

REFINITIV

# DELTA REPORT

## 10-Q

HP - HELMERICH & PAYNE, INC.

10-Q - DECEMBER 31, 2023 COMPARED TO 10-Q - JUNE 30, 2023

The following comparison report has been automatically generated

TOTAL DELTAS 1742

■ CHANGES 322

■ DELETIONS 709

■ ADDITIONS 711

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
 Washington, D.C. 20549  
**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended **June 30, 2023 December 31, 2023**  
 OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_  
 Commission file number 1-4221  


**HELMERICH & PAYNE, INC.**

(Exact name of registrant as specified in its charter)

Delaware

73-0679879

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification No.)

1437 South Boulder Avenue, Suite 1400, Tulsa, Oklahoma 74119

(Address of principal executive offices) (Zip Code)

(918) 742-5531

(Registrant's telephone number, including area code)

N/A

(Former name, former address and former fiscal year,  
 if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

**Title of each class**

**Trading symbol(s)**

**Name of each exchange on which registered**

Common Stock (\$0.10 par value)

HP

New York Stock Exchange

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

CLASS	OUTSTANDING AT <b>July 20, 2023 January 22, 2024</b>
Common Stock, \$0.10 par value	<b>99,426,526 98,826,568</b>

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## HELMERICH & PAYNE, INC.

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## PART I. FINANCIAL INFORMATION

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### ITEM 1. FINANCIAL STATEMENTS

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**HELMERICH & PAYNE, INC.**

**HELMERICH & PAYNE, INC.**

**UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

		September	
		June 30,	30,
		2023	2022
(in thousands except share data and share amounts)			

**UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

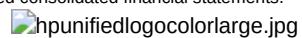
**UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

		December 31,		December 31, September 30,	
		(in thousands except share data)		2023	2023
<b>ASSETS</b>	<b>ASSETS</b>				
Current Assets:	Current Assets:				
Current Assets:					
Current Assets:					
Cash and cash equivalents					
Cash and cash equivalents					
Cash and cash equivalents					
Cash and cash equivalents	Cash and cash equivalents	\$ 220,609	\$ 232,131		
Restricted cash	Restricted cash	61,364	36,246		
Short-term investments	Short-term investments	72,609	117,101		
Accounts receivable, net of allowance of \$4,983 and \$2,975, respectively		449,588	458,713		
Accounts receivable, net of allowance of \$3,948 and \$2,688, respectively					
Inventories of materials and supplies, net	Inventories of materials and supplies, net	101,299	87,957		
Prepaid expenses and other, net	Prepaid expenses and other, net	86,371	66,463		
Assets held-for-sale	Assets held-for-sale	988	4,333		
Total current assets	Total current assets	992,828	1,002,944		
Investments	Investments	246,059	218,981		
Investments					
Investments					
Property, plant and equipment, net	Property, plant and equipment, net	2,932,593	2,960,809		
Other Noncurrent Assets:	Other Noncurrent Assets:				

Goodwill			
Goodwill			
Goodwill	Goodwill	45,653	45,653
Intangible assets, net	Intangible assets, net	62,183	67,154
Operating lease right-of-use assets	Operating lease right-of-use assets	36,972	39,064
Other assets, net	Other assets, net	24,528	20,926
Total other noncurrent assets	Total other noncurrent assets	169,336	172,797
Total assets	Total assets	\$4,340,816	\$ 4,355,531
Total assets			
Total assets			
LIABILITIES & SHAREHOLDERS' EQUITY	LIABILITIES & SHAREHOLDERS' EQUITY		
LIABILITIES & SHAREHOLDERS' EQUITY			
LIABILITIES & SHAREHOLDERS' EQUITY			
Current Liabilities:	Current Liabilities:		
Current Liabilities:			
Current Liabilities:			
Accounts payable	Accounts payable	\$ 151,671	\$ 126,966
Accrued liabilities	Accrued liabilities	232,947	241,151
Total current liabilities	Total current liabilities	433,496	394,810
Noncurrent Liabilities:	Noncurrent Liabilities:		
Noncurrent Liabilities:			
Noncurrent Liabilities:			
Long-term debt, net	Long-term debt, net		
Long-term debt, net			
Long-term debt, net	Long-term debt, net	544,996	542,610
Deferred income taxes	Deferred income taxes	541,424	537,712
Other	Other	112,819	114,927
Total noncurrent liabilities	Total noncurrent liabilities	1,199,239	1,195,249
Total noncurrent liabilities			
Total noncurrent liabilities			
Commitments and Contingencies (Note 12)	Commitments and Contingencies (Note 12)	Commitments and Contingencies (Note 12)	
Shareholders' Equity:	Shareholders' Equity:		

Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of June 30, 2023 and September 30, 2022, and 99,426,526 and 105,293,662 shares outstanding as of June 30, 2023 and September 30, 2022, respectively	11,222	11,222
Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of December 31, 2023 and September 30, 2023, and 98,623,747 and 99,426,526 shares outstanding as of December 31, 2023 and September 30, 2023, respectively		
Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of December 31, 2023 and September 30, 2023, and 98,623,747 and 99,426,526 shares outstanding as of December 31, 2023 and September 30, 2023, respectively		
Common stock, \$0.10 par value, 160,000,000 shares authorized, 112,222,865 shares issued as of December 31, 2023 and September 30, 2023, and 98,623,747 and 99,426,526 shares outstanding as of December 31, 2023 and September 30, 2023, respectively		
Preferred stock, no par value, 1,000,000 shares authorized, no shares issued	Preferred stock, no par value, 1,000,000 shares authorized, no shares issued	—
Additional paid-in capital	Additional paid-in capital	517,259 528,278
Retained earnings	Retained earnings	2,655,287 2,473,572
Accumulated other comprehensive loss	Accumulated other comprehensive loss	(11,305) (12,072)
Treasury stock, at cost, 12,796,339 shares and 6,929,203 shares as of June 30, 2023 and September 30, 2022, respectively	(464,382) (235,528)	
Treasury stock, at cost, 13,599,118 shares and 12,796,339 shares as of December 31, 2023 and September 30, 2023, respectively		
Total shareholders' equity	Total shareholders' equity	2,708,081 2,765,472
Total liabilities and shareholders' equity	Total liabilities and shareholders' equity	\$4,340,816 \$ 4,355,531

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



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**HELMERICH & PAYNE, INC.** **HELMERICH & PAYNE, INC.**

**HELMERICH & PAYNE, INC.**

**HELMERICH & PAYNE, INC.**

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

		Three Months Ended June 30,		Nine Months Ended June 30,					
<b>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS</b>									
<b>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS</b>									
		Three Months Ended December 31,							
(in thousands, except per share amounts)									
(in thousands, except per share amounts)									
(in thousands, except per share amounts)	(in thousands, except per share amounts)	2023	2022	2023	2022				
<b>OPERATING REVENUES</b>									
<b>OPERATING REVENUES</b>									
Drilling services									
Drilling services	Drilling services	\$ 721,567	\$ 547,906	\$ 2,205,419	\$ 1,420,810				
Other	Other	2,389	2,327	7,396	6,802				
		723,956	550,233	2,212,815	1,427,612				
Other									
Other									
		677,147							
		677,147							
		677,147							
<b>OPERATING COSTS AND EXPENSES</b>									
<b>OPERATING COSTS AND EXPENSES</b>									
<b>OPERATING COSTS AND EXPENSES</b>									
Drilling services operating expenses, excluding depreciation and amortization	Drilling services operating expenses, excluding depreciation and amortization	429,182	376,210	1,306,543	1,015,621				
Drilling services operating expenses, excluding depreciation and amortization									
Drilling services operating expenses, excluding depreciation and amortization									
Other operating expenses									
Other operating expenses									
Other operating expenses	Other operating expenses	1,003	1,053	3,317	3,416				
Depreciation and amortization	Depreciation and amortization	94,811	100,741	287,721	304,115				

Depreciation and amortization					
Depreciation and amortization					
Research and development					
Research and development					
Research and development	Research and development	7,085	6,511	22,720	19,425
Selling, general and administrative	Selling, general and administrative	49,271	44,933	150,581	135,699
Selling, general and administrative					
Selling, general and administrative					
Asset impairment charges	Asset impairment charges	—	—	12,097	4,363
Restructuring charges	—	33	—	—	838
Asset impairment charges					
Asset impairment charges					
Gain on reimbursement of drilling equipment	Gain on reimbursement of drilling equipment	(10,642)	(9,895)	(37,940)	(21,597)
Other (gain) loss on sale of assets	—	4,504	(3,075)	(394)	(2,762)
	575,214	516,511	1,744,645	1,459,118	
<b>OPERATING INCOME (LOSS) FROM CONTINUING OPERATIONS</b>	<b>148,742</b>	<b>33,722</b>	<b>468,170</b>	<b>(31,506)</b>	
Gain on reimbursement of drilling equipment					
Gain on reimbursement of drilling equipment					
Other gain on sale of assets					
Other gain on sale of assets					
Other gain on sale of assets	—	553,679	—	553,679	
	553,679	553,679	553,679	553,679	
<b>OPERATING INCOME</b>					
<b>OPERATING INCOME</b>					
<b>OPERATING INCOME</b>					
Other income (expense)					
Other income (expense)					
Other income (expense)	Other income (expense)				
Interest and dividend income	Interest and dividend income	10,748	5,313	20,508	11,301
Interest and dividend income					
Interest and dividend income					
Interest expense	Interest expense	(4,324)	(4,372)	(12,918)	(14,876)
Gain (loss) on investment securities	—	(18,538)	(14,310)	6,123	55,684
Loss on extinguishment of debt	—	—	—	—	(60,083)
Interest expense					
Interest expense					
Loss on investment securities					
Loss on investment securities					
Loss on investment securities					

Other	Other	(685)	(1,148)	(2,088)	(2,166)
		(12,799)	(14,517)	11,625	(10,140)
Income (loss) from continuing operations before income taxes		135,943	19,205	479,795	(41,646)
Income tax expense (benefit)		40,663	1,730	124,187	(3,166)
Income (loss) from continuing operations		95,280	17,475	355,608	(38,480)
Income (loss) from discontinued operations before income taxes		13	277	870	(106)
Other					
Other					
		1,785			
		1,785			
		1,785			
Income before income taxes					
Income before income taxes					
Income before income taxes					
Income tax expense	Income tax expense	—	—	—	—
Income (loss) from discontinued operations		13	277	870	(106)
<b>NET INCOME (LOSS)</b>		<b>\$ 95,293</b>	<b>\$ 17,752</b>	<b>\$ 356,478</b>	<b>\$ (38,586)</b>
Income tax expense					
Income tax expense					
Basic earnings (loss) per common share:					
Income (loss) from continuing operations		\$ 0.93	\$ 0.16	\$ 3.39	\$ (0.37)
Income from discontinued operations		—	—	0.01	—
Net income (loss)		\$ 0.93	\$ 0.16	\$ 3.40	\$ (0.37)
Diluted earnings (loss) per common share:					
Income (loss) from continuing operations		\$ 0.93	\$ 0.16	\$ 3.38	\$ (0.37)
Income from discontinued operations		—	—	0.01	—
Net income (loss)		\$ 0.93	\$ 0.16	\$ 3.39	\$ (0.37)
<b>NET INCOME</b>					
<b>NET INCOME</b>					
<b>NET INCOME</b>					
Basic earnings per common share					
Basic earnings per common share					
Basic earnings per common share					
Diluted earnings per common share:					
Diluted earnings per common share:					
Diluted earnings per common share:					
Weighted average shares outstanding:					
Weighted average shares outstanding:					
Weighted average shares outstanding:	Weighted average shares outstanding:				
Basic	Basic	101,163	105,289	103,464	106,092
Basic					
Basic					
Diluted	Diluted	101,550	106,021	103,852	106,092

Diluted  
Diluted

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



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**HELMERICH & PAYNE, INC.** **HELMERICH & PAYNE, INC.**

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**

		Three Months Ended June 30,		Nine Months Ended June 30,	
<b>HELMERICH &amp; PAYNE, INC.</b>					
<b>HELMERICH &amp; PAYNE, INC.</b>					
<b>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME</b>					
<b>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME</b>					
<b>UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME</b>					
		Three Months Ended December 31,			
(in thousands)	(in thousands)	2023	2022	2023	2022
Net income (loss)		\$ 95,293	\$ 17,752	\$ 356,478	\$ (38,586)
(in thousands)					
Net income					
Net income					
Net income					
Other comprehensive income, net of income taxes:					
Other comprehensive income, net of income taxes:					
Other comprehensive income, net of income taxes:	Other comprehensive income, net of income taxes:				
Net change related to employee benefit plans, net of income taxes of \$(59.6) thousand and \$(209.8) thousand for the three and nine months ended June 30, 2023, respectively, and \$(41.7) thousand and \$(268.4) thousand for the three and nine months ended June 30, 2022, respectively	255	389	767	1,177	
Net change related to employee benefit plans, net of income taxes of \$(39.5) thousand and \$(75.1) thousand for the three months ended December 31, 2023 and 2022, respectively					

Net change related to employee benefit plans, net of income taxes of \$(39.5) thousand and \$(75.1) thousand for the three months ended December 31, 2023 and 2022, respectively

Net change related to employee benefit plans, net of income taxes of \$(39.5) thousand and \$(75.1) thousand for the three months ended December 31, 2023 and 2022, respectively

Other comprehensive income	Other comprehensive income	255	389	767	1,177
Comprehensive income (loss)	\$ 95,548	\$ 18,141	\$ 357,245	\$ (37,409)	
Other comprehensive income					
Other comprehensive income					
Comprehensive income					
Comprehensive income					
Comprehensive income					

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



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**HELMERICH  
& PAYNE,  
INC.**

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

Net income								
Other comprehensive income	Other comprehensive income	—	—	—	—	256	—	—
Dividends declared (\$0.25 base per share, \$0.235 supplemental per share)	—	—	—	(76,611)	—	—	—	(76,611)
Dividends declared (\$0.25 base per share, \$0.34 supplemental per share)	—	—	—	—	—	—	—	—
Vesting of restricted stock awards, net of shares withheld for employee taxes	—	—	—	—	—	—	—	—
Vesting of restricted stock awards, net of shares withheld for employee taxes	—	—	—	—	—	—	—	—
Vesting of restricted stock awards, net of shares withheld for employee taxes	Vesting of restricted stock awards, net of shares withheld for employee taxes	—	—	(22,776)	—	—	(449)	13,293
Stock-based compensation	Stock-based compensation	—	—	8,273	—	—	—	8,273
Share repurchases	Share repurchases	—	—	—	—	—	844	(39,060)
Other	Other	—	—	(847)	—	—	—	(847)
Balance at December 31, 2022		<u>112,222</u>	<u>\$11,222</u>	<u>\$ 512,928</u>	<u>\$ 2,494,106</u>	<u>\$ (11,816)</u>	<u>7,324</u>	<u>\$ (261,295)</u>
Comprehensive income:								
Net income	—	—	—	164,040	—	—	—	164,040
Other comprehensive income	—	—	—	—	256	—	—	256
Dividends declared (\$0.25 base per share, \$0.235 supplemental per share)	—	—	—	(50,046)	—	—	—	(50,046)
Vesting of restricted stock awards, net of shares withheld for employee taxes	—	—	(11,769)	—	—	(229)	6,842	(4,927)
Stock-based compensation	—	—	7,431	—	—	—	—	7,431
Share repurchases	—	—	—	—	—	2,543	(106,708)	(106,708)
Other	—	—	615	—	—	—	—	615
Balance at March 31, 2023		<u>112,222</u>	<u>\$11,222</u>	<u>\$ 509,205</u>	<u>\$ 2,608,100</u>	<u>\$ (11,560)</u>	<u>9,638</u>	<u>\$ (361,161)</u>
Comprehensive income:								
Net income	—	—	—	95,293	—	—	—	95,293
Other comprehensive income	—	—	—	—	255	—	—	255
Dividends declared (\$0.25 base per share, \$0.235 supplemental per share)	—	—	—	(48,106)	—	—	—	(48,106)
Balance at December 31, 2023		<u>112,222</u>	<u>\$11,222</u>	<u>\$ 517,259</u>	<u>\$ 2,655,287</u>	<u>\$ (11,305)</u>	<u>12,796</u>	<u>\$ (464,382)</u>
Stock-based compensation	—	—	8,180	—	—	—	—	8,180
Share repurchases	—	—	—	—	—	3,158	(103,221)	(103,221)
Other	—	—	(126)	—	—	—	—	(126)
Balance at June 30, 2023		<u>112,222</u>	<u>\$11,222</u>	<u>\$ 517,259</u>	<u>\$ 2,655,287</u>	<u>\$ (11,305)</u>	<u>12,796</u>	<u>\$ (464,382)</u>

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



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## HELMERICH & PAYNE, INC.

**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY  
(CONTINUED)**

	Vesting of restricted stock awards, net of shares withheld for employee taxes							
Vesting of restricted stock awards, net of shares withheld for employee taxes								
Stock-based compensation	Stock-based compensation							
Share repurchases	Share repurchases							
Balance at December 31, 2021	112,222	\$11,222	\$ 514,969	\$2,495,206	\$ (19,850)	6,491	\$(224,956)	\$2,776,591
Comprehensive income (loss):								
Net loss	—	—	—	(4,976)	—	—	—	(4,976)
Other comprehensive income	—	—	—	—	394	—	—	394
Dividends declared (\$0.25 base per share)	—	—	—	(26,565)	—	—	—	(26,565)
Vesting of restricted stock awards, net of shares withheld for employee taxes								
Stock-based compensation	—	—	7,945	—	—	—	—	7,945
Share repurchases	—	—	—	—	—	607	(16,641)	(16,641)
Other	Other	—	—	(946)	—	—	—	(946)
Balance at March 31, 2022	112,222	\$11,222	\$ 514,771	\$2,463,665	\$ (19,456)	6,937	\$(235,792)	\$2,734,410
Comprehensive income (loss):								
Net income	—	—	—	17,752	—	—	—	17,752
Other comprehensive income	—	—	—	—	389	—	—	389
Dividends declared (\$0.25 base per share)	—	—	—	(26,691)	—	—	—	(26,691)
Vesting of restricted stock awards, net of shares withheld for employee taxes								
Stock-based compensation	—	—	7,051	—	—	—	—	7,051
Balance at December 31, 2022	—	—	—	—	—	—	—	—
Other	—	—	(247)	—	—	—	—	(247)
Balance at June 30, 2022	112,222	\$11,222	\$ 521,439	\$2,454,726	\$ (19,067)	6,932	\$(235,652)	\$2,732,668

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



**HELMERICH & PAYNE, INC.**

UNAUDITED CONDENSED  
CONSOLIDATED STATEMENTS OF CASH  
FLOWS

## Nine Months Ended June 30,

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

**UNAUDITED CONDENSED  
CONSOLIDATED STATEMENTS OF CASH  
FLOWS**

Three Months Ended December 31,				Three Months Ended December 31,	
(in thousands)	(in thousands)	2023	2022	(in thousands)	2022
<b>CASH FLOWS</b>	<b>CASH FLOWS</b>				
<b>FROM OPERATING</b>	<b>FROM OPERATING</b>				
<b>ACTIVITIES:</b>	<b>ACTIVITIES:</b>				
Net income (loss)		\$356,478	\$ (38,586)		
Adjustment for (income) loss from discontinued operations		(870)	106		
Income (loss) from continuing operations		355,608	(38,480)		
Adjustments to reconcile net income (loss) to net cash provided by operating activities:					
Net income					
Net income					
Net income					
Adjustments to reconcile net income to net cash provided by operating activities:					
Depreciation and amortization					
Depreciation and amortization					
Depreciation and amortization		287,721	304,115		
Asset impairment charges		12,097	4,363		
Amortization of debt discount and debt issuance costs		931	880		
Loss on extinguishment of debt		—	60,083		
Provision for credit loss					
Provision for credit loss					
Provision for credit loss		2,165	1,022		
Stock-based compensation		23,884	21,214		

	Gain on investment securities	(6,123)	(55,684)
Stock-based compensation			
Stock-based compensation			
Loss on investment securities			
Gain on reimbursement of drilling equipment	Gain on reimbursement of drilling equipment	(37,940)	(21,597)
Other gain on sale of assets	Other gain on sale of assets	(394)	(2,762)
Deferred income tax expense (benefit)	Deferred income tax expense (benefit)	4,197	(36,614)
Deferred income tax expense (benefit)			
Deferred income tax expense (benefit)			
Other	Other	3,956	(2,765)
Other			
Other			
Change in assets and liabilities:	Change in assets and liabilities:		
Accounts receivable			
Accounts receivable			
Accounts receivable	Accounts receivable	6,529	(173,625)
Inventories of materials and supplies	Inventories of materials and supplies	(13,899)	(2,482)
Prepaid expenses and other	Prepaid expenses and other	(27,589)	9,209
Other noncurrent assets	Other noncurrent assets	(3,413)	1,829
Accounts payable	Accounts payable	24,408	46,775
Accrued liabilities	Accrued liabilities	(15,366)	22,511
Deferred income tax liability	Deferred income tax liability	(695)	454
Other noncurrent liabilities	Other noncurrent liabilities	2,980	(21,745)
Net cash provided by operating activities from continuing operations		619,057	116,701
Net cash used in operating activities from discontinued operations		(57)	(60)

Net cash provided by operating activities	Net cash provided by operating activities	619,000	116,641
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>			
Capital expenditures	Capital expenditures	(281,790)	(174,958)
Other capital expenditures related to assets held-for-sale		—	(18,228)
Capital expenditures			
Capital expenditures			
Purchase of short-term investments			
Purchase of short-term investments			
Purchase of short-term investments	Purchase of short-term investments	(102,140)	(109,318)
Purchase of long-term investments	Purchase of long-term investments	(18,813)	(47,210)
Proceeds from sale of short-term investments	Proceeds from sale of short-term investments	148,651	161,766
Proceeds from sale of long-term investments		—	22,042
Proceeds from sale of short-term investments			
Proceeds from sale of short-term investments			
Proceeds from asset sales	Proceeds from asset sales	63,048	50,260
Other		—	(7,500)
Proceeds from asset sales			
Proceeds from asset sales			
Net cash used in investing activities			
Net cash used in investing activities			
Net cash used in investing activities	Net cash used in investing activities	(191,044)	(123,146)
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>			
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>			
Dividends paid			
Dividends paid			
Dividends paid	Dividends paid	(152,579)	(80,702)

Payments for employee taxes on net settlement of equity awards	Payments for employee taxes on net settlement of equity awards	(14,410)	(5,515)
Payments for employee taxes on net settlement of equity awards			
Payments for employee taxes on net settlement of equity awards			
Payment of contingent consideration from acquisition of business	Payment of contingent consideration from acquisition of business	(250)	(250)
Payments for early extinguishment of long-term debt		—	(487,148)
Make-whole premium payment		—	(56,421)
Share repurchases	Share repurchases	(247,213)	(76,999)
Other		(540)	(587)
Share repurchases			
Share repurchases			
Net cash used in financing activities			
Net cash used in financing activities			
Net cash used in financing activities	Net cash used in financing activities	(414,992)	(707,622)
Net increase (decrease) in cash and cash equivalents and restricted cash	Net increase (decrease) in cash and cash equivalents and restricted cash	12,964	(714,127)
Cash and cash equivalents and restricted cash, beginning of period	Cash and cash equivalents and restricted cash, beginning of period	269,009	936,716
Cash and cash equivalents and restricted cash, end of period	Cash and cash equivalents and restricted cash, end of period	\$281,973	\$222,589

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

**HELMERICH & PAYNE, INC.**

**HELMERICH & PAYNE, INC.**

**UNAUDITED CONDENSED  
CONSOLIDATED STATEMENTS OF  
CASH FLOWS (CONTINUED)**

**Nine Months  
Ended June 30,**

**UNAUDITED CONDENSED  
CONSOLIDATED STATEMENTS OF  
CASH FLOWS (CONTINUED)**

**UNAUDITED CONDENSED  
CONSOLIDATED STATEMENTS OF  
CASH FLOWS (CONTINUED)**

**Three Months Ended  
December 31,**

**Three Months Ended December 31,**

(in thousands) (in thousands) **2023** **2022** (in thousands)

**2022**

**SUPPLEMENTAL  
DISCLOSURE OF  
CASH FLOW  
INFORMATION:**

**SUPPLEMENTAL DISCLOSURE OF  
CASH FLOW INFORMATION:**

**SUPPLEMENTAL DISCLOSURE OF  
CASH FLOW INFORMATION:**

Cash  
paid/(received)  
during the period:

Cash paid/(received) during the period:

Cash paid/(received) during the period:

Interest paid

Interest paid

Interest paid \$ 8,958 \$10,889

Income tax

paid

Income tax paid 155,725 3,454

Income tax

received

Income tax received (26,654) (62)

Cash paid for  
amounts included  
in the  
measurement of  
lease liabilities:

Payments for  
operating  
leases

Cash paid for  
amounts included

in the  
measurement of  
lease liabilities:

Payments for  
operating  
leases

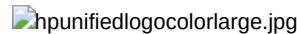
Payments for  
operating  
leases

Payments for operating leases

Payments for operating leases

Non-cash operating and investing activities:	Non-cash operating and investing activities:
Change in accounts payable and accrued liabilities related to purchases of property, plant and equipment	Change in accounts payable and accrued liabilities related to purchases of property, plant and equipment
	2,031 (4,260)
Change in accounts payable and accrued liabilities related to purchases of property, plant and equipment	
Change in accounts payable and accrued liabilities related to purchases of property, plant and equipment	

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.



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## HELMERICH & PAYNE, INC.

### NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

#### NOTE 1 NATURE OF OPERATIONS

Helmerich & Payne, Inc. ("H&P," which, together with its subsidiaries, is identified as the "Company," "we," "us," or "our," except where stated or the context requires otherwise) through its operating subsidiaries provides performance-driven drilling solutions and technologies that are intended to make hydrocarbon recovery safer and more economical for oil and gas exploration and production companies.

Our drilling services operations are organized into the following reportable operating business segments: North America Solutions, Offshore Gulf of Mexico and International Solutions. Our real estate operations, our incubator program for new research and development projects and our wholly-owned captive insurance companies are included in "Other." Refer to Note 13—Business Segments and Geographic Information for further details on our reportable segments.

Our North America Solutions operations are primarily located in Texas, but also traditionally operate in other states, depending on demand. Such states include: Colorado, Louisiana, New Mexico, North Dakota, Ohio, Oklahoma, Pennsylvania, Utah, West Virginia, and Wyoming. Additionally, Offshore Gulf of Mexico operations are conducted in Louisiana and in U.S. federal waters in the Gulf of Mexico and our International Solutions operations have rigs and/or services primarily located in **four** **five** international locations: Argentina, Australia, Bahrain, Colombia, and the United Arab Emirates. **Our operations in Australia are expected to begin in the fourth quarter of fiscal year 2023.**

We also own and operate a limited number of commercial real estate properties located in Tulsa, Oklahoma. Our real estate investments include a shopping center and undeveloped real estate.

#### NOTE 2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, AND RELATED RISKS AND UNCERTAINTIES

##### *Interim Financial Information*

The accompanying Unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP") and applicable rules and regulations of the Securities and Exchange Commission (the "SEC") pertaining to interim financial information. Accordingly, these interim financial statements do not include all information or footnote disclosures required by GAAP for complete financial statements and, therefore, should be read in conjunction

with the Consolidated Financial Statements and notes thereto in our **2022** **2023** Annual Report on Form 10-K and other current filings with the SEC. In the opinion of management, all adjustments, consisting of those of a normal recurring nature, necessary to present fairly the results of the periods presented have been included. The results of operations for the interim periods presented may not necessarily be indicative of the results to be expected for the full year.

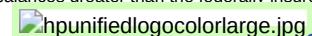
Income from discontinued operations was presented as a separate line item on our Unaudited Condensed Consolidated Statements of Operations during the three months ended December 31, 2022. To conform with the current fiscal year presentation, we reclassified amounts previously presented in Income from discontinued operations, which were not material, to Other within Other income (expense) on our Unaudited Condensed Consolidated Statements of Operations for the three months ended December 31, 2022.

#### Principles of Consolidation

The Unaudited Condensed Consolidated Financial Statements include the accounts of **Helmerich & Payne, Inc.** **H&P** and its domestic and foreign subsidiaries. Consolidation of a subsidiary begins when the Company gains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income, expenses and other comprehensive income or loss of a subsidiary acquired or disposed of during the fiscal year are included in the Unaudited Condensed Consolidated Statements of Operations and Unaudited Condensed Consolidated Statements of Comprehensive Income (Loss) from the date the Company gains control until the date when the Company ceases to control the subsidiary. All intercompany accounts and transactions have been eliminated upon consolidation.

#### Cash, Cash Equivalents, and Restricted Cash

Cash and cash equivalents include cash on hand, demand deposits with banks and all highly liquid investments with original maturities of three months or less. Our cash, cash equivalents and short-term investments are subject to potential credit risk, and certain of our cash accounts carry balances greater than the federally insured limits.



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We **had** recorded restricted cash of **\$61.4 million** **\$65.1 million** and **\$33.9 million** **\$42.5 million** at **June 30, 2023** **December 31, 2023** and **2022**, respectively, and **\$59.1 million** and **\$36.9 million** at **September 30, 2023** and **\$19.2 million** **2022**, respectively. All restricted cash at **September 30, 2022** and **2021**, respectively. December 31, 2023 represents an amount management has elected to restrict for the purpose of potential insurance claims in our wholly-owned captive insurance companies. Of the total at June 30, 2023 and September 30, 2022 September 30, 2023, **\$0.7 million** and **\$1.1 million**, respectively, is related to the acquisition of drilling technology companies, and **\$60.7 million** and **\$35.8 million**, respectively, **\$58.4 million** represents an amount management has elected to restrict for the purpose of potential insurance claims in our wholly-owned captive insurance companies. The restricted amounts are primarily invested in short-term money market securities.



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Cash, cash equivalents, and restricted cash are reflected on the Unaudited Condensed Consolidated Balance Sheets as follows:

	June 30,		September 30,		(in thousands)	2023	2022	December 31,		September 30,			
	December 31,							December 31,					
	(in thousands)	2023	2022	2022	2021			(in thousands)	2023	2022	2022		
Cash and cash equivalents	Cash and cash equivalents	\$220,609	\$188,663	\$232,131	\$917,534								
Restricted cash	Restricted cash	61,364	33,242	36,246	18,350								
Restricted cash - long-term:	Restricted cash - long-term:												
Other assets, net	Other assets, net	—	684	632	832								
Other assets, net													

Other assets, net				
Total cash, cash equivalents, and restricted cash	Total cash, cash equivalents, and restricted cash			
		\$281,973	\$222,589	\$269,009
		<u>\$281,973</u>	<u>\$222,589</u>	<u>\$269,009</u>
				\$936,716

#### Related Party Transactions

In October 2022, we made a \$14.1 million equity investment, representing 106.0 million common shares in Tamboran Resources Limited ("Tamboran Resources"). In December 2023, all shares of Tamboran Resources were transferred to Tamboran Resources Corporation ("Tamboran Corp.") in exchange for depository interests in Tamboran Corp. Tamboran Corp. is publicly traded company on the Australian Securities Exchange Ltd under the ticker "TBN." Tamboran "TBN" and is focused on playing a constructive role in the global energy transition towards a lower carbon future, by developing a significantly low CO<sub>2</sub> natural gas resource within Australia's Beetaloo Sub-basin. One of our executive officers serves as a director of Tamboran Corp. pursuant to nomination rights in the investment agreement. Refer to Note 11—Fair Value Measurement of Financial Instruments for additional information related to our investment.

Concurrent with the investment agreement, we entered into a fixed-term drilling services agreement with the same investee. Mobilization Tamboran Resources. As of the rig commenced during the three months ended June 30, 2023 December 31, 2023, and, as a result, we recorded \$6.7 million \$2.8 million in receivables, \$8.0 million in other assets and \$5.7 million as a \$5.8 million in contract liability liabilities on our Unaudited Condensed Consolidated Balance Sheet as Sheets. As of June 30, 2023 September 30, 2023, we recorded \$2.8 million in receivables, \$8.0 million in other assets and \$6.6 million in contract liabilities on our Consolidated Balance Sheets. We recorded \$4.3 million in revenue on our Unaudited Condensed Consolidated Statement of Operations during the three months ended December 31, 2023 related to the drilling services agreement with Tamboran Resources, which commenced drilling services during the fourth fiscal quarter of 2023. We expect to earn \$35.2 million \$32.2 million in revenue over the remainder of term of the contract, and, as such, this amount is included within our contract backlog as of June 30, 2023 December 31, 2023. Drilling services are expected to commence in the fourth fiscal quarter of 2023.

Refer to Note 11—Fair Value Measurement of Financial Instruments for additional information related to our investment.

#### Recently Issued Accounting Updates

Changes to U.S. GAAP are established by the Financial Accounting Standards Board ("FASB") in the form of Accounting Standards Updates ("ASUs") to the FASB Accounting Standards Codification ("ASC"). We consider the applicability and impact of all ASUs. ASUs not listed below were assessed and determined to be either not applicable, clarifications of ASUs listed below, immaterial, or already adopted by the Company.

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The following table provides a brief description of recently adopted recent accounting pronouncements and our analysis of the effects on our financial statements:

Standard	Description	Date of Adoption	Effect on the Financial Statements or Other Significant Matters
<b>Recently Adopted Accounting Pronouncements</b> Standards that are not yet adopted as of December 31, 2023			
ASU No. 2020-06, Debt with conversion and other options (Subtopic 470-20) and Derivatives and Hedging – Contracts in Entity's own equity (subtopic 815-40) 2023-07, Segment Reporting (Topic 280): Accounting for Convertible Instruments and Contracts In An Entity's Own Equity Improvements to Reportable Segment Disclosures.	This ASU reduces the complexity improves reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses. The amendments in this update enhance annual and interim disclosure requirements, determine significant segment expense, clarify circumstances in which an entity can disclose multiple segment measures of accounting profit or loss, provide new segment disclosure requirements for convertible debt entities with a single reportable segment, and contain other equity-linked instruments by reducing the number of accounting models for convertible debt instruments and convertible preferred stock. Limiting the accounting models results in fewer embedded conversion features being separately recognized from the host contract as compared with current GAAP. Convertible instruments that continue to be subject to separation models are (1) those with embedded conversion features that are not clearly and closely related to the host contract, that meet the definition of a derivative, and that do not qualify for a scope exception from derivative accounting and (2) convertible debt instruments issued with substantial premiums for which the premiums are recorded as paid-in capital. This update is effective for annual periods beginning after December 15, 2023 and interim periods within fiscal years beginning after December 15, 2024. Early adoption of the amendments is permitted. Upon adoption, the amendments shall be applied retrospectively to all prior periods presented in the financial statements.	October 1, 2022 2024	We adopted plan to adopt this ASU, as required, during the first quarter of fiscal year 2023. The adoption did not have a material effect 2025. We are currently evaluating the impact of this ASU on our Unaudited Condensed Consolidated Financial Statements and disclosures.
ASU No. 2022-03, Fair Value Measurement 2023-09, Income Taxes (Topic 820) 740: Fair Value Measurement of Equity Securities Subject Improvements to Contractual Sale Restrictions Income Tax Disclosures	The amendments This ASU enhances income tax disclosure requirements. Under the ASU, public business entities must annually (1) disclose specific categories in this update clarify the rate reconciliation and (2) provide additional information for reconciling items that meet a contractual restriction on quantitative threshold (if the sale effect of an equity security those reconciling items is not considered part equal to or greater than 5 percent of the unit of account of amount computed by multiplying pretax income or loss by the equity security and, therefore, is not considered in measuring fair value (i.e., the entity would not apply a discount related to the contractual sale restriction) applicable statutory income tax rate). Furthermore, an entity cannot, as a separate unit of account, recognize and measure a contractual sale restriction. The following disclosures for equity securities subject to contractual sale restrictions will Specific categories that must be required: (1) the fair value of the equity securities subject to contractual sale restrictions reflected included in the balance sheet, (2) the nature and remaining duration of the restriction(s), and (3) the circumstances that could cause a lapse reconciliation for each annual reporting period are specified in the restriction(s) amendment. This update is effective for annual and interim periods beginning after December 15, 2023 December 15, 2024. Early adoption of the amendments is permitted. Upon adoption, the amendments shall be applied on a prospective basis. Retrospective application is permitted.	October 1, 2022 2025	We early adopted plan to adopt this ASU, as required, during the first quarter of fiscal year 2023. The adoption did not have a material effect 2026. We are currently evaluating the impact of this ASU on our Unaudited Condensed Consolidated Financial Statements and disclosures.

#### Self-Insurance

We continue to use our captive insurance companies to insure the deductibles for our domestic workers' compensation, general liability, automobile liability claims programs, and medical stop-loss program and to insure the deductibles from the Company's international casualty and property programs. Our wholly-owned insurance captives (the "Captives") incurred direct operating subsidiaries are paying premiums to the Captives, typically on a monthly basis, for the estimated losses based on an external actuarial analysis. These premiums are currently held in a restricted cash account, resulting in a transfer of risk from our operating subsidiaries to the Captives. Direct operating costs consisting primarily consisted of adjustments to accruals for estimated losses of \$5.5 million \$3.5 million and \$3.1 million for the three months ended June 30, 2023 and 2022, respectively, and \$10.2 million and \$2.7 million for the nine months ended June 30, 2023 and 2022, respectively, \$2.9 million and rig and casualty insurance premiums of \$9.7 million \$9.1 million and \$9.4 million \$10.0 million during the three months ended June 30, 2023 December 31, 2023 and 2022, respectively, and \$30.6 million and \$26.2 million for the nine months ended June 30, 2023 and 2022, respectively. These operating costs were recorded within Drilling services operating expenses in our Unaudited Condensed Statement of Operations. Intercompany premium revenues recorded by the Captives during the three months ended June 30, 2023 December 31, 2023 and 2022 amounted to \$17.4 million \$15.2 million and \$14.7 million \$16.4 million, respectively, and \$51.4 million and \$41.6 million during the nine months ended June 30, 2023 and 2022, respectively, which were eliminated upon consolidation. These intercompany insurance premiums are reflected as segment operating expenses within the North America Solutions, Offshore Gulf of Mexico, and International Solutions reportable operating segments and are reflected as intersegment sales within "Other." The Company self-insures employee health plan exposures in excess of employee deductibles. Starting in the second quarter of fiscal year 2020, the Captive insurer issued a stop-loss program that will reimburse the Company's health plan for claims that exceed \$50,000. This program is reviewed at the end of each policy year by an outside actuary. Our medical stop loss operating expenses for the three months ended June 30, 2023 December 31, 2023 and 2022 were \$2.1 \$4.1 million and \$3.8 \$2.8 million, respectively, and \$7.4 million and \$10.6 million for the nine months ended June 30, 2023 and 2022, respectively.



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#### International Solutions Drilling Risks

International Solutions drilling operations may significantly contribute to our revenues and net operating income (loss). There can be no assurance that we will be able to successfully conduct such operations, and a failure to do so may have an adverse effect on our financial position, results of operations, and cash flows. Also, the success of our International Solutions operations will be subject to numerous contingencies, some of which are beyond management's control. These contingencies include general and regional economic conditions, geopolitical developments and tensions, war and uncertainty in oil-producing companies, countries, fluctuations in currency exchange rates, modified exchange controls, changes in international regulatory requirements and international employment issues, risk of expropriation of real and personal property and the burden of complying with foreign laws. Additionally, in the event that extended labor strikes occur or a country experiences significant political, economic or social instability, we could experience shortages in labor and/or material and supplies necessary to operate some of our drilling rigs, thereby potentially causing an adverse material effect on our business, financial condition and results of operations.

We have also experienced certain risks specific to our Argentine operations. In Argentina, while our dayrate is denominated in U.S. dollars, we are paid the equivalent in Argentine pesos. The Argentine branch Central Bank of one of our second-tier subsidiaries remits U.S. dollars to its U.S. parent by converting the Argentine pesos into U.S. dollars through the Argentine Foreign Exchange Market and repatriating the U.S. dollars. Argentina also has a history of implementing maintains certain currency controls that restrict the conversion and repatriation of U.S. dollars. In September 2020, Argentina implemented additional currency controls in an effort to preserve Argentina's U.S. dollar reserves. As a result of these currency controls, limit our ability to access U.S. dollars and remit funds from our Argentine subsidiary to its U.S. parent has been limited. In the past, the Argentine government has also instituted price controls on crude oil, diesel and gasoline prices and instituted an exchange rate freeze in connection with those prices. These price controls and an exchange rate freeze could be instituted again in the future. Further, there are additional concerns regarding Argentina's debt burden, notwithstanding Argentina's restructuring deal with international bondholders in August 2020, as Argentina attempts to manage its substantial sovereign debt issues. These concerns could further negatively impact Argentina's economy and adversely affect our Argentine operations. Argentina's economy is considered highly inflationary, which is defined as cumulative inflation rates exceeding 100 percent in the most recent three-year period based on inflation data published by the respective governments. Nonetheless, all

All of our foreign subsidiaries use the U.S. dollar as the functional currency and local currency monetary assets and liabilities are remeasured into U.S. dollars with gains and losses resulting from foreign currency transactions included in current results of operations.

We recorded aggregate foreign currency losses of \$1.4 million \$1.8 million and \$1.7 million \$0.2 million for the three and nine months ended June 30, 2023, respectively, December 31, 2023 and \$1.2 million and \$4.5 million 2022, respectively. The aggregate foreign currency loss for the three and nine months ended June 30, 2022, respectively, December 31, 2023 was primarily due to Argentina's devaluation of its peso relative to the U.S. dollar by approximately 55 percent during the quarter. In the future, we may incur larger currency devaluations, foreign exchange restrictions or other difficulties repatriating U.S. dollars from Argentina or elsewhere, which could have a material adverse impact on our business, financial condition and results of operations. As of June 30, 2023 December 31, 2023, our cash balance in Argentina was the U.S. dollar equivalent of \$24.0 million \$6.9 million in Argentine Pesos.

Because of the impact of local laws, our future operations in certain areas may be conducted through entities in which local citizens own interests and through entities (including joint ventures) in which we hold only a minority interest or pursuant to arrangements under which we conduct operations under contract to local entities. While we believe that neither operating through such entities nor pursuant to such arrangements would have a material adverse effect on our operations or revenues, there can be no assurance that we will in all cases be able to structure or restructure our operations to conform to local law (or the administration thereof) on terms acceptable to us.

Although we attempt to minimize the potential impact of such risks by operating in more than one geographical area, during the three and nine months ended June 30, 2023 December 31, 2023, approximately 6.8 percent and 7.3 8.2 percent of our operating revenues were generated from international locations compared to 5.4 percent and 6.7 7.7 percent during the three and nine months ended June 30, 2022, respectively, December 31, 2022. During the three and nine months ended June 30, 2023 December 31, 2023, approximately 84.8 percent and 87.3 78.5 percent of operating revenues from international locations were from operations in South America compared to 82.6 percent and 78.4 90.5 percent during the three and nine months ended June 30, 2022, respectively, December 31, 2022. Substantially all of the South American operating revenues were from Argentina and Colombia. The future occurrence of one or more international events arising from the types of risks described above could have a material adverse impact on our business, financial condition and results of operations.



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#### NOTE 3 PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment as of June 30, 2023 December 31, 2023 and September 30, 2022 September 30, 2023 consisted of the following:

(in thousands)	(in thousands)	June 30, 2023	September 30, 2022	(in thousands)	December 31, 2023	September 30, 2023
		Estimated Useful Lives		Estimated Useful Lives		
Drilling services equipment	Drilling services equipment	4 - 15 years	\$6,382,505	\$6,369,888		

Tubulars	Tubulars	4 years	571,490	569,496
Real estate properties	Real estate properties	10 - 45 years	47,045	45,557
Other	Other	2 - 23 years	438,908	422,479
Construction in progress:	Construction in progress:		92,829	70,119
			7,532,777	7,477,539
			7,670,267	
Accumulated depreciation	Accumulated depreciation		(4,600,184)	(4,516,730)
Property, plant and equipment, net	Property, plant and equipment, net		\$2,932,593	\$2,960,809
Assets held-for-sale	Assets held-for-sale		\$ 988	\$ 4,333
Assets held-for-sale	Assets held-for-sale			
Assets held-for-sale	Assets held-for-sale			

(1) Included in construction in progress are costs for projects in progress to upgrade or refurbish certain rigs in our existing fleet. Additionally, we include other advances for capital maintenance purchase-orders that are open/in process. As these various projects are completed, the costs are then classified to their appropriate useful life category.

#### Depreciation

Depreciation expense during the three months ended June 30, 2023 December 31, 2023 and 2022 was \$93.2 million \$92.4 million and \$97.5 million \$94.9 million, including abandonments of \$0.2 million \$0.5 million and \$1.4 million, respectively. Depreciation expense during the nine months ended June 30, 2023 and 2022 was \$282.7 million and \$293.5 million including abandonments of \$2.4 million and \$5.2 million \$1.2 million, respectively. These expenses are recorded within Depreciation and amortization on our Unaudited Condensed Consolidated Statements of Operations.

In November 2022, a fire at a wellsite caused substantial damage to one of our super spec-rigs super-spec rigs within our North America Solutions segment. The major components were destroyed beyond repair and considered a total loss, and, as a result, these assets were written off and the rig was removed from our available rig count. At the time of the loss, the rig was fully insured under replacement cost insurance. The insurance recovery is expected to exceed the net book value of the components written off. The loss of \$9.2 million and an offsetting insurance recovery for the same amount are recorded as abandonment expense within Depreciation and amortization in our Unaudited Condensed Consolidated Statement of Operations for the nine three months ended June 30, 2023. During December 31, 2022 and was offset by an insurance recovery that was also recognized within Depreciation and amortization for the third quarter of fiscal year 2023 we collected \$7.8 million of same amount as the total expected insurance proceeds. loss. Future proceeds in excess of the recognized loss will be recognized once all contingencies related to the insurance claim have been resolved.

#### Assets Held-for-Sale Impairment Charges

The following is a summary of Fiscal Year 2024 Activity

We did not record any impairment charges during the changes in the balance (in thousands) of our assets held-for-sale for the period indicated below:

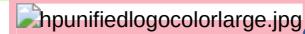
Balance at September 30, 2022	\$	4,333
<b>Plus:</b>		
Asset additions		1,177
<b>Less:</b>		
Sale of assets held-for-sale		(1,789)
Impairment expense		(2,733)
Balance at June 30, 2023	\$	988

three months ended December 31, 2023.

#### Fiscal Year 2023 Activity

During the nine three months ended June 30, 2023 December 31, 2022, the Company initiated a plan to decommission and scrap four international FlexRig® drilling rigs and four conventional drilling rigs located in Argentina that are not suitable for unconventional drilling. As a result, these rigs were reclassified to Assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. Sheets as of December 31, 2022. The rigs' aggregate net book value of \$8.8 million \$8.8 million was written down to the estimated scrap

value of \$0.7 million, \$0.7 million, which resulted in a non-cash impairment charge of \$8.1 million \$8.1 million within our International Solutions segment and recorded in our Unaudited Condensed Consolidated Statement of Operations during the nine three months ended June 30, 2023 December 31, 2022.



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During the nine three months ended June 30, 2023 December 31, 2022, our North America Solutions assets that were previously classified as Assets held-for-sale Held-for-Sale at September 30, 2022 were either sold or written down to scrap value. The aggregate net book value of these remaining assets was \$3.0 million, \$3.0 million, which exceeded the estimated scrap value of \$0.3 million, \$0.3 million, resulting in a non-cash impairment charge of \$2.7 million \$2.7 million during the three months ended December 31, 2022. During the same period, three months ended December 31, 2022, we also identified additional equipment that met the asset held-for-sale criteria and was reclassified as Assets held-for-sale Held-for-Sale on our Unaudited Condensed Consolidated Balance Sheets. The aggregate net book value of the equipment of \$1.4 million \$1.4 million was written down to its estimated scrap value of \$0.1 million, \$0.1 million, resulting in a non-cash impairment charge of \$1.3 million \$1.3 million during the nine three months ended June 30, 2023 December 31, 2022. These impairment charges are recorded within our North America Solutions segment in our Unaudited Condensed Consolidated Consolidation Statement of Operations.

#### Fiscal Year 2022 Activity

During the nine months ended June 30, 2022, we closed on the sale of our trucking and casing running assets for total consideration less costs to sell of \$6.0 million, in addition to the possibility of future earnout proceeds, resulting in a loss of \$3.4 million recorded in Other (gain) loss on sale of assets within our Unaudited Condensed Consolidated Statements of Operations. We recognized earnout proceeds associated with the sale of our trucking and casing running assets of \$1.4 million and \$0.9 million during the nine months ended June 30, 2023 and 2022, respectively, in Other (gain) loss on sale of assets on the Unaudited Condensed Consolidated Statements of Operations.

During the nine months ended June 30, 2022, we identified two partial rig substructures that met the asset held-for-sale criteria and were reclassified as Assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. The combined net book value of the rig substructures of \$2.0 million were written down to their estimated scrap value of \$0.1 million, resulting in a non-cash impairment charge of \$1.9 million within our North America Solutions segment and recorded in the Unaudited Condensed Consolidated Statement of Operations for the nine months ended June 30, 2022. During the same period, we completed the sale of these assets with a net book value of approximately \$0.1 million, resulting in no gain or loss as a result of the sale. During the same period, we identified two international FlexRig® drilling rigs located in Colombia that met the asset held-for-sale criteria and were reclassified as Assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. In conjunction with establishing a plan to sell the two international FlexRig® Q1FY24 FORM 10-Q drilling rigs, we recognized a non-cash impairment charge of \$2.5 million within our International Solutions segment and recorded in the Unaudited Condensed Consolidated Statement of Operations during the nine months ended June 30, 2022, as the rigs aggregate net book value of \$3.4 million exceeded the fair value of the rigs less estimated cost to sell of \$0.9 million. During the nine months ended June 30, 2022, we completed the sale of these assets for total consideration of \$0.9 million, resulting in no gain or loss as a result of the sale. [13]

During the nine months ended June 30, 2022, ADNOC Drilling accepted delivery of five rigs with an aggregate net book value of \$34.5 million. As a result, we recognized a gain of \$1.1 million, after incurring \$15.7 million of selling costs, during the nine months ended June 30, 2022 in Other (gain) loss on sale of assets within our Unaudited Condensed Consolidated Statement of Operations. Upon final acceptance of delivery, these rigs were removed from assets classified as held-for-sale as of June 30, 2022.

The significant assumptions utilized in the valuations of held-for-sale were based on our intended method of disposal, historical sales of similar assets, and market quotes and are classified as Level 2 and Level 3 inputs by ASC Topic 820, Fair Value Measurement and Disclosures. Although we believe the assumptions used in our analysis are reasonable and appropriate, different assumptions and estimates could materially impact the analysis and our resulting conclusion.

#### Gain on Reimbursement of Drilling Equipment

We recognized gains of \$10.6 \$7.5 million and \$37.9 \$15.7 million during the three and nine months ended June 30, 2023, respectively, December 31, 2023 and \$9.9 million and \$21.6 million during the three and nine months ended June 30, 2022, 2022, respectively, related to customer reimbursement for the current replacement value of lost or damaged drill pipe. Gains related to these asset sales are recorded in Gains on reimbursement of drilling equipment within our Unaudited Condensed Consolidated Statements of Operations.

#### NOTE 4 GOODWILL AND INTANGIBLE ASSETS

##### Goodwill

Goodwill represents the excess of the purchase price over the fair values of the assets acquired and liabilities assumed in a business combination, at the date of acquisition. Goodwill is not amortized but is tested for potential impairment at the reporting unit level, at a minimum on an annual basis in the fourth fiscal quarter, or when indications of potential impairment exist. All of our goodwill is within our North America Solutions reportable segment.

During the three and nine months ended **June 30, 2023** December 31, 2023, we had no additions or impairments to goodwill. As of **June 30, 2023** December 31, 2023 and **September 30, 2022** September 30, 2023, the goodwill balance was \$45.7 million.



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### Intangible Assets

Finite-lived intangible assets are amortized using the straight-line method over the period in which these assets contribute to our cash flows and are evaluated for impairment in accordance with our policies for valuation of long-lived assets. All of our intangible assets are within our North America Solutions reportable segment and consist of the following:

		June 30, 2023			September 30, 2022							
		December 31, 2023						September 30, 2023				
(in thousands)	(in thousands)	Weighted Average	Estimated Useful Lives	Gross Carrying Amount	Accumulated Amortization	Net	Gross Carrying Amount	Accumulated Amortization	Net	Gross Carrying Amount	Accumulated Amortization	Net
Finite-lived intangible asset:	Finite-lived intangible asset:											
Developed technology	Developed technology	15 years	\$ 89,096	\$ 32,603	\$ 56,493	\$ 89,096	\$ 28,137	\$ 60,959				
Developed technology	Developed technology											
Intellectual property	Intellectual property	13 years	2,000	463	1,537	2,000	328	1,672				
Trade name	Trade name	20 years	5,865	1,712	4,153	5,865	1,475	4,390				
Customer relationships	Customer relationships	5 years	4,000	4,000	—	4,000	3,867	133				
			\$ 100,961	\$ 38,778	\$ 62,183	\$ 100,961	\$ 33,807	\$ 67,154				
			\$	\$	\$	\$	\$	\$				
			\$	\$	\$	\$	\$	\$				

Amortization expense in the Unaudited Condensed Consolidated Statements of Operations was \$1.6 million and \$1.8 million for the three months ended **June 30, 2023** and **2022** respectively and \$5.0 million and \$5.4 million for the nine months ended **June 30, 2023** December 31, 2023 and 2022, respectively. Amortization expense is estimated to be approximately **\$1.6 million** \$4.8 million for the remainder of fiscal year **2023** **2024**, and approximately \$6.4 million for fiscal year **2024** **2025** through **2027**, **2028**.

### NOTE 5 DEBT

We have the following unsecured long-term debt outstanding with maturities shown in the following table:

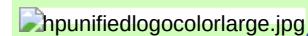
(in thousands)	June 30, 2023			September 30, 2022		
	Unamortized Discount and Debt Issuance			Unamortized Discount and Debt Issuance Cost		
	Face Amount	Cost	Book Value	Face Amount	Cost	Book Value
Unsecured senior notes:						
Due September 29, 2031	\$ 550,000	\$ (5,004)	\$ 544,996	\$ 550,000	\$ (7,390)	\$ 542,610

	550,000	(5,004)	544,996	550,000	(7,390)	542,610
Less: long-term debt due within one year	—	—	—	—	—	—
Long-term debt	\$ 550,000	\$ (5,004)	\$ 544,996	\$ 550,000	\$ (7,390)	\$ 542,610

#### Senior Notes

(in thousands)	December 31, 2023			September 30, 2023		
	Face Amount	Unamortized Discount and Debt Issuance		Face Amount	Unamortized Discount and Debt Issuance Cost	
		Cost	Book Value		Cost	Book Value
Unsecured senior notes:						
Due September 29, 2031	\$ 550,000	\$ (4,708)	\$ 545,292	\$ 550,000	\$ (4,856)	\$ 545,144
Long-term debt	\$ 550,000	\$ (4,708)	\$ 545,292	\$ 550,000	\$ (4,856)	\$ 545,144

**2.90% Senior Notes due 2031** On September 29, 2021, we issued \$550.0 million aggregate principal amount of the 2.90 percent 2031 Notes in an offering to persons reasonably believed to be qualified institutional buyers in the United States pursuant to Rule 144A under the Securities Act ("Rule 144A") and to certain non-U.S. persons in transactions outside the United States pursuant to Regulation S under the Securities Act ("Regulation S"). Interest on the 2031 Notes is payable semi-annually on March 29 and September 29 of each year, commencing on March 29, 2022. The 2031 Notes will mature on September 29, 2031 and bear interest at a rate of 2.90 percent per annum.



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In June 2022, we settled a registered exchange offer (the "Registered Exchange Offer") to exchange the 2031 Notes for new, SEC-registered notes that are substantially identical to the terms of the 2031 Notes, except that the offer and issuance of the new notes have been registered under the Securities Act and certain transfer restrictions, registration rights and additional interest provisions relating to the 2031 Notes do not apply to the new notes. All of the 2031 Notes were exchanged in the Registered Exchange Offer.

The indenture governing the 2031 Notes contains certain covenants that, among other things and subject to certain exceptions, limit the ability of the Company and its subsidiaries to incur certain liens; engage in sale and lease-back transactions; and consolidate, merge or transfer all or substantially all of the assets of the Company. The indenture governing the 2031 Notes also contains customary events of default with respect to the 2031 Notes.



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**4.65% Senior Notes due 2025** On October 27, 2021, we redeemed all of the outstanding 2025 Notes. As a result, the associated make-whole premium of \$56.4 million and the write off of the unamortized discount and debt issuance costs of \$3.7 million were recognized during the first fiscal quarter of 2022 contemporaneously with the October 27, 2021 debt extinguishment and recorded in Loss on extinguishment of debt on our Unaudited Condensed Consolidated Statements of Operations during the nine months ended June 30, 2022.

#### Credit Facility

On November 13, 2018, we entered into a credit agreement by and among the Company, as borrower, Wells Fargo Bank, National Association, as administrative agent, and the lenders party thereto, which was amended on November 13, 2019, providing for an unsecured revolving credit facility (as amended, the "2018 Credit Facility"), that was set to mature on November 13, 2024. On April 16, 2021, lenders with \$680.0 million of commitments under the 2018 Credit Facility exercised their option to extend the maturity of the 2018 Credit Facility from November 13, 2024 to November 12, 2025. No other terms of the 2018 Credit Facility were amended in connection with this extension. On March 8, 2022, we entered into the second amendment to the 2018 Credit Facility, which, among other things, raised the number of potential future extensions of the maturity date applicable to extending lenders from one to two such potential extensions and replaced provisions in respect of interest rate determinations that were based on the London Interbank Offered Rate with provisions based on the Secured Overnight Financing Rate. Additionally, lenders with \$680.0 million of commitments under the 2018 Credit Facility exercised their option to extend the maturity of the 2018 Credit Facility from November 12, 2025 to November 11, 2026. On February 10, 2023, lenders with \$680.0 million of commitments under the 2018 Credit Facility exercised their option to extend the maturity of the 2018 Credit Facility from November 11, 2026 to November 12, 2027. The remaining \$70.0 million of commitments under the 2018 Credit Facility will expire on November 13, 2024, unless extended by the applicable lender before such date.

The 2018 Credit Facility has \$750.0 million in aggregate availability with a maximum of \$75.0 million available for use as letters of credit. As of **June 30, 2023** **December 31, 2023**, there were no borrowings or letters of credit outstanding, leaving \$750.0 million available to borrow under the 2018 Credit Facility, see Note 7—6—Debt to the Consolidated Financial Statements in our **2022** **2023** Annual Report on Form 10-K.

As of **June 30, 2023** **December 31, 2023**, we had **\$95.0 million** **\$102.0 million** in uncommitted bilateral credit facilities, for the purpose of obtaining the issuance of international letters of credit, bank guarantees, and performance bonds. Of the **\$95.0 million** **\$102.0 million**, \$40.0 million was outstanding as of **June 30, 2023** **December 31, 2023**. Separately, we had \$2.1 million in standby letters of credit and bank guarantees outstanding. In total, we had \$42.1 million outstanding as of **June 30, 2023** **December 31, 2023**.

The applicable agreements for all unsecured debt contain additional terms, conditions and restrictions that we believe are usual and customary in unsecured debt arrangements for companies that are similar in size and credit quality. At **June 30, 2023** **December 31, 2023**, we were in compliance with all debt covenants.

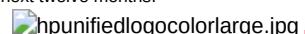
## NOTE 6 INCOME TAXES

We use an estimated annual effective tax rate for purposes of determining the income tax provision during interim reporting periods. In calculating our estimated annual effective tax rate, we consider forecasted annual pre-tax income and estimated permanent book versus tax differences. Adjustments to the effective tax rate and estimates could occur during the year as information and assumptions change which could include, but are not limited to, changes to the forecasted amounts, estimates of permanent book versus tax differences, and changes to tax laws and rates.

Our income tax expense **from continuing operations** for the three months ended **June 30, 2023** **December 31, 2023** and 2022 was **\$40.7 million** **\$30.1 million** and **\$1.7 million** **\$32.4 million**, respectively, resulting in effective tax rates of **29.9** **24.0** percent and **9.0** **25.0** percent, respectively. Our income tax expense (benefit) **from continuing operations** for the nine months ended **June 30, 2023** and 2022 was **\$124.2 million** and **(\$3.2) million**, respectively, resulting in effective tax rates of 25.9 percent and 7.6 percent, respectively.

Effective tax rates differ from the U.S. federal statutory rate of 21.0 percent for the three and nine months ended **June 30, 2023** **December 31, 2023** and 2022 primarily due to state and foreign income taxes, permanent non-deductible items and discrete adjustments. The discrete adjustments for the three and nine months ended **June 30, 2023** **December 31, 2023** and 2022 are primarily due to **changes in our deferred state income tax rate, return expense (benefit) related to provision adjustments, equity compensation of \$0.9 million and equity compensation \$0.2 million**, respectively.

As of **June 30, 2023** **December 31, 2023**, we have recorded approximately **\$3.2 million** **\$3.4 million** of unrecognized tax benefits, interest, and penalties. We believe it is reasonably possible that up to **\$2.6 million** **\$2.8 million** of the unrecognized tax benefits, interest, and penalties will be recognized as of June 30, 2024 as a result of a lapse of the statute of limitations. We cannot predict with certainty if we will achieve ultimate resolution of any additional uncertain tax positions associated with our U.S. and international operations resulting in additional material increases or decreases of our unrecognized tax benefits for the next twelve months.



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## NOTE 7 SHAREHOLDERS' EQUITY

The Company has an evergreen authorization from the Board of Directors for the repurchase of up to four million common shares in any calendar year. In December 2022, the Board of Directors increased the maximum number of shares authorized to be repurchased in calendar year 2023 to five million common shares. On shares and again on June 7, 2023, the Board of Directors further increased the maximum number of shares authorized to be repurchased in calendar year 2023 to seven million shares. The repurchases are made using our cash and cash equivalents or other available sources and are held as treasury shares on our Unaudited Condensed Consolidated Balance Sheets. During the three and nine months ended June 30, 2023, we **We repurchased 3.2** **1.3 million and 6.5 million** common shares at an aggregate cost of **\$103.2 million and \$249.0 million** **\$47.7 million**, including excise tax of **\$1.0 million and \$1.8 million** **\$0.3 million**, respectively. We repurchased 3.2 million during the three months ended December 31, 2023, compared to 0.8 million common shares at an aggregate cost of \$77.0 million during the nine months ended June 30, 2022. We did not repurchase any common shares \$39.1 million during the three months ended **June 30, 2022** **December 31, 2022**. During calendar year 2023 we repurchased substantially all of the seven million total shares authorized for repurchase.

A base During the three months ended December 31, 2023, we declared \$59.1 million in cash dividend dividends consisting of \$0.25 two \$0.17 per share and a supplemental dividend of \$0.235 per share was declared on March 1, 2023 for shareholders of record on May 18, 2023, dividends and was paid on June 1, 2023. On June 7, 2023, the Board of Directors declared a base cash dividend of \$0.25 per share share. One of the supplemental dividends, declared in October 2023, was paid in December 2023. The second supplemental dividend and a supplemental base cash dividend, of \$0.235 per share for shareholders of record on August 17, 2023, declared in December 2023, is payable on August 31, 2023. As in February 2024, resulting in a result, we recorded Dividends Dividend payable of **\$48.9 million** **\$42.0 million** on our Unaudited Condensed Consolidated Balance Sheets as of **June 30, 2023** **December 31, 2023**.

### Accumulated Other Comprehensive Loss

Components of accumulated other comprehensive loss were as follows:

	<b>December 31,</b> <b>2023</b>	<b>September 30,</b> <b>2023</b>
<b>(in thousands)</b>		
Pre-tax amounts:		

Unrealized pension actuarial loss	\$ (10,233)	\$ (10,407)
	<hr/>	<hr/>
After-tax amounts:		
Unrealized pension actuarial loss	\$ (7,847)	\$ (7,981)
	<hr/>	<hr/>

(in thousands)	June 30, 2023	September 30, 2022
Pre-tax amounts:		
Unrealized actuarial loss	\$ (14,710)	\$ (15,703)
	<hr/>	<hr/>
After-tax amounts:		
Unrealized actuarial loss	\$ (11,305)	\$ (12,072)
	<hr/>	<hr/>

Fluctuations in actuarial gains and losses are primarily due to changes in the discount rate and investment returns related to the defined benefit pension plan.

The following is a summary of the changes in accumulated other comprehensive loss, net of tax, related to the defined benefit pension plan for the three and nine months ended **June 30, 2023** **December 31, 2023**:

(in thousands)	Three Months Ended June 30, 2023	Nine Months Ended June 30, 2023
Balance at beginning of period	\$ (11,560)	\$ (12,072)
Activity during the period:		
Amounts reclassified from accumulated other comprehensive loss	255	767
Net current-period other comprehensive income	255	767
Balance at June 30, 2023	\$ (11,305)	\$ (11,305)

(in thousands)	Three Months Ended December 31, 2023
Balance at beginning of period	\$ (7,981)
Activity during the period:	
Amounts reclassified from accumulated other comprehensive loss	134
Net current-period other comprehensive income	134
Balance at December 31, 2023	\$ (7,847)

## NOTE 8 REVENUE FROM CONTRACTS WITH CUSTOMERS

### Drilling Services Revenue

With most drilling contracts, we receive payments contractually designated for the mobilization and demobilization of drilling rigs and other equipment to and from the client's drill site. Revenue associated with the mobilization and demobilization The majority of our drilling rigs services are performed on a "daywork" contract basis, under which we charge a rate per day, with the price determined by the location, depth and complexity of the well to be drilled, operating conditions, the duration of the contract, and from the client's drill site do not relate competitive forces of the market. These drilling services, including our technology solutions, represent a series of distinct daily services that are substantially the same, with the same pattern of transfer to a distinct good or service. These revenues are deferred the customer. Because our customers benefit equally throughout the service period and recognized ratably over the related contract term that our efforts in providing drilling services are provided, incurred relatively evenly over the period of performance, revenue is recognized over time using a time-based input measure as we provide services to the customer. For any contracts that include a provision for pooled term days at contract inception, followed by the assignment of days to specific rigs throughout the contract term, we have elected, as a practical expedient, to recognize revenue in the amount for which the entity has a right to invoice, as permitted by ASC 606.



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Performance-based contracts are contracts pursuant to which we are compensated **partly** based upon our performance against a mutually agreed upon set of predetermined targets. These types of contracts are relatively new to the industry and typically have a lower base dayrate, but give us the opportunity to receive additional compensation by meeting or exceeding certain performance targets agreed to by our customers. **We often use our automated technology solutions** The variable consideration that we expect to assist in achieving receive is estimated at the most likely amount, and constrained to an amount such that it is probable a significant reversal of revenue previously recognized will not occur based on the performance targets. Total revenue recognized from performance contracts, including performance bonuses, was **\$316.2 million** \$298.2 million and **\$191.2 million** \$270.0 million during the three months ended **June 30, 2023** December 31, 2023 and 2022, respectively, of which, **\$15.2 million** and **\$883.3 million** and **\$483.6 million** \$10.1 million was related to performance bonuses recognized due to the achievement of performance targets during the **nine** three months ended **June 30, 2023** December 31, 2023 and 2022, respectively.

On November 12, 2021, we settled a drilling contract dispute related to drilling services provided from fiscal years 2016 through 2019 with YPF S.A. (Argentina) ("YPF"). The settlement required that YPF make a one-time cash payment to H&P in Contracts generally contain renewal or extension provisions exercisable at the amount of \$11.0 million and enter into drilling service contracts for three drilling rigs, each with multi-year terms. In addition, both parties were released of all outstanding claims against each other, and as a result, H&P recognized \$5.4 million in revenue primarily due to accrued disputed amounts. Total revenue recognized as a result of the settlement in customer at prices mutually agreeable to us and the customer. For contracts that are terminated by customers prior to the expirations of \$16.4 million is included in Drilling services revenue within their fixed terms, contractual provisions customarily require early termination amounts to be paid to us. Revenues from early terminated contracts are recognized when all contractual requirements have been met. During the International Solutions segment on our Unaudited Condensed Consolidated Statements of Operations for the **nine** three months ended **June 30, 2022** December 31, 2023 and 2022, early termination revenue associated with term contracts was \$5.4 million and \$0.7 million, respectively.

#### Contract Costs

We had capitalized fulfillment costs of **\$14.3 million** \$12.4 million and **\$6.3 million** \$11.4 million as of **June 30, 2023** December 31, 2023 and **September 30, 2022** September 30, 2023, respectively.

#### Remaining Performance Obligations

The total aggregate transaction price allocated to the unsatisfied performance obligations, commonly referred to as backlog, as of **June 30, 2023** December 31, 2023 was approximately **\$1.1 billion** \$1.3 billion, of which approximately **\$0.4 billion** \$0.7 billion is expected to be recognized during the remainder of fiscal year **2023, 2024**, approximately **\$0.6 billion** \$0.4 billion during fiscal year **2024, 2025**, and approximately **\$0.1 billion** \$0.2 billion in fiscal year **2025, 2026** and thereafter. These amounts do not include anticipated contract renewals, expected performance bonuses as part of its calculation. Additionally, contracts that currently contain month-to-month terms are represented in our backlog as one month of unsatisfied performance obligations. Our contracts are subject to cancellation or modification at the election of the customer; however, due to the level of capital deployed by our customers on underlying projects, we have not been materially adversely affected by contract cancellations or modifications in the past.

#### Contract Assets and Liabilities

The following tables summarize the balances of our contract assets (net of allowance for estimated credit losses) and liabilities at the dates indicated:

(in thousands)	June 30, 2023		(in thousands)	December 31, 2023	September 30, 2023
	(in thousands)	September 30, 2022			
Contract assets, net	Contract assets, net	\$ 6,905	\$ 6,319		
					June 30, December 31, 2023
Contract liabilities balance at September 30, 2022				\$ 28,882	\$ 20,646
Payment received/accrued and deferred				\$ 14,395	\$ 64,035
Revenue recognized during the period					\$ (17,542)
Contract liabilities balance at June 30, 2023				\$ 25,735	\$ 34,726

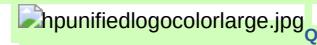
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#### NOTE 9 STOCK-BASED COMPENSATION

A summary of compensation expense for stock-based payment arrangements recognized in Drilling services operating expense, Research and development expense and Selling, general and administrative expense on our Unaudited Condensed Consolidated Statements of Operations, is as follows:

Three Months Ended June 30,	Nine Months Ended June 30,
Three Months Ended December 31,	

		Three Months Ended December 31,		Three Months Ended December 31,			
(in thousands)							
(in thousands)	(in thousands)	2023		2022		2023	2022
Stock-based compensation expense	Stock-based compensation expense						
Stock-based compensation expense							
Stock-based compensation expense							
Drilling services operating	Drilling services operating	\$ 1,540		\$ 1,340		\$ 4,457	\$ 3,862
Research and development	Research and development	500		400		1,411	1,146
Research and development							
Selling, general and administrative	Selling, general and administrative	6,140		5,311		18,016	16,206
		\$ 8,180		\$ 7,051		\$ 23,884	\$ 21,214
Selling, general and administrative							
Selling, general and administrative							
		\$		\$		\$	
		\$		\$		\$	

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### Restricted Stock

A summary of the status of our restricted stock awards as of **June 30, 2023** **December 31, 2023** and changes in non-vested restricted stock outstanding during the **nine** three months then ended is presented below:

(in thousands, except per share amounts)	(in thousands, except per share amounts)	Weighted-Average Grant Date Fair Value per Share
Non-vested restricted stock outstanding at September 30, 2022	1,493	\$ 30.85
Non-vested restricted stock outstanding at September 30, 2023		

Granted	Granted	592	44.48
Vested:	Vested:	(708)	33.95
Forfeited	Forfeited	(11)	36.53
Non-vested restricted stock outstanding at June 30, 2023		1,366	\$ 35.10
Non-vested restricted stock outstanding at December 31, 2023			

(1) Restricted stock shares include restricted phantom stock units under our Director Deferred Compensation Plan. These phantom stock units confer the economic benefits of owning company stock without the actual ownership, transfer or issuance of any shares. Phantom stock units are subject to a vesting period of one year from the grant date. During the ~~nine~~ three months ended ~~June 30, 2023~~ December 31, 2023, ~~12,591~~ no restricted phantom stock units were granted and ~~14,199~~ no restricted phantom stock units vested.

(2) The number of restricted stock awards vested includes shares that we withheld on behalf of our employees to satisfy the statutory tax withholding requirements.

### Performance Units

A summary of the status of our performance-vested restricted share units ("performance units") as of **June 30, 2023** **December 31, 2023** and changes in non-vested performance units outstanding during the **nine** **three** months then ended is presented below:

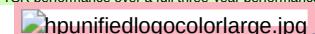
Non-vested performance		
units outstanding at June 30,		
2023 <sup>2</sup>	<u>787</u>	<u>\$ 34.51</u>

Non-vested performance

units outstanding at

December 31, 2023<sup>2</sup>

- (1) At the end of the Vesting Period, recipients receive dividend equivalents, if any, with respect to the number of vested performance units. The vesting of units ranges from zero to 200 percent of the units granted depending on the Company's total shareholder return ("TSR") relative to the TSR of the Peer Group on the vesting date.
- (2) Of the total non-vested performance units at the end of the period, specified performance criteria has been achieved with respect to 229,421 401,904 performance units which is calculated based on the payout percentage for the completed performance period. The vesting and number of the remainder of non-vested performance units reflected at the end of the period is contingent upon our achievement of specified target performance criteria. If we meet the specified maximum relative TSR criteria at target, approximately 386,073 503,371 additional performance units could vest or become eligible to vest. Beginning with performance units granted in December 2022, performance units include an additional return on invested capital ("ROIC") performance metric. Based on the Company's ROIC performance over a full three-year performance period, the Human Resources Committee may increase or decrease by 25 percent the number of performance units that otherwise would be paid out solely based on the achievement of relative TSR performance over a full three-year performance period (the "ROIC Modifier").



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Subject to the terms and conditions set forth in the applicable performance share unit award agreements and the 2020 Plan, grants of performance units are subject to a vesting period of three years (the "Vesting Period") that is dependent on the achievement of certain performance goals. Such performance unit grants consist of two separate components. Performance units that comprise the first component are subject to a three-year performance cycle. Performance units that comprise the second component are further divided into three separate tranches, each of which is subject to a separate one-year performance cycle within the full three-year performance cycle. The vesting of the performance units is generally dependent on (i) the achievement of the Company's TSR performance goals relative to the TSR achievement of a peer group of companies over (over the applicable performance cycle, and cycle), (ii) the continued employment of the recipient of the performance unit award throughout the Vesting Period, and (iii) for performance units granted beginning in December 2022, the application of the ROIC Modifier. The Vesting Period for performance units granted in November 2019 December 2020 ended on December 31, 2022 December 31, 2023 and the performance units eligible to vest were settled in shares of common stock in January 2023, 2024. Stock-based compensation expense related to these grants has been fully recognized as of December 31, 2023.



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## NOTE 10 EARNINGS (LOSSES) PER COMMON SHARE

ASC 260, Earnings per Share, requires companies to treat unvested share-based payment awards that have non-forfeitable rights to dividends or dividend equivalents as a separate class of securities in calculating earnings per share. We have granted and expect to continue to grant to employees restricted stock grants that contain non-forfeitable rights to dividends. Such grants are considered participating securities under ASC 260. As such, we are required to include these grants in the calculation of our basic earnings per share and calculate basic earnings per share using the two-class method. The two-class method of computing earnings per share is an earnings allocation formula that determines earnings per share for each class of common stock and participating security according to dividends declared (or accumulated) and participation rights in undistributed earnings.

Basic earnings per share is computed utilizing the two-class method and is calculated based on the weighted-average number of common shares outstanding during the periods presented.

Diluted earnings per share is computed using the weighted-average number of common and common equivalent shares outstanding during the periods utilizing the two-class method for stock options, non-vested restricted stock and performance units.

Under the two-class method of calculating earnings per share, dividends paid and a portion of undistributed net income, but not losses, are allocated to unvested restricted stock grants that receive dividends, which are considered participating securities.

During the first quarter of fiscal year 2023, Income from discontinued operations was presented as a separate line item on our Unaudited Condensed Consolidated Statements of Operations. To conform with the current fiscal year presentation, we reclassified amounts previously presented in Income from discontinued operations, which were not material, to Other within Other income (expense) on our Unaudited Condensed Consolidated Statements of Operations for the three months ended December 31, 2022. To conform with the current fiscal year presentation, basic and diluted earnings per share for continuing and discontinued operations are presented in the aggregate, for the three months ended December 31, 2022, as presented below.

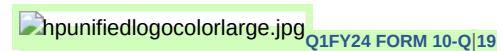
The following table sets forth the computation of basic and diluted earnings (loss) per share:

(in thousands, except per share amounts)	Three Months Ended		Nine Months Ended	
	June 30,		June 30,	
	2023	2022	2023	2022
<b>Numerator:</b>				
Income (loss) from continuing operations	\$ 95,280	\$ 17,475	\$ 355,608	\$ (38,480)
Income (loss) from discontinued operations	13	277	870	(106)
Net income (loss)	95,293	17,752	356,478	(38,586)
<b>Adjustment for basic earnings (loss) per share</b>				
Earnings allocated to unvested shareholders	(1,283)	(368)	(4,810)	(1,138)
<b>Numerator for basic earnings (loss) per share:</b>				
From continuing operations	93,997	17,107	350,798	(39,618)
From discontinued operations	13	277	870	(106)
	94,010	17,384	351,668	(39,724)
<b>Adjustment for diluted earnings (loss) per share</b>				
Effect of reallocating undistributed earnings of unvested shareholders	2	—	9	—
<b>Numerator for diluted earnings (loss) per share:</b>				
From continuing operations	93,999	17,107	350,807	(39,618)
From discontinued operations	13	277	870	(106)
	\$ 94,012	\$ 17,384	\$ 351,677	\$ (39,724)
<b>Denominator:</b>				
Denominator for basic earnings (loss) per share - weighted-average shares	101,163	105,289	103,464	106,092
Effect of dilutive shares from restricted stock and performance share units	387	732	388	—
Denominator for diluted earnings (loss) per share - adjusted weighted-average shares	101,550	106,021	103,852	106,092
<b>Basic earnings (loss) per common share:</b>				
Income (loss) from continuing operations	\$ 0.93	\$ 0.16	\$ 3.39	\$ (0.37)
Income from discontinued operations	—	—	0.01	—
Net income (loss)	\$ 0.93	\$ 0.16	\$ 3.40	\$ (0.37)
<b>Diluted earnings (loss) per common share:</b>				
Income (loss) from continuing operations	\$ 0.93	\$ 0.16	\$ 3.38	\$ (0.37)
Income from discontinued operations	—	—	0.01	—
Net income (loss)	\$ 0.93	\$ 0.16	\$ 3.39	\$ (0.37)

Three Months Ended

December 31,

(in thousands, except per share amounts)	2023	2022
<b>Numerator:</b>		
Net income	\$ 95,173	\$ 97,145
Adjustment for basic earnings per share		
Earnings allocated to unvested shareholders	(1,248)	(992)
Numerator for basic earnings per share	93,925	96,153
Adjustment for diluted earnings per share		
Effect of reallocating undistributed earnings of unvested shareholders	2	—
Numerator for diluted earnings per share	\$ 93,927	\$ 96,153
<b>Denominator:</b>		
Denominator for basic earnings per share - weighted-average shares	\$ 99,143	\$ 105,248
Effect of dilutive shares from restricted stock and performance share units	485	856
Denominator for diluted earnings per share - adjusted weighted-average shares	\$ 99,628	\$ 106,104
Basic earnings per common share:	\$ 0.95	\$ 0.92
Diluted earnings per common share:	\$ 0.94	\$ 0.91



We recorded a net loss during the nine months ended June 30, 2022. Accordingly, our diluted earnings per share calculation for that period was equivalent to our basic earnings per share calculation since diluted earnings per share excluded any assumed vesting of equity awards. These were excluded because they were deemed to be anti-dilutive, meaning their inclusion would have reduced the reported net loss per share in the applicable period.

The following potentially dilutive average shares attributable to outstanding equity awards were excluded from the calculation of diluted earnings (loss) per share because their inclusion would have been anti-dilutive:

	Three Months Ended June 30,	Nine Months Ended June 30,
	Three Months Ended December 31,	Three Months Ended December 31,
	Three Months Ended December 31,	Three Months Ended December 31,
(in thousands, except per share amounts)		
(in thousands, except per share amounts)		
(in thousands, except per share amounts)	(in thousands, except per share amounts)	
Potentially dilutive shares excluded as anti-dilutive	Potentially dilutive shares excluded as anti-dilutive	
	2,964	2,429
Potentially dilutive shares excluded as anti-dilutive		2,479
		2,605

Potentially dilutive shares excluded as anti-dilutive									
Weighted-average price per share	Weighted-average price per share	\$	58.86	\$	63.16	\$	61.88	\$	61.84
Weighted-average price per share									
Weighted-average price per share									



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## NOTE 11 FAIR VALUE MEASUREMENT OF FINANCIAL INSTRUMENTS

We have certain assets and liabilities that are required to be measured and disclosed at fair value. Fair value is defined as the exchange price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. We use the following fair value hierarchy established in ASC 820-10 to measure fair value to prioritize the inputs:

- Level 1 — Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity can access at the measurement date.
- Level 2 — Observable inputs, other than quoted prices included in Level 1, such as quoted prices for similar assets or liabilities in active markets; quoted prices for similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3 — Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the asset or liability.



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### Fair Value Measurements

The following tables summarize our financial assets and liabilities measured at fair value and indicate the level in the fair value hierarchy in which we classify the fair value measurement as of the dates indicated below:

(in thousands)	December 31, 2023				
	Fair Value	Level 1	Level 2	Level 3	
<b>Assets</b>					
Short-term investments:					
Corporate and municipal debt securities	\$ 37,843	\$ —	\$ 37,843	\$ —	
U.S. government and federal agency securities	46,278	46,278	—	—	
Total	84,121	46,278	37,843	—	
Long-term Investments:					
Recurring fair value measurements:					
Equity securities:					
Non-qualified supplemental savings plan	16,478	16,478	—	—	
Investment in ADNOC Drilling	164,339	164,339	—	—	
Investment in Tamboran	16,237	16,237	—	—	
Debt securities:					
Investment in Galileo	35,868	—	—	35,868	

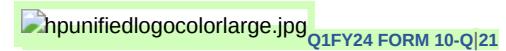
Geothermal debt securities	2,000	—	—	2,000
Total	234,922	197,054	—	37,868
Nonrecurring fair value measurements <sup>1</sup> :				
Other equity securities <sup>2</sup>	2,721	—	—	2,721
Total	2,721	—	—	2,721
Total	237,643	197,054	—	40,589

#### Liabilities

Contingent consideration	\$ 8,350	\$ —	\$ —	\$ 8,350
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(1) As of December 31, 2023, our equity security investments in geothermal energy totaled \$25.2 million. None of these investments were marked to fair value during the period. The investments are measured at cost, less any impairments.

(2) As of December 31, 2023, our other equity securities subject to measurement at fair value on a nonrecurring basis totaled \$3.3 million, of which \$2.7 million has been marked to fair value. The remaining \$0.6 million is measured at cost, less any impairments.



(in thousands)	September 30, 2023			
	Fair Value	Level 1	Level 2	Level 3
<b>Assets</b>				
Short-term investments:				
Corporate debt securities	\$ 48,764	\$ —	\$ 48,764	\$ —
U.S. government and federal agency securities	44,836	44,836	—	—
Total	93,600	44,836	48,764	—
Long-term investments:				
Recurring fair value measurements:				
Equity securities:				
Non-qualified supplemental savings plan	14,597	14,597	—	—
Investment in ADNOC Drilling	174,758	174,758	—	—
Investment in Tamboran	9,920	9,920	—	—
Debt securities:				
Investment in Galileo	35,434	—	—	35,434
Geothermal debt securities	2,006	—	—	2,006
Total	236,715	199,275	—	37,440
Nonrecurring fair value measurements <sup>1</sup> :				
Other equity securities <sup>2</sup>	2,430	—	—	2,430
Total	2,430	—	—	2,430
Total	\$ 239,145	\$ 199,275	\$ —	\$ 39,870
<b>Liabilities</b>				
Contingent consideration	\$ 9,455	\$ —	\$ —	\$ 9,455

(1) As of September 30, 2023, our equity security investments in geothermal energy totaled \$25.2 million. None of these investments were marked to fair value during the period. The investments are measured at cost, less any impairments.

(2) As of September 30, 2023, our other equity securities subject to measurement at fair value on a nonrecurring basis totaled \$3.0 million, of which \$2.4 million has been marked to fair value. The remaining \$0.6 million is measured at cost, less any impairments.

#### Recurring Fair Value Measurements

The following tables summarize our financial assets and liabilities measured at fair value on a recurring basis and indicate the level in the fair value hierarchy in which we classify the fair value measurement as of the dates indicated below:

(in thousands)	June 30, 2023				
	Fair Value	Level 1	Level 2	Level 3	
<b>Assets</b>					
Short-term investments:					
Corporate debt securities	\$ 51,721	\$ —	\$ 51,721	\$ —	
U.S. government and federal agency securities	20,888	20,888	—	—	
Total short-term investments	72,609	20,888	51,721	—	
Investments:					
Non-qualified supplemental savings plan	15,183	15,183	—	—	
Equity investment in ADNOC Drilling	154,770	154,770	—	—	
Equity investment in Tamboran	12,623	12,623	—	—	
Debt security investment in Galileo	35,001	—	—	35,001	
Other debt securities	2,181	—	—	2,181	
Total investments	219,758	182,576	—	37,182	
<b>Liabilities</b>					
Contingent consideration	\$ 8,580	\$ —	\$ —	\$ —	8,580

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(in thousands)	September 30, 2022				
	Fair Value	Level 1	Level 2	Level 3	
<b>Assets</b>					
Short-term investments:					
Corporate debt securities	\$ 98,264	\$ —	\$ 98,264	\$ —	
U.S. government and federal agency securities	18,837	18,837	—	—	
Total short-term investments	117,101	18,837	98,264	—	
Investments:					
Non-qualified supplemental savings plan	14,301	14,301	—	—	
Equity investment in ADNOC Drilling	147,370	147,370	—	—	
Debt security investment in Galileo	33,000	—	—	33,000	
Other debt securities	565	—	—	565	
Total investments	195,236	161,671	—	33,565	
<b>Liabilities</b>					
Contingent consideration	\$ 4,022	\$ —	\$ —	\$ —	4,022

#### Short-term Investments

Short-term investments primarily include securities classified as trading securities. Both realized and unrealized gains and losses on trading securities are included in other income (expense) in the Unaudited Condensed Consolidated Statements of Operations. These securities are recorded at fair value. Level 1 inputs include U.S. agency issued debt securities with active markets and money market funds. For these items, quoted current market prices are readily available. Level 2 inputs include corporate bonds measured using broker quotations that utilize observable market inputs.

#### Long-term Investments

**Equity Securities** Our long-term investments include debt and equity securities and assets held in a Non-Qualified Supplemental Savings Plan ("Savings Plan") and are recorded within Investments on our Unaudited Condensed Consolidated Balance Sheets. Our assets that we hold in the Savings Plan are comprised of mutual funds that are measured using Level 1 inputs.

During September 2021, the Company made a \$100.0 million cornerstone investment in ADNOC Drilling in advance of its announced initial public offering, representing 159.7 million shares of ADNOC Drilling, equivalent to a one percent ownership stake and subject to a three-year lockup period. ADNOC Drilling's initial public offering was completed on October 3, 2021, and its shares are listed and traded on the Abu Dhabi Securities Exchange. Our investment is classified as a long-term equity investment within Investments on our Unaudited Condensed Consolidated Balance Sheets and measured at fair value with any gains or losses recognized through net income (loss) and recorded within Gain (loss) Loss on investment securities on our Unaudited Condensed Consolidated Statements of Operations. During Consistent with the nine months ended June 30, 2023, we early adopted ASU No. 2022-03 which states that the contractual restriction on the sale of an equity security that is publicly traded is not considered in measuring fair value. The provisions of ASU No. 2022-03, were consistent with our historical accounting for contractual sale restrictions are not considered in the fair value measurement of our investment in ADNOC Drilling. During the three and nine months ended June 30, 2023, December 31, 2023 and 2022, we recognized a gain (loss) losses of \$(17.0) \$10.4 million and \$7.4 \$18.2 million, respectively, on our Unaudited Condensed Consolidated Statements of Operations, as a result of the change in fair value of the investment compared to a gain (loss) of \$(17.0) million and \$47.8 million during the three and nine months ended June 30, 2022, respectively, investment. As of June 30, 2023 December 31, 2023, this investment is classified as a Level 1 investment based on the quoted stock price on the Abu Dhabi Securities Exchange.

During the nine months ended June 30, 2022, we sold our remaining equity securities of approximately 467.5 thousand shares in Schlumberger, Ltd. and received proceeds of approximately \$22.0 million. For the three months ended June 30, 2022, we recorded a gain of \$2.7 million related to this investment, which included a \$0.5 million gain recognized upon the sale of our investment and a \$2.2 million gain related to valuation adjustments. For the nine months ended June 30, 2022, we recorded a gain of \$8.2 million related to this investment, which included a \$0.5 million gain recognized upon the sale of our investment and a \$7.7 million gain related to valuation adjustments. This activity is reported in Gain (loss) on investment securities in our Unaudited Condensed Consolidated Statement of Operations. This investment was classified as Level 1 and based on the quoted stock price.

**Equity Securities with Fair Value Option** In October 2022, we made a \$14.1 million equity investment, representing 108.0 million common shares Tamboran Resources Limited. In December 2023, all shares of Tamboran Resources were transferred to Tamboran Resources Corporation in exchange for depository interests in Tamboran Corp. Tamboran Corp. is publicly traded company on the Australian Securities Exchange Ltd under the ticker "TBN." Tamboran "TBN" and is focused on playing a constructive role in the global energy transition towards a lower carbon future, by developing a significantly low CO<sub>2</sub> natural gas resource within in Australia's Beetaloo Sub-basin.

We believe we have a significant influence, but not control or joint control over the investee, due to several factors, including our ownership percentage (approximately 6.25.1 percent as of June 30, 2023 December 31, 2023), operational involvement and role on the investee's board of directors. Our investment is classified as a long-term equity investment within Investments on our Unaudited Condensed Consolidated Balance Sheet as of December 31, 2023. We consider this investment to have a readily determinable fair value and have elected to account for this investment using the fair value option with any changes in fair value recognized through net income (loss). Our investment is classified as a long-term equity investment within Investments on our Unaudited Condensed Consolidated Balance Sheet as of June 30, 2023. income. Under the guidance, Topic 820, Fair Value Measurement, this investment is classified as a Level 1 investment based on the quoted stock price which is publicly available. During the three and nine months ended June 30, 2023, December 31, 2023 and 2022, we recognized a loss gains of \$(1.6) \$6.3 million and \$(1.5) \$3.1 million, respectively, recorded within Gain (loss) Loss on investment securities on our Unaudited Condensed Consolidated Statements of Operations, as a result of the change in fair value of the investment during the period.

**Debt Securities** During April 2022, the Company made a \$33.0 million cornerstone investment in Galileo Holdco 2 Limited Technologies ("Galileo Holdco 2"), part of the group of companies known as Galileo Technologies ("Galileo") in the form of a convertible note, notes with an option to convert into common shares of the parent of Galileo Holdco 2 ("Galileo parent"). Galileo specializes in liquification, natural gas compression and re-gasification modular systems and technologies to make the production, transportation, and consumption of natural gas, biomethane, and hydrogen more economically viable. The convertible note bears interest at 5.0 percent per annum with a maturity date of the earlier of April 2027 or an exit event (as defined in the agreement as either an initial public offering or a sale of Galileo). If the conversion option is exercised, the note would convert into common shares of the parent of Galileo Holdco 2. We currently do not intend to sell this investment prior to its maturity date or an exit event. As of June 30, 2023, the fair value of the convertible note was approximately equal to the cost basis.

All of our long-term debt securities, including our investment in Galileo, are classified as available-for-sale and are measured using Level 3 unobservable inputs based on the absence of market activity. The following table reconciles changes in the fair value of our Level 3 assets for the periods presented below:

(in thousands)	Three Months Ended				Nine Months Ended			
	June 30,		June 30,		June 30,		June 30,	
	2023	2022	2023	2022	2023	2022	2023	2022
Assets at beginning of period	\$ 35,140	\$ 3,500	\$ 33,565	\$ 500	\$ 37,182	\$ 36,524	\$ 37,182	\$ 36,524
Purchases	41	33,024	2,116	36,024	—	—	—	—
Accrued interest:	2,001	—	2,001	—	—	—	—	—
Transfers out:	—	—	(500)	—	—	—	—	—
Assets at end of period	\$ 37,182	\$ 36,524	\$ 37,182	\$ 36,524	\$ 37,182	\$ 36,524	\$ 37,182	\$ 36,524

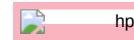
(1) During the **nine months fiscal year ended June 30, 2023** September 30, 2023, our convertible note agreement with Galileo was amended to include any interest which has accrued but not yet compounded or issued as a note. As a result, we **have included** accrued interest in our total investment balance.

(2) We **reclassified a portion** currently do not intend to sell this investment prior to its maturity date or an exit event. As of **our long-term debt securities** December 31, 2023, the fair value of the convertible note was approximately **equal** to short-term notes receivable and is recorded in accounts receivable on the **Unaudited Condensed Consolidated Balance Sheets as of June 30, 2023**, **cost basis**.

The following table provides quantitative information (in thousands) about our Level 3 unobservable significant inputs related to our debt security investment with Galileo at **June 30, 2023**: the dates included below:

December 31, 2023					
December 31, 2023					
December 31, 2023					
<b>Fair Value</b>					
<b>Fair Value</b>					
<b>Fair Value</b>	<b>Fair Value</b>	<b>Valuation Technique</b>	<b>Unobservable Inputs</b>		
\$ 35,001	\$ 35,001	Black-Scholes-Merton model	Discount rate	22.4	%
\$	\$	Risk-free rate	4.0	%	%
\$	\$	Equity volatility	92.5	%	%
\$	\$	Risk-free rate	4.0	%	%
\$	\$	Risk-free rate	4.0	%	%
\$	\$	Equity volatility	92.5	%	%
\$	\$	Equity volatility	92.5	%	%
\$	\$	Equity volatility	92.5	%	%

The above significant unobservable inputs are subject to change based on changes in economic and market conditions. The use of significant unobservable inputs creates uncertainty in the measurement of fair value as of the reporting date. Significant increases or decreases in the discount rate, risk-free rate, and equity volatility in isolation would result in a significantly lower or higher fair value measurement. It is not possible for us to predict the effect of future economic or market conditions on our estimated fair values.



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**Contingent Consideration** Other financial instruments All of our long-term debt securities, including our investment in Galileo, are classified as available-for-sale and are measured using Level 3 unobservable inputs primarily consist of potential earnout payments associated with our business acquisitions in fiscal year 2019. Contingent consideration is recorded in Accrued liabilities and Other noncurrent liabilities on the **Unaudited Condensed Consolidated Balance Sheets** based on the **expected timing** absence of milestone achievements market activity. The following table reconciles changes in the fair value of our Level 3 **liabilities** assets for the periods presented below:

Three Months Ended			
December 31,			

(in thousands)	2023	2022
Assets at beginning of period	\$ 37,440	\$ 33,565
Purchases	—	42
Accrued interest	433	—
Transfers out	—	(500)
Reserves	(5)	\$ —
Assets at end of period	<u><u>\$ 37,868</u></u>	<u><u>\$ 33,107</u></u>



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(in thousands)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2023	2022	2023	2022
Liabilities at beginning of period	\$ 5,030	\$ 2,996	\$ 4,022	\$ 2,996
Additions	—	1,000	500	1,500
Total gains or losses:				
Included in earnings	4,050	—	5,808	(250)
Settlements <sup>(1)</sup>	(500)	—	(1,750)	(250)
Liabilities at end of period	<u><u>\$ 8,580</u></u>	<u><u>\$ 3,996</u></u>	<u><u>\$ 8,580</u></u>	<u><u>\$ 3,996</u></u>

(1) Settlements represent earnout payments that have been paid or earned during the period.

#### Nonrecurring Fair Value Measurements

We have certain assets that are subject to measurement at fair value on a nonrecurring basis. For these nonfinancial assets, measurement at fair value in periods subsequent to their initial recognition is applicable if they are determined to be impaired. These assets generally include property, plant and equipment, goodwill, intangible assets, and operating lease right-of-use assets. If measured at fair value in the Unaudited Condensed Consolidated Balance Sheets, these would generally be classified within Level 2 or 3 of the fair value hierarchy. Further details on any changes in valuation of these assets is provided in their respective footnotes.

#### Other Equity Securities

We also hold various other equity securities without readily determinable fair values, primarily comprised of geothermal investments. These equity securities are initially measured at cost, less any impairments, and will be marked to fair value when once observable price changes in identical or similar investments from the same issuer occur. As of June 30, 2023 and September 30, 2022, the aggregate balance of these our long-term equity securities was \$26.3 million and \$23.7 million, respectively, which includes an investment with a balance of \$10.7 million as of both June 30, 2023 and September 30, 2022, that was marked to fair value during the fourth fiscal quarter of 2022. This investment is classified as are measured using Level 3 unobservable inputs based on the absence of market activity. During

The following table reconciles changes in the three and nine months ended June 30, 2023 and 2022, we did not record any impairments on these investments.

#### Geothermal Investments

As of June 30, 2023 and September 30, 2022 the aggregate balance of our debt and equity security investments in geothermal energy was \$27.4 million securities, without readily determinable fair values, for the periods presented below:

(in millions)	Three Months Ended December 31,	
	2023	2022
Assets at beginning of period	\$ 28,232	\$ 23,745
Purchases	291	2,055
Assets at end of period	<u><u>\$ 28,523</u></u>	<u><u>\$ 25,800</u></u>

and \$23.7 million, respectively. These investments include assets Contingent Consideration

Other financial instruments measured on both a recurring and nonrecurring basis (discussed in the subsections above). In circumstances where we are required to revalue these investments based on observable changes in fair market value, these investments would be classified as using Level 3 unobservable inputs primarily consist of potential earnout payments associated with our business acquisitions in fiscal year 2019. Contingent consideration is recorded in Accrued liabilities on the Unaudited Condensed Consolidated

Balance Sheets based on the absence expected timing of market activity, milestone achievements. The following table reconciles changes in the fair value of our Level 3 liabilities for the periods presented below:

(in thousands)	Three Months Ended December 31,	
	2023	2022
Liabilities at beginning of period	\$ 9,455	\$ 4,022
Additions	—	500
Total gains or losses:		
Included in earnings	20	8
Settlements <sup>(1)</sup>	(1,125)	(750)
Liabilities at end of period	\$ 8,350	\$ 3,780

(1) Settlements represent earnout payments that have been paid or earned during the period.

#### Other Financial Instruments

The carrying amount of cash and cash equivalents and restricted cash approximates fair value due to the short-term nature of these items. The majority of cash equivalents are invested in highly liquid money-market mutual funds invested primarily in direct or indirect obligations of the U.S. government and in federally insured deposit accounts. The carrying value of accounts receivable, other current and noncurrent assets, accounts payable, accrued liabilities and other liabilities approximated fair value at June 30, 2023 December 31, 2023 and September 30, 2022 September 30, 2023.

The following information presents the supplemental fair value information for our long-term fixed-rate debt at June 30, 2023 December 31, 2023 and September 30, 2022 September 30, 2023:

(in millions)	June 30, 2023		(in millions)	December 31, 2023	September 30, 2023
	(in millions)	September 30, 2022			
Long-term debt, term debt, net	Long-term debt, term debt, net				
Carrying value	Carrying value	\$ 545.0	\$ 542.6		
Carrying value					
Carrying value					
Fair value	Fair value	443.3	430.7		

The fair values of the long-term fixed-rate debt is based on broker quotes at June 30, 2023 December 31, 2023 and September 30, 2022 September 30, 2023. The notes are classified within Level 2 of the fair value hierarchy as they are not actively traded in markets.

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#### NOTE 12 COMMITMENTS AND CONTINGENCIES

##### Lease Obligations

During the three months ended December 31, 2023, we amended the lease for our Tulsa industrial facility. As a result, we extended the lease term, now continuing through June 30, 2035 with two five year renewal options. We recognized one of the five year renewal options as part of our right-of-use assets and lease liabilities. This contract was accounted for as an operating lease resulting in an increase of \$18.1 million to the right-of-use assets and lease liability on our Unaudited Condensed Consolidated Balance Sheet as of December 31, 2023.

##### Purchase Commitments

Equipment, parts, and supplies are ordered in advance to promote efficient construction and capital improvement progress. At June 30, 2023 December 31, 2023, we had purchase commitments for equipment, parts and supplies of approximately \$134.2 million \$121.7 million.

#### Guarantee Arrangements

We are contingently liable to sureties in respect of bonds issued by the sureties in connection with certain commitments entered into by us in the normal course of business. We have agreed to indemnify the sureties for any payments made by them in respect of such bonds.

#### Contingencies

During the ordinary course of our business, contingencies arise resulting from an existing condition, situation or set of circumstances involving an uncertainty as to the realization of a possible gain or loss contingency. We account for gain contingencies in accordance with the provisions of ASC 450, Contingencies, and, therefore, we do not record gain contingencies or recognize income until realized. The property and equipment of our Venezuelan subsidiary was seized by the Venezuelan government on June 30, 2010. Our wholly-owned subsidiaries, Helmerich & Payne International Drilling Co. ("HPIDC"), and Helmerich & Payne de Venezuela, C.A. filed a lawsuit in the United States District Court for the District of Columbia on September 23, 2011 against the Bolivarian Republic of Venezuela, Petroleos de Venezuela, S.A. and PDVSA Petroleo, S.A., seeking damages for the seizure of their Venezuelan drilling business in violation of international law and for breach of contract. While there exists the possibility of realizing a recovery on HPIDC's expropriation claims, we are currently unable to determine the timing or amounts we may receive, if any, or the likelihood of recovery.

In May 2018, an employee of our subsidiary, HPIDC, was involved in a car accident in his personal vehicle while not clocked in for work. The accident resulted in a fatality of a passenger in the other vehicle. The estate of the victim, his widow and children subsequently brought a lawsuit against the employee and HPIDC in Texas State District Court in January 2020. In February 2022, trial began in the matter and the jury reached a verdict against HPIDC and our employee for approximately \$126.0 million, including interest. In March 2022, the court entered a judgment consistent with the findings of the jury. In April 2022, the Company and its insurers filed post-trial motions, none of which were granted by the trial judge. However, in June 2022, Plaintiffs' counsel filed a Voluntary Remittitur with the trial court, which formally reduced the verdict to \$60.0 million. The Company and its insurers filed motions to appeal the judgement. As of June 30, 2023, we have incurred expenses, mainly legal fees, against the insurance deductible. At this time, we believe our insurance policies will be responsive to the amounts over our \$3.0 million insurance deductible and that foreseeable exposures to the Company exceeding the deductible will be recovered through insurance.

The Company and its subsidiaries are parties to various other pending legal actions arising in the ordinary course of our business. We maintain insurance against certain business risks subject to certain deductibles. Although no assurance can be given, we believe, based on our experiences to date and taking into account established reserves and insurance, that the ultimate resolution of such items will not have a material adverse impact on our financial condition, cash flows, or results of operations. When we determine a loss is probable of occurring and is reasonably estimable, we accrue an undiscounted liability for such contingencies based on our best estimate using information available at that time. If the estimated loss is a range of potential outcomes and there is no better estimate within the range, we accrue the amount at the low end of the range. We disclose contingencies where an adverse outcome may be material, or in the judgment of management, we conclude the matter should otherwise be disclosed.

#### Significant Lease Not Yet Commenced

During the nine months ended June 30, 2023, we entered into a lease agreement for our new Tulsa corporate office. This lease is expected to commence sometime during the first half of calendar year 2024. The initial lease term is approximately 12 years with two unpriced five-year extension options. The aggregate future non-cancelable lease payments are estimated to be approximately \$15.1 million.



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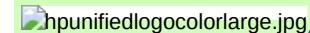
## NOTE 13 BUSINESS SEGMENTS AND GEOGRAPHIC INFORMATION

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#### Description of the Business

We are a performance-driven drilling solutions and technologies company based in Tulsa, Oklahoma with operations in all major U.S. onshore oil and gas producing basins as well as South America, and the Middle East, East and Australia. Our drilling operations consist mainly of contracting Company-owned drilling equipment primarily to large oil and gas exploration companies. We believe we are the recognized industry leader in drilling as well as technological innovation. We focus on offering our customers an integrated solutions-based approach by combining proprietary rig technology, automation software, and digital expertise into our rig operations rather than a product-based offering, such as a rig or separate technology package. Our drilling services operations are organized into the following reportable operating business segments: North America Solutions, Offshore Gulf of Mexico and International Solutions.

Each reportable operating segment is a strategic business unit that is managed separately, and consolidated revenues and expenses reflect the elimination of all material intercompany transactions. Our real estate operations, our incubator program for new research and development projects, and our wholly-owned captive insurance companies are included in "Other." External revenues included in "Other" primarily consist of rental income.



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#### Segment Performance

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We evaluate segment performance based on income or loss from continuing operations (segment operating income (loss)) before income taxes which includes:

- Revenues from external and internal customers
- Direct operating costs
- Depreciation and amortization
- Allocated general and administrative costs
- Asset impairment charges

but excludes gain on reimbursement of drilling equipment, other (gain) loss gain on sale of assets, corporate selling, general and administrative costs, corporate depreciation, and corporate restructuring charges depreciation.

General and administrative costs are allocated to the segments based primarily on specific identification and, to the extent that such identification is not practical, other methods may be used which we believe to be a reasonable reflection of the utilization of services provided.

Summarized financial information of our reportable segments for the three and nine months ended June 30, 2023 December 31, 2023 and 2022 is shown in the following tables:

Three Months Ended June 30, 2023										Three Months Ended December 31, 2023											
(in thousands)	(in thousands)	North America Offshore					North America Offshore					Gulf of Mexico					Gulf of Mexico				
		North America	Offshore Solutions	Offshore Mexico	International Solutions	Other	Eliminations	Total	North America	Offshore Solutions	Offshore Mexico	International Solutions	Other	Eliminations	Total	Gulf of Mexico	International Solutions	Other	Eliminations	Total	
External sales	External sales	\$ 641,612	\$ 31,221	\$ 48,692	\$ 2,431	\$ —	\$ —	\$ 723,956													
Intersegment	Intersegment	—	—	—	17,359	(17,359)	(17,359)	—													
Total sales	Total sales	641,612	31,221	48,692	19,790	(17,359)	723,956														
Segment operating income (loss)	Segment operating income (loss)	\$ 169,499	\$ 4,705	\$ (1,397)	\$ 2,104	\$ 4,470	\$ 179,381														
Segment operating income (loss)	Segment operating income (loss)																				
Segment operating income (loss)	Segment operating income (loss)																				

Three Months Ended June 30, 2022										
(in thousands)	North America			Offshore			Gulf of Mexico			Total
	Solutions	Mexico	International	Solutions	Mexico	International	Solutions	Mexico	International	
External sales	\$ 486,004	\$ 32,701	\$ 29,118	\$ 2,410	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 550,233
Intersegment	—	—	—	14,725	(14,725)	(14,725)	(14,725)	(14,725)	(14,725)	—
Total sales	486,004	32,701	29,118	17,135	(14,725)	(14,725)	(14,725)	(14,725)	(14,725)	550,233
Segment operating income (loss)	\$ 57,353	\$ 5,872	\$ (6,550)	\$ 1,965	\$ (2,140)	\$ (2,140)	\$ (2,140)	\$ (2,140)	\$ (2,140)	\$ 56,500

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Nine Months Ended June 30, 2023										
(in thousands)	North America			Offshore			Gulf of Mexico			Total
	Solutions	Mexico	International	Solutions	Mexico	International	Solutions	Mexico	International	
External sales	\$ 1,944,555	\$ 101,364	\$ 159,383	\$ 7,513	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 2,212,815

Intersegment	—	—	—	51,423	(51,423)	—
Total sales	1,944,555	101,364	159,383	58,936	(51,423)	2,212,815
Segment operating income	\$ 496,945	\$ 18,138	\$ 4,132	\$ 13,604	\$ 4,513	\$ 537,332

Nine Months Ended June 30, 2022

Three Months Ended December 31, 2022							Three Months Ended December 31, 2022								
(in thousands)	(in thousands)	North America	Offshore Solutions	Gulf of Mexico	International Solutions	Other	Eliminations	Total	(in thousands)	North America Solutions	Offshore of Mexico	Gulf Solutions	International Other	Eliminations	Total
External sales	External sales	\$ 1,235,852	\$ 91,162	\$ 93,699	\$ 6,899	—	—	\$ 1,427,612							
Intersegment	Intersegment	—	—	—	41,577	(41,577)	—	—							
Total sales	Total sales	1,235,852	91,162	93,699	48,476	(41,577)	—	1,427,612							
Segment operating income	Segment operating income	\$ 29,757	\$ 16,616	\$ 651	\$ 9,061	\$ (5,453)	\$ 50,632								
Segment operating income															
Segment operating income															

The following table reconciles segment operating income (loss) per the tables above to income (loss) from continuing operations before income taxes as reported on the Unaudited Condensed Consolidated Statements of Operations:

(in thousands)	Three Months Ended December 31,
(in thousands)	Three Months Ended December 31,
(in thousands)	Three Months Ended December 31,
Segment operating income	
Segment operating income	
Segment operating income	
Gain on reimbursement of drilling equipment	
Gain on reimbursement of drilling equipment	
Gain on reimbursement of drilling equipment	
Other gain on sale of assets	
Other gain on sale of assets	
Other gain on sale of assets	
Corporate selling, general and administrative costs and corporate depreciation	
Corporate selling, general and administrative costs and corporate depreciation	
Corporate selling, general and administrative costs and corporate depreciation	
Operating income	
Operating income	

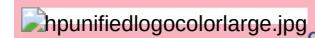
Operating income					
Other income (expense)					
Other income (expense)					
Other income (expense)					
Interest and dividend income					
Interest and dividend income					
Interest and dividend income					
Interest expense					
Interest expense					
Interest expense					
Loss on investment securities					
Loss on investment securities					
Loss on investment securities					
	Three Months Ended		Nine Months Ended		
	June 30,		June 30,		
(in thousands)	2023	2022	2023	2022	
Segment operating income	\$ 179,381	\$ 56,500	\$ 537,332	\$ 50,632	
Gain on reimbursement of drilling equipment	10,642	9,895	37,940	21,597	
Other gain (loss) on sale of assets	(4,504)	3,075	394	2,762	
Corporate selling, general and administrative costs, corporate depreciation and corporate restructuring charges	(36,777)	(35,748)	(107,496)	(106,497)	
Operating income (loss) from continuing operations	148,742	33,722	468,170	(31,506)	
Other income (expense)					
Interest and dividend income	10,748	5,313	20,508	11,301	
Interest expense	(4,324)	(4,372)	(12,918)	(14,876)	
Gain (loss) on investment securities	(18,538)	(14,310)	6,123	55,684	
Other					
Loss on extinguishment of debt	—	—	—	(60,083)	
Other					
Other	Other	(685)	(1,148)	(2,088)	(2,166)
Total unallocated amounts	Total unallocated amounts	(12,799)	(14,517)	11,625	(10,140)
Income (loss) from continuing operations before income taxes	\$ 135,943	\$ 19,205	\$ 479,795	\$ (41,646)	
Total unallocated amounts					
Total unallocated amounts					
Income before income taxes					
Income before income taxes					
Income before income taxes					

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The following table reconciles segment total assets to total assets as reported on the Unaudited Condensed Consolidated Balance Sheets:

(in thousands)	(in thousands)	June 30, 2023	September 30, 2022	(in thousands)	December 31, 2023	September 30, 2023
<b>Total assets:</b>	<b>Total assets:</b>					
North America Solutions	North America Solutions					
Offshore	Offshore					
Gulf of Mexico	Gulf of Mexico	77,539	80,993			
International Solutions	International Solutions	406,471	330,974			
Other	Other	158,698	120,305			
		<u>4,024,154</u>	<u>3,939,096</u>			
		<u>4,012,221</u>				
Investments and corporate operations	Investments and corporate operations	316,662	416,435			
		<u>\$4,340,816</u>	<u>\$4,355,531</u>			
		<u>\$</u>				

(1) Assets by segment exclude investments in subsidiaries and intersegment activity.



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The following table presents revenues from external customers by country based on the location of service provided:

Argentina	Argentina	32,388	18,615	101,712	63,216
Columbia		9,433	5,977	39,454	11,794
Argentina					
Argentina					
Colombia					
Colombia					
Colombia					
Bahrain					
Bahrain	Bahrain	4,458	2,338	10,925	14,797
United Arab Emirates	United Arab Emirates				
United Arab Emirates	United Arab Emirates				
Australia	Australia				
Australia	Australia				
Australia	Australia				
Other foreign	Other foreign				
Other foreign	Other foreign				
Other foreign	Other foreign	618	669	2,311	2,186
Total	Total	\$ 723,956	\$ 550,233	\$ 2,212,815	\$ 1,427,612
Total					
Total					

Refer to Note 8—Revenue from Contracts with Customers for additional information regarding the recognition of revenue.

#### NOTE 14 SUBSEQUENT EVENTS

Subsequent to the fiscal quarter ended June 30, 2023, we entered into a \$9.0 million convertible note with Tamboran. The convertible note will be utilized to relieve Tamboran's outstanding accounts receivable balance owed to the Company, and therefore no cash was exchanged as part of the transaction. The convertible note bears interest at 5.5 percent per annum and matures in July 2028 and will be included in our Investments balance on our Consolidated Balance Sheet. If the conversion option is exercised, the note would convert to common shares of Tamboran in an amount equal to principal plus accrued interest.



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## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q ("Form 10-Q") contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities and Exchange Act of 1934, as amended (the "Exchange Act"). All statements other than statements of historical facts included in this Form 10-Q including without limitation, statements regarding our future financial position, business strategy, budgets, projected costs and plans, objectives of management for future operations, contract terms, and financing and funding are forward-looking statements. In addition, forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe," "predict," "project," "target," "continue," or the negative thereof or similar terminology. Forward-looking statements are based upon current plans, estimates, and expectations that are subject to risks,

uncertainties, and assumptions. Although we believe that the expectations reflected in such forward-looking statements are reasonable, we can give no assurance that such expectations will prove to be correct. Actual results may vary materially from those indicated or anticipated by such forward-looking statements. The inclusion of such statements should not be regarded as a representation that such plans, estimates, or expectations will be achieved.

These forward-looking statements include, among others, information concerning our possible or assumed future results of operations and statements about the following such as:

- our business strategy; strategy and underlying assumptions;
- estimates of our revenues, income, earnings per share, and market share;
- our capital structure and our ability to return cash to stockholders through dividends or share repurchases;
- the amount and nature of our future capital expenditures and how we expect to fund our capital expenditures;
- the volatility of future oil and natural gas prices;
- contracting of our rigs and actions by current or potential customers;
- the effects of actions by, or disputes among or between, members of the Organization of Petroleum Exporting Countries ("OPEC") and other oil producing nations (together, "OPEC+") with respect to production levels or other matters related to the prices of oil and natural gas;
- changes in future levels of drilling activity and capital expenditures by our customers, whether as a result of global capital markets and liquidity, changes in prices of oil and natural gas or otherwise, which may cause us to idle or stack additional rigs, or increase our capital expenditures and the construction, upgrade or acquisition of rigs;
- the ongoing effect impact and impact effects of public health crises, pandemics and epidemics, such as the coronavirus ("COVID-19") COVID-19 pandemic;
- changes in worldwide rig supply and demand, competition, or technology;
- possible cancellation, suspension, renegotiation or termination (with or without cause) of our contracts as a result of general or industry-specific economic conditions, mechanical difficulties, performance or other reasons;
- expansion and growth of our business and operations;
- our belief that the final outcome of our legal proceedings will not materially affect our financial results;
- impact of federal and state legislative and regulatory actions and policies, affecting our costs and increasing operation restrictions or delay and other adverse impacts on our business;
- environmental or other liabilities, risks, damages or losses, whether related to storms or hurricanes (including wreckage or debris removal), collisions, grounding, blowouts, fires, explosions, other accidents, terrorism or otherwise, for which insurance coverage and contractual indemnities may be insufficient, unenforceable or otherwise unavailable;
- impact of geopolitical developments and tensions, war and uncertainty involving or in the geographic region of oil-producing countries (including the invasion of ongoing armed conflicts between Russia and Ukraine by Russia and Israel and Hamas, and any related political or economic responses and counter-responses or otherwise by various global actors or the general effect on the global economy);



- global economic conditions, such as a general slowdown in the global economy, supply chain disruptions, inflationary pressures, currency fluctuations, and instability of financial institutions, and their impact on the Company;
- our financial condition and liquidity;
- tax matters, including our effective tax rates, tax positions, results of audits, changes in tax laws, treaties and regulations, tax assessments and liabilities for taxes;
- the occurrence of cybersecurity security incidents, attacks including breaches of security, or other breaches attack, destruction, alteration, corruption, or unauthorized access to our information technology systems; systems or destruction, loss, alteration, corruption or misuse or unauthorized disclosure of or access to

data ("Security Incident");

- potential impacts on our business resulting from climate change, greenhouse gas regulations, and the impact of climate change related changes in the frequency and severity of weather patterns;
- potential long-lived asset impairments; and
- our sustainability strategy, including expectations, plans, or goals related to corporate responsibility, sustainability and environmental matters, and any related reputational risks as a result of execution of this strategy.

Important factors that could cause actual results to differ materially from our expectations or results discussed in the forward-looking statements are disclosed in our 2022 2023 Annual Report on Form 10-K under Part I, Item 1A—“Risk Factors” and Item 7—“Management’s Discussion and Analysis of Financial Condition and Results of Operations.” All subsequent written and oral forward-looking statements attributable to us, or persons acting on our behalf, are expressly qualified in their entirety by such cautionary statements. Because of the underlying risks and uncertainties, we caution you against placing undue reliance on these forward-looking statements. We assume no duty to update or revise these forward-looking statements based on changes in internal estimates, expectations or otherwise, except as required by law.

## Executive Summary

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Helmerich & Payne, Inc. (“H&P,” which, together with its subsidiaries, is identified as the “Company,” “we,” “us,” or “our,” except where stated or the context requires otherwise) through its operating subsidiaries provides performance-driven drilling solutions and technologies that are intended to make hydrocarbon recovery safer and more economical for oil and gas exploration and production companies. As of **June 30, 2023** December 31, 2023, our drilling rig fleet included a total of 262 drilling rigs. Our reportable operating business segments consist of the North America Solutions segment with 233 rigs, the Offshore Gulf of Mexico segment with seven offshore platform rigs and the International Solutions segment with 22 rigs as of **June 30, 2023** December 31, 2023. At the close of the **third** first quarter of fiscal year **2023** 2024, we had **170** 166 active contracted rigs, of which **103** 95 were under a fixed-term contract and **67** 71 were working well-to-well, compared to **192** 164 contracted rigs at **September 30, 2022** September 30, 2023. Our long-term strategy remains focused on innovation, technology, safety, operational excellence and reliability. As we move forward, we believe that our advanced uniform rig fleet, technology offerings, financial strength, contract backlog and strong customer and employee base position us very well to respond to continued cyclical and often times, volatile market conditions and to take advantage of future opportunities.

## Market Outlook

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Our revenues are primarily derived from the capital expenditures of companies involved in the exploration, development and production of crude oil and natural **gas** (“**E&Ps**”), **gas**. Generally, the level of capital expenditures is dictated by **capital budgets set to achieve respective production targets in relation to** current and expected future prices of crude oil and natural gas, which are determined by various supply and demand factors. Both commodities have historically been, and we expect them to continue to be, cyclical and highly volatile.

Our drilling services operations are organized into the following reportable operating segments: North America Solutions, Offshore Gulf of Mexico, and International Solutions. With respect to North America Solutions, the resurgence of oil and natural gas production coming from the United States brought about by unconventional shale drilling for oil has significantly impacted the supply of oil and natural gas and the type of rig utilized in the U.S. land drilling industry.

The technical requirements of drilling longer lateral unconventional shale wells often necessitate the use of rigs that are commonly referred to in the industry as super-spec rigs and have the following specific characteristics: AC drive, minimum of 1,500 horsepower drawworks, minimum of 750,000 lbs. hookload rating, 7,500 psi mud circulating system, and multiple-well pad capability.



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There is a strong customer preference for super-spec rigs not only due to the higher rig specifications that enable more technical drilling but also due to the drilling efficiencies gained in utilizing a super-spec rig. As a result, there has been a structural decline in the use of non-super-spec rigs across the industry. We are the largest provider of super-spec rigs in the industry and, accordingly, we believe we are well positioned to respond to various market conditions.



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Historically there has been a strong correlation between crude oil and natural gas prices and the demand for drilling rigs with the rig count increasing and decreasing with the up and down movements in the commodity prices. **However, While that correlation remains for a segment of the market, beginning in 2021, a portion of rig activity has not moved in tandem with crude oil prices to the same extent it had historically** as a large portion of our customers instituted a more disciplined approach to their operations and capital spending in order to enhance their own financial returns. Those customers established capital budgets based upon commodity price assumptions for the upcoming year and adhered to them, not adjusting activity plans as commodity prices moved.

While overall customer Based upon the crude oil and natural gas pricing environment and many of our customers' desire to at least maintain their current production levels, we expect the average level of capital budgets for calendar year 2023 appear to be modestly higher than those experienced spending by our customers in calendar year 2022, continued commodity price volatility, particularly the weakness in natural gas prices, has resulted in some customers, typically smaller ones, reducing activity and/or shifting activity 2024 to more crude oil-centric basins at least temporarily. This has led to some idle super-spec rigs being readily available in the market. That said, down by approximately 5% relative to calendar year 2023. As such, we have not seen and do not expect this level of much change in activity levels in calendar 2024 from where they are currently; we exited December 31, 2023 with 151 active rigs in our North America Solutions segment. The overall demand for super-spec rigs in the U.S. remains relatively strong and while some readily available idle supply super-spec capacity exists in the market, we do not believe it is to a level that would have a material negative impact on overall rig pricing. We do see expect this supply-demand dynamic combined with the potential for some of this recently idled super-spec capacity, especially as it relates value proposition we provide our customers through our drilling expertise, high-quality FlexRig® fleet, and automation technology to the Company's idled rigs, result in our ability to be redeployed later in the calendar year 2023 or early in calendar year 2024.

maintain and possibly improve upon current contract economics.

With regards to our North America Solutions segment, volatility in natural gas prices and the related reduced rig demand contributed to an increased level of rig releases in the market during the first half of the calendar year 2023. More recently, During the second half of calendar year 2023, other non-commodity price related factors, such as customer capital budgets, drilling plans, production levels and customer consolidations, have also led some customers to release rigs as well. The Company's For our fiscal year 2024, we believe our rig activity will increase modestly during the first half of the fiscal year as customers reset their capital budgets for 2024. We experienced an increase of just four rigs during the first fiscal quarter of 2024 and expect another 3 to 8 incremental adds during the second fiscal quarter of 2024. From there we believe our rig count sits at 153 as of June 30, 2023 and while we still see further rig releases during our fourth quarter of fiscal year 2023, the magnitude will likely be much more moderate than remain at a relatively stable level during the 26 rigs that were idled second half of the fiscal year. This is similar to the rig activity patterns we have experienced during third quarter of fiscal year 2023, the last few years as well. During fiscal year 2023, the Company has maintained employed a fiscally prudent approach to deploying capital and prioritizing economic margins over rig utilization, which and we believe has been beneficial plan to the Company's overall financial results. Going forward, we see the potential for the Company's active rig count to increase maintain this approach in the first and second fiscal quarters of 2024 as customers reset their capital budgets for year 2024. Furthermore, we still believe the supply and demand dynamics surrounding our North America Solutions segment remain constructive for future activity and pricing levels.

Collectively, our other business segments, Offshore Gulf of Mexico and International Solutions, are exposed to the same macro commodity price environment affecting our North America Solutions segment; however, activity levels in the International Solutions segment are also subject to other various geopolitical and financial factors specific to the countries of our operations. We are currently pursuing an international expansion strategy with the aim to provide growth and diversification for the Company with the understanding that such a strategy will take time and capital to execute. During fiscal year 2024, we plan to continue to devote capital to our international expansion strategy and, in particular, to a recent preliminary notification of an award for seven super-spec rigs in the Middle East. We had contemplated the capital spending necessary to prepare these rigs for export as part of our fiscal year 2024 capital expenditure budget. A majority of these rigs are currently scheduled for delivery during our first half of fiscal year 2025 and thus will have no revenue impact on fiscal year 2024 results. Currently, activity levels in these International Solutions and Offshore Gulf of Mexico business segments look to remain relatively steady at current levels for the foreseeable future, remainder of fiscal year 2024.

## Recent Developments

### Credit Facility Extension

On February 10, 2023, lenders with \$680.0 million of commitments under Over the 2018 Credit Facility exercised their option past two years, the Company has experienced inflationary pressures related to extend the maturity of the 2018 Credit Facility from November 11, 2026 to November 12, 2027. The remaining \$70.0 million of commitments under the 2018 Credit Facility will expire on November 13, 2024, unless extended by the applicable lender before such date.

### Investment in Tamboran

In October 2022, we made a \$14.1 million equity investment, representing 106.0 million common shares in Tamboran, a publicly traded company on the Australian Securities Exchange Ltd under the ticker "TBN." Tamboran is focused on playing a constructive role in the global energy transition towards a lower carbon future, by developing a significantly low CO<sub>2</sub> gas resource within Australia's Beetaloo Sub-basin. Concurrent with the investment agreement, we entered into a fixed-term drilling services agreement with the same investee. Mobilization of the rig commenced during the three months ended June 30, 2023, labor and as a result, we recorded \$6.7 million in receivables consumable inventory and \$5.7 million as a contract liability on our Unaudited Condensed Consolidated Balance Sheet as of June 30, 2023. We expect to earn \$35.2 million in revenue over the term of the contract, and, as such, this amount is included within our contract backlog as of June 30, 2023. Drilling services are expected to commence in the fourth fiscal quarter of 2023.

During the three and nine months ended June 30, 2023, we recognized a loss of \$1.6 million and \$1.5 million, respectively, recorded within Gain (loss) on investment securities on our Unaudited Condensed Consolidated Statements of Operations, more recently as a result of cost-acceleration related to running our rig fleet harder to achieve the change well designs, lateral lengths and drilling efficiencies our customers demand. The inflationary forces have abated, and the financial impacts were partially mitigated by pass-through mechanisms in fair value our contracts. However, the performance and efficiency gains we achieve require us to continue to push the service intensity of the investment our rigs and equipment. Accordingly, we expect operational expenses to remain at elevated levels compared to recent years. Additionally, we are also experiencing inflationary pressures in our non-operational expenses particularly around labor and third-party services. As a consequence of these pressures, we continue to project an increase in our selling, general and administrative expenses during the period.

Subsequent to the fiscal quarter ended June 30, 2023, we entered into a \$9.0 million convertible note with Tamboran. Refer to Note 14—Subsequent Events to the Unaudited Condensed Consolidated Financial Statements for additional details, year 2024.



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## Significant Lease Not Yet Commenced

### Recent Developments

#### During *International Revenue Contracts*

Subsequent to December 31, 2023, the nine months ended June 30, 2023 Company received preliminary notice, subject to finalization of contractual agreements, that it has been awarded seven super-spec FlexRig®'s for work in the Middle East. These rigs are expected to commence operations shortly after delivery, which is currently scheduled for the first half of fiscal year 2025. These rigs will be sourced from our idle super-spec rigs in the U.S., converted to walking configurations, and further equipped to suit contractual specifications. Additionally, in the Middle East we entered into a lease agreement have been successful in contracting one additional super-spec rig in Bahrain. The rig to be utilized for this work is already located in the region as part of our new Tulsa corporate office. This lease Middle East hub and is expected to commence sometime operations during the first second half of calendar fiscal year 2024. The initial lease term is approximately 12 years with two unpriced five-year extension options. The aggregate future non-cancelable lease payments are estimated to be approximately \$15.1 million.

### Contract Backlog

As of June 30, 2023 December 31, 2023 and September 30, 2022 September 30, 2023, our contract drilling backlog, being the expected future dayrate revenue from executed contracts, was \$1.1 billion \$1.3 billion and \$1.2 billion \$1.4 billion, respectively. These amounts do not include anticipated contract renewals or expected performance bonuses. The decrease in backlog at June 30, 2023 from September 30, 2022 is primarily driven by a decrease in the number of fixed term drilling contracts executed. Approximately 65.3 42.8 percent of the June 30, 2023 December 31, 2023 total backlog is reasonably expected to be fulfilled in fiscal year 2024 2025 and thereafter.

The following table sets forth the total backlog by reportable segment as of June 30, 2023 December 31, 2023 and September 30, 2022 September 30, 2023, and the percentage of the June 30, 2023 December 31, 2023 backlog reasonably expected to be fulfilled in fiscal year 2024 2025 and thereafter:

(in billions)		Percentage Reasonably Expected to be Fulfilled in Fiscal Year 2024 and Thereafter				(in billions)	September 30, 2023		Percentage Reasonably Expected to be Fulfilled in Fiscal Year 2025 and Thereafter
		June 30, 2023	September 30, 2022	2024 and Thereafter	(in billions)				
North America	North America								
Solutions	Solutions	\$0.9	\$0.9	61.2 %	North America Solutions	\$1.1	\$ \$	1.1	38.6
Offshore	Offshore								
Gulf of Mexico	Gulf of Mexico	—	—	—					
International	International								
Solutions	Solutions	0.2	0.3	82.1		\$1.3	\$ \$	1.4	
		\$1.1	\$1.2						

The early termination of a contract may result in a rig being idle for an extended period of time, which could adversely affect our financial condition, results of operations and cash flows. In some limited circumstances, such as sustained unacceptable performance by us, no early termination payment would be paid to us. Early terminations could cause the actual amount of revenue earned to vary from the backlog reported. See Item 1A—"Risk Factors—Our current backlog of drilling services and solutions revenue may decline and may not be ultimately realized as fixed-term contracts and may, in certain instances, be terminated without an early termination payment" within our 2022 2023 Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC"), regarding fixed term contract risk. Additionally, see Item 1A—"Risk Factors—The impact and effects of public health crises, pandemics and epidemics, such as the COVID-19 pandemic, could have a material adverse effect on our business, financial condition and results of operations" within our 2022 Annual Report on Form 10-K.

### Results of Operations for the Three Months Ended June 30, 2023 December 31, 2023 and 2022

#### Consolidated Results of Operations

**Net Income** We reported income from continuing operations of \$95.3 million \$95.2 million (\$0.93 per diluted share) from operating revenues of \$724.0 million for the three months ended June 30, 2023 compared to income from continuing operations of \$17.5 million (\$0.16 per diluted share) from operating revenues of \$550.2 million for the three months ended June 30, 2022. Included in net income for the three months ended June 30, 2023 is income of \$12.6 thousand (with no impact on a per diluted share basis) from discontinued operations. Including discontinued operations, we recorded net income of \$95.3 million (\$0.93 \$0.94 per diluted share) for the three months ended June 30, 2023 December 31, 2023 compared to net income of \$17.8 million \$97.1 million (\$0.16 \$0.91 per diluted share) for the three months ended June 30, 2022 December 31, 2022.

**Operating Revenue** Consolidated operating revenues were \$724.0 million \$677.1 million and \$550.2 million \$719.6 million for the three months ended June 30, 2023 December 31, 2023 and 2022, respectively. The increase decrease is primarily driven by an increase in average rig pricing lower activity levels in our North America Solutions segment and an increase in activity levels in our International Solutions segment. Offshore Gulf of Mexico segments. Refer to segment results below for further details.

**Direct Operating Expenses, Excluding Depreciation and Amortization** Direct operating expenses were \$430.2 million \$404.4 million and \$377.3 million \$429.4 million for the three months ended June 30, 2023 December 31, 2023 and 2022, respectively. The increase decrease was primarily attributable to a North America Solutions wage increase that became effective at the end of fiscal year 2022, in conjunction with the aforementioned higher lower activity levels in our International Solutions segment. levels.

**Selling, General and Administrative Expense** Selling, general and administrative expenses increased to \$49.3 million \$56.6 million during the three months ended June 30, 2023 December 31, 2023 compared to \$44.9 million \$48.5 million during the three months ended June 30, 2022 December 31, 2022. The increase is primarily due to a \$3.1 million \$7.1 million increase in labor and labor-related expenses.

**Asset Impairment Charges** During the three months ended December 31, 2022, we recorded \$12.1 million in asset impairment charges as the Company initiated a plan to decommission, scrap and/or sell certain assets including four international FlexRig® drilling rigs, four international conventional drilling rigs, and additional equipment. The aggregate net book value of these assets of \$13.2 million was written down to their estimated scrap value of \$1.1 million.



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**Loss on Investment Securities** During the three months ended June 30, 2023 December 31, 2023, we recognized an aggregate loss of \$18.5 million \$4.0 million on investment securities compared to an aggregate securities. The loss of \$14.3 million during the three months ended June 30, 2022. The aggregate loss in both periods primarily consisted was mainly comprised of a \$17.0 million \$10.4 million loss on our equity investment in ADNOC Drilling, caused by partially offset against a decrease \$6.3 million gain on our investment in Tamboran Corp.; both of which were a result of fluctuations in the fair market value of the stock. stocks. During the three months ended June 30, 2022 December 31, 2022, this we recognized an aggregate loss of \$15.1 million on investment securities. The loss was offset by mainly comprised of a gain of \$2.7 million \$18.2 million loss on the sale of our equity investment in Schlumberger, Ltd. ADNOC Drilling, partially offset against a \$3.1 million gain on our investment in Tamboran Corp.; both of which were a result of fluctuations in the fair market value of the stocks.

**Income Taxes** We had income tax expense of \$40.7 million \$30.1 million for the three months ended June 30, 2023 December 31, 2023 (which includes a discrete tax expense benefit of approximately \$2.4 million primarily \$0.9 million related to an increase in our deferred state income tax rate and return to provision adjustments) equity compensation) compared to income tax expense of \$1.7 million \$32.4 million (which includes a discrete tax expense of approximately \$6.5 million primarily \$0.2 million related to an increase in our deferred state income tax rate and return to provision adjustments) equity compensation) for the three months ended June 30, 2022 December 31, 2022. Our statutory federal income tax rate for fiscal year 2023 2024 is 21.0 percent (before incremental state and foreign taxes).

#### North America Solutions

Three Months Ended June 30,				Three Months Ended December 31,			
(in thousands, except operating statistics)				(in thousands, except operating statistics)			
(in thousands, except operating statistics)	(in thousands, except operating statistics)	2023	2022	(in thousands, except operating statistics)	2023	2022	% Change

Operating revenues	Operating revenues	\$ 641,612	\$ 486,004	32.0 %	Operating revenues	\$ 594,282	\$ \$	627,163	(5.2)	(5.2) %
Direct operating expenses	Direct operating expenses	364,688	318,400	14.5						
Depreciation and amortization	Depreciation and amortization	87,209	93,612	(6.8)						
Research and development	Research and development	7,254	6,545	10.8						
Selling, general and administrative expense	Selling, general and administrative expense	12,962	10,069	28.7						
Asset impairment charges										
Restructuring charges		—	25	(100.0)						
Segment operating income										
Segment operating income										
Segment operating income	Segment operating income	\$ 169,499	\$ 57,353	195.5						
<i>Financial Data and Other Operating Statistics<sup>1</sup>:</i>										
<i>Financial Data and Other Operating Statistics<sup>1</sup>:</i>										
Financial Data and Other Operating Statistics <sup>1</sup> :	Financial Data and Other Operating Statistics <sup>1</sup> :									
Direct margin (Non-GAAP) <sup>2</sup>	Direct margin (Non-GAAP) <sup>2</sup>	\$ 276,924	\$ 167,604	65.2						
Revenue days <sup>3</sup>	Revenue days <sup>3</sup>	15,075	15,796	(4.6)						
Average active rigs <sup>4</sup>	Average active rigs <sup>4</sup>	166	174	(4.6)						
Number of active rigs at the end of period <sup>5</sup>	Number of active rigs at the end of period <sup>5</sup>	153	175	(12.6)						
Number of available rigs at the end of period	Number of available rigs at the end of period	233	236	(35.2)						
Reimbursements of "out-of-pocket" expenses	Reimbursements of "out-of-pocket" expenses	\$ 82,688	\$ 67,218	23.0						

(1) These operating metrics and financial data, including average active rigs, are provided to allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results. Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results.

(2) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues less direct operating expenses and is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See — Non-GAAP Measurements below for a reconciliation of segment operating income (loss) to direct margin.

(3) Defined as the number of contractual days we recognized revenue for during the period.

(4) Active rigs generate revenue for the Company; accordingly, 'average active rigs' represents the average number of rigs generating revenue during the applicable time period. This metric is calculated by dividing revenue days by total days in the applicable period (i.e., **92** days).

(5) Defined as the number of rigs generating revenue at the applicable end date of the time period.

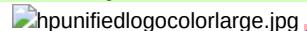
**Operating Revenues** Operating revenues were \$641.6 million \$594.3 million and \$486.0 million \$627.2 million in the three months ended June 30, 2023 December 31, 2023 and 2022, respectively. The \$155.6 million increase \$32.9 million decrease in operating revenue is primarily due to higher pricing a 17.3 percent decrease in activity levels partially offset by a 4.6 percent decrease in activity higher average pricing levels.

**Direct Operating Expenses** Direct operating expenses increased decreased to \$364.7 million \$338.2 million during the three months ended June 30, 2023 December 31, 2023 as compared to \$318.4 million \$366.9 million during the three months ended June 30, 2022 December 31, 2022. This increase decrease was primarily due to driven by lower activity levels, partially offset by an increase of \$23.5 million in per revenue day labor and labor related expenses driven by increased field wages beginning in late September 2022. Additionally, materials and supplies expense increased \$3.8 million, which were driven by higher pricing levels for consumable inventory issuance.

**Depreciation and Amortization** Depreciation and amortization expense decreased to \$87.2 million during the three months ended June 30, 2023 as compared to \$93.6 million during the three months ended June 30, 2022. This decrease is reflective of the downstream effect of lower capital expenditures over the past several years, expense.

**Selling, General and Administrative Expense** Selling, general and administrative expense increased to \$13.0 million \$15.9 million during the three months ended June 30, 2023 December 31, 2023 as compared to \$10.1 million \$14.2 million during the three months ended June 30, 2022 December 31, 2022. The slight increase was largely driven by a \$1.8 million \$1.9 million increase in professional fees, in labor expenses.

**Asset Impairment Charges** During the three months ended December 31, 2022, assets that were previously classified as Assets held-for-sale were either sold or written down to scrap value. The aggregate net book value of these remaining assets was \$3.0 million, which exceeded the estimated scrap value of \$0.3 million, resulting in a non-cash impairment charge of \$2.7 million during the three months ended December 31, 2022. During the same period, we also identified additional equipment that met the asset held-for-sale criteria and was reclassified as Assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. The aggregate net book value of the equipment of \$1.4 million was written down to its estimated scrap value of \$0.1 million, resulting in a non-cash impairment charge of \$1.3 million during the three months ended December 31, 2022.



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#### Offshore Gulf of Mexico

Three Months Ended December 31, (in thousands, except operating statistics)										
Three Months Ended December 31, (in thousands, except operating statistics)										
(in thousands, except operating statistics)	(in thousands, except operating statistics)			2023			2022			% Change
	Operating revenues	Direct operating expenses	Depreciation	Operating revenues	Direct operating expenses	Depreciation	Operating revenues	Direct operating expenses	Depreciation	
Operating revenues	\$31,221	23,913	1,873	\$32,701	23,922	2,328	(4.5) %	\$25,531	\$35,164	(27.4) %
Direct operating expenses										
Depreciation										
Selling, general and administrative expense										
Segment operating income										
Segment operating income										

Financial Data and Other Operating Statistics <sup>1</sup> :	Financial Data and Other Operating Statistics <sup>1</sup> :
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*Financial Data and Other Operating*

*Statistics<sup>1</sup>:*

*Financial Data and Other Operating*

*Statistics<sup>1</sup>:*

Direct margin (Non-GAAP)<sup>2</sup>

Direct margin (Non-GAAP)<sup>2</sup>

Direct margin (Non-GAAP) <sup>2</sup>	Direct margin (Non-GAAP) <sup>2</sup>	\$ 7,308	\$ 8,779	(16.8)
Revenue days <sup>3</sup>	Revenue days <sup>3</sup>	364	364	—
Average active rigs <sup>4</sup>	Average active rigs <sup>4</sup>	4	4	—
Number of active rigs at the end of period <sup>5</sup>	Number of active rigs at the end of period <sup>5</sup>	4	4	—
Number of available rigs at the end of period	Number of available rigs at the end of period	7	7	—
Reimbursements of "out-of-pocket" expenses	Reimbursements of "out-of-pocket" expenses	\$ 7,823	\$ 7,219	8.4

(1) These operating metrics and financial data, including average active rigs, are provided to allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results.

Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results.

(2) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues less direct operating expenses and is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See — Non-GAAP Measurements below for a reconciliation of segment operating income (loss) to direct margin.

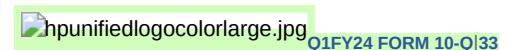
(3) Defined as the number of contractual days we recognized revenue for during the period.

(4) Active rigs generate revenue for the Company; accordingly, 'average active rigs' represents the average number of rigs generating revenue during the applicable time period. This metric is calculated by dividing revenue days by total days in the applicable period (i.e., ~~91~~ <sup>92</sup> days).

(5) Defined as the number of rigs generating revenue at the applicable end date of the time period.

**Operating Revenues** Operating revenues were ~~\$31.2 million~~ <sup>\$25.5 million</sup> and ~~\$32.7 million~~ <sup>\$35.2 million</sup> in the three months ended ~~June 30, 2023~~ December 31, 2023 and 2022, respectively. The ~~4.5 percent~~ <sup>\$9.7 million</sup> decrease in operating revenue is primarily due to a 21.5 percent decrease in activity levels and the mix of rigs being on lower standby rates as opposed to working at full rates during the three months ended December 31, 2023.

**Direct Operating Expenses** Direct operating expenses decreased to \$19.6 million during the three months ended December 31, 2023 as compared to \$25.7 million during the three months ended December 31, 2022. This decrease is primarily driven by a rig moving from an operating dayrate to a lower demobilization rate, decrease in activity levels as described above.



**International Solutions**

Three Months  
Ended June 30,

Three Months Ended December 31,									
(in thousands, except operating statistics)									
(in thousands, except operating statistics)	(in thousands, except operating statistics)	2023	2022	% Change	2023	2022		% Change	
Operating revenues	Operating revenues	\$ 48,692	\$ 29,118	67.2 %	Operating revenues	\$ 54,752	\$ 54,801	(0.1) %	
Direct operating expenses	Direct operating expenses	45,390	32,364	40.2					
Depreciation	Depreciation	2,171	1,175	84.8					
Selling, general and administrative expense	Selling, general and administrative expense	2,528	2,129	18.7					
Asset impairment charges									
Segment operating loss		\$ (1,397)	\$ (6,550)	78.7					
Segment operating income									
Segment operating income									
Segment operating income									
<i>Financial Data and Financial Data and Other Operating Statistics<sup>1</sup>:</i>									
Financial Data and Other Operating Statistics <sup>1</sup> :	Other Operating Statistics <sup>1</sup> :								
Financial Data and Other Operating Statistics <sup>1</sup> :									
Direct margin (Non-GAAP) <sup>2</sup>									
Direct margin (Non-GAAP) <sup>2</sup>									
Direct margin (Non-GAAP) <sup>2</sup>	Direct margin (Non-GAAP) <sup>2</sup>	\$ 3,302	\$ (3,246)	201.7					
Revenue days <sup>3</sup>	Revenue days <sup>3</sup>	1,215	718	69.2					
Average active rigs <sup>4</sup>	Average active rigs <sup>4</sup>	13	8	69.2					
Number of active rigs at the end of periods <sup>5</sup>	Number of active rigs at the end of periods <sup>5</sup>	13	9	44.4					
Number of available rigs at the end of period <sup>6</sup>	Number of available rigs at the end of period <sup>6</sup>	22	28	(21.4)					
Reimbursements of "out-of-pocket" expenses	Reimbursements of "out-of-pocket" expenses	\$ 2,098	\$ 699	200.1					

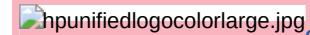
(1) These operating metrics and financial data, including average active rigs, are provided to allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results. Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results.

(2) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues less direct operating expenses and is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See — Non-GAAP Measurements below for a reconciliation of segment operating income (loss) to direct margin.

(3) Defined as the number of contractual days we recognized revenue for during the period.

(4) Active rigs generate revenue for the Company; accordingly, 'average active rigs' represents the average number of rigs generating revenue during the applicable time period. This metric is calculated by dividing revenue days by total days in the applicable period (i.e., 91 days).

(5) Defined as the number of rigs generating revenue at the applicable end date of the time period.



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**Operating Revenues** Operating revenues increased to \$48.7 million during the three months ended June 30, 2023 compared to \$29.1 million during the three months ended June 30, 2022. This increase is primarily driven by a 69.2 percent increase in activity levels.

**Direct Operating Expenses** Direct operating expenses increased to \$45.4 million during the three months ended June 30, 2023 as compared to \$32.4 million during the three months ended June 30, 2022. This increase was primarily driven by an increase of \$7.4 million in labor and labor-related expenses and an increase of \$1.7 million in materials and supplies given higher activity levels.

#### Other Operations

Results of our other operations, excluding corporate selling, general and administrative costs, corporate restructuring, and corporate depreciation, are as follows:

(in thousands)	Three Months Ended June 30,			% Change
	2023	2022		
Operating revenues	\$ 19,790	\$ 17,135		15.5 %
Direct operating expenses	16,790	14,690		14.3
Depreciation	515	480		7.3
Selling, general and administrative expense	381	—		—
Operating income	\$ 2,104	\$ 1,965		7.1

**Operating Revenues** We continue to use our Captive insurance companies to insure the deductibles for our domestic workers' compensation, general liability, automobile liability claims programs, and medical stop-loss program and to insure the deductibles from the Company's international casualty and rig property programs. Intercompany premium revenues recorded by the Captives during the three months ended June 30, 2023 and 2022 amounted to \$17.4 million and \$14.7 million, respectively, which were eliminated upon consolidation.

**Direct Operating Expenses** Direct operating expenses consisted primarily of \$5.5 million and \$3.1 million in adjustments to accruals for estimated losses allocated to the Captives and rig and casualty insurance premiums of \$9.7 million and \$9.4 million during the three months ended June 30, 2023 and 2022, respectively. The change to accruals for estimated losses is primarily due to actuarial valuation adjustments by our third-party actuary.

#### Results of Operations for the Nine Months Ended June 30, 2023 and 2022

##### Consolidated Results of Operations

**Net Income (Loss)** We reported income from continuing operations of \$355.6 million (\$3.38 per diluted share) from operating revenues of \$2.2 billion for the nine months ended June 30, 2023 compared to a loss from continuing operations of \$38.5 million (\$0.37 loss per diluted share) from operating revenues of \$1.4 billion for the nine months ended June 30, 2022. Included in net income for the nine months ended June 30, 2023 is income of \$0.9 million (\$0.01 per diluted share) from discontinued operations. Including discontinued operations, we recorded net income of \$356.5 million (\$3.39 per diluted share) for the nine months ended June 30, 2023 compared to a net loss of \$38.6 million (\$0.37 loss per diluted share) for the nine months ended June 30, 2022.

**Operating Revenue** Consolidated operating revenues were \$2.2 billion for the nine months ended June 30, 2023 and \$1.4 billion for the nine months ended June 30, 2022. The increase is primarily driven by an increase in average rig pricing and activity levels in our North America Solutions segment and increased activity levels in our International Solutions segment. Refer to segment results below for further details.

**Direct Operating Expenses, Excluding Depreciation and Amortization** Direct operating expenses for the nine months ended June 30, 2023 were \$1.3 billion, compared to \$1.0 billion for the nine months ended June 30, 2022. The increase was primarily attributable to the aforementioned higher activity levels as well as a North America Solutions wage increase that became effective at the end of fiscal year 2022.

**Selling, General and Administrative Expense** Selling, general and administrative expenses increased to \$150.6 million during the nine months ended June 30, 2023 compared to \$135.7 million during the nine months ended June 30, 2022. The increase is primarily due to a \$5.1 million increase in professional fees and a \$7.4 million increase in labor and labor-related expenses.



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**Asset Impairment Charges** During the nine months ended June 30, 2023, we recorded \$12.1 million in asset impairment charges as the Company initiated a plan to decommission, scrap and/or sell certain assets including four international FlexRig® drilling rigs, four international conventional drilling rigs, and additional equipment. The aggregate net book value of these assets of \$13.2 million was written down to their estimated scrap value of \$1.1 million. During the nine months ended June 30, 2022, we identified various assets that met the asset held-for-sale criteria and were reclassified as assets held-for-sale within our North America Solutions and International Solutions segment, which resulted in a non-cash impairment charge of \$4.4 million for the nine months ended June 30, 2022.

**Gain on Investment Securities** During the nine months ended June 30, 2023, we recognized an aggregate gain of \$6.1 million on investment securities. This gain is mainly comprised of a \$7.4 million gain on our equity investment in ADNOC Drilling, partially offset against a \$1.5 million loss on our investment in Tamboran, both of which were a result of fluctuations in the fair market value of the stocks. During the nine months ended June 30, 2022, we recognized an aggregate gain of \$55.7 million. This gain was primarily driven by a \$47.8 million gain on our equity investment in ADNOC Drilling caused by an increase in the fair market value of the stock and a gain of \$8.2 million on the sale of our equity investment in Schlumberger, Ltd.

**Income Taxes** We had income tax expense of \$124.2 million for the nine months ended June 30, 2023 (which includes discrete tax expense of \$2.3 million primarily related to an increase in our deferred state income tax rate, return to provision adjustments and equity compensation) compared to an income tax benefit of \$3.2 million (which included discrete tax expense of \$10.0 million primarily related to an increase in our deferred state income tax rate and equity compensation) for the nine months ended June 30, 2022. Our statutory federal income tax rate for fiscal year 2023 is 21.0 percent (before incremental state and foreign taxes).

#### North America Solutions

(in thousands, except operating statistics)	Nine Months Ended June 30,			% Change
	2023	2022		
Operating revenues	\$ 1,944,555	\$ 1,235,852		57.3 %
Direct operating expenses	1,111,154	869,365		27.8
Depreciation and amortization	266,093	283,050		(6.0)
Research and development	23,051	19,533		18.0
Selling, general and administrative expense	43,364	31,781		36.4
Asset impairment charges	3,948	1,868		111.3
Restructuring charges	—	498		(100.0)
Segment operating income	\$ 496,945	\$ 29,757		1,570.0
<i>Financial Data and Other Operating Statistics:</i>				
Direct margin (Non-GAAP):	\$ 833,401	\$ 366,487		127.4
Revenue days <sup>4</sup>	48,142	43,494		10.7
Average active rigs <sup>4</sup>	176	159		10.7
Number of active rigs at the end of periods	153	175		(12.6)
Number of available rigs at the end of period	233	236		(1.3)
Reimbursements of "out-of-pocket" expenses	\$ 239,288	\$ 157,010		52.4

(1) These operating metrics and financial data, including average active rigs, are provided to allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results.

Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results.

(2) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues less direct operating expenses and is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See — Non-GAAP Measurements below for a reconciliation of segment operating income (loss) to direct margin.

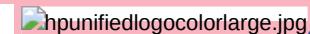
(3) Defined as the number of contractual days we recognized revenue for during the period.

(4) Active rigs generate revenue for the Company; accordingly, 'average active rigs' represents the average number of rigs generating revenue during the applicable time period. This metric is calculated by dividing revenue days by total days in the applicable period (i.e., 273 days).

(5) Defined as the number of rigs generating revenue at the applicable end date of the time period.

**Operating Revenues** Operating revenues were \$1.9 billion and \$1.2 billion in the nine months ended June 30, 2023 and 2022, respectively. The \$0.7 billion increase in operating revenue is primarily due to higher pricing levels and a 10.7 percent increase in activity levels.

**Direct Operating Expenses** Direct operating expenses increased to \$1.1 billion during the nine months ended June 30, 2023 as compared to \$0.9 billion during the nine months ended June 30, 2022. This increase was primarily driven by a \$127.7 million increase in labor and labor-related expenses driven by higher activity levels and increased field wages beginning in late September 2022. Additionally, materials and supplies expense increased by \$24.4 million, which was also primarily driven by higher activity levels.



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**Depreciation and Amortization** Depreciation and amortization expense decreased to \$266.1 million during the nine months ended June 30, 2023 as compared to \$283.1 million during the nine months ended June 30, 2022. This decrease is reflective of the downstream effect of lower capital expenditures over the last several years.

**Selling, General and Administrative Expense** Selling, general and administrative expense increased to \$43.4 million during the nine months ended June 30, 2023 as compared to \$31.8 million during the nine months ended June 30, 2022. The increase was largely driven by a \$8.1 million increase in professional fees.

**Asset Impairment Charges** During the nine months ended June 30, 2023, our North America Solutions assets that were previously classified as Assets held-for-sale at September 30, 2022 were either sold or written down to scrap value. The aggregate net book value of these remaining assets was \$3.0 million, which exceeded the estimated scrap value of \$0.3 million, resulting in a non-cash impairment charge of \$2.7 million. During the same period, we also identified additional equipment that met the asset held-for-sale criteria and was reclassified as Assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. The aggregate net book value of the equipment of \$1.4 million was written down to its estimated scrap value of \$0.1 million, resulting in a non-cash impairment charge of \$1.3 million during the nine months ended June 30, 2023. These impairment charges are recorded within our North America Solutions segment in our Unaudited Condensed Consolidated Statement of Operations. During the nine months ended June 30, 2022, we identified two partial rig substructures that met the assets held-for-sale criteria and were reclassified as assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. This resulted in a non-cash impairment charge of \$1.9 million as the book values of these rig substructures were written down to their estimated scrap value of \$0.1 million.

#### Offshore Gulf of Mexico

(in thousands, except operating statistics)	Nine Months Ended June 30,		% Change
	2023	2022	
Operating revenues	\$ 101,364	\$ 91,162	11.2 %
Direct operating expenses	75,292	65,517	14.9
Depreciation	5,671	7,109	(20.2)
Selling, general and administrative expense	2,263	1,920	17.9
Segment operating income	\$ 18,138	\$ 16,616	9.2
<i>Financial Data and Other Operating Statistics<sup>1</sup>:</i>			
Direct margin (Non-GAAP) <sup>2</sup>	\$ 26,072	\$ 25,645	1.7
Revenue days <sup>3</sup>	1,092	1,092	—
Average active rigs <sup>4</sup>	4	4	—
Number of active rigs at the end of period <sup>5</sup>	4	4	—
Number of available rigs at the end of period	7	7	—
Reimbursements of "out-of-pocket" expenses	\$ 23,006	\$ 19,103	20.4

(1) These operating metrics and financial data, including average active rigs, are provided to allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results.

Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results.

(2) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues less direct operating expenses and is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See — Non-GAAP Measurements below for a reconciliation of segment operating income (loss) to direct margin.

(3) Defined as the number of contractual days we recognized revenue for during the period.

(4) Active rigs generate revenue for the Company; accordingly, 'average active rigs' represents the average number of rigs generating revenue during the applicable time period. This metric is calculated by dividing revenue days by total days in the applicable period (i.e., 273 92 days).

(5) Defined as the number of rigs generating revenue at the applicable end date of the time period.

**Operating Revenues** Operating revenues were \$101.4 million and \$91.2 million \$54.8 million during both the nine three months ended June 30, 2023 December 31, 2023 and 2022, respectively. The 11.2 percent increase in operating revenue is primarily driven 2022. Revenue remained flat due to increased activity, offset by pricing increases and wage increase pass-throughs which occurred in the latter portion mix of fiscal year 2022, rigs working.

**Direct Operating Expenses** Direct operating expenses increased to \$75.3 million \$44.5 million during the nine three months ended June 30, 2023 December 31, 2023 as compared to \$65.5 million \$41.0 million during the nine three months ended June 30, 2022. The increase was primarily driven by the mix of rigs working at full utilization as opposed to mobilizing or being on standby, in addition to the factors described above.



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#### International Solutions

(in thousands, except operating statistics)	Nine Months Ended June 30,			% Change
	2023	2022		
Operating revenues	\$ 159,383	\$ 93,699		70.1 %
Direct operating expenses	133,642	81,666		63.6
Depreciation	5,215	2,979		75.1
Selling, general and administrative expense	8,245	5,908		39.6
Asset impairment charges	8,149	2,495		226.6
Segment operating income	\$ 4,132	\$ 651		534.7
<b>Financial Data and Other Operating Statistics:</b>				
Direct margin (Non-GAAP): <sup>2</sup>	\$ 25,741	\$ 12,033		113.9
Revenue days: <sup>3</sup>	3,618	2,010		80.0
Average active rigs: <sup>4</sup>	13	7		80.0
Number of active rigs at the end of periods	13	9		44.4
Number of available rigs at the end of period	22	28		(21.4)
Reimbursements of "out-of-pocket" expenses	\$ 7,743	\$ 3,368		129.9

(1) These operating metrics and financial data, including average active rigs, are provided to allow investors to analyze the various components of segment financial results in terms of activity, utilization and other key results. Management uses these metrics to analyze historical segment financial results and as the key inputs for forecasting and budgeting segment financial results.

(2) Direct margin, which is considered a non-GAAP metric, is defined as operating revenues less direct operating expenses and is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. See — Non-GAAP Measurements below for a reconciliation of segment operating income (loss) to direct margin.

(3) Defined as the number of contractual days we recognized revenue for during the period.

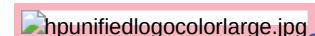
(4) Active rigs generate revenue for the Company; accordingly, 'average active rigs' represents the average number of rigs generating revenue during the applicable time period. This metric is calculated by dividing revenue days by total days in the applicable period (i.e., 273 days).

(5) Defined as the number of rigs generating revenue at the applicable end date of the time period.

**Operating Revenues** Operating revenues increased to \$159.4 million during the nine months ended June 30, 2023 compared to \$93.7 million during the nine months ended June 30, 2022. This increase is primarily driven by a 80.0 percent increase in activity levels. Additionally, during the nine months ended June 30, 2022, we recognized \$16.4 million in revenue related to the settlement of a contract drilling dispute related to drilling services provided from fiscal year 2016 through 2019 with YPF S.A. Refer to Note 8 - Revenue from Contracts with Customers for additional details.

**Direct Operating Expenses** Direct operating expenses increased to \$133.6 million during the nine months ended June 30, 2023 as compared to \$81.7 million during the nine months ended June 30, 2022 December 31, 2022. This increase was primarily driven by a 2.9 percent increase of \$25.2 million in activity levels as well as higher per revenue day labor and labor-related expense and an increase of \$16.8 million in materials and supplies given higher activity levels. expenses.

**Asset Impairment Charges** During the nine three months ended June 30, 2023 December 31, 2022, the Company initiated a plan to decommission and scrap four international FlexRig® drilling rigs and four conventional drilling rigs located in Argentina that are not suitable for unconventional drilling. As a result, these rigs were reclassified to Assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. Sheets as of December 31, 2022, The rigs' aggregate net book value of \$8.8 million was written down to the estimated scrap value of \$0.7 million, which resulted in a non-cash impairment charge of \$8.1 million within our International Solutions segment and recorded in our Unaudited Condensed Consolidated Statement of Operations during the nine three months ended June 30, 2023. During the nine months ended June 30, 2022, we identified two international FlexRig® drilling rigs that met the assets held-for-sale criteria and were reclassified as assets held-for-sale on our Unaudited Condensed Consolidated Balance Sheets. This resulted in an impairment charge of \$2.5 million as the book values of these international drilling rigs were written down to their fair value less estimated cost to sell of \$0.9 million December 31, 2022.



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#### Other Operations

Results of our other operations, excluding corporate selling, general and administrative costs, corporate restructuring, and corporate depreciation, are as follows:

		Nine Months Ended June 30,			Three Months Ended December 31,					
(in thousands)	(in thousands)	2023	2022	% Change	2023	2022	% Change	2023	2022	% Change
Operating revenues	Operating revenues	\$58,936	\$48,476	21.6 %	Operating revenues	\$ 17,808	\$	\$ 18,911	\$	(5.8) %
Direct operating expenses	Direct operating expenses	43,035	37,288	15.4						
Depreciation	Depreciation	1,428	1,195	19.5						
Selling, general and administrative expense	Selling, general and administrative expense	869	932	(6.8)						
Operating income		\$13,604	\$ 9,061	50.1						
Operating income (loss)										
Operating income (loss)										
Operating income (loss)										

**Operating Revenues** We continue to use our Captive insurance companies to insure the deductibles for our domestic workers' compensation, general liability, automobile liability claims programs, and medical stop-loss program and to insure the deductibles from the Company's international casualty and rig property programs. **Intercompany Operating revenues of \$17.8 million and \$18.9 million during the three months ended December 31, 2023 and 2022, respectively, primarily consisted of \$15.2 million and \$16.4 million, respectively, in intercompany premium revenues recorded by the Captives during the nine months ended June 30, 2023 and 2022 amounted to \$51.4 million and \$41.6 million, respectively, which Captives. These revenues** were eliminated upon consolidation.

**Direct Operating Expenses** Direct operating expenses of \$17.1 million and \$13.6 million during the three months ended December 31, 2023 and 2022, respectively, primarily consisted primarily of \$10.2 million \$3.5 million and \$2.7 million \$2.9 million, respectively, in adjustments to accruals for estimated losses allocated to the Captives, and rig and casualty insurance premiums of \$30.6 \$9.1 million and \$26.2 \$10.0 million, during the nine months ended June 30, 2023 respectively, and 2022, medical stop loss expenses of \$4.1 million and \$2.8 million, respectively. The change to accruals for estimated losses is primarily due to actuarial valuation adjustments by our third-party actuary.

## Liquidity and Capital Resources

### Sources of Liquidity

Our sources of available liquidity include existing cash balances on hand, cash flows from operations, and availability under the 2018 Credit Facility. Our liquidity requirements include meeting ongoing working capital needs, funding our capital expenditure projects, paying dividends declared, and repaying our outstanding indebtedness. Historically, we have financed operations primarily through internally generated cash flows. During periods when internally generated cash flows are not sufficient to meet liquidity needs, we may utilize cash on hand, borrow from available credit sources, access capital markets or sell our investments. Likewise, if we are generating excess cash flows or have cash balances on hand beyond our near-term needs, we may return cash to shareholders through dividends or share repurchases, or we may invest in highly rated short-term money market and debt securities. These investments can include U.S. Treasury securities, U.S. Agency issued debt securities, highly rated corporate bonds and commercial paper, certificates of deposit and money market funds. However, in some international locations we may make short-term investments that are less conservative, as equivalent highly rated investments are unavailable. See—Note 2—Summary of Significant Accounting Policies, and Related Risks and Uncertainties—International Solutions Drilling Risks.

We may seek to access the debt and equity capital markets from time to time to raise additional capital, increase liquidity as necessary, fund our additional purchases, exchange or redeem senior notes, or repay any amounts under the 2018 Credit Facility. Our ability to access the debt and equity capital markets depends on a number of factors, including our credit rating, market and industry conditions and market perceptions of our industry, general economic conditions, our revenue backlog and our capital expenditure commitments.

### Cash Flows

Our cash flows fluctuate depending on a number of factors, including, among others, the number of our drilling rigs under contract, the revenue we receive under those contracts, the efficiency with which we operate our drilling rigs, the timing of collections on outstanding accounts receivable, the timing of payments to our vendors for operating costs, and capital expenditures. As our revenues increase, operating net working capital is typically a use of capital, while conversely, as our revenues decrease, operating net working capital is typically a source of capital. To date, general inflationary trends have not had a material effect on our operating margins or cash flows as we have been able to offset these cumulative cost trends with rate increases.

As of December 31, 2023, we had cash and cash equivalents of \$214.1 million, restricted cash of \$65.1 million and short-term investments of \$84.1 million. Our cash flows for the three months ended December 31, 2023, and 2022 are presented below:

(in thousands)	Three Months Ended December 31,	
	2023	2022
Net cash provided by (used in):		
Operating activities	\$ 174,798	\$ 185,375
Investing activities	(113,067)	(82,169)
Financing activities	(98,728)	(100,557)
Net increase (decrease) in cash and cash equivalents and restricted cash	\$ (36,997)	\$ 2,649

As of June 30, 2023, we had cash and cash equivalents of \$220.6 million and short-term investments of \$72.6 million. Our cash flows for the nine months ended June 30, 2023, and 2022 are presented below:

(in thousands)	Nine Months Ended June 30,	
	2023	2022
<b>Net cash provided by (used in):</b>		
Operating activities	\$ 619,000	\$ 116,641
Investing activities	(191,044)	(123,146)
Financing activities	(414,992)	(707,622)
<b>Net increase (decrease) in cash and cash equivalents and restricted cash</b>	<b>\$ 12,964</b>	<b>\$ (714,127)</b>

#### Operating Activities

Our operating net working capital (non-GAAP) as of **June 30, 2023** **December 31, 2023** and **September 30, 2022** **September 30, 2023** is presented below:

September				December 31,		December 31,		September 30,	
		June 30, 30,				2023		2023	
(in thousands)	(in thousands)	2023	2022	(in thousands)		2023		2023	
Total current assets	Total current assets	\$ 992,828	\$ 1,002,944						
Less:	Less:								
Cash and cash equivalents	Cash and cash equivalents	220,609	232,131						
<b>Cash and cash equivalents</b>									
<b>Cash and cash equivalents</b>									
Short-term investments	Short-term investments	72,609	117,101						
Assets held-for-sale	Assets held-for-sale	988	4,333						
Prepayments									
-									
nonrecurring		666,972							
		698,622	649,379						
<b>Total current liabilities</b>									
<b>Total current liabilities</b>									
Total current liabilities	Total current liabilities	433,496	394,810						
Less:	Less:								
Dividends payable	Dividends payable	48,878	26,693						
Advance payment for sale of property, plant and equipment		—	600						
Dividends payable									
Dividends payable									
		\$ 384,618	\$ 367,517						

Operating net working capital (non-GAAP)	Operating net working capital (non-GAAP)	\$314,004	\$ 281,862
Operating net working capital (non-GAAP)			
Operating net working capital (non-GAAP)			

Cash flows provided by operating activities were approximately \$619.0 million \$174.8 million and \$116.6 million \$185.4 million for the nine three months ended June 30, 2023 December 31, 2023 and 2022, respectively. The change in cash provided by operating activities is primarily driven by higher lower activity and rates, levels partially offset by changes in operating net working capital, higher average pricing levels. For the purpose of understanding the impact on our cash flows from operating activities, operating net working capital is calculated as current assets, excluding cash and cash equivalents, short-term investments, and assets held-for-sale, and nonrecurring prepayments, less current liabilities, excluding dividends payable and advance payments for sale of property, plant and equipment, payable.

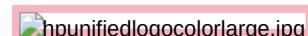
Operating net working capital was \$314.0 million \$240.0 million and \$281.9 million \$239.6 million as of June 30, 2023 December 31, 2023 and September 30, 2022 September 30, 2023, respectively. This metric is considered a non-GAAP measure of the Company's liquidity. The Company considers operating net working capital to be a supplemental measure for presenting and analyzing trends in our cash flows from operations over time. Likewise, the Company believes that operating net working capital is useful to investors because it provides a means to evaluate the operating performance of the business using criteria that are used by our internal decision makers.

#### Investing Activities

**Capital Expenditures** Our capital expenditures during the nine three months ended June 30, 2023 December 31, 2023 were \$281.8 million \$136.4 million compared to \$175.0 million \$96.0 million during the nine three months ended June 30, 2022 December 31, 2022. The increase in capital expenditures is driven by higher activity and increased costs the timing of procurement associated with rig upgrades, equipment overhauls and certain long-term projects.

**Net Purchases & Sales of Short-Term Investments** Our net sales of short-term investments during the nine three months ended June 30, 2023 December 31, 2023 were \$46.5 million \$11.7 million compared to \$52.4 million net purchases of \$0.9 million during the nine three months ended June 30, 2022 December 31, 2022. The activity change in both periods activity is driven by our ongoing liquidity management.

**Net Purchases of Long-Term Investments** Our net purchases of long-term investments during the nine three months ended June 30, 2023 December 31, 2023 were \$18.8 million \$0.3 million compared to \$25.2 million \$16.2 million during the nine three months ended June 30, 2022 December 31, 2022. During the nine three months ended June 30, 2023 December 31, 2023, our activity was primarily driven by \$0.3 million in purchases of various equity securities. The activity during the three months ended December 31, 2022 was driven by our purchase of \$14.1 million equity investment in Tamboran Resources Limited and \$4.1 million in debt and equity security investments in various geothermal energy companies. The activity during the nine months ended June 30, 2022 was driven by our purchase of a \$33.0 million cornerstone investment, through a convertible note, in Galileo Holdco 2, in addition to purchases of geothermal investments of \$14.2 million, offset by the \$22.0 million of proceeds received from the liquidation of our remaining equity securities in Schlumberger, Ltd. Corp.

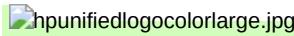


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**Sale of Assets** Our proceeds from asset sales during the nine three months ended June 30, 2023 December 31, 2023 were \$63.0 million \$11.9 million compared to proceeds of \$50.3 million \$31.0 million during the nine three months ended June 30, 2022 December 31, 2022. The increase decrease in proceeds is mainly driven by higher lower rig activity which drives higher lower reimbursement from customers for lost or damaged drill pipe and other used drilling equipment.

#### Financing Activities

**Dividends** We paid dividends of \$1.46 \$0.42 per share, comprised of a base cash dividend of \$0.75 \$0.25 and a supplemental cash dividend of \$0.71 \$0.17, during the nine three months ended June 30, 2023 December 31, 2023. Comparatively, during the nine three months ended June 30, 2022 December 31, 2022, we paid dividends of \$0.75 \$0.485 per share. Total dividends paid were \$152.6 million and \$80.7 million during the nine months ended June 30, 2023 and 2022, respectively. On June 7, 2023, the Board share, comprising of Directors declared a base cash dividend of \$0.25 per share and a supplemental cash dividend of \$0.235 per share for shareholders of record on August 17, 2023, payable on August 31, 2023. The declaration \$0.235. Total dividends paid were \$42.3 million and amount of future dividends is at \$51.8 million during the discretion of the Board three months ended December 31, 2023 and subject to our financial condition, results of operations, cash flows, and other factors the Board deems relevant, 2022, respectively.



Redemption of 4.65% Senior Notes due 2025 On October 27, 2021, we redeemed all of the outstanding 2025 Notes, resulting in a cash outflow of \$487.1 million. As a result, the associated make-whole premium of \$56.4 million was paid during the first fiscal quarter of 2022 contemporaneously with the October 27, 2021 debt extinguishment. The Company financed the redemption of the 2025 Notes with the net proceeds from the offering of the 2031 Notes, together with cash on hand. Additional details are fully discussed in Note 5—Debt. Q1FY24 FORM 10-Q|36

**Repurchase of Shares** The Company has an evergreen authorization from the Board of Directors for the repurchase of up to four million common shares in any calendar year. In December 2022, the Board of Directors increased the maximum number of shares authorized to be repurchased in calendar year 2023 to five million common shares.

On shares and again on June 7, 2023, the Board of Directors further increased the maximum number of shares authorized to be repurchased in calendar year 2023 to seven million shares. The repurchases may be made using our cash and cash equivalents or other available sources and are held as treasury shares on our Unaudited Condensed Consolidated Balance Sheets. During the nine months ended June 30, 2023, we We repurchased 6.5 million 1.3 million common shares at an aggregate cost of \$249.0 million \$47.7 million, including accrued excise tax of \$1.8 million \$0.3 million, resulting in a net cash outflow of \$247.2 million. During the nine three months ended June 30, 2022 December 31, 2023, 3.2 million compared to 0.8 million common shares were repurchased at an aggregate cost of \$77.0 million \$39.1 million during the three months ended December 31, 2022. During calendar year 2023 we repurchased substantially all of the seven million total shares authorized for repurchase.

#### Senior Notes

**2.90% Senior Notes due 2031** On September 29, 2021, we issued \$550.0 million aggregate principal amount of the 2.90 percent 2031 Notes in an offering to persons reasonably believed to be qualified institutional buyers in the United States pursuant to Rule 144A under the Securities Act ("Rule 144A") and to certain non-U.S. persons in transactions outside the United States pursuant to Regulation S under the Securities Act ("Regulation S"). Interest on the 2031 Notes is payable semi-annually on March 29 and September 29 of each year, commencing on March 29, 2022.

In June 2022, we settled a registered exchange offer (the "Registered Exchange Offer") to exchange the 2031 Notes for new, SEC-registered notes that are substantially identical to the terms of the 2031 Notes, except that the offer and issuance of the new notes have been registered under the Securities Act and certain transfer restrictions, registration rights and additional interest provisions relating to the 2031 Notes do not apply to the new notes. All of the 2031 Notes were exchanged in the Registered Exchange Offer.

The indenture governing the 2031 Notes contains certain covenants that, among other things and subject to certain exceptions, limit the ability of the Company and its subsidiaries to incur certain liens; engage in sale and lease-back transactions; and consolidate, merge or transfer all or substantially all of the assets of the Company. The indenture governing the 2031 Notes also contains customary events of default with respect to the 2031 Notes.

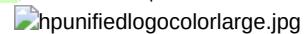
#### Credit Facility

On November 13, 2018, we entered into a credit agreement by and among the Company, as borrower, Wells Fargo Bank, National Association, as administrative agent, and the lenders party thereto, which was amended on November 13, 2019, providing for an unsecured revolving credit facility (as amended, the "2018 Credit Facility"), that was set to mature on November 13, 2024. On April 16, 2021, lenders with \$680.0 million of commitments under the 2018 Credit Facility exercised their option to extend the maturity of the 2018 Credit Facility from November 13, 2024 to November 12, 2025. No other terms of the 2018 Credit Facility were amended in connection with this extension. On March 8, 2022, we entered into the second amendment to the 2018 Credit Facility, which, among other things, raised the number of potential future extensions of the maturity date applicable to extending lenders from one to two such potential extensions and replaced provisions in respect of interest rate determinations that were based on the London Interbank Offered Rate with provisions based on the Secured Overnight Financing Rate. Additionally, lenders with \$680.0 million of commitments under the 2018 Credit Facility exercised their option to extend the maturity of the 2018 Credit Facility from November 12, 2025 to November 11, 2026. On February 10, 2023, lenders with \$680.0 million of commitments under the 2018 Credit Facility exercised their option to extend the maturity of the 2018 Credit Facility from November 11, 2026 to November 12, 2027. The remaining \$70.0 million of commitments under the 2018 Credit Facility will expire on November 13, 2024, unless extended by the applicable lender before such date.

The 2018 Credit Facility has \$750.0 million in aggregate availability with a maximum of \$75.0 million available for use as letters of credit. As of June 30, 2023 December 31, 2023, there were no borrowings or letters of credit outstanding, leaving \$750.0 million available to borrow under the 2018 Credit Facility. For a full description of the 2018 Credit Facility, see Note 7—6—Debt to the Consolidated Financial Statements in our 2022 2023 Annual Report on Form 10-K.

As of June 30, 2023 December 31, 2023, we had \$95.0 million \$102.0 million in uncommitted bilateral credit facilities, for the purpose of obtaining the issuance of international letters of credit, bank guarantees, and performance bonds. Of the \$95.0 million \$102.0 million, \$40.0 million was outstanding as of June 30, 2023 December 31, 2023. Separately, we had \$2.1 million in standby letters of credit and bank guarantees outstanding. In total, we had \$42.1 million outstanding as of June 30, 2023 December 31, 2023.

The applicable agreements for all unsecured debt contain additional terms, conditions and restrictions that we believe are usual and customary in unsecured debt arrangements for companies that are similar in size and credit quality. At June 30, 2023 December 31, 2023, we were in compliance with all debt covenants.



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#### Senior Notes

**2.90% Senior Notes due 2031** On September 29, 2021, we issued \$550.0 million aggregate principal amount of the 2.90 percent 2031 Notes in an offering to persons reasonably believed to be qualified institutional buyers in the United States pursuant to Rule 144A under the Securities Act ("Rule 144A") and to certain non-U.S. persons in transactions outside the United States pursuant to Regulation S under the Securities Act ("Regulation S"). Interest on the 2031 Notes is payable semi-annually on March 29 and September 29 of each year, commencing on March 29, 2022. The 2031 Notes will mature on September 29, 2031 and bear interest at a rate of 2.90 percent annum.

In June 2022, we settled a registered exchange offer (the "Registered Exchange Offer") to exchange the 2031 Notes for new, SEC-registered notes that are substantially identical to the terms of the 2031 Notes, except that the offer and issuance of the new notes have been registered under the Securities Act and certain transfer restrictions, registration rights and additional interest provisions relating to the 2031 Notes do not apply to the new notes. All of the 2031 Notes were exchanged in the Registered Exchange Offer.

The indenture governing the 2031 Notes contains certain covenants that, among other things and subject to certain exceptions, limit the ability of the Company and its subsidiaries to incur certain liens; engage in sale and lease-back transactions; and consolidate, merge or transfer all or substantially all of the assets of the Company. The indenture governing the 2031 Notes also contains customary events of default with respect to the 2031 Notes.

**4.65% Senior Notes due 2025** On December 20, 2018, we issued approximately \$487.1 million in aggregate principal amount of the 2025 Notes. The debt issuance cost was being amortized straight-line over the stated life of the obligation, which approximated the effective interest method.

On September 27, 2021, the Company delivered a conditional notice of optional full redemption for all of the outstanding 2025 Notes at a redemption price calculated in accordance with the indenture governing the 2025 Notes, plus accrued and unpaid interest on the 2025 Notes to be redeemed. The Company financed the redemption of the 2025 Notes with the net proceeds from the offering of the 2031 Notes, together with cash on hand. The Company's obligation to redeem the 2025 Notes was conditioned upon the prior consummation of the issuance of the 2031 Notes, which was satisfied on September 29, 2021.

On October 27, 2021, we redeemed all of the outstanding 2025 Notes. As a result, the associated make-whole premium of \$56.4 million and the write off of the unamortized discount and debt issuance costs of \$3.7 million were recognized during the first fiscal quarter of 2022 contemporaneously with the October 27, 2021 debt extinguishment and recorded in Loss on extinguishment of debt on our Unaudited Condensed Consolidated Statements of Operations during the nine months ended June 30, 2022.

#### Future Cash Requirements

Our operating cash requirements, scheduled debt repayments, interest payments, any declared dividends, and estimated capital expenditures for fiscal year 2023 and 2024 are expected to be funded through current cash and cash to be provided from operating activities. However, there can be no assurance that we will continue to generate cash flows at current levels. If needed, we may decide to obtain additional funding from our \$750.0 million 2018 Credit Facility. We currently do not anticipate the need to draw on the 2018 Credit Facility. Our indebtedness under our unsecured senior notes totaled \$550.0 million at June 30, 2023 December 31, 2023 and matures on September 29, 2031.

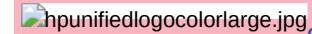
As of June 30, 2023 December 31, 2023, we had a \$541.4 million \$510.0 million deferred tax liability on our Unaudited Condensed Consolidated Balance Sheets, primarily related to temporary differences between the financial and income tax basis of property, plant and equipment. Our levels of capital expenditures over the last several years have been subject to accelerated depreciation methods (including bonus depreciation) available under the Internal Revenue Code of 1986, as amended, enabling us to defer a portion of cash tax payments to future years. Future levels of capital expenditures and results of operations will determine the timing and amount of future cash tax payments. We expect to be able to meet any such obligations utilizing cash and investments on hand, as well as cash generated from ongoing operations.

As of June 30, 2023 December 31, 2023, we have recorded approximately \$3.2 million \$3.4 million of unrecognized tax benefits, interest, and penalties. We believe it is reasonably possible that up to \$2.6 million \$2.8 million of the unrecognized tax benefits, interest, and penalties will be recognized as of June 30, 2024 as a result of a lapse of the statute of limitations. Any further reversals or payments of the liability cannot be estimated at this time.

A base cash dividend of \$0.25 per share and a quarterly supplemental cash dividend of \$0.17 per share were declared in December 2023 and is payable in February 2024, resulting in a Dividend payable of \$42.0 million on our Unaudited Condensed Consolidated Balance Sheets as of December 31, 2023.

The long-term debt to total capitalization ratio was 16.9 percent at June 30, 2023 and 16.6 percent at September 30, 2022 December 31, 2023 and September 30, 2023. For additional information regarding debt agreements, refer to Note 5—Debt to the Unaudited Condensed Consolidated Financial Statements.

There were no other significant changes in our financial position since September 30, 2022 September 30, 2023.



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#### Material Commitments

Material commitments as reported in our 2022 2023 Annual Report on Form 10-K have not changed significantly as of June 30, 2023 December 31, 2023, other than those disclosed in Note 12—Commitments and Contingencies to the Unaudited Condensed Consolidated Financial Statements.

#### Critical Accounting Policies and Estimates

Our accounting policies and estimates that are critical or the most important to understand our financial condition and results of operations, and that require management to make the most difficult judgments, are described in our 2022 2023 Annual Report on Form 10-K. There have been no material changes in these critical accounting policies and estimates.

#### Recently Issued Accounting Standards

See Note 2—Summary of Significant Accounting Policies, and Related Risks and Uncertainties to the Unaudited Condensed Consolidated Financial Statements for recently adopted accounting standards and new accounting standards not yet adopted.

## Non-GAAP Measurements

### Direct Margin

Direct margin is considered a non-GAAP metric. We define "Direct margin" as operating revenues less direct operating expenses. Direct margin is included as a supplemental disclosure because we believe it is useful in assessing and understanding our current operational performance, especially in making comparisons over time. Direct margin is not a substitute for financial measures prepared in accordance with GAAP and should therefore be considered only as supplemental to such GAAP financial measures.



The following table reconciles direct margin to segment operating income, (loss), which we believe is the financial measure calculated and presented in accordance with GAAP that is most directly comparable to direct margin.

Three Months Ended June 30, 2023			Three Months Ended December 31, 2023			Three Months Ended December 31, 2022		
	North America (in thousands)	Offshore Gulf of Mexico (in thousands)	International Solutions (in thousands)	North America Solutions (in thousands)	Offshore Gulf of Mexico (in thousands)	International Solutions (in thousands)		
Segment operating income (loss)	\$ 169,499	\$ 4,705	\$ (1,397)					
Segment operating income								
Add back: Depreciation and amortization								
Depreciation and amortization								
Depreciation and amortization	87,209	1,873	2,171					
Research and development	7,254	—	—					
Selling, general and administrative expense	12,962	730	2,528					
Direct margin (Non-GAAP)	\$ 276,924	\$ 7,308	\$ 3,302					
Direct margin (Non-GAAP)								
Three Months Ended June 30, 2022								
(in thousands)				North America Solutions	Offshore Gulf of Mexico	International Solutions		
Segment operating income (loss)				\$ 57,353	\$ 5,872	\$ (6,550)		
Add back: Depreciation and amortization				93,612	2,328	1,175		

Research and development	6,545	—	—
Selling, general and administrative expense	10,069	579	2,129
Restructuring charges	25	—	—
Direct margin (Non-GAAP)	\$ 167,604	\$ 8,779	\$ (3,246)

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(in thousands)	Nine Months Ended June 30, 2023		
	North America Solutions	Offshore Gulf of Mexico	International Solutions
Segment operating income	\$ 496,945	\$ 18,138	\$ 4,132
<i>Add back:</i>			
Depreciation and amortization	266,093	5,671	5,215
Research and development	23,051	—	—
Selling, general and administrative expense	43,364	2,263	8,245
Asset impairment charges	3,948	—	8,149
Direct margin (Non-GAAP)	\$ 833,401	\$ 26,072	\$ 25,741

Nine Months Ended June 30, 2022				Three Months Ended December 31, 2022		
	North America	Offshore Gulf of Mexico	International	North America Solutions	Offshore Gulf of Mexico	International Solutions
(in thousands)	(in thousands)	(in thousands)	(in thousands)	(in thousands)	(in thousands)	(in thousands)
Segment operating income	Segment operating income	\$ 29,757	\$ 16,616	\$ 651		
<i>Add back:</i>	<i>Add back:</i>					
Depreciation and amortization	Depreciation and amortization	283,050	7,109	2,979		
Depreciation and amortization	Depreciation and amortization					
Research and development	Research and development	19,533	—	—		
Selling, general and administrative expense	Selling, general and administrative expense	31,781	1,920	5,908		
Asset impairment charges	Asset impairment charges	1,868	—	2,495		
Restructuring charges	Restructuring charges	498	—	—		
Direct margin (Non-GAAP)	Direct margin (Non-GAAP)	\$ 366,487	\$ 25,645	\$ 12,033		
Direct margin (Non-GAAP)	Direct margin (Non-GAAP)					

### ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

For a description of our market risks, see the following:

- Note 11—Fair Value Measurement of Financial Instruments to the Unaudited Condensed Consolidated Financial Statements contained in Item 1 of Part I hereof with regard to equity price risk which is incorporated herein by reference;
- “Item 7A. Quantitative and Qualitative Disclosures About Market Risk” in our **2022** **2023** Annual Report on Form 10-K filed with the SEC on **November 16, 2022** **November 8, 2023**;
- Note 5—Debt to the Unaudited Condensed Consolidated Financial Statements contained in Item 1 of Part I hereof with regard to interest rate risk which is incorporated herein by reference; and
- Note 2—Summary of Significant Accounting Policies, **and** Related Risks and Uncertainties to the Unaudited Condensed Consolidated Financial Statements contained in Item 1 of Part I hereof with regard to foreign currency exchange rate risk which is incorporated herein by reference.

### ITEM 4. CONTROLS AND PROCEDURES

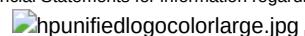
As of the end of the period covered by this report, an evaluation was performed with the participation of our management, including the Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures. Based on that evaluation, our management, including the Chief Executive Officer and Chief Financial Officer, concluded that our disclosure controls and procedures were effective as of **June 30, 2023** **December 31, 2023** at ensuring that information required to be disclosed by us in the reports we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms and accumulated and communicated to our management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There have been no material changes in our internal controls over financial reporting that occurred during the most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

## PART II - OTHER INFORMATION

### ITEM 1. LEGAL PROCEEDINGS

See Note 12—Commitments and Contingencies to the Unaudited Condensed Consolidated Financial Statements for information regarding our legal proceedings.



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### ITEM 1A. RISK FACTORS

There have been no material changes in the risk factors previously disclosed in Part I, Item 1A— “Risk Factors” in our **2022** **2023** Annual Report on Form 10-K.

### ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The table below sets forth the information with respect to our repurchases of common shares during the three months ended **June 30, 2023** **December 31, 2023** (in thousands except per share amounts):

Period	Total Number of Shares Purchased <sup>1</sup>	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs <sup>1</sup>
April 1 - April 30	—	—	—	2,457
May 1 - May 31	2,457	\$ 31.85	2,457	—
June 1 - June 30	701	34.15	701	1,299

Total	3,158	3,158
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Period	Total Number of Shares Purchased <sup>1</sup>	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Maximum Number of Shares That May Yet Be Purchased Under the Plans or Programs <sup>1</sup>
October 1 - October 31	—	—	—	1,299
November 1 - November 30	614	\$ 37.03	614	685
December 1 - December 31	684	35.99	684	1
Total	1,298		1,298	

(1) Prior to January 1, 2023, the Company had an evergreen authorization from the Board of Directors for the repurchase of up to four million common shares in any calendar year. In December 2022, the Board of Directors increased the maximum number of shares authorized to be repurchased in calendar year 2023 to five million common shares. On June 7, 2023, the Board of Directors further increased the maximum number of shares authorized to be repurchased in calendar year 2023 to seven million shares. The repurchases may be made using our cash and cash equivalents or other available sources. Shares of stock repurchased pursuant to such authorization are held as treasury shares. During calendar year 2023 we repurchased substantially all of the seven million total shares authorized for repurchase.

## ITEM 5. OTHER INFORMATION

On June 27, 2023, Raymond ("Trey") Adams III, Senior Vice President of Digital Operations, Sales, & Marketing, adopted a trading plan intended to satisfy Rule 10b5-1(c) to sell up to 13,500 shares of Company common stock between September 25, 2023 and July 5, 2024, subject to certain conditions. (c) Trading Plans

None

## ITEM 6. EXHIBITS

The following documents are included as exhibits to this Form 10-Q. Those exhibits below that are incorporated herein by reference are indicated as such by the information supplied in the parenthetical thereafter. If no parenthetical appears after an exhibit, the exhibit is filed or furnished herewith.

Exhibit Number	Description
3.1	<u>Amended and Restated Certificate of Incorporation of Helmerich &amp; Payne, Inc. (incorporated herein by reference to Exhibit 3.1 of the Company's Form 8-K filed on March 14, 2012, SEC File No. 001-04221).</u>
3.2	<u>Amended and Restated By-laws of Helmerich &amp; Payne, Inc. (incorporated herein by reference to Exhibit 3.1 of the Company's Form 8-K filed on March 3, 2023, SEC File No. 001-04221).</u>
10.1	<u>Form of Chief Executive Officer Standard Three-Year Performance-Vested Restricted Share Unit Award Agreement for the Helmerich &amp; Payne, Inc. Amended and Restated 2020 Omnibus Incentive Plan.</u>
31.1	<u>Certification of Chief Executive Officer, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u>
31.2	<u>Certification of Chief Financial Officer, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u>
32	<u>Certification of Chief Executive Officer and Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u>
101	Financial statements from the quarterly report on Form 10-Q of Helmerich & Payne, Inc. for the quarter ended <u>June 30, 2023</u> <u>December 31, 2023</u> , filed on <u>July 26, 2023</u> <u>January 29, 2024</u> , formatted in Inline Extensive Business Reporting Language (XBRL): (i) the Unaudited Condensed Consolidated Balance Sheets, (ii) the Unaudited Condensed Consolidated Statements of Operations, (iii) the Unaudited Condensed Consolidated Statements of Comprehensive Income (Loss), (iv) the Unaudited Condensed Consolidated Statements of Shareholders' Equity, (v) the Unaudited Condensed Consolidated Statements of Cash Flows and (vi) the Notes to Unaudited Condensed Consolidated Financial Statements.
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

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## SIGNATURES

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Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**HELMERICH & PAYNE, INC.**

(Registrant)

Date: **July 26, 2023** January 29, 2024

By: **/S/ JOHN W. LINDSAY**

John W. Lindsay  
Director, President and Chief Executive Officer

Date: **July 26, 2023** January 29, 2024

By: **/S/ MARK W. SMITH**

Mark W. Smith  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer)



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**HELMERICH & PAYNE, INC.**

**AMENDED AND RESTATED 2020 OMNIBUS INCENTIVE PLAN**

**CHIEF EXECUTIVE OFFICER  
STANDARD THREE-YEAR PERFORMANCE-VESTED  
RESTRICTED SHARE UNIT AWARD AGREEMENT**

Participant Name: \_\_\_\_\_

Date of Grant: \_\_\_\_\_

Number of Awarded Restricted Share Units:

**STANDARD THREE-YEAR PERFORMANCE-VESTED  
RESTRICTED SHARE UNIT AWARD AGREEMENT  
UNDER THE HELMERICH & PAYNE, INC.**

## AMENDED AND RESTATED 2020 OMNIBUS INCENTIVE PLAN

THIS STANDARD THREE-YEAR PERFORMANCE-VESTED RESTRICTED SHARE UNIT AWARD AGREEMENT (this "Award Agreement"), is made as of the grant date (the "Date of Grant") set forth on the cover page of this Award Agreement (the "Cover Page") at Tulsa, Oklahoma by and between the participant named on the Cover Page (the "Participant") and Helmerich & Payne, Inc. (the "Company").

### WITNESSETH:

WHEREAS, the Participant is an employee of the Company or an Affiliate or Subsidiary of the Company, and it is important to the Company that the Participant be encouraged to remain in the employ with the Company or its Affiliate or Subsidiary and to contribute to the success of the Company; and

WHEREAS, in recognition of such facts, the Company desires to provide to the Participant an opportunity to receive Common Shares of the Company, as hereinafter provided, pursuant to the "Helmerich & Payne, Inc. Amended and Restated 2020 Omnibus Incentive Plan" (the "Plan"), a copy of which has been provided to the Participant; and

WHEREAS, any capitalized terms used but not defined herein have the same meanings given them in the Plan.

NOW, THEREFORE, in consideration of the mutual covenants hereinafter set forth and for good and valuable consideration, the Participant and the Company hereby agree as follows:

**Section 1. Grant of Standard Three-Year Performance-Vested Restricted Share Unit Award.** The Company hereby grants to the Participant an award (the "Award") of [[•] (•)] Restricted Share Units (the "Awarded RSUs") set forth on the Cover Page, under and subject to the terms and conditions of this Award Agreement and the Plan, which is incorporated herein by reference and made a part hereof for all purposes.

**Section 2. Vesting of the Award.** The number of Awarded RSUs that are eligible to vest hereunder shall be based on the extent to which the Performance Goal, as described in the attached Schedule I, is achieved pursuant to the vesting schedule set forth therein. If (i) at least a level of "Threshold Performance" is attained with respect to the Performance Goal, and (ii) the Participant remains continuously employed by the Company or an Affiliate or Subsidiary of the Company from the Date of Grant through the end of the Three-Year Performance Cycle (as described in the attached Schedule I), then vesting of the applicable number of the Awarded RSUs shall occur (as determined pursuant to Section 3 below), and the forfeiture restrictions applicable to the Awarded RSUs shall terminate. Subject to Section 9, any Awarded RSUs that do not vest upon the end of the Three-Year Performance Cycle shall be forfeited by the Participant.

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**Section 3. Certification of Performance; Effect of Certification of Performance on Vesting.** Subject to the provisions of Section 2 and Section 9, as soon as reasonably practicable following the close of the Three-Year Performance Cycle, but not later than thirty (30) days thereafter, the Committee shall determine and certify in writing (i) the extent to which the Performance Goal, as described in the attached Schedule I, is attained, and (ii) if at least the level of "Threshold Performance" is attained with respect to the Performance Goal, the corresponding number of Awarded RSUs that shall vest, pursuant to the vesting schedule set forth in the attached Schedule I, it

being understood that the determinations and certifications made by the Committee pursuant to this sentence shall be final, conclusive and binding on Participant, and on all other persons, to the maximum extent permitted by law.

**Section 4. Settlement of Vested RSUs.** As soon as reasonably practicable following the close of the Three-Year Performance Cycle, but no later than seventy-four (74) days thereafter (or, in the event of death occurring before the end of the Three-Year Performance Period, within thirty (30) days following death), the Company shall issue or transfer to the Participant one Common Share in settlement of each Awarded RSU that becomes vested pursuant to this Agreement rounded down to the nearest whole number (each, a "Vested RSU") (whether by delivery of a Common Share certificate or book entry in the Participant's name), up to a maximum issuance or transfer of [[•] ([•])] Common Shares (including Common Shares issued in respect of dividend equivalents under Section 6 hereof), and the corresponding Awarded RSU shall be canceled, it being understood that such issuance or transfer shall be subject to the "Six-Month Delay Toggle" (as defined in Section 19 of this Agreement) when applicable. To the extent that more than [[•] ([•])] Awarded RSUs (and dividend equivalents accrued with respect thereto) become Vested RSUs or are otherwise issuable hereunder (the "Excess RSUs"), such Excess RSUs shall be settled as soon as reasonably practicable following the close of the Three-Year Performance Cycle, but no later than seventy-four (74) days thereafter (or, in the event of death occurring before the end of the Three-Year Performance Period, within thirty (30) days following death), by the Company's payment to the Participant of a cash amount equal to (a) the number of Excess RSUs, multiplied by (b) the Fair Market Value of a Common Share on the date the Committee certifies the number of Awarded RSUs earned hereunder (or, in the event of any accelerated vesting occurring before the end of the Three-Year Performance Period, the date of such accelerated vesting) and the corresponding Excess RSUs shall be canceled, it being understood that such issuance or transfer shall be subject to the "Six-Month Delay Toggle" (as defined in Section 19 of this Agreement) when applicable.

**Section 5. No Rights as Shareholder.** The Participant shall have no rights as a shareholder of the Company, including, without limitation, voting rights or the right to receive dividends and distributions as a shareholder, with respect to the Common Shares subject to the Awarded RSUs, unless and until such Common Shares are issued or transferred to the Participant as provided herein.

**Section 6. Dividend Equivalent Rights.** In respect of each Awarded RSU, from and after the Date of Grant until the earlier of (a) the time when the Awarded RSU is paid in accordance with Section 4 or (b) the time when the Awarded RSU is forfeited, as of the date that the Company pays a cash dividend to holders of Common Shares, additional Restricted Share Units shall be credited hereunder in respect of such Awarded RSU in a number determined by dividing (i) the product of (A) the dollar amount of the cash dividend paid per Common Share and (B) the total number of such Awarded RSUs (including additional Restricted Share Units

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attributable to prior dividend equivalents) as of such date, by (ii) the Fair Market Value of a Common Share on such date. Such dividend equivalents (if any) shall be subject to the same terms and conditions and will be settled or forfeited in the same manner and at the same time as the Awarded RSUs in respect of which the dividend equivalents were credited.

**Section 7. Nontransferability of the Award.** The Award shall not be transferable by the Participant otherwise than by will or the laws of descent and distribution. Any attempted sale, assignment, transfer, pledge, hypothecation or other disposition of, or change to, the Award contrary to the provisions hereof shall be null and void and without effect. Furthermore, in no event shall any Awarded RSUs or Vested RSUs be subject to attachment or any other legal or equitable process brought by or on behalf of any creditor of the Participant, and any such attempt to attach or receive any Awarded RSUs or Vested RSUs shall be null and void and without effect.

**Section 8. Employment.** Nothing in the Plan or in this Award Agreement shall confer upon the Participant any right to continue in the employ of the Company or its Affiliates or Subsidiaries, or interfere in any way with the right of the Company or its Affiliates or Subsidiaries to terminate the Participant's employment at any time.

**Section 9. Special Vesting of the Awarded RSUs.** In the event the Participant's employment terminates by reason of death, the Awarded RSUs shall automatically become fully vested at Target Performance (as set forth on Schedule I) as Vested RSUs (and the Three-Year Performance Cycle shall terminate and the issuance or transfer of the applicable Common Shares shall occur pursuant to Section 4). The Committee, in its sole discretion, may accelerate, in whole or in part, the vesting of the Awarded RSUs upon (A) the Participant's Disability, (B) the Participant's Retirement or (C) upon a Change in Control (in which case the Three-Year Performance Cycle shall terminate and the issuance or transfer of the applicable Common Shares shall occur pursuant to Section 4).

**Section 10. Suspension or Termination of Awards.**

- a. This Award Agreement and all rights the Participant, or any person claiming through the Participant, may have under this Award Agreement shall be subject to all applicable laws, government regulations, stock exchange listing requirements, and policies the Company has established or may establish after the date of this Award Agreement, including without limitation any policy regarding the clawback or recoupment of compensation.
- a. In any event, if at any time the Committee reasonably believes that the Participant has committed an act of misconduct as described in this subsection (b), the Committee may suspend the Participant's right to exercise or receive any Award pending a determination of whether an act of misconduct has been committed. If the Committee determines the Participant has committed an illegal act, fraud, embezzlement or deliberate disregard of Company rules or policies (including any violation of the Participant's non-disclosure, non-compete or similar agreement) that may reasonably be expected to result in loss, damage or injury to the Company, the Committee may (i) cancel any outstanding Award granted to the Participant, in whole or in part, whether or not vested or deferred and/or (ii) if such conduct or activity occurs during a Company fiscal year in which there was also an exercise or receipt of an Award, require the Participant to repay to the Company

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any gain realized or value received upon the exercise or receipt of such Award (with such gain or value received valued as of the date of exercise or receipt). Cancellation and repayment obligations shall be effective as of the date specified by the Committee. Any repayment obligation may be satisfied in Common Shares or cash or a combination thereof (based upon the Fair Market Value of Common Shares on the day of payment), and the Committee may provide for an offset to any future payments owed by the Company or any Affiliate to the Participant if necessary to satisfy the repayment obligation. The determination regarding cancellation of an Award or a repayment obligation shall be within the sole discretion of the Committee and shall be binding upon the Participant and the Company.

**Section 11. Change in Control.** Subject to Section 9, upon a Change in Control, the Award shall be subject to Section 13 of the Plan.

**Section 12. Securities Law Restrictions.** The Awarded RSUs shall not be vested to any extent, and the Company shall not be obligated to transfer any Common Shares to the Participant upon the vesting of the Award, if such vesting or transfer, in the opinion of counsel for the Company, would violate the Securities Act of 1933, as amended or any other federal or state statutes having similar requirements as may be in effect at that time.

**Section 13. Withholding of Taxes.** The Company may make such provision as it may deem appropriate for the withholding of any applicable federal, state, or local taxes that it determines it may be obligated to withhold or pay in connection with the vesting of the Awarded RSUs subject to the Award. A Participant must pay the amount of taxes required by law in connection with the vesting of the

Awarded RSUs subject to the Award (i) in cash or by check, (ii) by the Participant surrendering, or the Company retaining from the Common Shares to be issued to the Participant in respect of any Vested RSUs, that number of Common Shares having a Fair Market Value on the date of payment equal to the amount of such required withholding, or (iii) by a combination of the foregoing.

**Section 14. Notices.** All notices and other communications under this Award Agreement shall be in writing and shall be delivered personally or given by certified or registered mail with return receipt requested, and shall be deemed to have been duly given upon personal delivery or three days after mailing to the respective parties as follows: (i) if to the Company, Helmerich & Payne, Inc., 1437 South Boulder Avenue, Suite 1400, Tulsa, Oklahoma 74119, Attn: Secretary of the Company and (ii) if to the Participant, using the contact information on file with the Company. Either party hereto may change such party's address for notices by notice duly given pursuant hereto.

**Section 15. Conflicts; Severability.** In the event of any conflicts between this Award Agreement and the Plan, the latter shall control. Should any provision of this Award Agreement be held by a court of competent jurisdiction to be unenforceable, or enforceable only if modified, such holding shall not affect the validity of the remainder of this Award Agreement, the balance of which shall continue to be binding upon the parties hereto with any such modification (if any) to become a part hereof and treated as though contained in this original Award Agreement.

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**Section 16. No Part of Other Plans.** The benefits provided under this Award Agreement or the Plan shall not be deemed to be a part of or considered in the calculation of any other benefit provided by the Company or its Subsidiaries or Affiliates to the Participant.

**Section 17. Protections Against Violations of Agreement.** No purported sale, assignment, mortgage, hypothecation, transfer, pledge, encumbrance, gift, transfer in trust (voting or other) or other disposition of, or creation of a security interest in or lien on, the Award or any of the Awarded RSUs underlying it in violation of the provisions of this Award Agreement shall be valid, and the Company shall not issue or transfer any such Awarded RSUs or Common Shares in respect of any Vested RSUs on its books, unless and until there has been full compliance with such provisions to the satisfaction of the Company. The foregoing restrictions are in addition to and not in lieu of any other remedies, legal or equitable, available to enforce said provisions.

**Section 18. Failure to Enforce Not a Waiver.** The failure of the Company to enforce at any time any provision of this Award Agreement shall in no way be construed to be a waiver of such provision or of any other provision hereof.

**Section 19. Section 409A.** The compensation payable pursuant to the Award is intended to be exempt from, or otherwise in compliance with, Section 409A of the Code, as applicable, and this Agreement shall be administered and construed to the fullest extent possible to reflect and implement such intent. Notwithstanding anything herein to the contrary, if, at the time of a Participant's "separation from service" (as defined in the Treasury Regulations under Section 409A of the Code) with the Company and its Affiliates and Subsidiaries, such Participant is a "specified employee" (as defined in the Treasury Regulations under Section 409A of the Code), and the deferral of the commencement of any amount of the payments or benefits otherwise payable pursuant to the Plan is necessary in order to prevent any accelerated or additional tax under Section 409A of the Code, then, to the extent permitted by Section 409A of the Code, such payments or benefits hereunder (without any reduction in the payments or benefits ultimately paid or provided to Participant) shall be deferred until the earlier to occur of (i) Participant's death or (ii) the first business day that is six months following Participant's separation from service with the Company and its Affiliates and Subsidiaries; provided, that amounts which qualify for the separation pay plan exemption under Treas. Reg. Section 1.409A-1(b)(9)(v)(D) and do not exceed the limits set forth in Section 402(g)(1)(B) of the Code in the year of such separation from service shall be payable immediately upon such separation from service (the "Six-Month Delay

Toggle"). Any payments or benefits deferred due to the Six-Month Delay Toggle shall be paid in a lump sum (without interest) to Participant on the earliest to occur of clause (i) or (ii) in the immediately preceding sentence.

**Section 20. Entirety; Participant and Award Subject to Plan.** This Award Agreement, which includes all schedules, exhibits and appendices hereto, contains the entire agreement between the parties hereto with respect to the subject matter hereof and supersedes any and all prior agreements, whether written or oral, between such parties relating to such subject matter. Subject to Section 14 of the Plan, no modification, alteration, amendment or supplement to this Award Agreement shall be valid or effective unless the same is in writing and signed by the party against whom it is sought to be enforced. As specific consideration to the Company for the Award, the Participant agrees to be bound by the terms of the Plan and this Award Agreement.

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IN WITNESS WHEREOF, the parties have executed this Standard Three-Year Performance-Vested Restricted Share Unit Award Agreement as of the day and year first above written.

HELMERICH & PAYNE, INC., a Delaware corporation

By: \_\_\_\_\_

"COMPANY"

---

"PARTICIPANT"

---

**SCHEDULE I**  
**HELMERICH & PAYNE, INC.**  
**AWARD OF STANDARD THREE-YEAR PERFORMANCE-VESTED**  
**RESTRICTED SHARE UNITS**

**PERFORMANCE MEASURES FOR THE 2023 AWARDED RSUS**

The Committee has determined and specifies that the following Performance Goal (consisting of the rTSR Performance Goal and the ROIC Performance Modifier) shall be applied with respect to the Awarded RSUs as described below:

1. Vesting of Awarded RSUs. As further discussed below, the number of Awarded RSUs that shall vest, if at all, and become Vested RSUs shall be determined as follows:

(i) The Awarded RSUs shall be multiplied by the vesting percentage described in the following paragraph 2 and paragraph 3 to determine the number of "rTSR Earned RSUs"; and

(ii) The number of rTSR Earned RSUs shall be adjusted by the ROIC Performance Modifier (as defined below) in the manner described in the following paragraph 4 to determine the final number of Vested RSUs.

2. rTSR Performance Goal. The rTSR Performance Goal used to determine the number of rTSR Earned RSUs is the cumulative total shareholder return ("TSR") for the Common Shares of the Company during the three-year period beginning on January 1, 20[•], and ending on December 31, 20[•] (the "Three-Year Performance Cycle"). The Awarded RSUs that are outstanding as of the end of the Three-Year Performance Cycle shall vest or be forfeited, in part, based on the Company's TSR percentile ranking relative to a group of peer companies for the Three-Year Performance Cycle (the "Applicable Peer Group"):

The Applicable Peer Group shall consist of:

TSR for the Company and each member of the Applicable Peer Group for the Three-Year Performance Cycle shall be defined and calculated as follows, where "Beginning Price" is the average closing price on the relevant United States stock market (NYSE or NASDAQ) for a share of the relevant company's common equity security during the twenty (20) trading days immediately preceding the beginning of the Three-Year Performance Cycle and the "Ending Price" is the average closing price on the relevant United States stock market (NYSE or NASDAQ) for a share of the relevant company's common equity security during the last twenty (20) trading days of the Three-Year Performance Cycle:

$$\text{TSR for the Three-Year Performance Cycle} = \frac{(\text{Ending Price} - \text{Beginning Price} + \text{dividends and cash distributions per share paid}^*)}{\text{Beginning Price}}$$

\* Stock dividends paid in common equity securities rather than cash in which there is a distribution of less than twenty-five percent (25%) of the fully diluted outstanding shares (as calculated prior to the distribution) shall be treated as cash for purposes of this calculation.

For purposes of determining the Company's TSR percentile ranking, as further described below, the companies in the Applicable Peer Group whose common equity securities are publicly traded on either the NYSE or NASDAQ Stock Market on the last trading day of the Three-Year Performance Cycle shall be the companies comprising the Applicable Peer Group. If the common equity security of any Applicable Peer Group company is no longer publicly traded on either the NYSE or NASDAQ Stock Market on the last trading day of the Three-Year Performance Cycle, then adjustments may be effected by the Committee, as appropriate, with respect to the Performance Goal and vesting percentages that apply to the Awarded RSUs. In addition, if the common equity security of any Applicable Peer Group company is not publicly traded on either the NYSE or NASDAQ Stock Market on a continuous basis during the Three-Year Performance Cycle, but is otherwise publicly traded on either the NYSE or NASDAQ Stock Market on the last trading day of the Three-Year Performance Cycle, then adjustments may be effected by the Committee, as appropriate, with respect to the Performance Goal and vesting percentages that apply to the Awarded RSUs.

**3. Percentile Ranking, Performance Percentage; Determination of rTSR Earned RSUs.** Measurement of the Company's TSR percentile ranking relative to the Applicable Peer Group shall be calculated using the following formula for purposes of the table below:

$$\text{Company's TSR Percentile Ranking} = \frac{((1 - X) + Y)}{2}$$

Where:

- a. X = the number of members in the Applicable Peer Group with a TSR greater than the TSR of the Company during the Three-Year Performance Cycle, expressed as a percentage of the total number of members in the Applicable Peer Group.
- a. Y = the number of members in the Applicable Peer Group with a TSR less than the TSR of the Company during the Three-Year Performance Cycle, expressed as a percentage of the total number of members in the Applicable Peer Group.

The number of rTSR Earned RSUs shall be determined by multiplying the number of Awarded RSUs by the applicable percentage set forth below in the column entitled "The Company's Performance Percentage/Vested Percentage of the Awarded RSUs".

<b>The Company's TSR Percentile Ranking Relative to the Applicable Peer Group</b>	<b>The Company's Performance Percentage / Vested Percentage of the Awarded RSUs</b>	<b>The Company's Performance Category</b>
Greater than or Equal to 85 <sup>th</sup> Percentile	200%	Maximum Performance
Equal to 75 <sup>th</sup> Percentile	150.00%	
Equal to 65 <sup>th</sup> Percentile	125.00%	
Equal to 55 <sup>th</sup> Percentile	100.00%	Target Performance
Equal to 45 <sup>th</sup> Percentile	75.00%	
Equal to 35 <sup>th</sup> Percentile	50.00%	Threshold Performance
Less than 35 <sup>th</sup> Percentile	0.00%	Below Threshold Performance

Accordingly, for purposes of establishing the Company's TSR percentile ranking relative to the Applicable Peer Group pursuant to the table above, the TSR of the Company and each of the member of the Applicable Peer Group shall be determined as soon as practicable following the close of the Three-Year Performance Cycle.

If the Company's TSR percentile ranking relative to the Applicable Peer Group exceeds "Threshold Performance" (i.e. the ranking exceeds the "35th Percentile" in the table above) and is between two of the percentile ranks set forth in the table above, the applicable performance percentage for such performance measurement shall be interpolated between the ranges applicable ranges (e.g., a 60th percentile ranking would result in a performance percentage of 112.5%). Notwithstanding the foregoing, if the Company's TSR is negative, the Performance Percentage set forth in the table above shall not exceed 100% of Target Performance, regardless of whether the Company's TSR percentile ranking relative to the Applicable Peer Group exceeds the "55th Percentile" in the table above.

For the avoidance of doubt: (i) if the Company's TSR results in "Below Threshold Performance" pursuant to the table above, then all Awarded RSUs shall be forfeited; and (ii) if the Company's TSR at least results in "Threshold Performance" pursuant to the table above, but such performance does not equal the "Target Performance", then the Awarded RSUs that have not become Vested RSUs (after application of paragraphs 3 and 4 of this Schedule I) shall be forfeited. All forfeitures under this Agreement shall be at no cost to the Company.

**4. Application of the ROIC Performance Modifier.** If the Company's TSR results in at least "Threshold Performance," the Committee may, in its sole discretion, adjust the number of rTSR Earned RSUs upward or downward by up to 25% based on the Committee's assessment of the Company's ROIC over the period commencing on October 1, 20[•] and ending on September 30, 20[•] (the "ROIC Performance Modifier"). In the event the Committee determines that the ROIC Performance Modifier should be applied, the final number of Vested RSUs shall be equal to the number of rTSR Earned RSUs as modified by the application of the ROIC Performance Modifier.

As used herein, the "Company's ROIC" means the quotient of (i) normalized Operating Income x (1 — normalized Effective Tax Rate) divided by (ii) Total Debt + Shareholder's Equity; provided, that the calculation of the Company's ROIC, including any and all adjustments made in determining normalized Operating Income and the Company's normalized Effective Tax Rate, shall be determined by the Committee in its sole discretion.

Exhibit 31.1

#### CERTIFICATION

I, John W. Lindsay, certify that:

1. I have reviewed this report on Form 10-Q of Helmerich & Payne, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

- (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **July 26, 2023** January 29, 2024

*/s/ John W. Lindsay*

John W. Lindsay

*Director, President and Chief Executive Officer*

**Exhibit 31.2**

#### **CERTIFICATION**

I, Mark W. Smith, certify that:

1. I have reviewed this annual report on Form 10-Q of Helmerich & Payne, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and

(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **July 26, 2023** January 29, 2024

*/s/* Mark W. Smith

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Mark W. Smith  
*Senior Vice President and Chief Financial Officer*

**Exhibit 32**

**Certification of CEO and CFO Pursuant to  
18 U.S.C. Section 1350,  
As Adopted Pursuant to  
Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report of Helmerich & Payne, Inc. (the "Company") on Form 10-Q for the period ended **June 30, 2023** **December 31, 2023** as filed with the Securities and Exchange Commission on the date hereof (the "Report"), John W. Lindsay, as Director, President and Chief Executive Officer of the Company, and Mark W. Smith, as Senior Vice President and Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of his knowledge, that:

- (1) The Report fully complies with the requirements of Sections 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and ~~result~~results of operations of the Company.

*/s/* John W. Lindsay

John W. Lindsay  
*Director, President and Chief Executive Officer*  
Date: **July 26, 2023** January 29, 2024

*/s/* Mark W. Smith

Mark W. Smith  
*Senior Vice President and Chief Financial Officer*  
Date: **July 26, 2023** January 29, 2024

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