

REFINITIV

DELTA REPORT

10-Q

KDP - KEURIG DR PEPPER INC.

10-Q - MARCH 31, 2024 COMPARED TO 10-Q - SEPTEMBER 30, 2023

The following comparison report has been automatically generated

TOTAL DELTAS	1538
CHANGES	181
DELETIONS	884
ADDITIONS	473

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

- ☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE QUARTERLY PERIOD ENDED September 30, 2023 MARCH 31, 2024
OR
☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
FOR THE TRANSITION PERIOD FROM TO

Commission file number 001-33829

kdpa13.jpg

Keurig Dr Pepper Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

98-0517725

(I.R.S. employer identification number)

53 South Avenue
Burlington, Massachusetts
01803

(Address of principal executive offices)

(781) 418-7000

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol	Name of each exchange on which registered
Common stock	KDP	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Securities Exchange Act of 1934.

Large Accelerated Filer ☒ Accelerated Filer ☐ Non-Accelerated Filer ☐ Smaller Reporting Company ☐ Emerging Growth Company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act of 1934). Yes ☐ No ☒

As of October 24, 2023 April 23, 2024, there were 1,398,336,103 1,355,574,275 shares of the registrant's common stock, par value \$0.01 per share, outstanding.

KEURIG DR PEPPER INC.
FORM 10-Q
TABLE OF CONTENTS

	Page		Page
Part Financial Information		Part Financial Information	
Item Financial Statements (Unaudited)		Item 1 Financial Statements (Unaudited)	
1 Condensed Consolidated Statements of Income	1	Condensed Consolidated Statements of Income	1
Condensed Consolidated Statements of Comprehensive Income		Condensed Consolidated Statements of Comprehensive Income	2
Condensed Consolidated Statements of Comprehensive Income	2	Condensed Consolidated Balance Sheets	3
Condensed Consolidated Statements of Comprehensive Income	3	Condensed Consolidated Statements of Cash Flows	4
Condensed Consolidated Statements of Changes in Stockholders' Equity		Condensed Consolidated Statements of Changes in Stockholders' Equity	6
Condensed Consolidated Statements of Cash Flows	4	Notes to Condensed Consolidated Financial Statements	7
1		1 General	7
2		2 Long-Term Obligations and Borrowing Arrangements	7
3		3 Goodwill and Other Intangible Assets	9
4		4 Derivatives	10
5		5 Leases	14
6		6 Segments	15
7		7 Revenue Recognition	16
8		8 Earnings Per Share	17
9		9 Stock-Based Compensation	17
10		10 Investments	18
11		11 Income Taxes	18
12		12 Accumulated Other Comprehensive Income	18
13		13 Other Financial Information	19
14		14 Commitments and Contingencies	21
Condensed Consolidated Statements of Changes in Stockholders' Equity	6		

Notes to Condensed Consolidated Financial Statements	8			
1 General	8			
2 Long-Term Obligations and Borrowing Arrangements	9			
3 Goodwill and Other Intangible Assets	11			
4 Derivatives	12			
5 Leases	16			
6 Segments	17			
7 Revenue Recognition	19			
8 Earnings Per Share	20			
9 Stock-Based Compensation	20			
10 Investments	21			
11 Income Taxes	21			
12 Accumulated Other Comprehensive Income	22			
13 Other Financial Information	23			
14 Commitments and Contingencies	25			
15				
15				
15		Restructuring	22	
16				16 Transactions with Related Parties 22
15 Transactions with Variable Interest Entities	26			
16 Restructuring	27			
17 Subsequent Events	28			
Item Management's Discussion and Analysis of Financial Condition and Results of Operations	29	Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations	23	
Item Quantitative and Qualitative Disclosures About Market Risk	54	Item 3 Quantitative and Qualitative Disclosures About Market Risk	33	
Item Controls and Procedures	54	Item 4 Controls and Procedures	33	
Part II Other Information				

Part II

Part II

Item Legal Proceedings155

Item Risk Factors1A55

Item Unregistered Sales of Equity Securities, Use of Proceeds, and Issuer Purchases of Equity Securities255

Item Other Information55

Item Exhibits656

Other Information

Item 1Legal Proceedings34

Item 1ARisk Factors34

Item 2Unregistered Sales of Equity Securities and Use of Proceeds34

Item 5Other Information34

Item 6Exhibits35

Term	Definition
2021 364-Day Credit Agreement	The Company's \$1,500 million credit agreement, which was entered into on March 26, 2021 and was terminated on February 23, 2022
2022 Revolving Credit Agreement	KDP's \$4 billion revolving credit agreement, which was executed in February 2022 and replaced the 2021 364-Day Credit Agreement and the KDP Revolver
Annual Report	Annual Report on Form 10-K for the year ended December 31, 2022 December 31, 2023
AOCI	Accumulated other comprehensive income or loss
Athletic Brewing	Athletic Brewing Holding Company, LLC, an equity method investment of KDP
Board	The Board of Directors of KDP
bps	Basis points
CSD CEO	Chief Executive Officer
Chobani	Carbonated soft drink FHU US Holdings LLC, an equity method investment of KDP
Circana	Circana, Inc., a market information provider
DIO	Days inventory outstanding
DPO	Days of payables outstanding
DPS	Dr Pepper Snapple Group, Inc.
DPS Merger	The combination of the business operations of Keurig and DPS that was consummated on as of July 9, 2018 through a reverse merger transaction, whereby a wholly-owned special purpose merger subsidiary of DPS merged with and into the direct parent of Keurig
DSD	Direct Store Delivery, KDP's route-to-market whereby finished beverages are delivered directly to retailers
DSO	Days sales outstanding
EPS	Earnings per share
Exchange Act	Securities Exchange Act of 1934, as amended
FX	Foreign exchange
IRI JAB	Information Resources, Inc. JAB Holding Company S.a.r.l. and affiliates
KDP	Keurig Dr Pepper Inc.
KDP Revolver	The Company's \$2,400 million revolving credit facility, which was entered into on February 28, 2018 and terminated on February 23, 2022
Keurig	Keurig Green Mountain, Inc., a wholly-owned subsidiary of KDP, and the brand of our brewers
LRB	Liquid refreshment beverages
NCB	Non-carbonated beverage
Notes	Collectively, the Company's senior unsecured notes
Nutrabolt	Woodbolt Holdings LLC, d/b/a Nutrabolt, an equity method investment of KDP
Revive Revolving Credit Agreement	Revive Brands, a wholly-owned subsidiary of KDP KDP's \$4 billion revolving credit agreement, which was executed in February 2022
RSU	Restricted share unit
RTD	Ready to drink
Tractor	Tractor Beverages, Inc., an equity method investment of KDP
SEC	Securities and Exchange Commission
SG&A	Selling, general and administrative
SOFR	Secured Overnight Financing Rate
U.S. GAAP	Accounting principles generally accepted in the U.S.
Vita Coco	The Vita Coco Company, Inc.
WD	Warehouse Direct, KDP's route-to-market whereby finished beverages are shipped to retailer warehouses, and then delivered by the retailer through its own delivery system to its stores

s-ii

Table of Contents

PART I - FINANCIAL INFORMATION

ITEM 1. Financial Statements (Unaudited)

KEURIG DR PEPPER INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(UNAUDITED)

		Third Quarter		First Nine Months		First Quarter		
(in millions, except per share data)	(in millions, except per share data)	2023	2022	2023	2022	(in millions, except per share data)	2024	2023
Net sales	Net sales	\$ 3,805	\$ 3,622	\$10,947	\$10,254			
Cost of sales	Cost of sales	1,694	1,721	5,051	4,927			
Gross profit	Gross profit	2,111	1,901	5,896	5,327			
Selling, general and administrative expenses	Selling, general and administrative expenses	1,217	1,196	3,654	3,418			
Impairment of intangible assets		2	311	2	311			
Gain on litigation settlement		—	—	—	(299)			
Other operating income, net								
Other operating income, net								
Other operating income, net	Other operating income, net	(4)	—	(9)	(35)			
Income from operations	Income from operations	896	394	2,249	1,932			
Interest expense		237	207	432	570			
Loss on early extinguishment of debt		—	—	—	217			
Gain on sale of equity method investment		—	—	—	(50)			
Impairment of investments and note receivable		—	—	—	12			
Other (income) expense, net		(5)	4	(41)	22			
Interest expense, net								
Other income, net								
Other income, net								
Other income, net								
Income before provision for income taxes	Income before provision for income taxes	664	183	1,858	1,161			
Provision for income taxes	Provision for income taxes	146	4	370	179			
Net income including non-controlling interest		518	179	1,488	982			
Less: Net loss attributable to non-controlling interest		—	(1)	—	(1)			

Net income attributable to KDP		\$ 518	\$ 180	\$ 1,488	\$ 983
Net income					
Earnings per common share:					
Earnings per common share:					
Earnings per common share:	Earnings per common share:				
Basic	Basic	\$ 0.37	\$ 0.13	\$ 1.06	\$ 0.69
Diluted	Diluted	0.37	0.13	1.05	0.69
Weighted average common shares outstanding:	Weighted average common shares outstanding:				
Basic	Basic	1,397.4	1,416.1	1,401.3	1,417.3
Diluted	Diluted	1,406.2	1,427.2	1,410.8	1,428.8

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

KEURIG DR PEPPER INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (UNAUDITED)

(in millions)	Third Quarter		First Nine Months	
	2023	2022	2023	2022
Net income including non-controlling interest	\$ 518	\$ 179	\$ 1,488	\$ 982
Other comprehensive (loss) income				
Foreign currency translation adjustments	(135)	(249)	132	(283)
Net change in pension and post-retirement liability, net of tax of \$0, \$0, \$0 and \$0, respectively	—	—	—	(3)
Net change in cash flow hedges, net of tax of \$0, \$(12), \$24 and \$(98), respectively	9	35	(90)	303
Total other comprehensive (loss) income	(126)	(214)	42	17
Comprehensive income (loss) including non-controlling interest	392	(35)	1,530	999
Less: Comprehensive income attributable to non-controlling interest	—	—	—	—
Comprehensive income (loss) attributable to KDP	\$ 392	\$ (35)	\$ 1,530	\$ 999

(in millions)	First Quarter	
	2024	2023
Net income	\$ 454	\$ 467
Other comprehensive (loss) income:		
Foreign currency translation adjustments	(56)	108
Net change in cash flow hedges, net of tax of \$0 and \$21, respectively	(2)	(82)
Total other comprehensive (loss) income	(58)	26

Comprehensive income	\$	396	\$	493
----------------------	----	-----	----	-----

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

2

Table of Contents

KEURIG DR PEPPER INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)

(in millions, except share and per share data)	(in millions, except share and per share data)	September 30,	December 31,	(in millions, except share and per share data)	March 31,	December 31,
		2023	2022		2024	2023
Assets	Assets			Assets		
Current assets:	Current assets:			Current assets:		
Cash and cash equivalents	Cash and cash equivalents	\$ 260	\$ 535			
Trade accounts receivable, net	Trade accounts receivable, net	1,279	1,484			
Inventories	Inventories	1,348	1,314			
Prepaid expenses and other current assets	Prepaid expenses and other current assets	519	471			
Total current assets	Total current assets	3,406	3,804			
Property, plant and equipment, net	Property, plant and equipment, net	2,527	2,491			
Investments in unconsolidated affiliates	Investments in unconsolidated affiliates	1,336	1,000			
Goodwill	Goodwill	20,122	20,072			
Other intangible assets, net	Other intangible assets, net	23,223	23,183			
Other non-current assets	Other non-current assets	1,117	1,252			
Deferred tax assets	Deferred tax assets	32	35			
Total assets	Total assets	\$ 51,763	\$ 51,837			
Liabilities and Stockholders' Equity	Liabilities and Stockholders' Equity			Liabilities and Stockholders' Equity		
Current liabilities:	Current liabilities:			Current liabilities:		

Accounts payable	Accounts payable	\$ 4,090	\$ 5,206
Accrued expenses	Accrued expenses	1,123	1,153
Structured payables	Structured payables	122	137
Short-term borrowings and current portion of long-term obligations	Short-term borrowings and current portion of long-term obligations	2,798	895
Other current liabilities	Other current liabilities	681	685
Total current liabilities	Total current liabilities	8,814	8,076
Long-term obligations	Long-term obligations	9,940	11,072
Deferred tax liabilities	Deferred tax liabilities	5,714	5,739
Other non-current liabilities	Other non-current liabilities	1,931	1,825
Total liabilities	Total liabilities	26,399	26,712
Commitments and contingencies	Commitments and contingencies		
Stockholders' equity:	Stockholders' equity:		
Preferred stock, \$0.01 par value, 15,000,000 shares authorized, no shares issued	Preferred stock, \$0.01 par value, 15,000,000 shares authorized, no shares issued	—	—
Common stock, \$0.01 par value, 2,000,000,000 shares authorized, 1,398,322,033 and 1,408,394,293 shares issued and outstanding as of September 30, 2023 and December 31, 2022, respectively	Common stock, \$0.01 par value, 2,000,000,000 shares authorized, 1,398,322,033 and 1,408,394,293 shares issued and outstanding as of September 30, 2023 and December 31, 2022, respectively	14	14
Common stock, \$0.01 par value, 2,000,000,000 shares authorized, 1,355,571,438 and 1,390,446,043 shares issued and outstanding as of March 31, 2024 and December 31, 2023, respectively	Common stock, \$0.01 par value, 2,000,000,000 shares authorized, 1,355,571,438 and 1,390,446,043 shares issued and outstanding as of March 31, 2024 and December 31, 2023, respectively		
Additional paid-in capital	Additional paid-in capital	21,014	21,444

Commitments and contingencies

Stockholders' equity:

Retained earnings	Retained earnings	4,165	3,539
Accumulated other comprehensive income	Accumulated other comprehensive income	171	129
Total stockholders' equity	Total stockholders' equity	25,364	25,126
Non-controlling interest		—	(1)
Total equity		25,364	25,125
Total liabilities and equity	\$	51,763	\$ 51,837

Total liabilities and stockholders' equity

Total liabilities and stockholders' equity

Total liabilities and stockholders' equity

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

KEURIG DR PEPPER INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(in millions)	(in millions)	First Nine Months		(in millions)	First Quarter	
		2023	2022		2024	2023
Operating activities:	Operating activities:			Operating activities:		
Net income attributable to KDP		\$1,488	\$ 983			
Net income						
Adjustments to reconcile net income to net cash provided by operating activities:	Adjustments to reconcile net income to net cash provided by operating activities:			Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation expense	Depreciation expense	299	301			
Amortization of intangibles	Amortization of intangibles	103	100			
Other amortization expense	Other amortization expense	136	129			
Provision for sales returns	Provision for sales returns	42	38			
Deferred income taxes	Deferred income taxes	(22)	(281)			

Employee stock-based compensation expense	Employee stock-based compensation expense	86	43
Loss on early extinguishment of debt		—	217
Gain on sale of equity method investment		—	(50)
Gain on disposal of property, plant and equipment		(3)	(38)
Unrealized (gain) loss on foreign currency		(4)	22
Unrealized loss on derivatives		44	387
Settlements of interest rate contracts		54	125
Equity in (earnings) loss of unconsolidated affiliates		(24)	6
Impairment of intangible assets		2	311
Impairment on investments and note receivable of unconsolidated affiliate		—	12

Loss (gain) on disposal of property, plant and equipment

Loss (gain) on disposal of property, plant and equipment

Loss (gain) on disposal of property, plant and equipment

Unrealized loss (gain) on foreign currency

Unrealized loss (gain) on derivatives

Equity in earnings of unconsolidated affiliates

Equity in earnings of unconsolidated affiliates

Equity in earnings of unconsolidated affiliates

Earned equity

Other, net

Other, net

Other, net

Other, net

(5) 22

Changes in assets and liabilities:

Changes in assets and liabilities:

Changes in assets and liabilities:

Trade accounts receivable

Trade accounts receivable

170 (372)

Inventories

Inventories

(31) (552)

Income taxes receivable and payables, net	Income taxes receivable and payables, net	(39)	(106)		
Other current and non-current assets	Other current and non-current assets	(159)	(380)		
Accounts payable and accrued expenses	Accounts payable and accrued expenses	(1,155)	1,014		
Other current and non-current liabilities	Other current and non-current liabilities	50	167		
Net change in operating assets and liabilities	Net change in operating assets and liabilities	(1,164)	(229)		
Net cash provided by operating activities	Net cash provided by operating activities	1,032	2,098		
Investing activities:	Investing activities:			Investing activities:	
Proceeds from sale of investment in unconsolidated affiliates		—	50		
Purchases of property, plant and equipment					
Purchases of property, plant and equipment					
Purchases of property, plant and equipment	Purchases of property, plant and equipment	(271)	(260)		
Proceeds from sales of property, plant and equipment	Proceeds from sales of property, plant and equipment	9	79		
Purchases of intangibles	Purchases of intangibles	(55)	(19)		
Issuance of related party note receivable		—	(18)		
Investments in unconsolidated affiliates					
Investments in unconsolidated affiliates					
Investments in unconsolidated affiliates	Investments in unconsolidated affiliates	(308)	(48)		
Other, net	Other, net	2	3		

Net cash (used in) provided by investing activities	\$ (623)	\$ (213)
Other, net		
Other, net		
Net cash used in investing activities		

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

Table of Contents

KEURIG DR PEPPER INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED, CONTINUED)						
		First Nine Months		First Quarter		
(in millions)	(in millions)	2023	2022	(in millions)	2024	2023
Financing activities:	Financing activities:			Financing activities:		
Proceeds from issuance of Notes	Proceeds from issuance of Notes	\$ —	\$3,000			
Repayments of Notes	Repayments of Notes	—	(3,365)			
Net issuance (repayment) of commercial paper		750	(149)			
Net (repayment) issuance of commercial paper						
Proceeds from structured payables						
Proceeds from structured payables						
Proceeds from structured payables	Proceeds from structured payables	91	114			
Repayments of structured payables	Repayments of structured payables	(105)	(111)			
Cash dividends paid	Cash dividends paid	(842)	(796)			
Repurchases of common stock	Repurchases of common stock	(457)	(88)			

Tax withholdings related to net share settlements	Tax withholdings related to net share settlements	(57)	(10)
---	---	------	------

Tax withholdings related to net share settlements

Tax withholdings related to net share settlements

Payments on finance leases	Payments on finance leases	(74)	(65)
Other, net	Other, net	(3)	(45)

Net cash used in financing activities		(697)	(1,515)
---------------------------------------	--	-------	---------

Cash, cash equivalents, and restricted cash and cash equivalents:

Net cash provided by (used in) financing activities

Cash and cash equivalents:

Cash and cash equivalents:

Net change from operating, investing and financing activities	Net change from operating, investing and financing activities	(288)	370
Effect of exchange rate changes	Effect of exchange rate changes	13	(10)
Beginning balance	Beginning balance	535	568
Ending balance	Ending balance	\$ 260	\$ 928
Supplemental cash flow disclosures of non-cash investing activities:	Supplemental cash flow disclosures of non-cash investing activities:		

Supplemental cash flow disclosures of non-cash investing activities:

Supplemental cash flow disclosures of non-cash investing activities:

Capital expenditures included in accounts payable and accrued expenses	Capital expenditures included in accounts payable and accrued expenses	\$ 196	\$ 179
--	--	--------	--------

Capital expenditures included in accounts payable and accrued expenses			
Capital expenditures included in accounts payable and accrued expenses			
Earned equity			
Transaction costs included in accounts payable and accrued expenses	Transaction costs included in accounts payable and accrued expenses	13	—
Non-cash conversion of note receivable to investment in unconsolidated affiliate			
		—	6
Non-cash purchases of intangibles			
		—	22
Supplemental cash flow disclosures of non-cash financing activities:			
Supplemental cash flow disclosures of non-cash financing activities:			
Supplemental cash flow disclosures of non-cash financing activities:	Supplemental cash flow disclosures of non-cash financing activities:		
Dividends declared but not yet paid	Dividends declared but not yet paid	300	284
Dividends declared but not yet paid			
Dividends declared but not yet paid			
Accrued excise tax on net share repurchases			
Supplemental cash flow disclosures:	Supplemental cash flow disclosures:		
Cash paid for interest	Cash paid for interest	255	236
Cash paid for interest			
Cash paid for interest			
Cash paid for income taxes	Cash paid for income taxes	413	566

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

[Table of Contents](#)

KEURIG DR PEPPER INC.
CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY
(UNAUDITED)

	Common Stock									Common Stock Issued			Accumulated Other Comprehensive Income	Total Stockholders' Equity
	Issued		Accumulated			Total Stockholders' Equity	Non- controlling Interest	Total Equity						
(in millions, except per share data)	(in millions, except per share data)		Additional Paid-In Capital	Retained Earnings	Other Comprehensive Income									
		Shares	Amount											
Balance as of January 1, 2023		1,408.4	\$ 14	\$ 21,444	\$ 3,539	\$ 129	\$ 25,126	\$ (1)	\$ 25,125					
Balance as of January 1, 2024														
Balance as of January 1, 2024														
Balance as of January 1, 2024														
Net income	Net income	—	—	—	467	—	467	—	467					
Other comprehensive income	Other comprehensive income	—	—	—	—	26	26	—	26					
Dividends declared, \$0.20 per share		—	—	—	(282)	—	(282)	—	(282)					
Dividends declared, \$0.215 per share														
Repurchases of common stock, inclusive of excise tax obligation														
Repurchases of common stock, inclusive of excise tax obligation														
Repurchases of common stock, inclusive of excise tax obligation	Repurchases of common stock, inclusive of excise tax obligation	(6.6)	—	(232)	—	—	(232)	—	(232)					
Shares issued under employee stock-based compensation plans and other	Shares issued under employee stock-based compensation plans and other	1.9	—	—	—	—	—	—	—					
Tax withholdings related to net share settlements	Tax withholdings related to net share settlements	—	—	(31)	—	—	(31)	—	(31)					

Stock-based compensation and stock options exercised	Stock-based compensation and stock options exercised	—	—	29	—	—	29	—	29
Balance as of March 31, 2023		1,403.7	14	21,210	3,724	155	25,103	(1)	25,102
Net income		—	—	—	503	—	503	—	503
Other comprehensive income		—	—	—	—	142	142	—	142
Dividends declared, \$0.20 per share		—	—	—	(279)	—	(279)	—	(279)
Balance as of March 31, 2024									
Repurchases of common stock, inclusive of excise tax obligation		(7.0)	—	(229)	—	—	(229)	—	(229)
Shares issued under employee stock-based compensation plans and other		0.2	—	—	—	—	—	—	—
Tax withholdings related to net share settlements		—	—	(1)	—	—	(1)	—	(1)
Stock-based compensation and stock options exercised		—	—	29	—	—	29	—	29
Balance as of June 30, 2023		1,396.9	\$ 14	\$ 21,009	\$ 3,948	\$ 297	\$ 25,268	\$ (1)	\$ 25,267
Net income		—	—	—	518	—	518	—	518
Other comprehensive loss		—	—	—	—	(126)	(126)	—	(126)
Dividends declared, \$0.215 per share		—	—	—	(300)	—	(300)	—	(300)
Repurchases of common stock, inclusive of excise tax obligation		—	—	1	—	—	1	—	1
Shares issued under employee stock-based compensation plans and other		1.4	—	—	—	—	—	—	—
Tax withholdings related to net share settlements		—	—	(25)	—	—	(25)	—	(25)
Stock-based compensation and stock options exercised		—	—	29	—	—	29	—	29
Non-controlling interest surrender of shares		—	—	—	(1)	—	(1)	1	—
Balance as of September 30, 2023		1,398.3	\$ 14	\$ 21,014	\$ 4,165	\$ 171	\$ 25,364	\$ —	\$ 25,364

6

Table of Contents

(in millions, except per share data)	Common Stock									Common Stock Issued			Accumulated	
	Common Stock Issued		Additional Paid-In Capital	Retained Earnings	Other Comprehensive Income (Loss)	Total Stockholders' Equity	Non- controlling Interest	Total Equity						
	Shares	Amount												
Balance as of January 1, 2022	1,418.1	\$ 14	\$ 21,785	\$ 3,199	\$ (26)	\$ 24,972	\$ —	\$24,972						

Balance as of January 1, 2023									
Balance as of January 1, 2023									
Balance as of January 1, 2023									
Net income	Net income	—	—	—	585	—	585	—	585
Net income									
Net income									
Other comprehensive income	Other comprehensive income	—	—	—	—	241	241	—	241
Dividends declared, \$0.1875 per share		—	—	—	(266)	—	(266)	—	(266)
Dividends declared, \$0.20 per share									
Repurchases of common stock, inclusive of excise tax obligation									
Repurchases of common stock, inclusive of excise tax obligation									
Repurchases of common stock, inclusive of excise tax obligation									
Shares issued under employee stock-based compensation plans and other	Shares issued under employee stock-based compensation plans and other	0.4	—	—	—	—	—	—	—
Tax withholdings related to net share settlements	Tax withholdings related to net share settlements	—	—	(5)	—	—	(5)	—	(5)
Stock-based compensation and stock options exercised	Stock-based compensation and stock options exercised	—	—	(16)	—	—	(16)	—	(16)
Balance as of March 31, 2022		1,418.5	14	21,764	3,518	215	25,511	—	25,511
Net income		—	—	—	218	—	218	—	218
Other comprehensive loss		—	—	—	—	(10)	(10)	—	(10)
Dividends declared, \$0.1875 per share		—	—	—	(265)	—	(265)	—	(265)
Repurchases of common stock		(2.5)	—	(88)	—	—	(88)	—	(88)
Shares issued under employee stock-based compensation plans and other		0.1	—	—	—	—	—	—	—
Tax withholdings related to net share settlements		—	—	(3)	—	—	(3)	—	(3)
Stock-based compensation and stock options exercised		—	—	28	—	—	28	—	28
Balance as of June 30, 2022		1,416.1	14	21,701	3,471	205	25,391	—	25,391

Net income	—	—	—	180	—	180	(1)	179
Other comprehensive loss	—	—	—	—	(214)	(214)	—	(214)
Dividends declared, \$0.20 per share	—	—	—	(284)	—	(284)	—	(284)
Balance as of March 31, 2023								
Shares issued under employee stock-based compensation plans and other	0.2	—	—	—	—	—	—	—
Tax withholdings related to net share settlements	—	—	(2)	—	—	(2)	—	(2)
Stock-based compensation and stock options exercised	—	—	31	—	—	31	—	31
Balance as of September 30, 2022	1,416.3	\$ 14	\$ 21,730	\$ 3,367	\$ (9)	\$ 25,102	\$ (1)	\$ 25,101

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

76

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

1. General

ORGANIZATION

References in this Quarterly Report on Form 10-Q to "KDP", "the Company", "we", or "the Company" "our", refer to Keurig Dr Pepper Inc. and all entities wholly-owned subsidiaries included in the unaudited condensed consolidated financial statements. Definitions of terms used in this Quarterly Report on Form 10-Q are included within the Master Glossary.

This Quarterly Report on Form 10-Q refers to some of KDP's our owned or licensed trademarks, trade names and service marks, which are referred to as the Company's our brands. All of the product names included herein are either KDP registered trademarks or those of the Company's our licensors.

BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with U.S. GAAP for interim financial information and in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete consolidated financial statements. In the opinion of management, all adjustments, consisting principally of normal recurring adjustments, considered necessary for a fair presentation have been included. These unaudited condensed consolidated financial statements should be read in conjunction with KDP's our consolidated financial statements and accompanying notes included in the Company's our Annual Report.

References to the "third "first quarter" indicate the Company's quarterly periods ended September 30, 2023 March 31, 2024 and 2022, 2023.

USE OF ESTIMATES

The process of preparing KDP's our unaudited condensed consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and judgments that affect reported amounts. These estimates and judgments are based on historical experience, future expectations and other factors and assumptions the Company believes we believe to be reasonable under the circumstances. These estimates and judgments are reviewed on an ongoing basis and are revised when necessary. Changes in estimates are recorded in the period of change. Actual amounts may differ from these estimates.

REPORTABLE SEGMENTS

As of January 1, 2023, the Company revised its segment structure to align with changes in how the Company's Chief Operating Decision Maker manages the business, assesses performance and allocates resources. This change had no impact on the Company's consolidated results of operations or financial position. Prior period segment results have been recast to reflect the Company's new reportable segments. Refer to Note 6 for additional information on the Company's reportable segments and Note 7 for the Company's disaggregated revenue portfolio for each reportable segment. The change in segment structure also resulted in a change to the Company's reporting units. Refer to Note 3 for additional information on the Company's reporting units.

RECLASSIFICATIONS

The Company We reclassified amounts in the Financing Activities section of the unaudited condensed consolidated Statement of Cash Flows for the first nine months quarter of 2022 2023 in order to conform to current year presentation, as maturities for the Company's commercial paper program in both periods are 90 days or less.

(in millions)		Prior Presentation	First	Nine Months	Quarter
			of 2022	2022	
Net (repayment) issuance (repayment) of commercial paper	Proceeds from issuance of commercial paper	\$	500	3,523	
Net (repayment) issuance (repayment) of commercial paper	Repayments of commercial paper		(649)	(3,258)	

2. Long-term Obligations and Borrowing Arrangements

The following table summarizes our long-term obligations:

(in millions)	March 31, 2024	December 31, 2023
Notes	\$ 12,929	\$ 11,095
Less: current portion of long-term obligations	—	(1,150)
Long-term obligations	\$ 12,929	\$ 9,945

87

KEURIG DR PEPPER INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED, CONTINUED)

RECENTLY ADOPTED ACCOUNTING STANDARDS

As of January 1, 2023, the Company adopted ASU 2022-04, *Liabilities — Supplier Finance Programs (Subtopic 405-50): Disclosure of Supplier Finance Program Obligations*. The objective of ASU 2022-04 is to require entities to disclose information about the use of supplier finance programs in connection with the purchase of goods and services. While the adoption of ASU 2022-04 did not have a material impact on the Company's unaudited condensed consolidated financial statements, it did impact the nature of the disclosures. The disclosure previously included in the Company's Form 10-K was specific to the amount of KDP's outstanding payment obligations that were voluntarily elected by the supplier and sold to financial institutions as informed by the third party administrators. ASU 2022-04 instead requires disclosure of the amount of KDP's outstanding obligations loaded into the supplier finance programs by the Company at each reporting period regardless of whether the outstanding obligation has been elected by the supplier to be sold to financial institutions. Refer to Note 13 for additional information on the Company's obligations to participating suppliers.

2. Long-term Obligations and Borrowing Arrangements

The following table summarizes the Company's long-term obligations:

(in millions)	September 30, 2023	December 31, 2022
Notes	\$ 11,589	\$ 11,568
Less: current portion of long-term obligations	(1,649)	(496)
Long-term obligations	\$ 9,940	\$ 11,072

The following table summarizes the Company's short-term borrowings and current portion of long-term obligations:

(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024	December 31, 2023
Commercial paper notes	\$ 1,149	\$ 399			
Current portion of long-term obligations	1,649	496			
Short-term borrowings and current portion of long-term obligations	\$ 2,798	\$ 895			

SENIOR UNSECURED NOTES

The Company's Notes consisted of the following:

(in millions, except %)	(in millions, except %)				(in millions, except %)	Maturity Date	Rate	March 31, 2024	December 31, 2023
	Issuance	Maturity Date	Rate	September 30, 2023	December 31, 2022				
2023 Notes		December 15, 2023	3.130%	\$ 500	\$ 500				
2024 Notes		2024							
	Notes	March 15, 2024	0.750%	1,150	1,150				
2025 Merger Notes		2025							
	Merger Notes	May 25, 2025	4.417%	529	529				
2025 Notes		2025							
	Notes	November 15, 2025	3.400%	500	500				
2026 Notes		2026							
	Notes	September 15, 2026	2.550%	400	400				
2027-B Notes									
2027-C Notes									
2027 Notes		2027							
	Notes	June 15, 2027	3.430%	500	500				
2028 Merger Notes		2028							
	Merger Notes	May 25, 2028	4.597%	1,112	1,112				
2029-B Notes									
2029 Notes		2029							
	Notes	April 15, 2029	3.950%	1,000	1,000				
2030 Notes		2030							
	Notes	May 1, 2030	3.200%	750	750				
2031 Notes		2031							
	Notes	March 15, 2031	2.250%	500	500				
2031-B Notes									
2032 Notes		2032							
	Notes	April 15, 2032	4.050%	850	850				
2034 Notes									
2038 Merger Notes		2038							
	Merger Notes	May 25, 2038	4.985%	211	211				
2045 Notes		2045							
	Notes	November 15, 2045	4.500%	550	550				
2046 Notes		2046							
	Notes	December 15, 2046	4.420%	400	400				
2048 Merger Notes		2048							
	Merger Notes	May 25, 2048	5.085%	391	391				
2050 Notes		2050							
	Notes	May 1, 2050	3.800%	750	750				
2051 Notes		2051							
	Notes	March 15, 2051	3.350%	500	500				
2052 Notes		2052							
	Notes	April 15, 2052	4.500%	1,150	1,150				

Principal amount	Principal amount	11,743	11,743
Adjustment from principal amount to carrying amount ⁽¹⁾	Adjustment from principal amount to carrying amount ⁽¹⁾	(154)	(175)
Carrying amount	Carrying amount	\$ 11,589	\$ 11,568

(1) The carrying amount includes unamortized discounts, debt issuance costs and fair value adjustments related to the DPS Merger.

(2) The 2027-B Notes bear interest at a rate equal to Compounded SOFR (as defined in the respective indenture) plus 0.88% per annum, and the rate is reassessed quarterly.

On March 7, 2024, we completed the issuance of the 2027-B Notes, the 2027-C Notes, the 2029-B Notes, the 2031-B Notes, and the 2034 Notes, with an aggregate principal amount of \$3 billion. The discount associated with these notes was approximately \$5 million, and the Company incurred \$16 million in debt issuance costs. The proceeds from the issuance were used for our share repurchase program, to repay outstanding commercial paper, and to repay the 2024 Notes at maturity, with the remainder intended for general corporate purposes.

98

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

VARIABLE-RATE BORROWING ARRANGEMENTS

Revolving Credit Agreement

The following table summarizes information about the 2022 Revolving Credit Agreement:

(in millions)	Issuance	Maturity Date	Capacity	Amounts Outstanding	
				September 30, 2023	December 31, 2022
				Carrying Value March 31, 2024	Carrying Value December 31, 2023
2022 Revolving Credit Agreement ⁽¹⁾	February 23, 2027	\$ 4,000	\$ —	\$ —	\$ —

(1) The 2022 Revolving Credit Agreement has \$200 million letters of credit available, none of which were utilized as of September 30, 2023 March 31, 2024.

As of September 30, 2023 March 31, 2024, KDP was in compliance with its minimum interest coverage ratio relating to the 2022 Revolving Credit Agreement.

Commercial Paper Program

The following table provides information about the Company's weighted average borrowings under its commercial paper program:

	Third Quarter		First Nine Months		(in millions, except %)	2024	2023
	First Quarter	First Quarter	First Quarter	First Quarter			
(in millions, except %)	(in millions, except %)	2023	2022	2023	2022		
Weighted average commercial paper borrowings	Weighted average commercial paper borrowings	\$1,495	\$—	\$1,061	\$ 29		

Weighted average borrowing rates	Weighted average borrowing rates	5.49 %	— %	5.31 %	0.58 %	Weighted average borrowing rates	5.62 %	4.86 %
----------------------------------	----------------------------------	--------	-----	--------	--------	----------------------------------	--------	--------

Letter of Credit Facility

In addition to the portion of the 2022 Revolving Credit Agreement reserved for issuance of letters of credit, KDP has an incremental letter of credit facility. Under this facility, \$150 million is available for the issuance of letters of credit, \$68 million \$57 million of which was utilized as of September 30, 2023 March 31, 2024 and \$82 million \$93 million of which remains available for use.

FAIR VALUE DISCLOSURES

The fair value of KDP's our commercial paper approximates the carrying value and are is considered Level 2 within the fair value hierarchy.

The fair values of KDP's our Notes are based on current market rates available to KDP us and are considered Level 2 within the fair value hierarchy. The difference between the fair value and the carrying value represents the theoretical net premium or discount that would be paid or received to retire all the Notes and related unamortized costs to be incurred at such date. The fair value of KDP's our Notes was \$10,242 million \$12,085 million and \$10,495 million \$10,486 million as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively.

10

KEURIG DR PEPPER INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED, CONTINUED)

3. Goodwill and Other Intangible Assets

GOODWILL

Changes in the carrying amount of goodwill by reportable segment are as follows:

(in millions)	(in millions)	U.S.			
		Refreshment Beverages	U.S. Coffee	International	Total
Balance as of January 1, 2023	\$	8,714	\$ 8,622	\$ 2,736	\$20,072
(in millions)					
(in millions)					
Balance as of January 1, 2024					
Foreign currency translation	Foreign currency translation	—	—	50	50
Balance as of September 30, 2023	\$	8,714	\$ 8,622	\$ 2,786	\$20,122
Balance as of March 31, 2024					
Balance as of March 31, 2024					
Balance as of March 31, 2024					

9

KEURIG DR PEPPER INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED, CONTINUED)

INTANGIBLE ASSETS OTHER THAN GOODWILL

The net carrying amounts of intangible assets other than goodwill with indefinite lives are as follows:

(in millions)	(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024	December 31, 2023
Brands ⁽¹⁾	Brands ⁽¹⁾	\$ 19,380	\$ 19,291			
Trade names	Trade names	2,478	2,480			
Contractual arrangements		122	122			
Distribution rights ⁽²⁾						
Distribution rights ⁽²⁾						
Distribution rights ⁽²⁾	Distribution rights ⁽²⁾	155	100			
Total	Total	\$ 22,135	\$ 21,993			

(1) The change in brands with indefinite lives was primarily driven by foreign currency translation of \$89 million \$33 million during the first nine months quarter of 2023, 2024.

(2) The Company acquired certain change in distribution rights during the first nine months with indefinite lives was primarily driven by acquired distribution rights related to Electrolit of 2023 of approximately \$55 million, primarily attributable to Nutrabolt: \$31 million.

The net carrying amounts of intangible assets other than goodwill with definite lives are as follows:

		September 30, 2023			December 31, 2022					March 31, 2024			December 31, 2023		
(in millions)	(in millions)	Gross Amount			Accumulated Amortization			Net Amount	(in millions)	Gross Amount			Accumulated Amortization		
		Amount	Amortization	Amount	Amount	Amortization	Amount			Amount	Amortization	Amount	Amount	Amortization	Amount
Acquired technology	Acquired technology	\$ 1,146	\$ (530)	\$ 616	\$ 1,146	\$ (475)	\$ 671								
Customer relationships	Customer relationships	636	(227)	409	638	(204)	434								
Contractual arrangements															
Trade names	Trade names	126	(111)	15	127	(101)	26								
Brands	Brands	51	(24)	27	51	(19)	32								
Contractual arrangements		24	(11)	13	24	(10)	14								
Distribution rights	Distribution rights	29	(21)	8	29	(16)	13								
Total	Total	\$ 2,012	\$ (924)	\$ 1,088	\$ 2,015	\$ (825)	\$ 1,190								
Total															
Total															

Amortization expense for intangible assets with definite lives was as follows:

(in millions)	Third Quarter		First Nine Months	
	2023	2022	2023	2022
Amortization expense	\$ 34	\$ 33	\$ 103	\$ 100

Amortization expense of these intangible assets over the remainder of 2023 and the next five years is expected to be as follows:

(in millions)	For the Years Ending December 31,					
	Remainder of 2023	2024	2025	2026	2027	2028
Expected amortization expense	\$ 33	\$ 127	\$ 115	\$ 111	\$ 95	\$ 87

IMPAIRMENT TESTING

KDP conducts impairment tests on goodwill and all indefinite lived intangible assets annually, or more frequently if circumstances indicate that the carrying amount of an asset may not be recoverable. Changes to the Company's operating segments effective January 1, 2023, as described in Note 6, resulted in a change to the Company's reporting units. The Company's reporting units are as follows:

Reportable Segments	Reporting Units
U.S. Refreshment Beverages	U.S. Beverage Concentrates
	U.S. WD
	DSD
U.S. Coffee	U.S. Coffee
International	Canada Beverage Concentrates
	Canada WD
	Canada Coffee
	Latin America Beverages

Management performed a step 0 analysis of the goodwill as of the effective date of the segment change for the impacted reporting units. The Company also performed an analysis as of September 30, 2023 to ensure that there were no additional triggering events which occurred during the quarter. As a result of these analyses, management did not identify any indications that a material carrying amount of any goodwill or any intangible asset may not be recoverable.

(in millions)	First Quarter	
	2024	2023
Amortization expense	\$ 33	\$ 34

4. Derivatives

KDP is exposed to market risks arising from adverse changes in interest rates, commodity prices, and FX rates. KDP manages these risks through a variety of strategies, including the use of interest rate contracts, FX forward contracts, commodity forward, future, swap and option contracts and supplier pricing agreements. KDP does not hold or issue derivative financial instruments for trading or speculative purposes.

KDP We formally designates designate and accounts account for certain foreign exchange forward contracts and interest rate contracts that meet established accounting criteria under U.S. GAAP as cash flow hedges. For such contracts, the effective portion of the gain or loss on the derivative instruments is recorded, net of applicable taxes, in AOCI. When net income is affected by the variability of the underlying transaction, the applicable offsetting amount of the gain or loss from the derivative instrument deferred in AOCI is reclassified to net income. Cash flows from derivative instruments designated in a qualifying hedging relationship are classified in the same category as the cash flows from the hedged items. If a cash flow hedge were to cease to qualify for hedge accounting, or were terminated, the derivatives would continue to be carried on the balance sheet at fair value until settled, and hedge accounting would be discontinued prospectively. If the underlying hedged transaction ceases to exist, any associated amounts reported in AOCI would be reclassified to earnings at that time.

For derivatives that are not designated or for which the designated hedging relationship is discontinued, the gain or loss on the instrument is recognized in earnings in the period of change.

The Company has

We have exposure to credit losses from derivative instruments in an asset position in the event of nonperformance by the counterparties to the agreements. Historically, the Company has we have not experienced material credit losses as a result of counterparty nonperformance. The Company selects We select and periodically reviews review counterparties based on credit ratings, limits its limit our exposure to a single counterparty under defined guidelines, and monitors monitor the market position of the programs upon execution of a hedging transaction and at least on a quarterly basis.

INTEREST RATES

Economic Hedges

KDP is We are exposed to interest rate risk related to its our borrowing arrangements and obligations. The Company enters We enter into interest rate contracts to provide predictability in the Company's our overall cost structure and to manage the balance of fixed-rate and variable-rate debt. KDP We primarily enters enter into receive-fixed, pay-variable and receive-variable, pay-fixed swaps and swaption contracts. A natural hedging relationship exists in which changes in the fair value of the instruments act as an economic offset to changes in the fair value of the underlying items. Changes in the fair value of these instruments are recorded in earnings throughout the term of the derivative instrument and are generally reported in interest expense in the unaudited Condensed Consolidated Statements of Income. As of September 30, 2023 March 31, 2024, economic interest rate derivative instruments have maturities ranging from December 2023 April 2024 to January 2038. July 2043.

Cash Flow Hedges

In order to hedge the variability in cash flows from interest rate changes associated with the Company's planned future issuances As of long-term debt, during the first quarter December 31, 2023, we had \$500 million of 2021, the Company entered into forward starting swaps and designated them as cash flow hedges. During the first quarter notional amount of 2023, KDP terminated the remaining forward starting swaps which were designated had been de-designated and terminated; however, as cash flow hedges. As the forecasted debt transaction associated with the terminated forward starting swaps was no longer still considered probable, the realized gains associated fair value of the instruments as of the de-designation remained within AOCI. In March 2024, the forecasted debt transaction took place with the termination were recorded in interest issuance of the 2034 Notes, and the fair value of the instruments began amortizing to Interest expense, during net over the first quarter term of 2023, the 2034 Notes.

FOREIGN EXCHANGE

KDP is We are exposed to foreign exchange risk in its our international subsidiaries or with certain counterparties in foreign jurisdictions, which may transact in currencies that are different from the functional currencies of KDP's our legal entities. Additionally, the balance sheets of each of the Company's our Canadian and Mexican businesses are subject to exposure from movements in exchange rates.

Economic Hedges

KDP holds We hold FX forward contracts to economically manage the balance sheet exposures resulting from changes in the FX rates described above. The intent of these FX contracts is to minimize the impact of FX risk associated with balance sheet positions not in local currency. In these cases, a hedging relationship exists in which changes in the fair value of the instruments act as an economic offset to changes in the fair value of the underlying items. Changes in the fair value of these instruments are recorded in earnings throughout the term of the derivative instrument and are reported in the same caption of the unaudited Condensed Consolidated Statements of Income as the associated risk. As of September 30, 2023 March 31, 2024, these FX contracts have maturities ranging from October 2023 April 2024 to October 2024. February 2025.

Cash Flow Hedges

KDP designates We designate certain FX forward contracts as cash flow hedges in order to manage the exposures resulting from changes in the FX rates described above. These designated FX forward contracts relate to forecasted inventory purchases in U.S. dollars of the our Canadian and Mexican businesses. The intent of these FX contracts is to provide predictability in the Company's overall cost structure. As of September 30, 2023 March 31, 2024, these FX contracts have maturities ranging from October 2023 April 2024 to December 2024. June 2025.

11

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

COMMODITIES

Economic Hedges

KDP We centrally manages manage the exposure to volatility in the prices of certain commodities used in its our production process and transportation through various derivative contracts. The Company We generally holds hold some combination of future, swap and option contracts that economically hedge certain of its our risks. In these cases, a hedging relationship exists in which changes in the fair value of the instruments act as an economic offset to changes in the fair value of the underlying items or as an offset to certain costs of production. Changes in the fair value of these instruments are recorded in earnings throughout the term of the derivative instrument and are reported in the same line item of the unaudited Condensed Consolidated Statements of Income as the hedged transaction. Unrealized gains and losses are recognized as a component of unallocated corporate costs until the Company's our reportable segments are affected by the completion of the underlying transaction, at which time the gain or loss is reflected as a component of the respective segment's income from operations. As of September 30, 2023 March 31, 2024, these commodity contracts have maturities ranging from October 2023 April 2024 to June 2025.

13

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

January 2026.

NOTIONAL AMOUNTS OF DERIVATIVE INSTRUMENTS

The following table presents the notional amounts of KDP's our outstanding derivative instruments by type:

(in millions)	(in millions)	September December		(in millions)	March 31, 2024	December 31, 2023
		30, 2023	31, 2022			
Interest rate contracts	Interest rate contracts					
Forward starting swaps, not designated as hedging instruments	Forward starting swaps, not designated as hedging instruments	\$ 1,700	\$ 1,000			
Forward starting swaps, designated as cash flow hedges	Forward starting swaps, designated as cash flow hedges	—	500			
Forward starting swaps, not designated as hedging instruments						
Forward starting swaps, not designated as hedging instruments						
Receive-fixed, pay-variable interest rate swaps, not designated as hedging instruments	Receive-fixed, pay-variable interest rate swaps, not designated as hedging instruments	—	1,900			
Swaptions, not designated as hedging instruments						
Swaptions, not designated as hedging instruments						
Swaptions, not designated as hedging instruments	Swaptions, not designated as hedging instruments	1,700	—			
FX contracts	FX contracts					
Forward contracts, not designated as hedging instruments	Forward contracts, not designated as hedging instruments	652	490			
Forward contracts, not designated as hedging instruments						
Forward contracts, not designated as hedging instruments						
Forward contracts, designated as cash flow hedges	Forward contracts, designated as cash flow hedges	482	511			
Commodity contracts, not designated as hedging instruments ⁽¹⁾	Commodity contracts, not designated as hedging instruments ⁽¹⁾	439	754			

(1) Notional value for commodity contracts is calculated as the expected volume times strike price per unit on a gross basis.

FAIR VALUE OF DERIVATIVE INSTRUMENTS

The fair values of commodity contracts, interest rate contracts and FX forward contracts are determined based on inputs that are readily available in public markets or can be derived from information available in publicly quoted markets. The fair value of commodity contracts are valued using the market approach based on observable market transactions, primarily underlying commodities futures or physical index prices, at the reporting date. Interest rate contracts are valued using models based primarily on readily observable market parameters, such as SOFR forward rates, for all substantial terms of the Company's our contracts and credit risk of the counterparties. The fair value of FX forward contracts are valued using quoted forward FX prices at the reporting date. Therefore, the Company has we have categorized these contracts as Level 2.

12

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

Not Designated as Hedging Instruments

The following table summarizes the location of the fair value of the Company's our derivative instruments which are not designated as hedging instruments within the unaudited Condensed Consolidated Balance Sheets. All such instruments are considered level 2 within the fair value hierarchy.

(in millions)	Balance Sheet Location	September 30, 2023	December 31, 2022
Assets:			
FX contracts	Prepaid expenses and other current assets	\$ 6	\$ 8
Commodity contracts	Prepaid expenses and other current assets	22	6
Interest rate contracts	Other non-current assets	—	49
FX contracts	Other non-current assets	3	1
Commodity contracts	Other non-current assets	5	1
Liabilities:			
Interest rate contracts	Other current liabilities	26	58
FX contracts	Other current liabilities	1	—
Commodity contracts	Other current liabilities	39	51
Interest rate contracts	Other non-current liabilities	299	194
Commodity contracts	Other non-current liabilities	1	1

14

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

(in millions)	Balance Sheet Location	March 31, 2024	December 31, 2023
Assets:			
FX contracts	Prepaid expenses and other current assets	\$ 4	\$ 5
Commodity contracts	Prepaid expenses and other current assets	16	9
FX contracts	Other non-current assets	2	—
Commodity contracts	Other non-current assets	—	3
Liabilities:			
Interest rate contracts	Other current liabilities	2	80
FX contracts	Other current liabilities	1	3
Commodity contracts	Other current liabilities	47	53
Interest rate contracts	Other non-current liabilities	298	186
FX contracts	Other non-current liabilities	—	4
Commodity contracts	Other non-current liabilities	2	11

Designated as Hedging Instruments

The following table summarizes the location of the fair value of the Company's derivative instruments which are designated as hedging instruments within the unaudited Condensed Consolidated Balance Sheets. All such instruments are designated level 2 within the fair value hierarchy.

(in millions)	(in millions)	Balance Sheet Location	September 30, 2023	December 31, 2022	(in millions)	Balance Sheet Location	March 31, 2024	December 31, 2023
Assets:	Assets:							
		Prepaid expenses and other						
FX contracts	FX contracts	current assets	\$ 9	\$ 21				
FX contracts	FX contracts	Other non-current assets	—	1				
FX contracts								
		Other non-current assets						
Interest rate contracts		current assets	—	88				
Liabilities:								
Liabilities:								
Liabilities:	Liabilities:							
		Other						
FX contracts	FX contracts	current liabilities	11	3				
FX contracts								
FX contracts								
FX contracts								

IMPACT OF DERIVATIVE INSTRUMENTS NOT DESIGNATED AS HEDGING INSTRUMENTS

The following table presents the amount of (gains) losses, net, recognized in the unaudited Condensed Consolidated Statements of Income related to derivative instruments not designated as hedging instruments under U.S. GAAP during the periods presented. Amounts include both realized and unrealized gains and losses.

(in millions)	(in millions)	Income Statement Location	Third Quarter		First Nine Months		(in millions)	Income Statement Location	First Quarter	
			2023	2022	2023	2022			2024	2023
Interest rate contracts	Interest rate contracts	Interest expense	\$104	\$96	\$49	\$219				
Interest rate contracts		Loss on early extinguishment of debt	—	—	—	31				
FX contracts										
FX contracts										
FX contracts	FX contracts	Cost of sales	(4)	(7)	(4)	(9)				
FX contracts	FX contracts	Other (income) expense, net	(6)	(10)	(1)	(9)				
Commodity contracts	Commodity contracts	Cost of sales	(7)	29	2	33				
Commodity contracts	Commodity contracts	SG&A expenses	(20)	24	(2)	(39)				

The following table presents the amount of (gains) losses, net, reclassified from AOCI into the unaudited Condensed Consolidated Statements of Income related to derivative instruments designated as cash flow hedging instruments during the periods presented:

(1) Amounts recognized during the first nine months of 2023 include the realized gains associated with the termination of forward starting swaps designated as cash flow hedges of approximately \$66 million.

KDP expects we expect to reclassify approximately \$8 million and \$1 \$13 million of pre-tax net gains and \$10 million of pre-tax net losses from AOCI into net income during the next twelve months related to interest rate contracts and FX contracts, respectively.

The following table presents the components of lease cost:

REFINITIV CORPORATE DISCLOSURES | www.refinitiv.com | Contact Us

Interest on lease liabilities	Interest on lease liabilities	6	6	18	17
Variable lease cost ⁽¹⁾	Variable lease cost ⁽¹⁾	10	9	30	26
Short-term lease cost	Short-term lease cost	1	1	1	1
Sublease income		—	(1)	—	(1)
Total lease cost	Total lease cost	<u>\$ 78</u>	<u>\$ 68</u>	<u>\$ 227</u>	<u>\$ 201</u>

Total lease cost

Total lease cost

(1) Variable lease cost primarily consists of common area maintenance costs, property taxes, and adjustments for inflation.

The following table presents supplemental cash flow and other information about the Company's **our** leases:

		First Nine Months					
		First Quarter				First Quarter	
(in millions)	(in millions)	2023	2022	(in millions)	2024	2023	
Cash paid for amounts included in the measurement of lease liabilities:	Cash paid for amounts included in the measurement of lease liabilities:						
Operating cash flows from operating leases	Operating cash flows from operating leases						
Operating cash flows from operating leases	Operating cash flows from operating leases						
Operating cash flows from operating leases	Operating cash flows from operating leases	\$ 110	\$ 92				
Operating cash flows from finance leases	Operating cash flows from finance leases	18	17				
Financing cash flows from finance leases	Financing cash flows from finance leases	74	65				
Right-of-use assets obtained in exchange for lease obligations:	Right-of-use assets obtained in exchange for lease obligations:						
Operating leases	Operating leases	78	245				
Operating leases	Operating leases						
Finance leases	Finance leases	75	84				

The following table presents information about the Company's weighted average discount rate and remaining lease term:

		September 30, 2023		December 31, 2022					
		March 31, 2024				March 31, 2024		December 31, 2023	
Weighted average discount rate	Weighted average discount rate								
Operating leases									
Operating leases									
Operating leases	Operating leases	5.2	%	5.0	%	5.3	%	5.3	%
Finance leases	Finance leases	3.8	%	3.7	%	3.9	%	3.9	%
Weighted average remaining lease term									
Operating leases									
Operating leases									
Finance leases	Finance leases	9 years		9 years		9 years		9 years	

14

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

Future minimum lease payments for non-cancellable leases that have commenced and are reflected on the unaudited Condensed Consolidated Balance Sheets as of September 30, 2023 March 31, 2024 were as follows:

(in millions)	Operating Leases	Finance Leases
Remainder of 2023	\$ 25	\$ 31
2024	148	124
2025	141	120
2026	129	157
2027	107	69
2028	85	54
Thereafter	527	290
Total future minimum lease payments	1,162	845
Less: imputed interest	(261)	(131)
Present value of minimum lease payments	\$ 901	\$ 714

16

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

(in millions)	Operating Leases	Finance Leases
Remainder of 2024	\$ 107	\$ 98

2025	152	128
2026	139	165
2027	115	76
2028	90	65
2029	85	58
Thereafter	454	274
Total future minimum lease payments	1,142	864
Less: imputed interest	(250)	(143)
Present value of minimum lease payments	\$ 892	\$ 721

SIGNIFICANT LEASES THAT HAVE NOT YET COMMENCED

As of September 30, 2023 March 31, 2024, the Company has we have entered into leases that have not yet commenced with estimated aggregated future lease payments of approximately \$210 million \$197 million. These leases are expected to commence between the fourth third quarter of 2023 2024 through 2026, 2027, with initial lease terms ranging from 4 5 years to 10 years.

ASSET SALE-LEASEBACK TRANSACTION

The Company entered into a sale-leaseback transaction with the Veyron SPEs during the first nine months of 2023. The following table presents details of the transaction. The gain on the sale-leaseback is recorded in Other operating income, net, and the leaseback is accounted for as an operating lease.

(in millions)	Sale Proceeds	Carrying Value	Gain on Sale
March 31, 2023 ⁽¹⁾	\$ 7	\$ 1	\$ 6

(1) The sale-leaseback transaction included one distribution property.

The initial term of the leaseback is approximately 15 years, with two 10-year renewal options. The renewal options are not reasonably assured as (i) the Company's position that the dynamic environment in which it operates precludes the Company's ability to be reasonably certain of exercising the renewal options in the distant future and (ii) the options are contingent on the Company remaining investment grade and no change-in-control as of the end of the lease term. The leaseback has a RVG. Refer to Note 15 for additional information about the RVG associated with the asset sale-leaseback transaction.

6. Segments

Effective January 1, 2023, the Company revised its segment structure to align with changes in how the Company's Chief Operating Decision Maker manages the business, assesses performance Our operating and allocates resources. The Company's reportable segments consist of the following:

- The U.S. Refreshment Beverages segment reflects sales in the U.S. from the manufacture and distribution of branded concentrates, syrup and finished beverages, including the sales of the Company's our own brands and third-party brands, to third-party bottlers, distributors and retailers.
- The U.S. Coffee segment reflects sales in the U.S. from the manufacture and distribution of finished goods relating to the Company's our K-Cup pods, single-serve brewers and accessories, and other coffee products to partners, retailers and directly to consumers through the Company's Keurig.com website.
- The International segment reflects sales in international markets, including the following:
 - Sales in Canada, Mexico, the Caribbean and other international markets from the manufacture and distribution of branded concentrates, syrup and finished beverages, including sales of the Company's our own brands and third-party brands, to third-party bottlers, distributors and retailers.
 - Sales in Canada from the manufacture and distribution of finished goods relating to the Company's our single-serve brewers, K-Cup pods and other coffee products.

Segment results are based on management reports. Net sales and income from operations are the significant financial measures used to assess the operating performance of the Company's reportable our operating segments. Intersegment sales are recorded at cost and are eliminated in the unaudited Condensed Consolidated Statements of Income. "Unallocated corporate costs" are excluded from the Company's our measurement of segment performance and include unrealized commodity derivative gains and losses, and certain general corporate expenses.

17 15

KEURIG DR PEPPER INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED, CONTINUED)

Information about the Company's our operations by reportable segment is as follows:

	Third Quarter		First Nine Months		First Quarter	
(in millions)	(in millions)	2023	2022	2023	2022	(in millions)
		2023	2022	2023	2022	2024
						2023

Segment	Segment
Results – Net sales	Results – Net sales

U.S. Refreshment Beverages	
U.S. Refreshment Beverages	

U.S. Refreshment Beverages	U.S. Refreshment Beverages	\$ 2,270	\$ 2,144	\$ 6,607	\$ 6,009
U.S. Coffee	U.S. Coffee	1,012	1,045	2,913	3,017
International	International	523	433	1,427	1,228
Net sales	Net sales	\$ 3,805	\$ 3,622	\$ 10,947	\$ 10,254

Segment	Segment
Results – Income from operations	Results – Income from operations

Segment Results – Income from operations	
Segment Results – Income from operations	
U.S. Refreshment Beverages	
U.S. Refreshment Beverages	

U.S. Refreshment Beverages	U.S. Refreshment Beverages	\$ 676	\$ 322	\$ 1,795	\$ 1,554
U.S. Coffee	U.S. Coffee	293	272	775	822
International	International	139	97	331	259
Unallocated corporate costs	Unallocated corporate costs	(212)	(297)	(652)	(703)
Income from operations	Income from operations	\$ 896	\$ 394	\$ 2,249	\$ 1,932

(in millions)

	September 30, 2023	December 31, 2022
Identifiable operating assets		
U.S. Refreshment Beverages	\$ 28,688	\$ 28,987
U.S. Coffee	14,103	14,220
International	6,961	6,873
Segment total	49,752	50,080
Unallocated corporate assets	675	757
Total identifiable operating assets	50,427	50,837
Investments in unconsolidated affiliates	1,336	1,000
Total assets	\$ 51,763	\$ 51,837

7. Revenue Recognition

KDP recognizes We recognize revenue when obligations under the terms of a contract with the customer are satisfied. Branded product sales, which include LRB, K-Cup pods and appliances, occur once control is transferred upon delivery to the customer. Revenue is measured as the amount of consideration that KDP expects we expect to receive in exchange for transferring goods. The amount of consideration KDP receives we receive, and revenue KDP recognizes we recognize, varies with changes in customer incentives that KDP offers to its we offer our customers and their customers, end consumers. Sales taxes and other similar taxes are excluded from revenue. Costs associated with shipping and handling activities, such as merchandising, are included in SG&A expenses as revenue is recognized.

The following table disaggregates KDP's our revenue by product portfolio and by reportable segment:

U.S.									
		Refreshment		U.S.					
(in millions)	(in millions)	Beverages	Coffee	International	Total	(in millions)	U.S. Refreshment Beverages	U.S. Coffee	International
For the third quarter of 2023:									
For the first quarter of 2024:									
For the first quarter of 2024:									
For the first quarter of 2024:									
LRB									
LRB									
LRB	LRB	\$ 2,232	\$ —	\$ 348	\$ 2,580				
K-Cup pods	K-Cup pods	—	769	120	889				
Appliances	Appliances	—	211	20	231				
Other	Other	38	32	35	105				
Net sales	Net sales	\$ 2,270	\$ 1,012	\$ 523	\$ 3,805				
For the third quarter of 2022:									
For the first quarter of 2023:									
For the first quarter of 2023:									
For the first quarter of 2023:									
LRB									
LRB									
LRB	LRB	\$ 2,107	\$ —	\$ 268	\$ 2,375				
K-Cup pods	K-Cup pods	—	808	105	913				
Appliances	Appliances	—	204	21	225				
Other	Other	37	33	39	109				
Net sales	Net sales	\$ 2,144	\$ 1,045	\$ 433	\$ 3,622				
For the first nine months of 2023:									
LRB		\$ 6,498	\$ —	\$ 932	\$ 7,430				
K-Cup pods		—	2,301	345	2,646				
Appliances		—	512	46	558				
Other		109	100	104	313				
Net sales		\$ 6,607	\$ 2,913	\$ 1,427	\$ 10,947				
For the first nine months of 2022:									
LRB		\$ 5,912	\$ —	\$ 745	\$ 6,657				
K-Cup pods		—	2,355	320	2,675				
Appliances		—	566	55	621				
Other		97	96	108	301				

Anti-dilutive shares excluded from the diluted weighted average shares outstanding calculation	Anti-dilutive shares excluded from the diluted weighted average shares outstanding calculation	1.0	—	1.0	—
--	--	-----	---	-----	---

Anti-dilutive shares excluded from the diluted weighted average shares outstanding calculation	
Anti-dilutive shares excluded from the diluted weighted average shares outstanding calculation	

9. Stock-Based Compensation

The components of stock-based compensation expense are presented below:

		Third Quarter	First Nine Months						
		First Quarter	First Quarter	First Quarter					
(in millions)	(in millions)	2023	2022	2023	2022	(in millions)	2024		2023
Total stock-based compensation expense ⁽¹⁾		\$ 29	\$ 31	\$ 86	\$ 43				
Total stock- based compensation expense									
Income tax benefit	Income tax benefit	(5)	(5)	(14)	(6)				
Stock-based compensation expense, net of tax	Stock-based compensation expense, net of tax	\$ 24	\$ 26	\$ 72	\$ 37				

(1) The Company recorded a one-time \$40 million reduction to stock-based compensation expense as a result of the change in forfeiture policy in the first nine months of 2022.

RESTRICTED SHARE UNITS

The table below summarizes RSU activity:

		Weighted Average Grant Date Fair Value	Weighted Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value (in millions)	RSUs	Weighted Average Grant Date Fair Value	Weighted Average Remaining Contractual Term (Years)	Aggregate Intrinsic Value (in millions)
Outstanding as of December 31, 2022	18,038,745	\$ 27.46		1.6 \$	643			
Outstanding as of December 31, 2023								
Granted	Granted	3,520,386	31.21					

Vested and released	Vested and released	(5,273,915)	23.68	178
Vested and released				
Vested and released				
Forfeited	Forfeited	(913,249)	29.43	
Outstanding as of September 30, 2023		15,371,967	\$ 29.50	1.7 \$ 485
Outstanding as of March 31, 2024				
Outstanding as of March 31, 2024				
Outstanding as of March 31, 2024				

As of September 30, 2023 March 31, 2024, there was \$189 million \$233 million of unrecognized compensation cost related to unvested RSUs that is expected to be recognized over a weighted average period of 3.1 3.5 years.

20 17

KEURIG DR PEPPER INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(UNAUDITED, CONTINUED)

10. Investments

The following table summarizes our investments in unconsolidated affiliates as of September 30, 2023 and December 31, 2022: affiliates:

		March 31,			March 31,		
		December 31,					
(in millions)	(in millions)	Ownership Interest	September 30, 2023	December 31, 2022	(in millions)	2024	2023
Nutrabolt ⁽¹⁾	Nutrabolt ⁽¹⁾	33.2 %	\$ 907	\$ 874			
La Colombe		33.3 %	307	—			
Chobani							
Tractor	Tractor	19.2 %	45	49			
Athletic Brewing	Athletic Brewing	13.1 %	50	51			
Dyla LLC		12.5 %	13	12			
Force Holdings LLC ⁽²⁾		33.3 %	4	4			
Beverage startup companies ⁽³⁾		(various)	5	5			
Beverage startup companies							
Beverage startup companies							
Beverage startup companies							
Other	Other	(various)	5	5			
Investments in unconsolidated affiliates	Investments in unconsolidated affiliates		\$ 1,336	\$ 1,000			

- (1) The Company's investment in Nutrabolt consists of preferred equity units, and the ownership We hold a 33.6% interest is calculated on an as-converted basis.
- (2) Force Holdings LLC has a 14.1% ownership interest basis in Dyla LLC.
- (3) Beverage startup companies represent equity method investments Nutrabolt, consisting of 30.8% in development stage entities and may include entities Class A preferred shares acquired through our December 2022 investment, which are pre-revenue, treated as in-substance common stock, and 2.8% in test markets, or in early operations.

LA COLOMBE

In August 2023, the Company invested \$300 million in exchange for Class B common shares earned through the achievement of certain milestones included in La Colombe that represent a 33.3% ownership interest. The Company additionally capitalized \$7 million of incremental third-party costs into the investment balance.

REVIVE

On July 31, 2023, the remaining shareholders of Revive surrendered their ownership interests. As a result, the Company holds 100% ownership interest in Revive and has eliminated the Non-controlling interest component within the Company's unaudited Condensed Consolidated Statements of Stockholder's Equity. our distribution agreement with Nutrabolt.

11. Income Taxes

The Company's Our effective tax rates were as follows:

	Third Quarter		First Nine Months	
	2023	2022	2023	2022
Effective tax rate	22.0 %	2.2 %	19.9 %	15.4 %

	First Quarter	
	2024	2023
Effective tax rate	23.6 %	19.6 %

The following is a reconciliation of change in the provision for income taxes computed at the U.S. federal statutory effective tax rate was largely driven by a shift in the mix of income from lower tax jurisdictions to higher tax jurisdictions and the unfavorable comparison to the provision for income taxes reported in the unaudited Condensed Consolidated Statements of Income: prior year tax benefit received from favorable adjustments upon foreign tax return filing.

	Third Quarter		First Nine Months	
	2023	2022	2023	2022
Statutory federal income tax rate	21.0 %	21.0 %	21.0 %	21.0 %
State income taxes, net	3.0 %	1.7 %	3.0 %	3.3 %
Impact of non-U.S. operations ⁽¹⁾⁽²⁾	(0.7)%	(5.9)%	(3.3)%	(1.7)%
Tax credits ⁽²⁾	(3.8)%	(11.7)%	(3.4)%	(3.2)%
U.S. taxation of foreign earnings ⁽²⁾	2.3 %	11.2 %	2.5 %	3.1 %
Deferred rate change ⁽³⁾	(0.4)%	(18.5)%	— %	(7.8)%
Uncertain tax positions	0.2 %	0.4 %	0.1 %	0.1 %
U.S. federal provision to return	0.4 %	— %	— %	— %
Excess tax deductions on stock-based compensation	(0.5)%	— %	(0.5)%	(0.1)%
Other	0.5 %	4.0 %	0.5 %	0.7 %
Total provision for income taxes	22.0 %	2.2 %	19.9 %	15.4 %

(1) For the first nine months of 2023, primarily driven by an immaterial non-cash true-up related to a prior period, which resulted in a \$28 million reduction in foreign deferred tax liabilities.

(2) For the third quarter and first nine months of 2022, primarily driven by the Company's incremental income in low tax jurisdictions.

(3) For the third quarter and first nine months of 2022, primarily driven by the revaluation of state deferred tax liabilities due to state legislative changes during 2022.

21

KEURIG DR PEPPER INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED, CONTINUED)

12. Accumulated Other Comprehensive Income

The following table provides a summary of changes in AOCI, net of taxes:

(in millions)	Foreign Currency Translation Adjustments	Pension and Post-Retirement Benefit Liabilities	Cash Flow Hedges	Accumulated Other Comprehensive Income
For the third quarter of 2023:				
Beginning balance	\$ 181	\$ (10)	\$ 126	\$ 297
Other comprehensive (loss) income	(135)	—	7	(128)
Amounts reclassified from AOCI	—	—	2	2
Total other comprehensive (loss) income	(135)	—	9	(126)
Balance as of September 30, 2023	\$ 46	\$ (10)	\$ 135	\$ 171
For the third quarter of 2022:				

Beginning balance	\$	47	\$	(7)	\$	165	\$	205
Other comprehensive (loss) income		(249)		—		36		(213)
Amounts reclassified from AOCI		—		—		(1)		(1)
Total other comprehensive (loss) income		(249)		—		35		(214)
Balance as of September 30, 2022	\$	(202)	\$	(7)	\$	200	\$	(9)
For the first nine months of 2023:								
Beginning balance	\$	(86)	\$	(10)	\$	225	\$	129
Other comprehensive income (loss)		132		—		(34)		98
Amounts reclassified from AOCI		—		—		(56)		(56)
Total other comprehensive income (loss)		132		—		(90)		42
Balance as of September 30, 2023	\$	46	\$	(10)	\$	135	\$	171
For the first nine months of 2022:								
Beginning balance	\$	81	\$	(4)	\$	(103)	\$	(26)
Other comprehensive (loss) income		(283)		(3)		302		16
Amounts reclassified from AOCI		—		—		1		1
Total other comprehensive (loss) income		(283)		(3)		303		17
Balance as of September 30, 2022	\$	(202)	\$	(7)	\$	200	\$	(9)

(in millions)	Foreign Currency Translation Adjustments	Pension and Post- Retirement Benefit Liabilities	Cash Flow Hedges	Accumulated Other Comprehensive Income
For the first quarter of 2024:				
Beginning balance	\$ 202	\$ (14)	\$ 127	\$ 315
Other comprehensive loss	(56)	—	—	(56)
Amounts reclassified from AOCI	—	—	(2)	(2)
Total other comprehensive loss	(56)	—	(2)	(58)
Balance as of March 31, 2024	\$ 146	\$ (14)	\$ 125	\$ 257
For the first quarter of 2023:				
Beginning balance	\$ (86)	\$ (10)	\$ 225	\$ 129
Other comprehensive income (loss)	108	—	(30)	78
Amounts reclassified from AOCI	—	—	(52)	(52)
Total other comprehensive income (loss)	108	—	(82)	26
Balance as of March 31, 2023	\$ 22	\$ (10)	\$ 143	\$ 155

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

The following table presents the amount of (gains) losses reclassified from AOCI into the unaudited Condensed Consolidated Statements of Income:

	Third Quarter	First Nine Months
First Quarter		
First Quarter		

First Quarter											
(in millions)	(in millions)	Income Statement Caption	2023	2022	2023	2022	(in millions)	Income Statement Caption		2024	2023
Cash Flow Hedges:	Cash Flow Hedges:										
Interest rate contracts ⁽¹⁾	Interest rate contracts ⁽¹⁾	Interest expense	\$ (2)	\$ (2)	\$ (72)	\$ (4)					
FX contracts		Cost of sales	4	—	(1)	5					
Total			2	(2)	(73)	1					
Interest rate contracts ⁽¹⁾											
Interest rate contracts ⁽¹⁾											
Income tax expense											
Income tax expense											
Income tax expense	Income tax expense		—	1	17	—					
Total, net of tax	Total, net of tax		\$ 2	\$ (1)	\$ (56)	\$ 1					

(1) Amounts reclassified from AOCI into interest expense during the first **nine months quarter** of 2023 include the realized gains associated with the termination of forward starting swaps designated as cash flow hedges of approximately \$66 million. Refer to Note 4 for additional information on the terminated forward starting swaps.

22

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

13. Other Financial Information

SELECTED BALANCE SHEET INFORMATION

The tables below provide selected financial information from the unaudited Condensed Consolidated Balance Sheets:

(in millions)	(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024	December 31, 2023
Inventories:	Inventories:					
Raw materials						
Raw materials						
Raw materials	Raw materials	\$ 449	\$ 475			
Work-in-progress	Work-in-progress	9	8			
Finished goods	Finished goods	914	858			
Total	Total	1,372	1,341			

Allowance for excess and obsolete inventories	Allowance for excess and obsolete inventories	(24)	(27)
Total Inventories	Total Inventories	\$ 1,348	\$ 1,314
Prepaid expenses and other current assets:	Prepaid expenses and other current assets:		
Other receivables	Other receivables	\$ 116	\$ 167
Other receivables			
Other receivables			
Prepaid income taxes	Prepaid income taxes	53	49
Customer incentive programs	Customer incentive programs	55	25
Derivative instruments	Derivative instruments	37	35
Prepaid marketing	Prepaid marketing	46	19
Spare parts	Spare parts	106	89
Income tax receivable			
Income tax receivable			
Income tax receivable	Income tax receivable	14	17
Other	Other	92	70
Total prepaid expenses and other current assets	Total prepaid expenses and other current assets	\$ 519	\$ 471
Other non- current assets:	Other non- current assets:		
Operating lease right-of- use assets	Operating lease right-of- use assets	\$ 873	\$ 881
Customer incentive programs	Customer incentive programs	34	46
Derivative instruments	Derivative instruments	8	140
Equity securities ⁽¹⁾	Equity securities ⁽¹⁾	67	48
Equity securities without readily determinable fair values		—	1
Equity securities ⁽¹⁾			
Equity securities ⁽¹⁾			
Other			
Other			
Other	Other	135	136

Other non-current assets:

Total other non-current assets	Total other non-current assets	\$ 1,117	\$ 1,252
--------------------------------	--------------------------------	----------	----------

(1) Fair values of these equity securities are determined using quoted market prices from daily exchange traded markets, based on the closing price as of the balance sheet date, and are classified as Level 1. Unrealized mark-to-market gains and losses are recorded to Other (income) expense, income, net. For the first nine months quarter of 2024 and 2023, the Company we recorded an unrealized mark-to-market gain losses of \$16 million \$2 million and gains of \$8 million, respectively, on its our investment in Vita Coco. The Company recorded no mark-to-market gains or losses on its investment in Vita Coco for the first nine months of 2022.

23 19

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

(in millions)	(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024	December 31, 2023
Accrued expenses:	Accrued expenses:					
Accrued customer trade	Accrued customer trade	\$ 403	\$ 429			
Accrued customer trade						
Accrued customer trade						
Accrued compensation	Accrued compensation	191	246			
Insurance reserve	Insurance reserve	51	53			
Accrued interest	Accrued interest	151	76			
Accrued professional fees		6	7			
Other accrued expenses						
Other accrued expenses						
Other accrued expenses	Other accrued expenses	321	342			
Total accrued expenses	Total accrued expenses	\$ 1,123	\$ 1,153			
Other current liabilities:	Other current liabilities:					
Dividends payable						
Dividends payable						
Dividends payable	Dividends payable	\$ 300	\$ 281			
Income taxes payable	Income taxes payable	49	87			
Operating lease liability	Operating lease liability	108	100			
Finance lease liability	Finance lease liability	100	95			
Derivative instruments	Derivative instruments	77	112			
Other	Other	47	10			

Other			
Other			
Total other current liabilities	Total other current liabilities	\$ 681	\$ 685
Other non-current liabilities:			
Operating lease liability			
Operating lease liability			
Operating lease liability	Operating lease liability	\$ 793	\$ 803
Finance lease liability	Finance lease liability	614	618
Pension and post-retirement liability	Pension and post-retirement liability	30	37
Insurance reserves	Insurance reserves	87	69
Derivative instruments	Derivative instruments	300	195
Derivative instruments			
Derivative instruments			
Deferred compensation liability	Deferred compensation liability	30	30
Other	Other	77	73
Total other non-current liabilities	Total other non-current liabilities	\$ 1,931	\$ 1,825

ACCOUNTS PAYABLE

KDP has We have agreements with third party administrators which allow participating suppliers to track our payment obligations, from KDP, and, if voluntarily elected by the supplier, to sell our payment obligations from KDP to financial institutions. Suppliers can sell one or more of KDP's our payment obligations, at their sole discretion, and the our rights and obligations of KDP to its our suppliers, including amounts due and scheduled payment terms, are not impacted. KDP has We have no economic interest in a supplier's decision to enter into these agreements and no direct financial relationship with the financial institutions. KDP's obligations to its suppliers, including amounts due and scheduled payment terms, are not impacted. The amount of the outstanding Outstanding obligations confirmed as valid included in accounts payable as of September 30, 2023 March 31, 2024 and December 31, 2022 was \$2,794 million December 31, 2023 were \$1,999 million and \$4,113 million \$2,389 million, respectively.

24 20

KEURIG DR PEPPER INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED, CONTINUED)

14. Commitments and Contingencies

KDP is occasionally subject to litigation or other legal proceedings. Reserves are recorded for specific legal proceedings when the Company determines that the likelihood of an unfavorable outcome is probable and the amount of loss can be reasonably estimated. As of September 30, 2023 and December 31, 2022, the Company We had litigation reserves of \$10 million \$8 million and \$12 million, respectively. KDP has respectively, as of March 31, 2024 and December 31, 2023. We have also identified certain other legal matters where we believe an unfavorable outcome is reasonably possible and/or for which no estimate of possible losses can be made. The Company does We do not believe that the outcome of these, or any other, pending legal matters, individually or collectively, will have a material adverse effect on the our results of operations, financial condition, or liquidity of KDP. liquidity.

ANTITRUST LITIGATION

In February 2014, TreeHouse Foods, Inc. and certain affiliated entities filed suit against KDP's wholly-owned subsidiary, Keurig (formerly known as Green Mountain Coffee Roasters, Inc.), in the U.S. District Court for the Southern District of New York ("SDNY") (TreeHouse Foods, Inc. et al. v. Green Mountain Coffee Roasters, Inc. et al.). The TreeHouse complaint asserted claims under the federal antitrust laws and various state laws, contending that Keurig had monopolized alleged markets for single serve coffee brewers and single serve coffee pods. The TreeHouse complaint sought treble monetary damages, declaratory relief, injunctive relief and attorneys' fees. In March 2014, JBR, Inc. filed suit against Keurig in the U.S. District Court for the Eastern District months that followed, a number of California additional actions, including claims from another coffee manufacturer (JBR, Inc. v. Keurig Green Mountain, Inc.). The, as well as putative class actions on behalf of direct and indirect purchasers of Keurig's products, were filed in various federal district courts, asserting claims asserted and seeking relief sought in the JBR complaint were substantially similar to the claims asserted and relief sought in the TreeHouse complaint.

Beginning in 2014, a number of putative class Additional similar actions asserting similar claims and seeking similar relief to the matters described above were filed on behalf of purported by individual direct purchasers (including McLane Company, Inc., BJ's Wholesale Club, Inc., Winn-Dixie Stores Inc. and Bi-Lo Holding LLC) in 2019 and in 2021. All of Keurig's products in various federal district courts. In June 2014, these various actions including the TreeHouse and JBR suits, were transferred to a single judicial district the SDNY for coordinated pre-trial proceedings (the "Multidistrict Antitrust Litigation"). A consolidated putative class action complaint by direct purchaser plaintiffs was filed in July 2014. In January 2019, McLane Company, Inc. filed suit against Keurig (McLane Company, Inc. v. Keurig Green Mountain, Inc.) in the SDNY asserting similar claims and was also transferred into the Multidistrict Antitrust Litigation. These actions are now pending in the SDNY (In re: Keurig Green Mountain Single-Serve Coffee Antitrust Litigation). Discovery in the Multidistrict (the "Multidistrict Antitrust Litigation concluded in 2021, with plaintiffs collectively claiming more than \$5 billion of monetary damages. Keurig strongly disputes the merits of the claims and the calculation of damages. As a result, Keurig has fully briefed a summary judgment motion that, if successful, would end the cases entirely. Keurig has also fully briefed other significant motions, including challenges to the validity of plaintiffs' damages calculations. Keurig is also pursuing its opposition to direct purchaser plaintiffs' motion for class certification. Keurig's motions and opposition remain pending in the SDNY. Litigation").

In July 2021, BJ's Wholesale Club, Inc. filed suit against Keurig (BJ's Wholesale Club, Inc. v. Keurig Green Mountain, Inc.) in the U.S. District Court for the Eastern District of New York ("EDNY") asserting similar claims and also was transferred into the Multidistrict Antitrust Litigation. In August 2021, Winn-Dixie Stores, Inc. and Bi-Lo Holding LLC filed suit against Keurig (Winn-Dixie Stores, Inc. et al. v. Keurig Green Mountain, Inc. et al.) in the EDNY asserting similar claims and was also transferred into the Multidistrict Antitrust Litigation. Following the conclusion of discovery in 2023, Keurig similarly filed a motion for summary judgment seeking dismissal of these cases and also filed other significant motions. These motions remain pending in the SDNY.

A number of putative class actions asserting similar claims and seeking similar relief were previously filed on behalf of purported indirect purchasers of Keurig's products. In July 2020, Keurig reached an agreement with one of the plaintiff groups in the Multidistrict Antitrust Litigation, the putative indirect purchaser class, plaintiffs in the Multidistrict Antitrust Litigation to settle the claims asserted for \$31 million. \$31 million. The settlement class consists consisted of individuals and entities in the United States that purchased, from persons other than Keurig and not for purposes of resale, Keurig manufactured or licensed single serve beverage portion packs during the applicable class period (beginning in September 2010 for most states). The SDNY granted preliminary approval of the settlement in December 2020, was approved and the Company paid, the settlement amount in January 2021. In June 2021, the SDNY granted final approval of the settlement, entered final judgment, and dismissed the indirect purchasers' claims. claims have been dismissed.

Separate from Discovery in all remaining matters pending in the U.S. actions described above, Multidistrict Antitrust Litigation is concluded, with the plaintiffs collectively claiming more than \$5 billion of monetary damages. Keurig strongly disputes the merits of the claims and the calculation of damages. As a statement result, Keurig has fully briefed summary judgment motions that, if successful, would end the cases entirely. Keurig has also fully briefed other significant motions, including challenges to the validity of claim was filed plaintiffs' damages calculations. Keurig is also pursuing its opposition to direct purchaser plaintiffs' motion for class certification. Certain of Keurig's motions and opposition have been pending in September 2014 against Keurig and Keurig Canada Inc. in Ontario, Canada, by Club Coffee L.P., a Canadian manufacturer of single serve beverage pods, asserting a breach of competition law and false and misleading statements by Keurig. To date, this plaintiff has not taken substantive action to prosecute its claims, the SDNY since 2021, with others pending since 2023.

KDP Keurig intends to continue vigorously defend defending the remaining lawsuits described above, lawsuits. At this time, the Company is we are unable to predict the outcome of these lawsuits, the potential loss or range of loss, if any, associated with the resolution of these lawsuits or any potential effect they may have on the Company us or its our results of operations. Accordingly, the Company has we have not accrued for a loss contingency. Additionally, as the timelines in these cases may be beyond our control, we cannot assure you it can provide no assurance as to whether or when there will be material developments in these matters.

25 21

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

15. Transactions with Variable Interest Entities

TRANSACTIONS WITH VEYRON SPES

The Company has a number of leasing arrangements and one licensing arrangement with special purpose entities associated with the same sponsor, which are referred to as the Veyron SPES. The Veyron SPES are VIEs for which KDP is not the primary beneficiary, as KDP has limited power based on the contractual agreements to direct the activities that most significantly impact the VIEs performance.

Leasing Arrangements

As of September 30, 2023, the Company has entered into sixteen lease transactions with the Veyron SPES, fifteen of which were associated with asset sale-leaseback transactions. Refer to Note 5 for additional information about the asset sale-leaseback transaction during the first nine months of 2023. Each lease has a RVG based on a percentage of Veyron SPES's purchase price; however, the Company concluded it was not probable that the Company will owe an amount at the end of each individual lease term, as the fair values of the properties are not expected to fall below the RVGs at the end of each individual lease term. As such, the Company recorded each lease obligation excluding the associated RVG. The aggregate maximum undiscounted RVG associated with the leasing arrangements as of September 30, 2023 and December 31, 2022 were \$653 million and \$650 million, respectively. This aggregate maximum value assumes that the fair value of each property at the end of either the original lease term or renewal term is equal to zero, which the Company has concluded is not probable.

The following table provides the carrying amounts of the right-to-use assets and lease obligations recorded on the Company's unaudited Condensed Consolidated Balance Sheets associated with these leasing arrangements related to the VIEs as of September 30, 2023 and December 31, 2022.

(in millions)	September 30, 2023 ⁽¹⁾	December 31, 2022 ⁽²⁾
Non-current assets	\$ 418	\$ 430
Current liabilities	23	22
Non-current liabilities	408	419

- (1) The leasing agreements included as of September 30, 2023 include nine manufacturing sites, five distribution centers and our Frisco, Texas headquarters.
- (2) The leasing agreements included as of December 31, 2022 include nine manufacturing sites, four distribution centers and our Frisco, Texas headquarters.

Licensing Arrangement

ABC, a wholly-owned subsidiary of KDP, has provided a guarantee in connection with its distribution agreement with the Veyron SPEs to be paid only in the event the Veyron SPEs sell specific distribution rights and the value of those distribution rights does not exceed \$142 million, which is the maximum undiscounted amount that KDP could pay under the guarantee. All obligations with respect to the guarantee will cease upon termination of the distribution agreement, which would occur upon notice by ABC not to renew the distribution agreement, KDP no longer being investment grade at the end of the term, or the sale of the distribution rights by the Veyron SPEs. As of September 30, 2023, KDP has not recorded a liability as it is not probable that the Company will have to make any payments required under the residual value guarantee, as the fair value of the distribution rights is not expected to fall below \$142 million over the term of the agreement.

As of September 30, 2023, KDP had \$94 million in fixed service fee commitments related to the 15-year distribution agreement which was effective on December 28, 2020, with Veyron SPEs. These commitments were used to assist the Veyron SPEs in obtaining financing. Such fixed service fee payments began on January 1, 2021.

Fixed service fees over the next five years are expected to be as follows:

(in millions)	For the Years Ending December 31,					
	Remainder of 2023	2024	2025	2026	2027	2028
Fixed service fees	\$ 1	\$ 8	\$ 8	\$ 7	\$ 8	\$ 8

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

TRANSACTION WITH NUTRABOLT

The Company has a preferred equity investment in Nutrabolt, which will earn the greater of (i) a 5% annual coupon on the preferred equity units plus any accretion for amounts not yet paid or (ii) KDP's share of Nutrabolt's earnings as if KDP's preferred equity was converted into common units. As the other investors of Nutrabolt have to share in Nutrabolt's earnings with KDP if in excess of the 5% annual coupon, the other investors lack certain characteristics of a controlling financial interest, which qualifies Nutrabolt as a VIE. KDP is not the primary beneficiary of the VIE and therefore is not required to consolidate Nutrabolt, as the primary shareholder of the VIE has control over the board and decision-making for the activities that most significantly impact the VIE's economic performance, including sales, marketing, and operations. KDP has no obligation to provide additional funding to Nutrabolt, and thus the Company's maximum exposure and risk of loss related to Nutrabolt is limited to the carrying value of KDP's investment. Refer to Note 10 for the carrying value of the Company's investment in Nutrabolt.

TRANSACTION WITH LA COLOMBE

The Company has an investment in common shares of La Colombe. Under the terms of the investment agreement, KDP has certain contractual rights that will result in a return of investment at the greater of a specified floor or fair value. As other investors of La Colombe will have to absorb more risk when the specified floor is greater than fair value, the other investors lack certain characteristics of a controlling financial interest, which qualifies La Colombe as a VIE. KDP is not the primary beneficiary of the VIE and therefore is not required to consolidate La Colombe, as the primary shareholder of the VIE has control over the board and decision-making for the activities that most significantly impact the VIE's economic performance, including sales, marketing, and operations. KDP has no obligation to provide additional funding to La Colombe, and thus the Company's maximum exposure and risk of loss related to La Colombe is limited to the carrying value of KDP's investment. Refer to Note 10 for the carrying value of the Company's investment in La Colombe.

16. Restructuring

RESTRUCTURING PROGRAMS

The Company records severance costs provided under an ongoing benefit arrangement once they are both probable and estimable.

2023 CEO Succession and Associated Realignment

In the third quarter of 2023, the Company we began to enact several organization movements to ensure succession plans, to reinforce enterprise capabilities to support growth, and to control costs. A key component of the program was the announcement of the appointment of a Tim Cofer as Chief Operating Officer, effective November 6, 2023, with the expectation that the new Chief Operating Officer Mr. Cofer will succeed Robert Gamgort as Chief Executive Officer of the Company our CEO during the second quarter of 2024. The Company is We are also planning to realign its realigning our executive and operating leadership structure to enable faster decision making and to better support various strategic initiatives of the Company. Additionally, certain workforce reductions could occur as we assess our organization and upskill our talent and capabilities as needed. initiatives. The program is expected to incur charges of approximately \$45 \$52 million, primarily driven by severance costs, which are expected to be incurred through 2024, and the sign-on bonus for Mr. Cofer as our new Chief Operating Officer.

DPS Integration Program 2024 Network Optimization

As part in March 2024, we announced the closure of our manufacturing facility in Williston, Vermont, with operations and employees to be relocated to other existing manufacturing locations, in order to more effectively and efficiently meet the DPS Merger, the Company developed a program to deliver \$600 million in synergies over a three-year period through supply chain optimization, reduction needs of indirect spend through new economies of scale, elimination of duplicative support functions consumers and advertising

and promotion optimization. Although the program was initially customers. The relocation is expected to be completed in 2021, as a result of delays due to COVID-19, KDP continued to recognize expenditures for certain initiatives which began take place during the integration period through December 31, 2022. The second and third quarters of 2024, and the restructuring and integration program resulted is expected to incur pre-tax restructuring charges in cumulative pre-tax charges an estimated range of approximately \$962 million\$30 million to\$40 million, primarily consisting comprised of professional fees asset related to the integration and transformation and costs associated with severance and employee terminations.

KEURIG DR PEPPER INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED, CONTINUED)

costs.

RESTRUCTURING CHARGES

Restructuring and integration expenses for the defined programs during the periods presented were as follows:

		Third Quarter	First Nine Months	First Quarter			
(in millions)	(in millions)	2023	2022	2023	2022	(in millions)	
2023 CEO Succession and Associated Realignment	2023 CEO Succession and Associated Realignment	\$ 25	\$ —	\$ 25	\$ —		
DPS Integration Program		—	33	—	91		
2024 Network Optimization							

RESTRUCTURING LIABILITIES

Restructuring liabilities that qualify as exit and disposal costs under U.S. GAAP are included in accounts payable and accrued expenses on the unaudited condensed consolidated financial statements. Restructuring liabilities, primarily consisting of workforce reduction costs, were as follows:

(in millions)	Restructuring Liabilities	
Balance as of January 1, 2023	January 1, 2024	\$ 5527
Charges (credits) to expense		18(3)
Cash payments		(42)(3)
Balance as of September 30, 2023	March 31, 2024	\$ 3121

17. Subsequent Events 16. Transactions with Related Parties

STRATEGIC PARTNERSHIP WITH GRUPO PISA REPURCHASE OF KDP COMMON STOCK

Effective October 23, 2023 In March 2024, JAB BevCo B.V., a subsidiary of JAB, sold 100 million shares of KDP's common stock through an underwritten secondary offering. In connection with this offering, we repurchased 35 million shares at the Company executed an agreement per-share price paid by the underwriter, for a strategic partnership with Grupo PISA to sell and distribute Electrolit instant hydration beverages within the U.S. Under the long-term sales and distribution agreement, KDP will sell and distribute Electrolit in the majority total of KDP's company-owned direct store distribution territories. The distribution is expected to begin in early 2024, and the Company estimates spending up to \$57 \$1,012 million, to transition the rights, which was effected under our existing share repurchase program.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with our audited consolidated financial statements and notes thereto in our Annual Report.

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act, including, in particular, statements about the impact of the global COVID-19 pandemic, inflation, future events, future financial performance, plans (including our executive succession plan), strategies, expectations, prospects, competitive environment, regulation, labor matters, supply chain issues, inflation, and availability of raw materials. Forward-looking statements include all statements that are not historical facts and can be identified by the use of forward-looking terminology such as "outlook," "guidance," "anticipate," "expect," "believe," "could," "estimate," "feel," "forecast," "intend," "may," "plan," "potential," "project," "should," "target," "will," "would," and similar words, phrases or expressions and variations or negatives of these words in this Quarterly Report on Form 10-Q. We have based these forward-looking statements on our current views with respect to future events and financial performance. Our actual financial performance could differ materially from those projected in the forward-looking statements due to the inherent uncertainty of estimates, forecasts and projections, and our financial performance may be better or worse than anticipated. Given these uncertainties, you should not put undue reliance on any forward-looking statements. All of the forward-looking statements are qualified in their entirety by reference to the factors discussed under "Risk Factors" in Part I, Item 1A of our Annual Report, as well as our subsequent filings with the SEC. Forward-looking statements represent our estimates and assumptions only as of the date that they were made. We do not undertake any duty to update the forward-looking statements, and the estimates and assumptions associated with them, after the date of this Quarterly Report on Form 10-Q, except to the extent required by applicable securities laws.

This Quarterly Report on Form 10-Q contains the names of some of our owned or licensed trademarks, trade names and service marks, which we refer to as our brands. All of the product names included in this Quarterly Report on Form 10-Q are either our registered trademarks or those of our licensors.

OVERVIEW

KDP is a leading beverage company in North America with a diverse portfolio of that manufactures, markets, distributes, and sells hot and cold beverages including flavored (non-cola) CSDs, water (enhanced and flavored), ready-to-drink tea and coffee, juice, juice drinks, mixers and specialty coffee, and is a leading producer of innovative single serve brewing systems. With We have a wide range broad portfolio of hot and cold beverages that meet virtually any consumer need, our key iconic beverage brands, include Keurig, including Dr Pepper, Canada Dry, Mott's, A&W, Snapple, Mott's, Clamato, Core, Peñafiel, 7UP, Green Mountain Coffee Roasters, Core Hydration, and The Original Donut Shop. We have Shop, as well as the Keurig brewing system. KDP has some of the most recognized beverage brands in North America, with significant consumer awareness levels and long histories that evoke strong emotional connections with consumers. We offer more than 125 owned, licensed, and partner brands, including the top ten best-selling coffee brands and Dr Pepper as a leading flavored CSD in the U.S., according to IRI, which are available nearly everywhere people shop and consume beverages. beverages through our sales and distribution network.

KDP operates as an integrated brand owner, manufacturer, and distributor. We believe our integrated business model strengthens our route-to-market and provides opportunities for net sales and profit growth through the alignment of the economic interests of our brand ownership and our manufacturing and distribution businesses through both our DSD system and our WD systems. KDP markets system. We market and sells its sell our products to retailers, including supermarkets, mass merchandisers, club stores, pure-play e-commerce retailers, and office superstores, vending machines, grocery and drug stores, and convenience stores; superstores; to restaurants, hotel chains, office product and coffee distributors, and partner brand owners; and directly to consumers through its websites, our website. Our integrated business model enables us to be more flexible and responsive to the changing needs of our large retail customers and allows us to more fully leverage our scale and reduce costs by creating greater geographic manufacturing and distribution coverage.

29 23

Effective January 1, 2023, the Company revised its segment structure to align with how the Company's Chief Operating Decision Maker manages the business, assesses performance Our operating and allocates resources. The Company's reportable segments consist of the following: are as follows:

- The U.S. Refreshment Beverages segment reflects sales in the U.S. from the manufacture and distribution of branded concentrates, syrup and finished beverages, including the sales of the Company's own brands and third-party brands, to third-party bottlers, distributors and retailers.
- The U.S. Coffee segment reflects sales in the U.S. from the manufacture and distribution of finished goods relating to the Company's K-Cup pods, single-serve brewers and other coffee products to partners, retailers and directly to consumers through our Keurig.com website.
- The International segment reflects sales in international markets, including the following:
 - Sales in Canada, Mexico, the Caribbean, and other international markets from the manufacture and distribution of branded concentrates, syrup, and finished beverages, including sales of the Company's own brands and third-party brands, to third-party bottlers, distributors, and retailers.
 - Sales in Canada from the manufacture and distribution of finished goods relating to the Company's single-serve brewers, K-Cup pods, and other coffee products.

COMPARABLE RESULTS OF OPERATIONS

Management believes that there are certain non-GAAP financial measures that allow management to evaluate our results, trends and ongoing performance on a comparable basis. In order to derive the adjusted financial information, we adjust certain financial statement captions and metrics prepared under U.S. GAAP for certain items affecting comparability and the impact of foreign currency. See *Non-GAAP Financial Measures* for further information.

We eliminate from our financial results all applicable intercompany transactions between entities included in our consolidated financial statements and the intercompany transactions with our equity method investees. References in tables below to percentage changes that are not meaningful are denoted by "NM".

EXECUTIVE SUMMARY

Financial Overview - Third First Quarter of 2023 2024 as compared to Third First Quarter of 2022 2023

As Reported, in millions (except EPS)
88899091
As Adjusted, in millions (except EPS)
1313138

Key Events During and Subsequent to the Third First Quarter of 2023 2024

Investment in La Colombe March 2024 Debt Issuance

In July 2023, March 2024, we executed definitive agreements completed the issuance of an aggregate principal amount of \$3 billion of senior unsecured notes. The proceeds were used to repay the 2024 Notes at maturity, to repurchase KDP shares as described below, to repay outstanding commercial paper, and for general corporate purposes.

Repurchase of KDP Shares

In March 2024, JAB BevCo B.V., a subsidiary of JAB, sold 100 million shares of KDP's common stock through an underwritten secondary offering. In connection with La Colombe to invest \$300 million in exchange for 33.3% ownership in La Colombe. Simultaneously, this offering, we entered into a sales and distribution agreement for La Colombe RTD coffee and a licensing, manufacturing and distribution agreement for La Colombe branded K-Cup pods. The transaction closed on August 31, 2023. The transition of La Colombe RTD coffee distribution to KDP and repurchased 35 million shares at the launch of La Colombe branded K-Cup pods is expected to begin in late 2023.

Increase in Quarterly Dividend

On September 19, 2023, we announced that our Board approved a 7.5% increase in our annualized dividend rate to \$0.86 per share, from per-share price paid by the current annualized rate of \$0.80 per share, effective with the regularly quarterly cash dividend announced on the same day.

Chief Executive Officer Succession Plan Announced

On September 20, 2023, we announced the appointment of Tim Cofer as Chief Operating Officer, reporting to Chairman and Chief Executive Officer, Bob Gamgort. Mr. Cofer, who will join KDP on November 6, 2023, will work side by side with Mr. Gamgort in the Chief Operating Officer capacity, with an expected transition to Chief Executive Officer in the second quarter of 2024. Mr. Gamgort will continue to serve as our Executive Chairman after the transition occurs.

Strategic Partnership with Grupo PISA

Effective October 23, 2023, we executed an agreement underwriter, for a strategic partnership with Grupo PISA to sell and distribute Electrolit instant hydration beverages within the U.S., total of \$1,012 million, which is expected to begin in early 2024.

was effected under our existing share repurchase program.

Third RESULTS OF OPERATIONS

First Quarter of 2023 Compared to Third Quarter of 2022

Consolidated Operations

The following table sets forth our unaudited condensed consolidated results of operations for the third quarter of 2023 and 2022:

(\$ in millions, except per share amounts)	Third Quarter		Dollar	Percentage
	2023	2022	Change	Change
Net sales	\$ 3,805	\$ 3,622	\$ 183	5.1 %

Cost of sales	1,694	1,721	(27)	(1.6)
Gross profit	2,111	1,901	210	11.0
Selling, general and administrative expenses	1,217	1,196	21	1.8
Impairment of intangible assets	2	311	(309)	NM
Other operating income, net	(4)	—	(4)	NM
Income from operations	896	394	502	127.4
Interest expense	237	207	30	14.5
Other (income) expense, net	(5)	4	(9)	NM
Income before provision for income taxes	664	183	481	262.8
Provision for income taxes	146	4	142	NM
Net income including non-controlling interest	518	179	339	189.4
Less: Net loss attributable to non-controlling interest	—	(1)	1	NM
Net income attributable to KDP	\$ 518	\$ 180	338	187.8
Earnings per common share:				
Basic	\$ 0.37	\$ 0.13	\$ 0.24	184.6 %
Diluted	0.37	0.13	0.24	184.6
Gross margin	55.5 %	52.5 %		300 bps
Operating margin	23.5 %	10.9 %		NM
Effective tax rate	22.0 %	2.2 %		NM

Sales Volume. The following table provides the percentage change in sales volumes for the third quarter of 2023 compared to the prior year period:

	Percentage Change
LRB	— %
K-Cup pods	(6.3)
Brewers	8.7

Net Sales. Net sales increased \$183 million, or 5.1%, to \$3,805 million for the third quarter of 2023 compared to \$3,622 million in the prior year period. This performance reflected favorable net price realization across all segments totaling 5.5% and favorable FX translation of 1.0%, partially offset by unfavorable volume/mix of 1.4%.

Gross Profit. Gross profit increased \$210 million, or 11.0%, to \$2,111 million for the third quarter of 2023 compared to \$1,901 million in the prior year period. This performance primarily reflected the benefits of net sales growth, a favorable change in unrealized commodity mark-to-market activity, and the benefit of productivity, partially offset by broad-based inflation. Gross margin increased 300 bps versus the prior year period to 55.5%.

Selling, General and Administrative Expenses. SG&A expenses increased \$21 million, or 1.8%, to \$1,217 million for the third quarter of 2023 compared to \$1,196 million in the prior year period. The increase was driven by higher marketing expense, broad-based inflation, and increases in other operating costs, partially offset by a favorable change in unrealized commodity mark-to-market impacts, the benefit of productivity savings, and the favorable comparison to restructuring and integration expenses incurred in the prior year period.

Impairment of Intangible Assets. Impairment of intangible assets primarily reflected the favorable comparison to the non-cash impairment charge of \$311 million in the prior year period for Bai, an indefinite lived brand asset.

Income from Operations. Income from operations increased \$502 million, or 127.4%, to \$896 million for the third quarter of 2023 compared to \$394 million in the prior year period, primarily driven by the favorable comparison to the impairment of intangible assets in the prior year period and the increase in gross profit.

Interest Expense. Interest expense increased \$30 million, or 14.5%, to \$237 million for the third quarter of 2023 compared with \$207 million in the prior year period. This change was primarily driven by increased use of our commercial paper facility in the current year period.

Effective Tax Rate. The effective tax rate was 22.0% for the third quarter of 2023, compared to 2.2% in the prior year period, primarily driven by the revaluation of state deferred tax liabilities due to state legislative changes in the prior year period. Refer to Note 11 of the Notes to our Unaudited Condensed Consolidated Financial Statements for further information.

Net Income Attributable to KDP. Net income increased \$338 million, or 187.8%, to \$518 million for the third quarter of 2023 as compared to \$180 million in the prior year period, driven primarily by increased income from operations.

Diluted EPS. Diluted EPS increased 184.6% to \$0.37 per diluted share for the third quarter of 2023 as compared to \$0.13 in the prior year period.

33

Results of Operations by Segment

The following tables set forth net sales and income from operations for our segments for the third quarter of 2023 and 2022, as well as other amounts necessary to reconcile our segment results to our consolidated results presented in accordance with U.S. GAAP.

(in millions)	Third Quarter	
	2023	2022
Segment Results — Net sales		
U.S. Refreshment Beverages	\$ 2,270	\$ 2,144
U.S. Coffee	1,012	1,045
International	523	433
Net sales	\$ 3,805	\$ 3,622
(in millions)	Third Quarter	
	2023	2022
Segment Results — Income from operations		
U.S. Refreshment Beverages	\$ 676	\$ 322
U.S. Coffee	293	272
International	139	97
Unallocated corporate costs	(212)	(297)
Income from operations	\$ 896	\$ 394

U.S. REFRESHMENT BEVERAGES

The following table provides selected information about our U.S. Refreshment Beverages segment's results:

(in millions)	Third Quarter		Dollar Change	Percentage Change
	2023	2022		
Net sales	\$ 2,270	\$ 2,144	\$ 126	5.9 %
Income from operations	676	322	354	109.9
Operating margin	29.8 %	15.0 %		NM

Sales Volume. Sales volume for the third quarter of 2023 decreased 2.0% compared to the prior year period. Growth in Dr Pepper, as well as C4 Energy as a result of our sales and distribution partnership, was more than offset by softness in our still portfolio.

Net Sales. Net sales increased 5.9% to \$2,270 million for the third quarter of 2023, compared to \$2,144 million in the prior year period, driven by favorable net price realization of 7.1%, partially offset by unfavorable volume/mix of 1.2%.

Income from Operations. Income from operations increased \$354 million, or 109.9%, to \$676 million for the third quarter of 2023, compared to \$322 million for the prior year period, primarily driven by the favorable comparison to the \$311 million non-cash impairment charge for Bai in the prior year period and the benefits of strong net sales growth and productivity, partially offset by broad-based inflation and increased marketing expense.

34

U.S. COFFEE

The following table provides selected information about our U.S. Coffee segment's results:

(in millions)	Third Quarter		Dollar Change	Percentage Change
	2023	2022		
Net sales	\$ 1,012	\$ 1,045	\$ (33)	(3.2)%
Income from operations	293	272	21	7.7
Operating margin	29.0 %	26.0 %		300 bps

Sales Volume. K-Cup pod volume decreased 8.1% in the third quarter of 2023 compared to the prior year period, primarily reflecting at-home coffee category trends as well as the exit of certain private-label contracts and an unfavorable comparison to trade inventory builds in the year-ago period. Brewer volume increased 8.1% compared to the prior year period, driven by the resumption of seasonal shipping patterns and increased brewer shipments ahead of the holiday season.

Net Sales. Net sales decreased 3.2% to \$1,012 million for the third quarter of 2023 compared to net sales of \$1,045 million in the prior year period, reflecting volume/mix declines of 6.3%, partially offset by favorable net price realization of 3.1%.

Income from Operations. Income from operations increased \$21 million, or 7.7%, to \$293 million for the third quarter of 2023, compared to \$272 million for the prior year period, reflecting the benefits of pricing actions, productivity, and reductions in other operating costs, partially offset by unfavorable volume/mix. Operating margin improved 300 bps versus the year ago period to 29.0%.

INTERNATIONAL

The following table provides selected information about our International segment's results:

(in millions)	Third Quarter		Dollar Change	Percentage Change
	2023	2022		
Net sales	\$ 523	\$ 433	\$ 90	20.8 %
Income from operations	139	97	42	43.3
Operating margin	26.6 %	22.4 %		420 bps

Sales volume. The following table provides the percentage change in sales volumes for the International segment compared to the prior year period:

	Percentage Change
LRB	8.7 %
K-Cup pods	8.2
Brewers	15.9

Net Sales. Net sales increased 20.8% to \$523 million in the third quarter of 2023, compared to \$433 million for the prior year period, reflecting volume/mix growth of 9.0%, favorable FX translation impacts of 7.9% and higher net price realization of 3.9%.

Income from Operations. Income from operations increased \$42 million, or 43.3%, to \$139 million for the third quarter of 2023 compared to \$97 million in the prior year period. This performance reflected the benefits of higher net pricing realization, volume/mix growth, and productivity, partially offset by broad-based inflation. Operating margin increased 420 bps versus the year ago period to 26.6%.

First Nine Months of 2023 2024 Compared to First Nine Months Quarter of 2022 2023

Consolidated Operations

The following table sets forth our unaudited condensed consolidated results of operations for the first nine months quarter of 2023 2024 and 2022: 2023:

First Nine Months	Dollar Change	Percentage Change	First Quarter	Dollar Change	Percentage Change












Earnings per common share:													
Earnings per common share:													
Earnings per common share:	Earnings per common share:												
Basic	Basic	\$ 1.06	\$ 0.69	\$ 0.37	53.6 %	Basic	\$ 0.33	\$ 0.33	\$ 0.33	\$ —	—		— %
Diluted	Diluted	1.05	0.69	0.36	52.2								
Gross margin	Gross margin	53.9 %	52.0 %	190 bps									
Gross margin													
Gross margin						55.9 %	52.0 %	390 bps					
Operating margin	Operating margin	20.5 %	18.8 %	NM	Operating margin	22.1 %	17.4 %	470 bps					
Effective tax rate	Effective tax rate	19.9 %	15.4 %	450 bps	Effective tax rate	23.6 %	19.6 %	400 bps					

Sales Volume. The following table provides the percentage change in sales volumes volume compared to the prior year period:

	Percentage Change
LRB	0.2 (0.7) %
K-Cup pods	(4.7) (0.6)
Brewers Appliances	(7.4) 21.7

36

Net Sales. Net sales increased \$693 million \$115 million, or 6.8% 3.4%, to \$10,947 million \$3,468 million for the first nine months quarter of 2023 2024 compared to \$10,254 million \$3,353 million in the prior year period. This performance reflected favorable net price realization across all segments totaling 7.8% (3.1%) and favorable FX translation impacts of 0.6% (0.6%), slightly offset by unfavorable volume/mix of 1.6% (0.3%).

Gross Profit. Gross profit increased \$569 million \$196 million, or 10.7% 11.2%, to \$5,896 million \$1,940 million for the first nine months quarter of 2023 2024 compared to \$5,327 million \$1,744 million in the prior year period. This performance primarily reflected the benefits impact to gross profit of the strong growth in net sales growth, productivity (6 percentage points), the benefit from the earned equity from the achievement of milestones associated with certain distribution agreements (3 percentage points), and a favorable change net benefit from changes in unrealized commodity mark-to-market activity, partially offset by broad-based inflation, ingredients, materials, and productivity (2 percentage points). Gross margin increased 190 390 bps versus the year ago period to 53.9%.

Selling, General and Administrative Expenses. SG&A expenses increased \$236 million, or 6.9%, to \$3,654 million for the first nine months of 2023 compared to \$3,418 million in the prior year period. The increase was driven by broad-based inflation, higher marketing expense, an unfavorable comparison to the stock award forfeiture accounting policy change in the prior year period of \$40 million, and increases in other operating costs, partially offset by the favorable comparison to restructuring and integration expenses in the prior year period.

Impairment of Intangible Assets. Impairment of intangible assets primarily reflected the favorable comparison to the non-cash impairment charge of \$311 million in the prior year period for Bai, an indefinite lived brand asset.

Gain on Litigation Settlement 55.9%. Gain on litigation settlement reflected the portion of the settlement payment from BodyArmor which was allocated to the gain on the full settlement of the existing claims against BodyArmor in the first quarter of 2022.

Other Operating Income, net. Other operating income, net decreased \$26 million for the first nine months of 2023 compared to the prior year period, primarily driven by a \$32 million reduction in year-over-year asset sale-leaseback activity relating to our strategic asset investment program.

Income from Operations. Income from operations increased \$317 million \$181 million, or 16.4% 31.0%, to \$2,249 million \$765 million for the first nine months quarter of 2023 2024 compared to \$1,932 million \$584 million in the prior year period, primarily driven by increased gross profit, partially offset by profit. Operating margin increased SG&A expenses. Other factors included the favorable comparison to the non-cash impairment charge in 470 bps from the prior year period which was mostly offset by the unfavorable comparison to the gain on the litigation settlement in the prior year period. 22.1%.

Interest Expense. Interest expense decreased \$138 million, or 24.2%, increased \$155 million to \$432 million \$178 million for the first nine months quarter of 2023 2024 compared to \$570 million \$23 million for the prior year period, primarily driven by the favorable unfavorable change in unrealized mark-to-market activity on interest rate contracts, of \$173 million, partially offset by increased use of our commercial paper facility during the current year period.

Loss on Early Extinguishment of Debt. Loss on early extinguishment of debt reflected a loss of \$217 million in the prior year period associated with our 2022 Strategic Refinancing and our early retirement of our 2038 Notes, the 2021 364-Day Credit Agreement and the KDP Revolver.

Gain on Sale of Equity Method Investment. Gain on sale of equity method investment reflected the portion of the settlement payment resulting from BodyArmor in the first quarter of 2022 which was allocated to the satisfaction of the holdback amount owed to us in association with the sale of our equity increasing interest in BodyArmor in 2021.

Other Non-operating (Income) Expense, net. Other (income) expense, net reflected a favorable change of \$63 million from the prior year period, driven by gains on the Company's investments in equity securities, primarily led by Nutrabolt's preferred dividend and mark-to-market on our Vita Coco investment. rates.

Effective Tax Rate. The effective tax rate increased 450 400 bps to 19.9% 23.6% for the first nine months quarter of 2023 2024, compared to 15.4% 19.6% in the prior year period, primarily driven by a shift in the mix of income from lower tax jurisdictions to higher tax jurisdictions (210 bps) and the unfavorable comparison to the benefit from the revaluation of state deferred tax liabilities due to state legislative changes in the prior year period. Refer to Note 11 of the Notes to our Unaudited Condensed Consolidated Financial Statements for further information. tax benefit received from favorable adjustments upon foreign tax return filing (150 bps).

Net Income Attributable to KDP, Income. Net income attributable to KDP increased \$505 million decreased \$13 million, or 51.4% 2.8%, to \$1,488 million \$454 million for the first nine months quarter of 2023 2024 as compared to \$983 million \$467 million in the prior year period, primarily driven by as increased income from operations, the favorable comparison to the loss on extinguishment of debt in the prior year, reduced interest expense and gains on our investments in equity securities, partially offset by the unfavorable comparison to the gain in the prior year period for the sale of our equity method investment in BodyArmor and the increase changes in our effective tax rate. rate offset our increased income from operations.

Diluted EPS. Diluted EPS increased 52.2% was flat relative to \$1.05 per diluted share as compared to \$0.69 in the prior year period. period at \$0.33 per diluted share.

Results of Operations by Segment

The following tables provide net sales and income from operations for our reportable segments for the first nine months quarter of 2023 2024 and 2022, 2023, as well as the other amounts necessary to reconcile our total segment results to our consolidated results presented in accordance with U.S. GAAP.

First Quarter				First Quarter	
(in millions)	(in millions)	First Nine Months		2024	2023
	Net sales	2023	2022		
U.S. Refreshment Beverages					
U.S. Refreshment Beverages					
U.S.	U.S.				
Refreshment Beverages	Refreshment Beverages	\$ 6,607	\$ 6,009		
U.S. Coffee	U.S. Coffee	2,913	3,017		
International	International	1,427	1,228		
Total net sales	Total net sales	\$ 10,947	\$ 10,254		
Income from operations	Income from operations				
Income from operations					
Income from operations					
U.S.	U.S.				
Refreshment Beverages	Refreshment Beverages	\$ 1,795	\$ 1,554		
U.S. Coffee	U.S. Coffee	775	822		

International	International	331	259
Unallocated corporate costs	Unallocated corporate costs	(652)	(703)
Total income from operations	Total income from operations	\$ 2,249	\$ 1,932

26

U.S. REFRESHMENT BEVERAGES

The following table provides selected information about our U.S. Refreshment Beverages segment's results:

(in millions)	(in millions)	First Nine Months		Dollar Change	Percentage Change	First Quarter		Dollar Change	Percentage Change
		2023	2022						
Net sales	Net sales	\$6,607	\$6,009	\$ 598	10.0 %				
Net sales	Net sales								
Net sales	Net sales					\$ 2,093	\$ 2,007	\$ 86	4.3 %
Income from operations	Income from operations	1,795	1,554	241	15.5				
Operating margin	Operating margin	27.2 %	25.9 %		130 bps	Operating margin	29.4 %	24.4 %	500 bps

Sales Volume. Sales volumes volume for the first nine months quarter of 2023 2024 decreased approximately 0.9% 1.7% compared to the prior year period, as growth in Dr Pepper, as well as Canada Dry and C4 Energy, as a result combined with the launch of Electrolit within our sales and distribution partnership, network, was more than offset by softness in the remainder of our still portfolio.

Net Sales. Net sales increased 10.0% 4.3% to \$6,607 million \$2,093 million in the first nine months quarter of 2023, 2024, compared to \$6,009 million \$2,007 million in the prior year period, driven by favorable net price realization of 10.4% (5.6%), which was partially offset by unfavorable volume/mix impacts of 0.4% (1.3%).

Income from Operations. Income from operations increased \$241 million \$125 million, or 15.5% 25.5%, to \$1,795 million \$615 million for the first nine months quarter of 2023 2024 compared to \$1,554 million \$490 million for the prior year period, primarily driven period. This performance was led by the benefits of to gross profit from net sales growth (17 percentage points) and earned equity from the achievement of milestones associated with certain distribution agreements (9 percentage points), as well as a net benefit from changes in ingredients, materials, and productivity partially offset by broad-based inflation, higher marketing expense, increases in other operating costs, and a reduction in year-over-year asset sale-leaseback activity of \$32 million (2 percentage points). Other one-time drivers included Operating margin improved 500 bps versus the favorable comparison year ago period to the \$311 million non-cash impairment charge for Bai in the prior year period, which was almost fully offset by the unfavorable comparison to the gains on the settlement of litigation with BodyArmor of \$271 million 29.4%.

38

U.S. COFFEE

The following table provides selected information about our U.S. Coffee segment's results:

(in millions)	(in millions)	First Nine Months		Dollar Change	Percentage Change	First Quarter		Dollar Change	Percentage Change
		2023	2022						
Net sales	Net sales	\$2,913	\$3,017	\$ (104)	(3.4) %				
Net sales	Net sales								
Net sales	Net sales					\$ 911	\$ 931	\$ (20)	(2.1) %

Income from operations	Income from operations	775	822	(47)	(5.7)				
Operating margin	Operating margin	26.6 %	27.2 %		(60) bps	Operating margin	27.2 %	24.9 %	230 bps

Sales Volume. K-Cup pod volume decreased 5.9% 1.1% for the first nine months quarter of 2023 2024 compared to the prior year period, reflecting softer at-home coffee category trends, which was impacted by greater consumer mobility versus the prior year period. Brewer trends. Appliance volume decreased 8.5% increased 26.1% in the first nine months quarter of 2023, 2024, driven by category softness in small appliances and retailer inventory shifts. Keurig market share momentum.

Net Sales. Net sales decreased 3.4% 2.1% to \$2,913 million \$911 million for the first nine months quarter of 2023 2024 compared to \$3,017 million \$931 million in the prior year period, driven by unfavorable volume/mix declines of 6.6% which were partially offset by favorable (1.8%) and net price realization of 3.2% (0.3%).

Income from Operations. Income from operations decreased \$47 million increased \$16 million, or 5.7% 6.9%, to \$775 million \$248 million for the first nine months quarter of 2023, 2024, compared to \$822 million \$232 million in the prior year period, as driven by a result of broad-based inflation, declines net benefit from changes in volume/mix, ingredients, materials, and higher marketing expense. These decreases were productivity (10 percentage points) and reduced costs associated with productivity projects (6 percentage points), partially offset by the benefits impact to gross profit of pricing actions and productivity, the decrease in net sales (8 percentage points). Operating margin declined 60 improved 230 bps versus the year ago period to 26.6% 27.2%.

27

INTERNATIONAL

The following table provides selected information about our International segment's results:

(in millions)	(in millions)	First Nine Months				First Quarter		Dollar Change	Percentage Change
		2023	2022	Dollar Change	Percentage Change				
Net sales	Net sales	\$1,427	\$1,228	\$ 199	16.2 %				
Net sales	Net sales					\$ 464	\$ 415	\$ 49	11.8 %
Income from operations	Income from operations	331	259	72	27.8				
Operating margin	Operating margin	23.2 %	21.1 %		210 bps	Operating margin	24.1 %	19.3 %	480 bps

Sales Volume. The following table provides the percentage change in sales volumes volume for the International segment compared to the prior year period:

	Percentage Change
LRB	5.1 4.0 %
K-Cup pods	5.2 2.8
Brewers Appliances	5.4 (4.2)

Net Sales. Net sales increased 16.2% 11.8% to \$1,427 million \$464 million in the first nine months quarter of 2023, 2024, compared to \$1,228 million \$415 million in the prior year period, reflecting volume/mix growth (4.8%), favorable FX translation (4.8%), and higher net price realization of 6.2%, volume/mix growth of 5.7%, and favorable FX translation effects of 4.3% (2.2%).

Income from Operations. Income from operations increased \$72 million \$32 million, or 27.8% 40.0%, to \$331 million \$112 million for the first nine months quarter of 2023 2024 compared to \$259 million \$80 million in the prior year period. This performance reflected the benefits impact to gross profit of higher net pricing price realization and volume/mix growth (30 percentage points) and productivity, partially offset by broad-based inflation, favorable FX impacts (9 percentage points). Operating margin increased 210 improved 480 bps versus the year ago period to 23.2% 24.1%.

39

NON-GAAP FINANCIAL MEASURES

To supplement the consolidated financial statements presented in accordance with U.S. GAAP, we have presented for certain constant currency adjusted or adjusted financial measures for the third quarter and first nine months of 2023 and 2022, which are considered non-GAAP financial measures. The non-GAAP financial measures provided should be viewed in addition to, and not as an alternative for, results prepared in accordance with U.S. GAAP. The non-GAAP financial measures presented may differ from similarly titled non-GAAP financial measures presented by other companies, and other companies may not define these non-GAAP financial measures in the same way. The non-GAAP financial measures are not substitutes for their comparable U.S. GAAP financial measures, such as income from operations, net income, diluted EPS or other measures prescribed by U.S. GAAP, and there are limitations to using non-GAAP financial measures. We use these non-GAAP financial measures, in addition to U.S. GAAP financial measures, to evaluate our operating and financial performance and to compare such performance to that of prior periods and to the performance of our competitors. Additionally, we use these non-GAAP financial measures in making operational and financial decisions and in our budgeting and planning process. We believe that providing these non-GAAP financial measures to investors helps investors evaluate our operating performance, profitability and business trends in a way that is consistent with how management evaluates such performance and consistent with guidance previously provided by us. The non-GAAP measures are defined as follows:

Adjusted: Defined as certain financial statement captions and metrics adjusted for certain items affecting comparability.

Items affecting comparability: Defined as certain items that are excluded for comparison to prior year periods, adjusted for the tax impact as applicable. Tax impact is determined based upon an approximate rate for each item. For each period, management adjusts for (i) the unrealized mark-to-market impact of derivative instruments not designated as hedges in accordance with U.S. GAAP that do not have an offsetting risk reflected within the financial results, as well as the unrealized mark-to-market impact of our Vita Coco investment; (ii) the amortization associated with definite-lived intangible assets; (iii) the amortization of the deferred financing costs associated with the DPS Merger; (iv) the amortization of the fair value adjustment of the senior unsecured notes obtained as a result of the DPS Merger; (v) stock compensation expense and the associated windfall tax benefit attributable to the matching awards made to employees who made an initial investment in KDP; (vi) transaction costs for significant business combinations (completed or abandoned); (vii) non-cash changes in deferred tax liabilities related to goodwill and other intangible assets as a result of tax rate or apportionment changes; (viii) impairments recognized on certain intangible assets; and (ix) other certain items that are excluded for comparison purposes to prior year periods.

For the third quarter and first nine months of 2023, the other certain items excluded for comparison purposes include (i) productivity expenses, (ii) restructuring expenses associated with the 2023 CEO Succession and Associated Realignment, and (iii) costs related to significant non-routine legal matters, specifically the antitrust litigation. Additionally, during the first nine months of 2023, the non-cash changes in deferred tax liabilities related to goodwill and other intangible assets included an immaterial non-cash true-up of the valuation of foreign deferred tax liabilities related to a prior period.

For the third quarter and first nine months of 2022, the other certain items excluded for comparison purposes include (i) restructuring and integration expenses related to significant business combinations; (ii) productivity expenses; (iii) costs related to significant non-routine legal matters, specifically the antitrust litigation; (iv) the loss on early extinguishment of debt related to the redemption of debt; (v) incremental costs to our operations related to risks associated with the COVID-19 pandemic, which were incurred to either maintain the health and safety of our front-line employees or temporarily increase compensation to such employees to ensure essential operations continue during the pandemic; (vi) the gain on the sale of our investment in BodyArmor as a result of the settlement of the associated holdback liability; (vii) the gain on the settlement of our prior litigation with BodyArmor, excluding recoveries of previously incurred litigation expenses which were included in our adjusted results; (viii) losses recognized with respect to our equity method investment in Bedford as a result of funding our share of their wind-down costs; and (ix) foundational projects, which are transformative and non-recurring in nature.

Constant currency adjusted: Defined as certain financial statement captions and metrics adjusted for certain items affecting comparability, calculated on a constant currency basis by converting our current period local currency financial results using the prior period foreign currency exchange rates.

For the third quarter and first nine months of 2023 and 2022, the supplemental financial data set forth below includes reconciliations of adjusted and constant currency adjusted financial measures to the applicable financial measure presented in the unaudited condensed consolidated financial statements for the same period.

40

KEURIG DR PEPPER INC. RECONCILIATION OF CERTAIN REPORTED ITEMS TO CERTAIN NON-GAAP ADJUSTED ITEMS (Unaudited, in millions, except per share and percentages)

	Cost of sales	Gross profit	Gross margin	Selling, general and administrative expenses	Impairment of intangible assets	Income from operations	Operating margin
For the Third Quarter of 2023							
Reported	\$ 1,694	\$ 2,111	55.5 %	\$ 1,217	\$ 2	\$ 896	23.5 %
Items Affecting Comparability:							
Mark to market	13	(13)		21	—	(34)	
Amortization of intangibles	—	—		(34)	—	34	
Stock compensation	—	—		(4)	—	4	
Restructuring - 2023 CEO Succession and Associated Realignment	—	—		(27)	—	27	
Productivity	(25)	25		(27)	—	52	
Impairment of intangible assets	—	—		—	(2)	2	
Non-routine legal matters	—	—		(2)	—	2	
Transaction costs	—	—		(1)	—	1	

Adjusted	\$ 1,682	\$ 2,123	55.8 %	\$ 1,143	\$ —	\$ 984	25.9 %
Impact of foreign currency			— %				— %
Constant currency adjusted			55.8 %				25.9 %
For the Third Quarter of 2022							
Reported	\$ 1,721	\$ 1,901	52.5 %	\$ 1,196	\$ 311	\$ 394	10.9 %
Items Affecting Comparability:							
Mark to market	(51)	51		(55)	—	106	
Amortization of intangibles	—	—		(33)	—	33	
Stock compensation	—	—		(5)	—	5	
Restructuring and integration costs - DPS Merger	—	—		(33)	—	33	
Productivity	(30)	30		(27)	—	57	
Impairment of intangible assets	—	—		—	(311)	311	
Non-routine legal matters	—	—		(2)	—	2	
COVID-19	(3)	3		(2)	—	5	
Foundational projects	—	—		(1)	—	1	
Adjusted	\$ 1,637	\$ 1,985	54.8 %	\$ 1,038	\$ —	\$ 947	26.1 %

Refer to page 43 for reconciliations of reported net sales to constant currency net sales and adjusted income from operations to constant currency adjusted income from operations.

41

KEURIG DR PEPPER INC.
RECONCILIATION OF CERTAIN REPORTED ITEMS TO CERTAIN NON-GAAP ADJUSTED ITEMS
(Unaudited, in millions, except per share and percentages)

	Interest expense	Other (income) expense, net	Income before provision for income taxes	Provision for income taxes	Effective tax rate	Net income attributable to KDP	Diluted earnings per share
For the Third Quarter of 2023							
Reported	\$ 237	\$ (5)	\$ 664	\$ 146	22.0 %	\$ 518	\$ 0.37
Items Affecting Comparability:							
Mark to market	(114)	(2)	82	20		62	0.04
Amortization of intangibles	—	—	34	9		25	0.02
Amortization of fair value debt adjustment	(5)	—	5	1		4	—
Stock compensation	—	—	4	3		1	—
Restructuring - 2023 CEO Succession and Associated Realignment	—	—	27	6		21	0.01
Productivity	—	—	52	12		40	0.03
Impairment of intangible assets	—	—	2	—		2	—
Non-routine legal matters	—	—	2	—		2	—
Transaction costs	—	—	1	—		1	—
Change in deferred tax liabilities related to goodwill and other intangible assets	—	—	—	3		(3)	—
Adjusted	\$ 118	\$ (7)	\$ 873	\$ 200	22.9 %	\$ 673	\$ 0.48
Impact of foreign currency					(0.2) %		
Constant currency adjusted					22.7 %		
For the Third Quarter of 2022							
Reported	\$ 207	\$ 4	\$ 183	\$ 4	2.2 %	\$ 180	\$ 0.13
Items Affecting Comparability:							
Mark to market	(113)	2	217	54		163	0.11
Amortization of intangibles	—	—	33	8		25	0.02
Amortization of fair value of debt adjustment	(5)	—	5	1		4	—

Stock compensation	—	—	5	2		3	—
Restructuring and integration costs - DPS Merger	—	—	33	8		25	0.02
Productivity	—	—	57	10		47	0.03
Impairment of intangible assets	—	—	311	77		234	0.16
Non-routine legal matters	—	—	2	—		2	—
COVID-19	—	—	5	1		4	—
Foundational projects	—	—	1	1		—	—
Change in deferred tax liabilities related to goodwill and other intangible assets	—	—	—	31		(31)	(0.02)
Adjusted	\$ 89	\$ 6	\$ 852	\$ 197	23.1 %	\$ 656	\$ 0.46
Change - adjusted	32.6 %					2.6 %	4.3 %
Impact of foreign currency	— %					(0.8)%	— %
Change - constant currency adjusted	32.6 %					1.8 %	4.3 %

Diluted earnings per common share may not foot due to rounding.

42

KEURIG DR PEPPER INC.
RECONCILIATION OF CERTAIN REPORTED SEGMENT MEASURES
TO CERTAIN NON-GAAP ADJUSTED AND CURRENCY NEUTRAL ADJUSTED SEGMENT MEASURES
(Unaudited)

<i>(in millions)</i>	Reported	Items Affecting Comparability	Adjusted
For the third quarter of 2023:			
Income from operations			
U.S. Refreshment Beverages	\$ 676	\$ 19	\$ 695
U.S. Coffee	293	40	333
International	139	6	145
Unallocated corporate costs	(212)	23	(189)
Total income from operations	\$ 896	\$ 88	\$ 984
For the third quarter of 2022:			
Income from operations			
U.S. Refreshment Beverages	\$ 322	\$ 333	\$ 655
U.S. Coffee	272	43	315
International	97	7	104
Unallocated corporate costs	(297)	170	(127)
Total income from operations	\$ 394	\$ 553	\$ 947
	Reported	Impact of Foreign Currency	Constant Currency
For the third quarter of 2023:			
Net sales			
U.S. Refreshment Beverages	5.9 %	— %	5.9 %
U.S. Coffee	(3.2)	—	(3.2)
International	20.8	(7.9)	12.9
Total net sales	5.1	(1.0)	4.1
	Adjusted	Impact of Foreign Currency	Constant Currency Adjusted
For the third quarter of 2023:			
Income from operations			
U.S. Refreshment Beverages	6.1 %	— %	6.1 %
U.S. Coffee	5.7	—	5.7
International	39.4	(7.7)	31.7
Total income from operations	3.9	(0.8)	3.1

	Reported	Items Affecting Comparability	Adjusted	Impact of Foreign Currency	Constant Currency Adjusted
For the third quarter of 2023:					
Operating margin					
U.S. Refreshment Beverages	29.8 %	0.8 %	30.6 %	— %	30.6 %
U.S. Coffee	29.0	3.9	32.9	—	32.9
International	26.6	1.1	27.7	0.3	28.0
Total operating margin	23.5	2.4	25.9	—	25.9

CONSTANT CURRENCY ADJUSTED RESULTS OF OPERATIONS

Third Quarter of 2023 Compared to Third Quarter of 2022

The following discussion of our results for the third quarter of 2023 is presented on a constant currency adjusted basis. These adjusted financial results are calculated on a constant currency basis by converting our current-period local currency financial results using the prior-period foreign currency exchange rates.

Consolidated Operations

Constant Currency Net Sales. Constant currency net sales increased 4.1% in the third quarter of 2023 compared to the prior year period, driven by favorable net price realization of 5.5%, partially offset by decreased volume/mix of 1.4%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations increased 3.1% compared to the prior year period. This increase primarily resulted from the benefits of strong net sales growth and productivity, partially offset by the impacts of broad-based inflation, higher marketing expense, and increases in other operating costs.

Constant Currency Adjusted Interest Expense. Constant currency adjusted interest expense increased 32.6% compared to the prior year period, primarily driven by increased use of our commercial paper facility in the current year period.

Constant Currency Adjusted Effective Tax Rate. The constant currency adjusted effective tax rate was relatively flat, with a rate of 22.7% for the third quarter of 2023 compared to 23.1% for the prior year period.

Constant Currency Adjusted Net Income Attributable to KDP. Constant currency adjusted net income attributable to KDP increased 1.8% compared to the prior year period, driven primarily by the increase in constant currency adjusted income from operations and gains from our investments in equity securities, partially offset by increased constant currency adjusted interest expense.

Constant Currency Adjusted Diluted EPS. Constant currency adjusted diluted EPS increased 4.3% in the current year period.

Results of Operations by Segment

U.S. REFRESHMENT BEVERAGES

Constant Currency Net Sales. Constant currency net sales increased 5.9%, reflecting higher net price realization of 7.1%, partially offset by unfavorable volume/mix of 1.2%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations for the third quarter of 2023 increased 6.1% compared to the prior year period, primarily driven by the benefits of strong net sales growth and productivity, partially offset by broad-based inflation and increased marketing expenses.

U.S. COFFEE

Constant Currency Net Sales. Constant currency net sales decreased 3.2%, reflecting unfavorable volume/mix of 6.3%, partially offset by favorable net price realization of 3.1%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations for the third quarter of 2023 increased 5.7% compared to the prior year period, reflecting the benefits of productivity, pricing actions, and reductions in other operating costs, partially offset by unfavorable volume/mix.

INTERNATIONAL

Constant Currency Net Sales. Constant currency net sales increased 12.9%, reflecting higher net price realization of 3.9% and volume/mix growth of 9.0%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations for the third quarter of 2023 increased 31.7% compared to the prior year period. This performance reflected the benefits of higher net pricing realization, volume/mix growth, and productivity, partially offset by broad-based inflation.

KEURIG DR PEPPER INC.

RECONCILIATION OF CERTAIN REPORTED ITEMS TO CERTAIN NON-GAAP ADJUSTED ITEMS (Unaudited, in millions, except per share and percentages)

	Cost of sales	Gross profit	Gross margin	Selling, general and administrative expenses	Impairment of intangible assets	Gain on litigation settlement	Other operating income, net	Income from operations	Operating margin
For the First Nine Months of 2023									
Reported	\$ 5,051	\$ 5,896	53.9 %	\$ 3,654	\$ 2	\$ —	\$ (9)	\$ 2,249	20.5 %
Items Affecting Comparability:									
Mark to market	18	(18)		14	—	—	—	(32)	
Amortization of intangibles	—	—		(103)	—	—	—	103	
Stock compensation	—	—		(13)	—	—	—	13	
Restructuring - 2023 CEO Succession and Associated Realignment	—	—		(27)	—	—	—	27	
Productivity	(89)	89		(99)	—	—	—	188	
Impairment of intangible assets	—	—		—	(2)	—	—	2	
Non-routine legal matters	—	—		(5)	—	—	—	5	
Transaction costs	—	—		(1)	—	—	—	1	
Adjusted	<u>\$ 4,980</u>	<u>\$ 5,967</u>	<u>54.5 %</u>	<u>\$ 3,420</u>	<u>\$ —</u>	<u>\$ —</u>	<u>\$ (9)</u>	<u>\$ 2,556</u>	<u>23.3 %</u>
Impact of foreign currency			— %						0.1 %
Constant currency adjusted			54.5 %						23.4 %
For the First Nine Months of 2022									
Reported	\$ 4,927	\$ 5,327	52.0 %	\$ 3,418	\$ 311	\$ (299)	\$ (35)	\$ 1,932	18.8 %
Items Affecting Comparability:									
Mark to market	(130)	130		(29)	—	—	—	159	
Amortization of intangibles	—	—		(100)	—	—	—	100	
Stock compensation	—	—		(3)	—	—	—	3	
Restructuring and integration costs - DPS									
Merger	—	—		(89)	—	—	(2)	91	
Productivity	(86)	86		(73)	—	—	—	159	
Impairment of intangible assets	—	—		—	(311)	—	—	311	
Non-routine legal matters	—	—		(9)	—	—	—	9	
COVID-19	(10)	10		(4)	—	—	—	14	
Gain on litigation	—	—		—	—	271	—	(271)	
Transaction costs	—	—		(1)	—	—	—	1	
Foundational projects	—	—		(3)	—	—	—	3	
Adjusted	<u>\$ 4,701</u>	<u>\$ 5,553</u>	<u>54.2 %</u>	<u>\$ 3,107</u>	<u>\$ —</u>	<u>\$ (28)</u>	<u>\$ (37)</u>	<u>\$ 2,511</u>	<u>24.5 %</u>

Refer to page 48 for reconciliations of reported net sales to constant currency net sales and adjusted income from operations to constant currency adjusted income from operations.

KEURIG DR PEPPER INC.
RECONCILIATION OF CERTAIN REPORTED ITEMS TO CERTAIN NON-GAAP ADJUSTED ITEMS
(Unaudited, in millions, except per share and percentages)

	Interest expense	Loss on early extinguishment of debt	Gain on sale of equity method investment	Impairment of investments and note receivable	Other (income) expense, net	Income before provision for income taxes	Provision for income taxes	Effective tax rate	Net income attributable to KDP	Diluted earnings per share
For the First Nine Months of 2023										
Reported	\$ 432	\$ —	\$ —	\$ —	\$ (41)	\$ 1,858	\$ 370	19.9 %	\$ 1,488	\$ 1.05
Items Affecting Comparability:										
Mark to market	(74)	—	—	—	16	26	6		20	0.01
Amortization of intangibles	—	—	—	—	—	103	25		78	0.06
Amortization of deferred financing costs	(1)	—	—	—	—	1	—		1	—

Amortization of fair value debt adjustment	(14)	—	—	—	—	14	3		11	0.01
Stock compensation	—	—	—	—	—	13	6		7	—
Restructuring - 2023 CEO Succession and Associated Realignment	—	—	—	—	—	27	6		21	0.01
Productivity	—	—	—	—	—	188	45		143	0.10
Impairment of intangible assets	—	—	—	—	—	2	—		2	—
Non-routine legal matters	—	—	—	—	—	5	1		4	—
Transaction costs	—	—	—	—	—	1	—		1	—
Change in deferred tax liabilities related to goodwill and other intangible assets	—	—	—	—	—	—	28		(28)	(0.02)
Adjusted	\$ 343	\$ —	\$ —	\$ —	\$ (25)	\$ 2,238	\$ 490	21.9 %	\$ 1,748	\$ 1.24
Impact of foreign currency								(0.1)%		
Constant currency adjusted								21.8 %		

Diluted earnings per common share may not foot due to rounding.

46

KEURIG DR PEPPER INC.
RECONCILIATION OF CERTAIN REPORTED ITEMS TO CERTAIN NON-GAAP ADJUSTED ITEMS
(Unaudited, in millions, except per share and percentages)

	Interest expense	Loss on early extinguishment of debt	Gain on sale of equity method investment	Impairment of investments and note receivable	Other (income) expense, net	Income before provision for income taxes	Provision for income taxes	Effective tax rate	Net income attributable to KDP	Diluted earnings per share
For the First Nine Months of 2022										
Reported	\$ 570	\$ 217	\$ (50)	\$ 12	\$ 22	\$ 1,161	\$ 179	15.4 %	\$ 983	\$ 0.69
Items Affecting Comparability:										
Mark to market	(247)	—	—	—	—	406	101		305	0.21
Amortization of intangibles	—	—	—	—	—	100	25		75	0.05
Amortization of deferred financing costs	(2)	—	—	—	—	2	—		2	—
Amortization of fair value of debt adjustment	(14)	—	—	—	—	14	3		11	0.01
Stock compensation	—	—	—	—	—	3	(1)		4	—
Restructuring and integration costs - DPS										
Merger	—	—	—	—	—	91	22		69	0.05
Productivity	—	—	—	—	—	159	32		127	0.09
Impairment of intangible assets	—	—	—	—	—	311	77		234	0.16
Impairment of investment	—	—	—	(12)	—	12	—		12	0.01
Loss on early extinguishment of debt	—	(217)	—	—	—	217	54		163	0.11
Non-routine legal matters	—	—	—	—	—	9	2		7	—
COVID-19	—	—	—	—	—	14	3		11	0.01
Gain on litigation	—	—	—	—	—	(271)	(68)		(203)	(0.14)
Gain on sale of equity-method investment	—	—	50	—	—	(50)	(12)		(38)	(0.03)
Transaction costs	—	—	—	—	—	1	—		1	—
Foundational projects	—	—	—	—	—	3	1		2	—
Change in deferred tax liabilities related to goodwill and other intangible assets	—	—	—	—	—	—	81		(81)	(0.06)
Adjusted	\$ 307	\$ —	\$ —	\$ —	\$ 22	\$ 2,182	\$ 499	22.9 %	\$ 1,684	\$ 1.18
Change - adjusted	11.7 %								3.8 %	5.1 %
Impact of foreign currency	— %								(0.6)%	(1)%
Change - constant currency adjusted	11.7 %								3.2 %	4.2 %

Diluted earnings per common share may not foot due to rounding.

KEURIG DR PEPPER INC.
RECONCILIATION OF CERTAIN REPORTED SEGMENT MEASURES
TO CERTAIN NON-GAAP ADJUSTED AND CURRENCY NEUTRAL ADJUSTED SEGMENT MEASURES
(Unaudited)

<i>(in millions)</i>	Reported	Items Affecting Comparability	Adjusted
For the first nine months of 2023:			
Income from operations			
U.S. Refreshment Beverages	\$ 1,795	\$ 54	\$ 1,849
U.S. Coffee	775	135	910
International	331	14	345
Unallocated corporate costs	(652)	104	(548)
Total income from operations	\$ 2,249	\$ 307	\$ 2,556
For the first nine months of 2022:			
Income from operations			
U.S. Refreshment Beverages	\$ 1,554	\$ 103	\$ 1,657
U.S. Coffee	822	136	958
International	259	20	279
Unallocated corporate costs	(703)	320	(383)
Total income from operations	\$ 1,932	\$ 579	\$ 2,511

	Reported	Impact of Foreign Currency	Constant Currency
For the first nine months of 2023:			
Net sales			
U.S. Refreshment Beverages	10.0 %	— %	10.0 %
U.S. Coffee	(3.4)	—	(3.4)
International	16.2	(4.3)	11.9
Total net sales	6.8	(0.6)	6.2

	Adjusted	Impact of Foreign Currency	Constant Currency Adjusted
For the first nine months of 2023:			
Income from operations			
U.S. Refreshment Beverages	11.6 %	— %	11.6 %
U.S. Coffee	(5.0)	—	(5.0)
International	23.7	(4.3)	19.4
Total income from operations	1.8	(0.5)	1.3

	Reported	Items Affecting Comparability	Adjusted	Impact of Foreign Currency	Constant Currency Adjusted
For the first nine months of 2023:					
Operating margin					
U.S. Refreshment Beverages	27.2 %	0.8 %	28.0 %	— %	28.0 %
U.S. Coffee	26.6	4.6	31.2	—	31.2
International	23.2	1.0	24.2	—	24.2
Total operating margin	20.5	2.8	23.3	0.1	23.4

CONSTANT CURRENCY ADJUSTED RESULTS OF OPERATIONS

First Nine Months of 2023 Compared to First Nine Months of 2022

The following discussion of our results for the first nine months of 2023 is presented on a constant currency adjusted basis. These adjusted financial results are calculated on a constant currency basis by converting our current-period local currency financial results using the prior-period foreign currency exchange rates.

Consolidated Operations

Constant Currency Net Sales. Constant currency net sales increased 6.2% in the first nine months of 2023 compared to the prior year period, driven by favorable net price realization of 7.8%, partially offset by lower volume/mix of 1.6%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations increased 1.3% compared to the prior year period. This increase primarily resulted from the benefits of strong net sales growth and productivity, partially offset by the impacts of broad-based inflation, higher marketing expense, increases in other operating costs, and the unfavorable comparison of a number of prior year benefits. Such prior year benefits included the change in our accounting policy related to the recognition of forfeitures for our stock awards, the asset sale-leaseback activity related to our strategic asset investment program, and the portion of the settlement payment from BodyArmor for the reimbursement of attorney fees.

Constant Currency Adjusted Interest Expense. Constant currency adjusted interest expense increased 11.7% compared to the prior year period, primarily driven by increased use of our commercial paper facility in the current year period.

Constant Currency Adjusted Effective Tax Rate. The constant currency adjusted effective tax rate was 21.8% for the first nine months of 2023 compared to 22.9% for the prior year period, primarily driven by the tax benefit received from favorable adjustments upon foreign tax return filing and excess tax deductions that were generated from the vesting of RSUs during the first quarter of 2023.

Constant Currency Adjusted Net Income Attributable to KDP. Constant currency adjusted net income attributable to KDP increased 3.2% compared to the prior year period, as increased constant currency adjusted income from operations and the decrease in our effective tax rate were partially offset by increased constant currency adjusted interest expense.

Constant Currency Adjusted Diluted EPS. Constant currency adjusted diluted EPS increased approximately 4.2% over the prior year period, driven by lower weighted average shares outstanding compared to the prior year period and the increase in constant currency adjusted net income attributable to KDP.

Results of Operations by Segment

U.S. REFRESHMENT BEVERAGES

Constant Currency Net Sales. Constant currency net sales increased 10.0%, reflecting favorable net price realization of 10.4%, partially offset by unfavorable volume/mix of 0.4%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations for the first nine months of 2023 increased 11.6% compared to the prior year period, driven by the benefits of net sales growth and productivity, partially offset by broad-based inflation, higher marketing expense, the unfavorable comparison to asset sale-leaseback activity in the prior year period, and increases in other operating costs.

U.S. COFFEE

Constant Currency Net Sales. Constant currency net sales decreased 3.4%, driven by unfavorable volume/mix of 6.6%, partially offset by higher net price realization of 3.2%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations decreased 5.0% compared to the prior year period, as a result of inflation in input costs, declines in volume/mix and increased marketing expense. These decreases were partially offset by the benefits of pricing actions and productivity.

INTERNATIONAL

Constant Currency Net Sales. Constant currency net sales increased 11.9%, driven by favorable net price realization of 6.2% and volume/mix growth of 5.7%.

Constant Currency Adjusted Income from Operations. Constant currency adjusted income from operations increased 19.4% compared to the prior year period, driven by the benefits of higher net pricing realization, volume/mix growth, and productivity, partially offset by broad-based inflation.

CRITICAL ACCOUNTING ESTIMATES

The process of preparing our consolidated financial statements in conformity with U.S. GAAP requires the use of estimates and judgments that affect the reported amounts of assets, liabilities, revenue and expenses. Critical accounting estimates are both fundamental to the portrayal of a company's financial condition and results and require difficult, subjective or complex estimates and assessments. These estimates and judgments are based on historical experience, future expectations and other factors and assumptions we believe to be reasonable under the circumstances. The most significant estimates and judgments are reviewed on an ongoing basis and revised when necessary. These critical accounting estimates are discussed in greater detail in Part II, Item 7 of our Annual Report.

LIQUIDITY AND CAPITAL RESOURCES

Overview

We believe our financial condition and liquidity remain strong. We continue to manage all aspects of our business, including, but not limited to, monitoring the financial health of our customers, suppliers and other third-party relationships, implementing gross margin enhancement strategies through our productivity initiatives, and developing new opportunities for growth such as innovation and agreements with partners to distribute brands that are accretive to our portfolio.

The following summarizes our cash activity for the first nine months of 2023 and 2022:



Cash, cash equivalents, restricted cash and restricted cash equivalents decreased \$275 million from December 31, 2022 to September 30, 2023, primarily driven by the reduction in cash provided by operating activities, which was largely impacted by the reduction in accounts payable, as well as share repurchases and our investment in La Colombe, partially offset by net issuances of commercial paper.

Cash generated by our foreign operations is generally repatriated to the U.S. periodically as working capital funding requirements, where allowed. We do not expect restrictions or taxes on repatriation of cash held outside the U.S. to have a material effect on our overall business, liquidity, financial condition or results of operations for the foreseeable future.

The following summarizes our cash activity for the first quarter of 2024 and 2023:



Principal Sources of Capital Resources

Our principal sources of liquidity are our existing cash and cash equivalents, cash generated from our operations, and borrowing capacity currently available under our 2022 Revolving Credit Agreement. Additionally, we have an uncommitted commercial paper program where we can issue unsecured commercial paper notes on a private placement basis. Based on our current and anticipated level of operations, we believe that our operating cash flows will be sufficient to meet our anticipated obligations for the next twelve months, months and thereafter for the foreseeable future. To the extent that our operating cash flows are not sufficient to meet our liquidity needs, we may utilize cash on hand or amounts available under our financing arrangements, if necessary. At any time, and from time to time, we may seek additional deleveraging, refinancing or liquidity enhancing transactions, including entering into transactions to repurchase or redeem of outstanding indebtedness increase the size of our commercial paper program, or otherwise seek transactions to reduce interest expense, extend debt maturities and improve our capital and liquidity structure. structure.

Sources of Liquidity - Operations

Net cash provided by operating activities decreased \$1,066 million increased \$14 million for the first nine months quarter of 2023, 2024, as compared to the first nine months quarter of 2022, 2023, driven by the decrease an increase in net income adjusted for non-cash items, led by the unfavorable year-over-year impact of the \$349 million gain from BodyArmor in the first nine months of 2022 and changes in our cash conversion cycle, working capital.

Cash Conversion Cycle

Our cash conversion cycle is defined as DIO and DSO less DPO. The calculation of each component of the cash conversion cycle is provided below:

Component	Calculation (on a trailing twelve month basis)
DIO	(Average inventory divided by cost of sales) * Number of days in the period
DSO	(Accounts receivable divided by net sales) * Number of days in the period
DPO	(Accounts payable * Number of days in the period) divided by cost of sales and SG&A expenses

The following table summarizes our cash conversion cycle:

		September 30, 2023		September 30, 2022	
		March 31, 2024		March 31, 2023	
DIO	DIO	72	64		
DSO	DSO	32	39		
DPO	DPO	127	174		

Cash	Cash
conversion	conversion
cycle	cycle
	(23) (71)

Our cash conversion cycle increased 48 days to approximately (23) 2 days as of September 30, 2023 March 31, 2024 as compared to (71) (46) days as of September 30, 2022. The increase in DIO reflects the build up of our inventory of C4, and March 31, 2023, which was primarily driven by the decrease in DPO, was driven by reflecting the reduction of payment terms for certain suppliers.

Accounts Payable Program

As part of our ongoing efforts to improve our cash flow and related liquidity, we work with our suppliers to optimize our terms and conditions, which include the extension of includes payment terms. Excluding our suppliers who require cash at date of purchase or sale, our current payment terms with our suppliers generally range from 10 to 360 days. We also enter into agreements with third party administrators to allow participating suppliers to track payment obligations from us, and, if voluntarily elected by the supplier, sell payment obligations from us to financial institutions. Suppliers can sell one or more of our payment obligations at their sole discretion and our rights and obligations to our suppliers are not impacted. We have no economic interest in a supplier's decision to enter into these agreements and no direct financial relationship with the financial institutions. Our obligations to our suppliers, including amounts due and scheduled payment terms, are not impacted. Refer to Note 13 of the Notes to our Unaudited Condensed Consolidated Financial Statements for additional information on our obligations to participating suppliers.

30

Sources of Liquidity - Financing



Refer to Note 2 of the Notes to our Unaudited Condensed Consolidated Financial Statements for management's discussion of our financing arrangements.

We also have an active shelf registration statement, filed with the SEC on August 19, 2022, which allows us to issue an indeterminate number or amount of common stock, preferred stock, debt securities and warrants from time to time in one or more offerings at the direction of our Board.

Sources of Liquidity - Asset Sale-Leaseback Transactions

We have leveraged our strategic asset investment program to create value from certain assets to enable reinvestment in KDP. These transactions are accounted for as sale-leaseback transactions. We received \$7 million and \$77 million of net cash proceeds from our strategic asset investment program during the first nine months of 2023 and 2022, respectively, which are included in Proceeds from sales of property, plant and equipment in the unaudited Condensed Consolidated Statements of Cash Flows.

Debt Ratings

Our credit ratings are as follows:

Rating Agency	Long-Term Debt Rating	Commercial Paper Rating	Outlook
Moody's	Baa1	P-2	Stable
S&P	BBB	A-2	Stable

These debt and commercial paper ratings impact the interest we pay on our financing arrangements. A downgrade of one or both of our debt and commercial paper ratings could increase our interest expense and decrease the cash available to fund anticipated obligations.

As of September 30, 2023 March 31, 2024, we were in compliance with all debt covenants and we have no reason to believe that we will be unable to satisfy these covenants.

Principal Uses of Capital Resources

Over the past several years, Our capital allocation priorities are investing to grow our principal uses of business both organically and inorganically, continuing to strengthen our capital resources were deleveraging, providing shareholder return balance sheet, and returning cash to our investors shareholders through regular quarterly dividends and investing opportunistic share repurchases. We dynamically adjust our cash deployment plans based on the specific opportunities available in KDP a given period, but over time we allocate capital to capture market share and drive growth through innovation and routes to market.

Now that we have met our post-merger goals, we have established a long-term plan to further reduce our leverage ratio. We also plan to invest in inorganic value creation through mergers or acquisitions, which may include portfolio expansion, distribution scale, geographic expansion, and new capabilities. In addition, we have repurchased shares balance each of our outstanding common stock, as described below.

these priorities.

Regular Quarterly Dividends

For the first nine months of 2023, we have declared total dividends of \$0.615 \$0.215 per share. share and \$0.20 per share for the first quarter of 2024 and 2023, respectively.

Repurchases of Common Stock

Our Board authorized a four-year share repurchase program, ending December 31, 2025, of up to \$4 billion of our outstanding common stock, potentially enabling us to return value to shareholders. stock. We repurchased and retired \$457 million \$1,105 million of common stock during the first nine months quarter of 2023, 2024. As of September 30, 2023 March 31, 2024, \$3,164 million \$1,810 million remained available for repurchase under the authorized share repurchase program.

Capital Expenditures

We are investing continue to invest in state-of-the-art manufacturing and warehousing facilities, including expansive investments in facilities in Spartanburg, South Carolina; and Allentown, Pennsylvania, in 2023 and 2022. Carolina, in order to optimize our supply chain network.

Purchases of property, plant and equipment were \$271 million \$158 million and \$260 million \$62 million for the first nine months quarter of 2023 2024 and 2022, 2023, respectively.

Capital expenditures, which includes both purchases of property, plant and equipment and amounts included in accounts payable and accrued expenses, for the first nine months quarter of 2023 2024 and 2022 2023 primarily related to the investments in manufacturing and warehousing facilities discussed above. capabilities. Capital expenditures included in accounts payable and accrued expenses were \$196 million \$189 million and \$179 million \$222 million for the first nine months quarter of 2023 2024 and 2022, 2023, respectively, which primarily related to these investments.

Investments in Unconsolidated Affiliates

From time to time, we expect to invest in beverage startup companies or in brand ownership companies to grow our presence in certain product categories, or enter into various licensing and distribution agreements to expand our product portfolio. Our investments in beverage startup companies generally involve acquiring a minority interest in equity securities of a company, in certain cases with a protected path to ownership at our future option. Investments in unconsolidated affiliates were \$308 million and \$48 million for the first nine months of 2023 and 2022, respectively.

Purchases of Intangible Assets

We have invested in the expansion of our DSD network through transactions with strategic independent bottlers or third-party brand ownership companies to ensure competitive distribution scale. From time to time, we additionally acquire brand ownership companies to expand our portfolio. These transactions are generally accounted for as an asset acquisition, as the majority of the transaction price represents the acquisition of an intangible asset. Purchases of intangible assets were \$55 million \$31 million and \$41 million \$51 million for the first nine months quarter of 2023 2024 and 2022, 2023, respectively.

Uncertainties and Trends Affecting Liquidity

Disruptions in financial and credit markets, including those caused by inflation, global economic uncertainty and rising interest rates, may impact our ability to manage normal commercial relationships with our customers, suppliers and creditors. These disruptions could have a negative impact on the ability of our customers to timely pay their obligations to us, thus reducing our cash flow, or the ability of our vendors to timely supply materials.

Customer and consumer demand for our products may also be impacted by the risk factors discussed under "Risk Factors" in Part 1, Item 1A of our Annual Report, as well as subsequent filings with the SEC, that could have a material effect on production, delivery and consumption of our products, which could result in a reduction in our sales volume.

SUPPLEMENTAL GUARANTOR FINANCIAL INFORMATION

The Notes are fully and unconditionally guaranteed by certain of our direct and indirect subsidiaries (the "Guarantors"), as defined in the indentures governing the Notes. The Guarantors are 100% owned either directly or indirectly by us and jointly and severally guarantee, subject to the release provisions described below, our obligations under the Notes. None of our subsidiaries organized outside of the U.S., any of the subsidiaries held by Maple Parent Holdings Corp. prior to the DPS Merger or any of the subsidiaries acquired after the DPS Merger (collectively, the "Non-Guarantors") guarantee the Notes. The subsidiary guarantees with respect to the Notes are subject to release upon the occurrence of certain events, including the sale of all or substantially all of a subsidiary's assets, the release of the subsidiary's guarantee of our other indebtedness, our exercise of the legal defeasance option with respect to the Notes and the discharge of our obligations under the applicable indenture.

The following schedules present the summarized financial information for Keurig Dr Pepper Inc. (the "Parent") and the Guarantors on a combined basis after intercompany eliminations; the Parent and the Guarantors' amounts due from and amounts due to Non-Guarantors are disclosed separately. The consolidating schedules are provided in accordance with the reporting requirements of Rule 13-01 under SEC Regulation S-X for the issuer and guarantor subsidiaries.

The summarized financial information for the Parent and Guarantors were as follows:

(in millions)				For the First Nine Months Quarter of 2023 2024	
Net sales				\$	6,849 2,180
Gross profit					1,227
Income from operations					952 390
Net income attributable to KDP					1,488 454
(in millions)	(in millions)	September 30, 2023	December 31, 2022	(in millions)	March 31, 2024
Current assets	Current assets	\$ 1,707	\$ 1,712		
Non-current assets	Non-current assets	46,442	45,721		
Total assets ⁽¹⁾	Total assets ⁽¹⁾	\$ 48,149	\$ 47,433		
Current liabilities	Current liabilities	\$ 6,146	\$ 4,797		
Non-current liabilities	Non-current liabilities	16,640	17,463		
Total liabilities ⁽²⁾	Total liabilities ⁽²⁾	\$ 22,786	\$ 22,260		

- (1) Includes \$43 million \$157 million and \$3 million \$56 million of intercompany receivables due to the Parent and Guarantors from the Non-Guarantors as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively.
- (2) Includes \$1,270 million \$1,388 million and \$1,186 million \$1,399 million of intercompany payables due to the Non-Guarantors from the Parent and Guarantors as of September 30, 2023 March 31, 2024 and December 31, 2022 December 31, 2023, respectively.

ITEM 3. Quantitative and Qualitative Disclosures About Market Risk

There have been no material changes to the disclosures on market risk made in our Annual Report.

ITEM 4. Controls and Procedures

EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES

Based on evaluation of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) and 15d-15(e) of the Exchange Act) our management, including our Chief Executive Officer and Chief Financial Officer, has concluded that, as of September 30, 2023 March 31, 2024, our disclosure controls and procedures are effective to (i) provide reasonable assurance that information required to be disclosed in the Exchange Act filings is recorded, processed, summarized and reported within the time periods specified by the SEC's rules and forms, and (ii) ensure that information required to be disclosed by us in the reports we file or submit under the Exchange Act are accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

No change in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) occurred during the quarter ended September 30, 2023 March 31, 2024 that materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

ITEM 1. Legal Proceedings

We are occasionally subject to litigation or other legal proceedings relating to our business. See Note 14 of the Notes to our Unaudited Condensed Consolidated Financial Statements for more information related to commitments and contingencies, which is incorporated herein by reference.

The Staff of the SEC (the "Staff") is has been investigating certain statements by the Company in its prior Exchange Act reports regarding the recyclability of our K-Cup pods, including statements in prior Exchange Act reports. pods. We have been cooperating with this investigation and responding have now reached what we believe to the Staff's various requests for information. In the course of cooperating with this investigation, we have reviewed our prior statements about the recyclability of K-Cup pods, and we continue to believe they were appropriate, accurate and be an agreement in compliance principle with the securities laws. We cannot predict Staff to resolve the timing or eventual outcome of matter. This agreement is subject to finalizing documentation and must be approved by the SEC. If approved, this investigation, but do agreement, which includes a \$1.5 million penalty, would not expect it to have a material impact on the Company.

ITEM 1A. Risk Factors

There have been no material changes from the risk factors set forth in Part I, Item 1A in our Annual Report.

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds and Issuer Purchases of Equity Securities

On October 1, 2021, our Board authorized a share repurchase program of up to \$4 billion of our outstanding common stock, enabling us to opportunistically return value to shareholders. The \$4 billion authorization is effective for four years, beginning on January 1, 2022 and expiring on December 31, 2025, and does not require the purchase of any minimum number of shares. We did not repurchase any The following table summarizes shares repurchased by us under this program during the third first quarter of 2023. As 2024:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares	
			Purchased as Part of Publicly Announced Program	Maximum Amount of Dollars that May Yet be Used to Purchase Shares Under the Program
January 1 to January 31	1,000,000	\$ 31.46	1,000,000	\$ 2,883,705,022
February 1 to February 29	2,000,000	30.94	2,000,000	2,821,831,184
March 1 to March 31	35,000,000	28.90	35,000,000	1,810,331,184
Total	38,000,000	\$ 29.07	38,000,000	\$ 1,810,331,184

In March 2024, JAB BevCo B.V., a subsidiary of September 30, 2023, \$3,164 million remained available for repurchase JAB, sold 100 million shares of KDP's common stock through an underwritten secondary offering. In connection with this offering, we repurchased 35 million shares at the per-share price paid by the underwriter, which was effected under the authorized our existing share repurchase program.

The share repurchase program was authorized prior to the issuance of the Inflation Reduction Act of 2022, which imposes a 1% excise tax on net share repurchases that occur after December 31, 2022. As of September 30, 2023, \$3 million was included in additional paid-in capital related to the excise tax associated with shares repurchased during first nine months of 2023.

ITEM 5. Other Information

During the third first quarter of 2023, 2024, no directors or executive officers of the Company adopted or terminated any contract, instruction or written plan for the purchase or sale of Company securities that was intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) or any "non-Rule 10b5-1 trading arrangement," as defined in Item 408 of Regulation S-K.

ITEM 6. Exhibits

No.	
3.1	Amended and Restated Certificate of Incorporation of Dr Pepper Snapple Group, Inc. (filed as Exhibit 3.1 to the Company's Current Report on Form 8-K (filed on May 12, 2008) and incorporated herein by reference).
3.2	Certificate of Amendment to Amended and Restated Certificate of Incorporation of Dr Pepper Snapple Group, Inc. effective as of May 17, 2012 (filed as Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q (filed July 26, 2012) and incorporated herein by reference).
3.3	Certificate of Second Amendment to Amended and Restated Certificate of Incorporation of Dr Pepper Snapple Group, Inc. effective as of May 19, 2016 (filed as Exhibit 3.1 to the Company's Current Report on Form 8-K (filed May 20, 2016) and incorporated herein by reference).
3.4	Certificate of Third Amendment to the Amended and Restated Certificate of Incorporation of Dr Pepper Snapple Group, Inc. effective as of July 9, 2018 (filed as Exhibit 3.1 to the Company's Current Report on Form 8-K (filed July 9, 2018) and incorporated herein by reference).
3.5	Amended and Restated By-Laws of Keurig Dr Pepper Inc. effective as of July 9, 2018 (filed as Exhibit 3.2 to the Company's Current Report on Form 8-K (filed July 9, 2018) and incorporated herein by reference).
10.1 4.1*	Letter Agreement Base Indenture, dated as of March 7, 2024, among Keurig Dr Pepper Inc., the guarantors party thereto and U.S. Bank Trust Company, National Association, as trustee (filed as Exhibit 4.1 to the Company's Current Report on Form 8-K (filed March 7, 2024) and incorporated herein by reference).
4.2	First Supplemental Indenture, dated as of March 7, 2024, among Keurig Dr Pepper Inc., the guarantors party thereto and between U.S. Bank Trust Company, National Association, as trustee (filed as Exhibit 4.2 to the Company's Current Report on Form 8-K (filed March 7, 2024) and Timothy Cofer dated September 18, 2023.++ incorporated herein by reference).
4.3	Form of Floating Rate Senior Note due 2027 (included in Exhibit 4.2 to the Company's Current Report on Form 8-K (filed March 7, 2024) and incorporated herein by reference).
4.4	Form of 5.100% Senior Note due 2027 (included in Exhibit 4.2 to the Company's Current Report on Form 8-K (filed March 7, 2024) and incorporated herein by reference).
4.5	Form of 5.050% Senior Note due 2029 (included in Exhibit 4.2 to the Company's Current Report on Form 8-K (filed March 7, 2024) and incorporated herein by reference).
4.6	Form of 5.200% Senior Note due 2031 (included in Exhibit 4.2 to the Company's Current Report on Form 8-K (filed March 7, 2024) and incorporated herein by reference).
4.7	Form of 5.300% Senior Note due 2034 (included in Exhibit 4.2 to the Company's Current Report on Form 8-K (filed March 7, 2024) and incorporated herein by reference).
31.1*	Certification of Chief Executive Officer of Keurig Dr Pepper Inc. pursuant to Rule 13a-14(a) or 15d-14(a) promulgated under the Exchange Act.
31.2*	Certification of Chief Financial Officer of Keurig Dr Pepper Inc. pursuant to Rule 13a-14(a) or 15d-14(a) promulgated under the Exchange Act.
32.1**	Certification of Chief Executive Officer of Keurig Dr Pepper Inc. pursuant to Rule 13a-14(b) or 15d-14(b) promulgated under the Exchange Act, and Section 1350 of Chapter 63 of Title 18 of the United States Code.
32.2**	Certification of Chief Financial Officer of Keurig Dr Pepper Inc. pursuant to Rule 13a-14(b) or 15d-14(b) promulgated under the Exchange Act, and Section 1350 of Chapter 63 of Title 18 of the United States Code.
101*	The following financial information from Keurig Dr Pepper Inc.'s Quarterly Report on Form 10-Q for the quarter ended September 30, 2023 March 31, 2024, formatted in Inline XBRL: (i) Condensed Consolidated Statements of Income, (ii) Condensed Consolidated Statements of Comprehensive Income, (iii) Condensed Consolidated Balance Sheets, (iv) Condensed Consolidated Statements of Cash Flows, (v) Condensed Consolidated Statement of Changes in Stockholders' Equity, and (vi) the Notes to Condensed Consolidated Financial Statements. The Instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
104*	The cover page from this Quarterly Report on Form 10-Q, formatted as Inline XBRL.

* Filed herewith.

** Furnished herewith.

++ Indicates a management contract or compensatory plan or arrangement.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Keurig Dr Pepper Inc.

By: /s/ Sudhanshu Priyadarshi
Name: Sudhanshu Priyadarshi
Title: Chief Financial Officer
(Principal Financial Officer)

Date: **October 26, 2023** April 25, 2024

57

EXHIBIT 10.1

September 18, 2023

Timothy Cofer

Dear Tim:

Congratulations, we are pleased to extend you this offer of employment to join Keurig Dr Pepper (the "Company")! You will be joining our company at an exciting time. We are recognized as an industry leader for our award-winning beverages, innovative brewing technology and socially responsible business practices. We are proud of our great customers, products, services, and talented employees. We are excited that you are joining us to add your skills, experiences and creative ideas to the team.

We hope you will accept our offer to join the organization in the role of **Chief Operating Officer** reporting to Bob Gamgort, Chairman and CEO.

The details of this offer are outlined below, and we ask that all compensation matters be kept confidential until subject to public disclosure.

Base Salary: Your base salary of **\$1,150,000** will be paid in bi-weekly installments, consistent with the payroll schedule in place for all active employees. Please note that by stating your salary as an annual amount, the Company does not intend to create a contract of employment or otherwise alter the "at-will" status of your employment.

Short Term Incentive Program: You will be eligible to participate in the Company's Short Term Incentive Program (STIP) in accordance with the terms in effect at the time of a payout. Your target award is **125%** of your base salary, pro-rated during the first year based on your actual start date. The program's annual performance metrics will be based on achievement of specific financial targets set by the Company, as determined by the Company in its sole discretion. The Company may modify and/or eliminate the Short Term Incentive Program or any other incentive program at any time in its sole discretion.

Long Term Incentive (LTI) Program: You will also be eligible to participate in a long-term equity incentive program with an annual award target grant date value of **\$3,500,000**. We anticipate our next annual grant will be made in March 2024, subject to approval by the Remuneration & Nomination Committee of the Board of Directors (the "Board"). The annual award is currently issued as Restricted Stock Units (RSUs), the number of which is calculated by dividing the award value by the closing stock price on the grant date, and has five year graded vesting of 0%/0%/60%/20%/20% on the anniversaries from the grant date, subject to continuous employment with the Company through the vesting dates.

LTI awards are subject to terms and conditions set forth in each annual grant agreement. The Company may modify the LTI program at any time at its sole discretion.

Elite Investment Program: In addition, as a condition to accepting this offer you will be required to participate in the Company's equity investment plan, the Elite Investment Program. The Elite investment required for your position is equity valued at **\$12,500,000**. An investment in the Elite program will be matched on a one-for-one basis by the Company, such that for every one share you purchase you will receive one matching RSU, subject to the vesting and other terms and conditions set forth in the definitive documents. You must complete your acquisition of shares under the Elite Investment Program not later than one year following your commitment and matching grant (generally mid-November). If and to the extent that you do not maintain your initial investment in the purchased shares, the matching award (to the extent then-unvested) will be forfeited.

Sign-on Cash Award: You will receive a one-time cash sign-on award of **\$8,000,000** to compensate you for certain compensation you will forfeit from your current employer. The cash payment will be made to you within ninety days of your start date and will be subject to tax withholding. You will be required to repay 100% of the cash sign-on award should you voluntarily resign or be terminated for cause within one year of your start date; 50% of the cash sign-on award should you voluntarily resign or be terminated for cause between the first and second year of your start date.

Sign-on LTI Award: You will receive a one-time equity sign-on award with a grant date value of **\$7,000,000** to compensate you for certain compensation you will forfeit from your current employer. The award will be granted within ninety days of your start date. This award will be issued as RSUs, the number of which will be calculated by dividing the award value by the closing stock price on the grant date. The award will vest 30% on the eighteen (18) month anniversary of the grant date, 40% on the thirty (30) month anniversary of the grant date, and the remaining 30% on the forty-two (42) month anniversary of the grant date, subject to continuous employment with the Company through each vesting date. The award will be subject to terms and conditions set forth in the grant agreement.

Future Promotion to CEO: You will join us as Chief Operating Officer, and we anticipate promoting you to Chief Executive Officer (CEO) in Q2 2024, such promotion and timing to be approved by the Board. At that time, elements of your compensation package will change as follows:

- Base Salary will be increased to **\$1,250,000**
- STIP Bonus target will be increased to **150%**
- LTI target award value will be increased to **\$4,000,000**
- As CEO, you will be eligible for personal use of the company aircraft up to four times per year, including family as passengers. You will be responsible for personal taxes associated with the use, consistent with KDP practices.

Benefits: You will be eligible to participate in the Company's benefit plans for salaried employees including medical, dental and vision plans, short-term and long-term disability programs, life insurance, savings and retirement plans. Details of our various plans will be provided to you in your new hire packet and during your orientation. The Company reviews its benefits and incentive plans and programs periodically, and those plans and programs are subject to change at the Company's sole discretion.

Relocation: You will be expected to have a primary office location in the Frisco, TX headquarters location, and it is anticipated that you and your family will relocate to the Dallas area in summer 2024. You will be eligible for relocation benefits under the Company relocation policy. Relocation benefits are subject to receipt of a signed copy of the Relocation Repayment Agreement, whereby you are required to repay the Company for relocation financial assistance provided to you, should you resign from your employment with the Company for any reason, according to the terms of the policy and agreement.

Temporary Living: Until your family moves to the Dallas area, we will provide you with temporary living arrangements. This will include payment for an apartment near the Frisco office location, movement of your apartment furnishings from your current San Francisco area apartment to the new Frisco area apartment, and travel between Dallas and your Chicago home. To the extent possible, these expenses will be covered under our relocation program. Relocation, temporary living and travel expenses will be subject to all applicable taxes.

Start Date: We anticipate your start date to be November 6, 2023.

Other Terms and Conditions:

The Company requires its employees to honor their valid legal obligations to their prior employers (just as we expect you will honor your ongoing legal obligations to the Company should you leave our employ). Therefore, as a condition of your employment by the Company, you must not bring with you from your current or former employer(s) any confidential or proprietary business information or copies of such information; you must not reveal to the Company or any of our employees or use on the Company's behalf any such information; and you must comply with any other valid contractual obligations owed to previous employers.

As a condition of employment, the Company is required under current federal regulations to certify the legal status of all employees. Your employment at the Company is contingent upon presenting and maintaining authorization to work in the United States. Therefore, on your first day of employment, you must provide documentation proving both your identity and authorization to work in the United States.

Your employment with the Company is on an "at will" basis, meaning that, just as you are free to resign at any time, with or without any reason, and with or without prior notice, the Company is free to end your employment at any time, with or without cause or any reason, and with or without prior notice. Although your employment will be at-will, it is our hope that your acceptance of this offer will be just the beginning of a mutually beneficial relationship with the Company.

Please confirm your acceptance of this offer by September 19, 2023 by signing below.

We look forward to you joining our team!

Robert Gamgort
Chairman and CEO

Timothy Cofer Date

36

Exhibit 31.1

Principal Executive Officer's Certification
Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Robert J. Gamgort, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Keurig Dr Pepper Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **October 26, 2023** **April 25, 2024**

/s/ Robert J. Gamgort

Robert J. Gamgort

Chief Executive Officer and President of Keurig Dr Pepper Inc.

Exhibit 31.2

Principal Financial Officer's Certification
Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

I, Sudhanshu Priyadarshi, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Keurig Dr Pepper Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Sudhanshu Priyadarshi

Sudhanshu Priyadarshi

Chief Financial Officer of Keurig Dr Pepper Inc.

Date: **October 26, 2023** **April 25, 2024**

**Certification Pursuant To 18 U.S.C. Section 1350,
As Adopted Pursuant To
Section 906 of the Sarbanes-Oxley Act of 2002**

I, Robert J. Gamgort, Chief Executive Officer and President of Keurig Dr Pepper Inc. (the "Company"), certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) the Quarterly Report on Form 10-Q of the Company for the **third first** quarterly period ended **September 30, 2023 March 31, 2024**, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: **October 26, 2023 April 25, 2024**

/s/ Robert J. Gamgort

Robert J. Gamgort

Chief Executive Officer and President of Keurig Dr Pepper Inc.

**Certification Pursuant To 18 U.S.C. Section 1350,
As Adopted Pursuant To
Section 906 of the Sarbanes-Oxley Act of 2002**

I, Sudhanshu Priyadarshi, Chief Financial Officer of Keurig Dr Pepper Inc. (the "Company"), certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that to my knowledge:

- (1) the Quarterly Report on Form 10-Q of the Company for the **third first** quarterly period ended **September 30, 2023 March 31, 2024**, as filed with the Securities and Exchange Commission (the "Report"), fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a) or 78o(d)); and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: **October 26, 2023 April 25, 2024**

/s/ Sudhanshu Priyadarshi

Sudhanshu Priyadarshi

Chief Financial Officer of Keurig Dr Pepper Inc.

DISCLAIMER

THE INFORMATION CONTAINED IN THE REFINITIV CORPORATE DISCLOSURES DELTA REPORT™ IS A COMPARISON OF TWO FINANCIALS PERIODIC REPORTS. THERE MAY BE MATERIAL ERRORS, OMISSIONS, OR INACCURACIES IN THE REPORT INCLUDING THE TEXT AND THE COMPARISON DATA AND TABLES. IN NO WAY DOES REFINITIV OR THE APPLICABLE COMPANY ASSUME ANY RESPONSIBILITY FOR ANY INVESTMENT OR OTHER DECISIONS MADE BASED UPON THE INFORMATION PROVIDED IN THIS REPORT. USERS ARE ADVISED TO REVIEW THE APPLICABLE COMPANY'S ACTUAL SEC FILINGS BEFORE MAKING ANY INVESTMENT OR OTHER DECISIONS.

©2024, Refinitiv. All rights reserved. Patents Pending.