018 before their expiration.

Liquidity and Indebtedness

Disruptions in the financial markets or decreases in the appraised values or performances of our communities could affect our ability to obtain financing or to extend or refinance debt as it matures, which could negatively impact our liquidity, financial condition, and the market price of our common stock.

As of ~~December 31, 2023~~ December 31, 2024, we had outstanding ~~\$3.5 billion~~ \$3.7 billion principal amount of mortgage financing, ~~\$230.0 million~~ \$369.4 million of 3.50% convertible senior notes due 2029, ~~\$23.3 million~~ of 2.00% convertible senior notes due 2026, ~~\$18.0 million~~ \$9.4 million principal amount of the senior amortizing notes component of tangible equity units, and ~~\$78.1~~ \$75.3 million letters of credit. If we are unable to extend or refinance our indebtedness prior to scheduled maturity dates, our liquidity and financial condition could be adversely impacted. Even if we are able to extend or refinance our maturing debt or credit or letter of credit facilities, the terms of the new financing may not be as favorable to us as the terms of the existing financing.

We are heavily dependent on mortgage financing provided by Federal National Mortgage Association (Fannie Mae) and Federal Home Loan Mortgage Corporation (Freddie Mac), which are currently operating under a conservatorship begun in 2008 and conducting business under the direction of the Federal Housing Finance Agency. Reform efforts related to Fannie Mae and Freddie Mac may make such financing sources less available or unavailable in the future and may cause us to seek alternative sources of financing, which may be less attractive or unavailable.

The amount of mortgage financing available for our communities is generally dependent on their appraised values and performance. Decreases in the appraised values of our communities, including due to adverse changes in real estate market conditions, or their performance, has resulted, and could continue to result, in available mortgage refinancing amounts that are less than the communities' maturing indebtedness. In addition, our inability to satisfy underwriting criteria for individual communities may limit our access to our historical lending sources for such communities, including Fannie Mae and Freddie Mac. Due to lower operating performance for certain of our communities resulting from the COVID-19 pandemic, during 2021 and 2022 we sought and obtained non-agency mortgage financings to partially refinance maturing Freddie Mac and Fannie Mae indebtedness. We cannot provide assurance that such non-agency mortgage financing will continue to be available as an alternative to Fannie Mae and Freddie Mac financing. We have completed the refinancing of all of our debt maturities due in ~~2024, 2025~~. Our inability to obtain refinancing proceeds sufficient to cover ~~2025 2026~~ and later maturing indebtedness could adversely impact our liquidity, and may cause us to seek additional alternative sources of financing, which may be less attractive or unavailable. There can be no assurance that any such additional financing will be available or on terms that are acceptable to us.

Disruptions or prolonged downturns in the financial markets may cause us to seek alternative sources of potentially less attractive financing and may require us to further adjust our business plan accordingly. These events also may make it more difficult or costly for us to raise capital, including through the issuance of common stock. Disruptions in the financial markets could have an adverse effect on our business. If we are not able to obtain additional financing on favorable terms, we also may have to forgo, delay, or abandon some or all of our planned capital expenditures, any potential lease restructuring opportunities that we identify, or investments to support our strategy, which could adversely affect our revenues, results of operations, and cash flow.

If we are unable to generate sufficient cash flow to cover required interest, principal, and lease payments, this could result in defaults of the related debt or leases and cross-defaults under our other debt or lease documents, which would adversely affect our capital structure, financial condition, results of operations, and cash flow.

We have significant indebtedness and lease obligations, and we intend to continue financing our communities through mortgage financing, long-term leases, and other types of financing. Our required lease payments are generally subject to an escalator that is ~~either fixed or tied to changes in the consumer price index or leased property revenue~~, ~~fixed~~. We cannot give any assurance that we will generate sufficient cash flow from operations to cover required interest, principal, and lease payments. Any non-payment or other default under our financing arrangements could, subject to cure provisions, cause the lender to foreclose upon the community or communities securing such indebtedness or, in the case of a lease, cause the lessor to terminate the lease, each with a consequent loss of revenue and asset value to us. In some cases, indebtedness is secured by both a mortgage on a community (or communities) and a guaranty by us and/or one or more of our subsidiaries. In the event of a default under one of these scenarios, the lender could avoid judicial procedures required to foreclose on real property by declaring all amounts outstanding under the guaranty immediately due and payable, and requiring the respective guarantor to fulfill its obligations to make such payments. The realization of any of these scenarios would have an adverse effect on our financial condition and capital structure. Because many of our outstanding debt and lease documents contain cross-default and cross-collateralization provisions, a default by us related to one community could affect a significant number of our other communities and their corresponding financing arrangements and leases (including documents with other lenders or lessors). In the event of such a default, we may not be able to obtain a waiver from the lender or lessor on terms acceptable or favorable to us, or at all, which would have a negative impact on our capital structure and financial condition.

Our indebtedness and long-term leases could adversely affect our liquidity and our ability to operate our business.

Our level of indebtedness and our long-term leases could adversely affect our future operations and/or impact our stockholders for several reasons, including, without limitation:

- We may have little or no cash flow apart from cash flow that is dedicated to required interest, principal, and lease payments;
- Increases in our outstanding indebtedness, leverage, and long-term lease obligations will increase our vulnerability to adverse changes in general economic and industry conditions, as well as to competitive pressure;
- Increases in our outstanding indebtedness may limit our ability to obtain additional financing for working capital, capital expenditures, acquisition and development, general corporate, and other purposes; and
- Our ability to pay dividends to our stockholders (should we initiate dividend payments in the future) may be limited.

If we are unable to generate sufficient cash flow from operations in the future to service our debt or to make lease payments on our leases, we may be required, among other things, to seek additional financing in the debt or equity markets, refinance or restructure all or a portion of our indebtedness or leases, sell selected assets, reduce or delay planned capital expenditures, or delay or abandon desirable acquisitions. These measures might not be sufficient to enable us to make required payments on our debt or leases, which could result in an adverse effect on our future ability to generate revenues and our results of operations and cash flow. Any contemplated financing, refinancing, restructuring, or sale of assets might not be available on economically favorable terms to us.

Our debt and lease documents contain financial and other covenants, and any default under such documents could result in the acceleration of our indebtedness and lease obligations, the foreclosure of our mortgaged communities, the termination of our leasehold interests, and/or cross-defaults under our other debt or lease documents, any of which could materially and adversely impact our capital structure, financial condition, results of operations, cash flow, and liquidity and interfere with our ability to pursue our strategy.

Certain of our debt and lease documents contain restrictions and financial covenants, such as those requiring us to maintain prescribed minimum liquidity, net worth, and stockholders' equity levels and debt service and lease coverage ratios, and requiring us not to exceed prescribed leverage ratios, in each case on a consolidated, portfolio-wide, multi-community, single-community, and/or entity basis. Net worth is generally calculated as stockholders' equity, as calculated in accordance with generally accepted accounting principles in the United States ("GAAP"), and in certain circumstances, reduced by intangible assets or liabilities and/or increased by accumulated depreciation and amortization, and/or further adjusted for certain other specified adjustments. The debt service and lease coverage ratios are generally calculated as revenues less operating expenses, including an implied management fee and a reserve for capital expenditures, divided by the debt (principal and interest) or lease payment. These covenants include a requirement contained in certain of our long-term debt documents for us to maintain liquidity of at least \$130.0 million at each quarter-end determination date. As of **December 31, 2023** **December 31, 2024**, our liquidity was **\$340.7** **\$389.3** million.

In addition, our debt and lease documents generally contain non-financial covenants, such as those requiring us to comply with Medicare or Medicaid provider requirements and maintain insurance coverage. Our failure to comply with applicable covenants could constitute an event of default under the applicable debt or lease documents. Many of our debt and lease documents contain cross-default provisions so that a default under one of these instruments could cause a default under other debt and lease documents (including documents with other lenders and lessors).

These restrictions and covenants may interfere with our ability to obtain financing or to engage in other business activities, which may inhibit our ability to pursue our strategy. Certain of our outstanding indebtedness and leases limit or restrict, among other things, our ability and our subsidiaries' ability to borrow additional funds, engage in a change in control transaction, dispose of all or substantially all of our or their assets, or engage in mergers or other business combinations without consent of the applicable lender or lessor. In certain circumstances, the consent of the applicable lender or, if certain objective conditions are not satisfied, lessor may be based on the lender's or lessor's sole discretion. Our inability to obtain the consent of applicable lenders and landlords in connection with our pursuit of any such transactions may forestall our ability to consummate such transactions. Furthermore, the costs of obtaining such consents may reduce the value that our stockholders may realize in any such transactions.

The substantial majority of our lease arrangements are structured as master leases. Under a master lease, numerous communities are leased through an indivisible lease. We typically guarantee the performance and lease payment obligations of our subsidiary lessees under the master leases. Due to the nature of such master leases, it is difficult to restructure the composition of our leased portfolios or economic terms of the leases without the consent of the applicable landlord. In addition, an event of default related to an individual property or limited number of properties within a master lease portfolio could result in a default on the entire master lease portfolio.

Furthermore, our mortgage debt is secured by our communities and, in certain cases, our long-term debt and leases are secured by a guaranty by us and/or one or more of our subsidiaries. Therefore, if an event of default has occurred under any of our debt or lease documents, subject to cure provisions in certain instances, the respective lender or lessor would have the right to declare all the related outstanding amounts of indebtedness or cash lease obligations immediately due and payable, to foreclose on our mortgaged communities, to terminate our leasehold interests, to foreclose on other collateral securing the indebtedness and leases, to discontinue our operation of leased communities, and/or to pursue other remedies available to such lender or lessor. Further, an event of default could trigger cross-default provisions in our other debt and lease documents (including documents with other lenders or lessors). We cannot provide assurance that we would be able to pay the debt or lease obligations if they became due upon acceleration following an event of default.

In addition, certain of our master leases contain radius restrictions, which limit our ability to own, develop, or acquire new communities within a specified distance from certain existing communities covered by such agreements. These radius restrictions could negatively affect our ability to expand or develop or acquire senior housing communities and operating companies.

Lease obligations and mortgage debt expose us to increased risk of loss of property, which could harm our ability to generate future revenues and could have an adverse tax effect.

Lease obligations and mortgage debt increase our risk of loss because defaults on leases or indebtedness secured by properties may result in lease terminations by lessors and foreclosure actions by lenders. For tax purposes, a foreclosure of any of our properties would be treated as a sale of the property for a purchase price equal to the outstanding balance of the debt secured by the mortgage. If the outstanding balance of the debt secured by the mortgage exceeds our tax basis in the property, we would recognize taxable income on foreclosure, but would not receive any cash proceeds, which could negatively impact our results of operations and cash flow. Further, because many of our outstanding debt and lease documents contain cross-default and cross-collateralization provisions, a default by us related to one community could affect a significant number of our other communities and their corresponding financing arrangements and leases.

We may not be able to renew, extend, or restructure existing leases, or purchase communities subject to leases, at or prior to the end of their respective lease terms, which could impact our business, results of operations, and cash flow.

Our leases generally provide for renewal or extension options, and, or in certain cases, purchase options. We expect to renew, extend, or restructure leases or exercise purchase options with respect to certain leases where economically advantageous; however, there can be no assurance that any renewal, extension, or purchase rights will be exercised in the future, that we will be able to satisfy the conditions precedent to exercising any such renewal, extension, or purchase rights, or that we will be able to successfully negotiate and complete any lease restructuring transactions. The terms of any such purchase options that are based on fair market value are inherently uncertain and could be unacceptable or unfavorable to us depending on the circumstances at the time of exercise. If we are not able to renew, extend, or restructure our existing leases, or purchase the communities subject to such leases, at or prior to the end of the existing lease terms, or if the terms of such options are unfavorable or unacceptable to us, our business, results of operations, and cash flow could be adversely affected.

Increases in market interest rates could significantly increase the costs of our debt obligations, which could adversely affect our results of operations and cash flow.

Our variable-rate debt obligations expose us to interest rate risk. In the normal course of business, we enter into interest rate agreements with major financial institutions to manage our risk above certain interest rates on variable rate debt. These agreements only limit our exposure to increases in interest rates above certain levels and generally must be renewed every one to three years. Increases in prevailing interest rates will increase our payment obligations on our existing variable-rate obligations to the extent they are unhedged and may increase our future borrowing and hedging costs, which would negatively impact our results of operations and cash flow.

We may need additional capital to fund our operations, capital expenditure plans, and strategic priorities, and we may not be able to obtain it on terms acceptable to us, or at all.

Funding our capital expenditure plans, pursuing any acquisition, investment, development, or potential lease restructuring opportunities that we identify, or funding investments to support our strategy may require additional capital. Financing may not be available to us or may be available to us only on terms that are not favorable. In addition, certain of our outstanding indebtedness and long-term leases restrict, among other things, our (or our subsidiaries') ability to incur additional debt. If we are unable to raise additional funds or obtain them on terms acceptable to us, we may have to delay or abandon some or all of our plans or opportunities. Further, if additional funds are raised through the issuance of additional equity securities, the percentage ownership of our stockholders would be diluted. Any newly issued equity securities may have rights, preferences, or privileges senior to those of our common stock.

Human Capital

The transition of management or unexpected departure of our key officers could harm our business.

We are dependent on the efforts of our senior management. The transition of management, the unforeseen loss or limited availability of the services of any of our executive leaders, or our inability to recruit and retain qualified personnel in the future, could, at least temporarily, have an adverse effect on our business, results of operations, and financial condition and be negatively perceived in the capital markets.

Increased competition for, or a shortage of, associates, wage pressures resulting from increased competition, low unemployment levels, minimum wage increases, changes in overtime laws, and union activity may have an adverse effect on our business, results of operations, and cash flow.

Our success depends on our ability to attract and retain qualified management and other associates who are responsible for the day-to-day operations of each of our communities. We compete with various healthcare service providers, other senior living providers, and hospitality and food services companies in attracting and retaining qualified associates. If we fail to attract and retain qualified associates, our ability to conduct our business operations effectively, our overall operating results, and cash flow could be harmed. In recent years, we experienced pressures associated with the intensely competitive labor environment, including increased associate turnover and difficulty in filling open positions timely. Continued increased competition for, or a shortage of, nurses or other associates, general labor market conditions, low levels of unemployment, or general inflationary pressures, have required and may require that we enhance our pay and benefits package to compete effectively for such associates. In addition, we have experienced and may continue to experience wage pressures due to minimum wage and minimum salary threshold increases mandated by federal, state, and local laws. Third-party staffing agencies from which we source contract labor have increased the rates they charge which has resulted in, and may further result in, increases in the cost of contract labor. If we are unable to fill open positions timely, our reliance on premium labor may continue or increase. Increases in wages and any further increased use of premium labor would result in higher operating costs, and we may not be able to offset the added costs by increasing the rates we charge to our residents or our service charges, which would negatively impact our results of operations and cash flow.

In addition, efforts by labor unions to organize any of our community personnel could divert management attention, lead to increased costs, and/or reduce our flexibility with respect to certain workplace rules. If we experience an increase in organizing activity, if onerous collective bargaining agreement terms are imposed upon us, or if we otherwise experience an increase in our staffing and labor costs, our results of operations and cash flow would be negatively affected.

Regulatory, Compliance, and Legal

Environmental contamination at any of our communities could result in substantial liabilities to us, which may exceed the value of the underlying assets and which could materially and adversely affect our financial condition, results of operations, and cash flow.

Under various federal, state, and local environmental laws, a current or previous owner or operator of real property, such as us, may be held liable in certain circumstances for the costs of investigation, removal, or remediation of, or related to the release of, certain hazardous or toxic substances, that could be located on, in, at, or under a property, regardless of how such materials came to be located there. The cost of any required investigation, remediation, removal, mitigation, compliance, fines, or personal or property damages and our liability therefore could exceed the property's value and/or our assets' value. In addition, the presence of such substances, or the failure to properly dispose of or remediate the damage caused by such substances, may adversely affect our ability to sell such property, to attract additional residents and retain existing residents, to borrow using such property as collateral, or to develop or redevelop such property. Such laws impose liability, which may be joint and several, for investigation, remediation, removal, and mitigation costs on persons who disposed of or arranged for the disposal of hazardous substances at third-party sites. Such laws and regulations often impose liability without regard to whether the owner or operator knew of, or was responsible for, the presence, release, or disposal of such substances as well as without regard to whether such release or disposal was in compliance with law at the time it occurred. Although we do not believe that we have incurred such liabilities as would have a material adverse effect on our business, financial condition, and results of operations, we could be subject to substantial future liability for environmental contamination that we have no knowledge about as of the date of this report and/or for which we may not be at fault.

Failure to comply with existing environmental laws could result in increased expenditures, litigation, and potential loss to our business and in our asset value, which would have an adverse effect on our financial condition, results of operations, and cash flow.

Our operations are subject to regulation under various federal, state, and local environmental laws, including those relating to: the handling, storage, transportation, treatment, and disposal of medical waste products generated at our communities; identification and warning of the presence of asbestos-containing materials in buildings, as well as removal of

such materials; the presence of other substances in the indoor environment; and protection of the environment and natural resources in connection with development or construction of our properties.

Some of our communities generate infectious or other hazardous medical waste due to the illness or physical condition of the residents. Our communities' engagement of waste management companies for the proper disposal of all infectious medical waste does not immunize us from alleged violations of such laws for operations for which we are responsible even if carried out by such waste management companies, nor does it immunize us from third-party claims for the cost to cleanup disposal sites at which such wastes have been disposed.

Federal regulations require building owners and those exercising control over a building's management to identify and warn their employees and certain other employers operating in the building of potential hazards posed by workplace exposure to installed asbestos-containing materials and potential asbestos-containing materials in their buildings. Significant fines can be assessed for violation of these regulations. Building owners and those exercising control over a building's management may be subject to an increased risk of personal injury lawsuits. Federal, state, and local laws and regulations also govern the removal, encapsulation, disturbance, handling, and/or disposal of asbestos-containing materials and potential asbestos-containing materials when such materials are in poor condition or in the event of construction, remodeling, renovation, or demolition of a building. Such laws may impose liability for improper handling or a release to the environment of asbestos-containing materials and potential asbestos-containing materials and may provide for fines to, and for third parties to seek recovery from, owners or operators of real properties for personal injury or improper work exposure associated with asbestos-containing materials and potential asbestos-containing materials.

The presence of mold, lead-based paint, contaminants in drinking water, radon, and/or other substances at any of the communities we own or may acquire may lead to the incurrence of costs for remediation, mitigation, or the implementation of an operations and maintenance plan and may result in third-party litigation for personal injury or property damage. Furthermore, in some circumstances, areas affected by mold may be unusable for periods of time for repairs, and even after successful remediation, the known prior presence of extensive mold could adversely affect the ability of a community to retain or attract residents and could adversely affect a community's market value.

Although we believe that we are currently in material compliance with applicable environmental laws, if we fail to comply with such laws in the future, we would face increased expenditures both in terms of fines and remediation of the underlying problem(s), potential litigation relating to exposure to such materials, and potential decrease in value to our business and in the value of our underlying assets. Therefore, our failure to comply with existing environmental laws would have an adverse effect on our financial condition, results of operations, and cash flow. We are unable to predict the future course of federal, state, and local environmental regulation and legislation. Changes in the environmental regulatory framework (including legislative or regulatory efforts designed to address climate change) could have a material adverse effect on our business.

Significant legal actions and liability claims against us, including putative class action complaints, could subject us to increased operating costs and substantial uninsured liabilities, which may adversely affect our financial condition and results of operations.

We have been and are currently involved in litigation and claims incidental to the conduct of our business, which we believe are generally comparable to other companies in the senior living and healthcare industries, including, but not limited to, industries. In addition, the Company has been and currently is involved in putative class action claims from time to time litigation regarding staffing at our communities and compliance with consumer protection laws and the Americans with Disabilities Act, Act (and similar state laws). Certain claims and lawsuits allege large damage amounts, seek injunctive relief, and may require (and have required) significant costs to defend and resolve. As a result, we maintain general liability, professional liability, excess liability, and other insurance policies in amounts and with coverage and deductibles we believe are appropriate, based on the nature and risks of our business, historical experience, availability, and industry standards. Our current policies provide for deductibles for each claim and contain various exclusions from coverage. We use our wholly-owned captive insurance company for the purpose of insuring certain portions of our risk retention under our general and professional liability insurance programs. Accordingly, we are, in effect, self-insured for claims that are less than the deductible amounts, for claims that exceed the funding level of our wholly-owned captive insurance company, and for claims or portions of claims that are not covered by such policies and/or exceed the policy limits. If we experience a greater number of losses than we anticipate, or if certain claims are not covered by insurance, our results of operations and financial condition could be adversely affected.

The senior living industry entails an inherent risk of liability, particularly given the demographics of our residents and the services we provide. In recent years, we, as well as other participants in our industry, have been subject to an increasing number of claims and lawsuits alleging that our services have resulted in resident injury or other adverse effects. Many of these lawsuits involve large damage claims and significant legal costs. The frequency and magnitude of such alleged claims and legal costs may increase due to the COVID-19 pandemic or our response efforts and increased turnover and a higher use of contract labor. Many states continue to consider tort reform and how it will apply to the senior living industry. We may continue to be faced with the threat of large jury verdicts in jurisdictions that do not find favor with large senior living providers. There can be no guarantee that we will not have any claims that exceed our policy limits in the future, which could subject us to substantial uninsured liabilities.

If a successful claim is made against us and it is not covered by our insurance or exceeds the policy limits, our financial condition and results of operations could be materially and adversely affected. In some states, state law may prohibit or limit insurance coverage for the risk of punitive damages arising from professional liability and general liability claims and/or litigation. As a result, we may be liable for punitive damage awards in these states that either are not covered or are in excess of our insurance policy limits. Also, our insurance policies' deductibles, or self-insured retention, are accrued based on an actuarial projection of future liabilities. If these projections are inaccurate and if there is an unexpectedly large number of successful claims that result in liabilities in excess of our accrued reserves, our operating results could be negatively affected. Claims against us, regardless of their merit or eventual outcome, also could have a material adverse effect on our reputation and ability to attract residents or expand our business and could require our management to devote time to matters unrelated to the day-to-day operation of our business. Negative publicity with respect to any lawsuits, claims, or other legal or regulatory proceedings may also negatively impact our reputation. We also have to renew our policies every year and negotiate terms for coverage, exposing us to the volatility of the insurance markets, including the possibility of rate increases and changes in coverage and other terms. There can be no assurance that we will be able to obtain liability insurance in the future or, if available, that such coverage will be available on acceptable terms.

We face periodic and routine inquiries, reviews, audits, and investigations by government agencies, and any adverse findings could negatively impact our business, financial condition, results of operations, and cash flow.

The senior living and healthcare industries are continuously subject to scrutiny by governmental regulators, which could result in inquiries, reviews, audits, investigations, enforcement actions, or litigation related to regulatory compliance matters. In addition, we are subject to various government reviews, audits, and investigations to verify our compliance with Medicare and Medicaid programs and other applicable laws and regulations. CMS has engaged third-party firms to review claims data to evaluate appropriateness of billings. In addition to identifying overpayments, audit contractors can refer suspected violations to government authorities. In addition, states' Attorneys General vigorously

enforce consumer protection laws as those laws relate to the senior living industry. An adverse outcome of government scrutiny may result in citations, sanctions, other criminal or civil fines and penalties, the refund of overpayments, payment suspensions, termination of participation in Medicare and Medicaid programs, and damage to our business reputation. Our costs to respond to and defend any such audits, reviews, and investigations may be significant, and any resulting sanctions or criminal, civil, or regulatory penalties could have a material adverse effect on our business, financial condition, results of operations, and cash flow.

The cost and difficulty of complying with increasing and evolving regulation and enforcement could have an adverse effect on our business, results of operations, and cash flow.

The regulatory environment surrounding the senior living industry continues to intensify in the number and type of laws and regulations affecting it, many of which vary from state to state. Many senior living communities are subject to regulation and licensing by state and local health and social service agencies and other regulatory authorities. In several of the states in which we operate there are different levels of care that may be provided based on the level of licensure. Several of the states in which we operate, or intend to operate, assisted living and memory care communities, or skilled nursing facilities require a certificate of need before a community may be opened or the services at an existing community may be expanded. These regulatory requirements, and the increased enforcement thereof, could affect our ability to expand into new markets, to expand our services and communities in existing markets, and if any of our presently licensed communities were to operate outside of its licensing authority, may subject us to penalties including closure of the community.

Federal, state, and local officials are increasingly focusing their efforts on enforcement of these laws and regulations. This **is can be** particularly true for large for-profit, multi-community providers like us. Future regulatory developments as well as mandatory increases in the scope and severity of deficiencies determined by survey or inspection officials could cause our operations to suffer. We are unable to predict the future course of federal, state, and local legislation or regulation. If regulatory requirements increase, whether through enactment of new laws or regulations or changes in the enforcement of existing rules, our business, results of operations, and cash flow could be adversely affected.

The intensified regulatory and enforcement environment impacts providers like us because of the increase in the number of inspections or surveys by governmental authorities and consequent citations for failure to comply with regulatory requirements. We also expend considerable resources to respond to federal and state investigations or other enforcement action. From time to time in the ordinary course of business, we receive survey reports from state or federal regulatory bodies citing deficiencies resulting from such inspections or surveys. Although most inspection deficiencies are resolved through a plan of corrective action, the reviewing agency may have the authority to take further action against a licensed or certified community, which could result in the imposition of fines, imposition of a provisional or conditional license, suspension or revocation of a license, suspension or denial of admissions or denial of payment for admissions, loss of certification as a provider under federal reimbursement programs, or imposition of other sanctions, including criminal penalties. Furthermore, certain states may allow citations in one community to impact other communities in the state. Revocation or suspension of a license, or a citation, at a given community could therefore impact our ability to obtain new licenses or to renew existing licenses at other communities, which may also cause us to default under our debt and lease documents and/or trigger cross-defaults. The failure to comply with applicable legal and regulatory requirements could result in a material adverse effect to our business as a whole.

There are various extremely complex federal and state laws governing a wide array of referrals, relationships, and arrangements and prohibiting fraud by healthcare providers, including those in the senior living industry, and governmental agencies are devoting increasing attention and resources to such anti-fraud initiatives. Some examples are the Health Insurance Portability and Accountability Act of 1996, or HIPAA, the Balanced Budget Act of 1997, and the False Claims Act, which gives private individuals the ability to bring an action on behalf of the federal government. The violation of any of these laws or regulations may result in the imposition of fines or other penalties that could increase our costs and otherwise jeopardize our business. Because of incentives allowing a private individual to bring a claim on behalf of the federal government, so-called "whistleblower" suits have become more frequent.

Additionally, since we operate communities that participate in federal and/or state healthcare reimbursement programs, we are subject to federal and state laws that prohibit anyone from presenting, or causing to be presented, claims for reimbursement which are false, fraudulent, or are for items or services that were not provided as claimed. Similar state laws vary from state to state. Violation of any of these laws can result in loss of licensure, citations, sanctions, and other criminal or civil fines and penalties, the refund of overpayments, payment suspensions, or termination of participation in Medicare and Medicaid programs, which may also cause us to default under our debt and lease documents and/or trigger cross-defaults.

We are subject to certain federal and state laws that regulate financial arrangements by healthcare providers, such as the federal Anti-Kickback Statute, the Stark laws, and certain state referral laws. Authorities have interpreted the federal Anti-Kickback Statute very broadly to apply to many practices and relationships between healthcare providers and sources of patient referral. If we were to violate the federal Anti-Kickback Statute, we may face criminal penalties and civil sanctions, including fines and possible exclusion from government reimbursement programs, which may also cause us to default under our debt and lease documents and/or trigger cross-defaults. Adverse consequences may also result if we violate federal Stark laws related to certain Medicare and Medicaid physician referrals. While we endeavor to comply with all laws that regulate the licensure and operation of our business, it is difficult to predict how our revenues could be affected if we were subject to an action alleging such violations.

In addition, new disclosure standards and rules related to environmental matters have been adopted and may continue to be introduced in various states and other jurisdictions. In October 2023, California adopted new carbon and climate-related reporting requirements for large public and private companies doing business in the state. Further, the SEC **is expected to finalize a finalized** climate change disclosure **proposal rules** in 2024. **As While the SEC rules are currently stayed pending litigation, as** the nature, scope and complexity of environmental and climate change reporting, diligence and disclosure requirements expand, significant effort and expenses could be required to comply with the evolving requirements. As our disclosure obligations increase, third parties may make claims or bring litigation relating to those disclosures which may be costly.

Compliance with the Americans with Disabilities Act and Fair Housing Act, safety and health standards of the Occupational Safety and Health Administration, and other fire, safety, health, and other regulations may require us to make unanticipated expenditures, which could increase our costs and therefore adversely affect our results of operations and financial condition.

Certain of our communities, or portions thereof, may be subject to compliance with the Americans with Disabilities Act, or ADA. The ADA has separate compliance requirements for "public accommodations" and "commercial properties," but generally requires that buildings be made accessible to people with disabilities. If applicable, compliance with ADA

requirements could require removal of access barriers and non-compliance could result in imposition of government fines or an award of damages to private litigants.

We must also comply with the Fair Housing Act, which prohibits us from discriminating against individuals on certain bases in any of our practices if it would cause such individuals to face barriers in gaining residency in any of our communities. Additionally, the Fair Housing Act and other state laws require that we advertise our services in such a way that we promote diversity and not limit it. We may be required, among other things, to change our marketing techniques to comply with these requirements.

In addition, we are required to operate our communities in compliance with applicable safety and health standards of the Occupational Safety and Health Administration, and other fire, health, and safety regulations, building codes and other land use regulations, and food licensing or certification requirements as they may be adopted by governmental agencies and bodies from time to time. Like other healthcare facilities, senior living communities are subject to periodic survey or inspection by governmental authorities to assess and assure compliance with regulatory requirements. Surveys occur on a regular (often annual or bi-annual) schedule, and special surveys may result from a specific complaint filed by a resident, a family member, or one of our competitors. We may be required to make substantial capital expenditures to comply with those requirements.

Legislation was adopted in the State of Florida in March 2018 that requires skilled nursing homes and assisted living communities in Florida to obtain generators and fuel necessary to sustain operations and maintain comfortable temperatures in the event of a power outage. If other states or jurisdictions were to adopt similar legislation or regulation, the cost to comply with such requirements may be substantial and may not result in any additional revenues. The increased costs and capital expenditures that we may incur in order to comply with any of the above would result in a negative effect on our results of operations and financial condition.

Changes in federal, state, and local employment-related laws and regulations, or our failure to comply with these laws and regulations could have an adverse effect on our financial condition, results of operations, and cash flow.

We are subject to a wide variety of federal, state, and local employment-related laws and regulations which govern matters including, but not limited to, wage and hour requirements, equal employment opportunity obligations, leaves of absence and reasonable accommodations, employee benefits, the right of employees to engage in protected concerted activity (including union organizing), and occupational health and safety requirements. Because labor represents such a large portion of our operating expenses, changes in federal, state, and local employment-related laws and regulations could increase our cost of doing business. Furthermore, any failure to comply with these laws can result in significant protracted litigation, government investigation, penalties, or other damages which could have an adverse effect on our financial condition, results of operations, and cash flow.

Corporate Organization and Structure

Anti-takeover provisions in our organizational documents may delay, deter, or prevent a tender offer, merger, or acquisition that investors may consider favorable.

Certain provisions of our amended and restated certificate of incorporation and our amended and restated bylaws may delay, deter, or prevent a tender offer, merger, or acquisition that investors may consider favorable or prevent the removal of our current board of directors. Such provisions include:

- provisions allowing the Board of Directors to issue blank-check preferred stock;
- provisions preventing stockholders from calling special meetings or acting by written consent;
- advance notice requirements for stockholders with respect to director nominations and actions to be taken at annual meetings; and
- no provision in our amended and restated certificate of incorporation for cumulative voting in the election of directors, which means that the holders of a majority of the outstanding shares of our common stock can elect all the directors standing for election.

Additionally, our amended and restated certificate of incorporation provides that Section 203 of the Delaware General Corporation Law, which restricts certain business combinations with interested stockholders in certain situations, will not apply to us.

We are a holding company with no operations and rely on our operating subsidiaries to provide us with funds necessary to meet our financial obligations.

We are a holding company with no material direct operations. Our principal assets are the equity interests we directly or indirectly hold in our operating subsidiaries. As a result, we are dependent on loans, distributions, and other payments from our subsidiaries to generate the funds necessary to meet our financial obligations. Our subsidiaries are legally distinct from us and have no obligation to make funds available to us.

Other Market Factors

Various factors, including general economic conditions and the spread of contagious illnesses, could adversely affect our financial performance and other aspects of our business.

General economic conditions, such as inflation, the consumer price index, commodity costs, fuel and other energy costs, competition in the labor market, costs of salaries, wages, benefits and insurance, interest rates, and tax rates, affect our facility operating, facility lease, general and administrative and other expenses, and we have no control or limited ability to control such factors. Current global economic conditions and uncertainties, including geopolitical tensions, conflicts, potential recessions or economic downturns, uncertainty surrounding federal elections, a new presidential administration, the potential for failures or realignments of financial institutions, and the related impact on available credit may affect us and our business partners, landlords, counterparties, and residents or prospective residents in an adverse manner including, but not limited to, reducing access to liquid funds or credit, increasing the cost of credit, limiting our ability to manage interest rate risk, increasing costs and expenses to us, increasing the risk that certain of our business partners, landlords, or counterparties would be unable to fulfill their obligations to us, and other impacts which we are unable to fully anticipate. In addition to the impact of the COVID-19 pandemic on our occupancy, seasonal contagious illnesses such as cold and flu, which typically more severely impact seniors than the general population may negatively affect our occupancy. Severe cold and flu season, or an outbreak of COVID-19 or other contagious disease in the markets in which we operate could result in a regulatory ban on admissions, decreased occupancy, and otherwise adversely affect our business.

The market price and trading volume of our common stock may be volatile, which could result in rapid and substantial losses for our stockholders.

The market price of our common stock may be highly volatile and could be subject to wide fluctuations. In addition, the trading volume in our common stock may fluctuate and cause significant price variations to occur. If the market price of our common stock declines significantly, stockholders may be unable to resell their shares at or above their purchase price. The market price of our common stock may fluctuate or decline significantly in the future. Some of the factors that could negatively affect our share price, result in fluctuations in the price, or trading volume of our common stock include:

- variations in our reported results of operations and cash flow, and changes in our financial guidance;
- the contents of published research reports about us or the senior living, healthcare, or real estate industries, the failure of securities analysts to cover our common stock, or changes in market valuations of similar companies;
- additions or departures of key management personnel;
- any increased indebtedness we may incur, any inability to refinance maturing indebtedness, or lease obligations we may enter into in the future;
- actions by institutional stockholders;
- announcements by us or our competitors of significant contracts, acquisitions, strategic partnerships, joint ventures, or capital commitments;
- speculation or reports by the press or investment community with respect to us, other senior living operators or healthcare providers, or the senior living, healthcare, or real estate industries in general;
- proxy contests or other stockholder activism;
- increases in market interest rates that may lead purchasers of our shares to demand a higher yield or downturns in the real estate market;
- changes or proposed changes in laws or regulations affecting the senior living and healthcare industries or enforcement of these laws and regulations, or announcements relating to these matters; and
- general market and economic conditions.

Future offerings of debt or equity securities by us may adversely affect the market price of our common stock.

In the future, we may attempt to increase our capital resources by offering additional debt or equity securities, including commercial paper, medium-term notes, senior or subordinated notes, convertible securities, series of preferred shares, or shares of our common stock. Upon liquidation, holders of our debt securities and preferred stock, and lenders with respect to other borrowings, would receive a distribution of our available assets prior to the holders of our common stock. We may issue all of the shares of our common stock that are authorized but unissued (and not otherwise reserved for issuance under our stock incentive plan or purchase plans, outstanding warrants, outstanding convertible senior notes, or outstanding tangible equity units) without any action or approval by our stockholders. Additional equity offerings may dilute the economic and voting rights of our existing stockholders or reduce the market price of our common stock, or both. Shares of our preferred stock, if issued, could have a preference with respect to liquidating distributions or a preference with respect to dividend payments that could limit our ability to pay dividends to the holders of our common stock. Because our decision to issue securities in any future offering will depend on market conditions and other factors beyond our control, we cannot predict or estimate the amount, timing, or nature of our future offerings. Thus, holders of our common stock bear the risk of our future offerings reducing the market price of our common stock and diluting their shareholdings in us.

Actions of activist stockholders could cause us to incur substantial costs, divert management's attention and resources, and have an adverse effect on our business, results of operations, cash flow, and the market price of our common stock.

We value constructive input from our stockholders and engage in dialogue with our stockholders regarding our governance practices, strategy, and performance. However, activist stockholders may disagree with the composition of our Board of Directors or management, our strategy, or capital allocation decisions and may seek to effect change through various strategies that range from private engagement to public campaigns, proxy contests, efforts to force proposals, or transactions not supported by our Board of Directors and litigation. Responding to these actions may be costly and time-consuming, disrupt our operations, divert the attention of our Board of Directors, management, and our associates and interfere with our ability to pursue our strategy and to attract and retain qualified Board and executive leadership. The perceived uncertainty as to our future direction that may result from actions of activist stockholders may also negatively impact our ability to attract and retain residents at our communities. We cannot provide assurance that constructive engagement with our stockholders will be successful. Any such stockholder activism may have an adverse effect on our business, results of operations, cash flow, and the market price of our common stock.

Item 1B. Unresolved Staff Comments

None.

Item 1C. Cybersecurity

The business of the Company is managed with the oversight of the Board of Directors. The Board of Directors has delegated to the Audit Committee the responsibility to discuss guidelines and policies governing the process by which our senior management and the relevant departments and functions of the Company assess and manage our exposure to risk. As part of that responsibility, the Audit Committee regularly reviews our exposure to cybersecurity risk, the effectiveness of our cybersecurity, and the knowledge, experience and capabilities of the Audit Committee and management with respect to cybersecurity and cybersecurity risk. The Company's Chief Information Officer ("CIO") and Chief Information Security Officer ("CISO") provide regular briefings to the Audit Committee, including on current and emerging cybersecurity threats, ongoing priorities and strategies to mitigate cybersecurity risk, and compliance with various regulations. In addition, our CIO and CISO periodically update the Board of Directors regarding the Company's cybersecurity efforts.

The CISO who reports to the CIO has primary responsibility for assessing, monitoring, and managing our cybersecurity risks. The CIO, in turn, reports directly to our President and Chief Executive Officer. Our CISO oversees our cybersecurity governance programs, tests our compliance with standards, takes action to mitigate known risks, and leads our cybersecurity associate training program. Our CISO has over 10 years' experience leading large complex healthcare cybersecurity programs and holds Certified Information Systems Security Professional ("CISSP") and Certified Information Systems Auditor ("CISA") certifications in good standing. Our CIO is a member of our executive leadership team, having overall responsibility for all aspects of our information systems, including technology, data, and security. The focus of the CIO includes strategic use of technology to support execution on our strategic priorities and our longer-term growth plans, while also balancing risk. Our CIO has over 25 years' experience leading large complex healthcare organizations through successful transformation while developing and strengthening an effective cybersecurity program.

The CISO is continually informed about the latest developments in cybersecurity, including potential threats and innovative risk management techniques, including through attending educational programs and monitoring alerts from third-party vendors and government agencies. The CISO implements and oversees processes for the regular monitoring of our information systems. In the event of a cybersecurity incident, the CISO is equipped with a written incident response plan.

Failure to maintain the security and functionality of our information systems and data, to prevent a cybersecurity attack or breach, or to comply with applicable privacy and consumer protection laws, including HIPAA, could adversely affect our business, reputation, and relationships with our residents, associates, and referral sources and subject us to remediation costs, government inquiries, and liabilities, any of which could materially and adversely impact our revenues, results of operations, and cash flow. Further information is discussed in "Item 1A. Risk Factors." To date, the aforementioned cybersecurity risks and any incidents that we, or our third-party vendors, have experienced have not materially affected us, including our business, strategy, results of operations, or financial condition.

Recognizing the complexity and evolving nature of cybersecurity threats, we have engaged external experts and rely on software support from third-party vendors to assist with evaluating, monitoring, and testing our information technology systems. These relationships enable us to leverage specialized knowledge and insights, to help ensure our cybersecurity strategies and processes remain effective. Our collaboration with these third parties includes regular audits, routine system monitoring, threat assessments, and consultation on potential security enhancements. We require third-party service providers with access to personal, confidential, or proprietary information to implement and maintain comprehensive cybersecurity practices consistent with applicable legal standards and industry best practices.

Item 2. Properties

Communities

As of December 31, 2023 December 31, 2024, we operated and managed 652 647 communities across 41 states, with the capacity to serve approximately 59,000 58,000 residents. As of December 31, 2023 December 31, 2024, we owned 345 353 communities, leased 277 266 communities, and managed 30 28 communities on behalf of others. As of December 31, 2023 December 31, 2024, 86% 90% of our owned communities are subject to mortgages. The following table sets forth certain information regarding our owned, leased, and managed communities as of December 31, 2023 December 31, 2024, or, for occupancy, represents the weighted average occupancy for the month of December 2023, 2024.

			Number of Communities				Number of Communities				Number of Communities			
State	State	Units	Owned	Leased	Managed	Total	State	Units	Owned	Leased	Managed	Total	State	Units
Texas														
Florida														
California														
Colorado														
North Carolina														
Ohio														
Illinois														
Washington														
Arizona														
Michigan														
New York														
Tennessee														
Oregon														
New York														
Kansas														
New Jersey														
Virginia														
Massachusetts														
Pennsylvania														
Alabama														
Georgia														
Louisiana														
Connecticut														
Idaho														
Minnesota														
Wisconsin														
Missouri														

Oklahoma				
South Carolina				
New Mexico				
Rhode Island				
Mississippi				
Maryland				
South Carolina				
Arkansas				
Indiana				
Maryland				
Arkansas				
Nevada				
Kentucky				
Delaware				
Vermont				
West Virginia				
New Hampshire				
Montana				
Total				
December 2023 occupancy rate (weighted average)				
December 2024 weighted average occupancy				
December 2023 occupancy rate (weighted average)				
December 2024 weighted average occupancy				
December 2023 occupancy rate (weighted average)	77.5 %	79.6 %	76.2 %	78.1 %
December 2024 weighted average occupancy	78.4 %	80.8 %	81.2 %	79.5 %

Community Support Centers

Our main community support centers are leased, including our 98,656 52,755 square foot support center in Brentwood, Tennessee and our 156,016 square foot support center in Milwaukee, Wisconsin. Our lease in Milwaukee, Wisconsin expires in 2024, and we have entered into a new lease for a 5,391 square foot support center in Milwaukee, Wisconsin.

Item 3. Legal Proceedings

The information contained in Note 11 to the consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data" is incorporated herein by reference.

Item 4. Mine Safety Disclosures

Not applicable.

PART II

Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Market Information

Our common stock is traded on the New York Stock Exchange, or the NYSE, under the symbol "BKD." As of February 19, 2024 February 17, 2025, there were approximately 357 328 holders of record of our common stock.

On November 25, 2022, our 7.00% tangible equity units began trading on the New York Stock Exchange under the symbol "BKDT."

Dividend Policy

On December 30, 2008, our Board of Directors voted to suspend our quarterly cash dividend indefinitely. We may determine to pay a regular quarterly dividend to the holders of our common stock in the future, but in the near term, we anticipate deploying capital to, among other uses, fund planned capital expenditures or investments to support our strategy.

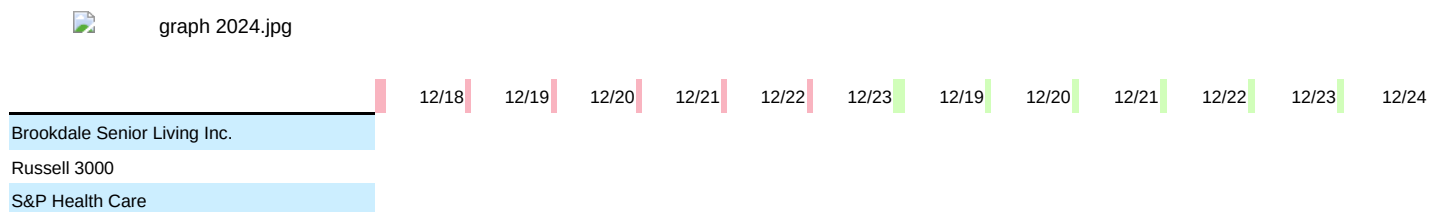
Our ability to pay and maintain cash dividends in the future will be based on many factors, including then-existing contractual restrictions or limitations, our ability to execute our strategy, our ability to negotiate favorable lease and other contractual terms, anticipated operating expense levels, our capital expenditure plans, the level of demand for our units, occupancy rates, the rates we charge, and our liquidity position. Some of the factors are beyond our control and a change in any such factor could affect our ability to pay or

maintain dividends. We can give no assurance as to our ability to pay or maintain dividends in the future. As we have done in the past, we may also pay dividends in the future that exceed our net income for the relevant period as calculated in accordance with GAAP.

Share Price Performance Graph

The following graph compares the five-year cumulative total return for Brookdale common stock with the comparable cumulative return of the Russell 3000 and S&P Health Care Indices.

The graph assumes that a person invested \$100 in Brookdale stock and each of the indices on **December 31, 2018** and that dividends are reinvested. The comparisons in this graph are not intended to forecast or be indicative of possible future performance of Brookdale shares or such indices.



The performance graph and related information shall not be deemed to be filed as part of this Annual Report on Form 10-K and do not constitute soliciting material and shall not be deemed filed or incorporated by reference into any other filing by us under the Securities Act or the Exchange Act, except to the extent that we specifically incorporate them by reference into such filing.

Recent Sales of Unregistered Securities

None Other than as previously disclosed, **none** during the quarter ended **December 31, 2023** and **December 31, 2024**.

Purchases of Equity Securities by the Issuer and Affiliated Purchasers

The following table contains information regarding purchases of our common stock made during the three months ended **December 31, 2023** and **December 31, 2024** by or on behalf of us or any "affiliated purchaser," as defined by Rule 10b-18(a)(3) of the Exchange Act.

Period	Total Number of Shares Purchased ⁽¹⁾	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (in thousands) ⁽²⁾
10/1/2023 - 10/31/2023	—	\$ —	—	\$ 44,026
11/1/2023 - 11/30/2023	3,039	\$ 5.25	—	\$ 44,026
12/1/2023 - 12/31/2023	3,213	\$ 5.82	—	\$ 44,026
Total	6,252	\$ 5.54	—	

Period	Total Number of Shares Purchased ⁽¹⁾	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (in thousands) ⁽²⁾
10/1/2024 - 10/31/2024	—	\$ —	—	\$ 44,026
11/1/2024 - 11/30/2024	2,398	\$ 5.20	—	\$ 44,026
12/1/2024 - 12/31/2024	—	\$ —	—	\$ 44,026
Total	2,398	\$ 5.20	—	

(1) Consists entirely of shares withheld to satisfy tax liabilities due upon the vesting of **restricted stock** and restricted stock units. The average price paid per share for such share withholding is based on the closing price per share on the vesting date of the restricted stock **and restricted stock** units or, if such date is not a trading day, the trading day immediately prior to such vesting date.

(2) In 2016, our Board of Directors approved a share repurchase program that authorizes us to purchase up to \$100.0 million in the aggregate of our common stock. The share repurchase program is intended to be implemented through purchases made from time to time using a variety of methods, which may include open market purchases,

privately negotiated transactions, or block trades, or by any combination of such methods, in accordance with applicable insider trading and other securities laws and regulations. The size, scope, and timing of any purchases will be based on business, market, and other conditions and factors, including price, regulatory, and contractual requirements, and capital availability. The repurchase program does not obligate us to acquire any particular amount of common stock and the program may be suspended, modified, or discontinued at any time at our discretion without prior notice. Shares of stock repurchased under the program will be held as treasury shares. As of **December 31, 2023** **December 31, 2024**, \$44.0 million remained available under the repurchase program.

Item 6. (Reserved)

Item 7. Management’s Discussion and Analysis of Financial Condition and Results of Operations

This discussion and analysis should be read in conjunction with our historical consolidated financial statements and related notes contained in "Item 8. Financial Statements and Supplementary Data." In addition to historical information, this discussion and analysis may contain forward-looking statements that involve risks, uncertainties, and assumptions, which could cause actual results to differ materially from management's expectations. See additional risks and uncertainties described in "Safe Harbor Statement Under the Private Securities Litigation Reform Act of 1995" for more information. Factors that could cause such differences include those described in this section and "Item 1A. Risk Factors" of this Annual Report on Form 10-K.

Executive Overview and Recent Developments

For information regarding our business, including our strategy and recent developments regarding macroeconomic conditions, **community acquisitions** and **resident fee increases**, **community lease amendments**, refer to "Item 1. Business."

Liquidity

In **December** **During** 2023, we **completed two financing transactions**, **entered into amendments to our existing lease arrangements with Welltower Inc. ("Welltower") pursuant to which refinanced all of our remaining 2024 debt maturities**. After giving effect to these transactions, our next debt maturity without extension options is September 2025. In the first transaction, we obtained \$179.5 million of debt secured by non-recourse first mortgages on 47 communities, which also continue to secure \$580.4 million **lease 74 communities**. In connection with the amendments, we extended the maturity of **additional outstanding mortgages with one lease involving 39 communities from December 31, 2026 until June 30, 2032**. The amended leases for 35 of such communities were prospectively classified as operating leases subsequent to the amendment. For 2024 compared to 2023, the classification of such lease costs as operating lease expense resulted in a later maturity. The facility includes certain "borrow-up" provisions,

which we expect will enable us to obtain additional funding in 2024 under the loan based on the performance of the underlying communities. At the closing, we repaid \$260.1 million of debt under the facility, which was scheduled to mature in 2024, using proceeds from the \$179.5 million loan and cash on hand. In the second transaction, we amended our revolving credit agreement to provide an expanded commitment of up to \$100.0 million which can be drawn **\$9.9 million increase** in cash or as letters of credit **lease payments for operating leases** and represents a \$20.0 million increase from the previously existing commitment. Additionally, **an offsetting decrease** in **December 2023**, we sold our remaining 20% equity interest in our Health Care Services unconsolidated venture and received proceeds of \$27.4 million. We recognized a non-cash impairment charge of \$26.0 million as a result of our decision to sell the equity interest prior to the recovery of its market value. **cash lease payments for financing leases**. Refer to Notes **Note 3 and 7** to the consolidated financial statements contained in "Item **Item** 8. Financial Statements and Supplementary Data" for **additional more** information **on about** the sale and financing transactions, respectively.

As of December 31, 2023, our total liquidity was \$340.7 million, consisting of \$278.0 million of unrestricted cash and cash equivalents, \$29.8 million of marketable securities, and \$32.9 million of availability on our secured credit facility. We continue to seek opportunities to preserve and enhance our liquidity, including through increasing our RevPAR, maintaining appropriate expense discipline, continuing to refinance maturing debt, continuing to evaluate our capital structure and the state of debt and equity markets, and monetizing non-strategic or underperforming owned assets. There is no assurance that financing will continue to be available on terms consistent with our expectations or at all, or that our efforts will be successful in monetizing certain assets.

On February 9, 2024, we obtained \$50.0 million of debt secured by first priority mortgages on 11 communities. The loan bears interest at a variable rate equal to SOFR plus a margin of 350 basis points. The debt matures in February 2027 with two one-year renewal options, exercisable subject to certain performance criteria.

COVID-19 Pandemic Update

The COVID-19 pandemic has adversely impacted our occupancy and resident fee revenue beginning in March 2020. From March 2020 through February 2021, we lost 1,330 basis points of weighted average consolidated senior housing occupancy due to the pandemic, resulting in our lowest weighted average occupancy of 69.4% during February 2021. We continued to execute on key initiatives to rebuild our occupancy in recent years. As of December 2023, we recovered 890 basis points of weighted average consolidated senior housing occupancy, and December 2023 weighted average occupancy was 78.3%. While the Federal COVID-19 Public Health Emergency Declaration expired on May 11, 2023, we cannot predict with reasonable certainty the impacts that the COVID-19 pandemic and the continued recovery ultimately will have on our business, results of operations, cash flow, and liquidity. The table below sets forth our recent consolidated occupancy trend.

	Years Ended December 31,				
	2019	2020	2021	2022	2023
Weighted average occupancy	83.9 %	77.5 %	71.5 %	75.4 %	77.2 %

Transaction Activity

Community Transactions amendments.

During 2023, we completed the sale of two owned communities for cash proceeds of \$25.6 million, net of \$29.6 million in mortgage debt repaid and transaction costs, and recognized a net gain on sale of communities of **\$36.3 million, \$36.3 million**. During 2023, we elected not to exercise our lease renewal option under the current terms for a master lease and completed the termination of our triple-net lease obligations on the 18 communities for which the master lease was scheduled to expire on December 31, 2023. Additionally, we acquired the remaining 50% equity interest in one community during 2023 for \$0.6 million. **During 2022, we completed the sale of two owned communities for cash proceeds of \$4.4 million, net of transaction costs, and the termination of triple-net lease obligations on four communities (including through the acquisition of one formerly leased community).**

Welltower Lease Amendments

During the three months ended June 30, 2023, we entered into amendments to our existing lease arrangements with Welltower Inc. ("Welltower") pursuant to which we continue to lease 74 communities. In connection with the amendments, we extended the maturity of one lease involving 39 communities from December 31, 2026 until June 30, 2032. As a result, our amended lease arrangements provide that the current term for 69 of the communities will expire on June 30, 2032 and the current term for five of the communities will expire on December 31, 2024. The amendments did not change the amount of required lease payments over the previous term of the leases or the annual lease escalators. In addition, Welltower agreed to make available a pool in the aggregate amount of up to \$17.0 million to fund costs associated with certain capital expenditure projects for 69 of the communities. Upon reimbursement of such expenditures, the annual minimum rent under the lease will prospectively increase by the amount of the reimbursement multiplied by the sum of the then current SOFR (subject to a floor of 3.0%) and a margin of 4.0%, and such amount will escalate annually consistent with the minimum rent escalation provisions of the 39 community lease.

The amended leases for 35 of such communities were prospectively classified as operating leases subsequent to the amendment. For 2023, the classification of such lease costs as operating lease expense resulted in a \$19.3 million increase in cash lease payments for operating leases and an offsetting decrease in cash lease payments for financing leases.

The amendments replaced the net worth covenant provisions requiring us to maintain at least \$400.0 million of stockholders' equity with a consolidated tangible net worth covenant requiring us to maintain at least \$2.0 billion of tangible net worth, generally calculated as stockholders' equity plus accumulated depreciation and amortization less intangible assets and further adjusted for certain other items. Such calculation is generally similar to the tangible net worth covenants within certain of our long-term debt documents. So long as we maintain tangible net worth as defined in the leases of at least \$1.5 billion, we will also be able to cure any breach by posting collateral with Welltower.

Resident Fee Revenue and Facility Operating Expense Impacts of Transaction Activity

The table below sets forth our resident fee revenue and facility operating expense attributable to our former Health Care Services segment and communities disposed since January 1, 2021. Refer to Note 3 to the consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data" for more information about our former Health Care Services segment.

(in thousands)	Years Ended December 31,		
	2023	2022	2021
Resident fee revenue attributable to Health Care Services and disposed communities	\$ 49,611	\$ 67,667	\$ 259,151
Facility operating expense attributable to Health Care Services and disposed communities	41,303	59,867	248,869

Results of Operations

As of **December 31, 2023** **December 31, 2024**, our total operations included **652 647** communities with a capacity to serve approximately **59,000 58,000** residents. As of that date, we owned **345 353** communities (**31,205 (32,206)** units), leased **277 266** communities (**19,844 (18,633)** units), and managed **30 28** communities (**4,579 (4,256)** units). The following discussion should be read in conjunction with our consolidated financial statements and the related notes, which are included in "Item 8. Financial Statements and Supplementary Data" of this Annual Report on Form 10-K. The results of operations for any particular period are not necessarily indicative of results for any future period. **Transactions completed during the period of January 1, 2022 to December 31, 2023 affect the comparability of our results of operations, and summaries of such transactions and their impact on our results of operations are discussed above in "Transaction Activity."**

We use the operating measures described below in connection with operating and managing our business and reporting our results of operations.

- Senior housing operating results and data presented on a **same community basis** reflect results and data of a consistent population of communities by excluding the impact of changes in the composition of our portfolio of communities. The operating results exclude natural disaster expense and related insurance recoveries. We define our same community portfolio as communities consolidated and operational for the full period in both comparison years. Consolidated communities excluded from the same community portfolio include communities acquired or disposed of since the beginning of the prior year, communities classified as assets held for sale, certain communities planned for disposition, certain communities that have undergone or are undergoing expansion, redevelopment, and repositioning projects, and certain communities that have experienced a casualty event that significantly impacts their operations. Our management uses same community operating results and data for decision making and components of executive compensation, and we believe such results and data provide useful information to investors, because it enables comparisons of revenue, expense, and other operating measures for a consistent portfolio over time without giving effect to the impacts of communities that were not consolidated and operational for the comparison periods, communities acquired or disposed during the comparison periods (or planned for disposition), and communities with results that are or likely will be impacted by completed or in-process development-related capital expenditure projects.
- RevPAR**, or average monthly senior housing resident fee revenue per available unit, is defined as resident fee revenue for the corresponding portfolio for the period (excluding revenue **from our former Health Care Services segment, revenue** for private duty services provided to seniors living outside of our communities and entrance fee amortization),

divided by the weighted average number of available units in the corresponding portfolio for the period, divided by the number of months in the period. We measure RevPAR at the consolidated level, as well as at the segment level with respect to our Independent Living, Assisted Living and Memory Care, and CCRCs segments. Our management uses RevPAR for decision making and components of executive compensation, and we believe the measure provides useful information to investors, because the measure is an indicator of senior housing resident fee revenue performance that reflects the impact of both senior housing occupancy and rate.

- **RevPOR**, or average monthly senior housing resident fee revenue per occupied unit, is defined as resident fee revenue for the corresponding portfolio for the period (excluding revenue from our former Health Care Services segment, revenue for private duty services provided to seniors living outside of our communities and entrance fee amortization), divided by the weighted average number of occupied units in the corresponding portfolio for the period, divided by the number of months in the period. We measure RevPOR at the consolidated level, as well as at the segment level with respect to our Independent Living, Assisted Living and Memory

Care, and CCRCs segments. Our management uses RevPOR for decision making, and we believe the measure provides useful information to investors, because it reflects the average amount of senior housing resident fee revenue we derive from an occupied unit per month without factoring occupancy rates. RevPOR is a significant driver of our senior housing revenue performance.

- Weighted average occupancy rate reflects the percentage of units at our owned and leased communities being utilized by residents over a reporting period. We measure occupancy rates with respect to our Independent Living, Assisted Living and Memory Care, and CCRCs segments, and also measure this metric both on a consolidated senior housing and a same community basis. Our management uses weighted average occupancy, and we believe the measure provides useful information to investors, because it is a significant driver of our senior housing revenue performance.

This section includes the non-GAAP performance measure Adjusted EBITDA. See "Non-GAAP Financial Measures" below for our definition of the measure and other important information regarding such measure, including reconciliations to the most comparable measure in accordance with GAAP.

As of December 31, 2023 December 31, 2024, we had three reportable segments: Independent Living; Assisted Living and Memory Care; and CCRCs. These segments were determined based on the way that our chief operating decision maker organizes our business activities for making operating decisions, assessing performance, developing strategy, and allocating capital resources.

Discussion of our financial condition and results of operations for the year ended December 31, 2023 December 31, 2024 compared to the year ended December 31, 2022 December 31, 2023 is presented below. Discussion of our financial condition and results of operations for the year ended December 31, 2022 December 31, 2023 compared to the year ended December 31, 2021 December 31, 2022 can be found in "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023, filed with the SEC on February 22, 2023 February 21, 2024.

Comparison of Years Ended December 31, 2023 December 31, 2024 and 2022 2023

Summary Operating Results

The following table summarizes our overall operating results for the years ended December 31, 2023 December 31, 2024 and 2022 2023.

		Years Ended December 31,		Years Ended December 31,		Increase (Decrease)		Years Ended December 31,			
(in thousands)	(in thousands)	2023	2022	Amount	Percent	(in thousands)	2024	2023	Amount	Percent	2024
Total resident fees and management fees revenue		\$2,867,431	\$2,597,549	\$269,882	10.4 %						
Resident fees		\$2,972,050	\$2,857,270	\$114,780	4.0 %						
Other operating income	Other operating income	9,073	80,469	(71,396)	(88.7)	(88.7)%	Other operating income	—	9,073	(9,073)	
Facility operating expense	Facility operating expense	2,129,800	2,083,605	46,195	2.2	2.2 %	Facility operating expense	2,183,261	2,129,800	53,461	
Net income (loss)	Net income (loss)	(189,070)	(238,340)	(49,270)	(20.7)	(20.7)%	Net income (loss)	(201,994)	(189,070)	12,924	
Adjusted EBITDA	Adjusted EBITDA	335,538	241,305	94,233	39.1	39.1 %	Adjusted EBITDA	386,194	335,538	50,656	

The increase in total resident fees and management fees revenue was primarily attributable to an 11.4% a 5.8% increase in same community RevPAR, comprised of an 8.6% a 4.1% increase in same community RevPOR and a 190 120 basis point increase in same community weighted average occupancy. The increase was partially offset by the disposition of 25 communities since the beginning of the prior year which resulted in \$55.2 million less in resident fees compared to the prior year.

During the years year ended December 31, 2023 and 2022, we recognized \$9.1 million and \$80.5 million, respectively, of government grants and employee retention credits related to the COVID-19 pandemic as other operating income based on our estimates of our satisfaction of the conditions of the grants and credits during the year, including for the year ended December 31, 2022, \$61.1 million of grants from the Phase 4 general distribution from the Public Health and Social Services Emergency Fund ("Provider Relief Fund"). year.

The increase in facility operating expense was primarily attributable to a 3.3% 4.4% increase in same community facility operating expense, primarily resulting from broad inflationary pressure, an additional day of expense due to the leap year, an increase in estimated insurance expense, an increase in property repair expense primarily as a result of severe weather events, an increase in information technology costs, and increased costs with higher occupancy, an increase in marketing expense compared to the prior year, partially offset by a decrease in the use of premium labor, primarily contract labor. The increase was partially offset by the disposition of 25 communities since the beginning of the prior year, which resulted in \$48.0 million less in facility operating expense during the year ended December 31, 2024 compared to the prior year.

The decrease increase in net loss was primarily attributable to the increase in resident facility operating expense compared to the prior year, a \$36.3 million gain on sale of communities, net recognized during the year ended December 31, 2023 for the sale of our one remaining entrance fee revenue, community, an \$18.1 million increase in loss on debt modification and extinguishment compared to the prior year, and an increase in depreciation and amortization expense recognized compared to the prior year. These changes were partially offset by the increase in resident fees and a decrease in other operating income recognized, an increase in debt interest asset impairment expense an increase in facility operating expense, and a \$37.6 million decrease in gain on sale of communities, net recognized compared to the prior year.

The increase in Adjusted EBITDA was primarily attributable to an the increase in resident fee revenue, fees, partially offset by the increase in facility operating expense, the decrease in other operating income, the and a \$1.2 million increase in cash facility operating expense, and lease payments. The increase in cash facility operating lease payments for the current year compared to the prior year includes the change in classification of \$41.6 million \$9.9 million of lease payments for 51 35 communities as cash facility operating lease payments as a result of lease amendments subsequent to the beginning of in the prior year. year period, partially offset by a \$7.8 million decrease in cash paid for operating leases for the community acquisition transactions and the reclassification of lease costs due to financing lease classification.

Operating Results - Senior Housing Segments

The following table summarizes the operating results and data of our three senior housing segments (Independent Living, Assisted Living and Memory Care, and CCRCs) on a combined basis for the years ended December 31, 2023 December 31, 2024 and 2022 2023 including operating results and data on a same community basis. See management's discussion and analysis of the operating results on an individual segment basis on the following pages.

(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	Years Ended December 31,				Increase (Decrease)				(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	Years Ended December 31,				Increase (Decrease)
		2023		2022		Amount		Percent			2024		2023		
Resident fees	Resident fees	\$2,857,270	\$	\$2,585,529	\$	\$271,741	10.5		10.5 %	Resident fees	\$2,972,050	\$		\$	
Other operating income	Other operating income	\$ 9,073	\$	\$ 80,469	\$	\$ (71,396)	(88.7)		(88.7) %	Other operating income	\$ —	\$		\$	
Facility operating expense	Facility operating expense	\$2,129,800	\$	\$2,083,605	\$	\$ 46,195	2.2		2.2 %	Facility operating expense	\$2,183,261	\$		\$	
Number of communities (period end)															
Number of communities (period end)															
Number of communities (period end)		622	641	641	(19)	(19)	(3.0)	(3.0) %	619	622					
Total average units															
Total average units		51,960	52,320	52,320	(360)	(360)	(0.7)	(0.7) %	50,910	51,960					
RevPAR	RevPAR	\$ 4,577	\$	\$ 4,113	\$	\$ 464	11.3		11.3 %	RevPAR	\$ 4,858	\$		\$	
Occupancy rate (weighted average)		77.2 %		75.4 %		180 bps			n/a						
Weighted average occupancy		78.6 %		77.2 %		140 bps			n/a						
RevPOR	RevPOR	\$ 5,927	\$	\$ 5,457	\$	\$ 470	8.6		8.6 %	RevPOR	\$ 6,182	\$		\$	

Same Community
Operating Results and
Data

Same Community
Operating Results and
Data

Same Community
Operating Results and
Data

Resident fees																
Resident fees																
Resident fees		\$2,758,618	\$		\$2,476,619	\$		\$281,999	11.4		11.4 %	\$ 2,910,004	\$		\$ 2,751,231	
Other operating income	Other operating income	\$ 8,729	\$		\$ 76,330	\$		\$ (67,601)	(88.6)		(88.6)%	Other operating income	\$ —	\$		\$
Facility operating expense	Facility operating expense	\$2,043,956	\$		\$1,978,262	\$		\$ 65,694	3.3		3.3 %	Facility operating expense	\$2,126,633	\$		\$
Number of communities																
Number of communities																
Number of communities		612	612		612			—			—		610	610		
Total average units	Total average units	50,209	50,215		50,215			(6)	(6)		—		Total average units	49,960	49,950	
RevPAR	RevPAR	\$ 4,579	\$		\$ 4,110	\$		\$ 469	11.4		11.4 %	RevPAR	\$ 4,854	\$		\$
Occupancy rate (weighted average)		77.4 %			75.5 %			190 bps			n/a					
Weighted average occupancy		78.7 %			77.5 %			120 bps			n/a					
RevPOR	RevPOR	\$ 5,912	\$		\$ 5,443	\$		\$ 469	8.6		8.6 %	RevPOR	\$ 6,170	\$		\$

Independent Living Segment

The following table summarizes the operating results and data for our Independent Living segment for the years ended **December 31, 2023** **December 31, 2024** and **2022**, **2023**, including operating results and data on a same community basis. All 68 of the communities in our Independent Living segment are included within our same community portfolio.

(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	Years Ended December 31,						(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	Percent	Years Ended December 31,					
		Increase (Decrease)								Increase (Decrease)					
		2023		2022		Amount				2024		2023		Amount	
Resident fees	Resident fees	\$564,012	\$	\$507,793	\$	\$ 56,219	11.1	11.1 %	Resident fees	\$598,922	\$	\$564,012	\$	\$34,910	
Other operating income	Other operating income	\$ 487	\$	\$ 10,906	\$	\$ (10,419)	(95.5)	(95.5) %	Other operating income	\$ —	\$	\$ 487	\$	\$ (487)	
Facility operating expense	Facility operating expense	\$379,854	\$	\$359,749	\$	\$ 20,105	5.6	5.6 %	Facility operating expense	\$403,840	\$	\$379,854	\$	\$23,986	
Number of communities (period end)															
Number of communities (period end)															

Number of communities (period end)		68	68	68	—	—	—	—	%	68	68	68	—	—
Total average units														
Total average units		12,569	12,569	12,569	—	—	—	—	%	12,574	12,569	12,569	5	—
RevPAR	RevPAR	\$ 3,739	\$ 3,367	\$ 372	11.0	11.0	%	RevPAR	\$ 3,969	\$ 3,739	\$ 230			
Occupancy rate (weighted average)		79.4 %	77.0 %	240 bps	n/a									
Weighted average occupancy		80.4 %	79.4 %	100 bps	n/a									
RevPOR	RevPOR	\$ 4,711	\$ 4,371	\$ 340	7.8	7.8	%	RevPOR	\$ 4,934	\$ 4,711	\$ 223			

The increase in the segment's resident fees was primarily attributable to an increase in the segment's RevPAR, comprised of a 7.8% 4.7% increase in RevPOR and a 240 100 basis point increase in weighted average occupancy. The increase in the segment's RevPOR was primarily the result of the current year rate increase. The increase in the segment's weighted average occupancy primarily reflects the impact of our execution on key initiatives to rebuild occupancy lost due to the COVID-19 pandemic.

The increase in the segment's facility operating expense was primarily attributable to broad inflationary pressure, and an additional day of expense due to the costs leap year, an increase in estimated insurance expense, an increase in property repair expense primarily as a result of severe weather events, increased wireless internet access provided for residents, partially offset by a decrease and an increase in the use of premium labor, primarily contract labor. The labor component of the segment's facility operating marketing expense increased 3.3% compared to the prior year. The segment's same community facility operating expense for the year ended December 31, 2024 excludes \$1.3 million of natural disaster expense.

Assisted Living and Memory Care Segment

The following table summarizes the operating results and data for our Assisted Living and Memory Care segment for the years ended December 31, 2023 December 31, 2024 and 2022 2023, including operating results and data on a same community basis.

(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	(in thousands, except communities, units, occupancy, RevPAR, and RevPOR)	Years Ended December 31,		Increase (Decrease)		Years Ended December 31,		Inc	
		2023		2022		2024		2023	
		Amount	Percent	Amount	Percent	Amount	Percent	Amount	Percent
Resident fees	Resident fees	\$1,960,432	\$	\$1,755,092	\$	\$205,340	11.7	\$2,038,660	\$
Other operating income	Other operating income	\$ 8,008	\$	\$ 60,630	\$	\$ (52,622)	(86.8)	\$ —	\$
Facility operating expense	Facility operating expense	\$1,466,123	\$	\$1,435,764	\$	\$ 30,359	2.1	\$1,505,357	\$
Number of communities (period end)		537	554	554	(17)	(17)	(3.1)	534	537
Total average units		34,414	34,555	34,555	(141)	(141)	(0.4)	33,603	34,414
RevPAR	RevPAR	\$ 4,741	\$	\$ 4,230	\$	\$ 511	12.1	\$ 5,045	\$
Occupancy rate (weighted average)		77.0 %	75.1 %	190 bps	n/a				
Weighted average occupancy		78.2 %	77.0 %	120 bps	n/a				

RevPOR	RevPOR	\$	6,158	\$	5,636	\$	522	9.3	9.3	% RevPOR	\$	6,454	\$		\$
Same Community Operating Results and Data															
Same Community Operating Results and Data															
Same Community Operating Results and Data															
Resident fees															
Resident fees															
Resident fees		\$	1,898,771	\$	1,695,838	\$	202,933	12.0	12.0	%	\$	2,004,217	\$	1,891,384	\$
Other operating income	Other operating income	\$	7,862	\$	57,988	\$	(50,126)	(86.4)	(86.4)	%	Other operating income	\$	—	\$	\$
Facility operating expense	Facility operating expense	\$	1,415,671	\$	1,377,991	\$	37,680	2.7	2.7	%	Facility operating expense	\$	1,471,953	\$	\$
Number of communities															
Number of communities															
Number of communities			528	528	528	—	—	—	—	%	526	526			
Total average units	Total average units		33,326	33,327	33,327	(1)	(1)	—	—	%	Total average units	33,069	33,067		
RevPAR	RevPAR	\$	4,748	\$	4,240	\$	508	12.0	12.0	%	RevPAR	\$	5,051	\$	\$
Occupancy rate (weighted average)															
Weighted average occupancy															
RevPOR	RevPOR	\$	6,162	\$	5,646	\$	516	9.1	9.1	%	RevPOR	\$	6,457	\$	\$

The increase in the segment's resident fees was primarily attributable to an increase in the segment's same community RevPAR, comprised of a 9.1% 4.4% increase in same community RevPAR and a 200 110 basis point increase in same community weighted average occupancy. The increase in the segment's same community RevPAR was primarily the result of the current year rate increase. The increase in the segment's same community weighted average occupancy primarily reflects the impact of our execution on key initiatives to rebuild occupancy lost due to the COVID-19 pandemic. The increase in the segment's resident fees was partially offset by the disposition of 23 communities since the beginning of the prior year, which resulted in \$5.3 million \$41.0 million less in resident fees during the year ended December 31, 2023 December 31, 2024 compared to the prior year.

The increase in the segment's facility operating expense was primarily attributable to an increase in the segment's same community facility operating expense primarily resulting from attributable to broad inflationary pressure, an additional day of expense due to the leap year, an increase in estimated insurance expense, an increase in property repair expense primarily as a result of severe weather events, an increase in information technology costs, and increased costs with higher occupancy, an increase in marketing expense compared to the prior year, partially offset by a decrease in the use of premium labor, primarily contract labor. The labor component of the segment's same community facility operating expense increased 0.4% compared to the prior year. The increase in the segment's facility operating expense was partially offset by the disposition of 23 communities since the beginning of the prior year, which resulted in \$7.9 million \$33.1 million less in facility operating expense during the year ended December 31, 2023 December 31, 2024 compared to the prior year. The segment's same community facility operating expense for the years year ended December 31, 2023 and 2022 December 31, 2024 excludes \$0.1 million and \$5.9 million, respectively, \$5.3 million of natural disaster expense, consisting primarily of remediation of storm damage as a result of Hurricane Ian and Winter Storm Elliott in 2022. expense.

CCRCs Segment

The following table summarizes the operating results and data for our CCRCs segment for the years ended December 31, 2023 December 31, 2024 and 2022, 2023, including operating results and data on a same community basis.

(in thousands, except communities, units, occupancy,	(in thousands, except communities, units, occupancy,	Years Ended December 31,	Increase (Decrease)	(in thousands, except communities, units, occupancy,	Years Ended December 31,	Increase (Decrease)
------------------------------------------------------	------------------------------------------------------	--------------------------	---------------------	------------------------------------------------------	--------------------------	---------------------

RevPAR, and RevPOR)	RevPAR, and RevPOR)	2023		2022		Amount		RevPAR, and RevPOR)	Percent	2024		2023	
Resident fees	Resident fees	\$332,826	\$	\$322,644	\$	\$10,182	3.2			Resident fees	\$334,468	\$	\$332,826
Other operating income	Other operating income	\$ 578	\$	\$ 8,933	\$	\$ (8,355)	(93.5)			Other operating income	\$ —	\$	\$ 578
Facility operating expense	Facility operating expense	\$283,823	\$	\$288,092	\$	\$ (4,269)	(1.5)			Facility operating expense	\$274,064	\$	\$283,823
Number of communities (period end)													
Number of communities (period end)													
Number of communities (period end)		17	19	19	(2)	(2)	(10.5)	(10.5)	%	17	17	17	
Total average units													
Total average units													
Total average units		4,977	5,196	5,196	(219)	(219)	(4.2)	(4.2)	%	4,733	4,977	4,977	
RevPAR	RevPAR	\$ 5,560	\$	\$ 5,138	\$	\$ 422	8.2			% RevPAR	\$ 5,889	\$	\$ 5,560
Occupancy rate (weighted average)		73.4 %		73.4 %		0 bps			n/a				
Weighted average occupancy		76.6 %		73.4 %		320 bps			n/a				
RevPOR	RevPOR	\$ 7,576	\$	\$ 6,997	\$	\$ 579	8.3			% RevPOR	\$ 7,691	\$	\$ 7,576
Same Community Operating Results and Data													
Same Community Operating Results and Data													
Same Community Operating Results and Data													
Resident fees													
Resident fees													
Resident fees		\$295,835	\$	\$272,988	\$	\$22,847	8.4			%	\$ 306,865	\$	\$ 295,835
Other operating income	Other operating income	\$ 380	\$	\$ 7,436	\$	\$ (7,056)	(94.9)			Other operating income	\$ —	\$	\$ 380
Facility operating expense	Facility operating expense	\$248,274	\$	\$242,196	\$	\$ 6,078	2.5			Facility operating expense	\$252,097	\$	\$248,274
Number of communities													
Number of communities													
Number of communities		16	16	16	—	—	—	—	%	16	16	16	
Total average units	Total average units	4,314	4,319	4,319	(5)	(5)	(0.1)	(0.1)	%	Total average units	4,317	4,314	4,314
RevPAR	RevPAR	\$ 5,714	\$	\$ 5,267	\$	\$ 447	8.5			% RevPAR	\$ 5,924	\$	\$ 5,714
Occupancy rate (weighted average)		74.8 %		74.2 %		60 bps			n/a				
Weighted average occupancy		76.9 %		74.8 %		210 bps			n/a				
RevPOR	RevPOR	\$ 7,639	\$	\$ 7,100	\$	\$ 539	7.6			% RevPOR	\$ 7,705	\$	\$ 7,639

The increase in the segment's resident fees was primarily attributable to an increase in the segment's same community RevPAR, comprised of a 7.6% increase in same community RevPOR and a 60 210 basis point increase in same community weighted average occupancy. occupancy and a 0.9% increase in same community RevPOR. The increase in the segment's same community weighted average occupancy primarily reflects the impact of our execution on key initiatives to rebuild occupancy lost due to the COVID-19 pandemic. The increase in the segment's same community RevPOR was primarily the result of the current year rate increase. increase, partially offset by an occupancy mix shift to more independent living residents. Additionally, an increase in resident fees at a community whose operations in the prior year were significantly impacted by winter storm damage and for which a repositioning project was completed in the prior year contributed to the increase in the segment's resident fees. The increase in the segment's resident fees was partially offset by the disposition of two communities since the beginning of the prior year, which resulted in \$12.8 million \$14.2 million less in resident fees during the year ended December 31, 2023 December 31, 2024 compared to the prior year.

The decrease in the segment's facility operating expense was primarily attributable to the disposition of two communities since the beginning of the prior year, which resulted in \$10.6 million \$14.9 million less in facility operating expenses expense during the year ended December 31, 2023 December 31, 2024 compared to the prior year. The decrease in the segment's facility operating expense was partially offset by an increase in the segment's same community facility operating expense primarily resulting from attributable to broad inflationary pressure. pressure, an additional day of expense due to the leap year, and an increase in estimated insurance expense, partially offset by a decrease in the use of premium labor, primarily contract labor. The labor component of the segment's same community facility operating expense increased 2.4% compared to for the prior year. year ended December 31, 2024 excludes \$0.5 million of natural disaster expense.

Operating Results - Other Income and Expense Items

The following table summarizes other income and expense items in our operating results for the years ended December 31, 2023 December 31, 2024 and 2022 2023.

		Years Ended December 31,		Years Ended December 31,		Increase (Decrease)			
(in thousands)	(in thousands)	2023	2022	Amount	Percent	(in thousands)	2024		
Management fees	Management fees	\$10,161	\$ 12,020	\$ (1,859)	(15.5)	% fees	\$ 10,521	\$	
Reimbursed costs incurred on behalf of managed communities	Reimbursed costs incurred on behalf of managed communities	139,325	147,361	(8,036)	(5.5)	% communities	142,916	139,3	
Costs incurred on behalf of managed communities	Costs incurred on behalf of managed communities	139,325	147,361	(8,036)	(5.5)	% communities	142,916	139,3	
General and administrative expense	General and administrative expense	178,894	168,594	10,300	6.1	% expense	185,850	178,8	
Facility operating lease expense	Facility operating lease expense	202,410	165,294	37,116	22.5	% expense	200,587	202,4	
Depreciation and amortization	Depreciation and amortization	342,712	347,444	(4,732)	(1.4)	% amortization	357,788	342,7	
Asset impairment	Asset impairment	40,572	29,618	10,954	37.0	% impairment	8,557	40,5	
Loss (gain) on sale of communities, net	Loss (gain) on sale of communities, net	(36,296)	(73,850)	(37,554)	(50.9)	% net	—	(36,2	
Interest income	Interest income	23,146	6,935	16,211	NM	NM	19,162	23,146	
Interest expense	Interest expense	238,274	204,717	33,557	16.4	% expense	252,575	238,2	

Gain (loss) on debt modification and extinguishment, net	Gain (loss) on debt modification and extinguishment, net	(2,702)	(1,357)	(1,357)	1,345	1,345	99.1	99.1	% net	(20,762)	(2,7
Equity in earnings (loss) of unconsolidated ventures	Equity in earnings (loss) of unconsolidated ventures	(3,996)	(10,782)	(10,782)	(6,786)	(6,786)	(62.9)	(62.9)	% ventures	—	(3,5
Non-operating gain (loss) on sale of assets, net	Non-operating gain (loss) on sale of assets, net	1,441	595	595	846	846	142.2	142.2	% net	923	1,4
Other non-operating income (loss)	Other non-operating income (loss)	21,687	12,114	12,114	9,573	9,573	79.0	79.0	% income (loss)	9,376	21,6
Benefit (provision) for income taxes	Benefit (provision) for income taxes	(8,784)	1,559	1,559	(10,343)	(10,343)	NM		NM income taxes	(4,646)	

Reimbursed Costs Incurred on Behalf of Managed Communities and Costs Incurred on Behalf of Managed Communities. The decrease/increase in reimbursed costs and costs incurred on behalf of managed communities was primarily attributable to terminations of management agreements subsequent to the beginning of the prior year, partially offset by an increase in community costs incurred as a result of broad inflationary pressure for communities managed in both years/periods, partially offset by terminations of management agreements subsequent to the beginning of the prior year.

General and Administrative Expense. The increase in general and administrative expense was primarily attributable due to an increase \$7.0 million of legal expenses for certain pending putative class action litigation previously described in our SEC filings, representing the current estimate of our ultimate cost to resolve such litigation, net of estimated incentive compensation costs and an increase in organizational restructuring costs compared to the prior year, primarily for severance costs for our senior leadership changes, probable insurance recoveries. General and administrative expense includes transaction, legal, and organizational restructuring costs of \$3.9 million \$7.9 million and \$1.2 million \$3.9 million for the years ended December 31, 2023 December 31, 2024 and 2022, 2023, respectively. Transaction costs include those directly related to acquisition, disposition, financing and leasing activity, and are primarily comprised of legal, finance, consulting, professional fees, and other third-party costs. Legal costs include charges associated with putative class action litigation. Organizational restructuring costs include those related to our efforts to reduce general and administrative expense and our senior leadership changes, including severance costs.

Facility Operating Lease Expense. The increase in facility operating lease expense was primarily due to the change in classification of lease costs from financing leases to operating leases as a result of lease amendments subsequent to the beginning of the prior year.

Depreciation and Amortization. The decrease/increase in depreciation and amortization expense was primarily due to the change in classification of lease costs from financing leases to operating leases as a result of lease amendments subsequent to the beginning of the prior year, partially offset by the completion of community renovations, apartment upgrades, and other major building infrastructure projects for leased communities since the beginning of the prior year.

Asset Impairment. During the current year, we recorded recognized \$8.6 million of non-cash impairment charges, primarily for certain leased communities with lower than expected occupancy and decreased future cash flow estimates over the remaining lease term and for property damage sustained at certain communities during the year. During the prior year, we recognized \$40.6 million of non-cash impairment charges, primarily due to a non-cash impairment charge of \$26.0 million on our investment in the Health Care Services venture (the "HCS Venture") as a result of our decision to sell our equity interest prior to the recovery of its market value. The impairment charges during the prior year also include amounts for certain leased communities with lower than expected occupancy and decreased future cash flow estimates. During the prior year, we recorded \$29.6 million of non-cash impairment charges, primarily for certain leased communities with decreased occupancy and future cash flow estimates as a result of the continued impacts of the COVID-19 pandemic and for natural

disaster related property damage sustained at certain communities during the year, including property damage sustained from Hurricane Ian in September 2022 and Winter Storm Elliott in December 2022.

Loss (Gain) on Sale of Communities, net/net. The decrease in gain on sale of communities, net was due to a \$73.9 million non-cash gain on sale of communities in the prior year for the amendment of leases for 16 communities that were previously accounted for as failed sale-leaseback transactions, as the amendment resulted in the transfer of control of the assets of the communities for accounting purposes and qualification as a sale. Refer to Note 3 to the consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data" for more information about the amendment. The decrease was partially offset by the sale of our one remaining entrance fee community during the current/prior year.

Interest Income. The increase in interest income was primarily due to higher interest rates on our cash, cash equivalents, and marketable securities.

Interest Expense. The increase in interest expense was primarily due to an increase in interest expense on finance lease obligations as a result of a change in classification of lease costs from operating leases to financing leases as a result of lease classification changes during the current year and an increase in interest expense on long-term debt primarily as a result of increases in variable higher fixed interest rates partially offset by a decrease in interest expense on financing lease obligations primarily due to the change in classification of lease costs from financing leases to operating leases as a result of lease amendments long-term debt obtained subsequent to the beginning of the prior year.

Gain (Loss) on Debt Modification and Extinguishment, Net. The increase in loss on debt modification and extinguishment, net was primarily due to a loss on debt extinguishment in the current year for the convertible notes issuance and exchange transactions. Refer to the "Convertible Senior Notes" section for additional information on the convertible notes issuance and exchange transactions.

Equity in Earnings (Loss) of Unconsolidated Ventures. The decrease in equity in loss of unconsolidated ventures was primarily due to improved operating results for the HCS Venture prior to the sale of our equity interest in December the Health Care Services venture in 2023.

Other Non-operating Income (Loss). The increase decrease in other non-operating income was primarily due to increased decreased income recognized for insurance recoveries from our property and casualty insurance policies.

Benefit (Provision) for Income Taxes. The difference between our effective tax rate for the years ended December 31, 2023 December 31, 2024 and 2022 2023 was primarily due to an increase in the tax expense resulting from the valuation allowance recorded against state income tax operating losses. We recorded an aggregate deferred federal, state, and local tax benefit of \$43.7 million for the year ended December 31, 2024, which was offset by an increase in the valuation allowance of \$47.3 million. We recorded an aggregate deferred federal, state, and local tax benefit of \$41.5 million for the year ended December 31, 2023, which was offset by an increase in the valuation allowance of \$49.1 million. We recorded an aggregate deferred federal, state, and local tax benefit of \$58.4 million for the year ended December 31, 2022, which was partially offset by an increase in the valuation allowance of \$57.1 million.

Liquidity and Capital Resources

This section includes the non-GAAP liquidity measure Adjusted Free Cash Flow. See "Non-GAAP Financial Measures" below for our definition of the measure and other important information regarding such measure, including reconciliations to the most comparable GAAP measure.

Liquidity

The following is a summary of cash flows from operating, investing, and financing activities, as reflected in the consolidated statements of cash flows, and our Adjusted Free Cash Flow.

	Years Ended December 31,		
	Years Ended December 31,		
	Years Ended December 31,	Increase (Decrease)	Increase (Decrease)
(in thousands)			
Net cash provided by (used in) operating activities			
Net cash provided by (used in) operating activities			
Net cash provided by (used in) operating activities			
Net cash provided by (used in) investing activities			
Net cash provided by (used in) investing activities			
Net cash provided by (used in) investing activities			
Net cash provided by (used in) financing activities			
Net cash provided by (used in) financing activities			
Net cash provided by (used in) financing activities			
Net increase (decrease) in cash, cash equivalents, and restricted cash			
Net increase (decrease) in cash, cash equivalents, and restricted cash			
Net increase (decrease) in cash, cash equivalents, and restricted cash			
Cash, cash equivalents, and restricted cash at beginning of year			
Cash, cash equivalents, and restricted cash at beginning of year			
Cash, cash equivalents, and restricted cash at beginning of year			
Cash, cash equivalents, and restricted cash at end of year			
Cash, cash equivalents, and restricted cash at end of year			
Cash, cash equivalents, and restricted cash at end of year			
Adjusted Free Cash Flow			
Adjusted Free Cash Flow			
Adjusted Free Cash Flow			

The increase in net cash provided by operating activities was primarily attributable to an increase in resident fee revenue compared to the prior year, and \$31.6 million paid during partially offset by an increase in facility operating expense compared to the prior year, for previously deferred payroll taxes for 2020 pursuant to the Coronavirus Aid, Relief, and Economic Security Act of 2020, partially offset by a \$41.2 million decrease \$28.3 million in cash received

in the prior year associated with government grants and credits, an increase in facility operating expense, and an increase in debt interest expense incentive compensation payments compared to the prior year.

The increase in net cash used in investing activities was primarily attributable to a \$201.7 \$137.1 million decrease in proceeds from sales and maturities of marketable securities, a \$107.8 million increase in cash used for the acquisition of assets, and a \$76.5 million decrease in net proceeds from the sale of assets compared to the prior year, partially offset by an \$89.2 a \$125.4 million decrease in purchases of marketable securities and a \$78.9 million increase \$32.0 million decrease in net proceeds from the sale of assets cash paid for capital expenditures compared to the prior year.

The change in net cash provided by (used in) financing activities was primarily attributable to \$139.4 a \$560.1 million increase in debt proceeds compared to the prior year, including \$147.1 million of proceeds from the 2022 issuance of the tangible equity units, an \$86.1 convertible notes, partially offset by a \$227.8 million increase in repayment of debt and financing lease obligations and a \$48.7 million decrease in debt proceeds compared to the prior year.

The change in Adjusted Free Cash Flow was primarily attributable to a \$29.8 million decrease in non-development capital expenditures, net and the increase in net cash provided by operating activities and an increase in property and casualty insurance proceeds compared to the prior year, partially offset by a \$48.3 million increase \$16.2 million decrease in non-development capital expenditures, net property and casualty insurance proceeds compared to the prior year.

Our principal sources of liquidity have historically been from:

- cash balances on hand, cash equivalents, and marketable securities;
- cash flows from operations;
- proceeds from our credit facilities;
- funds generated through unconsolidated venture arrangements;
- proceeds from mortgage financing or refinancing of various assets;
- funds raised in the debt or equity markets; and
- proceeds from the disposition of assets.

Over the longer-term, we expect to continue to fund our business through these principal sources of liquidity. In the past, we also have received pandemic-related government relief, including cash grants.

Over the near-term, we expect that our liquidity requirements will primarily arise from:

- working capital;
- operating costs such as labor costs, severance costs, general and administrative expense, and supply costs;
- debt, interest, and lease payments;
- transaction costs and investment in our healthcare and wellness initiatives;
- transaction consideration and related expenses, including consideration for the acquisition of 30 communities pursuant to agreements with certain of our lessors;
- capital expenditures and improvements;
- cash collateral required to be posted in connection with our financial instruments and insurance programs; and
- other corporate initiatives (including information systems and other strategic projects).

We are highly leveraged and have significant debt and lease obligations. As of December 31, 2023 December 31, 2024, we had \$3.7 billion \$4.1 billion of debt outstanding at a weighted average interest rate of 5.58% 5.15%. As of such date, 91.9% 88.4%, or \$3.4 billion \$3.6 billion, of our total debt obligations represented non-recourse property-level mortgage financings.

As of December 31, 2023 December 31, 2024, we had \$1.0 \$1.6 billion of operating and financing lease obligations, and for the twelve months ending December 31, 2024 December 31, 2025, we will be required to make approximately \$281.0 \$240.0 million of cash lease payments in connection with our existing operating and financing leases, leases (after giving effect to our planned acquisition transactions for 30 communities subsequent to December 31, 2024).

In September 2024, we entered into definitive agreements to acquire 30 senior living communities (1,561 units) that are currently leased by us for a combined purchase price of \$310.0 million. We expect to complete the acquisition transactions in the first quarter of 2025, subject to the satisfaction of customary closing conditions for real estate transactions. We expect to fund the acquisition of the 30 communities through proceeds from mortgage financing and cash on hand.

As of December 31, 2023 December 31, 2024, we had \$63.6 \$39.5 million of letters of credit and no cash borrowings were outstanding under our \$100.0 million secured credit facility. We also had a separate secured letter of credit facility facilities providing for up to \$15.0 million \$37.0 million of letters of credit as of December 31, 2023 December 31, 2024, under which \$14.5 million \$35.7 million had been issued as of that date.

Total liquidity of \$340.7 million \$389.3 million as of December 31, 2023 December 31, 2024 included \$278.0 million \$308.9 million of unrestricted cash and cash equivalents (excluding restricted cash of \$71.7 million \$70.9 million), \$29.8 million of marketable securities, and \$32.9 million \$60.5 million of availability on our secured credit facility, facility, and \$19.9 million of marketable securities. Total liquidity as of December 31, 2023 decreased \$111.9 million December 31, 2024 increased \$48.6 million from total liquidity of \$452.6 million \$340.7 million as of December 31, 2022 December 31, 2023. The decrease was primarily attributable to repayment of debt of \$358.8 million, negative \$47.6 million of

Adjusted Free Cash Flow, partially offset by \$205.1 million of proceeds from debt and \$83.5 million of net proceeds from the sale of assets, including two CCRCs and our equity interest in the HCS Venture.

As of December 31, 2023 December 31, 2024, our current liabilities exceeded current assets by \$121.7 million \$66.8 million. Included in our current liabilities is \$193.7 million \$111.1 million of the current portion of operating and financing lease obligations, for which the associated right-of-use assets are excluded from current assets on our consolidated balance sheet. We currently estimate our historical principal sources of liquidity, primarily our cash flows from operations, together with cash balances on hand, cash equivalents, and marketable securities, and proceeds from financings and refinancings of various assets will be sufficient to fund our liquidity needs for at least the next 12 months. We continue to seek opportunities to preserve and enhance our liquidity, including through focus on increasing our RevPAR, maintaining appropriate expense discipline, continuing to refinance or exercise available extension options for maturing debt, continuing to evaluate our capital structure and the state of debt and equity markets, and monetizing non-strategic or underperforming owned assets. There is no assurance that financing will continue to be available on terms consistent with our expectations or at all, or that our efforts will be successful in monetizing certain assets, assets or exercising extension options.

Our actual liquidity and capital funding requirements depend on numerous factors, including our operating results, our actual level of capital expenditures, general economic conditions, and the cost of capital, as well as other factors described in "Item 1A. Risk Factors." Since the amount of mortgage financing available for our communities is generally dependent on their appraised values and performance, decreases in their appraised values, including due to adverse changes in real estate market conditions, or their performance, could result in available mortgage refinancing amounts that are less than the communities' maturing indebtedness. In addition, our inability to satisfy underwriting criteria for individual communities may limit our access to our historical lending sources for such communities, including Fannie Mae and Freddie Mac. Due to lower operating performance of our communities, generally, resulting from the COVID-19 pandemic, during 2021 and 2022 we sought and obtained non-agency mortgage financings to partially refinance maturing Freddie Mac and Fannie Mae indebtedness. In December 2023, we obtained a \$179.5 million loan pursuant to Fannie Mae's DUS program to partially refinance maturing indebtedness. At the closing, we repaid \$260.1 million of debt scheduled to mature in 2024, using proceeds from the \$179.5 million loan and cash on hand. As of December 31, 2023 December 31, 2024, 14% 10% of our owned communities were unencumbered by mortgage debt.

We have completed the refinancing of all of our debt maturities due in 2024. Our 2025. Our inability to obtain refinancing proceeds sufficient to cover 2025 2026 and later maturing indebtedness could adversely impact our liquidity, and may cause us to seek additional alternative sources of financing, which may be less attractive or unavailable. Shortfalls in cash flows from estimated operating results or other principal sources of liquidity may have an adverse impact on our ability to fund our planned capital expenditures or to fund investments to support our strategy. In order to continue some of these activities at historical or planned levels, we may incur additional indebtedness or lease financing to provide additional funding. There can be no assurance that any such additional financing will be available or on terms that are acceptable to us.

Funding our planned capital expenditures or investments to support our strategy may require additional capital. We expect to continue to assess our financing alternatives periodically and access the capital markets opportunistically. If our existing resources are insufficient to satisfy our liquidity requirements, we may need to sell additional equity or debt securities. Any such sale of additional equity securities will dilute the percentage ownership of our existing stockholders, and we cannot be certain that additional public or private financing will be available in amounts or on terms acceptable to us, if at all. Any newly issued equity securities may have rights, preferences, or privileges senior to those of our common stock. If we are unable to raise additional funds or obtain them on terms acceptable to us, we may have to delay or abandon our plans.

Capital Expenditures

Our capital expenditures are comprised of community-level, corporate, and development capital expenditures. Community-level capital expenditures include maintenance expenditures (including routine maintenance of communities over \$1,500 per occurrence), community renovations, unit upgrades (including unit turnovers over \$500 per unit), and other major building infrastructure projects (including replacements of major building systems). Corporate capital expenditures include those for information technology systems and equipment and the remediation or replacement of assets as a result of casualty losses. Development capital expenditures include community expansions, major community redevelopment and repositioning projects, and the development of new communities.

The following table summarizes our capital expenditures for the year ended December 31, 2023 December 31, 2024 for our consolidated business.

(in thousands)

Community-level capital expenditures, net ⁽¹⁾	\$	161,683	150,939
Corporate capital expenditures, net ⁽²⁾		54,828	35,816
Non-development capital expenditures, net ^{(3) (2)}		216,511	186,755
Development capital expenditures, net		1,762	637
Total capital expenditures, net	\$	218,273	187,392

(1) Reflects the amount invested, net of lessor reimbursements of \$10.3 million \$17.0 million.

(2) Includes \$28.8 million of remediation costs at our communities resulting from natural disasters. A portion of such costs are reimbursable under our property and casualty insurance policies.

(3) Amount is included in Adjusted Free Cash Flow.

In the aggregate, we expect our full-year 2024 2025 non-development capital expenditures, net of anticipated lessor reimbursements and property and casualty insurance proceeds, to be approximately \$180.0 million \$175.0 million to 180.0 million. We anticipate that our 2024 2025 capital expenditures will be funded from cash on hand, cash equivalents, marketable securities, cash flows from operations, and reimbursements from lessors. As of December 31, 2023 December 31, 2024, the average age of the buildings in our consolidated senior housing portfolio was approximately 26 27 years. Our community-level non-development capital expenditures, net of lessor reimbursements, were \$3,112 \$2,965 per unit in 2023, 2024, and our 2024 2025 plans equate to approximately \$3,100 \$3,000 per unit. To support our strategy and to protect the value of our community portfolio and

ensure that our communities are in appropriate physical condition, over the intermediate term, we expect that our community-level non-development capital expenditures, net of lessor reimbursements, will be at annual levels in a similar range of recent and 2024 2025 projected per unit spend.

We have no planned development capital expenditures for 2024, as we plan to prioritize our capital expenditures on community-level non-development expenditures for the near-term in order to support our communities and execution on our strategy. Over the longer term, we expect that we will also continue to invest in our development capital expenditures program through which we expand, reposition, and redevelop selected existing senior living communities where economically advantageous. We expect our full-year 2025 development capital expenditures to be funded from reimbursements from lessors.

Indebtedness

As of December 31, 2023 December 31, 2024, we had \$3.7 billion \$4.1 billion of debt outstanding, at a weighted average interest rate of 5.58% 5.15%. As of such date, 91.9% 88.4%, or \$3.4 \$3.6 billion, of our total debt obligations represented non-recourse property-level mortgage financings. As of December 31, 2023 December 31, 2024, we had \$2.2 billion \$3.0 billion of long-term fixed rate debt (including our \$230.0 million \$23.3 million principal amount of 2.00% convertible senior notes due 2026, our \$369.4 million principal amount of 3.50% convertible senior notes due 2029, and our \$18.0 million \$9.4 million principal amount of the senior amortizing notes component of our tangible equity units), at a weighted average interest rate of 4.07% 4.50%.

As of December 31, 2023 December 31, 2024, we had \$1.5 \$1.1 billion of long-term variable rate debt, at a weighted average interest rate of 7.74% 6.89%. Increases in prevailing interest rates as a result of inflation or other factors will increase our payment obligations on our variable-rate obligations to the extent they are unhedged and may increase our future borrowing and hedging costs. In the normal course of business, we enter into interest rate agreements with major financial institutions to manage our risk above certain interest rates on variable rate debt. Although we have interest rate cap or swap agreements in place for a majority of our long-term variable-rate debt, these agreements only limit our exposure to increases in interest rates above certain levels and generally must be renewed every one to three years. As of December 31, 2023 December 31, 2024, our \$1.5 \$1.1 billion of outstanding long-term variable rate debt is indexed to SOFR plus a weighted average margin of 239 241 basis points. As of such date, \$1.4 \$1.0 billion, or 93% 91%, of our long-term variable rate debt is subject to interest rate cap or swap agreements, and \$0.1 billion of our long-term variable rate debt is not subject to any interest rate cap or swap agreements. For our SOFR interest rate cap and swap agreements as of December 31, 2023 December 31, 2024, the weighted average fixed interest rate is 3.91% 4.15%, and the weighted average remaining term is 0.8 0.7 years. Many of our long-term variable rate debt instruments include provisions that obligate us to obtain additional interest rate cap agreements upon the maturity of the existing interest rate cap agreements.

The annual aggregate scheduled maturities (including recurring principal payments) of long-term debt outstanding as of December 31, 2023 December 31, 2024 are as follows (in thousands).

Years Ending December 31,

Years Ending December 31,

Years Ending December 31,		Long-term Debt	Weighted Rate	
2024		\$ 49,485	6.46	%
2025 ⁽¹⁾		573,035	7.30	%
2026		305,614	2.71	%
2025				
2025				
2025				
2026 ⁽¹⁾				
2026 ⁽¹⁾				
2026 ⁽¹⁾				
2027				
2027				
2027	2027	960,971	6.00	6.00 %
2028	2028	563,548	5.79	5.79 %
2028				
2028				
2029				
2029				
2029				
Thereafter				
Thereafter				
Thereafter	Thereafter	1,273,658	5.03	5.03 %
Total obligations	Total obligations	3,726,311	5.58	5.58 %

Total obligations
Total obligations
Less amount representing deferred financing costs, net
Less amount representing deferred financing costs, net
Less amount representing deferred financing costs, net
Total
Total
Total

- (1) Includes the initial maturity maturities of \$320.0 million \$326.1 million of mortgage debt for which we have the option to extend the maturity maturities for two one additional terms of one year each subject to the satisfaction of certain conditions.

Convertible Senior Notes

2026 Convertible Senior Notes

On October 1, 2021, we issued \$230.0 million \$230.0 million principal amount of 2.00% convertible senior notes due 2026 (the "Notes" "2026 Notes"). We received net proceeds of \$224.3 million at closing after the deduction of the initial purchasers' discount. We used \$15.9 million of the net proceeds to pay the cost of the capped call transactions described below.

The 2026 Notes were issued pursuant to, and are governed by, the Indenture dated as of October 1, 2021 by and between us and Equiniti Trust Company, LLC (f/k/a American Stock Transfer & Trust Company, LLC, LLC) ("EQ"), as trustee. The 2026 Notes are our senior unsecured obligations and rank senior in right of payment to any of our indebtedness that is expressly subordinated in right of payment to the 2026 Notes, and equal in right of payment to any of our indebtedness that is not so subordinated. The 2026 Notes are effectively junior in right of payment to any of our secured indebtedness to the extent of the value of the assets securing such indebtedness; and structurally junior to all indebtedness and other liabilities (including trade payables) and any preferred equity of our current or future subsidiaries.

The 2026 Notes bear interest at 2.00% per year, payable semi-annually in arrears in cash on April 15 and October 15 of each year. The 2026 Notes will mature on October 15, 2026, unless earlier converted, redeemed or repurchased in accordance with their terms. Holders of the 2026 Notes may convert all or any portion of their 2026 Notes at their option at any time prior to the close of business on the business day immediately preceding July 15, 2026, only under the following circumstances: (1) during any calendar quarter commencing after the calendar quarter ending on December 31, 2021 (and only during such calendar quarter), if the last reported sale price of our common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on, and including, the last trading day of the immediately preceding calendar quarter is greater than or equal to 130% of the conversion price on each applicable trading day; (2) during the five business day period after any ten consecutive trading day period (the "measurement period") in which the trading price per \$1,000 principal amount of the 2026 Notes for each trading day of the measurement period was less than 98% of the product of the last reported sale price of our common stock and the conversion rate for the 2026 Notes on each such trading day; (3) if we call any or all of the 2026 Notes for redemption, at any time prior to the close of business on the second scheduled trading day immediately preceding the redemption date, but only with respect to the 2026 Notes called (or deemed called) for redemption; or (4) upon the occurrence of specified corporate events. On or after July 15, 2026, holders may convert all or any portion of their 2026 Notes at any time prior to the close of business on the second scheduled trading day immediately preceding the maturity date regardless of the foregoing conditions. Upon conversion, we will satisfy our conversion obligation by paying or delivering, as the case may be, cash, shares of our common stock or a combination of cash and shares of our common stock at our election.

The conversion rate for the 2026 Notes is initially 123.4568 shares of our common stock per \$1,000 principal amount of the 2026 Notes (equivalent to an initial conversion price of approximately \$8.10 per share of common stock). The conversion rate will be subject to adjustment in some events but will not be adjusted for any accrued and unpaid interest. In addition, following certain corporate events that occur prior to the maturity date or following the issuance of a notice of redemption, we will increase the conversion rate for a holder who elects to convert our 2026 Notes in connection with such a corporate event or who elects to convert any 2026 Notes called (or deemed called) for redemption during the related redemption period in certain circumstances.

We may not redeem the Notes prior to October 21, 2024. We may redeem for cash all or (subject to certain limitations) any portion of the 2026 Notes, at our option, on or after October 21, 2024 and prior to the 51st scheduled trading day immediately preceding the maturity date if the last reported sale price of our common stock has been at least 130% of the conversion price then in effect for at least 20 trading days (whether or not consecutive) during any 30 consecutive trading day period (including the last trading day of such period) ending on, and including, the trading day immediately preceding the date on which we provide notice of redemption at a redemption price equal to 100% of the principal amount of the 2026 Notes to be redeemed, plus accrued and unpaid interest to, but excluding, the redemption date. No sinking fund is provided for the 2026 Notes.

If we undergo a fundamental change (as defined in the Indenture) prior to the maturity date, holders may require us to repurchase for cash all or any portion of their 2026 Notes at a fundamental change repurchase price equal to 100% of the principal amount of the 2026 Notes to be repurchased, plus accrued and unpaid interest to, but excluding, the fundamental change repurchase date.

The Notes and the shares of common stock issuable upon conversion of the Notes, if any, were issued to the initial purchasers in reliance upon Section 4(a)(2) of the Securities Act of 1933 (the "Securities Act"), as amended. The Notes were resold by the initial purchasers to persons whom the initial purchasers reasonably believed are "qualified institutional buyers," as defined in, and in accordance with, Rule 144A under the Securities Act.

In connection with the offering of the 2026 Notes, we entered into privately negotiated capped call transactions ("Capped Call Transactions") with each of Bank of America, N.A., Royal Bank of Canada, Wells Fargo Bank, National Association or their respective affiliates (the "Capped Call Counterparties"). The Capped Call Transactions initially cover, subject to customary anti-dilution adjustments, the number of shares of our common stock that initially underlie the 2026 Notes and initially have an exercise price of \$8.10 per share of common stock. The cap price of the Capped Call Transactions is initially approximately \$9.90 per share of our common stock, representing a premium of 65% above the last reported sale price of \$6.00 per share of our common stock on September 28, 2021, and is subject to certain adjustments under the terms of the Capped Call Transactions. The

Capped Call Transactions are expected generally to reduce or offset potential dilution to holders of our common stock upon conversion of the 2026 Notes and/or offset the potential cash payments that we could be required to make in excess of the principal amount of any converted Notes upon conversion thereof, with such reduction and/or offset subject to a cap based on the cap price.

The Capped Call Transactions are separate transactions entered into by us with the Capped Call Counterparties and are not part of the terms of the 2026 Notes. The Capped Call Transactions had a cost of \$15.9 million, which was paid on October 1, 2021 from the proceeds of the 2026 Notes. We account for Capped Call Transactions separately from the 2026 Notes and recognized the cost as a reduction of additional paid-in capital in the year ended December 31, 2021 as the Capped Call Transactions are indexed to our common stock. Refer to Note 7 to the consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data" for additional information on the convertible senior notes transactions.

2029 Convertible Senior Notes

On September 30, 2024, we entered into privately negotiated exchange and subscription agreements (the "Exchange and Subscription Agreements") with certain holders (the "Investors") of the 2026 Notes. On October 3, 2024, pursuant to the Exchange and Subscription Agreements, we issued \$369.4 million aggregate principal amount of 3.50% convertible senior notes due 2029 (the "2029 Notes"). At closing, \$219.4 million principal amount of the 2029 Notes were issued in exchange for \$206.7 million principal amount of the 2026 Notes and \$150.0 million principal amount of the 2029 Notes were issued for cash. As part of such transactions, \$29.7 million principal amount of the 2029 Notes were issued in exchange for \$28.0 million principal amount of the 2026 Notes in transactions with one holder and its affiliates whom beneficially owned more than 10% of the shares of the our common stock as of such date and at closing. The 2029 Notes were issued pursuant to, and are governed by, an Indenture (the "2029 Notes Indenture"), dated as of October 3, 2024 between EQ, as trustee and us. Following the closing, \$23.3 million in aggregate principal amount of the 2026 Notes remain outstanding with the terms unchanged.

The 2029 Notes are our senior unsecured obligations and will rank senior in right of payment to any of our indebtedness that is expressly subordinated in right of payment to the 2029 Notes, and equal in right of payment to any indebtedness that is not so subordinated. The 2029 Notes are effectively junior in right of payment to any of our secured indebtedness to the extent of the value of the assets securing such indebtedness and structurally junior to all indebtedness and other liabilities (including trade payables) and any preferred equity of our current or future subsidiaries. Under the terms of the 2029 Notes Indenture, subject to certain exceptions, we may not incur pari passu indebtedness in an aggregate principal amount exceeding \$500.0 million.

The 2029 Notes bear interest at a rate of 3.50% per year, payable semiannually in arrears on April 15 and October 15 of each year, beginning on April 15, 2025. The 2029 Notes will mature on October 15, 2029, unless earlier converted or repurchased in accordance with their terms. Holders of the 2029 Notes may convert all or any portion of their 2029 Notes at their option at any time prior to the close of business on the business day immediately preceding July 15, 2029, only under the following circumstances: (1) during any calendar quarter commencing after the calendar quarter ending on December 31, 2024 (and only during such calendar quarter), if the last reported sale price of our the common stock for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on, and including, the last trading day of the immediately preceding calendar quarter is greater than or equal to 130% of the conversion price on each applicable trading day; (2) during the five business day period after any ten consecutive trading day period (the "measurement period") in which the trading price per \$1,000 principal amount of the 2029 Notes for each trading day of the measurement period was less than 98% of the product of the last reported sale price of our common stock and the conversion rate for the 2029 Notes on each such trading day; or (3) upon the occurrence of specified corporate events. On or after July 15, 2029, holders may convert all or any portion of their 2029 Notes at any time prior to the close of business on the second scheduled trading day immediately preceding the maturity date regardless of the foregoing conditions. Upon conversion, we will pay or deliver, as the case may be, cash, shares of our common stock or a combination of cash and shares of our common stock, at our election. Under the 2029 Notes Indenture, we will not be obligated to deliver any shares of common stock to any holder upon any conversion of the 2029 Notes whereby such holder would beneficially own a number of shares of Company common stock in excess of 19.9% of the total number of shares of Company common stock issued and outstanding immediately following such conversion.

The conversion rate for the 2029 Notes will initially be 111.1111 shares of common stock per \$1,000 principal amount of the 2029 Notes (equivalent to an initial conversion price of approximately \$9.00 per share of common stock). The conversion rate will be subject to adjustment in some events but will not be adjusted for any accrued and unpaid interest. In addition, following certain corporate events that occur prior to the maturity date, we will increase the conversion rate for a holder who elects to convert its 2029 Notes in connection with such a corporate event.

We do not have the right to redeem the 2029 Notes at our election before the maturity date. No sinking fund is provided for the 2029 Notes.

Our net cash proceeds from the exchange and issuance transactions, after subtracting fees, discounts and expenses, were \$135.0 million. We intend to use the proceeds to fund acquisitions and for general corporate purposes.

We recognized a \$15.5 million loss on debt extinguishment in the year ended December 31, 2024 for the completed exchange and issuance transactions.

Credit Facilities

In December 2023, we amended our revolving credit agreement with Capital One, National Association, as administrative agent and lender and the other lenders from time to time parties thereto. The amended agreement provides an expanded commitment amount of up to \$100.0 million which can be drawn in cash or as letters of credit. The credit facility matures in January 2027, and we have the option to extend the facility for two additional terms of approximately one year each subject to the satisfaction of certain conditions. Amounts drawn under the facility will bear interest at SOFR plus an applicable margin which was 3.00% as ranging from 2.5% to 3.0% based upon the percentage of December 31, 2023, the total commitment drawn. Additionally, a quarterly commitment fee of 0.25% per annum was applicable on the unused portion of the facility as of December 31, 2023 December 31, 2024. The revolving credit facility is currently secured by first priority mortgages and negative pledges on certain of our communities. Available capacity under the facility will vary from time to time based upon certain calculations related to the appraised value and performance of the communities securing the credit facility and the variable interest rate of the credit facility.

As of December 31, 2023 December 31, 2024, \$63.6 \$39.5 million of letters of credit and no cash borrowings were outstanding under our \$100.0 million secured credit facility, and the facility had \$32.9 \$60.5 million of availability. We also had a separate secured letter of credit facility facilities providing up to \$15.0 million \$37.0 million of letters of credit as of December 31, 2023 December 31, 2024 under which \$14.5 million \$35.7 million had been issued as of that date.

Long-Term Leases

As of **December 31, 2023** **December 31, 2024**, we operated **277** **266** communities under long-term leases **(263)** **(227)** operating leases and **14** **39** financing leases). The substantial majority of our lease arrangements are structured as master leases. Under a master lease, numerous communities are leased through an indivisible lease. In certain cases, we guarantee the performance and lease payment obligations of our subsidiary lessees under the master leases. Due to the nature of such master leases, it is difficult to restructure the composition of our leased portfolios or economic terms of the leases without the consent of the applicable landlord. In addition, an event of default related to an individual property or limited number of properties within a master lease portfolio may result in a default on the entire master lease portfolio.

The After giving effect to our planned acquisition transactions for 30 leased communities subsequent to December 31, 2024, the leases relating to **these** substantially all of our remaining leased communities are generally fixed rate leases with annual escalators that are either fixed or based upon changes in the consumer price index or leased property revenue. Approximately 89% of our community lease payments for the twelve months ended December 31, 2023 are subject to a weighted average maximum annual increase of 2.7% for community leases subject to fixed annual escalators or variable annual escalators based on the consumer price index subject to a cap. The remaining community lease payments are subject to variable annual escalators primarily based upon the change in the consumer price index. An additional 1% increase in the consumer price index would have resulted in additional cash lease payments of approximately \$0.3 million for the twelve months ended December 31, 2023. **fixed**. We are responsible for all operating costs, including repairs, property taxes, and insurance. As of **December 31, 2023** **December 31, 2024**, the weighted average remaining lease term of our operating and financing leases was **5.7** **10.3** and **2.3** **0.8** years, respectively. The lease terms generally provide for renewal or extension options, **from 5 to 20 years, and, or in some instances, certain cases,** purchase options. The existing lease maturities of our senior housing community leases as of **December 31, 2024** are as follows **without (without** giving effect to future renewals or extension options). **options).**

Years Ending December 31,	Years Ending December 31,	Community Count	Total Units	Years Ending December 31,	Community Count	Total Units
2024						
2025	2025	58	6,464			6,464
2026	2026	2	153			153
2027						
2028	2028	1	116			116
2029		17	735			
Thereafter	Thereafter	158	9,604			9,604
Subtotal		236	17,072			
Communities subject to acquisition agreements		30	1,561			
Total	Total	266	18,633			18,633

The community leases contain other customary terms, which may include assignment and change of control restrictions, maintenance and capital expenditure obligations, termination provisions, and financial covenants, such as those requiring us to maintain prescribed minimum liquidity, net worth, and stockholders' equity levels and lease coverage ratios. We are required to spend approximately **\$50.0 million** **\$28.0 million** in aggregate for the 24-month period ending December, 31, **2025** **2026** for capital expenditures under certain of our community leases and approximately **\$20.0 million** **\$125.0 million** in aggregate thereafter under the initial lease terms of such leases. Our lease documents generally contain non-financial covenants, such as those requiring us to comply with Medicare or Medicaid provider requirements and maintain insurance coverage. Certain leases contain cure provisions, which generally allow us to post an additional lease security deposit if the required covenant is not met.

Certain of our master leases contain radius restrictions, which limit our ability to own, develop, or acquire new communities within a specified distance from certain existing communities covered by such agreements. These radius restrictions could negatively affect our ability to expand, develop, or acquire senior housing communities and operating companies.

For the year ended **December 31, 2023** **December 31, 2024**, our cash lease payments for our operating leases were **\$255.3 million** **\$257.5 million** and for our financing leases were **\$30.4 million** **\$28.8 million**. The aggregate amounts of future minimum lease payments, including community, office, and equipment leases, recognized on the consolidated balance sheet as of **December 31, 2023** **December 31, 2024** are as follows (in millions).

Years Ending December 31,	Years Ending December 31,	Operating Lease Payments	Financing Lease Payments	Total Minimum Lease Payments	Years Ending December 31,	Operating Lease Payments	Financing Lease Payments	Total Minimum Lease Payments
2024								
2025								
2026								
2027								
2028								
2029								
Thereafter								
Total minimum lease payments								

Debt and Lease Covenants

Certain of our long-term debt and lease documents contain restrictions and financial covenants, such as those requiring us to maintain prescribed minimum liquidity, net worth, and stockholders' equity levels and debt service and lease coverage ratios, and requiring us not to exceed prescribed leverage ratios, in each case on a consolidated, portfolio-wide, multi-community, single-community, and/or entity basis. Net worth is generally calculated as stockholders' equity as calculated in accordance with GAAP, and in certain circumstances, reduced by intangible assets or liabilities and/or increased by accumulated depreciation and amortization, and/or further adjusted for certain other specified adjustments. The debt service and lease coverage ratios are generally calculated as revenues less operating expenses, including an implied management fee and a reserve for capital expenditures, divided by the debt (principal and interest) or lease payment. These covenants include a requirement contained in certain of our long-term debt documents for us to maintain liquidity of at least \$130.0 million at each quarter-end determination date. As of **December 31, 2023** **December 31, 2024**, our liquidity was **\$340.7** **\$389.3** million.

In addition, our debt and lease documents generally contain non-financial covenants, such as those requiring us to comply with Medicare or Medicaid provider requirements and maintain insurance coverage. Our failure to comply with applicable covenants could constitute an event of default under the applicable debt or lease documents. Many of our debt and lease documents contain cross-default provisions so that a default under one of these instruments could cause a default under other debt and lease documents (including documents with other lenders and lessors).

Furthermore, our mortgage debt is secured by our communities and, in certain cases, our long-term debt and leases are secured by a guaranty by us and/or one or more of our subsidiaries. Therefore, if an event of default has occurred under any of our debt or lease documents, subject to cure provisions in certain instances, the respective lender or lessor would have the right to declare all the related outstanding amounts of indebtedness or cash lease obligations immediately due and payable, to foreclose on our mortgaged communities, to terminate our leasehold interests, to foreclose on other collateral securing the indebtedness and leases, to discontinue our operation of leased communities, and/or to pursue other remedies available to such lender or lessor. Further, an event of default could trigger cross-default provisions in our other debt and lease documents (including documents with other lenders or lessors). We cannot provide assurance that we would be able to pay the debt or lease obligations if they became due upon acceleration following an event of default.

As of **December 31, 2023** **December 31, 2024**, we are in compliance with the financial covenants of our debt agreements and long-term leases.

Summary of Contractual Obligations

The following table presents a summary of our material indebtedness and lease obligations, as of **December 31, 2023** **December 31, 2024**.

Payments Due during the Years Ending December 31,															
(in millions)															
(in millions)															
(in millions)	2024	2025 ⁽¹⁾	2026	2027	2028	Thereafter	Total	2025	2026 ⁽¹⁾	2027	2028	2029	Thereafter	Total	
Principal on long-term debt ⁽²⁾															
Principal on long-term debt ⁽²⁾															
Principal on long-term debt ⁽²⁾															
Interest on long-term debt ⁽³⁾															
Long-term debt obligations															
Lease obligations ⁽⁴⁾															
Lease obligations ⁽⁴⁾															
Lease obligations ⁽⁴⁾															
Total long-term debt and lease obligations															

- (1) Principal on long-term debt includes the **initial maturity** **maturities** of **\$320.0 million** **\$326.1 million** of mortgage debt for which we have the option to extend the **maturity** **maturities** for **two one** additional **terms of one year each** subject to the satisfaction of certain conditions.
- (2) Excludes deferred financing costs of **\$29.0 million** **\$49.1 million** as of **December 31, 2023** **December 31, 2024**.
- (3) Represents contractual interest for all **fixed-rate** **fixed rate** obligations and interest on variable rate instruments at the **December 31, 2023** **December 31, 2024** rate applicable for each instrument excluding the impact of interest rate cap and swap agreements. As of **December 31, 2023** **December 31, 2024**, our long-term variable rate debt had a weighted average interest rate of **7.74%** **6.89%**. We are subject to market risks from changes in interest rates and increases or decreases in prevailing interest rates would change our payment obligations on our variable-rate obligations.
- (4) Reflects future minimum **lease** **lease** payments prior to giving effect to variable **payments**. **payments** after giving effect to our planned acquisition transactions for 30 communities **subsequent to December 31, 2024**.

In September 2024, the Company entered into two definitive agreements to acquire 30 communities (1,561 units) that are currently leased by the Company for a combined purchase price of \$310.0 million. The Company expects to complete the acquisition transactions in the first quarter of 2025, subject to the satisfaction of customary closing conditions for real estate transactions.

Critical Accounting Estimates

The preparation of our financial statements in conformity with GAAP, requires us to make estimates, assumptions, and judgments that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and revenues and expenses during the periods reported. We believe the following accounting estimates are the most critical as they require assumptions to be made that were uncertain at the time the estimate was made and changes in the estimate, or different estimates that could have been selected, could have a material impact on our consolidated results of operations or financial condition. These estimates are based on our best judgment about current and future conditions, but actual results could differ from those estimates. Our significant accounting policies are discussed in Note 2 to the consolidated financial statements contained in "Item 8. Financial Statements and Supplementary Data."

Long-Lived Asset Impairment

As of **December 31, 2023** **December 31, 2024**, our long-lived assets were comprised primarily of **\$4.3 billion** **\$4.6 billion** and **\$0.7 billion** **\$1.1 billion** of net property, plant and equipment and leasehold intangibles and operating lease right-of-use assets, respectively.

We test long-lived assets for recoverability annually during our fourth quarter or whenever events or changes in circumstances indicate the carrying amount of an asset group may not be recoverable. Recoverability of an asset group is assessed by comparing its carrying amount to the estimated future undiscounted net cash flows expected to be generated by the asset group through operation or disposition, calculated utilizing the lowest level of identifiable cash flows. If this comparison indicates that the carrying amount of an asset group is not recoverable, we are required to recognize an impairment loss. The impairment loss is measured by the amount by which the carrying amount of the asset exceeds its estimated fair value.

In estimating the recoverability of asset groups for purposes of our long-lived asset impairment testing, we utilize future cash flow projections that are generally developed internally. Any estimates of future cash flow projections necessarily involve predicting unknown future circumstances and events and require significant management judgments and estimates. In arriving at our cash flow projections, we consider our historic operating results, approved budgets and business plans, future demographic factors, expected growth rates, estimated asset holding periods, and other factors. In estimating the future cash flows of asset groups for purposes of our long-lived asset impairment test, we make certain key assumptions. Those assumptions include **asset holding periods**, future revenues, facility operating expenses, and cash flows, including sales proceeds that we would receive upon a sale of the assets using estimated capitalization rates in the case of communities. We corroborate the estimated capitalization rates we use in these calculations with capitalization rates observable from recent market transactions.

Determining the future cash flows of an asset group involves the use of significant estimates and assumptions that are unpredictable and inherently uncertain. **These estimates and assumptions include revenue and expense growth rates, operating margins, and asset holding periods used to calculate projected future cash flows.** Future events may indicate differences from management's current judgments and estimates which could, in turn, result in future impairments. Future events that may result in impairment charges include differences in the projected occupancy rates or monthly service fee rates, changes in the cost structure of existing communities, and our decision to dispose of assets, including through exiting non-strategic or underperforming owned assets or leases. Significant adverse changes in our future revenues and/or operating margins, significant changes in the market for senior housing, or the valuation of the real estate of senior living communities, as well as other events and circumstances, including, but not limited to, increased competition and changing economic or market conditions, could result in changes in estimated future cash flows and the determination that additional assets are impaired.

During **2024**, **2023**, **2022**, and **2021**, **2022**, we evaluated long-lived depreciable assets and lease right-of-use assets and determined that the carrying amount of these assets exceeded the undiscounted cash flows for certain of our communities. Estimated fair values were determined for these certain properties, and we recorded asset impairment charges. The following is a summary of asset impairment expense for these assets.

		For the Years Ended December 31,							
(in millions)		(in millions)	2023	2022	2021	(in millions)	2024	2023	2022
Operating lease right-of-use assets									
Operating lease right-of-use assets									
Operating lease right-of-use assets									
Property, plant and equipment and leasehold intangibles, net									
Total									

These impairment charges are primarily due to **decreased** **lower than expected** occupancy and **decreased** future cash flow estimates at certain communities, **including as a result of the impacts of the COVID-19 pandemic**, and reflect the amount by which the carrying amounts of the assets exceeded their estimated fair value.

Our impairment loss assessment contains uncertainties because it requires us to apply judgment to estimate whether there have been changes in circumstances that indicate the carrying amount may not be recoverable, the recoverability of asset groups, and, if necessary, the fair value of our assets. As we periodically perform this assessment, changes in our estimates and assumptions may cause us to realize material impairment charges in the future. Although we make every reasonable effort to ensure the accuracy of our estimate of the future cash flows of assets, future changes in the assumptions used to make these estimates could result in the recording of an impairment loss. Additionally, future events may indicate differences from management's current judgments and estimates which could, in turn, result in future impairments.

Self-Insurance Liability Accruals

We are subject to various legal proceedings and claims that arise in the ordinary course of our business. Although we maintain general liability and professional liability insurance policies for our owned, leased, and managed communities under a master insurance program, our current policies provide for deductibles for each claim and contain various exclusions from coverage. We use our wholly-owned captive insurance company for the purpose of insuring certain portions of our risk retention under our general and professional liability insurance programs. Accordingly, we are, in effect, self-insured for claims that are less than the deductible amounts, for claims that exceed the funding level of our wholly-owned captive insurance company, and for claims or portions of claims that are not covered by such policies and/or exceed the policy limits. In addition, we maintain a high-deductible workers' compensation program. Third-party insurers are responsible for claim costs above program deductibles and retentions.

Outstanding losses and expenses for general liability, professional liability, and workers' compensation are estimated based on the recommendations of independent actuaries and management's estimates. The actuarial methods develop estimates of the future ultimate claim costs based on the claims incurred as of the balance sheet date. We review the adequacy of our accruals related to these liabilities on an ongoing basis, using historical claims, actuarial valuations, third-party administrator estimates, consultants, advice from legal counsel, and industry data, and adjust accruals periodically. Estimated costs related to these self-insurance programs are accrued based on known claims and projected claims incurred but not yet reported. These estimates require significant judgment, and as a result these estimates are uncertain and our actual exposure may be different from our estimates. Subsequent changes in actual experience are monitored and estimates are updated as information becomes available.

As of **December 31, 2023** **December 31, 2024**, we accrued reserves of **\$100.8 million** **\$117.1 million** for general liability, professional liability, and workers' compensation programs. During the **years** **year** ended **December 31, 2022 and 2021**, **December 31, 2024**, we **reduced** **increased** our estimate of the amount of aggregate accrued liabilities for these programs based on recent claims experience, resulting in **decreases** **an increase** to operating expenses of **\$12.0 million and \$14.2 million, respectively**, **\$13.5 million**. During the year ended December 31, 2023, there was no significant adjustment to our operating expenses for any change in our estimate of the amount of these liabilities. **During the year ended December 31, 2022, we reduced our estimate of the amount of aggregate accrued liabilities for these programs based on recent claims experience, resulting in a decrease to operating expenses of \$12.0 million.**

Non-GAAP Financial Measures

This Annual Report on Form 10-K contains the financial measures Adjusted EBITDA and Adjusted Free Cash Flow, which are not calculated in accordance with GAAP. Presentations of these non-GAAP financial measures are intended to aid investors in better understanding the factors and trends affecting our performance and liquidity. However, investors should not consider these non-GAAP financial measures as a substitute for financial measures determined in accordance with GAAP, including net income (loss), income (loss) from operations, or net cash provided by (used in) operating activities. We caution investors that amounts presented in accordance with our definitions of these non-GAAP financial measures may not be comparable to similar measures disclosed by other companies because not all companies calculate non-GAAP measures in the same manner. We urge investors to review the following reconciliations of these non-GAAP financial measures from the most comparable financial measures determined in accordance with GAAP.

Adjusted EBITDA

Adjusted EBITDA is a non-GAAP performance measure that we define as net income (loss) excluding: benefit/provision for income taxes, non-operating income/expense items, and depreciation and amortization; and further adjusted to exclude income/expense associated with non-cash, non-operational, transactional, **legal**, cost reduction, or organizational restructuring items that management does not consider as part of our underlying core operating performance and that management believes impact the comparability of performance between periods. For the periods presented herein, such other items include non-cash impairment charges, operating lease expense adjustment, non-cash stock-based compensation expense, gain/loss on sale of communities, and transaction, **legal**, and organizational restructuring costs. Transaction costs include those directly related to acquisition, disposition, financing, and leasing activity, and are primarily comprised of legal, finance, consulting, professional fees, and other third-party costs. **Legal costs include charges associated with putative class action litigation.** Organizational restructuring costs include those related to our efforts to reduce general and administrative expense and our senior leadership changes, including severance.

We believe that presentation of Adjusted EBITDA as a performance measure is useful to investors because (i) it is one of the metrics used by our management for budgeting and other planning purposes, to review our historic and prospective core operating performance, and to make day-to-day operating decisions; (ii) it provides an assessment of operational factors that management can impact in the short-term, namely revenues and the controllable cost structure of the organization, by eliminating items related to our financing and capital structure and other items that management does not consider as part of our underlying core operating performance and that management believes impact the comparability of performance between periods; (iii) we believe that this measure is used by research analysts and investors to evaluate our operating results and to value companies in our industry; and (iv) we use the measure for components of executive compensation.

Adjusted EBITDA has material limitations as a performance measure, including: (i) excluded interest and income tax are necessary to operate our business under our current financing and capital structure; (ii) excluded depreciation, amortization, and impairment charges may represent the wear and tear and/or reduction in value of our communities, goodwill, and other assets and may be indicative of future needs for capital expenditures; and (iii) we may incur income/expense similar to those for which adjustments are made, such as gain/loss on sale of assets, facility operating lease termination, or debt modification and extinguishment, non-cash stock-based compensation expense, and transaction, **legal**, and other costs, and such income/expense may significantly affect our operating results.

The table below reconciles Adjusted EBITDA from net income (loss).

	Years Ended December 31,
	Years Ended December 31,
	Years Ended December 31,
(in thousands)	
Net income (loss)	
Net income (loss)	
Net income (loss)	
Provision (benefit) for income taxes	
Provision (benefit) for income taxes	
Provision (benefit) for income taxes	
Equity in (earnings) loss of unconsolidated ventures	
Equity in (earnings) loss of unconsolidated ventures	
Equity in (earnings) loss of unconsolidated ventures	

Loss (gain) on debt modification and extinguishment, net
Loss (gain) on debt modification and extinguishment, net
Loss (gain) on debt modification and extinguishment, net

Non-operating loss (gain) on sale of assets, net
Non-operating loss (gain) on sale of assets, net
Non-operating loss (gain) on sale of assets, net

Other non-operating (income) loss
Other non-operating (income) loss
Other non-operating (income) loss

Interest expense
Interest expense
Interest expense

Interest income
Interest income
Interest income

Income (loss) from operations
Income (loss) from operations
Income (loss) from operations

Depreciation and amortization
Depreciation and amortization
Depreciation and amortization

Asset impairment
Asset impairment
Asset impairment

Loss (gain) on sale of communities, net
Loss (gain) on sale of communities, net
Loss (gain) on sale of communities, net

Operating lease expense adjustment
Operating lease expense adjustment
Operating lease expense adjustment

Non-cash stock-based compensation expense
Non-cash stock-based compensation expense
Non-cash stock-based compensation expense

Transaction and organizational restructuring costs
Transaction and organizational restructuring costs
Transaction and organizational restructuring costs

Transaction, legal, and organizational restructuring costs
Transaction, legal, and organizational restructuring costs
Transaction, legal, and organizational restructuring costs

Adjusted EBITDA⁽¹⁾

Adjusted EBITDA⁽¹⁾

Adjusted EBITDA⁽¹⁾

(1) Adjusted EBITDA includes a \$9.1 million and \$80.5 million benefit for the years ended December 31, 2023 and 2022, respectively, of government grants and credits recognized in other operating income.

Adjusted Free Cash Flow

Adjusted Free Cash Flow is a non-GAAP liquidity measure that we define as net cash provided by (used in) operating activities before: distributions from unconsolidated ventures from cumulative share of net earnings, changes in prepaid insurance premiums financed with notes payable, changes in operating lease assets and liabilities for lease termination, cash paid/received for gain/loss on facility operating lease termination, and lessor capital expenditure reimbursements under operating leases; plus: property and casualty insurance proceeds and proceeds from refundable entrance fees, net of refunds; less: non-development capital expenditures and payment of financing lease obligations. Non-development capital expenditures are comprised of corporate and community-level capital expenditures, including those related to maintenance, renovations, upgrades, and other major building

infrastructure projects for our communities and is presented net of lessor reimbursements. Non-development capital expenditures do not include capital expenditures for: community expansions, major community redevelopment and repositioning projects, and the development of new communities.

We believe that presentation of Adjusted Free Cash Flow as a liquidity measure is useful to investors because (i) it is one of the metrics used by our management for budgeting and other planning purposes, to review our historic and prospective sources of operating liquidity, and to review our ability to service our outstanding indebtedness, pay dividends to stockholders, engage in share repurchases, and make capital expenditures, including development capital expenditures; and (ii) it provides an indicator to management to determine if adjustments to current spending decisions are needed.

Adjusted Free Cash Flow has material limitations as a liquidity measure, including: (i) it does not represent cash available for dividends, share repurchases, or discretionary expenditures since certain non-discretionary expenditures, including mandatory debt principal payments, are not reflected in this measure; (ii) the cash portion of non-recurring charges related to gain/loss on facility lease termination generally represent charges/gains that may significantly affect our liquidity; and (iii) the impact of timing of cash expenditures, including the timing of non-development capital expenditures, limits the usefulness of the measure for short-term comparisons.

The table below reconciles Adjusted Free Cash Flow from net cash provided by (used in) operating activities.

(in thousands)	Years Ended December 31,	
	2023	2022
Net cash provided by (used in) operating activities	\$ 162,923	\$ 3,281
Net cash provided by (used in) investing activities	(113,364)	(67,429)
Net cash provided by (used in) financing activities	(174,439)	100,382
Net increase (decrease) in cash, cash equivalents, and restricted cash	\$ (124,880)	\$ 36,234
Net cash provided by (used in) operating activities	\$ 162,923	\$ 3,281
Distributions from unconsolidated ventures from cumulative share of net earnings	(430)	(561)
Changes in assets and liabilities for lessor capital expenditure reimbursements under operating leases	(9,844)	(13,718)
Non-development capital expenditures, net	(216,511)	(168,166)
Property and casualty insurance proceeds	24,704	—
Payment of financing lease obligations	(8,473)	(22,221)
Adjusted Free Cash Flow⁽¹⁾	\$ (47,631)	\$ (201,385)

(1) Adjusted Free Cash Flow includes:

- \$28.3 million and \$69.5 million benefit for the years ended December 31, 2023 and 2022, respectively, from government grants and credits received.
- \$3.1 million recoupment for the year ended December 31, 2022 of accelerated/advanced Medicare payments.
- \$31.6 million paid during the year ended December 31, 2022 for deferred payroll taxes for the year ended December 31, 2020.
- \$3.9 million and \$1.2 million for the years ended December 31, 2023 and 2022, respectively, for transaction and organizational restructuring costs.

(in thousands)	Years Ended December 31,	
	2024	2023
Net cash provided by (used in) operating activities	\$ 166,177	\$ 162,923
Net cash provided by (used in) investing activities	(278,066)	(113,364)
Net cash provided by (used in) financing activities	142,061	(174,439)
Net increase (decrease) in cash, cash equivalents, and restricted cash	\$ 30,172	\$ (124,880)
Net cash provided by (used in) operating activities	\$ 166,177	\$ 162,923
Distributions from unconsolidated ventures from cumulative share of net earnings	—	(430)
Changes in assets and liabilities for lessor capital expenditure reimbursements under operating leases	(16,362)	(9,844)
Non-development capital expenditures, net	(186,755)	(216,511)
Property and casualty insurance proceeds	8,548	24,704
Payment of financing lease obligations	(1,084)	(8,473)
Adjusted Free Cash Flow	\$ (29,476)	\$ (47,631)

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We are subject to market risks from changes in interest rates charged on our credit facilities and other variable-rate indebtedness. The impact on earnings and the value of our long-term debt are subject to change as a result of movements in market rates and prices. As of December 31, 2023 December 31, 2024, 59.0% 72.8%, or \$2.2 \$3.0 billion, of our long-term debt had a weighted average fixed interest rate of 4.07% 4.50%. As of December 31, 2023 December 31, 2024, we had \$1.5 \$1.1 billion of long-term variable rate debt, at a weighted average interest rate of 7.74% 6.89%.

In the normal course of business, we enter into certain interest rate cap and swap agreements with major financial institutions to manage our risk above certain interest rates on variable rate debt. As of **December 31, 2023****December 31, 2024**, our **\$1.5****\$1.1** billion of outstanding long-term variable rate debt is indexed to SOFR plus a weighted average margin of **239****241** basis points. Accordingly, our annual interest expense related to long-term variable rate debt is directly affected by movements in SOFR. As of **December 31, 2023****December 31, 2024**, **\$1.4****\$1.0** billion, or **93%****91%**, of our long-term variable rate debt is subject to interest rate cap or swap agreements and \$0.1 billion of our variable rate debt is not subject to any interest rate cap or swap agreements. For our SOFR interest rate cap and swap agreements as of **December 31, 2023****December 31, 2024**, the weighted average fixed interest rate is **3.91%****4.15%**, and the weighted average remaining term is **0.8****0.7** years. Many of our long-term variable rate debt instruments include provisions that obligate us to obtain additional interest rate cap agreements upon the maturity of the existing interest rate cap agreements. The costs of obtaining additional interest rate cap agreements may offset the benefits of our existing interest rate cap agreements.

The table below reflects the additional annual debt interest expense that would have resulted for the respective basis point increases in SOFR as of **December 31, 2023****December 31, 2024**.

Increase in Index (in basis points)	
Increase in Index (in basis points)	
Increase in Index (in basis points)	
	100
	100
	100
	200
	200
	200
	500
	500
	500
	1,000
	1,000
	1,000

(1) Amounts are after consideration of interest rate cap and swap agreements in place as of **December 31, 2023****December 31, 2024**.

Item 8. Financial Statements and Supplementary Data

BROOKDALE SENIOR LIVING INC.

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Report of Independent Registered Public Accounting Firm

To the Stockholders and the Board of Directors of Brookdale Senior Living Inc.

Opinion on the Financial Statements

We have audited the accompanying consolidated balance sheets of Brookdale Senior Living Inc. (the Company) as of **December 31, 2023****December 31, 2024** and **2022**, **2023**, the related consolidated statements of operations, equity and cash flows for each of the three years in the period ended **December 31, 2023****December 31, 2024**, and the related notes (collectively referred to as the "consolidated financial statements"). In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Company at **December 31, 2023****December 31, 2024** and **2022**, **2023**, and the results of its operations and its cash flows for each of the three years in the period ended **December 31, 2023****December 31, 2024**, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the Company's internal control over financial reporting as of **December 31, 2023** **December 31, 2024**, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), and our report dated **February 21, 2024** **February 19, 2025** expressed an unqualified opinion thereon.

Basis for Opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective or complex judgments. The communication of the critical audit matter does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

Evaluation of Property, Plant and Equipment and Leasehold Intangibles, Net and Operating Lease Right-of-Use Assets operating lease right-of-use assets for impairment impairment

Description of the Matter

As of **December 31, 2023** **December 31, 2024**, the **Company's** **Company's** consolidated balance sheet included **property, plant and equipment and leasehold intangibles, net and** operating lease right-of-use assets of **\$4.3 billion and \$0.7 billion, respectively, \$1.1 billion**. As discussed in **Notes 2 and Note 4** to the consolidated financial statements, **property, plant and equipment and leasehold intangibles, net and** operating lease right-of-use assets are routinely evaluated for indicators of impairment. For **property, plant and equipment and leasehold intangibles, net and** operating lease right-of-use assets with indicators of **potential** impairment, the Company compares the estimated undiscounted future cash flows of each long-lived asset group to its carrying amount. If the long-lived asset **group's** **group's** carrying amount exceeds its estimated undiscounted future cash flows, the fair value of the long-lived asset group is then estimated by management and compared to its carrying amount. An impairment charge is recognized on these long-lived assets when **the** carrying amount exceeds fair value.

Auditing **management's** **management's** process to evaluate indicators of potential impairment and its evaluation of **property, plant and equipment and leasehold intangibles, net and** operating lease right-of-use assets for impairment was complex and involved a high degree of subjectivity due to the significant estimation required to determine the estimated undiscounted future cash flows and fair values of long-lived asset groups where indicators of **potential** impairment were determined to be present. In particular, the future cash flows and fair value estimates were sensitive to significant assumptions including the estimation of revenue and expense growth, **rates and capitalization rates**, which are affected by expectations about future market or economic conditions.

How We Addressed the Matter in Our Audit

We obtained an understanding, evaluated the design and tested the operating effectiveness of controls over the **Company's** **Company's** process to evaluate **property, plant and equipment and leasehold intangibles, net and** operating lease right-of-use assets for impairment, including controls over **management's** **management's** review of the significant assumptions described above.

To test the **Company's** **Company's** evaluation of **long-lived asset groups** **operating lease right-of-use assets** for impairment, we performed audit procedures that included, among others, assessing the methodologies used to estimate future cash flows and estimate fair values, testing the significant assumptions used to develop the estimates of future cash flows and fair values, and testing the completeness and accuracy of the underlying data used by the Company in its analysis. We compared the significant assumptions used by management to current industry and economic trends and evaluated whether changes to the **Company's** **Company's** business and other relevant factors would affect the significant assumptions. The evaluation of the **Company's** **Company's** methodology and key assumptions was performed with the assistance of our valuation specialists. We assessed the historical accuracy of the **Company's** **Company's** estimates and performed sensitivity analyses of significant assumptions to evaluate the changes in the undiscounted future cash flows and fair values of the **long-lived asset groups** **operating lease right-of-use assets** that would result from changes in the key assumptions.

/s/ Ernst & Young LLP

We have served as the Company's auditor since 1993.
Chicago, Illinois
February **21, 2024** **19, 2025**

Report of Independent Registered Public Accounting Firm

To the Stockholders and the Board of Directors of Brookdale Senior Living Inc.

Opinion on Internal Control Over Financial Reporting

We have audited Brookdale Senior Living Inc.'s internal control over financial reporting as of December 31, 2023 December 31, 2024, based on criteria established in Internal Control—Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework) (the COSO criteria). In our opinion, Brookdale Senior Living Inc. (the Company) maintained, in all material respects, effective internal control over financial reporting as of December 31, 2023 December 31, 2024, based on the COSO criteria.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) (PCAOB), the consolidated balance sheets of the Company as of December 31, 2023 December 31, 2024 and 2022, 2023, the related consolidated statements of operations, equity and cash flows for each of the three years in the period ended December 31, 2023 December 31, 2024, and the related notes and our report dated February 21, 2024 February 19, 2025 expressed an unqualified opinion thereon.

Basis for Opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting included in the accompanying Management's Assessment of Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects.

Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Definition and Limitations of Internal Control Over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ Ernst & Young LLP

Chicago, Illinois
February 21, 2024 19, 2025

BROOKDALE SENIOR LIVING INC.
CONSOLIDATED BALANCE SHEETS
(In thousands, except stock amounts)

	December 31,	
	2023	2022
	2024	2023
Assets		
Current assets		
Current assets		
Current assets		
Cash and cash equivalents		
Cash and cash equivalents		
Cash and cash equivalents		
Marketable securities		
Restricted cash		
Accounts receivable, net		

Prepaid expenses and other current assets, net
Prepaid expenses and other current assets, net
Prepaid expenses and other current assets, net
Total current assets
Property, plant and equipment and leasehold intangibles, net
Operating lease right-of-use assets
Restricted cash
Investment in unconsolidated ventures
Goodwill
Deferred tax asset
Goodwill
Goodwill
Other assets, net
Other assets, net
Other assets, net
Total assets
Liabilities and Equity
Current liabilities
Current liabilities
Current liabilities
Current portion of long-term debt
Current portion of long-term debt
Current portion of long-term debt
Current portion of financing lease obligations
Current portion of operating lease obligations
Trade accounts payable
Accrued expenses
Refundable fees and deferred revenue
Total current liabilities
Long-term debt, less current portion
Financing lease obligations, less current portion
Operating lease obligations, less current portion
Deferred tax liability
Deferred tax liability
Deferred tax liability
Other liabilities
Total liabilities
Preferred stock, \$0.01 par value, 50,000,000 shares authorized at December 31, 2023 and 2022; no shares issued and outstanding
Common stock, \$0.01 par value, 400,000,000 shares authorized at December 31, 2023 and 2022; 198,780,826 and 197,776,991 shares issued and 188,253,301 and 187,249,466 shares outstanding, respectively
Preferred stock, \$0.01 par value, 50,000,000 shares authorized at December 31, 2024 and 2023; no shares issued and outstanding
Common stock, \$0.01 par value, 400,000,000 shares authorized at December 31, 2024 and 2023; 210,547,351 and 198,780,826 shares issued and 200,019,826 and 188,253,301 shares outstanding (including 27,972 unvested restricted shares as of December 31, 2024), respectively
Additional paid-in-capital
Treasury stock, at cost; 10,527,525 shares at December 31, 2023 and 2022
Treasury stock, at cost; 10,527,525 shares at December 31, 2024 and 2023
Accumulated deficit
Total Brookdale Senior Living Inc. stockholders' equity
Noncontrolling interest
Total equity
Total liabilities and equity

See accompanying notes to consolidated financial statements.

BROOKDALE SENIOR LIVING INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share data)

For the Years Ended December
31,

	2023	2022	2021
	2024	2023	2022
Resident fees			
Resident fees			
Resident fees			
Management fees			
Reimbursed costs incurred on behalf of managed communities			
Other operating income			
Total revenue and other operating income			
Facility operating expense (excluding facility depreciation and amortization of \$317,581, \$324,904, and \$313,830, respectively)			
Facility operating expense (excluding facility depreciation and amortization of \$330,664, \$317,581, and \$324,904, respectively)			
Facility operating expense (excluding facility depreciation and amortization of \$317,581, \$324,904, and \$313,830, respectively)			
Facility operating expense (excluding facility depreciation and amortization of \$330,664, \$317,581, and \$324,904, respectively)			
Facility operating expense (excluding facility depreciation and amortization of \$317,581, \$324,904, and \$313,830, respectively)			
General and administrative expense (including non-cash stock-based compensation expense of \$11,985, \$14,466, and \$16,270, respectively)			
Facility operating expense (excluding facility depreciation and amortization of \$330,664, \$317,581, and \$324,904, respectively)			
General and administrative expense (including non-cash stock-based compensation expense of \$14,184, \$11,985, and \$14,466, respectively)			
Facility operating lease expense			
Depreciation and amortization			
Asset impairment			
Loss (gain) on sale of communities, net			
Loss (gain) on facility operating lease termination, net			
Costs incurred on behalf of managed communities			
Costs incurred on behalf of managed communities			
Costs incurred on behalf of managed communities			
Income (loss) from operations			
Income (loss) from operations			
Income (loss) from operations			
Interest income			
Interest income			
Interest income			
Interest expense:			
Debt			
Debt			
Debt			
Financing lease obligations			
Amortization of deferred financing costs			
Change in fair value of derivatives			
Gain (loss) on debt modification and extinguishment, net			
Equity in earnings (loss) of unconsolidated ventures			
Non-operating gain (loss) on sale of assets, net			
Other non-operating income (loss)			
Income (loss) before income taxes			
Benefit (provision) for income taxes			
Net income (loss)			

Net (income) loss attributable to noncontrolling interest

Net income (loss) attributable to Brookdale Senior Living Inc. common stockholders

Basic and diluted net income (loss) per share attributable to Brookdale Senior Living Inc. common stockholders

Basic and diluted net income (loss) per share attributable to Brookdale Senior Living Inc. common stockholders

Basic and diluted net income (loss) per share attributable to Brookdale Senior Living Inc. common stockholders

Weighted average shares used in computing basic and diluted net income (loss) per share

Weighted average shares used in computing basic and diluted net income (loss) per share

Weighted average shares used in computing basic and diluted net income (loss) per share

See accompanying notes to consolidated financial statements.

BROOKDALE SENIOR LIVING INC.
CONSOLIDATED STATEMENTS OF EQUITY
(In thousands)

	For the Years Ended December 31,		
	2023	2022	2021
	2024	2023	2022
Total equity, balance at beginning of period			
Common stock:			
Balance at beginning of period			
Balance at beginning of period			
Balance at beginning of period			
Shares issued for settlement of prepaid stock purchase contracts			
Shares issued for warrant exercise			
Restricted stock and restricted stock units, net			
Shares withheld for employee taxes			
Balance at end of period			
Balance at end of period			
Balance at end of period			
Additional paid-in-capital:			
Balance at beginning of period			
Balance at beginning of period			
Balance at beginning of period			
Compensation expense related to restricted stock grants			
Issuance of common stock under Associate Stock Purchase Plan			
Shares issued for settlement of prepaid stock purchase contracts			
Shares issued for warrant exercise			
Issuance of tangible equity units, net of issuance costs			
Purchase of capped call transactions			
Issuance of tangible equity units, net of issuance costs			
Issuance of tangible equity units, net of issuance costs			
Restricted stock and restricted stock units, net			
Restricted stock and restricted stock units, net			
Restricted stock and restricted stock units, net			
Shares withheld for employee taxes			
Other, net			
Balance at end of period			
Balance at end of period			
Balance at end of period			
Treasury stock:			
Balance at beginning and end of period			
Balance at beginning and end of period			

Balance at beginning and end of period

Accumulated deficit:

Accumulated deficit:

Accumulated deficit:

Balance at beginning of period

Balance at beginning of period

Balance at beginning of period

Net income (loss) attributable to Brookdale Senior Living Inc. common stockholders

Net income (loss) attributable to Brookdale Senior Living Inc. common stockholders

Net income (loss) attributable to Brookdale Senior Living Inc. common stockholders

Balance at end of period

Balance at end of period

Balance at end of period

Noncontrolling interest:

Balance at beginning of period

Balance at beginning of period

Balance at beginning of period

Net income (loss) attributable to noncontrolling interest

Noncontrolling interest distribution

Balance at end of period

Balance at end of period

Balance at end of period

Total equity, balance at end of period

Common stock share activity

Outstanding shares of common stock:

Outstanding shares of common stock:

Outstanding shares of common stock:

Balance at beginning of period

Balance at beginning of period

Balance at beginning of period

Issuance of common stock under Associate Stock Purchase Plan

Restricted stock and restricted stock units, net

Restricted stock and restricted stock units, net

Shares issued for settlement of prepaid stock purchase contracts

Shares issued for settlement of prepaid stock purchase contracts

Shares issued for settlement of prepaid stock purchase contracts

Shares issued for warrant exercise

Restricted stock and restricted stock units, net

Shares withheld for employee taxes

Balance at end of period

Balance at end of period

Balance at end of period

See accompanying notes to consolidated financial statements.

BROOKDALE SENIOR LIVING INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(In thousands)

For the Years Ended December 31,			For the Years Ended December 31,		
2023	2022		2021	2024	2023 2022

Cash Flows from Operating Activities

Net income (loss)

Net income (loss)
Net income (loss)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:
Loss (gain) on debt modification and extinguishment, net
Loss (gain) on debt modification and extinguishment, net
Loss (gain) on debt modification and extinguishment, net
Depreciation and amortization, net
Asset impairment
Equity in (earnings) loss of unconsolidated ventures
Distributions from unconsolidated ventures from cumulative share of net earnings
Amortization of entrance fees
Amortization of entrance fees
Amortization of entrance fees
Proceeds from deferred entrance fee revenue
Deferred income tax (benefit) provision
Operating lease expense adjustment
Change in fair value of derivatives
Loss (gain) on sale of assets, net
Loss (gain) on facility operating lease termination, net
Non-cash stock-based compensation expense
Non-cash stock-based compensation expense
Non-cash stock-based compensation expense
Property and casualty insurance income
Property and casualty insurance income
Property and casualty insurance income
Other non-operating (income) loss
Changes in operating assets and liabilities:
Accounts receivable, net
Accounts receivable, net
Accounts receivable, net
Prepaid expenses and other assets, net
Trade accounts payable and accrued expenses
Trade accounts payable and accrued expenses
Trade accounts payable and accrued expenses
Refundable fees and deferred revenue
Operating lease assets and liabilities for lessor capital expenditure reimbursements
Operating lease assets and liabilities for lease termination
Net cash provided by (used in) operating activities
Net cash provided by (used in) operating activities
Net cash provided by (used in) operating activities
Cash Flows from Investing Activities
Purchase of marketable securities
Purchase of marketable securities
Purchase of marketable securities
Sale and maturities of marketable securities
Capital expenditures, net of related payables
Acquisition of assets, net of cash acquired
Investment in unconsolidated ventures
Distributions received from unconsolidated ventures
Proceeds from sale of assets, net

Property and casualty insurance proceeds
Change in lease acquisition deposits, net
Purchase of interest rate cap instruments
Proceeds from interest rate cap instruments
Other
Net cash provided by (used in) investing activities

For the Years Ended December 31,

For the Years Ended December 31,

For the Years Ended December 31,

	2023	2022	2021
	2024	2023	2022

Cash Flows from Financing Activities

Proceeds from debt
Proceeds from debt
Proceeds from debt
Repayment of debt and financing lease obligations
Proceeds from issuance of tangible equity units
Proceeds from issuance of tangible equity units
Proceeds from issuance of tangible equity units
Purchase of capped call transactions
Purchase of capped call transactions
Purchase of capped call transactions
Payment of financing costs, net of related payables
Payment of financing costs, net of related payables
Payment of financing costs, net of related payables
Payments of employee taxes for withheld shares
Payments of employee taxes for withheld shares
Payments of employee taxes for withheld shares
Other
Net cash provided by (used in) financing activities
Net increase (decrease) in cash, cash equivalents, and restricted cash
Cash, cash equivalents, and restricted cash at beginning of period
Cash, cash equivalents, and restricted cash at end of period

See accompanying notes to consolidated financial statements.

BROOKDALE SENIOR LIVING INC.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Description of Business

Brookdale Senior Living Inc. together with its consolidated subsidiaries ("Brookdale" or the "Company") is an operator of 652 647 senior living communities throughout the United States. The Company is committed to its mission of enriching the lives of the people it serves with compassion, respect, excellence, and integrity. The Company operates and manages independent living, assisted living, memory care, and continuing care retirement communities ("CCRCs"). The Company's senior living communities and its comprehensive network help to provide seniors with care, connection, and services in an environment that feels like home. As of December 31, 2023 December 31, 2024, the Company owned 345 353 communities, representing a majority of the Company's community portfolio, leased 277 266 communities, and managed 30 28 communities.

2. Summary of Significant Accounting Policies

The consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). The significant accounting policies are summarized below:

Principles of Consolidation

The consolidated financial statements include the accounts of Brookdale and its consolidated subsidiaries. The ownership interest of consolidated entities not wholly-owned by the Company are presented as noncontrolling interests in the accompanying consolidated financial statements. Intercompany balances and transactions have been eliminated in consolidation, and net income (loss) is reduced by the portion of net income (loss) attributable to noncontrolling interests.

Use of Estimates

The preparation of the consolidated financial statements and related disclosures in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the consolidated financial statements and accompanying notes. Estimates are used for, but not limited to, revenue, asset impairments, self-insurance reserves, performance-based compensation, allowance for credit losses, depreciation and amortization, leasing transactions, income taxes, and other contingencies. Although these estimates are based on management's best knowledge of current events and actions that the Company may undertake in the future, actual results may differ from the original estimates.

Revenue Recognition

Resident Fees

Resident fee revenue is reported at the amount that reflects the consideration the Company expects to receive in exchange for the services provided. These amounts are due from residents or third-party payors and include variable consideration for retroactive adjustments from estimated reimbursements, if any, under reimbursement programs. Performance obligations are determined based on the nature of the services provided. Resident fee revenue is recognized as performance obligations are satisfied.

Under the Company's senior living residency agreements, which are generally for a contractual term of 30 days to one year, the Company provides senior living services to residents for a stated daily or monthly fee. The Company has elected the lessor practical expedient within ASC 842, *Leases* ("ASC 842") and recognizes, measures, presents, and discloses the revenue for services under the Company's senior living residency agreements based upon the predominant component, either the lease or nonlease component, of the contracts. The Company has determined that the services included under the Company's independent living, assisted living, and memory care residency agreements have the same timing and pattern of transfer and are performance obligations that are satisfied over time. The Company recognizes revenue under ASC 606, *Revenue Recognition from Contracts with Customers* ("ASC 606") for its independent living, assisted living, and memory care residency agreements for which it has estimated that the nonlease components of such residency agreements are the predominant component of the contract.

The Company receives payment for services under various third-party payor programs which include Medicare, Medicaid, and other third-party payors. Estimates for settlements with third-party payors for retroactive adjustments from estimated reimbursements due to audits, reviews, or investigations are included in the determination of the estimated transaction price for providing services. The Company estimates the transaction price based on the terms of the contract with the payor,

correspondence with the payor, and historical payment trends. Changes to these estimates for retroactive adjustments are recognized in the period the change or adjustment becomes known or when final settlements are determined.

Billings for services under third-party payor programs are recorded net of estimated retroactive adjustments, if any. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods or as final settlements are determined. Contractual or cost related adjustments from Medicare or Medicaid are accrued when assessed (without regard to when the assessment is paid or withheld). Subsequent adjustments to these accrued amounts are recorded in net revenues when known.

Management Services

The Company manages certain communities under contracts which provide periodic management fee payments to the Company and reimbursement for costs and expense related to such communities. Management fees are generally determined by an agreed upon percentage of gross revenues (as defined in the management agreement). Certain management contracts also provide for an annual incentive fee to be paid to the Company upon achievement of certain metrics identified in the contract. The Company has determined that all community management activities are a single performance obligation, which is satisfied over time as the services are rendered. The Company estimates the amount of incentive fee revenue expected to be earned, if any, during the annual contract period and revenue is recognized as services are provided. The Company's estimate of the transaction price for management services also includes the amount of reimbursement due from the owners of the communities for services provided and related costs incurred. Such revenue is included in reimbursed costs incurred on behalf of managed communities on the consolidated statements of operations. The related costs are included in costs incurred on behalf of managed communities on the consolidated statements of operations.

Government Grants

The Company recognizes income for government grants on a systematic and rational basis over the periods in which the Company recognizes the related expenses or loss of revenue for which the grants are intended to compensate when there is reasonable assurance that the Company will comply with the applicable terms and conditions of the grant and there is reasonable assurance that the grant will be received.

Lease Accounting

The Company, as lessee, recognizes a right-of-use asset and a lease liability on the Company's consolidated balance sheet for its long-term leases. As of the commencement date of a lease, a lease liability and corresponding right-of-use asset is established on the Company's consolidated balance sheet at the estimated present value of future minimum lease payments. The Company's community leases generally contain fixed annual rent escalators or annual rent escalators based on an index, such as the consumer price index. The future minimum lease payments recognized on the consolidated balance sheet include fixed payments (including in-substance fixed payments) and variable payments estimated utilizing the index or rate on the lease commencement date. The Company recognizes lease expense as incurred for additional variable payments. For the Company's leases for

which the rate implicit in the lease is not readily determinable, the Company utilizes its estimated incremental borrowing rate to determine the present value of lease payments based on information available at commencement of the lease. The Company's estimated incremental borrowing rate reflects the fixed rate at which the Company could borrow a similar amount for the same term on a collateralized basis. For accounting purposes, renewal or extension options are included in the lease term at lease inception or modification when it is reasonably certain that the Company will exercise the option. The Company elected the short-term lease exception policy which permits leases with an initial term of 12 months or less to not be recorded on the Company's consolidated balance sheet.

The Company, as lessee, makes a determination with respect to each of its leases as to whether each should be accounted for as an operating lease or financing lease. The classification criteria is based on estimates regarding the fair value of the leased asset, minimum lease payments, effective cost of funds, economic life of the asset, and certain other terms in the lease agreements.

Lease right-of-use assets are reviewed for impairment whenever changes in circumstances indicate that the carrying amount of an asset group may not be recoverable. Recoverability of right-of-use assets are assessed by a comparison of the carrying amount of the asset group to the estimated future undiscounted net cash flows expected to be generated by the asset group, calculated utilizing the lowest level of identifiable cash flows. If estimated future undiscounted net cash flows are less than the carrying amount of the asset group then the fair value of the asset is estimated. The impairment loss is determined by comparing the estimated fair value of the asset to its carrying amount, with any amount in excess of fair value recognized as an impairment loss in the current period. Undiscounted cash flow projections and estimates of fair value amounts are based on a number of assumptions such as revenue and expense growth rates and estimated lease coverage ratios (Level 3).

Operating Leases

The Company recognizes operating lease expense for actual rent paid, generally plus or minus a straight-line adjustment for estimated minimum lease escalators if applicable. The right-of-use asset is generally reduced each period by an amount equal to the difference between the operating lease expense and the amount of expense on the lease liability utilizing the effective interest method. Subsequent to the impairment of an operating lease right-of-use asset, the Company recognizes operating lease expense consisting of the reduction of the right-of-use asset on a straight-line basis over the remaining lease term and the amount of expense on the lease liability utilizing the effective interest method.

Financing Leases

Financing lease right-of-use assets are recognized within property, plant and equipment and leasehold intangibles, net on the Company's consolidated balance sheets. The Company recognizes interest expense on the financing lease liabilities utilizing the effective interest method. The right-of-use asset is generally amortized to depreciation and amortization expense on a straight-line basis over the lease term unless the lease contains an option to purchase the underlying asset that the Company is reasonably certain to exercise. If the Company is reasonably certain to exercise the purchase option, the asset is amortized over the useful life.

Sale-Leaseback Transactions

For transactions in which an owned community is sold and leased back from the buyer (sale-leaseback transactions), the Company recognizes an asset sale and lease accounting is applied if the Company has transferred control of the community. For such transactions, the Company removes the transferred assets from the consolidated balance sheet and a gain or loss on the sale is recognized for the difference between the carrying amount of the asset and the transaction price for the sale transaction.

For sale-leaseback transactions in which the Company has not transferred control of the underlying asset, the Company does not recognize an asset sale or derecognize the underlying asset until control is transferred. For such transactions, the Company recognizes the underlying assets within assets under financing leases as a component of property, plant and equipment and leasehold intangibles, net on the consolidated balance sheets and continues to depreciate the assets over their useful lives. Additionally, the Company accounts for any amounts received as a financing lease liability and the Company recognizes interest expense on the financing lease liability utilizing the effective interest method with the interest expense limited to an amount that is not greater than the cash payments on the financing lease liability over the term of the lease. The Company reviews for sale accounting whenever events or changes in circumstances indicate that control may have been transferred and the Company recognizes an asset sale and lease accounting is applied if the Company has transferred control of the underlying asset. When an asset sale is recognized for such transactions, the Company removes the transferred assets and financing lease liability from the consolidated balance sheet and a gain or loss on the sale is recognized for the difference between the carrying amount of the asset and the financing lease liability. When the Company repurchases an asset subject to a sale-leaseback transaction in which the Company has not previously transferred control of the underlying asset, the Company recognizes a gain or loss on extinguishment of the financing obligation upon completion of the reacquisition transaction for the difference between the amount of the repurchase price and the previously recognized financing obligation.

Gain (Loss) on Sale of Assets

The Company regularly enters into real estate transactions which may include the disposition of certain communities, including the associated real estate. The Company recognizes a gain or loss from real estate sales when the transfer of control is complete.

The Company recognizes a gain or loss from the sale of equity method investments when the transfer of control is complete and the Company has no continuing involvement with the transferred financial assets.

Purchase Accounting

For the acquisition of assets that do not meet the definition of a business, the Company accounts for the transaction as an asset acquisition at the purchase price, including acquisition costs, allocated among the acquired assets and assumed liabilities, including identified intangible assets and liabilities, based upon the relative fair values using Level 3 inputs at the date of acquisition.

For acquisitions of a business, the Company accounts for the transaction as a business combination pursuant to the acquisition method and assets acquired and liabilities assumed, including identified intangible assets and liabilities, are recorded at fair value. In determining the allocation of the purchase price of companies and communities to net tangible and identified intangible assets acquired and liabilities assumed, the Company makes estimates of fair value using information obtained as a result of pre-acquisition due diligence,

marketing, leasing activities, and/or independent appraisals. In connection with a business combination, the excess of the fair value of liabilities assumed and common stock issued and cash paid over the fair value of identifiable assets acquired is allocated to goodwill. Transaction costs associated with business combinations are expensed as incurred.

Deferred Financing Costs

Costs and fees incurred with third parties that directly relate to obtaining new long-term debt (excluding the Company's line-of-credit) are recorded as a direct adjustment to the carrying amount of long-term debt. The Company presents deferred financing costs related to line-of-credit facilities in other assets, net on the consolidated balance sheet. The Company amortizes deferred financing costs on a straight-line basis, which approximates the effective yield method over the term of the related debt arrangements.

Stock-Based Compensation

Measurement of the cost of employee services received in exchange for stock-based compensation is based on the grant-date fair value of the employee stock awards, which is based on the quoted price of the Company's common shares on the grant date for the majority of the Company's awards. The Company evaluates if grant-date fair value adjustments are necessary based on whether the Company is in possession of material non-public information at the grant date and the changes in the Company's stock price subsequent to the release of such information and no adjustments were made. The Company recognizes forfeitures of stock-based awards as they occur and any previously recognized compensation expense is reversed for forfeited awards. Stock-based awards that vest over a requisite service period, other than those with performance or market conditions, generally vest ratably in annual installments over a period of three to four years. Incremental compensation costs arising from subsequent modifications of awards after the grant date are recognized when incurred.

Certain of the Company's employee stock-based awards vest only upon the achievement of performance conditions. The Company recognizes compensation cost only when achievement of performance conditions is considered probable. Consequently, the Company's determination of the amount of stock-based compensation expense requires judgment in estimating the probability of achievement of these performance conditions. Performance conditioned awards that vest dependent upon attainment of various levels of performance that equal or exceed threshold levels generally vest based upon performance at the end of a three-year performance period. The number of shares that ultimately vest can range from 0% to 150% of the stock-based awards granted depending on the level of achievement of the performance criteria.

Certain of the Company's employee stock-based awards vest only upon the achievement of a market condition where the measurement period is three years and vesting of the awards is based on the Company's level of attainment of a specified total stockholder return relative to the percentage appreciation of a specified index of companies for the respective three-year measurement period. Compensation expense for awards with market conditions is recognized over the service period, which is generally **three to** four years, and the actual achievement of the market condition does not impact expense recognition. The Company uses a Monte Carlo valuation model to estimate the grant date fair value of such awards. Depending on the results achieved during the three-year measurement period, the number of shares that ultimately vest may range from 0% to 150% of the stock-based awards granted. The expected volatility of the Company's common stock at the date of grant is estimated based on a historical average volatility rate for the approximate three-year performance period and the estimated expected weighted average volatility was **61.5%**, **83.3%**, and **76.0%** for awards granted in **2024**, 2023, and 2022, respectively. The risk-free interest rate assumption is based on observed interest rates consistent with the approximate three-year measurement period and the estimated weighted average risk free interest rate was **4.4%**, **4.4%** and **1.8%** for awards granted in **2024**, 2023, and 2022, respectively.

For all share-based awards with graded vesting other than performance conditioned awards, the Company records compensation expense for the entire award on a straight-line basis (or, if applicable, on the accelerated method) over the requisite service period. For performance conditioned awards, total compensation expense is recognized over the requisite service period for each separately vesting tranche of the award as if the award is, in substance, multiple awards once the performance condition is deemed probable of achievement. Performance conditions are evaluated quarterly. If such conditions are not ultimately met or it is not probable the conditions will be achieved, no compensation expense for performance conditioned awards is recognized and any previously recognized compensation expense is reversed.

Income Taxes

The Company accounts for income taxes under the asset and liability approach which requires recognition of deferred tax assets and liabilities for the differences between the financial reporting and tax basis of assets and liabilities using the tax rates in effect for the year in which the differences are expected to affect taxable income. A valuation allowance reduces deferred tax assets when it is more likely than not that some portion or all of the deferred tax assets will not be realized. When it is determined that it is more likely than not that the Company will be able to realize deferred tax assets in the future in excess of the net recorded amount, an adjustment to the deferred tax asset is made and reflected in income. This determination is made by considering various factors, including the reversal and timing of existing temporary differences, tax planning strategies, and estimates of future taxable income exclusive of the reversal of temporary differences.

Fair Value of Financial Instruments

Fair value measurements are based on a three-level valuation hierarchy for disclosure of fair value measurements. The valuation hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. Categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. The three levels are defined as follows.

- Level 1 – quoted prices (unadjusted) for identical assets or liabilities in active markets;
- Level 2 – quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which significant inputs and significant value drivers are observable in active markets; and
- Level 3 – fair value measurements derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable.

Marketable Securities

Marketable securities are investments in commercial paper and short-term corporate bond instruments with maturities of greater than 90 days as of their acquisition date by the Company.

Accounts Receivable, Net

Accounts receivable are reported net of an allowance for credit losses to represent the Company's estimate of expected losses at the balance sheet date. The adequacy of the Company's allowance for credit losses is reviewed on an ongoing basis, using historical payment trends, write-off experience, analyses of receivable portfolios by payor source and aging of receivables, a review of specific accounts, as well as expected future economic conditions and market trends, and adjustments are made to the allowance as necessary.

Property, Plant and Equipment and Leasehold Intangibles, Net

Property, plant and equipment and leasehold intangibles, net are recorded at cost. Depreciation and amortization is computed using the straight-line method over the estimated useful lives of the assets, which are as follows.

Asset Category	Estimated Useful Life (in years)
Buildings and improvements	40
Furniture and equipment	3 – 10 15
Resident in-place lease intangibles	1 – 3

Expenditures for ordinary maintenance and repairs are expensed to operations as incurred. Renovations and improvements, which improve and/or extend the useful life of the asset, are capitalized and depreciated over the estimated useful life of the renovations or improvements. For communities subject to operating or financing leases, leasehold improvements are depreciated over the shorter of the estimated useful life of the assets or the term of the lease. For financing leases that have a purchase option the Company is reasonably certain to exercise, the leasehold improvements are depreciated over their estimated useful life. Facility operating expense excludes facility depreciation and amortization.

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate the carrying amount of an asset group may not be recoverable. Recoverability of an asset group is assessed by comparing its carrying amount to the estimated future undiscounted net cash flows expected to be generated by the asset group through operation or disposition, calculated utilizing the lowest level of identifiable cash flows. If this comparison indicates that the carrying amount of an asset group is not recoverable, the Company is required to recognize an impairment loss. The impairment loss is measured by the amount by which the carrying amount of the asset exceeds its estimated fair value, with any amount in excess of fair value recognized as an expense in the current period. Undiscounted cash flow projections and estimates of fair value amounts are based on a number of assumptions such as revenue and expense growth rates, estimated holding periods, and estimated capitalization rates (Level 3).

Investment in Unconsolidated Ventures

The Company reports investments in unconsolidated entities over whose operating and financial policies it has the ability to exercise significant influence under the equity method of accounting. The initial carrying amount of investment in unconsolidated ventures is based on the amount paid to purchase the investment or its fair value in the case of a retained noncontrolling interest upon deconsolidation of a former subsidiary. The Company's reported share of earnings of an unconsolidated venture is adjusted for the impact, if any, of basis differences between its carrying amount of the equity investment and its share of the venture's underlying assets. Distributions received from an investee are recognized as a reduction in the carrying amount of the investment.

The Company evaluates realization of its investment in ventures accounted for using the equity method if circumstances indicate that the Company's investment is other than temporarily impaired. A current fair value of an investment that is less than its carrying amount may indicate a loss in value of the investment. If the Company determines that an equity method investment is other than temporarily impaired, it is recorded at its fair value with an impairment charge recognized in asset impairment expense for the difference between its carrying amount and fair value.

Goodwill

The Company tests goodwill for impairment annually during the fourth quarter or more frequently if indicators of impairment arise. Factors the Company considers important in its analysis of whether an indicator of impairment exists include a significant decline in the Company's stock price or market capitalization for a sustained period since the last testing date, significant underperformance relative to historical or projected future operating results, and significant negative industry or economic trends. The Company first assesses qualitative factors to determine if it is more likely than not that the fair value of a reporting unit is less than its carrying amount. If so, the Company performs a quantitative goodwill impairment test based upon a comparison of the estimated fair value of the reporting unit to which the goodwill has been assigned with the reporting unit's carrying amount. The fair values used in the quantitative goodwill impairment test are estimated using Level 3 inputs based upon discounted future cash flow projections for the reporting unit. These cash flow projections are based upon a number of estimates and assumptions such as revenue and expense growth rates, capitalization rates, and discount rates. The Company also considers market-based measures such as earnings multiples in its analysis of estimated fair values of its reporting units. If the quantitative goodwill impairment test results in a reporting unit's carrying amount exceeding its estimated fair value, an impairment charge will be recorded based on the difference, with the impairment charge limited to the amount of goodwill allocated to the reporting unit.

Self-Insurance Liability Accruals

The Company is subject to various legal proceedings and claims that arise in the ordinary course of its business. Although the Company maintains general liability and professional liability insurance policies for its owned, leased, and managed communities under a master insurance program, the Company's current policies provide for deductibles for each claim and contain various exclusions from coverage. The Company uses its wholly-owned captive insurance company for the purpose of insuring certain portions of its risk retention under its general and professional liability insurance programs. Accordingly, the Company is, in effect, self-insured for claims that are less than the deductible amounts, for claims that exceed the funding level of the Company's wholly-owned captive insurance company, and for claims or portions of claims that are not covered by such policies and/or exceed the policy limits. In addition, the Company maintains a high deductible workers' compensation program and a self-insured employee medical program.

The Company reviews the adequacy of its accruals related to these liabilities on an ongoing basis using historical claims, actuarial valuations, third-party administrator estimates, consultants, advice from legal counsel, and industry data, and adjusts accruals periodically. Estimated costs related to these self-insurance programs are accrued based on known claims and projected claims incurred but not yet reported. Subsequent changes in actual experience are monitored, and estimates are updated as information becomes available.

Treasury Stock

The Company accounts for treasury stock under the cost method and includes treasury stock as a component of stockholders' equity.

Recently Adopted Accounting Pronouncements

In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standard Update ("ASU") 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures (ASU 2023-07), which requires expanded annual and interim disclosures for significant segment expenses. The Company adopted ASU 2023-07 for the year ended December 31, 2024. Refer to Note 20 for disclosures of segment information.

Recently Issued Accounting Pronouncements Not Yet Adopted

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures, which standardizes categories for the effective tax rate reconciliation, requires disaggregation of income taxes and additional income tax-related disclosures. This ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company is evaluating the effect this pronouncement will have on its income tax disclosures.

In November 2024, the FASB issued ASU 2024-03, Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40), which requires disaggregated disclosure of income statement expenses. ASU 2024-03 is effective for fiscal years beginning after December 15, 2026 and interim periods within fiscal years beginning after December 15, 2027, with early adoption permitted. The Company is evaluating the effect this pronouncement will have on its disclosures of income statement expenses.

Reclassifications

Certain prior period amounts have been reclassified to conform to the current financial statement presentation, with no effect on the Company's consolidated financial position or results of operations.

3. Acquisitions, Dispositions, and Other Significant Leasing Transactions

Ventas Lease Amendment

In December 2024, the Company and certain of its subsidiaries, and Ventas, Inc. ("Ventas") and certain of its subsidiaries, amended the existing master lease arrangement pursuant to which the Company leases 120 communities. Beginning January 1, 2026, the Company will continue to lease 65 communities ("Renewal Communities") and the remaining 55 communities ("Non-renewal Communities") that are not renewed will either be sold by Ventas or transitioned, with such transitions commencing on or after September 1, 2025.

The amended master lease arrangement provides for an aggregate annual minimum rent for the Renewal Communities of \$64.0 million beginning on January 1, 2026. Effective on January 1, 2027, and on January 1 of each lease year thereafter, the annual minimum rent will continue to be subject to an escalator equal to 3%. Under the amended master lease arrangement, the term of the leases for the Renewal Communities was extended through December 31, 2035 with one 10-year extension option remaining.

In addition, Ventas has agreed to fund costs associated with capital expenditures at the communities subject to the master lease arrangement in the aggregate amount of up to \$35.0 million during the calendar years 2025 to 2027, provided that, with respect to any such amounts funded by Ventas, the annual rent under the master lease arrangement will prospectively increase by the amount of each reimbursement multiplied by the greater of (i) 8% and (ii) the United States 10-Year Treasury Rate plus 3.5%. No more than \$15.0 million may be funded in each calendar year.

The amended master lease arrangement provides that Ventas will use commercially reasonable efforts to sell 11 of the Non-renewal Communities. Rent for any Non-renewal Communities to be sold will continue through December 31, 2025 regardless of the date of the sale (subject to a potential rent credit associated with the sale of one large community in the group). For the remaining 44 Non-renewal Communities, Ventas will begin transitions on or after September 1, 2025. Rent will terminate with respect to any community that is transitioned on the earlier of the date of such transition or December 31, 2025. In the event any Non-renewal Community is not sold or transitioned by December 31, 2025, the Company may manage such communities at a management fee of 5% of managed revenue, generally until the earlier of the transition or sale of such community or December 31, 2026.

The amendment to the lease arrangements increased the operating lease right-of-use assets and lease obligations recognized on the Company's consolidated balance sheet each by \$434.9 million.

International JV / Welltower Portfolio Acquisition

In September 2024, the Company entered into a definitive agreement to acquire 11 senior living communities that were leased by the Company from a joint venture between Welltower Inc. ("Welltower") and its joint venture partners for a purchase price of \$300.0 million. Effective December 17, 2024, the Company successfully closed on the acquisition. As part of this transaction, the Company assumed \$194.5 million of existing 4.92% fixed rate agency debt which is scheduled to mature in March 2027 and the remainder of the purchase price was paid with cash on hand. Previously, these communities were held in a triple-net lease with annualized cash rent payments of \$22.3 million and an initial maturity of August 31, 2028. The leases for the 11 communities were previously classified as operating leases and were prospectively classified as financing leases from the purchase agreement date through the date of the acquisition.

Diversified Healthcare Trust Portfolio Acquisition

In September 2024, the Company entered into a definitive agreement to acquire 25 senior living communities that were leased by the Company as of December 31, 2024 from Diversified Healthcare Trust for a purchase price of \$135.0 million. As of December 31, 2024, these communities were held in a triple-net lease with annualized current cash rent payments of \$10.2 million and a current maturity of December 31, 2032. The Company expects to complete the acquisition transaction in the first quarter of 2025, subject to the satisfaction of customary closing conditions for real estate transactions. The Company expects to fund the acquisition of the 25 communities through proceeds from mortgage financing and cash on hand.

The leases for the 25 communities were previously classified as operating leases and have been prospectively classified as financing leases subsequent to the amendment of the leasing arrangement through the date of acquisition. The amendment of the leasing arrangement resulted in the following changes to the amounts recognized on the Company's consolidated balance sheet.

(in millions)

Property, plant and equipment and leasehold intangibles, net	\$	128.6
Operating lease right-of-use assets		(40.4)
Total assets	\$	88.2
Financing lease obligations	\$	135.0
Operating lease obligations		(46.8)
Total liabilities	\$	88.2

Welltower Portfolio Acquisition

In September 2024, the Company entered into a definitive agreement to acquire five senior living communities that are currently leased by the Company from Welltower for a purchase price of \$175.0 million. As of December 31, 2024, these communities were held in a triple-net lease with annualized current cash rent payments of \$13.7 million. The term of the lease was previously scheduled to expire in December 2024, but has been extended through the date of the acquisition. The Company expects to complete the acquisition transaction in the first quarter of 2025, subject to the satisfaction of customary closing conditions for real estate transactions. The Company expects to fund the acquisition of the five communities through proceeds from mortgage financing and cash on hand.

The definitive agreement included the finalization of the purchase price under the provisions of a purchase option arrangement with a variable price component based upon the fair value of the assets. The amendment of the leasing arrangement increased the financing lease right-of-use assets and lease obligations recognized for two of these communities on the Company's consolidated balance sheet each by \$17.7 million. The leasing arrangements for three of these communities are accounted for as failed sale-leaseback transactions as the Company has not previously transferred control of the underlying assets for accounting purposes under a sale and leaseback arrangement with a purchase option.

Omega Lease Amendment

In August 2024, the Company and Omega Healthcare Investors, Inc. ("Omega") amended the existing master lease pursuant to which the Company continues to lease 24 communities from Omega. The Company's amended master lease has an initial term to expire on December 31, 2037. As part of the amendment, Omega agreed to make available up to \$80.0 million to fund costs associated with capital expenditures for the communities through December 31, 2037. The annual rent under the lease will not be adjusted upon reimbursements for capital expenditures in the aggregate amount of up to \$30.0 million of the \$80.0 million pool, which is available in certain tranches through June 30, 2028. With respect to the remaining \$50.0 million of the \$80.0 million pool, the annual rent under the lease will prospectively increase by the amount of each reimbursement multiplied by 9.5%. The \$50.0 million is available in certain tranches beginning January 1, 2025, subject to certain annual reimbursement caps specified in the lease. Under the terms of the amendment, rent will escalate annually per the terms of the existing lease escalator, with a potential minor contingent rent adjustment beginning in 2028 depending on lease performance. The amendment to the lease arrangements increased the operating lease right-of-use assets and lease obligations recognized on the Company's consolidated balance sheet each by \$253.4 million.

Sale of Investment in Health Care Services Venture

Prior to December 2023, the Company held a 20% equity interest in its former Health Care Services segment with the remaining 80% equity interest held by affiliates of HCA Healthcare, Inc. ("HCA Healthcare"). During 2023, the Company contributed \$7.5 million to the Health Care Services Venture (the "HCS Venture"). During the three months ended December 31, 2023, the Company recognized a non-cash impairment charge of \$26.0 million on its investment in the HCS Venture as a result of the Company's decision to sell its equity interest prior to the recovery of its market value. In December 2023, the Company completed the sale of its 20% equity interest in the HCS Venture to HCA Healthcare for cash proceeds of \$27.4 million.

Welltower Lease Amendments

During the three months ended June 30, 2023, the Company entered into amendments to its existing lease arrangements with Welltower Inc. ("Welltower") pursuant to which the Company continues to lease 74 communities. In connection with the amendments, the Company extended the maturity of one lease involving 39 communities from December 31, 2026 until June 30, 2032. As a result, the Company's amended lease arrangements provide that the current term for 69 of the communities will expire on June 30, 2032 and . The remaining five communities are subject to an agreement to be purchased by the current term for five of the communities will expire on December 31, 2024. Company as described above. The amendments did not change the amount of required lease payments over the previous term of the leases or the annual lease escalators. In addition, Welltower agreed to make available a pool in the aggregate amount of up to \$17.0 million to fund costs associated with certain capital expenditure projects for 69 of the communities. Upon reimbursement of such expenditures, the annual minimum rent under the lease will prospectively increase by the amount of the reimbursement multiplied by the sum of the then current Secured Overnight Financing Rate ("SOFR") (subject to a floor of 3.0%) and a margin of 4.0%, and such amount will escalate annually consistent with the minimum rent escalation provisions of the 39 community lease.

The amended leases for 35 of such communities were prospectively classified as operating leases subsequent to the amendment. For 2023, the classification of such lease costs as operating lease expense resulted in a \$19.3 million increase in cash lease payments for operating leases and an offsetting decrease in cash lease payments for financing leases. The amendment to the lease arrangements increased the right-of-use assets and lease obligations recognized on the Company's consolidated balance sheet each by \$122.3 million.

The amendments replaced the net worth covenant provisions requiring the Company to maintain at least \$400.0 million of stockholders' equity with a consolidated tangible net worth covenant requiring the Company to maintain at least \$2.0 billion of tangible net worth, generally calculated as stockholders' equity plus accumulated depreciation and amortization less intangible assets and further adjusted for certain other items. Such calculation is generally similar to the tangible net worth covenants within certain of the Company's long-term debt documents. So long as it maintains tangible net worth as defined in the leases of at least \$1.5 billion, the Company will also be able to cure any breach by posting collateral with Welltower.

Community Transactions

During the year ended December 31, 2023, the Company completed the sale of two owned CCRCs for cash proceeds of \$25.6 million, net of \$29.6 million in mortgage debt repaid and transaction costs, and recognized a net gain on sale of communities of \$36.3 million. During the year ended December 31, 2022, the Company completed the sale of two owned communities for cash proceeds of \$4.4 million, net of transaction costs. During the year ended December 31, 2021, the Company completed the sale of three owned communities for cash proceeds of \$16.5 million, net of transaction costs.

The Company's triple-net lease obligations on 24 communities were terminated from 2021 to 2023 (2 in 2021, 4 in 2022, and 18 in 2023), including through the acquisition of one formerly leased community in 2022. Additionally, the Company acquired the remaining 50% equity interest in one community during 2023.

Sale of Health Care Services

On July 1, 2021, the Company completed the sale of 80% of its equity in its Health Care Services segment to affiliates of HCA Healthcare, Inc. ("HCA Healthcare") for a purchase price of \$400.0 million in cash, subject to certain adjustments set forth in the Securities Purchase Agreement (the "Purchase Agreement") dated February 24, 2021, including a reduction for the remaining outstanding balance as of the closing of Medicare advance payments and deferred payroll tax payments related to the Health Care Services segment (the "HCS Sale"). The Company received net cash proceeds of \$312.6 million, including \$305.8 million at closing on July 1, 2021 and \$6.8 million upon completion of the post-closing net working capital adjustment in October 2021. The Purchase Agreement also contained certain agreed upon indemnities for the benefit of the purchaser. At closing of the transaction, the Company retained a 20% equity interest in the Health Care Services venture (the "HCS Venture").

The accompanying consolidated financial statements include the results of operations and cash flows of the Health Care Services segment through June 30, 2021. The results and financial position of the Health Care Services segment were deconsolidated from its consolidated financial statements as of July 1, 2021 and its 20% equity interest in the HCS Venture was accounted for under the equity method of accounting subsequent to that date. As of July 1, 2021, the Company recognized a \$100.0 million asset within investment in unconsolidated ventures on its consolidated balance sheet for the estimated fair value of its retained 20% noncontrolling interest in the HCS Venture. The Company recognized a \$286.5 million gain on sale, net of transaction costs, within its consolidated statement of operations for the year ended December 31, 2021 for the HCS Sale. Refer to Note 20 for selected financial data for the Health Care Services segment through June 30, 2021.

On November 1, 2021, the HCS Venture sold certain home health, hospice, and outpatient therapy agencies in areas not served by HCA Healthcare to LHC Group Inc. Upon the completion of the sale, the Company received \$35.0 million of cash distributions from the HCS Venture from the net sale proceeds, which decreased its investment in unconsolidated ventures.

During the three months ended September 30, 2023, the Company contributed \$7.5 million to the HCS Venture. During the three months ended December 31, 2023, the Company recognized a non-cash impairment charge of \$26.0 million on its investment in the HCS Venture as a result of the Company's decision to sell its equity interest prior to the recovery of its market value. In December 2023, the Company completed the sale of its 20% equity interest in the HCS Venture to HCA Healthcare for cash proceeds of \$27.4 million.

Master Lease Amendment

In the three months ended December 31, 2022, the Company and a lessor entered into an amendment to the Company's existing master lease pursuant to which the Company continues to lease 24 communities. The amendment removed certain asset repurchase clauses and adjusted the extension option provisions. The amendment did not change the amount of required lease payments or the initial term of the lease. The leases for 16 of these communities were previously accounted for as failed sale-leaseback transactions as the Company had not previously transferred control of the underlying assets for accounting purposes. The Company determined that the adjustment of the extension option provisions and the removal of the asset repurchase clauses in December 2022 resulted in the transfer of control of the assets of the 16 communities for accounting purposes and resulted in qualification as a sale. The Company recognized a \$73.9 million non-cash gain on sale of communities for the transaction in the three months ended December 31, 2022. In addition, the amended leases for such communities are prospectively classified as operating leases as of December 31, 2022, the effective date of the amendment. For 2023, The amendment of the reclassification of such lease costs as operating lease expense leasing arrangement resulted in a \$22.2 million increase in cash lease payments for

operating leases and an offsetting decrease in cash lease payments for financing leases. See Note 18 for more information regarding the impact following changes to the Company's amounts recognized on the Company's consolidated balance sheet as a result of this transaction. sheet.

(in millions)

Property, plant and equipment and leasehold intangibles, net	\$	(220.5)
Operating lease right-of-use assets		91.6
Total assets	\$	(128.9)
Financing lease obligations	\$	(294.4)
Operating lease obligations		91.6
(Loss) gain on sale of communities, net		73.9
Total liabilities and equity	\$	(128.9)

4. Fair Value Measurements

Cash, Cash Equivalents, and Restricted Cash

Cash, cash equivalents, and restricted cash are reflected in the accompanying consolidated balance sheets at amounts considered by management to reasonably approximate fair value due to their short maturity of 90 days or less.

Marketable Securities

As of December 31, 2023 December 31, 2024 and 2022, 2023, marketable securities of \$29.8 million \$19.9 million and \$48.7 million \$29.8 million, respectively, are stated at fair value based on valuations provided by third-party pricing services and are classified within Level 2 of the valuation hierarchy.

Interest Rate Derivatives

The Company's derivative assets include interest rate cap and swap instruments that effectively manage the risk above certain interest rates for a portion of the Company's long-term variable rate debt. The Company has not designated the interest rate cap and swap instruments as hedging instruments and as such, changes in the fair value of the instruments are recognized in earnings in the period of the change. The interest rate derivative positions are valued using models developed by the respective counterparty that use as their basis readily available observable market parameters (such as forward yield curves) and are classified within Level 2 of the valuation hierarchy. The Company considers the credit risk of its counterparties when evaluating the fair value of its derivatives.

The following table summarizes the Company's SOFR interest rate cap instruments as of December 31, 2023 December 31, 2024.

(\$ in thousands) millions

Current notional Notional balance	\$	1,231,920	783.8
Weighted average fixed cap rate		4.07	4.18 %
	2024		
	2025		
Weighted average remaining term		0.8	0.7 years
Estimated asset fair value (included in other assets, net) at December 31, 2023	\$	13,268	4.1
\$	10,599		

As of December 31, 2023, the estimated asset fair value of the interest rate cap instruments was \$13.3 million included in other assets, net.

The following table summarizes the Company's SOFR interest rate swap instrument as of December 31, 2023 December 31, 2024.

(\$ in thousands) millions

Current notional Notional balance	\$	220,000	230.0
Fixed interest rate		3.00	4.06 %
Remaining term		0.3	0.8 years
Estimated asset fair value (included in other assets, net) at December 31, 2023 liabilities	\$	1,611	(0.1)
\$	4,834		

As of December 31, 2023, the estimated asset fair value of the interest rate swap instrument was \$1.6 million included in other assets, net.

Long-Term Debt

The Company estimates the fair value of its debt primarily using a discounted cash flow analysis based upon the Company's current borrowing rate for debt with similar maturities and collateral securing the indebtedness. The Company estimates the fair value of its convertible senior notes based on valuations provided by third-party pricing services. The Company had outstanding long-term debt with a carrying amount of approximately \$3.7 billion \$4.1 billion and \$3.9 billion \$3.7 billion as of December 31, 2023 December 31, 2024 and 2022, 2023, respectively. Fair value of the long-term debt is approximately \$3.4 billion \$3.8 billion and \$3.4 billion as of both December 31, 2023 December 31, 2024 and 2022, 2023, respectively. The Company's fair value of long-term debt disclosure is classified within Level 2 of the valuation hierarchy.

As part of the acquisition of 11 senior living communities on December 17, 2024, the Company assumed \$194.5 million of existing 4.92% fixed rate agency debt which is scheduled to mature in March 2027. The Company estimated the fair value of the assumed debt using a discounted cash flow analysis based upon the Company's current borrowing rate for debt with similar maturities and collateral securing the indebtedness (Level 2). The Company recognized \$188.6 million of long-term debt as of the acquisition date based upon on its estimated fair value.

On October 3, 2024, the Company issued \$369.4 million aggregate principal amount of its 3.50% convertible senior notes due 2029 (the "2029 Notes") pursuant to convertible notes issuance and exchange transactions. The Company estimated the fair value of the issued debt based upon the cash proceeds obtained for the new subscriptions in the issuance transactions (Level 2). The Company recognized \$362.2 million of long-term debt as of the date of the exchange and subscription transactions based upon on its estimated fair value. Refer to Note 7 for additional information on the convertible notes issuance and exchange transactions.

Asset Impairment Expense

The following is a summary of asset impairment expense.

	For the Years Ended December 31,							
(in millions)	(in millions)	2023	2022	2021	(in millions)	2024	2023	2022
Operating lease right-of-use assets								
Operating lease right-of-use assets								
Operating lease right-of-use assets								
Property, plant and equipment and leasehold intangibles, net								
Investment in unconsolidated ventures								
Asset impairment								
Asset impairment								
Asset impairment								

Long-lived assets are reviewed for impairment whenever events or changes in circumstances indicate the carrying amount of an asset group may not be recoverable. In estimating the recoverability of asset groups for purposes of the Company's long-lived asset impairment testing, the Company utilizes future cash flow projections that are developed internally. Any estimates of future cash flow projections necessarily involve predicting unknown future circumstances and events and require significant management judgments and estimates. In arriving at the cash flow projections, the Company considers its historic operating results, approved budgets and business plans, future demographic factors, expected revenue and expense growth rates, estimated asset holding periods, estimated capitalization rates, and other factors. Future events may indicate differences from management's current judgments and estimates which could, in turn, result in future impairments.

Operating Lease Right-of-Use Assets

During the years ended December 31, 2023 December 31, 2024, 2022, 2023, and 2021, 2022, the Company evaluated operating lease right-of-use assets for impairment and identified communities with a carrying amount of the assets in excess of the estimated future undiscounted net cash flows expected to be generated by the assets. The Company compared the estimated fair value of the assets to their carrying amount for these identified communities and recorded an impairment charge for the excess of carrying amount over fair value. During the year ended December 31, 2023 December 31, 2024, 2023, and 2022 the Company recognized the right-of-use assets for the operating leases for 22 communities, 12 communities, and eight communities, respectively, on the consolidated balance sheet at the estimated fair value of \$7.3 million, \$16.4 million. During the year ended December 31, 2022, the Company recognized the right-of-use assets for the operating leases for eight communities on the consolidated balance sheet at the estimated fair value of million, and \$30.9 million. During the year ended December 31, 2021, the Company recognized the right-of-use assets for the operating leases for 11 communities on the consolidated balance sheet at the estimated fair value of \$31.0 million, million, respectively. In the aggregate, the Company recorded a non-cash impairment charge of \$8.3 million \$4.6 million, \$13.7 million \$8.3 million, and \$16.6 million \$13.7 million for the years ended December 31, 2023 December 31, 2024, 2022, 2023, and 2021, 2022, respectively, to operating lease right-of-use assets. These impairment charges are primarily due to decreased lower than expected occupancy and decreased future cash flow estimates at certain leased communities including as a result of over the impacts of the COVID-19 pandemic, remaining lease term, and reflect the amount by which the carrying amounts of the assets exceeded their estimated fair value.

The fair values of the operating lease right-of-use assets were estimated utilizing a discounted cash flow approach based upon projected community cash flows and market data, including management fees and a market supported lease coverage ratio, all of which are considered Level 3 inputs within the valuation hierarchy. The estimated future cash flows were discounted at a rate that is consistent with a weighted average cost of capital from a market participant perspective.

Property, Plant and Equipment and Leasehold Intangibles, Net

During the years ended December 31, 2023 December 31, 2024, 2022, 2023, and 2021, 2022, the Company evaluated property, plant and equipment and leasehold intangibles for impairment and identified properties with a carrying amount of the assets in excess of the estimated future undiscounted net cash flows expected to be generated by the assets. The

Company compared the estimated fair value of the assets to their carrying amount for these identified properties and recorded an impairment charge for the excess of carrying amount over fair value.

The Company recorded property, plant and equipment and leasehold intangibles non-cash impairment charges in its operating results of \$6.3 million \$4.0 million, \$15.9 million \$6.3 million, and \$6.4 million \$15.9 million for the years ended December 31, 2023 December 31, 2024, 2022, 2023, and 2021, 2022, respectively. These impairment charges are primarily due to property damage sustained at certain communities, decreased lower than expected occupancy and decreased future cash flow estimates at certain communities, including as a result of the impacts of the COVID-19 pandemic, and/or the completed or potential disposition of underperforming communities and reflect the amount by which the carrying amounts of the assets exceeded their estimated fair value.

Investment in Unconsolidated Ventures

As of July 1, 2021, the Company recognized a \$100.0 million asset within investment in unconsolidated ventures on its consolidated balance sheet for the estimated fair value of its retained 20% noncontrolling interest in the HCS Venture. The initial recognized amount of the Company's 20% equity interest in the HCS Venture was determined based upon a pro-rata share of the total enterprise value of the HCS Venture considering the \$400.0 million purchase price paid by HCA Healthcare, as the Company's 20% interest shared ratably in all of the benefits and losses expected to be generated by the HCS Venture. The fair value measurement is classified within Level 2 of the valuation hierarchy.

The Company evaluates realization of its investment in unconsolidated ventures accounted for using the equity method if circumstances indicate the Company's investment is other than temporarily impaired. During the three months ended December 31, 2023, the Company recognized a non-cash impairment charge of \$26.0 million on its investment in the HCS Venture as a result of the Company's decision to sell its equity interest prior to the recovery of its market value. The Company determined the \$27.4 million fair value of its investment based primarily on the sale agreements with the purchasers. The fair value measurement is classified within Level 2 of the valuation hierarchy.

5. Revenue

Resident fee revenue by payor source is as follows.

		For the Years Ended December 31,					
		2023	2022	2021			
		2024	2023	2022			
Private pay	Private pay	93.7 %	93.5 %	86.8 %	Private pay	93.8 %	93.7 %
Government reimbursement	Government reimbursement	4.8 %	5.1 %	10.3 %	Government reimbursement	4.8 %	5.1 %
Other third-party payor programs	Other third-party payor programs	1.5 %	1.4 %	2.9 %	Other third-party payor programs	1.4 %	1.5 %

The sale of 80% of the Company's equity in its Health Care Services segment on July 1, 2021 reduced its revenue from government reimbursement programs. Government reimbursements represented 16.9% 15.5%, 18.0% 16.9%, and 18.8% 18.0% of resident fee revenue for the CCRCs segment for the years ended December 31, 2023 December 31, 2024, 2022, 2023, and 2021, 2022, respectively. Refer to Note 20 for disaggregation of revenue by reportable segment.

The payment terms and conditions within the Company's revenue-generating contracts vary by contract type and payor source, although terms generally include payment to be made within 30 days. Resident fee revenue for recurring and routine monthly services is generally billed monthly in advance under the Company's independent living, assisted living, and memory care residency agreements. Resident fee revenue for standalone or certain healthcare services is generally billed monthly in arrears. Additionally, certain of the Company's revenue-generating contracts include non-refundable fees that are generally billed and collected in advance or upon move-in of a resident under the Company's independent living, assisted living, and memory care residency agreements. Amounts of revenue that are collected from residents in advance are recognized as deferred revenue until the performance obligations are satisfied.

The Company had total deferred revenue (included within refundable fees and deferred revenue, and other liabilities within the consolidated balance sheets) of \$48.3 million \$53.8 million and \$67.3 million \$48.3 million, including \$24.1 million \$29.4 million and \$25.2 million \$24.1 million of monthly resident fees billed and received in advance, as of December 31, 2023 December 31, 2024 and 2022, 2023, respectively. For the years ended December 31, 2023 December 31, 2024, 2022, 2023, and 2021, 2022 the Company recognized \$50.2 million \$48.3 million, \$54.5 million \$50.2 million, and \$60.2 million \$54.5 million respectively, of revenue that was included in the deferred revenue balance as of January 1, 2023 January 1, 2024, 2022, 2023, and 2021, 2022, respectively. The Company applies the practical expedient in ASC 606-10-50-14 and does not disclose amounts for remaining performance obligations that have original expected durations of one year or less.

The following table presents the changes in allowance for credit losses on accounts receivable for the periods indicated.

		For the Years Ended December 31,			For the Years Ended December 31,			For the Years Ended December 31,		
		2023	2022	2021	2024	2023	2022	2023	2022	2021
(in millions)	(in millions)				(in millions)					
Balance at beginning of period										
Balance at beginning of period										
Balance at beginning of period										
Provision within facility operating expense										
Write-offs										

Recoveries and other

Balance at end of period

6. Property, Plant and Equipment and Leasehold Intangibles, Net

As of **December 31, 2023**, **December 31, 2024** and **2022**, **2023**, net property, plant and equipment and leasehold intangibles, which include assets under financing leases, consisted of the following.

	As of December 31,					
(in thousands)	(in thousands)	2023	2022	(in thousands)	2024	2023
Land						
Buildings and improvements						
Furniture and equipment						
Resident in-place lease intangibles						
Construction in progress						
Assets under financing leases and leasehold improvements						
Property, plant and equipment and leasehold intangibles						
Accumulated depreciation and amortization						
Property, plant and equipment and leasehold intangibles, net						

Long-lived assets with definite useful lives are depreciated or amortized on a straight-line basis over their estimated useful lives (or, in certain cases, the shorter of their estimated useful lives or the lease term) and are tested for impairment whenever indicators of impairment arise. Refer to Note 4 for information on impairment expense for property, plant and equipment and leasehold intangibles.

For the years ended **December 31, 2023**, **December 31, 2024**, **2022**, **2023**, and **2021**, **2022**, the Company recognized depreciation and amortization expense on its property, plant and equipment and leasehold intangibles of **\$357.8 million**, **\$342.7 million**, **\$347.4 million**, and **\$337.6** **\$347.4 million**, respectively.

7. Debt

Long-term debt consists of the following.

	December 31,					
(in thousands)	(in thousands)	2023	2022	(in thousands)	2024	2023
Fixed mortgage notes payable due 2025 through 2047; weighted average interest rate of 4.26% and 4.14%, as of December 31, 2023 and 2022, respectively.						
Variable mortgage notes payable due 2025 through 2030; weighted average interest rate of 7.74% and 6.68% as of December 31, 2023 and 2022, respectively.						
Convertible notes payable due October 2026; interest rate of 2.00% as of both December 31, 2023 and 2022.						
Tangible equity units senior amortizing notes due November 2025; interest rate of 10.25% as of both December 31, 2023 and 2022.						
Fixed mortgage notes payable due 2026 through 2047; weighted average interest rate of 4.65% and 4.26%, as of December 31, 2024 and 2023, respectively						
Variable mortgage notes payable due 2026 through 2030; weighted average interest rate of 6.89% and 7.74% as of December 31, 2024 and 2023, respectively						
Convertible notes payable due October 2026; interest rate of 2.00% as of both December 31, 2024 and 2023						
Convertible notes payable due October 2029; interest rate of 3.50% as of December 31, 2024						
Tangible equity units senior amortizing notes due November 2025; interest rate of 10.25% as of both December 31, 2024 and 2023						
Deferred financing costs, net						
Total long-term debt						
Current portion						
Total long-term debt, less current portion						

As of **December 31, 2023**, **December 31, 2024**, **91.9%** **88.4%**, or **\$3.4** **\$3.6** billion of the Company's total debt obligations represented non-recourse property-level mortgage financings.

The annual aggregate scheduled maturities (including recurring principal payments) of long-term debt outstanding as of **December 31, 2023**, **December 31, 2024** are as follows (in thousands).

Year Ending December 31,	Year Ending December 31,	Long-term			Year Ending December 31,	Long-term		
		Debt	Weighted Rate			Debt	Rate	
2024		\$ 49,485	6.46 %					
2025 ⁽¹⁾		573,035	7.30 %					
2026		305,614	2.71 %					
2025		\$ 54,534	5.79 %					
2026 ⁽¹⁾		424,585	6.09 %					
2027	2027	960,971	6.00	6.00 %	2027	907,183	5.16	5.16 %
2028	2028	563,548	5.79	5.79 %	2028	569,779	5.50	5.50 %
2029		822,296	4.38 %					
Thereafter	Thereafter	1,273,658	5.03	5.03 %	Thereafter	1,333,484	5.14	5.14 %
Total obligations	Total obligations	3,726,311	5.58	5.58 %	Total obligations	4,111,861	5.15	5.15 %
Less amount representing deferred financing costs, net								
Total								
Total								
Total								

- (1) Includes the initial maturity maturities of \$320.0 \$326.1 million of mortgage debt for which the Company has the option to extend the maturity maturities for one two additional terms of one year each subject to the satisfaction of certain conditions.

The In 2023, the Company's remaining variable rate mortgage notes payable arrangements indexed to London Interbank Offered Rate ("LIBOR") were modified to reference SOFR rather than LIBOR prospectively after the discontinuance of LIBOR in July 2023. The Company applied the optional expedient provided by Accounting Standards Codification 848, *Reference Rate Reform*, for debt contract modifications related to the discontinuation of reference rates to ease the potential burden in accounting for reference rate reform.

2026 Convertible Debt Offering Senior Notes

On October 1, 2021, the Company issued \$230.0 million principal amount of 2.00% convertible senior notes due 2026 (the "Notes" "2026 Notes"). The Company received net proceeds of \$224.3 million at closing after the deduction of the initial purchasers' discount. The Company used \$15.9 million of the net proceeds to pay the Company's cost of the capped call transactions described below. Additionally, the Company used the remaining net proceeds together with cash on hand to repay \$284.4 million of mortgage debt and a \$45.0 million note payable.

The 2026 Notes were issued pursuant to, and are governed by, the Indenture dated as of October 1, 2021 by and between the Company and Equiniti Trust Company, LLC (f/k/a American Stock Transfer & Trust Company, LLC, LLC) ("EQ") as trustee. The 2026 Notes are the Company's senior unsecured obligations and rank senior in right of payment to any of the Company's indebtedness that is expressly subordinated in right of payment to the 2026 Notes, and equal in right of payment to any of the Company's indebtedness that is not so subordinated. The 2026 Notes are effectively junior in right of payment to any of the Company's secured indebtedness to the extent of the value of the assets securing such indebtedness; and structurally junior to all indebtedness and other liabilities (including trade payables) and any preferred equity of current or future subsidiaries of the Company.

The 2026 Notes bear interest at 2.00% per year, payable semi-annually in arrears in cash on April 15 and October 15 of each year. The 2026 Notes will mature on October 15, 2026, unless earlier converted, redeemed, or repurchased in accordance with their terms. Holders of the 2026 Notes may convert all or any portion of their 2026 Notes at their option at any time prior to the close of business on the business day immediately preceding July 15, 2026, only under the following circumstances: (1) during any calendar quarter commencing after the calendar quarter ending on December 31, 2021 (and only during such calendar quarter), if the last reported sale price of the common stock of the Company for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on, and including, the last trading day of the immediately preceding calendar quarter is greater than or equal to 130% of the conversion price on each applicable trading day; (2) during the five business day period after any ten consecutive trading day period (the "measurement period") in which the trading price per \$1,000 principal amount of the 2026 Notes for each trading day of the measurement period was less than 98% of the product of the last reported sale price of the common stock of the Company and the conversion rate for the 2026 Notes on each such trading day; (3) if the Company calls any or all of the 2026 Notes for redemption, at any time prior to the close of business on the second scheduled trading day immediately preceding the redemption date, but only with respect to the 2026 Notes called (or deemed called) for redemption; or (4) upon the occurrence of specified corporate events. On or after July 15, 2026, holders may convert all or any portion of their 2026 Notes at any time prior to the close of business on the second scheduled trading day immediately preceding the maturity date regardless of the foregoing conditions. Upon conversion, the Company will satisfy its conversion obligation by paying or delivering, as the case may be, cash, shares of the Company's common stock or a combination of cash and shares of the Company's common stock at the Company's election.

The conversion rate for the 2026 Notes is initially 123.4568 shares of the Company's common stock per \$1,000 principal amount of the 2026 Notes (equivalent to an initial conversion price of approximately \$8.10 per share of common stock). The conversion rate will be subject to adjustment in some events but will not be adjusted for any accrued and unpaid interest. In addition, following certain corporate events that occur prior to the maturity date or following the issuance of a notice of redemption, the Company will increase the conversion rate for a holder who elects to convert its 2026 Notes in connection with such a corporate event or who elects to convert any 2026 Notes called (or deemed called) for redemption during the related redemption period in certain circumstances.

The Company may not redeem the Notes prior to October 21, 2024. The Company may redeem for cash all or (subject to certain limitations) any portion of the 2026 Notes, at the Company's option, on or after October 21, 2024 and prior to the 51st scheduled trading day immediately preceding the maturity date if the last reported sale price of the Company's common stock has been at least 130% of the conversion price then in effect for at least 20 trading days (whether or not consecutive) during any 30 consecutive trading day period (including the last trading day of such period) ending on, and including, the trading day immediately preceding the date on which the Company provides notice of redemption at a

redemption price equal to 100% of the principal amount of the 2026 Notes to be redeemed, plus accrued and unpaid interest to, but excluding, the redemption date. No sinking fund is provided for the 2026 Notes.

The Company has recognized the 2026 Notes in their entirety as a liability on the consolidated balance sheet and no portion of the proceeds from the issuance of the convertible debt instrument was accounted for separately as an embedded conversion feature within stockholders' equity. The 2026 Notes were initially recognized at \$223.3 million, which reflects \$230.0 million principal amount less the \$5.7 million initial purchasers' discount and \$1.0 million of debt issuance costs. Subsequent to the Company's convertible notes exchange transactions on October 3, 2024, \$23.3 million in aggregate principal amount of the 2026 Notes remain outstanding with the terms unchanged.

Capped Call Transactions

In connection with the offering of the 2026 Notes, the Company entered into privately negotiated capped call transactions ("Capped Call Transactions") with each of Bank of America, N.A., Royal Bank of Canada, Wells Fargo Bank, National Association or their respective affiliates (the "Capped Call Counterparties"). The Capped Call Transactions initially cover, subject to customary anti-dilution adjustments, the number of shares of the Company's common stock that initially underlie the 2026 Notes and initially have an exercise price of \$8.10 per share of common stock. The cap price of the Capped Call Transactions is initially approximately \$9.90 per share of the Company's common stock, representing a premium of 65% above the last reported sale price of \$6.00 per share of the Company's common stock on September 28, 2021, and is subject to certain adjustments under the terms of the Capped Call Transactions. The Capped Call Transactions are expected generally to reduce or offset potential dilution to holders of the Company's common stock upon conversion of the 2026 Notes and/or offset the potential cash payments that the Company could be required to make in excess of the principal amount of any converted 2026 Notes upon conversion thereof, with such reduction and/or offset subject to a cap based on the cap price.

The Capped Call Transactions are separate transactions entered into by the Company with the Capped Call Counterparties and are not part of the terms of the 2026 Notes. The Capped Call Transactions had a cost of \$15.9 million, which was paid on October 1, 2021 from the proceeds of the 2026 Notes. The Company accounted for the Capped Call Transactions separately from the 2026 Notes and recognized the \$15.9 million cost as a reduction of additional paid-in capital in the year ended December 31, 2021 as the Capped Call Transactions are indexed to the Company's common stock.

2029 Convertible Senior Notes

On September 30, 2024, the Company entered into privately negotiated exchange and subscription agreements (the "Exchange and Subscription Agreements") with certain holders (the "Investors") of the 2026 Notes. On October 3, 2024, pursuant to the Exchange and Subscription Agreements, the Company issued \$369.4 million aggregate principal amount of its 2029 Notes. At closing, \$219.4 million principal amount of the 2029 Notes were issued in exchange for \$206.7 million principal amount of the 2026 Notes and \$150.0 million principal amount of the 2029 Notes were issued for cash. As part of such transactions, \$29.7 million principal amount of the 2029 Notes were issued in exchange for \$28.0 million principal amount of the 2026 Notes in transactions with one holder and its affiliates whom beneficially owned more than 10% of the shares of the Company's common stock as of such date and at closing. The 2029 Notes were issued pursuant to, and are governed by, an Indenture (the "2029 Notes Indenture"), dated as of October 3, 2024 between the Company and EQ as trustee. Following the closing, \$23.3 million in aggregate principal amount of the 2026 Notes remain outstanding with the terms unchanged.

The 2029 Notes are the Company's senior unsecured obligations and will rank senior in right of payment to any of its indebtedness that is expressly subordinated in right of payment to the 2029 Notes, and equal in right of payment to any indebtedness that is not so subordinated. The 2029 Notes are effectively junior in right of payment to any of the Company's secured indebtedness to the extent of the value of the assets securing such indebtedness and structurally junior to all indebtedness and other liabilities (including trade payables) and any preferred equity of current or future subsidiaries of the Company. Under the terms of the 2029 Notes Indenture, subject to certain exceptions, the Company may not incur pari passu indebtedness in an aggregate principal amount exceeding \$500.0 million.

The 2029 Notes bear interest at a rate of 3.50% per year, payable semiannually in arrears on April 15 and October 15 of each year, beginning on April 15, 2025. The 2029 Notes will mature on October 15, 2029, unless earlier converted or repurchased in accordance with their terms. Holders of the 2029 Notes may convert all or any portion of their 2029 Notes at their option at any time prior to the close of business on the business day immediately preceding July 15, 2029, only under the following circumstances: (1) during any calendar quarter commencing after the calendar quarter ending on December 31, 2024 (and only during such calendar quarter), if the last reported sale price of the common stock of the Company for at least 20 trading days (whether or not consecutive) during a period of 30 consecutive trading days ending on, and including, the last trading day of the immediately preceding calendar quarter is greater than or equal to 130% of the conversion price on each applicable trading day; (2) during the five business day period after any ten consecutive trading day period (the "measurement period") in which the trading price per \$1,000 principal amount of the 2029 Notes for each trading day of the measurement period was less than 98% of the product of the last reported sale price of the common stock of the Company and the conversion rate for the 2029 Notes on each such trading day; or (3) upon the occurrence of specified corporate events. On or after July 15, 2029, holders may convert all or any portion of their 2029 Notes at any time prior to the close of business on the second scheduled trading day immediately preceding the maturity date regardless of the foregoing conditions. Upon conversion, the Company will pay or deliver, as the case may be, cash, shares of its common stock or a combination of cash and shares of its common stock, at its election. Under the 2029 Notes Indenture, the Company will not be obligated to deliver any shares of common stock to any holder upon any conversion of the 2029 Notes whereby such holder would beneficially own a number of shares of Company

common stock in excess of 19.9% of the total number of shares of Company common stock issued and outstanding immediately following such conversion.

The conversion rate for the 2029 Notes will initially be 111.1111 shares of common stock per \$1,000 principal amount of the 2029 Notes (equivalent to an initial conversion price of approximately \$9.00 per share of common stock). The conversion rate will be subject to adjustment in some events but will not be adjusted for any accrued and unpaid interest. In addition, following certain corporate events that occur prior to the maturity date, the Company will increase the conversion rate for a holder who elects to convert its 2029 Notes in connection with such a corporate event.

The Company does not have the right to redeem the 2029 Notes at its election before the maturity date. No sinking fund is provided for the 2029 Notes.

The Company's net cash proceeds from the exchange and issuance transactions, after subtracting fees, discounts, and expenses, were \$135.0 million. The Company intends to use the proceeds to fund acquisitions and for general corporate purposes.

The 2029 Notes were initially recognized at the \$362.2 million estimated fair value, which reflects \$369.4 million principal amount less the \$7.2 million discount in the exchange and subscription transactions. The Company recognized a \$15.5 million loss on debt extinguishment in the year ended December 31, 2024 for the completed exchange and issuance transactions.

Credit Facilities

In December 2023, the Company amended its revolving credit agreement with Capital One, National Association, as administrative agent and lender and the other lenders from time to time parties thereto. The amended agreement provides an expanded commitment amount of up to \$100.0 million which can be drawn in cash or as letters of credit. The credit facility matures in January 2027, and the Company has the option to extend the facility for two additional terms of approximately one year each subject to the satisfaction of certain conditions. Amounts drawn under the facility will bear interest at SOFR plus an applicable margin which was 3.00% as ranging from 2.5% to 3.0% based upon the percentage of December 31, 2023, the total commitment drawn. Additionally, a quarterly commitment fee of 0.25% per annum was applicable on the unused portion of the facility as of December 31, 2023 December 31, 2024. The revolving credit facility is currently secured by first priority mortgages and negative pledges on certain of the Company's communities. Available capacity under the facility will vary from time to time based upon certain calculations related to the appraised value and performance of the communities securing the credit facility and the variable interest rate of the credit facility.

As of December 31, 2023 December 31, 2024, \$63.6 million \$39.5 million of letters of credit and no cash borrowings were outstanding under the Company's \$100.0 million secured credit facility. The Company also had a separate secured letter of credit facility facilities providing up to \$15.0 \$37.0 million of letters of credit as of December 31, 2023 December 31, 2024 under which \$14.5 \$35.7 million had been issued as of that date.

2024 Financing

On February 9, 2024, In February 2024, the Company obtained \$50.0 million of debt secured by first priority mortgages on 11 communities. The loan bears interest at a variable rate equal to SOFR plus a margin of 350 basis points. The debt matures in February 2027 with two one-year renewal options, exercisable subject to certain performance criteria.

In September 2024, the Company obtained \$182.5 million of debt secured by first priority mortgages on 16 communities. The loan bears interest at a fixed rate of 5.67% and is interest only for the first two years. The debt matures in October 2029. At the closing, the Company repaid \$197.1 million of outstanding mortgage debt, which was scheduled to mature in September 2025, using proceeds from the \$182.5 million debt and cash on hand.

In November 2024, the Company entered into an amendment to extend the maturity date of \$220.0 million of its mortgage debt secured by first priority mortgages on 24 communities to October 2026 and to obtain the delayed draw term loan advance of \$10.0 million, bringing the aggregate outstanding principal amount of the loan to \$230.0 million. The loan bears interest at a variable rate equal to SOFR plus a margin of 245 basis points. The Company has the right to extend the term of the loan for one additional year, subject to the satisfaction of certain conditions.

In December 2024, as part of the acquisition of 11 senior living communities the Company assumed \$194.5 million of existing 4.92% fixed rate agency debt which is scheduled to mature in March 2027.

In December 2024, the Company obtained \$344.2 million of debt secured by non-recourse first mortgages on 47 communities, which also continue to secure \$433.9 million of additional outstanding mortgages with maturities in 2027 and 2031. The \$344.2 million loan bears interest at a fixed rate of 6.14%, is interest only for the first two years, and matures in January 2032. At the closing, the Company repaid \$312.5 million of debt under the mortgage facility, which was scheduled to mature in 2027, using proceeds from the \$344.2 million loan.

2023 Financing

In December 2023, the Company obtained \$179.5 million of debt secured by non-recourse first mortgages on 47 communities, which also continue continued to secure \$580.4 million of additional outstanding mortgages with a later maturity, maturities in 2027. The \$179.5 million loan bears interest at a fixed rate of 5.97%, and matures in January 2031. The mortgage facility includes certain provisions allowing for the Company to obtain additional funding based on the performance of the underlying communities. At the closing, the Company repaid \$260.1 million of debt under the mortgage facility, which was scheduled to mature in 2024, using proceeds from the \$179.5 million loan and cash on hand.

2022 Financing

In October 2022, the Company obtained \$220.0 million of debt secured by first priority mortgages on 24 communities. The loan bears interest at a variable rate equal to SOFR plus a margin of 245 basis points and is interest only for the first three years. The debt matures in October 2025 with two one-year renewal options, exercisable by the Company subject to the satisfaction of certain conditions. The debt documents contain a requirement for the Company to maintain liquidity of at least \$130.0 million and 25% of the loan amount is subject to a guaranty by the Company. The proceeds from the financing were primarily utilized to repay \$199.6 million of outstanding mortgage debt previously scheduled to mature in 2023 and to purchase a SOFR interest rate swap instrument for \$6.1 million. The interest rate swap instrument has a \$220.0 million notional amount, a fixed interest rate of 3.0%, and a term of eighteen months.

Financial Covenants

Certain of the Company's debt documents contain restrictions and financial covenants, such as those requiring the Company to maintain prescribed minimum liquidity, net worth, and stockholders' equity levels and debt service ratios, and requiring the Company not to exceed prescribed leverage ratios, in each case on a consolidated, portfolio-wide, multi-community, single-community, and/or entity basis. In addition, the Company's debt documents generally contain non-financial covenants, such as those requiring the Company to comply with Medicare or Medicaid provider requirements and maintain insurance coverage.

The Company's failure to comply with applicable covenants could constitute an event of default under the applicable debt documents. Many of the Company's debt documents contain cross-default provisions so that a default under one of these instruments could cause a default under other debt and lease documents (including documents with other lenders and lessors). Furthermore, the Company's mortgage debt is secured by its communities and, in certain cases, a guaranty by the Company and/or one or more of its subsidiaries.

As of **December 31, 2023** **December 31, 2024**, the Company is in compliance with the financial covenants of its debt agreements.

8. Leases

As of **December 31, 2023** **December 31, 2024**, the Company operated **277** **266** communities under long-term leases **(263)** **(227)** operating leases and **14** **39** financing leases). The substantial majority of the Company's lease arrangements are structured as master leases. Under a master lease, numerous communities are leased through an indivisible lease. In certain cases, the Company guarantees the performance and lease payment obligations of its subsidiary lessees under the master leases. An event of default related to an individual property or limited number of properties within a master lease portfolio may result in a default on the entire master lease portfolio.

The After giving effect to the Company's planned acquisition transactions for 30 leased communities subsequent to December 31, 2024, the leases relating to these substantially all of the Company's remaining leased communities are generally fixed rate leases with annual escalators that are either fixed or based upon changes in the consumer price index or the leased property revenue, fixed. The Company is responsible for all operating costs, including repairs and maintenance, property taxes, and insurance. As of **December 31, 2023** **December 31, 2024**, the weighted average remaining lease term of the Company's operating and financing leases was **5.7** **10.3** and **2.3** **0.8** years, respectively. The leases generally provide for renewal or extension options, from 5 to 20 years and or in some instances, certain cases, purchase options. As of **December 31, 2023** **December 31, 2024**, none of the Company's renewal or extension option periods for community leases are included in the lease term for accounting purposes.

The community leases contain other customary terms, which may include assignment and change of control restrictions, maintenance and capital expenditure obligations, termination provisions, and financial covenants, such as those requiring the Company to maintain prescribed minimum liquidity, net worth, and stockholders' equity levels and lease coverage ratios, in each case on a consolidated, portfolio-wide, multi-community, single-community and/or entity basis. In addition, the Company's lease documents generally contain non-financial covenants, such as those requiring the Company to comply with Medicare or Medicaid provider requirements and maintain insurance coverage.

The Company's failure to comply with applicable covenants could constitute an event of default under the applicable lease documents. Many of the Company's debt and lease documents contain cross-default provisions so that a default under one of these instruments could cause a default under other debt and lease documents (including documents with other lenders and lessors). Certain leases contain cure provisions, which generally allow the Company to post an additional lease security deposit if the required covenant is not met. Furthermore, the Company's leases are secured by its communities and, in certain cases, a guaranty by the Company and/or one or more of its subsidiaries.

As of **December 31, 2023** **December 31, 2024**, the Company is in compliance with the financial covenants of its long-term leases, lease agreements.

A summary of operating and financing lease expense (including the respective presentation on the consolidated statements of operations) and net cash outflows from leases is as follows.

	Years Ended December 31,					
	Operating Leases (in thousands)			Operating Leases (in thousands)		
	2023	2022	2021	2024	2023	2022
Operating Leases (in thousands)						
Facility operating expense						
Facility lease expense						
Operating lease expense						
Operating lease expense adjustment ⁽¹⁾						
Changes in operating lease assets and liabilities for lessor capital expenditure reimbursements						
Operating net cash outflows from operating leases						

(1) Represents the difference between the amount of cash operating lease payments and the amount of operating lease expense.

	Years Ended December 31,					
	Financing Leases (in thousands)			Financing Leases (in thousands)		
	2023	2022	2021	2024	2023	2022
Financing Leases (in thousands)						
Depreciation and amortization						
Interest expense: financing lease obligations						
Financing lease expense						
Operating cash outflows from financing leases						
Operating cash outflows from financing leases						
Operating cash outflows from financing leases						
Financing cash outflows from financing leases						

Changes in financing lease assets and liabilities for lessor capital expenditure reimbursement

Total net cash outflows from financing leases

As of **December 31, 2023** **December 31, 2024**, the weighted average discount rate of the Company's operating and financing leases was **8.4%** **8.8%** and **10.3%** **7.8%**, respectively.

The aggregate amounts of future minimum lease payments, including community, office, and equipment leases, recognized on the consolidated balance sheet as of **December 31, 2023** **December 31, 2024** are as follows (in **thousands**) **millions**).

Year Ending December 31,	Year Ending December 31,	Operating Leases	Financing Leases	Year Ending December 31,	Operating Leases	Financing Leases
2024						
2025						
2026						
2027						
2028						
2029						
Thereafter						
Total lease payments						
Purchase option liability and non-cash gain on future sale of property						
Purchase price for communities subject to acquisition agreements						
Reacquisition price in excess of sale-leaseback proceeds						
Imputed interest and variable lease payments						
Other financing obligations						
Total lease obligations						

9. Tangible Equity Units

During 2022, the Company issued 2,875,000 of its 7.00% tangible equity units (the "Units") at a public offering price of \$50.00 per Unit for an aggregate offering of \$143.8 million. The Company received proceeds of \$139.4 million after the deduction of the underwriters' discount. Each Unit is comprised of a prepaid stock purchase contract and a senior amortizing note with an initial principal amount of \$8.8996. Under each purchase contract, the Company is obligated to deliver to the holder on November 15, 2025 a minimum of 12.9341, and a maximum of 15.1976, shares of the Company's common stock depending on the daily volume-weighted average price ("VWAPs") of its common stock for the 20 trading days preceding the settlement date. Each amortizing note bears interest at the rate of 10.25% per annum, requires quarterly installment payments of principal and interest, and has a final installment payment date of November 15, 2025. The cash installment payments will be equivalent to 7.00% per year with respect to each \$50.00 stated amount of Unit. The Units, purchase contracts, and amortizing notes are subject to the terms and conditions set forth in the Purchase Contract Agreement dated November 21, 2022 between the Company and **American Stock Transfer & Trust Company, LLC ("AST")** **EQ** as purchase contract agent, and the Indenture and First Supplemental Indenture, each dated November 21, 2022, between the Company and **AST** **EQ** as trustee, including certain early settlement, repurchase, and adjustment events as set forth therein.

Subsequent to issuance, each Unit may be legally separated into the two components, both of which are freestanding instruments and separate units of account. The Company allocated the proceeds from the issuance of the Units to the purchase contracts and amortizing notes based on the relative fair values of the respective components, determined as of the date of issuance of the Units. The Company recognized the issuance of the purchase contract portion of the Units, net of issuance costs, as additional paid-in-capital on the consolidated balance sheet. The Company separately recognized the amortizing notes portion of the Units, net of issuance costs, as long-term debt on the consolidated balance sheet.

The proceeds from the issuance of the Units were allocated to equity and debt based on the relative fair value of the respective components of each Unit as follows:

(in thousands, except value per unit)	Equity Component	Debt Component	Total
Value per unit	\$ 41.10	\$ 8.90	\$ 50.00
Gross proceeds	\$ 118,164	\$ 25,586	\$ 143,750
Less: underwriters' discount	(3,544)	(768)	(4,312)
Proceeds from issuance of Units	\$ 114,620	\$ 24,818	\$ 139,438
Less: issuance costs	(1,163)	(252)	(1,415)
Net proceeds	\$ 113,457	\$ 24,566	\$ 138,023

Unless settled early in accordance with the terms of the instruments, each prepaid stock purchase contract will automatically settle on November 15, 2025 (the mandatory settlement date) for a number of shares of the Company's common stock based on the arithmetic average of the VWAPs of the Company's common stock on each of the 20 consecutive trading days beginning on, and including, the 21st scheduled trading day immediately preceding November 15, 2025 (applicable market value) with reference to the following settlement rates:

Applicable Market Value	Common Stock Issued
Equal to or greater than the threshold appreciation price	12.9341 shares (minimum settlement rate)
Less than the threshold appreciation price, but greater than the reference price	\$50 divided by applicable market value
Less than or equal to the reference price	15.1976 shares (maximum settlement rate)

The threshold appreciation price is initially approximately equal to \$3.87 and the reference price is initially approximately equal to \$3.29.

During the year ended December 31, 2024, 583,662 of the Units were separated at the election of the holders into the two components, prepaid stock purchase contracts and senior amortizing notes, and the Company delivered 7,549,141 shares of the Company's common stock upon settlement of such prepaid stock purchase contracts. As of December 31, 2024, 2,291,338 prepaid stock purchase contracts remain outstanding, and the maximum number of shares issuable upon settlement of the Units' prepaid stock purchase contracts is 34.8 million.

10. Accrued Expenses

Accrued expenses reflected within current liabilities on the Company's consolidated balance sheets consist of the following.

		As of December 31,				
(in thousands)	(in thousands)	2023	2022	(in thousands)	2024	2023
Employee compensation						
Insurance reserves						
Real estate taxes						
Interest						
Interest						
Interest						
Utilities						
Income taxes payable						
Other						
Other						
Other						
Total						

11. Commitments and Contingencies

Litigation

The Company has been and is currently involved in litigation and claims incidental to the conduct of its business, which it believes are generally comparable to other companies in the senior living and healthcare industries, including, but not limited to, industries. In addition, the Company has been and currently is involved in putative class action claims from time to time litigation regarding staffing at the Company's Company's communities and compliance with consumer protection laws and the Americans with Disabilities Act. Act (and similar state laws). Certain claims and lawsuits allege large damage amounts, seek injunctive relief, and may require (and have required) significant costs to defend and resolve. As The Company continues to vigorously defend against the putative class action cases. Based on the information that has been received as of the date hereof related to certain pending putative class action litigation discussed above, the Company took a result, charge for this litigation of \$7.0 million for the year ended December 31, 2024, representing its current estimate of the Company's ultimate cost to resolve such litigation, net of estimated probable insurance recoveries. The final outcome of the litigation is dependent on many factors that are difficult to predict. Accordingly the Company's ultimate cost related to this matter may be materially different than the amount of the Company's current estimate and accruals.

The Company maintains general liability, professional liability, excess liability, and other insurance policies in amounts and with coverage and deductibles the Company believes are appropriate, based on the nature and risks of its business, historical experience, availability, and industry standards. The Company's current policies provide for deductibles for each claim and contain various exclusions from coverage. The Company uses its wholly-owned captive insurance company for the purpose of insuring certain portions of its risk retention under its general and professional liability insurance programs. Accordingly, the Company is, in effect, self-insured for claims that are less than the deductible amounts, for claims that exceed the funding level of the Company's wholly-owned captive insurance company, and for claims or portions of claims that are not covered by such policies and/or exceed the policy limits.

The senior living and healthcare industries are continuously subject to scrutiny by governmental regulators, which could result in reviews, audits, investigations, enforcement actions, or litigation related to regulatory compliance matters. In addition, the Company is subject to various government reviews, audits, and investigations to verify compliance with

Medicare and Medicaid programs and other applicable laws and regulations. The Centers for Medicare & Medicaid Services ("CMS") has engaged third-party firms to review claims data to evaluate appropriateness of billings. In addition to identifying overpayments, audit contractors can refer suspected violations to government authorities. In addition, states' Attorneys General vigorously enforce consumer protection laws as those laws relate to the senior living industry. An adverse outcome of government scrutiny may result in citations, sanctions, other criminal or civil fines and penalties, the refund of overpayments, payment suspensions,

termination of participation in Medicare and Medicaid programs, and damage to the Company's business reputation. The Company's costs to respond to and defend any such audits, reviews, and investigations may be significant.

In June 2020, the Company and several current and former executive officers were named as defendants in a putative class action lawsuit alleging violations of the federal securities laws filed in the federal court for the Middle District of Tennessee. The lawsuit asserted that the defendants made material misstatements and omissions concerning the Company's business, operational and compliance policies, compliance with applicable regulations and statutes, and staffing practices that caused the Company's stock price to be artificially inflated between August 2016 and April 2020. The district court dismissed the lawsuit and entered judgment in favor of the defendants in September 2021, and the plaintiffs did not file an appeal. Between October 2020 and June 2021, alleged stockholders of the Company filed several stockholder derivative lawsuits in the federal courts for the Middle District of Tennessee and the District of Delaware, which were subsequently transferred to the Middle District of Tennessee and consolidated into two lawsuits. In January 2024, the court dismissed one of the two derivative lawsuits. Plaintiffs have appealed the dismissal to the United States Court of Appeals for the Sixth Circuit. The other derivative lawsuit remains pending with the Middle District of Tennessee and asserts claims on behalf of the Company against certain current and former officers and directors for alleged breaches of duties owed to the Company. The complaint incorporates substantively similar allegations to the securities lawsuit previously described.

Other

The Company has employment or letter agreements with certain officers of the Company and has adopted policies to which certain officers of the Company are eligible to participate, which grant these employees the right to receive a portion or multiple of their base salary, pro-rata bonus, bonus, and/or continuation of certain benefits, for a defined period of time, in the event of certain terminations of the officers' employment, as described in those agreements and policies.

12. Self-Insurance

The Company obtains various insurance coverages, including general and professional liability and workers' compensation programs, from commercial carriers at stated amounts as defined in the applicable policy. The Company's current general and professional liability policies provide for deductibles for each claim and contain various exclusions from coverage. The Company uses its wholly-owned captive insurance company for the purpose of insuring certain portions of its risk retention under its general and professional liability insurance programs. Accordingly, the Company is, in effect, self-insured for claims that are less than the deductible amounts, for claims that exceed the funding level of the Company's wholly-owned captive insurance company, and for claims or portions of claims that are not covered by such policies and/or exceed the policy limits. Losses related to self-insured amounts are accrued based on the Company's estimate of expected losses for known claims and projected claims incurred but not yet reported.

As of December 31, 2023, December 31, 2024 and 2022, 2023, the Company accrued reserves of \$122.6 million, \$140.0 million and \$135.9 million, \$122.6 million, respectively, under the Company's insurance programs, of which \$67.8 million, \$67.5 million and \$70.2 million, \$67.8 million is classified as other liabilities as of December 31, 2023, December 31, 2024 and 2022, 2023, respectively. As of December 31, 2023, December 31, 2024 and 2022, 2023, the Company accrued \$4.3 million, \$13.8 million and \$9.9 million, \$4.3 million, respectively, of estimated amounts receivable from the insurance companies under these insurance programs.

The Company has secured self-insured retention risk under its primary workers' compensation programs with restricted cash deposits and other deposits of \$8.3, \$5.7 million and \$14.5, \$8.3 million and letters of credit of \$57.2, \$57.1 million and \$62.1, \$57.2 million as of December 31, 2023, December 31, 2024 and 2022, 2023, respectively. Additionally, the Company's wholly-owned captive insurance company had restricted cash and other deposits of \$10.3, \$13.4 million and \$6.0, \$10.3 million as of December 31, 2023, December 31, 2024 and 2022, 2023, respectively.

13. Stock-Based Compensation

The following table sets forth information about the Company's restricted stock units and stock awards.

		Weighted Average Grant Date Fair Value		Weighted Average Grant Date Fair Value
(in thousands, except for weighted average amounts)	(in thousands, except for weighted average amounts)	Number of Restricted Stock Units and Stock Awards	(in thousands, except for weighted average amounts)	Number of Restricted Stock Units and Stock Awards
Outstanding on January 1, 2021				
Granted				
Vested				
Cancelled/forfeited				
Outstanding on December 31, 2021				
Outstanding on January 1, 2022				
Granted				
Vested				
Cancelled/forfeited				

Outstanding on December 31, 2022
Granted
Vested
Cancelled/forfeited
Outstanding on December 31, 2023
Granted
Vested
Cancelled/forfeited
Outstanding on December 31, 2024

As of **December 31, 2023** **December 31, 2024**, there was **\$15.8 million** **\$12.0 million** of total unrecognized compensation cost related to outstanding, unvested share-based compensation. That cost is expected to be recognized over a weighted average period of **2.3** **1.9** years and is based on grant date fair value.

As of **December 31, 2022** **December 31, 2024**, the Company's outstanding shares included **422,542** **27,972** unvested restricted shares. The Company did not have any unvested restricted shares as of December 31, 2023.

During **2023, 2024**, grants of restricted stock units and stock awards under the Company's 2014 **and 2024** Omnibus Incentive **Plan** **Plans** were as follows.

(in thousands, except for weighted average amounts)	Restricted Stock Unit and Stock Award	Weighted Average	Total Grant Date Fair
	Grants	Grant Date Fair Value	Value
Three months ended March 31, 2023	3,959	\$ 2.97	\$ 11,778
Three months ended June 30, 2023	10	\$ 2.95	\$ 29
Three months ended September 30, 2023	16	\$ 4.01	\$ 65
Three months ended December 31, 2023	7	\$ 4.14	\$ 29

(in thousands, except for weighted average amounts)	Restricted Stock Unit and Stock Award	Weighted Average	Total Grant Date Fair
	Grants	Grant Date Fair Value	Value
Three months ended March 31, 2024	2,224	\$ 6.36	\$ 14,148
Three months ended June 30, 2024	17	\$ 6.86	\$ 115
Three months ended September 30, 2024	36	\$ 7.15	\$ 258
Three months ended December 31, 2024	14	\$ 6.31	\$ 86

14. Earnings Per Share

Potentially dilutive common stock equivalents for the Company include convertible senior notes, warrants, unvested restricted stock, restricted stock units, and prepaid stock purchase contracts.

As of **December 31, 2023** **December 31, 2024**, the maximum number of shares issuable upon settlement of the **2026** Notes is **38.3** **3.9** million (after giving effect to **1.0** million additional shares that would be issuable upon conversion in connection with the occurrence of certain corporate or other events). **As of December 31, 2024, the maximum number of shares issuable upon settlement of the 2029 Notes is 55.0 million (after giving effect to 13.9 million additional shares that would be issuable upon conversion in connection with the occurrence of certain corporate or other events).** Refer to Note 7 for more information on the 2026 Notes and the 2029 Notes.

On July 26, 2020, the Company issued to Ventas **Inc. ("Ventas")** a warrant (the "Warrant") to purchase 16.3 million shares of the Company's common stock, \$0.01 par value per share, at a price per share of \$3.00. The Warrant is exercisable at Ventas' option at any time and from time to time, in whole or in part, until December 31, 2025. The exercise price and the number of shares issuable on exercise of the Warrant are subject to certain anti-dilution adjustments, including for cash dividends, stock dividends, stock splits, reclassifications, non-cash distributions, certain repurchases of common stock, and business combination transactions. **During the year ended December 31, 2024, the Company issued 2.9 million shares of common stock upon the partial exercise of the Warrant by Ventas for 5.2 million shares, net of shares withheld to satisfy the aggregate exercise price.** **As of December 31, 2024, the Warrant remains outstanding for the right to purchase 11.1 million shares of the Company's common stock.**

As of **December 31, 2023** **December 31, 2024**, the maximum number of shares issuable upon settlement of the Units' prepaid stock purchase contracts is **43.7** **34.8** million. **Refer to Note 9 for more information on the Units.**

Basic earnings per share ("EPS") is calculated by dividing net income (loss) by the weighted average number of shares of common stock outstanding, after giving effect to the minimum number of shares issuable upon settlement of the prepaid stock purchase contract component of the Units. For both the years ended December 31, 2023 and 2022, 37.2 million shares are included in weighted average basic shares outstanding for the minimum number of shares issuable upon settlement of the Units' prepaid stock purchase contracts.

	Years Ended December 31,							
(in thousands)	(in thousands)	2023	2022	2021	(in thousands)	2024	2023	2022
Weighted average common shares outstanding								
Weighted average common shares outstanding								
Weighted average common shares outstanding								
Weighted average minimum shares issuable under purchase contracts								
Weighted average shares outstanding - basic								

Diluted EPS includes the components of basic EPS and also gives effect to dilutive common stock equivalents. Diluted EPS reflects the potential dilution that could occur if securities or other instruments that are convertible into common stock were exercised or could result in the issuance of common stock. For the purposes of computing diluted EPS, weighted average shares outstanding do not include potentially dilutive securities that are anti-dilutive under the treasury stock method or if-converted method, and performance-based equity awards are included based on the attainment of the applicable performance metrics as of the end of the reporting period. The Company has the following potentially outstanding shares of common stock, which were excluded from the computation of diluted net income (loss) per share attributable to common stockholders in all periods as a result of the net loss.

(in millions)	As of December 31,		
	2023	2022	2021
Convertible senior notes	38.3	38.3	38.3
Warrants	16.3	16.3	16.3
Restricted stock and restricted stock units	6.4	5.4	5.0
Incremental shares issuable under purchase contracts	6.5	6.5	—
Total	67.5	66.5	59.6

Refer to Notes 7 and 9 for more information on the Notes and the Units, respectively.

(in millions)	As of December 31,		
	2024	2023	2022
2026 Notes at initial conversion rate	2.9	28.4	28.4
Incremental shares issuable upon certain events for 2026 Notes	1.0	9.9	9.9
2029 Notes at initial conversion rate	41.1	—	—
Incremental shares issuable upon certain events for 2029 Notes	13.9	—	—
Warrants	11.1	16.3	16.3
Restricted stock and restricted stock units	6.4	6.4	5.4
Incremental shares issuable under purchase contracts	5.2	6.5	6.5
Total	81.6	67.5	66.5

15. Share Repurchase Program

In 2016, the Company's Board of Directors approved a share repurchase program that authorizes the Company to purchase up to \$100.0 million in the aggregate of the Company's common stock. The share repurchase program is intended to be implemented through purchases made from time to time using a variety of methods, which may include open market purchases, privately negotiated transactions, or block trades, or by any combination of these methods, in accordance with applicable insider trading and other securities laws and regulations.

The size, scope, and timing of any purchases will be based on business, market, and other conditions and factors, including price, regulatory, and contractual requirements or consents, and capital availability. The repurchase program does not obligate the Company to acquire any particular amount of common stock and the program may be suspended, modified, or discontinued at any time at the Company's discretion without prior notice. Shares of stock repurchased under the program will be held as treasury shares. The Company temporarily suspended purchases under the share repurchase plan in March 2020.

For the years ended December 31, 2023, December 31, 2024, 2022, 2023, and 2021, 2022, there were no repurchases under the share repurchase program. As of December 31, 2023, December 31, 2024, approximately \$44.0 million remains available under the share repurchase program.

16. Retirement Plans

The Company maintains a 401(k) retirement savings plan for all employees that meet minimum employment criteria. Such plan provides that the participants may defer eligible compensation subject to certain Internal Revenue Code maximum amounts. The Company makes matching contributions in amounts equal to 25.0% of the employee's contribution to such plan, for contributions up to a maximum of 4.0% of eligible compensation. An additional matching contribution of 12.5%, subject to the same limit on eligible compensation, may be made at the discretion of the Company based upon the Company's performance. For the years ended December 31, 2023, December 31, 2024, 2022, 2023, and 2021, 2022, the Company's expense for such plan was \$4.8 million \$4.4 million, \$4.1 million \$4.8 million, and \$4.6 million \$4.1 million, respectively.

17. Income Taxes

The benefit (provision) for income taxes is comprised of the following.

	For the Years Ended December 31,							
(in thousands)	(in thousands)	2023	2022	2021	(in thousands)	2024	2023	2022
Federal:								
Current								
Current								
Current								
Deferred								
Total federal								
State:								
Current								
Current								
Current								
Deferred (included in federal above)								
Total state								
Total								

A reconciliation of the benefit (provision) for income taxes to the amount computed at the U.S. Federal statutory rate of 21% is as follows.

	For the Years Ended December 31,							
(in thousands)	(in thousands)	2023	2022	2021	(in thousands)	2024	2023	2022
Tax benefit (provision) at U.S. statutory rate								
State taxes, net of federal income tax								
Valuation allowance								
Valuation allowance								
Valuation allowance								
Goodwill derecognition								
Convertible debt repurchase premium								
Stock compensation								
Stock compensation								
Stock compensation								
Other								
Other								
Other								
Total								

Significant components of the Company's deferred tax assets and liabilities are as follows.

	As of December 31,					
(in thousands)	(in thousands)	2023	2022	(in thousands)	2024	2023
Deferred income tax assets:						
Operating loss carryforwards						
Operating loss carryforwards						
Operating loss carryforwards						
Operating lease obligations						

Tax credits
Accrued expenses
Intangible assets
Financing lease obligations
Capital loss carryforward
Capital loss carryforward
Intangible Assets
Investment in unconsolidated ventures
Capital loss carryforward
Other
Total gross deferred income tax asset
Valuation allowance
Net deferred income tax assets
Deferred income tax liabilities:
Operating lease right-of-use assets
Operating lease right-of-use assets
Operating lease right-of-use assets
Property, plant and equipment
Investment in unconsolidated ventures
Financing lease obligations
Financing lease obligations
Financing lease obligations
Other
Total gross deferred income tax liability
Net deferred tax asset (liability)

A reconciliation of the beginning and ending amounts of the deferred tax valuation allowance is as follows:

Year Ended

Year Ended

Year Ended	Balance at beginning of period	Charged to deferred income tax (benefit) provision	Balance at end of period	Balance at beginning of period	Charged to deferred income tax (benefit) provision	Balance at end of period
December 31, 2021						
December 31, 2022						
December 31, 2021						
December 31, 2022						
December 31, 2021						
December 31, 2022						
December 31, 2023						
December 31, 2024						

(1) Reduction of valuation allowance for federal and state net operating losses and credits.

(2) Increase to valuation allowance for federal and state net operating losses and credits.

As of December 31, 2023 both December 31, 2024 and 2022, 2023, the Company had federal net operating loss carryforwards generated in 2017 and prior of approximately \$790.8 million, and \$802.2 million, respectively, which are available to offset future taxable income from 2024 2025 through 2034, 2037. Additionally, as of December 31, 2023 December 31, 2024 and 2022, 2023, the Company had federal net operating loss carryforwards generated after 2017 of \$799.3 million \$934.1 million and \$659.7 million \$799.3

million, respectively, which have an indefinite life, but with usage limited to 80% of taxable income in any given year. The Company had state capital loss carryforwards of \$2.1 million as of both December 31, 2023 and 2022, which are available to offset future capital gains through 2024, and are fully offset by a valuation allowance. The Company determined that a valuation allowance was required after consideration of the Company's estimated future reversal of existing timing differences as of December 31, 2023 December 31, 2024 and 2022 2023. The Company does not consider estimates of future taxable income in its determination due to the existence of cumulative historical operating losses. The Company's valuation allowance as of December 31, 2023 December 31, 2024 and 2022 2023 was \$474.2 million \$521.5 million and \$425.0 million \$474.2 million, respectively.

The Company has recorded valuation allowances of \$421.6 million \$471.1 million and \$372.5 million \$421.6 million against its federal and state net operating losses as of December 31, 2023 December 31, 2024 and 2022 2023, respectively. The Company has recorded a valuation allowance against its state capital loss carryforward of \$2.1 million \$2.1 million as of both December 31, 2023 and 2022. The Company also recorded a valuation allowance against federal and state credits of \$50.4 million as of both December 31, 2023 December 31, 2024 and 2022 2023.

As of December 31, 2023 December 31, 2024 and 2022 2023, the Company had gross tax affected unrecognized tax benefits of \$18.2 million \$18.1 million and \$18.1 million \$18.2 million, respectively, which, if recognized, would result in an income tax benefit recorded in the consolidated statement of operations. Interest and penalties related to these tax positions are classified as tax expense in the Company's consolidated financial statements. Total interest and penalties reserved is \$0.2 million and \$0.1 million as of December 31, 2023 both December 31, 2024 and 2022, respectively, 2023. As of December 31, 2023 December 31, 2024, the Company's tax returns for years 2019 2020 through 2022 2023 are subject to future examination by tax authorities. In addition, the net operating losses from prior years are subject to adjustment under examination. The Company does not expect that unrecognized tax benefits for tax positions taken with respect to 2023 2024 and prior years will significantly change in 2024 2025.

A reconciliation of the unrecognized tax benefits is as follows.

	For the Years Ended December 31,				
(in thousands)	(in thousands)	2023	2022	(in thousands)	2024 2023
Balance at beginning of period					
Additions for tax positions related to prior years					
Additions for tax positions related to prior years					
Additions for tax positions related to prior years					
Reductions for tax positions related to prior years					
Balance at end of period					

18. Supplemental Disclosure of Cash Flow Information

(in thousands)	(in thousands)	For the Years Ended December 31,		(in thousands)	For the Years Ended December 31,			
Supplemental Disclosure of Cash Flow Information:	Supplemental Disclosure of Cash Flow Information:	2023	2022	2021	Supplemental Disclosure of Cash Flow Information:	2024	2023	2022
Interest paid								
Income taxes paid, net of (refunds)								
Capital expenditures, net of related payables:								
Capital expenditures, net of related payables:								
Capital expenditures, net of related payables:								
Capital expenditures - non-development, net								
Capital expenditures - non-development, net								
Capital expenditures - non-development, net								
Capital expenditures - development, net								
Capital expenditures - non-development - reimbursable from lessor								
Trade accounts payable								
Net cash paid								
Acquisition of assets, net of cash acquired:								
Acquisition of assets, net of cash acquired:								
Acquisition of assets, net of cash acquired:								
Prepaid expenses and other assets, net								
Prepaid expenses and other assets, net								
Prepaid expenses and other assets, net								
Property, plant and equipment and leasehold intangibles, net								
Investment in unconsolidated ventures								

Operating lease right-of-use assets
Long-term debt
Financing lease obligations
Operating lease obligations
Other liabilities
Other non-operating loss (income)
Net cash paid
Proceeds from sale of assets, net:
Prepaid expenses and other assets, net
Prepaid expenses and other assets, net
Prepaid expenses and other assets, net
Assets held for sale
Property, plant and equipment and leasehold intangibles, net
Investment in unconsolidated ventures
Refundable fees and deferred revenue
Refundable fees and deferred revenue
Refundable fees and deferred revenue
Other liabilities
Non-operating loss (gain) on sale of assets, net
Loss (gain) on sale of communities, net
Net cash received

	For the Years Ended December 31,		
	2023	2022	2021
(in thousands)			
Acquisition of assets, net of cash acquired:			
Prepaid expenses and other assets, net	\$ 23	\$ —	\$ —
Property, plant and equipment and leasehold intangibles, net	6,872	4	—
Investment in unconsolidated ventures	(3,395)	—	—
Financing lease obligations	—	6,000	—
Other liabilities	(384)	—	—
Other non-operating loss (income)	(2,542)	—	—
Net cash paid	\$ 574	\$ 6,004	\$ —
Proceeds from HCS Sale, net:			
Accounts receivable, net	\$ —	\$ —	\$ (57,582)
Property, plant and equipment and leasehold intangibles, net	—	—	(1,806)
Operating lease right-of-use assets	—	—	(8,145)
Investment in unconsolidated ventures	—	—	100,000
Goodwill	—	—	(126,810)
Prepaid expenses and other assets, net	—	—	(32,963)
Trade accounts payable	—	—	1,387
Accrued expenses	—	—	25,226
Refundable fees and deferred revenue	—	—	57,314
Operating lease obligations	—	—	8,145
Other liabilities	—	—	9,165
Non-operating loss (gain) on sale of assets, net	—	—	(286,489)
Net cash received	\$ —	\$ —	\$ (312,558)
Proceeds from sale of other assets, net:			
Prepaid expenses and other assets, net	\$ (1,889)	\$ (1,308)	\$ (1,983)
Assets held for sale	—	(3,668)	(16,166)

Property, plant and equipment and leasehold intangibles, net	(36,545)	(107)	(878)
Investment in unconsolidated ventures	(27,392)	—	—
Refundable fees and deferred revenue	9,347	—	—
Other liabilities	10,690	1,025	(75)
Non-operating loss (gain) on sale of assets, net	(1,441)	(595)	(2,346)
Loss (gain) on sale of communities, net	(36,296)	—	—
Net cash received	<u>\$ (83,526)</u>	<u>\$ (4,653)</u>	<u>\$ (21,448)</u>

Supplemental Schedule of Non-cash Operating, Investing and Financing Activities:

(in thousands)	For the Years Ended December 31,		
	2024	2023	2022
Non-cash lease transactions, net:			
Property, plant and equipment and leasehold intangibles, net	\$ 146,571	\$ (51,518)	\$ (209,379)
Operating lease right-of-use assets	660,756	223,309	103,060
Operating lease obligations	(654,352)	(260,611)	(107,820)
Financing lease obligations	(152,975)	88,820	287,989
Loss (gain) on sale of assets, net	—	—	(73,850)
Net	<u>\$ —</u>	<u>\$ —</u>	<u>\$ —</u>

Supplemental Schedule of Non-cash Operating, Investing and Financing Activities:

(in thousands)	For the Years Ended December 31,		
	2023	2022	2021
Gain on sale for master lease amendment:			
Property, plant and equipment and leasehold intangibles, net	\$ —	\$ (220,477)	\$ —
Operating lease right-of-use assets	—	91,641	—
Financing lease obligations	—	294,327	—
Operating lease obligations	—	(91,641)	—
Loss (gain) on sale of communities, net	—	(73,850)	—
Net	<u>\$ —</u>	<u>\$ —</u>	<u>\$ —</u>
Other non-cash lease transactions, net:			
Property, plant and equipment and leasehold intangibles, net	\$ (51,518)	\$ 11,098	\$ 4,056
Operating lease right-of-use assets	223,309	11,419	17,197
Operating lease obligations	(260,611)	(16,179)	(17,197)
Financing lease obligations	88,820	(6,338)	(4,056)
Net	<u>\$ —</u>	<u>\$ —</u>	<u>\$ —</u>

Restricted cash consists principally of escrow deposits for interest rate caps, real estate taxes, property insurance, capital expenditures, and debt service reserves required by certain lenders under mortgage debt agreements, deposits as security for self-insured retention risk under workers' compensation general and professional liability programs, property insurance programs and property insurance workers' compensation programs, and regulatory reserves for certain CCRCs. The components of restricted cash are as follows.

(in thousands)	December 31,		(in thousands)	December 31,	
	2023	2022		2024	2023
Current:			Current:		
Interest rate cap escrows					
Real estate tax and property insurance escrows					
Replacement reserve escrows					
Other					
Other					
Other					

Subtotal
Long term:
Non-current:
Insurance deposits
Insurance deposits
Insurance deposits
CCRCs escrows
Debt service reserve
Letters of credit collateral
Subtotal
Subtotal
Subtotal
Total

The following table provides a reconciliation of cash, cash equivalents, and restricted cash reported within the consolidated balance sheets that sums to the total of the same such amounts shown in the consolidated statements of cash flows.

	December 31,					
(in thousands)	(in thousands)	2023	2022	(in thousands)	2024	2023
Reconciliation of cash, cash equivalents, and restricted cash:						
Cash and cash equivalents						
Cash and cash equivalents						
Cash and cash equivalents						
Restricted cash						
Long-term restricted cash						
Restricted cash - current						
Restricted cash - non-current						
Total cash, cash equivalents, and restricted cash						

19. COVID-19 Pandemic

The COVID-19 pandemic has adversely impacted the Company's occupancy and resident fee revenue beginning in March 2020 and resulted in incremental direct costs to respond to the pandemic, and for the year ended December 31, 2021, resulted in net cash used in operating activities. While the Federal COVID-19 Public Health Emergency Declaration expired on May 11, 2023, the Company cannot predict with reasonable certainty the impacts that the COVID-19 pandemic and the continued recovery ultimately will have on the Company's business, results of operations, cash flow, and liquidity.

Government Provided Financial Relief. The Coronavirus Aid, Relief, and Economic Security Act of 2020 ("CARES Act"), signed into law on March 27, 2020, and Paycheck Protection Program and Health Care Enhancement Act, signed into law on April 24, 2020, provided liquidity and financial relief to certain businesses, among other things. Certain impacts of such programs are provided below.

- During the years ended December 31, 2022 and 2021, the Company accepted \$61.1 million and \$0.8 million, respectively, of cash from grants from the Public Health and Social Services Emergency Fund ("Provider Relief Fund") administered by U.S. Department of Health and Human Services, under which grants have been made available to eligible healthcare providers for healthcare related expenses or lost revenues attributable to the COVID-19 pandemic.
- During the year ended December 31, 2020, the Company received \$87.5 million under the Accelerated and Advance Payment Program administered by CMS, \$75.2 million of which related to its former Health Care Services segment and \$12.3 million of which related to its CCRCs segment. During the years ended December 31, 2022 and 2021, \$3.1 million and \$20.8 million, respectively, of the advanced payments were recouped per the terms of the program. Pursuant to the sale of 80% of the Company's equity in its Health Care Services segment (as described in Note 3), \$63.6 million of such obligations related to its former Health Care Services segment were retained by the unconsolidated HCS Venture. As of December 31, 2023, the Company has no remaining obligations under the program.
- During the year ended December 31, 2020, the Company deferred payment of \$72.7 million of the employer portion of social security payroll taxes incurred from March 27, 2020 through December 31, 2020 pursuant to the CARES Act.

Pursuant to the sale of 80% of the Company's equity in its Health Care Services segment, \$9.6 million of such obligations related to its former Health Care Services segment were retained by the unconsolidated HCS Venture. In both December 2021 and 2022, the Company paid \$31.6 million of its retained deferred amount. As of December 31, 2023, December 31, 2024 and 2023, the Company has no remaining obligations for the deferred payroll tax program.

- The Company was eligible to claim the employee retention credit on wages paid from March 12, 2020 to December 31, 2021 for certain of its associates under the CARES Act and subsequent legislation. During the years ended December 31, 2022 and 2021, the Company recognized \$9.4 million and \$9.9 million, respectively, of employee retention credits on wages paid from March 12, 2020 to December 31, 2021 within other operating income. During the years ended December 31, 2023 and 2022, the Company received cash of \$14.7 million and \$4.6 million, respectively, for such employee retention credits. As of December 31, 2023, December 31, 2024 and 2023, the Company has no remaining receivables under the program. The Company had a receivable for \$14.7 million included within prepaid expenses and other current assets, net on the consolidated balance sheet as of December 31, 2022.

In addition to the grants previously described, during the years ended December 31, 2023, and 2022, and 2021, the Company recognized \$9.1 million \$10.0 million, and \$1.7 \$10.0 million, respectively, of other operating income from grants from other government sources.

20. Segment Information

The Company has three reportable segments: Independent Living; Assisted Living and Memory Care; and CCRCs. Operating segments are defined as components of an enterprise that engage in business activities from which it may earn revenues and incur expenses; for which separate financial information is available; and whose operating results are regularly reviewed by the chief operating decision maker to assess the performance of the individual segment and make decisions about resources to be allocated to the segment. Prior to July 1, 2021, the Company had an additional reportable segment, Health Care Services, as described in Note 3. The Company's chief operating decision maker is its President and Chief Executive Officer.

Independent Living. The Company's Independent Living segment includes owned or leased communities that are primarily designed for middle to upper income seniors who desire to live in a residential setting that feels like home, without the efforts of ownership. The majority of the Company's independent living communities consist of both independent and assisted living

units in a single community, which allows residents to age-in-place by providing them with a broad continuum of senior independent and assisted living services to accommodate their changing needs.

Assisted Living and Memory Care. The Company's Assisted Living and Memory Care segment includes owned or leased communities that offer housing and 24-hour assistance with activities of daily living for the Company's residents. The Company's assisted living and memory care communities include both freestanding, multi-story communities, as well as smaller, freestanding, single story communities. The Company also provides memory care services at freestanding memory care communities that are specially designed for residents with Alzheimer's disease and other dementias.

CCRCs. The Company's CCRCs segment includes large owned or leased communities that offer a variety of living arrangements and services to accommodate a broad spectrum of physical ability and healthcare needs. Most of the Company's CCRCs have independent living, assisted living, memory care, and skilled nursing available on one campus.

All Other. All Other includes communities operated by the Company pursuant to management agreements. Under the management agreements for these communities, the Company receives management fees as well as reimbursement of expenses it incurs on behalf of the owners.

Health Care Services. The Company's former Health Care Services segment included the home health, hospice, and outpatient therapy services provided to residents of many of its communities and to seniors living outside its communities. The Health Care Services segment did not include the skilled nursing and inpatient healthcare services provided in the Company's skilled nursing units, which are included in the Company's CCRCs segment.

The accounting policies of the Company's reportable segments are the same as those described in the summary of significant accounting policies in Note 2.

During the year ended December 31, 2023, the Company completed the sale of two owned CCRCs for cash proceeds of \$25.6 million, net of \$29.6 million in mortgage debt repaid and transaction costs, and recognized a net gain on sale of communities of \$36.3 million for the Company's CCRCs segment.

The following tables set forth selected segment financial data.

	For the Years Ended December 31,			For the Years Ended December 31,				For the Years Ended December 31,
(in thousands)	(in thousands)	2023	2022	2021	(in thousands)	2024	2023	2022
Revenue and other operating income:								
Independent Living ⁽¹⁾⁽²⁾								
Independent Living ⁽¹⁾⁽²⁾								
Independent Living ⁽¹⁾⁽²⁾								
Assisted Living and Memory Care ⁽¹⁾⁽²⁾								
CCRCs ⁽¹⁾⁽²⁾								
All Other ⁽³⁾								
Health Care Services ⁽¹⁾⁽²⁾								
Total revenue and other operating income								
Total revenue and other operating income								

Total revenue and other operating income	
Community labor expenses:	
Community labor expenses:	
Community labor expenses:	
Independent Living	
Independent Living	
Independent Living	
Assisted Living and Memory Care	
CCRCs	
Other facility operating expenses:(4)	
Other facility operating expenses:(4)	
Segment operating income:(4)	
Segment operating income:(4)	
Segment operating income:(4)	
Other facility operating expenses:(4)	
Independent Living	
Independent Living	
Independent Living	
Assisted Living and Memory Care	
CCRCs	
Total facility operating expenses	
Segment operating income:(5)	
Independent Living	
Independent Living	
Independent Living	
Assisted Living and Memory Care	
CCRCs	
All Other	
Health Care Services	
Total segment operating income	
General and administrative expense (including non-cash stock-based compensation expense)	
General and administrative expense (including non-cash stock-based compensation expense)	
General and administrative expense (including non-cash stock-based compensation expense)	
Facility operating lease expense:	
Independent Living	
Independent Living	
Independent Living	
Assisted Living and Memory Care	
CCRCs	
Corporate and All Other	
Depreciation and amortization:	
Independent Living	
Independent Living	
Independent Living	
Assisted Living and Memory Care	
CCRCs	
Corporate and All Other	
Asset impairment:	
Independent Living	

Independent Living
Independent Living
Assisted Living and Memory Care
CCRCs
Corporate and All Other
Loss (gain) on sale of communities, net
Income (loss) from operations
Income (loss) from operations
Income (loss) from operations

	For the Years Ended December 31,			For the Years Ended December 31,				For the Years Ended December 31,
(in thousands)	(in thousands)	2023	2022	2021	(in thousands)	2024	2023	2022
General and administrative expense (including non-cash stock-based compensation expense)								
Facility operating lease expense:								
Independent Living								
Independent Living								
Independent Living								
Assisted Living and Memory Care								
CCRCs								
Corporate and All Other								
Depreciation and amortization:								
Depreciation and amortization:								
Depreciation and amortization:								
Independent Living								
Independent Living								
Independent Living								
Assisted Living and Memory Care								
CCRCs								
Corporate and All Other								
Health Care Services								
Asset impairment:								
Independent Living								
Independent Living								
Independent Living								
Assisted Living and Memory Care								
CCRCs								
Corporate and All Other								
Loss (gain) on sale of communities, net								
Loss (gain) on facility operating lease termination, net								
Income (loss) from operations								
Total interest expense:								
Total interest expense:								
Total interest expense:								
Independent Living								
Independent Living								
Independent Living								
Assisted Living and Memory Care								
CCRCs								
Corporate and All Other								

	\$
Total capital expenditures for property, plant and equipment, and leasehold intangibles:	
Total capital expenditures for property, plant and equipment, and leasehold intangibles:	
Total capital expenditures for property, plant and equipment, and leasehold intangibles:	
Independent Living	
Independent Living	
Independent Living	
Assisted Living and Memory Care	
CCRCs	
Corporate and All Other	
	\$

	As of December 31,					
(in thousands)	(in thousands)	2023	2022	(in thousands)	2024	2023
Total assets:						
Independent Living	5	6				
Independent Living	5	6				
Independent Living	5	6				
Assisted Living and Memory Care						
CCRCs						
Corporate and All Other						
Total assets						

- (1) All revenue and other operating income is earned from external third parties in the United States.
- (2) Includes other operating income recognized for the credits or grants pursuant to the Provider Relief Fund, employee retention credit, and other government sources, as described in Note 19. Allocations to the applicable segment generally reflect the credits earned by the segment, the segment's receipt and acceptance of the grant, or the segment's proportional utilization of the grant. Other operating income by segment is as follows.

	For the Years Ended December 31,							
(in thousands)	(in thousands)	2023	2022	2021	(in thousands)	2024	2023	2022
Independent Living								
Assisted Living and Memory Care								
CCRCs								
Health Care Services								
Total other operating income								
Total other operating income								
Total other operating income								

- (3) All Other revenue and other operating income includes management fees and reimbursements of costs incurred on behalf of managed communities. For the years ended December 31, 2023, 2022, and 2021, 2022, revenue and other operating income includes \$0.9 million \$4.2 million, and \$17.2 \$4.2 million of revenue earned from unconsolidated ventures in which the Company had or has an ownership interest.
- (4) Other facility operating expenses is primarily comprised of costs for food, utilities, maintenance, real estate taxes, insurance, marketing, paid referral fees, and other costs of operating the Company's communities.
- (5) Segment operating income is defined as segment revenues and other operating income less segment facility operating expenses (excluding facility depreciation and amortization) and costs incurred on behalf of managed communities.
- (5) (6) The Company's total carrying amount of goodwill is included on the Independent Living segment and was \$27.3 million as of December 31, 2023 December 31, 2024, 2022, 2023, and 2021, 2022.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

Item 9A. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

The Company maintains disclosure controls and procedures (as defined under Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended). Our management, under the supervision of and with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures. Based on such evaluation, our Chief Executive Officer and Chief Financial Officer each concluded that, as of **December 31, 2023** **December 31, 2024**, our disclosure controls and procedures were effective.

Management's Assessment of Internal Control over Financial Reporting

Our management is responsible for establishing and maintaining adequate internal control over financial reporting, as defined in Exchange Act Rule 13a-15(f). Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in Internal Control - Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework). Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Therefore, even those systems determined to be effective can only provide reasonable assurance with respect to financial statement preparation and presentation.

Based on the Company's evaluation, management concluded that our internal control over financial reporting was effective as of **December 31, 2023** **December 31, 2024**. Management reviewed the results of their assessment with our Audit Committee. The effectiveness of our internal control over financial reporting as of **December 31, 2023** **December 31, 2024** has been audited by Ernst & Young LLP, the independent registered public accounting firm that audited our consolidated financial statements included in this Annual Report on Form 10-K, as stated in their report which is included in "Item 8. Financial Statements and Supplementary Data" of this Annual Report on Form 10-K and incorporated herein by reference.

Internal Control Over Financial Reporting

There has not been any change in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter ended **December 31, 2023** **December 31, 2024** that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Item 9B. Other Information

Insider Adoption or Termination of Trading Arrangements

During the fiscal year ended **December 31, 2023** **December 31, 2024**, none of our directors or officers adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation **S-K**, **S-K**, except as follows:

On December 6, 2024, Lee S. Wielansky, a member of our Board of Directors, adopted a trading plan intended to satisfy the affirmative defense of Rule 10b5-1(c) to sell up to 40,000 shares of common stock. Unless otherwise terminated pursuant to its terms, the plan will terminate on September 4, 2026, or when all shares under the plan are sold, whichever occurs first.

Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections

Not applicable.

PART III

Item 10. Directors, Executive Officers and Corporate Governance

To the extent not set forth herein, the information required by this item is incorporated by reference from the discussions under the headings "Election of Directors," "Corporate Governance," and "Executive Officers" in our Definitive Proxy Statement for the **2024** **2025** Annual Meeting of Stockholders, to be filed with the SEC by **April 29, 2024** **April 30, 2025**.

Our Board of Directors has adopted a Code of Business Conduct and Ethics that applies to all employees, directors, and officers, including our principal executive officer, our principal financial officer, our principal accounting officer or controller, or persons performing similar functions, as well as a Code of Ethics for Chief Executive and Senior Financial Officers, which applies to our President and Chief Executive Officer, Chief Financial Officer, Chief Accounting Officer, and Treasurer, both of which are available on our website at www.brookdaleinvestors.com. Any amendment to, or waiver from, a provision of such codes of ethics granted to a principal executive officer, principal financial officer, principal accounting officer or controller, or person performing similar functions, or to any executive officer or director, will be posted on our website.

Item 11. Executive Compensation

The information required by this item is incorporated by reference from the discussions under the headings "Director Compensation" and "Executive Compensation" in our Definitive Proxy Statement for the **2024** **2025** Annual Meeting of Stockholders, to be filed with the SEC by **April 29, 2024** **April 30, 2025**.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

To the extent not set forth herein, the information required by this item regarding security ownership of certain beneficial owners and management is incorporated by reference from the discussion under the heading "Stock Ownership Information" in our Definitive Proxy Statement for the **2024** **2025** Annual Meeting of Stockholders, to be filed with the SEC by **April 29, 2024** **April 30, 2025**.

The following table provides certain information as of **December 31, 2023** **December 31, 2024** with respect to our equity compensation plans (after giving effect to shares issued and/or vesting on such date).

Equity Compensation Plan Information									
		Number of securities to be issued upon exercise of outstanding options, warrants, and rights	Number of securities to be issued upon exercise of outstanding options, warrants, and rights	Weighted average exercise price of outstanding options, warrants, and rights		Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))	Number of securities to be issued upon exercise of outstanding options, warrants, and rights	Weighted average exercise price of outstanding options, warrants, and rights	Number of securities remaining available for future issuance under equity compensation plans (excluding securities reflected in column (a))
Plan category	Plan category	(a) (1)	(b)	(c)	Plan category	(a) (1)	(b)	(c)	
Equity compensation plans approved by security holders (2)									
Equity compensation plans not approved by security holders (3)	Equity compensation plans not approved by security holders (3)	—		35,936	Equity compensation plans not approved by security holders (3)	—		35,936	
Total									

- (1) The table above includes **141,817** **101,734** shares issuable pursuant to vested restricted stock units and **6,919,988** **7,017,580** shares potentially issuable pursuant to unvested restricted stock units, including **658,877** **789,394** shares that may be issued for performance achievement in excess of target. Pursuant to SEC guidance, the table above excludes an aggregate of 27,972 shares of unvested restricted stock that were outstanding under our 2024 Omnibus Incentive Plan as of December 31, 2024. Our 2014 2024 Omnibus Incentive Plan allows awards to be made in the form of stock options, stock appreciation rights, restricted shares, restricted stock units, unrestricted shares, performance awards, and other stock-based awards.
- (2) The number of shares remaining available for future issuance under equity compensation plans approved by security holders consists of **5,149,718** **12,673,526** shares remaining available for future issuance under our 2014 2024 Omnibus Incentive Plan, excluding those reported in column (a).
- (3) Represents shares remaining available for future issuance under our Director Stock Purchase Plan. Each non-employee director has the opportunity to elect to receive either immediately vested shares (issued pursuant to the Director Stock Purchase Plan) in lieu of up to 50%, or restricted stock units (issued pursuant to the 2014 2024 Omnibus Incentive Plan) in lieu

of up to 100%, of his or her quarterly cash compensation. Under the director compensation program, all cash amounts are

payable quarterly in arrears, with payments to be made on April 1, July 1, October 1 and January 1. Any immediately vested shares that a director elected to receive under the Director Stock Purchase Plan were to be issued at the same time that cash payments are made. The number of shares to be issued were to be based on the closing price of our common stock on the date of issuance (i.e., April 1, July 1, October 1 and January 1), or if such date is not a trading date, on the previous trading day's closing price. Fractional amounts were to be paid in cash. In addition, each non-employee director has the opportunity to elect to defer up to 100% of his or her quarterly cash compensation pursuant to the Brookdale Senior Living Inc. Non-Employee Director Deferred Compensation Plan. The Board of Directors initially reserved 100,000 shares of our common stock for issuance under the Director Stock Purchase Plan.

Item 13. Certain Relationships and Related Transactions, and Director Independence

The information required by this item is incorporated by reference from the discussions under the headings "Certain Relationships and Related Transactions" and "Director Independence" in our Definitive Proxy Statement for the **2024 2025** Annual Meeting of Stockholders, to be filed with the SEC by **April 29, 2024** **April 30, 2025**.

Item 14. Principal Accountant Fees and Services

The information required by this item is incorporated by reference from the discussion under the heading "Ratification of Appointment of Independent Registered Public Accounting Firm for **2024**" **2025**" in our Definitive Proxy Statement for the **2024 2025** Annual Meeting of Stockholders, to be filed with the SEC by **April 29, 2024** **April 30, 2025**.

PART IV

Item 15. Exhibits and Financial Statement Schedules

The following documents are filed as part of this report:

- 1) [Our Audited Consolidated Financial Statements](#)
[Report of the Independent Registered Public Accounting Firm](#)
[Report of the Independent Registered Public Accounting Firm](#)
[Consolidated Balance Sheets as of December 31, 2023, December 31, 2024 and 2022, 2023](#)
[Consolidated Statements of Operations for the Years Ended December 31, 2023, December 31, 2024, 2022, 2023, and 2021, 2022](#)
[Consolidated Statements of Equity for the Years Ended December 31, 2023, December 31, 2024, 2022, 2023, and 2021, 2022](#)
[Consolidated Statements of Cash Flows for the Years Ended December 31, 2023, December 31, 2024, 2022, 2023, and 2021, 2022](#)
[Notes to Consolidated Financial Statements](#)

All schedules have been omitted because they are not applicable or are not required, or the required information is included in the Consolidated Financial Statements or the notes thereto.

2) Exhibits:

Exhibit No.	Description
3.1	Amended and Restated Certificate of Incorporation of the Company, as amended (incorporated by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q filed on November 5, 2019 (File No. 001-32641)).
3.2	Amended and Restated Bylaws of the Company dated October 29, 2019 (incorporated by reference to Exhibit 3.3 to the Company's Current Report on Form 8-K filed on October 29, 2019 (File No. 001-32641)).
4.1	Form of Certificate for common stock (incorporated by reference to Exhibit 4.1 to the Company's Registration Statement on Form S-1 (Amendment No. 3) filed on November 7, 2005 (File No. 333-127372)).
4.2	Description of the Company's securities (incorporated by reference to Exhibit 4.2 to the Company's Quarterly Report on Form 10-Q filed on May 9, 2023 (File No. 001-32641)).
4.3	Indenture, dated as of October 1, 2021, by and among the Company and American Stock Transfer & Trust Company, LLC, as trustee, governing the 2.00% Convertible Senior Notes due 2026 (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed on October 1, 2021 (File No. 001-32641)).
4.4	Form of 2.00% Convertible Senior Notes due 2026 (included in Exhibit 4.3).
4.5	Indenture, dated as of November 21, 2022, between the Company and American Stock Transfer & Trust Company, LLC, as trustee (incorporated by reference to Exhibit 4.4 to the Company's Current Report on Form 8-K filed on November 22, 2022 (File No. 001-32641)).
4.6	First Supplemental Indenture, dated as of November 21, 2022, between the Company and American Stock Transfer & Trust Company, LLC, as trustee (incorporated by reference to Exhibit 4.5 to the Company's Current Report on Form 8-K filed on November 22, 2022 (File No. 001-32641)).
4.7	Form of 10.25% Senior Amortizing Notes due 2025 (included in Exhibit 4.6).
4.8	Purchase Contract Agreement dated as of November 21, 2022, between the Company and American Stock Transfer & Trust Company, LLC, as purchase contract agent, as attorney-in-fact for holders of the purchase contracts referred to therein and as trustee under the indenture referred to therein (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed on November 22, 2022 (File No. 001-32641)).
4.9	Form of 7.00% Tangible Equity Units (included in Exhibit 4.8).
4.10	Form of Purchase Contracts (included in Exhibit 4.8).

4.11	Indenture, dated as of October 3, 2024, between the Company and Equiniti Trust Company, LLC, as trustee (incorporated by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed on October 4, 2024 (File No. 001-32641)).
4.12	Form of 3.50% Convertible Senior Notes due 2029 (included in Exhibit 4.11).
10.1.1	Letter Agreement dated as of July 26, 2020 by and between the Company and Ventas (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed on August 10, 2020 (File No. 001-32641)).††
10.1.2	Amended and Restated Master Lease and Security Agreement dated as of July 26, 2020 by an among certain subsidiaries of the Company as Tenant and certain subsidiaries of Ventas as Landlord (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed on August 10, 2020 (File No. 001-32641)).††
10.1.3	Amended and Restated Guaranty dated as of July 26, 2020 by and among the Company as Guarantor, certain subsidiaries of the Company as Tenant, and Ventas and certain of its subsidiaries (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed on August 10, 2020 (File No. 001-32641)).††
10.1.4	Warrant dated July 26, 2020 by and between the Company and Ventas (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q filed on August 10, 2020 (File No. 001-32641)).
10.1.5	Registration Rights Agreement dated as of July 26, 2020 by and between the Company and Ventas (incorporated by reference to Exhibit 10.5 to the Company's Quarterly Report on Form 10-Q filed on August 10, 2020 (File No. 001-32641)).
10.1.6	Amendment No. 1 dated as of December 18, 2024 to Amended and Restated Guaranty by and among the Company as Guarantor, certain subsidiaries of the Company as Tenant, and Ventas and certain of its subsidiaries.
10.1.7	Amendment No. 1 dated effective April 15, 2021 to Amended and Restated Master Lease and Security Agreement by and between certain affiliates of the Company as Tenant and certain subsidiaries of Ventas as Landlord (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed on May 7, 2021 (File No. 001-32641)).†
10.1.7 10.1.8	Amendment No. 2 dated effective July 12, 2021 to Amended and Restated Master Lease and Security Agreement by and between certain affiliates of the Company as Tenant and certain subsidiaries of Ventas as Landlord (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed on August 6, 2021 (File No. 001-32641)).†
10.1.8 10.1.9	Amendment No. 3 dated effective July 15, 2022 to Amended and Restated Master Lease and Security Agreement by and between certain affiliates of the Company as Tenant and certain subsidiaries of Ventas as Landlord (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed on November 8, 2022 (File No. 001-32641)).†
10.1.9 10.1.10	Amendment No. 4 dated effective October 23, 2023 to Amended and Restated Master Lease and Security Agreement by and between certain affiliates of the Company as Tenant and certain subsidiaries of Ventas as Landlord (incorporated by reference to Exhibit 10.1.9 to the Company's Annual Report on Form 10-K filed on February 21, 2024 (File No. 001-32641)).††
10.1.11	Amendment No. 5 dated effective December 18, 2024 to Amended and Restated Master Lease and Security Agreement by and between certain affiliates of the Company as Tenant and certain subsidiaries of Ventas as Landlord.††
10.2.1	Master Credit Facility Agreement (Senior Housing) dated as of August 31, 2017, by and between Jones Lang LaSalle Multifamily, LLC and the Company's subsidiaries named as borrowers therein (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed on November 7, 2017 (File No. 001-32641)).†
10.2.2	Amendment No. 1 to Master Credit Facility Agreement (Senior Housing) dated as of November 1, 2018, by and between Jones Lang LaSalle Multifamily, LLC and the Company's subsidiaries named as borrowers therein, therein (incorporated by reference to Exhibit 10.2.2 to the Company's Annual Report on Form 10-K filed on February 21, 2024 (File No. 001-32641)).
10.2.3	Reaffirmation, Joinder and Second Amendment to Master Credit Facility Agreement (Seniors Housing) dated as of December 15, 2023, by and between JLL Real Estate Capital, LLC, Fannie Mae and the Company's subsidiaries named as borrowers therein (incorporated by reference to Exhibit 10.2.3 to the Company's Annual Report on Form 10-K filed on February 21, 2024 (File No. 001-32641)).†
10.2.4	Reaffirmation, Joinder and Third Amendment to Master Credit Facility Agreement (Seniors Housing) dated as of December 20, 2024, by and between JLL Real Estate Capital, LLC, Fannie Mae and the Company's subsidiaries named as borrowers therein.††
10.3	Amended and Restated Employment Agreement dated November 3, 2021 by and between the Company and Lucinda M. Baier (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on November 4, 2021 (File No. 001-32641)).*
10.4.1	Amended and Restated Brookdale Senior Living Inc. 2014 Omnibus Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on October 29, 2019 (File No. 001-32641)) (the "Omnibus "2014 Omnibus Incentive Plan").*
10.4.2	Amendment No. 1 to 2014 Omnibus Incentive Plan effective February 12, 2020 (incorporated by reference to Exhibit 10.6.2 to the Company's Annual Report on Form 10-K filed on February 19, 2020 (File No. 001-32641)).*
10.4.3	Amendment No. 2 to 2014 Omnibus Incentive Plan effective January 26, 2022 (incorporated by reference to Exhibit 10.4.3 to the Company's Annual Report on Form 10-K filed on February 15, 2022 (File No. 001-32641)).*

10.5		Form of Restricted Stock Unit Agreement under the Omnibus Incentive Plan (2020 Time-Based Form for Executive Officers) (incorporated by reference to Exhibit 10.29 to the Company's Amendment No. 1 to Annual Report on Form 10-K/A filed on April 29, 2020 (File No. 001-32641)).*
10.6		Form of Restricted Stock Unit Agreement under the Omnibus Incentive Plan (2020 Performance-Based Form for Executive Officers) (incorporated by reference to Exhibit 10.30 to the Company's Amendment No. 1 to Annual Report on Form 10-K/A filed on April 29, 2020 (File No. 001-32641)).* 2014
10.7		Form of Restricted Stock Unit Agreement under the Omnibus Incentive Plan (2021 Time-Based Form for Executive Officers) (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed on May 7, 2021 (File No. 001-32641)).*
10.8	10.6	Form of Performance-Based Cash Award Agreement under the 2014 Omnibus Incentive Plan (2021 Performance-Based Form for Executive Officers other than CEO) (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed on May 7, 2021 (File No. 001-32641)).*
10.9	10.7	Performance-Based Cash Award Agreement dated as of February 22, 2021, by and between the Company and Lucinda M. Baier (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q filed on May 7, 2021 (File No. 001-32641)).*
10.10		Form of Letter Agreement dated February 22, 2021 Providing for Voluntary Forfeiture of Certain 2019 and 2020 Long-Term Incentive Awards (incorporated by reference to Exhibit 10.5 to the Company's Quarterly Report on Form 10-Q filed on May 7, 2021 (File No. 001-32641)).*
10.11	10.8	Form of Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan (2022 Time-Based Form for Executive Officers) (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q filed on May 6, 2022 (File No. 001-32641)).*
10.12	10.9	Form of Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan (2022 Performance-Based Form for Executive Officers) (incorporated by reference to Exhibit 10.5 to the Company's Quarterly Report on Form 10-Q filed on May 6, 2022 (File No. 001-32641)).*
10.13	10.10	Form of Outside Director Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed on August 9, 2016 (File No. 001-32641)).*
10.14	10.11	Amended and Restated Tier I Severance Pay Policy dated February 10, 2022 (incorporated by reference to Exhibit 10.17 to the Company's Annual Report on Form 10-K filed on February 15, 2022 (File No. 001-32641)).*
10.15	10.12	Form of Severance Letter Under Amended and Restated Tier I Severance Pay Policy dated August 6, 2010 (applicable to Todd Kaestner) Kaestner and George Hicks (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed on August 6, 2010 (File No. 001-32641)).*
10.16	10.13	Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan dated as of February 15, 2023, by and between the Company and Lucinda M. Baier (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed on May 9, 2023 (File No. 001-32641)).*
10.17	10.14	Form of Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan (2023 Time-Based Form for Executive Officers other than CEO) (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed on May 9, 2023 (File No. 001-32641)).*
10.18	10.15	Performance-Based Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan dated as of February 15, 2023, by and between the Company and Lucinda M. Baier (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed on May 9, 2023 (File No. 001-32641)).*
10.19	10.16	Form of Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan (2023 Performance-Based Form for Executive Officers other than CEO) (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q filed on May 9, 2023 (File No. 001-32641)).*
10.20	10.17	Performance-Based Cash Award Agreement dated as of February 15, 2023, by and between the Company and Lucinda M. Baier (incorporated by reference to Exhibit 10.5 to the Company's Quarterly Report on Form 10-Q filed on May 9, 2023 (File No. 001-32641)).*
10.18		Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan dated as of February 15, 2024, by and between the Company and Lucinda M. Baier (incorporated by reference to Exhibit 10.1 to the Company's Quarterly Report on Form 10-Q filed on May 8, 2024 (File No. 001-32641)).*
10.19		Form of Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan (2024 Time-Based Form for Executive Officers other than CEO) (incorporated by reference to Exhibit 10.2 to the Company's Quarterly Report on Form 10-Q filed on May 8, 2024 (File No. 001-32641)).*
10.20		Performance-Based Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan dated as of February 15, 2024, by and between the Company and Lucinda M. Baier (incorporated by reference to Exhibit 10.3 to the Company's Quarterly Report on Form 10-Q filed on May 8, 2024 (File No. 001-32641)).*†
10.21		Form of Restricted Stock Unit Agreement under the 2014 Omnibus Incentive Plan (2024 Performance-Based Form for Executive Officers other than CEO) (incorporated by reference to Exhibit 10.4 to the Company's Quarterly Report on Form 10-Q filed on May 8, 2024 (File No. 001-32641)).*†
10.22		Offer Letter Agreement dated as of January 12, 2023 by and between the Company and Dawn L. Kussow (incorporated by reference to Exhibit 10.6 to the Company's Quarterly Report on Form 10-Q filed on May 9, 2023 (File No. 001-32641)).*
10.22	10.23	Form of Indemnification Agreement for Directors and Officers (incorporated by reference to Exhibit 10.16 to the Company's Annual Report on Form 10-K filed on February 28, 2011 (File No. 001-32641)).*
10.23	10.24	Summary of Brookdale Senior Living Inc. Director Stock Purchase Plan (incorporated by reference to Exhibit 99.1 to the Company's Registration Statement on Form S-8 filed on June 30, 2009 (File No. 333-160354)).*

10.24	10.25	Non-Employee Director Deferred Compensation Plan dated December 12, 2022 (incorporated (incorporated by reference to Exhibit 10.21 to the Company's Annual Report on Form 10-K filed on February 22, 2023 (File No. 001-32641)).*
10.26		Brookdale Senior Living Inc. 2024 Omnibus Incentive Plan (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on June 20, 2024) (the "2024 Omnibus Incentive Plan").*
10.27		Form of Restricted Share Agreement under the 2024 Omnibus Incentive Plan.*
10.28		Form of Outside Director Restricted Stock Unit Agreement under the 2024 Omnibus Incentive Plan.*
10.29		Registration Rights Agreement dated as of October 3, 2024 between the Company and the investors named therein (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on October 4, 2024 (File No. 001-32641)).
19		Brookdale Senior Living Inc. Insider Trading Policy, Policy (incorporated by reference to Exhibit 19 to the Company's Annual Report on Form 10-K filed on February 21, 2024 (File No. 001-32641)).
21		Subsidiaries of the Registrant, Registrant.
23		Consent of Ernst & Young LLP.
31.1		Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2		Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32		Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
97		Brookdale Senior Living Inc. Clawback and Forfeiture Policy, Policy (incorporated by reference to Exhibit 97 to the Company's Annual Report on Form 10-K filed on February 21, 2024 (File No. 001-32641)).
101.SCH		Inline XBRL Taxonomy Extension Schema Document.
101.CAL		Inline XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF		Inline XBRL Taxonomy Extension Definition Linkbase Document.
101.LAB		Inline XBRL Taxonomy Extension Label Linkbase Document.
101.PRE		Inline XBRL Taxonomy Extension Presentation Linkbase Document.
104		The cover page from the Company's Annual Report on Form 10-K for the year ended December 31, 2023 December 31, 2024 , formatted in Inline XBRL (included in Exhibit 101).

* Management Contract or Compensatory Plan

† Schedules and exhibits have been omitted pursuant to Item 601 of Regulation S-K. The Company hereby undertakes to furnish supplementally a copy of any of the omitted schedules and exhibits upon request by the Securities and Exchange Commission.

†† Portions of this exhibit have been omitted pursuant to Item 601(b)(10)(iv) of Regulation S-K.

Item 16. Form 10-K Summary

None.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BROOKDALE SENIOR LIVING INC.

By: /s/ Lucinda M. Baier
Name: Lucinda M. Baier
Title: President and Chief Executive Officer
Date: February **21, 2024** **19, 2025**

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
<div>/s/ Guy P. Sansone</div> <div>Denise W. Warren</div>	Non-Executive Chairman of the Board	February 21, 2024 19, 2025
<div>Guy P. Sansone</div> <div>Denise W. Warren</div>		
<div>/s/ Lucinda M. Baier</div> <div>Lucinda M. Baier</div>	President, Chief Executive Officer and Director (Principal Executive Officer)	February 21, 2024 19, 2025
<div>/s/ Dawn L. Kussow</div> <div>Dawn L. Kussow</div>	Executive Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)	February 21, 2024 19, 2025
<div>/s/ Jordan R. Asher</div> <div>Jordan R. Asher</div>	Director	February 21, 2024 19, 2025
<div>/s/ Marcus E. Bromley</div> <div>Marcus E. Bromley</div>	Director	February 21, 2024
<div>/s/ Frank M. Bumstead</div> <div>Frank M. Bumstead</div>	Director	February 21, 2024 19, 2025
<div>/s/ Claudia N. Drayton</div> <div>Claudia N. Drayton</div>	Director	February 19, 2025
<div>/s/ Victoria L. Freed</div> <div>Victoria L. Freed</div>	Director	February 21, 2024 19, 2025
<div>/s/ Denise W. Warren</div> <div>Denise W. Warren</div>	Director	February 21, 2024 19, 2025
<div>/s/ Lee S. Wielansky</div> <div>Lee S. Wielansky</div>	Director	February 21, 2024 19, 2025

109 112

Exhibit 10.1.9 10.1.6

AMENDMENT NO. 1 TO AMENDED AND RESTATED GUARANTY

THIS AMENDMENT NO. 1 TO AMENDED AND RESTATED GUARANTY (this “Amendment”) is effective as of December 18, 2024 (the “Amendment Effective Date”), by and among (i) BROOKDALE SENIOR LIVING INC., a Delaware corporation (“Guarantor”), (ii) VENTAS, INC., a Delaware corporation (“Ventas”), acting for and on behalf of itself and each of its Affiliates who are party to any BKD/VTR Document, (iii) each of the signatories hereto identified as “Tenant” (collectively, “Tenant”), and (iv) each of the signatories hereto identified as “Landlord” (collectively, “Landlord”).

RECITALS

- A. The parties have previously entered into that certain Amended and Restated Guaranty, dated as of July 26, 2020 (as amended, the “Guaranty”); and
- B. The parties wish to amend the Guaranty to modify the fee that is payable by Guarantor in connection with a Change of Control.

NOW, THEREFORE, in consideration of the foregoing Recitals, which by this reference are incorporated herein, and of other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereby agree as follows:

1. **Defined Terms.** All capitalized terms used herein and not defined herein shall have the meanings ascribed thereto in the Guaranty.

2. **Amendments to Guaranty.**

2.1 **Change of Control.** The first sentence of Section 4.9 of the Guaranty is hereby amended and restated in its entirety as follows:

"Concurrently with or prior to the consummation of such Change of Control, Guarantor shall have paid or caused to be paid to Ventas a fee in the amount of Twelve Million Five Hundred Thousand Dollars (\$12,500,000) (the "**COC Fee**")."

2.2 **Reporting.** Section 15 of the Guaranty is hereby amended by adding the following as the final sentence thereof:

"Notwithstanding anything to the contrary contained in this Agreement, neither Guarantor nor Tenant shall be required to provide to any Ventas Party in respect of the Renewal Properties information required to be provided under Sections 1, 2.2, 2.3, 2.4 and 3.5 of the version of Exhibit F to the A&R Master Lease in effect for the Renewal Properties immediately prior to December 18, 2024."

2.3 **Landlord Termination Right.** Section 16 of the Guaranty is hereby deleted in its entirety, and, for the avoidance of doubt, all references to the Landlord Termination Right Period and/or Qualified Property throughout the Guaranty are hereby deemed deleted.

2.4 **Notices.** The portion of Section 18 of the Guaranty setting forth notice addresses for Tenant and Landlord is hereby deleted in its entirety and replaced with the following:

If to Guarantor:

c/o Brookdale Senior Living Inc.
105 Westwood Place, Suite 400
Brentwood, Tennessee 37027
Attention: General Counsel

With a copy to:

Skadden, Arps, Slate, Meagher & Flom, LLP
320 S. Canal Street
Chicago, IL 60657
Attention: Nancy Olson

If to Landlord:

c/o Ventas, Inc.
300 N. LaSalle Street, Suite 1600
Chicago, Illinois 60654
Attention: Senior Housing Asset Management
Telephone: (312) 660-3800
Fax No.: (312) 660-3850

With a copy to:

c/o Ventas, Inc.
300 N. LaSalle Street, Suite 1600
Chicago, Illinois 60654
Attention: Legal Department
Telephone: (312) 660-3800
Fax No.: (312) 660-3850

With a copy to:

Paul, Weiss, Rifkind, Wharton & Garrison LLP
1285 Avenue of the Americas
New York, New York 10019
Attention: Salvatore Gogliormella &
Matthew Dulak
Telephone: (212) 373-3302 & (212) 373-3898
Fax No.: (212) 492-0302 & (212) 492-0898

2.5 Confidentiality. Section 26(d) of the Guaranty is hereby deleted in its entirety and replaced with the following:

“(d) in connection with reporting of Facility portfolio based performance and other Facility portfolio information in filings with Securities and Exchange Commission by Landlord and its Affiliates, and/or Tenant or its Affiliates; (e) of the type customarily publicly disclosed by publicly traded healthcare real estate investment trusts;”

3. Miscellaneous.

3.1 Integrated Agreement; Modifications; Waivers. This Amendment and the Guaranty (as amended hereby) constitute the entire agreement between the parties hereto with respect to the subject matter hereof and supersede any and all prior representations, understandings and agreements, whether written or oral, with respect to such subject matter. Each of the parties hereto acknowledges that it has not relied upon, in entering into this

Amendment, any representation, warranty, promise or condition not specifically set forth in this Amendment.

3.2 Effect of Amendment. Except as expressly modified in this Amendment, the Guaranty shall remain in full force and effect and is expressly ratified and confirmed by the parties hereto. In the event of any inconsistencies between the terms of this Amendment and any terms of the Guaranty, the terms of this Amendment shall control.

3.3 Counterparts. This Amendment may be executed and delivered (including by facsimile, Portable Document Format (pdf) transmission, or DocuSign) in counterparts, all of which executed counterparts shall together constitute a single document. Signature pages may be detached from the counterparts and attached to a single copy of this document to physically form one document. Any such documents and signatures shall have the same force and effect as manually-signed originals and shall be binding on the parties hereto.

[signature pages follow]

IN WITNESS WHEREOF, this Amendment has been executed by Guarantor, Ventas, Tenant and Landlord as of the Amendment Effective Date.

GUARANTOR:

BROOKDALE SENIOR LIVING INC.,
a Delaware corporation

By: /s/ Chad C. White
Name: Chad C. White
Title: Executive Vice President, General Counsel
and Secretary

VENTAS:

VENTAS, INC.,
a Delaware corporation

By: /s/ Christian N. Cummings
Name: Christian N. Cummings
Title: Authorized Signatory

TENANT:

BLC-THE HALLMARK, LLC, a Delaware limited liability company

By: /s/ Chad C. White
Name: Chad C. White
Title: President and Secretary

BLC-KENWOOD OF LAKE VIEW, LLC, a Delaware limited liability company

By: /s/ Chad C. White
Name: Chad C. White
Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BROOKDALE SENIOR LIVING COMMUNITIES, INC. a Delaware corporation (f/k/a Alterra Healthcare Corporation and Alternative Living Services, Inc.)

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

ACKNOWLEDGEMENT

STATE OF TENNESSEE)

) :ss.:

COUNTY OF WILLIAMSON)

Before me, the undersigned, a Notary Public in and for said County and State, personally appeared Brookdale Senior Living Communities, Inc., a Delaware corporation ("Company"), by Chad C. White, its Executive Vice President and Secretary, which Company executed the foregoing instrument, who acknowledged that she/he did sign the foregoing instrument for and on behalf of the Company, being thereunto duly authorized and that the same is her/his free act and deed individually and in said capacity and the free and deed of the Company.

IN TESTIMONY WHEREOF, I have hereunto set my hand and official seal at Brentwood, Tennessee, this 17th day of December, 2024.

SEAL

/s/ Jenna Machiran

Notary Public

Print Name: Jenna Machiran

My commission expires: 02/20/2028

Acting in the county of: Williamson

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BLC-GABLES AT FARMINGTON, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-DEVONSHIRE OF HOFFMAN ESTATES, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

BLC-SPRINGS AT EAST MESA, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: President and Secretary

BLC-RIVER BAY CLUB, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BLC-WOODSIDE TERRACE, L.P., a Delaware limited partnership

By: BLC-Woodside Terrace, LLC, a Delaware limited liability company, its general partner

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

BLC-ATRIUM AT SAN JOSE, L.P., a Delaware limited partnership

By: BLC-Atrium at San Jose, LLC, a Delaware limited liability company, its general partner

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

BLC-BROOKDALE PLACE OF SAN MARCOS, L.P., a Delaware limited partnership

By: BLC-Brookdale Place of San Marcos, LLC, a Delaware limited liability company, its general partner

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BLC-PONCE DE LEON, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-PARK PLACE, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-HAWTHORNE LAKES, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-THE WILLOWS, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BLC-BRENDENWOOD, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-CHATFIELD, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BROOKDALE LIVING COMMUNITIES OF FLORIDA, INC. a Delaware corporation

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-DNC, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-GV, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SW ASSISTED LIVING, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

SUMMERVILLE AT FAIRWOOD MANOR, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

SUMMERVILLE AT HERITAGE PLACE, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

SUMMERVILLE 5, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

SUMMERVILLE 4, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

SUMMERVILLE 14, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

SUMMERVILLE 15, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE 16, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

SUMMERVILLE 17, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE AT RIDGEWOOD GARDENS LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

ALS PROPERTIES TENANT I, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

ACKNOWLEDGEMENT

STATE OF TENNESSEE)

) :ss.:

COUNTY OF WILLIAMSON)

Before me, the undersigned, a Notary Public in and for said County and State, personally appeared ALS Properties Tenant I, LLC, a Delaware limited liability company ("Company"), by Chad C. White, its Executive Vice President and Secretary, which Company executed the foregoing instrument, who acknowledged that she/he did sign the foregoing instrument for and on behalf of the Company, being thereunto duly authorized and that the same is her/his free act and deed individually and in said capacity and the free and deed of the Company.

IN TESTIMONY WHEREOF, I have hereunto set my hand and official seal at Brentwood, Tennessee, this 17th day of December, 2024.

SEAL

/s/ Jenna Machiran

Notary Public

Print Name: Jenna Machiran

My commission expires: 02/20/2028

Acting in the county of: Williamson

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

ALS PROPERTIES TENANT II, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

ALS LEASING, INC., a Delaware corporation

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

ACKNOWLEDGEMENT

STATE OF TENNESSEE)
) :ss.:
COUNTY OF WILLIAMSON)

Before me, the undersigned, a Notary Public in and for said County and State, personally appeared ALS Leasing, Inc., a Delaware corporation ("Company"), by Chad C. White, its Executive Vice President and Secretary, which Company executed the foregoing instrument, who acknowledged that she/he did sign the foregoing instrument for and on behalf of the Company, being thereunto duly authorized and that the same is her/his free act and deed individually and in said capacity and the free and deed of the Company.

IN TESTIMONY WHEREOF, I have hereunto set my hand and official seal at Brentwood, Tennessee, this 17th day of December, 2024.

SEAL

/s/ Jenna Machiran

Notary Public

Print Name: Jenna Machiran

My commission expires: 02/20/2028

Acting in the county of: Williamson

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

ASSISTED LIVING PROPERTIES, INC., a Kansas corporation

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

ACKNOWLEDGEMENT

STATE OF TENNESSEE)
) :ss.:
COUNTY OF WILLIAMSON)

Before me, the undersigned, a Notary Public in and for said County and State, personally appeared Assisted Living Properties, Inc., a Kansas corporation ("Company"), by Chad C. White, its Executive Vice President and Secretary, which Company executed the foregoing instrument, who acknowledged that she/he did sign the foregoing instrument for and on behalf of the Company, being thereunto duly authorized and that the same is her/his free act and deed individually and in said capacity and the free and deed of the Company.

IN TESTIMONY WHEREOF, I have hereunto set my hand and official seal at Brentwood, Tennessee, this 17th day of December, 2024.

SEAL

/s/ Jenna Machiran

Notary Public

Print Name: Jenna Machiran

My commission expires: 02/20/2028

Acting in the county of: Williamson

BLC-THE HERITAGE OF DES PLAINES, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

LANDLORD:

VENTAS REALTY, LIMITED PARTNERSHIP, a Delaware limited partnership

By: Ventas, Inc., a Delaware corporation, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: Senior Vice President

PSLT-ALS PROPERTIES I, LLC, a Delaware limited liability company

By: PSLT-ALS Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner By:

Ventas Provident, LLC, its sole member By:

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

PSLT-ALS PROPERTIES II, LLC, a Delaware limited liability company

By: PSLT-ALS Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member By:

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

PSLT-ALS PROPERTIES IV, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

PSLT-ALS PROPERTIES III, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-2960, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-HV, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member By:

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

RIVER OAKS PARTNERS, an Illinois general partnership

By: Brookdale Holdings, LLC, its managing partner

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF MINNESOTA, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BROOKDALE LIVING COMMUNITIES OF CONNECTICUT, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

PSLT-BLC PROPERTIES HOLDINGS, LLC, a Delaware limited liability company

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

THE PONDS OF PEMBROKE LIMITED PARTNERSHIP, an Illinois limited partnership

By: Brookdale Holdings, LLC, its general partner

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BROOKDALE LIVING COMMUNITIES OF ARIZONA-EM, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF MASSACHUSETTS-RB, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BROOKDALE LIVING COMMUNITIES OF CALIFORNIA-RC, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF CALIFORNIA, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BLC OF CALIFORNIA-SAN MARCOS, L.P., a Delaware limited partnership

By: Brookdale Living Communities of California-San Marcos, LLC, its general partner

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF WASHINGTON-PP, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-II, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF NEW JERSEY, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

BROOKDALE LIVING COMMUNITIES OF FLORIDA-CL, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

NATIONWIDE HEALTH PROPERTIES, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

2010 UNION LIMITED PARTNERSHIP, a Washington limited partnership

By: Nationwide Health Properties, LLC, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

NH TEXAS PROPERTIES LIMITED PARTNERSHIP, a Texas limited partnership

By: MLD Texas Corporation, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

MLD PROPERTIES, INC., a Delaware corporation

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

JER/NHP SENIOR LIVING ACQUISITION, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

JER/NHP SENIOR LIVING KANSAS, INC., a Kansas corporation

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

JER/NHP SENIOR LIVING TEXAS, L.P., a Texas limited partnership

By: JER/NHP Management Texas, LLC, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

MLD PROPERTIES LIMITED PARTNERSHIP, a Delaware limited partnership

By: MLD Properties II, Inc., its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

NHP MCCLAIN, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

VENTAS FAIRWOOD, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

VENTAS FRAMINGHAM, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

VENTAS WHITEHALL ESTATES, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

VTR-EMRTS HOLDINGS, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 1 to Amended and Restated Guaranty

Exhibit 10.1.11

Portions of this exhibit that have been marked by [***] have been omitted because the Registrant has determined they are not material and would likely cause competitive harm to the Registrant if publicly disclosed.

AMENDMENT NO. 45 TO AMENDED AND RESTATED MASTER LEASE AND SECURITY AGREEMENT

(Approval Term Extension for Certain Facilities; Sale or Transition of Additional Approved Projects; Requested Certain Facilities; Provision of Certain Landlord UE Capital Funds)

THIS AMENDMENT NO. 45 TO AMENDED AND RESTATED MASTER LEASE AND SECURITY AGREEMENT (hereinafter, this "Amendment") is effective as of October 23, 2023 December 18, 2024 (the "Amendment Effective Date"), by and among each of the signatories hereto identified as "Landlord" "Landlord" (individually and collectively, "Landlord"), and each of the signatories hereto identified as "Tenant" "Tenant" (individually and collectively, "Tenant").

RECITALS

A. Landlord and Tenant are parties to that certain Amended and Restated Master Lease and Security Agreement, dated as of July 26, 2020, as amended by that certain Amendment No. 1 to Amended and Restated Master Lease and Security Agreement (McMinnville Lease Combination) effective as of April 15, 2021 (the "First Amendment"), that certain Amendment No. 2 to Amended and Restated Master Lease and Security Agreement (Extension of Deadline for Requested Landlord UE Funds) dated effective as of July 19, 2021, and that certain Amendment No. 3 to Amended and Restated Master Lease and Security Agreement (Extension of Deadline for, and Reallocation of, Requested Landlord UE Funds) effective as of July 15, 2022, and that certain Amendment No. 4 to Amended and Restated Master Lease and Security Agreement (Approval of Additional Approved Projects; Requested Landlord UE Funds) effective as of October 23, 2023 (as so amended, the "Master Lease"); and

B. Landlord and Tenant wish to further amend the Master Lease to, add certain Approved Projects, extend among other things, renew the deadline for Tenant to request Requested Landlord UE Funds Term with respect to such additional Approved Projects, certain Facilities and modify provide for the Landlord Funds Rate with respect to such additional Approved Projects. sale or transition of certain other Facilities.

NOW, THEREFORE, in consideration of the foregoing Recitals, which by this reference are incorporated herein, and of other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, Landlord and Tenant agree as follows:

1. Capitalized Defined Terms. All capitalized terms used herein and not defined herein shall have the meanings ascribed thereto in the Master Lease. For purposes of this Amendment, the following terms shall have the following meanings:

2.1.1 Amendment "Additional Capital Rent" means, with respect to Lease any 25-27 Capital Funds (as defined below) disbursed to Tenant, (i) the amount of such 25-27 Capital Funds, .

2.1. multiplied by Schedule 6.3.5.2 (ii) the greater of (x) 8% and (y) the rate on Ten-Year United States Treasury Notes (as of the Master Lease is hereby amended date of such disbursement) plus 3.5%. For the avoidance of doubt, the amount of Additional Capital Rent with respect to add the projects identified on each disbursement of 25-27 Capital Funds shall be determined (and added to Minimum Rent in accordance with Exhibit A Section 5.5 attached hereto (the "Lisle and Des Plaines Projects") on or prior to below) as of the date listed adjacent to the Lisle and Des Plaines Projects on Exhibit A, such Lisle and Des Plaines Projects shall hereafter constitute an "Approved Project", and the approved budget for such Lisle and Des Plaines Projects is as set forth under the heading "Approved Budget" for each such project as set forth on Exhibit A.

2.2. Notwithstanding anything to the contrary set forth in Section 6.3.5.2 of the Master Lease, Tenant may make requests for disbursement of Requested Landlord UE Funds for

each such disbursement (and, as part of Minimum Rent, shall escalate in accordance with Section 2.2 below during the Renewal Term).

1.2 “[***] Rent Credit” means an amount equal to (i) the net cash proceeds and/or other consideration actually received by the applicable Landlord Seller at the closing of the Lisle sale of the Sale Property commonly known as “Brookdale [***]”, after deducting therefrom all actual, reasonable, out-of-pocket expenses incurred by the applicable Landlord Seller and Des Plaines Projects its Affiliates in connection with such sale (including without limitation recording costs, transfer taxes, title and survey costs, escrow charges, broker’s fees, marketing costs and attorneys’ fees), multiplied by (ii) [***] (as of the date of such sale) plus [***].

1.3 “Landlord Seller” means, with respect to any Sale Property, the Landlord that owns such Sale Property as identified on or prior Schedule 1 to the date listed adjacent Master Lease.

1.4 “Monthly [***] Rent Credit” means an amount equal to such Lisle and Des Plaines Projects the [***] Rent Credit divided by 12.

1.5 “Renewal Properties” means the Facilities identified on Exhibit A Schedule 1 attached hereto.

1.6 “Sale Properties” means the Facilities identified on Schedule 2 attached hereto.

1.7 “Transition Properties” means the Facilities identified on Schedule 3 attached hereto.

2. Renewal Properties.

2.3.2.1 Tenant hereby exercises its option to extend the Term for the first Renewal Term in accordance with Section 3.2 of the Master Lease with respect to the Renewal Properties, and Landlord hereby waives the requirement for Tenant to deliver a Renewal Notice with respect to such extension. Upon the commencement of the Renewal Term, the Master Lease shall expire as to the Sale Properties and Transition Properties that are then still subject to the Master Lease. There shall be no reduction of Minimum Rent pursuant to Section 7.4.12 of the Master Lease on account of such expiration, it being agreed that Minimum Rent during the Renewal Term shall be as set forth in Section 2.2 below.

2.2 Notwithstanding anything to the contrary contained in the Master Lease (including Section 4.1.3 thereof), Minimum Rent for the first Lease Year of the Renewal Term (i.e., the Lease Year commencing on January 1, 2026 and continuing through December 31, 2026) shall be equal to the sum of (i) \$64,000,000 plus (ii) the Additional Capital Rent with respect to 25-27 Capital Funds funded through December 31, 2026. For the avoidance of doubt, Minimum Rent as of January 1, 2026 shall take into account the increase pursuant to Section 4.1.2 of the Master Lease in the Additional Capital Rent with respect to any 25-27 Capital Funds disbursed to Tenant on or before December 31, 2025. Minimum Rent (including the Additional Capital Rent component thereof) shall thereafter escalate during each Lease Year of the Renewal Term in accordance with Section 4.1.2 of the Master Lease.

2.3 No later than February 28, 2025, Landlord and Tenant may (but shall not be obligated to) mutually agree to modify the Proportionate Shares of the Renewal Properties, and upon any such agreement Landlord and Tenant shall execute and deliver an amendment to the Master Lease reflecting such new Proportionate Shares (but not otherwise modifying the terms of Section 2.2 above).

2.4 With respect to the Renewal Properties only, Exhibit F to the Master Lease is hereby replaced in its entirety by Exhibit F attached hereto. Notwithstanding anything to the contrary in the Master Lease (including, without limitation, Section 5.8 thereof), the Guaranty, or any other agreement entered into in connection with the Master Lease and the matters contemplated thereunder, and for the avoidance of doubt, from and after the Amendment Effective Date, Tenant shall not be required to provide to Landlord in respect of the Renewal Properties information required to be provided under Sections 1, 2.2, 2.3, 2.4 and 3.5 of the version of Exhibit F to the Master Lease in effect for the Renewal Properties immediately prior to the Amendment Effective Date (and remaining in effect after the Amendment Effective Date for the Sale Properties and Transition Properties).

3. Sale Properties.

3.1 Landlord shall use commercially reasonable efforts to sell the Sale Properties. In connection with the sale of any Sale Property, the applicable Landlord Seller shall execute and deliver a purchase contract acceptable to such Landlord Seller (“SF Purchase Contract”) with the prospective purchaser of such Sale Property (each, a “Purchaser”), and Tenant shall cooperate reasonably and in good faith in the orderly transition of such Sale Property. Without limiting the generality of the foregoing and without limiting the parties’ obligations with respect to the surrender and transition of Facilities as to which the Master Lease terminates (as set out in the Master Lease), Tenant shall (i) at the applicable Purchaser’s election, enter into an operations transfer agreement with the applicable Purchaser or its designee and, only if the new operator of such Sale Property is an Affiliate of Landlord, a joinder to the operations transfer agreement by Guarantor in order to guaranty Tenant’s obligations thereunder (each such agreement and guaranty (if applicable), an “OTA”) in substantially the same form as the Form OTA (with changes thereto to reflect (A) that the applicable successor operator will use commercially reasonable efforts to cooperate with Tenant (or its applicable Affiliate(s)) to collect any accounts receivable outstanding as of the applicable date of sale (it being agreed and understood that (x) commercially reasonable efforts shall not require such successor operator to institute eviction or other proceedings against any resident or require such successor operator to incur out-of-pocket expenses

(unless reimbursed by Tenant (or its applicable Affiliate(s)) and (y) any accounts receivable collected after the applicable date of sale shall be applied in accordance with the terms of the Form OTA), (B) the provisions of this Amendment (as applicable) and (C) revisions requested by the applicable Purchaser that are reasonably satisfactory to Tenant) concurrently with the execution and delivery of the applicable SF Purchase Contract (it being agreed that Landlord shall keep Tenant reasonably apprised of the status of the negotiation of each SF Purchase Contract and shall endeavor to give Tenant at least thirty (30) days' notice prior to entry into each SF Purchase Contract), (ii) keep Landlord reasonably informed of the status of the negotiation of each OTA, send each draft of an OTA exchanged by the parties to Landlord concurrently with or promptly after such exchange, and afford Landlord a reasonable opportunity to participate in all material discussions relating to each OTA, (iii) promptly upon a reasonable request by Landlord, disclose any information or provide any document (including

service and equipment contracts and leases) in its possession or control with respect to any Sale Property, *provided that* such information or document is not privileged or subject to a legal prohibition (including any duty of confidentiality) on disclosure to Landlord (and *provided, further, that* from and after the execution of an OTA, the OTA will govern Tenant's obligations to disclose information or provide documentation to the successor operator), (iv) coordinate with Landlord to deliver, immediately prior to or concurrently with each of the execution of any SF Purchase Contract and the closing of the sale of any Sale Property, in favor of the applicable Landlord Seller and its Affiliates, a representation and warranty certificate and indemnity agreement in respect of the applicable sale, in the form attached hereto as Annex 1, (v) following the execution and delivery of an SF Purchase Contract, use commercially reasonable, diligent efforts to cooperate (including causing its Affiliates to use such efforts) in the applicable Purchaser's or its designee's efforts to obtain as soon as practicable any necessary regulatory licenses, approvals and other authorizations required with respect to the sale and transfer of operations of the applicable Sale Property (*provided, however*, in no event shall Tenant or any of its Affiliates be required to enter into any interim or bridge arrangement in connection with Purchaser's, its designee's, and/or its or designee's successor operator's regulatory approvals), (vi) not take any action or omit to take any action that causes the applicable Landlord Seller to default on its obligations under an SF Purchase Contract or any document executed or delivered in connection therewith, and (vii) at the closing of the sale of each Sale Property, convey to the applicable Purchaser (or its designee) all Tenant Property relating to such Sale Property (excluding the Excluded Property and the Excluded Vehicles), by executing and delivering such assignments, conveyance documents, bills of sale and other instruments as Landlord shall reasonably require to effect such conveyance, and otherwise reasonably assist Landlord and the applicable Purchaser (or its designee) in connection with such conveyance.

3.2 Upon the closing of the sale of each Sale Property, the Master Lease shall terminate as to such Sale Property, and such Sale Property shall constitute a Deleted Facility under Section 7.4.12 of the Master Lease and the date of the closing will be deemed the "Property Removal Date" (except that there shall be no reduction of Minimum Rent pursuant to Section 7.4.12 of the Master Lease with respect to such Sale Property. Notwithstanding anything to the contrary in the Master Lease or this Amendment, Tenant shall be required to continue paying Minimum Rent with respect to each Sale Property in accordance with the terms of the Master Lease through December 31, 2025 (irrespective of when the sale of such Sale Property occurs); *provided that*, in connection with the sale of the Sale Property commonly known as "Brookdale [***]," Tenant shall be entitled to a credit against future Minimum Rent due under the Master Lease in an amount equal to the Monthly [***] Rent Credit each month (which will be prorated for the month of sale if the sale occurs on any day other than the first day of any month) from and after the sale of such Sale Property and through December 31, 2025.

3.3 In the event that any Sale Property has not been sold on or prior to December 31, 2025 (any such Sale Property, an "Unsold Sale Property"), at Landlord's election, Tenant (or its Affiliate) shall agree to manage such Unsold Sale Property commencing on January 1, 2026 and continuing until the earlier to occur of (i) the date of the transition or sale of such Unsold Sale Property and (ii) December 31, 2026. The management agreement between Landlord (or its Affiliate) and Tenant (or its Affiliate) at each such Unsold Sale Property shall be substantially similar to the management agreement that is currently in place for the facility commonly known as "Brookdale [***]" (with the addition of such license-related provisions and the making of such other changes as may be necessary or reasonably appropriate in light of the

applicable facility type), with a management fee equal to [***]. If it is impracticable due to regulatory restrictions or requirements for an Affiliate of Landlord to enter into a management agreement with Tenant or an Affiliate of Tenant for any Unsold Sale Property on or prior to December 31, 2025, then at Landlord's election Tenant or its Affiliate shall instead enter into a separate agreement for such Unsold Sale Property (effective as of January 1, 2026) that replicates (to the fullest extent possible) the arrangements that would have applied if the applicable parties had entered into a management agreement for such Unsold Sale Property as described above (including that Tenant or its Affiliate will receive a [***] management fee) and that complies (in Landlord's sole judgment) with the requirements relating to Landlord's and its Affiliates' qualification as a real estate investment trust (including, without limitation, the provisions of Section 856 of the Code). Tenant shall cooperate with any transition and/or sale (including, for the avoidance of doubt, any transition or sale occurring after December 31, 2025) of an Unsold Sale Property in a manner consistent with the cooperation contemplated in the Master Lease and in Section 3.1 above and Section 4.1 below (notwithstanding the earlier expiration of the Master Lease with respect to such Unsold Sale Property).

3.4 Exhibit L to the Master Lease is hereby deleted in its entirety, and all references to Exhibit L and/or "Sale Facility" throughout the Master Lease are hereby deleted.

4. Transition Properties.

4.1 Landlord shall use commercially reasonable efforts to effectuate the orderly transition of the Transition Properties to one or more successor operators/managers designated by Landlord (each, a “**Successor Operator**”) on or after September 1, 2025 (the date of such transition for any Transition Property, a “**Transition Date**”). Until the Transition Date for each Transition Property, Tenant shall operate such Transition Property in the ordinary course of business and consistent with past practice (in each case in all material respects), it being acknowledged that Tenant and its Affiliates’ implementation of new or changed policies or procedures substantially on a system-wide basis or a market basis, whether owned or leased by Tenant and its Affiliates) effectuated substantially concurrently are considered operating in the ordinary course of business and consistent with past practice; *provided, further, that* Tenant shall not operate in a manner that is likely to adversely affect the Transition Properties in a disproportionate manner as compared to other properties owned or leased by Tenant or its Affiliates. Without limiting the parties’ obligations with respect to the surrender and transition of Facilities as to which the Master Lease terminates (as set out in the Master Lease), Landlord and Tenant shall cooperate to effectuate the orderly transition of the Transition Properties, including, without limitation, by (i) complying with reasonable lender requirements and reasonably cooperating with Landlord to obtain any required lender consents (at no material out of pocket cost to Tenant or any of its Affiliates), (ii) at Landlord’s election, entering into an operations transfer agreement with (and, only if a Successor Operator of such Transition Property is an Affiliate of Landlord, a joinder to the operations transfer agreement by Guarantor in order to guaranty Tenant’s obligations thereunder in favor of) the Successor Operator with respect to each transition in substantially the same form as the Form OTA (with changes thereto to reflect (A) that the applicable Successor Operator will use commercially reasonable efforts to cooperate with Tenant (or its applicable Affiliate(s)) to collect any accounts receivable outstanding as of the applicable Transition Date (it being agreed and understood that (x) commercially reasonable efforts shall not require such Successor Operator to institute eviction or other proceedings against any resident or require such Successor Operator to incur out-of-pocket expenses (unless

reimbursed by Tenant (or its applicable Affiliate(s)) and (y) any accounts receivable collected after the Transition Date shall be applied in accordance with the terms of the Form OTA), (B) the provisions of this Amendment (as applicable) and (C) revisions requested by the Successor Operator that are reasonably satisfactory to Tenant), concurrently with a filing by the applicable Successor Operator of an application for any necessary regulatory licenses, approvals or other authorizations required with respect to the transfer of operations of the applicable Transition Property, (iii) use commercially reasonable, diligent efforts to cooperate (and cause its applicable Affiliates to use such efforts to cooperate) in the Successor Operator’s efforts to obtain as soon as practicable any necessary regulatory licenses, approvals and other authorizations required with respect to the transfer of operations of the applicable Transition Property (*provided, however, that*, in no event shall Tenant or any of its Affiliates be required to enter into any interim or bridge arrangement in connection with Successor Operator’s or any of its Affiliates’ regulatory approvals for any Transition Property), and (iv) on each Transition Date, conveying to the applicable Successor Operator (or its designee) all Tenant Property relating to the applicable Transition Property (excluding the Excluded Property and the Excluded Vehicles) by executing and delivering such assignments, conveyance documents, bills of sale and other instruments as Landlord shall reasonably require to evidence such conveyance and otherwise reasonably assisting Landlord and such Successor Operator (or its designee) in connection with such conveyance. Landlord and each Successor Operator shall coordinate site visits with Tenant in an orderly manner, including providing at least two Business Days’ notice prior to any visit to any Transition Property and the opportunity for Tenant’s representatives to participate in each such visit, in each case in accordance with the terms of the operations transfer agreement entered into with the Successor Operator (once executed). On each Transition Date, the Master Lease shall terminate as to the applicable Transition Property, and such Transition Property shall constitute a Deleted Facility under Section 7.4.12 of the Master Lease. For the avoidance of doubt, the Transition Date will be deemed the “Property Removal Date” pursuant to the terms of the Master Lease, and (without limiting the proviso at the end of Section 5.5 below) all Minimum Rent shall terminate as to such Transition Property as of the earlier of (A) the Transition Date and (B) December 31, 2025 (and, in any event, will be prorated for the month of transition if the Transition Date occurs on any day other than the first day of any month).

4.2 [***]

4.3 In the event that any Transition Property has not had a Transition Date on or prior to December 31, 2025, at Landlord’s election, Tenant shall manage such Transition Property commencing on January 1, 2026 and continuing until the earlier to occur of (a) the Transition Date or date of sale of such Transition Property and (b) December 31, 2026; *provided that*, solely in the case of the Transition Property commonly known as “Brookdale [***]”, the management agreement shall continue until the [***] State Department of Health has approved applications by Landlord or its designee for a change of ownership and a change of management (unless Landlord or its designee in its sole discretion enters into alternative arrangements with the holder of the existing license with respect to the operation of such Transition Property pending such approvals, which alternative arrangements shall in no event involve any interim or bridge arrangement(s) by Tenant or any of its Affiliates). The management agreement between Landlord (or its Affiliate) and Tenant (or its Affiliate) at each such Transition Property shall be substantially similar to the management agreement that is currently in place for the facility commonly known as “Brookdale [***]” (with the addition of such license-related provisions and the making of such other changes as may be necessary or reasonably appropriate in light of the

applicable facility type), with a management fee equal to [***]. Tenant shall cooperate with any transition and/or sale (including, for the avoidance of doubt, any transition or sale occurring after December 31, 2025) of any such Transition Property in a manner consistent with the cooperation contemplated in the Master Lease and in Sections 3.1 (with respect to a sale) or Section 4.1 (with respect to any transition) above (notwithstanding the earlier expiration of the Master Lease with respect to such Transition Property), *provided, however*, Tenant shall not be required to deliver any representation and warranty certificate and indemnity agreement in connection with any sale of a Transition Property.

5. Upgrade Expenditures.

5.1 Landlord shall make up to \$35,000,000 (in the aggregate) available to Tenant for Upgrade Expenditures at any of the Facilities during calendar years 2025-2027 (collectively, the “**25-27 Capital Funds**”), *provided that* (i) no more than \$15,000,000 shall be funded in any one calendar year and (ii) for the avoidance of doubt, any Alterations performed using the 25-27 Capital Funds shall be subject to the requirements of Section 6.4.1 of the Master Lease (as applicable).

5.2 Tenant shall be permitted to use 25-27 Capital Funds that are disbursed to Tenant to satisfy up to 50% of the Facility Required Upgrade Expenditures Amount required to be spent pursuant to the terms of the Master Lease. The 25-27 Capital Funds that are credited in any given Upgrade Expenditures Test Period towards the applicable Facility Required Upgrade Expenditures Amount in the foregoing sentence may be used for any Upgrade Expenditures, and the 25-27 Capital Funds that are not so credited shall be used only for Upgrade Expenditures in the following categories of expenses: (a) [***] (for items or projects equal to or greater than \$[***]), (b) [***], (c) [***], (d) [***], and (e) [***].

5.3 Without derogating from any of the limitations set forth in Sections 5.1 and 5.2 above, Tenant's requests for, and Landlord's funding of, 25-27 Capital Funds shall be governed by the following sections of the Master Lease: Section 6.3.5.1, the first two sentences of Section 6.3.5.2, and Section 6.3.5.4; *provided that*, for these purposes: (i) “Landlord UE Funds” shall be deemed to refer to 25-27 Capital Funds, (ii) “Request Form” shall be deemed to refer to the form attached hereto as Exhibit I, (iii) “Subject Projects” shall be deemed to refer to the projects funded with 25-27 Capital Funds, and (iv) “Cost Savings” shall be deemed to refer to cost savings (through efficiencies or reductions in scope) relating to projects funded with 25-27 Capital Funds.

5.4 The Facility Required Upgrade Expenditures Amount and Facility Actual Upgrade Expenditures Amount under Section 6.3 of the Master Lease for each Transition Property or Sale Property shall be prorated as of the applicable Transition Date or date of sale, as applicable.

5.5 With respect to any disbursement of 25-27 Capital Funds to Tenant, in lieu of the Landlord Funds Rent Increase described in Section 6.5 of the Master Lease, the “Landlord Funds Rate” for purposes of calculating the Landlord Funds Additional Capital Rent Increase applicable with respect to disbursements of Landlord UE Funds in connection with the Lisle and Des Plaines Projects such disbursement shall be deemed added to Minimum Rent (and shall be [***] percent ([**]%) per annum, specifically allocated to the Facility or Facilities in respect of which such 25-27 Capital Funds were disbursed, as applicable) effective on the date of such disbursement. If Landlord makes such a disbursement on a day other than the first day of a calendar month, then the

2.4. Landlord Additional Capital Rent with respect to such disbursement shall, for the month in which such disbursement occurs, be prorated based on the number of days in the month falling on and Tenant acknowledge after the date of disbursement over the total number of days in the month and agree that (i) shall be due with the senior housing facility commonly known as “Brookdale Lisle IL/AL” (the “**Lisle Facility**”) is not a Facility under the Master Lease, but rather is the subject next scheduled installment of that certain Amended Minimum Rent. Upon any addition of Additional Capital Rent to Minimum Rent, and Restated Master Lease dated as of November 25, 2019 between The Ponds of Pembroke Limited Partnership and BLC-Devonshire of Lisle, LLC (the “**Lisle Lease**”), (ii) the Lisle Lease remains in full force and effect and is not modified by the terms of this Amendment, (iii) the portion without further action of the Lisle and Des Plaines Projects relating to parties, the Lisle Proportionate Share of each Facility shall be treated as an “Approved Project” revised to equal the percentage obtained by dividing the annual Minimum Rent allocated to such Facility (as adjusted under the Master Lease as though the Lisle Facility were a Facility under the Master Lease, and (iv) disbursements made by Landlord with respect to the Lisle Facility under this Section 6.3.5.5.5) by the aggregate annual Minimum Rent for the Premises (as adjusted under this Section 5.5) (*provided, for the avoidance of doubt, that any Additional Capital Rent allocated to any Transition Property or Sale Property shall continue to be part of the Master Lease shall be deemed to have been made to the Tenant of the Facility known as “Brookdale Des Plaines” for purposes of the increase in Annual Minimum Rent contemplated by Section 6.5 from and after the applicable Transition Date or date of the Master Lease (as modified hereby) sale*).

3.6. Miscellaneous.

3.1.6.1 Notices. The portion of Section 15.8 of the Master Lease setting forth notice addresses for Tenant and Landlord is hereby deleted in its entirety and replaced with the following:

If to Tenant:

c/o Brookdale Senior Living Inc.
105 Westwood Place, Suite 400
Brentwood, Tennessee 37027
Attention: General Counsel

With a copy to:

Skadden, Arps, Slate, Meagher & Flom, LLP
320 S. Canal Street
Chicago, IL 60657
Attention: Nancy Olson

If to Landlord:

c/o Ventas, Inc.
300 N. LaSalle Street, Suite 1600
Chicago, Illinois 60654
Attention: Senior Housing Asset Management Telephone: (312) 660-3800
Fax No.: (312) 660-3850

With a copy to:

c/o Ventas, Inc.
300 N. LaSalle Street, Suite 1600
Chicago, Illinois 60654
Attention: Legal Department
Telephone: (312) 660-3800
Fax No.: (312) 660-3850

With a copy to:

Paul, Weiss, Riffkind, Wharton & Garrison LLP
1285 Avenue of the Americas
New York, New York 10019
Attention: Salvatore Gogliormella &
Matthew Dulak
Telephone: (212) 373-3302 & (212) 373-3898
Fax No.: (212) 492-0302 & (212) 492-0898

6.2 Confidentiality. Section 15.16(d) of the Master Lease is hereby deleted in its entirety and replaced with the following:

“(d) in connection with reporting of Facility portfolio based performance and other Facility portfolio information in filings with the Securities and Exchange Commission by Landlord and its Affiliates, and/or Tenant and its Affiliates;”

6.3 Landlord Termination. Section 7.3 of the Master Lease is hereby deleted in its entirety.

6.4 [*].** From and after the Transition Date of the Facility known as Brookdale [***] located at [***], the terms of Schedule 2.3.5 that were added to the Master Lease pursuant to the First Amendment shall immediately be deemed deleted and of no further force and effect, without any further action required by Landlord, Tenant, and/or any of their respective Affiliates.

6.5 Survival. For the avoidance of doubt, all provisions of the Master Lease (as amended hereby) that pursuant to the terms of the Master Lease (as amended hereby) survive the expiration or termination of the Master Lease (as amended hereby) with respect to any Facility shall survive any expiration or termination of the Master Lease (as amended hereby) with respect to any Sale Property or Transition Property.

6.6 Integrated Agreement; Modifications; Waivers. This Amendment, and the Master Lease (as amended hereby), that certain letter agreement among Affiliates of Landlord and Tenant, dated as of the Amendment Effective Date, the Guaranty (as amended), and the other Existing BKD/VTR Documents (as defined in the Omnibus Agreement) (each as amended hereby, together with the “Transaction Documents” as defined in the Master Transaction Letter, applicable), constitute the entire agreement between the parties hereto with respect to the subject matter hereof and supersede any and all prior representations, understandings and agreements, whether written or oral, with respect to such subject matter. Each of the parties hereto acknowledges that it has not relied upon, in entering into this Amendment, any representation, warranty, promise or condition not specifically set forth in this Amendment.

3.2.6.7 Sealed Writing. The parties acknowledge and agree that the Master Lease, as amended by this Amendment, is intended to be a sealed instrument and to comply with Virginia Code Sections 55-2 and 11-3, and shall be interpreted as if the words “this deed of Lease” were included in the body of the Master Lease.

3.3.6.8 Effect of Amendment. Except as expressly modified in this Amendment, the Master Lease shall remain in full force and effect and is expressly ratified and confirmed by the parties hereto, and Tenant shall lease the Facilities (as modified by this Amendment) from Landlord on

the terms set forth in the Master Lease (as modified by this Amendment). In the event of any inconsistencies between the terms of this Amendment and any terms of the Master Lease, the terms of this Amendment shall control.

3.4.6.9 Counterparts. This Amendment may be executed and delivered (including by facsimile, Portable Document Format (pdf) transmission, or DocuSign) in counterparts, all of which executed counterparts shall together constitute a single document. Signature pages may be detached from the counterparts and attached to a single copy of this

document to physically form one document. Any such **facsimile** documents and signatures shall

have the same force and effect as manually-signed originals and shall be binding on the parties hereto.

[signature pages follow]

IN WITNESS WHEREOF, this Amendment has been executed by Landlord and Tenant as of the **date first written above.** **Amendment Effective Date.**

TENANT:

BLC-THE HALLMARK, LLC, a
Delaware limited liability
company

By: /s/ Chad C. White

Name: Chad C. White
Title: President and Secretary

BLC-KENWOOD OF LAKE
VIEW, LLC, a Delaware
limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President

and Secretary

By: /s/ Chad C. White

Name: Chad C. White
Title: President and Secretary

BLC-KENWOOD OF LAKE VIEW, LLC, a Delaware limited liability
company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

President and Secretary

Name: Chad C. White
Title: Executive Vice

BLC-DEVONSHIRE OF
HOFFMAN ESTATES,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

President and Secretary

Name: Chad C. White
Title: Executive Vice

BLC-SPRINGS AT
EAST MESA, LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Secretary

Name: Chad C. White
Title: President and

BLC-RIVER BAY
CLUB, LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice
President and Secretary

*Signature Page-Amendment No. 5 to Amended and Restated Master Lease
and Security Agreement*

BLC-WOODSIDE
TERRACE, L.P., a
Delaware limited
partnership

By: BLC-Woodside
Terrace, LLC, a
Delaware limited
liability company,
its general partner

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

BLC-ATRIUM AT SAN
JOSE, L.P., a Delaware
limited partnership

By: BLC-Atrium at San
Jose, LLC, a
Delaware limited
liability company,
its general partner

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

BLC-BROOKDALE
PLACE OF SAN
MARCOS, L.P., a
Delaware limited
partnership

By: BLC-Brookdale
Place of San
Marcos, LLC, a
Delaware limited
liability company,
its general partner

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

*Signature Page-Amendment No. 5 to Amended and Restated Master Lease
and Security Agreement*

BLC-PONCE DE
LEON, LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

BLC-PARK PLACE,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

BLC-HAWTHORNE
LAKES, LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

BLC-THE WILLOWS,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

BLC-
BRENDENWOOD,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice

President and Secretary

*Signature Page-Amendment No. 5 to Amended and Restated Master Lease
and Security Agreement*

BLC-CHATFIELD, LLC,
a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

BROOKDALE LIVING
COMMUNITIES OF
FLORIDA, INC. a
Delaware corporation

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

BROOKDALE LIVING
COMMUNITIES OF
ILLINOIS-DNC, LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

BROOKDALE LIVING
COMMUNITIES OF
ILLINOIS-GV, LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

*Signature Page-Amendment No. 5 to Amended and Restated Master Lease
and Security Agreement*

SW ASSISTED
LIVING, LLC, a
Delaware limited

Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE AT
FAIRWOOD MANOR,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE AT
HERITAGE PLACE,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE 5,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE 4,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

*Signature Page-Amendment No. 5 to Amended and Restated Master Lease
and Security Agreement*

SUMMERVILLE 14,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE 15,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE 16,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE 17,
LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

SUMMERVILLE AT
RIDGEWOOD
GARDENS LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

*Signature Page-Amendment No. 5 to Amended and Restated Master Lease
and Security Agreement*

ALS PROPERTIES
TENANT I, LLC, a
Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice

President and Secretary

BLC-DEVONSHIRE OF HOFFMAN ESTATES, LLC, a Delaware
limited liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

BLC-SPRINGS AT EAST MESA, LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White
Title: President and Secretary

BLC-RIVER BAY CLUB, LLC, a Delaware limited liability
company

By: /s/ Chad C. White

Name: Chad C. White
Title: Executive Vice President and Secretary

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BLC-WOODSIDE TERRACE, L.P., a Delaware limited partnership

By: BLC-Woodside Terrace, LLC, a Delaware limited liability company, its general partner

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-ATRIUM AT SAN JOSE, L.P., a Delaware limited partnership

By: BLC-Atrium at San Jose, LLC, a Delaware limited liability company, its general partner

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-BROOKDALE PLACE OF SAN MARCOS, L.P., a Delaware limited partnership

By: BLC-Brookdale Place of San Marcos, LLC, a Delaware limited liability company, its general partner

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Treasurer

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BLC-PONCE DE LEON, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-PARK PLACE, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-HAWTHORNE LAKES, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-THE WILLOWS, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BLC-BRENDENWOOD, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-CHATFIELD, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BROOKDALE LIVING COMMUNITIES OF FLORIDA, INC. a
Delaware corporation

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-GV, LLC, a
Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-DNC, LLC, a
Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SW ASSISTED LIVING, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE AT FAIRWOOD MANOR, LLC, a Delaware limited
liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

SUMMERVILLE AT HERITAGE PLACE, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE 5, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE 4, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

SUMMERVILLE 14, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE 15, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE 16, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

SUMMERVILLE 17, LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

SUMMERVILLE AT RIDGEWOOD GARDENS LLC, a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

ALS PROPERTIES TENANT I, LLC,
a Delaware limited liability company

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

ACKNOWLEDGEMENT

[illegible]

Before me, the undersigned, a Notary Public in and for said County and State, personally appeared ALS Properties Tenant I, LLC, a Delaware limited liability company ("Company"), by Chad C. White, its Executive Vice President and Secretary, which Company executed the foregoing instrument, who acknowledged that she/he did sign the foregoing instrument for and on behalf of the Company, being thereunto duly authorized and that the same is her/his free act and deed individually and in said capacity and the free and deed of the Company.

IN TESTIMONY WHEREOF, I have hereunto set my hand and official seal at Brentwood, Tennessee, this 23rd day of October, 2023.

SEAL

/s/ Jenna Machiran
Notary Public

Print Name: Jenna Machiran
My commission expires: 02/20/2028
Acting in the county of: Williamson

(SEAL) /s/ Terri Dunham
Notary Public

Print Name: Terri Dunham
My commission expires: 3-9-27
Acting in the County of: Williamson

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

SEAL

ASSISTED LIVING PROPERTIES, INC., a Kansas corporation /s/ Jenna Machiran

Notary Public

By: Print Name: /s/ Chad C. White Jenna Machiran

Name: Chad C. White

Title: Executive Vice President and Secretary

BLC-THE HERITAGE OF DES PLAINES, LLC, a Delaware limited liability company

By: My commission expires: /s/ Chad C. White 02/20/2028

Name: Chad C. White

Title: Executive Vice President and Secretary Acting in the county of: Williamson

LANDLORD:

VENTAS REALTY, LIMITED PARTNERSHIP, a Delaware limited partnership

By: Ventas, Inc., a Delaware corporation, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: Senior Vice President

ASSISTED LIVING PROPERTIES, INC., a

Kansas corporation

By: /s/ Chad C. White

Name: Chad C. White

Title: Executive Vice President and Secretary

ACKNOWLEDGEMENT

STATE OF TENNESSEE)
) :ss.:
COUNTY OF WILLIAMSON)

Before me, the undersigned, a Notary Public in and for said County and State, personally appeared Assisted Living Properties, Inc., a Kansas corporation("Company"), by Chad C. White, its Executive Vice President and Secretary, which Company executed the foregoing instrument, who acknowledged that she/he did sign the foregoing instrument for and on behalf of the Company, being thereunto duly authorized and that the same is her/his free act and deed individually and in said capacity and the free and deed of the Company.

IN TESTIMONY WHEREOF, I have hereunto set my hand and official seal at Brentwood, Tennessee, this 17th day of December, 2024.

SEAL

/s/ Jenna Machiran
Notary Public

Print Name: Jenna Machiran
My commission expires: 02/20/2028
Acting in the county of: Williamson

Signature Page-Amendment No. **45** to Amended and Restated Master Lease and Security Agreement

PSLT-ALS PROPERTIES I, BLC-THE HERITAGE OF DES
PLAINES, LLC, a Delaware limited liability company

By: PSLT-ALS Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

PSLT-ALS PROPERTIES II, LLC, a Delaware limited liability
company

By: PSLT-ALS Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

PSLT-ALS PROPERTIES IV, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

PSLT-ALS PROPERTIES III, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

By: /s/ Chad C.

White

Name: Chad C. White

Title: Executive Vice President and Secretary

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-2960, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-HV, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

RIVER OAKS PARTNERS, an Illinois general partnership

By: Brookdale Holdings, LLC, its managing partner

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF CONNECTICUT, LLC, a
Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

PSLT-BLC PROPERTIES HOLDINGS, LLC, a Delaware limited liability company

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

THE PONDS OF PEMBROKE LIMITED PARTNERSHIP, an Illinois limited partnership

By: Brookdale Holdings, LLC, its general partner

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF ARIZONA-EM, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF MASSACHUSETTS-RB,
LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF CALIFORNIA-RC, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF CALIFORNIA, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BLC OF CALIFORNIA-SAN MARCOS, L.P., a Delaware limited partnership

By: Brookdale Living Communities of California-San Marcos, LLC, its general partner

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF WASHINGTON-PP, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-II, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF NEW JERSEY, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF FLORIDA-CL, LLC, a
Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 4 to Amended and Restated Master Lease and Security Agreement

NATIONWIDE HEALTH PROPERTIES, LLC, a Delaware limited liability
company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

2010 UNION LIMITED PARTNERSHIP, a Washington limited partnership

By: Nationwide Health Properties, LLC, **LANDLORD:**

VENTAS REALTY, LIMITED PARTNERSHIP, a
Delaware limited partnership

By: Ventas, Inc., a Delaware corporation, its
general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings
Title: Senior Vice President

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

NH TEXAS PROPERTIES LIMITED PARTNERSHIP, a Texas limited partnership

By: MLD Texas Corporation, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

MLD PROPERTIES, INC., a Delaware corporation

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

JER/NHP SENIOR LIVING ACQUISITION, PSLT-ALS
PROPERTIES I, LLC, a Delaware limited liability company

By: PSLT-ALS
Properties Holdings,
LLC, its sole member

By: PSLT OP, L.P., its

sole member

sole member

By: PSLT GP, LLC, its

general partner

By: Ventas Provident,

LLC, its sole member

By: /s/ Christian N.

Cummings

Name: Christian N.

Cummings

Title: President

PSLT-ALS
PROPERTIES II, LLC,
a Delaware limited
liability company

By: PSLT-ALS
Properties Holdings,
LLC, its sole member

By: PSLT OP, L.P., its

sole member

By: PSLT GP, LLC, its

general partner

By: Ventas Provident,

LLC, its sole member

By: /s/ Christian N.

Cummings

Name: Christian N.

Cummings

Title: President

PSLT-ALS
PROPERTIES IV, LLC,
a Delaware limited
liability company

By: /s/ Christian N.

Cummings

Name: Christian N.

Cummings

Title: President

JER/NHP SENIOR LIVING KANSAS, INC., a Kansas corporation

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

JER/NHP SENIOR LIVING TEXAS, L.P., a Texas limited partnership

By: JER/NHP Management Texas, LLC, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

MLD PROPERTIES LIMITED PARTNERSHIP, a Delaware limited partnership

By: MLD Properties II, Inc. PSLT-ALS PROPERTIES III, LLC, a Delaware limited liability company

By: /s/ Christian N.

Cummings

Name: Christian N.

Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-2960, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its

sole member

By: PSLT GP, LLC, its

general partner

LLC, its sole member	By: Ventas Provident,
Cummings	By: <u>/s/ Christian N.</u>
Cummings	Name: Christian N.
	Title: President
	BROOKDALE LIVING COMMUNITIES OF ILLINOIS-HV, LLC, a Delaware limited liability company
	By: PSLT-BLC Properties Holdings, LLC, its sole member
sole member	By: PSLT OP, L.P., its
general partner	By: PSLT GP, LLC, its
LLC, its sole member	By: Ventas Provident,
Cummings	By: <u>/s/ Christian N.</u>
Cummings	Name: Christian N.
	Title: President
NHP MCCLAIN, LLC, a Delaware limited liability company	
By: <u>/s/ Christian N. Cummings</u>	
Name: Christian N. Cummings	
Title: President	

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

VENTAS FAIRWOOD, LLC, a Delaware limited liability company
RIVER OAKS PARTNERS, an Illinois general partnership

By: Brookdale
Holdings, LLC, its managing partner
By: PSLT-BLC
Properties
Holdings, LLC,
its sole member

By: PSLT OP, L.P.,
its sole member
By: PSLT GP, LLC,
its general partner

By: Ventas
Provident, LLC, its sole member
By: /s/ Christian N.
Cummings
Name: Christian N.
Cummings
Title: President

By: /s/ Christian N. Cummings
Name: Christian N. Cummings
Title: President

VENTAS FRAMINGHAM, LLC, a Delaware limited liability company
By: /s/ Christian N. Cummings
Name: Christian N. Cummings
Title: President

VENTAS WHITEHALL ESTATES, LLC, a Delaware limited liability company
By: /s/ Christian N. Cummings
Name: Christian N. Cummings
Title: President

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

VTR-EMRTS BROOKDALE LIVING COMMUNITIES OF
CONNECTICUT, LLC, a Delaware limited liability company

Cummings

By: /s/ Christian N.

Cummings

Name: Christian N.

Title: President

PSLT-BLC
PROPERTIES
HOLDINGS, LLC, a
Delaware limited
liability company

its sole member

By: PSLT OP, L.P.,

its general partner

By: PSLT GP, LLC,

Provident, LLC, its sole member

By: Ventas

Cummings

By: /s/ Christian N.

Cummings

Name: Christian N.

Title: President

BROOKDALE
LIVING
COMMUNITIES OF
ARIZONA-EM, LLC,
a Delaware limited
liability company

By: PSLT-BLC
Properties
Holdings, LLC,
its sole member

its sole member

By: PSLT OP, L.P.,

its general partner

By: PSLT GP, LLC,

By: Ventas
Provident, LLC, its sole member

By: /s/ Christian N.
Cummings

Name: Christian N.
Cummings
Title: President

By: /s/ Christian N. Cummings
Name: Christian N. Cummings
Title: President

Signature Page-Amendment No. 45 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF MASSACHUSETTS-RB, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings
Name: Christian N. Cummings
Title: President

Signature Page-Amendment No. 5 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF CALIFORNIA-RC, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF CALIFORNIA, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 5 to Amended and Restated Master Lease and Security Agreement

BLC OF CALIFORNIA-SAN MARCOS, L.P., a Delaware limited partnership

By: Brookdale Living Communities of California-San Marcos, LLC, its general partner

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF WASHINGTON-PP, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 5 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF ILLINOIS-II, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

By: Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

BROOKDALE LIVING COMMUNITIES OF NEW JERSEY, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 5 to Amended and Restated Master Lease and Security Agreement

BROOKDALE LIVING COMMUNITIES OF FLORIDA-CL, LLC, a Delaware limited liability company

By: PSLT-BLC Properties Holdings, LLC, its sole member

By: PSLT OP, L.P., its sole member

By: PSLT GP, LLC, its general partner

Ventas Provident, LLC, its sole member

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

NATIONWIDE HEALTH PROPERTIES, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

2010 UNION LIMITED PARTNERSHIP, a Washington limited partnership

By: Nationwide Health Properties, LLC, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 5 to Amended and Restated Master Lease and Security Agreement

NH TEXAS PROPERTIES LIMITED PARTNERSHIP, a Texas limited partnership

By: MLD Texas Corporation, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

MLD PROPERTIES, INC., a Delaware corporation

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

JER/NHP SENIOR LIVING ACQUISITION, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

JER/NHP SENIOR LIVING KANSAS, INC., a Kansas corporation

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

JER/NHP SENIOR LIVING TEXAS, L.P., a Texas limited partnership

By: JER/NHP Management Texas, LLC, its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

MLD PROPERTIES LIMITED PARTNERSHIP, a Delaware limited partnership

By: MLD Properties II, Inc., its general partner

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

NHP MCCLAIN, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 5 to Amended and Restated Master Lease and Security Agreement

VENTAS FAIRWOOD, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

VENTAS FRAMINGHAM, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

VENTAS WHITEHALL ESTATES, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

VTR-EMRTS HOLDINGS, LLC, a Delaware limited liability company

By: /s/ Christian N. Cummings

Name: Christian N. Cummings

Title: President

Signature Page-Amendment No. 5 to Amended and Restated Master Lease and Security Agreement

CONSENT AND REAFFIRMATION OF GUARANTOR

THIS CONSENT AND REAFFIRMATION OF GUARANTOR (this “**Reaffirmation**”) is entered into concurrently with and is attached to and hereby made a part of Amendment No. 45 to Amended and Restated Master Lease and Security Agreement (Term Extension for Certain Facilities; Sale or Transition of Certain Facilities; Provision of Certain Landlord Capital Funds) effective as of August 1, 2023 December 18, 2024 (the “**Lease Amendment**”) between Landlord and Tenant (both, as defined therein).

BROOKDALE SENIOR LIVING INC., a Delaware corporation ("**Guarantor**"), executed and delivered that certain Amended and Restated Guaranty dated as of July 26, 2020 (the (as amended from time to time, the "**Guaranty**"), pursuant to which Guarantor guaranteed for the benefit of Landlord the obligations of Tenant under the BKD/VTR Documents (as defined in the Guaranty).

FOR VALUABLE CONSIDERATION, receipt of which is hereby acknowledged, Guarantor hereby acknowledges, reaffirms and agrees:

1. Capitalized terms used but not defined in this Reaffirmation shall have the same meanings for purposes of this Reaffirmation as provided in or for purposes of the Lease Amendment.
2. Guarantor hereby (i) acknowledges and consents to the Lease Amendment, (ii) reaffirms its obligations under the Guaranty with respect to the Master Lease as amended by the Lease Amendment, and (iii) confirms that the Guaranty remains in full force and effect.
3. Although Guarantor has been informed of the terms of the Lease Amendment, Guarantor understands and agrees that Landlord has no duty to so notify it or to seek this or any future acknowledgment, consent or reaffirmation, and nothing contained herein shall create or imply any such duty as to any transactions, past or future.

Guarantor has executed this Consent and Reaffirmation of Guarantor effective as of the Amendment **Effective** Date.

GUARANTOR:

BROOKDALE SENIOR LIVING INC.,
a Delaware corporation

By: /s/ Chad C. White
Name: Chad C. White
Title: Executive Vice President,
General Counsel and Secretary

Exhibit 10.2.2

AMENDMENT NO. 1 TO
MASTER CREDIT FACILITY AGREEMENT
(SENIORS HOUSING)

(Brookdale 49)

THIS AMENDMENT NO. 1 TO MASTER CREDIT FACILITY AGREEMENT (SENIORS HOUSING) (this "**Amendment**") is made as of November 1, 2018, by and among (i) the entities named on the signature pages hereto as Borrower (individually, and collectively, "**Borrower**"), (ii) AHC Sterling House of Venice, LLC, a Delaware limited liability company ("**Released Borrower**"), (iii) **JONES LANG LASALLE MULTIFAMILY LLC**, a Delaware limited liability company ("**Lender**"), and (iv) **FANNIE MAE**, the corporation duly organized under the Federal National Mortgage Association Charter Act, as amended, 12 U.S.C. §1716 et seq. and duly organized and existing under the laws of the United States ("**Fannie Mae**").

RECITALS

A. Borrower, Released Borrower and Lender are parties to that certain Master Credit Facility Agreement (Seniors Housing), dated as of August 31, 2017 (as amended, restated, modified, or supplemented from time to time, the "**Master Agreement**").

B. All of Lender's right, title and interest in the Master Agreement and the Loan Documents executed in connection with the Master Agreement or the transactions contemplated by the Master Agreement have been assigned to Fannie Mae pursuant to that certain Assignment of Master Credit Facility Agreement and Other Loan Documents, dated as of August 31, 2017 (the "**Assignment**"). Fannie Mae has not (i) assumed any of the obligations of Lender under the Master Agreement or the Loan Documents to make Future Advances, or (ii) any of the obligations of Lender

which are servicing obligations delegated to Lender as servicer of the Advances contemplated by the Master Agreement. Fannie Mae has designated Lender as the servicer of the Advances contemplated by the Master Agreement. Lender is entering into this Amendment in its capacity as servicer of the Advances set forth in the Master Agreement.

C. Borrower and Released Borrower have requested and Fannie Mae and Lender have consented to the release from the Collateral Pool of (i) the Mortgaged Property commonly known as Brookdale Venice Island ("**Venice Island Property**"), which is owned by Released Borrower; (ii) the Mortgaged Properties known as Brookdale Leesburg AL, Brookdale Leesburg MC and Brookdale Pleasant Prairie, which, among other properties, are owned by AHC Purchaser, Inc. ("**AHC Properties**" and with the Venice Island Property, collectively, the "**Released Properties**"; such transaction being herein referred to as, the "**Release**"; and (iii) to the release of the Released Borrower as a Borrower under and a party to the Master Agreement.

D. The parties are executing this Amendment to reflect the Release in the Master Agreement.

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NOW, THEREFORE, the parties hereto, in consideration of the mutual promises and agreements contained in this Amendment and the Master Agreement, and other good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged, hereby agree as follows:

Section 1. Recitals. The recitals set forth above are incorporated herein by reference as if fully set forth in the body of this Amendment.

Section 2. Amendments to Master Agreement.

A. Fannie Mae and Lender hereby consent to the release from the Collateral Pool of the Released Properties, so that from and after the date hereof, Exhibit A of the Master Agreement is hereby amended to remove the Released Properties as Mortgaged Properties under the Collateral Pool.

B. The Master Agreement and the other Loan Documents are hereby amended to release the Released Borrower as a party thereto and a Borrower thereunder, except for any liabilities or obligations of the Released Borrower which arose prior to the date hereof or for any provisions of the Master Agreement and the other Loan Documents that are expressly stated to survive any release or termination. Exhibit A of the Master Agreement is hereby amended to remove the Released Borrower as a Borrower under the Master Agreement.

C. Each of Schedules 2, 5, 6, 10, 13, 16 and 23 of the Master Agreement is hereby amended to remove references to the Released Borrower and the Released Properties, as applicable.

Section 4. Full Force and Effect. Except as expressly modified hereby, the Master Agreement and all of the terms, conditions, covenants, agreements and provisions thereof remain in full force and effect and are hereby ratified and affirmed.

Section 5. Representations and Warranties. Borrower represents and warrants to Fannie Mae and Lender that all representations and warranties set forth in the Loan Documents are true and correct as of the date hereof and that no Event of Default or Potential Event of Default has occurred as of the date hereof.

Section 6. Counterparts. This Amendment may be executed in counterparts by the parties hereto, and each such counterpart shall be considered an original and all such counterparts shall constitute one and the same instrument.

Section 7. Exculpation and Governing Law. The provisions of Section 3.02 of the Master Agreement (entitled "Personal Liability of Borrower"), the provisions of Sections 15.01 of the Master Agreement (entitled "Choice of Law; Consent to Jurisdiction") and the provisions of Section 15.02 of the Master Agreement (entitled "Waiver of Jury Trial") are hereby

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incorporated into this Amendment by this reference to the fullest extent as if the text of such provisions were set forth in their entirety herein.

Section 3. Capitalized Terms. All capitalized terms used in this Amendment which are not specifically defined herein shall have the respective meanings set forth in the Master Agreement.

[The remainder of this page has been intentionally left blank.]

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IN WITNESS WHEREOF, the parties hereto have duly signed, sealed, and delivered this Amendment on the day and year first above written.

BORROWER:

FIT REN Nohl Ranch LP,
FIT REN Park LP,
FIT REN Mirage Inn LP,
FIT REN The Gables LP,
FIT REN Paulin Creek LP,
FIT REN Ocean House LP,
FIT REN Oak Tree LP,
FIT REN Pacific Inn LP,
each a Delaware limited partnership

By: FIT REN Holdings GP Inc., their general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

AHC Purchaser, Inc.,
a Delaware corporation

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

ARC Scottsdale, LLC,
ARC Sweet Life Shawnee, LLC,
ARCLP Charlotte, LLC,
ARC Wilora Assisted Living, LLC,
each a Tennessee limited liability company

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer of each Borrower

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ARC Westlake Village, Inc.,
a Tennessee corporation

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

AHC Sterling House of Brighton, LLC,
AHC Villas of the Atrium, LLC,
AHC Sterling House of Jacksonville, LLC,
AHC Sterling House of Panama City, LLC,
CMCP-Pinecastle, LLC,
AHC Sterling House of Port Charlotte, LLC,
AHC Sterling House of Punta Gorda, LLC,
CMCP-Roswell, LLC,
AHC Villas-Wynwood of River Place, LLC,
CMCP-Montrose, LLC,
AHC Villas-Wynwood of Courtyard Albany, LLC,
AHC Villas of Albany Residential, LLC,
AHC Wynwood of Rogue Valley, LLC,
CMCP-Club Hill, LLC,
AHC Sterling House of Corsicana, LLC,
Brookdale Cypress Station, LLC,
Brookdale Lakeway, LLC,
AHC Sterling House of Lewisville, LLC,
AHC Sterling House of Mansfield, LLC,
Brookdale Northwest Hills, LLC,
AHC Sterling House of Weatherford, LLC,
CMCP-Williamsburg, LLC,
each a Delaware limited liability company

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer of each Borrower

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RELEASED BORROWER: SCHEDULE 1

AHC Sterling House of Venice, LLC,
a Delaware limited liability company Renewal Properties

By: /s/ George T. Hicks [omitted for SEC purposes]

Name: George T. Hicks

Title: Executive Vice President and Treasurer

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LENDER:

SCHEDULE 2

JONES LANG LASALLE MULTIFAMILY, LLC,
a Delaware limited liability company Sale Properties

By: /s/ Beverly D. Berquam [omitted for SEC purposes]

Name: Beverly D. Berquam

Title: Vice President

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FANNIE MAE:

FANNIE MAE, the corporation duly organized under the Federal National Mortgage Association Charter Act, as amended, 12 U.S.C. §1716 et seq. and
duly organized and existing under the laws of the United States SCHEDULE 3

Transition Properties

By: /s/ Michael W. Dick

Name: Michael W. Dick

Title: Asst. Vice President

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Schedule 1

RELEASED PROPERTIES [omitted for SEC purposes]

	Property and Location	Address
1	Brookdale Leesburg AL	700 South Lake St., Leesburg, FL 34748
2	Brookdale Leesburg MC	710 South Lake St., Leesburg, FL 34748
3	Brookdale Venice Island	1200 Avenida del Circo, Venice, FL 34285
4	Brookdale Pleasant Prairie	777 88th Avenue, Kenosha, WI 53142

Exhibit 10.2.3 10.2.4
Execution Version

Portions of this exhibit that have been marked by [***] have been omitted because the Registrant has determined they are not material and would likely cause competitive harm to the Registrant if publicly disclosed.

REAFFIRMATION JOINDER AND SECOND THIRD AMENDMENT TO

MASTER CREDIT FACILITY AGREEMENT AND OTHER LOAN DOCUMENTS (Seniors Housing)

This REAFFIRMATION AND SECOND THIRD AMENDMENT TO MASTER CREDIT FACILITY AGREEMENT AND OTHER LOAN DOCUMENTS (this “**Amendment**”) is made as of December 15, 2023 December 20, 2024, by and among (i) the entities identified as Borrower set forth on Schedule Annex I attached hereto (individually and collectively, “**Borrower**”); (ii) JLL Real Estate Capital, LLC, a Delaware limited liability company (as successor-in-interest to Jones Lang LaSalle Multifamily, LLC, a Delaware limited liability company) (“**Lender**”); (iii) **Fannie Mae** FANNIE MAE, the corporation duly organized under the Federal National Mortgage Association Charter Act, as amended, 12 U.S.C. §1716 et seq. and duly organized and existing under the laws of the United States (“**Fannie Mae**”), (iv) Brookdale Senior Living Inc., a Delaware corporation (“Guarantor”), and (iv) (v) joined into by (a) the entities identified as Affiliated Master Lessee on the Summary of Master Terms as Affiliated Master Lessees pursuant to the Joinder attached hereto, and (b) the entities identified as Affiliated Property Manager on the Summary of Master Terms as Affiliated Property Managers pursuant to the Joinder attached hereto.

RECITALS

A. Borrower and Lender are parties to or have joined into that certain Master Credit Facility Agreement dated as of August 31, 2017, as amended by that certain Amendment No. 1 to Master Credit Facility Agreement, dated as of November 1, 2018, and as further amended by that certain Reaffirmation, Joinder and Second Amendment to Master Credit Facility Agreement, dated as of December 15, 2023 (as amended by this Amendment, and as may be further amended, restated, supplemented, or otherwise modified from time to time, the “**Master Agreement**”).

B. All of Lender's right, title and interest in the Master Agreement and the Loan Documents executed in connection with the Master Agreement or the transactions contemplated by the Master Agreement have been assigned to Fannie Mae pursuant to that certain Assignment of Master Credit Facility Agreement and Other Loan Documents, dated as of August 31, 2017, by that certain Assignment of Reaffirmation, Joinder and Second Amendment to Master Credit Facility Agreement and Other Loan Documents, dated as of December 15, 2023, and by that certain Assignment of Reaffirmation and Second Third Amendment to Master Credit Facility Agreement and Other Loan Documents, dated as of the date hereof (the "Assignment"). Fannie Mae has not assumed (i) any of the obligations of Lender (once an agreement is made for Lender to make a Future Advance) under the Master Agreement to make Future Advances or (ii) any of the obligations of Lender which are servicing obligations delegated to Lender as servicer of the Advances. Fannie Mae has designated Lender as the servicer of the Advances contemplated by the Master Agreement.

C. Borrower has requested that Lender make a Future Advance pursuant to the Master Agreement (the "Refinance Advance") in connection with certain amendments to refinance the payoff of that certain Renewed, Amended and Restated Multifamily Note, dated as of August 31, 2017, in the sum of \$292,500,000 \$390,000,000 (the "Payoff Variable Note").

D. The parties are executing this Amendment pursuant to the Master Agreement to reflect the repayment certain amendments of the Payoff Variable Note and to reflect the making of the Refinance Advance by Lender in the amount of \$179,541,000, \$344,226,000.

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AGREEMENT

NOW, THEREFORE, the parties hereto, in consideration of the mutual promises and agreements contained in this Amendment and the Master Agreement, and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, hereby agree as follows:

Section 1. Recitals. The recitals set forth above are incorporated herein by reference as if fully set forth in the body of this Amendment.

Section 2. Definitions Schedule. From and after the date of this Amendment, Schedule 1 of the Master Agreement is hereby amended as follows:

- (a) By deleting the definition "Exceptions to Representations and Warranties Schedule" and replacing it with the following definition:
- "Exceptions to Representations and Warranties Schedule" means that certain Schedule 16 (Exceptions to Representations and Warranties), as supplemented with that certain Schedule 16.1 (Exceptions to Representations and Warranties), that certain Schedule 16.2 (Exceptions to Representations and Warranties), and as may be further supplemented."

Section 2.3. Future Advance. In connection with this Amendment, Lender is making the Refinance Advance to Borrower, and Borrower is repaying amending the Payoff Variable Note.

Section 3. Borrow Up Advances. Section 2.02(c)(2)(B) (Advances, Making Advances, Future Advances) is herewith deleted and restated in its entirety as follows:

"(B)Any Future Advance shall be made in connection with the Addition of Additional Mortgaged Properties; provided, however, Borrower may request that a Future Advance made pursuant to Section 2.02(c)(2)(A) (Future Advances) above be made without the Addition of Additional Mortgaged Property based on compliance with the terms of the Future Advance Schedule and the Underwriting and Servicing Requirements subject to the terms of this Section 2.02(c)(2) (Future Advances) and Section 2.02(b) (Limitations on Executions). Such Future Advance shall be made during the period beginning on the First Anniversary and ending on December 31, 2024, but not more than once per year."

Section 4. Summary of Master Terms. Schedule 2(l) to the Master Agreement (Summary of Master Terms, General Party and Multifamily Project Information) is hereby deleted in its entirety, and replaced with Schedule 2(l) attached hereto.

Section 5. Schedule of Advance Terms. Schedule 3 to the Master Agreement is hereby supplemented with Schedule 3.5, 3.6 attached hereto, and deleting Schedule 3.2, 3.4.

Section 6. 5. Prepayment Premium Schedule. Schedule 4 to the Master Agreement is hereby supplemented with Schedule 4.5, 4.6 attached hereto, and deleting Schedule 4.2, 4.4.

Section 7. 6. Ownership Interests Schedule. Schedule 13 to the Master Agreement is hereby deleted in its entirety and replaced with Schedule 13 attached hereto.

Section 8. 7. Exceptions to Representations and Warranties. Warranties Schedule 16 to the Master Agreement is hereby supplemented with Schedule 16.1, 16.2 attached hereto.

Section 9. 8. Kansas No Oral Agreements Certificate. Schedule 26 to the Master Agreement is hereby supplemented with Schedule 26.1, 26.2 attached hereto.

Section 9. Property Use, Preservation and Maintenance/Covenants. Section 6.02 of the Master Agreement (Property Use, Preservation and Maintenance/Covenants) is hereby supplemented with the following:

Borrower hereby covenants and agrees that, within one hundred eighty (180) days following the Effective Date of this Amendment, it shall deliver to Lender the following items with respect to the following issues, failing which it shall be an Event of Default under this Master Agreement; provided, however, that in the event that Borrower has not delivered to Lender any of the following items solely due to a delay on the part of the applicable Licensing Authority, Borrower shall not be in default hereunder for so long as Borrower causes or causes Affiliated Property Operator to use reasonably diligent efforts to resolve each of the following issues, and, upon Lender's request, provides updates to Lender regarding the status:

During the pendency of all of the above matters, Borrower represents that all of the existing Operating Licenses for the above Mortgaged Properties are valid, in full force and effect and there is no threat of revocation or material adverse determination of the Operating Licenses.

Section 10. Exhibit A. Exhibit A to the Master Agreement is hereby deleted in its entirety and replaced with Exhibit A attached hereto.

Section 11. Environmental Indemnity Agreement. The Environmental Indemnity Agreement, dated as of August 31, 2017 (as has been and may be further amended, restated, supplemented, or otherwise modified from time to time, the “**EIA**”), executed by Borrower for the benefit of Lender, as assigned to Fannie Mae, is herewith modified by adding the Refinance Note to the definition of “**Note**”.

Section 12. Guaranty of Non-Recourse Obligations. The Guaranty of Non-Recourse Obligations, dated as of August 31, 2017 (as has been and may be further amended, restated, supplemented or otherwise modified from time to time, the “**Guaranty**”), executed by Guarantor to and for the benefit of Lender, as assigned to Fannie Mae, is herewith modified by adding the Refinance Note to the definition of “**Note**”.

Section 13. New York Mortgages. Upon the payment in full of one or more Advances Outstanding, if directed by Lender, Borrower shall, at Borrower's election, either Release certain of the New York Mortgaged Properties in conjunction with the repayment in accordance with the Mortgaged Property Release Schedule attached as Schedule 10 to the Master Agreement, or, restructure the New York Security Instruments and Title Policies so that following the repayment and any associated Mortgaged Property releases, Lender continues to benefit from one or more insured New York Security Instruments that secure one hundred twenty-five percent (125%) of the Allocable Loan Amounts associated with the New York Mortgaged Properties remaining in the Collateral Pool and securing the remaining Advances Outstanding.

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Section 10. 14. Capitalized Terms. All capitalized terms used in this Amendment which are not specifically defined herein shall have the respective meanings set forth in the Master Agreement.

Section 11. 15. Full Force and Effect. Except as expressly modified by this Amendment, all terms and conditions of the Master Agreement shall continue in full force and effect.

Section 12. 16. Counterparts. This Amendment may be executed in counterparts by the parties hereto, and each such counterpart shall be considered an original and all such counterparts shall constitute one and the same instrument.

Section 13. 17. Applicable Law. The provisions of Section 15.01 of the Master Agreement (Choice of Law; Consent to Jurisdiction) and Section 15.02 (Waiver of Jury Trial) are hereby incorporated into this Amendment by this reference to the fullest extent as if the text of such provisions were set forth in their entirety herein.

Section 14. 18. Authorization. Borrower represents and warrants that Borrower is duly authorized to execute and deliver this Amendment and is and will continue to be duly authorized to perform its obligations under the Master Agreement, as amended hereby.

Section 15. 19. Compliance with Loan Documents. The representations and warranties set forth in the Loan Documents executed or assumed by Borrower, as amended hereby, are true and correct with the same effect as if such representations and warranties had been made on the date hereof, except for such changes as are specifically permitted under the Loan Documents. In addition, Borrower has complied with and is in compliance with all of its covenants set forth in the Loan Documents, as amended hereby.

Section 16. 20. No Event of Default. Borrower represents and warrants that, as of the date hereof, no Event of Default under the Loan Documents executed or assumed by Borrower, as amended hereby, or event or condition which, with the giving of notice or the passage of time, or both, would constitute an Event of Default, has occurred and is continuing.

Section 17. 21. Costs. Borrower agrees to pay all fees and costs (including attorneys' fees) incurred by Fannie Mae and Lender in connection with this Amendment.

Section 18. 22. Continuing Force and Effect of Loan Documents. Except as specifically modified or amended by the terms of this Amendment, all other terms and provisions of the Master Agreement and the other Loan Documents are incorporated by reference herein and in all respects shall continue in full force and effect. Each Borrower, by execution of this Amendment, hereby reaffirms, assumes and binds itself to all of the obligations, duties, rights, covenants, terms and conditions that are contained in the Master Agreement and the other Loan Documents executed or assumed by it, including Section 15.01 of the Master Agreement (Choice of Law; Consent to Jurisdiction), Section 15.02 (Waiver of Jury Trial), Section 15.05 (Counterparts), Section 15.08 (Severability; Entire Agreement; Amendments) and Section 15.09 (Construction) of the Master Agreement. Agreement.

[Remainder of Page Intentionally Left Blank]

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IN WITNESS WHEREOF, the parties hereto have signed and delivered this Amendment under seal (where applicable) or have caused this Amendment to be signed and delivered under seal (where applicable) by their duly authorized representatives. Where Applicable Law so provides, the parties hereto intend that this Amendment shall be deemed to be signed and delivered as a sealed instrument.

BORROWER:

FIT REN NOHL RANCH LP,
FIT REN PARK LP,
FIT REN MIRAGE INN LP,
FIT REN THE GABLES LP,
FIT REN PAULIN CREEK LP,
FIT REN OCEAN HOUSE LP,

FIT REN NOHL RANCH LP,
FIT REN PARK LP,
FIT REN MIRAGE INN LP,
FIT REN THE GABLES LP,
FIT REN PAULIN CREEK LP,
FIT REN OCEAN HOUSE LP,
FIT REN OAK TREE LP,
FIT REN PACIFIC INN LP,
each a Delaware limited partnership

By: FIT REN Holdings GP Inc., their general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

AHC PURCHASER, INC.,
a Delaware corporation

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

ARC SCOTTSDALE, LLC,
ARC SWEET LIFE SHAWNEE, LLC,
ARCLP-CHARLOTTE, LLC,
ARC WILORA ASSISTED LIVING, LLC,
each a Tennessee limited liability company

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

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ARC WESTLAKE VILLAGE, INC.,
a Tennessee corporation

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

AHC STERLING HOUSE OF BRIGHTON, LLC
AHC VILLAS OF THE ATRIUM, LLC,
AHC STERLING HOUSE OF JACKSONVILLE, LLC,
AHC STERLING HOUSE OF PANAMA CITY, LLC,
CMCP-PINECASTLE, LLC,
AHC STERLING HOUSE OF PORT CHARLOTTE, LLC,
AHC STERLING HOUSE OF PUNTA GORDA, LLC,
CMCP-ROSWELL, LLC,
AHC VILLAS-WYNWOOD OF RIVER PLACE, LLC,
CMCP-MONTROSE, LLC,
AHC VILLAS-WYNWOOD OF COURTYARD ALBANY, LLC,
AHC VILLAS OF ALBANY RESIDENTIAL, LLC,
AHC WYNWOOD OF ROGUE VALLEY, LLC,
CMCP-CLUB HILL, LLC,
AHC STERLING HOUSE OF CORSICANA, LLC,
BROOKDALE CYPRESS STATION, LLC,
BROOKDALE LAKEWAY, LLC,
AHC STERLING HOUSE OF LEWISVILLE, LLC,
AHC STERLING HOUSE OF MANSFIELD, LLC,
BROOKDALE NORTHWEST HILLS, LLC,

AHC STERLING HOUSE OF WEATHERFORD, LLC,
CMCP-WILLIAMSBURG, LLC,
each a Delaware limited liability company

By: /s/ George T. Hicks

Name: George T. Hicks

Title: Executive Vice President and Treasurer

AHC STERLING HOUSE OF BRIGHTON, LLC
AHC VILLAS OF THE ATRIUM, LLC,
AHC STERLING HOUSE OF JACKSONVILLE, LLC,
AHC STERLING HOUSE OF PANAMA CITY, LLC,
CMCP-PINECASTLE, LLC,
AHC STERLING HOUSE OF PORT CHARLOTTE, LLC,
AHC STERLING HOUSE OF PUNTA GORDA, LLC,
CMCP-ROSWELL, LLC,
AHC VILLAS-WYNWOOD OF RIVER PLACE, LLC,
CMCP-MONTROSE, LLC,
AHC VILLAS-WYNWOOD OF COURTYARD ALBANY, LLC,
AHC VILLAS OF ALBANY RESIDENTIAL, LLC,
AHC WYNWOOD OF ROGUE VALLEY, LLC,
CMCP-CLUB HILL, LLC,
AHC STERLING HOUSE OF CORSICANA, LLC,
BROOKDALE CYPRESS STATION, LLC,
BROOKDALE LAKEWAY, LLC,
AHC STERLING HOUSE OF LEWISVILLE, LLC,
AHC STERLING HOUSE OF MANSFIELD, LLC,
BROOKDALE NORTHWEST HILLS, LLC,
AHC STERLING HOUSE OF WEATHERFORD, LLC,
CMCP-WILLIAMSBURG, LLC,
each a Delaware limited liability company

By: /s/ George T. Hicks

Name: George T. Hicks

Title: Executive Vice President and Treasurer

GUARANTOR

BROOKDALE SENIOR LIVING INC.,
a Delaware corporation

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President – Finance and Treasurer

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LENDER:

JLL REAL ESTATE CAPITAL, LLC
a Delaware limited liability company

By: /s/ Alyssa D. Berquam Berquam
Name: Alyssa D. Berquam Berquam
Title: Closing Coordinator Authorized Signatory

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FANNIE MAE:

FANNIE MAE, the corporation duly organized under the Federal National Mortgage Association Charter Act, as amended, 12 U.S.C. §1716 et seq. and duly organized and existing under the laws of the United States

By: /s/ Maria Elena Fleming Michael W. Dick
Name: Maria Elena Fleming Michael W. Dick
Title: Assistant Vice President

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Each Affiliated Property Operator hereby joins into this Amendment, the Master Agreement and the other Loan Documents, as if it were otherwise an original party hereunder and thereunder. Each Affiliated Property Operator hereby ratifies and agrees to be bound by all of the covenants, terms, conditions, and provisions contained in the Loan Documents as they relate to such Affiliated Property Operator, including each covenant, term, condition and provision set forth in Article 4, Article 5, Article 6, Article 7, Article 8, Article 9, Article 10, Article 11, Article 12, Article 13, and Article 15, and Section 14.02(d) and Section 14.03(c). Each Affiliated Property Operator hereby acknowledges, agrees and confirms that, by its signature below, such Affiliated Property Operator will be deemed to be a party to this Amendment and the Master Agreement as an "Affiliated Property Operator," and either a "Manager" or an "Operator", as applicable, for all purposes under the Loan Documents, and shall have assumed all of the obligations of "Affiliated Property Operator" and "Manager" or "Operator," as applicable, thereunder as if it had executed each of the Loan Documents. No Affiliated Property Operator shall have any obligations with respect to the provisions of Article 2 (payment) or the provisions of Article 3 (recourse) of the Master Agreement.

AFFILIATED PROPERTY OPERATORS:

BLC NOHL RANCH, LLC
BLC INN AT THE PARK, LLC
BROOKDALE SENIOR LIVING COMMUNITIES, INC.
BROOKDALE MANAGEMENT-II, LLC
SH ITHACA OPERATOR, INC.
SH NIAGARA OPERATOR, INC.
ARC WESTLAKE VILLAGE SNF, LLC
BLC-CLUB HILL, LLC
ARC MANAGEMENT, LLC
ALTERNATIVE LIVING SERVICES-NEW YORK, INC.

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

BLC MIRAGE INN, L.P.
By: BLC Mirage Inn, Inc., its general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

[Borrowers continue on the following page]

BLC GABLES-MONROVIA, L.P.

By: BLC Gables-Monrovia, Inc., its general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

BLC OCEAN HOUSE, L.P.

By: BLC Ocean House, Inc., its general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

BLC OAK TREE VILLA, L.P.

By: BLC Oak Tree Villa, Inc., its general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

BLC LODGE AT PAULIIN, PAULIN, L.P.,

By: BLC Lodge at Paulin, Inc., its general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

BLC PACIFIC INN, L.P.

By: BLC Pacific Inn, Inc., its general partner

By: /s/ George T. Hicks
Name: George T. Hicks
Title: Executive Vice President and Treasurer

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CLINTON STERLING COTTAGE OPERATOR, INC.,
ITHACA STERLING COTTAGE OPERATOR, INC.,
NIAGARA STERLING COTTAGE OPERATOR, INC.,

each a New York corporation

By: /s/ Colleen Endsley
Name: Colleen Endsley
Title: President

SCHEDULES & EXHIBITS

The Schedules & Exhibits list attached to the Master Agreement is hereby deleted in its entirety and restated as follows:

Schedules

Schedule 1	Definitions Schedule – General	
Schedule 2	Summary of Master Terms	
Schedule 2A	New York Gap Note Modifications	Form 6234
Schedule 3.1	Schedule of Advance Terms (Gap Note)	
Schedule 3.2	Intentionally Deleted	
Schedule 3.3	Schedule of Advance Terms (Fixed – 10 Years)	
Schedule 3.4	Schedule of Advance Terms (Variable) Intentionally Deleted	
Schedule 3.5	Schedule of Advance Terms (Fixed)	
Schedule 3.6	Schedule of Advance Terms (Fixed)	
Schedule 4.1	Prepayment Premium Schedule (Gap Note)	
Schedule 4.2	Intentionally Deleted	
Schedule 4.3	Prepayment Premium Schedule (Fixed – 10 Years)	Form 6104.01 [08 -13]
Schedule 4.4	Prepayment Premium Schedule (Variable) Intentionally Deleted	Form 6104.11[01-11]
Schedule 4.5	Prepayment Premium Schedule (Fixed)	Form 6104.11 [modified] [05-20]
Schedule 4.6	Prepayment Premium Schedule (Fixed)	Form 6104.11 [modified] [05-20]
Schedule 5	Required Replacement Schedule	
Schedule 6	Required Repair Schedule	
Schedule 7	General Conditions Schedule	
Schedule 8	Property-Related Documents Schedule	
Schedule 9	Conversion Schedule	
Schedule 10	Mortgaged Property Release Schedule	
Schedule 11	Mortgaged Property Addition Schedule	
Schedule 12	Reserved	
Schedule 13	Ownership Interests Schedule	
Schedule 14	Future Advance Schedule	
Schedule 15	Letter of Credit Schedule	
Schedule 16	Exceptions to Representations and Warranties Schedule	
Schedule 16.1	Exceptions to Representations and Warranties Schedule	
Schedule 16.2	Exceptions to Representations and Warranties Schedule	

Schedule 17	Waiver of Imposition Deposits	Form 6228 [modified] [04-12] [04-12]
Schedule 18	Reserved	
Schedule 19	Skilled Nursing	Form 6001 [01-16]
Schedule 19-A	Addenda to Schedule 2	Form 6001.NR.SRS [01-16]

Schedule 20	Expansion Structure General Terms	
Schedule 21	Mineral Rights Conveyances	
Schedule 22		
Schedule 22	Licenses, Permits and other Property Related Documents to be Delivered post closing	
Schedule 23	Surveys	
Schedule 24	Licenses	
Schedule 25	Ground Lease Defaults	Form 6206 [07-11]
Schedule 26	Kansas – No Oral Agreements	
Schedule 26.1	Kansas – No Oral Agreements (for the Refi)	
	Kansas – No Oral Agreements (for Variable Note Refi)	

Exhibits Schedule 26.2

Exhibits

Exhibit A	Mortgaged Properties
Exhibit B	Conversion Request
Exhibit C	Release Request
Exhibit D	Addition Request
Exhibit E	Future Advance Request
Exhibit F	Termination Request
Exhibit G	Annual Certification (Borrower)
Exhibit H	Annual Certification (Guarantor)
Exhibit I	Confirmation of Guaranty
Exhibit J	Confirmation of Environmental Indemnity Agreement
Exhibit K	Compliance Certificate
Exhibit L-1	Organizational Certificate (Borrower)
Exhibit L-2	Organizational Certificate (Guarantor)
Exhibit M	Confirmation of Obligations

Annexes

Annex I	List of Borrowers
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Borrower hereby acknowledges and agrees that the Schedules and Exhibits referenced above are hereby incorporated fully into this Master Agreement by this reference and each constitutes a substantive part of this Master Agreement.

/s/ GTH

Borrower Initials

Initial Page

SCHEDULE 2 TO
MASTER CREDIT FACILITY AGREEMENT

Summary of Master Terms

I. GENERAL PARTY AND MULTIFAMILY PROJECT INFORMATION

/s/ GTH
Borrower Initials

/s/ GTH
Borrower Initials

/s/ GTH
FIT REN Park LP (DE) Borrower Initials

/s/ GTH
FIT REN The Gables LP (DE) Borrower Initials

/s/ GTH
FIT REN Ocean House LP (DE) Borrower Initials

/s/ GTH
FIT REN Pacific Inn LP (DE) Borrower Initials

/s/ GTH
AHC Villas of the Atrium, LLC (DE) Borrower Initials

/s/ GTH
AHC Sterling House of Jacksonville, LLC (DE) Borrower Initials

/s/ GTH
CMCP-Pinecastle, LLC (DE) Borrower Initials

/s/ GTH
AHC Sterling House of Punta Gorda, LLC (DE) Borrower Initials

/s/ GTH
AHC Villas-Wynwood of River Place, LLC (DE) Borrower Initials

/s/ GTH
ARCLP-CHARLOTTE, LLC (TN) Borrower Initials

/s/ GTH
CMCP-Montrose, LLC (DE) Borrower Initials

/s/ GTH
AHC Villas-Wynwood of Courtyard Albany, LLC (DE) Borrower Initials

/s/ GTH
Borrower Initials

/s/ GTH
Borrower Initials

/s/ GTH
Borrower Initials

/s/ GTH
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/s/ GTH
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/s/ GTH
Borrower Initials

/s/ GTH
Borrower Initials

ARC Scottsdale, LLC (TN) /s/ GTH
FIT REN Nohl Ranch LP (DE) Borrower Initials

/s/ GTH
FIT REN Mirage Inn LP (DE) Borrower Initials

/s/ GTH
FIT REN Paulin Creek LP (DE) Borrower Initials

/s/ GTH
FIT REN Oak Tree LP (DE) Borrower Initials

/s/ GTH
AHC Sterling House of Brighton, LLC (DE) Borrower Initials

/s/ GTH
AHC Purchaser, Inc. (DE) Borrower Initials

/s/ GTH
AHC Sterling House of Panama City, LLC (DE) Borrower Initials

/s/ GTH
AHC Sterling House of Port Charlotte, LLC (DE) Borrower Initials

/s/ GTH
CMCP-Roswell, LLC (DE) Borrower Initials

/s/ GTH
ARC SWEET LIFE SHAWNEE, LLC (TN) Borrower Initials

/s/ GTH
ARC WILORA ASSISTED LIVING, LLC (TN) Borrower Initials

/s/ GTH
ARC WESTLAKE VILLAGE, Inc. (TN) Borrower Initials

/s/ GTH
AHC Villas of Albany Residential, LLC (DE) Borrower Initials

/s/ GTH
Borrower Initials

/s/ GTH
Borrower Initials

/s/ GTH
Borrower Initials

/s/ GTH
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/s/ GTH
Borrower Initials

/s/ GTH
Borrower Initials

	AHC Wynwood of Rogue Valley, LLC (DE) CMCP-Club Hill, LLC (DE) AHC Sterling House of Corsicana, LLC (DE) Brookdale Cypress Station, LLC (DE) Brookdale Lakeway, LLC (DE) AHC Sterling House of Lewisville, LLC (DE) AHC Sterling House of Mansfield, LLC (DE) Brookdale Northwest Hills, LLC (DE) AHC Sterling House of Weatherford, LLC (DE) CMCP-Williamsburg, LLC (DE)
Lender	JLL Real Estate Capital, LLC, a Delaware limited liability company (as successor-in-interest to Jones Lang LaSalle Multifamily, LLC, a Delaware limited liability company)
Key Principal	Brookdale Senior Living Inc., a Delaware corporation
Guarantor	Brookdale Senior Living Inc., a Delaware corporation
Multifamily Project	Brookdale North Scottsdale Brookdale Nohl Ranch (fka Brookdale Anaheim Hills) Brookdale Irvine Brookdale Mirage Inn Brookdale Monrovia Brookdale Paulin Creek Brookdale Ocean House (fka Brookdale Santa Monica) Brookdale Scotts Valley Brookdale South Bay Brookdale Brighton AL Brookdale North Boulder Brookdale Mandarin Central Brookdale Panama City Brookdale Chambrel Pinecastle (fka Brookdale Pinecastle) Brookdale Port Charlotte Brookdale Port Orange Brookdale Punta Gorda Isles Brookdale Stuart Brookdale Chambrel Roswell

	<p> Brookdale Boise Parkcenter AL Brookdale Boise Parkcenter IL Brookdale Hays Brookdale Shawnee MC Brookdale W. Eisenhower Pkwy Brookdale Carriage Club Providence Brookdale Charlotte East Brookdale Clinton MC Brookdale Ithaca AL Brookdale Ithaca MC Brookdale Niagara AL Brookdale Niagara MC Brookdale Montrose Brookdale Westlake Village Brookdale Geary Street/Brookdale Grand Prairie IL Brookdale Heritage Plaza Brookdale Medford Brookdale Club Hill Brookdale Corsicana Brookdale Cypress Station Brookdale Lakeway AL/MC Brookdale Lewisville Brookdale Mansfield AL Brookdale New Braunfels Brookdale Northwest Hills Brookdale Weatherford AL Brookdale Chambrel Williamsburg (fka Brookdale Williamsburg) </p>
Portion of schedule omitted for SEC filing purposes.	
Property Operator(s)	<p> Brookdale North Scottsdale (AZ) Operator: N/A </p> <p> Brookdale Nohl Ranch (CA) Operator: BLC Nohl Ranch, LLC (DE) </p> <p> Brookdale Irvine (CA) Operator: BLC Inn at the Park, LLC (DE) </p> <p> Brookdale Mirage Inn (CA) Operator: BLC Mirage Inn, L.P. (DE) </p> <p> Brookdale Monrovia (CA) Operator: BLC Gables-Monrovia, L.P. (DE) </p>

	<u>Brookdale Paulin Creek (CA)</u> Operator: N/A
	<u>Brookdale Ocean House (CA)</u> Operator: BLC Ocean House, L.P. (DE)
	<u>Brookdale Scotts Valley (CA)</u> Operator: BLC Oak Tree Villa, L.P. (DE)
	<u>Brookdale South Bay (CA)</u> Operator: N/A
	<u>Brookdale Brighton AL (CO)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)
	<u>Brookdale North Boulder (CO)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)
	<u>Brookdale Mandarin Central (FL)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)
	<u>Brookdale Panama City (FL)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)
	<u>Brookdale Chambrel Pinecastle (FL)</u> Operator: N/A
	<u>Brookdale Port Charlotte (FL)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)
	<u>Brookdale Port Orange (FL)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)
	<u>Brookdale Punta Gorda Isles (FL)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)

	<p><u>Brookdale Stuart (FL)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Chambrel Roswell (GA)</u> Operator: Brookdale Management-II, LLC (DE)</p> <p><u>Brookdale Boise Parkcenter AL (ID)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Boise Parkcenter IL (ID)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Hays (KS)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Shawnee MC (KS)</u> Operator: N/A</p> <p><u>Brookdale W. Eisenhower Pkwy (MI)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Carriage Club Providence (NC)</u> Operator: N/A</p> <p><u>Brookdale Charlotte East (NC)</u> Operator: N/A</p> <p><u>Brookdale Clinton MC (NY)</u> Operator: Clinton Sterling Cottage Operator, Inc. (NY)</p> <p><u>Brookdale Ithaca AL (NY)</u> Operator: SH Ithaca Operator, Inc. (VA)</p> <p><u>Brookdale Ithaca MC (NY)</u> Operator: Ithaca Sterling Cottage Operator, Inc. (NY)</p> <p><u>Brookdale Niagara AL (NY)</u> Operator: SH Niagara Operator, Inc. (VA)</p>
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	<p><u>Brookdale Niagara MC (NY)</u> Operator: Niagara Sterling Cottage Operator, Inc. (NY)</p> <p><u>Brookdale Montrose (OH)</u> Operator: N/A</p> <p><u>Brookdale Westlake Village (OH)</u> Operator: ARC Westlake Village SNF, LLC (DE) (of SNF)</p> <p><u>Brookdale Geary Street/Brookdale Grand Prairie IL (OR)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Heritage Plaza (OR)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Medford (OR)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Club Hill (TX)</u> Operator: BLC-Club Hill, LLC (DE)</p> <p><u>Brookdale Corsicana (TX)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Cypress Station (TX)</u> Operator: N/A</p> <p><u>Brookdale Lakeway AL/MC (TX)</u> Operator: N/A</p> <p><u>Brookdale Lewisville (TX)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Mansfield AL (TX)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p>
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	<p><u>Brookdale New Braunfels (TX)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Northwest Hills (TX)</u> Operator: N/A</p> <p><u>Brookdale Weatherford AL (TX)</u> Operator: Brookdale Senior Living Communities, Inc. (DE)</p> <p><u>Brookdale Chambrel Williamsburg (VA)</u> Operator: N/A</p>
Affiliated Property Operator(s)	<p>BLC Nohl Ranch, LLC (DE)</p> <p>BLC Inn at the Park, LLC (DE)</p> <p>BLC Mirage Inn, L.P. (DE)</p> <p>BLC Gables-Monrovia, L.P. (DE)</p> <p>BLC Ocean House, L.P. (DE)</p> <p>BLC Oak Tree Villa, L.P. (DE)</p> <p>Brookdale Senior Living Communities, Inc. (DE)</p> <p>Brookdale Management-II, LLC (DE)</p> <p>Clinton Sterling Cottage Operator, Inc. (NY)</p> <p>SH Ithaca Operator, Inc. (VA)</p> <p>Ithaca Sterling Cottage Operator, Inc. (NY)</p> <p>SH Niagara Sterling Cottage Operator, Inc. (NY)</p> <p>ARC Westlake Village SNF, LLC (DE)</p> <p>BLC-Club Hill, LLC (DE)</p> <p>ARC Management, LLC (TN)</p> <p>BLC Lodge at Paulin, L.P. (DE)</p> <p>BLC Pacific Inn, L.P. (DE)</p> <p>Alternative Living Services-New York, Inc. (DE)</p>
Maximum Permitted Equipment Financing (excluding vehicles)	2% of Outstanding Advances
ADDRESSES	
Borrower's General Business Address	<p>111 Westwood Place, Suite 400</p> <p>Brentwood, TN 37027</p> <p>Attention: General Counsel</p>

Borrower's Notice Address	c/o Brookdale Senior Living Inc. 111 Westwood Place, Suite 400 Brentwood, TN 37027 Attention: General Counsel
Multifamily Project Address	<div> <div>Brookdale North Scottsdale</div> <div>15436 North 64th St</div> <div>Scottsdale, AZ 85254</div> </div> <div> <div>Brookdale Nohl Ranch</div> <div>380 S. Anaheim Hills Rd</div> <div>Anaheim Hills, CA 92807</div> </div> <div> <div>Brookdale Irvine</div> <div>10 Marquette</div> <div>Irvine, CA 92612</div> </div> <div> <div>Brookdale Mirage Inn</div> <div>72750 Country Club Dr</div> <div>Rancho Mirage, CA 92270</div> </div> <div> <div>Brookdale Monrovia</div> <div>201 E. Foothill Blvd</div> <div>Monrovia, CA 91016</div> </div> <div> <div>Brookdale Paulin Creek</div> <div>2375 Range Ave</div> <div>Santa Rosa, CA 95403</div> </div> <div> <div>Brookdale Ocean House</div> <div>2107 Ocean Ave</div> <div>Santa Monica, CA 90405</div> </div> <div> <div>Brookdale Scotts Valley</div> <div>100 Lockewood Lane</div> <div>Scotts Valley, CA 95066</div> </div> <div> <div>Brookdale South Bay</div> <div>5481 W. Torrance Blvd</div> <div>Torrance, CA 90503</div> </div> <div> <div>Brookdale Brighton AL</div> <div>2215 East Egbert St</div> <div>Brighton, CO 80601</div> </div>

	<div>Brookdale North Boulder</div> <div>3350 30th St</div> <div>Boulder, CO 80301</div>
	<div>Brookdale Mandarin Central</div> <div>10875 Old Saint Augustine Rd</div> <div>Jacksonville, FL 32257</div>
	<div>Brookdale Panama City</div> <div>2575 Harrison Ave</div> <div>Panama City, FL 32405</div>
	<div>Brookdale Chambrel Pinecastle</div> <div>1801 SE 24th Rd</div> <div>Ocala, FL 34471</div>
	<div>Brookdale Port Charlotte</div> <div>18440 Cochran Blvd</div> <div>Port Charlotte, FL 33948</div>
	<div>Brookdale Port Orange</div> <div>955 Village Trail</div> <div>Port Orange, FL 32127</div>
	<div>Brookdale Punta Gorda Isles</div> <div>250 Bal Harbor Blvd</div> <div>Punta Gorda, FL 33950</div>
	<div>Brookdale Stuart</div> <div>3401 South East Aster Ln</div> <div>Stuart, FL 34994</div>
	<div>Brookdale Chambrel Roswell</div> <div>1000 Applewood Dr</div> <div>Roswell, GA 30076</div>
	<div>Brookdale Boise Parkcenter AL</div> <div>739 East Parkcenter Blvd</div> <div>Boise, ID 83706</div>
	<div>Brookdale Boise Parkcenter IL</div> <div>767 East Parkcenter Blvd</div> <div>Boise, ID 83706</div>
	<div>Brookdale Hays</div> <div>1801 East 27th St</div> <div>Hays, KS 67601</div>

	<p>Brookdale Shawnee MC 11400 West 65th St Shawnee, KS 66203</p> <p>Brookdale W. Eisenhower Pkwy 750 West Eisenhower Pkwy Ann Arbor, MI 48103</p> <p>Brookdale Carriage Club Providence 5800, 5802 and 5816 Old Providence Rd Charlotte, NC 28226</p> <p>Brookdale Charlotte East 6053 Wilora Lake Rd Charlotte, NC 28212</p> <p>Brookdale Clinton MC 115 Brookside Rd Clinton, NY 13323</p> <p>Brookdale Ithaca AL 103 Bundy Rd Ithaca, NY 14850</p> <p>Brookdale Ithaca MC 101 Bundy Rd Ithaca, NY 14850</p> <p>Brookdale Niagara AL 6741 Nash Rd North Tonawanda, NY 14120</p> <p>Brookdale Niagara MC 6751 Nash Rd North Tonawanda, NY 14120</p> <p>Brookdale Montrose 100 Brookmont Rd Akron, OH 44333</p> <p>Brookdale Westlake Village 28550 Westlake Village Dr Westlake, OH 44145</p>
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	<p>Brookdale Geary Street/Brookdale Grand Prairie IL 2445 Southeast Geary St and 1929 Grand Prairie Rd South East Albany, OR 97322</p> <p>Brookdale Heritage Plaza 1560 Davidson St South East Albany, OR 97322</p> <p>Brookdale Medford 3033 E. Barnett Rd Medford, OR 97504</p> <p>Brookdale Club Hill 1245 Colonel Dr Garland, TX 75043</p> <p>Brookdale Corsicana 3329 West 7th Ave Corsicana, TX 75110</p> <p>Brookdale Cypress Station 303 Lantern Bend Dr Houston, TX 77090</p> <p>Brookdale Lakeway AL/MC 1915 Lohmans Crossing Rd Austin, TX 78734</p> <p>Brookdale Lewisville 965 N. Garden Ridge Rd Lewisville, TX 75077</p> <p>Brookdale Mansfield AL 1771 Country Club Dr Mansfield, TX 76063</p> <p>Brookdale New Braunfels 2457 Loop 337 New Braunfels, TX 78130</p> <p>Brookdale Northwest Hills 5715 Mesa Dr Austin, TX 78731</p> <p>Brookdale Weatherford AL 904 South Lamar St Weatherford, TX 76086</p>
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	<p>Brookdale Chambrel Williamsburg 3800 Treyburn Dr Williamsburg, VA 23185</p>
Key Principal's General Business Address	<p>111 Westwood Place, Suite 400 Brentwood, TN 37027</p>
Key Principal's Notice Address	<p>c/o Brookdale Senior Living Inc. 111 Westwood Place, Suite 400 Brentwood, TN 37027 Attention: General Counsel cwhite@brookdaleliving.com</p> <p>With a copy to:</p> <p>Brookdale Senior Living Inc. 111 Westwood Place, Suite 400 Brentwood, TN 37027 Attention: George T. Hicks, Executive Vice President and Treasurer GHicks@brookdaleliving.com</p>
Guarantor's General Business Address	<p>111 Westwood Place, Suite 400 Brentwood, TN 37027</p>
Guarantor's Notice Address	<p>c/o Brookdale Senior Living Inc. 111 Westwood Place, Suite 400 Brentwood, TN 37027 Attention: General Counsel cwhite@brookdaleliving.com</p> <p>With a copy to:</p> <p>Brookdale Senior Living Inc. 111 Westwood Place, Suite 400 Brentwood, TN 37027 Attention: George T. Hicks, Executive Vice President and Treasurer GHicks@brookdaleliving.com</p>
Lender's General Business Address	<p>Jones Lang LaSalle Multifamily, LLC 2177 Youngman Avenue St. Paul, MN 55116</p>

Lender's Notice Address	Jones Lang LaSalle Multifamily LLC 2177 Youngman Avenue St. Paul, Minnesota 55116 Attn: Loan Servicing Email: loan_servicing@am.jll.com
Lender's Payment Address	Jones Lang LaSalle Multifamily LLC 7322 Solution Center Chicago, Illinois 60677-7002
Operator's General Business Address	c/o Brookdale Senior Living Inc. 111 Westwood Place, Suite 400 Brentwood, TN 37027
Operator's Notice Address	c/o Brookdale Senior Living Inc. 111 Westwood Place, Suite 400 Brentwood, TN 37027

SCHEDULE 3.53.6
TO MASTER CREDIT FACILITY AGREEMENT

Schedule of Advance Terms

FIXED ADVANCES

I. INFORMATION FOR \$179,541,000 \$344,226,000 FIXED ADVANCE MADE DECEMBER 15, 2023 20, 2024	
Advance Amount	\$179,541,000 344,226,000
Advance Term	Eighty-Four Eighty Four (84) months
Advance Year	The period beginning on the Effective Date and ending on the last day of December, 2024, 2025, and each successive twelve (12) month period thereafter
Amortization Type	[Select <u>only</u> one:] <input type="checkbox"/> Amortizing <input type="checkbox"/> Full Term Interest Only <input checked="" type="checkbox"/> Partial Interest Only
Effective Date	December 15, 2023 20, 2024
First Payment Date	The first day of February, 2024 2025
First Principal and Interest Payment Date	The first day of February, 2026 2027
Fixed Rate	5.970% 6.140 %

Interest Accrual Method	<p>[Select <u>only</u> one:]</p> <p><input type="checkbox"/> 30/360 (computed on the basis of a three hundred sixty (360) day year consisting of twelve (12) thirty (30) day months)</p> <p>or</p> <p><input checked="" type="checkbox"/> Actual/360 (computed on the basis of a three hundred sixty (360) day year and the actual number of calendar days during the applicable month, calculated by multiplying the unpaid principal balance of the Advance by the Interest Rate, dividing the product by three hundred sixty (360), and multiplying the quotient obtained by the actual number of days elapsed in the applicable month)</p>
Interest Only Term	Twenty-Four (24) months
Interest Rate	The Fixed Rate
Interest Rate Type	Fixed Rate
Last Interest Only Payment Date	The first day of January, 2026 2027
Maturity Date	The first day of January, 2031 2032, or any earlier date on which the unpaid principal balance of the Advance becomes due and payable by acceleration or otherwise

Monthly Debt Service Payment	<p>For Partial Interest Only (Actual/360):</p> <p>(i) \$922,990.36 \$1,819,999.36 for the First Payment Date Date;</p> <p>(ii) for each Payment Date thereafter through and including the Last Interest Only Payment Date Date:</p> <p>(a) \$833,668.71 \$1,643,870.39 if the prior month was a 28-day month month;</p> <p>(b) \$863,442.59 \$1,702,580.04 if the prior month was a 29-day month month;</p> <p>(c) \$893,216.48 \$1,761,289.70 if the prior month was a 30-day month; and</p> <p>(d) \$922,990.36 \$1,819,999.36 if the prior month was a 31-day month; and</p> <p>(iii) \$1,072,978.54 \$2,094,893.65 for the First Principal and Interest Payment Date and each Payment Date thereafter until the Advance is fully paid</p>
Prepayment Lockout Period	The 0 Advance Year of the term of the Advance
Remaining Amortization Period	As of the First Principal and Interest Payment Date and each Payment Date thereafter, the Amortization Period minus the number of scheduled principal and interest Monthly Debt Service Payments that have elapsed since the Effective Date

II. YIELD MAINTENANCE/PREPAYMENT PREMIUM INFORMATION	
Yield Maintenance Period End Date <u>or</u> Prepayment Premium Period End Date	The last day of June, 2030 2031
Yield Maintenance Period Term <u>or</u> Prepayment Premium Period Term	Seventy-eight (78) months

SCHEDULE 4.5 4.6
TO MASTER CREDIT FACILITY AGREEMENT

Prepayment Premium Schedule
(Standard Yield Maintenance – Fixed Rate)

1. **Defined Terms.**

All capitalized terms used but not defined in this Prepayment Premium Schedule shall have the meanings assigned to them in this Master Agreement.

2. **Prepayment Premium.**

Any Prepayment Premium payable under Section 2.04 (Prepayment; Prepayment Lockout; Prepayment Premium) of this Master Agreement shall be computed as follows:

(a) If the prepayment is made at any time after the Effective Date and before the Yield Maintenance Period End Date, the Prepayment Premium shall be the greater of:

- (1) one percent (1%) of the amount of principal being prepaid; or
- (2) the product obtained by multiplying:
 - (A) the amount of principal being prepaid,

by

(B) the difference obtained by subtracting from the Fixed Rate on the Advance, the Yield Rate (as defined below) on the twenty-fifth Business Day preceding (i) the Intended Prepayment Date, or (ii) the date Lender accelerates the Advance or otherwise accepts a prepayment pursuant to Section 2.06 (Application of Collateral) of this Master Agreement,

by

(C) the present value factor calculated using the following formula:


$$\frac{1 - (1 + r)^{-n/12}}{r}$$

[r = Yield Rate

n = the number of months remaining between (i) either of the following: (x) in the case of a voluntary prepayment, the last day of the month in which the prepayment is made, or (y) in any other case, the date on which Lender accelerates the unpaid principal balance of the Advance and (ii) the Yield Maintenance Period End Date.

Page 1

For purposes of this clause (2), the “Yield Rate” means the yield calculated by interpolating the yields for the immediately shorter and longer term U.S. “Treasury constant maturities” (as reported in the Federal Reserve Statistical Release H.15 Selected Interest Rates (the “Fed Release”) under the heading “U.S. government securities”) closest to the remaining term of the Yield Maintenance Period Term, as follows (rounded to three (3) decimal places):

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a = the yield for the longer U.S. Treasury constant maturity

b = the yield for the shorter U.S. Treasury constant maturity

x = the term of the longer U.S. Treasury constant maturity

y = the term of the shorter U.S. Treasury constant maturity

z = “n” (as defined in the present value factor calculation above) divided by twelve (12).

For purposes of this clause (2), if the Yield Rate is calculated to be zero, the number 0.00001 shall be deemed to be the Yield Rate.

Notwithstanding any provision to the contrary, if “z” equals a term reported under the U.S. “Treasury constant maturities” subheading in the Fed Release, the yield for such term shall be used, and interpolation shall not be necessary. If publication of the Fed Release is discontinued by the Federal Reserve Board, Lender shall determine the Yield Rate from another source selected by Lender. Any determination of the Yield Rate by Lender will be binding absent manifest error.]

(b) If the prepayment is made on or after the Yield Maintenance Period End Date but before the last calendar day of the fourth month prior to the month in which the Maturity Date occurs, the Prepayment Premium shall be one percent (1%) of the amount of principal being prepaid.

(c) Notwithstanding the provisions of Section 2.04 (Prepayment; Prepayment Lockout; Prepayment Premium) of this Master Agreement, no Prepayment Premium shall be payable with respect to any prepayment made on or after the last calendar day of the fourth month prior to the month in which the Maturity Date occurs.

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SCHEDULE 13
TO MASTER CREDIT FACILITY AGREEMENT

[omitted for SEC filing purposes]

SCHEDULE 16.2 TO
MASTER CREDIT FACILITY AGREEMENT

[omitted for SEC filing purposes]

SCHEDULE 16.1 26.2 TO
MASTER CREDIT FACILITY AGREEMENT

[omitted for SEC filing purposes]

Page 1

SCHEDULE 26.1 TO
MASTER CREDIT FACILITY AGREEMENT

CERTIFICATE
(KANSAS – NO ORAL AGREEMENTS)

This Certificate is attached to, and made an integral part of, the Master Agreement, pursuant to K.S.A. Sections 16-117 16-117 and 16-118, 16-118, as follows:

The Master Agreement and all other Loan Documents collectively constitute the written credit agreement which is the final expression of the credit agreement between Borrower and Lender.

The Master Agreement and all other Loan Documents may not be contradicted by evidence of any prior oral credit agreement or of a contemporaneous oral credit agreement between Borrower and Lender.

The following space (which Borrower and Lender agree is sufficient space) is provided for the placement of nonstandard terms, if any:

[None]

Borrower and Lender affirm that there is no unwritten oral credit agreement between Borrower and Lender with respect to the subject matter of the Master Agreement and all other Loan Documents.

Page 1

Borrower's Initials: /s/GTH Lender's Initials: /s/ adb ab

Page 2

Exhibit 19 10.27

FORM OF RESTRICTED SHARE AGREEMENT
UNDER THE BROOKDALE SENIOR LIVING INC.
2024 OMNIBUS INCENTIVE PLAN

This Award Agreement (this "Restricted Share Agreement"), dated as of _____ (the "Date of Grant"), is made by and between Brookdale Senior Living Inc., a Delaware corporation (the "Company"), and _____ (the "Participant"). Capitalized terms not defined herein shall have the meaning ascribed to them in the Brookdale Senior Living Inc. 2024 Omnibus Incentive Plan (as amended and/or restated from time to time, the "Plan"). Where the context permits, references to the Company shall include any successor to the Company. For purposes of this Restricted Share Agreement, references to the Participant's "employment by the Company" or other similar terms shall be references to the Participant's Service as a Non-Employee Director.

1. Grant of Restricted Shares. The Company hereby grants to the Participant _____ shares of Common Stock (such shares, the "Restricted Shares"), subject to all of the terms and conditions of this Restricted Share Agreement and the Plan.

2. Lapse of Restrictions.

(a) Vesting.

(i) General. Subject to the provisions set forth below, the Restricted Shares granted pursuant to Section 1 hereof shall vest (and the restrictions on transfer set forth in Section 2(b) hereof shall lapse) on _____ (the "vesting date"), subject to the continued Service of the Participant as of such vesting date.

Notwithstanding the foregoing, upon the occurrence of a Change in Control, provided the Participant is employed by, or providing Service to, the Company as of such date, the restrictions on transfer set forth in Section 2(b) hereof with respect to the Restricted Shares shall immediately lapse and such Restricted Shares shall be fully vested effective upon the date of the Change in Control. Notwithstanding anything herein to the contrary, no fractional shares shall be issuable upon the vesting date.

(ii) Following Certain Terminations of Service. Subject to the following paragraph, upon termination of the Participant's Service for any reason, any Restricted Shares as to which the restrictions on transferability described in this Section shall not already have lapsed shall be immediately forfeited by the Participant and transferred to, and reacquired by, the Company without consideration of any kind and neither the Participant nor any of the Participant's successors, heirs, assigns, or personal representatives shall thereafter have any further rights or interests in such Restricted Shares.

Notwithstanding the foregoing, in the event that the Participant's Service is terminated by death or Disability (either before or after a Change in Control), the restrictions on transfer with respect to the Restricted Shares shall immediately lapse and such Restricted Shares shall be fully vested.

(b) Restrictions. Until the restrictions on transfer of the Restricted Shares lapse as provided in Section 2(a) hereof, or as otherwise provided in the Plan, no transfer

of the Restricted Shares or any of the Participant's rights with respect to the Restricted Shares, whether voluntary or involuntary, by operation of law or otherwise, shall be permitted. Unless the Administrator determines otherwise, upon any attempt to transfer Restricted Shares or any rights in respect of Restricted Shares before the lapse of such restrictions, such Restricted Shares, and all of the rights related thereto, shall be immediately forfeited by the Participant and transferred to, and reacquired by, the Company without consideration of any kind.

3. Adjustments. Pursuant to Section 5 of the Plan, in the event of a Change in Capitalization as described therein, the Administrator shall make such equitable changes or adjustments, as it deems necessary or appropriate, in its discretion, to the number and kind of securities or other property (including cash) issued or issuable in respect of outstanding Restricted Shares.

4. Legend on Certificates. The Participant agrees that any certificate issued for Restricted Shares (or, if applicable, any book entry statement issued for Restricted Shares) prior to the lapse of any outstanding restrictions relating thereto shall bear the following legend (in addition to any other legend or legends required under applicable federal and state securities laws):

THE SHARES OF COMMON STOCK REPRESENTED BY THIS CERTIFICATE ARE SUBJECT TO CERTAIN RESTRICTIONS UPON TRANSFER AND RIGHTS OF REPURCHASE (THE "RESTRICTIONS") AS SET FORTH IN THE BROOKDALE SENIOR LIVING INC. 2024 OMNIBUS INCENTIVE PLAN AND A RESTRICTED SHARE AGREEMENT ENTERED INTO BETWEEN THE REGISTERED OWNER AND BROOKDALE SENIOR LIVING INC., COPIES OF WHICH ARE ON FILE WITH THE SECRETARY OF THE COMPANY. ANY ATTEMPT TO DISPOSE OF THESE SHARES IN CONTRAVENTION OF THE RESTRICTIONS, INCLUDING BY WAY OF SALE, ASSIGNMENT, TRANSFER, PLEDGE, HYPOTHECATION OR OTHERWISE, SHALL BE NULL AND VOID AND WITHOUT EFFECT AND SHALL RESULT IN THE FORFEITURE OF SUCH SHARES AS PROVIDED BY SUCH PLAN AND AGREEMENT.

5. Certain Changes. The Administrator may accelerate the date on which the restrictions on transfer set forth in Section 2(b) hereof shall lapse or otherwise adjust any of the terms of the Restricted Shares; provided that, subject to Section 5 of the Plan, no action under this Section shall adversely affect the Participant's rights hereunder.

6. Notices. All notices and other communications under this Restricted Share Agreement shall be in writing and shall be given by facsimile or first class mail, certified or registered with return receipt requested, and shall be deemed to have been duly given three days after mailing or 24 hours after transmission by facsimile to the respective parties, as follows: (i) if to the Company, at Brookdale Senior Living Inc., 105 Westwood Place, Brentwood, TN 37027, Facsimile: (615) 564-8204, Attn: General Counsel and (ii) if to the Participant, using the contact information on file with the Company. Either party hereto may change such party's address for notices by notice duly given pursuant hereto.

7. Securities Laws Requirements. The Company shall not be obligated to transfer any Common Stock to the Participant free of the restrictive legend described in Section 4 hereof or of any other restrictive legend, if such transfer, in the opinion of counsel for the

Company, would violate the Securities Act of 1933, as amended (the "Securities Act") (or any other federal or state statutes having similar requirements as may be in effect at that time).

8. No Obligation to Register. The Company shall be under no obligation to register the Restricted Shares pursuant to the Securities Act or any other federal or state securities laws.

9. Protections Against Violations of Agreement. No purported sale, assignment, mortgage, hypothecation, transfer, pledge, encumbrance, gift, transfer in trust (voting or other) or other disposition of, or creation of a security interest in or lien on, any of the Restricted Shares by any holder thereof in violation of the provisions of this Restricted Share Agreement will be valid, and the Company will not transfer any of said Restricted Shares on its books nor will any of such Restricted Shares be entitled to vote, nor will any distributions be paid thereon, unless and until there has been full compliance with said provisions to the satisfaction of the Company. The foregoing restrictions are in addition to and not in lieu of any other remedies, legal or equitable, available to enforce said provisions.

10. Taxes. The Participant shall be solely responsible for the payment of any applicable taxes, including but not limited to, estimated taxes and self-employment taxes, as well as any interest or penalties which may be assessed, imposed or incurred with respect to the Restricted Shares. The Participant acknowledges that the tax laws and regulations applicable to the Restricted Shares and the disposition of the Restricted Shares following vesting are complex and subject to change. If Participant desires to make an election pursuant to Section 83(b) of the Code, the Participant shall promptly notify the Company of any such election. The Participant acknowledges that it is the Participant's sole responsibility, and not the Company's responsibility, to file timely any election under Section 83(b) of the Code, even if the Participant requests the Company or its representatives to make this filing on the Participant's behalf.

11. Failure to Enforce Not a Waiver. The failure of the Company to enforce at any time any provision of this Restricted Share Agreement shall in no way be construed to be a waiver of such provision or of any other provision hereof.

12. Governing Law. This Restricted Share Agreement shall be governed by and construed according to the laws of the State of Delaware without regard to its principles of conflict of laws.

13. Incorporation of Plan. The Plan is hereby incorporated by reference and made a part hereof, and the Restricted Shares and this Restricted Share Agreement shall be subject to all terms and conditions of the Plan.

14. Amendments; Construction. The Administrator may amend the terms of this Restricted Share Agreement prospectively or retroactively at any time, but no such amendment shall adversely impair the rights of the Participant hereunder without his or her consent. Headings to Sections of this Restricted Share Agreement are intended for convenience of reference only, are not part of this Restricted Share Agreement and shall have no effect on the interpretation hereof.

15. Survival of Terms. This Restricted Share Agreement shall apply to and bind the Participant and the Company and their respective permitted assignees and transferees, heirs, legatees, executors, administrators and legal successors.

16. Rights as a Stockholder. The Participant shall have no voting rights with respect to Restricted Shares outstanding on the applicable record date. Any ordinary or extraordinary cash or stock dividend that may be declared and paid on the Common Stock with a

record date on or after the Date of Grant and prior to the vesting date shall be deposited in an account and be paid upon, and subject to, the vesting of the underlying Restricted Shares. For the avoidance of doubt, the Participant shall not be entitled to payment of dividends or dividend equivalents with respect to a Restricted Share unless and until the underlying Restricted Share vests in accordance with this Agreement, and all such dividends or dividend equivalents with respect to the underlying Restricted Share shall forfeit upon the forfeiture of the underlying Restricted Share.

17. Agreement Not a Contract for Services. Neither the Plan, the granting of the Restricted Shares, this Restricted Share Agreement nor any other action taken pursuant to the Plan shall constitute or be evidence of any agreement or understanding, express or implied, that the Participant has a right to continue to provide Services as an officer, director, employee, consultant or advisor of the Company or any Subsidiary or Affiliate for any period of time or at any specific rate of compensation.

18. Authority of the Administrator. The Administrator shall have full authority to interpret and construe the terms of the Plan and this Restricted Share Agreement. The determination of the Administrator as to any such matter of interpretation or construction shall be final, binding and conclusive.

19. **Representations.** The Participant has reviewed with the Participant's own tax advisors the Federal, state, local and foreign tax consequences of the transactions contemplated by this Restricted Share Agreement. The Participant is relying solely on such advisors and not on any statements or representations of the Company or any of its agents. The Participant understands that he or she (and not the Company) shall be responsible for any tax liability that may arise as a result of the transactions contemplated by this Restricted Share Agreement.

20. **Severability.** Should any provision of this Restricted Share Agreement be held by a court of competent jurisdiction to be unenforceable, or enforceable only if modified, such holding shall not affect the validity of the remainder of this Restricted Share Agreement, the balance of which shall continue to be binding upon the parties hereto with any such modification (if any) to become a part hereof and treated as though contained in this original Restricted Share Agreement. Moreover, if one or more of the provisions contained in this Restricted Share Agreement shall for any reason be held to be excessively broad as to scope, activity, subject or otherwise so as to be unenforceable, in lieu of severing such unenforceable provision, such provision or provisions shall be construed by the appropriate judicial body by limiting or reducing it or them, so as to be enforceable to the maximum extent compatible with the applicable law as it shall then appear, and such determination by such judicial body shall not affect the enforceability of such provision or provisions in any other jurisdiction.

21. **Acceptance.** The Participant hereby acknowledges receipt of a copy of the Plan and this Restricted Share Agreement. The Participant has read and understands the terms and provisions of the Plan and this Restricted Share Agreement, and accepts the Restricted Shares subject to all the terms and conditions of the Plan and this Restricted Share Agreement. The Participant hereby agrees to accept as binding, conclusive and final all decisions or interpretations of the Administrator upon any questions arising under this Restricted Share Agreement.

[Signature Page to Follow]

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IN WITNESS WHEREOF, the parties hereto have executed and delivered this Restricted Share Agreement as of the day and year first above written.

BROOKDALE SENIOR LIVING INC.

INSIDER TRADING POLICY

By: _____

Name: Lucinda M. Baier

Title: President and Chief Executive Officer

PARTICIPANT

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Exhibit 10.28

FORM OF RESTRICTED STOCK UNIT AGREEMENT
UNDER THE BROOKDALE SENIOR LIVING INC.
2024 OMNIBUS INCENTIVE PLAN

This Restricted Stock Unit Agreement (this "Agreement"), dated as revised August 4, 2023 of _____ (the "Date of Grant"), is made by and between Brookdale Senior Living Inc., a Delaware corporation (the "Company"), and _____ (the "Participant" or "you") pursuant to the terms of the Brookdale Senior Living Inc. 2024 Omnibus Incentive Plan (as amended and/or restated from time to time, the "Plan").

1. Purpose Terms and Conditions

. The Plan is hereby incorporated by reference and made a part hereof. This Insider Trading Policy (this "Policy") provides guidelines with respect Agreement and the restricted stock units granted hereby are subject to transactions all the terms and conditions of the Plan. All capitalized terms not defined herein shall have the meaning ascribed to them in the securities Plan. If there is any inconsistency between the terms of Brookdale Senior Living Inc. and its subsidiaries (the "Company") this Agreement and the handling terms of confidential information about the Company and Plan, the companies with which terms of the Company does business. The Company's Board of Directors has adopted Plan shall control unless this Policy Agreement explicitly states that an exception to promote compliance with federal, state and foreign securities laws that prohibit certain persons who are aware of material nonpublic information about a company from: (i) trading in securities of that company; or (ii) providing material nonpublic information to other persons who may trade on the basis of that information. Plan is being made.

2. Persons Subject Grant of Restricted Stock Units. The Company hereby grants to Policy

This Policy applies the Participant _____ restricted stock units, subject to all directors, officers and employees of the Company, as well as to consultants terms and contractors conditions of this Agreement and the Company, who have or may have access to Material Nonpublic Information (as defined herein). This Policy also applies to such persons' immediate family members and controlled entities. Any transactions in the Company's securities by an immediate family member or controlled entity of a director, officer, employee, consultant or contractor of the Company will be viewed as if the transactions were for the director's, officer's, employee's, consultant's or contractor's own account.

An "immediate family member" of a person includes such person's family members (including a spouse, children, stepchildren, grandchildren, parents, stepparents, grandparents, siblings and in-laws) who reside with such person, anyone else who lives in such person's household, and any other family members of such person who do not live in such person's household but whose transactions in the Company's securities are directed by such person or subject to his or her influence or control. A "controlled entity" of a person includes any corporation, limited liability company, partnership, trust or other entity that such person influences or controls. Plan.

3. Transactions Subject Vesting and Payout. The restricted stock units shall be fully vested upon the Date of Grant. The restricted stock units will be payable within thirty (30) days (with the date of payment elected by the Company in its sole discretion) following your termination of Service as a director due to Policy your (i) retirement or resignation from the Board, (ii) death or (iii) total and permanent disability, provided that such termination constitutes a "Separation from Service" under Section 1.409A-1(h) of the Treasury Regulations promulgated under Section 409A of the Internal Revenue Code of 1986, as amended (the "Code"), or, if later, upon the first date that payment may be made without violating the requirements of Section 409A of the Code, including, but not limited to, the circumstances described in Section 19 of this Agreement.

This Policy applies to all transactions, including gifts. 4. Change in Control. Notwithstanding any other provision of this Agreement, in the Company's securities, including common stock, options for common stock, tangible equity units, debt securities and any other securities event a Change in Control of the Company may issue from time to time, such as preferred stock, warrants and convertible debentures, as well as to derivative securities relating occurs prior to the Company's payment date provided for in Section 3, the restricted stock whether or not issued units will be payable within ten (10) days (with the date of payment determined by the Company in its sole discretion) of the closing date of the Change in Control. Such payment shall be made in cash or stock of the continuing entity, as determined by the Company in its sole discretion. For purposes of payments made pursuant to this Section 4, a "Change in Control" shall mean a "a change in the ownership of the Company," a "change in the effective control of the Company" or "a change in the ownership of a substantial portion of the assets of the Company" as such as exchange-traded options and swaps.

terms are defined in Section 1.409A-3(i)(5) of the Treasury Regulations promulgated under Section 409A of the Code, rather than the definition set forth in the Plan.

4.5. Individual Responsibility Nontransferability. The restricted stock units awarded pursuant to this Agreement cannot be sold, assigned, pledged, hypothecated, transferred, or otherwise encumbered prior to payment.

Persons 6. Stockholder Rights; Dividend Units. With respect to the awarded restricted stock units, you are not a stockholder and do not have any voting rights. You will, however, receive notional dividend units on the awarded units equal to the amount of dividends paid on the Company's common stock. Notional dividends paid on your restricted stock units will be accumulated in a bookkeeping account without interest until the payment of the underlying restricted stock units is made under paragraph 3.

7. Settlement of Restricted Stock Units. Except as provided in paragraph 4, vested restricted stock units will be paid to you in whole shares of the Company's common stock. Partial shares, if any, and dividend units will be paid in cash.

8. Adjustments. Pursuant to Section 5 of the Plan, in the event of a Change in Capitalization as described therein, the Administrator shall make such equitable and proportionate changes or adjustments, as it deems necessary or appropriate, in its discretion, to the number and kind of securities or other property (including cash) issued or issuable in respect of outstanding restricted stock units.

9. Payment of Taxes. You acknowledge and agree that you are responsible for the tax consequences associated with the award and vesting of units. It is the intention of the Company that this award not be subject to the additional tax set forth in Section 409A of the Code, and the regulations and guidance promulgated thereunder, and the award shall be interpreted so as to comply with the requirements of such Section. Notwithstanding anything to the contrary herein, to the extent that any provision of this Policy award would become subject to the additional tax of Section 409A of the Code, such provision shall be deemed null and void. By accepting this award, you agree that in the event that amendment of this award is required in order to comply with Section 409A of the Code, you shall negotiate in good faith with the Company with respect to amending the award, provided that the Company shall not be required to assume any increased economic burden in connection with any such amendment.

10. Failure to Enforce Not a Waiver. The failure of the Company to enforce at any time any provision of this Agreement shall in no way be construed to be a waiver of such provision or of any other provision hereof.

11. Governing Law. This Agreement shall be governed by and construed according to the laws of the State of Delaware without regard to its principles of conflict of laws.

12. Amendments; Construction. The Administrator may amend the terms of this Agreement prospectively or retroactively at any time, but no such amendment shall impair the rights of the Participant hereunder without his or her consent. Headings to Sections of this Agreement are intended for convenience of reference only, are not part of this Agreement and shall have legal no effect on the interpretation hereof.

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13. Survival of Terms. This Agreement shall apply to and ethical obligations to maintain bind the confidentiality of Material Nonpublic Information about Participant and the Company and their respective permitted assignees and transferees, heirs, legatees, executors, administrators and legal successors.

14. Agreement Not a Contract for Services. Neither the Plan, the granting of the restricted stock units, this Agreement nor any other action taken pursuant to the Plan shall constitute or be evidence of any agreement or understanding, express or implied, that the Participant has a right to continue to provide Services as an officer, director, employee, consultant or advisor of the Company or any Subsidiary or Affiliate for any period of time or at any specific rate of compensation.

15. Authority of the Administrator. The Administrator shall have full authority to interpret and construe the terms of the Plan and this Agreement. The determination of the Administrator as to any such matter of interpretation or construction shall be final, binding and conclusive.

16. **Representations.** The Participant has reviewed with the Participant's own tax advisors the Federal, state, local and foreign tax consequences of the transactions contemplated by this Agreement, including the application of Section 409A of the Code. The Participant is relying solely on such advisors and not to engage in transactions in on any statements or representations of the Company's securities while in possession Company or any of Material Nonpublic Information. Each person subject to this Policy is responsible for making sure its agents. The Participant understands that he or she complies with this Policy and that his or her immediate family members and controlled entities comply with this Policy. No action on (and not the part of the Company, the General Counsel or any other employee of the Company shall in any way constitute legal advice or insulate any person subject to this Policy from liability or disciplinary action. In addition, although the General Counsel will assist Section 16 Individuals (as defined herein) in preparing and filing reports required under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), the reporting person retains responsibility for such reports.

5. **Administration of the Policy.**

The Company's General Counsel shall serve as the Compliance Officer for purposes of this Policy, and in his or her absence or at his or her direction, any Vice President in the Legal Department or Deputy, Associate or Assistant General Counsel as may be determined by the General Counsel Company shall be responsible for administration of this Policy. All determinations and interpretations by the Compliance Officer shall be final and not subject to further review. In addition to the duties described elsewhere in this Policy, the Compliance Officer shall be responsible for: assisting the Company with implementation of this Policy; periodically reviewing this Policy for changes any tax liability that may be necessary or advisable to comply with securities laws; assisting in arise as a result of the preparation and filing transactions contemplated by this Agreement, including tax liability imposed under Section 409A of Section 16 reports for all Section 16 Individuals (as defined herein); serving as the designated recipient at the Company of copies of reports filed with the U.S. Securities and Exchange Commission (the "SEC") by Section 16 Individuals; performing periodic cross-checks of available materials to determine trading activity by officers, directors and others who have, or may have, access to Material Nonpublic Information; periodically circulating this Policy (and/or a summary thereof) to all persons subject to this Policy; and providing the Policy and other appropriate materials to new officers, directors and others who have, or may have, access to Material Nonpublic Information. Code.

6. 17. **General Policy Severability.** Should any provision of this Agreement be held by a court of competent jurisdiction to be unenforceable, or enforceable only if modified, such holding shall not affect the validity of the remainder of this Agreement, the balance of which shall continue to be binding upon the parties hereto with any such modification (if any) to become a part hereof and treated as though contained in this original Agreement. Moreover, if one or more of the provisions contained in this Agreement shall for any reason be held to be excessively broad as to scope, activity, subject or otherwise so as to be unenforceable, in lieu of severing such unenforceable provision, such provision or provisions shall be construed by the appropriate judicial body by limiting or reducing it or them, so as to be enforceable to the maximum extent compatible with the applicable law as it shall then appear, and such determination by such judicial body shall not affect the enforceability of such provision or provisions in any other jurisdiction.

It is the policy 18. **Acceptance.** The Participant hereby acknowledges receipt of a copy of the Company to oppose Plan and this Agreement. The Participant has read and understands the unauthorized disclosure of any Material Nonpublic Information acquired in the work place terms and the misuse of Material Nonpublic Information in securities trading. The Company is required under Regulation FD provisions of the federal securities laws to avoid Plan and this Agreement, and accepts the selective disclosure of Material Nonpublic Information. The Company has established procedures for releasing Material Nonpublic Information in a manner that is designed to achieve broad public dissemination of such information immediately upon its release. Persons restricted stock units subject to all the terms and conditions of the Plan and this Policy may not, therefore, disclose Material Nonpublic Information Agreement. The Participant hereby agrees to anyone outside accept as binding, conclusive and final all decisions or interpretations of the Company, including family members and friends, other than in accordance with those procedures. Administrator upon any questions arising under this Agreement.

7. 19. **Specific Policies Section 409A.** Notwithstanding anything to the contrary in this Agreement or an accompanying election form executed by the Participant, if (i) on the date of the Participant's Separation from Service with the Company the Participant is a "specified employee" (as such term is defined under Section 1.409A-1(i) of the Treasury Regulations promulgated under Section 409A of the Code) of the Company and (ii) any payments to be provided to the Participant pursuant to this Agreement are or may become subject to the additional tax under Section 409A(a)(1)

(B) of the Code, or any other taxes or penalties imposed under Section 409A of the Code if provided at the time otherwise required under this Agreement, then such payments shall be delayed until the date that is six months after the date of the Participant's Separation from Service from the Company, or if earlier, his or her death. Any payments delayed pursuant to this paragraph shall be made in a lump sum on the first day of the seventh month following the Participant's Separation from Service, or if earlier, the Participant's death.

A. Trading on Material Nonpublic Information Prohibited. No person subject to IN WITNESS WHEREOF, the parties hereto have executed and delivered this Policy shall engage in any transaction involving the Company's securities, including any gift, offer to purchase or offer to sell, during any period commencing with the date that he or she possesses Material Nonpublic Information concerning the Company, and ending at the beginning Agreement as of the third Trading Day following the date of public disclosure of that information, or at such time as such nonpublic information is no longer nonpublic or material. A gift includes any transfer of the Company's securities in which a person other than the donor acquires a beneficial ownership interest in the securities. As used herein, the term "Trading Day" shall mean a day on which the New York Stock Exchange (the "NYSE") is open for trading. A Trading Day begins at the time trading begins on such day and year first above written.

Transactions that may be necessary or justifiable for independent reasons (such as the need to raise money for an emergency expenditure) are not excepted from the Policy. The securities laws do not recognize such mitigating circumstances, and, in any event, even the appearance of an improper transaction must be avoided to preserve the Company's reputation for adhering to the highest standards of conduct. BROOKDALE SENIOR LIVING INC.

Remember that anyone scrutinizing transactions will be doing so after the fact, with the benefit of hindsight. As a result, before engaging in any transaction all individuals should carefully consider how such transaction may be construed by enforcement authorities and others in hindsight.

B. By: Special and Prohibited Transactions.

Name:

Title:

i. Short Sales. A short sale is a sale of securities not owned by the seller or, if owned, not delivered against such sale within 20 days thereafter (a "short against the box"). Short sales of the Company's securities may evidence an expectation on the part of the seller that the securities will decline in value, and therefore have the potential to signal to the market that the seller lacks confidence in the Company's prospects. In addition, short sales may reduce a seller's incentive to seek to improve the Company's performance. Furthermore, Section 16(c) of the Exchange Act prohibits officers (as defined in Rule 16a-1) and directors from engaging in short sales. For these reasons, no person subject to this Policy shall engage in a short sale of the Company's securities. Transactions in certain put and call options for the Company's securities may in some instances constitute a short sale. Short sales arising from certain types of hedging transactions are governed by the paragraph below captioned "Hedging Transactions."

Participant

ii. Publicly-Traded Options. A transaction in publicly-traded options is, in effect, a bet on the short-term movement of the Company's stock and therefore creates the appearance that an insider is trading based on Material Nonpublic Information. Transactions in options also may focus a person's attention on short-term performance at the expense of the Company's long-term objectives. For these reasons, no person subject to this Policy shall engage in any transactions in puts, calls or other derivative securities involving the Company's securities, on an exchange or in any other organized market. Option positions arising from _____

certain types of hedging transactions are governed by the paragraph below captioned "Hedging Transactions."

iii. Hedging Transactions. Hedging or monetization transactions can be accomplished through a number of possible mechanisms, including through the use of financial instruments such as prepaid variable forward contracts, equity swaps, collars and exchange funds. Such hedging transactions may permit a person to continue to own the Company's securities, but without the full risks and rewards of ownership. When that occurs, the person may no longer have the same objectives as the Company's other stockholders. For these reasons, no person subject to this Policy shall engage in such transactions.

iv. Margin Accounts and Pledges. Securities held in a margin account may be sold by the broker without the customer's consent if the customer fails to meet a margin call. Similarly, securities pledged (or hypothecated) as collateral for a loan may be sold in foreclosure if the borrower defaults on the loan. Because a margin sale or foreclosure sale may occur at a time when the pledgor is aware of Material Nonpublic Information or otherwise is not permitted to trade in Company securities, the Company strongly discourages such transactions, and persons subject to this Policy are prohibited from holding Company securities in a margin account or pledging Company securities as collateral for a loan.

v. Standing and Limit Orders. Standing and limit orders (except standing and limit orders under approved Rule 10b5-1 Trading Plans, as described below) create heightened risks for insider trading violations similar to the use of margin accounts. There is no control over the timing of purchases or sales that result from standing instructions to a broker, and as a result the broker could execute a transaction when a person is in possession of Material Nonpublic Information. The Company therefore discourages placing standing or limit orders on the Company's securities. If a person subject to this Policy determines that they must use a standing order or limit order, the order should be limited to short duration and should otherwise comply with the applicable restrictions and procedures outlined below under the heading "Trading Procedures."

C. Tipping. No person subject to this Policy shall disclose ("tip") Material Nonpublic Information to any other person (including family members and friends) where such information may be used by such person to his or her profit by trading in the securities of companies to which such information relates, nor shall any person subject to this Policy make recommendations or express opinions as to the purchase or sale of the Company's securities.

D. Post-Termination Transactions. This Policy continues to apply to transactions by individuals even after their employment or service with the Company has been terminated; however, the restrictions and procedures outlined under the heading "Trading Procedures" will cease to apply following termination of employment or service. If an individual is in possession of Material Nonpublic Information when employment or service terminates, he or she may not trade in the Company's securities until that information has become public or is no longer material.

8. Trading Procedures

A. Designation of Certain Persons. The Compliance Officer shall maintain and update periodically a comprehensive list of Section 16 Individuals, Pre-Clearance Individuals and Trading Window Individuals, as described below, and notify any such designated individuals of their designation and the requirements applicable to them.

i. Section 16 Individuals. The Compliance Officer shall maintain a list of the directors, executive officers and other officers who are subject to the reporting and liability provisions of Section 16 of the Exchange Act and the rules and regulations promulgated thereunder ("Section 16 Individuals"). The Board of Directors will periodically determine which of the Company's officers are "executive officers" for purposes of Section 16. The Section 16 Individuals (as well as their immediate family members and controlled entities) shall be subject to the trading window and pre-clearance requirements described below.

ii. Pre-Clearance Individuals. The Company recognizes that certain other employees have, or are likely to have, regular or special access to Material Nonpublic Information in the normal course of their duties. The Compliance Officer shall designate, from time to time, those employees (the "Pre-Clearance Individuals") who should be subject to special pre-clearance procedures based on the likelihood of their obtaining access to Material Nonpublic Information. The Pre-Clearance Individuals (as well as their immediate family members and controlled entities) shall be subject to the trading window and pre-clearance requirements described below.

iii. Trading Window Individuals. The Compliance Officer shall designate, from time to time, those employees (the "Trading Window Individuals") who, together with their immediate family members and controlled entities, should be subject to the trading window requirements described below.

B. Mandatory Trading Window; Limited Exceptions; Special Blackout Periods. All Section 16 Individuals, Pre-Clearance Individuals and Trading Window Individuals (and their immediate family members and controlled entities) shall be prohibited from trading in or gifting of the Company's securities except during a mandatory trading window or a discretionary trading window. The Compliance Officer shall circulate quarterly reminders of the dates that the mandatory trading window described below opens and closes. The mandatory trading window will open at the open of the market on the third Trading Day following the date of public disclosure of the Company's financial results for a particular fiscal quarter or year, and will close at the close of trading on the fourth business day of the third month of the next quarter. Under certain very limited circumstances, the Compliance Officer may exercise discretion to permit a person or persons to trade the Company's securities outside of a mandatory trading window, but only if the Compliance Officer concludes that such person or persons are not in fact in possession of Material Nonpublic Information. Any person wishing to seek permission to trade outside the mandatory trading window must contact the Compliance Officer for approval at least two (2) business days prior to any proposed transaction involving the Company's securities. The Compliance Officer is under no obligation to approve a transaction outside the mandatory trading

window and may require that any trade be completed within a specific number of days following any such approval. In addition, the Compliance Officer shall have the right to impose special blackout periods during which all or certain directors, officers, and employees (and their immediate family members and controlled entities) will be prohibited from trading any of the Company's securities, even though the trading window would otherwise be open for such individuals.

C. Pre-Clearance of Transactions. The Company has determined that all Section 16 Individuals and Pre-Clearance Individuals (and their immediate family members and controlled entities) must refrain from trading in or gifting of the Company's securities, even during an open trading window, without first complying with the Company's "pre-clearance" process. A request for pre-clearance should be submitted to the Compliance Officer *at least two (2) business days* in advance of the proposed transaction. A pre-cleared transaction must be effected no later than five (5) business days (or such shorter period as may be prescribed in the pre-clearance form) after pre-clearance is received. If the requesting person becomes aware of Material Nonpublic Information before the trade is executed, the pre-clearance is void and the trade must not be completed. Transactions not effected within the time limit become subject to pre-clearance again. The Compliance Officer shall circulate quarterly reminders of the pre-clearance process to such individuals in connection with the open of a mandatory trading window. The Compliance Officer will consult as necessary with senior management of the Company before clearing any proposed trade. The Compliance Officer is under no obligation to approve a pre-clearance request. If a person seeks pre-clearance and permission is denied, then he or she should refrain from initiating any transaction in Company securities and should not inform any other person of the restriction. In addition, the Compliance Officer shall have the right to revoke any previously granted pre-clearance request for trades that have not been completed as of the time of such revocation. *It should be noted that even if the Compliance Officer pre-clears a transaction, the ultimate responsibility rests with the individual to ensure that he or she is not trading while in possession of Material Nonpublic Information.*

D. Reporting Trades and Short Swing Liability. When a Section 16 Individual makes a request for pre-clearance, such individual should indicate whether he or she has effected any non-exempt "opposite way" trade (i.e., an open market sale would be "opposite" any open market purchase, and vice versa) within the past six months. Section 16 Individuals may be required to disgorge to the Company all profits of any non-exempt opposite way transaction whether or not such individual had knowledge of any Material Nonpublic Information. Such Section 16 Individual must also report the transaction in Company securities to the Compliance Officer as soon as reasonably practicable but no later than one (1) day after any such transaction in order that an appropriate Form 4 or Form 5 may be prepared and filed with the SEC. The individual should also be prepared to comply with SEC Rule 144 and file Form 144, if necessary, at the time of any sale.

9. Transactions under Company Plans

This Policy does not apply in the case of the following transactions, except as specifically noted:

A. Stock Option Exercises. This Policy does not apply to the exercise of a stock option acquired pursuant to the Company's incentive plans, or to the exercise of a tax withholding right pursuant to which a person has elected to have the Company withhold shares subject to an option to satisfy tax withholding requirements. This Policy does apply, however, to any sale of stock as part of a broker-assisted cashless exercise of an option, or any other market sale for the purpose of generating the cash needed to pay the exercise price of an option or to satisfy tax withholding requirements.

B. Restricted Stock or Units. This Policy does not apply to the vesting of restricted stock or restricted stock units, or the exercise of a tax withholding right pursuant to which an election has been made to have the Company withhold shares of stock to satisfy tax withholding requirements upon the vesting of any restricted stock or restricted stock units. The Policy does apply, however, to any market sale of restricted stock, including any sale of stock for the purpose of generating the cash needed to satisfy tax withholding requirements resulting from the vesting of restricted stock or restricted stock units.

10. 10b5-1 Trading Plans

This Policy does not apply to purchases or sales of Company stock made pursuant to a pre-arranged trading plan that was entered into when the individual was not in possession of Material Nonpublic Information and otherwise satisfies the requirements of Rule 10b5-1 under the Exchange Act for a trading plan. Such trading plans may not be adopted when the individual is in possession of Material Nonpublic Information about the Company. Anyone subject to this Policy who wishes to enter into a trading plan must submit the trading plan to the Compliance Officer for his or her approval prior to the adoption or amendment of the trading plan. The Compliance Officer may establish guidelines for establishing such trading plans.

11. Definition of Material Nonpublic Information

A. Material. Information should be regarded as "material" if there is a reasonable likelihood that it would be considered important to an investor in deciding whether to buy, hold or sell the Company's securities. Any information that could be expected to affect the Company's stock price, whether it is positive or negative, should be considered material. Materiality will be judged by enforcement authorities with the benefit of hindsight. Therefore, questions concerning the materiality of particular information should be resolved in favor of materiality. It is not possible to define all categories of material information; however, there are various categories of information that are particularly sensitive and, as a general rule, should ordinarily be considered material. Examples of such information may include:

- Financial or operating results;
- Known but unannounced future earnings or losses or other earnings guidance;
- Execution or termination of significant contracts with distributors, collaborators and other business partners;

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- News of a pending or proposed merger or other acquisition, the disposition, construction or acquisition of significant assets, a pending or proposed joint venture, or any restructuring;
 - Impending bankruptcy or financial liquidity problems;
 - Patent or other intellectual property milestones;
 - Scientific achievements or other developments from research efforts;
 - Significant developments involving corporate relationships;
 - Changes in dividend or stock buy-back policy;
 - New product or services announcements of a significant nature;
 - Stock splits;
 - New equity or debt offerings;
 - Positive or negative developments in outstanding litigation;

- Significant litigation exposure due to actual or threatened litigation;
- Change in auditors or notification that the auditor's reports may no longer be relied upon;
- Significant cybersecurity incidents, such as a data breach, or any other significant disruption in the Company's operations or loss, potential loss, breach or unauthorized access of its property or assets, whether at its facilities or through its information technology system; or
- Major changes in senior management.

B. Nonpublic. Information should be regarded as "nonpublic" if it has not been previously disclosed to the general public and is otherwise not available to the general public. In order for information to be considered public, it must be widely disseminated in a manner making it generally available to investors, such as by a press release or a filing with the SEC. The circulation of rumors, even if accurate and reported in the media, does not constitute effective public dissemination. Even after nonpublic information has been effectively disclosed, a reasonable period of time must elapse in order for the market to react to the information. Therefore, persons subject to this Policy must wait until the third Trading Day following the date of public disclosure of material information before trading in the Company's securities.

12. Potential Criminal and Civil Liability and/or Disciplinary Action

The purchase or sale of securities while aware of Material Nonpublic Information, or the disclosure of Material Nonpublic Information to others who then trade in the Company's securities (commonly referred to as a "tippee"), is prohibited by the federal and state laws. Insider trading and tipping violations are pursued vigorously by the SEC, U.S. Attorneys and state enforcement authorities as well as the laws of foreign jurisdictions. Punishment for insider trading and tipping violations is severe, and could include significant fines and imprisonment, including penalties up to \$5,000,000 and up to 25 years in jail. The SEC has imposed large penalties even when the disclosing person did not profit from the trading. The SEC and the stock exchanges use sophisticated electronic surveillance techniques to uncover insider trading.

The federal securities laws also impose potential liability on companies and other "controlling persons" if they fail to take reasonable steps to prevent illegal insider trading by

company personnel. These penalties include a civil penalty up to \$1,200,000 or, if greater, three times the profit gained or loss avoided as a result of the person's violation, and a criminal penalty of up to \$25,000,000.

Officers, employees, consultants or contractors of the Company who violate this Policy shall also be subject to disciplinary action by the Company, which may include ineligibility for future participation in the Company's equity incentive plans or termination of employment or service, whether or not such person's failure to comply results in a violation of law.

13. Applicability of Policy to Inside Information Regarding Other Companies

This Policy and the guidelines described herein also apply to material nonpublic information relating to other companies, including the Company's lessors, distributors, vendors or suppliers ("business partners"), when that information is obtained in the course of employment with, or other services performed on behalf of, the Company. Civil and criminal penalties, and termination of employment, may result from trading on inside information regarding the Company's business partners. All persons subject to this Policy should treat material nonpublic information about the Company's business partners with the same care required with respect to information related directly to the Company.

14. Inquiries

Any person who has a question about this Policy or its application to any proposed transaction may obtain additional guidance from the General Counsel. Ultimately, however, the responsibility for adhering to this Policy and avoiding unlawful transactions rests with the person subject to this Policy.

15. Certifications

All directors, officers, employees who are granted awards under the Company's equity incentive plans and employees in the Company's corporate offices must certify their understanding of, and intent to comply with, this Policy, either in writing or electronically.

Exhibit 21

Subsidiary	Jurisdiction of Incorporation or Formation
Abingdon Place of Gastonia Limited Partnership	NC
AH Battery Park Owner, LLC	DE
AH Illinois Huntley Member, LLC	OH
AH Illinois Huntley Owner, LLC	OH
AH Illinois Owner, LLC	DE
AH North Carolina Owner, LLC	DE
AH Ohio Columbus Owner, LLC	DE
AH Pennsylvania Owner, LP	OH
AH Texas CGP, Inc.	OH
AH Texas Owner Limited Partnership SL	OH
AHC ALS FM Holding Company, LLC	DE
AHC Bayside, Inc.	DE
AHC Exchange Corporation	DE
AHC Florham Park, LLC	DE
AHC Kansas II, Inc.	DE
AHC Monroe Township, LLC	DE
AHC PHN I, Inc.	DE
AHC Properties, Inc.	DE
AHC Purchaser Parent, LLC	DE
AHC Purchaser, Inc.	DE
AHC Richland Hills, LLC	DE
AHC Shoreline, LLC	DE
AHC Southland Lakeland, LLC	DE
AHC Southland Ormond Beach, LLC	DE
AHC Sterling House of Brighton, LLC	DE
AHC Sterling House of Corsicana, LLC	DE
AHC Sterling House of Greenville, LLC	DE
AHC Sterling House of Harbison, LLC	DE
AHC Sterling House of Jacksonville, LLC	DE
AHC Sterling House of Lewisville, LLC	DE
AHC Sterling House of Mansfield, LLC	DE
AHC Sterling House of Panama City, LLC	DE
AHC Sterling House of Port Charlotte, LLC	DE
AHC Sterling House of Punta Gorda, LLC	DE
AHC Sterling House of Weatherford, LLC	DE
AHC Trailside, LLC	DE
AHC Villas of Albany Residential, LLC	DE
AHC Villas of the Atrium, LLC	DE
AHC Villas Wynwood of Courtyard Albany, LLC	DE

AHC Villas Wynwood of River Place, LLC	DE
AHC Wynwood of Rogue Valley, LLC	DE
Alabama Somerby, LLC	DE
ALS Clare Bridge, Inc.	DE
ALS Holdings, Inc.	DE
ALS Kansas, Inc.	DE
ALS Leasing, Inc.	DE
ALS National SPE I, Inc.	DE
ALS National, Inc.	DE
ALS North America, Inc.	DE
ALS Properties Holding Company, LLC	DE
ALS Properties Tenant I, LLC	DE
ALS Properties Tenant II, LLC	DE
ALS Stonefield, Inc.	DE
ALS Venture II, Inc.	DE
ALS Wisconsin Holdings, Inc.	DE
ALS Wovenhearts, Inc.	DE
Alternative Living Services Home Care, Inc.	NY
Alternative Living Services New York, Inc.	DE
American Retirement Corporation	TN
ARC Aurora, LLC	TN
ARC Bahia Oaks, Inc.	TN
ARC Belmont, LLC	TN
ARC Brookmont Terrace, Inc.	TN
ARC Carriage Club of Jacksonville, Inc.	TN
ARC Cleveland Park, LLC	TN
ARC Corpus Christi, LLC	TN
ARC Deane Hill, LLC	TN
ARC Epic Holding Company, Inc.	TN
ARC Epic OpCo Holding Company, Inc.	DE
ARC FM Holding Company, LLC	DE
ARC Fort Austin Properties, LLC	TN
ARC Freedom Square Management, Inc.	TN
ARC Freedom, LLC	TN
ARC Greenwood Village, Inc.	TN
ARC Heritage Club, Inc.	TN
ARC Holland, Inc.	TN
ARC Holley Court Management, Inc.	TN
ARC Holley Court, LLC	TN
ARC Homewood Corpus Christi, LLC	DE
ARC Lakeway ALF Holding Company, LLC	DE
ARC Lakeway SNF, LLC	TN
ARC Lakewood, LLC	TN

ARC LP Holdings, LLC	TN
ARC Management Corporation	TN
ARC Management, LLC	TN
ARC North Chandler, LLC	TN
ARC Oakhurst, Inc.	TN
ARC Parklane, Inc.	TN
ARC Partners II, Inc.	TN
ARC Pearland, LP	TN
ARC Pecan Park Padgett, Inc.	TN
ARC Peoria II, Inc.	TN
ARC Peoria, LLC	TN
ARC Pinegate, LP	TN
ARC Rossmoor, Inc.	TN
ARC Santa Catalina, Inc.	TN
ARC SCC, Inc.	TN
ARC Scottsdale, LLC	TN
ARC Shadowlake, LP	TN
ARC Somerby Holdings, LLC	TN
ARC Spring Shadow, LP	TN
ARC Sweet Life Rosehill, LLC	TN
ARC Sweet Life Shawnee, LLC	TN
ARC Tarpon Springs, Inc.	TN
ARC Tennessee GP, Inc.	TN
ARC Westlake Village SNF, LLC	DE
ARC Westlake Village, Inc.	TN
ARC Westover Hills, LP	TN
ARC Willowbrook, LLC	TN
ARC Wilora Assisted Living, LLC	TN
ARC Wilora Lake, Inc.	TN
ARCLP Charlotte, LLC	TN
ARCPI Holdings, Inc.	DE
Asheville Manor, LP	NC
Assisted Living Properties, Inc.	KS
BAH CA, LLC	DE
Batus, LLC	DE
BKD Adrian PropCo, LLC	DE
BKD AGC, Inc.	DE
BKD Alabama SNF, LLC	DE
BKD Altamonte Springs, LLC	DE
BKD Apache Junction Operator, LLC	DE
BKD Apache Junction PropCo, LLC	DE
BKD Arbors of Santa Rosa, LLC	DE
BKD Archer 10, LLC	DE

BKD Archer 6, LLC	DE
BKD Archer 7, LLC	DE
BKD Archer 8, LLC	DE
BKD Archer 9, LLC	DE
BKD Ballwin, LLC	DE
BKD Bay City, LLC	DE
BKD Belle Meade, LLC	DE
BKD Bossier City Operator, LLC	DE
BKD Bossier City Propco, LLC	DE
BKD BRE Knight Member Holding, LLC	DE
BKD BRE Knight Member, LLC	DE
BKD Brentwood at Niles, LLC	DE
BKD Brookdale Marketplace, LLC	DE
BKD Brookdale Place of Brookfield, LLC	DE
BKD Brookfield Opco, LLC	DE
BKD Camino del Sol, LLC	DE
BKD Cape Coral, LLC	DE
BKD Carrollton Operator, LLC	DE
BKD Carrollton Propco, LLC	DE
BKD CCRC OpCo HoldCo Member, LLC	DE
BKD CCRC PropCo HoldCo Member, LLC	DE
BKD Chambrel Holding, LLC	DE
BKD Chandler Operator, LLC	DE
BKD Chandler PropCo, LLC	DE
BKD Chapel Hill, LLC	DE
BKD Charleston South Carolina, LLC	DE
BKD Clare Bridge and Sterling House of Battle Creek, LLC	DE
BKD Clare Bridge of Beaverton, LLC	DE
BKD Clare Bridge of Brookfield, LLC	DE
BKD Clare Bridge of Dublin, LLC	DE
BKD Clare Bridge of Meridian, LLC	DE
BKD Clare Bridge of Oklahoma City SW, LLC	DE
BKD Clare Bridge of Olympia, LLC	DE
BKD Clare Bridge of Spokane, LLC	DE
BKD Clare Bridge of Troutdale, LLC	DE
BKD Clare Bridge of Wichita, LLC	DE
BKD Clare Bridge Place Brookfield, LLC	DE
BKD Claremore, LLC	DE
BKD College Place, LLC	DE
BKD Columbia AL (SC), LLC	DE
BKD Conway SC, LLC	DE
BKD Corona, LLC	DE
BKD Cortona Park, LLC	DE

BKD Eagan, LLC	DE
BKD Ebenezer Road, LLC	DE
BKD Emeritus El, LLC	DE
BKD Employee Services RIDEA 49, LLC	DE
BKD Englewood Colorado, LLC	DE
BKD Finance Holdco, LLC	DE
BKD FM Holding Company, LLC	DE
BKD FM Nine Holdings, LLC	DE

BKD FM PNC Holding Company I, LLC	DE
BKD FM PNC Holding Company II, LLC	DE
BKD FM PNC Holding Company III, LLC	DE
BKD FM21 Holdings I, LLC	DE
BKD FM21 Holdings II, LLC	DE
BKD FM21 Holdings III, LLC	DE
BKD FM7 HoldCo CA, LLC	DE
BKD FM7 HoldCo MI CO, LLC	DE
BKD FM7 HoldCo VA, LLC	DE
BKD Folsom, LLC	DE
BKD Franklin, LLC	DE
BKD Freedom Plaza Arizona Peoria, LLC	DE
BKD Gaines Ranch, LLC	DE
BKD Gallatin, LLC	DE
BKD Gardens Tarzana Propco, LLC	DE
BKD GC FM Holdings, LLC	DE
BKD Germantown, LLC	DE
BKD Goodlettsville AL, LLC	DE
BKD Goodlettsville PropCo, LLC	DE
BKD Green Hills Cumberland, LLC	DE
BKD GV Investor, LLC	DE
BKD Hamilton Wolfe San Antonio, LLC	DE
BKD Harrisburg Opco, LLC	DE
BKD Hartwell, LLC	DE
BKD HB Acquisition Sub, Inc.	DE
BKD HCR Master Lease 3 Tenant, LLC	DE
BKD Highlands Ranch, LLC	DE
BKD Hillside Holdco, LLC	DE
BKD Hillside Opco, LLC	DE
BKD Hillside, LLC	DE
BKD Homewood Corpus Christi Propco, LLC	DE
BKD Horsham, LLC	DE
BKD Illinois Retail, LLC	DE
BKD Island Lake Holdings, LLC	DE
BKD Island Lake, LLC	DE

BKD Jones Farm, LLC	DE
BKD Kettleman Lane, LLC	DE
BKD Kingsport, LLC	DE
BKD Lake Orienta, LLC	DE
BKD Lawrenceville, LLC	DE
BKD Lebanon/Southfield, LLC	DE
BKD Littleton, LLC	DE
BKD Lodi, LLC	DE
BKD Lubbock GP, LLC	DE
BKD Management Holdings FC, Inc.	DE
BKD Midland (MI), LLC	DE
BKD Minnetonka Assisted Living, LLC	DE
BKD Monroe (MI), LLC	DE
BKD Murray, LLC	DE

BKD Murrysville, LLC	
BKD Nashville Office Bistro, LLC	DE
BKD New England Bay, LLC	DE
BKD Newnan, LLC	DE
BKD North Chandler, LLC	DE
BKD North Gilbert, LLC	DE
BKD North Glendale, LLC	DE
BKD North Tucson, LLC	DE
BKD Northampton OpCo., LLC	DE
BKD Northport Operator, LLC	DE
BKD Northport Propco Member, LLC	DE
BKD Northport Propco, LLC	DE
BKD Oak Park, LLC	DE
BKD Oklahoma Management, LLC	DE
BKD Ormond Beach Propco, LLC	DE
BKD Oswego, LLC	DE
BKD Overland Park 119th, LLC	DE
BKD Overland Park, LLC	DE
BKD Palm Beach Gardens, LLC	DE
BKD Paradise Valley Propco, LLC	DE
BKD Parkplace, LLC	DE
BKD Patriot Heights, LLC	DE
BKD Pearland, LLC	DE
BKD Penn Hills, LLC	DE
BKD Personal Assistance Services, LLC	DE
BKD PHS Investor, LLC	DE
BKD Portage, LLC	DE
BKD Project 3 Holding Co, LLC	DE
BKD Project 3 Manager, LLC	DE

BKD Richmond Place Propco, LLC	DE
BKD River Road, LLC	DE
BKD Roanoke PropCo, LLC	DE
BKD Rome Operator, LLC	DE
BKD Rome PropCo, LLC	DE
BKD Saginaw, LLC	DE
BKD Sakonnet Bay, LLC	DE
BKD San Marcos South, LLC	DE
BKD Sandy Springs, LLC	DE
BKD Shadowlake, LLC	DE
BKD Sherwood Odessa, LLC	DE
BKD Shoreline, LLC	DE
BKD Skyline PropCo, LLC	DE
BKD South Bay, LLC	DE
BKD South Bend, LLC	DE
BKD Southpaw Holdco, LLC	DE
BKD Sparks, LLC	DE
BKD Spring Shadows, LLC	DE
BKD St. Augustine, LLC	DE
BKD Sterling House of Bloomington, LLC	DE
BKD Sterling House of Bowling Green, LLC	DE
BKD Sterling House of Colorado Springs Briargate, LLC	DE

BKD Sterling House of Deland, LLC	DE
BKD Sterling House of Denton Parkway, LLC	DE
BKD Sterling House of Edmond, LLC	DE
BKD Sterling House of Enid, LLC	DE
BKD Sterling House of Junction City, LLC	DE
BKD Sterling House of Lawton, LLC	DE
BKD Sterling House of Loveland Orchards, LLC	DE
BKD Sterling House of Palestine, LLC	DE
BKD Sterling House of Waxahachie, LLC	DE
BKD Sterling House of West Melbourne I and II, LLC	DE
BKD Sterling House of Wichita Tallgrass, LLC	DE
BKD Tamarac Square PropCo, LLC	DE
BKD Tanque Verde, LLC	DE
BKD The Heights, LLC	DE
BKD Thirty Five OpCo, Inc.	DE
BKD Thirty Five Propco, Inc.	DE
BKD Tullahoma, LLC	DE
BKD Twenty One Management Company, Inc.	DE
BKD Twenty One Opco, Inc.	DE
BKD Twenty One Propco, Inc.	DE
BKD University Park Holding Company, LLC	DE

BKD Vista, LLC	DE
BKD Wekiwa Springs, LLC	DE
BKD Wellington Fort Walton Beach, LLC	DE
BKD Wellington Muscle Shoals, LLC	DE
BKD West Melbourne Propco, LLC	DE
BKD West St. Paul, LLC	DE
BKD Westover Hills, LLC	DE
BKD Willowbrook Propco, LLC	DE
BKD Wilsonville, LLC	DE
BKD Wooster MC, LLC	DE
BKD Wynwood of Madison West Real Estate, LLC	DE
BKD Wynwood of Richboro Northhampton, LLC	DE
BKD X Holdings, LLC	DE
BLC Acquisitions, Inc.	DE
BLC Adrian GC, LLC	DE
BLC Albuquerque GC, LLC	DE
BLC Atrium at San Jose, LLC	DE
BLC Atrium at San Jose, LP	DE
BLC Atrium Jacksonville SNF, LLC	DE
BLC Atrium Jacksonville, LLC	DE
BLC Brendenwood, LLC	DE
BLC Bristol GC, LLC	DE
BLC Brookdale Place of San Marcos, LLC	DE

BLC Brookdale Place of San Marcos, LP	DE
BLC Cedar Springs, LLC	DE
BLC Chancellor Lodi LH, LLC	DE
BLC Chancellor Murrieta LH, LLC	DE
BLC Chancellor Windsor, Inc.	DE
BLC Chancellor Windsor, LP	DE
BLC Chatfield, LLC	DE
BLC Club Hill, LLC	DE
BLC Crystal Bay, LLC	DE
BLC Dayton GC, LLC	DE
BLC Devonshire of Hoffman Estates, LLC	DE
BLC Devonshire of Lisle, LLC	DE
BLC Edina Park Plaza, LLC	DE
BLC Emerald Crossings, LLC	DE
BLC Farmington Hills GC, LLC	DE
BLC Federal Way LH, LLC	DE
BLC Federal Way, LLC	DE
BLC Finance I, LLC	DE
BLC FM Holding Company, LLC	DE
BLC Fort Myers GC, LLC	DE

BLC Gables at Farmington, LLC	DE
BLC Gables Monrovia, Inc.	DE
BLC Gables Monrovia, LP	DE
BLC Gardens Santa Monica LH, LLC	DE
BLC Gardens Santa Monica, Inc.	DE
BLC Gardens Santa Monica, LLC	DE
BLC Gardens Tarzana Holding, LLC	DE
BLC Gardens Tarzana, Inc.	DE
BLC Gardens Tarzana, LLC	DE
BLC Gardens Tarzana, LP	DE
BLC GC Member, LLC	DE
BLC GFB Member, LLC	DE
BLC Glenwood Gardens AL LH, LLC	DE
BLC Glenwood Gardens AL, LLC	DE
BLC Glenwood Gardens SNF LH, LLC	DE
BLC Glenwood Gardens SNF, Inc.	DE
BLC Glenwood Gardens SNF, LLC	DE
BLC Glenwood Gardens, Inc.	DE
BLC Hawthorne Lakes, LLC	DE
BLC Inn at the Park, Inc.	DE
BLC Inn at the Park, LLC	DE
BLC Jackson Oaks, LLC	DE
BLC Kansas City GC, LLC	DE

BLC Kenwood of Lake View, LLC	DE
BLC Las Vegas GC, LLC	DE
BLC Lexington SNF, LLC	DE
BLC Liberty FM Holding Company, LLC	DE
BLC Lodge at Paulin, Inc.	DE
BLC Lodge at Paulin, LP	DE
BLC Lubbock GC, LLC	DE
BLC Lubbock GC, LP	DE
BLC Management 3, LLC	DE
BLC Management of Texas, LLC	DE
BLC Mirage Inn, Inc.	DE
BLC Mirage Inn, LP	DE
BLC New York Holdings, Inc.	DE
BLC Nohl Ranch, Inc.	DE
BLC Nohl Ranch, LLC	DE
BLC Novi GC, LLC	DE
BLC Oak Tree Villa, Inc.	DE
BLC Oak Tree Villa, LP	DE
BLC Ocean House, Inc.	DE
BLC Ocean House, LP	DE

BLC Overland Park GC, LLC	DE
BLC Pacific Inn, Inc.	DE
BLC Pacific Inn, LP	DE
BLC Park Place, LLC	DE
BLC Patriot Heights, LLC	DE
BLC Phoenix GC, LLC	DE
BLC Ponce de Leon, LLC	DE
BLC River Bay Club, LLC	DE
BLC Southerland Place Germantown, LLC	DE
BLC Southerland Place Midlothian, LLC	DE
BLC Springs at East Mesa, LLC	DE
BLC Tampa GC, LLC	DE
BLC Tavares GC, LLC	DE
BLC The Fairways LH, LLC	DE
BLC The Fairways, LLC	DE
BLC The Hallmark, LLC	DE
BLC The Heritage of Des Plaines, LLC	DE
BLC The Willows, LLC	DE
BLC Victorian Manor, LLC	DE
BLC Village at Skyline, LLC	DE
BLC Wellington Cleveland, LLC	DE
BLC Wellington Colonial Heights, LLC	DE
BLC Wellington FM Holding Company, LLC	DE

BLC Wellington Fort Walton Beach, LLC	DE
BLC Wellington Gardens PropCo, LLC	DE
BLC Wellington Gardens, LLC	DE
BLC Wellington Greeneville TN, LLC	DE
BLC Wellington Hampton Cove, LLC	DE
BLC Wellington Hixson, LLC	DE
BLC Wellington Johnson City, LLC	DE
BLC Wellington Maryville, LLC	DE
BLC Wellington Sevierville, LLC	DE
BLC Wellington Shoals, LLC	DE
BLC Windsor Place, LLC	DE
BLC Woodside Terrace, LLC	DE
BLC Woodside Terrace, LP	DE
BREA BREA, LLC	DE
BREA Charlotte, LLC	DE
BREA Citrus Heights, LLC	DE
BREA Denver, LLC	DE
BREA East Mesa PropCo, LLC	DE
BREA East Mesa, LLC	DE
BREA Emeritus, LLC	DE

BREA Emerson, LLC	DE
BREA FM Holding Company, LLC	DE
BREA Overland Park, LLC	DE
BREA Palmer Ranch, LLC	DE
BREA Peoria, LLC	DE
BREA Reno, LLC	DE
BREA Roanoke, LLC	DE
BREA Sarasota, LLC	DE
BREA Sun City West, LLC	DE
BREA Wayne, LLC	DE
BREA West Orange, LLC	DE
BREA Whittier, LLC	DE
Brookdale 20 Property Springing Member, Inc.	DE
Brookdale Bend OR, LLC	DE
Brookdale Castle Hills, LLC	DE
Brookdale Chancellor, Inc.	DE
Brookdale Corporate, LLC	DE
Brookdale Cypress Station, LLC	DE
Brookdale Development, LLC	DE
Brookdale Employee Services - Corporate, LLC	DE
Brookdale Employee Services, LLC	DE
Brookdale F&B, LLC	DE
Brookdale Gardens, Inc.	DE

Brookdale Lakeway, LLC	DE
Brookdale Liberty, LLC	DE
Brookdale Living Communities GC Texas, Inc.	DE
Brookdale Living Communities GC, LLC	DE
Brookdale Living Communities of Florida PO, LLC	DE
Brookdale Living Communities of Florida, Inc.	DE
Brookdale Living Communities of Illinois DNC, LLC	DE
Brookdale Living Communities of Illinois GE, Inc.	DE
Brookdale Living Communities of Illinois GV, LLC	DE
Brookdale Living Communities of Illinois Huntley, LLC	DE
Brookdale Living Communities of Missouri CC, LLC	DE
Brookdale Living Communities of New York BPC, Inc.	DE
Brookdale Living Communities of North Carolina, Inc.	DE
Brookdale Living Communities of Ohio SP, LLC	DE
Brookdale Living Communities of Pennsylvania-ML, Inc.	DE
Brookdale Living Communities of Texas Club Hill, LLC	DE
Brookdale Living Communities, Inc.	DE
Brookdale Management DP, LLC	DE
Brookdale Management II, LLC	DE
Brookdale Management of California, LLC	DE
Brookdale Management of Florida PO, LLC	DE

Brookdale Management of Illinois GV, LLC	DE
Brookdale Northwest Hills, LLC	DE
Brookdale Operations, LLC	DE
Brookdale Place at Finneytown, LLC	DE
Brookdale Place at Kenwood, LLC	DE
Brookdale Place at Oakwood, LLC	DE
Brookdale Place of Albuquerque, LLC	DE
Brookdale Place of Ann Arbor, LLC	DE
Brookdale Place of Augusta, LLC	DE
Brookdale Place of Bath, LLC	DE
Brookdale Place of Colorado Springs, LLC	DE
Brookdale Place of Englewood, LLC	DE
Brookdale Place of South Charlotte, LLC	DE
Brookdale Place of West Hartford, LLC	DE
Brookdale Place of Wilton, LLC	DE
Brookdale Place of Wooster, LLC	DE
Brookdale Provident Management, LLC	DE
Brookdale Provident Properties, LLC	DE
Brookdale Real Estate, LLC	DE
Brookdale Senior Housing, LLC	DE
Brookdale Senior Living Communities, Inc.	DE
Brookdale University Park CO, LLC	DE
Brookdale Vehicle Holding, LLC	DE

Brookdale Wellington Lessee, Inc.	DE
Brookdale Wellington, Inc.	DE
Brookdale.com, LLC	DE
BSLCI-Development Holdings, LLC	DE
BSLCI-XVIII Holdings, LLC	DE
Burlington Manor ALZ, LLC	NC
Burlington Manor, LLC	NC
Carolina House of Asheboro, LLC	NC
Carolina House of Cary, LLC	NC
Carolina House of Chapel Hill, LLC	NC
Carolina House of Durham, LLC	NC
Carolina House of Elizabeth City, LLC	NC
Carolina House of Forest City, LLC	NC
Carolina House of Greenville, LLC	NC
Carolina House of Lexington, LLC	NC
Carolina House of Morehead City, LLC	NC
Carolina House of Reidsville, LLC	NC
Carolina House of Smithfield, LLC	NC
Carolina House of the Village of Pinehurst, LLC	NC
Carolina House of Wake Forest, LLC	NC

CBYW Brookdale Hemet ALF GP LLC	DE
CBYW Brookdale Hemet ILF GP LLC	DE
CBYW Brookdale Holdco LLC	DE
CBYW Brookdale San Ramon GP LLC	DE
CBYW Brookdale Whittier GP LLC	DE
CBYW Canyon Lakes PropCo LLC	DE
CBYW Hemet ALF PropCo LP	DE
CBYW Hemet ILF PropCo LP	DE
CBYW Monroe PropCo LLC	DE
CBYW Naples PropCo LLC	DE
CBYW Olympia PropCo LLC	DE
CBYW San Ramon PropCo LP	DE
CBYW Seattle PropCo LLC	DE
CBYW Stanwood PropCo LLC	DE
CBYW West Seattle PropCo LLC	DE
CBYW Whittier PropCo LP	DE
CCRC OpCo Ventures II, LLC	DE
CCRC OpCo-Foxwood Springs, LLC	DE
CCRC OpCo-Robin Run, LLC	DE
CCRC PropCo Ventures II, LLC	DE
CCRC PropCo-Foxwood Springs, LLC	DE
CCRC PropCo-Robin Run, LLC	DE
Champion Oaks Investors, LLC	DE
Clare Bridge of Carmel, LLC	DE
Clare Bridge of Virginia Beach Estates, LLC	DE
Cloverset Place, LP	MO
CMCP Club Hill, LLC	DE
CMCP Island Lake, LLC	DE
CMCP Montrose, LLC	DE
CMCP Pinecastle, LLC	DE
CMCP Roswell, LLC	DE
CMCP Williamsburg, LLC	DE
Collin Oaks Investors, LLC	DE
Community Staffing Advantage, LLC	DE
Concord Manor Limited Partnership	NC
Crossings International Corporation	WA
Danville Place I, LLC	VA
Danville Place Special Management, LLC	NC
Duval Oaks Investors, LLC	DE
Eden Estates, LLC	NC
EmeriCal, Inc.	DE
EmeriCare DME, LLC	DE
EmeriCare Heritage, LLC	DE

EmeriCare DME, LLC	DE
EmeriCare Heritage, LLC	DE
EmeriCare Kingwood, LLC	DE
EmeriCare NOC, LLC	DE
EmeriCare Palmer Ranch, LLC	DE
EmeriCare Rehab, LLC	DE
EmeriCare Sugarland, LLC	DE
EmeriCare, Inc.	DE
EmeriChenal, LLC	DE
Emerichip Alexandria, LLC	DE
Emerichip Allentown, LLC	DE
Emerichip Auburn, LLC	DE
Emerichip Biloxi, LLC	DE
Emerichip Bozeman, LLC	DE
Emerichip Dover, LLC	DE
Emerichip Emerald Hills, LLC	DE
Emerichip Everett, LLC	DE
Emerichip Holdings, LLC	DE
Emerichip La Casa Grande, LLC	DE
Emerichip Lafayette, LLC	DE
Emerichip Lake Charles, LLC	DE
Emerichip Latrobe, LLC	DE
Emerichip Lewiston, LLC	DE
Emerichip Ocala East, LLC	DE
Emerichip Ocala West, LLC	DE
Emerichip Odessa, LP	DE
Emerichip Ontario, LLC	DE
Emerichip Painted Post, LLC	DE
Emerichip Pine Park, LLC	DE
Emerichip Puyallup, LLC	DE
Emerichip Renton, LLC	DE
Emerichip San Antonio AO, LP	DE
Emerichip San Antonio HH, LP	DE
Emerichip San Marcos, LP	DE
Emerichip Texas, LLC	DE
Emerichip Voorhees, LLC	DE
Emerichip Walla Walla, LLC	DE
Emerifrat, LLC	DE
Emerihrt Bloomsburg, LLC	DE
Emerihrt Creekview, LLC	DE
Emerihrt Harrisburg, LLC	DE
Emerihrt Harrisonburg, LLC	DE
Emerihrt Henderson, LLC	DE

Emerihrt Medical Center, LP	DE
Emerihrt Oakwell Farms, LLC	DE
Emerihrt Stonebridge Ranch, LLC	DE

Emerihud II, LLC	DE
Emerihud, LLC	DE
Emerikey Liberal Springs, LLC	DE
Emerikey Lo of Broadmoor, LLC	DE
Emerikey Palms at Loma Linda, Inc.	CA
Emerikey Springs at Oceanside, Inc.	CA
EmeriMand, LLC	DE
EmeriMandeville, LLC	DE
EmeriMesa, LLC	DE
Emerimont, LLC	DE
Emeripalm, LLC	DE
Emeriport, Inc.	CA
EmeriPrez, LLC	DE
EmeriRock, LLC	DE
EmeriRose, LLC	DE
Emerishire, LLC	DE
Emeritol Canterbury Ridge, LLC	DE
Emeritol Colonial Park Club, LLC	DE
Emeritol Dowlen Oaks, LLC	DE
Emeritol Eastman Estates, LLC	DE
Emeritol Elmbrook Estates, LLC	DE
Emeritol Evergreen Lodge, LLC	DE
Emeritol Fairhaven Estates, LLC	DE
Emeritol Grand Terrace, LLC	DE
Emeritol Harbour Pointe Shores, LLC	DE
Emeritol Hearthstone Inn, LLC	DE
Emeritol Highland Hills, LLC	DE
Emeritol Lakeridge Place, LLC	DE
Emeritol Lo Coeur D'Alene, LLC	DE
Emeritol Lo Flagstaff, LLC	DE
Emeritol Lo Hagerstown, LLC	DE
Emeritol Lo Hattiesburg, LLC	DE
Emeritol Lo Lakewood, LLC	DE
Emeritol Lo Phoenix, LLC	DE
Emeritol Lo Staunton, LLC	DE
Emeritol Meadowbrook, LLC	DE
Emeritol Meadowlands Terrace, LLC	DE
Emeritol Park Club Oakbridge, LLC	DE
Emeritol Ridge Wind, LLC	DE
Emeritol Saddleridge Lodge, LLC	DE

Emeritol Seville Estates, LLC	DE
Emeritol Stonecreek Lodge, LLC	DE
Emeritol Woods at Eddy Pond, LLC	DE

Emeritrace, LLC	DE
Emeritrog, LLC	DE
Emeritus Corporation	WA
Emeritus Nebraska, LLC	DE
Emeritus Properties Ark Wildflower, LLC	DE
Emeritus Properties Ark Willow Brook, LLC	DE
Emeritus Properties Arkansas, LLC	DE
Emeritus Properties II, Inc.	WA
Emeritus Properties III, Inc.	WA
Emeritus Properties IV, Inc.	WA
Emeritus Properties IX, LLC	WA
Emeritus Properties V, Inc.	WA
Emeritus Properties X, LLC	WA
Emeritus Properties XI, LLC	WA
Emeritus Properties XII, LLC	WA
Emeritus Properties XIV, LLC	WA
Emeritus Properties XVI, Inc.	NV
Emeritus Properties-NGH, LLC	WA
Emerivent Atherton Court, Inc.	DE
Emerivent Bradenton, LLC	DE
Emerivent Brighton, LLC	DE
Emerivent Lake Mary, LLC	DE
Emerivent Mentor, LLC	DE
Emerivill SC, LLC	DE
EmeriVista, LLC	DE
Emeriweg Troy, LLC	DE
Emeriweg Vestal, LLC	DE
Emeriyaf, LLC	DE
ESC Arbor Place, LLC	DE
ESC G.P. II, Inc.	WA
ESC III, LP	WA
ESC IV, LP	WA
ESC New Port Richey, LLC	WA
ESC NGH, LP	WA
ESC Ridgeland, LLC	WA
FEBC ALT Holdings, Inc.	DE
FEBC ALT Investors, LLC	DE
FIT REN Holdings GP, Inc.	DE
FIT REN Mirage Inn, LP	DE
FIT REN Nohl Ranch, LP	DE

FIT REN Oak Tree, LP	DE
FIT REN Ocean House, LP	DE
FIT REN Pacific Inn, LP	DE

FIT REN Park, LP	DE
FIT REN Paulin Creek, LP	DE
FIT REN The Gables, LP	DE
FIT REN, LLC	DE
Fort Austin Limited Partnership	TX
Fortress CCRC Acquisition, LLC	DE
Foxwood Springs Garden Homes, LLC	DE
Freedom Village of Holland Michigan	MI
Freedom Village of Sun City Center Ltd	FL
Fretus Investors Austin, LLC	DE
Fretus Investors Chandler, LLC	DE
Fretus Investors Dallas, LP	DE
Fretus Investors Farmers Branch, LP	DE
Fretus Investors Fort Wayne, LLC	DE
Fretus Investors Fort Worth, LLC	DE
Fretus Investors Glendale, LLC	DE
Fretus Investors Greenwood, LLC	DE
Fretus Investors Hollywood Park, LP	DE
Fretus Investors Houston, LP	DE
Fretus Investors Jacksonville, LLC	DE
Fretus Investors Las Vegas, LLC	DE
Fretus Investors Melbourne, LLC	DE
Fretus Investors Memorial Oaks Houston, LLC	DE
Fretus Investors Mesa, LLC	DE
Fretus Investors Orange Park, LLC	DE
Fretus Investors Orlando, LLC	DE
Fretus Investors Plano, LLC	DE
Fretus Investors San Antonio, LP	DE
Fretus Investors Sugar Land, LLC	DE
Fretus Investors, LLC	WA
Gaston Manor, LLC	NC
Gaston Place, LLC	NC
Gastonia Village, LLC	NC
Greensboro Manor, LP	NC
HB Employee Services CCRC, LLC	DE
HB Employee Services, LLC	DE
HBBHT Gen-Par, LLC	DE
HBC II Manager, LLC	DE
HBC Manager, LLC	DE
HBP Leaseco, LLC	DE

HC3 Sunrise, LLC	DE
Heartland Retirement Services, Inc.	WI
Hickory Manor, LLC	NC

High Point Manor at Skeet Club, LP	NC
High Point Manor, LP	NC
High Point Place, LLC	NC
Home Health Care Holdings, LLC	DE
Homewood at Brookmont Terrace, LLC	TN
Horizon Bay Chartwell II L.L.C.	DE
Horizon Bay Chartwell L.L.C.	DE
Horizon Bay Management II L.L.C.	DE
Horizon Bay Management, LLC	DE
Horizon Bay Realty, LLC	DE
Inn at Grove City, LLC The	DE
Inn at Medina, LLC The	DE
KG Missouri CC Owner, LLC	DE
KGC Operator, Inc.	DE
KGC Shoreline Operator, Inc.	DE
Kingsley Oaks Investors, LLC	DE
Memorial Oaks Investors, LLC	DE
Meriwieg-Fayetteville, LLC	DE
Meriwieg-Liverpool, LLC	DE
Meriwieg-Syracuse, LLC	DE
Meriwieg-Williamsville BM, LLC	DE
Northwest Oaks Investors, LLC	DE
Park Place Investments of Kentucky, LLC	CO
Park Place Investments, LLC	KY
Peaks Home Health, LLC	DE
PHNTUS Beckett Meadows, LLC	DE
PHNTUS Canterbury Woods, LLC	DE
PHNTUS Charleston Gardens, LLC	DE
PHNTUS Creekside, LLC	DE
PHNTUS Heritage Hills, LLC	DE
PHNTUS KP Shreveport, LLC	DE
PHNTUS Lakes, LLC	DE
PHNTUS LO Cape May, LLC	DE
PHNTUS Oak Hollow, LLC	DE
PHNTUS Pine Meadow, LLC	DE
PHNTUS Pinehurst, LLC	DE
PHNTUS Pines at Goldsboro, LLC	DE
PHNTUS Quail Ridge, LLC	DE
PHNTUS Richland Gardens, LLC	DE
PHNTUS Silverleaf Manor, LLC	DE

PHNTUS Stonebridge, LLC	DE
Plaza Professional Pharmacy, Inc.	VA
Reynolda Park, LP	NC

Ridgeland Assisted Living, LLC	WA
Robin Run Garden Homes, LLC	DE
SALI Acquisition 1 A/GP, LLC	NC
SALI Acquisition 1 A/LP, LLC	NC
SALI Acquisition III/GP, LLC	NC
SALI Assets, LLC	NC
SALI Management Services I, LLC	NC
SALI Management Services II, LLC	NC
SALI Management Services III, LLC	NC
SALI Monroe Square, LLC	NC
SALI Tenant, LLC	NC
Salisbury Gardens, LLC	NC
Senior Lifestyle Emerald Bay Limited Partnership	DE
Senior Lifestyle Heritage L.L.C.	DE
Senior Lifestyle North Bay Limited Partnership	DE
Senior Lifestyle Sakonnet Bay Limited Partnership	DE
Senior Living Properties, LLC	DE
Senior Service Insurance LTD Cayman Island entity	Cayman Islands
Silver Lake Assisted Living, LLC	DE
SLC East Bay, Inc.	DE
SLC Emerald Bay, Inc.	DE
SLC North Bay, Inc.	DE
SLC Sakonnet Bay, Inc.	DE
South Bay Manor L.L.C.	DE
Southern Assisted Living, LLC	NC
Statesville Manor on Peachtree ALZ, LLC	NC
Statesville Manor, LP	NC
Statesville Place, LLC	NC
Sugar Land Investors, LLC	DE
Summerville 1, LLC	DE
Summerville 13, LLC	DE
Summerville 14, LLC	DE
Summerville 15, LLC	DE
Summerville 16, LLC	DE
Summerville 17, LLC	DE
Summerville 2, LLC	DE
Summerville 3, LLC	DE
Summerville 4, LLC	DE
Summerville 5, LLC	DE
Summerville 7, LLC	DE

Summerville 8, LLC	DE
Summerville at Atherton Court, LLC	DE
Summerville at Barrington Court, LLC	DE
Summerville at Camelot Place, LLC	DE

Summerville at Cobbco, Inc.	CA
Summerville at Fairwood Manor, LLC	DE
Summerville at Gainesville, LLC	DE
Summerville at Golden Pond, LLC	DE
Summerville at Harden Ranch, LLC	DE
Summerville at Hazel Creek, LLC	DE
Summerville at Heritage Place, LLC	DE
Summerville at Hillen Vale, LLC	DE
Summerville at Hillsborough, LLC	NJ
Summerville at Irving Associates, LP	DE
Summerville at Irving, LLC	DE
Summerville at Lakeview, LLC	DE
Summerville at Mandarin, LLC	DE
Summerville at Mentor, LLC	DE
Summerville at North Hills, LLC	DE
Summerville at Ocala East, LLC	DE
Summerville at Ocala West, LLC	DE
Summerville at Ocoee, Inc.	DE
Summerville at Potomac, LLC	DE
Summerville at Prince William, LLC	DE
Summerville at Ridgewood Gardens, LLC	DE
Summerville at Roseville Gardens, LLC	DE
Summerville at St Augustine, LLC	DE
Summerville at Stafford, LLC	NJ
Summerville at Voorhees, LLC	NJ
Summerville at Wekiwa Springs, LLC	DE
Summerville Investors, LLC	DE
Summerville Management, LLC	DE
Summerville Senior Living, Inc.	DE
SW Assisted Living, LLC	DE
Tanglewood Oaks Investors, LLC	DE
Texas-ESC-Lubbock, L.P.	WA
Trinity Towers Limited Partnership	TN
Union Park, LLC	NC
Village Oaks Farmers Branch Investors, LLC	DE
Village Oaks Hollywood Park Investors, LLC	DE
Weddington Park, LP	NC
Wovencare Systems, Inc.	WI

EXHIBIT 23

CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in the Registration Statements (Form S-3 No. 333-244394 and Form S-3ASR No. 333-268404; and Forms S-8 No. 333-160354, No. 333-197709, No. 333-221489, No. 333-234736, and No. 333-234736 333-281048) of Brookdale Senior Living Inc. of

our reports dated February 21, 2024 February 19, 2025 with respect to the consolidated financial statements of Brookdale Senior Living Inc. and the effectiveness of internal control over financial reporting of Brookdale Senior Living Inc. included in this Annual Report (Form 10-K) of Brookdale Senior Living Inc. for the year ended December 31, 2023 December 31, 2024.

/s/ Ernst & Young LLP

Chicago, Illinois

February 21, 2024 19, 2025

EXHIBIT 31.1

CERTIFICATION OF CHIEF EXECUTIVE OFFICER

PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Lucinda M. Baier, certify that:

1. I have reviewed this Annual Report on Form 10-K of Brookdale Senior Living Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 21, 2024 19, 2025

/s/ Lucinda M. Baier

Lucinda M. Baier

President and Chief Executive Officer

EXHIBIT 31.2

CERTIFICATION OF CHIEF FINANCIAL OFFICER

PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Dawn L. Kussow, certify that:

1. I have reviewed this Annual Report on Form 10-K of Brookdale Senior Living Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: February 21, 2024 19, 2025

/s/ Dawn L. Kussow

Dawn L. Kussow

Executive Vice President and Chief Financial Officer

EXHIBIT 32

CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Annual Report on Form 10-K of Brookdale Senior Living Inc. (the "Company") for the fiscal year ended **December 31, 2023** **December 31, 2024**, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Lucinda M. Baier, as President and Chief Executive Officer of the Company, and Dawn L. Kussow, as Executive Vice President and Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Lucinda M. Baier

Name: Lucinda M. Baier
Title: President and Chief Executive Officer
Date: February **21, 2024** **19, 2025**

/s/ Dawn L. Kussow

Name: Dawn L. Kussow
Title: Executive Vice President and Chief Financial Officer
Date: February **21, 2024** **19, 2025**

Exhibit 97

BROOKDALE SENIOR LIVING INC. CLAWBACK AND FORFEITURE POLICY

Purpose

Brookdale Senior Living Inc. (the "**Company**") is committed to conducting business with integrity, in accordance with high ethical standards and in compliance with all applicable laws, rules and regulations, including those applicable to the presentation of the Company's financial information to the public. As a result, the Board of Directors of the Company (the "**Board**") has adopted this Clawback and Forfeiture Policy (this "**Policy**"), which provides for the potential recoupment and/or forfeiture or cancellation of certain officer incentive compensation as provided below. This Policy is designed to comply with, and shall be interpreted to be consistent with, Section 10D of the Securities Exchange Act of 1934, as amended (the "**Exchange Act**"), Rule 10D-1 promulgated under the Exchange Act ("**Rule 10D-1**") and Section 303A.14 of the New York Stock Exchange ("**NYSE**") Listed Company Manual.

Administration

This Policy will be administered by the Compensation Committee of the Board of Directors of the Company (the "**Committee**"). The Committee may amend or terminate this Policy from time to time in its discretion, and may amend this Policy as it deems necessary to comply with applicable law or any rules or standards adopted by the NYSE. The Committee is authorized to interpret and construe this Policy and to make all determinations necessary, appropriate or advisable for the administration of this Policy. Any determination of the Committee shall be made in its discretion and shall be conclusive and binding on the Company and the applicable Covered Executive (as defined below). The determination of the Committee need not be uniform with respect to one or more Covered Executives.

Covered Executives; Compensation Covered

This Policy will cover the Company's current and former executive officers as determined by the Board from time to time in accordance with the definition of executive officer set forth in Rule 10D-1 and Section 303A.14 of the NYSE Listed Company Manual (the "Covered Executives"). Each Covered Executive shall be required to sign and return to the Company the Acknowledgement Form attached hereto as Exhibit A pursuant to which such Covered Executive will agree to be bound by the terms and comply with this Policy.

The Policy will apply to any compensation that is granted, earned or vested wholly or in part upon attainment of a Financial Reporting Measure (as defined below) ("Incentive-Based Compensation"); provided, however, that this Policy will not apply to other compensation paid, earned, vested or otherwise awarded to a Covered Executive, including, without limitation, base salary, stock options, time-based restricted stock, and time-based restricted stock units. The Policy applies to Incentive-Based Compensation received by a Covered Executive (a) after beginning services as a Covered Executive; (b) if that person served as a Covered Executive at any time during the performance period for such Incentive-Based Compensation; and (c) while

the Company had a listed class of securities on a national securities exchange. Incentive-Based Compensation is "received" for purposes of this Policy in the Company's fiscal period during which the Financial Reporting Measure specified in the Incentive-Based Compensation award is attained, even if the payment or grant of such Incentive-Based Compensation occurs after the end of that period.

A "Financial Reporting Measure" is any measure that is determined and presented in accordance with the accounting principles used in preparing the Company's financial statements, and any measure that is derived wholly or in part from such measure. Stock price and total shareholder return (and any measures that are derived wholly or in part from stock or total shareholder return) shall for purposes of this Policy be considered Financial Reporting Measures. For the avoidance of doubt, a Financial Reporting Measure need not be presented in the Company's financial statements or included in a filing with the Securities and Exchange Commission (the "SEC").

Accounting Restatement Trigger

Triggering Event

In the event that the Company is required to prepare an Accounting Restatement (as defined below), then the Company must recover, reasonably promptly, the Erroneously Awarded Compensation received by any Covered Executive, as calculated pursuant to "—Recoupment of Erroneously Awarded Compensation" below, during the Applicable Period.

"Accounting Restatement" means an accounting restatement of the Company's financial statements due to the Company's material noncompliance with any financial reporting requirement under the securities laws, including any required accounting restatement to correct an error in previously issued financial statements that is material to the previously issued financial statements (a "Big R" restatement), or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period (a "little r" restatement).

"Applicable Period" means the three completed fiscal years immediately preceding the date on which the Company is required to prepare an Accounting Restatement, as well as any transition period (that results from a change in the Company's fiscal year) within or immediately following those three completed fiscal years (except that a transition period that comprises a period of at least nine months shall count as a completed fiscal year). The "date on which the Company is required to prepare an Accounting Restatement" is the earlier to occur of (a) the date the Audit Committee concludes, or reasonably should have concluded, that the Company is required to prepare an Accounting Restatement or (b) the date a court, regulator or other legally authorized body directs the Company to prepare an Accounting Restatement, in each case regardless of if or when the restated financial statements are filed.

Recoupment of Erroneously Awarded Compensation

The amount of "Erroneously Awarded Compensation" subject to recovery under the Policy, as determined by the Committee, is the amount of Incentive-Based Compensation received by the Covered Executive that exceeds the amount of Incentive-Based Compensation that would have been received by the Covered Executive had it been determined based on the restated amounts in the Accounting Restatement; provided, however, that for Incentive-Based Compensation based on stock price or total stockholder return, where the amount of Erroneously Awarded Compensation is not subject to mathematical recalculation directly from the information in an Accounting Restatement: (i) the amount of Erroneously Awarded Compensation must be based on a reasonable estimate of the effect of the Accounting Restatement on the stock price or total stockholder return upon which the Incentive-Based Compensation was received; and (ii) the Company must maintain documentation of the determination of that reasonable estimate and provide such documentation to the NYSE. Erroneously Awarded Compensation shall be computed by the Committee without regard to any taxes paid by the Covered Executive in respect of the Erroneously Awarded Compensation.

Method of Recoupment and/or Forfeiture

The Committee will determine, in its discretion, the timing and method for promptly recouping or cancelling, as the case may be, Erroneously Awarded Compensation hereunder, which method may include, without limitation, any one or more of the following:

- requiring reimbursement of cash or equity-based Incentive-Based Compensation previously paid;
- seeking recovery of gain realized on the vesting, exercise, settlement, sale, transfer or other disposition of any equity-based awards;
- cancelling or rescinding some or all outstanding vested or unvested equity-based awards;
- adjusting or withholding from unpaid compensation or other set-off;
- forfeiture of deferred compensation, subject to compliance with Section 409A of the Internal Revenue Code and the regulations promulgated thereunder;
- cancelling or setting-off against planned future grants of equity-based awards; and/or
- any other method authorized by applicable law or contract.

Subject to compliance with any applicable law, the Committee may affect recovery under this Policy from any amount otherwise payable to the Covered Executive, including amounts payable to such individual under any otherwise applicable Company plan or program, including base

salary, bonuses or commissions and compensation previously deferred by the Covered Executive.

The Company is authorized and directed pursuant to this Policy to recoup Erroneously Awarded Compensation in compliance with this Policy unless the Committee has determined that recovery would be impracticable solely for the following limited reasons, and subject to the following procedural and disclosure requirements:

- the direct expense paid to a third party to assist in enforcing the Policy would exceed the amount to be recovered. Before concluding that it would be impracticable to recover any amount of Erroneously Awarded Compensation based on expense of enforcement, the Committee must make a reasonable attempt to recover such erroneously awarded compensation, document such reasonable attempt(s) to recover and provide that documentation to NYSE; or
- recovery would likely cause an otherwise tax-qualified retirement plan, under which benefits are broadly available to employees of the Company, to fail to meet the requirements of Section 401(a)(13) or Section 411(a) of the Internal Revenue Code and regulations thereunder.

Not Exclusive

Any recoupment, forfeiture, or cancellation under this Policy is in addition to, and not in lieu of, any other remedies or rights of recoupment that may be available to the Company pursuant to (1) the terms of any similar policy in any employment agreement, incentive or equity compensation plan or award or other agreement, (2) any other legal requirements, including, but not limited to, the provisions of Section 304 of the Sarbanes-Oxley Act of 2002, and (3) any other legal rights or remedies available to the Company; provided, however, that amounts recouped, forfeited, or cancelled under this Policy shall not be subject to duplicate recovery.

No Indemnification

The Company will not indemnify or agree to indemnify any Covered Executive against the loss of any Incentive-Based Compensation recovered under this Policy.

Successors

This Policy shall be binding and enforceable against all Covered Executives and their beneficiaries, heirs, executors, administrators or other legal representatives.

Effective Date

The effective date of this Policy is October 2, 2023 (the “Effective Date”) and amends and restates the Clawback and Forfeiture Policy effective February 12, 2020. This Policy will apply to all Incentive-Based Compensation that is received by Covered Executives on or after the

Effective Date, even if such Incentive-Based Compensation was approved, awarded, granted to, or paid to Covered Executives prior to the Effective Date.

Disclosure Requirements

The Company shall file all disclosures with respect to this Policy in accordance with the requirements of the federal securities laws, including the disclosure required by the applicable SEC filings. The Company will also publicly post a copy of this Policy on the Investor Relations portion of the Company’s website.

EXHIBIT A

**BROOKDALE SENIOR LIVING INC.
CLAWBACK AND FORFEITURE POLICY**

ACKNOWLEDGEMENT FORM

By signing below, the undersigned acknowledges and confirms that the undersigned has received and reviewed a copy of the Brookdale Senior Living Inc. (the "Company") Clawback and Forfeiture Policy (the "Policy").

By signing this Acknowledgement Form, the undersigned acknowledges and agrees that the undersigned is and will continue to be subject to the Policy and that the Policy will apply both during and after the undersigned's employment with the Company. Further, by signing below, the undersigned agrees to abide by the terms of the Policy, including, without limitation, by returning any Erroneously Awarded Compensation (as defined in the Policy) to the Company to the extent required by, and in a manner consistent with, the Policy.

Signature

Print Name

Date

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