

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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**Form 10-Q**

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☒ Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2024

OR

☐ Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-10962

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**TOPGOLF  
CALLAWAY**  

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**BRANDS**

Topgolf Callaway Brands Corp.

(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

95-3797580  
(I.R.S. Employer  
Identification No.)

2180 Rutherford Road , Carlsbad , CA 92008  
( 760 ) 931-1771

(Address, including zip code, and telephone number, including area code, of principal executive offices)

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Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class                      | Trading Symbol(s) | Name of Each Exchange on which Registered |
|--|-------------------|---|
| Common Stock, \$0.01 par value per share | MODG              | The New York Stock Exchange               |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

|                         |                                     |                           |                          |
|-------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer         | <input type="checkbox"/> |
| Non-accelerated filer   | <input type="checkbox"/>            | Smaller reporting company | <input type="checkbox"/> |
|                         |                                     | Emerging growth company   | <input type="checkbox"/> |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

As of April 29, 2024, the number of shares outstanding of the Registrant's common stock was 183,570,181 .

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**Important Notice to Investors Regarding Forward-Looking Statements:** This report contains “forward-looking statements” as defined under the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as: “may,” “should,” “will,” “could,” “would,” “anticipate,” “plan,” “believe,” “project,” “estimate,” “expect,” “strategy,” “future,” “likely,” and similar references to future periods. Forward-looking statements include, among others, statements that relate to future plans, events, liquidity, financial results, performance, prospects or growth and scale opportunities including, but not limited to, statements relating to future industry and market conditions, strength and demand of our products and services, continued brand momentum, demand for golf and outdoor activities and apparel, continued investments in the business, increases in shareholder value, consumer trends and behavior, future industry and market conditions, Topgolf International, Inc. (“Topgolf”) venue/bay expansion plans, the expansion of our leadership position in off-course golf, the strength of our brands, product lines and e-commerce business, geographic diversity, market recovery, availability of capital under our credit facilities, the capital markets or other sources, our conservation and cost reduction efforts, future stock repurchases, cash flows and liquidity, compliance with debt covenants, estimated unrecognized stock compensation expense, projected capital expenditures and depreciation and amortization expense, future contractual obligations, the realization of deferred tax assets, including loss and credit carryforwards, future income tax provision, the future impact of new accounting standards, the impacts of inflation and changes in foreign exchange rates, future prospects and growth of our business, including TravisMathew, LLC (“TravisMathew”), OGIO International, Inc. (“OGIO”), JW Stargazer Holding GmbH (“Jack Wolfskin”) and Topgolf. These statements are based upon current information and our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. As a result of these uncertainties and because the information on which these forward-looking statements is based may ultimately prove to be incorrect, actual results may differ materially from those anticipated. Important factors that could cause actual results to differ include, among others, the following:

- certain risks and uncertainties, including changes in capital markets or economic conditions, particularly the uncertainty related to inflation, decreases in consumer demand and spending and any severe or prolonged economic downturn;
- consumer acceptance of and demand for our products and services;
- future retailer purchasing activity, which can be significantly affected by adverse industry conditions and overall retail inventory levels;
- unfavorable changes in U.S. trade or other policies, including restrictions on imports or an increase in import tariffs;
- the level of promotional activity in the marketplace;
- future consumer discretionary purchasing activity, which can be significantly adversely affected by unfavorable economic or market conditions;
- future changes in foreign currency exchange rates and the degree of effectiveness of our hedging programs;
- our ability to manage international business risks;
- our ability to recognize operational synergies and scale opportunities across our supply chain and global business platform;
- adverse changes in the credit markets or continued compliance with the terms of our credit facilities;
- our ability to monetize our investments;
- adverse changes in the credit markets or continued compliance with the terms of our credit facilities;
- our ability to monetize our investments;
- costs, expenses or difficulties related to the merger with Topgolf, including the integration of the Topgolf business, or the failure to realize the expected benefits and synergies of the transaction in the expected timeframes or at all;
- our ability to successfully operate and expand the retail stores of the TravisMathew, Jack Wolfskin, and our Japan and Korea apparel businesses, and venue locations of the Topgolf and BigShots businesses;
- delays, difficulties or increased costs in the supply of components needed to manufacture our products or in manufacturing our products, including our dependence on a limited number of suppliers for some of our products;
- adverse weather conditions and seasonality;
- any rule changes or other actions taken by the United States Golf Association or other golf associations that could have an adverse impact upon demand or supply of our products;

- our ability to protect our intellectual property rights;
- a decrease in participation levels in golf;
- the effect of terrorist activity, armed conflict, the conflict between Russia and Ukraine or Israel and Hamas, natural disasters or pandemic diseases, including the COVID-19 pandemic and its related variants, on the economy generally, on the level of demand for our products or on our ability to manage our supply and delivery logistics in such an environment; and
- the general risks and uncertainties applicable to us and our business.

Investors should not place undue reliance on these forward-looking statements, which are based on current information and speak only as of the date hereof. We undertake no obligation to update any forward-looking statements to reflect new information or events or circumstances after the date hereof or to reflect the occurrence of unanticipated events. Investors should also be aware that while we from time to time do communicate with securities analysts, it is against our policy to disclose to them any material non-public information or other confidential commercial information. Furthermore, we have a policy against distributing or confirming financial forecasts or projections issued by analysts and any reports issued by such analysts are not our responsibility. Investors should not assume that we agree with any report issued by any analyst or with any statements, projections, forecasts or opinions contained in any such report. For details concerning these and other risks and uncertainties, see our most recent Annual Report on Form 10-K, as well as our quarterly reports on Form 10-Q and current reports on Form 8-K subsequently filed with the Securities and Exchange Commission from time to time.

**Topgolf Callaway Brands Corp. Trademarks:** *The following marks and phrases, among others, are our trademarks: AI One Cruiser, AI Smoke, Alpha Convoy, Apex, Apex CB, Apex DCB, Apex TCB, Apex Tour, Apex UW, APW, Arm Lock, Backstryke, Batwing Technology, Big Bertha, Big Bertha B21, Big Bertha REVA, Big T, Bird of Prey, Black Series, Bounty Hunter, C Grind, Callaway, Callaway Capital, Callaway Golf, Callaway Media Productions, Callaway Super Hybrid, Callaway X, Capital, Chev, Chev 18, Chevron Device, Chrome Soft, Chrome Soft X, Chrome Soft X LS, Chrome Tour, Chrome Tour X, Cirrus, Comfort Tech, CUATER, Cuater C logo, Cup 360, CXR, 360 Face Cup, Dawn Patrol, Demonstrably Superior And Pleasingly Different, DFX, DSPD, Divine, Double Wide, Eagle, Engage, Epic, Epic Flash, Epic Max, Epic Max LS, Epic Speed, ERC, ERC Soft, Everyone's Game, Exo, Cage, Fast Tech Mantle, Flash Face Technology, Flash Face, FT Optiforce, FT Performance, FT Tour, Fusion, Fusion Zero, GBB, GBB Epic, Gems, Golf Fusion, Gravity Core, Great Big Bertha, Great Big Bertha Epic, Grom, Groove- In- Groove Technology, Heavenwood, Hersatility, Hex Aerodynamics, Hex Chrome, HX, Hyper Dry, Hyper-Lite, Hyper Speed Face, I.D. Ball, Jack Wolfskin, Jailbird, Jailbreak, Jailbreak AI Speed Frame, Jailbreak AI Velocity Blades, JAWS MD5, Jaws Raw, Jewel Jam, Kings of Distance, Legacy, Life On Tour, Longer From Everywhere, Lowrider, Luxe, Mack Daddy, Magna, Majestic, MarXman, Mavrik, MD3 Milled, MD4 Tactical, MD5, MD 5 Jaws, Metal-X, Microhinge Face Insert, Microhinge Star, Mission:Ambition, Nanuk, Niplt, Number One Putter in Golf, O OGIO, O Works, Odyssey, Odyssey AI One, Odyssey Eleven, Odyssey Works, Offset Groove in Groove, Ogio, OGIO AERO, OGIO ALPHA, OGIO ARORA, OGIO CLUB, OGIO FORGE, OGIO FUSE, OGIO ME, OGIO PACE, OGIO RENEGADE, OGIO RISE, OGIO SAVAGE, OGIO SHADOW, OGIO XIX, OptiColor, Opti Flex, Opti Grip, Opti Shield, OptiFit, OptiTherm, Opti Vent, ORG 7, ORG 14, ORG 15, Paradym, Paradym AI Smoke, Paradym X, Paw Print, PRESTIGE 7, ProType, ·R, Rainspann, Red Ball, REVA, R-Moto, Renegade, Rig 9800, Rossie, RSX, S2H2, Sabertooth, Shankstar, Shredder, Silencer, SLED, Slice Stopper, SoftFast, Solaire, Speed Cartridge, Speed Regime, Speed Step, Speed Tuned, Steelhead XR, Steelhead, Strata, Stroke Lab, Stronomic, Sub Zero, Superfast, Superhot, Supersoft, Supersoft MAX, SureOut, Swing Suite, Tee Time Adventures, TM, Tank, Tank Cruiser, Tech Series, Teron, Texapore, TMCA, Thermal Grip, Toe Up, TopChallenge, TopChip, TopContender, TopDrive, TopGolf, TopGolf Crush, Topgolf Entertainment Group, TopGolf Media, Topgolf Shield Logo, TopLife, TopPressure, TopScore, TopScramble, TopShot, TopTracer, TopTracer Range, Toulon, Toulon Garage, Tour Authentic, Tour Tested, Trade In! Trade Up!, TRAVISMATHEW, TravisMathew TM logo, Tri Hot, Trionomer Cover, Truvis, Truvis Pattern, Tyro, udesign, Uptown, Versa, VFT, VTEC, W Grind, Warbird, Weather Series, Weather Spann, Wedgeducation, WGT, White Hot, White Hot OG, White Hot Tour, White Ice, WOODE, World's Friendliest, X-12, X-14, X-16, X-18, X-20, X-22, X-24, XACT, X Face VFT, X Hot, X Hot Pro, X<sup>2</sup> Hot, X Series, X Spann, X Tech, XR, XR 16, XSPANN, Xtra Traction Technology, Xtra Width Technology, XTT, 2-Ball.*

**TOPGOLF CALLAWAY BRANDS CORP.**  
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**PART I. FINANCIAL INFORMATION**

**Item 1. Financial Statements (Unaudited)**

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED BALANCE SHEETS**  
(In millions, except share data)  
(Unaudited)

|  | March 31, 2024 | December 31, 2023 |
|--|----------------|-------------------|
| <b>ASSETS</b>  |                |                   |
| Current assets:  |                |                   |
| Cash and cash equivalents  | \$ 233.9       | \$ 393.5          |
| Restricted cash  | 0.7            | 0.8               |
| Accounts receivable, less allowances of \$ 11.1 million and \$ 11.6 million, respectively  | 423.9          | 200.5             |
| Inventories  | 702.9          | 794.4             |
| Prepaid expenses   | 56.8           | 55.8              |
| Other current assets   | 175.0          | 183.1             |
| Total current assets   | 1,593.2        | 1,628.1           |
| Property, plant and equipment, net   | 2,167.6        | 2,156.5           |
| Operating lease right-of-use assets, net   | 1,402.8        | 1,410.1           |
| Other intangible assets, net   | 80.6           | 83.7              |
| Trade names and trademarks   | 1,420.2        | 1,421.8           |
| Goodwill   | 1,992.7        | 1,988.7           |
| Other assets, net  | 434.9          | 431.7             |
| Total assets   | \$ 9,092.0     | \$ 9,120.6        |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                |                   |
| Current liabilities:   |                |                   |
| Accounts payable and accrued expenses  | \$ 410.5       | \$ 480.5          |
| Accrued employee compensation and benefits   | 118.1          | 113.1             |
| Asset-based credit facilities  | 52.2           | 54.7              |
| Operating lease liabilities, short-term  | 86.7           | 86.4              |
| Construction advances  | 61.8           | 59.3              |
| Deferred revenue   | 106.7          | 110.9             |
| Other current liabilities  | 39.0           | 42.7              |
| Total current liabilities  | 875.0          | 947.6             |
| Long-term debt, net  | 1,519.2        | 1,518.2           |
| Operating lease liabilities, long-term   | 1,430.7        | 1,433.4           |
| Deemed landlord financing obligations  | 1,013.7        | 980.0             |
| Deferred taxes, net  | 41.9           | 36.7              |
| Other long-term liabilities  | 324.5          | 326.5             |
| Commitments and contingencies (Note 12)  |                |                   |
| Shareholders' equity:  |                |                   |
| Preferred stock, \$ 0.01 par value, 3.0 million shares authorized, none issued and outstanding at March 31, 2024 and December 31, 2023         | —              | —                 |
| Common stock, \$ 0.01 par value, 360.0 million shares authorized, and 187.0 million shares issued at both March 31, 2024 and December 31, 2023 | 1.9            | 1.9               |
| Additional paid-in capital   | 3,031.7        | 3,032.7           |
| Retained earnings  | 954.0          | 947.5             |
| Accumulated other comprehensive loss   | ( 52.1 )       | ( 47.5 )          |
| Less: Common stock held in treasury, at cost, 2.9 million shares and 3.3 million shares at March 31, 2024 and December 31, 2023, respectively  | ( 48.5 )       | ( 56.4 )          |
| Total shareholders' equity   | 3,887.0        | 3,878.2           |
| Total liabilities and shareholders' equity   | \$ 9,092.0     | \$ 9,120.6        |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**  
(In millions, except per share data)  
(Unaudited)

|   | Three Months Ended March 31, |          |
|---|------------------------------|----------|
|   | 2024                         | 2023     |
| Net revenues:   |                              |          |
| Products  | \$ 726.1                     | \$ 767.6 |
| Services  | 418.1                        | 399.8    |
| Total net revenues  | 1,144.2                      | 1,167.4  |
| Costs and expenses:                                       |                              |          |
| Cost of products  | 412.9                        | 442.0    |
| Cost of services, excluding depreciation and amortization | 41.6                         | 44.4     |
| Other venue expense                                       | 323.4                        | 305.5    |
| Selling, general and administrative expense               | 273.0                        | 268.5    |
| Research and development expense                          | 23.2                         | 22.8     |
| Venue pre-opening costs                                   | 3.2                          | 3.7      |
| Total costs and expenses                                  | 1,077.3                      | 1,086.9  |
| Income from operations                                    | 66.9                         | 80.5     |
| Interest expense, net                                     | ( 58.8 )                     | ( 49.6 ) |
| Other income (expense), net                               | 3.4                          | ( 10.1 ) |
| Income before income taxes                                | 11.5                         | 20.8     |
| Income tax provision (benefit)                            | 5.0                          | ( 4.2 )  |
| Net income  | \$ 6.5                       | \$ 25.0  |
| Earnings per common share:                                |                              |          |
| Basic   | \$ 0.04                      | \$ 0.13  |
| Diluted   | \$ 0.04                      | \$ 0.13  |
| Weighted-average common shares outstanding:               |                              |          |
| Basic   | 183.7                        | 185.2    |
| Diluted   | 184.4                        | 201.5    |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
(In millions)  
(Unaudited)

|  | Three Months Ended March 31, |                |
|--|------------------------------|----------------|
|  | 2024                         | 2023           |
| Net income   | \$ 6.5                       | \$ 25.0        |
| Other comprehensive income:                              |                              |                |
| Change in derivative instruments                         | 10.0                         | ( 0.7 )        |
| Foreign currency translation adjustments                 | ( 14.2 )                     | 5.3            |
| Comprehensive income, before income tax                  | 2.3                          | 29.6           |
| Income tax provision (benefit) on derivative instruments | 0.4                          | ( 0.4 )        |
| Comprehensive income                                     | <u>\$ 1.9</u>                | <u>\$ 30.0</u> |

The accompanying notes are an integral part of these condensed consolidated financial statements.



**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(In millions) (Unaudited)

|   | Three Months Ended March 31, |           |
|---|------------------------------|-----------|
|   | 2024                         | 2023      |
| Cash flows from operating activities:   |                              |           |
| Net income  | \$ 6.5                       | \$ 25.0   |
| Adjustments to reconcile net income to net cash used in operating activities: |                              |           |
| Depreciation and amortization   | 65.4                         | 56.1      |
| Non-cash interest on financing and deemed landlord financed leases            | 13.1                         | 9.0       |
| Loss on disposal of long-lived assets   | 0.9                          | —         |
| Amortization of debt discount and issuance costs                              | 1.5                          | 2.1       |
| Deferred taxes, net   | 5.4                          | ( 3.7 )   |
| Share-based compensation  | 13.1                         | 12.4      |
| Unrealized net (gains) losses on hedging instruments and foreign currency     | ( 2.8 )                      | 3.1       |
| Loss on debt modification   | 4.7                          | 10.5      |
| Change in assets and liabilities, net of impacts of business combinations:    |                              |           |
| Accounts receivable, net  | ( 227.1 )                    | ( 285.2 ) |
| Inventories   | 79.3                         | 30.1      |
| Leasing receivables   | ( 0.9 )                      | ( 4.3 )   |
| Other assets  | 17.5                         | 16.3      |
| Accounts payable and accrued expenses   | ( 50.4 )                     | 4.5       |
| Deferred revenue  | ( 4.3 )                      | 8.8       |
| Accrued employee compensation and benefits                                    | 5.5                          | ( 31.6 )  |
| Operating lease assets and liabilities, net                                   | 3.8                          | 4.0       |
| Income taxes receivable/payable, net  | ( 4.9 )                      | ( 8.5 )   |
| Other liabilities   | 0.4                          | ( 0.7 )   |
| Net cash used in operating activities   | ( 73.3 )                     | ( 152.1 ) |
| Cash flows from investing activities:   |                              |           |
| Capital expenditures  | ( 65.4 )                     | ( 121.4 ) |
| Asset acquisitions, net of cash acquired                                      | —                            | ( 18.4 )  |
| Business combinations, net of cash acquired                                   | ( 23.3 )                     | —         |
| Investment in golf-related ventures   | ( 0.3 )                      | —         |
| Acquisition of intangible assets  | ( 0.2 )                      | ( 0.5 )   |
| Proceeds from sale of property and equipment                                  | 0.1                          | 0.4       |
| Net cash used in investing activities   | ( 89.1 )                     | ( 139.9 ) |
| Cash flows from financing activities:   |                              |           |
| Repayments of long-term debt and DLF obligations                              | ( 12.0 )                     | ( 775.8 ) |
| Proceeds from borrowings on long-term debt                                    | —                            | 1,224.8   |
| Repayments of credit facilities, net  | —                            | ( 219.4 ) |
| Debt issuance costs   | ( 0.2 )                      | ( 1.2 )   |
| Repayments of financing leases  | ( 1.5 )                      | ( 1.0 )   |
| Proceeds from lease financing   | 27.2                         | 51.6      |
| Exercise of stock options   | —                            | 3.6       |
| Acquisition of treasury stock   | ( 6.2 )                      | ( 9.2 )   |
| Net cash provided by financing activities                                     | 7.3                          | 273.4     |
| Effect of exchange rate changes on cash, cash equivalents and restricted cash | ( 4.4 )                      | 0.6       |
| Net decrease in cash, cash equivalents and restricted cash                    | ( 159.5 )                    | ( 18.0 )  |
| Cash, cash equivalents and restricted cash at beginning of period             | 398.8                        | 203.3     |
| Cash, cash equivalents and restricted cash at end of period                   | 239.3                        | 185.3     |
| Less: restricted cash <sup>(1)</sup>  | ( 5.4 )                      | ( 4.7 )   |
| Cash and cash equivalents at end of period                                    | \$ 233.9                     | \$ 180.6  |
| Supplemental disclosures:   |                              |           |
| Cash paid for income taxes, net   | \$ 4.8                       | \$ 9.6    |
| Cash paid for interest  | \$ 42.9                      | \$ 35.3   |
| Non-cash investing and financing activities:                                  |                              |           |
| Business combinations, net of cash acquired                                   | \$ 23.3                      | \$ —      |

|   |    |      |    |      |
|---|----|------|----|------|
| issuance of treasury stock and common stock for compensatory stock awards released from restriction | \$ | 14.0 | \$ | 21.3 |
| Accrued capital expenditures  | \$ | 34.9 | \$ | 40.8 |
| Financed additions of capital expenditures  | \$ | 2.3  | \$ | 5.4  |

<sup>(1)</sup> Includes \$ 0.7 million and \$ 0.5 million of short-term restricted cash and \$ 4.7 million and \$ 4.2 million of long-term restricted cash included in other assets for the periods ended March 31, 2024 and 2023, respectively.

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY**  
(In millions)  
(Unaudited)

|  | Common Stock |               | Additional         | Retained        | Accumulated<br>Other<br>Comprehensive | Treasury Stock |                  | Total Shareholders' |
|--|--------------|---------------|--------------------|-----------------|---------------------------------------|----------------|------------------|---------------------|
|  | Shares       | Amount        | Paid-in<br>Capital | Earnings        | Loss                                  | Shares         | Amount           | Equity              |
| <b>Balance at December 31, 2023</b>                        | <b>187.0</b> | <b>\$ 1.9</b> | <b>\$ 3,032.7</b>  | <b>\$ 947.5</b> | <b>\$ (47.5)</b>                      | <b>(3.3)</b>   | <b>\$ (56.4)</b> | <b>\$ 3,878.2</b>   |
| Acquisition of treasury stock                              | —            | —             | —                  | —               | —                                     | (0.4)          | (6.2)            | (6.2)               |
| Exercise of stock options                                  | —            | —             | (0.1)              | —               | —                                     | —              | 0.1              | —                   |
| Compensatory awards released from restriction              | —            | —             | (14.0)             | —               | —                                     | 0.8            | 14.0             | —                   |
| Share-based compensation                                   | —            | —             | 13.1               | —               | —                                     | —              | —                | 13.1                |
| Equity adjustment from foreign currency translation        | —            | —             | —                  | —               | (14.2)                                | —              | —                | (14.2)              |
| Change in fair value of derivative instruments, net of tax | —            | —             | —                  | —               | 9.6                                   | —              | —                | 9.6                 |
| Net income   | —            | —             | —                  | 6.5             | —                                     | —              | —                | 6.5                 |
| <b>Balance at March 31, 2024</b>                           | <b>187.0</b> | <b>\$ 1.9</b> | <b>\$ 3,031.7</b>  | <b>\$ 954.0</b> | <b>\$ (52.1)</b>                      | <b>(2.9)</b>   | <b>\$ (48.5)</b> | <b>\$ 3,887.0</b>   |

|  | Common Stock |               | Additional         | Retained        | Accumulated<br>Other<br>Comprehensive | Treasury Stock |                  | Total Shareholders' |
|--|--------------|---------------|--------------------|-----------------|---------------------------------------|----------------|------------------|---------------------|
|  | Shares       | Amount        | Paid-in<br>Capital | Earnings        | Loss                                  | Shares         | Amount           | Equity              |
| <b>Balance at December 31, 2022</b>                        | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 3,012.7</b>  | <b>\$ 852.5</b> | <b>\$ (61.5)</b>                      | <b>(1.3)</b>   | <b>\$ (31.3)</b> | <b>\$ 3,774.3</b>   |
| Acquisition of treasury stock                              | —            | —             | —                  | —               | —                                     | (0.4)          | (9.2)            | (9.2)               |
| Exercise of stock options                                  | —            | —             | (1.2)              | —               | —                                     | 0.2            | 4.8              | 3.6                 |
| Compensatory awards released from restriction              | —            | —             | (21.3)             | —               | —                                     | 0.9            | 21.3             | —                   |
| Share-based compensation                                   | —            | —             | 12.4               | —               | —                                     | —              | —                | 12.4                |
| Equity adjustment from foreign currency translation        | —            | —             | —                  | —               | 5.3                                   | —              | —                | 5.3                 |
| Change in fair value of derivative instruments, net of tax | —            | —             | —                  | —               | (0.3)                                 | —              | —                | (0.3)               |
| Net income   | —            | —             | —                  | 25.0            | —                                     | —              | —                | 25.0                |
| <b>Balance at March 31, 2023</b>                           | <b>186.2</b> | <b>\$ 1.9</b> | <b>\$ 3,002.6</b>  | <b>\$ 877.5</b> | <b>\$ (56.5)</b>                      | <b>(0.6)</b>   | <b>\$ (14.4)</b> | <b>\$ 3,811.1</b>   |

The accompanying notes are an integral part of these condensed consolidated financial statements.

**TOPGOLF CALLAWAY BRANDS CORP.**  
**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Note 1. The Company and Basis of Presentation**

**The Company**

Topgolf Callaway Brands Corp. (together with its wholly-owned subsidiaries, referred to as “we,” “our,” “us,” the “Company,” or “Topgolf Callaway Brands” unless otherwise specified), a Delaware corporation, is a leading modern golf and active lifestyle company that provides world-class golf entertainment experiences, designs and manufactures premium golf equipment, and sells golf and active lifestyle apparel and other accessories through our family of brand names, which include Topgolf, Callaway Golf, Odyssey, TravisMathew, Jack Wolfskin, OGIO, Toptracer and World Golf Tour (“WGT”).

Our products and brands are reported under three operating segments: Topgolf, which includes the operations of our Company-operated and franchised Topgolf venues, Toptracer ball-flight tracking technology (“Toptracer”), and WGT digital golf game; Golf Equipment, which includes the operations of our golf clubs and golf balls business under the Callaway Golf and Odyssey brand names; and Active Lifestyle, which includes the operations of our soft goods business marketed under the Callaway, TravisMathew, Jack Wolfskin and OGIO brand names.

**Basis of Presentation**

We have prepared the accompanying condensed consolidated financial statements pursuant to the rules and regulations of the Securities and Exchange Commission (the “SEC”) and accounting principles generally accepted in the United States of America (“GAAP”). Pursuant to these rules and regulations, we have condensed or omitted certain information and disclosures that are normally included in our annual consolidated financial statements which are prepared in accordance with GAAP. In the opinion of management, these condensed consolidated financial statements include all normal and recurring adjustments necessary for the fair presentation of the financial position, results of operations and cash flows for the periods and dates presented. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2023, which was filed with the SEC on February 29, 2024. Interim operating results are not indicative of operating results that may be expected for the year ending December 31, 2024, or any other future periods.

We translate the financial statements of our foreign subsidiaries using end-of-period exchange rates for assets and liabilities and average exchange rates during each reporting period for results of operations. All intercompany balances and transactions have been eliminated during consolidation.

**Note 2. Summary of Significant Accounting Policies**

Our significant accounting policies are described in Note 2 to our audited consolidated financial statements for the year ended December 31, 2023, which are included in our Annual Report on Form 10-K which was filed with the SEC on February 29, 2024.

**Use of Estimates**

The preparation of financial statements in conformity with GAAP requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenue, expenses and related disclosures. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances at that time. We evaluate our estimates on an ongoing basis to ensure that these estimates appropriately reflect changes in our business or as new information becomes available. Actual results may differ from our estimates.

**Recently Issued Accounting Standards**

In December 2023, the FASB issued ASU No. 2023-09, "Income Taxes (Topic 740): Improvements to Income Tax Disclosures" (ASU 2023-09), which includes amendments that further enhance income tax disclosures through the standardization and disaggregation of rate reconciliation categories and income taxes paid in both domestic and foreign jurisdictions. ASU 2023-09 is effective for fiscal years beginning after December 15, 2024 and is to be applied prospectively, with early adoption and retrospective application permitted. We are in the process of evaluating the impact that ASU 2023-09 will have on our income tax related disclosures.

In November 2023, the FASB issued ASU No. 2023-07, "Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures" ("ASU 2023-07"), which introduces new reportable segment disclosure requirements related to significant segment expenses and also expands reportable segment disclosure requirements for interim reporting. The amendment will require public entities to disclose significant segment expenses that are regularly provided to the chief operating decision maker and are included within each reportable segment's profits and losses. ASU 2023-07 is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024, with early adoption permitted. We are in the process of evaluating the impact that ASU 2023-07 will have on our segment related disclosures.

### Note 3. Business Combinations

#### **BigShots Acquisition**

On February 27, 2024, we completed a series of acquisitions of certain assets from Invited, Inc. ("Invited"), the largest owner and operator of private golf and country clubs in the United States, and affiliates of Invited, related to its BigShots Golf business ("BigShots"), which consisted of certain domestic venue locations of the BigShots brand as well as additional venue-related assets and development rights related to potential new venue locations which we intend to help expand our leadership position in off-course golf. The acquisitions were completed in three separate transactions, which occurred on November 1, 2023, January 1, 2024, and February 27, 2024 (the "Acquisition Dates") for an aggregate total purchase price of \$ 53.1 million, and were funded with existing cash on hand. Together, the three acquisitions were accounted for as a business combination. Goodwill arising from the acquisitions was assigned to our Topgolf operating segment and primarily consists of operational synergies. Goodwill is expected to be deductible for income tax purposes.

The following table summarizes the preliminary aggregated fair values of the assets acquired and liabilities assumed for each of the transactions as of their respective acquisition dates based on the purchase price allocation (in millions):

|  | Amounts recognized as of the<br>Acquisition Dates |      |
|--|---|------|
| <b>Assets Acquired</b>                   |   |      |
| Other current assets                     | \$  | 0.9  |
| Property and equipment                   |   | 36.2 |
| Intangibles—trade name                   |   | 5.9  |
| Intangibles—other                        |   | 2.5  |
| Goodwill                                 |   | 8.7  |
| Total assets acquired                    |   | 54.2 |
| <b>Liabilities Assumed</b>               |   |      |
| Accounts payable and accrued liabilities |   | 0.4  |
| Other long-term liabilities              |   | 0.7  |
| Net assets acquired                      | \$  | 53.1 |
| Total purchase price consideration       | \$  | 53.1 |

For the three months ended March 31, 2024, the results of operations for BigShots and acquisition-related costs were not material to our condensed consolidated statements of operations. As such, the pro-forma results of operations have not been presented.

#### Note 4. Revenue Recognition

We primarily recognize revenue from the sale of our products and the operation of our Topgolf venues. The following table presents our revenue disaggregated by operating and reportable segment and major category for the periods presented (in millions):

|                           | Three Months Ended March 31, |            |
|---------------------------|------------------------------|------------|
|                           | 2024                         | 2023       |
| <b>Topgolf:</b>           |                              |            |
| Venues                    | \$ 405.7                     | \$ 386.7   |
| Other business lines      | 17.1                         | 16.8       |
| Total Topgolf             | 422.8                        | 403.5      |
| <b>Golf Equipment:</b>    |                              |            |
| Golf clubs                | \$ 345.9                     | \$ 350.8   |
| Golf balls                | 104.0                        | 92.9       |
| Total Golf Equipment      | 449.9                        | 443.7      |
| <b>Active Lifestyle:</b>  |                              |            |
| Apparel                   | \$ 159.6                     | \$ 176.1   |
| Gear, accessories & other | 111.9                        | 144.1      |
| Total Active Lifestyle    | 271.5                        | 320.2      |
| Total Consolidated        | \$ 1,144.2                   | \$ 1,167.4 |

Venues sales at our Topgolf operating segment include the sale of merchandise and franchise equipment. During the three months ended March 31, 2024 and 2023, venue merchandise and franchise equipment sales, which are included in product sales on our condensed consolidated statement of operations, were \$ 4.7 million and \$ 3.7 million, respectively.

#### Product and Service Revenue

We sell our Golf Equipment products and Active Lifestyle products in the United States and internationally. Revenue for our Topgolf operating segment is predominately in the United States due to significantly more domestic venues than international venues. Revenue related to other business lines at Topgolf is primarily in the United States, in addition to certain regions within Europe and Asia.

The following table summarizes our revenue by major geographic region for the periods presented (in millions):

|  | Three Months Ended March 31, |            |
|--|------------------------------|------------|
|  | 2024                         | 2023       |
| <b>Revenue by Major Geographic Region:</b> |                              |            |
| United States                              | \$ 829.0                     | \$ 811.1   |
| Europe                                     | 141.4                        | 153.6      |
| Asia                                       | 127.6                        | 160.2      |
| Rest of world                              | 46.2                         | 42.5       |
| Total Consolidated                         | \$ 1,144.2                   | \$ 1,167.4 |

### **Licensing, Royalty and Other Revenue**

We have licensing and royalty income on non-cancelable sales-type leases and operating lease agreements for Toptracer installations and Swing Suite licensing agreements at our Topgolf operating segment (see Note 5), in addition to income from licensing agreements for apparel and soft good products in our Active Lifestyle operating segment. The following table summarizes these revenues by operating segment for the periods presented (in millions):

|                  | Three Months Ended March 31, |                |
|------------------|------------------------------|----------------|
|                  | 2024                         | 2023           |
| Topgolf          | \$ 12.7                      | \$ 12.1        |
| Active Lifestyle | 6.1                          | 6.7            |
| Total            | <u>\$ 18.8</u>               | <u>\$ 18.8</u> |

### **Deferred Revenue**

Our deferred revenue balance includes short-term and long-term deferred revenue which consists primarily of revenue from the sale of gift cards, event deposits, memberships and partnerships at Topgolf, loyalty points, virtual currency and game credits related to digital golf games, as well as upfront territory fees and upfront franchise fees received from international franchise partners.

The following table provides a reconciliation of activity related to our short-term deferred revenue balance for the periods presented (in millions):

|  | Three Months Ended March 31, |                 |
|--|------------------------------|-----------------|
|  | 2024                         | 2023            |
| Beginning Balance                      | \$ 110.9                     | \$ 94.9         |
| Deferral of revenue                    | 146.0                        | 157.8           |
| Revenue recognized                     | ( 138.7 )                    | ( 142.8 )       |
| Breakage                               | ( 11.4 )                     | ( 7.0 )         |
| Foreign currency translation and other | ( 0.1 )                      | ( 0.1 )         |
| Ending Balance                         | <u>\$ 106.7</u>              | <u>\$ 102.8</u> |

At both March 31, 2024 and December 31, 2023, our long-term deferred revenue balance was \$ 3.7 million.

The following table summarizes the amount of the deferred revenue recognized during the periods presented which were included in the deferred revenue balances as of the end of the prior year reporting period (in millions):

|  | Three Months Ended March 31, |       |
|--|------------------------------|-------|
|  | 2024                         | 2023  |
| Deferred revenue recognized from prior year ending balance | \$ 33.4                      | \$ 29 |

### **Variable Consideration**

We recognize revenue based on the amount of consideration we expect to receive from customers for the sale of our products and services adjusted for estimates of variable consideration related to sales returns, discounts and allowances, sales promotions and sales programs, and price concessions that we offer. These estimates are based on the amounts earned or expected to be claimed by customers.



The following table provides a reconciliation of the activity related to our short-term sales program incentives for the periods presented (in millions):

|  |    | Three Months Ended March 31, |          |
|--|----|------------------------------|----------|
|  |    | 2024                         | 2023     |
| Beginning Balance                      | \$ | 16.5                         | \$ 20.8  |
| Additions                              |    | 16.4                         | 15.5     |
| Credits issued                         |    | ( 10.0 )                     | ( 10.7 ) |
| Foreign currency translation and other |    | ( 0.3 )                      | ( 0.1 )  |
| Ending Balance                         | \$ | 22.6                         | \$ 25.5  |

Our provision for the sales return liability fluctuates with the seasonality of the business. Actual sales returns are more heavily weighted toward the second half of the year as the golf season comes to an end. The following table provides a reconciliation of the activity related to our sales return reserve for the periods presented (in millions):

|                   |    | Three Months Ended March 31, |          |
|-------------------|----|------------------------------|----------|
|                   |    | 2024                         | 2023     |
| Beginning Balance | \$ | 55.9                         | \$ 55.4  |
| Provision         |    | 65.6                         | 58.9     |
| Sales returns     |    | ( 42.6 )                     | ( 41.6 ) |
| Ending Balance    | \$ | 78.9                         | \$ 72.7  |

As of March 31, 2024 and December 31, 2023, the cost recovery of inventory associated with the sales return liability was \$ 35.4 million and \$ 25.7 million, respectively, and is included in other current assets on our condensed consolidated balance sheet.

## Note 5. Leases

### Sales-Type Leases

We enter into non-cancellable license agreements primarily related to Toptracer and Swing Suite. Certain of these license agreements are classified as sales-type leases.

Revenue from sales-type leases is included in service revenues within the condensed consolidated statements of operations and consists of the following for the periods presented (in millions):

|   |    | Three Months Ended March 31, |         |
|---|----|------------------------------|---------|
|   |    | 2024                         | 2023    |
| Sales-type lease selling price                  | \$ | 7.5                          | \$ 8.2  |
| Cost of underlying assets                       |    | ( 2.0 )                      | ( 3.4 ) |
| Operating profit                                | \$ | 5.5                          | \$ 4.8  |
| Interest income                                 | \$ | 1.7                          | \$ 1.3  |
| Total revenue attributable to sales-type leases | \$ | 9.2                          | \$ 9.5  |

Leasing receivables related to our net investment in sales-type leases are as follows (in millions):

|                                     | Balance Sheet Location | March 31, 2024 | December 31, 2023 |
|-------------------------------------|------------------------|----------------|-------------------|
| Leasing receivables, net—short-term | Other current assets   | \$ 27.7        | \$ 26.9           |
| Leasing receivables, net—long-term  | Other assets           | 64.1           | 65.1              |
| Total leasing receivables           |                        | \$ 91.8        | \$ 92.0           |

Net maturities of sales-type lease receivables for the next five years and thereafter as of March 31, 2024 are as follows (in millions):

|                             |    |       |
|-----------------------------|----|-------|
| Remainder of 2024           | \$ | 26.4  |
| 2025                        |    | 30.0  |
| 2026                        |    | 23.4  |
| 2027                        |    | 14.7  |
| 2028                        |    | 7.9   |
| Thereafter                  |    | 3.6   |
| Total future lease proceeds |    | 106.0 |
| Less: imputed interest      |    | 14.2  |
| Total                       | \$ | 91.8  |

#### **Operating Leases, Financing Leases and DLF Obligations**

Supplemental balance sheet information related to our operating and financing right-of-use ("ROU") assets and lease liabilities and deemed landlord financing ("DLF") assets and obligations is as follows (in millions):

|   | Balance Sheet Location                  | March 31, 2024 | December 31, 2023 |
|---|---|----------------|-------------------|
| <b>Assets</b>                           |   |                |                   |
| Operating lease ROU assets, net         | Operating lease ROU assets, net         | \$ 1,402.8     | \$ 1,410.1        |
| Financing lease ROU assets, net         | Other assets                            | \$ 255.1       | \$ 257.4          |
| DLF assets, net                         | Property, plant & equipment, net        | \$ 927.2       | \$ 917.3          |
| <b>Liabilities</b>                      |   |                |                   |
| <b>Current</b>                          |   |                |                   |
| Operating lease liabilities, short-term | Operating lease liabilities, short-term | \$ 86.7        | \$ 86.4           |
| Financing lease liabilities, short-term | Accounts payable and accrued expenses   | \$ 1.6         | \$ 1.4            |
| DLF obligations, short-term             | Accounts payable and accrued expenses   | \$ 0.1         | \$ 0.1            |
| <b>Non-current</b>                      |   |                |                   |
| Operating lease liabilities, long-term  | Operating lease liabilities, long-term  | \$ 1,430.7     | \$ 1,433.4        |
| Financing lease liabilities, long-term  | Other long-term liabilities             | \$ 288.9       | \$ 287.9          |
| DLF obligations, long-term              | Deemed landlord financing obligations   | \$ 1,013.7     | \$ 980.0          |

#### **Leases Under Construction**

Our minimum capital commitment for leases under construction, net of reimbursements from third-party real estate financing partners, was approximately \$ 126.0 million as of March 31, 2024. As we are actively involved in the construction of these properties, we recorded \$ 165.0 million in construction costs within property, plant and equipment and \$ 61.8 million in construction advances from the landlords in connection with these properties as of March 31, 2024. We determine the lease classification for these properties at the end of the construction period. Upon lease commencement, the initial base term of these leases is normally 20 years, with most having options to extend for additional terms of up to 20 years. As of March 31, 2024, we had \$ 396.7 million of future lease obligations related to four venues subject to non-cancellable leases that have been signed but have not yet commenced.

The components of lease expense included in our condensed consolidated statement of operations for the periods presented below are as follows for the periods presented (in millions):

|                               | Three Months Ended March 31, |         |
|-------------------------------|------------------------------|---------|
|                               | 2024                         | 2023    |
| Operating lease costs:        |                              |         |
| Amortization of ROU assets    | \$ 45.1                      | \$ 44.0 |
| Total operating lease costs   | 45.1                         | 44.0    |
| Financing lease costs:        |                              |         |
| Amortization of ROU assets    | 1.9                          | 1.9     |
| Interest on lease liabilities | 4.3                          | 3.6     |
| Total financing lease costs   | 6.2                          | 5.5     |
| DLF obligation costs:         |                              |         |
| Depreciation of DLF assets    | 9.0                          | 5.1     |
| Interest on DLF obligations   | 24.0                         | 15.2    |
| Total DLF obligation costs    | 33.0                         | 20.3    |
| Variable lease costs          | 3.5                          | 2.5     |
| Total lease costs             | \$ 87.8                      | \$ 72.3 |

Other information related to leases (in millions):

| Supplemental Cash Flows Information                                     | Three Months Ended March 31, |         |
|---|------------------------------|---------|
|   | 2024                         | 2023    |
| Cash paid for amounts included in the measurement of lease liabilities: |                              |         |
| Operating cash flows from operating leases                              | \$ 41.1                      | \$ 38.0 |
| Operating cash flows from finance leases                                | \$ 2.2                       | \$ 1.2  |
| Operating cash flows from DLF obligations                               | \$ 13.0                      | \$ 8.6  |
| Financing cash flows from finance leases                                | \$ 1.5                       | \$ 1.0  |
| Financing cash flows from DLF obligations                               | \$ 6.6                       | \$ 4.4  |
| Lease liabilities arising from new ROU assets:                          |                              |         |
| Operating leases  | \$ 19.0                      | \$ 9.7  |
| Financing leases  | \$ 0.1                       | \$ 17.6 |
| DLF obligations <sup>(1)</sup>  | \$ 30.6                      | \$ 45.7 |

<sup>(1)</sup> During the course of the construction of our venues, certain financing partners remit funds directly to our construction vendors on our behalf rather than providing the construction advances directly to us. These funds are presented as non-cash investing and financing activities within our condensed consolidated statement of cash flows. For the three months ended March 31, 2024, the amount contributed by these financing partners was \$ 2.3 million. For the three months ended March 31, 2023, the amount contributed by these financing partners was \$ 5.4 million, which was corrected from \$ 35.8 million, as previously reported.

|  | March 31, 2024 | December 31, 2023 |
|--|----------------|-------------------|
| Weighted average remaining lease term (years): |                |                   |
| Operating leases                               | 15.7           | 15.9              |
| Financing leases                               | 36.6           | 36.8              |
| DLF obligations                                | 37.9           | 38.1              |
| Weighted average discount rate:                |                |                   |
| Operating leases                               | 5.8 %          | 5.8 %             |
| Financing leases                               | 6.3 %          | 6.3 %             |
| DLF obligations                                | 9.7 %          | 10.0 %            |

As of March 31, 2024, our future minimum lease obligations were as follows (in millions):

|                             | Operating Leases | Financing Leases | DLF Obligations <sup>(1)</sup> | Total      |
|-----------------------------|------------------|------------------|--------------------------------|------------|
| Remainder of 2024           | \$ 115.3         | \$ 11.0          | \$ 52.9                        | \$ 179.2   |
| 2025                        | 164.2            | 17.1             | 81.3                           | 262.6      |
| 2026                        | 160.0            | 17.3             | 84.9                           | 262.2      |
| 2027                        | 157.1            | 17.3             | 86.2                           | 260.6      |
| 2028                        | 153.3            | 17.6             | 88.4                           | 259.3      |
| Thereafter                  | 1,689.5          | 739.5            | 4,014.0                        | 6,443.0    |
| Total future lease payments | 2,439.4          | 819.8            | 4,407.7                        | 7,666.9    |
| Less: imputed interest      | 922.0            | 529.3            | 3,393.9                        | 4,845.2    |
| Total                       | \$ 1,517.4       | \$ 290.5         | \$ 1,013.8                     | \$ 2,821.7 |

<sup>(1)</sup> Future lease payments for DLF Obligations include approximately \$ 37.3 million of reimbursements which we expect to receive from third-party financing partners that were not yet received as of March 31, 2024. Imputed interest includes approximately \$ 138.7 million related to these unfunded DLF Obligations as of March 31, 2024.

## Note 6. Financing Arrangements

Our credit facilities and long-term debt obligations are summarized as follows (in millions, except interest rates):

|  | Maturity Date                       | Interest Rate    | March 31,<br>2024 | December 31,<br>2023 |
|--|-------------------------------------|------------------|-------------------|----------------------|
| <b>Short-Term Credit Facilities</b>                |                                     |                  |                   |                      |
| 2023 U.S. ABL Credit Facility                      | March 16, 2028                      | 5.33 %           | \$ 25.8           | \$ 26.3              |
| 2022 Japan ABL Credit Facility                     | January 25, 2025                    | 0.85 %           | 26.4              | 28.4                 |
| Total Principal Amount                             |                                     |                  | \$ 52.2           | \$ 54.7              |
| Unamortized Debt Issuance Costs                    |                                     |                  | \$ 4.2            | \$ 4.5               |
| <b>Balance Sheet Location</b>                      |                                     |                  |                   |                      |
| Total Principal Amount                             | Asset-based credit facilities       |                  | \$ 52.2           | \$ 54.7              |
| Unamortized Debt Issuance Costs - ST               | Prepaid expenses                    |                  | \$ 1.1            | \$ 1.1               |
| Unamortized Debt Issuance Costs - LT               | Other long-term assets              |                  | 3.1               | 3.4                  |
| Total Unamortized Debt Issuance Costs              |                                     |                  | \$ 4.2            | \$ 4.5               |
|  | Maturity Date                       | Interest Rate    | March 31,<br>2024 | December 31,<br>2023 |
| <b>Long-Term Debt and Credit Facilities</b>        |                                     |                  |                   |                      |
| 2023 Term Loan B                                   | March 16, 2030                      | 8.33 %           | \$ 1,237.5        | \$ 1,240.6           |
| Convertible Notes                                  | May 1, 2026                         | 2.75 %           | 258.3             | 258.3                |
| Equipment Notes                                    | August 27, 2024 - December 21, 2027 | 2.36 % - 5.93 %  | 17.1              | 19.2                 |
| Mortgage Loans                                     | July 1, 2033 - July 29, 2036        | 9.75 % - 11.31 % | 45.2              | 45.4                 |
| Financed Tenant Improvements                       | February 1, 2035                    | 8.00 %           | 3.2               | 3.3                  |
| Total Principal Amount                             |                                     |                  | \$ 1,561.3        | \$ 1,566.8           |
| Less: Unamortized Debt Issuance Costs              |                                     |                  | 25.7              | 31.5                 |
| Total Debt, net of Unamortized Debt Issuance Costs |                                     |                  | \$ 1,535.6        | \$ 1,535.3           |
| <b>Balance Sheet Location</b>                      |                                     |                  |                   |                      |
| Long-Term Debt - Current                           | Other current liabilities           |                  | \$ 16.4           | \$ 17.1              |
| Long-Term Debt - Non-current                       | Long-term debt                      |                  | 1,519.2           | 1,518.2              |
| Total Debt, net of Unamortized Debt Issuance Costs |                                     |                  | \$ 1,535.6        | \$ 1,535.3           |

Total interest and amortization expense related to our credit facilities and long-term debt obligations, which is included in "Interest expense, net" in the condensed consolidated statement of operations, is summarized as follows (in millions):

|   | Three Months Ended March 31, |         |
|---|------------------------------|---------|
|   | 2024                         | 2023    |
| <b>Short-Term Credit Facilities</b>         |                              |         |
| 2023 U.S. ABL Credit Facility               | \$ 0.6                       | \$ 3.7  |
| 2022 Japan ABL Credit Facility              | 0.1                          | 0.1     |
| Total                                       | \$ 0.7                       | \$ 3.8  |
| <b>Long-Term Debt and Credit Facilities</b> |                              |         |
| 2023 Term Loan B                            | \$ 28.5                      | \$ 4.7  |
| Convertible Notes                           | 1.8                          | 1.8     |
| Equipment Notes                             | 0.2                          | 0.2     |
| Financed Tenant Improvements                | 0.1                          | —       |
| Mortgage Loans                              | 1.2                          | 1.2     |
| Term Loan B                                 | —                            | 8.6     |
| Topgolf Term Loan                           | —                            | 7.8     |
| Topgolf Revolving Credit Facility           | —                            | 2.7     |
| Total                                       | \$ 31.8                      | \$ 27.0 |

### Short-Term Credit Facilities and Available Liquidity

#### 2023 U.S. Asset-Based Revolving Credit Facility

We have an asset-based revolving credit facility (the “2023 U.S. ABL Credit Facility”) with Bank of America, N.A. and other lenders, which provides for senior secured asset-based revolving credit facilities in an aggregate principal amount of up to \$ 525.0 million and consists of U.S., Canadian, German, and U.K./Dutch facilities, in each case, subject to borrowing base availability under the applicable facility. Amounts outstanding under the 2023 U.S. ABL Credit Facility are secured by a first priority lien on certain of our assets and certain of the assets of our subsidiaries in the United States, Germany, Canada, the Netherlands, and the United Kingdom (other than certain excluded subsidiaries) and a second-priority lien on substantially all of our and such subsidiaries’ other assets. The 2023 U.S. ABL Credit Facility includes customary affirmative and negative covenants, including among other things, restrictions on the incurrence of additional debt, liens, dividends and other restricted payments, asset sales, investments, mergers, acquisitions and affiliate transactions, as well as customary events of default. We are also subject to compliance with a 1.0 :1.0 minimum fixed charge coverage ratio during certain specified periods in which our borrowing base availability falls below 10.0 % of the maximum aggregate principal amount of the facility. The interest rate applicable to outstanding borrowings under the 2023 U.S. ABL Credit Facility may fluctuate depending on our “Availability Ratio,” as defined in the loan and security agreement governing the 2023 U.S. ABL Credit Facility, and any unused portions of the New ABL Facility are subject to a monthly fee of 0.25 % per annum.

#### 2022 Japan ABL Credit Facility

We have an asset-based revolving credit facility (the “2022 Japan ABL Credit Facility”) with the Bank of Tokyo-Mitsubishi UFJ, which provides a line of credit to our Japan subsidiary of up to 6.0 billion Yen (or approximately \$ 39.6 million), is subject to borrowing base availability under the facility and is secured by certain assets, including eligible inventory and accounts receivable of our Japan subsidiary which are subject to certain restrictions and covenants related to certain pledged assets and financial performance metrics. The interest rate applicable to outstanding borrowings under the 2022 Japan ABL Credit Facility is subject to an effective interest rate equal to the Tokyo Interbank Offered Rate plus 0.80 %.

The following table summarizes borrowings for the three months ended March 31, 2024, availability and interest rates for the trailing twelve months ended March 31, 2024, and consolidated available liquidity related to our short-term credit facilities as of the three months ended March 31, 2024. Consolidated available liquidity is comprised of cash on hand and amounts available under our 2023 U.S. ABL Credit Facility and 2022 Japan ABL Credit Facility, less outstanding letters of credit and outstanding borrowings.

| (in millions, except interest rates)    | March 31, 2024 |        |
|---|----------------|--------|
| <b>2023 U.S. ABL Credit Facility</b>    |                |        |
| Average borrowings                      | \$             | 25.9   |
| Average availability                    | \$             | 396.2  |
| Weighted average interest rate          |                | 5.69 % |
|   |                |        |
| <b>2022 Japan ABL Credit Facility</b>   |                |        |
| Total facility                          | \$             | 39.6   |
| Net availability                        | \$             | 13.2   |
|   |                |        |
| <b>Consolidated Available Liquidity</b> | \$             | 719.7  |

### Long-Term Debt and Credit Facilities

#### 2023 Term Loan B

In March 2023, as part of a comprehensive debt refinancing plan (the “Refinancing Plan”), we entered into a senior secured term loan B facility (as amended, the “2023 Term Loan B”) with Bank of America, N.A. as administrative agent, and the financial institutions party thereto as lenders, in an original aggregate principal amount of \$ 1,250.0 million, which was issued net of an original issuance discount of \$ 12.5 million. As part of the Refinancing Plan, we used a portion of the net proceeds from the 2023 Term Loan B for the repayment of outstanding principal, interest and fees associated with our previous term loan B facility (the “Term Loan B”), as well as the previous credit facilities of our Topgolf operating segment, which consisted of a senior secured term loan facility (the “Topgolf Term Loan”) and a senior secured revolving credit facility (the “Topgolf Revolving Credit Facility”). We accounted for the

transactions associated with the Refinancing Plan and 2023 Term Loan B as a debt modification, and as a result we recognized a non-cash loss of \$ 10.5 million within other income (expense), net, and \$ 2.3 million of third-party fees within selling, general and administrative expense in our condensed consolidated statement of operations for the three months ended March 31, 2023. Additionally, we deferred \$ 11.0 million in debt issuance costs in connection with the transaction.

On March 19, 2024, we entered into an amendment to the 2023 Term Loan B (the "First Amendment") in order to, among other things, decrease the interest rate applicable to the outstanding term loans thereunder. The interest rate on outstanding borrowings under the 2023 Term Loan B are, at our option, a rate per annum equal to: (a) a term SOFR-based rate ("Term SOFR") (subject to a 0 % floor) plus an applicable margin of 2.75 % or 3.00 %, depending on our applicable debt rating, as defined in the credit agreement governing the 2023 Term Loan B; or (b) a base rate equal to the sum of (i) the greater of (A) the greater of the federal funds rate and the overnight bank funding rate published by the Federal Reserve Bank of New York, plus 0.50 %, (B) Term SOFR for a one-month interest period plus 1.0 % (and subject to a 1 % floor), (C) the prime rate announced by Bank of America from time to time, and (D) 1.0 %, plus (ii) an applicable margin of 1.75 % or 2.00 %, depending on our applicable debt rating.

The First Amendment was accounted for as a partial debt modification and partial debt extinguishment, which resulted in a non-cash loss of \$ 4.7 million related to the write-off of unamortized debt issuance costs and original issuance discounts for prior lenders under our 2023 Term Loan B who did not participate in the First Amendment. This non-cash loss was recognized in other income (expense), net in our condensed consolidated statement of operations during the three months ended March 31, 2024. Additionally, we also incurred \$ 1.1 million of fees related to the transaction, of which \$ 0.2 million were recognized as deferred debt issuance costs and \$ 0.9 million were recognized as selling, general and administrative expense during the three months ended March 31, 2024. Debt issuance costs and original issuance discounts related to the 2023 Term Loan B are amortized into interest expense over the term of the loan and are included as a reduction to long-term debt in our condensed consolidated balance sheet as of March 31, 2024.

The 2023 Term Loan B includes customary affirmative and negative covenants, including among other things, restrictions on the incurrence of additional debt, liens, dividends and other restricted payments, asset sales, investments, mergers, acquisitions and affiliate transactions, as well as customary events of default. The 2023 Term Loan B is not subject to any financial covenants and, subject to certain customary exceptions, is guaranteed by certain of our direct and indirect wholly-owned U.S. subsidiaries and secured by substantially all of our assets and the assets of each such subsidiary guarantor.

#### **Convertible Notes**

We have convertible senior notes issued in May 2020 (the "Convertible Notes") which are structurally subordinated to all existing and future indebtedness and other liabilities and (to the extent we are not a holder thereof) preferred equity, if any, of our subsidiaries. The Convertible Notes are convertible into shares of our common stock at an initial conversion rate of 56.8 shares per \$1,000 of principal, or an initial conversion price of \$ 17.62 per share, and interest is payable on the Convertible Notes semi-annually in arrears on May 1 and November 1 of each year. As of May 6, 2023, we have the option to settle all or part of the Convertible Notes through cash settlement, physical settlement, or combination settlement at our election, subject to certain stipulations. Additionally, all or any portion of the Convertible Notes may be converted at the conversion rate and at the holders' option on or after February 1, 2026 until the close of business on the second trading day immediately prior to the maturity date, and upon the occurrence of certain contingent conversion events.

#### **Capped Call**

In connection with the pricing of the Convertible Notes, we entered into privately negotiated capped call transactions with certain counterparties ("Capped Calls"). The Capped Calls cover the aggregate number of shares of our common stock that initially underlie the Convertible Notes, and are generally expected to reduce potential dilution and/or offset any cash payments we are required to make related to any conversion of the Convertible Notes. The Capped Calls, which each have an exercise price of \$ 17.62 per share, are subject to certain adjustments and each have a cap price of \$ 26.93 per share. The initial cost of the Capped Calls was a reduction to additional paid-in-capital on our condensed consolidated balance sheet.

#### **Equipment Notes**

We have long-term financing agreements (the "Equipment Notes") with various lenders which we use to invest in certain facilities and information technology equipment. The loans are secured by the relative underlying equipment.

#### **Mortgage Loans**

We have three mortgage loans related to our Topgolf venues which are secured by the assets of each respective venue and require either monthly (i) principal and interest payments or (ii) interest-only payments until their maturity dates. For loans requiring monthly interest-only payments, the entire unpaid principal balance and any unpaid accrued interest is due on the maturity date thereof.

#### **Aggregate Amount of Long-Term Debt Maturities**

The following table presents our combined aggregate amount of maturities for our long-term debt over the next five years and thereafter as of March 31, 2024.

|  | <i>(in millions)</i> |
|--|----------------------|
| Remainder of 2024  | \$ 15.4              |
| 2025   | 18.6                 |
| 2026   | 276.4                |
| 2027   | 15.5                 |
| 2028   | 13.7                 |
| Thereafter   | 1,221.7              |
| Total aggregate amount of maturities   | \$ 1,561.3           |
| Less: Unamortized debt issuance costs  | 25.7                 |
| Total aggregate amount of maturities, net of unamortized debt issuance costs | \$ 1,535.6           |

As of March 31, 2024, we were in compliance with all fixed charge coverage ratios and all other covenants and reporting requirements under the terms of our long-term debt and credit facilities mentioned above, as applicable.



**Note 7. Earnings Per Common Share**

The following table summarizes the computation of basic and diluted earnings per common share for the periods presented (in millions, except per share data):

|   | Three Months Ended March 31, |         |
|---|------------------------------|---------|
|   | 2024                         | 2023    |
| <b>Earnings per common share—basic</b>                                  |                              |         |
| Net income  | \$ 6.5                       | \$ 25.0 |
| Weighted-average common shares outstanding—basic                        | 183.7                        | 185.2   |
| Earnings per common share—basic   | \$ 0.04                      | \$ 0.13 |
| <b>Earnings per common share—diluted</b>                                |                              |         |
| Net income  | \$ 6.5                       | \$ 25.0 |
| Interest expense attributable to convertible notes                      | —                            | 1.6     |
| Net income attributable to earnings per common share—diluted            | \$ 6.5                       | \$ 26.6 |
| Weighted-average common shares outstanding—basic                        | 183.7                        | 185.2   |
| Convertible Notes weighted-average common shares outstanding            | —                            | 14.7    |
| Outstanding options, restricted stock units and performance share units | 0.7                          | 1.6     |
| Weighted-average common shares outstanding—diluted                      | 184.4                        | 201.5   |
| Earnings per common share—diluted                                       | \$ 0.04                      | \$ 0.13 |

**Anti-Dilutive Options and Restricted Stock Units**

For the three months ended March 31, 2024, approximately 17.1 million securities outstanding, comprised of shares subject to conversion from the Convertible Notes, stock options and restricted stock units, were excluded from the calculation of diluted earnings per common share as they would be anti-dilutive. For the three months ended March 31, 2023, approximately 1.2 million securities outstanding, comprised of stock options and restricted stock units, were excluded from the calculation of diluted earnings per common share as they would be anti-dilutive.



## Note 8. Goodwill and Intangible Assets

Changes in the carrying amount of goodwill by operating and reportable segment are as follows (in millions):

|  | Topgolf    | Golf Equipment | Active Lifestyle | Total      |
|--|------------|----------------|------------------|------------|
| Balance at December 31, 2023           | \$ 1,368.0 | \$ 530.7       | \$ 90.0          | \$ 1,988.7 |
| Acquisitions                           | 4.3        | —              | —                | 4.3        |
| Foreign currency translation and other | —          | (0.2)          | (0.1)            | (0.3)      |
| Balance at March 31, 2024              | \$ 1,372.3 | \$ 530.5       | \$ 89.9          | \$ 1,992.7 |

Goodwill is net of accumulated impairment losses of \$ 148.4 million, which were recorded prior to December 31, 2022 in the Active Lifestyle segment.

Intangible assets by major asset class are as follows (in millions, except useful life amounts):

|                                   | Indefinite-lived:             |                 | Amortizing: |  |                         |            |
|-----------------------------------|-------------------------------|-----------------|-------------|--|-------------------------|------------|
|                                   | Trade names<br>and Trademarks | Liquor Licenses | Patents     | Customer/<br>Distributor<br>Relationships and<br>Other | Developed<br>Technology | Total      |
| Useful Life (Years)               | NA                            | NA              | 2 - 16      | 1 - 10   | 10                      |            |
| Gross as of December 31, 2023     | \$ 1,443.8                    | \$ 9.5          | \$ 32.3     | \$ 72.1  | \$ 69.7                 | \$ 1,627.4 |
| Acquisitions                      | 3.1                           | 0.2             | 0.1         | 0.5  | —                       | 3.9        |
| Gross as of March 31, 2024        | \$ 1,446.9                    | \$ 9.7          | \$ 32.4     | \$ 72.6  | \$ 69.7                 | \$ 1,631.3 |
| Accumulated amortization          | —                             | —               | ( 32.0 )    | ( 44.3 )   | ( 20.6 )                | ( 96.9 )   |
| Foreign currency and other        | ( 26.7 )                      | —               | —           | ( 3.9 )  | ( 3.0 )                 | ( 33.6 )   |
| Net book value, March 31, 2024    | \$ 1,420.2                    | \$ 9.7          | \$ 0.4      | \$ 24.4  | \$ 46.1                 | \$ 1,500.8 |
| Gross as of December 31, 2022     | \$ 1,441.0                    | \$ 8.9          | \$ 32.2     | \$ 67.4  | \$ 69.7                 | \$ 1,619.2 |
| Acquisitions                      | 2.8                           | 0.6             | 0.1         | 4.7  | —                       | 8.2        |
| Gross as of December 31, 2023     | \$ 1,443.8                    | \$ 9.5          | \$ 32.3     | \$ 72.1  | \$ 69.7                 | \$ 1,627.4 |
| Accumulated amortization          | —                             | —               | ( 31.9 )    | ( 43.1 )   | ( 18.9 )                | ( 93.9 )   |
| Foreign currency and other        | ( 22.0 )                      | —               | —           | ( 3.5 )  | ( 2.5 )                 | ( 28.0 )   |
| Net book value, December 31, 2023 | \$ 1,421.8                    | \$ 9.5          | \$ 0.4      | \$ 25.5  | \$ 48.3                 | \$ 1,505.5 |

For the three months ended March 31, 2024 and 2023, we recognized amortization expense related to acquired intangible assets of \$ 3.0 million and \$ 4.2 million, respectively, which is included in selling, general and administrative expenses in the condensed consolidated statements of operations.

As of March 31, 2024, intangible asset amortization expense is expected to be incurred for the periods presented as follows (in millions):

|                   |         |
|-------------------|---------|
| Remainder of 2024 | \$ 8.5  |
| 2025              | 11.4    |
| 2026              | 11.4    |
| 2027              | 11.1    |
| 2028              | 10.1    |
| Thereafter        | 18.4    |
| Total             | \$ 70.9 |

**Note 9. Investments*****Investment in Full Swing***

We have an ownership interest of less than 20.0 % in Full Swing Golf Holdings, LLC ("Full Swing"), owners of multi-sport indoor virtualization and simulation technology. The investment is accounted for at cost less impairments, and adjusted for observable changes in fair value. At both March 31, 2024 and December 31, 2023, the carrying value of our investment in Full Swing was \$ 9.3 million, and is included in other assets on our condensed consolidated balance sheets.

***Investment in Five Iron Golf***

We have an ownership interest of less than 20.0 % in preferred shares of The Range NYC, LLC ("Five Iron Golf"), an urban indoor golf experience company which hosts a golf simulation technology and serves food and beverage. The investment is accounted for at cost less impairments, and is adjusted for observable changes in fair value. At both March 31, 2024 and December 31, 2023, the carrying value of our investment in Five Iron Golf was \$ 32.4 million, and is included in other assets on our condensed consolidated balance sheets.

**Note 10. Selected Financial Data**

Selected financial data as of the dates presented below is as follows (in millions, except useful life data):

|  |                       | March 31, 2024    | December 31, 2023 |
|--|-----------------------|-------------------|-------------------|
| <b>Inventories:</b>                        |                       |                   |                   |
| Finished goods                             |                       | \$ 547.6          | \$ 623.1          |
| Work in process                            |                       | 1.1               | 1.4               |
| Raw materials                              |                       | 147.9             | 163.7             |
| Food and beverage                          |                       | 6.3               | 6.2               |
|  |                       | <u>\$ 702.9</u>   | <u>\$ 794.4</u>   |
|  |                       |                   |                   |
|  |                       | March 31, 2024    | December 31, 2023 |
| <b>Other current assets:</b>               |                       |                   |                   |
| Credit card receivables                    |                       | \$ 43.1           | \$ 76.9           |
| Sales return reserve cost recovery asset   |                       | 35.4              | 25.7              |
| VAT/Sales tax receivable                   |                       | 8.6               | 6.6               |
| Leasing receivables                        |                       | 27.7              | 26.9              |
| Hedging contract receivables               |                       | 18.2              | 5.4               |
| Other                                      |                       | 42.0              | 41.6              |
|  |                       | <u>\$ 175.0</u>   | <u>\$ 183.1</u>   |
|  |                       |                   |                   |
|  | Estimated Useful Life | March 31, 2024    | December 31, 2023 |
| <b>Property, plant and equipment, net:</b> |                       |                   |                   |
| Land                                       |                       | \$ 189.9          | \$ 185.2          |
| Buildings and leasehold improvements       | 3 - 40 years          | 1,624.2           | 1,603.9           |
| Machinery and equipment                    | 2 - 10 years          | 292.9             | 289.8             |
| Furniture, computer hardware and equipment | 3 - 5 years           | 385.2             | 380.0             |
| Internal-use software                      | 3 - 5 years           | 137.5             | 136.2             |
| Production molds                           | 2 - 5 years           | 10.3              | 10.0              |
| Construction-in-process                    |                       | 240.8             | 210.3             |
|  |                       | <u>2,880.8</u>    | <u>2,815.4</u>    |
| Less: Accumulated depreciation             |                       | 713.2             | 658.9             |
|  |                       | <u>\$ 2,167.6</u> | <u>\$ 2,156.5</u> |

For the three months ended March 31, 2024 and 2023, we recorded total depreciation expense of \$ 62.4 million and \$ 51.9 million, respectively, in our condensed consolidated statements of operations.

| (in millions)                                 | March 31, 2024  | December 31, 2023 |
|---|-----------------|-------------------|
| <b>Accounts payable and accrued expenses:</b> |                 |                   |
| Accounts payable                              | \$ 133.2        | \$ 130.7          |
| Accrued expenses                              | 186.9           | 202.1             |
| Accrued inventory                             | 90.4            | 147.7             |
|   | <u>\$ 410.5</u> | <u>\$ 480.5</u>   |

#### **Note 11. Income Taxes**

We calculate our interim income tax provision in accordance with ASC Topic 270, "Interim Reporting," and ASC Topic 740, "Accounting for Income Taxes." At the end of each interim period, we estimate our annual effective tax rate and apply that rate to our ordinary quarterly earnings to calculate the tax related to ordinary income. The tax effects for other items that are excluded from ordinary income are discretely calculated and recognized in the period in which they occur.

We recorded an income tax expense of \$ 5.0 million and an income tax benefit of \$ 4.2 million for the three months ended March 31, 2024 and 2023, respectively. As a percentage of pre-tax income, our effective tax rate was 43.3 % and ( 20.0 )% for the three months ended March 31, 2024 and 2023, respectively. In the three months ended March 31, 2024, the primary difference between the statutory rate and the effective rate is due to tax adjustments related to stock-based compensation and the establishment of valuation allowances on certain deferred tax assets. In the three months ended March 31, 2023, the primary difference between the statutory rate and the effective rate relates to the release of valuation allowances on our deferred tax assets.

As of March 31, 2024, the gross liability for income taxes associated with uncertain tax positions was \$ 29.4 million. Of this amount, \$ 16.8 million would benefit our condensed consolidated financial statements and effective income tax rate if favorably settled. We recognize interest and penalties related to income tax matters in income tax expense.

#### **Note 12. Commitments & Contingencies**

##### ***Legal Matters***

We are subject to routine legal claims, proceedings, and investigations associated with the normal conduct of our business activities, including commercial disputes and employment matters. From time to time we also receive information claiming that products we sell infringe or may infringe patent, trademark, or other intellectual property rights of third parties. One or more such claims of potential infringement could lead to litigation, the need to obtain licenses, the need to alter a product to avoid infringement, a settlement or judgment, or some other action or material loss, which could adversely affect our overall ability to protect our product designs and ultimately limit our future success in the marketplace. Additionally, we are occasionally subject to non-routine claims, proceedings, or investigations.

We regularly assess such matters to determine the degree of probability that we will incur a material loss as a result of such matters, as well as the range of possible loss. An estimated loss contingency is accrued in our financial statements if it is probable we will incur a loss and the amount of the loss can be reasonably estimated. Historically, the claims, proceedings, and investigations brought against us, individually and in the aggregate, have not had a material adverse effect on our condensed consolidated results of operations, cash flows or financial position. While it is not possible to predict the outcome of the pending actions, and, as with any litigation, it is possible that some of these actions could be decided unfavorably, we do not believe that the matters currently pending against us will have a material adverse effect on our business, condensed consolidated results of operations, cash flows or financial position.

##### ***Commitments***

During the normal course of business, we enter into agreements to purchase goods and services, including commitments for endorsement agreements with professional athletes and other endorsers, consulting and service agreements, intellectual property licensing agreements pursuant to which we are required to pay royalty fees, and signed retail store lease agreements of which we have not taken possession as of quarter-end. The amounts listed below approximate the minimum future commitments we are obligated to pay under these agreements. The actual amounts paid under some of the agreements may be higher or lower than these amounts due to the variable nature of these obligations.

As of March 31, 2024, the minimum obligation we are required to pay under these agreements over the next five years and thereafter is as follows (in millions):

|                   |    |              |
|-------------------|----|--------------|
| Remainder of 2024 | \$ | 87.2         |
| 2025              |    | 49.8         |
| 2026              |    | 32.6         |
| 2027              |    | 21.1         |
| 2028              |    | 9.7          |
| Thereafter        |    | 23.6         |
| Total             | \$ | <u>224.0</u> |

#### **Other Contingent Contractual Obligations**

During the normal course of business, we have made certain indemnities, commitments and guarantees under which we may be required to make payments in relation to certain transactions. The duration of these indemnities, commitments and guarantees varies, and in certain cases, may be indefinite and the majority of these indemnities, commitments and guarantees do not provide for any limitation on the maximum amount of future payments we could be obligated to make. Historically, costs incurred to settle claims related to indemnities have not been material to our financial position, results of operations or cash flows. In addition, we believe the likelihood is remote that payments under the commitments and guarantees described above will have a material effect on our condensed consolidated financial statements. Except as otherwise included under the heading "Commitments" above and in Note 5 to these condensed consolidated financial statements, the fair value of indemnities, commitments and guarantees that we issued during the three months ended, and as of, March 31, 2024, were not material to our financial position, results of operations, or cash flows.

#### **Note 13. Share-Based Compensation**

##### **Share-Based Awards Granted**

We granted the following awards under our stock compensation plans during the periods presented (in millions, except per share data):

|   | Three Months Ended March 31,           |           |  |           |
|---|--|-----------|--|-----------|
|   | 2024                                   |           | 2023                                   |           |
|   | Weighted-average grant date fair value |           | Weighted-average grant date fair value |           |
|   | Shares Granted                         | per share | Shares Granted                         | per share |
| Restricted stock units  | 1.0                                    | \$ 13.30  | 0.6                                    | \$ 23.46  |
| Performance based restricted share unit awards <sup>(1)</sup> | 1.0                                    | \$ 19.01  | 0.6                                    | \$ 36.58  |
| Total   | <u>2.0</u>                             |           | <u>1.2</u>                             |           |

<sup>(1)</sup> Weighted-average grant date fair value per share determined using Monte-Carlo valuation method.

### Share-Based Compensation Expense

Share-based compensation expense by award-type, net of estimated forfeitures, recognized in the condensed consolidated statement of operations for the periods presented was (in millions):

|  | Three Months Ended March 31, |         |
|--|------------------------------|---------|
|  | 2024                         | 2023    |
| Stock options                                  | \$ —                         | \$ 0.1  |
| Restricted stock units                         | 4.8                          | 4.6     |
| Restricted stock awards                        | —                            | 0.2     |
| Performance based restricted share unit awards | 8.3                          | 7.5     |
| Cash-settled restricted stock                  | 1.1                          | —       |
| Share-based compensation expense, before tax   | 14.2                         | 12.4    |
| Income tax benefit                             | ( 3.4 )                      | ( 3.0 ) |
| Share-based compensation expense, after tax    | \$ 10.8                      | \$ 9.4  |

Share-based compensation, net of estimated forfeitures, recognized in the condensed consolidated statement of operations for the periods presented was (in millions):

|  | Three Months Ended March 31, |         |
|--|------------------------------|---------|
|  | 2024                         | 2023    |
| Cost of products                             | \$ 0.5                       | \$ 0.4  |
| Selling, general and administrative expense  | 12.4                         | 10.8    |
| Research and development expense             | 0.5                          | 0.5     |
| Other venue expense                          | 0.8                          | 0.7     |
| Share-based compensation expense, before tax | 14.2                         | 12.4    |
| Income tax benefit                           | ( 3.4 )                      | ( 3.0 ) |
| Share-based compensation expense, after tax  | \$ 10.8                      | \$ 9.4  |

### Note 14. Fair Value of Financial Instruments

#### Fair Value Measurements

We measure our financial assets and liabilities at fair value on a recurring basis using a hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. Authoritative guidance establishes three levels of the fair value hierarchy as follows:

*Level 1:* Quoted market prices in active markets for identical assets or liabilities;

*Level 2:* Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which significant inputs and significant value drivers are observable in active markets; and

*Level 3:* Fair value measurements derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable.

The carrying amounts of cash and cash equivalents, money market funds, accounts receivable, accounts payable and accrued expenses and certain other short-term liabilities approximate fair value due to their high liquidity and short-term nature, and are therefore categorized within Level 1 of the fair value hierarchy. Our money market funds accrue dividends, which are reinvested in the funds, and are reflected in the carrying values of the funds. As of March 31, 2024 and December 31, 2023, the carrying value of our money market funds was \$ 59.9 million and \$ 196.5 million, respectively, which is included in cash and cash equivalents on our condensed consolidated balance sheets.

Hedging instruments are re-measured on a recurring basis using pricing models, broker quotes, daily market foreign currency rates, and interest rate curves as applicable (see Note 15) and are therefore categorized within Level 2 of the fair value hierarchy.

The following table summarizes the valuation of our foreign currency forward contracts and interest rate hedge agreements (see Note 15) that are measured at fair value on a recurring basis, and are classified within Level 2 of the fair value hierarchy as of the periods presented (in millions):

|   | Fair Value      | Level 2         |
|---|-----------------|-----------------|
| <b>March 31, 2024</b>                                 |                 |                 |
| Foreign currency forward contracts—asset position     | \$ 11.9         | \$ 11.9         |
| Foreign currency forward contracts—liability position | (0.5)           | (0.5)           |
| Interest rate hedge agreements—asset position         | 9.9             | 9.9             |
|   | <u>\$ 21.3</u>  | <u>\$ 21.3</u>  |
| <b>December 31, 2023</b>                              |                 |                 |
| Foreign currency forward contracts—asset position     | \$ 0.2          | \$ 0.2          |
| Foreign currency forward contracts—liability position | (4.5)           | (4.5)           |
| Interest rate hedge agreements—asset position         | 5.2             | 5.2             |
| Interest rate hedge agreements—liability position     | (2.6)           | (2.6)           |
|   | <u>\$ (1.7)</u> | <u>\$ (1.7)</u> |

There were no transfers of financial instruments between the levels of the fair value hierarchy during the three months ended March 31, 2024 and 2023.

#### Disclosures about the Fair Value of Financial Instruments

The table below presents information about the fair value of our financial assets and liabilities, and is provided for comparative purposes only relative to the carrying values recognized in the condensed consolidated balance sheets as of the periods presented (in millions):

|                                | Measurement Level | March 31, 2024 |            | December 31, 2023 |            |
|--------------------------------|-------------------|----------------|------------|-------------------|------------|
|                                |                   | Carrying Value | Fair Value | Carrying Value    | Fair Value |
| 2023 U.S. ABL Credit Facility  | Level 2           | \$ 25.8        | \$ 25.8    | \$ 26.3           | \$ 26.3    |
| 2022 Japan ABL Credit Facility | Level 2           | \$ 26.4        | \$ 26.4    | \$ 28.4           | \$ 28.4    |
| 2023 Term Loan B               | Level 2           | \$ 1,237.5     | \$ 1,245.2 | \$ 1,240.6        | \$ 1,242.2 |
| Convertible Notes              | Level 2           | \$ 258.3       | \$ 296.3   | \$ 258.3          | \$ 277.0   |
| Equipment Notes                | Level 2           | \$ 17.1        | \$ 15.4    | \$ 19.2           | \$ 17.0    |
| Mortgage Loans                 | Level 2           | \$ 45.2        | \$ 57.1    | \$ 45.4           | \$ 54.8    |

#### Non-recurring Fair Value Measurements

We measure certain long-lived assets, goodwill, non-amortizing intangible assets and investments at fair value on a non-recurring basis, at least annually or more frequently if impairment indicators are present. We did not recognize any impairments on these assets during the three months ended March 31, 2024 and 2023.

#### Note 15. Derivatives and Hedging

We use designated cash flow hedges and non-designated hedges in the form of foreign currency forward contracts as part of our strategy to manage the exposure to fluctuations in foreign currency exchange rates and to mitigate the impact of foreign currency translation on transactions that are denominated in the local currencies in the various international regions in which we do business. We also use interest rate swap contracts to mitigate the impact of variable interest rates on our long-term debt.

We only use foreign currency forward contracts and interest rate swap contracts to meet our objectives of minimizing variability in our operating results which may arise from changes in foreign exchange rates and interest rates, and we do not enter into either of these types of contracts for speculative purposes. We utilize counterparties for our derivative instruments that we believe are creditworthy at the time we enter into the transactions, and we closely monitor the credit ratings of these counterparties.

The following table summarizes the fair value of our derivative instruments as well as the location of the asset and/or liability on the condensed consolidated balance sheets as of the periods presented below (in millions):

|   |                                       | Fair Value of<br>Asset Derivatives     |                      |
|---|---------------------------------------|--|----------------------|
|   |                                       | March 31, 2024                         | December 31,<br>2023 |
| Balance Sheet Location  |                                       |  |                      |
| <b>Derivatives designated as cash flow hedging instruments:</b> |                                       |  |                      |
| Foreign currency forward contracts                              | Other current assets                  | \$ 4.8                                 | \$ —                 |
| Interest rate swap contract                                     | Other current assets                  | 6.3                                    | 5.2                  |
| Interest rate swap contract                                     | Other assets                          | 3.6                                    | —                    |
| Total   |                                       | <u>\$ 14.7</u>                         | <u>\$ 5.2</u>        |
| <b>Derivatives not designated as hedging instruments:</b>       |                                       |  |                      |
| Foreign currency forward contracts                              | Other current assets                  | 7.1                                    | 0.2                  |
| Total asset position  |                                       | <u>\$ 21.8</u>                         | <u>\$ 5.4</u>        |
|   |                                       | Fair Value of<br>Liability Derivatives |                      |
|   |                                       | March 31, 2024                         | December 31,<br>2023 |
| Balance Sheet Location  |                                       |  |                      |
| <b>Derivatives designated as cash flow hedging instruments:</b> |                                       |  |                      |
| Interest rate swap contracts                                    | Other long-term liabilities           | \$ —                                   | \$ 2.6               |
|   |                                       | \$ —                                   | \$ 2.6               |
| <b>Derivatives not designated as hedging instruments:</b>       |                                       |  |                      |
| Foreign currency forward contracts                              | Accounts payable and accrued expenses | 0.5                                    | 4.5                  |
| Total liability position  |                                       | <u>\$ 0.5</u>                          | <u>\$ 7.1</u>        |

Our derivative instruments are subject to a master netting agreement with each respective counterparty bank and are therefore net settled at their maturity date. Although we have the legal right of offset under the master netting agreements, we have elected not to present these contracts on a net settlement amount basis, and therefore present these contracts on a gross basis on the accompanying condensed consolidated balance sheets as of March 31, 2024 and consolidated balance sheets as of December 31, 2023.

## Cash Flow Hedging Instruments

### Foreign Currency Forward Contracts

We use foreign currency derivatives designated as qualifying cash flow hedging instruments, including foreign currency forward contracts to help mitigate our foreign currency exposure from intercompany sales of inventory and intercompany expense reimbursements to our foreign subsidiaries. These contracts generally mature within 12 months to 15 months from their inception. As of March 31, 2024, the notional amounts of our foreign currency forward contracts designated as cash flow hedge instruments was \$108.2 million. As of December 31, 2023, there were no notional amounts on our foreign currency contracts designated as cash flow hedging instruments.

### Interest Rate Swap Contract

We use interest rate swaps designated as a cash flow hedge to mitigate the risk of changes in interest rates associated with our variable -rate long-term debt. As part of our debt modification in March 2023, we entered into a termination agreement to unwind an existing interest rate swap. As a result of the termination, we received proceeds of \$5.6 million, of which \$2.5 million and \$3.2 million were included in accumulated other comprehensive loss as of March 31, 2024 and December 31, 2023, respectively, and will be amortized into interest expense over the remaining term of the contract.



In April 2023, we entered into interest rate swaps designated as cash flow hedges in order to mitigate the risk of interest rate fluctuations associated with our 2023 Term Loan B as well as any of our other variable-rate debt. Over the life of the 2023 Term Loan B, we will receive variable interest payments from the counterparty lenders in exchange for our fixed interest rate payments which are made at a weighted average rate of 3.36 % across our interest rate swap contracts, without exchange of the underlying notional amount, which was \$ 400.0 million as of March 31, 2024 and December 31, 2023 .

The following tables summarize the net effect of all cash flow hedges for each of our derivative contracts on the condensed consolidated financial statements for the periods presented (in millions):

|  |                                  | Gain Recognized in Other Comprehensive Income                   |               |
|--|----------------------------------|---|---------------|
|  |                                  | Three Months Ended March 31,                                    |               |
|  |                                  | 2024  | 2023          |
| <b>Derivatives designated as cash flow hedging instruments</b> |                                  |   |               |
| Foreign currency forward contracts                             |                                  | \$ 4.8  | \$ 2.4        |
| Interest rate swap contracts                                   |                                  | 9.2   | ( 0.9 )       |
|  |                                  | <u>\$ 14.0</u>  | <u>\$ 1.5</u> |
|  |                                  | Gain Reclassified from Other Comprehensive Income into Earnings |               |
|  |                                  | Three Months Ended March 31,                                    |               |
|  |                                  | 2024  | 2023          |
| <b>Derivatives designated as cash flow hedging instruments</b> |                                  |   |               |
|  | Statement of Operations Location | 2024  | 2023          |
| Foreign currency forward contracts                             | Cost of Products                 | \$ 1.3  | \$ 1.3        |
| Interest rate swap contracts                                   | Interest Expense                 | 2.7   | 0.9           |
|  |                                  | <u>\$ 4.0</u>   | <u>\$ 2.2</u> |

For the three months ended March 31, 2024, \$ 0.9 million of net gains related to the amortization of forward points were released from accumulated other comprehensive income and recognized in cost of products. Based on the current valuation of our foreign currency forward contracts, we expect to release net gains of \$ 3.9 million related to our foreign currency forward contracts from accumulated other comprehensive income into earnings over the course of the next 12 months.

#### Foreign Currency Forward Contracts Not Designated as Hedging Instruments

We use foreign currency forward contracts that are not designated as qualifying cash flow hedging instruments to mitigate the exposure to fluctuations in foreign currency exchange rates due to the remeasurement of certain balance sheet payables and receivables denominated in foreign currencies, as well as gains and losses resulting from the translation of the operating results of our international subsidiaries into U.S. dollars for financial reporting purposes. These contracts generally mature within 12 months from inception. As of March 31, 2024 and December 31, 2023, the notional amounts of our foreign currency forward contracts used to mitigate the exposures discussed above were approximately \$ 463.5 million and \$ 209.4 million, respectively.

The following table summarizes the location of net gains for each type of our derivative contracts recognized in the condensed consolidated statements of operations for the periods presented (in millions):

|  |                   | Net Gain Recognized in Income on Derivative Instruments |        |
|--|-------------------|---|--------|
|  |                   | Three Months Ended March 31,                            |        |
|  |                   | 2024  | 2023   |
| <b>Derivatives not designated as hedging instruments</b> |                   |   |        |
| Foreign currency forward contracts                       | Other income, net | \$ 17.6   | \$ 2.9 |

During the three months ended March 31, 2024 and 2023 , we recognized net foreign currency transaction losses of \$ 11.4 million and \$ 2.5 million, respectively, in other income (expense), net.

**Note 16. Accumulated Other Comprehensive Income (Loss)**

The following table details amounts reclassified from accumulated other comprehensive income (loss) and foreign currency translation adjustments for the three months ended March 31, 2024 (in millions):

|  | Derivative<br>Instruments | Foreign<br>Currency<br>Translation | Total              |
|--|---------------------------|------------------------------------|--------------------|
| Accumulated other comprehensive loss, December 31, 2023, after tax | \$ 6.1                    | \$ ( 53.6 )                        | \$ ( 47.5 )        |
| Change in derivative instruments                                   | 14.0                      | —                                  | 14.0               |
| Net gains reclassified to cost of products                         | ( 1.3 )                   | —                                  | ( 1.3 )            |
| Net gains reclassified to interest expense                         | ( 2.7 )                   | —                                  | ( 2.7 )            |
| Income tax impact on derivative instruments                        | ( 0.4 )                   | —                                  | ( 0.4 )            |
| Foreign currency translation adjustments                           | —                         | ( 14.2 )                           | ( 14.2 )           |
| Accumulated other comprehensive loss, March 31, 2024, after tax    | <u>\$ 15.7</u>            | <u>\$ ( 67.8 )</u>                 | <u>\$ ( 52.1 )</u> |

**Note 17. Segment Information**

We have three operating and reportable segments:

- Topgolf, which is primarily comprised of service revenues and expenses from our Company-operated Topgolf venues, Toptracer ball-flight tracking technology, and WGT digital golf game;
- Golf Equipment, which is comprised of product revenues and expenses that encompass golf club and golf ball products, including Callaway Golf-branded woods, hybrids, irons, wedges, Odyssey putters, packaged sets, Callaway Golf and Strata-branded golf balls and sales of pre-owned golf clubs; and
- Active Lifestyle, which is comprised of product revenues and expenses for the Jack Wolfskin outdoor apparel, gear and accessories business, the TravisMathew golf and lifestyle apparel and accessories business, the Callaway soft goods business and the OGIO business, which consists of golf apparel and accessories (including golf bags), and storage gear for sport and personal use. This segment also includes royalties from licensing of our trademarks and service marks for various soft goods products.

There were no significant intersegment transactions during the three months ended March 31, 2024 or 2023.

The following table contains information utilized by management to evaluate our operating segments for the interim periods presented (in millions):

|  | Three Months Ended March 31, |                   |
|--|------------------------------|-------------------|
|  | 2024                         | 2023              |
| Net revenues:                                |                              |                   |
| Topgolf                                      | \$ 422.8                     | \$ 403.5          |
| Golf Equipment                               | 449.9                        | 443.7             |
| Active Lifestyle                             | 271.5                        | 320.2             |
| Total net revenues                           | <u>\$ 1,144.2</u>            | <u>\$ 1,167.4</u> |
| Segment operating income:                    |                              |                   |
| Topgolf                                      | \$ 2.9                       | \$ 2.8            |
| Golf Equipment                               | 82.1                         | 81.6              |
| Active Lifestyle                             | 24.7                         | 37.3              |
| Total segment operating income               | 109.7                        | 121.7             |
| Reconciling items <sup>(1)</sup>             | ( 42.8 )                     | ( 41.2 )          |
| Total operating income                       | <u>66.9</u>                  | <u>80.5</u>       |
| Interest expense, net                        | ( 58.8 )                     | ( 49.6 )          |
| Other income, net                            | 3.4                          | ( 10.1 )          |
| Total income before income taxes             | <u>\$ 11.5</u>               | <u>\$ 20.8</u>    |
| Additions to property, plant, and equipment: |                              |                   |
| Topgolf                                      | \$ 64.1                      | \$ 133.2          |
| Golf Equipment                               | 1.4                          | 3.4               |
| Active Lifestyle                             | 3.7                          | 3.4               |
| Corporate                                    | 5.8                          | 14.5              |
| Total additions to long-lived assets         | <u>\$ 75.0</u>               | <u>\$ 154.5</u>   |

<sup>(1)</sup> Reconciling items include corporate general and administrative expenses not utilized by management in determining segment profitability, including the amortization and depreciation of acquired intangible assets, purchase accounting adjustments related to acquisitions and other non-recurring costs associated with our debt modifications, integration of new IT systems stemming from acquisitions, and cybersecurity costs.

## **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

*The following discussion should be read in conjunction with the condensed consolidated financial statements and related notes that appear elsewhere in this report, and the consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2023, which was filed with the SEC on February 29, 2024. Interim operating results are not indicative of operating results that may be expected for the year ending December 31, 2024, or any other future periods. See "Important Notice to Investors Regarding Forward-Looking Statements" on page 2 of this report. References to the "Company," "Topgolf Callaway Brands," "we," "our," or "us" in this report refer to Topgolf Callaway Brands Corp., together with our wholly-owned subsidiaries.*

### **Discussion of Non-GAAP Measures**

In addition to the financial results contained in this report, which have been prepared and presented in accordance accounting principles generally accepted in the United States of America ("GAAP"), we have also included supplemental information concerning our financial results on a non-GAAP basis. This non-GAAP information includes the following:

- A constant currency measure on net revenues in order to demonstrate the impact of foreign currency fluctuations on these results. This information represents an estimate for comparative purposes and is calculated by taking current period local currency results and translating them into U.S. dollars based on the foreign currency exchange rates for the applicable comparable prior period.
- Net income and diluted earnings per share excluding certain non-cash and non-recurring charges, as further detailed below.
- Same venue sales, which is defined as sales for the comparable Topgolf venue base, which includes Company-operated venues with at least 24 full fiscal months of operations as of the year of comparison.

We have included information in this report to reconcile non-GAAP information for the periods presented to the most directly comparable GAAP information. Non-GAAP information in this report should not be considered in isolation or as a substitute for any measure derived in accordance with GAAP and may also be inconsistent with the manner in which similar measures are derived or used by other companies. We use such non-GAAP information for financial and operational decision-making purposes and as a means to evaluate the underlying performance of our business and/or in forecasting our business. We believe that the presentation of such non-GAAP information, when considered in conjunction with the most directly comparable GAAP information, provides additional useful information for investors in their assessment of the underlying performance of our business.

### **Operating Segments and Seasonality**

We are a technology-enabled modern golf company offering golf entertainment, golf equipment, and apparel under our portfolio of global brands which includes Topgolf, Callaway Golf, Odyssey, TravisMathew, Jack Wolfskin, OGIO, Toptracer and World Golf Tour. Our products and brands are reported under our Topgolf, Golf Equipment, and Active Lifestyle operating segments.

#### **Topgolf**

Our Topgolf operating segment is primarily comprised of Company-operated domestic and international Topgolf venues, which are equipped with technology-enabled hitting bays, multiple bars, dining areas and event spaces. Our Company-operated venues also offer advertising partnerships to corporate sponsors to feature their names and logos at Topgolf venues and on other media platforms. Revenue from Company-operated venues is primarily derived from the sale of food and beverage, gameplay, and events. As of March 31, 2024, we had 94 Company-owned and operated venues, including 88 Topgolf venues and two Company-owned BigShots venues, throughout the United States, and four Company-operated venues in the United Kingdom. In addition to our Company-operated venues, we also have five international franchised Topgolf venues from which we receive royalties.

Our Topgolf operating segment also includes other business lines comprised of our Toptracer ball-flight tracking technology as well as our WGT virtual golf game. Toptracer ball-flight tracking technology is used by independent driving ranges and during televised golf broadcasts, as well as in many of our Company-operated and franchised Topgolf venues in order to enhance the Topgolf gaming experience. WGT is an online multiplayer virtual golf game that enables players to gather in an online community and participate in simulated gameplay.

Operating results for our Topgolf operating segment fluctuate from quarter to quarter due to seasonal factors. Historically, our venues experience higher second and third quarter revenues associated with the spring and summer, while the first and fourth quarters have historically had lower revenues, with the first quarter being the lowest, due to cooler temperatures and fewer corporate events. Given that seasonality is an expected factor in Topgolf's results of operations, adverse weather may impact peak seasons at our venues, which may result in a disproportionate effect on our operating results.

Revenue growth and profitability related to our Topgolf venues are also impacted by the opening of new venues and growth at existing venues measured by same venue sales, which is a key performance indicator used within our industry and is indicative of acceptance of our initiatives as well as local economic and consumer trends.

### **Golf Equipment**

Our Golf Equipment operating segment is comprised of Callaway Golf-branded woods, hybrids, irons, wedges, Odyssey putters, packaged sets, and Callaway Golf and Strata-branded golf balls, as well as the sale of pre-owned golf clubs. Our golf equipment products are designed to be technologically advanced for golfers of all skill levels, from beginner to professional.

Operating results for our Golf Equipment segment fluctuate due to seasonal factors, as the game of golf is primarily played on a seasonal basis in most of the regions where we conduct business. Weather conditions generally restrict golf from being played throughout the entire year, with the exception of a few markets, resulting in many of our on-course customers closing during the cold weather months. In general, we launch new products for the new golf season during the first quarter of the year. This initial sell-in period typically continues into the second quarter, while third-quarter sales are generally dependent on reorders and may also include smaller new product launches. Fourth-quarter sales are generally less than the other quarters due to the end of the golf season in many of our key regions. In addition to this seasonality, our golf equipment sales may also be impacted by other factors, including the timing of new product introductions. As a result of these factors, a majority of our Golf Equipment sales, and most, if not all, of the profitability from our Golf Equipment operating segment generally occurs during the first half of the year.

### **Active Lifestyle**

Our Active Lifestyle operating segment is comprised of Callaway Golf, TravisMathew, Jack Wolfskin and OGIO soft goods products. The Callaway Golf soft goods brand offers a full line of premium golf apparel, footwear, gear and accessories. TravisMathew offers a full line of premium golf and lifestyle apparel as well as footwear and accessories. Under the Jack Wolfskin brand, we offer a full line of premium outdoor apparel, gear and accessories. The OGIO brand offers a full line of premium personal storage gear for sport and personal use and accessories. On certain soft goods products, we receive royalties from the licensing of our trademarks and service marks.

Sales of Callaway Golf-branded golf apparel and accessories generally follow the same seasonality as golf equipment, and are therefore generally higher during the first half of the year. Sales of TravisMathew-branded products are more evenly spread throughout the year as the product line is generally lifestyle focused and not dependent on the seasonality of golf, while Jack Wolfskin-branded product sales are higher during the second half of the year due to sales of its outerwear product lines which are more in demand during the cold-weather months.

For further information about our segments, see Note 17 "Segment Information" in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

## **Current Economic Conditions**

### *Macroeconomic Factors*

Our products and services are considered to be non-essential items and are therefore discretionary purchases for consumers. As a result, the demand for our products and services is highly sensitive to unfavorable macroeconomic conditions. Such pressures could result in a decline in general consumer and corporate discretionary spending and as such, demand for our products and services may decline. While we generally try to mitigate the impact of such macroeconomic factors by closely monitoring changes in consumer retail spending behavior and through the implementation of various strategic initiatives, the continued fluctuation of these trends may have an adverse impact on our operating results depending on the severity and length of the changes.

### *Foreign Currency*

A significant portion of our business is conducted outside of the United States in currencies other than the U.S. dollar. Therefore, we enter into foreign currency forward contracts to mitigate the effects that changes in foreign currency rates may have on our financial results. While these foreign currency forward contracts can mitigate the effects of changes in foreign currency rates in the short-term, they do not eliminate those effects, which can be significant, and they do not mitigate their effects over the long-term. These effects include (i) the translation and remeasurement of results denominated in foreign currency into U.S. dollars for reporting purposes, (ii) the mark-to-market adjustments of certain intercompany balance sheet accounts denominated in foreign currencies and (iii) the mark-to-market adjustments of our foreign currency forward contracts. In general, our overall financial results are affected positively by a weaker U.S. dollar and negatively by a stronger U.S. dollar as compared to the foreign currencies in which we conduct our business. For the three months ended March 31, 2024, foreign currency fluctuations had an unfavorable impact of \$7.8 million on international net revenues.

## Results of Operations

### Net Revenues

Net revenues by operating segment for the periods presented below were as follows (in millions, except percentages):

|                    | Three Months Ended March 31, |                   | Growth/(Decline) |                | Non-GAAP<br>Constant<br>Currency<br>Growth vs. 2023 |
|--------------------|------------------------------|-------------------|------------------|----------------|---|
|                    | 2024                         | 2023              | Dollars          | Percent        | Percent   |
|                    |                              |                   |                  |                |   |
| Net revenues:      |                              |                   |                  |                |   |
| Topgolf            | \$ 422.8                     | \$ 403.5          | \$ 19.3          | 4.8 %          | 4.6 %   |
| Golf Equipment     | 449.9                        | 443.7             | \$ 6.2           | 1.4 %          | 2.7 %   |
| Active Lifestyle   | 271.5                        | 320.2             | \$ (48.7)        | (15.2)%        | (14.4) %  |
| Total net revenues | <u>\$ 1,144.2</u>            | <u>\$ 1,167.4</u> | <u>\$ (23.2)</u> | <u>(2.0) %</u> | <u>(1.3) %</u>                                      |

Net revenues for the three months ended March 31, 2024 decreased \$23.2 million or 2.0% (1.3% on a constant currency basis) as compared to the three months ended March 31, 2023. The decrease was primarily related to lower sales in our Active Lifestyle segment related to a corporate channel sell-in at TravisMathew during the first quarter of 2023, which as expected did not recur in 2024, combined with lower sales at Jack Wolfskin related to soft market conditions and high retailer inventory levels in Europe. The decrease was partially offset by increases in our Topgolf and Golf Equipment segments, primarily related to newly opened Topgolf venues and successful product launches, respectively.

Net revenues by major geographic region for the periods presented below were as follows (in millions, except percentages):

|                    | Three Months Ended March 31, |                   | Growth/(Decline) |                | Non-GAAP<br>Constant<br>Currency<br>Growth vs. 2023 |
|--------------------|------------------------------|-------------------|------------------|----------------|---|
|                    | 2024                         | 2023              | Dollars          | Percent        | Percent   |
|                    |                              |                   |                  |                |   |
| Net revenues:      |                              |                   |                  |                |   |
| United States      | \$ 829.0                     | \$ 811.1          | \$ 17.9          | 2.2 %          | 2.2 %   |
| Europe             | 141.4                        | 153.6             | \$ (12.2)        | (7.9)%         | (10.2) %  |
| Asia               | 127.6                        | 160.2             | \$ (32.6)        | (20.3)%        | (13.6) %  |
| Rest of World      | 46.2                         | 42.5              | \$ 3.7           | 8.7 %          | 9.9 %   |
| Total net revenues | <u>\$ 1,144.2</u>            | <u>\$ 1,167.4</u> | <u>\$ (23.2)</u> | <u>(2.0) %</u> | <u>(1.3) %</u>                                      |

Net revenues from our Topgolf operations are primarily concentrated in the United States and Europe, with the United States being our principal market. We sell our Golf Equipment products and Callaway Golf and OGIO Active Lifestyle products in the United States and internationally, with our principal international regions being Europe and Asia. Active Lifestyle revenues from our TravisMathew and Jack Wolfskin operations are largely concentrated in the United States and Europe, respectively.

#### United States

During the three months ended March 31, 2024, net revenues in the United States increased \$17.9 million (2.2%) compared to the three months ended March 31, 2023. The increase was primarily due to newly opened Topgolf venues combined with successful product launches in the Golf Equipment segment, partially offset by decreases in the Active Lifestyle segment related to a corporate channel sell-in at TravisMathew during the first quarter of 2023, which, as expected, did not recur in 2024.

### **Europe**

During the three months ended March 31, 2024, net revenues in Europe decreased \$12.2 million (7.9%) compared to the three months ended March 31, 2023, primarily due to lower revenue at Jack Wolfskin, partially offset by successful launches of Golf Equipment products.

### **Asia**

During the three months ended March 31, 2024, net revenues in Asia decreased \$32.6 million (20.3%) compared to the three months ended March 31, 2023, due to softer market conditions in the Golf Equipment and Apparel markets primarily in Korea and Japan, combined with unfavorable foreign currency impacts primarily in Japan.

### **Rest of World**

During the three months ended March 31, 2024, net revenues in Rest of World increased by \$3.7 million (8.7%) compared to the three months ended March 31, 2023, primarily due to strong performance in Canada and Australia for our Golf Equipment and Active Lifestyle products, partially offset by unfavorable foreign currency impacts.

### **Foreign Currency**

For the three months ended March 31, 2024, foreign currency exchange rates had an unfavorable impact of \$7.8 million on international net revenues.

### **Costs and Expenses (in millions, except percentages)**

|   | Three Months Ended March 31, |                   | Increase/(Decrease) |          |
|---|------------------------------|-------------------|---------------------|----------|
|   | 2024                         | 2023              | Amount              | Percent  |
| Costs and expenses:                                       |                              |                   |                     |          |
| Cost of products  | \$ 412.9                     | \$ 442.0          | \$ (29.1)           | (6.6) %  |
| Cost of services, excluding depreciation and amortization | 41.6                         | 44.4              | (2.8)               | (6.3) %  |
| Other venue expense                                       | 323.4                        | 305.5             | 17.9                | 5.9 %    |
| Selling, general and administrative expense               | 273.0                        | 268.5             | 4.5                 | 1.7 %    |
| Research and development expense                          | 23.2                         | 22.8              | 0.4                 | 1.8 %    |
| Venue pre-opening costs                                   | 3.2                          | 3.7               | (0.5)               | (13.5) % |
| Total costs and expenses                                  | <u>\$ 1,077.3</u>            | <u>\$ 1,086.9</u> | <u>\$ (9.6)</u>     | (0.9) %  |

### **Cost of Products**

Cost of products is variable in nature and fluctuates relative to sales volumes. Cost of products includes raw materials and component costs, direct labor and manufacturing overhead, inbound freight, duties and shipping charges, and retail merchandise costs for products sold in retail shops within Topgolf venue facilities. During the three months ended March 31, 2024, cost of products decreased \$29.1 million (6.6%) compared to the three months ended March 31, 2023, primarily due to decreased sales in our Active Lifestyle operating segment.

### **Cost of Services, excluding Depreciation and Amortization**

Cost of services, excluding depreciation and amortization ("cost of services"), includes the cost of food and beverages sold in our Topgolf venues as well as certain costs associated with our Toptracer ball-flight tracking technology, Swing Suite indoor multi-sport simulators and the WGT digital golf game. During the three months ended March 31, 2024, cost of services decreased \$2.8 million (6.3%) compared to the three months ended March 31, 2023, primarily due to lower cost of food and beverage combined with a favorable shift in revenue mix in 2024.



### **Other Venue Expense**

Other venue expenses primarily consist of depreciation and amortization, venue employee costs, rent, utilities, marketing and other costs associated with Topgolf venues. During the three months ended March 31, 2024, other venue expenses increased \$17.9 million (5.9%) compared to the three months ended March 31, 2023, primarily due to the addition of new Company-operated Topgolf venues since March 31, 2023, partially offset by operational efficiencies in the venues.

### **Selling, General and Administrative Expense**

Selling, general and administrative ("SG&A") expenses primarily consist of non-venue employee costs, advertising and promotional expense, legal and professional fees, tour expenses, travel expenses, building and rent expenses, depreciation charges (excluding those related to manufacturing, distribution, and venue operations), amortization, and other miscellaneous expenses. During the three months ended March 31, 2024, SG&A expenses increased \$4.5 million (1.7%) compared to the three months ended March 31, 2023, primarily related to higher employee costs due to merit increases combined with an overall increase in headcount, in addition to increases in computer software and cybersecurity costs. These increases were partially offset by decreases in professional fees for computer consulting services and credit agency rating fees, in addition to decreases in TV and digital advertising and promotional expenditures.

### **Research and Development Expense**

Research and development expenses are comprised of costs to design, develop, test or improve our products and technology, and primarily include employee costs of personnel engaged in research and development activities, research costs and depreciation expense. During the three months ended March 31, 2024, research and development expenses increased \$0.4 million (1.8%) compared to the three months ended March 31, 2023, primarily driven by computer software and equipment costs.

### **Venue Pre-Opening Costs**

Venue pre-opening costs are primarily related to the costs associated with activities prior to the opening of new Company-operated Topgolf venues, and consist of, but are not limited to, labor, rent and occupancy costs, and travel and marketing expenses. These costs fluctuate based on the planned timing, size and location of new venues. During the three months ended March 31, 2024, venue pre-opening costs decreased \$0.5 million (13.5%) as compared to the three months ended March 31, 2023.

### **Other Income and Expense (in millions, except percentages)**

|                             | Three Months Ended March 31, |           | Change   |           |
|-----------------------------|------------------------------|-----------|----------|-----------|
|                             | 2024                         | 2023      | Dollars  | Percent   |
| Other income and expenses:  |                              |           |          |           |
| Interest expense, net       | \$ (58.8)                    | \$ (49.6) | \$ (9.2) | 18.5 %    |
| Other income (expense), net | 3.4                          | (10.1)    | 13.5     | (133.7) % |
| Total other expense, net    | \$ (55.4)                    | \$ (59.7) | \$ 4.3   | (7.2) %   |

Interest expense, net increased \$9.2 million (18.5%) during the three months ended March 31, 2024 as compared to the three months ended March 31, 2023, primarily due to an increase in deemed landlord financing ("DLF") obligations at Topgolf related to new venues and higher outstanding balances on our term loans combined with higher interest rates.

Other income, net increased \$13.5 million (133.7%) during the three months ended March 31, 2024, as compared to the three months ended March 31, 2023, primarily due to gains related to foreign currency hedging contracts and a decrease in losses related to the partial modification and partial extinguishment of our long-term debt, partially offset by an increase in foreign currency transactional losses.

## Income Taxes

Income taxes increased \$9.2 million to an income tax provision of \$5.0 million for the three months ended March 31, 2024, compared to an income tax benefit of \$4.2 million for the three months ended March 31, 2023. As a percentage of pre-tax income, our effective tax rate for the three months ended March 31, 2024 increased to 43.3% compared to (20.0)% in the comparable period of 2023. Our effective tax rate for the three months ended March 31, 2024 was impacted by tax effects related to stock-based compensation and the establishment of valuation allowances on certain deferred tax assets. Our effective tax rate for the three months ended March 31, 2023 was impacted by the release of valuation allowances on our U.S. deferred tax assets which were established in connection with the merger with Topgolf in addition to other non-recurring items. Excluding the non-recurring items and the release of valuation allowances on our deferred tax assets, our effective tax rate would have been 33.5% and 22.1% for the three months ended March 31, 2024 and 2023, respectively. For further discussion see Note 11 "Income Taxes" in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

## Net Income, Diluted Earnings Per Share and Reconciliation of Non-GAAP Measures

The following table presents a reconciliation of our results for the three months ended March 31, 2024 and 2023 to our non-GAAP results for the same periods (in millions, except per share information):

|   | Three Months Ended March 31, 2024 |   | Three Months Ended March 31, 2023 |   |
|---|-----------------------------------|---|-----------------------------------|---|
|   | Net Income                        | Diluted earnings per share <sup>(4)</sup> | Net Income                        | Diluted earnings per share <sup>(4)</sup> |
| GAAP  | \$ 6.5                            | \$ 0.04                                   | \$ 25.0                           | \$ 0.13                                   |
| Less: Non-Cash Acquisition Amortization and Depreciation <sup>(1)</sup> | (3.6)                             | (0.02)                                    | (6.0)                             | (0.03)                                    |
| Less: Non-Recurring Items <sup>(2)</sup>                                | (5.7)                             | (0.03)                                    | (10.5)                            | (0.05)                                    |
| Less: Tax Valuation Allowance <sup>(3)</sup>                            | —                                 | —   | 8.3                               | 0.04                                      |
| Non-GAAP  | \$ 15.8                           | \$ 0.09                                   | \$ 33.2                           | \$ 0.17                                   |
| Diluted Weighted-Average Shares Outstanding                             |                                   | 184.4                                     |                                   | 201.5                                     |

<sup>(1)</sup> Includes the amortization and depreciation of acquired intangible assets and purchase accounting adjustments related to acquisitions.

<sup>(2)</sup> For 2024, amounts primarily include \$5.7 million in total charges associated with our 2024 debt repricing, which include the write-off of certain deferred costs, in addition to IT costs related to a 2023 cybersecurity incident and acquisition-related IT integration and implementation costs. For 2023, amounts primarily include \$2.0 million in legal and credit agency fees related to our 2023 debt modification, \$1.2 million in IT integration and implementation costs stemming from acquisitions, and \$10.5 million in losses associated with the write-off of unamortized debt issuance costs combined with nonrecurring expenses in connection with the 2023 debt modification.

<sup>(3)</sup> Related to the release of tax valuation allowances that were recorded in connection with the merger with Topgolf.

<sup>(4)</sup> For 2024, the impact of the 2020 Convertible Notes is excluded from the diluted earnings per share calculation due to the impact being antidilutive. For 2023, periodic interest expense related to the 2020 Convertible Notes is excluded from net income for the purpose of calculating diluted earnings per share under the if-converted method.

Net income for the three months ended March 31, 2024 decreased to \$6.5 million compared to \$25.0 million for the three months ended March 31, 2023. Diluted earnings per share decreased to \$0.04 per share for the three months ended March 31, 2024 compared to \$0.13 per share for the same period in 2023. The decrease in GAAP net income for the three months ended March 31, 2024 was primarily due to the decrease in operating income due to a decrease in net revenues combined with the increase in operating expenses discussed above. Fully diluted shares of common stock for the three months ended March 31, 2024 were 184.4 million shares compared to 201.5 million shares for the same period in 2023.

On a non-GAAP basis, excluding the items described in the table above, our net income and diluted earnings per share for the three months ended March 31, 2024 would have been \$15.8 million and \$0.09 per share, respectively, compared to \$33.2 million and \$0.17 per share, respectively, for the same period in 2023. The decrease in non-GAAP net income for the three months ended March 31, 2024 was primarily due to a decrease in operating income of \$16.6 million (18.2%) as a result of the decrease in net revenues discussed above, combined with an increase of \$2.2 million in other expense primarily resulting from an increase in venue financing interest and higher outstanding balances on our term loans combined with higher interest rates. This was partially offset by a \$1.4 million decrease in the income tax provision.

**Operating Segment Results for the Three Months Ended March 31, 2024 and 2023 (in millions, except percentages)**

|                                  | Three Months Ended March |            | Growth/(Decline) |          | Non-GAAP                       |
|----------------------------------|--------------------------|------------|------------------|----------|--------------------------------|
|                                  | 31,                      |            |                  |          | Constant Currency              |
|                                  | 2024                     | 2023       | Dollars          | Percent  | Growth vs. 2023 <sup>(1)</sup> |
| Net revenues:                    |                          |            |                  |          |                                |
| Venues                           | \$ 405.7                 | \$ 386.7   | \$ 19.0          | 4.9 %    | 4.8%                           |
| Other business lines             | 17.1                     | 16.8       | 0.3              | 1.8 %    | 1.2%                           |
| Topgolf                          | 422.8                    | 403.5      | 19.3             | 4.8 %    | 4.6%                           |
| Golf clubs                       | 345.9                    | 350.8      | (4.9)            | (1.4)%   | 0.1%                           |
| Golf balls                       | 104.0                    | 92.9       | 11.1             | 11.9 %   | 12.4%                          |
| Golf Equipment                   | 449.9                    | 443.7      | 6.2              | 1.4 %    | 2.7%                           |
| Apparel                          | 159.6                    | 176.1      | (16.5)           | (9.4)%   | (8.1)%                         |
| Gear, accessories, & other       | 111.9                    | 144.1      | (32.2)           | (22.3)%  | (22.0)%                        |
| Active Lifestyle                 | 271.5                    | 320.2      | (48.7)           | (15.2)%  | (14.4)%                        |
| Total net revenues               | \$ 1,144.2               | \$ 1,167.4 | \$ (23.2)        | (2.0)%   | (1.3)%                         |
| Segment operating income:        |                          |            |                  |          |                                |
| Topgolf                          | \$ 2.9                   | \$ 2.8     | \$ 0.1           | 3.6 %    |                                |
| Golf Equipment                   | 82.1                     | 81.6       | 0.5              | 0.6 %    |                                |
| Active Lifestyle                 | 24.7                     | 37.3       | (12.6)           | (33.8)%  |                                |
| Total segment operating income   | 109.7                    | 121.7      | (12.0)           | (9.9)%   |                                |
| Reconciling Items <sup>(2)</sup> | (42.8)                   | (41.2)     | (1.6)            | 3.9 %    |                                |
| Total operating income           | 66.9                     | 80.5       | (13.6)           | (16.9)%  |                                |
| Interest expense, net            | (58.8)                   | (49.6)     | (9.2)            | 18.5 %   |                                |
| Other income, net                | 3.4                      | (10.1)     | 13.5             | (133.7)% |                                |
| Total income before income taxes | \$ 11.5                  | \$ 20.8    | \$ (9.3)         | (44.7)%  |                                |

<sup>(1)</sup> Calculated by applying 2023 exchange rates to 2024 reported sales in regions outside the United States.

<sup>(2)</sup> Reconciling items include corporate general and administrative expenses not utilized by management in determining segment profitability, including non-cash amortization expense of intangible assets in connection with the acquisitions and non-recurring costs as discussed above.

### Topgolf

During the three months ended March 31, 2024, Topgolf net revenues increased \$19.3 million (4.8%) and operating income increased \$0.1 million (3.6%) compared to the same period in 2023. The increase in net revenues was primarily due to the continued opening of new Company-owned and operated venues since March 2023, partially offset by a decline in same venue sales primarily resulting from a post-COVID surge in the corporate events business in the first quarter of 2023, combined with extreme weather during January 2024. The slight increase in operating income was due to the increase in net revenue as discussed above, partially offset by an increase in operational expenses primarily associated with new venues.

### Golf Equipment

During the three months ended March 31, 2024, Golf Equipment net revenues increased \$6.2 million (1.4%) and segment operating income increased \$0.5 million (0.6%) compared to the same period in 2023.

The increase in net revenues in the first quarter of 2024 was due to the successful launch of the 2024 Chrome family of golf balls and Ai Smoke golf clubs. The increase in operating income in the first quarter of 2024 was due to relatively flat gross profit combined with decreases in operating costs related to advertising costs, professional fees, and tour player expenses.

### Active Lifestyle

During the three months ended March 31, 2024, Active Lifestyle net revenues decreased \$48.7 million (15.2%) and operating income decreased \$12.6 million (33.8%), compared to the same period in 2023.

The decrease in net revenues in the first quarter of 2024 was primarily driven by decreases at TravisMathew and Jack Wolfskin businesses. The decrease at TravisMathew was due to a corporate channel sell-in during the first quarter of 2023 which, as expected, did not recur in 2024, partially offset by direct-to-consumer growth in the retail and e-commerce channels. The decrease at Jack Wolfskin was primarily due to lower sales as a result of soft market conditions and continued high retailer inventory levels in the Europe market, partially offset by growth in Jack Wolfskin China. The decrease in operating income in the first quarter of 2024 was largely due to the decreases in revenue discussed above, partially offset by an increase in gross margin as a result of a higher proportional mix of direct-to-consumer sales.

### Financial Condition

Our cash and cash equivalents, including restricted cash, decreased \$159.5 million to \$239.3 million at March 31, 2024 from \$398.8 million at December 31, 2023. During the three months ended March 31, 2024, we used our cash and cash equivalents in addition to proceeds received from lease financings to fund operations, capital expenditures as well as the BigShots acquisition. We believe that our existing funds and existing sources of and access to capital and any future financings, as necessary, are adequate to fund our future operations. For further information related to our financing arrangements, see Note 6 "Financing Arrangements," in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 and "Liquidity and Capital Resources" in Part I, Item 2 of this Form 10-Q.

Our accounts receivable balance fluctuates throughout the year as a result of the general seasonality of our business, and is also affected by the timing of new product launches. With respect to our Golf Equipment business, accounts receivable are generally the highest during the first and second quarters during the seasonal peak in the golf industry, and generally decline significantly during the third and fourth quarters as a result of an increase in cash collections combined with lower seasonal sales. Our Active Lifestyle accounts receivable balances are generally higher during the third and fourth quarters, primarily due to the seasonal concentration of sales for the Jack Wolfskin business during the fall and winter seasons. Our Topgolf venue business primarily records revenue and collects payment at point-of-sale, therefore, Topgolf's accounts receivable balance is smaller than our other business segments and primarily consists of media partnership receivables. As of March 31, 2024, our consolidated net accounts receivable increased to \$423.9 million from \$200.5 million at December 31, 2023. The increase reflects the seasonal increase in golf equipment sales. Net accounts receivable as of March 31, 2024 decreased \$30.9 million compared to March 31, 2023, primarily due to decreased net sales.

Our inventory balance fluctuates throughout the year as a result of the general seasonality of certain operating segments within our business, and is also affected by the timing of new product launches. With respect to our Golf Equipment business, the buildup of inventory generally begins during the fourth quarter and continues into the first quarter and beginning of the second quarter in order to meet increased demand during the golf season. Inventory levels are also impacted by the timing of new product launches as well as the success of new products. Active Lifestyle inventory levels start to increase during the second quarter and continue to increase into the third and fourth quarters primarily due to the seasonal nature of our Jack Wolfskin business, whose products are significantly geared towards the fall and winter seasons. Topgolf is primarily a service-based business which maintains lower inventory balances than our other business segments, primarily consisting of food and beverages as well as retail merchandise and Toptracer inventory. As of March 31, 2024, our inventory decreased \$91.5 million to \$702.9 million, compared to December 31, 2023, primarily due to improved sell through. Our inventory decreased \$226.9 million as of March 31, 2024, compared to March 31, 2023, also primarily due to inventory reduction initiatives.

## Liquidity and Capital Resources

Our principal sources of liquidity consist of our existing cash and cash equivalent balances, funds expected to be generated from operations and available funds from our credit facilities. Based on our current cash balances, estimates of funds expected to be generated from operations, and the current and projected availability under current or future credit facilities, we believe we will be able to finance current and planned operating requirements, capital expenditures, required debt repayments and contractual obligations and commercial commitments for at least the next 12 months from the issuance date of this Form 10-Q.

Our ability to generate sufficient positive cash flows from operations is subject to many risks and uncertainties, including future economic trends and conditions, demand for our products, supply chain challenges, price inflation, foreign currency exchange rates, and other risks and uncertainties applicable to us and our business (see "Risk Factors" contained in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2023).

On March 19, 2024 we entered into an amendment to the 2023 Term Loan B in order to decrease the interest rate and future interest expense on the 2023 Term Loan B. As of March 31, 2024, we had \$719.7 million in cash and availability under our credit facilities, which is an increase of \$93.6 million compared to March 31, 2023. Information about our credit facilities and long-term debt is presented in Note 6 "Financing Arrangements" in the Notes to Condensed Consolidated Financial Statements included in Part I, Item 1 of this Form 10-Q, which is incorporated herein by this reference.

As of March 31, 2024, approximately 65% of our cash was held in regions outside of the United States. We continue to maintain our indefinite reinvestment assertion with respect to most jurisdictions in which we operate because of local cash requirements to operate our business. If we were to repatriate cash to the United States outside of settling intercompany balances, we may need to pay incremental foreign withholding taxes which, subject to certain limitations, generate foreign tax credits for use against our U.S. tax liability, if any. Additionally, we may need to pay certain state income taxes.

### Significant Cash Obligations

We plan to utilize our liquidity (as described above) and our cash flows from business operations to fund our material cash requirements. The table below summarizes certain significant cash obligations as of March 31, 2024 that will affect our future liquidity (in millions).

|   | Payments Due By Period |                      |             |             |            |
|---|------------------------|----------------------|-------------|-------------|------------|
|   | Total                  | Remainder of<br>2024 | 2025 - 2026 | 2027 - 2028 | Thereafter |
| Long-term debt <sup>(1)</sup>   | \$ 1,561.3             | \$ 15.4              | \$ 295.0    | \$ 29.2     | \$ 1,221.7 |
| Interest payments relating to long-term debt <sup>(2)</sup>                   | 675.5                  | 87.6                 | 225.1       | 210.8       | 152.0      |
| Finance leases, including imputed interest <sup>(3)</sup>                     | 819.8                  | 11.0                 | 34.4        | 34.9        | 739.5      |
| Operating leases, including imputed interest <sup>(4)</sup>                   | 2,439.4                | 115.3                | 324.2       | 310.4       | 1,689.5    |
| DLF obligations <sup>(5)</sup>  | 4,407.7                | 52.9                 | 166.2       | 174.6       | 4,014.0    |
| Minimum lease payments for leases signed but not yet commenced <sup>(6)</sup> | 396.7                  | 4.3                  | 20.2        | 20.2        | 352.0      |
| Capital commitments <sup>(7)</sup>  | 126.0                  | 51.0                 | 75.0        | —           | —          |
| Unconditional purchase obligations <sup>(8)</sup>                             | 224.0                  | 87.2                 | 82.4        | 30.8        | 23.6       |
| Uncertain tax contingencies <sup>(9)</sup>                                    | 13.1                   | 2.7                  | 1.5         | 1.1         | 7.8        |
| Total   | \$ 10,663.5            | \$ 427.4             | \$ 1,224.0  | \$ 812.0    | \$ 8,200.1 |

<sup>(1)</sup> Excludes unamortized debt discounts, unamortized debt issuance costs, and fair value adjustments. For further details, see Note 6 "Financing Arrangements," in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(2)</sup> Long-term debt may have fixed or variable interest rates. For further details, see Note 6 "Financing Arrangements," in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(3)</sup> Represents future minimum payments under financing leases. For further details, see Note 5 "Leases" in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(4)</sup> Represents commitments for minimum lease payments under non-cancellable operating leases. For further details, see Note 5 "Leases" in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(5)</sup> Represents DLF obligations, including extension periods, in connection with the construction of Topgolf venues. For further details, see Note 5 "Leases" in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(6)</sup> Represents future minimum lease payments under lease agreements that have not yet commenced as of March 31, 2024, in relation to future Topgolf facilities. For further discussion, see Note 5 "Leases" in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(7)</sup> Represents capital expenditure commitments under lease agreements for Topgolf venues under construction that have been signed as of March 31, 2024.

<sup>(8)</sup> During the normal course of business, we enter into agreements to purchase goods and services, including commitments for endorsement agreements with professional athletes and other endorsers, consulting and service agreements, and intellectual property licensing agreements pursuant to which we are required to pay royalty fees. The amounts listed above approximate the minimum purchase obligations we are obligated to pay under these agreements over the next five years and thereafter as of March 31, 2024. The actual amounts paid under some of the agreements may be higher or lower than these amounts. In addition, we also enter into unconditional purchase obligations with various vendors and suppliers of goods and services during the normal course of business through purchase orders or other documentation or that are undocumented except for an invoice. For further details, see Note 12 "Commitments & Contingencies" in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

<sup>(9)</sup> Amounts represent current and non-current portions of uncertain income tax positions as recorded on our Condensed Consolidated Balance Sheets as of March 31, 2024. Amounts exclude uncertain income tax positions that we would be able to offset against deferred taxes. For further discussion, see Note 11 "Income Taxes" in the Notes to the Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q.

During the normal course of business, we have made certain indemnities, commitments and guarantees under which we may be required to make payments in relation to certain transactions. These include (i) intellectual property indemnities to our customers and licensees in connection with the use, sale and/or license of our products or trademarks, (ii) indemnities to various lessors in connection with facility leases for certain claims arising from such facilities or leases, (iii) indemnities to vendors and service providers pertaining to the goods or services provided to us or based on the negligence or willful misconduct, and (iv) indemnities involving the accuracy of representations and warranties in certain contracts. In addition, we have made contractual commitments to each of our officers and certain other employees providing for severance payments upon the termination of employment. We have also issued guarantees in the form of a standby letter of credit primarily as security for contingent liabilities under certain workers' compensation insurance policies.

The duration of these indemnities, commitments and guarantees varies, and in certain cases may be indefinite. The majority of these indemnities, commitments and guarantees do not provide for any limitation on the maximum amount of future payments we could be obligated to make. Historically, costs incurred to settle claims related to indemnities have not been material to our financial position, results of operations or cash flows. In addition, we believe the likelihood is remote that payments under the commitments and guarantees described above will have a material effect on our financial condition. The fair value of indemnities, commitments and guarantees that we issued during the three months ended March 31, 2024 was not material to our financial position, results of operations or cash flows.

In addition to the contractual obligations listed above, our liquidity could also be adversely affected by an unfavorable outcome with respect to claims and litigation that we are subject to from time to time (see Note 12 "Commitments & Contingencies" in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 and "Legal Proceedings" in Part II, Item 1 of this Form 10-Q).

We have no material off-balance sheet arrangements.

#### ***Capital Expenditures***

Total estimated capital expenditures, net of reimbursements by third party real estate financing partners, for the year ending December 31, 2024, are expected to be approximately \$240.0 million, comprised of \$60.0 million for our legacy business and \$180.0 million for the Topgolf business.

#### **Critical Accounting Estimates**

For the three months ended March 31, 2024, there have been no material changes to our critical accounting estimates from the information reported in our Form 10-K for the fiscal year ended December 31, 2023, filed with the SEC on February 29, 2024.

#### **Item 3. Quantitative and Qualitative Disclosures about Market Risk**

We use derivative financial instruments to mitigate our exposure to changes in foreign currency exchange rates and interest rates. Transactions involving these financial instruments are with creditworthy banks, primarily banks that are party to our credit facilities (see Note 6 "Financing Arrangements" in the Notes to Condensed Consolidated Financial Statements in Part 1, Item 1 of this Form 10-Q). The use of these instruments exposes us to market and credit risk which may at times be concentrated with certain counterparties, although counterparty nonperformance is not anticipated.

#### **Foreign Currency Fluctuations**

Information about our foreign currency hedging activities is set forth in Note 15 "Derivatives and Hedging," in the Notes to Condensed Consolidated Financial Statements included in Part I, Item 1, of this Form 10-Q, which is incorporated herein by this reference.

As part of our risk management procedure, a sensitivity analysis model is used to measure the potential loss in future earnings of market-sensitive instruments resulting from one or more selected hypothetical changes in interest rates or foreign currency values. The sensitivity analysis model quantifies the estimated potential effect of unfavorable movements of 10% in foreign currencies to which we were exposed at March 31, 2024 through our foreign currency forward contracts.

At March 31, 2024, the estimated loss from our foreign currency forward contracts, calculated using the sensitivity analysis model described above, was \$56.3 million. We believe that such a hypothetical loss from our foreign currency forward contracts would be partially offset by increases in the value of the underlying transactions being hedged.

The sensitivity analysis model is a risk analysis tool and does not purport to represent actual losses in earnings that we will incur, nor does it consider the potential effect of favorable changes in market rates. It also does not represent the maximum possible loss that may occur. Actual future gains and losses will differ from those estimated because of changes or differences in market rates and interrelationships, hedging instruments and hedge percentages, timing and other factors.

## Interest Rate Fluctuations

We are exposed to interest rate risk from our credit facilities and long-term borrowing commitments. Outstanding borrowings under these credit facilities and long-term borrowing commitments accrue interest as described in Note 6 "Financing Arrangements," in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1, and in "Liquidity and Capital Resources" in Part I, Item 2 of this Form 10-Q. Our long-term borrowing commitments are subject to interest rate fluctuations, which could be material to our cash flows and results of operations. In order to mitigate this risk, we enter into interest rate swap contracts as part of our interest rate risk management strategy. Information about our interest rate hedges is provided in Note 15 "Derivatives and Hedging" in the Notes to Condensed Consolidated Financial Statements in Part I, Item 1 of this Form 10-Q. In order to determine the impact of unfavorable changes in interest rates on our cash flows and results of operations, we performed a sensitivity analysis as part of our risk management procedures. The sensitivity analysis quantified that the incremental expense incurred by a 10% increase in interest rates would be \$4.9 million over the 12-month period ended on March 31, 2024.

## Inflation

The continued increase in inflation partially contributed to the increase in the cost of our products and services as well as operating costs. If the cost of our products, employee costs, or other costs continue to be subject to significant inflationary pressures, such inflationary pressures may have an adverse effect on our ability to maintain current levels of gross margin and selling, general and administrative expenses. Further, we may not be able to offset these increased costs through price increases. As a result, our inability to quickly respond to inflation could harm our cash flows and results of operations in the future.

## Item 4. Controls and Procedures

*Disclosure Controls and Procedures.* We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness, as of March 31, 2024, of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")). Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of March 31, 2024.

### *Changes in Internal Control over Financial Reporting.*

In March 2024, we implemented a cloud-based human resources system. In connection with the implementation, we have made certain changes to our processes and controls, as necessary, including updates and enhancements to certain existing business processes and information systems, which had a material effect on our internal controls over financial reporting. There were no other changes in our internal controls over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting during the three months ended March 31, 2024.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.



## PART II. OTHER INFORMATION

### Item 1. *Legal Proceedings*

The information set forth in Note 12 "Commitments & Contingencies," in the Notes to Condensed Consolidated Financial Statements included in Part I, Item 1, of this Form 10-Q, is incorporated herein by this reference.

### Item 1A. *Risk Factors*

#### Certain Factors Affecting Topgolf Callaway Brands

We have included in Part I, Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2023, a description of certain risks and uncertainties that could affect our business, future performance or financial condition (the "Risk Factors"). Investors should consider the Risk Factors prior to making an investment decision with respect to our stock. There are no material changes from the disclosure provided in the Form 10-K for the year ended December 31, 2023 with respect to the Risk Factors.

### Item 2. *Unregistered Sales of Equity Securities and Use of Proceeds*

#### Stock Purchases

In May 2022, our Board of Directors authorized a \$100.0 million share repurchase program (the "2022 Repurchase Program") under which we are authorized to repurchase shares of our common stock in the open market or in private transactions, subject to our assessment of market conditions and repurchase opportunities. We will assess market conditions, buying opportunities and other factors from time to time and will make strategic repurchases as appropriate. The repurchases will be made in compliance with Rule 10b-18 under the Exchange Act, subject to market conditions, applicable legal requirements and other factors, and the repurchases will be made consistent with the terms of our credit facilities, which define the amount of stock that can be repurchased. The repurchase program does not require us to acquire a specific number of shares and it will remain in effect until completed or until terminated by the Board of Directors. During the first quarter of 2024, we repurchased 0.1 million shares of our common stock under the 2022 Repurchase Program at a weighted average price per share of \$14.56, for a total cost of \$2.1 million.

The following table summarizes our purchases during the first quarter of 2024 and includes amounts repurchased under the 2022 Repurchase Program and shares withheld to satisfy payroll tax withholding obligations in connection with the vesting and settlement of employee restricted stock unit awards and performance share unit awards. Our repurchases of shares of common stock are recorded at cost and result in a reduction of shareholders' equity.

|                                      | Three Months Ended March 31, 2024 |                                       |  |  |
|--------------------------------------|-----------------------------------|---------------------------------------|--|--|
|                                      | Total Number of Shares Purchased  | Weighted Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced Program | Maximum Dollar Value that May Yet Be Purchased Under the Program |
| January 1, 2024 - January 31, 2024   | 142,836                           | \$ 14.55                              | 140,991  | \$ 51,615,127  |
| February 1, 2024 - February 29, 2024 | 100,674                           | 14.45                                 | —  | 51,615,127   |
| March 1, 2024 - March 31, 2024       | 185,523                           | 14.15                                 | —  | 51,615,127   |
| Total                                | 429,033                           | \$ 14.36                              | 140,991  | \$ 51,615,127  |

Other than shares repurchased under the 2022 Repurchase Program, during the first quarter of 2024, we repurchased 288,042 shares of our common stock at an average cost per share of \$14.25, for a total cost of \$4.1 million, which were related to shares withheld to satisfy payroll tax withholding obligations as described above.

Subsequent to March 31, 2024, we repurchased an additional 1,000,000 shares under the 2022 Repurchase Program for an average price per share of \$16.07, for total cost of \$16.1 million.

### Item 3. *Defaults upon Senior Securities*

None.

### Item 4. *Mine Safety Disclosures*

None

**Item 5. *Other Information***

During the three months ended March 31, 2024, none of our officers or directors adopted or terminated any contract, instruction or written plan for the purchase or sale of our securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any “non Rule 10b5-1 trading arrangement.”

**Item 6. Exhibits**

- 3.1 Third Restated Certificate of Incorporation of the Company, incorporated herein by this reference to Exhibit 3.2 to the Company's Current Report on Form 8-K, as filed with the Commission on September 6, 2022 (file no. 1-10962).
- 3.2 Amended and Restated Bylaws of the Company, incorporated herein by this reference to Exhibit 3.1 to the Company's Current Report on Form 8-K, as filed with the Commission on June 9, 2023 (file no. 1-10962).
- 10.1 Amendment No. 1 to Credit Agreement, dated as of March 19, 2024, by and among Topgolf Callaway Brands Corp., certain subsidiaries of Topgolf Callaway Brands Corp., the financial institutions party thereto from time to time as lenders, and Bank of America, N.A. as administrative agent. †
- 10.2 First Amendment to Fifth Amended and Restated Loan and Security Agreement, dated as of April 10, 2024, by and among Topgolf Callaway Brands Corp., certain subsidiaries of Topgolf Callaway Brands Corp., the financial institutions party thereto from time to time as lenders, and Bank of America, N.A. as administrative agent and security trustee. †
- 31.1 Certification of Oliver G. Brewer III pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. †
- 31.2 Certification of Brian P. Lynch pursuant to Rule 13a-14(a) or 15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. †
- 32.1 Certification of Oliver G. Brewer III and Brian P. Lynch pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. †
- 101.1 XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
- 101.2 XBRL Taxonomy Extension Schema Document †
- 101.3 XBRL Taxonomy Extension Calculation Linkbase Document †
- 101.4 XBRL Taxonomy Extension Definition Linkbase Document †
- 101.5 XBRL Taxonomy Extension Label Linkbase Document †
- 101.6 XBRL Taxonomy Extension Presentation Linkbase Document †
- 104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101) †

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(†) Included with this Report.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

TOPGOLF CALLAWAY BRANDS CORP.

By: /s/ Jennifer Thomas

**Jennifer Thomas**  
**Senior Vice President and**  
**Chief Accounting Officer**

Date: May 8, 2024

**AMENDMENT NO. 1 TO CREDIT AGREEMENT**

This **AMENDMENT NO. 1 TO CREDIT AGREEMENT** (this “**Amendment**”) is dated as of March 19, 2024, and entered into by and among TOPGOLF CALLAWAY BRANDS CORP., a Delaware corporation (the “**Borrower**”), BANK OF AMERICA, N.A., as administrative agent (the “**Administrative Agent**”), at the direction of and on behalf of the Lenders described in Section 2.A. hereof, and, for purposes of Section 5 hereof, the Subsidiary Guarantors listed on the signature pages hereof, and is made with reference to that certain Credit Agreement, dated as of March 16, 2023 (as amended, restated, amended and restated, supplemented or otherwise modified through the date hereof prior to the effectiveness of this Amendment on the Amendment No. 1 Effective Date (as defined below), the “**Existing Credit Agreement**”; the Existing Credit Agreement as amended by this Amendment, the “**Amended Credit Agreement**”), by and among the Borrower, the Lenders from time to time party thereto and the Administrative Agent. Capitalized terms used herein without definition shall have the same meanings herein as set forth in the Amended Credit Agreement.

**WITNESSETH:**

WHEREAS, the Borrower has requested an amendment to the Credit Agreement pursuant to which certain provisions of the Credit Agreement will be amended as set forth herein;

WHEREAS, Section 9.02 of the Credit Agreement provides that the parties hereto may amend the Credit Agreement for the purposes set forth herein;

WHEREAS, the Borrowers have appointed each of BofA Securities, Inc., JPMorgan Chase Bank, N.A., MUFG Bank Ltd. and Truist Securities, Inc. to act as joint lead arrangers (collectively, the “Lead Arrangers”) and joint bookrunners (collectively, the “Bookrunners”), and together with the Lead Arrangers, the “Amendment No. 1 Arrangers”); and

WHEREAS, each Lender holding Initial Term Loans outstanding immediately prior to the effectiveness of this Amendment on the Amendment No. 1 Effective Date (such Initial Term Loans the “Existing Initial Term Loans”, and such Lenders holding such Existing Initial Term Loans, the “Existing Initial Term Lenders”) and each other Lender that executes and delivers a consent (a “Consent”) to this Amendment will have agreed to the terms of this Amendment upon the effectiveness of this Amendment on the Amendment No. 1 Effective Date.

Now, therefore, in consideration of the premises and agreements, provisions and covenants herein contained, the parties hereto agree as follows:

**Section 1. AMENDMENT TO CREDIT AGREEMENT**

Effective as of the Amendment No. 1 Effective Date, the Existing Credit Agreement is hereby amended as follows:

**A.** The following definitions are hereby added to Section 1.01 of the Existing Credit Agreement in the correct alphabetical order:

“Amendment No. 1” means that certain Amendment No. 1 to Credit Agreement, dated as of March 19, 2024, by and among the Borrower, the Subsidiary Guarantors and the Administrative Agent.

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"Amendment No. 1 Effective Date" means March 19, 2024.

"Amendment No. 1 Arrangers" has the meaning set forth in Amendment No. 1.

"Initial Arrangers" has the meaning assigned to such term in the preamble to this Agreement.

**B.** The definition of "Applicable Rate" in Section 1.01 of the Existing Credit Agreement is hereby amended by amending and restating such definition in its entirety as follows:

"Applicable Rate" means, with respect to any Initial Term Loan, the following percentages per annum, based on the Debt Rating as set forth below:

| Applicable Rate |  |                               |                                     |
|-----------------|--|-------------------------------|-------------------------------------|
| Pricing Level   | Moody's and S&P Debt Ratings   | Applicable Rate for ABR Loans | Applicable Rate for Term SOFR Loans |
| 1               | Both Ba3 (with a stable outlook) or better and BB- (with a stable outlook) or better   | 1.75%                         | 2.75%                               |
| 2               | Below Ba3 (with a stable outlook) or below BB- (with a stable outlook) (or if for any reason Pricing Level 1 does not apply, including if the Borrower has only one Debt Rating or the Borrower does not have any Debt Rating) | 2.00%                         | 3.00%                               |

For the avoidance of doubt, changes in the Applicable Rate for Initial Term Loans resulting from changes in the Debt Rating shall be effective as of the date specified by the definition of "Debt Rating".

**C .** The preamble of the Existing Credit Agreement his hereby amended by deleting the text "(in such capacities, collectively, the "Arrangers")" set forth therein, and replacing it with the text "(in such capacities, collectively, the "Initial Arrangers")".

**D.** The definition of "Arrangers" in Section 1.01 of the Existing Credit Agreement is hereby amended and restated in its entirety as follows:

“Arrangers” means, (x) prior to the Amendment No. 1 Effective Date, the Initial Arrangers and (y) from and after the Amendment No. 1 Effective Date, the Initial Arrangers and the Amendment No. 1 Arrangers, collectively.”

**E .** The definition of “Loan Documents” in Section 1.01 of the Existing Credit Agreement is hereby amended and restated in its entirety as follows:

“Loan Documents” means this Agreement, Amendment No. 1, any Promissory Note, each Loan Guaranty, the Collateral Documents, any Intercreditor Agreement to which the Borrower is a party, each Refinancing Amendment, each Incremental Facility Amendment, each Extension Amendment and any other document or instrument designated by the Borrower and the Administrative Agent as a “Loan Document”. Any reference in this Agreement or any other Loan Document to a Loan Document shall include all appendices, exhibits or schedules thereto.”

**F.** The definition of “SOFR Adjustment” in Section 1.01 of the Existing Credit Agreement is hereby amended and restated in its entirety as follows:

“SOFR Adjustment” means, with respect to any Initial Term Loan, 0.00% (0 basis points).”

**G.** Section 2.12(f) of the Existing Credit Agreement is hereby amended and restated in its entirety as follows:

“(f) In the event that, after the Amendment No. 1 Effective Date but prior to the date that is six months following the Amendment No. 1 Effective Date, the Borrower (A) prepays, repays, refinances, substitutes or replaces any Initial Term Loan in connection with any Repricing Transaction (including, for the avoidance of doubt, any prepayment made pursuant to Section 2.11(b)(iii) that constitutes a Repricing Transaction) or (B) effects any amendment, modification or waiver of, or consent under, this Agreement resulting in a Repricing Transaction, the Borrower shall pay to the Administrative Agent, for the ratable account of each of the applicable Initial Term Lenders, (1) in the case of clause (A), a premium of 1.00% of the aggregate principal amount of the Initial Term Loans so prepaid, repaid, refinanced, substituted or replaced after the Amendment No. 1 Effective Date but prior to the date that is six months following the Amendment No. 1 Effective Date and (2) in the case of clause (B), a fee equal to 1.00% of the aggregate principal amount of the Initial Term Loans that are the subject of such Repricing Transaction outstanding immediately prior to the relevant amendment if the relevant Repricing Transaction or amendment is consummated after the Amendment No. 1 Effective Date but prior to the date that is six months following the Amendment No. 1 Effective Date. If, after the Amendment No. 1 Effective Date but prior to the date that is six months following the Amendment No. 1 Effective Date, all or any portion of the Initial Term Loans held by any Term Lender are prepaid, repaid, refinanced, substituted or replaced pursuant to Section 2.19(b)(iv) as a result of, or in connection with, such Initial Term Lender not agreeing or otherwise consenting to any waiver, consent, modification or amendment referred to in clause (B) above (or otherwise in connection with a Repricing Transaction), such prepayment, repayment, refinancing, substitution or replacement will be made at 101% of the principal amount so prepaid, repaid, refinanced, substituted or replaced. All such amounts shall be due and payable on the date of effectiveness of such Repricing Transaction. It is understood and agreed for the

avoidance of doubt that no amount shall be payable pursuant to this Section 2.12(f) in connection with (x) Amendment No. 1 or the transactions contemplated thereby, or (y) any Repricing Transaction consummated on or prior to the Amendment No. 1 Effective Date or on or after the date that is six months following the Amendment No. 1 Effective Date.”

## **Section 2. CONDITIONS TO EFFECTIVENESS OF THE AMENDMENT**

The amendments set forth in Section 1 hereof shall become effective only upon the satisfaction (or waiver) of the following conditions precedent (the date of satisfaction of such conditions being referred to herein as the “**Amendment No. 1 Effective Date**”):

**a.** The Administrative Agent shall have received an executed written consent approving the amendments and consents set forth herein and authorizing the Administrative Agent to enter into this Amendment from (x) Existing Initial Term Lenders constituting all of the Lenders under the Existing Credit Agreement immediately prior to the Amendment No. 1 Effective Date or (y) Existing Initial Term Lenders constituting the Required Lenders under the Existing Credit Agreement immediately prior to the Amendment No. 1 Effective Date and the assignments contemplated by Section 4 of this Amendment.

**b.** The Administrative Agent shall have received a certificate relating to the Borrower, dated as of the Amendment No. 1 Effective Date, which shall (A) identify by name and title and bear the signatures of the officers of the Borrower (or other authorized signatories) who are authorized to sign this Amendment, (B) contain copies of the Organizational Documents of the Borrower certified, if applicable, as of a recent date by the relevant Governmental Authority of the jurisdiction of organization of the Borrower and (C) include as an attachment a good standing certificate or equivalent, if applicable, for the Borrower issued by the relevant Governmental Authority of the jurisdiction of organization of the Borrower.

**c.** The representations and warranties contained in Section 3 of this Amendment shall be true and correct in all material respects on and as of the Amendment No. 1 Effective Date, immediately after giving effect to this Amendment; provided that to the extent that such representations and warranties specifically refer to an earlier date, they shall be true and correct in all material respects as of such earlier date; provided, further, that any representation and warranty that is qualified as to “materiality,” “Material Adverse Effect” or similar language shall be true and correct (after giving effect to any such qualification therein) in all respects on such respective dates.

**d.** On and as of the Amendment No. 1 Effective Date, immediately after giving effect to this Amendment, no Default or Event of Default shall have occurred and be continuing.

**e.** The Administrative Agent shall have received a certificate, dated as of the Amendment No. 1 Effective Date, signed by a Responsible Officer of the Borrower, certifying that the conditions set forth in Sections 2.C and 2.D are satisfied.

**f.** The Borrower shall have paid (or shall pay substantially concurrently with the effectiveness of this Amendment on the Amendment No. 1 Effective Date) all accrued and unpaid interest on the Existing Initial Term Loans to, but not including, the Amendment No. 1 Effective Date and shall have submitted an Interest Election Request in accordance with Section 2.08 of the Existing Credit Agreement.



**g.** To the extent invoiced with reasonable detail at least two (2) Business Days prior to the Amendment No. 1 Effective Date (except as otherwise reasonably agreed by the Borrower), all fees and expenses due to the Administrative Agent, the Amendment No. 1 Arrangers and the Lenders required to be paid on the Amendment No. 1 Effective Date (including the fees and expenses of counsel for the Administrative Agent and the Amendment No. 1 Arranger) shall have been paid (or shall be paid substantially concurrently with the effectiveness of this Amendment on the Amendment No. 1 Effective Date).

**h.** No later than three Business Days in advance of the Amendment No. 1 Effective Date, the Administrative Agent shall have received all documentation and other information reasonably requested with respect to any Loan Party in writing by any Lender at least ten Business Days in advance of the Amendment No. 1 Effective Date, which documentation or other information is required by regulatory authorities under applicable "know your customer" and anti-money laundering rules and regulations, including the USA PATRIOT Act.

### **Section 3. REPRESENTATIONS AND WARRANTIES**

In order to induce the Administrative Agent, on behalf of the Lenders, to enter into this Amendment, the Borrower represents and warrants to each Lender and the Administrative Agent that the following statements are true, correct and complete in all material respects:

**a. Corporate Power and Authority.** The Borrower has all requisite corporate or other organizational power and authority to enter into this Amendment and the Borrower has all requisite corporate or other organizational power and authority to carry out the transactions contemplated by, and perform its obligations under, the Amended Credit Agreement.

**b. Authorization of Agreements.** The Borrower has taken all necessary corporate or other organizational action to authorize the execution and delivery of this Amendment and the Borrower has taken all necessary organizational action to authorize the performance of the Amended Credit Agreement.

**c. Governmental Approvals; No Conflicts.** The execution and delivery of this Amendment by the Borrower and the performance of the Amended Credit Agreement by the Borrower (a) do not require any consent or approval of, registration or filing with, or any other action by, any Governmental Authority, except (i) such as have been obtained or made and are in full force and effect, (ii) in connection with the Perfection Requirements and (iii) such consents, approvals, registrations, filings, or other actions the failure to obtain or make which could not be reasonably expected to have a Material Adverse Effect, (b) will not violate any (i) of the Borrower's Organizational Documents or (ii) Requirement of Law applicable to the Borrower which violation, in the case of this clause (b)(ii), would reasonably be expected to have a Material Adverse Effect and (c) will not violate or result in a default under any material Contractual Obligation (including the ABL Loan Documents) to which the Borrower is a party which violation, in the case of this clause (c), would reasonably be expected to result in a Material Adverse Effect.

**d. Binding Obligation.** This Amendment has been duly executed and delivered by each Loan Party that is party hereto and the Amended Credit Agreement constitutes a legal, valid and binding obligation of the Borrower, enforceable against each Loan Party that is a party hereto in accordance with its terms, subject to the Legal Reservations.

**e. Absence of Default or Event of Default.** On the Amendment No. 1 Effective Date, no Event of Default shall exist immediately after giving effect to this Amendment.

**f. Representation and Warranties from Amended Credit Agreement.** The representations and warranties contained in Article III of the Amended Credit Agreement shall be true and correct in all material respects on and as of the Amendment No. 1 Effective Date, immediately after giving effect to this Amendment; provided that to the extent that such representations and warranties specifically refer to an earlier date, they shall be true and correct in all material respects as of such earlier date; provided, further, that any representation and warranty that is qualified as to "materiality," "Material Adverse Effect" or similar language shall be true and correct (after giving effect to any qualification therein) in all respects on such respective dates.

#### **Section 4. REPLACEMENT OF NON-CONSENTING LENDERS**

Concurrently with the effectiveness of this Amendment, the Borrower shall be deemed to have exercised its rights under Section 2.19(b)(v) of the Existing Credit Agreement to require each Initial Term Lender to assign any portion of its Initial Term Loans as to which it has not approved this Amendment as of such time to the Administrative Agent. By its execution of this Amendment, the Administrative Agent agrees to accept such assignments and approves this Amendment in its capacity as the assignee of any such Initial Term Loans.

#### **Section 5. ACKNOWLEDGEMENT AND CONSENT**

Each Subsidiary Guarantor listed on the signature pages hereof, by its signature below, hereby (a) expressly acknowledges the terms of this Amendment and affirms or reaffirms, as applicable, as of the date hereof the covenants and agreements contained in each Loan Document to which it is a party, including, in each case, such covenants and agreements as in effect immediately after giving effect to this Amendment and the transactions contemplated hereby, (b) affirms and confirms (i) its obligations under each of the Loan Documents to which it is a party, and (ii) the pledge of and/or grant of a security interest in its assets as Collateral to secure such Obligations, all as provided in the Collateral Documents to which it is a party, as originally executed by it (and as the same may have otherwise been amended, restated, amended and restated, supplemented or otherwise modified from time to time prior to the Amendment No. 1 Effective Date), and acknowledges and agrees that such guarantee, pledge and/or grant continue in full force and effect in respect of, and to secure, such Obligations under the Amended Credit Agreement and the other Loan Documents, and (c) acknowledges and agrees that (i) notwithstanding the conditions to effectiveness set forth in this Amendment, such Subsidiary Guarantor is not required by the terms of the Credit Agreement or any other Loan Document to consent to the amendments to the Credit Agreement effected pursuant to this Amendment and (ii) nothing in the Credit Agreement, this Amendment or any other Loan Document shall be deemed to require the consent of such Subsidiary Guarantor to any future amendments to the Credit Agreement.

#### **Section 6. MISCELLANEOUS**

**a. Reference to and Effect on the Existing Credit Agreement and the Other Loan Documents.** On and after the Amendment No. 1 Effective Date, each reference in the Existing Credit Agreement to "this Agreement," "hereunder," "hereof," "herein" or words of like import referring to the Existing Credit Agreement, and each reference in the other Loan Documents to the "Credit Agreement," "thereunder," "thereof" or words of like import referring to the Existing Credit Agreement shall mean and be a reference to the Amended Credit Agreement. Except as specifically amended by this

Amendment, the Existing Credit Agreement and the other Loan Documents shall remain in full force and effect and are hereby ratified and confirmed. The parties hereto acknowledge and agree that the amendments to the Existing Credit Agreement pursuant to this Amendment and all other Loan Documents amended and/or executed and delivered in connection herewith shall not constitute a novation of the Existing Credit Agreement and the other Loan Documents as in effect prior to the date hereof. The execution, delivery and performance of this Amendment shall not, except as expressly provided herein, constitute a waiver of any provision of, or operate as a waiver of any right, power or remedy of the Administrative Agent or any Lender under, the Existing Credit Agreement or any of the other Loan Documents. On or after the Amendment No. 1 Effective Date, this Amendment shall constitute a Loan Document.

b. **Headings.** Section and subsection headings in this Amendment are included herein for convenience of reference only and shall not constitute a part of this Amendment for any other purpose or be given any substantive effect.

c. **GOVERNING LAW; JURISDICTION; CONSENT TO SERVICE OF PROCESS; WAIVER OF JURY TRIAL.** THIS AMENDMENT AND ANY CLAIM, CONTROVERSY OR DISPUTE ARISING UNDER OR RELATED TO THIS AMENDMENT, WHETHER IN TORT, CONTRACT (AT LAW OR IN EQUITY) OR OTHERWISE, SHALL BE GOVERNED BY, AND CONSTRUED AND INTERPRETED IN ACCORDANCE WITH, THE LAWS OF THE STATE OF NEW YORK. THE TERMS OF SECTIONS 9.10 AND 9.11 OF THE CREDIT AGREEMENT ARE HEREBY INCORPORATED HEREIN BY REFERENCE, *MUTATIS MUTANDIS*.

d. **Counterparts.** This Amendment may be executed in any number of counterparts and by different parties hereto in separate counterparts, each of which when so executed and delivered shall be deemed an original, but all such counterparts together shall constitute but one and the same instrument; signature pages may be detached from multiple separate counterparts and attached to a single counterpart so that all signature pages are physically attached to the same document. Delivery of an executed counterpart of a signature page of this Amendment by facsimile or other electronic imaging means shall be effective as delivery of a manually executed counterpart of this Amendment. Any signature to this Amendment may be delivered by facsimile, electronic mail (including pdf) or any electronic signature complying with the U.S. federal ESIGN Act of 2000 or the New York Electronic Signature and Records Act or other transmission method and any counterpart so delivered shall be deemed to have been duly and validly delivered and be valid and effective for all purposes to the fullest extent permitted by applicable law.

[Remainder of page intentionally left blank]

IN WITNESS WHEREOF, the parties hereto have caused this Amendment to be duly executed and delivered by their respective officers thereunto duly authorized as of the date first written above.

**Borrower:**

**TOPGOLF CALLAWAY BRANDS CORP.**

By: /s/ Brian P. Lynch

Name: Brian P. Lynch

Title: Executive Vice President and Chief Financial  
Officer

*[Signature Page to Callaway Term Loan Amendment No. 1]*

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**Subsidiary Guarantors:**

**CALLAWAY GOLF SALES COMPANY**

By: /s/ Glenn Hickey  
Name: Glenn Hickey  
Title: President

**CALLAWAY GOLF INTERNATIONAL SALES COMPANY**

By: /s/ Patrick S. Burke  
Name: Patrick S. Burke  
Title: President

**CALLAWAY GOLF BALL OPERATIONS, INC.**

By: /s/ Mark F. Leposky  
Name: Mark F. Leposky  
Title: President

**CALLAWAY GOLF INTERACTIVE, INC.**

By: /s/ Glenn Hickey  
Name: Glenn Hickey  
Title: President

**OGIO INTERNATIONAL, INC.**

By: /s/ Patrick S. Burke  
Name: Patrick S. Burke  
Title: Vice President and Treasurer

**TRAVISMATHEW, LLC**

By: /s/ Brian P. Lynch  
Name: Brian P. Lynch  
Title: Vice President

**JACK WOLFSKIN NORTH AMERICA, INC.**

By: /s/ Brian P. Lynch  
Name: Brian P. Lynch  
Title: Vice President

**TOPGOLF INTERNATIONAL, INC.  
TOP GOLF USA INC.**

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: President

*[Signature Page to Callaway Term Loan Amendment No. 1]*

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TG FLEX HOLDINGS, LLC  
TG HOLDINGS I, LLC  
TG LOUNGE HOLDINGS, LLC  
TG LOUNGE MANAGEMENT, LLC  
TG USA KIRKLAND, LLC  
TOPGOLF MEDIA, LLC  
TOPGOLF PAYROLL SERVICES, LLC  
TOPGOLF USA AG, LLC  
TOPGOLF USA ALBUQUERQUE, LLC  
TOPGOLF USA ALLEN HOLDINGS, LLC  
TOPGOLF USA ALLEN II, LLC  
TOPGOLF USA ALLEN, LLC  
TOPGOLF USA ALPHARETTA HOLDINGS, LLC  
TOPGOLF USA ALPHARETTA II, LLC  
TOPGOLF USA ALPHARETTA, LLC  
TOPGOLF USA ANA, LLC  
TOPGOLF USA ATLANTA HOLDINGS, LLC  
TOPGOLF USA ATLANTA II, LLC  
TOPGOLF USA ATLANTA, LLC  
TOPGOLF USA AUBURN HILLS, LLC  
TOPGOLF USA AUSTIN HOLDINGS, LLC  
TOPGOLF USA AUSTIN II, LLC  
TOPGOLF USA AUSTIN, LLC  
TOPGOLF USA BALTIMORE, LLC  
TOPGOLF USA BATON ROUGE, LLC  
TOPGOLF USA BF, LLC  
TOPGOLF USA BIRMINGHAM, LLC  
TOPGOLF USA BO, LLC  
TOPGOLF USA BRANDON, LLC  
TOPGOLF USA BROOKLYN CENTER, LLC  
TOPGOLF USA BURLINGAME, LLC  
TOPGOLF USA CAMARILLO, LLC  
TOPGOLF USA CANTON, LLC  
TOPGOLF USA CARLSBAD, LLC  
TOPGOLF USA CENTENNIAL, LLC  
TOPGOLF USA CERT, LLC  
TOPGOLF USA CHARLESTON, LLC  
TOPGOLF USA CHARLOTTE, LLC  
TOPGOLF USA CHESTERFIELD, LLC  
TOPGOLF USA CL, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer



TOPGOLF USA COL, LLC  
TOPGOLF USA COLONY HOLDINGS, LLC  
TOPGOLF USA COLONY II, LLC  
TOPGOLF USA COLONY, LLC  
TOPGOLF USA COLUMBUS, LLC  
TOPGOLF USA CP, LLC  
TOPGOLF USA DB, LLC  
TOPGOLF USA DORAL, LLC  
TOPGOLF USA DULLES, LLC  
TOPGOLF USA DVW, LLC  
TOPGOLF USA EDISON, LLC  
TOPGOLF USA EL PASO HOLDINGS, LLC  
TOPGOLF USA EL PASO II, LLC  
TOPGOLF USA EL PASO, LLC  
TOPGOLF USA EL SEGUNDO, LLC  
TOPGOLF USA FISHERS, LLC  
TOPGOLF USA FKX, LLC  
TOPGOLF USA FT. MYERS, LLC  
TOPGOLF USA FT. WORTH HOLDINGS, LLC  
TOPGOLF USA FT. WORTH II, LLC  
TOPGOLF USA FT. WORTH, LLC  
TOPGOLF USA GERMANTOWN, LLC  
TOPGOLF USA GILBERT, LLC  
TOPGOLF USA GLENDALE, LLC  
TOPGOLF USA GRANITE PARK HOLDINGS, LLC  
TOPGOLF USA GRANITE PARK II, LLC  
TOPGOLF USA GRANITE PARK, LLC  
TOPGOLF USA GREENVILLE, LLC  
TOPGOLF USA HILLSBORO, LLC  
TOPGOLF USA HOFFMAN ESTATES, LLC  
TOPGOLF USA HOLTSVILLE, LLC  
TOPGOLF USA HUNTSVILLE, LLC  
TOPGOLF USA JACKSONVILLE, LLC  
TOPGOLF USA KY1, LLC  
TOPGOLF USA LAS VEGAS HOLDINGS, LLC  
TOPGOLF USA LAS VEGAS, LLC  
TOPGOLF USA LB, LLC  
TOPGOLF USA LM, LLC  
TOPGOLF USA LS, LLC  
TOPGOLF USA MAY, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer

TOPGOLF USA MIAMI GARDENS, LLC  
TOPGOLF USA MIDVALE, LLC  
TOPGOLF USA MT. LAUREL, LLC  
TOPGOLF USA MYRTLE BEACH, LLC  
TOPGOLF USA NAPERVILLE, LLC  
TOPGOLF USA NASHVILLE, LLC  
TOPGOLF USA NATIONAL HARBOR, LLC  
TOPGOLF USA NEP, LLC  
TOPGOLF USA NEW ORLEANS, LLC  
TOPGOLF USA NHP, LLC  
TOPGOLF USA NORTH CHARLOTTE, LLC  
TOPGOLF USA NPB, LLC  
TOPGOLF USA OKC, LLC  
TOPGOLF USA OMAHA, LLC  
TOPGOLF USA ORLANDO, LLC  
TOPGOLF USA OVERLAND PARK, LLC  
TOPGOLF USA PARK LANE RANCH HOLDINGS, LLC  
TOPGOLF USA PARK LANE RANCH II, LLC  
TOPGOLF USA PARK LANE RANCH, LLC  
TOPGOLF USA PETE, LLC  
TOPGOLF USA PHARR HOLDINGS, LLC  
TOPGOLF USA PHARR II, LLC  
TOPGOLF USA PHARR, LLC  
TOPGOLF USA PIN HIGH, LLC  
TOPGOLF USA PITTSBURGH, LLC  
TOPGOLF USA PPB, LLC  
TOPGOLF USA RALEIGH, LLC  
TOPGOLF USA RD, LLC  
TOPGOLF USA RE, LLC  
TOPGOLF USA RG, LLC  
TOPGOLF USA RICHMOND, LLC  
TOPGOLF USA RIVERWALK, LLC  
TOPGOLF USA ROSEVILLE, LLC  
TOPGOLF USA SAN ANTONIO HOLDINGS, LLC  
TOPGOLF USA SAN ANTONIO II, LLC  
TOPGOLF USA SAN ANTONIO, LLC  
TOPGOLF USA SBD, LLC  
TOPGOLF USA SCHAUMBURG, LLC  
TOPGOLF USA SDP, LLC  
TOPGOLF USA SPRING HOLDINGS, LLC  
TOPGOLF USA SPRING II, LLC  
TOPGOLF USA SPRING, LLC  
TOPGOLF USA STL, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer

TOPGOLF USA THORNTON, LLC  
TOPGOLF USA TUCSON, LLC  
TOPGOLF USA VIRGINIA BEACH, LLC  
TOPGOLF USA VY, LLC  
TOPGOLF USA WC HOLDINGS, LLC  
TOPGOLF USA WC II, LLC  
TOPGOLF USA WC, LLC  
TOPGOLF USA WEBSTER HOLDINGS, LLC  
TOPGOLF USA WEBSTER II, LLC  
TOPGOLF USA WEBSTER, LLC  
TOPGOLF USA WEST CHESTER, LLC  
TOPGOLF USA WOBURN, LLC  
TOPGOLF USA YK, LLC  
WORLD GOLF TOUR, LLC  
TOPGOLF USA MB, LLC  
TOPGOLF USA CS, LLC  
TOPGOLF USA KP, LLC  
TOPGOLF USA WCH, LLC  
TOPGOLF USA MP, LLC  
TOPGOLF USA GB, LLC,  
TOPGOLF USA PS, LLC  
TOPGOLF USA MA, LLC  
TOPGOLF USA SDS, LLC  
TOPGOLF USA LR, LLC  
TOPGOLF USA LF, LLC  
TOPGOLF USA GP, LLC  
TOPGOLF USA JM, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer

**BANK OF AMERICA, N.A.,**  
as Administrative Agent

By: /s/ Erik M. Truette  
Name: Erik M. Truette  
Title: Vice President

*[Signature Page to Callaway Term Loan Amendment No. 1]*

**FIRST AMENDMENT TO FIFTH AMENDED AND RESTATED  
LOAN AND SECURITY AGREEMENT**

This **FIRST AMENDMENT TO FIFTH AMENDED AND RESTATED LOAN AND SECURITY AGREEMENT** (this "Amendment"), dated as of April 10, 2024, is entered into by and among the Lenders (as defined below) signatory hereto, **BANK OF AMERICA, N.A.**, as administrative agent and as security trustee for the Lenders (in such capacity, "Agent"), **TOPGOLF CALLAWAY BRANDS CORP.**, a Delaware corporation ("Parent"), **CALLAWAY GOLF SALES COMPANY**, a California corporation ("Callaway Sales"), **CALLAWAY GOLF BALL OPERATIONS, INC.**, a Delaware corporation ("Callaway Operations"), **OGIO INTERNATIONAL, INC.**, a Utah corporation ("Ogio"), **TRAVIS MATHEW, LLC**, a California limited liability company ("travisMathew"), **JACK WOLFSKIN NORTH AMERICA, INC.**, a Delaware corporation ("Domestic Jack Wolfskin"), **TOP GOLF USA INC.**, a Delaware corporation ("Topgolf USA") and together with Parent, Callaway Sales, Callaway Operations, Ogio, travisMathew and Domestic Jack Wolfskin, collectively, "U.S. Borrowers"), **CALLAWAY GOLF CANADA LTD.**, a Canada corporation ("Canadian Borrower"), **JACK WOLFSKIN AUSTRUSTUNG FÜR DRAUSSEN GMBH & CO. KGAA**, a partnership limited by shares (*Kommanditgesellschaft auf Aktien*) under the laws of the Federal Republic of Germany ("German Borrower"), **CALLAWAY GOLF EUROPE LTD.**, a company incorporated under the laws of England and Wales (registered number 02756321) ("Callaway Golf Europe"), **TOPGOLF LIMITED**, a company incorporated under the laws of England and Wales (registered number 03724493) ("TopGolf Limited", and together with Callaway Golf Europe and any other Person that becomes a "U.K. Borrower" after the date hereof in accordance with the terms hereof, the "U.K. Borrowers"), **CALLAWAY GOLF EU B.V.**, a private company with limited liability (*besloten vennootschap met beperkte aansprakelijkheid*), incorporated under the laws of the Netherlands, having its statutory seat in Amsterdam, the Netherlands and its registered office at Herikerbergweg 88, 1101 CM Amsterdam, the Netherlands, registered with the Chamber of Commerce (*Kamer van Koophandel*) under number 86392468 (the "Dutch Borrower", and together with the U.K. Borrowers, collectively, the "U.K./Dutch Borrowers" and together with the U.S. Borrowers, the German Borrower and the Canadian Borrower, each individually a "Borrower" and individually and collectively, jointly and severally, the "Borrowers"), and the other Obligors party hereto.

**RECITALS**

A. Borrowers, the other Obligors party thereto, Agent, and the financial institutions signatory thereto from time to time (each a "Lender" and collectively the "Lenders") have previously entered into that certain Fifth Amended and Restated Loan and Security Agreement dated as of March 16, 2023 (as amended, restated, amended and restated, supplemented or otherwise modified from time to time, the "Loan Agreement"), pursuant to which the Lenders have made certain loans and financial accommodations available to Borrowers. Terms used herein without definition shall have the meanings ascribed to them in the Loan Agreement, as amended hereby.

B. Obligors have requested that Agent and the Required Lenders amend the Loan Agreement, which Agent and the Required Lenders are willing to do pursuant to the terms and conditions set forth herein.

C. Obligors are entering into this Amendment with the understanding and agreement that, except as specifically provided herein, none of Agent's or any Lender's rights or remedies as set forth in

the Loan Agreement or any of the other Loan Documents are being waived or modified by the terms of this Amendment.

#### AGREEMENT

NOW, THEREFORE, in consideration of the foregoing and the mutual covenants herein contained, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereby agree as follows:

1. Amendment to Loan Agreement

(a) In Section 8.1.1 of the Loan Agreement, the text "20th" is hereby deleted and replaced with the text "30th".

2. Effectiveness of this Amendment. Each of the following shall have occurred before this Amendment is effective:

(a) Amendment. Agent shall have received this Amendment, duly executed and delivered by Agent, each Obligor and the Required Lenders.

(b) Representations and Warranties. The representations and warranties set forth herein are true and correct in all material respects on and as of the date of the effectiveness of this Amendment (it being understood and agreed that any representation or warranty which by its terms is made as of a specified date shall be required to be true and correct in all material respects only as of such specified date, and that any representation or warranty which is subject to any materiality qualifier shall be required to be true and correct in all respects).

(c) No Event of Default. No event has occurred and is continuing on the date of the effectiveness of this Amendment that constitutes an Event of Default.

3. Representations and Warranties. Each Obligor represents and warrants as follows, as of the effective date of this Amendment:

(a) Authority. Each Obligor has the requisite corporate or other organizational power and authority to execute and deliver this Amendment, and to perform its obligations hereunder and under the Loan Documents (as amended or modified hereby) to which it is a party. The execution, delivery and performance by each Obligor of this Amendment have been duly approved by all necessary corporate or other organizational action of such Obligor.

(b) Due Execution; Enforceability. This Amendment has been duly executed and delivered by each Obligor that is a party hereto. This Amendment and each Loan Document to which any Obligor is a party (as amended or modified hereby) is a legal, valid and binding obligation of such Obligor, enforceable against such Obligor in accordance with its terms, subject to the Legal Reservations.

(c) Representations and Warranties. The representations and warranties contained in the Loan Agreement (as amended hereby) each other Loan Document to which any Obligor is a party are correct in all material respects on and as of the date hereof as though made on and as of the date hereof (it being understood and agreed that any representation or warranty which by its terms is made as of a specified date shall be required to be true and correct in all material respects only as of such specified

date, and that any representation or warranty which is subject to any materiality qualifier shall be required to be true and correct in all respects).

(d) Governmental Authorization. The execution and delivery of this Amendment by each Obligor party hereto and the performance by such Obligor hereof do not require any consent or approval of, registration or filing with, or any other action by, any Governmental Authority, except (i) such as have been obtained or made and are in full force and effect and (ii) such consents, approvals, registrations, filings, or other actions the failure to obtain or make which could not be reasonably expected to have a Material Adverse Effect.

(e) No Default. No event has occurred and is continuing that constitutes an Event of Default.

4. Choice of Law. The validity of this Amendment, its construction, interpretation and enforcement, and the rights of the parties hereunder, shall be determined under, governed by, and construed in accordance with the internal law of the State of New York, without giving effect to any conflict of law principles (but giving effect to Section 5-1401 of the New York General Obligation Law and Federal laws relating to national banks). The consent to forum and judicial reference provisions set forth in Section 14.15 of the Loan Agreement are hereby incorporated in this Amendment by reference.

5. Counterparts. This Amendment may be in the form of an Electronic Record and may be executed using Electronic Signatures (including, without limitation, facsimile and .pdf) and shall be considered an original, and shall have the same legal effect, validity and enforceability as a paper record. This Amendment may be executed in as many counterparts as necessary or convenient, including both paper and electronic counterparts, but all such counterparts are one and the same Amendment. For the avoidance of doubt, the authorization under this paragraph may include, without limitation, use or acceptance by Agent and Secured Parties of a manually signed paper Amendment which has been converted into electronic form (such as scanned into PDF format), or an electronically signed Communication converted into another format, for transmission, delivery and/or retention. The words "execution," "signed," "signature," and words of like import in or related to any document to be signed in connection with this Amendment and the transactions contemplated hereby shall be deemed to include Electronic Signatures or the keeping of records in electronic form, each of which shall be of the same legal effect, validity or enforceability as a manually executed signature or the use of a paper-based recordkeeping system, as the case may be, to the extent and as provided for in any applicable Laws, including the federal Electronic Signatures in Global and National Commerce Act, the New York State Electronic Signatures and Records Act, or any other similar state laws based on the Uniform Electronic Transactions Act. For purposes hereof, "Electronic Record" and "Electronic Signature" shall have the meanings assigned to them, respectively, by 15 USC §7006, as it may be amended from time to time; provided that nothing herein shall require the Agent to accept electronic signatures in any form or format without its prior written consent.

6. Reference to and Effect on the Loan Documents.

(a) Upon and after the effectiveness of this Amendment, each reference in the Loan Agreement or any other Loan Document to this "Agreement", "hereunder", "herein", "hereof", "thereunder", "therein", "thereof", or words of like import referring to the Loan Agreement or any other Loan Document shall mean and refer to such agreement as amended, modified or supplemented by this Amendment.

(b) Except as specifically amended above, the Loan Agreement and all other Loan Documents are and shall continue to be in full force and effect and are hereby in all respects ratified and confirmed and shall constitute the legal, valid, binding and enforceable obligations of Obligor to Agent and the Lenders in accordance with their terms.

(c) The execution, delivery and effectiveness of this Amendment shall not, except as expressly provided herein, operate as a waiver of any right, power or remedy of Agent or any Lender under any of the Loan Documents, nor constitute a waiver of any provision of any of the Loan Documents.

(d) To the extent that any terms and conditions in any of the Loan Documents shall contradict or be in conflict with any terms or conditions of the Loan Agreement, after giving effect to this Amendment, such terms and conditions are hereby deemed modified or amended accordingly to reflect the terms and conditions of the Loan Agreement as modified or amended hereby.

7. Ratification. Each Obligor hereby restates, ratifies and reaffirms each and every term and condition set forth in the Loan Agreement, as amended hereby, and the Loan Documents effective as of the date hereof. Subject to and without limiting the foregoing, all security interests, pledges, assignments and other Liens and Guarantees previously granted by any Obligor pursuant to the Loan Documents are hereby reaffirmed, ratified, renewed and continued, and all such security interests, pledges, assignments and other Liens and Guarantees shall remain in full force and effect as security for the Obligations on and after the date hereof.

8. Estoppel. To induce Lenders to enter into this Amendment and to continue to make advances to Borrowers under the Loan Agreement, each Obligor hereby acknowledges and agrees that, as of the date hereof, there exists no right of offset, defense, counterclaim or objection in favor of any Obligor as against Agent or any Lender with respect to the Obligations.

9. Effectiveness: Binding Effect. For the avoidance of doubt, upon the effectiveness of this Amendment in accordance with its terms, this Amendment shall be binding upon each Lender and its respective successors and assigns.

10. Integration. This Amendment, together with the other Loan Documents, incorporates all negotiations of the parties hereto with respect to the subject matter hereof and is the final expression and agreement of the parties hereto with respect to the subject matter hereof.

11. Severability. Wherever possible, each provision of this Amendment shall be interpreted in such manner as to be valid under Requirements of Law. If any provision is found to be invalid under Requirements of Law, it shall be ineffective only to the extent of such invalidity and the remaining provisions of this Amendment shall remain in full force and effect.

*[Remainder of Page Left Intentionally Blank]*



IN WITNESS WHEREOF, the parties have entered into this Amendment as of the date first above written.

**OBLIGORS:**

**TOPGOLF CALLAWAY BRANDS CORP.,**  
a Delaware corporation

By: /s/ Brian P. Lynch  
Name: Brian P. Lynch  
Title: Executive Vice President and Chief  
Financial Officer

**CALLAWAY GOLF SALES COMPANY,**  
a California corporation

By: /s/ Glenn Hickey  
Name: Glenn Hickey  
Title: President

**CALLAWAY GOLF BALL OPERATIONS,  
INC.,**  
a Delaware corporation

By: /s/ Mark F. Leposky  
Name: Mark F. Leposky  
Title: President

**OGIO INTERNATIONAL, INC.,**  
a Utah corporation

By: /s/ Patrick S. Burke  
Name: Patrick S. Burke  
Title: Vice President and Treasurer

*[Signature Page to First Amendment to  
Fifth Amended and Restated Loan and Security Agreement]*

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**TRAVIS MATHEW, LLC,**  
a California limited liability company

By: /s/ Brian P. Lynch  
Name: Brian P. Lynch  
Title: Vice President

**JACK WOLFSKIN NORTH AMERICA, INC.,**  
a Delaware corporation

By: /s/ Brian P. Lynch  
Name: Brian P. Lynch  
Title: Vice President

**CALLAWAY GOLF INTERACTIVE, INC.**  
a Texas corporation

By: /s/ Glenn Hickey  
Name: Glenn Hickey  
Title: President

**CALLAWAY GOLF INTERNATIONAL SALES  
COMPANY,**  
a California corporation

By: /s/ Patrick S. Burke  
Name: Patrick S. Burke  
Title: President

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**CALLAWAY GOLF CANADA LTD.,**  
a Canada corporation

By: /s/ Patrick S. Burke  
Name: Patrick S. Burke  
Title: Director

**CALLAWAY GOLF EUROPE LTD.,**  
a company limited by shares incorporated  
under the laws of England and Wales

By: /s/ Patrick S. Burke  
Name: Patrick S. Burke  
Title: Director

**CALLAWAY GOLF EUROPEAN HOLDING  
COMPANY LIMITED,**  
a company limited by shares incorporated  
under the laws of England and Wales

By: /s/ Steven  
Gluyas  
Name: Steven Gluyas  
Title: Director

**CALLAWAY GOLF EU B.V.,**  
a private company with limited liability  
(*besloten vennootschap met beperkte  
aansprakelijkheid*), incorporated under the laws  
of The Netherlands

By: /s/ Steven  
Gluyas  
Name: Steven Gluyas  
Title: Director

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**CALLAWAY GERMANY HOLDCO GMBH,**  
a limited liability company (*Gesellschaft mit  
beschränkter Haftung*) under the laws of the  
Federal Republic of Germany

By: /s/ Matthew Philip  
Jung  
Name: Matthew Philip Jung  
Title: Director

By: /s/ Andre Alexander  
Grube  
Name: Andre Alexander Grube  
Title: Director

**JW STARGAZER HOLDING GMBH,**  
a limited liability company (*Gesellschaft mit  
beschränkter Haftung*) under the laws of the  
Federal Republic of Germany

By: /s/ Matthew Philip  
Jung  
Name: Matthew Philip Jung  
Title: Director

By: /s/ Andre Alexander  
Grube  
Name: Andre Alexander Grube  
Title: Director

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**SKYRAGER GMBH,**  
a limited liability company (*Gesellschaft mit  
beschränkter Haftung*) under the laws of the  
Federal Republic of Germany

By: /s/ Matthew Philip  
Jung  
Name: Matthew Philip Jung  
Title: Director

By: /s/ Andre Alexander  
Grube  
Name: Andre Alexander Grube  
Title: Director

**JACK WOLFSKIN AUSTRÜSTUNG FÜR  
DRAUSSEN GMBH & CO. KGAA,**  
a partnership limited by shares  
(*Kommanditgesellschaft auf Aktien*) under the  
laws of the Federal Republic of Germany,  
acting through its managing partner,  
**SKYRAGER GMBH**

By: /s/ Matthew Philip  
Jung  
Name: Matthew Philip Jung  
Title: Director

By: /s/ Andre Alexander  
Grube  
Name: Andre Alexander Grube  
Title: Director

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**JACK WOLFSKIN RETAIL GMBH,**  
a limited liability company (*Gesellschaft mit  
beschränkter Haftung*) under the laws of the  
Federal Republic of Germany

By: /s/ Matthew Philip  
Jung  
Name: Matthew Philip Jung  
Title: Director

By: /s/ Andre Alexander  
Grube  
Name: Andre Alexander Grube  
Title: Director

**TOPGOLF LIMITED,**  
a company limited by shares incorporated  
under the laws of England and Wales

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Director

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**TOPGOLF INTERNATIONAL, INC.  
TOP GOLF USA INC.**

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: President

**TG FLEX HOLDINGS, LLC  
TG HOLDINGS I, LLC  
TG LOUNGE HOLDINGS, LLC  
TG LOUNGE MANAGEMENT, LLC  
TG USA KIRKLAND, LLC  
TOPGOLF MEDIA, LLC  
TOPGOLF PAYROLL SERVICES, LLC  
TOPGOLF USA AG, LLC  
TOPGOLF USA ALBUQUERQUE, LLC  
TOPGOLF USA ALLEN HOLDINGS, LLC  
TOPGOLF USA ALLEN II, LLC  
TOPGOLF USA ALLEN, LLC  
TOPGOLF USA ALPHARETTA HOLDINGS, LLC  
TOPGOLF USA ALPHARETTA II, LLC**

TOPGOLF USA ALPHARETTA, LLC  
TOPGOLF USA ANA, LLC  
TOPGOLF USA ATLANTA HOLDINGS, LLC  
TOPGOLF USA ATLANTA II, LLC  
TOPGOLF USA ATLANTA, LLC  
TOPGOLF USA AUBURN HILLS, LLC  
TOPGOLF USA AUSTIN HOLDINGS, LLC  
TOPGOLF USA AUSTIN II, LLC  
TOPGOLF USA AUSTIN, LLC  
TOPGOLF USA BALTIMORE, LLC  
TOPGOLF USA BATON ROUGE, LLC  
TOPGOLF USA BF, LLC  
TOPGOLF USA BIRMINGHAM, LLC  
TOPGOLF USA BO, LLC  
TOPGOLF USA BRANDON, LLC  
TOPGOLF USA BROOKLYN CENTER, LLC  
TOPGOLF USA BURLINGAME, LLC  
TOPGOLF USA CAMARILLO, LLC  
TOPGOLF USA CANTON, LLC  
TOPGOLF USA CARLSBAD, LLC  
TOPGOLF USA CENTENNIAL, LLC  
TOPGOLF USA CERT, LLC  
TOPGOLF USA CHARLESTON, LLC  
TOPGOLF USA CHARLOTTE, LLC  
TOPGOLF USA CHESTERFIELD, LLC  
TOPGOLF USA CL, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer

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TOPGOLF USA COL, LLC  
TOPGOLF USA COLONY HOLDINGS, LLC  
TOPGOLF USA COLONY II, LLC  
TOPGOLF USA COLONY, LLC  
TOPGOLF USA COLUMBUS, LLC  
TOPGOLF USA CP, LLC  
TOPGOLF USA DB, LLC  
TOPGOLF USA DORAL, LLC  
TOPGOLF USA DULLES, LLC  
TOPGOLF USA DVW, LLC  
TOPGOLF USA EDISON, LLC  
TOPGOLF USA EL PASO HOLDINGS, LLC  
TOPGOLF USA EL PASO II, LLC  
TOPGOLF USA EL PASO, LLC  
TOPGOLF USA EL SEGUNDO, LLC  
TOPGOLF USA FISHERS, LLC  
TOPGOLF USA FKX, LLC  
TOPGOLF USA FT. MYERS, LLC  
TOPGOLF USA FT. WORTH HOLDINGS, LLC  
TOPGOLF USA FT. WORTH II, LLC  
TOPGOLF USA FT. WORTH, LLC  
TOPGOLF USA GERMANTOWN, LLC  
TOPGOLF USA GILBERT, LLC  
TOPGOLF USA GLENDALE, LLC  
TOPGOLF USA GRANITE PARK HOLDINGS,  
LLC  
TOPGOLF USA GRANITE PARK II, LLC  
TOPGOLF USA GRANITE PARK, LLC  
TOPGOLF USA GREENVILLE, LLC  
TOPGOLF USA HILLSBORO, LLC  
TOPGOLF USA HOFFMAN ESTATES, LLC  
TOPGOLF USA HOLTSVILLE, LLC  
TOPGOLF USA HUNTSVILLE, LLC  
TOPGOLF USA JACKSONVILLE, LLC  
TOPGOLF USA KY1, LLC  
TOPGOLF USA LAS VEGAS HOLDINGS, LLC  
TOPGOLF USA LAS VEGAS, LLC  
TOPGOLF USA LB, LLC  
TOPGOLF USA LM, LLC  
TOPGOLF USA LS, LLC  
TOPGOLF USA MAY, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer

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TOPGOLF USA MIAMI GARDENS, LLC  
TOPGOLF USA MIDVALE, LLC  
TOPGOLF USA MT. LAUREL, LLC  
TOPGOLF USA MYRTLE BEACH, LLC  
TOPGOLF USA NAPERVILLE, LLC  
TOPGOLF USA NASHVILLE, LLC  
TOPGOLF USA NATIONAL HARBOR, LLC  
TOPGOLF USA NEP, LLC  
TOPGOLF USA NEW ORLEANS, LLC  
TOPGOLF USA NHP, LLC  
TOPGOLF USA NORTH CHARLOTTE, LLC  
TOPGOLF USA NPB, LLC  
TOPGOLF USA OKC, LLC  
TOPGOLF USA OMAHA, LLC  
TOPGOLF USA ORLANDO, LLC  
TOPGOLF USA OVERLAND PARK, LLC  
TOPGOLF USA PARK LANE RANCH  
HOLDINGS, LLC  
TOPGOLF USA PARK LANE RANCH II, LLC  
TOPGOLF USA PARK LANE RANCH, LLC  
TOPGOLF USA PETE, LLC  
TOPGOLF USA PHARR HOLDINGS, LLC  
TOPGOLF USA PHARR II, LLC  
TOPGOLF USA PHARR, LLC  
TOPGOLF USA PIN HIGH, LLC  
TOPGOLF USA PITTSBURGH, LLC  
TOPGOLF USA PPB, LLC  
TOPGOLF USA RALEIGH, LLC  
TOPGOLF USA RD, LLC  
TOPGOLF USA RE, LLC  
TOPGOLF USA RG, LLC  
TOPGOLF USA RICHMOND, LLC  
TOPGOLF USA RIVERWALK, LLC  
TOPGOLF USA ROSEVILLE, LLC  
TOPGOLF USA SAN ANTONIO HOLDINGS, LLC  
TOPGOLF USA SAN ANTONIO II, LLC  
TOPGOLF USA SAN ANTONIO, LLC  
TOPGOLF USA SBD, LLC  
TOPGOLF USA SCHAUMBURG, LLC  
TOPGOLF USA SDP, LLC  
TOPGOLF USA SDS, LLC  
TOPGOLF USA SPRING HOLDINGS, LLC  
TOPGOLF USA SPRING II, LLC  
TOPGOLF USA SPRING, LLC  
TOPGOLF USA STL, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer

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TOPGOLF USA THORNTON, LLC  
TOPGOLF USA TUCSON, LLC  
TOPGOLF USA VIRGINIA BEACH, LLC  
TOPGOLF USA VY, LLC  
TOPGOLF USA WC HOLDINGS, LLC  
TOPGOLF USA WC II, LLC  
TOPGOLF USA WC, LLC  
TOPGOLF USA WEBSTER HOLDINGS, LLC  
TOPGOLF USA WEBSTER II, LLC  
TOPGOLF USA WEBSTER, LLC  
TOPGOLF USA WEST CHESTER, LLC  
TOPGOLF USA WOBURN, LLC  
TOPGOLF USA YK, LLC  
WORLD GOLF TOUR, LLC  
TOPGOLF USA MB, LLC  
TOPGOLF USA CS, LLC  
TOPGOLF USA KP, LLC  
TOPGOLF USA WCH, LLC  
TOPGOLF USA MP, LLC  
TOPGOLF USA GB, LLC  
TOPGOLF USA PS, LLC  
TOPGOLF USA MA, LLC  
TOPGOLF USA LR, LLC  
TOPGOLF USA LF, LLC  
TOPGOLF USA GP, LLC  
TOPGOLF USA JM, LLC

By: /s/ Susana Corina Arevalo Acosta  
Name: Susana Corina Arevalo Acosta  
Title: Chief Financial Officer

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**AGENT AND LENDERS**

**BANK OF AMERICA, N.A.**, as Agent and as a  
U.S. Lender

By: /s/ Jennifer  
Tang

Name: Jennifer Tang  
Title: Senior Vice President

**BANK OF AMERICA, N.A.**  
(acting through its London branch), as a  
U.K./Dutch Lender and a German Lender

By: /s/ Jennifer  
Tang

Name: Jennifer Tang  
Title: Senior Vice President

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**BANK OF AMERICA, N.A.**  
(acting through its Canada branch), as a  
Canadian Lender

By: /s/ Sylwia  
Durkiewicz  
Name: Sylwia Durkiewicz  
Title: Vice President

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**MUFG BANK, LTD.,**  
as a U.S. Lender, a Canadian Lender, a  
U.K./Dutch Lender and a German Lender

By: /s/ Thomas  
Kainamura  
Name: Thomas Kainamura  
Title: Director

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**CERTIFICATION**

I, Oliver G. Brewer III, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Topgolf Callaway Brands Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ OLIVER G. BREWER III

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**Oliver G. Brewer III**  
**President and Chief Executive Officer**

Dated: May 08, 2024

**CERTIFICATION**

I, Brian P. Lynch, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Topgolf Callaway Brands Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ BRIAN P. LYNCH

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**Brian P. Lynch**  
**Executive Vice President and Chief Financial Officer**

Dated: May 08, 2024



**CERTIFICATION PURSUANT  
TO 18 U.S.C. SECTION 1350  
AS ADOPTED PURSUANT TO SECTION 906  
OF THE SARBANES-OXLEY ACT OF 2002**

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, each of the undersigned officers of Topgolf Callaway Brands Corp., a Delaware corporation (the "Company"), does hereby certify with respect to the Quarterly Report of the Company on Form 10-Q for the quarterly period ended March 31, 2024, as filed with the Securities and Exchange Commission (the "10-Q Report"), that:

- (1) the 10-Q Report fully complies with the requirements of Sections 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) the information contained in the 10-Q Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

The undersigned have executed this Certification effective as of May 08, 2024.

/s/ OLIVER G. BREWER III

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**Oliver G. Brewer III**  
**President and Chief Executive Officer**

/s/ BRIAN P. LYNCH

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**Brian P. Lynch**  
**Executive Vice President and Chief Financial Officer**