

REFINITIV

DELTA REPORT

10-Q

BYD - BOYD GAMING CORP

10-Q - MARCH 31, 2024 COMPARED TO 10-Q - SEPTEMBER 30, 2023

The following comparison report has been automatically generated

TOTAL DELTAS	1589
CHANGES	307
DELETIONS	855
ADDITIONS	427

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

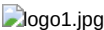
(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **September 30, 2023** **March 31, 2024**
OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission file number: 1-12882



BOYD GAMING CORPORATION
(Exact name of registrant as specified in its charter)

Nevada
(State or other jurisdiction of
incorporation or organization)

88-0242733
(I.R.S. Employer
Identification No.)

6465 South Rainbow Boulevard, Las Vegas, NV 89118
(Address of principal executive offices) (Zip Code)
(702) 792-7200
(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common stock, \$0.01 par value	BYD	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "non-accelerated filer", "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

The number of shares outstanding of the registrant's common stock as of ~~October 30, 2023~~ April 29, 2024 was ~~97,862,123~~ 94,877,204.

BOYD GAMING CORPORATION
QUARTERLY REPORT ON FORM 10-Q
FOR THE PERIOD ENDED ~~SEPTEMBER 30, 2023~~ MARCH 31, 2024
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PART I. Financial Information

Item 1. Financial Statements (Unaudited)

BOYD GAMING CORPORATION AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

	September 30, 2023	December 31, 2022	March 31, 2024	December 31, 2023
<i>(In thousands, except share data)</i>				
ASSETS				
Current assets				
Cash and cash equivalents	\$ 269,155	\$ 283,472	\$ 283,545	\$ 304,271
Restricted cash	2,479	11,593	4,493	3,659
Accounts receivable, net	103,577	109,053	118,896	137,892
Inventories	20,640	22,173	20,442	20,692
Prepaid expenses and other current assets	72,174	49,379	53,053	59,293
Income taxes receivable	1,223	2,558	—	3,508
Total current assets	469,248	478,228	480,429	529,315
Property and equipment, net	2,499,725	2,394,236	2,573,183	2,542,512
Operating lease right-of-use assets	798,932	830,345	778,462	793,335
Other assets, net	97,257	147,439	69,572	67,779
Intangible assets, net	1,417,230	1,427,135	1,378,946	1,392,844
Goodwill, net	1,029,219	1,033,744	947,300	947,341
Total assets	<u>\$ 6,311,611</u>	<u>\$ 6,311,127</u>	<u>\$ 6,227,892</u>	<u>\$ 6,273,126</u>
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities				
Accounts payable	\$ 105,664	\$ 129,946	\$ 106,408	\$ 124,668
Current maturities of long-term debt	44,275	44,275	44,325	44,275
Accrued liabilities	433,480	411,913	412,402	427,379
Income taxes payable			37,258	—
Total current liabilities	583,419	586,134	600,393	596,322
Long-term debt, net of current maturities and debt issuance costs	2,864,850	3,005,134	2,823,739	2,871,223
Operating lease liabilities, net of current portion	722,229	758,440	696,929	711,387
Deferred income taxes	308,608	318,609	288,988	288,826
Other liabilities	64,024	52,185	62,887	61,266
Commitments and contingencies (Notes 6 and 7)				
Commitments and contingencies (Note 6)				
Stockholders' equity				

Preferred stock, \$0.01 par value, 5,000,000 shares authorized	—	—	—	—
Common stock, \$0.01 par value, 200,000,000 shares authorized; 98,386,239 and 102,816,110 shares outstanding	984	1,028		
Common stock, \$0.01 par value, 200,000,000 shares authorized; 95,409,736 and 96,832,453 shares outstanding			954	968
Additional paid-in capital	3,355	305,152	—	—
Retained earnings	1,765,111	1,285,827	1,755,168	1,744,232
Accumulated other comprehensive loss	(969)	(1,382)	(1,166)	(1,098)
Total stockholders' equity	1,768,481	1,590,625	1,754,956	1,744,102
Total liabilities and stockholders' equity	\$ 6,311,611	\$ 6,311,127	\$ 6,227,892	\$ 6,273,126

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

BOYD GAMING CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
<i>(In thousands, except per share data)</i>						
Revenues						
Gaming	\$ 641,168	\$ 667,975	\$ 1,966,205	\$ 2,020,854	\$ 634,131	\$ 664,308
Food & beverage	70,986	67,792	212,936	201,834	72,639	71,584
Room	48,720	46,672	148,546	138,985	48,947	50,065
Online	90,288	52,353	298,153	164,203	146,170	122,863
Management fee	17,153	10,159	54,629	10,159	22,245	20,030
Other	34,849	32,312	103,611	96,421	36,389	35,116
Total revenues	903,164	877,263	2,784,080	2,632,456	960,521	963,966
Operating costs and expenses						
Gaming	251,536	251,814	751,330	756,356	245,686	249,795
Food & beverage	59,672	58,502	177,623	169,892	61,957	59,329
Room	19,180	17,783	54,880	51,058	18,712	17,120
Online	79,080	45,827	252,478	140,715	125,475	102,005
Other	11,549	11,370	34,119	33,984	12,913	11,567
Selling, general and administrative	99,944	92,950	299,333	280,659	108,184	100,319
Master lease rent expense	27,236	26,828	81,163	79,788	27,235	26,828
Maintenance and utilities	41,720	40,789	115,337	108,196	34,744	36,026
Depreciation and amortization	64,797	64,956	188,577	194,191	62,913	61,560
Corporate expense	27,872	26,375	88,232	90,251	29,385	28,655
Project development, preopening and writedowns	2,405	9,645	(11,268)	528	3,021	(18,874)
Impairment of assets	—	5,575	4,537	5,575	10,500	4,537
Other operating items, net	301	(12,610)	959	(12,324)	411	220
Total operating costs and expenses	685,292	639,804	2,037,300	1,898,869	741,136	679,087
Operating income	217,872	237,459	746,780	733,587	219,385	284,879
Other expense (income)						
Interest income	(1,585)	(2,073)	(22,445)	(2,976)	(446)	(18,145)
Interest expense, net of amounts capitalized	42,352	36,001	128,933	110,125	42,309	43,866
Loss on early extinguishments and modifications of debt	—	—	—	19,809		
Other, net	(30)	170	596	3,667	50	104

Total other expense, net	40,737	34,098	107,084	130,625	41,913	25,825
Income before income taxes	177,135	203,361	639,696	602,962	177,472	259,054
Income tax provision	(41,902)	(46,359)	(112,278)	(136,269)	(40,999)	(59,323)
Net income	<u>\$ 135,233</u>	<u>\$ 157,002</u>	<u>\$ 527,418</u>	<u>\$ 466,693</u>	<u>\$ 136,473</u>	<u>\$ 199,731</u>
Basic net income per common share	<u>\$ 1.34</u>	<u>\$ 1.46</u>	<u>\$ 5.16</u>	<u>\$ 4.24</u>	<u>\$ 1.40</u>	<u>\$ 1.93</u>
Weighted average basic shares outstanding	<u>100,804</u>	<u>107,743</u>	<u>102,139</u>	<u>110,002</u>	<u>97,434</u>	<u>103,620</u>
Diluted net income per common share	<u>\$ 1.34</u>	<u>\$ 1.46</u>	<u>\$ 5.16</u>	<u>\$ 4.24</u>	<u>\$ 1.40</u>	<u>\$ 1.93</u>
Weighted average diluted shares outstanding	<u>100,850</u>	<u>107,840</u>	<u>102,187</u>	<u>110,135</u>	<u>97,479</u>	<u>103,672</u>

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

BOYD GAMING CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (Unaudited)

(In thousands)	Three Months Ended September 30,		Nine Months Ended September 30,		Three Months Ended March 31,	
	2023	2022	2023	2022	2024	2023
Net income	\$ 135,233	\$ 157,002	\$ 527,418	\$ 466,693	\$ 136,473	\$ 199,731
Other comprehensive income (loss), net of tax:						
Fair value adjustments to available-for-sale securities	(119)	(151)	467	(954)	250	474
Foreign currency translation adjustments	(254)	—	(54)	—	(318)	4
Comprehensive income	<u>\$ 134,860</u>	<u>\$ 156,851</u>	<u>\$ 527,831</u>	<u>\$ 465,739</u>	<u>\$ 136,405</u>	<u>\$ 200,209</u>

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

BOYD GAMING CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY (Unaudited)

(In thousands, except share data)	Common Stock		Additional Paid-in Capital	Retained Earnings	Accumulated Other Comprehensive		
	Shares	Amount			Loss	Total	
	Shares	Amount	Paid-in Capital	Earnings	Loss		
Balances, January 1, 2023	102,816,110	\$ 1,028	\$ 305,152	\$ 1,285,827	\$ (1,382)	\$ 1,590,625	
Net income	—	—	—	199,731	—	199,731	
Comprehensive income, net of tax	—	—	—	—	474	474	

Foreign currency translation adjustments	—	—	—	—	4	4							
Stock options exercised	32,000	—	315	—	—	315							
Release of restricted stock units, net of tax	45,942	1	(1,926)	—	—	(1,925)							
Release of performance stock units, net of tax	318,878	3	(12,777)	—	—	(12,774)							
Shares repurchased and retired	(1,726,308)	(17)	(106,994)	—	—	(107,011)							
Dividends declared (\$0.16 per share)	—	—	—	(16,289)	—	(16,289)							
Share-based compensation costs	—	—	7,819	—	—	7,819							
Balances, March 31, 2023	101,486,622	1,015	191,589	1,469,269	(904)	1,660,969							
Balances, January 1, 2024							96,832,453	\$	968	\$	—	\$ 1,744,232	\$ (1,098)
Net income	—	—	—	192,454	—	192,454	—	—	—	—	136,473	—	
Comprehensive income, net of tax	—	—	—	—	112	112	—	—	—	—	—	250	
Foreign currency translation adjustments	—	—	—	—	196	196	—	—	—	—	—	(318)	
Release of restricted stock units, net of tax	17,871	—	(63)	—	—	(63)	85,597	1	(1,586)	(2,049)	—	—	
Release of performance stock units, net of tax							150,063	2	(119)	(6,091)	—	—	
Shares repurchased and retired	(1,492,451)	(15)	(101,001)	—	—	(101,016)	(1,658,377)	(17)	(5,155)	(101,133)	—	—	
Dividends declared (\$0.16 per share)	—	—	—	(16,041)	—	(16,041)							
Dividends declared (\$0.17 per share)							—	—	—	(16,264)	—	—	
Share-based compensation costs	—	—	12,198	—	—	12,198	—	—	6,860	—	—	—	

Balances, June 30, 2023	100,012,042	1,000	102,723	1,645,682	(596)	1,748,809
Net income	—	—	—	135,233	—	135,233
Comprehensive loss, net of tax	—	—	—	—	(119)	(119)
Foreign currency translation adjustments	—	—	—	—	(254)	(254)
Release of restricted stock units, net of tax	1,974	—	(56)	—	—	(56)
Shares repurchased and retired	(1,627,777)	(16)	(107,345)	—	—	(107,361)
Dividends declared (\$0.16 per share)	—	—	—	(15,804)	—	(15,804)
Share-based compensation costs	—	—	8,033	—	—	8,033
Balances, September 30, 2023	98,386,239	\$ 984	\$ 3,355	\$ 1,765,111	\$ (969)	\$ 1,768,481
Balances, March 31, 2024						
				95,409,736	\$ 954	\$ — \$ 1,755,168 \$ (1,166)

(In thousands, except share data)	Accumulated Other Comprehensive						Accumulated Other Comprehensive				
	Common Stock		Additional	Retained	Comprehensive		Common Stock		Additional	Retained	Comprehensive
	Shares	Amount	Paid-in Capital	Earnings	Loss	Total	Shares	Amount	Paid-in Capital	Earnings	Loss
Balances, January 1, 2022	1,111,303,140	\$ 1,113	\$ 827,725	\$ 710,088	\$ (180)	\$ 1,538,746					
Balances, January 1, 2023							102,816,110	\$ 1,028	\$ 305,152	\$ 1,285,827	\$ (1,382)
Net income	—	—	—	162,928	—	162,928	—	—	—	199,731	—
Comprehensive loss, net of tax	—	—	—	—	(184)	(184)					
Release of restricted stock units, net of tax	115,686	1	(2,720)	—	—	(2,719)					
Release of performance stock units, net of tax	294,344	3	(8,113)	—	—	(8,110)					
Shares repurchased and retired	(2,096,660)	(21)	(131,768)	—	—	(131,789)					

Dividends declared (\$0.15 per share)	—	—	—	(16,480)	—	(16,480)						
Share-based compensation costs	—	—	8,734	—	—	8,734						
Balances, March 31, 2022	109,616,510	1,096	693,858	856,536	(364)	1,551,126						
Net income	—	—	—	146,763	—	146,763						
Comprehensive loss, net of tax	—	—	—	—	(619)	(619)						
Comprehensive income, net of tax							—	—	—	—	474	
Foreign currency translation adjustments							—	—	—	—	4	
Stock options exercised	101,675	1	1,804	—	—	1,805	32,000	—	315	—	—	
Release of restricted stock units, net of tax	140,899	1	(2)	—	—	(1)	45,942	1	(1,926)	—	—	
Release of performance stock units, net of tax	307	—	(8)	—	—	(8)	318,878	3	(12,777)	—	—	
Shares repurchased and retired	(3,018,031)	(30)	(167,954)	—	—	(167,984)	(1,726,308)	(17)	(106,994)	—	—	
Dividends declared (\$0.15 per share)	—	—	—	(16,026)	—	(16,026)						
Dividends declared (\$0.16 per share)							—	—	—	(16,289)	—	
Share-based compensation costs	—	—	14,099	—	—	14,099	—	—	7,819	—	—	
Balances, June 30, 2022	106,841,360	1,068	541,797	987,273	(983)	1,529,155						
Net income	—	—	—	157,002	—	157,002						
Comprehensive loss, net of tax	—	—	—	—	(151)	(151)						
Release of restricted stock units, net of tax	7,407	1	(212)	—	—	(211)						
Shares repurchased and retired	(2,473,683)	(25)	(134,971)	—	—	(134,996)						
Dividends declared (\$0.15 per share)	—	—	—	(15,656)	—	(15,656)						
Share-based compensation costs	—	—	5,653	—	—	5,653						

Balances,)
September 30, 2022	104,375,084	\$ 1,044	\$ 412,267	\$ 1,128,619	\$ (1,134)	\$ 1,540,796			
Balances, March 31, 2023							101,486,622	\$ 1,015	\$ 191,589 \$ 1,469,269 \$ (904)

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

BOYD GAMING CORPORATION AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

	Nine Months Ended September 30,		Three Months Ended March 31,	
	2023	2022	2024	2023
<i>(In thousands)</i>				
Cash Flows from Operating Activities				
Net income	\$ 527,418	\$ 466,693	\$ 136,473	\$ 199,731
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization	188,577	194,191	62,913	61,560
Amortization of debt financing costs and discounts on debt	5,854	6,307	1,903	2,030
Non-cash operating lease expense	59,302	46,892	22,604	19,544
Non-cash expected credit loss (income) on note receivable	(34,371)	—	—	(34,371)
Share-based compensation expense	28,050	28,486	6,860	7,819
Deferred income taxes	(9,995)	26,777	179	17,531
Non-cash impairment of assets	4,537	5,575	10,500	4,537
Gain on sale of assets	—	(12,800)		
Loss on early extinguishments and modifications of debt	—	19,809		
Other operating activities	(516)	8,422	1,859	(29)
Changes in operating assets and liabilities:				
Accounts receivable, net	5,473	2,965	18,970	6,027
Inventories	1,533	(2,233)	250	200
Prepaid expenses and other current assets	(22,086)	(19,333)	6,704	(5,148)
Income taxes (receivable) payable, net	1,335	3,930		
Income taxes payable, net			40,766	41,984
Other assets, net	3,262	1,896	(1,770)	(1,268)
Accounts payable and accrued liabilities	(2,876)	(3,932)	(38,460)	(34,485)
Operating lease liabilities	(59,302)	(46,892)	(22,604)	(19,544)
Other liabilities	1,057	1,281	3,582	16,057
Net cash provided by operating activities	697,252	728,034	250,729	282,175
Cash Flows from Investing Activities				
Capital expenditures	(279,023)	(173,032)	(89,645)	(96,100)
Payments received on note receivable	82,459	—	208	17,315
Insurance proceeds received from hurricane losses	—	530		
Proceeds received from disposition of assets	—	21,350		
Other investing activities	(3,022)	—	(893)	(1,142)
Net cash used in investing activities	(199,586)	(151,152)	(90,330)	(79,927)
Cash Flows from Financing Activities				
Borrowings under credit facilities	1,086,700	1,554,400		
Payments under credit facilities	(1,232,700)	(1,412,897)		
Retirements of senior notes	—	(300,000)		

Premium fees	—	(12,939)		
Debt financing costs	—	(15,315)		
Borrowings under credit facility			364,300	356,900
Payments under credit facility			(413,600)	(439,700)
Share-based compensation activities	(14,503)	(9,244)	(9,842)	(14,384)
Shares repurchased and retired	(312,656)	(434,769)	(105,500)	(106,327)
Dividends paid	(47,805)	(32,506)	(15,510)	(15,475)
Other financing activities	(138)	(1,211)	(37)	(51)
Net cash used in financing activities	(521,102)	(664,481)	(180,189)	(219,037)
Effect of foreign currency exchange rates on cash, cash equivalents and restricted cash	5	—	(102)	(3)
Change in cash, cash equivalents and restricted cash	(23,431)	(87,599)	(19,892)	(16,792)
Cash, cash equivalents and restricted cash, beginning of period	295,065	357,128	307,930	295,065
Cash, cash equivalents and restricted cash, end of period	<u>\$ 271,634</u>	<u>\$ 269,529</u>	<u>\$ 288,038</u>	<u>\$ 278,273</u>
Supplemental Disclosure of Cash Flow Information				
Cash paid for interest, net of amounts capitalized	\$ 124,132	\$ 102,553	\$ 40,830	\$ 41,075
Cash received for interest	10,804	—	212	5,120
Cash paid for income taxes	120,449	105,158		
Cash received for income taxes			(340)	(32)
Supplemental Schedule of Non-cash Investing and Financing Activities				
Payables incurred for capital expenditures	\$ 8,091	\$ 3,786	\$ 23,172	\$ 2,356
Dividends declared not yet paid	15,804	15,656	16,262	16,289
Expected credit loss (income) on note receivable	(34,371)	—	—	(34,371)
Operating lease right-of-use asset and liability remeasurements	—	(11,224)		

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

as of **September 30, 2023**, **March 31, 2024** and **December 31, 2022**, **December 31, 2023** and for the three and nine months ended **September 30, 2023**, **March 31, 2024** and **2022-2023**

NOTE 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Boyd Gaming Corporation (and together with its subsidiaries, the "Company", "Boyd", "Company," "Boyd, Gaming", " "Boyd Gaming," "we" or "us") was incorporated in the state of Nevada in 1988 and has been operating since 1975. The Company's common stock is traded on the New York Stock Exchange under the symbol "BYD".

We are a geographically diversified operator of 28 wholly owned brick-and-mortar gaming entertainment properties, properties ("gaming entertainment properties"). Headquartered in Las Vegas, Nevada, we have gaming operations in Nevada, Illinois, Indiana, Iowa, Kansas, Louisiana, Mississippi, Missouri, Ohio and Pennsylvania. In addition, we own and operate Boyd Interactive, a business-to-business ("B2B") and business-to-consumer ("B2C") online casino gaming business. We also manage the Sky River Casino located in California under a management agreement with Wilton Rancheria.

Basis of Presentation

The accompanying unaudited condensed consolidated financial statements of the Company have been prepared in accordance with the instructions to the Quarterly Report on Form 10-Q and Article 10 of Regulation S-X and, therefore, do not include all information and footnote disclosures necessary for complete financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP"). These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes for the year ended December 31, **2022-2023**, as filed with the U.S. Securities and Exchange Commission ("SEC") on February **24, 2023, 26, 2024**.

The results for the periods indicated are unaudited but reflect all adjustments, consisting only of normal recurring adjustments, that management considers necessary for a fair presentation of financial position, results of operations and cash flows. Results of operations and cash flows for the interim periods presented herein are not necessarily indicative of

the results that would be achieved during a full year of operations or in future periods.

The accompanying condensed consolidated financial statements include the accounts of the Company and its subsidiaries. Investments in unconsolidated affiliates, which are 50% or less owned and do not meet the controlling financial interest consolidation criteria of the authoritative accounting guidance for voting interest or variable interest entities, are accounted for under the equity method. All intercompany accounts and transactions have been eliminated in consolidation.

Recasted Condensed Consolidated Statements of Operations (Unaudited)

In the first quarter of 2023, the Company separated out online revenue and management fee revenue from other revenue. This change was a result of increased contributions to the Company in these two areas and related update to our reportable segments discussed in Note 10, *Segment Information*. Revenue for the three and nine months ended September 30, 2022 has been recast to conform to this presentation. The disaggregation of online revenue and management fee revenue from other revenue did not impact the Company's total revenues, net income or earnings per share as previously reported for the three and nine months ended September 30, 2022.

Additionally, during the first quarter of 2023, the Company evaluated its reportable segments and changed them to the following four reportable segments: (i) Las Vegas Locals; (ii) Downtown Las Vegas; (iii) Midwest & South; and (iv) Online. To reconcile to the condensed consolidated information, the Company has aggregated nonreportable operating segments into a Managed & Other category. These changes reflect the growth of the Company beyond its traditional wholly owned gaming entertainment properties and the increasing importance to the Company of other growth sources. Segment information for the three and nine months ended September 30, 2022 has been recast to conform to this presentation. See Note 10, *Segment Information*, for additional information.

Cash and Cash Equivalents

Cash and cash equivalents include highly liquid investments, which include cash on hand and in banks, interest-bearing deposits and money market funds with maturities of three months or less at their date of purchase. The instruments are not restricted as to withdrawal or use and are on deposit with high credit quality financial institutions. Although these balances may at times exceed the federal insured deposit limit, we believe such risk is mitigated by the quality of the institution holding such deposit. The carrying values of these instruments approximate their fair values as such balances are generally available on demand.

Restricted Cash

Restricted cash consists primarily of: (i) amounts restricted by regulation for gaming and racing purposes; (ii) amounts restricted by regulation for the value in players' online casino gaming accounts; and (iii) advance payments received for future bookings with our Hawaiian travel agency. These restricted cash balances are invested in highly liquid instruments with a maturity of 90 days or less. These restricted cash balances are held by high credit quality financial institutions. The carrying values of these instruments approximate their fair values due to their short maturities.

The following table provides a reconciliation of cash, cash equivalents and restricted cash balances reported within the condensed consolidated balance sheets to the total balance shown in the condensed consolidated statements of cash flows.

	September 30, 2023	December 31, 2022	September 30, 2022	December 31, 2021	March 31, 2024	December 31, 2023	March 31, 2023	December 31, 2022
<i>(In thousands)</i>								
Cash and cash equivalents	\$ 269,155	\$ 283,472	\$ 252,344	\$ 344,557	\$ 283,545	\$ 304,271	\$ 263,453	\$ 283,472
Restricted cash	2,479	11,593	17,185	12,571	4,493	3,659	14,820	11,593
Total cash, cash equivalents and restricted cash	\$ 271,634	\$ 295,065	\$ 269,529	\$ 357,128	\$ 288,038	\$ 307,930	\$ 278,273	\$ 295,065

BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of **September 30, 2023** **March 31, 2024** and December 31, **2022** **2023** and for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023**

Leases

Management determines if a contract is or contains a lease at inception or modification of a contract. A contract is or contains a lease if the contract conveys the right to control the use of an identified asset for a period in exchange for consideration. Control over the use of the identified asset means the lessee has both (a) the right to obtain substantially all of the economic benefits from the use of the asset and (b) the right to direct the use of the asset. Operating lease liabilities are recognized based on the present value of the remaining lease payments, discounted using the discount rate for the lease at the commencement date. Our lease terms may include options to extend or terminate the lease when it is reasonably certain that we will exercise that option. For our operating leases for which the rate implicit in the lease is not readily determinable, we generally use an incremental borrowing rate based on information available at the commencement date to determine the present value of future lease payments. The incremental borrowing rate is determined based on the weighted average incremental borrowing rate at the lease commencement or modification date that is commensurate with the rate of interest in a similar economic environment that we would have to pay to borrow an amount equal to our future lease payments on a collateralized basis over a similar term, including reasonably certain options to extend or terminate. The determination of the incremental borrowing rate could materially impact our lease liabilities. Operating right-of-use ("ROU") assets and finance lease assets

are **generally** recognized based on the amount of the initial measurement of the lease liability. Lease expense is recognized on a straight-line basis over the lease term. Lease and non-lease components are accounted for separately.

Revenue Recognition

The Company's revenue contracts with customers consist of gaming wagers (including both those made at our gaming entertainment properties and online B2C wagers), hotel room sales, food & beverage offerings and other amenity transactions. See *Collaborative Arrangements* below for further discussion of revenues earned under our online collaborative arrangements. The transaction price for a gaming wagering contract is the difference between gaming wins and losses, not the total amount wagered. Cash discounts, commissions and other cash incentives to customers related to gaming play are recorded as a reduction of gaming revenues. The transaction price for hotel, food & beverage and other contracts is the net amount collected from the customer for such goods and services. Hotel, food & beverage and other services have been determined to be separate, stand-alone performance obligations and the transaction price for such contracts is recorded as revenue as the good or service is transferred to the customer over their stay at the hotel, when the delivery is made for the food & beverage or when the service is provided for other amenity transactions.

We have established a player loyalty **point** program to encourage repeat business from frequent and active slot machine customers and other patrons. Members earn points based on gaming activity and such points can be redeemed for complimentary slot play, food & beverage, hotel rooms and other free goods and services.

Gaming wager contracts involve two performance obligations for those customers earning points under the Company's player loyalty program and a single performance obligation for customers who do not participate in the program. The Company applies a practical expedient by accounting for its gaming contracts on a portfolio basis as such wagers have similar characteristics and the Company reasonably expects the effects on the financial statements of applying the revenue recognition guidance to the portfolio to not differ materially from that which would result if applying the guidance to an individual wagering contract. For purposes of allocating the transaction price in a wagering contract between the wagering performance obligation and the obligation associated with the loyalty points earned, the Company allocates an amount to the player loyalty contract liability based on the stand-alone selling price of the points earned, which is determined by the value of a point that can be redeemed for a hotel room stay, food & beverage or other amenities. Sales and usage-based taxes are excluded from revenues. An amount is allocated to the gaming wager performance obligation using the residual approach as the stand-alone price for wagers is highly variable and no set established price exists for such wagers. The allocated revenue for gaming wagers, excluding race and sports wagers, is recognized when the wagers occur as all such wagers settle immediately. The allocated revenue for race and sports wagers is recognized when the specific event or game occurs. The player loyalty contract liability amount is deferred and recognized as revenue when the customer redeems the points for a hotel room stay, food & beverage or other amenities and such goods or services are delivered to the customer. See Note **5, 4**, *Accrued Liabilities*, for the balance outstanding related to the player loyalty program.

The Company collects advance deposits from hotel customers for future hotel reservations and other future events such as banquets and ticketed events. These advance deposits represent obligations of the Company until the hotel room stay is provided to the customer or the banquet or ticketed event occurs. See Note **5, 4**, *Accrued Liabilities*, for the balance outstanding related to advance deposits.

The Company's outstanding chip liability represents the amounts owed in exchange for gaming chips held by a customer. Outstanding chips are expected to be recognized as revenue or redeemed for cash within one year of being purchased. See Note **5, 4**, *Accrued Liabilities*, for the balance related to outstanding chips.

The retail value of hotel accommodations, food & beverage, and other services furnished to guests without charge is recorded as departmental revenues. Gaming revenues are net of incentives earned in our player loyalty program **such as cash** and the estimated retail value of **complimentary** goods and services **provided to customers** (such as complimentary rooms and food & beverage). The estimated retail values related to goods and services provided to customers without charge or upon redemption of points under our player loyalty program, included in departmental revenues, and therefore reducing our gaming revenues, are as follows:

(In thousands)	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Food & beverage	\$ 29,978	\$ 29,062	\$ 87,573	\$ 85,970	\$ 30,668	\$ 28,259
Room	15,873	16,879	46,367	48,668	14,672	15,148
Other	2,328	2,371	6,265	6,718	2,025	1,876

Gaming Taxes

We are subject to taxes based on gross gaming revenues in the jurisdictions in which we operate. These gaming taxes are assessed based on our gaming revenues and are recorded in the condensed consolidated statements of operations as a gaming expense for gaming entertainment properties and online expense for Boyd Interactive operations. Gaming taxes recorded as gaming expense totaled approximately \$128.1 \$126.7 million and \$130.9 \$130.1 million for the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and were \$387.8 million and \$397.8 million for the nine months ended September 30, 2023 and 2022, respectively. Gaming taxes recorded as online expense, excluding taxes paid under collaborative arrangements (see *Collaborative Arrangements* below for further discussion), totaled \$2.1 \$2.5 million and \$3.9 \$0.6 million for the three and nine months ended September 30, March 31, 2024 and 2023, respectively. There was not any gaming tax recorded as online expense for the three and nine months ended September 30, 2022.

Income Taxes

Income taxes are recorded under the asset and liability method, whereby deferred tax assets and liabilities are recognized based on the future tax consequences attributable to temporary differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. We reduce the carrying amounts of deferred tax assets by a valuation allowance if, based on the available evidence, it is more likely than not that such assets will not be realized. Use of the term "more likely than not" indicates the likelihood of occurrence is greater than 50%. Accordingly, the need to establish valuation allowances for deferred tax assets is continually assessed at a minimum quarterly, and as facts and circumstances change, and at a minimum quarterly, based on a more-likely-than-not realization threshold. This assessment considers, among other matters, the nature, frequency and severity of current and cumulative losses, forecasts of profitability and taxable income, the duration of statutory carryforward periods, our experience with the utilization of operating loss and tax credit carryforwards before expiration and tax planning strategies. In making such judgments, significant weight is given to evidence that can be objectively verified.

In performing our second quarter valuation allowance analysis, we determined that the positive evidence in favor of releasing a portion of our valuation allowance for certain state jurisdictions, outweighed the negative evidence. We utilize a rolling twelve quarters of pre-tax income adjusted for permanent book to tax differences as a measure of cumulative results in recent years. We transitioned from a cumulative loss position to a cumulative income position over the rolling twelve quarters ended June 30, 2023. Other evidence considered in the analysis included, but was not limited to, a trend reflective of improvement in recent earnings, forecasts of profitability and taxable income and the reversal of existing temporary differences. The change in these conditions during the three months ended June 30, 2023 provided positive evidence that supported the release of the valuation allowance against a significant portion of our state deferred tax assets. As such, we concluded that it was more likely than not that the benefit from our deferred tax assets would be realized. As a result, during the second quarter of 2023, we released \$35.9 million of valuation allowance on our state income tax net operating loss carryforwards and other deferred tax assets. During the three months ended September 30, 2023, we determined that there were not any adjustments necessary to our valuation allowance.

Other Long-Term Tax Liabilities

The Company's income tax returns are subject to examination by the Internal Revenue Service ("IRS") and other tax authorities in the locations where it operates. The Company assesses potentially unfavorable outcomes of such examinations based on accounting standards for uncertain income taxes, which prescribe a minimum recognition threshold a tax position is required to meet before being recognized in the financial statements.

Uncertain tax position accounting standards apply to all tax positions related to income taxes. These accounting standards utilize a two-step approach for evaluating tax positions. Recognition occurs when the Company concludes that a tax position, based on its technical merits, is more likely than not to be sustained upon examination. Measurement is only addressed if the position is deemed to be more likely than not to be sustained. The tax benefit is measured as the largest amount of benefit that is more likely than not to be realized upon settlement.

Tax positions failing to qualify for initial recognition are recognized in the first subsequent interim period that they meet the "more likely than not" standard. If it is subsequently determined that a previously recognized tax position no longer meets the "more likely than not" standard, it is required that the tax position is derecognized. Accounting standards for uncertain tax positions specifically prohibit the use of a valuation allowance as a substitute for derecognition of tax positions. As applicable, the Company will recognize accrued penalties and interest related to unrecognized tax benefits in the provision for income taxes. If applicable, accrued interest and penalties would be are included in other long-term tax liabilities on the condensed consolidated balance sheets.

Collaborative Arrangements

We hold a five percent equity ownership in and have a strategic partnership with FanDuel Group ("FanDuel"), the nation's leading sports-betting operator, to pursue sports-betting opportunities across the country, both at our gaming entertainment properties and online. Subject to state law and regulatory approvals, we have established a presence in the sports wagering industry, both at our gaming entertainment properties and online, by leveraging FanDuel's technology and related services. We offer online sports wagering under the FanDuel brand or under market access agreements with other companies in Illinois, Indiana, Iowa, Kansas, Louisiana, Ohio and Pennsylvania. We also operate sportsbooks under the FanDuel brand at one of our Downtown Las Vegas gaming entertainment properties, our gaming entertainment properties in Mississippi and all of the gaming entertainment properties in the states noted above where we offer online sports wagering. In addition, we offer online casino gaming in Pennsylvania through our partnership with FanDuel. Under our online collaborative arrangements, we receive a revenue share from the third-party operator based on actual wagering wins and losses. The activities under these collaborative arrangements related to online wagering, are recorded in online revenue and online expense on the condensed consolidated statements of operations. The activities under these collaborative arrangements related to sportsbooks at our gaming entertainment properties, are recorded in gaming revenue and gaming expense.

Under certain of our collaborative arrangements, we are the primary obligor and are responsible for paying gaming taxes and other license payments owed as the gaming licensee for the related online gaming activities. We are reimbursed for these taxes and other payments by the third-party operators. We report these gaming taxes and other expenses paid as online expense and the reimbursements we receive as online revenues. These taxes and other payments totaled approximately \$71.4 \$116.0 million and \$45.2 \$96.0 million for

the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and \$230.6 million and \$135.1 million for the nine months ended September 30, 2023 and 2022, respectively.

Our five percent equity ownership in FanDuel is recorded at cost in accordance with the measurement alternative allowed under Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 321, Accounting for Investments in Equity Securities. We do not have the ability to exercise significant influence over FanDuel's operating and financial policies. We evaluate the investment for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. We evaluate the recorded value of the investment when any observable price changes in orderly transactions for an identical or similar investment would require an adjustment of the investment to fair value.

BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of September 30, 2023 March 31, 2024 and December 31, 2022 2023 and for the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023

Currency Translation

The Company translates the financial statements of its foreign subsidiary that are not denominated in U.S. dollars. Balance sheet accounts are translated at the exchange rate in effect at each balance sheet date. Income statement accounts are translated at the average rate of exchange prevailing during the period. If a material income statement event occurs, the transaction would be translated at the exchange rate in effect on the date of occurrence. Translation adjustments resulting from this process are recorded in other comprehensive income (loss). Gains or losses from foreign currency transaction remeasurements are recorded as other non-operating income (expense).

Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from these estimates.

Recently Issued Accounting Pronouncements

A variety of proposed or otherwise potential accounting standards are currently being studied by standard-setting organizations and certain regulatory agencies. Because of the tentative and preliminary nature of such proposed standards, we have not yet determined the effect, if any, that the implementation of such proposed standards would have on our condensed consolidated financial statements.

NOTE 2. ACQUISITION PROPERTY AND EQUIPMENT, NET

Pala Interactive

On November 1, 2022, Boyd Interactive Gaming Inc. ("Boyd Interactive Inc."), a wholly owned subsidiary Property and equipment, net consists of the Company, completed its previously announced acquisition of Pala Interactive, LLC ("Pala Interactive") and its subsidiaries, including its Canadian subsidiary Pala Interactive Canada Inc. ("Pala Canada"), pursuant to a Purchase Agreement and Plan of Merger (the "Merger Agreement"), entered into on March 28, 2022, by and among Boyd Interactive Inc., Boyd Phoenix Acquisition, LLC ("Merger Sub"), a wholly owned subsidiary of Boyd Interactive Inc., Boyd Phoenix Canada Inc., a wholly owned subsidiary of Boyd Gaming, Pala Interactive, Pala Canada Holdings, LLC and Shareholder Representative Services LLC as representative of the holders of the membership interests of Pala Interactive. Pursuant to the Merger Agreement, Merger Sub merged with and into Pala Interactive (the "Merger"), with Pala Interactive surviving the Merger. Pala Interactive is now a wholly owned subsidiary of Boyd Interactive Inc. following:

(In thousands)	March 31,	December 31,
	2024	2023
Land	\$ 338,469	\$ 338,469
Buildings and improvements	3,248,242	3,237,863
Furniture and equipment	1,779,469	1,742,666
Riverboats and barges	241,826	241,826
Construction in progress	225,019	182,710
Total property and equipment	5,833,025	5,743,534
Less accumulated depreciation	(3,259,842)	(3,201,022)
Property and equipment, net	\$ 2,573,183	\$ 2,542,512

Pala Interactive

Depreciation expense is an innovative online gaming technology company that provides proprietary solutions on both a B2B and B2C basis in regulated markets across the United States and Canada. We view this acquisition as an important step forward in our online growth strategy as it provides us with the talent and technology to begin building our regional online casino business. While online casinos are now limited to just a few states, over the long term, we believe there is growth and additional profit potential for our Company from

online gaming. By owning and operating an online gaming business, we are able to leverage our nationwide portfolio and extensive customer database to grow in the online casino space. The acquired company is aggregated into our Online segment (See Note 10, *Segment Information*), follows:

Consideration Transferred

The fair value of the consideration transferred on the date of the Merger included the purchase price of the net assets transferred. The total gross cash consideration was \$175.2 million (with \$7.3 million of cash acquired, for total cash paid for acquisitions, net of cash received of \$167.9 million).

Status of Purchase Price Allocation

The Company followed the acquisition method of accounting pursuant to FASB Accounting Standards Codification Topic 805 ("ASC 805"). For purposes of these condensed consolidated financial statements, we have allocated the purchase price to the assets acquired and the liabilities assumed based on their fair values as determined by management with the assistance from third-party specialists. The excess of the purchase price over the fair value of the assets acquired and liabilities assumed has been recorded as goodwill. The Company has recognized the assets acquired and liabilities assumed in the acquisition based on fair value estimates as of the date of the Merger. In the second quarter of 2023, the Company finalized its determination of the fair value of the intangible assets acquired, along with the related allocation of goodwill. There was no change in the fair value of the intangible assets acquired or the related allocation of goodwill from the preliminary values included in the consolidated financial statements at December 31, 2022, to the final fair value determination included in the condensed consolidated financial statements at September 30, 2023.

The following table summarizes the purchase price allocation as of the acquisition date of November 1, 2022, December 31, 2022 and September 30, 2023:

(In thousands)	As Recorded	
Current assets	\$	10,456
Property and equipment		445
Other assets		740
Intangible assets		77,000
Total acquired assets		88,641
Current liabilities		4,462
Other liabilities		3,007
Total liabilities assumed		7,469
Net identifiable assets acquired		81,172
Goodwill		94,037
Net assets acquired	\$	175,209

(In thousands)	Three Months Ended	
	March 31,	
	2024	2023
Depreciation expense	\$ 58,823	\$ 57,399

BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of September 30, 2023, March 31, 2024 and December 31, 2022 and for the three and nine months ended September 30, 2023 and 2022

The following table summarizes the values assigned to acquired property and equipment and estimated useful lives:

(In thousands)	Useful Lives	As Recorded
	(in years)	
Buildings and improvements	5	\$ 22
Furniture and equipment	2 - 5	423
Property and equipment acquired		\$ 445

The following table summarizes the values assigned to acquired intangible assets and weighted average useful lives of definite-lived intangible assets:

(In thousands)	Useful Lives	As Recorded
	(in years)	

Developed technology	10	\$	36,000
B2B relationships	7 - 10		28,000
B2C relationships	12		13,000
Total intangible assets acquired		\$	77,000

The goodwill recognized is the excess of the purchase price over the values assigned to the assets acquired and liabilities assumed. All of the goodwill was assigned to reporting units included in the Online reportable segment. All of the goodwill, except \$7.8 million allocated to Pala Canada, is expected to be deductible for income tax purposes.

The Company expensed acquisition related costs of less than \$0.1 million and \$0.3 million for the three months ended September 30, 2023, March 31, 2024 and 2022, respectively, and \$0.1 million and \$2.6 million for the nine months ended September 30, 2023 and 2022, respectively. These costs are included in project development, preopening and writedowns on the condensed consolidated statements of operations.

The revenue and earnings from the Merger are not material for the period subsequent to acquisition through December 31, 2022. The pro-forma revenue and earnings from the Merger assuming all impacts as if it had been completed on January 1, 2022 are not material through December 31, 2022.

NOTE 3. PROPERTY GOODWILL AND EQUIPMENT, INTANGIBLE ASSETS, NET

Property and equipment, intangible assets, net consists consist of the following:

(In thousands)	September 30,		December 31,	
	2023		2022	
Land	\$	333,899	\$	334,368
Buildings and improvements		3,213,915		3,172,676
Furniture and equipment		1,823,169		1,707,212
Riverboats and barges		241,980		241,898
Construction in progress		174,964		87,612
Total property and equipment		5,787,927		5,543,766
Less accumulated depreciation		(3,288,202)		(3,149,530)
Property and equipment, net	\$	2,499,725	\$	2,394,236

	March 31, 2024					
	Weighted					
	Useful Life	Gross		Accumulated	Effect of	
	Remaining	Carrying	Accumulated	Impairment	Foreign	Intangible
(In thousands)	(in years)	Value	Amortization	Losses	Currency	Assets, Net
					Exchange	
Amortizing intangibles						
Customer relationships	0.8	\$ 3,925	\$ (3,895)	\$ —	\$ —	\$ 30
Host agreements	9.2	58,000	(22,556)	—	—	35,444
Development agreement	5.4	21,373	(4,961)	—	—	16,412
Developed technology	8.2	40,872	(5,575)	—	57	35,354
B2B relationships	5.8	28,000	(5,545)	—	14	22,469
B2C relationships	10.6	13,000	(1,535)	—	—	11,465
		165,170	(44,067)	—	71	121,174
Indefinite lived intangible assets						
Trademarks	Indefinite	199,900	—	(32,275)	—	167,625
Gaming license rights	Indefinite	1,378,081	(33,960)	(253,974)	—	1,090,147
		1,577,981	(33,960)	(286,249)	—	1,257,772
Balances, March 31, 2024		\$ 1,743,151	\$ (78,027)	\$ (286,249)	\$ 71	\$ 1,378,946

December 31, 2023

(In thousands)	Weighted					
	Useful Life	Gross		Accumulated	Effect of	
	Remaining	Carrying	Accumulated	Impairment	Foreign	Intangible
	(in years)	Value	Amortization	Losses	Currency Exchange	Assets, Net
Amortizing intangibles						
Customer relationships	0.1	\$ 35,050	\$ (35,010)	\$ —	\$ —	\$ 40
Host agreements	9.4	58,000	(21,589)	—	—	36,411
Development agreement	5.6	21,373	(4,198)	—	—	17,175
Developed technology	8.5	39,981	(4,482)	—	225	35,724
B2B relationships	6.0	28,000	(4,566)	—	52	23,486
B2C relationships	10.8	13,000	(1,264)	—	—	11,736
		<u>195,404</u>	<u>(71,109)</u>	<u>—</u>	<u>277</u>	<u>124,572</u>
Indefinite lived intangible assets						
Trademarks	Indefinite	199,900	—	(32,275)	—	167,625
Gaming license rights	Indefinite	1,378,081	(33,960)	(243,474)	—	1,100,647
		<u>1,577,981</u>	<u>(33,960)</u>	<u>(275,749)</u>	<u>—</u>	<u>1,268,272</u>
Balances, December 31, 2023		<u>\$ 1,773,385</u>	<u>\$ (105,069)</u>	<u>\$ (275,749)</u>	<u>\$ 277</u>	<u>\$ 1,392,844</u>

Depreciation The following table presents the future amortization expense is for our amortizing intangible assets as follows: of March 31, 2024:

		Three Months Ended		Nine Months Ended									
		September 30,		September 30,									
(In thousands)		2023	2022	2023	2022	Customer Relationships	Host Agreements	Development Agreement	Developed Technology	B2B Relationships	B2C Relationships	Total	
Depreciation expense		\$ 60,586	\$ 62,771	\$ 176,051	\$ 188,399								
For the year ending December 31,													
2024 (excluding three months ended March 31, 2024)						\$ 30	\$ 2,900	\$ 2,290	\$ 3,465	\$ 2,949	\$ 812	\$ 12,446	
2025						—	3,867	3,053	4,534	3,914	1,083	16,451	
2026						—	3,867	3,053	4,526	3,914	1,083	16,443	
2027						—	3,867	3,053	4,525	3,914	1,083	16,442	
2028						—	3,867	3,053	4,265	3,914	1,083	16,182	
Thereafter						—	17,076	1,910	14,039	3,864	6,321	43,210	
Total future amortization						\$ 30	\$ 35,444	\$ 16,412	\$ 35,354	\$ 22,469	\$ 11,465	\$ 121,174	

BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **2023** and for the three months ended **March 31, 2024** and **nine 2023**

During the three months ended **September 30, 2023** **March 31, 2024**, as a result of our first and quarter **2022** **2024** impairment review, the Company recorded an impairment charge of \$10.5 million for a gaming license right related to our Midwest & South segment. This noncash impairment charge is recorded in impairment of assets on the condensed

consolidated statement of operations.

Goodwill consists of the following:

March 31, 2024					
(In thousands)	Gross Carrying Value	Accumulated Amortization	Accumulated Impairment Losses	Effect of Foreign Currency Exchange	Goodwill, Net
Goodwill, net by Segment					
Las Vegas Locals	\$ 593,567	\$ —	\$ (188,079)	\$ —	\$ 405,488
Downtown Las Vegas	6,997	(6,134)	—	—	863
Midwest & South	636,269	—	(107,470)	—	528,799
Online	94,037	—	(82,000)	113	12,150
Managed & Other	30,529	—	(30,529)	—	—
Balances, March 31, 2024	<u>\$ 1,361,399</u>	<u>\$ (6,134)</u>	<u>\$ (408,078)</u>	<u>\$ 113</u>	<u>\$ 947,300</u>
December 31, 2023					
(In thousands)	Gross Carrying Value	Accumulated Amortization	Accumulated Impairment Losses	Effect of Foreign Currency Exchange	Goodwill, Net
Goodwill, net by Segment					
Las Vegas Locals	\$ 593,567	\$ —	\$ (188,079)	\$ —	\$ 405,488
Downtown Las Vegas	6,997	(6,134)	—	—	863
Midwest & South	636,269	—	(107,470)	—	528,799
Online	94,037	—	(82,000)	154	12,191
Managed & Other	30,529	—	(30,529)	—	—
Balances, December 31, 2023	<u>\$ 1,361,399</u>	<u>\$ (6,134)</u>	<u>\$ (408,078)</u>	<u>\$ 154</u>	<u>\$ 947,341</u>

NOTE 4. GOODWILL AND INTANGIBLE ASSETS, NET ACCRUED LIABILITIES

Intangible assets, net Accrued liabilities consist of the following:

September 30, 2023						
(In thousands)	Weighted Useful Life Remaining (in years)	Gross Carrying Value	Accumulated Amortization	Accumulated Impairment Losses	Effect of Foreign Currency Exchange	Intangible Assets, Net
Amortizing intangibles						
Customer relationships	0.4	\$ 35,050	\$ (34,776)	\$ —	\$ —	\$ 274
Host agreements	9.7	58,000	(20,622)	—	—	37,378
Development agreement	5.9	21,373	(3,434)	—	—	17,939
Developed technology	8.8	39,068	(3,464)	—	35	35,639
B2B relationships	6.3	28,000	(3,588)	—	9	24,421
B2C relationships	11.1	13,000	(993)	—	—	12,007
		<u>194,491</u>	<u>(66,877)</u>	<u>—</u>	<u>44</u>	<u>127,658</u>
Indefinite lived intangible assets						
Trademarks	Indefinite	204,000	—	(36,375)	—	167,625
Gaming license rights	Indefinite	<u>1,378,081</u>	<u>(33,960)</u>	<u>(222,174)</u>	<u>—</u>	<u>1,121,947</u>

		1,582,081	(33,960)	(258,549)	—	1,289,572
Balances, September 30, 2023		<u>\$ 1,776,572</u>	<u>\$ (100,837)</u>	<u>\$ (258,549)</u>	<u>\$ 44</u>	<u>\$ 1,417,230</u>
		December 31, 2022				
	Weighted					
	Useful Life	Gross		Accumulated	Effect of	
	Remaining	Carrying	Accumulated	Impairment	Foreign	Intangible
<i>(In thousands)</i>	(in years)	Value	Amortization	Losses	Currency	Assets, Net
					Exchange	
Amortizing intangibles						
Customer relationships	0.6	\$ 63,050	\$ (62,070)	\$ —	\$ —	\$ 980
Host agreements	10.4	58,000	(17,722)	—	—	40,278
Development agreement	6.6	21,373	(1,145)	—	—	20,228
Developed technology	9.8	36,445	(600)	—	53	35,898
B2B relationships	7.0	28,000	(652)	—	12	27,360
B2C relationships	11.8	13,000	(181)	—	—	12,819
		<u>219,868</u>	<u>(82,370)</u>	<u>—</u>	<u>65</u>	<u>137,563</u>
Indefinite lived intangible assets						
Trademarks	Indefinite	204,000	—	(36,375)	—	167,625
Gaming license rights	Indefinite	1,378,081	(33,960)	(222,174)	—	1,121,947
		<u>1,582,081</u>	<u>(33,960)</u>	<u>(258,549)</u>	<u>—</u>	<u>1,289,572</u>
Balances, December 31, 2022		<u>\$ 1,801,949</u>	<u>\$ (116,330)</u>	<u>\$ (258,549)</u>	<u>\$ 65</u>	<u>\$ 1,427,135</u>

The following table presents the future amortization expense for our amortizing intangible assets as of September 30, 2023:

	Customer	Host	Development	Developed	B2B	B2C	
<i>(In thousands)</i>	Relationships	Agreements	Agreement	Technology	Relationships	Relationships	Total
For the year ending December 31,							
2023 (excluding nine months ended September 30, 2023)	\$ 234	\$ 967	\$ 764	\$ 1,058	\$ 975	\$ 271	\$ 4,269
2024	40	3,867	3,053	4,208	3,914	1,083	16,165
2025	—	3,867	3,053	4,208	3,914	1,083	16,125
2026	—	3,867	3,053	4,208	3,914	1,083	16,125
2027	—	3,867	3,053	4,208	3,914	1,083	16,125
Thereafter	—	20,943	4,963	17,749	7,790	7,404	58,849
Total future amortization	<u>\$ 274</u>	<u>\$ 37,378</u>	<u>\$ 17,939</u>	<u>\$ 35,639</u>	<u>\$ 24,421</u>	<u>\$ 12,007</u>	<u>\$ 127,658</u>

	March 31,	December 31,
<i>(In thousands)</i>	2024	2023
Payroll and related	\$ 62,919	\$ 82,327
Interest	19,031	17,841
Gaming	68,247	68,749
Player loyalty program	23,666	23,850
Advance deposits	19,254	15,511
Outstanding chips	6,569	8,164
Dividends payable	16,262	15,508
Operating leases	99,271	98,867
Other	97,183	96,562
Total accrued liabilities	<u>\$ 412,402</u>	<u>\$ 427,379</u>

BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of **September 30, 2023** **March 31, 2024** and December 31, **2022** **2023** and for the three and nine months ended **September 30, 2023** **March 31, 2024** and **2022** **2023**

Goodwill consists of the following:

(In thousands)	September 30, 2023				
	Gross	Accumulated	Accumulated	Effect of	Goodwill,
	Carrying	Amortization	Impairment	Foreign	
	Value		Losses	Currency	Net
				Exchange	
Goodwill, net by Segment					
Las Vegas Locals	\$ 593,567	\$ —	\$ (188,079)	\$ —	\$ 405,488
Downtown Las Vegas	6,997	(6,134)	—	—	863
Midwest & South	636,269	—	(107,470)	—	528,799
Online	94,037	—	—	32	94,069
Managed & Other	30,529	—	(30,529)	—	—
Balances, September 30, 2023	<u>\$ 1,361,399</u>	<u>\$ (6,134)</u>	<u>\$ (326,078)</u>	<u>\$ 32</u>	<u>\$ 1,029,219</u>
(In thousands)	December 31, 2022				
	Gross	Accumulated	Accumulated	Effect of	Goodwill,
	Carrying	Amortization	Impairment	Foreign	
	Value		Losses	Currency	Net
				Exchange	
Goodwill, net by Segment					
Las Vegas Locals	\$ 593,567	\$ —	\$ (188,079)	\$ —	\$ 405,488
Downtown Las Vegas	6,997	(6,134)	—	—	863
Midwest & South	636,269	—	(107,470)	—	528,799
Online	94,037	—	—	20	94,057
Managed & Other	30,529	—	(25,992)	—	4,537
Balances, December 31, 2022	<u>\$ 1,361,399</u>	<u>\$ (6,134)</u>	<u>\$ (321,541)</u>	<u>\$ 20</u>	<u>\$ 1,033,744</u>

Goodwill as of December 31, 2022 has been recast to reflect changes made in first quarter 2023 to the Company's segments. Goodwill in total as of December 31, 2022 did not change. See additional discussion in Note 10, *Segment Information*.

During the nine months ended September 30, 2023, we recorded goodwill impairment charges of \$4.5 million related to Managed & Other, our aggregated other nonreportable operating segments category. These noncash impairment charges are recorded in impairment of assets on the condensed consolidated statements of operations.

NOTE 5. ACCRUED LIABILITIES

Accrued liabilities consist of the following:

(In thousands)	September 30,	December 31,
	2023	2022
Payroll and related	\$ 73,011	\$ 73,619
Interest	18,739	17,864
Gaming	69,890	77,638
Player loyalty program	22,588	25,852
Advance deposits	19,315	20,792
Outstanding chips	7,778	7,704
Dividends payable	15,804	15,476

Operating leases		94,458	88,776
Other		111,897	84,192
Total accrued liabilities	\$	433,480	\$ 411,913

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BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of September 30, 2023 and December 31, 2022 and for the three and nine months ended September 30, 2023 and 2022

NOTE 6. LONG-TERM DEBT

Long-term debt, net of current maturities and debt issuance costs, consists of the following:

(In thousands)	September 30, 2023					March 31, 2024			
	Interest	Unamortized				Interest	Unamortized		
	Rates at	Origination				Rates at	Origination		
	September 30, 2023	Outstanding	Unamortized	Fees and	Long-Term	March 31, 2024	Outstanding	Fees and	Long-Term
	2023	Principal	Discount	Costs	Debt, Net	2024	Principal	Costs	Debt, Net
Credit facility	6.901 %	\$ 1,041,800	\$ —	\$ (14,485)	\$ 1,027,315	7.162 %	\$ 997,000	\$ (12,324)	\$ 984,676
4.750% senior notes due 2027	4.750 %	1,000,000	—	(8,279)	991,721	4.750 %	1,000,000	(7,305)	992,695
4.750% senior notes due 2031	4.750 %	900,000	—	(10,449)	889,551	4.750 %	900,000	(9,774)	890,226
Other	5.208 %	538	—	—	538	5.208 %	467	—	467
Total long-term debt		2,942,338	—	(33,213)	2,909,125		2,897,467	(29,403)	2,868,064
Less current maturities		44,275	—	—	44,275		44,325	—	44,325
Long-term debt, net		\$ 2,898,063	\$ —	\$ (33,213)	\$ 2,864,850		\$ 2,853,142	\$ (29,403)	\$ 2,823,739

(In thousands)	December 31, 2022					December 31, 2023			
	Interest	Unamortized				Interest	Unamortized		
	Rates at	Origination				Rates at	Origination		
	December 31, 2022	Outstanding	Unamortized	Fees and	Long-Term	December 31, 2023	Outstanding	Fees and	Long-Term
	2022	Principal	Discount	Costs	Debt, Net	2023	Principal	Costs	Debt, Net
Credit facility	6.166 %	\$ 1,187,800	\$ —	\$ (17,865)	\$ 1,169,935	7.164 %	\$ 1,046,300	\$ (13,403)	\$ 1,032,897
4.750% senior notes due 2027	4.750 %	1,000,000	—	(9,740)	990,260	4.750 %	1,000,000	(7,792)	992,208
4.750% senior notes due 2031	4.750 %	900,000	—	(11,460)	888,540	4.750 %	900,000	(10,111)	889,889
Other	5.208 %	674	—	—	674	5.208 %	504	—	504
Total long-term debt		3,088,474	—	(39,065)	3,049,409		2,946,804	(31,306)	2,915,498
Less current maturities		44,275	—	—	44,275		44,275	—	44,275
Long-term debt, net		\$ 3,044,199	\$ —	\$ (39,065)	\$ 3,005,134		\$ 2,902,529	\$ (31,306)	\$ 2,871,223

The outstanding principal amounts under the Credit Facility are comprised of the following:

(In thousands)	September 30, 2023	December 31, 2022
	2023	2022
Revolving credit facility	\$ 175,000	\$ 285,000
Term A loan	814,000	847,000
Swing loan	52,800	55,800
Total outstanding principal amounts	\$ 1,041,800	\$ 1,187,800

(In thousands)	March 31, 2024	December 31, 2023
	2024	2023

Revolving Credit Facility	\$	145,000	\$	180,000
Term A Loan		792,000		803,000
Swing Loan		60,000		63,300
Total outstanding principal amounts	\$	997,000	\$	1,046,300

With a total revolving credit commitment of \$1,450.0 million available under the Credit Facility, ~~\$175.0~~ \$145.0 million and ~~\$52.8~~ \$60.0 million in borrowings outstanding on the Revolving Credit Facility and the Swing Loan, respectively, and \$13.4 million allocated to support various letters of credit, there was a remaining contractual availability under the Credit Facility of ~~\$1,208.8~~ \$1,231.6 million as of ~~September 30, 2023~~ March 31, 2024.

Early Extinguishments and Modifications of Debt

During the nine months ended September 30, 2022, the Company incurred \$16.5 million in loss on early extinguishments and modifications of debt due to the redemption of \$300.0 million of our 8.625% senior notes due 2025 ("8.625% Senior Notes"), which was accounted for as a debt extinguishment. The \$16.5 million incurred is comprised of \$12.9 million related to premium fees paid and \$3.6 million related to the write-off of unamortized deferred finance charges. In addition, during the nine months ended September 30, 2022, the Company incurred \$3.3 million in loss on early extinguishments and modifications of debt as a result of entering into a new credit agreement (the "Credit Facility") that replaced the then existing credit agreement. The \$3.3 million incurred related to the write-off of unamortized deferred finance charges associated with the portion accounted for as a debt extinguishment.

Covenant Compliance

As of ~~September 30, 2023~~ March 31, 2024, we were in compliance with the financial covenants of our debt instruments.

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BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of ~~September 30, 2023~~ March 31, 2024 and December 31, ~~2022~~ 2023 and for the three ~~and nine~~ months ended ~~September 30, 2023~~ March 31, 2024 and ~~2022~~ 2023

NOTE 7.6. COMMITMENTS AND CONTINGENCIES

Wilton Rancheria Agreements

In 2012, the Company entered into a development agreement and a management agreement with Wilton Rancheria. The development agreement obligated us to fund certain pre-development costs to assist Wilton Rancheria in its development and oversight of the gaming facility construction. The pre-development costs financed by us ~~are~~ were to be repaid under the terms of a note receivable with Wilton Rancheria bearing interest at 12.5% with payment timing and the payment amount subject to an excess cash flow waterfall payment prioritization and maintenance of a certain leverage ratio, among other restrictions under Wilton Rancheria's third-party credit agreement that provided funding for the construction project. Given the significant barriers of the project, a majority of the advances made during the 10-year period were historically reserved in full when advanced. The Sky River Casino opened on August 15, 2022 and after generating cash flows from operations, we updated our evaluation of expected losses on the note receivable which resulted in a partial release of the allowance during the fourth quarter of 2022. The Wilton Rancheria amended their third-party credit agreement in March 2023 and such amendment effectively allowed Sky River Casino to begin making previously disallowed distributions, under the excess cash flow waterfall. Given the amendment in the first quarter of 2023, the Company updated its evaluation of its expected losses on the note receivable. As the amendment allowed for quarterly payments to begin and given the sustained operating strength of the recently opened property, the Company concluded it ~~expects~~ expected to receive all payments due under the note receivable. As such, the Company removed the remaining allowance on the note receivable in the first quarter of 2023, which represented a reserve on both the development advances and interest on the note. The allowance reduction ~~is~~ was thus allocated accordingly and ~~\$20.1 million~~ \$20.1 million is recorded in project development, preopening and writedowns and \$14.3 million is recorded in interest income, both reflected in the condensed consolidated statement of operations for the ~~nine three~~ months ended ~~September 30, March 31, 2023~~. The Company ~~has~~ received ~~\$0.2~~ \$82.5 million in principal payments and \$0.2 ~~\$10.8~~ million in interest due under the note receivable during the ~~nine three~~ months ended March 31, 2024, and \$17.3 million in principal payments and \$5.1 million in interest due under the note receivable during the ~~three~~ months ended ~~September 30, March 31, 2023~~ and as of ~~September 30, 2023~~ March 31, 2024, the principal and interest outstanding on the note receivable total ~~\$32.5 million~~, was fully repaid. Separately, the management agreement provides for us to manage the gaming facility upon opening for a period of seven years and receive a monthly management fee for our services based on the monthly performance of the gaming facility. The management fee of ~~\$17.2~~ \$22.2 million and ~~\$10.2~~ \$20.0 million for our management services for the three months ended ~~September 30, 2023~~ March 31, 2024 and ~~2022~~, respectively, and \$54.6 million and \$10.2 million for the nine months ended ~~September 30, 2023~~ and ~~2022~~, respectively, is paid monthly and recorded in management fee revenue on the condensed consolidated statements of operations.

Commitments

As of ~~September 30, 2023~~ March 31, 2024, other than the changes related to agreements with Wilton Rancheria as discussed above, there have been no material changes to our commitments described under Note 9, *Commitments and Contingencies*, in our Annual Report on Form 10-K for the year ended December 31, ~~2022~~ 2023, as filed with the SEC on February ~~24, 2023~~, ~~26~~, 2024.

Contingencies

Legal Matters

We are parties to various legal proceedings arising in the ordinary course of business. We believe that all pending claims, if adversely decided, would not have a material effect on our business, financial position, results of operations or cash flows.

NOTE 8.7. STOCKHOLDERS' EQUITY AND STOCK INCENTIVE PLANS

Share Repurchase Program

On October 21, 2021, our Board of Directors authorized a share repurchase program of \$300.0 million (the "Share Repurchase Program"). In addition, our Board of Directors authorized increases to the Share Repurchase Program of \$500.0 million on June 1, 2022, and \$500.0 million on May 4, 2023. As of September 30, 2023 March 31, 2024, \$426.3 million \$220.8 million remains available under the Share Repurchase Program. Under the Share Repurchase Program, the Company may repurchase shares of its common stock from time to time on the open market or in privately negotiated transactions. Repurchases of common stock may also be made under Rule 10b5-1 plans, which would permit common stock to be repurchased when the Company might otherwise be precluded from doing so under insider trading laws. We are not obligated to repurchase any shares under this program. The timing, volume and nature of share repurchases will be at the sole discretion of management, dependent on market conditions, applicable securities laws and other factors, and may be suspended or discontinued at any time.

The following table provides information regarding share repurchases during the referenced periods (1).

(In thousands, except per share data)	Three Months Ended September 30,		Nine Months Ended September 30,		Three Months Ended March 31,	
	2023	2022	2023	2022	2024	2023
Shares repurchased (2)	1,628	2,474	4,847	7,588	1,658	1,726
Total cost, including brokerage fees (3)	\$ 106,302	\$ 134,996	\$ 312,656	\$ 434,769	\$ 105,500	\$ 106,327
Average repurchase price per share (4)	\$ 65.30	\$ 54.57	\$ 64.51	\$ 57.29	\$ 63.62	\$ 61.59

(1) Shares repurchased reflect repurchases settled during the three and ninemonths ended September 30, 2023 March 31, 2024 and 2022, 2023. These amounts exclude repurchases, if any, traded but not yet settled on or before September 30, 2023 March 31, 2024 and 2022, 2023, respectively.

(2) All shares repurchased have been retired and constitute authorized but unissued shares.

(3) Costs exclude 1% excise tax on corporate stock buybacks that was enacted under the Inflation Reduction Act of 2022 and became effective January 1, 2023. buybacks.

(4) Amounts in the table may not recalculate exactly due to rounding. Average repurchase price per share is calculated based on unrounded numbers and excludes the 1% excise tax.

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BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of September 30, 2023 March 31, 2024 and December 31, 2022 2023 and for the three and ninemonths ended September 30, 2023 March 31, 2024 and 2022 2023

Dividends

The dividends declared by the Board of Directors and reflected in the periods presented are:

Declaration date	Record date	Payment date	Amount per share
February 3, 2022	March 15, 2022	April 15, 2022	\$ 0.15
June 1, 2022	June 30, 2022	July 15, 2022	0.15
September 15, 2022	September 30, 2022	October 15, 2022	0.15
December 8, 2022	December 19, 2022	January 15, 2023	0.15
February 14, 2023	March 15, 2023	April 15, 2023	0.16
May 4, 2023	June 15, 2023	July 15, 2023	0.16
August 15, 2023	September 15, 2023	October 15, 2023	0.16

Declaration date	Record date	Payment date	Amount per share
December 8, 2022	December 19, 2022	January 15, 2023	\$ 0.15
February 14, 2023	March 15, 2023	April 15, 2023	0.16
December 7, 2023	December 22, 2023	January 15, 2024	0.16
February 28, 2024	March 15, 2024	April 15, 2024	0.17

Share-Based Compensation

We account for share-based awards exchanged for employee services in accordance with the authoritative accounting guidance for share-based payments. Under the guidance, share-based compensation expense is measured at the grant date, based on the estimated fair value of the award, and is recognized as expense, net of estimated forfeitures, over the employee's requisite service period.

The following table provides classification detail of the total costs related to our share-based employee compensation plans reported in our condensed consolidated statements of operations.

(In thousands)	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Gaming	\$ 278	\$ 191	\$ 806	\$ 712	\$ 235	\$ 221
Food & beverage	53	36	154	136	45	42
Room	26	18	74	65	21	20
Selling, general and administrative	1,415	967	4,098	3,618	1,192	1,120
Corporate expense	6,261	4,441	22,918	23,955	5,367	6,416
Total share-based compensation expense	\$ 8,033	\$ 5,653	\$ 28,050	\$ 28,486	\$ 6,860	\$ 7,819

Performance Shares

Our stock incentive plan provides for the issuance of Performance Share Units ("PSU") grants which may be earned, in whole or in part, upon passage of time and the attainment of performance criteria. We periodically review our estimates of performance against the defined criteria to assess the expected payout of each outstanding PSU grant and adjust our stock compensation expense accordingly.

The PSU grants awarded in third quarter 2021 and fourth quarter 2019 and 2018 fully vested during the first quarter of 2023 2024 and 2022, 2023, respectively. Common shares under the 2019 2021 and 2018 grants grant were issued based on the determination by the Compensation Committee of the Board of Directors ("Compensation Committee") of our actual achievement of net revenue growth and Earnings Before Interest, Taxes, Depreciation and Amortization and Rent under master leases ("EBITDAR") and return on invested capital for the two-year performance period from July 2021 to June 2023. Common shares under the 2019 grant were issued based on the determination by the Compensation Committee of net revenue growth and EBITDAR growth for the three-year performance period of the grant. As provided under the provisions of our stock incentive plan, certain of the participants elected to surrender a portion of the shares to be received to pay the withholding and other payroll taxes payable on the compensation resulting from the vesting of the PSUs.

The PSU grant awarded in July 2021 resulted in a total of 241,277 shares being issued during the first quarter of 2024, representing approximately 1.94 shares per PSU. Of the 241,277 shares issued, a total of 94,862 were surrendered by the participants for payroll taxes, resulting in a net issuance of 146,415 shares due to the vesting of the 2021 grant. The actual achievement level under the award metrics approximated the estimated performance as of the year-end 2023; therefore, the vesting of the PSUs had minimal impact to compensation costs of \$0.8 million in our 2024 condensed consolidated statement of operations.

The PSU grant awarded in December 2019 resulted in a total of 519,782 shares being issued during the first quarter of 2023, representing approximately 2.00 shares per PSU. Of the 519,782 shares issued, a total of 200,904 were surrendered by the participants for payroll taxes, resulting in a net issuance of 318,878 shares due to the vesting of the 2019 grant. The actual achievement level under the award metrics equaled the estimated performance as of the year-end 2022; therefore, the vesting of the PSUs did not impact compensation costs in our 2023 condensed consolidated statement of operations.

The PSU grant awarded in November 2018 resulted in a total of 408,609 shares being issued during the first quarter of 2022, representing approximately 1.58 shares per PSU. Of the 408,609 shares issued, a total of 114,265 were surrendered by the participants for payroll taxes, resulting in a net issuance of 294,344 shares due to the vesting of the 2018 grant. The actual achievement level under the award metrics equaled the estimated performance as of the year-end 2021; therefore, the vesting of the PSUs did not impact compensation costs in our 2022 condensed consolidated statement of operations.

Unamortized Stock Compensation Expense and Recognition Period

As of September 30, 2023 March 31, 2024, there was approximately \$10.7 million \$21.3 million, \$2.7 million \$9.3 million and \$1.6 million \$1.8 million of total unrecognized share-based compensation costs related to unvested restricted stock units ("RSUs"), PSUs and career shares, respectively. As of September 30, 2023 March 31, 2024, the unrecognized share-based compensation costs related to our RSUs, PSUs and career shares are expected to be recognized over approximately 2.0 2.5 years, 1.9 2.6 years and 3.6 3.5 years, respectively.

NOTE 9.8. FAIR VALUE MEASUREMENTS

We have adopted the authoritative accounting guidance for fair value measurements, which does not determine or affect the circumstances under which fair value measurements are used, but defines fair value, expands disclosure requirements around fair value and specifies a hierarchy of valuation techniques based on whether the inputs to those valuation techniques are observable or unobservable. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect the Company's market assumptions.

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BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **2023** and for the three **and nine** months ended **September 30, 2023** **March 31, 2024** and **2022** **2023**

These inputs create the following fair value hierarchy:

Level 1: Quoted prices for identical instruments in active markets.

Level 2: Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs and significant value drivers are observable in active markets.

Level 3: Valuations derived from valuation techniques in which one or more significant inputs or significant value drivers are unobservable.

As required by the guidance for fair value measurements, financial assets and liabilities are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. Thus, assets and liabilities categorized as Level 3 may be measured at fair value using inputs that are observable (Levels 1 and 2) and unobservable (Level 3). Management's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the valuation of assets and liabilities and their placement within the fair value hierarchy levels.

Balances Measured at Fair Value

The following tables show the fair values of certain of our financial instruments:

(In thousands)	September 30, 2023				March 31, 2024			
	Balance	Level 1	Level 2	Level 3	Balance	Level 1	Level 2	Level 3
Assets								
Cash and cash equivalents	\$ 269,155	\$ 269,155	\$ —	\$ —	\$ 283,545	\$ 283,545	\$ —	\$ —
Restricted cash	2,479	2,479	—	—	4,493	4,493	—	—
Investment available for sale	13,098	—	—	13,098	13,550	—	—	13,550

(In thousands)	December 31, 2022				December 31, 2023			
	Balance	Level 1	Level 2	Level 3	Balance	Level 1	Level 2	Level 3
Assets								
Cash and cash equivalents	\$ 283,472	\$ 283,472	\$ —	\$ —	\$ 304,271	\$ 304,271	\$ —	\$ —
Restricted cash	11,593	11,593	—	—	3,659	3,659	—	—
Investment available for sale	13,670	—	—	13,670	13,327	—	—	13,327

Cash and Cash Equivalents and Restricted Cash

The fair values of our cash and cash equivalents and restricted cash, classified in the fair value hierarchy as Level 1, are based on statements received from our banks as of **September 30, 2023** **March 31, 2024** and **December 31, 2022** **2023**.

Investment Available for Sale

We have an investment in a single municipal bond issuance of \$17.1 million aggregate principal amount of 7.5% Urban Renewal Tax Increment Revenue Bonds, Taxable Series 2007 that is classified as available for sale with a maturity date of June 1, 2037. We are the only holder of this instrument and there is no quoted market price for this instrument. As such, the fair value of this investment is classified as Level 3 in the fair value hierarchy. The estimate of the fair value of such investment was determined using a combination of current market rates and estimates of market conditions for instruments with similar terms, maturities and degrees of risk and a discounted cash flows analysis as of **September 30,**

2023 March 31, 2024 and December 31, 2022 2023. The fair value of the instrument is estimated using a discounted cash flows approach and the significant unobservable input used in the valuation at September 30, 2023 March 31, 2024 and December 31, 2022 2023 is a discount rate of 13.1% 12.7% and 12.4%, respectively. Unrealized gains and losses on this instrument resulting from changes in the fair value of the instrument are not charged to earnings, but rather are recorded as other comprehensive income (loss) in the stockholders' equity section of the condensed consolidated balance sheets and in the condensed consolidated statement of other comprehensive income (loss). income. At both September 30, 2023 March 31, 2024 and December 31, 2022 2023, \$0.7 million of the carrying value of the investment available for sale is included as a current asset in prepaid expenses and other current assets, and at September 30, 2023 March 31, 2024 and December 31, 2022 2023, \$12.4 \$12.8 million and \$13.0 million \$12.6 million, respectively, is included in other assets, net on the condensed consolidated balance sheets. The discount associated with this investment of \$2.1 million and \$2.2 million as of \$2.0 million at both September 30, 2023 March 31, 2024 and December 31, 2022 2023, respectively, is netted with the investment balance and is being accreted over the life of the investment using the effective interest method. The accretion of such discount is included in interest income on the condensed consolidated statements of operations.

The following table summarizes the changes in fair value of the Company's Level 3 investment available for sale asset:

(In thousands)	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Balance at beginning of reporting period	\$ 13,215	\$ 14,116	\$ 13,670	\$ 15,822	\$ 13,327	\$ 13,670
Total gains (losses) (realized or unrealized):						
Total gains (realized or unrealized):						
Included in interest income	41	40	128	125	44	43
Included in other comprehensive income (loss)	(158)	(203)	(20)	(1,359)		
Included in other comprehensive income					179	635
Purchases, sales, issuances and settlements:						
Settlements	—	—	(680)	(635)	—	—
Balance at end of reporting period	\$ 13,098	\$ 13,953	\$ 13,098	\$ 13,953	\$ 13,550	\$ 14,348

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BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of September 30, 2023 March 31, 2024 and December 31, 2022 2023 and for the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023

We are exposed to valuation risk on our Level 3 financial instruments. We estimate our risk exposure using a sensitivity analysis of potential changes in the significant unobservable inputs of our fair value measurements. Our Level 3 financial instruments are most susceptible to valuation risk caused by changes in the discount rate. If the discount rate in our fair value measurements increased or decreased by 100 basis points, the change would not cause the value of our fair value measurements to change significantly.

The fair value of indefinite-lived intangible assets, classified in the fair value hierarchy as Level 3, is utilized in performing the Company's impairment analyses.

Balances Disclosed at Fair Value

The following tables provide the fair value measurement information about our note receivable and obligation under assessment agreements: agreements and note receivable. As of March 31, 2024, the outstanding principal balance under the note receivable was paid in full.

(In thousands)	September 30, 2023				March 31, 2024			
	Outstanding	Carrying	Estimated	Fair Value	Outstanding	Carrying	Estimated	Fair Value
	Face Amount	Value	Fair Value	Hierarchy	Face Amount	Value	Fair Value	Hierarchy
Asset								
Note receivable	\$ 32,498	\$ 32,498	\$ 32,498	Level 3				
Liabilities								
Obligation under assessment arrangements	20,659	18,079	23,835	Level 3	\$ 19,586	\$ 17,267	\$ 22,670	Level 3
	December 31, 2022				December 31, 2023			

(In thousands)	Outstanding	Carrying	Estimated	Fair Value	Outstanding	Carrying	Estimated	Fair Value
	Face Amount	Value	Fair Value	Hierarchy	Face Amount	Value	Fair Value	Hierarchy
Asset								
Note receivable	\$ 118,162	\$ 83,791	\$ 82,338	Level 3	\$ 419	\$ 419	\$ 419	Level 3
Liabilities								
Obligation under assessment arrangements	22,293	19,304	25,738	Level 3	20,199	17,752	23,282	Level 3

The following tables provide the fair value measurement information about our long-term debt:

(In thousands)	September 30, 2023				March 31, 2024			
	Outstanding	Carrying	Estimated	Fair Value	Outstanding	Carrying	Estimated	Fair Value
	Face Amount	Value	Fair Value	Hierarchy	Face Amount	Value	Fair Value	Hierarchy
Credit facility	\$ 1,041,800	\$ 1,027,315	\$ 1,019,415	Level 2	\$ 997,000	\$ 984,676	\$ 975,220	Level 2
4.750% senior notes due 2027	1,000,000	991,721	917,500	Level 1	1,000,000	992,695	952,500	Level 1
4.750% senior notes due 2031	900,000	889,551	762,750	Level 1	900,000	890,226	819,000	Level 1
Other	538	538	538	Level 3	467	467	467	Level 3
Total debt	\$ 2,942,338	\$ 2,909,125	\$ 2,700,203		\$ 2,897,467	\$ 2,868,064	\$ 2,747,187	

(In thousands)	December 31, 2022				December 31, 2023			
	Outstanding	Carrying	Estimated	Fair Value	Outstanding	Carrying	Estimated	Fair Value
	Face Amount	Value	Fair Value	Hierarchy	Face Amount	Value	Fair Value	Hierarchy
Credit facility	\$ 1,187,800	\$ 1,169,935	\$ 1,183,565	Level 2	\$ 1,046,300	\$ 1,032,897	\$ 1,021,206	Level 2
4.750% senior notes due 2027	1,000,000	990,260	928,750	Level 1	1,000,000	992,208	957,500	Level 1
4.750% senior notes due 2031	900,000	888,540	784,125	Level 1	900,000	889,889	819,000	Level 1
Other	674	674	674	Level 3	504	504	504	Level 3
Total debt	\$ 3,088,474	\$ 3,049,409	\$ 2,897,114		\$ 2,946,804	\$ 2,915,498	\$ 2,798,210	

The estimated fair value of our obligation under assessment arrangements and the estimated fair value of our note receivable as of December 31, 2022, is based on a discounted cash flow flows approach after giving consideration to the changes in market rates of interest, creditworthiness of both parties and credit spread. The fair value of our note receivable as of September 30, December 31, 2023, was estimated to equal its carrying value after consideration of the expected repayment timing of the remaining balance. The estimated fair value of our Credit Facility is based on a relative value analysis performed on or about September 30, 2023 March 31, 2024 and December 31, 2022 2023. The estimated fair values of our senior notes are based on quoted market prices as of September 30, 2023 March 31, 2024 and December 31, 2022 2023. The other debt is fixed-rate debt consisting of finance leases with various maturity dates from 2024 to 2025. The other debt is not traded and does not have an observable market input; therefore, we have estimated fair value to be equal to the carrying value for these obligations.

Other than the retirement of the 8.625% Senior Notes (Level 1) during the nine months ended September 30, 2022, that was funded through a combination of cash on hand and borrowings under the Credit Facility (Level 2), there were no transfers between Level 1, Level 2 and Level 3 measurements during the three months ended September 30, 2023 March 31, 2024 and 2022, and no transfers during the nine months ended September 30, 2023.

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BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of September 30, 2023 March 31, 2024 and December 31, 2022 2023 and for the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023

NOTE 10.9. SEGMENT INFORMATION

During the first quarter of 2023, the The Company evaluated its reportable segments and changed them from three reportable segments consisting of: (i) Las Vegas Locals; (ii) Downtown Las Vegas; and (iii) Midwest & South, to has the following four reportable segments: (i) Las Vegas Locals; (ii) Downtown Las Vegas; (iii) Midwest & South; and (iv) Online, (collectively "Reportable Segments"). This change reflects The Las Vegas Locals, Downtown Las Vegas and Midwest & South segments include the growth operating results

of our gaming entertainment properties. The table below lists the Company beyond its traditional wholly owned Reportable Segment classification of each of our gaming entertainment properties that were aggregated based on their similar economic characteristics, types of customers, types of services and products provided, the increasing importance to the Company of other growth sources, regulatory environments in which they operate and their management and reporting structure. The Online segment includes the operating results of our online gaming operations through collaborative arrangements with third parties throughout the United States and the operations from our recent acquisition of Pala Interactive and Pala Canada (individually and collectively rebranded, "Boyd Interactive") on November 1, 2022, and such operating results were previously included with the Midwest & South segment. Boyd Interactive. To reconcile Reportable Segments information to the condensed consolidated information, the Company has aggregated nonreportable operating segments into a Managed & Other category. The Managed & Other category includes management fees earned under our management contract with Wilton Rancheria for the management of Sky River Casino in northern California and the operating results of Lattner Entertainment Group Illinois, LLC, our Illinois distributed gaming operator. These nonreportable operating segments were previously aggregated with our Midwest & South segment. The table below lists the Reportable Segment classification of each of our gaming entertainment properties that were aggregated based on their similar economic characteristics, types of customers, types of services and products provided, the regulatory environments in which they operate and their management and reporting structure.

Las Vegas Locals	
Gold Coast Hotel and Casino	Las Vegas, Nevada
The Orleans Hotel and Casino	Las Vegas, Nevada
Sam's Town Hotel and Gambling Hall	Las Vegas, Nevada
Suncoast Hotel and Casino	Las Vegas, Nevada
Eastside Cannery Casino and Hotel (1) (1)	Las Vegas, Nevada
Aliante Casino + Hotel + Spa	North Las Vegas, Nevada
Cannery Casino Hotel	North Las Vegas, Nevada
Jokers Wild	Henderson, Nevada
Downtown Las Vegas	
California Hotel and Casino	Las Vegas, Nevada
Fremont Hotel & Casino	Las Vegas, Nevada
Main Street Station Hotel and Casino	Las Vegas, Nevada
Midwest & South	
Par-A-Dice Casino	East Peoria, Illinois
Belterra Casino Resort (2) (2)	Florence, Indiana
Blue Chip Casino Hotel Spa	Michigan City, Indiana
Diamond Jo Casino	Dubuque, Iowa
Diamond Jo Worth	Northwood, Iowa
Kansas Star Casino	Mulvane, Kansas
Amelia Belle Casino	Amelia, Louisiana
Delta Downs Racetrack Hotel & Casino	Vinton, Louisiana
Evangeline Downs Racetrack & Casino	Opelousas, Louisiana
Sam's Town Shreveport	Shreveport, Louisiana
Treasure Chest Casino	Kenner, Louisiana
IP Casino Resort Spa	Biloxi, Mississippi
Sam's Town Hotel and Gambling Hall Tunica	Tunica, Mississippi
Ameristar Casino * Hotel Kansas City (2) (2)	Kansas City, Missouri
Ameristar Casino * Resort * Spa St. Charles (2) (2)	St. Charles, Missouri
Belterra Park (2) (2)	Cincinnati, Ohio
Valley Forge Casino Resort	King of Prussia, Pennsylvania

(1) Due to the current levels of demand in the market, Eastside Cannery remains closed since it was closed on March 18, 2020, in compliance with orders issued by state officials as precautionary measures intended to slow the spread of the COVID-19 virus.

(2) Property is subject to a master lease agreement with a real estate investment trust.

Results of Operations - Total Reportable Segment Revenues and Adjusted EBITDAR

We evaluate profitability based on Adjusted EBITDAR, which represents earnings before interest expense, income taxes, depreciation and amortization, deferred rent, share-based compensation expense, project development, preopening and writedown expenses, impairments of assets, other operating items, net, gain or loss on early extinguishments and modifications of debt, other items, net and master lease rent expense, as applicable. Total Reportable Segment Adjusted EBITDAR is the aggregate sum of the Adjusted EBITDAR for each of the gaming entertainment properties included in our Las Vegas Locals, Downtown Las Vegas and Midwest & South segments and Adjusted EBITDAR related to the online operations in our Online segment. Results for Downtown Las Vegas include the results of our Hawaii-based travel agency and captive insurance company as our Downtown Las Vegas properties cater to the Hawaiian market. focus their marketing efforts on gaming customers from Hawaii.

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BOYD GAMING CORPORATION AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited) — (Continued)

as of September 30, 2023 March 31, 2024 and December 31, 2022 2023 and for the three and nine months ended September 30, 2023 March 31, 2024 and 2022 2023

EBITDAR is a commonly used measure of performance in our industry that we believe, when considered with measures calculated in accordance with GAAP, facilitates comparisons between us and our competitors and provides our investors a more complete understanding of our operating results before the impact of investing transactions, financing transactions and income taxes. Management has historically adjusted EBITDAR when evaluating operating performance because we believe that the inclusion or exclusion of certain recurring and non-recurring items is necessary to provide a full understanding of our core operating results and as a means to evaluate period-to-period results.

The following tables set forth, for the periods indicated, departmental revenues for our Reportable Segments and our Managed & Other category to reconcile to total revenues:

(In thousands)	Three Months Ended September 30, 2023							Three Months Ended March 31, 2024						
	Food &			Management				Food &			Management			
	Gaming	Beverage	Room	Online	Fee	Other	Total	Gaming	Beverage	Room	Online	Fee	Other	
	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue
Revenues														
Las Vegas	\$ 165,153	\$ 21,454	\$ 21,324	\$ —	\$ —	\$ 13,902	\$ 221,833	\$ 161,456	\$ 22,422	\$ 25,756	\$ —	\$ —	\$ 15,988	
Locals														
Downtown Las Vegas	31,916	9,876	5,312	—	—	2,441	49,545	33,721	10,415	6,568	—	—	2,827	
Midwest & South	433,650	39,656	22,084	—	—	17,638	513,028	428,241	39,802	16,623	—	—	16,100	
Online	—	—	—	90,288	—	—	90,288	—	—	—	146,170	—	—	
Managed & Other	10,449	—	—	—	17,153	868	28,470	10,713	—	—	—	22,245	1,474	
Total Revenues	\$ 641,168	\$ 70,986	\$ 48,720	\$ 90,288	\$ 17,153	\$ 34,849	\$ 903,164	\$ 634,131	\$ 72,639	\$ 48,947	\$ 146,170	\$ 22,245	\$ 36,389	

(In thousands)	Three Months Ended September 30, 2022 (1)						
	Food &			Management			
	Gaming	Beverage	Room	Online	Fee	Other	Total
	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue
Revenues							
Las Vegas Locals	\$ 172,263	\$ 21,120	\$ 19,982	\$ —	\$ —	\$ 12,426	\$ 225,791
Downtown Las Vegas	31,872	9,583	5,552	—	—	2,500	49,507
Midwest & South	452,052	37,089	21,138	—	—	17,257	527,536
Online	—	—	—	52,353	—	—	52,353
Managed & Other	11,788	—	—	—	10,159	129	22,076
Total Revenues	\$ 667,975	\$ 67,792	\$ 46,672	\$ 52,353	\$ 10,159	\$ 32,312	\$ 877,263
	Nine Months Ended September 30, 2023						
	Food &			Management			

	Gaming	Beverage	Room	Online	Fee	Other	Total
(In thousands)	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue
Revenues							
Las Vegas Locals	\$ 513,460	\$ 66,436	\$ 70,000	\$ —	\$ —	\$ 43,147	\$ 693,043
Downtown Las Vegas	102,765	30,515	17,797	—	—	8,016	159,093
Midwest & South	1,317,175	115,985	60,749	—	—	50,138	1,544,047
Online	—	—	—	298,153	—	—	298,153
Managed & Other	32,805	—	—	—	54,629	2,310	89,744
Total Revenues	\$ 1,966,205	\$ 212,936	\$ 148,546	\$ 298,153	\$ 54,629	\$ 103,611	\$ 2,784,080

	Nine Months Ended September 30, 2022 (1)							Three Months Ended March 31, 2023					
	Food & Management							Food & Management					
(In thousands)	Gaming	Beverage	Room	Online	Fee	Other	Total	Gaming	Beverage	Room	Online	Fee	Other
Revenues	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue	Revenue
Las Vegas Locals	\$ 522,728	\$ 64,257	\$ 62,528	\$ —	\$ —	\$ 40,301	\$ 689,814	\$ 176,321	\$ 22,763	\$ 25,381	\$ —	\$ —	\$ 15,000
Downtown Las Vegas	99,249	29,865	17,152	—	—	6,624	152,890	36,417	10,497	6,849	—	—	2,000
Midwest & South	1,363,445	107,712	59,305	—	—	49,072	1,579,534	440,085	38,324	17,835	—	—	15,000
Online	—	—	—	164,203	—	—	164,203	—	—	—	122,863	—	—
Managed & Other	35,432	—	—	—	10,159	424	46,015	11,485	—	—	—	20,030	—
Total Revenues	\$ 2,020,854	\$ 201,834	\$ 138,985	\$ 164,203	\$ 10,159	\$ 96,421	\$ 2,632,456	\$ 664,308	\$ 71,584	\$ 50,065	\$ 122,863	\$ 20,030	\$ 35,000

(1) Revenues for the three and nine months ended September 30, 2022 have been recast to reflect the breakout of online revenue and management fee revenue from other revenue and the segment changes made during the first quarter of 2023.

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BOYD GAMING CORPORATION AND SUBSIDIARIES

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as of September 30, 2023, March 31, 2024 and December 31, 2022, 2023 and for the three and nine months ended September 30, 2023, March 31, 2024 and 2022, 2023

The following table reconciles, for the periods indicated, our Reportable Segments and our Managed & Other category Adjusted EBITDAR to net income, as reported in our accompanying condensed consolidated statements of operations with Adjusted EBITDAR for the three and nine months ended September 30, 2022 recast to reflect the segment changes made during the first quarter of 2023: operations:

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
(In thousands)	2023	2022 (1)	2023	2022 (1)
Adjusted EBITDAR				
Las Vegas Locals	\$ 105,985	\$ 111,733	\$ 350,540	\$ 355,762
Downtown Las Vegas	15,857	17,704	57,876	58,216
Midwest & South	190,588	211,292	591,105	642,351
Online	11,005	6,350	45,028	22,916
Managed & Other	18,997	12,553	60,094	17,458
Corporate expense	(21,611)	(21,934)	(65,314)	(66,296)

Adjusted EBITDAR	320,821	337,698	1,039,329	1,030,407
Other operating costs and expenses				
Deferred rent	177	192	531	576
Master lease rent expense	27,236	26,828	81,163	79,788
Depreciation and amortization	64,797	64,956	188,577	194,191
Share-based compensation expense	8,033	5,653	28,050	28,486
Project development, preopening and writedowns	2,405	9,645	(11,268)	528
Impairment of assets	—	5,575	4,537	5,575
Other operating items, net	301	(12,610)	959	(12,324)
Total other operating costs and expenses	102,949	100,239	292,549	296,820
Operating income	217,872	237,459	746,780	733,587
Other expense (income)				
Interest income	(1,585)	(2,073)	(22,445)	(2,976)
Interest expense, net of amounts capitalized	42,352	36,001	128,933	110,125
Loss on early extinguishments and modifications of debt	—	—	—	19,809
Other, net	(30)	170	596	3,667
Total other expense, net	40,737	34,098	107,084	130,625
Income before income taxes	177,135	203,361	639,696	602,962
Income tax provision	(41,902)	(46,359)	(112,278)	(136,269)
Net income	\$ 135,233	\$ 157,002	\$ 527,418	\$ 466,693

(1) Adjusted EBITDAR for the three and nine months ended September 30, 2022 has been recast to reflect the segment changes made during the first quarter of 2023.

(In thousands)	Three Months Ended	
	March 31,	
	2024	2023
Adjusted EBITDAR		
Las Vegas Locals	\$ 110,438	\$ 126,160
Downtown Las Vegas	17,815	22,367
Midwest & South	180,994	198,684
Online	20,476	20,623
Managed & Other	24,781	21,551
Corporate expense	(24,018)	(22,239)
Adjusted EBITDAR	330,486	367,146
Other operating costs and expenses		
Deferred rent	161	177
Master lease rent expense	27,235	26,828
Depreciation and amortization	62,913	61,560
Share-based compensation expense	6,860	7,819
Project development, preopening and writedowns	3,021	(18,874)
Impairment of assets	10,500	4,537
Other operating items, net	411	220
Total other operating costs and expenses	111,101	82,267
Operating income	219,385	284,879
Other expense (income)		
Interest income	(446)	(18,145)
Interest expense, net of amounts capitalized	42,309	43,866
Other, net	50	104
Total other expense, net	41,913	25,825

Income before income taxes	177,472	259,054
Income tax provision	(40,999)	(59,323)
Net income	\$ 136,473	\$ 199,731

For purposes of this presentation, corporate expense excludes its portion of share-based compensation expense. Corporate expense represents unallocated payroll, professional fees, rent, aircraft expenses and various other expenses that are not directly related to our casino, hotel and online operations.

Total Reportable Segment Assets

The Company's assets by Reportable Segment and Managed & Other category consisted of the following amounts with assets as of December 31, 2022 recast to reflect the segment changes made during the first quarter of 2023: amounts:

(In thousands)	September 30, 2023	December 31, 2022	March 31, 2024	December 31, 2023
Assets				
Las Vegas Locals	\$ 1,612,047	\$ 1,613,553	\$ 1,629,101	\$ 1,634,732
Downtown Las Vegas	291,815	265,876	294,215	295,494
Midwest & South	3,759,733	3,745,476	3,786,375	3,805,301
Online	223,566	226,800	148,689	155,356
Managed & Other	154,187	207,962	121,610	124,161
Corporate	270,263	251,460	247,902	258,082
Total Assets	\$ 6,311,611	\$ 6,311,127	\$ 6,227,892	\$ 6,273,126

NOTE 11. 10. SUBSEQUENT EVENTS

We have evaluated all events or transactions that occurred after September 30, 2023 March 31, 2024. During this period, up to the filing date, we did not identify any subsequent events, the effects of which would require disclosure or adjustment to our financial position or results of operations.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Executive Overview

Boyd Gaming Corporation (and together with its subsidiaries, the "Company", "Boyd", "Company," "Boyd, Gaming", "Boyd Gaming," "we" or "us") was incorporated in the state of Nevada in 1988 and has been operating since 1975. The Company's common stock is traded on the New York Stock Exchange under the symbol "BYD".

We are a geographically diversified operator of 28 gaming entertainment properties. Headquartered in Las Vegas, Nevada, we have gaming operations in Nevada, Illinois, Indiana, Iowa, Kansas, Louisiana, Mississippi, Missouri, Ohio and Pennsylvania. In addition, we own and operate Boyd Interactive, a business-to-business ("B2B") and business-to-consumer ("B2C") online casino gaming business. We also manage the Sky River Casino located in California under a management agreement with Wilton Rancheria. During the first quarter of 2023, the Company evaluated its reportable segments and changed them from three reportable segments consisting of: (i) Las Vegas Locals; (ii) Downtown Las Vegas; and (iii) Midwest & South, to We have the following four reportable segments: (i) Las Vegas Locals; (ii) Downtown Las Vegas; (iii) Midwest & South; and (iv) Online, (collectively "Reportable Segments"). This change reflects The Las Vegas Locals, Downtown Las Vegas and Midwest & South segments include the growth operating results of our gaming entertainment properties. The table below lists the Company beyond its traditional wholly owned Reportable Segment classification of each of our gaming entertainment properties that were aggregated based on their similar economic characteristics, types of customers, types of services and products provided, the increasing importance to the Company of other growth sources, regulatory environments in which they operate and their management and reporting structure. The Online segment includes the operating results of our online gaming operations through collaborative arrangements with third parties throughout the United States and the operations from our recent acquisition of Pala Interactive, LLC ("Pala Interactive") and Pala Interactive Canada Inc. (individually and collectively rebranded, "Boyd Interactive") on November 1, 2022, and such operating results were previously included with the Midwest & South segment, Boyd Interactive. To reconcile Reportable Segments information to the condensed consolidated information, the Company has aggregated nonreportable operating segments into a Managed & Other category. The Managed & Other category includes management fees earned under our management contract with Wilton Rancheria for the management of Sky River Casino in northern California and the operating results of Lattner Entertainment Group Illinois, LLC, our Illinois distributed gaming operator ("Lattner"). These nonreportable operating segments were previously aggregated with our Midwest & South segment. The table below lists the Reportable Segment classification of each of our gaming entertainment properties that were aggregated based on their similar economic characteristics, types of customers, types of services and products provided, the regulatory environments in which they operate and their management and reporting structure.

Las Vegas Locals	
Gold Coast Hotel and Casino	Las Vegas, Nevada
The Orleans Hotel and Casino	Las Vegas, Nevada
Sam's Town Hotel and Gambling Hall	Las Vegas, Nevada
Suncoast Hotel and Casino	Las Vegas, Nevada
Eastside Cannery Casino and Hotel (1)	Las Vegas, Nevada
Aliante Casino + Hotel + Spa	North Las Vegas, Nevada
Cannery Casino Hotel	North Las Vegas, Nevada
Jokers Wild	Henderson, Nevada
Downtown Las Vegas	
California Hotel and Casino	Las Vegas, Nevada
Fremont Hotel & Casino	Las Vegas, Nevada
Main Street Station Hotel and Casino	Las Vegas, Nevada
Midwest & South	
Par-A-Dice Casino	East Peoria, Illinois
Belterra Casino Resort (2)	Florence, Indiana
Blue Chip Casino Hotel Spa	Michigan City, Indiana
Diamond Jo Casino	Dubuque, Iowa
Diamond Jo Worth	Northwood, Iowa
Kansas Star Casino	Mulvane, Kansas
Amelia Belle Casino	Amelia, Louisiana
Delta Downs Racetrack Hotel & Casino	Vinton, Louisiana
Evangeline Downs Racetrack & Casino	Opelousas, Louisiana
Sam's Town Shreveport	Shreveport, Louisiana
Treasure Chest Casino	Kenner, Louisiana
IP Casino Resort Spa	Biloxi, Mississippi
Sam's Town Hotel and Gambling Hall Tunica	Tunica, Mississippi
Ameristar Casino * Hotel Kansas City (2)	Kansas City, Missouri
Ameristar Casino * Resort * Spa St. Charles (2)	St. Charles, Missouri
Belterra Park (2)	Cincinnati, Ohio
Valley Forge Casino Resort	King of Prussia, Pennsylvania

(1) Due to the current levels of demand in the market, Eastside Cannery remains closed since it was closed on March 18, 2020, in compliance with orders issued by state officials as precautionary measures intended to slow the spread of the COVID-19 virus.

(2) Property is subject to a master lease agreement with a real estate investment trust.

We also own a travel agency and a captive insurance company that underwrites travel-related insurance, each located in Hawaii. As our Downtown Las Vegas properties cater to the Hawaiian market, focus their marketing efforts on gaming customers from Hawaii, financial results for these operations are included in our Downtown Las Vegas segment.

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Most of our gaming entertainment properties also include hotel, dining, sportsbook, retail and other amenities. Our main business emphasis is on slot revenues, which are highly dependent upon the number of visits and spending levels of customers at our properties.

Our gaming entertainment properties have historically generated significant operating cash flow, with the majority of our revenue being cash-based. While we do provide casino credit and the ability to transfer digital funds from the players' cashless "BoydPay" wallet, "BoydPay", subject to certain gaming regulations and jurisdictions, most of our customers wager with cash and pay for non-gaming services with cash or by credit card.

Our industry is capital intensive, and we rely heavily on the ability of our gaming entertainment properties operations to generate operating cash flow to fund maintenance capital expenditures, fund acquisitions, provide excess cash for future development, repay debt financing and associated interest costs, repurchase our debt or equity securities, and pay income taxes and dividends.

Our Strategy

Our strategy is to increase shareholder value by pursuing strategic initiatives that improve and grow our business.

Growing Revenues and Operating Efficiently

We are committed to growing revenues and building loyalty among core customers through targeted marketing investments and a focus on maximizing gaming revenues while operating as efficiently as possible.

Balance Sheet Strength

We are committed to maintaining a strong balance sheet and finding opportunities to diversify and increase our cash flow. We intend to take a balanced approach to our cash flows, with a current emphasis on investing in our business and returning capital to shareholders.

Environmental, Social Evaluating Acquisition and Governance ("ESG") Commitment

We fulfill our commitment to ESG through four core pillars: Environment, People, Communities and Corporate Governance. We are committed to the well-being of our communities and future generations through reducing our carbon footprint and economic contributions, strive to be an employer of choice where every team member is treated with dignity and respect, and conduct business with the highest level of integrity.

Evaluating Acquisition Growth Opportunities

Our evaluations of potential investments and growth opportunities are strategic, deliberate, and disciplined. Our goal is to identify and pursue opportunities that grow our business, are available at the right price and deliver a solid return for shareholders. These investments can take the form of expanding and enhancing offerings and amenities at existing properties, development of new properties, expanding and enhancing online sports wagering and online casino offerings as they are legalized in and around the states we operate today, and asset acquisitions.

Maintaining Our Brand

The ability of our team members Team Members to deliver great customer service helps distinguish our Company and our brands from our competitors. Our team members Team Members are an important reason that our customers continue to choose our properties over the competition across the country. In addition, we have established nationwide branding and our "Boyd Rewards" loyalty program. Our players use their "Boyd Rewards" Boyd Rewards cards to earn and redeem points at all of our gaming entertainment properties and online casino gaming offerings. The "Boyd Rewards" club, Boyd Rewards, among other benefits, rewards players for their loyalty by entitling them to qualify for promotions and monetary discounts, earn rewards toward gaming and nongaming activities and receive benefits such as vacations and luxury gifts.

Commitment to Corporate Social Responsibility ("CSR")

We fulfill our commitment to CSR through four core pillars: Environment, People, Communities and Corporate Governance. We invest in the well-being of our communities and future generations through economic contributions and endeavor to reduce our carbon footprint, strive to be an employer of choice where every Team Member is treated with dignity and respect, and have established a culture that promotes conducting business with the highest level of integrity.

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Our Key Performance Indicators

We use several key performance measures to evaluate the operations of our gaming entertainment properties. These key performance measures include the following:

- **Gaming revenue measures:** *slot handle*, which means the dollar amount wagered in slot machines, and *table game drop*, which means the total amount of cash, including digital funds transferred from the players' cashless "BoydPay" wallet, "BoydPay", deposited in table games drop boxes, plus the sum of markers issued at all table games, are measures of volume and/or market share. *Slot win* and *table game hold*, which mean the difference between customer wagers and customer winnings on slot machines and table games, respectively, represent the amount of wagers retained by us and recorded as gaming revenues. Slot win percentage and table game hold percentage, which are not fully controllable by us, represent the relationship between slot handle to slot win and table game drop to table game hold, respectively.
- **Food & beverage revenue measures:** *average guest check*, which means the average amount spent per customer visit and is a measure of volume and product offerings; *number of guests served* ("food covers"), which is an indicator of volume; and the *cost per guest served*, which is a measure of operating margin.
- **Room revenue measures:** *hotel occupancy rate*, which measures the utilization of our available rooms; and *average daily rate* ("ADR"), which is a price measure; and the *cost per room*, which is a measure of operating margin.

RESULTS OF OPERATIONS

(In millions)

Total revenues
Operating income
Net income

	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Total revenues	\$ 903.2	\$ 877.3	\$ 2,784.1	\$ 2,632.5	\$ 960.5	\$ 964.0
Operating income	217.9	237.5	746.8	733.6	219.4	284.9
Net income	135.2	157.0	527.4	466.7	136.5	199.7

Total Revenues

Total revenues for the three months ended **September 30, 2023** **March 31, 2024** **increased** **decreased** by **\$25.9** **3.4** million, or **3.0%** **0.4%**, compared to the prior year comparable period, primarily due to **an** a decline in gaming revenue of \$30.2 million. The decline in gaming revenues is primarily driven by the first month of the quarter as gaming revenues declined \$23.0 million year over year driven by severe winter storms throughout our Midwest & South segment in January. Additionally, we had a difficult prior year comparison in our Las Vegas segments as the first quarter of 2023, and January in particular, was strengthened by increased visitation to Las Vegas as convention business continued to rebuild to pre-pandemic levels and the Hawaiian customer continued to resume traveling after COVID-related restrictions were lifted in Hawaii. Excluding these impacts in January, we saw growth in play from our core customer for the remainder of the quarter, while our retail customer continued to be soft and declined year over year. Additionally, we saw overall market softness and competitive pressures from a new competitor that opened in our Las Vegas Locals market that further contributed to the year over year gaming revenue declines. Offsetting the decrease in gaming revenues, is a \$23.3 million increase in our online revenues, of \$37.9 million, including an increase of \$26.2 million \$20.0 million over the prior year comparable period of revenues from reimbursements of gaming taxes and other expenses paid on behalf of our online partners. Total revenues for the nine months ended **September 30, 2023**, **increased** partners, and an increase in Sky River Casino management fees of \$2.2 million.

Operating Income

Operating income decreased by **\$151.6** **65.5** million, or **5.8%** **23.0%**, as for the three months ended **March 31, 2024**, compared to the prior year comparable period, primarily due to an increase in our online revenue of \$134.0 million, including an increase of \$95.5 million over the prior year comparable period of **\$30.2 million** gaming revenues from reimbursements of gaming taxes and other expenses paid on behalf of our online partners. Online revenues increased year over year due primarily to: (i) the launch of online gaming in Ohio in January 2023; (ii) the increase in revenues from reimbursements of gaming taxes and other expenses, **decline**, as discussed above; (iii) organic growth in Pennsylvania as the online market continues to mature; and (iv) the acquisition on November 1, 2022, of Pala Interactive, our online gaming technology company that provides proprietary solutions on both a B2B and B2C basis. Other than our online operations in Pennsylvania, there was not any revenue associated with these new markets and business for the three and nine months ended September 30, 2022. Additionally, during the three and nine months ended September 30, 2023, we earned \$17.2 million and \$54.6 million, respectively, in management fees related to our management agreement with Wilton Rancheria. As Sky River Casino opened on August 15, 2022, there was only \$10.2 million of revenue associated with this management agreement for both the three and nine months ended September 30, 2022. Offsetting the increase in online revenue and Sky River Casino management fee income, is a decline of \$26.8 million and \$54.6 million in gaming revenue for the three and nine months ended September 30, 2023, respectively, as compared to prior year comparable periods. The decline in gaming revenue is primarily due to softness in retail play throughout all three of our gaming entertainment property segments that became more prominent starting in the fourth quarter of the prior year as the retail player is generally more sensitive to changes in the economy. **above**. In addition, we had a strong prior year comparable period, particularly in Las Vegas, for the nine months ended September 30, 2023, as Las Vegas benefited from the lifting of mask mandates and COVID restrictions during the prior year second quarter, which was the first full quarter without restrictions since the COVID closures in 2020.

Operating Income

Operating income decreased by \$19.6 million, or 8.2%, for the three months ended September 30, 2023, compared to the prior year comparable period. While **while** online revenues grew by \$25.9 million during the three months ended September 30, 2023 **\$23.3 million**, **\$26.2 million** **\$20.0 million** of the revenue growth is due to reimbursements of gaming taxes and other expenses paid on behalf of our online partners that results in zero operating income as an equal amount **of the reimbursement** is also recorded as **an** expense. Operating income was **favorably** **also unfavorably** impacted by a \$6.0 million increase in impairment of assets over the prior year comparable period as the Company recorded an impairment charge of \$10.5 million during the three months ended **September 30, 2022** by **March 31, 2024** related to a **\$12.6 million** one-time gain from insurance proceeds received gaming license right in the **third quarter of 2022** Midwest & South segment, compared to a \$4.5 million impairment charge related to Hurricane Laura, that was not recurring goodwill in the current year. Operating income was further impacted by inflationary impacts and increases in costs including wages, utilities and property insurance costs Managed & Other category during the three months ended **September 30, 2023** as compared to **March 31, 2023**. In addition, **in** the prior year, **comparable period**.

Operating income increased \$13.2 million, or 1.8%, for the nine months ended September 30, 2023, compared to the prior year comparable period, primarily due to a 5.8% growth in revenues, including a \$44.5 million increase in management fees, as discussed above. While an increase in online revenues of \$134.0 million contributed to the revenue growth, as noted above, \$95.5 million of the revenue growth is due to reimbursements of gaming taxes and other expenses paid on behalf of our online partners that results in zero operating income as an equal amount of the reimbursement is also recorded as expense. Operating income was also favorably impacted by a \$20.1 million reduction of the allowance on a note receivable with Wilton Rancheria ("Wilton Note") during the first quarter of 2023 for development advances over the last 10 years as we evaluated the current expected credit losses after an amendment to **Wilton's Wilton Rancheria's** third-party construction loan in March 2023 that allowed for payments to us to begin in March 2023. **For** the nine months ended September 30, 2022, operating income was favorably impacted by a \$12.6 million one-time gain on insurance proceeds received related to Hurricane Laura, that was not recurring in the current year. Operating income for the nine months ended September 30, 2023, as compared to the prior year comparable period, was negatively impacted year over year by a \$49.6 million decline in gaming profit due to softness in the retail player and inflationary pressures as discussed above.

Net Income

Net income decreased \$21.8 million for the three months ended September 30, 2023 March 31, 2024, compared to the prior year comparable period, primarily due to: (i) to the \$19.6 million decrease in operating income, as discussed above; and (ii) an increase in interest expense, net of amounts capitalized of \$6.4 million driven by a 102-basis point increase in above. Interest income decreased \$17.7 million during the weighted average interest rate and an \$11.6 million increase in the weighted average debt balance. Net income was favorably impacted by a decrease in the income tax provision of \$4.5 million which was driven by a decline in pre-tax income over the prior year comparable period.

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Net income increased \$60.7 million for the nine months ended September 30, 2023 March 31, 2024, compared to the prior year comparable period, primarily due to: (i) the \$13.2 million increase in operating income, as discussed above; (ii) an increase in interest income of \$19.5 million primarily due to an adjustment to the expected loss for interest on the Wilton Note and interest earned on the Wilton Note during the nine months ended September 30, 2023; (iii) March 31, 2023, but was offset by a decrease of \$19.8 million in loss on early extinguishments and modifications of debt due to the retirement of the remaining \$300.0 million 8.625% Senior Notes and the retirement of term loans under a former credit agreement during the nine months ended September 30, 2022; and (iv) a decrease decline in the income tax provision of \$24.0 million which was driven by the release of state tax valuation allowances of \$35.9 million in the second quarter of 2023, offset by taxes on the Company's increased \$18.3 million due to operational performance. Net income was unfavorably impacted by an \$18.8 million increase in interest expense, which was primarily driven by a 119-basis point increase in the weighted average interest rate offset by a \$31.4 million decline in the weighted average debt balance over the prior year comparable period. performance declines and thus lower resulting taxes.

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Operating Revenues

We derive the majority of our revenues from our gaming operations, which produced approximately 71% 66% and 76% 69% of revenues for the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and 71% and 77% of revenues for the nine months ended September 30, 2023 and 2022, respectively. Online revenues, including reimbursements received from our third-party operators for gaming taxes and other expenses we pay under collaborative arrangements, represent our next most significant revenue source, generating 10% 15% and 6% 13% of revenues for the three months ended September 30, 2023 March 31, 2024 and 2022, respectively and 11% and 6% of revenues for the nine months ended September 30, 2023 and 2022, respectively. Food & beverage revenues, room revenues, management fee revenues and other revenues separately contributed 8% or less of revenues during these periods.

(In millions)	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
REVENUES						
Gaming	\$ 641.2	\$ 668.0	\$ 1,966.2	\$ 2,020.9	\$ 634.1	\$ 664.3
Food & beverage	71.0	67.8	212.9	201.8	72.6	71.6
Room	48.7	46.7	148.6	139.0	49.0	50.1
Online	90.3	52.3	298.2	164.2	146.2	122.9
Management fee	17.2	10.2	54.6	10.2	22.2	20.0
Other	34.8	32.3	103.6	96.4	36.4	35.1
Total revenues	<u>\$ 903.2</u>	<u>\$ 877.3</u>	<u>\$ 2,784.1</u>	<u>\$ 2,632.5</u>	<u>\$ 960.5</u>	<u>\$ 964.0</u>
DEPARTMENTAL OPERATING EXPENSES						
Gaming	\$ 251.5	\$ 251.8	\$ 751.3	\$ 756.4	\$ 245.7	\$ 249.8
Food & beverage	59.7	58.5	177.6	169.9	62.0	59.3
Room	19.2	17.8	54.9	51.1	18.7	17.1
Online	79.1	45.8	252.5	140.7	125.5	102.0
Other	11.5	11.4	34.1	34.0	12.9	11.6
Total departmental operating expenses	<u>\$ 421.0</u>	<u>\$ 385.3</u>	<u>\$ 1,270.4</u>	<u>\$ 1,152.1</u>	<u>\$ 464.8</u>	<u>\$ 439.8</u>
MARGINS						
Gaming	60.8%	62.3%	61.8%	62.6%	61.3%	62.4%
Food & beverage	15.9%	13.7%	16.6%	15.8%	14.6%	17.2%
Room	60.6%	61.9%	63.1%	63.2%	61.8%	65.9%
Online	12.4%	12.4%	15.3%	14.3%	14.2%	17.0%
Other	67.0%	64.7%	67.1%	64.7%	64.6%	67.0%

Gaming

Gaming revenues are comprised primarily of the net win from our slot machine operations and to a lesser extent from table games win. The decrease in gaming revenues of \$26.8 million, or 4.0% 4.5%, during the three months ended September 30, 2023 March 31, 2024, compared to the prior year comparable period, was primarily due to declines in slot handle of 3.2% 3.5%, slot win of 2.5%, table game drop of 4.4% 2.4% and table game hold of 8.6% 5.6%. While core customer play was up over Gaming revenues

were impacted by winter storms throughout the Midwest & South in January, market softness and competitive pressures in our Las Vegas Locals segment, increased visitation in our Las Vegas segments in the prior year as COVID restrictions were lifted in all three of our gaming entertainment property segments, Hawaii and convention business continued to return and softness in the current year in our retail customer, which is more sensitive to changes in the economy, drove gaming revenue declines year over year. The decrease in gaming revenues of \$54.6 million, or 2.7%, during the nine months ended September 30, 2023, compared to the prior year comparable period, was primarily due to declines in slot handle of 3.1%, slot win of 2.1%, table game drop of 5.2% and table game hold of 7.1%. The decline in gaming revenue is primarily due to softness in the retail customer, customers, all as discussed above. In addition, the second quarter of 2022 was particularly strong as Las Vegas benefited from the lifting of mask mandates and COVID restrictions for the first full quarter since the COVID closures in 2020.

Food & Beverage

Food & beverage revenues increased \$3.2 million, or 4.7%, during the three months ended September 30, 2023, compared to the prior year comparable period, primarily due to an increase in average guest check of 4.5%. Food and beverage margins increased from 13.7% to 15.9% for the three months ended September 30, 2023, which offset a similar decline in the number of guests served.

Room

Room revenues decreased \$1.1 million, or 2.2%, during the three months ended September 30, 2023, primarily due to the increase in average guest check.

Food & beverage revenues increased \$11.1 million, or 5.5%, during the nine months ended September 30, 2023, compared to the prior year comparable period, primarily due to an increase in average guest check of 5.0%. Food & beverage margins increased from 15.8% to 16.6% for the nine months ended September 30, 2023, due to the increase in average guest check, daily rate, while hotel occupancy rate remained relatively flat.

Room

Online

Online revenueRoom revenues increased \$2.0 million, or 4.4%, during the three months ended September 30, 2023, compared to the prior year comparable period, primarily due to an increase in average daily rate of 0.8%. Despite the increase in average daily rate, room margins for the three months ended September 30, 2023, declined due to an increase in cost per room of 8.2% driven primarily by increased wages.

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Room revenues increased \$9.6 million, or 6.9%, during the nine months ended September 30, 2023, compared to the prior year comparable period, primarily due to an increase in average daily rate of 2.4%. Room margins were essentially flat at 63.1% and 63.2% for the nine months ended September 30, 2023 and 2022, respectively.

Online

Online revenues increased \$37.9 million and \$134.0 million during the three and nine months ended September 30, 2023, compared to the prior year comparable periods, primarily driven by the launch of online gaming \$20.0 million in Ohio in January 2023, organic growth in Pennsylvania and results from Pala Interactive which was acquired in the fourth quarter of 2022, all as discussed above. Online revenues include reimbursements of gaming taxes and other expenses paid on behalf of our online partners which represented \$26.2 million and \$95.5 million of the increase for the three and nine months ended September 30, 2023, respectively, as compared to the prior year comparable periods.

Management fee

Management fee revenues during the three and nine months ended September 30, 2023, compared to the prior year comparable periods, of \$17.2 million and \$54.6 million, respectively, relates to our management agreement with Wilton Rancheria to manage the Sky River Casino in northern California. The Sky River Casino opened on August 15, 2022, and thus the \$10.2 million of management fees earned under this agreement for both the three and nine months ended September 30, 2022, represented less than two months of fees earned in the prior year.

Other

Other revenues relate to patronage visits at the other amenities at our properties, including entertainment and nightclub revenues, retail sales, theater tickets and other venues. Other revenues increased \$2.5 million, or 7.9%, during the three months ended September 30, 2023, as compared to the corresponding period of the prior year. The increase is driven primarily by the Las Vegas Locals segment as tourism and convention business has grown over the prior year comparable periods with the lifting of mask mandates and COVID restrictions in February 2022 in Las Vegas.

Revenues and Adjusted EBITDAR by Reportable Segment

We determine each property's profitability based on Adjusted Earnings Before Interest, Taxes, Depreciation, Amortization and Rent ("Adjusted EBITDAR"), which represents earnings before interest expense, income taxes, depreciation and amortization, deferred rent, master lease rent expense, other operating items, net, share-based compensation expense, project development, preopening and writedown expenses, impairments of assets, loss on early extinguishments and modifications of debt and other items, net, as applicable. Reportable Segment Adjusted EBITDAR is the aggregate sum of the Adjusted EBITDAR for each of the gaming entertainment properties comprising our Las Vegas Locals, Downtown Las Vegas and Midwest & South segments and our Online segment. Results for Downtown Las Vegas include the results of our travel agency and captive insurance company in Hawaii. Results for our nonreportable operating segments, including Lattner and our Sky River Casino management fees, are aggregated in the Managed & Other category. Corporate expense represents unallocated payroll, professional fees, rent, aircraft expenses and various other expenses that are not directly related to our casino, hotel and online operations. Furthermore, for purposes of this presentation, corporate expense excludes its portion of share-based compensation expense.

EBITDAR is a commonly used measure of performance in our industry that we believe, when considered with measures calculated in accordance with accounting principles generally accepted in the United States of America ("GAAP"), facilitates comparisons between us and our competitors and provides our investors a more complete understanding of our operating results before the impact of investing transactions, financing transactions and income taxes. Management has historically adjusted EBITDAR when evaluating operating performance because we believe that the exclusion of certain recurring and non-recurring items is necessary to provide a full understanding of our core operating results and as a means to evaluate period-to-period results.

The following table presents total revenues and Adjusted EBITDAR by our Reportable Segments and our Managed & Other category to reconcile to total revenues and total Adjusted EBITDAR:

(In millions)	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Total revenues						
Las Vegas Locals	\$ 221.8	\$ 225.8	\$ 693.0	\$ 689.8	\$ 225.6	\$ 240.3
Downtown Las Vegas	49.6	49.5	159.1	152.9	53.5	56.5
Midwest & South	513.0	527.5	1,544.1	1,579.6	500.8	512.2
Online	90.3	52.4	298.2	164.2	146.2	122.9
Managed & Other	28.5	22.1	89.7	46.0	34.4	32.1
Total revenues	<u>\$ 903.2</u>	<u>\$ 877.3</u>	<u>\$ 2,784.1</u>	<u>\$ 2,632.5</u>	<u>\$ 960.5</u>	<u>\$ 964.0</u>
Adjusted EBITDAR (1)						
Las Vegas Locals	\$ 106.0	\$ 111.7	\$ 350.5	\$ 355.8	\$ 110.4	\$ 126.1
Downtown Las Vegas	15.8	17.7	57.9	58.2	17.8	22.4
Midwest & South	190.6	211.3	591.1	642.3	181.0	198.7
Online	11.0	6.3	45.0	22.9	20.5	20.6
Managed & Other	19.0	12.6	60.1	17.5	24.8	21.5
Corporate expense	(21.6)	(21.9)	(65.3)	(66.3)	(24.0)	(22.2)
Adjusted EBITDAR	<u>\$ 320.8</u>	<u>\$ 337.7</u>	<u>\$ 1,039.3</u>	<u>\$ 1,030.4</u>	<u>\$ 330.5</u>	<u>\$ 367.1</u>

(1) Refer to Note 10, 9, Segment Information, in the notes to the condensed consolidated financial statements (unaudited) for a reconciliation of Adjusted EBITDAR to net income, as reported in accordance with GAAP in our accompanying condensed consolidated statements of operations.

Las Vegas Locals

Total revenues decreased by \$4.0 million, or 1.8%, during the three months ended September 30, 2023 March 31, 2024, as compared to the prior year comparable period, due primarily to a \$7.1 million decline in gaming revenues. The decrease in gaming revenues was attributable to declines in table game hold of 6.8%, table game drop of 6.7% 11.2%, slot handle of 4.3% 6.1% and slot win of 4.2% 5.5% over the prior year comparable period. While core guest play grew year over year, As discussed earlier, the Las Vegas Locals segment was impacted by competitive pressures with a new competitor recently entering the market and overall market softness, particularly driven by softness in play from the retail customers drove declines customer. In addition, the Las Vegas Locals segment had a difficult comparison this quarter with record first quarter revenues in the current year quarter. Offsetting the decline in gaming revenues were increases in other revenue of \$1.5 million, which was primarily driven by increased entertainment, and room revenue of \$1.3 million, which was driven by an increase in average daily rate of 0.7% and hotel occupancy rate of 0.6% prior year.

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Total revenues increased Adjusted EBITDAR decreased by \$3.2 million, \$15.7 million, or 0.5% 12.5%, during the nine three months ended September 30, 2023 March 31, 2024, as compared to the prior year comparable period, reflecting revenue increases in all departmental categories, except gaming revenue. Room revenues due primarily drove to the growth, increasing \$7.5 million due to an increase in hotel occupancy rate of 2.3% and average daily rate of 3.8% over the prior year comparable period. Other revenues increased \$2.8 million, which was primarily driven by increased entertainment, bowling and spa services over the prior year comparable period with the lifting of COVID restrictions in February 2022. Food & beverage revenue increased by \$2.2 million as average guest check increased 7.1% over the prior year comparable period. These revenue increases were offset by a decline in gaming revenues of \$9.3 million decline discussed above and cost increases primarily due to declines in table game hold of 9.1%, table game drop of 9.0%, slot handle of 3.8% wages and slot win of 2.6% over the prior year comparable period. Overall, the property insurance .

Downtown Las Vegas Locals segment benefited from increased visitation to Las Vegas with the lifting of COVID restrictions in February 2022.

Adjusted EBITDAR Total revenues decreased by \$5.7 million, \$3.0 million, or 5.1% 5.4%, during the three months ended September 30, 2023 March 31, 2024, as compared to the prior year comparable period, primarily due to the revenue decline discussed above and inflationary pressures and cost increases, including wages, utilities and property insurance costs.

Adjusted EBITDAR decreased by \$5.2 million, or 1.5%, during the nine months ended September 30, 2023, as compared to the prior year comparable period. Despite the revenue growth during the nine months ended September 30, 2023, Adjusted EBITDAR declined primarily due to a change in revenue mix from the most profitable revenue stream to other lower margin non-gaming amenities, as well as inflationary pressures and cost increases impacting the three months ended September 30, 2023, as noted above. \$2.7

Downtown Las Vegas

Total revenues remained consistent at \$49.5 million during the three months ended September 30, 2023, as compared to the prior year comparable period. Total revenues increased \$6.2 million or 4.1%, during the nine months ended September 30, 2023, as compared to the corresponding prior year period, reflecting revenue increases in all departmental categories. Total revenues for the nine months ended September 30, 2023, particularly during the first quarter of 2023, were favorably impacted by Fremont's new food hall, expanded slot offering and FanDuel sportsbook, which all debuted in December 2022. After the debut of these new amenities in December 2022, we began work on a renovation of the Fremont's gaming floor and accelerated this renovation and related disruption during the second quarter of 2023 and the slower summer season. Despite this construction disruption, Fremont grew revenues year over year, however this growth was offset by declines at Main Street Station, which is undergoing a hotel remodel that began in the second quarter of 2023 and resulted in only 35% of Main Street Station's rooms being available during the third quarter of 2023.

Adjusted EBITDAR decreased by \$1.8 million, or 10.4%, during the three months ended September 30, 2023, as compared to the prior year comparable period, primarily due to the construction disruption, as discussed above, and the wage, utility and property insurance cost increases and inflationary pressures also impacting the Las Vegas Locals segment.

Adjusted EBITDAR decreased \$0.3 million, or 0.6%, during the nine months ended September 30, 2023, as compared to the prior year comparable period. Despite the revenue growth during the nine months ended September 30, 2023, Adjusted EBITDAR declined primarily due to the construction disruption and inflationary pressures and increased costs, as discussed above.

Midwest & South

Total revenues decreased by \$14.5 million, or 2.8%, during the three months ended September 30, 2023, as compared to the corresponding period of the prior year, due primarily to an \$18.4 million decline in gaming revenues. The decrease in gaming revenues was attributable to declines in table game hold of 10.5%, table game drop of 3.0% 7.9%, slot handle of 2.7% 5.2% and slot win of 2.0% 4.5% over the prior year comparable period. The gaming revenues decline is primarily driven As discussed earlier, the Downtown Las Vegas segment was impacted year over year by softness increased visitation in the retail prior year from the Hawaiian customer throughout after COVID-related restrictions were lifted. We continue to tailor our marketing programs in the segment. Offsetting Downtown Las Vegas segment to focus on the Hawaiian market. The Hawaiian market represented approximately 52% and 54% of our occupied rooms in this segment during the three months ended March 31, 2024 and 2023, respectively. Occupied rooms by Hawaiian guests declined 7.7% from the prior year comparable period.

Adjusted EBITDAR decreased by \$4.6 million, or 20.4%, during the three months ended March 31, 2024, as compared to the prior year comparable period, primarily due to the gaming revenues decline was an increase in food discussed above and wages and property insurance cost increases that impacted our Las Vegas Locals segment also, as discussed above.

Midwest & beverage South

Total revenues of \$2.6 million, which was driven by a 2.0% increase in average guest check.

Total revenues decreased by \$35.5 million, 11.4 million, or 2.2%, during the nine three months ended September 30, 2023 March 31, 2024, as compared to the corresponding period of the prior year, due primarily to a \$46.3 million an \$11.8 million decline in gaming revenues. The decrease in gaming revenues was attributable to declines in table game hold of 7.0% 2.9%, table game drop of 2.9% 1.4%, slot handle of 2.9% 2.1% and slot win of 2.2% 1.0% over the prior year comparable period. The gaming revenues decline is primarily driven primarily by our properties the severe winter storms across the segment in Louisiana and Mississippi and softness in those overall markets, particularly in January, as discussed earlier. Absent January, which was impacted by the first quarter with trends improving sequentially from quarter to quarter, as well as overall softness in the retail customer throughout the segment. Offsetting the winter weather, gaming revenues decline was an increase in food & beverage revenues increased for the latter two months of \$8.3 million, which was driven by a 3.4% increase in average guest check. the quarter.

Adjusted EBITDAR decreased by \$20.7 17.7 million, or 9.8% 8.9%, and \$51.2 million, or 8.0%, during the three and nine months ended September 30, 2023 March 31, 2024, respectively, as compared to the corresponding prior year periods period, due primarily to the gaming revenue declines, revenues decline, as discussed above, as well as inflationary pressures and increased wages utilities and property insurance, costs, as noted above as impacting both Las Vegas segments.

Online

Online revenue revenues increased \$37.9 million and \$134.0 million, \$23.3 million during the three and nine months ended September 30, 2023 March 31, 2024, respectively, as compared to the prior year comparable period, primarily driven by the launch due to an increase of online gaming \$20.0 million in Ohio in January 2023, organic growth in Pennsylvania and results from Pala Interactive which was acquired in the fourth quarter of 2022, all as discussed above. Online revenues include reimbursements of gaming taxes and other expenses paid on behalf of our online partners and represented \$26.2 million and \$95.5 million of the online revenues increase for the three and nine months ended September 30, 2023, respectively, as compared to the prior year comparable periods.

Adjusted EBITDAR increased by \$4.7 million and \$22.1 million remained generally consistent during the three and nine months ended September 30, 2023 March 31, 2024, respectively, as compared to the corresponding period of the prior year. As discussed earlier, there is an equal amount of expense recorded for the revenue recorded related to the reimbursement of gaming taxes and other expenses, thus resulting in no impact to EBITDAR.

Managed & Other

During the three months ended March 31, 2024, total revenues increased by \$2.3 million and Adjusted EBITDAR increased by \$3.2 million, as compared to the corresponding period of the prior year, primarily due primarily to the a \$2.2 million increase in revenue, excluding reimbursements of gaming taxes and other expenses paid on behalf of our online partners.

Managed & Other

During the three and nine months ended September 30, 2023, total revenues increased by \$6.4 million and \$43.7 million, respectively, and Adjusted EBITDAR increased by \$6.4 million and \$42.6 million, respectively, as compared to the corresponding period of the prior year, due primarily to \$17.2 million and \$54.6 million in Sky River Casino management

fees during the three and nine months ended September 30, 2023, respectively. The Sky River Casino opened on August 15, 2022, and thus the \$10.2 million of management fees earned under this agreement for both the three and nine months ended September 30, 2022, represented less than two months of fees earned in the prior year. fees.

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Other Operating Costs and Expenses

The following costs and expenses, as presented in our condensed consolidated statements of operations, are further discussed below:

(In millions)	Three Months Ended		Nine Months Ended		Three Months Ended	
	September 30,		September 30,		March 31,	
	2023	2022	2023	2022	2024	2023
Selling, general and administrative	\$ 99.9	\$ 93.0	\$ 299.3	\$ 280.7	\$ 108.2	\$ 100.3
Master lease rent expense	27.2	26.8	81.2	79.8	27.2	26.8
Maintenance and utilities	41.7	40.8	115.3	108.2	34.7	36.0
Depreciation and amortization	64.8	65.0	188.6	194.2	62.9	61.6
Corporate expense	27.9	26.4	88.2	90.3	29.4	28.7
Project development, preopening and writedowns	2.4	9.6	(11.3)	0.5	3.0	(18.9)
Impairment of assets	—	5.6	4.5	5.6	10.5	4.5
Other operating items, net	0.3	(12.6)	1.0	(12.3)	0.4	0.2

Selling, General and Administrative

Selling, general and administrative expenses, were generally consistent, as a percentage of revenues, were 11.3% and were 11.1% and 10.6% 10.4% during the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and 10.8% and 10.7% during the nine months ended September 30, 2023 and 2022, 2023, respectively. While we continue to focus on our disciplined operating model and targeted marketing approach, selling, general and administrative expenses expense s were impacted by increased wages and property insurance costs during during the three months ended September 30, 2023 March 31, 2024.

Master Lease Rent Expense

Master lease rent expense represents rent expense incurred by four of our properties which are subject to two master lease agreements with a real estate investment trust. Master lease rent expense expense remained generally flat period over period at \$27.2 million and \$26.8 million during the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and \$81.2 million and \$79.8 million during the nine months ended September 30, 2023 and 2022, 2023, respectively.

Maintenance and Utilities

Maintenance and utilities expenses, as a percentage of revenues, remained generally consistent at 4.6% 3.6% and 3.7% during both the three months ended September 30, 2023 March 31, 2024 and 2022 and 4.1% during both the nine months ended September 30, 2023 and 2022, 2023, respectively.

Depreciation and Amortization

Depreciation and amortization expenses remained generally consistent at \$64.8 million \$62.9 million and \$65.0 million \$61.6 million during the three months ended September 30, 2023 March 31, 2024 and 2022 2023, respectively and \$188.6 million and \$194.2 million during the nine months ended September 30, 2023 and 2022, respectively.

Corporate Expense

Corporate expense represents unallocated payroll, professional fees, rent, aircraft expenses and various other expenses that are not directly related to our casino, hotel and online operations, in addition to the corporate portion of share-based compensation expense. Corporate expense expense was generally consistent and represented 3.1% and 3.0% of revenues during the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and 3.2% and 3.4% of revenues during the nine months ended September 30, 2023 and 2022, 2023, respectively.

Project Development, Preopening and Writedowns

Project development, preopening and writedowns represent: (i) certain costs incurred and recoveries realized related to the activities associated with various acquisition opportunities, strategic initiatives, dispositions and other business development activities in the ordinary course of business; (ii) certain costs of start-up activities that are expensed as incurred in our ongoing efforts to develop gaming activities in new jurisdictions and expenses related to other new business development activities that do not qualify as capital costs; (iii) asset writedowns; and (iv) realized gains arising from asset dispositions. Such costs are generally nonrecurring in nature and vary from period to period as the volume of underlying activities fluctuates. During the three months ended September 30, 2023 March 31, 2024, the Company incurred \$2.6 million \$1.8 million in demolition costs and \$0.9 million related to preopening costs. During the nine three months ended September 30, 2023 March 31, 2023, the Company benefited from a \$20.1 million reduction of the allowance on the Wilton Note for development advances over the last 10 years offset by preopening costs of \$7.6 million. During the three months ended September 30, 2022, the Company incurred \$8.3 million in non-cash asset writedowns. During the nine months ended September 30, 2022, the Company benefited from a \$12.8 million gain on disposition of assets offset by \$8.3 million of non-cash asset writedowns and Pala Interactive acquisition-related costs of \$2.6 million \$0.9 million.

Impairment of Assets

During the nine three months ended September 30, 2023 March 31, 2024, as a result of our first quarter impairment review, the Company recorded an impairment charge of \$10.5 million for a gaming license right related to our Midwest & South segment. During the three months ended March 31, 2023, as a result of our first quarter impairment review, the

Company recorded an impairment charge of \$4.5 million for goodwill related to our Managed & Other category. During the three and nine months ended September 30, 2022, the Company recorded an impairment charge of \$5.6 million for a trademark related to a property in our Midwest & South segment.

Other Operating Items, net

Other operating items, net, is generally comprised of miscellaneous non-recurring operating charges, including severance payments to separated employees, natural disasters and severe weather impact, including hurricane and flood expenses, and subsequent recoveries of such costs, as applicable. During the three and nine months ended September 30, 2022, \$12.6 million of other operating items, net, related to a gain from the settlement of our insurance claim for business interruption and lost profits from the closure of Delta Downs for approximately three weeks in August and September 2020 due to Hurricane Laura.

Other Expenses

Interest Expense, net

The following table summarizes information with respect to our interest expense on outstanding indebtedness:

(In millions)	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2023	2022	2023	2022
Interest Expense, Net of Capitalized Interest and Interest Income	\$ 40.8	\$ 33.9	\$ 106.5	\$ 107.1
Average Long-Term Debt Balance (1)	2,899.7	2,888.1	2,966.6	2,998.0
Weighted Average Interest Rates	5.5 %	4.4 %	5.4 %	4.2 %

(In millions)	Three Months Ended	
	March 31,	
	2024	2023
Interest expense, net of capitalized interest and interest income	\$ 41.9	\$ 25.7
Average long-term debt balance (1)	2,895.0	3,035.6
Weighted average interest rates	5.6 %	5.3 %

(1) Average debt balance calculation does not include the related discounts or deferred finance charges.

Interest expense, net of capitalized interest and interest income, for the three months ended September 30, 2023 March 31, 2024, increased \$6.816.1 million, or 20.2% 62.8%, from the prior year comparable period primarily due to a \$6.4 million interest expense increase driven by a 102-basis point increase in the weighted average interest rate and an \$11.6 million increase in the weighted average debt balance.

Interest expense, net of capitalized interest and \$17.7 million interest income for the nine months ended September 30, 2023, decreased \$0.7 million, or 0.6%, from the prior year comparable period primarily due to a \$19.5 million interest income increase decline driven by a reduction of the allowance for the expected loss for interest on the Wilton Note and interest earned on such note during the nine three months ended September 30, 2023 March 31, 2023. The increase outstanding principal under the Wilton Note was paid in full during the three months ended March 31, 2024, and thus interest income is earnings related to the Wilton Note were minimal in the current year. In addition, interest expense declined by \$1.6 million which was driven by a decrease in the weighted average debt balance of \$140.6 million offset by an \$18.8 million interest expense increase driven by a 119-basis approximately 25 basis point increase in the weighted average interest rate offset by a \$31.4 million decline in the weighted average debt balance. rate.

Loss on Early Extinguishments and Modifications of Debt

During the nine months ended September 30, 2022, the Company incurred \$16.5 million in loss on early extinguishments and modifications of debt due to the redemption of \$300.0 million of our 8.625% Senior Notes, of which \$12.9 million related to premium fees paid and \$3.6 million related to the write-off of unamortized deferred finance charges. In addition, during the nine months ended September 30, 2022, the Company incurred \$3.3 million in loss on early extinguishments and modifications of debt as a result of entering into a new credit agreement (the "Credit Facility") that replaced the then existing credit agreement. The \$3.3 million incurred related to the write-off of unamortized deferred finance charges associated with the portion accounted for as a debt extinguishment.

Income Taxes

The effective tax rates during the nine three months ended September 30, 2023 March 31, 2024 and 2022 2023 were 17.6% 23.1% and 22.6% 22.9%, respectively. Our tax rate for the nine three months ended September 30, 2023 March 31, 2024, was favorably unfavorably impacted by a second quarter 2023 release of state valuation allowances taxes, nondeductible expenses including nondeductible compensation and the inclusion of excess tax benefits employee benefit expenses which were partially offset by the unfavorable impact of state taxes excess tax benefits, and certain nondeductible expenses, as a component of the provision for income taxes. tax credits. Our tax rate for the nine three months

ended **September 30, 2022** **March 31, 2023**, was unfavorably impacted by state taxes and certain nondeductible expenses which were partially offset by the inclusion of excess tax benefits, related to equity compensation, as a component of the provision for income taxes.

LIQUIDITY AND CAPITAL RESOURCES

Financial Position

We generally operate with minimal or negative levels of working capital in order to minimize borrowings and related interest costs. At **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, we had balances of cash and cash equivalents of **\$269.2** **\$283.5** million and **\$283.5** **\$304.3** million, respectively. In addition, we held restricted cash balances of **\$2.5** **\$4.5** million and **\$11.6 million** **\$3.7 million** at **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, respectively. Our working capital deficit at **September 30, 2023** **March 31, 2024** and **December 31, 2022** **December 31, 2023**, was **\$114.2** **120.0** million and **\$107.9 million** **\$67.0 million**, respectively.

We believe that current cash balances together with the available borrowing capacity under our Revolving Credit Facility (as defined in "Indebtedness" below) and cash flows from operating activities will be sufficient to meet our liquidity and capital resource needs for the next twelve months, including our projected operating requirements and maintenance capital expenditures. See "Indebtedness", below, for further detail regarding funds available through our Credit Facility.

The Company may also seek to secure additional working capital, repay respective current debt maturities, or fund respective development projects, in whole or in part, through incremental bank financing and additional debt or equity offerings, to the extent such offerings are allowed under our debt agreements.

Cash Flows Summary

(In millions)	Nine Months Ended		Three Months Ended	
	September 30,		March 31,	
	2023	2022	2024	2023
Net cash provided by operating activities	\$ 697.3	\$ 728.0	\$ 250.7	\$ 282.2
Cash flows from investing activities				
Capital expenditures	(279.0)	(173.0)	(89.6)	(96.1)
Payments received on note receivable	82.4	—	0.2	17.3
Insurance proceeds received for hurricane losses	—	0.5		
Proceeds received from disposition of assets	—	21.4		
Other investing activities	(3.0)	—	(0.9)	(1.1)
Net cash used in investing activities	(199.6)	(151.1)	(90.3)	(79.9)
Cash flows from financing activities				
Net borrowings (payments) under credit facilities	(146.0)	141.5		
Retirements of senior notes	—	(300.0)		
Premium fees	—	(12.9)		
Debt financing costs	—	(15.3)		
Net payments under credit facility			(49.3)	(82.8)
Share-based compensation activities	(14.5)	(9.2)	(9.9)	(14.4)
Shares repurchased and retired	(312.7)	(434.8)	(105.5)	(106.3)
Dividends paid	(47.8)	(32.6)	(15.5)	(15.5)
Other financing activities	(0.1)	(1.2)	—	(0.1)
Net cash used in financing activities	(521.1)	(664.5)	(180.2)	(219.1)
Effect of foreign currency exchange rates on cash, cash equivalents and restricted cash			(0.1)	—
Decrease in cash, cash equivalents and restricted cash	\$ (23.4)	\$ (87.6)	\$ (19.9)	\$ (16.8)

Cash Flows from Operating Activities

During the **nine three** months ended **September 30, 2023** **March 31, 2024** and **2022** **2023**, we generated operating cash flows of **\$697.3** **250.7** million and **\$728.0** **282.2** million, respectively. Operating cash flows for the nine months ended September 30, 2023 declined due to \$12.6 million in business interruption insurance proceeds received related to Hurricane Laura during the nine months ended September 30, 2022. Additionally, Generally, operating cash flows decreased over decreased during 2024 as compared to the prior

year comparable period due primarily to a \$15.3 million increase in income revenue declines, after excluding the \$20.0 million impact of online revenue for the reimbursement of gaming taxes and other expense as an equal amount was paid and a \$21.6 million increase in interest expense paid offset by a \$10.8 million increase out as expenses. In addition, we received \$4.9 million less in interest income received, from the Wilton Note during the three months ended March 31, 2024.

Cash Flows from Investing Activities

Our industry is capital intensive and we use cash flows for acquisitions, facility expansions, investments in future development or business opportunities and maintenance capital expenditures.

During the nine three months ended September 30, 2023 March 31, 2024, we incurred net cash outflows for investing activities of \$199.6 90.3 million comprised of capital expenditures of \$279.0 million \$89.6 million, primarily related to our Treasure Chest land-based casino project, Fremont food hall and slot floor expansion and renovation, various guest room remodels, IT equipment and building projects at various properties offset by \$82.4 million in payments received related to the outstanding principal on the Wilton Note, properties. During the nine three months ended September 30, 2022 March 31, 2023, we incurred net cash outflows for investing activities of \$151.1 79.9 million comprised of capital expenditures of \$173.0 million \$96.1 million, primarily related to furniture our Treasure Chest land-based casino project, Fremont food hall and slot floor expansion, IT equipment purchases and building projects at various properties offset by \$21.4 million in proceeds from disposition of assets, a \$17.3 million payment received related to the outstanding principal on the Wilton Note.

Cash Flows from Financing Activities

We rely on our financing cash flows to provide funding for investment opportunities, repayments of obligations, returning capital to shareholders and ongoing operations.

The net cash cash outflows from financing financing activities during the nine three months ended September 30, 2023 March 31, 2024, and 2023, primarily reflect share repurchases, payments on the outstanding principal under our Credit Facility, share-based compensation and dividends paid. The net cash outflows from financing activities in the nine months ended September 30, 2022, primarily reflect share repurchases, the retirement of the 8.625% Senior Notes, payment of the associated premium fees related to the retirement of the 8.625% Senior Notes, debt financing costs related to the new Credit Facility and dividends paid, offset by an increase in the outstanding principal under the Credit Facility, which was used in part to retire the 8.625% Senior Notes (see "Indebtedness").

Indebtedness

The outstanding principal balances of long-term debt, before unamortized discounts and fees, and the changes in those balances are as follows:

(In millions)	September 30, 2023	December 31, 2022	Decrease	March 31, 2024	December 31, 2023	Decrease
Credit facility	\$ 1,041.8	\$ 1,187.8	\$ (146.0)	\$ 997.0	\$ 1,046.3	\$ (49.3)
4.750% senior notes due 2027	1,000.0	1,000.0	—	1,000.0	1,000.0	—
4.750% senior notes due 2031	900.0	900.0	—	900.0	900.0	—
Other	0.5	0.7	(0.2)	0.5	0.5	—
Total long-term debt	2,942.3	3,088.5	(146.2)	2,897.5	2,946.8	(49.3)
Less current maturities	44.3	44.3	—	44.3	44.3	—
Long-term debt, net of current maturities	\$ 2,898.0	\$ 3,044.2	\$ (146.2)			
Long-term debt, net				\$ 2,853.2	\$ 2,902.5	\$ (49.3)

Amounts Outstanding

The outstanding principal amounts under the Credit Facility are comprised of the following:

(In millions)	September 30, 2023	December 31, 2022
Revolving credit facility	\$ 175.0	\$ 285.0
Term A loan	814.0	847.0
Swing loan	52.8	55.8
Total outstanding principal amounts	\$ 1,041.8	\$ 1,187.8

March 31,

December 31,

<i>(In millions)</i>	2024	2023
Revolving Credit Facility	\$ 145.0	\$ 180.0
Term A Loan	792.0	803.0
Swing Loan	60.0	63.3
Total outstanding principal amounts	\$ 997.0	\$ 1,046.3

With a total revolving credit commitment of \$1,450.0 million available under the Credit Facility, ~~\$175.0~~ \$145.0 million and ~~\$52.8~~ \$60.0 million in borrowings outstanding on the Revolving Credit Facility and the Swing Loan, respectively, and \$13.4 million allocated to support various letters of credit, there was a remaining contractual availability under the Credit Facility of ~~\$1,208.8~~ \$1,231.6 million as of ~~September 30, 2023~~ March 31, 2024.

The blended interest rate for outstanding borrowings under the Credit Facility was ~~6.9%~~ 7.2% at ~~September 30, 2023~~ both March 31, 2024 and ~~6.2%~~ at December 31, 2022 December 31, 2023.

Debt Service Requirements

Debt service requirements for the Term A Loan include amortization in an annual amount equal to 5.00% of the original principal amount thereof, payable on a quarterly basis. Additionally, under the Credit Facility we have monthly to quarterly interest payment obligations, depending on the rates we lock in, for the Term A Loan, unused line interest payments and any outstanding borrowings under the Revolving Credit Facility, including the Swing Loan. Debt service requirements under our current outstanding senior notes consist of semi-annual interest payments (based upon a fixed annual interest rate of 4.750%) and principal repayments of our \$1.0 billion aggregate principal amount of 4.750% Senior Notes due 2027 ("4.750% Senior Notes due 2027") and our \$0.9 billion aggregate principal amount of 4.750% Senior Notes due 2031 ("4.750% Senior Notes due 2031").

Covenant Compliance

As of ~~September 30, 2023~~ March 31, 2024, we were in compliance with the financial covenants of our debt instruments.

The indentures governing the senior notes contain provisions that allow for the incurrence of additional indebtedness, if after giving effect to such incurrence, the fixed charge coverage ratio (as defined in the respective indentures, which is a ratio of our consolidated EBITDA to fixed charges, including interest) for the trailing four quarter period on a pro forma basis would be at least 2.0 to 1.0. Should this provision prohibit the incurrence of additional debt, we may still borrow under our existing Credit Facility to the extent that borrowing capacity remains under that agreement, as well as from other funding sources as provided under our debt agreements.

Guarantor Financial Information

In connection with the issuance of our 4.750% Senior Notes due 2027 and our 4.750% Senior Notes due 2031 (collectively, the "Guaranteed Notes" or "Senior Notes"), certain of the Company's wholly owned subsidiaries (the "Guarantors") provide guarantees of those indentures. These Guaranteed Notes are fully and unconditionally guaranteed, on a joint and several basis, by certain of our current and future domestic restricted subsidiaries, all of which are 100% owned by us.

Summarized combined balance sheet information for the parent company and the Guarantors is as follows:

<i>(In millions)</i>	September 30, 2023	December 31, 2022	March 31, 2024	December 31, 2023
Current assets	\$ 435.0	\$ 443.7	\$ 449.0	\$ 496.0
Noncurrent assets	9,418.7	8,767.9	9,821.3	9,588.6
Current liabilities	525.5	534.2	557.6	550.6
Noncurrent liabilities	3,960.4	4,136.8	3,884.8	3,944.6

Summarized combined results of operations for the parent company and the Guarantors is as follows:

<i>(In millions)</i>	Nine Months Ended September 30, 2023	Three Months Ended March 31, 2024
Revenues	\$ 2,755.7	\$ 964.9
Operating income	1,312.8	401.8

Income before income taxes	1,184.4	359.8
Net income	1,091.3	318.7

Share Repurchase Program

On October 21, 2021, our Board of Directors authorized a share repurchase program of \$300.0 million (the "Share Repurchase Program"). In addition, our Board of Directors authorized increases to the Share Repurchase Program of \$500.0 million on June 1, 2022, and \$500.0 million on May 4, 2023. As of September 30, 2023 March 31, 2024, we were authorized to repurchase up to an additional \$426.3 million \$220.8 million in shares of our common stock under the Share Repurchase Program. We repurchased 1.6 million and 2.5 1.7 million shares during both the three months ended September 30, 2023 March 31, 2024 and 2022, respectively, and 4.8 million and 7.6 million shares during the nine months ended September 30, 2023 and 2022, respectively. 2023.

Subject to applicable corporate securities laws, repurchases under the Share Repurchase Program may be made at such times and in such amounts as we deem appropriate. We are subject to certain limitations regarding the repurchase of common stock, such as restricted payment limitations related to our outstanding Senior Notes and our Credit Facility. We are not obligated to repurchase any shares under this program, and purchases under the Share Repurchase Program can be discontinued at any time at our sole discretion. We intend to fund the repurchases under the Share Repurchase Program with existing cash resources, cash generated from operations and availability under our Credit Facility.

We have in the past, and may in the future, acquire our debt or equity securities, through open market purchases, privately negotiated transactions, tender offers, exchange offers, redemptions or otherwise, upon such terms and at such prices as we may determine.

Quarterly Dividend Program

On February 3, 2022, Dividends are declared at the Company announced that its discretion of our Board of Directors had authorized the reinstatement Directors. We are subject to certain limitations regarding payment of the Company's cash dividend program, dividends, such as restricted payment limitations related to our outstanding Senior Notes and our Credit Facility.

The dividends declared by the Board of Directors under this program are:

Declaration date	Record date	Payment date	Amount per share
February 3, 2022	March 15, 2022	April 15, 2022	\$ 0.15
June 1, 2022	June 30, 2022	July 15, 2022	0.15
September 15, 2022	September 30, 2022	October 15, 2022	0.15
December 8, 2022	December 19, 2022	January 15, 2023	0.15
February 14, 2023	March 15, 2023	April 15, 2023	0.16
May 4, 2023	June 15, 2023	July 15, 2023	0.16
August 15, 2023	September 15, 2023	October 15, 2023	0.16

Declaration date	Record date	Payment date	Amount per share
December 8, 2022	December 19, 2022	January 15, 2023	\$ 0.15
February 14, 2023	March 15, 2023	April 15, 2023	0.16
December 7, 2023	December 22, 2023	January 15, 2024	0.16
February 28, 2024	March 15, 2024	April 15, 2024	0.17

Other Items Affecting Liquidity

We anticipate funding our capital requirements using cash on hand, cash being generated from our operations and availability under our Credit Facility, to the extent borrowing capacity exists after we meet our working capital needs for the next twelve months. Any additional financing that is needed may not be available to us or, if available, may not be on terms favorable to us. The outcome of the specific matters discussed herein, including our commitments and contingencies, may also affect our liquidity.

Commitments

Capital Spending and Development

We currently estimate that our annual cash capital requirements to perform ongoing refurbishment and maintenance at our properties is approximately \$240 million \$200 million to \$260 million. \$250 million. In addition, we expect to spend an additional \$100 million in 2024 for hotel renovation projects at six of our gaming entertainment properties. We intend to fund our capital expenditures through cash on hand, availability under our Credit Facility and operating cash flows and our Credit Facility. flows.

In addition to the maintenance capital spending discussed above, we continue to pursue other potential development projects that may require us to invest significant amounts of capital, including construction capital. We expect to spend an additional \$100 million in 2024 on growth projects, which includes the completion of a the new land-based facility at Treasure Chest which will replace our existing riverboat and renovating Chest.

During the Fremont slot floor, three months ended March 31, 2024, the last phase company spent approximately \$90 million of the Fremont project. Both total estimated \$400 million to \$450 million of these projects are capital spend expected in addition to our maintenance capital spending, and we expect to spend \$100 million during 2023 related to these projects. 2024.

Other Opportunities

We regularly investigate and pursue additional expansion opportunities in markets where casino gaming, including online gaming, is currently permitted. We also pursue expansion opportunities in jurisdictions where casino and online gaming is not currently permitted in order to be prepared to develop projects upon approval of casino or online gaming. Such expansions will be affected and determined by several key factors, which may include the following:

- the outcome of gaming license selection processes;
- the approval of gaming in jurisdictions where we have been active but where casino or online gaming is not currently permitted;
- identification of additional suitable investment opportunities in current gaming jurisdictions; and
- availability of acceptable financing.

Additional projects may require us to make substantial investments or may cause us to incur substantial costs related to the investigation and pursuit of such opportunities, which we may fund through cash flow from operations or availability under our Credit Facility. To the extent such sources of funds are not sufficient, we may also seek to raise additional funds through public or private equity or debt financings or from other sources to the extent such financing is available.

Contingencies

Legal Matters

We are parties to various legal proceedings arising in the ordinary course of business. We believe that all pending claims, if adversely decided, would not have a material effect on our business, financial position, results of operations or cash flows.

Off Balance Sheet Arrangements

There have been no material changes to our off balance sheet arrangements described under Part II. Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations* in our Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023, as filed with the SEC on February 24, 2023 February 26, 2024.

Critical Accounting Estimates

There have been no material changes to our critical accounting policies described under Part II. Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations* in our Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023, as filed with the SEC on February 24, 2023 February 26, 2024.

Recently Issued Accounting Pronouncements

For information with respect to recent accounting pronouncements and the impact of these pronouncements on our condensed consolidated financial statements, see Note 1, *Summary of Significant Accounting Policies - Recently Issued Accounting Pronouncements*, in the notes to the condensed consolidated financial statements (unaudited).

Important Information Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Such statements contain words such as "may," "will," "might," "expect," "believe," "anticipate," "could," "would," "estimate," "pursue," "target," "project," "intend," "plan," "seek," "should," "assume," and "continue," or the negative thereof or comparable terminology. Forward-looking statements involve certain risks and uncertainties, and actual results may differ materially from those discussed in any such statement. Factors that could cause actual results to differ materially from such forward-looking statements include:

- the general effect, and expectation, of the national and global economy on our business, including but not limited to interest rates and inflationary pressures, as well as the economies where each of our properties are located;
- the factors that contribute to our ongoing success and our ability to be successful in the future;
- impacts caused by the COVID-19 pandemic or any other public health emergencies we may encounter;
- our business model, areas of focus and strategy for driving business results;
- our ability to maintain the integrity of our information technology systems and to protect our internal information;

- impacts caused by public health emergencies and man-made or natural disasters we may encounter;
- competition, including expansion of gaming into additional markets including online gaming, the impact of competition on our operations, our ability to respond to such competition, and our expectations regarding continued competition in the markets in which we compete;
- our ability to maintain the integrity of our information technology systems and to protect our internal information;
- indebtedness, including our ability to refinance or pay amounts outstanding under our credit agreement and our unsecured notes, when they become due and our compliance with related covenants, and our expectation that we will need to refinance all or a portion of our respective indebtedness at or before maturity;
- our expectation regarding the trends that will affect the gaming industry over the next few years and the impact of these trends on growth of the gaming industry, future development opportunities and merger and acquisition activity in general;
- our intention to pursue expansion opportunities, including acquisitions, that are a good fit for our business, deliver a solid return for stockholders, and are available at the right price;
- our compliance with government regulations, including our ability to receive and maintain necessary approvals for our projects;
- that our credit agreement and our cash flows from operating activities will be sufficient to meet our respective projected operating and maintenance capital expenditures for the next twelve months;
- indebtedness, including our ability to refinance or pay amounts outstanding under our credit agreement and our unsecured notes, when they become due and our compliance with related covenants, and our expectation that we will need to refinance all or a portion of our respective indebtedness at or before maturity;
- our belief that all pending litigation claims, if adversely decided, will not have a material effect on our business, financial position, results of operations or cash flows;
- our estimates and expectations regarding anticipated taxes, tax credits or tax refunds;
- our compliance with government regulations, including our ability to receive and maintain necessary approvals for our projects;
- our expectations regarding the expansion of sports betting and online wagering;
- our asset impairment analyses and our intangible asset and goodwill impairment tests;
- the likelihood of interruptions to our rights in the land we lease under long-term leases for certain of our hotels and casinos;
- that estimates and assumptions made in the preparation of financial statements in conformity with U.S. Generally Accepted Accounting Principles may differ from actual results; and
- our estimates as to the effect of any changes in our Consolidated EBITDA on our ability to remain in compliance with certain covenants in the credit agreement.

Additional factors that could cause actual results to differ are discussed in Part I. Item 1A. *Risk Factors* of our Annual Report on Form 10-K for the year ended **December 31, 2022** **December 31, 2023**, and in other current and periodic reports filed from time to time with the SEC. All forward-looking statements in this document are made as of the date hereof, based on information available to us as of the date hereof, and we assume no obligation to update any forward-looking statement.

Item 3. **Quantitative and Qualitative Disclosures about Market Risk**

Market risk is the risk of loss arising from adverse changes in market rates and prices, such as interest rates, foreign currency exchange rates and commodity prices. We do not hold any market risk sensitive instruments for trading purposes. Our primary exposure to market risk is interest rate risk, specifically long-term U.S. treasury rates and the applicable spreads in the high-yield investment market, short-term and long-term SOFR rates, and their potential impact on our long-term debt. We are exposed to a lesser extent to foreign currency exchange risk for funds held in our Canadian operating and restricted cash accounts. While there is risk of fluctuations in the foreign exchange rate between the Canadian dollar and US dollar, our exposure is limited given the size of our Canadian operations and the minimal amount of cash held in Canadian bank accounts. A weakening or strengthening of the US dollar to the Canadian dollar by 2x the current conversion rate, would not cause the value of the funds held in the Canadian operating and restricted cash accounts to change significantly. We do not currently utilize derivative financial instruments for trading or speculative purposes.

As of **September 30, 2023** **March 31, 2024**, our long-term variable-rate borrowings represented approximately **35.4%** **34.4%** of total long-term debt. Based on **September 30, 2023** **March 31, 2024** debt levels, a 100 basis point change in the interest rate would cause our annual interest costs on variable-rate borrowings to change by approximately **\$10.4 million** **\$10.0 million**. We believe there have been no other material changes in our exposure to market risks as disclosed in our Annual Report on Form 10-K for the year ended **December 31, 2022** **December 31, 2023**, as filed with the SEC on **February 24, 2023** **February 26, 2024**.

See also "Liquidity and Capital Resources" above.

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Item 4. **Controls and Procedures**

As of the end of the period covered by this Quarterly Report on Form 10-Q (the "Report"), we carried out an evaluation, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act. Our disclosure controls and procedures are designed to ensure that information required to be disclosed in our reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information we are required to disclose in reports we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, or persons performing similar functions, as appropriate, to allow timely decisions

regarding required disclosure. Based on the evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, our Chief Executive Officer and Chief Financial Officer concluded that **our disclosure controls and procedures were effective as due to the identification of the end of the period covered by this Report.**

There has been no change material weakness in our internal control over financial reporting **(as previously disclosed in our 2023 Annual Report on Form 10-K as filed with the SEC on February 26, 2024, and as further discussed below, our disclosure controls and procedures were not effective as of March 31, 2024.** Notwithstanding the material weakness in our internal control over financial reporting, the condensed consolidated financial statements included in this Quarterly Report on Form 10-Q fairly present, in all material respects, our financial position, results of operations and cash flows for the periods presented in conformity with accounting principles generally accepted in the United States of America.

A material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of our annual or interim consolidated financial statements will not be prevented or detected on a timely basis.

During the first quarter of 2024 evaluation, management concluded that the material weakness identified in the fourth quarter of 2023 related to the preparation and independent review of journal entries, which results in a lack of segregation of duties over the preparation, review, and recording of journal entries was not yet fully remediated. The failure to maintain appropriate segregation of duties has a pervasive impact and consequently, this deficiency impacts control activities over all financial statement account balances, classes of transactions, and disclosures.

Remediation Efforts to Address the Material Weakness

We are committed to maintaining a strong internal control environment and during the first quarter of 2024 executed on all elements of our remediation plan as defined below and in **Rules 13a-15(f) and 15d-15(f)** our 2023 Annual Report on Form 10-K as filed with the SEC on February 26, 2024. We will continue to make additional remediation efforts to improve our internal controls. With the oversight of senior management, subsequent to December 31, 2023, a plan to remediate the underlying cause of the **Exchange Act**) material weakness and improve the operating effectiveness of internal control over financial reporting and our disclosure controls was developed and was implemented. Specifically, the following remediation efforts occurred and will continue to occur to ensure there are appropriate levels of independent reviews of journal entries, in order to address proper segregation of duties, including:

- Educating control owners to ensure that all design elements of the journal entry control are performed;
- Implementing additional attestations within our existing quarterly self-assessment process that address and reinforce proper segregation of duties over journal entries; and
- Enhancing our monitoring control that verifies that journal entries have a separate preparer and independent reviewer.

We believe these actions have meaningfully strengthened our internal control over financial reporting, but we will not be able to conclude whether the material weakness has been remediated until sufficient time has elapsed to provide evidence that the enhanced controls are operating effectively.

Changes in Internal Control over Financial Reporting

Except as disclosed above, there were no changes in our internal control over financial reporting that occurred during **our most recent fiscal** the quarter **ended March 31, 2024**, that **has** materially affected, or **is were** reasonably likely to materially affect, our internal control over financial reporting.

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PART II. Other Information

Item 1. Legal Proceedings

We are parties to various legal proceedings arising in the ordinary course of business. We believe that all pending claims, if adversely decided, would not have a material adverse effect on our business, financial position, results of operations or cash flows.

Item 1A. Risk Factors

There were no material changes from the risk factors previously disclosed in Part I. Item 1A. *Risk Factors* in our Annual Report on Form 10-K for the year ended **December 31, 2022** **December 31, 2023**, as filed with the SEC on **February 24, 2023** **February 26, 2024**.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table discloses share repurchases that we have made pursuant to our share repurchase program during the three months ended **September 30, 2023** **March 31, 2024**.

Period	Total Number of Shares Purchased (1)	Average Price Paid Per Share	Total Number of Shares Purchased as Part of a Publicly Announced Plan	Approximate Dollar Value That May Yet Be Purchased Under the Plan
July 1, 2023 through July 31, 2023	—	\$ —	—	\$ 532,607,760
August 1, 2023 through August 31, 2023	864,583	66.53	864,583	475,086,710
September 1, 2023 through September 30, 2023	763,194	63.92	763,194	426,306,209
Total	1,627,777	\$ 65.30	1,627,777	\$ 426,306,209

Period	Total Number of Shares Purchased (1)	Average Price Paid Per Share	Total Number of Shares Purchased as Part of a Publicly Announced Plan	Approximate Dollar Value That May Yet Be Purchased Under the Plan
January 1, 2024 through January 31, 2024	501,322	\$ 63.17	501,322	\$ 294,639,948
February 1, 2024 through February 29, 2024	583,969	64.22	583,969	257,138,424
March 1, 2024 through March 31, 2024	573,086	63.40	573,086	220,806,549
Total	1,658,377	\$ 63.62	1,658,377	\$ 220,806,549

(1) All shares repurchased are covered by our share repurchase program as approved by our Board of Directors (the "Share Repurchase Program"). The Board of Directors approved \$300.0 million for our Share Repurchase Program on October 21, 2021, and an additional \$500.0 million to the Share Repurchase Program on each of June 1, 2022 and May 4, 2023 for a total authorization of \$1.3 billion. The Share Repurchase Program has no expiration date.

Item 5. Other Information

None of the Company's directors or officers adopted, modified or terminated a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement during the Company's fiscal quarter ended **September 30, 2023** **March 31, 2024**, as such terms are defined under Item 408(a) of Regulation S-K.

Item 6. Exhibits

Exhibit Number	Document of Exhibit	Method of Filing
22	List of Guarantor Subsidiaries of Boyd Gaming Corporation.	Incorporated by reference to Exhibit 22 of the Registrant's Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023 , filed with the SEC on February 24, 2023 February 26, 2024
31.1	Certification of the Chief Executive Officer of the Registrant pursuant to Exchange Act rule 13a-14(a).	Filed electronically herewith
31.2	Certification of the Chief Financial Officer of the Registrant pursuant to Exchange Act rule 13a-14(a).	Filed electronically herewith
32.1	Certification of the Chief Executive Officer of the Registrant pursuant to Exchange Act Rule 13a-14(b) and 18 U.S.C. § 1350.	Furnished electronically herewith
32.2	Certification of the Chief Financial Officer of the Registrant pursuant to Exchange Act Rule 13a-14(b) and 18 U.S.C. § 1350.	Furnished electronically herewith
101	The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2023 March 31, 2024 , formatted in iXBRL (Inline eXtensible Business Reporting Language): (i) Condensed Consolidated Balance Sheets as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023 , (ii) Condensed Consolidated Statements of Operations for the three and nine months ended September 30, 2023 March 31, 2024 and 2022, 2023 , (iii) Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended September 30, 2023 March 31, 2024 and 2022, 2023 , (iv) Condensed Consolidated Statements of Changes in Stockholders' Equity for each of the quarters within the nine three months ended September 30, 2023 March 31, 2024 and 2022, 2023 , (v) Condensed Consolidated Statements of Cash Flows for the nine three months ended September 30, 2023 March 31, 2024 and 2022, 2023 , and (vi) Notes to Condensed Consolidated Financial Statements.	Filed electronically herewith

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SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities and Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on November 1, 2023 May 3, 2024.

BOYD GAMING CORPORATION

By: /s/ Lori M. Nelson

Lori M. Nelson

Senior Vice President Financial Operations and Reporting and
Chief Accounting Officer

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Exhibit 31.1

BOYD GAMING CORPORATION

CERTIFICATION

I, Keith E. Smith, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Boyd Gaming Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2023 May 3, 2024

By: /s/ Keith E. Smith

Keith E. Smith

President and Chief Executive Officer

Exhibit 31.2

BOYD GAMING CORPORATION
CERTIFICATION

I, Josh Hirsberg, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Boyd Gaming Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

- b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 1, 2023 May 3, 2024

By: /s/ Josh Hirsberg

Josh Hirsberg

Executive Vice President, Chief Financial Officer and Treasurer

Exhibit 32.1

BOYD GAMING CORPORATION

CERTIFICATION

In connection with the periodic report of Boyd Gaming Corporation (the "Company") on Form 10-Q for the period ended September 30, 2023 March 31, 2024, as filed with the Securities and Exchange Commission (the "Report"), I, Keith E. Smith, President and Chief Executive Officer of the Company, hereby certify as of the date hereof, solely for purposes of Title 18, Chapter 63, Section 1350 of the United States Code, that to the best of my knowledge:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company at the dates and for the periods indicated.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

This Certification has not been, and shall not be deemed, "filed" with the Securities and Exchange Commission.

Date: November 1, 2023 May 3, 2024

By: /s/ Keith E. Smith

Keith E. Smith

President and Chief Executive Officer

Exhibit 32.2

BOYD GAMING CORPORATION

CERTIFICATION

In connection with the periodic report of Boyd Gaming Corporation (the "Company") on Form 10-Q for the period ended September 30, 2023 March 31, 2024, as filed with the Securities and Exchange Commission (the "Report"), I, Josh Hirsberg, Executive Vice President, Chief Financial Officer and Treasurer of the Company, hereby certify as of the date hereof, solely for purposes of Title 18, Chapter 63, Section 1350 of the United States Code, that to the best of my knowledge:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company at the dates and for the periods indicated.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.

This Certification has not been, and shall not be deemed, "filed" with the Securities and Exchange Commission.

Date: **November 1, 2023** May 3, 2024

By: /s/ Josh Hirsberg

Josh Hirsberg

Executive Vice President, Chief Financial Officer and Treasurer

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