

REFINITIV

DELTA REPORT

10-Q

APH - AMPHENOL CORP /DE/

10-Q - MARCH 31, 2024 COMPARED TO 10-Q - SEPTEMBER 30, 2023

The following comparison report has been automatically generated

TOTAL DELTAS 1978

■ CHANGES	347
■ DELETIONS	911
■ ADDITIONS	720

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **September 30, March 31, 2023** 2024

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission file number: **1-10879**



Graphic

AMPHENOL CORPORATION

(Exact name of Registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

22-2785165

(I.R.S. Employer Identification No.)

358 Hall Avenue

Wallingford, Connecticut 06492

(Address of principal executive offices) (Zip Code)

203-265-8900

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A Common Stock, \$0.001 par value	APH	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer

Accelerated Filer

Non-accelerated Filer

Smaller Reporting Company

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

As of October 24, 2023 April 23, 2024, the total number of shares outstanding of the Registrant's Class A Common Stock was 598,310,231 600,603,947.

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on Form 10-Q**

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PART I — FINANCIAL INFORMATION

Item 1. Financial Statements
AMPHENOL CORPORATION
CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited)
(dollars in millions)

	September 30, 2023	December 31, 2022	March 31, 2024	December 31, 2023
ASSETS				
Current Assets:				
Cash and cash equivalents	\$ 1,481.5	\$ 1,373.1	\$ 1,857.1	\$ 1,475.0
Short-term investments	252.5	61.1	106.4	185.2
Total cash, cash equivalents and short-term investments	1,734.0	1,434.2	1,963.5	1,660.2
Accounts receivable, less allowance for doubtful accounts of \$70.1 and \$63.9, respectively	2,571.2	2,631.3		
Accounts receivable, less allowance for doubtful accounts of \$68.0 and \$68.4, respectively			2,501.4	2,618.4
Inventories	2,099.1	2,093.6	2,152.9	2,167.1
Prepaid expenses and other current assets	369.0	320.0	423.9	389.6
Total current assets	6,773.3	6,479.1	7,041.7	6,835.3
Property, plant and equipment, less accumulated depreciation of \$2,162.1 and \$2,019.3, respectively	1,246.6	1,204.3		

Property, plant and equipment, less accumulated depreciation of \$2,304.1 and \$2,261.8, respectively			1,311.6	1,314.7
Goodwill	6,574.5	6,446.1	7,100.5	7,092.4
Other intangible assets, net	744.2	734.1	785.4	834.8
Other long-term assets	420.4	462.6	483.3	449.2
Total Assets	\$ 15,759.0	\$ 15,326.2	\$ 16,722.5	\$ 16,526.4
LIABILITIES, REDEEMABLE NONCONTROLLING INTEREST AND EQUITY				
LIABILITIES, REDEEMABLE NONCONTROLLING INTERESTS AND EQUITY				
Current Liabilities:				
Accounts payable	\$ 1,248.9	\$ 1,309.1	\$ 1,264.7	\$ 1,350.9
Accrued salaries, wages and employee benefits	360.9	416.7	351.2	412.8
Accrued income taxes	113.6	169.5	150.9	166.0
Accrued dividends	125.6	124.9	132.1	131.7
Other accrued expenses	704.2	653.2	771.7	737.5
Current portion of long-term debt	355.6	2.7	752.5	353.8
Total current liabilities	<u>2,908.8</u>	<u>2,676.1</u>	<u>3,423.1</u>	<u>3,152.7</u>
Long-term debt, less current portion	3,936.4	4,575.0	3,556.9	3,983.5
Accrued pension and postretirement benefit obligations	129.1	127.9	142.1	143.0
Deferred income taxes	413.0	409.8	371.0	367.0
Other long-term liabilities	433.4	443.3	464.8	453.7
Total Liabilities	7,820.7	8,232.1	7,957.9	8,099.9
Redeemable noncontrolling interest	21.8	20.6		
Redeemable noncontrolling interests			30.9	30.7
Equity:				
Common stock	0.6	0.6	0.6	0.6
Additional paid-in capital	3,015.0	2,650.4	3,224.1	3,101.2
Retained earnings	5,669.7	4,979.4	6,163.5	5,921.1
Treasury stock, at cost	(170.6)	(79.8)	(103.8)	(142.8)
Accumulated other comprehensive loss	(657.9)	(535.0)	(602.9)	(533.6)
Total stockholders' equity attributable to Amphenol Corporation	<u>7,856.8</u>	<u>7,015.6</u>	<u>8,681.5</u>	<u>8,346.5</u>
Noncontrolling interests	59.7	57.9	52.2	49.3
Total Equity	7,916.5	7,073.5	8,733.7	8,395.8
Total Liabilities, Redeemable Noncontrolling Interest and Equity	\$ 15,759.0	\$ 15,326.2		
Total Liabilities, Redeemable Noncontrolling Interests and Equity			\$ 16,722.5	\$ 16,526.4

See accompanying notes to condensed consolidated financial statements.

AMPHENOL CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(Uaudited)
(*dollars and shares in millions, except per share data*)

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Net sales	\$ 3,199.2	\$ 3,295.2	\$ 9,227.2	\$ 9,383.8	\$3,256.3	\$ 2,974.0
Cost of sales	2,150.7	2,235.2	6,243.5	6,393.1	2,167.3	2,030.6
Gross profit	1,048.5	1,060.0	2,983.7	2,990.7	1,089.0	943.4
Acquisition-related expenses	9.0	12.0	18.4	12.0	—	5.4
Selling, general and administrative expenses	381.6	366.9	1,095.7	1,059.0	404.2	346.3
Operating income	657.9	681.1	1,869.6	1,919.7	684.8	591.7
Interest expense	(33.6)	(32.8)	(104.5)	(91.3)	(38.1)	(35.9)
Gain on bargain purchase acquisition	—	—	5.4	—	—	—
Other income (expense), net	9.2	2.6	18.9	6.6	16.0	4.1
Income before income taxes	633.5	650.9	1,789.4	1,835.0	662.7	559.9
Provision for income taxes	(115.2)	(150.4)	(363.0)	(429.2)	(110.7)	(117.2)
Net income	518.3	500.5	1,426.4	1,405.8	552.0	442.7
Less: Net income attributable to noncontrolling interests	(4.4)	(3.9)	(12.8)	(11.0)	(3.3)	(3.5)
Net income attributable to Amphenol Corporation	\$ 513.9	\$ 496.6	\$ 1,413.6	\$ 1,394.8	\$ 548.7	\$ 439.2
Net income attributable to Amphenol Corporation per common share —						
Basic	\$ 0.86	\$ 0.83	\$ 2.37	\$ 2.34	\$ 0.91	\$ 0.74
Weighted average common shares outstanding — Basic	597.7	595.3	595.9	596.6	600.0	595.1
Net income attributable to Amphenol Corporation per common share —						
Diluted	\$ 0.83	\$ 0.80	\$ 2.28	\$ 2.24	\$ 0.87	\$ 0.71
Weighted average common shares outstanding — Diluted	622.0	619.3	620.1	621.5	627.9	619.9

See accompanying notes to condensed consolidated financial statements.

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AMPHENOL CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
(Uaudited)
(*dollars in millions*)

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Net income	\$ 518.3	\$ 500.5	\$1,426.4	\$1,405.8	\$552.0	\$442.7
Total other comprehensive (loss) income, net of tax:						
Total other comprehensive income (loss), net of tax:						
Foreign currency translation adjustments	(66.4)	(203.0)	(127.7)	(403.3)	(71.2)	42.5
Unrealized gain on hedging activities	—	—	—	1.3		
Pension and postretirement benefit plan adjustment, net of tax of (\$0.2) and (\$0.6) for 2023, and (\$1.1) and (\$3.2) for 2022, respectively	0.7	3.3	2.0	10.0		
Total other comprehensive (loss) income, net of tax	(65.7)	(199.7)	(125.7)	(392.0)		
Pension and postretirement benefit plan adjustment, net of tax of (\$0.3) and (\$0.2), respectively					0.9	0.7
Total other comprehensive income (loss), net of tax					(70.3)	43.2
Total comprehensive income	452.6	300.8	1,300.7	1,013.8	481.7	485.9
Less: Comprehensive income attributable to noncontrolling interests	(4.1)	(0.7)	(10.0)	(4.9)	(2.3)	(4.3)
Comprehensive income attributable to Amphenol Corporation	\$ 448.5	\$ 300.1	\$1,290.7	\$1,008.9	\$479.4	\$481.6

See accompanying notes to condensed consolidated financial statements.

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AMPHENOL CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW
(Unaudited)
(dollars in millions)

	Nine Months Ended				Three Months Ended March	
	September 30,		September 30,		31,	
	2023	2022	2024	2023	2024	2023
<u>Cash from operating activities:</u>						
Net income	\$ 1,426.4	\$ 1,405.8	\$ 552.0	\$ 442.7		
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization	291.4	284.6	103.8	96.3		
Stock-based compensation expense	72.4	64.2	23.8	21.7		
Deferred income tax (benefit) provision	(7.1)	17.6				
Gain on bargain purchase acquisition	(5.4)	—				
Deferred income tax provision			1.9	0.1		
Net change in components of working capital	(81.2)	(274.3)	(73.9)	(23.8)		

Net change in other long-term assets and liabilities	(9.6)	(28.6)	(8.1)	(4.6)
Net cash provided by operating activities	1,686.9	1,469.3	599.5	532.4
Cash from investing activities:				
Capital expenditures	(267.8)	(290.2)	(94.3)	(97.7)
Proceeds from disposals of property, plant and equipment	2.1	4.5	0.5	0.8
Purchases of investments	(218.8)	(304.6)	(11.9)	(56.7)
Sales and maturities of investments	67.8	220.6	87.6	10.0
Acquisitions, net of cash acquired	(292.6)	(288.2)	—	(113.2)
Other, net	4.9	7.4	1.1	0.2
Net cash used in investing activities	(704.4)	(650.5)	(17.0)	(256.6)
Cash from financing activities:				
Proceeds from issuance of senior notes and other long-term debt	354.0	2.9	—	350.2
Repayments of senior notes and other long-term debt	(10.3)	(7.5)	(1.1)	(3.1)
Proceeds from short-term borrowings	—	44.9		
Repayments of short-term borrowings	—	(44.9)		
(Repayments) borrowings under commercial paper programs, net	(632.6)	111.9	—	(387.5)
Payment of costs related to debt financing	(2.3)	(0.4)	(2.9)	(2.3)
Payment of deferred purchase price related to acquisitions	(1.5)	—		
Purchase of treasury stock	(469.8)	(560.1)	(153.8)	(166.9)
Proceeds from exercise of stock options	323.1	114.1	113.3	74.3
Distributions to and purchases of noncontrolling interests	(8.0)	(4.4)	—	(5.2)
Dividend payments	(375.0)	(358.4)	(131.7)	(124.9)
Net cash used in financing activities	(822.4)	(701.9)	(176.2)	(265.4)
Effect of exchange rate changes on cash and cash equivalents	(51.7)	(125.0)	(24.2)	7.6
Net increase (decrease) in cash and cash equivalents	108.4	(8.1)		
Net increase in cash and cash equivalents			382.1	18.0
Cash and cash equivalents balance, beginning of period	1,373.1	1,197.1	1,475.0	1,373.1
Cash and cash equivalents balance, end of period	\$ 1,481.5	\$ 1,189.0	\$ 1,857.1	\$ 1,391.1
Cash paid for:				
Interest	\$ 89.1	\$ 86.3	\$ 32.8	\$ 34.9
Income taxes, net	423.8	387.8	130.1	116.1

See accompanying notes to condensed consolidated financial statements.

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AMPHENOL CORPORATION
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)
(amounts included in the following Notes to Condensed Consolidated Financial Statements)

Note 1—Basis of Presentation and Principles of Consolidation

The Condensed Consolidated Balance Sheets as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, and each of the related Condensed Consolidated Statements of Income, and Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2023 and 2022, and the related Condensed Consolidated Statements of Cash Flow for the nine months ended **September 30, 2023** **March 31, 2024** and **2022**, include the accounts of Amphenol Corporation and its subsidiaries ("Amphenol," the "Company," "we," "our" or "us"). All material intercompany balances and transactions have been eliminated in consolidation. The condensed consolidated financial statements included herein are unaudited. In the opinion of management, the condensed consolidated financial statements reflect all adjustments, including normal recurring adjustments considered necessary for a fair presentation of the results, in conformity with accounting principles generally accepted in the United States of America. The results of operations for the three and nine months ended **September 30, 2023** **March 31, 2024** are not necessarily indicative of the results to be expected for the full year. These condensed consolidated financial statements and the related notes should be read in conjunction with the consolidated financial statements and notes included in the Company's Annual Report on Form 10-K for the fiscal year ended **December 31, 2022** **December 31, 2023** (the "2022" "2023 Annual Report").

Note 2—New Accounting Pronouncements

In **October 2021**, **November 2023**, the Financial Accounting Standards Board (the "FASB") issued Accounting Standards Update ("ASU") No. **2021-08**, **2023-07**, **Business Combinations Segment Reporting (Topic 805) 280: Accounting for Contract Assets and Contract Liabilities from Contracts with Customers Improvements to Reportable Segment Disclosures** ("ASU **2021-08**" **2023-07**"), which amends ASC **805** by requiring acquiring entities to apply ASC **606** to recognize and measure contract assets and contract liabilities in a business combination **280**. The intent of ASU **2021-08** **2023-07** is to improve the disclosures around a public entity's reportable segments and address diversity in practice and improve comparability requests from investors for both the recognition and measurement of acquired revenue contracts by providing (i) guidance on how to determine whether a contract liability is recognized by the acquirer in a business combination and (ii) specific guidance on how to recognize and measure contract assets and contract liabilities from revenue contracts in a business combination. ASU **2021-08** and its amendments were effective for fiscal years, including interim periods within those fiscal years, beginning after December 15, 2022, and the amendments should be applied prospectively to business combinations occurring on or after the effective date of the amendments. The Company completed its evaluation of ASU **2021-08**, which we adopted on January 1, 2023. ASU **2021-08** did not have a material impact on our acquisitions during the first nine months of 2023, and its impact on our financial condition, results of operations or cash flows going forward will be dependent upon the nature of any future business combinations.

In September 2022, the FASB issued ASU No. **2022-04**, **Liabilities – Supplier Finance Programs (Subtopic 405-50): Disclosure of Supplier Finance Program Obligations** ("ASU **2022-04**"), which amends ASC **405** by requiring entities to provide additional, more detailed disclosures regarding supplier finance programs used in connection with the purchase of goods and services. The intent of ASU **2022-04** is to enhance transparency of these programs information about a reportable segment's expenses by requiring entities to disclose on an annual and interim basis: (i) significant segment expenses that are regularly provided to the key terms Chief Operating Decision Maker ("CODM") and included within each reported measure of the program(s), including the payment terms segment profit or loss and assets pledged as security or (ii) an amount for other forms of guarantees, (ii) the amount of obligations outstanding at the end of the reporting period segment items by reportable segment and a description of where those obligations its composition, which represents the difference between segment revenue less segment expenses disclosed under the significant expense principle and each reported measure of segment profit or loss. Furthermore, entities will be required to: (i) provide all annual disclosures about a segment's profit or loss and assets currently required under ASC **280** on an interim basis as well, (ii) clarify that an entity is not precluded from reporting additional measures of a segment's profit or loss that are presented on used by the balance sheet, CODM in assessing segment performance and deciding how to allocate resources, and (iii) annual rollforward information disclose the title and position of the activity CODM and an explanation of such obligations during how the reporting period, CODM uses the reported measures of segment profit or loss in assessing segment performance and deciding how to allocate resources. ASU **2022-04** is effective for fiscal years, including interim periods within those fiscal years, beginning after December 15, 2022, with the exception of the disclosure of rollforward information, which **2023-07** is effective for fiscal years beginning after December 15, 2023. Disclosure requirements under ASU **2022-04** must be applied retrospectively covering each period for which a balance sheet is presented, and interim periods within fiscal years beginning after December 15, 2024, with the exception of the rollforward information which shall be applied prospectively, early adoption permitted. The Company completed its evaluation is currently evaluating the potential impact of ASU **2022-04**, which did not have a material impact **2023-07** on our condensed its consolidated financial statements and disclosures.

In December 2023, the FASB issued ASU No. 2023-09, *Income Taxes (Topic 740): Improvements to Income Tax Disclosures* ("ASU 2023-09"). The intent of ASU 2023-09 is to improve the disclosures around a company's rate reconciliation information and certain types of income taxes companies are required to pay. Specifically, these new disclosure requirements will provide more transparency regarding income taxes companies pay in the United States and other countries, along with more disclosure around a company's rate reconciliation, among other new disclosure requirements, such that users of financial statements can get better information about how the operations, related tax risks, tax planning and operational opportunities of companies affect their effective tax rates and future cash flow prospects. ASU 2023-09 is effective for annual fiscal years beginning after December 15, 2024, with early adoption permitted for annual financial statements that have not yet been issued or made available for issuance. The amendments under ASU 2023-09 should be applied on a prospective basis, although retrospective application is permitted. The

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Company is currently evaluating the potential impact of ASU 2023-09 on its consolidated financial statements and disclosures.

Note 3—Inventories

Inventories consist of:

	September 30,		December 31,		March 31, 2024		December 31, 2023	
	2023	2022	2022	2023	2023	2023	2023	2023
Raw materials and supplies	\$ 987.2	\$ 929.9	\$ 970.9	\$ 964.7				
Work in process	566.2	556.0	587.0	562.3				
Finished goods	545.7	607.7	595.0	640.1				
	<u>\$ 2,099.1</u>	<u>\$ 2,093.6</u>	<u>\$ 2,152.9</u>	<u>\$ 2,167.1</u>				

Note 4—Debt

The Company's debt (net of any unamortized discount) consists of the following:

	September 30, 2023		December 31, 2022		March 31, 2024		December 31, 2023	
	Carrying Amount	Approximate Fair Value	Carrying Amount	Approximate Fair Value	Carrying Amount	Approximate Fair Value	Carrying Amount	Approximate Fair Value
Revolving Credit Facility	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
U.S. Commercial Paper Program	—	—	632.8	632.8	—	—	—	—
Euro Commercial Paper Program	—	—	—	—	—	—	—	—
Term Loan Credit Facility	—	—	—	—	—	—	—	—
3.20% Senior Notes due April 2024	350.0	345.2	349.9	342.7	350.0	349.9	350.0	348.4
2.050% Senior Notes due March 2025	399.8	379.3	399.7	376.3	399.9	387.7	399.8	386.8
4.750% Senior Notes due March 2026	349.0	342.8	—	—	349.2	347.5	349.1	350.6
0.750% Euro Senior Notes due May 2026	528.3	487.0	533.4	491.7	539.3	509.7	551.7	523.4
2.000% Euro Senior Notes due October 2028	527.9	486.1	533.2	491.5	538.9	515.1	551.4	531.4
4.350% Senior Notes due June 2029	499.7	470.7	499.7	477.7	499.8	486.9	499.8	497.2

2.800% Senior Notes due February 2030	899.6	761.6	899.5	769.2	899.6	804.2	899.6	817.6
2.200% Senior Notes due September 2031	747.8	582.7	747.6	596.2	748.0	620.6	747.9	629.9
Other debt	12.7	12.7	6.9	6.9	7.2	7.2	9.5	9.5
Less: unamortized deferred debt issuance costs	(22.8)	—	(25.0)	—	(22.5)	—	(21.5)	—
Total debt	4,292.0	3,868.1	4,577.7	4,185.0	4,309.4	4,028.8	4,337.3	4,094.8
Less: current portion	355.6	350.8	2.7	2.7	752.5	740.2	353.8	352.2
Total long-term debt	\$ 3,936.4	\$ 3,517.3	\$ 4,575.0	\$ 4,182.3	\$3,556.9	\$ 3,288.6	\$3,983.5	\$ 3,742.6

Revolving Credit Facility

The Company has entered into a third amended and restated credit agreement, which amended and restated its \$2,500.0 unsecured revolving credit facility, increasing the lenders' aggregate unsecured revolving commitments under the facility by \$500.0 to \$3,000.0 (the "Revolving Credit Facility"). The Revolving Credit Facility matures in November 2026 March 2029 and gives the Company and certain of its subsidiaries the ability to borrow, in various currencies, at a spread that varies, based on the Company's debt rating, over certain currency-specific benchmark rates, which benchmark rates, in the case of U.S. dollar borrowings, are either the base rate or the adjusted term Secured Overnight Financing Rate ("SOFR"). The Revolving Credit Facility was undrawn on the date of the amendment. The Company may utilize the Revolving Credit Facility for general corporate purposes. As of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, there were no outstanding borrowings under the Revolving Credit Facility, revolving credit facility then in effect. The carrying value of any borrowings under the Revolving Credit Facility would approximate their fair value, primarily due to their market interest rates, and would be classified as Level 2 in the fair value hierarchy (Note 5). Any outstanding borrowings under the Revolving Credit Facility are classified as long-term debt in the accompanying Condensed Consolidated Balance Sheets. The Revolving Credit Facility requires payment of certain annual agency and commitment fees and requires that the Company satisfy certain financial covenants. On September 30, 2023, the Company was in compliance with the financial covenants under the Revolving Credit Facility.

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Company satisfy certain financial covenants. On March 31, 2024, the Company was in compliance with the financial covenants under the Revolving Credit Facility.

Term Loan Credit Facility

On April 19, 2022, the Company entered into a two-year, \$750.0 unsecured delayed draw term loan credit agreement (the "2022 Term Loan"), which was scheduled to mature on April 19, 2024. The 2022 Term Loan was undrawn at closing and may be drawn on up to five occasions over the life of the facility. The 2022 Term Loan may be repaid at any time without premium or penalty, and, once repaid, cannot be reborrowed. If drawn upon, the proceeds from the 2022 Term Loan are expected to be used for general corporate purposes. Interest rates under the 2022 Term Loan are based on a spread over either the base rate or the adjusted term SOFR, which spread varies based on the Company's debt rating. The carrying value of any borrowings under the 2022 Term Loan would approximate their fair value, primarily due to its market interest rates, and would be classified as Level 2 in the fair value hierarchy (Note 5). As of September 30, 2023 March 31, 2024, the Company had not yet drawn upon the 2022 Term Loan, and, as such, there were no outstanding borrowings under the 2022 Term Loan. The 2022 Term Loan requires payment of certain commitment fees and requires that the Company satisfy certain financial covenants, which financial covenants are the same as those under the Revolving Credit Facility. On September 30, 2023 March 31, 2024, the Company was in compliance with the financial covenants under the 2022 Term Loan. The Term Loan matured on April 19, 2024 without the Company drawing upon it throughout its term.

Commercial Paper Programs

The Company has a commercial paper program (the "U.S. Commercial Paper Program") pursuant to which the Company may issue short-term unsecured commercial paper notes (the "USCP Notes" or "U.S. Commercial Paper") in one or more private placements in the United States. The maturities of the USCP Notes vary but may not exceed 397 days from the date of issue. The USCP Notes are sold under customary terms in the commercial paper market and may be issued at par or a discount therefrom, and bear varying interest rates on a fixed or floating basis. The On March 21, 2024, in conjunction with the increase in the capacity of the Revolving Credit Facility, the Company increased the borrowings available under its U.S. Commercial Paper Program by \$500.0. As of March 31, 2024, the maximum aggregate principal amount outstanding of USCP Notes at any time is \$2,500.0 ~~3,000.0~~ The Company utilizes borrowings under the U.S. Commercial Paper Program for general corporate purposes, which, in recent years, ~~has have~~ included fully or partially funding acquisitions, as well as repaying certain outstanding senior notes. As of December 31, 2022, the amount of USCP Notes outstanding was \$632.8, with a weighted average interest rate of 4.69%. In the first quarter of 2023, the Company used net proceeds from the 2026 Senior Notes (as defined below) to repay certain outstanding borrowings under the U.S. Commercial Paper Program. The Company borrowed under the U.S. Commercial Paper Program throughout much of the first nine months quarter of 2023, 2024, the proceeds of which were used for general corporate purposes. During Before the third end of the first quarter of 2023, 2024, the Company repaid all of its USCP Notes then outstanding, outstanding. As of March 31, 2024 and as of September 30, 2023 December 31, 2023, there were no USCP Notes outstanding.

The Company and one of its wholly owned European subsidiaries (the "Euro Issuer") also have a commercial paper program (the "Euro Commercial Paper Program" and, together with the U.S. Commercial Paper Program, the "Commercial Paper Programs"), pursuant to which the Euro Issuer may issue short-term unsecured commercial paper notes (the "ECP Notes" and, together with the USCP Notes, the "Commercial Paper"), which are guaranteed by the Company and are to be issued outside of the United States. The maturities of the ECP Notes will vary but may not exceed 183 days from the date of issue. The ECP Notes are sold under customary terms in the commercial paper market and may be issued at par or a discount therefrom or a premium thereto and bear varying interest rates on a fixed or floating basis. The ECP Notes may be issued in Euros, Sterling, U.S. dollars or other currencies. The maximum aggregate principal amount outstanding of ECP Notes at any time is ~~\$2,000.0~~ \$2,000.0. The Company utilizes borrowings under the Euro Commercial Paper Program for general corporate purposes, which may include, for example, fully or partially funding acquisitions. In the first quarter of 2023, the The Company used borrowings under its Euro Commercial Paper Program, along with cash on hand, to fund an acquisition, as discussed in Note 11 herein. These borrowings did not borrow under the Euro Commercial Paper Program were repaid in their entirety by the end of ~~during~~ the first quarter of 2023. As 2024, and, as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, there were no ECP Notes outstanding.

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Amounts available under the Commercial Paper Programs may be borrowed, repaid and re-borrowed from time to time. In conjunction with the Revolving Credit Facility, as of September 30, 2023 March 31, 2024, the authorization from the Company's Board of Directors (the "Board") limits the maximum ~~aggregate~~ principal amount outstanding of USCP Notes, ECP Notes, and any other commercial paper or similar programs, along with outstanding amounts under the Revolving Credit Facility, at any time to ~~\$2,500.0~~ \$3,000.0 in the aggregate. The Commercial Paper Programs are rated A-2 by Standard & Poor's and P-2 by Moody's and, based on the Board's authorization described above, are currently backstopped by the

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Revolving Credit Facility, as amounts undrawn under the Company's Revolving Credit Facility are available to repay Commercial Paper, if necessary. Net proceeds of the issuances of Commercial Paper are expected to be used for general corporate purposes. Any outstanding Commercial Paper is classified as long-term debt in the accompanying Condensed Consolidated Balance Sheets since the Company has the intent and ability to refinance the Commercial Paper on a long-term basis using the Company's Revolving Credit Facility. The carrying value of

Commercial Paper approximates its fair value, primarily due to its market interest rates, and is classified as Level 2 in the fair value hierarchy (Note 5).

U.S. Senior Notes

On April 5, 2024, the Company issued three series of unsecured senior notes (collectively, the "New Senior Notes"): (i) \$450.0 aggregate principal amount of unsecured 5.050% Senior Notes due April 5, 2027 at 99.887% of face value (the "2027 Senior Notes"), (ii) \$450.0 aggregate principal amount of unsecured 5.050% Senior Notes due April 5, 2029 at 99.900% of face value (the "2029 Senior Notes") and (iii) \$600.0 aggregate principal amount of unsecured 5.250% Senior Notes due April 5, 2034 at 99.900% of face value (the "2034 Senior Notes"). The New Senior Notes are unsecured and rank equally in right of payment with all of the Company's other senior unsecured and unsubordinated indebtedness, including the Company's guarantee of the Euro Issuer's obligations under the Euro Notes. Interest on the New Senior Notes is payable semiannually on April 5 and October 5 of each year, commencing on October 5, 2024. Prior to March 5, 2027, the Company may redeem, from time to time, some or all of the 2027 Senior Notes at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to the date of redemption, plus a make-whole premium. Prior to March 5, 2029, the Company may redeem, from time to time, some or all of the 2029 Senior Notes at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to the date of redemption, plus a make-whole premium. Prior to January 5, 2034, the Company may redeem, from time to time, some or all of the 2034 Senior Notes at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to the date of redemption, plus a make-whole premium. On or after such dates, the Company may redeem, from time to time, some or all of the respective series of the New Senior Notes at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to the date of redemption. If the Company's pending acquisition of the Carlisle Interconnect Technologies ("CIT") business is not consummated on or prior to an agreed upon date or if the Company notifies the trustee that the acquisition will not be pursued at all, under certain circumstances, each series of the New Senior Notes will be subject to a special mandatory redemption, at a price equal to 101% of the principal amount thereof, plus accrued and unpaid interest from the date of initial issuance, or the most recent date to which interest has been paid or provided for, whichever is later, to, but not including, the special mandatory redemption date. Absent a special mandatory redemption, the Company intends to use the net proceeds from the New Senior Notes, together with a combination of cash on hand and other debt financing (which could include borrowings under the Company's Revolving Credit Facility and/or U.S. Commercial Paper Program), to fund the cash consideration for the Company's pending CIT acquisition, as discussed in further detail in Note 11 herein, along with the fees and expenses related thereto. To the extent that the net proceeds from the New Senior Notes are not used for such purposes, such net proceeds shall be used for general corporate purposes.

On April 1, 2024, the Company used cash on hand to repay the \$350.0 aggregate principal amount of unsecured 3.20% Senior Notes due April 1, 2024 upon maturity.

On March 30, 2023, the Company issued \$350.0 aggregate principal amount of unsecured 4.750% Senior Notes due March 30, 2026 at 99.658% of face value (the "2026 Senior Notes"). The 2026 Senior Notes are unsecured and rank equally in right of payment with all of the Company's other senior unsecured and unsubordinated indebtedness, including the Company's guarantee of the Euro Issuer's other unsecured senior indebtedness obligations under the Euro Notes. Interest on the 2026 Senior Notes is payable semiannually on March 30 and September 30 of each year, commencing on September 30, 2023. The Company may redeem, from time to time at its option, some or all of the 2026 Senior Notes at a redemption price equal to 100% of the principal amount thereof, plus accrued and unpaid interest, if any, to, but not including, the date of redemption, plus a make-whole premium. The Company used the net proceeds from the 2026 Senior Notes primarily to repay certain outstanding borrowings under the U.S. Commercial Paper Program.

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All of the Company's outstanding senior notes in the United States (the "U.S. Senior Notes") are unsecured and rank equally in right of payment with all of the Company's other senior unsecured and unsubordinated indebtedness, including the Company's guarantee of the Euro Issuer's other unsecured senior indebtedness obligations under the Euro Notes. Interest on each series of U.S. Senior Notes is payable semiannually. The Company may, at its option, redeem some or all of any series of U.S. Senior Notes at any time, subject to certain terms and

conditions, which include paying 100% of the principal amount, plus accrued and unpaid interest, if any, to the date of redemption, and, with certain exceptions, a make-whole premium.

Euro Senior Notes

The Euro Issuer has two outstanding unsecured senior notes issued in Europe (collectively, the "Euro Notes" and the Euro Notes, together with the U.S. Senior Notes, the "Senior Notes"), each of which were issued with an aggregate principal amount of €500.0. The 0.750% Euro Senior Notes, which were issued in May 2020 at 99.563% of face value, mature on May 4, 2026, while the 2.000% Euro Senior Notes, which were issued in October 2018 at 99.498% of face value, mature on October 8, 2028. The Euro Notes are unsecured and rank equally in right of payment with the Company's and all of the Euro Issuer's other senior unsecured senior and unsubordinated indebtedness and are fully and unconditionally guaranteed on a senior unsecured basis by the Company. Interest on each series of Euro Notes is payable annually. The Company may, at its option, redeem some or all of either series of Euro Notes at any time, subject to certain terms and conditions, which include paying 100% of the principal amount, plus accrued and unpaid interest, if any, to, but not including, the date of redemption, and, with certain exceptions, a make-whole premium.

The fair value of each series of Senior Notes is based on recent bid prices in an active market and is therefore classified as Level 1 in the fair value hierarchy (Note 5). The Company's Senior Notes impose certain obligations on the Company and prohibit various actions by the Company unless it satisfies certain financial requirements. On September 30, 2023 March 31, 2024, the Company was in compliance with all requirements under its Senior Notes.

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Note 5—Fair Value Measurements

Fair value is determined based on the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants. These requirements establish market or observable inputs as the preferred source of values. Assumptions based on hypothetical transactions are used in the absence of market inputs. The Company does not have any non-financial instruments accounted for at fair value on a recurring basis.

The valuation techniques required are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions. These two types of inputs create the following fair value hierarchy:

- Level 1 Quoted prices for identical instruments in active markets.
- Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- Level 3 Significant inputs to the valuation model are unobservable.

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The Company believes that the assets or liabilities currently subject to such standards with fair value disclosure requirements are primarily (i) debt instruments, (ii) pension plan assets, (iii) short- and long-term investments, (iv) derivative instruments and (v) assets acquired and liabilities and noncontrolling interests assumed as part of acquisition accounting. Each of these assets and liabilities is discussed below, with the exception of debt instruments, pension plan assets, and the fair value of assets acquired and liabilities and noncontrolling interests assumed as part of acquisition accounting, which are discussed in Note 4, Note 10 and Note 11, respectively, herein, in addition to the Notes to Consolidated Financial Statements in the **2022****2023** Annual Report. Substantially all of the Company's short- and long-term investments consist of certificates of deposit, which are considered as Level 2 in the fair value hierarchy. Long-term investments **the vast majority of which have original maturities of two years**, are recorded in Other long-term assets in the accompanying Condensed Consolidated Balance Sheets. The carrying amounts of these short- and long-term instruments, the vast majority of which are in non-U.S. bank accounts, approximate their respective fair values. The Company's derivative instruments primarily consist of foreign exchange forward contracts, which are valued using bank quotations based on market observable inputs, such as forward and spot rates, and are therefore classified as Level 2 in the fair value hierarchy. The impact of the credit risk related to these derivative financial assets is immaterial.

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The Company reviews the fair value hierarchy classifications on a quarterly basis and determines the appropriate classification of such assets and liabilities subject to the fair value hierarchy standards based on, among other things, the ability to observe valuation inputs. The fair values of the Company's financial and non-financial assets and liabilities subject to such standards as of **September 30, 2023****March 31, 2024** and **December 31, 2022****December 31, 2023** are as follows:

	Fair Value Measurements						Fair Value Measurements					
	Quoted Prices in Active Markets for Identical Assets (Level 1)			Significant Observable Inputs (Level 2)			Significant Unobservable Inputs (Level 3)			Quoted Prices in Active Markets for Identical Assets (Level 1)		
	Total	Assets (Level 1)	(Level 2)	Inputs	Inputs	Inputs	Total	Assets (Level 1)	(Level 2)	Inputs	Inputs	Inputs
September 30, 2023:												
March 31, 2024:												
Short-term investments	\$ 252.5	\$ —	\$ 252.5	\$ —	\$ 106.4	\$ —	\$ 106.4	\$ —	\$ —	\$ —	\$ —	\$ —
Long-term investments	0.8	—	0.8	—	0.4	—	0.4	—	—	—	—	—
Forward contracts	(0.8)	—	(0.8)	—	(0.2)	—	(0.2)	—	—	—	—	—
Redeemable noncontrolling interest	(21.8)	—	—	—	(21.8)	—	—	—	—	—	—	—
Redeemable noncontrolling interests	—	—	—	—	(30.9)	—	—	—	—	—	—	(30.9)
Total	\$ 230.7	\$ —	\$ 252.5	\$ (21.8)	\$ 75.7	\$ —	\$ 106.6	\$ (30.9)	\$ —	\$ —	\$ —	\$ (30.9)
December 31, 2022:												
December 31, 2023:												
Short-term investments	\$ 61.1	\$ —	\$ 61.1	\$ —	\$ 185.2	\$ —	\$ 185.2	\$ —	\$ —	\$ —	\$ —	\$ —
Long-term investments	50.8	—	50.8	—	0.4	—	0.4	—	—	—	—	—
Forward contracts	1.5	—	1.5	—	(0.5)	—	(0.5)	—	—	—	—	—
Redeemable noncontrolling interest	(20.6)	—	—	—	(20.6)	—	—	—	—	—	—	—
Redeemable noncontrolling interests	—	—	—	—	(30.7)	—	—	—	—	—	—	(30.7)
Total	\$ 92.8	\$ —	\$ 113.4	\$ (20.6)	\$ 154.4	\$ —	\$ 185.1	\$ (30.7)	\$ —	\$ —	\$ —	\$ (30.7)

The Company utilizes foreign exchange forward contracts, hedging instruments accounted for as cash flow hedges, in the management of foreign currency exposures. In addition, the Company also enters into foreign exchange forward contracts, accounted for as net investment hedges, to hedge our exposure to variability in the U.S. dollar equivalent of the net investments in certain foreign subsidiaries. As of **September**

30, 2023 March 31, 2024 and December 31, 2023, the Company had no outstanding foreign exchange forward contracts accounted for as either net investment hedges or cash flow hedges. As of September 30, 2023 March 31, 2024 and December 31, 2023, the fair value of such foreign exchange forward contracts in the table above consisted of various outstanding foreign exchange forward contracts that are not designated as hedging instruments. The During the three months ended March 31, 2024 and 2023, the amounts recognized in Accumulated other comprehensive income (loss) associated with foreign exchange forward contracts, and as well as the amounts reclassified from Accumulated other comprehensive income (loss) to foreign exchange gain (loss), included in Cost of sales in the accompanying Condensed Consolidated Statements of Income, during the three and nine months ended September 30, 2023 and 2022, were not material. The fair values of the Company's forward contracts are recorded within Prepaid expenses and other current assets, Other long-term assets, Other accrued expenses and Other long-term liabilities in the accompanying Condensed Consolidated Balance Sheets, depending on their value and remaining contractual period.

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Certain acquisitions may result in noncontrolling interest holders who, in certain cases, are entitled to a put option, giving them the ability to put some or all of their redeemable interest in the shares of the acquiree to the Company. Specifically, if exercised by the noncontrolling interest holder, Amphenol would be required to purchase some or all of the option holder's redeemable interest, at a redemption price during specified time period(s) stipulated in the respective acquisition agreement. The redeemable noncontrolling interest, related interests recorded on the accompanying Condensed Consolidated Balance Sheets relate to recent acquisitions, which, based on the terms of the respective acquisition that closed in December of 2021, agreements, will remain in temporary equity until the applicable put option is either fully exercised or expires. The redemption value of the redeemable noncontrolling interest interests is generally calculated using Level 3 unobservable inputs based on a multiple of earnings, which, for the redeemable noncontrolling interest interests currently outstanding, approximates approximate fair value. As such, the redemption value is classified as Level 3 in the fair value hierarchy and is recorded as Redeemable noncontrolling interest interests on the Condensed Consolidated Balance Sheets as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023. Refer to Note 7 herein for a rollforward of the Redeemable noncontrolling interest interests for the three and nine months ended September 30, 2023 March 31, 2024 and 2022, as well as Note 1 of the Notes to Consolidated Financial Statements in the 2022 Annual Report for further discussion regarding the Company's redeemable noncontrolling interest 2023.

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With the exception of the fair value of the assets acquired and liabilities assumed in connection with acquisition accounting, the Company does not have any other significant financial or non-financial assets and liabilities that are measured at fair value on a non-recurring basis.

Note 6—Income Taxes

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Provision for income taxes	\$ (115.2)	\$ (150.4)	\$ (363.0)	\$ (429.2)	\$ (110.7)	\$ (117.2)
Effective tax rate	18.2 %	23.1 %	20.3 %	23.4 %	16.7 %	20.9 %

For the three and nine months ended September 30, 2023, March 31, 2024 and 2023, stock option exercise activity had the impact of decreasing our Provision for income taxes by \$38.3 \$29.7 and \$67.3, \$17.1, respectively, and decreasing our effective tax rate by approximately 600 450 basis points and 380 310 basis points, respectively, due to the recognition of excess tax benefits within Provision for income taxes in the accompanying Condensed Consolidated Statements of Income. In addition, for the three and nine months ended September 30, 2023 March 31, 2024, acquisition-related expenses had a discrete tax benefit of \$18.6, related to the effect settlement of increasing our effective tax rate by approximately 20 basis points audits and 10 basis points, respectively, while for the nine months ended September 30, 2023, the gain associated lapses of statutes of limitation, along with the bargain purchase acquisition that closed a difference in the second quarter, as discussed in Note 11 herein, a non-U.S. tax filing position, had the effect of decreasing our effective tax rate by approximately 10 280 basis points. For Acquisition-related expenses incurred during the three and nine months ended September 30, 2022, stock option exercise activity March 31, 2023 had the impact of decreasing our Provision for income taxes by \$10.6 and \$21.9, respectively, and decreasing an immaterial effect on our effective tax rate by approximately 160 basis points and 120 basis points, respectively, while acquisition-related expenses had the effect of increasing our effective tax rate by approximately 20 basis points and 10 basis points, respectively, rate.

The United States federal government enacted the Tax Cuts and Jobs Act ("Tax Act") in December 2017. As a result, in 2017, the Company recorded a transition tax ("Transition Tax") related to the deemed repatriation of the accumulated unremitting earnings and profits of the Company's foreign subsidiaries. The Company paid expects to pay its sixth seventh annual installment of the Transition Tax, net of applicable tax credits and deductions, in the second quarter of 2023, 2024, and will pay the balance of the Transition Tax, net of applicable tax credits and deductions, over the remainder of the eight-year period ending in 2025, as permitted under the Tax Act. The current and long-term portions of the Transition Tax are recorded in Accrued income taxes and Other long-term liabilities, respectively, on the Condensed Consolidated Balance Sheets as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023.

The Company operates in the U.S. and numerous foreign taxable jurisdictions, and at any point in time has numerous audits underway at various stages of completion. With few exceptions, the Company is subject to income tax examinations by tax authorities for the years 2017 and after. The Company is generally not able to precisely estimate the ultimate settlement amounts or timing until the close of an audit. The Company evaluates its tax positions and establishes liabilities for uncertain tax positions that may be challenged by tax authorities and may not be fully sustained, despite the Company's belief that the underlying tax positions are fully supportable. As of September 30, 2023 March 31, 2024, the amount of unrecognized tax benefits, including penalties and interest, which if recognized would impact the effective tax rate, was approximately \$198.0 201.5. Unrecognized tax benefits are reviewed on an ongoing basis and are adjusted for changing

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facts and circumstances, including the progress of tax audits and the closing of statutes of limitations. Based on information currently available, management anticipates that over the next 12-month period, audit activity could be completed and statutes of limitations may close relating to existing unrecognized tax benefits of approximately \$21.8 24.8.

Inflation Reduction Act of 2022

On August 16, 2022, the President of the United States signed into law the Inflation Reduction Act of 2022 (the "IRA"), a tax and spending package that introduces several tax-related provisions, including a 15% corporate alternative minimum tax ("CAMT") on certain large corporations and a 1% excise tax on certain corporate stock repurchases. Companies will be are required to reassess their valuation allowances for certain affected deferred tax assets in the period of enactment but will do not need to remeasure deferred tax balances for the related tax accounting implications of the CAMT. The IRA provisions, which became effective for Amphenol beginning on January 1, 2023, did not have a material impact on the Company during the three and nine months ended September 30, 2023, March 31, 2024 and 2023. While the full impact of these

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provisions in the future depends on several factors, including interpretive regulatory guidance, which has not yet been released, the Company does not currently believe that the provisions of the IRA, including several other non-tax related provisions, will have a material impact on our its financial condition, results of operations, liquidity and cash flows.

Note 7—Stockholders' Equity and Noncontrolling Interests

Net income attributable to noncontrolling interests is classified below net income. Earnings per share is determined after the impact of the noncontrolling interests' share in net income of the Company. In addition, the equity attributable to noncontrolling interests is presented as a separate caption within equity.

A rollforward of consolidated changes in equity and redeemable noncontrolling interest interests for the three months ended **September 30, 2023** **March 31, 2024** is as follows:

Stockholders' equity attributable to Amphenol Corporation											Stockholders' equity attributable to Amphenol Corporation																		
											Accumulated																		
Common Stock			Treasury Stock			Additional			Other			Non-			Non-			Common Stock			Treasury Stock			Additional					
Shares			Shares			Paid-In			Retained			Comprehensive			Controlling		Total	Non-controlling	Shares			Paid-In			Retained		Comprehensive		
(in millions)			(in millions)			Amount			Capital			Earnings			Loss			Interests (1)	Equity	Interest	(in millions)			Amount			Capital		Earnings
Balance as of																													
June 30, 2023	596.7	\$ 0.6	(0.7)	\$ (49.6)	\$ 2,860.4	\$ 5,294.8	\$ (592.5)	\$ 57.2	\$ 7,570.9	\$ 21.4																			
Balance as of																													
December 31,																													
2023																													
Net income																													
Other comprehensive income (loss)																													
Acquisitions resulting in noncontrolling interests																													
Distributions to shareholders of noncontrolling interests																													
Capital contributions from noncontrolling interests																													
Purchase of treasury stock																													
Retirement of treasury stock																													
Stock options exercised	3.6	—	0.4	28.3	127.7	(13.4)											142.6		2.8	—	0.4	39.0	99.1	(20.4)					

Dividends declared (\$0.21 per common share)	(125.6)	(125.6)
Dividends declared (\$0.22 per common share)		(132.1)
Stock-based compensation expense	26.9	26.9
Balance as of September 30, 2023	600.3 \$ 0.6 (2.0) \$(170.6) \$ 3,015.0 \$ 5,669.7 \$ (657.9) \$ 59.7 \$ 7,916.5 \$ 21.8	
Balance as of March 31, 2024		602.0 \$ 0.6 (1.3) \$(103.8) \$ 3,224.1 \$ 6,163.5 \$

(1) Excludes redeemable noncontrolling interest.

A rollforward of consolidated changes in equity and redeemable noncontrolling interest for the nine months ended September 30, 2023 is as follows:

	Stockholders' equity attributable to Amphenol Corporation									
	Common Stock		Treasury Stock		Additional		Other		Accumulated	
	Shares (in millions)	Amount	Shares (in millions)	Amount	Paid-In Capital	Retained Earnings	Comprehensive Loss	Non- controlling Interests (1)	Total Equity	Redeemable
Balance as of December 31, 2022	596.0	\$ 0.6	(1.2)	\$ (79.8)	\$ 2,650.4	\$ 4,979.4	\$ (535.0)	\$ 57.9	\$ 7,073.5	\$ 20.6
Net income						1,413.6		11.6	1,425.2	1.2
Other comprehensive income (loss)						(122.9)		(2.8)	(125.7)	—
Acquisitions resulting in noncontrolling interest								1.0	1.0	
Distributions to shareholders of noncontrolling interests								(8.0)	(8.0)	
Purchase of treasury stock			(5.8)	(469.8)					(469.8)	
Retirement of treasury stock	(4.1)	—	4.1	320.5		(320.5)			—	
Stock options exercised	8.4	—	0.9	58.5	292.2	(27.1)			323.6	
Dividends declared (\$0.63 per common share)						(375.7)			(375.7)	
Stock-based compensation expense				72.4				72.4		
Balance as of September 30, 2023	600.3	\$ 0.6	(2.0)	\$(170.6)	\$ 3,015.0	\$ 5,669.7	\$ (657.9)	\$ 59.7	\$ 7,916.5	\$ 21.8

(1) Excludes redeemable noncontrolling interest.

A rollforward of consolidated changes in equity and redeemable noncontrolling interest interests for the three months ended **September 30, 2022** **March 31, 2023** is as follows:

Stockholders' equity attributable to Amphenol Corporation										Stockholders' equity attributable to Amphenol Corporation									
Accumulated										Redeemable									
Common Stock		Treasury Stock		Additional		Other		Non-		Non-		Common Stock		Treasury Stock		Additional		Accumulated	
Shares	Shares	Shares	Shares	Paid-In Capital	Retained Earnings	Comprehensive Loss	Interests (1)	Equity	Total	Non-controlling Interest	Equity	Shares	Shares	Paid-In Capital	Retained Earnings	Common Stock	Treasury Stock	Additional	Accumulated
(in millions)	Amount	(in millions)	Amount	(in millions)	Amount	(in millions)	(in millions)	Equity	Interest	(in millions)	Amount	(in millions)	Amount	(in millions)	Amount	Shares	Shares	Paid-In Capital	Retained Earnings
Balance as of																			
June 30, 2022	596.7	\$ 0.6	(1.4)	\$ (92.0)	\$ 2,477.8	\$ 4,553.8	\$ (475.9)	\$ 57.7	\$ 6,522.0	\$ 19.9									
Balance as of																			
December 31,																			
2022																			
Net income							496.6			3.6		500.2		0.3					439.2
Other comprehensive income (loss)								(196.5)		(3.2)		(199.7)		—					
Acquisitions resulting in noncontrolling interests																			
Distributions to shareholders of noncontrolling interests										(0.3)		(0.3)							
Purchase of treasury stock					(2.4)	(170.1)				(170.1)							(2.1)	(166.9)	
Retirement of treasury stock	(2.1)	—	2.1	150.3		(150.3)				—			(2.1)	—	2.1	166.9		(166.9)	
Stock options exercised	1.9	—	0.2	14.3	63.7	(6.0)			72.0			2.4	—	0.2	10.1	76.4	(5.4)		
Dividends declared (\$0.20 per common share)							(119.0)			(119.0)									
Dividends declared (\$0.21 per common share)																		(125.0)	
Stock-based compensation expense					23.6				23.6									21.7	
Balance as of																			
September 30, 2022	596.5	\$ 0.6	(1.5)	\$ (97.5)	\$ 2,565.1	\$ 4,775.1	\$ (672.4)	\$ 57.8	\$ 6,628.7	\$ 20.2									
Balance as of																			
March 31, 2023																			
	596.3	\$ 0.6	(1.0)	\$ (69.7)	\$ 2,748.5	\$ 5,121.3	\$ (672.4)	\$ 57.8	\$ 6,628.7	\$ 20.2									

(1) Excludes redeemable noncontrolling interest, interests.

A rollforward of consolidated changes in equity and redeemable noncontrolling interest for the nine months ended September 30, 2022 is as follows:

	Stockholders' equity attributable to Amphenol Corporation										Redeemable Non- controlling Interest	
	Common Stock		Treasury Stock		Additional		Other		Non- controlling			
	Shares	Shares	Shares	Amount	Paid-In	Retained	Comprehensive	Loss	Interests (1)	Total		
	(in millions)	Amount	(in millions)	Amount	Capital	Earnings			Equity			
Balance as of December 31, 2021	600.7	\$ 0.6	(1.6)	\$ (100.0)	\$ 2,409.0	\$ 4,278.9	\$ (286.5)	\$ 58.1	\$ 6,360.1	\$ 19.0		
Net income						1,394.8			9.8	1,404.6	1.2	
Other comprehensive income (loss)							(385.9)		(6.1)	(392.0)	—	
Purchase of noncontrolling interest					(0.4)				(0.1)	(0.5)		
Distributions to shareholders of noncontrolling interests								(3.9)		(3.9)		
Purchase of treasury stock			(7.6)	(560.1)						(560.1)		
Retirement of treasury stock	(7.0)	—	7.0	519.3		(519.3)				—		
Stock options exercised	2.8	—	0.7	43.3	92.3	(21.7)				113.9		
Dividends declared (\$0.60 per common share)						(357.6)				(357.6)		
Stock-based compensation expense					64.2					64.2		
Balance as of September 30, 2022	596.5	\$ 0.6	(1.5)	\$ (97.5)	\$ 2,565.1	\$ 4,775.1	\$ (672.4)	\$ 57.8	\$ 6,628.7	\$ 20.2		

(1) Excludes redeemable noncontrolling interest.

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Stock Repurchase Program Programs

On April 27, 2021, the Board authorized a stock repurchase program under which the Company may purchase up to \$2,000.0 of the Company's Class A Common Stock ("Common Stock") during the three-year period ending April 27, 2024 (the "2021 Stock Repurchase Program") in accordance with the requirements of Rule 10b-18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). During the three and nine months ended September 30, 2023 March 31, 2024, the Company repurchased 1.714 million and 5.8 million shares of its Common Stock for \$149.3 and \$469.8 \$153.8, respectively, under the 2021 Stock Repurchase Program. Of All of the total repurchases maderepurchased shares during the first nine three months of 2023, 4.1 million shares, or \$320.5, 2024 were retired by the Company, with the remainder of the repurchased shares retained in Treasury stock at the time of repurchase. Company. During the three and nine months ended September 30, 2022 March 31, 2023, the Company repurchased 2.4 million and 7.6 million 2.1 million shares of its Common Stock for \$170.1 and \$560.1 \$166.9, respectively, under the 2021 Stock Repurchase Program. Of All of the total repurchases maderepurchased shares during the first nine three months of 2022, 7.0 million shares, or \$519.3, 2023 were retired by the Company, with the remainder of the repurchased shares retained in Treasury stock at the time of repurchase. Company. From October 1, 2023 April 1, 2024 to October 24, 2023 April 26, 2024, the Company repurchased 0.4 0.6 million additional shares of its Common Stock for \$33.5, and, as of October 25, 2023, \$71.8, which were the Company has remaining authorization to purchase up to \$308.3 of its Common Stock final repurchases under the 2021 Stock Repurchase Program.

On April 23, 2024, the Board authorized a new stock repurchase program under which the Company may purchase up to \$2,000.0 of the Company's Common Stock during the three-year period ending on the close of business on April 28, 2027 (the "2024 Stock Repurchase Program"). The **price** 2024 Stock Repurchase Program becomes effective on April 29, 2024. The timing and **timing** amount of any future **repurchases** will depend on a number of factors, such as the levels of cash generation from operations, the volume of stock options exercised by employees, cash requirements for acquisitions, dividends paid, economic and market conditions and the price of the Common Stock.

Dividends

Contingent upon declaration by the Board, the Company pays a quarterly dividend on shares of its Common Stock. The following table summarizes the dividends declared and paid during the three **and nine** months ended **September 30, 2023** **March 31, 2024** and **2022**; **2023**:

	Three Months Ended September 30,		Nine Months Ended September 30,		Three Months Ended March 31,	
	2023		2022		2023	
	2023	2022	2022	2023	2024	2023
Dividends declared	\$ 125.6	\$ 119.0	\$ 375.7	\$ 357.6	\$ 132.1	\$ 125.0
Dividends paid (including those declared in the prior year)	125.1	119.1	375.0	358.4	131.7	124.9

On October 25, 2022, the Board approved an increase to the Company's quarterly dividend rate from \$0.20 per share to \$0.21 per share, effective with dividends declared in the fourth quarter of 2022, and on October 24, 2023, the Board approved an additional increase to the Company's quarterly dividend rate from \$0.21 per share to \$0.22 per share, effective with dividends declared in the fourth quarter of 2023, contingent upon declaration by the Board.

Note 8—Stock-Based Compensation

For the three months ended September 30, 2023 and 2022, the Company's Income before income taxes was reduced for stock-based compensation expense of \$26.9 and \$23.6, respectively. In addition, for the three months ended September 30, 2023 and 2022, the Company recognized aggregate income tax benefits (associated with stock-based compensation) of \$41.0 and \$12.9, respectively, in Provision for income taxes in the accompanying Condensed Consolidated Statements of Income. These aggregate income tax benefits during the three months ended September 30, 2023 and 2022 include excess tax benefits of \$38.3 and \$10.6, respectively, from option exercises.

For the nine months ended September 30, 2023 and 2022, the Company's Income before income taxes was reduced for stock-based compensation expense of \$72.4 and \$64.2, respectively. In addition, for the nine months ended September 30, 2023 and 2022, the Company recognized aggregate income tax benefits (associated with stock-based compensation) of \$74.5 and \$28.3, respectively, in Provision for income taxes in the accompanying Condensed Consolidated Statements of Income. These aggregate income tax benefits during the nine months ended September 30, 2023 and 2022 include excess tax benefits of \$67.3 and \$21.9, respectively, from option exercises.

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Note 8—Stock-Based Compensation

For the three months ended March 31, 2024 and 2023, the Company's Income before income taxes was reduced for stock-based compensation expense of \$23.8 and \$21.7, respectively. In addition, for the three months ended March 31, 2024 and 2023, the Company recognized aggregate income tax benefits (associated with stock-based compensation) of \$32.2 and \$19.3, respectively, in Provision for income taxes in the accompanying Condensed Consolidated Statements of Income. These aggregate income tax benefits during the three months ended March 31, 2024 and 2023 include excess tax benefits of \$29.7 and \$17.1, respectively, from option exercises.

The impact associated with recognizing excess tax benefits from option exercises in the provision for income taxes on our consolidated financial statements could result in significant fluctuations in our effective tax rate in the future, since the provision for income taxes will be impacted by the timing and intrinsic value of future stock-based compensation award exercises.

Stock-based compensation expense includes the estimated effects of forfeitures, which are adjusted over the requisite service period to the extent actual forfeitures differ or are expected to differ from such estimates. Changes in estimated forfeitures are recognized in the period of change and impact the amount of expense to be recognized in future periods. The expense incurred for stock-based compensation plans is included in Selling, general and administrative expenses in the accompanying Condensed Consolidated Statements of Income.

Stock Options

In May 2017, the Company adopted the 2017 Stock Purchase and Option Plan for Key Employees of Amphenol and Subsidiaries (the "2017 Employee Option Plan"), which provided for the issuance of 60,000,000 shares. In March 2021, the Board authorized and approved the Amended and Restated 2017 Stock Purchase and Option Plan for Key Employees of Amphenol and Subsidiaries (the "Amended 2017 Employee Option Plan" and, together with the 2017 Employee Option Plan, the "2017 Option Plan"), which among other things, increased the number of shares reserved for issuance under the plan by 40,000,000 shares. The Amended 2017 Employee Option Plan was approved by the Company's stockholders and became effective on May 19, 2021. As of **September 30, 2023** **March 31, 2024**, there were **31,234,953** **31,265,713** shares of Common Stock available for the granting of additional stock options under the 2017 Option Plan. Prior to the approval of the 2017 Employee Option Plan, the Company issued stock options under the 2009 Stock Purchase and Option Plan for Key Employees of Amphenol and Subsidiaries, and its amendment (the "2009 Employee Option Plan"). No additional stock options will be granted under the 2009 Employee Option Plan. Options granted under the 2017 Option Plan and the 2009 Employee Option Plan generally vest ratably over a period of five years from the date of grant and are generally exercisable over a period of **ten** **10** years from the date of grant.

Stock option activity for the three **and nine** months ended **September 30, 2023** **March 31, 2024** was as follows:

		Weighted				Weighted			
		Average		Aggregate		Average		Aggregate	
		Weighted	Remaining	Intrinsic	Weighted	Remaining	Intrinsic	Weighted	Aggregate
		Options	Exercise Price	Term (in years)	(in millions)	Options	Exercise Price	Term (in years)	(in millions)
Options outstanding at									
January 1, 2023		66,135,037	\$ 45.57	6.03	\$ 2,027.2				
Options outstanding at									
January 1, 2024						60,390,162	\$ 50.45	5.81	\$ 2,939.5
Options granted		29,900	79.74			58,031	90.72		
Options exercised		(2,568,529)	31.58			(3,156,425)	37.27		
Options forfeited		(58,420)	53.54			(43,137)	65.02		
Options outstanding at March									
31, 2023		63,537,988	46.14	5.89	1,911.4				
Options granted		5,909,147	75.80						
Options exercised		(2,678,572)	37.26						
Options forfeited		(284,616)	54.97						
Options outstanding at June									
30, 2023		66,483,947	49.10	6.07	2,384.3				
Options granted		57,541	83.53						
Options exercised		(4,007,400)	35.62						
Options forfeited		(99,442)	65.23						
Options outstanding at									
September 30, 2023		62,434,646	\$ 49.97	5.98	\$ 2,125.3				
Vested and non-vested options expected to vest at									
September 30, 2023		60,609,087	\$ 49.56	5.91	\$ 2,088.0				
Exercisable options at									
September 30, 2023		39,792,545	\$ 42.50	4.83	\$ 1,651.2				

Options outstanding at March 31, 2024	<u>57,248,631</u>	\$ 51.21	5.69	\$ 3,671.9
Vested and non-vested options expected to vest at March 31, 2024	55,794,585	\$ 50.80	5.63	\$ 3,601.3
Exercisable options at March 31, 2024	34,849,870	\$ 43.54	4.53	\$ 2,502.7

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A summary of the status of the Company's non-vested options as of **September 30, 2023** **March 31, 2024** and changes during the three and nine months then ended is as follows:

	Options	Weighted Average		Weighted Average	
		Fair Value at Grant Date		Options	Fair Value at Grant Date
		Options	Grant Date		
Non-vested options at January 1, 2023	26,721,012	\$ 11.04			
Non-vested options at January 1, 2024				22,523,981	\$ 14.57
Options granted	29,900	20.87		58,031	26.36
Options vested	(150,468)	15.32		(146,726)	15.79
Options forfeited	(58,420)	10.45		(36,525)	17.73
Non-vested options at March 31, 2023	26,542,024	11.03			
Options granted	5,909,147	21.36			
Options vested	(9,421,232)	9.15			
Options forfeited	(268,616)	11.13			
Non-vested options at June 30, 2023	22,761,323	14.48			
Options granted	57,541	23.93			
Options vested	(61,321)	11.54			
Options forfeited	(115,442)	13.68			
Non-vested options at September 30, 2023	22,642,101	\$ 14.52			
Non-vested options at March 31, 2024				22,398,761	\$ 14.58

During the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023**, the following activity occurred under the Company's option plans:

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Total intrinsic value of stock options exercised	\$ 208.4	\$ 82.2	\$ 447.9	\$ 151.4	\$ 215.8	\$ 125.7
Total fair value of stock options vested	0.7	0.7	89.3	79.4	2.3	2.3

As of **September 30, 2023** **March 31, 2024**, the total compensation cost related to non-vested options not yet recognized was approximately **\$273.0** **\$228.1** with a weighted average expected amortization period of **3.54** **3.19** years.

The grant-date fair value of each option grant under the 2009 Employee Option Plan and the 2017 Option Plan is estimated using the Black-Scholes option pricing model. The grant-date fair value of each share grant is determined based on the closing share price of the

Company's Common Stock on the date of the grant. The fair value is then amortized on a straight-line basis over the requisite service period of the awards, which is generally the vesting period. Use of a valuation model for option grants requires management to make certain assumptions with respect to selected model inputs. Expected share price volatility is calculated based on the historical volatility of the Common Stock and implied volatility derived from related exchange traded options. The average expected life is based on the contractual term of the option and expected exercise and historical experience. The risk-free interest rate is based on U.S. Treasury zero-coupon issuances with a remaining term equal to the expected life assumed at the date of grant. The expected annual dividend per share is based on the Company's dividend rate.

Restricted Stock

In 2012, the Company adopted the 2012 Restricted Stock Plan for Directors of Amphenol Corporation (the "2012 Directors Restricted Stock Plan"). The 2012 Directors Restricted Stock Plan was administered by the Board. On May 17, 2023, 21,312 shares of restricted stock previously granted to non-employee directors vested in accordance with their terms. As of September 30, 2023, no additional shares of restricted stock are outstanding under the 2012 Directors Restricted Stock Plan and, given that the 2012 Directors Restricted Stock Plan expired on May 22, 2022, no additional shares of restricted stock will be granted thereunder.

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Phantom Stock

On June 5, 2023, the Company granted 2,375 shares of phantom stock to each then-current non-employee director (19,000 shares in the aggregate), which will vest and, pursuant to the election of the written elections made by each non-employee director, is expected to convert into unrestricted shares of the Company's Common Stock on the earlier of May 19, 2024 or the day immediately prior to the date of the 2024 annual meeting of the Company's stockholders. As of September 30, 2023 March 31, 2024, the total compensation cost related to non-vested shares of phantom stock not yet recognized was approximately \$0.90.2 (with a weighted average expected amortization period of 0.620.12 years).

Note 9—Earnings Per Share

Basic earnings per common share ("EPS") is computed by dividing net income attributable to Amphenol Corporation by the weighted average number of common shares outstanding. Diluted EPS is computed by dividing net income attributable to Amphenol Corporation by the weighted average number of outstanding common shares, including dilutive common shares, the dilutive effect of which relates to stock options. The following is a reconciliation of the

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basic weighted average common shares outstanding to diluted weighted average common shares outstanding, which were used to calculate the earnings per share (basic and diluted) for the three and nine months ended September 30, 2023 March 31, 2024 and 2022: 2023:

Three Months Ended September 30,	Nine Months Ended September 30,	Three Months Ended March 31,
-------------------------------------	------------------------------------	------------------------------------

(dollars and shares in millions, except per share data)	2023	2022	2023	2022	2024	2023
Net income attributable to Amphenol Corporation stockholders	\$ 513.9	\$ 496.6	\$ 1,413.6	\$ 1,394.8	\$548.7	\$439.2
Weighted average common shares outstanding — Basic	597.7	595.3	595.9	596.6	600.0	595.1
Effect of dilutive stock options	24.3	24.0	24.2	24.9	27.9	24.8
Weighted average common shares outstanding — Diluted	622.0	619.3	620.1	621.5	627.9	619.9
Net income attributable to Amphenol Corporation per common share — Basic	\$ 0.86	\$ 0.83	\$ 2.37	\$ 2.34	\$ 0.91	\$ 0.74
Net income attributable to Amphenol Corporation per common share — Diluted	\$ 0.83	\$ 0.80	\$ 2.28	\$ 2.24	\$ 0.87	\$ 0.71

Excluded from the computations above were anti-dilutive common shares (primarily related to outstanding stock options) of **8.1 million** **0.1 million** and **12.5 million** **7.1 million** for the three months ended **September 30, 2023** **March 31, 2024** and **2022**, respectively. Excluded from the computations above were anti-dilutive common shares (primarily related to outstanding stock options) of 8.1 million and 8.9 million for the nine months ended **September 30, 2023** and **2022, 2023**, respectively.

Note 10—Benefit Plans and Other Postretirement Benefits

The Company and certain of its domestic subsidiaries have defined benefit pension plans (the "U.S. Plans"), which cover certain U.S. employees and which represent the majority of the plan assets and benefit obligations of the aggregate defined benefit plans of the Company. The U.S. Plans' benefits are generally based on years of service and compensation and are generally noncontributory. The Company has an unfunded Supplemental Employee Retirement Plan ("SERP"), a defined benefit pension plan, which provides for the payment of the portion of annual pension that cannot be paid from the retirement plan as a result of regulatory limitations on average compensation for purposes of the benefit computation. The majority of U.S. employees are not covered by the U.S. Plans and are instead covered by various defined contribution plans. Certain foreign subsidiaries have defined benefit plans covering their employees (the "Foreign Plans" and, together with the U.S. Plans and SERP, the "Plans").

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The following is a summary, based on the most recent actuarial valuations of the Company's net cost for pension benefits, of the Plans for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022, 2023**:

	Three Months Ended September				Three Months Ended March	
	30,		Nine Months Ended September 30,		31,	
	2023	2022	2023	2022	2024	2023
Service cost	\$ 1.8	\$ 1.5	\$ 5.5	\$ 4.5	\$ 1.0	\$ 1.9
Interest cost	6.5	3.4	19.5	10.5	6.1	6.5
Expected return on plan assets	(7.3)	(7.5)	(21.8)	(22.5)	(7.2)	(7.3)
Amortization of prior service cost	0.4	0.4	1.3	1.1	0.3	0.4
Amortization of net actuarial losses	0.6	4.0	1.6	12.2	1.0	0.6
Net pension expense	\$ 2.0	\$ 1.8	\$ 6.1	\$ 5.8	\$ 1.2	\$ 2.1

There is no current requirement for cash contributions to any of the U.S. Plans, and the Company plans to evaluate annually, based on actuarial calculations and the investment performance of the Plans' assets, the timing and amount of cash contributions in the future, if any.

The Company offers various defined contribution plans for certain U.S. and foreign employees. Participation in these plans is based on certain eligibility requirements. Through December 31, 2022, the Company matched employee contributions to the U.S. defined contribution plans up to a maximum of 6% of eligible compensation. Effective January 1, 2023, the Company increased its matching of employee contributions to the U.S. defined contribution plans to a maximum of 7% of eligible compensation. During the nine months ended September 30, 2023 March 31, 2024 and 2022, the Company provided matching contributions to the U.S. defined contribution plans of approximately \$18.4 and \$13.8, respectively.

[Table of Contents](#)**Note 11—Acquisitions**

On January 30, 2024, the Company entered into a definitive stock purchase agreement by and between the Company and Carlisle Companies Incorporated ("Carlisle"), agreeing to acquire the CIT business of Carlisle for an aggregate purchase price of \$2,025 in cash, subject to customary post-closing adjustments. The acquisition is expected to be completed by the end of the second quarter of 2024 and is subject to certain regulatory approvals and other customary closing conditions. The Company expects to finance the CIT acquisition through a combination of the net proceeds from the New Senior Notes, as discussed in Note 4 herein, together with a combination of cash on hand and other debt financing, which could include borrowings under the Company's Revolving Credit Facility and/or U.S. Commercial Paper Program. CIT, headquartered in St. Augustine, FL, is a leading global supplier of harsh environment interconnect solutions, primarily to the commercial aerospace, defense and industrial end markets. CIT's wide range of products include wire and cable, cable assemblies, contacts, connectors and sensors, which, management believes, are highly complementary to Amphenol's existing interconnect and sensor solutions. If and when the acquisition is consummated, the Company expects to report the CIT business within its Harsh Environment Solutions segment.

2023 Acquisitions

During the nine months year ended September 30, 2023 December 31, 2023, the Company completed six acquisitions (the "2023 Acquisitions") for approximately \$292.6 million, net of cash acquired. Four of the acquisitions have been included in the Harsh Environment Solutions segment, one acquisition has been included in the Interconnect and Sensor Systems segment, and one acquisition, which closed in the second quarter of 2023, has been included in the Communications Solutions segment. The acquisition that closed in the first quarter of 2023 was funded through a combination of borrowings under the Euro Commercial Paper Program and cash on hand, while the other acquisitions were each funded using either cash on hand or borrowings under our Commercial Paper Programs, or a combination thereof. One of the acquisitions was funded using either cash on hand or borrowings under the U.S. Commercial Paper Program. The acquisition that closed in the second quarter of 2023, represented a bargain purchase, where the estimated fair value of assets acquired, net of liabilities assumed, exceeded the purchase price. The Company recognized a non-cash gain of \$5.4 on the bargain purchase acquisition during the nine months year ended September 30, 2023 December 31, 2023, which has been recorded separately in the Company's Condensed Consolidated Statements of Income.

As of March 31, 2024, the 2023 Acquisitions resulted in the recognition of \$658.8 of goodwill and \$153.2 of definite-lived intangible assets, comprised of customer relationships, proprietary technology and acquired backlog, with the remainder of the purchase price being allocated to other identifiable assets acquired and liabilities and noncontrolling interests assumed. These definite-lived intangible assets are being amortized based upon the underlying pattern of economic benefit as reflected by the future net cash inflows, with the acquired customer relationships and proprietary technology having useful lives ranging from 6 to 12 years and the acquired backlog having a useful life of approximately 0.25 years. The excess purchase price over the fair value of the underlying net assets acquired was allocated to goodwill, which primarily represents the value of the assembled workforce along with other intangible assets acquired that do not qualify for separate recognition. The Company expects that approximately \$165 of the goodwill recognized from the 2023 Acquisitions will be deductible for tax purposes.

The Company completed the acquisition accounting, including the analyses of the fair value of assets acquired and liabilities assumed, for one of the 2023 Acquisitions, and its final assessment of values did not differ materially from its previous preliminary assessment. The

Company is in the process of analyzing and completing the allocation of the fair value of the assets acquired and liabilities assumed for these acquisitions. Since the current purchase price allocations for such other acquisitions are based on initial, preliminary assessments made by management as of September 30, 2023 March 31, 2024, the acquisition accounting is subject to final adjustments, and it is possible that the final assessments of values may differ from our initial preliminary assessments. The operating results of the acquisitions have been included in the Condensed Consolidated Statements of Income since their respective dates of acquisition. Pro forma financial information, as well as further details regarding the purchase price allocations related to these acquisitions, have not been presented, since the acquisitions are not material, either individually or in the aggregate, to the Company's financial results.

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[2022 2023 Acquisitions](#)

During the year ended December 31, 2022, the Company completed two acquisitions for approximately \$288.2, net of cash acquired. The acquisitions were funded through a combination of borrowings under the U.S. Commercial Paper Program and cash on hand. One acquisition was included in the Harsh Environment Solutions segment, and the other was included in the Interconnect and Sensor Systems segment. The Company completed the acquisition accounting, including the analyses of the allocation of the fair value of the assets acquired and liabilities assumed, for both of the 2022 acquisitions, for which the final assessments of values did not differ materially from their previous preliminary assessments. The operating results of the 2022 acquisitions have been included in the Condensed Consolidated Statements of Income since their respective dates of acquisition. Pro forma financial information, as well as further details regarding the purchase price allocations related to these acquisitions, were not presented, since these acquisitions the 2023 Acquisitions were not material, either individually or in the aggregate, to the Company's financial results.

[Acquisition-related Expenses](#)

During the three months ended September 30, 2023 March 31, 2023, the Company incurred \$9.0 \$5.4 (\$8.44.0 after-tax) of acquisition-related expenses, comprised of external transaction costs related to acquisitions. During the nine months ended September 30, 2023, the Company incurred \$18.4 (\$16.2 after-tax) of acquisition-related expenses, comprised of external transaction costs incurred in the second and third quarters of 2023, as well as the amortization related to the value associated with acquired backlog resulting from the an

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acquisition that closed in the first quarter of 2023. During both the three and nine months ended September 30, 2022, the Company incurred \$12.0 (\$10.5 after-tax) of acquisition-related expenses, comprised primarily of external transaction costs as well as the amortization related to the value associated with acquired backlog resulting from an acquisition that closed in 2022. Such acquisition-related expenses are presented separately in the Condensed Consolidated Statements of Income.

[Note 12—Goodwill and Other Intangible Assets](#)

The changes in the carrying amount of goodwill by segment were as follows:

Harsh	Interconnect	
Environment	Communications	and Sensor

	Solutions	Solutions	Systems	Total
Goodwill at December 31, 2022	\$ 1,667.1	\$ 2,908.1	\$ 1,870.9	\$ 6,446.1
Acquisition-related	140.5	—	23.3	163.8
Foreign currency translation	(9.2)	(14.2)	(12.0)	(35.4)
Goodwill at September 30, 2023	\$ 1,798.4	\$ 2,893.9	\$ 1,882.2	\$ 6,574.5

The increase in goodwill during the first nine months of 2023 was primarily driven by goodwill recognized from acquisitions that closed during the period, partially offset by foreign currency translation.

The Company performs its evaluation for the impairment of goodwill associated with the Company's reporting units on an annual basis as of each July 1, or more frequently if an event occurs or circumstances change that would indicate that a reporting unit's carrying amount may be impaired. The Company reviews its reporting unit structure each year, or more frequently based on changes in our organization. The Company continues to define our reporting units as the three reportable business segments. In the third quarter of 2023, as part of our annual evaluations, the Company utilized the option to first assess qualitative factors to determine whether it was necessary to perform the quantitative goodwill impairment assessment. As part of this assessment, the Company reviews qualitative factors, which include, but are not limited to, economic, market and industry conditions, as well as the financial performance of each reporting unit. In accordance with applicable guidance, an entity is not required to calculate the fair value of a reporting unit if, after assessing these qualitative factors, the Company determines that it is more likely than not that the fair value of each of its reporting units is greater than its respective carrying amount. As of July 1, 2023, the Company determined that it was more likely than not that the fair value of each of its reporting units exceeded its respective carrying amount and, therefore, a quantitative assessment was not required. As a result, no goodwill impairment resulted from the assessment as of July 1, 2023.

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The Company has not recognized any goodwill impairment in 2023, 2022 or 2021 in connection with our annual impairment assessments.

	Harsh		Interconnect				
	Environment	Solutions	Communications		and Sensor		
			Solutions	Systems			
Goodwill at December 31, 2023	\$ 2,009.3	\$ 2,977.5	\$ 2,105.6	\$ 7,092.4			
Acquisition-related	1.2	4.5	43.7	49.4			
Foreign currency translation	(9.2)	(9.5)	(22.6)	(41.3)			
Goodwill at March 31, 2024	\$ 2,001.3	\$ 2,972.5	\$ 2,126.7	\$ 7,100.5			

Other than goodwill noted above, the Company's intangible assets as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023** were as follows:

	September 30, 2023			December 31, 2022			March 31, 2024			December 31, 2023		
	Weighted	Gross	Net	Gross	Net	Weighted	Gross	Net	Gross	Accumulated	Net	
	Average	Carrying	Accumulated	Carrying	Carrying	Accumulated	Carrying	Average	Carrying	Accumulated	Carrying	
	Life (years)	Amount	Amortization	Amount	Amount	Amortization	Amount	Life (years)	Amount	Amortization	Amount	
Customer relationships	10	\$ 732.9	\$ 432.6	\$ 300.3	\$ 677.0	\$ 398.3	\$ 278.7	10	\$ 780.2	\$ 462.5	\$ 317.7	\$ 782.6
Proprietary technology	13	310.0	140.2	169.8	310.0	123.8	186.2	13	350.8	152.2	198.6	365.1
Backlog and other	1	97.2	92.2	5.0	86.9	86.8	0.1	1	99.4	99.4	—	114.1
												99.4
												14.7

Total intangible assets (definite-lived)	10	1,140.1	665.0	475.1	1,073.9	608.9	465.0	10	1,230.4	714.1	516.3	1,261.8	696.1	565.7
Trade names (indefinite-lived)		269.1		269.1	269.1		269.1		269.1		269.1	269.1		269.1
		\$ 1,409.2	\$ 665.0	\$ 744.2	\$ 1,343.0	\$ 608.9	\$ 734.1		\$ 1,499.5	\$ 714.1	\$ 785.4	\$ 1,530.9	\$ 696.1	\$ 834.8

The **increase** **decrease** in the gross carrying amount of intangible assets in the first **nine** **three** months of **2023** **2024** was primarily driven by measurement period adjustments related to certain customer relationships and acquired backlog recognized as a result of the acquisition accounting intangible assets associated with certain acquisitions that closed during the period. late in 2023. Amortization expense for the three months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** was approximately **\$18.1** **20.4** and **\$21.9** **\$23.2**, respectively. Amortization expense for the **nine** **three** months ended **September 30, 2023** and **2022** was approximately **\$59.4** and **\$56.7**, respectively. Amortization expense for the nine months ended September 30, 2023 includes \$5.4 related to the amortization of acquired backlog resulting from the acquisition that closed in the first quarter of 2023. Amortization expense for both the three and nine months ended September 30, 2022 March 31, 2023 included **\$5.0** **5.4** related to the amortization of acquired backlog resulting from an acquisition that closed in **2022**, the first quarter of 2023. As of **September 30, 2023** **March 31, 2024**, amortization expense relating to the Company's current intangible assets estimated for the remainder of **2023** **2024** is approximately **\$23.9** (which includes the estimated amortization of acquired backlog resulting from an acquisition that closed late in the third quarter of 2023) **57.6** and for each of the next five fiscal years is approximately **\$70.2** in **2024**, **\$60.8** **\$68.2** in **2025**, **\$59.2** **\$66.6** in **2026**, **\$59.9** in **2027**, **\$52.5** in **2027** **2028** and **\$45.2** **\$41.9** in **2028**, **2029**.

The Company assesses and reviews its identifiable intangible assets, subject to amortization, for potential impairment whenever events or changes in circumstances indicate the intangible asset's carrying amount may not be recoverable. Any indefinite-lived intangible assets that are not subject to amortization, which are comprised of certain trade names, are reviewed at least annually for impairment. In the third quarter of 2023, the Company performed its annual assessment of these identifiable indefinite-lived intangible assets. Based on its assessment, the Company determined that it was more likely than not that the fair value of the indefinite-lived intangible assets exceeded their respective carrying amounts. There has been no impairment associated with the Company's intangible assets in 2023, 2022 or 2021 as a result of such reviews.

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Note 13—Reportable Business Segments

The Company organizes its reportable business segments based on the manner in which management evaluates the performance of the Company, combined with the nature of the individual business activities and the product-based solutions offered. The Company aligns its businesses into the following three reportable business segments:

- *Harsh Environment Solutions* – the Harsh Environment Solutions segment designs, manufactures and markets a broad range of ruggedized interconnect products, including connectors and interconnect systems, printed circuits and printed circuit assemblies and other products for use in the industrial, **military**, **defense**, commercial aerospace, automotive, mobile networks and information technology and data communications end markets.
- *Communications Solutions* – the Communications Solutions segment designs, manufactures and markets a broad range of connector and interconnect systems, including high speed, radio frequency, power, fiber optic and other products, together with antennas, for

use in the information technology and data communications, mobile devices, industrial, mobile networks, broadband communications, automotive, commercial aerospace and **military defense** end markets.

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- *Interconnect and Sensor Systems* – the Interconnect and Sensor Systems segment designs, manufactures and markets a broad range of sensors, sensor-based systems, connectors and value-add interconnect systems used in the automotive, industrial, information technology and data communications, mobile networks, **military defense** and commercial aerospace end markets.

This segment structure reflects (i) the manner in which the Chief Operating Decision Maker ("CODM"), who is the Company's Chief Executive Officer, regularly assesses information for decision-making purposes, including the allocation of resources, and (ii) how the Company operates its businesses, assesses performance, and communicates results and strategy, among other items, to the Board and its stockholders. The Company has three segment managers to lead their respective reportable business segments, each reporting directly to the Chief Executive Officer. The accounting policies of the segments are the same as those for the Company as a whole and are described herein and in Note 1 of the Notes to Consolidated Financial Statements in the **2022** **2023** Annual Report. The Company evaluates the performance of the segments and allocates resources to each of them based on, among other things, profit or loss from operations before certain corporate and other related items such as interest, stock-based compensation expense, income taxes, amortization related to certain intangible assets and nonrecurring gains and losses. The Company also incurs general corporate expenses and costs which are not allocated to the reportable business segments but have been included in "Corporate / Other" in the following tables for reconciliation purposes. Assets are reviewed by the CODM on a consolidated basis and therefore are not presented by reportable business segment.

Net sales by segment for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** are as follows:

	External		Intersegment		External		Intersegment	
	2023	2022	2023	2022	2024	2023	2024	2023
Three Months Ended September 30,								
Three Months Ended March 31,								
Harsh Environment Solutions	\$ 887.3	\$ 793.8	\$ 21.5	\$ 20.9	\$ 916.0	\$ 854.2	\$ 19.6	\$ 23.8
Communications Solutions	1,279.2	1,518.0	12.6	21.4	1,265.7	1,126.7	11.2	13.9
Interconnect and Sensor Systems	1,032.7	983.4	4.0	4.1	1,074.6	993.1	5.1	5.1
Consolidated Net sales	\$ 3,199.2	\$ 3,295.2	\$ 38.1	\$ 46.4	\$ 3,256.3	\$ 2,974.0	\$ 35.9	\$ 42.8
Nine Months Ended September 30,								
Harsh Environment Solutions	\$ 2,630.4	\$ 2,311.9	\$ 69.3	\$ 56.2				
Communications Solutions	3,567.6	4,216.5	38.7	61.4				
Interconnect and Sensor Systems	3,029.2	2,855.4	13.4	13.5				
Consolidated Net sales	\$ 9,227.2	\$ 9,383.8	\$ 121.4	\$ 131.1				

Segment operating income and the reconciliation of segment operating income to consolidated income before income taxes for the three months ended March 31, 2024 and 2023 are as follows:

	Three Months Ended March 31,	
	2024	2023
Segment operating income:		
Harsh Environment Solutions	\$ 244.4	\$ 226.3
Communications Solutions	286.2	230.6
Interconnect and Sensor Systems	195.4	178.8
Total segment operating income	726.0	635.7

Corporate / Other:			
Stock-based compensation expense		(23.8)	(21.7)
Acquisition-related expenses		—	(5.4)
Other operating expenses		(17.4)	(16.9)
Interest expense		(38.1)	(35.9)
Other income (expense), net		16.0	4.1
Income before income taxes	\$ 662.7	\$ 559.9	

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Segment operating income and the reconciliation of segment operating income to consolidated income before income taxes for the three and nine months ended September 30, 2023 and 2022 are as follows:

	Three Months Ended September 30,				Nine Months Ended September 30,			
			2023	2022			2023	2022
	Segment operating income:							
Harsh Environment Solutions	\$ 239.1	\$ 207.1	\$ 705.7	\$ 596.8				
Communications Solutions	283.3	341.6	752.4	927.2				
Interconnect and Sensor Systems	188.9	185.3	553.6	522.8				
Total segment operating income	711.3	734.0	2,011.7	2,046.8				
Corporate / Other:								
Stock-based compensation expense	(26.9)	(23.6)	(72.4)	(64.2)				
Acquisition-related expenses	(9.0)	(12.0)	(18.4)	(12.0)				
Other operating expenses	(17.5)	(17.3)	(51.3)	(50.9)				
Interest expense	(33.6)	(32.8)	(104.5)	(91.3)				
Gain on bargain purchase acquisition	—	—	5.4	—				
Other income (expense), net	9.2	2.6	18.9	6.6				
Income before income taxes	\$ 633.5	\$ 650.9	\$ 1,789.4	\$ 1,835.0				

Depreciation and amortization expense by segment for the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023 is as follows:

	Three Months Ended September 30,				Nine Months Ended September 30,		Three Months Ended March 31,		
			2023	2022			2023	2022	
	Segment	2023	2022	Segment	2023	2022	2024	2023	Segment
Harsh Environment Solutions	\$ 20.7	\$ 22.7	\$ 65.0	\$ 59.9	\$ 22.7	\$ 24.5			
Communications Solutions	46.3	49.2	126.1	132.6	45.1	39.2			
Interconnect and Sensor Systems	32.1	29.2	94.9	87.3	33.9	31.0			
Corporate / Other	1.9	1.6	5.4	4.8	2.1	1.6			

Total	\$ 101.0	\$ 102.7	\$ 291.4	\$ 284.6	\$ 103.8	\$ 96.3
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Note 14—Revenue Recognition

Revenues consist of product sales to either end customers and their appointed contract manufacturers (including original equipment manufacturers) or to distributors, and the vast majority of our sales are recognized at a point-in-time under the core principle of recognizing revenue when control transfers to the customer. With limited exceptions, the Company recognizes revenue at the point in time when we ship or deliver the product from our manufacturing facility to our customer, when our customer accepts and has legal title of the goods, and where the Company has a present right to payment for such goods. For the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022**, less than 5% of our net sales were recognized over time, where the associated contracts relate to the sale of goods with no alternative use as they are only sold to a single customer and whose underlying contract terms provide the Company with an enforceable right to payment, including a reasonable profit margin, for performance completed to date, in the event of customer termination. Since we typically invoice our customers at the same time that we satisfy our performance obligations, contract assets and contract liabilities related to our contracts with customers recorded in the Condensed Consolidated Balance Sheets were not material as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**. These amounts are recorded in the accompanying Condensed Consolidated Balance Sheets within Prepaid expenses and other current assets or Other accrued expenses as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**.

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The Company receives customer orders negotiated with multiple delivery dates that may extend across more than one reporting period until the contract is fulfilled, the end of the order period is reached, or a pre-determined maximum order value has been reached. Orders typically fluctuate from quarter to quarter based on customer demand and general business conditions. It is generally expected that a substantial portion of our remaining performance obligations will be fulfilled within three months, and nearly all of our performance obligations are fulfilled within one year. Since our performance obligations are part of contracts that generally have original durations of one year or less, we have not disclosed the aggregate amount of transaction prices associated with unsatisfied or partially unsatisfied performance obligations as of **September 30, 2023** **March 31, 2024**.

While the Company typically offers standard product warranty coverage that provides assurance that our products will conform to the contractually agreed-upon specifications for a limited period from the date of shipment, the Company's warranty liabilities as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, and related warranty expense for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023**, have not been and were not material in the accompanying Condensed Consolidated Financial Statements.

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Disaggregation of Net Sales

The following **tables** **show** our net sales disaggregated into categories the Company considers meaningful to depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors for the three and nine months ended

September 30, 2023 March 31, 2024 and 2022 2023:

		Harsh									
		Environment		Communications		Interconnect and		Total Reportable			
		Solutions		Solutions		Sensor Systems		Business Segments			
Three Months Ended September 30,		2023	2022	2023	2022	2023	2022	2023	2022	2023	2022
Net sales by:											
Sales channel:											
End customers and contract manufacturers		\$ 652.4	\$ 558.9	\$ 1,027.2	\$ 1,212.5	\$ 993.2	\$ 946.0	\$ 2,672.8	\$ 2,717.4		
Distributors and resellers		234.9	234.9	252.0	305.5	39.5	37.4	526.4	577.8		
		<u>\$ 887.3</u>	<u>\$ 793.8</u>	<u>\$ 1,279.2</u>	<u>\$ 1,518.0</u>	<u>\$ 1,032.7</u>	<u>\$ 983.4</u>	<u>\$ 3,199.2</u>	<u>\$ 3,295.2</u>		
Geography:											
United States		\$ 463.7	\$ 404.1	\$ 363.3	\$ 398.5	\$ 311.4	\$ 283.4	\$ 1,138.4	\$ 1,086.0		
China		84.0	104.6	447.2	558.4	222.5	237.4	753.7	900.4		
Other foreign locations		339.6	285.1	468.7	561.1	498.8	462.6	1,307.1	1,308.8		
		<u>\$ 887.3</u>	<u>\$ 793.8</u>	<u>\$ 1,279.2</u>	<u>\$ 1,518.0</u>	<u>\$ 1,032.7</u>	<u>\$ 983.4</u>	<u>\$ 3,199.2</u>	<u>\$ 3,295.2</u>		

		Harsh								Harsh				
		Environment		Communications		Interconnect and		Total Reportable		Environment		Communications		Intercon
		Solutions		Solutions		Sensor Systems		Business Segments		Solutions		Solutions		Sensor S
Nine Months Ended September 30,		2023	2022	2023	2022	2023	2022	2023	2022	2024	2023	2024	2023	2024
Three Months Ended March 31,														
Net sales by:														
Sales channel:														
End customers and contract manufacturers		\$ 1,927.7	\$ 1,612.8	\$ 2,838.3	\$ 3,311.0	\$ 2,904.5	\$ 2,754.4	\$ 7,670.5	\$ 7,678.2	\$ 675.3	\$ 623.8	\$ 990.9	\$ 890.8	\$ 1,032.0
Distributors and resellers		702.7	699.1	729.3	905.5	124.7	101.0	1,556.7	1,705.6	240.7	230.4	274.8	235.9	42.6
		<u>\$ 2,630.4</u>	<u>\$ 2,311.9</u>	<u>\$ 3,567.6</u>	<u>\$ 4,216.5</u>	<u>\$ 3,029.2</u>	<u>\$ 2,855.4</u>	<u>\$ 9,227.2</u>	<u>\$ 9,383.8</u>	<u>\$ 916.0</u>	<u>\$ 854.2</u>	<u>\$ 1,265.7</u>	<u>\$ 1,126.7</u>	<u>\$ 1,074.6</u>
Geography:														
United States		\$ 1,335.7	\$ 1,147.2	\$ 1,046.6	\$ 1,092.0	\$ 905.4	\$ 802.3	\$ 3,287.7	\$ 3,041.5	\$ 455.1	\$ 418.8	\$ 346.6	\$ 336.2	\$ 311.4
China		260.1	338.0	1,182.4	1,433.8	598.0	643.8	2,040.5	2,415.6	81.0	86.3	374.2	350.0	215.2
Other foreign locations		1,034.6	826.7	1,338.6	1,690.7	1,525.8	1,409.3	3,899.0	3,926.7	379.9	349.1	544.9	440.5	548.0
		<u>\$ 2,630.4</u>	<u>\$ 2,311.9</u>	<u>\$ 3,567.6</u>	<u>\$ 4,216.5</u>	<u>\$ 3,029.2</u>	<u>\$ 2,855.4</u>	<u>\$ 9,227.2</u>	<u>\$ 9,383.8</u>	<u>\$ 916.0</u>	<u>\$ 854.2</u>	<u>\$ 1,265.7</u>	<u>\$ 1,126.7</u>	<u>\$ 1,074.6</u>

Net sales by geographic area are based on the customer location to which the product is shipped. It is impracticable to disclose net sales by product or group of products.

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Note 15—Commitments and Contingencies

From time to time, the Company has been threatened with, or named as a defendant in, various number of legal and/or regulatory actions ~~in~~ arising out of the ordinary normal course of its business. The Company records a loss contingency liability when, in the opinion of management after seeking legal advice, a loss is considered probable and the amount can be reasonably estimated. Although Based on information currently available and management's evaluation of such information, the potential liability with respect to certain Company does not believe that the resolution of such any existing legal or regulatory actions cannot be reasonably estimated, none of such matters action is expected to have a material adverse effect on the Company's financial condition, results of operations or cash flows. The Company's legal costs associated with defending itself are recorded to expense as incurred.

In August 2018, the Company received a subpoena from the U.S. Department of Defense, Office of the Inspector General (the "OIG"). In 2022, after multiple document productions by the Company, the OIG alleged that the Company likely violated various provisions of federal law, including violations under the civil False Claims Act. The alleged violations related to various Company actions and inactions through 2017 related to the several "stop shipment" orders regarding certain military connector products that were received by the Company in March 2016 and lifted by the U.S. government for all affected products over a period from April 2016 through January 2017. On August 3, 2023, the Company reached an agreement with the U.S. government related to this investigation. Under the terms of the settlement agreement, the Company did not admit to any liability, but agreed to pay the U.S. government a settlement amount of \$18.0, which the Company had accrued prior to 2023 and which the Company paid in full during the third quarter of 2023. The settlement ends the government's investigation and releases the Company from further liability for the issues under investigation.

From December 2019 through October 2020, the Company was named as one of several defendants in four separate lawsuits filed in the State of Indiana. The lawsuits relate to a manufacturing site in Franklin, Indiana (the "Site") where the Company has been conducting an environmental clean-up effort under the direction of the United States Environmental Protection Agency (the "EPA"). The Site was shut down in 1983, more than three years before the Company acquired the Site as part of a larger acquisition that led to the establishment of the Company's business in 1987 (the "Acquisition"). In connection with the Acquisition, the Company agreed, and has continued, to work closely with the EPA regarding the ongoing clean-up effort at the Site, subject to an indemnity from the seller (the "Seller"). In 1989, the Company sold the property where the Site is located. In the second and third quarters of 2023, the Company entered into settlement agreements resolving two of the four cases. There is no assurance that any additional settlements will be reached. The lawsuits collectively seek, among other things, compensation for personal injuries and for past, present and future medical expenses, compensation for loss of property values near the Site and costs related to medical monitoring for individuals living close to the Site, in each case arising from alleged exposure to hazardous chemicals. The Company denies any wrongdoing and is defending each of the remaining above-described lawsuits. All the costs incurred relating to these lawsuits have been reimbursed by the Seller based on the Seller's indemnification obligations entered into in connection with the Acquisition (the "1987 Indemnification Agreement"). In addition, the environmental investigation, remediation and monitoring activities undertaken by the Company relating to the Site have been reimbursed under the 1987 Indemnification Agreement. As a result, the Company does not believe that the costs associated with these lawsuits or the resolution of the related environmental matters will have a material adverse effect on the Company's consolidated financial condition, results of operations or cash flows.

Certain operations of the Company are subject to environmental laws and regulations that govern the discharge of pollutants into the air and water, as well as the handling and disposal of solid and hazardous wastes. The Company believes that its operations are currently in substantial compliance with applicable environmental laws and regulations and that the costs of continuing compliance will not have a material adverse effect on the Company's financial condition, results of operations or cash flows.

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**Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS
OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The following discussion and analysis of the financial condition and results of operations for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** has been derived from and should be read in conjunction with our unaudited Condensed Consolidated Financial Statements and the accompanying notes thereto included in Part I, Item 1 herein for Amphenol Corporation (together with its subsidiaries, "Amphenol," the "Company," "we," "our" or "us"). The following discussion and analysis should also be read in conjunction with the consolidated financial statements and notes included in the Company's Annual Report on Form 10-K for the fiscal year ended **December 31, 2022** **December 31, 2023** (the "2022" "2023 Annual Report"). The Condensed Consolidated Financial Statements have been prepared in U.S. dollars, in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP" or "GAAP"). The following discussion and analysis also includes references to certain non-GAAP financial measures, which are defined in the "Non-GAAP Financial Measures" section below, including "Constant Currency Net Sales Growth" and "Organic Net Sales Growth." For purposes of the following discussion, the terms "constant currencies" and "organically" have the same meaning, respectively, as these aforementioned non-GAAP financial measures. Refer to "Non-GAAP Financial Measures" within this Item 2 for more information, including our reasons for including non-GAAP financial measures and material limitations with respect to the usefulness of the measures.

Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q includes forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which relate to future events and are subject to risks and uncertainties. All statements that address events or developments that we expect or believe may or will occur in the future are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Such forward-looking statements are based on our management's assumptions and beliefs about future events or circumstances using information currently available, and as a result, they are subject to risks and uncertainties. The forward-looking statements, which address the Company's expected business and financial performance and financial condition, among other matters, may contain words and terms such as: "anticipate," "believe," "continue," "could," "estimate," "expect," "forecast," "guidance," "intend," "look ahead," "may," "ongoing," "optimistic," "plan," "potential," "predict," "project," "seek," "should," "target," "will" or "would" and other words and terms of similar meaning.

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Forward-looking statements by their nature address matters that are, to different degrees, uncertain, such as statements about expected earnings, revenues, growth, liquidity, effective tax rate, interest rates or other matters. Although the Company believes the expectations reflected in all forward-looking statements are based upon reasonable assumptions, the expectations may not be attained or there may be material deviation. Readers and investors are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date on which they are made. There are risks and uncertainties that could cause actual results to differ materially from these forward-looking statements, which include, but are not limited to, the following: political, economic, military and other risks related to operating in countries outside the United States, as well as changes in general economic conditions, geopolitical conditions, U.S. trade policies (including, but not limited to, sanctions) and other factors beyond the Company's control; uncertainties associated with an economic slowdown or recession in any of the Company's end markets that could negatively affect the financial condition of our customers and could result in reduced demand; risks and impacts associated with adverse public health developments, including epidemics and **pandemics, such as the COVID-19 pandemic, which disrupted our operations from 2020 through early 2023 and could disrupt them again in the future; pandemics;** risks associated with our inability to obtain certain **raw materials and components, as well as the increasing cost of certain of the Company's raw materials and components;** cybersecurity threats and techniques used to disrupt operations and gain unauthorized access to our information technology systems, including, but not limited to, malware, **social engineering/phishing, credential harvesting, ransomware, malfeasance by insiders, human or technological error and other increasingly sophisticated attacks, that continue to expand and evolve, globally, including through the use of artificial intelligence and machine learning,** which could, among other things, impair our information technology systems and

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disrupt business operations, result in reputational damage that may cause the loss of existing or future customers, loss of our intellectual property, the loss of or inability to access confidential information and critical business, financial or other data, and/or cause the release of highly sensitive confidential or personal information, and potentially lead to litigation and/or governmental investigations, fines and other penalties, among other risks; risks, and risks and impacts associated with a demanding and evolving regulatory environment surrounding information security and privacy, including additional costs; negative impacts caused by extreme weather conditions and natural catastrophic events, including those caused or intensified by climate change and global warming; risks associated with the increasing scrutiny and expectations regarding environmental, social and corporate governance matters that could result in additional costs or risks or otherwise adversely impact our business; risks associated with the improper conduct by any of our employees, customers, suppliers, distributors or any other business partners which could impair our business reputation and financial results and could result in our non-compliance with anti-corruption laws and regulations of the U.S. government and various foreign jurisdictions; changes in exchange rates of the various currencies in which the Company conducts business; the risks associated with the Company's dependence on attracting, recruiting, hiring and retaining skilled employees, including as part of our various management teams; risks associated with the increasing scrutiny and expectations regarding environmental, social and corporate governance matters that could result in additional costs or risks or otherwise adversely impact our business; risks and difficulties in trying to compete successfully on the basis of technology innovation, product quality and performance, price, customer service and delivery time; the Company's dependence on end market dynamics to sell its products, particularly in the communications, automotive and military defense end markets, pricing pressures resulting from large customers that regularly exert pressure on their suppliers, including the Company, and changes in defense expenditures of the U.S. and non-U.S. governments, which are subject to political and budgetary fluctuations and constraints, all of which could adversely affect our its operating results; difficulties and unanticipated expenses in connection with purchasing and integrating newly acquired businesses, including the potential for the impairment of goodwill and other intangible assets; events beyond the Company's control that could lead to an inability to meet its financial and other covenants and requirements, which could result in a default under the Company's revolving credit facility, unsecured term loan credit facility or any of our various senior notes; risks associated with the Company's inability to access the global capital markets on favorable terms, including as a result of significant deterioration of general economic or capital market conditions, or as a result of a downgrade in the Company's credit rating; changes in interest rates; government contracting risks that the Company may be subject to, including laws and regulations governing reporting obligations, performance of government contracts and related risks associated with conducting business with the U.S. and other foreign governments or their suppliers (both directly and indirectly); governmental export and import controls as well as sanctions and trade embargoes that certain of our products may be subject to, including export licensing, customs regulations, economic sanctions and other laws; changes in fiscal and tax policies, audits and examinations by taxing authorities, laws, regulations and guidance in the United States and foreign jurisdictions; jurisdictions and any other regulatory and other legal changes that may arise in any of the jurisdictions in which we operate; any difficulties in enforcing and protecting the Company's intellectual property rights; litigation, customer claims, voluntary or forced product recalls, governmental investigations, criminal liability or environmental matters including changes to laws and regulations to which the Company may be subject; and incremental costs, risks and regulations associated with efforts to combat the negative effects of climate change.

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A further description of these uncertainties and other risks can be found in the 2022 2023 Annual Report, Quarterly Reports on Form 10-Q and the Company's other reports filed with the Securities and Exchange Commission. These or other uncertainties not identified in these documents (that we either currently do not expect to have an adverse effect on our business or that we are unable to predict or identify at this time) may cause the Company's actual future results to be materially different from those expressed in any forward-looking statements. The Company undertakes no obligation to update or revise any forward-looking statements except as required by law.

Reportable Business Segments

The Company aligns its businesses into the following three reportable business segments:

- *Harsh Environment Solutions* – the Harsh Environment Solutions segment designs, manufactures and markets a broad range of ruggedized interconnect products, including connectors and interconnect systems, printed circuits and printed circuit assemblies and other products for use in the industrial, **military**, **defense**,

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commercial aerospace, automotive, mobile networks and information technology and data communications end markets.

- *Communications Solutions* – the Communications Solutions segment designs, manufactures and markets a broad range of connector and interconnect systems, including high speed, radio frequency, power, fiber optic and other products, together with antennas, for use in the information technology and data communications, mobile devices, industrial, mobile networks, broadband communications, automotive, commercial aerospace and **military** **defense** end markets.
- *Interconnect and Sensor Systems* – the Interconnect and Sensor Systems segment designs, manufactures and markets a broad range of sensors, sensor-based systems, connectors and value-add interconnect systems used in the automotive, industrial, information technology and data communications, mobile networks, **military** **defense** and commercial aerospace end markets.

Refer to Note 13 of the Notes to Condensed Consolidated Financial Statements, as well as the **2022** **2023** Annual Report, for further details related to the Company's reportable business segments.

Inflation Reduction Act of 2022

On August 16, 2022, the President of the United States signed into law the Inflation Reduction Act of 2022 (the "IRA"), a tax and spending package that introduces several tax-related provisions, including a 15% corporate alternative minimum tax ("CAMT") on certain large corporations and a 1% excise tax on certain corporate stock repurchases. Companies **will** **be** **are** required to reassess their valuation allowances for certain affected deferred tax assets in the period of enactment but **will** **do** not need to remeasure deferred tax balances for the related tax accounting implications of the CAMT. The IRA provisions, which became effective for Amphenol beginning on January 1, 2023, did not have a material impact on the Company during the three **and** **nine** months ended **September 30, 2023, March 31, 2024 and 2023**. While the full impact of these provisions in the future depends on several factors, including interpretive regulatory guidance, which has not yet been released, the Company does not currently believe that the provisions of the IRA, including several other non-tax related provisions, will have a material impact on **our** **its** financial condition, results of operations, liquidity and cash flows.

Pillar Two Framework

The Organization for Economic Co-operation and Development (OECD)/G20 Inclusive Framework, known as Pillar Two, provides guidance for a global minimum tax. This guidance lays out a common approach for adopting the global minimum tax and enacting local legislation codifying the provisions that all 142 countries in the Inclusive Framework agreed to by consensus. The European Union ("EU") member states have agreed to adopt these rules in two stages. The first component became effective on January 1, 2024, and the second component **will** become effective January 1, 2025. Non-EU countries have enacted or are expected to enact legislation on a similar timeline. Certain countries in which we operate have already enacted legislation to adopt the Pillar Two framework, while several other countries are expected to also implement similar legislation with varying effective dates in the future. When and how this framework is adopted or enacted by the various countries in which we do business will increase tax complexity and may increase uncertainty and adversely affect our provision for income taxes in the U.S. and non-U.S. jurisdictions. The Company has done a preliminary review of currently enacted legislation. The initial implementation did not have a material impact on the Company's condensed consolidated financial statements during the three months ended March 31, 2024, and it is not currently expected to have a material impact on the Company's operations, financial condition or cash flows in the future. However, the Company **will** continue to evaluate the potential impact of Pillar Two on the Company and its results as additional countries adopt legislation and issue individual guidance on their enacted legislation.

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Results of Operations

Three **and nine** months ended **September 30, 2023** **March 31, 2024** compared to the three **and nine** months ended **September 30, 2022** **March 31, 2023**

Net sales were **\$3,199.2** **\$3,256.3** in the **third** **first** quarter of 2024 compared to **\$2,974.0** in the **first** quarter of 2023, **compared to \$3,295.2** in the **third** **quarter** of 2022, which represented a **decrease** **an increase** of **3% 9%** in U.S. dollars, **3% 10%** in constant currencies and **5% 6%** organically (excluding both currency and acquisition impacts), compared to the prior year period. The **decrease** **organic increase** in net sales in the **third** **first** quarter of **2023** **2024** was driven by a **sales decline** **strong growth** in the Communications Solutions segment, which was partially offset by along with moderate growth in the Harsh Environment Solutions segment and Interconnect and Sensor Systems segment, as described below. From an end market standpoint, the **decrease** **increase** in net sales in the **third** **first** quarter of **2023** **2024** relative to the prior year period was driven by strong organic **declines** **growth** in the mobile networks, mobile devices, industrial, information technology and data communications ("IT datacom"), commercial aerospace, automotive, and broadband communications defense markets partially offset by strong organic and moderate growth in the commercial aerospace, military, and automotive markets, mobile devices market, along with contributions from the Company's acquisition program.

Net sales were **\$9,227.2** in the first nine months of 2023 compared to **\$9,383.8** in the first nine months of 2022, which represented a **decrease** of **2%** in U.S. dollars, **1%** in constant currencies and **3%** organically, compared to the prior year period. The **decrease** in net sales in the first nine months of 2023 was driven by a **sales decline** in the Communications Solutions segment, which was **program**, partially offset by growth in the Harsh Environment Solutions segment and Interconnect and Sensor Systems segment. From a market standpoint, the **decrease** in net sales in the first nine months of 2023 relative to the prior year period was driven by organic declines in the mobile networks, IT datacom, mobile devices, broadband communications, and industrial markets, partially offset by strong organic growth in the commercial aerospace, military, and automotive markets, moderate growth in the broadband communications market, and contributions from the Company's acquisition program, markets.

Net sales in the Harsh Environment Solutions segment (approximately 28% of net sales) in the **third** **first** quarter of **2023** **2024** increased **12% 7%** in U.S. dollars, **11% 7%** in constant currencies and **7% 3%** organically, compared to the **third** **first** quarter of **2022**, **2023**. The increase in the **third** **first** quarter of **2023** **2024** was primarily driven by strong organic growth in the commercial aerospace, defense, automotive, military, and IT datacom markets, along with contributions from the Company's acquisition program, partially offset by organic declines in the industrial and mobile networks markets. Net sales in the Harsh Environment Solutions segment (approximately 28% of net sales) in the first nine months of 2023 increased **14%** in U.S. dollars, **14%** in constant currencies and **10%** organically, compared to the first nine months of 2022. The **increase** in the first nine months of 2023 was primarily driven by strong organic growth in the commercial aerospace, military, and automotive markets, moderate growth in the IT datacom market, and contributions from the Company's acquisition program, partially offset by organic declines in the industrial and mobile networks markets.

Net sales in the Communications Solutions segment (approximately **40%** **39%** of net sales) in the **third** **first** quarter of **2023** decreased **16%** **2024** increased **12%** in U.S. dollars, **15% 13%** in constant currencies and **16%** organically, compared to the third quarter of 2022. The **decrease** in the **third** **quarter** of 2023 was primarily driven by organic declines in the mobile networks, industrial, mobile devices, IT datacom, and broadband communications markets, partially offset by organic growth in the automotive market, along with modest contributions from the Company's acquisition program. Net sales in the Communications Solutions segment (approximately 39% of net sales) in the first nine months of 2023 decreased **15%** in U.S. dollars, **14%** in constant currencies and **15% 11%** organically, compared to the first **nine months** **quarter** of **2022**, **2023**. The **decrease** **increase** in the first **nine months** of 2023 was driven by organic declines in the mobile networks, industrial, IT datacom, and mobile devices markets, partially offset by strong organic growth in the automotive market and moderate organic growth in the broadband communications market, along with modest contributions from the Company's acquisition program.

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Net sales in the Interconnect and Sensor Systems segment (approximately 32% of net sales) in the third quarter of 2023 increased 5% in U.S. dollars, 4% in constant currencies and 1% organically, compared to the third quarter of 2022. The increase in the third quarter of 2023 2024 was primarily driven by strong organic growth in the IT datacom and automotive markets and commercial aerospace markets, moderate growth in the military mobile devices market, along with contributions from the Company's acquisition program, partially offset by organic declines in the IT datacom, broadband communications, mobile networks, and industrial markets.

Net sales in the Interconnect and Sensor Systems segment (approximately 33% of net sales) in the first nine months quarter of 2023 2024 increased 6% 8% in U.S. dollars, 7% 9% in constant currencies and 4% 2% organically, compared to the first nine months quarter of 2022. The 2023. The increase in the first nine months quarter of 2023 2024 was primarily driven by strong organic growth in the automotive IT datacom market and commercial aerospace markets, moderate growth in the industrial and military markets, automotive market, along with contributions from the Company's acquisition program, partially offset by organic declines in the IT datacom industrial, defense, and mobile networks markets.

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The tables table below reconcile reconciles Constant Currency Net Sales Growth and Organic Net Sales Growth to the most directly comparable U.S. GAAP financial measures, by segment, geography and consolidated, for the three and nine months ended September 30, 2023 March 31, 2024 compared to the three and nine months ended September 30, 2022 March 31, 2023:

		Percentage Growth (relative to same prior year period) (1)						Percentage Growth (relative to same prior year pe					
		Net sales growth in U.S. Dollars (2)	Foreign currency impact (3)	Constant Currency Net Sales Growth (4)	Acquisition impact (5)	Organic Net Sales Growth (4)		Net sales growth in U.S. Dollars (2)	Foreign currency impact (3)	Constant Currency Net Sales Growth (4)	Acquisition impact (5)		
Three Months Ended September 30,	2023 2022	(GAAP)	(non-GAAP)	(non-GAAP)	(non-GAAP)	(non-GAAP)		(GAAP)	(non-GAAP)	(non-GAAP)	(non-GAAP)		
Three Months Ended March 31,							2024	2023					
Net sales by:													
Segment:													
Harsh Environment Solutions	\$ 887.3	\$ 793.8	12 %	1 %	11 %	4 %	7 %	\$ 916.0	\$ 854.2	7 %	— %	7 %	4 %
Communications Solutions	1,279.2	1,518.0	(16)%	(1)%	(15)%	1 %	(16)%	1,265.7	1,126.7	12 %	(1)%	13 %	3 %
Interconnect and Sensor Systems	1,032.7	983.4	5 %	1 %	4 %	3 %	1 %	1,074.6	993.1	8 %	— %	9 %	6 %
Consolidated	\$3,199.2	\$3,295.2	(3)%	— %	(3)%	2 %	(5)%	\$3,256.3	\$2,974.0	9 %	(1)%	10 %	4 %
Geography (6):													

United States	\$1,138.4	\$1,086.0	5 %	— %	5 %	5 %	— %	\$1,113.1	\$1,052.3	6 %	— %	6 %	7 %
Foreign	2,060.8	2,209.2	(7)%	— %	(7)%	1 %	(8)%	2,143.2	1,921.7	12 %	(1)%	12 %	3 %
Consolidated	<u>\$3,199.2</u>	<u>\$3,295.2</u>	(3)%	— %	(3)%	2 %	(5)%	<u>\$3,256.3</u>	<u>\$2,974.0</u>	9 %	(1)%	10 %	4 %
Nine Months Ended September 30,													
Net sales by:													
Segment:													
Harsh Environment													
Solutions	\$2,630.4	\$2,311.9	14 %	(1)%	14 %	4 %	10 %						
Communications													
Solutions	3,567.6	4,216.5	(15)%	(1)%	(14)%	1 %	(15)%						
Interconnect and Sensor Systems													
Sensor Systems	<u>3,029.2</u>	<u>2,855.4</u>	6 %	(1)%	7 %	3 %	4 %						
Consolidated	<u>\$9,227.2</u>	<u>\$9,383.8</u>	(2)%	(1)%	(1)%	2 %	(3)%						
Geography (6):													
United States	\$3,287.7	\$3,041.5	8 %	— %	8 %	5 %	3 %						
Foreign	5,939.5	6,342.3	(6)%	(1)%	(5)%	1 %	(6)%						
Consolidated	<u>\$9,227.2</u>	<u>\$9,383.8</u>	(2)%	(1)%	(1)%	2 %	(3)%						

(1) Percentages in this table were calculated using actual, unrounded results; therefore, the sum of the components may not add due to rounding.

(2) Net sales growth in U.S. dollars is calculated based on Net sales as reported in the Condensed Consolidated Statements of Income and Note 13 of the Notes to Condensed Consolidated Financial Statements. While the term "net sales growth in U.S. dollars" is not considered a U.S. GAAP financial measure, for purposes of this table, we derive the reported (GAAP) measure based on GAAP results, which serves as the basis for the reconciliation to its comparable non-GAAP financial measures.

(3) Foreign currency translation impact, a non-GAAP measure, represents the percentage impact on net sales resulting from foreign currency exchange rate changes in the current reporting period(s) compared to the same respective period(s) in the prior year. Such amount is calculated by subtracting net sales for the current reporting period(s) translated at average foreign currency exchange rates for the respective prior year period(s) from net sales for the current reporting period(s), taken as a percentage of the respective prior year period(s) net sales.

(4) Constant Currency Net Sales Growth and Organic Net Sales Growth are non-GAAP financial measures as defined in the "Non-GAAP Financial Measures" section of this Item 2.

(5) Acquisition impact, a non-GAAP measure, represents the percentage impact on net sales resulting from acquisitions that have not been included in the Company's consolidated results for the full current period(s) and/or prior comparable period(s) presented. Such net sales related to these acquisitions do not reflect the underlying growth of the Company on a comparative basis.

Acquisition impact is calculated as a percentage of the respective prior year period(s) net sales.

(6) Net sales by geographic area are based on the customer location to which the product is shipped.

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The comparatively weaker U.S. dollar for the third quarter of 2023 had the effect of increasing sales by approximately \$9.8, relative to the comparable period in 2022. The comparatively stronger U.S. dollar for the first nine months quarter of 2023 2024 had the effect of decreasing sales by approximately \$81.0, \$17.4, relative to the comparable period in 2022.2023.

Selling, general and administrative expenses were \$381.6, \$404.2, or 11.9% of net sales, and \$1,095.7, or 11.9% 12.4% of net sales for the third first quarter and first nine months of 2023, respectively, 2024, compared to \$366.9, \$346.3, or 11.1% of net sales, and \$1,059.0, or 11.3% 11.6% of net sales for the third first quarter and first nine months of 2022, respectively, 2023. The increases increase in selling, Selling, general and administrative expenses as a percentage of net sales in the third first quarter and first nine months of 2023 were 2024 was primarily driven by lower the effect of acquisitions, which currently have higher selling, general and administrative expenses as a percentage of net sales during both periods of 2023, relative compared to the comparable periods of 2022, Company average. Administrative expenses

represented approximately 4.9% and 4.8% of net sales for the **third** first quarter and first nine months of 2023, respectively, 2024, and represented approximately 4.5% 4.7% of net sales for the first quarter of 2023. Research and development expenses represented approximately 3.0% of net sales for the first quarter of 2024, and represented approximately 2.8% of net sales for the first quarter of 2023. Selling and marketing expenses represented approximately 4.6% of net sales for the **third** first quarter and first nine months of 2022, respectively. Research and development expenses represented approximately 2.7% of net sales for both the third quarter and first nine months of 2023, 2024, and represented approximately 2.6% of net sales for both the third quarter and first nine months of 2022. Selling and marketing expenses represented approximately 4.3% of net sales for both the third quarter and first nine months of 2023, and represented approximately 4.1% of net sales for both the third quarter and first nine months of 2022.

Operating income was \$657.9, or 20.6% of net sales, and \$1,869.6, or 20.3% 4.2% of net sales for the **third** first quarter and first nine months of 2023, respectively, compared to \$681.1, 2023.

Operating income was \$684.8, or 20.7% of net sales, and \$1,919.7, or 20.5% 21.0% of net sales, for the **third** first quarter and of 2024, compared to \$591.7, or 19.9% of net sales, for the first nine months quarter of 2022, respectively, 2023. Operating income for the **third** first quarter of 2023 includes \$9.0 included \$5.4 of acquisition-related expenses (presented separately in the Condensed Consolidated Statements of Income), comprised of external transaction costs related to acquisitions. Operating income for the first nine months of 2023 includes \$18.4 of acquisition-related expenses (presented separately in the Condensed Consolidated Statements of Income), comprised of external transaction costs incurred in the second and third quarters of 2023, as well as the amortization related to the value associated with acquired backlog resulting from the acquisition that closed in the first quarter of 2023. Operating income for both the third quarter and first nine months of 2022 includes \$12.0 of acquisition-related expenses (presented separately in the Condensed Consolidated Statements of Income), comprised primarily of external transaction costs as well as the amortization related to the value associated with acquired backlog resulting from an acquisition that closed in 2022, the first quarter of 2023. For the three and nine months ended September 30, 2023 March 31, 2023, the acquisition-related expenses had the effect of decreasing net income by \$8.4, \$4.0, or \$0.01 per share, and \$16.2, or \$0.03 per share, respectively. For both the three and nine months ended September 30, 2022, the acquisition-related expenses had the effect of decreasing net income by \$10.5, or \$0.02 per share. Excluding the effect of these acquisition-related expenses, Adjusted Operating Income and Adjusted Operating Margin, each as defined in the "Non-GAAP Financial Measures" section below, were \$666.9, or 20.8% of net sales, and \$693.1, \$684.8, or 21.0% of net sales, for the three months ended September 30, 2023 March 31, 2024, and 2022, respectively. Adjusted Operating Income and Adjusted Operating Margin were \$1,888.0, \$597.1, or 20.5% of net sales, and \$1,931.7, or 20.6% 20.1% of net sales, for the nine three months ended September 30, 2023 and 2022, respectively, March 31, 2023. The slight decreases increase in Adjusted Operating Income and Adjusted Operating Margin for the **third** first quarter and first nine months

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of 2024 relative to the comparable periods period in 2022 were 2023 was primarily driven by normal strong operating leverage performance on the lower higher sales volumes, along with partially offset by the negative impact on operating margin related to acquisitions completed within the prior twelve months that are currently operating below the average operating margin of the Company, all partially offset by the benefit of pricing actions. Company.

Operating income for the Harsh Environment Solutions segment for the **third** first quarter and first nine months of 2023 2024 was \$239.1, \$244.4, or 26.9% 26.7% of net sales, and \$705.7, or 26.8% of net sales, respectively, compared to \$207.1, \$226.3, or 26.1% of net sales, and \$596.8, or 25.8% 26.5% of net sales, for the **third** first quarter and first nine months of 2022, respectively, 2023. The increases increase in operating margin for the Harsh Environment Solutions segment for both the **third** first quarter and first nine months of 2023 2024 relative to the comparable periods period in 2022 were 2023 was primarily driven by normal strong operating leverage performance on the higher sales volumes, combined with the benefit of pricing actions, partially offset by the negative impact on operating margin related to acquisitions completed within the prior twelve months that are currently operating below the average operating margin of the Company.

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Operating income for the Communications Solutions segment for the **third first quarter and first nine months of 2023** **2024** was **\$283.3** **\$286.2**, or **22.1%** **22.6%** of net sales, and **\$752.4**, or **21.1%** of net sales, respectively, compared to **\$341.6**, **\$230.6**, or **22.5%** of net sales, and **\$927.2**, or **22.0%** **20.5%** of net sales, for the **third first quarter and first nine months of 2022**, respectively. **2023**. The **decreases increase** in operating margin for the Communications Solutions segment for both the **third first quarter and first nine months of 2023** **2024** relative to the comparable **periods period** in **2022** were **2023** was primarily driven by **normal strong** operating **leverage performance** on the **lower higher** sales volumes, partially offset by the **benefit** **negative impact** on operating margin related to acquisitions completed within the prior twelve months that are currently operating below the average operating margin of **pricing actions**, the Company.

Operating income for the Interconnect and Sensor Systems segment for the **third first quarter and first nine months of 2023** **2024** was **\$188.9**, **\$195.4**, or **18.3%** **18.2%** of net sales, and **\$553.6**, or **18.3%** of net sales, respectively, compared to **\$185.3**, **\$178.8**, or **18.8%** of net sales, and **\$522.8**, or **18.3%** **18.0%** of net sales, for the **third first quarter and first nine months of 2022**, respectively. **2023**. The **decrease increase** in operating margin for the Interconnect and Sensor Systems segment for the **third first quarter of 2023** **2024** relative to the comparable period in **2022** **2023** was primarily driven by **strong** the **negative impact** on operating margin related to acquisitions that are currently operating below the average operating margin of the Company, partially offset by **normal operating leverage performance** on the higher sales volumes, combined with the **benefit** of **pricing actions**. The operating margin for the Interconnect and Sensor Systems segment was flat for the **first nine months of 2023** relative to the comparable period in **2022**, as the **normal operating leverage** on the higher sales volumes combined with the **benefit** of **pricing actions** were **partially** offset by the **negative impact** on operating margin related to acquisitions completed within the prior twelve months that are currently operating below the average operating margin of the Company.

Interest expense for the **third first quarter and first nine months of 2023** **2024** was **\$33.6** and **\$104.5**, respectively, **\$38.1**, compared to **\$32.8** and **\$91.3** **\$35.9** for the **third first quarter and first nine months of 2022**, respectively. **2023**. The **increases** slight **increase** in interest expense are **was** **primarily** driven by the **rising** **higher** interest rate environment, which **primarily** impacted borrowings under the Company's U.S. Commercial Paper Program that were outstanding throughout much of the **first nine months of 2023**, partially offset by lower average borrowing levels.

Provision for income taxes for the **third first quarter and first nine months of 2023** **2024** was at an effective tax rate of **18.2%** **16.7%**, and **20.3%** compared to **20.9%**, respectively. Provision for income taxes for the **third first quarter and first nine months of 2022** was at an effective tax rate of **23.1%** and **23.4%**, respectively. For the **third first quarter of 2024** and **first nine months of 2023, and 2022**, the excess tax benefits resulting from stock option exercise activity had the impact of decreasing the effective tax rate and increasing earnings per share by the amounts noted in the **tables** below, while **table** below. For the **tax effect** **first quarter of acquisition-related expenses impacted 2024**, the effective tax rate **was** **further impacted** by a discrete tax benefit related to the settlement of tax audits and **earnings per share** by the amounts **noted** **associated** lapses of statutes of limitation, along with a difference in the **tables** below. For a non-U.S. tax filing position, while for the **first nine months** **quarter of 2023**, the effective tax rate **was** **also** **further impacted** by the **gain** from the **bargain purchase** **acquisition** that closed in the **second quarter**, **tax effect** of **acquisition-related expenses**, all of which impacted the effective tax rate and **earnings per share** by the amounts noted in the **tables** **table** below. Excluding the effect of these items, the Adjusted Effective Tax Rate, a non-GAAP financial measure as defined in the "Non-GAAP Financial Measures" section below within this Item 2, for both the **three and nine months ended September 30, 2023** **March 31, 2024 and 2023** was **24.0%**, while the **Adjusted Effective Tax Rate** was **24.5%** for both the **three and nine months ended September 30, 2022**, as reconciled in the **tables** **table** below to the comparable effective tax rate based on GAAP results. Refer to Note 6 of the Notes to Condensed Consolidated Financial Statements for further information related to income taxes.

Net income attributable to Amphenol Corporation and Net income per common share attributable to Amphenol Corporation per common share - Diluted ("Diluted EPS") were **\$513.9** **\$548.7** and **\$0.83**, **\$0.87**, respectively, for the **third first quarter of 2023** **2024**, compared to **\$496.6** **\$439.2** and **\$0.80**, **\$0.71**, respectively, for the **third first quarter of 2022**, **2023**. Excluding the effect of the items listed in the **tables** **table** below, Adjusted Net Income attributable to Amphenol Corporation and Adjusted Diluted EPS, non-GAAP financial measures as defined in the "Non-GAAP Financial Measures" section below within this Item 2, were **\$484.0** and **\$0.78**, respectively, for the **third quarter of 2023**, compared to **\$496.5** **\$500.4** and **\$0.80**, respectively, for the **third first quarter of 2022**. Net income attributable **2024**, compared to Amphenol Corporation **\$426.1** and Diluted EPS were **\$1,413.6** and **\$2.28**, **\$0.69**, respectively, for the **first nine months** **quarter of 2023**, compared to **\$1,394.8** and **\$2.24**, respectively, for the **first nine months of 2022**. Excluding the effect of the aforementioned items discussed above, Adjusted Net Income attributable to Amphenol Corporation and Adjusted Diluted EPS were **\$1,357.1** and **\$2.19**, respectively, for the **first nine months of 2023**, compared to **\$1,383.4** and **\$2.23**, respectively, for the **first nine months of 2022**, **2023**.

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The following **tables** reconcile **table** **reconciles** Adjusted Operating Income, Adjusted Operating Margin, Adjusted Net Income attributable to Amphenol Corporation, Adjusted Effective Tax Rate and Adjusted Diluted EPS (each as defined in the **"Non-GAAP**

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"Non-GAAP Financial Measures" section below) to the most directly comparable U.S. GAAP financial measures for the three **and nine** months ended **September 30, 2023**, **March 31, 2024** and **2022**, **2023**:

	Three Months Ended September 30,											
	2023						2022					
	Net Income			Effective			Net Income			Effective		
	Operating Income	Operating Margin (1)	to Amphenol Corporation	Tax Rate (1)	Diluted EPS	Operating Income	Operating Margin (1)	to Amphenol Corporation	Tax Rate (1)	Diluted EPS		
Reported (GAAP)	\$ 657.9	20.6 %	\$ 513.9	18.2 %	\$ 0.83	\$ 681.1	20.7 %	\$ 496.6	23.1 %	\$ 0.80		
Acquisition-related expenses	9.0	0.3	8.4	(0.2)	0.01	12.0	0.4	10.5	(0.2)	0.02		
Excess tax benefits related to stock-based compensation	—	—	(38.3)	6.0	(0.06)	—	—	(10.6)	1.6	(0.02)		
Adjusted (non-GAAP) (2)	<u>\$ 666.9</u>	<u>20.8 %</u>	<u>\$ 484.0</u>	<u>24.0 %</u>	<u>\$ 0.78</u>	<u>\$ 693.1</u>	<u>21.0 %</u>	<u>\$ 496.5</u>	<u>24.5 %</u>	<u>\$ 0.80</u>		

	Nine Months Ended September 30,												Three Months Ended March			
	2023						2022						2024			
	Net Income			Effective			Net Income			Effective			Net Income		Effective	
	Operating Income	Operating Margin (1)	to Amphenol Corporation	Tax Rate (1)	Diluted EPS	Operating Income	Operating Margin (1)	to Amphenol Corporation	Tax Rate (1)	Diluted EPS	Operating Income	Operating Margin (1)	to Amphenol Corporation	Tax Rate (1)	Diluted EPS	Operating Income
Reported (GAAP)	\$ 1,869.6	20.3 %	\$ 1,413.6	20.3 %	\$ 2.28	\$ 1,919.7	20.5 %	\$ 1,394.8	23.4 %	\$ 2.24	\$ 684.8	21.0 %	\$ 548.7	16.7 %	\$ 0.87	\$ 591.7
Acquisition-related expenses	18.4	0.2	16.2	(0.1)	0.03	12.0	0.1	10.5	(0.1)	0.02	—	—	—	—	—	5.4
Gain on bargain purchase acquisition	—	—	(5.4)	0.1	(0.01)	—	—	—	—	—	—	—	(29.7)	4.5	(0.05)	—
Excess tax benefits related to stock-based compensation	—	—	(67.3)	3.8	(0.11)	—	—	(21.9)	1.2	(0.04)	—	—	(18.6)	2.8	(0.03)	—
Discrete tax items	<u>\$ 1,888.0</u>	<u>20.5 %</u>	<u>\$ 1,357.1</u>	<u>24.0 %</u>	<u>\$ 2.19</u>	<u>\$ 1,931.7</u>	<u>20.6 %</u>	<u>\$ 1,383.4</u>	<u>24.5 %</u>	<u>\$ 2.23</u>	<u>\$ 684.8</u>	<u>21.0 %</u>	<u>\$ 500.4</u>	<u>24.0 %</u>	<u>\$ 0.80</u>	<u>\$ 597.1</u>

(1) While the terms "operating margin" and "effective tax rate" are not considered U.S. GAAP financial measures, for purposes of this table, we derive the reported (GAAP) measures based on GAAP results, which serve as the basis for the reconciliation to their comparable non-GAAP financial measures.

(2) All percentages and per share amounts in this table were calculated using actual, unrounded results; therefore, the sum of the components may not add due to rounding.

Liquidity and Capital Resources

Liquidity and Cash Requirements

As of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, the Company had cash, cash equivalents and short-term investments of **\$1,734.0** **\$1,963.5** and **\$1,434.2** **\$1,660.2**, respectively, with the majority of the Company's cash, cash equivalents and short-term investments on hand located outside of the United States.

The Company's primary sources of liquidity are internally generated cash provided by operating activities, our cash, cash equivalents and short-term investments on hand, as well as availability under the U.S. Commercial Paper Program, the Euro Commercial Paper Program, and the Revolving Credit Facility, and the 2022 Term Loan (all of which are defined and discussed in more detail below within this Item 2). Facility. The Company believes that these sources of liquidity, along with access to capital markets (including (which the recent Company accessed in early April 2024 in connection with the issuance of the 2026 New Senior Notes in March 2023, as defined and discussed in more detail below within this Item 2) Notes), provide adequate liquidity to meet both its short-term (next 12 months) and reasonably foreseeable long-term requirements and obligations. The Company's debt instruments are defined and discussed in more detail below within this Item 2.

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Cash Requirements from Known Contractual and Other Obligations

The Company's primary ongoing cash requirements will be for operating and working capital needs, capital expenditures, product development activities, repurchases of our Common Stock, dividends, debt service, payments associated with the one-time tax on the deemed repatriation of all of the Company's pre-2018 accumulated unremitted earnings and profits of foreign subsidiaries ("Transition Tax"), which is payable in annual installments until 2025, taxes due upon the repatriation of foreign earnings (which will be payable upon the repatriation of such earnings), funding of pension obligations, and other contractual obligations and commitments included in Item 7 of the **2022** **2023** Annual Report. The Company may also use cash to fund all or part of the cost of future acquisitions, as has been the case in recent years with the Company's various acquisitions. The Company's debt service requirements primarily consist of principal and interest on the Company's Senior Notes, and to the extent of any amounts outstanding, the Revolving Credit Facility and Commercial Paper Programs and the 2022 Term Loan (all as defined below). As of **September 30, 2023** **March 31, 2024** and **December 31, 2023**, there were the Company had no borrowings outstanding borrowings under the Revolving Credit Facility, 2022 Term Loan, U.S. Commercial Paper Program and Euro Commercial Paper Program. However, the Company borrowed under the U.S. Commercial Paper Program throughout much of the first quarter of 2024, the proceeds of which were used for general corporate purposes. Although all such borrowings were repaid before the end of the first quarter of 2024, the Company may make additional borrowings under any of its debt instruments in the future. As a result of recent increases in the federal funds rate by the U.S. Federal Reserve beginning in March 2022 through the first nine months of 2023, recent years, the floating interest rates related to our U.S. Commercial Paper Program have increased substantially. Although the Company has no outstanding borrowings under the (as well as our Revolving Credit Facility, 2022 Term Loan, U.S. Commercial Paper Program to the extent drawn upon in the future) have increased substantially, a trend that could continue through the

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remainder of 2024 and Euro Commercial Paper Program as of September 30, 2023, to potentially beyond. To the extent that interest rates related to this floating rate debt continue to increase further and the Company borrows under any of these floating interest rate instruments in the future, interest expense and interest payments would increase. Although the Company does not expect changes in interest rates to have a material effect on income or cash flows for the remainder of 2023, primarily due to our current expected limited reliance on borrowings tied to floating rates of interest, 2024, there can be no assurance that interest rates will not change significantly from current levels.

Repatriation of Foreign Earnings and Related Income Taxes

The Company has previously indicated an intention to repatriate most of its pre-2023 pre-2024 accumulated earnings and has accrued the foreign and U.S. state and local taxes, if applicable, on those earnings, as appropriate. The associated tax payments are due as the repatriations are made. The Company intends to indefinitely reinvest the remaining pre-2023 pre-2024 foreign earnings. As of **September 30, 2023** **March 31, 2024**, the Company has accrued the foreign and U.S. state and local taxes associated with the foreign earnings that it intends to repatriate. The Company intends to evaluate future earnings for repatriation, and will accrue for those distributions where appropriate, and to indefinitely reinvest all other foreign earnings. In addition, the Transition Tax will be is being paid, net of applicable tax credits and deductions, in annual installments until 2025, as permitted under the Tax Act.

Cash Flow Summary

The following table summarizes the Company's cash flows from operating, investing and financing activities for the **nine three** months ended **September 30, 2023** **March 31, 2024** and **2022, 2023**, as reflected in the Condensed Consolidated Statements of Cash Flow:

	Nine Months Ended September 30,		Three Months Ended	
			March 31,	
	2023	2022	2024	2023
Net cash provided by operating activities	\$ 1,686.9	\$ 1,469.3	\$ 599.5	\$ 532.4
Net cash used in investing activities	(704.4)	(650.5)	(17.0)	(256.6)
Net cash used in financing activities	(822.4)	(701.9)	(176.2)	(265.4)
Effect of exchange rate changes on cash and cash equivalents	(51.7)	(125.0)	(24.2)	7.6
Net increase (decrease) in cash and cash equivalents	\$ 108.4	\$ (8.1)	\$ 382.1	\$ 18.0
Net increase in cash and cash equivalents				

Operating Activities

The ability to generate cash from operating activities is one of the Company's fundamental financial strengths. Net cash provided by operating activities ("Operating Cash Flow") was **\$1,686.9** **\$599.5** in the first **nine three** months of **2023** **2024** compared to **\$1,469.3** **\$532.4** in the first **nine three** months of **2022, 2023**. The increase in Operating Cash Flow for the first **nine three** months of **2023** **2024** compared to the first **nine three** months of **2022** **2023** is primarily due to the increase in net income, partially offset by a lower higher usage of cash related to the change in working capital.

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In the first **nine three** months of 2024, the components of working capital as presented on the accompanying Condensed Consolidated Statements of Cash Flow increased \$73.9, excluding the impact of acquisitions and foreign currency translation, primarily due to decreases in accounts payable of \$69.9 and accrued liabilities, including income taxes, of \$52.3, and an increase in prepaid expenses and other current assets of \$20.3 and inventories of \$15.1, partially offset by a decrease in accounts receivable of \$83.7. In the first three months of 2023, the components of working capital as presented on the accompanying Condensed Consolidated Statements of Cash Flow increased **\$81.2**, **\$23.8**, excluding the impact of acquisitions and foreign currency translation, primarily due to decreases in accounts payable of \$147.7 and accrued

liabilities, including income taxes, of \$90.3 and accounts payable of \$88.1, \$119.4, and an increase in prepaid expenses and other current assets of \$17.2, \$47.4, partially offset by decreases in accounts receivable of \$83.8, \$261.7 and inventories of \$30.6. In the first nine months of 2022, the components of working capital as presented on the accompanying Condensed Consolidated Statements of Cash Flow increased \$274.3, excluding the impact of acquisitions and foreign currency translation, primarily due to increases in accounts receivable of \$341.0 and inventories of \$310.4, partially offset by increases in accounts payable of \$174.8 and accrued liabilities, including income taxes, of \$149.4, and a decrease in prepaid expenses and other current assets of \$52.9, \$29.0.

The following describes the significant changes in the amounts as presented on the accompanying Condensed Consolidated Balance Sheets at September 30, 2023 March 31, 2024 as compared to December 31, 2022 December 31, 2023. Accounts receivable decreased \$60.1, \$117.0 to \$2,571.2, \$2,501.4, primarily due to the moderately lower sales in the third first quarter of 2023 2024 relative to the fourth quarter of 2022, 2023, along with the effect of translation from exchange rate changes ("Translation") at September 30, 2023 March 31, 2024 compared to December 31, 2022, partially offset by the impact of six acquisitions that closed during the first nine months of 2023 (the "2023 Acquisitions") December 31, 2023. Days sales outstanding at September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023 were 70 days and 73 days, respectively. Inventories increased \$5.5

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decreased \$14.2 to \$2,099.1, \$2,152.9. Inventory days at September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023 were 87 89 days and 86 85 days, respectively. The increase in inventory days was primarily driven by the lower sales levels in the first quarter of 2024 compared to the fourth quarter of 2023. Prepaid expenses and other current assets increased \$49.0, \$34.3 to \$369.0, \$423.9, primarily due to the impact of the 2023 Acquisitions, along with increases in various certain prepaid expenses and other current receivables. Property, plant and equipment, net, increased \$42.3 decreased \$3.1 to \$1,246.6, \$1,311.6, primarily due to depreciation of \$81.4 and Translation, largely offset by capital expenditures of \$267.8 and the impact of the \$94.3. Goodwill increased \$8.1 to \$7,100.5, primarily driven by measurement period adjustments related to acquisitions that closed late in 2023, Acquisitions, partially which were largely offset by depreciation of \$227.0 and Translation. Goodwill increased \$128.4 to \$6,574.5, primarily driven by goodwill recognized associated with the 2023 Acquisitions, partially offset by Translation. Other intangible assets, net, increased \$10.1 decreased \$49.4 to \$744.2, \$785.4, primarily due to the recognition of measurement period adjustments related to certain intangible assets related to associated with acquisitions that closed late in 2023, as well as the 2023 Acquisitions, partially offset by amortization associated with the Company's current intangible assets. Other long-term assets decreased \$42.2 increased \$34.1 to \$420.4, \$483.3, primarily due to certain long-term certificate of deposit investments becoming current an increase in operating lease right-of-use assets resulting from new and renewed lease agreements during the second first quarter of 2023, 2024. Accounts payable decreased \$60.2, \$86.2 to \$1,248.9, \$1,264.7, primarily due to decreased purchasing activity related to the moderately lower sales levels in the third first quarter of 2023 2024 relative to the fourth quarter of 2022, 2023, along with Translation, partially offset by the impact of the 2023 Acquisitions. Translation. Payable days at September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023 were 52 53 days and 54 55 days, respectively. Total accrued expenses, including accrued income taxes, decreased \$60.0, \$42.1 to \$1,304.3, \$1,405.9, primarily as a result of decreases in accrued income taxes and accrued salaries, wages and employee benefits along with Translation, partially offset by the impact of the 2023 Acquisitions.

There is no current requirement for cash contributions to any of the Company's defined benefit pension plans in the U.S., and the Company plans to evaluate annually, based on actuarial calculations and the investment performance of the pension plans' assets, the timing and amount of cash contributions in the future, if any, as discussed in more detail in Note 10 of the Notes to Condensed Consolidated Financial Statements, accrued income taxes.

In addition to Operating Cash Flow, the Company also considers Free Cash Flow, a non-GAAP financial measure defined in the "Non-GAAP Financial Measures" section below, as a key metric in measuring the Company's ability to generate cash. The following table reconciles Free Cash Flow to its most directly comparable U.S. GAAP financial measure for the nine three months ended September 30, 2023 March 31, 2024 and 2022, 2023. The increase in Free Cash Flow was driven by an increase in Operating Cash Flow, as described above, and, to a lesser extent, a decrease in capital expenditures above.

	Nine Months Ended September 30,		Three Months Ended March 31,	
	2023	2022	2024	2023
	\$	\$	\$	\$
Operating Cash Flow (GAAP)	1,686.9	1,469.3	599.5	532.4
Capital expenditures (GAAP)	(267.8)	(290.2)	(94.3)	(97.7)
Proceeds from disposals of property, plant and equipment (GAAP)	2.1	4.5	0.5	0.8
Free Cash Flow (non-GAAP)	1,421.2	1,183.6	505.7	435.5

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Investing Activities

Cash flows from investing activities primarily consist of cash flows associated with capital expenditures, proceeds from disposals of property, plant and equipment, net purchases (sales and maturities) of short- and long-term investments, and acquisitions.

Net cash used in investing activities was ~~\$704.4~~ ~~\$17.0~~ in the first nine months quarter of 2023, 2024, compared to ~~\$650.5~~ ~~\$256.6~~ in the first nine months quarter of 2022, 2023. In the first nine months quarter of 2024, net cash used in investing activities was primarily driven by capital expenditures (net of disposals) of \$93.8, partially offset by net sales and maturities of short-term investments of \$75.7. In the first quarter of 2023, net cash used in investing activities was primarily driven by the use of ~~\$292.6~~ ~~\$113.2~~ to fund acquisitions, an acquisition, capital expenditures (net of disposals) of ~~\$265.7~~, ~~\$96.9~~, and net purchases of short-term short- and long-term investments of ~~\$151.0~~. In the first nine months of 2022, net cash used in investing activities was primarily driven by the use of \$288.2 to fund acquisitions, capital expenditures (net of disposals) of \$285.7, net purchases of long-term investments of \$56.0, and net purchases of short-term investments of \$28.0. ~~\$46.7~~.

Financing Activities

Cash flows from financing activities primarily consist of cash flows associated with borrowings and repayments of the Company's credit facilities and other long-term debt, repurchases of Common Stock, proceeds from stock option exercises, dividend payments, and distributions to and purchases of noncontrolling interests.

Net cash used in financing activities was ~~\$822.4~~ ~~\$176.2~~ in the first nine months quarter of 2023, 2024, compared to ~~\$701.9~~ ~~\$265.4~~ in the first nine months quarter of 2022, 2023. In the first nine months quarter of 2024, net cash used in financing activities was primarily driven by (i) repurchases of the Company's Common Stock of \$153.8, (ii) dividend payments of \$131.7, (iii) payments of \$2.9 related to debt financing costs associated with the Company's amended and restated revolving credit facility in March 2024, as discussed further below, and (iv) other debt repayments of \$1.1, partially offset by cash proceeds of \$113.3 from the exercise of stock

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options. In the first quarter of 2023, net cash used in financing activities was primarily driven by (i) net repayments of ~~\$632.6~~ ~~\$387.5~~ related to the Company's commercial paper programs, primarily the U.S. Commercial Paper Program, (ii) repurchases of the Company's Common Stock of ~~\$469.8~~, ~~\$166.9~~, (iii) dividend payments of ~~\$375.0~~, ~~\$124.9~~, (iv) other debt repayments of ~~\$10.3~~, (v) distributions to and purchases of noncontrolling interests of ~~\$8.0~~, ~~\$5.2~~, (v) other debt repayments of ~~\$3.1~~ related to other long-term debt, and (vi) payments of \$2.3 related to debt financing costs associated with the March 2023 issuance of the 2026 Senior Notes (as defined (defined below), and (vii) payment of ~~\$1.5~~ associated with the deferred purchase price related to an acquisition, partially offset by (a) net cash proceeds from borrowings of

\$354.0, \$350.2, primarily related to the issuance of the 2026 Senior Notes, and (b) cash proceeds of \$323.1 \$74.3 from the exercise of stock options. For the first nine months of 2022, net cash used in financing activities was primarily driven by (i) repurchases of the Company's Common Stock of \$560.1, (ii) dividend payments of \$358.4, (iii) debt repayments of \$52.4, primarily related to short-term debt, and (iv) distributions to and purchases of noncontrolling interests of \$4.4, partially offset by (a) cash proceeds of \$114.1 from the exercise of stock options (b) net borrowings of \$111.9, primarily under the U.S. Commercial Paper Program, and (c) debt proceeds of \$47.8 primarily related to short-term borrowings.

The Company has significant flexibility to meet its financial commitments. The Company uses debt financing to lower the overall cost of capital and increase return on stockholders' equity. The Company's debt financing includes the use of commercial paper programs, the Commercial Paper Programs, the Revolving Credit Facility, the 2022 Term Loan, and senior notes as part of its overall cash management strategy.

The On March 21, 2024, the Company has entered into a third amended and restated credit agreement, which amended and restated its \$2,500.0 unsecured revolving credit facility, increasing the lenders' aggregate unsecured revolving commitments under the facility by \$500.0 to \$3,000.0 (the "Revolving Credit Facility"). The Revolving Credit Facility matures in November 2026 March 2029 and gives the Company and certain of its subsidiaries the ability to borrow, in various currencies, at a spread that varies, based on the Company's debt rating, over certain currency-specific benchmark rates, which benchmark rates, in the case of U.S. dollar borrowings, are either the base rate or the adjusted term Secured Overnight Financing Rate ("SOFR"). The Revolving Credit Facility was undrawn on the date of the amendment. The Company may utilize the Revolving Credit Facility for general corporate purposes. As of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, there were no outstanding borrowings under the Revolving Credit Facility revolving credit facility then in effect. The Revolving Credit Facility requires payment of certain annual agency and commitment fees and requires that the Company satisfy certain financial covenants. On September 30, 2023 March 31, 2024, the Company was in compliance with the financial covenants under the Revolving Credit Facility.

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On April 19, 2022, the Company entered into a two-year, \$750.0 unsecured delayed draw term loan credit agreement (the "2022 Term" Term Loan"), which is was scheduled to mature on April 19, 2024. The 2022 Term Loan was undrawn at closing and may was permitted to be drawn on up to five occasions over the life of the facility. The 2022 Term Loan may could be repaid at any time without premium or penalty, and, once repaid, cannot could not be reborrowed. If drawn upon, the proceeds from the 2022 Term Loan are were expected to be used for general corporate purposes. Interest rates under the 2022 Term Loan are were based on a spread over either the base rate or the adjusted term SOFR, which spread varies varied based on the Company's debt rating. As of September 30, 2023 March 31, 2024, the Company had not yet drawn upon the 2022 Term Loan, and, as such, there were no outstanding borrowings under the 2022 Term Loan. The 2022 Term Loan requires required payment of certain commitment fees and requires required that the Company satisfy certain financial covenants, which financial covenants are the same as those under the Revolving Credit Facility covenants. On September 30, 2023 March 31, 2024, the Company was in compliance with the financial covenants under the 2022 Term Loan. The Term Loan matured on April 19, 2024 without the Company drawing upon it throughout its term.

The Company has a commercial paper program (the "U.S. Commercial Paper Program") pursuant to which the Company may issue short-term unsecured commercial paper notes (the "USCP Notes" or "U.S. Commercial Paper") in one or more private placements in the United States (the "U.S. States. On March 21, 2024, in conjunction with the increase in the capacity of the Revolving Credit Facility, the Company increased the borrowings available under its U.S. Commercial Paper Program"). The Program by \$500.0. As of March 31, 2024, the maximum aggregate principal amount outstanding of USCP Notes at any time is \$2,500.0. \$3,000.0. The Company utilizes borrowings under the U.S. Commercial Paper Program for general corporate purposes, which, in recent years, has have included fully or partially funding acquisitions, as well as repaying certain outstanding senior notes. As of December 31, 2022, the amount of USCP Notes outstanding was \$632.8, with a weighted average interest rate of 4.69%. In the first quarter of 2023, the Company used net proceeds from the 2026 Senior Notes (as defined below) to repay certain outstanding borrowings under the U.S. Commercial Paper Program. The Company borrowed under the U.S. Commercial Paper Program throughout much of the first nine months quarter of 2023, 2024, the proceeds of which were used for general

corporate purposes. During Before the third end of the first quarter of 2023, 2024, the Company repaid all of its USCP Notes then outstanding. As of March 31, 2024 and as of September 30, 2023 December 31, 2023, there were no USCP Notes outstanding.

The Company and one of its wholly owned European subsidiaries (the "Euro Issuer") also have a commercial paper program (the "Euro Commercial Paper Program" and, together with the U.S. Commercial Paper Program, the "Commercial

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"Commercial Paper Programs"), pursuant to which the Euro Issuer may issue short-term unsecured commercial paper notes (the "ECP Notes" and, together with the USCP Notes, the "Commercial Paper"), which are guaranteed by the Company and are to be issued outside of the United States. The ECP Notes may be issued in Euros, Sterling, U.S. dollars or other currencies. The maximum aggregate principal amount outstanding of ECP Notes at any time is \$2,000.0. The Company utilizes borrowings under the Euro Commercial Paper Program for general corporate purposes, which may include, for example, fully or partially funding acquisitions. In the first quarter of 2023, the Company used borrowings under its Euro Commercial Paper Program, along with cash on hand, to fund an acquisition, as discussed in Note 11 of the Notes to Condensed Consolidated Financial Statements. These borrowings did not borrow under the Euro Commercial Paper Program were repaid in their entirety by the end of during the first quarter of 2023. As 2024, and, as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, there were no ECP Notes outstanding.

Amounts available under the Commercial Paper Programs may be borrowed, repaid and re-borrowed from time to time. In conjunction with the Revolving Credit Facility, as of September 30, 2023 March 31, 2024, the authorization from the Company's Board of Directors (the "Board") limits the maximum aggregate principal amount outstanding of USCP Notes, ECP Notes, and any other commercial paper or similar programs, along with outstanding amounts under the Revolving Credit Facility, at any time to \$2,500.0 \$3,000.0 in the aggregate. The Commercial Paper Programs are rated A-2 by Standard & Poor's and P-2 by Moody's and, based on the Board's authorization described above, are currently backstopped by the Revolving Credit Facility, as amounts undrawn under the Company's Revolving Credit Facility are available to repay Commercial Paper, if necessary. The Company reviews its optimal mix of short-short-term and long-term debt regularly and may replace certain amounts of Commercial Paper, short-term debt and current maturities of long-term debt with new issuances of long-term debt in the future.

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As of September 30, 2023 March 31, 2024, the Company has outstanding senior notes (the "Senior Notes") as follows:

Principal	Interest	
Amount	Rate	Maturity
\$ 350.0	3.20 %	April 2024
400.0	2.050 %	March 2025
350.0	4.750 %	March 2026
500.0	4.350 %	June 2029
900.0	2.80 %	February 2030
750.0	2.200 %	September 2031
€ 500.0	0.750 %	May 2026 (Euro Notes)

On March 30, 2023, the Company issued \$350.0 aggregate principal amount of unsecured 4.750% Senior Notes due March 30, 2026 (the "2026 Senior Notes"). The Company used the net proceeds from the 2026 Senior Notes primarily to repay certain outstanding borrowings under the U.S. Commercial Paper Program.

On April 1, 2024, the Company used cash on hand to repay the \$350.0 aggregate principal amount of unsecured 3.20% Senior Notes due April 1, 2024 upon maturity.

On April 5, 2024, the Company issued three series of unsecured senior notes (collectively, the "New Senior Notes"): (i) \$450.0 aggregate principal amount of unsecured 5.050% Senior Notes due April 5, 2027 at 99.887% of face value (the "2027 Senior Notes"), (ii) \$450.0 aggregate principal amount of unsecured 5.050% Senior Notes due April 5, 2029 at 99.900% of face value (the "2029 Senior Notes") and (iii) \$600.0 aggregate principal amount of unsecured 5.250% Senior Notes due April 5, 2034 at 99.900% of face value (the "2034 Senior Notes"). If the Company's pending acquisition of the Carlisle Interconnect Technologies ("CIT") business is not consummated on or prior to an agreed upon date or if the Company notifies the trustee that the acquisition will not be pursued at all, under certain circumstances, each series of the New Senior Notes will be subject to a special mandatory redemption, at a price equal to 101% of the principal amount thereof, plus accrued and unpaid interest from the date of initial issuance, or the most recent date to which interest has been paid or provided for, whichever is later, to, but not including, the special mandatory redemption date. Absent a special mandatory redemption, the Company intends to use the net proceeds from the New Senior Notes, together with a combination of cash on hand and other debt financing (which could include borrowings under the Company's Revolving Credit Facility and/or U.S. Commercial Paper Program), to fund the cash consideration for the

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Company's pending CIT acquisition, as discussed in Note 11 of the accompanying Notes to Condensed Consolidated Financial Statements herein, along with the fees and expenses related thereto. To the extent that the net proceeds from the New Senior Notes are not used for such purposes, such net proceeds shall be used for general corporate purposes.

All of the Company's outstanding senior notes in the United States (the "U.S. Senior Notes") are unsecured and rank equally in right of payment with all of the Company's other senior unsecured and unsubordinated indebtedness, including the Company's guarantee of the Euro Issuer's other unsecured senior indebtedness, obligations under the Euro Notes. Interest on each series of U.S. Senior Notes is payable semiannually. The Company may, at its option, redeem some or all of any series of U.S. Senior Notes at any time, subject to certain terms and conditions.

The Euro Issuer has two outstanding unsecured senior notes issued in Europe (collectively, the "Euro Notes" and, together with the U.S. Senior Notes, the "Senior Notes"), each of which were issued with an aggregate principal amount of €500.0, with one series of the Euro Notes maturing in May 2026 and the other in October 2028. The Euro Notes are unsecured and rank equally in right of payment with the Company's and all of the Euro Issuer's other senior unsecured senior and unsubordinated indebtedness and are fully and unconditionally guaranteed on a senior unsecured basis by the Company. Interest on each series of Euro Notes is payable annually. The Company may, at its option, redeem some or all of either series of Euro Notes at any time, subject to certain terms and conditions.

The Company's Senior Notes impose certain obligations on the Company and prohibit various actions by the Company unless it satisfies certain financial requirements. On September 30, 2023 March 31, 2024, the Company was in compliance with all requirements under its Senior Notes. Refer to Note 4 of the Notes to Condensed Consolidated Financial Statements for further information related to the Company's debt.

On April 27, 2021, the Board authorized a stock repurchase program under which the Company may purchase up to \$2,000.0 of the Company's Class A Common Stock ("Common Stock") during the three-year period ending April 27, 2024 (the "2021 Stock Repurchase Program") in accordance with the requirements of Rule 10b-18 of the Exchange Act. During the three and nine months ended September 30, 2023 March 31, 2024, the Company repurchased 1.7 million and 5.8 million 1.4 million shares of its Common Stock for \$149.3 and \$469.8, respectively, \$153.8 under the 2021 Stock Repurchase Program. Of all of the total repurchases made repurchased shares during the first nine three months of 2023, 4.1 million shares, or \$320.5, 2024 were retired by the Company, with the remainder of the repurchased shares

retained in Treasury stock at the time of repurchase. During the three and nine months ended September 30, 2022 March 31, 2023, the Company repurchased 2.4 million and 7.6 million 2.1 million shares of its Common Stock for \$170.1 and \$560.1, respectively, \$166.9 under the 2021 Stock Repurchase Program. Of All of the total repurchases made repurchased shares during the first nine three months of 2022, 7.0 million shares, or \$519.3, 2023 were retired by the Company, with the remainder of the repurchased shares retained in Treasury stock at the time of repurchase. From October 1, 2023 April 1, 2024 to October 24, 2023 April 26, 2024, the Company repurchased 0.4 million 0.6 million additional shares of its Common Stock for \$33.5, and, as of October 25, 2023, \$71.8, which were the Company has remaining authorization to purchase up to \$308.3 of its Common Stock final repurchases under the 2021 Stock Repurchase Program.

On April 23, 2024, the Board authorized a new stock repurchase program under which the Company may purchase up to \$2,000.0 of the Company's Common Stock during the three-year period ending on the close of business on April 28, 2027 (the "2024 Stock Repurchase Program"). The price 2024 Stock Repurchase Program becomes effective on April 29, 2024. The timing and timing amount of any future purchases repurchases will depend on a number of factors, such as the levels of cash generation from operations, the volume of stock options exercised by employees, cash requirements for acquisitions, dividends paid, economic and market conditions and the price of the Common Stock.

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Contingent upon declaration by the Board, the Company pays a quarterly dividend on shares of its Common Stock. The following table summarizes the declared quarterly dividends per share as well as the dividends declared and paid during the three and nine months ended September 30, 2023 March 31, 2024 and 2022, 2023:

	Three Months Ended September		Nine Months Ended September		Three Months	
	30,		30,		Ended March 31,	
	2023	2022	2023	2022	2024	2023
Dividends declared per share	\$ 0.21	\$ 0.20	\$ 0.63	\$ 0.60	\$ 0.22	\$ 0.21
Dividends declared	\$ 125.6	\$ 119.0	\$ 375.7	\$ 357.6	\$ 132.1	\$ 125.0
Dividends paid (including those declared in the prior year)	125.1	119.1	375.0	358.4	131.7	124.9

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On October 25, 2022, the Board approved an increase to the Company's quarterly dividend rate from \$0.20 per share to \$0.21 per share, effective with dividends declared in the fourth quarter of 2022, and on October 24, 2023, the Board approved an additional increase to the Company's quarterly dividend rate from \$0.21 per share to \$0.22 per share, effective with dividends declared in the fourth quarter of 2023, contingent upon declaration by the Board.

Acquisitions

On January 30, 2024, the Company entered into a definitive stock purchase agreement by and between the Company and Carlisle Companies Incorporated ("Carlisle"), agreeing to acquire the CIT business of Carlisle for an aggregate purchase price of \$2,025 in cash, subject to customary post-closing adjustments. The acquisition is expected to be completed by the end of the second quarter of 2024 and is

subject to certain regulatory approvals and other customary closing conditions. The Company expects to finance the CIT acquisition through a combination of the net proceeds from the New Senior Notes, as discussed earlier in this Item 2, together with a combination of cash on hand and other debt financing, which could include borrowings under the Company's Revolving Credit Facility and/or U.S. Commercial Paper Program. CIT, headquartered in St. Augustine, FL, is a leading global supplier of harsh environment interconnect solutions, primarily to the commercial aerospace, defense and industrial end markets. CIT's wide range of products include wire and cable, cable assemblies, contacts, connectors and sensors, which, management believes, are highly complementary to Amphenol's existing interconnect and sensor solutions. If and when the acquisition is consummated, the Company expects to report the CIT business within its Harsh Environment Solutions segment.

During the **nine months** year ended **September 30, 2023** **December 31, 2023**, the Company completed **six** **10** acquisitions (the "2023 Acquisitions") for approximately **\$292.6** **\$970.4**, net of cash acquired. **Four** **Five** of the acquisitions have been included in the Harsh Environment Solutions segment, **one** acquisition has three acquisitions have been included in the Interconnect and Sensor Systems segment, and **one** acquisition, which closed in the second quarter of 2023, has two acquisitions have been included in the Communications Solutions segment. The 2023 Acquisitions were each funded using cash on hand or borrowings under our Commercial Paper Programs, or a combination thereof. One of the 2023 acquisitions, Acquisitions, which closed in the first quarter of 2023, was funded through a combination of borrowings under the Euro Commercial Paper Program and cash on hand, while the other acquisitions were each funded using either cash on hand or a combination of cash on hand and borrowings under the U.S. Commercial Paper Program. The acquisition that closed in the second quarter of 2023, represented a bargain purchase, where the estimated fair value of assets acquired, net of liabilities assumed, exceeded the purchase price. The Company recognized a non-cash gain of \$5.4 on the bargain purchase acquisition during the **nine months** year ended **September 30, 2023** **December 31, 2023**, which **has been** **was** recorded separately in the Company's **Condensed** Consolidated Statements of Income. The 2023 acquisitions were not material, either individually or in the aggregate, to the Company's financial results.

During the year ended December 31, 2022, the Company completed two acquisitions for approximately \$288.2, net of cash acquired, one of which was included in the Harsh Environment Solutions segment and the other of which was included in the Interconnect and Sensor Systems segment. These acquisitions, which were funded through a combination of borrowings under the U.S. Commercial Paper Program and cash on hand, Acquisitions were not material, either individually or in the aggregate, to the Company's financial results.

Acquisition-related expenses

During the three months ended **September 30, 2023** **March 31, 2023**, the Company incurred **\$9.0** **\$5.4** **(\$8.4** **4.0** after-tax) of acquisition-related expenses, comprised of **external transaction costs** the amortization related to **acquisitions**, the value associated with acquired backlog resulting from an acquisition that closed in the first quarter of 2023. During the **nine months** year ended **September 30, 2023** **December 31, 2023**, the Company incurred **\$18.4** **\$34.6** **(\$16.2** **30.2** after-tax) of acquisition-related expenses, comprised primarily of external transaction costs incurred in associated with the second and third quarters of 2023 Acquisitions, as well as the amortization related to the value associated with acquired backlog resulting from the acquisition that closed in the first quarter of 2023. During the year ended December 31, 2022, the Company incurred \$21.5 (\$18.4 after-tax) of acquisition-related expenses, comprised primarily of the amortization related to the value associated with acquired backlog resulting from the acquisitions that closed in 2022, along with external transaction costs. 2023 Acquisitions.

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Environmental Matters

Certain operations of the Company are subject to environmental laws and regulations that govern the discharge of pollutants into the air and water, as well as the handling and disposal of solid and hazardous wastes. The Company believes that its operations are currently in substantial compliance with applicable environmental laws and regulations and that the costs of continuing compliance will not have a material adverse effect on the Company's financial condition, results of operations or cash flows. For more information on certain environmental matters, refer to Note 15 of the Notes to Condensed Consolidated Financial Statements.

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Non-GAAP Financial Measures

In addition to assessing the Company's financial condition, results of operations, liquidity and cash flows in accordance with U.S. GAAP, management utilizes certain non-GAAP financial measures, defined below, as part of its internal reviews for purposes of monitoring, evaluating and forecasting the Company's financial performance, communicating operating results to the Board and assessing related employee compensation measures. Management believes that these non-GAAP financial measures may be helpful to investors in assessing the Company's overall financial performance, trends and period-over-period comparative results, in addition to the reasons noted below. Non-GAAP financial measures related to operating income, operating margin, net income attributable to Amphenol Corporation, effective tax rate and diluted EPS exclude income and expenses that are not directly related to the Company's operating performance during the periods presented. Items excluded in the presentation of such non-GAAP financial measures in any period may consist of, without limitation, acquisition-related expenses, refinancing-related costs, **gains associated with bargain purchase acquisitions**, and certain discrete tax items including, but not limited to, (i) the excess tax benefits related to stock-based compensation and (ii) the impact of significant changes in tax law. Non-GAAP financial measures related to net sales exclude the impact of foreign currency exchange rates and acquisitions. The non-GAAP financial information contained herein is included for supplemental purposes only and should not be considered in isolation or as a substitute for or superior to the related U.S. GAAP financial measures. In addition, these non-GAAP financial measures are not necessarily the same or comparable to similar measures presented by other companies as such measures may be calculated differently or may exclude different items.

The non-GAAP financial measures defined below should be read in conjunction with the Company's financial statements presented in accordance with U.S. GAAP. The reconciliations of these non-GAAP financial measures to the most directly comparable U.S. GAAP financial measures for the three **and nine** months ended **September 30, 2023** **March 31, 2024** and **2022** **2023** are included in "Results of Operations" and "Liquidity and Capital Resources" within this Item 2:

- *Adjusted Diluted EPS* is defined as diluted earnings per share (as reported in accordance with U.S. GAAP), excluding income and expenses and their specific tax effects that are not directly related to the Company's operating performance during the periods presented. Adjusted Diluted EPS is calculated as Adjusted Net Income attributable to Amphenol Corporation, as defined below, divided by the weighted average outstanding diluted shares as reported in the Condensed Consolidated Statements of Income.
- *Adjusted Effective Tax Rate* is defined as Provision for income taxes, as reported in the Condensed Consolidated Statements of Income, expressed as a percentage of Income before income taxes, as reported in the Condensed Consolidated Statements of Income, each excluding income and expenses and their specific tax effects that are not directly related to the Company's operating performance during the periods presented.
- *Adjusted Net Income attributable to Amphenol Corporation* is defined as Net income attributable to Amphenol Corporation, as reported in the Condensed Consolidated Statements of Income, excluding income and expenses and their specific tax effects that are not directly related to the Company's operating performance during the periods presented.
- *Adjusted Operating Income* is defined as Operating income, as reported in the Condensed Consolidated Statements of Income, excluding income and expenses that are not directly related to the Company's operating performance during the periods presented.
- *Adjusted Operating Margin* is defined as Adjusted Operating Income (as defined above) expressed as a percentage of Net sales (as reported in the Condensed Consolidated Statements of Income).

- *Constant Currency Net Sales Growth* is defined as the period-over-period percentage change in net sales growth, excluding the impact of changes in foreign currency exchange rates. The Company's results are subject to volatility related to foreign currency translation fluctuations. As such, management evaluates the Company's sales performance based on actual sales growth in U.S. dollars, as well as *Organic Net Sales Growth* (as defined below) and *Constant Currency Net Sales Growth*, and believes that such information is useful to investors to assess the underlying sales trends.

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- *Free Cash Flow* is defined as (i) Net cash provided by operating activities ("Operating Cash Flow" - as reported in accordance with U.S. GAAP) less (ii) capital expenditures (as reported in accordance with U.S. GAAP), net of proceeds from disposals of property, plant and equipment (as reported in accordance with U.S. GAAP), all of which are derived from the Condensed Consolidated Statements of Cash Flow. Free Cash Flow is an important liquidity measure for the Company, as we believe it is useful for management and investors to assess our ability to generate cash, as well as to assess how much cash can be used to reinvest in the growth of the Company or to return to stockholders through either stock repurchases or dividends.
- *Organic Net Sales Growth* is defined as the period-over-period percentage change in net sales growth resulting from operating volume and pricing changes and excludes the impact of (i) changes in foreign currency exchange rates (described above), which is outside the control of the Company, and (ii) acquisitions, both of which are taken as a percentage of the respective prior period(s) net sales. The acquisition impact represents the percentage impact on net sales resulting from acquisitions that have not been included in the Company's consolidated results for the full current period(s) and/or prior comparable period(s) presented. Such net sales related to these acquisitions do not reflect the underlying growth of the Company on a comparative basis. Management evaluates the Company's sales performance based on actual sales growth in U.S. dollars, as well as *Constant Currency Net Sales Growth* (as defined above) and *Organic Net Sales Growth*, and believes that such information is useful to investors to assess the underlying sales trends.

Critical Accounting Policies and Estimates

The Company's disclosures of its critical accounting policies and estimates, which are discussed in Part II, Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations* of its **2022** **2023** Annual Report, have not materially changed since that report was filed.

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Item 3. Quantitative and Qualitative Disclosures About Market Risk

(amounts in millions)

The Company, in the normal course of doing business, is exposed to a variety of risks, including market risks associated with foreign currency exchange rates and changes in interest rates. The Company does not have any significant concentration with any one counterparty. There has been no material change in the Company's assessment of its sensitivity to foreign currency exchange rate risk since its presentation set forth in Part II, Item 7A. *Quantitative and Qualitative Disclosures About Market Risk* in its **2022** **2023** Annual Report. From time to time, the Company may borrow under the Revolving Credit Facility **and** Commercial Paper **Programs**, and the two-year, **\$750.0 unsecured delayed draw**

term loan credit agreement (the "2022 Term Loan"). Programs. In addition to the outstanding borrowings under the Company's Euro Notes (as discussed in Note 4 of the Notes to Condensed Consolidated Financial Statements), any borrowings under the Euro Commercial Paper Program and Revolving Credit Facility are have been and may continue to be denominated in various foreign currencies, including the Euro, and there can be no assurance that the Company can

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successfully manage changes in exchange rates, including in the event of a significant and sudden decline in the value of any of the foreign currencies in which such borrowings are made.

The Company manages its exposure to interest rate risk through a mix of fixed and variable rate debt. The Company currently has various fixed rate senior notes outstanding, in both the United States and Europe, with various maturity dates, the most recent of which were issued in April 2024. In addition, any borrowings under the Revolving Credit Facility bear interest at rates that fluctuate with a spread that varies, based on the Company's debt rating, over certain currency-specific benchmark rates, which benchmark rates in the case of U.S. dollar borrowings are either the base rate or the adjusted term Secured Overnight Financing Rate ("SOFR"). Similarly, any borrowings under the 2022 Term Loan entered into by the Company in April of 2022, bear interest at rates that fluctuate with a spread that varies, based on the Company's debt rating, over either the base rate or the adjusted term SOFR. Any borrowings under the Commercial Paper Programs are subject to floating interest rates. Therefore, when the Company borrows under these debt instruments, the Company is exposed to market risk related to changes in interest rates. As of September 30, 2023 March 31, 2024 and December 31, 2023, there were the Company had no borrowings outstanding borrowings under the Revolving Credit Facility, 2022 Term Loan, U.S. Commercial Paper Program and Euro Commercial Paper Program. As a result of recent increases in However, the federal funds rate by the U.S. Federal Reserve beginning in March 2022 through the first nine months of 2023, the floating interest rates related to our U.S. Commercial Paper Program have increased substantially. The Company borrowed under the U.S. Commercial Paper Program throughout much of the first nine months quarter of 2023, 2024, the proceeds of which were used for general corporate purposes. Although all such borrowings were repaid before the end of the first quarter of 2024, the Company has no outstanding may make additional borrowings under any of its debt instruments from time to time. As a result of increases in the Revolving Credit Facility, 2022 Term Loan, federal funds rate by the U.S. Federal Reserve in recent years, the floating interest rates related to our U.S. Commercial Paper Program (as well as our Revolving Credit Facility, to the extent drawn upon in the future) have increased substantially, a trend that could continue through the remainder of 2024 and Euro Commercial Paper Program as of September 30, 2023, to potentially beyond. To the extent that interest rates related to this floating rate debt continue to increase further and the Company borrows under any of these floating interest rate instruments in the future, interest expense and interest payments would increase. Although the Company does not expect changes in interest rates to have a material effect on income or cash flows for the remainder of 2023, primarily due to our current expected limited reliance on borrowings tied to floating rates of interest, 2024, there can be no assurance that interest rates will not change significantly from current levels.

Item 4. Controls and Procedures

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the design and operation of our disclosure controls and procedures, as defined in Rules 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), as of the end of the period covered by this report. These disclosure controls and procedures are designed to provide reasonable assurance that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission rules and forms, and such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. Based on their evaluation, the Chief Executive Officer and Chief Financial Officer have concluded that the Company's disclosure controls and procedures were effective at the reasonable assurance level as of the end of the period covered by this report.

Changes in Internal Control Over Financial Reporting

There has been no change in our internal control over financial reporting during the Company's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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PART II - OTHER INFORMATION
Item 1. Legal Proceedings

Information required with respect to legal proceedings in this Part II, Item 1 is incorporated herein by reference and included in Note 15 of the Notes to Condensed Consolidated Financial Statements contained in Part I, Item 1 of this Quarterly Report.

Item 1A. Risk Factors

There have been no material changes to the Company's risk factors as disclosed in Part I, Item 1A. Risk Factors in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022 December 31, 2023.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds
Repurchase of Equity Securities

On April 27, 2021, the Company's Board of Directors (the "Board") authorized a stock repurchase program under which the Company may purchase up to \$2.0 billion of the Company's Class A Common Stock ("Common Stock") during the three-year period ending April 27, 2024 (the "2021 Stock Repurchase Program") in accordance with the requirements of Rule 10b-18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). During the three months ended September 30, 2023 March 31, 2024, the Company repurchased 1.7 million 1.4 million shares of its Common Stock for \$149.3 million \$153.8 million under the 2021 Stock Repurchase Program. All of the repurchased shares during the first three months ended September 30, 2023 of 2024 were retained in Treasury stock at retired by the time of repurchase. Company. From October 1, 2023 April 1, 2024 to October 24, 2023 April 26, 2024, the Company repurchased 0.4 million 0.6 million additional shares of its Common Stock for \$33.5 million \$71.8 million, and, as of October 25, 2023, which were the Company has remaining authorization to purchase up to \$308.3 million of its Common Stock final repurchases under the 2021 Stock Repurchase Program.

The price table below reflects the Company's stock repurchases for the three months ended March 31, 2024:

(dollars in millions, except price per share)			Total Number of Shares Purchased as	Maximum Dollar Value of Shares	
	Period	Total Number of Shares Purchased	Average Price Paid per Share	Part of Publicly Announced Plans or Programs	that May Yet be Purchased Under the Plans or Programs
January 1 to January 31, 2024		—	\$ —	—	\$ 226.5
February 1 to February 29, 2024		756,100	104.53	756,100	147.5
March 1 to March 31, 2024		673,000	111.06	673,000	\$ 72.7
Total		1,429,100	\$ 107.61	1,429,100	

On April 23, 2024, the Company's Board of Directors authorized a new stock repurchase program under which the Company may purchase up to \$2.0 billion of the Company's Common Stock during the three-year period ending on the close of business on April 28, 2027 (the "2024 Stock Repurchase Program"). The 2024 Stock Repurchase Program becomes effective on April 29, 2024. The timing and timing amount of any future purchases repurchases will depend on a number of factors, such as the levels of cash generation from operations, the volume of stock options exercised by employees, cash requirements for acquisitions, dividends paid, economic and market conditions and the price of the Common Stock.

The table below reflects the Company's stock repurchases for the three months ended September 30, 2023:

(dollars in millions, except price per share)			Total Number of Shares Purchased as		Maximum Dollar Value of Shares
	Period	Total Number of Shares Purchased	Average Price Paid per Share	Part of Publicly Announced Plans or Programs	that May Yet be Purchased Under the Plans or Programs
July 1 to July 31, 2023		581,200	\$ 84.85	581,200	\$ 441.8
August 1 to August 31, 2023		655,916	87.27	655,916	384.6
September 1 to September 30, 2023		497,143	86.06	497,143	\$ 341.8
Total		1,734,259	\$ 86.11	1,734,259	

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Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not Applicable.

Item 5. Other Information

Trading Arrangements

During the three months ended **September 30, 2023** **March 31, 2024**, no director or officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408 of Regulation S-K.

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Item 6. Exhibits

- 3.1 [Restated Certificate of Incorporation of Amphenol Corporation, dated May 19, 2021 \(filed as Exhibit 3.1 to the June 30, 2021 Form 10-Q\).*](#)
- 3.2 [Amphenol Corporation, Fifth Amended and Restated By-laws dated August 3, 2023 \(filed as Exhibit 3.1 to the Form 8-K filed on August 4, 2023\).*](#)

4.1 [Indenture, dated as of November 5, 2009, between Amphenol Corporation and The Bank of New York Mellon, as trustee \(filed as Exhibit 4.1 to the Form 8-K filed on November 5, 2009\).*](#)

4.2 [Indenture, dated as of October 8, 2018, between Amphenol Technologies Holding GmbH, Amphenol Corporation and The Bank of New York Mellon, as trustee \(filed as Exhibit 4.1 to the Form 8-K filed on October 9, 2018\).*](#)

4.3 [Indenture, dated as of May 4, 2020, between Amphenol Technologies Holding GmbH, Amphenol Corporation and The Bank of New York Mellon, as trustee \(filed as Exhibit 4.1 to the Form 8-K filed on May 5, 2020\).*](#)

4.4 [Indenture, dated as of March 16, 2023, between Amphenol Corporation and U.S. Bank Trust Company, National Association, as trustee \(filed as Exhibit 4.1 to the Company's Registration Statement on Form S-3 filed on March 16, 2023\).*](#)

4.5 [Officer's Certificate, dated April 5, 2017, establishing both the 2.200% Senior Notes due 2020 and the 3.200% Senior Notes due 2024 pursuant to the Indenture \(filed as Exhibit 4.2 to the Form 8-K filed on April 5, 2017\).*](#)

4.6 [Officer's Certificate, dated January 9, 2019, establishing the 4.350% Senior Notes due 2029 pursuant to the Indenture \(filed as Exhibit 4.2 to the Form 8-K filed on January 10, 2019\).*](#)

4.7 [Officer's Certificate, dated September 10, 2019, establishing the 2.800% Senior Notes due 2030 pursuant to the Indenture \(filed as Exhibit 4.2 to the Form 8-K filed on September 10, 2019\).*](#)

4.8 [Officer's Certificate, dated February 20, 2020, establishing the 2.050% Senior Notes due 2025 pursuant to the Indenture \(filed as Exhibit 4.2 to the Form 8-K filed on February 20, 2020\).*](#)

4.9 [Officer's Certificate, dated September 14, 2021, establishing the 2.200% Senior Notes due 2031 pursuant to the Indenture \(filed as Exhibit 4.2 to the Form 8-K filed on September 14, 2021\).*](#)

4.10 [Officer's Certificate, dated March 30, 2023, establishing the 4.750% Senior Notes due 2026 pursuant to the Indenture \(filed as Exhibit 4.2 to the Form 8-K filed on March 30, 2023\).*](#)

4.11 [Officer's Certificate, dated April 5, 2024, establishing the 5.050% Senior Notes due 2027, 5.050% Senior Notes due 2029, and 5.250% Senior Notes due 2034, pursuant to the Indenture \(filed as Exhibit 4.2 to the Form 8-K filed on April 5, 2024\).*](#)

4.12 [Description of the Registrant's Securities Registered Pursuant to Section 12 of the Securities Exchange Act of 1934 \(filed as Exhibit 4.9 to the December 31, 2022 December 31, 2023 Form 10-K\).*](#)

10.1 [Amended and Restated 2017 Stock Purchase and Option Plan for Key Employees of Amphenol and Subsidiaries \(filed as Annex A to the Company's Definitive Proxy Statement on Schedule 14A for its 2021 Annual Meeting of Stockholders, filed on April 12, 2021\).†*](#)

10.2 [Form of 2017 Stock Option Agreement \(filed as Exhibit 10.1 to the Form 8-K filed on May 19, 2017\).†*](#)

10.3 [2009 Stock Purchase and Option Plan for Key Employees of Amphenol and Subsidiaries \(filed as Exhibit 10.7 to the June 30, 2009 Form 10-Q\).†*](#)

10.4 [The First Amendment to the 2009 Stock Purchase and Option Plan for Key Employees of Amphenol and Subsidiaries \(filed as Exhibit 10.2 to the Form 8-K filed on May 23, 2014\).†*](#)

10.5 [Form of 2009 Non-Qualified Stock Option Grant Agreement dated as of May 20, 2009 \(filed as Exhibit 10.8 to the June 30, 2009 Form 10-Q\).†*](#)

10.6 [Form of 2009 Management Stockholders' Agreement dated as of May 20, 2009 \(filed as Exhibit 10.9 to the June 30, 2009 Form 10-Q\).†*](#)

10.7 [Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016 \(filed as Exhibit 10.6 to the December 31, 2016 Form 10-K\).†*](#)

10.8 [First Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated November 10, 2016 \(filed as Exhibit 10.7 to the December 31, 2016 Form 10-K\).†*](#)

10.9 [Second Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated October 1, 2016 \(filed as Exhibit 10.8 to the December 31, 2016 Form 10-K\).†*](#)

10.10 [Third Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated December 13, 2016 \(filed as Exhibit 10.9 to the December 31, 2016 Form 10-K\).†*](#)

10.11 [Fourth Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated May 2, 2017 \(filed as Exhibit 10.12 to the June 30, 2017 Form 10-Q\).†*](#)

10.12 [Fifth Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated October 29, 2018 \(filed as Exhibit 10.12 to the December 31, 2018 Form 10-K\).†*](#)

10.13 [Sixth Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated October 4, 2019 \(filed as Exhibit 10.13 to the December 31, 2019 Form 10-K\).†*](#)

10.14 [Seventh Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated December 2, 2019 \(filed as Exhibit 10.14 to the December 31, 2019 Form 10-K\).†*](#)

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10.15 [Eighth Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated December 9, 2021 \(filed as Exhibit 10.15 to the December 31, 2021 Form 10-K\).†*](#)

10.16 [Ninth Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated December 1, 2022 \(filed as Exhibit 10.16 to the December 31, 2022 Form 10-K\).†*](#)

10.17 [Tenth Amendment to Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016, dated August 28, 2023,†* \(filed as Exhibit 10.17 to the September 30, 2023 Form 10-Q\).†*](#)

10.18 [Amended and Restated Amphenol Corporation Supplemental Employee Retirement Plan \(filed as Exhibit 10.24 to the December 31, 2008 Form 10-K\).†*](#)

10.19 [First Amendment to the Amended and Restated Amphenol Corporation Supplemental Employee Retirement Plan, dated October 29, 2018 \(filed as Exhibit 10.14 to the December 31, 2018 Form 10-K\).†*](#)

10.20 [Amphenol Corporation Directors' Deferred Compensation Plan \(filed as Exhibit 10.11 to the December 31, 1997 Form 10-K\).†*](#)

10.21 [The 2012 Restricted Stock Plan for Directors of Amphenol Corporation dated May 24, 2012 \(filed as Exhibit 10.15 to the June 30, 2012 Form 10-Q\).†*](#)

10.22 [2012 Restricted Stock Plan for Directors of Amphenol Corporation Restricted Share Award Agreement dated May 24, 2012 \(filed as Exhibit 10.16 to the June 30, 2012 Form 10-Q\).†*](#)

10.23 [Amphenol Corporation Form of Director Phantom Stock Award Agreement \(filed as Exhibit 10.22 to the June 30, 2023 Form 10-Q\).†*](#)

10.24 [2023 2024 Amphenol Corporation Management Incentive Plan \(filed as Exhibit 10.22 10.24 to the December 31, 2022 December 31, 2023 Form 10-K\).†*](#)

10.25 [10.23 Second Third Amended and Restated Credit Agreement, dated November 30, 2021 March 21, 2024, among the Company, certain subsidiaries of the Company, a syndicate of financial institutions and JPMorgan Chase Bank, N.A., acting as the administrative agent \(filed as Exhibit 10.1 to the Form 8-K filed on December 10, 2021 March 22, 2024\).*](#)

10.26 [10.24 The Amphenol Corporation Employee Savings/401\(K\) Plan Adoption Agreement as amended and restated effective April 5, 2022, dated April 18, 2022 \(filed as Exhibit 10.23 to the June 30, 2022 Form 10-Q\).†*](#)

10.27 [10.25 Amendment to The Amphenol Corporation Employee Savings/401\(K\) Plan Adoption Agreement, effective January 1, 2023, dated December 19, 2022 \(filed as Exhibit 10.25 to the December 31, 2022 Form 10-K\).†*](#)

10.26 [Amendment to The Amphenol Corporation Employee Savings/401\(K\) Plan Adoption Agreement, effective January 1, 2024, dated November 30, 2023 \(filed as Exhibit 10.28 to the December 31, 2023 Form 10-K\).†*](#)

10.27 [Amended and Restated Amphenol Corporation Supplemental Defined Contribution Plan \(filed as Exhibit 10.30 to the September 30, 2011 Form 10-Q\).†*](#)

10.29 [10.28 Amphenol Corporation Supplemental Defined Contribution Plan as amended effective January 1, 2012 \(filed as Exhibit 10.34 to the December 31, 2011 Form 10-K\).†*](#)

10.30 [10.29 Amphenol Corporation Supplemental Defined Contribution Plan as amended effective January 1, 2019 \(filed as Exhibit 10.28 to the December 31, 2018 Form 10-K\).†*](#)

10.31 [10.30 Commercial Paper Program form of Dealer Agreement dated as of August 29, 2014 between the Company, Citibank Global Markets and JP Morgan Securities LLC \(filed as Exhibit 10.1 to the Form 8-K filed on September 5, 2014\).*](#)

10.32 [10.31 Commercial Paper Program Dealer Agreement dated as of July 10, 2018 between Amphenol Technologies Holding GmbH \(as issuer\), Amphenol Corporation \(as guarantor\), Barclays Bank PLC \(as Arranger\), and Barclays Bank PLC and Commerzbank Aktiengesellschaft \(as Original Dealers\) \(filed as Exhibit 10.1 to the Form 8-K filed on July 11, 2018\).*](#)

10.33 [10.32 Term Loan Credit Agreement, dated as of April 19, 2022, among the Company, certain subsidiaries of the Company, a syndicate of financial institutions and BNP Paribas, acting as the administrative agent \(filed as Exhibit 10.1 to the Form 8-K filed on April 21, 2022\).*](#)

10.34	10.33	Form of Indemnification Agreement for Directors and Executive Officers (filed as Exhibit 10.27 to the December 31, 2016 Form 10-K).†*
31.1		Certification pursuant to Exchange Act Rules 13a-14 and 15d-14, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.**
31.2		Certification pursuant to Exchange Act Rules 13a-14 and 15d-14, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.**
32.1		Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.***
32.2		Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.***
101.INS		Inline XBRL Instance Document – the Instance Document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.**
101.SCH		Inline XBRL Taxonomy Extension Schema Document.**

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101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document.**
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document.**

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101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document.**
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document.**
104	Cover Page Interactive Data File – the cover page XBRL tags are embedded within the Inline XBRL document (included in Exhibit 101).**

† Management contract or compensatory plan or arrangement.

* Incorporated herein by reference as stated.

** Filed herewith.

*** Furnished herewith.

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SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AMPHENOL CORPORATION

By: _____ /s/ Craig A. Lampo

Craig A. Lampo
Senior Vice President and Chief Financial Officer
(Authorized Signatory
and Principal Financial Officer)

Date: October 27, 2023 April 26, 2024

4744

Exhibit 10.17

**TENTH AMENDMENT (2023-FIRST) TO THE
PENSION PLAN FOR EMPLOYEES OF AMPHENOL CORPORATION
AS AMENDED AND RESTATED EFFECTIVE JANUARY 1, 2016**

Pursuant to Section 12.1 of the Pension Plan for Employees of Amphenol Corporation as amended and restated effective January 1, 2016 (the "Plan"), the Plan is hereby amended as follows, effective September 1, 2023.

1. Section 7.1(b) is amended in its entirety as follows:

(b) the Participant's right, if applicable, to defer receipt of a Plan distribution to the latest date for the commencement of retirement benefits as set forth in Section 7.10.

2. Section 7.10 is amended in its entirety as follows:

7.10. Commencement of Retirement Benefits:

Subject to the Plan Administrator's authority in Section 14.2 hereof to establish and administer reasonable procedures for the processing and commencement of benefits, as well as any delayed commencement as permitted by Treasury Regulation Section 1.401(a)-14(d), distribution of benefits will begin no later than the 60th day after the later of the close of the Plan Year in which:

(1) the Participant attains Normal Retirement Age; or

(2) the Participant terminates services with the Employer.

3. Section 8.4(e) is amended in its entirety as follows:

(e) the right, if applicable, to defer a distribution to the latest date for the commencement of retirement benefits as set forth in Section 7.10, including a description of how much larger benefits will be if commencement of distributions is so deferred;

AMPHENOL CORPORATION

DATED: August 28, 2023 BY: /s/ David Silverman

David Silverman

Its: Senior Vice President, Human Resources

SG-20412064.2

EXHIBIT 31.1

**Amphenol Corporation
Certification Pursuant to
Section 302 of
the Sarbanes-Oxley Act of 2002**

I, R. Adam Norwitt, as the principal executive officer of the registrant, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarter ended **September 30, 2023** **March 31, 2024** of Amphenol Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: October 27, 2023 April 26, 2024

/s/ R. Adam Norwitt

R. Adam Norwitt

President and Chief Executive Officer

EXHIBIT 31.2

**Amphenol Corporation
Certification Pursuant to
Section 302 of
the Sarbanes-Oxley Act of 2002**

I, Craig A. Lampo, as the principal financial officer of the registrant, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarter ended September 30, 2023 March 31, 2024 of Amphenol Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **October 27, 2023** **April 26, 2024**

/s/ Craig A. Lampo

Craig A. Lampo

Senior Vice President and Chief Financial Officer

EXHIBIT 32.1

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Amphenol Corporation (the "Company") on Form 10-Q for the quarter ended **September 30, 2023** **March 31, 2024**, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, R. Adam Norwitt, Chief

Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 27, 2023 April 26, 2024

/s/ R. Adam Norwitt

R. Adam Norwitt

President and Chief Executive Officer

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Amphenol Corporation and will be retained by Amphenol Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

EXHIBIT 32.2

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the quarterly report of Amphenol Corporation (the "Company") on Form 10-Q for the quarter ended September 30, 2023 March 31, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Craig A. Lampo, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: October 27, 2023 April 26, 2024

/s/ Craig A. Lampo

Craig A. Lampo

Senior Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Amphenol Corporation and will be retained by Amphenol Corporation and furnished to the Securities and Exchange Commission or its staff upon request.

DISCLAIMER

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