

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

- ☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2024

OR

- ☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 1-15589



(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction
of incorporation or organization)

47-0702918

(I.R.S. Employer
Identification No.)

7405 Irvington Road , Omaha NE

(Address of principal executive offices)

68122

(Zip code)

Registrant's telephone number, including area code: (402) 331-3727

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 Par Value	DIT	NYSE American

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files) Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐

Accelerated filer ☐

Non-accelerated filer ☒

Smaller reporting company ☒

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes ☐ No ☒

The Registrant had 630,362 shares of its \$.01 par value common stock outstanding as of July 17, 2024.

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June 30, 2024

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PART I — FINANCIAL INFORMATION
Item 1. Financial Statements

AMCON Distributing Company and Subsidiaries
Condensed Consolidated Balance Sheets
June 30, 2024 and September 30, 2023

	June 2024	September 2023
	(Unaudited)	
ASSETS		
Current assets:		
Cash	\$ 719,342	\$ 790,931
Accounts receivable, less allowance for credit losses of \$ 2.5 million at June 2024 and \$ 2.4 million at September 2023	80,469,376	70,878,420
Inventories, net	160,778,835	158,582,816
Income taxes receivable	330,170	1,854,484
Prepaid expenses and other current assets	15,991,451	13,564,056
Total current assets	258,289,174	245,670,707
Property and equipment, net	103,989,865	80,607,451
Operating lease right-of-use assets, net	24,710,670	23,173,287
Goodwill	5,778,325	5,778,325
Other intangible assets, net	4,881,659	5,284,935
Other assets	2,954,262	2,914,495
Total assets	<u>\$ 400,603,955</u>	<u>\$ 363,429,200</u>
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities:		
Accounts payable	\$ 46,249,366	\$ 43,099,326
Accrued expenses	16,590,155	14,922,279
Accrued wages, salaries and bonuses	8,168,882	8,886,529
Current operating lease liabilities	6,662,109	6,063,048
Current maturities of long-term debt	5,335,127	1,955,065
Current mandatorily redeemable non-controlling interest	1,651,608	1,703,604
Total current liabilities	84,657,247	76,629,851
Credit facilities	156,941,944	140,437,989
Deferred income tax liability, net	4,594,841	4,917,960
Long-term operating lease liabilities	18,358,088	17,408,758
Long-term debt, less current maturities	17,917,378	11,675,439
Mandatorily redeemable non-controlling interest, less current portion	6,497,523	7,787,227
Other long-term liabilities	1,669,817	402,882
Shareholders' equity:		
Preferred stock, \$.01 par value, 1,000,000 shares authorized	—	—
Common stock, \$.01 par value, 3,000,000 shares authorized, 630,362 shares outstanding at June 2024 and 608,689 shares outstanding at September 2023	9,648	9,431
Additional paid-in capital	33,800,187	30,585,388
Retained earnings	107,429,445	104,846,438
Treasury stock at cost	(31,272,163)	(31,272,163)
Total shareholders' equity	109,967,117	104,169,094
Total liabilities and shareholders' equity	<u>\$ 400,603,955</u>	<u>\$ 363,429,200</u>

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

AMCON Distributing Company and Subsidiaries
Condensed Consolidated Unaudited Statements of Operations
for the three and nine months ended June 30, 2024 and 2023

	For the three months ended June		For the nine months ended June	
	2024	2023	2024	2023
Sales (including excise taxes of \$ 150.2 and \$ 153.7 million, and \$ 415.7 and \$ 414.9 million, respectively)	\$ 717,852,293	\$ 696,489,427	\$ 1,964,688,673	\$ 1,847,472,782
Cost of sales	669,893,539	649,623,651	1,831,118,129	1,724,504,862
Gross profit	47,958,754	46,865,776	133,570,544	122,967,920
Selling, general and administrative expenses	39,920,976	36,851,520	113,857,467	99,227,695
Depreciation and amortization	2,415,158	2,103,429	6,923,716	4,982,068
	42,336,134	38,954,949	120,781,183	104,209,763
Operating income	5,622,620	7,910,827	12,789,361	18,758,157
Other expense (income):				
Interest expense	2,903,925	2,385,842	7,463,175	6,249,540
Change in fair value of mandatorily redeemable non-controlling interest	393,324	698,571	727,457	864,684
Other (income), net	(78,903)	(931,765)	(833,050)	(1,159,021)
	3,218,346	2,152,648	7,357,582	5,955,203
Income from operations before income taxes	2,404,274	5,758,179	5,431,779	12,802,954
Income tax expense	914,875	1,813,800	2,331,875	4,164,000
Net income available to common shareholders	\$ 1,489,399	\$ 3,944,379	\$ 3,099,904	\$ 8,638,954
Basic earnings per share available to common shareholders	\$ 2.48	\$ 6.74	\$ 5.18	\$ 14.78
Diluted earnings per share available to common shareholders	\$ 2.46	\$ 6.59	\$ 5.11	\$ 14.56
Basic weighted average shares outstanding	600,161	585,625	598,637	584,359
Diluted weighted average shares outstanding	606,252	598,590	606,151	593,480
Dividends paid per common share	\$ 0.18	\$ 0.18	\$ 0.82	\$ 5.54

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

AMCON Distributing Company and Subsidiaries
Condensed Consolidated Unaudited Statements of Shareholders' Equity
for the three and nine months ended June 30, 2024 and 2023

	Common Stock		Treasury Stock		Additional	Retained	
	Shares	Amount	Shares	Amount	Paid-in Capital	Earnings	Total
THREE MONTHS ENDED JUNE 2023							
Balance, April 1, 2023	943,272	\$ 9,431	(332,220)	\$(30,867,287)	\$29,766,566	\$ 98,167,058	\$ 97,075,768
Dividends on common stock, \$ 0.18 per share	—	—	—	—	—	(111,219)	(111,219)
Compensation expense related to equity-based awards	—	—	—	—	409,411	—	409,411
Committed repurchase of common stock	—	—	(2,363)	(404,876)	—	—	(404,876)
Net income available to common shareholders	—	—	—	—	—	3,944,379	3,944,379
Balance, June 30, 2023	<u>943,272</u>	<u>\$ 9,431</u>	<u>(334,583)</u>	<u>\$(31,272,163)</u>	<u>\$30,175,977</u>	<u>\$102,000,218</u>	<u>\$100,913,463</u>
THREE MONTHS ENDED JUNE 2024							
Balance, April 1, 2024	964,945	\$ 9,648	(334,583)	\$(31,272,163)	\$33,160,639	\$106,053,510	\$107,951,634
Dividends on common stock, \$ 0.18 per share	—	—	—	—	—	(113,464)	(113,464)
Compensation expense related to equity-based awards	—	—	—	—	639,548	—	639,548
Net income available to common shareholders	—	—	—	—	—	1,489,399	1,489,399
Balance, June 30, 2024	<u>964,945</u>	<u>\$ 9,648</u>	<u>(334,583)</u>	<u>\$(31,272,163)</u>	<u>\$33,800,187</u>	<u>\$107,429,445</u>	<u>\$109,967,117</u>
	Common Stock		Treasury Stock		Additional	Retained	
	Shares	Amount	Shares	Amount	Paid-in Capital	Earnings	Total
NINE MONTHS ENDED JUNE 2023							
Balance, October 1, 2022	917,009	\$ 9,168	(332,220)	\$(30,867,287)	\$26,903,201	\$ 96,784,353	\$ 92,829,435
Dividends on common stock, \$ 5.54 per share	—	—	—	—	—	(3,423,089)	(3,423,089)
Compensation expense and issuance of stock in connection with equity-based awards	26,263	263	—	—	3,272,776	—	3,273,039
Committed repurchase of common stock	—	—	(2,363)	(404,876)	—	—	(404,876)
Net income available to common shareholders	—	—	—	—	—	8,638,954	8,638,954
Balance, June 30, 2023	<u>943,272</u>	<u>\$ 9,431</u>	<u>(334,583)</u>	<u>\$(31,272,163)</u>	<u>\$30,175,977</u>	<u>\$102,000,218</u>	<u>\$100,913,463</u>
NINE MONTHS ENDED JUNE 2024							
Balance, October 1, 2023	943,272	\$ 9,431	(334,583)	\$(31,272,163)	\$30,585,388	\$104,846,438	\$104,169,094
Dividends on common stock, \$ 0.82 per share	—	—	—	—	—	(516,897)	(516,897)
Compensation expense and issuance of stock in connection with equity-based awards	21,673	217	—	—	3,214,799	—	3,215,016
Net income available to common shareholders	—	—	—	—	—	3,099,904	3,099,904
Balance, June 30, 2024	<u>964,945</u>	<u>\$ 9,648</u>	<u>(334,583)</u>	<u>\$(31,272,163)</u>	<u>\$33,800,187</u>	<u>\$107,429,445</u>	<u>\$109,967,117</u>

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.

AMCON Distributing Company and Subsidiaries
Condensed Consolidated Unaudited Statements of Cash Flows
for the nine months ended June 30, 2024 and 2023

	June 2024	June 2023
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income available to common shareholders	\$ 3,099,904	\$ 8,638,954
Adjustments to reconcile net income available to common shareholders to net cash flows from (used in) operating activities:		
Depreciation	6,520,440	4,701,316
Amortization	403,276	280,752
(Gain) loss on sales of property and equipment	(141,522)	(133,159)
Equity-based compensation	1,850,233	1,940,631
Deferred income taxes	(323,119)	809,616
Provision for credit losses	131,132	(7,697)
Inventory allowance	175,706	442,603
Change in fair value of contingent consideration	45,362	—
Change in fair value of mandatorily redeemable non-controlling interest	727,457	864,684
Changes in assets and liabilities, net of effects of business combinations:		
Accounts receivable	(4,110,926)	(8,026,950)
Inventories	12,365,936	(12,294,118)
Prepaid and other current assets	(999,319)	(745,490)
Other assets	(39,767)	(569,683)
Accounts payable	4,082,394	10,360,228
Accrued expenses and accrued wages, salaries and bonuses	1,112,351	1,487,971
Other long-term liabilities	446,831	185,704
Income taxes payable and receivable	1,524,314	1,572,253
Net cash flows from (used in) operating activities	26,870,683	9,507,615
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of property and equipment	(16,793,486)	(6,759,929)
Proceeds from sales of property and equipment	306,748	151,307
Acquisition of Burklund (See Note 2)	(15,464,397)	—
Acquisition of Richmond Master (See Note 2)	(6,631,039)	—
Acquisition of Henry's	—	(54,865,303)
Net cash flows from (used in) investing activities	(38,582,174)	(61,473,925)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Borrowings under revolving credit facilities	1,845,255,576	1,863,027,754
Repayments under revolving credit facilities	(1,828,751,621)	(1,810,914,231)
Proceeds from borrowings on long-term debt	—	7,000,000
Principal payments on long-term debt	(2,277,999)	(1,011,559)
Dividends on common stock	(516,897)	(3,423,089)
Redemption and distributions to non-controlling interest	(2,069,157)	(2,405,128)
Net cash flows from (used in) financing activities	11,639,902	52,273,747
Net change in cash	(71,589)	307,437
Cash, beginning of period	790,931	431,576
Cash, end of period	\$ 719,342	\$ 739,013
Supplemental disclosure of cash flow information:		
Cash paid during the period for interest, net of amounts capitalized	\$ 6,976,501	\$ 5,824,144
Cash paid during the period for income taxes, net of refunds	1,066,105	1,780,000
Supplemental disclosure of non-cash information:		
Equipment acquisitions classified in accounts payable	\$ 83,180	\$ 1,622,224
Committed repurchase of treasury stock	—	404,876
Purchase of property financed with promissory note	8,000,000	—
Portion of Burklund acquisition financed with promissory note (See Note 2)	3,900,000	—
Portion of Burklund acquisition financed with contingent consideration (See Note 2)	1,578,444	—
Issuance of common stock in connection with the vesting of equity-based awards	1,296,372	2,044,805

The accompanying notes are an integral part of these condensed consolidated unaudited financial statements.



AMCON Distributing Company and Subsidiaries
Notes to Condensed Consolidated Unaudited Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION

AMCON Distributing Company and Subsidiaries ("AMCON" or the "Company") serves customers in 33 states through two business segments:

- Our wholesale distribution segment, which includes our Team Sledd, LLC ("Team Sledd") and Henry's Foods, Inc. ("Henry's") subsidiaries ("Wholesale Segment"), distributes consumer products and provides a full range of programs and services to our customers that are focused on helping them manage their business and increase their profitability. We serve customers primarily in the Central, Rocky Mountain, Great Lakes, Mid-South and Mid-Atlantic regions of the United States.
- Our retail health food segment ("Retail Segment") operates 15 health food retail stores located throughout the Midwest and Florida.

WHOLESALE SEGMENT

Our Wholesale Segment is one of the largest wholesale distributors in the United States, serving approximately 7,900 retail outlets including convenience stores, grocery stores, liquor stores, drug stores, and tobacco shops. We currently distribute over 20,000 different consumer products, including cigarettes and tobacco products, candy and other confectionery products, beverages, groceries, paper products, health and beauty care products, frozen and refrigerated products and institutional foodservice products. Convenience stores represent our largest customer category. In December 2023, Convenience Store News ranked us as the sixth (6th) largest convenience store distributor in the United States based on annual sales.

Our Wholesale Segment offers retailers the ability to take advantage of manufacturer- and Company-sponsored sales and marketing programs, merchandising and product category management services, and the use of information systems and data services that are focused on minimizing retailers' investment in inventory, while seeking to maximize their sales and profits. In addition, our wholesale distribution capabilities provide valuable services to both manufacturers of consumer products and convenience retailers. Manufacturers benefit from our broad retail coverage, inventory management, efficiency in processing small orders, and frequency of deliveries. Convenience retailers benefit from our distribution capabilities by gaining access to a broad product line, inventory optimization and merchandising expertise, information systems, and accessing trade credit.

Our Wholesale Segment operates 13 distribution centers located in Colorado, Illinois, Indiana, Minnesota, Missouri, Nebraska, North Dakota, South Dakota, Tennessee and West Virginia. These distribution centers, combined with cross-dock facilities, include approximately 1.7 million square feet of permanent floor space. Our principal suppliers include Altria, RJ Reynolds, ITG Brands, Hershey, Kellanova, Kraft Heinz, and Mars Wrigley. We also market private label lines of water, candy products, batteries, and other products. We do not maintain any long-term purchase contracts with our suppliers.

During Q2 2024, the Company purchased a distribution facility in Colorado City, Colorado for \$ 10.0 million, funded with \$ 2.0 million in cash and an \$ 8.0 million note payable. In addition, during Q3 2024, the Company closed on its previously announced acquisitions of Burklund Distributors, Inc. ("Burklund") and Richmond Master Distributors, Inc. ("Richmond Master").

RETAIL SEGMENT

Our Retail Segment, through our *Healthy Edge Retail Group* subsidiary, is a specialty retailer of natural/organic groceries and dietary supplements which focuses on providing high quality products at affordable prices, with an exceptional level of customer service and nutritional consultation. All of the products carried in our stores must meet strict quality and ingredient guidelines, and include offerings such as gluten-free and antibiotic-free groceries and meat products, as well as products containing no artificial colors, flavors, preservatives, or partially hydrogenated oils. We design our retail sites in an efficient and flexible small-store format, which emphasizes a high energy and shopper-friendly environment.

We operate within the natural products retail industry, which is a subset of the United States grocery industry. This industry includes conventional, natural, gourmet and specialty food markets, mass and discount retailers, warehouse clubs, health food stores, dietary supplement retailers, drug stores, farmers markets, mail order and online retailers, and multi-level marketers.

Our Retail Segment operates 15 retail health food stores as Chamberlin's Natural Foods, Akin's Natural Foods, and Earth Origins Market. These stores carry over 36,000 different nationally and regionally branded and private label products including high-quality natural, organic, and specialty foods consisting of produce, baked goods, frozen foods, nutritional supplements, personal care items, and general merchandise.

During Q3 2024, the Company opened a new retail store under the Chamberlin's Natural Foods banner in Lakewood Ranch, Florida.

FINANCIAL STATEMENTS

The Company's fiscal year ends on September 30th, except for one non-wholly owned subsidiary whose fiscal year ends on the last Friday of September. The results for the interim period included with this Quarterly Report may not be indicative of the results which could be expected for the entire fiscal year. All significant intercompany transactions and balances have been eliminated in consolidation. Certain information and footnote disclosures normally included in our annual financial statements prepared in accordance with generally accepted accounting principles ("GAAP") have been condensed or omitted. In the opinion of management, the accompanying condensed consolidated unaudited financial statements ("financial statements") contain all adjustments necessary to fairly present the financial information included herein. The Company believes that although the disclosures contained herein are adequate to prevent the information presented from being misleading, these financial statements should be read in conjunction with the Company's annual audited consolidated financial statements for the fiscal year ended September 30, 2023, as filed with the Securities and Exchange Commission on Form 10-K. For purposes of this report, unless the context indicates otherwise, all references to "we", "us", "our", the "Company", and "AMCON" shall mean AMCON Distributing Company and its consolidated subsidiaries. Additionally, the three-month fiscal periods ended June 30, 2024 and June 30, 2023 have been referred to throughout this Quarterly Report as Q3 2024 and Q3 2023, respectively. The fiscal balance sheet dates as of June 30, 2024 and September 30, 2023 have been referred to as June 2024 and September 2023, respectively.

ACCOUNTING PRONOUNCEMENTS

Accounting Pronouncement Adopted

In June 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2016-13, "Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments", which introduces a forward-looking approach, based on expected losses, to estimate credit losses on certain types of financial instruments, including trade receivables. The estimate of expected credit losses requires entities to incorporate considerations of historical information, current information, and reasonable and supportable forecasts. This ASU also expands the disclosure requirements to enable users of financial statements to understand the entity's assumptions, models, and methods for estimating expected credit losses. The Company adopted ASU 2016-13 on October 1, 2023. The adoption of ASU 2016-13 did not have a material effect on the Company's consolidated financial statements.

Accounts Receivable:

In accordance with the Company's accounts receivable policy, accounts receivable primarily consists of customer trade receivables arising in the ordinary course of business. These receivables are recorded net of an allowance for expected credit losses. The Company evaluates the expected uncollectibility of accounts receivable based on a combination of factors, including but not limited to, past collection history, customer credit terms, industry, regulatory and economic conditions, and any customer specific risks, including credit concentration risks. The Company determines the past due status of trade receivables based on our payment terms with each customer. If the Company becomes aware of a specific customer's inability to meet its financial obligations, such as bankruptcy filings or deterioration in the customer's operating results or financial position, the Company may record a specific reserve for expected credit losses to reduce the related receivable to the amount it reasonably believes is collectible. Account balances are charged off against the allowance for

credit losses when collection efforts have been exhausted and the account receivable is deemed worthless. Any subsequent recoveries of charged off account balances are recorded as income in the period received.

Recent Accounting Pronouncements

In November 2023, the FASB issued ASU No. 2023-07, "Segment Reporting (Topic 280) – Improvements to Reportable Segment Disclosures", which improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. This ASU also expands disclosure requirements to enable users of financial statements to better understand the entity's measurement and assessment of segment performance and resource allocation. This guidance is effective for fiscal years beginning after December 15, 2023 (fiscal 2025 for the Company), and interim periods within fiscal years beginning after December 15, 2024 (fiscal 2026 for the Company), with early adoption permitted. The Company is currently reviewing this ASU and its potential impact on our consolidated financial statements.

In December 2023, the FASB issued ASU No. 2023-09, "Income Taxes (Topic 740) – Improvements to Income Tax Disclosures", which enhances the transparency, effectiveness and comparability of income tax disclosures by requiring consistent categories and greater disaggregation of information related to income tax rate reconciliations and the jurisdictions in which income taxes are paid. This guidance is effective for annual periods beginning after December 15, 2024 (fiscal 2026 for the Company), with early adoption permitted. The Company is currently reviewing this ASU and its potential impact on our consolidated financial statements.

2. ACQUISITIONS

Burklund Distributors, Inc.

On April 5, 2024, the Company acquired substantially all of the net operating assets of Burklund, a wholesale distributor to convenience stores operating in Illinois, Missouri, Indiana and Iowa, for approximately \$ 20.9 million, consisting of \$ 15.4 million in cash, a \$ 3.9 million promissory note payable in quarterly installments over five years at an annual rate of 5.75 %, and additional contingent consideration with an acquisition date fair value of \$ 1.6 million. Pursuant to the transaction, contingent consideration of up to \$ 3.0 million in cash could be payable in two installments on the one-year and two-year anniversaries of the acquisition date based on certain sales thresholds. The short-term and long-term portions of the contingent consideration are recorded in accrued expenses and other long-term liabilities, respectively, on the condensed consolidated balance sheets and are re-measured to fair value at each reporting period. The periodic change in fair value is recorded in selling, general and administrative expenses on the condensed consolidated statements of operations. In addition, the Company also assumed certain operating liabilities totaling approximately \$ 0.3 million. The cash portion of the transaction was funded with borrowings from the Company's existing bank group. Costs to effectuate the acquisition were not significant and were expensed as incurred. The acquisition of Burklund aligns with the Company's long-term growth strategy by expanding its regional footprint, will provide customers with an enhanced range of products and services over time.

Richmond Master Distributors, Inc.

On June 21, 2024, the Company acquired substantially all of the net operating assets of Richmond Master, a wholesale distributor to convenience stores operating in Illinois, Indiana and Michigan, for approximately \$ 6.6 million in cash. In connection with the transaction, the Company assumed certain operating liabilities totaling approximately \$ 0.6 million, including approximately \$ 0.5 million of operating leases. The transaction was funded with borrowings from the Company's existing bank group. Costs to effectuate the acquisition were not significant and were expensed as incurred. The acquisition of Richmond Master provides access to new markets and improved service capability for accounts in our existing service area.

For the two transactions described above, the Company paid consideration in the forms of cash, debt and contingent consideration for the net acquired assets and their related values as of the respective acquisition dates, measured in accordance with FASB Accounting Standard Codification ("ASC") 805 – *Business Combinations* ("ASC 805"). In valuing any potential identifiable intangible assets, the Company estimated the fair value using a discounted cash flows methodology with the assistance of an independent valuation advisor. Inputs and projections used to measure the fair value as of the acquisition dates included, but were not limited to, sales growth, gross profit estimates, economic and industry

conditions, working capital requirements and various other operational considerations. As a result of the valuation process, no value was assigned to any identifiable intangible assets and no value was assigned to goodwill in either transaction. Burkland and Richmond Master will both be reported as part of the Company's Wholesale Segment.

The consideration paid for each transaction is as follows:

	Richmond		
	Burklund	Master	Total
Cash	\$ 15,464,397	\$ 6,631,039	\$ 22,095,436
Note payable	3,900,000	—	3,900,000
Contingent consideration at fair value	1,578,444	—	1,578,444
Total consideration	<u>\$ 20,942,841</u>	<u>\$ 6,631,039</u>	<u>\$ 27,573,880</u>

The following purchase price allocations reflect the Company's provisional (preliminary) estimates and analyses and are subject to change during the relevant measurement periods, which are generally one year from the respective acquisition dates. All amounts are provisional and incomplete at the reporting date and may change in subsequent reporting periods during the relevant measurement periods as additional information is obtained, particularly as it relates to certain accounts receivable, property and equipment, inventory, and certain liability balances while final appraisal and valuation work is completed. Accordingly, any changes to the Company's provisional recording of the transaction may materially impact its financial statements, including but not limited to its consolidated balance sheets, statements of operations, shareholders' equity and cash flows, and related disclosures. All assets acquired and operating liabilities assumed have been recorded as a component of our Wholesale Segment.

Provisional (preliminary) amounts of identifiable assets and liabilities assumed for each transaction are as follows:

	Richmond		
	Burklund	Master	Total
Accounts receivable	\$ 3,338,217	\$ 2,272,945	\$ 5,611,162
Inventories	10,987,058	3,750,603	14,737,661
Prepaid and other assets	955,965	472,111	1,428,076
Property and equipment	5,956,948	250,000	6,206,948
Operating lease right-of use assets	—	506,356	506,356
Liabilities assumed	(295,347)	(620,976)	(916,323)
Total identifiable net assets	<u>\$ 20,942,841</u>	<u>\$ 6,631,039</u>	<u>\$ 27,573,880</u>
Total identifiable net assets	\$ 20,942,841	\$ 6,631,039	\$ 27,573,880
Goodwill	—	—	—
Total consideration	<u>\$ 20,942,841</u>	<u>\$ 6,631,039</u>	<u>\$ 27,573,880</u>

Accounts receivable were recorded at their fair values representing the amounts we expect to collect, which also approximated the gross contractual values of such receivables at the respective acquisition dates. The transactions did not result in the acquisition of any identifiable intangible assets, nor did they result in any goodwill.

The following table sets forth the unaudited supplemental financial data for Burkland and Richmond Master from the respective acquisition dates through June 2024, which are included in the Company's consolidated results for the three and nine months ended June 2024.

	Richmond		
	Burklund	Master	Total
Revenue	\$ 35,346,670	\$ 1,704,094	\$ 37,050,764
Net income (loss) available to common shareholders	\$ (46,673)	\$ 2,925	\$ (43,748)

The following table presents unaudited supplemental pro forma financial information assuming the Company acquired Burklund, Richmond Master and Henry's on October 1, 2022, in addition to holding a 76 % interest in Team Sledd on October 1, 2022. These pro forma amounts do not purport to be indicative of the actual results that would have been obtained had the acquisitions occurred at that time.

	For the three months ended June 2024	For the three months ended June 2023	For the nine months ended June 2024	For the nine months ended June 2023
Revenue	\$ 740,987,579	\$ 757,935,426	\$ 2,104,449,141	\$ 2,132,932,656
Net income available to common shareholders	\$ 1,332,203	\$ 4,280,426	\$ 2,969,780	\$ 9,324,239

3. INVENTORIES

Inventories in our Wholesale Segment consisted of finished goods and are stated at the lower of cost or net realizable value, utilizing FIFO and average cost methods. Inventories in our Retail Segment consisted of finished goods and are stated at the lower of cost or market using the retail method. The wholesale distribution and retail health food segment inventories consist of finished products purchased in bulk quantities to be redistributed to the Company's customers or sold at retail. Finished goods included total reserves of approximately \$ 1.3 million at June 2024 and \$ 1.2 million at September 2023. These reserves include the Company's obsolescence allowance, which reflects estimated unsalable or non-refundable inventory based upon an evaluation of slow-moving and discontinued products.

4. GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill at June 2024 and September 2023 was as follows:

	June 2024	September 2023
Wholesale Segment	\$ 5,778,325	\$ 5,778,325

Other intangible assets at June 2024 and September 2023 consisted of the following:

	June 2024	September 2023
Customer lists (Wholesale Segment) (less accumulated amortization of \$ 0.4 million at June 2024 and \$ 0.2 million at September 2023)	\$ 3,053,881	\$ 3,226,480
Non-competition agreements (Wholesale Segment) (less accumulated amortization of \$ 0.2 million at June 2024 and \$ 0.1 million at September 2023)	129,754	199,503
Tradenames (Wholesale Segment) (less accumulated amortization of \$ 0.3 million at June 2024 and \$ 0.1 million at September 2023)	1,198,024	1,358,952
Trademarks and tradenames (Retail Segment)	500,000	500,000
	\$ 4,881,659	\$ 5,284,935

Goodwill and Retail Segment trademarks and tradenames are considered to have indefinite useful lives and therefore no amortization has been taken on these assets. Goodwill recorded on the Company's consolidated balance sheets represent amounts allocated to its wholesale reporting unit which totaled approximately \$ 5.8 million at both June 2024 and September 2023. The Company performs its annual impairment testing during the fourth fiscal quarter of each year or as circumstances change or necessitate. There have been no material changes to the Company's impairment assessments since its fiscal year ended September 2023.

At June 2024, identifiable intangible assets considered to have finite lives were represented by customer lists which are being amortized over 15 years , a non-competition agreement which is being amortized over three years , a non-competition agreement which is being amortized over five years , and a tradename in our Wholesale Segment that is being amortized over seven years . These intangible assets are evaluated for accelerated attrition or amortization adjustments if warranted. Amortization expense related to these assets was approximately \$ 0.1 million and \$ 0.4 million for the three- and nine-month periods ended June 2024, respectively, and approximately \$ 0.1 million and \$ 0.3 million for the three- and nine-month periods ended June 2023, respectively.

Estimated future amortization expense related to identifiable intangible assets with finite lives was as follows at June 2024:

	June 2024
Fiscal 2024 (1)	\$ 134,425
Fiscal 2025	506,869
Fiscal 2026	463,703
Fiscal 2027	463,703
Fiscal 2028	451,043
Fiscal 2029 and thereafter	2,361,916
	<u>\$ 4,381,659</u>

(1) Represents amortization for the remaining three months of Fiscal 2024.

5. DIVIDENDS

The Company paid cash dividends on its common stock totaling \$ 0.1 million and \$ 0.5 million for the three- and nine-month periods ended June 2024, respectively, and \$ 0.1 million and \$ 3.4 million for the three- and nine-month periods ended June 2023, respectively.

6. EARNINGS PER SHARE

Basic earnings per share available to common shareholders is calculated by dividing net income available to common shareholders by the weighted average number of common shares outstanding for each period. Diluted earnings per share available to common shareholders is calculated by dividing net income available to common shareholders by the sum of the weighted average number of common shares outstanding and the weighted average dilutive equity awards.

	For the three months ended June			
	2024		2023	
	Basic	Diluted	Basic	Diluted
Weighted average number of common shares outstanding	600,161	600,161	585,625	585,625
Weighted average net additional shares outstanding assuming dilutive options exercised and proceeds used to purchase treasury stock (1)	—	6,091	—	12,965
Weighted average number of shares outstanding	<u>600,161</u>	<u>606,252</u>	<u>585,625</u>	<u>598,590</u>
Net income available to common shareholders	<u>\$ 1,489,399</u>	<u>\$ 1,489,399</u>	<u>\$ 3,944,379</u>	<u>\$ 3,944,379</u>
Net earnings per share available to common shareholders	<u>\$ 2.48</u>	<u>\$ 2.46</u>	<u>\$ 6.74</u>	<u>\$ 6.59</u>

(1) Diluted earnings per share calculation includes all equity-based awards deemed to be dilutive.

	For the nine months ended June			
	2024		2023	
	Basic	Diluted	Basic	Diluted
Weighted average number of common shares outstanding	598,637	598,637	584,359	584,359
Weighted average net additional shares outstanding assuming dilutive options exercised and proceeds used to purchase treasury stock (1)	—	7,514	—	9,121
Weighted average number of shares outstanding	<u>598,637</u>	<u>606,151</u>	<u>584,359</u>	<u>593,480</u>
Net income available to common shareholders	<u>\$ 3,099,904</u>	<u>\$ 3,099,904</u>	<u>\$ 8,638,954</u>	<u>\$ 8,638,954</u>
Net earnings per share available to common shareholders	<u>\$ 5.18</u>	<u>\$ 5.11</u>	<u>\$ 14.78</u>	<u>\$ 14.56</u>

(1) Diluted earnings per share calculation includes all equity-based awards deemed to be dilutive.

7. DEBT

The Company primarily finances its operations through three credit facility agreements (a) a facility that is an obligation of AMCON Distributing Company (the "AMCON Facility"), (b) a facility that is an obligation of Team Sledd (the "Team Sledd Facility") and (c) a facility that is an obligation of Henry's (the "Henry's Facility") (collectively, the "Facilities") and long-term debt agreements with banks. The Team Sledd Facility and the Henry's Facility are non-recourse to AMCON Distributing Company, are not guaranteed by AMCON Distributing Company and have no cross default provisions applicable to AMCON Distributing Company.

At June 2024, the Facilities had a total combined borrowing capacity of \$ 300.0 million, which includes provisions for up to \$ 30.0 million in credit advances for certain inventory purchases, which are limited by accounts receivable and inventory qualifications, and the value of certain real estate collateral. The Henry's Facility matures in February 2026, the AMCON Facility matures in June 2027 and the Team Sledd Facility matures in March 2028, each without a penalty for prepayment. Obligations under the Facilities are collateralized by substantially all of the Company's respective equipment, intangibles, inventories, accounts receivable, and certain real estate. The Facilities each feature an unused commitment fee and springing financial covenants. Borrowings under the Facilities bear interest at either the bank's prime rate or the Secured Overnight Financing Rate ("SOFR"), plus any applicable spreads.

The amount available for use from the Facilities at any given time is subject to a number of factors, including eligible accounts receivable and inventory balances that fluctuate day-to-day, as well as the value of certain real estate collateral. Based on the collateral and loan limits as defined in the Facility agreements, the credit limit of the combined Facilities at June 2024 was \$ 239.2 million, of which \$ 156.9 million was outstanding, leaving \$ 82.3 million available.

The average interest rate of the Facilities was 6.99 % at June 2024. For the nine months ended June 2024, the peak borrowings under the Facilities was \$ 181.8 million, and the average borrowings and average availability under the Facilities was \$ 129.4 million and \$ 80.9 million, respectively.

LONG-TERM DEBT

In addition to the Facilities, the Company also had the following long-term debt obligations at June 2024 and September 2023.

	June 2024	September 2023
Note payable, interest payable at a fixed rate of 4.10 % with monthly installments of principal and interest of \$ 53,361 through June 2033 with remaining principal due July 2033, collateralized by Team Sledd's principal office and warehouse	4,849,552	5,174,188
Note payable, interest payable at a fixed rate of 3.25 % with monthly installments of principal and interest of \$ 17,016 through August 2034 with remaining principal due September 2034, collateralized by Team Sledd's principal office and warehouse	1,783,307	1,891,638
Note payable with monthly installments of principal and interest of \$ 7,934 through February 2025 with remaining principal due March 2025, and an effective variable rate of 7.28 % at June 2024, collateralized by certain of Team Sledd's equipment	216,827	288,237
Note payable, interest payable at a fixed rate of 6.04 % with monthly installments of principal and interest of \$ 130,036 through February 2028, collateralized by certain of Henry's equipment	5,120,560	6,276,441
Unsecured note payable, interest payable at a fixed rate of 5.50 % with quarterly installments of principal and interest of \$ 727,741 through February 2027	7,382,259	—
Unsecured note payable, interest payable at a fixed rate of 5.75 % with quarterly installments of principal and interest of \$ 225,761 through April 2029	3,900,000	—
	23,252,505	13,630,504
Less current maturities	(5,335,127)	(1,955,065)
	<u>\$ 17,917,378</u>	<u>\$ 11,675,439</u>

The aggregate minimum principal maturities of the long-term debt for each of the next five fiscal years are as follows:

Fiscal Year Ending	
2024 (1)	\$ 1,281,540
2025	5,398,998
2026	5,497,913
2027	4,340,960
2028	2,154,577
2029 and thereafter	4,578,517
	<u>\$ 23,252,505</u>

(1) Represents payments for the remaining three months of Fiscal 2024.

Cross Default and Co-Terminus Provisions

Team Sledd's three notes payable and the Team Sledd Facility contain cross default provisions. The Henry's note payable and the Henry's Facility contain cross default provisions. There were no such cross defaults for either Team Sledd or Henry's at June 2024. Additionally, the Team Sledd Facility and the Henry's Facility are non-recourse to AMCON Distributing Company, are not guaranteed by AMCON Distributing Company and have no cross default provisions applicable to AMCON Distributing Company. The Company and its subsidiaries, including Team Sledd and Henry's, were in compliance with all of the financial covenants under the respective Facilities at June 2024.

Other

The Company has issued letters of credit totaling \$ 2.4 million to its workers' compensation insurance carriers as part of its self-insured loss control program.

8. INCOME TAXES

The change in the Company's effective income tax rate for the three- and nine-month periods ended June 2024 as compared to the respective prior year periods was primarily related to non-deductible compensation expense in relation to the amount of income from operations before income tax expense and variances in the average effective state income tax rates between the comparative periods.

9. FAIR VALUE DISCLOSURES

Mandatorily Redeemable Non-Controlling Interest

Mandatorily redeemable non-controlling interest ("MRNCI") recorded on the Company's condensed consolidated balance sheets represents the fair value of the non-controlling interest in the Company's strategic investment in Team Sledd. During April 2024, Team Sledd redeemed certain membership interests from its non-controlling interest, which increased the Company's ownership interest to approximately 76 % as of June 2024. The Company owned approximately 64 % of Team Sledd as of September 2023. The Company has elected to present the MRNCI liability at fair value under ASC 825 – *Financial Instruments* as it believes this best represents the potential future liability and cash flows. As such, the MRNCI balance at June 2024 represents the fair value of the remaining future membership interest redemptions and other amounts due to noncontrolling interest holders through April 2026. The Company calculates the estimated fair value of the MRNCI based on a discounted cash flow valuation technique using the best information available at the reporting date, and records changes in the fair value of the MRNCI as a component of other expense (income) in the condensed consolidated statements of operations. The Company estimates the probability and timing of future redemptions and earnings of Team Sledd based on management's knowledge and assumptions of certain events as of each reporting date, including the timing of any future redemptions and an appropriate discount rate. At June 2024, the difference between the contractual amount due under the MRNCI and the fair value was approximately \$ 0.7 million. The MRNCI is classified as Level 3 because of the Company's reliance on unobservable assumptions.

The following table presents changes in the fair value of the MRNCI since September 2023:

Fair value of MRNCI as of September 2023	\$ 9,490,831
Redemption of non-controlling interests	(1,812,558)
Distributions to non-controlling interest	(256,599)
Change in fair value	727,457
Fair value of MRNCI as of June 2024	\$ 8,149,131
Less current portion at fair value	(1,651,608)
	<u>\$ 6,497,523</u>

Contingent Consideration

As described in Note 2, a portion of the consideration paid in the acquisition of Burklund was in the form of contingent consideration of up to \$ 3.0 million in cash that could be payable in two installments on the one-year and two-year anniversaries of the acquisition date based on certain sales thresholds. In accordance with ASC 805, the Company recorded the contingent consideration at fair value as of the acquisition date and re-measures the liability at each reporting period. The Company calculates the estimated fair value of the contingent consideration based on a discounted cash flow valuation technique using the best information available at the reporting date, and records changes in the fair value of the contingent consideration in selling, general and administrative expenses in the condensed consolidated statements of operations. The short-term and long-term portions of the contingent consideration are recorded in accrued expenses and other long-term liabilities, respectively, on the condensed consolidated balance sheets. At each reporting date, the Company reviews certain inputs, including sales thresholds and an appropriate discount rate, based on management's knowledge and assumptions of certain events. At June 2024, the difference between the estimated amount due under the contingent consideration arrangement and the fair value was approximately \$ 0.3 million. The contingent consideration liability is classified as Level 3 because of the Company's reliance on unobservable assumptions.

The following table presents changes in the fair value of the contingent consideration:

Fair value of contingent consideration at acquisition	\$ 1,578,444
Change in fair value	45,362
Fair value of contingent consideration as of June 2024	\$ 1,623,806
Less current portion at fair value	(803,702)
	<u>\$ 820,104</u>

10. BUSINESS SEGMENTS

The Company has two reportable business segments: the wholesale distribution of consumer products (the Wholesale Segment), and the retail sale of health and natural food products (the Retail Segment). The aggregation of the Company's business operations into these business segments was based on a range of considerations, including but not limited to the characteristics of each business, similarities in the nature and type of products sold, customer classes, methods used to sell the products and economic profiles. Included in the "Other" column are intercompany eliminations and assets held and charges incurred and income earned by our holding company. The segments are evaluated on revenues, gross margins, operating income (loss), and income (loss) from operations before taxes.

	Wholesale Segment	Retail Segment	Other	Consolidated
THREE MONTHS ENDED JUNE 2024				
External revenue:				
Cigarettes	\$ 440,843,958	\$ —	\$ —	\$ 440,843,958
Tobacco	130,898,477	—	—	130,898,477
Confectionery	48,595,576	—	—	48,595,576
Health food	—	10,195,162	—	10,195,162
Foodservice & other	87,319,120	—	—	87,319,120
Total external revenue	707,657,131	10,195,162	—	717,852,293
Depreciation	2,041,507	239,226	—	2,280,733
Amortization	134,425	—	—	134,425
Operating income (loss)	9,333,724	(65,363)	(3,645,741)	5,622,620
Interest expense	—	—	2,903,925	2,903,925
Income (loss) from operations before taxes	8,994,641	(40,702)	(6,549,665)	2,404,274
Total assets	382,254,911	17,098,132	1,250,912	400,603,955
Capital expenditures	4,959,809	664,555	—	5,624,364

	Wholesale Segment	Retail Segment	Other	Consolidated
THREE MONTHS ENDED JUNE 2023				
External revenue:				
Cigarettes	\$ 429,431,319	\$ —	\$ —	\$ 429,431,319
Tobacco	124,894,734	—	—	124,894,734
Confectionery	46,624,371	—	—	46,624,371
Health food	—	10,745,108	—	10,745,108
Foodservice & other	84,793,895	—	—	84,793,895
Total external revenue	685,744,319	10,745,108	—	696,489,427
Depreciation	1,690,452	278,552	—	1,969,004
Amortization	134,425	—	—	134,425
Operating income (loss)	11,772,692	(297,795)	(3,564,070)	7,910,827
Interest expense	—	—	2,385,842	2,385,842
Income (loss) from operations before taxes	11,148,619	559,473	(5,949,913)	5,758,179
Total assets	349,564,773	18,008,597	1,133,985	368,707,355
Capital expenditures	5,082,997	405,694	—	5,488,691

	Wholesale Segment	Retail Segment	Other	Consolidated
NINE MONTHS ENDED JUNE 2024				
External revenue:				
Cigarettes	\$ 1,204,391,205	\$ —	\$ —	\$ 1,204,391,205
Tobacco	367,082,329	—	—	367,082,329
Confectionery	126,501,145	—	—	126,501,145
Health food	—	32,108,920	—	32,108,920
Foodservice & other	234,605,074	—	—	234,605,074
Total external revenue	1,932,579,753	32,108,920	—	1,964,688,673
Depreciation	5,838,096	682,344	—	6,520,440
Amortization	403,276	—	—	403,276
Operating income (loss)	22,117,203	374,883	(9,702,725)	12,789,361
Interest expense	—	—	7,463,175	7,463,175
Income (loss) from operations before taxes	21,612,902	984,776	(17,165,899)	5,431,779
Total assets	382,254,911	17,098,132	1,250,912	400,603,955
Capital expenditures (1)	22,170,916	1,690,218	—	23,861,134

(1) Includes \$ 10.0 million purchase of a distribution facility in Colorado City, Colorado.

	Wholesale Segment	Retail Segment	Other	Consolidated
NINE MONTHS ENDED JUNE 2023				
External revenue:				
Cigarettes	\$ 1,161,352,954	\$ —	\$ —	\$ 1,161,352,954
Tobacco	339,356,268	—	—	339,356,268
Confectionery	115,820,426	—	—	115,820,426
Health food	—	32,354,992	—	32,354,992
Foodservice & other	198,588,142	—	—	198,588,142
Total external revenue	1,815,117,790	32,354,992	—	1,847,472,782
Depreciation	3,884,128	817,188	—	4,701,316
Amortization	280,752	—	—	280,752
Operating income (loss)	28,934,860	(392,963)	(9,783,740)	18,758,157
Interest expense	—	—	6,249,540	6,249,540
Income (loss) from operations before taxes	28,321,283	514,952	(16,033,281)	12,802,954
Total assets	349,564,773	18,008,597	1,133,985	368,707,355
Capital expenditures	7,499,029	791,468	—	8,290,497

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

BUSINESS UPDATE

Our business continues to be impacted by macroeconomic factors and certain manufacturer supply chain limitations. The cumulative effect of sustained inflation across various consumer product categories has impacted discretionary spending and the related retail level demand for the convenience store customers we serve. These same inflationary pressures have also increased our operating costs, particularly as it relates to labor, equipment, insurance, interest, and the cost of the products we sell.

We continue to closely monitor regulatory actions and proposals from federal and state governmental and regulatory bodies, including the United States Food and Drug Administration ("FDA"), which is evaluating the possible prohibition and/or limitations on the sale of certain cigarette, e-cigarette, tobacco, and vaping products, including menthol cigarettes. If such further regulations or further product sale limitations were to be implemented, they may limit the range of products we are able to sell in related product categories and decrease overall consumer demand. Any such changes may negatively impact our revenues, gross margins, and financial results.

The Company continues to make targeted investments in conjunction with its long-term growth strategy. We continue to build out our recently purchased 250,000 square foot distribution facility in Colorado City, Colorado, which will play a central role in the Company's long-term geographic expansion initiatives. In addition, work continues on the completion of the Company's new 175,000 square foot distribution facility located in Springfield, Missouri. This new facility will enhance our foodservice capabilities in that region.

As previously disclosed, in early April 2024 the Company closed on its acquisition of Burklund Distributors, Inc. ("Burklund") headquartered in East Peoria, Illinois and in late June 2024 closed on its acquisition of Richmond Master Distributors, Inc. ("Richmond Master") headquartered in South Bend, Indiana, purchasing substantially all of the net operating assets of each company. These acquisitions will expand the Company's regional footprint and provide customers with an enhanced range of products and services over time.

Finally, in June 2024, the Company opened a new retail store under the Chamberlin's Natural Foods banner in Lakewood Ranch, Florida.

FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q, including the Management's Discussion and Analysis of Financial Condition and Results of Operations and other sections, contains forward-looking statements that are subject to risks and uncertainties and reflect management's current beliefs and estimates of future economic circumstances, industry conditions, Company performance and financial results. Forward-looking statements include information concerning the possible or assumed future results of operations of the Company and those statements preceded by, followed by or that include the words "future," "position," "anticipate(s)," "expect(s)," "believe(s)," "see," "plan," "further improve," "outlook," "should" or similar expressions. For these statements, we claim the protection of the safe harbor for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995. Forward-looking statements are not guarantees of future performance or results. They involve risks, uncertainties and assumptions.

It should be understood that the following important factors, in addition to those discussed elsewhere in this document, could affect the future results of the Company and could cause those results to differ materially from those expressed in our forward-looking statements:

- risks associated with all forms of insurance renewals and the risk that the Company may not be able to renew various insurance with adequate levels of coverage, at favorable rates, or obtain insurance at all based upon market conditions within the insurance industry and/or because of the industry in which the Company operates,
- risks associated with unrest in certain global regions which could further disrupt world supply chains, manufacturing centers, and shipping routes, impacting commodity/product availability and/or cost, as well as consumer demand trends,

- risks associated with higher interest rates or prolonged periods of higher interest rates and the related impact on demand, customer credit risk, profitability and cash flows for both the Company and its customer base, particularly as it relates to variable interest rate borrowings, as well as the risk that such borrowings may not be renewed in the future on favorable terms or at all,
- risks associated with any systemic pressures in the banking system, particularly as they relate to customer credit risk and any resulting impact on our cash flow and our ability to collect on our receivables,
- risks associated with an inflationary operating environment, particularly as it relates to wages, fuel, interest, commodity prices, and customer credit risk, which impact our operating cost structure and could impact food ingredient costs and demand for many of the products we sell,
- regulations, potential bans, limitations and/or litigation related to the manufacturing, distribution, and sale of certain cigarette, e-cigarette, tobacco, and vaping products imposed by the FDA, state or local governmental agencies, or other parties, including proposed and pending regulations and/or product approvals/authorizations related to the manufacturing, distribution, and sale of certain menthol, vaping, and flavored tobacco products,
- risks associated with the threat or occurrence of epidemics or pandemics (such as COVID-19 or its variants) or other public health issues, including the continued health of our employees and management, the reduced demand for our goods and services or increased credit risk from customer credit defaults resulting from an economic downturn,
- risks associated with the imposition of governmental orders restricting our operations and the operations of our suppliers and customers, in particular, disruptions to our supply chain or our ability to procure products or fulfill orders due to labor shortages in our warehouse operations,
- risks associated with the Company's business model which experienced both higher sales volumes and labor costs during the COVID-19 pandemic, and the risk of sales returning to pre-pandemic levels without the Company being able to offset increases in its cost structure,
- risks associated with the acquisition of assets, new businesses or equity investments by either of our business segments including, but not limited to, risks associated with consummating such transactions on expected terms or timing, purchase price and business valuation and recording risks, and risks related to the assumption of certain liabilities or obligations,
- risks associated with the integration of new businesses or equity investments by either of our business segments including, but not limited to, risks associated with vendor and customer retention, technology integration, and the potential loss of any key management personnel or employees,
- increasing competition and market conditions in our wholesale and retail health food businesses and any associated impact on the carrying value and any potential impairment of assets (including intangible assets) within those businesses,
- risk that our repositioning strategy for our retail business will not be successful,
- risks associated with opening new retail stores,
- risks to our brick and mortar retail business and potentially to our wholesale distribution business if online shopping formats such as Amazon™ continue to grow in popularity and further disrupt traditional sales channels,
- the potential impact that ongoing, decreasing, or changing trade tariff and trade policies may have on our product costs or on consumer disposable income and demand,
- increasing product and operational costs resulting from ongoing supply chain disruptions, an intensely competitive labor market with a limited pool of qualified workers, and higher incremental costs associated with the handling and transportation of certain product categories such as foodservice,

- increases in state and federal excise taxes on cigarette and tobacco products and the potential impact on demand, particularly as it relates to current legislation under consideration which could significantly increase such taxes,
- risks associated with disruptions to our technology systems or those of third parties upon which we rely, including security breaches, cyber and ransomware attacks, malware, or other methods by which such information systems could or may have been compromised or impacted,
- increases in inventory carrying costs and customer credit risks,
- changes in pricing strategies and/or promotional/incentive programs offered by cigarette and tobacco manufacturers,
- changing demand for the Company's products, particularly cigarette, tobacco and vaping products,
- risks that product manufacturers may begin selling directly to convenience stores and bypass wholesale distributors,
- changes in laws and regulations and ongoing compliance related to health care and associated insurance,
- increasing health care costs for both the Company and consumers and its potential impact on discretionary consumer spending,
- decreased availability of capital resources,
- domestic regulatory and legislative risks,
- poor weather conditions, and the adverse effects of climate change,
- consolidation trends within the convenience store, wholesale distribution, and retail health food industries,
- risks associated with labor disputes (strikes), natural disasters, domestic/political unrest and incidents of violence, or any restrictions, regulations, or security measures implemented by governmental bodies in response to these items, and
- other risks over which the Company has little or no control, and any other factors not identified herein.

Changes in these factors could result in significantly different results. Consequently, future results may differ from management's expectations. Moreover, past financial performance should not be considered a reliable indicator of future performance. Any forward-looking statement contained herein is made as of the date of this document. Except as required by law, the Company undertakes no obligation to publicly update or correct any of these forward-looking statements in the future to reflect changed assumptions, the occurrence of material events or changes in future operating results, financial conditions or business over time.

CRITICAL ACCOUNTING ESTIMATES

Certain accounting estimates used in the preparation of the Company's condensed consolidated unaudited financial statements ("financial statements") require us to make judgments and estimates and the financial results we report may vary depending on how we make these judgments and estimates. Our critical accounting estimates are set forth in our annual report on Form 10-K for the fiscal year ended September 30, 2023, as filed with the Securities and Exchange Commission. Other than the adoption of ASU 2016-13 as described in Note 1 of Part I, Item 1 of this quarterly report on Form 10-Q, there have been no significant changes with respect to these estimates and related policies during the nine months ended June 2024.

THIRD FISCAL QUARTER 2024 (Q3 2024)

The following discussion and analysis includes the Company's results of operations for the three and nine months ended June 2024 and June 2023:

Wholesale Segment

Our Wholesale Segment is one of the largest wholesale distributors in the United States, serving approximately 7,900 retail outlets including convenience stores, grocery stores, liquor stores, drug stores, and tobacco shops. We currently distribute over 20,000 different consumer products, including cigarettes and tobacco products, candy and other confectionery products, beverages, groceries, paper products, health and beauty care products, frozen and refrigerated products and institutional foodservice products. Convenience stores represent our largest customer category. In December 2023, Convenience Store News ranked us as the sixth (6th) largest convenience store distributor in the United States based on annual sales.

Our Wholesale Segment offers retailers the ability to take advantage of manufacturer- and Company-sponsored sales and marketing programs, merchandising and product category management services, and the use of information systems and data services that are focused on minimizing retailers' investment in inventory, while seeking to maximize their sales and profits. In addition, our wholesale distribution capabilities provide valuable services to both manufacturers of consumer products and convenience retailers. Manufacturers benefit from our broad retail coverage, inventory management, efficiency in processing small orders, and frequency of deliveries. Convenience retailers benefit from our distribution capabilities by gaining access to a broad product line, inventory optimization and merchandising expertise, information systems, and accessing trade credit.

Our Wholesale Segment operates 13 distribution centers located in Colorado, Illinois, Indiana, Minnesota, Missouri, Nebraska, North Dakota, South Dakota, Tennessee and West Virginia. These distribution centers, combined with cross-dock facilities, include approximately 1.7 million square feet of permanent floor space. Our principal suppliers include Altria, RJ Reynolds, ITG Brands, Hershey, Kellanova, Kraft Heinz, and Mars Wrigley. We also market private label lines of water, candy products, batteries, and other products. We do not maintain any long-term purchase contracts with our suppliers.

Retail Segment

Our Retail Segment, through our *Healthy Edge Retail Group* subsidiary, is a specialty retailer of natural/organic groceries and dietary supplements which focuses on providing high quality products at affordable prices, with an exceptional level of customer service and nutritional consultation. All of the products carried in our stores must meet strict quality and ingredient guidelines, and include offerings such as gluten-free and antibiotic-free grocery and meat products, as well as products containing no artificial colors, flavors, preservatives, or partially hydrogenated oils. We design our retail sites in an efficient and flexible small-store format, which emphasizes a high energy and shopper-friendly environment.

We operate within the natural products retail industry, which is a subset of the United States grocery industry. This industry includes conventional, natural, gourmet and specialty food markets, mass and discount retailers, warehouse clubs, health food stores, dietary supplement retailers, drug stores, farmers markets, mail order and online retailers, and multi-level marketers.

Our Retail Segment operates 15 retail health food stores as Chamberlin's Natural Foods, Akin's Natural Foods, and Earth Origins Market. These stores carry over 36,000 different nationally and regionally branded and private label products including high-quality natural, organic, and specialty foods consisting of produce, baked goods, frozen foods, nutritional supplements, personal care items, and general merchandise.

RESULTS OF OPERATIONS – THREE MONTHS ENDED JUNE:

	2024	2023	Incr (Decr)	% Change
CONSOLIDATED:				
Sales (1)	\$ 717,852,293	\$ 696,489,427	\$ 21,362,866	3.1
Cost of sales	669,893,539	649,623,651	20,269,888	3.1
Gross profit	47,958,754	46,865,776	1,092,978	2.3
Gross profit percentage	6.7 %	6.7 %		
Operating expense	\$ 42,336,134	\$ 38,954,949	\$ 3,381,185	8.7
Operating income	5,622,620	7,910,827	(2,288,207)	(28.9)
Interest expense	2,903,925	2,385,842	518,083	21.7
Change in fair value of mandatorily redeemable non-controlling interest	393,324	698,571	(305,247)	(43.7)
Income tax expense	914,875	1,813,800	(898,925)	(49.6)
Net income available to common shareholders	1,489,399	3,944,379	(2,454,980)	(62.2)
BUSINESS SEGMENTS:				
Wholesale				
Sales	\$ 707,657,131	\$ 685,744,319	\$ 21,912,812	3.2
Gross profit	44,269,742	43,093,210	1,176,532	2.7
Gross profit percentage	6.3 %	6.3 %		
Retail				
Sales	\$ 10,195,162	\$ 10,745,108	\$ (549,946)	(5.1)
Gross profit	3,689,012	3,772,566	(83,554)	(2.2)
Gross profit percentage	36.2 %	35.1 %		

(1) Sales are reported net of costs associated with incentives provided to retailers. These incentives totaled \$9.8 million in Q3 2024 and \$10.9 million in Q3 2023.

SALES

Changes in sales are primarily driven by:

- (i) changes to selling prices, which are largely controlled by our product suppliers, and excise taxes imposed on cigarettes and tobacco products by various states;
- (ii) changes in the volume and mix of products sold to our customers, either due to a change in purchasing patterns resulting from shifting consumer preferences or the fluctuation in the comparable number of business days in our reporting period; and
- (iii) acquisitions.

SALES – Q3 2024 vs. Q3 2023

Sales in our Wholesale Segment increased \$21.9 million during Q3 2024 as compared to Q3 2023. Significant items impacting sales during Q3 2024 included increases of \$35.3 million and \$1.7 million related to the respective acquisitions of Burklund and Richmond Master during Q3 2024 and a \$32.1 million increase in sales related to price increases implemented by cigarette manufacturers, partially offset by a \$45.7 million decrease in sales related to the volume and mix of cigarette cartons sold, and a \$1.5 million decrease in sales related to the volume and mix of products in our tobacco, confectionery, foodservice, and other categories ("Other Products"). Sales in our Retail Segment decreased \$0.5 million during Q3 2024 as compared to Q3 2023. This decrease was due to approximately \$1.7 million related to the closure of four stores between the comparative periods, partially offset by a \$0.6 million increase related to the re-opening of our Port Charlotte store that was damaged during Hurricane Ian, a \$0.5 million increase related to higher sales volumes in our existing stores and a \$0.1 million increase related to the opening of our new Lakewood Ranch store.

GROSS PROFIT – Q3 2024 vs. Q3 2023

Our gross profit does not include fulfillment costs and costs related to the distribution network, which are included in selling, general and administrative costs, and may not be comparable to those of other entities. Some entities may classify such costs as a component of cost of sales. Cost of sales, a component used in determining gross profit, for the wholesale and retail segments includes the cost of products purchased from manufacturers, less incentives we receive which are netted against such costs.

Gross profit in our Wholesale Segment increased \$1.2 million during Q3 2024 as compared to Q3 2023. Significant items impacting gross profit during Q3 2024 included increases of \$1.8 million and \$0.1 million related to the respective acquisitions of Burklund and Richmond Master during Q3 2024, a \$0.9 million increase in gross profit due to the timing and related benefits of cigarette manufacturer price increases, partially offset by a \$1.5 million decrease in gross profit related to the mix of volumes and promotions in our Other Products category and a \$0.1 million decrease in gross profit related to the volume and mix of cigarette cartons sold between the comparative periods. Gross profit in our Retail Segment decreased approximately \$0.1 million during Q3 2024 as compared to Q3 2023. This change was primarily related to a \$0.6 million decrease related to the closure of four stores between the comparative periods, partially offset by a \$0.2 million increase in realized margins in our existing stores, a \$0.2 million increase related to the re-opening of our Port Charlotte store that was damaged during Hurricane Ian and a \$0.1 million increase related to the opening of our new Lakewood Ranch store.

OPERATING EXPENSE – Q3 2024 vs. Q3 2023

Operating expense includes selling, general and administrative expenses and depreciation and amortization. Selling, general, and administrative expenses primarily consist of costs related to our sales, warehouse, delivery and administrative departments, including purchasing and receiving costs, warehousing costs and costs of picking and loading customer orders. Our most significant expenses relate to costs associated with employees, facility and equipment leases, transportation, fuel, and insurance. Our Q3 2024 operating expenses increased \$3.4 million as compared to Q3 2023. Significant items impacting operating expenses during Q3 2024 included increases of \$1.7 million and \$0.1 million related to the respective acquisitions of Burklund and Richmond Master during Q3 2024, a \$0.9 million increase related to employee compensation and benefit costs, a \$0.6 million increase in insurance costs and a \$0.4 million increase in other Wholesale Segment operating costs, partially offset by a \$0.3 million decrease in operating expense costs in our Retail Segment. The decrease in our Retail Segment was primarily due to a \$0.8 million decrease related to the closure of four stores between the comparative periods, partially offset by an increase of \$0.2 million in our existing stores, a \$0.2 million increase related to the re-opening of our Port Charlotte store that was damaged during Hurricane Ian, and a \$0.1 million increase related to the opening of our new Lakewood Ranch store.

INTEREST EXPENSE – Q3 2024 vs. Q3 2023

Interest expense increased \$0.5 million in Q3 2024 as compared to Q3 2023, primarily related to higher interest rates, increased capital expenditures, and higher outstanding debt balances in the current period related to the acquisitions of Burklund and Richmond Master in Q3 2024.

OTHER INCOME – Q3 2024 vs. Q3 2023

The change in other income between the comparative periods was primarily related to an insurance recovery in the prior year period.

INCOME TAX EXPENSE – Q3 2024 vs. Q3 2023

The change in the Q3 2024 income tax rate as compared to Q3 2023 was primarily related to non-deductible compensation expense in relation to the amount of income from operations before income tax expense and variances in the average effective state income tax rates between the comparative periods.

RESULTS OF OPERATIONS – NINE MONTHS ENDED JUNE:

	2024	2023	Incr (Decr)	% Change
CONSOLIDATED:				
Sales (1)	\$ 1,964,688,673	\$ 1,847,472,782	\$ 117,215,891	6.3
Cost of sales	1,831,118,129	1,724,504,862	106,613,267	6.2
Gross profit	133,570,544	122,967,920	10,602,624	8.6
Gross profit percentage	6.8 %	6.7 %		
Operating expense	\$ 120,781,183	\$ 104,209,763	\$ 16,571,420	15.9
Operating income	12,789,361	18,758,157	(5,968,796)	(31.8)
Interest expense	7,463,175	6,249,540	1,213,635	19.4
Change in fair value of mandatorily redeemable non-controlling interest	727,457	864,684	(137,227)	(15.9)
Income tax expense	2,331,875	4,164,000	(1,832,125)	(44.0)
Net income available to common shareholders	3,099,904	8,638,954	(5,539,050)	(64.1)
BUSINESS SEGMENTS:				
Wholesale				
Sales	\$ 1,932,579,753	\$ 1,815,117,790	\$ 117,461,963	6.5
Gross profit	121,778,810	111,464,919	10,313,891	9.3
Gross profit percentage	6.3 %	6.1 %		
Retail				
Sales	\$ 32,108,920	\$ 32,354,992	\$ (246,072)	(0.8)
Gross profit	11,791,734	11,503,001	288,733	2.5
Gross profit percentage	36.7 %	35.6 %		

- (1) Sales are reported net of costs associated with incentives provided to retailers. These incentives totaled \$30.7 million for the nine months ended June 2024 and \$30.1 million for the nine months ended June 2023.

SALES – Nine months ended June 2024

Sales in our Wholesale Segment increased \$117.5 million during the nine months ended June 2024 as compared to the same prior year period. Significant items impacting sales during the period included a \$103.1 million increase in sales related to the acquisition of Henry's during Q2 2023, increases of \$35.3 million and \$1.7 million related to the respective acquisitions of Burklund and Richmond Master during Q3 2024, a \$84.6 million increase in sales related to price increases implemented by cigarette manufacturers, and a \$2.9 million increase in sales related to the volume and mix of products in our Other Products category, partially offset by a \$110.1 million decrease in sales related to the volume and mix of cigarette cartons sold. Sales in our Retail Segment decreased \$0.2 million during the nine months ended June 2024 as compared to the same prior year period. This decrease was due to approximately \$4.4 million related to the closure of five stores between the comparative periods, partially offset by increases of \$2.1 million related to the re-opening of our Port Charlotte store that was damaged during Hurricane Ian, \$2.0 million related to higher sales volumes in our existing stores and \$0.1 million related to the opening of our new Lakewood Ranch store.

GROSS PROFIT – Nine months ended June 2024

Gross profit in our Wholesale Segment increased \$10.3 million for the nine months ended June 2024 as compared to the same prior year period. Significant items impacting gross profit during the period included a \$11.9 million increase in gross profit related to the acquisition of Henry's in Q2 2023, increases of \$1.8 million and \$0.1 million related to the respective acquisitions of Burklund and Richmond Master during Q3 2024, and a \$0.2 million increase in gross profit due to the timing and related benefits of cigarette manufacturer price increases, partially offset by a \$2.8 million decrease in gross profit related to the mix of volumes and promotions in our Other Products category and a \$0.9 million decrease in gross profit related to the volume and mix of cigarette cartons sold between the comparative periods. Gross profit in our Retail Segment increased approximately \$0.3 million for the nine months ended June 2024 as compared to the same prior year period. This change was primarily related to a \$1.0 million increase in realized margins in our existing stores, a \$0.7

million increase related to the re-opening of our Port Charlotte store that was damaged during Hurricane Ian, and a \$0.1 million increase related to the opening of our new Lakewood Ranch store, partially offset by a \$1.5 million decrease related to the closure of five stores between the comparative periods.

OPERATING EXPENSE – Nine months ended June 2024

Operating expenses increased \$16.6 million during the nine months ended June 2024 as compared to the same prior year period. Significant items impacting operating expenses during the period included a \$10.6 million increase in operating expenses related to the acquisition of Henry's during Q2 2023, increases of \$1.7 million and \$0.1 million related to the respective acquisitions of Burklund and Richmond Master during Q3 2024, a \$3.2 million increase related to employee compensation and benefit costs, a \$1.2 million increase in insurance costs, and a \$0.3 million increase in other Wholesale Segment operating expenses, partially offset by a \$0.5 million decrease in operating expense costs in our Retail Segment. The decrease in our Retail Segment was primarily due to a \$2.0 million decrease related to the closure of five stores between the comparative periods, partially offset by an increase of \$0.9 million in our existing stores, a \$0.5 million increase related to the re-opening of our Port Charlotte store that was damaged during Hurricane Ian and a \$0.1 million increase related to the opening of our new Lakewood Ranch store.

INTEREST EXPENSE – Nine months ended June 2024

Interest expense increased \$1.2 million for the nine months ended June 2024 as compared to the same prior year period, primarily related to higher interest rates, increased capital expenditures, and higher outstanding debt balances in the current period related to the acquisitions of Burklund and Richmond Master in Q3 2024 and the acquisition of Henry's in Q2 2023.

OTHER INCOME – Nine months ended June 2024

The change in other income was primarily related to differences in the amounts of insurance recoveries between the comparative periods.

INCOME TAX EXPENSE – Nine months ended June 2024

The change in the Company's effective tax rate during the nine-month period ended June 2024 as compared to the respective prior year period was primarily related to non-deductible compensation expense in relation to the amount of income from operations before income tax expense and variances in the average effective state income tax rates between the comparative periods.

LIQUIDITY AND CAPITAL RESOURCES

Overview

The Company's variability in cash flows from operating activities is dependent on the timing of inventory purchases and seasonal fluctuations. For example, periodically we have inventory "buy-in" opportunities which offer more favorable pricing terms. As a result, we may have to hold inventory for a period longer than the payment terms. This generates a cash outflow from operating activities that we expect to reverse in later periods. Additionally, during our peak time of operations in the warm weather months, we generally carry higher amounts of inventory to ensure high fill rates and customer satisfaction.

The Company primarily finances its operations through three credit facility agreements (a) a facility that is an obligation of AMCON Distributing Company (the "AMCON Facility"), (b) a facility that is an obligation of Team Sledd, LLC ("Team Sledd" and, the "Team Sledd Facility") and (c) a facility that is the obligation of Henry's (the "Henry's Facility") (collectively, the "Facilities") and long-term debt agreements with banks. The Team Sledd Facility and the Henry's Facility are non-recourse to AMCON Distributing Company, are not guaranteed by AMCON Distributing Company and have no cross default provisions applicable to AMCON Distributing Company.

At June 2024, the Facilities had a total combined borrowing capacity of \$300.0 million, which includes provisions for up to \$30.0 million in credit advances for certain inventory purchases, which are limited by accounts receivable and inventory

qualifications, and the value of certain real estate collateral. The Henry's Facility matures in February 2026, the AMCON Facility matures in June 2027, and the Team Sledd Facility matures in March 2028, each without a penalty for prepayment. Obligations under the Facilities are collateralized by substantially all of the Company's respective equipment, intangibles, inventories, accounts receivable, and certain real estate. The Facilities each feature an unused commitment fee and springing financial covenants. Borrowings under the Facilities bear interest at either the bank's prime rate or the Secured Overnight Financing Rate ("SOFR"), plus any applicable spreads.

The amount available for use from the Facilities at any given time is subject to a number of factors, including eligible accounts receivable and inventory balances that fluctuate day-to-day, as well as the value of certain real estate collateral. Based on the collateral and loan limits as defined in the Facility agreements, the credit limit of the combined Facilities at June 2024 was \$239.2 million, of which \$156.9 million was outstanding, leaving \$82.3 million available.

The average interest rate of the Facilities was 6.99% at June 2024. For the nine months ended June 2024, the peak borrowings under the Facilities was \$181.8 million, and the average borrowings and average availability under the Facilities was \$129.4 million and \$80.9 million, respectively.

Cross Default and Co-Terminus Provisions

Team Sledd's three notes payable and the Team Sledd Facility contain cross default provisions. The Henry's note payable and the Henry's Facility contain cross default provisions. There were no such cross defaults for either Team Sledd or Henry's at June 2024. Additionally, the Team Sledd Facility and the Henry's Facility are non-recourse to AMCON Distributing Company, are not guaranteed by AMCON Distributing Company and have no cross default provisions applicable to AMCON Distributing Company. The Company and its subsidiaries, including Team Sledd and Henry's, were in compliance with all of the financial covenants under the respective Facilities at June 2024.

Dividend Payments

The Company paid cash dividends on its common stock totaling \$0.1 million and \$0.5 million for the three- and nine-month periods ended June 2024, respectively, and \$0.1 million and \$3.4 million for the three- and nine-month periods ended June 2023, respectively.

Other

The Company has issued letters of credit totaling \$2.4 million to its workers' compensation insurance carriers as part of its self-insured loss control program.

Off-Balance Sheet Arrangements

The Company does not have any off-balance sheet arrangements.

Liquidity Risk

The Company's liquidity position is significantly influenced by its ability to maintain sufficient levels of working capital. For our Company and our industry in general, customer credit risk and ongoing access to bank credit heavily influence liquidity positions.

The Company does not currently hedge its exposure to interest rate risk or fuel costs. Accordingly, significant price movements in these areas can and do impact the Company's profitability.

While the Company believes its liquidity position going forward will be adequate to sustain operations in both the short- and long-term, a precipitous change in operating environment could materially impact the Company's future revenue streams as well as its ability to collect on customer accounts receivable or secure bank credit.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

Not applicable.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed in company reports filed or submitted under the Securities Exchange Act of 1934 (the "Exchange Act") is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's ("SEC") rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in company reports filed or submitted under the Exchange Act is accumulated and communicated to management, including our principal executive officer and principal financial officer, as appropriate to allow timely decisions regarding required disclosure.

As required by Rules 13a-15(b) and 15d-15(b) under the Exchange Act, an evaluation of the effectiveness of our disclosure controls and procedures as of June 30, 2024 was made under the supervision and with the participation of our senior management, including our principal executive officer and principal financial officer. Based upon that evaluation, our principal executive officer and principal financial officer concluded that our disclosure controls and procedures were effective as of the end of the period covered by this report.

Limitations on Effectiveness of Controls

Our management, including our Chief Executive Officer and Chief Financial Officer, do not expect that our disclosure controls and procedures will prevent all errors and fraud. In designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable, not absolute, assurance of achieving the desired control objectives. Further, the design of a control system must reflect the fact that there are resource constraints, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management's override of the control.

The design of any system of controls is also based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions. Over time, controls may become inadequate because of changes in conditions, or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

Changes in Internal Control Over Financial Reporting

Other than changes implemented related to the consolidation of Burklund and Richmond Master, there were no changes in our internal control over financial reporting that occurred during the fiscal quarter ended June 2024, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II — OTHER INFORMATION

Item 1. Legal Proceedings

None.

Item 1A. Risk Factors

There have been no material changes to the Company's risk factors as previously disclosed in Item 1A "Risk Factors" of the Company's annual report on Form 10-K for the fiscal year ended September 30, 2023.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

During the three months ended June 30, 2024, none of the Company's directors or officers adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement", as each term is defined in Item 408(a) of Regulation S-K.

Item 6. Exhibits

(a) Exhibits

- 10.1 [Consent, Joinder and Tenth Amendment to Second Amended and Restated Loan and Security Agreement, dated April 5, 2024, between AMCON Distributing Company and Bank of America](#)
- 31.1 [Certification by Christopher H. Atayan, Chief Executive Officer and Chairman, pursuant to section 302 of the Sarbanes-Oxley Act](#)
- 31.2 [Certification by Charles J. Schmaderer, Vice President, Chief Financial Officer and Secretary, pursuant to section 302 of the Sarbanes-Oxley Act](#)
- 32.1 [Certification by Christopher H. Atayan, Chief Executive Officer and Chairman, furnished pursuant to section 906 of the Sarbanes-Oxley Act](#)
- 32.2 [Certification by Charles J. Schmaderer, Vice President, Chief Financial Officer and Secretary, furnished pursuant to section 906 of the Sarbanes-Oxley Act](#)
- 101 Interactive Data File (filed herewith electronically)
- 104 Cover Page Interactive Data File – formatted in Inline XBRL and included as Exhibit 101

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMCON DISTRIBUTING COMPANY
(registrant)

Date: July 18, 2024

/s/ Christopher H. Atayan
Christopher H. Atayan,
Chief Executive Officer and Chairman

Date: July 18, 2024

/s/ Charles J. Schmaderer
Charles J. Schmaderer,
Vice President, Chief Financial Officer and Secretary
(Principal Financial and Accounting Officer)

CONSENT, JOINDER AND TENTH AMENDMENT TO
SECOND AMENDED AND RESTATED LOAN AND SECURITY AGREEMENT

THIS CONSENT, JOINDER AND TENTH AMENDMENT TO SECOND AMENDED AND RESTATED LOAN AND SECURITY AGREEMENT (this "Amendment") is dated as of April 5, 2024 among each of **AMCON DISTRIBUTING COMPANY**, a Delaware corporation, having its principal place of business at 7405 Irvington Road, Omaha, Nebraska 68122 ("**AMCON**"), **CHAMBERLIN NATURAL FOODS, INC.**, a Florida corporation, having its principal place of business at 3711 Oleander Way, Suite 1309, Casselberry, Florida 32707 ("**Chamberlin Natural**"), **HEALTH FOOD ASSOCIATES, INC.**, an Oklahoma corporation, having its principal place of business at 7807 East 51st Street, Tulsa, Oklahoma 74145 ("**Health Food**"), **AMCON ACQUISITION CORP.**, a Delaware corporation, having its principal place of business at 7405 Irvington Road, Omaha, Nebraska 68122 ("**AMCON Acquisition**"); **EOM ACQUISITION CORP.**, a Delaware corporation, having its principal place of business at 7807 East 51st Street, Tulsa, Oklahoma 74145 ("**EOM Acquisition**"); **CHARLES WAY LLC**, a Missouri limited liability company, having its principal place of business at 7405 Irvington Road, Omaha, Nebraska 68122 ("**Charles Way**"); **AMCON BISMARCK LAND CO.**, a Delaware corporation, having its principal place of business at 7405 Irvington Road, Omaha, Nebraska 68122 ("**AMCON Bismarck**"); **COLORADO CITY LAND COMPANY, LLC**, a Colorado limited liability company, having its principal place of business at 7405 Irvington Road, Omaha, Nebraska 68122 ("**Colorado City**"; and together with AMCON, Chamberlin Natural, Health Food, AMCON Acquisition, EOM Acquisition, Charles Way and AMCON Bismarck, each a "**Existing Borrower**" and, collectively, the "**Existing Borrowers**"), **PEORIA LAND COMPANY LLC**, an Illinois limited liability company, having its principal place of business at 7405 Irvington Road, Omaha, Nebraska 68122 ("**Peoria Land**" or "**New Borrower**"; and the Existing Borrowers, together with the New Borrower, each a "**Borrower**" and, collectively, the "**Borrowers**"), **BANK OF AMERICA, N.A.**, a national banking association (in its individual capacity, "**BofA**"), as agent (in such capacity as agent, "**Agent**") for itself and all other lenders from time to time a party to the Loan Agreement (as defined below) ("**Lenders**"), with an office located at 110 North Wacker Drive, IL4-110-08-03, Chicago, Illinois 60606, and the Lenders party hereto.

W I T N E S S E T H:

WHEREAS, Existing Borrowers, the Lenders and Agent have entered into that certain Second Amended and Restated Loan and Security Agreement dated as of April 18, 2011, as amended by that certain Consent and First Amendment to Second Amended and Restated Loan and Security Agreement dated as of May 27, 2011, that certain Second Amendment to Second Amended and Restated Loan and Security Agreement dated as of July 16, 2013, that certain Third Amendment to Second Amended and Restated Loan and Security Agreement dated as of November 6, 2017, that certain Fourth Amendment to Second Amended and Restated Loan and Security Agreement dated as of March 20, 2020, that certain Fifth Amendment to Second Amended and Restated Loan and Security Agreement dated as of December 22, 2020, that certain Sixth Amendment to Second Amended and Restated Loan and Security Agreement dated as of December 21, 2021, that certain Seventh Amendment to Second Amended and Restated Loan and Security Agreement dated as of June 30, 2022, that certain Eighth Amendment to Second Amended and Restated Loan and Security Agreement dated as of February 2, 2023 and that certain

Consent, Joinder and Ninth Amendment to Second Amended and Restated Loan and Security Agreement dated as of February 9, 2024 (as may be further amended, restated, supplemented or otherwise modified from time to time, the "**Loan Agreement**") pursuant to which the Lenders agreed to provide certain credit facilities and other financial accommodations to the Borrowers;

WHEREAS, Existing Borrowers have requested that Agent and the Lenders amend the Loan Agreement or provide consent thereunder in order to, among other items, (i) consent to the formation of New Borrower; (ii) New Borrower be added as a "Borrower" under the Loan Agreement and all other Loan Documents; (iii) consent to the Burklund Purchase (as defined below); (iv) consent to the use of up to \$17,000,000 of proceeds of Revolving Loans to acquire substantially all of the assets and certain real property and improvements of Burklund Distributors, Inc., an Illinois corporation ("**Burklund**" or "**Seller**"), in accordance with the terms of that certain Asset Purchase Agreement dated as of March 11, 2024 (the "**Burklund Purchase Agreement**") by and between the Seller and AMCON (such asset acquisition is referred to herein as the "**Burklund Purchase**"), (v) consent to the incurrence of certain additional indebtedness in the principal amount of \$3,900,000 by AMCON payable to Seller, evidenced by that certain unsecured Promissory Note of even date herewith in the original principal amount of \$3,900,000 (the "**Burklund Seller Note**"), and (vi) amend the Loan Agreement in accordance with the terms herein; and

WHEREAS, the Agent and the Lenders are willing to accommodate the Borrowers' requests on the terms and conditions set forth below.

NOW, THEREFORE, for and in consideration of the premises and mutual agreements herein contained and for the purposes of setting forth the terms and conditions of this Amendment, the parties, intending to be bound, hereby agree as follows:

1. Defined Terms; Incorporation of the Loan Agreement. All capitalized terms which are not defined hereunder shall have the same meanings as set forth in the Loan Agreement, and the Loan Agreement, to the extent not inconsistent with this Amendment, is incorporated herein by this reference as though the same were set forth in its entirety. To the extent any terms and provisions of the Loan Agreement are inconsistent with the amendments set forth in Paragraph 3 below, such terms and provisions shall be deemed superseded hereby. Except as specifically set forth herein, the Loan Agreement shall remain in full force and effect and its provisions shall be binding on the parties hereto.

2. Joinder to the Loan Agreement and Loan Documents

(a) The parties hereto agree that New Borrower shall, from and after the date hereof, be deemed a "Borrower" for all purposes of the Loan Agreement and other Loan Documents. Accordingly, New Borrower hereby joins in, assumes and agrees to be bound by all of the conditions, covenants, representations, warranties and other agreements applicable to each Existing Borrower set forth in the Loan Agreement and the other Agreements, and hereby agrees to promptly execute and deliver all further documentation reasonably required by the Agent to be executed by the Borrowers (including New Borrower) in connection with the foregoing. Without limiting the generality of the foregoing, New Borrower hereby agrees to be jointly and severally liable, along with all the Existing Borrowers, for all existing and future Liabilities.

(b) New Borrower hereby assigns, pledges and grants to Agent for the benefit of the Lenders a security interest in all of its right, title and interest in and to the Collateral owned by New Borrower to secure the Liabilities in accordance with Section 5 of the Loan Agreement. New Borrower consents to Agent preparing and filing (1) a UCC financing statement naming New Borrower as debtor and the Agent as secured party, and describing New Borrower's Collateral and (2) such other documentation as the Agent may require to evidence, protect and perfect the liens created by the Loan Agreement, as modified hereby.

(c) The foregoing joinder transactions by New Borrower and Existing Borrowers' consent thereto (collectively, the "**Joinder**") constitute legal, valid and binding obligation of each Borrower, and are enforceable against each Borrower in accordance with their respective terms, subject to bankruptcy, insolvency, reorganization, fraudulent transfer, moratorium and similar federal, provincial or state laws or judicial decisions relating to or affecting the enforceability of creditors' rights generally and to general principles of equity.

(d) New Borrower hereby (1) confirms that, after giving effect to the information set forth on the Supplemental Schedules attached hereto as Exhibit B, all of the representations and warranties set forth in Section 11 of the Loan Agreement are true and correct in all respects as of the date hereof with respect to New Borrower, (2) covenants to perform its obligations under the Loan Agreement and the other Loan Documents and (3) specifically represents and warrants to Agent and the Lenders that it is the lawful owner all of, or rights in, its Collateral, free from any lien or security interest in favor of any other person or entity, other than Permitted Liens.

(e) New Borrower hereby represents and warrants that the information with respect to New Borrower set forth on the Supplemental Schedules attached hereto as Exhibit B is true and correct in all material respects as of the date of this Joinder. The Supplemental Schedules attached hereto as Exhibit B are hereby incorporated into the Loan Agreement as if originally set forth therein as supplements to the existing Schedules to the Loan Agreement.

3. Limited Consent. Subject to the terms and conditions of this Amendment (including, without limitation, Section 8 hereof):

(a) Notwithstanding the terms of Section 12(g) (Use of Proceeds), Section 13(b) (Indebtedness), Section 13(d) (Mergers, Sales, Acquisitions, Subsidiaries and Other Transactions Outside the Ordinary Course of Business) and Section 13(f) (Investments; Loans; Transfers) of the Loan Agreement, provided that no Default or Event of Default exists prior to and immediately following the Burklund Purchase, the Lenders hereby consent to (i) the formation of the New Borrower, (ii) consummation of the Burklund Purchase in accordance with the terms of the Burklund Purchase Agreement; (iii) the use of proceeds of the Revolving Loans in an amount not to exceed \$17,000,000 on the Tenth Amendment Effective Date for purposes of completing the Burklund Purchase; and (iv) the incurrence of the indebtedness by AMCON represented by the Burklund Seller Note.

(b) The foregoing consents are expressly limited to the specific transactions described above in this Section 3, and shall not be deemed or otherwise construed to constitute a consent to any other transaction, whether or not similar to the transaction described above in this

Section 3. The Agent and the Lenders have granted the consents set forth in this Section 3 in this particular instance and in light of the facts and circumstances that presently exist, and the grant of such consents shall not constitute a course of dealing or impair the Agent's or any Lender's right to withhold any similar consents in the future.

4. Amendments to the Loan Agreement. The Loan Agreement is hereby amended as follows: Subject to the terms and conditions of this Amendment, the Loan Agreement, including the Schedules, Annexes and Exhibits thereto (other than its Exhibits A and C and Schedules 1, 11(i), 11(j), 11(n) and 11(p)), is hereby amended to delete the bold, red stricken text (indicated textually in the same manner as the following example: **stricken text**) and to add the bold, double-underlined text (indicated textually in the same manner as the following example: **double-underlined text**) as set forth in Exhibit A attached hereto.

(a) The Schedules to the Loan Agreement are hereby supplemented with the Schedules attached hereto as Exhibit B to reflect the New Borrower and the acquisition of the assets of Seller in accordance with the terms of the Burklund Purchase Agreement and the transactions contemplated thereby.

5. Representations and Warranties; Covenants; No Default. Except for the representations and warranties of the Borrowers made as of a particular date, the representations and warranties and covenants set forth in Sections 11, 12 and 13 of the Loan Agreement shall be deemed remade as of the date hereof by the Borrowers; provided, however, that any and all references to the Loan Agreement in such representations and warranties shall be deemed to include this Amendment and the transactions contemplated by the Burklund Purchase Agreement. The Borrowers hereby represent, warrant and covenant that after giving effect to the amendments contained in this Amendment, no Default or Event of Default has occurred and is continuing. Each Borrower represents and warrants to Agent and the Lenders that the execution and delivery by such Borrower of this Amendment and the performance by it of the transactions herein contemplated (i) are and will be within its organizational powers, (ii) have been authorized by all necessary organizational action on its part, and (iii) are not and will not be in contravention of any order of any court or other agency of government, of law or any other indenture, agreement or undertaking to which such Borrower is a party or by which the property of such Borrower is bound, or be in conflict with, result in a breach of, or constitute (with due notice and/or lapse of time) a default under any such indenture, agreement or undertaking, which conflict could reasonably be expected to have a Material Adverse Effect or result in the imposition of any lien, charge or encumbrance of any nature on any of the properties of such Borrower.

6. Affirmation. Except as specifically amended pursuant to the terms hereof, the Loan Agreement and the Other Agreements (and all covenants, terms, conditions and agreements therein), shall remain in full force and effect, and are hereby ratified and confirmed in all respects by the Borrowers. The Borrowers covenant and agree to comply with all of the terms, covenants and conditions of the Loan Agreement, as amended hereby, notwithstanding any prior course of conduct, waivers, releases or other actions or inactions on Agent's or any Lender's part which might otherwise constitute or be construed as a waiver of or amendment to such terms, covenants and conditions. The Borrowers hereby represent and warrant to Agent and Lenders that as of the date hereof, there are no claims, counterclaims, offsets or defenses arising out of or with respect to the Liabilities. Each Borrower hereby confirms its existing grant to Agent of a Lien on and

security interest in the Collateral. Each Borrower hereby confirms that all Liens and security interests at any time granted by it to Agent continue in full force and effect and secure and shall continue to secure the Liabilities. Nothing herein contained is intended to in any manner impair or limit the validity, priority and extent of Agent's existing security interest in and Liens upon the Collateral.

7. Fees and Expenses. The Borrowers agree to pay on demand all costs and expenses incurred by Agent in connection with the drafting, negotiation, execution and implementation of this Amendment including, but not limited to, the expenses and reasonable fees of counsel for Agent.

8. Closing Documents. This Amendment shall be deemed effective as of the date hereof provided that Borrowers shall deliver to Agent the following documents and/or complete the following requirements (collectively, the "Closing Requirements") upon execution hereof (in each case in form and substance satisfactory to Agent and the Lenders):

- (a) this Amendment executed by the Borrowers and the Agent;
- (b) the documents, instruments, agreements, certificates and opinions set forth on the Closing Checklist attached hereto as Exhibit C; and
- (c) such other documents, instruments, agreements, opinions or certificates as required by Agent.

9. Continuing Effect. Except as otherwise specifically set forth herein, the provisions of the Loan Agreement shall remain in full force and effect.

10. Counterparts. This Amendment may be executed in two or more counterparts, each of which shall be deemed an original, and all of which together shall constitute one and the same instrument. Receipt of an executed signature page to this Amendment by facsimile or other electronic transmission shall constitute effective delivery thereof and shall be deemed an original signature hereunder.

11. Organizational Information. The Borrowers hereby represent and warrant to the Agent that, except as otherwise provided in the Secretary's Certificates of the respective Borrowers delivered to the Agent in partial satisfaction of the Closing Requirements, (a) the formation and organizational documents of each Borrower attached to the Secretary's Certificate of each Borrower and previously delivered by each such Borrower to the Agent have not been modified or altered in any way (the "Original Certificates"), and no amendments or other alterations are contemplated or approved as of the date hereof (b) the officers, members or managers, as applicable, for each such Borrower set forth in the Original Certificates that are authorized to execute documents on behalf of each such Borrower remain duly authorized officers, members or managers of each such Borrower, and (c) the resolutions attached to each such Original Certificate remain in full force and effect and have not been modified, rescinded or altered in any way and are sufficient to authorize the execution and delivery of this Amendment and the other agreements, documents and instruments executed and delivered in connection herewith.

12. Post-Closing. The Borrowers shall execute (if applicable) and deliver, or cause to be executed (if applicable) and delivered, to the Agent, such agreements and documents set forth below, and take or cause to be taken such actions, or otherwise comply with such obligations, as are specified therein, in each case, on or before the dates specified below. A failure to strictly comply with this Section 12 shall be an immediate Event of Default

(a) Within ninety (90) days following the Tenth Amendment Effective Date (or such later date acceptable to Agent in its sole discretion), Borrowers shall cause all collections associated with all purchased Burkland accounts receivable to be deposited and maintained with BofA.

(b) Within thirty (30) days following the Tenth Amendment Effective Date (or such later date acceptable to Agent in its sole discretion), Borrowers shall update Exhibit A to the Loan Agreement with a list of all deposit accounts maintained by Borrowers.

[SIGNATURE PAGE FOLLOWS]

*(Signature Page to Consent, Joinder and Tenth Amendment to
Second Amended and Restated Loan and Security Agreement)*

IN WITNESS WHEREOF, the parties hereto have duly executed this Consent, Joinder and Tenth Amendment to Second Amended and Restated Loan and Security Agreement as of the date first above written.

**EXISTING
BORROWERS:**

AMCON DISTRIBUTING COMPANY, a Delaware corporation

By: /s/Charles J. Schmaderer
Charles J. Schmaderer
Vice President, Chief Financial Officer and Secretary

CHAMBERLIN NATURAL FOODS, INC., a Florida corporation

By: /s/ Andrew C. Plummer
Andrew C. Plummer
Secretary

HEALTH FOOD ASSOCIATES, INC., an Oklahoma corporation

By: /s/Charles J. Schmaderer
Charles J. Schmaderer
Secretary

AMCON ACQUISITION CORP., a Delaware corporation

By: /s/ Andrew C. Plummer
Andrew C. Plummer
President

EOM ACQUISITION CORP., a Delaware corporation

By: /s/ Andrew C. Plummer
Andrew C. Plummer
Secretary

CHARLES WAY LLC, a Missouri limited liability company

By: /s/Charles J. Schmaderer
Charles J. Schmaderer
Secretary

**EXISTING
BORROWERS:**

AMCON BISMARCK LAND CO., a Delaware corporation

By: /s/ Andrew C. Plummer
Andrew C. Plummer
Secretary

COLORADO CITY LAND COMPANY, LLC, a Colorado limited
liability company

By: /s/Charles J. Schmaderer
Charles J. Schmaderer
Secretary

**NEW
BORROWER:**

PEORIA LAND COMPANY LLC, an Illinois limited liability company

By: /s/Charles J. Schmaderer
Charles J. Schmaderer
Manager

*(Signature Page to Consent, Joinder and Tenth Amendment to
Second Amended and Restated Loan and Security Agreement)*

LENDERS:

BANK OF AMERICA, N.A., as Agent and a
Lender

By: /s/Daniel Rubio
Daniel Rubio
Vice President

Revolving Loan Commitment:
\$100,000,000.00

*(Signature Page to Consent, Joinder and Tenth Amendment to
Second Amended and Restated Loan and Security Agreement)*

LENDERS:

BMO Bank N.A., f/k/a BMO Harris Bank N.A.,
as a Lender

By: /s/Steve Teufel

Title: Director

Revolving Loan Commitment: \$50,000,000.00

CERTIFICATION

I, Christopher H. Atayan, certify that:

1. I have reviewed this report on Form 10-Q of AMCON Distributing Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fiscal fourth quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 18, 2024

/s/ Christopher H. Atayan
Christopher H. Atayan,
Chief Executive Officer and Chairman

CERTIFICATION

I, Charles J. Schmaderer, certify that:

1. I have reviewed this report on Form 10-Q of AMCON Distributing Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the registrant and have:
 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fiscal fourth quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: July 18, 2024

/s/ Charles J. Schmaderer
Charles J. Schmaderer,
Vice President, Chief Financial Officer and Secretary

**CERTIFICATION
PURSUANT TO 18 U.S.C. SECTION 1350**

AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the accompanying Quarterly Report on Form 10-Q (the "Report") of AMCON Distributing Company (the "Company") for the fiscal quarter ended June 30, 2024, I, Christopher H. Atayan, Chief Executive Officer and Principal Executive Officer of the Company, hereby certify that, to the best of my knowledge and belief:

1. the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 18, 2024

/s/ Christopher H. Atayan

Christopher H. Atayan

Title: Chief Executive Officer and Chairman

A signed original of this written statement required by Section 906 has been provided to AMCON Distributing Company and will be retained by AMCON Distributing Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION
PURSUANT TO 18 U.S.C. SECTION 1350**

AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the accompanying Quarterly Report on Form 10-Q (the "Report") of AMCON Distributing Company (the "Company") for the fiscal quarter ended June 30, 2024, I, Charles J. Schmaderer, Vice President, Chief Financial Officer and Secretary of the Company, hereby certify that, to the best of my knowledge and belief:

1. the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: July 18, 2024

/s/ Charles J. Schmaderer

Charles J. Schmaderer

Title: Vice President, Chief Financial Officer and Secretary

A signed original of this written statement required by Section 906 has been provided to AMCON Distributing Company and will be retained by AMCON Distributing Company and furnished to the Securities and Exchange Commission or its staff upon request.
