

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)  
☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934  
For Quarterly Period Ended  
June 30, 2024  
or  
☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number: 001-15204  
**Kingsway Financial Services Inc.**  
(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**85-1792291**  
(I.R.S. Employer  
Identification No.)

**10 S. Riverside Plaza, Suite 1520, Chicago, IL 60606**  
(Address of principal executive offices and zip code)  
**1-312-766-2138**  
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	KFS	New York Stock Exchange

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☐ Accelerated filer ☒ Non-accelerated filer ☐ Smaller Reporting Company ☐ Emerging Growth Company ☒

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

The number of shares, including restricted common shares, outstanding of the registrant's common stock as of August 6, 2024 was 27,810,923.

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KINGSWAY FINANCIAL SERVICES INC.

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**KINGSWAY FINANCIAL SERVICES INC.**
**PART I. FINANCIAL INFORMATION**
**Item 1. Financial Statements**
**Consolidated Balance Sheets**  
**(in thousands, except share data)**

	June 30, 2024 (unaudited)	December 31, 2023
<b>Assets</b>		
Investments:		
Fixed maturities, at fair value (amortized cost of \$ 37,903 and \$38,107, respectively)	\$ 36,274	\$ 36,473
Equity investments, at fair value (cost of \$ 10 and \$73, respectively)	—	79
Limited liability investments	650	812
Limited liability investment, at fair value	2,908	3,496
Investments in private companies, at adjusted cost	854	854
Other investments, at cost which approximates fair value (net of allowance of \$ 179 and \$179, respectively)	—	6
Short-term investments, at cost which approximates fair value	165	161
Total investments	40,851	41,881
Cash and cash equivalents	9,594	9,098
Restricted cash	8,362	8,400
Accrued investment income	970	914
Service fee receivable, net of allowance for credit losses of \$ 200 and \$243, respectively	9,842	10,083
Other receivables, net of allowance of \$5 and \$5, respectively	375	726
Deferred contract costs	13,993	13,734
Income taxes recoverable	652	1,299
Property and equipment, net of accumulated depreciation of \$ 1,444 and \$1,158, respectively	1,530	1,850
Right-of-use asset	1,186	886
Goodwill	50,770	50,358
Intangible assets, net of accumulated amortization of \$ 31,008 and \$28,137, respectively	31,798	35,670
Other assets	5,088	5,066
Assets held for sale	17,332	17,752
Total Assets	\$ 192,343	\$ 197,717
<b>Liabilities and Shareholders' Equity</b>		
Liabilities:		
Accrued expenses and other liabilities	\$ 20,871	\$ 22,342
Deferred service fees	84,869	83,995
Bank loans	33,554	30,822
Subordinated debt, at fair value	13,715	13,594
Lease liability	1,469	1,198
Net deferred income tax liabilities	4,800	5,041
Liabilities held for sale	15,848	16,114
Total Liabilities	175,126	173,106
Shareholders' Equity:		
Common stock, no par value; 50,000,000 authorized; 28,050,686 and 27,771,790 issued at June 30, 2024 and December 31, 2023, respectively; and 27,261,959 and 27,101,613 outstanding at June 30, 2024 and December 31, 2023, respectively	—	—
Additional paid-in capital	378,554	379,813
Treasury stock, at cost; 788,727 and 670,177 outstanding at June 30, 2024 and December 31, 2023, respectively	(4,650)	(3,696)
Accumulated deficit	(351,716)	(346,868)
Accumulated other comprehensive loss	(1,526)	(1,540)
Shareholders' equity attributable to common shareholders	20,662	27,709
Noncontrolling interests in consolidated subsidiaries	(3,445)	(3,098)
Total Shareholders' Equity	17,217	24,611
Total Liabilities and Shareholders' Equity	\$ 192,343	\$ 197,717

See accompanying notes to unaudited consolidated financial statements.

**KINGSWAY FINANCIAL SERVICES INC.**
**Consolidated Statements of Operations**  
**(in thousands, except per share data)**  
**(Unaudited)**

	Three months ended June 30,		Six months ended June 30,	
	2024		2024	
	2023		2023	
<b>Revenues:</b>				
Service fee and commission revenue	\$ 26,446	\$ 26,197	\$ 52,606	\$ 52,586
<b>Total revenues</b>	<b>26,446</b>	<b>26,197</b>	<b>52,606</b>	<b>52,586</b>
<b>Operating expenses:</b>				
Claims authorized on vehicle service agreements	6,349	6,219	12,470	11,629
Commissions	2,777	2,567	5,385	5,087
Cost of services sold	6,161	7,148	12,470	14,895
General and administrative expenses	11,033	9,870	21,388	19,694
<b>Total operating expenses</b>	<b>26,320</b>	<b>25,804</b>	<b>51,713</b>	<b>51,305</b>
<b>Operating income</b>	<b>126</b>	<b>393</b>	<b>893</b>	<b>1,281</b>
<b>Other revenues (expenses), net:</b>				
Net investment income	308	330	634	1,068
Net realized gains	277	123	401	333
Net (loss) gain on equity investments	—	1,707	(3)	2,782
Gain (loss) on change in fair value of limited liability investments, at fair value	86	4	78	(126)
Impairment losses	—	(95)	—	(95)
Loss on change in fair value of derivative asset option contracts	—	—	—	(1,366)
Non-operating other revenue (expense)	472	(1,191)	385	(1,710)
Interest expense	(1,162)	(1,086)	(2,307)	(4,058)
Amortization of intangible assets	(1,457)	(1,410)	(2,871)	(2,828)
Impairment of intangible assets	(690)	—	(1,201)	—
Loss on change in fair value of debt	(49)	(339)	(129)	(30)
(Loss) gain on extinguishment of debt	(160)	—	(160)	31,616
<b>Total other (expenses) revenue, net</b>	<b>(2,375)</b>	<b>(1,957)</b>	<b>(5,173)</b>	<b>25,586</b>
<b>(Loss) income from continuing operations before income tax expense</b>	<b>(2,249)</b>	<b>(1,564)</b>	<b>(4,280)</b>	<b>26,867</b>
Income tax expense	104	213	188	912
<b>(Loss) income from continuing operations</b>	<b>(2,353)</b>	<b>(1,777)</b>	<b>(4,468)</b>	<b>25,955</b>
Income from discontinued operations, net of taxes	167	110	358	217
Loss on disposal of discontinued operations, net of taxes	—	—	(404)	—
<b>Net (loss) income</b>	<b>(2,186)</b>	<b>(1,667)</b>	<b>(4,514)</b>	<b>26,172</b>
Less: Net income (loss) from continuing operations attributable to noncontrolling interests in consolidated subsidiaries	177	(227)	334	(230)
Less: Dividends on preferred stock	—	5	—	74
<b>Net (loss) income attributable to common shareholders</b>	<b>\$ (2,363)</b>	<b>\$ (1,445)</b>	<b>\$ (4,848)</b>	<b>\$ 26,328</b>
<b>Net (loss) income from continuing operations attributable to common shareholders</b>	<b>\$ (2,530)</b>	<b>\$ (1,555)</b>	<b>\$ (4,802)</b>	<b>\$ 26,111</b>
<b>Net income (loss) from discontinued operations attributable to common shareholders</b>	<b>167</b>	<b>110</b>	<b>(46)</b>	<b>217</b>
<b>Net (loss) income attributable to common shareholders</b>	<b>\$ (2,363)</b>	<b>\$ (1,445)</b>	<b>\$ (4,848)</b>	<b>\$ 26,328</b>
<b>Basic (loss) earnings per share attributable to common shareholders:</b>				
Continuing operations	\$ (0.09)	\$ (0.06)	\$ (0.18)	\$ 1.06
Discontinued operations	\$ 0.01	\$ —	\$ —	\$ 0.01
<b>Basic (loss) earnings per share - net (loss) income attributable to common shareholders</b>	<b>\$ (0.08)</b>	<b>\$ (0.06)</b>	<b>\$ (0.18)</b>	<b>\$ 1.07</b>
<b>Diluted (loss) earnings per share attributable to common shareholders:</b>				
Continuing operations	\$ (0.09)	\$ (0.06)	\$ (0.18)	\$ 0.97
Discontinued operations	\$ 0.01	\$ —	\$ —	\$ 0.01
<b>Diluted (loss) earnings per share - net (loss) income attributable to common shareholders</b>	<b>\$ (0.08)</b>	<b>\$ (0.06)</b>	<b>\$ (0.18)</b>	<b>\$ 0.98</b>
<b>Weighted-average shares outstanding (in '000s):</b>				
Basic:	27,309	25,295	27,223	24,681
Diluted:	27,309	25,295	27,223	26,850

See accompanying notes to unaudited consolidated financial statements.

**KINGSWAY FINANCIAL SERVICES INC.**
**Consolidated Statements of Comprehensive Loss**  
**(in thousands)**  
**(Unaudited)**

	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Net (loss) income	\$ (2,186)	\$ (1,667)	\$ (4,514)	\$ 26,172
Other comprehensive income (loss), net of taxes(1):				
Unrealized (losses) gains on available-for-sale investments:				
Unrealized gains (losses) arising during the period	108	(243)	45	199
Reclassification adjustment for amounts included in net (loss) income	(29)	(34)	(42)	(56)
Change in fair value of debt attributable to instrument-specific credit risk:				
Unrealized (losses) gains arising during the period	(15)	(397)	8	(824)
Reclassification adjustment for amounts included in net (loss) income	—	—	—	(27,177)
Other comprehensive income (loss), net of taxes(1):	64	(674)	11	(27,858)
Comprehensive loss	(2,122)	(2,341)	(4,503)	(1,686)
Less: comprehensive income (loss) attributable to noncontrolling interests in consolidated subsidiaries	179	(237)	331	(225)
Comprehensive loss attributable to common shareholders	\$ (2,301)	\$ (2,104)	\$ (4,834)	\$ (1,461)

(1) Net of income tax expense of \$0 for the three and six months ended June 30, 2024 and June 30, 2023.

*See accompanying notes to unaudited consolidated financial statements.*

**KINGSWAY FINANCIAL SERVICES INC.**
**Consolidated Statements of Shareholders' Equity**  
**(in thousands, except share data)**

Three Months Ended June 30, 2024										
	Common Stock		Additional	Treasury	Accumulated	Accumulated	Shareholders'	Noncontrolling	Total	
	Shares	Amount	Paid-in Capital	Stock	Deficit	Other Comprehensive Loss	Equity Attributable to Common Shareholders	Interests in Consolidated Subsidiaries	Shareholders' Equity	
Balance, March 31, 2024	27,372,509	\$ —	\$ 378,289	\$ (3,760)	\$ (349,353)	\$ (1,588)	23,588	\$ (2,946)	\$	20,642
Net (loss) income	—	—	—	—	(2,363)	—	(2,363)	177		(2,186)
Distributions to noncontrolling interest holders	—	—	—	—	—	—	—	(678)		(678)
Repurchases of common stock	(110,550)	—	—	(890)	—	—	(890)	—		(890)
Other comprehensive income	—	—	—	—	—	62	62	2		64
Stock-based compensation	—	—	265	—	—	—	265	—		265
Balance, June 30, 2024	27,261,959	\$ —	\$ 378,554	\$ (4,650)	\$ (351,716)	\$ (1,526)	\$ 20,662	\$ (3,445)	\$	17,217

  

Three Months Ended June 30, 2023										
	Common Stock		Additional	Treasury	Accumulated	Accumulated	Shareholders'	Noncontrolling	Total	
	Shares	Amount	Paid-in Capital	Stock	Deficit	Income (Loss)	Equity Attributable to Common Shareholders	Interests in Consolidated Subsidiaries	Shareholders' Equity	
Balance, March 31, 2023	25,197,251	\$ —	\$ 371,356	\$ (492)	\$ (342,585)	\$ (594)	\$ 27,685	\$ (3,135)	\$	24,550
Conversion of redeemable Class A preferred stock to common stock	187,500	—	1,223	—	—	—	1,223	—		1,223
Exercise of Series B warrants	53,101	—	266	—	—	—	266	—		266
Repurchases of Series B warrants	—	—	(2,006)	—	—	—	(2,006)	—		(2,006)
Net loss	—	—	—	—	(1,440)	—	(1,440)	(227)		(1,667)
Preferred stock dividends	—	—	(5)	—	—	—	(5)	—		(5)
Repurchases of common stock	(6,300)	—	—	(51)	—	—	(51)	—		(51)
Other comprehensive loss	—	—	—	—	—	(664)	(664)	(10)		(674)
Stock-based compensation	—	—	284	—	—	—	284	—		284
Balance, June 30, 2023	25,431,552	\$ —	\$ 371,118	\$ (543)	\$ (344,025)	\$ (1,258)	\$ 25,292	\$ (3,372)	\$	21,920

**KINGSWAY FINANCIAL SERVICES INC.**

Six Months Ended June 30, 2024											
	Common Stock		Additional	Treasury	Accumulated	Accumulated	Shareholders'	Noncontrolling	Total		
	Shares	Amount	Paid-in Capital	Stock	Deficit	Other Comprehensive Loss	Equity Attributable to Common Shareholders	Interests in Consolidated Subsidiaries	Shareholders' Equity		
Balance, December 31, 2023	27,101,613	\$ —	\$ 379,813	\$ (3,696)	\$ (346,868)	\$ (1,540)	\$ 27,709	\$ (3,098)	\$ 24,611		
Vesting of restricted stock awards	500,000	—	—	—	—	—	—	—	—		
Tax withholding related to net share settlement of restricted stock awards	(221,104)	—	(1,844)	—	—	—	(1,844)	—	(1,844)		
Net (loss) income	—	—	—	—	(4,848)	—	(4,848)	334	(4,514)		
Distributions to noncontrolling interest holders	—	—	—	—	—	—	—	(678)	(678)		
Repurchases of common stock	(118,550)	—	—	(954)	—	—	(954)	—	(954)		
Other comprehensive income (loss)	—	—	—	—	—	14	14	(3)	11		
Stock-based compensation	—	—	585	—	—	—	585	—	585		
Balance, June 30, 2024	27,261,959	\$ —	\$ 378,554	\$ (4,650)	\$ (351,716)	\$ (1,526)	\$ 20,662	\$ (3,445)	\$ 17,217		

  

Six Months Ended June 30, 2023											
	Common Stock		Additional	Treasury	Accumulated	Accumulated	Shareholders'	Noncontrolling	Total		
	Shares	Amount	Paid-in Capital	Stock	Deficit	Other Comprehensive Income (Loss)	Equity Attributable to Common Shareholders	Interests in Consolidated Subsidiaries	Shareholders' Equity		
Balance, December 31, 2022	23,190,080	\$ —	\$ 359,985	\$ (492)	\$ (370,427)	\$ 26,605	\$ 15,671	\$ 437	\$ 16,108		
Conversion of redeemable Class A preferred stock to common stock	935,831	—	6,086	—	—	—	6,086	—	6,086		
Exercise of Series B warrants	1,311,941	—	6,560	—	—	—	6,560	—	6,560		
Repurchases of Series B warrants	—	—	(2,006)	—	—	—	(2,006)	—	(2,006)		
Net income (loss)	—	—	—	—	26,402	—	26,402	(230)	26,172		
Preferred stock dividends	—	—	(74)	—	—	—	(74)	—	(74)		
Distributions to noncontrolling interest holders	—	—	—	—	—	—	—	(3,584)	(3,584)		
Repurchases of common stock	(6,300)	—	—	(51)	—	—	(51)	—	(51)		
Other comprehensive (loss) income	—	—	—	—	—	(27,863)	(27,863)	5	(27,858)		
Stock-based compensation	—	—	567	—	—	—	567	—	567		
Balance, June 30, 2023	25,431,552	\$ —	\$ 371,118	\$ (543)	\$ (344,025)	\$ (1,258)	\$ 25,292	\$ (3,372)	\$ 21,920		

See accompanying notes to unaudited consolidated financial statements.

**KINGSWAY FINANCIAL SERVICES INC.**
**Consolidated Statements of Cash Flows**  
**(in thousands)**  
**(Unaudited)**

	Six months ended June 30,	
	2024	2023
<b>Cash provided by (used in):</b>		
Operating activities:		
Net (loss) income	\$ (4,514)	\$ 26,172
Adjustments to reconcile net (loss) income to net cash provided by (used in) operating activities:		
Income from discontinued operations, net of taxes	(358)	(217)
Loss on disposal of discontinued operations, net of taxes	404	—
Equity in net loss of limited liability investments	162	33
Depreciation and amortization expense	3,244	2,974
Stock-based compensation expense	585	567
Net realized gains	(401)	(333)
Net loss (gain) on change in fair value of equity investments	3	(2,782)
(Gain) loss on change in fair value of limited liability investment, at fair value	(78)	126
Impairment of intangible assets	1,201	—
Loss on change in fair value of debt	129	30
Loss on change in fair value of derivatives	49	1,488
Loss on change in fair value of contingent consideration	270	65
Deferred income taxes	(108)	112
Impairment losses	—	95
Amortization of fixed maturities premiums and discounts	(10)	19
Loss (gain) on extinguishment of debt	160	(31,616)
Changes in operating assets and liabilities:		
Service fee receivable, net	214	233
Other receivables, net	302	2,090
Deferred contract costs	(259)	(535)
Other assets	(364)	483
Deferred service fees	874	120
Other, net	(999)	(23,827)
Cash provided by (used in) operating activities - continuing operations	506	(24,703)
Cash provided by operating activities - discontinued operations	300	280
Net cash provided by (used in) operating activities	806	(24,423)
<b>Investing activities:</b>		
Proceeds from sales and maturities of fixed maturities	3,652	4,121
Proceeds from sales of equity investments	77	—
Purchases of fixed maturities	(3,439)	(2,596)
Net proceeds from limited liability investments	—	154
Net proceeds from limited liability investment, at fair value	1,052	13,461
Net proceeds from investments in private companies	16	—
Net proceeds from other investments and short-term investments	2	13
Acquisition of business, net of cash acquired	7	—
Net purchases of property and equipment	(437)	(14)
Cash provided by investing activities - continuing operations	930	15,139
Cash used in investing activities - discontinued operations	—	(11)
Net cash provided by investing activities	930	15,128
<b>Financing activities:</b>		
Proceeds from exercise of warrants	—	6,560
Cash paid for repurchase of warrants	—	(1,633)
Cash paid for repurchase of common stock	(954)	(51)
Distributions to noncontrolling interest holders	(678)	(3,584)
Taxes paid related to net share settlements of restricted stock awards	(1,844)	—
Principal proceeds from bank loans, net of debt issuance costs of \$123	19,077	—
Principal payments on bank loans	(16,579)	(4,827)
Purchase of subordinated debt	—	(40,328)
Payment of debt issuance costs	—	(25)
Cash used in financing activities - continuing operations	(978)	(43,888)
Cash used in financing activities - discontinued operations	(312)	(303)
Net cash used in financing activities	(1,290)	(44,191)
Net increase (decrease) in cash and cash equivalents and restricted cash from continuing operations	458	(53,452)
Cash and cash equivalents and restricted cash at beginning of period	18,110	77,802
Less: cash and cash equivalents and restricted cash of discontinued operations	612	570
Cash and cash equivalents and restricted cash of continuing operations at beginning of period	17,498	77,232
Cash and cash equivalents and restricted cash of continuing operations at end of period	\$ 17,956	\$ 23,780
<b>(in thousands)</b>		
	2024	June 30, 2023
Reconciliation of cash and cash equivalents and restricted cash to the consolidated balance sheets:		
Cash and cash equivalents	\$ 9,594	\$ 14,162
Restricted cash	8,362	9,618
Cash and cash equivalents and restricted cash per statements of cash flows	\$ 17,956	\$ 23,780

See accompanying notes to unaudited consolidated financial statements.



**KINGSWAY FINANCIAL SERVICES INC.**  
Notes to Consolidated Financial Statements (Unaudited)  
June 30, 2024

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**NOTE 1 BUSINESS**

Kingsway Financial Services Inc. (the "Company" or "Kingsway") was incorporated under the Business Corporations Act (Ontario) on September 19, 1989. Effective December 31, 2018, the Company changed its jurisdiction of incorporation from the province of Ontario, Canada, to the State of Delaware. Kingsway is a holding company with operating subsidiaries located in the United States. The Company owns or controls subsidiaries primarily in the extended warranty and business services industries.

**NOTE 2 BASIS OF PRESENTATION**

The accompanying unaudited consolidated interim financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by U.S. GAAP for complete financial statements of the Company. In the opinion of management, all adjustments necessary for a fair presentation have been included and are of a normal recurring nature. Interim results are not necessarily indicative of the results that may be expected for the year.

The accompanying unaudited consolidated interim financial statements and footnotes should be read in conjunction with the audited consolidated financial statements and footnotes included within our Annual Report on Form 10-K ("2023 Annual Report") for the year ended December 31, 2023.

The unaudited consolidated interim financial statements include the accounts of the Company and its subsidiaries, as well as certain variable interest entities as further described in Note 6, "Variable Interest Entities," to the consolidated financial statements in the 2023 Annual Report. All material intercompany transactions and balances have been eliminated in consolidation.

The preparation of consolidated financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts and classifications of assets and liabilities, revenues and expenses, and the related disclosures of contingent assets and liabilities in the consolidated financial statements and accompanying notes. Actual results could differ from these estimates. Estimates and their underlying assumptions are reviewed on an ongoing basis. Changes in estimates are recorded in the accounting period in which they are determined.

The critical accounting estimates and assumptions in the accompanying unaudited consolidated interim financial statements include, but are not limited to, revenue recognition; valuation of fixed maturities and equity investments; impairment assessment of investments; valuation of limited liability investment, at fair value; valuation of deferred income taxes; accounting for business combinations; contingent considerations; valuation and impairment assessment of intangible assets; goodwill recoverability; deferred contract costs; fair value assumptions for subordinated debt obligations; fair value assumptions for subsidiary stock-based compensation awards; and fair value assumptions for derivative financial instruments.

**NOTE 3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

There have been no material changes to our significant accounting policies as reported in our 2023 Annual Report.

**NOTE 4 RECENTLY ISSUED ACCOUNTING STANDARDS****(a) Adoption of New Accounting Standards:**

Effective January 1, 2024, the Company adopted ASU 2023-02, *Investments Equity Method and Joint Ventures (Topic 323): Accounting for Investments in Tax Credit Structures Using the Proportional Amortization Method*. These amendments allow reporting entities to elect to account for qualifying tax equity investments using the proportional amortization method, regardless of the program giving rise to the related income tax credits. The adoption of ASU 2023-02 did not have an impact on the Company's consolidated financial statements.

**(b) Accounting Standards Not Yet Adopted:**

In March 2023, the Financial Accounting Standards Board ("FASB") issued ASU No. 2023-09, *Improvements to Income Tax Disclosures* ("ASU 2023-09"), which requires disaggregated information about a reporting entity's effective tax rate reconciliation as well as information on income taxes paid. The standard is intended to benefit investors by providing more detailed income tax disclosures that would be useful in making capital allocation decisions. ASU 2023-09 is effective for public companies with annual periods beginning after December 15, 2024, with early adoption permitted. The Company is currently evaluating the impact the adoption of this standard will have on its consolidated financial statements.

In October 2023, the FASB issued ASU 2023-06, *Disclosure Improvements: Codification Amendments in Response to the SEC's Disclosure Update and Simplification Initiative issued in August 2018* ("ASU 2023-06"), which amends U.S. GAAP to reflect updates and simplifications to certain disclosure requirements referred to by the SEC. The targeted amendments incorporate 14 of the 27 disclosures referred to by the SEC into Codification. Some of the amendments represent clarifications to, or technical corrections of, the current requirements. ASU 2023-06 could move certain disclosures from the nonfinancial portions of SEC filings to the financial statement notes. Each amendment in ASU 2023-06 will only become effective if the SEC removes the related disclosure or presentation requirement from its existing regulation by June 30, 2027. No amendments were effective at June 30, 2024. The Company is currently evaluating the impact of the adoption of the new standard but does not expect a significant impact on its consolidated financial statements.

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In November 2023, the FASB issued ASU No. 2023-07, *Improvements to Reportable Segment Disclosures* ("ASU 2023-07"), which improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. In addition, the amendments enhance interim disclosure requirements, clarify circumstances in which an entity can disclose multiple segment measures of profit or loss, provide new segment disclosure requirements for entities with a single reportable segment, and contain other disclosure requirements. The purpose of the amendments is to enable investors to better understand an entity's overall performance and assess potential future cash flows. ASU 2023-07 is effective for public companies with annual periods beginning after December 15, 2023, and interim periods within annual period beginning after December 15, 2024. Although the Company continues to evaluate the impact of adopting this new accounting standard, the amendments are disclosure-related and should not have a material impact on the Company's consolidated financial statements.

In March 2024, the FASB issued ASU 2024-02, *Codification Improvements - Amendments to Remove References to the Concepts Statements* ("ASU 2024-02"). ASU 2024-02 amends the Codification to remove references to various concepts statements and impacts a variety of topics in the Codification. The amendments apply to all reporting entities within the scope of the affected accounting guidance, but in most instances the references removed are extraneous and not required to understand or apply the guidance. Generally, the amendments in ASU 2024-02 are not intended to result in significant accounting changes for most entities. ASU 2024-02 is effective January 1, 2025. The Company does not expect ASU 2024-02 to have a significant impact on its consolidated financial statements.

## **NOTE 5 ACQUISITIONS AND DISCONTINUED OPERATIONS**

### **(a) Business Combinations**

#### **Systems Products International, Inc.**

On September 7, 2023, the Company acquired 100% of the outstanding equity interests of Systems Products International, Inc. ("SPI") for aggregate cash consideration of \$2.8 million, less certain escrowed amounts for purposes of indemnification claims and working capital adjustments. SPI, based in Miami, Florida, is a vertical market software company, created exclusively to serve the management needs of all types of shared-ownership properties. As further discussed in Note 19, "Segmented Information," SPI is included in the Kingsway Search Xcelerator segment. This acquisition was the Company's fourth acquisition under its novel CEO Accelerator program and its first in the vertical market software space and further expands the Company's portfolio of businesses with recurring revenue and low capital intensity.

This acquisition was accounted for as a business combination using the acquisition method of accounting. The purchase price was provisionally allocated to the assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition and are subject to adjustment during a measurement period subsequent to the acquisition date, not to exceed one year as permitted under U.S. GAAP. During the second quarter of 2024, the Company finalized its fair value analysis of the assets acquired and liabilities assumed with the assistance of a third party.

The Company records measurement period adjustments in the period in which the adjustments occur. During the six months ended June 30, 2024, the Company recorded measurement period adjustments that increased goodwill by \$0.3 million compared to the amount recorded at December 31, 2023. The measurement period adjustment primarily reflects changes in the estimated value of the contract asset of \$0.3 million. The final fair values of the assets acquired and liabilities assumed as of September 7, 2023, were \$3.7 million of assets and \$1.2 million of liabilities, which included \$1.4 million of contract asset and \$1.7 of intangible assets.

See Note 4, "Acquisitions," to the consolidated financial statements in the 2023 Annual Report for further details on the Company's acquisition of SPI.

#### **Digital Diagnostics Imaging, Inc.**

On October 26, 2023, the Company acquired 100% of the outstanding equity interests of Digital Diagnostics Imaging, Inc. ("DDI") for aggregate cash consideration of approximately \$11.0 million, less certain escrowed amounts for purposes of indemnification claims. The final purchase price was subject to a working capital true-up of less than \$0.1 million that was settled during the second quarter of 2024. DDI, based in Wall, New Jersey, is a provider of fully managed outsourced cardiac telemetry services. As further discussed in Note 19, "Segmented Information," DDI is included in the Kingsway Search Xcelerator segment. This acquisition was the Company's fifth acquisition under its novel CEO Accelerator program and further expands the Company's portfolio of businesses with recurring revenue and low capital intensity.

This acquisition was accounted for as a business combination using the acquisition method of accounting. The purchase price was provisionally allocated to the assets acquired and liabilities assumed based on their estimated fair values at the date of acquisition and are subject to adjustment during a measurement period subsequent to the acquisition date, not to exceed one year as permitted under U.S. GAAP. During the second quarter of 2024, the Company finalized its fair value analysis of the assets acquired and liabilities assumed with the assistance of a third party.

The Company records measurement period adjustments in the period in which the adjustments occur. During the six months ended June 30, 2024, the Company recorded a measurement period adjustment that increased goodwill by \$0.2 million compared to the amount recorded at December 31, 2023. The measurement period adjustments primarily relate to a decrease in the estimated fair value of property and equipment of \$0.4 million, partially offset by an increase to the customer relationships intangible asset of \$0.2 million. The final fair values of the assets acquired and liabilities assumed as of October 26, 2023, were \$8.5 million of assets and \$2.5 million of liabilities, which included \$0.8 million of property and equipment and \$7.0 million of intangible assets.

See Note 4, "Acquisitions," to the consolidated financial statements in the 2023 Annual Report for further details on the Company's acquisition of DDI.

### **(b) Discontinued Operations**

#### **Leased Real Estate Segment**

The Company's subsidiaries, VA Lafayette, LLC ("VA Lafayette") and CMC Industries Inc. ("CMC"), which includes CMC's subsidiaries Texas Rail Terminal LLC and TRT Leaseco, LLC ("TRT"), comprised the Company's entire Leased Real Estate segment prior to the fourth quarter of 2022. Each of CMC, through indirect wholly owned subsidiary, TRT, and VA Lafayette own a single asset, which is real estate property. On December 29, 2022, TRT sold its assets and at December 31, 2022, VA Lafayette was classified as held for sale.

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In accordance with ASU No. 2014-08, *Reporting of Discontinued Operations and Disclosures of Disposals of Components of an Entity*, a disposal is categorized as a discontinued operation if the disposal group is a component of an entity or group of components that meets the held for sale criteria, is disposed of by sale, or is disposed of other than by sale, and represents a strategic shift that has or will have a major effect on an entity's operations and financial results.

Leased Real Estate is a component of Kingsway since its operations and cash flows can be clearly distinguished, both operationally and for financial reporting purposes, from the rest of the reporting entity. A component of an entity may consist of multiple disposal groups and does not need to be disposed of in a single transaction. The disposal of the Leased Real Estate segment represents a strategic shift that will have a major effect on the Company's operations and financial results, as the disposal of the Leased Real Estate assets was in excess of 20% of the entity's total assets. As a result, the assets, liabilities, operating results and cash flows related to Leased Real Estate have been classified as discontinued operations in the consolidated financial statements for all periods presented.

#### VA Lafayette

During the fourth quarter of 2022, the Company began executing a plan to sell its subsidiary, VA Lafayette. VA Lafayette owns the LA Real Property, that is subject to a long-term lease and the LA Mortgage. During the second quarter of 2024, the Company entered into a letter of intent for the sale of VA Lafayette. As part of recognizing the business as held for sale, the Company is required to measure VA Lafayette at the lower of its carrying amount or fair value less cost to sell. As a result of this analysis, during the first quarter of 2024, the Company recognized an estimated non-cash, loss on disposal of \$0.4 million, which is included in loss on disposal of discontinued operations, net of taxes in the consolidated statements of operations for the six months ended June 30, 2024. The loss is a result of adjusting the net carrying value of VA Lafayette to be equal to the estimated selling price and was determined by comparing the expected cash consideration received for the sale of VA Lafayette with the net assets of VA Lafayette.

As discussed above, VA Lafayette is part of the Leased Real Estate disposal group. In conjunction with the sale of the CMC Real Property on December 29, 2022, the sale of the Leased Real Estate's assets represents a strategic shift that will have a major effect on the Company's operations and financial results. As a result, VA Lafayette has been classified as a discontinued operation and the results of its operations are reported separately for all periods presented. The assets and liabilities of VA Lafayette are presented as held for sale in the consolidated balance sheets at June 30, 2024 and December 31, 2023.

Summary financial information for Leased Real Estate included in income from discontinued operations, net of taxes in the unaudited consolidated statements of operations for the three and six months ended June 30, 2024 and June 30, 2023 is presented below:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Income from discontinued operations, net of taxes:				
Revenues:				
Rental revenue	\$ 360	\$ 311	\$ 733	\$ 630
Total revenues	360	311	733	630
Expenses:				
Cost of services sold	52	54	105	101
General and administrative expenses	60	59	120	136
Leased real estate segment interest expense	87	91	175	182
Total expenses	199	204	400	419
Non-operating other revenue	6	3	25	6
Income from discontinued operations before income tax expense	167	110	358	217
Income tax expense	—	—	—	—
Income from discontinued operations, net of taxes	\$ 167	\$ 110	\$ 358	\$ 217

For the three and six months ended June 30, 2024 and June 30, 2023, all of the pre-tax income from discontinued operations disclosed in the table above is attributable to the controlling interest.

The carrying amounts of the major classes of assets and liabilities of Leased Real Estate presented as held for sale at June 30, 2024 and December 31, 2023 are as follows:

(in thousands)	June 30, 2024	December 31, 2023
<b>Assets</b>		
Cash and cash equivalents	\$ 600	\$ 612
Other receivables, net	10	—
Property and equipment, net	16,171	16,171
Intangible assets, net	2,748	2,748
Loss on write-down of disposal group	(2,197)	(1,779)
Assets held for sale	\$ 17,332	\$ 17,752
<b>Liabilities</b>		
Accrued expenses and other liabilities	\$ 1,066	\$ 885
Notes payable	14,782	15,229
Liabilities held for sale	\$ 15,848	\$ 16,114

Loss on disposal of discontinued operations, net of taxes, related to Leased Real Estate, in the unaudited consolidated statement of operations for the six months ended June 30, 2024 is comprised of \$0.4 million of loss on disposal of discontinued operations before income tax benefit and income tax benefit of zero.

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**NOTE 6 INVESTMENTS**

The amortized cost, gross unrealized gains and losses included in accumulated other comprehensive loss, and estimated fair value of the Company's available-for-sale investments at June 30, 2024 and December 31, 2023 are summarized in the tables shown below:

(in thousands)					June 30, 2024
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses		Estimated Fair Value
Fixed maturities:					
U.S. government, government agencies and authorities	\$ 13,601	\$ —	\$ 365	\$	13,236
States, municipalities and political subdivisions	2,890	—	110		2,780
Mortgage-backed	9,662	6	502		9,166
Asset-backed	1,400	—	37		1,363
Corporate	10,350	3	624		9,729
<b>Total fixed maturities</b>	<b>\$ 37,903</b>	<b>\$ 9</b>	<b>\$ 1,638</b>	<b>\$</b>	<b>36,274</b>

(in thousands)					December 31, 2023
	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses		Estimated Fair Value
Fixed maturities:					
U.S. government, government agencies and authorities	\$ 13,384	\$ 8	\$ 395	\$	12,997
States, municipalities and political subdivisions	2,885	3	105		2,783
Mortgage-backed	9,724	23	494		9,253
Asset-backed	1,254	1	45		1,210
Corporate	10,860	18	648		10,230
<b>Total fixed maturities</b>	<b>\$ 38,107</b>	<b>\$ 53</b>	<b>\$ 1,687</b>	<b>\$</b>	<b>36,473</b>

The table below summarizes the Company's fixed maturities at June 30, 2024 by contractual maturity periods. Actual results may differ as issuers may have the right to call or prepay obligations, with or without penalties, prior to the contractual maturity of these obligations.

(in thousands)			June 30, 2024
	Amortized Cost		Estimated Fair Value
Due in one year or less	\$ 7,522	\$	7,395
Due after one year through five years	24,752		23,693
Due after five years through ten years	1,483		1,414
Due after ten years	4,146		3,772
<b>Total</b>	<b>\$ 37,903</b>	<b>\$</b>	<b>36,274</b>

The following tables highlight the aggregate unrealized loss position, by security type, of available-for-sale investments in unrealized loss positions where no credit loss allowance had been established as of June 30, 2024 and December 31, 2023. The tables segregate the holdings based on the period of time the investments have been continuously held in unrealized loss positions.

(in thousands)							June 30, 2024
	Less than 12 Months		Greater than 12 Months		Total		
	Estimated Fair Value	Unrealized Loss	Estimated Fair Value	Unrealized Loss	Estimated Fair Value	Unrealized Loss	
Fixed maturities:							
U.S. government, government agencies and authorities	\$ 3,776	\$ 60	\$ 9,361	\$ 305	\$ 13,137	\$ 365	
States, municipalities and political subdivisions	558	5	2,222	105	2,780	110	
Mortgage-backed	2,388	27	6,381	475	8,769	502	
Asset-backed	365	2	900	35	1,265	37	
Corporate	588	6	8,214	618	8,802	624	
<b>Total fixed maturities</b>	<b>\$ 7,675</b>	<b>\$ 100</b>	<b>\$ 27,078</b>	<b>\$ 1,538</b>	<b>\$ 34,753</b>	<b>\$ 1,638</b>	

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(in thousands)	December 31, 2023					
	Less than 12 Months		Greater than 12 Months		Total	
	Estimated Fair Value	Unrealized Loss	Estimated Fair Value	Unrealized Loss	Estimated Fair Value	Unrealized Loss
Fixed maturities:						
U.S. government, government agencies and authorities	\$ 3,237	\$ 46	\$ 7,940	\$ 349	\$ 11,177	\$ 395
States, municipalities and political subdivisions	—	—	1,705	105	1,705	105
Mortgage-backed	737	11	6,067	483	6,804	494
Asset-backed	—	—	1,050	45	1,050	45
Corporate	937	11	8,013	637	8,950	648
Total fixed maturities	\$ 4,911	\$ 68	\$ 24,775	\$ 1,619	\$ 29,686	\$ 1,687

At June 30, 2024 and December 31, 2023, there are approximately 203 and 181 individual available-for-sale investments that were in unrealized loss positions, for which an allowance for credit losses has not been recorded. The Company did not have the intent to sell these investments, and it was not more likely than not that the Company would be required to sell these investments before recovery of its amortized cost. The Company evaluated these investments for credit losses at June 30, 2024 and December 31, 2023. The Company considers many factors in evaluating whether the unrealized losses were credit related including, but not limited to, the extent to which the fair value has been less than amortized cost, conditions related to the security, industry, or geographic area, payment structure of the investment and the likelihood of the issuer's ability to make contractual cashflows, defaults or other collectability concerns related to the issuer, changes in the ratings assigned by a rating agency, and other credit enhancements that affect the investment's expected performance. The Company determined that the unrealized losses on the fixed maturity investments were due to non-credit related factors at June 30, 2024 and December 31, 2023.

The Company did not record any write-downs for impairment related to investments for the three and six months ended June 30, 2024 and June 30, 2023.

The Company does not have any exposure to subprime mortgage-backed investments.

Limited liability investments include investments in limited liability companies and limited partnerships. The Company's interests in these investments are not deemed minor and, therefore, are accounted for under the equity method of accounting. The most recently available financial statements are used in applying the equity method. The difference between the end of the reporting period of the limited liability entities and that of the Company is no more than three months. As of June 30, 2024 and December 31, 2023, the carrying value of limited liability investments totaled \$0.7 million and \$0.8 million, respectively. The Company recorded no impairments related to limited liability investments during the three and six months ended June 30, 2024 and June 30, 2023. Income or loss from limited liability investments is recognized based on the Company's share of the earnings of the limited liability entities and is included in net investment income in the consolidated statements of operations. At June 30, 2024, the Company had no unfunded commitments related to limited liability investments.

Limited liability investment, at fair value represents the underlying investments of the Company's consolidated entity Argo Holdings Fund I, LLC ("Argo Holdings"). As of June 30, 2024 and December 31, 2023, the carrying value of the Company's limited liability investment, at fair value was \$ 2.9 million and \$3.5 million, respectively. At June 30, 2024, the Company had no unfunded commitments to fund limited liability investments, at fair value.

Prior to the second quarter of 2023, the Company's limited liability investments, at fair value included the underlying investments of the Company's consolidated entity, Net Lease Investment Grade Portfolio LLC ("Net Lease"). The Company consolidated the financial statements of Net Lease on a three-month lag. Net Lease owned investments in limited liability companies that held investment properties. During the fourth quarter of 2022, one of Net Lease's limited liability companies refinanced their existing debt. Debt proceeds of \$5.2 million were distributed to Net Lease, which decreased Net Lease's investment in the limited liability company, which the Company recorded during the first quarter of 2023. During the first quarter of 2023, Net Lease sold its final investment property for \$15.8 million. Net Lease received net proceeds of \$8.1 million after the repayment of debt at the limited liability company and transaction expenses. Given the three-month reporting lag discussed above, the Company recorded this transaction in its second quarter 2023 financial statements. As a result of the sale and subsequent distribution of the net proceeds, the carrying value of Net Lease's investments in limited liability companies was zero at June 30, 2023.

Investments in private companies consist of convertible preferred stocks and notes in privately owned companies and investments in limited liability companies in which the Company's interests are deemed minor. The Company's investments in private companies do not have readily determinable fair values. The Company has elected to record investments in private companies at cost, adjusted for observable price changes and impairments. As of June 30, 2024 and December 31, 2023, the carrying value of the Company's investments in private companies totaled \$ 0.9 million. For the three and six months ended June 30, 2024 and June 30, 2023, the Company did not record any adjustments to the carrying value of its investments in private companies for observable price changes.

The Company performs a quarterly impairment analysis of its investments in private companies. As a result of the analysis performed, the Company did not record any impairments related to investments in private companies for the three and six months ended June 30, 2024 and June 30, 2023.

Net investment income for the three and six months ended June 30, 2024 and June 30, 2023 is comprised as follows:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Investment income:				
Interest from fixed maturities	\$ 325	\$ 243	\$ 637	\$ 472
Dividends	16	14	28	74
(Loss) income from limited liability investments	(102)	1	(162)	(33)
Other	109	102	202	622
Gross investment income	348	360	705	1,135
Investment expenses	(40)	(30)	(71)	(67)
Net investment income	\$ 308	\$ 330	\$ 634	\$ 1,068

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Net realized gains on investments for the three and six months ended June 30, 2024 and June 30, 2023 are comprised as follows:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Available-for-sale fixed maturities:				
Gross realized gains	\$ —	\$ —	\$ —	\$ 2
Gross realized losses	—	—	—	—
Net realized gains on available-for-sale fixed maturities	—	—	—	2
Limited liability investments	—	5	—	103
Limited liability investments, at fair value	271	106	386	216
Investments in private companies	6	12	15	12
Net realized gains	\$ 277	\$ 123	\$ 401	\$ 333

Net (loss) gain on equity investments for the three and six months ended June 30, 2024 and June 30, 2023 is comprised as follows:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Net losses recognized on equity investments sold during the period	\$ —	\$ —	\$ (3)	\$ —
Change in net unrealized gains recognized on equity investments held at end of the period	—	1,707	—	2,782
Net (loss) gain on equity investments	\$ —	\$ 1,707	\$ (3)	\$ 2,782

Prior to the second quarter of 2023, the Company held 400,000 warrants in Limbach Holdings, Inc. ("Limbach"). During the first quarter of 2023, the underlying common stock price of Limbach increased, resulting in an increase in the fair value of the warrants held at March 31, 2023. During the second quarter of 2023, the Company completed a cashless exercise of its Limbach warrants and received 110,036 shares of Limbach common stock. The change in fair value for the second quarter of 2023 is a result of the increased common stock price of Limbach as of June 30, 2023. During the third quarter of 2023, the Company sold its investment in Limbach.

#### NOTE 7 GOODWILL

The following table summarizes the goodwill activity for the six months ended June 30, 2024:

(in thousands)	Extended Warranty	Kingsway Search Xcelerator	Corporate	Total
Balance, December 31, 2023	\$ 31,153	\$ 18,473	\$ 732	\$ 50,358
Measurement period adjustments	—	412	—	412
Balance, June 30, 2024	\$ 31,153	\$ 18,885	\$ 732	\$ 50,770

As further discussed in Note 5, "Acquisitions and Discontinued Operations," during the six months ended June 30, 2024, the Company recorded measurement period adjustments, related to acquisitions of SPI and DDI, that increased goodwill by \$0.4 million.

Goodwill is assessed for impairment annually as of November 30, or more frequently if events or circumstances indicate that the carrying value may not be recoverable. Although the Company believes its estimates of fair value are reasonable, actual financial results could differ from those estimates due to the inherent uncertainty involved in making such estimates. Changes in assumptions concerning future financial results or other underlying assumptions could have a significant impact on either the fair value of the reporting units, the amount of the goodwill impairment charge, or both. No goodwill impairment charges were recorded during the three and six months ended June 30, 2024 and June 30, 2023.

#### NOTE 8 INTANGIBLE ASSETS

Intangible assets at June 30, 2024 and December 31, 2023 are comprised as follows:

(in thousands)	June 30, 2024			
	Gross Carrying Value	Accumulated Amortization	Accumulated Impairment Losses	Net Carrying Value
Intangible assets subject to amortization:				
Database	\$ 4,918	\$ 4,918	\$ —	\$ —
Vehicle service agreements in-force	3,680	3,680	—	—
Customer relationships	40,142	22,361	—	17,781
Developed technology	600	49	—	551
Intangible assets not subject to amortization:				
Trade names	14,667	—	1,201	13,466
Total	\$ 64,007	\$ 31,008	\$ 1,201	\$ 31,798



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(in thousands)	December 31, 2023		
	Gross Carrying Value	Accumulated Amortization	Net Carrying Value
Intangible assets subject to amortization:			
Database	\$ 4,918	\$ 4,918	\$ —
Vehicle service agreements in-force	3,680	3,680	—
Customer relationships	39,942	19,521	20,421
Developed technology	600	18	582
Intangible assets not subject to amortization:			
Trade names	14,667	—	14,667
<b>Total</b>	<b>\$ 63,807</b>	<b>\$ 28,137</b>	<b>\$ 35,670</b>

As further discussed in Note 5, "Acquisitions and Discontinued Operations," during the six months ended June 30, 2024, the Company recorded a measurement period adjustment related to acquisition of DDI that increased the customer relationships intangible asset by \$0.2 million.

The Company's intangible assets with definite useful lives are amortized either based on the patterns in which the economic benefits of the intangible assets are expected to be consumed or using the straight-line method over their estimated useful lives, which range from 7 to 15 years. Amortization of intangible assets was \$1.5 million and \$1.4 million for the three months ended June 30, 2024 and June 30, 2023, respectively (\$2.9 million and \$2.8 million for the six months ended June 30, 2024 and June 30, 2023, respectively).

The trade names intangible assets have indefinite useful lives and are not amortized. Indefinite-lived intangible assets are assessed for impairment annually as of November 30, or more frequently if events or circumstances indicate that the carrying value may not be recoverable. The Company may perform its impairment test for any indefinite-lived intangible asset through a qualitative assessment or elect to proceed directly to a quantitative impairment test, however, the Company may resume a qualitative assessment in any subsequent period if facts and circumstances permit.

At March 31, 2024 and June 30, 2024, the Company determined that certain trade names should be further examined under a quantitative approach due to actual revenue coming in lower than previous projections. Based upon these assessments, the Company recorded impairment charges for the three and six months ended June 30, 2024 of \$0.7 million and \$1.2 million, respectively, related to the SNS and CSuite indefinite-lived trade names. The fair value of the SNS and CSuite trade names were estimated using the relief-from-royalty method. The significant unobservable inputs used in the relief-from-royalty method, which are level 3 inputs, include a royalty rate and discount rate. The reduction in value is primarily due to higher discount rates and reduction in projected revenue. Future impairments may be recorded if discount rates increase further, or if actual revenue falls short of current projections. No impairment charges were recorded during the three and six months ended June 30, 2023.

#### NOTE 9 PROPERTY AND EQUIPMENT

Property and equipment at June 30, 2024 and December 31, 2023 are comprised as follows:

(in thousands)	June 30, 2024		
	Cost	Accumulated Depreciation	Carrying Value
Leasehold improvements	579	290	289
Furniture and equipment	246	225	21
Computer hardware	1,456	765	691
Medical equipment	693	164	529
<b>Total</b>	<b>\$ 2,974</b>	<b>\$ 1,444</b>	<b>\$ 1,530</b>

  

(in thousands)	December 31, 2023		
	Cost	Accumulated Depreciation	Carrying Value
Leasehold improvements	585	225	360
Furniture and equipment	287	250	37
Computer hardware	1,080	660	420
Medical equipment	1,056	23	1,033
<b>Total</b>	<b>\$ 3,008</b>	<b>\$ 1,158</b>	<b>\$ 1,850</b>

For the three months ended June 30, 2024 and June 30, 2023, depreciation expense on property and equipment of \$0.2 million and \$0.1 million, respectively (\$0.4 million and \$0.1 million for the six months ended June 30, 2024 and June 30, 2023, respectively), is included in general and administrative expenses in the unaudited consolidated statements of operations.

As discussed in Note 5, "Acquisitions and Discontinued Operations," during the six months ended June 30, 2024, the Company recorded a measurement period adjustment related to acquisition of DDI that decreased property and equipment, specifically medical equipment, by \$0.4 million.

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**NOTE 10 DERIVATIVES****(a) Interest rate swap**

On April 1, 2021, the Company entered into an interest rate swap agreement with CIBC Bank USA to convert the variable London interbank offered interest rate for three-month U.S. dollar deposits ("LIBOR") interest rate on a portion of its 2020 KWH Loan (as defined below in Note 11, "Debt,") to a fixed interest rate of 1.18%. On September 15, 2022, the interest rate swap agreement was amended to convert from a variable Secured Overnight Financing Rate ("SOFR") to a fixed interest rate of 1.103%. The interest rate swap had an initial notional amount of \$ 11.9 million. On February 29, 2024, the interest rate swap matured and the Company did not enter into any additional interest rate swap agreement upon its expiration.

The purpose of this interest rate swap, which was not designated as a cash flow hedge, was to reduce the Company's exposure to variability in cash flows from interest payments attributable to fluctuations in the variable interest rate associated with the 2020 KWH Loan. The Company had not elected hedge accounting for the interest rate swap. The interest rate swap was recorded in the consolidated balance sheets at fair value with changes in fair value recorded in interest expense in the consolidated statements of operations.

**(b) Trust preferred debt repurchase options**

On August 2, 2022, the Company entered into an agreement with a holder of four of the trust preferred debt instruments ("TruPs") that gave the Company the option to repurchase up to 100% of the holder's principal and deferred interest for a purchase price equal to 63.75% of the outstanding principal and deferred interest ("August Option"). Originally, the agreement called for a repurchase at 63%, which escalated to 63.75% once the September 26, 2022 agreement (described below) was signed. The Company agreed that any repurchase made would be for no less than 50% of the TruPs held by the holder.

Until the earlier of (i) the date that all four of the preferred debt instruments have been repurchased and (ii) the nine month anniversary of the agreement ("May Termination Date"), all interest on the four preferred debt instruments continued to accrue. However, with respect to TruPs that were repurchased prior to the May Termination Date, the amount of interest accrued during the term of the agreement was treated as an offset and reduced the repurchase price for such TruPs. The Company had no obligation to pay any such accrued interest with respect to any of the TruPs that were repurchased prior to the May Termination Date.

The Company paid approximately \$2.0 million to the holder for this option and the Company had until the May Termination Date to execute the repurchases. Given the Company repurchased an amount equal to or greater than \$30.0 million, the \$2.0 million paid was applied to the repurchases.

On September 20, 2022, the Company entered into an additional agreement with the same party to the August 2, 2022 agreement that gave the Company the option to repurchase up to 100% of the holder's principal and deferred interest for 63.75% of the outstanding principal and deferred interest relating to a portion of a fifth TruPs held ("September 20 Option"). The September 20, 2022 agreement was subject to the same terms and conditions as the August 2, 2022 agreement and no additional consideration was paid.

On September 26, 2022, the Company entered into an agreement with a holder of a portion of one of the TruPs that gave the Company the option to repurchase up to 100% of the holder's principal and deferred interest for a purchase price equal to 63% of the outstanding principal and deferred interest ("September 26 Option").

Until the earlier of (i) the date that all of the preferred debt instrument has been repurchased and (ii) the May Termination Date, all interest on the preferred debt instrument continued to accrue. However, with respect to TruPs that were repurchased prior to the May Termination Date, the amount of interest accrued during the term of the agreement was treated as an offset and reduce the repurchase price for such TruPs. The Company had no obligation to pay any such accrued interest with respect to the TruPs that were repurchased prior to the May Termination Date.

The Company paid approximately \$0.3 million to the holder for this option and the Company had until the May Termination Date to execute the repurchase. Given the Company repurchased the TruPs, the \$0.3 million paid was applied to the repurchases.

In February 2023, the Company entered into amendments to the repurchase agreements described above that gave the Company an additional discount on the total repurchase price if the Company effected a 100% repurchase on or before March 15, 2023. On March 2, 2023, the Company gave notice to the holders of its intent to exercise its options to repurchase 100% of the principal. On March 22, 2023, the Company completed the repurchases. See Note 11, "Debt," for further discussion.

The August Option, September 20 Option and September 26 Options (collectively "the TruPs Options") are derivative contracts. The Company's accounting policies do not apply hedge accounting treatment to derivative instruments. The TruPs options were recorded in the consolidated balance sheet at fair value with changes in fair value recorded in the unaudited consolidated statements of operations. See Note 20, "Fair Value of Financial Instruments," for further discussion.

During the six months ended June 30, 2023, the Company recognized a loss on change in fair value of the TruPs Options contracts of \$ 1.4 million, which is included in loss on change in fair value of derivative asset option contracts in the unaudited consolidated statement of operations and as an adjustment to calculate cash flows provided by (used in) operating activities in the unaudited consolidated statement of cash flows. Cash payments of \$56.5 million were made to repurchase the TruPs during the six months ended June 30, 2023 with respect to the TruPs Options contracts.



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## NOTE 11 DEBT

Debt consists of the following instruments at June 30, 2024 and December 31, 2023:

(in thousands)	June 30, 2024			December 31, 2023		
	Principal	Carrying Value	Fair Value	Principal	Carrying Value	Fair Value
<b>Bank loan:</b>						
2021 Ravix Loan	\$ 4,200	\$ 4,200	\$ 4,201	\$ 4,650	\$ 4,650	\$ 4,811
2022 Ravix Loan	4,625	4,488	4,843	4,925	4,769	5,027
SNS Loan	4,492	4,421	4,690	5,142	5,063	5,243
DDI Loan	5,600	5,540	5,920	5,600	5,534	5,841
2020 KWH Loan	—	—	—	10,979	10,806	11,240
2024 KWH Loan	15,000	14,905	15,635	—	—	—
Total bank loans	33,917	33,554	35,289	31,296	30,822	32,162
Subordinated debt	15,000	13,715	13,715	15,000	13,594	13,594
<b>Total</b>	<b>\$ 48,917</b>	<b>\$ 47,269</b>	<b>\$ 49,004</b>	<b>\$ 46,296</b>	<b>\$ 44,416</b>	<b>\$ 45,756</b>

Subordinated debt mentioned above consists of the following trust preferred debt instrument at June 30, 2024 and December 31, 2023:

Issuer	Principal (in thousands)	Issue date	Interest	Redemption date
Kingsway DE Statutory Trust III	\$ 15,000	5/22/2003	annual interest rate equal to CME Term SOFR, plus 4.20% payable quarterly	5/22/2033

### (a) Bank loans:

#### Ravix

As part of the acquisition of Ravix Group, Inc. ("Ravix") on October 1, 2021, Ravix became a wholly owned subsidiary of Ravix Acquisition LLC ("Ravix LLC"), and together they borrowed from a bank a principal amount of \$6.0 million in the form of a term loan, and established a \$1.0 million revolver to finance the acquisition of Ravix (together, the "2021 Ravix Loan"). The 2021 Ravix Loan requires monthly payments of principal and interest.

The 2021 Ravix Loan has an annual interest rate equal to the greater of the Prime Rate plus 0.5%, or 3.75%. At June 30, 2024, the interest rate was 9.00%. The term loan matures on October 1, 2027. The Company also recorded as a discount to the carrying value of the 2021 Ravix Loan issuance costs of \$0.2 million specifically related to the 2021 Ravix Loan. The 2021 Ravix Loan is carried in the consolidated balance sheets at its unpaid principal balance.

Subsequent to the acquisition of CSuite Financial Partners, LLC ("CSuite") on November 1, 2022, CSuite became a wholly owned subsidiary of Ravix LLC. As a result of the acquisition of CSuite, on November 16, 2022, the 2021 Ravix Loan was amended to: (1) include CSuite as a borrower; (2) borrow an additional principal amount of \$6.0 million in the form of a supplemental term loan (the "2022 Ravix Loan"); and (3) amend the maturity date and interest rate of the \$1.0 million revolver (the "2022 Revolver"). The 2022 Ravix Loan requires monthly payments of principal and interest. The 2022 Ravix Loan matures on November 16, 2028 and has an annual interest rate equal to the Prime Rate plus 0.75%. At June 30, 2024, the interest rate was 9.25%. The 2022 Revolver matures on November 16, 2024 and has an annual interest rate equal to the Prime Rate plus 0.50%. At June 30, 2024 and December 31, 2023, the balance of the 2022 Revolver was zero.

The Company also recorded as a discount to the carrying value of the 2022 Ravix Loan issuance costs of \$0.1 million specifically related to the 2022 Ravix Loan. The 2022 Ravix Loan is carried in the consolidated balance sheets at its amortized cost, which reflects the monthly pay-down of principal as well as the amortization of the debt discount and issuance costs using the effective interest rate method.

The 2022 Ravix Loan and the 2021 Ravix Loan were not deemed to be substantially different; therefore, the 2022 Ravix Loan is accounted for as a modification of the 2021 Ravix Loan and a new effective interest rate was determined based on the carrying amount of the 2021 Ravix Loan. The issuance costs related to the 2022 Ravix Loan, along with the existing unamortized issuance costs from the 2021 Ravix Loan, are being amortized over the remaining term of the 2022 Ravix Loan using the effective interest rate.

The fair values of the 2021 Ravix Loan and the 2022 Ravix Loan disclosed in the table above is derived from quoted market prices of B and BB minus rated industrial bonds with similar maturities and is categorized within Level 2 of the fair value hierarchy. The 2021 Ravix Loan and the 2022 Ravix Loan are secured by certain of the equity interests and assets of Ravix and CSuite.

The 2021 Ravix Loan and the 2022 Ravix Loan contains a number of covenants, including, but not limited to, a leverage ratio and a fixed charge ratio, all of which are as defined in and calculated pursuant to the 2021 Ravix Loan and 2022 Ravix Loan that, among other things, restrict Ravix and CSuite's ability to incur additional indebtedness, create liens, make dividends and distributions, engage in mergers, acquisitions and consolidations, make certain payments and investments and dispose of certain assets.

On July 23, 2024, Ravix and Ravix LLC entered into a second amendment to the 2021 Ravix Loan that provides for: (1) a principal prepayment of the 2021 Ravix term loan of \$1.5 million, partially financed by borrowing \$0.5 million under the 2022 Revolver and the remainder to be paid with available cash; and (2) amending the loan amortization payment schedule to provide for equal monthly payments through the loan maturity date.

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### **SNS**

As part of the asset acquisition of Secure Nursing Service, Inc. on November 18, 2022, the Company formed Secure Nursing Service LLC ("SNS"), who became a wholly owned subsidiary of Pegasus Acquirer Holdings LLC ("Pegasus LLC"), and together they borrowed from a bank a principal amount of \$6.5 million in the form of a term loan, and established a \$ 1.0 million revolver to finance the acquisition of SNS (together, the "SNS Loan"). The SNS Loan has an annual interest rate equal to the greater of the Prime Rate plus 0.5%, or 5.00%. At June 30, 2024, the interest rate was 9.00%. Monthly principal payments on the term loan began on November 15, 2023. The revolver matures on May 2, 2025 and the term loan matures on November 18, 2028. At June 30, 2024 and December 31, 2023, the balance of the revolver was zero.

The Company also recorded as a discount to the carrying value of the SNS Loan issuance costs of \$ 0.1 million specifically related to the SNS Loan. The SNS Loan is carried in the consolidated balance sheet at its amortized cost, which reflects principal payments as well as the amortization of the debt discount and issuance costs using the effective interest rate method. The fair value of the SNS Loan disclosed in the table above is derived from quoted market prices of B and BB minus rated industrial bonds with similar maturities and is categorized within Level 2 of the fair value hierarchy. The SNS Loan is secured by certain of the equity interests and assets of SNS.

The SNS Loan contains a number of covenants, including, but not limited to, a leverage ratio and a fixed charge ratio and limits on annual capital expenditures, all of which are as defined in and calculated pursuant to the SNS Loan that, among other things, restrict SNS's ability to incur additional indebtedness, create liens, make dividends and distributions, engage in mergers, acquisitions and consolidations, make certain payments and investments and dispose of certain assets. At June 30, 2024 and March 31, 2024, SNS was in default under the SNS Loan due to debt covenant violations related to the leverage and fixed charge ratios. The Company has entered into an amendment to the SNS Loan that waives the events of default for the fiscal quarter ended June 30, 2024. As of the report date, there is some uncertainty as to whether the Company will be in compliance with the covenants in future periods, and if not, when the Company will be able to cure any potential violations. A default may permit the lender to declare the amounts owed under the SNS Loan immediately due and payable, exercise their rights with respect to collateral securing the obligation, and/or exercise any other rights and remedies available.

### **DDI**

As part of the asset acquisition of DDI on October 26, 2023, DDI became a wholly owned subsidiary of DDI Acquisition, LLC ("DDI LLC"), and together they borrowed from a bank a principal amount of \$5.6 million in the form of a term loan, and established a \$ 0.4 million revolver to finance the acquisition of DDI (together, the "DDI Loan"). The DDI Loan has an annual interest rate equal to the greater of the Prime Rate plus 0.5%, or 5.00%. At June 30, 2024, the interest rate was 9.00%. Monthly principal payments on the term loan begin on December 15, 2024. The revolver matures on September 1, 2024 and the term loan matures on October 26, 2029. The carrying values at each of June 30, 2024 and December 31, 2023 for the DDI Loan includes \$5.5 million related to the term loan and zero related to the revolver.

The Company also recorded as a discount to the carrying value of the DDI Loan issuance costs of \$ 0.1 million specifically related to the DDI Loan. The DDI Loan is carried in the consolidated balance sheet at its amortized cost, which reflects the amortization of the debt discount and issuance costs using the effective interest rate method. The fair value of the DDI Loan disclosed in the table above is derived from quoted market prices of B and BB minus rated industrial bonds with similar maturities and is categorized within Level 2 of the fair value hierarchy. The DDI Loan is secured by certain of the equity interests and assets of DDI.

The DDI Loan contains a number of covenants, including, but not limited to, a senior leverage ratio and a fixed charge ratio and limits on annual capital expenditures, all of which are as defined in and calculated pursuant to the DDI Loan that, among other things, restrict DDI's ability to incur additional indebtedness, create liens, make dividends and distributions, engage in mergers, acquisitions and consolidations, make certain payments and investments and dispose of certain assets.

### **KWH**

In 2019, the Company formed Kingsway Warranty Holdings LLC ("KWH"), whose subsidiaries include IWS Acquisition Corporation ("IWS"), Geminus Holdings Company, Inc. ("Geminus") and Trinity Warranty Solutions LLC ("Trinity"). As part of the acquisition of PWI Holdings, Inc. ("PWI") on December 1, 2020, PWI became a wholly owned subsidiary of KWH, which borrowed a principal amount of \$ 25.7 million from a bank, consisting of a \$ 24.7 million term loan and a \$1.0 million revolving credit facility (the "2020 KWH Loan"). The proceeds from the 2020 KWH Loan were used to partially fund the acquisition of PWI and to fully repay the prior outstanding loan at KWH, which occurred on December 1, 2020. The 2020 KWH Loan has an annual interest rate equal to SOFR, having a floor of 0.75%, plus spreads ranging from 2.62% to 3.12%. At June 30, 2024, the interest rate was 8.19%. The 2020 KWH Loan was to mature on December 1, 2025, prior to entering into the third amendment to the KWH Loan further discussed below. The Company also recorded as a discount to the carrying value of the 2020 KWH Loan issuance costs of \$0.4 million specifically related to the 2020 KWH Loan.

On February 28, 2023, KWH entered into a second amendment to the 2020 KWH Loan (the "KWH DDTL") that provides for an additional delayed draw term loan in the principal amount of up to \$10.0 million, with a maturity date of December 1, 2025. All or any portion of the KWH DDTL, subject to a \$ 2.0 million minimum draw amount, could be requested at any time through February 27, 2024. The proceeds are evidenced by an intercompany loan and guarantee between KAI and KWH. The principal amount shall be repaid in quarterly installments in an amount equal to 3.75% of the original amount of the drawn DDTL. Proceeds from certain assets dispositions, as defined, may be required to be used to repay outstanding draws under the DDTL. The KWH DDTL also increases the senior cash flow leverage ratio maximum permissible for certain periods. During the first quarter of 2024, the Company borrowed \$3.5 million under the KWH DDTL and \$ 0.5 million under the KWH Loan revolver.

On May 24, 2024, KWH entered into a third amendment to the 2020 KWH Loan that provides for: (1) a new 2024 term loan in the principal amount of \$15.0 million, with a maturity date of May 24, 2029 (the "2024 KWH Loan"); and (2) a new 2024 delayed draw term loan in a principal amount of up to \$6.0 million, with a maturity date of May 24, 2029 (the "2024 KWH DDTL"). All or any portion of the 2024 KWH DDTL, subject to a \$2.0 million minimum draw amount, could be requested at any time in up to three advances through May 24, 2026. In connection with the third amendment, KWH used the proceeds from the 2024 KWH Loan to repay the following outstanding balances under the 2020 KWH Loan: (1) \$9.6 million related to the original 2020 term loan; (2) \$1.0 million related to the revolver; and (3) \$3.1 million related to the KWH DDTL.

KWH continues to have access to a \$1.0 million revolving credit facility ("KWH Revolver") under the 2020 KWH Loan. No amounts were drawn on the KWH Revolver at June 30, 2024.

The Company also recorded as a discount to the carrying value of the 2024 KWH Loan issuance costs of \$0.1 million specifically related to the 2024 KWH Loan. The 2024 KWH Loan is carried in the consolidated balance sheets at its amortized cost, which reflects the quarterly pay-down of principal as well as the amortization of the debt discount using the effective interest rate method.

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The 2020 KWH Loan and the 2024 KWH Loan were not deemed to be substantially different; therefore, the 2024 KWH Loan is accounted for as a modification of the 2020 KWH Loan. The unamortized debt discount and issuance costs from the 2020 KWH Loan at the modification date of \$0.2 million were recorded as loss on extinguishment of debt during the three months ended June 30, 2024 since the original debt was fully repaid as part of the modification.

The carrying value at June 30, 2024 includes \$14.9 million and zero, respectively, related to the 2024 KWH Loan and 2024 DDTL. The carrying value at December 31, 2023 includes \$10.3 million and \$0.5 million, respectively, related to the 2020 KWH term loan and the revolver.

The 2020 KWH Loan and 2024 KWH Loan are carried in the consolidated balance sheets at amortized cost, which reflects the quarterly pay-down of principal as well as the amortization of the debt discount and issuance costs using the effective interest rate method. The fair values of the 2020 KWH Loan and 2024 KWH Loan disclosed in the table above are derived from quoted market prices of BB and BB minus rated industrial bonds (2020 KWH Loan) and B and BB minus rated industrial bonds (2024 KWH Loan) with similar maturities and is categorized within Level 2 of the fair value hierarchy. The 2020 KWH Loan is secured by certain of the equity interests and assets of KWH and its subsidiaries.

The 2024 KWH Loan contains a number of covenants, including, but not limited to, a leverage ratio, a fixed charge ratio and limits on annual capital expenditures, all of which are as defined in and calculated pursuant to the 2024 KWH Loan that, among other things, restrict KWH's ability to incur additional indebtedness, create liens, make dividends and distributions, engage in mergers, acquisitions and consolidations, make certain payments and investments and dispose of certain assets.

**(b) Subordinated debt:**

Between December 4, 2002 and December 16, 2003, six subsidiary trusts of the Company issued \$90.5 million of 30-year capital securities to third-parties in separate private transactions. In each instance, a corresponding floating rate junior subordinated deferrable interest debenture was then issued by KAI to the trust in exchange for the proceeds from the private sale. The floating rate debentures bore interest at the rate of LIBOR, plus spreads ranging from 3.85% to 4.20%. Effective July 3, 2023, the index used for determining the interest rate for the floating rate debentures was converted from LIBOR to CME Term SOFR. The Company has the right to call each of these securities at par value any time after five years from their issuance until their maturity.

The subordinated debt, or TruPs, is carried in the consolidated balance sheets at fair value. See Note 20, "Fair Value of Financial Instruments," for further discussion of the subordinated debt. The portion of the change in fair value of subordinated debt related to the instrument-specific credit risk is recognized in other comprehensive income (loss).

Of the \$0.1 million increase in fair value of the Company's subordinated debt between December 31, 2023 and June 30, 2024, less than \$0.1 million is reported as decrease in fair value of debt attributable to instrument-specific credit risk in the Company's unaudited consolidated statements of comprehensive loss and \$0.1 million is reported as loss on change in fair value of debt in the Company's unaudited consolidated statement of operations.

In February 2023, the Company entered into amendments to the trust preferred option repurchase agreements described in Note 10, "Derivatives," that would give the Company an additional discount on the total repurchase price of the TruPs if the Company effected a 100% repurchase on or before March 15, 2023. On March 2, 2023, the Company gave notice to the holders of five of its TruPs that it intended to exercise its options to repurchase 100% of the principal. On March 22, 2023, the Company completed the repurchases of the five TruPs using available funds from working capital to fund the repurchases. The total amount paid for the five TruPs was \$56.5 million, which included a credit for the \$2.3 million that the Company previously paid at the time of entering into the trust preferred option repurchase agreements. As a result, the Company repurchased \$75.5 million of TruPs principal and \$23.0 million of deferred interest payable. The Company recognized a gain of \$31.6 million, which is included in gain on extinguishment of debt in the unaudited consolidated statement of operations for the six months ended June 30, 2023. At June 30, 2024, the Company had \$15.0 million of principal outstanding related to the remaining trust preferred debt instrument.

The unaudited consolidated statements of comprehensive loss for the six months ended June 30, 2023 includes a reclassification adjustment of \$27.2 million from accumulated other comprehensive income to gain on extinguishment of debt related to the instrument-specific credit risk related to the repurchased TruPs.

During the third quarter of 2018, the Company gave notice to its Trust Preferred trustees of its intention to exercise its voluntary right to defer interest payments for up to 20 quarters, pursuant to the contractual terms of its outstanding Trust Preferred indentures, which permit interest deferral. This action does not constitute a default under the Company's Trust Preferred indentures or any of its other debt indentures. In order to execute the TruPs repurchases described above, on March 13, 2023, the Company paid \$5.0 million to the remaining Trust Preferred trustee to be used by the trustee to pay the interest which the Company had been deferring since the third quarter of 2018.

The agreement governing the remaining subordinated debt contains a number of covenants that, among other things, restrict the Company's ability to incur additional indebtedness, make dividends and distributions, and make certain payments in respect of the Company's outstanding securities.

**NOTE 12 LEASES**

The Company has operating leases for office space that include fixed base rent payments, as well as variable rent payments to reimburse the landlord for operating expenses and taxes. The Company's variable lease payments do not depend on a published index or rate, and therefore, are expensed as incurred. The Company includes only fixed payments for lease components in the measurement of the right-of-use asset and lease liability. There are no residual value guarantees.

Operating lease costs and variable lease costs included in general and administrative expenses for the three months ended June 30, 2024 were \$0.1 million and \$0.1 million, respectively (\$0.3 million and \$0.1 million, respectively, for the six months ended June 30, 2024). Operating lease costs and variable lease costs included in general and administrative expenses for the three months ended June 30, 2023 were \$0.1 million and less than \$0.1 million, respectively (\$0.2 million and \$0.1 million, respectively, for the six months ended June 30, 2023). Short-term lease costs included in general and administrative expenses for each of the three months ended June 30, 2024 and June 30, 2023 were less than \$0.1 million (\$0.1 million for each of the six months ended June 30, 2024 and June 30, 2023).

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The annual maturities of lease liabilities as of June 30, 2024 were as follows:

(in thousands)	Lease Commitments
2024	\$ 260
2025	495
2026	394
2027	282
2028	172
2029 and thereafter	47
<b>Total undiscounted lease payments</b>	<b>1,650</b>
Imputed interest	181
<b>Total lease liabilities</b>	<b>\$ 1,469</b>

The weighted-average remaining lease term for our operating leases was 3.61 years as of June 30, 2024. The weighted-average discount rate of our operating leases was 6.00% as of June 30, 2024. Cash paid for amounts included in the measurement of lease liabilities was \$ 0.3 million and \$0.2 million for the six months ended June 30, 2024 and June 30, 2023, respectively.

### NOTE 13 REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers relates to the Extended Warranty and Kingsway Search Xcelerator segments and includes: vehicle service agreement fees, guaranteed asset protection products ("GAP") commissions, maintenance support service fees, warranty product commissions, business services consulting revenue, healthcare services revenue and software license and support revenue. Revenue is based on terms of various agreements with credit unions, consumers and businesses. Customers either pay in full at the inception of a warranty contract or commission product sale, or when consulting, healthcare and software license and support services are billed, or on terms subject to the Company's customary credit reviews.

The following table disaggregates revenues from contracts with customers by revenue type for the three and six months ended June 30, 2024 and June 30, 2023:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Vehicle service agreement fees and GAP commissions IWS, Geminus and PWI	\$ 14,998	\$ 15,034	\$ 29,980	\$ 29,869
Maintenance support service fees Trinity	878	930	1,641	1,884
Warranty product commissions Trinity	1,229	1,079	2,168	1,961
Business services consulting fees Ravix and Csuite	4,382	9,154	8,932	18,872
Healthcare services fees SNS and DDI	4,088	—	8,314	—
Software license and support fees SPI	871	—	1,571	—
<b>Service fee and commission revenue</b>	<b>\$ 26,446</b>	<b>\$ 26,197</b>	<b>\$ 52,606</b>	<b>\$ 52,586</b>

Vehicle service agreement fees include the fees collected to cover the costs of future automobile mechanical breakdown claims and the associated administration of those claims. Vehicle service agreement fees are earned over the duration of the vehicle service agreement contracts as the single performance obligation is satisfied. Vehicle service agreement fees are initially recorded as deferred service fees with revenues recognized over the term of the contract based on the proportion of expected claims to total overall claims to be incurred over the life of the contract. The Company believes this reasonably represents the transfer of services to the vehicle service contract holder over the warranty term. The Company compares the remaining deferred service fees balance to the estimated amount of expected future claims under the vehicle service agreement contracts and records an additional accrual if the deferred service fees balance is less than expected future claims costs.

In certain jurisdictions the Company is required to refund to a customer a pro-rata share of the vehicle service agreement fees if a customer cancels the agreement prior to the end of the term. Depending on the jurisdiction, the Company may be entitled to deduct from the refund a cancellation fee and/or amounts for claims incurred prior to cancellation. While refunds vary depending on the term and type of product offered, historically refunds have averaged 5.8% to 11.7% of the original amount of the vehicle service agreement fee. Revenues recorded by the Company are net of variable consideration related to refunds and the associated refund liability is included in accrued expenses and other liabilities. The Company estimates refunds based on the actual historical refund rates by warranty type taking into consideration current observable refund trends in estimating the expected amount of future customer refunds to be paid at each reporting period.

Maintenance support service fees include the service fees collected to administer equipment breakdown and maintenance support services and are earned as services are rendered.

Warranty product commissions include the commissions from the sale of warranty contracts for certain new and used heating, ventilation, air conditioning ("HVAC"), standby generator, commercial LED lighting and commercial refrigeration equipment. The Company acts as an agent on behalf of the third-party insurance companies that underwrite and guaranty these warranty contracts. The Company does not guaranty the performance underlying the warranty contracts it sells. Warranty product commissions are earned at the time of the warranty product sales.

Business services consulting fees include the revenue from providing outsourced finance and human resources consulting services. The Company invoices for business services revenue based on contracted rates. Revenue is earned as services are provided.

Healthcare services fees include revenue from providing healthcare professional staffing services and outsourced cardiac telemetry services for long-term acute care and inpatient rehabilitation hospitals. The Company invoices for healthcare services revenue based on contracted rates. Revenue is earned as services are provided.

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Software license and support fees include revenue from the sale or rental of software products created exclusively to serve the management needs of all types of shared-ownership properties. Software licenses are on-premise at customer locations and considered fully functional when made available and delivered to the customer. As the customer can use and benefit from the license on its own, software licenses represent distinct performance obligations. Revenue is recognized upfront at the point in time when control is transferred, which is defined as the point in time when the customer can use and benefit from the license. The Company's software licenses are sold as term licenses, and the contracts include software support services, which are accounted for as separate performance obligations. Software support revenue is recognized ratably over the contract period as services are rendered. For certain SPI contracts, the transaction price of the software license is billed in installments, typically over a three to five year period. The Company allocates a portion of the consideration received from these arrangements to a financing component when it determines that a significant financing component exists. The financing component is subsequently recognized as interest income separate from software license and support fee revenue over the term of the arrangement with the customer. Pursuant to practical expedients afforded under ASC 606, the Company does not recognize a financing component for software license sales that have a term of one year or less.

The Company's revenue recognition policies are further described in Note 2(p), "Summary of Significant Accounting Policies - Revenue recognition," to the consolidated financial statements in the 2023 Annual Report.

#### Service fee receivables

Receivables from contracts with customers are reported as service fee receivable, net in the consolidated balance sheets and at June 30, 2024 and December 31, 2023 were \$9.8 million and \$10.1 million, respectively. The decrease in receivables from contracts with customers is primarily due to the timing difference between the Company's satisfaction of performance obligations and customer payments.

Service fee receivable is reported net of an estimated allowance for credit losses. During the three months ended June 30, 2024 and June 30, 2023, the Company recorded an increase to its allowance for credit losses of less than \$0.1 million and \$0.1 million, respectively (\$0.1 million and \$0.1 million for the six months ended June 30, 2024 and June 30, 2023, respectively). Service fee receivables that are deemed to be uncollectible are written off against the allowance for credit losses when identified. The Company recorded write-offs of service fee receivables that were deemed to be uncollectible of less than \$0.1 million during each of the three months ended June 30, 2024 and June 30, 2023, respectively (\$0.1 million and less than \$0.1 million for the six months ended June 30, 2024 and June 30, 2023, respectively).

#### Contract asset

The Company records a contract asset when revenue is recognized prior to billing the customer. Upon billing, which typically occurs over a three to five year installment period, the value of the contract asset is reversed and service fee receivable is recorded. The Company had no contract asset prior to the acquisition of SPI on September 7, 2023. The contract asset is included in other assets in the consolidated balance sheets, and at June 30, 2024 and December 31, 2023 was \$1.5 million and \$1.7 million, respectively. The decrease in the contract asset is primarily due to a measurement period adjustment recorded during the six months ended June 30, 2024 to decrease the contract asset related to SPI by \$0.3 million, as discussed in Note 5, "Acquisitions and Discontinued Operations". During the six months ended June 30, 2024, the Company recorded additions to the contract asset of \$0.4 million and reduced the contract asset by \$0.2 million as a result of billings to customers.

Contract asset is reported net of an estimated allowance for credit losses. During the three and six months ended June 30, 2024, the Company recorded an increase to its allowance for credit losses of less than \$0.1 million. Contract assets that are deemed to be uncollectible are written off against the allowance for credit losses when identified. The Company recorded write-offs to the contract asset for amounts that were deemed to be uncollectible of less than 0.1 million during the three and six months ended June 30, 2024.

#### Deferred service fees

The Company records deferred service fees resulting from contracts with customers when payment is received in advance of satisfying the performance obligations. Changes in deferred service fees for the six months ended June 30, 2024 were as follows:

(in thousands)	Six Months Ended June 30, 2024
Balance, December 31, 2023	\$ 83,995
Deferral of revenue	31,138
Recognition of deferred service fees	(30,264)
Balance, June 30, 2024	\$ 84,869

The increase in deferred service fees between December 31, 2023 and June 30, 2024 is primarily due to additions to deferred service fees in excess of deferred service fees recognized during the six months ended June 30, 2024.

Approximately \$24.5 million and \$24.5 million of service fee and commission revenue recognized during the six months ended June 30, 2024 and June 30, 2023 was included in deferred service fees as of December 31, 2023 and December 31, 2022, respectively.

#### Remaining performance obligations

The Company expects to recognize within one year as service fee and commission revenue approximately 47.9% of the outstanding performance obligations as of June 30, 2024. The balance relates primarily to vehicle service agreement fees.



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### Deferred contract costs

Deferred contract costs represent the deferral of incremental costs to obtain or fulfill a contract with a customer. Incremental costs to obtain a contract with a customer primarily include sales commissions. The Company capitalizes costs incurred to fulfill a contract if the costs are identifiable, generate or enhance resources used to satisfy future performance obligations and are expected to be recovered. Costs to fulfill a contract include labor costs for set-up activities directly related to the acquisition of vehicle service agreements. Contract costs are deferred and amortized over the expected customer relationship period consistent with the pattern in which the related revenues are earned. Amortization of incremental costs to obtain a contract and costs to fulfill a contract with a customer are recorded in commissions in the unaudited consolidated statements of operations. No impairment charges related to deferred contract costs were recorded during the three and six months ended June 30, 2024 and June 30, 2023.

The deferred contract costs balances and related amortization expense for the three months ended June 30, 2024 and June 30, 2023 are comprised as follows:

(in thousands)	Three months ended June 30, 2024			Three months ended June 30, 2023		
	Costs to Obtain a Contract	Costs to Fulfill a Contract	Total	Costs to Obtain a Contract	Costs to Fulfill a Contract	Total
Balance at March 31, net	\$ 13,713	\$ 80	\$ 13,793	\$ 13,401	\$ 83	\$ 13,484
Additions	2,546	6	2,552	2,484	6	2,490
Amortization	(2,347)	(5)	(2,352)	(2,176)	(6)	(2,182)
Balance at June 30, net	\$ 13,912	\$ 81	\$ 13,993	\$ 13,709	\$ 83	\$ 13,792

The deferred contract costs balances and related amortization expense for the six months ended June 30, 2024 and June 30, 2023 are comprised as follows:

(in thousands)	Six months ended June 30, 2024			Six months ended June 30, 2023		
	Costs to Obtain a Contract	Costs to Fulfill a Contract	Total	Costs to Obtain a Contract	Costs to Fulfill a Contract	Total
Balance at December 31, net	\$ 13,653	\$ 81	\$ 13,734	\$ 13,174	\$ 83	\$ 13,257
Additions	4,883	13	4,896	4,820	13	4,833
Amortization	(4,624)	(13)	(4,637)	(4,285)	(13)	(4,298)
Balance at June 30, net	\$ 13,912	\$ 81	\$ 13,993	\$ 13,709	\$ 83	\$ 13,792

### NOTE 14 INCOME TAXES

Income tax expense for the three and six months ended June 30, 2024 and June 30, 2023 varies from the amount that would result by applying the applicable U.S. federal corporate income tax rate of 21% to (loss) income from continuing operations before income tax expense. The following table summarizes the differences:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Income tax (benefit) expense at U. S. statutory income tax rate	\$ (473)	\$ (338)	\$ (899)	\$ 5,643
Valuation allowance	553	240	1,092	(5,664)
Compensation	42	37	(78)	66
Investment income	(23)	65	(38)	83
State income tax	81	121	172	610
Indefinite life intangibles	(86)	59	(134)	139
Contingent consideration	—	14	57	14
Other	10	15	16	21
Income tax expense	\$ 104	\$ 213	\$ 188	\$ 912

The Company maintains a valuation allowance for its gross deferred tax assets at June 30, 2024 and December 31, 2023. The Company's operations have generated substantial operating losses in prior years. These losses can be available to reduce income taxes that might otherwise be incurred on future taxable income; however, it is uncertain whether the Company will generate the taxable income necessary to utilize these losses or other reversing temporary differences. This uncertainty has caused management to place a full valuation allowance on its June 30, 2024 and December 31, 2023 net deferred tax asset, excluding the deferred income tax liability amounts set forth in the paragraph below which were determined to not reverse and offset existing deferred tax assets.

The Company carries net deferred income tax liabilities of \$4.8 million and \$5.0 million at June 30, 2024 and December 31, 2023, respectively, that consists of:

- \$4.0 million and \$4.1 million of deferred income tax liabilities related to indefinite lived intangible assets; and
- \$0.8 million and \$0.9 million of deferred state income tax liabilities.

As of June 30, 2024 and December 31, 2023, the Company carried a liability for unrecognized tax benefits of zero. The Company classifies interest and penalty accruals, if any, related to unrecognized tax benefits as income tax expense. The Company recorded income tax expense of zero related to interest and penalty accruals for the three and six months ended June 30, 2024 and June 30, 2023.

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**NOTE 15 (LOSS) EARNINGS PER SHARE**

The following table sets forth the reconciliation of numerators and denominators for the basic and diluted (loss) earnings per share computation for the three and six months ended June 30, 2024 and June 30, 2023:

(in thousands, except per share data)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
<b>Numerator:</b>				
(Loss) income from continuing operations	\$ (2,353)	\$ (1,777)	\$ (4,468)	\$ 25,955
(Less) plus: net (income) loss from continuing operations attributable to noncontrolling interests	(177)	227	(334)	230
Less: dividends on preferred stock	—	(5)	—	(74)
Numerator used in calculating basic (loss) earnings per share from continuing operations attributable to common shareholders	\$ (2,530)	\$ (1,555)	\$ (4,802)	\$ 26,111
Adjustment to add-back dividends on preferred stock	—	—	—	74
Adjustment for proportionate interest in Ravix and SNS earnings attributable to common stock	—	—	—	(91)
Numerator used in calculating diluted (loss) earnings per share from continuing operations attributable to common shareholders	\$ (2,530)	\$ (1,555)	\$ (4,802)	\$ 26,094
Income (loss) from discontinued operations	167	110	(46)	217
Numerator used in calculating diluted (loss) earnings per share - net (loss) income attributable to common shareholders	\$ (2,363)	\$ (1,445)	\$ (4,848)	\$ 26,311
<b>Denominator:</b>				
Weighted-average basic shares				
Weighted-average common shares outstanding	27,309	25,295	27,223	24,681
Weighted-average diluted shares				
Weighted-average common shares outstanding	27,309	25,295	27,223	24,681
Effect of potentially dilutive securities (a)				
Unvested restricted stock awards	—	—	—	812
Warrants	—	—	—	1,357
Total weighted-average diluted shares	27,309	25,295	27,223	26,850
Basic (loss) earnings attributable to common shareholders:				
Continuing operations	\$ (0.09)	\$ (0.06)	\$ (0.18)	\$ 1.06
Discontinued operations	\$ 0.01	\$ 0.00	\$ —	\$ 0.01
Basic (loss) earnings per share - net (loss) income attributable to common shareholders:	\$ (0.08)	\$ (0.06)	\$ (0.18)	\$ 1.07
Diluted (loss) earnings attributable to common shareholders:				
Continuing operations	\$ (0.09)	\$ (0.06)	\$ (0.18)	\$ 0.97
Discontinued operations	\$ 0.01	\$ 0.00	\$ —	\$ 0.01
Diluted (loss) earnings per share - net (loss) income attributable to common shareholders	\$ (0.08)	\$ (0.06)	\$ (0.18)	\$ 0.98

- (a) Potentially dilutive securities consist of unvested restricted stock awards and warrants, calculated using the treasury stock method, and convertible preferred stock, using the if-converted method. Because the Company is reporting a loss from continuing operations attributable to common shareholders for the three and six months ended June 30, 2024 and the three months ended June 30, 2023, all potentially dilutive securities outstanding were excluded from the calculation of diluted loss from continuing operations per share since their inclusion would have been anti-dilutive.

Basic (loss) earnings per share excludes dilution and is computed by dividing (loss) income attributable to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted (loss) earnings per share is calculated using weighted-average diluted shares. Weighted-average diluted shares is calculated by adding the effect of potentially dilutive securities to weighted-average common shares outstanding. Potentially dilutive securities are excluded from the diluted (loss) earnings per share computation in loss periods and when the applicable exercise price is greater than the market price on the period end date as their effect would be anti-dilutive.

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The following weighted-average potentially dilutive securities are not included in the diluted (loss) earnings per share calculations above because they would have had an antidilutive effect on the (loss) earnings per share:

	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Stock options	265,000	—	265,000	—
Unvested restricted stock awards	548,964	1,146,947	548,964	335,540
Warrants	—	3,152,795	—	1,795,743
Convertible preferred stock	—	—	—	—
<b>Total</b>	<b>813,964</b>	<b>4,299,742</b>	<b>813,964</b>	<b>2,131,283</b>

## NOTE 16 STOCK-BASED COMPENSATION

### (a) Restricted Stock Awards of the Company

Under the 2013 Equity Incentive Plan, the Company granted 500,000 restricted common stock awards to an officer on September 5, 2018 (the "2018 Restricted Stock Award"). The 2018 Restricted Stock Award fully vested on March 28, 2024. The 2018 Restricted Stock Award was amortized on a straight-line basis over the requisite service period. The grant-date fair value of the 2018 Restricted Stock Award was determined using the closing price of Kingsway common stock on the date of grant. Total unamortized compensation expense related to unvested 2018 Restricted Stock Award at June 30, 2024 was zero.

Under the 2020 Equity Incentive Plan, the Company has granted restricted common stock awards to certain officers of the Company (the "2020 Plan Restricted Stock Awards"). The 2020 Plan Restricted Stock Awards vest according to a graded vesting schedule and shall become fully vested subject to the officers' continued employment through the applicable vesting dates. The 2020 Plan Restricted Stock Awards are amortized on a straight-line basis over the requisite service periods. The grant-date fair values of the 2020 Plan Restricted Stock Awards were determined using the closing price of Kingsway common stock on the date of grant. During the six months ended June 30, 2024, no shares of the 2020 Plan Restricted Stock Awards became fully vested. Total unamortized compensation expense related to unvested 2020 Plan Restricted Stock Awards at June 30, 2024 was \$2.2 million.

The following table summarizes the activity related to unvested 2020 Plan Restricted Stock Awards and 2018 Restricted Stock Award (collectively "Restricted Stock Awards") for the six months ended June 30, 2024:

	Number of Restricted Stock Awards	Weighted-Average Grant Date Fair Value (per Share)
Unvested at December 31, 2023	1,027,658	\$ 5.22
Granted	21,306	8.39
Vested	(278,896)	5.73
Vested and settled for tax withholding	(221,104)	5.73
<b>Unvested at June 30, 2024</b>	<b>548,964</b>	<b>\$ 4.88</b>

The unvested balance at June 30, 2024 in the table above is comprised of 548,964 shares of the 2020 Restricted Stock Awards and zero shares of the 2018 Restricted Stock Award.

Stock-based compensation expense related to the Restricted Stock Awards was \$0.2 million for each of the three months ended June 30, 2024 and June 30, 2023 (\$0.4 million and \$0.5 million for the six months ended June 30, 2024 and June 30, 2023, respectively).

### (b) Restricted Common Unit Awards of Ravix

Ravix LLC granted 199,000 restricted Class B common unit awards to an officer of Ravix pursuant to an agreement dated October 1, 2021 ("2021 Ravix RUA"). The 2021 Ravix RUA vests based on service and the achievement of criteria based on the internal rate of return ("IRR") of Ravix.

The grant-date fair value of the 2021 Ravix RUA was estimated using the Black-Scholes option pricing model, using the following assumptions: expected term of four years, expected volatility of 75%, expected dividend yield of zero, and risk-free interest rate of 0.93%.

On October 1, 2021, 83,333 units, representing one half of the service condition for the 2021 Ravix RUA, became fully vested. The remainder of the service condition vests according to a graded vesting schedule and shall become fully vested subject to the officer's continued employment through the applicable vesting dates.

On November 1, 2022, the Company modified the inputs related to the IRR portion of the 2021 Ravix RUA to be based on the combined internal rate of return of Ravix and CSuite. The modified portion of the awards was probable of vesting both immediately before and after the modification. As a result, the fair value of the award that is subject to the IRR was measured at the modification date and compared to the fair value of the modified portion of the award immediately prior to the modification, with the difference resulting in incremental compensation expense of less than \$0.1 million. The incremental fair value was estimated using the Monte Carlo simulation model, using the following assumptions at the modification date: expected term of 2.92 years, expected volatility of 72% and risk-free interest rate of 4.44%; and the following assumptions prior to the modification: expected term of 2.92 years, expected volatility of 58% and risk-free interest rate of 4.44%.



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During the six months ended June 30, 2024, 10,416 units of the 2021 Ravix RUA became fully vested. At June 30, 2024 and December 31, 2023, there were 60,111 and 70,528 unvested units, respectively, of the 2021 Ravix RUA with a weighted-average grant date fair value of \$ 3.08 per Class B common unit. Total unamortized compensation expense related to unvested 2021 Ravix RUA at June 30, 2024 was \$0.1 million.

Stock-based compensation expense related to the 2021 Ravix RUA was less than \$0.1 million for each of the three months ended June 30, 2024 and June 30, 2023 (less than \$0.1 million and \$0.1 million for the six months ended June 30, 2024 and June 30, 2023, respectively).

**(c) Restricted Common Unit Awards of SNS**

Pegasus LLC granted 75,000 restricted Class B common unit awards to an officer of SNS pursuant to an agreement dated November 18, 2022 ("SNS RUA"). The SNS RUA vests based on service and the achievement of criteria based on the IRR of SNS.

The grant-date fair value of the SNS RUA was estimated using the Monte Carlo simulation model, using the following assumptions: expected term of four years, expected volatility of 85% and risk-free interest rate of 4.09%.

On November 18, 2022, 25,000 units, representing one half of the service condition for the SNS RUA, became fully vested. The remainder of the service condition vests according to a graded vesting schedule and shall become fully vested subject to the officer's continued employment through the applicable vesting dates.

During the six months ended June 30, 2024, 3,125 units of the SNS RUA vested. At June 30, 2024 and December 31, 2023, there were 40,104 and 43,229 unvested units respectively, of the SNS RUA with a weighted-average grant date fair value of \$ 5.77 and \$5.84 per Class B common unit, respectively. Total unamortized compensation expense related to unvested SNS RUA at June 30, 2024 was \$0.2 million.

Stock-based compensation expense related to the SNS RUA was less than \$ 0.1 million for each of the three months ended June 30, 2024 and June 30, 2023 (less than \$0.1 million for each of the six months ended June 30, 2024 and June 30, 2023).

**(d) Restricted Common Unit Awards of SPI**

Vertical Market Solutions LLC, a subsidiary of the Company, granted 199,000 restricted Class B common unit awards to an officer of SPI pursuant to an agreement dated September 7, 2023 ("SPI RUA"). The SPI RUA vests based on service and the achievement of criteria based on the IRR of SPI.

The grant-date fair value of the SPI RUA was estimated using the Monte Carlo simulation model, using the following assumptions: expected term of five years, expected volatility of 59% and risk-free interest rate of 4.29%.

On September 7, 2023, 83,333 units, representing one half of the service condition for the SPI RUA, became fully vested. The remainder of the service condition vests according to a graded vesting schedule and shall become fully vested subject to the officer's continued employment through the applicable vesting dates.

During the six months ended June 30, 2024, no units of the SPI RUA vested. At June 30, 2024 and December 31, 2023, there were 115,667 unvested units of the SPI RUA with a weighted-average grant date fair value of \$1.11 per Class B common unit. Total unamortized compensation expense related to unvested SPI RUA at June 30, 2024 was \$0.1million.

Stock-based compensation expense related to the SPI RUA was less than \$ 0.1 million and zero for the three months ended June 30, 2024 and June 30, 2023, respectively (less than \$0.1 million and zero million for the six months ended June 30, 2024 and June 30, 2023, respectively).

**(e) Restricted Common Unit Awards of DDI**

DDI LLC granted 199,000 restricted Class B common unit awards to an officer of DDI pursuant to an agreement dated October 26, 2023 ("DDI RUA"). The DDI RUA vests based on service and the achievement of criteria based on the IRR of DDI.

The grant-date fair value of the DDI RUA was estimated using the Monte Carlo simulation model, using the following assumptions: expected term of five years, expected volatility of 57% and risk-free interest rate of 4.68%.

On October 26, 2023, 83,333 units, representing one half of the service condition for the DDI RUA, became fully vested. The remainder of the service condition vests according to a graded vesting schedule and shall become fully vested subject to the officer's continued employment through the applicable vesting dates.

During the six months ended June 30, 2024, no units of the DDI RUA vested. At June 30, 2024 and December 31, 2023, there were 115,667 unvested units of the DDI RUA with a weighted-average grant date fair value of \$4.16 per Class B common unit. Total unamortized compensation expense related to unvested DDI RUA at June 30, 2024 was \$0.4 million.

Stock-based compensation expense related to the DDI RUA was less than \$0.1 million and zero for the three months ended June 30, 2024 and June 30, 2023, respectively (\$0.1 million and zero million for the six months ended June 30, 2024 and June 30, 2023, respectively).

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**(f) Stock Options**

Under the 2020 Equity Incentive Plan, the Company granted 265,000 stock options awards to certain employees of the Company during the second quarter of 2024 (the "Stock Options"). The Stock Options vest and become exercisable ratably over a five-year period and expire ten years after the date of grant. The Stock Options are amortized on a straight-line basis over the exercise period.

The following table summarizes the stock option activity during the six months ended June 30, 2024:

(in thousands, except per share data)				
	Number of Options Outstanding	Weighted- Average Exercise Price	Weighted- Average Remaining Contractual Term (in Years)	Aggregate Intrinsic Value
Outstanding at December 31, 2023	—	\$ —	—	\$ —
Granted	265,000	10.00		
Outstanding at June 30, 2024	265,000	\$ 10.00	9.9	\$ —
Exercisable at June 30, 2024	—	\$ —	9.9	\$ —

The aggregate intrinsic value of stock options outstanding and exercisable is the difference between the June 30, 2024 market price for the Company's common shares and the exercise price of the options, multiplied by the number of options where the June 30, 2024 market price exceeds the exercise price.

Stock-based compensation expense related to the Stock Options was less than \$0.1 million for the three and six months ended June 30, 2024. Total unamortized compensation expense related to unvested Stock Options at June 30, 2024 was \$1.0 million.

The Company uses the Black-Scholes option pricing model to estimate the fair value of each option on the date of grant. The fair value of grants and the related assumptions used in the Black-Scholes pricing model for options granted during the six months ended June 30, 2024 were as follows:

	Six Months Ended June 30, 2024
Weighted-average fair value of grants	\$ 3.73
Risk-free interest rate	4.57%
Dividend yield	—
Expected volatility	41.7%
Expected term (in years)	7.5

The risk-free rate was determined based on U.S. treasury yields that most closely approximated the option's expected term. The dividend yield was determined based on the Company's dividend paying history. The expected volatility was calculated based on the weekly closing price of the Company's common stock over the expected life of the options. The expected term was determined by estimating a cost of equity for the Company to determine time to when the option would be at-the-money, and then adding that amount to the average time to vest.

**NOTE 17 SHAREHOLDERS' EQUITY**

During the three and six months ended June 30, 2023, 30,000 and 149,733 Class A Preferred Shares ("Preferred Shares"), respectively, were converted into 187,500 and 935,831 common shares, respectively. As a result, during the three and six months ended June 30, 2023, \$1.2 million and \$6.1 million, respectively, was reclassified from redeemable Class A preferred stock to additional paid-in capital on the consolidated balance sheet. There are no Preferred Shares outstanding at June 30, 2024 and December 31, 2023.

On March 21, 2023, the Company's Board of Directors approved a security repurchase program under which the Company is authorized to repurchase up to \$10.0 million of its currently issued and outstanding securities through March 22, 2024. On March 22, 2024, the Company entered into a one year extension of its existing share repurchase program. As amended, the share repurchase program will now expire on March 21, 2025. The timing and amount of any repurchases are determined based on market and economic conditions, share price and other factors, and the program may be terminated, modified or suspended at any time at the Company's discretion. During the three and six months ended June 30, 2024, the Company repurchased 110,550 and 118,550 shares, respectively, of common stock for an aggregate purchase price of approximately \$ 0.9 million and \$1.0 million, respectively. During the three and six months ended June 30, 2023, the Company repurchased, in the aggregate, zero and 564,970 shares, respectively, of common stock and warrants to purchase common stock for an aggregate purchase price of approximately \$2.1 million, including fees and commissions. The repurchased common stock will be held as treasury stock at cost and has been removed from common shares outstanding as of June 30, 2024.

The Company previously had warrants outstanding that expired on September 15, 2023. Prior to the expiration thereof, the warrants were recorded in shareholders' equity and entitled each subscriber to purchase one common share of Kingsway at an exercise price of \$ 5.00 for each warrant. During the three and six months ended June 30, 2023, warrants to purchase 53,101 and 1,311,941 shares of common stock, respectively, were exercised, resulting in cash proceeds of \$0.3 million and \$6.6 million, respectively. Any warrants that were not exercised prior to the expiration date became null and void on the expiration date.

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**NOTE 18 ACCUMULATED OTHER COMPREHENSIVE LOSS**

The tables below detail the change in the balance of each component of accumulated other comprehensive loss, net of tax, for the three and six months ended June 30, 2024 and June 30, 2023 as relates to shareholders' equity attributable to common shareholders on the consolidated balance sheets.

(in thousands)	Three months ended June 30, 2024			
	Unrealized	Foreign	Change in Fair	Total
	Gains (Losses) on	Currency	Value of Debt	Accumulated
	Available-for-Sale	Translation	Attributable	Other
	Investments	Adjustments	to Instrument-Specific Credit Risk	Comprehensive Loss
Balance at March 31, 2024	\$ (1,667)	\$ (3,286)	\$ 3,365	\$ (1,588)
Other comprehensive income (loss) arising during the period	106	—	(15)	91
Amounts reclassified from accumulated other comprehensive loss	(29)	—	—	(29)
Net current-period other comprehensive income (loss)	77	—	(15)	62
Balance at June 30, 2024	\$ (1,590)	\$ (3,286)	\$ 3,350	\$ (1,526)

(in thousands)	Three months ended June 30, 2023			
	Unrealized	Foreign	Change in Fair	Total
	Losses on	Currency	Value of Debt	Accumulated
	Available-for-Sale	Translation	Attributable	Other
	Investments	Adjustments	to Instrument-Specific Credit Risk	Comprehensive Loss
Balance at March 31, 2023	\$ (2,059)	\$ (3,286)	\$ 4,751	\$ (594)
Other comprehensive loss arising during the period	(233)	—	(397)	(630)
Amounts reclassified from accumulated other comprehensive loss	(34)	—	—	(34)
Net current-period other comprehensive loss	(267)	—	(397)	(664)
Balance at June 30, 2023	\$ (2,326)	\$ (3,286)	\$ 4,354	\$ (1,258)

(in thousands)	Six months ended June 30, 2024			
	Unrealized Gains	Foreign	Change in Fair	Total
	(Losses) on	Currency	Value of Debt	Accumulated
	Available-for-Sale	Translation	Attributable	Other
	Investments	Adjustments	to Instrument-Specific Credit Risk	Comprehensive Loss
Balance at January 1, 2024	\$ (1,596)	\$ (3,286)	\$ 3,342	\$ (1,540)
Other comprehensive income arising during the period	48	—	8	56
Amounts reclassified from accumulated other comprehensive loss	(42)	—	—	(42)
Net current-period other comprehensive income	6	—	8	14
Balance at June 30, 2024	\$ (1,590)	\$ (3,286)	\$ 3,350	\$ (1,526)

(in thousands)	Six months ended June 30, 2023			
	Unrealized Gains	Foreign	Change in Fair	Total
	(Losses) on	Currency	Value of Debt	Accumulated
	Available-for-Sale	Translation	Attributable	Other
	Investments	Adjustments	to Instrument-Specific Credit Risk	Comprehensive Income (Loss)
Balance at January 1, 2023	\$ (2,464)	\$ (3,286)	\$ 32,355	\$ 26,605
Other comprehensive income (loss) arising during the period	194	—	(824)	(630)
Amounts reclassified from accumulated other comprehensive income (loss)	(56)	—	(27,177)	(27,233)
Net current-period other comprehensive income (loss)	138	—	(28,001)	(27,863)
Balance at June 30, 2023	\$ (2,326)	\$ (3,286)	\$ 4,354	\$ (1,258)



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It should be noted that the unaudited consolidated statements of comprehensive loss present the components of other comprehensive income (loss), net of tax, only for the three and six months ended June 30, 2024 and June 30, 2023 and inclusive of the components attributable to noncontrolling interests in consolidated subsidiaries.

Components of accumulated other comprehensive loss were reclassified to the following lines of the unaudited consolidated statements of operations for the three and six months ended June 30, 2024 and June 30, 2023:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Reclassification of accumulated other comprehensive loss from unrealized gains (losses) on available-for-sale investments to:				
Net realized gains	\$ 29	\$ 34	\$ 42	\$ 56
Reclassification of accumulated other comprehensive income from change in fair value of debt attributable to instrument-specific credit risk to:				
(Loss) gain on extinguishment of debt	—	—	—	27,177
(Loss) income from continuing operations before income tax expense	29	34	42	27,233
Income tax expense	—	—	—	—
(Loss) income from continuing operations, net of taxes	29	34	42	27,233
Income from discontinued operations, net of taxes	—	—	—	—
Net (loss) income	\$ 29	\$ 34	\$ 42	\$ 27,233

As further discussed in Note 11, "Debt," during the first quarter of 2023, the Company completed the repurchases of five TruPs. The unaudited consolidated statements of comprehensive loss for the six months ended June 30, 2023 includes a reclassification adjustment of \$27.2 million from accumulated other comprehensive income to gain on extinguishment of debt related to the instrument-specific credit risk portion of the repurchased TruPs.

#### NOTE 19 SEGMENTED INFORMATION

The Company reports segment information based on the "management" approach. The management approach designates the internal reporting used by management for making decisions and assessing performance as a source of the Company's reportable operating segments. The Company conducts its business through the following two reportable segments: Extended Warranty and Kingsway Search Xcelerator.

##### Extended Warranty Segment

Extended Warranty includes the following subsidiaries of the Company: IWS, Geminus, PWI and Trinity (collectively, "Extended Warranty").

IWS is a licensed motor vehicle service agreement company and is a provider of after-market vehicle protection services distributed by credit unions in 24 states and the District of Columbia to their members, with customers in all fifty states.

Geminus primarily sells vehicle service agreements to used car buyers across the United States, through its subsidiaries, Penn and Prime. Penn and Prime distribute these products in 46 and 37 states, respectively, via independent used car dealerships and franchised car dealerships.

PWI markets, sells and administers vehicle service agreements to used car buyers in all fifty states via independent used car and franchise network of approved automobile and motorcycle dealer partners. PWI's business model is supported by an internal sales and operations team and partners with American Auto Shield in three states with a "white label" agreement. PWI also sells and administers a GAP product, under the Penn name, in states where Penn is approved.

Trinity sells HVAC, standby generator, commercial LED lighting and commercial refrigeration warranty products and provides equipment breakdown and maintenance support services to companies across the United States. As a seller of warranty products, Trinity markets and administers product warranty contracts for certain new and used products in the HVAC, standby generator, commercial LED lighting and commercial refrigeration industries throughout the United States. Trinity acts as an agent on behalf of the third-party insurance companies that underwrite and guaranty these warranty contracts. Trinity does not guaranty the performance underlying the warranty contracts it sells. As a provider of equipment breakdown and maintenance support services, Trinity acts as a single point of contact to its clients for both certain equipment breakdowns and scheduled maintenance of equipment. Trinity will provide such repair and breakdown services by contracting with certain HVAC providers.

##### Kingsway Search Xcelerator Segment

Kingsway Search Xcelerator includes the Company's subsidiaries CSuite, Ravix, SNS, SPI and DDI.

CSuite is a professional services firm that provides experienced chief financial officer and other finance professionals to its clients through a variety of flexible offerings. These offerings include project and interim staffing engagements, and contingent search services for permanent placements for its clients throughout the United States.

Ravix provides outsourced financial services and human resources consulting for short or long duration engagements for customers throughout the United States.

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SNS provides healthcare staffing services to acute healthcare facilities on a contract or per diem basis in the United States, primarily in California.

SPI provides software products created exclusively to serve the management needs of all types of shared-ownership properties throughout the United States, Europe, Asia, Mexico and the Caribbean.

DDI provides outsourced 24 hours a day and 7 days per week ("24/7") cardiac telemetry services for long-term acute care ("LTAC") and inpatient rehabilitation hospitals. Outsourcing cardiac monitoring is intended to allow hospitals to eliminate personnel callouts and human resources issues, remove distractions from onsite operations, and free up facility staff to assist directly with patient care. DDI has been operating for over 10 years and currently has a presence in 42 states.

### Revenues and Operating Income by Reportable Segment

Results for the Company's reportable segments are based on the Company's internal financial reporting systems and are consistent with those followed in the preparation of the unaudited consolidated interim financial statements. The following tables provide financial data used by management. Segment assets are not allocated for management use and, therefore, are not included in the segment disclosures below.

Revenues by reportable segment reconciled to consolidated revenues for the three and six months ended June 30, 2024 and June 30, 2023 were:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
<b>Revenues:</b>				
Service fee and commission revenue - Extended Warranty	\$ 17,105	\$ 17,043	\$ 33,790	\$ 33,714
Service fee and commission revenue - Kingsway Search Xcelerator	9,341	9,154	18,816	18,872
<b>Total revenues</b>	<b>\$ 26,446</b>	<b>\$ 26,197</b>	<b>\$ 52,606</b>	<b>\$ 52,586</b>

The operating income by reportable segment in the following table is before income taxes and includes revenues and direct segment costs. Total segment operating income reconciled to the consolidated (loss) income from continuing operations for the three and six months ended June 30, 2024 and June 30, 2023 were:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
<b>Segment operating income:</b>				
Extended Warranty	\$ 1,244	\$ 1,392	\$ 2,320	\$ 2,824
Kingsway Search Xcelerator	1,441	1,616	2,784	3,193
<b>Total segment operating income</b>	<b>2,685</b>	<b>3,008</b>	<b>5,104</b>	<b>6,017</b>
Net investment income	308	330	634	1,068
Net realized gains	277	123	401	333
Net (loss) gain on equity investments	—	1,707	(3)	2,782
Gain (loss) on change in fair value of limited liability investments, at fair value	86	4	78	(126)
Impairment losses	—	(95)	—	(95)
Loss on change in fair value of derivative asset option contracts	—	—	—	(1,366)
Interest expense	(1,162)	(1,086)	(2,307)	(4,058)
Other revenue and expenses not allocated to segments, net	(2,087)	(3,806)	(3,826)	(6,446)
Amortization of intangible assets	(1,457)	(1,410)	(2,871)	(2,828)
Impairment of intangible assets	(690)	—	(1,201)	—
Loss on change in fair value of debt	(49)	(339)	(129)	(30)
(Loss) gain on extinguishment of debt	(160)	—	(160)	31,616
<b>(Loss) income from continuing operations before income tax expense</b>	<b>(2,249)</b>	<b>(1,564)</b>	<b>(4,280)</b>	<b>26,867</b>
Income tax expense	104	213	188	912
<b>(Loss) income from continuing operations</b>	<b>\$ (2,353)</b>	<b>\$ (1,777)</b>	<b>\$ (4,468)</b>	<b>\$ 25,955</b>

### NOTE 20 FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value is the price that would be received upon sale of an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best evidenced by quoted bid or ask price, as appropriate, in an active market. Where bid or ask prices are not available, such as in an illiquid or inactive market, the closing price of the most recent transaction of that instrument subject to appropriate adjustments as required is used. Where quoted market prices are not available, the quoted prices of similar financial instruments or valuation models with observable market-based inputs are used to estimate the fair value. These valuation models may use multiple observable market inputs, including observable interest rates, foreign-exchange rates, index levels, credit spreads, equity prices, counterparty credit quality, corresponding market volatility levels and option volatilities. Minimal management judgment is required for fair values calculated using quoted market prices or observable market inputs for models. Greater subjectivity is required when making valuation adjustments for financial instruments in inactive markets or when using models where observable parameters do not exist. Also, the calculation of estimated fair value is based on market conditions at a specific point in time and may not be reflective of future fair values. For the Company's financial instruments carried at cost or amortized cost, the book value is not adjusted to reflect increases or decreases in fair value due to market fluctuations, including those due to interest rate changes, as it is the Company's intention to hold them until there is a recovery of fair value, which may be to maturity.

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The Company employs a fair value hierarchy to categorize the inputs it uses in valuation techniques to measure the fair value. The following fair value hierarchy is used in selecting inputs, with the highest priority given to Level 1:

- Level 1 – Quoted prices for identical instruments in active markets.
- Level 2 – Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs are observable in active markets.
- Level 3 – Valuations derived from valuation techniques in which one or more significant inputs are not observable.

The Company classifies its investments in fixed maturities as available-for-sale and reports these investments at fair value. The Company's equity investments, limited liability investment, at fair value, subordinated debt, derivative contracts (interest rate swap and trust preferred debt repurchase options) and contingent consideration are measured and reported at fair value.

*Fixed maturities* - Fair values of fixed maturities for which no active market exists are derived from quoted market prices of similar instruments or other third-party evidence. All classes of the Company's fixed maturities, primarily consisting of investments in US. Treasury bills and government bonds; obligations of states, municipalities and political subdivisions; mortgage-backed securities; and corporate securities, are classified as Level 2. Level 2 is applied to valuations based upon quoted prices for similar assets in active markets; quoted prices for identical or similar assets in markets that are inactive; or valuations based on models where the significant inputs are observable or can be corroborated by observable market data.

The Company engages a third-party vendor who utilizes third-party pricing sources and primarily employs a market approach to determine the fair values of our fixed maturities. The market approach includes primarily obtaining prices from independent third-party pricing services as well as, to a lesser extent, quotes from broker-dealers. Our third-party vendor also monitors market indicators, as well as industry and economic events, to ensure pricing is appropriate. All classes of our fixed maturities are valued using this technique. The Company has obtained an understanding of our third-party vendor's valuation methodologies and inputs. Fair values obtained from our third-party vendor are not adjusted by the Company.

The following is a description of the significant inputs, by asset class, used by the third-party pricing services to determine the fair values of our fixed maturities included in Level 2:

- U.S. government, government agencies and authorities are generally priced using the market approach. Inputs generally consist of trades of identical or similar securities, quoted prices in inactive markets and maturity.
- States, municipalities and political subdivisions are generally priced using the market approach. Inputs generally consist of trades of identical or similar securities, quoted prices in inactive markets, new issuances and credit spreads.
- Mortgage-backed and asset-backed securities are generally priced using the market approach. Inputs generally consist of trades of identical or similar securities, quoted prices in inactive markets, expected prepayments, expected credit default rates, delinquencies and issue specific information including, but not limited to, collateral type, seniority and vintage.
- Corporate securities are generally priced using the market approach using pricing vendors. Inputs generally consist of trades of identical or similar securities, quoted prices in inactive markets, issuer rating, benchmark yields, maturity and credit spreads.

*Equity investments* - Fair values of equity investments reflect quoted market values based on latest bid prices, where active markets exist, or models based on significant market observable inputs, where no active markets exist.

*Limited liability investment, at fair value* - Limited liability investment, at fair value, include the underlying investments of Argo Holdings. Argo Holdings makes investments in limited liability companies and limited partnerships that hold investments in search funds and private operating companies.

The fair value of Argo Holdings' limited liability investments that hold investments in search funds is based on the initial investment in the search funds. The fair value of Argo Holdings' limited liability investments that hold investments in private operating companies is valued using a market approach including valuation multiples applied to corresponding performance metrics, such as earnings before interest, tax, depreciation and amortization; revenue; or net earnings. The selected valuation multiples were estimated using multiples provided by the investees and review of those multiples in light of investor updates, performance reports, financial statements and other relevant information. These investments are categorized in Level 3 of the fair value hierarchy.

*Subordinated debt* - The fair value of the subordinated debt is calculated using a model based on significant market observable inputs and inputs developed by a third party. These inputs include credit spread assumptions developed by a third party and market observable swap rates. The subordinated debt is categorized in Level 2 of the fair value hierarchy.

*Derivative contract* - interest rate swap - As described in Note 10, "Derivatives," the Company entered into an interest rate swap agreement effective April 1, 2021 to convert the variable interest rate on a portion of the 2020 KWH Loan to a fixed interest rate. On February 29, 2024, the interest rate swap matured and the Company did not enter into any additional interest rate swap agreement upon its expiration. The interest rate swap contract was measured and reported at fair value and is included in other receivables in the consolidated balance sheet at December 31, 2023. The fair value of the interest rate swap contract was estimated using inputs which the Company obtained from the counterparty and was determined using a discounted cash flow analysis on the expected cash flows of the derivative. The discounted cash flow valuation technique reflected the contractual term of the derivative contract, including the period to maturity, and used observable market based inputs, including quoted mid-market prices or third-party consensus pricing, interest rate curves and implied volatilities. The interest rate swap contract is categorized in Level 2 of the fair value hierarchy.



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**Derivative contracts - trust preferred debt repurchase options** - As described in Note 10, "Derivatives," the Company entered into three TruPs Options contracts during the third quarter of 2022. During the first quarter of 2023, the Company executed the TruPs Options contracts. The TruPs Options contracts were measured and reported at fair value. The fair value of the TruPs Options contracts was estimated using the binomial lattice model. Key inputs in the valuation included credit spread assumptions, interest rate volatility, debt coupon interest rate and time to maturity. The TruPs Options contracts are categorized in Level 3 of the fair value hierarchy.

**Contingent consideration** - The consideration for the Company's acquisitions of Ravix and CSuite includes future payments to the former owners that are contingent upon the achievement of certain targets over future reporting periods. Liabilities for contingent consideration are measured and reported at fair value and are included in accrued expenses and other liabilities in the consolidated balance sheets. Contingent consideration liabilities are revalued each reporting period. Changes in the fair value of contingent consideration liabilities can result from changes to one or multiple inputs, including adjustments to the discount rates or changes in the assumed achievement or timing of any targets. Any changes in fair value are reported in the consolidated statements of operations as non-operating other expense. The contingent consideration liabilities are categorized in Level 3 of the fair value hierarchy.

- The fair value of Ravix's contingent consideration liability is estimated by applying the Monte Carlo simulation method to forecast achievement of gross profit which may result in up to \$4.5 million in total payments to the former owners of Ravix through October 2024. Key inputs in the valuation include forecasted gross profit, gross profit volatility, discount rate and discount term. The estimated fair value of the Ravix contingent consideration liability at June 30, 2024 and December 31, 2023 was \$3.4 million and \$3.1 million, respectively.
- The fair value of CSuite's contingent consideration liability is estimated by applying the Monte Carlo simulation method to forecast achievement of gross revenue which may result in up to \$3.6 million in total payments to the former owners of CSuite through November 2025. Key inputs in the valuation include forecasted gross revenue, gross revenue volatility, discount rate and discount term. The estimated fair value of the CSuite contingent consideration liability at June 30, 2024 and December 31, 2023 was zero.

**Assets and Liabilities Measured at Fair Value on a Recurring Basis**

The balances of the Company's financial assets and liabilities measured at fair value on a recurring basis by level within the fair value hierarchy as of June 30, 2024 and December 31, 2023 are as follows.

(in thousands)	June 30, 2024			
	Fair Value Measurements at the End of the Reporting Period Using			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Recurring fair value measurements:				
Assets:				
Fixed maturities:				
U.S. government, government agencies and authorities	\$ 13,236	\$ —	\$ 13,236	\$ —
States, municipalities and political subdivisions	2,780	—	2,780	—
Mortgage-backed	9,166	—	9,166	—
Asset-backed	1,363	—	1,363	—
Corporate	9,729	—	9,729	—
Total fixed maturities	36,274	—	36,274	—
Limited liability investment, at fair value	2,908	—	—	2,908
Total assets	\$ 39,182	\$ —	\$ 36,274	\$ 2,908
Liabilities:				
Subordinated debt	\$ 13,715	\$ —	\$ 13,715	\$ —
Contingent consideration	3,375	—	—	3,375
Total liabilities	\$ 17,090	\$ —	\$ 13,715	\$ 3,375



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(in thousands)	December 31, 2023			
	Fair Value Measurements at the End of the Reporting Period Using			
	Total	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)
Recurring fair value measurements:				
Assets:				
Fixed maturities:				
U.S. government, government agencies and authorities	\$ 12,997	\$ —	\$ 12,997	\$ —
States municipalities and political subdivisions	2,783	—	2,783	—
Mortgage-backed	9,253	—	9,253	—
Asset-backed	1,210	—	1,210	—
Corporate	10,230	—	10,230	—
Total fixed maturities	36,473	—	36,473	—
Equity investments	79	79	—	—
Limited liability investment, at fair value	3,496	—	—	3,496
Derivative contract - interest rate swap	49	—	49	—
Total assets	\$ 40,097	\$ 79	\$ 36,522	\$ 3,496
Liabilities:				
Subordinated debt	\$ 13,594	\$ —	\$ 13,594	\$ —
Contingent consideration	3,105	—	—	3,105
Total liabilities	\$ 16,699	\$ —	\$ 13,594	\$ 3,105

The following table provides a reconciliation of the fair value of recurring Level 3 fair value measurements for the three and six months ended June 30, 2024 and June 30, 2023:

(in thousands)	Three months ended June 30,		Six months ended June 30,	
	2024	2023	2024	2023
Assets:				
Limited liability investments, at fair value:				
Beginning balance	\$ 3,488	\$ 3,442	\$ 3,496	\$ 3,196
Contributions	—	—	—	35
Distributions received	(937)	(92)	(1,052)	(202)
Realized gains included in net (loss) income	271	106	386	216
Change in fair value of limited liability investments, at fair value included in net (loss) income	86	232	78	443
Ending balance	\$ 2,908	\$ 3,688	\$ 2,908	\$ 3,688
Unrealized losses (gains) on limited liability investments, at fair value held at end of period:				
Included in net (loss) income	\$ 86	\$ 232	\$ 78	\$ 443
Included in other comprehensive income (loss)	\$ —	\$ —	\$ —	\$ —
Derivative - trust preferred debt repurchase options:				
Beginning balance	\$ —	\$ —	\$ —	\$ 19,034
Exercise of options included in net (loss) income	—	—	—	(17,668)
Change in fair value of derivative assets included in net (loss) income	—	—	—	(1,366)
Ending balance	\$ —	\$ —	\$ —	\$ —
Unrealized gains recognized on derivative assets held at end of period:				
Included in net (loss) income	\$ —	\$ —	\$ —	\$ (1,366)
Included in other comprehensive income (loss)	—	—	—	—
Ending balance - assets	\$ 2,908	\$ 3,688	\$ 2,908	\$ 3,688
Liabilities:				
Contingent consideration:				
Beginning balance	\$ 3,375	\$ 3,218	\$ 3,105	\$ 3,218
Change in fair value of contingent consideration included in net (loss) income	—	65	270	65
Ending balance	\$ 3,375	\$ 3,283	\$ 3,375	\$ 3,283
Unrealized gains recognized on contingent consideration liability held at end of period:				
Included in net (loss) income	\$ —	\$ 65	\$ 270	\$ 65
Included in other comprehensive income (loss)	\$ —	\$ —	\$ —	\$ —
Ending balance - liabilities	\$ 3,375	\$ 3,283	\$ 3,375	\$ 3,283

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The following table summarizes the valuation techniques and significant unobservable inputs utilized in determining fair values for the Company's financial assets and liabilities that are categorized as Level 3 at June 30, 2024:

Categories	Fair Value (in thousands)	Valuation Techniques	Unobservable Inputs	Input Value(s)
Limited liability investment, at fair value	\$ 2,908	Market approach	Valuation multiples	1.0x - 9.0x
Contingent consideration	\$ 3,375	Option-based income approach	Discount rate	8.25%
			Risk-free rate	4.96%
			Expected volatility	9.00%

The following table summarizes the valuation techniques and significant unobservable inputs utilized in determining fair values for the Company's financial assets and liabilities that are categorized as Level 3 at December 31, 2023:

Categories	Fair Value (in thousands)	Valuation Techniques	Unobservable Inputs	Input Value(s)
Limited liability investment, at fair value	\$ 3,496	Market approach	Valuation multiples	1.0x - 9.0x
Contingent consideration	\$ 3,105	Option-based income approach	Discount rate	8.25%
			Risk-free rate	4.96%
			Expected volatility	9.0%

**Assets and Liabilities Measured at Fair Value on a Nonrecurring Basis**

Certain assets and liabilities are measured at fair value on a nonrecurring basis, including assets that are adjusted for observable price changes or written down to fair value as a result of an impairment. For the three and six months ended June 30, 2024 and June 30, 2023, the Company did not record any adjustments to the fair value of its investments in private companies for observable price changes. The Company did not record any impairments related to investments in private companies for the three and six months ended June 30, 2024 and June 30, 2023. To determine the fair value of investments in these private companies, the Company considered rounds of financing and third-party transactions, discounted cash flow analyses and market-based information, including comparable transactions, trading multiples and changes in market outlook, among other factors. The Company has classified the fair value measurements of these investments in private companies as Level 3 because they involve significant unobservable inputs.

Indefinite-lived intangible assets are recorded at carrying value, and, if impaired, are adjusted to fair value using Level 3 inputs. Refer to Note 8, "Intangible Assets" for further information regarding the process of determining the fair value of indefinite-lived intangible assets and the impairment charges recorded for the three and six months ended June 30, 2024.

**NOTE 21 RELATED PARTIES**

Related party transactions, including services provided to or received by the Company's subsidiaries, are measured in part by the amount of consideration paid or received as established and agreed by the parties. Except where disclosed elsewhere in these unaudited consolidated interim financial statements, the following is a summary of related party relationships and transactions.

**Argo Management Group, LLC**

The Company acquired Argo Management Group, LLC ("Argo Management") in April 2016. Argo Management's primary business is to act as Managing Member of Argo Holdings. At June 30, 2024 and December 31, 2023, each of the Company, John T. Fitzgerald ("Fitzgerald"), the Company's Chief Executive Officer and President, and certain of Fitzgerald's immediate family members owns equity interests in Argo Holdings, all of which interests were acquired prior to the Company's acquisition of Argo Management. Subject to certain limitations, Argo Holdings' governing documents require all individuals and entities owning an equity interest in Argo Holdings to fund upon request his/her/its pro rata share of any funding requirements of Argo Holdings up to an aggregate maximum amount equal to his/her/its total capital commitment (each request for funds being referred to as a "Capital Call"). Argo Holdings made no Capital Calls during the six months ended June 30, 2024 and the year ended December 31, 2023.

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**NOTE 22 COMMITMENTS AND CONTINGENCIES****(a) Legal proceedings:**

In May 2016, Aegis Security Insurance Company ("Aegis") filed a complaint for breach of contract and declaratory relief against the Company in the Eastern District of Pennsylvania alleging, among other things, that the Company breached a contractual obligation to indemnify Aegis for certain customs bond losses incurred by Aegis under the indemnity and hold harmless agreements provided by the Company to Aegis for certain customs bonds reinsured by Lincoln General Insurance Company ("Lincoln General") during the period of time that Lincoln General was a subsidiary of the Company. Lincoln General was placed into liquidation in November 2015 and Aegis subsequently invoked its rights to indemnity under the indemnity and hold harmless agreements. Effective January 20, 2020, Aegis and the Company entered into a Settlement Agreement with respect to such litigation pursuant to which the Company agreed to pay Aegis a one-time settlement amount of \$0.9 million, and to reimburse Aegis for 60% of future losses that Aegis may sustain in connection with such customs bonds, up to a maximum reimbursement amount of \$ 4.8 million. From 2020 through 2023, the Company made reimbursement payments to Aegis totaling \$1.5 million in connection with the Settlement Agreement. During the three months ended June 30, 2024 and June 30, 2023, the Company made reimbursement payments to Aegis of less than \$ 0.1 million and \$0.1 million, respectively, in connection with the Settlement Agreement, which is included in general and administrative expenses in the unaudited consolidated statement of operations for the three and six months ended June 30, 2024 and June 30, 2023. The remaining maximum reimbursement amount is \$3.3 million as of June 30, 2024. The Company's potential exposure under these agreements was not reasonably determinable at June 30, 2024, and no liability has been recorded in the unaudited consolidated interim financial statements at June 30, 2024.

**(b) Guarantee:**

*VA Lafayette*

The LA Mortgage is nonrecourse indebtedness with respect to the assets of VA Lafayette, and the LA Mortgage is not, nor will it be, guaranteed by Kingsway or its affiliates unless VA Lafayette acts in bad-faith or commits intentional acts with respect to the LA Mortgage. The LA Mortgage is secured in part by a guaranty of recourse liabilities, whereby KAI, as guarantor, would become liable for the recourse liabilities if VA Lafayette, as borrower, violates certain terms of the loan agreement. Under the guarantee, the lender can recover losses from the guarantor for certain bad-faith or other intentional acts of the borrower, such as rents retained by the borrower in violation of the loan documents, fraud or intentional misrepresentation, changes to the lease without the lender's consent, willful misconduct, criminal acts and environmental losses sustained by lender. In addition, the guarantee provides that the LA Mortgage will be the full personal recourse obligation of the guarantor, for certain actions, such as prohibited transfers of the collateral or bankruptcy of the borrower.

**(c) Collateral pledged and restricted cash:**

Short-term investments with an estimated fair value of \$0.2 million at June 30, 2024 and December 31, 2023, were on deposit with state regulatory authorities.

The Company also has restricted cash of \$8.4 million and \$8.4 million at June 30, 2024 and December 31, 2023, respectively. Included in restricted cash are:

- \$7.4 million and \$7.7 million at June 30, 2024 and December 31, 2023, respectively, held as deposits by IWS, Geminus, PWI, Ravix, CSuite and SPI;
- \$0.2 million and \$0.2 million at June 30, 2024 and December 31, 2023, respectively, on deposit with state regulatory authorities; and
- \$0.7 million and \$0.5 million at June 30, 2024 and December 31, 2023, respectively, pledged to third-parties as deposits or to collateralize liabilities. Collateral pledging transactions are conducted under terms that are common and customary to standard collateral pledging and are subject to the Company's standard risk management controls.

**NOTE 23 SUBSEQUENT EVENT**

On July 25, 2024, the Company completed the purchase of the minority 10% interest in IWS not previously owned by the Company. Therefore, as of July 25, 2024, IWS became a wholly-owned subsidiary of the Company.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations****FORWARD-LOOKING STATEMENTS**

Management's Discussion and Analysis includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 that are not historical facts, and involve risks and uncertainties that could cause actual results to differ materially from those expected and projected. Words such as "expects," "believes," "anticipates," "intends," "estimates," "seeks" and variations and similar words and expressions are intended to identify such forward-looking statements. Such forward-looking statements relate to future events or future performance, but reflect Kingsway management's current beliefs, based on information currently available. A number of factors could cause actual events, performance or results to differ materially from the events, performance and results discussed in the forward-looking statements. For information identifying important factors that could cause actual results to differ materially from those anticipated in the forward-looking statements, see Kingsway's securities filings, including its Annual Report on Form 10-K for the year ended December 31, 2023 ("2023 Annual Report"). The Company's securities filings can be accessed on the EDGAR section of the U.S. Securities and Exchange Commission's website at [www.sec.gov](http://www.sec.gov), on the Canadian Securities Administrators' website at [www.sedar.com](http://www.sedar.com) or through the Company's website at [www.kingsway-financial.com](http://www.kingsway-financial.com). Except as expressly required by applicable securities law, the Company disclaims any intention or obligation to update or revise any forward-looking statements because of new information, future events or otherwise.

**FILER STATUS**

On the last business day of the second quarter in 2023, the aggregate market value of the Company's shares of common stock held by non-affiliate stockholders was between \$75 million and \$250 million and the Company's revenue for the year ended December 31, 2023 was more than \$100 million. As a result, the Company is deemed to be an accelerated filer as defined in Rule 12b-2 under the Exchange Act as of January 1, 2024. Due to the change in filer status, the Company will no longer be exempt from the auditor attestation requirements of Section 404(b) of the Sarbanes-Oxley Act, and the Company's independent registered public accounting firm will evaluate and report on the effectiveness of internal control over financial reporting.

**OVERVIEW**

Kingsway is a Delaware holding company with operating subsidiaries located in the United States. The Company owns or controls subsidiaries primarily in the extended warranty and business services industries. Kingsway conducts its business through two reportable segments: Extended Warranty and Kingsway Search Xcelerator.

Extended Warranty includes the following subsidiaries of the Company: IWS Acquisition Corporation ("IWS"), Geminus Holding Company, Inc. ("Geminus"), PWI Holdings, Inc. ("PWI") and Trinity Warranty Solutions LLC ("Trinity"). Throughout Management's Discussion and Analysis, the term "Extended Warranty" is used to refer to this segment.

IWS is a licensed motor vehicle service agreement company and is a provider of after-market vehicle protection services distributed by credit unions in 24 states and the District of Columbia to their members, with customers in all fifty states.

Geminus primarily sells vehicle service agreements to used car buyers across the United States, through its subsidiaries, The Penn Warranty Corporation ("Penn") and Prime Auto Care, Inc. ("Prime"). Penn and Prime distribute these products in 46 and 37 states, respectively, via independent used car dealerships and franchised car dealerships.

PWI markets, sells and administers vehicle service agreements to used car buyers in all fifty states via independent used car and franchise network of approved automobile and motorcycle dealer partners. PWI's business model is supported by an internal sales and operations team and partners with American Auto Shield in three states with a white label agreement. PWI also sells and administers a guaranteed asset protection product ("GAP"), under the Penn name, in states where Penn is approved.

Trinity sells heating, ventilation, air conditioning ("HVAC"), standby generator, commercial LED lighting and commercial refrigeration warranty products and provides equipment breakdown and maintenance support services to companies across the United States. As a seller of warranty products, Trinity markets and administers product warranty contracts for certain new and used products in the HVAC, standby generator, commercial LED lighting and commercial refrigeration industries throughout the United States. Trinity acts as an agent on behalf of the third-party insurance companies that underwrite and guaranty these warranty contracts. Trinity does not guaranty the performance underlying the warranty contracts it sells. As a provider of equipment breakdown and maintenance support services, Trinity acts as a single point of contact to its clients for both certain equipment breakdowns and scheduled maintenance of equipment. Trinity will provide such repair and breakdown services by contracting with certain HVAC providers.

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**KINGSWAY FINANCIAL SERVICES INC.**

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Kingsway Search Xcelerator includes the Company's subsidiaries, CSuite Financial Partners, LLC ("CSuite"), Ravix Group, Inc. ("Ravix"), Secure Nursing Service LLC ("SNS"), Systems Products International, Inc. ("SPI") and Digital Diagnostics Imaging, Inc. ("DDI"). Throughout Management's Discussion and Analysis, the term "Kingsway Search Xcelerator" is used to refer to this segment.

CSuite is a professional services firm that provides experienced chief financial officer and other finance professionals to its clients through a variety of flexible offerings. These offerings include project and interim staffing engagements, and contingent search services for permanent placements for its clients throughout the United States.

Ravix provides outsourced financial services and human resources consulting for short or long duration engagements for customers throughout the United States.

SNS provides healthcare staffing services to acute healthcare facilities on a contract or per diem basis in the United States, primarily in California.

SPI provides software products created exclusively to serve the management needs of all types of shared-ownership properties throughout the United States, Europe, Asia, Mexico and the Caribbean.

DDI provides outsourced 24 hours a day and 7 days per week ("24/7") cardiac telemetry services for long-term acute care and inpatient rehabilitation hospitals. Outsourcing cardiac monitoring is intended to allow hospitals to eliminate personnel callouts and human resources issues, remove distractions from onsite operations, and free up facility staff to assist directly with patient care. DDI has been operating for over 10 years and currently has a presence in 42 states.

**NON-U.S. GAAP FINANCIAL MEASURE**

Throughout this quarterly report, we present our operations in the way we believe will be most meaningful, useful and transparent to anyone using this financial information to evaluate our performance. Our unaudited consolidated interim financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP") for interim financial information. In addition to the U.S. GAAP presentation of net (loss) income, we present segment operating income as a non-U.S. GAAP financial measure, which we believe is valuable in managing our business and drawing comparisons to our peers. Below is a definition of our non-U.S. GAAP measure and its relationship to U.S. GAAP.

**Segment Operating Income**

Segment operating income represents one measure of the pretax profitability of our segments and is derived by subtracting direct segment expenses from direct segment revenues. Revenues and expenses are presented in the unaudited consolidated statements of operations, but are not subtotaled by segment; however, this information is available in total and by segment in Note 19, "Segmented Information," to the unaudited consolidated interim financial statements, regarding reportable segment information. The nearest comparable U.S. GAAP measure to total segment operating income is (loss) income from continuing operations before income tax expense that, in addition to segment operating income, includes net investment income, net realized gains, net (loss) gain on equity investments, gain (loss) on change in fair value of limited liability investments, at fair value, impairment losses, loss on change in fair value of derivative asset option contracts, interest expense, other revenue and expenses not allocated to segments, net, amortization of intangible assets, impairment of intangible assets, loss on change in fair value of debt and (loss) gain on extinguishment of debt. A reconciliation of total segment operating income to (loss) income from continuing operations before income tax expense for the three and six months ended June 30, 2024 and June 30, 2023 is presented below in Table 1 of the "Results of Continuing Operations" section of Management's Discussion and Analysis.

**SIGNIFICANT ACCOUNTING POLICIES AND CRITICAL ESTIMATES**

The preparation of unaudited consolidated interim financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts and classifications of assets and liabilities, revenues and expenses, and the related disclosures of contingent assets and liabilities in the consolidated financial statements and accompanying notes. Actual results could differ from these estimates. Estimates and their underlying assumptions are reviewed on an ongoing basis. Changes in estimates are recorded in the accounting period in which they are determined.

The Company's most critical accounting policies are those that are most important to the portrayal of its financial condition and results of operations, and that require the Company to make its most difficult and subjective judgments, often as a result of the need to make estimates of matters that are inherently uncertain. The critical accounting policies and judgments in the accompanying unaudited consolidated interim financial statements include revenue recognition; valuation of fixed maturities and equity investments; impairment assessment of investments; valuation of limited liability investments, at fair value; valuation of deferred income taxes; accounting for business combinations; contingent consideration; valuation and impairment assessment of intangible assets; goodwill recoverability; deferred contract costs; fair value assumptions for subordinated debt obligations; fair value assumptions for subsidiary stock-based compensation awards; and fair value assumptions for derivative financial instruments. Although management believes that its estimates and assumptions are reasonable, they are based upon information available when they are made, and therefore, actual results may differ from these estimates under different assumptions or conditions.

The Company's significant accounting policies and critical estimates are described in Management's Discussion and Analysis of Financial Condition and Results of Operations included in the 2023 Annual Report. There has been no material change subsequent to December 31, 2023 to the information previously disclosed in the 2023 Annual Report with respect to these significant accounting policies and critical estimates.

## KINGSWAY FINANCIAL SERVICES INC.

### RESULTS OF CONTINUING OPERATIONS

A reconciliation of total segment operating income to net (loss) income for the three and six months ended June 30, 2024 and June 30, 2023 is presented in Table 1 below:

**Table 1 Segment Operating Income**  
(in thousands of dollars)

	For the three months ended June 30,			For the six months ended June 30,		
	2024	2023	Change	2024	2023	Change
<b>Segment operating income:</b>						
Extended Warranty	\$ 1,244	\$ 1,392	\$ (148)	\$ 2,320	\$ 2,824	\$ (504)
Kingsway Search Xcelerator	1,441	1,616	(175)	2,784	3,193	(409)
Total segment operating income	2,685	3,008	(323)	5,104	6,017	(913)
Net investment income	308	330	(22)	634	1,068	(434)
Net realized gains	277	123	154	401	333	68
Net (loss) gain on equity investments	—	1,707	(1,707)	(3)	2,782	(2,785)
Gain (loss) on change in fair value of limited liability investments, at fair value	86	4	82	78	(126)	204
Impairment losses	—	(95)	95	—	(95)	95
Loss on change in fair value of derivative asset option contracts	—	—	—	—	(1,366)	1,366
Interest expense	(1,162)	(1,086)	(76)	(2,307)	(4,058)	1,751
Other revenue and expenses not allocated to segments, net	(2,087)	(3,806)	1,719	(3,826)	(6,446)	2,620
Amortization of intangible assets	(1,457)	(1,410)	(47)	(2,871)	(2,828)	(43)
Impairment of intangible assets	(690)	—	(690)	(1,201)	—	(1,201)
Loss on change in fair value of debt	(49)	(339)	290	(129)	(30)	(99)
(Loss) gain on extinguishment of debt	(160)	—	(160)	(160)	31,616	(31,776)
(Loss) income from continuing operations before income tax expense	(2,249)	(1,564)	(685)	(4,280)	26,867	(31,147)
Income tax expense	104	213	(109)	188	912	(724)
(Loss) income from continuing operations	(2,353)	(1,777)	(576)	(4,468)	25,955	(30,423)
Income from discontinued operations, net of taxes	167	110	57	358	217	141
Loss on disposal of discontinued operations, net of taxes	—	—	—	(404)	—	(404)
Net (loss) income	\$ (2,186)	\$ (1,667)	\$ (519)	\$ (4,514)	\$ 26,172	\$ (30,686)

#### Segment Operating Income, (Loss) Income from Continuing Operations and Net (Loss) Income

In the second quarter of 2024, we reported segment operating income of \$2.7 million, a decrease of \$0.3 million from the same period in 2023 (\$5.1 million year to date, a decrease of \$0.9 million compared to prior year to date). See further discussion below related to the decrease for the three and six months ended June 30, 2024.

In the second quarter of 2024, we reported loss from continuing operations of \$2.4 million compared to \$1.8 million in the second quarter of 2023. The loss from continuing operations for the three months ended June 30, 2024 is primarily due to:

- Interest expense;
- Other revenue and expenses not allocated to segments, net; and
- Amortization of intangible assets; partially offset by
- Segment operating income.

The loss from continuing operations for the three months ended June 30, 2023 is primarily due:

- Interest expense;
- Other revenue and expenses not allocated to segments, net, which includes a management fee expense of \$1.5 million payable to the manager of Net Lease Investment Grade Portfolio LLC ("Net Lease"); and
- Amortization of intangible assets; partially offset by
- Segment operating income and
- Gain on change in fair value of equity investments, which includes a gain of \$1.8 million related to the Company's investment in Limbach Holdings, Inc. ("Limbach").

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**KINGSWAY FINANCIAL SERVICES INC.**

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For the six months ended June 30, 2024, we reported loss from continuing operations of \$4.5 million compared to income from continuing operations of \$26.0 million for the six months ended June 30, 2023. The loss from continuing operations for the six months ended June 30, 2024 is primarily due to:

- Interest expense;
- Other revenue and expenses not allocated to segments, net;
- Amortization of intangible assets; and
- Impairment of intangible assets, related to trade name intangibles; partially offset by
- Segment operating income and
- Net investment income.

The income from continuing operations for the six months ended June 30, 2023 is primarily due to:

- A gain on extinguishment of debt of \$31.6 million, related to the repurchase of the trust preferred debt; and
- Gain on change in fair value of equity investments, which includes a gain of \$2.7 million related to the Company's investment in Limbach; which was partially offset by
- Loss on change in fair value of derivative asset option contracts of \$1.4 million, related to the trust preferred debt repurchase options; and
- Other revenue and expenses not allocated to segments, net.

See Note 11, "Debt" and Note 10, "Derivatives," to the unaudited consolidated interim financial statements, for further discussion of the repurchase of the trust preferred debt and trust preferred debt repurchase options.

In the second quarter of 2024, we reported a net loss of \$2.2 million compared to \$1.7 million in the second quarter of 2023 (net loss of \$4.5 million year to date compared to net income of \$26.2 million prior year to date). In addition to the items described above impacting (loss) income from continuing operations, the net (loss) income includes:

- Income from discontinued operations, net of taxes of \$0.2 million and \$0.1 million for the three months ended June 30, 2024 and June 30, 2023, respectively (\$0.4 million year to date compared to \$0.2 million prior year to date), related to the operations of VA Lafayette; and
- A loss on disposal of discontinued operations, net of taxes of zero for the three months ended June 30, 2024 and June 30, 2023 (\$0.4 million year to date compared to zero prior year to date).

For the six months ended June 30, 2024, the loss on disposal of discontinued operations is the result of adjusting the net carrying value of VA Lafayette to be equal to the estimated selling price. As discussed in Note 5, "Acquisitions and Discontinued Operations," to the unaudited consolidated interim financial statements, during the fourth quarter of 2022, the Company committed to a plan sell VA Lafayette. During the second quarter of 2024, the Company entered into a letter of intent for the sale of VA Lafayette. As part of recognizing the business as held for sale, the Company is required to measure VA Lafayette at the lower of its carrying amount or fair value less cost to sell. As a result of this analysis, during the first quarter of 2024, the Company recognized an estimated non-cash, loss on disposal of \$0.4 million, which is included in loss on disposal of discontinued operations, net of taxes in the consolidated statements of operations. The loss was determined by comparing the expected cash consideration received for the sale of VA Lafayette with the net assets of VA Lafayette.

**Extended Warranty**

The Extended Warranty service fee and commission revenue was \$17.1 million for the three months ended June 30, 2024 compared with \$17.0 million for the three months ended June 30, 2023 (\$33.8 million year to date compared to \$33.7 million prior year to date).

The Extended Warranty operating income was \$1.2 million for the three months ended June 30, 2024 compared with \$1.4 million for the three months ended June 30, 2023 (\$2.3 million year to date compared to \$2.8 million prior year to date). We saw an increase in claims paid at our auto Extended Warranty companies – both sequentially and year over year – primarily due to continued inflationary pressures on the cost of parts and labor.

Operating income was primarily impacted by the following:

- A \$0.2 million increase at Geminus to \$0.2 million for the three months ended June 30, 2024 (an increase of less than \$0.1 million year to date to \$0.3 million) primarily due to a decrease in commission and general and administrative expenses for the quarter and year to date;
- A \$0.3 million decrease at IWS to \$0.5 million for the three months ended June 30, 2024 (a decrease of \$0.2 million year to date to \$1.2 million), primarily due to decreased revenue for the quarter and year to date;



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**KINGSWAY FINANCIAL SERVICES INC.**

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- A \$0.1 million decrease at PWI to \$0.2 million for the three months ended June 30, 2024 (a decrease of \$0.3 million year to date to \$0.3 million). The operating income for the three and six months ended June 30, 2024 was impacted by higher claims expense and commission expense, which more than offset the benefits from lower general and administrative expenses and increased revenue; and
- A less than \$0.1 million decrease at Trinity to \$0.4 million for the three and six months ended June 30, 2024.

**Kingsway Search Xcelerator**

The Kingsway Search Xcelerator revenue increased to \$9.3 million for the three months ended June 30, 2024 compared to \$9.2 million for the three months ended June 30, 2023 (a decrease to \$18.8 million year to date compared to \$18.9 million prior year to date). Kingsway Search Xcelerator operating income was \$1.4 million for the three months ended June 30, 2024 compared to \$1.6 million for the three months ended June 30, 2023 (\$2.8 million year to date compared to \$3.2 million prior year to date). Revenue and operating income were primarily impacted by the following:

- Ravix operating income remained flat for the three and six months ended June 30, 2024 compared to the same periods in 2023;
- SNS operating income decreased \$0.3 million to \$0.2 million for the three months ended June 30, 2024 (a decrease of \$0.8 million year to date to \$0.3 million), primarily due to a decrease in revenue, partially offset by lower cost of sales;
- CSuite operating income decreased \$0.2 million to less than \$0.1 million for the three months ended June 30, 2024 (a decrease of \$0.3 million year to date to less than \$0.1 million), primarily due to a decrease in revenue, partially offset by lower cost of sales and general and administrative expenses; and
- The revenue and operating income derived from SPI and DDI, which were acquired September 7, 2023 and October 26, 2023, respectively. SPI and DDI had combined revenue and operating income of \$2.2 million and \$0.3 million, respectively, during the three months ended June 30, 2024 (\$4.3 million and \$0.6 million, respectively, for the six months ended June 30, 2024).

**Net Investment Income**

Net investment income was \$0.3 million in the second quarter of 2024 compared to \$0.3 million in the second quarter of 2023 (\$0.6 million year to date compared to \$1.1 million prior year to date). The decrease in investment income for the six months ended June 30, 2024 primarily relates to less income from cash equivalents, as a result of a decrease in the cash equivalents balance (in the first quarter of 2023 the Company was holding cash that was used to repurchase some of its subordinated debt) and more equity pick-up loss related to limited liability investments. These decreases were partially offset by an increase in investment income from fixed maturities and interest income related to the significant financing component for certain SPI contracts.

**Net Realized Gains**

Net realized gains were \$0.3 million in the second quarter of 2024 compared to \$0.1 million in the second quarter of 2023 (\$0.4 million year to date compared to \$0.3 million prior year to date). The net realized gains for the three months ended June 30, 2024 and June 30, 2023 and the six months ended June 30, 2024 primarily relate to realized gains recognized by Argo Holdings Fund I, LLC ("Argo Holdings"). The net realized gains for the six months ended June 30, 2023 primarily relate to realized gains recognized by Argo Holdings and net realized gains on sales of limited liability investments.

**Net (Loss) Gain on Equity Investments**

Gain on equity investments was zero in the second quarter of 2024 compared to \$1.7 million in the second quarter of 2023 (loss of less than \$0.1 million year to date compared to a gain of \$2.8 million prior year to date). The gain for the three and six months ended June 30, 2023 relates to the Company's former investment in Limbach Holdings, Inc. ("Limbach"). Prior to the second quarter of 2023, the Company held warrants in Limbach. During the first quarter of 2023, the underlying common stock price of Limbach increased, resulting in an increase in the fair value of the warrants held at March 31, 2023. During the second quarter of 2023, the Company completed a cashless exercise of its Limbach warrants. The change in fair value for the second quarter of 2023 is a result of the increased common stock price of Limbach as of June 30, 2023. During the third quarter of 2023, the Company sold all of its investment in Limbach.

**Loss on Change in Fair Value of Derivative Asset Option Contracts**

Loss on change in fair value of derivative asset option contracts was zero for the three months ended June 30, 2024 and June 30, 2023 (zero year to date compared to \$1.4 million prior year to date). The derivative contract related to three trust preferred debt repurchase option agreements the Company entered into during the third quarter of 2022. The Company exercised the repurchase options during the first quarter of 2023.

Refer to Note 10, "Derivatives," to the unaudited consolidated interim financial statements, for further information on the option agreements.



**KINGSWAY FINANCIAL SERVICES INC.**

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**Interest Expense**

Interest expense for the second quarter of 2024 was \$1.2 million compared to \$1.1 million in the second quarter of 2023 (\$2.3 million year to date compared to \$4.1 million prior year to date). Interest expense was impacted by the following for the three and six months ended June 30, 2024:

- A decrease of less than \$0.1 million on the Company's subordinated debt (decrease of \$1.9 million year to date). On March 22, 2023, the Company repurchased TruPs debt having a principal amount of \$75.5 million. As a result, the interest expense for the three and six months ended June 30, 2024 and the second quarter of 2023 relates only to the one remaining TruPs debt instrument outstanding. The Company's subordinated debt bore interest at the rate of LIBOR, plus spreads ranging from 3.85% to 4.20%. Effective July 3, 2023, the index used for determining the interest rate for the remaining trust preferred debt instrument converted from LIBOR to CME Term SOFR;
- A decrease of less than \$0.1 million for the three and six months ended June 30, 2024 related to the 2022 Ravix Loan, which has an annual interest rate equal to the Prime Rate plus 0.75% (current rate of 9.25%);
- A decrease of less than \$0.1 million for the three months ended June 30, 2024 (decrease of \$0.1 million year to date) related to the SNS Loan, which has an annual interest rate equal to the greater of the Prime Rate plus 0.5%, or 5.00% (current rate of 9.00%);
- An increase of \$0.1 million for the three months ended June 30, 2024 (increase of less than \$0.1 million year to date) related to the 2020 KWH Loan. During the first quarter of 2024, KWH borrowed \$3.5 million under the KWH DDTL and an additional \$0.5 million under the revolver. Also during the first quarter of 2024, the KWH swap expired. During the second quarter of 2024, KWH entered into an amendment to the 2020 KWH Loan whereby KWH borrowed \$15.0 million and used the proceeds to repay the existing loan balances. These events resulted in higher interest expense related to the KWH Loan for the three and six months ended June 30, 2024 compared to the same periods in 2023; and
- An increase of \$0.1 million for the three months ended June 30, 2024 (increase of \$0.3 million year to date) related to the DDI Loan, which was effective October 26, 2023, and has an annual interest rate equal to the greater of the Prime Rate plus 0.5%, or 5.00% (current rate of 9.00%).

See Note 11, "Debt," to the Consolidated Financial Statements for further details.

**Other Revenue and Expenses not Allocated to Segments, Net**

Other revenue and expenses not allocated to segments, net was a net expense of \$2.1 million in the second quarter of 2024 compared to \$3.8 million in the second quarter of 2023 (\$3.8 million year to date compared to \$6.4 million prior year to date). Included are revenue and expenses associated with our various other investments that are accounted for on a consolidated basis and expenses associated with our corporate holding company.

The decrease in net expense for the three months ended June 30, 2024 is primarily attributable to a management fee paid to the external manager of a previously consolidated entity in the second quarter of 2023; as well as lower salary-related expenses, stock-based compensation expenses and expense related to the Ravix contingent consideration liability during the three months ended June 30, 2024 compared to the same period in 2023.

The decrease in net expense for the six months ended June 30, 2024 is primarily attributable to management fees paid to the external managers of two previously consolidated entities during the six months ended June 30, 2023; as well as lower salary-related expenses, partially offset by more expense related to the Ravix contingent consideration liability during the six months ended June 30, 2024 compared to the same period in 2023.

**Impairment of Intangible Assets**

Impairment of intangible assets was \$0.7 million in the second quarter of 2024 compared to zero in the second quarter of 2023 (\$1.2 year to date compared to zero prior year to date). The Company's indefinite-lived intangible assets consist of trade names, which are assessed for impairment annually as of November 30, or more frequently if events or circumstances indicate that the carrying value may not be recoverable. At both March 31, 2024 and June 30, 2024, the Company determined that certain of its trade name intangible assets should be further examined under a quantitative approach due to actual revenue coming in lower than previous projections. Based upon this assessment, the Company recorded an impairment charge of \$0.7 million during the second quarter of 2024 (\$1.2 million for the year to date), related to the SNS and CSuite indefinite-lived trade names. The reduction in value is primarily due to higher discount rates and reduction in projected revenue.

**Loss on Change in Fair Value of Debt**

Loss on change in fair value of debt was less than \$0.1 million in the second quarter of 2024 compared to \$0.3 million in the second quarter of 2023 (\$0.1 million year to date compared to less than \$0.1 million prior year to date).

During the first quarter of 2023, the Company repurchased TruPs debt having a principal amount of \$75.5 million. The change in fair value related to the repurchased TruPs debt was a gain of \$0.3 million and the change in fair value related to the remaining TruPs debt instrument was a loss of \$0.3 million during the six months ended June 30, 2023.

The loss for the three and six months ended June 30, 2024 and June 30, 2023 reflects changes in the fair value of the subordinated debt resulting primarily from changes in interest rates used (not related to instrument-specific credit risk). See "Debt" section below for further information.

**(Loss) Gain on Extinguishment of Debt**

During the second quarter of 2024, there was a modification to the 2020 KWH Loan. For the three and six months ended June 30, 2024, loss on extinguishment of debt of \$0.2 million relates to the write-down of the unamortized debt discount and issuance costs from the 2020 KWH Loan at the modification date, since the original debt was fully repaid as part of the modification.

For the six months ended June 30, 2023, gain on extinguishment of debt consists of a \$31.6 million gain related to the repurchase of TruPs debt having a principal amount of \$75.5 million. The gain on extinguishment of debt results from removing the fair value of the debt, trust preferred debt repurchase options, deferred interest payable and accumulated other comprehensive income related to the repurchased TruPs from the Company's consolidated balance sheet at the repurchase date.

## KINGSWAY FINANCIAL SERVICES INC.

See Note 11 "Debt," to the unaudited consolidated interim financial statements, for further discussion.

### Income Tax Expense

Income tax expense for the second quarter of 2024 was \$0.1 million compared to \$0.2 million in the second quarter of 2023 (\$0.2 million year to date compared to \$0.9 million prior year to date). For the three and six months ended June 30, 2024 and June 30, 2023, the Company reported income tax expense primarily due to state tax expense. See Note 14, "Income Taxes," to the unaudited consolidated interim financial statements, for additional detail of the income tax expense recorded for the three and six months ended June 30, 2024 and June 30, 2023.

### INVESTMENTS

#### Portfolio Composition

See Note 2(d), "Summary of Significant Accounting Policies - Investments," to the consolidated financial statements in the 2023 Annual Report for an overview of how we account for our various investments.

At June 30, 2024, we held cash and cash equivalents, restricted cash and investments with a carrying value of \$58.8 million. Our U.S. operations typically invest in U.S. dollar-denominated instruments to mitigate their exposure to currency rate fluctuations.

Table 2 below summarizes the carrying value of investments, including cash and cash equivalents and restricted cash, at the dates indicated.

**TABLE 2 Carrying value of investments, including cash and cash equivalents and restricted cash**  
(in thousands of dollars, except for percentages)

Type of investment	June 30, 2024	% of Total	December 31, 2023	% of Total
<b>Fixed maturities:</b>				
U.S. government, government agencies and authorities	13,236	22.5%	12,997	21.9%
States, municipalities and political subdivisions	2,780	4.7%	2,783	4.7%
Mortgage-backed	9,166	15.6%	9,253	15.6%
Asset-backed	1,363	2.3%	1,210	2.0%
Corporate	9,729	16.5%	10,230	17.2%
<b>Total fixed maturities</b>	<b>36,274</b>	<b>61.7%</b>	<b>36,473</b>	<b>61.4%</b>
Equity investments	—	—%	79	0.1%
Limited liability investments	650	1.1%	812	1.4%
Limited liability investment, at fair value	2,908	4.9%	3,496	5.9%
Investments in private companies	854	1.5%	854	1.4%
Other investments	—	—%	6	0.0%
<b>Short-term investments</b>	<b>165</b>	<b>0.3%</b>	<b>161</b>	<b>0.3%</b>
<b>Total investments</b>	<b>40,851</b>	<b>69.5%</b>	<b>41,881</b>	<b>70.5%</b>
<b>Cash and cash equivalents</b>	<b>9,594</b>	<b>16.3%</b>	<b>9,098</b>	<b>15.4%</b>
<b>Restricted cash</b>	<b>8,362</b>	<b>14.2%</b>	<b>8,400</b>	<b>14.1%</b>
<b>Total</b>	<b>58,807</b>	<b>100.0%</b>	<b>59,379</b>	<b>100.0%</b>

#### Investment Impairment

The Company performs a quarterly analysis of its investments to determine if declines in fair value may result in the recognition of impairment losses in net (loss) income. Factors considered in the determination of whether or not an impairment loss is recognized in net (loss) income include a current intention or need to sell the security or an indication that a credit loss exists. See the "Significant Accounting Policies and Critical Estimates" section of Management's Discussion and Analysis of Financial Condition included in the 2023 Annual Report for further information regarding the Company's detailed analysis and factors considered in establishing an impairment loss on an investment.

The Company's fixed maturities are subject to declines in fair value below amortized cost that may result in the recognition of impairment losses in net (loss) income. If the decline in fair value is due to credit factors and the Company does not expect to receive cash flows sufficient to support the entire amortized cost basis, the credit loss is reported in the consolidated statements of operations in the period that the declines are evaluated. Significant judgment is required in the determination of whether a credit loss has occurred for a security. The Company considers all available evidence when determining whether a security requires a credit allowance to be recorded, including the financial condition and expected near-term and long term prospects of the issuer, whether the issuer is current with interest and principal payments, credit ratings on the security or changes in ratings over time, general market conditions, industry, sector or other specific factors and whether the Company expects to receive cash flows sufficient to recover the entire amortized cost basis of the security. The Company performs a quarterly analysis of its available for-sale fixed maturity investments and other investments to determine if an impairment loss has occurred.

As a result of the analysis performed, the Company recorded an impairment loss related to other investments of zero for the three and six months ended June 30, 2024 (\$0.1 million for the three and six months ended June 30, 2023). There were no impairment losses recorded related to available for-sale fixed maturity investments during the three and six months ended June 30, 2024 and June 30, 2023.

At June 30, 2024 and December 31, 2023, the gross unrealized losses for fixed maturities amounted to \$1.6 million and \$1.7 million, respectively, and there were no unrealized losses attributable to non-investment grade fixed maturities.

## KINGSWAY FINANCIAL SERVICES INC.

### DEBT

The principal and carrying value of the Company's debt instruments at June 30, 2024 and December 31, 2023 are as follows:

(in thousands)	June 30, 2024		December 31, 2023	
	Principal	Carrying Value	Principal	Carrying Value
Bank loan:				
2021 Ravix Loan	\$ 4,200	\$ 4,200	\$ 4,650	\$ 4,650
2022 Ravix Loan	4,625	4,488	4,925	4,769
SNS Loan	4,492	4,421	5,142	5,063
DDI Loan	5,600	5,540	5,600	5,534
2020 KWH Loan	—	—	10,979	10,806
2024 KWH Loan	15,000	14,905	—	—
Total bank loans	33,917	33,554	31,296	30,822
Subordinated debt	15,000	13,715	15,000	13,594
Total	\$ 48,917	\$ 47,269	\$ 46,296	\$ 44,416

See Note 11, "Debt," to the Consolidated Financial Statements for a detailed discussion of the Company's debt instruments. Changes related to the Company's debt during the six months ended June 30, 2024 are further described below.

#### Bank Loans

During the first quarter of 2024, the Company borrowed \$3.5 million under the KWH Delayed Draw Term Loan ("DDTL"), \$0.5 million under the KWH Loan revolver and \$0.2 million under the SNS Loan Revolver. During the second quarter of 2024, the SNS Loan Revolver of \$0.2 million was repaid.

On May 24, 2024, KWH entered into a third amendment to the 2020 KWH Loan that provides for: (1) a new 2024 term loan in the principal amount of \$15.0 million, with a maturity date of May 24, 2029 (the "2024 KWH Loan"); and (2) a new 2024 delayed draw term loan in a principal amount of up to \$6.0 million, with a maturity date of May 24, 2029 (the "2024 KWH DDTL"). All or any portion of the 2024 KWH DDTL, subject to a \$2.0 million minimum draw amount, could be requested at any time in up to three advances through May 24, 2026. In connection with the third amendment, KWH used the proceeds from the 2024 KWH Loan to repay the following outstanding balances under the 2020 KWH Loan: (1) \$9.6 million related to the original 2020 term loan; (2) \$1.0 million related to the revolver; and (3) \$3.1 million related to the KWH DDTL.

The 2020 KWH Loan and the 2024 KWH Loan were not deemed to be substantially different; therefore, the 2024 KWH Loan is accounted for as a modification of the 2020 KWH Loan. The unamortized debt discount and issuance costs from the 2020 KWH Loan at the modification date of \$0.2 million were recorded as loss on extinguishment of debt during the three months ended June 30, 2024 since the original debt was fully repaid as part of the modification.

The SNS Loan contains a number of covenants, including, but not limited to, a leverage ratio and a fixed charge ratio and limits on annual capital expenditures, all of which are as defined in and calculated pursuant to the SNS Loan that, among other things, restrict SNS's ability to incur additional indebtedness, create liens, make dividends and distributions, engage in mergers, acquisitions and consolidations, make certain payments and investments and dispose of certain assets. At June 30, 2024 and March 31, 2024, the Company was in default under the SNS Loan due to debt covenant violations related to the leverage and fixed charge ratios. The Company has entered into an amendment to the SNS Loan that waives the events of default for the fiscal quarter ended June 30, 2024. As of the report date, there is some uncertainty as to whether the Company will be in compliance with the covenants in future periods, and if not, when the Company will be able to cure any potential violations. A default may permit the lender to declare the amounts owed under the SNS Loan immediately due and payable, exercise their rights with respect to collateral securing the obligation, and/or exercise any other rights and remedies available.

On July 23, 2024, Ravix and Ravix LLC entered into a second amendment to the 2021 Ravix Loan that provides for: (1) a principal prepayment of the 2021 Ravix term loan of \$1.5 million, partially financed by borrowing \$0.5 million under the 2022 Revolver and the remainder to be paid with available cash; and (2) amending the loan amortization payment schedule to provide for equal monthly payments through the loan maturity date.

#### Subordinated Debt

The Company's subordinated debt is measured and reported at fair value. At June 30, 2024, the carrying value of the subordinated debt is \$13.7 million. The fair value of the subordinated debt is calculated using a model based on significant market observable inputs and inputs developed by a third party. For a description of the market observable inputs and inputs developed by a third party used in determining fair value of debt, see Note 20, "Fair Value of Financial Instruments," to the unaudited consolidated interim financial statements.

Though changes in the market observable swap rates will continue to introduce some volatility each quarter to the Company's reported gain or loss on change in fair value of debt, changes in the credit spread assumption developed by the third party does not introduce volatility to the Company's consolidated statements of operations. The fair value of the Company's subordinated debt will eventually equal the principal value totaling \$15.0 million of the subordinated debt by the time of the stated redemption date of the remaining trust, which matures on May 22, 2033.

Of the \$0.1 million increase in fair value of the Company's subordinated debt between December 31, 2023 and June 30, 2024, less than \$0.1 million is reported as decrease in fair value of debt attributable to instrument-specific credit risk in the Company's unaudited consolidated statements of comprehensive loss and \$0.1 million is reported as loss on change in fair value of debt in the Company's unaudited consolidated statements of operations.

### RECENTLY ISSUED ACCOUNTING STANDARDS

See Note 4, "Recently Issued Accounting Standards," to the unaudited consolidated interim financial statements, for discussion of certain accounting standards that may be applicable to the Company's current and future consolidated financial statements.

## LIQUIDITY AND CAPITAL RESOURCES

The purpose of liquidity management is to ensure there is sufficient cash to meet all financial commitments and obligations as they fall due. The liquidity requirements of the Company and its subsidiaries have been met primarily by funds generated from operations, capital raising, disposal of subsidiaries, investment maturities and investment income, and other returns received on investments and from the sale of investments.

A significant portion of the cash provided by our Extended Warranty companies is required to be placed into restricted trust accounts, as determined by the insurers who back-up our service contracts, in order to fund future expected claims. On a periodic basis (quarterly or annually), we may be required to contribute more into the restricted accounts or we may be permitted to draw additional funds from the restricted accounts, dependent upon actuarial analyses performed by the insurers regarding sufficiency of funds to cover future expected claims. A substantial portion of the restricted trust accounts are invested in fixed maturities and other instruments that have durations similar to the expected future claim projections.

Cash provided from these sources is used primarily for warranty expenses, business service expenses, debt servicing, acquisitions and operating expenses of the holding company.

The Company's Extended Warranty and Kingsway Search Xcelerator subsidiaries fund their obligations primarily through service fee and commission revenue.

### Cash Flows from Continuing Operations

During the six months ended June 30, 2024, the Company reported \$0.5 million of net cash provided by operating activities from continuing operations, primarily due to operating income from the Extended Warranty and Kingsway Search Xcelerator segments. During the six months ended June 30, 2023, the Company reported \$24.7 million of net cash used in operating activities from continuing operations, primarily due to outflows related to the payment of management fees to the managers of Net Lease and Flowers (\$1.8 million), an indemnity payment to the buyer of Mendota related to loss and loss adjustment expenses (\$2.0 million) and payment of deferred interest on the remaining trust preferred debt instrument; partially offset by operating income from the Extended Warranty and Kingsway Search Xcelerator segments.

During the six months ended June 30, 2024, the net cash provided by investing activities from continuing operations was \$0.9 million. This source of cash is primarily attributed to distributions received by Argo Holdings from two of its underlying limited liability investment companies, partially offset by purchases of fixed maturities and property and equipment, net in excess of proceeds from sales and maturities of fixed maturities and sales of equity securities. During the six months ended June 30, 2023, the net cash provided by investing activities from continuing operations was \$15.1 million. This source of cash was primarily attributed to distributions received by Net Lease from one of its limited liability investment companies of \$13.3 million, as well as proceeds from sales and maturities of fixed maturities in excess of purchases of fixed maturities.

During the six months ended June 30, 2024, the net cash used in financing activities from continuing operations was \$1.0 million. This use of cash was primarily attributed to principal repayment on bank loans of \$16.6 million, taxes paid related to net share settlements of restricted stock awards of \$1.8 million, cash paid for repurchases of common stock of \$1.0 million and distributions to noncontrolling interest holders of \$0.7 million, partially offset by principal proceeds from bank loans of \$19.1 million. During the six months ended June 30, 2023, the net cash used in financing activities from continuing operations was \$43.9 million. This use of cash was primarily attributed to the repurchase of five of the TruPs for \$40.3 million, principal repayment on bank loans of \$4.8 million, distributions to noncontrolling interest holders of \$3.6 million and cash paid for repurchase of warrants of \$1.6 million, partially offset by cash proceeds from the exercise of warrants of \$6.6 million.

### Holding Company Liquidity

The liquidity of the holding company is managed separately from its subsidiaries. The obligations of the holding company primarily consist of holding company operating expenses; transaction-related expenses; investments; stock repurchases; and any other extraordinary demands on the holding company.

Pursuant to satisfying the covenants under the 2020 KWH Loan, distributions to the holding company in an aggregate amount not to exceed \$1.5 million in any 12-month period are permitted. Also, beginning in 2022, the holding company is permitted to receive a portion of the excess cash flow (as defined in the 2020 KWH Loan document) generated by the KWH Subs in the previous year.

The amount of excess cash flow the Company is entitled to retain is dependent upon the leverage ratio (as defined in the 2020 KWH Loan document):

If leverage ratio is	Percent of excess cash flow retained by the Company
Greater than 1.75:1.00	50%
Less than 1.75:1.00 but greater than 0.75:1.00	75%
Less than 0.75:1.0	100%

The holding company's liquidity, defined as the amount of cash in the bank accounts of Kingsway Financial Services Inc. and Kingsway America Inc., was \$2.3 million and \$4.3 million at June 30, 2024 and December 31, 2023, respectively, which excludes future actions available to the holding company that could be taken to generate liquidity. Such future actions include, but are not limited to, distributions from the Extended Warranty and Kingsway Search Xcelerator operating companies subject to certain loan covenants that may be in place at each operating company. The holding company cash amounts are reflected in the cash and cash equivalents of \$9.6 million and \$9.1 million reported at June 30, 2024 and December 31, 2023, respectively, on the Company's consolidated balance sheets.

Based on the Company's current business plan and revenue prospects, existing cash, cash equivalents, investment balances and anticipated cash flows from operations are expected to be sufficient to meet the Company's working capital and operating expenditure requirements, for the next twelve months. However, the Company's assessment could also be affected by various risks and uncertainties, including, but not limited to, the developing macro-economic environment.

### Regulatory Capital

Kingsway Reinsurance Corporation ("Kingsway Re"), our reinsurance subsidiary domiciled in Barbados, is required by the regulator in Barbados to maintain minimum statutory capital of \$125,000. Kingsway Re is currently operating with statutory capital near the regulatory minimum, requiring us to periodically contribute capital to fund operating expenses. Kingsway Re incurs operating expenses of approximately \$0.1 million per year.

**Item 3. Quantitative and Qualitative Disclosures about Market Risk**

We are a smaller reporting company as defined in Rule 12b-2 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"); therefore, pursuant to Regulation S-K, we are not required to make disclosures under this Item.

**Item 4. Controls and Procedures****Evaluation of Disclosure Controls and Procedures**

The Company's management, with the participation of our Chief Executive Officer and Chief Financial Officer, has conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) under the Exchange Act as of June 30, 2024.

The Company's disclosure controls and procedures are designed to ensure that information required to be disclosed in the reports the Company files under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and that such information is accumulated and communicated to the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, to allow for timely decisions regarding required disclosures.

In designing and evaluating our disclosure controls and procedures, the Company's management recognizes that disclosure controls and procedures, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the disclosure controls and procedures are met. Our disclosure controls and procedures have been designed to meet reasonable assurance standards. In addition, the design of disclosure controls and procedures must reflect the fact that there are resource constraints that require the Company's management to apply its judgment in evaluating the benefits of possible controls and procedures relative to their costs. The design of any disclosure controls and procedures also is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

Based on the evaluation of our disclosure controls and procedures, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of June 30, 2024, there were two control deficiencies in our internal control over financial reporting which constituted material weaknesses, and accordingly the Company's disclosure controls and procedures were not effective.

**Management's Report on Internal Control over Financial Reporting**

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act. The Company's management evaluated the effectiveness of its internal control over financial reporting based on the framework in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013 framework), or COSO. Based on that evaluation and the discovery of the errors described in the following paragraphs, the Company's management has concluded that, as of June 30, 2024, our internal control over financial reporting was not effective based on the COSO framework. We describe the material weaknesses in the following paragraphs.

**Material Weaknesses in Internal Control over Financial Reporting**

A material weakness is defined as a deficiency or combination of deficiencies in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of annual or interim consolidated financial statements will not be prevented or detected on a timely basis.

A. *Spreadsheet Calculation Error.* The Company did not correctly calculate the fair value of its subordinated debt as of December 31, 2023, due to a spreadsheet calculation error that resulted in an adjustment to the financial statements of approximately \$1.2 million. The Company has a mitigating control in place, but this control did not operate during the fourth quarter timely as the fair value calculation was provided to the Company's auditors prior to this control activity taking place. The fair value of the remaining tranche of subordinated debt was calculated, without error, as of March 31, 2023, June 30, 2023, and September 30, 2023. The spreadsheet calculation error as of December 31, 2023 has been corrected.

B. *Cash Flow Statement Classification Error.* The Company did not correctly present the amount related to the repurchase of the deferred interest on its subordinated debt as a cash outflow from operating activities (the entire repurchase amount was presented as a cash outflow from financing activities).

As a result of these identified material weaknesses, the Company considered whether other calculations and conclusions with respect to presentation could be impacted. Notwithstanding the material weaknesses described above, the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, believes that these were isolated incidents, have been corrected, and that the consolidated financial statements contained in this Form 10-Q for the three and six months ended June 30, 2024 and June 30, 2023 fairly present, in all material respects, our financial condition, results of operations and cash flows for the fiscal years presented in conformity with U.S. GAAP.

**Remediation of 2023 Material Weakness**

We have corrected all errors discovered during our review process for fiscal 2023.

In addition, the Company has developed the following plan of remediation:

A. *The Spreadsheet Calculation Error.* The Company will implement a policy whereby alterations to workpapers pertaining to material financial items require an additional layer of review to ensure such alterations were correctly calculated.

B. *Cash Flow Statement Classification Error.* The Company failed to consult on the cash flow presentation aspect of the transaction. The Company will modify its existing policy that requires it to consult with third party experts on significant and/or unusual transactions to explicitly state that such consultations need to include all accounting aspects, including presentation and disclosure.

**Changes in Internal Control over Financial Reporting**

There have been no changes in the Company's internal control over financial reporting during the period beginning April 1, 2024, and ending June 30, 2024, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

**PART II. OTHER INFORMATION****Item 1. Legal Proceedings**

Information concerning pending legal proceedings is incorporated herein by reference to Note 22, "Commitments and Contingent Liabilities," to the unaudited consolidated interim financial statements in Part I of this Form 10-Q.

**Item 1A. Risk Factors**

There have been no material changes with respect to those risk factors previously disclosed in our 2023 Annual Report.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

There were no sales of unregistered equity securities during the quarter ended June 30, 2024.

On March 21, 2023, the Company's Board of Directors approved a security repurchase program under which the Company is authorized to repurchase up to \$10.0 million of its currently issued and outstanding securities through March 22, 2024. On March 22, 2024, the Company entered into a one year extension of its existing share repurchase program. As amended, the share repurchase program will now expire on March 21, 2025. See Note 17, "Shareholders' Equity," for further discussion of the share repurchase program.

The following table provides information about our repurchases of our securities registered pursuant to Section 12 of the Securities Exchange Act of 1934 during the quarter ended June 30, 2024.

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (in thousands)
April 1 - 30, 2024	—	-	—	\$ 2,769
May 1 - 31, 2024	78,050	\$ 8.00	78,050	\$ 2,145
June 1 - 30, 2024	32,500	\$ 8.00	32,500	\$ 1,885
Total	110,550	\$ 8.00	110,550	

**Item 3. Defaults Upon Senior Securities**

None

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

None



**Item 6. Exhibits**

[10.1](#) Third Amendment to Loan and Security Agreement, dated May 24, 2024, by and among CIBC Bank USA, Kingsway Warranty Holdings LLC, Trinity Warranty Solutions LLC, Geminus Holding Company, Inc., IWS Acquisition Corporation, PWI Holdings, Inc. and the other Loan Parties party thereto (included as Exhibit 10.1 to the Form 8-K, filed May 29, 2024, and incorporated herein by reference)

[31.1](#) Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

[31.2](#) Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

[32.1](#) Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

[32.2](#) Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101.INS Inline XBRL Instance Document

101.SCH Inline XBRL Taxonomy Extension Schema

101.CAL Inline XBRL Taxonomy Extension Calculation Linkbase

101.DEF Inline XBRL Taxonomy Extension Definition Linkbase

101.LAB Inline XBRL Taxonomy Extension Label Linkbase

101.PRE Inline XBRL Taxonomy Extension Presentation Linkbase

104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

KINGSWAY FINANCIAL SERVICES INC.

Date:	August 6, 2024	By:	<u>/s/ John T. Fitzgerald</u> John T. Fitzgerald, President, Chief Executive Officer and Director (principal executive officer)
Date:	August 6, 2024	By:	<u>/s/ Kent A. Hansen</u> Kent A. Hansen, Chief Financial Officer and Executive Vice President (principal financial officer)



**EXHIBIT 31.1**

**CERTIFICATION PURSUANT TO SECTION 302**

Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, John T. Fitzgerald, certify that:

1. I have reviewed this report on Form 10-Q of Kingsway Financial Services Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2024

By /s/ John T. Fitzgerald

John T. Fitzgerald, President and Chief Executive Officer  
(Principal Executive Officer)

## EXHIBIT 31.2

### CERTIFICATION

Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Kent A. Hansen, certify that:

1. I have reviewed this Form 10-Q of Kingsway Financial Services Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2024

By /s/ Kent A. Hansen

Kent A. Hansen, Chief Financial Officer and Executive Vice President  
(Principal Financial Officer)

**EXHIBIT 32.1**

**CERTIFICATION PURSUANT TO**

**18 U.S.C. SECTION 1350,**

**AS ADOPTED PURSUANT TO**

**SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Kingsway Financial Services Inc. (the "Company") for the period ended June 30, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned John T. Fitzgerald, the President and Chief Executive Officer and Principal Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of the undersigned's knowledge and belief:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 6, 2024

By /s/ John T. Fitzgerald

John T. Fitzgerald, President and Chief Executive Officer  
(Principal Executive Officer)

**EXHIBIT 32.2**

**CERTIFICATION PURSUANT TO**

**18 U.S.C. SECTION 1350,**

**AS ADOPTED PURSUANT TO**

**SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of Kingsway Financial Services Inc. (the "Company") for the period ended June 30, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned Kent A. Hansen, the Chief Financial Officer and Principal Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of the undersigned's knowledge and belief:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: August 6, 2024

By /s/ Kent A. Hansen

Kent A. Hansen, Chief Financial Officer and Executive Vice President  
(Principal Financial Officer)