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Contents UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q
(Mark One) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended September 30, 2024 TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from

executive offices) 04-0178300 (I.R.S. Employer Identification No.) 60401 HSC 2M1 (Zip Code) 803-279-6505 (Colorado), 14-521-1786 (Qua©Dec) (Registrant's telephone number, including area code) Securities registered pursuant to Section 12(b) of the Act:Title of each classA Trading symbolsName of each exchange on which registeredClassA A Common Stock, \$0.01 par valueA TAP.New York Stock ExchangeClassA B Common Stock, \$0.01 par valueA TAPNew York Stock Exchange3.800% Senior Notes due 2032TAP 32New York Stock ExchangeIndicate by check mark whether the registrant (1)A has filed all reports required to be filed by SectionA 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12A months (or for such shorter period that the registrant was required to file such reports), and (2)A has been subject to such filing requirements for the past 90A days. YesA NoA Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to RuleA 405 of RegulationA S-T (A§232.405 of this chapter) during the preceding 12A months (or for such shorter period that the registrant was required to submit such files). YesA NoA Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in RuleA 12b-2 of the Exchange Act.Large accelerated filerA AcceleratedA filerA Non-acceleratedA filerA SmallerA reportingA companyA Emerging growth companyA If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.Indicate by check mark whether the registrant is a shell company (as defined in RuleA 12b-2 of the Exchange Act). YesA NoA Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of OctoberA 31, 2024:ClassA A Common StockA 2,563,034 sharesClassA B Common StockA 193,565,199 sharesExchangeable shares:As of OctoberA 31, 2024, the following number of exchangeable shares were outstanding for Molson Coors Canada, Inc.:ClassA A Exchangeable sharesA 2,678,963 sharesClassA B Exchangeable sharesA 7,205,946 sharesThe Class A exchangeable shares and Class B exchangeable shares are shares of the share capital in Molson Coors Canada Inc., a wholly-owned subsidiary of the registrant. They are publicly traded on the Toronto Stock Exchange under the symbols TPX.A and TPX.B, respectively. These shares are intended to provide substantially the same economic and voting rights as the corresponding class of Molson Coors common stock in which they may be exchanged. In addition to the registered Class A common stock and the Class B common stock, the registrant has also issued and outstanding one share each of a Special Class A voting stock and Special Class B voting stock. The Special Class A voting stock and the Special Class B voting stock provide the mechanism for holders of Class A exchangeable shares and Class B exchangeable shares to be provided instructions to vote with the holders of the Class A common stock and the Class B common stock, respectively. The holders of the Special Class A voting stock and Special Class B voting stock are entitled to one vote for each outstanding Class A exchangeable share and Class B exchangeable share, respectively, excluding shares held by the registrant or its subsidiaries, and generally vote together with the Class A common stock and Class B common stock, respectively, on all matters on which the Class A common stock and Class B common stock are entitled to vote. The Special Class A voting stock and Special Class B voting stock are subject to a voting trust arrangement. The trustee which holds the Special Class A voting stock and the Special Class B voting stock is required to cast a number of votes equal to the number of then-outstanding Class A exchangeable shares and Class B exchangeable shares, respectively, but will only cast a number of votes equal to the number of Class A exchangeable shares and Class B exchangeable shares as to which it has received voting instructions from the owners of record of those Class A exchangeable shares and Class B exchangeable shares, other than the registrant or its subsidiaries, respectively, on the record date, and will cast the votes in accordance with such instructions so received.Table of ContentsMOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIESINDEXPageGlossary of Terms and Abbreviations3Cautionary Statement 4PART I. 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interests(2.8)â€"A â€"A â€"A â€"A â€"A â€"A â€"A (2.8)Reclassification of mandatorily redeemable noncontrolling interest to accounts payable and other current liabilities(49.2)â€"A â€"A â€"A â€"A â€"A (3.5)â€"A (45.7)Reclassification of noncontrolling interests to redeemable noncontrolling interests(16.1)â€"A â€"A â€"A â€"A â€"A â€"A (16.1)Dividends declared(278.7)â€"A â€"A â€"A â€"A (278.7)â€"A â€"A â€"A As of September 30, 2024\$13,525.5A \$â€"A \$2.1A \$100.8A \$271.1A \$7,211.0A \$8,040.2A \$(1,107.1)\$1,172.8)â€"A \$180.2A (1) All activity included in the noncontrolling interests column of the unaudited condensed consolidated statements of stockholder's equity and noncontrolling interests excludes activity from our redeemable noncontrolling interest. See notes to unaudited condensed consolidated financial statements.12Table of ContentsMOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIESNOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS1. Basis of Presentation and Summary of Significant Accounting PoliciesUnless otherwise noted in this report, any description of "we," "us" or "our" includes Molson Coors Beverage Company ("MCBC" or the "Company"), principally a holding company, and its operating and non-operating subsidiaries included within its reporting segments. Our reporting segments include the Americas and EMEA&APAC. Our Americas segment operates in the U.S., Canada and various countries in the Caribbean, Latin and South America, and our EMEA&APAC segment operates in Bulgaria, Croatia, Czech Republic, Hungary, Montenegro, the Republic of Ireland, Romania, Serbia, the U.K., various other European countries and certain countries within the Middle East, Africa and Asia Pacific. Unless otherwise indicated, information in this report is presented in USD and comparisons are to comparable prior year periods. Our primary operating currencies, other than the USD, include the CAD, the GBP and our Central European operating currencies such as the EUR, CZK, RON and RSD. The accompanying unaudited condensed consolidated financial statements reflect all adjustments which are necessary for a fair statement of the financial position, results of operations and cash flows for the periods presented in accordance with U.S.â€"A GAAP. Such unaudited condensed consolidated financial statements have been prepared in accordance with the instructions to Formâ€"A 10-Q pursuant to the rules and regulations of the SEC. Certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S.â€"A GAAP have been condensed or omitted pursuant to such rules and regulations. These unaudited condensed consolidated financial statements should be read in conjunction with our Annual Report and have been prepared on a consistent basis with the accounting policies described in Note 1 of the Notes to the Audited Consolidated Financial Statements included in our Annual Report, except as noted in Note 2, "New Accounting Pronouncements". The results of operations for the three and nine months ended Septemberâ€"A 30, 2024 are not necessarily indicative of the results that may be achieved for the full year or any other future period. Anti-Dilutive SecuritiesAnti-dilutive securities from share-based awards excluded from the computation of diluted EPS were 1.5 million and 0.3 million for the three months ended Septemberâ€"A 30, 2024 and Septemberâ€"A 30, 2023, respectively, and 1.3 million and 0.6 million for the nine months ended Septemberâ€"A 30, 2024 and Septemberâ€"A 30, 2023, respectively. DividendsOn July 18, 2024, our Company's Board of Directors ("Board") declared a dividend of \$0.44 per share, paid on September 20, 2024 to shareholders of Class A and Class B common stock of record on August 30, 2024. Shareholders of exchangeable shares received the CAD equivalent of dividends declared on Class A and Class B common stock, equal to CAD 0.60 per share. During the nine months ended Septemberâ€"A 30, 2024, dividends declared to eligible shareholders were \$1.32 per share, with the CAD equivalent equal to CAD 1.78 per share. Share Repurchase ProgramDuring the third quarter of 2023, our Board approved a share repurchase program authorizing the repurchase of up to an aggregate of \$2.0 billion of our Company's Class B common stock, excluding brokerage commissions and excise taxes, with an expected program term of five years. This repurchase program replaces and supersedes any repurchase program previously approved by our Board. The following table presents the shares repurchased and aggregate cost, including brokerage commissions and excise taxes incurred, under the current and superseded share repurchase programs for the three and nine months ended Septemberâ€"A 30, 2024 and Septemberâ€"A 30, 2023.Three Months EndedNine Months EndedSeptember 30, 2024September 30, 2023September 30, 2024September 30, 2023Shares repurchased160,707A 505,000A 7,500,489A 980,000A Aggregate cost (in millions)\$62.7A \$34.5A \$437.2A \$61.2A 13Table of ContentsNon-cash ActivityNon-cash investing activities include movements in our guarantee of indebtedness of certain equity method investments. See Note 3, "Investments" for further discussion. We also had non-cash activities related to capital expenditures incurred but not yet paid of \$119.7 million and \$168.6 million during the nine months ended September 30, 2024 and Septemberâ€"A 30, 2023, respectively. In addition, we had non-cash activities related to certain issuances of share-based awards. Other than the activity mentioned above and the supplemental non-cash activity related to the recognition of leases further discussed in Note 6, "Leases" there was no other significant non-cash activity during the nine months ended September 30, 2024 and Septemberâ€"A 30, 2023, respectively.Allowance for Doubtful AccountsThe allowance for doubtful accounts for trade receivables was \$13.4 million and \$12.7 million as of Septemberâ€"A 30, 2024 and Decemberâ€"A 31, 2023, respectively. Supplier FinancingWe are the buyer under a supplier finance program with Citibank N.A. with \$172.8 million and \$147.5 million confirmed as valid and outstanding as of Septemberâ€"A 30, 2024 and Decemberâ€"A 31, 2023, respectively. We recognize these unpaid balances in accounts payable and other current liabilities on our unaudited condensed consolidated balance sheets.AcquisitionOn Augustâ€"A 7, 2023, we acquired a 75% equity interest in Blue Run Spirits, Inc., a U.S. based high end whiskey business, for a purchase price of \$77 million, which included cash paid of \$64 million. The acquisition is aligned with our strategy to expand beyond the beer aisle and enhance our presence in the spirits category. The acquisition was accounted for as a business combination, with \$88 million allocated to a definite-lived brand intangible asset to be amortized over a 15-year period and the remainder primarily allocated to other working capital balances and goodwill for the amount in excess of the net identifiable assets acquired. An NCI was recognized at fair value based on a Monte Carlo simulation model and is recorded as redeemable noncontrolling interest in the consolidated balance sheets based on the contractual terms of the agreement. Pro forma results of operations have not been presented as the impact is not material to our results of operation or financial position.Purchases of Annuity ContractsOn Septemberâ€"A 26, 2024, we purchased annuity contracts for two of our Canadian pension plans which transferred approximately \$344 million of pension plan liabilities, along with the associated administration of benefits, to an insurance company using the plan's respective pension plan assets. This transaction had no impact on the amount, timing or form of the retirement benefit payments to the affected retirees and beneficiaries. As a result of the transaction, we reduced the respective pension plan liabilities and assets and remeasured any remaining pension plan liabilities and assets using updated actuarial assumptions. We elected the practical expedient to perform the remeasurement as of the nearest calendar month-end date, which was September 30, 2024. A total settlement loss of \$34.0 million was recorded to other pension and postretirement benefit (costs), net in the unaudited condensed consolidated statements of operations during the third quarter of 2024. See the impacts of the pension plan remeasurement and settlement on AOCI in Note 11, "Accumulated Other Comprehensive Income (Loss)." 14Table of ContentsCobra Beer Partnership, Ltd. BuyoutOut of Period AdjustmentDuring the three months ended Septemberâ€"A 30, 2024, we identified certain errors in the historical accounting for NCI with redemption features outside of our control under the terms of our Cobra Beer Partnership, Ltd. ("Cobra U.K." or "CBPL") partnership agreement and within certain other immaterial investments. Since the inception of these partnerships dating back to as early as 2002, we had historically accounted for the NCI within permanent equity with no adjustments to redemption value. Rather, our partners' shares should have been presented as redeemable NCI through the date of exercise of the redemption feature, with adjustments to the redemption value being recorded each reporting period as necessary. Specific to CBPL, since the option redemption price was not at fair value, the historical adjustments should have been recorded to net (income) loss attributable to noncontrolling interests in the unaudited condensed consolidated statements of operations, based on our accounting policy to reflect the entire change in the redemption amount as a deemed dividend and earnings per share adjustment (resulting from the redemption feature) as part of the attribution of consolidated net income to the noncontrolling interest (as reported on the face of the income statement). Furthermore, in March 2024, our CBPL partner exercised its put option requiring us to acquire their 49.9% ownership interest. Since the exercise was irrevocable, the NCI became mandatorily redeemable at that time and should have been reclassified to accounts payable and other current liabilities. These errors resulted in a reclassification of \$65 million from noncontrolling interests, of which \$49 million was reclassified to accounts payable and other current liabilities for CBPL and \$16 million was reclassified to redeemable noncontrolling interests for the other immaterial investments in our unaudited condensed consolidated balance sheets. In addition, the errors resulted in a cumulative understatement of \$34.5 million to net income attributable to NCI and a corresponding cumulative overstatement to net income attributable to MCBC in our unaudited condensed consolidated statements of operations. The errors were corrected through an out of period adjustment as of and for the three months ended Septemberâ€"A 30, 2024. Management assessed the impact of the errors and deemed them to not be material to any prior periods or to forecasted results for 2024. In October 2024, we obtained a final redemption value that would be due to acquire the 49.9% NCI of the CBPL partnership. As a result, during the three months ended September 30, 2024, we recorded an adjustment of \$45.8 million to increase the mandatorily redeemable NCI liability to the final redemption value, with the adjustment recorded to interest expense. Subsequent EventsThe CBPL buyout was finalized on Octoberâ€"A 21, 2024, resulting in a cash payment of \$89 million which will be recorded as a cash outflow from financing activities in the consolidated statement of cash flows in the fourth quarter of 2024.2. New Accounting PronouncementsNew Accounting Pronouncements Not Yet AdoptedIn November 2024, the FASB issued ASU 2024-03, Income Statementâ€"A Reporting Comprehensive Incomeâ€"A Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses, aimed at enhancing transparency in income statement disclosures by requiring entities to disclose additional disaggregated information about significant expenses included in our results of operations. This guidance is effective for us starting with our annual report for the year ending December 31, 2027 and the subsequent interim periods, with prospective or retrospective application allowed and early adoption permitted. We are still assessing the impact of the ASU, including the timing and method of adoption, however, we expect the guidance to impact disclosures only and not to have a material effect on our financial position or results of operations. In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures intended to enhance transparency and decision usefulness of income tax disclosures. This guidance is effective for us starting with our annual report for the year ending December 31, 2025 and the guidance should be applied prospectively. We are permitted to early adopt and can choose to apply the guidance retrospectively. When adopted, we expect the guidance to have an impact on disclosures only and to not have a material effect on our financial position or results of operations. We are still considering if we will apply the standard prospectively or retrospectively. In November 2023, the FASB issued ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures intended to improve reportable segment disclosures and to enhance disclosures about significant reportable segment expenses. This guidance is effective for us starting with our annual report for the year ending December 31, 2024 and the subsequent interim periods and is required to be applied retrospectively to all prior periods presented. Because the amendments do not change the methodology for the identification of operating segments, the aggregation of those operating segments or the application of the quantitative thresholds to determine reportable segments, we do not expect the guidance to have a material effect on our financial position or results of operations.15Table of ContentsOther than the items noted above, there have been no new accounting pronouncements not yet effective or adopted in the current year that we believe have a material effect on our unaudited condensed consolidated financial statements.3. InvestmentsOur investments include both equity method and consolidated investments. Those entities identified as VIEs have been evaluated to determine whether we are the primary beneficiary. The VIEs included under "Consolidated VIEs" below are those for which we have concluded that we are the primary beneficiary and accordingly, we have consolidated these entities. We have not provided any financial support to any of our VIEs during the nine months ended Septemberâ€"A 30, 2024 that we were not previously contractually obligated to provide. Amounts due to and due from our equity method investments are recorded as affiliate accounts payable and affiliate accounts receivable which are presented within accounts payable and other current liabilities and trade receivables, net, respectively, on the unaudited condensed consolidated balance sheets.Authoritative guidance related to the consolidation of VIEs requires that we continually reassess whether we are the primary beneficiary of VIEs in which we have an interest. As such, the conclusion regarding the primary beneficiary status is subject to change and we continually evaluate circumstances that could require consolidation or deconsolidation. Our consolidated VIEs as of September 30, 2024 are Cobra U.K., Rocky Mountain Metal Container ("RMMC"), and Rocky Mountain Bottle Company ("RMBC"), as well as other immaterial entities. Our unconsolidated VIEs are Brewers Retail Inc. ("BRI"), Brewers Distributor Ltd. ("BDL") and The Yuengling Company LLC, as well as other immaterial investments. Under our CBPL U.K. partnership agreement, our partner exercised a put option which has resulted in our acquisition of the remaining 49.9% ownership interest. In October 2024, we obtained a final valuation of the redemption value that would be due to acquire the remaining 49.9%. The transaction was finalized on Octoberâ€"A 21, 2024, resulting in a cash payment of \$89 million. See further discussion of this transaction in Note 1, "Basis of Presentation and Summary of Significant Accounting Policies." Both BRI and BDL have outstanding third party debt which is guaranteed by their respective shareholders. As a result, we had a guarantee liability of \$32.0 million and \$35.4 million recorded as of Septemberâ€"A 30, 2024 and Decemberâ€"A 31, 2023, respectively, which is presented within accounts payable and other current liabilities on the unaudited condensed consolidated balance sheets and represents our proportionate share of the outstanding balance of these debt instruments. The offset to the guarantee liability was recorded as an adjustment to our respective equity method investment on the unaudited condensed consolidated balance sheets. The resulting change in our equity method investments during the year due to movements in the guarantee represents a non-cash investing activity.ZOA Energy, LLCDuring the third quarter of 2023, we increased our investment in ZOA Energy, LLC ("ZOA"), an energy drink company operating in the U.S. and Canada, bringing our ownership interest to 40%, on a fully diluted basis. The increase in ownership resulted in the transition of accounting for our investment from the fair value method under ASC 321 to equity method investment accounting under ASC 323 on a prospective basis and the cash outflow associated with the investment is reflected within other in the investing activities section of the unaudited condensed consolidated statement of cash flows. Subsequent to the investment, the carrying value of our recorded ownership investment exceeds our ratable portion of underlying equity in the net assets of ZOA, and this basis difference has been fully allocated to equity method goodwill. In October 2024, we increased our investment in ZOA for cash consideration of \$53 million, bringing our ownership interest to 51% subsequent to the closing of the transaction. The transaction will be recorded as a business combination, and ZOA will be included in our consolidated financial statements from the date of acquisition within the Americas reporting segment. The acquisition is aligned with our strategy to expand beyond beer. Based on the timing of the transaction, we are still in the preliminary stages of accounting for this transaction and expect to complete our preliminary allocation of the purchase consideration to the assets acquired and liabilities assumed as well as other consolidation adjustments during the fourth quarter of 2024.16Table of ContentsConsolidated VIEsThe following summarizes the assets and liabilities of our consolidated VIEs (including noncontrolling interests and excluding goodwill): A As of September 30, 2024December 31, 2023A Total AssetsTotal LiabilitiesTotal AssetsTotal LiabilitiesA (In millions)RMMC/RMBC\$209.3A \$24.0A \$261.6A \$24.7A \$3.7A \$3.5A \$2.8A \$3.3A As of September 30, 2024, for RMMC/RMBC, \$72.5 million and \$105.0 million were recorded in inventories, net and property, plant and equipment, net, respectively on the unaudited condensed consolidated balance sheets. As of Decemberâ€"A 31, 2023, for RMMC/RMBC, \$108.2 million and \$120.7 million were recorded in inventories, net and property, plant and equipment, net, respectively on the unaudited condensed consolidated balance sheets.4. InventoriesA As of September 30, 2024December 31, 2023(In millions)Finished goods\$299.7A \$245.7A Work in process99.0A 97.4A Raw

materials279.8Â\$ 275.1Â Packaging materials154.8Â\$ 184.1Â Inventories, net\$833.3Â\$ 802.3Â\$ 5. Goodwill and Intangible Assets GoodwillThe changes in the carrying value of goodwill is presented in the table below by segment.AmericasEMEA&APACConsolidated(1)(In millions)Balance as of December 31, 2023\$5,325.3Â\$Â\$ 5,325.3Â\$ Divestiture(2) (6.1)Â\$ (6.1)Foreign currency translation, net(1.6)Â\$ (1.6)Balance as of September 30, 2024\$5,317.6Â\$Â\$ 5,317.6Â\$ (1)Accumulated impairment losses for the Americas segment was \$1,513.3 million as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023. The EMEA&APAC goodwill balance was fully impaired during the year ended December 31, 2020 with an accumulated impairment loss of \$1,484.3 million.(2)During the three months ended SeptemberÂ 30, 2024, we divested of certain of our U.S. craft businesses and allocated a portion of goodwill to the disposal group based on the relative fair values of the disposal group and the reporting unit. As of the date of our annual impairment test performed as of October 1, 2023, the fair value of the Americas reporting unit goodwill balance was in excess of its carrying value by slightly less than 15%, and as such, the reporting unit continues to be at heightened risk of future impairment in the event of significant unfavorable changes in assumptions. We continue to focus on growing our core power brands net sales, aggressively premiumizing our portfolio and scaling and expanding beyond beer. While progress has been made on these strategies over recent years, including the strengthening of our core power brands, the growth targets included in managementâ™s forecasted future cash flows are inherently at risk given that the strategies are still in progress. Additionally, the fair value determinations are sensitive to changes in the beer industry environment, broader macroeconomic conditions and market multiples or discount rates that could negatively impact future analyses, including the impacts of cost inflation, increases to interest rates and other external industry factors impacting our business.17Table of ContentsWe determined that there was no triggering event that occurred during the nine months ended SeptemberÂ 30, 2024 that would indicate the carrying value of our Americas reporting unit was greater than its fair value. Our goodwill annual impairment analysis as of October 1, 2024 is currently in progress, and we have not yet finalized our results. For all of the reasons described in the preceding paragraph, our goodwill balance continues to be at risk of future impairment.Intangible Assets, Other than GoodwillThe following table presents details of our intangible assets, other than goodwill, as of SeptemberÂ 30, 2024.Useful lifeGrossAccumulatedamortizationNetÂ\$ (Years)(In millions)Intangible assets subject to amortizationÂ\$ A A Brands10 - 50\$4,918.0Â\$ 1,716.6\$2014.4 License agreements and distribution rightsÂ\$ A 10 - 20206.3A (123.1)83.2A OtherÂ\$ A 5 - 4084.8Â\$ (27.5)57.3 Intangible assets not subject to amortizationÂ\$ A A BrandsÂ\$ Indefinite8,010.5Â\$Â\$ 8,010.5Â\$ Distribution networksÂ\$ Indefinite748.0Â\$Â\$ 748.0Â\$ OtherÂ\$ Indefinite307.6Â\$Â\$ 307.6Â\$ TotalÂ\$ 14,275.2Â\$ (1,867.2)\$12,408.0Â\$ The following table presents details of our intangible assets, other than goodwill, as of DecemberÂ 31, 2023.Useful lifeGrossAccumulatedamortizationNetÂ\$ (Years)(In millions)Intangible assets subject to amortizationÂ\$ A A Brands10 - 50\$5,029.2Â\$ (1,634.4)\$3,394.8Â\$ License agreements and distribution rightsÂ\$ A 10 - 20204.9Â\$ (117.6)87.3Â\$ Other5Â\$ A - A 4084.8Â\$ (25.8)59.0Â\$ Intangible assets not subject to amortizationÂ\$ A A BrandsIndefinite8,002.0Â\$Â\$ 8,002.0Â\$ Distribution networksÂ\$ Indefinite763.9Â\$Â\$ 763.9Â\$ OtherÂ\$ Indefinite307.6Â\$Â\$ 307.6Â\$ TotalÂ\$ 14,392.4Â\$ (1,777.8)\$12,614.6Â\$ The changes in the gross carrying amounts of intangible assets from DecemberÂ 31, 2023 to SeptemberÂ 30, 2024 were primarily driven by the disposal of brands related to certain of our U.S. craft businesses, along with the impact of foreign exchange rates, as a significant amount of intangible assets, other than goodwill, are denominated in foreign currencies.Based on foreign exchange rates as of SeptemberÂ 30, 2024, the estimated future amortization expense of intangible assets was as follows.Fiscal yearAmount(In millions)2024 - remaining\$50.8Â\$ 2025\$203.1Â\$ 2026\$186.2Â\$ 2027\$127.2Â\$ 2028\$125.7Â\$ 18Table of ContentsAmortization expense of intangible assets was \$50.7 million and \$52.4 million for the three months ended September 30, 2024 and SeptemberÂ 30, 2023, respectively, and \$155.3 million and \$154.9 million for the nine months ended SeptemberÂ 30, 2024 and SeptemberÂ 30, 2023, respectively. This expense was presented within MG&A expenses in our unaudited condensed consolidated statements of operations.As of the date of our annual impairment test of indefinite-lived intangible assets, performed as of October 1, 2023, the carrying value of the Staropramen family of brands in EMEA&APAC was determined to be in excess of its fair value such that an impairment loss was recorded during the three months ended December 31, 2023. As this was a partial impairment, the intangible asset is considered to be at a heightened risk of future impairment in the event of significant unfavorable changes in assumptions, including forecasted future cash flows based on execution of strategic initiatives for expansion and distribution of the brand, as well as discount rates and other macroeconomic factors. Our indefinite-lived intangible asset annual impairment analysis as of October 1, 2024 is currently in progress, and we have not yet finalized our results.The fair value of the Coors brands in the Americas, the Miller brands in the U.S. and the Carling brands in EMEA&APAC all exceeded their respective carrying values by over 15% as of the October 1, 2023 annual testing date.No triggering events were identified during the nine months ended SeptemberÂ 30, 2024 that would indicate the carrying values of our indefinite-lived or definite-lived intangible assets were greater than their fair values. Fair Value AssumptionsFair value determinations require considerable judgment and are sensitive to changes in underlying assumptions and factors. The key assumptions used to derive the estimated fair values of our reporting units and indefinite-lived intangible assets are discussed in PartÂ II.â€"Item 8. Financial Statements, Note 6, "Goodwill and Intangible Assets" in our Annual Report, and represent Level 3 measurements. 6. LeasesSupplemental balance sheet information related to leases as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023 was as follows:As of September 30, 2024December 31, 2023Balance Sheet Classification(In millions)Operating LeasesOperating lease right-of-use assetsOther assets\$197.7Â\$ 200.7A Current operating lease liabilitiesAccounts payable and other current liabilities\$48.2Â\$ 46.9A Non-current operating lease liabilitiesOther liabilities164.5Â\$ 163.9Â\$ Total operating lease liabilities\$212.7Â\$ 210.8Â\$ Finance LeasesFinance lease right-of-use assetsProperty, plant and equipment, net\$62.7Â\$ 46.4Â\$ Current finance lease liabilitiesCurrent portion of long-term debt and short-term borrowings\$7.8Â\$ 5.2Â\$ Non-current finance lease liabilitiesLong-term debt\$1.1Â\$ 48.5Â\$ Total finance lease liabilities\$68.9Â\$ 53.7Â\$ 19Table of ContentsSupplemental cash flow information related to leases for the nine months ended SeptemberÂ 30, 2024 and SeptemberÂ 30, 2023 was as follows:Nine Months EndedSeptember 30, 2024September 30, 2023(In millions)Cash paid for amounts included in the measurements of lease liabilitiesOperating cash flows from operating leases\$40.7Â\$ 43.2Â\$ Operating cash flows from finance leases\$2.8Â\$ 2.8Â\$ Financing cash flows from finance leases\$4.5Â\$ 3.7Â\$ Supplemental non-cash information on right-of-use assets obtained in exchange for new lease liabilitiesOperating leases\$40.1Â\$ 104.1Â\$ Finance leases\$17.9Â\$ 0.8Â\$ Executed leases that have not yet commenced as of September 30, 2024 are not material and are expected to commence by the end of the first quarter of 2025.7. DebtDebt ObligationsAs of September 30, 2024December 31, 2023 (In millions)Long-term debtEUR 800 million 1.25% senior notes due July 2024(1)Â\$Â\$ 883.1Â\$ CAD 500 million 3.44% senior notes due July 2026369.7Â\$ 377.6Â\$ \$2.0 billion 3.0% senior notes due July 20262,000.0Â\$ 2,000.0Â\$ EUR 800 million 3.8% senior notes due June 2032(2)890.8Â\$Â\$ 1.1 billion 5.0% senior notes due May 20421,100.0Â\$ 1,100.0Â\$ 1.8 billion 4.2% senior notes due July 20461,800.0Â\$ 1,800.0Â\$ Finance leases\$68.9Â\$ 53.7Â\$ Other23.5Â\$ 23.5Â\$ Less: unamortized debt discounts and debt issuance costs(39.6)(35.5)Total long-term debt (including current portion)6,213.3Â\$ 6,202.4Â\$ Less: current portion of long-term debt\$10.3(890.3)Total long-term debt\$6,203.0Â\$ 5,312.1Â\$ Short-term borrowings(3)\$27.4Â\$ 21.5Â\$ Current portion of long-term debt\$10.3Â\$ 890.3Â\$ Current portion of long-term debt and short-term borrowings\$37.7Â\$ 911.8Â\$ (1)We repaid our EUR 800Â\$ million 1.25% senior notes upon maturity on JulyÂ 15, 2024 using the cash proceeds from our EUR 800Â\$ million 3.8% senior notes issued on MayÂ 29, 2024 and cash on hand.(2)On MayÂ 29, 2024, MCBC issued EUR 800Â\$ million 3.8% senior notes with a maturity of JuneÂ 15, 2032 ("EUR 2032 Senior Notes"). The issuance resulted in total proceeds of \$863.7 million, net of underwriting fees and discounts. Total debt discounts and debt issuance costs capitalized in connection with these senior notes, including underwriting fees, were approximately \$7.1 million, and are being amortized over the term of the EUR 2032 Senior Notes. The EUR 2032 Senior Notes began accruing interest upon issuance, with interest payments due annually. Additionally, upon issuance we designated the EUR 2032 Senior Notes as a hedge of our investment in a EUR functional currency subsidiary. See Note 8, "Derivative Instruments and Hedging Activities" for further details.(3)Our short-term borrowings include bank overdrafts, borrowings on our overdraft facilities and other items.20Table of ContentsAs of SeptemberÂ 30, 2024, we had \$22.4 million in bank overdrafts and \$126.2 million in bank cash related to our cross-border, cross-currency cash pool for a net positive position of \$103.8 million. As of DecemberÂ 31, 2023, we had \$16.5 million in bank overdrafts and \$75.5 million in bank cash related to our cross-border, cross-currency cash pool for a net positive position of \$59.0 million. In addition, we have CAD, GBP and USD overdraft facilities under which we had no outstanding borrowings as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023. See further detail within PartÂ II.â€"Item 8. Financial Statements, Note 13, "Commitments and Contingencies" in our Annual Report for further discussion related to letters of credit. Debt Fair Value MeasurementsWe utilize market approaches to estimate the fair value of certain outstanding borrowings by discounting anticipated future cash flows derived from the contractual terms of the obligations using observable market interest and foreign exchange rates. As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, the fair value of our outstanding long-term debt (including the current portion of long-term debt) was approximately \$6.0 billion and \$5.9 billion, respectively. All senior notes are valued based on significant observable inputs and classified as Level 2 in the fair value hierarchy. The carrying values of all other outstanding long-term borrowings and our short-term borrowings approximate their fair values and are also classified as Level 2 in the fair value hierarchy.Revolving Credit Facility and Commercial PaperOn JuneÂ 3, 2024, we amended our existing \$2.0 billion multi-currency revolving credit facility to, among other things, extend the maturity date from JuneÂ 26, 2028 to JuneÂ 26, 2029. The amendment did not change the borrowing capacity of the revolving credit facility, which allows us to issue a maximum aggregate amount of \$2.0 billion in commercial paper or other borrowings at any time at variable interest rates. Similarly, the \$150.0 million sub-facility available for the issuance of letters of credit remains unchanged. We use this facility from time to time to leverage cash needs to fund the repayment of debt upon maturity and for working capital or general purposes. We had no borrowings drawn on the amended and restated multi-currency revolving credit facility and no commercial paper borrowings as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023.Debt CovenantsUnder the terms of each of our debt facilities, we must comply with certain restrictions. These include customary events of default and specified representations, warranties and covenants, as well as covenants that restrict our ability to incur certain additional priority indebtedness (certain thresholds of secured consolidated net tangible assets), certain leverage threshold percentages, create or permit liens on assets, and restrictions on mergers, acquisitions and certain types of sale lease-back transactions. Under the amended and restated \$2.0 billion multi-currency revolving credit facility, we are required to maintain a maximum leverage ratio, calculated as net debt to EBITDA (as defined in the amended and restated multi-currency revolving credit facility agreement) of 4.00x, measured as of the last day of each fiscal quarter through maturity of the credit facility. As of SeptemberÂ 30, 2024, we were in compliance with all of these restrictions and covenants, have met such financial ratios and have met all debt payment obligations. All of our outstanding senior notes as of SeptemberÂ 30, 2024 rank pari-passu. 8. Derivative Instruments and Hedging Activities Our risk management and derivative accounting policies are presented within PartÂ II.â€"Item 8. Financial Statements, Note 1, "Basis of Presentation and Summary of Significant Accounting Policies" and Note 10, "Derivative Instruments and Hedging Activities" in our Annual Report and did not significantly change during the nine months ended September 30, 2024. As noted in PartÂ II.â€"Item 8. Financial Statements, Note 10, "Derivative Instruments and Hedging Activities" in our Annual Report, due to the nature of our counterparty agreements, and the fact that we are not subject to master netting arrangements, we are not able to net positions with the same counterparty and, therefore, present our derivative positions on a gross basis in our unaudited condensed consolidated balance sheets. Except as noted below, our significant derivative positions have not changed considerably since DecemberÂ 31, 2023.Net Investment HedgesOn MayÂ 29, 2024, concurrent with the issuance of the EUR 2032 Senior Notes, we designated the principal of the senior notes as a non-derivative net investment hedge of our investment in a EUR functional currency subsidiary in order to hedge a portion of the related foreign currency translational impacts. Accordingly, we will record the changes in the carrying value of the EUR 2032 Senior Notes due to fluctuations in the spot rate to AOCI. See Note 7, "Debt" for further discussion of the EUR 2032 Senior Notes. 21Table of ContentsAdditionally, on MayÂ 29, 2024, we de-designated the principal of the EUR 800Â\$ million 1.25% senior notes and as a result, the associated net investment hedge was discontinued. The accumulated gains and losses associated with the settled net investment hedge will remain in AOCI until a liquidation or deconsolidation event at which point the accumulated gains and losses will be reclassified into earnings.Foreign Currency Forwards In the second quarter of 2023, we entered into approximately CAD 260Â\$ million (approximately 195Â\$ million USD) of foreign exchange forward contracts to manage our exposure to foreign currency fluctuations related to the repayment of our CAD 500Â\$ million 2.84% senior notes that matured on JulyÂ 15, 2023. These contracts were not designated in hedge accounting relationships and, as such, changes in the fair value were recorded in other non-operating income (expense), net in the unaudited condensed consolidated statements of operations. These contracts settled on JulyÂ 12, 2023 for an immaterial amount in advance of the senior notes being repaid.Derivative Fair Value MeasurementsWe utilize market approaches to estimate the fair value of our derivative instruments by discounting anticipated future cash flows derived from the derivative's contractual terms and observable market interest, foreign exchange and commodity rates. The fair values of our derivatives also include credit risk adjustments to account for our counterparties' credit risk, as well as our own non-performance risk, as appropriate. The table below summarizes our derivative assets (liabilities) that were measured at fair value as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023. The fair value for all derivative contracts as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023 were valued using significant other observable inputs, which are Level 2 inputs.Â\$ As of September 30, 2024December 31, 2023Â\$ (In millions)Forward starting interest rate swaps\$39.2Â\$ 41.6Â\$ Foreign currency forwardsÂ\$ (1.4)Commodity swaps and options(2.6)(30.4)Total\$36.6Â\$ 9.8Â\$ As of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, we had no significant transfers between Level 1 and Level 2. New derivative contracts transacted during the nine months ended SeptemberÂ 30, 2024 were all included in Level 2. 22Table of ContentsResults of Period Derivative ActivityThe tables below include the results of our derivative activity on our unaudited condensed consolidated balance sheets as of SeptemberÂ 30, 2024 and DecemberÂ 31, 2023, and our unaudited condensed consolidated statements of operations for the three and nine months ended SeptemberÂ 30, 2024 and SeptemberÂ 30, 2023.Fair Value of Derivative Instruments on the Unaudited Condensed Consolidated Balance Sheets (in millions):Â\$ As of September 30, 2024Â\$ Derivative AssetsDerivative LiabilitiesÂ\$ Notional amountBalance sheet locationFair valueBalance sheet locationFair valueDerivatives designated as hedging instrumentsForward starting interest rate swaps\$1,000.0Â\$ Other non-current assets\$39.2Â\$ Other liabilitiesÂ\$ (1.4)Foreign currency forwards\$234.0Â\$ Other current assets\$0.9Â\$ Accounts payable and other current liabilities(0.4)Â\$ Other non-current assets\$0.1Â\$ Other liabilities(0.6)Total derivatives designated as hedging instruments\$40.2Â\$ (1.0)Derivatives not designated as hedging instrumentsCommodity swaps(1)\$459.7Â\$ Other current assets\$14.9Â\$ Accounts payable and other current liabilities\$(18.7)Â\$ Other non-current assets\$4.1Â\$ Other liabilities(2.9)Total derivatives not designated as hedging instruments\$19.0Â\$ (21.6)Â\$ As of December 31, 2023Â\$ Derivative AssetsDerivative LiabilitiesÂ\$ Notional amountBalance sheet locationFair valueBalance sheet locationFair valueDerivatives designated as hedging instrumentsForward starting interest rate swaps\$1,000.0Â\$ Other non-current assets\$41.6Â\$ Other liabilitiesÂ\$ (1.4)Foreign currency forwards\$219.4Â\$ Other current assets\$1.1Â\$ Accounts payable and other current liabilities(1.2)Â\$ Other non-current assetsÂ\$ (1.3)Total derivatives designated as hedging instruments\$42.7Â\$ (2.5)Derivatives not designated as hedging instrumentsCommodity swaps(1)\$653.5Â\$ Other current assets\$11.1Â\$ Accounts payable and other current liabilities\$(42.0)Â\$ Other non-current assets\$6.6Â\$ Other

service cost component of net periodic pension and OPEB cost is reported within each operating segment and all other components remain in Unallocated. Summarized Financial Information No single customer accounted for more than 10% of our consolidated net sales for the three and nine months ended September 30, 2024 and September 30, 2023. Consolidated net sales represent sales to third-party external customers less excise taxes. Inter-segment transactions impacting net sales and income (loss) before income taxes eliminate upon consolidation and are primarily related to the Americas segment royalties received from, and sales to the EMEA&APAC segment. 29 Table of Contents The following tables present net sales and income (loss) before income taxes by segment: Three Months Ended September 30, 2024 September 30, 2023 September 30, 2024 September 30, 2023 (In millions) Americas \$2,345.0 \$2,633.4 \$7,066.3 \$7,194.1 A EMEA&APAC 704.4 670.4 1,842.4 1,729.5 A Inter-segment net sales eliminations (6.7) (5.4) (17.3) (12.3) Consolidated net sales \$3,042.7 \$3,298.4 \$8,891.4 \$8,911.3 A Three Months Ended September 30, 2024 September 30, 2023 September 30, 2024 September 30, 2023 (In millions) Americas \$353.8 \$483.5 \$1,161.5 \$1,204.2 A EMEA&APAC 51.6 67.5 121.8 106.3 A Unallocated (74.0) (7.0) (126.6) (223.5) Consolidated income (loss) before income taxes \$331.4 \$544.0 \$1,156.7 \$1,087.0 A The following table presents total assets by segment: As of September 30, 2024 December 31, 2023 (In millions) Americas \$22,815.1 \$22,753.8 A EMEA&APAC 3,820.2 3,621.3 A Consolidated total assets \$26,635.3 \$26,375.1 A 30 Table of Contents ITEM 2. A A MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS Overview For more than two centuries, we have brewed beverages that unite people to celebrate all life's moments. From our core power brands Coors Light, Miller Lite, Coors Banquet, Molson Canadian, Carling and OÅ½ejko to our above premium brands including Madri Excepcional, Staropramen, Blue Moon Belgian White and Leinenkugel's Summer Shandy, to our economy and value brands like Miller High Life and Keystone Light, we produce many beloved and iconic beers. While our Company's history is rooted in beer, we offer a modern portfolio that expands beyond the beer aisle as well, including flavored beverages like Vizzy Hard Seltzer, spirits like Five Trail whiskey and non-alcoholic beverages. As a business, our ambition is to be the first choice for our people, our consumers and our customers, and our success depends on our ability to make our products available to meet a wide range of consumer segments and occasions. Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") in this Quarterly Report on Form 10-Q is provided as a supplement to, and should be read in conjunction with, our audited consolidated financial statements, the accompanying notes and the MD&A included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2023 ("Annual Report"), as well as our unaudited condensed consolidated financial statements and the accompanying notes included in this report. Due to the seasonality of our operating results, quarterly financial results are not necessarily indicative of the results that may be achieved for the full year or any other future period. Unless otherwise noted in this report, any description of "we," "us" or "our" includes Molson Coors Beverage Company ("MCBC" or the "Company"), principally a holding company, and its operating and non-operating subsidiaries included within our reporting segments. Our reporting segments include Americas and EMEA&APAC. Our Americas segment operates in the U.S., Canada and various countries in the Caribbean, Latin and South America and our EMEA&APAC segment operates in Bulgaria, Croatia, Czech Republic, Hungary, Montenegro, the Republic of Ireland, Romania, Serbia, the U.K., various other European countries, and certain countries within the Middle East, Africa and Asia Pacific. Unless otherwise indicated, information in this report is presented in USD and comparisons are to comparable prior year periods. Our primary operating currencies, other than the USD, include the CAD, the GBP, and our Central European operating currencies such as the EUR, CZK, RON and RSD. Items Affecting the Consolidated Results of Operations Purchases of Annuity Contracts During the three months ended September 30, 2024, we purchased annuity contracts for two of our Canadian pension plans. As a result, on September 30, 2024, we remeasured both pension plans and recorded the offset to AOCI in addition to recording a total settlement loss of \$34.0 million. See Part I. a" Item 1. Financial Statements, Note 1, "Basis of Presentation and Summary of Significant Accounting Policies" and Part I. a" Item 1. Financial Statements, Note 11, "Accumulated Other Comprehensive Income (Loss)" for further information. Cobra Beer Partnership, Ltd. Buyout During the three months ended September 30, 2024, we adjusted our NCI by \$34.5 million to our best estimate of the redemption value that existed at the time of the put option exercise in March 2024 by increasing our net income attributable to noncontrolling interests and decreasing our net income attributable to MCBC. In addition, the final determination of the redemption value was received in October 2024, and we recorded an adjustment of \$45.8 million to interest expense in the EMEA&APAC segment with the offset to the mandatorily redeemable NCI that was recorded to accounts payable and other current liabilities in the unaudited condensed consolidated balance sheets. See further discussion of this transaction in Part I. a" Item 1. Financial Statements, Note 1, "Basis of Presentation and Summary of Significant Accounting Policies". Items Affecting the Americas Segment Results of Operations Wind Down or Sale of Certain U.S. Craft Businesses During the three months ended September 30, 2024, we made the decision to wind down or sell certain of our U.S. craft businesses and related facilities and recorded employee-related and asset abandonment charges, including accelerated depreciation in excess of normal depreciation. We recognized a loss of \$41.1 million related to the disposal of the sold businesses. We expect to continue to incur incremental restructuring charges during the fourth quarter of 2024 and the first quarter of 2025 through completion of wind down and closure of certain remaining U.S. craft facilities. Remaining charges are estimated to total approximately \$95 million to \$115 million, consisting primarily of accelerated depreciation charges. See Part I. a" Item 1. Financial Statements, Note 12, "Other Operating Income (Expense), net" for further information. 31 Table of Contents Truss Sale During the three months ended September 30, 2023, we sold our controlling interest in Truss and recognized a loss of \$11.1 million. See Part I. a" Item 1. Financial Statements, Note 12, "Other Operating Income (Expense), net" for further information. Consolidated Results of Operations The following table highlights summarized components of our unaudited condensed consolidated statements of operations for the three and nine months ended September 30, 2024 and September 30, 2023. See Part I. a" Item 1. Financial Statements for additional details of our U.S. GAAP results. Three Months Ended September 30, 2024 September 30, 2023 % change (In millions, except percentages and per share data) Net sales \$3,042.7 \$3,298.4 (7.8)% \$8,891.4 \$8,911.3 (0.2)% Cost of goods sold (1,840.2) (1,952.2) (5.7)% (5,395.5) (5,575.5) (3.2)% Gross profit 1,202.5 1,346.2 (10.7)% 3,495.9 3,335.8 (4.8)% Marketing, general and administrative expenses (684.7) (746.8) (8.3)% (2,067.8) (2,096.7) (1.4)% Other operating income (expense), net (65.8) (12.7) 418.1 A (59.4) (13.0) 356.9 A Equity income (loss) (0.8) 5.5 A N/M (3.6) 12.8 A N/M Operating income (loss) 451.2 A 592.2 A (23.8)% 1,365.1 A 1,238.9 A 10.2 A % Total non-operating income (expense), net (119.8) (48.2) 148.5 A (208.4) (151.9) 37.2 A % Income (loss) before income taxes 331.4 A 544.0 A (39.1)% 1,156.7 A 1,087.0 A 6.4 A % Income tax benefit (expense) (102.6) (112.4) (8.7)% (292.7) (236.1) 24.0 A % Net income (loss) 228.8 A 431.6 A (47.0)% 864.0 A 850.9 A 1.5 A % Net (income) loss attributable to noncontrolling interests (29.0) (0.9) N/M (29.4) (5.3) N/M Net income (loss) attributable to MCBC \$199.8 A \$430.7 A (53.6)% \$834.6 A \$845.6 A (1.3)% Net income (loss) attributable to MCBC per diluted share \$0.96 A \$1.98 A (51.5)% \$3.96 A \$3.89 A 1.8 A % Financial volume in hectoliters 20,629 A 23,532 A (12.3)% 61,033 A 63,923 A (4.5)% N/M = Not meaningful Foreign currency impacts on results During the three months ended September 30, 2024, foreign currency movements had the following impacts on our USD consolidated results: a" Net sales - Favorable impact of \$1.2 million (favorable impact for EMEA&APAC of \$8.6 million, partially offset by the unfavorable impact for Americas of \$7.4 million). a" Cost of goods sold - Unfavorable impact of \$1.1 million (unfavorable impact for EMEA&APAC of \$5.7 million, partially offset by the favorable impact for Americas and Unallocated of \$4.3 million and \$0.3 million, respectively). a" MG&A - Unfavorable impact of \$0.4 million (unfavorable impact for EMEA&APAC of \$1.9 million, partially offset by the favorable impact for Americas of \$1.5 million). a" Income (loss) before income taxes - Unfavorable impact of \$0.1 million (unfavorable impact for Americas of \$1.5 million, partially offset by the favorable impact of EMEA&APAC and Unallocated of \$1.0 million and \$0.4 million, respectively). 32 Table of Contents The impacts of foreign currency movements on our consolidated USD results described above for the three months ended September 30, 2024 were primarily due to the weakening of the USD compared to the GBP, partially offset by the strengthening of the USD compared to the CAD. During the nine months ended September 30, 2024, foreign currency movements had the following impacts on our USD consolidated results: a" Net sales - Favorable impact of \$1.6 million (favorable impact for EMEA&APAC of \$15.1 million, partially offset by the unfavorable impact for Americas of \$13.5 million). a" Cost of goods sold - Unfavorable impact of \$1.7 million (unfavorable impact for EMEA&APAC of \$10.4 million, partially offset by the favorable impact for Americas and Unallocated of \$8.3 million and \$0.4 million, respectively). a" MG&A - Unfavorable impact of \$0.7 million (unfavorable impact for EMEA&APAC of \$3.8 million, partially offset by the favorable impact for Americas of \$3.1 million). a" Income (loss) before income taxes - Unfavorable impact of \$5.1 million (unfavorable impact for Americas and EMEA&APAC of \$3.9 million and \$2.8 million, respectively, partially offset by the favorable impact for Unallocated of \$1.6 million). The impacts of foreign currency movements on our consolidated USD results described above for the nine months ended September 30, 2024 were primarily due to the weakening of the USD compared to the GBP, partially offset by the strengthening of the USD compared to the CAD and CZK. Included in these amounts are both translational and transactional impacts of changes in foreign exchange rates. We calculate the impact of foreign exchange by translating our current period local currency results at the average exchange rates used to translate the financial statements in the comparable prior year period during the respective period throughout the year and comparing that amount with the reported amount for the period. The impact of transactional foreign currency gains and losses, including the impact of undesignated foreign currency forwards, is recorded within other non-operating income (expense), net in our unaudited condensed consolidated statements of operations. Volume Financial volume represents owned or actively managed brands sold to unrelated external customers within our geographic markets (net of returns and allowances), as well as contract brewing, wholesale/factored non-owned volume and company-owned distribution volume. This metric is presented on an STW basis to reflect the sales from our operations to our direct customers, generally distributors. We believe this metric is important and useful for investors and management because it gives an indication of the amount of beer and adjacent products that we have produced and shipped to customers. This metric excludes royalty volume, which consists of our brands produced and sold under various license and contract brewing agreements. Factored volume in our EMEA&APAC segment is the distribution of beer, wine, spirits and other products owned and produced by other companies to the on-premise channel, which is a common arrangement in the U.K. Net Sales The following table highlights the drivers of the change in net sales for the three months ended September 30, 2024 compared to September 30, 2023 (in percentages): Financial Volume Price and Sales Mix Currency Total Consolidated net sales (12.3)% 4.5 A % a" A (7.8)% Net sales decreased 7.8% for the three months ended September 30, 2024, compared to prior year, driven by lower financial volumes, partially offset by favorable price and sales mix. Financial volumes decreased 12.3% for the three months ended September 30, 2024, compared to prior year, primarily due to lower shipments, including lower contract brewing volumes in the Americas. Price and sales mix favorably impacted net sales for the three months ended September 30, 2024 by 4.5%, primarily due to increased net pricing as well as favorable sales mix for both segments, including as a result of lower contract brewing volumes in the U.S. 33 Table of Contents The following table highlights the drivers of the change in net sales for the nine months ended September 30, 2024 compared to September 30, 2023 (in percentages): Financial Volume Price and Sales Mix Currency Total Consolidated net sales (4.5)% 4.3 A % a" A (0.2)% Net sales decreased 0.2% for the nine months ended September 30, 2024, compared to prior year, driven by lower financial volumes, partially offset by favorable price and sales mix. Financial volumes decreased 4.5% for the nine months ended September 30, 2024, compared to prior year, primarily due to lower shipments, including lower contract brewing volumes in the Americas. Price and sales mix favorably impacted net sales for the nine months ended September 30, 2024 by 4.3%, primarily due to increased net pricing as well as favorable sales mix for both segments, including as a result of lower contract brewing volumes in the U.S. A discussion of currency impacts on net sales is included in the "Foreign currency impacts on results" section above. Cost of goods sold We utilize cost of goods sold per hectoliter, as well as the year over year changes in this metric, as a key metric for analyzing our results. This metric is calculated as cost of goods sold per our unaudited condensed consolidated statements of operations divided by financial volume for the respective period. We believe this metric is important and useful for investors and management because it provides an indication of the trends of sales mix and other cost impacts on our cost of goods sold. Cost of goods sold decreased 5.7% for the three months ended September 30, 2024, compared to prior year, primarily due to lower financial volumes, partially offset by higher cost of goods sold per hectoliter. Cost of goods sold per hectoliter increased 7.5% for the three months ended September 30, 2024, compared to prior year, primarily due to cost inflation related to materials and manufacturing expenses, unfavorable mix driven by lower contract brewing volumes in the Americas segment and volume deleverage, partially offset by favorable changes in our unrealized commodity mark-to-market derivative positions of \$109.7 million and cost savings initiatives. A discussion of currency impacts on cost of goods sold is included in the "Foreign currency impacts on results" section above. Marketing, general and administrative expenses MG&A expenses decreased 8.3% for the three months ended September 30, 2024 compared to prior year, primarily due to lower marketing investment resulting from cycling higher spend levels in the prior year and lower incentive compensation expense. MG&A expenses decreased 1.4% for the nine months ended September 30, 2024 compared to prior year, primarily due to lower incentive compensation expense, partially offset by increased marketing investment to support our brands and innovations. A discussion of currency impacts on MG&A expenses is included in the "Foreign currency impacts on results" section above. Other operating income (expense), net During the three months ended September 30, 2024, we made the decision to wind down or sell certain of our U.S. craft businesses and related facilities and recorded employee-related and asset abandonment charges, including accelerated depreciation in excess of normal depreciation. We recognized a loss of \$41.1 million related to the disposal of the sold businesses. See Part I. a" Item 1. Financial Statements, Note 12, "Other Operating Income (Expense), net" for detail of our other operating income (expense), net. 34 Table of Contents Total non-operating income (expense), net Total non-operating expense, net increased 148.5% for the three months ended September 30, 2024, compared to prior year, primarily due to higher interest expense driven by a \$45.8 million adjustment to increase our mandatorily redeemable NCI liability to the final redemption value related to the CBPL buyout and a settlement loss of \$34.0 million recorded as a result of Canadian pension plan annuity purchases. Total non-operating expense, net increased 37.2% for the nine months ended September 30, 2024, compared to prior year, primarily due to higher interest expense driven by a \$45.8 million adjustment to increase our mandatorily redeemable NCI liability to the final redemption value related to the CBPL buyout and a settlement loss of \$34.0 million recorded as a result of Canadian pension plan annuity purchases in the third quarter of 2024, partially offset by higher interest income from higher cash balances and higher pension and OPEB non-service benefit. Income tax benefit (expense) Three Months Ended September 30, 2024 September 30, 2023 September 30, 2024 September 30, 2023 Effective tax rate 31 A % 21 A % 25 A % 22 A % The higher effective tax rate for the three and nine months ended September 30, 2024, compared to the prior year, was partly due to the impact of a valuation allowance that was recorded on deferred tax assets in the third quarter of 2024 related to the divestment of certain of our U.S. craft

businesses. The divestment resulted in the realization of a capital loss for U.S. tax purposes. We believe it is more likely than not that the deferred tax asset generated by the capital loss will not be recognized, and as a result, a \$16.4 million valuation allowance was recorded for the year to date period. The higher effective tax rate was also due to the \$45.8 million increase in the mandatorily redeemable NCI liability of CBPL to the final redemption value, which was recorded to interest expense in the third quarter of 2024 and is non-deductible for tax purposes. Finally, the higher effective tax rate for the three months ended September 30, 2024 was partly driven by a decrease in discrete tax benefit. Our effective tax rate can be volatile and may change with, among other things, the amount and source of pretax income or loss, our ability to utilize foreign tax credits, excess tax benefits or deficiencies from share-based compensation, changes in tax laws and the movement of liabilities established pursuant to accounting guidance for uncertain tax positions as statutes of limitations expire, positions are effectively settled or when additional information becomes available. There are proposed or pending tax law changes in various jurisdictions and other changes to regulatory environments in countries in which we do business that, if enacted, could have an impact on our effective tax rate. Refer to Part I.â€"Item 1. Financial Statements, Note 9, "Income Tax" for discussion regarding our effective tax rate. Net income (loss) attributable to noncontrolling interestsNet income attributable to noncontrolling interests increased \$28.1 million and \$24.1 million for the three and nine months ended September 30, 2024, respectively, compared to the prior year, primarily due to the recording of an out of period adjustment to increase the noncontrolling interest to the best estimate of the redemption value that existed at the time of the put option exercise in March 2024. See further discussion in Part I.â€"Item 1. Financial Statements, Note 1, "Basis of Presentation and Summary of Significant Accounting Policies".Segment Results of OperationsAmericas SegmentThree Months EndedNine Months EndedSeptember 30, 2024September 30, 2023% changeSeptember 30, 2024September 30, 2023% change(In millions, except percentages)Net sales(\$1,234.50) \$2,633.44 (11.0%) \$7,066.34 \$7,194.14 (1.8%) Income (loss) before income taxes\$353.84 \$483.54 (26.8%) \$1,161.54 \$1,204.24 (3.5%) Financial volume in hectoliters(1)(2) 14,695.14 17,414.44 (15.6%) 45,001.47 47,718.44 (5.7%) (1) Includes gross inter-segment sales and volumes which are eliminated in the consolidated totals. 35Table of Contents(2) Excludes royalty volume of 0.626 million hectoliters and 1.795 million hectoliters for the three and nine months ended September 30, 2024, respectively, and excludes royalty volume of 0.692 million hectoliters and 1.955 million hectoliters for the three and nine months ended September 30, 2023, respectively. Net salesThe following table highlights the drivers of the change in net sales for the three months ended September 30, 2024 compared to September 30, 2023 (in percentages):Financial VolumePrice and Sales MixCurrencyTotalAmericas net sales(15.6%) 4.94% (0.3%) (11.0%) Net sales decreased 11.0% for the three months ended September 30, 2024, compared to prior year, driven by lower financial volumes and unfavorable foreign currency impacts, partially offset by favorable price and sales mix. Financial volumes decreased 15.6% for the three months ended September 30, 2024, compared to prior year, primarily due to the timing of U.S. shipments as well as lower U.S. volumes due to the macroeconomic environment resulting in industry softness. In addition, of the 15.6% decrease, 260bps relates to lower contract brewing volumes in the U.S. related to the wind down of a contract brewing arrangement leading up to the termination by the end of 2024. Price and sales mix favorably impacted net sales for the three months ended September 30, 2024, compared to prior year, by 4.9% primarily due to increased net pricing and favorable sales mix as a result of lower contract brewing volumes. The following table highlights the drivers of the change in net sales for the nine months ended September 30, 2024 compared to September 30, 2023 (in percentages):Financial VolumePrice and Sales MixCurrencyTotalAmericas net sales(5.7%) 4.14% (0.2%) (1.8%) Net sales decreased 1.8% for the nine months ended September 30, 2024, compared to prior year, driven by lower financial volumes and unfavorable foreign currency impacts, partially offset by favorable price and sales mix. Financial volumes decreased 5.7% for the nine months ended September 30, 2024, compared to prior year, primarily due to a 300bps impact relating to lower contract brewing volumes related to the wind down of a contract brewing arrangement leading up to the termination by the end of 2024 and lower U.S. volumes due to the macroeconomic environment resulting in industry softness. Price and sales mix favorably impacted net sales for the nine months ended September 30, 2024, compared to prior year, by 4.1% primarily due to increased net pricing and favorable sales mix as a result of lower contract brewing volumes. A discussion of the foreign currency impacts on net sales is included in the "Foreign currency impacts on results" section above. Income (loss) before income taxesIncome before income taxes declined 26.8% for the three months ended September 30, 2024 compared to prior year, primarily due to lower financial volumes, higher other operating expense as a result of the exit of our U.S. craft businesses and related restructuring costs and cost inflation related to materials and manufacturing expenses, partially offset by lower MG&A expense, increased net pricing, favorable sales mix and cost savings initiatives. Lower MG&A expense was primarily driven by lower marketing spend resulting from the cycling of higher spend levels in the prior year and lower incentive compensation expense. Income before income taxes declined 3.5% for the nine months ended September 30, 2024 compared to prior year, primarily due to lower financial volumes, cost inflation related to materials and manufacturing expenses, higher other operating expense as a result of the exit of our U.S. craft businesses and related restructuring costs, partially offset by increased net pricing, lower MG&A expense, favorable sales mix and cost savings initiatives. Lower MG&A expense was primarily driven by lower incentive compensation expense. A discussion of the foreign currency impacts on income (loss) before income taxes is included in the "Foreign currency impacts on results" section above. 36Table of ContentsEMEA&APAC SegmentThree Months EndedNine Months EndedSeptember 30, 2024September 30, 2023% changeSeptember 30, 2024September 30, 2023% change(In millions, except percentages)Net sales(1) \$704.44 \$670.44 5.14% \$1,842.44 \$1,729.54 6.54% Income (loss) before income taxes\$51.64 \$67.54 (23.6%) \$121.84 \$106.34 14.64% Financial volume in hectoliters(1) (2) 5,938.44 6,120.44 (3.0%) 16,039.44 16,209.44 (1.0%) (1) Includes gross inter-segment sales and volumes which are eliminated in the consolidated totals. (2) Excludes royalty volume of 0.356 million hectoliters and 0.899 million hectoliters for the three and nine months ended September 30, 2024, respectively, and excludes royalty volume of 0.291 million hectoliters and 0.697 million hectoliters for the three and nine months ended September 30, 2023, respectively. The following table highlights the drivers of the change in net sales for the three months ended September 30, 2024 compared to September 30, 2023 (in percentages):Financial VolumePrice and Sales MixCurrencyTotalEMEA&APAC net sales(3.0%) 6.84% 1.34% 5.14% Net sales increased 5.1% for the three months ended September 30, 2024, compared to prior year, driven by favorable price and sales mix as well as favorable foreign currency impacts, partially offset by lower financial volumes. Financial volumes decreased 3.0% for the three months ended September 30, 2024, compared to prior year, primarily driven by lower volumes in Western Europe due to soft market demand and high promotional activity from the competition. Price and sales mix favorably impacted net sales for the three months ended September 30, 2024, compared to prior year, by 6.8%, primarily due to increased net pricing and favorable sales mix driven by premiumization and favorable channel mix. The following table highlights the drivers of the change in net sales for the nine months ended September 30, 2024 compared to September 30, 2023 (in percentages):Financial VolumePrice and Sales MixCurrencyTotalEMEA&APAC net sales(1.0%) 6.74% 0.84% 6.54% Net sales increased 6.5% for the nine months ended September 30, 2024, compared to prior year, driven by favorable price and sales mix and favorable foreign currency impacts, partially offset by lower financial volumes. Financial volumes decreased 1.0% for the nine months ended September 30, 2024, compared to prior year, primarily due to lower volumes in Western Europe due to soft market demand and high promotional activity from the competition, partially offset by Central and Eastern Europe volume growth driven by the favorable performance of our core power brands and our above premium brands and the easing inflationary pressures on the consumer. Price and sales mix favorably impacted net sales for the nine months ended September 30, 2024, compared to prior year, by 6.7%, primarily due to increased net pricing and favorable sales mix driven by premiumization and favorable channel mix. A discussion of the foreign currency impacts on net sales is included in the "Foreign currency impacts on results" section above. Income (loss) before income taxesIncome before income taxes declined 23.6% for the three months ended September 30, 2024, compared to prior year, primarily due to higher interest expense as a result of the adjustment of \$45.8 million to increase our mandatorily redeemable NCI liability to the final redemption value related to the CBPL buyout, lower financial volumes and higher MG&A expense, partially offset by increased net pricing and favorable sales mix. 37Table of ContentsIncome before income taxes improved 14.6% for the nine months ended September 30, 2024, compared to prior year, primarily due to increased net pricing, favorable sales mix and cost savings initiatives, partially offset by higher interest expense as a result of the adjustment of \$45.8 million to increase our mandatorily redeemable NCI liability to the final redemption value related to the CBPL buyout, higher MG&A expense and lower financial volumes. Higher MG&A was due to increased marketing to support our brands and innovations as well as cost inflation. A discussion of the foreign currency impacts on income (loss) before income taxes is included in the "Foreign currency impacts on results" section above. Unallocated SegmentWe have certain activity that is not allocated to our segments, which has been reflected as "Unallocated" below. Specifically, Unallocated primarily includes certain financing-related activities such as interest expense and interest income, foreign exchange gains and losses on intercompany balances and realized and unrealized changes in fair value on instruments not designated in hedging relationships related to financing and other treasury-related activities. Unallocated activity also includes the unrealized changes in fair value on our commodity swaps not designated in hedging relationships recorded within cost of goods sold, which are later reclassified when realized to the segment in which the underlying exposure resides. Only the service cost component of net periodic pension and OPEB cost is reported within each operating segment, and all other components remain unallocated. Three Months EndedNine Months EndedSeptember 30, 2024September 30, 2023% changeSeptember 30, 2024September 30, 2023% change(In millions, except percentages)Cost of goods sold\$(1.9) \$35.34 N/M\$26.94 \$(77.1) N/M Gross profit (loss) (1.9) \$35.34 N/M \$26.94 (77.1) N/M Operating income (loss) (1.9) \$35.34 N/M \$26.94 (77.1) N/M Total non-operating income (expense), net \$(72.1) \$(42.3) 70.44% (153.5%) (146.4%) 4.84% Income (loss) before income taxes \$(74.0) \$(7.0) 957.14% \$(126.6) \$(223.5) (43.4%) N/M = Not meaningfulCost of goods soldThe unrealized changes in fair value on our commodity derivatives, which are economic hedges, make up substantially all of the activity presented within cost of goods sold in the table above for the three and nine months ended September 30, 2024, and September 30, 2023, respectively. As the exposure we are managing is realized, we reclassify the gain or loss on our commodity derivatives to the segment in which the underlying exposure resides, allowing our segments to realize the economic effects of the derivative without the resulting unrealized mark-to-market volatility. See Part I.â€"Item 1. Financial Statements, Note 8, "Derivative Instruments and Hedging Activities" for further information. Total non-operating income (expense), netTotal non-operating expense, net increased 70.4% for the three months ended September 30, 2024, compared to prior year, primarily due to a settlement loss of \$34.04 million recorded as a result of Canadian pension plan annuity purchases. Total non-operating expense, net increased 4.8% for the nine months ended September 30, 2024, respectively, compared to prior year, primarily due to a settlement loss of \$34.04 million recorded in the third quarter of 2024 as a result of Canadian pension plan annuity purchases, partially offset by lower net interest expense as a result of higher interest income from higher cash balances and higher pension and OPEB non-service benefits. 38Table of ContentsLiquidity and Capital ResourcesLiquidity OverviewOur primary sources of liquidity include cash provided by operating activities and access to external capital. We continue to monitor world events which may create credit or economic challenges that could adversely impact our profit or operating cash flows and our ability to obtain additional liquidity. We currently believe that our cash and cash equivalents, cash flows from operations and cash provided by short-term and long-term borrowings, when necessary, will be adequate to meet our ongoing operating requirements, scheduled principal and interest payments on debt, anticipated dividend payments, capital expenditures and other obligations for the twelve months subsequent to the date of the issuance of this quarterly report and our long-term liquidity requirements. We do not have any restrictions that prevent or limit our ability to declare or pay dividends. While a significant portion of our cash flows from operating activities are generated within the U.S., our cash balances include cash held outside the U.S. and in currencies other than the USD. As of September 30, 2024, approximately 58% of our cash and cash equivalents were located outside the U.S., largely denominated in foreign currencies. Fluctuations in foreign currency exchange rates have had and may continue to have a material impact on these foreign cash balances. Cash balances in foreign countries are often subject to additional restrictions. We may, therefore, have difficulties timely repatriating cash held outside the U.S., and such repatriation may be subject to tax. These limitations may affect our ability to fully utilize our cash resources for needs in the U.S. and other countries and may adversely affect our liquidity. To the extent necessary, we accrue for tax consequences on the earnings of our foreign subsidiaries as they are earned. We may utilize tax planning and financing strategies in an effort to ensure that our worldwide cash is available in the locations in which it is needed. We periodically review and evaluate these plans and strategies, including externally committed and non-committed credit agreements accessible by our Company and each of our operating subsidiaries. We believe these financing arrangements, along with cash flows from operating activities within the U.S., are sufficient to fund our current cash needs in the U.S. Cash Flows and Use of CashOur business historically generates positive operating cash flows each year and our debt maturities are generally of a longer-term nature. However, our liquidity could be impacted significantly by the risk factors we described in Part I.â€"Item 1A. "Risk Factors" in our Annual Report, Part II.â€"Item 1A. "Risk Factors" in this report and the items listed above. Cash Flows from Operating ActivitiesNet cash provided by operating activities of \$1,415.8 million for the nine months ended September 30, 2024 decreased \$188.7 million compared to \$1,604.5 million for the nine months ended September 30, 2023. The decrease in net cash provided by operating activities was primarily due to the unfavorable timing of working capital, partially offset by higher net income adjusted for non-cash addbacks and the timing of income taxes paid. The unfavorable timing of working capital was primarily driven by the timing of cash paid for our payables as well as higher payments for 2023 annual incentive compensation, partially offset by the timing of cash receipts. Cash Flows from Investing ActivitiesNet cash used in investing activities of \$530.3 million for the nine months ended September 30, 2024 decreased \$138.2 million compared to \$668.5 million for the nine months ended September 30, 2023. The decrease in net cash used in investing activities was primarily due to cash paid in the prior year for an acquisition, partially offset by higher capital expenditures as a result of the timing of capital projects. Cash Flows from Financing ActivitiesNet cash used in financing activities of \$744.8 million for the nine months ended September 30, 2024 increased \$16.2 million compared to \$728.6 million for the nine months ended September 30, 2023. The increase in net cash used in financing activities was primarily due to higher Class B common stock share repurchases and higher dividend payments, partially offset by lower net debt repayments. 39Table of ContentsCapital Resources, including Material Cash RequirementsCash and Cash EquivalentsAs of September 30, 2024, we had total cash and cash equivalents of \$1,021.7 million, compared to \$868.9 million as of December 31, 2023 and \$801.7 million as of September 30, 2023. The increase in cash and cash equivalents from December 31, 2023 and September 30, 2023 was primarily due to the net cash provided by operating activities, as well as the issuance of new EUR 800.0 million 3.8% senior notes due 2032, partially offset by net debt repayments, including the repayment of our EUR 800.0 million 1.25% senior notes which matured in July 2024, capital expenditures, Class B common stock share repurchases and dividend payments. BorrowingsWe repaid our EUR 800.0 million 1.25% senior notes upon their maturity on July 15, 2024 using the cash proceeds from our EUR 800.0 million 3.8% senior notes issued on May 29, 2024 and cash on hand. Refer to Part I.â€"Item 1. Financial Statements, Note 7, "Debt" for details. 40Table of ContentsBased on the credit profile of our lenders that are party to our credit facilities, we are confident in our ability to draw on our revolving credit facility if the need arises. On June 3, 2024, we amended our existing \$2.0 billion multi-currency revolving credit facility to, among other things, extend the maturity date from June 26, 2028 to June 26, 2029. As of September 30, 2024, we had \$2.0 billion available to draw on our amended and restated \$2.0 billion multi-currency

revolving credit facility. As of September 30, 2024, we had no borrowings drawn on this amended and restated multi-currency revolving credit facility and no commercial paper borrowings. We intend to further utilize our cross-border, cross currency cash pool as well as our commercial paper programs for liquidity as needed. We also have CAD, GBP and USD overdraft facilities across several banks should we need additional short-term liquidity. Under the terms of each of our debt facilities, we must comply with certain restrictions. These include customary events of default and specified representations, warranties and covenants, as well as covenants that restrict our ability to incur certain additional priority indebtedness (certain thresholds of secured consolidated net tangible assets), certain leverage threshold percentages, create or permit liens on assets and restrictions on mergers, acquisitions and certain types of sale lease-back transactions. The maximum net debt to EBITDA leverage ratio, as defined by the amended and restated multi-currency revolving credit facility agreement, was 4.00x as of September 30, 2024 and December 31, 2023. As of September 30, 2024 and December 31, 2023, we were in compliance with all of these restrictions and covenants, have met such financial ratios and have met all debt payment obligations. All of our outstanding senior notes as of September 30, 2024 rank pari-passu. See Part I. Item 1. Financial Statements, Note 7, "Debt" for further discussion of our borrowings and available sources of borrowings, including lines of credit. **Guarantees** We guarantee indebtedness and other obligations to banks and other third parties for some of our equity method investments and consolidated subsidiaries. See Part I. Item 1. Financial Statements, Note 10, "Commitments and Contingencies" for further discussion. **Material Cash Requirements from Contractual and Other Obligations** There were no material changes, except for the cash payment required for the mandatory purchase of the remaining 49.9% ownership interest in Cobra U.K. of \$89 million which was made on October 21, 2024, to our material cash requirements from contractual and other obligations outside the ordinary course of business or due to factors similar in nature to inflation, changing prices on operations or changes in the remaining terms of the contracts since December 31, 2023, as reported in Part II. Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, "Material Cash Requirements from Contractual and Other Obligations" in our Annual Report. **41 Table of Contents** **Credit Rating** Our current long-term credit ratings are BBB/Stable Outlook, Baa1/Stable Outlook and BBB/Stable Outlook with Standard & Poor's, Moody's and DBRS, respectively. Our short-term credit ratings are A-2, Prime-2 and R-2, respectively. A securities rating is not a recommendation to buy, sell or hold securities, and it may be revised or withdrawn at any time by the applicable rating agency. **Guarantor Information** SEC Registered Securities For purposes of this disclosure, including the tables, "Parent Issuer" shall mean MCBC in its capacity as the issuer of the senior notes under the May 2012 Indenture, the July 2016 Indenture and the May 2024 Indenture. "Subsidiary Guarantors" shall mean certain Canadian and U.S. subsidiaries reflecting the substantial operations of our Americas segment. Pursuant to the indenture dated May 3, 2012 (as amended, the "May 2012 Indenture"), MCBC issued its outstanding 5.0% senior notes due 2042. Additionally, pursuant to the indenture dated July 7, 2016 ("July 2016 Indenture"), MCBC issued its outstanding 3.0% senior notes due 2026, 4.2% senior notes due 2046 and 1.25% senior notes due 2024 (subsequently repaid upon maturity on July 15, 2024). Further, pursuant to the indenture dated May 29, 2024 ("May 2024 Indenture"), MCBC issued its outstanding 3.8% senior notes due 2032. The issuances of the senior notes under the May 2012 Indenture, the July 2016 Indenture and the May 2024 Indenture were registered under the Securities Act of 1933, as amended. These senior notes are guaranteed on a senior unsecured basis by certain subsidiaries of MCBC, which are listed in Exhibit 22 of this Quarterly Report on Form 10-Q (the Subsidiary Guarantors, and together with the Parent Issuer, the "Obligor Group"). Each of the Subsidiary Guarantors is 100% owned by the Parent Issuer. The guarantees are full and unconditional and joint and several. None of our other outstanding debt was issued in a transaction that was registered with the SEC, and such other outstanding debt is issued or otherwise generally guaranteed on a senior unsecured basis by the Obligor Group or other consolidated subsidiaries of MCBC. These other guarantees are also full and unconditional and joint and several. As of September 30, 2024, the senior notes and related guarantees rank pari-passu with all other unsubordinated debt of the Obligor Group and senior to all future subordinated debt of the Obligor Group. The guarantees can be released upon the sale or transfer of a Subsidiary Guarantors' capital stock or substantially all of its assets, or if such Subsidiary Guarantor ceases to be a guarantor under our other outstanding debt. See Part I. Item 1. Financial Statements, Note 7, "Debt" for details of all debt issued and outstanding as of September 30, 2024. The following summarized financial information relates to the Obligor Group as of September 30, 2024 on a combined basis, after elimination of intercompany transactions and balances between the Obligor Group, and excluding the investments in and equity in the earnings of any non-guarantor subsidiaries. The balances and transactions with non-guarantor subsidiaries have been separately presented. **Summarized Financial Information of Obligor Group** **Nine Months Ended September 30, 2024** (in millions) **Net sales**, out of which: \$6,937.7 **Intercompany sales to non-guarantor subsidiaries** \$78.6 **Gross profit**, out of which: \$2,779.3 **Intercompany net costs from non-guarantor subsidiaries** (\$287.3) **Net interest expense**, out of which: (\$119.9) **Intercompany net interest income from non-guarantor subsidiaries** \$27.5 **Income before income taxes** \$1,044.0 **Net income** \$796.8 **42 Table of Contents** **As of September 30, 2024** As of December 31, 2023 (in millions) **Total current assets**, out of which: \$2,084.6 **\$1,814.3 **Intercompany receivables from non-guarantor subsidiaries**** \$207.2 **\$255.7 **Total noncurrent assets****, out of which: \$24,513.5 **\$24,641.0 **Noncurrent intercompany notes receivable from non-guarantor subsidiaries**** \$4,130.2 **\$4,178.6 **Total current liabilities****, out of which: \$2,742.6 **\$3,048.4 **Current portion of long-term debt and short-term borrowings**** \$5.4 **\$885.6 **Intercompany payables due to non-guarantor subsidiaries**** \$777.9 **\$117.7 **Total noncurrent liabilities****, out of which: \$9,065.0 **\$8,094.7 **Long-term debt**** \$6,148.7 **\$5,257.6 **Capital Expenditures**** We incurred \$424.2 million and paid \$563.0 million, for capital improvement projects worldwide in the nine months ended September 30, 2024, excluding capital spending by equity method joint ventures, representing a decrease of \$4.2 million from the \$428.4 million of capital expenditures incurred in the nine months ended September 30, 2023. We continue to focus on where and how we employ our planned capital expenditures, with an emphasis on obtaining required returns on invested capital as we determine how to best allocate cash within the business. **Contingencies** We are party to various legal proceedings arising in the ordinary course of business, environmental litigation and indemnities associated with our sale of Kaiser to FEMSA. See Part I. Item 1. Financial Statements, Note 10, "Commitments and Contingencies" for further discussion. **Off-Balance Sheet Arrangements** Refer to Part II. Item 8. Financial Statements, Note 13, "Commitments and Contingencies" in our Annual Report for discussion of off-balance sheet arrangements. As of September 30, 2024, we did not have any other material off-balance sheet arrangements. **Critical Accounting Estimates** Our accounting policies and accounting estimates critical to our financial condition and results of operations are set forth in our Annual Report and did not change during the nine months ended September 30, 2024. See Part I. Item 1. Financial Statements, Note 2, "New Accounting Pronouncements" for discussion of any recently adopted accounting pronouncements. See also Part I. Item 1. Financial Statements, Note 5, "Goodwill and Intangible Assets" for discussion of the results of our 2023 annual impairment testing analysis, the related risks to our indefinite-lived intangible brand assets and the goodwill amounts associated with our reporting units. **New Accounting Pronouncements Not Yet Adopted** See Part I. Item 1. Financial Statements, Note 2, "New Accounting Pronouncements" for a description of any new accounting pronouncements that have or could have a significant impact on our financial statements. **43 Table of Contents** **ITEM 3. A. A. A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK** See Part II. Item 7A, "Quantitative and Qualitative Disclosures About Market Risk" in our Annual Report for further details of our market risks and our market sensitive instruments as of December 31, 2023. During the nine months ended September 30, 2024, our market risk sensitive instruments fluctuated as a result of changes in interest rates, currency exchange rates and commodity prices. **Interest Rate Risk** As of September 30, 2024 and December 31, 2023, the following table presents our fixed rate debt and forward starting interest rate swaps as well as the impact of an absolute 1% adverse change in interest rates on their respective fair values. Notional amounts and fair values are presented in USD based on the applicable exchange rates as of September 30, 2024 and December 31, 2023, respectively. See Part I - Item 1. Financial Statements, Note 7, "Debt" for the maturity dates of our outstanding debt instruments. **Notional amounts** **Fair Value Asset/(Liability)** **Effect of Adverse Change** (in millions) As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 **USD denominated fixed rate senior notes** \$4,900.0 **\$4,900.0** \$4 (4,656.2) \$ (4,608.2) \$ (397.0) \$ (414.4) **Foreign currency denominated fixed rate senior notes** \$1,260.5 **\$1,260.7** \$ (1,288.3) \$ (1,248.6) \$ (70.9) \$ (13.5) **Forward starting interest rate swaps** \$1,000.0 **\$1,000.0** \$39.2 **\$41.6** \$ (82.5) \$ (78.9) **Foreign Exchange Risk** The following table includes details of our foreign currency denominated fixed rate debt and our foreign currency forwards used to hedge our foreign exchange rate risk as well as the impact of a hypothetical 10% adverse change in the related foreign currency exchange rates on their respective fair values. Notional amounts and fair values are presented in USD based on the applicable exchange rates as of September 30, 2024 and December 31, 2023, respectively. Notional amounts **Fair Value Asset/(Liability)** **Effect of Adverse Change** (in millions) As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 **USD denominated fixed rate senior notes** \$1,260.5 **\$1,260.7** \$ (1,288.3) \$ (1,248.6) \$ (129.6) \$ (124.8) **Foreign currency forwards** \$234.0 **\$219.4** \$ (25.1) \$ (23.6) **Commodity Price Risk** The following table includes details of our commodity swaps used to hedge commodity price risk as well as the impact of a hypothetical 10% adverse change in the related commodity prices on the fair value of the derivatives. The following table excludes our commodity options because we have offsetting buy and sell positions. Notional amounts and fair values are presented in USD based on the applicable exchange rates as of September 30, 2024 and December 31, 2023, respectively. Notional amounts **Fair Value Asset/(Liability)** **Effect of Adverse Change** (in millions) As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 As of September 30, 2024 As of December 31, 2023 **Swaps** \$459.7 **\$653.5** \$ (2.6) \$ (30.4) \$ (44.5) \$ (58.1) **44 Table of Contents** **ITEM 4. A. A. A. CONTROLS AND PROCEDURES** Evaluation of Disclosure Controls and Procedures Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we conducted an evaluation of our disclosure controls and procedures as such term is defined under Rule 13a-15(e) under the Exchange Act. Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 30, 2024 to provide reasonable assurance that information required to be disclosed in our reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC rules and forms and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Management necessarily applies its judgment in assessing the costs and benefits of such controls and procedures that, by their nature, can only provide reasonable assurance regarding management's control objectives. Also, we have investments in certain unconsolidated entities that we do not control or manage. Changes in Internal Control over Financial Reporting There were no changes in our internal control over financial reporting (as defined in Exchange Act Rule 13a-15(f)) during the three months ended September 30, 2024 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting. **PART II. OTHER INFORMATION** **ITEM 1. A. A. A. A. LEGAL PROCEEDINGS** Litigation and other disputes For information regarding litigation, other disputes and environmental and regulatory proceedings see Part I. Item 1. Financial Statements, Note 10, "Commitments and Contingencies." **ITEM 1A. A. A. A. RISK FACTORS** In addition to the other information set forth in this report, the factors discussed in Part I. Item 1A, "Risk Factors" in our Annual Report, which could materially affect our business, financial condition and/or future results, should be carefully considered. There have been no material changes to the risk factors contained in our Annual Report. The risks described in our Annual Report and herein are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial may also materially adversely affect our business, financial condition, cash flows and/or future results. **ITEM 2. A. A. A. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS** The following table presents information with respect to Class B common stock purchases made by our Company during the three months ended September 30, 2024: **Issuer Purchases of Equity Securities** Total number of shares purchased Average price paid per share Total number of shares purchased as part of publicly announced plans or programs Approximate dollar value of shares that may yet be purchased under the plans or programs (1) **July 1, 2024 through July 31, 2024** **440,260** **\$51.96** **404,260** **\$1,457,920** **923** **August 1, 2024 through August 31, 2024** **2024402,722** **\$53.29** **402,722** **\$1,436,461,800** **4** **September 1, 2024 through September 30, 2024** **2024353,725** **\$55.40** **353,725** **\$1,416,863,668** **6** **Total 1,160,707** **\$53.47** **1,160,707** **\$1,416,863,668** **1** **(1)** On September 29, 2023, our Board approved a share repurchase program up to an aggregate of \$2.0 billion of our Company's Class B common stock, excluding brokerage commissions and excise taxes, with an expected program term of five years. The number, price, structure and timing of the repurchases under the program, if any, will be at our sole discretion and future repurchases will be evaluated by us depending on market conditions, liquidity needs, restrictions under our debt agreements and other factors. Share repurchases may be made in the open market, in structured transactions or in privately negotiated transactions. The repurchase authorization does not obligate us to acquire any particular amount of our Company's Class B common stock. The Board may suspend, modify or terminate the 45 repurchase program at any time without prior notice. **ITEM 3. A. A. A. DEFAUTS UPON SENIOR SECURITIES** **None**. **ITEM 4. A. A. A. MINE SAFETY DISCLOSURES** **Not applicable.** **ITEM 5. A. A. A. OTHER INFORMATION** During the three months ended September 30, 2024, no directors or officers adopted or terminated a "Rule 10b-5 trading arrangement" or a "non-Rule 10b-5 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K. **ITEM 6. A. A. A. EXHIBITS** The following are filed, furnished or incorporated by reference as a part of this Quarterly Report on Form 10-Q: (a) **A. A. A. Exhibit** **Exhibit Number** **Document Description** **3.1 Restated Certificate of Incorporation of Molson Coors Beverage Company**, as amended to date (incorporated by reference to Exhibit 3.1 of our Annual Report on Form 10-K for the fiscal year ended December 31, 2019). **3.2 Fifth Amended and Restated Bylaws of Molson Coors Beverage Company** (incorporated by reference to Exhibit 3.1 of our Current Report on Form 8-K filed on May 23, 2022). **10.1** Mutual Agreement on Termination between Sergii Ieskov, Zagrebačka Pivovara d.o.o., and Molson Coors Beverage Company** dated October 17, 2024 (incorporated by reference to Exhibit 10.1 of our Current Report on Form 8-K filed on October 18, 2024). **22+ Molson Coors Beverage Company List of Parent Issuer and Guarantor Subsidiaries** **31.1+Section A 302 Certification of Chief Executive Officer** **31.2+Section A 302 Certification of Chief Financial Officer** **32+Written Statement of Chief Executive Officer and Chief Financial Officer** furnished pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (18 USC. Section 1350). **101.INS+XBRL Instance Document** - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document. ***101.SCH+XBRL Taxonomy Extension Schema Document** ***101.CAL+XBRL Taxonomy Extension Calculation Linkbase Document** ***101.LAB+XBRL Taxonomy Extension Label Linkbase Document** ***101.PRE+XBRL Taxonomy Extension Presentation Linkbase Document** ***101.DEF+XBRL Taxonomy Extension Definition Linkbase Document** ***104.Cover Page Interactive Data File** (embedded within the Inline XBRL document and contained in Exhibit 101) *Attached as Exhibit 101 to this report are the following documents formatted in iXBRL (Inline Extensible Business Reporting Language): (i) The Unaudited Condensed Consolidated Statements of Operations, (ii) The Unaudited Condensed Consolidated Statements of Comprehensive Income (Loss), (iii) The Unaudited Condensed Consolidated Balance Sheets, (iv) The Unaudited Condensed Consolidated Statements of Cash Flows, (v) The Unaudited Condensed Consolidated Statements of Stockholders' Equity and Noncontrolling Interests, (vi) The Notes to Unaudited Condensed Consolidated Financial Statements and (vii) document and entity information. **Represents a management contract or compensation plan or arrangement. Filed herewith. **1. Enriched herewith 46 SIGNATURES** Pursuant to the requirements of the Securities Exchange Act of

1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MOLSON COORS BEVERAGE COMPANYBy:/s/ ROXANNE M. STELTER Roxanne M. Stelter Vice President and Controller (Principal Accounting Officer) November 8, 2024

Document Exhibit 22

MOLSON COORS BEVERAGE COMPANY AND SUBSIDIARIESLIST OF PARENT ISSUER AND GUARANTOR SUBSIDIARIES

The following companies of the Obligor Group (as defined in Molson Coors Beverage Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2024) were, as of September 30, 2024, the issuer or guarantor, as applicable, of Molson Coors Beverage Company's 3.0% senior notes due 2026, 3.8% senior notes due 2023, 5.0% senior notes due 2042 and 4.2% senior notes due 2046: Company Jurisdiction of Incorporation or Organization

Parent Issuer / Guarantor: Molson Coors Beverage Company

Delaware Parent Issuer: CBC Holdco LLC

Colorado Guarantor: subsidiary CBC Holdco 2 LLC

Colorado Guarantor Subsidiary: Molson Coors Beverage Company USA LLC

Delaware Guarantor Subsidiary: Molson Coors Distributing Company LLC

Delaware Guarantor Subsidiary: Molson Coors Canada 2005 Ontario

Guarantor Subsidiary: Molson Coors Holdco, Inc.

Delaware Guarantor Subsidiary: Molson Coors International LP

Delaware Guarantor Subsidiary: Newco 3, Inc.

Colorado Guarantor Subsidiary: Molson Coors

Document Exhibit 31.1 SECTION 302 CERTIFICATION OF CHIEF EXECUTIVE OFFICER I, Gavin D.K. Hattersley, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Molson Coors Beverage Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ GAVIN D.K. HATTERSLEY

President and Chief Executive Officer (Principal Executive Officer) November 8, 2024

Document Exhibit 31.2 SECTION 302 CERTIFICATION OF CHIEF FINANCIAL OFFICER I, Tracey I. Joubert, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Molson Coors Beverage Company;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

 - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ TRACEY I. JOUBERT

Chief Financial Officer (Principal Financial Officer) November 8, 2024

Document Exhibit 32

WRITTEN STATEMENT OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER FURNISHED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 (18 U.S.C. SECTION 1350) AND FOR THE PURPOSE OF COMPLYING WITH RULE 13a-14(b) OF THE SECURITIES EXCHANGE ACT OF 1934.

The undersigned, the Chief Executive Officer and the Chief Financial Officer of Molson Coors Beverage Company (the "Company") respectively, each hereby certifies that to his or her knowledge on the date hereof:

- (a) the Quarterly Report on Form 10-Q of the Company for quarterly period ended September 30, 2024 filed on the date hereof with the Securities and Exchange Commission (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (b) information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ GAVIN D.K. HATTERSLEY

Gavin D.K. Hattersley

President and Chief Executive Officer (Principal Executive Officer) November 8, 2024

/s/ TRACEY I. JOUBERT

Tracey I. Joubert

Chief Financial Officer (Principal Financial Officer) November 8, 2024

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.