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# DELTA REPORT

## 10-K

JJSF - J&J SNACK FOODS CORP

10-K - SEPTEMBER 30, 2023 COMPARED TO 10-K - SEPTEMBER 24, 2022

The following comparison report has been automatically generated

TOTAL DELTAS 2697

█ CHANGES 190

█ DELETIONS 1267

█ ADDITIONS 1240

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**FORM 10-K**

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE FISCAL YEAR ENDED SEPTEMBER 30, 2023**  
**REPORT**  
**PURSUANT**  
**TO**  
**SECTION 13**  
**OR 15(d) OF**  
**THE**  
**SECURITIES**  
**EXCHANGE**  
**ACT OF**  
**1934 FOR**  
**THE FISCAL**  
**YEAR**  
**ENDED**  
**SEPTEMBER**  
24, 2022

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM** **TO**

Commission File No. 000-14616

Registrant's telephone number, including area code: (856) 665-9533

**J&J SNACK FOODS CORP.**

(Exact name of registrant as specified in its charter)

New Jersey

22-1935537

(State or other jurisdiction of

(I.R.S. Employer Identification No.)

incorporation or organization)

incorporation or organization)

6000 Central Highway

08109

Pennsauken, 350 Fellowship Road

08054

Mt. Laurel, New Jersey

(Zip Code)

(Address of principal executive offices)

Securities Registered Pursuant to Section 12(b) of the Act:

Title of Each Class

Trading Symbols(s)

Name of Each Exchange on Which Registered

Common Stock, no par value

JJSF

JJSF

The NASDAQ Global Select Market

Securities Registered Pursuant to Section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definition of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C. 7262(b)) by the registered public accounting firm that prepared or issued its audit report. Yes  No

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No  Yes  No

March 25, 2022  24, 2023 was the last business day of the registrant's most recently completed second fiscal quarter. The aggregate market value of the registrant's common stock held by non-affiliates was \$2,361,822,496  \$2,198,173,802 based on the last sale price on March 25, 2022  March 24, 2023 of \$155.08  \$145.96 per share. As of November 18, 2022  November 24, 2023, 19,221,033  19,342,344 shares of the registrant's common stock were issued and outstanding.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's definitive proxy statement for its Annual Meeting of Shareholders scheduled for February 14, 2023  February 13, 2024 are incorporated by reference into Part III of this report.

J & J SNACK FOODS CORP.

2022  2023 FORM 10-K ANNUAL REPORT

#### TABLE OF CONTENTS

	Page
PART I	
Note About Forward-Looking Statements	1
Item 1	1

Item 1A	Risk Factors	7
Item 1B	Unresolved Staff Comments	12
Item 2	Properties	12
Item 3	Legal Proceedings	14
Item 4	Mine Safety Disclosures	14

<u>PART II</u>		1
Note About Forward-Looking Statements		
Item 1	Business	1
Item 1A	Risk Factors	9
Item 1B	Unresolved Staff Comments	14
Item 2	Properties	14
Item 3	Legal Proceedings	15
Item 4	Mine Safety Disclosures	15

<u>PART II</u>		
Item 5	Market For Registrant's Common Equity, Related Stockholder Matters And Issuer Purchases Of Equity Securities	1415
Item 6	[Reserved]	1416
Item 7	Management's Discussion And Analysis Of Financial Condition And Results Of Operations	1516
Item 7A	Quantitative And Qualitative Disclosures About Market Risk	2732
Item 8	Financial Statements And Supplementary Data	2732
Item 9	Changes In And Disagreements With Accountants On Accounting And Financial Disclosure	2732
Item 9A	Controls and Procedures	2833
Item 9B	Other Information	2934
Item 9C	Disclosure Regarding Foreign Jurisdictions that That Prevent Inspections	2934

<u>PART III</u>		
Item 10	Directors, Executive Officers and Corporate Governance	2934
Item 11	Executive Compensation	3034
Item 12	Security Ownership Of Certain Beneficial Owners And Management And Related Stockholder Matters	3034
Item 13	Certain Relationships And Related Transactions, and Director Independence	3034
Item 14	Principal Accountant Fees and Service	3034

<u>PART IV</u>		
Item 15	Exhibits, Financial Statement Schedules	3135
Item 16	Form 10-K Summary	3336

#### Note About Forward-Looking Statements

Statements made in this This annual report on Form 10-K contains forward-looking statements. Statements that are not historical historic or current facts are "forward-looking statements" made pursuant to the safe harbor provisions of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that involve substantial risks or uncertainties. These statements often can discuss goals, intentions and expectations as to future trends, plans, events, results of operations or financial condition, or state other information relating to us, based on our current beliefs as well as assumptions made by us and information currently available to us. Forward-looking statements generally will be identified accompanied by the use of terms words such as "may," "will," "expect," "believe," "anticipate," "estimate," "projects," "seek," "intend," "predict," "approximate," or "continue," or "anticipate," "if," "may," "believe," "plan," "goals," "estimate," "expect,"

"project," "continue," "forecast," "intend," "may," "could," "should," "will," and other similar references to future periods or the negative thereof. Statements addressing our future operating performance and statements addressing events and developments that we expect or anticipate will occur are also considered as forward-looking statements. We intend that such This includes, without limitation, our statements and expectations regarding any current or future recovery in our industry and the future impact of our investments in additional production capacity and logistics and warehousing operations. Such forward-looking statements be subject are inherently uncertain, and readers must recognize that actual results may differ materially from the expectations of management. Important factors that could cause actual results to differ materially from the safe harbors for such statements. forward-looking statements include, without limitation: the risks described in Item 1A and in Item 7A of this annual report on Form 10-K.

We wish to caution readers not to place undue reliance on any such forward-looking statements, which speak on as of the date made. Any forward-looking statements represent management's best judgment as to what may occur in the future. However, forward-looking statements are subject to risks, uncertainties, and important factors beyond our control that could cause actual results and events to differ materially from historical results of operations and events and those presently anticipated or projected. We disclaim any obligation subsequently to revise, update, add or to otherwise correct, any forward-looking statements to reflect events or circumstances after the date of such statement or to reflect the occurrence of anticipated or unanticipated events. Furthermore, all subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the cautionary statements contained in this report. The discussion and analysis of our financial condition and results of operations included in Item 7- Management's Discussion and Analysis of Financial Condition and Results of Operations should be read in conjunction with our consolidated financial statements and related notes included in Item 8 of this Form 10-K.

## Part I

### **Item 1.1.** Business

#### General

J & J Snack Foods Corp. (the "Company" or "J & J") manufactures snack foods and distributes frozen beverages which it markets nationally to the foodservice and retail supermarket industries. The Company's principal snack food products are soft pretzels marketed primarily under the brand names SUPERPRETZEL, BRAUHAUS AUNTIE ANNES\* and BAVARIAN BAKERY, frozen novelties marketed primarily under the DIPPIN' DOTS, LUIGI'S, WHOLE FRUIT, ICEE, DOGSTERS, PHILLY SWIRL SOUR PATCH\*\* and MINUTE MAID\*\*\* brand names, churros marketed primarily under the TIO PEPES HOLA and CALIFORNIA CHURROS brand names and bakery products sold primarily under the READI-BAKE, COUNTRY HOME, MARY B'S, DADDY RAY'S and HILL & VALLEY brand names as well as for private label and contract packing. J & J believes it is the largest manufacturer of soft pretzels in the United States. Other snack food products include funnel cake sold under THE FUNNEL CAKE FACTORY brand and handheld products sold under smaller brands. The Company's principal frozen beverage products are the ICEE brand frozen carbonated beverage and the SLUSH PUPPIE brand frozen non-carbonated beverage.

The Company's Food Service and Frozen Beverages sales are made primarily to foodservice customers including snack bar and food stand locations in leading chain, department, discount, warehouse club and convenience stores; malls and shopping centers; fast food and casual dining restaurants; stadiums and sports arenas; leisure and theme parks; movie theatres; independent retailers; and schools, colleges and other institutions. The Company's retail supermarket customers are primarily supermarket chains.

\* AUNTIE ANNES is a registered trademark of Auntie Anne's LLC

\*\* SOUR PATCH is a registered trademark of Mondelēz International Group

\*\*\* Minute Maid is a registered trademark of the Coca-Cola Company

The Company was incorporated in 1971 under the laws of the State of New Jersey.

The Company operates in three business segments: Food Service, Retail Supermarkets and Frozen Beverages. These segments are described below.

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and Frozen Beverages reviews detailed operating income statements and sales reports in order to assess performance and allocate resources to each individual segment. Sales and operating income are key variables monitored by the Chief Operating Decision Maker and management when determining each segment's and the Company's financial condition and operating performance. In addition, the Chief Operating Decision Maker reviews and evaluates depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment (see Item 7 – Management's Discussion and Analysis of Financial Condition and Results of Operations and Item 8 – Financial Statements and Supplementary Data for financial information about segments).

#### Food Service

The primary products sold by the Food Service segment are soft pretzels, frozen novelties, churros, handheld products and baked goods. Our customers in the Food Service segment include snack bars and food stands in chain, department and discount stores; malls and shopping centers; **casual dining restaurants**; fast food and casual dining restaurants; stadiums and sports arenas; leisure and theme parks; convenience stores; movie theatres; warehouse club stores; schools, colleges and other institutions. Within the food service industry, our products are purchased by the consumer primarily for consumption at the point-of-sale or for take-away.

#### Retail Supermarkets

The primary products sold to the retail supermarket channel are soft pretzel products – including SUPERPRETZEL, **and AUNTIE ANNE'S**, frozen novelties including LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, WHOLE FRUIT frozen fruit bars and sorbet, DOGSTERS **ice cream style treats for dogs**, PHILLY SWIRL cups and sticks, SOUR PATCH sticks, ICEE Squeeze-Up Tubes and handheld products. Within the retail supermarket channel, our frozen and prepackaged products are purchased by the consumer for consumption at home.

#### Frozen Beverages

We sell frozen beverages to the foodservice industry primarily under the names ICEE, SLUSH PUPPIE and PARROT ICE in the United States, Mexico and Canada. We also provide repair and maintenance services to customers for **customers' owned** **customer-owned** equipment.

#### Products

##### *Soft Pretzels*

The Company's soft pretzels are sold under many brand names; some of which are: SUPERPRETZEL, PRETZEL FILLERS, PRETZELFILS, GOURMET TWISTS, MR. TWISTER, SOFT PRETZEL BITES, SOFTSTIX, SOFT PRETZEL BUNS, TEXAS TWIST, BAVARIAN BAKERY, SUPERPRETZEL BAVARIAN, NEW YORK PRETZEL KIM & SCOTT'S GOURMET PRETZELS, SERIOUSLY TWISTED!, BRAUHAUS AND AUNTIE ANNE'S; BRAUHAUS; and, to a lesser extent, under private labels.

Soft pretzels are sold in the Food Service and Retail Supermarket segments. Soft pretzel sales amounted to 19% of the Company's revenue in fiscal year 2023, 19% in fiscal year 2022, and 20% in both fiscal year 2021 and fiscal year 2020, 2021.

Certain of the Company's soft pretzels qualify under USDA regulations as the nutritional equivalent of bread for purposes of the USDA school lunch program, thereby enabling a participating school to obtain partial reimbursement of the cost of the Company's soft pretzels from the USDA.

The Company's soft pretzels are manufactured according to a proprietary formula. Soft pretzels, ranging in size from one to twenty-four ounces in weight, are shaped and formed by the Company's twister machines. These soft pretzel tying machines are automated, high-speed machines for twisting dough into the traditional pretzel shape. Additionally, we make soft pretzels which are extruded or shaped by hand. Soft pretzels, after processing, are primarily quick-frozen in either raw or baked form and packaged for delivery.

The Company's principal marketing program in the Food Service segment includes supplying ovens, mobile merchandisers, display cases, warmers and similar merchandising equipment to the retailer to prepare and promote the sale of soft pretzels. Some of this equipment is proprietary, including combination warmer and display cases that **reconstitute** **rebake** frozen soft pretzels while displaying them, thus eliminating the need for an oven. The Company retains ownership of the equipment placed in customer locations, and as a result, customers are not required to make an investment in equipment.

##### *Frozen Novelties*

The Company's frozen novelties are marketed primarily under the DIPPIN'DOTS, LUIGI'S, WHOLE FRUIT, DOGSTERS, PHILLY SWIRL, SOUR PATCH, ICEE and MINUTE MAID brand names. Frozen novelties are sold in the Food Service and Retail Supermarkets segments. Frozen novelties sales were 14% 17% of the Company's revenue in fiscal year 2023, 14% in fiscal year 2022, and 13% in fiscal year 2021, and 12% in fiscal year 2020, 2021.

The Company's school foodservice LUIGI'S and WHOLE FRUIT frozen juice bars and cups are produced in various flavors and contain three to four ounces of 100% apple or pineapple juice with no added sugar and 100% of the daily US FDA value of vitamin C. The juice bars are produced in various flavors and are packaged in a sealed push-up paper container referred to as the Milliken M-pak, which the Company believes has certain sanitary and safety advantages.

The Company's DIPPIN' DOT'S frozen novelty products are cryogenically frozen beads of ice cream, created using liquid nitrogen at -320 degrees Fahrenheit. Product variations include ice cream (milk and cream based), flavored ice (water based) and frozen yogurt branded YoDots. The product is served to consumers by the cup, or via individual serving

packages.

The balance of the Company's frozen novelties products are manufactured from water, sweeteners and fruit juice concentrates in various flavors and packaging including cups, tubes, sticks, M-paks and pints. Several of the products contain ice cream and WHOLE FRUIT bars contains pieces of fruit.

#### *Churros*

The Company's churros are sold primarily under the TIO PEPE'S, HOLAI and CALIFORNIA CHURROS brand names. Churros are sold to the Food Service and Retail Supermarkets segments. Churro sales were 6% in fiscal year 2023 and 7% in both fiscal years 2022 and 2021 and 5% in fiscal year 2020, 2021. Churros are pastries in stick form which the Company produces in several sizes according to a proprietary formula. The churros are deep fried, frozen and packaged. At food service point-of-sale they are reheated and topped with a cinnamon sugar mixture. The Company also sells fruit chocolate-filled, fruit-filled and crème-filled churros. The Company supplies churro merchandising equipment similar to that used for its soft pretzels.

#### *Handheld Products*

The Company's handheld products are marketed under the SUPREME STUFFERS and SWEET STUFFERS brand names and sold primarily under private labels. Handheld products are sold to the Food Service and Retail Supermarket segments. Handheld product sales amounted to 7% in fiscal year 2023 and 6% in both fiscal years 2022 and 2021, and 5% in fiscal year 2020, 2021.

#### *Bakery Products*

The Company's bakery products are marketed under the MRS. GOODCOOKIE, READI-BAKE, COUNTRY HOME, MARY B'S, DADDY RAY'S and HILL & VALLEY brand names, and under private labels. Bakery products include primarily biscuits, fig and fruit bars, cookies, breads, rolls, crumb, muffins and donuts. Bakery products are sold to the Food Service segment. Bakery products sales amounted to 29% in fiscal year 2023, 26% in fiscal year 2022 and 32% in fiscal year 2021 and 35% in fiscal year 2020, 2021.

#### *Frozen Beverages*

The Company markets frozen beverages primarily under the names ICEE, SLUSH PUPPIE and PARROT ICE which are sold primarily in the United States, Mexico and Canada. Frozen beverages are sold in the Frozen Beverages segment.

Frozen beverage sales amounted to 13% in fiscal year 2023, 14% in fiscal year 2022 and 11% in fiscal year 2021 and 10% in fiscal year 2020, 2021.

Under the Company's principal marketing program for frozen carbonated beverages, it installs frozen beverage dispensers for its ICEE brand at customer locations and thereafter services the machines, arranges to supply customers with ingredients required for production of the frozen beverages, and supports customer retail sales efforts with in-store promotions and point-of-sale materials. The Company sells frozen non-carbonated beverages under the SLUSH PUPPIE and PARROT ICE brands through a distributor network and through its own distribution network. The Company also provides repair and maintenance service to customers for customer-owned equipment and sells equipment in its Frozen Beverages segment. Revenue from equipment sales and repair and maintenance services totaled 9% of the Company's sales in both each of the fiscal years 2023, 2022 and 2021, and 11% in fiscal year 2020, 2021.

Each new frozen carbonated customer location requires a frozen beverage dispenser supplied by the Company or by the customer. Company-supplied frozen carbonated dispensers are purchased from outside vendors or rebuilt by the Company.

The Company provides managed service and/or products to approximately 128,000 Company-owned and customer-owned dispensers.

The Company has the rights to market and distribute frozen beverages under the name ICEE and Slush Puppie to the entire continental United States as well as internationally.

#### *Other Products*

Other products sold by the Company include funnel cakes sold under the FUNNEL CAKE FACTORY brand name and smaller amounts of various other food products. These products are sold in the Food Service and Frozen Beverages segments.

## Customers

The Company sells its products to two principal channels: foodservice and retail supermarkets. The primary products sold to the foodservice channel are soft pretzels, frozen beverages, frozen novelties, churros, handheld products and baked goods. The primary products sold to the retail supermarket channel are soft pretzels, frozen novelties and handheld products.

We have several large customers that account for a significant portion of our sales. Our top ten customers accounted for 43%, 43% and 43% of our sales during fiscal years 2023, 2022 2021 and 2020, 2021, respectively, with our largest customer accounting for 9% of our sales in fiscal 2023, 8% of our sales in fiscal 2022 and 11% of our sales in 2021 and 13% of our sales in 2020. Six fiscal 2021. Five of the ten customers in fiscal 2022 2023 are food distributors who sell our product to many end users. The loss of one or more of our large customers could adversely affect our results of operations. These customers typically do not enter into long-term contracts and make purchase decisions based on a combination of price, product quality, consumer demand and customer service performance. If our sales to one or more of these customers are reduced, this reduction may adversely affect our business. If receivables from one or more of these customers become uncollectible, our operating income would be adversely impacted.

The Food Service and the Frozen Beverages segments sell primarily to foodservice channels. The Retail Supermarkets segment sells primarily to the retail supermarket channel.

The Company's customers in the foodservice Food Service segment include snack bars and food stands in chain, department and mass merchandising stores, malls and shopping centers, fast food and casual dining restaurants, stadiums and sports arenas, leisure and theme parks, convenience stores, movie theatres, warehouse club stores, schools, colleges and other institutions, and independent retailers. Machines and machine parts are sold to other food and beverage companies. Within the food service industry, the Company's products are purchased by the consumer primarily for consumption at the point-of-sale.

The Company sells its products to an estimated 85-90% of supermarkets in the United States. Products sold to retail supermarket customers are primarily soft pretzel products, including SUPERPRETZEL and AUNTIE ANNE'S, frozen novelties including LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, WHOLE FRUIT frozen fruit bars, WHOLE FRUIT Sorbet, PHILLY SWIRL cups and sticks, MARY B'S biscuits and dumplings, DADDY RAY'S fig and fruit bars, HILL & VALLEY baked goods, and ICEE Squeeze-Up Tubes. Within the retail supermarket industry, the Company's frozen and prepackaged products are purchased by the consumer for consumption at home.

## Marketing and Distribution

The Company has developed a supports its portfolio of brands with national and regional marketing program for its products, programs. For the Food Service and Frozen Beverages segments' customers, this these marketing program programs includes providing ovens, mobile merchandisers, display cases, freezers, kiosks, warmers, frozen beverage dispensers and other merchandising equipment for the individual customer's requirements and point-of-sale materials as well as participating in trade shows and in-store demonstrations. The Company's ongoing advertising and promotional campaigns for its Retail Supermarket segment's products include consumer advertising campaigns across traditional and digital channels, and print/digital media with value added shopper offers and promotions.

The Company develops and introduces new products on a routine basis. The Company evaluates the success of new product introductions on the basis of sales and profit levels.

The Company's products are sold through a network of food brokers, independent sales distributors and the Company's own direct sales force. For its snack food products, the Company maintains warehouse and distribution facilities in Pennsauken, Bellmawr and Bridgeport, New Jersey; Vernon (Los Angeles), Colton and Lancaster, California; Brooklyn, New York; Scranton and Hatfield, Pennsylvania; Carrollton (Dallas), and Terrell, Texas; Atlanta, Georgia; Moscow Mills (St. Louis), Missouri; Pensacola and Tampa, Florida; Solon, Ohio; Weston, Oregon; Holly Ridge, North Carolina; Rock Island, Illinois; and Paducah, Kentucky. Frozen beverages and machine parts are distributed from 181170 Company managed warehouse and distribution facilities located in 44 states, Mexico and Canada, which allow the Company to directly service its customers in the surrounding areas. The Company's products are shipped in frozen and other vehicles from the Company's manufacturing and warehouse facilities on a fleet of Company operated tractor-trailers, trucks and vans, as well as by independent carriers.

## Seasonality

The Company's sales are seasonal because frozen beverage sales and frozen novelties sales are generally higher during the warmer months.

## Trademarks and Patents

The Company has numerous trademarks, a significant trademark portfolio, the most important of which are SUPERPRETZEL, TEXAS TWIST, NEW YORK PRETZEL, BAVARIAN BAKERY, MR. TWISTER, SOFT PRETZEL BITES, SOFTSTIX PRETZEL FILLERS, PRETZELFILS and BRAUHAUS for its pretzel products; DIPPIN' DOTS, SHAPE-UPS, WHOLE FRUIT, PHILLY SWIRL and LUIGI'S for its frozen novelties; TIO PEPE'S, HOLA!, and CALIFORNIA CHURROS for its churros; ICEE, ARCTIC BLAST, SLUSH PUPPIE and PARROT ICE for its frozen

beverages; FUNNEL CAKE FACTORY for its funnel cake products, and MRS. GOODCOOKIE, READI-BAKE, COUNTRY HOME, CAMDEN CREEK, MARY B'S, DADDY RAY'S and HILL & VALLEY for its bakery products.

The Company markets frozen beverages under the trademark ICEE in all of the United States and in Mexico and Canada. Additionally, the Company has the international rights to the trademark ICEE.

The trademarks, when renewed and continuously used, have an indefinite term and are considered important to the Company as a means of identifying its products. The Company considers its trademarks important to the success of its business.

The Company has numerous patents related to the manufacturing and marketing of its products.

#### Suppliers

The Company's manufactured products are produced from raw materials which are readily available from numerous sources. With the exception of the Company's churro production equipment, funnel cake production equipment and soft pretzel twisting equipment, all of which are made for **I** & **J** the Company by independent third parties, and certain specialized packaging equipment, the Company's manufacturing equipment is readily available from various sources. Syrup for frozen beverages is purchased primarily from The Coca-Cola Company, Keurig Dr. Pepper, Inc., the Pepsi Cola Company, and Jogue, Inc. **Cups, straws** **Cups. Straws** and lids are readily available from various suppliers. Parts for frozen beverage dispensing machines are purchased from several sources.

#### Competition

Snack food and bakery products markets are highly competitive. The Company's principal products compete against similar and different food products manufactured and sold by numerous other companies, some of which are substantially larger and have greater resources than the Company. As the soft pretzel, frozen novelties, bakery products and related markets evolve, additional competitors and new competing products may enter the markets. Competitive factors in these markets include product quality, customer service, taste, price, identity and brand name awareness, method of distribution and sales promotions.

The Company believes it is the only national distributor of soft pretzels. However, there are numerous regional and local manufacturers of food service and retail supermarket soft pretzels as well as several chains of retail pretzel stores.

In Frozen Beverages, the Company competes directly with other frozen beverage companies. There are many other regional frozen beverage competitors throughout the country and one large retail chain which uses its own frozen beverage brand.

The Company competes with large soft drink manufacturers for counter and floor space for its frozen beverage dispensing machines at retail locations and with products which are more widely known than the ICEE, SLUSH PUPPIE and PARROT ICE frozen beverages.

The Company competes with several other companies in the frozen novelties and bakery products markets.

#### Risks Associated with Foreign Operations

Foreign operations **generally** **can** involve greater risk than doing business in the United States. Foreign economies differ favorably or unfavorably from the United States' economy in such respects as the level of inflation and debt, which may result in fluctuations in the value of the country's currency and real property. Sales of our foreign operations were **\$45.2 million** **\$70.2 million**, **\$20.8 million** **\$45.2 million** and **\$15.4 million** **\$20.8 million** in fiscal years 2023, 2022 and 2021, and 2020, respectively. At September 30, 2023, the total assets of our foreign operations were \$61.5 million or 4.8% of total assets. At September 24, 2022, the total assets of our foreign operations were \$42.7 million or 3.5% of total assets. At September 25, 2021, the total assets of our foreign operations were \$25.0 million or 2.2% of total assets.

#### Government Regulation and Food Safety

Our business operations are subject to regulation by various federal, state and local government entities and agencies. As a producer of food products for human consumption, our operations are subject to stringent production, packaging, quality, labeling and distribution standards, including regulations promulgated under the Federal Food, Drug and Cosmetic Act and the Food Safety Modernization Act. We are also subject to various federal, state and local environmental protection laws. **The** **Based upon available information, the** cost of compliance with these laws and regulations did not have a material effect upon the level of capital expenditures, earnings or competitive position in fiscal 2022 2023 and is not expected to have a material impact in fiscal 2023, 2024.

Our Food Safety & Quality (FSQA) personnel within our Compliance Department have broad, diverse academic and experience credentials and oversee all aspects of product safety & quality control across the Company. Our facilities are Global Food Safety Initiative ("GFSI") certified and are audited annually by third party certification bodies. Our "Food Safety & Quality Plans" are validated and verified to ensure product safety and quality. We have implemented Corporate Standards which are aligned with GFSI and regulatory standards and routinely conduct audits to ensure compliance. We provide bi-weekly support calls for FSQA and Plant Leadership and annual Food Safety Summit Meetings to develop and strengthen our facility teams. As part of the onboarding process, and throughout their careers, FSQA employees are engaged in food safety discussions and trainings to provide safe, high-quality products to customers and consumers.

#### Human Capital Management

##### *Employees and Labor Relations*

The Company has approximately 5,000 full and part-time employees and approximately 900 workers employed by staffing agencies as of September 24, 2022 September 30, 2023. About 1,300 1,400 production and distribution employees throughout the Company are covered by collective bargaining agreements. The Company considers its culture and employee relations to be positive.

##### *Employee Safety*

We maintain a safety culture grounded on the premise of eliminating workplace incidents, risks and hazards. We have a team of dedicated Employee Health & Safety professionals within our Compliance Department who oversee all aspects of employee safety across the company. To We keep our employees safe we focus on by ensuring all employees receive ongoing support and training. We have developed and implemented processes to identify and eliminate safety incidents by reducing their frequency and severity. We also closely review and monitor our safety performance. According to data from the U.S Bureau of Labor Statistics, the Company's Total Recordable Incident Rate ("TRIR") and Days Away, Restricted or Transferred ("DART") incident rates were lower than food manufacturing averages. Our goal is to reduce Occupational Safety and Health Administration ("OSHA") recordable incidents year over year.

##### *Professional Development*

We deploy a variety of training programs throughout the organization and go to great lengths to make learning and knowledge available to our employees. Programs such as tuition reimbursement, mentorships, internships and internal trainings are some of the ways in which we invest in our people and their knowledge. We know that these investments are not only beneficial for our employees, but they are also important for the future success of our business. We continue to see increases in internal promotions across all levels of the organization.

##### *Diversity and Inclusion*

We believe that having an inclusive and diverse culture strengthens our ability to recruit and develop talent and allows our employees to thrive and succeed. Diversity of input and perspectives is an essential part of our strategic plan to build a winning team and culture. We believe that one key to success is attracting and retaining a diverse workforce that reflects our consumers of today and tomorrow, and we strive to do so. We also strive to foster an inclusive and diverse workplace culture where colleagues feel a sense of belonging, and are included in discussions and valued for their contributions.

##### *Compensation*

We believe in equal pay for equal work and that compensation should match talent, experience and skill set of a person. We regularly review our compensation practices and benchmark our performance to our peers within the industry to ensure we are fulfilling our obligations of fair pay.

##### *Available Information*

The Company's internet address is [www.jjsnack.com](http://www.jjsnack.com). On the investor relations section of its website, the Company provides free access to its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to these reports, as soon as reasonably practicable after such materials are electronically filed with, or furnished to, the Securities and Exchange Commission ("SEC"). The information on the website listed above is not and should not be considered part of this annual report on Form 10-K and is not incorporated by reference in this document.

#### **Item 1A. Risk Factors**

Our business is subject to numerous risks and uncertainties. You should carefully consider the risks described below, together with all the other information included in this report, in considering our business and prospects. The risks and uncertainties described below are not the only ones facing us. Additional risks and uncertainties not presently known to us or that we currently deem insignificant or immaterial may also impair materially and adversely affect our business, operations, financial condition, results of operations or prospects. The following is a discussion of known potentially significant risks which could result in harm to our business, financial condition or results of operations.

#### Risks Related to COVID-19

The global COVID-19 pandemic of 2020 and 2021 significantly affected our operations. Approximately 2/3 of the Company's sales are to venues and locations that previously shut down or sharply curtailed their food service operations as a result of COVID-19. While the majority of these venues have re-opened, the extent of the future impact of COVID-19 on our operations depends on future developments of the virus and its effects which is uncertain at this point in time. Furthermore any economic downturn caused by any pandemic, epidemic or other disease outbreak, comparable or similar to COVID-19, may also cause substantial changes in consumer behavior, adversely affecting results of operations and our financial position, some of which we may not be able to predict with certainty.

#### Risks of Shortages or Increased Cost of Raw Materials

We are exposed to market risks arising from adverse changes in commodity prices, affecting the cost of our raw materials and energy. The raw materials and energy which we use for the production and distribution of our products are largely commodities that are subject to price volatility and fluctuations in availability caused by changes in global supply and demand, weather conditions, agricultural uncertainty or governmental controls. We purchase these materials and energy mainly in the open market. Our procurement practices are intended to reduce the risk of future price increases, but also may potentially limit the ability to benefit from possible price decreases. If commodity price changes result in increases in raw materials and energy costs, we may not be able to increase our prices to offset these increased costs without suffering reduced volume, revenue and operating income.

#### General Economic Risk

The willingness of our customers and consumers to purchase our products may depend in part on economic conditions. Worsening economic conditions or future challenges to economic growth could have a negative impact on consumer demand, which could adversely affect our business. Deterioration of national and global economic conditions could cause consumers to forego certain purchases during economic downturns that could result in decreased demand in the foodservice for our business. The economic uncertainty may limit our ability to increase or maintain prices and reduce sales of higher margin products. In addition, changes in tax or interest rates, whether due to recession, efforts to combat inflation, financial and credit market disruptions or other reasons, could negatively impact us.

#### Risks Relating to Pandemics, Epidemics, or Other Disease Outbreaks

Pandemics, epidemics, or other disease outbreaks could significantly change consumption patterns for our products. These changes could force us to rapidly adapt to those new patterns, and, if we do not, our business could be materially and adversely affected. Additionally, pandemics, epidemics or other disease outbreaks may depress or otherwise impact demand for our products because quarantines may inhibit consumption or as the result of other factors. Restrictions on public gatherings or interactions may also limit the opportunity for our customers and consumers to purchase our products, especially in certain of our sales channels, such as food service. Any economic downturn caused by any pandemic, epidemic, or other disease outbreak may also cause substantial changes in consumer behavior and our supply chain operations, some of which may materially affect our operations and results of operations.

#### General Risks of the Food Industry

Food processors are subject to the risks of adverse changes in general economic conditions; evolving consumer preferences and nutritional and health-related concerns; changes in food distribution channels; federal, state and local food processing controls or other mandates; changes in federal, state, local and international laws and regulations, or in the application of such laws and regulations; consumer product liability claims; risks of product tampering and contamination; and negative publicity surrounding actual or perceived product safety deficiencies. The increased buying power of large supermarket chains, other retail outlets and wholesale food vendors could result in greater resistance to price increases and could alter customer inventory levels and access to shelf space.

#### Risks of Shortages or Increased Costs of Labor

Our businesses operate in highly competitive markets. The labor market in the United States is very competitive. We depend on the skills, working relationships, and continued services of employees, including our experienced management team. We must hire, train and develop effective employees. We compete with other companies both within and outside of our industry for talented employees, and we may lose key personnel or fail to attract, train, and retain other talented personnel. In addition, our ability to achieve our operating goals depends on our ability to identify, hire, train, and retain qualified individuals. Any such loss or failure could adversely affect our product sales, financial condition, and operating results. Additionally, a shortage in the labor pool and other general inflationary pressures or changes, and applicable laws and regulations could increase labor costs, which could have a material adverse effect on our consolidated operating results or financial condition.

*In addition, some of our associates are covered by collective bargaining agreements, and other associates may seek to be covered by collective bargaining agreements. Strikes or work stoppages or other business interruptions could occur if we are unable to renew these agreements on satisfactory terms or enter into new agreements on satisfactory terms or if we are unable to otherwise manage changes in, or that affect, our workforce, which could impair manufacturing or distribution of our products or result in a loss of sales, which could adversely impact our business, financial condition, or results of operations. The terms and conditions of existing, renegotiated or new collective bargaining agreements could also increase our costs or otherwise affect our ability to fully implement future operational changes to enhance our efficiency or adapt to changing business needs or strategy.*

#### Environmental Risks

The disposal of solid and liquid waste material and the discharge of airborne pollutants resulting from the preparation and processing of foods is subject to various federal, state and local laws and regulations relating to the protection of the environment. Such laws and regulations have an important effect on the food processing industry as a whole, requiring substantially all firms in the industry to incur material expenditures for modification of existing processing facilities and for construction of upgraded or new waste treatment facilities.

We cannot predict what environmental legislation or regulations will be enacted in the future, how existing or future laws or regulations will be administered or interpreted or what environmental conditions may be found to exist. Enactment of more stringent laws or regulations or more strict interpretation of existing laws and regulations may require additional expenditure by us, some of which could be material, have a negative impact on our operations and financial condition. Additionally, the failure by any one or more of our suppliers to comply with applicable federal, state and local laws and regulations relating to the protection of the environment, or allegations of non-compliance, may disrupt their operations and could result in accompanying disruptions to our operations.

#### Risks Resulting from Customer Concentration

We have several large customers that account for a significant portion of our sales. Our top ten customers accounted for 43%, 43% and 43% of our sales during fiscal years 2023, 2022 2021 and 2020, 2021, respectively, with our largest customer accounting for 9% of our sales in 2023, 8% of our sales in 2022 and 11% of our sales in 2021 and 13% of our sales in 2020, 2021.

*Six* Five of the ten customers are food distributors who sell our product to many end users. The loss of one or more of our large customers could adversely affect our results of operations. These customers typically do not enter into long-term contracts and make purchase decisions based on a combination of price, product quality, consumer demand and customer service performance. If our sales to one or more of these customers are reduced, this reduction may adversely affect our business. If receivables from one or more of these customers become uncollectible, our operating income would be adversely impacted.

#### Risks Relating to Competition

Our businesses operate in highly competitive markets. We compete against national and regional manufacturers and distributors on the basis of price, quality, product variety, brand recognition and loyalty, and effective distribution. Many of our major competitors in the market are larger and have greater financial and marketing resources than we do. Increased competition and anticipated actions by from our competitors could lead to downward pressure on prices and/or a decline in our market share, either of which could adversely affect our results. See "Competition" in Item 1 for more information about our competitors.

#### Risks Relating to Manufacturing and Distribution

Our ability to purchase, manufacture and distribute products is critical to our success. Because we source certain products from single manufacturing sites, it is possible that we could experience a production disruption that results in a reduction or elimination of the availability of some of our products. If we are not able to obtain alternate production capability in a timely manner, or on favorable terms, it could have a negative impact on our business, results of operations, financial condition and cash flows, including the potential for long-term loss of product placement with various customers. We are also subject to risks of other business disruptions associated with our dependence on production facilities and distribution systems. Natural disasters, terrorist activity, cyberattacks or other unforeseen events could interrupt production or distribution and have a material adverse effect on our business, results of operations, financial condition and cash flows, including the potential for long-term loss of product placement with our customers.

#### Risks Relating to the Availability and Costs of Transportation

Our ability to obtain adequate and reasonably priced methods of transportation to distribute our products, including refrigerated trailers for many of our products, is a key factor to our success. Delays in transportation, including weather-related delays, and carrier capacity limitations, could have a material adverse effect on our business and results of operations. Further, higher fuel costs and increased line haul costs due to industry capacity constraints, customer delivery requirements and a more restrictive regulatory environment could also negatively impact our financial results. We pay fuel surcharges that fluctuate with the price of diesel fuel to third-party transporters of our products, and

such surcharges can be substantial. Any sudden or dramatic increases in the price of diesel fuel would serve to increase our fuel surcharges and our cost of goods sold. These higher costs could have a material adverse effect on our business, results of operations, financial condition and cash flows.

#### Risks Relating to Manufacturing Capacity Constraints

Our current manufacturing resources may be inadequate to meet significantly increased demand for some of our products. Our ability to increase our manufacturing capacity depends on many factors, including the costs and availability of equipment, the equipment delivery and construction lead-times, installation, qualification, regulatory permitting and regulatory requirements. A lack of sufficient manufacturing capacity to meet demand could cause our customer service levels to decrease, which may negatively affect customer demand for our products and customer relations generally, which in turn could have a material adverse effect on our business, results of operations, financial condition and cash flows. In addition, operating facilities at or near capacity may also increase production and distribution costs and negatively affect relations with our employees or contractors, which could result in disruptions in our operations.

#### Risks Relating to Acquisition Integration

From time to time, the Company undertakes acquisitions or divestitures. The success of any acquisition or divestiture depends on the Company's ability to identify opportunities that help the Company meet its strategic objectives, consummate a transaction on favorable contractual terms, and achieve expected returns and other financial benefits.

Acquisitions, including future acquisitions, require us to efficiently integrate the acquired business or businesses, which involves a significant degree of difficulty, including the following:

- integrating the operations and business cultures of the acquired businesses;
- the possibility of faulty assumptions underlying our expectations regarding the prospects of the acquired businesses;
- attracting and retaining the necessary personnel associated with the acquisitions;
- creating uniform standards, controls, procedures, policies and information systems and controlling the costs associated with such matters; and
- integrating the operations and business cultures of the acquired businesses;
- the possibility of faulty assumptions underlying our expectations regarding the prospects of the acquired businesses;
- attracting and retaining the necessary personnel associated with the acquisitions;
- creating uniform standards, controls, procedures, policies and information systems and controlling the costs associated with such matters; and
- expectations about the performance of acquired trademarks and brands and the fair value of such trademarks and brands.

Divestitures have operational risks that may include impairment charges. Divestitures also present unique financial and operational risks, including diverting management attention from the existing core business, separating personnel and financial data and other systems, and adversely affecting existing business relationships with suppliers and customers.

In situations where acquisitions and divestitures are not successfully implemented or completed, or the expected benefits of such acquisitions or divestitures are not otherwise realized, the Company's business or financial results could be negatively impacted.

#### New Jersey Law and Provisions of Our Amended and Restated Certificate of Incorporation and Bylaws May Inhibit a Change In Control

The New Jersey Shareholders' Protection Act, N.J.S.A. 14A:10A-1, *et seq.*, may delay, deter or prevent a change in control by prohibiting the Company from engaging in a business combination transaction with an interested shareholder for a period of five years after the person becomes an interested stockholder, even if a majority of our shareholders believe a change in control would be in the best interests of the Company and its shareholders. In addition, our Amended and Restated Certificate of Incorporation and Bylaws contain provisions that may delay, deter or prevent a future acquisition of J & J Snack Foods Corp. not approved by our Board of Directors. This could occur even if our shareholders are offered an attractive value for their shares or if a substantial number or even a majority of our shareholders believe the takeover is in their best interest. These provisions are intended to encourage any person interested in acquiring us to negotiate with and obtain the approval of our Board of Directors in connection with the transaction. Provisions of our Amended and Restated Certificate of Incorporation and Bylaws that could delay, deter or prevent a future acquisition include the following:

- a classified Board of Directors;
- the requirement that our shareholders may only remove Directors for cause;
- limitations on share holdings and voting of certain persons who exceed the "Voting Threshold" specified in the Amended and Restated Certificate of Incorporation;

- special Director voting rights are granted to certain “Experienced Directors” only in the event of a “hostile change of Board control,” as such terms are defined in the Amended and Restated Certificate of Incorporation;
- the ability of the Board of Directors to consider the interests of various constituencies, including our employees, customers, suppliers, creditors and the local communities in which we operate;
- shareholders do not generally have the right to call special meetings or to act by written consent;
- our Bylaws contain advance notice procedures for nominations of Directors or submission of shareholder proposals at an annual meeting; and
- our Bylaws contain a forum selection clause providing that certain litigation against the Company can only be brought in New Jersey state or federal courts.

#### Risks Relating to Gerald B. Shreiber

Gerald B. Shreiber is the founder and **Chairman of the Board of Directors** a Director of the Company. He is currently beneficial owner of 18% approximately 20% of its outstanding common stock, held in a trust for his benefit. Our Amended and Restated Certificate of Incorporation provides Mr. Shreiber with certain special voting rights with respect to any matters to be voted on by the Board of Directors. As a result, as of the date of this Report, Mr. Shreiber is entitled to cast six (6) votes on all matters upon which the Board of Directors is entitled to vote.

#### Risk Related to Increases in our Health Insurance Costs

The costs of employee health care insurance have been increasing in recent years due to rising health care costs, legislative changes, and general economic conditions. Because of the breadth and complexity of health care regulations as well as other health care reform legislation considered by Congress and state legislatures, we cannot predict with certainty the future effect of these laws on us. A continued increase in health care costs or additional costs incurred as a result of new or existing health care reform laws or changes in enforcement policies could have a negative impact on our financial position and results of operations.

#### Risk Related to Product Changes

There are risks in the marketplace related to trade and consumer acceptance of product improvements, packing initiatives and new product introductions. We cannot be sure if our new products, product improvements, or packaging initiatives will be accepted by customers.

#### Risks Associated with Foreign Operations

Foreign operations generally involve greater risk than doing business in the United States. Foreign economies may differ favorably or unfavorably from the United States' economy in such respects as the level of inflation and debt, which may result in fluctuations in the value of the country's currency and real property. Further, there may be less government regulation in various countries, and we may face difficulty in enforcing our legal rights outside the United States. Additionally, in some foreign countries, there is the possibility of expropriation or confiscatory taxation limitations on the removal of property or other assets, political or social instability or diplomatic developments which could affect the operations and assets of U.S. companies doing business in that country. Any such difficulties noted above could affect our business. Sales of our foreign operations were \$45.2 million \$70.2 million, \$20.8 million \$45.2 million and \$15.4 million \$20.8 million in fiscal years 2023, 2022 and 2021, and 2020, respectively. At September 30, 2023, the total assets of our foreign operations were approximately \$61.5 million or 4.8% of total assets. At September 24, 2022, the total assets of our foreign operations were approximately \$42.7 million or 3.5% of total assets. At September 25, 2021, the total assets of our foreign operations were \$25.0 million or 2.2% of total assets.

#### Risks Associated with our Information Technology Systems

The efficient operation of our business depends on our information technology systems. We rely on our information technology systems to effectively manage our business data, communications, supply chain, manufacturing, order entry and fulfillment, and other business processes. The failure of our information technology systems (including those provided to us by third parties) to perform as we anticipate could disrupt our business and could result in production, billing, collecting, and ordering errors, processing inefficiencies, and the loss of sales and customers, causing our business and results of operations to suffer.

Our information technology systems may be vulnerable to damage or interruption from circumstances beyond our control, including fire, natural disasters, systems failures, security breaches or intrusions (including those against our third-party providers and theft of customer, consumer or other confidential data), and viruses. Although we continue to monitor our information technology networks, if we are unable to prevent physical and electronic break-ins, cyber-attacks and other information security breaches, we may suffer material financial and reputational damage, be subject to litigation or incur significant remediation costs or penalties because of the unauthorized disclosure of confidential information belonging to us or to our partners, customers, suppliers or employees. penalties.

#### Risks Associated with Real or Perceived Safety Issues Regarding our Food Products

We sell food products for human consumption, which involves risks such as product contamination or spoilage, product tampering, other adulteration of food products, mislabeling, and misbranding. We can be impacted by both real and unfounded claims regarding the safety of our operations, or concerns regarding mislabeled, adulterated, contaminated or spoiled food products. Any of these circumstances could necessitate a voluntary or mandatory recall due to a substantial product hazard, a need to change a product's labeling or other consumer safety concerns. A pervasive product recall may result in significant loss due to the costs of a recall, related legal claims, including claims arising from bodily injury or illness caused by our products, the destruction of product inventory, or lost sales due to product unavailability or negative publicity. A highly publicized product recall, whether involving us or any related products made by third parties, also could result in a loss of customers or an unfavorable change in consumer sentiment regarding our products or any category in which we operate. In addition, an allegation of noncompliance with federal or state food laws and regulations could force us to cease production, stop selling our products or create significant adverse publicity that could harm our credibility and decrease market acceptance of our products. Any of these events could have a material adverse effect on our business, results of operations, financial condition and cash flows.

#### Risks Associated with our Intellectual Property Rights

*We consider our intellectual property rights, particularly our trademarks, to be a significant and valuable aspect of our business. We protect our intellectual property rights through a combination of trademark, patent, copyright and trade secret protection, contractual agreements and policing of third-party misuses of our intellectual property in traditional retail and digital environments. Our failure to obtain or adequately protect our intellectual property or any change in law that lessens or removes the current legal protections of our intellectual property may diminish our competitiveness and adversely affect our business and financial results.*

*Competing intellectual property claims that impact our brands or products may arise unexpectedly. Any litigation or disputes regarding intellectual property may be costly and time consuming and may divert the attention of our management and key personnel from our business operations. We may also be subject to significant damages or injunctions against development, launch and sale of certain products. Any of these occurrences may harm our business and financial results.*

#### Risks Associated with the Favorable Perception of our Brands

*We have a number of iconic brands with significant value. Maintaining and continually enhancing the value of these brands is critical to the success of our business. Brand value is primarily based on consumer perceptions. Success in promoting and enhancing brand value depends in large part on our ability to provide high-quality products. Brand value could diminish significantly due to a number of factors, including consumer perception that we have acted in an irresponsible manner, adverse publicity about our products, packaging, ingredients, our environmental, social, human capital or governance practices, our failure to maintain the quality of our products, the failure of our products to deliver consistently positive consumer experiences, or the products becoming unavailable to consumers. The growing use of social and digital media by consumers increases the speed and extent that information and opinions can be shared. Negative posts or comments about us, our brands, products or packaging on social or digital media could seriously damage our brands and reputation. In addition, we might fail to appropriately target our marketing efforts, anticipate consumer preferences, or invest sufficiently in maintaining our brand image. If we do not maintain the favorable perception of our brands, our results could be adversely impacted.*

#### Risk Associated with Generating Anticipated Cost Savings and/or Operating Efficiencies Associated with our Strategic Initiatives

*Our future success and earnings growth depend in part on our ability to achieve the appropriate cost structure and operate efficiently in the highly competitive food industry, particularly in an environment of volatile cost inputs. We continuously pursue initiatives to reduce costs and increase effectiveness. We also regularly pursue cost productivity initiatives in procurement, manufacturing and logistics. Any failure or delay in implementing our initiatives in accordance with our plans could adversely affect our ability to meet our long-term growth and profitability expectations and could adversely affect our business. If we do not continue to effectively manage costs and achieve additional efficiencies, our competitiveness and profitability could decrease.*

#### Seasonality and Quarterly Fluctuations

Our sales are affected by the seasonal demand for our products. Demand is greater during the summer months primarily as a result of the warm weather demand for our ICEE and frozen novelties products. Because of seasonal fluctuations, there can be no assurance that the results of any particular quarter will be indicative of results for the full year or for future years.

#### Item 1B. Unresolved Staff Comments

We have no unresolved SEC staff comments to report.

#### Item 2.2. Properties

The Company's primary east coast manufacturing facility is located in Pennsauken, New Jersey in a 70,000 square foot building on a two-acre lot. Soft pretzels, churros, and funnel cake are manufactured at this Company-owned facility which also serves as the Company's corporate headquarters. The Company owns a 128,000 square foot building adjacent to this manufacturing facility which contains a large freezer for warehousing and distribution purposes. The Company also owns a 43,000 square foot office and warehouse building in the same complex. Additionally, the Company leases, through July 2025, 30,000 square feet of office space in Mt. Laurel, New Jersey which serves as the Company's headquarters.

The Company owns a 150,000 square foot building on eight acres in Bellmawr, New Jersey. The facility is used by the Company to manufacture soft pretzels and various lines of baked goods.

The Company's primary west coast manufacturing facility is located in Vernon (Los Angeles), California. It consists of a 137,000 square foot facility in which soft pretzels, churros and various lines of baked goods are produced and warehoused. Included in the 137,000 square foot facility is a 30,000 square foot freezer used for warehousing and distribution purposes. The facility is leased through November 2030. The Company leases an additional 80,000 square feet of office and warehouse space, adjacent to its manufacturing facility, through November 2030.

The Company leases a 22,000 square foot soft pretzel manufacturing facility located in Brooklyn, New York. The lease runs through August 2023, September 2027.

The Company leases through June 2030 a 45,000 square foot churros and funnel cake manufacturing facility located in Colton, California.

The Company leases an 85,000 square foot bakery manufacturing facility located in Atlanta, Georgia. The lease runs through December 2023, 2024 with an option to extend to December 2026.

The Company leases a 129,000 square foot bakery manufacturing facility located in Rock Island, Illinois. The lease runs through December 2034, February 2025.

The Company owns a 46,000 square foot frozen novelties manufacturing facility and a 42,000 square foot dry storage warehouse located on six acres in Scranton, Pennsylvania.

The Company leases a 29,600 square foot soft pretzel manufacturing facility located in Hatfield, Pennsylvania. The lease runs through June 2032.

The Company leases a 48,000 square foot soft pretzel manufacturing facility located in Carrollton, Texas. The lease runs through April 2026. The Company leases an additional property containing a 6,500 square foot storage freezer across the street from the manufacturing facility, which expires March 2030.

The Company's fresh bakery products manufacturing facility and offices are located in Bridgeport, New Jersey in three buildings totaling 133,000 square feet. The buildings are leased through December 2025.

The Company owns a 165,000 square foot fig and fruit bar manufacturing facility located on 9-1/2 acres in Moscow Mills (St. Louis), Missouri.

The Company owns an 84,000 square foot handheld products manufacturing facility in Holly Ridge, North Carolina.

The Company leases a 70,000 square foot handheld products manufacturing facility in Weston, Oregon which is leased through June 30, 2031. The Company leases an additional 11,300 square foot freezer storage facility in Weston, Oregon which expires May 2023, 2024.

The Company leases 84,000 square feet of office space in LaVergne (Nashville), Tennessee through February 2035 for its ICEE headquarters.

The Company leases a 39,000 44,000 square foot frozen novelties manufacturing facility in Tampa, Florida which is leased through September 2023, November 2030.

The Company owns two industrial buildings totaling 107,000 square feet, as well as a 76,000 square foot parcel of land in Paducah, Kentucky. Additionally, the Company leases ten three buildings totaling 82,000 34,000 square feet in Paducah, Kentucky, with lease end dates ranging from December 2022 through February 2027.

The Company leases three two frozen novelties warehouse facilities in Lancaster, California, totaling 17,000 23,000 square feet. These properties are leased through March 2026.

The Company also leases approximately 181 170 smaller warehouse and distribution facilities in 44 states, Mexico, Canada, Australia and China.

The Company leases a 117,000 square foot cold storage facility in Terrell, Texas which is leased through November 2043.

#### Item 3. Legal Proceedings

The Company has no material pending legal proceedings, other than ordinary routine litigation incidental to the business, to which the Company or any of its subsidiaries is a party or of which any of their property is subject.

Item 4. Mine Safety Disclosures

Not Applicable

**PART II**

Item 5. **Market For Registrant's Common Equity, Related Stockholder Matters And Issuer Purchases Of Equity Securities**

The Company's common stock is traded on the NASDAQ Global Select Market under the symbol "JJSF."

As of **September 24, 2022** **September 30, 2023**, we had approximately **79** **75** stockholders of record of our common stock.

We did not purchase any shares of our common stock in our fiscal **years ended September 25, 2021** **fourth quarter**, and **September 24, 2022** **no shares were withheld in our fiscal fourth quarter to cover taxes associated with the vesting of certain restricted stock units held by officers and employees**.

**A plan to purchase 500,000 shares was announced on November 8, 2012. 500,000 shares were purchased under this plan with the last purchase in August 2017.** A plan to purchase 500,000 shares was announced on August 4, 2017 with no expiration date. 318,858 shares remain to be purchased under this plan.

For information on the Company's Equity Compensation Plans, please see Item 12 herein.

**The following graph shows a five-year comparison of cumulative total returns for our stock, the Nasdaq Composite Index and our peer group, the Standard & Poor's ("S&P") Packaged Foods & Meats Index.**



Item 6. [RESERVED]

Item 7. **Management's Discussion And Analysis Of Financial Condition And Results Of Operations**

**Objective**

This Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to provide a reader of our financial statements with a narrative from the perspective of our management regarding our financial condition and results of operations, liquidity and certain other factors that may affect our future results. The following discussion should be read in conjunction with the consolidated financial statements and accompanying notes included in Item 8 of this Form 10-K. Refer to the Company's Annual Report on Form 10-K for the fiscal year ended **September 25, 2021** **September 24, 2022** for additional information related to the discussion and analysis of our financial condition and results of operations for the fiscal year ended **September 25, 2021** **September 24, 2022** compared to the fiscal year ended **September 26, 2020** **September 25, 2021**.

**Business Overview**

The Company manufactures snack foods and distributes frozen beverages which it markets nationally to the foodservice and retail supermarket industries. The Company's principal snack food products are soft pretzels, frozen novelties, churros and bakery products. **We believe we are the largest manufacturer of soft pretzels in the United States.** Other snack food products include funnel cake and handheld products. The Company's principal frozen beverage products are the ICEE brand frozen carbonated beverage and the SLUSH PUPPIE brand frozen non-carbonated beverage.

The Company's Food Service and Frozen Beverages sales are made primarily to foodservice customers including snack bar and food stand locations in leading chain, department, discount, warehouse club and convenience stores; malls and shopping centers; fast food and casual dining restaurants; stadiums and sports arenas; leisure and theme parks; movie theatres; independent retailers; and schools, colleges and other institutions. The Company's retail supermarket customers are primarily supermarket chains.

**Business Trends**

**COVID-19**

Dating back to the onset of the COVID-19 pandemic in fiscal 2020, the effects of COVID-19 on consumer behavior have impacted the relevant demand for our Food Service, Retail, and Frozen Beverage segments. In fiscal 2020, we saw a shift in demand towards increased at-home food consumption, which benefited our Retail segment, and away from in-restaurant dining, and experience driven activities, which negatively impacted our Food Service and Frozen Beverage segments. This shift in demand proved inconsistent and volatile over the course of the pandemic. In fiscal 2021 and fiscal 2022, as part of the **pandemic** economy that **impact** **impacted** our operations opened, sales in our Food Service and Frozen Beverages segments improved.

The aforementioned shift, and overall volatility in demand, has had a significant impact on the operating results of each of our three segments over the past three fiscal years. Additional impacts from the pandemic have caused us to experience higher hourly wage rates paid to our front-line employees, increased costs for personal protective equipment, increased complexity and uncertainty around production planning and forecasting, and overall lower levels of efficiency in our production and distribution network, all of which has unfavorably impacted our operating results. In fiscal 2023, our operating environment became more predictable and stable, and the majority of the volatility and shifts in demand that had been more present in fiscal 2021 and 2022, somewhat subsided.

#### *Inflation*

We continued to experience cost inflation through fiscal 2023, although the impact was significantly less than it had been in fiscal 2022, primarily tied to a smaller group of raw materials and packaging, and materially offset by the benefit of the pricing actions that had been taken in fiscal 2022. The inflationary cost environment we experienced during fiscal 2022 resulted in significantly higher input costs for our business. During fiscal 2022, we experienced unprecedented inflationary pressures on commodities such as flour, oils, eggs, meats and dairy, in addition to notably higher costs for packaging, freight and warehousing, and labor. To help offset these cost headwinds, we implemented a series of pricing actions throughout fiscal 2022.

#### Fiscal Period

The Company's fiscal year is the 52- or 53- week period that ends on the last Saturday of September. An additional week is included in the last fiscal quarter every five or six years to realign the Company's fiscal quarters with calendar quarters, which occurred in the Company's fourth quarter of fiscal 2023. The Company's fiscal year 2023 spanned 53 weeks, whereas fiscal years 2022 and 2021 spanned 52 weeks each.

#### RESULTS OF OPERATIONS:

*Fiscal Year 2022 (52 weeks) Compared to Fiscal Year 2021 (53 weeks)*

#### *Results of Consolidated Operations*

The following discussion provides a review of results for the fiscal year ended September 30, 2023 as compared with the fiscal year ended September 24, 2022.

Summary of Results	Fiscal year ended		
	September 30, 2023 (53 weeks)		September 24, 2022 (52 weeks)
	(in thousands)		
Net Sales	\$ 1,558,829	\$ 1,380,656	12.9 %
Cost of goods sold	1,088,964	1,011,014	7.7 %
Gross Profit	469,865	369,642	27.1 %
Operating expenses			
Marketing	110,258	91,636	20.3 %
Distribution	172,804	159,637	8.2 %
Administrative	75,425	55,189	36.7 %
Intangible asset impairment charges	1,678	1,010	
Other general expense	182	371	(50.9) %
Total Operating Expenses	360,347	307,843	17.1 %

Operating Income	109,518	61,799	77.2 %
Other income (expense)			
Investment income	2,743	980	179.9 %
Interest expense	(4,747 )	(1,025 )	363.1 %
Earnings before income taxes	107,514	61,754	74.1 %
Income tax expense	28,608	14,519	97.0 %
NET EARNINGS	\$ 78,906	\$ 47,235	67.0 %
<b>Comparisons as a Percentage of Net Sales</b>			
	<b>September 30, 2023</b>	<b>September 24, 2022</b>	<b>Basis Pt Chg</b>
Gross profit	30.1 %	26.8 %	330
Marketing	7.1 %	6.6 %	50
Distribution	11.1 %	11.6 %	(50 )
Administrative	4.8 %	4.0 %	80
Operating income	7.0 %	4.5 %	250
Earnings before income taxes	6.9 %	4.5 %	240
Net earnings	5.1 %	3.4 %	170

#### NET SALES

Net sales increased \$236.1 million by \$178.2 million, or 21% 13%, to \$1,380.7 million \$1,558.8 million in fiscal 2022 2023. Fiscal 2023 net sales include \$96.0 million of net sales from \$1,144.6 million Dippin' Dots, an increase of \$62.2 million from prior fiscal year with the increase primarily attributable to the timing of the acquisition in fiscal 2021, prior year results. Organic sales growth was driven by growth across all three of the Company's business segments, led by our core products including soft pretzels, churros, frozen novelties and frozen beverages. The organic sales growth was largely driven by improved marketing, new customers, additional product placement, as well as the benefit of our pricing environment. Additional benefits were seen from our recent acquisition, and to a lesser extent, from the comparative impact of the COVID-19 pandemic on fiscal 2022 sales compared with fiscal 2021 sales, with most of the latter comparative benefit reflected in our first quarter of actions that had been taken throughout fiscal 2022. To a lesser extent, fiscal 2023 net sales were benefited by the extra week in the fiscal year.

#### GROSS PROFIT

Gross profit increased by \$100.2 million, or 27%, to \$469.9 million in fiscal 2023. Gross profit as a percentage of sales increased to 30.1% in fiscal 2023 from 26.8% in fiscal 2022 from 26.1% in fiscal 2021. Inflation continued to build over the year which significantly pressured margins. The impact was especially pronounced in key raw material purchases like flour, eggs, dairy, chocolates and meats, as well as packaging and fuel. Pricing actions that were implemented during fiscal 2022 helped to offset some of these significant cost pressures. Comparatively, the increase in gross profit as a percentage of sales was largely attributable to driven by enhanced production efficiencies and the benefit of increased sales, as well as favorable our fiscal 2022 pricing actions and a better product mix, mix, along with the stabilization of inflationary pressures on the back of historic highs in fiscal 2022. The cost of key ingredients including flour, oils, dairy and meats either declined, or remained materially flat, though double-digit increases were seen in sugar/sweeteners and mixes, which continued to negatively impact margins on certain products including frozen novelties and churros.

#### OPERATING EXPENSES

Total operating expenses increased \$80.1 million by \$52.5 million, or 17%, to \$307.8 million \$360.3 million in fiscal 2022 2023 and increased as a percentage of sales to 22.3% of sales from 19.9% 23.1% in fiscal 2021, 2023 compared with 22.3% in fiscal 2022. The increase reflects the significant impact of inflationary pressures across the majority of our cost line items including industry-wide freight and distribution cost increases and wage increases that more heavily impacted the Company's comparative results in the first and overall administrative second fiscal quarters, offset somewhat by the benefits seen from our strategic initiatives to improve logistics management and increase efficiency across our distribution network and supply chain. The increase also reflects the full year impact of a higher expense increases. Dippin' Dots business in fiscal 2023 results.

Operating expenses included intangible asset impairment charges of \$1.7 million in fiscal 2023 and \$1.0 million in fiscal 2022 and \$1.3 million in fiscal 2021. Marketing 2022. As a percentage of sales, marketing and selling expenses decreased to 6.6% this year from 6.8% as a percentage of sales increased from 6.6% in fiscal 2021 2022 to 7.1% in fiscal 2023, with the increase driven by effective the additional investment in marketing spend associated with new product launches and the promotion of marketing dollars aligned with sales recovery. our core brands. Distribution expenses as a percent percentage of sales decreased to 11.1% in fiscal 2023 from 11.6% in fiscal 2022, with the decrease driven by the

benefits of our strategic initiatives to improve logistics management and increase efficiency across our distribution network and supply chain. Administrative expenses as a percentage of sales increased to 11.6% from 9.5% in fiscal 2021 due to rising freight and fuel costs. Administrative expenses were 4.0% and 3.5% of sales in fiscal 2022 to 4.8% in fiscal 2023, with the increase largely attributable to higher performance-based bonus payments and fiscal 2021, respectively, continued investments in capability.

#### Operating OTHER INCOME AND EXPENSE

Investment income decreased \$9.4 million increased by \$1.8 million, or 13% 18%, to \$61.8 million \$2.7 million in fiscal year 2022 as a result of 2023 due to the aforementioned items, improving interest rate environment in fiscal 2023.

Our investments generated before tax income of \$1.0 million Interest expense increased by \$3.7 million, or 363%, to \$4.7 million in fiscal 2022, down from \$2.8 million in fiscal 2021 2023 due to decreases in the amount of investments. Company's outstanding borrowings under the Amended Credit Agreement.

#### INCOME TAX EXPENSE

Our effective tax rate in fiscal 2022 2023 was 23.5% 26.6%. Our effective tax rate in fiscal 2021 2022 year was 24.9% 23.5%.

#### NET EARNINGS

Net earnings decreased \$8.4 million increased \$31.7 million, or 15% 67%, in fiscal 2022 2023 to \$78.9 million, or \$4.08 per diluted share, from \$47.2 million, or \$2.46 per diluted share, from \$55.6 million or \$2.91 per diluted share, in fiscal 2021 2022 as a result of the aforementioned items.

There are many factors which can impact our net earnings from year to year, and in the long run, among which are the supply and cost of raw materials and labor, insurance costs, factors impacting sales as noted above, the continuing consolidation of our customers, our ability to manage our manufacturing, marketing and distribution activities, our ability to make and integrate acquisitions and changes in tax laws and interest rates.

#### Results of Operations - Segments

We have three reportable segments, as disclosed in the accompanying notes to the consolidated financial statements: Food Service, Retail Supermarkets and Frozen Beverages.

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and Frozen Beverages reviews monthly detailed operating income statements and sales reports in order to assess performance and allocate resources to each individual segment. Sales and operating income are the key variables monitored by the Chief Operating Decision Maker and management when determining each segment's and the Company's financial condition and operating performance. In addition, the Chief Operating Decision Maker reviews and evaluates depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment.

The following table is a summary of sales and operating income, which is how we measure segment profit.

	Fiscal year ended					
	September 30,		September 24,		% Change	
	2023	2022	(53 weeks)	(52 weeks)		
(in thousands)						
Net Sales						
Food Service	\$ 981,840	\$ 872,687			12.5 %	
Retail Supermarket	215,428	197,943			8.8 %	
Frozen Beverages	361,561	310,026			16.6 %	
Total Sales	\$ 1,558,829	\$ 1,380,656			12.9 %	
Fiscal year ended						
Operating Income	September 30,		September 24,		% Change	
	2023	2022	(53 weeks)	(52 weeks)		
	(in thousands)					
Food Service	\$ 49,778	\$ 18,512			168.9 %	

Retail Supermarket	9,375	9,487	(1.2 )%
Frozen Beverages	50,365	33,800	49.0 %
Total Operating Income	<u>\$ 109,518</u>	<u>\$ 61,799</u>	<u>77.2 %</u>

FOOD SERVICE SEGMENT RESULTS

	Fiscal year ended			% Change
	September 30,		September 24,	
	2023	2022	(52 weeks)	
(in thousands)				
Food Service Sales to External Customers				
Soft pretzels	\$ 235,572	\$ 205,752		14.5 %
Frozen novelties	145,425	78,183		86.0 %
Churros	108,927	88,242		23.4 %
Handhelds	82,292	92,130		(10.7 )%
Bakery	378,149	381,526		(0.9 )%
Other	31,475	26,854		17.2 %
Total Food Service	<u>\$ 981,840</u>	<u>\$ 872,687</u>		12.5 %
Food Service Operating Income	\$ 49,778	\$ 18,512		168.9 %

Sales to food service customers increased \$109.2 million, or 13%, to \$981.8 million in fiscal 2023, which included an increase of \$62.2 million in sales from Dippin' Dots. Soft pretzel sales to the food service market increased 14% to \$235.6 million for the year, led by the continued increase in sales of our core pretzel products. Frozen novelties sales increased \$67.2 million, or 86%, to \$145.4 million for the year, with the increase largely driven by incremental Dippin' Dots sales during fiscal 2023. Churro sales to food service customers were up 23% to \$108.9 million for the year led by customer expansion and growing menu penetration. Sales of bakery products decreased \$3.4 million, or 1%, to \$378.1 million for the year, with the decrease attributable to the rationalization of certain lower margin Stock Keeping Units ("SKU")s. Handheld sales to food service customers decreased 11% to \$82.3 million in fiscal 2023, with the decrease largely attributable to pricing declines related to the contractual pricing true-up of costing on certain raw material ingredients, as well as some volume declines amongst certain customers in the product category. Sales of funnel cake increased \$4.6 million, or 17%, to \$31.5 million.

Sales of new products in the first twelve months since their introduction were approximately \$0.3 million for the fiscal year. The benefit of the wrap of prior year price increases favorably impacted sales in the fiscal year, and more than offset some volume declines seen in certain product categories.

Operating income in our Food Service segment increased from \$18.5 million in fiscal 2022 to \$49.8 million in fiscal 2023, largely driven by the benefit seen from the incremental Dippin' Dots sales, as well as by improved gross margin performance and improving distribution expenses.

RETAIL SUPERMARKETS SEGMENT RESULTS

	Fiscal year ended			% Change
	September 30,		September 24,	
	2023	2022	(52 weeks)	
(in thousands)				
Retail Supermarket Sales to External Customers				
Soft pretzels	\$ 60,272	\$ 61,925		(2.7 )%
Frozen novelties	115,807	108,911		6.3 %
Biscuits	25,074	24,695		1.5 %
Handhelds	16,655	5,640		195.3 %
Coupon redemption	(2,561 )	(3,713 )		(31.0 )%
Other	181	485		(62.7 )%
Total Retail Supermarket	<u>\$ 215,428</u>	<u>\$ 197,943</u>		8.8 %
Retail Supermarket Operating Income	\$ 9,375	\$ 9,487		(1.2 )%

Sales of products to retail supermarkets increased \$17.5 million, or 9%, to \$215.4 million in fiscal year 2023. Soft pretzel sales to retail supermarkets were \$60.3 million, a decrease of \$1.7 million, or 3%, from sales in fiscal 2022. Soft pretzel sales to retail supermarkets were impacted by a softer consumer environment as retailers and grocery chains reported

lower traffic in stores and smaller baskets at certain points during fiscal 2023. Sales of frozen novelties increased \$6.9 million, or 6%, to \$115.8 million in fiscal 2023. Sales of biscuits and dumplings increased 2% to \$25.1 million in fiscal 2023. Handheld sales to retail supermarket customers increased 195% to \$16.7 million in fiscal 2023, with the increase largely driven by expansion with a major retailer.

Sales of new products in the first twelve months since their introduction in retail supermarkets were approximately \$0.6 million in fiscal 2023. Operating income in our Retail Supermarkets segment remained relatively flat in fiscal 2023 as compared with fiscal 2022, with a decrease of \$0.1 million, or 1%. The relatively comparative flat operating income was the result of gross margin challenges earlier in fiscal 2023 due to higher promotions and allowances, as well as inflationary pressures on raw material costs, offset by stronger comparative performance in the fiscal third and fourth quarters of 2023, largely driven by improved gross margin and lower distribution expenses.

#### FROZEN BEVERAGES SEGMENT RESULTS

	Fiscal year ended			
	September 30,		September 24,	
	2023		2022	
	(53 weeks)		(52 weeks)	% Change
(in thousands)				
<b>Frozen Beverages</b>				
Beverages	\$ 224,655		\$ 184,063	22.1 %
Repair and maintenance service	95,941		89,840	6.8 %
Machines revenue	37,933		33,601	12.9 %
Other	3,032		2,522	20.2 %
<b>Total Frozen Beverages</b>	<b>\$ 361,561</b>		<b>\$ 310,026</b>	<b>16.6 %</b>
<b>Frozen Beverages Operating Income</b>	<b>\$ 50,365</b>		<b>\$ 33,800</b>	<b>49.0 %</b>

Total frozen beverage segment sales increased \$51.5 million or 17% to \$361.6 million in fiscal 2023. Beverage sales increased 22%, or \$40.6 million, in fiscal 2023. Gallon sales increased 10% from the prior fiscal year. The increase in gallon sales reflects the strong momentum in theaters, along with continued growth in amusement parks, convenience, restaurants, and retail venues. Service revenue increased 7% to \$95.9 million in fiscal 2023 and machines revenue, primarily sales of frozen beverage machines, increased from \$33.6 million in fiscal 2022 to \$37.9 million in fiscal 2023 due to growing installations with new customers.

The estimated number of Company-owned frozen beverage dispensers was 23,000 and 22,000 at September 30, 2023 and September 24, 2022, respectively. Operating income in our Frozen Beverage segment increased 49%, or \$16.6 million, in fiscal 2023, with the increase primarily a result of higher beverage sales volume which drove leverage across the business.

#### RESULTS OF OPERATIONS:

*Fiscal Year 2022 (52 weeks) Compared to Fiscal Year 2021 (52 weeks)*

##### Results of Consolidated Operations

The following discussion provides a review of results for the fiscal year ended September 24, 2022 as compared with the fiscal year ended September 25, 2021.

Summary of Results	Fiscal year ended			
	September 24,		September 25,	
	2022		2021	
	(52 weeks)		(52 weeks)	% Change
(in thousands)				
<b>Net Sales</b>	\$ 1,380,656		\$ 1,144,579	20.6 %
Cost of goods sold	1,011,014		845,651	19.6 %
<b>Gross Profit</b>	<b>369,642</b>		<b>298,928</b>	<b>23.7 %</b>
<b>Operating expenses</b>				
Marketing	91,636		77,922	17.6 %
Distribution	159,637		108,297	47.4 %
Administrative	55,189		40,538	36.1 %
Intangible asset impairment charges	1,010		1,273	
Other general expense (income)	371		(320)	(215.9) %
<b>Total Operating Expenses</b>	<b>307,843</b>		<b>227,710</b>	<b>35.2 %</b>

Operating Income	61,799	71,218	(13.2 )%
Other income (expense)			
Investment income	980	2,815	(65.2 )%
Interest expense	(1,025 )	(7 )	n.m. %
Earnings before income taxes	61,754	74,026	(16.6 )%
Income tax expense	14,519	18,419	(21.2 )%
NET EARNINGS	\$ 47,235	\$ 55,607	(15.1 )%
Comparisons as a Percentage of Net Sales			<b>Fiscal year ended</b>
	<b>September 24, 2022</b>	<b>September 25, 2021</b>	<b>Basis Pt Chg</b>
Gross profit	26.8 %	26.1 %	70
Marketing	6.6 %	6.8 %	(20 )
Distribution	11.6 %	9.5 %	210
Administrative	4.0 %	3.5 %	50
Operating income	4.5 %	6.2 %	(170 )
Earnings before income taxes	4.5 %	6.5 %	(200 )
Net earnings	3.4 %	4.9 %	(150 )

#### NET SALES

Net sales increased \$236.1 million, or 21%, to \$1,380.7 million in fiscal 2022 from \$1,144.6 million in fiscal 2021. The sales growth was largely driven by improved marketing, new customers, additional product placement, as well as a positive pricing environment. Additional benefits were seen from our recent acquisition, and to a lesser extent, from the comparative impact of the COVID-19 pandemic on fiscal 2022 sales compared with fiscal 2021 sales, with most of the latter comparative benefit reflected in our first quarter of fiscal 2022.

#### GROSS PROFIT

Gross profit as a percentage of sales increased to 26.8% in fiscal 2022 from 26.1% in fiscal 2021. Inflation continued to build over the year which significantly pressured margins. The impact was especially pronounced in key raw material purchases like flour, eggs, dairy, chocolates and meats, as well as packaging and fuel. Pricing actions that were implemented during fiscal 2022 helped to offset some of these significant cost pressures. Comparatively, the increase in gross profit percentage was largely attributable to the benefit of increased sales, as well as favorable product mix.

#### OPERATING EXPENSES

Total operating expenses increased \$80.1 million to \$307.8 million in fiscal 2022 and increased as a percentage of sales to 22.3% of sales from 19.9% in fiscal 2021. The increase reflects the significant impact of inflationary pressures across the majority of our cost line items including industry-wide freight and distribution cost increases, wage increases, and overall administrative expense increases.

Operating expenses included intangible asset impairment charges of \$1.0 million in fiscal 2022 and \$1.3 million in fiscal 2021. Marketing and selling expenses decreased to 6.6% this year from 6.8% of sales in fiscal 2021 driven by effective investment of marketing dollars aligned with sales recovery. Distribution expenses as a percentage of sales increased to 11.6% from 9.5% in fiscal 2021 due to rising freight and fuel costs. Administrative expenses were 4.0% and 3.5% of sales in fiscal 2022 and fiscal 2021, respectively.

#### OTHER INCOME AND EXPENSE

Our investments generated before tax income of \$1.0 million in fiscal 2022, down from \$2.8 million in fiscal 2021 due to decreases in the amount of investments.

Interest expense increased by \$1.0 million in fiscal 2022 due to the Company's outstanding borrowings on the Amended Credit Agreement.

#### INCOME TAX EXPENSE

Our effective tax rate in fiscal 2022 was 23.5%. Our effective tax rate in fiscal 2021 year was 24.9%.

#### NET EARNINGS

Net earnings decreased \$8.4 million, or 15%, in fiscal 2022 to \$47.2 million, or \$2.46 per diluted share, from \$55.6 million or \$2.91 per diluted share, in fiscal 2021 as a result of the aforementioned items.

#### Results of Operations - Segments

The following table is a summary of sales and operating income, which is how we measure segment profit.

	<b>Fiscal year ended</b>
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	September 24, 2022 (52 weeks)		September 25, 2021 (52 weeks)		% Change	
	(in thousands)					
Net Sales						
Food Service	\$ 872,687		\$ 724,983		20.4 %	
Retail Supermarket	197,943		184,897		7.1 %	
Frozen Beverages	310,026		234,699		32.1 %	
Total Sales	\$ 1,380,656		\$ 1,144,579		20.6 %	
	<b>Fiscal year ended</b>					
	September 24, 2022 (52 weeks)		September 25, 2021 (52 weeks)		% Change	
	(in thousands)					
Operating Income						
Food Service	\$ 18,512		\$ 39,172		(52.7) %	
Retail Supermarket	9,487		25,914		(63.4) %	
Frozen Beverages	33,800		6,132		451.2 %	
Total Operating Income	\$ 61,799		\$ 71,218		(13.2) %	
<b>FOOD SERVICE SEGMENT RESULTS</b>						
	<b>Fiscal year ended</b>					
	September 24, 2022 (52 weeks)		September 25, 2021 (52 weeks)		% Change	
	(in thousands)					
Food Service Sales to External Customers						
Soft pretzels	\$ 205,752		\$ 174,977		17.6 %	
Frozen novelties	78,183		44,605		75.3 %	
Churros	88,242		64,916		35.9 %	
Handhelds	92,130		75,627		21.8 %	
Bakery	381,526		342,609		11.4 %	
Other	26,854		22,249		20.7 %	
Total Food Service	\$ 872,687		\$ 724,983		20.4 %	
Food Service Operating Income	\$ 18,512		\$ 39,172		(52.7) %	

Sales to food service customers increased \$147.7 million, or 20%, to \$872.7 million in fiscal 2022. Soft pretzel sales to the food service market increased 18% to \$205.8 million for the year. Frozen novelties sales increased \$33.6 million, or 75%, to \$78.2 million for the year, which included the benefit of the Company's recent acquisition. Churro sales to food service customers were up 36% to \$88.2 million for the year. Sales of bakery products increased \$38.9 million, or 11%, to \$381.5 million for the year. Handheld sales to food service customers were up 22% to \$92.1 million in fiscal 2022. Sales of funnel cake increased \$4.6 million, or 21%, to \$26.9 million.

Sales were up across most product lines as many of the venues and locations where our products are sold that were previously shut down or operating at reduced capacity in fiscal 2021 ~~have had~~ mostly or fully re-opened in fiscal 2022. Theaters and outdoor venues, including stadiums and amusement parks, as well as schools, restaurants and strategic accounts continued to experience an increase in visitation that drove strong sales in our core products. Additionally, sales across all of our product lines were favorably impacted by the positive pricing environment, and frozen novelties sales were also favorably impacted by our recent acquisition.

Sales of new products in the first twelve months since their introduction were approximately \$4.6 million for the year. Operating income in our Food Service segment decreased from \$39.2 million in fiscal 2021 to \$18.5 million in fiscal 2022. The decrease in operating income was primarily due to the significant increase in ingredients, production and distribution costs year over year, as well as our ERP implementation which previously impacted our results in the fiscal second ~~quarter~~quarter of 2022.

#### RETAIL SUPERMARKETS SEGMENT RESULTS

	Fiscal year ended					
	September 24, 2022 (52 weeks)		September 25, 2021 (52 weeks)		% Change	
	(in thousands)					
Retail Supermarket Sales to External Customers						
Soft pretzels	\$ 61,925	\$ 54,990			12.6 %	
Frozen novelties	108,911	100,059			8.8 %	
Biscuits	24,695	24,197			2.1 %	
Handhelds	5,640	7,574			(25.5) %	
Coupon redemption	(3,713)	(3,689)			0.7 %	
Other	485	1,766			(72.5) %	
Total Retail Supermarket	\$ 197,943	\$ 184,897			7.1 %	
Retail Supermarket Operating Income	\$ 9,487	\$ 25,914			(63.4) %	

Sales of products to retail supermarkets increased \$13.0 million, or 7%, to \$197.9 million in fiscal year 2022. Soft pretzel sales to retail supermarkets were \$61.9 million, an increase of \$6.9 million, or 13%, from sales in fiscal 2021. Sales of frozen novelties increased \$8.9 million, or 9%, to \$108.9 million. Sales of biscuits and dumplings increased 2% to \$24.7 million for the year. Handheld sales to retail supermarket customers decreased 26% to \$5.6 million for the year.

Sales of new products in the first twelve months since their introduction were approximately \$0.9 million in fiscal year 2022. Operating income in our Retail Supermarkets segment decreased from \$25.9 million to \$9.5 million for the year. The decreases in operating income were primarily attributable to higher cost of goods sold as well as higher shipping and distribution related costs.

#### FROZEN BEVERAGES SEGMENT RESULTS

	Fiscal year ended					
	September 24, 2022 (52 weeks)		September 25, 2021 (52 weeks)		% Change	
	(in thousands)					
Frozen Beverages						
Beverages	\$ 184,063	\$ 124,498			47.8 %	
Repair and maintenance service	89,840	81,305			10.5 %	
Machines revenue	33,601	26,953			24.7 %	
Other	2,522	1,943			29.8 %	
Total Frozen Beverages	\$ 310,026	\$ 234,699			32.1 %	
Frozen Beverages Operating Income	\$ 33,800	\$ 6,132			451.2 %	

Total frozen beverage segment sales increased 32% to \$310.0 million in fiscal 2022 and beverage sales increased 48%, or \$59.6 million, for the year. Gallon sales increased 39% from last year. The increase in gallon sales reflects the strong demand across theaters, amusement parks, convenience and restaurants. In the amusement parks channel, we ~~continued~~ to see strong growth as both domestic and international visitation numbers ~~continued~~ to recover, and ~~exceeded~~ pre-COVID-19 levels. Theater sales ~~continued~~ on their upward trajectory as movie goers ~~indulged~~ in their favorite snacks and view highly anticipated movie releases. Service revenue increased 10% to \$89.8 million for the year in fiscal 2022 led by an acceleration in maintenance calls and additional growth in one of our larger customers, earlier in the fiscal year. Machines revenue, primarily sales of machines, increased from \$27.0 million in fiscal 2021 to \$33.6 million in fiscal 2022 driven mainly by growth from large quick service restaurant (QSR) and convenience customers.

The estimated number of Company-owned frozen beverage dispensers was 22,000 and 19,000 at September 24, 2022 and September 25, 2021, respectively. Our Frozen Beverage segment had operating income of \$33.8 million in fiscal 2022 compared to \$6.1 million in fiscal 2021 primarily a result of higher beverage sales volume which drove leverage across the business.

#### RESULTS OF OPERATIONS:

##### Fiscal Year 2021 (52 weeks) Compared to Fiscal Year 2020 (52 weeks)

Net sales increased \$122.5 million, or 12%, to \$1,144.6 million in fiscal 2021 from \$1,022.0 million in fiscal 2020. As parts of the economy that impact our operations continued to open, sales for the year improved from a year ago. Approximately 2/3 of the Company's sales are to venues and locations that previously shut down or sharply curtailed their foodservice operations as a result of COVID-19.

##### FOOD SERVICE

Sales to food service customers increased \$106.1 million, or 17%, to \$725.0 million in fiscal 2021. Soft pretzel sales to the food service market increased 16% to \$175.0 million for the year. Frozen novelties sales increased \$9.4 million, or 27%, to \$44.6 million for the year. Churro sales to food service customers were up 38% to \$64.9 million for the year. Sales of bakery products increased \$10.1 million, or 3%, to \$342.6 million for the year. Handheld sales to food service customers were up 110% to \$75.6 million in 2021. Sales of funnel cake increased \$4.9 million, or 29% to \$21.5 million. Sales were up across all product lines as many of the venues and locations where our products are sold that were previously shut down or operating at reduced capacity in 2020 have partially or fully re-opened in 2021.

Sales of new products in the first twelve months since their introduction were approximately \$39 million for the year. Operating income in our Food Service segment increased from \$6.5 million in 2020 to \$39.2 million in 2021. The increase in operating income was primarily due to the increase in sales which improved margin efficiencies and expense leverage.

##### RETAIL SUPERMARKETS

Sales of products to retail supermarkets increased \$7.7 million or 4% to \$184.9 million in fiscal year 2021. Soft pretzel sales to retail supermarkets were \$55.0 million, an increase of \$5.8 million, or 12%, from sales in 2020. Sales of frozen novelties increased \$11.3 million or 13% to \$100.1 million. Sales of biscuits and dumplings decreased 15% to \$24.2 million for the year. Handheld sales to retail supermarket customers decreased 38% to \$7.6 million for the year.

Sales of new products in the first twelve months since their introduction were approximately \$1 million in fiscal year 2021. Operating income in our Retail Supermarkets segment increased from \$23.2 million to \$25.9 million for the year primarily due to higher volume.

##### FROZEN BEVERAGES

Total frozen beverage segment sales increased 4% to \$234.7 million in fiscal 2021 and beverage sales increased 16% or \$17.5 million for the year. Gallon sales increased 16% from last year. Service revenue decreased 3% to \$81.3 million for the year primarily due to the loss of a major customer in October 2020. Machines revenue, primarily sales of machines, decreased from \$34.0 million in 2020 to \$27.0 million in 2021 due to lower sales volumes with a major customer. Overall, sales in the frozen beverage segment grew as key amusement, convenience, restaurants, and retail venues returned to pre-COVID capacity in the second half of the year, which offset a slower recovery in the theater channel. The estimated number of Company-owned frozen beverage dispensers was 19,000 and 27,000 at September 25, 2021 and September 26, 2020, respectively. Our Frozen Beverage segment had operating income of \$6.1 million in 2021 compared to an operating loss of \$12.5 million in 2020 primarily as a result of higher beverage sales volume due to COVID-19 recovery during 2021.

##### CONSOLIDATED

Other than as commented upon above by segment, there are no material specific reasons for the reported sales increases or decreases. Sales levels can be impacted by the appeal of our products to our customers and consumers and their changing tastes, competitive and pricing pressures, sales execution, marketing programs, seasonal weather, customer stability and general economic conditions.

Gross profit as a percentage of sales increased to 26.1% in 2021 from 23.3% in 2020. The increase is largely attributable to the benefit of increased sales, favorable product mix and corresponding margin efficiencies.

Total operating expenses increased \$6.5 million to \$227.7 million in fiscal 2021 but as a percentage of sales decreased to 19.9% of sales from 21.6% in 2020. Operating expenses this year included \$1.3 million of intangible asset impairment charges and operating expenses in 2020 included \$6.4 million of plant shutdown impairment costs for the shutdown of one of our manufacturing plants. Marketing and selling expenses decreased to 6.8% this year from 8.3% of sales in 2020 driven by effective investment of marketing dollars aligned with sales recovery. Distribution expenses as a percent of sales increased to 9.5% from 9.1% in 2020 due to rising freight and fuel costs. Administrative expenses were 3.5% and 3.6% of sales in 2021 and 2020, respectively.

Operating income increased \$54.0 million or 314% to \$71.2 million in fiscal year 2021 as a result of the aforementioned items.

Our investments generated before tax income of \$2.8 million this year, down from \$4.4 million last year due to decreases in the amount of investments and lower interest rates.

Our effective tax rate in our fiscal 2021 year was 24.9%. Net earnings for the 2020 year benefited from a reduction in income tax expense related to state deferred taxes of approximately \$2.2 million. Excluding this adjustment, our effective tax rate in our fiscal 2020 year was 25.0%.

Net earnings increased \$37.3 million or 204%, in fiscal 2021 to \$55.6 million, or \$2.91 per diluted share, from \$18.3 million or \$0.96 per diluted share, in fiscal 2020 as a result of the aforementioned items.

There are many factors which can impact our net earnings from year to year and in the long run, among which are the supply and cost of raw materials and labor, insurance costs, factors impacting sales as noted above, the continuing consolidation of our customers, our ability to manage our manufacturing, marketing and distribution activities, our ability to make and integrate acquisitions and changes in tax laws and interest rates.

## ACQUISITIONS

On October 1, 2019, we acquired the assets of ICEE Distributors LLC, based in Bossier City, Louisiana for approximately \$45 million. ICEE Distributors does business in Arkansas, Louisiana and Texas. Sales and operating income of ICEE Distributors were \$9.7 million and \$2.4 million for the year ended September 25, 2021. Sales and operating income of ICEE Distributors were \$11.4 million and \$3.6 million for the year ended September 26, 2020.

On February 4, 2020, we acquired the assets of BAMA ICEE, based in Birmingham, Alabama for approximately \$12 million. BAMA ICEE does business in Alabama and Georgia. Sales and operating income of BAMA ICEE were \$1.8 million and \$0.5 million for the year ended September 25, 2021. Sales and operating income of BAMA ICEE were \$1.7 million and \$0.6 million for the year ended September 26, 2020.

On June 21, 2022, J & J Snack Foods Corp. and its wholly-owned subsidiary, DD Acquisition Holdings, LLC, completed the acquisition of one hundred percent (100%) of the equity interests of Dippin' Dots Holding, L.L.C. ("Dippin' Dots") which, through its wholly-owned subsidiaries, owns and operates the Dippin' Dots and Doc Popcorn businesses. The purchase price was approximately \$223.6 million, consisting entirely of cash, and may be modified for certain customary post-closing purchase price adjustments. cash.

Dippin' Dots is a leading producer of flash-frozen beaded ice cream treats, and the acquisition will leverage synergies in entertainment and amusement locations, theaters, and convenience to continue to expand our business. The acquisition also includes the Doc Popcorn business operated by Dippin' Dots.

These acquisitions were The acquisition was accounted for under the purchase method of accounting, and their operations are included in the accompanying consolidated financial statements from their respective acquisition dates.

## LIQUIDITY AND CAPITAL RESOURCES

Although there are many factors that could impact our operating cash flow, most notably net earnings, we believe that our future operating cash flow, along with our borrowing capacity, our current cash and cash equivalent balances and our investment securities is sufficient to satisfy our cash requirements over the next twelve months and beyond, as well as fund future growth and expansion.

Fiscal 2022 2023 Compared to Fiscal 2021 2022

	September 24, 2022		September 25, 2021		September 30, 2023		September 24, 2022	
	(in thousands)				(in thousands)			
Cash flows from operating activities								
Net earnings	\$ 47,235		\$ 55,607		\$ 78,906		\$ 47,235	
Non-cash items in net income:								
Depreciation of fixed assets		49,669		46,781		56,616		49,669
Amortization of intangibles and deferred costs		3,454		2,610		6,525		3,454
Intangible asset impairment charges		1,010		1,273		1,678		1,010
Losses (Gains) from disposals of property & equipment		220		(231)				
(Gains) Losses from disposals of property & equipment						(409)		220
Share-based compensation		4,269		4,199		5,318		4,269
Deferred income taxes		8,829		(2,896)		10,935		8,829
Loss (Gain) on marketable securities		315		(1,026)				
(Gain) Loss on marketable securities						(8)		315
Other		(95)		77		323		(95)
Changes in assets and liabilities, net of effects from purchase of companies		(88,844)		(4,895)		12,395		(88,844)
Net cash provided by operating activities	\$ 26,062		\$ 101,499				\$ 172,279	\$ 26,062
Net cash by operating activities								

- The increase in depreciation of fixed assets was largely due to prior year purchases of property, plant and equipment, as well as depreciation expense related to assets acquired in the fiscal 2022 Dippin' Dots acquisition.
- The increase in amortization of intangibles and deferred costs was related to intangible assets acquired in the fiscal 2022 Dippin' Dots acquisition.

□ The increase in deferred income taxes was primarily related to increased deferred tax liabilities which arose in connection with overall depreciation related temporary differences in fiscal year 2022, 2023.

□ Cash flows associated with changes in assets and liabilities, net effects from purchase of companies, decreased generated approximately \$12.4 million of cash in fiscal year 2023 compared with a usage of \$88.8 million of cash in fiscal 2022. The generation of cash in fiscal 2023 was largely the result of an improved collections environment, as well as a strategic push to lower our investment in inventory related working capital balances. In fiscal 2022, largely the usage of cash was primarily due to the increase in accounts receivable, inventory, and prepaid balances. The fiscal 2022 accounts receivable balance increased primarily due to the overall increase in sales in our fourth quarter of fiscal 2022 compared with fiscal 2021. The fiscal 2022 inventory balance increased primarily due to inflationary pressures seen during fiscal 2022, as well as strategic decisions to store more finished goods. The fiscal 2022 prepaid balance increased primarily due to an increase in prepaid income taxes.

	September 24,		September 25,		September	September
	2022		2021		30,	24,
					(in thousands)	
<b>Cash flows from investing activities</b>						
Payments for purchases of companies, net of cash acquired		(221,301)		-	-	(221,301)
Purchases of property, plant and equipment		(87,291)		(53,578)	(104,737)	(87,291)
Proceeds from redemption and sales of marketable securities		12,026		60,891	9,716	12,026
Proceeds from disposal of property and equipment		399		2,435	1,781	399
Other		-		191		
Net cash (used in) provided by investing activities		\$ (296,167)		\$ 9,939		\$ (93,240) \$ (296,167)
Net cash (used in) by investing activities						

□ Payments in fiscal 2022, the payments for purchases of companies, net of cash acquired, in fiscal 2022 related to the Dippin' Dots acquisition.

□ Purchases of property, plant and equipment include spending for production growth, in addition to acquiring new equipment, infrastructure replacements, and upgrades to maintain competitive standing and position us for future opportunities. The increase in fiscal 2022, 2023 was primarily due to increased spend for new lines at various plants aimed at increasing capacity.

□ Proceeds from redemption and sales of marketable securities decreased in fiscal 2022, 2023 as in prior years, we strategically chose to no longer re-invest redeemed proceeds into marketable securities given the low interest rate environment.

	September 24,		September 25,		September	September
	2022		2021		30,	24,
					(in thousands)	
<b>Cash flows from financing activities</b>						
Proceeds from issuance of stock		16,160		20,256	15,212	16,160
Borrowings under credit facility		125,000		-	114,000	125,000
Repayment of borrowings under credit facility		(70,000)		-	(142,000)	(70,000)
Payments for debt issuance costs		(225)		-	-	(225)
Payments on finance lease obligations		(279)		(144)	(180)	(279)
Payment of cash dividends		(48,437)		(44,785)	(53,877)	(48,437)
Net cash provided by (used in) financing activities		\$ 22,219		\$ (24,673)		\$ (66,845) \$ 22,219
Net cash (used in) provided by financing activities						

□ Borrowings under credit facility in fiscal 2022 related to funding used to supplement available cash balances for the Dippin' Dots acquisition.

- Repayment and repayment of borrowings under credit facility relate to the Company's cash draws and repayments made to primarily fund working capital needs, as well as the initial draw made in fiscal 2022 related to fund the cash paydown of borrowings, primarily resulting from the generation of operating cash subsequent to the Dippin' Dots acquisition.

- Dividends paid during fiscal 2022 increased as our quarterly dividend was raised during fiscal 2022.

#### *Liquidity*

As of September 24, 2022 September 30, 2023, we had \$35.2 million \$49.6 million of cash and cash equivalents, and \$9.7 million of marketable securities, equivalents.

In December 2021, the Company entered into an amended and restated loan agreement (the "Credit Agreement") with our existing banks which provided for up to a \$50 million revolving credit facility repayable in December 2026.

On June 21, 2022, the Company entered into an amendment to the Credit Agreement, the "Amended Credit Agreement" which provided for an incremental increase of \$175 million in available borrowings. The Amended Credit Agreement also includes an option to increase the size of the revolving credit facility by up to an amount not to exceed in the aggregate the greater of \$225 million or, \$50 million plus the Consolidated EBITDA of the Borrowers, subject to the satisfaction of certain terms and conditions.

Interest accrues, at the Company's election at (i) the BSBY Rate (as defined in the Credit Agreement), plus an applicable margin, based upon the Consolidated Net Leverage Ratio, as defined in the Credit Agreement, or (ii) the Alternate Base Rate (a rate based on the higher of (a) the prime rate announced from time-to-time by the Administrative Agent, (b) the Federal Reserve System's federal funds rate, plus 0.50% or (c) the Daily BSBY Rate, plus an applicable margin). The Alternate Base Rate is defined in the Credit Agreement.

The Credit Agreement requires the Company to comply with various affirmative and negative covenants, including without limitation (i) covenants to maintain a minimum specified interest coverage ratio and maximum specified net leverage ratio, and (ii) subject to certain exceptions, covenants that prevent or restrict the Company's ability to pay dividends, engage in certain mergers or acquisitions, make certain investments or loans, incur future indebtedness, alter its capital structure or line of business, prepay subordinated indebtedness, engage in certain transactions with affiliates, or amend its organizational documents. As of September 24, 2022 September 30, 2023, the Company is in compliance with all financial covenants of the Credit Agreement.

As of September 24, 2022 September 30, 2023, we had \$55.0 million \$27.0 million of outstanding borrowings drawn on the Amended Credit Agreement. As of September 24, 2022, we had \$160.2 million \$188.2 million of additional borrowing capacity, after giving effect to the \$9.8 million of letters of credit outstanding.

The Company's material cash requirements include the following contractual and other obligations:

#### *Purchase Commitments*

Our most significant raw material requirements include flour, packaging, shortening, corn syrup, sugar, juice, cheese, chocolate, and a variety of nuts. We attempt to minimize the effect of future price fluctuations related to the purchase of raw materials primarily through forward purchasing to cover future manufacturing requirements, generally for periods from 1 to 12 months. As of September 24, 2022 September 30, 2023, we have approximately \$130 million \$125 million of such commitments. The purchase commitments do not exceed our projected requirements over the related terms and are in the normal course of business.

#### *Leases*

We have operating leases with initial noncancelable lease terms in excess of one year covering the rental of various facilities and equipment. Our operating leases include leases for real estate from some of our office, distribution and manufacturing facilities as well as manufacturing and non-manufacturing equipment used in our business. As of September 24, 2022 September 30, 2023, we have operating lease payment obligations of \$56.2 million \$94.1 million, with \$13.5 million \$16.5 million payable within 12 months.

#### Off-Balance-Balance Sheet Arrangements

The Company has off-balance sheet arrangements for purchase commitments as of September 24, 2022 September 30, 2023.

#### Critical Accounting Policies, Judgments and Estimates

We prepare our financial statements in conformity with accounting principles generally accepted in the United States of America. The preparation of such financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of those financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

The Company discloses its significant accounting policies in the accompanying notes to its audited consolidated financial statements.

Judgments and estimates of uncertainties are required in applying the Company's accounting policies in certain areas. Following are some of the areas requiring significant judgments and estimates: revenue recognition, allowance for **doubtful receivables**, **estimated credit losses**, valuation of goodwill and long-lived and intangible assets, insurance reserves, and income taxes and business combinations.

#### *Revenue Recognition*

The singular performance obligation of our customer contracts for product and machine sales is determined by each individual purchase order and the respective products ordered, with revenue being recognized at a point-in-time when the obligation under the terms of the agreement is satisfied and product control is transferred to our customer. Specifically, control transfers to our customers when the product is delivered to, installed, or picked up by our customers based upon applicable shipping terms, as our customers can direct the use and obtain substantially all of the remaining benefits from the product at this point in time. The performance obligations in our customer contracts for product are generally satisfied within 30 days.

The singular performance obligation of our customer contracts for time and material repair and maintenance equipment service is the performance of the repair and maintenance with revenue being recognized at a point-in-time when the repair and maintenance is completed.

The singular performance obligation of our customer repair and maintenance equipment service contracts is the performance of the repair and maintenance with revenue being recognized over the time the service is expected to be performed. Our customers are billed for service contracts in advance of performance and therefore we have contract liability on our balance sheet.

Revenue is measured by the transaction price, which is defined as the amount of consideration we expect to receive in exchange for satisfying the performance obligations noted above. The transaction price is adjusted for estimates of known or expected variable consideration which includes sales discounts, trade promotions and certain other sales and customer incentives, including rebates and coupon redemptions. Variable consideration related to these programs is recorded as a reduction to revenue when the related revenue is recognized, and is recorded using the most likely amount method, with updates to estimates and related accruals of variable consideration occurring each period based on historical experience, changes in circumstances and other factors, including review of contractual pricing and rebate arrangements with customers.

We do not believe that there is a reasonable likelihood that there will be material change in the estimates or assumptions used to recognize revenue. As noted above, estimates are made based on historical experience and other factors. However, if the level of redemption rates or performance was to vary significantly from estimates, we may be exposed to gains or losses that could be material. We have not made any material changes in the accounting methodology used to recognize revenue during the past three fiscal years.

#### *Allowance for **Doubtful Receivables** **Estimated Credit Losses***

We provide an allowance for **doubtful receivables** **estimated credit losses** after taking into consideration historical experience and other factors. On September 27, 2020, the Company adopted guidance issued by the FASB in ASU 2016-13 *Measurement of Credit Losses on Financial Instruments*, which requires companies to recognize an allowance that reflects a current estimate of credit losses expected to be incurred over the life of the asset. The Company continuously monitors collections and payments from its customers and maintains a provision for estimated credit losses. The allowance for **doubtful accounts** **estimated credit losses** considers a number of factors including the age of receivable balances, the history of losses, expectations of future credit losses and the customers' ability to pay off obligations.

We do not believe that there is a reasonable likelihood that there will be a material change in the estimates or assumptions used to value our accounts receivable. Since adoption of the new guidance on September 27, 2020, we have not made any material changes in the accounting methodology used to value accounts receivable.

#### *Valuation of Goodwill*

We have three reporting units with goodwill. Goodwill is evaluated annually by the Company for impairment. We perform impairment tests at year end for our reporting units, which are also the operating segment levels with recorded goodwill utilizing primarily the discounted cash flow method. This methodology used to estimate the fair value of the total Company and its reporting units requires inputs and assumptions (i.e. revenue growth, operating profit margins, capital spending requirements and discount rates) that reflect current market conditions. The estimated fair value of each reporting unit is compared to the carrying value of the reporting unit. If the carrying value of the reporting unit

exceeds its fair value, the goodwill of the reporting unit is potentially impaired, and the Company then determines the implied fair value of goodwill, which is compared to the carrying value of goodwill to determine if impairment exists. Our tests at **September 24, 2022** **September 30, 2023** show that the fair value of each of our reporting units with goodwill exceeded its carrying value by at least 50%. Therefore, no further analysis was required.

The inputs and assumptions used involve considerable management judgment and are based upon assumptions about expected future operating performance. Assumptions used in these forecasts are consistent with internal planning. The actual performance of the reporting units could differ from management's estimates due to changes in business conditions, operating performance, economic conditions, competition, and consumer preferences. We have not made any material changes in the accounting methodology used to value goodwill during the past three fiscal years.

#### *Valuation of Long-Lived Assets and Other Intangible Assets*

We record an impairment charge to property, plant and equipment and amortizing intangible assets in accordance with the applicable accounting standards, when, based on certain indicators of impairment, we believe such assets have experienced a decline in value that is other than temporary. Future adverse changes in market conditions or poor operating results of these underlying assets could result in losses or an inability to recover the carrying value of the asset that may not be reflected in the asset's current carrying value, thereby possibly requiring impairment charges in the future.

Indefinite lived intangibles are reviewed annually for impairment. The fair value of our indefinite lived intangible assets is calculated **principally** using **either** a relief from royalty valuation approach, **approach**, or the excess earnings method. We are required to make estimates and assumptions about sales growth, royalty rates, and discount rates based on budgets, business plans, economic projections, and marketplace data. Our impairment analysis contains uncertainties due to uncontrollable events that could positively or negatively impact the future economic and operating conditions.

We have not made any material changes in the accounting methodology used to evaluate impairment of long-lived assets and other intangibles during the last three fiscal years. While we believe we have made reasonable estimates and assumptions to calculate fair value of these assets, it is possible a material change could occur. If our actual results are not consistent with our estimates and assumptions used to calculate fair value, it could result in a material impairment of our long-lived assets and other intangibles.

#### *Insurance Reserves*

We have a self-insured medical plan which covers approximately **1,700** **1,800** of our employees. We record a liability for incurred but not yet reported or paid claims based on our historical experience of claims payments and a calculated lag time period. We maintain a spreadsheet that includes claims payments made each month according to the date the claim was incurred. This enables us to have an historical record of claims incurred but not yet paid at any point in the past. We then compare our accrued liability to the more recent claims incurred but not yet paid amounts and adjust our recorded liability up or down accordingly. Considering that we have stop loss coverage of \$225,000 for each individual plan subscriber, the general consistency of claims payments and the short time lag, we believe that there is not a material exposure for this liability.

We self-insure, up to loss limits, workers' compensation, automobile and general liability claims. Accruals for claims under our self-insurance program **Insurance reserves** are recorded **calculated** on a **claims-incurred basis**. We estimate the **liability** combination of an **undiscounted basis** based on **total actual claims data** and **estimates of incurred but not reported claims** developed utilizing historical claims trends. Projected settlements of incurred but not reported claims are estimated based on pending claims, historical trends, industry trends related to expected losses and paid claims adjusting for actual reported losses, and key assumptions, including loss development factors which account for the development of open claims over time. We estimate the amounts we expect to pay for some insurance years by multiplying incurred losses by a **and** **expected** loss development factor which is based on insurance industry averages and the age of the incurred claims; our estimated liability is then the difference between the amounts we expect to pay and the amounts we have already paid for those years. Loss development factors that we use range from 1.0 to 2.0. However, for some years, the estimated liability is the difference between the amounts we have already paid for that year and the maximum we could pay under the program in effect for that particular year because the calculated amount we expect to pay is higher than the maximum. For other years, where there are few claims open, the estimated liability we record is the amount the insurance company has reserved for those claims. We evaluate our estimated liability on a continuing basis and adjust it accordingly. Due to the multi-year length of these insurance programs, there is exposure to claims coming in lower or higher than anticipated; however, due to constant monitoring and stop loss coverage of \$350,000 on individual claims, we believe our exposure is not material. Because of the foregoing, we do not engage a third-party actuary to assist in this analysis. **rates**.

We have not made any material changes in the accounting methodology used to establish our self-insurance liability during the past three fiscal years. We do not believe that there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to calculate our self-insurance liability. However, if actual results are not consistent with our estimates or assumptions, we may be exposed to gains or losses that could be material.

#### *Income Taxes*

The annual tax rate is based on our income and statutory tax rates. Changes in statutory rates and tax laws in jurisdictions in which we operate may have a material effect on our annual tax rate. The effect of these changes, if any, would be recognized as a discrete item upon enactment.

Deferred income taxes arise from temporary differences between the tax and financial statement recognition of revenues and expenses. Deferred tax assets and liabilities are measured based on the enacted tax rates that will apply in the years in which the temporary differences are expected to be recovered or paid.

We have not made any material changes in the accounting methodology used to account for income taxes during the past three fiscal years. Changes in tax laws and rates could affect recorded deferred tax assets and liabilities in the future. Other than those potential impacts, we do not believe there is a reasonable likelihood that there will be a material change in tax related balances.

#### *Business Combinations*

We use assumptions and estimates in determining the fair value of assets acquired and liabilities assumed in a business combination. We use various models to value assets acquired and liabilities assumed, such as the net realizable value method to value inventory, and the cost method and market approach to value property, plant and equipment. The determination of the fair value of intangible assets, which can represent a significant portion of the purchase price of our acquisitions, requires the use of significant judgement with regard to the fair value, and whether such intangibles are amortizable or non-amortizable and, if the former, the period and method by which the intangible will be amortized. We estimate the fair value of acquisition-related intangibles either through the relief of royalty method or multi-period excess earnings method, or based on projections of cash flows that will arise from identifiable intangible assets of acquired businesses, which includes estimate of customer attrition. The projected cash flows are discounted to determine the present value of the assets at the date of acquisition. For significant acquisitions, we may use independent third-party valuation specialists to assist us in determining the fair value of assets acquired and liabilities assumed.

We have not made any material changes in the accounting methodology used to account for business combinations during the past three fiscal years. We do not believe that there is a reasonable likelihood that there will be a material change in the estimate or assumptions used to determine the fair value of assets acquired or liabilities assumed in a business combination. However, if actual results are not consistent with our estimates or assumptions, we may be exposed to impairment charges that could be material.

#### Item 7A. Quantitative And Qualitative Disclosures About Market Risk

**The following is the Company's quantitative and qualitative analysis of its financial market risk:**

##### Interest Rate Sensitivity

The Company has in the past entered into interest rate swaps to limit its exposure to interest rate risk and may do so in the future if the Board of Directors feels that such non-trading purpose hedging is in the best interest of the Company and its shareholders. As of **September 24, 2022** **September 30, 2023**, the Company had no interest rate swap contracts.

##### Interest Rate Risk

At **September 24, 2022** **September 30, 2023**, the Company had variable rate debt of **\$55.0 million** **\$27.0 million** with a weighted average interest rate of **3.87%** **6.48%**. If borrowing rates were to increase 1% above the current rates, it would increase interest expense by **\$0.6 million** **\$0.3 million** on an annual basis.

##### Purchasing Risk

The Company's most significant raw material requirements include flour, shortening, corn syrup, sugar, juice, cheese, chocolate, and a variety of nuts. The Company attempts to minimize the effect of future price fluctuations related to the purchase of raw materials primarily through forward purchasing to cover future manufacturing requirements, generally for periods from 1 to 12 months. Future contracts are not used in combination with forward purchasing of these raw materials. The Company's procurement practices are intended to reduce the risk of future price increases, but also may potentially limit the ability to benefit from possible price decreases.

##### Foreign Exchange Rate Risk

The Company has not entered into any forward exchange contracts to hedge its foreign currency rate risk as of **September 24, 2022** **September 30, 2023**, because it does not believe its foreign exchange exposure is significant.

Item 8. Financial Statements And Supplementary Data

The financial statements of the Company are filed under this Item 8, beginning on page F-1 of this report.

Item 9. Changes In And Disagreements With Accountants On Accounting And Financial Disclosure

None.

Item 9A. Controls And Procedures

*Disclosure Controls and Procedures*

We carried out an evaluation under the supervision and with the participation of our management, including our chief executive officer and chief financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures, as such term is defined under Rule 13a-15(e) promulgated under the **Securities Exchange Act of 1934 (the "Exchange Act")**, as amended for financial reporting, as of **September 24, 2022** **September 30, 2023**. Based on that evaluation, our chief executive officer and chief financial officer concluded that these controls and procedures are effective at a reasonable assurance level.

Our disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by us in the reports that we file or submit under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the rules and forms of the SEC. These disclosure controls and procedures include, among other things, controls and procedures designed to provide reasonable assurance that information required to be disclosed by us in the reports that we file under the Exchange Act is accumulated and communicated to our management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

*Management's Report on Internal Control over Financial Reporting*

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. Internal control over financial reporting is defined in Rule 13a-15(f) and 13d-15(f) under the Exchange Act as a process designed by, or under the supervision of, the chief executive officer and chief financial officer and effected by the board of directors and management to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:

- Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of our assets;
- Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of our management and board of directors;
- Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Projections of any evaluation of effectiveness to future periods are subject to the risks that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Our management assessed the effectiveness of our internal control over financial reporting as of **September 24, 2022** **September 30, 2023**. In making this assessment, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in the 2013 Internal Control-Integrated Framework.

Based on our assessment, our management believes that, as of **September 24, 2022** **September 30, 2023**, our internal control over financial reporting is effective. There have been no changes that occurred during our fourth quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. During the third quarter of 2022, the Company completed the acquisition of Dippin' Dots. In accordance with guidance issued by the SEC, recently acquired businesses may be excluded from management's assessment of the effectiveness of the Company's internal control over financial reporting in the year of acquisition. Accordingly, management excluded the Dippin' Dots acquisition from management's assessment of the effectiveness of the Company's internal control over financial reporting from the June 21, 2022 acquisition date, which excluded total assets and total net revenues representing approximately 5% and 3%, respectively, of the Company's related consolidated financial statement amounts as of and for the year ended September 24, 2022.

Our independent registered public accounting firm, Grant Thornton LLP, audited our internal control over financial reporting as of **September 24, 2022** **September 30, 2023**. Their report, dated **November 22, 2022** **November 28, 2023**, expressed an unqualified opinion on our internal control over financial reporting. That report appears in Item 15 of Part IV of this Annual Report on Form 10-K and is incorporated by reference to this Item 9A.

#### Item 9B. Other Information

None of our directors or executive officers adopted, modified or terminated any contract, instruction or written plan for the purchase or sale of our securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any "non-Rule 10b5-1 trading arrangement" as defined in Item 408(c) of Regulation S-K.

There was no information required on Form 8-K during the quarter that was not reported.

#### Item 9C. Disclosure Regarding Foreign Jurisdictions that Prevent Inspections

Not applicable.

### **PART III**

#### Item 10. Directors, Executive Officers and Corporate Governance

The information required relating to directors, director nominees and executive officers of the registrant is incorporated by reference from the information under the captions "Election of Directors," "Biographical Information about the Nominees and Directors," "Board Committees" and "Executive Officers" contained in our Proxy Statement for our Annual Meeting of Shareholders to be held on **February 14, 2023** **February 13, 2024** (the "Proxy Statement").

The information relating to the identification of the audit committee, audit committee financial expert and director nomination procedures of the registrant is incorporated by reference from the information under the captions "The Audit Committee" and "The Nominating Committee" contained in the Proxy Statement.

The information concerning Section 16(a) Compliance appearing under the caption "Delinquent Section 16(a) Reports" in the Proxy Statement is incorporated herein by reference.

The Company has adopted a Code of Ethics pursuant to Section 406 of the Sarbanes-Oxley Act of 2002, which applies to the Company's principal executive officer and senior financial officers. The Company has also adopted a Code of Business Conduct and Ethics which applies to all employees. The Company will furnish any person, without charge, a copy of the Code of Ethics upon written request to J & J Snack Foods Corp., **6000 Central Highway, Pennsauken, 350 Fellowship Rd., Mt. Laurel, New Jersey 08109** **08054**, Attn: **Michael A. Pollner, Senior Vice President, General Counsel and Secretary**. A copy of the Code of Ethics can also be found on our website at [www.jjsnack.com](http://www.jjsnack.com) [www.jjsnack.com](http://www.jjsnack.com). Any waiver of any provision of the Code of Ethics granted to the principal executive officer or senior financial officer may only be granted by a majority of the Company's disinterested directors. If a waiver is granted, information concerning the waiver will be posted on our website [www.jjsnack.com](http://www.jjsnack.com) for a period of 12 months.

#### Item 11. Executive Compensation

Information concerning executive compensation appearing in the Company's 2022 Proxy Statement under the caption "Executive Compensation" is incorporated herein by reference.

#### Item 12. Security Ownership Of Certain Beneficial Owners And Management And Related Stockholder Matters

Information concerning the security ownership of certain beneficial owners and management and the information concerning equity compensation plans appearing in the Proxy Statement under the captions "Security Ownership of Certain Beneficial Owners and Management" and "Equity Compensation Plan Information" is incorporated herein by reference.

Item 13. Certain Relationships And Related Transactions, and Director Independence

The information set forth in the Proxy Statement under the captions "Certain Relationships" and "Director Independence" is incorporated herein by reference.

Item 14. Principal Accountant Fees And Services

The information set forth in the Proxy Statement under the captions "Ratification of Independent Registered Public Accounting Firm" and "Fees of Independent Registered Public Accounting Firm" is incorporated herein by reference.

## PART IV

Item 15. Exhibits, Financial Statement Schedules

(a) a) The following documents are filed as part of this Report:

(1) Financial Statements

The financial statements filed as part of this report are listed on the Index to Consolidated Financial Statements and Financial Statements Schedule on page F-1.

(2) Financial Statement Schedule – Page S-1

Schedule II – Valuation and Qualifying Accounts

All other schedules are omitted either because they are not applicable or because the information required is contained in the financial statements or notes thereto.

All other schedules are omitted either because they are not applicable or because the information required is contained in the financial statements or notes thereto.

(b) b) Exhibits

### 2.1

[Securities Purchase Agreement, by and among the Company, DD Acquisition Holdings, LLC, Dippin' Dots Holding, LLC, Fischer Industries, LLC, Stephen Scott Fischer Revocable Trust, Stephen Scott Fischer Exempt Trust, Mark A. Fischer 1994 Trust, Susan L. Fischer 1994 Trust, Christy Fischer Speakes Exempt Trust, Mark A. Fischer, as the Seller Representative, and Cryogenics Processors, LLC \(Incorporated by reference from the Company's Form 8-K filed May 20, 2022\).](#)

### 3.1\*\* 3.1

[Amended and Restated Certificate of Incorporation of J & J Snack Foods Corp. Corp \(Incorporated by reference from the Company's Form 10-K filed November 22, 2022\).](#)

### 3.2

[Certificate of Amendment to the Amended and Restated Certificate of Incorporation \(Incorporated by reference from the Company's Form 8-K filed June 24, 2022\).](#)

### 3.3

[Revised Bylaws adopted November 19, 2013 November 15, 2023 \(Incorporated by reference from the Company's Form 10-K dated November 26, 2013 8-K filed November 21, 2023\).](#)

### 4.3 4.6

[Amended and Restated Loan Agreement dated December 1, 2006 by and among J & J Snack Foods Corp. and Certain of its Subsidiaries and Citizens Bank of Pennsylvania, as Agent \(Incorporated by reference from the Company's Form 10-K dated December 6, 2006\).](#)

**4.4**

[First Amendment and Modification to Amended and Restated Loan Agreement \(Incorporated by reference from the Company's Form 10-K dated December 7, 2011\).](#)

**4.5**

[Fourth Amendment and Modification to Amended and Restated Loan Agreement \(Incorporated by reference from the Company's Form 10-K dated November 21, 2016\).](#)

**4.6**

[Second Amended and Restated Credit Agreement \(Incorporated by reference from the Company's Form 10-Q dated February 2, 2022\).](#)

**4.7**

[Amendment No. 1 to the Second Amended and Restated Credit Agreement \(Incorporated by reference to the Company's Form 8-K filed on June 24, 2022\).](#)

**4.8\*\* 4.8**

[Description of Securities Registered Pursuant to Section 12 of the Securities Exchange Act of 1934 \(Incorporated by reference from the Company's Form 10-K filed November 22, 2022\).](#)

**10.1\***

[J & J Snack Foods Corp. Amended and Restated Long-Term Incentive Plan \(Incorporated by reference from the Company's Form 8-K filed on February 12, 2021\).](#)

**10.2\***

[J & J Snack Foods Corp. Stock Option Plan \(Incorporated by reference from the Company's Definitive Proxy Statement dated December 22, 2017\).](#)

**10.3\***

[Inducement Restricted Stock Award Agreement \(Incorporated by reference from the Company's Form 8-K filed on October 26, 2020\).](#)

**10.4\***

[Form of Performance Share Unit Agreement \(Incorporated by reference from the Company's Form 8-K filed on January 26, 2022\).](#)

**10.5\***

[Form of Service Share Unit Agreement \(Incorporated by reference from the Company's Form 8-K filed on January 26, 2022\).](#)

**21.1 10.6\***

[J & J Snack Foods Corp. 2022 Long-Term Incentive Plan \(Incorporated by reference from the Company's Form 8-K filed on February 14, 2023\).](#)

**10.7\***

[Executive Employment Agreement dated February 14, 2023 between J & J Snack Foods Corp. and Daniel Fachner \(Incorporated by reference from the Company's Form 8-K filed on February 17, 2023\).](#)

**10.8\*\*\***

[Form of Performance-Based Restricted Stock Unit Award Agreement](#)

**10.9\*\*\***

[Form of Restricted Stock Unit Award Agreement](#)

**21.1\*\***

[Subsidiaries of J & J Snack Foods Corp.](#)

**23.1 23.1\*\*\***

[Consent of Independent Registered Public Accounting Firm.](#)

**31.1 31.1\*\*\***

[Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)

**31.2 31.2\*\*\***

[Certification Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.](#)

**32.1 32.1\*\*\***

[Certification Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002.](#)

**32.232.2\*\***

**[Certification Pursuant to 18 U.S.C. Section 1350, As Adopted Pursuant To Section 906 Of The Sarbanes-Oxley Act of 2002.](#)**

**101\*\***

**The following financial information from J&J Snack Foods Corp.'s Form 10-K for the year ended **September 24, 2022****September 30, 2023**, formatted in iXBRL (Inline extensible Business Reporting Language):**

- (i) Consolidated Balance Sheets,
- (ii) Consolidated Statements of Earnings,
- (iii) Consolidated Statements of Comprehensive Income,
- (iv) Consolidated Statements of Cash Flows,
- (v) Consolidated Statement of Changes in Stockholders' Equity and
- (vi) The Notes to the Consolidated Financial Statements

**104**

**Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).**

**\*Compensatory Plan**

**\*\*Filed Herewith**

**Item 16.** **Item 16.** Form 10-K Summary

**Not applicable.**

**SIGNATURES**

**Pursuant to the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused report to be signed on its behalf by the undersigned, thereunto duly authorized.**

J & J SNACK FOODS CORP.

**November 28, 2023**

By: /s/ Dan Fachner

Dan Fachner,

**November 22, 2022**

By: /s/ Dan Fachner

Dan Fachner,

Chief Executive Officer,

Chief Executive Officer

President and Director

and President

(Principal Executive Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

**November 28, 2023**

**November 22, 2022**

/s/ Dan Fachner

Dan Fachner,

Chief Executive Officer, President and Director  
(Principal Executive Officer)

Dan  
Fachner,  
Chief  
Executive  
Officer  
and  
President  
and  
Director  
(Principal  
Executive  
Officer)

November 22, 2022

28, 2023

/s/ Ken A.  
Plunk

Ken A.  
Plunk,  
Senior Vice

President and Chief Financial  
Officer  
(Principal Financial Officer)  
(Principal Accounting Officer)

November 22, 2022

President and Chief Financial

Gerald B. Shreiber, Chairman of  
the Board and Director

November 22, 2022

Officer

/s/ Sidney R. Brown

Sidney R. Brown, Director

November 22, 2022

(Principal Financial Officer)

/s/ Peter G. Stanley

Peter G. Stanley, Director

(Principal  
Accounting  
Officer)

November 22, 2022

28, 2023

/s/ Gerald  
B. Shreiber

Gerald B.  
Shreiber,  
Director

November 28, 2023

November 28, 2023

/s/ Sidney  
R. Brown

Sidney R.  
Brown,  
Director

/s/ Peter G.  
Stanley

Peter G.  
Stanley,  
Director

November 28, 2023

/s/ Vincent  
A.  
Melchiorre

\_\_\_\_\_  
Vincent A.  
Melchiorre,  
Director

November 28, 2023

/s/  
\_\_\_\_\_  
Marjorie S.  
Roshkoff

\_\_\_\_\_  
Marjorie S.  
Roshkoff,  
Director

November 28, 2023

/s/  
\_\_\_\_\_  
Roy C.  
Jackson

\_\_\_\_\_  
Roy C.  
Jackson,  
Director

November 28, 2023

/s/  
\_\_\_\_\_  
Mary  
M. Meder

\_\_\_\_\_  
Mary M.  
Meder,  
Director

November 22, 2022

/s/ Marjorie S. Roshkoff  
\_\_\_\_\_  
Marjorie S. Roshkoff, Director

November 22, 2022

/s/ Roy C. Jackson  
\_\_\_\_\_  
Roy C. Jackson, Director

November 22, 2022

/s/ Mary M. Meder  
\_\_\_\_\_  
Mary M. Meder, Director

J & J SNACK FOODS CORP.  
INDEX TO CONSOLIDATED FINANCIAL STATEMENTS  
AND FINANCIAL STATEMENT SCHEDULE

Financial Statements:

Report of Independent Registered Public Accounting Firm (PCAOB ID 248)

F-2

Opinion of Independent Registered Public Accounting Firm on Internal Control over Financial Reporting (PCAOB ID 248)

F-4

Consolidated Balance Sheets as of September 24, 2022 September 30, 2023 and September 25, 2021  
September 24, 2022

F-5

Consolidated Statements of Earnings for the fiscal years ended September 24, 2022 September 30, 2023, September 25, 2021 September 24, 2022 and September 26, 2020 September 25, 2021

F-6

Consolidated Statements of Comprehensive Income for the fiscal years ended September 24, 2022 September 30, 2023, September 25, 2021 September 24, 2022 and September 26, 2020 September 25, 2021

F-7

Consolidated Statement of Changes in Stockholders' Equity for the fiscal years ended September 24, 2022 September 30, 2023, September 25, 2021 September 24, 2022 and September 26, 2020 September 25, 2021

F-8

Consolidated Statements of Cash Flows for the fiscal years ended <b>September 24, 2022</b> , <b>September 30, 2023</b> , <b>September 25, 2021</b> , <b>September 24, 2022</b> and <b>September 26, 2020</b> <b>September 25, 2021</b>	F-9
Notes to Consolidated Financial Statements	F-10
Financial Statement Schedule:	
Schedule II – Valuation and Qualifying Accounts	S-1

F - 1

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## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Shareholders  
 J&J Snack Food Foods Corp. and Subsidiaries

### Opinion on the financial statements

We have audited the accompanying consolidated balance sheets of J&J Snack Foods Corp. (a New Jersey corporation) and subsidiaries (the "Company") as of **September 24, 2022**, **September 30, 2023** and **September 25, 2021**, **September 24, 2022**, the related consolidated statements of earnings, comprehensive income, changes in shareholders' stockholders' equity, and cash flows for each of the three years in the period ended **September 24, 2022**, **September 30, 2023**, and the related notes and financial statement schedule included under Item 15(a) (collectively referred to as the "financial statements"). In our opinion, the financial statements present fairly, in all material respects, the financial position of the Company as of **September 24, 2022**, **September 30, 2023** and **September 25, 2021**, **September 24, 2022**, and the results of its operations and its cash flows for each of the three years in the period ended **September 24, 2022**, **September 30, 2023**, in conformity with accounting principles generally accepted in the United States of America.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the Company's internal control over financial reporting as of **September 24, 2022**, **December 31, 20X2**, based on criteria established in the 2013 *Internal Control—Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"), and our report dated **November 22, 2022**, **November 28, 2023** expressed an unqualified opinion.

### Basis for opinion

These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on the Company's financial statements based on our audits. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

### Critical audit matter

The critical audit matter communicated below is a matter arising from the current period audit of the financial statements that was communicated or required to be communicated to the audit committee and that: (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

### Net Revenue Adjustments

As described in Note A to the consolidated financial statements, contracts with customers include some form of variable consideration, including sales discounts, trade promotions and certain other sales and consumer incentives, including rebates. Variable consideration is treated as a reduction in revenue when the related revenue is

recognized, and is recorded using the most likely amount method, with updates to estimates and related accruals of variable consideration occurring each period based on historical experience and changes in circumstances.

We identified the estimation of certain subsidiaries' reserves for these net revenue adjustments by management as a critical audit matter because the inputs and assumptions utilized by management in estimating these reserves, including consistency of historical data and estimates of future customer credits, require significant judgment and create a high degree of estimation uncertainty. Consequently, auditing these assumptions require subjective auditor judgment.

F - 2

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Our audit procedures related to the estimation of the reserves included the following, among others:

- We obtained an understanding, of management's processes and controls over calculating the reserves for net revenue adjustments, including understanding relevant inputs and assumptions.
- We evaluated the design, and tested the operating effectiveness of key controls relating to the management's calculation of the reserves for net revenue adjustments, including understanding relevant inputs and assumptions of key management review controls over the period-end accrual of allowances and end-user pricing adjustments.
- We re-performed management's process for calculating the reserves for net revenue adjustments.
- We evaluated key inputs relevant to the net revenue adjustments, including contractual pricing and rebate arrangements with customers and historical allowance data, which were compared to source documents. We evaluated key assumptions relevant to net revenue adjustments, including the consistency of historical data and estimates of future customer credits.
- We considered evaluated transactions subsequent to year end, occurring up to the date of our auditor's opinion, which involved inspecting customer credits and relevant source documents submitted by customers in conjunction with the allowance, including end-user pricing adjustments.

/s/GRANT THORNTON LLP

We have served as the Company's auditor since 1984.

Philadelphia, Pennsylvania  
November 22, 2022 28, 2023

F - 3

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#### REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Shareholders  
J&J Snack Foods Corp. and Subsidiaries

##### Opinion on internal control over financial reporting

We have audited the internal control over financial reporting of J&J Snack Foods Corp. (a New Jersey Corporation) corporation and subsidiaries (the "Company") as of September 24, 2022 September 30, 2023, based on criteria established in the 2013 *Internal Control—Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission ("COSO"). In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of September 24, 2022 September 30, 2023, based on criteria established in the 2013 *Internal Control—Control—Integrated Framework* issued by COSO.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States) ("PCAOB"), the consolidated financial statements of the Company as of and for the year ended September 24, 2022 September 30, 2023, and our report dated November 22, 2022 November 28, 2023 expressed an unqualified opinion on those financial statements.

Basis for opinion

The Company's management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on the Company's internal control over financial reporting based on our audit. We are a public accounting firm registered with the PCAOB and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audit in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

Our audit of, and opinion on, the Company's internal control over financial reporting does not include the internal control over financial reporting of Dippin' Dots Holding, LLC, a wholly-owned subsidiary, whose financial statements reflect total assets and revenues constituting 5% and 3% percent, respectively, of the related consolidated financial statement amounts as of and for the year ended September 24, 2022. As indicated in Management's Report, Dippin' Dots Holding, LLC was acquired during 2022. Management's assertion on the effectiveness of the Company's internal control over financial reporting excluded internal control over financial reporting of Dippin' Dots Holdings, LLC.

#### Definition and limitations of internal control over financial reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

/s/ GRANT THORNTON LLP

Philadelphia, Pennsylvania

November 22, 2022 28, 2023

F - 4

J & J SNACK FOODS CORP. AND SUBSIDIARIES Item 8.

#### CONSOLIDATED BALANCE SHEETS

(in thousands, except share amounts) Financial Statements And Supplementary Data

	September 24, 2022		September 25, 2021	
Assets				
Current assets				
Cash and cash equivalents	\$	35,181	\$	283,192
Marketable securities held to maturity		4,011		7,980
Accounts receivable, net		208,178		162,939
Inventories		180,473		123,160
Prepaid expenses and other		16,794		7,498
Total current assets		444,637		584,769

Property, plant and equipment, at cost	860,050	757,242
Less accumulated depreciation and amortization	524,683	490,055
Property, plant and equipment, net	335,367	267,187
<b>Other assets</b>		
Goodwill	184,420	121,833
Other intangible assets, net	191,732	77,776
Marketable securities held to maturity	-	4,047
Marketable securities available for sale	5,708	10,084
Operating lease right-of-use assets	51,137	54,555
Other	3,965	1,968
Total other assets	436,962	270,263
<b>Total Assets</b>	<b>\$ 1,216,966</b>	<b>\$ 1,122,219</b>
<b>Liabilities and Stockholders' Equity</b>		
<b>Current Liabilities</b>		
Current finance lease liabilities	\$ 124	\$ 182
Accounts payable	108,146	96,789
Accrued insurance liability	15,678	16,260
Accrued liabilities	9,214	10,955
Current operating lease liabilities	13,524	13,395
Accrued compensation expense	21,700	17,968
Dividends payable	13,453	12,080
Total current liabilities	181,839	167,629
Long-term debt	55,000	-
Noncurrent finance lease liabilities	254	392
Noncurrent operating lease liabilities	42,660	46,557
Deferred income taxes	70,407	61,578
Other long-term liabilities	3,637	409
<b>Stockholders' Equity</b>		
Preferred stock, \$1 par value; authorized 10,000,000 shares; none issued	-	-
Common stock, no par value; authorized, 50,000,000 shares; issued and outstanding 19,219,000 and 19,084,000 respectively	94,026	73,597
Accumulated other comprehensive loss	(13,713 )	(13,383 )
Retained Earnings	782,856	785,440
Total stockholders' equity	863,169	845,654
<b>Total Liabilities and Stockholders' Equity</b>	<b>\$ 1,216,966</b>	<b>\$ 1,122,219</b>

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**

**CONSOLIDATED BALANCE SHEETS**

(in thousands, except share amounts)

	<b>September 30, 2023</b>	<b>September 24, 2022</b>
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 49,581	\$ 35,181
Marketable securities held to maturity	-	4,011

Accounts receivable, net	198,129	208,178
Inventories	171,539	180,473
Prepaid expenses and other	10,963	16,794
Total current assets	430,212	444,637
Property, plant and equipment, at cost	960,198	860,050
Less accumulated depreciation and amortization	574,295	524,683
Property, plant and equipment, net	385,903	335,367
Other assets		
Goodwill	185,070	184,420
Other intangible assets, net	183,529	191,732
Marketable securities available for sale	-	5,708
Operating lease right-of-use assets	88,868	51,137
Other	3,654	3,965
Total other assets	461,121	436,962
Total Assets	\$ 1,277,236	\$ 1,216,966
Liabilities and Stockholders' Equity		
Current Liabilities		
Current finance lease liabilities	\$ 201	\$ 124
Accounts payable	90,758	108,146
Accrued insurance liability	15,743	15,678
Accrued liabilities	14,214	9,214
Current operating lease liabilities	16,478	13,524
Accrued compensation expense	23,341	21,700
Dividends payable	14,209	13,453
Total current liabilities	174,944	181,839
Long-term debt	27,000	55,000
Noncurrent finance lease liabilities	600	254
Noncurrent operating lease liabilities	77,631	42,660
Deferred income taxes	81,310	70,407
Other long-term liabilities	4,233	3,637
Commitments and Contingencies (Note I)		
Stockholders' Equity		
Preferred stock, \$1 par value; authorized 10,000,000 shares; none issued	-	-
Common stock, no par value; authorized, 50,000,000 shares; issued and outstanding 19,332,000 and 19,219,000 respectively	114,556	94,026
Accumulated other comprehensive loss	(10,166 )	(13,713 )
Retained Earnings	807,128	782,856
Total stockholders' equity	911,518	863,169
Total Liabilities and Stockholders' Equity	\$ 1,277,236	\$ 1,216,966

The accompanying notes are an integral part of these statements.

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**

**CONSOLIDATED STATEMENTS OF EARNINGS**

**CONSOLIDATED STATEMENTS OF EARNINGS**

(in thousands, except per share information)

	Fiscal Year Ended			Fiscal year ended		
	September 24, 2022 (52 weeks)	September 25, 2021 (52 weeks)	September 26, 2020 (52 weeks)	September 30, 2023 (53 weeks)	September 24, 2022 (52 weeks)	September 25, 2021 (52 weeks)
Net Sales	\$ 1,380,656	\$ 1,144,579	\$ 1,022,038	\$ 1,558,829	\$ 1,380,656	\$ 1,144,579
Cost of goods sold	1,011,014	845,651	783,611	1,088,964	1,011,014	845,651
Gross Profit	369,642	298,928	238,427	469,865	369,642	298,928
Operating expenses						
Marketing and selling	91,636	77,922	84,977	110,258	91,636	77,922
Distribution	159,637	108,297	92,759	172,804	159,637	108,297
Administrative	55,189	40,538	36,747	75,425	55,189	40,538
Intangible asset impairment charges	1,010	1,273	-	1,678	1,010	1,273
Plant shutdown impairment costs	-	-	6,387			
Other expense	371	(320)	363			
Other expense (income)				182	371	(320)
Total operating expenses	307,843	227,710	221,233	360,347	307,843	227,710
Operating Income	61,799	71,218	17,194	109,518	61,799	71,218
Other income (expenses)						
Investment income	980	2,815	4,356	2,743	980	2,815
Interest expense & other	(1,025)	(7)	(84)	(4,747)	(1,025)	(7)
Interest expense						
Earnings before income taxes	61,754	74,026	21,466	107,514	61,754	74,026
Income taxes	14,519	18,419	3,161	28,608	14,519	18,419
NET EARNINGS	\$ 47,235	\$ 55,607	\$ 18,305	\$ 78,906	\$ 47,235	\$ 55,607
Earnings per diluted share	\$ 2.46	\$ 2.91	\$ 0.96	\$ 4.08	\$ 2.46	\$ 2.91
Weighted average number of diluted shares	19,213	19,133	19,032	19,324	19,213	19,133
Earnings per basic share	\$ 2.47	\$ 2.92	\$ 0.97	\$ 4.10	\$ 2.47	\$ 2.92
Weighted average number of basic shares	19,148	19,013	18,901	19,257	19,148	19,013

The accompanying notes are an integral part of these statements.

**J&J SNACK FOODS CORP. AND SUBSIDIARIES**  
 CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME  
 (in thousands)

	<b>Fiscal Year Ended</b>						<b>Fiscal year ended</b>		
	<b>September 24,</b>		<b>September 25,</b>		<b>September 26,</b>		<b>September</b>	<b>September</b>	<b>September</b>
	<b>2022</b>		<b>2021</b>		<b>2020</b>		<b>30,</b>	<b>24,</b>	<b>25,</b>
	<b>(52 weeks)</b>		<b>(52 weeks)</b>		<b>(52 weeks)</b>		<b>(53 weeks)</b>	<b>(52 weeks)</b>	<b>(52 weeks)</b>
Net Earnings	\$ 47,235		\$ 55,607		\$ 18,305		\$ 78,906	\$ 47,235	\$ 55,607
Foreign currency translation adjustments	(330)		2,204		(2,599)		3,547	(330)	2,204
<b>Total Other Comprehensive (Loss) Income, net of tax</b>	<b>(330)</b>		<b>2,204</b>		<b>(2,599)</b>				
<b>Total other comprehensive income (loss), net of tax</b>							<b>3,547</b>	<b>(330)</b>	<b>2,204</b>
Comprehensive Income	<b>\$ 46,905</b>		<b>\$ 57,811</b>		<b>\$ 15,706</b>		<b>\$ 82,453</b>	<b>\$ 46,905</b>	<b>\$ 57,811</b>

The accompanying notes are an integral part of these statements.

F - 7

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
 CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY  
 (in thousands)

	<b>Accumulated</b>					<b>Accumulated</b>				
	<b>Other</b>					<b>Other</b>				
	<b>Common</b>		<b>Comprehensive</b>			<b>Common</b>		<b>Comprehensive</b>		
	<b>Stock</b>		<b>Earnings</b>		<b>Total</b>	<b>Stock</b>		<b>Earnings</b>		<b>Total</b>
	<b>Shares</b>	<b>Amount</b>	<b>Loss</b>	<b>Earnings</b>	<b>Total</b>	<b>Shares</b>	<b>Amount</b>	<b>Loss</b>	<b>Earnings</b>	<b>Total</b>
Balance at September 28, 2019	18,895	\$ 45,744	\$ (12,988)	\$ 800,995	\$ 833,751					
Issuance of common stock upon exercise of stock options	73	6,406	-	-	6,406					
Issuance of common stock for employee stock purchase plan	12	1,495	-	-	1,495					
Foreign currency translation adjustment	-	-	(2,599)	-	(2,599)					
Issuance of common stock under deferred stock plan	1	91	-	-	91					
Dividends declared	-	-	-	(43,483)	(43,483)					
Share-based compensation	-	4,504	-	-	4,504					

Repurchase of common stock	(66)	(8,972)	-	-	(8,972)						
Net earnings	-	-	-	-	18,305	18,305					
Balance as September 26, 2020							18,915	\$ 49,268	\$ (15,587)	\$ 775,817	\$ 809,498
Balance as September 26, 2020	<u>18,915</u>	<u>\$ 49,268</u>	<u>\$ (15,587)</u>	<u>\$ 775,817</u>	<u>\$ 809,498</u>						
Issuance of common stock upon exercise of stock options	158	18,739	-	-	18,739	158	18,739	-	-	18,739	
Issuance of common stock for employee stock purchase plan	11	1,391	-	-	1,391	11	1,391	-	-	1,391	
Foreign currency translation adjustment	-	-	2,204	-	2,204	-	-	2,204	-	2,204	
Dividends declared	-	-	-	(45,984)	(45,984)	-	-	-	(45,984)	(45,984)	
Share-based compensation	-	4,199	-	-	4,199	-	4,199	-	-	4,199	
Net earnings	-	-	-	55,607	55,607	-	-	-	55,607	55,607	
Balance as September 25, 2021						<u>19,084</u>	<u>\$ 73,597</u>	<u>\$ (13,383)</u>	<u>\$ 785,440</u>	<u>\$ 845,654</u>	
Balance as September 25, 2021	<u>19,084</u>	<u>\$ 73,597</u>	<u>\$ (13,383)</u>	<u>\$ 785,440</u>	<u>\$ 845,654</u>						
Issuance of common stock upon exercise of stock options	119	14,124	-	-	14,124	119	14,124	-	-	14,124	
Issuance of common stock for employee stock purchase plan	16	2,036	-	-	2,036	16	2,036	-	-	2,036	
Foreign currency translation adjustment	-	-	(330)	-	(330)	-	-	(330)	-	(330)	
Dividends declared	-	-	-	(49,819)	(49,819)	-	-	-	(49,819)	(49,819)	
Share-based compensation	-	4,269	-	-	4,269	-	4,269	-	-	4,269	
Net earnings	-	-	-	47,235	47,235	-	-	-	47,235	47,235	
Balance as September 24, 2022						<u>19,219</u>	<u>\$ 94,026</u>	<u>\$ (13,713)</u>	<u>\$ 782,856</u>	<u>\$ 863,169</u>	
Balance as September 24, 2022	<u>19,219</u>	<u>\$ 94,026</u>	<u>\$ (13,713)</u>	<u>\$ 782,856</u>	<u>\$ 863,169</u>						
Issuance of common stock upon exercise of stock options						96	13,111	-	-	13,111	
Issuance of common stock for employee stock purchase plan						17	2,101	-	-	2,101	
Foreign currency translation adjustment						-	-	3,547	-	3,547	
Dividends declared						-	-	-	(54,634)	(54,634)	
Share-based compensation						-	5,318	-	-	5,318	
Net earnings						-	-	-	78,906	78,906	
Balance as September 30, 2023						<u>19,332</u>	<u>\$ 114,556</u>	<u>\$ (10,166)</u>	<u>\$ 807,128</u>	<u>\$ 911,518</u>	
Balance as September 30, 2023	<u>19,332</u>	<u>\$ 114,556</u>	<u>\$ (10,166)</u>	<u>\$ 807,128</u>	<u>\$ 911,518</u>						

The accompanying notes are an integral part of these statements.

J & J SNACK FOODS CORP. AND SUBSIDIARIES  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(in thousands)

	Fiscal Year Ended			Fiscal year ended		
	September 24, 2022 (52 weeks)	September 25, 2021 (52 weeks)	September 26, 2020 (52 weeks)	September 30, 2023 (53 weeks)	September 24, 2022 (52 weeks)	September 25, 2021 (52 weeks)
<b>Operating activities:</b>						
Net earnings	\$ 47,235	\$ 55,607	\$ 18,305	\$ 78,906	\$ 47,235	\$ 55,607
Adjustments to reconcile net earnings to net cash provided by operating activities						
Depreciation of fixed assets	49,669	46,781	49,830	56,616	49,669	46,781
Amortization of intangibles and deferred costs	3,454	2,610	3,218	6,525	3,454	2,610
Intangible asset impairment charges	1,010	1,273	-	1,678	1,010	1,273
Losses (Gains) from disposals of property & equipment	220	(231)	(303)			
Plant shutdown impairment costs	-	-	6,387			
(Gains) Losses from disposals of property & equipment				(409)	220	(231)
Share-based compensation	4,269	4,199	4,595	5,318	4,269	4,199
Deferred income taxes	8,829	(2,896)	2,622	10,935	8,829	(2,896)
Loss (Gain) on marketable securities	315	(1,026)	882			
(Gain) Loss on marketable securities				(8)	315	(1,026)
Other	(95)	77	296	323	(95)	77
Changes in assets and liabilities, net of effects from purchase of companies						
(Increase) decrease in accounts receivable	(32,778)	(35,755)	14,580			
(Increase) decrease in inventories	(49,431)	(14,155)	7,877			
(Increase) decrease in prepaid expenses	(9,343)	9,629	(11,366)			
Increase (decrease) in accounts payable and accrued	2,708	35,386	(4,780)			
Decrease (Increase) in accounts receivable				11,399	(32,778)	(35,755)
Decrease (Increase) in inventories				9,475	(49,431)	(14,155)
Decrease (Increase) in prepaid expenses				5,924	(9,343)	9,629
(Decrease) Increase in accounts payable and accrued liabilities				(14,403)	2,708	35,386
Net cash provided by operating activities	<u>26,062</u>	<u>101,499</u>	<u>92,143</u>	<u>172,279</u>	<u>26,062</u>	<u>101,499</u>
<b>Investing activities:</b>						
Payments for purchases of companies, net of cash acquired	(221,301)	-	(57,212)	-	(221,301)	-
Purchases of property, plant and equipment	(87,291)	(53,578)	(57,817)	(104,737)	(87,291)	(53,578)
Purchases of marketable securities	-	-	(6,103)			
Proceeds from redemption and sales of marketable securities	12,026	60,891	73,226	9,716	12,026	60,891
Proceeds from disposal of property and equipment	399	2,435	3,593	1,781	399	2,435
Other	-	191	(150)	-	-	191
Net cash (used in) provided by investing activities	<u>(296,167)</u>	<u>9,939</u>	<u>(44,463)</u>	<u>(93,240)</u>	<u>(296,167)</u>	<u>9,939</u>
<b>Financing activities:</b>						
Payments to repurchase common stock	-	-	(8,972)			

Proceeds from issuance of stock	16,160	20,256	7,901	15,212	16,160	20,256
Borrowings under credit facility	125,000	-	-	114,000	125,000	-
Repayment of borrowings under credit facility	(70,000)	-	-	(142,000)	(70,000)	-
Payments for debt issuance costs	(225)	-	-	-	(225)	-
Payments on finance lease obligations	(279)	(144)	(340)	(180)	(279)	(144)
Payment of cash dividends	(48,437)	(44,785)	(42,053)	(53,877)	(48,437)	(44,785)
Net cash provided by (used in) financing activities	22,219	(24,673)	(43,464)	(66,845)	22,219	(24,673)
Payment of cash dividend						
Net cash (used in) provided by financing activities						
Effect of exchange rates on cash and cash equivalents	(125)	618	(802)	2,206	(125)	618
Net (decrease) increase in cash and cash equivalents	(248,011)	87,383	3,414	14,400	(248,011)	87,383
Net increase (decrease) in cash and cash equivalents						
Cash and cash equivalents at beginning of period	283,192	195,809	192,395	35,181	283,192	195,809
Cash and cash equivalents at end of period	\$ 35,181	\$ 283,192	\$ 195,809	\$ 49,581	\$ 35,181	\$ 283,192

The accompanying notes are an integral part of these statements.

F - 9

#### J & J SNACK FOODS CORP. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

##### NOTE A – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

J & J Snack Foods Corp. and Subsidiaries (the Company) (“the Company”) manufactures, markets and distributes a variety of nutritional snack foods and beverages to the food service foodservice and retail supermarket industries. A summary of the significant accounting policies consistently applied in the preparation of the accompanying consolidated financial statements follows. Our 2023 fiscal year comprises 53 weeks. All references to 2023 fiscal year refer to that 53-week period. Fiscal years 2022 and 2020 comprise 2021 comprised 52 weeks.

##### 1. Principles of Consolidation

The consolidated financial statements were prepared in accordance with U.S. GAAP. These financial statements include the accounts of J & J Snack Foods Corp. and its wholly-owned subsidiaries. Intercompany balances and transactions have been eliminated in the consolidated financial statements.

##### 2. Revenue Recognition

We recognize revenue in accordance with ASC 606, “Revenue from Contracts with Customers.”

##### When Performance Obligations Are Satisfied

A performance obligation is a promise in a contract to transfer a distinct good or service to the customer and is the unit of account for revenue recognition. A contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied.

The singular performance obligation of our customer contracts for product and machine sales is determined by each individual purchase order and the respective products ordered, with revenue being recognized at a point-in-time when the obligation under the terms of the agreement is satisfied and product control is transferred to our customer. Specifically, control transfers to our customers when the product is delivered to, installed or picked up by our customers based upon applicable shipping terms, as our

customers can direct the use and obtain substantially all of the remaining benefits from the product at this point in time. The performance obligations in our customer contracts for product are generally satisfied within 30 days.

The singular performance obligation of our customer contracts for time and material repair and maintenance equipment service is the performance of the repair and maintenance with revenue being recognized at a point-in-time when the repair and maintenance is completed.

F- 10

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The singular performance obligation of our customer repair and maintenance equipment service contracts is the performance of the repair and maintenance with revenue being recognized over the time the service is expected to be performed. Our customers are billed for service contracts in advance of performance and therefore we have a contract liability on our balance sheet.

**Significant Payment Terms**

In general, within our customer contracts, the purchase order identifies the product, quantity, price, pick-up allowances, payment terms and final delivery terms. Although some payment terms may be more extended, presently the majority of our payment terms are 30 days. As a result, we have used the available practical expedient and, consequently, do not adjust our revenues for the effects of a significant financing component.

F- 10

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**Shipping**

All amounts billed to customers related to shipping and handling are classified as revenues; therefore, we recognize revenue for shipping and handling fees at the time the products are shipped or when services are performed. The cost of shipping products to the customer is recognized at the time the products are shipped to the customer and our policy is to classify them as Distribution expenses.

**Variable Consideration**

In addition to fixed contract consideration, our contracts include some form of variable consideration, including sales discounts, trade promotions and certain other sales and consumer incentives, including rebates and coupon redemptions. In general, variable consideration is treated as a reduction in revenue when the related revenue is recognized. Depending on the specific type of variable consideration, we use the most likely amount method to determine the variable consideration. We believe there will be no significant changes to our estimates of variable consideration when any related uncertainties are resolved with our customers. We review and update our estimates and related accruals of variable consideration each period based on historical experience. Our recorded liability for allowances, end-user pricing adjustments and trade spending was approximately \$14.7 million \$18.9 million at September 24, 2022 September 30, 2023 and \$14.6 million \$14.7 million at September 25, 2021 September 24, 2022.

**Warranties & Returns**

We provide all customers with a standard or assurance type warranty. Either stated or implied, we provide assurance the related products will comply with all agreed-upon specifications and other warranties provided under the law. No services beyond an assurance warranty are provided to our customers.

F- 11

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

We do not grant a general right of return. However, customers may return defective or non-conforming products. Customer remedies may include either a cash refund or an exchange of the product. We do not estimate a right of return and related refund liability as returns of our products are rare.

**Contract Balances**

Our customers are billed for service contracts in advance of performance and therefore we have a contract liability on our balance sheet as follows:

	Fiscal Year Ended			
	September 24,		September 25,	
	2022	2021	(in thousands)	
Beginning Balance	\$ 1,097	\$ 1,327		
Additions to contract liability	9,163	5,544		
Amounts recognized as revenue	(5,334 )	(5,774 )		
Ending Balance	\$ 4,926	\$ 1,097		

	Fiscal year ended			
	September 30,		September 24,	
	2023	2022	(in thousands)	
Beginning Balance	\$ 4,926	\$ 1,097		
Additions to contract liability	6,802	9,163		
Amounts recognized as revenue	(6,422 )	(5,334 )		
Ending Balance	\$ 5,306	\$ 4,926		

#### Disaggregation of Revenue

See Note N for disaggregation of our net sales by class of similar product and type of customer.

F - 11

#### **J & J SNACK FOODS CORP. AND SUBSIDIARIES** **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

##### Allowance for Doubtful Receivables Estimated Credit Losses

The Company continuously monitors collections and payments from its customers and maintains a provision for estimated credit losses. The allowance for **doubtful accounts estimated credit losses** considers a number of factors including the age of receivable balances, the history of losses, expectations of future credit losses and the customers' ability to pay off obligations. The allowance for **doubtful receivables estimated credit losses** was \$3.2 million and \$2.2 million on September 30, 2023 and \$1.4 million on September 24, 2022 and September 25, 2021, September 24, 2022, respectively.

##### 3. Foreign Currency

Assets and liabilities in foreign currencies are translated into U.S. dollars at the rate of exchange prevailing at the balance sheet date. Revenues and expenses are translated at the average rate of exchange for the period. The cumulative translation adjustment is recorded as a separate component of stockholders' equity and changes to such are included in comprehensive income.

F - 12

#### **J & J SNACK FOODS CORP. AND SUBSIDIARIES** **NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

##### 4. Use of Estimates

In preparing financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

##### 5. Cash Equivalents

Cash equivalents are short-term, highly liquid investments with original maturities of three months or less.

#### 6. Concentrations and related risks

We maintain cash balances at financial institutions located in various states. We have cash balances at six banks totaling approximately \$13 million \$14 million that is in excess of federally insured limits.

Financial instruments that could potentially subject us to concentrations of credit risk are trade accounts receivable; however, such risks are limited due to the large number of customers comprising our customer base and their dispersion across geographic regions. We have approximately 33 31 customers with accounts receivable balances of between \$1 million and \$10 million and five customers with a balance greater than \$10 million, with the largest being approximately \$23 million \$24 million.

We have several large customers that account for a significant portion of our sales. Our top ten customers accounted for 43%, 43% and 43% of our sales during fiscal years 2023, 2022 2021 and 2020 2021, respectively, with our largest customer accounting for 9% of our sales in 2023, 8% of our sales in 2022 and 11% of our sales in 2021 and 13% of our sales in 2020. Six 2021. Five of the ten customers are food distributors who sell our product to many end users.

About 26% 28% of our employees are covered by collective bargaining agreements.

None of our vendors supplied more than 10% of our ingredients and packaging in 2023, 2022 2021 or 2020 2021.

F - 12

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#### **J & J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Virtually all of our accounts receivable are due from trade customers. Credit is extended based on evaluation of our customers' financial condition and collateral is not required. Accounts receivable payment terms vary and are stated in the financial statements at amounts due from customers net of an allowance for doubtful accounts, estimated credit losses. At September 24, 2022 September 30, 2023 and September 25, 2021, September 24, 2022, our accounts receivables were \$208.2 million \$198.1 million and \$162.9 million \$208.2 million, net of an allowance for doubtful accounts estimated credit losses of \$2.2 million \$3.2 million and \$1.4 million \$2.2 million. Accounts receivable outstanding longer than the payment terms are considered past due. We determine our allowance by considering a number of factors, including the length of time trade accounts receivable are past due, our previous loss history, customers' current ability to pay their obligations to us, and the condition of the general economy and the industry as a whole. We write off accounts receivable when they become uncollectible, and payments subsequently received on such receivables are credited to the allowance for doubtful accounts, estimated credit losses.

#### 7. Inventories

Inventories are valued at the lower of cost (determined by the first-in, first-out first-in, first-out method) or net realizable value. We recognize abnormal amounts of idle facilities, freight, handling costs, and spoilage as charges of the current period. Additionally, we allocate fixed production overhead to inventories based on the normal capacity of our production facilities. We calculate normal capacity as the production expected to be achieved over a number of periods or seasons under normal circumstances, taking into account the loss of capacity resulting from planned maintenance. This requires us to use judgment to determine when production is outside the range of expected variation in production (either abnormally low or abnormally high). In periods of abnormally low production (for example, periods in which there is significantly lower demand, labor and material shortages exist, or there is unplanned equipment downtime) the amount of fixed overhead allocated to each unit of production is not increased. However, in periods of abnormally high production the amount of fixed overhead allocated to each unit of production is decreased to assure inventories are not measured above cost.

F - 13

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#### **J & J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

#### 8. Investment Securities

We classify our investment securities in one of three categories: held to maturity, trading, or available for sale. We held no investment securities at September 30, 2023. Our investment portfolio at September 24, 2022 consists September 24, 2022 consisted of investments classified as held to maturity and available for sale. The securities that we have the positive intent and ability to hold to maturity are classified as held to maturity and are stated at amortized cost. Investments classified as available for sale are reported at fair market value with unrealized gains and losses related to the changes in fair value of the securities recognized in investment income. The mutual funds and preferred stock in

our available for sale portfolio do not have contractual maturities; however, we classify them as long-term assets as it is our intent to hold them for a period of over one year, although we may sell some or all of them depending on presently unanticipated needs for liquidity or market conditions. See Note C for further information on our holdings of investment securities.

#### 9. Depreciation and Amortization

Depreciation of equipment and buildings is provided for by the straight-line method over the assets' estimated useful lives. We review our equipment and buildings to ensure that they provide economic benefit and are not impaired.

Amortization of leasehold improvements is provided for by the straight-line method over the term of the lease or the assets' estimated useful lives, whichever is shorter. Licenses and rights, customer relationships, technology, non-compete agreements, and franchise agreements and certain tradenames are being amortized by the straight-line method over periods ranging from 2 to 20 years and amortization expense is reflected throughout operating expenses.

F-13

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### **J & J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Long-lived assets, including fixed assets and amortizing intangibles, are reviewed for impairment as events or changes in circumstances occur indicating that the carrying amount of the asset may not be recoverable. Indefinite lived intangibles are reviewed annually for impairment. Cash flow and sales analyses are used to assess impairment. The estimates of future cash flows and sales involve considerable management judgment and are based upon assumptions about expected future operating performance. Assumptions used in these forecasts are consistent with internal planning. The actual cash flows and sales could differ from management's estimates due to changes in business conditions, operating performance, economic conditions, competition, and consumer preferences.

#### 10. Fair Value of Financial Instruments

The carrying value of our short-term financial instruments, such as accounts receivables and accounts payable, approximate their fair values, based on the short-term maturities of these instruments.

F-14

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### **J & J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

#### 11. Income Taxes

We account for our income taxes under the liability method. Under the liability method, deferred tax assets and liabilities are determined based on the difference between the financial statement and tax bases of assets and liabilities as measured by the enacted tax rates that will be in effect when these differences reverse. Deferred tax expense is the result of changes in deferred tax assets and liabilities.

Additionally, we recognize a liability for income taxes and associated penalties and interest for tax positions taken or expected to be taken in a tax return which are more likely than not to be overturned by taxing authorities ("uncertain tax positions"). We have not recognized a tax benefit in our financial statements for these uncertain tax positions.

As of **September 24, 2022** **September 30, 2023** and **September 25, 2021**, **September 24, 2022**, the total amount of gross unrecognized tax benefits **is** **was** \$0.3 million and \$0.3 million, respectively, all of which would impact our effective tax rate over time, if recognized. We recognize interest and penalties related to income tax matters as a part of the provision for income taxes. As of **September 24, 2022** **September 30, 2023** and **September 25, 2021**, **September 24, 2022**, we had \$0.3 million of accrued interest and penalties. A reconciliation of the beginning and ending amount of unrecognized tax benefits is as follows:

	(in thousands)	
Balance at September 25, 2021	\$	343
Additions based on tax positions related to the current year		-
Reductions for tax positions of prior years		-
Settlements		-

Balance at September 24, 2022	\$ 343
(in thousands)	
Balance at September 24, 2022	\$ 343
Additions based on tax positions related to the current year	-
Reductions for tax positions of prior years	-
Settlements	-
Balance at September 30, 2023	\$ 343

In addition to our federal tax return and tax returns for Mexico and Canada, we file tax returns in all states that have a corporate income tax. Virtually all the returns noted above are open for examination for three to four years.

Our effective tax rate in fiscal 2022 was 23.5%. Our effective tax rate in our fiscal 2021 year was 24.9%. Net earnings for the 2020 year benefited from a reduction 23.5% and in income tax expense related to state deferred taxes and provision to return adjustments of approximately \$2.2 million. Excluding these benefits, our effective tax rate in our fiscal 2020 year was 25.0%.

F- 15

F- 14

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**12. Earnings Per Common Share**

Basic earnings per common share (EPS) ("EPS") excludes dilution and is computed by dividing income available to common shareholders by the weighted average common shares outstanding during the period. Diluted EPS takes into consideration the potential dilution that could occur if securities (stock options) or other contracts to issue common stock were exercised and converted into common stock.

Our calculation of EPS is as follows:

	Fiscal Year Ended September 24, 2022			Fiscal year ended September 30, 2023		
	Income (Numerator)	Shares (Denominator)	Per Share Amount	Income (Numerator)	Shares (Denominator)	Per Share Amount
	(in thousands, except per share amounts)			(in thousands, except per share amounts)		
Basic EPS						
Net earnings available to common stockholders	\$ 47,235	19,148	\$ 2.47	\$ 78,906	19,257	\$ 4.10
Effect of dilutive securities						
Options	\$ -	65	(0.01)			
RSU's and options				\$ -	67	(0.02)
Diluted EPS						
Net earnings available to common stockholders plus assumed conversions	\$ 47,235	19,213	\$ 2.46	\$ 78,906	19,324	\$ 4.08

287,558 anti-dilutive shares have been excluded in the computation of 2022

252,044 anti-dilutive shares have been excluded in the computation of fiscal year 2023 diluted EPS.

Fiscal year ended September 24, 2022					
	Income (Numerator)	Shares (Denominator)	Per Share Amount		
(in thousands, except per share amounts)					
Basic EPS					
Net earnings available to common stockholders	\$ 47,235	19,148	\$ 2.47		
Effect of dilutive securities					
RSU's and options	\$ -	65	(0.01)		
Diluted EPS					
Net earnings available to common stockholders plus assumed conversions	\$ 47,235	19,213	\$ 2.46		

287,558 anti-dilutive shares have been excluded in the computation of fiscal year 2022 diluted EPS.

Fiscal year ended September 25, 2021					
	Income (Numerator)	Shares (Denominator)	Per Share Amount		
(in thousands, except per share amounts)					
Basic EPS					
Net earnings available to common stockholders	\$ 55,607	19,013	\$ 2.92		
Effect of dilutive securities					
RSU's and options	\$ -	120	(0.01)		
Diluted EPS					
Net earnings available to common stockholders plus assumed conversions	\$ 55,607	19,133	\$ 2.91		

284,480 anti-dilutive shares have been excluded in the computation of fiscal year 2021 diluted EPS.

Fiscal Year Ended September 25, 2021					
	Income (Numerator)	Shares (Denominator)	Per Share Amount		
(in thousands, except per share amounts)					
Basic EPS					
Net earnings available to common stockholders	\$ 55,607	19,013	\$ 2.92		
Effect of dilutive securities					
Options	\$ -	120	(0.01)		
Diluted EPS					
Net earnings available to common stockholders plus assumed conversions	\$ 55,607	19,133	\$ 2.91		

284,480 anti-dilutive shares have been excluded in the computation of 2021 diluted EPS.

F- 16  
F- 15

#### J & J SNACK FOODS CORP. AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

	Fiscal Year Ended September 26, 2020		
	Income (Numerator)	Shares (Denominator)	Per Share Amount
(in thousands, except per share amounts)			
<b>Basic EPS</b>			
<b>Net earnings available to common stockholders</b>	<b>\$ 18,305</b>	<b>18,901</b>	<b>\$ 0.97</b>
<b>Effect of dilutive securities</b>			
<b>Options</b>	<b>\$ -</b>	<b>131</b>	<b>(0.01 )</b>
<b>Diluted EPS</b>			
<b>Net earnings available to common stockholders plus assumed conversions</b>	<b>\$ 18,305</b>	<b>19,032</b>	<b>\$ 0.96</b>

341,849 anti-dilutive shares have been excluded in the computation of 2020 diluted EPS.

**13. Accounting for Stock-Based Compensation**

At September 24, 2022, September 30, 2023, the Company has three stock-based employee compensation plans. Share-based compensation was recognized as follows:

	Fiscal year ended		
	September 24, 2022	September 25, 2021	September 26, 2020
	(in thousands)		
Stock options	\$ 2,407	\$ 2,265	\$ 2,874
Stock purchase plan	389	573	390
Stock issued to an outside director	-	44	66
Restricted stock issued to employees	538	93	-
Performance stock issued to employees	-	-	-
<b>Total share-based compensation</b>	<b>\$ 3,334</b>	<b>\$ 2,975</b>	<b>\$ 3,330</b>
The above compensation is net of tax benefits	\$ 935	\$ 1,224	\$ 1,265
Fiscal year ended			
	September 30, 2023	September 24, 2022	September 25, 2021
	(in thousands)		
Stock options	\$ 1,882	\$ 2,407	\$ 2,265
Stock purchase plan	555	389	573
Stock issued to outside directors	106	-	44
Service share units issued to employees	1,043	538	93
Performance share units issued to employees	633	-	-
<b>Total share-based compensation</b>	<b>\$ 4,219</b>	<b>\$ 3,334</b>	<b>\$ 2,975</b>
The above compensation is net of tax benefits	\$ 1,099	\$ 935	\$ 1,224

The fair value of each option grant is estimated on the date of grant using the Black-Scholes options-pricing model with the model. No grants of options were made in fiscal 2023. The following weighted average assumptions were used for grants in fiscal 2022<sup>2021</sup> and 2020<sup>2021</sup>: expected volatility of 25.8% for both fiscal years 2022 and 2021, and 17.4% for fiscal year 2020<sup>years</sup>; weighted average risk-free interest rates of 0.8%, 0.8% and 0.3%; for both fiscal years; dividend rate of 1.6%, for fiscal 2022 and 1.4% and 1.8% for fiscal 2021; and expected lives ranging between 4 and 10 years for all both fiscal years.

F- 17

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Expected volatility is based on the historical volatility of the price of our common shares over the past 51 months for 5-year 5-year options and 10 years for 10-year 10-year options. We use historical information to estimate expected life and forfeitures within the valuation model. The expected term of awards represents the period of time that options granted are expected to be outstanding. The risk-free rate for periods within the expected life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. Compensation cost is recognized using a straight-line method over the vesting or service period and is net of estimated forfeitures.

The Company issued 9,200 21,864 service share units ("RSU")'s in fiscal 2023 and 9,200 RSUs in fiscal 2022. Each RSU entitles the awardee to one share of common stock upon vesting. The fair value of the RSU's was determined based upon the closing price of the Company's common stock on the date of grant. No such RSU's were issued in fiscal 2021 or fiscal 2020<sup>2021</sup>.

The Company also issued 8,868 21,260 performance share units ("PSU")'s in fiscal 2023 and 8,868 PSUs in fiscal 2022. Each PSU may result in the issuance of up to two shares of common stock upon vesting, dependent upon the level of achievement of the applicable performance goal. The fair value of the PSU's was determined based upon the closing price of the Company's common stock on the date of grant. Additionally, the Company applies a quarterly probability assessment in computing this non-cash compensation expense, and any change in estimate is reflected as a cumulative adjustment to expense in the quarter of the change. No such PSU's were issued in fiscal 2021 or fiscal 2020<sup>2021</sup>.

**14. Advertising Costs**

Advertising costs are expensed as incurred. Total advertising expense was \$7.0 million \$9.7 million, \$4.9 million \$7.0 million, and \$6.5 million \$4.9 million for the fiscal years 2023, 2022<sup>2021</sup> and 2020<sup>2021</sup>, respectively.

**15. Commodity Price Risk Management**

Our most significant raw material requirements include flour, packaging, shortening, corn syrup, sugar, juice, cheese, chocolate, and a variety of nuts. We attempt to minimize the effect of future price fluctuations related to the purchase of raw materials primarily through forward purchasing to cover future manufacturing requirements, generally for periods from 1 to 12 months. As of September 24, 2022, September 30, 2023, we have approximately \$130 million \$125 million of such commitments. Futures contracts are not used in combination with forward purchasing of these raw materials. Our procurement practices are intended to reduce the risk of future price increases, but also may potentially limit the ability to benefit from possible price decreases. At each of the last three fiscal year ends, we did not have any material losses on our purchase commitments.

F- 16

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**16. Research and Development Costs**

Research and development costs are expensed as incurred. Total research and development expense was \$0.7 million \$1.2 million, \$0.6 million \$0.7 million and \$0.7 million \$0.6 million for the fiscal years 2023, 2022<sup>2021</sup> and 2020<sup>2021</sup>, respectively.

**17. Recent Accounting Pronouncements**

In June 2016, December 2022, the FASB issued ASU 2016-13, *Measurement of Credit Losses on Financial Instruments*, which changes the impairment model used to measure credit losses for most financial assets. We are required to recognize an allowance that reflects the Company's current estimate of credit losses expected to be incurred over the life No. 2022-06, "Reference Rate Reform (Topic 848): Deferral of the Sunset Date of Topic 848", to provide optional guidance to temporarily ease the potential burden in accounting for (or recognizing the effects of) reference rate reform on financial asset, including trade receivables and held to maturity debt securities.

The Company adopted this guidance in reporting. Preceding the first quarter of Fiscal 2021 using the modified retrospective transition method. The adoption issuance of ASU 2016-13 did 2020-04, which established ASC 848, the United Kingdom's Financial Conduct Authority ("FCA") announced that it would no longer need to persuade or compel banks to submit to LIBOR after December 31, 2021. In response, the FASB established December 31, 2022 as the expiration date for ASC 848. In March 2021, the FCA announced the intended cessation date of the overnight 1-, 3-, 6-, and 12-month USD LIBOR would be June 30, 2023. Because the current relief in Topic 848 may not cover a period of time during which a significant number of modifications may take place, this update deferred the sunset date in Topic 848 from December 31, 2022, to December 31, 2024, after which entities will no longer be permitted to apply the relief in Topic 848. This guidance is not expected to have a material impact on the Company's our consolidated financial statements, statements and disclosures.

In September 2022, the FASB issued ASU No. 2022-04 "Liabilities – Supplier Finance Programs (Subtopic 405-50): Disclosure of Supplier Finance Program Obligations". This guidance requires annual and interim disclosures for entities that use supplier finance programs in connection with the purchase of goods and services. These amendments are effective for fiscal years beginning after December 15, 2022, except for the amendment on rollforward information, which is effective for fiscal years beginning after December 15, 2023. We are currently assessing the impact of the guidance on our consolidated financial statements and disclosures.

## 18. Reclassifications

Certain prior year financial statement amounts have been reclassified to be consistent with the presentation for the current year.

F- 18

### J & J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### NOTE B – ACQUISITIONS

On October 1, 2019, we acquired the assets of ICEE Distributors LLC, based in Bossier City, Louisiana for approximately \$45 million. ICEE Distributors does business in Arkansas, Louisiana and Texas. Sales and operating income of ICEE Distributors were \$9.7 million and \$2.4 million for the year ended September 25, 2021. Sales and operating income of ICEE Distributors were \$11.4 million and \$3.6 million for the year ended September 26, 2020.

On February 4, 2020, we acquired the assets of BAMA ICEE, based in Birmingham, Alabama for approximately \$12 million. BAMA ICEE does business in Alabama and Georgia. Sales and operating income of BAMA ICEE were \$1.8 million and \$0.5 million for the year ended September 25, 2021. Sales and operating income of BAMA ICEE were \$1.7 million and \$0.6 million for the year ended September 26, 2020.

The purchase price allocations for these two acquisitions are as follows:

ICEE Distributors LLC and BAMA ICEE Purchase Price Allocation

	ICEE	BAMA	Total
	Distributors	ICEE	
	(in thousands)		
Accounts Receivable, net	\$ 721	\$ 71	\$ 792
Inventories	866	77	943
Property, plant & equipment, net	4,851	1,722	6,573
Customer Relationships	569	133	702
Distribution rights	22,400	6,800	29,200
Goodwill	15,773	3,549	19,322
Total assets acquired	45,180	12,352	57,532
Accounts Payable	(210 )	(110 )	(320 )
Purchase Price	\$ 44,970	\$ 12,242	\$ 57,212

The goodwill and intangible assets acquired in the business combinations are recorded at estimated fair value. To measure fair value for such assets, we use techniques including discounted expected future cash flows (Level 3 input). The goodwill recognized is attributable to the assembled workforce of each acquired business and certain other strategic intangible assets that do not meet the requirements for recognition separate and apart from goodwill. Acquisition costs of \$0.1 million are included in other general expense for the year ended September 26, 2020.

On June 21, 2022, June 21, 2022, J & J Snack Foods Corp. and its wholly-owned subsidiary, DD Acquisition Holdings, LLC, completed the acquisition of one hundred percent (100%) of the equity interests of Dippin' Dots Holding, L.L.C. ("Dippin' Dots") which, through its wholly-owned subsidiaries, owns and operates the Dippin' Dots and Doc Popcorn

businesses. The purchase price was approximately \$223.6 million, consisting entirely of cash, and may be modified for certain customary post-closing purchase price adjustments.

Dippin' Dots is a leading producer of flash-frozen beaded ice cream treats, and the acquisition will leverage synergies in entertainment and amusement locations, theaters, and convenience to continue to expand our business. The acquisition also includes the Doc Popcorn business operated by Dippin' Dots.

The financial results of Dippin' Dots have been included in our consolidated financial statements since the date of the acquisition. Sales and net earnings of Dippin' Dots since the date of acquisition were \$33.7 million \$96.0 million and \$6.6 million \$13.0 million for the year ended September 24, 2022. September 30, 2023, and \$33.7 million and \$4.9 million for the year ended September 24, 2022. Dippin' Dots is reported as part of our Food Service segment. Acquisition costs of \$3.1 million were included within Administrative expenses for the year ended September 24, 2022. September 24, 2022.

F- 19

J & J SNACK FOODS CORP. AND SUBSIDIARIES Dippin' Dots Results Included in the Company's Consolidated Results

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

	Fiscal year ended	
	September 30, 2023	September 24, 2022
	(in thousands)	
Net sales	\$ 95,963	\$ 33,734
Net earnings	\$ 13,005	\$ 4,859

Upon acquisition, the assets and liabilities of Dippin' Dots were adjusted to their respective fair values as of the closing date of the transaction, including the identifiable intangible assets acquired. In addition, the excess of the purchase price over the fair value of the net assets acquired has been recorded as goodwill. The fair value estimates used in valuing certain acquired assets and liabilities are based, in part, on inputs that are unobservable. For intangible assets, these include, but are not limited to, forecasted future cash flows, revenue growth rates, attrition rates and discount rates.

The purchase price allocation as of the date of acquisition was based on a preliminary valuation and is subject to revision as more detailed analyses are completed and additional information about the fair value of assets acquired and liabilities assumed becomes available.

In fiscal year 2023, we recorded a measurement period adjustment to the estimated fair values initially recorded on June 21, 2022, which resulted in an increase in Other Current Liabilities of \$0.7 million and an increase in Goodwill of \$0.7 million. In fiscal year 2022, we previously recorded measurement period adjustments to the estimated fair values initially recorded on June 21, 2022, June 21, 2022, which resulted in an increase to Property, plant, and equipment, net of \$6.5 million, and reductions in Goodwill, Identifiable intangible assets, and Inventories of \$4.0 million, \$2.2 million, and \$0.3 million, respectively. The measurement period adjustments were recorded to better reflect market participant assumptions about facts and circumstances existing as of the acquisition date and did not have a material impact on our consolidated statement of income for the year ended September 24, 2022. September 30, 2023.

The major classes of assets and liabilities to which we have preliminarily allocated the purchase price were as follows:

Preliminary Dippin' Dots Purchase Price Allocation (1)

	Preliminary Value as of acquisition	Measurement date (as previously reported as of June 25, 2022)	Period Adjustment	As Adjusted (in thousands)
	date (as previously reported as of June 25, 2022)			
	(in thousands)			
Cash and cash equivalents	\$ 2,259			\$ 2,259
Accounts receivable, net	12,257			12,257
Inventories	8,812		(301 )	8,511
Prepaid expenses and other	1,215			1,215
Property, plant and equipment, net	24,622		6,548	31,170

Intangible assets	120,400	(2,200 )	118,200
Goodwill (2)	66,634	(4,047 )	62,587
Operating lease right-of-use assets	3,514		3,514
Other noncurrent assets	243		243
Total assets acquired	239,956	-	239,956
Liabilities assumed:			
Current lease liabilities	619		619
Accounts payable	6,005		6,005
Other current liabilities	3,532		3,532
Noncurrent lease liabilities	2,954		2,954
Other noncurrent liabilities	3,285		3,285
Total liabilities acquired	16,395	-	16,395
Purchase price	\$ 223,561	\$ -	\$ 223,561

(1) Due to the limited time since the date of the acquisition, the purchase price allocation remains preliminary.

(2) Goodwill was assigned to our Food Services segment and was primarily attributed to the assembled workforce of the acquired business and to our expectations of favorable growth opportunities in entertainment and amusement locations, theaters, and convenience based on increased synergies that are expected to be achieved from the integration of Dippin' Dots.

#### Acquired Intangible Assets

	(in thousands)		
	Weighted average		June 21,
	life (years)	2022	
Amortizable			
Trade name	indefinite	\$ 76,900	
Developed technology	10	22,900	
Customer relationships	10	9,900	
Franchise agreements	10	8,500	
Total acquired intangible assets		\$ 118,200	

F- 20

F- 17

#### J & J SNACK FOODS CORP. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The following table reflects: (i) the Company's preliminary allocation of the purchase price to the assets acquired and liabilities assumed as of the acquisition date; (ii) measurement period adjustments made to the preliminary allocation during the measurement period; and (iii) the final allocation of the purchase price to the assets acquired and liabilities assumed:

#### Final Dippin' Dots Purchase Price Allocation

	Preliminary Value		Measurement Period	As Adjusted		
	as of acquisition					
	date (as previously reported as of	June 25, 2022)				
	(in thousands)					
Cash and cash equivalents	\$ 2,259			\$ 2,259		
Accounts receivable, net	12,257			12,257		
Inventories	8,812		(301 )	8,511		

Prepaid expenses and other	1,215		1,215
Property, plant and equipment, net	24,622	6,548	31,170
Intangible assets	120,400	(2,200 )	118,200
Goodwill (1)	66,634	(3,397 )	63,237
Operating lease right-of-use assets	3,514		3,514
Other noncurrent assets	243		243
Total assets acquired	239,956	650	240,606
Liabilities assumed:			
Current lease liabilities	619		619
Accounts payable	6,005		6,005
Other current liabilities	3,532	650	4,182
Noncurrent lease liabilities	2,954		2,954
Other noncurrent liabilities	3,285		3,285
Total liabilities acquired	16,395	650	17,045
Purchase price	\$ 223,561	\$ -	\$ 223,561

(1) Goodwill was assigned to our Food Services segment and was primarily attributed to the assembled workforce of the acquired business and to our expectations of favorable growth opportunities in entertainment and amusement locations, theaters, and convenience based on increased synergies that are expected to be achieved from the integration of Dippin' Dots.

#### Acquired Intangible Assets

	Weighted average life (years)	June 21, 2022	
		(in thousands)	
Amortizable			
Trade name	indefinite	\$	76,900
Developed technology	10		22,900
Customer relationships	10		9,900
Franchise agreements	10		8,500
Total acquired intangible assets		\$	118,200

The following unaudited pro forma information presents the consolidated results of operations as if the business combination in 2022 had occurred as of September 27, 2020, September 27, 2020, after giving effect to acquisition-related adjustments, including: (1) depreciation and amortization of assets; (2) amortization of unfavorable contracts related to the fair value adjustments of the assets acquired; (3) change in the effective tax rate; (4) interest expense on any debt incurred to fund the acquisitions which would have been incurred had such acquisitions occurred as of September 27, 2020; and (5) merger and acquisition costs.

#### Dippin' Dots Results Included in the Company's Consolidated Results

	Fiscal year ended	
	September 24, 2022	
	(in thousands)	
Net sales	\$	33,734
Net earnings		4,859

#### J & J Snack Foods Corp and Dippin' Dots Unaudited Pro Forma Combined Financial Information

#### J & J Snack Foods Corp and Dippin' Dots Unaudited Pro Forma Combined Financial Information

Fiscal year ended	Fiscal year ended
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	September 24, 2022 (in thousands)	September 25, 2021 (in thousands)	September 24, 2022 (in thousands)	September 25, 2021 (in thousands)
Net sales	1,428,505	1,209,055	\$ 1,428,505	\$ 1,209,055
Net earnings	49,191	61,001	\$ 49,191	\$ 61,001
Earnings per diluted share	\$ 2.56	\$ 3.19	\$ 2.56	\$ 3.19
Weighted average number of diluted shares	19,213	19,133	19,213	19,133

F - 18

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE C – INVESTMENT SECURITIES**

We have classified our investment securities as marketable securities held to maturity and available for sale. The FASB defines fair value as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants. As such, fair value is a market-based measurement that should be determined based on assumptions that market participants would use in pricing an asset or liability. As a basis for considering such assumptions, the FASB has established three levels of inputs that may be used to measure fair value:

- Level 1** Observable inputs such as quoted prices in active markets for identical assets or liabilities;
- Level 2** Observable inputs, other than Level 1 inputs in active markets, that are observable either directly or indirectly; and
- Level 3** Unobservable inputs for which there is little or no market data, which require the reporting entity to develop its own assumptions.

F - 21

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Our marketable Level 2 Observable inputs, other than Level 1 inputs in active markets, that are observable either directly or indirectly; and  
Level 3 Unobservable inputs for which there is little or no market data, which require the reporting entity to develop its own assumptions.  
Marketable securities held to maturity and available for sale consist primarily of investments in mutual funds, preferred stock and corporate bonds. The fair values of mutual funds are based on quoted market prices in active markets and are classified within Level 1 of the fair value hierarchy. The fair values of preferred stock and corporate bonds are based on quoted prices for identical or similar instruments in markets that are not active. As a result, preferred stock and corporate bonds are classified within Level 2 of the fair value hierarchy.

As of September 30, 2023, the Company held no held to maturity investment securities or marketable securities available for sale.

As of the end of fiscal 2023, the Company did not hold any mutual fund investments. However, during the fiscal year, the mutual funds held sought current income with an emphasis on maintaining low volatility and overall moderate duration. The mutual funds generated income of about 6.8% in the fiscal year. As of the end of fiscal 2023, the Company was not invested in Fixed-to-Floating Perpetual Preferred Stock. However, during the fiscal year, the Company held investments in Fixed-to-Floating Perpetual Preferred Stock which generated fixed income to call dates in 2025 and then income was based on a spread above LIBOR if the securities were not called. The annual yield from these investments was 6.1% in the fiscal year, of which 50% is not subject to income tax. As of the end of fiscal 2023, the Company held no held to maturity investment securities. However, during the fiscal year, the Company was invested in corporate bonds which generated fixed income to maturity dates in 2023. The bonds generated income of about 1.7% in the fiscal year based on purchase price.

As of September 30, 2023, the Company had no held to maturity marketable securities. The amortized cost, unrealized gains and losses, and fair market values of our marketable securities held to maturity at September 24, 2022 September 24, 2022 are summarized as follows:

	Gross				Gross			
	Amortized Cost	Unrealized Gains	Unrealized Losses	Fair Market Value	Amortized Cost	Unrealized Gains	Unrealized Losses	Fair Market Value

	(in thousands)					(in thousands)				
Corporate bonds	\$ 4,011	\$ -	\$ 21	\$ 3,990						
Corporate Bonds	\$ 4,011	\$ -	\$ 21	\$ 3,990		\$ 4,011	\$ -	\$ 21	\$ 3,990	
Total marketable securities held to maturity	\$ 4,011	\$ -	\$ 21	\$ 3,990		\$ 4,011	\$ -	\$ 21	\$ 3,990	
F- 19										

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

As of September 30, 2023, the Company had no available for sale marketable securities. The amortized cost, unrealized gains and losses, and fair market values of our marketable securities available for sale at September 24, 2022 September 24, 2022 are summarized as follows:

	Amortized Cost	Gross		Gross		Fair	
		Unrealized		Unrealized		Market	
		Gains	Losses	Losses	Value		
						(in thousands)	
Mutual Funds	\$ 3,588	\$ -	\$ 742	\$ 742	\$ 2,846		
Preferred Stock	2,816	46	-	-	2,862		
Total marketable securities available for sale	\$ 6,404	\$ 46	\$ 742	\$ 742	\$ 5,708		

The mutual funds seek current income with an emphasis on maintaining low volatility and overall moderate duration. The mutual funds presently generate income As of about 3.7% per year. We have invested \$3 million in Fixed-to-Floating Perpetual Preferred Stock which generates fixed income to call dates in 2025 and then income is based on a spread above LIBOR if September 30, 2023, the securities are not called. The annual yield from these investments is presently 5.5%, of which 50% is not subject to income tax. The mutual funds and the Fixed-to-Floating Perpetual Preferred Stock investment securities do not have contractual maturities; however, we classify them as long-term assets as it is our intent to hold them for a period of over one year, although we may sell some or all of them depending on presently unanticipated needs for liquidity or market conditions. We have invested \$4.0 million in corporate bonds which generate fixed income to maturity dates in 2022 through 2023, with \$4.0 million maturing prior to the end of our fiscal year 2023. The bonds presently generate income of about 3.3% per year based on purchase price. Our expectation is that we will hold the corporate bonds to their maturity dates and redeem them at our amortized cost.

F- 22

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The amortized cost, unrealized gains and losses, and fair market values of our marketable securities Company had no held to maturity at September 25, 2021 are summarized as follows:

	Amortized Cost	Gross		Gross		Fair	
		Unrealized		Unrealized		Market	
		Gains	Losses	Losses	Value		
						(in thousands)	
Corporate Bonds	\$ 12,027	\$ 123	\$ 18	\$ 12,132			
Total marketable securities held to maturity	\$ 12,027	\$ 123	\$ 18	\$ 12,132			

The amortized cost, unrealized gains and losses, and fair market values of our marketable securities available for sale at September 25, 2021 are summarized as follows:

	Amortized Cost	Gross		Gross		Fair	
		Unrealized		Unrealized		Market	
		Gains	Losses	Losses	Value		
						(in thousands)	
Mutual Funds	\$ 3,588	\$ -	\$ 536	\$ 536	\$ 3,052		
Preferred Stock	6,892	175	35	35	7,032		

Total marketable securities available for sale	\$ 10,480	\$ 175	\$ 571	\$ 10,084
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securities. The amortized cost and fair value of the Company's held to maturity securities by contractual maturity at September 24, 2022 and September 25, 2021 September 24, 2022 are summarized as follows:

	September 24, 2022		September 25, 2021	
	Fair		Fair	
	Amortized	Market	Amortized	Market
	Cost	Value	Cost	Value
(in thousands)				
Due in one year or less	\$ 4,011	\$ 3,990	\$ 7,980	\$ 8,080
Due after one year through five years	-	-	4,047	4,052
Due after five years through ten years	-	-	-	-
Total held to maturity securities	\$ 4,011	\$ 3,990	\$ 12,027	\$ 12,132
Less current portion	4,011	3,990	7,980	8,080
Long term held to maturity securities	\$ -	\$ -	\$ 4,047	\$ 4,052

	Fair	
	Amortized	
	Cost	Market
Due in one year or less	\$ 4,011	\$ 3,990
Due after one year through five years	-	-
Due after five years through ten years	-	-
Total held to maturity securities	\$ 4,011	\$ 3,990
Less current portion	4,011	3,990
Long term held to maturity securities	\$ -	\$ -

Proceeds from the sale and redemption of marketable securities were \$12.0 million \$9.7 million, \$60.9 million \$12.0 million, and \$73.2 million \$60.9 million in the years ended September 24, 2022, September 26, 2021, September 30, 2023, September 24, 2022, and September 26, 2020, September 25, 2021, respectively; with a loss of \$0.7 million in 2023, a gain of \$0.3 million in 2022 and a gain of \$0.2 million in 2021 and a gain of \$0.1 million in 2020.2021. We use the specific identification method to determine the cost of securities sold. An unrealized loss Unrealized gains of \$0.3 million \$0.7 million and an unrealized gain of \$0.8 million \$0.3 million were recorded in 20222023 and 2021,2022, respectively.

Total marketable securities held to maturity as of September 24, 2022 with credit ratings of BBB/BB/B had an amortized cost basis totaling \$4.0 million. This rating information was obtained September 30, 2022.

F- 23

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE D – INVENTORIES**

Inventories consist of the following:

	September 24,		September 25,		September	September
	2022		2021		30,	24,
					2023	2022
(in thousands)						
Finished goods	\$ 86,464		\$ 49,756		\$ 86,472	\$ 86,464
Raw materials		41,505		29,529		30,537
Packaging materials		16,637		11,168		12,484
						16,637

Equipment parts and other	35,867	32,707	42,046	35,867
Total inventories	\$ 180,473	\$ 123,160	\$ 171,539	\$ 180,473

F- 20

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE E – PROPERTY, PLANT AND EQUIPMENT**

Property, plant and equipment consist of the following:

	September 24, 2022	September 25, 2021	Estimated Useful Lives (in years)		
			(in thousands)		
Land	\$ 3,714	\$ 2,494		-	
Buildings	34,232	26,582	15	-	39.5
Plant machinery and equipment	374,566	343,716	5	-	20
Marketing equipment	274,904	258,624	5	-	7
Transportation equipment	11,685	10,315			5
Office equipment	45,865	34,648	3	-	5
Improvements	49,331	45,578	5	-	20
Construction in Progress	65,753	35,285			-
	860,050	757,242			
Less accumulated depreciation and amortization	524,683	490,055			
Property, plant and equipment, net	\$ 335,367	\$ 267,187			
September 30, 2023					
September 24, 2022			Estimated Useful Lives (years)		
(in thousands)					
Land	\$ 3,684	\$ 3,714		-	
Buildings	45,538	34,232		15-39.5	
Plant machinery and equipment	445,299	374,566		5-20	
Marketing equipment	296,482	274,904		5-7	
Transportation equipment	14,367	11,685		5	
Office equipment	47,393	45,865		3-5	
Improvements	51,319	49,331		5-20	
Construction in Progress	56,116	65,753		-	
	960,198	860,050			
Less accumulated depreciation	574,295	524,683			
Property, plant and equipment, net	\$ 385,903	\$ 335,367			

Depreciation expense was \$49.7 million \$56.6 million, \$46.8 million \$49.7 million, and \$49.8 million \$46.8 million for fiscal years 2023, 2022 2021 and 2020, 2021, respectively.

F- 24

F- 21

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE F – GOODWILL AND INTANGIBLE ASSETS**

Our reportable segments are Food Service, Retail Supermarket and Frozen Beverages.

**Intangible Assets**

The carrying amount of acquired intangible assets for the reportable segments are as follows:

	<b>September 24, 2022</b>		<b>September 25, 2021</b>	
	<b>Gross</b>		<b>Gross</b>	
	<b>Carrying</b>	<b>Accumulated</b>	<b>Carrying</b>	<b>Accumulated</b>
	<b>Amount</b>	<b>Amortization</b>	<b>Amount</b>	<b>Amortization</b>
<b>FOOD SERVICE</b>				
Indefinite lived intangible assets				
Trade names	\$ 85,872	\$ -	\$ 10,408	\$ 812
Amortized intangible assets				
Non compete agreements	670	670	670	670
Franchise agreements	8,500	212	-	-
Customer relationships	22,900	7,790	13,000	6,188
Technology	23,110	576	-	-
License and rights	1,690	1,481	1,690	1,396
<b>TOTAL FOOD SERVICE</b>	<b>\$ 142,742</b>	<b>\$ 10,729</b>	<b>\$ 25,768</b>	<b>\$ 9,066</b>
<b>RETAIL SUPERMARKETS</b>				
Indefinite lived intangible assets				
Trade names	\$ 11,938	\$ -	\$ 12,777	\$ 461
Amortized intangible Assets				
Trade names	649	649	649	649
Customer relationships	7,907	6,693	7,907	5,931
<b>TOTAL RETAIL SUPERMARKETS</b>	<b>\$ 20,494</b>	<b>\$ 7,342</b>	<b>\$ 21,333</b>	<b>\$ 7,041</b>
<b>FROZEN BEVERAGES</b>				
Indefinite lived intangible assets				
Trade names	\$ 9,315	\$ -	\$ 9,315	\$ -
Distribution rights	36,100	-	36,100	-
Amortized intangible assets				
Customer relationships	1,439	545	1,439	400
Licenses and rights	1,400	1,142	1,400	1,072

TOTAL FROZEN BEVERAGES	\$ 48,254	\$ 1,687	\$ 48,254	\$ 1,472		
CONSOLIDATED	\$ 211,490	\$ 19,758	\$ 95,355	\$ 17,579		
<b>September 30, 2023</b>						
<b>Gross</b>		<b>Gross</b>				
<b>Carrying</b>		<b>Accumulated</b>		<b>Carrying</b>		
<b>Amount</b>		<b>Amortization</b>		<b>Amount</b>		
<b>September 24, 2022</b>						
<b>Amortization</b>						
FOOD SERVICE						
Indefinite lived intangible assets						
Trade names	\$ 84,194	\$ -	\$ 85,872	\$ -		
Amortized intangible assets						
Non-compete agreements	-	-	670	670		
Franchise agreements	8,500	1,063	8,500	212		
Customer relationships	22,900	10,080	22,900	7,790		
Technology	23,110	2,879	23,110	576		
License and rights	1,690	1,565	1,690	1,481		
TOTAL FOOD SERVICE	\$ 140,394	\$ 15,587	\$ 142,742	\$ 10,729		
RETAIL SUPERMARKETS						
Indefinite lived intangible assets						
Trade names	\$ 11,938	\$ -	\$ 11,938	\$ -		
Amortized intangible Assets						
Trade names	-	-	649	649		
Customer relationships	7,687	7,256	7,907	6,693		
TOTAL RETAIL SUPERMARKETS	\$ 19,625	\$ 7,256	\$ 20,494	\$ 7,342		
FROZEN BEVERAGES						
Indefinite lived intangible assets						
Trade names	\$ 9,315	\$ -	\$ 9,315	\$ -		
Distribution rights	36,100	-	36,100	-		
Amortized intangible assets						
Customer relationships	1,439	689	1,439	545		
Licenses and rights	1,400	1,212	1,400	1,142		
TOTAL FROZEN BEVERAGES	\$ 48,254	\$ 1,901	\$ 48,254	\$ 1,687		
CONSOLIDATED	\$ 208,273	\$ 24,744	\$ 211,490	\$ 19,758		

The gross carrying amount of intangible assets is determined by applying a discounted cash flow model to the future sales and earnings associated with each intangible asset or is set by contract cost. The amortization period used for definite lived intangible assets is set by contract period or by the period over which the bulk of the discounted cash flow is expected to be generated. We currently believe that we will receive the benefit from the use of the trade names and distribution rights classified as indefinite lived intangible assets indefinitely and they are therefore not amortized.

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Licenses and rights, customer relationships, franchise agreements, technology and non-compete agreements are being amortized by the straight-line method over periods ranging from 2 to 20 years and amortization expense is reflected throughout operating expenses.

F - 22

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Amortizing and indefinite lived intangibles are reviewed for impairment as events or changes in circumstances occur indicating that the carrying amount of the asset may not be recoverable. Indefinite lived intangibles are also reviewed annually at year end for impairment. Cash flow and sales analyses are used to assess impairment. The estimates of future cash flows and sales involve considerable management judgment and are based upon assumptions about expected future operating performance which include Level 3 inputs such as annual growth rates and discount rates. Assumptions used in these forecasts are consistent with internal planning. The actual cash flows and sales could differ from management's estimates due to changes in business conditions, operating performance, economic conditions, competition, and consumer preferences.

In connection with our annual impairment assessment conducted during the fourth quarter of 2022, we determined that the carrying amounts of three trade names exceeded their fair value as of September 24, 2022. As a result, the Company recorded an indefinite lived intangible asset impairment charge of \$1.0 million in the fourth quarter of 2022. The intangible asset impairment charge is reflected in Intangible asset impairment charges in the Consolidated Statements of Earnings. Of the total The \$1.7 million intangible asset impairment charge \$0.6 million related to trade names in the Food Service segment and \$0.4 million related to trade names in the Retail Supermarket segment.

There were no intangible assets acquired in the fiscal year 2023. In fiscal year 2022, intangible assets of \$118.2 million were added in the food service segment from the acquisition of Dippin' Dots in the quarter ended June 25, 2022. There were no intangible assets acquired in the fiscal year 2021. In fiscal year 2020, intangible assets of \$23.0 million were added in the frozen beverages segment from the acquisition of ICEE Distributors in the quarter ended December 28, 2019 and \$6.9 million from the acquisition of BAMA ICEE in the quarter ended March 28, 2020.

Aggregate amortization expense of intangible assets for the fiscal years 2023, 2022, 2021 and 2020 was \$3.5 million, \$6.5 million, \$2.6 million, \$3.5 million, and \$3.2 million, respectively.

Estimated amortization expense for the next five fiscal years is approximately \$6.7 million in 2023, \$6.2 million in 2024, \$6.4 million in 2025, \$5.6 million in 2026, \$4.6 million in 2027, and \$4.8 million in 2028.

F - 26

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
2028.

The weighted amortization period of the intangible assets, in total, is 10.4 years. The weighted amortization period by intangible asset class is 10 years for Technology, 10 years for Customer relationships, 20 years for Licenses & rights, and 10 years for Franchise agreements.

**Goodwill**

The carrying amounts of goodwill for the reportable segments are as follows:

	Food Service				Retail Supermarket				Frozen Beverages								<b>Total</b>		Food Service				Retail Supermarket				Frozen Beverages				<b>Total</b>
September 30, 2023																	\$ 124,426	\$ 4,146												\$ 185,070	
September 24, 2022	\$ 123,776		\$ 4,146		\$ 56,498		\$ 184,420			\$ 123,776		\$ 4,146		\$ 56,498														\$ 184,420			
September 25, 2021	\$ 61,189		\$ 4,146		\$ 56,498		\$ 121,833																								

The carrying value of goodwill is determined based on the excess of the purchase price of acquisitions over the estimated fair value of tangible and intangible assets. Goodwill is not amortized but is evaluated annually at year end by management for impairment. Our impairment analysis for fiscal years 2023, 2022 and 2021 was based on a combination of the income approach, which estimates the fair value of reporting units based on discounted cash flows, and the market approach, which estimates the fair value of reporting units based on comparable market prices and multiples. Under the income approach the Company used a discounted cash flow which requires Level 3 inputs such as: annual growth rates, discount rates based upon the weighted average cost of capital and terminal values based upon current stock market multiples. There were no impairment charges to goodwill in fiscal years 2023, 2022 and 2021.

In fiscal year 2023, goodwill of \$0.7 million was added in the food service segment from measurement period adjustments related to the prior year acquisition of Dippin' Dots. In fiscal year 2022, goodwill of \$62.6 million was added in the food service segment from the acquisition of Dippin' Dots in the quarter ended June 25, 2022. No goodwill was acquired in fiscal years 2021. In fiscal year 2020, goodwill of \$15.8 million was added in the frozen beverages segment from the acquisition of ICEE Distributors in the quarter ended December 28, 2019 and \$3.5 million from the acquisition of BAMA ICEE in the quarter ended March 28, 2020.

F - 23

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE G – LONG-TERM DEBT**

In December 2021, the Company entered into an amended and restated loan agreement (the "Credit Agreement") with our existing banks which provided for up to a \$50 million revolving credit facility repayable in December 2026.

Interest accrues, at the Company's election at (i) the BSBY Rate (as defined in the Credit Agreement), plus an applicable margin, based upon the Consolidated Net Leverage Ratio, as defined in the Credit Agreement, or (ii) the Alternate Base Rate (a rate based on the higher of (a) the prime rate announced from time-to-time by the Administrative Agent, (b) the Federal Reserve System's federal funds rate, plus 0.50% or (c) the Daily BSBY Rate, plus an applicable margin). The Alternate Base Rate is defined in the Credit Agreement.

The Credit Agreement requires the Company to comply with various affirmative and negative covenants, including without limitation (i) covenants to maintain a minimum specified interest coverage ratio and maximum specified net leverage ratio, and (ii) subject to certain exceptions, covenants that prevent or restrict the Company's ability to pay dividends, engage in certain mergers or acquisitions, make certain investments or loans, incur future indebtedness, alter its capital structure or line of business, prepay subordinated indebtedness, engage in certain transactions with affiliates, or amend its organizational documents. As of September 24, 2022, September 30, 2023, the Company is in compliance with all financial covenants of the Credit Agreement.

On June 21, 2022, the Company entered into an amendment to the Credit Agreement, the "Amended Credit Agreement" which provided for an incremental increase of \$175 million in available borrowings. The Amended Credit Agreement also includes an option to increase the size of the revolving credit facility by up to an amount not to exceed the greater of \$225 million or, \$50 million plus the Consolidated EBITDA of the Borrowers, subject to the satisfaction of certain terms and conditions.

As of September 24, 2022, \$55.0 million September 30, 2023, \$27.0 million was outstanding under the Amended Credit Agreement with a weighted average interest rate of 3.87% 6.48%. These borrowings have been classified as Long-Term Debt on the Company's Balance Sheet. As of September 24, 2022, September 30, 2023, the amount available under the Amended Credit Agreement was \$160.2 million, \$188.2 million, after giving effect to the outstanding letters of credit. As of September 25, 2021, there were no September 24, 2022, \$55.0 million was outstanding balances under the Credit Agreement. As of September 24, 2022, the amount available under the Amended Agreement was \$160.2 million, after giving effect to the outstanding letters of credit.

F- 27  
F - 24

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE H – INCOME TAXES**

Income tax expense (benefit) is as follows:

	Fiscal year ended		
	September 24, 2022	September 25, 2021	September 26, 2020
	(in thousands)		
<b>Current</b>			
U.S. Federal	(374 )	\$ 13,964	\$ 1,992
Foreign	2,854	860	193
State	3,210	6,431	(1,517 )
<b>Total current expense</b>	<b>5,690</b>	<b>21,255</b>	<b>668</b>
<b>Deferred</b>			
U.S. Federal	10,834	\$ (145 )	\$ 3,139
Foreign	(394 )	(353 )	(536 )
State	(1,611 )	(2,338 )	(110 )
<b>Total deferred (benefit) expense</b>	<b>8,829</b>	<b>(2,836 )</b>	<b>2,493</b>
<b>Total expense</b>	<b>\$ 14,519</b>	<b>\$ 18,419</b>	<b>\$ 3,161</b>
<b>Current</b>			
U.S. Federal	\$ 6,447	\$ (374 )	\$ 13,964
Foreign	6,149	2,854	860
State	4,349	3,210	6,431
<b>Total current expense</b>	<b>16,945</b>	<b>5,690</b>	<b>21,255</b>
<b>Deferred</b>			
U.S. Federal	\$ 12,134	\$ 10,834	\$ (145 )
Foreign	232	(394 )	(353 )
State	(703 )	(1,611 )	(2,338 )
<b>Total deferred expense (benefit)</b>	<b>11,663</b>	<b>8,829</b>	<b>(2,836 )</b>
<b>Total expense</b>	<b>\$ 28,608</b>	<b>\$ 14,519</b>	<b>\$ 18,419</b>

The provisions for income taxes differ from the amounts computed by applying the statutory federal income tax rate of 21% for the fiscal years ended 2023, 2022 and 2021 to earnings before income taxes for the following reasons:

	Fiscal year ended		
	September 24, 2022	September 25, 2021	September 26, 2020
	(in thousands)		
Income taxes at federal statutory rates	\$ 12,968	\$ 15,545	\$ 4,508
Increase (decrease) in taxes resulting from:			

State income taxes, net of federal income tax benefit	1,261	3,233	(1,285 )
Share-based compensation	162	(124 )	(183 )
Other, net	128	(235 )	121
Income tax expense	<u>\$ 14,519</u>	<u>\$ 18,419</u>	<u>\$ 3,161</u>
	<b>Fiscal year ended</b>		
	<b>September 30, 2023</b>	<b>September 24, 2022</b>	<b>September 25, 2021</b>
	(in thousands)		
Income taxes at federal statutory rates	\$ 22,578	\$ 12,968	\$ 15,545
Increase (decrease) in taxes resulting from:			
State income taxes, net of federal income tax benefit	2,732	1,261	3,233
Share-based compensation	62	162	(124 )
Tax effect in jurisdictions where rates differ from federal statutory rate	1,837	424	156
Other, net	1,399	(296 )	(391 )
Income tax expense	<u>\$ 28,608</u>	<u>\$ 14,519</u>	<u>\$ 18,419</u>

Our effective tax rate in fiscal 2022 was 23.5% and 26.6%. Our effective tax rate in our fiscal 2021 year was 24.9%. Net earnings for the 2020 year benefited from a reduction in income tax expense related to state deferred taxes 23.5% and provision to return adjustments of approximately \$2.2 million. Excluding these benefits, our effective tax rate in our fiscal 2020 year 2021 was 25.0% 24.9%.

F- 28

F - 25

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

Deferred tax assets and liabilities consist of the following:

	<b>Fiscal year ended</b>		<b>Fiscal year ended</b>	
	<b>September 24, 2022</b>		<b>September 25, 2021</b>	
	2022	2021	2023	2022
(in thousands)				
Deferred tax assets:				
Vacation accrual	\$ 1,321	\$ 1,359	\$ 1,215	\$ 1,321
Capital loss carry forwards	17	14	224	17
Unrealized gains/losses	504	598	451	504
Insurance accrual	3,614	3,918		
Accrued insurance liability				3,511 3,614
Operating lease liabilities	14,521	16,235	23,996	14,521
Deferred income	10	30	44	10
Allowances	2,598	2,155	2,879	2,598
Inventory capitalization	1,620	1,108	1,702	1,620
Share-based compensation	1,680	1,754	1,960	1,680
Net operating loss	538	617	940	538
Payroll tax accrual	1,142	2,307	-	1,142
Bonus accrual				2,282 -

Foreign tax credit	404	404	250	404
Total deferred tax assets	27,969	30,499	39,454	27,969
Valuation allowance	(521)	(612)	(675)	(521)
Total deferred tax assets, net	27,448	29,887	38,779	27,448
Deferred tax liabilities:				
Amortization of goodwill and other intangible assets	32,680	31,540	35,363	32,680
Depreciation of property, plant and equipment	51,972	44,924		
Depreciation of property, plant and equipment			61,185	51,972
Right-of-use assets	13,058	14,773	22,688	13,058
Accounting method change 481(a)	145	228	853	145
Total deferred tax liabilities	97,855	91,465	120,089	97,855
Total deferred tax liabilities, net	\$ 70,407	\$ 61,578	\$ 81,310	\$ 70,407

As of **September 24, 2022, September 30, 2023**, we have federal and state capital loss carry forwards of approximately **\$2.0 million** **\$0.8 million** primarily from the sale of marketable securities in fiscal year 2017 and unrealized losses incurred in fiscal years 2019 and 2020. These carry forwards began to expire in fiscal 2021. Except for current year usage, we have no foreseeable capital gains that would allow us to use this asset. Accordingly, we have recorded a valuation allowance for the full amount of this deferred tax asset.

As of **September 24, 2022, September 30, 2023**, we have a federal net operating loss carry forward of approximately **\$2.5 million** **\$2.2 million** from the PHILLY SWIRL acquisition. These carry forwards are subject to an annual limitation under Code Section 382 of approximately \$0.4 million and will expire in 2033. Additionally, as of **September 30, 2023**, we have state net operating loss carry forwards of approximately **\$0.5 million**. These state operating losses begin to expire in 2034. We have determined there are no limitations to the total use of **this these tax asset assets** and, accordingly, have not recorded a valuation allowance for **this these deferred tax asset**.

F- 29

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**assets.**

We have undistributed earnings of our Mexican and Canadian subsidiaries. We are no longer permanently reinvested in earnings of our foreign subsidiaries for any year. No additional U.S. federal income taxes are anticipated if our undistributed earnings in our Mexican and Canadian subsidiaries were repatriated to the U.S. However, if such funds were repatriated, a portion of the funds remitted may be subject to applicable state income taxes and non-U.S. income and withholding taxes. The amount of unrecognized deferred income tax liabilities related to potential state income tax and foreign withholding taxes is immaterial.

The Coronavirus, Aid, Relief and Economic Security ("CARES") Act was signed into law on **March 27, 2020, March 27, 2020**, which introduced and revised numerous provisions including a technical correction to qualified improvement property for assets placed in service after 2017 through 2022 to allow for immediate depreciation to be claimed on these assets and the deferral of employer's share of certain payroll taxes. As a result of the CARES Act, we deferred \$4.3 million of payroll taxes as of **September 24, 2022, September 24, 2022**. No payroll taxes were deferred as of **September 30, 2023**.

F - 26

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**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

On **August 16, 2022, August 16, 2022**, the Inflation Reduction Act of 2022 ("IRA") was signed into law. The IRA made several changes to the U.S. tax code effective after **December 31, 2022, December 31, 2022**, including, but not limited to, a 15% minimum tax on large corporations with average annual financial statement income of more than **\$1 billion** **\$1 billion** for a three tax-year period and a 1% excise tax on public company stock buybacks, which will be accounted for in treasury stock. We do not expect these changes to have a material impact on our provision for income taxes or financial statements.

**NOTE I □ COMMITMENTS**

We are a party to litigation which has arisen in the normal course of business which management currently believes will not have a material adverse effect on our financial condition or results of operations.

We self-insure, up to loss limits, certain insurable risks such as workers' compensation, automobile, and general liability claims. Accruals for claims under our self-insurance program are recorded on a claims incurred basis. Our total recorded liability for all years' claims incurred but not yet paid was \$13.4 million and \$13.7 million at September 30, 2023 and \$14.5 million at September 24, 2022 and September 25, 2021, September 24, 2022, respectively. In connection with certain self-insurance agreements, we customarily enter into letters of credit arrangements with our insurers. At September 24, 2022 both September 30, 2023, and at September 25, 2021, September 24, 2022, we had outstanding letters of credit totaling \$9.8 million and \$9.3 million, respectively.

We have a self-insured medical plan which covers approximately 1,700 1,800 of our employees. We record a liability for incurred but not yet reported or paid claims based on our historical experience of claims payments and a calculated lag time period. Our recorded liability at September 24, 2022 September 30, 2023 and September 25, 2021 September 24, 2022 was \$1.8 million \$2.0 million and \$1.8 million, respectively.

#### NOTE J □ CAPITAL STOCK

In our fiscal year ended September 26, 2020, we purchased With the exception of shares withheld to cover taxes associated with the vesting of certain restricted stock units held by officers and retired 65,648 shares of our common stock at a cost of \$9.0 million.

We employees, we did not purchase any shares of our common stock in our fiscal years ended September 25, 2021 September 30, 2023, September 24, 2022, and September 24, 2022.

F- 30

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J & J SNACK FOODS CORP. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
September 25, 2021.

#### NOTE K – STOCK-BASED COMPENSATION

We have a Long-Term Incentive Plan (the "Plan"). Pursuant to the Plan, stock options, which qualify as incentive stock options as well as stock options which are nonqualified, restricted stock units, and performance awards may be granted to officers and our key employees.

The exercise price of incentive stock options is at least the fair market value of the common stock on the date of grant. The exercise price for nonqualified options is determined by a committee of the Board of Directors. The options are generally exercisable after three years and expire no later than ten years from date of grant. The fair value of each option grant is estimated on the date of grant using the Black-Scholes options-pricing model. Forfeitures are recognized as they occur.

Each restricted stock unit granted will be the equivalent in value to one share of common stock, and grants will generally vest over three years, with thirty-three and one-third percent (33%) of the award vesting every 12 months from the date of the award. The fair value of the grant is determined based upon the closing price of the Company's stock on the date of grant.

Performance awards may include (i) specific dollar-value target awards, (ii) performance units, or (iii) performance shares. The vesting of performance based awards, if any, is dependent upon the achievement of certain performance targets. If the performance standards are not achieved, all unvested units will expire, and any accrued expense will be reversed. The fair value of the grant is determined based upon the closing price of the Company's stock on the date of grant.

F- 27

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J & J SNACK FOODS CORP. AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

There are approximately 91,000 462,000 shares reserved under the Plan for which options, restricted stock units, and performance awards have not yet been issued. There are options that were issued under prior option plans that have since been replaced that are still outstanding.

We have an Employee Stock Purchase Plan ("ESPP") whereby employees purchase stock by making contributions through payroll deductions for six-month six-month periods. The purchase price of the stock is 85% of the lower of the market price of the stock at the beginning of the six-month six-month period or the end of the six-month six-month period. In fiscal years 2023, 20222021 and 20202021 employees purchased 17,231, 16,274 11,988 and 12,292 11,988 shares at average purchase prices of \$121.53, \$124.94, \$116.03, and \$121.62, \$116.03, respectively. ESPP expense of \$0.3 million \$0.6 million, \$0.6 million \$0.3 million, and \$0.4 million \$0.6 million was recognized for fiscal years 2023, 20222021 and 2020,2021, respectively.

F- 31

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J & J SNACK FOODS CORP. AND SUBSIDIARIES

Stock Options

A summary of the status of our stock option plans as of fiscal years 2023, 2022, 2021 and 2020, and the changes during the years ended on those dates is represented below:

	Incentive Stock Options		Nonqualified Stock Options		Incentive Stock Options		Nonqualified Stock Options	
	Stock Options	Weighted-Average Price	Stock Options Outstanding	Weighted-Average Price	Stock Options	Weighted-Average Price	Stock Options Outstanding	Weighted-Average Price
		Outstanding	Exercise Price	Outstanding	Exercise Price	Outstanding	Exercise Price	Outstanding
Balance, September 28, 2019	434,152	136.53	362,742	118.19				
Granted	124,414	126.33	37,074	125.83				
Exercised	(51,350)	109.73	(24,182)	53.43				
Canceled	(36,796)	138.34	(29,192)	135.79				
Balance, September 26, 2020	470,420	136.62	346,442	122.04	470,420	136.62	346,442	122.04
Granted	111,862	165.53	43,970	160.14	111,862	165.53	43,970	160.14
Exercised	(102,976)	120.83	(55,453)	120.92	(102,976)	120.83	(55,453)	120.92
Canceled	(31,684)	143.74	(41,222)	95.95	(31,684)	143.74	(41,222)	95.95
Balance, September 25, 2021	447,622	146.98	293,737	132.29	447,622	146.98	293,737	132.29
Granted	103,405	132.38	11,545	132.38	103,405	132.38	11,545	132.38
Exercised	(67,782)	131.35	(60,581)	107.17	(67,782)	131.35	(60,581)	107.17
Canceled	(49,886)	150.85	(36,383)	140.40	(49,886)	150.85	(16,383)	151.50
Balance, September 24, 2022	433,359	145.48	208,318	138.19	433,359	146.98	228,318	132.29
Granted					-	-	-	-
Exercised					(83,401)	140.30	(11,294)	137.81
Canceled					(78,137)	143.96	(5,646)	153.04
Balance, September 30, 2023					271,821	147.45	211,378	140.79
Exercisable Options September 24, 2022	139,174	154.62	107,565	123.65				
Exercisable Options September 30, 2023					102,158	145.91	161,128	136.55

There were no incentive stock option grants in fiscal year 2023. The weighted-average fair value of incentive stock options granted during fiscal years ended September 26, 2022, September 25, 2021, September 24, 2022 and September 26, 2020 September 25, 2021 was \$23.36 and \$31.20, and \$14.43, respectively. There were no non-qualified stock options grants in fiscal year 2023. The weighted-average fair value of non-qualified stock options granted during the fiscal years ended September 24, 2022 and September 26, 2020 September 25, 2021 was \$23.36 \$29.76 and \$14.32 \$29.76, respectively. The total intrinsic value of stock options exercised was \$2.1 million, \$4.1 million, \$6.0 million and \$5.7 million \$6.0 million in fiscal years 2023, 2022, 2021 and 2020, respectively.

The total cash received from these option exercises was \$14.1 million \$13.1 million, \$18.7 million \$14.1 million and \$6.4 million \$18.7 million in fiscal years 2023, 2022, 2021 and 2020, respectively; and the actual tax benefit realized from the tax deductions from these option exercises was \$0.1 million, \$0.7 million, \$1.2 million and \$1.1 million \$1.2 million in fiscal years 2023, 2022, 2021 and 2020, respectively.

At September 24, 2022, September 30, 2023, the Company has unrecognized compensation expense of approximately \$5.2 million \$2.1 million related to stock options to be recognized over the next three fiscal years.

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

The following table summarizes information about incentive stock options outstanding as of **September 24, 2022**:**September 30, 2023**:

Range of Exercise Prices	Range of Exercise Prices	Options Outstanding			Options Exercisable			Options Outstanding			Options Exercisable		
		Number Outstanding	Weighted-Average	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding
		at September 24,	Remaining Contractual	Exercise	at September 24,	Remaining Exercise	at September 30,	Remaining Contractual	Exercise	at September 30,	Remaining Exercise	at September 30,	Remaining Exercise
Exercise Prices	Prices	2022	Life	Price	2022	Price	Exercise Prices	2023	Life	2023	Price	Exercise Prices	2023
\$125.83 - \$158.97		253,675	3.0	\$ 131.93	54,966	\$ 141.30	-\$158.97	136,548	3.0	\$ 130.26	48,508	\$ 126.27	
\$163.29 - \$192.13		179,684	2.7	\$ 164.61	84,208	\$ 163.31	-\$192.13	135,273	1.8	\$ 164.81	53,650	\$ 163.67	
Total options		433,359			139,174	154.62		271,821			102,158	145.91	

The following table summarizes information about nonqualified stock options outstanding as of **September 24, 2022**:**September 30, 2023**:

Range of Exercise Prices	Range of Exercise Prices	Options Outstanding			Options Exercisable			Options Outstanding			Options Exercisable		
		Number Outstanding	Weighted-Average	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding	Weighted-Average	Number Outstanding
		at September 24,	Remaining Contractual	Exercise	at September 24,	Remaining Exercise	at September 30,	Remaining Contractual	Exercise	at September 30,	Remaining Exercise	at September 30,	Remaining Exercise
Exercise Prices	Prices	2022	Life	Price	2022	Price	Exercise Prices	2023	Life	2023	Price	Exercise Prices	2023
\$80.79 - \$117.85		60,000	2.0	\$ 97.63	60,000	\$ 97.63							
\$117.85 - \$153.65		82,544	2.8	\$ 140.22	23,573	\$ 149.39							
\$94.24							-\$119.44	60,000	2.0	\$ 110.51	60,000	\$ 110.51	
\$125.83							-\$153.65	91,544	4.5	\$ 139.28	61,784	\$ 135.71	
\$163.29 - \$191.40		65,774	2.4	\$ 172.64	23,992	\$ 163.42	-\$191.40	59,834	3.1	\$ 173.46	39,344	\$ 177.58	
Total options		208,318			107,565	123.65		211,378			161,128	136.55	

Restricted Stock Units and Performance Awards

The Company issued 9,200 A summary of our service share units ("RSU")'s as of fiscal years 2023 and 2022 and the changes during the years ended on those dates is represented below. No RSUs were granted, vested, or cancelled in fiscal 2022 with a weighted average grant date fair value per share of \$154.85. The weighted average remaining contractual life is approximately 2.1 years, and the aggregate intrinsic value is approximately \$1.3 million. 2021.

				Weighted-Average		Weighted-Average		
				Number of Performance Share Units	Grant-Date	Remaining Contractual Life	Aggregate Intrinsic Value	
							Performance Share Units	Fair Value
							Per Share	Value
Balance, September 25, 2021				-	-	-	-	-
Granted				9,200			154.85	

Vested	-	-	
Canceled	-	-	
Balance, September 24, 2022	9,200	154.85	2.1
Granted	21,864	154.32	
Vested	(3,165 )	154.94	
Canceled	-	-	
Balance, September 30, 2023	27,899	154.46	2.2
			4,566

F - 29

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

As of September 24, 2022, September 30, 2023, the Company has unrecognized compensation expense of approximately \$0.6 million \$2.5 million related to the RSUs. No RSUs' vested, or were cancelled in fiscal 2022. No RSUs' were granted, vested, or cancelled in fiscal 2021 or fiscal 2020.

The Company issued 8,868 Performance Share Units

A summary of our performance share units ("PSU")'s as of fiscal years 2023 and 2022 with a weighted average grant date fair value per share of \$155.01. The weighted average remaining contractual life is approximately 2.1 years, and the aggregate intrinsic value changes during the years ended on those dates is approximately \$1.2 million. As represented below. The shares are represented at the target award amounts based upon the respective performance share agreements. Actual shares that will vest depend on the level of September 24, 2022, attainment of the Company had no unrecognized compensation expense related to the PSU's. No PSU's vested, or were cancelled in fiscal 2022, performance-based criteria. No PSU's were granted, vested, or cancelled in fiscal 2021 or fiscal 2020.2021.

	Number of Performance Share Units	Weighted- Average	Weighted- Average	Aggregate Intrinsic Value
		Grant-Date	Remaining Contractual	
		Fair Value Per Share	Life	
Balance, September 25, 2021	-	-	-	-
Granted	8,868	155.01		
Vested	-	-	-	
Canceled	-	-	-	
Balance, September 24, 2022	8,868	155.01	2.1	
Granted	21,260	155.29		
Vested	-	-	-	
Canceled (1)	(8,868 )	155.01		
Balance, September 30, 2023	21,260	155.29	2.2	3,479

(1) Includes adjustments for performance achievement.

As of September 30, 2023, the Company has unrecognized compensation expense of approximately \$2.4 million related to the PSU's.

**NOTE L - 401(k) PROFIT SHARING PLAN**

We maintain a 401(k) profit-sharing plan for our employees. Under this plan, we may make discretionary profit-sharing and matching 401(k) contributions. Contributions of \$2.5 million \$2.8 million, \$2.3 million \$2.5 million, and \$2.4 million \$2.3 million were made in fiscal years 2023, 2022, 2021, and 2020, 2021, respectively.

F - 30

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE M – CASH FLOW INFORMATION**

The following is supplemental cash flow information:

	<b>Fiscal year ended</b>		
	<b>September 24, 2022</b>	<b>September 25, 2021</b>	<b>September 26, 2020</b>
	(in thousands)		
<b>Cash paid for:</b>			
Interest	\$ 985	\$ 23	\$ 29
Income taxes	16,814	4,275	11,556
<b>Non cash items:</b>			
Obtaining a right-of-use asset in exchange for a lease liability	\$ 11,783	\$ 6,513	\$ 685
F- 33			

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

	<b>Fiscal year ended</b>		
	<b>September 30, 2023</b>	<b>September 24, 2022</b>	<b>September 25, 2021</b>
	(in thousands)		
<b>Cash paid for:</b>			
Interest	\$ 4,745	\$ 945	\$ 29
Income taxes	8,617	16,814	11,556
<b>Non cash items:</b>			
Obtaining a right-of-use asset in exchange for a lease liability	\$ 54,050	\$ 11,783	\$ 685

**NOTE N – SEGMENT REPORTING**

We principally sell our products to the food service and retail supermarket industries. Sales and results of our frozen beverages business are monitored separately from the balance of our food service business because of different distribution and capital requirements. We maintain separate and discrete financial information for the three operating segments mentioned above which is available to our Chief Operating Decision Maker. We have applied no aggregation criteria to any of these operating segments in order to determine reportable segments. Our three reportable segments are Food Service, Retail Supermarkets and Frozen Beverages. All inter-segment net sales and expenses have been eliminated in computing net sales and operating income. These segments are described below.

**Food Service**

The primary products sold by the food service Food Service segment are soft pretzels, frozen novelties, churros, handheld products and baked goods. Our customers in the food service Food Service segment include snack bars and food stands in chain, department and discount stores; malls and shopping centers; casual dining restaurants; fast food outlets; and casual dining restaurants; stadiums and sports arenas; leisure and theme parks; convenience stores; movie theatres; warehouse club stores; schools, colleges and other institutions. Within the food service industry, our products are purchased by the consumer primarily for consumption at the point-of-sale, point-of-sale or for take-away.

**Retail Supermarkets**

The primary products sold to the retail supermarket channel are soft pretzel products – including SUPERPRETZEL and AUNTIE ANNE'S, frozen novelties including LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, WHOLE FRUIT frozen fruit bars and sorbet, DOGSTERS ice cream style treats for dogs, PHILLY SWIRL cups and sticks, ICEE Squeeze-Up Tubes and handheld products. Within the retail supermarket channel, our frozen and prepackaged products are purchased by the consumer for consumption at home.

#### Frozen Beverages

The Company markets We sell frozen beverages to the foodservice industry primarily under the names ICEE, SLUSH PUPPIE and PARROT ICE which are sold primarily in the United States, Mexico and Canada. We also provide repair and maintenance service services to customers for customers' owned customer-owned equipment.

F- 34

F - 31

#### J & J SNACK FOODS CORP. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and Frozen Beverages reviews monthly detailed operating income statements and sales reports in order to assess performance and allocate resources to each individual segment. Sales and operating income are key variables monitored by the Chief Operating Decision Maker and management when determining each segment's and the company's financial condition and operating performance. In addition, the Chief Operating Decision Maker reviews and evaluates depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment. Information regarding the operations in these three reportable segments is as follows:

	September 24,	September 25,	September 26,	September	September	September
	2022	2021	2020	30,	24,	25,
	(52 weeks)	(52 weeks)	(52 weeks)	(53 weeks)	(52 weeks)	(52 weeks)
(in thousands)						
Sales to external customers:						
Food Service						
Soft pretzels	\$ 205,752	\$ 174,977	\$ 150,786	\$ 235,572	\$ 205,752	\$ 174,977
Frozen novelties	78,183	44,605	35,176	145,425	78,183	44,605
Churros	88,242	64,916	46,881	108,927	88,242	64,916
Handhelds	92,130	75,627	36,088	82,292	92,130	75,627
Bakery	381,526	342,609	332,514	378,149	381,526	342,609
Other	26,854	22,249	17,448	31,475	26,854	22,249
Total Food Service	<u>\$ 872,687</u>	<u>\$ 724,983</u>	<u>\$ 618,893</u>	<u>\$ 981,840</u>	<u>\$ 872,687</u>	<u>\$ 724,983</u>
Retail Supermarket						
Soft pretzels	\$ 61,925	\$ 54,990	\$ 49,157	\$ 60,272	\$ 61,925	\$ 54,990
Frozen novelties	108,911	100,059	88,743	115,807	108,911	100,059
Biscuits	24,695	24,197	28,317	25,074	24,695	24,197
Handhelds	5,640	7,574	12,303	16,655	5,640	7,574
Coupon redemption	(3,713)	(3,689)	(3,569)	(2,561)	(3,713)	(3,689)
Other	485	1,766	2,214	181	485	1,766
Total Retail Supermarket	<u>\$ 197,943</u>	<u>\$ 184,897</u>	<u>\$ 177,165</u>	<u>\$ 215,428</u>	<u>\$ 197,943</u>	<u>\$ 184,897</u>
Frozen Beverages						
Beverages	\$ 184,063	\$ 124,498	\$ 107,004	\$ 224,655	\$ 184,063	\$ 124,498
Repair and maintenance service	89,840	81,305	83,420	95,941	89,840	81,305
Machines revenue	33,601	26,953	33,986	37,933	33,601	26,953
Other	2,522	1,943	1,570	3,032	2,522	1,943

Total Frozen Beverages	\$ 310,026	\$ 234,699	\$ 225,980	\$ 361,561	\$ 310,026	\$ 234,699
Consolidated sales	\$ 1,380,656	\$ 1,144,579	\$ 1,022,038	\$ 1,558,829	\$ 1,380,656	\$ 1,144,579
Depreciation and amortization:						
Food Service	\$ 29,807	\$ 26,738	\$ 28,111	\$ 39,758	\$ 29,807	\$ 26,738
Retail Supermarket	1,536	1,671	1,577	1,966	1,536	1,671
Frozen Beverages	21,780	20,982	23,360	21,417	21,780	20,982
Total depreciation and amortization	\$ 53,123	\$ 49,391	\$ 53,048	\$ 63,141	\$ 53,123	\$ 49,391
Operating Income:						
Food Service	\$ 18,512	\$ 39,172	\$ 6,458	\$ 49,778	\$ 18,512	\$ 39,172
Retail Supermarket	9,487	25,914	23,202	9,375	9,487	25,914
Frozen Beverages	33,800	6,132	(12,466)	50,365	33,800	6,132
Total operating income	\$ 61,799	\$ 71,218	\$ 17,194	\$ 109,518	\$ 61,799	\$ 71,218
Capital expenditures:						
Food Service	\$ 61,738	\$ 38,558	\$ 34,798	\$ 79,388	\$ 61,738	\$ 38,558
Retail Supermarket	8,885	288	1,763	1,824	8,885	288
Frozen Beverages	16,668	14,732	21,256	23,525	16,668	14,732
Total capital expenditures	\$ 87,291	\$ 53,578	\$ 57,817	\$ 104,737	\$ 87,291	\$ 53,578
Assets:						
Food Service	\$ 893,045	\$ 799,149	\$ 738,033	\$ 903,518	\$ 893,045	\$ 799,149
Retail Supermarket	20,302	31,486	31,704	34,232	20,302	31,486
Frozen Beverages	303,619	291,584	286,816	339,486	303,619	291,584
Total assets	\$ 1,216,966	\$ 1,122,219	\$ 1,056,553	\$ 1,277,236	\$ 1,216,966	\$ 1,122,219

F- 35

F- 32

#### J & J SNACK FOODS CORP. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

##### NOTE O - ACCUMULATED OTHER COMPREHENSIVE LOSS

Changes to the components of accumulated other comprehensive loss are as follows:

	Fiscal Year Ended September 24, 2022 (in thousands)	Fiscal Year Ended September 30, 2023 (in thousands)	
		Foreign Currency	Foreign Currency Translation Adjustments
		Translation Adjustments	
Beginning Balance		\$ (13,383)	

Other comprehensive income (loss)		(330)
Ending Balance	\$	(13,713)
Beginning balance		\$ (13,713)
Other comprehensive income		3,547
Ending balance	\$	<u>(10,166)</u>

<b>Fiscal Year Ended September 25, 2021</b> (in thousands)		
<b>Foreign Currency</b> <b>Translation Adjustments</b>		
Beginning Balance	\$	(15,587 )
Other comprehensive income (loss)		2,204
Ending Balance	\$	<u>(13,383 )</u>
<b>Fiscal Year Ended September 24, 2022</b> (in thousands)		
<b>Foreign Currency</b> <b>Translation Adjustments</b>		
Beginning balance	\$	(13,383 )
Other comprehensive (loss)		(330 )
Ending balance	\$	<u>(13,713)</u>

#### **NOTE P – LEASES**

##### **General Lease Description**

We have operating leases with initial noncancelable lease terms in excess of one year covering the rental of various facilities and equipment. Certain of these leases contain renewal options and some provide options to purchase during the lease term. Our operating leases include leases for real estate from some of our office, warehouse, and manufacturing facilities as well as manufacturing and non-manufacturing equipment used in our business. The remaining lease terms for these operating leases range from 1 month to 12 years.

We have finance leases with initial noncancelable lease terms in excess of one year covering the rental of various equipment. These leases are generally for manufacturing and non-manufacturing equipment used in our business. The remaining lease terms for these finance leases range from 1 year to 5 years.

F-36

F-33

**J & J SNACK FOODS CORP. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

##### **Significant Assumptions and Judgments**

###### *Contract Contains a Lease*

In evaluating our contracts to determine whether a contract is or contains a lease, we considered the following:

- Whether explicitly or implicitly identified assets have been deployed in the contract; and

- Whether explicitly or implicitly identified assets have been deployed in the contract; and
- Whether we obtain substantially all of the economic benefits from the use of that underlying asset, and we can direct how and for what purpose the asset is used during the term of the contract.
- Whether we obtain substantially all of the economic benefits from the use of that underlying asset, and we can direct how and for what purpose the asset is used during the term of the contract.

#### *Allocation of Consideration*

In determining how to allocate consideration between lease and non-lease components in a contract that was deemed to contain a lease, we used judgment and consistent application of assumptions to reasonably allocate the consideration.

#### *Options to Extend or Terminate Leases*

We have leases which contain options to extend or terminate the leases. On a lease-by-lease basis, we have determined if the extension should be considered reasonably certain to be exercised and thus a right-of-use asset and a lease liability should be recorded.

#### *Discount Rate*

The discount rate for leases, if not explicitly stated in the lease, is the incremental borrowing rate, which is the rate of interest that a lessee would have to pay to borrow on a collateralized basis over a similar term an amount equal to the lease payments in a similar economic environment.

We used a discount rate to calculate the present value of the lease liability at the date of adoption. In the development of the discount rate, we considered our internal borrowing rate, treasury security rates, collateral, and credit risk specific to us, and our lease portfolio characteristics.

As of **September 24, 2022**, **September 30, 2023**, the weighted-average discount rate of our operating and finance leases was 4.4% and 3.9%, respectively. As of **September 24, 2022**, the weighted-average discount rate of our operating and finance leases was 3.3% and 3.2%, respectively. As of **September 25, 2021**, the weighted-average discount rate of our operating and finance leases was 3.3% and 3.2%, respectively

F- 37  
F- 34

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### J & J SNACK FOODS CORP. AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### **Amounts Recognized in the Financial Statements**

The components of lease expense were as follows:

	<b>Fiscal year ended</b>	<b>Fiscal year ended</b>
	<b>September 24, 2022</b>	<b>September 25, 2021</b>
Operating lease cost in Cost of goods sold and Operating Expenses	\$ 15,611	\$ 15,471
Finance lease cost:		
Amortization of assets in Cost of goods sold and Operating Expenses	\$ 160	\$ 346
Interest on lease liabilities in Interest expense & other	13	25
Total finance lease cost	\$ 173	\$ 371
Short-term lease cost in Cost of goods sold and Operating Expenses	-	-
Total net lease cost	<u>\$ 15,784</u>	<u>\$ 15,842</u>
<b>Fiscal year ended</b>		
<b>September 30, 2023</b>		
Operating lease cost in Cost of goods sold and Operating expenses	\$ 17,352	\$ 15,611

Finance lease cost:

Amortization of assets in Cost of goods sold and Operating expenses	\$ 270	\$ 160
Interest on lease liabilities in Interest expense & other	22	13
Total finance lease cost	\$ 292	\$ 173
Short-term lease cost in Cost of goods sold and Operating expenses	-	-
Total net lease cost	\$ 17,644	\$ 15,784

Supplemental balance sheet information related to leases is as follows:

	September 24, 2022	September 25, 2021
Operating Leases		
Operating lease right-of-use assets	\$ 51,137	\$ 54,555
Current operating lease liabilities	\$ 13,524	\$ 13,395
Noncurrent operating lease liabilities	42,660	46,557
Total operating lease liabilities	\$ 56,184	\$ 59,952
Finance Leases		
Finance lease right-of-use assets in Property, plant and equipment, net	\$ 328	\$ 561
Current finance lease liabilities	\$ 124	\$ 182
Noncurrent finance lease liabilities	254	392
Total finance lease liabilities	\$ 378	\$ 574
	September 24, September 30, 2023	2022
Operating Leases		
Operating lease right-of-use assets	\$ 88,868	\$ 51,137
Current operating lease liabilities	\$ 16,478	\$ 13,524
Noncurrent operating lease liabilities	77,631	42,660
Total operating lease liabilities	\$ 94,109	\$ 56,184
Finance Leases		
Finance lease right-of-use assets in Property, plant and equipment, net	\$ 789	\$ 328
Current finance lease liabilities	\$ 201	\$ 124
Noncurrent finance lease liabilities	600	254
Total finance lease liabilities	\$ 801	\$ 378

Supplemental cash flow information related to leases is as follows:

	Fiscal year ended September 24, 2022	Fiscal year ended September 25, 2021
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows from operating leases	\$ 16,505	\$ 15,651
Operating cash flows from finance leases	13	144
Financing cash flows from finance leases	279	25
Supplemental noncash information on lease liabilities arising from obtaining right-of-use assets	\$ 11,783	\$ 6,513

Supplemental noncash information on lease liabilities removed due to purchase of leased asset	\$	\$	
	Fiscal year ended		Fiscal year ended
	September 30, 2023		September 24, 2022
Cash paid for amounts included in the measurement of lease liabilities:			
Operating cash flows from operating leases	\$ 17,536	\$ 16,505	
Operating cash flows from finance leases	\$ 22	\$ 13	
Financing cash flows from finance leases	\$ 180	\$ 279	
Supplemental noncash information on lease liabilities arising from obtaining right-of-use assets	\$ 54,050	\$ 11,783	
Supplemental noncash information on lease liabilities removed due to purchase of leased asset	\$ -	\$ -	

As of **September 24, 2022, September 30, 2023**, the maturities of lease liabilities were as follows:

	Operating Leases	Finance Leases	Operating Leases	Finance Leases
2023	\$ 15,138	\$ 160		
2024	12,410	113	\$ 20,073	\$ 237
2025	8,969	53	16,312	189
2026	5,822	39	13,069	154
2027	4,762	32	11,983	153
2028			8,806	109
Thereafter	15,163	-	49,504	36
Total minimum payments	62,264	397	119,747	878
Less amount representing interest	(6,080)	(19)	(25,638)	(77)
Present value of lease obligations	\$ 56,184	\$ 378	\$ 94,109	\$ 801

As of **September 24, 2022 September 30, 2023**, the weighted-average remaining term of our operating and finance leases was 10.3 years and 4.2 years, respectively. As of **September 24, 2022**, the weighted average remaining term of our operating and finance leases was 5.8 years and 3.3 years, respectively.

F- 38

F- 35

#### J & J SNACK FOODS CORP. AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

##### NOTE Q – Related Parties

We have related party expenses for distribution and shipping related costs with NFI Industries, Inc. ("NFI"). Our director, Sidney R. Brown, is CEO and an owner of NFI Industries, Inc. In the fiscal years ended **2023, 2022, and 2021**, the Company paid NFI \$55.9 million, \$29.5 million and \$0.2 million, respectively. Of the amounts paid to NFI, the amount related to management services performed by NFI was \$0.8 million in fiscal year 2023, \$0.6 million in fiscal year 2022, and \$0.2 million in fiscal year 2021. The remainder of the costs related to amounts that were passed through to the third-party third-party distribution and shipping vendors that are being managed on the Company's behalf by NFI. As of **September 30, 2023, and September 24, 2022**, our consolidated balance sheet included related party trade payables of approximately \$3.4 million and \$2.9 million, respectively.

In June 2023, the Company began leasing a regional distribution center in Terrell, Texas that was constructed by, and is owned by, a subsidiary of NFI. The distribution center will be operated by NFI for the Company, pursuant to a Distribution Services Agreement. Under the Distribution Services Agreement, NFI will provide logistics and warehouse management services. NFI will continue to perform distribution-related management services for the Company as well. At the lease commencement date, \$28.7 million was recorded as an operating right-of-use asset, \$0.2 million was recorded as a current operating lease liability, and \$28.5 million was recorded as a non-current operating lease liability. As of the year ended September 30, 2023, \$28.4 million was recorded as an operating right-of-use asset, \$0.5 million was recorded as a current operating lease liability, and \$28.5 million was recorded as a non-current operating lease liability. Lease payments totaling \$0.2 million were made to NFI during the fiscal year ended September 30, 2023.

All agreements with NFI include terms that are consistent with those that we believe would have been negotiated at an arm's length with an independent party. As of September 24, 2022 our

#### NOTE R – SUBSEQUENT EVENTS

Events occurring after September 30, 2023, and through the date that these consolidated balance sheet financial statements were issued, were evaluated to ensure that any subsequent events that met the criteria for recognition have been included, related party trade payables of approximately \$2.9 million. We had no related party trade payable balance and are as of September 25, 2021 follows:

In October 2023, the Company began leasing a regional distribution center in Woolwich Township, New Jersey. At the lease commencement date, \$37.1 million was recorded as an operating right-of-use asset and \$37.1 million was recorded as a non-current operating lease liability. The distribution center will be operated by NFI for the Company, pursuant to the Distribution Services Agreement noted in Note Q.

F- 39

F- 36

#### J & J SNACK FOODS CORP. AND SUBSIDIARIES

#### SCHEDULE II -

#### SCHEDULE II – VALUATION AND QUALIFYING ACCOUNTS

(in thousands)

Year	Description	Opening		Charged to		Closing		Opening		Charged to		Closing				
		Balance		Expense	Deductions	Balance		Balance	Expense	Deductions	Balance					
2023												Allowance for estimated credit losses	\$ 2,158	\$ 1,428	\$ 404(1)	\$ 3,182
2022	Allowance for doubtful accounts	\$ 1,405		\$ 1,781		\$ 1,028	(1)	\$ 2,158				Allowance for estimated credit losses	\$ 1,405	\$ 1,781	\$ 1,028(1)	\$ 2,158
2021	Allowance for doubtful accounts	\$ 1,388		\$ 338		\$ 321	(1)	\$ 1,405				Allowance for estimated credit losses	\$ 1,388	\$ 338	\$ 321(1)	\$ 1,405
2020	Allowance for doubtful accounts	\$ 572		\$ 1,105		\$ 289	(1)	\$ 1,388								

(1) (1) Write-offs of uncollectible accounts receivable.

S-1

Exhibit 3.1

AMENDED AND RESTATED  
CERTIFICATE OF INCORPORATION  
OF  
J & J SNACK FOODS CORP. 10.8

To: The Secretary of State

State of New Jersey J&J Snack Foods Corp.

#### Performance-Based Restricted Stock Unit Award Agreement

Pursuant to this Performance-Based Restricted Stock Unit Award Agreement (this "Award Agreement") is made and entered into as of November 2023 (the "Grant Date") by and between J&J Snack Foods Corp., a New Jersey corporation (the "Company") and (the "Grantee"). Capitalized terms that are used but not defined herein have the meaning ascribed to them in the provisions of the Plan.

WHEREAS, the Company has adopted the J&J Snack Foods Corp. 2022 Long-Term Incentive Plan (the "Plan") pursuant to which certain types of Section 14A:9-5 Awards may be granted; and

WHEREAS, the Committee has determined that it is in the best interests of the New Jersey Business Corporation Act, Company and its shareholders to grant the undersigned corporation hereby executes the following Amended and Restated Certificate of Incorporation: performance-based Restricted Stock Units ("Performance-Based Restricted Stock Units" or "PBRUS") provided for herein.

## ARTICLE FIRST

### NAME

The name of **NOW, THEREFORE**, the corporation is **J & J SNACK FOODS CORP.**

### ARTICLE SECOND

#### REGISTERED OFFICE

The location of the corporation's current registered office in this State is Woodland Falls Corporate Park, 210 Lake Drive East, Suite 200, Cherry Hill, New Jersey 08002.

### ARTICLE THIRD

#### REGISTERED AGENT

The name of the current registered agent for the corporation is **BRCMC, INC.**

### ARTICLE FOURTH

#### PURPOSE

The purposes for which the corporation is formed are: parties hereto, intending to engage, without limitation, in any activity within the purposes for which corporations may be organized under the New Jersey Business Corporation Act and any amendments thereto.

### ARTICLE FIFTH

#### CAPITAL STOCK

The aggregate number of shares which the corporation shall have authority to issue is 30,000,000 shares, of which 25,000,000 shares shall be common stock, no par value, and 5,000,000 shares shall be preferred stock, \$1.00 par value.

The designation, relative rights, preferences and liabilities of each class of stock, itemized by class, shall be legally bound, agree as follows:

**(a) Preferred1.** Grant of Performance-Based Restricted Stock Units. The corporation's board of directors (hereafter called "Board of Directors" or "Board") is authorized to adopt at any time, or from time to time, amendments Company hereby grants to the Certificate Grantee an Award of Incorporation in respect of any unissued and/or treasury shares of preferred stock, and thereby to fix or change the division of shares of the preferred stock into classes and/or into series within any class or classes, and to fix or change the determination of the relative rights, preferences and limitations of the shares of any class or series. The authority of the Board with respect to each class or series of preferred stock shall include, but not be limited to, determination of the following:

(i) The a "target" number of shares constituting that class or series and Performance-Based Restricted Stock Units (the "Target Award") under the distinctive designation of that class or series;

(ii) The dividend rate on Plan. Each PBRSU represents the shares of that class or series, whether dividends shall be cumulative, and, if so, from which date or dates;

(iii) Whether that class or series shall have voting rights, in addition right to any voting rights provided by law, and, if so, the terms of such voting rights;

(iv) Whether that class or series shall have conversion privileges and, if so, receive one Share, subject to the terms and conditions set forth in this Award Agreement and the Plan. The actual number of such conversion, including provision for adjustment PBRUS that the Grantee actually earns may range from zero to 200% of the conversion rate Target Award, depending on the level of achievement with respect to the Performance Goal(s), as set forth in such events as Exhibit I attached hereto.

2. Vesting Period and Performance Period. For purposes of this Award Agreement, the Board of Directors shall determine;

(v) Whether or not shares of that class or series term "Vesting Period" shall be redeemable the period commencing on the Grant Date and whether or not ending on the corporation or third anniversary of the holder (or both) may exercise Grant Date, and the redemption right, including term "Performance Period," which is the date or dates upon or after period over which they the Performance Goal(s) is/are measured within the Vesting Period, shall be redeemable, the period commencing on October 1, 2023, and ending on September 27, 2025.

3. Performance Goal(s). The number of PBRUS (which will be rounded to the amount per share payable in case nearest whole PBRSU) that vest will be determined by the Committee based on the level of redemption, which amount may vary under different conditions;

(vi) The rights achievement of the shares Performance Goal(s), as set forth in Exhibit I. All determinations of that class or series whether a Performance Goal has been achieved, the number of PBRUS earned by the Grantee, and all other matters related to this Section 3 shall be made by the Committee in its sole discretion. Such determinations shall be final, conclusive and binding on the event of voluntary or involuntary liquidation, dissolution or winding up of Grantee, and on all other persons, to the corporation; and

(vii) Any other relative rights, preferences and limitations of that class or series as may be maximum extent permitted or required by law.

**(b) Common4.** Vesting of PBRUS. Each share of common stock shall be entitled to one vote on all matters submitted to a vote of shareholders, except as the right to exercise such vote may be limited by the provisions of this Article FIFTH, and by Articles SIXTH, SEVENTH and EIGHTH. The holders of common stock shall be entitled to such dividends as may be declared by the Board of Directors from time to time, provided that required dividends, if any, on the preferred stock have been paid or provided for. In the event of the liquidation, dissolution, or winding up, whether voluntary or involuntary, of the corporation, the assets and funds of the corporation available for distribution to

shareholders, and remaining after the payment to holders of preferred stock of the amounts to which they **PBRSUs** are entitled, shall be divided and paid to the holders of the common stock according to their respective shares.

(c) *Authorization of Board to Set Terms in Respect of Corporation's Securities.* Notwithstanding the foregoing, to the fullest extent permitted by applicable law, the Board of Directors may set forth in any security, contract, warrant or other instrument evidencing any shares, option rights, or securities having conversion or option rights, such terms as it deems appropriate including, without limiting the generality of such authority, conditions that preclude or limit any Person (as defined in Article EIGHTEENTH) or any transferee(s) (either direct or remote) of the Person from (i) owning or offering to acquire a specified number or percentage of the outstanding common shares, other shares, option rights, securities having conversion or option rights, or obligations of the corporation or (ii) from exercising, converting, transferring or receiving the shares, option rights, securities having conversion or option rights, or obligations, and which invalidate any rights or options beneficially owned by such Person or any transferee(s) (either direct or remote) of such Person. This Article Fifth is intended to validate to the extent permitted by applicable law, the adoption by the Board of Directors of shareholder rights plans or so-called "poison pills", including both call and put "poison pills", and the provisions of said plans commonly referred to as "flip-ins" and "flip-overs." Nothing contained herein shall be deemed to limit or restrict the powers of the Board of Directors as provided in Section 14A:7-7(3) of the New Jersey Business Corporation Act or otherwise in New Jersey law.

## ARTICLE SIXTH

### LIMITATION ON VOTING OF CERTAIN PERSONS

(a) To the extent permitted by applicable law, and except as permitted by Paragraph (c) hereof, no Person (as defined in Article EIGHTEENTH) shall have the right to cast (or to execute written consents with respect to) more than ten percent (10%) of the total votes which all holders of Voting Securities (as defined in Article EIGHTEENTH) are entitled to cast at any meeting (whether an annual or special meeting or otherwise) of holders of Voting Securities of any class, regardless of the number of shares or other units of Voting Securities owned by such Person, unless authorized to do so by the Board of Directors and subject to such conditions as the Board of Directors may impose.

(b) When two or more Persons act together as a partnership, limited partnership, syndicate, association or other group for the purpose of acquiring, holding, disposing of or voting shares of stock or are deemed a "group" for purposes of Section 13(d) of the Securities Exchange Act of 1934 ("Exchange Act") and the regulations thereunder, in effect on the date hereof (hereafter called "Section 13(d)"), such partnership, syndicate, association or group shall be deemed to constitute a shareholder group ("Shareholder Group") and shall be considered a single Person for purposes of this Article SIXTH.

(c) The casting of votes by a Person as a proxy holder for other shareholders of the corporation shall not be counted in computing the ten percent (10%) limitation set forth in Article SIXTH, Paragraph (a) to the extent that the proxies so voted were revocable and were secured from other shareholders who are not members of a Shareholder Group which includes such Person. The granting by a holder of Voting Securities of a revocable proxy to a Person shall not in itself cause such holder to be considered a member of a Shareholder Group which includes such Person.

(d) The Board of Directors' determination of the existence or membership of a Shareholder Group, and of a number of votes any Person or each member of a Shareholder Group is entitled to cast, shall be final and conclusive, absent clear and convincing evidence of bad faith. In the event of a violation of the provisions of this Article SIXTH, and without prejudice to the corporation's other rights and remedies (including, but not limited to seeking injunctive relief and invoking the provisions of Article EIGHTH of this Amended and Restated Certificate of Incorporation), the Judges of Election and other appropriate officials at any meeting of holders of Voting Securities are directed not to count votes cast in violation of this Article SIXTH.

(e) The provisions of this Article SIXTH shall not apply to any Person whose Holdings (as defined in Article SEVENTH) exceeded ten percent (10%) of the corporation's Voting Securities issued and outstanding on the date this Article SIXTH is approved by the shareholders of the corporation. For purposes of this subparagraph (e), the term "Person" shall be deemed to include any assignee or transferee of such Person by gift, bequest, or other inter vivos or testamentary transfer without consideration.

## ARTICLE SEVENTH

### LIMITATION ON HOLDINGS OF CERTAIN PERSONS

(a) To the extent permitted by applicable law, no Person (as defined in Article EIGHTEENTH) may have Holdings (as defined in this Article SEVENTH) that exceed ten percent (10%) of the issued and outstanding common stock or other Voting Securities (as defined in Article EIGHTEENTH) of the corporation, except as authorized by the Board of Directors and subject to such conditions as the Board of Directors may impose.

(b) If any Person acquires Holdings which cause a violation of the restriction contained in this Article SEVENTH, the Board of Directors may (1) terminate all voting rights attributable to the Holdings of such Person during the time that this Article SEVENTH is being violated, (2) commence litigation to require divestiture of such amount of the Holdings so that after such divestiture the Person would no longer be in violation of the restriction contained in this Article SEVENTH, or (3) take such other action as is appropriate under the circumstances, including, but limited to, seeking injunctive relief and invoking the provisions of Article EIGHTH of this Amended and Restated Certificate of Incorporation.

(c) A Person's Holdings, as such term is used in this Article SEVENTH, consist of: (1) the Voting Securities which the Person owns of record, (2) the Voting Securities as to which the Person has direct or indirect beneficial ownership (as such term is used in Section 13(d)), and (3) the Voting Securities owned of record or beneficially (as defined in clause (2)) by members of a Shareholder Group (as such term is defined in Article SIXTH) which includes such Person. The Board of Directors' determination of the existence and membership of a Shareholder Group, and of the record and beneficial ownership of Voting Securities of any Person or each member of a Shareholder Group, shall be final and conclusive, absent clear and convincing evidence of bad faith.

(d) The provisions of this Article SEVENTH shall not apply to any Person whose Holdings exceeded ten percent (10%) of the corporation's Voting Securities issued and outstanding on the date this Article SEVENTH is approved by the shareholders of the corporation. For purposes of this subparagraph (d), the term "Person" shall be deemed to include any assignee or transferee of such Person by gift, bequest, or other inter vivos or testamentary transfer without consideration.

## ARTICLE EIGHTH

#### REMEDIES OF CORPORATION TRIGGERED BY CERTAIN VIOLATIONS

(a) In the event of a violation of the provisions of Articles SIXTH or SEVENTH of this Amended and Restated Certificate of Incorporation, the corporation or one or more individuals or entities designated by the corporation as its nominee(s), shall (in addition to the corporation's other rights and remedies) have the right to purchase, at the corporation's option (which right may be exercised at any time and from time to time), all or any portion of a Person's Holdings (as such terms are defined in Articles EIGHTEENTH and SEVENTH, respectively) that exceeds ten percent (10%) of the issued and outstanding Voting Securities (as such term is defined in Article EIGHTEENTH). The exercise of the corporation's purchase option shall be evidenced by a resolution (the "Resolution") of the Board of Directors, certified by the Secretary or any Assistant Secretary of the corporation. The Resolution shall specify to the extent known by the corporation: (1) the name and address of the Person whose Voting Securities are being purchased; (2) the total number of shares or other units of Voting Securities to be purchased from each Person; (3) the date on which the Voting Securities are to be purchased (the "Purchase Date"), which Purchase Date shall not be less than twenty days nor more than sixty days after the date of the adoption of the Resolution (the "Resolution Date"); (4) the purchase price for the Voting Securities (the "Purchase Price") being purchased from each Person (as computed under the provisions of Article EIGHTH, Paragraph(g)); (5) the title of the account in which the Purchase Price is to be deposited (as provided in Article EIGHTH, Paragraph(c)) and the address of the bank (which bank may be a Subsidiary, as such term is defined in Article EIGHTEENTH) in which said account (the "Account") is located; and (6) the name of the official (the "Bank Official") to whom certificates for the Voting Securities being purchased, properly endorsed in blank for transfer, and an irrevocable proxy are to be delivered (as provided in Article EIGHTH, Paragraph(c)). In the event the corporation appoints one or more nominees to exercise all or any portion of the purchase option, the Resolution shall further specify: (1) the name or names of the nominee(s) and (2) the number of shares or other units of Voting Securities that the nominees or each nominee is being given the right to purchase.

(b) The corporation shall prepare and give such Person whose Voting Securities are being purchased, not later than ten days after the Resolution Date, a notice (the "Notice") which shall state the fact that the Voting Securities owned by the Person are being purchased pursuant to this Article EIGHTH. Included with the Notice shall be a copy of the Resolution authorizing the purchase of the Person's Voting Securities, as provided in Article EIGHTH, Paragraph (c). The Notice shall be deemed given if it is personally delivered or is mailed to the Person whose Voting Securities are being purchased, at the address for the Person on the records of the corporation, by registered or certified United States mail, postage prepaid, return receipt requested.

(c) On or prior to the Purchase Date, the corporation or the corporation's nominee(s), if any were designated, shall deposit the Purchase Price (as computed under the provisions of Article EIGHTH, Paragraph (g)) into the Account. The terms of the Account shall be such as to allow the Person whose Voting Securities are purchased to withdraw the funds in the Account and any interest earned thereupon, upon the delivery to the Bank Official of the following items: (1) the certificates for the Voting Securities being purchased, properly endorsed in blank for transfer, and (2) an irrevocable proxy giving the purchaser or respective purchasers of the Voting Securities severally, as the case may be (hereafter called the "Purchaser(s)"), the exclusive right to vote the Voting Securities purchased in the name, place and stead of the holders thereof.

(d) If, on or prior to the Purchase Date, the Purchase Price has been deposited into the Account and if, on the Purchase Date, certificates for all of the Voting Securities being purchased as designated in the Resolution are not delivered to the Bank Official, properly endorsed in blank for transfer, together with the aforesaid irrevocable proxy, then, effective on the Purchase Date, (1) all of the Voting Securities being purchased as designated in the Resolution which are not so delivered with an irrevocable proxy shall be deemed automatically assigned and transferred to the respective Purchaser(s) whether such Purchaser(s) are the corporation or its nominee(s) (or both), (2) the corporation shall mark its records to indicate that the certificates for the Voting Securities which have been purchased have been cancelled, (3) the corporation shall issue new certificates to the respective Purchaser(s) and (4) the respective Purchaser(s) shall be deemed to have received an irrevocable proxy granting to the respective Purchaser(s) the right to vote all of the Voting Securities purchased in the name, place and stead of the holders thereof. Every holder of Voting Securities, on behalf of himself or herself and his or her successors-in-interest (both direct and remote), hereby irrevocably authorizes and appoints the Secretary or any Assistant Secretary of the corporation as the holder's agent and attorney-in-fact to make assignments and transfers on the corporation's books and to execute any proxy on behalf of the holder as provided herein.

(e) If, for any reason (and regardless of whether the corporation formally revokes the Resolution), the corporation or the corporation's nominee(s) do not deposit the Purchase Price as provided in Article EIGHTH, Paragraph (c), the Resolution shall be deemed revoked and of no force or effect. In such case, the holder of the Voting Securities to be purchased shall have no legal right against the corporation or its nominee(s) for the Purchase Price or any other legal or equitable claim by reason of the revocation of the Resolution or otherwise. Nothing contained herein shall prevent the corporation or its nominee(s) from thereafter exercising the purchase option with respect to such holder or any member of a Shareholder Group (as such term is defined in Article SIXTH) which includes such holder upon the adoption of a new Resolution pursuant to this Article EIGHTH, regardless of the fact that a prior Resolution was revoked.

(f) In the event the Board of Directors determines that a Shareholder Group exists with Holdings in excess of ten percent (10%) of the issued and outstanding Voting Securities, the purchase option need not be exercised proportionately as to the Holdings of all members of the Shareholder Group and may be exercised as to any one or more or all members of the Shareholder Group, as the Board of Directors shall determine.

(g) The Purchase Price shall equal the number of shares or other units of Voting Securities being purchased multiplied as follows: (1) if, during the period beginning 65 trading days prior to the Resolution Date and ending five trading days prior to the Resolution Date (such 60 trading days being hereafter called the "Measurement Period"), the class of Voting Securities to be purchased is listed on or admitted to unlisted trading privileges on a national securities exchange or is traded on the National Market System of the National Association of Securities Dealers, Inc. ("National Market System"), by the mean average of the per share closing sale prices for such Voting Securities during the Measurement Period on the national securities exchange with the largest trading volume on which such security is then listed or admitted to unlisted trading privileges; (2) if, during the Measurement Period, the class of Voting Securities to be purchased is not listed or admitted to unlisted trading privileges on any national securities exchange or traded on the National Market System, but a bid price is quoted in the over-the-counter market, by the mean average of the per share closing bid prices for such Voting Securities during the Measurement Period in the over-the-counter market; (3) if, during the Measurement Period, the class of Voting Securities to be purchased is not listed or admitted to unlisted trading privileges on any national securities exchange or traded in the National Market System and no bid price is quoted for such voting Securities in the over-the-counter market, but such Voting Securities are convertible into another class of securities ("Converted Securities") which is so listed, traded or quoted, the Purchase

Price of such Voting Securities shall be calculated as if Converted Securities were being purchased hereunder; (4) if, during the Measurement Period, neither the class of Voting Securities to be purchased, nor any class of securities into which such Voting Securities are convertible is listed on or admitted to unlisted trading privileges on a national securities exchange or traded in the National Market System and no bid price is quoted in the over-the-counter market, by the lower of (a) the last sale price prior to the Resolution Date or (b) the per share or other unit book value of such Voting Security as of the last day of the calendar quarter which immediately precedes the Resolution Date. The corporation shall retain the independent public accounting firm regularly retained by the corporation, or any other firm or independent public accountants selected by the Board of Directors, to compute the Purchase Price. The accounting firm's computation of the Purchase Price shall be final and conclusive, absent clear and convincing evidence of bad faith. The term "trading day" shall refer to a day in which there is trading of stock on the New York Stock Exchange. Notwithstanding the foregoing, with respect to Voting Securities, if and to the extent the Resolution Date occurs within one year after the Voting Securities were acquired by the shareholder, or if and to the extent that the Resolution Date occurs within one year after the earliest of (i) the date of public disclosure of such Person's acquisition of such Voting Securities, or (ii) the date on which the Board of Directors was first notified in writing of such Person's acquisition of such Voting Securities, the Purchase Price shall in no event exceed the direct cost incurred by the holder to purchase such Voting Securities (excluding legal, accounting, brokerage, investment, advisory, interest, points or other carrying charges, or indirect costs, whether or not similar to the foregoing).

(h) The provisions of this Article EIGHTH shall not apply to any Person whose Holdings exceeded ten percent (10%) of the corporation's Voting Securities issued and outstanding on the date this Article EIGHTH is approved by the shareholders of the corporation. For purposes of this subparagraph (h), the term "Person" shall be deemed to include any assignee or transferee of such Person by gift, bequest, or other inter vivos or testamentary transfer without consideration.

## ARTICLE NINTH

### DIRECTOR NUMBER; CLASSIFICATION; REMOVAL

(a) The number of directors which shall constitute the whole Board of Directors shall be not less than three nor more than fifteen. Subject to any rights of holders of preferred stock, the exact number of directors within such maximum and minimum shall be determined by resolution duly adopted by the Board of Directors by a majority vote of the entire Board of Directors. No decrease in the number of directors shall shorten the term of any incumbent directors.

(b) The Board of Directors shall be divided into five classes with each class serving five year terms. Upon the adoption of this Article NINTH and the filing of the Amended and Restated Certificate of Incorporation with the New Jersey Secretary of State, the existing Board of Directors shall automatically be reclassified such that some of the directors' terms will be automatically extended as a result thereof. Each director of the reclassified Board of Directors shall be placed in one of five classes, and the initial term of office of each such class shall (except in the event of his earlier resignation or removal) expire at the annual shareholders' meeting taking place in the year set forth opposite such director's name (or, if later, upon the election and qualification of his successor), as follows:

Name	Class	Term Expires
Gerald B. Shreiber	V	1995
Arnold J. Goldstein	IV	1994
Stephen N. Frankel	III	1993
A. Fred Ruttenberg	II	1992
Peter G. Stanley	I	1991

At each annual shareholders' meeting following such initial reclassification and election, the number of directors equal to the number of the class whose term expires at the time of such meeting shall be elected to hold office ~~forfeiture~~ until the fifth succeeding annual meeting of shareholders following such meeting. Each director so elected shall hold office until his term expires and his successor is elected and qualified, or until his earlier resignation or removal.

(c) Newly elected directorships resulting from any increase in the authorized number of directors and any vacancies in the Board of Directors resulting from death, resignation, retirement, disqualification, removal from office or other cause may be filled only by a majority vote of the entire Board of Directors.

(d) So long as the Board of Directors is classified, one or more or all of the directors of the corporation may only be removed from office by the shareholders of the corporation for Cause (as defined herein) upon the affirmative vote of 66 2/3% or more of the votes entitled to be cast by the holders of all shares in the election of directors, and no director may be removed by the shareholders of the corporation without a determination that cause exists. The term "Cause" is defined as (i) conviction of the director of a felony, (ii) declaration by order of a court that the director is of unsound mind; or (iii) gross abuse of trust which is proven by clear and convincing evidence to have been committed in bad faith. The Board of Directors shall also have the power to remove directors for any proper cause (whether or not similar to the Cause defined above) and to suspend directors pending a final determination that cause exists for removal.

(e) Any directors elected pursuant to any special voting rights of one or more series of Preferred Stock shall be excluded from, and for no purpose be counted in, the scope and operation of the foregoing provisions of this Article NINTH.

## ARTICLE TENTH

### VOTING POWERS OF DIRECTORS GENERALLY

Except as set forth in Articles ELEVENTH and THIRTEENTH below, every director of the corporation shall be entitled to one (1) vote on all matters upon which the Board of Directors is entitled to vote. The number of directors constituting the current Board of Directors of the corporation is five. The names and addresses of the directors are presently as follows:

Name	Address
Gerald B. Shreiber	600 Central Highway Pennsauken, NJ 08109

Arnold J. Goldstein	600 Central Highway Pennsauken, NJ 08109
Stephen N. Frankel	14 South Tennessee Avenue Atlantic City, NJ 08401
A. Fred Ruttenberg	Woodlands Falls Corporate Park 210 Lake Drive East, Suite 200 Cherry Hill, NJ 08002
Peter G. Stanley	Fourth & Fairmount Avenues Philadelphia, PA 19123

## ARTICLE ELEVENTH

### SPECIAL DIRECTOR VOTING RIGHTS

they vest. Except as otherwise provided in Article THIRTEENTH hereof, for so long as this Award Agreement, in any employment or similar agreement between the Board of Directors is comprised of five directors, Gerald B. Shreiber ("Shreiber") shall be entitled to three votes on all matters Company and the Grantee or in the Plan, the PBRSSUs will vest and become non-forfeitable upon which the Board of Directors is entitled to vote so long as he is a director completion of the corporation and holds either alone or together with Vesting Period (the "Vesting Date"), subject to (a) the members achievement of his immediate family at least ten percent (10%) "Threshold" performance, as set forth in Exhibit I, and (b) the Grantee's Continuous Service through the Vesting Date.

#### 5. Termination of Continuous Service.

5.1 Except as otherwise expressly provided in this Award Agreement, any employment or similar agreement between the issued Company and outstanding Voting Securities (as defined in Article EIGHTEENTH) of the corporation; provided however that, Grantee or the Plan, if the number of directors constituting the Board of Directors is Grantee's Continuous Service terminates for any reason at any time or from time to time, increased or decreased, before the number of votes which Shreiber Vesting Date, the Grantee's unvested PBRSSUs shall be entitled to cast automatically forfeited upon such termination of Continuous Service and neither the Company nor any Related Entity shall be adjusted so that Shreiber will always have a number of votes on the Board of Directors equal any further obligations to the number of Directors on the Board minus two. If Article THIRTEENTH becomes applicable and Shreiber would be entitled to a greater number of votes as an Experienced Director (as defined in Article THIRTEENTH) than he would be entitled to Grantee under this Article ELEVENTH, Shreiber shall be entitled to cast such higher number of votes.

## ARTICLE TWELFTH

### DURATION

The duration of the corporation is perpetual.

## ARTICLE THIRTEENTH

### EXPERIENCED DIRECTOR VOTING RIGHTS

### UPON OCCURRENCE OF CERTAIN EVENTS

(a) In the event of a hostile change of Board control (as defined in Paragraph (b) of this Article), each of the directors of the corporation in office immediately prior to the hostile change of Board control who have been directors of the corporation for at least five years previously ("Experienced Directors") shall, so long as they continue to be directors of the corporation after the date of hostile change of Board control, have the right as directors to cast multiple director votes as hereafter provided on all matters on which a vote or consent of the Board of Directors is taken. The number of multiple votes which all Experienced Directors then in office may cast collectively ("Aggregate Experienced Director Votes") shall, at all times, be equal to the lowest whole number which is (a) greater than the number of directors then in office who, prior to their first election as directors of the corporation had not been nominated for election as directors by the then Board of Directors or a duly authorized committee thereof ("Outside Directors") and (b) evenly divisible by the number of Experienced Directors then in office. Each Experienced Director shall be entitled to cast his *pro rata* share of the Aggregate Experienced Director Votes ("Individual Experienced Director Votes").

(b) For purposes of this Section, a "hostile change of Board control" shall be deemed to have occurred on such date as one-half or more of the total number of members of the Board of Directors are Outside Directors. By way of illustration, if the Board of Directors consists of five persons, a "hostile change of Board control" shall be deemed to have occurred on the date three or more of the members of the Board of Directors then in office consist of persons who were not, prior to their first election as directors of the corporation, nominated for election by the then Board of Directors or by a duly authorized committee of the Board of Directors. The three such directors would be deemed to be "Outside Directors".

(c) The following is an example of the application of this Article THIRTEENTH: Assuming that a hostile change of Board control occurs while there are five directors on the Board of Directors and further assuming that (i) three directors are Outside Directors, as illustrated in paragraph (b) above, (ii) the remaining two directors have been in office for at least five years prior to the date of the hostile change of Board control and would therefore be deemed Experienced Directors, and (iii) neither of the two Experienced Directors is Shreiber, the two Experienced Directors may, after the date of the hostile change of Board control, cast four Aggregate Experienced Director Votes (two each) since four is the smallest whole number which is greater than the number of Outside Directors (i.e., three) and is evenly divisible by the number of Experienced Directors (i.e., two). If Shreiber were one of the two Experienced Directors in the situation described in the immediately preceding sentence, Shreiber would be entitled to cast the three votes he would be entitled to cast under Article ELEVENTH above, since three is greater than the number of votes which he could cast under this Article, and the other Experienced Director would be entitled to cast two votes. If subsequent to the date of the hostile change of Board control, one of such Experienced Directors is not reelected and a fourth Outside Director is elected, the new number of Aggregate Experienced Director Votes as recalculated would be five (the lowest whole number above the four Outside Directors

which is evenly divisible by the one remaining Experienced Director), and all five votes would be allocated to the one remaining Experienced Director. If Shreiber were the sole remaining Experienced Director in the situation described in the immediately preceding sentence, he would be entitled to cast all five votes, since five is greater than the number of votes he could cast under Article ELEVENTH.

(d) Except as provided in Paragraphs (a) through (c) above or Article ELEVENTH hereof, each director, other than the Experienced Directors, shall be entitled to one vote on all matters on which a vote or consent of the Board of Directors is taken.

#### ARTICLE FOURTEENTH

##### LIMITATION ON DIRECTOR LIABILITY

A director of the corporation shall not be personally liable to the corporation or to the shareholders of the corporation for damages for breach of any duty owed to the corporation or to the shareholders of the corporation except that this Article FOURTEENTH shall not relieve a director of the corporation from personal liability to the corporation and to the shareholders of the corporation for damages for any breach of duty based upon an act or omission (a) in breach of such director's duty of loyalty to the corporation or to the shareholders of the corporation, or (b) not in good faith or involving a knowing violation of law, or (c) resulting in the receipt by such director of an improper personal benefit.

#### ARTICLE FIFTEENTH

##### POWER OF BOARD TO OPPOSE CERTAIN TRANSACTIONS

(a) The Board of Directors may, if it deems it advisable, oppose a tender, or other offer for the corporation's securities, whether the offer is in cash or in the securities of a corporation or otherwise, or any other Business Combination (as defined below). When considering whether to oppose an offer, the Board of Directors may, but is not legally obligated to, consider any relevant factors; by way of illustration, but not limitation, the Board of Directors may, but shall not be legally obligated to, consider any and all of the following:

(1) Whether the offer price is acceptable based on the historical and present operating results or financial condition of the corporation, or based on the current value of the corporation in a freely negotiated transaction.

(2) Whether a more favorable price could be obtained for the corporation's securities in the future.

(3) The impact which an acquisition of the corporation would have on the employees, creditors, customers and suppliers of the corporation and any Subsidiary (as defined in Article EIGHTEENTH) and on the community which they serve.

(4) The reputation and business practices of the offeror and its management and affiliates as they would affect the employees, creditors, customers and suppliers of the corporation and its Subsidiaries and the future value of the corporation's stock.

(5) The value of the securities, if any, which the offeror is offering in exchange for the corporation's securities, based on an analysis of the worth of the corporation as compared to the corporation or other entity whose securities are being offered.

(6) Any antitrust or other legal and regulatory issues that are raised by the offer.

(7) Any other relevant factors, including the long-term as well as the short-term interests of the corporation and its shareholders, whether or not such other factors are monetary or nonmonetary in nature, or are shareholder or non-shareholder considerations.

(b) If the Board of Directors determines that an offer should be rejected, it may take any lawful action to accomplish its purpose including, but not limited to, any or all of the following: advising shareholders not to accept the offer; litigation against the offeror; filing complaints with all governmental and regulatory authorities; acquiring the corporation's securities; selling or otherwise issuing authorized but unissued securities or treasury stock or granting options with respect thereto including, without limitation, creating a so-called "poison pill" defense (including both put and call poison pills), "rights plan" or any other anti-takeover defense permitted under the Amended and Restated Certificate of Incorporation and under state law; refusing to redeem any outstanding "poison pill" right or option or refusing to remove any other barriers to the offer; acquiring a company to create an antitrust or other regulatory problem for the offeror; establishing employee stock ownership plans; and obtaining a more favorable offer from another individual or entity.

(c) "Business Combination" as used herein shall mean any of the following proposed transactions, when entered into by the corporation or a Subsidiary of the corporation with, or upon a proposal by or on behalf of, a related entity or person:

(i) the merger or consolidation of the corporation or any Subsidiary of the corporation;

(ii) the sale, exchange, transfer or other disposition (in one or a series of transactions) of substantially all of the assets of the corporation or any Subsidiary of the corporation; or

(iii) any offer for the exchange of securities of another entity for the securities of the corporation.

(d) Nothing contained herein shall be deemed to limit or restrict the powers of the Board of Directors, or to enlarge the duties of the Board of Directors, as provided in Section 14A:6-1(2) of the New Jersey Business Corporation Act or otherwise in New Jersey law, or to create director liability for taking any action authorized hereunder.

#### ARTICLE SIXTEENTH

##### AMENDMENTS TO BYLAWS

Any amendment to the Bylaws of the corporation which is proposed by shareholders, and which has not previously received the approval of the Board of Directors, shall require for adoption the affirmative vote of the holders of at least eighty percent (80%) of the votes which all shareholders are entitled to cast thereon, in addition to any other approval which is required by law, this Amended and Restated Certificate of Incorporation, the Bylaws of the corporation or otherwise.

#### ARTICLE SEVENTEENTH

##### SEVERABILITY

In the event that all, some or any part of any provision contained in this Amended and Restated Certificate of Incorporation shall be found by any court of competent jurisdiction to be illegal, invalid or unenforceable (as against public policy or otherwise), such provision shall be enforced to the fullest extent permitted by law and shall be construed as if it had been narrowed only to the extent necessary so as not to be invalid, illegal or unenforceable; the validity, legality and enforceability of the remaining provisions of this Amended and Restated Certificate of Incorporation shall continue in full force and effect and shall not be affected or impaired by such illegality, invalidity or unenforceability of any other provision (or any part or parts thereof) of the Amended and Restated Certificate of Incorporation. If and to the extent that any provision contained in this Amended and Restated Certificate of Incorporation violates any rule of a securities exchange or automated quotation system on which securities of the corporation are traded, the Board of Directors is authorized, in its sole discretion, to suspend or terminate such provision for such time or periods of time and subject to such conditions as the Board of Directors shall determine in its sole discretion.

## ARTICLE EIGHTEENTH

### DEFINITIONS

As used herein, the term "Person" shall mean any individual, partnership, corporation, group or other entity (other than the corporation or any Subsidiary as defined below for itself or as a fiduciary for customers, or a trustee holding Voting Securities for the benefit of the employees of the corporation or its Subsidiaries or any one of them, pursuant to one or more employee benefit plans or arrangements sponsored by the corporation or any Subsidiary).

As used herein, the term "Subsidiary" shall mean any corporation of which the corporation owns fifty percent (50%) or more of any class of securities entitled to vote in the election of directors, either directly or indirectly, through one or more other corporations.

As used herein, the term "Voting Securities" refers to all outstanding securities of the corporation entitled to vote (whether in the election of directors or otherwise).

## ARTICLE NINETEENTH

### HEADINGS

Article headings and the ordering of paragraphs are for convenience of reference only and shall not be construed to alter, amend or otherwise affect the meaning, intent or effect of the provisions of this Amended and Restated Certificate of Incorporation.

IN WITNESS WHEREOF, the corporation has executed this document on the 22nd date of February, 1990.

J & J SNACK FOODS CORP.

By: /s/ Gerald B. Shreiber

GERALD B. SHREIBER, President

A-11

Exhibit 4.8

## DESCRIPTION OF SECURITIES REGISTERED UNDER SECTION 12 OF THE SECURITIES EXCHANGE ACT OF 1934

The following description of the securities of J & J Snack Foods Corp. ("us," "our," "we" or the "Company") that are registered under Section 12 of the Securities Exchange Act of 1934, as amended (the "Exchange Act") is intended as a summary only and therefore is not a complete description. This description is based upon, and is qualified by, our Amended and Restated Certificate of Incorporation (the "Certificate") and our Bylaws as well as applicable provisions of New Jersey.

### General

Our authorized capital stock consists of 50,000,000 shares of common stock, with no par value (the "Common Stock"), and 10,000,000 shares of preferred stock, par value \$1.00 per share (the "Preferred Stock"), all of which shares of Preferred Stock are undesignated. The Company's board of directors (the "Board") may establish the rights and preferences of the Preferred Stock from time to time. Our Common Stock is listed on the NASDAQ Global Select Market and trades under the symbol "JJSF." The rights, preferences and privileges of holders of our Common Stock are subject to, and may be adversely affected by, the rights of the holders of shares of any class or series of Preferred Stock we may issue in the future.

### Description of Common Stock

Holders of our Common Stock are entitled to the rights set forth below.

#### Fully Paid and Nonassessable

The outstanding shares of our Common Stock are fully paid and nonassessable.

#### Voting Rights

Each holder of our Common Stock is entitled to one vote for each share on all matters to be voted upon by shareholders.

#### Dividends

Subject to any preferential rights of any outstanding Preferred Stock, holders of our Common Stock are entitled to receive ratably such dividends, if any, as may be declared from time to time by the Board out of funds legally available for that purpose.

#### Right to Receive Liquidation Distributions

In the event of our liquidation, dissolution or winding up, the holders of our Common Stock will share ratably in all assets available for distribution to shareholders, subject to the rights of any holders of Preferred Stock. *Award Agreement*.

**No Preemptive** 5.2 Notwithstanding Section 5.1 and subject to Section 11(a)(ii) of the Plan or **Similar Rights** any provision in any employment or similar agreement between the Company and the Grantee that provides for greater vesting entitlements (which, if applicable, shall control), if the Grantee's Continuous Service terminates during the Vesting Period due to the Grantee's death, Retirement (defined below), or a termination by the Company other than for Cause (including, for clarity, a termination by the Company due to the Grantee's Disability), the Grantee will vest in a pro rata amount calculated by multiplying the number of PBRUSs earned based on actual performance over the full Performance Period by a fraction, the numerator of which equals the number of days that the Grantee was in Continuous Service during the Vesting Period and the denominator of which equals the total number of days in the Vesting Period. If, as of the date of such termination of Continuous Service, the Performance Period has not been completed, the prorated number of PBRUSs determined pursuant to this Section 5.2 will vest on the last day of the Performance Period (or the date that the Committee determines final Adjusted EBITDA for the Performance Period if not determined on the last day of the Performance Period). If, as of the date of such termination of Continuous Service, the Performance Period has been completed, the prorated number of PBRUSs determined pursuant to this Section 5.2 will vest on the date the Grantee's Continuous Service terminates. For purposes of this Award Agreement, "Retirement" means a voluntary termination of Continuous Service by the Grantee at a time when Grantee is at least 65 years old and has at least one year of Continuous Service from the Grant Date.

**Holders** 6. Payment of our Common Stock have no preemptive PBRUSs. Payment in respect of the PBRUSs shall be made in Shares and shall be issued to the Grantee (or deposited in the Grantee's brokerage account) as soon as practicable following the date the PBRUSs vest and in any event within sixty (60) days following such vesting date. The Company shall (a) issue and deliver to or conversion on behalf of the Grantee the number of Shares equal to the number of vested PBRUSs, and (b) record such issuance on the records of the Company or its transfer agents or registrars.

7. Transferability. Subject to any exceptions set forth in this Award Agreement or the Plan, the PBRUSs or the rights relating thereto may not be assigned, alienated, pledged, attached, sold or other subscription rights, otherwise transferred or encumbered by the Grantee, except by will or the laws of descent and there are no redemption distribution, and upon any such transfer by will or sinking fund provisions the laws of descent and distribution, the transferee shall hold such PBRUSs subject to all of the terms and conditions that were applicable to the Common Stock. Grantee immediately prior to such transfer.

**Preferred Stock** 8. Rights as Shareholder; Dividend Equivalents.

**Under** 8.1 Except as otherwise provided herein, the **terms** Grantee shall not have any rights of **our Certificate**, a shareholder with respect to the **Board** Shares underlying the PBRUSs, including, but not limited to, voting rights and the right to receive or accrue dividends unless and until Shares are issued in respect of vested PBRUSs.

8.2 Upon and following the vesting of the PBRUSs and the issuance of Shares, the Grantee shall be entitled to all rights of a shareholder of the Company (including voting and dividend rights).

8.3 Before issuance of any Shares in respect of vested PBRUSs, the PBRUSs will represent an unfunded and unsecured obligation of the Company, payable (if at all) only from the general assets of the Company. This Award Agreement creates only a contractual obligation on the part of the Company as to amounts payable and shall not be construed as creating a trust.

8.4 The Grantee shall be credited with Dividend Equivalent Rights on the PBRUSs with respect to ordinary cash dividends paid by the Company if the record date for such dividends is **authorized**, within the period beginning on the Grant Date and ending on the date Shares are issued in respect of vested PBRUSs. Any such Dividend Equivalent Rights shall be accumulated (without interest) and shall be subject to **limitations prescribed by the laws** same terms and conditions as are applicable to the PBRUSs to which the Dividend Equivalent Rights relate, including, without limitation, the restrictions on transfer, forfeiture, vesting and payment provisions. Any earned Dividend Equivalent Rights, if any, shall be paid in cash on the date Shares are issued in respect of **New Jersey** and by **our Certificate**, the vested PBRUSs to issue up which the Dividend Equivalents relate.

9. No Right to 10,000,000 shares Continued Service. Neither the Plan nor this Award Agreement shall confer upon the Grantee any right to be retained in any position, as an employee, consultant or director of **Preferred Stock** the Company. Further, nothing in one the Plan or more series without further action by the holders of our Common Stock. The Board has this Award Agreement shall be construed to limit the discretion subject to limitations prescribed by the laws of New Jersey and by our Certificate, to determine the number of shares constituting any class or series and the designation of such class or series, and to determine the rights, preferences, privileges and restrictions, including voting rights, dividend rights, conversion rights, redemption privileges and liquidation preferences, of each class or series of Preferred Stock. The rights, preferences and privileges of the holders of our Common Stock Company to terminate the Grantee's Continuous Service at any time, with or without Cause.

10. Adjustments. The PBRUSs are subject to and may be adversely affected by, the rights adjustment pursuant to Section 10 of the holders of shares of any class or series of Preferred Stock that we may designate and issue in the future.

**Anti-Takeover Effects of Various Provisions of New Jersey Law and Our Amended and Restated Certificate of Incorporation and Bylaws**

Certain provisions of the New Jersey Business Corporation Act and our Certificate and Bylaws could make it more difficult to acquire us by means of a tender offer, a proxy contest or otherwise, or to remove incumbent officers and directors. These provisions, summarized below, are expected to discourage certain types of coercive takeover practices and takeover bids that the Board may consider inadequate and to encourage persons seeking to acquire control of us to negotiate with and obtain approval of the Board.

**New Jersey Anti-Takeover Statute.** We are subject to Section 14A:10A of the New Jersey Shareholders' Protection Act. Subject to certain qualifications and exceptions, the statute prohibits an interested stockholder of a corporation from effecting a business combination with the corporation for a period of five years unless (i) the corporation's board of directors approved the combination prior to the shareholder becoming an interested stockholder or (ii) the corporation's board of directors approved the transaction or series of transactions which caused the person to become an interested stockholder before the person became an interested stockholder and any subsequent business combination with that interested stockholder is approved by independent members of the board of directors and the holders of a majority of the voting stock not beneficially owned by the

interested stockholder. In addition, but not in limitation of the five-year restriction, if applicable, corporations covered by the New Jersey statute may not engage at any time in a business combination with any interested stockholder of that corporation unless the combination is approved by the board of directors prior to the interested stockholder's stock acquisition date, the combination receives the approval of two-thirds of the voting stock of the corporation not beneficially owned by the interested stockholder or the combination meets minimum financial terms specified by the statute. An "interested stockholder" is defined for this purpose to include any beneficial owner of 10% or more of the voting power of the outstanding voting stock of the corporation and any affiliate or associate of the corporation who within the prior five year period has at any time owned 10% or more of the voting power of the then outstanding stock of the corporation. [Plan](#).

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The term "business combination" is defined to include, among other things:

- the merger or consolidation of the corporation with the interested stockholder or any corporation that is or after the merger or consolidation would be an affiliate or associate of the interested stockholder;
- the sale, lease, exchange, mortgage, pledge, transfer or other disposition to an interested stockholder or any affiliate or associate of the interested stockholder of 10% or more of the corporation's assets; or
- the issuance or transfer to an interested stockholder or any affiliate or associate of the interested stockholder of 5% or more of the aggregate market value of the stock of the corporation.

*Classified Board.* Our Certificate [11. Tax Liability](#) and [Bylaws](#) provide that our Board is divided into five classes, with the term of office of one class expiring each year. Each class of directors serves a staggered five-year term. This classification increases the difficulty of replacing a majority of the directors and may discourage a third party from initiating a proxy contest, making a tender offer or otherwise attempting to gain control of us. [Withholding](#).

*Removal of Directors.* Our Bylaws provide that our shareholders may remove our directors only for cause, by an affirmative vote of at least two-thirds of the votes entitled [11.1 The Grantee shall be required to be cast by the holders of all shares in the election of directors.](#)

*Size of Board and Vacancies.* Our Certificate and Bylaws provide that the Board will consist of not less than three nor more than 15 directors, the exact number of which will be fixed exclusively by the Board. Any vacancies created in the Board resulting from any increase in the authorized number of directors or the death, resignation, retirement, disqualification, removal from office or other cause will be filled by a majority vote of all votes entitled [pay](#) to be cast by the entire Board. Any director appointed to fill a vacancy on the Board will hold office for a term expiring at the annual meeting of shareholders at which the term of the class to which they had been elected expires.

*Ownership Limitations and Voting by Certain Persons.* Under our Certificate, no shareholder may vote more than 10% of the Company's voting securities (the "Voting Threshold"), including the Company's common stock, without approval from our Board, excluding those shareholders who held shares of common stock in excess of the Voting Threshold as of the date of the Certificate's adoption in 1990. The Certificate also grants the Company, the right to repurchase shares in excess of the Voting Threshold upon a duly adopted resolution of the Board.

*Special Director Voting Rights.* Our Certificate provides that Gerald Shreiber, our founder and Chairman of the Board, is entitled to special voting rights on all matters upon which the Board is entitled to vote, provided that Mr. Shreiber is a director and holds, either alone or together with members of his immediate family, at least 10% of the issued and outstanding securities entitled to vote. The total number of votes pursuant to this provision is equal to two less than the total number of directors on the Board.

*Special Director Voting Rights for "Experienced Directors."* In the event of a "hostile change of Board control," which would occur when one half or more of the total number of directors serving on the Board have not been nominated by the Board or a duly nominated committee of the Board (with such directors deemed to be "Outside Directors"), our Certificate provides that "Experienced Directors," defined as those directors with more than five years of experience serving as directors of the Company shall have expanded voting rights. Subject [the right to certain exceptions, deduct from any compensation paid to the total](#) Grantee pursuant to the Plan, the amount of any required withholding taxes in respect of the PBRUS and to take all such other action as the Committee deems necessary to satisfy all obligations for the payment of such withholding taxes. Unless the Committee determines otherwise, any federal, state, local or other tax withholding obligation shall be satisfied by withholding from the Shares otherwise issuable or deliverable to the Grantee in respect of the PBRUS that number of votes which all Experienced Directors then in office may cast shall be Shares having a Fair Market Value equal to the lowest withholding obligation.

[11.2 Notwithstanding any action the Company takes with respect to any or all income tax, social insurance, payroll tax, or other tax-related withholding \("Tax-Related Items"\), the ultimate liability for all Tax-Related Items is and remains the Grantee's responsibility and the Company \(a\) makes no representation or undertakings regarding the treatment of any Tax-Related Items in connection with the grant, vesting or settlement of the PBRUS or the subsequent sale of any shares, and \(b\) does not commit to structure the PBRUS to reduce or eliminate the Grantee's liability for Tax-Related Items.](#)

## [12. Non-competition and Non-solicitation.](#)

[12.1 In consideration of the PBRUS, the Grantee agrees and covenants not to:](#)

- [\(a\) contribute his or her knowledge, directly or indirectly, in whole number which is \(i\) greater than or in part, as an employee, officer, owner, manager, advisor, consultant, agent, partner, director, shareholder, volunteer, intern or in any other similar capacity to an entity engaged in the number same or similar business as the Company and Related Entities, including but not limited to those engaged in the business of Outside Directors the manufacture, development, advertising, promotion, or sale of soft pretzels, churros, funnel cakes, frozen cookie dough, in-store bakery products, biscuits and/ or dumplings, frozen carbonated beverages or similar products \(including both existing products as well as products known to the recipient, as a consequence of the recipient's Continuous Service, to be in development\) for a period of one \(1\) year following the termination of the Grantee's Continuous Service;](#)

(b) directly or indirectly, solicit, hire, recruit, attempt to hire or recruit, or induce the termination of employment of any employee of the Company or Related Entities for one (1) year following the termination of the Grantee's Continuous Service; or

(c) directly or indirectly, solicit, contact (including, but not limited to, email, regular mail, express mail, telephone, ~~fax~~, and ~~(ii) evenly divisible~~ instant message), attempt to contact or meet with the current, former or prospective customers of the Company or any Related Entities for purposes of offering or accepting goods or services similar to or competitive with those offered by the ~~number~~ Company or any Related Entities for a period of ~~Experienced Directors~~ one (1) year following the termination of the Grantee's Continuous Service.

**Amendments** 12.2 *If the Grantee breaches any of the covenants set forth in Section 12.1:*

(a) *all unvested PBRSSUs shall be immediately forfeited; and*

(b) *the Grantee hereby consents and agrees that the Company shall be entitled to Bylaws. Our Certificate seek, in addition to other available remedies, a temporary or permanent injunction or other equitable relief against such breach or threatened breach from any court of competent jurisdiction, without the necessity of showing any actual damages or that money damages would not afford an adequate remedy, and Bylaws provide that our Bylaws may only without the necessity of posting any bond or other security. The aforementioned equitable relief shall be amended in addition to, not in lieu of, legal remedies, monetary damages or other available forms of relief.*

13. **Compliance with Law.** The issuance and transfer of Shares in connection with the PBRSSUs shall be subject to compliance by the ~~Board~~ Company and the Grantee with all applicable requirements of federal and state securities laws and with all applicable requirements of any stock exchange on which the Company's Shares may be listed. No Shares shall be issued or ~~for~~ transferred unless and until any ~~amendment~~ then applicable requirements of state and federal laws and regulatory agencies have been fully complied with to the ~~Bylaws~~ proposed by shareholders and which has not previously received approval ~~satisfaction~~ of the ~~Board~~, by the affirmative vote of holders of at least 80% of the votes which all shareholders are entitled to cast thereon. ~~Company and its counsel.~~

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**Requirements for Advance Notice** 14. **Notices.** Any notice required to be delivered to the Company under this Award Agreement shall be in writing and addressed to the Secretary of Shareholder Nominations the Company at the Company's principal corporate offices. Any notice required to be delivered to the Grantee under this Award Agreement shall be in writing and ~~Proposals~~. Our Bylaws establish advance notice procedures with respect ~~addressed to~~ shareholder proposals and nomination the Grantee at the Grantee's address as shown in the records of candidates for election as directors as well as minimum qualification requirements for shareholders making the ~~proposals or nominations~~. Additionally, our Bylaws require that candidates for election as director disclose their qualifications and make certain representations. ~~Company~~. Either party may designate another address in writing (or by such other method approved by the Company) from time to time.

**Exclusive Forum.** Unless we consent 15. **Governing Law.** This Award Agreement will be construed and interpreted in writing accordance with the laws of the State of New Jersey without regard to conflict of law principles.

16. **Interpretation.** Any dispute regarding the interpretation of this Award Agreement shall be submitted by the Grantee or the Company to the ~~selection~~ Committee for review. The resolution of ~~an alternative forum, such dispute by the sole~~ Committee shall be final and ~~exclusive forum for~~ (i) any derivative action or proceeding brought ~~binding on~~ our behalf, (ii) any action asserting a claim the Grantee and the Company.

17. **PBRSSUs Subject to Plan.** This Award Agreement is subject to the Plan as approved by the Company's shareholders. The terms and provisions of ~~breach~~ the Plan as it may be amended from time to time are hereby incorporated herein by reference. In the event of a ~~fiduciary duty owed by~~ conflict between any term or provision contained herein and a term or provision of the Plan, the applicable terms and provisions of the Plan will govern and prevail.

18. **Successors and Assigns.** The Company may assign any of ~~our~~ directors, officers ~~its~~ rights under this Award Agreement. This Award Agreement will be binding upon and inure to the benefit of the successors and assigns of the Company. Subject to the restrictions on transfer set forth herein, this Award Agreement will be binding upon the Grantee and the Grantee's beneficiaries, executors, administrators and the person(s) to whom the PBRSSUs may be transferred by will or ~~other employees to us~~ the laws of descent or to our stockholders, (iii) any action asserting a claim arising pursuant to ~~distribution~~.

19. **Severability.** The invalidity or unenforceability of any provision of the Plan or this Award Agreement shall not affect the validity or enforceability of any other provision of the Plan or this Award Agreement, and each provision of the Plan and this Award Agreement shall be severable and enforceable to the extent permitted by law.

20. **Discretionary Nature of Plan.** The Plan is discretionary and, subject to the terms of the Plan, may be amended, cancelled or terminated by the Company at any time, in its discretion. The grant of the PBRSSUs in this Award Agreement does not create any contractual right or other right to receive any PBRSSUs or other Awards in the future. Future Awards, if any, will be at the sole discretion of the Company. Any amendment, modification, or termination of the Plan shall not constitute a change or impairment of the terms and conditions of the Grantee's Continuous Service.

21. **Amendment.** This Award Agreement and the terms governing this Award may be amended by the Committee, subject to the Grantee's consent if such amendment materially and adversely affects the rights of the Grantee; provided, that (a) the consent of the Grantee shall not be required for any amendment or other action taken in accordance with Sections 10 or 11 of the Plan and (b) no amendment may be made to this Award Agreement and/or the terms governing this Award after a Change in Control without the Grantee's express written consent.

22. **Section 409A.** This Award Agreement is intended to comply with Section 409A of the Code or an exemption thereunder and shall be construed and interpreted in a manner that is consistent with the requirements for avoiding additional taxes or penalties under Section 409A of the Code. Notwithstanding anything to the contrary, to the extent required to avoid accelerated taxation and/or tax penalties under Section 409A of the Code, (a) a Grantee shall not be considered to have terminated Continuous Service

and no payment or benefit shall be due to the Grantee under this Award Agreement until the Grantee would be considered to have incurred a "separation from service" from the Company and the Related Entities within the meaning of Section 409A of the Code and (b) if the Grantee is a "specified employee" (as defined in Section 409A of the Code), amounts that would otherwise be payable and benefits that would otherwise be provided due to the Grantee's separation from service under this Award Agreement during the six-month period immediately following the Grantee's separation from service shall instead be paid or provided on the first business day after the date that is six months following the Grantee's separation from service (or, if earlier, on the date of the Grantee's death or such earlier date as may be permitted under Section 409A of the Code). Notwithstanding the foregoing, the Company makes no representations that the payments and benefits provided under this Award Agreement comply with Section 409A of the Code and in no event shall the Company be liable for all or any portion of any taxes, penalties, interest or other expenses that may be incurred by the Grantee on account of non-compliance with Section 409A of the Code.

23. No Impact on Other Benefits. The value of the Grantee's PBRUS is not part of his or her normal or expected compensation for purposes of calculating any severance, retirement, welfare, insurance or similar employee benefit.

24. Counterparts. This Award Agreement may be executed in counterparts, each of which shall be deemed an original but all of which together will constitute one and the same instrument. Counterpart signature pages to this Award Agreement transmitted by facsimile transmission, by electronic mail in portable document format (.pdf), or by any other electronic means intended to preserve the original graphic and pictorial appearance of a document, will have the same effect as physical delivery of the paper document bearing an original signature.

25. Electronic Delivery. The Company may deliver any documents related to the PBRUS or the Plan by electronic means or request the Grantee's consent to participate in the Plan by electronic means. The Grantee hereby consents to receive such documents by electronic delivery and agrees to participate in the Plan through any on-line or electronic system established and maintained by the Company or a third party designated by the Company.

26. Personal Data Authorization. The Grantee understands and acknowledges that the Company and any Related Entities may hold certain personal information regarding the Grantee for the purpose of managing and administering the Plan, including the Grantee's name, home address, telephone number, date of birth, social security number, salary, nationality, job title, any Shares or directorships held in the Company and details of all Awards canceled, exercised, vested, unvested or outstanding in the Grantee's favor ("Data"). The Grantee further understands and acknowledges that the Company and any Related Entities will transfer Data among themselves as necessary for the purpose of implementation, administration and management of the Grantee's participation in the Plan and that the Company and any Related Entities may each further transfer Data to any third party assisting the Company in the implementation, administration and management of the Plan. The Grantee understands and acknowledges that the recipients of Data may be located in the United States or elsewhere.

27. Acceptance. The Grantee hereby acknowledges receipt of a copy of the Plan and this Award Agreement. The Grantee has read and understands the terms and provisions thereof, and accepts the PBRUS subject to all of the terms and conditions of the Plan and this Award Agreement. The Grantee acknowledges that there may be adverse tax consequences upon the vesting or settlement of the PBRUS or disposition of the underlying shares and that the Grantee has been advised to consult a tax advisor prior to such vesting, settlement or disposition.

IN WITNESS WHEREOF, the parties hereto have executed this Award Agreement as of the date first above written.

J & J SNACK FOODS CORP.



Name: Dan Fachner

Title: President

[NAME OF GRANTEE]

Signature:

#### EXHIBIT 1

##### Vesting Period and Performance Period

The Vesting Period shall commence on November 17, 2023, and end on November 17, 2026.

The Performance Period shall commence on October 1, 2023, and end on September 27, 2025.

##### Performance Goal

The number of PSUs earned shall be determined by reference to the Company's cumulative Adjusted EBITDA (as defined below) over the Performance Period. The third year of the Vesting Period shall be based on Continuous Service.

For purposes of this Award, the term "**Adjusted EBITDA**" means the Company's cumulative earnings over the Performance Period before interest, taxes, depreciation and amortization, and before stock-based compensation, acquisition expenses and similar non-recurring items, adjusted, up or down, in the discretion of the Committee, to account for material unbudgeted and unanticipated items, including, without limitation, significant acquisitions or divestitures, costs associated with natural disasters, storms or pandemics, foreign exchange variations, capital markets transaction costs, and material transaction and litigation costs.

##### Award Range

Depending on the Company's cumulative Adjusted EBITDA during the Performance Period, if at least Threshold performance is achieved, the Grantee may earn between 50% and 200% of the Target Award. If less than Threshold performance is achieved, no portion of the Award shall be earned.

##### Determining PBRUS Earned

Except as otherwise provided in the Plan or the Award Agreement, the number of PSUs that will be eligible to vest, assuming the Grantee remains in Continuous Service through the Vesting Period, shall be determined as follows:

Performance Level	Award Payout (as % of Target PBRUS)	Adjusted EBITDA
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Below Threshold	0	Less than
Threshold	50	\$
Target	100	\$
Maximum	200	\$

Payouts between Threshold and Target and between Target and Maximum are determined by straight line interpolation based on actual performance.

Exhibit 10.9

**J & J Snack Foods Corp.**

**Restricted Stock Unit Award Agreement**

This Restricted Stock Unit Award Agreement (this "Award Agreement") is made and entered into as of November 22, 2023 (the "Grant Date") by and between J & J Snack Foods Corp., a New Jersey General Corporation Law corporation (the "Company") and \_\_\_\_\_ (the "Grantee"). Capitalized terms that are used but not defined herein have the meaning ascribed to them in the Plan.

**WHEREAS**, the Company has adopted the J & J Snack Foods Corp. 2022 Long-Term Incentive Plan (the "Plan") pursuant to which certain types of Awards may be granted; and

**WHEREAS**, the Committee has determined that it is in the best interests of the Company and its shareholders to grant the Restricted Stock Units provided for herein.

**NOW, THEREFORE**, the parties hereto, intending to be legally bound, agree as follows:

1. **Grant of Restricted Stock Units.** The Company hereby grants to the Grantee an Award of \_\_\_\_\_ Restricted Stock Units (the "Award") under the Plan. Each Restricted Stock Unit represents the right to receive one Share, subject to the terms and conditions set forth in this Award Agreement and the Plan.

2. **Vesting of Restricted Stock Units.** The Restricted Stock Units are subject to forfeiture until they vest. Except as otherwise provided in this Award Agreement, in any employment or (iv) similar agreement between the Company and the Grantee or in the Plan, subject to the Grantee's Continuous Service from the Grant Date through the vesting date, the Restricted Stock Units will vest as to one-third (1/3) on (a) the first anniversary of the Grant Date and (b) on each of the next two anniversaries of the Grant Date (such period commencing on the Grant Date and ending on the third anniversary of the Grant Date, the "Vesting Period").

3. **Termination of Continuous Service.**

3.1 Except as otherwise expressly provided in this Award Agreement, any employment or similar agreement between the Company and the Grantee or the Plan, if the Grantee's Continuous Service terminates for any reason at any time during the Vesting Period, the Grantee's unvested Restricted Stock Units shall be automatically forfeited upon such termination of Continuous Service and neither the Company nor any Related Entity shall have any further obligations to the Grantee under this Award Agreement.

3.2 Notwithstanding Section 3.1 and subject to Section 11(a)(ii) of the Plan or any provision in any employment or similar agreement between the Company and the Grantee that provides for greater vesting entitlements (which, if applicable, shall control), if the Grantee's Continuous Service terminates during the Vesting Period due to the Grantee's death or a termination by the Company other than for Cause (including, for clarity, a termination by the Company due to the Grantee's Disability), the Grantee will vest on the termination date in that number of Restricted Stock Units, which, equals the product of the total number of Restricted Stock Units awarded pursuant to the Award, multiplied by a fraction, the numerator of which equals the number of days that the Grantee was in Continuous Service during the Vesting Period and the denominator of which equals the total number of days in the Vesting Period, minus any Restricted Stock Units that previously vested; provided, however, that (i) if the Grantee is Retirement Eligible (defined below) at the time of any termination of Grantee's Continuous Service due to death, or termination by the Company without Cause (including a termination by the Company due to the Grantee's Disability) or (ii) if the Grantee voluntarily resigns while Retirement Eligible (so long as the Grantee has not previously received a notice of termination by the Company for Cause), the Grantee will vest on the termination date in all unvested Restricted Stock Units. For purposes of this Award Agreement, Retirement Eligible means Grantee is at least 65 years old and has remained in Continuous Service with the Company for at least one (1) year following the Grant Date.

4. **Payment of Restricted Stock Units.** Subject to Section 11(a)(ii) of the Plan, payment in respect of the Restricted Stock Units shall be made in Shares and shall be issued to the Grantee (or deposited in the Grantee's brokerage account) as soon as practicable following the vesting date and in any event within sixty (60) days following the vesting date. The Company shall (a) issue and deliver to or on behalf of the Grantee the number of Shares equal to the number of vested Restricted Stock Units, and (b) record such issuance on the records of the Company or its transfer agents or registrars.

5. **Transferability.** Subject to any exceptions set forth in this Award Agreement or the Plan, the Restricted Stock Units or the rights relating thereto may not be assigned, alienated, pledged, attached, sold or otherwise transferred or encumbered by the Grantee, except by will or the laws of descent and distribution, and upon any such transfer by will or the laws of descent and distribution, the transferee shall hold such Restricted Stock Units subject to all of the terms and conditions that were applicable to the Grantee immediately prior to such transfer.

6. **Rights as Shareholder; Dividend Equivalents.**

6.1 Except as otherwise provided herein, the Grantee shall not have any rights of a shareholder with respect to the Shares underlying the Restricted Stock Units, including, but not limited to, voting rights and the right to receive or accrue dividends unless and until Shares are issued in respect of vested Restricted Stock Units.

6.2 Upon and following the vesting of the Restricted Stock Units and the issuance of Shares, the Grantee shall be entitled to all rights of a shareholder of the Company (including voting and dividend rights).

6.3 Before issuance of any Shares in respect of vested Restricted Stock Units, the Restricted Stock Units will represent an unfunded and unsecured obligation of the Company, payable (if at all) only from the general assets of the Company. This Award Agreement creates only a contractual obligation on the part of the Company as to amounts payable and shall not be construed as creating a trust.

6.4 The Grantee shall be credited with Dividend Equivalent Rights on the Restricted Stock Units with respect to ordinary cash dividends paid by the Company if the record date for such dividends is within the period beginning on the Grant Date and ending on the date Shares are issued in respect of vested Restricted Stock Units. Any

such Dividend Equivalent Rights shall be accumulated (without interest) and shall be subject to the same terms and conditions as are applicable to the Restricted Stock Units to which the Dividend Equivalent Rights relate, including, without limitation, the restrictions on transfer, forfeiture, vesting and payment provisions. Any earned Dividend Equivalent Rights, if any, shall be paid in cash on the date Shares are issued in respect of the vested Restricted Stock Units to which the Dividend Equivalents relate.

7. **No Right to Continued Service.** Neither the Plan nor this Award Agreement shall confer upon the Grantee any right to be retained in any position, as an employee, consultant or director of the Company. Further, nothing in the Plan or this Award Agreement shall be construed to limit the discretion of the Company to terminate the Grantee's Continuous Service at any time, with or without Cause.

8. **Adjustments.** The Restricted Stock Units are subject to adjustment pursuant to Section 10 of the Plan.

9. **Tax Liability and Withholding.**

9.1 The Grantee shall be required to pay to the Company, and the Company shall have the right to deduct from any compensation paid to the Grantee pursuant to the Plan, the amount of any required withholding taxes in respect of the Restricted Stock Units and to take all such other action as the Committee deems necessary to satisfy all obligations for the payment of such withholding taxes. Unless the Committee determines otherwise, any federal, state, local or other tax withholding obligation shall be satisfied by withholding from the Shares otherwise issuable or deliverable to the Grantee in respect of the Restricted Stock Units that number of Shares having a Fair Market Value equal to the withholding obligation.

9.2 Notwithstanding any action asserting the Company takes with respect to any or all income tax, social insurance, payroll tax, or other tax-related withholding ("Tax-Related Items"), the ultimate liability for all Tax-Related Items is and remains the Grantee's responsibility and the Company (a) makes no representation or undertakings regarding the treatment of any Tax-Related Items in connection with the grant, vesting or settlement of the Restricted Stock Units or the subsequent sale of any shares, and (b) does not commit to structure the Restricted Stock Units to reduce or eliminate the Grantee's liability for Tax-Related Items.

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10. **Non-competition and Non-solicitation.**

10.1 In consideration of the Restricted Stock Units, the Grantee agrees and covenants not to:

(a) contribute his or her knowledge, directly or indirectly, in whole or in part, as an employee, officer, owner, manager, advisor, consultant, agent, partner, director, shareholder, volunteer, intern or in any other similar capacity to an entity engaged in the same or similar business as the Company and Related Entities, including but not limited to those engaged in the business of the manufacture, development, advertising, promotion, or sale of soft pretzels, churros, funnel cakes, frozen cookie dough, in-store bakery products, biscuits and/or dumplings, frozen carbonated beverages, or similar products (including both existing products as well as products known to the recipient, as a claim governed consequence of the recipient's Continuous Service, to be in development) for a period of one (1) year following the termination of the Grantee's Continuous Service;

(b) directly or indirectly, solicit, hire, recruit, attempt to hire or recruit, or induce the termination of employment of any employee of the Company or Related Entities for one (1) year following the termination of the Grantee's Continuous Service; or

(c) directly or indirectly, solicit, contact (including, but not limited to, email, regular mail, express mail, telephone, fax, and instant message), attempt to contact or meet with the current, former or prospective customers of the Company or any Related Entities for purposes of offering or accepting goods or services similar to or competitive with those offered by the internal affairs doctrine Company or any Related Entities for a period of one (1) year following the termination of the Grantee's Continuous Service.

10.2 If the Grantee breaches any of the covenants set forth in Section 10.1:

(a) all unvested Restricted Stock Units shall be immediately forfeited; and

(b) the Grantee hereby consents and agrees that the Company shall be entitled to seek, in addition to other available remedies, a temporary or permanent injunction or other equitable relief against such breach or threatened breach from any court of competent jurisdiction, without the necessity of showing any actual damages or that money damages would not afford an adequate remedy, and without the necessity of posting any bond or other security. The aforementioned equitable relief shall be in addition to, not in lieu of, legal remedies, monetary damages or other available forms of relief.

11. **Compliance with Law.** The issuance and transfer of Shares in connection with the Restricted Stock Units shall be subject to compliance by the Company and the Grantee with all applicable requirements of federal and state securities laws and with all applicable requirements of any stock exchange on which the Company's Shares may be listed. No Shares shall be issued or transferred unless and until any then applicable requirements of state and federal court located within laws and regulatory agencies have been fully complied with to the state satisfaction of the Company and its counsel.

12. **Notices.** Any notice required to be delivered to the Company under this Award Agreement shall be in writing and addressed to the Secretary of the Company at the Company's principal corporate offices. Any notice required to be delivered to the Grantee under this Award Agreement shall be in writing and addressed to the Grantee at the Grantee's address as shown in the records of the Company. Either party may designate another address in writing (or by such other method approved by the Company) from time to time.

13. **Governing Law.** This Award Agreement will be construed and interpreted in accordance with the laws of the State of New Jersey in all cases without regard to conflict of law principles.

14. **Interpretation.** Any dispute regarding the interpretation of this Award Agreement shall be submitted by the Grantee or the Company to the Committee for review. The resolution of such dispute by the Committee shall be final and binding on the Grantee and the Company.

15. **Restricted Stock Units Subject to Plan.** This Award Agreement is subject to the court having personal jurisdiction over Plan as approved by the indispensable parties named Company's shareholders. The terms and provisions of the Plan as defendants, it may be amended from time to time are hereby incorporated herein by reference. In the event of a conflict between any term or provision contained herein and a term or provision of the Plan, the applicable terms and provisions of the Plan will govern and prevail.

16. **Successors and Assigns.** The Company may assign any of its rights under this Award Agreement. This Award Agreement will be binding upon and inure to the benefit of the successors and assigns of the Company. Subject to the restrictions on transfer set forth herein, this Award Agreement will be binding upon the Grantee and the Grantee's beneficiaries, executors, administrators and the person(s) to whom the Restricted Stock Units may be transferred by will or the laws of descent or distribution.

17. **Severability.** The invalidity or unenforceability of any provision of the Plan or this Award Agreement shall not affect the validity or enforceability of any other provision of the Plan or this Award Agreement, and each provision of the Plan and this Award Agreement shall be severable and enforceable to the extent permitted by law.

18. **Discretionary Nature of Plan.** The Plan is discretionary and, subject to the terms of the Plan, may be amended, cancelled or terminated by the Company at any time, in its discretion. The grant of the Restricted Stock Units in this Award Agreement does not create any contractual right or other right to receive any Restricted Stock Units or other Awards in the future. Future Awards, if any, will be at the sole discretion of the Company. Any **person** amendment, modification, or **entity purchasing** termination of the Plan shall not constitute a change or impairment of the terms and conditions of the Grantee's Continuous Service.

19. **Amendment.** This Award Agreement and the terms governing this Award may be amended by the Committee, subject to the Grantee's consent if such amendment materially and adversely affects the rights of the Grantee; provided, that (a) the consent of the Grantee shall not be required for any amendment or other action taken in accordance with Sections 10 or 11 of the Plan and (b) no amendment may be made to this Award Agreement and/or the terms governing this Award after a Change in Control without the Grantee's express written consent.

20. **Section 409A.** This Award Agreement is intended to comply with Section 409A of the Code or an exemption thereunder and shall be construed and interpreted in a manner that is consistent with the requirements for avoiding additional taxes or penalties under Section 409A of the Code. Notwithstanding anything to the contrary, to the extent required to avoid accelerated taxation and/or tax penalties under Section 409A of the Code, (a) a Grantee shall not be considered to have terminated Continuous Service and no payment or benefit shall be due to the Grantee under this Award Agreement until the Grantee would be considered to have incurred a "separation from service" from the Company and the Related Entities within the meaning of Section 409A of the Code and (b) if the Grantee is a "specified employee" (as defined in Section 409A of the Code), amounts that would otherwise **acquiring** be payable and benefits that would otherwise be provided due to the Grantee's separation from service under this Award Agreement during the six-month period immediately following the Grantee's separation from service shall instead be paid or provided on the first business day after the date that is six months following the Grantee's separation from service (or, if earlier, on the date of the Grantee's death or such earlier date as may be permitted under Section 409A of the Code). Notwithstanding the foregoing, the Company makes no representations that the payments and benefits provided under this Award Agreement comply with Section 409A of the Code and in no event shall the Company be liable for all or any portion of any taxes, penalties, interest or other expenses that may be incurred by the Grantee on account of non-compliance with Section 409A of the Code.

21. **No Impact on Other Benefits.** The value of the Grantee's Restricted Stock Units is not part of his or her normal or expected compensation for purposes of calculating any severance, retirement, welfare, insurance or similar employee benefit.

22. **Counterparts.** This Award Agreement may be executed in **shares** counterparts, each of **our capital stock** which shall be deemed an original but all of which together will constitute one and the same instrument. Counterpart signature pages to this Award Agreement transmitted by facsimile transmission, by electronic mail in portable document format (.pdf), or by any other electronic means intended to preserve the original graphic and pictorial appearance of a document, will have **notice** the same effect as physical delivery of and **consented** the paper document bearing an original signature.

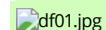
23. **Electronic Delivery.** The Company may deliver any documents related to the **provisions this provision.** Restricted Stock Units or the Plan by electronic means or request the Grantee's consent to participate in the Plan by electronic means. The Grantee hereby consents to receive such documents by electronic delivery and agrees to participate in the Plan through any on-line or electronic system established and maintained by the Company or a third party designated by the Company.

**Transfer Agent** 24. **Personal Data Authorization.** The Grantee understands and acknowledges that the Company and any Related Entities may hold certain personal information regarding the Grantee for the purpose of managing and administering the Plan, including the Grantee's name, home address, telephone number, date of birth, social security number, salary, nationality, job title, any Shares or directorships held in the Company and details of all Awards canceled, exercised, vested, unvested or outstanding in the Grantee's favor ("Data"). The Grantee further understands and acknowledges that the Company and any Related Entities will transfer Data among themselves as necessary for the purpose of implementation, administration and management of the Grantee's participation in the Plan and that the Company and any Related Entities may each further transfer Data to any third party assisting the Company in the implementation, administration and management of the Plan. The Grantee understands and acknowledges that the recipients of Data may be located in the United States or elsewhere.

**American** 25. **Acceptance.** The Grantee hereby acknowledges receipt of a copy of the Plan and this Award Agreement. The Grantee has read and understands the terms and provisions thereof, and accepts the Restricted Stock Transfer Trust Co. serves Units subject to all of the terms and conditions of the Plan and this Award Agreement. The Grantee acknowledges that there may be adverse tax consequences upon the vesting or settlement of the Restricted Stock Units or disposition of the underlying shares and that the Grantee has been advised to consult a tax advisor prior to such vesting, settlement or disposition.

IN WITNESS WHEREOF, the parties hereto have executed this Award Agreement as our transfer agent. of the date first above written.

J & J SNACK FOODS CORP.

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Name: Dan Fachner

Title: President

[NAME OF GRANTEE]

Signature:

**EXHIBIT 21.1 – SUBSIDIARIES OF J & J SNACK FOODS CORP.**

	<u>Place of Incorporation</u>
J & J Snack Foods Investment Corp.	Delaware
The ICEE Company	Delaware
J & J Snack Foods Corp. of California	California
J & J Snack Foods Corp./Mia	Pennsylvania
J & J Snack Foods Corp. of Pennsylvania	Pennsylvania
J & J Snack Foods Sales Corp.	New Jersey
J & J Snack Foods Transport Corp.	New Jersey
ICEE-Canada, Inc.	Canada
ICEE de Mexico, S.A. De C.V.	Mexico
J & J Restaurant Group, LLC	New Jersey
Bakers Best Snack Food Corp.	Pennsylvania
Pretzels, Inc.	Texas
Federal Pretzel Baking Company, LLC	Pennsylvania
Country Home Bakers, <b>L.L.C.</b> LLC	Georgia
ICEE of Hawaii, Inc.	Hawaii
DADDY RAY'S, Inc.	Missouri
J & J Snack Foods Corp. of Canada	Canada
J & J Snack Foods Handhelds Corp.	Ohio
New York Pretzel, LLC	New York
Swirl Holdings Corporation	Delaware
Philly's Famous Water Ice, Inc.	Florida
J & J Snack Foods Online Sales Corp.	Ohio

**EXHIBIT 21.1-SUBSIDIARIES OF J & J SNACK FOODS CORP - continued**

Hill & Valley, Inc.	Illinois
ICEE International, B.V.	Netherlands
DD Acquisition Holdings, LLC	Delaware
Dippin' Dots Holding, LLC	Oklahoma
Dippin' Dots, LLC	Oklahoma
Dippin' Dots Franchising, LLC	Oklahoma
Doc Popcorn Franchising, LLC	Oklahoma
Dippin' Dots Australia PTY Limited	Australia
Dippin' Dots International, LLC	Australia
Doc Popcorn, LLC	Oklahoma
Dippin' Dots Worldwide Holding Company, LLC	Delaware
Dippin' Dots Hong Kong Limited	Hong Kong
DDP South America, LLC	Delaware
DDDP Middle East, LLC	Delaware
Dippin' Dots Trading Shanghai	China

EXHIBIT Exhibit 23.1

#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We have issued our reports dated November 22, 2022 November 28, 2023, with respect to the consolidated financial statements and internal control over financial reporting, included in the Annual Report report of J&J Snack Foods Corp. on Form 10-K for the year ended September 24, 2022 September 30, 2023. We consent to the incorporation by reference of said reports in the Registration Statements of J&J Snack Foods Corp. on Forms S-8 (File No. 333-269805, File No. 333-258298, File No. 333-221782, File No. 333-178379, File No. 333-111292 and File No. 333-03833).

/s/ GRANT THORNTON LLP

Philadelphia, Pennsylvania  
November 22, 2022 28, 2023

EXHIBIT 31.1

CERTIFICATION PURSUANT TO  
SECTION 302  
OF THE SARBANES-OXLEY ACT OF 2002

I, Dan Fachner, certify that:

1. I have reviewed this report on Form 10-K of J & J Snack Foods Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal ~~control over~~ controls and procedures for financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's fourth fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):

- a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: November 22, 2022 November 28, 2023

/s/ Dan Fachner  
Dan Fachner  
President and Chief Executive Officer  
(Principal Executive Officer)

EXHIBIT 31.2

CERTIFICATION PURSUANT TO  
SECTION 302  
OF THE SARBANES-OXLEY ACT OF 2002

I, Ken A. Plunk, certify that:

1. I have reviewed this report on Form 10-K of J&J Snack Foods Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officers and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal ~~control over~~ controls and procedures for financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the Registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's fourth fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting.

5. The registrant's other certifying officers and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):

- a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

Date: November 22, 2022 November 28, 2023

/s/ Ken A. Plunk  
Ken A. Plunk  
Senior Vice President and  
Chief Financial Officer  
(Principal Financial Officer)  
(Principal Accounting Officer)

Exhibit 32.1

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,

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102/105

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REFINITIV 

AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Section 1350 of Chapter 63 of Title 18 of the United States Code), the undersigned officer of J & J Snack Foods Corp. (the "Company"), does hereby certify with respect to the Annual Report of the Company on Form 10-K for the year ended **September 24, 2022** **September 30, 2023** (the "Report") that:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

information  
contained  
in the  
Report  
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the  
financial  
condition  
and results  
of  
operations  
of the  
Company.

Dated: November  
28, 2023

Dated: November 22, 2022

/s/ Dan Fachner  
Dan Fachner  
President and Chief Executive Officer  
(Principal Executive Officer)

The foregoing certification is being furnished solely pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Section 1350 of Chapter 63 of Title 18 of the United States Code) and is not being filed as part of the Report or as a separate disclosure document.

Exhibit 32.2

CERTIFICATION PURSUANT TO  
18 U.S.C. SECTION 1350,  
AS ADOPTED PURSUANT TO  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Section 1350 of Chapter 63 of Title 18 of the United States Code), the undersigned officer of J & J Snack Foods Corp. (the "Company"), does hereby certify with respect to the Annual Report of the Company on Form 10-K for the year ended **September 24, 2022** **September 30, 2023** (the "Report") that:

"Report") that:

(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and

(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

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and results  
of  
operations  
of the  
Company.

Dated: November  
28, 2023

Dated:

November 22, 2022

/s/ Ken A. Plunk  
Ken A. Plunk  
Senior Vice President and  
Chief Financial Officer  
(Principal Financial Officer)  
(Principal Accounting Officer)

The foregoing certification is being furnished solely pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (Section 1350 of Chapter 63 of Title 18 of the United States Code) and is not being filed as part of the Report or as a separate disclosure document.

#### DISCLAIMER

THE INFORMATION CONTAINED IN THE REFINITIV CORPORATE DISCLOSURES DELTA REPORT™ IS A COMPARISON OF TWO FINANCIALS PERIODIC REPORTS. THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORT INCLUDING THE TEXT AND THE COMPARISON DATA AND TABLES. IN NO WAY DOES REFINITIV OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED IN THIS REPORT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S ACTUAL SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

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