



# Q4'25 & FY'25

Earnings Results

# Q4'25 & FY'25 Summary

## Q4'25 Highlights

<b>9</b> Ground Leases	<b>1</b> Leasehold Loan	<b>\$167m</b> Investment Activity <sup>1,2</sup>
<b>S&amp;P Ratings Upgrade to A-</b> Safehold now A3 / A- / A- rated by Moody's, S&P and Fitch		
<b>\$400m Unsecured Term Loan</b> Increases liquidity and flexibility; repaid nearest-term 2027 debt		

## Q4'25 & FY'25 Investments

	Q4'25 (9 GLs, 1 Loan)	FY'25 (17 GLs, 4 Loans)
Ground Lease Originations <sup>1</sup>	\$112m	\$277m
Leasehold Loan Originations <sup>2</sup>	\$55m	\$152m
Markets	2	6
Sponsors	4 (2 new)	8 (7 new)
GLTV <sup>3a</sup>	34%	34%
Underwritten Rent Coverage <sup>a</sup>	2.9x	3.2x
Economic Yield <sup>a</sup>	7.3%	7.3%

## Portfolio Metrics<sup>5</sup>

<b>\$7.1b / \$9.3b</b> Total Portfolio Aggregate GBV <sup>6</sup> / Total Portfolio Estimated UCA	<b>52% / 3.4x</b> GLTV <sup>3</sup> / Rent Coverage <sup>4</sup>
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## Capital Sources

<b>\$1.2b<sup>b</sup></b> Cash & Credit Facility Availability	<b>\$400m<sup>7</sup></b> (SAFE \$220m, Partner \$180m) Remaining Capital for JV with Leading Sovereign Wealth Fund
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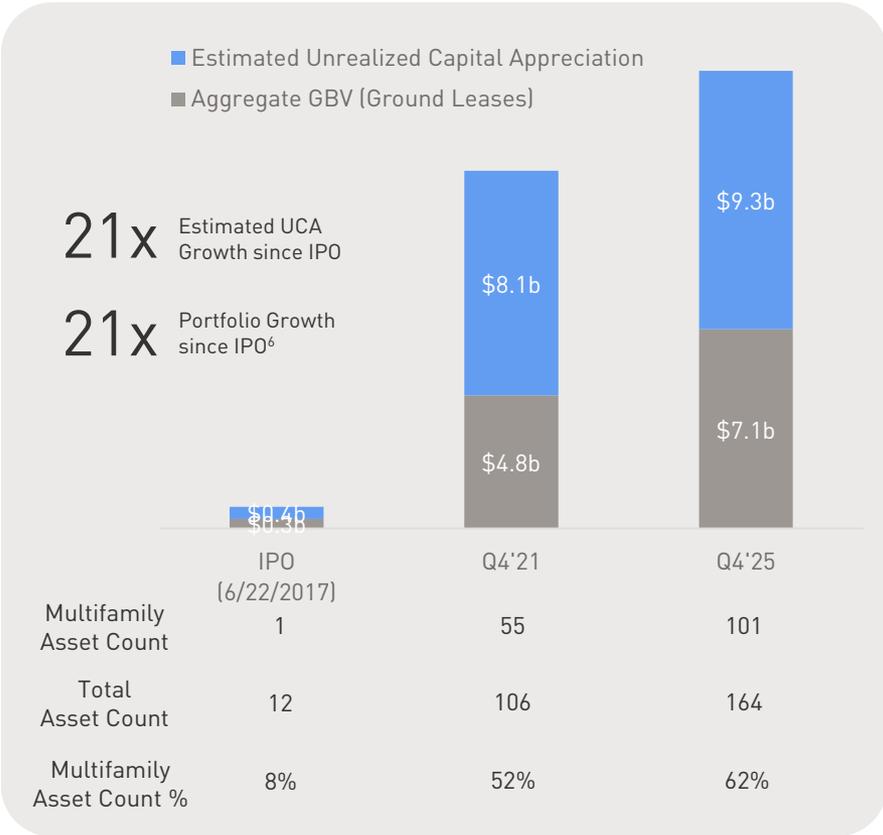
Note: The information in this presentation is as of December 31, 2025, unless otherwise stated. Refer to Appendix for Unrealized Capital Appreciation Details, Portfolio Reconciliation, Glossary and Endnotes at the end of this presentation.

a. Metrics exclude leasehold loan figures.

b. Based on cash & cash equivalents and unused capacity of the unsecured revolving credit facilities as of 12/31/25.

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# Portfolio Growth



## Portfolio Total Square Feet: 37.8m<sup>8</sup>

Multifamily	Office	Hotel	Life Science	Other
19.3m SF 22.6k Units	12.6m SF	4.0m SF 5.3k Keys	1.3m SF	0.7m SF

## Q4'25 Fundings & Originations

**\$167m**  
New Originations

- 9 new ground leases for \$112m<sup>1</sup>
  - \$44m funded, \$68m unfunded
- 1 new leasehold loan for \$55m (unfunded)<sup>2</sup>

**\$60m**  
Fundings

- \$44m new ground leases (7.3% Economic Yield)
- \$11m existing ground leases (7.4% Economic Yield)
- \$6m leasehold loan (SOFR+501)<sup>9</sup>

## FY'25 Fundings & Originations

**\$429m**  
New Originations

- 17 new ground leases for \$277m<sup>1</sup>
  - \$141m funded, \$136m unfunded
- 4 new leasehold loans for \$152m<sup>2</sup>
  - \$45m funded, \$107m unfunded

**\$252m**  
Fundings

- \$141m new ground leases (7.2% Economic Yield)
- \$43m existing ground leases (7.0% Economic Yield)
- \$68m leasehold loans (SOFR+347)<sup>9</sup>

Note: Please see the "Important Note regarding Certain Metrics" at the end of this presentation for a statement about metrics this quarter. Refer to Appendix for Unrealized Capital Appreciation Details and Endnotes. Represents Core Ground Lease Portfolio unless otherwise noted.

# Earnings Results

Q4 GAAP Net Income and EPS increased Y/Y primarily due to:

- +\$3.5m: net accretion from asset fundings and new originations
- -\$2.2m: loss on early extinguishment of debt

FY GAAP Net Income and EPS increased Y/Y primarily due to:

- +\$17.2m: net accretion from asset fundings and new originations
- -\$5.1m: decreasing STHO management fee
- -\$2.2m: loss on early extinguishment of debt

		Q4'25	Q4'24	Y/Y Change	FY'25	FY'24	Y/Y Change
<b>Revenues</b>		<b>\$97.9m</b>	\$91.9m	7%	<b>\$385.6m</b>	\$365.7m	5%
<b>Net Income</b>	GAAP	<b>\$27.9m</b>	\$26.0m	7%	<b>\$114.5m</b>	\$105.8m	8%
Attributable to Safehold Inc. common shareholders	Excluding Non-Recurring Gains and Losses <sup>a</sup>	<b>\$30.1m</b>	\$26.0m	16%	<b>\$118.6m</b>	\$112.0m	6%
<b>Earnings Per Share</b>	GAAP	<b>\$0.39</b>	\$0.36	8%	<b>\$1.59</b>	\$1.48	7%
	Excluding Non-Recurring Gains and Losses <sup>a</sup>	<b>\$0.42</b>	\$0.36	15%	<b>\$1.65</b>	\$1.57	5%
<b>Diluted Share Count<sup>b</sup></b>		<b>71.9m</b>	71.6m	0%	<b>71.8m</b>	71.5m	0%

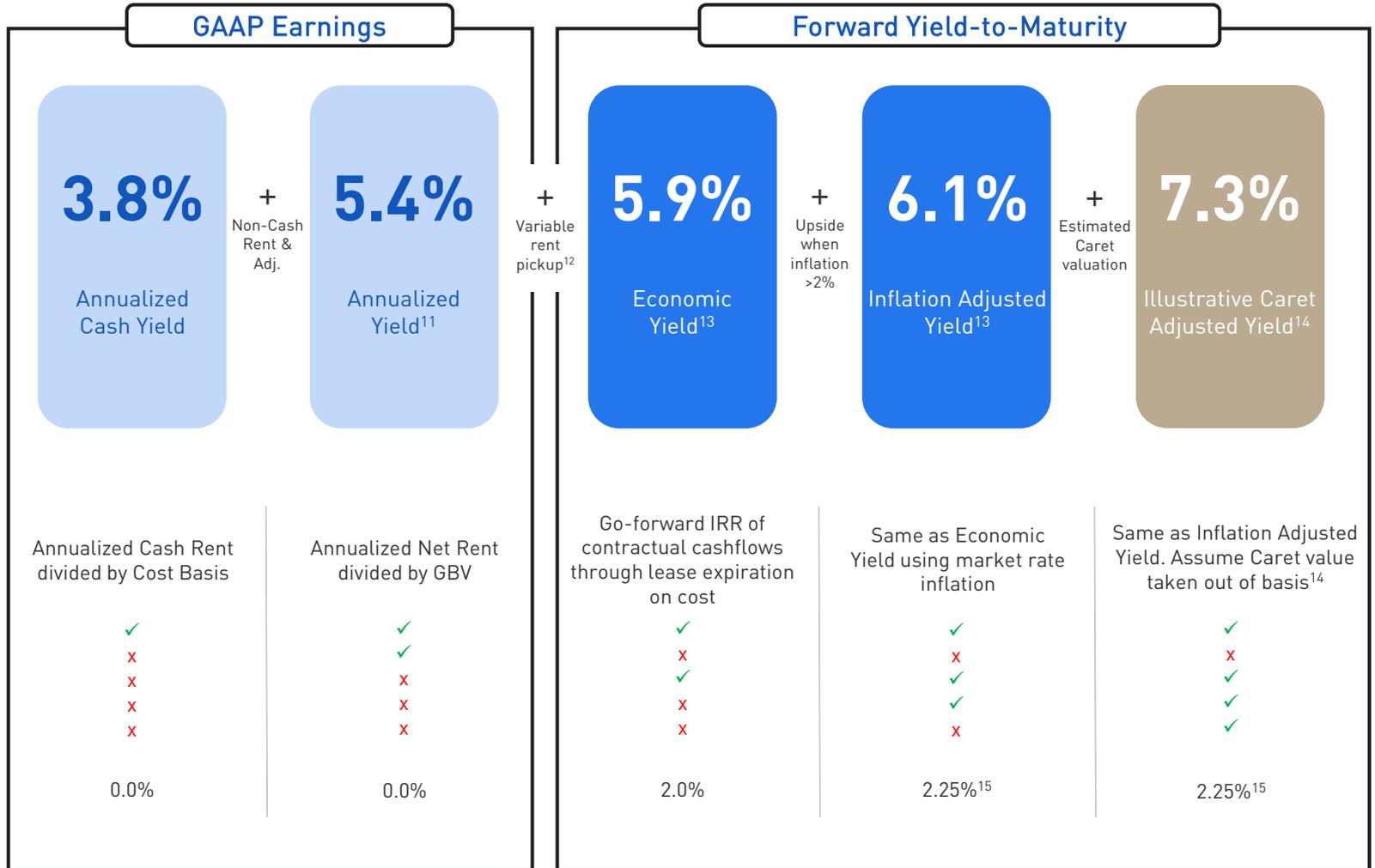
Note: Please refer the "Earnings Reconciliation" section of the Appendix for more information with regard to the calculation of net income attributable to Safehold Inc. common shareholders excluding non-recurring gains and losses for the period.

a. Non-recurring losses were \$2.2m and \$4.2m in Q4'25 and FY'25, respectively, for the \$1.9m write-off of a preferred equity position in a leasehold joint venture in Q1'25 and the \$2.2m loss on early extinguishment of debt in Q4'25. There were no non-recurring losses in Q4'24. Non-recurring losses were \$6.8m in FY'24 for general provision for credit losses on prior period balances, as the company enhanced its general provision for credit losses methodology during the quarter and applied the updated methodology to historical periods in accordance with GAAP. Non-recurring gains were \$0.6m in FY'24 due to redemption of Caret units at original purchase price reduced by an amount equal to previous cash distributions in connection with the sale of a ground lease in 2022. There were no non-recurring gains in the other periods presented.

b. Basic share count was 71.8m and 71.7m in Q4'25 and FY'25, respectively, and 71.4m and 71.4m in Q4'24 and FY'24, respectively.

# Portfolio Yields

(Core Ground Lease Portfolio Gross Book Value: \$7.0b on 91-Year W.A. Lease Term w/ Ext.)<sup>10</sup>



Note: Refer to Appendix for Glossary and Endnotes. Represents Core Ground Lease Portfolio.  
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# Portfolio Diversification

Safehold primarily invests in the top 30 MSAs across the U.S., which we believe are positioned for long-term sustainable growth

**\$7.0b Core Ground Lease Portfolio**  
*(91-year w.a. extended lease term)*



## Top 10 Markets (% of GBV, Count, Rent Coverage<sup>4</sup>, GLTV<sup>3</sup>)

1. **Manhattan (21%)<sup>a</sup>** – 10 Assets (2.8x, 68%)
2. **Washington D.C. (10%)** – 17 Assets (3.2x, 65%)
3. **Boston (8%)** – 5 Assets (3.1x, 49%)
4. **Los Angeles (7%)** – 20 Assets (3.4x, 41%)
5. **San Francisco (4%)** – 7 Assets (3.5x, 66%)
6. **Denver (4%)** – 6 Assets (3.2x, 62%)
7. **Honolulu (3%)** – 2 Assets (3.5x, 54%)
8. **Nashville (3%)** – 5 Assets (3.4x, 38%)
9. **Miami (3%)** – 6 Assets (3.7x, 41%)
10. **Atlanta (2%)** – 7 Assets (2.5x, 42%)

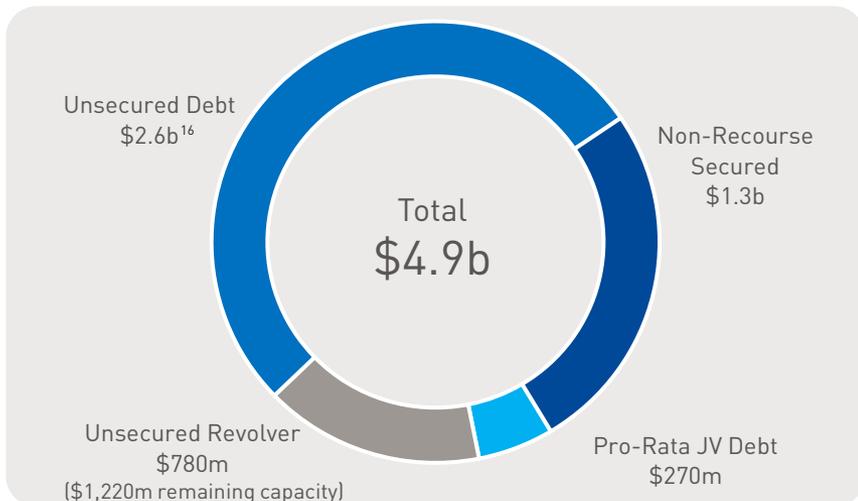
**Portfolio by Count**

	Northeast	West	Mid Atlantic	Southeast	Southwest	Central	Total	GBV %	Rent Coverage <sup>4</sup>	GLTV <sup>3</sup>
<b>Multifamily</b>	11	42	11	23	10	4	<b>101</b>	<b>42%</b>	<b>3.5x</b>	<b>38%</b>
<b>Office</b>	10	7	9	5	4	1	<b>36</b>	<b>39%</b>	<b>3.0x</b>	<b>71%</b>
<b>Hotel</b>	2	9	1	1	4	0	<b>17</b>	<b>11%</b>	<b>3.4x</b>	<b>48%</b>
<b>Life Science</b>	1	2	2	0	0	0	<b>5</b>	<b>6%</b>	<b>4.6x</b>	<b>43%</b>
<b>Mixed Use &amp; Other</b>	1	1	0	2	0	1	<b>5</b>	<b>2%</b>	<b>3.7x</b>	<b>46%</b>
<b>Total</b>	<b>25</b>	<b>61</b>	<b>23</b>	<b>31</b>	<b>18</b>	<b>6</b>	<b>164</b>	<b>100%</b>	<b>3.4x</b>	<b>52%</b>

Note: Represents Core Ground Lease Portfolio. Based on Gross Book Value of \$7.0b, which excludes \$142m of Safehold's forward commitments. There can be no assurance that Safehold will fully fund any forward commitments.  
a. Total New York MSA including areas outside of Manhattan makes up 27% of GBV (18 assets).

# Capital Structure

## Debt Overview



**18-year w.a. maturity<sup>b</sup>**  
 No corporate maturities until 2029

**A3**

(Stable Outlook)  
**Moody's**

**A-**

(Stable Outlook)  
**S&P**

**A-**

(Stable Outlook)  
**Fitch**

## Outstanding Hedges

### SOFR Swap (Term Loan + Revolver) Treasury Locks (Long-Term Debt)<sup>a</sup>

**Notional:** \$500m  
**Term:** 5-years (ends April 2028)  
**Rate:** ~3.0% SOFR  
**Interest Savings:** ~\$1.3m for Q4'25 (~4.0% SOFR less ~3.0% swapped SOFR \* \$500m / 4)  
*Paid current and flowing through earnings*

**Notional:** \$250m  
**Rate:** ~4.0% 30-year treasury  
**Gain Position:** ~\$30m in-the-money  
*Settled in cash when the hedges are unwound/terminated; recognized in earnings when SAFE enters into long-term debt issuance*

Debt and Liquidity Metrics	Q4'25
Total debt	\$4.91b
Total equity	\$2.44b
Total debt / Total equity	2.01x
Debt cash interest rate <sup>b</sup>	3.9%
Debt effective interest rate <sup>b</sup>	4.3%
Unencumbered assets	\$4.79b
Cash & credit facility availability	\$1.24b

a. \$100m of total \$250m notional unwound on 4/9/25 for ~\$13m cash gain. \$150m notional remains in-place at a mark-to-market gain of ~\$17m.

b. Includes JV debt and excludes outstanding borrowings under the Company's unsecured revolving credit facility.

# Appendix

# Income Statement

	For the three months ended December 31,		For the year ended December 31,	
	2025	2024	2025	2024
<b>Revenues:</b>				
Interest income from sales-type leases	\$73,342	\$68,677	\$286,077	\$264,250
Operating lease income	16,991	16,717	72,072	71,061
Interest income	3,097	2,384	11,227	9,482
Other income	4,441	4,094	16,176	20,892
<b>Total revenues</b>	<b>\$97,871</b>	<b>\$91,872</b>	<b>\$385,552</b>	<b>\$365,685</b>
<b>Costs and expenses:</b>				
Interest expense	\$52,498	\$50,343	\$206,686	\$198,042
Real estate expense	1,325	1,057	4,761	4,224
Depreciation and amortization	2,110	2,486	8,546	9,947
General and administrative <sup>a</sup>	11,314	10,265	41,788	41,160
General and administrative - stock-based compensation	2,870	3,632	12,549	13,757
Provision for (recovery of) credit losses <sup>b</sup>	893	1,042	6,564	9,489
Other expense	62	422	3,760	1,983
<b>Total costs and expenses</b>	<b>\$71,072</b>	<b>\$69,247</b>	<b>\$284,654</b>	<b>\$278,602</b>
<b>Income (loss) from operations before other items</b>	<b>\$26,799</b>	<b>\$22,625</b>	<b>\$100,898</b>	<b>\$87,083</b>
Loss on early extinguishment of debt	(2,224)	-	(2,224)	-
Earnings (losses) from equity method investments <sup>c</sup>	4,331	4,857	18,889	22,977
<b>Net income (loss) before income taxes</b>	<b>\$28,906</b>	<b>\$27,482</b>	<b>\$117,563</b>	<b>\$110,060</b>
Income tax expense	(973)	(1,404)	(2,933)	(3,445)
<b>Net income (loss)</b>	<b>\$27,933</b>	<b>\$26,078</b>	<b>\$114,630</b>	<b>\$106,615</b>
Net (income) loss attributable to noncontrolling interests	(57)	(39)	(161)	(852)
<b>Net income (loss) attributable to Safehold Inc. common shareholders</b>	<b>\$27,876</b>	<b>\$26,039</b>	<b>\$114,469</b>	<b>\$105,763</b>
<b>Weighted avg. share count - basic</b>	<b>71,756</b>	<b>71,438</b>	<b>71,694</b>	<b>71,370</b>
<b>Weighted avg. share count - diluted</b>	<b>71,866</b>	<b>71,561</b>	<b>71,786</b>	<b>71,451</b>
<b>Earnings (loss) per share (basic &amp; diluted)</b>	<b>\$0.39</b>	<b>\$0.36</b>	<b>\$1.59</b>	<b>\$1.48</b>

Note: Figures in thousands except for per share amounts.

- For the three months ended December 31, 2025 and December 31, 2024, general and administrative expenses were partially offset by \$2.7m and \$3.2m of management fees, respectively, which are included in "Other income." For the year ended December 31, 2025 and December 31, 2024, general and administrative expenses were partially offset by \$11.7m and \$16.8m of management fees, respectively, which are included in "Other income."
- For the three months and the year ended December 31, 2024, provision for (recovery of) credit losses includes \$1.0m and \$9.5m on consolidated assets, respectively, of which \$0 and \$6.6m, respectively, are general provision for credit losses on prior period balances.
- For the three months and the year ended December 31, 2024, earnings from equity method investments includes \$0.1m and \$0.3m provision for credit losses on unconsolidated assets, respectively, of which \$0 and \$0.2m, respectively, are general provision for credit losses on prior period balances.

## Balance Sheet



	As of December 31, 2025	As of December 31, 2024
<b>Assets:</b>		
Net investment in sales-type leases	\$3,563,675	\$3,454,953
Ground Lease receivables, net	2,003,931	1,833,398
Real estate:		
Real estate, at cost	740,971	740,971
Less: accumulated depreciation	(52,222)	(46,428)
Real estate, net	688,749	694,543
Real estate-related intangible assets, net	204,016	208,731
Real estate available and held for sale	2,028	7,233
Total real estate, net, real estate-related intangible assets, net and real estate available and held for sale	894,793	910,507
Loan receivable, net	46,088	-
Loans receivable, net - related party	112,556	112,359
Equity investments	280,850	250,034
Cash and cash equivalents	21,705	8,346
Restricted cash	9,031	8,772
Deferred tax assets, net	3,516	5,222
Deferred operating lease income receivable	241,100	210,773
Deferred expenses and other assets, net	72,030	105,015
<b>Total assets</b>	<b>\$7,249,275</b>	<b>\$6,899,379</b>
<b>Liabilities:</b>		
Accounts payable, accrued expenses, and other liabilities	\$161,420	\$144,991
Real estate-related intangible liabilities, net	62,089	62,922
Debt obligations, net	4,585,887	4,317,439
<b>Total liabilities</b>	<b>\$4,809,396</b>	<b>\$4,525,352</b>
<b>Equity:</b>		
Safehold Inc. shareholders' equity:		
Common stock	\$717	\$714
Additional paid-in capital	2,199,265	2,191,840
Retained earnings	165,737	102,472
Accumulated other comprehensive income (loss)	42,592	48,992
<b>Total Safehold Inc. shareholders' equity</b>	<b>\$2,408,311</b>	<b>\$2,344,018</b>
Noncontrolling interests	\$31,568	\$30,009
<b>Total equity</b>	<b>\$2,439,879</b>	<b>\$2,374,027</b>
<b>Total liabilities and equity</b>	<b>\$7,249,275</b>	<b>\$6,899,379</b>

Note: Figures in thousands.

## Portfolio Reconciliation

	IPO (6/22/17)	12/31/21	12/31/22	12/31/23	12/31/24	12/31/25
<b>Net investment in Sales-Type Leases</b>	-	\$2,413	\$3,107	\$3,255	\$3,455	\$3,564
<b>Ground Lease receivables</b>	-	\$796	\$1,375	\$1,622	\$1,833	\$2,004
<b>Pro-rata interest in Ground Leases held as equity method investments</b>	-	\$441	\$445	\$493	\$455	\$460
<b>Real estate, net (Operating Leases)</b>	\$265	\$713	\$707	\$701 <sup>a</sup>	\$695	\$689
Add: Accumulated depreciation	1	28	34	40	46	52
Add: Lease intangible assets, net	123	224	218	211	209	204
Add: Accumulated amortization	1	29	36	43	50	55
Add: Other assets <sup>b</sup>	-	22	21	20	23	22
Add: CECL allowance	-	-	-	1	10	16
Less: Lease intangible liabilities, net	(51)	(65)	(65)	(64)	(63)	(62)
Less: Noncontrolling interest	-	(2)	(2)	(19)	(2)	(2)
<b>Gross Book Value</b>	<b>\$339</b>	<b>\$4,599</b>	<b>\$5,876</b>	<b>\$6,303</b>	<b>\$6,711</b>	<b>\$7,002</b>
Add: Forward Commitments	-	166	308	136	46	142
<b>Aggregate Gross Book Value</b>	<b>\$339</b>	<b>\$4,764</b>	<b>\$6,184</b>	<b>\$6,439</b>	<b>\$6,757</b>	<b>\$7,144</b>
Less: Accruals to net investment in leases and ground lease receivables	-	(101)	(176)	(265)	(362)	(469)
<b>Aggregate Cost Basis</b>	<b>\$339</b>	<b>\$4,664</b>	<b>\$6,008</b>	<b>\$6,174</b>	<b>\$6,395</b>	<b>\$6,675</b>
Less: Forward Commitments	-	(166)	(308)	(136)	(46)	(142)
<b>Cost Basis</b>	<b>\$339</b>	<b>\$4,498</b>	<b>\$5,700</b>	<b>\$6,038</b>	<b>\$6,349</b>	<b>\$6,533</b>

Note: Figures in thousands. Represents Core Ground Lease Portfolio.

a. Excludes \$3m other assets.

b. Includes purchase premium from the Q3'24 JV buyout.

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## Earnings Reconciliation

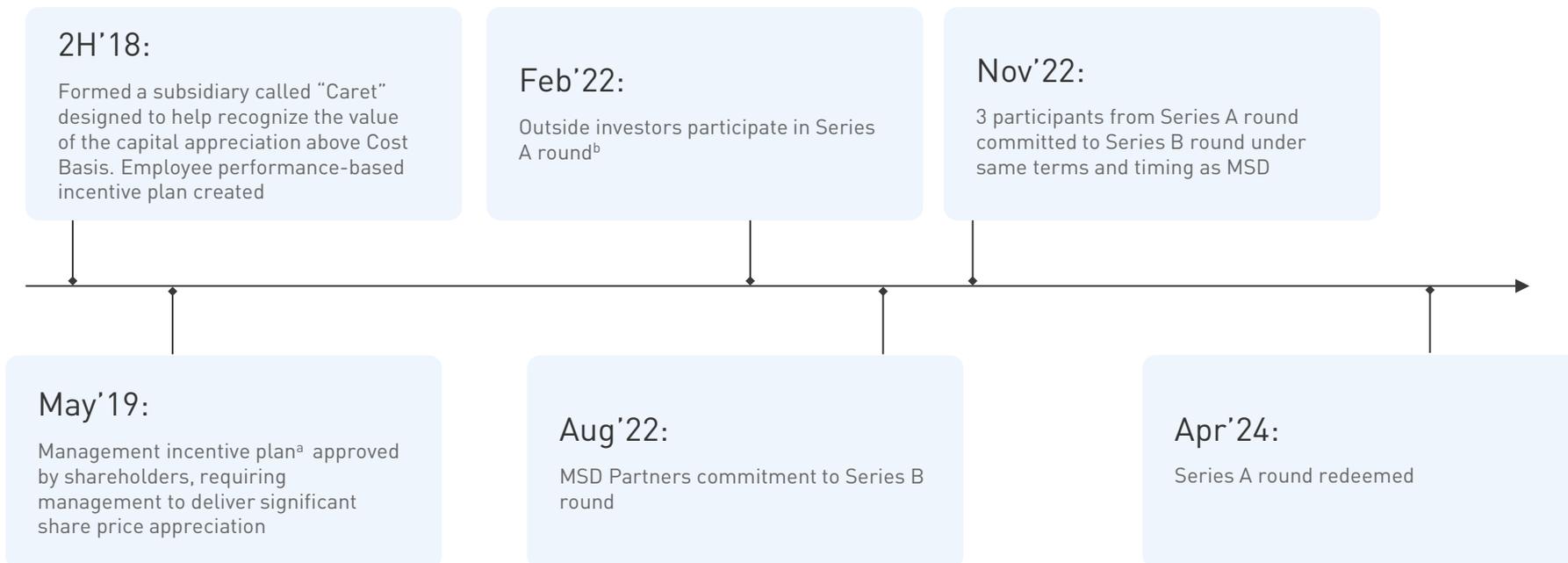


	For the three months ended		For the year ended	
	December 31,		December 31,	
	2025	2024	2025	2024
<b>Net income (loss) attributable to Safehold Inc. common shareholders</b>	<b>\$27,876</b>	<b>\$26,039</b>	<b>\$114,469</b>	<b>\$105,763</b>
Add: General provision for credit losses on prior period balances <sup>a</sup>	-	-	-	6,804
Add: Non-recurring (gains) / losses <sup>b</sup>	2,224	-	4,170	-
<b>Net income excluding non-recurring (gains) / losses</b>	<b>\$30,100</b>	<b>\$26,039</b>	<b>\$118,639</b>	<b>\$112,567</b>
Impact attributable to noncontrolling interests <sup>c</sup>	-	-	-	(576)
<b>Net income attributable to Safehold Inc. common shareholders excluding non-recurring (gains) / losses</b>	<b>\$30,100</b>	<b>\$26,039</b>	<b>\$118,639</b>	<b>\$111,991</b>
Weighted average number of common shares - basic	71,756	71,438	71,694	71,370
Weighted average number of common shares - diluted	71,866	71,561	71,786	71,451
<b>EPS excluding non-recurring (gains) / losses - basic &amp; diluted</b>	<b>\$0.42</b>	<b>\$0.36</b>	<b>\$1.65</b>	<b>\$1.57</b>

Note: Figures in millions except for per share amounts. Net income attributable to Safehold Inc. common shareholders excluding non-recurring gains and losses and EPS excluding non-recurring gains and losses are non-GAAP measures used as supplemental performance measures to give management and investors a view of net income and EPS more directly derived from operating activities in the period in which they occur. Net income attributable to Safehold Inc. common shareholders excluding non-recurring gains and losses is calculated as net income (loss) attributable to common shareholders, prior to the effect of non-recurring gains and losses, as adjusted to exclude corresponding amounts allocable to noncontrolling interests. It should be examined in conjunction with net income (loss) attributable to common shareholders as shown in our consolidated statements of operations. EPS excluding non-recurring gains and losses is calculated as net income attributable to Safehold Inc. common shareholders excluding non-recurring gains and losses, divided by the weighted average number of diluted common shares. These metrics should not be considered as alternatives to net income (loss) attributable to common shareholders or EPS, respectively (in each case determined in accordance with generally accepted accounting principles in the United States of America ("GAAP")). These measures may differ from similarly-titled measures used by other companies.

- Includes general provision for credit losses on prior period balances of \$6.6m on consolidated assets and \$0.2m on unconsolidated assets in FY'24. There was no general provision for credit losses on prior period balances in the other periods presented.
- Non-recurring losses were \$2.2m and \$4.2m in Q4'25 and FY'25, respectively, for the \$1.9m write-off of a preferred equity position in a leasehold joint venture in Q1'25 and the \$2.2m loss on early extinguishment of debt in Q4'25. There were no non-recurring losses in the other periods presented except as described in note (a) above. The only non-recurring gains in the periods presented were \$0.6m in FY'24 reflected in "Impact attributable to noncontrolling interests" and described in note (c) below.
- Caret related income was \$0.6m in FY'24 due to redemption of Caret units in Q2'24 at original purchase price reduced by an amount equal to previous cash distributions in connection with the sale of a ground lease in 2022. There was no such income in the other periods presented.

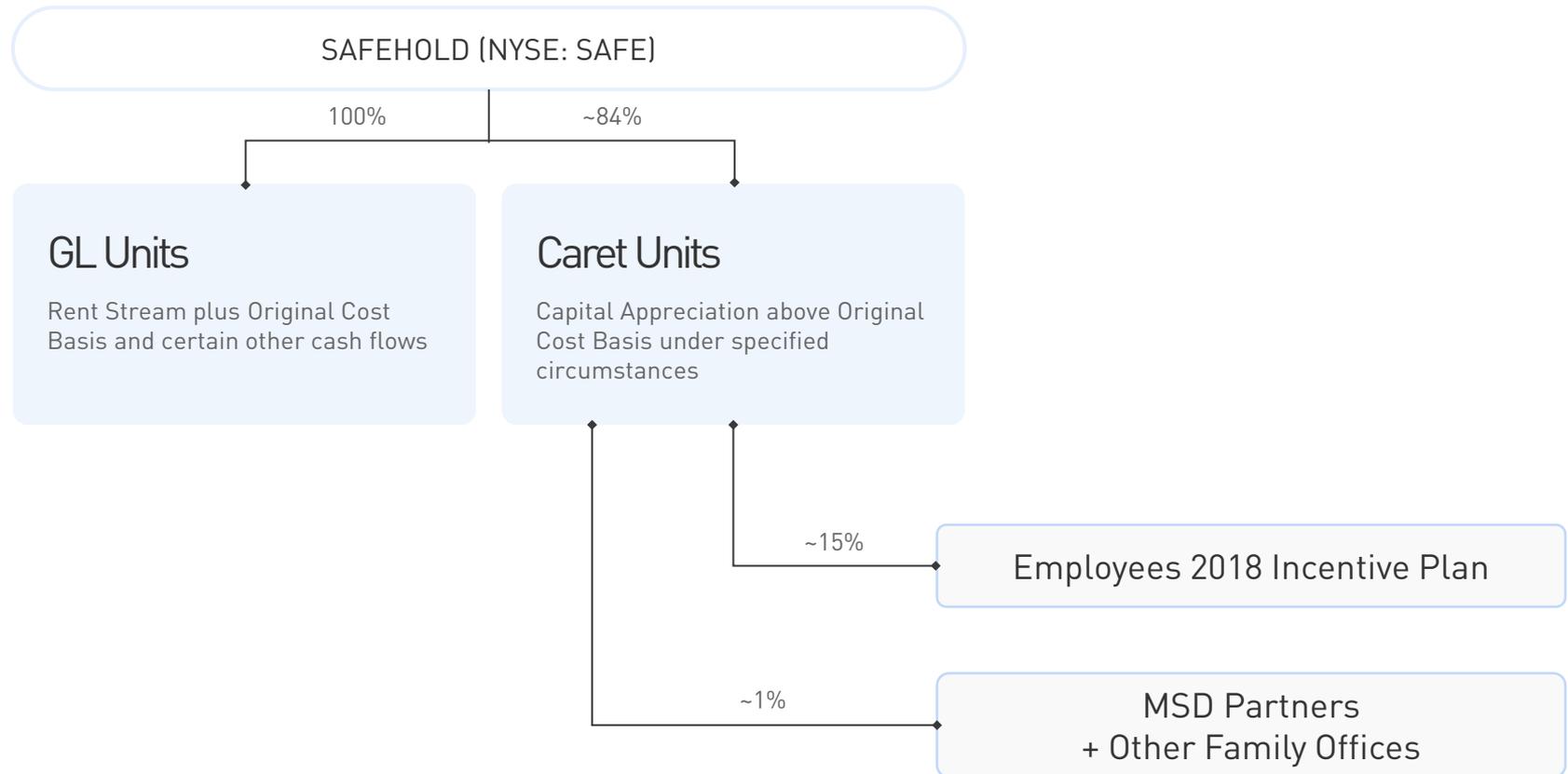
# Caret Timeline



a. Management was granted up to 15% of the then-authorized Caret units under this plan.  
 b. In connection with Feb'22 sale, we were obligated to seek to provide a public market listing for the Series A Caret Units by Q1'24. Because public market liquidity was not achieved, the investors in the initial round had the option to cause their Series A Caret units to be redeemed at their original purchase price reduced by an amount equal to the amount of subsequent cash distributions on such units. In April 2024, the ~\$19m Series A round was redeemed.

# Caret Ownership

In April 2024, the Series A Round was redeemed. It was settled with funds that were previously held in a restricted account; thus no impact to liquidity or revolver borrowings.



Note: Ownership percentage is based on outstanding Caret units  
 Safehold | The Ground Lease Company | February 2026

## Unrealized Capital Appreciation Details

Refer to the Glossary in the Appendix for a definition of Owned Residual Portfolio, Unrealized Capital Appreciation (“UCA”), and “Combined Property Value” (“CPV”). SAFE relies in part on CBRE’s valuations of the CPV of our portfolio in calculating UCA. SAFE may utilize management’s estimate of CPV for ground lease investments recently acquired that CBRE has not yet evaluated. For construction deals, CPV represents the cost to build inclusive of the land. CPV is a hypothetical value of the as-improved subject property, based on an assumed ownership structure different from the actual ownership structure. CPV does not take into account the in-place Ground Lease or other contractual obligations and is based on the hypothetical condition that the property is leased at market rent at stabilized levels, where applicable, as of the valuation date, without consideration of any costs to achieve stabilization through lease up and associated costs. In determining the CPV of each property, CBRE has utilized the sales comparison approach, based on sales of comparable properties, adjusted for differences, and the income capitalization approach, based on the subject property’s income-producing capabilities. The assumptions applied to determine values for these purposes vary by property type and are selected for use based on a number of factors, including information supplied by our tenants, market data and other factors. We currently intend that the CPV associated with each Ground Lease in our portfolio will be valued approximately every 12 calendar months and no less frequently than every 24 months. Lagging valuations may not accurately capture declines in our UCA, CPV or derived metrics such as GLTV, and such declines could be reflected in future periods, and any such decline could be material.

The calculation of the estimated UCA in our Owned Residual Portfolio is subject to a number of limitations and qualifications. We do not typically receive full financial statements prepared in accordance with U.S. GAAP for the commercial properties being operated on the land subject to our Ground Leases. In some cases, we are prohibited by confidentiality provisions in our Ground Leases from disclosing information that we receive from our tenants to CBRE. Additionally, we do not independently investigate or verify the information supplied by our tenants, but rather assume the accuracy and completeness of such information and the appropriateness of the accounting methodology or principles, assumptions, estimates and judgments made by our tenants in providing the information to us. Our calculation of UCA in our Owned Residual Portfolio is not subject to U.S. GAAP and will not be subject to independent audit. We conduct rolling property valuations; therefore, our estimated UCA and CPV may not reflect current market conditions and may decline materially in the future. There can be no assurance that we will realize any incremental value from the UCA in our Owned Residual Portfolio or that the market price of our common stock will reflect any value attributable thereto. We will generally not be able to realize value from UCA through near term transactions, as properties are leased to tenants pursuant to long-term leases. For more information on UCA and CPV, including additional limitations and qualifications, please refer to our Current Report on Form 8-K filed with the SEC on February 11, 2026 and the “Risk Factors” section of our Annual Report on Form 10-K for the year ended December 31, 2025 when it is filed, as updated from time to time in our subsequent periodic reports, filed with the SEC.

Certain interests (Caret units) in our subsidiary Safehold GL Holdings LLC (“Portfolio Holdings”) are structured to track and capture UCA to the extent UCA is realized upon sale of our land and Ground Leases or certain other specified events. Under a shareholder-approved plan, management was granted up to 15% of the total authorized Caret units, 1,421,004 of which are currently outstanding and some of which remains subject to time-based vesting. See our 2025 Proxy Statement for additional information on the long-term incentive plan.

As of December 31, 2025, we had sold an aggregate of 122,500 Caret units to third-party investors, including affiliates of MSD Partners, L.P., that remain outstanding. As of December 31, 2025, we own approximately 83.8% of the outstanding Caret units. In connection with the sale of 137,142 Caret units in February 2022 (28,571 of which were committed to be purchased at the time, but did not close), we agreed to use commercially reasonable efforts to provide public market liquidity for such units, or securities into which they may be exchanged, prior to the second anniversary of such sales. Because public market liquidity was not achieved by February 2024, the investors in the February 2022 transaction had the right to cause their Caret units purchased in February 2022 to be redeemed at the purchase price less the amounts of distributions previously made on such units. In April 2024, such outstanding units were redeemed.

<b>Aggregate Cost Basis</b>	Represents Cost Basis plus unfunded commitments of the Core Ground Lease Portfolio. For unfunded commitments, it represents the aggregate future amount to be paid under the commitments.
<b>Aggregate Gross Book Value</b>	Represents the Gross Book Value plus unfunded commitments of the Core Ground Lease Portfolio. For unfunded commitments, it represents the aggregate future amount to be paid under the commitments.
<b>Annualized Cash Yield</b>	Calculated as the annualized base Cash Rent plus Percentage Rent divided by Cost Basis, each for the Core Ground Lease Portfolio.
<b>Annualized Yield</b>	Calculated as the annualized base Net Rent plus Percentage Rent divided by GBV, each for the Core Ground Lease Portfolio.
<b>Caret Adjusted Yield</b>	Using the same cash flows as Inflation Adjusted Yield except that initial cash outlay (i.e., Safehold's basis) is reduced by ~\$1.4b, which amount corresponds to Safehold's share (~84%) of management's most recent Caret valuation of \$1.7b. The most recent valuation is based on management's estimate under ASC 718 in accordance with US GAAP, conducted in connection with management's valuation of Caret equity compensation awards.
<b>Cash Interest Rate</b>	The current cash interest rate of debt.
<b>Cash Rent</b>	Represents in-place base ground lease income recognized excluding straight-line rent, amortization of lease intangibles, and non-cash income from sales-type leases, each for the Core Ground Lease Portfolio.
<b>Combined Property Value (CPV)</b>	The current combined value of the land, buildings and improvements relating to a commercial property, as if there was no ground lease on the land at the property. CPV is generally based on independent appraisals; however, the Company will use actual sales prices/management estimates for recently acquired and originated ground leases for which appraisals are not yet available. For construction projects, CPV represents the total cost associated with the acquisition, development, and construction of the project.
<b>Core Ground Lease Portfolio</b>	Represents the portfolio of assets owned at the date indicated and our proportionate share of two unconsolidated joint venture assets, and excludes the Star Holdings Loan, consolidated Leasehold Loans, Leasehold Loan Fund and GL Plus Fund.
<b>Cost Basis</b>	Represents the historical purchase price of an asset in the Core Ground Lease Portfolio, including capitalized acquisition costs of the assets.
<b>Debt Effective Interest Rate</b>	Represents the all-in stated interest rate over the term of debt from funding through maturity based on the contractual payments owed excluding the effect of debt premium, discount and deferred financing costs.
<b>Economic Yield</b>	Computed similarly to effective yield on a bond, the Economic Yield is calculated using projected cash flows beginning 1/1/2026 for the duration of the lease, with an initial cash outflow and a residual value equal to our cost of the land. The cash flows incorporate contractual fixed escalators and the impact of an assumed inflation scenario on variable rate escalators such as (i) CPI adjustments and CPI lookbacks, (ii) percentage of revenues the building generates and/or (iii) periodic fair market valuations of the land. For CPI adjustments and CPI lookbacks, this metric uses the Federal reserve long-term 2.0% CPI target for the duration of the leases. For ground leases that have other forms of inflation capture including fair market value resets and percentage rent based on building revenue, this metric assumes fair market value and building revenue increase by the Federal Reserve long-term 2.0% CPI target annually. Target yields and cash flow multiples assume no default, full rent collections, no destruction and no casualty events.
<b>GAAP Rent</b>	In-place revenue from operating and sales-type leases recognized under GAAP, each for the Core Ground Lease Portfolio.
<b>GL Plus Fund</b>	The Company's investment fund that targets the origination and acquisition of Ground Leases for commercial real estate projects that are in a pre-development phase.
<b>Gross Book Value (GBV)</b>	Represents Cost Basis plus accrued interest on sales-type leases of the Core Ground Lease Portfolio. The amount is not reduced for general provision for credit losses allowances.
<b>Ground Lease-to-Value (GLTV)</b>	Calculated as the Aggregate GBV divided by CPV of the Core Ground Lease Portfolio. Safehold uses this metric to assess risk and our seniority level in a real estate capital structure. Similar to the concept of the LTV metric used in the loan market.
<b>Inflation Adjusted Yield</b>	For CPI adjustments and CPI lookbacks, Inflation Adjusted Yield is computed in the same manner as Economic Yield, assuming a specific alternative inflation scenario for the duration of the leases. For ground leases that have other forms of inflation capture including fair market value resets and percentage rent based on building revenue, Inflation Adjusted Yield is based on Economic Yield and assumes fair market value and building revenue increase by the assumed inflation scenario annually.
<b>Net Rent</b>	GAAP Rent less depreciation & amortization for the Core Ground Lease Portfolio. This includes the amortization of a right of use asset recorded as real estate expense (totals \$1.0m annualized). Includes our proportionate share of GAAP rent and amortization from our equity method investments, each for the Core Ground Lease Portfolio.
<b>Owned Residual Portfolio</b>	Represents the portfolio of properties under which Safehold owns a ground lease and reflects Safehold's right to the land, property and tenant improvements at the end of the lease. The current value of the Owned Residual Portfolio is typically represented by the Combined Property Value or CPV of our portfolio.
<b>Percentage Rent</b>	Represents TTM cash percentage rent paid by the property.
<b>Property NOI</b>	Represents the net operating income (NOI) of the building/Safehold's ground lease tenant prior to paying ground lease rent.
<b>Rent Coverage</b>	The ratio of Property NOI as provided by the building owner or estimated Property NOI to the annualized Cash Rent due to Safehold. The Company adjusts Property NOI for material non-recurring items and uses estimates of the stabilized Property NOI for Rent Coverage calculations if it is not contractually entitled to current tenant information, does not receive current tenant information, or if the properties are under construction / in transition. These estimates are based on leasing activity at the property, third party appraisals and available market information, such as leasing activity at comparable properties in the relevant market.
<b>Safehold™/Safehold™ Ground Lease</b>	A ground lease originated and structured by Safehold.
<b>Underwritten Rent Coverage</b>	The ratio of Property NOI as estimated by Safehold under its base case underwriting scenario ("Underwritten Property NOI") to initial cash rent assuming ground lease is fully funded at closing. These estimates are based on leasing activity at the property and available market information, such as leasing activity at comparable properties in the relevant market.
<b>Unrealized Capital Appreciation (UCA)</b>	Calculated as the difference between CPV of the Core Ground Lease Portfolio and the Aggregate Cost Basis. The Company tracks UCA because we believe it provides relevant information with regard to the three key investment characteristics of our ground leases: (1) the safety of our position in a tenant's capital structure; (2) the quality of the long-term cash flows generated by our portfolio rent that increases over time; and (3) increases and decreases in CPV of the portfolio that will ultimately revert to us.

- (1) Includes Safehold's \$68m and \$136m forward commitments for the Ground Leases new originations in Q4'25 and FY'25, respectively, that have not yet been funded (such funding commitments are subject to certain conditions). There can be no assurance Safehold will fully fund these transactions.
- (2) Includes Safehold's \$55m and \$107m forward commitments for the Leasehold Loans new originations in Q4'25 and FY'25, respectively, that have not yet been funded (such funding commitments are subject to certain conditions). Excludes \$30m forward commitment regarding contingent-based loan allocation as of 12/31/25. There can be no assurance Safehold will fully fund these transactions.
- (3) CPV used to calculate GLTV is generally based on independent appraisals; however, the Company will use actual sales prices / management estimates for recently acquired and originated ground leases for which appraisals are not yet available. We currently intend that the CPV associated with each Ground Lease in our portfolio will be valued approximately every 12 calendar months and no less frequently than every 24 months.
- (4) The Company uses estimates of the stabilized Property NOI for Rent Coverage calculations if it is not contractually entitled to current tenant information, does not receive current tenant information, or if the properties are under construction / in transition. These estimates are based on leasing activity at the property, third party appraisals and available market information, such as leasing activity at comparable properties in the relevant market.
- (5) Represents Core Ground Lease Portfolio.
- (6) The portfolio is presented using Aggregate Gross Book Value. As of 12/31/25, the portfolio included \$142m of Safehold's forward commitments that have not yet been funded (such funding commitments are subject to certain conditions). There can be no assurance Safehold will fully fund these transactions.
- (7) Original Safehold target commitment of \$275m and original JV partner target commitment of \$225m. Each party's commitment is discretionary. On 8/30/24, Safehold purchased JV partner's outstanding commitment for all existing assets in the JV and now owns 100% for those assets. The venture remains in place, and the JV partner's participation right in certain qualifying ground lease investment opportunities expired on 9/30/24. \$400m remaining capital (Safehold \$220m, JV partner \$180m) represents original \$500m target commitment (Safehold \$275m, JV partner \$225m) less funded amount of \$100m (Safehold \$55m, JV partner \$45m), which can be invested on a discretionary basis.
- (8) Square footage and total units/keys are based on information provided by the building owners, public records, broker reports and other third-party sources and are based on the primary usage of the building. No assurance can be made to the accuracy of these figures.
- (9) For any fixed rate leasehold loan, presentation reflects the translation into an implied SOFR spread by taking the fixed rate of such loan minus the current 1-month SOFR rate at 12/31/25. Does not include \$1m funding regarding contingent-based loan allocation.
- (10) Does not include \$142m of Safehold's forward commitments.
- (11) Annualized Yield is based on GAAP treatment, which assumes 0% growth / inflation environment for the remaining term of existing legacy ground leases that have structures with a component of variable rent.
- (12) Certain acquired leases with legacy ground rent structures have a component of variable rent, including percentage rent, fair market value reset, or CPI-based escalators not captured in Annualized Yield. These leases have \$0 go forward economics under GAAP. These leases (16% of portfolio) earn 3.5% for Annualized Yield but earns 5.9% Economic Yield when using 2.0% annual growth / inflation.
- (13) Safehold™ originated ground leases typically include a periodic rent increase based on prior years' cumulative CPI growth with the initial lookback year generally starting between lease year 11 and 21. These CPI lookbacks are generally capped between 3.0% - 3.5% per annum compounded. In the event cumulative inflation growth for the lookback period exceeds the cap, the excess is not captured by the CPI lookback. Other forms of inflation capture include fair market value resets and percentage rent, typically for acquired ground leases. 81% of our portfolio as determined by cash rent has some form of a CPI lookback and 93% of our portfolio as determined by cash rent has some form of inflation capture.
- (14) Illustrative Caret Adjusted Yield uses the 6.1% Inflation Adjusted Yield as the starting point, and reduce initial cash outlay (i.e. Safehold's basis) by ~\$1.4b, which is Safehold's 84% ownership of Caret using management's most recent valuation. The most recent valuation is based on management's estimate under ASC 718 in accordance with US GAAP, conducted in connection with management's valuation of Caret equity compensation awards.
- (15) Federal Reserve Bank of St. Louis, 30-year Breakeven Inflation Rate, retrieved from FRED, Federal Reserve Bank of St. Louis; <https://fred.stlouisfed.org/series/T30YIEM>, February 10, 2026.
- (16) Includes \$2.2b unsecured notes and \$400m unsecured term loan.

# Forward-Looking Statements and Other Matters

This presentation may contain forward-looking statements. All statements other than statements of historical fact are forward-looking statements. These forward-looking statements can be identified by the use of words such as “illustrative”, “representative”, “expect”, “plan”, “will”, “estimate”, “project”, “intend”, “believe”, and other similar expressions that do not relate to historical matters, and include estimates of UCA, Illustrative Caret Adjusted Yield and Underwritten Rent Coverage. These forward-looking statements reflect the Company’s current views about future events, and are subject to numerous known and unknown risks, uncertainties, assumptions and changes in circumstances that may cause the Company’s actual results to differ significantly from those expressed in any forward-looking statement. The Company does not guarantee that the transactions and events described will happen as described (or that they will happen at all).

The following factors, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements: (1) any delay in or our inability to realize the expected benefits of the merger of Safehold Inc. and iStar Inc. and/or our spin-off of Star Holdings (collectively, the “transactions”); (2) changes in tax laws, regulations, rates, policies or interpretations; (3) the impact of actions taken by significant stockholders; (4) general economic and business conditions; (5) market demand for ground lease capital; (6) the Company’s ability to source new ground lease investments; (7) the availability of funds to complete new ground lease investments; (8) risks that the rent adjustment clauses in the Company’s leases will not adequately keep up with changes in market value and inflation; (9) risks associated with certain tenant and industry concentrations in our portfolio; (10) conflicts of interest and other risks associated with our relationship with Star Holdings and other significant investors; (11) risks associated with using debt to fund the Company’s business activities (including changes in interest rates and/or credit spreads, the ability to source financing at rates below the capitalization rates of our assets, and refinancing and interest rate risks); (12) risks that we will be unable to realize incremental value from the UCA in our Owned Residual Portfolio; (13) the value that will be attributed to Caret units in the future; (14) risks that tenant rights in certain of our ground leases will limit or eliminate the Owned Residual Portfolio realizations from such properties; (15) general risks affecting the real estate industry and local real estate markets (including, without limitation, the potential inability to enter into or renew ground leases at favorable rates, including with respect to contractual rate increases or participating rent); (16) dependence on the creditworthiness of our tenants and their financial condition and operating performance; (17) escalating geopolitical tensions as a result of the war in Ukraine and the evolving conflict in Israel and surrounding areas; (18) the impact of tariffs and global trade disruptions on us and our customers; and (19) competition from other ground lease investors and risks associated with our failure to qualify for taxation as a REIT, as amended. Please refer to the section entitled “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2025 and any subsequent reports filed with the Securities and Exchange Commission (SEC) for further discussion of these and other investment considerations. The Company expressly disclaims any responsibility to update or revise forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

This presentation also contains modeling and information relating to potential inflation, which are presented for illustrative purposes only, and are not guarantees or otherwise necessarily indicative of future performance. In addition, this presentation contains certain figures, projections and calculations based in part on management’s underlying assumptions. Management believes these assumptions are reasonable; however, other reasonable assumptions could provide differing outputs.

Important Note regarding Certain Metrics; Readers of this presentation are cautioned that certain metrics that we report and monitor may not reflect current market values, including the decline in office values. Our estimated UCA and CPV are based, in part, on valuations associated with each Ground Lease that occur every 12 to 24 months, and lagging valuations may not accurately capture declines. Additionally, given the limitations of the information used in our estimates, it is possible that actual Ground Rent Coverage may be lower than our estimates. Readers are urged to read our Annual Report on Form 10-K for the year ended December 31, 2025 when it is filed with the SEC for a more fulsome discussion of our quarterly results, including the “Management’s Discussion and Analysis of Financial Condition and Results of Operations” section included therein.

Merger Transaction / Basis of Presentation: On November 10, 2022, Safehold Inc. (“Old Safe”) entered into an Agreement and Plan of Merger (the “Merger Agreement”) with iStar Inc. (“iStar”), and on March 31, 2023, in accordance with the terms of the Merger Agreement, Old Safe merged with and into iStar, at which time Old Safe ceased to exist, and iStar continued as the surviving corporation and changed its name to “Safehold Inc.” (the “Merger”). For accounting purposes, the Merger is treated as a “reverse acquisition” in which iStar is considered the legal acquirer and Old Safe is considered the accounting acquirer. As a result, the historical financial statements of Old Safe became the historical financial statements of Safehold Inc. Unless context otherwise requires, references to “iStar” refer to iStar prior to the Merger, and references to “we,” “our” and “the Company” refer to the business and operations of Old Safe and its consolidated subsidiaries prior to the Merger and to Safehold Inc. (formerly known as iStar Inc.) and its consolidated subsidiaries following the consummation of the Merger.

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