

[illegible]

of ASU 2014-09, Revenue from Contracts with Customers (Topic 606). The core principle of Topic 606 is that an entity should recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. The standard explains that to achieve the core principle, an entity should take the following actions:Â Step 1: Identify the contract with a customerÂ Step 2: Identify the performance obligations in the contractÂ 9Table of ContentsÂ Step 3: Determine the transaction priceÂ Step 4: Allocate the transaction price to the performance obligationsÂ Step 5: Recognize revenue when or as the entity satisfies a performance obligationÂ Revenue is recognized when the Company satisfies a performance obligation by transferring the promised good or service to a customer (which is when the customer obtains control of that good or service). In instances in which shipping and handling activities are performed after a customer takes control of the goods (such as when title passes upon shipment from our dock), we have made the policy election allowed under Topic 606 to account for these activities as fulfillment costs and not as performance obligations.Â We generally reference customer purchase orders to determine the existence of a contract. Orders that are not accompanied by a purchase order are confirmed with the customer either in writing or verbally. The purchase orders or similar correspondence, once accepted, identify the performance obligations as well as the transaction price, and otherwise outline the rights and obligations of each party. We allocate the transaction price of each contract among the performance obligations in accordance with the pricing of each item specified on the purchase order, which is in turn based on standalone selling prices per our published price lists. In cases where we discount products or provide certain items free of charge, we allocate the discount proportionately to all performance obligations, unless it can be demonstrated that the discount should be allocated entirely to one or more, but not all, of the performance obligations.Â We record revenue, net of allowances for returns and discounts, fees paid to group purchasing organizations, and any sales and value added taxes required to be invoiced, which we have elected to exclude from the measurement of the transaction price as allowed by the standard, at the time of shipment (taking into consideration contractual shipping terms), or in the case of consigned inventory, when it is consumed. Shipment is the point at which control of the product and title passes to our customers, and at which LeMaitre has a present right to receive payment for the goods.Â Below is a disaggregation of our revenue by major geographic area, which is among the primary categorizations used by management in evaluating financial performance, for the periods indicated (in thousands):Â Â Â Three months ended June 30, Â Â Six months ended June 30, Â Â Â 2024 Â Â 2023 Â Â 2024 Â Â 2023 Â Â Â (in thousands) Â Â (in thousands) Â Â Â Â Â Â Â Â Â Â Â Â Â Â Â Americas Â Â 36,907 Â Â 33,507 Â Â 72,152 Â Â 65,633 Â Europe, Middle East and Africa Â Â 15,298 Â Â 13,580 Â Â 29,693 Â Â 25,857 Â Asia Pacific Â Â 3,644 Â Â 3,028 Â Â 7,482 Â Â 5,700 Â Total Â Â 55,849 Â Â 50,115 Â Â 109,327 Â Â 97,190 Â Â We do not carry any contract assets or contract liabilities, as there are generally no unbilled amounts due from customers under contracts for which we have partially satisfied performance obligations, or amounts received from customers for which we have not satisfied performance obligations. We satisfy our performance obligations under revenue contracts within a short time period from receipt of the orders, and payments from customers are typically received within 30 to 60 days of fulfillment of the orders, except in certain geographies such as Italy, Spain and France where the payment cycle is customarily longer. Accordingly, there is no significant financing component to our revenue contracts. Additionally, we have elected as a policy that incremental costs (such as commissions) incurred to obtain contracts are expensed as incurred, due to the short-term nature of the contracts.Â Customers returning products may be entitled to full or partial credit based on the condition and timing of the return. To be accepted, a returned product must be unopened (if sterile), unadulterated, and undamaged, must have at least 18 months remaining prior to its expiration date, or twelve months for our hospital customers in Europe, and generally be returned within 30 days of shipment. These return policies apply to sales to both hospitals and distributors. The amount of products returned to us, either for exchange or credit, has not been material. Nevertheless, we provide for an allowance for future sales returns based on historical returns experience, which requires judgment. Our cost of replacing defective products has not been material and is accounted for at the time of replacement.Â 10Table of ContentsÂ Recent Accounting Pronouncements Â From time to time, new accounting pronouncements are issued by the Financial Accounting Standards Board (FASB) or other standard setting bodies and are generally adopted by the Company as of the specified effective date.Â In December 2023 the FASB issued ASU 2023-09, Income Taxes Topic 740 - Improvements to Income Tax Disclosures. This amendment is expected to enhance the transparency and decision usefulness of income tax disclosures by requiring public business entities, on an annual basis, to disclose specific categories in the rate reconciliation, additional information for reconciling items that meet a quantitative threshold and certain information about income taxes paid. This revised guidance is effective for financial statements issued for fiscal years beginning after December 15, 2024. We are currently evaluating the impacts of the new standard.Â In November 2023 the FASB issued ASU 2023-07, Segment Reporting Topic 280- Improvements to Reportable Segment Disclosures. This amendment requires disclosure of incremental segment information on an annual and interim basis. This ASU is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024, and requires retrospective application to all prior periods presented in the financial statements. We are currently evaluating the impacts of the new standard.Â There are no other accounting pronouncements recently issued or newly effective that had, or are expected to have, a material impact on the Companyâ€™s consolidated financial statements.Â Â 2. Income Tax Expense Â As part of the process of preparing our consolidated financial statements we are required to determine our income taxes in each of the jurisdictions in which we operate. This process involves estimating our actual current tax expense together with assessing temporary differences resulting from recognition of items for income tax and accounting purposes. These differences result in deferred tax assets and liabilities, which are included within our consolidated balance sheet. We must then assess the likelihood that our deferred tax assets will be recovered from taxable income during the carryback period or in the future; and to the extent we believe that recovery is not more likely than not, we must establish a valuation allowance. To the extent we establish a valuation allowance or increase this allowance in a period, we must reflect this increase as an expense within the tax provision in the statement of operations. We do not provide for income taxes on undistributed earnings of certain foreign subsidiaries, as our intention is to permanently reinvest these earnings.Â We recognize, measure, present and disclose in our financial statements any uncertain tax positions that we have taken, or expect to take, on a tax return. We operate in multiple taxing jurisdictions, both inside and outside the United States (U.S.), and may be subject to audits from various tax authorities. Managementâ€™s judgment is required in determining our provision for income taxes, our deferred tax assets and liabilities, liabilities for uncertain tax positions, and any valuation allowance recorded against our net deferred tax assets. We will monitor the realizability of our deferred tax assets and adjust the valuation allowance accordingly.Â Our policy is to classify interest and penalties related to unrecognized tax benefits as income tax expense. Our 2024 income tax expense varies from the statutory rate mainly due to the generation of federal and state tax credits, permanent items, different statutory rates from our foreign subsidiaries, and discrete stock option exercises. Our 2023 income tax expense varied from the statutory rate mainly due to the generation of federal and state tax credits, permanent items, different statutory rates from our foreign subsidiaries, and discrete stock option exercises.Â We have reviewed the tax positions taken, or to be taken, in our tax returns for all tax years currently open to examination by a taxing authority. As of June 30, 2024, the gross amount of unrecognized tax benefits exclusive of interest and penalties was \$510,000. We remain subject to examination until the statute of limitations expires for each remaining respective tax jurisdiction. The statute of limitations will be open with respect to these tax positions until 2031. A reconciliation of beginning and ending amount of our unrecognized tax benefits is as follows:Â Â Â Six months ended June 30, 2024 Â Â Â (in thousands) Â Â Unrecognized tax benefits as of December 31, 2023 Â \$ 587 Â Additions/adjustments for tax positions of current year Â Â - Â Additions/adjustments for tax positions of prior years Â Â (39) Reductions for settlements with taxing authorities Â Â - Â Reductions for lapses of the applicable statutes of limitations Â Â (38) Unrecognized tax benefits as of June 30, 2024 Â \$ 510 Â Â As of June 30, 2024, a summary of the tax years that remain subject to examination in our taxing jurisdictions is as follows:Â Â United States 2020 and forward Foreign 2015 and forward Â 11Table of ContentsÂ Â 3. Inventories and Other Deferred Costs Â Inventories and other deferred costs consist of the following:Â Â Â Â June 30, 2024 Â Â Â December 31, 2023 Â Â Â (in thousands) Â Â Raw materials Â \$ 19,006 Â Â 18,333 Â Work-in-process Â 3,138 Â Â 2,869 Â Finished products Â 34,515 Â Â 31,131 Â Other deferred costs Â 7,014 Â Â 5,747 Â Â Â Â Â Total inventory and other deferred costs Â \$ 63,673 Â Â \$ 58,080 Â Â We had inventory on consignment at customer sites of \$2.0 million as of June 30, 2024 and December 31, 2023, respectively.Â In connection with our RestoreFlow allograft business, other deferred costs include costs incurred for the preservation of human tissues available for shipment, tissues currently in active processing, and tissues held in quarantine pending release to implantable status. By federal law, human tissues cannot be bought or sold. Therefore, the tissues we preserve are not held as inventory, and the costs we incur to procure and process vascular tissues are instead accumulated and deferred. These costs include fixed and variable overhead costs associated with the cryopreservation process, including primarily direct labor costs, tissue recovery fees, inbound freight charges, indirect materials and facilities costs. General and administrative expenses and selling expenses associated with the provision of these services are expensed as incurred.Â 4. Divestitures Â On April 26, 2022, we committed to a plan to close our St. Etienne, France factory, which supported our LeMaitre Cardial SAS (Cardial) business, to streamline manufacturing operations and reduce expenses. The Cardial business consisted of the manufacture of polyester vascular grafts, valvulotomes, surgical glue and selected OEM devices. We acquired the Cardial business in 2018.Â On June 30, 2022, we ceased operations at the St. Etienne, France factory. The closure resulted in a restructuring charge of \$3.1 million for the year ended December 31, 2022. Charges primarily consisted of employment termination costs, impairment of fixed assets and inventory, and third-party costs.Â On October 10, 2022, we sold the St. Etienne, France building, building improvements, and land for \$0.9 million less closing costs of \$0.1 million, resulting in a gain of approximately \$0.1 million recorded for the year ended December 31, 2022.Â For the three and six months ended June 30, 2023, we recorded additional restructuring charges of \$0.2 million and \$0.5 million, respectively, in conjunction with the St. Etienne, France factory closure. The additional charges consisted primarily of employment termination, settlement, legal and other third-party costs. There were no additional restructuring charges recorded for the three and six months ended June 30, 2024.Â 5. Goodwill and Other Intangible Assets Â There was no change to goodwill during the six months ended June 30, 2024. Other intangible assets consist of the following:Â Â Â June 30, 2024 Â Â Â December 31, 2023 Â Â Â Gross Â Â Â Â Â Net Â Â Â Gross Â Â Â Â Â Net Â Â Â Â Â Carrying Â Â Â Accumulated Â Â Â Carrying Â Â Â Accumulated Â Â Â Carrying Â Â Â Value Â Â Â Amortization Â Â Â Value Â Â Â Value Â Â Â Amortization Â Â Â Value Â Â Â (in thousands) Â Â Product technology and intellectual property Â \$ 29,549 Â Â 17,379 Â Â 12,170 Â Â 29,549 Â Â 16,048 Â Â \$ 13,501 Â Trademarks, tradenames and licenses Â 3,767 Â Â 2,085 Â Â 1,682 Â Â 3,767 Â Â 1,909 Â Â 1,858 Â Customer relationships Â 37,171 Â Â 24,785 Â Â 37,171 Â Â 11,064 Â Â 26,107 Â Other intangible assets Â 1,643 Â Â 1,513 Â Â 130 Â Â 1,643 Â Â 1,398 Â Â 245 Â Â Â Â Â Total identifiable intangible assets Â \$ 72,130 Â Â 33,363 Â Â 38,767 Â Â 72,130 Â Â 30,419 Â Â \$ 41,711 Â Â 12Table of ContentsÂ These assets are being amortized over useful lives ranging from 2 to 16 years. The weighted-average amortization period for these intangibles as of June 30, 2024 is 9.4 years. Amortization expense is included in general and administrative expense and is as follows:Â Â Â Three months ended June 30, Â Â Six months ended June 30, Â Â Â 2024 Â Â 2023 Â Â Â (in thousands) Â Â (in thousands) Â Â Â Â Â Â Â Â Â Â Â Â Â Â Â Amortization expense Â \$ 1,472 Â Â \$ 1,509 Â Â \$ 2,944 Â Â 3,068 Â Â Estimated amortization expense for the remainder of 2024 and for each of the next five fiscal years is as follows:Â Â Â Year ended December 31, Â Â Â 2024 Â Â 2025 Â Â 2026 Â Â 2027 Â Â 2028 Â Â 2029 Â Â Â (in thousands) Â Â Â Â Â Â Â Â Â Â Â Â Â Â Â Amortization expense Â \$ 2,913 Â Â \$ 5,601 Â Â \$ 5,119 Â Â 4,842 Â Â 4,456 Â Â 4,423 Â Â 6. Leases Â The Company determines if an arrangement is a lease at inception of the contract. The Company has operating leases for buildings, primarily for office space, manufacturing and distribution, as well as automobiles and printing equipment. As of June 30, 2024, the Company had the following building and facility leases capitalized on the balance sheet:Â Location (leases) Â Purpose Â Approx. Sq. Ft. Â Expiration Â Â Â Â Â Â Â Â Â Â Â Americas Â Â Â Â Â Burlington, MA (4) Â Corporate headquarters and manufacturing Â 96,476 Â December 2034 North Brunswick, NJ (1) Â Artegraft biologic business Â 16,732 Â October 2029 Burlington, MA (1) Â US distribution Â 12,878 Â December 2030 Fox River Grove, IL (3) Â RestoreFlow allografts business Â 11,765 Â November 2025 Vaughn, Canada Â Canada sales office and distribution Â 3,192 Â February 2026 Chandler, Arizona Â US sales office Â 2,058 Â August 2025 Â Â Â Â Â Europe, Middle East and Africa Â Â Â Â Â Sulzbach, Germany Â European headquarters and distribution Â 21,410 Â June 2031 Milan, Italy Â Italy sales office and distribution Â 5,705 Â July 2027 Hereford, England Â United Kingdom sales office and distribution Â 3,575 Â October 2029 Maisons-Alfort, France Â France sales office Â 3,492 Â February 2030 Madrid, Spain Â Spain sales office Â 2,260 Â June 2029 Â Â Â Â Â Â Â Â Â Asia Pacific Â Â Â Â Â Tokyo, Japan Â Japan sales office and distribution Â 4,236 Â July 2025 Bangkok, Thailand Â Thailand sales office and distribution Â 2,810 Â August 2026 Kensington, Australia Â Australia sales office and distribution Â 2,551 Â June 2025 Seoul, Korea Â Korea sales office and distribution Â 2,300 Â April 2027 Singapore Â Asia Pacific headquarters and distribution Â 1,270 Â June 2026 Shanghai, China Â China sales office and distribution Â 1,152 Â August 2024 Ballarat, Australia Â Supply facility Â Up to 350 acres Â December 2030 Â Operating lease right-of-use (ROU) assets and operating lease liabilities are recognized based on the present value of the future lease minimum payments over the lease term at commencement date. Many of the lease agreements contain renewal or termination clauses that are factored into the determination of the lease term if it is reasonably certain that these options would be exercised. The Company recognizes lease expense for these leases on a straight-line basis over the lease term.Â None of our noncancelable lease payments include non-lease components such as maintenance contracts; we generally reimburse the landlord for direct operating costs associated with the leased space. We have no subleases, and there are no residual value guarantees associated with, or restrictive covenants imposed by, any of our leases. There were no assets held under capital leases as of June 30, 2024. We elected the package of practical expedients that allow us to omit leases with initial terms of 12 months or less from our balance sheet, which are expensed on a straight-line basis over the life of the lease.Â The interest rate implicit in lease agreements is typically not readily determinable, and as such the Company used the incremental borrowing rate based on the information available at commencement date in determining the present value of future payments. The incremental borrowing rate is defined as the interest the Company would pay to borrow on a collateralized basis.Â 13Table of ContentsÂ Additional information with respect to our leases is as follows:Â Â Â Three months ended June 30, Â Â Six months ended June 30, Â Â Â 2024 Â Â 2023 Â Â Â 2024 Â Â 2023 Â Â Â (in thousands) Â Â (in thousands) Â Â Lease cost Â Â Â Â Â Â Â Â Â Operating lease cost Â \$ 709 Â Â 564 Â Â 1,449 Â Â 1,144 Â Short-term lease cost Â 17 Â Â 158 Â Â 46 Â Â 320 Â Total lease cost Â \$ 726 Â Â 722 Â Â 1,495 Â Â 1,464 Â Â Â Â Â Â Â Â Â Other information Â Â Â Â Â

Cash paid for amounts included in the measurement of operating lease liabilities
 \$ 977
 \$ 729
 \$ 1,999
 \$ 1,466
 Right-of-use assets obtained in exchange for new operating lease liabilities
 \$ 208
 \$ 841
 \$ 717
 \$ 1,313
 Weighted average remaining lease term - operating leases (in years)
 7.8
 6.8
 Weighted average discount rate - operating leases
 6.60
 5.07
 As of June 30, 2024, the minimum noncancelable operating lease rental commitments with initial or remaining terms of more than one year are as follows:
 Remainder of 2024
 \$ 1,873
 Year ending December 31, 2025
 \$ 3,528
 2026
 \$ 2,817
 2027
 \$ 2,587
 2028
 \$ 2,554
 2029
 \$ 2,500
 Thereafter
 \$ 8,525
 Adjustment to net present value as of June 30, 2024
 \$ (5,975)
 Minimum noncancelable lease liability
 \$ 18,409
 7. Accrued Expenses and Other Long-term Liabilities
 Accrued expenses consist of the following:
 June 30, 2024
 December 31, 2023
 (in thousands)
 Compensation and related taxes
 \$ 9,749
 \$ 13,353
 Accrued purchases
 \$ 6,533
 \$ 5,152
 Accrued expenses
 \$ 3,033
 \$ 4,251
 Income and other taxes
 \$ 927
 \$ 390
 Professional fees
 \$ 67
 \$ 104
 Other
 \$ 476
 \$ 400
 Total
 \$ 20,785
 \$ 23,650
 14Table of Contents
 Other long-term liabilities consist of the following:
 June 30, 2024
 December 31, 2023
 (in thousands)
 Acquisition-related liabilities
 \$ 1,377
 \$ 1,406
 Income taxes
 \$ 560
 \$ 637
 Other
 \$ 242
 \$ 225
 Total
 \$ 2,179
 \$ 2,268
 8. Segment and Enterprise-Wide Disclosures
 The FASB establishes standards for reporting information regarding operating segments in financial statements. Operating segments are identified as components of an enterprise that engage in business activities for which separate, discrete financial information is available and is regularly reviewed by the chief operating decision-maker in making decisions on how to allocate resources and assess performance. We view our operations and manage our business as one operating segment. No discrete operating information is prepared by us except for sales by product line and operations by legal entity for local purposes.
 Most of our revenues are generated in the U.S., Canada, Germany, the United Kingdom (UK) and other European countries. Substantially all our assets are located in the U.S. and Germany. Net sales to unaffiliated customers by country were as follows:
 Three months ended
 Six months ended
 June 30, 2024
 June 30, 2023
 2024
 2023
 (in thousands)
 United States
 \$ 32,798
 \$ 30,322
 \$ 63,923
 \$ 59,337
 Canada
 \$ 3,618
 \$ 2,716
 \$ 7,230
 \$ 5,478
 Germany
 \$ 3,509
 \$ 3,583
 \$ 7,027
 \$ 6,929
 United Kingdom
 \$ 2,718
 \$ 2,149
 \$ 5,246
 \$ 4,112
 Other countries
 \$ 13,206
 \$ 11,345
 \$ 25,901
 \$ 21,334
 Net Sales
 \$ 55,849
 \$ 50,115
 \$ 109,327
 \$ 97,190
 9. Share-based Compensation
 Our Fourth Amended and Restated 2006 Stock Option and Incentive Plan allows for granting of incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock units, performance-based restricted stock units, unrestricted stock awards, and deferred stock awards to our officers, employees, directors and consultants. The components of share-based compensation expense included in the consolidated statements of operations are as follows:
 Three months ended
 Six months ended
 June 30, 2024
 June 30, 2023
 Stock option awards
 \$ 732
 \$ 671
 Restricted stock units
 \$ 1,333
 \$ 573
 Performance-based restricted stock units
 \$ 304
 \$ 156
 Total share-based compensation
 \$ 1,609
 \$ 1,312
 Stock-based compensation is included in our consolidated statements of operations as follows:
 Three months ended
 Six months ended
 June 30, 2024
 June 30, 2023
 Sales and marketing
 \$ 274
 \$ 250
 General and administrative
 \$ 943
 \$ 768
 Research and development
 \$ 164
 \$ 128
 Total stock-based compensation
 \$ 1,609
 \$ 1,312
 We did not grant any options during the six months ended June 30, 2024. During the six months ended June 30, 2023, we granted options for the purchase of 1,660 shares of our common stock. During the six months ended June 30, 2024 and 2023, we granted restricted stock units of 222 and 765, respectively. We did not grant any performance-based restricted stock units during the six months ended June 30, 2024. During the six months ended June 30, 2023, we granted performance-based restricted stock units of 310. We issued 147,540 and 179,775 shares of common stock following the exercise or vesting of underlying stock options, restricted stock units and performance-based restricted stock units during the six months ended June 30, 2024 and 2023, respectively.
 10. Net Income per Share
 The computation of basic and diluted net income per share is as follows:
 Three months ended
 Six months ended
 June 30, 2024
 June 30, 2023
 Net income available for common stockholders
 \$ 11,826
 \$ 8,098
 Weighted average shares outstanding
 22,458
 22,213
 Basic earnings per share
 \$ 0.53
 \$ 0.36
 Diluted earnings per share
 \$ 0.52
 \$ 0.36
 Net income available for common stockholders
 \$ 11,826
 \$ 8,098
 Weighted average shares outstanding
 22,458
 22,213
 Common stock equivalents, if dilutive
 267
 238
 Shares used in computing diluted earnings per common share
 22,725
 22,451
 Diluted earnings per share
 \$ 0.52
 \$ 0.36
 Shares excluded in computing diluted earnings per share as those shares would be anti-dilutive
 26
 163
 147
 290
 11. Stockholders' Equity
 Share Repurchase Program
 On February 21, 2024, our Board of Directors authorized the repurchase of up to \$50.0 million of the Company's common stock through transactions on the open market, in privately negotiated purchases or otherwise until February 21, 2025. The repurchase program may be suspended or discontinued at any time. To date we have not made any repurchases under this program.
 16Table of Contents
 Dividends
 In February 2011, our Board of Directors approved a policy for the payment of quarterly cash dividends on our common stock. Future declarations of quarterly dividends and the establishment of future record and payment dates are subject to approval by our Board of Directors on a quarterly basis. The dividend activity for the periods presented is as follows:
 Record Date
 Payment Date
 Per Share Amount
 Dividend Payment
 May 16, 2024
 May 30, 2024
 \$ 0.16
 \$ 3,593
 Fiscal Year 2024
 March 14, 2024
 March 28, 2024
 \$ 0.16
 \$ 3,589
 May 16, 2024
 May 30, 2024
 \$ 0.16
 \$ 3,593
 Fiscal Year 2023
 March 9, 2023
 March 23, 2023
 \$ 0.14
 \$ 3,099
 May 17, 2023
 June 1, 2023
 \$ 0.14
 \$ 3,116
 August 17, 2023
 August 31, 2023
 \$ 0.14
 \$ 3,117
 November 16, 2023
 November 30, 2023
 \$ 0.14
 \$ 3,117
 On July 25, 2024, our Board of Directors approved a quarterly cash dividend on our common stock of \$0.16 per share payable on August 29, 2024, to stockholders of record at the close of business on August 15, 2024.
 12. Supplemental Cash Flow Information
 For the six months ended June 30, 2024 and 2023, we recorded a contingent liability associated with our acquisition of the bovine carotid graft business from Artegraft. The agreement required us to make potential additional payments to Artegraft of up to \$17.5 million depending on the achievement of certain unit sales milestones during the first three calendar years following the acquisition through December 31, 2023. We recorded this liability at a fair value of \$0.4 million in 2020 to reflect management's estimate of the likelihood of achieving these targets at the time of the Closing, as well as the time value of money until payment. This amount was remeasured each quarter during the earn-out period, with any adjustments recorded in income from operations. As of December 31, 2023, there were no unit sales milestones achieved during the earn-out period and therefore we reduced the remaining liability to zero.
 17Table of Contents
 During 2019, we recorded contingent liabilities associated with our acquisition of the Anteris biologic patch business. The agreement includes the potential for us to pay up to \$7.8 million of additional consideration beyond payments made to date, with \$0.3 million contingent upon the delivery of audited financial statements of the acquired business to us; \$2.0 million (CE Mark Contingency) contingent on LeMaitre's success in obtaining CE marks under MDR regulations on the acquired products; \$0.5 million contingent upon Anteris' success in extending the shelf life of the acquired products as specified in the agreement; and another \$5.0 million contingent on the achievement of specified levels of revenues in the first 12 and 24 months following the acquisition date. This additional contingent consideration was initially valued in total at \$2.3 million and is being re-measured each quarter until the payment requirement ends, with any adjustments reported in income from operations. The contingent payment related to the delivery of audited financial statements of the business was paid in November 2019 upon satisfaction of the deliverable. The contingent payments related to Anteris' extending the shelf life of the acquired products and achieving the revenue targets during the first 12- and 24-month periods following the acquisition were not met, and the portion of the liabilities related to these items was adjusted through income from operations. The agreement was amended in August 2021 such that the CE Mark Contingency amount may be reduced for certain costs incurred by LeMaitre in achieving the CE marks. During the quarter ended September 30, 2021, we recorded a reduction to the liability of \$0.5 million, with the offset recorded in income from operations, to reflect our estimate of costs to be deducted from the contingent payment in connection with this amendment. Additionally, during the quarter ended December 31, 2022, we recorded a reduction to the liability of approximately \$0.1 million, with the offset recorded in income from operations.
 In September 2023 the agreement was amended in order to (i) place a cap on the total amount of costs incurred by LeMaitre in achieving the CE marks under MDR regulations that could be used as a deduction toward the \$2.0 million holdback, and (ii) require a prorata payment to Anteris of the CE Mark Contingency, less costs described above, by January 2025 if the CE marks are not obtained by that date. During the quarter ended September 30, 2023, we recorded a reduction to the liability of \$0.1 million, with the offset recorded in income from operations.
 The following table provides a roll-forward of the fair value of these liabilities, as determined by Level 3 unobservable inputs including management's forecast of future revenues for the acquired businesses, as well as management's estimates of the likelihood of achieving the other specified criteria:
 Six months ended
 June 30, 2024
 2023
 Beginning balance
 \$ 1,224
 Additions
 -
 Payments
 -
 Change in fair value included in earnings
 \$ 46
 Ending balance
 \$ 1,270
 \$ 1,379
 14. Accumulated Other Comprehensive Loss
 Changes to our accumulated other comprehensive loss for the six months ended June 30, 2024 and 2023 consisted primarily of foreign currency translation and unrealized losses on short-term marketable securities:
 Six months ended
 June 30, 2024
 2023
 Beginning balance
 \$ (4,625)
 \$ (6,031)
 Other comprehensive (loss) income before reclassifications
 \$ (469)
 \$ 209
 Ending balance
 \$ (5,094)
 \$ (5,822)
 18Table of Contents
 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
 This Quarterly Report on Form 10-Q contains forward-looking statements (within the meaning of the U.S. Private Securities Litigation Reform Act of 1995) that involve substantial risks and uncertainties, particularly risks related to the regulatory environment, our common stock, fluctuations in our quarterly and annual results, our ability to successfully integrate acquisitions into our business, and risks related to our business and industry generally, such as risks inherent in the process of developing and commercializing products and services that are safe and effective for use in the peripheral vascular disease market. All statements, other than statements of historical facts, included in this report regarding our strategy, future operations, future financial position, future net sales, gross margin expectations, projected costs, projected expenses, prospects and plans and objectives of management are forward-looking statements. The words "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "will," "would," and similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. We have based these forward-looking statements on our current expectations and projections about future events. Although we believe that the expectations underlying any of our forward-looking statements are reasonable, these expectations may prove to be incorrect, and all of these statements are subject to risks and uncertainties. Should one or more of these risks and uncertainties materialize, or should underlying assumptions, projections, or expectations prove incorrect, our actual results, performance, or financial condition may vary materially and adversely from those anticipated, estimated, or expected. No forward-looking statement can be guaranteed and actual results may vary materially from those projected in the forward-looking statements. We intend to take advantage of the Safe Harbor provisions of the Private Securities Litigation Reform Act of 1995 regarding our forward-looking statements, and are including this sentence for the express purpose of enabling us to use the protections of the safe harbor with respect to all forward-looking statements.
 These risks and uncertainties include, but are not limited to: the risk of companies that develop products or services that may impact the use of our products such as drugs to treat diabetes or weight loss; the risks from competition from other companies; the status of our global regulatory approvals and compliance with regulatory requirements to market and sell our products both in the U.S. and outside of the U.S.; risks related to product demand and market acceptance of the Company's products and pricing; risks from implementing a new enterprise resource planning system; the risk of significant fluctuations in our quarterly and annual results due to numerous factors; the risk that we may not be able to maintain our recent levels of profitability; our reliance on sole source suppliers; disruptions or breaches of information technology systems; the risk that the Company may not realize the anticipated benefits of its strategic activities; the risk that assumptions about the market for the Company's products and the productivity of the Company's direct sales force and distributors may not be correct; the acceleration or deceleration of product growth rates; the risk that a recall of our products could result in significant costs or negative publicity; the risk that the Company is not successful in transitioning to a direct-selling model in new territories.
 Forward-

legal statements reflect management's analysis as of the date of this quarterly report. Further information about potential risk factors that could affect our business and financial results is detailed in Part II, Item 1A, "Risk Factors" in this Quarterly Report on Form 10-Q and in our other filings with the Securities and Exchange Commission, including under the section headed "Risk Factors" in our most recent Annual Report on Form 10-K. Given these risks, uncertainties and other factors, you should not place undue reliance on these forward-looking statements. The following discussion and analysis should be read in conjunction with our consolidated financial statements and the related notes included in this report and our other SEC filings, including our audited consolidated financial statements and the related notes contained in our Annual Report on Form 10-K for the year ended December 31, 2023, as filed with the SEC on February 29, 2024. We do not assume any obligation to update any forward-looking statements, whether as a result of new information, future events, or otherwise, except as required by law. Unless the context indicates otherwise, references to LeMaitre Vascular, "LeMaitre," "we," "us," "our," and "ourselves" in this Quarterly Report on Form 10-Q refer to LeMaitre Vascular, Inc. and its subsidiaries. A LeMaitre, AlboGraft, AnastoClip, AnastoClip GC, Artergraft, Cardial, CardioCel, DuraSure, Eze-Sit, GlowA™ N Tell, LeverEdge, LifeSpan, OmniFlow, PhasTipp, ProCol, Pruitt, Pruitt F3, RestoreFlow, TuffTex, VascuGel, VasculTape, and XenoSure are registered trademarks of LeMaitre Vascular or one of its subsidiaries, and Chevalier, Flexcel, PeriVu and Syntel are trademarks of LeMaitre Vascular. This Quarterly Report on Form 10-Q also includes the registered and unregistered trademarks of other persons, which are the property of their respective owners. Solely for convenience, trademarks and trade names referred to in this report may appear without the ® or TM symbols.

Overview

We are a global provider of medical devices and human tissue cryopreservation services largely used in the treatment of peripheral vascular disease, end-stage renal disease, and to a lesser extent cardiovascular disease. We develop, manufacture, and market vascular devices to address the needs of vascular surgeons and, to a lesser degree, other specialties such as cardiac surgeons, general surgeons and neurosurgeons. Our diversified portfolio of devices consists of brand name products that are used in arteries and veins and are well known to vascular surgeons. Our principal product offerings are sold globally, primarily in the U.S., Europe, Canada and Asia Pacific. We estimate that the annual worldwide market for peripheral vascular devices exceeds \$5 billion, within which we estimate that the market for our products is approximately \$800 million. We have grown our business using a three-pronged strategy: 1) pursuing a focused call point; 2) competing for sales of low-ridality, niche products; and 3) expanding our worldwide direct sales force while acquiring complementary devices. We have used acquisitions as a primary means of further penetrating the peripheral vascular device market, and we expect to continue this strategy in the future. We currently manufacture most of our products in our Burlington, Massachusetts headquarters.

Table of Contents

Our products and services are used primarily by vascular surgeons who treat peripheral vascular disease through both open surgical methods and endovascular techniques. In contrast to interventional cardiologists and interventional radiologists, vascular surgeons can perform both open surgical and minimally invasive endovascular procedures, and therefore can provide a wider range of treatment options to their patients. Recently we have also begun to explore adjacent market customers, or non-vascular surgeon customers, who can be served by our vascular device technologies, such as cardiac surgeons and interventional cardiologists.

Our principal product lines include the following:

- anastomotic clips,
- biologic vascular and dialysis grafts,
- biologic vascular and cardiac patches,
- carotid shunts,
- embolectomy and occlusion catheters,
- radiopaque marking tape,
- synthetic vascular and dialysis grafts, and
- valvulomes.

Through our RestoreFlow allografts business, we also process and cryopreserve human vascular and cardiac tissue.

Our principal biologic offerings include vascular and cardiac patches as well as vascular and dialysis grafts. In Q2 2024, biologics represented 52% of our worldwide sales. We believe our biologic devices represent differentiated and, in some cases, growing product segments.

To assist us in evaluating our business strategies, we monitor long-term technology trends in the peripheral vascular device market. Additionally, we consider the information obtained from discussions with the medical community in connection with the demand for our products, including potential new product launches. We also use this information to help determine our competitive position in the peripheral vascular device market and our manufacturing capacity requirements.

Our business opportunities include the following:

- growing our direct sales force in North America, Europe, the UK, and Asia Pacific, including replacing distributors with our direct sales personnel;
- increasing the average selling prices for our devices;
- introducing our products into new territories upon receipt of regulatory approvals or registrations;
- acquiring complementary products, and the transition of distributor sales to LeMaitre;
- updating existing products and introducing new products through research and development; and
- consolidating product manufacturing into our Burlington, Massachusetts facilities.

We sell our products and services primarily through a direct sales force. As of June 30, 2024, our sales force was comprised of 144 sales representatives in North America, Europe, the UK, and Asia Pacific, including four export managers. Our worldwide headquarters is located in Burlington, Massachusetts, and we also have North American sales offices in Chandler, Arizona and Vaughan, Canada. Our European headquarters is located in Sulzbach, Germany, and we also have European sales offices in Milan, Italy; Madrid, Spain; Hereford, England; Dublin, Ireland; and Maisons-Alfort, France. Our Asia Pacific headquarters is located in Singapore, and we also have Asia Pacific sales offices in Tokyo, Japan; Shanghai, China; Kensington, Australia; Seoul, Korea; and Bangkok, Thailand. During the current quarter, approximately 95% of our net sales were generated in territories in which we employ direct sales representatives. We sell our products in other countries through distributors.

Historically we have experienced success in lower-ridality niche segments. In the valvulome market, for example, our differentiated devices have historically allowed us to increase our selling prices while maintaining unit share. In contrast, we have experienced less success in competitive markets such as the polyester vascular graft market, where we face competition from larger companies with greater resources and lower per unit costs. We have also experienced success in international markets, such as Europe, where we have a significant sales force, and sometimes offer lower average selling prices than in North America. If we continue to seek growth opportunities outside of North America, we may experience downward pressure on our gross margin.

We obtain regulatory approvals for our devices and services in new segments and geographies in order to further access the broader peripheral device market and selected other markets. While much of our regulatory effort is focused on obtaining regulatory approvals in various geographies, we will continue to obtain new product approvals in new geographies in order to extend our geographic reach and increase sales. Recent approvals include the approval to sell the XenoSure patch for carotid indication in Japan in May 2023, and the approval to sell the Pruitt Irrigation Occlusion Catheter in China in October 2023.

Table of Contents Separately, in July 2024, we received MDR CE marks allowing for the continued sale of 10 devices into the European market. Previously we had obtained 4 MDR CE marks. In total, we expect to receive 22 MDR CE marks by the end of 2025. The European Commission has designated the end of 2027 as the final MDR CE mark deadline.

Our strategy for growing our business includes the acquisition of complementary product lines and companies, which can be difficult to identify, negotiate and purchase. There can be no assurance that we will be able to do so in the future.

In June 2020, we entered into an agreement with Artegraff to purchase the assets of their bovine graft business for \$72.5 million plus additional payments of up to \$17.5 million, contingent upon future unit sales. Occasionally we discontinue or divest products that are no longer complementary to our business or not commercially viable.

During 2021, we made decisions to wind down or discontinue TRIVEX powered phlebectomy systems, remote endarterectomy devices and surgical glue. These products totaled approximately \$2.2 million in 2021 revenues.

During 2022, we made the decision to wind down the ProCol graft, AlboSure polyester patch, LeverEdge and Latis graft cleaning catheter product lines. These products totaled approximately \$0.7 million in 2022 revenues.

During 2023, we made the decision to discontinue the sales of AlboGraft and LifeSpan synthetic graft product lines in the U.S. These products totaled approximately \$0.3 million and less than \$0.1 million, respectively, in 2023 revenues.

From time to time we may undertake SKU reductions and attempt to transition sales to other SKUs or products with similar features. For example, in 2022, we initiated the transition of sales of our Syntel spring tip catheter to our Syntel regular tip catheter. Any of these actions may result in inventory write-offs and temporary or permanent negative impacts to our sales, gross margin and customer relationships.

Because we believe that direct-to-hospital sales engender closer customer relationships, and allow for higher selling prices and gross margins, we periodically enter into transactions with country-specific distributors to transition their sales of our medical devices into our direct sales organization.

In May 2022, we entered into a distribution transition agreement with our Korean distributor to sell products directly in Korea and dissolve the existing distribution arrangement. We have been selling direct-to-hospital in Korea since December 2022. The distribution termination fees totaled approximately \$0.5 million.

In March 2023, we entered into a distribution transition agreement with our Thai distributor to sell products directly in Thailand and dissolve the existing distribution arrangement. We have been selling direct-to-hospital in Thailand since August 2023. The distribution termination fees totaled approximately \$0.7 million.

We also benefit, to a lesser extent, from internal product development efforts to bring differentiated technologies and next-generation products and services to market.

In March 2022, we received U.S. FDA clearance to market PhasTIPP, a portable powered phlebotomy device used to remove varicose veins in the leg. The device was launched in the U.S. in April 2024.

In addition to our sales growth strategies, we have also executed several operational initiatives designed to consolidate manufacturing into our Burlington facilities. We expect these plant consolidations and manufacturing transfers will result in improved control over production quality as well as reduced costs. Our most recent manufacturing transfers included:

- In October 2018, we acquired the Cardial business from Becton Dickinson. Cardial manufactured polyester vascular grafts, valvulomes and surgical glue at its St. Etienne, France facility. In June 2022, we closed the St. Etienne factory to streamline manufacturing operations and to reduce expenses. We are transitioning Cardial graft sales to our Burlington-manufactured AlboGraft product for additional cost savings and improved margins.
- In October 2019, we acquired the CardioCel and VasculCell biologic patch businesses from Anteris. In July 2020, we initiated a project to transfer production to our Burlington facilities. The transfer to Burlington was substantially completed in 2023. In June 2023, the MDR CE mark application for these Burlington-produced devices was submitted, and we anticipate this application process to take 18-30 months. We began distributing these Burlington-produced patches in the U.S. and select APAC markets in Q2 2024, and in Canada in July 2024.

Table of Contents

Finally, from time to time we enter into distribution agreements of complementary product lines with an option to acquire the product line in the future.

In April 2023, we entered into an agreement with Elutia Inc. to become the exclusive U.S. distributor of their cardiovascular porcine patches. Under the agreement, we can distribute the products for three years with an option to acquire Elutia Inc.'s worldwide cardiovascular porcine patch business during the second and third year of the agreement. Sales through LeMaitre Vascular for the nine months ended December 31, 2023, were \$4.1 million. Sales through LeMaitre Vascular for the six months ended June 30, 2024 were \$2.7 million.

A execution of these initiatives may affect the comparability of our financial results and may cause fluctuations from period to period.

In February 2024, we began implementing a new enterprise resource planning system (ERP) to replace our financial reporting and planning system. We expect that the new ERP system will be beneficial in a number of areas, including inventory management, pricing programs, financial operations and real-time reporting. We have been preparing for this transition since 2022 and have hired an experienced consulting team to assist in this transition, and in the U.S., we transitioned from our legacy ERP system to our newly implemented Microsoft Dynamics D365 system in Q1 2024. We expect to implement this new system in selected countries in Europe in 2025. As of June 30, 2024, we have capitalized costs on our balance sheet of approximately \$3.9 million associated with this ERP system.

Fluctuations in the exchange rates between the U.S. dollar and foreign currencies, primarily the Euro, affect our financial results. For the six months ended June 30, 2024, approximately 42% of our sales took place outside of the U.S., largely in currencies other than the U.S. dollar. We expect foreign currencies will represent a significant percentage of future sales. Selling, marketing, and administrative costs related to these sales are also denominated in foreign currencies, thereby partially mitigating our bottom-line exposure to exchange rate fluctuations. However, if there is an increase in the rate at which a foreign currency is exchanged for U.S. dollars, it will require more of the foreign currency to equal a specified amount of U.S. dollars than before the rate increase. In such cases we will record less revenue in U.S. dollars than we did before the exchange rate changed. For the six months ended June 30, 2024, we estimate that the effects of changes in foreign exchange rates decreased our reported sales by \$0.4 million, as compared to rates in effect for the six months ended June 30, 2023.

Net Sales and Expense Components

The following is a description of the primary components of our net sales and expenses:

- Net sales. We derive our net sales from the sale of our products and services, less discounts and returns. Net sales include the shipping and handling fees paid for by our customers. Most of our sales are generated by our direct sales force and are shipped and billed to hospitals or clinics throughout the world. In countries where we do not have a direct sales force, sales are primarily to distributors, who in turn sell to hospitals and clinics. In certain cases, our products are held on consignment at a hospital or clinic prior to purchase; in those instances, we recognize revenue at the time the product is used in surgery rather than at shipment.
- Cost of sales. We manufacture the majority of the products that we sell. Our cost of sales consists primarily of manufacturing personnel, raw materials and components, depreciation of property and equipment, and other allocated manufacturing overhead, as well as the freight expense we pay to ship products to customers.
- Sales and marketing. Our sales and marketing expense consists primarily of salaries, commissions, stock-based compensation, travel and entertainment, sales meetings, attendance at vascular and cardiac congresses, training programs, advertising and product promotions, direct mail and other marketing costs.
- General and administrative. General and administrative expense consists primarily of executive, finance and human resource salaries, stock-based compensation, legal and accounting fees, information technology expense, intangible asset amortization expense and insurance expense.
- Research and development. Research and development expense primarily includes costs associated with obtaining and maintaining regulatory approval of our products, salaries, laboratory testing and supply costs. It also includes costs associated with the design and execution of clinical studies, costs to register, maintain, and defend our intellectual property, and costs to transfer the manufacturing of acquired product lines to our Burlington facility. Also included are costs associated with the design, development, testing and enhancement of new or existing products.

Table of Contents

Other income (expense). Other income (expense) primarily includes interest income and expense, foreign currency gains (losses), and other miscellaneous gains (losses). Income tax expense. We are subject to federal and state income taxes for earnings generated in the U.S., which include operating losses or profits in certain foreign jurisdictions for certain years depending on tax elections made, and foreign taxes on earnings of our wholly-owned foreign subsidiaries. Our consolidated tax expense is affected by the mix of our taxable income (loss) in the U.S. and foreign subsidiaries, permanent items, discrete items, unrecognized tax benefits, and amortization of goodwill for U.S. tax reporting purposes.

Results of Operations

Comparison of the three- and six-month periods ended June 30, 2024 to the three- and six-month periods ended June 30, 2023:

The following tables set forth, for the periods indicated, our net sales by

2023.

2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1
------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	------	---

the next twelve months, we may seek to sell additional equity or debt securities or take out a loan. The sale of additional equity and debt securities may result in dilution to our stockholders, as was the case with our July 2021 equity offering. If we raise additional funds through the issuance of debt securities, such securities could have rights senior to those of our common stock and could contain covenants that would restrict our operations and possibly our ability to pay dividends. We may require additional capital beyond our currently forecasted amounts. Any required additional capital may not be available on reasonable terms, if at all. Dividends

In February 2011, our Board of Directors approved a policy for the payment of quarterly cash dividends on our common stock. Future declarations of quarterly dividends and the establishment of future record and payment dates are subject to approval by our Board of Directors on a quarterly basis. The dividend activity for the periods presented is as follows:

Record Date	Payment Date	Per Share Amount	Dividend Payment
March 14, 2024	March 28, 2024	\$ 0.16	\$ 3,589
May 16, 2024	May 30, 2024	\$ 0.16	\$ 3,593
July 17, 2023	August 1, 2023	\$ 0.14	\$ 3,116
August 17, 2023	August 31, 2023	\$ 0.14	\$ 3,117
November 16, 2023	November 30, 2023	\$ 0.14	\$ 3,117

On July 25, 2024, our Board of Directors approved a quarterly cash dividend on our common stock of \$0.16 per share payable on August 29, 2024, to stockholders of record at the close of business on August 15, 2024.

Cash Flows

Six months ended June 30, 2024	2023	Net Change
Cash and cash equivalents	\$ 22,268	\$ 19,488
Cash flows provided by (used in):		
Operating activities	\$ 14,696	\$ 14,182
Investing activities	(13,364)	(12,603)
Financing activities	(2,831)	(1,323)

Net cash provided by operating activities. Net cash provided by operating activities was \$14.7 million for the six months ended June 30, 2024, consisting of \$21.7 million in net income, adjustments for non-cash or non-operating items of \$10.4 million (including primarily depreciation and amortization of \$4.8 million, stock-based compensation of \$3.2 million, provisions for inventory write-offs and credit losses of \$1.7 million, and foreign currency effect on net income of \$0.7 million), and a net use of working capital of \$17.4 million. The net cash used for working capital was driven by an increase in accounts receivable of \$6.5 million, an increase in inventory and other deferred costs of \$7.3 million, and payments of accounts payable and other liabilities of \$4.3 million. These cash uses were offset by a decrease in prepaid expenses and other assets of \$0.7 million.

Net cash provided by operating activities was \$14.2 million for the six months ended June 30, 2023, consisting of \$14.1 million in net income, adjustments for non-cash or non-operating items of \$8.6 million (including primarily depreciation and amortization of \$4.7 million, stock-based compensation of \$2.6 million, provisions for inventory write-offs and credit losses of \$0.8 million, and loss on divestiture of \$0.5 million), and a net use of working capital of \$8.6 million. The net cash used for working capital was driven by an increase in accounts receivable of \$4.2 million, an increase in inventory and other deferred costs of \$4.3 million, and payments of accounts payable and other liabilities of \$1.0 million. These cash uses were offset by a decrease in prepaid expenses and other assets of \$0.9 million.

Net cash used in investing activities was \$13.4 million for the six months ended June 30, 2024, consisting of expenditures on property and equipment of \$3.2 million and purchases of marketable securities of \$10.1 million. Net cash used in investing activities was \$12.6 million for the six months ended June 30, 2023, consisting of expenditures on property and equipment of \$4.9 million, purchases of marketable securities of \$7.2 million, and acquisition related payments of \$0.4 million.

Table of Contents

Net cash used in financing activities. Net cash used in financing activities was \$2.8 million for the six months ended June 30, 2024, consisting of proceeds from stock option exercises of \$4.4 million, net of shares repurchased used to pay employee payroll taxes. This proceed of cash was offset by dividend payments of \$7.2 million.

Net cash used in financing activities was \$1.3 million for the six months ended June 30, 2023, consisting of proceeds from stock option exercises of \$4.9 million, net of shares repurchased used to pay employee payroll taxes. This proceed of cash was offset by dividend payments of \$6.2 million.

Critical Accounting Policies and Estimates

We have adopted various accounting policies to prepare our consolidated financial statements in accordance with U.S. generally accepted accounting principles, or U.S. GAAP. Our most significant accounting policies are described in Note 1 to our consolidated financial statements included in our Annual Report on Form 10-K for the fiscal year ended December 31, 2023. There have been no material changes in our critical accounting policies during the six months ended June 30, 2024. The preparation of our consolidated financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect the amounts reported in our consolidated financial statements and accompanying notes. Our estimates and assumptions, including those related to revenue recognition, inventory valuation, valuation of intangible assets and goodwill, contingent consideration and income taxes are reviewed on an ongoing basis and updated as appropriate. Actual results may differ from those estimates.

Recent Accounting Pronouncements

A summary of recent accounting pronouncements that may impact our financial statements upon adoption in future periods can be found in Note 1 to our financial statements included under Part 1, Item 1 of this Quarterly Report on Form 10-Q.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

In the ordinary course of conducting business, we are exposed to certain risks associated with potential changes in market conditions. These market risks include changes in currency exchange rates and interest rates which could affect operating results, financial position and cash flows. We manage our exposure to these market risks through our regular operating and financing activities and, if considered appropriate, we may enter into derivative financial instruments such as forward currency exchange contracts, although we have not done so in 2024 or in recent years. There have been no material changes in our quantitative and qualitative market risks since the disclosure in our Annual Report on Form 10-K for the year ended December 31, 2023.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, with the participation and supervision of our Chief Executive Officer and Chief Financial Officer, is responsible for our disclosure controls and procedures pursuant to Rules 13a-15(e) and 15d-15(e) under the Exchange Act. Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified under SEC rules and forms. Disclosure controls and procedures include controls and procedures designed to ensure that information required to be disclosed in our reports filed under the Exchange Act is accumulated and communicated to our principal executive officer and our principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. We design our disclosure controls and procedures to ensure, at reasonable assurance levels, that such information is timely recorded, processed, summarized and reported, and then accumulated and communicated appropriately.

Based on an evaluation of our disclosure controls and procedures as of June 30, 2024, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at reasonable assurance levels.

Changes in Internal Control

As previously disclosed, in February 2024 we began implementing a new ERP system. The ERP implementation requires the integration of new ERP software with multiple new and existing data flows and business processes. The new ERP is designed to accurately maintain our books and records and provide information to our management team which is important to the operations of the business. As the phased implementation of the new ERP system progresses, we expect to continue to change certain processes and procedures which, in turn, are expected to result in changes to our internal control over financial reporting. As such changes occur, we will evaluate quarterly whether such changes materially affect our internal control over financial reporting.

Table of Contents

Other than the new ERP system implementation, there have been no changes to our internal control over financial reporting during the quarter ended June 30, 2024, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Inherent Limitations of Internal Controls

Notwithstanding the foregoing, our management, including our Chief Executive Officer and Chief Financial Officer, does not expect that our disclosure controls and procedures or our internal controls will prevent all error and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within the Company have been detected. These inherent limitations include the realities that judgments in decision-making can be faulty, and that breakdowns can occur because of a simple error or mistake. Additionally, controls can be circumvented by the individual acts of some persons, by collusion of two or more people, or by management override of the control. The design of any system of controls is based in part upon certain assumptions about the likelihood of future events, and there can be no assurance that any system will succeed in achieving its stated goals under all potential future conditions. Over time, control may become inadequate because of changes in conditions, or the degree of compliance with the policies or procedures may deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

Table of Contents

Part II. Other Information

Item 1. Legal Proceedings

In the ordinary course of business, we are from time to time involved in lawsuits, claims, investigations, proceedings, and threats of litigation relating to employment, product liability, commercial arrangements, contracts, intellectual property and other matters. While the outcome of these proceedings and claims cannot be predicted with certainty, there are no matters, as of August 8, 2024, that management believes would have a material adverse effect on our financial position, results of operations or cash flows.

Item 1A. Risk Factors

There have been no material changes to the risk factors we previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2023. However, we cannot provide any assurance that any risk factor will not materialize.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

Recent Sales of Unregistered Securities

None.

Issuer Purchases of Equity Securities

	Maximum Number	Average Price	Total Number
Period: April 1, 2024 through April 30, 2024	77	\$ 65.69	77
Period: May 1, 2024 through May 31, 2024	18	\$ 76.00	18
Period: June 1, 2024 through June 30, 2024	-	\$ -	-
Total	95	\$ 67.64	95

(1) For the three months ended June 30, 2024, we repurchased 95 shares of our common stock to satisfy employees' obligations with respect to minimum statutory withholding taxes in connection with the vesting of restricted stock units.

Item 5. Other Information

Rule 10b5-1 and non-Rule 10b5-1 trading arrangements

During the fiscal quarter ended June 30, 2024, none of our directors or officers informed us of the adoption, modification or termination of a Rule 10b5-1 trading arrangement or non-Rule 10b5-1 trading arrangement, as those terms are defined in Regulation S-K, Item 408.

Table of Contents

Item 6. Exhibits

Exhibits

Incorporated by Reference

Exhibit Number	Exhibit Description	Form Date	Number Filed	Herewith
3.1	Amended and Restated By-laws of the Registrant	S-1/A 5/26/06	001-33092	3.2
3.2	Second Amended and Restated Certificate of Incorporation of the Registrant	10-K 3/29/10	001-33092	3.3
3.3	Amendment to Second Amended and Restated Certificate of Incorporation of the Registrant	8-K 6/5/12	001-33092	10.1
10.1	LeMaitre Vascular, Inc. Fourth Amendment and Restated 2006 Stock Option and Incentive Plan	8-K 6/3/24	001-33092	31.1
31.1	Certification of Chief Executive Officer, as required by Rule 13a-14(a) or Rule 15d-14(a)			31.2
31.2	Certification of Chief Financial Officer, as required by Rule 13a-14(a) or Rule 15d-14(a)			31.3
31.3	Certification of Chief Executive Officer, as required by Rule 13a-14(b) or Rule 15d-14(b)			31.4
31.4	Certification of Chief Financial Officer, as required by Rule 13a-14(b) or Rule 15d-14(b)			31.5
31.5	Certification of Chief Executive Officer, as required by Rule 13a-14(c) or Rule 15d-14(c)			31.6
31.6	Certification of Chief Financial Officer, as required by Rule 13a-14(c) or Rule 15d-14(c)</			

financial reporting, to the registrant’s auditors and the audit committee of registrant’s board of directors (or persons performing the equivalent functions): (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting. /s/ George W. LeMaitre George W. LeMaitre Chairman and Chief Executive Officer (Principal Executive Officer) Date: August 8, 2024 EXHIBIT 31.2 CERTIFICATION I, Joseph P. Pellegrino, Jr., certify that: 1. I have reviewed this Quarterly Report on Form 10-Q of LeMaitre Vascular, Inc.; 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report; 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report; 4. The registrant’s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have: (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared; (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles; (c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and (d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and 5. The registrant’s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of registrant’s board of directors (or persons performing the equivalent functions): (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting. /s/ Joseph P. Pellegrino, Jr. Joseph P. Pellegrino, Jr. Chief Financial Officer and Director (Principal Accounting and Financial Officer) Date: August 8, 2024 EXHIBIT 32.1 CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 Pursuant to the requirement set forth in Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended, (the “Exchange Act”), and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350), George W. LeMaitre, Chairman and Chief Executive Officer of LeMaitre Vascular, Inc. (the “Company”), certifies to the best of his knowledge that: (1) The Company’s Quarterly Report on Form 10-Q for the period ended June 30, 2024 (the “Report”) fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company. This certification is being provided pursuant to 18 U.S.C. 1350 and is not deemed to be a part of the Report, nor is it to be deemed to be “filed” for any purpose whatsoever. /s/ George W. LeMaitre George W. LeMaitre Chairman and Chief Executive Officer (Principal Executive Officer) August 8, 2024 EXHIBIT 32.2 CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 Pursuant to the requirement set forth in Rule 13a-14(b) of the Securities Exchange Act of 1934, as amended, (the “Exchange Act”), and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. 1350), Joseph P. Pellegrino, Jr., Chief Financial Officer of LeMaitre Vascular, Inc. (the “Company”), certifies to the best of his knowledge that: (1) The Company’s Quarterly Report on Form 10-Q for the period ended June 30, 2024 (the “Report”) fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company. This certification is being provided pursuant to 18 U.S.C. 1350 and is not deemed to be a part of the Report, nor is it to be deemed to be “filed” for any purpose whatsoever. /s/ Joseph P. Pellegrino, Jr. Joseph P. Pellegrino, Jr. Chief Financial Officer and Director (Principal Accounting and Financial Officer) August 8, 2024