

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**FORM 6-K**

**REPORT OF FOREIGN PRIVATE ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 UNDER THE  
SECURITIES EXCHANGE ACT OF 1934**

For the month of February 2025

**Commission File Number: 001-41635**

**Lavoro Limited**

(Exact name of registrant as specified in its charter)

**Av. Dr. Cardoso de Melo, 1450, 4th floor, office 401  
São Paulo — SP, 04548-005, Brazil  
+55 (11) 4280-0709**

(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F:

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Form 40-F ☐

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**Lavoro Limited**

By: /s/ Ruy Cunha

Name: Ruy Cunha

Title: Chief Executive Officer

Date: February 3, 2025



Lavoro Limited  
Unaudited Interim Condensed Consolidated  
Financial Statements  
September 30, 2024

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## Interim condensed consolidated statement of financial position

(In thousands of Brazilian reais - R\$, except if otherwise indicated)



|                                  | Notes | September 30, 2024 | June 30, 2024    |
|----------------------------------|-------|--------------------|------------------|
| Assets                           |       |                    |                  |
| Current assets                   |       |                    |                  |
| Cash equivalents                 | 4     | 510,862            | 911,335          |
| Restricted cash                  |       | 167,059            | 168,862          |
| Trade receivables                | 5     | 3,286,144          | 2,769,757        |
| Inventories                      | 8     | 2,184,810          | 1,780,247        |
| Taxes recoverable                | 9     | 120,902            | 103,792          |
| Derivative financial instruments | 7     | 29,787             | 47,677           |
| Commodity forward contracts      | 10    | 247,629            | 137,660          |
| Advances to suppliers            |       | 414,025            | 246,653          |
| Other assets                     |       | 56,414             | 49,141           |
| <b>Total current assets</b>      |       | <b>7,017,632</b>   | <b>6,215,124</b> |
| Non-current assets               |       |                    |                  |
| Trade receivables                | 5     | 54,094             | 56,042           |
| Other assets                     |       | 7,866              | 9,067            |
| Commodity forward contracts      | 10    | —                  | 3,000            |
| Judicial deposits                |       | 11,561             | 10,520           |
| Right-of-use assets              | 11    | 190,331            | 202,222          |
| Taxes recoverable                | 9     | 293,591            | 299,228          |
| Deferred income tax assets       | 19    | 275,240            | 340,909          |
| Investments                      |       | 6,491              | 4,486            |
| Property, plant and equipment    | 12    | 241,491            | 236,781          |
| Intangible assets                | 13    | 960,074            | 971,345          |
| <b>Total non-current assets</b>  |       | <b>2,040,739</b>   | <b>2,133,600</b> |
| <b>Total assets</b>              |       | <b>9,058,371</b>   | <b>8,348,724</b> |

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

## Interim condensed consolidated statement of financial position

(In thousands of Brazilian reais - R\$, except if otherwise indicated)



|  | Notes | September 30, 2024 | June 30, 2024    |
|--|-------|--------------------|------------------|
| Liabilities  |       |                    |                  |
| Current liabilities  |       |                    |                  |
| Trade payables   | 14    | 4,251,209          | 3,844,541        |
| Lease liabilities  | 11    | 95,290             | 96,222           |
| Borrowings   | 15    | 1,225,638          | 1,190,961        |
| Agribusiness Receivables Certificates                            | 17    | 1,165              | 918              |
| Obligations to FIAGRO and others quota holders                   | 16    | 474,800            | 205,088          |
| Payables for the acquisition of subsidiaries                     | 18    | 145,737            | 179,309          |
| Derivative financial instruments                                 | 7     | 92,395             | 75,017           |
| Commodity forward contracts                                      | 10    | 177,183            | 65,641           |
| Salaries and social charges                                      |       | 175,446            | 174,665          |
| Taxes payable  |       | 58,681             | 41,612           |
| Dividends payable  |       | 5,149              | 6,397            |
| Warrant liabilities  |       | 16,426             | 22,421           |
| Liability for FPA Shares   |       | 167,059            | 168,862          |
| Advances from customers  | 21    | 421,827            | 235,037          |
| Other liabilities  |       | 64,975             | 66,495           |
| <b>Total current liabilities</b>                                 |       | <b>7,372,980</b>   | <b>6,373,186</b> |
| Non-current liabilities  |       |                    |                  |
| Trade payables   | 14    | 280                | 592              |
| Lease liabilities  | 11    | 110,061            | 120,524          |
| Borrowings   | 15    | 31,602             | 34,609           |
| Agribusiness Receivables Certificates                            |       | 405,744            | 404,647          |
| Commodity forward contracts                                      | 10    | —                  | 316              |
| Payables for the acquisition of subsidiaries                     | 18    | 16,016             | 26,933           |
| Provision for contingencies                                      | 20    | 15,354             | 14,002           |
| Other liabilities  |       | 589                | 590              |
| Taxes payable  |       | 1,791              | 1,886            |
| Deferred income tax liabilities                                  | 19    | 15,625             | 12,424           |
| <b>Total non-current liabilities</b>                             |       | <b>597,062</b>     | <b>616,523</b>   |
| Equity   | 23    |                    |                  |
| Share Capital  |       | 591                | 591              |
| Additional Paid-in Capital                                       |       | 2,109,561          | 2,109,561        |
| Capital reserve  |       | 32,482             | 30,180           |
| Other comprehensive gain (loss)                                  |       | (819)              | 5,444            |
| Accumulated losses   |       | (1,271,698)        | (1,023,165)      |
| <b>Equity attributable to shareholders of the Parent Company</b> |       | <b>870,117</b>     | <b>1,122,611</b> |
| Non-controlling interests  |       | 218,212            | 236,404          |

## Interim condensed consolidated statement of financial position

(In thousands of Brazilian reais - R\$, except if otherwise indicated)



|                                     |                  |                  |
|-------------------------------------|------------------|------------------|
| <b>Total equity</b>                 | <b>1,088,329</b> | <b>1,359,015</b> |
| <b>Total liabilities and equity</b> | <b>9,058,371</b> | <b>8,348,724</b> |

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

## Interim condensed consolidated statement of profit or loss

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|   | Notes | September 30, 2024 | September 30, 2023 |
|---|-------|--------------------|--------------------|
| Revenue   | 24    | 2,052,720          | 2,365,956          |
| Cost of goods sold  | 25    | (1,731,559)        | (2,072,671)        |
| <b>Gross profit</b>   |       | <b>321,161</b>     | <b>293,285</b>     |
| Operating expenses  |       |                    |                    |
| Sales, general and administrative expenses                          | 25    | (318,969)          | (320,238)          |
| Other operating (expenses) income, net                              |       | 1,305              | 352                |
| Equity results and other results from subsidiaries                  |       | 10,218             | (967)              |
| <b>Operating profit (loss)</b>                                      |       | <b>13,715</b>      | <b>(27,568)</b>    |
| Finance Income (costs)  |       |                    |                    |
| Finance income  | 26    | 49,566             | 85,899             |
| Finance costs   | 26    | (233,459)          | (235,987)          |
| Other financial income (costs)                                      | 26    | (5,808)            | 21,136             |
| <b>Loss before income taxes</b>                                     |       | <b>(175,986)</b>   | <b>(156,520)</b>   |
| Income taxes  |       |                    |                    |
| Current   | 19    | (22,300)           | 38,493             |
| Deferred  | 19    | (68,772)           | 47,030             |
| <b>Loss for the period</b>  |       | <b>(267,058)</b>   | <b>(70,997)</b>    |
| Attributable to:  |       |                    |                    |
| Equity holders of the parent  |       | (248,533)          | (66,537)           |
| Non-controlling interests   |       | (18,525)           | (4,460)            |
| Loss per share  |       |                    |                    |
| Basic loss for the period attributable equity holders of the parent | 23    | (2.19)             | (0.59)             |
| Diluted loss for the period equity holders of the parent            | 23    | (2.19)             | (0.59)             |

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

## Interim condensed consolidated statement of comprehensive income or loss

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|   | September 30, 2024 | September 30, 2023 |
|---|--------------------|--------------------|
| Loss for the period   | (267,058)          | (70,997)           |
| <b>Items that may be reclassified to loss in subsequent periods</b> |                    |                    |
| Exchange differences on translation of foreign operations           | (6,084)            | 14,194             |
| Others  | (179)              |                    |
| <b>Total comprehensive loss for the period</b>                      | <b>(273,321)</b>   | <b>(56,803)</b>    |
| <b>Attributable to:</b>   |                    |                    |
| The equity holders of the parent                                    | (254,796)          | (52,343)           |
| Non-controlling interests   | (18,525)           | (4,460)            |

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

## Interim condensed consolidated statement of changes in equity

For the three-month period ended September 30, 2024 and 2023

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|   | Notes | Share Capital | Additional Paid-in Capital | Share-Based Compensation reserve | Other comprehensive loss | Accumulated losses | Total            | Non-controlling interest | Total Equity     |
|---|-------|---------------|----------------------------|----------------------------------|--------------------------|--------------------|------------------|--------------------------|------------------|
| <b>At June 30, 2023</b>                                   |       | <b>591</b>    | <b>2,134,339</b>           | <b>14,533</b>                    | <b>(28,634)</b>          | <b>(260,710)</b>   | <b>1,860,119</b> | <b>250,238</b>           | <b>2,110,357</b> |
| Exchange differences on translation of foreign operations |       | —             | —                          | —                                | 14,194                   | —                  | 14,194           | —                        | 14,194           |
| Share-based payment                                       |       | —             | —                          | 5,964                            | —                        | —                  | 5,964            | —                        | 5,964            |
| Acquisition of subsidiaries                               |       | —             | —                          | —                                | —                        | —                  | —                | 2,118                    | 2,118            |
| Other   |       | —             | (7,040)                    | —                                | —                        | —                  | (7,040)          | 4,059                    | (2,981)          |
| Loss for the period                                       |       | —             | —                          | —                                | —                        | (66,537)           | (66,537)         | (4,460)                  | (70,997)         |
| <b>At September 30, 2023</b>                              |       | <b>591</b>    | <b>2,127,299</b>           | <b>20,497</b>                    | <b>(14,440)</b>          | <b>(327,247)</b>   | <b>1,806,700</b> | <b>251,955</b>           | <b>2,058,655</b> |
| <b>At June 30, 2024</b>                                   |       | <b>591</b>    | <b>2,109,561</b>           | <b>30,180</b>                    | <b>5,444</b>             | <b>(1,023,165)</b> | <b>1,122,611</b> | <b>236,404</b>           | <b>1,359,015</b> |
| Exchange differences on translation of foreign operations |       | —             | —                          | —                                | (6,084)                  | —                  | (6,084)          | —                        | (6,084)          |
| Share-based payment                                       | 23    | —             | —                          | 2,302                            | —                        | —                  | 2,302            | —                        | 2,302            |
| Other   | —     | —             | —                          | —                                | (179)                    | —                  | (179)            | 333                      | 154              |
| Loss for the period                                       | —     | —             | —                          | —                                | —                        | (248,533)          | (248,533)        | (18,525)                 | (267,058)        |
| <b>At September 30, 2024</b>                              |       | <b>591</b>    | <b>2,109,561</b>           | <b>32,482</b>                    | <b>(819)</b>             | <b>(1,271,698)</b> | <b>870,117</b>   | <b>218,212</b>           | <b>1,088,329</b> |

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

## Interim condensed consolidated statement of cash flows

For the three-month period ended September 30, 2024 and 2023

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|   | Notes | September 30, 2024 | September 30, 2023 |
|---|-------|--------------------|--------------------|
| <b>Operating activities:</b>  |       |                    |                    |
| Loss before income taxes  |       | (175,986)          | (156,520)          |
| Adjustments to reconcile profit (loss) for the period to net cash flow: |       |                    |                    |
| Allowance for expected credit losses                                    | 25    | 13,137             | 26,496             |
| Foreign exchange differences  | 26    | (19,043)           | 4,862              |
| Accrued interest expenses   | 26    | 99,188             | 80,143             |
| Interest arising from revenue contracts                                 | 26    | (46,773)           | (65,647)           |
| Interest on trade payables  | 26    | 114,671            | 142,360            |
| Gain (loss) on derivatives  | 26    | 23,443             | (26,281)           |
| Interest from tax benefits  | 26    | 416                | (10,465)           |
| Fair value on commodity forward contracts                               | 26    | 8,987              | 284                |
| Gain (loss) on changes in fair value of warrants                        |       | (5,995)            | 1,420              |
| Amortization of intangibles   | 25    | 16,173             | 18,376             |
| Amortization of right-of-use assets                                     | 25    | 21,591             | 19,441             |
| Depreciation  | 25    | 6,513              | 4,515              |
| Losses and damages of inventories                                       | 25    | 17,144             | 1,565              |
| Provisions for contingencies  |       | 311                | 3,884              |
| Share-based payment expense   |       | 2,302              | 5,964              |
| Share of profit of an associate   |       | (3,915)            | 967                |
| <b>Changes in operating assets and liabilities:</b>                     |       |                    |                    |
| Assets  |       |                    |                    |
| Trade receivables   |       | (467,085)          | (446,075)          |
| Inventories   |       | (387,419)          | (643,982)          |
| Advances to suppliers   |       | (167,372)          | (480,712)          |
| Derivative financial instruments  |       | 7,095              | 29,819             |
| Taxes recoverable   |       | (11,473)           | (15,651)           |
| Other receivables   |       | (6,072)            | (122,747)          |
| Liabilities   |       |                    |                    |
| Trade payables  |       | 294,632            | 1,057,664          |
| Advances from customers   |       | 186,790            | 138,212            |
| Salaries and social charges   |       | 781                | (23,781)           |
| Taxes payable   |       | 16,974             | 23,719             |
| Other payables  |       | 8,705              | 72,283             |

## Interim condensed consolidated statement of cash flows

For the three-month period ended September 30, 2024 and 2023

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|  |    |                  |                  |
|--|----|------------------|------------------|
| Interest paid on borrowings and FIAGRO quota holders             |    | (91,764)         | (84,501)         |
| Interest paid on acquisitions of subsidiary                      |    | (1,350)          | (4,461)          |
| Interest paid on trade payables and lease liabilities            |    | (167,696)        | (234,048)        |
| Interest received from revenue contracts                         |    | 13,633           | 86,825           |
| Income taxes paid/received                                       |    | (36,315)         | 5,578            |
| <b>Net cash flows used in operating activities</b>               |    | <b>(735,772)</b> | <b>(590,494)</b> |
| <b>Investing activities:</b>                                     |    |                  |                  |
| Acquisition of subsidiary, net of cash acquired                  |    | (24,789)         | (109,724)        |
| Additions to property, plant and equipment and intangible assets |    | (5,417)          | (23,896)         |
| Proceeds from the sale of property, plant and equipment          |    | —                | 3,720            |
| <b>Net cash flows used in investing activities</b>               |    | <b>(30,206)</b>  | <b>(129,900)</b> |
| <b>Financing activities:</b>                                     |    |                  |                  |
| Proceeds from borrowings   | 15 | 465,483          | 1,218,074        |
| Repayment of borrowings  | 15 | (413,241)        | (481,957)        |
| Payment of principal portion of lease liabilities                |    | (20,435)         | (18,787)         |
| Proceeds from FIAGRO quota holders, net of transaction costs     |    | 376,203          | 137,496          |
| Repayment of FIAGRO quota holders                                |    | (39,673)         | (117,297)        |
| Trade payables – Supplier finance                                |    | —                | (26,157)         |
| Dividend payments (i)  |    | (1,248)          | (295)            |
| <b>Net cash flows provided by financing activities</b>           |    | <b>367,089</b>   | <b>711,077</b>   |
| Net decrease in cash equivalents                                 |    | (398,889)        | (9,317)          |
| Net foreign exchange difference                                  |    | (1,584)          | 9,335            |
| Cash equivalents at beginning of period                          |    | 911,335          | 564,294          |
| <b>Cash equivalents at end of period</b>                         |    | <b>510,862</b>   | <b>564,312</b>   |

(i) Dividend payments made to non-controlling shareholders from acquired subsidiaries.

The accompanying notes are an integral part of the unaudited interim condensed consolidated financial statements.

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

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## **1. Background information**

Lavoro Limited is a Cayman Island exempted company incorporated on August 22, 2022.

Lavoro Limited is a public company listed with the US Securities and Exchange Commission ("SEC") and its shares are traded on Nasdaq Global Select Market under ticker symbol "LVRO".

Lavoro Limited ("Lavoro" and collectively with its subsidiaries, the "Group") is one of the main agricultural input distribution platforms in Latin America, with relevant agricultural input distribution operations in Brazil and Colombia, and an agricultural input trading company in Uruguay, and an early stage agricultural input company in Ecuador. Also, as a result of a verticalization strategy, the Group produces agricultural biological and special fertilizers products through its own facilities. The Group offers farmers a complete portfolio of products and services with the goal of helping farmer customers succeed by providing multi-channel support. The Group began its operations in 2017, and expansion through M&As has always been part of Lavoro's business strategy.

As of September 30, 2024, the Group is controlled by investment funds managed by Patria Investments Limited ("Patria"), a global alternative asset manager with shares listed on NASDAQ.

### **The Group's business**

The Group initiated its operations in 2017 and has expanded mainly through mergers and acquisitions in the distribution of agricultural inputs such as crop protection products, fertilizers, seeds and specialty inputs (foliar fertilizers, biologicals, adjuvants and organominerals) and its production through its proprietary portfolio of products under the crop care segment.

Through Crop Care, the Group operates as an importer of post-patent agricultural inputs and producer of specialties products through its own factories' manufacturing plants. The inputs produced are delivered through the Group's own distribution channels and by means of direct sales to customers.

The Group operates in Brazil, Colombia and Uruguay in the agricultural input distribution market through its own stores and sells agricultural inputs and products, in particular fertilizers, seeds and pesticides. The group also operates an early stage agricultural input company in Ecuador. The Group's customers are rural producers that operate in the production of cereals, mainly soybeans and corn, in addition to cotton, citrus and fruit and vegetable crops, among others.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

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### Seasonality

Agribusiness is subject to seasonality throughout the year, especially due to the crop cycles that depend on specific weather conditions. Operations, especially in Brazil, have unique weather conditions compared to other countries producing agricultural commodities, making it possible to harvest two to three crops in the same area per year. Thus, considering that the activities of the Group's customers are directly related to crop cycles, which are seasonal in nature, revenues and cash flows from sales may also be substantially seasonal.

The sale of our products is dependent upon planting and growing seasons, which vary from year to year, and are expected to result in both highly seasonal patterns and substantial fluctuations in quarterly sales and profitability. Demand for our products is typically stronger between October and December, with a second period of strong demand between January and March. The seasonality of agricultural inputs results in our sales volumes typically being the highest during the period between September to February and our working capital and total debt requirements typically being the highest just after the end of this period.

### Challenges in the Agribusiness Sector and Strategic Adaptations

The agribusiness sector in Brazil has been experiencing difficulties and agricultural retailers have been particularly affected by:

- (i) a decline in commodity prices, which compressed farmers' margins and delayed input purchases.
- (ii) adverse climatic conditions.
- (iii) high inventory levels with elevated acquisition costs, which negatively affected sales, profitability, and cash generation.
- (iv) a drop in agricultural input market prices, leading to both inventory devaluation and lower margins at the time of commercialization.
- (v) credit access restrictions, leading to a; heightened guarantee requirements from suppliers.
- (vi) increased leverage and financing costs due to the factors mentioned above.

As a result, the Group has experienced a decline in revenues and margin.

Considering the scenario described above, the Group reassessed the impairment analyses and concluded that these events had been insufficient to eliminate the headroom of the previous test. However, for deferred taxes assets, the Group concluded that for certain subsidiaries these events impacted the expected future

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

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taxable profit that will be available for balances to be utilized and derecognized an amount of R\$ 41 million, Note 19.

As detailed in Note 28 - Subsequent Event, with the objective of safeguarding Group's operations and cash flow, the Group entered into finance transactions with operational related parts.

## 2. Significant accounting policies

### (a) Basis for preparation of the unaudited interim condensed consolidated financial statements

The unaudited interim condensed consolidated financial statements for the three-month period ended September 30, 2024 have been prepared in accordance with IAS 34 Interim Financial Reporting. The Group has prepared the financial statements on the basis that it will continue to operate as a going concern. The Executive Management consider that there are no material uncertainties that may cast significant doubt over this assumption. They have formed a judgement that there is a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future, and not less than 12 months from the end of the reporting period.

The interim condensed consolidated financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the Group's annual consolidated financial statements as of June 30, 2024.

These interim condensed consolidated financial statements as of September 30, 2024 and for the three-month period ended September 30, 2024 and 2023 were authorized for issuance by the Board of Directors on January 31, 2025.

### (b) New standards, interpretations and amendments adopted by the Group

The accounting policies adopted in the preparation of the unaudited interim condensed consolidated financial statements are consistent with those used in the preparation of the Group's annual consolidated financial statements for the year ended June 30, 2024. The Group has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

### (c) Basis of consolidation procedures

All unrealized intra-group and intercompany balances, transactions, gains and losses relating to transactions between group companies were eliminated in full.

The interim condensed consolidated financial statements include the following subsidiaries of Lavoro Limited:

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|  |                       |                 |                             |        | Equity interest    |               |
|--|-----------------------|-----------------|-----------------------------|--------|--------------------|---------------|
| Name   | Core activities       |                 | Location                    |        | September 30, 2024 | June 30, 2024 |
| <b>Corporate:</b>  |                       |                 |                             |        |                    |               |
| Lavoro Agro Limited  | Holding               |                 | George Town – Cayman Island | 100%   |                    | 100%          |
| Lavoro America Inc.  | Holding               |                 | California - USA            | 100%   |                    | 100%          |
| Lavoro Merger Sub II Limited   | Holding               |                 | George Town – Cayman Island | 100%   |                    | 100%          |
| Lavoro Agro Cayman II  | Holding               |                 | George Town – Cayman Island | 100%   |                    | 100%          |
| Lavoro Latam SL  | Holding               |                 | Madrid - Spain              | 100%   |                    | 100%          |
| Lavoro Uruguay S.A. (formerly Malinas SA)                            | Holding               |                 | Montevideu – Uruguay        | 100%   |                    | 100%          |
| <b>Lavoro Brazil:</b>  |                       |                 |                             |        |                    |               |
| Lavoro Agro Holding S.A.   | Holding               |                 | São Paulo – Brazil          | 100%   |                    | 100%          |
| Lavoro Agrocomercial S.A.  | Distributor of inputs | of agricultural | Rondonópolis – Brazil       | 97.43% |                    | 97.43%        |
| Agrocontato Comércio e Representações de Produtos Agropecuários S.A. | Distributor of inputs | of agricultural | Sinop – Brazil              | 97.43% |                    | 97.43%        |
| PCO Comércio, Importação, Exportação e Agropecuária Ltda.            | Distributor of inputs | of agricultural | Campo Verde – Brazil        | 97.43% |                    | 97.43%        |
| Agrovenci Distribuidora de Insumos Agrícolas Ltda. (MS)              | Distributor of inputs | of agricultural | Chapadão do Sul – Brazil    | 93.60% |                    | 93.60%        |
| Produtiva Agronegócios Comércio e Representação Ltda.                | Distributor of inputs | of agricultural | Paracatu – Brazil           | 87.40% |                    | 87.40%        |
| Facirolli Comércio e Representação S.A. (Agrozap)                    | Distributor of inputs | of agricultural | Uberaba – Brazil            | 62.61% |                    | 62.61%        |
| Agrovenci Comércio, Importação, Exportação e Agropecuária Ltda.      | Distributor of inputs | of agricultural | Campo Verde – Brazil        | 97.43% |                    | 97.43%        |
| Central Agrícola Rural Distribuidora de Defensivos Ltda.             | Distributor of inputs | of agricultural | Vilhena – Brazil            | 97.43% |                    | 97.43%        |
| Distribuidora Pitangueiras de Produtos Agropecuários S.A.            | Distributor of inputs | of agricultural | Ponta Grossa – Brazil       | 93.60% |                    | 93.60%        |
| Produtec Comércio e Representações S.A.                              | Distributor of inputs | of agricultural | Cristalina – Brazil         | 87.40% |                    | 87.40%        |
| Qualiciclo Agrícola S.A.   | Distributor of inputs | of agricultural | Limeira – Brazil            | 72.17% |                    | 72.17%        |
| Desempar Participações Ltda.   | Distributor of inputs | of agricultural | Palmeira – Brazil           | 93.60% |                    | 93.60%        |
| Denorpi Distribuidora de Insumos Agrícolas Ltda.                     | Distributor of inputs | of agricultural | Palmeira – Brazil           | 93.60% |                    | 93.60%        |

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|  |                        |    |                                       |        |        |
|--|------------------------|----|---------------------------------------|--------|--------|
| Deragro Distribuidora de Insumos Agrícolas Ltda.                                 | Distributor inputs     | of | agricultural Palmeira – Brazil        | 93.60% | 93.60% |
| Desempar Tecnologia Ltda.  | Holding                |    | Palmeira – Brazil                     | 93.60% | 93.60% |
| Futuragro Distribuidora de Insumos Agrícolas Ltda.                               | Distributor inputs     | of | agricultural Palmeira – Brazil        | 93.60% | 93.60% |
| Plenafertil Distribuidora de Insumos Agrícolas Ltda.                             | Distributor inputs     | of | agricultural Palmeira – Brazil        | 93.60% | 93.60% |
| Realce Distribuidora de Insumos Agrícolas Ltda.                                  | Distributor inputs     | of | agricultural Palmeira – Brazil        | 93.60% | 93.60% |
| Cultivar Agrícola Comércio, Importação e Exportação S.A.                         | Distributor inputs     | of | agricultural Chapadão do Sul – Brazil | 93.60% | 93.60% |
| Nova Geração Comércio e Produtos Agrícolas Ltda.                                 | Distributor inputs     | of | agricultural Pinhalzinho – Brazil     | 72.17% | 72.17% |
| Floema Soluções Nutricionais de Cultivos Ltda. (i)                               | Distributor inputs     | of | agricultural Uberaba – Brazil         | 62.61% | 62.61% |
| Casa Trevo Participações S.A.  | Holding                |    | Nova Prata – Brazil                   | 79.56% | 79.56% |
| Casa Trevo Comercial Agrícola Ltda.  | Distributor inputs     | of | agricultural Nova Prata – Brazil      | 79.56% | 79.56% |
| CATR Comercial Agrícola Ltda.  | Distributor inputs     | of | agricultural Nova Prata – Brazil      | 79.56% | 79.56% |
| Sollo Sul Insumos Agrícolas Ltda.  | Distributor inputs     | of | agricultural Pato Branco – Brazil     | 93.60% | 93.60% |
| Dissul Insumos Agrícolas Ltda.   | Distributor inputs     | of | agricultural Pato Branco – Brazil     | 93.60% | 93.60% |
| Referência Agroinsumos Ltda.   | Distributor inputs     | of | agricultural Dom Pedrito - Brazil     | 65.52% | 65.52% |
| Lavoro Agro Fundo de Investimento nas Cadeias Produtivas Agroindustriais (i)     | FIAGRO                 |    | São Paulo – Brazil                    | 5%     | 5%     |
| Lavoro Agro II Fundo de Investimento nas Cadeias Produtivas Agroindustriais (ii) | FIAGRO                 |    | São Paulo – Brazil                    | 19.63% | —      |
| Perterra Trading S.A.  | Private label products |    | Montevideo - Uruguay                  | 93.60% | 93.60% |
| CORAM - Comércio e Representações Agrícolas Ltda.                                | Distributor inputs     | of | agricultural São Paulo – Brazil       | 72.17% | 72.17% |
| <b>Lavoro Colômbia:</b>  |                        |    |                                       |        |        |
| Lavoro Colombia S.A.S.   | Holding                |    | Bogota – Colombia                     | 94.90% | 94.90% |
| Crop Care Colombia   | Distributor inputs     | of | agricultural Bogota - Colombia        | 94.90% | 94.90% |
| Agricultura y Servicios S.A.S.   | Distributor inputs     | of | agricultural Ginebra - Colombia       | 94.90% | 94.90% |
| Grupo Cenagro S.A.S.   | Distributor inputs     | of | agricultural Yumbo – Colombia         | 94.90% | 94.90% |
| Cenagral S.A.S.  | Distributor inputs     | of | agricultural Yumbo – Colombia         | 94.90% | 94.90% |

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|   |                        |    |                                  |        |        |
|---|------------------------|----|----------------------------------|--------|--------|
| Grupo Gral S.A.S.   | Distributor inputs     | of | agricultural Bogota - Colombia   | 94.90% | 94.90% |
| Agrointegral Andina S.A.S.  | Distributor inputs     | of | agricultural Bogota – Colombia   | 94.90% | 94.90% |
| Servigral Praderas S.A.S.   | Distributor inputs     | of | agricultural Bogota – Colombia   | 94.90% | 94.90% |
| Agroquímicos para la Agricultura Colombiana S.A.S.                | Distributor inputs     | of | agricultural Bogota – Colombia   | 94.90% | 94.90% |
| Provecampo S.A.S.   | Distributor inputs     | of | agricultural Envigado – Colombia | 94.90% | 94.90% |
| Agrointegral Andina S.A.S.  | Distributor inputs     | of | agricultural Quito – Ecuador     | 100%   | 100%   |
| <b>Crop Care:</b>   |                        |    |                                  |        |        |
| Crop Care Holding S.A.  | Holding                |    | São Paulo – Brazil               | 100%   | 100%   |
| Perterra Insumos Agropecuários S.A.                               | Private label products |    | São Paulo – Brazil               | 100%   | 100%   |
| Araci Administradora de Bens S.A.                                 | Private label products |    | São Paulo – Brazil               | 100%   | 100%   |
| Union Agro S.A.   | Private label products |    | Pederneiras – Brazil             | 73%    | 73%    |
| Agrobiológica Sustentabilidade S.A.                               | Private label products |    | São Paulo – Brazil               | 65.13% | 65.13% |
| Agrobiológica Soluções Naturais Ltda.                             | Private label products |    | Leme – Brazil                    | 65.13% | 65.13% |
| Cromo Indústria Química LTDA.                                     | Private label products |    | Estrela - Brasil                 | 70%    | 70%    |
| Agrobiológica Fundo de Investimento em Direitos Creditórios (iii) | FIAGRO                 |    | São Paulo – Brazil               | 28.31% | 28.31% |

(i) Lavoro Agro Fundo de Investimentos nas Cadeias Produtivas Agroindustriais - Direitos Creditórios was incorporated in July 2022. (see note 16)

(ii) Lavoro Agro Fundo II de Investimentos nas Cadeias Produtivas Agroindustriais - Direitos Creditórios was incorporated in August 2024. (see note 16)

(iii) Agrobiológica Fundo de Investimento em Direitos Creditórios was incorporated in January 2024. (see note 16)

Additionally, the interim condensed consolidated financial statements include the following non-consolidated affiliate company:

| Name                                    | Core activities | Location           | Equity interest    |               |
|---|-----------------|--------------------|--------------------|---------------|
|   |                 |                    | September 30, 2024 | June 30, 2024 |
| Gestão e Transformação Consultoria S.A. | Consulting      | São Paulo – Brazil | 40%                | 40%           |

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

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### 3. Segment information

#### (a) Reportable segments by management

The chief operating decision-maker of the Group (the “CODM”) is the Executive Management, which is responsible for allocating resources among operating segments, assessing their performance and making strategic decisions.

The determination of the reportable segments is based on internal reports reviewed by the CODM, which include considerations in relation to risks and returns, organizational structure, etc. Certain expenses across segments are allocated based on reasonable allocation criteria, such as revenues or historical trends.

The Group's reportable segments are the following:

- Brazil Ag Retail: comprising companies located in Brazil that sell agricultural inputs;
- LATAM Ag Retail: comprising companies located in Colombia that sell agricultural inputs;
- Crop Care: comprising companies that produce and import their own portfolio of proprietary products including off-patent crop protection and specialty products (e.g., biologicals and specialty fertilizers).

#### (b) Reclassification between reportable segments and corporate

For the year ended June 30, 2024, the Group revisited the information used by the CODM to reclassify amounts related to corporate expenses incurred by the holding company and not directly related to any operating segment. Previously, the Group considered only the balances of Lavoro Limited as corporate expenses. Comparative information for September 2023 has been retroactively adjusted for comparison purposes.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### (c) Financial information by segment

Segment assets and liabilities as of September 30, 2024:

| Description                         | Brazil Ag Retail | LATAM Ag Retail | Crop Care        | Total reportable segments | Corporate (i)    | Eliminations between segments (ii) | Consolidated     |
|-------------------------------------|------------------|-----------------|------------------|---------------------------|------------------|------------------------------------|------------------|
| Certain assets                      |                  |                 |                  |                           |                  |                                    |                  |
| Cash equivalents                    | 402,269          | 18,063          | 83,076           | 503,408                   | 7,454            | —                                  | 510,862          |
| Trade receivables                   | 2,640,809        | 478,236         | 551,452          | 3,670,497                 | —                | (330,259)                          | 3,340,238        |
| Inventories                         | 1,815,378        | 211,302         | 223,225          | 2,249,905                 | —                | (65,095)                           | 2,184,810        |
| Advances to suppliers               | 396,796          | 3,195           | 14,957           | 414,948                   | —                | (923)                              | 414,025          |
| <b>Total assets</b>                 | <b>7,345,163</b> | <b>883,515</b>  | <b>1,303,856</b> | <b>9,532,534</b>          | <b>1,055,291</b> | <b>(1,529,454)</b>                 | <b>9,058,371</b> |
| Certain liabilities                 |                  |                 |                  |                           |                  |                                    |                  |
| Trade payables                      | 4,022,453        | 352,902         | 211,500          | 4,586,855                 | 202              | (335,568)                          | 4,251,489        |
| Borrowings                          | 542,069          | 201,963         | 507,899          | 1,251,931                 | —                | 5,309                              | 1,257,240        |
| Advances from customers             | 416,549          | 698             | 5,504            | 422,751                   | —                | (924)                              | 421,827          |
| <b>Total liabilities and equity</b> | <b>7,345,163</b> | <b>883,515</b>  | <b>1,303,856</b> | <b>9,532,534</b>          | <b>1,055,291</b> | <b>(1,529,454)</b>                 | <b>9,058,371</b> |

(i) Corporate items refer to balances and expenses with certain corporate demands not directly related to any operating segment.

(ii) Transactions between the Crop Care segment and the Brazil segment.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

Statement of profit or loss data for the three-month period ended September 30, 2024:

| Description  | Brazil Ag Retail | LATAM Retail | Ag Crop Care | Total reportable segments | Corporate (i)   | Eliminations between segments (ii) | Consolidated     |
|--|------------------|--------------|--------------|---------------------------|-----------------|------------------------------------|------------------|
| Revenue  | 1,549,879        | 337,036      | 293,723      | 2,180,638                 | -               | (127,918)                          | 2,052,720        |
| Cost of goods sold                                 | (1,360,848)      | (289,250)    | (209,451)    | (1,859,549)               | -               | 127,990                            | (1,731,559)      |
| Sales, general and administrative expenses (iii)   | (172,442)        | (39,047)     | (59,061)     | (270,550)                 | (48,420)        | -                                  | (318,970)        |
| Equity results and other results from subsidiaries | (6,202)          | -            | (903)        | (7,105)                   | 17,323          | —                                  | 10,218           |
| Other operating income, net                        | (831)            | (1,331)      | 5,224        | 3,062                     | (1,756)         | -                                  | 1,306            |
| Financial (costs) income                           | (171,170)        | (7,795)      | (16,518)     | (195,483)                 | 5,782           | -                                  | (189,701)        |
| Income taxes                                       | (87,686)         | 1,150        | (4,511)      | (91,047)                  | -               | (25)                               | (91,072)         |
| <b>Loss for the period</b>                         | <b>(249,300)</b> | <b>763</b>   | <b>8,503</b> | <b>(240,034)</b>          | <b>(27,071)</b> | <b>47</b>                          | <b>(267,058)</b> |
| Depreciation and amortization                      | (29,355)         | (3,026)      | (4,714)      | (37,095)                  | (6,746)         | -                                  | (43,841)         |

(i) Corporate items refer to balances and expenses with certain corporate demands not directly related to any operating segment.

(ii) Sales between the Crop Care segment and the Brazil segment.

(iii) Sales, general and administrative expenses and Cost of goods sold includes depreciation and amortization.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

Segment assets and liabilities as of June 30, 2024:

| Description                         | Brazil Ag Retail | LATAM Ag Retail | Crop Care        | Total reportable segments | Corporate (i)    | Eliminations between segments (ii) | Consolidated     |
|-------------------------------------|------------------|-----------------|------------------|---------------------------|------------------|------------------------------------|------------------|
| Certain assets                      |                  |                 |                  |                           |                  |                                    |                  |
| Cash equivalents                    | 856,307          | 18,482          | 25,541           | 900,330                   | 11,005           | -                                  | 911,335          |
| Trade receivables                   | 2,205,098        | 442,998         | 444,607          | 3,092,703                 | -                | (266,904)                          | 2,825,799        |
| Inventories                         | 1,437,340        | 220,598         | 191,211          | 1,849,149                 | -                | (68,902)                           | 1,780,247        |
| Advances to suppliers               | 230,645          | 2,034           | 13,974           | 246,653                   | -                | —                                  | 246,653          |
| <b>Total assets</b>                 | <b>6,798,008</b> | <b>814,472</b>  | <b>1,132,646</b> | <b>8,745,126</b>          | <b>1,379,143</b> | <b>(1,775,545)</b>                 | <b>8,348,724</b> |
| Certain liabilities                 |                  |                 |                  |                           |                  |                                    |                  |
| Trade payables                      | 3,619,930        | 368,883         | 137,323          | 4,126,136                 | 1,241            | (282,244)                          | 3,845,133        |
| Borrowings                          | 647,193          | 114,312         | 448,725          | 1,210,230                 | -                | 15,340                             | 1,225,570        |
| Advances from customers             | 233,373          | 841             | 823              | 235,037                   | -                | -                                  | 235,037          |
| <b>Total liabilities and equity</b> | <b>6,798,008</b> | <b>814,472</b>  | <b>1,132,646</b> | <b>8,745,126</b>          | <b>1,379,143</b> | <b>(1,775,545)</b>                 | <b>8,348,724</b> |

(i) Corporate items refer to balances and expenses with certain corporate demands not directly related to any operating segment.

(ii) Transactions between the Crop Care segment and the Brazil Segment.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

Statement of profit or loss data for the three-month period ended September 30, 2023 (Reclassified):

| Description  | Brazil          | LATAM        | Crop Care     | Total reportable segments | Corporate (i)   | Eliminations between segments (ii) | Consolidated    |
|--|-----------------|--------------|---------------|---------------------------|-----------------|------------------------------------|-----------------|
| Revenue  | 2,017,918       | 324,161      | 175,045       | 2,517,124                 | -               | (151,168)                          | 2,365,956       |
| Cost of goods sold                                 | (1,841,573)     | (279,486)    | (99,179)      | (2,220,238)               | -               | 147,567                            | (2,072,671)     |
| Sales, general and administrative expenses (iii)   | (182,371)       | (31,091)     | (54,825)      | (268,287)                 | (51,951)        | —                                  | (320,238)       |
| Equity results and other results from subsidiaries | (1,459)         | —            | 492           | (967)                     | -               |                                    | (967)           |
| Other operating income, net                        | 17,653          | (1,147)      | 1,519         | 18,025                    | (17,673)        | —                                  | 352             |
| Financial (costs) income                           | (121,849)       | (5,376)      | (12,557)      | (139,782)                 | 10,830          | —                                  | (128,952)       |
| Income taxes                                       | 85,958          | (2,251)      | 592           | 84,299                    | -               | 1,224                              | 85,523          |
| <b>Loss for the period</b>                         | <b>(25,722)</b> | <b>4,810</b> | <b>11,087</b> | <b>(9,825)</b>            | <b>(58,794)</b> | <b>(2,377)</b>                     | <b>(70,997)</b> |
| Depreciation and amortization                      | (36,305)        | (2,810)      | (5,342)       | (44,457)                  | (5,266)         | —                                  | (49,722)        |

(i) Corporate items refer to balances and expenses with certain corporate demands not directly related to any operating segment.

(ii) Sales between the Crop Care segment and the Brazil segment.

(iii) Sales, general and administrative expenses include depreciation and amortization.

Revenues from external customers for each product and service are disclosed in Note 24. Further breakdown in relation to products and services provided by the Group is not available and such information cannot be produced without unreasonable effort.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### 4. Cash equivalents

|                               | Annual yield       | September 30, 2024 | June 30, 2024  |
|-------------------------------|--------------------|--------------------|----------------|
| Cash equivalents (R\$)        | 1% to 110% CDI (i) | 485,345            | 881,848        |
| Cash equivalents (COP)        | 9.89% DTF(ii)      | 18,063             | 18,482         |
| Cash equivalents (US\$)       | 3.81% a year (iii) | 7,454              | 11,005         |
| <b>Total cash equivalents</b> |                    | <b>510,862</b>     | <b>911,335</b> |

(i) Represents the Brazilian interbank deposit rate, which is an average of the overnight interbank rates in Brazil (the "CDI").

(ii) Colombian investment rate, which is an average of interbank and corporate finance ("DTF").

(iii) Average annualized yield obtained in the last year from overseas bank accounts.

### 5. Trade receivables

|  | September 30, 2024 | June 30, 2024    |
|--|--------------------|------------------|
| Trade receivables (Brazil)               | 3,093,227          | 2,605,012        |
| Trade receivables (Colombia)             | 526,071            | 488,415          |
| (-) Allowance for expected credit losses | (279,060)          | (267,628)        |
| <b>Total</b>                             | <b>3,340,238</b>   | <b>2,825,799</b> |
| <b>Current</b>                           | <b>3,286,144</b>   | <b>2,769,757</b> |
| <b>Non-current</b>                       | <b>54,094</b>      | <b>56,042</b>    |

The average effective interest rate used to discount trade receivables for the three-month period ended September 30, 2024 was 0.90% per month (0.90% as of June 30, 2024). The Group does not have any customer that represents more than 10% of its trade receivables or revenues.

As of September 30, 2024, the Group also transferred trade receivables to the FIAGRO (Agro-industrial Supply Chain Investment Fund), a structured entity, as defined by IFRS 10, established under Brazilian law designed specifically for investing in agribusiness credit rights receivables, in the amount of R\$318,891 (R\$127,421 on June 30, 2024).

As the Group has retained the risks and rewards of ownership, these amounts were not derecognized from trade receivables. Consequently, the liability resulting from these operations is recorded as obligations to FIAGRO quota holders.

Allowance for expected credit losses:

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|   | September 30, 2024 | June 30, 2024    |
|---|--------------------|------------------|
| Opening balance                               | (267,628)          | (188,072)        |
| Increase in allowance                         | (13,137)           | (85,824)         |
| Allowance for credit losses from acquisitions | -                  | (15,314)         |
| Trade receivables write-off                   | 404                | 25,510           |
| Exchange rate translation adjustment          | 1,301              | (3,928)          |
| <b>Ending balance (i)</b>                     | <b>(279,060)</b>   | <b>(267,628)</b> |

(i) The credit risk of the Group is described in note 7.b.

The aging analysis of trade receivables is as follow:

|                                      | September 30, 2024 | June 30, 2024    |
|--------------------------------------|--------------------|------------------|
| Not past due                         | 2,070,667          | 1,576,604        |
| Overdue                              |                    |                  |
| 1 to 60 days                         | 440,144            | 284,637          |
| 61 to 180 days                       | 564,157            | 746,362          |
| 181 to 360 days                      | 109,700            | 141,770          |
| 361 to 720 days                      | 257,157            | 200,219          |
| Over 720 days                        | 177,473            | 143,835          |
| Allowance for expected credit losses | (279,060)          | (267,628)        |
|                                      | <b>3,340,238</b>   | <b>2,825,799</b> |

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

## 6. Financial instruments

The Group's financial instruments were classified according to the following categories:

|  | September 30, 2024 |                                   |
|--|--------------------|-----------------------------------|
|  | Amortized cost     | Fair value through profit or loss |
| <b>Assets:</b>                               |                    |                                   |
| Trade receivables                            | 3,340,238          |                                   |
| Commodity forward contracts                  | -                  | 247,629                           |
| Derivative financial instruments             | -                  | 29,787                            |
| Restricted cash                              | 167,059            | -                                 |
| <b>Total</b>                                 | <b>3,507,297</b>   | <b>277,416</b>                    |
| <b>Liabilities:</b>                          |                    |                                   |
| Trade payables                               | 4,251,489          | -                                 |
| Lease liabilities                            | 205,351            | -                                 |
| Borrowings                                   | 1,257,240          | -                                 |
| Agribusiness Receivables Certificates        | 406,909            | -                                 |
| Obligations to FIAGRO quota holders          | 474,800            | -                                 |
| Payables for the acquisition of subsidiaries | 161,753            | -                                 |
| Derivative financial instruments             | -                  | 92,395                            |
| Salaries and social charges                  | 175,446            | -                                 |
| Commodity forward contracts                  | -                  | 177,183                           |
| Dividends payable                            | 5,149              | -                                 |
| Warrant liabilities                          | -                  | 16,426                            |
| Liability for FPA Shares                     | 167,059            | -                                 |
| <b>Total</b>                                 | <b>7,105,196</b>   | <b>286,004</b>                    |

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|  | June, 30 2024    |                                   |
|--|------------------|-----------------------------------|
|  | Amortized cost   | Fair value through profit or loss |
| <i>Assets:</i>                               |                  |                                   |
| Restricted cash                              | 168,862          | -                                 |
| Trade receivables                            | 2,825,799        | -                                 |
| Derivative financial instruments             | —                | 47,677                            |
| Commodity forward contracts                  | —                | 140,660                           |
| <b>Total</b>                                 | <b>2,994,661</b> | <b>188,337</b>                    |
| <i>Liabilities:</i>                          |                  |                                   |
| Trade payables                               | 3,845,133        | -                                 |
| Lease liabilities                            | 216,746          | -                                 |
| Borrowings                                   | 1,225,570        | -                                 |
| Agribusiness Receivables Certificates        | 405,565          | -                                 |
| Obligations to FIAGRO quota holders          | 205,088          | -                                 |
| Payables for the acquisition of subsidiaries | 206,242          | -                                 |
| Derivative financial instruments             | -                | 75,017                            |
| Commodity forward contracts                  | —                | 65,957                            |
| Salaries and social charges                  | 174,665          | —                                 |
| Dividends payable                            | 6,397            | -                                 |
| Warrant liabilities                          | -                | 22,421                            |
| Liability for FPA Shares                     | 168,862          | -                                 |
| <b>Total</b>                                 | <b>6,454,268</b> | <b>163,395</b>                    |

The Group considers that assets and liabilities measured at amortized cost, have a carrying value approximate to their fair value and, therefore, information on their fair values is not presented.

**(a) Hierarchy of fair value**

The Group uses various methods to measure and determine fair value (including market approaches and income or cost approaches) and to estimate the value that market participants would use to price the assets or liabilities. Financial assets and liabilities carried at fair value are classified and disclosed within the following fair value hierarchy levels:

Level 1 - Quoted prices (unadjusted) in active, liquid and visible markets, for identical assets and liabilities that are readily available at the measurement date;

## Notes to the interim condensed consolidated financial statements

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Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable; and

Level 3 – Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the financial statements at fair value on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

All financial instruments accounted for at fair value are classified as level 2, except for the Warrant liability which is classified as level 1. On September 30, 2024 and June 30, 2024, there were no changes in the fair value methodology of the financial instruments and, therefore, there were no transfers between levels.

## 7. Financial and capital risk management

### (a) Considerations on risk factors that may affect the business of the Group

The Group is exposed to several market risk factors that might impact its business. The Group's board of directors is responsible for monitoring these risk factors, as well as establishing policies and procedures to address them. The Group's risk management structure considers the size and complexity of its activities, which allows for a better understanding of how such risks could impact Group's strategy through committees and other internal meetings.

Currently, the Group is focused on action plans relating to risks that could have a significant impact on its strategic goals, including those required by applicable regulations. To efficiently manage and mitigate these risks, its risk management structure conducts risk identification and assessments to prioritize the risks that are key to pursuing potential opportunities that may prevent value from being created or that may compromise existing value, with the possibility of impacting its results, capital, liquidity, customer relationships and/or reputation.

The Group's risk management strategies were developed to mitigate and/or reduce the financial market risks which it is exposed to, which are as follows:

- credit risk
- liquidity risk
- capital risk
- interest rate risk
- exchange rate risk
- commodity price risk in barter transactions

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### (b) Credit risk

Credit risk is the risk of financial losses if a customer or a counterparty to a financial instrument fails to fulfill its contractual obligations, which arise mainly from the Group's trade receivables. The Group maintains short-term investments and derivatives with financial institutions approved by its management according to objective criteria for diversification of such risk.

The Group seeks to mitigate its credit risk related to trade receivables by setting forth credit limits for each counterparty based on the analysis of its credit management process. Such credit exposure determination is performed considering the qualitative and quantitative information of each counterparty. The Group also focuses on the diversification of its portfolio and monitors different solvency and liquidity indicators of its counterparties. In addition, primarily for receivables in installments, the Group monitors the balance of allowances for expected credit losses (see Note 5).

The main strategies on credit risks management are listed below:

- creating credit approval policies and procedures for new and existing customers.
- extending credit to qualified customers through a review of credit agency reports, financial statements and/or credit references, when available.
- reviewing existing customer accounts every twelve months based on the credit limit amounts.
- evaluating customer and regional risks.
- obtaining guarantees through the endorsement of rural producer notes ("CPR"), which give physical ownership of the relevant agricultural goods in the event of the customer's default.
- establishing credit approval for suppliers in case of payments in advance.
- setting up provisions using the lifetime expected credit loss method considering all possible default events over the expected life of a financial instrument, Receivables are categorized based on the number of overdue days and/or a customer's credit risk profile, Estimated losses on receivables are based on known troubled accounts and historical losses, Receivables are considered to be in default and are written off against the allowance for credit losses when it is probable that all remaining contractual payments due will not be collected in accordance with the terms of the agreement.
- requiring minimum acceptable counterparty credit ratings from financial counterparties.
- setting limits for counterparties or credit exposure; and
- developing relationships with investment-grade counterparties.

The current credit policy sets forth credit limits for customers based on credit score analysis made by the Group's credit management area. Such score is determined

## Notes to the interim condensed consolidated financial statements

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considering the qualitative and quantitative information related to each customer, resulting in a rating classification and a level of requirement of guarantees as follows:

|               |             |                     | % Of guarantees required on sales |       |
|---------------|-------------|---------------------|-----------------------------------|-------|
| Credit rating | % Customers | Risk classification | Medium-sized farmers (i)          | Other |
| AA & A        | 24%         | Very small          | 80-90%                            | 0%    |
| B             | 46%         | Medium              | 100%                              | 30%   |
| C & D         | 13%         | High                | 100%                              | 60%   |
| Simplified    | 17%         | Small farmers       | N/A                               | N/A   |

(i) Medium-sized farmers ranging between 100 and 10,000 hectares in planted acreage that are typically not serviced directly by agricultural input suppliers.

For Colombia there is a similar credit scoring process, however, guarantees are not required based on credit ratings but instead based on qualitative factors such as relationships and past experiences with customers.

Maximum exposure to credit risk as of September 30, 2024 and June 30, 2024:

|   | September 30, 2024 | June 30, 2024    |
|---|--------------------|------------------|
| Trade receivables (current and non-current) | 3,340,238          | 2,825,799        |
| Advances to suppliers                       | 414,025            | 246,653          |
|   | <b>3,754,263</b>   | <b>3,072,452</b> |

### (c) Liquidity risk

The Group defines liquidity risk as the risk of financial losses if it is unable to comply with its payment obligations in connection with financial liabilities settled in cash or other financial assets in a timely manner as they become due. The Group's approach to managing this risk is to ensure that it has sufficient cash available to settle its obligations without incurring losses or affecting the operations. Management is ultimately responsible for managing liquidity risk, which relies on a liquidity risk management model to manage funding requirements and liquidity in the short, medium and long term.

The Group's cash position is monitored by its senior management, through management reports and periodic performance meetings. The Group also manages its liquidity risk by maintaining reserves, bank credit facilities and other borrowing facilities deemed appropriate, through ongoing monitoring of forecast and actual cash flows, as well as through the combination of maturity profiles of financial assets and liabilities.

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The following maturity analysis of the Group's financial liabilities and gross settled derivative financial instruments contracts (for which the cash flows are settled simultaneously) is based on expected undiscounted contractual cash flows from the year end date to the contractual maturity date:

|  | September 30, 2024 |                   |                  |
|--|--------------------|-------------------|------------------|
|  | Up to 1 year       | From 1 to 5 years | Total            |
| Trade payables                               | 4,405,969          | 280               | 4,406,249        |
| Lease liabilities                            | 106,868            | 123,433           | 230,301          |
| Borrowings                                   | 1,374,553          | 35,441            | 1,409,994        |
| Obligations to FIAGRO quota holders          | 532,488            | -                 | 532,488          |
| Agribusiness Receivables Certificates        | 1,308              | 455,041           | 456,349          |
| Payables for the acquisition of subsidiaries | 152,776            | 16,790            | 169,566          |
| Commodity forward contracts                  | 198,710            | -                 | 198,710          |
| Derivative financial instruments             | 103,621            | -                 | 103,621          |
| Salaries and social charges                  | 196,763            | -                 | 196,763          |
| Dividends payable                            | 5,774              | -                 | 5,774            |
| Warrant liabilities                          | 16,426             | -                 | 16,426           |
| Liability for FPA Shares                     | 167,059            | —                 | 167,059          |
|  | <b>7,262,315</b>   | <b>630,985</b>    | <b>7,893,300</b> |

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|  | June, 30 2024    |                   |                  |
|--|------------------|-------------------|------------------|
|  | Up to 1 year     | From 1 to 5 years | Total            |
| Trade payables                               | 3,947,367        | 592               | 3,947,959        |
| Lease liabilities                            | 106,229          | 133,059           | 239,288          |
| Borrowings                                   | 1,314,821        | 38,208            | 1,353,029        |
| Obligations to FIAGRO quota holders          | 226,417          | -                 | 226,417          |
| Payables for the acquisition of subsidiaries | 1,013            | 446,730           | 447,743          |
| Commodity forward contracts                  | 186,661          | 28,037            | 214,698          |
| Derivative financial instruments             | 68,333           | 329               | 68,662           |
| Salaries and social charges                  | 78,092           | -                 | 78,092           |
| Dividends payable                            | 181,826          | -                 | 181,826          |
| Warrant liabilities                          | 6,659            | -                 | 6,659            |
| Liability for FPA Shares                     | 22,421           | —                 | 22,421           |
|  | 168,862          | —                 | 168,862          |
|  | <b>6,308,701</b> | <b>646,955</b>    | <b>6,955,656</b> |

### (d) Capital risk

The Group's capital management objective is to ensure that it maintains healthy leverage levels and access to capital to support its ongoing operations. The Group manages its capital structure and adjusts it in light of changes in economic conditions and the risk characteristics of the underlying assets. The Group monitors capital using the net debt/Adjusted EBITDA ratio.

The Group did not make any changes to its approach to capital management during the period.

### (i) Interest rate risk

Fluctuations in interest rates, such as the Brazilian interbank deposit rate, which is an average of interbank overnight rates in Brazil, and Colombian investment rate, which is an average of interbank and financial corporation loans, may have an effect on the cost of the Group's borrowings and new borrowings.

The Group periodically monitors the effects of market changes in interest rates on its financial instruments portfolio. Funds raised by the Group are used to finance working capital for each crop season and are typically raised at short term conditions.

As of September 30, 2024 and June 30, 2024, the Group had no derivative financial instruments used to mitigate interest rate risks.

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### (i) Sensitivity analysis – exposure to interest rates

To evaluate its exposure to interest rate risk, the Group uses different scenarios to evaluate the sensitivity of variations transactions impacted by the CDI Rate and IBR Rate. The Scenario 1 represents the impact on booked amounts considering the most current (January 23, 2025) CDI Rate and IBR Rate and reflects management's best estimates. The Scenario 2 and Scenario 3 consider an increase of 25% and 50% in such market interest rates, before taxes, which represents a significant change in the probable scenario for sensitivity purposes.

The following table sets forth the potential impacts on the statements of profit or loss:

|   |                   | September 30, 2024        |                |                |
|---|-------------------|---------------------------|----------------|----------------|
|   |                   | Expense on profit or loss |                |                |
|   | Current Index     | Scenario 1                | Scenario 2     | Scenario 3     |
| Floating rate borrowings in Brazil                  | CDI Rate (12.15%) | 122,792                   | 144,776        | 166,761        |
| Floating rate borrowings in Colombia                | IBR Rate (9.52%)  | 24,212                    | 29,020         | 33,827         |
| Floating rate Agribusiness Receivables Certificates | CDI Rate (12.15%) | 63,905                    | 76,265         | 88,625         |
|   |                   | <b>210,909</b>            | <b>250,061</b> | <b>289,213</b> |

### (ii) Exchange rate risk

The Group is exposed to foreign exchange risk arising from its operations related to agricultural inputs, mainly related to the U.S. dollar, which significantly impacts global prices of agricultural inputs in general. Although all purchases and sales are conducted locally, certain purchase and sales contracts are indexed to the U.S. dollar.

The Group's current commercial department seeks to reduce this exposure. Its marketing department is responsible for managing pricing tables and commercial strategies to seek a natural hedge between purchases and sales and to match currency and terms to the greatest extent possible.

The Group's corporate treasury department is responsible for monitoring the forecasted cash flow exposure to the U.S. dollar, and whenever any mismatches as to terms and currencies are identified, non-deliverable forwards derivative financial instruments are purchased to offset these exposures, and therefore fulfill internal policy requirements. U.S. dollar exposure is managed by macro hedging through the analysis of the forecasted cash flow for the next two harvests. The Group may not have any leveraged derivative position.

The Group's exchange rate exposure monitoring committee meets periodically across the commercial, treasury and corporate business departments. There are also

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committees on purchase valuation and business intelligence for the main goods traded by the Group.

The Group does not adopt hedge accounting. Therefore, gains and losses from derivative operations are fully recognized in the statements of profit or loss, as disclosed in Note 26.

### (i) Sensitivity analysis – exposure to exchange rates

To gauge its exposure to exchange rate risk, the Group uses different scenarios to evaluate its asset and liability positions in foreign currency and their potential effects on its results.

The Scenario 1 below represents the impact on carrying amounts of the most current (January 23, 2025) market rates for the U.S. dollar (R\$5.9399 to US\$1.00). This analysis assumes that all other variables, particularly interest rates, remain constant. The Scenario 2 and Scenario 3 consider the devaluation of the Brazilian real against the US dollar at the rates of 25% and 50%, which represents a significant change in the probable scenario for sensitivity purposes.

The following table set forth the potential impacts on the statements of profit or loss:

|   |               |                 |                 | September 30, 2024       |
|---|---------------|-----------------|-----------------|--------------------------|
|   |               |                 |                 | Effect on profit or loss |
|   | Current Index | Scenario 1      | Scenario 2      | Scenario 3               |
| Cash equivalents in U.S. Dollars            | 5.9399        | 673             | 2,705           | 4,737                    |
| Trade receivables in U.S. Dollars           | 5.9399        | 28,079          | 112,861         | 197,643                  |
| Trade payables in U.S. Dollars              | 5.9399        | (36,748)        | (147,707)       | (258,666)                |
| Borrowings in U.S. Dollars                  | 5.9399        | (8,273)         | (33,255)        | (58,236)                 |
| <b>Net impacts on commercial operations</b> |               | <b>(16,269)</b> | <b>(65,396)</b> | <b>(114,522)</b>         |
| Derivative financial instruments            | 5.9399        | (2,681)         | (10,776)        | (18,872)                 |
| <b>Total impact, net of derivatives</b>     |               | <b>(18,950)</b> | <b>(76,172)</b> | <b>(133,394)</b>         |

### (iii) Commodity prices risk in barter transactions

In all barter transactions mentioned in Note 10, the Group uses future commodity market price as the reference to value the quantities of commodities included in the forward contracts to be delivered by the customers as payment for the Group's products into currency. The Group uses prices quoted by commodity trading

## Notes to the interim condensed consolidated financial statements

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companies to value the grain purchase contracts from farmers. The Group enters into grain sale contracts with trading companies or forward derivatives with financial institutions to sell those same grains, at the same price of the purchased contracts with farmers. As such, the Group strategy is manage its exposure to those commodity prices by entering into the purchase and sale contracts at similar conditions.

These transactions are conducted by a corporate department which manages and controls such contracts as well as the compliance of Group's policies.

### (i) Sensitivity analysis – exposure to commodity price

To gauge its exposure to commodity price risk, the Group uses different scenarios to evaluate its asset and liability positions on commodity forward contracts in soybean and corn and their potential effects on its results.

The “current risk” scenario below represents the impact on carrying amounts as of September 30, 2024, with assumptions described in Note 10. The other scenarios consider the appreciation of main assumptions at the rates of 25% and 50%, which represents a significant change in the probable scenario for sensitivity purposes.

As of September 30, 2024:

|                                 | Tons      | Position            | Current Risk | Average of contract prices | Current Market (R\$/bag) | +25% current |          | +50% current |          |
|---------------------------------|-----------|---------------------|--------------|----------------------------|--------------------------|--------------|----------|--------------|----------|
| Position                        |           |                     |              |                            | Market                   | Impact       | Market   | Impact       |          |
| Corn 2024                       | 68,628    | Purchased           | 57,870       | 46                         | 1                        | 63           | 14,467   | 76           | 28,935   |
| Corn 2024                       | (86,214)  | Sold                | (19,886)     | 38                         | 2                        | 17           | (4,972)  | 21           | (9,943)  |
| Corn 2025                       | 71,115    | Purchased           | 6,146        | 40                         | 6                        | 6            | 1,537    | 8            | 3,073    |
| Corn 2025                       | (15,965)  | Sold                | (4,667)      | 41                         | 13                       | 22           | (1,167)  | 26           | (2,333)  |
| Soybean 2025                    | 408,029   | Purchased           | 156,196      | 113                        | 19                       | 29           | 39,049   | 34           | 78,098   |
| Soybean 2025                    | (252,878) | Sold                | (138,429)    | 113                        | 18                       | 41           | (34,607) | 49           | (69,214) |
| Net exposure on grain contracts | 192,715   | Net purchased       | 57,230       |                            |                          |              | 14,307   |              | 28,616   |
| Corn 2024                       | (169,234) | Sold on derivatives | (45,296)     | 120                        | 136                      | 170          | (11,324) | 204          | (22,648) |
| Soybean 2025                    | (58,013)  | Sold on derivatives | (2,551)      | 68                         | 69                       | 86           | (638)    | 103          | (1,276)  |
| Net exposure on derivatives     | (227,247) |                     | (47,847)     |                            |                          |              | (11,962) |              | (23,924) |
| Net exposure (i)                | (34,532)  |                     | 9,383        |                            |                          |              | 2,345    |              | 4,692    |

(i) Exposure related to Corn 24 refers to a product in our inventory, stored in third-party warehouses. Order cancellations in the 2025 harvest and consequently washouts.

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### (iv) Derivative financial instruments

The Group is exposed to market risks mainly related to fluctuations in exchange rates and commodity prices. The Group maintains operations with financial instruments of protection to mitigate exposure to these risks. The Group has been implementing and improving the internal controls to identify and measure the effects of transactions with trading companies and with financial institutions, so that such transactions are captured, recognized and disclosed in the consolidated financial statements. The Group does not carry out investments of a nature speculative in derivatives or any other risk assets. Trading derivatives are classified as current assets or liabilities.

|  | September 30, 2024 | June 30, 2024   |
|--|--------------------|-----------------|
| Options (put/call of commodities)            | —                  | —               |
| Forwards (R\$/US\$)                          | (45,600)           | (21,772)        |
| Swap (R\$/US\$)                              | (17,008)           | (5,568)         |
| <b>Derivative financial instruments, net</b> | <b>(62,608)</b>    | <b>(27,340)</b> |

## 8. Inventories

### (a) Inventories composition

|                                    | September 30, 2024 | June 30, 2024    |
|------------------------------------|--------------------|------------------|
| Goods for resale                   | 2,248,291          | 1,835,018        |
| (-) Allowance for inventory losses | (63,481)           | (54,771)         |
| <b>Total</b>                       | <b>2,184,810</b>   | <b>1,780,247</b> |

### (b) Allowance for inventory losses

|                                      | September 30, 2024 | September 30, 2023 |
|--------------------------------------|--------------------|--------------------|
| Opening balance                      | (54,771)           | (17,737)           |
| Increase in allowance                | (8,859)            | (1,565)            |
| Exchange rate translation adjustment | 149                | (240)              |
| <b>Ending balance</b>                | <b>(63,481)</b>    | <b>(19,542)</b>    |

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### 9. Taxes recoverable

|                                      | September 30, 2024 | June 30, 2024  |
|--------------------------------------|--------------------|----------------|
| State VAT ("ICMS") (i)               | 90,774             | 86,556         |
| Brazilian federal contributions (ii) | 288,312            | 280,854        |
| Colombian federal contributions      | 35,407             | 35,610         |
| <b>Total</b>                         | <b>414,493</b>     | <b>403,020</b> |
| <b>Current</b>                       | <b>120,902</b>     | <b>103,792</b> |
| <b>Non-current</b>                   | <b>293,591</b>     | <b>299,228</b> |

(i) Refers to the Brazilian value-added tax on sales and services. The Group's ICMS relates mainly to the purchase of inputs and the Group has the benefit of a reduced ICMS tax rate.

(ii) Includes: a) credits arising from the Brazilian government's taxes charged for the social integration program (PIS) and the social security program (COFINS), and Brazilian corporate income tax and social contributions. These credits, which are recognized as current assets, will be used by the Group to offset other Federal taxes; b) withholding and overpaid taxes which can be used to settle overdue or future payable federal taxes; c) withholding income tax on cash equivalents which can be used to offset taxes owed at the end of the calendar year, in case of taxable profit, or are carried forward in case of tax loss.

#### Income tax Benefits arising from ICMS deduction

During the 2023/2024 period, the Group benefited from deducting the ICMS tax benefit, as described in item (i), in the income tax calculation. This deduction was applied to the tax calculation for the calendar year 2023 (January to December) as well as for previous years, resulting in an income tax credit of R\$2,425, which was recognized in the period ended September 30, 2024, under "Brazilian federal contribution."

In accordance with Article 30 of Law No. 12,973/2014, ICMS benefits must be allocated to the fiscal incentive reserve when sufficient profits are available in each subsidiary. Additionally, under the same law, these tax benefits must be included in the calculation base for Corporate Income Tax (IRPJ) and Social Contribution on Net Profits (CSLL) when dividends are distributed or capital is returned to the subsidiaries' shareholders.

As of September 30, 2024, the fiscal incentive reserve balance in the subsidiaries amounted to R\$458,560, with an unallocated fiscal benefit of at R\$946,351, due to insufficient profits. The Group has no plans for its subsidiaries to distribute these incentive amounts to the parent company. However, should dividends be distributed, the relevant tax laws will apply.

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It is important to note that, as a result of the amendments introduced by Law No. 14,789/23, Article 30 of Law No. 12,973/2014 has been repealed, eliminating the ability to exclude ICMS benefit amounts from the income tax base for the current and future fiscal years, starting from January 2024. Despite this legislative change, the tax credits recorded on the balance sheet remain recoverable.

### 10. Commodity forward contracts – Barter transactions

As of September 30, 2024, fair value of commodity forward contracts is as follows:

|  | September 30, 2024 | June 30, 2024   |
|--|--------------------|-----------------|
| Fair value of commodity forward contracts: |                    |                 |
| Assets                                     |                    |                 |
| Purchase contracts                         | 243,177            | 132,362         |
| Sale contracts                             | 4,452              | 8,298           |
| <b>Current</b>                             | <b>247,629</b>     | <b>137,660</b>  |
| <b>Non-Current</b>                         | <b>—</b>           | <b>3,000</b>    |
| Liabilities                                |                    |                 |
| Purchase contracts                         | (12,954)           | (10,549)        |
| Sale contracts                             | (164,229)          | (55,408)        |
| <b>Current</b>                             | <b>(177,183)</b>   | <b>(65,641)</b> |
| <b>Non-Current</b>                         | <b>—</b>           | <b>(316)</b>    |

The changes in fair value recognized in the statements of profit or loss are in note 26.

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The main assumptions used in the fair value calculation are as follows:

|                           | Outstanding Volume<br>(tons) | Average of<br>contract prices<br>R\$/Bag | Average Market<br>Prices (Corn R\$/bag<br>(ii); Soybean<br>US\$/bu(i)) | Soybean market<br>premium (US\$/bu) | Freight (R\$/ton) |
|---------------------------|------------------------------|--|--|-------------------------------------|-------------------|
| <b>Purchase Contracts</b> |                              |  |  |                                     |                   |
| <b>Soybean</b>            |                              |  |  |                                     |                   |
| As of June 30, 2024       | 365,894                      | 112.97                                   | 11.27  | 0.58                                | 378.64            |
| As of September 30, 2024  | 408,029                      | 112.78                                   | 11.02  | 1.72                                | 229.44            |
| <b>Corn</b>               |                              |  |  |                                     |                   |
| As of June 30, 2024       | 211,895                      | 45.19                                    | 65.08  | N/A                                 | 257.28            |
| As of September 30, 2024  | 139,743                      | 44.83                                    | 82.52  | 1.66                                | 197.12            |
| <b>Selling Contracts</b>  |                              |  |  |                                     |                   |
| <b>Soybean</b>            |                              |  |  |                                     |                   |
| As of June 30, 2024       | 141,069                      | 112.71                                   | 11.30  | 0.55                                | 410.70            |
| As of September 30, 2024  | 252,878                      | 110.32                                   | 11.02  | 1.74                                | 256.76            |
| <b>Corn</b>               |                              |  |  |                                     |                   |
| As of June 30, 2024       | 176,978                      | 38.27                                    | 59.58  | 0.90                                | 257.29            |
| As of September 30, 2024  | 102,179                      | 39.91                                    | 73.64  | 1.164                               | 179.15            |

(i) Market price published by Chicago Board of Trade which is a futures and options exchange in United States.

(ii) Market price published by B3 – Brasil, Bolsa, Balcão which is a futures, options and stock exchange in Brazil.

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**11. Right-of-use assets and lease liabilities**

(a) Right-of-use assets

|   | Vehicles      | Buildings     | Machinery and equipment | Total          |
|---|---------------|---------------|-------------------------|----------------|
| Cost                                    | 149,040       | 189,689       | 92,584                  | 431,313        |
| Accumulated depreciation                | (72,365)      | (113,787)     | (42,939)                | (229,091)      |
| <b>Balance as of June 30, 2024</b>      | <b>76,675</b> | <b>75,902</b> | <b>49,645</b>           | <b>202,222</b> |
| Cost                                    | 149,243       | 190,507       | 93,833                  | 433,583        |
| Accumulated depreciation                | (76,573)      | (120,060)     | (46,619)                | (243,252)      |
| <b>Balance as of September 30, 2024</b> | <b>72,670</b> | <b>70,447</b> | <b>47,214</b>           | <b>190,331</b> |

Right-of-use assets amortization expense for the three-month period ended September 30, 2024 was R\$21,591 (R\$19,441 for the three-month period ended September 30, 2023).

(b) Lease liabilities

|                         | September 30, 2024 | June 30, 2024  |
|-------------------------|--------------------|----------------|
| Vehicles                | 78,943             | 82,265         |
| Buildings               | 99,769             | 103,968        |
| Machinery and equipment | 26,639             | 30,513         |
| <b>Total</b>            | <b>205,351</b>     | <b>216,746</b> |
| <b>Current</b>          | <b>95,290</b>      | <b>96,222</b>  |
| <b>Non-current</b>      | <b>110,061</b>     | <b>120,524</b> |

Total interest on lease liabilities for the three-month period ended September 30, 2024 was R\$5,096 (R\$4,258 for the three-month period ended September 30, 2023).

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## 12. Property, plant and equipment

(a) Property, plant and equipment balance is as follows:

|   | Vehicles     | Lands, buildings and improvements | Machines, equipment and facilities | Furniture and fixtures | and Computer equipment | Total          |
|---|--------------|-----------------------------------|------------------------------------|------------------------|------------------------|----------------|
| Cost                                    | 40,062       | 182,822                           | 89,367                             | 18,468                 | 11,535                 | 342,254        |
| Accumulated depreciation                | (32,822)     | (22,769)                          | (31,009)                           | (9,043)                | (9,830)                | (105,473)      |
| <b>Balance as of June 30, 2024</b>      | <b>7,240</b> | <b>160,053</b>                    | <b>58,358</b>                      | <b>9,425</b>           | <b>1,705</b>           | <b>236,781</b> |
| Cost                                    | 39,417       | 192,056                           | 89,790                             | 18,732                 | 11,668                 | 351,663        |
| Accumulated depreciation                | (32,769)     | (25,444)                          | (32,289)                           | (9,491)                | (10,179)               | (110,172)      |
| <b>Balance as of September 30, 2024</b> | <b>6,648</b> | <b>166,612</b>                    | <b>57,501</b>                      | <b>9,241</b>           | <b>1,489</b>           | <b>241,491</b> |

Depreciation expense of property, plant and equipment for the three-month period ended September 30, 2024 was R\$6,107 (R\$4,515 for the three-month period ended September 30, 2023).

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### 13. Intangible assets

(a) Intangible assets balance is as follows:

|                              | Goodwill       | Customer relationship | Purchase contracts and brands | Software other | and Total        |
|------------------------------|----------------|-----------------------|-------------------------------|----------------|------------------|
| <u>Cost:</u>                 |                |                       |                               |                |                  |
| <b>At June 30, 2023</b>      | <b>546,665</b> | <b>351,412</b>        | <b>23,005</b>                 | <b>61,388</b>  | <b>982,470</b>   |
| Additions                    | -              | -                     | -                             | 33,067         | 33,067           |
| Business combinations        | 122,641        | 45,427                | -                             | 35             | 168,103          |
| Other                        | 27,479         | 1,958                 | -                             | (1,140)        | 28,297           |
| Translation adjustment       | 3,380          | 232                   | 837                           | -              | 4,449            |
| <b>At June 30, 2024</b>      | <b>700,165</b> | <b>399,029</b>        | <b>23,842</b>                 | <b>93,350</b>  | <b>1,216,386</b> |
| Additions                    | 1,312          | 850                   | 129                           | 4,235          | 6,526            |
| Translation adjustment       | (692)          | (541)                 | (391)                         | -              | (1,624)          |
| <b>At September 30, 2024</b> | <b>700,785</b> | <b>399,338</b>        | <b>23,580</b>                 | <b>97,585</b>  | <b>1,221,288</b> |
| <u>Amortization:</u>         |                |                       |                               |                |                  |
| <b>At June 30, 2023</b>      | <b>—</b>       | <b>139,765</b>        | <b>15,912</b>                 | <b>19,600</b>  | <b>175,277</b>   |
| Amortization for the period  | —              | 50,089                | 3,218                         | 16,457         | 69,764           |
| <b>At June 30, 2024</b>      | <b>—</b>       | <b>189,854</b>        | <b>19,130</b>                 | <b>36,057</b>  | <b>245,041</b>   |
| Amortization for the period  | —              | 11,633                | 551                           | 3,989          | 16,173           |
| <b>At September 30, 2024</b> | <b>—</b>       | <b>201,487</b>        | <b>19,681</b>                 | <b>40,046</b>  | <b>261,214</b>   |
| <b>At June 30, 2024</b>      | <b>700,165</b> | <b>209,175</b>        | <b>4,712</b>                  | <b>57,293</b>  | <b>971,345</b>   |
| <b>At September 30, 2024</b> | <b>700,785</b> | <b>197,851</b>        | <b>3,899</b>                  | <b>57,539</b>  | <b>960,074</b>   |

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

## 14. Trade payables

### (a) Trade payables

|                           | September 30, 2024 | June 30, 2024    |
|---------------------------|--------------------|------------------|
| Trade payables – Brazil   | 3,871,018          | 3,436,115        |
| Trade payables – Colombia | 380,471            | 409,018          |
| <b>Total</b>              | <b>4,251,489</b>   | <b>3,845,133</b> |
| <b>Current</b>            | <b>4,251,209</b>   | <b>3,844,541</b> |
| <b>Non-current</b>        | <b>280</b>         | <b>592</b>       |

The average effective interest rate used to discount trade payables for the three-month period ended September 30, 2024 was 1.55% per month (1.55% as of June 30, 2024).

### (b) Guarantees

The Group acquires guarantees with financial institutions in connection with installment purchases of agricultural inputs from certain suppliers. These guarantees are represented by short-term bank guarantees and endorsement to the supplier of CPRs obtained from customers in the sale process. The amount of these guarantees as of September 30, 2024, was R\$1,218,689 (R\$1,082,199 as of June 30, 2024).

## 15. Borrowings

|                         | September 30, 2024 | June 30, 2024    |
|-------------------------|--------------------|------------------|
| Borrowing in Colombia   | 201,963            | 114,312          |
| Borrowings in Brazil    | 1,055,277          | 1,111,258        |
| <b>Total borrowings</b> | <b>1,257,240</b>   | <b>1,225,570</b> |

The Group's borrowings are contracted for the purpose of strengthening the working capital and have repayment terms scheduled in conjunction with the operating cycles of each harvest.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### (a) Debt composition

|                                   | Average interest rate<br>September 30, 2024 (i) | September 30, 2024 | Average interest<br>rate June 30, 2024(i) | June 30, 2024    |
|-----------------------------------|---|--------------------|---|------------------|
| Debt contracts in Brazil in:      |   |                    |   |                  |
| R\$, indexed to CDI (ii)          | 16.19 %   | 728,881            | 14.52 %                                   | 946,741          |
| R\$, with fixed interest          | 15.66 %   | 81,793             | 12.77 %                                   | 61,280           |
| U.S. Dollars, with fixed interest | 7.85 %  | 244,603            | 8.64 %                                    | 103,237          |
| Debt contracts in Colombia in:    |   |                    |   |                  |
| COP, indexed to IBR (iii)         | 10.75 %   | 201,963            | 11.75 %                                   | 114,312          |
| <b>Total</b>                      |   | <b>1,257,240</b>   |   | <b>1,225,570</b> |
| <b>Current</b>                    |   | <b>1,225,638</b>   |   | <b>1,190,961</b> |
| <b>Non-current</b>                |   | <b>31,602</b>      |   | <b>34,609</b>    |

(i) In order to determine the average interest rate for debt contracts with floating rates, the Group used the rates prevailing during the years.

(ii) Brazilian reais denominated debt that bears interest at the CDI Rate (see Note 7 for a definition of those indexes), plus spread.

(iii) Colombian peso-denominated debt that bears interest at the IBR rate (see Note 7 for a definition of those indexes), plus spread.

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

(b) Movement in borrowings

|                                    |                  |
|------------------------------------|------------------|
| <b>At June 30, 2023</b>            | <b>965,475</b>   |
| Proceeds from borrowings           | 2,565,490        |
| Repayment of principal amount      | (2,368,806)      |
| Accrued interest                   | 226,755          |
| Borrowings from acquired companies | 61,793           |
| Foreign exchange differences       | 17,215           |
| Exchange rate translation          | (786)            |
| Interest payment                   | (241,566)        |
| <b>At June 30, 2024</b>            | <b>1,225,570</b> |
| <b>At June 30, 2024</b>            | <b>1,225,570</b> |
| Proceeds from borrowings           | 465,483          |
| Repayment of principal amount      | (413,241)        |
| Accrued interest                   | 42,159           |
| Foreign exchange differences       | (6,665)          |
| Exchange rate translation          | (8,829)          |
| Interest payment                   | (47,237)         |
| <b>At September 30, 2024</b>       | <b>1,257,240</b> |

(c) Schedule of maturity of non-current portion of borrowings

The installments are distributed by maturity year:

|              | <b>September 30, 2024</b> | <b>June 30, 2024</b> |
|--------------|---------------------------|----------------------|
| 2024         | 9                         | 1,237                |
| 2025         | 2,144                     | 2,732                |
| 2026         | 17,920                    | 21,253               |
| 2027         | 7,256                     | 9,387                |
| 2028         | 4,273                     | -                    |
| <b>Total</b> | <b>31,602</b>             | <b>34,609</b>        |

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### (d) Covenants

The Group has no financial covenants related to borrowings as of September 30, 2024.

## 16. Obligations to FIAGRO and others quota holders

|                      | September 30, 2024 | June 30, 2024  |
|----------------------|--------------------|----------------|
| Fiagro I             | 83,052             | 205,088        |
| Fiagro II            | 315,000            | —              |
| Others quota holders | 76,748             | —              |
| <b>Total</b>         | <b>474,800</b>     | <b>205,088</b> |

### Fiagro

On August 02, 2024, we entered into an agreement to transfer receivables in the aggregate amount of R\$315 million to Lavoro Agro Fundo de Investimentos nas Cadeias Produtivas Agroindustriais (Fiagro II) an investment fund legal structure established under Brazilian law designed specifically for investing in agribusiness credit rights receivables. The proceeds from this issuance will be used to support Lavoro's ongoing working capital needs and other general corporate purposes. This represents Lavoro's second facility, following the inaugural R\$167 million (Fiagro I) established in 2022.

The FIAGRO II fund was structured with 80% senior quotas bearing interest at a benchmark rate of return ranging from the CDI rate + 3.5% per year. The remaining percentage is paid on the subordinated quotas, which generate a benchmark return rate of CDI + 100% per year. The senior quotas are amortized semiannually over a three-year period, while the subordinated quotas are amortized at the maturity of the agreement.

In accordance with IFRS 10, we concluded we control FIAGRO I and FIAGRO II and, therefore, it is consolidated in our financial statements. The senior and mezzanine quotas are accounted for as a financial liability under "Obligations to FIAGRO and others quota holders" and the remuneration paid to senior and mezzanine quota holders is recorded as interest expense.

### Others quota holders

During the current period, we entered into other agreements to transfer receivables in the aggregate amount of R\$76 million to investment funds established under Brazilian law, which the Group does not hold any interest in quotas. Under these agreements the Group has not transferred substantially all the risk and rewards of

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

these assets and therefore, in accordance with IFRS 9, the Group continued recognized the receivables and recognized the liability as "Obligations to FIAGRO and others quota holders".

### 17. Agribusiness Receivables Certificates

#### (a) Composition

|                    | Maturity          | Average interest rate September 30, 2024 | September 30, 2024 |
|--------------------|-------------------|--|--------------------|
| Serie I            | December 22, 2027 | CDI + 3.00%                              | 68,265             |
| Serie II           | December 22, 2027 | 14.20%                                   | 352,901            |
| Transaction cost   |                   |  | (14,257)           |
| <b>Total</b>       |                   |  | <b>406,909</b>     |
| <b>Current</b>     |                   |  | <b>1,165</b>       |
| <b>Non-current</b> |                   |  | <b>405,744</b>     |

#### (b) Movement in Agribusiness Receivables Certificates

|                               |                |
|-------------------------------|----------------|
| <b>At June 30, 2024</b>       | <b>405,565</b> |
| Transaction cost amortization | 1,095          |
| Accrued interest              | 14,794         |
| Interest payment              | (14,545)       |
| <b>At September 30, 2024</b>  | <b>406,909</b> |

#### (c) Covenants

This debt includes covenants related to level of indebtedness of the subsidiary Lavoro Agro Holding S.A (This entity encompasses our Brazil Cluster operations) requiring to meet a net debt to EBITDA ratio of not more than 2.5x to be calculated as of June 30 of each year.

### 18. Payables for the acquisition of subsidiaries

The purchase agreements for acquisition of subsidiaries include payments to the seller in the event of successful collection, after the acquisition date of outstanding receivables and certain tax credits subject to administrative proceedings.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

Payments made during the period ended September 30, 2024 amounted to R\$24,789 relating to interest amortization (Consideration paid during the year ended June 30, 2024, net of cash acquired, was R\$222,962 which includes payments for acquisitions made in previous years in the amount of R\$179,148). All these payments are included in the "Acquisition of subsidiary, net of cash acquired" in the cash flows.

### 19. Income taxes

#### (a) Reconciliation of income taxes expense

|  | September 30, 2024 | September 30, 2023 |
|--|--------------------|--------------------|
| Profit (loss) before income taxes  | (175,986)          | (156,520)          |
| Statutory rate (i)   | 34%                | 34%                |
| <b>Income taxes at statutory rate</b>  | <b>59,835</b>      | <b>53,217</b>      |
| Unrecognized deferred income tax asset (ii)  | (110,846)          | (21,964)           |
| Difference from income taxes calculation based on taxable profit computed as a percentage of gross revenue | (4)                | (21)               |
| Deferred income taxes over goodwill tax recoverable  | (5,358)            | (845)              |
| Tax benefit (iii)  | 2,455              | 52,613             |
| Other  | 4,057              | 2,523              |
| Derecognition of deferred taxes assets (iv)  | (41,211)           | —                  |
| <b>Income tax expense</b>  | <b>(91,072)</b>    | <b>85,523</b>      |
| <b>Income tax and social contribution effective rate</b>   | <b>50%</b>         | <b>-55%</b>        |
| <b>Current income taxes</b>  | <b>(22,300)</b>    | <b>38,493</b>      |
| <b>Deferred income taxes</b>   | <b>(68,772)</b>    | <b>47,030</b>      |

(i) The effective tax rate reconciliation considers the statutory income taxes rates in Brazil, due to the significance of the Brazilian operation when compared to Colombia, The difference to reconcile the effective rate to the Colombian statutory rate (35%) is included in others.

(ii) For September 30, 2023, the Group did not recognize deferred tax assets from certain subsidiaries which are unlikely to will generate future taxable income in the foreseeable future. In addition to that, in the fourth quarter of 2024, the Group ceased to recognize deferred taxes assets for all subsidiaries based on the recoverability analysis performed. The amount of unrecognized credits is R\$310,784 for September 30, 2024 (R\$160,600 for September 30, 2023).

(iii) This amount reflects the tax benefit from the deduction of the ICMS tax benefits in the calculation of the income tax (see Note 9).

(iv) Due to the agribusiness scenario, the expectation of future taxable profit was impacted, leading to the write-off of tax assets (note 1).

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

(b) Deferred income taxes balances

|   | September 30, 2024 | June 30, 2024   |
|---|--------------------|-----------------|
| <b>Deferred income tax assets</b>         |                    |                 |
| Amortization of fair value adjustment     | 37,569             | 36,328          |
| Tax losses                                | 138,805            | 215,336         |
| Allowance for expected credit losses      | 39,412             | 38,323          |
| Adjustment to present value               | 36,563             | 32,717          |
| Allowance for inventory losses            | 10,786             | 4,559           |
| Financial effect on derivatives           | 831                | 3,849           |
| Fair value of commodity forward contracts | 28,612             | 13,923          |
| Unrealized exchange gains or losses       | 2,183              | 5,202           |
| Unrealized profit in Inventories          | 22,132             | 22,156          |
| Amortized right-of-use assets             | 18,413             | 20,320          |
| Provision for management bonuses          | 11,252             | 17,478          |
| Other provisions                          | 19,665             | 9,434           |
|   | <b>366,223</b>     | <b>419,625</b>  |
| <b>Deferred income tax liabilities</b>    |                    |                 |
| Adjustment to present value               | (28,177)           | (23,571)        |
| Financial effect on derivatives           | (6,149)            | (6,343)         |
| Fair value of commodity forward contracts | (50,262)           | (30,747)        |
| Unrealized exchange gains or losses       | (1,919)            | (2,742)         |
| Amortized right-of-use assets             | (12,661)           | (12,257)        |
| Deferred income tax on goodwill           | (1,892)            | (1,892)         |
| Amortization of fair value adjustment     | (472)              | (1,083)         |
| Other provisions                          | (5,076)            | (12,505)        |
|   | <b>(106,608)</b>   | <b>(91,140)</b> |
| <b>Deferred income tax , net</b>          | <b>259,615</b>     | <b>328,485</b>  |

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### Deferred income taxes balances net by entity

|  | September 30, 2024 | Junho 30, 2024 |
|--|--------------------|----------------|
| Deferred income tax assets             | 275,240            | 340,909        |
| Deferred income tax liabilities        | (15,625)           | (12,424)       |
| <b>Deferred income tax assets, net</b> | <b>259,615</b>     | <b>328,485</b> |

|   | Deferred income tax and social contribution |
|---|---|
| <b>At June 30, 2023</b>                       | <b>316,731</b>                              |
| Recognized in the statement of profit or loss | 11,754                                      |
| <b>At June 30, 2024</b>                       | <b>328,485</b>                              |
| Recognized in the statement of profit or loss | (68,772)                                    |
| Others  | (98)  |
| <b>At September 30, 2024</b>                  | <b>259,615</b>                              |

The aging analysis of net deferred income tax is as follow:

|              | September 30, 2024 | June 30, 2024  |
|--------------|--------------------|----------------|
| Up to 1 year | 120,810            | 113,149        |
| Over 1 year  | 138,805            | 215,336        |
| <b>Total</b> | <b>259,615</b>     | <b>328,485</b> |

## 20. Provisions for contingencies

### Probable losses

The balance of probable losses from civil, tax, labor and environmental contingencies recognized by the Group is as follows:

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

|               | September 30, 2024 | June 30, 2024 |
|---------------|--------------------|---------------|
| Civil         | 499                | 481           |
| Tax           | 4,258              | 4,230         |
| Labor         | 10,463             | 9,161         |
| Environmental | 134                | 130           |
| <b>Total</b>  | <b>15,354</b>      | <b>14,002</b> |

### Possible losses

The Group is a party to various proceedings involving tax, environmental, labor and other matters that were assessed by management, under advice of legal counsel, as possibly leading to losses. Contingencies with losses considered more likely than not amounted to R\$182,758 and R\$160,699 as of September 30, 2024 and June 30, 2024, respectively.

**Notes to the interim condensed consolidated financial statements**  
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**21. Advances from customers**

Advances from customers arise from the “Cash sale” modality, in which rural producers advance payments to the Group at the beginning of a harvest, before the billing of agricultural inputs. These advances are settled in the short term.

(a) Movement in the period

|   | September 30, 2024 | June 30, 2024  |
|---|--------------------|----------------|
| Opening balance   | 235,037            | 488,578        |
| Revenue recognized that was included in the contract liability balance at the beginning of the period | (242,634)          | (670,862)      |
| Increase in advances  | 429,424            | 376,563        |
| Advances from acquired companies  | —                  | 40,758         |
| <b>Ending balance</b>   | <b>421,827</b>     | <b>235,037</b> |

## Notes to the interim condensed consolidated financial statements

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### 22. Related parties

Related parties of the Group that have receivable, payable or other balances are either (i) Non-controlling shareholders, (ii) Patria Investments Limited, which manages the funds that control the Group, or (iii) Key management personnel.

#### (a) Breakdown of assets and liabilities:

|   | September 30, 2024 | June 30, 2024 |
|---|--------------------|---------------|
| Assets  |                    |               |
| Trade receivables (i)                             | 13,687             | 7,713         |
| Advances to suppliers (i)                         | 28                 | 28            |
| <b>Total assets</b>                               | <b>13,715</b>      | <b>7,741</b>  |
| Liabilities                                       |                    |               |
| Trade payables (i)                                | 3,370              | 2,793         |
| Advances from customers (i)                       | 361                | 1,046         |
| Payables for the acquisition of subsidiaries (ii) | 59,460             | 73,703        |
| <b>Total liabilities</b>                          | <b>63,191</b>      | <b>77,542</b> |

(i) Refer to commercial transactions in the ordinary course of business with non-controlling shareholders of subsidiaries. Such transactions are carried at the same commercial terms as non-related parties customers.

(ii) Payments in installments to the non-controlling shareholders related to certain business combinations as described in Note 18.

#### (b) Statement of profit or loss

|  | September 30, 2024 | September 30, 2023 |
|--|--------------------|--------------------|
| Revenue from sales of products (i)                       | 13,304             | 3,601              |
| Monitoring expenses (ii)                                 | (2,425)            | (7,026)            |
| Interest on payables for the acquisition of subsidiaries | (403)              | (4,461)            |
| Other expenses   | (185)              | (450)              |
| <b>Total</b>   | <b>10,291</b>      | <b>(8,336)</b>     |

(i) Refer to commercial transactions in the ordinary course of business with non-controlling shareholders of subsidiaries. Such transactions are carried at the same commercial terms as non-related party customers.

(ii) Expenses paid to the Parent in relation to management support services rendered by the investee Gestão e Transformação S.A. in connection with acquisition transactions.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### (c) Key management personnel compensation

|                                 | September 30, 2024 | September 30, 2023 |
|---------------------------------|--------------------|--------------------|
| Wages                           | 3,557              | 3,606              |
| Direct and indirect benefits    | 254                | 485                |
| Variable compensation (bonuses) | 852                | -                  |
| <b>Short-term benefits</b>      | <b>4,663</b>       | <b>4,091</b>       |
| Share-based payment benefits    | 2,302              | 5,964              |
| <b>Total</b>                    | <b>6,965</b>       | <b>10,055</b>      |

Key management personnel compensation includes payments to Group board of directors and the executive officers.

## 23. Equity

The fully subscribed and paid-in share capital as of September 30, 2024 is R\$591, represented by 116,608,329 ordinary shares.

Our authorized share capital is US\$1,500,000 consisting of 1,400,000,000 Ordinary Shares and 100,000,000 preferred shares.

### *Ordinary Shares*

Lavoro ordinary shares have a par value of US\$0.001 and are entitled to one vote per share, excepted the 3,006,049 Founder Shares, that were detailed in Note 23 to the Group's annual consolidated financial statements as of June 30, 2024.

### *Other capital reserves*

Other capital reserves is comprised of a reserve set-up by the Group share-based payment (an equity-settled share-based compensation plan).

### *Share based payment*

#### Share Options

On August 17, 2022, the Group approved the Lavoro Agro Holding S.A. Long-Term Incentive Policy (the "Lavoro Share Plan"). Under the Lavoro Share Plan, individuals selected by the Lavoro board of directors ("Selected Employees") are eligible to receive incentive compensation consisting of cash, assets or share options issued by Lavoro Agro Limited, in an amount linked to the appreciation in the Lavoro Agro

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

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Limited share price at the time of the liquidity event, upon the satisfaction of certain conditions, as described below.

Lavoro has granted share options as incentive compensation to Selected Employees. Share options granted under the Lavoro Share Plan will vest in the event the following market conditions are met (the "Market Conditions"):

- (i) the occurrence of a liquidity event satisfying a minimum internal rate of return specified in the Lavoro Share Plan; and
- (ii) the price per share obtained under such liquidity event must be greater than or equal to one of the following amounts:
  - (a) a pre-established reference price multiplied by three; or
  - (b) an amount calculated in accordance with a pre-established formula, in each case specified under the Lavoro Share Plan.

Moreover, upon the satisfaction of the Market Conditions, such share options will vest according to the following schedule (the "Service Conditions"):

- (i) one-third of the options vest on the third anniversary of the grant date;
- (ii) one-third of the options vest on the fourth anniversary of the grant date; and
- (iii) one-third of the options vest on the fifth anniversary of the grant date.

The Lavoro Share Plan has a term of five years: if the Market Conditions have not been satisfied within this year, all options granted under the Lavoro Share Plan will be extinguished, with no further payment or incentive obligation remaining due by Lavoro. The consummation of the SPAC Transaction (see Note 1 to the Group's annual consolidated financial statements as of June 30, 2024) did not satisfy the Market Conditions.

As of February 28, 2023, the shareholders of Lavoro approved the Lavoro Share Plan. As a result, Lavoro reserved for issuance the number of ordinary shares equal to the number of Lavoro Share Plan Shares under the Lavoro Share Plan, as adjusted in accordance with the Business Combination Agreement, in an amount of 1,663,405 ordinary shares.

The exercise price of the share-based payment is equal to the options price agreed with the employee in the contracts, representing the amount of R\$1 monetarily adjusted until the date on which the liquidity event occurs.

The fair value of share options granted is estimated at the date of grant considering the terms and conditions using the Black-Scholes model, taking into account the terms and conditions on which the share options were granted. The model also takes into account historical and expected dividends, and the share price volatility of Lavoro.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

The expense recognized for employee services received during the period and the number of options granted is shown in the following tables:

|   | Other capital reserves |
|---|------------------------|
| At June 30, 2024                            | 14,558                 |
| Share-based payments expense during period  | 536                    |
| Share-based payments reversal during period | (287)                  |
| At September 30, 2024                       | 14,807                 |

  

|                       | Options granted |
|-----------------------|-----------------|
| At June 30, 2023      | 45,718,732      |
| Granted options       | -               |
| Forfeited options     | (4,400,022)     |
| At June 30, 2024      | 41,318,710      |
| Forfeited options     | (500,000)       |
| At September 30, 2024 | 40,818,710      |

The weighted average fair value of the options granted was R\$0.44 per option. The significant data included in the model were: weighted average share price of R\$2.88 on the grant date, exercise price presented above, volatility of 33.88%, no dividend yield, an expected option life of 3.37 years and a risk-free annual interest rate of 12.45%.

### Lavoro Limited Restricted Stock Unit Plan ("RSU Plan")

On May 26, 2023 the Board of Directors approved a long-term incentive plan (the "Restricted Stock Unit Plan" or the "RSU Plan") in which beneficiaries will be granted equity awards pursuant to the terms and conditions of the RSU Plan and any applicable award agreement. Each RSU, once all the conditions under the plan are met, shall entitle the participant to receive one share issued by Lavoro Limited at no cost.

The total number of shares that may be delivered to the participants within the scope of the plan shall not exceed five percent of shares representing the Group's total share capital.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

On August 16, 2023 and September 28, 2023 (the grant date), the board of directors of Lavoro (the "Board") approved the RSU Plan, which provides for the grant of restricted stock units to participants identified by the Board.

The RSUs will vest according to the following schedule, except if otherwise established by the Board of Directors:

- (i) one-third of the options vest on the third anniversary of the vesting date;
- (ii) one-third of the options vest on the fourth anniversary of the vesting date; and
- (iii) one-third of the options vest on the fifth anniversary of the vesting date.

In the event of termination/dismissal of the participant, all unvested RSUs shall be automatically extinguished with not compensation rights. participant, all RSUs whose vesting period has not elapsed on the date of such termination/dismissal shall be automatically extinguished without being entitled any right to compensation.

The fair value of shares granted was measured at the market price of Lavoro's share at the grant date.

As of September 30, 2024, the number of RSU granted is shown in the following tables:

|                              | RSUs Outstanding |
|------------------------------|------------------|
| <b>At June 30, 2023</b>      | —                |
| Granted                      | 1,597,076        |
| Forfeited                    | (142,740)        |
| <b>At June 30, 2024</b>      | <b>1,454,336</b> |
| Forfeited                    | (37,771)         |
| <b>At September 30, 2024</b> | <b>1,416,565</b> |
| Vested                       | 61,514           |
| Non-Vested                   | 1,355,051        |

The weighted average fair value of the shares granted was R\$27.14 per share.

The expense for employee services received during the period was R\$1,766.

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

### Earnings per share

Earnings (loss) per share is calculated by dividing the profit (loss) for the period attributable to equity holders of the parent by the weighted average number of common shares available during the period. Diluted earnings (loss) per share is calculated by adjusting the weighted average number of common shares, presuming the conversion of all the potential diluted common shares.

The table below show data used in calculating basic and diluted earnings (loss) per share attributable to the equity holders of the parent:

|  | 2024             | 2023            |
|--|------------------|-----------------|
| Weighted average ordinary shares of Lavoro   | 113,602          | 113,602         |
| Effects of dilution from:  |                  |                 |
| Share-based payment (i)  | 1,951            | 2,248           |
| Restricted stock unit plan (ii)  | 1,442            | 1,003           |
| Number of ordinary shares adjusted for the effect of dilution  | 116,995          | 116,853         |
| <b>Loss for the period attributable to net investment of the parent/equity holders of the parent</b> | <b>(248,533)</b> | <b>(66,537)</b> |
| <b>Basic earnings (loss) per share</b>   | <b>(2.19)</b>    | <b>(0.59)</b>   |
| <b>Diluted earnings (loss) per share</b>   | <b>(2.19)</b>    | <b>(0.59)</b>   |

(i) Based on the numbers of shares reserved by Lavoro Limited to the Lavoro Share Plan, as explained above

(ii) Based on the numbers of shares reserved by Lavoro Limited to the Lavoro RSU Plan, as explained above.

The Group reported a loss for the three-month period ended September 30, 2024, accordingly the ordinary shares related to the share-based payment and RSU Plan have a non-dilutive effect and therefore were not considered in the total number of shares outstanding to determine the diluted earnings (loss) per share.

All public and private warrants are out of the money as of September 30, 2024; therefore, the approximately 6,012,085 and 4,071,507 public and private warrants, respectively, were not included in the calculation of the diluted loss per share. Similarly, the 3,060,662 Founder Shares, that were detailed to the Group's annual consolidated financial statements as of June 30, 2024, were not considered in the calculation of the diluted (loss) profit per share due to the Group's market share price.

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

**24. Revenue from contracts with customers**

Below is revenue from contracts with customers disaggregated by product line and geographic location:

|                             | September 30, 2024 | September 30, 2023 |
|-----------------------------|--------------------|--------------------|
| Inputs Retails sales        |                    |                    |
| Brazil                      | 1,365,003          | 1,679,850          |
| Colombia                    | 294,436            | 265,609            |
| Private Label products      |                    |                    |
| Crop Care                   | 278,164            | 166,557            |
| Grains (i)                  |                    |                    |
| Brazil                      | 72,517             | 195,386            |
| Colombia                    | 37,075             | 30,616             |
| Services                    |                    |                    |
| Colombia                    | 5,525              | 27,938             |
| <b>Total Revenues</b>       | <b>2,052,720</b>   | <b>2,365,956</b>   |
| <b>Summarized by region</b> |                    |                    |
| <b>Brazil</b>               | <b>1,715,684</b>   | <b>2,041,793</b>   |
| <b>Colombia</b>             | <b>337,036</b>     | <b>324,163</b>     |

(i) As explained in Note 10 (iii), the Group receives grains from certain customers in exchange to the product sold. The fair value of such non-cash consideration received from the customer is included in the transaction price and measured when the Group obtains control of the grains. The Group estimates the fair value of the non-cash consideration by reference to its market price.

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

**25. Costs and expenses by nature**

The breakdown of costs and expenses by nature is as follows:

|   | September 30, 2024 | September 30, 2023 |
|---|--------------------|--------------------|
| Cost of inventory (i)                             | 1,590,949          | 1,817,278          |
| Cost of grains                                    | 108,585            | 226,002            |
| Personnel expenses                                | 136,099            | 123,447            |
| Maintenance of the units                          | 11,430             | 11,946             |
| Consulting, legal and other services              | 26,987             | 30,453             |
| Freight on sales                                  | 28,374             | 26,821             |
| Commissions                                       | 19,288             | 22,119             |
| Storage   | 2,231              | 6,323              |
| Travel  | 7,119              | 8,556              |
| Depreciation                                      | 6,513              | 4,515              |
| Amortization of intangibles                       | 16,173             | 18,376             |
| Amortization of right-of-use assets               | 21,591             | 19,441             |
| Taxes and fees                                    | 6,057              | 9,556              |
| Short term rentals                                | 4,598              | 3,025              |
| Business events                                   | 3,301              | 3,888              |
| Marketing and advertising                         | 3,233              | 4,267              |
| Insurance   | 2,890              | 3,643              |
| Utilities   | 3,598              | 3,124              |
| Allowance for expected credit losses              | 13,137             | 26,496             |
| Losses and damage of inventories                  | 17,144             | 1,565              |
| Fuels and lubricants                              | 6,567              | 6,953              |
| Other administrative expenditures                 | 14,664             | 15,115             |
| <b>Total</b>                                      | <b>2,050,528</b>   | <b>2,392,909</b>   |
| <b>Classified as:</b>                             |                    |                    |
| <b>Cost of goods sold</b>                         | <b>1,731,559</b>   | <b>2,072,671</b>   |
| <b>Sales, general and administrative expenses</b> | <b>318,969</b>     | <b>320,238</b>     |

(i) Includes fair value on inventory sold from acquired companies, in the amount of R\$7,829 for the period ended September 30, 2023.

**Notes to the interim condensed consolidated financial statements**  
(In thousands of Brazilian reais - R\$, except if otherwise indicated)

**26. Finance Income (costs)**

|   | September 30, 2024 | September 30, 2023 |
|---|--------------------|--------------------|
| <b>Finance income</b>   |                    |                    |
| Interest from cash equivalents  | 3,209              | 6,806              |
| Interest arising from revenue contracts                                   | 46,773             | 65,647             |
| Interest from tax benefit (see Note 19)                                   | (416)              | 10,465             |
| Other   | —                  | 2,981              |
| <b>Total</b>  | <b>49,566</b>      | <b>85,899</b>      |
| <b>Finance costs</b>  |                    |                    |
| Interest on borrowings  | (42,159)           | (62,370)           |
| Interest on acquisitions of subsidiary                                    | (1,107)            | (3,636)            |
| Interest on Agribusiness Receivables Certificates                         | (14,794)           | —                  |
| Interest on Obligations to FIAGRO and others quota holders                | (37,139)           | (9,880)            |
| Interest on leases  | (5,096)            | (4,258)            |
| Interest on trade payables  | (114,671)          | (142,360)          |
| Other   | (18,493)           | (12,063)           |
| <b>Total</b>  | <b>(233,459)</b>   | <b>(234,567)</b>   |
| <b>Other Finance Income (Cost)</b>  |                    |                    |
| (Loss) gain on changes in fair value of derivative instruments            | (23,443)           | 26,281             |
| Loss on fair value of commodity forward contracts                         | (8,987)            | (284)              |
| Foreign exchange differences on cash equivalents                          | 1,584              | 9,335              |
| Foreign exchange differences on trade receivables and trade payables, net | 16,665             | (5,446)            |
| Foreign exchange differences on borrowings                                | 2,378              | (8,750)            |
| Gain (loss) on changes in fair value of warrants                          | 5,995              | (1,420)            |
| <b>Total</b>  | <b>(5,808)</b>     | <b>19,716</b>      |
| <b>Finance costs, net</b>   | <b>(189,701)</b>   | <b>(128,952)</b>   |

## Notes to the interim condensed consolidated financial statements

(In thousands of Brazilian reais - R\$, except if otherwise indicated)

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### 27. Non-cash transactions

The Group engages in non-cash transactions which are not reflected in the statement of cash flows.

The Group reported non-cash additions to right-of-use assets and lease liabilities of R\$4,026 in the three-month period ended September 30, 2024 (R\$9,081 in the period ended September 30, 2023).

### 28. Subsequent events

- **New financing transactions**

Subsequent to September 30, 2024, through to the date of this interim condensed consolidated financial statements, certain of our subsidiaries entered into a number of financing agreements totaling an aggregate principal amount of COP\$37 million with interest rates ranging from IBR Rate plus 1.0% to 1.90% and maturities ranging from October 2025 to December 2025. These new financing transactions are in line with our business plan and reflect the seasonality of our business as the last quarter usually demands additional working capital.

- **Share Exchange**

The non-controlling shareholders of our subsidiaries Agrozap and Produtiva have negotiated with Lavoro to exchange their shares in these companies for shares of Lavoro Limited. Upon the completion of this transaction, these shareholders will no longer hold non-controlling positions in these subsidiaries. This exchange reflects Lavoro's commitment to enhancing its ownership structure and integrating operations across its portfolio.

- **Commercial transactions with related companies**

After September 2024, Lavoro increased the amount of inputs supply transactions with related party companies when compared to prior year, and in connection with the facts disclosed in Note 1.

- **Related parties Loan Approval**

The directors of Lavoro Limited has approved a loan from its shareholders of up to USD35 million. On October 30, 2024, the Group received USD16 million.