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DELTA REPORT

10-Q

OTTR - OTTER TAIL CORP

10-Q - JUNE 30, 2024 COMPARED TO 10-Q - MARCH 31, 2024

The following comparison report has been automatically generated

TOTAL DELTAS 643

█ **CHANGES** 147

█ **DELETIONS** 193

█ **ADDITIONS** 303

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended **March 31, 2024** **June 30, 2024** or

Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Commission File Number **0-53713**

OTTER TAIL CORPORATION

(Exact name of registrant as specified in its charter)

Minnesota

(State or other jurisdiction of incorporation or organization)

27-0383995

(I.R.S. Employer Identification No.)

215 South Cascade Street, Box 496, Fergus Falls, Minnesota

(Address of principal executive offices)

56538-0496

(Zip Code)

Registrant's telephone number, including area code: **866-410-8780**

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Shares, par value \$5.00 per share	OTTR	The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large Accelerated Filer

Accelerated Filer

Non-Accelerated Filer

Smaller Reporting Company

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date:

41,814,425 **41,827,967** Common Shares (\$5 par value) as of **April 30, 2024** **July 31, 2024**.

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DEFINITIONS

The following abbreviations or acronyms are used in the text.

AME ADP	Available Maximum Emergency Advanced Determination of Prudence	MISO	Midcontinent Independent System Operator, Inc.
ARP AME	Alternative Revenue Program	MPUC	Minnesota Public Utilities Commission
BTD	BTD Manufacturing, Inc. Available Maximum Emergency	NDDEQ	North Dakota Department of Environmental Quality
CCSARO	Carbon Capture and Sequestration Asset Retirement Obligation	NDPSC	North Dakota Public Service Commission
ECOARP	Energy Conservation and Optimization Rider Alternative Revenue Program	OTC	Otter Tail Corporation
EGU BTD	Electric Generating Units BTD Manufacturing, Inc.	OTP	Otter Tail Power Company
CCR	Coal Combustion Residual	PIR	Phase-In Rider
CO2	Carbon Dioxide	PSLRA	Private Securities Litigation Reform Act of 1995
ECO	Energy Conservation and Optimization Rider	PTC	Production Tax Credits
EPA	Environmental Protection Agency	PIR PVC	Phase-In Rider Polyvinyl chloride
ESSRP	Executive Survivor and Supplemental Retirement Plan	PSLRA RHR	Private Securities Litigation Reform Act of 1995 Regional Haze Rule
EUIC	Electric Utility Infrastructure Costs Rider	PTC ROE	Production Tax Credits Return on equity
FERC	Federal Energy Regulatory Commission	PVC RRR	Polyvinyl chloride
GCR	Generation Cost Recovery Renewable Resource Rider	RHR	Regional Haze Rule
GHG	Greenhouse Gas	RTO	Regional Transmission Organizations
ROE IRP	Return on equity	RRR	Renewable Resource Rider
IRP	Integrated Resource Plan	SEC	Securities and Exchange Commission
ISO	Independent System Operator	T.O. Plastics	T.O. Plastics, Inc.
kwh	kilowatt-hour	TCR	Transmission Cost Recovery Rider
MDT	Meter and Distribution Technology		
Merricourt	Merricourt Wind Energy Center		

FORWARD-LOOKING INFORMATION

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "PSLRA"). When used in this Form 10-Q and in future filings by Otter Tail Corporation (the "Company") with the Securities and Exchange Commission ("SEC"), in the Company's press releases and in oral statements, words such as "anticipate," "believe," "can," "could," "estimate," "expect," "future," "goal," "intend," "likely," "may," "outlook," "plan," "possible," "potential," "predict," "probable," "projected," "should," "target," "will," "would" or similar expressions are intended to identify forward-looking statements within the meaning of the PSLRA. Such statements are based on current expectations and assumptions and entail various risks and uncertainties that could cause actual results to differ materially from those expressed in such forward-looking statements. The Company's risks and uncertainties include, among other things, uncertainty of future investments and capital expenditures, rate base levels and rate base growth, long-term investment risk, seasonal weather patterns and extreme weather events, counterparty credit risk, future business volumes with key customers, reductions in our credit ratings, our ability to access capital markets on favorable terms, assumptions and costs relating to funding our employee benefit plans, our subsidiaries' ability to make dividend payments, cyber security threats or data breaches, the impact of government legislation and regulation including foreign trade policy and environmental, health and safety laws and regulations, the impact of climate change including compliance with legislative and regulatory changes to address climate change, operational and economic risks associated with our electric generating and manufacturing facilities, risks associated with energy markets, the availability and pricing of resource materials, inflation cost pressures, attracting and maintaining a qualified and stable workforce, expectations regarding regulatory proceedings, including state utility commission approval of resource plans, assigned service areas, the siting and construction of major facilities, capital structure, and allowed customer rates, and changing macroeconomic and industry conditions that impact demand for our products, pricing and margins. These and other risks and uncertainties are more fully described in our filings with the SEC, including our most recently filed Annual Report on [Form 10-K](#). Forward-looking statements speak only as of the date they are made, and we expressly disclaim any obligation to update any forward-looking information.

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

OTTER TAIL CORPORATION

CONSOLIDATED BALANCE SHEETS (unaudited)

(in thousands, except share data)	(in thousands, except share data)	March 31, 2024	December 31, (in thousands, except share data)	June 30, 2024	December 31, 2023
Assets					
Assets					
Assets					
Current Assets	Current Assets			Current Assets	
Cash and Cash Equivalents					
Receivables, net of allowance for credit losses					
Inventories					
Regulatory Assets					
Other Current Assets					
Total Current Assets					
Noncurrent Assets					
Investments					
Investments					
Investments					
Property, Plant and Equipment, net of accumulated depreciation					
Regulatory Assets					
Intangible Assets, net of accumulated amortization					
Goodwill					
Other Noncurrent Assets					
Total Noncurrent Assets					
Total Assets					
Liabilities and Shareholders' Equity					
Liabilities and Shareholders' Equity					

Liabilities and Shareholders' Equity

Current Liabilities

Current Liabilities

Current Liabilities

Short-Term Debt

Short-Term Debt

Short-Term Debt

Accounts Payable

Accounts Payable

Accounts Payable

Accrued Salaries and Wages

Accrued Taxes

Regulatory Liabilities

Other Current Liabilities

Total Current Liabilities

Noncurrent Liabilities

Pension Benefit Liability

Pension Benefit Liability

Pension Benefit Liability

Other Postretirement Benefits Liability

Regulatory Liabilities

Deferred Income Taxes

Deferred Tax Credits

Other Noncurrent Liabilities

Total Noncurrent Liabilities

Commitments and Contingencies ([Note 9](#))

Commitments and Contingencies ([Note 10](#))

Capitalization

Long-Term Debt

Long-Term Debt

Long-Term Debt

Shareholders' Equity

Common Shares: 50,000,000 shares authorized, \$5 par value; 41,783,750 and 41,710,521 outstanding at March 31, 2024 and December 31, 2023

Common Shares: 50,000,000 shares authorized, \$5 par value; 41,783,750 and 41,710,521 outstanding at March 31, 2024 and December 31, 2023

Common Shares: 50,000,000 shares authorized, \$5 par value; 41,783,750 and 41,710,521 outstanding at March 31, 2024 and December 31, 2023

Common Shares: 50,000,000 shares authorized, \$5 par value; 41,814,425 and 41,710,521 outstanding at June 30, 2024 and December 31, 2023

Common Shares: 50,000,000 shares authorized, \$5 par value; 41,814,425 and 41,710,521 outstanding at June 30, 2024 and December 31, 2023

Common Shares: 50,000,000 shares authorized, \$5 par value; 41,814,425 and 41,710,521 outstanding at June 30, 2024 and December 31, 2023

Additional Paid-In Capital

Retained Earnings

Accumulated Other Comprehensive Income

Total Shareholders' Equity

Total Capitalization

Total Liabilities and Shareholders' Equity

See accompanying condensed notes to consolidated financial statements.

OTTER TAIL CORPORATION**CONSOLIDATED STATEMENTS OF INCOME (unaudited)**

		<i>Three Months Ended March 31,</i>
		<i>Three Months Ended March 31,</i>
		<i>Three Months Ended March 31,</i>
		<i>Three Months Ended June 30,</i>
		<i>Three Months Ended June 30,</i>
		<i>Three Months Ended June 30,</i>
<i>(in thousands, except per-share amounts)</i>		
<i>(in thousands, except per-share amounts)</i>		
<i>(in thousands, except per-share amounts)</i>		
Operating Revenues		
Operating Revenues		
Operating Revenues		
Electric		
Electric		
Electric		
Product Sales		
Product Sales		
Product Sales		
Total Operating Revenues		
Total Operating Revenues		
Total Operating Revenues		
Operating Expenses		
Operating Expenses		
Operating Expenses		
Electric Production Fuel		
Electric Production Fuel		
Electric Production Fuel		
Electric Purchased Power		
Electric Purchased Power		
Electric Purchased Power		
Electric Operating and Maintenance Expenses		
Electric Operating and Maintenance Expenses		
Electric Operating and Maintenance Expenses		
Cost of Products Sold (excluding depreciation)		
Cost of Products Sold (excluding depreciation)		
Cost of Products Sold (excluding depreciation)		
Nonelectric Selling, General, and Administrative Expenses		
Nonelectric Selling, General, and Administrative Expenses		
Nonelectric Selling, General, and Administrative Expenses		
Depreciation and Amortization		
Depreciation and Amortization		
Depreciation and Amortization		
Electric Property Taxes		
Electric Property Taxes		
Electric Property Taxes		
Total Operating Expenses		
Total Operating Expenses		
Total Operating Expenses		
Operating Income		
Operating Income		

Operating Income
Other Income and (Expense)
Other Income and (Expense)
Other Income and (Expense)
Interest Expense
Interest Expense
Interest Expense
Nonservice Components of Postretirement Benefits
Nonservice Components of Postretirement Benefits
Nonservice Components of Postretirement Benefits
Other Income (Expense), net
Other Income (Expense), net
Other Income (Expense), net
Income Before Income Taxes
Income Before Income Taxes
Income Before Income Taxes
Income Tax Expense
Income Tax Expense
Income Tax Expense
Net Income
Net Income
Net Income
Weighted-Average Common Shares Outstanding:
Weighted-Average Common Shares Outstanding:
Weighted-Average Common Shares Outstanding:
Basic
Basic
Basic
Diluted
Diluted
Diluted
Earnings Per Share:
Earnings Per Share:
Earnings Per Share:
Basic
Basic
Basic
Diluted
Diluted
Diluted

See accompanying condensed notes to consolidated financial statements.

OTTER TAIL CORPORATION

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (unaudited)

	<i>Three Months Ended March 31,</i>	
<i>(in thousands)</i>	<i>2024</i>	<i>2023</i>
Net Income	\$ 74,338	\$ 62,481
Other Comprehensive Income (Loss):		

Unrealized Gain (Loss) on Available-for-Sale Securities, net of tax benefit (expense) of \$3, and \$(21)	(13)	80
Pension and Other Postretirement Benefits, net of tax benefit of \$26, and \$9	(74)	(26)
Total Other Comprehensive Income (Loss)	(87)	54
Total Comprehensive Income	\$ 74,251	\$ 62,535

(in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Net Income	\$ 86,995	\$ 81,969	\$ 161,333	\$ 144,450
Other Comprehensive Loss:				
Unrealized Gain (Loss) on Available-for-Sale Securities, net of tax benefit (expense) of \$71, \$16, \$74 and \$(5)	(269)	(61)	(282)	19
Pension and Other Postretirement Benefits, net of tax benefit of \$10, \$9, \$36 and \$19	(29)	(27)	(103)	(53)
Total Other Comprehensive Loss	(298)	(88)	(385)	(34)
Total Comprehensive Income	\$ 86,697	\$ 81,881	\$ 160,948	\$ 144,416

See accompanying condensed notes to consolidated financial statements.

OTTER TAIL CORPORATION

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY (unaudited)

	(in thousands, except common shares)						(in thousands, except common shares)					
	Common Shares	Par Value, Common Shares	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Total Shareholders' Equity	Common Shares	Par Value, Common Shares	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	
Balance, March 31, 2024												
Balance, March 31, 2024												
Balance, March 31, 2024												
Stock Issued Under Share-Based Compensation Plans, net of shares withheld for employee taxes												
Stock Issued Under Share-Based Compensation Plans, net of shares withheld for employee taxes												
Stock Issued Under Share-Based Compensation Plans, net of shares withheld for employee taxes												
Stock Issued Under Stock Purchase Plan, net of expenses												
Net Income												
Other Comprehensive Loss												

Stock Compensation Expense Common Dividends (\$0.4675 per share)	
Balance, June 30, 2024	
Balance, March 31, 2023	
Balance, March 31, 2023	
Balance, March 31, 2023	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Stock Purchase Plan, net of expenses	
Net Income	
Other Comprehensive Loss	
Stock Compensation Expense Common Dividends (\$0.4375 per share)	
Balance, June 30, 2023	
Balance, December 31, 2023	
Balance, December 31, 2023	
Balance, December 31, 2023	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Net Income	
Net Income	

Stock Issued Under Stock Purchase Plan, net of expenses	
Net Income	
Other Comprehensive Loss	
Stock Compensation Expense	
Common Dividends (\$0.4675 per share)	
Balance, March 31, 2024	
Common Dividends (\$0.9350 per share)	
Balance, June 30, 2024	
Balance, December 31, 2022	
Balance, December 31, 2022	
Balance, December 31, 2022	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Share- Based Compensation Plans, net of shares withheld for employee taxes	
Stock Issued Under Stock Purchase Plan, net of expenses	
Net Income	
Net Income	
Net Income	
Other Comprehensive Income	
Other Comprehensive Loss	
Stock Compensation Expense	
Common Dividends (\$0.4375 per share)	

Balance, March
31, 2023
Common Dividends (\$0.8750 per share)
Balance, June
30, 2023

See accompanying condensed notes to consolidated financial statements.

OTTER TAIL CORPORATION

CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

(in thousands)	Three Months Ended March 31,		Six Months Ended June 30,	
	(in thousands) 2024	2023 (in thousands) 2024	2023	2023
Operating Activities				
Operating Activities				
Operating Activities				
Net Income				
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:				
Depreciation and Amortization				
Depreciation and Amortization				
Depreciation and Amortization				
Deferred Tax Credits				
Deferred Income Taxes				
Investment Gains				
Investment Gains				
Investment Gains				
Stock Compensation Expense				
Other, Net				
Changes in Operating Assets and Liabilities:				
Receivables				
Receivables				
Receivables				
Inventories				
Regulatory Assets				
Other Assets				
Accounts Payable				
Accrued and Other Liabilities				
Regulatory Liabilities				
Pension and Other Postretirement Benefits				
Net Cash Provided by Operating Activities				
Investing Activities				
Capital Expenditures				
Capital Expenditures				
Capital Expenditures				
Proceeds from Disposal of Noncurrent Assets				
Cash Used for Investments and Other Assets				
Net Cash Used in Investing Activities				
Financing Activities				
Net Borrowings (Repayments) of Short-Term Debt				

Net Borrowings (Repayments) of Short-Term Debt
Net Borrowings (Repayments) of Short-Term Debt
Proceeds from Issuance of Long-Term Debt
Proceeds from Issuance of Long-Term Debt
Proceeds from Issuance of Long-Term Debt
Dividends Paid
Dividends Paid
Dividends Paid
Payments for Shares Withheld for Employee Tax Obligations
Other, net
Net Cash Provided by Financing Activities
Net Change in Cash and Cash Equivalents
Cash and Cash Equivalents at Beginning of Period
Cash and Cash Equivalents at End of Period
Supplemental Disclosure of Noncash Investing Activities
Supplemental Disclosure of Noncash Investing Activities
Supplemental Disclosure of Noncash Investing Activities
Accrued Property, Plant and Equipment Additions
Accrued Property, Plant and Equipment Additions
Accrued Property, Plant and Equipment Additions

See accompanying condensed notes to consolidated financial statements

OTTER TAIL CORPORATION

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited)

1. Summary of Significant Accounting Policies

Overview

Otter Tail Corporation (OTC) and its subsidiaries (collectively, the "Company", "us", "our" or "we") form a diverse, multi-platform business consisting of a vertically integrated, regulated utility with generation, transmission and distribution facilities complemented by manufacturing businesses providing metal fabrication for custom machine parts and metal components, manufacturing of extruded and thermoformed plastic products, and manufacturing of polyvinyl chloride (PVC) pipe products. We classify our business into three segments: Electric, Manufacturing and Plastics.

Basis of Presentation

The unaudited consolidated financial statements included herein have been prepared pursuant to the rules and regulations of the SEC for interim reporting. Accordingly, they do not include all the information and footnotes required by generally accepted accounting principles. In the opinion of management, we have included all adjustments, including normal recurring accruals, necessary for a fair presentation of the consolidated financial statements for the periods presented. The consolidated financial statements and condensed notes thereto should be read in conjunction with the consolidated financial statements and notes included in our Annual Report on [Form 10-K](#) for the fiscal year ended December 31, 2023.

Because of the seasonality of our businesses and other factors, the earnings for the three and six months ended March 31, 2024 June 30, 2024 should not be taken as an indication of earnings for all or any part of the balance of the current year or as an indication of earnings for future years.

Use of Estimates

We use estimates based on the best information available in recording transactions and balances resulting from business operations. As better information becomes available or actual amounts are known, the recorded estimates are revised. Consequently, operating results can be affected by revisions to prior accounting estimates.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying consolidated statements of cash flows to maintain consistency and comparability between periods presented. Other, net operating cash flows previously reported for the three months ended March 31, 2023, included \$1.8 million of investment gains, which are presented separately in the current period, and excluded \$0.2 million of allowance for equity funds used during construction, which were previously presented separately. The reclassifications had no impact on previously reported net cash provided by operating activities, net cash used in investing activities, net cash used in financing activities, or cash and cash equivalents.

Recent Accounting Pronouncements

Segment Reporting. In November 2023, the Financial Accounting Standards Board (FASB) issued amended authoritative guidance codified in Accounting Standards Codification (ASC) 280, Segment Reporting. The amended guidance expands annual and interim disclosure requirements for reportable segments, primarily through expanded disclosures about significant segment expenses. The updated standard is effective for our annual periods beginning in 2024 and interim periods beginning in the first quarter of fiscal year 2025. Adoption of the amended guidance must be applied retrospectively to all prior periods presented in the financial statements. We are currently evaluating Beginning with the impact

that filing of our 2024 Form 10-K, we will provide the additional disclosures required by the updated standard, will have on including the disclosure of additional expense details for each of our financial statement disclosures. identified reportable segments.

Income Taxes. In December 2023, the FASB issued amended authoritative guidance codified in ASC 740, Income Taxes. The amended guidance requires additional disaggregated information in effective tax rate reconciliation disclosures and additional disaggregated information about income taxes paid. The updated standard is effective for our annual periods beginning in 2025. The amended guidance is to be applied on a prospective basis with the option to apply the standard retrospectively. We are currently evaluating the impact that anticipate adopting the updated standard will have in our Form 10-K for the year ended December 31, 2025 and electing to apply the standard on our financial statement disclosures, a retrospective basis for all periods presented.

2. Segment Information

The classification of our business into three segments, Electric, Manufacturing and Plastics, is consistent with our business strategy, organizational structure and our internal reporting and review processes used by our chief operating decision maker to make decisions regarding allocation of resources, to assess operating performance and to make strategic decisions.

Certain assets and costs are not allocated to our operating segments. Corporate operating costs include items such as corporate staff and overhead costs, the results of our captive insurance company and other items excluded from the measurement of operating segment performance. Corporate assets consist primarily of cash and cash equivalents, prepaid expenses, investments and fixed assets. Corporate is not an operating segment, rather it is added to operating segment totals to reconcile to consolidated amounts.

Information for each segment and our unallocated corporate costs for the three and six months ended March 31, 2024 June 30, 2024 and 2023 are as follows:

		Three Months Ended March 31,		Three Months Ended March 31,		Three Months Ended March 31,	
(in thousands)							
(in thousands)							
Operating Revenue							
Operating Revenue							
Operating Revenue							
Electric							
Electric							
Electric							
Manufacturing							
Manufacturing							
Manufacturing							
Plastics							
Plastics							
Plastics							
Total							
Total							
Total							
Net Income (Loss)							
Net Income (Loss)							
Net Income (Loss)							
Electric							
Electric							
Electric							
Manufacturing							
Manufacturing							
Manufacturing							

Plastics
Plastics
Plastics
Corporate
Corporate
Corporate
Total
Total
Total

The following provides the identifiable assets by segment and corporate assets as of **March 31, 2024** June 30, 2024 and December 31, 2023:

		<i>March 31, 2024</i>	<i>December 31, 2023 (in thousands)</i>	<i>June 30, 2024</i>	<i>December 31, 2023</i>
(in thousands)	(in thousands)				
Identifiable Assets					
Identifiable Assets					
Identifiable Assets					
Electric					
Electric					
Electric					
Manufacturing					
Plastics					
Corporate					
Total					

3. Revenue

Presented below are our operating revenues from external customers, in total and by amounts arising from contracts with customers and alternative revenue program (ARP) arrangements, disaggregated by revenue source and segment for the three and six months ended **March 31, 2024** June 30, 2024 and 2023:

		<i>Three Months Ended March 31,</i>			
		<i>Three Months Ended March 31,</i>			
		<i>Three Months Ended March 31,</i>			
(in thousands)					
(in thousands)					
		<i>Three Months Ended June 30,</i>		<i>Six Months Ended June 30,</i>	
(in thousands)	(in thousands)	2024	2023	2024	2023
Operating Revenues					
Operating Revenues					
Operating Revenues					
Electric Segment					
Electric Segment					
Electric Segment					
Retail: Residential					
Retail: Residential					
Retail: Residential					
Retail: Commercial and Industrial					
Retail: Commercial and Industrial					
Retail: Commercial and Industrial					
Retail: Other					
Retail: Other					
Retail: Other					

Total Retail
Total Retail
Total Retail
Transmission
Transmission
Transmission
Wholesale
Wholesale
Wholesale
Other
Other
Other
Total Electric Segment
Total Electric Segment
Total Electric Segment
Manufacturing Segment
Manufacturing Segment
Manufacturing Segment
Metal Parts and Tooling
Metal Parts and Tooling
Metal Parts and Tooling
Plastic Products and Tooling
Plastic Products and Tooling
Plastic Products and Tooling
Scrap Metal
Scrap Metal
Scrap Metal
Total Manufacturing Segment
Total Manufacturing Segment
Total Manufacturing Segment
Plastics Segment
Plastics Segment
Plastics Segment
PVC Pipe
PVC Pipe
PVC Pipe
Total Operating Revenue
Total Operating Revenue
Total Operating Revenue
Less: Non-contract Revenues Included Above
Less: Non-contract Revenues Included Above
Less: Non-contract Revenues Included Above
Electric Segment - ARP Revenues
Electric Segment - ARP Revenues
Electric Segment - ARP Revenues
Total Operating Revenues from Contracts with Customers
Total Operating Revenues from Contracts with Customers
Total Operating Revenues from Contracts with Customers

4. Select Balance Sheet Information

Receivables and Allowance for Credit Losses

Receivables as of **March 31, 2024** **June 30, 2024** and December 31, 2023 are as follows:

(in thousands)	March 31, 2024	December 31, 2023	June 30, 2024	December 31, 2023
(in thousands)		(in thousands)		
Receivables				
Receivables				
Receivables				
Trade				
Trade				
Trade				
Other				
Unbilled Receivables				
Total Receivables				
Less: Allowance for Credit Losses				
Receivables, net of allowance for credit losses				

The following is a summary of activity in the allowance for credit losses for the **three** **six** months ended **March 31, 2024** **June 30, 2024** and 2023:

		Three Months Ended March 31,		
(in thousands)	(in thousands)	2024	2023 (in thousands)	2024
Beginning Balance, January 1				
Beginning Balance, January 1				
Beginning Balance, January 1				
Additions Charged to Expense				
Reductions for Amounts Written Off, Net of Recoveries				
Ending Balance, March 31				
Ending Balance, June 30				

Inventories

Inventories consist of the following as of **March 31, 2024** **June 30, 2024** and December 31, 2023:

(in thousands)	(in thousands)	March 31, 2024	December 31, 2023 (in thousands)	June 30, 2024	December 31, 2023
(in thousands)	(in thousands)				
Raw Material, Fuel and Supplies					
Raw Material, Fuel and Supplies					
Raw Material, Fuel and Supplies					
Work in Process					
Finished Goods					
Total Inventories					

Investments

The following is a summary of our investments as of **March 31, 2024** **June 30, 2024** and December 31, 2023:

(in thousands)	(in thousands)	March 31, 2024	December 31, 2023 (in thousands)	June 30, 2024	December 31, 2023
(in thousands)	(in thousands)				
Short-term Investments					
Short-term Investments					
Short-term Investments					
Corporate and Government Debt Securities					
Corporate and Government Debt Securities					
Corporate and Government Debt Securities					
Government Debt Securities					
Government Debt Securities					
Government Debt Securities					
Corporate Debt Securities					
Total Short-term Investments					
Long-term Investments					

Corporate-Owned Life Insurance Policies
Corporate-Owned Life Insurance Policies
Corporate-Owned Life Insurance Policies
Corporate and Government Debt Securities
Government Debt Securities
Corporate Debt Securities
Money Market Funds
Mutual Funds
Other Investments
Total Long-term Investments

Total Investments

The amount of unrealized gains and losses on debt securities as of **March 31, 2024** **June 30, 2024** and December 31, 2023 was not material and no unrealized losses were deemed to be other-than-temporary. In addition, the amount of unrealized gains and losses on marketable equity securities still held as of **March 31, 2024** **June 30, 2024** and December 31, 2023 was not material.

Property, Plant and Equipment

Major classes of property, plant and equipment as of **March 31, 2024** **June 30, 2024** and December 31, 2023 include:

		March 31, 2024 (in thousands)	December 31, 2023 (in thousands)	June 30, 2024 (in thousands)	December 31, 2023 (in thousands)
Electric Plant					
Electric Plant					
Electric Plant					
Electric Plant in Service					
Construction Work in Progress					
Total Gross Electric Plant					
Less Accumulated Depreciation and Amortization					
Net Electric Plant					
Nonelectric Property, Plant and Equipment					
Nonelectric Property, Plant and Equipment in Service					
Nonelectric Property, Plant and Equipment in Service					
Nonelectric Property, Plant and Equipment in Service					
Construction Work in Progress					
Total Gross Nonelectric Property, Plant and Equipment					
Less Accumulated Depreciation and Amortization					
Net Nonelectric Property, Plant and Equipment					
Net Property, Plant and Equipment					

5. Regulatory Matters

Regulatory Assets and Liabilities

The following presents our current and long-term regulatory assets and liabilities as of **March 31, 2024** **June 30, 2024** and December 31, 2023 and the period we expect to recover or refund such amounts:

	Period of (in thousands)	March 31, 2024	December 31, 2023	Period of (in thousands)	June 30, 2024	December 31, 2023
	Recovery/Refund	Current	Long- Term	Recovery/Refund	Current	Long- Term
Regulatory Assets						
Regulatory Assets						
Regulatory Assets						

Pension and Other Postretirement Benefit Plans:

Pension and Other Postretirement Benefit Plans:

Pension and Other Postretirement Benefit Plans¹

Alternative Revenue Program

Riders²

Asset Retirement Obligations¹

Deferred Income Taxes

Fuel Clause Adjustments¹

Derivative Instruments¹

Other¹

Total Regulatory Assets

Regulatory Liabilities

Deferred Income Taxes

Deferred Income Taxes

Deferred Income Taxes

Plant Removal Obligations

Fuel Clause Adjustments

Alternative Revenue Program Riders

North Dakota PTC Refunds

Pension and Other Postretirement

Benefit Plans

Other

Other

Other

Total Regulatory Liabilities

¹Costs subject to recovery without a rate of return.

²Costs subject to recovery without a rate of return.

¹Costs subject to recovery without a rate of return.

²Amounts eligible for recovery includes an incentive or rate of return.

²Amounts eligible for recovery includes an incentive or rate of return.

²Amounts eligible for recovery includes an incentive or rate of return.

6. Asset Retirement Obligations

We have recognized Asset Retirement Obligations (AROs) related to our coal-fired generation plants, natural gas combustion turbines, solar facility and wind turbines. The cost of AROs include items such as site restoration, closure of ash pits and removal of certain structures, generators, asbestos and storage tanks. We have other legal obligations associated with the retirement of a variety of other long-lived tangible assets used in electric operations where the estimated settlement costs are individually and collectively immaterial. We have no assets legally restricted for the settlement of any AROs.

As of June 30, 2024 and December 31, 2023, \$0.1 million and \$0.1 million, respectively, was included in other current liabilities and \$38.4 million and \$36.4 million, respectively, was included in other noncurrent liabilities in the consolidated balance sheets related to AROs.

Coal Combustion Residual Regulations

In May 2024, the EPA published a final rule amending coal combustion residual (CCR) regulations which introduces new requirements for the management of coal ash at active coal-fired power plants and inactive coal-fired power plants with a legacy surface impoundment. The regulations impose new requirements including groundwater monitoring, closure standards, post-closure care obligations, and potential remediation activities.

As of June 30, 2024, we have not recognized an ARO for any liabilities which may be incurred because of the EPA's final CCR rule as we cannot reasonably estimate the fair value of such a liability. We continue to review and assess the complex regulation to determine whether and to what extent, if any, our facilities will be impacted. Specifically, we are evaluating certain definitional matters within the regulation to determine the boundaries of an active facility and the closure standards at an active facility. In addition, we are evaluating whether existing equivalent regulatory authority is present for any of our facilities which may reduce or eliminate compliance obligations.

If it is determined that any of our facilities are impacted and new requirements are imposed by the regulation, we will recognize an ARO as soon as we are able to reasonably estimate the fair value of the liability.

6.7. Short-Term and Long-Term Borrowings

The following is a summary of our outstanding short- and long-term borrowings by borrower, OTC or OTP, as of March 31, 2024 June 30, 2024 and December 31, 2023:

Short-Term Debt

The following is a summary of our lines of credit as of **March 31, 2024** **June 30, 2024** and December 31, 2023:

			December 31,			
			March 31, 2024		2023	
			June 30, 2024		December 31, 2023	
	(in thousands)	Borrowing Limit	Amount Outstanding	Letters of Credit	Amount Available	Amount (in Available thousands)
OTC Credit Agreement						
OTC Credit Agreement						
OTC Credit Agreement						
OTP Credit Agreement						
Total						

Long-Term Debt

The following is a summary of outstanding long-term debt by borrower as of **March 31, 2024** **June 30, 2024** and December 31, 2023:

Borrower	Borrower	Instrument	Debt	Rate	Maturity	March 31, 2024		December 31, 2023		Borrower	Instrument	Debt	Rate	Maturity	(in thousands)	
						31, 2024	Borrower	Instrument	Rate						June 30, 2024	December 31, 2023
OTC																
OTC																
OTC																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
OTP																
Total																
Less:																
Less:																
Less:																
Total Long-Term Debt, Net of Unamortized Debt Issuance Costs																

On March 28, 2024, OTP entered into a Note Purchase Agreement pursuant to which OTP issued, in a private placement transaction, \$120.0 million of senior unsecured notes consisting of (a) \$60.0 million of 5.48% Series 2024A Senior Unsecured Notes due April 1, 2034, and (b) \$60.0 million of 5.77% Series 2024B Senior Unsecured Notes due April 1, 2054.

Per the terms of the agreement, OTP may prepay all or any part of the notes (in an amount not less than 10% of the aggregate principal amount of the notes then outstanding in the case of a partial prepayment) at 100% of the principal amount so prepaid, together with unpaid accrued interest and a make-whole amount, as defined in the agreement; provided

that no default or event of default exists under the agreement. Any prepayment made by the Company of all of the Series 2024A Notes then outstanding on or after January 1, 2034, or the Series 2024B Notes then outstanding on or after October 1, 2053, will be made without any make-whole amount. Consistent with other borrowings, the agreement contains a number of restrictions on the business of OTP, including restrictions on OTP's ability to merge, sell substantially all assets, create or incur liens on assets, guarantee the obligations of any other party, and engage in certain transactions with affiliates.

Financial Covenants

Certain of OTC's and OTP's short- and long-term debt agreements require the borrower, whether OTC or OTP, to maintain certain financial covenants, including a maximum debt to total capitalization ratio of 0.60 to 1.00, a minimum interest and dividend coverage ratio of 1.50 to 1.00, and a maximum level of priority indebtedness. As of **March 31, 2024** **June 30, 2024**, OTC and OTP were in compliance with these financial covenants.

7.8. Employee Postretirement Benefits

Pension Plan and Other Postretirement Benefits

The Company sponsors a noncontributory funded pension plan (the "Pension Plan"), an unfunded, nonqualified Executive Survivor and Supplemental Retirement Plan (the "ESSRP"), both accounted for as defined benefit pension plans, and a postretirement healthcare plan accounted for as an other postretirement benefit plan.

The following table includes the components of net periodic benefit cost (income) related to our defined benefit pension plans and other postretirement benefits for the three and six months ended **March 31, 2024** **June 30, 2024** and 2023:

	Three Months Ended March 31,			Three Months Ended March 31,			Three Months Ended March 31,			Three Months Ended June 30,			Three Months Ended June 30,			Three Months Ended June 30,		
	Pension Benefits (Pension Plan)	Pension Benefits (Pension Plan)	Pension Benefits (ESSRP)		Postretirement Benefits		Pension Benefits (Pension Plan)	Pension Benefits (Pension Plan)	Pension Benefits (ESSRP)		Postretirement Benefits		Pension Benefits (Pension Plan)	Pension Benefits (Pension Plan)	Pension Benefits (ESSRP)	Postretirement Benefits		
(in thousands)	(in thousands)	2024	2023	2024	2023	2024	(in thousands)	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	
Service Cost																		
Service Cost																		
Service Cost																		
Interest Cost																		
Expected Return on Assets																		
Amortization of Prior Service Cost																		
Amortization of Net Actuarial Loss																		
Net Periodic Benefit Cost (Income)																		
	Six Months Ended June 30,			Six Months Ended June 30,			Six Months Ended June 30,			Pension Benefits (Pension Plan)			Pension Benefits (ESSRP)			Postretirement Benefits		
(in thousands)	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	2023	2024	
Service Cost																		
Service Cost																		
Service Cost																		
Interest Cost																		
Expected Return on Assets																		

Amortization of Prior Service Cost
Amortization of Net Actuarial Loss
<hr/>
Net Periodic Benefit Cost (Income)

The following table includes the impact of regulation on the recognition of periodic benefit cost (income) arising from pension and other postretirement benefits for the three and six months ended **March 31, 2024** **June 30, 2024** and 2023:

		<i>Three Months Ended March 31,</i>	<i>Three Months Ended March 31,</i>	<i>Three Months Ended March 31,</i>	
	<i>(in thousands)</i>				
(in thousands)					
Net Periodic Benefit Cost (Income)			<i>Three Months Ended June 30,</i>	<i>Six Months Ended June 30,</i>	
			<i>2024</i>	<i>2023</i>	<i>2024</i>
Net Periodic Benefit Cost (Income)					
Net Periodic Benefit Cost (Income)					
Net Periodic Benefit Cost (Income)					
Net Amount Amortized Due to the Effect of Regulation					
Net Amount Amortized Due to the Effect of Regulation					
Net Amount Amortized Due to the Effect of Regulation					
Net Periodic Benefit Cost (Income) Recognized					
Net Periodic Benefit Cost (Income) Recognized					
Net Periodic Benefit Cost (Income) Recognized					

We had no minimum funding requirements for our Pension Plan or any other postretirement benefit plans as of December 31, 2023. We did not make any contributions to our Pension Plan during the **three** **six** months ended **March 31, 2024** **June 30, 2024** and 2023.

8.

9. Income Taxes

The Company's effective tax rate was **19.3%** **19.2%**, and **17.6%** **19.7%** for each of the three months ended **March 31, 2024** **June 30, 2024** and 2023 and **19.2%** and **18.8%** for the six months ended **June 30, 2024** and 2023. These rates differed from the federal statutory rate of 21% primarily due to the impact of production tax credits (PTCs) associated with the energy generation of our wind and solar assets, partially offset by state taxes.

9.10. Commitments and Contingencies

Contingencies

FERC Return on Equity (ROE). In November 2013 and February 2015, customers filed complaints with the Federal Energy Regulatory Commission (FERC) seeking to reduce the ROE component of the transmission rates that MISO transmission owners, including OTP, may collect under the MISO tariff rate. FERC's most recent order, issued on November 19, 2020, adopted a revised ROE methodology and set the base ROE at 10.02% (10.52% with an adder) effective for the fifteen-month period from November 2013 to February 2015 and on a prospective basis beginning in September 2016. The order also dismissed any complaints covering the period from February 2015 to May 2016. On August 9, 2022, the U.S. Court of Appeals for the District of Columbia Circuit vacated the FERC order citing a lack of reasoned explanation by FERC in its adoption of its revised ROE methodology as outlined in its November 2020 order. The U.S. Court of Appeals order and remanded the matter to FERC to reopen the proceedings. In July 2024, FERC counsel indicated that the FERC plans to act within 120 days on the U.S. Court of Appeals remand and that the expectation is there will be no further briefings on the matter; rather, FERC intends to issue an order based on the record developed to date to resolve the ROE matter and remand proceedings.

Significant Although FERC has indicated they will act on the remand before the end of the year, uncertainty exists remains as to how what specific actions FERC will proceed upon remand and there is no prescribed timeline under which FERC must act take in their final order. As a result, we have deferred continued to defer recognition of certain revenues and had recognize a refund liability related to this matter. The balance of **\$2.8 million** the recorded refund liability was **\$2.9 million** as of **March 31, 2024** **June 30, 2024**, which is included in other current liabilities on the consolidated balance sheet. This refund liability reflects our best estimate of amounts previously collected from customers under the MISO tariff rate that may be required to be refunded to customers once all regulatory and judicial proceedings are complete and a final ROE is established for the periods outlined above.

Regional Haze Rule (RHR). The RHR was adopted in an effort to improve visibility in national parks and wilderness areas. The RHR requires states, in coordination with the Environmental Protection Agency (EPA) and other governmental agencies, to develop and implement plans to achieve natural visibility conditions. The second RHR implementation

period covers the years 2018-2028. States are required to submit a state implementation plan to assess reasonable progress with the RHR and determine what additional emission reductions are appropriate, if any.

Coyote Station, OTP's jointly owned coal-fired power plant in North Dakota, is subject to assessment in the second implementation period under the North Dakota state implementation plan. The North Dakota Department of Environmental Quality (NDDEQ)

submitted its state implementation plan to the EPA for approval in August 2022. In its plan, the NDDEQ concluded it is not reasonable to require additional emission controls during this planning period. **The EPA has previously expressed disagreement with the NDDEQ's recommendation to forgo additional emission controls and has indicated that such a plan is not likely to be accepted.**

In June 2023, a coalition of environmental organizations filed a lawsuit against the EPA for failing to enforce the RHR. In response, the EPA proposed, through a consent decree filed in the U.S. District Court for the District of Columbia in March 2024, a timeline for it to act on 34 outstanding state implementation plans. Under the **proposed** consent decree, which was issued on July 12, 2024, the EPA would approve, deny, partially approve or issue a federal implementation plan at assigned dates between 2024 and 2026, including a final decision on the North Dakota state implementation plan by November 2024.

In July 2024, the EPA published its proposed rule for North Dakota's state implementation plan, in which the EPA proposed to approve certain aspects of the state implementation plan and disapprove of other aspects of the plan. The EPA proposes to find that North Dakota failed to submit a long-term strategy that includes enforceable emissions limitations, compliance schedules, and other measures necessary to make reasonable progress on national visibility goals. Specific to Coyote Station, the EPA contends North Dakota relied on non-statutory visibility modeling to reject the installation of emission controls. The EPA also proposes to find the North Dakota plan does not adequately demonstrate that existing limits for NO_x and SO₂ at Coyote Station are sufficient to ensure progress towards the national visibility goals. The proposed rule remains subject to a 30-day comment period. We continue to anticipate final EPA action by November 2024.

We cannot predict with certainty the final resolution of regional haze compliance in North Dakota and specifically the impact, if any, on the **state implementation plan may have on our business until the plan has been approved or otherwise acted on by the EPA**, operations of Coyote Station. However, significant emission control investments could be required and the recovery of such costs from customers would require regulatory approval. Alternatively, investments in emission control equipment may prove to be uneconomic and result in the early retirement, of or the sale, of our interest in Coyote Station, which would be subject to regulatory approval. We cannot estimate the ultimate financial effects such a retirement or sale may have on our consolidated operating results, financial position or cash flows, but such amounts could be material and the recovery of such costs in rates would be subject to regulatory approval.

Self-Funding of Transmission Upgrades, Upgrades for Generator Interconnections. The FERC has granted transmission owners within MISO the unilateral authority to determine the funding mechanism for interconnection transmission upgrades that are necessary to accommodate new generation facilities connecting to the electrical grid. Under existing FERC orders, transmission owners can unilaterally determine whether the generator pays the transmission owner in advance for the transmission upgrade or, alternatively, the transmission owner can elect to fund the upgrade and recover over time from the generator the cost of and a return on the upgrade investment (a self-funding). FERC's orders granting transmission owners this unilateral funding authority have been judicially contested on the basis that transmission owners may be motivated to discriminate among generators in making funding determinations. In the most recent judicial proceedings, the petitioners argued to the U.S. Court of Appeals for the District of Columbia that FERC did not comply with a previous judicial order to fully develop a record regarding the risk of discrimination and the financial risk absorbed by transmission owners for generator-funded upgrades. **On December 2, 2022, In December 2022**, the Court of Appeals ruled in favor of the petitioners remanding the matter to FERC, instructing the agency to adequately explain the basis of its orders. The Court of Appeals decision did not vacate transmission owners' unilateral funding authority.

On June 13, 2024, FERC issued an Order to Show Cause proceeding against four Regional Transmission Organizations (RTOs), including MISO. Within its order, FERC indicates that the transmission tariffs of the RTOs appear to be unjust, unreasonable, and unduly discriminatory or preferential because they allow transmission owners to unilaterally elect transmission owner self-funding, which may increase costs, impose barriers to transmission interconnection and result in undue discrimination among interconnection customers.

The order requires each RTO to submit filings to either 1) show cause as to why the transmission tariff remains just and reasonable and not duly discriminatory or preferential, or 2) to explain what changes to the tariff it believes would remedy the identified concerns. The RTO filings are due 90 days after the order was issued and interested entities may file within 30 days thereafter to address the RTOs filings. The order also stipulates that if no final decision is reached by the conclusion of a 180-day period from the issuance of the order, FERC shall state the reasons why it did not act and provide its best estimate when it expects to issue a decision. FERC contemporaneously issued an order suspending the pending remand on the related case.

On July 15, 2024, a group of utilities, not including OTP, submitted to FERC a request for rehearing of the order on the basis of the legal and statutory authority of the order. In the alternative, the utilities also requested FERC rescind or withdraw the order.

OTP, as a transmission owner in MISO, has exercised its authority and elected to self-fund previous transmission upgrades necessary to accommodate new system generation. Under such an election, OTP is recovering the cost of the transmission upgrade and a return on that investment from the generator over a contractual period of time. Should **FERC, on remand from the Court resolution of Appeals**, this matter eliminate transmission owners' unilateral funding authority on either a prospective or retrospective basis, our financial results would be impacted. We cannot at this time reasonably predict the outcome of this matter given the uncertainty as to how and when FERC may respond ultimately decide on the matter after RTO's filings in response to the **judicial remand**. **Order to Show Cause**.

Other Contingencies. We are party to litigation and regulatory matters arising in the normal course of business. We regularly analyze relevant information and, as necessary, estimate and record accrued liabilities for legal, regulatory enforcement and other matters in which a loss is probable of occurring and can be reasonably estimated. We believe the effect on our consolidated operating results, financial position and cash flows, if any, for the disposition of all matters pending as of **March 31, 2024** **June 30, 2024**, other than those discussed above, will not be material.

10.11. Stockholders' Equity

Registration Statements

On May 3, 2024, we filed a shelf registration statement with the SEC under which we may offer for sale, from time to time, either separately or together in any combination, equity, debt or other securities described in the shelf registration statement. No new debt or equity has been issued pursuant to the registration statement. The registration statement expires in May 2027.

On May 3, 2024, we filed a second registration statement with the SEC for the issuance of up to 1,500,000 common shares under an Automatic Dividend Reinvestment and Share Purchase Plan, which provides shareholders, retail customers of OTP and other interested investors methods of purchasing our common shares by reinvesting their dividends or making optional cash investments. Shares purchased under the plan may be newly issued common shares or common shares purchased on the open market. During the six months ended June 30, 2024, we issued 46,003 shares under this plan. We repurchased a sufficient number of shares on the open market to satisfy issuance under the plan; accordingly, no proceeds from the issuance were received. As of June 30, 2024, there were 1,099,327 shares available for purchase or issuance under the plan. The registration statement expires in May 2027.

Dividend Restrictions

OTC is a holding company with no significant operations of its own. The primary source of funds for payments of dividends to OTC's shareholders is from dividends paid or distributions made by OTC's subsidiaries. As a result of certain statutory limitations or regulatory or financing agreements, the amount of distributions allowed to be made by OTC's subsidiaries or the amount of dividends paid by OTC could be restricted. Both the OTC Credit Agreement and the OTP Credit Agreement contain restrictions on the payment of cash dividends upon a default or event of default, including failure to maintain certain financial covenants. As of **March 31, 2024** **June 30, 2024**, we were in compliance with these financial covenants.

Under the Federal Power Act, a public utility may not pay dividends from any funds properly included in a capital account. What constitutes "funds properly included in a capital account" is undefined in the Federal Power Act or the related regulations; however, the FERC has consistently interpreted the provision to allow dividends to be paid as long as i) the source of the dividends is clearly disclosed, ii) the dividend is not excessive and iii) there is no self-dealing on the part of corporate officials.

The Minnesota Public Utilities Commission (MPUC) indirectly limits the amount of dividends OTP can pay to OTC by requiring an equity-to-total-capitalization ratio between 48.3% and 59.1% based on OTP's current capital structure requirements. As of **March 31, 2024** **June 30, 2024**, OTP's equity-to-total-capitalization ratio, including short-term debt, was **53.2%** **52.9%** and its net assets restricted from distribution totaled approximately **\$807 million** **\$819 million**. Under the MPUC order, total capitalization for OTP cannot exceed \$2.0 billion.

11.

12. Accumulated Other Comprehensive Income (Loss)

The following presents the changes in accumulated other comprehensive income (loss) for the three and six months ended **March 31, 2024** **June 30, 2024** and 2023:

	Three Months Ended March 31,				Three Months Ended June 30,					
	2024		2024		2023		2024			
	(in thousands)	Pension and Other Postretirement Benefits	Net Unrealized Gains (Losses) on Available-for-Sale Securities	Total	Pension and Other Postretirement Benefits	Net Unrealized Gains (Losses) on Available-for-Sale Securities	Total	Pension and Other Postretirement Benefits	Net Unrealized Losses on Available-for-Sale Securities	Total
Balance, Beginning of Period										
Balance, Beginning of Period										
Balance, Beginning of Period										
Other Comprehensive (Loss) Income Before Reclassifications, net of tax										
Other Comprehensive Loss Before Reclassifications, net of tax										

11. Share-Based Payment

Stock-based compensation expense arising from our employee stock purchase plan and share-based compensation plans recognized within operating expenses in the consolidated statements of income amounted to **\$5.5** **\$1.3** million and **\$5.3** **\$1.2** million for the three months ended **March 31, 2024** **June 30, 2024** and 2023 and **\$6.8** million and **\$6.5** million for the six months ended **June 30, 2024** and 2023.

Restricted Stock Awards. Restricted stock awards are granted to executive officers and other key employees and members of the Company's Board of Directors. The awards vest, depending on award recipient, either ratably over a period of three or four years or cliff vest after four years. Vesting is accelerated in certain circumstances, including upon retirement.

The following is a summary of stock award activity for the **three** **six** months ended **March 31, 2024** **June 30, 2024**:

	Shares	Shares	Weighted-Average Grant-Date Fair Value	Shares	Weighted-Average Grant-Date Fair Value
Nonvested, January 1, 2024					
Nonvested, January 1, 2024					
Nonvested, January 1, 2024					
Granted					
Vested					
Forfeited					
Nonvested, March 31, 2024					
Nonvested, June 30, 2024					

The fair value of vested awards was **\$1.5** million **\$4.4** million and **\$1.2** **\$3.1** million during the **three** **six** months ended **March 31, 2024** **June 30, 2024** and 2023.

Stock Performance Awards. Stock performance awards are granted to executive officers and certain other key employees. The awards vest at the end of a three-year performance period. The number of common shares awarded, if any, at the end of the performance period ranges from zero to 150% of the target amount based on two performance measures: i) total shareholder return relative to a peer group and ii) ROE. Vesting of the awards is accelerated in certain circumstances, including on retirement. The number of common shares awarded on an accelerated vesting is based on actual performance at the end of the performance period.

The grant date fair value of stock performance awards granted during the **three** **six** months ended **March 31, 2024** **June 30, 2024** and 2023 was determined using a Monte Carlo fair value simulation model incorporating the following assumptions:

	2024	2023
Risk-free interest rate	4.16 %	4.15 %
Expected term (in years)	3	3
Expected volatility	35.10 %	34.00 %
Dividend yield	2.40 %	2.50 %

The risk-free interest rate was derived from yields on U.S. government bonds of a similar term. The expected term of the award is equal to the three-year performance period.

Expected volatility was estimated based on actual historical volatility of our common stock. Dividend yield was estimated based on historical and future yield estimates.

The following is a summary of stock performance award activity for the **three** **six** months ended **March 31, 2024** **June 30, 2024** (share amounts reflect awards at target):

	Shares	Weighted-Average Grant-Date Fair Value	Shares	Weighted-Average Grant-Date Fair Value
Nonvested, January 1, 2024				
Nonvested, January 1, 2024				
Nonvested, January 1, 2024				
Granted				
Vested				
Forfeited				
Nonvested, March 31, 2024				
Nonvested, June 30, 2024				

The fair value of vested awards was **\$11.1** million and **\$5.3** million during the **three** **six** months ended **March 31, 2024** **June 30, 2024** and 2023, respectively.

13.14. Earnings Per Share

The numerator used in the calculation of both basic and diluted earnings per share is net income. The denominator used in the calculation of basic earnings per share is the weighted-average number of shares outstanding during the period. The denominator used in the calculation of diluted earnings per share is derived by adjusting basic shares outstanding for the dilutive effect of potential shares outstanding, which consist of time- and performance-based stock awards and employee stock purchase plan shares.

The following includes the computation of the denominator for basic and diluted weighted-average shares outstanding for the three and six months ended **March 31, 2024** June 30, 2024 and 2023:

		<i>Three Months Ended March 31,</i>		
		<i>Three Months Ended March 31,</i>		
		<i>Three Months Ended March 31,</i>		
<i>(in thousands)</i>		<i>(in thousands)</i>		
<i>(in thousands)</i>			<i>Three Months Ended June 30,</i>	<i>Six Months Ended June 30,</i>
			<i>2024</i>	<i>2023</i>
		<i>(in thousands)</i>		
Weighted-Average Common Shares Outstanding – Basic				
Weighted-Average Common Shares Outstanding – Basic				
Weighted-Average Common Shares Outstanding – Basic				
Effect of Dilutive Securities:				
Effect of Dilutive Securities:				
Effect of Dilutive Securities:				
Stock Performance Awards				
Stock Performance Awards				
Stock Performance Awards				
Restricted Stock Awards				
Restricted Stock Awards				
Restricted Stock Awards				
Employee Stock Purchase Plan				
Employee Stock Purchase Plan				
Employee Stock Purchase Plan				
Dilutive Effect of Potential Common Shares				
Dilutive Effect of Potential Common Shares				
Dilutive Effect of Potential Common Shares				
Weighted-Average Common Shares Outstanding – Diluted				
Weighted-Average Common Shares Outstanding – Diluted				
Weighted-Average Common Shares Outstanding – Diluted				

For the three and six months ended June 30, 2024 and 2023, there were no shares excluded from diluted weighted-average common shares outstanding because such shares were anti-dilutive.

14, 15. Derivative Instruments

OTP enters into derivative instruments to manage its exposure to future market energy price variability and reduce volatility in prices for our retail customers. These derivative instruments are not designated as qualifying hedging transactions but provide for an economic hedge against future market energy price variability. The instruments are recorded at fair value on the consolidated balance sheets. In accordance with rate-making and cost recovery processes, we recognize a regulatory asset or liability to defer losses or gains from derivative activity until settlement of the associated derivative instrument.

As of **March 31, 2024** June 30, 2024, OTP had multiple outstanding pay-fixed, receive-variable swap agreements with an aggregate notional amount of **54,000** 221,200 megawatt-hours of electricity, with settlement dates extending to **December 31, 2024** December 31, 2025. As of **March 31, 2024** June 30, 2024, the fair value of these derivative instruments was **\$0.2** \$2.0 million, of which **\$1.5** million is included in other current liabilities and **\$0.5** million is included in long term liabilities on the consolidated balance sheets. As of December 31, 2023, the fair value of these derivative instruments was \$4.2 million, which is included in other current liabilities. During the **three** six months ended **March 31, 2024** June 30, 2024 and 2023, contracts matured and were settled in an aggregate amount of a \$2.7 million loss and a \$16.0 million loss, respectively. Gains and losses recognized on the settlement of derivative instruments are returned to, or recovered from, our electric customers through fuel recovery mechanisms in each state. When recognized in the consolidated statements of income, these gains or losses are included in electric purchased power.

15, 16. Fair Value Measurements

The following tables present our assets and liabilities measured at fair value on a recurring basis as of **March 31, 2024** **June 30, 2024** and December 31, 2023 classified by the input method used to measure fair value:

(in thousands)	(in thousands)	Level 1	Level 2	Level 3 (in thousands)	Level 1	Level 2	Level 3
March 31, 2024							
March 31, 2024							
March 31, 2024							
June 30, 2024							
June 30, 2024							
June 30, 2024							
Assets:							
Assets:							
Assets:							
Investments:							
Investments:							
Investments:							
Money Market Funds							
Money Market Funds							
Money Market Funds							
Mutual Funds							
Corporate Debt Securities							
Government-Backed and Government-Sponsored Enterprises' Debt Securities							
Government Debt Securities							
Total Assets							
Total Assets							
Total Assets							
Liabilities:							
Derivative Instruments							
Derivative Instruments							
Derivative Instruments							
Total Liabilities							
December 31, 2023							
December 31, 2023							
December 31, 2023							
Assets:							
Assets:							
Assets:							
Investments:							
Investments:							
Investments:							
Money Market Funds							
Money Market Funds							
Money Market Funds							
Mutual Funds							
Corporate Debt Securities							
Government-Backed and Government-Sponsored Enterprises' Debt Securities							
Government Debt Securities							
Total Assets							
Total Assets							
Total Assets							
Liabilities:							
Derivative Instruments							
Derivative Instruments							

Derivative Instruments

Total Liabilities

Level 1 fair value measurements are based on quoted prices (unadjusted) in active markets for identical assets or liabilities that we have the ability to access at the measurement date.

The level 2 fair value measurements for **government-backed and government-sponsored enterprises** government and corporate debt securities are determined based on valuations provided by a third-party pricing service which utilizes industry accepted valuation models and observable market inputs to determine valuation. Some valuations or model inputs used by the pricing service may be based on broker quotes.

The level 2 fair value measurements for derivative instruments are determined by using inputs such as forward electric commodity prices, adjusted for location differences. These inputs are observable in the marketplace throughout the full term of the instrument, can be derived from observable data, or are supported by observable levels at which transactions are executed in the marketplace.

In addition to assets recorded at fair value on a recurring basis, we also hold financial instruments that are not recorded at fair value in the consolidated balance sheets but for which disclosure of the fair value of these financial instruments is provided.

The following reflects the carrying value and estimated fair value of these assets and liabilities as of **March 31, 2024** **June 30, 2024** and December 31, 2023:

	March 31, 2024		December 31, 2023		June 30, 2024		December 31, 2023	
	(in thousands)	Carrying Amount	(in thousands)	Carrying Amount	(in thousands)	Carrying Amount	(in thousands)	Carrying Amount
Assets:								
Assets:								
Assets:								
Cash and Cash Equivalents								
Cash and Cash Equivalents								
Cash and Cash Equivalents								
Total								
Liabilities:								
Short-Term Debt								
Short-Term Debt								
Short-Term Debt								
Long-Term Debt								
Total								

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value:

Cash Equivalents: The carrying amount approximates fair value because of the short-term maturity of those instruments.

Short-Term Debt: The carrying amount approximates fair value because the debt obligations are short-term and the balances outstanding are subject to variable rates of interest which reset frequently, a Level 2 fair value input.

Long-Term Debt: The fair value of long-term debt is estimated based on current market indications for borrowings of similar maturities with similar terms, a Level 2 fair value input.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion and analysis of our financial condition and results of operations together with our interim financial statements and the related notes appearing under Item 1 of this Quarterly Report on Form 10-Q, and our annual financial statements and the related notes along with the discussion and analysis of our financial condition and results of operations contained in our Annual Report on Form 10-K for the year ended December 31, 2023.

Otter Tail Corporation and its subsidiaries form a diverse group of businesses with operations classified into three segments: Electric, Manufacturing and Plastics. Our Electric segment business is a vertically integrated, regulated utility with generation, transmission and distribution facilities to serve our customers in western Minnesota, eastern North Dakota and northeastern South Dakota. Our Manufacturing segment provides metal fabrication for custom machine parts and metal components and manufactures extruded and thermoformed plastic products. Our Plastics segment manufactures PVC pipe for use in, among other applications, municipal and rural water, wastewater and water reclamation projects.

RESULTS OF OPERATIONS – QUARTER TO DATE

Provided below is a summary and discussion of our operating results on a consolidated basis followed by a discussion of the operating results of each of our segments: Electric, Manufacturing and Plastics. In addition to the segment results, we provide an overview of our Corporate costs. Our Corporate costs do not constitute a reportable segment, but rather consist of unallocated general corporate expenses, such as corporate staff and overhead costs, the results of our captive insurance company and other items excluded from the measurement of segment performance. Corporate costs are added to operating segment totals to reconcile to totals on our consolidated statements of income.

CONSOLIDATED RESULTS

The following table summarizes consolidated operating results for the three months ended **March 31, 2024**, **June 30, 2024** and **2023**:

(in thousands)	(in thousands)	2024	2023	\$ change	% (in thousands)	2024	2023	\$ change	% change
Operating Revenues									
Operating Revenues									
Operating Revenues	\$ 347,068	\$ 339,081	\$ \$ 7,987	2.4	2.4	% \$ 342,336	\$ \$ 337,716	\$ \$ 4,620	1.4 1.4 %
Operating Expenses									
Operating Income									
Interest Expense									
Nonservice Components of									
Postretirement Benefits									
Other Income (Expense), net									
Income Before Income Taxes									
Income Tax Expense									
Net Income	Net Income	\$ 74,338	\$ \$ 62,481	\$ \$ 11,857	19.0	19.0 %	Net Income	\$ 86,995	\$ \$ 81,969 \$ \$ 5,026 6.1 6.1 %

Operating Revenues increased \$8.0 million \$4.6 million primarily due to increased sales volumes in our Plastics segment driven by strong distributor and end market demand, partially offset by decreased sales volumes in our Manufacturing segment, and decreased retail revenues in our Electric segment driven by decreased fuel recovery revenues and due to the impact of unfavorable weather. See our segment disclosures below for additional discussion of items impacting operating revenues.

Operating Expenses decreased \$6.3 million primarily due to decreased sales volumes in our Manufacturing segment, lower purchased power fuel costs in our Electric segment and lower material costs in our Plastics segment. See our segment disclosures below for additional discussion of items impacting operating expenses.

Interest Expense increased \$0.5 million due to increased interest rates on our short-term variable rate debt outstanding at OTP and the issuance of an additional \$120.0 million of long-term debt at OTP in March 2024.

Other Income (Expense) increased \$2.5 million \$1.2 million, having a positive impact on net income, primarily due to increased investment income earned on our short-term cash equivalent investments due and long-term marketable securities, as well as increased allowance for funds used during construction in our Electric segment related to an increase in capital expenditures compared to the cash available for investment and an increase in interest rates. same period last year. Increases to other income were partially offset by a lower amount of gains on our corporate-owned life insurance policies compared to the same period last year.

Income Tax Expense increased \$4.5 million compared \$0.5 million primarily due to increased income before income taxes. Our effective tax rate was 19.2% for the three months ended June 30, 2024 and 19.7% for the same period last year. Our effective tax rate was 19.3% in the first quarter of 2024 and 17.6% in the first quarter of 2023. The increase in our effective tax rate was primarily due to an increase in our income before taxes.

ELECTRIC SEGMENT RESULTS

The following table summarizes Electric segment operating results for the three months ended **March 31, 2024** **June 30, 2024** and **2023**:

(in thousands)	(in thousands)	2024	2023	\$ change	% change	(in thousands)	2024	2023
Retail Revenues								
Retail Revenues								
Retail Revenues	\$ 124,489	\$ 136,453	\$ (11,964)	(8.8)	(8.8) %	\$ 96,382	\$ 93,715	\$ 2,667

Transmission

Services

Revenues

Wholesale

Revenues

Other

Electric

Revenues

Total

Operating

Revenues

Production

Fuel

Purchased

Power

Operating

and

Maintenance

Expenses

Depreciation

and

Amortization

Property

Taxes

Operating Income	Operating Income	\$ 29,042	\$ 30,096	\$ (1,054)	(3.5)	(3.5) %	Operating Income	\$ 22,597	\$ 25,188	\$
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2024

2024

2024

2023

change

% change

2023

change

Electric kilowatt-hour (kwh) Sales (in thousands)

Electric kilowatt-hour (kwh) Sales (in thousands)

Electric kilowatt-hour (kwh) Sales (in thousands)

Retail kwh Sales

Retail kwh Sales

Retail kwh Sales

1,580,851	1,635,246	1,635,246	(54,395)	(54,395)	(3.3)	(3.3) %	1,315,504	1,345,830	1,345,830	(30,326)
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Wholesale

kwh Sales

– Company

Generation

Heating

Degree

Days

Cooling

Degree

Days

The operating results of our Electric segment are impacted by fluctuations in weather conditions and the resulting demand for electricity for heating and cooling. The following table shows heating and cooling degree days as a percent of normal for the three months ended March 31, 2024 and 2023. There were no cooling degree days in our service territory during the three months ended March 31, 2024 June 30, 2024 and 2023.

2024

2023

Heating Degree Days	84.4 %	108.2 %
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	2024	2023
Heating Degree Days	68.8 %	120.6 %
Cooling Degree Days	48.8 %	215.3 %

The following table summarizes the estimated effect on diluted earnings per share of the difference in retail kwh sales under actual weather conditions and expected retail kwh sales under normal weather conditions in 2024 for the three months ended June 30, 2024 and 2023, and between years, those periods.

	2024 vs Normal	2024 vs 2023	2023 vs Normal
Effect on Diluted Earnings Per Share	\$ (0.06)	\$ (0.09)	\$ 0.03

	2024 vs Normal	2024 vs 2023	2023 vs Normal
Effect on Diluted Earnings Per Share	\$ (0.03)	\$ (0.07)	\$ 0.04

Retail Revenues decreased \$12.0 million increased \$2.7 million primarily due to the following:

- A \$14.3 million decrease in fuel recovery revenues, primarily due to lower purchased power volumes driven by increased company generation and the unseasonably warm weather in much of our service territory.
- A \$5.5 million decrease in revenues from the unfavorable impact of weather compared to last year.

The decreases in retail revenues described above were partially offset by the following:

- A \$3.3 million increase in rider revenue, which included the recovery of costs of our wind repowering projects and other rate base investments.
- A \$2.2 million \$2.5 million increase in new retail revenues, net of an estimated refund, from an interim rate increase in North Dakota effective January 1, 2024, in connection with OTP's North Dakota rate case filed in November 2023.
- A \$1.4 million \$2.5 million increase in fuel recovery revenues, primarily due to increased purchase power and fuel costs, partially offset by lower fuel volumes, primarily due to unfavorable weather during the period.
- A \$1.3 million increase in retail revenues due to increased sales volumes from commercial and industrial customers driven customers.

The increases in retail revenues described above were partially offset by additional demand.

Wholesale Revenues increased \$1.6 million primarily a \$4.3 million decrease in retail revenues due to the impact of unfavorable weather.

Transmission Services Revenues decreased \$2.4 million as a 44% increase result of certain project cost and operating and maintenance expense updates during the second quarter last year which resulted in wholesale electric prices and a 31% increase in wholesale kwh sales, additional nonrecurring revenues during the period.

Production Fuel costs increased \$6.2 million primarily decreased \$2.5 million due to an increase a decrease in the generation from our coal-fired and natural gas facilities compared to the same period last year, partially primarily due to an outage at Big Stone Plant in the first quarter of 2023, decreased demand resulting from unfavorable weather.

Purchased Power costs to serve retail customers decreased \$19.3 million increased \$4.0 million primarily due to a 42% decrease 50% increase in price of purchased power, as well as an 18% increase in the amount of kwh purchased driven by lower customer demand resulting from unfavorable weather as well as an increase in purchased power in the first quarter of 2023 due to the outage at Big Stone Plant purchased.

Operating and Maintenance Expenses increased \$2.4 million decreased \$0.9 million primarily due to higher labor costs, driven by the hiring of lower vegetative management expenses and decreased maintenance costs.

Depreciation and Amortization increased \$1.7 million due to additional employees, wage inflation, and increased employee retirement benefits, as well as an increase in health insurance-related costs, capital investments.

MANUFACTURING SEGMENT RESULTS

The following table summarizes Manufacturing segment operating results for the three months ended March 31, 2024 June 30, 2024 and 2023:

(in thousands)	(in thousands)	2024	2023	\$ change	% (in change thousands)	2024	2023	\$ change	% change
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Operating Revenues																
Operating Revenues																
Operating Revenues	\$99,380	\$	\$106,782	\$	\$ (7,402)	(6.9)	(6.9)	%	\$ 96,684	\$	\$ 102,475	\$	\$ (5,791)	(5.7)	(5.7)	%

Cost of Products Sold (excluding depreciation)

Nonelectric Selling, General, and Administrative Expenses

Depreciation and Amortization

Operating Income	\$ 7,413	\$	\$ 9,509	\$	\$ (2,096)	(22.0)	(22.0)	%	Operating Income	\$ 9,600	\$	\$ 8,320	\$	\$ 1,280	15.4	15.4 %
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Operating Revenues decreased **\$7.4 million** \$5.8 million primarily due to decreased sales volumes at both of our manufacturing businesses, businesses, with an overall sales volume decrease of 13% compared to the same period last year. At BTD Manufacturing, our contract metal fabricator, sales volumes declined primarily in the lawn and garden and agriculture end markets. A 31% decline in scrap metal revenues also contributed to the overall decrease in operating revenues. Decreased sales volumes and scrap revenues were partially offset by increased steel prices, resulting in a 5% increase in material costs, which are passed through to customers. At T.O. Plastics, our plastics thermoforming manufacturer, experienced a 35% decrease in sales volumes compared to the same period last year, volume declines were primarily attributable to decreased sales of horticulture products as customers continue and distributors continued to reduce inventory levels and aim from the high levels previously established due to return to more normal seasonal inventory stocking levels. BTD Manufacturing, our contract metal fabricator, experienced a 5% decrease in sales volumes compared to the same period last year. Sales volumes declined primarily in the lawn and garden and energy end markets, while demand remained relatively strong in other segments, including the recreational vehicle, agriculture, and industrial end markets. supply chain challenges.

Cost of Products Sold decreased **\$5.3 million** \$7.4 million primarily due to decreased sales volumes, as described above. The impacts of lower sales volumes were partially offset by reduced leverage of fixed manufacturing higher steel costs, resulting from decreased production and sales volumes at T.O. Plastics, as described above.

PLASTICS SEGMENT RESULTS

The following table summarizes Plastics segment operating results for the three months ended **March 31, 2024** June 30, 2024 and 2023:

(in thousands)	(in thousands)	2024	\$ change	% (in thousands)	2024	\$ change	% change
Operating Revenues							
Operating Revenues							
Operating Revenues	\$106,200	\$	\$ 80,390	\$	\$ 25,810	32.1	32.1 %

Cost of Products Sold (excluding depreciation)

Nonelectric Selling, General, and Administrative Expenses

Depreciation and Amortization

Operating Income	\$ 63,305	\$	\$ 45,683	\$	\$ 17,622	38.6	38.6 %	Operating Income	\$ 82,089	\$	\$ 75,035	\$	\$ 7,054	9.4	9.4 %
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Operating Revenues increased **\$25.8 million** \$11.3 million primarily due to a 56% 26% increase in sales volumes driven by customer sales volume growth and strong distributor and end market demand. Sales volumes in the first second quarter of 2023 last year were significantly negatively impacted by distributor destocking efforts as distributors managed distributors' inventory levels management strategies amid uncertain market conditions. Increased Although demand has recovered from last year, sales volumes in the first quarter of 2024 were partially offset by a 15% decrease in sales prices have continued to decline. Sales prices decreased 13% compared to the same period last year. As market dynamics have begun to normalize, year, partially offsetting the impact of increased sales prices have declined at a modest pace after peaking in mid-2022. volumes.

Cost of Products Sold increased **\$7.7 million** \$3.5 million primarily due to increased sales volumes, as discussed described above. The impact of increased sales volumes was partially offset by decreased PVC resin costs. PVC resin and other input material costs decreased 27% 14% compared to the same period in the previous year as the unique supply and demand conditions experienced in recent years, which caused significant volatility and increases in resin costs, have subsided and resin costs have stabilized, remained stable during the first half of the year.

CORPORATE COSTS

The following table summarizes Corporate operating results for the three months ended **March 31, 2024** June 30, 2024 and 2023:

(in thousands)	(in thousands)	2024	\$ change	% (in thousands)	2024	\$ change	% change
Nonelectric Selling, General, and Administrative Expenses							
Nonelectric Selling, General, and Administrative Expenses							
Nonelectric Selling, General, and Administrative Expenses	\$4,762	\$	\$ 4,592	\$	\$ 170	3.7	3.7 %
Depreciation and Amortization							
Operating Loss	Operating Loss	\$ 4,785	\$	\$ 4,618	\$	\$ 167	3.6

RESULTS OF OPERATIONS – YEAR TO DATE

CONSOLIDATED RESULTS

The following table summarizes consolidated operating results for the six months ended June 30, 2024 and 2023:

(in thousands)	2024	2023	\$ change	% change
Operating Revenues	\$ 689,404	\$ 676,797	\$ 12,607	1.9 %
Operating Expenses	483,518	490,074	(6,556)	(1.3)
Operating Income	205,886	186,723	19,163	10.3
Interest Expense	(20,052)	(19,111)	(941)	4.9
Nonservice Components of Postretirement Benefits	4,830	4,833	(3)	(0.1)
Other Income (Expense), net	9,069	5,370	3,699	68.9
Income Before Income Taxes	199,733	177,815	21,918	12.3
Income Tax Expense	38,400	33,365	5,035	15.1
Net Income	\$ 161,333	\$ 144,450	\$ 16,883	11.7 %

Operating Revenues increased \$12.6 million primarily due to increased sales volumes within our Plastics segment, partially offset by decreased sales volumes in our Manufacturing segment, and decreased revenues and unfavorable weather in our Electric segment. See our segment disclosures below for additional discussion of items impacting operating revenues.

Operating Expenses decreased \$6.6 million primarily due to lower purchased power costs in our Electric segment, lower sales volumes within our Manufacturing segment, and lower material costs in our Plastics segment, partially offset by costs associated with increased sales volumes within our Plastics segment. See our segment disclosures below for additional discussion of items impacting operating expenses.

Interest Expense increased \$0.9 million due to increased interest rates on our short-term variable rate debt outstanding at OTP and the issuance of an additional \$120.0 million of long-term debt at OTP in March 2024.

Other Income increased \$3.7 million, having a positive impact on net income, primarily due to increased investment income earned on our short-term cash equivalent investments and long-term marketable securities, as well as increased allowance for funds used during construction in our Electric segment related to an increase in capital expenditures compared to the same period last year. Increases to other income were partially offset by a lower amount of gains on our corporate-owned life insurance policies compared to the same period last year.

Income Tax Expense increased \$5.0 million primarily due to increased income before income taxes. Our effective tax rate was 19.2% for the six months ended June 30, 2024, and 18.8% for the same period last year. The increase in our effective tax rate was primarily driven by a decrease in PTCs from our wind generation assets compared to the same period last year.

ELECTRIC SEGMENT RESULTS

The following table summarizes Electric segment operating results for the six months ended June 30, 2024 and 2023:

(in thousands)	2024	2023	\$ change	% change
Retail Revenues	\$ 220,871	\$ 230,168	\$ (9,297)	(4.0)%
Transmission Services Revenues	24,654	26,936	(2,282)	(8.5)
Wholesale Revenues	5,134	4,508	626	13.9
Other Electric Revenues	3,658	4,059	(401)	(9.9)
Total Operating Revenues	254,317	265,671	(11,354)	(4.3)
Production Fuel	30,018	26,326	3,692	14.0
Purchased Power	31,771	47,037	(15,266)	(32.5)
Operating and Maintenance Expenses	92,630	91,070	1,560	1.7
Depreciation and Amortization	40,273	36,997	3,276	8.9
Property Taxes	7,986	8,957	(971)	(10.8)
Operating Income	\$ 51,639	\$ 55,284	\$ (3,645)	(6.6)%
	2024	2023	change	% change

Electric kilowatt-hour (kwh) Sales (in thousands)	2024	2023	\$ change	% change
Retail kwh Sales	2,896,355	2,981,076	(84,721)	(2.8)%
Wholesale kwh Sales – Company Generation	139,070	148,886	(9,816)	(6.6)%
Heating Degree Days	3,284	4,371	(1,087)	(24.9)%
Cooling Degree Days	61	254	(193)	(76.0)%

The operating results of our Electric segment are impacted by fluctuations in weather conditions and the resulting demand for electricity for heating and cooling. The following table shows heating and cooling degree days as a percent of normal for the six months ended June 30, 2024 and 2023.

	2024	2023
Heating Degree Days	82.3 %	109.9 %
Cooling Degree Days	48.8 %	215.3 %

The following table summarizes the estimated effect on diluted earnings per share of the difference in retail kwh sales under actual weather conditions and expected retail kwh sales under normal weather conditions for the six months ended June 30, 2024 and 2023, and between those periods.

	2024 vs Normal	2024 vs 2023	2023 vs Normal
Effect on Diluted Earnings Per Share	\$ (0.10)	\$ (0.17)	\$ 0.07

Retail Revenues decreased \$9.3 million primarily due to the following:

- A \$11.8 million decrease in fuel recovery revenues due to lower amounts of purchased power driven by unfavorable weather and decreased market energy costs.
- A \$9.7 million decrease due to the impact of unfavorable weather.

The decreases in retail revenues described above were partially offset by the following:

- A \$5.2 million increase in new retail revenues, net of an estimated refund, from an interim rate increase in North Dakota effective January 1, 2024 in connection with OTP's North Dakota rate case filed in November 2023.
- A \$2.7 million increase in retail revenues due to increased sales volumes from commercial and industrial customers.
- A \$1.0 million net increase in rider revenues, excluding the impact of interim revenues in North Dakota, primarily related to additional recovery of costs associated with our meter infrastructure project.

Transmission Services Revenues decreased \$2.3 million as a result of certain project cost and operating and maintenance expense updates during the second quarter last year which resulted in additional nonrecurring revenues during the period.

Production Fuel costs increased \$3.7 million primarily due to increased fuel usage at Big Stone Plant, as there was an outage at the plant during this same period last year, as well as a 4% increase in fuel cost per kwh.

Purchased Power costs to serve retail customers decreased \$15.3 million due to a 23% decrease in the volume of purchased power due to decreased demand resulting from unfavorable weather, as well as a 12% decrease in the price of purchased power per kwh, primarily due to decreased market energy costs.

Depreciation and Amortization increased \$3.3 million due to additional capital investments.

MANUFACTURING SEGMENT RESULTS

The following table summarizes Manufacturing segment operating results for the six months ended June 30, 2024 and 2023:

(in thousands)	2024	2023	\$ change	% change
Operating Revenues	\$ 196,065	\$ 209,257	\$ (13,192)	(6.3)%
Cost of Products Sold (excluding depreciation)	148,709	161,381	(12,672)	(7.9)%
Nonelectric Selling, General, and Administrative Expenses	20,343	21,047	(704)	(3.3)%
Depreciation and Amortization	9,999	9,000	999	11.1%
Operating Income	\$ 17,014	\$ 17,829	\$ (815)	(4.6)%

Operating Revenues decreased \$13.2 million primarily due to decreased sales volumes at both of our manufacturing businesses, with an overall sales volume decrease of 11% compared to the same period last year. At BTD, sales volumes declined primarily in the lawn and garden and agriculture end markets. Decreased scrap metal sales also contributed to the overall decrease in operating revenues. Decreased sales volumes and scrap revenues were partially offset by increased steel prices, resulting in a 3% increase in material costs, which are passed through to customers. At T.O. Plastics sales volume declines were primarily attributable to decreased sales of horticulture products as customers and distributors continued to reduce inventory levels from the high levels previously established due to supply chain challenges.

Cost of Products Sold decreased \$12.7 million primarily due to decreased sales volumes, partially offset by higher steel costs, as described above.

Nonelectric Selling, General, and Administrative Expenses decreased \$0.7 million due to variable costs associated with decreased business activity and financial performance during the period.

Depreciation and Amortization increased \$1.0 million due to an increase in our investment in manufacturing equipment and our facilities.

PLASTICS SEGMENT RESULTS

The following table summarizes Plastics segment operating results for the six months ended June 30, 2024 and 2023:

(in thousands)	2024	2023	\$ change	% change
Operating Revenues	\$ 239,022	\$ 201,869	\$ 37,153	18.4 %
Cost of Products Sold (excluding depreciation)	82,809	71,646	11,163	15.6
Nonelectric Selling, General, and Administrative Expenses	8,613	7,465	1,148	15.4
Depreciation and Amortization	2,208	2,040	168	8.2
Operating Income	\$ 145,392	\$ 120,718	\$ 24,674	20.4 %

Operating Revenues increased \$37.2 million primarily due to a 38% increase in sales volumes driven by customer sales volume growth and distributor and end market demand. Sales volumes in the first half 2023 were impacted by distributors' inventory management strategies amid uncertain market conditions and end market softness. Increased sales volumes were partially offset by a 14% decrease in sales prices compared to the same period last year.

Cost of Products Sold increased \$11.2 million due to increased sales volumes, as discussed above, partially offset by a 24% decrease in the cost of PVC resin and other input materials. The unique supply and demand conditions experienced in recent years, which caused significant volatility and increases in resin costs, have subsided and resin costs have remained stable during the first half of the year.

Nonelectric Selling, General, and Administrative Expenses increased \$1.1 million due to variable costs associated with increased business activity and financial performance during the period.

CORPORATE COSTS

The following table summarizes Corporate operating results for the six months ended June 30, 2024 and 2023:

(in thousands)	2024	2023	\$ change	% change
Other Operating Expenses	\$ 8,111	\$ 7,056	\$ 1,055	15.0 %
Depreciation and Amortization	48	52	(4)	(7.7)
Operating Loss	\$ 8,159	\$ 7,108	\$ 1,051	14.8 %

Other Operating Expenses increased \$1.1 million primarily due to increased external service provider costs and increased employee benefit expenses, including increases in our employee health insurance claim costs.

REGULATORY MATTERS

The following provides a summary of rate rider filings and other regulatory filings that have or are expected to have a material impact on our operating results, financial position or cash flows.

GENERAL RATES

North Dakota Rate Case

On November 2, 2023, OTP filed a request with the North Dakota Public Service Commission (NDPSC) for an increase in revenue recoverable under general rates in North Dakota. In its filing, OTP requested a net increase in annual revenue of \$17.4 million, or 8.4%, based on an allowed rate of return on rate base of 7.85% and an allowed rate of return on equity of 10.6% on an equity ratio of 53.5% of total capital. Through this proceeding, OTP has proposed changes to the mechanism of cost and investment recovery, with recovery moving from riders into base rates. The filing also includes a proposal to implement a sales adjustment mechanism to address potential significant load additions or losses.

The filing included an interim rate request of a net increase in annual revenue of \$12.4 million, or 6.0%, which was approved by the NDPSC on December 13, 2023. Interim rates went into effect on January 1, 2024, and are subject to potential refund until the finalization of the rate case.

On July 3, 2024, OTP filed an update to the original request increasing the amount of the net annual revenue increase from \$17.4 million to \$22.5 million to account for certain items identified throughout the regulatory process to date. An evidentiary hearing before the NDPSC has been scheduled for July 29, 2024, and we anticipate but due to the updated request, the evidentiary hearing is now expected to take place in fourth quarter of 2024, with a final outcome decision anticipated by the end of the case will occur in the third quarter of 2024. year.

RATE RIDERS

The following table includes a summary of pending and recently concluded rate rider proceedings with a significant revenue impact:

Recovery	Mechanism	Jurisdiction	Status	Filing Date	Amount (in millions)	Effective Date	Notes
RRR - 2023	MN	Approved	11/01/22	\$17.5	07/01/23	Recovery of Hoot Lake Solar costs, Ashtabula III costs, and true up for PTCs from Merricourt.	
ECO - 2023	MN	Approved	04/03/23	9.7	10/01/23	Recovery of energy conservation improvement costs as well as a demand side management financial incentive.	
ECO - 2024	MN	Requested	04/01/24	8.8	10/01/24	Recovery of energy conservation improvement costs as well as a demand side management financial incentive.	
RRR - 2024	MN	Requested	12/04/23	8.0	07/01/24	Recovery of Hoot Lake Solar costs, Ashtabula III costs, wind upgrade project costs at our four owned wind facilities, and true up of PTCs for Merricourt.	
EUIC - 2025	MN	Requested	05/03/24	4.6	01/01/25	Recovery of advanced metering infrastructure, outage management system, geographic information system, and demand response projects.	
TCR - 2025	MN	Requested	05/24/24	3.1	01/01/25	Recovery of transmission project costs.	
RRR - 2023	ND	Approved	12/30/22	12.2	05/01/23	Recovery of Merricourt, Ashtabula III and other costs.	
RRR - 2022	ND	Approved	01/05/22	7.8	04/01/22	Recovery of Merricourt costs, Ashtabula III costs, and deferred taxes and PTCs.	
TCR - 2023	ND	Approved	09/15/22	7.5	01/01/23	Recovery of transmission project costs.	
TCR - 2024	ND	Approved	11/02/23	4.5	01/01/24	Recovery of transmission project costs.	
MDT - 2023	ND	Approved	07/08/22	3.1	01/01/23	Recovery of advanced metering infrastructure, outage management system and demand response projects.	
PIR - 2024	SD	Requested	06/03/24	4.5	09/01/24	Recovery of Ashtabula III, Merricourt, Astoria Station, wind upgrade projects, Advanced Grid Infrastructure project costs, and impact of load growth credits.	
PIR - 2022	SD	Approved	06/01/22	3.0	09/01/22	Recovery of Ashtabula III, Merricourt, Astoria Station, Advanced Grid Infrastructure project costs, and impact of load growth credits.	
TCR - 2023	SD	Approved	11/01/22	3.0	03/01/23	Recovery of transmission project costs.	

RESOURCE PLANNING

Minnesota

In 2021, OTP filed its 2022 May 2024, the MPUC approved OTP's 2023 to 2037 Integrated Resource Plan (IRP). Consistent with regulators MPUC practice, the decision was made during deliberations by oral vote and was finalized in a written order issued in July 2024.

The MPUC:

- Directed OTP to procure the three states where following generation resources, subject to additional regulatory review and approval:
 - 200 to 300 megawatts of solar generation by November 1, 2027, or as soon as practicable thereafter,
 - 150 to 200 megawatts of wind generation by December 31, 2029, or as soon as practicable thereafter,
 - 20 to 75 megawatts of battery storage by December 31, 2029, or as soon as practicable thereafter;
- Approved the project to add on-site liquified natural gas storage at Astoria Station natural gas plant by 2027;
- Directed OTP operates, to designate the Minnesota share of the jointly owned Coyote Station coal-fired plant as an Available Maximum Energy (AME) resource beginning in 2026 and ending no later than December 2031. If the designation as an AME resource is found to not be feasible, then Minnesota customers shall not continue to pay for or depend on capacity or energy from Coyote Station past 2028; and
- Directed OTP to commence activities to no longer serve Minnesota customers with capacity or energy from Coyote Station as soon as feasible and no later than December 31, 2031.

Under the MPUC's order, OTP will file its next IRP in May 2026. In this filing, the company will include, among other options, an analysis considering the continued operation of Big Stone Plant with AME.

North Dakota

In February 2023, we filed a request for an Advanced Determination of Prudence (ADP) with the NDPSC for the on-site liquified natural gas storage at Astoria Station. Our latest supplemental IRP in North Dakota and South Dakota. The IRP was filed in March 2023, which included OTP's preferred plan for meeting the on-site storage request as well as other investments to meet our customers' anticipated capacity and energy needs while maintaining system reliability and low electric service rates. Through two supplemental filings At an informal hearing in 2023, July 2024, the IRP was modified and updated in response to regulatory developments, changing market conditions, and comments received from intervenors. In NDPSC denied the latest supplemental filing, made only in Minnesota, OTP proposed to prospectively plan to serve its Minnesota customers with current legacy resources allocated to all jurisdictions consistent with past practice and certain new resources dedicated to and recovered solely from Minnesota customers and, as on-site fuel storage ADP. It remains unclear what action the need arises, to serve its other jurisdictions with new resources dedicated to and recovered from those jurisdictions. With the proposal of separated resource planning by jurisdiction, the most recent supplemental filing outlined OTP's preferred plan for Minnesota only. NDPSC will take on our IRP.

On April 2, 2024, OTP, the Minnesota Department of Commerce - Division of Energy Resources, the International Union of Operating Engineers Local 49, the North Central States Regional Council of Carpenters, and the Laborers' International Union of North America

entered into a settlement agreement to resolve all issues among the parties and recommend a decision to the MPUC to resolve the contested matters in the IRP. The terms of the settlement agreement outline the parties' recommendation that the MPUC resolve the IRP and approve, among other items, the following:

- Approve the following renewable resource additions directly assigned to Minnesota customers, giving reasonable preference to projects located in Minnesota:
 - 200 to 300 megawatts of solar generation by November 1, 2027, or as soon as practicable thereafter;
 - 150 to 200 megawatts of wind generation by December 31, 2029, or as soon as practicable thereafter;
- Approve the proposal to add on-site liquefied natural gas storage at the Astoria Station natural gas plant;
- Approve the proposal to operate the Minnesota allocated share of the jointly owned Coyote Station coal-fired plant as an Available Maximum Emergency (AME) resource as soon as March 1, 2026, with the costs and benefits of designating and operating Coyote Station as an AME resource borne by customers in Minnesota;
- Authorize OTP to begin the process of withdrawing from the Minnesota allocated share of Coyote Station if a material, non-routine capital investment in the plant is required; and
- Require OTP to file its next Minnesota resource plan no later than May 15, 2026, in which OTP must develop a plan assuming the withdrawal from the Minnesota allocated share of Coyote Station as of December 31, 2031; provided that additional plans for consideration may be presented as well.

Other parties to the Minnesota IRP proceeding have not joined the settlement. The regulatory process is ongoing and the MPUC is not bound by this settlement and may accept, modify or deny the recommendations included in the settlement. Neither the settlement agreement nor OTP's Minnesota preferred plan had been approved by the MPUC as of the date of this filing. A hearing before the MPUC has been scheduled for May 28, 2024.

ENVIRONMENTAL REGULATION

In April 2024, the EPA finalized new regulations under Section 111 of the Clean Air Act to regulate GHG greenhouse gas (GHG) emissions from existing and new fossil fuel-based power plants. The final rule establishes subcategories for new combustion turbines and existing coal-fired power plants to achieve certain CO₂ carbon dioxide (CO₂) emission reduction levels based on the respective subcategory. For existing coal-fired power plants, the applicable subcategory is based upon the date at which the plant will cease operations.

We continue to review and evaluate the final regulations and their impact on our power plants and the potential impact to our operating results, financial condition and liquidity. Coyote Station and Big Stone Plant, our two co-owned coal-fired power plants, are within the scope of the regulations but we do not believe our combustion turbines would be within the scope of the final regulation.

In April 2024, the EPA also finalized regulations to strengthen and update Mercury and Air Toxics Standards (MATS) for coal-fired power plants, tightening the emission standard for toxic metals and finalizing a reduction standard for mercury from existing lignite-fired sources. The EPA also published a final rule under the Clean Water Act to reduce pollutants discharged through wastewater from coal-fired power plants and a final rule requiring the safe management of coal ash at inactive facilities, including requirements for ongoing monitoring and closure and post-closure care.

We continue to review and evaluate these final regulations, and their impact on our operations, which could have a material impact on our operating results, financial condition and liquidity.

LIQUIDITY

LIQUIDITY OVERVIEW

We believe our financial condition is strong and our cash and cash equivalents, other liquid assets, operating cash flows, existing lines of credit, access to capital markets and borrowing ability, because of investment-grade credit ratings, when taken together, provide us ample liquidity to conduct our business operations, fund our short-term and long-term capital expenditure plans and satisfy our obligations as they become due. Our liquidity, including our operating cash flows and access to capital markets, could be impacted by macroeconomic factors outside of our control, including higher interest rates and debt capital costs and diminished credit availability. In addition, our liquidity could be impacted by non-compliance with certain financial covenants under our various debt instruments. As of March 31, 2024 June 30, 2024, we were in compliance with all financial covenants (see the Financial Covenants section under Capital Resources below).

The following table presents the status of our lines of credit as of March 31, 2024 June 30, 2024 and December 31, 2023:

	2024			2024			2023			2024		2023
	(in thousands)	Borrowing Limit (in thousands)	Letters of Credit Outstanding	Amount Available	Amount (in thousands)	Borrowing Limit	Amount Outstanding	Letters of Credit	Amount Available	Amount (in thousands)	Borrowing Limit	Amount Available
OTC Credit Agreement												
OTC Credit Agreement												
OTC Credit Agreement												
OTP Credit Agreement												
Total												

OTC and OTP are each party to separate credit agreements (the OTC Credit Agreement and OTP Credit Agreement, respectively) which provide for unsecured revolving lines of credit. Should additional liquidity be needed, the OTC Credit Agreement includes an accordion feature allowing us to increase the amount available to \$290 million, subject to certain terms and conditions. The OTP Credit Agreement also includes an accordion feature allowing OTP to increase that facility to \$250 million, subject to certain terms and conditions.

As of March 31, 2024 June 30, 2024, we had \$330.9 million \$318.1 million of available liquidity under our credit facilities and \$238.2 million \$230.7 million of available cash and cash equivalents, resulting in total available liquidity of \$569.1 million \$548.7 million, compared to total available liquidity of \$373.7 million \$430.8 million as of March 31, 2023 June 30, 2023.

CASH FLOWS

The following is a discussion of our cash flows for the **three** six months ended **March 31, 2024** **June 30, 2024** and 2023:

(in thousands)	(in thousands)	2024	2023 (in thousands)	2024	2023
Net Cash Provided by Operating Activities					
Net Cash Provided by Operating Activities					
Net Cash Provided by Operating Activities					

Net Cash Provided by Operating Activities increased **\$16.4 million** **\$39.0 million** for the **three** six months ended **March 31, 2024** **June 30, 2024** compared to the **three** six months ended **March 31, 2023** **June 30, 2023**, primarily due to an increase in net income driven by increased earnings from our Plastics segment and a lower level of working capital compared to the previous year. Our working capital decrease was largely due to the timing and volume of resin and other input material purchases in our Plastics segment and capital expenditures in our Electric segment.

(in thousands)	(in thousands)	2024	2023 (in thousands)	2024	2023
Net Cash Used in Investing Activities					
Net Cash Used in Investing Activities					
Net Cash Used in Investing Activities					

Net Cash Used in Investing Activities decreased **\$24.5 million** increased **\$74.4 million** for the **three** six months ended **March 31, 2024** **June 30, 2024** compared to the **three** six months ended **March 31, 2023** **June 30, 2023**. The decrease increase in cash used in investing activities was primarily due to a lower **\$50.1 million** investment in U.S. treasuries made to secure a fixed rate of return until their maturity in September 2026, and a higher amount of Electric segment capital investment compared to last year, due to the purchase of the Ashtabula III expenditures, including additional investments in our wind farm for **\$50.6 million** in January 2023, repowering and advanced meter infrastructure projects.

(in thousands)	(in thousands)	2024	2023 (in thousands)	2024	2023
Net Cash Provided by Financing Activities					
Net Cash Provided by Financing Activities					
Net Cash Provided by Financing Activities					

Net Cash Provided by Financing Activities decreased **\$18.2 million** increased **\$4.2 million** for the **three** six months ended **March 31, 2024** **June 30, 2024** compared to the **three** six months ended **March 31, 2023** **June 30, 2023**. Financing activities for the **three** six months ended **March 31, 2024** **June 30, 2024** included the issuance of **\$120.0 million** of long-term debt at OTP, the proceeds of which were used to repay short-term borrowings of **\$81.4 million** **\$68.6 million** under the OTP credit agreement, fund Electric segment construction expenditures, and support operating activities. We manage the capital structure of OTP independent from our consolidated financial position and to ensure compliance with the capital structure approved through regulation; therefore, our decision to issue long-term debt at OTP is not impacted by our consolidated cash and cash equivalent position.

Financing activities for the **three** six months ended **March 31, 2024** **June 30, 2024** also included dividend payments of **\$19.6 million** **\$39.1 million**. Financing activities for the **three** six months ended **March 31, 2023** **June 30, 2023** included net short-term borrowings of **\$52.7 million** **\$42.0 million** and dividend payments of **\$18.3 million** **\$36.5 million**.

CAPITAL REQUIREMENTS

CAPITAL EXPENDITURES

Our capital expenditure plan includes investments in electric generation facilities, transmission and distribution lines, manufacturing facilities and upgrades, equipment used in the manufacturing process, and computer hardware and information systems. Our capital expenditure plan is subject to review and is revised in light of changes in demands for energy, technology, environmental laws, regulatory changes, business expansion opportunities, the costs of labor, materials and equipment and our financial condition. Refer

to Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations, of our [Form 10-K](#) for the year ended December 31, 2023 for our capital expenditure plans for the five year period from 2024 through 2028.

CONTRACTUAL OBLIGATIONS

Our contractual obligations primarily include principal and interest payments due under our outstanding debt obligations, commitments to acquire coal, energy and capacity commitments, payments to meet our postretirement benefit obligations, and payment obligations under land easements and leasing arrangements.

Our contractual obligations as of December 31, 2023 are included in Item 7, *Management's Discussion and Analysis of Financial Condition and Results of Operations*, of our Annual Report on [Form 10-K](#) for the year ended December 31, 2023. There were no material changes in our contractual obligations outside of the ordinary course of business during the **three** six months ended **March 31, 2024** **June 30, 2024**.

COMMON STOCK DIVIDENDS

We paid dividends to our common stockholders totaling **\$19.6 million** **\$39.1 million**, or **\$0.4675** **\$0.9350** per share, in the first **three** six months of 2024. The determination of the amount of future cash dividends to be paid will depend on, among other things, our financial condition, our actual or expected level of earnings and cash flows from operations, the

level of our capital expenditures and our future business prospects. As a result of certain statutory limitations or regulatory or financing agreements, the amount of dividends we are allowed

to pay could be restricted. See [Note 10](#) [11](#) to our consolidated financial statements included in this Quarterly Report on Form 10-Q for additional information. The decision to declare dividends is reviewed quarterly by our Board of Directors.

CAPITAL RESOURCES

Financial flexibility is provided by operating cash flows, unused lines of credit and access to capital markets, and is aided by strong financial coverages and investment grade credit ratings. Debt financing will be required in the next five-years to refinance maturing debt and to finance our capital investments. Our financing plans are subject to change and are impacted by our planned level of capital investments, and decisions to reduce borrowings under our lines of credit, to refund or retire early any of our outstanding debt, to complete acquisitions, or to use capital for other corporate purposes.

REGISTRATION STATEMENTS

On May 3, 2024, we filed two registration statements with the SEC, replacing two previously filed registration statements upon their expiration. The first statement, a shelf registration, allows us to offer for sale, from time to time, either separately or together in any combination, equity, debt or other securities described in the registration statement. No new debt or equity has been issued pursuant to the registration statement. The second registration statement allows for the issuance of up to 1,500,000 common shares under our Automatic Dividend Reinvestment and Share Purchase Plan, which provides our common shareholders, retail customers of OTP and other interested investors a method of purchasing our common shares by reinvesting their dividends and/or making optional cash investments. Shares purchased under the plan may be newly issued common shares or common shares purchased on the open market. As of June 30, 2024, there were 1,099,327 shares available for purchase or issuance under the plan. Both registration statements expire in May 2027.

SHORT-TERM DEBT

OTC and OTP are each party to a credit agreement (the OTC Credit Agreement and the OTP Credit Agreement, respectively) which each provides for unsecured revolving lines of credit. The following is a summary of key provisions and borrowing information as of, and for the [three](#) [six](#) months ended, [March 31, 2024](#) [June 30, 2024](#):

(in thousands, except interest rates)	(in thousands, except interest rates)	OTC Credit Agreement	OTP Credit (in thousands, except interest rates)	OTC Credit Agreement	OTP Credit Agreement
Borrowing Limit					
Borrowing Limit					
Borrowing Limit					
Borrowing Limit if Accordion Exercised:					
Amount Restricted Due to Outstanding Letters of Credit as of March 31, 2024					
Amount Outstanding as of March 31, 2024					
Average Amount Outstanding During the Three Months Ended March 31, 2024					
Maximum Amount Outstanding During the Three Months Ended March 31, 2024					
Interest Rate as of March 31, 2024		6.83 %	6.58 %		
Amount Restricted Due to Outstanding Letters of Credit as of June 30, 2024					
Amount Outstanding as of June 30, 2024					
Average Amount Outstanding During the Six Months Ended June 30, 2024					
Maximum Amount Outstanding During the Six Months Ended June 30, 2024					
Interest Rate as of June 30, 2024		6.84 %	6.67 %		
Maturity Date	Maturity Date	October 29, 2027	October 29, 2027	Maturity Date	October 29, 2027
					October 29, 2027

[Each facility includes an accordion featuring allowing the borrower to increase the borrowing limit if certain terms and conditions are met.](#)

[Each facility includes an accordion featuring allowing the borrower to increase the borrowing limit if certain terms and conditions are met.](#)

[Each facility includes an accordion featuring allowing the borrower to increase the borrowing limit if certain terms and conditions are met.](#)

LONG-TERM DEBT

In March 2024, OTP entered into a Note Purchase Agreement pursuant to which OTP issued, in a private placement transaction, \$120.0 million of senior unsecured notes consisting of (a) \$60.0 million of 5.48% Series 2024A Senior Unsecured Notes due April 1, 2034, and (b) \$60.0 million of 5.77% Series 2024B Senior Unsecured Notes due April 1, 2054. The proceeds of the notes were used to repay existing short-term borrowings, fund capital expenditures, and for general corporate purposes.

As of **March 31, 2024** **June 30, 2024**, we had \$947.0 million of principal outstanding under long-term debt arrangements. These instruments generally provide for unsecured borrowings at fixed rates of interest with maturities ranging from 2026 to 2054. [Note 67](#) to our consolidated financial statements included in this Quarterly Report on Form 10-Q includes additional information regarding these short-term and long-term debt instruments.

Financial Covenants

Certain of our short- and long-term debt agreements require OTC and OTP to maintain certain financial covenants. As of **March 31, 2024** **June 30, 2024**, we were in compliance with these financial covenants as further described below:

OTC, under its financial covenants, may not permit its ratio of interest-bearing debt to total capitalization to exceed 0.60 to 1.00, may not permit its interest and dividend coverage ratio to be less than 1.50 to 1.00, and may not permit its priority indebtedness to exceed 10 percent of its total capitalization. As of **March 31, 2024** **June 30, 2024**, OTC's interest-bearing debt to total capitalization was **0.39** **0.38** to 1.00, OTC's interest and dividend coverage ratio was **11.18** **11.23** to 1.00, and OTC had no priority indebtedness outstanding.

OTP, under its financial covenants, may not permit its ratio of interest-bearing debt to total capitalization to exceed 0.60 to 1.00, may not permit its interest and dividend coverage ratio to be less than 1.50 to 1.00, and may not permit its priority indebtedness to exceed 20 percent of its total capitalization. As of **March 31, 2024** **June 30, 2024**, OTP's interest-bearing debt to total capitalization was 0.47 to 1.00, OTP's interest and dividend coverage ratio was **3.48** **3.4** to 1.00, and OTP had no priority indebtedness outstanding.

CRITICAL ACCOUNTING POLICIES INVOLVING SIGNIFICANT ESTIMATES

The discussion and analysis of our results of operations are based on financial statements prepared in accordance with generally accepted accounting principles in the United States of America. Certain of our accounting policies require management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities in the preparation of our consolidated financial statements. We have disclosed in our Annual Report on [Form 10-K](#) for the year ended December 31, 2023 the critical accounting policies that affect our most significant estimates and assumptions used in preparing our consolidated financial statements. There have been no material changes to our critical accounting policies and estimates from those disclosed in the most recent Annual Report on [Form 10-K](#).

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in our market risk from those disclosed in Item 7A, *Quantitative and Qualitative Disclosures About Market Risk*, in our Annual Report on [Form 10-K](#) for the year ended December 31, 2023.

ITEM 4. CONTROLS AND PROCEDURES

Evaluation of Disclosure Controls and Procedures. Under the supervision and with the participation of the Company's management, including the Chief Executive Officer and the Chief Financial Officer, we evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934 (the Exchange Act)) as of **March 31, 2024** **June 30, 2024**, the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of **March 31, 2024** **June 30, 2024**.

Changes in Internal Control over Financial Reporting. There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) under the Exchange Act) during the quarter ended **March 31, 2024** **June 30, 2024** that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II. OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are the subject of various legal and regulatory proceedings in the ordinary course of our business. Such matters are subject to many uncertainties and to outcomes that are not predictable with assurance. We record a liability in our consolidated financial statements for costs related to claims, including future legal costs, settlements and judgments, where we have assessed that a loss is

probable, and an amount can be reasonably estimated. Material proceedings are described under [Note 9.10, Commitments and Contingencies](#), to the consolidated financial statements, and in [Management's Discussion and Analysis of Financial Condition and Results of Operations, Regulatory Matters](#).

ITEM 1A. RISK FACTORS

There have been no material changes from the risk factors disclosed in Item 1A, *Risk Factors*, of our Annual Report on [Form 10-K](#) for the year ended December 31, 2023, except for the risk factor below.

Legislation, regulation, litigation or other actions related to climate change and greenhouse gas emissions could materially impact us.

Current and future federal, state, regional and international regulations to address global climate change and reduce GHG emissions, including measures such as mandated levels of renewable generation, mandatory reductions in CO₂ emission levels, taxes on CO₂ emissions, or cap-and-trade regimes, could require us to incur significant costs which could negatively impact our financial condition, operating results and liquidity if such costs cannot be recovered through rates granted by rate-making authorities or through increased market prices for electricity.

In April 2024, the EPA finalized new regulations under Section 111 of the Clean Air Act to regulate GHG emissions from existing and new fossil fuel-based power plants. The new regulations require existing coal-fired power plants to achieve certain CO₂ emissions

reduction levels, with the amount of reduction dependent upon the remaining operating life of the facility. The new regulation has the potential to materially impact the operations of our coal-fired power plants, which could have a material impact on our operating results, financial condition and liquidity.

In addition to complying with legislation and regulation, we could be subject to litigation related to climate change. If we were subjected to such litigation, the costs of such litigation could be significant and an adverse outcome could require substantial capital expenditures, changes in operations and possible payment of penalties or damages which could affect our financial condition, operating results and liquidity if the costs are not recoverable in rates or covered by insurance.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Purchases of Otter Tail Corporation common shares were made on the open market during the three months ended March 31, 2024, as follows:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares Purchased as Part of Publicly Announced	Maximum Number (or Approximate Dollar Value) of Shares that May Yet Be Purchased Under the Plans or Programs ⁽³⁾	
			Plans or Programs ⁽³⁾	or Programs ⁽³⁾	
January 2024 ⁽¹⁾	13,133	\$ 85.61	—	\$ —	—
February 2024 ⁽²⁾	3,010	\$ 94.87	—	—	—
March 2024	—	—	—	—	—
Total	16,143	\$ 87.34	—	\$ —	—

⁽¹⁾ These purchases were made to satisfy obligations under our Employee Stock Purchase Plan as we elected to acquire shares in the open market to fulfill share issuances to plan participants.

⁽²⁾ These purchases were made in connection with our Employee Stock Ownership Plan as we elected to acquire shares in the open market to fulfill share contributions to the plan.

⁽³⁾ We do not have any publicly announced share repurchase plans or programs.

ITEM 5. OTHER INFORMATION

Securities Trading Plans of Directors and Executive Officers. On [February 22, 2024](#) [May 13, 2024](#), [Paul Knutson](#), [Jennifer Smestad](#), the Company's [Vice President, Human Resources](#), [General Counsel and Corporate Secretary](#), entered into a written plan in accordance with Rule 10b5-1 under the Exchange Act, for the sale of shares of the Company's common stock. The plan was entered into during an open trading window in accordance with the Company's policies regarding transactions in the Company's securities and is intended to satisfy the affirmative defense of Rule 10b5-1(c) under the Exchange Act. The plan provides for the potential sale of up to 4,000 shares of the Company's common stock between [May 24, 2024](#) [August 13, 2024](#) and [December 31, 2024](#) [November 13, 2024](#).

ITEM 6. EXHIBITS

The following Exhibits are filed as part of, or incorporated by reference into, this report.

No.	Description
10.1	Note Purchase Agreement dated as of March 28, 2024 between Otter Tail Power and the Purchasers named therein (incorporated by reference to Exhibit 4.1 to the Form 8-K filed by Otter Tail Corporation on April 2, 2024)
31.1	Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Chief Executive Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

OTTER TAIL CORPORATION

By: /s/ Todd R. Wahlund

Todd R. Wahlund

Vice President and Chief Financial Officer

(duly authorized officer and principal financial officer)

Dated: May 8, 2024 August 7, 2024

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Exhibit 31.1

CERTIFICATION PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Charles S. MacFarlane, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Otter Tail Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

(d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and

5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):

- (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **May 8, 2024** August 7, 2024

/s/ Charles S. MacFarlane

Charles S. MacFarlane
President and Chief Executive Officer

Exhibit 31.2

**CERTIFICATION PURSUANT TO
SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Todd R. Wahlund, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Otter Tail Corporation;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: **May 8, 2024** August 7, 2024

/s/ Todd R. Wahlund

Todd R. Wahlund
Vice President and Chief Financial Officer

**CERTIFICATION PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Otter Tail Corporation (the "Company") on Form 10-Q for the period ended **March 31, 2024** June 30, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Charles S. MacFarlane, President and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Charles S. MacFarlane
Charles S. MacFarlane
President and Chief Executive Officer

May 8, August 7, 2024

**CERTIFICATION PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Otter Tail Corporation (the "Company") on Form 10-Q for the period ended **March 31, 2024** June 30, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Todd R. Wahlund, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

/s/ Todd R. Wahlund
Todd R. Wahlund
Vice President and Chief Financial Officer

May 8, August 7, 2024

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