

Kulicke & Soffa

Nasdaq: KLIC

Quarterly Earnings Review

November 20, 2025

Q4F25

Ended October 4, 2025

Earnings Review

Safe Harbor

In addition to historical statements, this presentation contains statements relating to future events and our future results based on management's expectations as of November 19, 2025. These statements are "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995.

While these forward-looking statements represent our judgments and future expectations concerning our business, a number of risks, uncertainties and other important factors could cause actual developments and results to differ materially from our expectations. These factors include, but are not limited to, the factors listed or discussed in our 2024 Annual Report on Form 10-K and our other filings with the Securities and Exchange Commission. Kulicke and Soffa Industries, Inc. is under no obligation to (and expressly disclaims any obligation to) update or alter its forward-looking statements whether as a result of new information, future events or otherwise.

A reconciliation of non-GAAP items is included in this presentation and available within our most recently filed earnings release.

Use of Non-GAAP Financial Results

In addition to U.S. GAAP ("GAAP") results, this presentation also contains the following non-GAAP financial results: income from operations, operating margin, operating expenses, net income, net margin, net income per fully diluted share and adjusted free cash flow. The Company's non-GAAP results exclude amortization related to intangible assets acquired through business combinations, costs associated with restructuring and severance, equity-based compensation, acquisition and integration costs, impairment relating to assets acquired through business combinations, long-lived asset impairment relating to business cessation or disposal, impairment relating to equity investments, income tax expense/benefit arising from discrete tax items triggered by acquisition, disposal of business (both via a sale or an abandonment), restructuring and significant changes in tax laws, gain/loss on disposal of business, as well as tax benefits or expenses associated with the foregoing non-GAAP items. The non-GAAP adjustments may or may not be infrequent or nonrecurring in nature, but are a result of periodic or non-core operating activities. These non-GAAP measures are consistent with the way management analyzes and assesses the Company's operating results. The Company believes these non-GAAP measures enhance investors' understanding of the Company's underlying operational performance, as well as their ability to compare the Company's period-to-period financial results and the Company's overall performance to that of its competitors.

Management uses both GAAP metrics as well as these non-GAAP metrics to evaluate the Company's operating and financial results. Non-GAAP financial measures may not provide information that is directly comparable to that provided by other companies in the Company's industry, as other companies in the industry may calculate non-GAAP financial results differently. In addition, there are limitations in using non-GAAP financial measures because the non-GAAP financial measures are not prepared in accordance with GAAP, may be different from non-GAAP financial measures used by other companies and exclude expenses that may have a material impact on the Company's reported financial results. The presentation of non-GAAP items is meant to supplement, but not substitute for, GAAP financial measures or information. The Company believes the presentation of non-GAAP results in combination with GAAP results provides better transparency to the investment community when analyzing business trends, providing meaningful comparisons with prior period performance and enhancing investors' ability to view the Company's results from management's perspective. A reconciliation of each non-GAAP financial measure to the most directly comparable GAAP measure presented in this presentation is contained in the Appendix to this presentation.

Q4F25 Update

Internally Focused & Optimized for Growth

CEO Transition

- Collectively wish Fusen all the best in retirement
- Management team well prepared to continue driving organizational strategy

Market Summary

- End market dynamics improving through key regions
 - General Semi & Memory orders improving
 - Auto/Industrial showing signs of improvement
- Near term focus
 - Prepare operationally for production ramp
 - Continue to execute on multiple parallel technology transitions

Q4F25 Results

Revenue	\$177.6M
Net Income	\$6.4M
Non-GAAP Net Income*	\$14.9M
EPS	\$0.12
Non-GAAP EPS*	\$0.28

- *Operational efficiency, customer engagement & new product execution ongoing*
- *Technology & capacity-related order activity driving General Semi & Memory recovery*
- *Automotive/Industrial anticipated to improve sequentially into Q1F26*

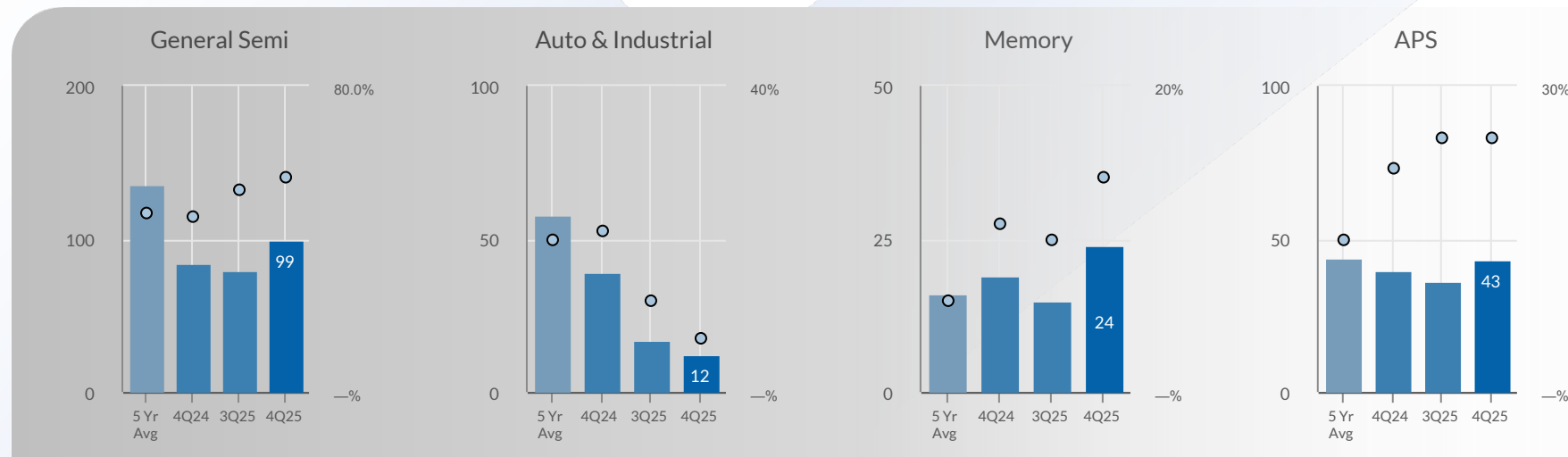
*Please see [Non-GAAP Reconciliation](#) for a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures.

Q4F25 Revenue Composition

By End Market

■ Revenue per quarter (millions USD)
5Yr Avg = quarterly average of preceding five fiscal years

○ As a percent of total Company revenue



General Semi

Auto & Industrial

Memory

APS

Improving utilization dynamics in key regions

Demand remained soft due to industry headwinds, anticipate sequential improvement

Share gains expected as low-power and high-power HBM assembly evolve

Higher productivity of installed base supported sequential increase

Q4F25 Update

Aligned with Technology Transitions

ThermoCompression

- Broadening customer adoption of Fluxless ThermoCompression (FTC)
- Initial HBM system shipping Q1F26
- Robust FTC process and material handling capabilities

Advanced Dispense

- Expanding portfolio
- ACELON™ - introduced in Taiwan this past Sept
- Recurring & new customer orders
- Adjacent opportunities across served markets

Vertical Wire

- Mitigates shrink challenges via Advanced Packaging to support On Device AI
- High volume production anticipated in FY26 with major Memory customer
- Anticipate long-term transition to stacked DRAM - Mobile HBM or LPWIO DRAM

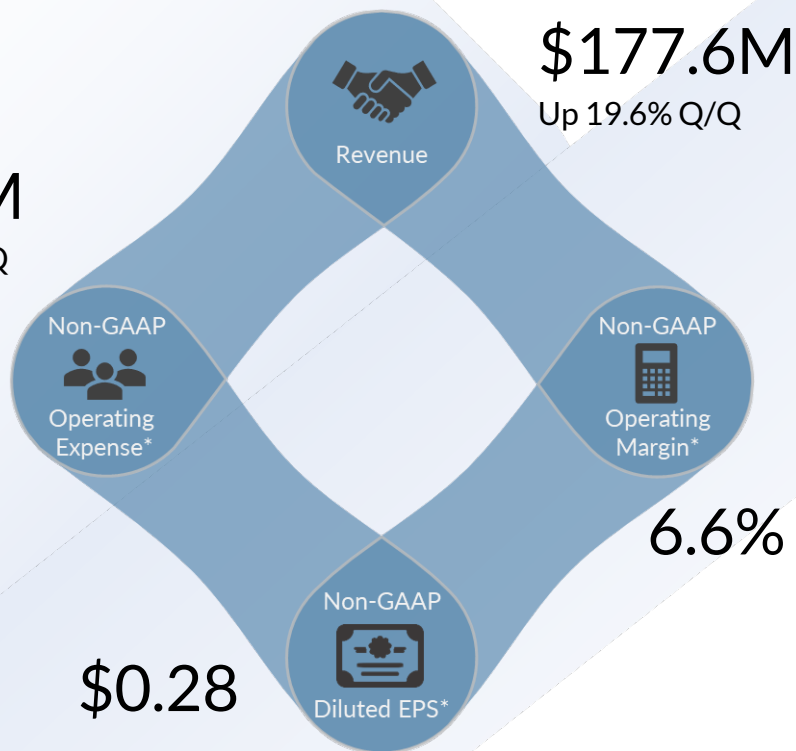
Power Semiconductor

- Increasing packaging complexity
- Recently launched - Asterion® pin-welding system with Sonotrode™ technology
- Anticipate sequential improvements in Q1F26

Q4F25

Financial Results

\$69.8M
Up \$1.8M Q/Q



Demand stronger than anticipated

Execution on close market engagements is ongoing

OpEx model provides operational leverage

*Please see [Non-GAAP Reconciliation](#) for a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures.

Income Statement

Q4F25 Summary Items

\$Millions, except %, EPS, and share count

	Q4F24	Q3F25	Q4F25	Q/Q	Y/Y
Revenue	\$181.3	\$148.4	\$177.6	\$29.2	\$(3.7)
Gross Margin	48.3%	46.7%	45.7%	-100 bps	-260 bps
Operating Expenses	\$85.0	\$75.3	\$80.3	\$5.0	\$(4.7)
Operating Income / (Loss)	\$2.7	\$(6.1)	\$0.9	\$7.0	\$(1.8)
Non-GAAP Net Income*	\$18.5	\$3.8	\$14.9	\$11.1	\$(3.6)
Diluted EPS	\$0.22	\$(0.06)	\$0.12	\$0.18	\$(0.10)
Non-GAAP Diluted EPS*	\$0.34	\$0.07	\$0.28	\$0.21	\$(0.06)
Diluted Share Count	54.9 M	52.7 M	52.5 M	(0.2) M	(2.4) M

*Please see [Non-GAAP Reconciliation](#) for a reconciliation of non-GAAP financial measures to the most directly comparable GAAP measures.

Balance Sheets & Cash Flow

Q4F25 Summary Items

\$Millions	Q4F25	Q3F25	Q2F25	Q1F25	Q4F24
Accounts and Other Receivables	\$183.5	\$173.8	\$173.9	\$247.9	\$193.9
Inventory	\$160.2	\$158.3	\$155.7	\$185.1	\$177.7
Accounts Payable	\$57.2	\$52.7	\$48.4	\$49.0	\$58.8
Net Cash*	\$322.5	\$368.0	\$398.5	\$369.2	\$393.4
Working Capital Days**	362	450	425	458	403
Share Repurchases	\$16.7	\$21.6	\$21.3	\$36.9	\$42.7
Dividends	\$10.6	\$10.8	\$10.9	\$11.0	\$10.8

*Net cash = Total Cash & Investments /less Current Liabilities

**Calculated using ending period values

Outlook Q1F26

Half F26 sequential growth
expected to stem from tech
transitions & share gains

Strengthening General Semi &
Memory dynamics

Preparing production for
recovery across all end markets

\$71.0M

+/- 2%

Non-GAAP



Operating
Expense*

\$0.33

+/- 10%



Revenue

\$190M

+/- \$10M



Gross
Margin

47.0%

+/- 100 bps

Non-GAAP



Diluted EPS*

*Please see [Non-GAAP Reconciliation](#) for composition of Non-GAAP guidance items.

Earnings Review

Q&A

For additional information



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Non-GAAP Reconciliations

**Reconciliation of U.S. GAAP
to Non-GAAP Income from Operations and Operating Margin
(In thousands, except percentages)
(Unaudited)**

	Three months ended		
	October 4, 2025	September 28, 2024	June 28, 2025
Net revenue	\$ 177,558	\$ 181,319	148,413
U.S. GAAP income / (loss) from operations	888	2,689	(6,094)
U.S. GAAP operating margin	0.5 %	1.5 %	(4.1)%
Pre-tax non-GAAP items:			
Amortization related to intangible assets	308	1,266	308
Restructuring	2,797	2,294	287
Equity-based compensation	7,800	6,439	7,092
Non-GAAP income from operations	<u>\$ 11,793</u>	<u>\$ 12,688</u>	<u>\$ 1,593</u>
Non-GAAP operating margin	6.6 %	7.0 %	1.1 %

Non-GAAP Reconciliations

Reconciliation of U.S. GAAP to Non-GAAP Operating Expenses (In thousands) (Unaudited)

	Three months ended		
	October 4, 2025	September 28, 2024	June 28, 2025
U.S. GAAP operating expenses	\$ 80,322	\$ 84,968	\$ 75,337
Total Non-GAAP adjustments			
Equity-based compensation - Selling, general and administrative	5,036	4,441	4,527
Equity-based compensation - Research and development	2,343	1,758	2,189
Amortization related to intangible assets	308	1,266	308
Restructuring	2,797	2,294	287
Non-GAAP operating expenses	\$ 69,838	\$75,209	\$ 68,026

Non-GAAP Reconciliations

**Reconciliation of U.S. GAAP Net Income to Non-GAAP Net Income and Non-GAAP Net Margin and
U.S. GAAP net income per share to Non-GAAP net income per share
(In thousands, except percentages and per share data)
(Unaudited)**

	Twelve months ended		Three months ended	
	October 4, 2025	October 4, 2025	September 28, 2024	June 28, 2025
Net revenue	\$ 654,081	\$ 177,558	\$ 181,319	\$ 148,413
U.S. GAAP net income / (loss)	213	6,379	12,117	(3,289)
U.S. GAAP net margin	0.03 %	3.6 %	6.7 %	(2.2)%
Non-GAAP adjustments:				
Amortization related to intangible assets	3,033	308	1,266	308
Restructuring	12,719	2,797	2,294	287
Equity-based compensation	28,526	7,800	6,439	7,092
Impairment charges	39,817	—	—	—
Gain relating to cessation of business	(75,987)	—	—	—
Income tax benefit - US one-time transition tax	—	—	(6,461)	—
Net income tax expense / (benefit) on non-GAAP items	2,673	(2,411)	2,866	(626)
Total non-GAAP adjustments	\$ 10,781	\$ 8,494	\$ 6,404	\$ 7,061
Non-GAAP net income	\$ 10,994	\$ 14,873	\$ 18,521	\$ 3,772
Non-GAAP net margin	1.7 %	8.4 %	10.2 %	2.5 %

Non-GAAP Reconciliations

**Reconciliation of U.S. GAAP Net Income to Non-GAAP Net Income and Non-GAAP Net Margin and
U.S. GAAP net income per share to Non-GAAP net income per share
(In thousands, except percentages and per share data)
(Unaudited)**

	Twelve months ended		Three months ended		
	October 4, 2025	October 4, 2025	September 28, 2024	June 28, 2025	
U.S. GAAP net per share:					
Basic	\$ 0.004	\$ 0.12	\$ 0.22	\$ (0.06)	
Diluted ^(a)	\$ 0.004	\$ 0.12	\$ 0.22	\$ (0.06)	
Non-GAAP adjustments per share: ^(b)					
Basic	0.21	\$ 0.16	\$ 0.12	\$ 0.13	
Diluted	0.21	\$ 0.16	\$ 0.12	\$ 0.13	
Non-GAAP net income per share:					
Basic	0.21	\$ 0.28	\$ 0.34	\$ 0.07	
Diluted ^(c)	0.21	\$ 0.28	\$ 0.34	\$ 0.07	
Weighted average shares outstanding:					
Basic	52,955	52,093	54,368	52,692	
Diluted	53,193	52,464	54,871	52,866	

- (a) GAAP diluted net earnings per share reflects any dilutive effect of outstanding restricted stock, but that effect is excluded when calculating GAAP diluted net loss per share because it would be anti-dilutive.
- (b) Non-GAAP adjustments per share include amortization related to intangible assets acquired through business combinations, costs associated with restructuring and severance, equity-based compensation expenses, impairment relating to assets acquired through business combinations, long-lived asset impairment relating to business cessation or disposal, gain relating to disposal or cessation of business, and income tax effects associated with the foregoing non-GAAP items.
- (c) Non-GAAP diluted net earnings per share reflects any dilutive effect of outstanding restricted stock, but that effect is excluded when calculating Non-GAAP diluted net loss per share because it would be anti-dilutive.

Non-GAAP Reconciliations

Reconciliation of U.S. GAAP Cash provided by Operating Activities to Non-GAAP Adjusted Free Cash Flow (In thousands) (unaudited)

	Twelve months ended		Three months ended	
	October 4, 2025	October 4, 2025	September 28, 2024	June 28, 2025
U.S. GAAP net cash provided by operating activities	\$ 113,565	\$ 7,406	\$ 31,619	\$ 7,380
Purchases of property, plant and equipment	(17,203)	(2,957)	(2,468)	(2,090)
Proceeds from sales of property, plant and equipment	207	—	27	147
Non-GAAP adjusted free cash flow	96,569	\$ 4,449	\$ 29,178	\$ 5,437

Non-GAAP Reconciliations

Reconciliation of U.S. GAAP to Non-GAAP Outlook (In millions, except per share data) (Unaudited)

First quarter of fiscal 2026 ending January 3, 2026

	GAAP Outlook	Adjustments	Non-GAAP Outlook
Net revenue	\$190 million +/- \$10 million	—	\$190 million +/- \$10 million
Operating expenses	\$79.8 million +/- 2%	\$8.8 million ^{B, C, D, E}	\$71.0 million +/- 2%
Diluted EPS ⁽¹⁾	\$0.18 +/- 100%	\$0.15 ^{A - F}	\$0.33 +/- 10%
Non-GAAP Adjustments			
A. Equity-based compensation - Cost of sales			0.4
B. Equity-based compensation - Selling, general and administrative and Research and development			6.8
C. Amortization related to intangible assets			0.3
D. Restructuring expenses			2.0
E. Gain relating to discontinued business			(0.3)
F. Net income tax effect of the above items			(1.3)

(1) GAAP and non-GAAP diluted EPS based on approximately 52.0 million diluted weighted average shares outstanding.

The tables above reconcile our GAAP to non-GAAP guidance based on the current outlook. The guidance does not incorporate the impact of any potential business combinations, divestitures, unannounced restructuring activities, strategic investments and other significant transactions. The timing and impact of such items are dependent on future events that may be uncertain or outside of our control.

