

REFINITIV

DELTA REPORT

10-Q

BAX WI - BAXTER INTERNATIONAL INC

10-Q - MARCH 31, 2024 COMPARED TO 10-Q - SEPTEMBER 30, 2023

The following comparison report has been automatically generated

TOTAL DELTAS 1511

■ CHANGES	292
■ DELETIONS	664
■ ADDITIONS	555

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **September 30, 2023** **March 31, 2024**

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission file number 1-4448

BAXTER INTERNATIONAL INC.

(Exact name of registrant as specified in its charter)

Delaware		36-0781620
(State or other jurisdiction of incorporation or organization)		(I.R.S. Employer Identification No.)
One Baxter Parkway, Deerfield,	Illinois	60015
(Address of Principal Executive Offices)		(Zip Code)

224.948.2000

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$1.00 par value	BAX (NYSE)	New York Stock Exchange NYSE Chicago Stock Exchange
0.4% Global Notes due 2024	BAX 24	New York Stock Exchange
1.3% Global Notes due 2025	BAX 25	New York Stock Exchange
1.3% Global Notes due 2029	BAX 29	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

The number of shares of the registrant's Common Stock, par value \$1.00 per share, outstanding as of **October 26, 2023** **April 25, 2024** was **507,323,508** **509,580,190** shares.

BAXTER INTERNATIONAL INC.
 FORM 10-Q
 For the quarterly period ended **September 30, 2023** **March 31, 2024**
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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

Baxter International Inc.
 Condensed Consolidated Balance Sheets (unaudited)
 (in millions, except share information)

	September 30, 2023	December 31, 2022		March 31, 2024	December 31, 2023
Current assets:	Current assets:				
Cash and cash equivalents	Cash and cash equivalents	\$ 5,788	\$ 1,718		
Accounts receivable, net of allowances of \$132 in 2023 and \$114 in 2022	2,512	2,571			
Cash and cash equivalents					
Cash and cash equivalents					

Accounts receivable, net of allowances of \$121 in 2024 and \$129 in 2023			
Inventories	Inventories	2,873	2,679
Prepaid expenses and other current assets	Prepaid expenses and other current assets	861	857
Current assets of discontinued operations		—	186
Total current assets			
Total current assets			
Total current assets	Total current assets	12,034	8,011
Property, plant and equipment, net	Property, plant and equipment, net	4,278	4,695
Goodwill	Goodwill	6,407	6,452
Other intangible assets, net	Other intangible assets, net	6,230	6,793
Operating lease right-of-use assets	Operating lease right-of-use assets	519	541
Other non-current assets	Other non-current assets	1,188	1,109
Non-current assets of discontinued operations		—	686
Total assets			
Total assets			
Total assets	Total assets	\$30,656	\$28,287
Current liabilities:	Current liabilities:		
Short-term debt		\$ 514	\$ 299
Current maturities of long-term debt and finance lease obligations			
Current maturities of long-term debt and finance lease obligations			
Current maturities of long-term debt and finance lease obligations	Current maturities of long-term debt and finance lease obligations	1,912	1,105
Accounts payable	Accounts payable	1,246	1,110
Accrued expenses and other current liabilities	Accrued expenses and other current liabilities	2,537	2,170
Current liabilities of discontinued operations		—	61

Total current liabilities			
Total current liabilities			
Total current liabilities	Total current liabilities	6,209	4,745
Long-term debt and finance lease obligations, less current portion	Long-term debt and finance lease obligations, less current portion	14,067	15,232
Operating lease liabilities	Operating lease liabilities	436	447
Other non-current liabilities	Other non-current liabilities	1,778	1,848
Non-current liabilities of discontinued operations		—	120
Total liabilities			
Total liabilities			
Total liabilities	Total liabilities	22,490	22,392
Commitments and contingencies	Commitments and contingencies		Commitments and contingencies
Equity:	Equity:		
Common stock, \$1 par value, authorized 2,000,000,000 shares, issued 683,494,944 shares in 2023 and 2022		683	683
Common stock in treasury, at cost, 176,198,622 shares in 2023 and 179,062,594 shares in 2022		(11,249)	(11,389)
Common stock, \$1 par value, authorized 2,000,000,000 shares, issued 683,494,944 shares in 2024 and 2023			
Common stock, \$1 par value, authorized 2,000,000,000 shares, issued 683,494,944 shares in 2024 and 2023			
Common stock, \$1 par value, authorized 2,000,000,000 shares, issued 683,494,944 shares in 2024 and 2023			
Common stock in treasury, at cost, 173,930,493 shares in 2024 and 175,861,893 shares in 2023			
Additional contributed capital	Additional contributed capital	6,368	6,322
Retained earnings	Retained earnings	16,015	14,050

Accumulated other comprehensive income (loss)	(3,716)	(3,833)
Accumulated other comprehensive loss		
Total Baxter stockholders' equity		
Noncontrolling interests		
Total equity	Total equity	8,166 5,895
Total liabilities and equity	Total liabilities and equity	\$30,656 \$28,287

The accompanying notes are an integral part of these condensed consolidated financial statements.

Baxter International Inc.
Condensed Consolidated Statements of Income (Loss) (unaudited)
(in millions, except per share data)

		Three months ended		Nine months ended	
		September 30,		September 30,	
		2023	2022	2023	2022
		Three months ended		Three months ended	
		March 31,		March 31,	
		Three months ended		Three months ended	
		March 31,		March 31,	
		Three months ended		Three months ended	
		March 31,		March 31,	
		2024		2024	
		2024		2024	
		2024		2024	
Net sales	Net sales	\$ 3,708	\$ 3,609	\$ 10,928	\$ 10,761
Cost of sales	Cost of sales	2,591	2,564	7,425	7,083
Cost of sales	Cost of sales				
Gross margin	Gross margin	1,117	1,045	3,503	3,678
Gross margin	Gross margin				
Selling, general and administrative expenses	Selling, general and administrative expenses	1,002	941	2,961	2,958
Selling, general and administrative expenses	Selling, general and administrative expenses				
Research and development expenses	Research and development expenses	166	151	495	448
Goodwill impairments	Goodwill impairments	—	2,785	—	2,785
Other operating expense (income), net	Other operating expense (income), net	—	48	(14)	20
Operating income (loss)	Operating income (loss)	(51)	(2,880)	61	(2,533)

Research and development expenses						
Research and development expenses						
Other operating income, net						
Other operating income, net						
Other operating income, net						
Operating income						
Operating income						
Operating income						
Interest expense, net	Interest expense, net	128	104	369	278	
Other (income) expense, net		(7)	61	33	1	
Loss from continuing operations before		(172)	(3,045)	(341)	(2,812)	
income taxes						
Income tax benefit		(223)	(54)	(199)	(14)	
Income (loss) from continuing operations		51	(2,991)	(142)	(2,798)	
Interest expense, net						
Interest expense, net						
Other income, net						
Other income, net						
Other income, net						
Income from continuing operations before						
income taxes						
Income from continuing operations before						
income taxes						
Income from continuing operations before						
income taxes						
Income tax expense						
Income tax expense						
Income tax expense						
Income from continuing operations						
Income from continuing operations						
Income from continuing operations						
Income from discontinued	Income from discontinued	2,460	57	2,559	192	
operations, net of tax	operations, net of tax					
Net income (loss)		2,511	(2,934)	2,417	(2,606)	
Income from discontinued operations, net of						
tax						
Income from discontinued operations, net of						
tax						
Net income						
Net income						
Net income						
Net income attributable to	Net income attributable to	3	3	6	8	
noncontrolling	noncontrolling					
interests	interests					
Net income (loss) attributable to Baxter	\$	2,508	\$	(2,937)	\$	(2,614)
stockholders						
Income (loss) from continuing operations per common share						
Net income attributable to noncontrolling						
interests						
Net income attributable to noncontrolling						
interests						

Net income attributable to Baxter stockholders									
Net income attributable to Baxter stockholders									
Net income attributable to Baxter stockholders									
Income from continuing operations per common share									
Income from continuing operations per common share									
Income from continuing operations per common share									
Basic	Basic	\$	0.09	\$	(5.94)	\$	(0.29)	\$	(5.58)
Diluted	Diluted	\$	0.09	\$	(5.94)	\$	(0.29)	\$	(5.58)
Diluted									
Diluted									
Income from discontinued operations per common share									
Income from discontinued operations per common share									
Income from discontinued operations per common share									
Basic	Basic	\$	4.85	\$	0.11	\$	5.06	\$	0.38
Diluted	Diluted	\$	4.83	\$	0.11	\$	5.06	\$	0.38
Net income (loss) per common share									
Diluted									
Diluted									
Net income per common share									
Net income per common share									
Net income per common share									
Basic	Basic	\$	4.95	\$	(5.83)	\$	4.76	\$	(5.20)
Diluted	Diluted	\$	4.93	\$	(5.83)	\$	4.76	\$	(5.20)
Diluted									
Diluted									
Weighted-average number of shares outstanding									
Weighted-average number of shares outstanding									
Weighted-average number of shares outstanding									
Basic	Basic		507		504		506		503
Diluted	Diluted		509		504		506		503
Diluted									
Diluted									

The accompanying notes are an integral part of these condensed consolidated financial statements.

Baxter International Inc.
Condensed Consolidated Statements of Comprehensive Income (Loss) (unaudited)
(in millions)

		Three months ended		Nine months ended	
		September 30,		September 30,	
		2023	2022	2023	2022
Income (loss) from continuing operations		\$ 51	\$ (2,991)	\$ (142)	\$ (2,798)
Other comprehensive income (loss) from continuing operations, net of tax:					
Currency translation adjustments, net of tax expense (benefit) of \$10 and \$(16) for the three months ended September 30, 2023 and 2022, respectively, and \$1 and \$(25) for the nine months ended September 30, 2023 and 2022, respectively.		(67)	(274)	(62)	(650)
Pension and other postretirement benefits, net of tax expense (benefit) of zero and \$5 for the three months ended September 30, 2023 and 2022, respectively, and \$(3) and \$13 for the nine months ended September 30, 2023 and 2022, respectively.		(1)	15	(12)	47

Hedging activities, net of tax expense (benefit) of \$2 and \$5 for the three months ended September 30, 2023 and 2022, respectively, and \$3 and \$8 for the nine months ended September 30, 2023 and 2022, respectively.	5	16	10	27
Available-for-sale debt securities, net of tax expense of zero for the three months ended September 30, 2023 and 2022 and zero and \$1 for the nine months ended September 30, 2023 and 2022, respectively.	—	—	—	2
Total other comprehensive loss from continuing operations, net of tax	(63)	(243)	(64)	(574)
Comprehensive loss from continuing operations	(12)	(3,234)	(206)	(3,372)
Income from discontinued operations, net of tax	2,460	57	2,559	192
Other comprehensive income (loss) from discontinued operations				
Currency translation adjustments, net of tax expense (benefit) of zero for the three and nine months ended September 30, 2023 and 2022	165	(45)	185	(101)
Pension and other postretirement benefits, net of tax expense (benefit) of zero for the three and nine months ended September 30, 2023 and 2022	(4)	1	(4)	1
Total other comprehensive income (loss) from discontinued operations	161	(44)	181	(100)
Comprehensive income from discontinued operations	2,621	13	2,740	92
Comprehensive income (loss)	2,609	(3,221)	2,534	(3,280)
Less: Comprehensive income attributable to noncontrolling interests	3	3	6	8
Comprehensive income (loss) attributable to Baxter stockholders	\$ 2,606	\$ (3,224)	\$ 2,528	\$ (3,288)

	Three months ended March 31,	
	2024	2023
Income from continuing operations	\$ 39	\$ —
Other comprehensive income (loss) from continuing operations, net of tax:		
Currency translation adjustments, net of tax expense (benefit) of \$11 and \$(13) for the three months ended March 31, 2024 and 2023, respectively.	(184)	81
Pension and other postretirement benefits, net of tax expense (benefit) of \$3 and \$(1) for the three months ended March 31, 2024 and 2023, respectively.	4	(6)
Hedging activities, net of tax expense (benefit) of \$2 and \$(1) for the three months ended March 31, 2024 and 2023, respectively.	8	(2)
Total other comprehensive income (loss) from continuing operations, net of tax	(172)	73
Comprehensive income (loss) from continuing operations	(133)	73
Income from discontinued operations, net of tax	—	45
Other comprehensive income from discontinued operations, net of tax - currency translation adjustments	—	21
Comprehensive income from discontinued operations	—	66
Comprehensive income (loss)	(133)	139
Less: Comprehensive income attributable to noncontrolling interests	2	1
Less: Other comprehensive income (loss) attributable to noncontrolling interests	(4)	—
Comprehensive income (loss) attributable to Baxter stockholders	\$ (131)	\$ 138

The accompanying notes are an integral part of these condensed consolidated financial statements.

Baxter International Inc.
Condensed Consolidated Statements of Changes in Equity (unaudited)
(in millions)

For the three months ended March 31, 2024

Baxter International Inc. stockholders' equity

Change in noncontrolling interests	—	—	—	—	—	—	—	—	(3)	(3)
Balance as of September 30, 2023	683 \$	683	176 \$	(11,249) \$	6,368 \$	16,015 \$	(3,716) \$	8,101 \$	65 \$	8,166

For the three months ended March 31, 2023										
Baxter International Inc. stockholders' equity										
	Common stock	Common stock	Common stock in treasury	Additional contributed capital	Retained earnings	Accumulated other comprehensive income (loss)	Total stockholders' equity	Baxter stockholders' equity	Noncontrolling interests	Total equity
Balance as of January 1, 2023	683 \$	683	179 \$	(11,389) \$	6,322 \$	14,050 \$	(3,833) \$	5,833 \$	62 \$	5,895
Net income	—	—	—	—	—	44	—	44	1	45
Other comprehensive income (loss)	—	—	—	—	—	—	94	94	—	94
Stock issued under employee benefit plans and other	—	—	(1)	65	(10)	—	—	55	—	55
Dividends declared on common stock	—	—	—	—	—	(147)	—	(147)	—	(147)
Change in noncontrolling interests	—	—	—	—	—	—	—	—	(1)	(1)
Balance as of March 31, 2023	683 \$	683	178 \$	(11,324) \$	6,312 \$	13,947 \$	(3,739) \$	5,879 \$	62 \$	5,941

For the three months ended September 30, 2022										
Baxter International Inc. stockholders' equity										
	Common stock	Common stock	Common stock in treasury	Additional contributed capital	Retained earnings	Accumulated other comprehensive income (loss)	Total stockholders' equity	Baxter stockholders' equity	Noncontrolling interests	Total equity
Balance as of July 1, 2022	683 \$	683	180 \$	(11,409) \$	6,253 \$	17,099 \$	(3,767) \$	8,859 \$	44 \$	8,903
Net loss	—	—	—	—	—	(2,937)	—	(2,937)	3	(2,934)
Other comprehensive income (loss)	—	—	—	—	—	—	(287)	(287)	—	(287)
Purchases of treasury stock	—	—	—	(24)	—	—	—	(24)	—	(24)
Stock issued under employee benefit plans and other	—	—	(1)	27	44	—	—	71	—	71
Dividends declared on common stock	—	—	—	—	—	(147)	—	(147)	—	(147)
Change in noncontrolling interests	—	—	—	—	—	—	—	—	(3)	(3)
Balance as of September 30, 2022	683 \$	683	179 \$	(11,406) \$	6,297 \$	14,015 \$	(4,054) \$	5,535 \$	44 \$	5,579

For the nine months ended September 30, 2022										
Baxter International Inc. stockholders' equity										
	Common stock	Common stock	Common stock in treasury	Additional contributed capital	Retained earnings	Accumulated other comprehensive income (loss)	Total stockholders' equity	Baxter stockholders' equity	Noncontrolling interests	Total equity
Balance as of January 1, 2022	683 \$	683	182 \$	(11,488) \$	6,197 \$	17,065 \$	(3,380) \$	9,077 \$	44 \$	9,121
Net loss	—	—	—	—	—	(2,614)	—	(2,614)	8	(2,606)
Other comprehensive income (loss)	—	—	—	—	—	—	(674)	(674)	—	(674)
Purchases of treasury stock	—	—	—	(32)	—	—	—	(32)	—	(32)
Stock issued under employee benefit plans and other	—	—	(3)	114	100	—	—	214	—	214
Dividends declared on common stock	—	—	—	—	—	(436)	—	(436)	—	(436)
Change in noncontrolling interests	—	—	—	—	—	—	—	—	(8)	(8)
Balance as of September 30, 2022	683 \$	683	179 \$	(11,406) \$	6,297 \$	14,015 \$	(4,054) \$	5,535 \$	44 \$	5,579

The accompanying notes are an integral part of these condensed consolidated financial statements.

Baxter International Inc.
Condensed Consolidated Statements of Cash Flows (unaudited)
 (in millions)

Nine Months Ended
 September 30,

		2023	2022	
		Three Months Ended March 31,		
		2024	2024	Three Months Ended March 31, 2023
Cash flows from operations	Cash flows from operations			
Net income (loss)		\$2,417	\$(2,606)	
Net income				
Net income				
Net income				
Less: Income from discontinued operations, net of tax	Less: Income from discontinued operations, net of tax	2,559	192	
Loss from continuing operations		(142)	(2,798)	
Income from continuing operations				
Adjustments to reconcile net income to cash flows from operations:	Adjustments to reconcile net income to cash flows from operations:			
Depreciation and amortization				
Depreciation and amortization				
Depreciation and amortization	Depreciation and amortization	939	1,054	
Deferred income taxes	Deferred income taxes	(597)	(189)	
Stock compensation	Stock compensation	103	122	
Net periodic pension and other postretirement costs	Net periodic pension and other postretirement costs	(12)	42	
Goodwill impairments		—	2,785	
Intangible asset impairments		77	332	
Other long-lived asset impairments		461	—	
Loss on product divestiture arrangement		—	54	
Reclassification of cumulative translation loss to earnings		—	65	
Other				
Other				
Other	Other	45	(34)	
Changes in balance sheet items:	Changes in balance sheet items:			
Accounts receivable, net				
Accounts receivable, net				

Accounts receivable, net	Accounts receivable, net	55	(74)
Inventories	Inventories	(216)	(405)
Prepaid expenses and other current assets	Prepaid expenses and other current assets	(44)	(106)
Accounts payable	Accounts payable	136	81
Accrued expenses and other current liabilities	Accrued expenses and other current liabilities	372	(238)
Other	Other	(80)	(97)
Cash flows from operations - continuing operations	Cash flows from operations - continuing operations	1,097	594
Cash flows from operations - continuing operations			
Cash flows from operations - discontinued operations	Cash flows from operations - discontinued operations	98	178
Cash flows from operations	Cash flows from operations	1,195	772
Cash flows from investing activities	Cash flows from investing activities		
Capital expenditures	Capital expenditures	(502)	(438)
Acquisitions, net of cash acquired, and investments		(6)	(206)
Capital expenditures			
Capital expenditures			
Acquisitions of developed technology and investments			
Proceeds from sale of marketable equity securities			
Other investing activities, net	Other investing activities, net	19	10
Cash flows from investing activities - continuing operations	Cash flows from investing activities - continuing operations	(489)	(634)

Cash flows from investing activities - discontinued operations	Cash flows from investing activities - discontinued operations	3,932	(41)
Cash flows from investing activities	Cash flows from investing activities	3,443	(675)
Cash flows from financing activities	Cash flows from financing activities		
Repayments of debt	Repayments of debt	(353)	(953)
Repayments of debt	Repayments of debt		
Repayments of debt	Repayments of debt		
Net increases in debt with original maturities of three months or less	Net increases in debt with original maturities of three months or less	214	30
Net (decreases) increases in debt with original maturities of three months or less	Net (decreases) increases in debt with original maturities of three months or less		
Net (decreases) increases in debt with original maturities of three months or less	Net (decreases) increases in debt with original maturities of three months or less		
Cash dividends on common stock	Cash dividends on common stock	(439)	(427)
Proceeds from stock issued under employee benefit plans	Proceeds from stock issued under employee benefit plans	86	114
Purchases of treasury stock		—	(32)
Other financing activities, net	Other financing activities, net		
Other financing activities, net	Other financing activities, net		
Other financing activities, net	Other financing activities, net	(62)	(51)
Cash flows from financing activities	Cash flows from financing activities	(554)	(1,319)
Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash	Effect of foreign exchange rate changes on cash, cash equivalents and restricted cash	(14)	(130)
Increase (decrease) in cash, cash equivalents and restricted cash	Increase (decrease) in cash, cash equivalents and restricted cash	4,070	(1,352)
Decrease in cash, cash equivalents and restricted cash	Decrease in cash, cash equivalents and restricted cash		

Cash, cash equivalents and restricted cash at beginning of period ⁽¹⁾	Cash, cash equivalents and restricted cash at beginning of period ⁽¹⁾	1,722	2,956
Cash, cash equivalents and restricted cash at end of period ⁽¹⁾	Cash, cash equivalents and restricted cash at end of period ⁽¹⁾	\$ 5,792	\$ 1,604

(1) The following table provides a reconciliation of cash, cash equivalents and restricted cash shown above to the amounts reported within the condensed consolidated balance sheet as of **September 30, 2023** **March 31, 2024**, **December 31, 2022** **December 31, 2023**, and **September 30, 2022** **March 31, 2023** (in millions):

	September 30, 2023	December 31, 2022	September 30, 2022	
	March 31, 2024			
Cash and cash equivalents	\$ 5,788	\$ 1,718	\$ 1,601	
Restricted cash included in prepaid expenses and other current assets	4	4	3	
Restricted cash included in other non-current assets				
Cash, cash equivalents and restricted cash	\$ 5,792	\$ 1,722	\$ 1,604	

The accompanying notes are an integral part of these condensed consolidated financial statements.

Baxter International Inc.
Notes to Condensed Consolidated Financial Statements (unaudited)

1. BASIS OF PRESENTATION

The unaudited interim condensed consolidated financial statements of Baxter International Inc. and its subsidiaries (we, our or Baxter) have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (SEC) for interim financial reporting. Accordingly, certain information and note disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles (U.S. GAAP) in the United States have been condensed or omitted. These unaudited interim condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes included in our Annual Report on Form 10-K for the year ended **December 31, 2022** **(2022 December 31, 2023 (2023 Annual Report)**.

In the opinion of management, the unaudited interim condensed consolidated financial statements reflect all adjustments necessary for a fair **presentation statement** of the financial position, results of operations and cash flows for the periods presented. All such adjustments, unless otherwise noted herein, are of a normal, recurring nature. The results of operations for the current interim period are not necessarily indicative of the results of operations to be expected for the full year.

In January 2023, we announced our intention to separate our Kidney Care business into a new, publicly traded company. **While the completion** **In March 2024, we announced that we have been in recent discussions with select private equity investors to explore a potential sale of our Kidney Care business in lieu of the proposed spinoff** **spinoff. Regardless of the separation structure ultimately selected, the separation of our Kidney Care business is currently expected to be completed during the second half of 2024, subject to the satisfaction of customary conditions, we are targeting completion of the planned separation by July 2024 or earlier.** **conditions.**

On September 29, 2023, we completed the sale of our BioPharma Solutions (BPS) business and received net pre-tax cash proceeds of \$3.96 billion from that transaction. The financial position, results of operations and cash flows of our BPS business, including our gain from the sale of that business and the related cash proceeds received, are reported as discontinued operations in the accompanying condensed consolidated financial statements. See Note 2 for additional information.

Risks and Uncertainties

Supply Constraints and Global Economic Conditions

We have experienced significant challenges to our global supply chain in recent periods, including production delays and interruptions, increased costs and shortages of raw materials and component parts (including resins and electromechanical devices), and higher transportation costs, resulting from the pandemic and other exogenous factors including significant weather events, elevated inflation levels, increased interest rates, disruptions to certain ports of call and access to shipping lanes around the world, the wars in Ukraine, Israel, the conflict in the Middle East (including attacks on merchant ships in the Red Sea), tensions amongst China, Taiwan, and Gaza, the U.S., and other geopolitical events. We expect to experience some of these and other challenges related to our supply chain in future periods. These challenges, including the unavailability of certain raw materials and component parts, have also had a negative impact on our sales for certain product categories due to our inability to fully satisfy demand. While we have seen meaningful improvements in the availability of certain component parts and improved pricing in certain raw materials and on certain transportation costs, these challenges have not completely subsided and may continue to have a negative impact on our sales in the future.

We expect that the challenges caused by global economic conditions, among other factors, may continue to have an adverse effect on our business.

2. DISCONTINUED OPERATIONS

On September 29, 2023, we sold our BPS BioPharma Solutions (BPS) business to Advent International and Warburg Pincus (collectively, the "buyers"). Under the terms of the related Equity Purchase agreement entered into with the buyers in May 2023, we were entitled to aggregate consideration of \$4.25 billion, subject to adjustment for specified items. After giving effect to those adjustments, we received cash proceeds of \$3.96 billion. We recognized a pre-tax gain on the sale of \$2.89 billion (\$2.60 billion net of tax), which represents the excess of (a) the \$3.91 billion in net consideration received, consisting of (i) \$3.96 billion in cash proceeds from the buyers, less (ii) \$47 million in transaction costs, over (b) the sum of (i) the \$840 million net book value of the BPS business upon the closing of the transaction and (ii) BPS's \$181 million other comprehensive loss, which was reclassified to earnings.

The BPS business, which was historically reported within our former Americas segment, provides contract manufacturing and development services, which include sterile fill-finish manufacturing and support services across clinical and commercial applications, primarily serving customers in the pharmaceutical industry. BPS was historically operated through our former, wholly-owned subsidiaries Baxter Pharmaceutical Solutions LLC, a Delaware limited liability company, and Baxter Oncology GmbH, a German limited liability company (collectively, the "divested entities") divested entities. We intend to use the net after-tax proceeds from this transaction to repay certain of our debt obligations.

We concluded that our BPS business met the criteria to be classified as held-for-sale in May 2023. A component of an entity is reported in discontinued operations after meeting the criteria for held-for-sale classification if the disposition represents a strategic shift that has (or will have) a major effect on the entity's operations and financial results. We analyzed the quantitative and qualitative factors relevant to the divestiture of our BPS business, including its significance to our overall net income (loss) and earnings (loss) per share, and determined that those conditions for discontinued operations presentation had been met. As such, the financial position, results of operations and cash flows of that business including our gain from the sale of that business and the related cash proceeds received, are reported as discontinued operations in the accompanying condensed consolidated financial statements. Prior period amounts have been adjusted to reflect discontinued operations presentation.

At closing of the transaction, Baxter Pharmaceutical Solutions LLC included a BPS manufacturing facility in Bloomington Indiana and Baxter Oncology GmbH included a manufacturing facility in Halle Germany. Previously, Baxter Oncology GmbH included an additional manufacturing site in Bielefeld Germany that was not part of the BPS business and was transferred to another Baxter entity prior to closing of the divestiture. Accordingly, amounts related to the Bielefeld site continue to be presented as continuing operations in the accompanying condensed consolidated financial statements.

At closing of the transaction, Baxter entered into a Transition Services Agreement (TSA) and a Master Commercial Manufacturing and Supply Agreement (MSA) with the divested entities. Pursuant to the TSA, Baxter and the divested entities will provide to each other, on an interim basis, specific transition services for up to 24 months post-closing to help ensure business continuity and minimize disruptions. Services to be provided under the TSA include finance, information technology, human resources, integrated supply chain, and certain other administrative services. Pursuant to the MSA, the divested entities will provide development, manufacturing, regulatory, and other related services for certain Baxter pharmaceutical products for up to 5 years post-closing (with certain extension rights as provided therein).

Results of Discontinued Operations and Assets and Liabilities of Discontinued Operations

The following table summarizes the major classes of line items included in income from discontinued operations, net of tax, for the three and nine months ended September 30, 2023 and 2022: March 31, 2023:

(in millions)	Three months ended		Nine months ended	
	September 30,	2023	September 30,	2023
Net sales	\$	191	\$	469
Cost of sales		81	76	216
Gross margin		110	88	253
Selling, general and administrative expenses		15	6	44
Research and development expenses		1	1	2
Other (income) expense, net		2	2	2
Income from discontinued operations before gain on disposition and income taxes		92	79	205
Gain on disposition		2,890	—	2,890
Income tax expense		522	22	536
Income from discontinued operations, net of tax	\$	2,460	\$	192

		Three months ended March 31,
(in millions)		2023
Net sales		\$ 136
Cost of sales		64
Gross margin		72
Selling, general and administrative expenses		15
Other income, net		1
Income from discontinued operations before income taxes		56
Income tax expense		11
Income from discontinued operations, net of tax		45

For the three and nine months ended September 30, 2023 March 31, 2023, selling, general and administrative expenses (SG&A) include \$4 \$7 million and \$19 million, respectively, of separation-related costs incurred in connection with the sale of BPS.

The following table summarizes the carrying amounts of the major classes of assets and liabilities classified as discontinued operations in the condensed consolidated balance sheets as of December 31, 2022:

(in millions)	December 31, 2022
88	
872	
29	

3. SUPPLEMENTAL FINANCIAL INFORMATION

Allowance for Doubtful Accounts

The following table is a summary of the changes in our allowance for doubtful accounts for the three and nine months ended September 30, 2023 March 31, 2024 and 2022.

(in millions)	Three months ended September 30,		Nine months ended September 30,	
	2023	2022	2023	2022
Balance at beginning of period	\$ 128	\$ 125	\$ 114	\$ 122
Charged to costs and expenses	4	2	20	11
Write-offs	(1)	(2)	(7)	(4)
Currency translation adjustments	1	(5)	5	(9)
Balance at end of period	\$ 132	\$ 120	\$ 132	\$ 120

2023.

(in millions)	Three months ended March 31,	
	2024	2023
Balance at beginning of period	\$ 129	\$ 114
Charged to costs and expenses	(1)	7
Write-offs	(6)	(1)
Currency translation adjustments	(1)	2
Balance at end of period	\$ 121	\$ 122

Inventories

(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024	March 31, 2023
	(in millions)	(in millions)			

Raw materials	Raw materials	\$ 713	\$ 698
Work in process	Work in process	301	294
Finished goods	Finished goods	1,859	1,687
	Inventories	\$ 2,873	\$ 2,679

Property, Plant and Equipment, Net

(in millions)	September 30, 2023 (in millions)	December 31, 2022 (in millions)	March 31, 2024	December 31,
				2023
Property, plant and equipment, at cost	\$10,863	\$10,780		
Accumulated depreciation	(6,585)	(6,085)		
Property, plant and equipment, net	\$ 4,278	\$ 4,695		

Impairments of Property, Plant and Equipment and Certain Other Long-Lived Assets

We review the carrying amounts of long-lived assets used in operations for potential impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. In evaluating recoverability of long-lived assets other than goodwill and intangible assets not subject to amortization, we group assets and liabilities at the lowest level such that the identified cash flows relating to the group are largely independent of the cash flows of other assets and liabilities. If the carrying amount of an asset group is greater than the related estimated undiscounted future cash flows, the carrying value is not considered recoverable. In that case, an impairment charge is recorded if, and to the extent that, the amount by which the asset group's carrying amount exceeds its fair value. However, the portion of an impairment loss allocated to an individual long-lived asset within an asset group cannot reduce the carrying amount of that asset below its fair value is determinable without undue cost and effort.

Impairment of Opelika, Alabama Manufacturing Facility

Our manufacturing facility in Opelika, Alabama is one of three Baxter manufacturing facilities that currently produce dialyzers used in hemodialysis (HD) treatments. The current competitive environment has increased the global supply of those products and, in connection with our initiatives to streamline our manufacturing footprint and improve our profitability, we have made the decision to cease production of dialyzers at the Opelika facility near the end of 2023. We believe that there is more than adequate availability of dialyzers in the United States and globally, and we intend to continue to manufacture those products at volumes aligned with the related market demand at our other manufacturing facilities that currently produce them.

As a result of our decision to cease dialyzer production at this manufacturing facility, we performed a trigger-based recoverability assessment of its long-lived assets, which consist of a building and manufacturing equipment, including specialized equipment used in the production of dialyzers. The carrying amount of that asset group exceeded the estimated undiscounted cash flows expected to be generated, and we recognized an impairment charge of \$243 million, classified within cost of sales in the accompanying condensed consolidated statements of income (loss), during the second quarter of 2023 to reduce the carrying amounts to their estimated fair values.

The fair values of the building and manufacturing equipment tested for impairment during the second quarter of 2023 were determined based on transaction prices of comparable assets (a market approach). Significant assumptions used in the determination of the fair values included the identification of representative comparable assets. Our long-lived asset fair value measurements are classified as Level 3 in the fair value hierarchy because they involve significant unobservable inputs.

Other Impairments of Long-Lived Assets Related to HD Business

In the third quarter of 2023, we completed the implementation of a new operating model intended to simplify and streamline our operations and better align our manufacturing and supply chain to our commercial activities. Our segments were changed during the third quarter of 2023 to align with our new operating model. See further discussion in Note 16, Segment Information. In connection with that segment change, we identified new reporting units for impairment testing purposes and performed fair value measurements of our reporting units to reallocate goodwill to the new reporting units based on their relative fair values and to assess those reporting units for impairment. We identified our HD business within our Kidney Care segment as one of the new reporting units. Based on the estimated fair value of that reporting unit, we allocated no goodwill to it. Additionally, we determined that a triggering event was present to review the carrying amounts of long-lived assets within the HD reporting unit, which include four manufacturing facilities that primarily manufacture HD products, HD equipment leased to customers under operating leases and developed technology intangible assets, for potential impairment. In connection with that evaluation, we determined that the carrying amount of the asset group represented by our HD reporting unit, which is the lowest level for which identifiable cash flows are largely independent of other assets and liabilities, exceeded its forecasted undiscounted cash flows. We then measured the excess of the carrying amount of that asset group over its fair value and allocated the resulting impairment to its long-lived assets, limiting the impairments of individual assets within the group to amounts that would not result in their carrying amounts being written down below their fair values. As a result, we recognized \$267 million of long-lived asset impairment charges, comprised of (i) a \$190 million impairment charge related to certain manufacturing equipment, operating lease right-of-use assets and HD equipment leased to customers and (ii) a \$77 million impairment charge related to

developed technology intangible assets. The impairments are classified within cost of sales in the accompanying consolidated statements of income (loss) for the three and nine months ended September 30, 2023.

The fair value of the HD asset group was based on a discounted cash flow model (an income approach). Significant assumptions used in the determination of its fair value include forecasted cash flows, discount rates and terminal growth rates. The discounted cash flow model used to determine the fair value of the HD asset group during the third quarter 2023 reflected our most recent cash flow projections, a discount rate of 8% and a terminal growth rate of 1.5%. We also measured the fair values of individual assets within that asset group to ensure that the allocation of the asset group's impairment to the long-lived assets within that group would not reduce the carrying amount of any individual asset below its fair value. The fair values of the buildings, manufacturing equipment and HD equipment leased to customers within that asset group were determined based on transaction prices of comparable assets (a market approach). Significant assumptions used in the determination of those fair values included the identification of representative comparable assets. The fair value of the right-of-use asset within that group was determined based on market rents and discount rates. Our long-lived asset fair value measurements are classified as Level 3 in the fair value hierarchy because they involve significant unobservable inputs.

Interest Expense, Net

(in millions)	Three months ended September 30,		Nine months ended September 30,	
	2023	2022	2023	2022
Interest expense, net of capitalized interest	\$ 136	\$ 109	\$ 395	\$ 290
Interest income	(8)	(5)	(26)	(12)
Interest expense, net	\$ 128	\$ 104	\$ 369	\$ 278

(in millions)	Three months ended March 31,		2024	
	2023	2024	2023	2024
Interest expense, net of capitalized interest		\$ 103	\$ 127	
Interest income		(25)	(10)	
Interest expense, net		\$ 78	\$ 117	

Other (Income) Expense, Income, Net

(in millions)	Three months ended September 30,		Nine months ended September 30,	
	2023	2022	2023	2022
Foreign exchange (gains) losses, net	\$ 13	\$ —	\$ 49	(26)
Pension and other postretirement benefit plans	(11)	(6)	(32)	(18)
Pension curtailment	—	—	—	(11)
Change in fair value of marketable equity securities	(3)	3	3	(5)
Reclassification of cumulative translation loss to earnings	—	65	—	65
Non-marketable investment impairments	—	—	23	—
Other, net	(6)	(1)	(10)	(4)
Other (income) expense, net	\$ (7)	\$ 61	\$ 33	\$ 1

(in millions)	Three months ended March 31,		2024	
	2023	2024	2023	2024
Foreign exchange losses, net		\$ 14	\$ 14	\$ 14
Pension and other postretirement benefit plans			(12)	(10)
Change in fair value of marketable equity securities			(4)	(5)
Other, net			(5)	(1)
Other income, net		\$ (7)	\$ (2)	

Non-Cash Operating and Investing Activities

Right-of-use operating lease assets obtained in exchange for lease obligations for the **three** months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** were **\$73 million** **\$20 million** and **\$59 \$26 million**, respectively.

Purchases of property, plant and equipment included in accounts payable as of **September 30, 2023** **March 31, 2024** and **2022** **2023** were **\$43 million** **\$52 million** and **\$65 million** **\$70 million**, respectively.

4. GOODWILL AND OTHER INTANGIBLE ASSETS, NET

Goodwill

The following is a reconciliation of goodwill by segment.

(in millions)	Americas	EMEA	APAC	Medical Products and Therapies	Healthcare Systems and Technologies	Pharmaceuticals	Kidney Care	Total
Balance as of December 31, 2022	\$ 1,965	\$ 289	\$ 210	—	\$ 3,988	\$ —	\$ —	\$ 6,452
Currency translation and other	(27)	(4)	(3)	(2)	(7)	(1)	(1)	(45)
Reallocation of goodwill	(1,938)	(285)	(207)	1,195	—	542	693	—
Balance as of September 30, 2023	\$ —	\$ —	\$ —	\$ 1,193	\$ 3,981	\$ 541	\$ 692	\$ 6,407

(in millions)	Medical Products and Therapies	Healthcare Systems and Technologies	Pharmaceuticals	Kidney Care	Total
Balance as of December 31, 2023	\$ 1,241	\$ 3,989	\$ 563	\$ 721	\$ 6,514
Currency translation	(38)	(7)	(17)	(22)	(84)
Balance as of March 31, 2024	\$ 1,203	\$ 3,982	\$ 546	\$ 699	\$ 6,430

¹Prior For the periods ended March 31, 2024 and 2023, there were no reductions in goodwill relating to the third quarter of 2023, our Healthcare Systems and Technologies segment was referred to as our Hillrom segment.

We assess goodwill and indefinite-lived intangible assets for impairment annually during the fourth quarter or whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. We recognize a goodwill impairment charge for the amount by which a reporting unit's carrying amount exceeds its fair value.

Change in Reportable Segments

As discussed in Note 16, Segment Information, our reportable segments were previously comprised of the following geographic segments related to our legacy Baxter business: Americas (North and South America), EMEA (Europe, Middle East and Africa) and APAC (Asia Pacific), and a global segment for our Hillrom business. In the third quarter of 2023, we completed the implementation of a new operating model intended to simplify and streamline our operations and better align our manufacturing and supply chain to our commercial activities. Our segments were changed during the third quarter of 2023 to align with our new operating model. Our business is comprised of four segments under this new operating model: Medical Products and Therapies, Healthcare Systems and Technologies (formerly referred to as our Hillrom segment), Pharmaceuticals and Kidney Care. As a result of this segment change, we reallocated the goodwill from our previous Americas, EMEA and APAC segments to the reporting units within our new Medical Products and Therapies, Pharmaceuticals and Kidney Care segments based on the relative fair values of those reporting units. We also performed goodwill impairment assessments of all of our reporting units during the third quarter of 2023, including both our legacy reporting units and the reporting units of our new segments, and we did not identify any goodwill impairments.

Goodwill Impairments

We acquired Hill-Rom Holdings, Inc. in December 2021 and recognized \$6.83 billion of goodwill and \$6.03 billion of other intangible assets, including \$1.91 billion of indefinite-lived intangible assets, in connection with that acquisition. During the third quarter of 2022, we performed trigger-based impairment tests for each of the reporting units within our Hillrom segment (currently referred to as our Healthcare Systems and Technologies segment), as well as the indefinite-lived intangible assets, consisting primarily of trade names, that we acquired in connection with the Hillrom acquisition. We performed those tests as of September 30, 2022 due to (a) current macroeconomic conditions, including the rising interest rate environment and broad declines in equity valuations, and (b) reduced earnings forecasts for our Hillrom reporting units, driven primarily by shortages of certain component parts used in our products, raw materials inflation and increased supply chain costs. Those impairment tests resulted in total pre-tax goodwill impairment charges of \$2.79 billion in the third quarter of 2022.

The fair values of the reporting units for which impairments were recognized during the third quarter of 2022 were determined based on a discounted cash flow model (an income approach) and earnings multiples (a market approach) based on the guideline public company method. Significant assumptions used in the determination of the fair values of our reporting units generally include forecasted cash flows, discount rates, terminal growth rates and earnings multiples. The discounted cash flow models used to determine the fair values of our reporting units during 2022 reflected our most recent cash flow projections, discount rates ranging from 9% to 10% and terminal growth rates ranging from 2% to 3%. Our reporting unit fair value measurements are classified as Level 3 in the fair value hierarchy because they involve significant unobservable inputs.

See further discussion below for information regarding Hillrom indefinite-lived intangible asset impairment charges recognized during the third quarter of 2022.

Other intangible assets, net

The following is a summary of our other intangible assets.

Indefinite-lived
intangible assets

		Indefinite-lived intangible assets					
		Developed technology, amortized	Other assets	In process Research and Development			
(in millions)	(in millions)	Customer relationships	including patents	intangible assets	Trade names	Trade Development	Total
September 30, 2023							
(in millions)							
(in millions)							
<u>March 31, 2024</u>							
Gross other intangible assets							
Gross other intangible assets							
Gross other intangible assets	Gross other intangible assets	\$ 3,442	\$ 3,778	\$ 320	\$ 1,571	\$ 163	\$ 9,274
Accumulated amortization	Accumulated amortization	(631)	(2,161)	(252)	—	—	(3,044)
Other intangible assets, net	Other intangible assets, net	\$ 2,811	\$ 1,617	\$ 68	\$ 1,571	\$ 163	\$ 6,230
December 31, 2022							
<u>December 31, 2023</u>							
Gross other intangible assets							
Gross other intangible assets							
Gross other intangible assets	Gross other intangible assets	\$ 3,442	\$ 3,836	\$ 325	\$ 1,571	\$ 202	\$ 9,376
Accumulated amortization	Accumulated amortization	(460)	(1,888)	(235)	—	—	(2,583)
Other intangible assets, net	Other intangible assets, net	\$ 2,982	\$ 1,948	\$ 90	\$ 1,571	\$ 202	\$ 6,793

Intangible asset amortization expense was \$162 million \$166 million and \$168 million \$162 million for the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and \$481 million and \$578 million for the nine months ended September 30, 2023 and 2022, 2023, respectively.

Intangible Asset Impairments

Impairment of Developed Technology Intangible Asset Related to HD Business

In the third quarter of 2023, we reviewed the long-lived assets of our HD reporting unit for potential impairment and recognized a \$77 million impairment of developed technology intangible assets, in addition to other impairments of property, plant and equipment and operating lease right-of-use assets.

See Note 3, Supplemental Financial Information, for information about the impairment of this intangible asset, impairments of other long-lived assets related to our HD business and related fair value measurements.

Impairment of Indefinite-Lived Intangible Assets from Our Hillrom Acquisition

In the third quarter of 2022, we recognized pre-tax impairment charges of \$332 million to reduce the carrying amounts of certain indefinite-lived intangible assets, which primarily related to the Hillrom and Welch Allyn trade names acquired in the Hillrom acquisition, to their estimated fair values. Those intangible asset impairment charges are classified within cost of sales in the accompanying consolidated statements of income (loss) for the three and nine months ended September 30, 2022.

The fair values of the trade name intangible assets were determined using the relief from royalty method. Significant assumptions used in the determination of the fair values of the trade name intangible assets included revenue growth rates, terminal growth rates, discount rates and royalty rates. The relief from royalty models used in the determination of the

fair values of our trade name intangible assets during 2022 reflected our most recent revenue projections, a discount rate of 9.5%, royalty rates ranging from 3% to 5% and terminal growth rates ranging from 2% to 3%. Our trade name intangible asset fair value measurements are classified as Level 3 in the fair value hierarchy because they involve significant unobservable inputs.

5. FINANCING ARRANGEMENTS

Credit Facilities

In the first quarter of **2023, 2024**, we amended the credit agreements governing our U.S. dollar-denominated term loan credit facility and revolving credit facility and the guaranty agreement with respect to our Euro-denominated revolving credit facility, in each case to amend the net leverage ratio covenant to increase the maximum net leverage ratio for the **four six fiscal quarters ending March 31, 2023 June 30, 2024, June 30, 2023 September 30, 2024, September 30, 2023 December 31, 2024, March 31, 2025, June 30, 2025, and December 31, 2023 September 30, 2025**.

The amendment further provides for the reduction of the capacity under our U.S dollar-denominated revolving credit facility from \$2.50 billion to \$2.00 billion on the earlier of September 30, 2024 or the date of the sale or spinoff of our Kidney Care business. Costs incurred in connection with the amendment were not material.

Our U.S. dollar-denominated revolving credit facility **currently** has a capacity of \$2.50 billion and our Euro-denominated revolving credit facility has a capacity of €200 million. Each of the facilities matures in 2026. There were no borrowings outstanding under these credit facilities as of **September 30, 2023 March 31, 2024 or December 31, 2022 December 31, 2023**. Our commercial paper borrowing arrangements require us to maintain undrawn borrowing capacity under our credit facilities for an amount at least equal to our outstanding commercial paper borrowings. Based on our covenant calculations as of **September 30, 2023 March 31, 2024** we have capacity to draw on the full amounts under our credit facilities, less commercial paper borrowings which were \$514 million as of September 30, 2023. **facilities.**

In the first **nine three months of 2023, 2024**, we repaid **\$350 \$13 million of our \$2.00 billion three-year term loan facility. In October 2023, we repaid an additional \$950 million under that term loan facility and our entire \$514 million of outstanding commercial paper borrowings, both using proceeds from the sale of our BPS business. The losses from our early extinguishments of debt were not significant. senior notes at maturity.**

Commercial Paper

As of September 30, 2023, we had \$514 million of commercial paper outstanding with a weighted-average interest rate of 5.53% and an original weighted-average term of 13 days. As of December 31, 2022, we had \$299 million of commercial paper outstanding with a weighted-average interest rate of 4.75% and an original weighted-average term of 32 days.

6. COMMITMENTS AND CONTINGENCIES

We are involved in product liability, patent, commercial, and other legal matters that arise in the normal course of our business. We record a liability when a loss is considered probable and the amount can be reasonably estimated. If the reasonable estimate of a probable loss is a range, and no amount within the range is a better estimate than any other amount, the minimum amount in the range is accrued. If a loss is not probable or a probable loss cannot be reasonably estimated, no liability is recorded. As of **September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023**, our total recorded reserves with respect to legal and environmental matters were **\$33 million \$30 million and \$28 million \$31 million**, respectively.

We have established reserves for certain of the matters discussed below. We are not able to estimate the amount or range of any loss for certain contingencies for which there is no reserve or additional loss for matters already reserved. While our liability in connection with these claims cannot be estimated and the resolution thereof in any reporting period could have a significant impact on our results of operations and cash flows for that period, the outcome of these legal proceedings is not expected to have a material adverse effect on our consolidated financial position. While we believe that we have valid defenses in the matters set forth below, litigation is inherently uncertain, excessive verdicts do occur, and we may incur material judgments or enter into material settlements of claims.

In addition to the matters described below, we remain subject to the risk of future administrative and legal actions. With respect to governmental and regulatory matters, these actions may lead to product recalls, injunctions, and other restrictions on our operations (including our ability to launch new products) and monetary sanctions, including significant civil or criminal penalties. With respect to intellectual property, we may be exposed to significant litigation concerning the scope of our and others' rights. Such litigation could result in a loss of patent protection or the ability to market products, which could lead to a significant loss of sales, or otherwise materially affect future results of operations.

Environmental

We are involved as a potentially responsible party (PRP) for environmental clean-up costs at six Superfund sites. Under the U.S. Superfund statute and many state laws, generators of hazardous waste sent to a disposal or recycling site are liable for site cleanup if contaminants from that property later leak into the environment. The laws generally provide that a PRP may be held jointly and severally liable for the costs of investigating and remediating the site. Separate from these Superfund cases noted above, we are involved in ongoing environmental remediations associated with historic operations at certain of our facilities. As of **September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023**, our environmental reserves, which are measured on an undiscounted basis, were **\$16 million \$14 million and \$19 million \$15 million**, respectively. After considering these reserves, the outcome of these matters is not expected to have a material adverse effect on our financial position or results of operations.

General Litigation

In August 2019, we were named in an amended complaint filed by Fayette County, Georgia in the MDL In re: National Prescription Opiate Litigation pending in the U.S. District Court, Northern District of Ohio. The complaint alleges that multiple manufacturers and distributors of opiate products improperly marketed and diverted these products, which caused harm to Fayette County. The complaint is limited in its allegations as to Baxter and does not distinguish between injectable opiate products and orally administered opiates. We manufactured generic injectable opiate products in our facility in Cherry Hill, NJ, which we divested in 2011. On July 17, 2023, we were voluntarily dismissed from the litigation without prejudice.

In March 2020, two lawsuits were filed against us in the Northern District of Illinois by plaintiffs alleging injuries as a result of exposure to ethylene oxide used in our manufacturing facility in Mountain Home, Arkansas to sterilize certain of our products. The plaintiffs sought damages, including compensatory and punitive damages in an unspecified amount, and unspecified injunctive and declaratory relief. The parties reached **an** agreement to settle these lawsuits in the third quarter of 2021 for amounts that were not material to our financial

results, which were paid in the fourth quarter of 2021. We have since resolved, without litigation, additional claims of injuries from exposure to ethylene oxide at Mountain Home for amounts within accruals previously established as of December 31, 2021. On October 20, 2022, a lawsuit was filed against us in the Western District of Arkansas alleging injury as a result of exposure to ethylene oxide at Mountain Home. On December 16, 2022, we filed a motion to dismiss and for a more definite statement. In response, Plaintiffs filed a First Amended Complaint on January 6, 2023. We answered the First Amended Complaint on January 27, 2023. The parties reached an agreement to settle this lawsuit in the third quarter of 2023 for an amount that was not material to our financial results, which was paid in the fourth quarter of 2023. The case was dismissed on October 17, 2023. Starting in December 2023, a number of lawsuits have been filed against us in the Circuit Court of Cook County, Illinois by plaintiffs alleging injuries as a result of exposure to ethylene oxide used by several companies, including historic use by us for sterilization at our manufacturing facility in Round Lake, Illinois. The plaintiffs seek damages in an unspecified amount.

We acquired Hill-Rom Holdings, Inc. (Hillrom) on December 13, 2021. In July 2021, Hill-Rom, Inc., a wholly-owned subsidiary of Hillrom, received a subpoena from the United States Office of Inspector General for the Department of Health and Human Services (the DHHS) requesting documents and information related to compliance with the False Claims Act and the Anti-Kickback Statute. The subpoena was related to a lawsuit brought under the qui tam provisions of False Claims Act. The allegations included in the unsealed complaint relate to conduct prior to our acquisition of Hillrom, has been working and the division involved is no longer operational. Hillrom voluntarily began a related internal review, and Hillrom and Baxter cooperated fully with the DHHS and the Department of Justice (DOJ) to provide information responsive to the subpoena. Hillrom also voluntarily began a related internal review and Hillrom and now Baxter have been cooperating fully with the DHHS and the DOJ with respect to these matters. In January 2024, the parties reached an agreement to settle the allegations. We paid the settlement amounts, which were not material to our financial results, in January 2024 and the matter was dismissed in February 2024. In October 2022, the DOJ issued a separate Civil Investigative Demand (CID) addressed to Hillrom, requesting documents and information related to compliance with the False Claims Act and the Anti-Kickback Statute. Baxter is cooperating fully with the DOJ in responding to the CID. The DHHS and DOJ often issue these types of requests when investigating alleged violations of the False Claims Act.

On December 28, 2021, Linet Americas, Inc. (Linet) filed a complaint against Hill-Rom Holdings, Inc., Hill-Rom Company, Inc., and Hill-Rom Services, Inc. in the United States District Court for the Northern District of Illinois, captioned Linet Americas, Inc. v. Hill-Rom Holdings, Inc.; Hill-Rom Company, Inc.; Hill-Rom Services, Inc. Linet alleges that Hillrom violated Sections 1, 2 and 3 of The Sherman Antitrust Act of 1890 and the Illinois Antitrust Act by allegedly engaging in anti-competitive conduct in alleged markets for standard, ICU and birthing beds. Hillrom filed an answer to the complaint on January 28, 2022 and filed a motion challenging certain aspects of plaintiff's case on May 27, 2022.

In July 2023, we and certain of our officers were named in a class action complaint captioned Grover J. Kelley et al. v. Baxter International Inc. et al. that, which was filed in the United States District Court for the Northern District of Illinois. The plaintiff, who allegedly purchased securities during the specified class period, filed this putative class action denied on behalf of himself and shareholders who acquired Baxter securities on the public market between May 25, 2022 January 17, 2024, and February 8, 2023. The plaintiff alleges that we and certain officers violated Sections 10(b) and 20(a) of the Securities Exchange Act of 1934, as amended, and Rule 10b-5 promulgated thereunder by making allegedly false and misleading statements and failing subject to disclose material facts relating to supply chain and financial guidance. The Court appointed Kelley as lead plaintiff on September 20, 2023, further discovery.

7. STOCKHOLDERS' EQUITY

Cash Dividends

Cash dividends declared per share for the three and nine months ended September 30, 2023 March 31, 2024 and 2023 were \$0.29 and \$0.87, respectively. Cash dividends declared per share for the three and nine months ended September 30, 2022 were \$0.29 and \$0.86, respectively. \$0.29.

Stock Repurchase Programs

In July 2012, our Board of Directors authorized a share repurchase program and the related authorization amount was subsequently increased a number of times. During the first nine three months of 2024 and 2023 we did not repurchase any shares under this authority. During the first nine months of 2022 we repurchased 0.5 million shares under this authority pursuant to Rule 10b5-1 plans. We had \$1.30 billion remaining available under the authorization as of September 30, 2023 March 31, 2024.

8. ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

Comprehensive income includes all changes in stockholders' equity that do not arise from transactions with stockholders, and consists of net income (loss), cumulative translation adjustments (CTA), certain gains and losses from pension and other postretirement employee benefit (OPEB) plans, gains and losses on cash flow hedges, and unrealized gains and losses on available-for-sale debt securities.

The following table is a net-of-tax summary of the changes in accumulated other comprehensive income (loss) (AOCI) by component for the nine three months ended September 30, 2023 March 31, 2024 and 2022 2023.

Gains (losses)										Gains (losses)									
Gains (losses)										Gains (losses)									
(in millions)	(in millions)	CTA	Pension	Available-and	Hedging	OPEB	plans	securities	Total	(in millions)	CTA	Pension and OPEB	Hedging activities	Available-for-sale	debt securities	Total			
Balance as of December 31, 2022	\$3,386		\$331	\$119	\$3	\$3,833													
Balance as of December 31, 2023																			
Balance as of December 31, 2023																			
Balance as of December 31, 2023																			
Other comprehensive income (loss) before reclassifications	Other comprehensive income (loss) before reclassifications																		
		(62)	—	15	—	(47)													

(a) See table below for details about these reclassifications.

The following is a summary of the amounts reclassified from AOCI to net income during the three and nine months ended September 30, 2023, March 31, 2024 and 2022, 2023.

Amounts reclassified from AOCI		
(in millions)	(in millions)	(in millions)
		Three months ended
		March 31, 2024
		Three months ended
		March 31, 2023
		Location of impact in income statement

CTA					
Reclassification of cumulative translation loss to earnings from BPS divestiture					Income from discontinued operations, net of tax
	\$ (185)	\$ (185)			
Less: Tax effect					— net of tax
Pension and OPEB items					
Pension and OPEB items					
	\$ (185)	\$ (185)	Net of tax		
Pension and OPEB items	Pension and OPEB items				
Amortization of net losses and prior service costs or credits	Amortization of net losses and prior service costs or credits				
	\$ 5	\$ 15	Other expense, net		
Pension settlement from BPS divestiture					Income from discontinued operations, net of tax
	4	4			
Amortization of net losses and prior service costs or credits					
Amortization of net losses and prior service costs or credits					
			\$ 2	\$ 5	Other income, net
Less: Tax effect	Less: Tax effect				
	\$ 9	\$ 19	Income tax expense		
	—	(3)	expense		
	\$ 9	\$ 16	Net of tax		
Less: Tax effect					
			(1)	(2)	Income tax expense
	\$		\$	\$ 1	3 Net of tax
Gains (losses) on hedging activities	Gains (losses) on hedging activities				
Foreign exchange contracts	Foreign exchange contracts				
	\$ 3	\$ 10	Cost of sales		
Foreign exchange contracts					
Foreign exchange contracts					
			\$ 2	\$ 4	Cost of sales
Interest rate contracts	Interest rate contracts				
	(1)	(4)	Interest expense, net		
			Interest rate contracts	(1)	Interest expense, net
				(1)	Interest expense, net
Total before tax					
	2	6			
Fair value hedges	Fair value hedges				
			(3)	—	Other income, net
					Total
	(2)			(2)	3 before tax

Less: Tax effect	Less: Tax effect	—	(1)	Income tax expense	Less: Tax effect	—	(1)	(1)	Income tax expense	Income tax expense
	\$ 2	\$ 5		Net of tax						
	\$					\$	(2)	\$ 2		Net of tax
Total reclassifications for the period	Total reclassifications for the period	\$ (174)	\$ (164)	Total net of tax the period	Total reclassifications for the period	\$ (1)	\$ 5	Total net of tax	Total net of tax	

(a) Amounts in parentheses indicate reductions to net income

(in millions)	Amounts reclassified from AOCI (a)			Location of impact in income statement
	Three months ended		Nine months ended September	
	September 30, 2022	30, 2022		
CTA				
Reclassification of cumulative translation loss to earnings	\$ (65)	\$ (65)		Other (income) expense, net
Less: Tax effect	—	—		Income tax expense
	\$ (65)	\$ (65)		Net of tax
Amortization of pension and OPEB items				
Amortization of net losses and prior service costs or credits	\$ (8)	\$ (25)		Other (income) expense, net
Less: Tax effect	2	6		Income tax expense
	\$ (6)	\$ (19)		Net of tax
Gains on hedging activities				
Foreign exchange contracts	\$ 6	\$ 11		Cost of sales
Interest rate contracts	(1)	(4)		Interest expense, net
	5	7		Total before tax
Less: Tax effect	(1)	(1)		Income tax expense
	\$ 4	\$ 6		Net of tax
Total reclassifications for the period	\$ (67)	\$ (78)		Total net of tax

Refer to Note 11 for additional information regarding the amortization of pension and OPEB items and Note 14 for additional information regarding hedging activity.

9. REVENUES

Revenue is measured as the amount of consideration we expect to receive in exchange for transferring goods or providing services. A performance obligation is a promise in a contract to transfer a distinct good or service to the customer and is the unit of account in the contract. A contract's transaction price is allocated to each distinct performance obligation and recognized as revenue when, or as, the performance obligation is satisfied. Some of our contracts have multiple performance obligations. For contracts with multiple performance obligations, we allocate the contract's transaction price to each performance obligation using our best estimate of the standalone selling price of each distinct good or service in the contract. Our global payment terms are typically between 30-90 days.

Our primary customers are hospitals, healthcare distribution companies, dialysis providers, and government agencies that purchase healthcare products on behalf of providers. Most of our performance obligations are satisfied at a point in time. This includes sales of our broad portfolio of essential healthcare products across our business segments. We earn revenues from acute and chronic dialysis therapies; sterile IV solutions; infusion systems and devices; parenteral nutrition therapies; inhaled anesthetics; generic injectable pharmaceuticals; surgical hemostat and sealant products; smart bed systems; patient monitoring and diagnostic technologies; respiratory health devices; and advanced equipment for the surgical space. For most of those offerings, our performance obligation is satisfied upon delivery to the customer. Shipping and handling activities are considered to be fulfillment activities and are not considered to be a separate performance obligation.

To a lesser extent, we enter into arrangements for which revenue may be recognized over time. For example, our recently divested BPS business, which is reported within discontinued operations we lease medical equipment to customers under operating lease arrangements and included contract manufacturing arrangements, we recognize the related revenues on a monthly basis over the lease term. Our Healthcare Systems and Technologies segment includes digital and connected care solutions and collaboration tools that are implemented over time and all of our segments include equipment leases and certain subscription software and licensing arrangements. We recognize revenue for these arrangements over time or at a point in time depending on our evaluation of when the customer obtains control of the promised goods or services. We also earn revenue from contract manufacturing activities, which is recognized over time as the services are performed. Revenue is recognized over time when we are creating or enhancing an asset that the customer controls as the asset is created or enhanced or our performance does not create an asset with an alternative use and we have an enforceable right to payment for performance completed.

As of September 30, 2023 March 31, 2024, we had \$7.35 billion \$5.78 billion of transaction price allocated to remaining performance obligations related to executed contracts with an original duration of more than one year, which are primarily included in the Medical Product and Therapies and Kidney Care segments. Some contracts in the United States included in this amount contain index-dependent price increases, which are not known at this time. We expect to recognize approximately 10% 45% of this amount as revenue over the remainder of 2023, 45% in 2024, 25% 30% in 2025, 10% 15% in 2026, and 10% thereafter in 2027.

Significant Judgments

Revenues from product sales are recorded at the net sales price, which includes estimates of variable consideration primarily related to rebates and wholesaler chargebacks. These reserves are based on estimates of the amounts earned or to be claimed on the related sales and are included in accrued expenses and other current liabilities and as reductions of accounts receivable, net on the condensed consolidated balance sheets. Management's estimates take into consideration historical experience, current contractual, and statutory requirements, specific known market events and trends, industry data, and forecasted customer buying and payment patterns. Overall, these reserves reflect our best estimates of the amount of consideration to which we are entitled based on the terms of the contract using the expected value method. The amount of variable consideration included in the net sales price is limited to the amount for which it is probable that a significant reversal in revenue will not occur when the related uncertainty is resolved. Revenue recognized during the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023 related to performance obligations satisfied in prior periods was not material. Additionally, our contracts with customers often include promises to transfer multiple products and services to a customer. Determining whether products and services are considered distinct performance obligations that should be accounted for separately and determining the allocation of the transaction price may require significant judgement.

Contract Balances

The timing of revenue recognition, billings and cash collections results in the recognition of trade accounts receivable, unbilled receivables, contract assets and customer advances, and deposits (contract liabilities) on our condensed consolidated balance sheets. Net trade accounts receivable was \$2.28 \$2.26 billion and \$2.34 \$2.43 billion as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively.

For contract manufacturing arrangements, revenue is primarily recognized throughout the production cycle, which typically lasts up to 90 days, resulting in the recognition of contract assets until the related services are completed and the customers are billed. Additionally, for certain arrangements containing a performance obligation to deliver software that can be used with medical devices, we recognize revenue upon delivery of the software, which results in the recognition of contract assets when customers are billed over time, generally over one to five years. For bundled contracts involving equipment delivered up-front and consumable medical products to be delivered over time, total contract revenue is allocated between the equipment and consumable medical products. In certain of those arrangements, a contract asset is created for the difference between the amount of equipment revenue recognized upon delivery and the amount of consideration initially receivable from the customer. In those arrangements, the contract asset becomes a trade account receivable as consumable medical products are delivered and billed, generally over one to seven years.

The following table summarizes our contract assets:

(in millions)	September December		(in millions)	March 31, 2024	December 31, 2023
	30, 2023	31, 2022			
Contract manufacturing services	Contract manufacturing services	\$ 3	\$ 10		
Software sales	Software sales	45	43		
Bundled equipment and consumable medical products contracts	Bundled equipment and consumable medical products contracts	114	121		
Contract assets	Contract assets	\$ 162	\$ 174		

Contract liabilities represent deferred revenues that arise as a result of cash received from customers or where the timing of billing for services precedes satisfaction of our performance obligations. Such remaining performance obligations represent the portion of the contract price for which work has not been performed and are primarily related to our installation and service contracts. We expect to satisfy the majority of the remaining performance obligations and recognize revenue related to installation and service contracts within the next 12 months with most of the non-current performance obligations satisfied within 24 months.

The following table summarizes contract liability activity for the nine three months ended September 30, 2023 March 31, 2024 and 2022, 2023. The contract liability balance represents the transaction price allocated to the remaining performance obligations.

Nine Months Ended September 30,			Three Months Ended March 31,		
(in millions)	Three Months Ended March 31,		Three Months Ended March 31,		
	2024	2023	2024	2023	2024
Balance at beginning of period	Balance at beginning of period	\$194	\$196		

New revenue	New revenue		
deferrals	deferrals	491	457
Revenue recognized upon satisfaction of performance obligations	Revenue recognized upon satisfaction of performance obligations	(493)	(462)
Currency translation	Currency translation	3	(3)
Balance at end of period	Balance at end of period	\$195	\$188

For the **nine** months ended **September 30, 2023**, **March 31, 2024** and **2022**, **\$119 million** **2023**, **\$48 million** and **\$99 million** **\$65 million** of revenue was recognized that was included in contract liabilities as of **December 31, 2022** **December 31, 2023** and **2021**, **2022**, respectively.

The following table summarizes the classification of contract assets and contract liabilities as reported in the condensed consolidated balance sheets:

	September December			March 31,	December 31,
	30,	31,		2024	2023
	(in millions)	(in millions)	(in millions)		
Prepaid expenses and other assets	Prepaid expenses and other assets	\$ 50	\$ 52		
Other non-current assets	Other non-current assets	112	122		
Contract assets	Contract assets	\$ 162	\$ 174		
Accrued expenses and other liabilities	Accrued expenses and other liabilities	\$ 154	\$ 154		
Accrued expenses and other current liabilities	Accrued expenses and other current liabilities				
Other non-current liabilities	Other non-current liabilities	41	40		
Contract liabilities	Contract liabilities	\$ 195	\$ 194		

Disaggregation of Net Sales

Refer to Note 16 for additional information on our net sales including the disaggregation of net sales within each of our segments and net sales by geographic location.

Lease Revenue

We lease medical equipment, such as smart beds, renal dialysis equipment and infusion pumps, to customers, often in conjunction with arrangements to provide consumable medical products such as dialysis therapies, IV fluids and inhaled anesthetics. Certain of our equipment leases are classified as sales-type leases and the remainder are operating leases. The terms of the related contracts, including the proportion of fixed versus variable payments and any options to shorten or extend the lease term, vary by customer. We allocate revenue between equipment leases and medical products based on their standalone selling prices.

The components of lease revenue for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** were:

		Three Months Ended March 31,		Three Months Ended March 31,	
		Three	Nine		
		months	Months		
		ended	Ended		
		September	September		
(in millions)	(in millions)	30, 2023	30, 2023	(in millions)	2024
Sales-type lease revenue	Sales-type lease revenue	\$ 2	\$ 9		2023
Operating lease revenue	Operating lease revenue	124	380		
Variable lease revenue	Variable lease revenue	12	41		
Total lease revenue	Total lease revenue	\$ 138	\$ 430		

Our net investment in sales-type leases was \$68 million as of September 30, 2023, \$69 million as of March 31, 2024, of which \$10 million originated in 2019 and prior, \$19 million in 2020, \$16 million in 2021, \$19 million in 2022, \$12 million in 2023, and \$13 million in 2024. \$29 million originated in 2020 and prior, \$19 million in 2021, \$12 million in 2022, \$13 million in 2023, and \$7 million in 2024.

10. BUSINESS OPTIMIZATION CHARGES

In recent years, we have undertaken actions to transform our cost structure and enhance operational efficiency. These efforts include restructuring the organization, optimizing the manufacturing footprint, R&D operations and supply chain network, employing disciplined cost management, and centralizing and streamlining certain support functions. The related costs of those actions consisted primarily of employee termination costs, implementation costs, contract termination costs, and asset impairments. We currently expect to incur additional pre-tax costs, primarily related to implementation of business optimization programs, of approximately **\$25 million** **\$15 million** through the completion of initiatives that are currently underway. We continue to pursue cost savings initiatives, including those related to our newly implemented operating model, intended to simplify and streamline our operations, and to the extent further cost savings opportunities are identified, we would incur additional restructuring charges and costs to implement business optimization programs in future periods.

During the three and nine months ended September 30, 2023, March 31, 2024 and 2022, we recorded the following charges related to business optimization programs.

	Three Months Ended September 30,	Nine Months Ended September 30,
	Three Months Ended March 31,	
	Three Months Ended March 31,	
	Three Months Ended March 31,	
(in millions)		
(in millions)		
(in millions)	(in millions)	
		2023
		2022
Restructuring charges	Restructuring charges	\$ 64
		\$ 57
		\$ 461
		\$ 150
Restructuring charges		
Restructuring charges		

Costs to implement business optimization programs						
Costs to implement business optimization programs						
Costs to implement business optimization programs	Costs to implement business optimization programs	17	16	47	46	
Total business optimization charges	Total business optimization charges	\$ 81	\$ 73	\$ 508	\$ 196	
Total business optimization charges						
Total business optimization charges						

For segment reporting purposes, business optimization charges are unallocated expenses.

Costs to implement business optimization programs for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022, 2023**, respectively, consisted primarily of external consulting and transition costs, including employee compensation and related costs. These costs were primarily included within cost of sales and SG&A expense.

During the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022, 2023**, we recorded the following restructuring charges.

		Three months ended September 30, 2023		Three months ended March 31, 2024			
				COGS	SG&A	R&D	Total
(in millions)	(in millions)	COGS	SG&A	R&D	Total		
Employee termination costs	Employee termination costs	\$ 17	\$ 33	\$ 5	\$ 55		
Contract termination and other costs	Contract termination and other costs	—	2	—	2		
Asset impairments	Asset impairments	7	—	—	7		
Total restructuring charges	Total restructuring charges	\$ 24	\$ 35	\$ 5	\$ 64		
Three months ended September 30, 2022							
(in millions)		COGS	SG&A	R&D	Total		
Employee termination costs		\$ 13	\$ 36	\$ 4	\$ 53		
Contract termination and other costs		—	2	—	2		
Asset impairments		1	1	—	2		
Total restructuring charges		\$ 14	\$ 39	\$ 4	\$ 57		
Nine months ended September 30, 2023							
(in millions)		COGS	SG&A	R&D	Total		
Employee termination costs		\$ 43	\$ 115	\$ 12	\$ 170		
Contract termination and other costs		3	4	—	7		
Asset impairments		276	8	—	284		
Total restructuring charges		\$ 322	\$ 127	\$ 12	\$ 461		
Nine months ended September 30, 2022							
(in millions)		COGS	SG&A	R&D	Total		
Employee termination costs		\$ 19	\$ 99	\$ 4	\$ 122		
Contract termination and other costs		—	19	—	19		
Asset impairments		1	8	—	9		
Total restructuring charges		\$ 20	\$ 126	\$ 4	\$ 150		

(in millions)	Three months ended March 31, 2023				Total
	COGS	SG&A	R&D		
Employee termination costs	\$ 17	\$ 63	\$ 7	\$ 87	
Contract termination and other costs	3	—	—	—	3
Asset impairments	12	8	—	—	20
Total restructuring charges	\$ 32	\$ 71	\$ 7	\$ 110	

For the three and nine months ended September 30, 2023 March 31, 2024, \$14 our most significant restructuring actions, reflecting \$24 million and \$111 million, respectively, of the restructuring charges reflected in the table above, consisting of employee termination costs, were related to the a program to centralize certain of our R&D activities into a new location and to our recent implementation of our previously announced a new operating model intended to simplify and streamline our operations. For the nine months ended September 30, 2023, \$253 million of the restructuring charges reflected in the table above, consisting of \$243 million of asset impairment charges and \$10 million of employee termination costs, were related to our decision to cease production of dialyzers at one of our manufacturing facilities in connection with our initiatives to streamline our manufacturing footprint and improve our profitability. See Note 3 for additional information.

For the three months ended September 30, 2022 March 31, 2023, \$14 our most significant restructuring action, reflecting \$78 million of the restructuring charges reflected in the table above, were was related to integration activities for the Hillrom acquisition, consisting implementation of \$12 million of employee termination costs and \$2 million of contract termination. For the nine months ended September 30, 2022, \$97 million of the restructuring charges reflected in the table above were related to integration activities for the Hillrom acquisition, consisting of \$71 million of employee termination costs, \$19 million of contract termination and other costs and \$7 million of asset impairments. our new operating model.

The following table summarizes activity in the liability related to our restructuring initiatives.

(in millions)	
Liability balance as of December 31, 2022 December 31, 2023	\$ 107,128
Charges	189,42
Payments	(108), (35)
Currency translation	(5), 1
Liability balance as of September 30, 2023 March 31, 2024	\$ 171,136

Substantially all of our restructuring liabilities as of September 30, 2023 March 31, 2024 relate to employee termination costs, with the remaining liabilities attributable to contract termination costs. Substantially all of the cash payments for those liabilities are expected to be disbursed by the end of 2024.

11. PENSION AND OTHER POSTRETIREE BENEFIT PROGRAMS

The following is a summary of net periodic benefit cost relating to our pension and OPEB plans.

(in millions)	(in millions)	Three months ended		Nine months ended	
		September 30,		September 30,	
		March 31,	March 31,	March 31,	March 31,
Pension benefits	Pension benefits				
Pension benefits					
Pension benefits					
Service cost					
Service cost					
Service cost	Service cost	\$ 7	\$ 19	\$ 20	\$ 59
Interest cost	Interest cost	36	25	108	73
Interest cost					
Interest cost					
Expected return on plan assets					
Expected return on plan assets					

Expected return on plan assets	Expected return on plan assets	(44)	(39)	(131)	(118)
Amortization of net losses and prior service costs	Amortization of net losses and prior service costs	1	10	3	33
Amortization of net losses and prior service costs	Amortization of net losses and prior service costs				
Net periodic pension cost	Net periodic pension cost				
Net periodic pension cost	Net periodic pension cost	\$ —	\$ 15	\$ —	\$ 47
OPEB	OPEB				
OPEB	OPEB				
OPEB	OPEB				
Interest cost	Interest cost	\$ 2	\$ 1	\$ 6	\$ 3
Amortization of net loss and prior service credit	Amortization of net loss and prior service credit	(6)	(3)	(18)	(9)
Amortization of net loss and prior service credit	Amortization of net loss and prior service credit				
Net periodic OPEB cost (income)	Net periodic OPEB cost (income)	\$ (4)	\$ (2)	\$ (12)	\$ (6)
Net periodic OPEB cost (income)	Net periodic OPEB cost (income)				

12. INCOME TAXES

Our effective income tax rate was 129.7% 66.4% and 1.8% 100.0% for the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and 58.4% and 0.5% for the nine months ended September 30, 2023 and 2022, 2023, respectively. Our effective income tax rate can differ from the 21.0% 21% U.S. federal statutory rate due to a number of factors, including foreign rate differences, tax incentives, non-deductible expenses, non-taxable income, increases or decreases in valuation allowances, increases or decreases in liabilities for uncertain tax positions, and excess tax benefits or shortfalls on stock compensation awards.

Our effective income tax rate during interim periods reflects our estimated annual effective tax rate excluding discrete items. For the three and nine months ended September 30, 2023 March 31, 2024, the difference between our effective income tax rate and the U.S. federal statutory rate was primarily driven by \$37 million of income tax expense resulting from internal reorganization transactions related to the jurisdictional mix proposed separation of global earnings, which was impacted by the long-lived asset impairments we recognized during the second our Kidney Care segment, an increase in a valuation allowance in a foreign jurisdiction resulting from changes in future projected income, and third quarters of 2023, and by the significance of non-deductible items to an increase in our anticipated pre-tax income liabilities for the full year. various uncertain tax positions.

For the three months ended September 30, 2023, our effective tax rate was also impacted by \$13 million of separation-related income tax costs.

For the nine months ended September 30, 2023, our effective tax rate was also impacted by a \$30 million valuation allowance recorded to reduce the carrying amount of a deferred tax asset for a tax basis step-up related to previously enacted Swiss tax legislation and by \$17 million of separation-related income tax costs.

For the three and nine months ended September 30, 2022 March 31, 2023, the difference between our effective income tax rate and the U.S. federal statutory rate was primarily attributable to non-deductible goodwill impairments, tax shortfalls on stock compensation awards and an increase in our liabilities for uncertain tax positions.

13. EARNINGS PER SHARE

The numerator for both basic and diluted earnings per share (EPS) is net income (loss) attributable to Baxter stockholders. The denominator for basic EPS is the weighted-average number of shares outstanding during the period. The dilutive effect of outstanding stock options, RSUs and PSUs is reflected in the denominator for diluted EPS using the treasury stock method.

The following table is a reconciliation of income from continuing operations to net income (loss) attributable to Baxter stockholders.

		Three months ended September 30,		Nine months ended September 30,			
		Three months ended March 31,				Three months ended March 31,	
(in millions)	(in millions)	2023	2022	2023	2022	(in millions)	
Income (loss) from continuing operations		\$ 51	\$ (2,991)	\$ (142)	\$ (2,798)		
Income from continuing operations							
Less: Net income attributable to noncontrolling interests	Less: Net income attributable to noncontrolling interests	3	3	6	8		
Income (loss) from continuing operations	Income (loss) from continuing operations						
attributable to Baxter stockholders	attributable to Baxter stockholders	48	(2,994)	(148)	(2,806)		
Income from discontinued operations	Income from discontinued operations	2,460	57	2,559	192		
Net income (loss) attributable to Baxter stockholders		\$2,508	\$ (2,937)	\$2,411	\$ (2,614)		
Net income attributable to Baxter stockholders							

The following table is a reconciliation of basic shares and diluted shares.

		Three months ended September 30,		Nine months ended September 30,	
		Three months ended March 31,		Three months ended March 31,	
		Three months ended March 31,		Three months ended March 31,	
(in millions)					
(in millions)	(in millions)	2023	2022	2023	2022
Basic shares	Basic shares	507	504	506	503
Basic shares					
Effect of dilutive securities					
Effect of dilutive securities					
Effect of dilutive securities	Effect of dilutive securities	2	—	—	—
Diluted shares	Diluted shares	509	504	506	503
Diluted shares					
Diluted shares					

The effect of dilutive securities Basic and diluted shares are the same for the three months ended September 30, 2023 March 31, 2023 due to our loss from continuing operations attributable to Baxter stockholders. The effect of dilutive securities includes unexercised stock options, unvested RSUs and contingently issuable shares related to granted PSUs. Basic and The computation of diluted shares are the same for the three months ended September 30, 2022 and the nine months ended September 30, 2023 and 2022 due to our net losses from continuing operations for those periods.

Diluted EPS excludes 18 million 16 million and 25 million 24 million shares issuable under equity awards for the three and nine months ended September 30, 2023 March 31, 2024, respectively, and 23 million shares issuable under equity awards for the three and nine months ended September 30, 2022, 2023, respectively, because their inclusion would have had an anti-dilutive effect on diluted EPS.

14. DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

We operate on a global basis and are exposed to the risk that our earnings, cash flows and equity could be adversely impacted by fluctuations in foreign exchange and interest rates. Our hedging policy attempts to manage these risks to an acceptable level based on our judgment of the appropriate trade-off between risk, opportunity and costs.

We are primarily exposed to foreign exchange risk with respect to recognized assets and liabilities, forecasted transactions and net assets denominated in the Euro, British Pound, Chinese Renminbi, Japanese Yen, Swedish Krona, British Pound, Polish Zloty, Mexican Peso, Australian Dollar, Canadian Dollar, Korean Won, Colombian Peso, Brazilian Real, Russian Ruble, Turkish Lira, and Indian Rupee. We manage our foreign currency exposures on a consolidated basis, which allows us to net exposures and take advantage of any natural offsets. In addition, we use derivative and nonderivative instruments to further reduce our the net exposure to foreign exchange risk. Gains and losses on the hedging instruments are intended to offset losses and gains on the hedged transactions and reduce the earnings and equity volatility resulting from changes in foreign exchange rates. Financial market and currency volatility may limit our ability to cost-effectively hedge these exposures.

We are also exposed to the risk that our earnings and cash flows could be adversely impacted by fluctuations in interest rates. Our policy is to manage interest costs using the mix of fixed- and floating-rate debt that we believe is appropriate at that time. To manage this mix in a cost-efficient manner, we periodically enter into interest rate swaps in which we agree to exchange, at specified intervals, the difference between fixed and floating interest amounts calculated by reference to an agreed-upon notional amount.

We do not hold any instruments for trading purposes and none of our outstanding derivative instruments contain credit-risk-related contingent features.

Derivative instruments are recognized as either assets or liabilities at fair value in the condensed consolidated balance sheets and are classified as short-term or long-term based on the scheduled maturity of the instrument. We designate certain of our derivatives and foreign-currency denominated debt as hedging instruments in cash flow, fair value or net investment hedges.

Cash Flow Hedges

We may use options, including collars and purchased options, forwards and cross-currency swaps to hedge the foreign exchange risk to earnings relating to forecasted transactions and recognized assets and liabilities. We periodically use treasury rate locks to hedge the risk to earnings associated with movements in interest rates relating to anticipated issuances of debt.

For each derivative instrument that is designated and effective as a cash flow hedge, the gain or loss on the derivative is recorded in AOCI and then recognized in earnings consistent with the underlying hedged item. Option premiums or net premiums paid are initially recorded as assets and reclassified to other comprehensive income (OCI) over the life of the option, and then recognized in earnings consistent with the underlying hedged item. Cash flow hedges are classified in cost of sales and interest expense, net, and are primarily related to forecasted intra-company sales denominated in foreign currencies and forecasted interest payments on anticipated issuances of debt, respectively.

The notional amounts of foreign exchange contracts designated as cash flow hedges were \$437 million \$261 million and \$398 million \$340 million as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively. The maximum term over which we have cash flow hedge contracts in place related to forecasted transactions at September 30, 2023 March 31, 2024 is 12 months for foreign exchange contracts. There were no outstanding interest rate contracts designated as cash flow hedges as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023.

Fair Value Hedges

We periodically use interest rate swaps to convert a portion of our fixed-rate debt into variable-rate debt. These instruments hedge our earnings from changes in the fair value of debt due to fluctuations in the designated benchmark interest rate. For each derivative instrument that is designated and effective as a fair value hedge, the gain or loss on the derivative is recognized immediately to earnings, and offsets changes in fair value attributable to a particular risk, such as changes in interest rates, of the hedged item, which are also recognized in earnings. Changes in the fair value of hedge instruments designated as fair value hedges are classified in interest expense, net, as they hedge the interest rate risk associated with certain of our fixed-rate debt.

There were no outstanding interest rate contracts designated as fair value hedges as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023.

In October 2023, we entered into a foreign currency forward contract with a notional amount of \$798 million maturing in May 2024 and designated that derivative as a fair value hedge of our €750 million of 0.40% senior notes due May 2024.

Net Investment Hedges

In May 2017, we issued €600 million of 1.3% senior notes due May 2025. In May 2019, we issued €750 million of senior notes due May 2024 and €750 million of 1.3% senior notes due May 2029. We have designated these debt obligations as hedges of our net investment in our European operations and, as a result, mark to spot rate adjustments on the outstanding debt balances are recorded as a component of AOCI.

In May 2019, we issued €750 million of 0.40% senior notes due May 2024. We had designated these debt obligations as hedges of our investment in our European operations and, as a result, mark to spot rate adjustments of the outstanding debt balances were previously recorded as a component of AOCI. In October 2023, we redesignated this previously designated net investment hedge and concurrently entered into a fair value hedging relationship as discussed in the "Fair Value Hedges" section above.

As of **September 30, 2023** **March 31, 2024**, we had an accumulated pre-tax unrealized translation gain in AOCI of **\$105 million** **\$75 million** related to the Euro-denominated senior notes.

Dedesignations

If it is determined that a derivative or nonderivative hedging instrument is no longer highly effective as a hedge, we discontinue hedge accounting prospectively. Gains or losses relating to terminations of effective cash flow hedges generally continue to be deferred and are recognized consistent with the loss or income recognition of the underlying hedged items. However, if it is probable that the hedged forecasted transactions will not occur, any gains or losses would be immediately reclassified from AOCI to earnings.

There were no cash flow hedge dedesignations in the first **nine** **three** months of **2023** **2024** or **2022** **2023** resulting from changes in our assessment of the probability that the hedged forecasted transactions would occur. The losses relating to these terminations continue to be deferred and are being recognized consistent with the underlying hedged item, interest expense on the issuance of debt.

If we terminate a fair value hedge, an amount equal to the cumulative fair value adjustment to the hedged item at the date of termination is amortized to earnings over the remaining term of the hedged item. There were no fair value hedges terminated during the first **nine** **three** months of **2023** **2024** or **2022** **2023**.

If we remove a net investment hedge designation, any gain or loss recognized in AOCI is not reclassified to earnings until we sell, liquidate, or deconsolidate the foreign investments that were being hedged. There were no net investment hedges terminated during the first **nine** **three** months of **2023** **2024** or **2022** **2023**.

Undesignated Derivative Instruments

We use forward contracts to hedge earnings from the effects of foreign exchange relating to certain of our intra-company and third-party receivables and payables denominated in a foreign currency. These derivative instruments are generally not formally designated as hedges and the terms of these instruments generally do not exceed one month.

The total notional amount of undesignated derivative instruments was **\$626** **\$707** million as of **September 30, 2023** **March 31, 2024** and **\$753 million** **\$709 million** as of **December 31, 2022** **December 31, 2023**.

Gains and Losses on Hedging Instruments and Undesignated Derivative Instruments

The following tables summarize the gains and losses on our hedging instruments and the classification of those gains and losses within our condensed consolidated financial statements for the three months ended **September 30, 2023** **March 31, 2024** and **2022**.

(in millions)	Gain (loss) recognized in OCI		Location of gain (loss) in income statement	Gain (loss) reclassified from AOCI into income	
	2023	2022		2023	2022
Cash flow hedges					
Interest rate contracts	\$ —	\$ —	Interest expense, net	\$ (1)	\$ (1)
Foreign exchange contracts	9	26	Cost of sales	3	6
Net investment hedges	48	126	Other (income) expense, net	—	—
Total	\$ 57	\$ 152		\$ 2	\$ 5
(in millions)	Gain (loss) recognized in income				
	Location of gain (loss) in income statement			2023	2022
Undesignated derivative instruments					
Foreign exchange contracts			Other (income) expense, net	\$ 2	\$ (11)

The following tables summarize the gains and losses on our hedging instruments and the classification of those gains and losses within our condensed consolidated financial statements for the nine months ended **September 30, 2023** and **2022, 2023**.

(in millions)	Gain (loss) recognized in OCI		Location of gain (loss) in income statement	Gain (loss) reclassified from AOCI into income	
	2024	2023		2024	2023
Cash flow hedges					
Interest rate contracts	\$ —	\$ —	Interest expense, net	\$ (1)	\$ (1)
Foreign exchange contracts	10	—	Cost of sales	2	4
Fair value hedges					
Foreign exchange contracts	(2)	—	Other income, net	(3)	—
Net investment hedges	38	(48)	Other income, net	—	—
Total	\$ 46	\$ (48)		\$ (2)	\$ 3

(in millions)	Gain (loss) recognized in OCI		Location of gain (loss) in income statement	Gain (loss) reclassified from AOCI into income	
	2023	2022		2023	2022
Cash flow hedges					
Interest rate contracts	\$ —	\$ —	Interest expense, net	\$ (4)	\$ (4)

Foreign exchange contracts	19	42	Cost of sales	10	11
Net investment hedges	10	311	Other (income) expense, net	—	—
Total	\$ 29	\$ 353		\$ 6	\$ 7

	Location of gain (loss) recognized in income	Gain (loss) recognized in income
	statement	Gain (loss) recognized in income
	Location of gain (loss) (in income	
(in millions)	(in millions)	
statement	2023	2022
Foreign exchange contracts		
Foreign exchange contracts		
Foreign exchange contracts		
Undesignated derivative instruments	Undesignated derivative instruments	
Foreign exchange contracts	Foreign exchange contracts	Other (income) expense, net \$ (16) \$(34)
Foreign exchange contracts		
Foreign exchange contracts		
Total		

As of **September 30, 2023** **March 31, 2024**, **\$7 million** less than **\$1 million** of deferred, net after-tax gains on derivative instruments included in AOCI are expected to be recognized in earnings during the next 12 months, coinciding with when the hedged items are expected to impact earnings.

Derivative Assets and Liabilities

The following table summarizes the classification and fair values of derivative instruments reported in the condensed consolidated balance sheet as of **September 30, 2023** **March 31, 2024**.

	Derivatives in asset positions			Derivatives in asset positions	Derivatives in liability positions
(in millions)	(in millions)	Balance sheet location	Fair value	Balance sheet location	Fair value
Undesignated derivative instruments					
Foreign exchange contracts					
Foreign exchange contracts					
Foreign exchange contracts					
		Prepaid expenses and other current assets	\$ 13	Accrued expenses and other current liabilities	\$ 7
	Derivatives in asset positions	Derivatives in liability positions			

		Balance sheet location	Balance Fair value	Balance sheet location	Balance Fair value
(in millions)					
Derivative instruments designated as hedges	Derivative instruments designated as hedges				
Derivative instruments designated as hedges					
Derivative instruments designated as hedges					
Foreign exchange contracts	Foreign exchange contracts	Prepaid expenses and other current assets	\$ 13	Accrued expenses and other current liabilities	\$ 1
Total derivative instruments designated as hedges		13	1		
Undesignated derivative instruments					
Foreign exchange contracts	Foreign exchange contracts	Prepaid expenses and other current assets	8	Accrued expenses and other current liabilities	2
Foreign exchange contracts	Foreign exchange contracts	Prepaid expenses and other current assets	8	Accrued expenses and other current assets	6
Total derivative instruments	Total derivative instruments	\$ 21	\$ 3	Total derivative instruments	\$ 19

The following table summarizes the classification and fair values of derivative instruments reported in the condensed consolidated balance sheet as of **December 31, 2022** December 31, 2023.

		Derivatives in asset positions		Derivatives in liability positions	
		Balance sheet location	Balance Fair value	Balance sheet location	Balance Fair value
(in millions)	(in millions)				
Derivative instruments designated as hedges					
Undesignated derivative instruments					
Foreign exchange contracts	Foreign exchange contracts	Prepaid expenses and other current assets	\$ 8	Accrued expenses and other current liabilities	\$ 5
Total derivative instruments designated as hedges		8	5		
Undesignated derivative instruments					
Foreign exchange contracts	Foreign exchange contracts				
Foreign exchange contracts	Foreign exchange contracts				

Derivative instruments designated as hedges				
Derivative instruments designated as hedges				
Derivative instruments designated as hedges				
Foreign exchange contracts				
Foreign exchange contracts				
	Prepaid expenses	Accrued expenses		
Foreign exchange contracts	Foreign exchange contracts	and other current assets	and other current liabilities	7
Total derivative instruments	Total derivative instruments	\$14	\$12	

While some of our derivatives are subject to master netting arrangements, we present our assets and liabilities related to derivative instruments on a gross basis within the condensed consolidated balance sheets. Additionally, we are not required to post collateral for any of our outstanding derivatives.

The following table provides information on our derivative positions as if they were presented on a net basis, allowing for the right of offset by counterparty.

	September 30, 2023	December 31, 2022		March 31, 2024		December 31, 2023	
(in millions)	(in millions)	Asset Liability	Asset Liability (in millions)	Asset	Liability	Asset	Liability
Gross amounts recognized in the condensed consolidated balance sheets	Gross amounts recognized in the condensed consolidated balance sheets	\$21	\$ 3 \$14 \$ 12				
Gross amount subject to offset in master netting arrangements not offset in the condensed consolidated balance sheet	Gross amount subject to offset in master netting arrangements not offset in the condensed consolidated balance sheet	(1)	(1) (4) (4)				
Total	Total	\$20	\$ 2 \$10 \$ 8				

The following table presents the amounts recorded on the condensed consolidated balance sheet related to fair value hedges:

	Cumulative amount of fair value hedging adjustment included in the carrying amount of the hedged item
Carrying amount of hedged item	amount of the hedged item (a)

										Cumulative amount of fair value hedging adjustment included in the carrying amount of the hedged item	
										(a)	
Carrying amount of hedged item										Carrying amount of hedged item	
(in millions)	(in millions)	September 30, 2023	December 31, 2022	September 30, 2023	December 31, 2022	(in millions)	Balance as of March 31, 2024	Balance as of December 31, 2023	Balance as of December 31, 2024	Balance as of December 31, 2023	
Long-term debt	Long-term debt	\$ 100	\$ 101	\$ 3	\$ 4						

(a) These fair value hedges were terminated in 2018 and earlier periods.

15. FAIR VALUE MEASUREMENTS

The following tables summarize our assets and liabilities that are measured at fair value on a recurring basis.

Basis of fair value measurement										Basis of fair value measurement	
Basis of fair value measurement											
(in millions)	(in millions)	September 30, 2023	(Level 1)	(Level 2)	(Level 3)	(in millions)	Balance as of March 31, 2024	assets	inputs	Significant other	Significant unobservable
Assets	Assets										
Foreign exchange contracts	Foreign exchange contracts	\$ 21	\$ —	\$ 21	\$ —						
Foreign exchange contracts	Foreign exchange contracts										
Available-for-sale debt securities	Available-for-sale debt securities										
Available-for-sale debt securities	Available-for-sale debt securities	39	—	—	39						
Marketable equity securities	Marketable equity securities	39	39	—	—						
Total	Total	\$ 99	\$ 39	\$ 21	\$ 39						
Liabilities	Liabilities										
Foreign exchange contracts	Foreign exchange contracts	\$ 3	\$ —	\$ 3	\$ —						
Foreign exchange contracts	Foreign exchange contracts										

Contingent payments related to acquisitions	Contingent payments related to acquisitions	19	—	—	19
Contingent payments related to acquisitions					
Contingent payments related to acquisitions					
Total	Total	\$ 22	\$ —	\$ 3	\$ 19

Basis of fair value measurement						Basis of fair value measurement		
		Quoted prices in active markets for identical assets				Significant other inputs	Significant inputs	Significant unobservable inputs
		Balance as of December 31, 2023				(Level 1)	(Level 2)	(Level 3)
	(in millions)	(in millions)	31, 2022	1)	(Level 2)	(Level 3)		
Assets	Assets							
Foreign exchange contracts	Foreign exchange contracts	\$ 14	\$ —	\$ 14	\$ —			
Foreign exchange contracts	Foreign exchange contracts							
Available-for-sale debt securities	Available-for-sale debt securities							
Available-for-sale debt securities	Available-for-sale debt securities	47	—	—	47			
Marketable equity securities	Marketable equity securities	32	32	—	—			
Total	Total	\$ 93	\$ 32	\$ 14	\$ 47			
Liabilities	Liabilities							
Foreign exchange contracts	Foreign exchange contracts	\$ 12	\$ —	\$ 12	\$ —			
Foreign exchange contracts	Foreign exchange contracts							
Contingent payments related to acquisitions	Contingent payments related to acquisitions	84	—	—	84			
Contingent payments related to acquisitions	Contingent payments related to acquisitions							

Contingent payments
related to acquisitions

Total	Total	\$ 96	\$ —	\$ 12	\$ 84
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As of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, cash and cash equivalents of **\$5.79 billion** **\$3.03 billion** and **\$1.72 billion** **\$3.19 billion**, respectively, included money market and other short-term funds of approximately **\$4.34 billion** **\$1.47 billion** and **\$341 million** **\$1.63 billion**, respectively, which are considered Level 2 in the fair value hierarchy.

For assets that are measured using quoted prices in active markets, the fair value is the published market price per unit multiplied by the number of units held, without consideration of transaction costs. A majority of the derivatives entered into by us are valued using internal valuation techniques as no quoted market prices exist for such instruments. The principal techniques used to value these instruments are discounted cash flow and Black-Scholes models. The key inputs, which are considered observable and vary depending on the type of derivative, include contractual terms, interest rate yield curves, foreign exchange rates and volatility.

Available-for-sale debt securities, which consist of convertible debt and convertible redeemable preferred shares issued by nonpublic entities, are measured using discounted cash flow and option pricing models. Those available-for-sale debt securities are classified as Level 3 fair value measurements when there are no observable transactions near the balance sheet date due to the lack of observable data over certain fair value inputs such as equity volatility. The fair values of available-for-sale debt securities increase when interest rates decrease, equity volatility increases, or the fair values of the equity shares underlying the conversion options increase.

Contingent payments related to acquisitions, which consist of milestone payments and sales-based payments, are valued using discounted cash flow techniques incorporating management's expectations of future outcomes. The fair value of milestone payments reflects management's expectations of probability of payment, and increases as the estimated probability of payment increases or the expected timing of payments is accelerated. The fair value of sales-based payments is based upon probability-weighted future revenue estimates, and increases as revenue estimates increase, probability weighting of higher revenue scenarios increases or the expected timing of payment is accelerated.

The following table is a reconciliation of recurring fair value measurements that use significant unobservable inputs (Level 3), which consist of contingent payments related to acquisitions and available-for-sale debt securities.

Three months ended September 30,					
2023			2022		
Three months ended March 31,					
2024				2024	
(in millions)	(in millions)	Contingent payments related to acquisitions	Available-for-sale debt securities	Contingent payments related to acquisitions	Available-for-sale debt securities
Fair value at beginning of period	Fair value at beginning of period	\$ 21	\$ 37	\$ 113	\$ 44
Additions		—	2	—	—
Change in fair value recognized in earnings					
Change in fair value recognized in earnings					
Change in fair value recognized in earnings	Change in fair value recognized in earnings	—	—	(6)	—
Transfers out of Level 3					
Transfers out of Level 3					
Transfers out of Level 3					
Payments	Payments	(2)	—	(17)	—
Fair value at end of period	Fair value at end of period	\$ 19	\$ 39	\$ 90	\$ 44
Fair value at end of period					
Fair value at end of period					

Nine months ended September 30,		
2023		

(in millions)	Contingent payments related to acquisitions	Available-for-sale debt securities	Contingent payments related to acquisitions	Available-for-sale debt securities
Fair value at beginning of period	\$ 84	\$ 47	\$ 143	\$ 30
Additions	—	2	—	21
Change in fair value recognized in earnings	(14)	(5)	(34)	—
Change in fair value recognized in AOCI	—	—	—	3
Transfers out of Level 3	—	(5)	—	(10)
Payments	(51)	—	(19)	—
Fair value at end of period	\$ 19	\$ 39	\$ 90	\$ 44

During the **second quarter of 2022**, **\$8 million** of **three months ended March 31, 2023**, available-for-sale debt securities that were previously classified as reclassified from Level 3, converted upon conversion to marketable equity securities, upon the initial public offering of the investee and were reclassified to which are classified as Level 1 in the fair value hierarchy, at that time, upon initial public offerings of the investees.

Financial Instruments Not Measured at Fair Value

In addition to the financial instruments that we are required to recognize at fair value in the condensed consolidated balance sheets, we have certain financial instruments that are recognized at amortized cost or some basis other than fair value. For these financial instruments, the following table provides the values recognized in the condensed consolidated balance sheets and the estimated fair values as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**.

(in millions)	Book values		Fair values(a)		(in millions)	Book values		Fair values(a)	
	Book values		Fair values(a)			Book values		Fair values(a)	
	(in millions)	2023	2022	2023	2022	(in millions)	2024	2023	2024
Liabilities									
Current maturities of long-term debt and finance lease obligations	Current maturities of long-term debt and finance lease obligations	\$1,912	\$1,105	\$1,891	\$1,079				
Current maturities of long-term debt and finance lease obligations	Current maturities of long-term debt and finance lease obligations								
Long-term debt and finance lease obligations	Long-term debt and finance lease obligations	14,067	15,232	12,462	13,657				

(a) These fair value amounts are classified as Level 2 within the fair value hierarchy as they are estimated based on observable inputs.

The carrying value of short-term debt approximates its fair value due to the short-term maturities of the obligations. The estimated fair values of current and long-term debt were computed by multiplying price by the notional amount of the respective debt instruments. Price is calculated using the stated terms of the respective debt instrument and yield curves commensurate with our credit risk. The carrying values of other financial instruments not presented in the above table, such as accounts receivable, short-term debt and accounts payable, approximate their fair values due to the short-term maturities of most of those assets and liabilities.

Investments Without Readily Determinable Fair Values

The carrying values of equity investments without readily determinable fair values that we measure at cost, less impairment were **\$74 million** **\$67 million** as of **September 30, 2023** **March 31, 2024** and **\$104 million** **\$66 million** as of **December 31, 2022** **December 31, 2023**. When applicable, we also adjust the measurement of such equity investments for observable prices in orderly transactions for an identical or similar investment of the same issuer. Those investments are included in Other non-current assets on our condensed consolidated balance sheets. During the first nine months of 2023, several of our investees either completed or were in the process of undertaking new financing rounds at lower enterprise valuations as compared to their valuations at the time of our investments. As a result, we recognized \$18 million of impairments of equity investments without readily determinable fair values in the second quarter. In addition, we recognized a \$5 million impairment of a convertible debt investment, which is accounted for as an available-for-sale security, during the first nine months of 2023. The fair value measurements of investments in non-marketable equity and convertible debt securities are classified as Level 3 in the fair value hierarchy because they involve significant unobservable inputs.

16. SEGMENT INFORMATION

Our reportable segments were previously comprised of the following geographic segments related to our legacy Baxter business: Americas (North and South America), EMEA (Europe, Middle East and Africa) and APAC (Asia Pacific), and a global segment for our Hillrom business. In the third quarter of 2023, we completed the implementation of a new operating model intended to simplify and streamline our operations and better align our manufacturing and supply chain to our commercial activities. Under this new operating model, our business is comprised of four segments under this new operating model: segments: Medical Products and Therapies, Healthcare Systems and Technologies, (formerly referred to as our Hillrom segment), Pharmaceuticals, and Kidney Care. Care (which we are planning to divest during the second half of 2024 through either a sale or spinoff, as discussed above). Our segments were changed during the third quarter of 2023 to align with our new operating model and prior period segment disclosures have been revised to reflect the new segment presentation.

The Medical Products and Therapies segment includes sales of our sterile IV solutions, infusion systems, administration sets, parenteral nutrition therapies and surgical hemostat, sealant, and adhesion prevention products. The Healthcare Systems and Technologies segment includes sales of our connected care solutions and collaboration tools, including smart bed systems, patient monitoring systems and diagnostic technologies, respiratory health devices, and advanced equipment for the surgical space, including surgical video technologies, precision positioning devices, and other accessories. The Pharmaceuticals segment includes sales of specialty injectable pharmaceuticals, inhaled anesthesia, and drug compounding. The Kidney Care segment includes sales of chronic and acute dialysis therapies and services, including peritoneal dialysis, hemodialysis, continuous renal replacement therapies, (CRRT) and other organ support therapies. Other sales not allocated to a segment primarily include sales of products and services provided directly through certain of our manufacturing facilities and royalty income under a business development arrangement that ended in early 2023 when we acquired the related product rights.

Disaggregation of Net Sales

The following tables present our U.S. and International disaggregated net sales. Intersegment sales are eliminated in consolidation.

(in millions)	Three Months Ended September 30,					
	2023			2022		
	U.S.	International	Total	U.S.	International	Total
Infusion Therapies and Technologies	\$ 570	\$ 433	\$ 1,003	\$ 567	\$ 389	\$ 956
Advanced Surgery	139	116	255	141	106	247
Medical Products and Therapies	709	549	1,258	708	495	1,203
Care and Connectivity Solutions	317	126	443	339	117	456
Front Line Care	234	67	301	209	70	279
Healthcare Systems and Technologies	551	193	744	548	187	735
Injectables and Anesthesia	195	156	351	173	152	325
Drug Compounding	—	229	229	—	200	200
Pharmaceuticals	195	385	580	173	352	525
Chronic Therapies ¹	233	688	921	236	698	934
Acute Therapies ¹	66	122	188	57	109	166
Kidney Care	299	810	1,109	293	807	1,100
Other ¹	12	5	17	36	10	46
Total Baxter	\$ 1,766	\$ 1,942	\$ 3,708	\$ 1,758	\$ 1,851	\$ 3,609

Nine Months Ended September 30,								
2023			2022					
Three months ended March 31,								
2024			Three months ended March 31,					
(in millions)	(in millions)	U.S.	International	Total	U.S.	International		
Infusion Therapies and Technologies	Infusion Therapies and Technologies	\$ 1,654	\$ 1,264	\$ 2,918	\$ 1,672	\$ 1,157		
Advanced Surgery	Advanced Surgery	433	340	773	428	310		
Medical Products and Therapies	Medical Products and Therapies	2,087	1,604	3,691	2,100	1,467		
Care and Connectivity Solutions	Care and Connectivity Solutions	926	381	1,307	991	359		
Front Line Care	Front Line Care	681	230	911	618	237		
					2024	2023		
					(in millions)	U.S.	International	Total

Healthcare Systems and Technologies	Healthcare Systems and Technologies	1,607	611	2,218	1,609	596	2,205
Injectables and Anesthesia	Injectables and Anesthesia	550	437	987	494	467	961
Drug Compounding	Drug Compounding	—	665	665	—	613	613
Pharmaceuticals	Pharmaceuticals	550	1,102	1,652	494	1,080	1,574
Chronic Therapies ¹	Chronic Therapies ¹	689	2,041	2,730	675	2,069	2,744
Acute Therapies ¹	Acute Therapies ¹	194	370	564	194	348	542
Acute Therapies ¹	Acute Therapies ¹						
Acute Therapies ¹	Acute Therapies ¹						
Kidney Care	Kidney Care	883	2,411	3,294	869	2,417	3,286
Other ¹	Other ¹	56	17	73	98	31	129
Total Baxter	Total Baxter	\$ 5,183	\$ 5,745	\$ 10,928	\$ 5,170	\$ 5,591	\$ 10,761

¹In connection with our segment change in the third quarter of 2023, we made reclassified \$8 million of sales from the following reclassifications first quarter of prior period sales amounts 2023 from Chronic Therapies to Acute Therapies to conform to the current period presentation. ²We reclassified \$16 million of sales from the first half of 2023 and \$8 million and \$23 million for the three and nine months ended September 30, 2022, respectively, from Chronic Therapies to Acute Therapies. Additionally, in connection with the reclassification of our BPS business to discontinued operations during the second quarter of 2023, we reclassified \$2 million of contract manufacturing revenues from the first quarter of 2023 and \$8 million and \$26 million for the three and nine months ended September 30, 2022, respectively, from BPS to Other (within continuing operations), as the related manufacturing facility was not part of that divestiture transaction.

Geographic Sales Information

Our net sales are attributed to the following geographic regions based on the location of the customer.

		Three Months Ended		Nine Months Ended				
		September 30,		September 30,				
		2023	2022	2023	2022			
Three months ended March 31,								
Three months ended March 31,								
Three months ended March 31,								
2024								
2024								
2024								
United States								
United States								
United States	United States	\$ 1,766	\$	1,758	\$	5,183		
Emerging markets ¹	Emerging markets ¹	852		820		2,447		
Emerging markets ¹	Emerging markets ¹					2,355		
Rest of world ²	Rest of world ²	1,090		1,031		3,298		
Rest of world ²	Rest of world ²					3,236		
Total Baxter	Total Baxter	\$ 3,708	\$	3,609	\$	10,928		
Total Baxter	Total Baxter					\$ 10,761		
Total Baxter	Total Baxter							

¹Emerging markets ²includes sales from our operations in Eastern Europe, the Middle East, Africa, Latin America, and Asia (except for Japan).

²Rest of world includes sales from our operations in Western Europe, Canada, Japan, Australia, and New Zealand.

Segment Operating Income

We use segment operating income to evaluate the performance of our segments and to make resource allocation decisions. Segment operating income represents income before income taxes, interest and other non-operating income or expense, unallocated corporate costs, intangible asset amortization, and other special items. Special items, which are presented below in our reconciliations of segment operating income to income (*loss*) from continuing operations before income taxes, are excluded from segment operating income because they are highly variable, difficult to predict and of a size that may substantially impact our reported results of operations for the period.

Under our new operating model, most global functional support costs, overhead costs and other shared costs that benefit our segments are allocated to those segments. Corporate costs that are not allocated to our segments, as well as any differences between actual corporate costs and the amounts allocated to our segments, are presented as unallocated corporate costs. The following table presents our segment operating income and reconciliations of segment operating income to income (loss) from continuing operations before income taxes.

		Three months ended March 31,	Three months ended March 31,	Three months ended March 31,			
(in millions)							
(in millions)							
(in millions)							
Medical Products and Therapies							
Medical Products and Therapies							
Medical Products and Therapies							
Healthcare Systems and Technologies							
Healthcare Systems and Technologies							
Healthcare Systems and Technologies							
Pharmaceuticals							
Pharmaceuticals							
Kidney Care							
Kidney Care							
Kidney Care							
Other							
Other							
Other							
Total							
Total							
Total							
Unallocated corporate costs							
Unallocated corporate costs							
Unallocated corporate costs							
Intangible asset amortization expense							
Intangible asset amortization expense							
Intangible asset amortization expense							
		Three months ended			Three months ended		
		September 30,			September 30,		
(in millions)		2023		2022		2023	
Medical Products and Therapies	\$	245	\$	257	\$	706	\$
Healthcare Systems and Technologies		115		108		327	
Pharmaceuticals		108		82		284	
Kidney Care		96		103		208	
Other		6		17		19	
Total		570		567		1,544	
Unallocated corporate costs		(5)		1		(51)	
Intangible asset amortization expense		(162)		(168)		(481)	
Long-lived asset impairments		(267)		(332)		(267)	
Legal matters		(13)		—		(13)	
Goodwill impairments		—		(2,785)		—	
Business optimization items							
Business optimization items							
Business optimization items	Business optimization items	(81)		(73)		(508)	
Business optimization items	Business optimization items						

Acquisition and integration items	Acquisition and integration items	(2)	(4)	(2)	(193)
Loss on product divestiture arrangement		—	(54)	—	(54)
Acquisition and integration items					
Acquisition and integration items					
Separation-related costs					
Separation-related costs					
Separation-related costs	Separation-related costs	(77)	—	(123)	—
European Medical Devices Regulation	European Medical Devices Regulation	(14)	(12)	(38)	(35)
Product-related items		—	(20)	—	(43)
Total operating income (loss)		(51)	(2,880)	61	(2,533)
European Medical Devices Regulation					
European Medical Devices Regulation					
Total operating income					
Total operating income					
Total operating income					
Interest expense, net	Interest expense, net	128	104	369	278
Other (income) expense, net		(7)	61	33	1
Loss from continuing operations before income taxes	\$	(172)	\$ (3,045)	\$ (341)	\$ (2,812)
Interest expense, net					
Interest expense, net					
Other income, net					
Other income, net					
Other income, net					
Income from continuing operations before income taxes					
Income from continuing operations before income taxes					
Income from continuing operations before income taxes					

Our chief operating decision maker does not receive any asset information by operating segment and, accordingly, we do not report asset information by operating segment.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Refer to our Annual Report on Form 10-K for the year ended **December 31, 2022** **December 31, 2023** for management's discussion and analysis of our financial condition and results of operations. The following is management's discussion and analysis of our financial condition and results of operations for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023**.

RECENT STRATEGIC ACTIONS

In mid-2022, our Board of Directors authorized a strategic review of our business portfolio, with the goal of increasing stockholder value. As part of that review process, we identified and evaluated a range of potential strategic actions, including opportunities for sales and other separation transactions. In January 2023, following the completion of that review, we announced the following number of planned strategic actions, that as discussed below, which are intended to enhance our operational effectiveness, accelerate innovation and drive additional stockholder value: (a) value.

Proposed Separation of Kidney Care Business

In January 2023, we announced a proposed spinoff of our Kidney Care business into an independent publicly traded company focused on kidney care and organ support (the company. In March 2024, we announced that we have been in recent discussions with select private equity investors to explore a potential sale of our Kidney Care business in lieu of the proposed spinoff), (b) spinoff. Regardless of the separation structure ultimately selected, the separation of our development of a new operating model to simplify our operations and better align our manufacturing and supply chain to our commercial activities and (c) our pursuit of strategic alternatives for our BioPharma Solutions (BPS) business.

The proposed spinoff Kidney Care business is currently expected to be completed by July during the second half of 2024, or earlier, subject to the satisfaction of customary conditions. During the third first quarter and first nine months of 2023 2024 we generated \$1.11 billion and \$3.29 billion, respectively, \$1.10 billion of net sales from our Kidney Care segment, representing approximately 30% 31% of our consolidated net sales, in both periods sales.

On September 29, 2023, we completed Since the sale initial announcement of the proposed separation of our BioPharma Solutions (BPS) Kidney Care business, and received cash proceeds of \$3.96 billion from that transaction. The financial position, results of operations and cash flows of our BPS business, including our gain from the sale of that business and the related cash proceeds received, are reported as discontinued operations in the accompanying condensed consolidated financial statements. See Note 2 in Item 1 of this Quarterly Report on Form 10-Q for additional information.

During the third quarter and first nine months of 2023 we have incurred significant separation-related costs in connection with the proposed spinoff that have adversely impacted our earnings and the recently completed sale of our BPS business. For the remainder of 2023 and the first half of 2024 we cash flows. We expect to continue to incur such significant separation costs, in connection with the proposed spinoff, which will continue to adversely impact our earnings and operating cash flows, flows, until the proposed separation is completed. Additionally, if the proposed spinoff separation is consummated, completed, we expect to incur some amount of dis-synergies due to the reduced size of our company and, as a result, we will need to undertake various actions to help ensure that our cost structure is appropriate to support our remaining businesses.

There can be no guarantees that the proposed spinoff separation will be completed in the manner or over the timeframe described above, or at all.

Our reportable segments were previously comprised implementation of the following geographic segments related to our legacy Baxter business: Americas (North America, South America), EMEA (Europe, Middle East and Africa) and APAC (Asia Pacific), and a global segment for our Hillrom business. Resulting Segment Change

In the third quarter of 2023, we completed the implementation of a new operating model intended to simplify and streamline our operations and better align our manufacturing and supply chain to our commercial activities. Under this new operating model, our business is comprised of four segments under this new operating model: segments: Medical Products and Therapies, Healthcare Systems and Technologies, (formerly referred to as our Hillrom segment), Pharmaceuticals, and Kidney Care, Care (which we are currently planning to divest during the second half of 2024 through either a sale or spinoff, as discussed above). Our segments were changed during the third quarter of 2023 to align with our new operating model and prior period segment disclosures have been revised to reflect the new segment presentation. See Note 16 in Item 1 of this Quarterly Report on Form 10-Q for additional information.

Sale of BioPharma Solutions (BPS) Business

On September 29, 2023, we completed the sale of our BioPharma Solutions (BPS) business and received cash proceeds of \$3.96 billion from that transaction. The results of operations and cash flows of our BPS business for the three months ended March 31, 2023 are reported as discontinued operations in the accompanying condensed consolidated financial statements. We intend to use substantially all of the after-tax proceeds from this transaction to repay certain of our debt obligations, including \$514 million of commercial paper borrowings and \$2.28 billion of long-term debt that we repaid during the fourth quarter of 2023. See Note 2 in Item 1 of this Quarterly Report on Form 10-Q for additional information.

FACTORS AFFECTING OUR RESULTS OF OPERATIONS

Supply Constraints, Global Economic Conditions, and Regulatory Matters

We have experienced significant challenges to our global supply chain in recent periods, including production delays and interruptions, increased costs and shortages of raw materials and component parts (including resins and electromechanical devices), and higher transportation costs, resulting from the COVID-19 pandemic and other exogenous factors including significant weather events, elevated inflation levels, increased interest rates, disruptions to certain ports of call and access to shipping ports around the world, the war in Ukraine, Israel the conflict in the Middle East (including attacks on merchant ships in the Red Sea), tensions amongst China, Taiwan, and Gaza the U.S., and other geopolitical events. Due to the nature of our products, which include dense consumable medical products such as IV fluids, and the geographic locations of our manufacturing facilities, which often require us to transport our products long distances, we are may be more susceptible to increases in freight costs and other supply chain challenges than certain of our industry peers. While we have seen meaningful improvements in the availability of certain component parts and improved pricing in certain raw materials and on certain transportation costs, these challenges have not completely subsided and may continue to have a negative impact on our supply chain in future periods. These challenges, including the unavailability of certain raw materials and component parts, have also had a negative impact on our sales for certain product categories (including those acquired in our December 2021 acquisition of Hill-Rom Holdings, Inc. (Hillrom)) due to our inability to fully satisfy demand and may continue to have a negative impact on our sales in the future.

Our results of operations are also affected by macroeconomic conditions and levels of business confidence. The war in Ukraine, Israel the conflict in the Middle East (including attacks on merchant ships in the Red Sea), tensions amongst China, Taiwan, and Gaza the U.S., and the sanctions and other measures being imposed in response to these conflicts (and the potential for escalation of these conflicts) have increased the levels of economic and political uncertainty and we continue to closely monitor the developing situations. With respect While we have substantially completed our wind down efforts related to the war in Ukraine and our ongoing business in Russia, we are working on reducing our product offerings in Russia while remaining compliant with all applicable U.S. and European Union sanctions and regulations. While these countries do not constitute a material portion of our business, a significant escalation or expansion of economic disruption or the current scope of these conflicts the war in Ukraine could have an adverse effect on our business operations (including our supply chain) in the region.

Our global operations expose us to risks associated with public health crises and epidemics/pandemics, such as COVID-19. COVID-19 had, and COVID-19 it or any other future public health crisis could in the future have an adverse impact on, among other things, our expenses, operations, supply chains, and distribution systems. Over the course of the COVID-19 pandemic, our business was impacted by shifting healthcare priorities and significant volatility in the demand for our products, and any Any resurgence of the pandemic or any new public health crisis could again impact healthcare priorities and cause volatility in the demand for our products.

The existence of high inflation rates in the United States and in many of the countries where we conduct business has resulted in, and may continue to result in, higher interest rates, shipping costs, labor costs, and other costs and expenses. Additionally, adverse changes in foreign currency exchange rates have increased, and could continue to increase, our costs of sourcing certain raw materials in some jurisdictions. We have experienced and may continue to experience inflationary increases in manufacturing costs and operating expenses and we may not be able to pass these cost increases on to our customers in a timely manner or at all, which could have a material adverse impact on our profitability and results of operations. Inflation and general macroeconomic factors have caused certain of our customers to reduce or delay orders for our products and services and could cause them to do so in the future, which could have a material adverse impact on our sales and results of operations.

As a medical products company, our operations and many of the products manufactured or sold by us are subject to extensive regulation by numerous government agencies, both within and outside the United States. These regulations (as described in Item 1, Government Regulation, of our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 December 31, 2023) require that we obtain specific approval from FDA the Food and Drug Administration (FDA) or applicable non-U.S. regulatory authorities before we can market and sell most of our products in a particular country. Failure to obtain or maintain those approvals or clearances could have a material adverse impact on our business (including with respect to our ability to compete in the product markets in which we currently operate). Furthermore, the FDA in the United States, the European Medicines Agency in Europe, the China Food and Drug Administration (CFDA) in China, and other government agencies, inside and outside of the United States, administer requirements covering the testing, safety, effectiveness, manufacturing, labeling, promotion and advertising, pricing, distribution, and post-market surveillance of our products. Our failure to comply with these requirements may subject us to various actions, including warning letters, product recalls or seizures, monetary sanctions, injunctions to halt the manufacture and distribution of products, civil or criminal sanctions, refusal of a government to grant approvals or licenses, restrictions on operations or withdrawal of existing approvals and licenses, and may have a material adverse impact on our results of operations.

For further discussion, please refer to Item 1A, "Risk Factors" in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 December 31, 2023.

NON-GAAP FINANCIAL MEASURES

Our presentation of percentage changes in net sales at constant currency rates, which is computed using current period local currency sales at the prior period's foreign exchange rates, is a non-GAAP financial measure. This measure provides information about growth (or declines) in our net sales as if foreign currency exchange rates had not changed between the prior period and the current period. We believe that the non-GAAP measure of percent change in net sales at constant currency rates, when used in conjunction with the U.S. GAAP measure of percent change in net sales at actual currency rates, may provide a more complete understanding and facilitate a fuller analysis of our results of operations, particularly in evaluating performance from one period to another.

RESULTS OF OPERATIONS

Net For the three months ended March 31, 2024, net income (loss) attributable to Baxter stockholders for was \$37 million, or \$0.07 per diluted share. For the three and nine months ended September 30, 2023 totaled \$2.51 billion March 31, 2023, net loss from continuing operations attributable to Baxter stockholders was \$1 million, or \$4.93 \$0.00 per diluted share, and \$2.41 billion net income from discontinued operations was \$45 million, or \$4.76 \$0.09 per diluted share, compared share. For the three months ended March 31, 2024, our results included special items that decreased net income attributable to \$(2.94) billion, Baxter stockholders by \$294 million, or \$(5.83) \$0.58 per diluted share. For the three months ended March 31, 2023, our results included special items that decreased income from continuing operations attributable to Baxter stockholders by \$249 million, or \$0.49 per diluted share, and \$(2.61) billion, decreased net income from discontinued operations by \$4 million, or \$(5.20) \$0.01 per diluted share, for the three and nine months ended September 30, 2022. Net income (loss) attributable to Baxter stockholders for the three and nine months ended September 30, 2023 included special items which increased net income (loss) by \$2.09 billion and \$1.36 billion, respectively, or \$4.11 and \$2.69, per diluted share, respectively, share. See the following subsection entitled "Special Items" for information about special items for all periods presented. Net income (loss) for the three and nine months ended September 30, 2022 included special items which decreased net income (loss) by \$3.35 billion and \$3.94 billion, respectively, or \$6.65 and \$7.82 per diluted share, respectively.

Net income (loss) from continuing operations for both the three and nine months ended September 30, 2023 totaled \$51 million, or \$0.09 per diluted share and \$(142) million, or \$(0.29) per diluted share, compared to \$(2.99) billion, or \$(5.94) per diluted share, and \$(2.80) billion, or \$(5.58) per diluted share, for the three and nine months ended September 30, 2022, respectively. Net income (loss) from continuing operations for the three and nine months ended September 30, 2023 included special items which decreased net income by \$296 million and \$1.02 billion respectively, or \$0.59 and \$2.01 per diluted share, respectively. Net income (loss) from continuing operations for the three and nine months ended September 30, 2022 included special items which decreased net income by \$3.36 billion and \$3.95 billion, respectively, or \$6.66 and \$7.83 per diluted share, respectively.

Special Items

The following table provides a summary of our special items from continuing operations and the related impact by line item on our results for the three and nine months ended September 30, 2023 and 2022.

(in millions)	Three months ended		Nine months ended	
	September 30,	2023	September 30,	2023
Gross Margin				
Intangible asset amortization expense	\$	(111)	\$	(110)
Business optimization items ¹		(26)		(13)
Acquisition and integration items ²		(1)		2
European medical devices regulation ³		(14)		(12)
Separation-related costs ⁴		(10)		—
Product-related items ⁵		—		(20)
Long-lived asset impairments ⁶		(267)		(332)
Total Special Items	\$	(429)	\$	(485)
Impact on Gross Margin Ratio		(11.6 pts)		(13.4 pts)
Selling, General and Administrative (SG&A) Expenses				
Intangible asset amortization expense	\$	51	\$	58
Business optimization items ¹		50		57
Acquisition and integration items ²		1		11

Separation-related costs ⁴	\$ 67	\$ —	\$ 108	\$ —
Legal matters ⁷	\$ 13	\$ —	\$ 13	\$ —
Total Special Items	\$ 182	\$ 126	\$ 460	\$ 460
Impact on SG&A Ratio	4.9 pts	3.5 pts	4.2 pts	4.3 pts
Research and Development (R&D) Expenses				
Business optimization items ¹	\$ 5	\$ 3	\$ 12	\$ 4
Acquisition and integration expenses ²	—	1	—	1
Total Special Items	\$ 5	\$ 4	\$ 12	\$ 5
Impact on R&D Ratio	0.2 pts	0.1 pts	0.1 pts	0.1 pts
Goodwill Impairments				
Goodwill impairments ⁶	\$ —	\$ 2,785	\$ —	\$ 2,785
Total Special Items	\$ —	\$ 2,785	\$ —	\$ 2,785
Other Operating Expense (Income), net				
Loss on product divestiture arrangement ¹⁰	\$ —	\$ 54	\$ —	\$ 54
Acquisition and integration items ²	—	(6)	(14)	(34)
Total Special Items	\$ —	\$ 48	\$ (14)	\$ 20
Other (Income) Expense, net				
Pension curtailments ⁸	\$ —	\$ —	\$ —	\$ (11)
Investment impairments ⁹	—	—	20	—
Reclassification of cumulative translation loss to earnings ¹¹	—	65	—	65
Total Special Items	\$ —	\$ 65	\$ 20	\$ 54
Income Tax Expense				
Tax matters ¹²	\$ (196)	\$ 5	\$ (152)	\$ 5
Tax effects of special items ¹³	(124)	(162)	(280)	(328)
Total Special Items	\$ (320)	\$ (157)	\$ (432)	\$ (323)
Impact on Effective Tax Rate	107.9 pts	(20.2 pts)	37.4 pts	(20.7 pts)

Intangible asset amortization expense is identified as a special item to facilitate an evaluation of current and past operating performance and is consistent with how management and our Board of Directors assess performance. Additional special items are identified above because they are highly variable, difficult to predict and of a size that may substantially impact our reported results of operations for the period. Management believes that providing the separate impact of those items on our results in accordance with U.S. GAAP may provide a more complete understanding of our operations and can facilitate a fuller analysis of our results of operations, particularly in evaluating performance from one period to another.

- 1 Our results in 2023 and 2022 were impacted by costs associated with our execution of programs to optimize our organization and cost structure. These restructuring and other business optimization costs included actions related to our current implementation of a new operating model intended to simplify and streamline our operations and better align our manufacturing and supply chain to our commercial activities, our integration of Hillrom, the decision to close one of our U.S.-based manufacturing facilities later this year, which resulted in a \$243 million noncash impairment of property, plant and equipment in the second quarter of 2023, rationalization of certain other manufacturing and distribution facilities and transformation of certain general and administrative functions. Our results in 2023 included business optimization charges of \$81 million in the third quarter and \$508 million in the first nine months. Our results in 2022 included business optimization charges of \$73 million in the third quarter and \$196 million in the first nine months. Refer to Note 10 in Item 1 of this Quarterly Report on Form 10-Q for further information regarding these charges and related liabilities.
- 2 Our results in 2023 included \$2 million in the third quarter and \$2 million in the first nine months of acquisition and integration-related items. These amounts reflected \$2 million in the third quarter and \$16 million in the first nine months of integration costs, which primarily included costs related to our integration of Hillrom, partially offset by a \$14 million benefit in the first nine months from changes in the estimated fair values of contingent consideration liabilities. Our results in 2022 included \$4 million in the third quarter and \$193 million in the first nine months of acquisition and integration-related items. These amounts included \$10 million in the third quarter and \$227 million in the first nine months related to our acquisition of Hillrom, primarily reflecting \$159 million of incremental cost of sales from the fair value step-ups on acquired Hillrom inventory that was sold in 2022. Other integration expenses in 2022 included third party consulting costs related to our integration and related cost savings activities. Those acquisition and integration-related expenses related to Hillrom were partially offset by an \$6 million benefit in the third quarter and a \$34 million benefit in the first nine months from changes in the estimated fair values of contingent consideration liabilities.
- 3 Our results in 2023 included \$14 million in the third quarter and \$38 million in the first nine months of incremental costs to comply with the European Union's medical device regulations for previously registered products, which primarily consist of contractor costs and other direct third-party costs. We consider the adoption of these regulations to be a significant one-time regulatory charge and believe that the costs of initial compliance for previously registered products over the implementation period are not indicative of our core operating results. Our results in 2022 included \$12 million in the third quarter and \$35 million in the first nine months related to these requirements.
- 4 Our results in 2023 included \$77 million in the third quarter and \$123 million in the first nine months of separation-related costs, primarily reflecting costs of external advisors supporting our activities to prepare for the proposed spinoff of our Kidney Care segment. We also incurred \$4 million and \$19 million of additional separation-related costs in

the third quarter and first nine months of 2023, respectively, related to the sale of our BPS business that are reported in discontinued operations and are not presented in the table above. Refer to "Recent Strategic Actions" above for more information about those proposed and recently completed transactions.

- 5 Our results in 2022 included charges of \$20 million in the third quarter and \$43 million in the first nine months related to warranty and remediation activities arising from two field corrective actions on certain of our infusion pumps.
- 6 Our results in 2023 included long-lived asset impairment charges of \$267 million in the third quarter and first nine months related to the Hemodialysis (HD) business within our Kidney Care segment, comprised of (i) a \$190 million impairment charge related to certain manufacturing equipment, operating lease right-of-use assets and HD equipment leased to customers and (ii) a \$77 million impairment charge related to a developed technology intangible asset. Those 2023 impairments exclude the \$243 million noncash impairment of property, plant and equipment in the second quarter of 2023 described in footnote 1 above that related to a restructuring action and is presented within the Business Optimization special item in the above table. Our results in 2022 included impairment charges of \$3.12 billion in the third quarter and first nine months related to assets acquired in our December 2021 acquisition of Hill-Rom Holdings, Inc., comprised of

(i) a \$2.79 billion goodwill impairment and (ii) \$332 million of indefinite-lived intangible asset impairments. Refer to Notes 3 and 4 in Item 1 of this Quarterly Report on Form 10-Q for further information regarding the impairments.

- 7 Our results in 2023 included costs, including associated legal fees, of \$13 million in the third quarter and first nine months related to matters involving alleged violations of the False Claims Act related to a now-discontinued legacy Hillrom sales line and alleged injury from environmental exposure.
- 8 Our results in 2022 included a curtailment gain of \$11 million in the first nine months related to an announced change for active non-bargaining participants in our U.S. Hillrom pension plan.
- 9 Our results in 2023 included \$20 million of net pre-tax losses from non-marketable investments in several early-stage companies in the first nine months, consisting of \$23 million of noncash impairment write-downs, partially offset by a \$3 million gain from the sale of an investment.
- 10 Our results in 2022 included a loss of \$54 million in the third quarter and first nine months under an arrangement to divest certain product rights for an amount that is less than our cost of those product rights, which was triggered by U.S. and European Union regulatory approvals of the related products. Refer to Note 2 in Item 1 of this Quarterly Report on Form 10-Q for further information about the related transactions.
- 11 Our results in 2022 included a charge of \$65 million in the third quarter and first nine months for cumulative translation adjustments (CTA) reclassified from accumulated other comprehensive income (loss) as a result of the substantial liquidation of our operations in Argentina.
- 12 Our results in 2023 included income tax benefits of \$209 million in the third quarter and \$199 million in the first nine months resulting from application of the intraperiod tax allocation between continuing operations and discontinued operations. Our results in 2023 included a \$30 million valuation allowance in the first nine months to reduce the carrying amount of a deferred tax asset for a tax basis step-up related to previously enacted Swiss tax reform legislation to reflect our current estimate of its recoverability. We also incurred separation-related income tax costs of \$13 million in the third quarter and \$17 million in the first nine months. Our results in 2022 included a \$5 million reallocation of income taxes between continuing operations and discontinued operations resulting from the application of a intraperiod tax allocation.
- 13 This item reflects the income tax impact of the special items identified in this table. The tax effect of each special item is based on the jurisdiction in which the item was incurred and the tax laws in effect for each such jurisdiction.

CONSOLIDATED NET SALES

(in millions)	Three Months Ended September 30,				Percent change	
					At actual currency rates	At constant currency rates
	2023	2022	2023	2022		
United States	\$ 1,766	\$ 1,758	0 %	0 %	At actual currency rates	At constant currency rates
Emerging markets ¹	852	820	4 %	3 %		
Rest of world ²	1,090	1,031	6 %	3 %		
Total net sales	\$ 3,708	\$ 3,609	3 %	2 %		

Nine Months Ended			Three Months Ended			Three Months Ended			Nine Months Ended		
(in millions)	2023	2022	(in millions)	2024	2023	(in millions)	2024	2023	(in millions)	2024	2023
	At actual constant currency rates	At actual constant currency rates		At actual constant currency rates	At actual constant currency rates		At actual constant currency rates	At actual constant currency rates		At actual constant currency rates	At actual constant currency rates
United States	\$ 5,183	\$ 5,170	0 %	0 %	United States	\$ 1,659	\$ 1,667	(0)	(0)	%	0 %
Emerging markets ¹	2,447	\$ 2,355	4 %	6 %							
Rest of world ²	3,298	\$ 3,236	2 %	4 %							

Emerging markets ²	Emerging markets ²	778	757	3	%	4	%
Rest of world ³	Rest of world ³						
		1,155	1,089	6	%	6	%
Total net sales	Total net sales	\$ 10,928	\$ 10,761	2 %	3 %		
Total net sales	Total net sales	\$ 3,592	\$ 3,513	2		2	%

¹ Percent change in net sales at constant currency rates is a non-GAAP financial measure. See the section entitled "Non-GAAP Financial Measures" for additional information about our use of that measure.

² Emerging markets include sales from our operations in Eastern Europe, the Middle East, Africa, Latin America, and Asia (except for Japan).

³ Rest of world includes sales from our operations in Western Europe, Canada, Japan, Australia, and New Zealand.

Foreign currency favorably impacted net sales by 1 percentage point during the third quarter of 2023, compared to the prior year period, primarily due to the weakening of the U.S. Dollar relative to the Euro, British Pound and Mexican

Peso, partially offset by strengthening of the U.S. Dollar relative to the Turkish Lira and Chinese Renminbi. Foreign currency adversely impacted net sales by 1 percentage point during the first nine months quarter of 2023, 2024, compared to the prior year period, primarily due to the strengthening of the U.S. Dollar relative to the Turkish Lira, Chinese Renminbi, Turkish Lira, Australian Dollar, Canadian Dollar, and Japanese Yen, and the Colombian Peso, partially offset by the weakening of the U.S. Dollar relative to the Colombian Peso, British Pound, Mexican Peso, Peso, and Euro.

The comparisons presented at constant currency rates reflect current period local currency sales at the prior period's foreign exchange rates. This measure provides information on the change in net sales assuming that foreign currency exchange rates had not changed between the prior and the current period. We believe that the non-GAAP measure of change in net sales at constant currency rates, when used in conjunction with the U.S. GAAP measure of change in net sales at actual currency rates, may provide a more complete understanding and facilitate a fuller analysis of our results of operations, particularly in evaluating performance from one period to another.

NET SALES BY SEGMENT

Medical Products and Therapies

Our Medical Products and Therapies segment includes sales of our sterile IV solutions, infusion systems, administration sets, parenteral nutrition therapies and surgical hemostat, sealant, and adhesion prevention products.

Three Months Ended September 30,				Percent change	
(in millions)		2023	2022	At actual currency rates	At constant currency rates
Infusion Therapies and Technologies		\$ 1,003	\$ 956	5 %	4 %
Advanced Surgery		255	247	3 %	3 %
Total Medical Product and Therapies net sales		\$ 1,258	\$ 1,203	5 %	4 %
Nine Months Ended September 30,					
Three Months Ended March 31,					
Three Months Ended March 31,					
Three Months Ended March 31,					
(in millions)		Percent change			
(in millions)		Nine Months Ended September 30,			
(in millions)		2023	2022	At actual currency rates	At constant currency rates
Infusion Therapies and Technologies	Infusion Therapies and Technologies	\$ 2,918	\$ 2,829	3 %	4 %
Infusion Therapies and Technologies					
Infusion Therapies and Technologies					
Advanced Surgery	Advanced Surgery	773	738	5 %	6 %
Advanced Surgery					
Advanced Surgery					
Advanced Surgery	Advanced Surgery	773	738	5 %	6 %
Total Medical Product and Therapies net sales	Total Medical Product and Therapies net sales	\$ 3,691	\$ 3,567	3 %	4 %
Total Medical Product and Therapies net sales					

Total Medical Product and Therapies net sales

¹ Percent change in net sales at constant currency rates is a non-GAAP financial measure. See the section entitled "Non-GAAP Financial Measures" for additional information about our use of that measure.

Medical Product and Therapies segment net sales increased 5% in the third quarter and 3% in the first nine months quarter of 2023, as compared to the prior year periods. period.

Infusion Therapies and Technologies net sales increased 5% in the third quarter and 3% in the first nine months of 2023, as compared to the prior year periods. Sales performance in the third quarter and first nine months primarily reflected strong demand for our infusion systems and administration sets, as well as growth in IV solutions and, to a lesser extent, international nutrition compounding, partially offset by lower sales of parenteral nutrition products. Growth in the current year period was primarily attributable to pricing initiatives with the remainder driven by volume.

In April 2024, we received U.S. Sales performance Food and Drug Administration (FDA) 510(k) clearance of our Novum IQ large volume infusion pump (LVP), which is expected to favorably impact the net sales generated by our Infusion Therapies and Technologies business during the second half of 2024.

Advanced Surgery net sales increased 7% in the first nine months was also partially offset by higher U.S. distributor chargebacks and customer rebates quarter of 2024, as compared to the prior year periods. period. Sales performance primarily reflected growth in hemostats and sealants and, to a lesser extent, adhesion prevention product offerings. Growth in the current year period was primarily attributable to increased sales volume. Foreign currency exchange rates favorably impacted sales growth by 1% for the third quarter of 2023 and adversely impacted sales growth by 1% for the first nine months of 2023, as compared to the prior year periods. period.

Advanced Surgery net sales increased 3% in the third quarter and 5% in the first nine months of 2023, as compared to the prior year periods. The increase in the third quarter and first nine months was driven by continued recovery in surgical procedures, partially offset by temporary supply constraints, the exit of a product distribution arrangement and a comparison against prior year periods that benefited from competitor supply constraints. Foreign currency exchange rates favorably impacted sales growth by 1% in the third quarter and adversely impacted sales growth by 1% for the first nine months as compared to the prior year periods.

Healthcare Systems and Technologies

Our Healthcare Systems and Technologies segment includes sales of our connected care solutions and collaboration tools, including smart bed systems, patient monitoring systems and diagnostic technologies, respiratory health devices, and advanced equipment for the surgical space, including surgical video technologies, precision positioning

devices, and other accessories.

Three Months Ended September 30, Percent change										
Three Months Ended March 31,					Three Months Ended March 31,					Percent change
		At						At actual currency rates		At constant currency rates
(in millions)	(in millions)	2023	2022	rates	2024	2023	rates	2023	2022	Percent change
				(in millions)						
Care and Connectivity Solutions	Care and Connectivity Solutions	\$443	\$456	(3) %	\$402	\$429	(6) %			(7) %
Front Line Care	Front Line Care	301	279	8 %	265	302	302	(12) %	(12) %	
Total Healthcare Systems and Technologies net sales	Total Healthcare Systems and Technologies net sales	\$744	\$735	1 %	\$667	\$731	(9) %	(9) %	(9) %	

¹ Percent change in net sales at constant currency rates is a non-GAAP financial measure. See the section entitled "Non-GAAP Financial Measures" for additional information about our use of that measure.

Healthcare Systems and Technologies segment net sales increased 1% decreased 9% in the third first quarter and first nine months of 2023 2024, as compared to the prior year periods. period.

Care and Connectivity Solutions net sales decreased 3% 6% in the third first quarter and first nine months of 2023, 2024, as compared to the prior year periods, period, primarily driven by lower demand for volume declines resulting from the timing of capital orders by our hospital beds, which we believe is being driven by current capital spending constraints at certain customers, the phasing of our customers, installations, primarily with respect to care communications products, to future periods, and lower rental revenues, partially offset revenues. We were also impacted by international demand and sales generated from recent product launches challenges related to commercial execution that we are currently addressing in order to improve the U.S. performance of this business. Foreign currency exchange rates favorably impacted sales growth by 1% for the quarter, and did not impact sales growth for first nine months as compared to the prior year periods, period.

Front Line Care net sales increased 8% in the third quarter and 7% decreased 12% in the first nine months quarter of 2023, 2024, as compared to the prior year periods. period. Sales performance primarily reflected declines in our connected monitoring and intelligent diagnostics product offerings. The increase was driven by increased demand for our physical assessment tools, respiratory health products and cardiology products. Performance in the current year periods benefited from backlog reductions due to improved availability of component parts used in certain of our products. Foreign currency exchange rates did not impact sales growth in the third quarter or the first nine months decline as compared to the prior year periods. was primarily driven by an increased backlog in the current year period, compared with a backlog reduction in the prior year period, and softer demand in the primary care market.

We currently expect the growth rates for our Healthcare Systems and Technologies segment to meaningfully improve during the second half of 2024.

Pharmaceuticals

Our Pharmaceuticals segment includes sales of specialty injectable pharmaceuticals, inhaled anesthesia and drug compounding.

		Three Months Ended September 30, Percent change				Three Months Ended March 31, 2024				Percent change	
		At actual constant currency rates				At actual currency rates				At constant currency rates	
(in millions)	(in millions)	2023	2022	rates	rates	(in millions)	2024	2023	31,	1	
Injectables and Anesthesia	Injectables and Anesthesia	\$351	\$325	8 %	7 %	Injectables and Anesthesia	\$328	305	8	8 %	8 %
Drug Compounding	Drug Compounding	229	200	15 %	13 %	Drug Compounding	250	218	218	15 %	15 %
Total Pharmaceuticals net sales	Total Pharmaceuticals net sales	\$580	\$525	10 %	9 %	Total Pharmaceuticals net sales	\$578	\$ 523	11	11 %	11 %

¹ Percent change in net sales at constant currency rates is a non-GAAP financial measure. See the section entitled "Non-GAAP Financial Measures" for additional information about our use of that measure.

Pharmaceuticals segment net sales increased 10% in the third quarter and 5% 11% in the first nine months quarter of 2023, as 2024 compared to the prior year periods.

period

Injectables and Anesthesia net sales increased 8% in the third quarter and 3% in the first nine months of 2023, as compared to the prior year periods. The increases primarily due to growth in the third quarter and first nine months reflect growth from our U.S. specialty injectable products, driven by our recent new product launches, of including Zosyn, following the transfer of the related product rights to us earlier this year, in April 2023, Bendaustine, and Norepinephrine, partially offset by lower sales of Suprane, an inhaled anesthesia product. Foreign currency exchange rates favorably impacted sales growth by 1% for the third quarter of 2023 and adversely impacted sales growth by 1% in the first nine months as compared to the prior year periods. products.

Drug Compounding net sales increased 15% in the third quarter and 8% in the first nine months of 2023, as compared to the prior year periods. The increase was driven by increased demand for our international pharmacy compounding services. Foreign currency exchange rates favorably impacted sales growth by 2% for the third quarter of 2023 and adversely impacted sales growth by 4% for the first nine months of 2023 as compared to the prior year periods.

Kidney Care

Our Kidney Care segment includes Chronic Therapies, comprised of peritoneal dialysis (PD) and hemodialysis (HD), and Acute Therapies, comprised of continuous renal replacement therapies (CRRT) and other organ support therapies.

Three Months Ended September 30, 2024		Percent change		Three Months Ended March 31, 2024		Percent change	
Three Months Ended March 31,				Three Months Ended March 31,			
(in millions)	(in millions)	At actual constant currency rates		At actual currency rates		At constant currency rates ¹	
		2024	2023	2024	2023	2024	2023
Chronic Therapies	Chronic Therapies	\$ 921	\$ 934	(1) %	(3) %	\$ 888	\$ 884
Acute Therapies	Acute Therapies	188	166	13 %	12 %	0	0
Acute Therapies				214	188	14 %	15 %
Total Kidney Care net sales	Total Kidney Care net sales	\$ 1,109	\$ 1,100	1 %	0 %	\$ 1,102	\$ 1,072
				3	3	3 %	4 %
Nine Months Ended September 30,							
Percent change							
At actual currency rates							
Chronic Therapies		\$ 2,730	\$ 2,744			(1) %	1 %
Acute Therapies		564	542			4 %	6 %
Total Kidney Care net sales		\$ 3,294	\$ 3,286			0 %	2 %

¹ Percent change in net sales at constant currency rates is a non-GAAP financial measure. See the section entitled "Non-GAAP Financial Measures" for additional information about our use of that measure.

Kidney Care segment net sales increased 1% in the third quarter and were flat for the first nine months of 2023, as compared to the prior year periods.

Chronic Therapies sales decreased 1% were flat in the third quarter and the first nine months of 2023, as compared to the prior year periods. Sales performance in the current year periods was primarily due to patient growth, in PD, pricing, initiatives and recent government tender awards, in EMEA, partially offset by lower sales in China, primarily due to government-based procurement initiatives and the impact of COVID-19 on that country's renal patient population, and the termination of a distribution agreement in the U.S. select product and market exits. Foreign currency exchange rates favorably impacted sales growth by 2% for the third quarter of 2023 and adversely impacted sales growth by 2% for the first nine months of 2023, as compared to the prior year periods.

Acute Therapies net sales increased 13% in the third quarter and 4% in the first nine months of 2023, as compared to the prior year periods. The increases in the current year periods were primarily driven by higher sales volume resulting from strong demand for our CRRT offerings. Sales growth for offerings, particularly in the first nine months of 2023 was adversely impacted by a comparison against a prior year period that included strong COVID-related demand for our CRRT offerings during the first quarter. Foreign currency exchange rates favorably impacted sales growth by 1% for the third quarter of 2023 and adversely impacted sales growth by 2% for the first nine months of 2023, as compared to the prior year periods.

Other

During the three months ended September 30, 2023 and March 31, 2024 and 2022, we earned \$17 million and \$16 million and \$46 million, respectively, and for the nine months ended September 30, 2023 and 2022, we earned \$73 million and \$129 million and \$30 million, respectively, of revenues that were not attributable to our reportable segments. In the current and prior year periods, those other sales primarily represent ancillary revenues earned by certain of our manufacturing facilities from contract manufacturing activities and activities. The prior year period also includes royalty income under a business development arrangement. The decrease in the current year as compared to the prior year periods reflects primarily lower contract manufacturing volume and, to a lesser extent, termination of the royalty arrangement following our acquisition of the rights to the underlying product.

COSTS AND EXPENSES

Special Items

The following table provides a summary of our special items from continuing operations and the related impact by line item on our results for the three months ended March 31, 2024 and 2023.

Three Months Ended March 31,		
(in millions)	2024	2023
Gross Margin		
Intangible asset amortization expense	\$ (114)	\$ (110)

Business optimization items ¹		(14)	(35)
Acquisition and integration items ²		(1)	—
European medical devices regulation ³		(8)	(12)
Separation-related costs ⁴		(4)	(1)
Total Special Items	\$	(141)	(158)
Impact on Gross Margin Ratio		(3.9) pts	(4.5) pts
Selling, General and Administrative (SG&A) Expenses			
Intangible asset amortization expense	\$	52	52
Business optimization items ¹		27	92
Acquisition and integration items ²		4	6
Separation-related costs ⁴		88	8
Total Special Items	\$	171	158
Impact on SG&A Ratio		4.8 pts	4.5 pts
Research and Development (R&D) Expenses			
Business optimization items ¹	\$	16	7
Total Special Items	\$	16	7
Impact on R&D Ratio		0.4 pts	0.2 pts
Other Operating Income, net			
Acquisition and integration items ²	\$	—	(13)
Total Special Items	\$	—	(13)
Income Tax Expense			
Tax matters ⁵	\$	37	3
Tax effects of special items ⁶		(71)	(64)
Total Special Items	\$	(34)	(61)
Impact on Effective Tax Rate		41.4 pts	76.9 pts

- ¹ Our results in 2024 and 2023 were impacted by costs associated with our execution of programs to optimize our organization and cost structure. These restructuring and other business optimization costs included actions related to our current implementation of a new operating model intended to simplify and streamline our operations and better align our manufacturing and supply chain to our commercial activities, rationalization of certain other manufacturing and distribution facilities, and transformation of certain general and administrative functions. Our results in 2024 and 2023 included business optimization charges of \$57 million and \$134 million, respectively. Refer to Note 10 in Item 1 of this Quarterly Report on Form 10-Q for further information regarding these charges and related liabilities.
- ² Our results in 2024 and 2023 reflected integration costs of \$5 million and \$6 million, respectively, which primarily included third party consulting costs related to our integration of Hillrom. In 2023, those costs were offset by \$13 million of net gains from changes in the estimated fair values of contingent consideration liabilities.
- ³ Our results in 2024 and 2023 included \$8 million and \$12 million, respectively, of incremental costs to comply with the European Union's medical device regulations for previously registered products, which primarily consist of contractor costs and other direct third-party costs. We consider the adoption of these regulations to be a significant one-time regulatory charge and believe that the costs of initial compliance for previously registered products over the implementation period are not indicative of our core operating results.
- ⁴ Our results in 2024 and 2023 included separation-related costs of \$92 million and \$9 million, respectively, primarily reflecting costs of external advisors supporting our activities to prepare for the proposed separation of our Kidney Care segment. We also incurred \$7 million of additional

separation-related costs in 2023 related to the sale of our BPS business that are reported in discontinued operations and are not presented in the table above.

- ⁵ Our results in 2024 included \$37 million of income tax expenses resulting from internal reorganization transactions related to the proposed separation of our Kidney Care segment. Our results in 2023 included a \$3 million reallocation of income tax expense between discontinued operations and continuing operations resulting from the application of intraperiod tax allocation to our adjusted results in an interim period.

- ⁶ This item reflects the income tax impact of the special items identified in this table. The tax effect of each special item is based on the jurisdiction in which the item was incurred and the tax laws in effect for each such jurisdiction.

Gross Margin and Expense Ratios

Three months ended September 30,				Three months ended March 31,							
		% of net sales	% of net sales	\$	%						
2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023
Gross margin	Gross margin	Gross margin	Gross margin	Gross margin	Gross margin	2024	2023	2024	2023	2024	2023
Gross margin	Gross margin	30.1 %	29.0 %	\$ 1,117	\$ 1,045	%	%	\$ 1,387	\$ 1,275	%	%
SG&A	SG&A	27.0 %	26.1 %	\$ 1,002	\$ 941	\$	\$	38.6	38.6 %	36.3	36.3 %
R&D	R&D	4.5 %	4.2 %	\$ 166	\$ 151	\$	\$	176	4.9 %	164	4.7 %

	Nine months ended September 30,					
	2023	% of net sales	2022	% of net sales	\$ change	% change
Gross margin	\$ 3,503	32.1 %	\$ 3,678	34.2 %	(\$175)	(4.8)%
SG&A	\$ 2,961	27.1 %	\$ 2,958	27.5 %	3	0.1 %
R&D	\$ 495	4.5 %	\$ 448	4.2 %	47	10.5 %

Gross Margin

The gross margin ratio was 30.1% 38.6% and 32.1% 36.3% in the third first quarter of 2024 and first nine months of 2023, respectively. The special items identified earlier in this section had an unfavorable impact of approximately 11.6 3.9 and 8.9 4.5 percentage points on the gross margin ratio in the third first quarter of 2024 and first nine months of 2023, respectively. The gross margin ratio was 29.0% and 34.2% in the third quarter and first nine months of 2022, respectively. Special items had an unfavorable impact of approximately 13.4 and 8.8 percentage points on the gross margin ratio in the third quarter and first nine months of 2022, respectively. Refer to the Special Items caption earlier in this section above for additional detail.

Excluding the impact of special items, the gross margin ratio decreased increased 1.7 percentage points in the third first quarter and first nine months of 2023 2024 compared to the prior year periods period, primarily due to the adverse cost impacts of raw materials inflation, pricing and initiatives to reduce our manufacturing and supply chain costs.

SG&A

The SG&A expenses ratio was 27.0% 28.6% and 27.1% 28.3% in the third first quarter of 2024 and first nine months of 2023, respectively. The special items identified earlier in this section had an unfavorable impact of approximately 4.9 4.8 and 4.2 4.5 percentage points on the SG&A expenses ratio in the third first quarter of 2024 and first nine months of 2023, respectively. The SG&A expenses ratio was 26.1% and 27.5% in the third quarter and first nine months of 2022, respectively. Special items had an unfavorable impact of approximately 3.5 and 4.3 percentage points on the SG&A expenses ratio in the third quarter and first nine months 2022, respectively. Refer to the Special Items caption earlier in this section for additional detail.

Excluding the impact of special items, the SG&A expenses ratio decreased remained flat in the third first quarter and first nine months of 2023 2024 compared to the prior year periods primarily due to savings from restructuring actions implemented in recent periods, partially offset by higher bonus accruals under our annual employee incentive compensation plans, period.

R&D

The R&D expenses ratio was 4.5% 4.9% and 4.7% in both the third first quarter of 2024 and first nine months of 2023, 2023, respectively. The special items identified earlier in this section had an unfavorable impact of approximately 0.2 0.4 and 0.1 0.2 percentage points on the R&D expenses ratio in the third first quarter of 2024 and first nine months of 2023. The R&D expenses ratio was 4.2% in both the third quarter and first nine months of 2022. Special items had an unfavorable impact of approximately 0.1 percentage point on the R&D expenses ratio in the third quarter and first nine months of 2022. Refer to the Special Items caption earlier in this section for additional detail, 2023, respectively.

Excluding the impact of special items, the R&D expenses ratio increased remained flat in the third first quarter and first nine months of 2023 2024 compared to the prior year periods as a result of increased project-related expenditures, particularly related to our connected care portfolio in our Healthcare Systems and Technology segment, period.

Business Optimization Items

In recent years, we have undertaken actions to transform our cost structure and enhance operational efficiency. These efforts have included restructuring the organization, optimizing our manufacturing footprint, R&D operations, and supply chain network, employing disciplined cost management, and centralizing and streamlining certain support functions. The related costs of these actions consisted primarily of employee termination costs, implementation costs, contract termination costs, and asset impairments.

For the three and nine months ended September 30, 2023 March 31, 2024, \$14 our most significant restructuring actions, reflecting \$24 million and \$111 million, respectively, of the restructuring charges consisting of employee termination costs, in the current year period, were related to the ongoing a program to centralize certain of our R&D activities into a new location and to our recent implementation of our previously announced a new operating model intended to simplify and streamline our operations. For the nine months ended September 30, 2023, \$253 million of the restructuring charges, consisting of \$243 million of asset impairment charges and \$10 million of employee termination costs, were related to our decision to cease production of dialyzers at one of our manufacturing facilities in connection with our initiatives to streamline our manufacturing footprint and improve our profitability.

We currently expect to incur additional pre-tax costs, primarily related to the implementation of business optimization programs, of approximately \$25 \$15 million through the completion of initiatives that are currently underway. We continue to pursue cost savings initiatives and, to the extent further cost savings opportunities are identified, we would incur additional restructuring charges and costs to implement business optimization programs in future periods. Refer to Note 10 in Item 1 of this Quarterly Report on Form 10-Q for additional information regarding our business optimization programs.

Goodwill Impairments

We assess goodwill and indefinite-lived intangible assets for impairment annually during the fourth quarter or whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. We recognize a goodwill impairment charge for the amount by which a reporting unit's carrying amount exceeds its fair value.

We acquired Hillrom on December 13, 2021 and recognized \$6.83 billion of goodwill and \$6.03 billion of other intangible assets, including \$1.91 billion of indefinite-lived intangible assets, in connection with that acquisition. During the third quarter of 2022, we performed trigger-based impairment tests for each of the reporting units within our Hillrom segment (currently referred to as our Healthcare Systems and Technologies segment), as well as the indefinite-lived intangible assets, consisting primarily of trade names, that we acquired in connection with the Hillrom acquisition. We performed those tests as of September 30, 2022 due to (a) current macroeconomic conditions, including the rising interest rate environment and broad declines in equity valuations, and (b) reduced earnings forecasts for our three Hillrom reporting units, driven primarily by shortages of certain component parts used in our products, raw materials inflation and increased supply chain costs. Those goodwill impairment tests resulted in total pre-tax goodwill impairment charges of

\$2.79 billion in the third quarter of 2022. Refer to Note 4 in Item 1 of this Quarterly Report on Form 10-Q for additional information regarding these goodwill impairment charges, as well as information about related indefinite-lived intangible asset impairment charges.

Further adverse changes to macroeconomic conditions or our earnings forecasts could lead to additional goodwill or intangible asset impairment charges in future periods and such charges could be material to our results of operations.

Other Operating Expense (Income), Income, Net

Other operating expense (income), income, net was zero \$3 million and income of \$14 million in the third quarter and first nine months of 2023, respectively, and expense of \$48 million and \$20 million in the third quarter and first nine months of 2022, respectively. The income \$13 million in the first nine months quarter of 2024 and 2023, respectively. In the first quarter of 2024, this amount was comprised of income from transition services arrangements related to the divestiture of our BPS business. In the first quarter of 2023, this amount was comprised of gains from changes in the estimated fair values of contingent consideration arrangements. The expense in the three and nine months of 2022 included a loss of \$54 million under an arrangement to divest certain product rights for an amount that was less than our cost of those product rights, which was triggered by U.S. and European Union regulatory approvals of the related products. That loss in 2022 was partially offset by gains from changes in the fair values value of contingent consideration arrangements.

Interest Expense, Net

Interest expense, net was \$128 million \$78 million and \$369 million \$117 million in the third first quarter of 2024 and first nine months of 2023, respectively, and \$104 million and \$278 million in the third quarter and first nine months of 2022, respectively. The increase decrease in 2023 2024 was driven by debt repayments in the fourth quarter of 2023, partially offset by higher interest income due to a higher average cash balance and higher interest rates on our floating rate debt, partially offset by net repayments in during the current year periods.

We expect that our net interest expense will decrease in future periods as we earn additional interest income and repay a portion of our outstanding borrowings with the proceeds we received from the recent sale of our BPS business. period.

Other (Income) Expense, Net Income, net

Other (income) expense, income, net was income of \$7 million and an expense of \$33 million \$2 million in the third first quarter of 2024 and first nine months of 2023, respectively, and an expense of \$61 million and \$1 million in the third quarter and first nine months of 2022, respectively. In both the third quarter of 2023, the current and prior year periods, other income, net income was primarily driven by pension and other postretirement benefits and increases in the fair value of marketable equity securities, partially offset by foreign exchange losses. In the first nine months of 2023, the net expense was primarily driven by foreign exchange losses, non-marketable investment impairments and decreases in the fair value of marketable equity securities, partially offset by pension and other postretirement benefits. In the third quarter of 2022, the net income was primarily due to the reclassification of a cumulative translation loss from accumulated other comprehensive income (loss) to earnings due to the substantial liquidation of our operations in Argentina, partially offset by pension benefits. In the first nine months of 2022, the net expense was primarily related to the reclassification of the Argentina cumulative translation loss, partially offset by foreign exchange gains, pension and other postretirement benefits, a pension curtailment gain and increases in the fair value of marketable equity securities.

Income Taxes

Our effective income tax rate was 129.7% 66.4% and 1.8% in the third quarter, and 58.4% and 0.5% 100.0% in the first nine months quarter of 2023 2024 and 2022, 2023, respectively. Our effective income tax rate can differ from the 21% U.S. federal statutory rate due to a number of factors, including foreign rate differences, tax incentives, non-deductible expenses, non-taxable income, increases or decreases in valuation allowances, increases or decreases in liabilities for uncertain tax positions, and excess tax benefits or shortfalls on stock compensation awards.

Our effective income tax rate during interim periods reflects our estimated annual effective tax rate excluding and discrete items.

For the three and nine months ended September 30, 2023 March 31, 2024, the difference between our effective income tax rate and the U.S. federal statutory rate was primarily driven by the jurisdictional mix of global earnings, which was impacted by the long-lived asset impairments we recognized during the second and third quarters of 2023, and by the significance of non-deductible items to our anticipated pre-tax income for the full year. For the three months ended September 30, 2023, our effective tax rate was also impacted by \$13 \$37 million of separation-related income tax costs. For expense resulting from internal reorganization transactions related to the nine months ended September 30, 2023, proposed separation of our effective tax rate was also impacted by Kidney Care segment, an increase in a \$30 million valuation allowance recorded to reduce the carrying amount of in a deferred foreign jurisdiction resulting from changes in future projected income, and an increase in our liabilities for various uncertain tax asset for a tax basis step-up related to previously enacted Swiss tax legislation and by \$17 million of separation-related income tax costs. positions.

For the three and nine months ended September 30, 2022 March 31, 2023, the difference between our effective income tax rate and the U.S. federal statutory rate from discrete was primarily attributable to non-deductible goodwill impairments, tax shortfalls on stock compensation awards and an increase in our liabilities for uncertain tax positions.

The Organization of Economic Co-operation and Development (OECD) and the G20 Inclusive Framework on Base Erosion and Profit Shifting (the Inclusive Framework) has put forth two proposals—Pillar One and Pillar Two—that revise the existing profit allocation and nexus rules and ensure a minimal level of taxation, respectively. On December 12, 2022, the EU member states agreed to implement the Inclusive Framework's global corporate minimum tax rate of 15%, and various countries both within and outside the EU have enacted new laws implementing Pillar Two or have draft legislation proposed for adoption. The OECD continues to release additional guidance on the two-pillar framework, with widespread implementation occurring in 2024. We currently expect that the impact of the Pillar Two legislation on our income tax expense for the year ending December 31, 2024 will be approximately \$10 million to \$15 million. We are continuing to evaluate the potential impacts of the Inclusive Framework for 2025 and future years, pending legislative adoption by individual countries, which could result in further adverse impacts on our income tax expense and cash flows.

Discontinued Operations

On September 29, 2023, we completed the sale of our BPS business and received cash proceeds of \$3.96 billion from that transaction. business. The financial position, results of operations and cash flows of our BPS business including our gain from the sale of that business and the related cash proceeds received, are reported as discontinued operations in the condensed consolidated financial statements included in Item 1 of this Quarterly Report on Form 10-Q.

Income from Prior period amounts have been adjusted to reflect discontinued operations net of tax, was \$2.46 billion and \$2.56 billion, respectively, in the third quarter and first nine months of 2023, compared to \$57 million and \$192 million, respectively, in the third quarter and first nine months of 2022. The increases in the current year periods were primarily driven by the \$2.89 billion pre-tax gain from the sale of the BPS business (\$2.60 billion net of tax). Excluding that gain on sale, pre-tax income from discontinued operations increased by \$13 million in the third quarter and decreased by \$30 million in the first nine months compared to the prior year periods. The increase during the third quarter was primarily driven by incremental revenue from a customer that did not meet its contractual minimum purchase commitments, partially offset by a comparison against prior year results that included significant sales from contract manufacturing of COVID-19 vaccines. The decrease in the first nine months was primarily driven by the comparison against prior year results that included significant sales from contract manufacturing of COVID-19 vaccines and increased SG&A expense in the current year period from separation-related costs presentation. Refer to Note 2 within Item 1 for additional information.

SEGMENT OPERATING INCOME

We use segment operating income to evaluate the performance of our segments and to make resource allocation decisions. Segment operating income represents income before income taxes, interest and other non-operating income or expense, unallocated corporate costs, intangible asset amortization expense and special items. Special items, which are presented below in our reconciliations of segment operating income to income (loss) from continuing operations before income taxes, are excluded from segment operating income because they are highly variable, difficult to predict and of a size that may substantially impact our reported results of operations for the period. reportable segments.

The following table presents our segment operating income and reconciliations to loss from continuing operations before income taxes.

	Three months ended March 31,
	Three months ended March 31,
	Three months ended March 31,
(in millions)	
(in millions)	
(in millions)	
Medical Products and Therapies	
Medical Products and Therapies	
Medical Products and Therapies	
% of Segment Net Sales	
% of Segment Net Sales	
% of Segment Net Sales	
Healthcare Systems and Technologies	
Healthcare Systems and Technologies	
Healthcare Systems and Technologies	
% of Segment Net Sales	
% of Segment Net Sales	
% of Segment Net Sales	
Pharmaceuticals	
Pharmaceuticals	
Pharmaceuticals	
% of Segment Net Sales	
% of Segment Net Sales	
% of Segment Net Sales	
Kidney Care	
Kidney Care	
Kidney Care	
% of Segment Net Sales	
% of Segment Net Sales	
% of Segment Net Sales	
Other	
Other	
Other	
Total	
Total	
Total	
Unallocated corporate costs	

Operating income (loss)							
Three months ended September 30,				Nine months ended September 30,			
(in millions)	2023	2022		2023	2022		
Medical Products and Therapies	\$ 245	\$ 257		\$ 706	\$ 703		
% of Segment Net Sales	19.5 %	21.4 %		19.1 %	19.7 %		
Healthcare Systems and Technologies	115	108		327	367		
% of Segment Net Sales	15.5 %	14.7 %		14.7 %	16.6 %		
Pharmaceuticals	108	82		284	295		
% of Segment Net Sales	18.6 %	15.6 %		17.2 %	18.7 %		
Kidney Care	96	103		208	307		
% of Segment Net Sales	8.7 %	9.4 %		6.3 %	9.3 %		
Other	6	17		19	52		
Total	570	567		1,544	1,724		
Unallocated corporate costs	(5)	1		(51)	(41)		
Intangible asset amortization expense	(162)	(168)		(481)	(578)		
Long-lived assets impairments	(267)	(332)		(267)	(332)		
Legal matters	(13)	—		(13)	—		
Goodwill impairments	—	(2,785)		—	(2,785)		
Business optimization items							
Business optimization items							
Business optimization items	(81)	(73)		(508)	(196)		
Acquisition and integration items	(2)	(4)		(2)	(193)		
Loss on product divestiture arrangement	—	(54)		—	(54)		
Acquisition and integration items							
Acquisition and integration items							
Separation-related costs							
Separation-related costs							
Separation-related costs	(77)	—		(123)	—		
European Medical Devices Regulation	(14)	(12)		(38)	(35)		
Product-related items	—	(20)		—	(43)		
Total operating income (loss)	(51)	(2,880)		61	(2,533)		
European Medical Devices Regulation							
European Medical Devices Regulation							
Total operating income							
Total operating income							
Total operating income							
Interest expense, net	Interest expense, net	128	104	369	278		
Other (income) expense, net		(7)	61	33	1		
Loss from continuing operations before income taxes	\$ (172)	\$ (3,045)	\$ (341)	\$ (2,812)			
Interest expense, net							

Interest expense, net
Other income, net
Other income, net
Other income, net
Income from continuing operations before income taxes
Income from continuing operations before income taxes
Income from continuing operations before income taxes

Medical Products and Therapies

Segment operating income was \$245 million \$227 million and \$706 million \$197 million in the third first quarter of 2024 and first nine months of 2023, respectively, and \$257 million and \$703 million in the third quarter and first nine months of 2022, respectively. Segment operating income decreased increased in the third first quarter compared to the prior year period due to higher SG&A and R&D expenses, partially offset by the gross profit from higher sales. The increase in segment operating income in the first nine months of 2023 reflected the increased gross profit from higher sales partially offset by increases in SG&A and R&D expenses.

the current year period.

Healthcare Systems and Technologies

Segment operating income was \$115 million \$67 million and \$327 million in the third quarter and first nine months of 2023, respectively, and \$108 million and \$367 million in the third quarter and first nine months of 2022. The increase in segment operating income in the third quarter of 2023 was primarily due to increased sales and improved gross margins, primarily driven by a favorable product mix and improved component availability. The decrease in segment operating income \$112 million in the first nine months quarter of 2024 and 2023, resulted from a respectively. Segment operating income decreased in the first quarter compared to the prior year period due to lower gross margin, profit from lower sales in the current year period and, to a lesser extent, increased R&D expense, primarily driven by raw material inflation, related to our connected care portfolio.

Pharmaceuticals

Segment operating income was \$108 million \$78 million and \$284 million in the third quarter and first nine months of 2023, respectively, and \$82 million and \$295 million in the third quarter and first nine months of 2022. The increase in segment operating income in the third quarter of 2023 was primarily due to the gross profit from higher sales driven by recent product launches. The decrease in segment operating income \$87 million in the first nine months quarter of 2024 and 2023, was respectively. Segment operating income decreased in the first quarter compared to the prior year period due to a lower gross margin primarily driven percentage, reflecting increased costs of certain inventory manufactured by raw materials inflation, our former BPS business, which now incorporates a third-party mark-up following our divestiture of that business in September 2023, and increased R&D SG&A expense, partially offset by income from including marketing-related costs in connection with recent product launches.

Kidney Care

Segment operating income was \$96 million \$159 million and \$208 million \$57 million in the third first quarter of 2024 and first nine months of 2023, respectively, and \$103 million and \$307 million respectively. Segment operating income increased in the third first quarter and first nine months of 2022. The increase in segment operating income in compared to the third quarter of 2023 reflected lower operating expenses that were almost entirely offset by lower prior year period due to a higher gross margins, margin, primarily driven by raw materials inflation. The decrease in operating income sales growth, initiatives to reduce our manufacturing and supply chain costs, a favorable product mix and, to a lesser extent, improved margins on dialyzers sold in the first nine months current period driven by higher production volumes and better absorption in advance of 2023 was primarily due to lower gross margins, partially offset by lower operating expenses, our closure of a dialyzer manufacturing facility at the end of 2023.

Other

During the three months ended September 30, 2023 March 31, 2024 and 2022, 2023 we earned \$6 million \$4 million and \$17 million, respectively, and for the nine months ended September 30, 2023 and 2022, we earned \$19 million and \$52 million \$7 million, respectively, of operating income that was not attributable to our reportable segments. Operating income generated by activities not attributable to our reportable segments is presented as Other. In the current and prior year periods, other operating income primarily represents income from ancillary revenues earned by certain of our manufacturing facilities from contract manufacturing activities and activities. The prior year period also includes royalty income under a business development arrangement. The decreases in the current year as compared to the prior year periods reflect lower contract manufacturing volume and, the to a lesser extent, termination of the royalty arrangement following our acquisition of the rights to the underlying product.

Unallocated Corporate Costs

Under our new operating model, most global functional support costs, overhead costs and other shared costs that benefit our segments are allocated to those segments. Corporate costs that are not allocated to our segments, as well as any differences between actual corporate costs and the amounts allocated to our segments, are presented as unallocated corporate costs. Additionally, intangible asset amortization and other special items are not allocated to our segments. Prior to the implementation of our new operating model in the third quarter of 2023, more costs were maintained at corporate and were not allocated to our previous segments. Certain of the costs that were previously maintained at corporate under our prior segment structure that are now allocated to our segments include manufacturing variances and centrally managed supply chain costs, certain R&D costs, product category support costs, stock compensation expense, and certain employee benefit plan costs.

LIQUIDITY AND CAPITAL RESOURCES

The following table is a summary of the statement of cash flows for the nine-month three-month periods ended September 30, 2023 March 31, 2024 and 2022, 2023.

Cash Flows from Operations - Continuing Operations

In For the first nine three months ended March 31, 2024 and 2023, operating cash provided by operating activities - flows from continuing operations was \$1.10 billion were \$163 million and \$469 million, as compared to respectively. Operating cash provided by operating activities of \$594 million in the first nine months of 2022, an increase of \$503 million. Cash flows from continuing operations in the current year period was favorably impacted, as compared to the prior year period, by lower annual payouts under our employee incentive compensation plans, which were determined based on our 2022 2023 performance, payments for costs incurred in connection with the separation of our Kidney Care business, a larger increase in inventory, and by the timing higher payments of accounts payable payments, restructuring costs.

Cash Flows from Investing Activities - Continuing Operations

In the first nine months of 2023, ended March 31, 2024, cash used for investing activities from continuing operations primarily included payments for acquisitions and investments of \$6 million and capital expenditures of \$502 million. In \$176 million, partially offset by \$16 million of proceeds from sales of marketable securities. For the first nine months of 2022, ended March 31, 2023, cash used for investing activities included payments for acquisitions and investments of \$206 million, from continuing operations primarily related to our payment to acquire the rights to Zosyn, and included capital expenditures of \$438 million \$165 million.

In the first nine months of 2023, cash provided by investing activities - discontinued operations included proceeds of \$3.96 billion from the sale of our BPS business.

Cash Flows from Financing Activities

In the first nine months of 2023, cash used in financing activities included dividend payments of \$147 million and debt repayments of \$353 million, and dividend payments of \$439 million, partially offset by a net increase in commercial paper borrowings of \$214 million and proceeds from stock issued under employee benefit plans of \$86 million \$40 million. In the first nine months of 2022, cash used for financing activities included debt repayments of \$953 million and dividend payments of \$427 million, partially offset by an increase in net decrease of commercial paper borrowings of \$30 million \$249 million and dividend payments of \$146 million, partially offset by proceeds from stock issued under employee benefit plans of \$114 million \$36 million.

As authorized by our Board of Directors, we repurchase our stock depending upon our cash flows, net debt levels and market conditions. In July 2012, our Board of Directors authorized a share repurchase program and the repurchase related authorization was subsequently increased a number of up to \$2.00 billion of our common stock. Our Board of Directors increased this authority by an additional \$1.50 billion in each of November 2016 and February 2018, by an additional \$2.00 billion in November 2018 and by an additional \$1.50 billion in October 2020. We did not repurchase any shares under this authority in the first nine months of 2023. We had \$1.30 billion remaining available under this authorization as of September 30, 2023.

Credit Facilities, Commercial Paper Program and Access to Capital and Credit Ratings

Credit Facilities and Commercial Paper Program

As of **September 30, 2023**, **March 31, 2024**, we had a U.S. Dollar-denominated term loan credit facility, which had two tranches of term loans outstanding, a U.S. Dollar-denominated revolving credit facility and a Euro-denominated revolving credit facility.

As of March 31, 2024, we had \$130 million outstanding under one tranche of our U.S. Dollar-denominated term loan credit facility that matures in 2024 and \$1.64 billion outstanding under the other tranche of our U.S. Dollar-denominated term loan credit facility that matures in 2026. Borrowings under the term loan credit facility bear interest on the principal amount outstanding at either Term SOFR plus an applicable margin plus a credit spread adjustment or a "base rate" plus an applicable margin. The term loan credit facility contains various covenants, including a maximum net leverage ratio. We have the option to prepay outstanding amounts under the term loan credit facility in whole or in part at any time.

As of March 31, 2024, our U.S. dollar-denominated revolving credit facility and Euro-denominated revolving credit facility had a maximum capacity of \$2.50 billion and €200 million, respectively. There were no borrowings outstanding under these credit facilities as of September 30, 2023 March 31, 2024 or December 31, 2022 December 31, 2023. Our commercial paper borrowing arrangements require us to maintain undrawn borrowing capacity under our credit facilities for an amount at least equal to our outstanding commercial paper borrowings.

In the first quarter of 2023 2024, we amended the credit agreements governing our U.S. dollar-denominated term loan credit facility and revolving credit facility and the guaranty agreement with respect to our Euro-denominated revolving credit facility, in each case to amend the net leverage ratio covenant to increase the maximum net leverage ratio for the four six fiscal quarters ending March 31, 2023 June 30, 2024, June 30, 2023 September 30, 2024, September 30, 2023 December 31, 2024, March 31, 2025, June 30, 2025, and December 31, 2023 September 30, 2025. The amendment further provides for the reduction of the capacity under our U.S. dollar-denominated revolving credit facility from \$2.50 billion to \$2.00 billion on the earlier of September 30, 2024 or the date of the sale or spinoff of our Kidney Care business. As of

September 30, 2023, March 31, 2024, we were in compliance with the financial covenants in these agreements. Based on our covenant calculations as of September 30, 2023 March 31, 2024, we had capacity to draw on the full amounts under our credit facilities, less outstanding commercial paper borrowings, which were \$514 million as of September 30, 2023 facilities. The non-performance of any financial institution supporting either of the credit facilities would reduce the maximum capacity of these facilities by the institution's respective commitment. Additionally, a deterioration in our financial performance may further reduce our ability to draw on our credit facilities.

We have a commercial paper program that currently enables us to borrow efficiently at short-term interest rates. Upon maturity of any commercial paper borrowings under this program, and to the extent old issuances are not repaid by cash on hand, we are exposed to the rollover risk of not being able to issue new commercial paper. Our commercial paper borrowing arrangements require us to maintain undrawn borrowing capacity under our revolving credit facilities for an amount at least equal to our outstanding commercial paper borrowings. If we were not able to issue new commercial paper, we have the option of drawing on the revolving credit facilities; however, electing to do so would result in higher interest expense. We had no commercial paper borrowings outstanding as of March 31, 2024.

Access to Capital and Credit Ratings

We intend to fund short-term and long-term obligations as they mature through cash on hand, including the proceeds from the recently completed sale of our BPS business, future cash flows from operations or and potentially by issuing additional debt debt, which could include commercial paper, bond issuances, or other financing arrangements. We had \$5.79 billion \$3.03 billion of cash and cash equivalents as of September 30, 2023 March 31, 2024, with adequate cash available to meet operating requirements in each jurisdiction in which we operate. We invest our excess cash in money market and other funds and diversify the concentration of cash among different financial institutions. As of September 30, 2023 March 31, 2024, we had approximately \$16.49 \$13.73 billion of long-term debt and finance lease obligations, including current maturities, and no short-term debt. We currently expect to use substantially all of the \$3.70 billion of estimated remaining net after-tax cash proceeds from the BPS divestiture to pay down or retire certain short- and long-term continue to repay indebtedness beginning in the fourth quarter of 2023 and continuing through the first half of 2024. Subject to market conditions, we regularly evaluate opportunities with respect to our capital structure.

Our ability to generate cash flows from operations and issue debt including commercial paper, or enter into other financing arrangements on acceptable terms could be adversely affected if there is a material decline in the demand for our products or in the solvency of our customers or suppliers, deterioration in our key financial ratios or credit ratings or other significantly unfavorable changes in market conditions. However, we believe we have sufficient financial flexibility to issue debt, enter into other financing arrangements, and attract long-term capital on acceptable terms to support our growth objectives and reduce our post-Hillrom acquisition debt levels as we take actions consistent with our capital allocation priorities. In January 2023, 2024, Fitch revised our senior debt credit rating from BBB to BBB-, our senior debt credit rating outlook rating from rating watch negative to stable and our short-term debt credit rating watch negative, from F2 to F3. There have been no changes to our investment grade credit ratings that we disclosed in our 2022 2023 Annual Report.

LIBOR Reform

In 2017, the United Kingdom's Financial Conduct Authority announced that after 2021 it would no longer compel banks to submit the rates required to calculate the London Interbank Offered Rate (LIBOR) and other interbank offered rates, which have been widely used as reference rates for various securities and financial contracts, including loans, debt and derivatives. This announcement indicated that the continuation of LIBOR on the current basis was not guaranteed after 2021. Regulators in the U.S. and other jurisdictions have been working to replace these rates with alternative reference interest rates that are supported by transactions in liquid and observable markets, such as the Secured Overnight Financing Rate (SOFR). In 2020, it was announced that certain U.S. dollar LIBOR tenors would not cease until 2023. In September 2022, our \$2.50 billion U.S. dollar-denominated revolving credit facility and our \$4.00 billion Term Loan Credit Agreement were amended to reference SOFR-based rates. Currently, our €200 million Euro-denominated revolving credit facility references EURIBOR-based rates. A discontinuation would require this arrangement to be modified in order to replace EURIBOR with an alternative reference interest rate, which could impact our cost of funds. That credit facility agreement includes provisions related to the determination of a successor rate.

CRITICAL ACCOUNTING POLICIES

The preparation of financial statements in accordance with U.S. GAAP requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses. A summary of our significant accounting policies is included in Note 1 to our consolidated financial statements in our 2022 2023 Annual Report. Certain of our accounting policies are considered critical, as these policies are the most important to the depiction of our financial statements and require significant, difficult or complex judgments by us, often employing the use of estimates about the effects of matters that are inherently uncertain. Such policies are summarized in the Management's Discussion and Analysis of Financial Condition and Results of Operations section in our 2022 2023 Annual Report.

The valuation of goodwill and intangible other long-lived assets is one of our critical accounting policies and we recognized significant impairment charges during 2022. During the current year-to-date period, our Care and Connectivity Solutions (CCS) reporting unit, which is comprised of our previous Patient Support Systems (PSS) and Global Surgical Solutions (GSS) reporting units, has been experiencing lower levels of customer orders for certain products than what we had previously expected. Certain of the products sold by that reporting unit are subject to our customers' capital budgets and we believe that many of those customers are delaying significant capital purchases due to uncertainty in the current economic environment. We currently expect that such capital spending constraints will likely continue for the remainder of 2023. However, we currently expect that such capital spending constraints, which are often cyclical and closely aligned with broader economic conditions, will improve in the foreseeable future. As a result of the combination of our previous PSS and GSS reporting units into our new CCS reporting unit during the third quarter of 2023, which occurred in policies. In connection with the broader organizational changes related to our new operating model discussed in Note 16 in Item 1 of this Quarterly Report on Form 10-Q, we performed November 1, 2023 annual goodwill impairment

tests, both before and after the reporting unit changed and we determined that no goodwill impairment impairments had occurred. However, The fair values of the Front Line Care reporting unit within our Healthcare Systems and Technologies segment and the Chronic Therapies reporting unit within our Kidney Care segment exceeded their carrying values by approximately 5% and 6%, respectively. While no triggering events were identified during the three months ended March 31, 2024, we are continuing to closely monitor the performance of our CCS those reporting unit units, and if there is a significant adverse change in our outlook for that business those businesses in the future, a goodwill impairment could arise at that time. As of March 31, 2024, the carrying amounts of goodwill for our Front Line Care and Chronic Therapies reporting units were \$2.41 billion and \$430 million, respectively.

There have been no significant changes in the application of our critical accounting policies during the first nine months of 2023, 2024.

RECENT ACCOUNTING PRONOUNCEMENTS

There In November 2023, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures, which requires enhanced disclosures about segment expenses on an annual and interim basis. This standard is effective for our annual consolidated financial statements for the year ending December 31, 2024 and for interim periods beginning in 2025. We are no accounting standards issued but not yet effective that we believe will have a material currently evaluating the impact of this standard on our condensed consolidated financial statements.

In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvement to Income Tax Disclosures, which requires (1) disclosure of specific categories in the rate reconciliation and (2) additional information for reconciling items that meet a quantitative threshold. Additionally, the amendment requires disclosure of certain disaggregated information about income taxes paid, income from continuing operations before income tax expense (benefit) and income tax expense (benefit). The standard is effective for our annual consolidated financial statements for the year ending December 31, 2025. We are currently evaluating the impact of this standard on our consolidated financial statements.

LEGAL CONTINGENCIES

Refer to Note 6 within Item 1 for a discussion of our legal contingencies. Upon resolution of any of these uncertainties, we may incur charges in excess of presently established liabilities. While our liability in connection with certain claims cannot be estimated with any certainty, and although the resolution in any reporting period of one or more of these matters could have a significant impact on our results of operations and cash flows for that period, the outcome of these legal proceedings is not expected to have a material adverse effect on our consolidated financial position. While we believe that we have valid defenses in these matters, litigation is inherently uncertain, excessive verdicts do occur, and we may in the future incur material judgments or enter into material settlements of claims.

CERTAIN REGULATORY MATTERS

In July 2017, immediately prior to the closing of our acquisition of Claris Injectables Limited (Claris), the U.S. Food and Drug Administration (FDA) commenced an inspection of the Claris' facilities in Ahmedabad, India. FDA completed the inspection and subsequently issued a Warning Letter based on observations identified in the 2017 inspection (2017 Warning Letter).¹ FDA re-inspected the facilities and issued a Form FDA 483 on May 17, 2022. On September 1, 2022, FDA notified us that the inspection had been classified as voluntary action indicated. From January 19, 2023 to January 27, 2023, FDA performed an inspection at the Ahmedabad site, concluding with the issuance of a Form FDA 483. On April 26, 2023, FDA notified us that the inspection had been classified as official action indicated. We received a Warning Letter on July 25, 2023 based on observations identified in the January 2023 inspection (2023 Warning Letter)². Since the issuance of the 2017 Warning Letter, we have implemented corrective and preventive actions to address FDA's related observations, as well as other enhancements at the site. We have fully responded to the 2023 Warning Letter, have implemented additional corrective and preventive actions, and to continue to engage with FDA regarding the agency's observations. In addition, since the issuance of the 2017 Warning Letter, we have secured other sites in our manufacturing network and have launched and distribute select products from those sites in the U.S.

¹ Available online at <https://www.fda.gov/ICECI/EnforcementActions/WarningLetters/ucm613538.htm>

² Available online at <https://www.fda.gov/inspections-compliance-enforcement-and-criminal-investigations/warning-letters/baxter-healthcare-corporation-654136-07252023>

FORWARD-LOOKING INFORMATION

This Certain statements contained in this quarterly report on Form 10-Q includes forward-looking statements, may constitute "forward-looking statements," as defined in the Private Securities Litigation Reform Act of 1995, that involve risks and uncertainties. Forward-looking statements provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to any historical or current fact. These statements by their nature address matters that are uncertain to different degrees. Use of the words "may," "will," "would," "could," "should," "believes," "estimates," "projects," "potential," "expects," "plans," "seeks," "intends," "evaluates," "pursues," "anticipates," "continues," "designs," "impacts," "affects," "forecasts," "target," "outlook," "initiative," "objective," "designed," "priorities," "goal," or the negative of those words or other similar expressions is intended to may identify forward-looking statements, that represent our current judgment about possible future events, although not all forward-looking statements contain such words. These forward-looking statements may include statements with respect to the proposed spinoff separation of our Kidney Care business and other portfolio management activities we may undertake in the future, the costs, structure, and timing associated with strategic initiatives including the proposed spinoff, separation, the viability and accuracy of anticipated benefits of our strategic actions, accounting estimates and assumptions (including with respect to goodwill and other intangible asset impairments), global economic conditions, litigation-related matters, future regulatory filings (or the withdrawal or resubmission of any pending submissions) and our R&D pipeline (including anticipated product approvals or clearances), sales from new product offerings, credit exposure to foreign governments, the adequacy of cash flows and credit facilities, potential developments with respect to credit ratings, investment of foreign earnings, estimates of liabilities including those related to uncertain tax positions, contingent payments, future pension plan contributions, costs, discount rates and rates of return, our exposure to financial market volatility and foreign currency, interest rate and credit risks, our net interest expense, the impact of inflation on our business, the impact of competition, future sales growth, business development activities, cost saving initiatives, future capital and R&D expenditures, future debt issuances and refinancings, the adequacy of tax provisions and reserves, the effective income tax rate, and all other statements that do not relate to historical facts.

These forward-looking statements are based on certain assumptions and analyses made in light of our experience and perception of historical trends, current conditions, and expected future developments as well as other factors that we believe are appropriate in the circumstances. While these statements represent our judgment on what the future may

hold, and we believe these judgments are reasonable, these statements are not guarantees of any events or financial results. Whether actual future results and developments will conform to expectations and predictions is subject to a number of risks and uncertainties, including the following factors, many of which are beyond our control:

- our ability to execute and complete strategic initiatives, asset dispositions, and other transactions, including the proposed spinoff separation of our Kidney Care business, our plans to simplify our manufacturing footprint and the timing for such transactions, the ability to satisfy any applicable conditions, and the expected proceeds, consideration, and benefits;
- failure to accurately forecast or achieve our short-and long-term financial improvement performance and goals (including with respect to our strategic initiatives and other actions) and related impacts on our liquidity;
- our ability to execute on our capital allocation plans, including our debt repayment plans, the timing and amount of any dividends, share repurchases and divestiture proceeds, and, if we proceed with the separation of the Kidney Care business in the form of a spinoff, the capital structure of the public company that we expect to form as a result of the proposed spinoff would be formed (and the resulting capital structure for the remaining company);
- our ability to successfully integrate acquisitions;
- the impact of global economic conditions (including, among other things, inflation levels, interest rates, financial market volatility, banking crises, the potential for a recession, the ongoing war in Ukraine, Israel the conflict in the Middle East (including recent attacks on merchant ships in the Red Sea), tensions amongst China, Taiwan, and Gaza, the U.S. and the potential for escalation of these conflicts, the related economic sanctions being imposed globally in response to the conflicts and potential trade wars or further escalation of those conflicts) and continuing global public health crises, pandemics and epidemics, such as the COVID-19 pandemic, or the anticipation of any of the foregoing, on our operations and our employees, customers, and suppliers, including foreign governments in countries in which we operate;
- downgrades to our credit ratings or ratings outlooks, and the related impact on our funding costs and liquidity;
- product development risks, including satisfactory clinical performance and obtaining and maintaining required regulatory approvals (including as a result of evolving regulatory requirements or the withdrawal or resubmission of any pending applications), the ability to manufacture at appropriate scale, and the general unpredictability associated with the product development cycle;
- product quality or patient safety issues leading to product recalls, withdrawals, launch delays, warning letters, import bans, sanctions, seizures, litigation, or declining sales, including the focus on evaluating product portfolios for the potential presence or formation of nitrosamines;
- future actions of, (or failures to act or delays in acting by) FDA, the European Medicines Agency, or any other regulatory body or government authority (including the SEC, DOJ, or the Attorney General of any State) that could delay, limit, or suspend product development, manufacturing, or sale, or result in seizures, recalls, injunctions, monetary sanctions, or criminal or civil liabilities, including the continued delay in lifting the warning letters at our Ahmedabad facility; liabilities;
- demand for and market acceptance risks for, and competitive pressures related to, new and existing products, (including challenges with our ability to accurately predict changing customer preferences and future expenditures which has led to and may continue to lead to increased inventory levels and needs with being able to monetize new and advances in technology existing products and the resulting impact on customer inventory levels), and services, the impact of those products on quality and patient safety concerns; concerns, and the need for ongoing training and support for our products;
- breaches, including by cyber-attack, data leakage, unauthorized access or theft, or failures of or vulnerabilities in, our information technology systems, or products;
- the continuity, availability, and pricing of acceptable raw materials and component parts, and our ability to pass some or all of these costs to our customers through recent price increases or otherwise, and the related continuity of our manufacturing and distribution and those of our suppliers;
- inability to create additional production capacity in a timely manner or the occurrence of other manufacturing, sterilization, or supply difficulties, (including as a result of natural disaster, war, terrorism, global public health crises and epidemics/pandemics, regulatory actions, or otherwise); otherwise;
- our ability to finance and develop new products or enhancements on commercially acceptable terms or at all;
- loss of key employees, the occurrence of labor disruptions (including as a result of labor disagreements under bargaining agreements or national trade union agreements or disputes with works councils) or the inability to identify attract, develop, retain, and recruit new engage employees;
- failures with respect to our quality, compliance, or ethics programs;
- future actions of third parties, including third-party payers payors and our customers and distributors (including GPOs and IDNs);

- changes to legislation and regulation and other governmental pressures in the United States and globally, including the cost of compliance and potential penalties for purported noncompliance thereof, including new or amended laws, rules, and regulations, as well as the impact of healthcare reform and its implementation, suspension, repeal, replacement, amendment, modification, and other similar actions undertaken by the United States or foreign governments, including with respect to pricing, reimbursement, taxation, and rebate policies; legislation, regulation and other governmental pressures in the United States or globally, including the cost of compliance and potential penalties for purported noncompliance thereof, all of which may affect pricing, reimbursement, taxation and rebate policies of government agencies and private payers or other elements of our business, including new or amended laws, rules and regulations (such as the California Consumer Privacy Act of 2018, the European Union's General Data Protection Regulation and annual proposed regulatory changes of the U.S. Department of Health and Human Services in kidney health policy and reimbursement, which may substantially change the U.S. end stage renal disease market and demand for our peritoneal dialysis products, necessitating significant multi-year capital expenditures, which are difficult to estimate in advance);
- the outcome of pending or future litigation;
- the impact of competitive products and pricing, including generic competition, drug reimportation, and disruptive technologies (including pharmacological advances such as SGLT2 antagonists, GLP-1 agonists and selective MRAs that may impact our Kidney Care business); technologies;
- global regulatory, trade, and tax policies, (including including with respect to climate change and other sustainability matters); matters;
- the ability to protect or enforce our owned or in-licensed patent patents or other proprietary rights (including trademarks, copyrights, trade secrets, and know-how) or where the patents of third parties preventing prevent or restricting restrict our manufacture, sale, or use of affected products or technology;
- the impact of any goodwill, intangible asset, or other intangible long-lived asset impairments on our operating results;
- fluctuations in foreign exchange and interest rates;
- any changes in law concerning the taxation of income (whether with respect to current or future tax reform);
- actions by tax authorities in connection with ongoing tax audits;
- other factors identified elsewhere in this report and other filings with the SEC, including those factors described in Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023, all of which are available on our website.

Actual results may differ materially from those projected in the forward-looking statements. We do statements, which are more fully discussed in our Annual Report on Form 10-K for the year ended December 31, 2023. These forward-looking statements are not undertake exclusive and are in addition to other factors discussed elsewhere in our Annual Report on Form 10-K for the year ended December 31, 2023. Further, other unknown or unpredictable factors could also have material adverse effects on future results. Any forward-looking statement in this Quarterly Report on Form 10-Q speaks only as of the date on which it is made. Except as required by law, we assume no obligation, and expressly disclaim any obligation, to update our or revise any forward-looking statements, statements, whether as a result of new information or future events.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Currency Risk

We are primarily exposed to foreign exchange risk with respect to revenues generated outside of the United States denominated in the Euro, British Pound, Chinese Renminbi, Korean Won, Australian Dollar, Canadian Dollar, Japanese Yen, Colombian Peso, Brazilian Real, Mexican Peso, Indian Rupee, and Swedish Krona. We manage our foreign currency exposures on a consolidated basis, which allows us to net exposures and take advantage of any natural offsets. In addition, we use derivative and nonderivative financial instruments to further reduce the net exposure to foreign exchange. Gains and losses on the hedging instruments offset losses and gains on the hedged transactions and reduce the earnings and stockholders' equity volatility relating to foreign exchange. However, we don't hedge our entire foreign exchange exposure and are still subject to earnings and stockholders' equity volatility relating to foreign exchange risk. Financial market and currency volatility may limit our ability to cost-effectively hedge these exposures.

We primarily use forward contracts to hedge the foreign exchange risk to earnings relating to forecasted transactions and recognized assets and liabilities denominated in foreign currencies. The maximum term over which we have cash flow hedge contracts in place related to foreign exchange risk on forecasted transactions as of September 30, 2023 March 31, 2024 is 12 months. We also enter into derivative instruments to hedge foreign exchange risk on certain intra-company and third-party receivables and payables and debt denominated in foreign currencies.

As part of our risk-management program, we perform sensitivity analyses to assess potential changes in the fair value of our foreign exchange instruments relating to hypothetical and reasonably possible near-term movements in foreign exchange rates.

A sensitivity analysis of changes in the fair value of foreign exchange contracts outstanding as of September 30, 2023 March 31, 2024, while not predictive in nature, indicated that if the U.S. Dollar uniformly weakened by 10% against all currencies, the net pre-tax asset balance of \$18 \$11 million with respect to those contracts would change by \$79 \$127 million.

The sensitivity analysis model recalculates the fair value of the foreign exchange contracts outstanding as of September 30, 2023 March 31, 2024 by replacing the actual exchange rates as of September 30, 2023 March 31, 2024 with exchange rates that are 10% weaker compared to the actual exchange rates for each applicable currency. All other factors are held constant. These sensitivity analyses disregard the possibility that currency exchange rates can move in opposite directions and that gains from one currency may or may not be offset by losses from another currency. The analyses also disregard the offsetting change in value of the underlying hedged transactions and balances.

In February 2022, the three-year cumulative inflation rate in Turkey exceeded 100 percent. As a result, on April 1, 2022, we began reporting the results of our subsidiary in that jurisdiction using highly inflationary accounting, which requires that the functional currency of the entity be changed to the reporting currency of its parent. As of September 30, 2023 March 31, 2024, our subsidiary in Turkey had net monetary assets of \$16 million.

Interest Rate and Other Risks

Refer to the caption "Interest Rate and Other Risks" in the "Financial Instrument Market Risk" section of the **2022** **2023** Annual Report. There were no significant changes during the quarter ended **September 30, 2023** **March 31, 2024**.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the **Securities** Exchange Act of 1934, as amended (the Exchange Act), as of **September 30, 2023** **March 31, 2024**. Based on that evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were effective as of **September 30, 2023** **March 31, 2024**.

Changes in Internal Control over Financial Reporting

There have been no changes in our internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended **September 30, 2023** **March 31, 2024** that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings

The information in Part I, Item 1, Note 6 is incorporated herein by reference.

Item 1A. Risk Factors

We do not believe that there have been any material changes to the risk factors previously disclosed in our **2022** **2023** Annual Report.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds and Issuer Purchases of Equity Securities

In July 2012, **we announced that our** **the** Board of Directors authorized **us to a** share repurchase **up to \$2.00 billion** **program and the related authorization was subsequently increased a number of our common stock on the open market or in private transactions. The Board of Directors increased this authority by an additional \$1.50 billion in each of November 2016 and February 2018, by an additional \$2.00 billion in November 2018 and by an additional \$1.50 billion in October 2020, times. During the third first quarter of 2023, 2024, we did not repurchase any shares under this authority. We had \$1.30 billion remaining under this program as of September 30, 2023** **March 31, 2024**. This program does not have an expiration date.

Item 5. Other Information

Certain of our officers and directors have made elections to participate in, and are participating in, our employee stock purchase plan or have made, and may from time to time make, elections to have shares withheld to cover withholding taxes or pay the exercise price of options, which may constitute non-Rule 10b5-1 trading arrangements (as defined in Item 408(c) of Regulation S-K).

On September 6, 2023, Jeanne Mason, our Chief Human Resources Officer, entered into a modification to her existing trading plan for the sale of certain shares of our common stock in connection with the exercise of expiring stock options, which is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) under the Exchange Act. As modified, the plan terminates on March 3, 2025. The aggregate number of shares to be sold under the modified plan is 218,731 shares.

Item 6. Exhibits

Exhibit Index:

Exhibit Number	Description
10.1	Offer Letter, Fourth Amendment, dated September 26 as of March 21, 2024, 2023, to the Credit Agreement, dated as of September 30, 2021, as amended by that certain First Amendment, dated as of September 28, 2022, that certain Second Amendment, dated as of September 28, 2022, and between that certain Third Amendment, dated as of March 13, 2023, among Baxter International Inc. as Borrower, JPMorgan Chase Bank, National Association, as Administrative Agent and Joel Grade (incorporated certain other financial institutions named therein(incorporated by reference to Exhibit 10.1 to the Company'sBaxter International Inc.'s Current Report on Form 8-K, filed on October 3, 2023March 21, 2024).
10.2	Fourth Amendment, dated as of March 21, 2024, to the Five-Year Credit Agreement, dated as of September 30, 2021, as amended by that certain First Amendment, dated as of September 28, 2022, that certain Second Amendment, dated as of September 28, 2022, and that certain Third Amendment, dated as of March 13, 2023, among Baxter International Inc. as Borrower, JPMorgan Chase Bank, National Association, as Administrative Agent and certain other financial institutions named therein (incorporated by reference to Exhibit 10.2 to Baxter International Inc.'s Current Report on Form 8-K, filed on March 21, 2024).
10.3	Third Guaranty Amendment, dated as of March 21, 2024, to the Amended and Restated Guaranty, dated as of October 1, 2021, as amended by that certain Second Amendment, dated as of September 28, 2022, and that certain Second Guaranty Amendment, dated as of March 13, 2023, among Baxter Healthcare SA and Baxter World Trade SRL, as Borrowers, J.P. Morgan SE, as Administrative Agent and certain other financial institutions named therein (incorporated by reference to Exhibit 10.3 to Baxter International Inc.'s Current Report on Form 8-K, filed on March 21, 2024).
31.1*	Certification of Chief Executive Officer Pursuant to Rules 13a-14 (a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended.
31.2*	Certification of Chief Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as amended.
32.1**	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2**	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS*	XBRL Instance Document
101.SCH*	XBRL Taxonomy Extension Schema Document
101.CAL*	XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB*	XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	XBRL Taxonomy Extension Presentation Linkbase Document
101.DEF*	XBRL Taxonomy Extension Definition Linkbase Document
104*	Cover Page Interactive Data File (formatted as Inline XBRL and contained within the Inline XBRL Instance Document in Exhibit 101)

* Filed herewith.

** Furnished herewith. This exhibit shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liability of that Section. Such exhibit shall not be deemed incorporated into any filing under the Securities Act of 1933 or the Securities Exchange Act of 1934.

Signature

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BAXTER INTERNATIONAL INC.

(Registrant)

Date: November 2, 2023 May 2, 2024

By: /s/ Joel T. Grade

Joel T. Grade

Executive Vice President and Chief Financial Officer, (duly authorized officer and principal financial officer)

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EXHIBIT 31.1

Certification of Chief Executive Officer

Pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as Amended

I, José E. Almeida, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Baxter International Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ José E. Almeida

José E. Almeida

Chairman of the Board Chair, President and
Chief Executive Officer

Date: November 2, 2023 May 2, 2024

EXHIBIT 31.2

Certification of Chief Financial Officer
Pursuant to Rules 13a-14(a) and 15d-14(a) of the Securities Exchange Act of 1934, as Amended

I, Joel T. Grade, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Baxter International Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

- (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Joel T. Grade

Joel T. Grade

Executive Vice President and Chief Financial Officer

Date: November 2, 2023 May 2, 2024

EXHIBIT 32.1

**Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350,
as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

José E. Almeida, as **Chairman of the Board Chair, President** and Chief Executive Officer of Baxter International Inc. (the "Company"), certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) the Company's Quarterly Report on Form 10-Q for the quarterly period ended **September 30, 2023** **March 31, 2024** as filed with the Securities and Exchange Commission on the date hereof (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ José E. Almeida

José E. Almeida

Chairman of the Board Chair, President
and

Chief Executive Officer

November May 2, 2023 2024

EXHIBIT 32.2

**Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350,
as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

Joel T. Grade, as Executive Vice President and Chief Financial Officer of Baxter International Inc. (the "Company"), certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) the Company's Quarterly Report on Form 10-Q for the quarterly period ended **September 30, 2023** **March 31, 2024** as filed with the Securities and Exchange Commission on the date hereof (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Joel T. Grade

Joel T. Grade

Executive Vice President and Chief Financial Officer

November **May** 2, **2023** 2024

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