



# NXP Investor Presentation

**Fourth Quarter 2025**

February 2026

## Forward Looking Statements

This document includes forward-looking statements which include statements regarding NXP's business strategy, financial condition, results of operations, market data, as well as any other statements which are not historical facts. By their nature, forward-looking statements are subject to numerous factors, risks and uncertainties that could cause actual outcomes and results to be materially different from those projected. These factors, risks and uncertainties include the following: market demand and semiconductor industry conditions; our ability to successfully introduce new technologies and products; the demand for the goods into which our products are incorporated; recent changes in global trade policy including tariffs and related trade actions announced by the U.S., China and other countries, potential increase of barriers to international trade, including the imposition of new or increased tariffs, and resulting disruptions to our established supply chains; the impact of government actions and regulations, including as a result of executive orders, including restrictions on the export of products and technology; increasing and evolving cybersecurity threats and privacy risks; our ability to accurately estimate demand and match our production capacity accordingly or obtain supplies from third-party producers; our access to production from third-party outsourcing partners, and any events that might affect their business or our relationship with them; our ability to secure adequate and timely supply of equipment and materials from suppliers; our ability to avoid operational problems and product defects and, if such issues were to arise, to correct them quickly; our ability to form strategic partnerships and joint ventures and successfully cooperate with our strategic alliance partners; our ability to win competitive bid selection processes; our ability to develop products for use in our customers' equipment and products; our ability to successfully hire and retain key management and senior product engineers; global hostilities, including the invasion of Ukraine by Russia and resulting regional instability, sanctions and any other retaliatory measures taken against Russia, and the continued hostilities and armed conflict in the Middle East, which could adversely impact the global supply chain, disrupt our operations or negatively impact the demand for our products in our primary end markets; our ability to maintain good relationships with our suppliers; our ability to integrate acquired businesses in an efficient and effective manner; our ability to generate sufficient cash, raise sufficient capital or refinance our debt at or before maturity to meet our debt service, research and development and capital investment requirements; and a change in tax laws could have an effect on our estimated effective tax rates. In addition, this document contains information concerning the semiconductor industry, our end markets and business generally, which is forward-looking in nature and is based on a variety of assumptions regarding the ways in which the semiconductor industry, our end markets and business will develop. NXP has based these assumptions on information currently available, if any one or more of these assumptions turn out to be incorrect, actual results may differ from those predicted. While NXP does not know what impact any such differences may have on its business, if there are such differences, its future results of operations and its financial condition could be materially adversely affected. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak to results only as of the date the statements were made. Except for any ongoing obligation to disclose material information as required by the United States federal securities laws, NXP does not have any intention or obligation to publicly update or revise any forward-looking statements after we distribute this document, whether to reflect any future events or circumstances or otherwise. For a discussion of potential risks and uncertainties, please refer to the risk factors listed in our SEC filings. Copies of our SEC filings are available on our Investor Relations website, [www.nxp.com/investor](http://www.nxp.com/investor) or from the SEC website, [www.sec.gov](http://www.sec.gov).

## No offer of solicitation

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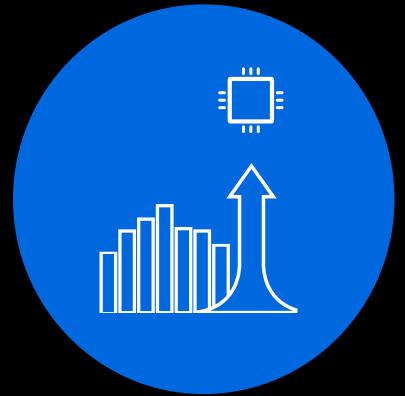
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## Use of Non-GAAP Financial Measures

In this presentation, we have included certain non-GAAP financial information, including (i) Gross profit, (ii) Gross margin, (iii) Research and development, (iv) Selling, general and administrative, (v) Amortization of acquisition-related intangible assets, (vi) Other income, (vii) Operating income (loss), (viii) Operating margin, (ix) Financial Income (expense), (x) Income tax benefit (provision), (xi) Results relating to non-foundry equity-accounted investees, (xii) Net income (loss) attributable to stockholders, (xiii) Earnings per Share - Diluted, (xiv) EBITDA, adjusted EBITDA and trailing 12 month adjusted EBITDA, and (xv) free cash flow, trailing 12 month free cash flow and trailing 12 month free cash flow as a percent of Revenue. The non-GAAP information excludes, where applicable, the amortization of acquisition related intangible assets, the purchase accounting effect on inventory and property, plant and equipment, merger related costs (including integration costs), certain items related to divestitures, share-based compensation expense, restructuring and asset impairment charges, extinguishment of debt, foreign exchange gains and losses, income tax effect on adjustments described above and results from non-foundry equity-accounted investments. The difference in the benefit (provision) for income taxes between our GAAP and non-GAAP results relates to the income tax effects of the GAAP to non-GAAP adjustments that we make and the income tax effect of any discrete items that occur in the interim period. Discrete items primarily relate to unexpected tax events that may occur as these amounts cannot be forecasted (e.g., the impact of changes in tax law and/or rates, changes in estimates or resolved tax audits relating to prior year tax provisions, the excess or deficit tax effects on share-based compensation, etc.). Please refer to the NXP Historic Financial Model file found on the Financial Results page of the Investor Relations section of our website at [www.nxp.com](http://www.nxp.com).

The difference in the benefit (provision) for income taxes between our GAAP and non-GAAP results relates to the income tax effects of the GAAP to non-GAAP adjustments that we make and the income tax effect of any discrete items that occur in the interim period. Discrete items primarily relate to unexpected tax events that may occur as these amounts cannot be forecasted (e.g., the impact of changes in tax law and/or rates, changes in estimates or resolved tax audits relating to prior year tax provisions, the excess or deficit tax effects on share-based compensation, etc.).

# NXP, A Future of Innovation and Long-term Value Creation



**High Single Digit Organic Revenue Growth**

**S32 SDV**  
Intelligent systems at the edge

**Gross Margin Expansion Above 60%**

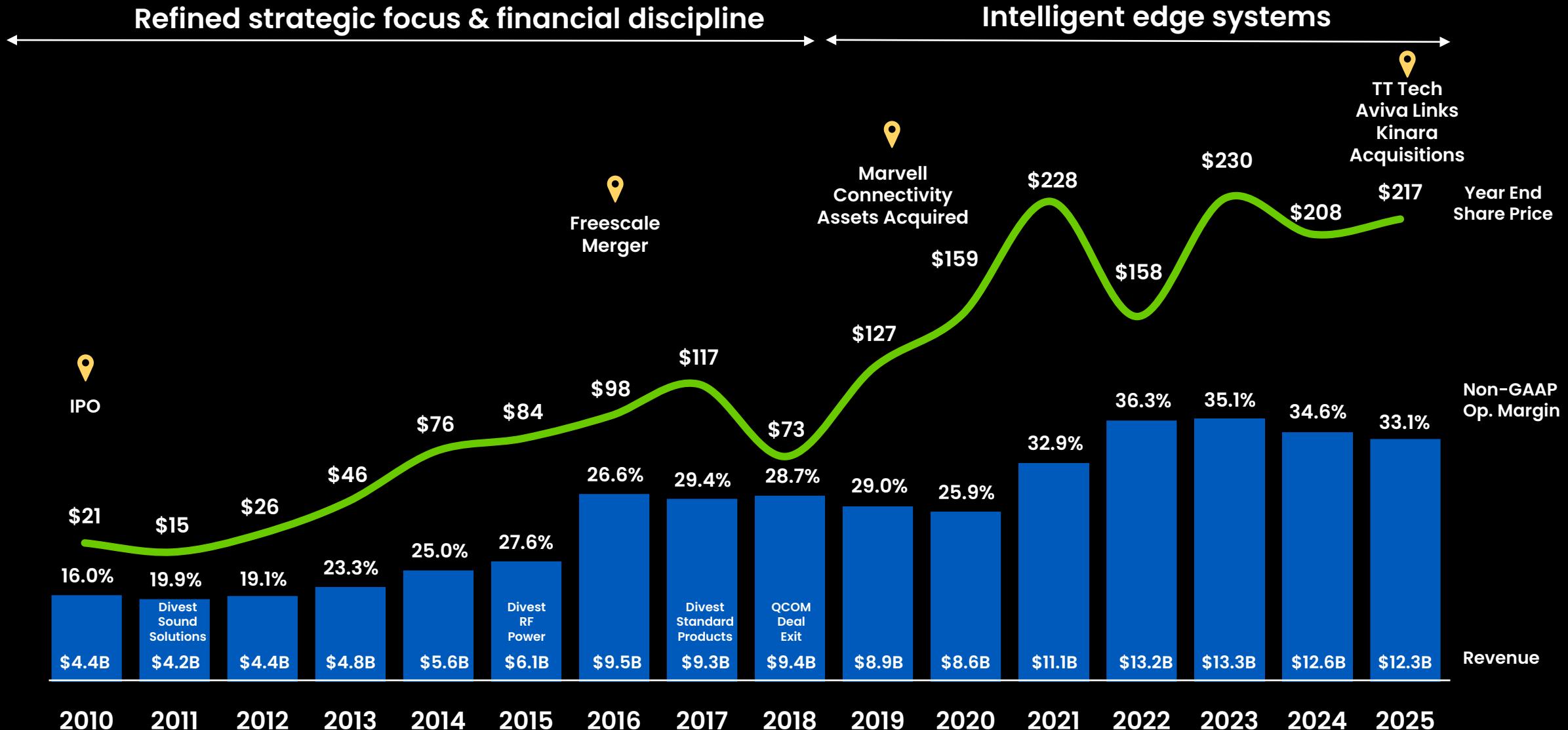
**Hybrid manufacturing**  
Mix / NPI

**100% of Excess FCF to Our Owners**

**Hybrid manufacturing**  
RMS & system leadership

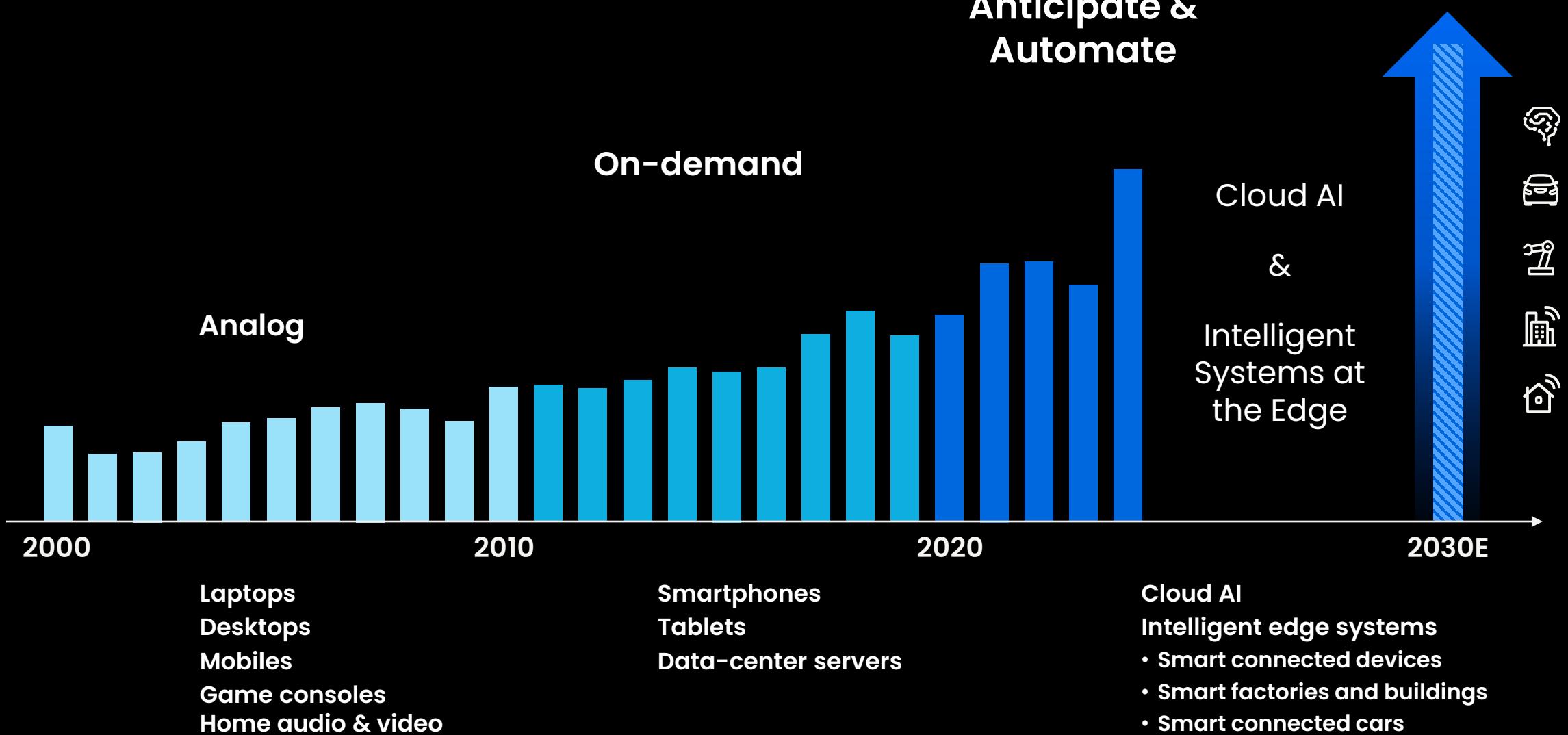
**Doubling non-GAAP EPS by 2030+**

# NXP, A History of Innovation and Value Creation



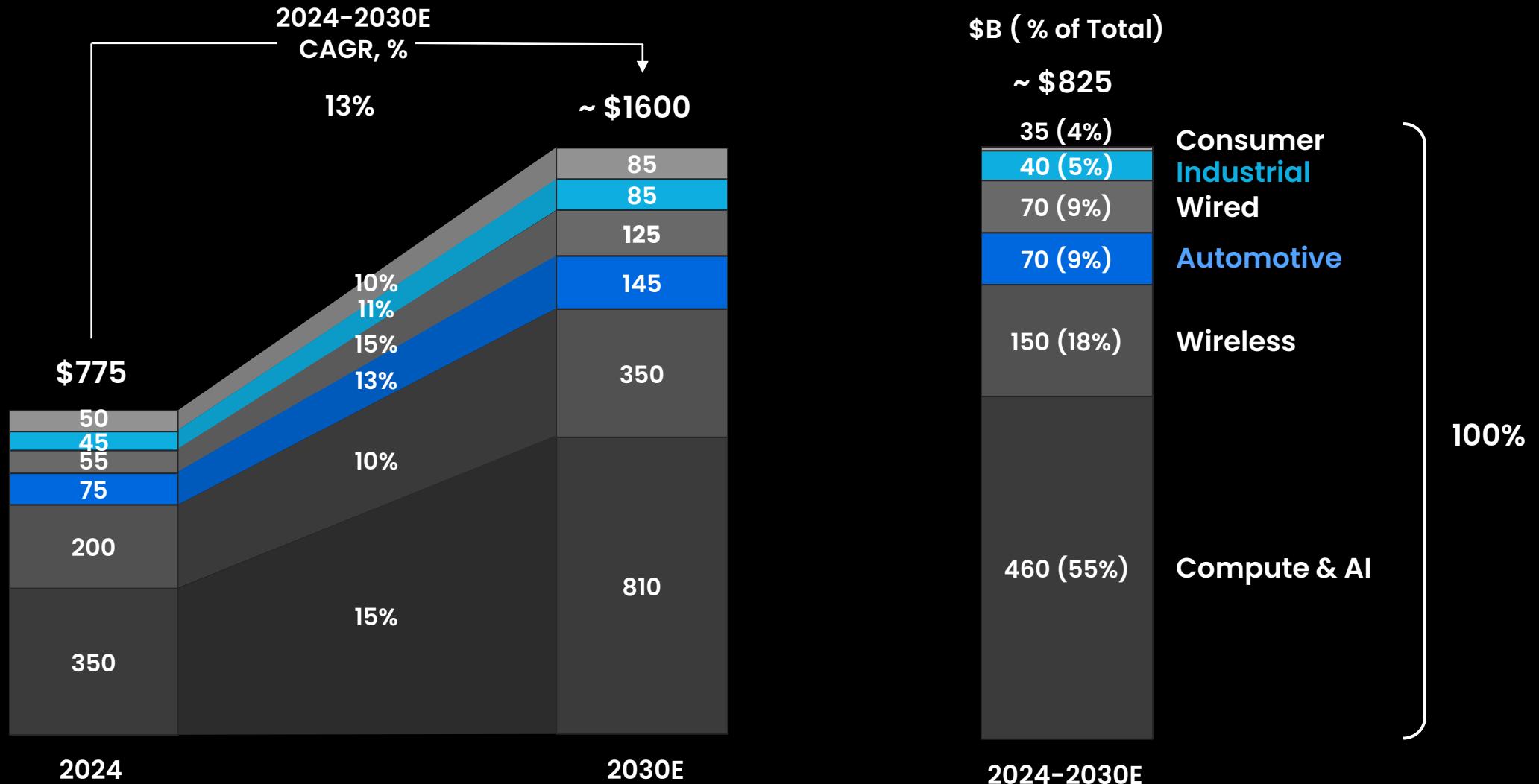
# Total Semiconductor Market

## Macrotrends Drive Waves of Growth



# Auto & Industrial Growth at the Intelligent Edge Within a \$1.6T Opportunity

Global Semiconductor market value by vertical, \$billion



# NXP Uniquely Positioned to Bring Intelligent Systems to the Edge

## Industry challenges

### Ecosystem shifts

From supply chain to value network

### Increasing complexity

Components to system-of-systems

### Software-defined edge

From HW-to SW-defined solutions

### Resilience & sustainability

Rising concerns & awareness

## NXP's unique capability and response

### Complete portfolio

Sensing  
AI enabled processing  
Actuation  
Connectivity

### Deep competence

Security leader  
Functional safety leader  
Automotive & industrial focus



### Resilient & Sustainable

Hybrid manufacturing  
Target carbon neutral by 2035

### Simplifying

Scalable system solutions  
Pre-integrated software & hardware  
Top OEMs & long-tail

# NXP Uniquely Positioned to Bring Intelligent Systems to the Edge

 **Sense**

 **Think**

 **Connect**

 **Act**

 **Safe & secure**

 **Scalable system solutions**



**Automotive**

**SW-defined vehicle**



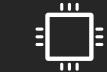
**Electrification**



**ADAS**



**High RMS core franchises**



**Industrial & IoT**

**Factory automation**



**Healthcare**



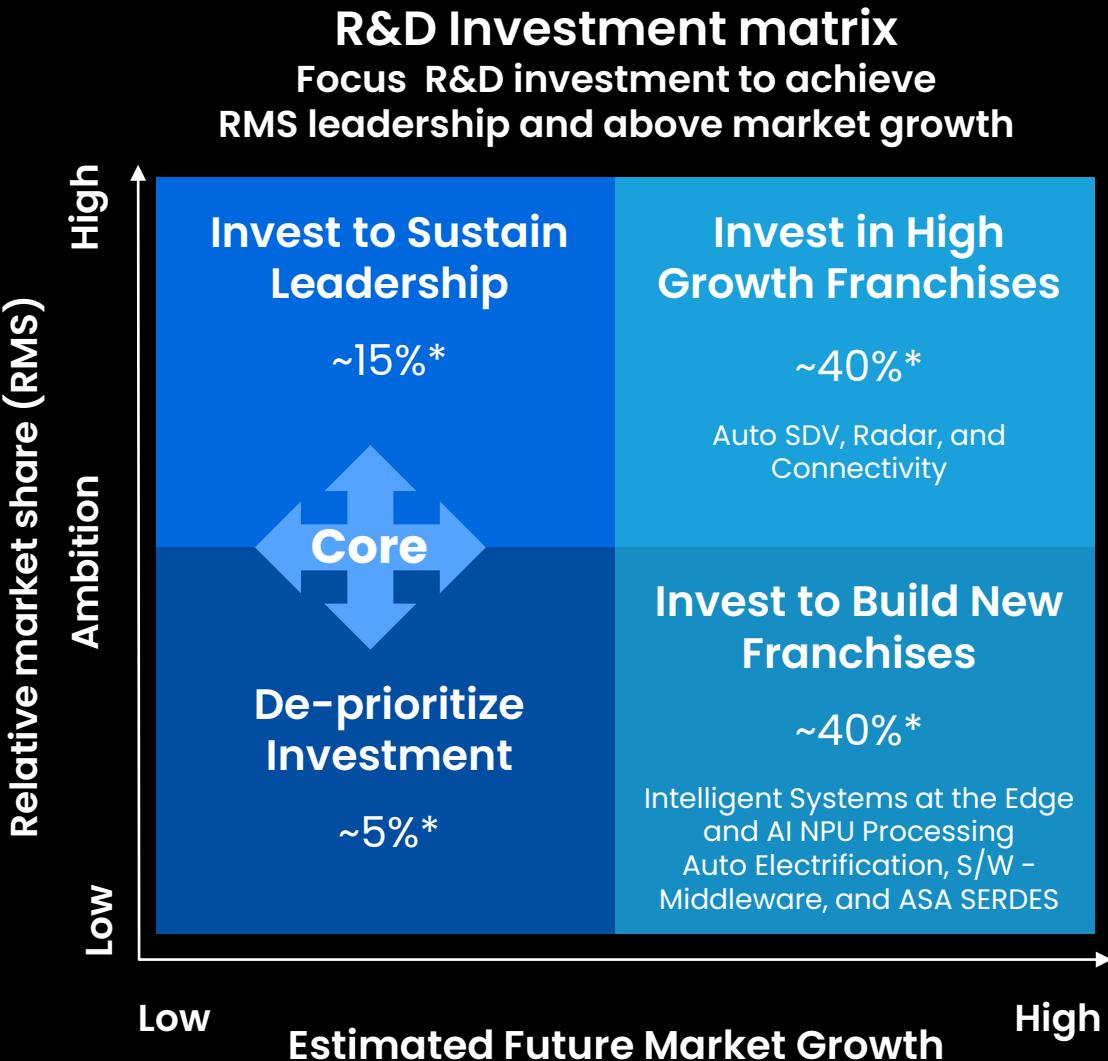
**Building & home**



**Power & energy**



# NXP Investment Compass to Focus on Profitable Growth

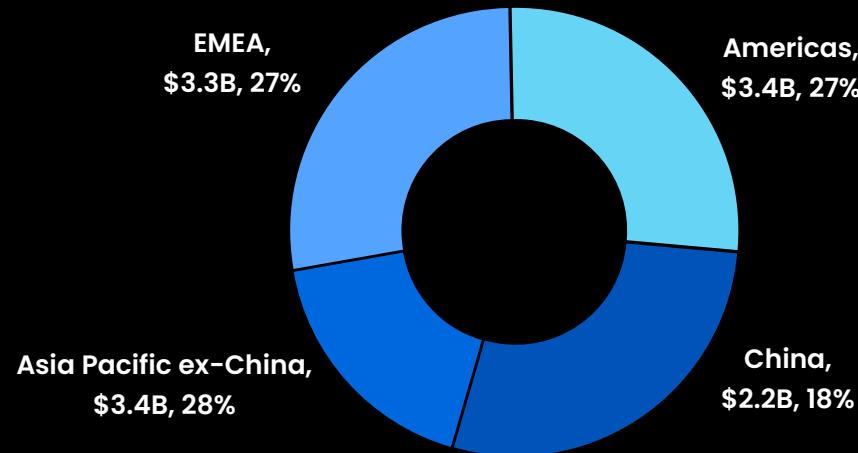


Augmenting product leadership with system leadership

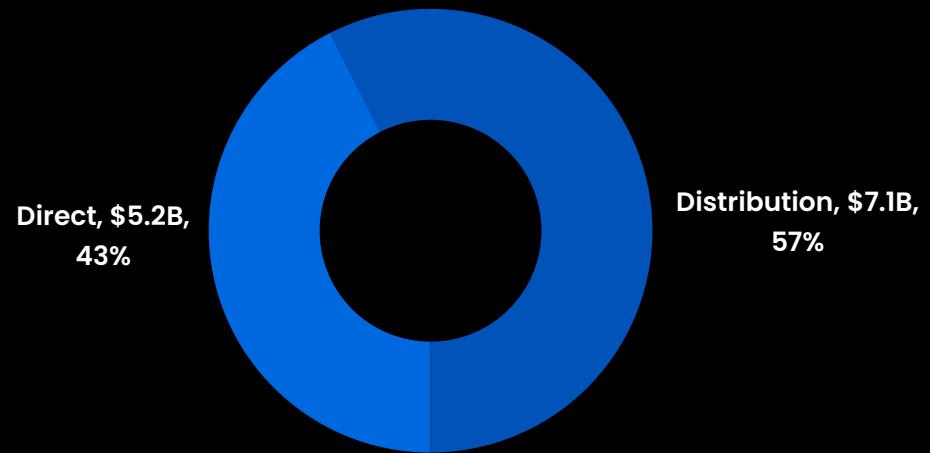


# NXP Semiconductors – At a Glance

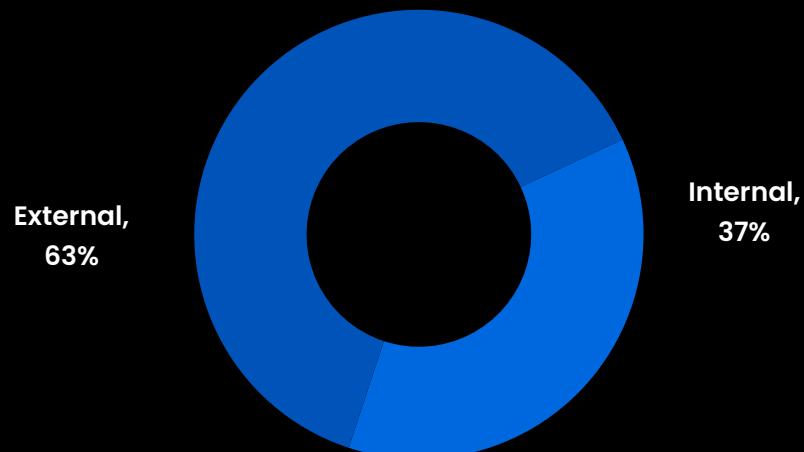
## 2025 Geographic Revenue by Headquarter-based by Region



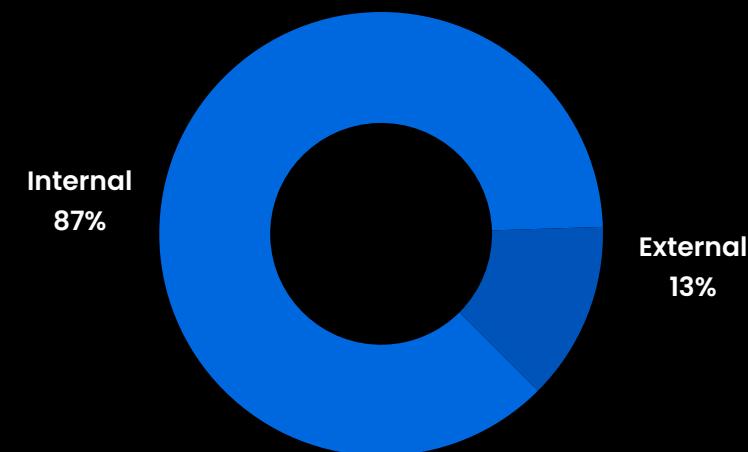
## 2025 Revenue by Channel



## 2025 Hybrid Manufacturing – Front-end Sourcing

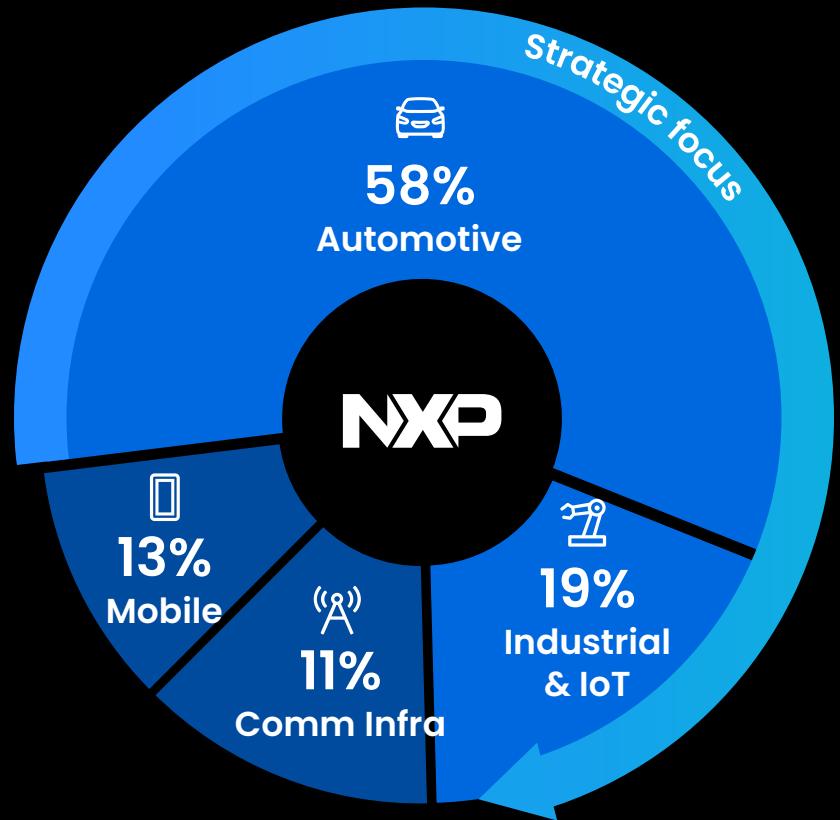


## 2025 Hybrid Manufacturing – Back-end Sourcing



# NXP Revenue Growth in Next 3 Years

## 2025 Revenue by end-market exposure



## Revenue by business type



2024A-2027E CAGR

6 - 10%

Accelerated growth  
15 - 25%

Core businesses  
~3%

# Automotive Megatrends Drive Mid-high Single Digit Content Growth

## System Complexity and Software Dependence Is Increasing

Time-to-market  
3 - 5 yrs → 1 - 2 yrs

Lines of code  
100M → 500M

Data in the car  
50 GB → 10 TB

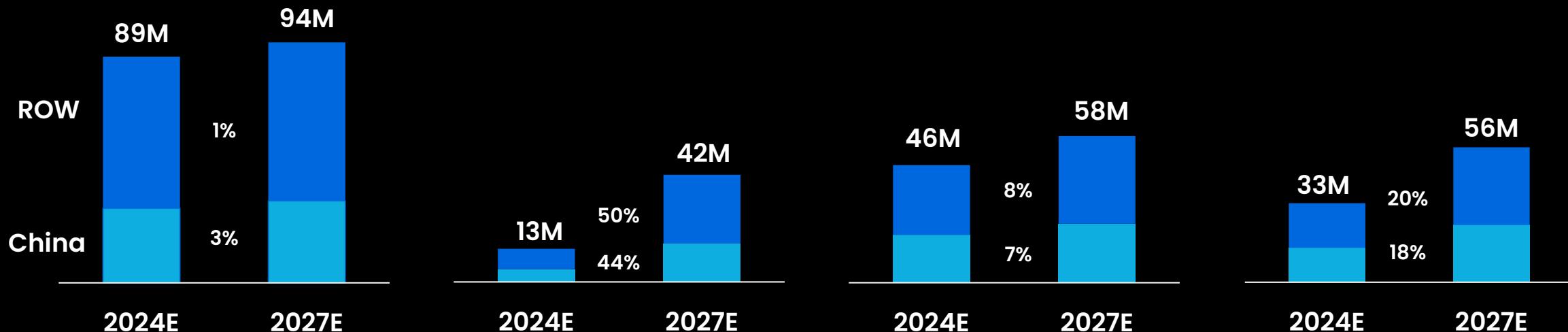
ECU power  
30 - 60W → 50 - 200W

LV Production  
2% Unit CAGR

SDVs  
48% Unit CAGR

ADAS L1 - L3  
8% Unit CAGR

xEVs  
20% Unit CAGR



NXP Auto  
8-12% Revenue CAGR

NXP S32 SDV  
20-30% Revenue CAGR

NXP Radar  
15-20% Revenue CAGR

NXP Electrification  
15-20% Revenue CAGR

NXP Connectivity  
10-20% Revenue CAGR

# Automotive - Revenue Growth in Next 3 Years

## Key assumptions

**SAAR**  
Low single digit growth

**Pricing**  
Low single digit erosion

**Content per vehicle**  
Mid to high single digit growth

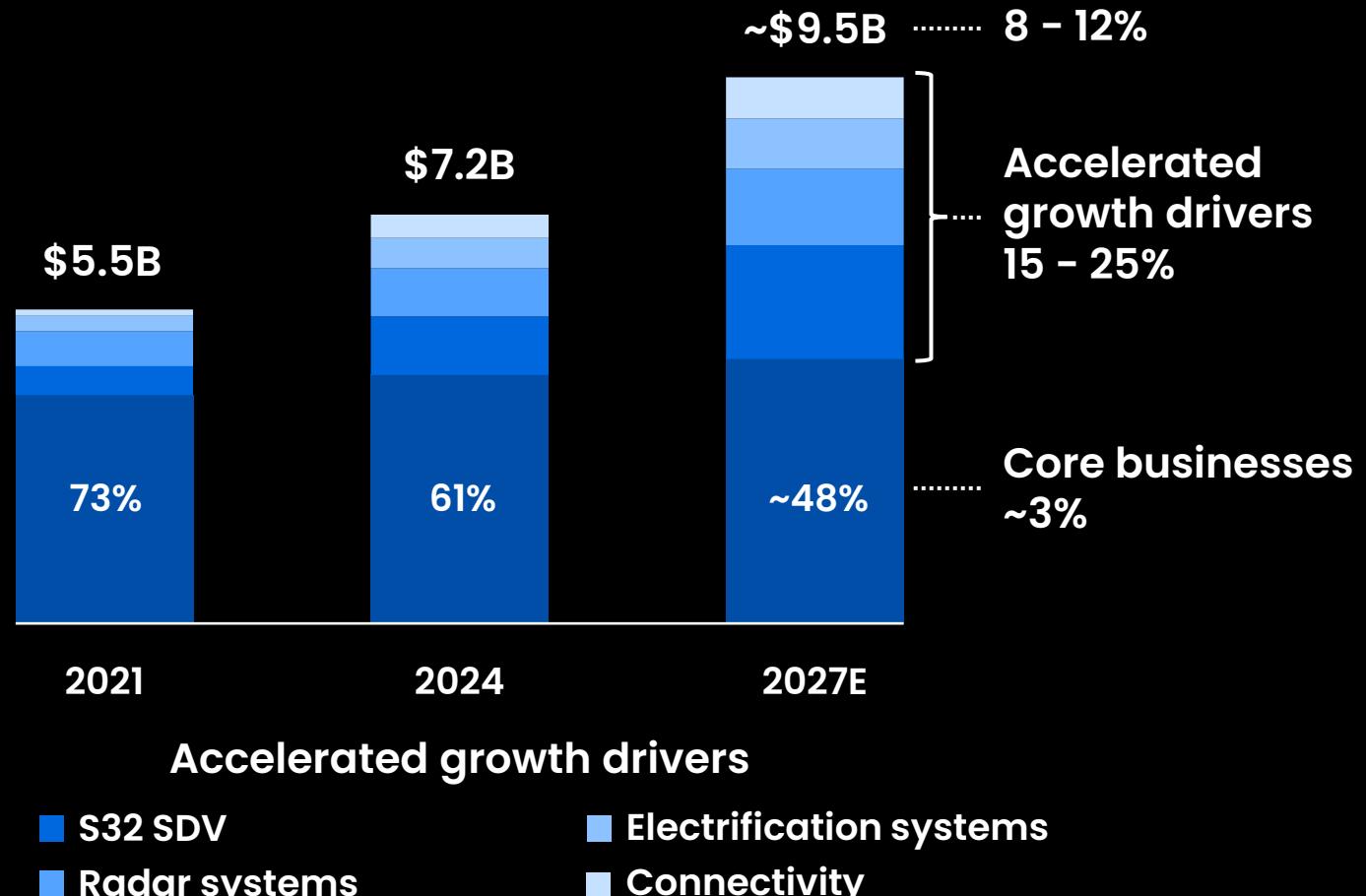
**Macro-environment**  
GDP > 2.5% and PMI > 50

**Geo-politics**  
Manufacturing regionalization

**Supply chain**  
Normalized auto tier-1 inventory  
Channel Inventory at 11 weeks

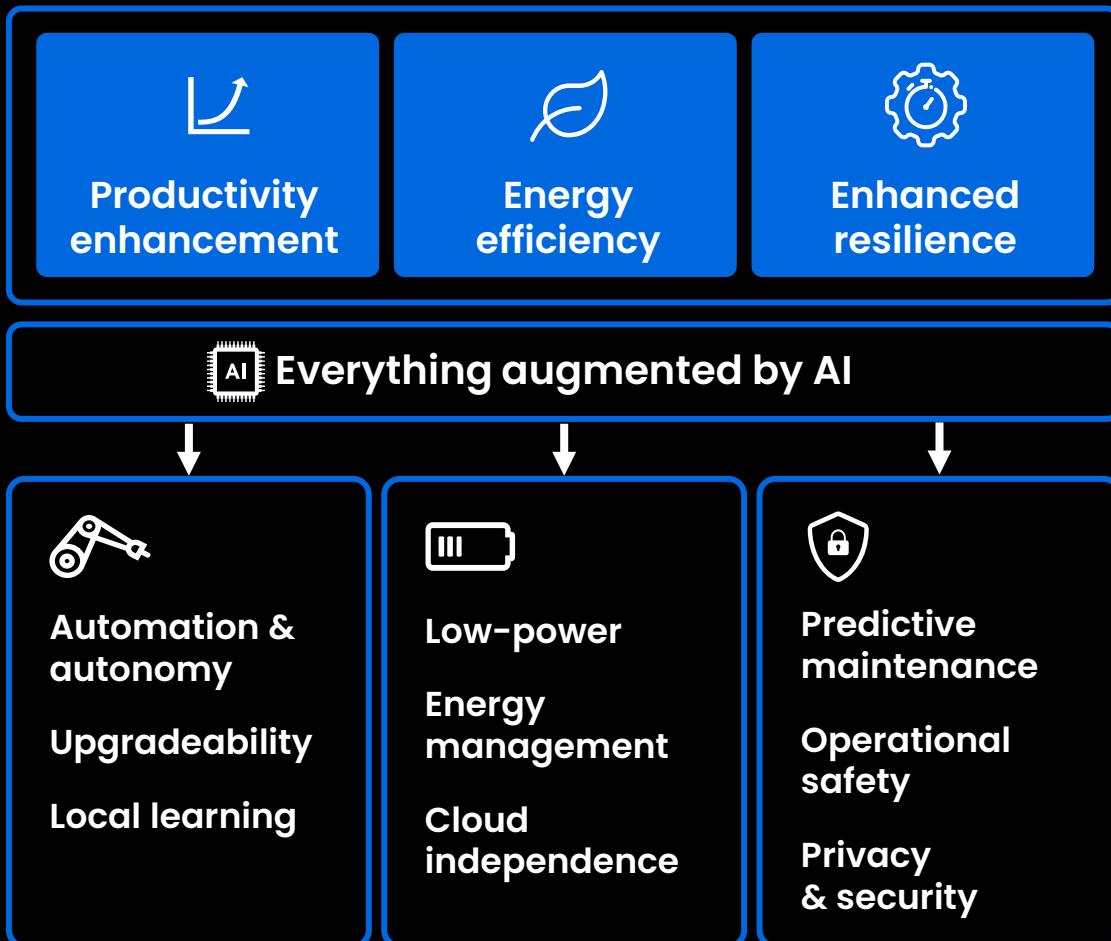
## Revenue by business type

2024 - 2027E CAGR

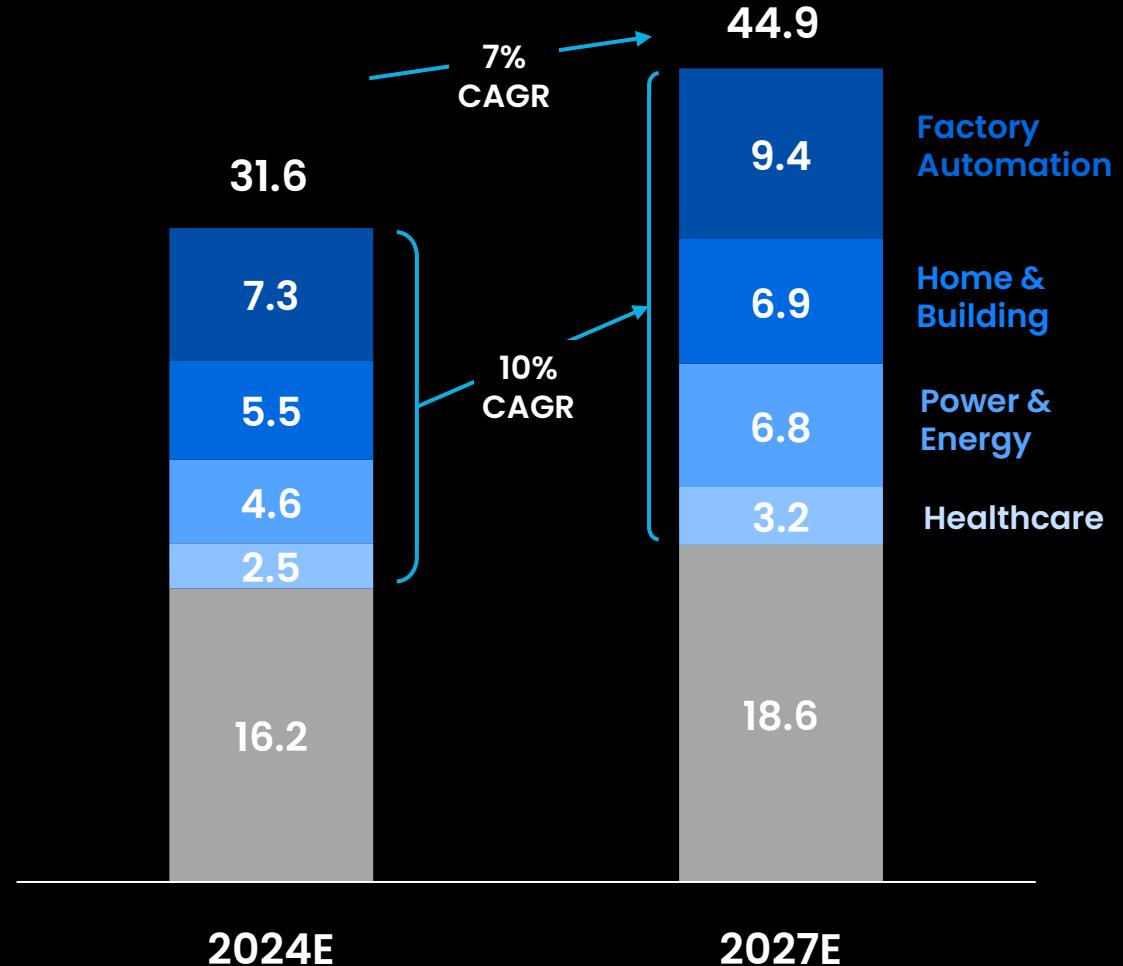


# Intelligent Edge Systems Are Key to Create Efficiency and Sustainability

## Megatrends driving an upgrade cycle



## Industrial & IoT SAM (\$B)



# Industrial & IoT - Revenue Growth 2024 to 2027

## Key assumptions

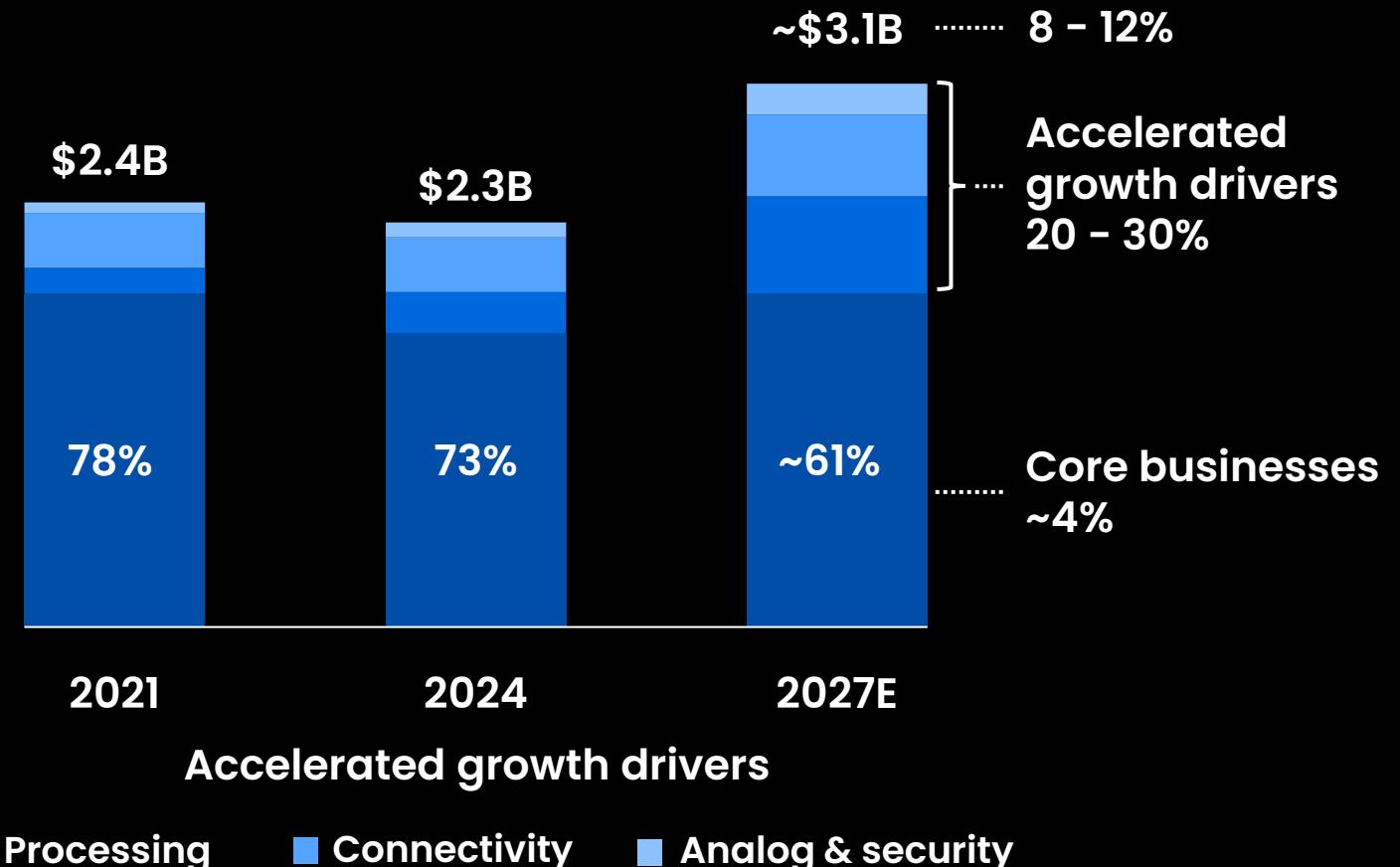
**Industrial & IoT SAM**  
7% CAGR (2024E-2027E)

**Macro-environment**  
GDP > 2.5% and PMI > 50

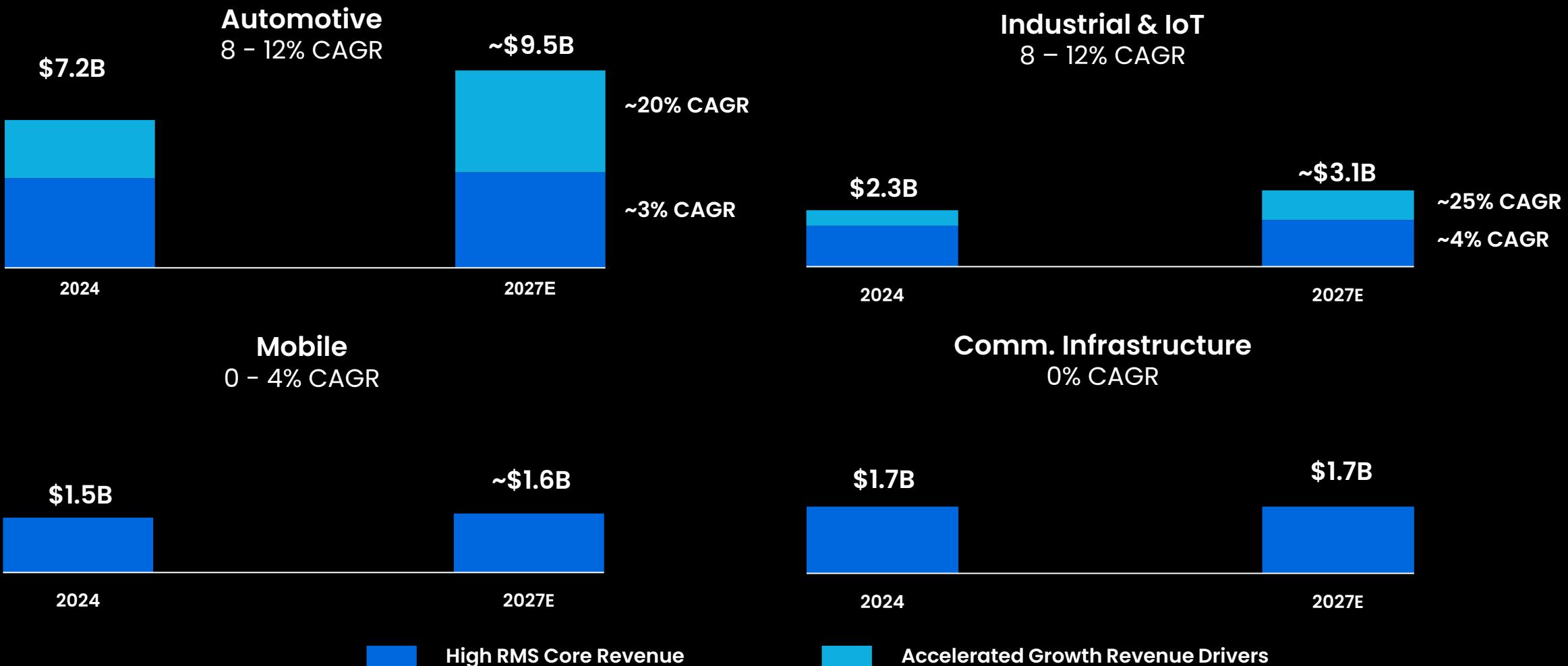
**Geo-politics**  
Manufacturing regionalization

**Supply chain**  
Channel Inventory at 11 weeks

## Revenue by business type

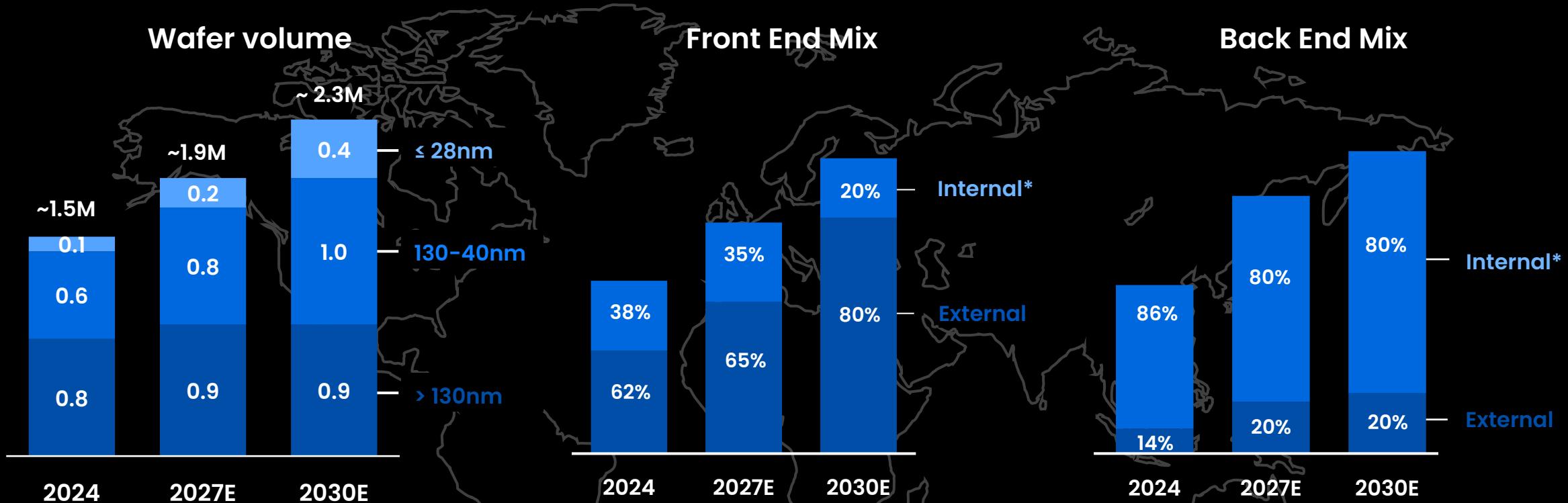


# Analyst Day 2024 Outlook: Accelerating Secular Profitable Revenue Growth



1. NXP Strategy Office, as of NXP Analyst Day November 2024
2. Please refer to the NXP Historic Financial Model file found on the Financial Information page of the Investor Relations section of our website at [www.nxp.com/investor](http://www.nxp.com/investor) for additional information relative to our Non-GAAP Financial Measures
3. All growth rates are 3-year CAGR based on 2024 actuals through 2027 estimates, as of NXP Analyst Day 2024
4. The sum of the percentages shown may not add to 100% due to rounding

# Hybrid Manufacturing: Value Creation and Customer Enablement



**Strategic investments**  
300mm fab investment  
200mm fab consolidation  
Internal A&T expansion  
Drives gross margin expansion



**Mitigate geo and market risk**  
Supply control via external & JV partnerships  
Expand local manufacturing



**Supports long-term growth**  
Advanced tech nodes transition  
Customer value: resilient, dependable, and scalable

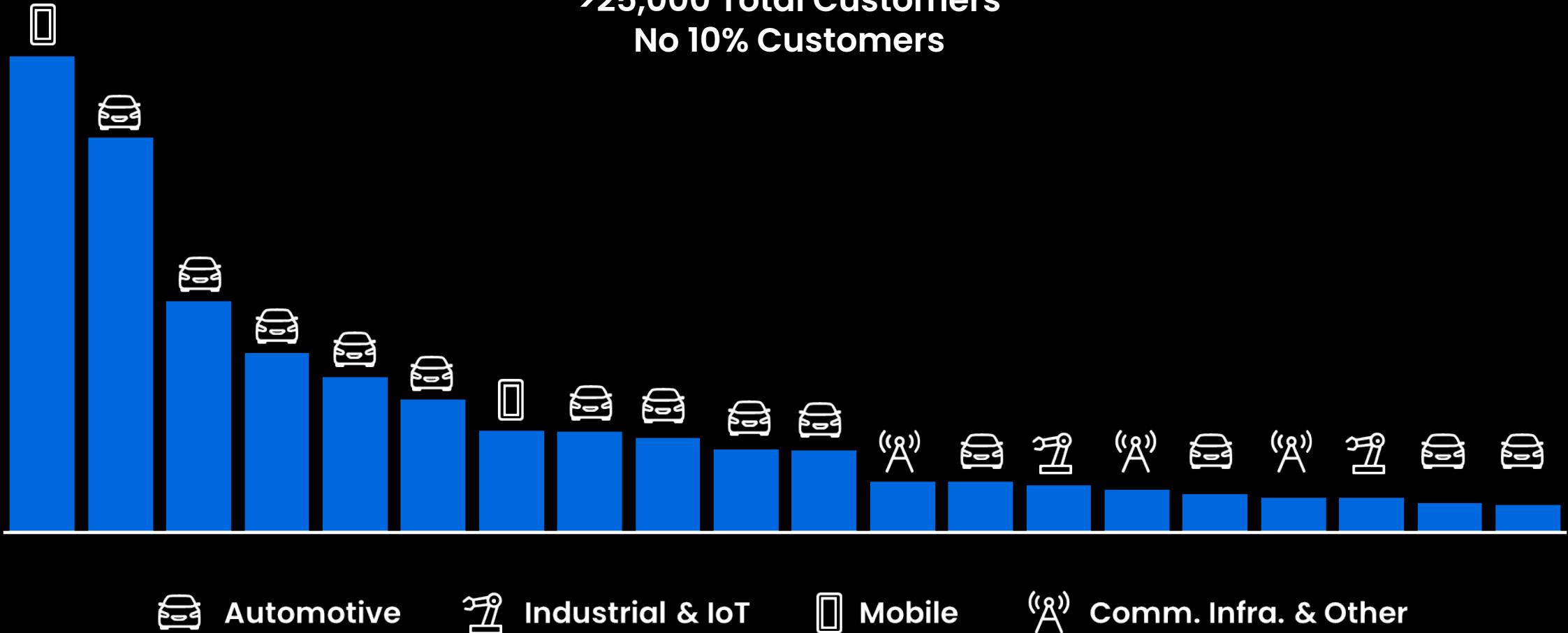


# Diverse End-Customer Base with High Barriers to Entry

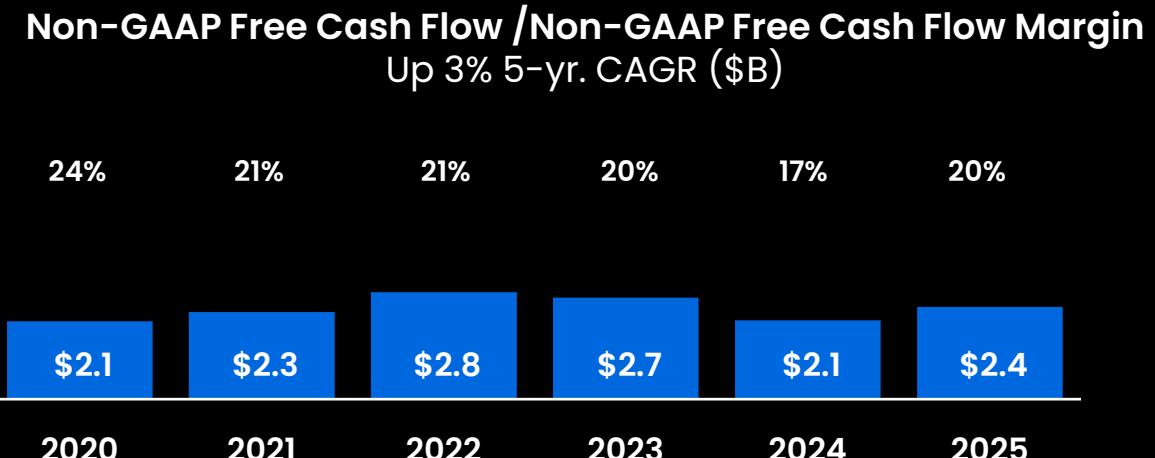
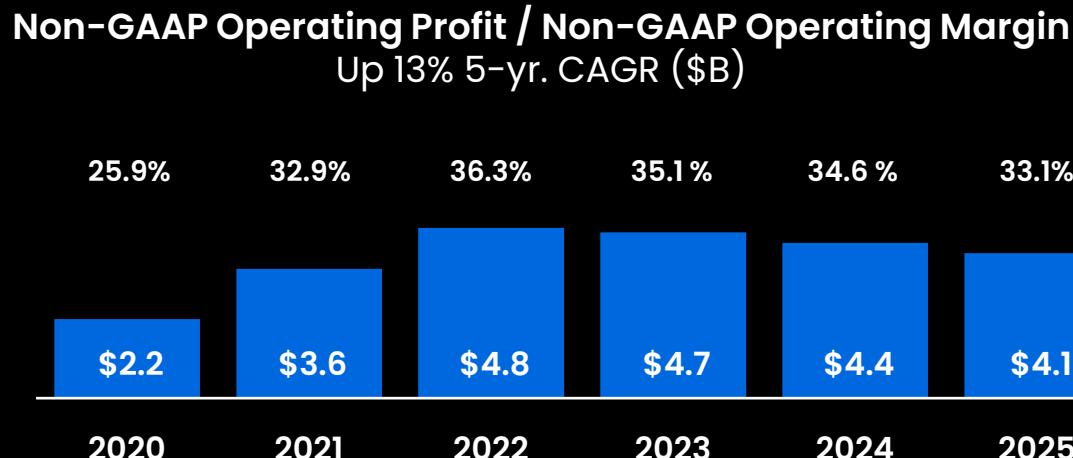
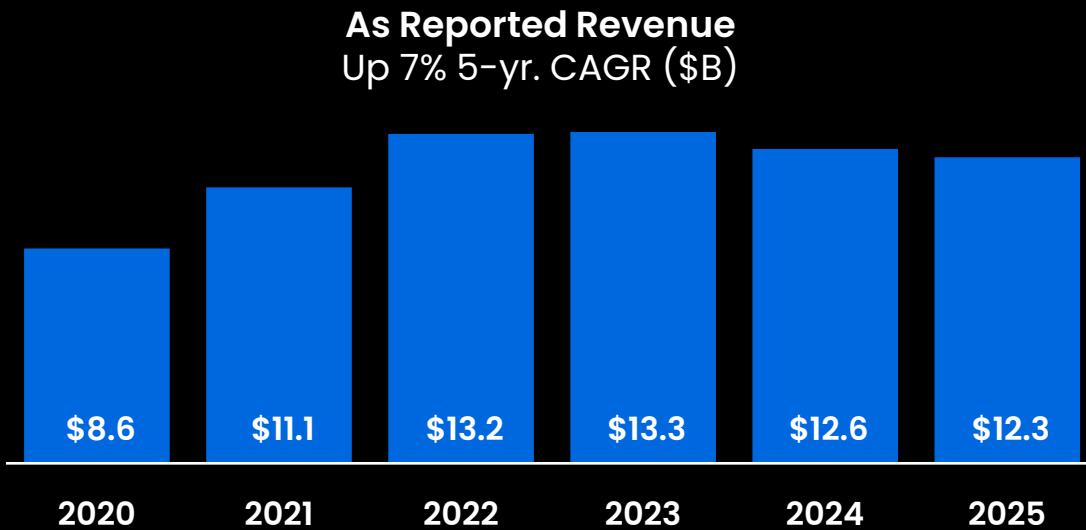
Top 20 End-customers are less than 45% of 2025 Revenue

>25,000 Total Customers

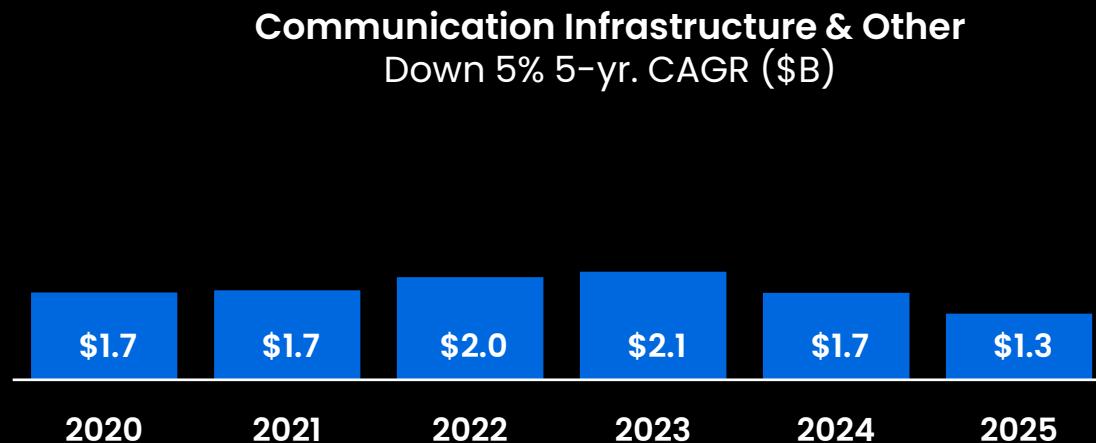
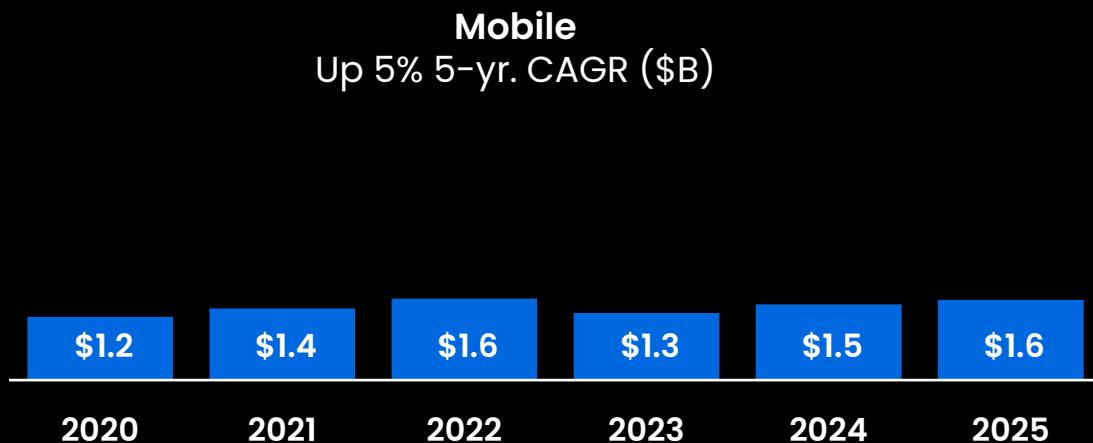
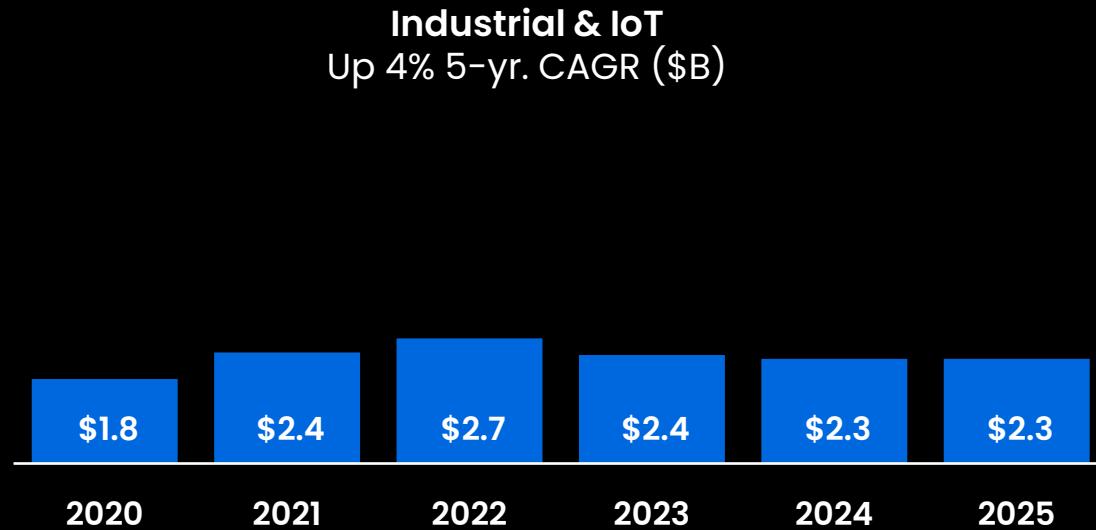
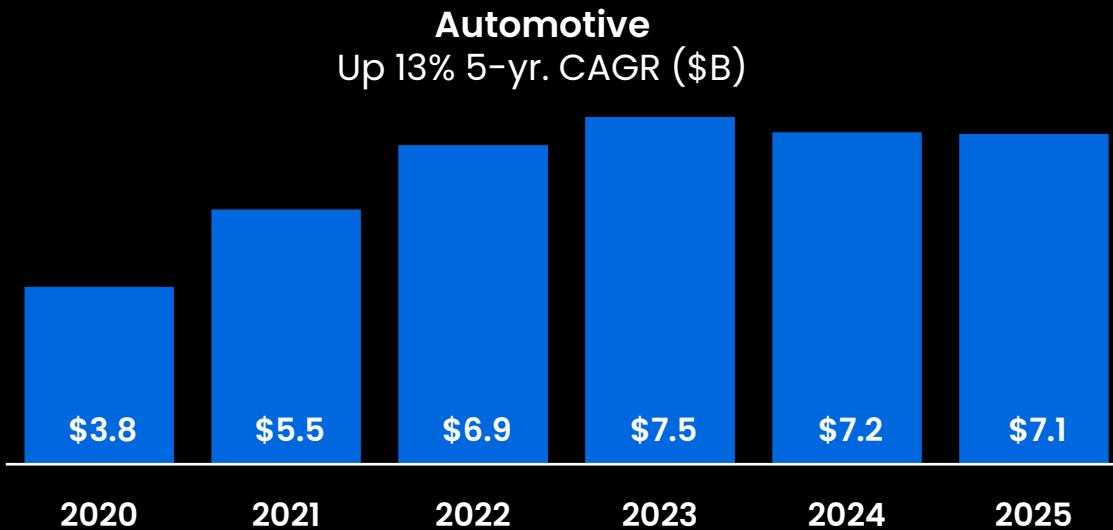
No 10% Customers



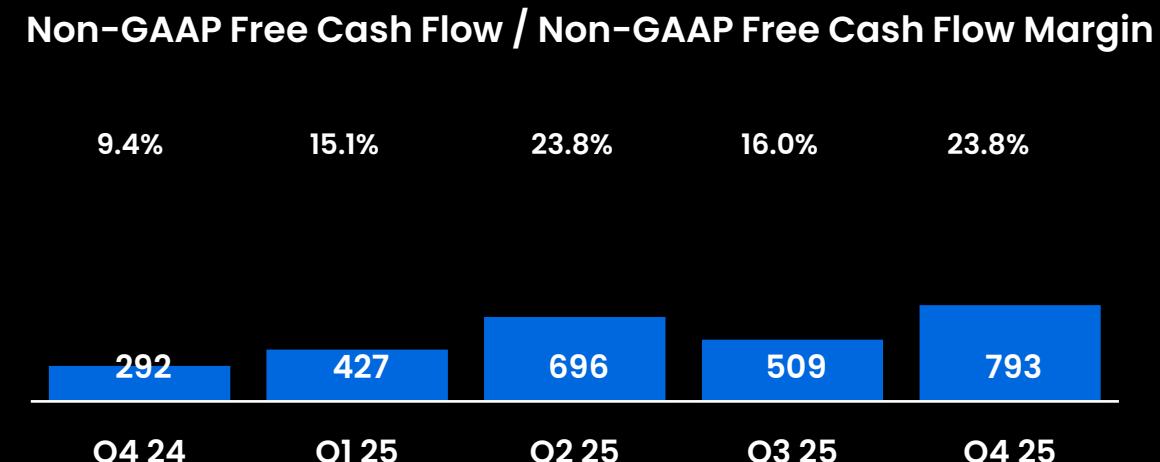
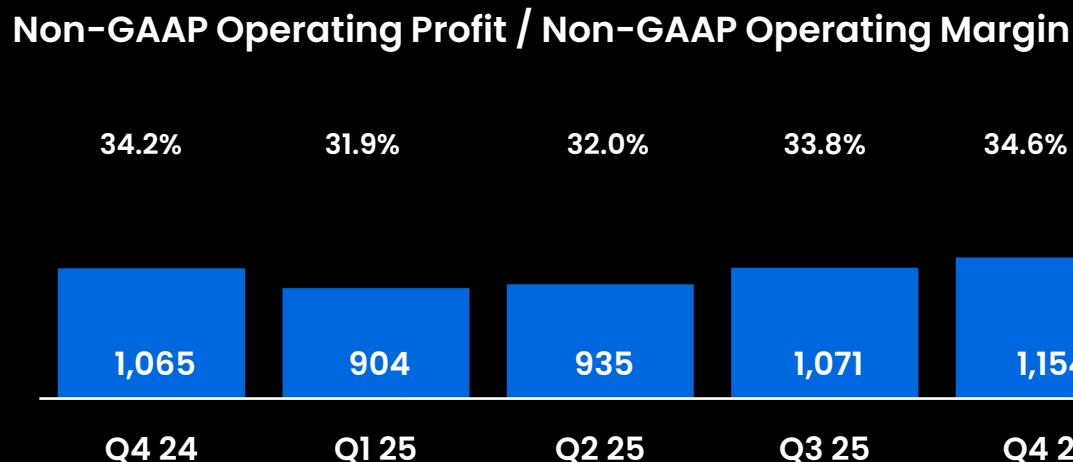
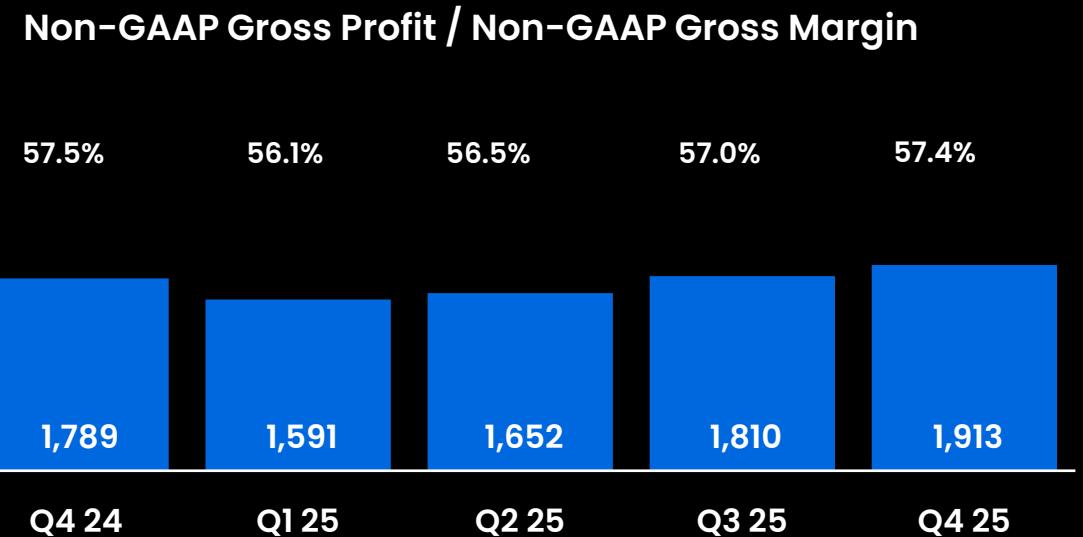
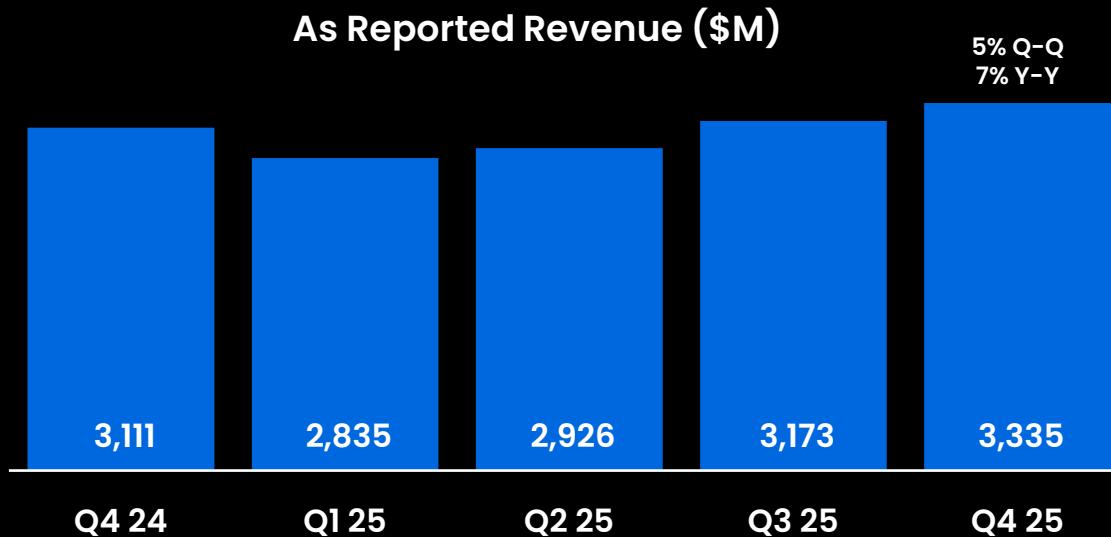
# Driving Profitable Growth in Excess of Addressable Market



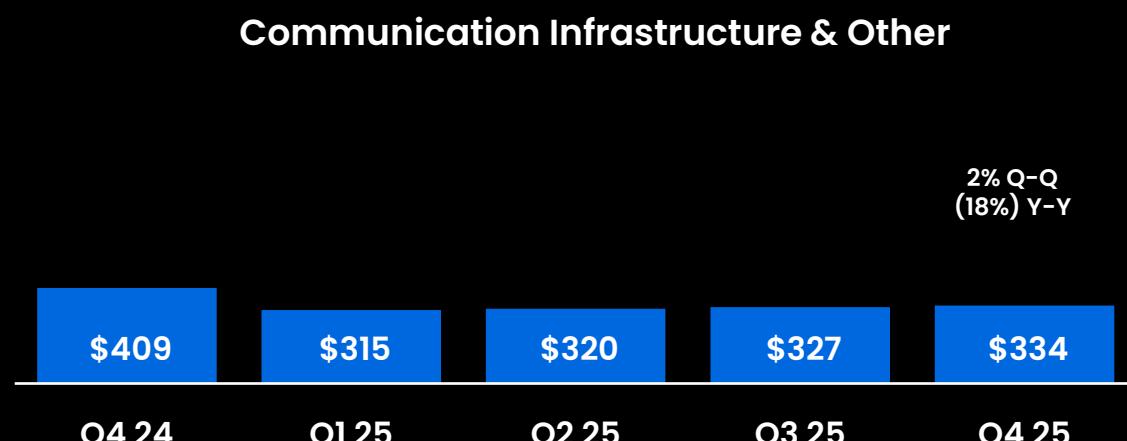
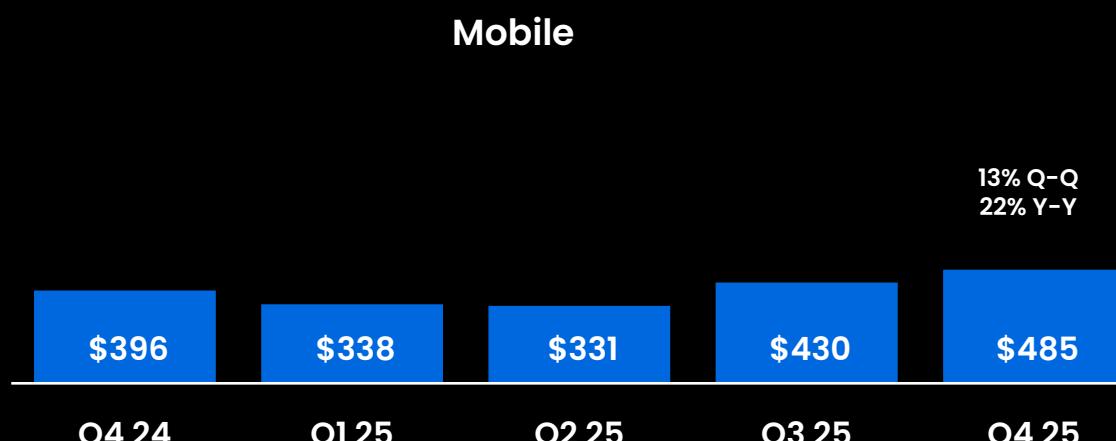
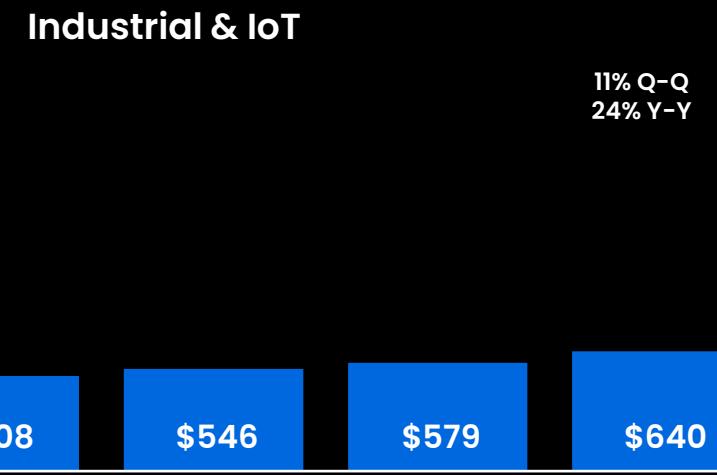
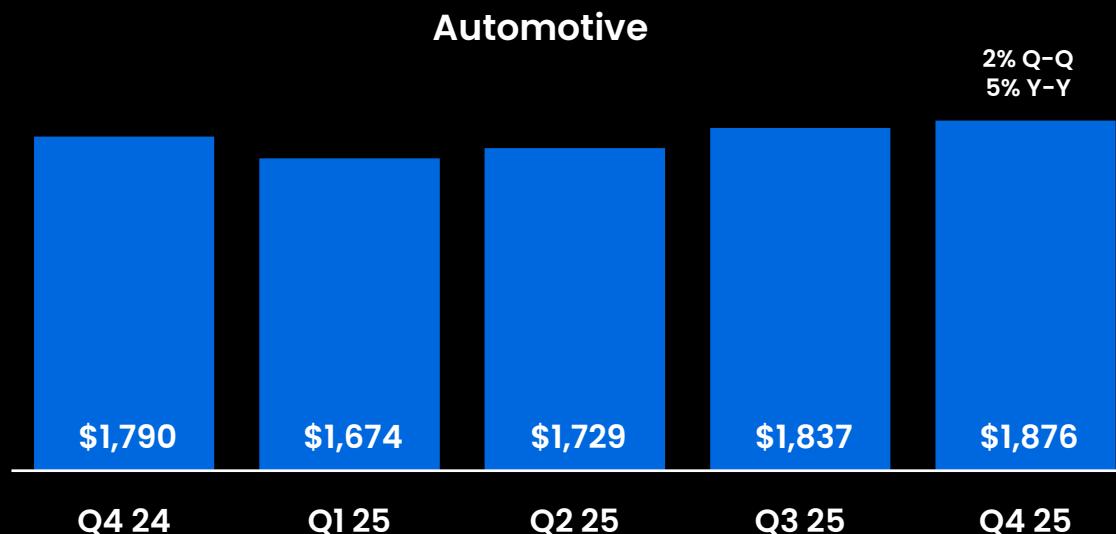
# Annual Revenue by End Market (\$B)



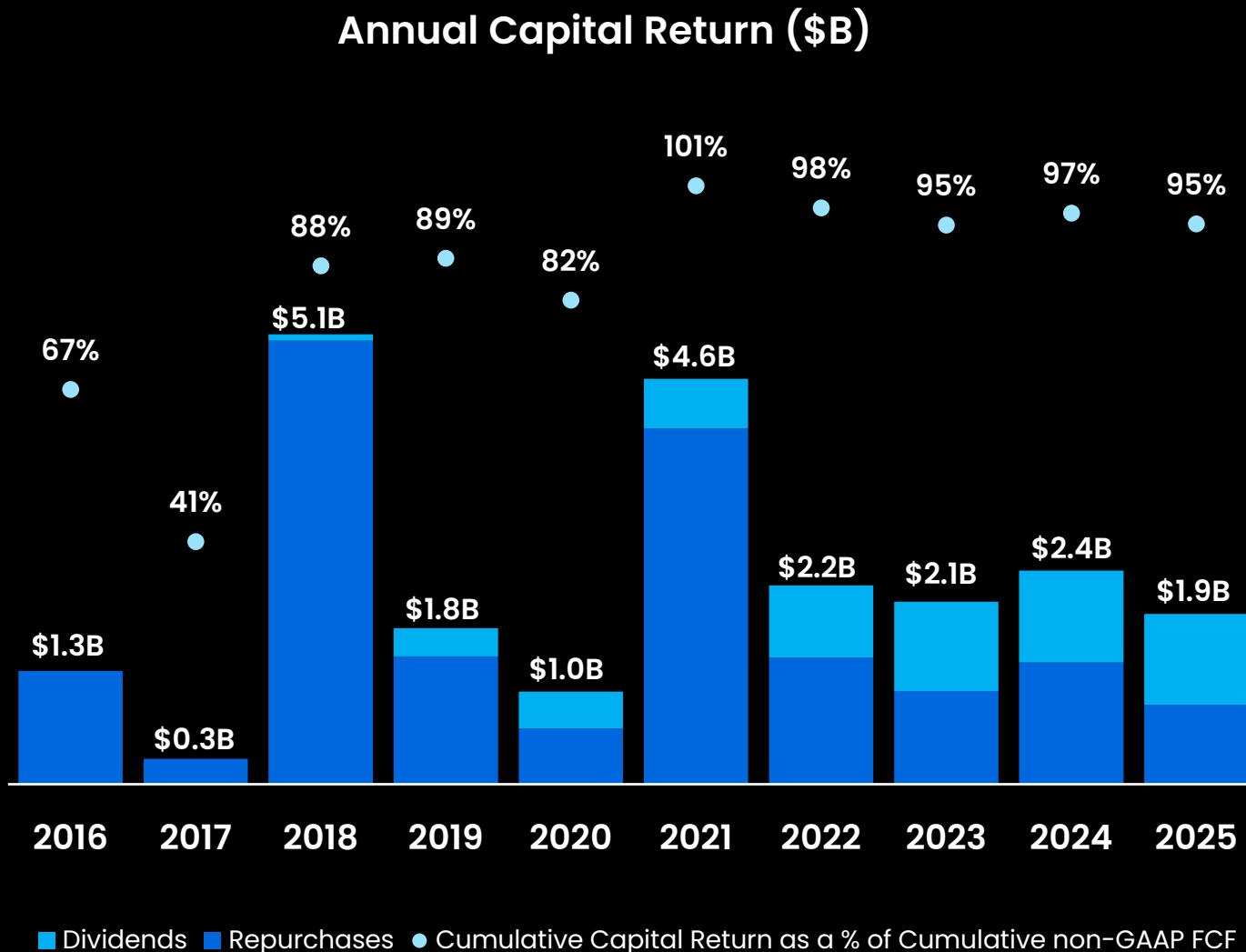
# Recent Quarterly Business Trends



# Quarterly Revenue by End Market (\$M)



# A Robust Shareholder Centric Capital Return Policy



## Capital Return Policy:

- Return All Excess non-GAAP FCF
- Target 25% Dividend Payout of CFO

## Cumulative Capital Return 2016 – 2025:

- \$22.7B or 95% of non-GAAP FCF
- Capital Return Growth of 4% 10-Yr CAGR

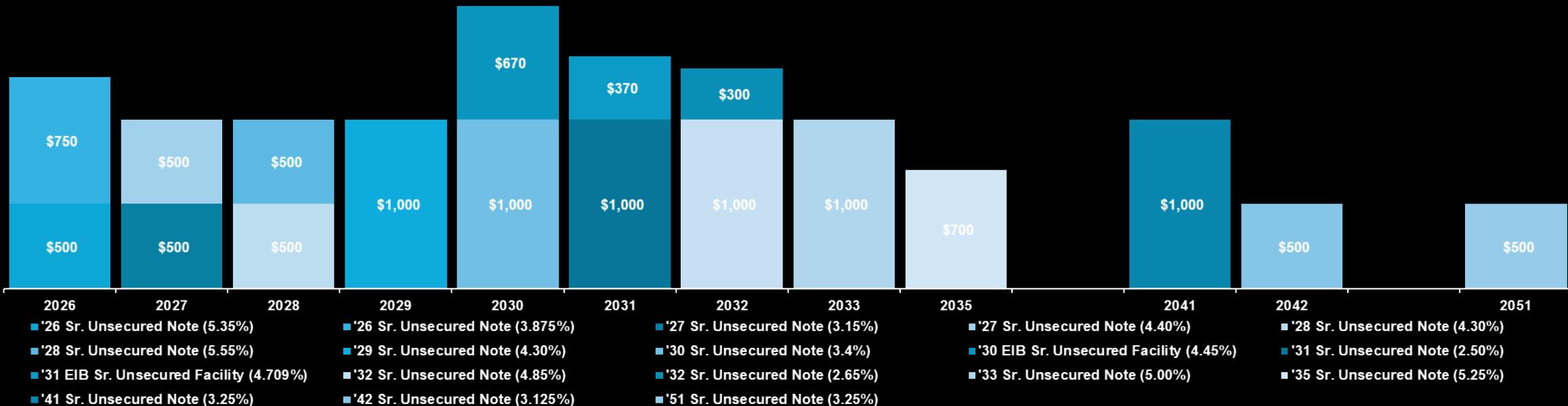
## Cumulative Repurchases 2016 – 2025:

- \$17.4B or 77% of Capital Return
- 27% Reduction in Diluted Share Count

## Cumulative Cash Dividends 2016 – 2025:

- \$5.3B or 23% of Capital Return

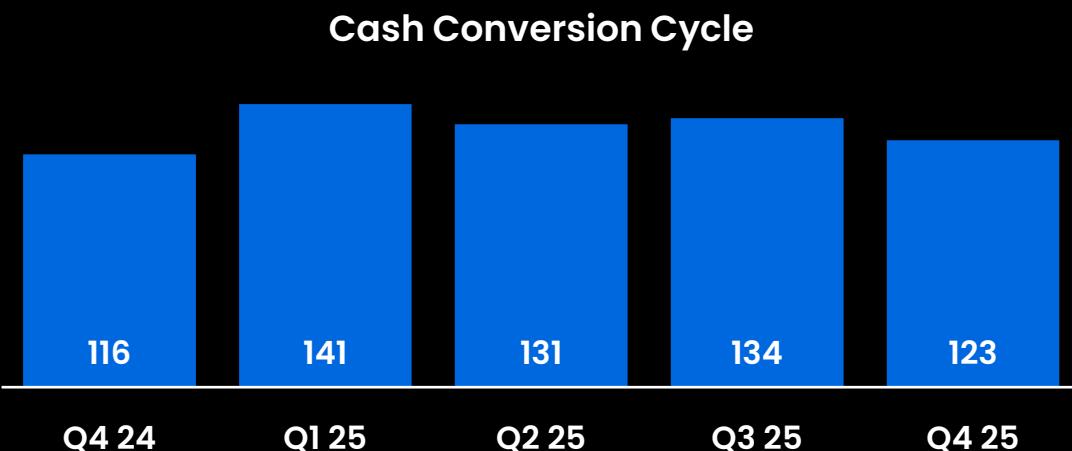
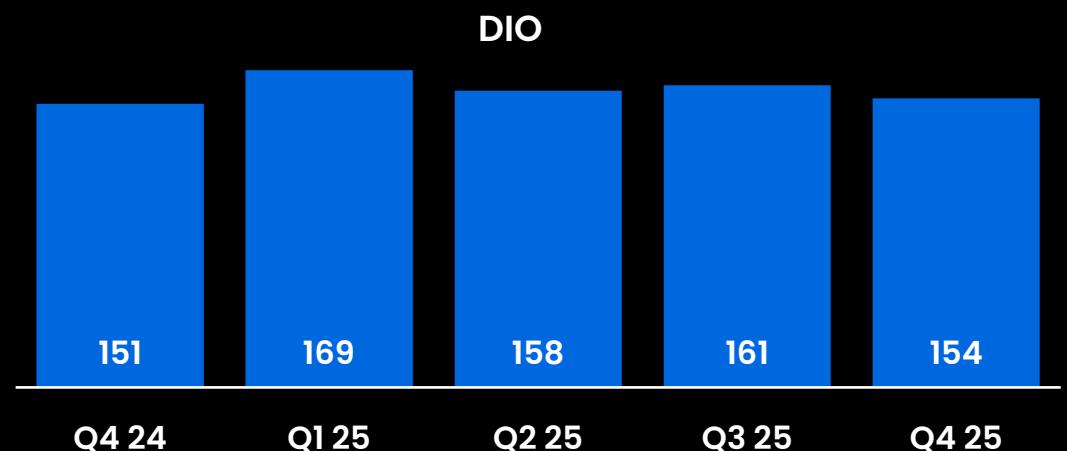
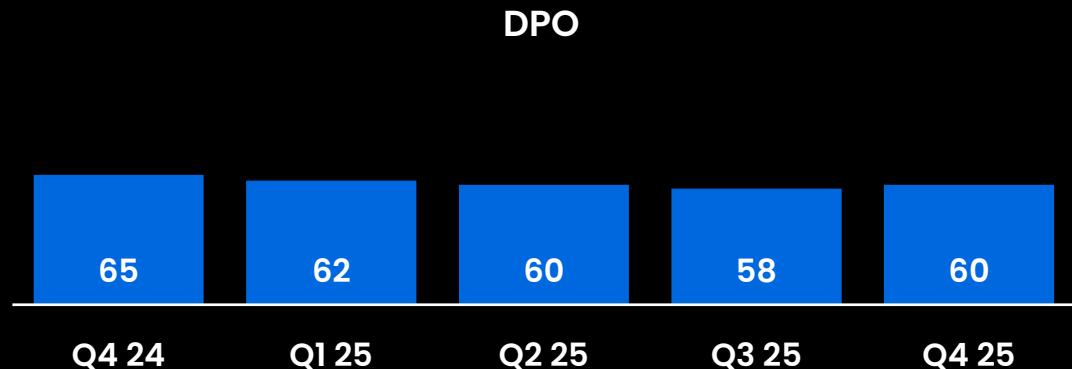
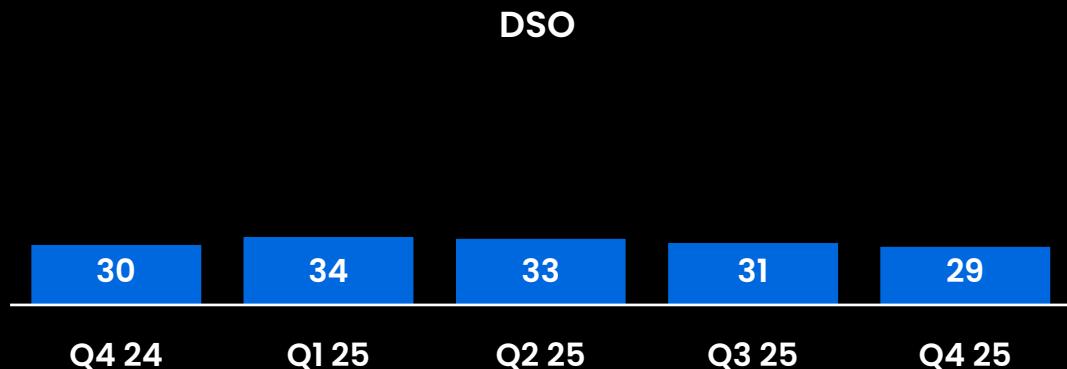
# Debt Summary at the End of 4Q25



<u>Total Leverage</u>		<u>4Q25</u>
Book Value ST & LT Debt (\$M)	\$	12,222
Cash and Equivalents + ST Deposits (\$M)	\$	3,267
Net Debt (\$M)	\$	8,955
TTM Adj. EBITDA	\$	4,727
Average Cost ST & LT Debt		3.94%
Reported Gross Leverage		2.6X
Reported Net Leverage		1.9X
TTM Adj. EBITDA/TTM net Interest		14.7x

1. Please refer to the NXP Historic Financial Model file found on the Financial Information page of the Investor Relations section of our website at [www.nxp.com/investor](http://www.nxp.com/investor) for additional information relative to our Non-GAAP Financial Measures
2. For the fourth quarter ended December 31, 2025, interest expense, net of (\$93) million is comprised of interest expense of (\$127) million, less interest income of \$34 million. Interest expense, net is a component of Financial income (expense) of (\$108) million as reported in the NXP Historic Financial Model file found on the Financial Information page.

# Working Capital Ratios (Days)



$$\text{DSO} = (91.25 \times \text{AR}) / \text{Revenue}$$

$$\text{DPO} = (91.25 \times \text{AP}) / \text{COGS}$$

$$\text{DIO} = (91.25 \times \text{Inventory}) / \text{COGS}$$

$$\text{Cash Conversion Cycle} = \text{DIO} + \text{DSO} - \text{DPO}$$

- Prior to Q2 25, working capital ratios excluded the effect of purchase price accounting amortization on GAAP COGS. Beginning in Q2 2025, we use GAAP COGS without this adjustment. The impact of this change is immaterial to historical periods presented, which are shown as originally reported.
- Please refer to the NXP Historic Financial Model file found on the Financial Information page of the Investor Relations section of our website at [www.nxp.com/investor](http://www.nxp.com/investor) for additional information relative to our Non-GAAP Financial Measures.

# Financial Model: P&L

	Investor Day 2021	2024A	Investor Day 2024
<b>NXP Growth</b>	<b>+8 to 12% (3 yr. CAGR)</b>	<b>4.5% (3 yr. CAGR)</b>	<b>+6 to 10% (3 yr. CAGR)</b>
<i>Channel Inventory</i>	~11 wks.	8 wks.	~11 wks.
<b>Non-GAAP Gross Margin %</b>	<b>55 to 58%</b>	<b>58.1%</b>	<b>57 to 63%</b>
<i>Non-GAAP R&amp;D (% of Rev)</i>	~16%	16.3%	~16%
<i>Non-GAAP SG&amp;A (% of Rev)</i>	~7%	7.2%	~7%
<b>Non-GAAP Operating Margin %</b>	<b>32 to 36%</b>	<b>34.6%</b>	<b>34 to 40%</b>
<i>Non-GAAP EAETR %</i>	~15% - 18%	16.8%	17% - 18%
<i>Non-controlling Interest (ssmc)</i>	(\$35M to \$45M)	(\$32M)	(\$25M to \$35M)
<i>Equity-accounted Investees (Loss)/Gain related to ESMC + VSMC Mfg. JV</i>	-	-	~(\$200M) <sup>('25-'27)</sup>

# Source and Use of Cash Model

	Investor Day 2021	2024A	Investor Day 2024
<b>Non-GAAP Free-cash Flow</b>	<b>25% of Rev</b>	<b>19.5% of Rev<sub>(CUM '22 to '24)</sub></b>	<b>&gt; 25% of Rev</b>
<i>DSO</i>	~30	30 <sub>(4Q24A)</sub>	~30
<i>DPO</i>	~75	65 <sub>(4Q24A)</sub>	~75
<i>DIO</i>	~95	151 <sub>(4Q24A)</sub>	~110
<i>Capacity Access Fee (vsmc)</i>	N/A	\$275M	\$800M
<b>Net Capex % of Revenue</b>	<b>6 to 8%</b>	<b>6.6%<sub>(CUM '22 to '24)</sub></b>	<b>&lt; 5%</b>
<i>SBC</i>	\$380M - \$440M	\$461M / 3.7% of Rev <sub>(2024)</sub>	~3% of Rev
<b>Equity Investments (ESMC/vsmc)</b>	<b>N/A</b>	<b>\$220M<sub>(2024)</sub></b>	<b>~\$1.7B</b>
<i>Dividend (% CF from Ops.)</i>	~25%	28.1% <sub>(CUM 22 to 24)</sub>	~25%
<i>Buyback (Buy &lt;Net Leverage 2.0x)</i>	< 2.0x	\$3.9B <sub>(CUM 22 to 24)</sub>	< 2.0x
<b>Capital Return % of FCF</b>	<b>100%</b>	<b>\$6.7B / 88.2%<sub>(CUM 22 to 24)</sub></b>	<b>100%</b>

1. Reconciliations of non-GAAP measures to the most comparable measures calculated in accordance with GAAP are provided in the appendix to the presentation
2. Capacity access fee associated with VSMC JV: \$0.5B ('25), \$0.3B ('26).
3. Equity investments in manufacturing JVs (ESMC & VSMC) \$1.1B ('25), \$0.5B ('26), \$0.1B ('27) equals \$1.7B

# Guidance for the First Quarter of 2026

	GAAP			Reconciliation			Non-GAAP		
	<u>Low</u>	<u>Mid</u>	<u>High</u>				<u>Low</u>	<u>Mid</u>	<u>High</u>
<b>Total Revenue</b>	<b>3,050</b>	<b>3,150</b>	<b>3,250</b>				<b>3,050</b>	<b>3,150</b>	<b>3,250</b>
Q-Q	-9%	-6%	-3%				-9%	-6%	-3%
Y-Y	8%	11%	15%				8%	11%	15%
<b>Gross Profit</b>	<b>1,685</b>	<b>1,758</b>	<b>1,831</b>	(38)			<b>1,723</b>	<b>1,796</b>	<b>1,869</b>
Gross Margin	55.2%	55.8%	56.3%				56.5%	57.0%	57.5%
<b>Operating Income (loss)</b>	<b>1,395</b>	<b>1,458</b>	<b>1,521</b>	429			<b>966</b>	<b>1,029</b>	<b>1,092</b>
<b>Operating Margin</b>	<b>45.7%</b>	<b>46.3%</b>	<b>46.8%</b>				<b>31.7%</b>	<b>32.7%</b>	<b>33.6%</b>
Financial income (expense)	(101)	(101)	(101)	(9)			(92)	(92)	(92)
Tax rate	19.5% - 20.5%						17.5% - 18.5%		
Equity-accounted investees	(5)	(5)	(5)	(2)			(3)	(3)	(3)
Non-controlling interests	(11)	(11)	(11)	0			(11)	(11)	(11)
Shares	254.1	254.1	254.1				254.1	254.1	254.1
<b>Earnings per share - diluted</b>	<b>4.01</b>	<b>4.21</b>	<b>4.41</b>				<b>2.77</b>	<b>2.97</b>	<b>3.17</b>

1. GAAP Gross Profit is expected to include Purchase Price Accounting ("PPA") effects, \$(5) million; Share-based Compensation, \$(13) million; Other Incidental, \$(20) million;
2. GAAP Operating Income (loss) is expected to include PPA effects, \$(37) million; Share-based Compensation, \$(108) million; Restructuring and Other Incidental, \$574 million which includes the estimated gain on sale of the MEMS sensors business line that closed on February 1, 2026;
3. GAAP Financial Income (expense) is expected to include Other financial expense \$(9) million;
4. GAAP Results relating to equity-accounted investees is expected to include results relating to non-foundry equity-accounted investees \$(2) million;
5. GAAP diluted EPS is expected to include the adjustments noted above for PPA effects, Share-based Compensation, Restructuring and Other Incidental in GAAP Operating Income (loss), the adjustment for Other financial expense, the adjustment for results relating to non-foundry equity-accounted investees and the adjustment on Tax due to the earlier mentioned adjustments..

NXP has based the guidance included in this release on judgments and estimates that management believes are reasonable given its assessment of historical trends and other information reasonably available as of the date of this release. Please note, the guidance included in this release consists of predictions only and is subject to a wide range of known and unknown risks and uncertainties, many of which are beyond NXP's control. The guidance included in this release should not be regarded as representations by NXP that the estimated results will be achieved. Actual results may vary materially from the guidance we provide today. In relation to the use of non-GAAP financial information see the note regarding "Non-GAAP Financial Measures" below. For the factors, risks, and uncertainties to which judgments, estimates and forward-looking statements generally are subject see the note regarding "Forward-looking Statements." We undertake no obligation to publicly update or revise any forward-looking statements, including the guidance set forth herein, to reflect future events or circumstances.

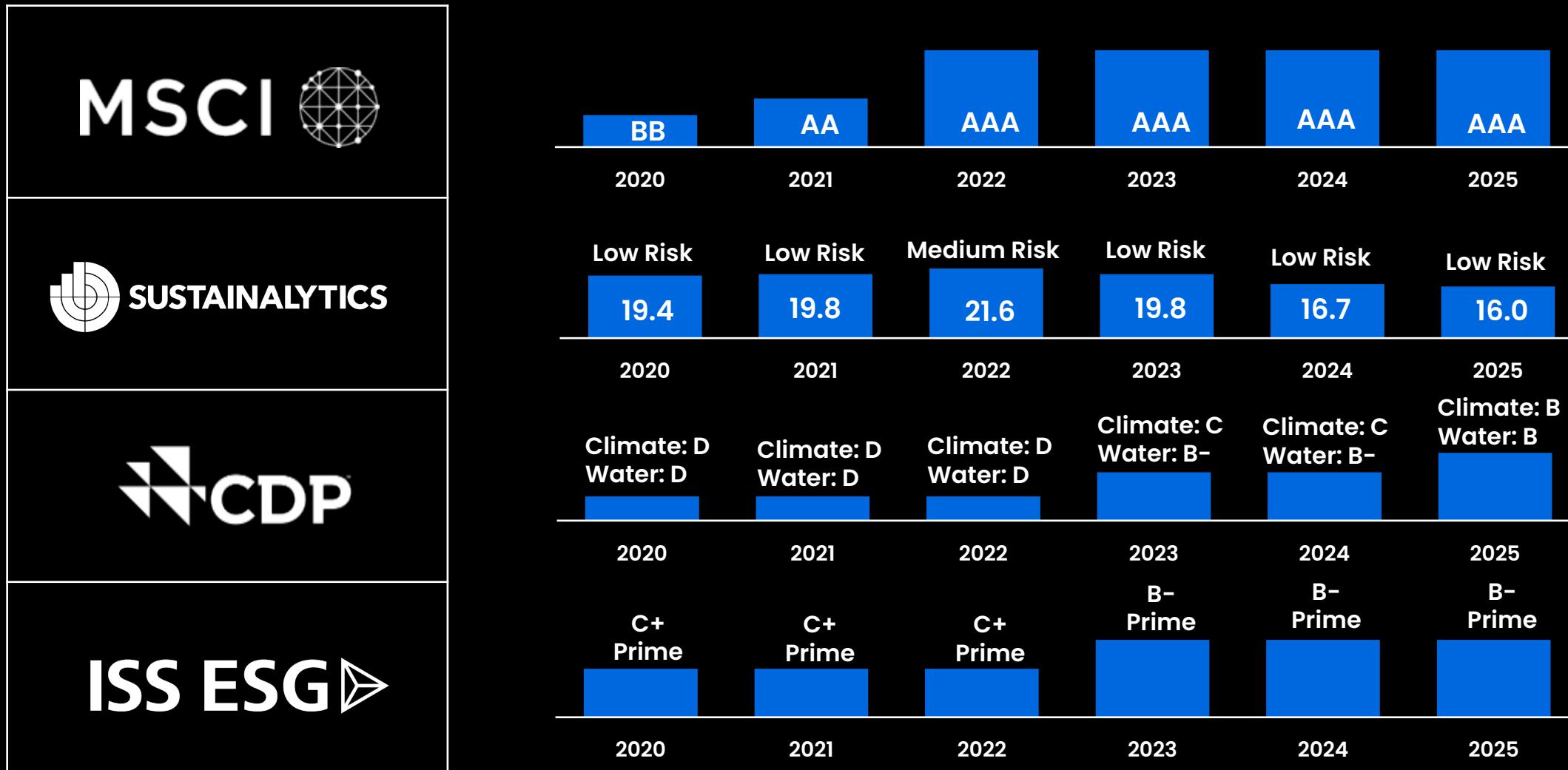
# NXP Sustainability Mission

	Strategy	Guiding principles	Goals
 <b>Innovation</b>	<p>Innovate advancements that enable a better, safer, more secure and more sustainable world</p>	<p>Push boundaries and explore new approaches to develop innovative and sustainable products and solutions</p>	<p>Develop higher-performing, more energy-efficient solutions that positively impacts the planet and society</p>
 <b>Environmental</b>	<p>Optimize our use of resources and impacts associated with our operations</p>	<p>Pursue continual improvements to use resources efficiently and responsibly</p>	<p>Carbon neutral by 2035; by 2027 reduce carbon emissions by 35%, drive 50% renewable electricity, 60% of wastewater recycled, and 90% of waste recycled</p>
 <b>Social</b>	<p>Leverage our global team to actively drive our business strategy and impact on the world</p>	<p>Respect human rights and promote an ethical, safe, and healthy work environment. Foster an environment of trust and respect, where team members collaborate to drive innovation</p>	<p>Foster an inclusive environment and improve representation of women in our global workforce; zero tolerance of forced labor and human-rights abuses; zero workplace injuries</p>
 <b>Governance</b>	<p>Collaborate with our stakeholders on global sustainability initiatives. Build trust through transparency in our business practices and operations</p>	<p>Proactively assess risk and build resilience through robust governance systems, including appropriate goals and processes</p>	<p>Work with NXP supply-chain partners to reduce their environmental footprint and to integrate sustainability into NXP's business to foster ownership and accountability</p>

# NXP 2024 Sustainability Progress

Scope 1 Direct sources	Scope 2 Indirect sources	Scope 3 Upstream and downstream sources	Additional Progress		
			<b>36%</b> decrease PFC emissions from 2023	<b>5 percentage-point</b> increase in renewable energy usage from 2023	<b>0.4%</b> decrease electricity consumption from 2023
<b>31%</b> decrease from 2023	<b>13%</b> decrease from 2023	<b>18%</b> decrease from 2023	<b>43%</b> decrease HTF emissions from 2023	<b>3%</b> decrease fossil fuel emissions from 2023	<b>2%</b> decrease $\text{N}_2\text{O}$ emissions from 2023
			<b>4 percentage-point</b> increase in water recycling from 2023	<b>20%</b> Women in R&D positions	<b>100%</b> Certified Conflict free 3TG smelters

# NXP Sustainability Ratings



# Annual GAAP Condensed Consolidated Statement of Operations (\$M)

(\$ in millions, unless otherwise stated)	2020	2021	2022	2023	2024	2025
<b>Revenue</b>	<b>8,612</b>	<b>11,063</b>	<b>13,205</b>	<b>13,276</b>	<b>12,614</b>	<b>12,269</b>
Cost of Revenue	4,377	4,996	5,688	5,723	5,495	5,553
<b>Gross Profit</b>	<b>4,235</b>	<b>6,067</b>	<b>7,517</b>	<b>7,553</b>	<b>7,119</b>	<b>6,716</b>
Research and development	1,725	1,936	2,148	2,418	2,347	2,360
Selling, general and administrative	879	956	1,066	1,159	1,164	1,204
Amortization of acquisition-related intangible assets	1,327	592	509	300	136	117
Total operating expenses	3,931	3,484	3,723	3,877	3,647	3,681
Other income (expense)	114	-	3	(15)	(55)	12
<b>Operating income (loss)</b>	<b>418</b>	<b>2,583</b>	<b>3,797</b>	<b>3,661</b>	<b>3,417</b>	<b>3,047</b>
Financial income (expense)	(417)	(403)	(434)	(309)	(318)	(384)
Income (loss) before taxes	1	2,180	3,363	3,352	3,099	2,663
Benefit (provision) for income taxes	83	(272)	(529)	(523)	(545)	(525)
Results relating to equity-accounted investees	(4)	(2)	(1)	(7)	(12)	(70)
Net income (loss)	80	1,906	2,833	2,822	2,542	2,068
Less: Net Income (loss) attributable to non-controlling interests	(28)	(35)	(46)	(25)	(32)	(47)
<b>Net income (loss) attributable to stockholders</b>	<b>52</b>	<b>1,871</b>	<b>2,787</b>	<b>2,797</b>	<b>2,510</b>	<b>2,021</b>
Basic earnings per share	0.19	6.91	10.64	10.83	9.84	8.00
Diluted earnings per share	0.18	6.79	10.55	10.70	9.73	7.95
Basic - weighted average number of shares	279,763	270,687	261,879	258,381	255,208	252,703
Diluted - weighted average number of shares	283,809	275,646	264,053	261,370	257,848	254,331

# Annual GAAP to non-GAAP Reconciliation (\$M)

(\$ in millions, unless otherwise stated)	2020	2021	2022	2023	2024	2025
GAAP Gross Profit	<b>4,235</b>	<b>6,067</b>	<b>7,517</b>	<b>7,553</b>	<b>7,119</b>	<b>6,716</b>
Gross profit adjustments	(165)	(138)	(126)	(209)	(213)	(250)
Non - GAAP Gross Profit	<b>4,400</b>	<b>6,205</b>	<b>7,643</b>	<b>7,762</b>	<b>7,332</b>	<b>6,966</b>
GAAP Gross Margin	49.2%	54.8%	56.9%	56.9%	56.4%	54.7%
Non-GAAP Gross Margin	51.1%	56.1%	57.9%	58.5%	58.1%	56.8%
GAAP Operating income (loss)	<b>418</b>	<b>2,583</b>	<b>3,797</b>	<b>3,661</b>	<b>3,417</b>	<b>3,047</b>
Operating income adjustments	(1,810)	(1,058)	(994)	(1,001)	(952)	(1,017)
Non - GAAP Operating income (loss)	<b>2,228</b>	<b>3,641</b>	<b>4,791</b>	<b>4,662</b>	<b>4,369</b>	<b>4,064</b>
GAAP Operating Margin	4.9%	23.3%	28.8%	27.6%	27.1%	24.8%
Non-GAAP Operating Margin	25.9%	32.9%	36.3%	35.1%	34.6%	33.1%

# Annual Cash Flow Overview (\$M)

(\$ in millions, unless otherwise stated)	2020	2021	2022	2023	2024	2025
<b>Net cash provided by (used for) operating activities</b>	<b>2,482</b>	<b>3,077</b>	<b>3,895</b>	<b>3,513</b>	<b>2,782</b>	<b>2,820</b>
<b>Net cash provided by (used for) investing activities</b>	<b>(418)</b>	<b>(934)</b>	<b>(1,249)</b>	<b>(1,508)</b>	<b>(686)</b>	<b>(2,357)</b>
<b>Net cash provided by (used for) financing activities</b>	<b>(835)</b>	<b>(1,585)</b>	<b>(1,619)</b>	<b>(1,990)</b>	<b>(2,662)</b>	<b>(494)</b>
Effects of changes in exchange rates on cash position	1	(3)	(12)	2	(4)	6
Increase (decrease) in cash and cash equivalents	1,230	555	1,015	17	(570)	(25)
<b>Cash and cash equivalents at beginning of the period</b>	<b>1,045</b>	<b>2,275</b>	<b>2,830</b>	<b>3,845</b>	<b>3,862</b>	<b>3,292</b>
<b>Cash and cash equivalents at end of period</b>	<b>2,275</b>	<b>2,830</b>	<b>3,845</b>	<b>3,862</b>	<b>3,292</b>	<b>3,267</b>
Net cash provided by (used for) operating activities	2,482	3,077	3,895	3,513	2,782	2,820
Net capital expenditures on property, plant and equipment	(388)	(766)	(1,061)	(826)	(693)	(395)
<b>Non-GAAP free cash flow</b>	<b>2,094</b>	<b>2,311</b>	<b>2,834</b>	<b>2,687</b>	<b>2,089</b>	<b>2,425</b>
<b>Trailing 12-month Non-GAAP free cash flow as a percentage of Revenue</b>	<b>24 %</b>	<b>21%</b>	<b>21%</b>	<b>20%</b>	<b>17%</b>	<b>20%</b>

# Annual Adjusted EBITDA (\$M)

(\$ in millions, unless otherwise stated)

	2020	2021	2022	2023	2024	2025
<b>Net income (loss)</b>	<b>80</b>	<b>1,906</b>	<b>2,833</b>	<b>2,822</b>	<b>2,542</b>	<b>2,068</b>
Financial (income) expense	417	403	434	309	318	384
(Benefit) provision for income taxes	(83)	272	529	523	545	525
Depreciation	547	551	605	652	630	560
Amortization	1,441	711	645	454	295	272
<b>Non-GAAP EBITDA</b>	<b>2,402</b>	<b>3,843</b>	<b>5,046</b>	<b>4,760</b>	<b>4,330</b>	<b>3,809</b>
<b>Reconciling items to adjusted EBITDA</b>						
Results of equity-accounted investees, excluding Foundry investees	4	2	1	7	12	66
Purchase accounting effect on inventory sale	17	-	-	-	-	-
Purchase accounting effect on asset sale	-	-	-	-	-	5
Restructuring	78	1	(7)	98	125	261
Stock-based compensation	384	353	364	411	461	462
Merger-related costs	8	-	-	-	-	-
Other incidental items <sup>1</sup>	(101)	33	65	134	136	124
<b>Non-GAAP Adjusted EBITDA</b>	<b>2,792</b>	<b>4,232</b>	<b>5,469</b>	<b>5,410</b>	<b>5,064</b>	<b>4,727</b>
(1) Excluding from total other incidental items, charges included in depreciation or amortization reconciling items:						
other incidental items	8	-	-	2	45	19

# Quarterly GAAP Condensed Consolidated Statement of Operations (\$M)

(\$ in millions, unless otherwise stated)	Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025
<b>Revenue</b>	<b>3,111</b>	<b>2,835</b>	<b>2,926</b>	<b>3,173</b>	<b>3,335</b>
Cost of Revenue	(1,433)	(1,275)	(1,364)	(1,386)	(1,528)
<b>Gross Profit</b>	<b>1,678</b>	<b>1,560</b>	<b>1,562</b>	<b>1,787</b>	<b>1,807</b>
Research and development	(612)	(547)	(573)	(575)	(665)
Selling, general and administrative	(323)	(281)	(278)	(286)	(359)
Amortization of acquisition-related intangible assets	(28)	(27)	(25)	(31)	(34)
Total operating expenses	(963)	(855)	(876)	(892)	(1,058)
Other income (expense)	(40)	18	1	(2)	(5)
<b>Operating income (loss)</b>	<b>675</b>	<b>723</b>	<b>687</b>	<b>893</b>	<b>744</b>
Financial income (expense)	(91)	(92)	(86)	(98)	(108)
Income (loss) before taxes	584	631	601	795	636
Benefit (provision) for income taxes	(77)	(130)	(116)	(148)	(131)
Results relating to equity-accounted investees	(2)	(4)	(28)	(1)	(37)
Net income (loss)	505	497	457	646	468
Less: Net Income (loss) attributable to non-controlling interests	10	7	12	15	13
Net income (loss) attributable to stockholders	495	490	445	631	455
Basic earnings per share	1.95	1.93	1.76	2.50	1.80
Diluted earnings per share	1.93	1.92	1.75	2.48	1.79
Basic - weighted average number of shares	254,349	253,709	252,418	252,170	252,544
Diluted - weighted average number of shares	256,628	255,018	253,844	254,310	254,078

# Quarterly GAAP to non-GAAP Reconciliation (\$M)

(\$ in millions, unless otherwise stated)	Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025
<b>GAAP Gross Profit</b>	<b>1,678</b>	<b>1,560</b>	<b>1,562</b>	<b>1,787</b>	<b>1,807</b>
Gross profit adjustments	(111)	(31)	(90)	(23)	(106)
<b>Non - GAAP Gross Profit</b>	<b>1,789</b>	<b>1,591</b>	<b>1,652</b>	<b>1,810</b>	<b>1,913</b>
GAAP Gross Margin	53.9%	55.0%	53.4%	56.3%	54.2%
Non-GAAP Gross Margin	57.5%	56.1%	56.5%	57.0%	57.4%
<b>GAAP Operating income (loss)</b>	<b>675</b>	<b>723</b>	<b>687</b>	<b>893</b>	<b>744</b>
Operating income adjustments	(390)	(181)	(248)	(178)	(410)
<b>Non - GAAP Operating income (loss)</b>	<b>1,065</b>	<b>904</b>	<b>935</b>	<b>1,071</b>	<b>1,154</b>
GAAP Operating Margin	21.7%	25.5%	23.5%	28.1%	22.3%
Non-GAAP Operating Margin	34.2%	31.9%	32.0%	33.8%	34.6%
<b>GAAP Provision for income taxes</b>	<b>(77)</b>	<b>(130)</b>	<b>(116)</b>	<b>(148)</b>	<b>(131)</b>
Income tax effect	87	13	32	25	59
<b>Non-GAAP Provision for income tax</b>	<b>(164)</b>	<b>(143)</b>	<b>(148)</b>	<b>(173)</b>	<b>(190)</b>
<b>GAAP Net income (loss) attributable to stockholders</b>	<b>495</b>	<b>490</b>	<b>445</b>	<b>631</b>	<b>455</b>
<b>Non-GAAP Net income (loss) attributable to stockholders</b>	<b>817</b>	<b>673</b>	<b>690</b>	<b>790</b>	<b>851</b>
<b>GAAP Diluted earnings per share</b>	<b>1.93</b>	<b>1.92</b>	<b>1.75</b>	<b>2.48</b>	<b>1.79</b>
<b>Non-GAAP Diluted earnings per share</b>	<b>3.18</b>	<b>2.64</b>	<b>2.72</b>	<b>3.11</b>	<b>3.35</b>

	Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025
<b>GAAP Net income (loss) attributable to stockholders</b>	<b>495</b>	<b>490</b>	<b>445</b>	<b>631</b>	<b>455</b>
PPA Effects	(39)	(40)	(32)	(38)	(41)
Restructuring	(112)	(14)	(67)	(3)	(177)
Share-based compensation	(117)	(127)	(117)	(118)	(100)
Other incidentals	(122)	-	(32)	(19)	(92)
Other adjustments combined	68	(2)	3	19	14
Foreign exchange loss	3	(3)	(7)	(6)	(6)
Other financial expense	(20)	(9)	6	(1)	(3)
Income tax effect	87	13	32	25	59
Results relating to equity accounted investees	(2)	(3)	(28)	1	(36)
<b>Non-GAAP Net income (loss) attributable to stockholders</b>	<b>817</b>	<b>673</b>	<b>690</b>	<b>790</b>	<b>851</b>
<b>GAAP net income (loss) per common share attributable to shareholders - diluted</b>	<b>1.93</b>	<b>1.92</b>	<b>1.75</b>	<b>2.48</b>	<b>1.79</b>
Total GAAP to Non-GAAP adjustments per common share	(1.25)	(0.72)	(0.97)	(0.63)	(1.56)
<b>Non-GAAP net income (loss) per common share attributable to shareholders - diluted</b>	<b>3.18</b>	<b>2.64</b>	<b>2.72</b>	<b>3.11</b>	<b>3.35</b>
<b>GAAP Financial income / (expense)</b>	<b>(91)</b>	<b>(92)</b>	<b>(86)</b>	<b>(98)</b>	<b>(108)</b>
Financial income / (expense) adjustments	(17)	(12)	(1)	(7)	(9)
<b>Non-GAAP Financial income / (expense)</b>	<b>(74)</b>	<b>(80)</b>	<b>(85)</b>	<b>(91)</b>	<b>(99)</b>

# Quarterly Cash Flow Overview (\$M)

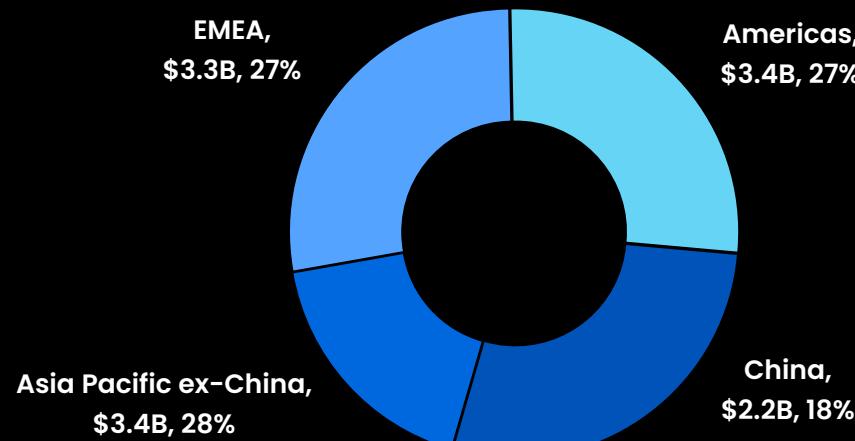
(\$ in millions, unless otherwise stated)	Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025
<b>Net cash provided by (used for) operating activities</b>	<b>391</b>	<b>565</b>	<b>779</b>	<b>585</b>	<b>891</b>
<b>Net cash provided by (used for) investing activities</b>	<b>198</b>	<b>(216)</b>	<b>(892)</b>	<b>(783)</b>	<b>(466)</b>
<b>Net cash provided by (used for) financing activities</b>	<b>(41)</b>	<b>345</b>	<b>(709)</b>	<b>482</b>	<b>(612)</b>
Effects of changes in exchange rates on cash position	(4)	2	4	-	-
Increase (decrease) in cash and cash equivalents	544	696	(818)	284	(187)
<b>Cash and cash equivalents at beginning of the period</b>	<b>2,748</b>	<b>3,292</b>	<b>3,988</b>	<b>3,170</b>	<b>3,454</b>
<b>Cash and cash equivalents at end of period</b>	<b>3,292</b>	<b>3,988</b>	<b>3,170</b>	<b>3,454</b>	<b>3,267</b>
Net cash provided by (used for) operating activities	<b>391</b>	<b>565</b>	<b>779</b>	<b>585</b>	<b>891</b>
Net capital expenditures on property, plant and equipment	(99)	(138)	(83)	(76)	(98)
<b>Non-GAAP free cash flow</b>	<b>292</b>	<b>427</b>	<b>696</b>	<b>509</b>	<b>793</b>
<b>Trailing 12-month Non-GAAP free cash flow</b>	<b>2,089</b>	<b>1,889</b>	<b>2,008</b>	<b>1,924</b>	<b>2,425</b>
<b>Trailing 12-month Non-GAAP free cash flow as a percentage of Revenue</b>	<b>17%</b>	<b>15%</b>	<b>17%</b>	<b>16%</b>	<b>20%</b>

# Quarterly Adjusted EBITDA (\$M)

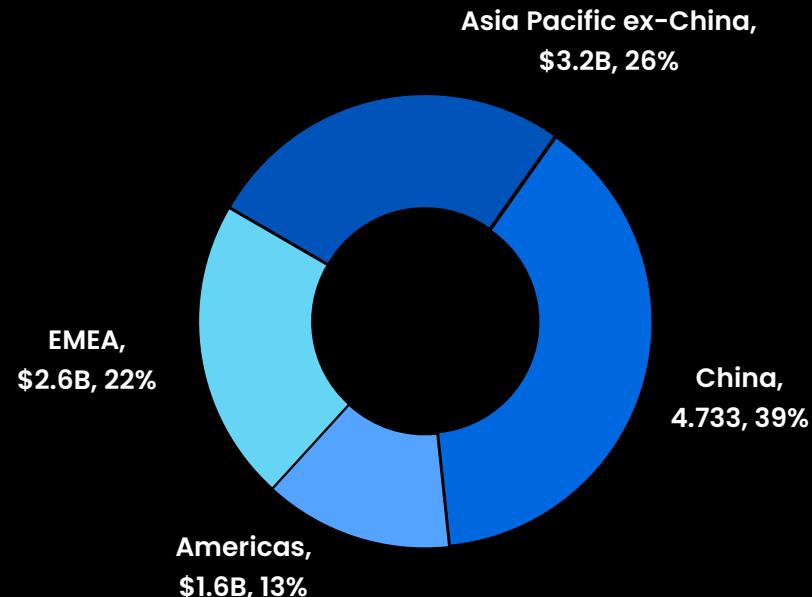
(\$ in millions, unless otherwise stated)	Q4 2024	Q1 2025	Q2 2025	Q3 2025	Q4 2025
<b>Net income (loss)</b>	<b>505</b>	<b>497</b>	<b>457</b>	<b>646</b>	<b>468</b>
<b>Reconciling items to adjusted net income</b>					
Financial (income) expense	91	92	86	98	108
(Benefit) provision for income taxes	77	130	116	148	131
Depreciation	190	143	143	132	142
Amortization	69	66	64	69	73
<b>Non-GAAP EBITDA</b>	<b>932</b>	<b>928</b>	<b>866</b>	<b>1,093</b>	<b>922</b>
<b>Reconciling items to adjusted EBITDA</b>					
Results of equity-accounted investees, excluding Foundry investees	2	3	28	(1)	36
Purchase accounting effect on asset sale	-	5	-	-	-
Restructuring	112	14	67	3	177
Stock-based compensation	117	127	117	118	100
Other incidental items <sup>1</sup>	77	(4)	25	19	84
<b>Non-GAAP Adjusted EBITDA</b>	<b>1,240</b>	<b>1,073</b>	<b>1,103</b>	<b>1,232</b>	<b>1,319</b>
<b>Trailing 12-month Non-GAAP Adjusted EBITDA</b>	<b>5,064</b>	<b>4,885</b>	<b>4,745</b>	<b>4,648</b>	<b>4,727</b>
(1) Excluding from total other incidental items, charges included in depreciation or amortization reconciling items:					
other incidental items	45	4	7	-	8

# NXP Semiconductors – Change in Reporting Geographic Information

**2025 Geographic Revenue by Headquarter-based by Region**



**2025 Geographic Revenue by Ship-to Region**



## Notable Product Announcements

**NXP Completes Acquisitions of Aviva Links and Kinara to Advance Automotive Connectivity and AI at the Intelligent Edge**

**NXP Improves Battery Health Monitoring with EIS Capable Battery Management Chipset**

# NXP, A Future of Innovation and Long-term Value Creation



**High Single Digit Organic Revenue Growth**

S32 SDV  
Intelligent systems at the edge

**Gross Margin Expansion Above 60%**

Hybrid manufacturing  
Mix / NPI

**100% of Excess FCF to Our Owners**

Hybrid manufacturing  
RMS & system leadership

**Doubling non-GAAP EPS by 2030+**



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