

REFINITIV

DELTA REPORT

10-Q

SPXC - SPX TECHNOLOGIES, INC.

10-Q - SEPTEMBER 30, 2023 COMPARED TO 10-Q - JULY 01, 2023

The following comparison report has been automatically generated

TOTAL DELTAS 1232

| | |
|-----------|-----|
| CHANGES | 334 |
| DELETIONS | 435 |
| ADDITIONS | 463 |

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

☐ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended July 1, September 30, 2023

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number 1-6948

SPX TECHNOLOGIES, INC.

(Exact Name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation or organization)

88-3567996

(I.R.S. Employer Identification No.)

6325 Ardrey Kell Road, Suite 400, Charlotte, North Carolina 28277

(Address of principal executive offices) (Zip Code)

(980) 474-3700

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--------------------------------|-------------------|---|
| Common Stock, par value \$0.01 | SPXC | New York Stock Exchange |

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. ☐ Yes ☐ No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). ☐ Yes ☐ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|--------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input type="checkbox"/> | Accelerated filer | <input type="checkbox"/> |
| Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input type="checkbox"/> |
| | | Emerging growth company | <input type="checkbox"/> |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). ☐ Yes ☐ No.

Common shares outstanding July 28, 2023 October 27, 2023 45,590,461 45,648,119

SPX TECHNOLOGIES, INC. AND SUBSIDIARIES
FORM 10-Q INDEX

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PART I—FINANCIAL INFORMATION

ITEM 1. Financial Statements

SPX TECHNOLOGIES, INC. AND SUBSIDIARIES **CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (LOSS)** **(Unaudited; in millions, except per share amounts)**

| | | Three months ended | | Six months ended | | | Three months ended | | Nine months ended | |
|-------------------------------------|-------------------------------------|--------------------|-----------------|------------------|-----------------|-------------------------------------|-----------------------|--------------------|-----------------------|--------------------|
| | | July 1, 2023 | July 2, 2022 | July 1, 2023 | July 2, 2022 | | September 30, 2023 | October 1, 2022 | September 30, 2023 | October 1, 2022 |
| Revenues | Revenues | \$ 423.3 | \$ 354.0 | \$ 823.1 | \$ 661.1 | Revenues | \$ 448.7 | \$ 370.5 | \$ 1,271.8 | \$ 1,031.6 |
| Costs and expenses: | Costs and expenses: | | | | | Costs and expenses: | | | | |
| Cost of products sold | Cost of products sold | 259.7 | 229.4 | 509.6 | 432.5 | Cost of products sold | 280.1 | 237.4 | 789.7 | 669.9 |
| Selling, general and administrative | Selling, general and administrative | 100.8 | 88.3 | 194.6 | 172.5 | Selling, general and administrative | 96.3 | 89.1 | 290.9 | 261.6 |
| Intangible amortization | Intangible amortization | 11.5 | 7.1 | 17.8 | 16.4 | Intangible amortization | 14.6 | 6.7 | 32.4 | 23.1 |
| Special charges, net | Special charges, net | — | 0.1 | — | 0.1 | Special charges, net | — | — | — | 0.1 |
| Other operating expense, net | Other operating expense, net | — | 1.9 | — | 1.0 | Other operating expense, net | — | — | — | 1.0 |
| Operating income | Operating income | 51.3 | 27.2 | 101.1 | 38.6 | Operating income | 57.7 | 37.3 | 158.8 | 75.9 |
| Other income (expense), net | Other income (expense), net | — | (1.7) | 2.5 | 4.8 | Other income (expense), net | (0.2) | (24.6) | 2.3 | (19.8) |
| Interest expense | Interest expense | (5.4) | (2.3) | (7.8) | (4.7) | Interest expense | (10.2) | (2.6) | (18.0) | (7.3) |

| | | | | | | | | | | |
|---|--|---------|---------|---------|---------|--|-----------|---------|---------|---------|
| Interest income | Interest income | 0.2 | 0.3 | 0.7 | 0.4 | Interest income | 0.8 | 1.0 | 1.5 | 1.4 |
| Loss on amendment/refinancing of senior credit agreement | | | | | | Loss on amendment/refinancing of senior credit agreement | — | (1.1) | — | (1.1) |
| Income from continuing operations before income taxes | Income from continuing operations before income taxes | 46.1 | 23.5 | 96.5 | 39.1 | Income from continuing operations before income taxes | 48.1 | 10.0 | 144.6 | 49.1 |
| Income tax provision | | (7.8) | (4.4) | (19.1) | (7.0) | | | | | |
| Income tax (provision) benefit | | | | | | Income tax (provision) benefit | (12.4) | 2.5 | (31.5) | (4.5) |
| Income from continuing operations | Income from continuing operations | 38.3 | 19.1 | 77.4 | 32.1 | Income from continuing operations | 35.7 | 12.5 | 113.1 | 44.6 |
| Income (loss) from discontinued operations, net of tax | Income (loss) from discontinued operations, net of tax | — | — | — | — | Income (loss) from discontinued operations, net of tax | — | — | — | — |
| Gain (loss) on disposition of discontinued operations, net of tax | | (2.3) | (6.1) | 1.4 | (7.7) | | | | | |
| Income (loss) from discontinued operations, net of tax | | (2.3) | (6.1) | 1.4 | (7.7) | | | | | |
| Loss on disposition of discontinued operations, net of tax | | | | | | Loss on disposition of discontinued operations, net of tax | (56.1) | (9.4) | (54.7) | (17.1) |
| Loss from discontinued operations, net of tax | | | | | | Loss from discontinued operations, net of tax | (56.1) | (9.4) | (54.7) | (17.1) |
| Net income | | \$ 36.0 | \$ 13.0 | \$ 78.8 | \$ 24.4 | | | | | |
| Net income (loss) | | | | | | Net income (loss) | \$ (20.4) | \$ 3.1 | \$ 58.4 | \$ 27.5 |
| Basic income per share of common stock: | | | | | | | | | | |
| Basic income (loss) per share of common stock: | | | | | | Basic income (loss) per share of common stock: | | | | |
| Income from continuing operations | Income from continuing operations | \$ 0.84 | \$ 0.42 | \$ 1.70 | \$ 0.71 | Income from continuing operations | \$ 0.78 | \$ 0.28 | \$ 2.49 | \$ 0.98 |
| Income (loss) from discontinued operations, net of tax | | (0.05) | (0.13) | 0.03 | (0.17) | | | | | |
| Net income per share | | \$ 0.79 | \$ 0.29 | \$ 1.73 | \$ 0.54 | | | | | |
| Loss from discontinued operations, net of tax | | | | | | Loss from discontinued operations, net of tax | (1.23) | (0.21) | (1.21) | (0.38) |
| Net income (loss) per share | | | | | | Net income (loss) per share | \$ (0.45) | \$ 0.07 | \$ 1.28 | \$ 0.60 |
| Weighted-average number of common shares outstanding — basic | Weighted-average number of common shares outstanding — basic | 45,533 | 45,444 | 45,457 | 45,500 | Weighted-average number of common shares outstanding — basic | 45,608 | 45,144 | 45,507 | 45,382 |
| Diluted income per share of common stock: | | | | | | | | | | |
| Diluted income (loss) per share of common stock: | | | | | | Diluted income (loss) per share of common stock: | | | | |

| | | | | | | | | | | | | | | | | | | |
|--|--|----|--------|----|--------|----|--------|----|--------|--|----|--------|----|--------|----|--------|----|--------|
| Income from continuing operations | Income from continuing operations | \$ | 0.82 | \$ | 0.41 | \$ | 1.66 | \$ | 0.69 | Income from continuing operations | \$ | 0.76 | \$ | 0.27 | \$ | 2.43 | \$ | 0.96 |
| Income (loss) from discontinued operations, net of tax | | | (0.05) | | (0.13) | | 0.03 | | (0.16) | | | | | | | | | |
| Net income per share | | \$ | 0.77 | \$ | 0.28 | \$ | 1.69 | \$ | 0.53 | | | | | | | | | |
| Loss from discontinued operations, net of tax | | | | | | | | | | Loss from discontinued operations, net of tax | | (1.20) | | (0.20) | | (1.18) | | (0.37) |
| Net income (loss) per share | | | | | | | | | | Net income (loss) per share | \$ | (0.44) | \$ | 0.07 | \$ | 1.25 | \$ | 0.59 |
| Weighted-average number of common shares outstanding — diluted | Weighted-average number of common shares outstanding — diluted | | 46.627 | | 46.289 | | 46.500 | | 46.370 | Weighted-average number of common shares outstanding — diluted | | 46.751 | | 46.132 | | 46.560 | | 46.253 |
| Comprehensive income | | \$ | 39.2 | \$ | 0.1 | \$ | 83.8 | \$ | 14.5 | | | | | | | | | |
| Comprehensive income (loss) | | | | | | | | | | Comprehensive income (loss) | \$ | (32.2) | \$ | (13.7) | \$ | 51.6 | \$ | 0.8 |

The accompanying notes are an integral part of these statements.

SPX TECHNOLOGIES, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited; in millions, except share data)

| | | July 1, 2023 | December 31, 2022 | | September 30, 2023 | December 31, 2022 |
|---|--------------------------------------|-----------------|----------------------|--------------------------------------|-----------------------|----------------------|
| ASSETS | ASSETS | | | ASSETS | | |
| Current assets: | Current assets: | | | Current assets: | | |
| Cash and equivalents | Cash and equivalents | \$ 87.1 | \$ 147.8 | Cash and equivalents | \$ 100.9 | \$ 147.8 |
| Accounts receivable, net | Accounts receivable, net | 281.5 | 263.5 | Accounts receivable, net | 304.7 | 263.5 |
| Contract assets | Contract assets | 36.5 | 23.9 | Contract assets | 33.4 | 23.9 |
| Inventories, net | Inventories, net | 299.6 | 244.0 | Inventories, net | 291.5 | 244.0 |
| Other current assets | Other current assets | 34.3 | 41.9 | Other current assets | 38.1 | 41.9 |
| Total current assets | Total current assets | 739.0 | 721.1 | Total current assets | 768.6 | 721.1 |
| Property, plant and equipment: | Property, plant and equipment: | | | Property, plant and equipment: | | |
| Land | Land | 17.2 | 13.9 | Land | 17.3 | 13.9 |
| Buildings and leasehold improvements | Buildings and leasehold improvements | 73.3 | 63.7 | Buildings and leasehold improvements | 73.2 | 63.7 |
| Machinery and equipment | Machinery and equipment | 253.3 | 233.4 | Machinery and equipment | 257.5 | 233.4 |
| | | 343.8 | 311.0 | | 348.0 | 311.0 |
| Accumulated depreciation | Accumulated depreciation | (209.1) | (201.1) | Accumulated depreciation | (212.9) | (201.1) |
| Property, plant and equipment, net | Property, plant and equipment, net | 134.7 | 109.9 | Property, plant and equipment, net | 135.1 | 109.9 |
| Goodwill | Goodwill | 679.9 | 455.3 | Goodwill | 674.9 | 455.3 |
| Intangibles, net | Intangibles, net | 705.6 | 401.6 | Intangibles, net | 687.9 | 401.6 |
| Other assets | Other assets | 195.1 | 197.4 | Other assets | 193.0 | 197.4 |
| Deferred income taxes | Deferred income taxes | 3.1 | 2.7 | Deferred income taxes | 3.2 | 2.7 |
| Assets of DBT and Heat Transfer (includes cash and equivalents of \$8.5 and \$9.3 at July 1, 2023 and December 31, 2022, respectively) (Note 3) | | 44.2 | 42.9 | | | |

| Assets of DBT and Heat Transfer (includes cash and equivalents of \$1.1 and \$9.3 at September 30, 2023 and December 31, 2022, respectively) (Note 3) | | | | Assets of DBT and Heat Transfer (includes cash and equivalents of \$1.1 and \$9.3 at September 30, 2023 and December 31, 2022, respectively) (Note 3) | | |
|--|--|------------|------------|--|------------|------------|
| | | | | | 10.3 | 42.9 |
| TOTAL ASSETS | TOTAL ASSETS | \$ 2,501.6 | \$ 1,930.9 | TOTAL ASSETS | \$ 2,473.0 | \$ 1,930.9 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | LIABILITIES AND STOCKHOLDERS' EQUITY | | | LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| Current liabilities: | Current liabilities: | | | Current liabilities: | | |
| Accounts payable | Accounts payable | \$ 131.0 | \$ 124.5 | Accounts payable | \$ 131.7 | \$ 124.5 |
| Contract liabilities | Contract liabilities | 71.0 | 52.8 | Contract liabilities | 66.8 | 52.8 |
| Accrued expenses | Accrued expenses | 131.2 | 148.0 | Accrued expenses | 147.1 | 148.0 |
| Income taxes payable | Income taxes payable | 13.9 | 4.7 | Income taxes payable | 4.0 | 4.7 |
| Short-term debt | Short-term debt | 132.0 | 1.8 | Short-term debt | 130.1 | 1.8 |
| Current maturities of long-term debt | Current maturities of long-term debt | 10.5 | 2.0 | Current maturities of long-term debt | 14.0 | 2.0 |
| Total current liabilities | Total current liabilities | 489.6 | 333.8 | Total current liabilities | 493.7 | 333.8 |
| Long-term debt | Long-term debt | 533.1 | 243.0 | Long-term debt | 529.8 | 243.0 |
| Deferred and other income taxes | Deferred and other income taxes | 75.7 | 34.8 | Deferred and other income taxes | 63.1 | 34.8 |
| Other long-term liabilities | Other long-term liabilities | 202.9 | 208.3 | Other long-term liabilities | 200.0 | 208.3 |
| Liabilities of DBT and Heat Transfer (Note 3) | Liabilities of DBT and Heat Transfer (Note 3) | 27.7 | 31.8 | Liabilities of DBT and Heat Transfer (Note 3) | 39.5 | 31.8 |
| Total long-term liabilities | Total long-term liabilities | 839.4 | 517.9 | Total long-term liabilities | 832.4 | 517.9 |
| Commitments and contingent liabilities (Note 15) | Commitments and contingent liabilities (Note 15) | | | Commitments and contingent liabilities (Note 15) | | |
| Stockholders' Equity: | Stockholders' Equity: | | | Stockholders' Equity: | | |
| Common stock (53,529,856 and 45,581,485 issued and outstanding at July 1, 2023, respectively, and 53,350,918 and 45,291,989 issued and outstanding at December 31, 2022, respectively) | | 0.5 | 0.5 | | | |
| Common stock (53,581,770 and 45,634,180 issued and outstanding at September 30, 2023, respectively, and 53,350,918 and 45,291,989 issued and outstanding at December 31, 2022, respectively) | | | | Common stock (53,581,770 and 45,634,180 issued and outstanding at September 30, 2023, respectively, and 53,350,918 and 45,291,989 issued and outstanding at December 31, 2022, respectively) | 0.5 | 0.5 |
| Paid-in capital | Paid-in capital | 1,341.5 | 1,338.3 | Paid-in capital | 1,348.0 | 1,338.3 |
| Retained earnings (deficit) | Retained earnings (deficit) | 27.2 | (51.6) | Retained earnings (deficit) | 6.8 | (51.6) |
| Accumulated other comprehensive income | Accumulated other comprehensive income | 262.5 | 257.5 | Accumulated other comprehensive income | 250.7 | 257.5 |
| Common stock in treasury (7,948,371 and 8,058,929 shares at July 1, 2023 and December 31, 2022, respectively) | | (459.1) | (465.5) | | | |

| | | | | | | | |
|---|--|------------|------------|---|------------|------------|--|
| Common stock in treasury (7,947,590 and 8,058,929 shares at September 30, 2023 and December 31, 2022, respectively) | | | | Common stock in treasury (7,947,590 and 8,058,929 shares at September 30, 2023 and December 31, 2022, respectively) | | | |
| | | | | (459.1) | | (465.5) | |
| Total stockholders' equity | Total stockholders' equity | 1,172.6 | 1,079.2 | Total stockholders' equity | 1,146.9 | 1,079.2 | |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ 2,501.6 | \$ 1,930.9 | TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ 2,473.0 | \$ 1,930.9 | |

The accompanying notes are an integral part of these statements.

SPX TECHNOLOGIES, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(Unaudited; in millions)

| | Three months ended July 1, 2023 | | | | | |
|--|---------------------------------|-----------------|-------------------|-----------------------------------|--------------------------|----------------------------|
| | | | Retained Earnings | Accum. Other Comprehensive Income | Common Stock In Treasury | Total Stockholders' Equity |
| | Common Stock | Paid-In Capital | (Deficit) | | | |
| Balance at April 1, 2023 | \$ 0.5 | \$ 1,335.3 | \$ (8.8) | \$ 259.3 | \$ (460.2) | \$ 1,126.1 |
| Net income | — | — | 36.0 | — | — | 36.0 |
| Other comprehensive income, net | — | — | — | 3.2 | — | 3.2 |
| Incentive plan activity | — | 3.0 | — | — | — | 3.0 |
| Long-term incentive compensation expense | — | 3.5 | — | — | — | 3.5 |
| Restricted stock unit vesting | — | (0.3) | — | — | 1.1 | 0.8 |
| Balance at July 1, 2023 | \$ 0.5 | \$ 1,341.5 | \$ 27.2 | \$ 262.5 | \$ (459.1) | \$ 1,172.6 |

| | Three months ended September 30, 2023 | | | | | |
|--|---------------------------------------|-----------------|-------------------|-----------------------------------|--------------------------|----------------------------|
| | | | Retained Earnings | Accum. Other Comprehensive Income | Common Stock In Treasury | Total Stockholders' Equity |
| | Common Stock | Paid-In Capital | | | | |
| Balance at July 1, 2023 | \$ 0.5 | \$ 1,341.5 | \$ 27.2 | \$ 262.5 | \$ (459.1) | \$ 1,172.6 |
| Net loss | — | — | (20.4) | — | — | (20.4) |
| Other comprehensive loss, net | — | — | — | (11.8) | — | (11.8) |
| Incentive plan activity | — | 3.1 | — | — | — | 3.1 |
| Long-term incentive compensation expense | — | 3.4 | — | — | — | 3.4 |
| Balance at September 30, 2023 | \$ 0.5 | \$ 1,348.0 | \$ 6.8 | \$ 250.7 | \$ (459.1) | \$ 1,146.9 |

| | Six months ended July 1, 2023 | | | | | | | Nine months ended September 30, 2023 | | | | | |
|---------------------------------|-------------------------------|-----------------|-------------------|-----------------------------------|--------------------------|----------------------------|------------------------------|--------------------------------------|-----------------|-------------------|-----------------------------------|--------------------------|--------------------------|
| | | | Retained Earnings | Accum. Other Comprehensive Income | Common Stock In Treasury | Total Stockholders' Equity | | | | Retained Earnings | Accum. Other Comprehensive Income | Common Stock In Treasury | Total Stockholder Equity |
| | Common Stock | Paid-In Capital | (Deficit) | | | | | Common Stock | Paid-In Capital | (Deficit) | | | |
| Balance at December 31, 2022 | \$ 0.5 | \$ 1,338.3 | \$ (51.6) | \$ 257.5 | \$ (465.5) | \$ 1,079.2 | Balance at December 31, 2022 | \$ 0.5 | \$ 1,338.3 | \$ (51.6) | \$ 257.5 | \$ (465.5) | \$ 1,079.2 |
| Net income | — | — | 78.8 | — | — | 78.8 | Net income | — | — | 58.4 | — | — | 58.4 |
| Other comprehensive income, net | — | — | — | 5.0 | — | 5.0 | | | | | | | |

| Other comprehensive loss, net | | | | | | | | Other comprehensive loss, net | | | | | | | |
|--|--|--------|-----------|---------|----------|------------|------------|--|---|--------|---|---|-------|---|-------|
| Incentive plan activity | Incentive plan activity | — | 8.2 | — | — | — | 8.2 | Incentive plan activity | — | 11.3 | — | — | (6.8) | — | (6.8) |
| Long-term incentive compensation expense | Long-term incentive compensation expense | — | 6.6 | — | — | — | 6.6 | Long-term incentive compensation expense | — | 10.0 | — | — | — | — | 10.0 |
| Restricted stock unit vesting | Restricted stock unit vesting | — | (11.6) | — | — | 6.4 | (5.2) | Restricted stock unit vesting | — | (11.6) | — | — | 6.4 | — | (5.2) |
| Balance at July 1, 2023 | | \$ 0.5 | \$1,341.5 | \$ 27.2 | \$ 262.5 | \$ (459.1) | \$ 1,172.6 | | | | | | | | |
| Balance at September 30, 2023 | | | | | | | | Balance at September 30, 2023 | | | | | | | |
| | | \$ 0.5 | \$1,348.0 | \$ 6.8 | \$ 250.7 | \$ (459.1) | \$ 1,146.9 | | | | | | | | |

| | | Three months ended July 2, 2022 | | | | | | | Three months ended October 1, 2022 | | | | | | | | | | |
|--|--|---------------------------------|---------|-----------|---------------|----------|---------------|--|------------------------------------|---------|-----------|---------------|----------|---------------|-------|----|---------|----|---------|
| | | Accum. Other | | | | Common | Total | | Accum. Other | | | | Common | Total | | | | | |
| | | Common | Paid-In | Retained | Comprehensive | Stock In | Stockholders' | | Common | Paid-In | Retained | Comprehensive | Stock In | Stockholders' | | | | | |
| | | Stock | Capital | Deficit | Income | Treasury | Equity | | Stock | Capital | Deficit | Income | Treasury | Equity | | | | | |
| Balance at April 2, 2022 | | \$ | 0.5 | \$1,321.2 | \$ | (40.4) | \$ | 266.9 | \$ | (432.4) | \$ | 1,115.8 | | | | | | | |
| Balance at July 2, 2022 | | | | | | | | Balance at July 2, 2022 | \$ | 0.5 | \$1,327.3 | \$ | (27.4) | \$ | 254.0 | \$ | (465.8) | \$ | 1,088.6 |
| Net income | Net income | — | — | 13.0 | — | — | 13.0 | Net income | — | — | 3.1 | — | — | 3.1 | | | | | |
| Other comprehensive loss, net | Other comprehensive loss, net | — | — | — | (12.9) | — | (12.9) | Other comprehensive loss, net | — | — | — | (16.8) | — | (16.8) | | | | | |
| Incentive plan activity | Incentive plan activity | — | 4.0 | — | — | — | 4.0 | Incentive plan activity | — | 2.7 | — | — | — | 2.7 | | | | | |
| Long-term incentive compensation expense | Long-term incentive compensation expense | — | 2.5 | — | — | — | 2.5 | Long-term incentive compensation expense | — | 2.1 | — | — | — | 2.1 | | | | | |
| Restricted stock unit vesting | Restricted stock unit vesting | — | (0.4) | — | — | 0.3 | (0.1) | Restricted stock unit vesting | — | (0.2) | — | — | 0.2 | — | | | | | |
| Common stock repurchases | | — | — | — | — | (33.7) | (33.7) | | | | | | | | | | | | |
| Balance at July 2, 2022 | | \$ | 0.5 | \$1,327.3 | \$ | (27.4) | \$ | 254.0 | \$ | (465.8) | \$ | 1,088.6 | | | | | | | |
| Balance at October 1, 2022 | | | | | | | | Balance at October 1, 2022 | \$ | 0.5 | \$1,331.9 | \$ | (24.3) | \$ | 237.2 | \$ | (465.6) | \$ | 1,079.7 |

| | Six months ended July 2, 2022 | | | | | | | | Nine months ended October 1, 2022 | | | | | | |
|-------------------------------|-------------------------------|---------|------------|---------------|----------|---------------|------------|-------------------------------|-----------------------------------|------------|-----------|---------------|------------|------------|---------------|
| | Accum. Other | | | | | | Total | | Accum. Other | | | | | Total | |
| | Common | Paid-In | Retained | Comprehensive | Stock In | Stockholders' | | | Common | Paid-In | Retained | Comprehensive | Stock In | | Stockholders' |
| | Stock | Capital | Deficit | Income | Treasury | | | | Equity | Stock | Capital | Deficit | Income | | |
| Balance at December 31, 2021 | Balance at December 31, 2021 | \$ 0.5 | \$ 1,334.2 | \$ (51.8) | \$ 263.9 | \$ (443.9) | \$ 1,102.9 | Balance at December 31, 2021 | \$ 0.5 | \$ 1,334.2 | \$ (51.8) | \$ 263.9 | \$ (443.9) | \$ 1,102.9 | |
| Net income | Net income | — | — | 24.4 | — | — | 24.4 | Net income | — | — | 27.5 | — | — | 27.5 | |
| Other comprehensive loss, net | Other comprehensive loss, net | — | — | — | (9.9) | — | (9.9) | Other comprehensive loss, net | — | — | — | (26.7) | — | (26.7) | |
| Incentive plan activity | Incentive plan activity | — | 6.5 | — | — | — | 6.5 | Incentive plan activity | — | 9.2 | — | — | — | 9.2 | |

| | | | | | | | | | | | | | | |
|--|--|--------|------------|-----------|----------|------------|------------|--|--------|------------|-----------|----------|------------|------------|
| Long-term incentive compensation expense | Long-term incentive compensation expense | — | 5.6 | — | — | — | 5.6 | Long-term incentive compensation expense | — | 7.7 | — | — | — | 7.7 |
| Restricted stock unit vesting | Restricted stock unit vesting | — | (19.0) | — | — | 11.8 | (7.2) | Restricted stock unit vesting | — | (19.2) | — | — | 12.0 | (7.2) |
| Common stock repurchases | Common stock repurchases | — | — | — | — | (33.7) | (33.7) | Common stock repurchases | — | — | — | — | (33.7) | (33.7) |
| Balance at July 2, 2022 | | \$ 0.5 | \$ 1,327.3 | \$ (27.4) | \$ 254.0 | \$ (465.8) | \$ 1,088.6 | | | | | | | |
| Balance at October 1, 2022 | | | | | | | | Balance at October 1, 2022 | \$ 0.5 | \$ 1,331.9 | \$ (24.3) | \$ 237.2 | \$ (465.6) | \$ 1,079.7 |

| | | | | | | |
|---|---|---------|--------|---|---------|---------|
| Changes in operating assets and liabilities, net of effects from acquisitions and divestitures: | Changes in operating assets and liabilities, net of effects from acquisitions and divestitures: | | | Changes in operating assets and liabilities, net of effects from acquisitions and divestitures: | | |
| Accounts receivable and other assets | Accounts receivable and other assets | 4.9 | (5.0) | Accounts receivable and other assets | (16.7) | (20.9) |
| Inventories | Inventories | (27.0) | (44.9) | Inventories | (21.6) | (78.4) |
| Accounts payable, accrued expenses and other | Accounts payable, accrued expenses and other | (2.7) | (90.6) | Accounts payable, accrued expenses and other | 11.2 | (76.5) |
| Cash spending on restructuring actions | Cash spending on restructuring actions | — | (0.3) | Cash spending on restructuring actions | — | (0.4) |
| Net cash from (used in) continuing operations | Net cash from (used in) continuing operations | 74.6 | (83.5) | Net cash from (used in) continuing operations | 120.0 | (89.4) |
| Net cash used in discontinued operations | Net cash used in discontinued operations | (7.0) | (13.0) | Net cash used in discontinued operations | (38.0) | (21.1) |
| Net cash from (used in) operating activities | Net cash from (used in) operating activities | 67.6 | (96.5) | Net cash from (used in) operating activities | 82.0 | (110.5) |
| Cash flows from (used in) investing activities: | Cash flows from (used in) investing activities: | | | Cash flows from (used in) investing activities: | | |
| Proceeds related to company-owned life insurance policies, net | Proceeds related to company-owned life insurance policies, net | 1.0 | 1.6 | Proceeds related to company-owned life insurance policies, net | 2.6 | 4.6 |
| Business acquisitions, net of cash acquired | Business acquisitions, net of cash acquired | (547.1) | (41.4) | Business acquisitions, net of cash acquired | (547.3) | (40.0) |
| Capital expenditures | Capital expenditures | (8.7) | (6.0) | Capital expenditures | (16.5) | (10.0) |
| Net cash used in continuing operations | Net cash used in continuing operations | (554.8) | (45.8) | Net cash used in continuing operations | (561.2) | (45.4) |
| Net cash used in discontinued operations | Net cash used in discontinued operations | — | (13.9) | Net cash used in discontinued operations | — | (13.9) |
| Net cash used in investing activities | Net cash used in investing activities | (554.8) | (59.7) | Net cash used in investing activities | (561.2) | (59.3) |
| Cash flows from (used in) financing activities: | Cash flows from (used in) financing activities: | | | Cash flows from (used in) financing activities: | | |
| Borrowings under senior credit facilities | Borrowings under senior credit facilities | 820.0 | — | Borrowings under senior credit facilities | 851.3 | 245.0 |
| Repayments under senior credit facilities | Repayments under senior credit facilities | (420.0) | (6.3) | Repayments under senior credit facilities | (455.0) | (243.7) |
| Borrowings under trade receivables arrangement | Borrowings under trade receivables arrangement | 61.0 | — | Borrowings under trade receivables arrangement | 81.0 | — |
| Repayments under trade receivables arrangement | Repayments under trade receivables arrangement | (31.0) | — | Repayments under trade receivables arrangement | (49.0) | — |

| | | | | | | |
|---|---|------------------|--------------|---|--------------------|-----------------|
| Net repayments under other financing arrangements | Net repayments under other financing arrangements | (0.1) | (0.2) | Net repayments under other financing arrangements | (0.4) | (0.7) |
| Payment of contingent consideration | Payment of contingent consideration | — | (1.3) | Payment of contingent consideration | — | (1.3) |
| Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options | Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options | (2.4) | (5.2) | Minimum withholdings paid on behalf of employees for net share settlements, net of proceeds from the exercise of employee stock options | (1.5) | (4.9) |
| Financing Fees Paid | | (1.3) | — | | | |
| Repurchases of common stock | Repurchases of common stock | — | (33.7) | Repurchases of common stock | — | (33.7) |
| Financing fees paid | | | | Financing fees paid | (1.3) | (1.9) |
| Net cash from (used in) continuing operations | Net cash from (used in) continuing operations | 426.2 | (46.7) | Net cash from (used in) continuing operations | 425.1 | (41.2) |
| Net cash from discontinued operations | Net cash from discontinued operations | — | 0.3 | Net cash from discontinued operations | — | 1.0 |
| Net cash from (used in) financing activities | Net cash from (used in) financing activities | 426.2 | (46.4) | Net cash from (used in) financing activities | 425.1 | (40.2) |
| Change in cash and equivalents due to changes in foreign currency exchange rates | Change in cash and equivalents due to changes in foreign currency exchange rates | (0.5) | 1.8 | Change in cash and equivalents due to changes in foreign currency exchange rates | (1.0) | 1.3 |
| Net change in cash and equivalents | Net change in cash and equivalents | (61.5) | (200.8) | Net change in cash and equivalents | (55.1) | (208.7) |
| Consolidated cash and equivalents, beginning of period | Consolidated cash and equivalents, beginning of period | 157.1 | 396.0 | Consolidated cash and equivalents, beginning of period | 157.1 | 396.0 |
| Consolidated cash and equivalents, end of period | Consolidated cash and equivalents, end of period | \$ 95.6 | \$ 195.2 | Consolidated cash and equivalents, end of period | \$ 102.0 | \$ 187.3 |
| | | Six months ended | | | Nine months ended | |
| | | July 1, 2023 | July 2, 2022 | | September 30, 2023 | October 1, 2022 |
| Components of cash and equivalents: | Components of cash and equivalents: | | | Components of cash and equivalents: | | |
| Cash and equivalents | Cash and equivalents | \$ 87.1 | \$ 189.8 | Cash and equivalents | \$ 100.9 | \$ 183.4 |
| Cash and equivalents included in assets of DBT and Heat Transfer | Cash and equivalents included in assets of DBT and Heat Transfer | 8.5 | 5.4 | Cash and equivalents included in assets of DBT and Heat Transfer | 1.1 | 3.9 |
| Total cash and equivalents | Total cash and equivalents | \$ 95.6 | \$ 195.2 | Total cash and equivalents | \$ 102.0 | \$ 187.3 |

The accompanying notes are an integral part of these statements.

SPX TECHNOLOGIES, INC. AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited; in millions, except per share data)

(1) BASIS OF PRESENTATION

Unless otherwise indicated, “we,” “us” and “our” mean SPX Technologies, Inc. and its consolidated subsidiaries (“SPX”).

We prepared the condensed consolidated financial statements pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”) for interim reporting. As permitted under those rules and regulations, certain footnotes or other financial information normally required by accounting principles generally accepted in the United States (“GAAP”) can be condensed or omitted. The financial statements represent our accounts after the elimination of intercompany transactions and, in our opinion, include the adjustments (consisting only of normal and recurring items) necessary for their presentation. Unless otherwise indicated, amounts provided in these Notes pertain to continuing operations only (see Note 3 for information on discontinued operations).

We account for investments in unconsolidated companies where we exercise significant influence but do not have control using the equity method. In determining whether we are the primary beneficiary of a variable interest entity (“VIE”), we perform a qualitative analysis that considers the design of the VIE, the nature of our involvement and the variable interests held by other parties to determine which party has the power to direct the activities of the VIE that most significantly impact the entity’s economic performance, and which party has the obligation to absorb losses or the right to receive benefits that could potentially be significant to the VIE. All of our VIEs are immaterial, individually and in aggregate, to our condensed consolidated financial statements.

Merger and Consummation of Holding Company Reorganization

As of August 15, 2022, SPX Technologies, Inc. (the “Company”) is the successor registrant pursuant to Rule 12g-3(a) under the Securities Exchange Act of 1934, as amended, to SPX Corporation (“Legacy SPX”) as a result of the completion on August 15, 2022 of a holding company reorganization (the “Holding Company Reorganization”) effected as a merger of Legacy SPX with and into SPX Merger, LLC, a subsidiary of the Company. Each share of Legacy SPX’s common stock, par value \$0.01 per share, issued and outstanding immediately prior to the consummation of the Holding Company Reorganization was automatically converted into an equivalent corresponding share of the Company’s common stock having the same designations, rights, powers and preferences and the qualifications, limitations and restrictions as the corresponding share of Legacy SPX common stock being converted. Accordingly, upon consummation of the Holding Company Reorganization, Legacy SPX stockholders became stockholders of the Company. The terms “SPX,” “we” and “our” include Legacy SPX for periods prior to the consummation of the Holding Company Reorganization as the context requires.

Divestiture of Asbestos Liabilities and Certain Assets

On November 1, 2022, we divested three wholly-owned subsidiaries that hold asbestos liabilities and certain assets, including related insurance assets, to Canvas Holdco LLC (“Canvas”), an entity formed by a joint venture of Global Risk Capital LLC and an affiliate of Premia Holdings Ltd. In connection with the divestiture (the “Asbestos Portfolio Sale”), the divested subsidiaries have agreed to indemnify us and our affiliates for their asbestos-related liabilities, which encompassed all of our consolidated asbestos-related liabilities and contingent liabilities immediately prior to the divestiture. These indemnification obligations are not subject to any cap or time limitation. As a result of this transaction, the Company divested all obligations with respect to pending and future asbestos claims relating to these matters. The board of managers of the divested subsidiaries each received a solvency opinion from an independent advisory firm that the divested subsidiaries were solvent after giving effect to the Asbestos Portfolio Sale.

The agreement for the Asbestos Portfolio Sale contains customary representations and warranties with respect to the divested subsidiaries, the Company, and Canvas. Pursuant to the agreement, the Company and Canvas will each indemnify the other for breaches of representation and warranties or breaches of covenants, subject to certain limitations as set forth in the agreement. Refer to Note 15 for additional details.

Acquisition of Cincinnati Fan

On December 15, 2021, we completed the acquisition of Cincinnati Fan & Ventilator Co., Inc. (“Cincinnati Fan”), a leader in engineered air movement solutions, including blowers and critical exhaust systems. We purchased Cincinnati Fan for cash consideration of \$145.2, net of (i) cash acquired of \$2.5 and (ii) an adjustment to the purchase price received during the second quarter of 2022 related to acquired working capital of \$0.4. The **post-acquisition** **post acquisition** operating results of Cincinnati Fan are reflected within our HVAC reportable segment.

Acquisition of ITL

On March 31, 2022, we completed the acquisition of International Tower Lighting, LLC (“ITL”), a leader in the design and manufacture of highly-engineered Aids to Navigation systems, including obstruction lighting for telecommunications towers, wind turbines and numerous other terrestrial obstructions. We purchased ITL for cash consideration of \$40.4, net of (i) cash acquired of \$1.1 and (ii) an adjustment to the purchase price received during the third quarter of 2022 related to acquired working capital of \$1.4. The post-acquisition operating results of ITL are reflected **within** **within** our Detection and Measurement reportable segment.

Acquisition of TAMCO

On April 3, 2023, we completed the acquisition of T. A. Morrison & Co. Inc. (“TAMCO”), a market leader in motorized and non-motorized dampers that control airflow in large-scale specialty applications in commercial, industrial, and institutional markets. We purchased TAMCO for cash consideration of **\$125.3**, **\$125.5, inclusive of an adjustment to the purchase price of \$0.2 paid during the third quarter of 2023 related to acquired working capital and** net of cash acquired of **\$1.0**. **The purchase price is subject to adjustment based upon the final calculation of working capital and cash as of the date of acquisition.** **1.0**. The post-acquisition operating results of TAMCO are reflected within our HVAC reportable segment.

Acquisition of ASPEQ

On June 2, 2023, we completed the acquisition of ASPEQ Heating Group ("ASPEQ"), a leading provider of electrical heating solutions to customers in industrial and commercial markets. We purchased ASPEQ for cash consideration of \$421.8, net of cash acquired of \$0.9. The purchase price is subject to adjustment based upon the final calculation of working capital and cash as of the date of acquisition. The post-acquisition operating results of ASPEQ are reflected within our HVAC reportable segment.

The assets acquired and liabilities assumed in the TAMCO and ASPEQ transactions have been recorded at estimates of fair value as determined by management, based on information available and assumptions as to future operations and are subject to change, primarily for the final assessment and valuation of certain income tax amounts and acquired intangible assets amounts.

Other

Preparing financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Actual results could differ from these estimates. The unaudited information included in this Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements contained in our Annual Report on Form 10-K for the year ended December 31, 2022 ("our 2022 Annual Report on Form 10-K"). Interim results are not necessarily indicative of full year results.

We establish actual interim closing dates using a fiscal calendar, which requires our businesses to close their books on the Saturday closest to the end of the first calendar quarter, with the second and third quarters being 91 days in length. Our fourth quarter ends on December 31. The interim closing dates for the first, second and third quarters of 2023 are April 1, July 1, and September 30, compared to the respective April 2, July 2, and October 1, 2022 dates. We had one less day in the first quarter of 2023 and will have one more day in the fourth quarter of 2023 than in the respective 2022 periods. It is not practicable to estimate the impact of the one less day on our consolidated operating results for the six nine months ended July 1, 2023 September 30, 2023, when compared to the consolidated operating results for the respective 2022 period.

Correction of Prior-Year Classification and Disclosure

During the fourth quarter of 2022, we concluded that, although the assessment of our reportable segments was performed using the appropriate measures as defined by the Segment Reporting Topic of the Accounting Standards Codification ("Codification"), the disclosure of operating income for each of our reportable segments ("Segment Income") was not consistent with the measure used by our Chief Operating Decision Maker ("CODM") when evaluating the results of, or allocating resources to, our reportable segments. We previously disclosed that Segment Income was determined before considering impairments and special charges, long-term incentive compensation, certain other operating income/expense, and other indirect corporate expenses. Our CODM also excludes the impact of intangible asset amortization, inventory step-up charges, and certain other acquisition-related costs from Segment Income. Accordingly, Segment Income, as presented in Note 6, now excludes all of the items noted above. This change had no impact to the amounts previously presented in our condensed consolidated statements of operations for the three and six nine months ended July 2, 2022 October 1, 2022. Although the impact of this change to previously disclosed Segment Income is not material, we revised the prior-year presentation to be consistent with the current-year disclosure. The impact of this change on the Segment Income previously presented for the three and six nine months ended July 2, 2022 October 1, 2022 is summarized below:

| | | Three months ended July 2, 2022 | | | | | | Six months ended July 2, 2022 | | | | | | Three months ended October 1, 2022 | | | | | | Nine months ended October 1, 2022 | | | | | | |
|--|--|---------------------------------|-----------|----------------------|----------------------|-----------|----------------------|-------------------------------|-----------|----------------------|----------------------|-----------|----------------------|--|-----------|----------------------|----------------------|-----------|----------------------|-----------------------------------|------|-------|------|------|------|-------|
| | | | | | | | | | | | | | | 2022 | | | 2022 | | | | | | | | | |
| | | As | | Effect | As | | Effect | As | | Effect | As | | Effect | As | | Effect | As | | Effect | | | | | | | |
| | | Previously Presented | of Change | Current Presentation | Previously Presented | of Change | Current Presentation | Previously Presented | of Change | Current Presentation | Previously Presented | of Change | Current Presentation | Previously Presented | of Change | Current Presentation | Previously Presented | of Change | Current Presentation | | | | | | | |
| Income: | Income: | | | | | | | | | | | | | Income: | | | | | | | | | | | | |
| HVAC reportable segment | HVAC reportable segment | \$ | 25.6 | \$ | 2.7 | \$ | 28.3 | \$ | 40.8 | \$ | 8.1 | \$ | 48.9 | HVAC reportable segment | \$ | 30.9 | \$ | 2.2 | \$ | 33.1 | \$ | 71.7 | \$ | 10.3 | \$ | 82.0 |
| Detection and Measurement reportable segment | Detection and Measurement reportable segment | | | | | | | | | | | | | Detection and Measurement reportable segment | | | | | | | | | | | | |
| | | | 22.5 | | 5.3 | | 27.8 | | 37.5 | | 9.3 | | 46.8 | | 25.7 | | 4.6 | | 30.3 | | 63.2 | | 13.9 | | 77.1 | |
| Total income for segments | | | 48.1 | | 8.0 | | 56.1 | | 78.3 | | 17.4 | | 95.7 | | | | | | | | | | | | | |
| Total income for reportable segments | | | | | | | | | | | | | | Total income for reportable segments | | 56.6 | | 6.8 | | 63.4 | | 134.9 | | 24.2 | | 159.1 |
| Corporate expense | Corporate expense | | 16.4 | | — | | 16.4 | | 33.0 | | — | | 33.0 | Corporate expense | | 17.2 | | — | | 17.2 | | 50.2 | | — | | 50.2 |
| Acquisition related costs (1) | Acquisition related costs (1) | | — | | 0.9 | | 0.9 | | — | | 1.0 | | 1.0 | (1) | | — | | 0.1 | | 0.1 | | — | | 1.1 | | 1.1 |
| Long-term incentive compensation expense | Long-term incentive compensation expense | | 2.5 | | — | | 2.5 | | 5.6 | | — | | 5.6 | Long-term incentive compensation expense | | 2.1 | | — | | 2.1 | | 7.7 | | — | | 7.7 |

| | | | | | | | | | | | | | | |
|-----------------------------------|-----------------------------------|---------|------|---------|---------|------|---------|-----------------------------------|---------|------|---------|---------|------|---------|
| Amortization of intangible assets | Amortization of intangible assets | — | 7.1 | 7.1 | — | 16.4 | 16.4 | Amortization of intangible assets | — | 6.7 | 6.7 | — | 23.1 | 23.1 |
| Special charges, net | Special charges, net | 0.1 | — | 0.1 | 0.1 | — | 0.1 | Special charges, net | — | — | — | 0.1 | — | 0.1 |
| Other operating expense, net | Other operating expense, net | 1.9 | — | 1.9 | 1.0 | — | 1.0 | Other operating expense, net | — | — | — | 1.0 | — | 1.0 |
| Consolidated operating income | Consolidated operating income | \$ 27.2 | \$ — | \$ 27.2 | \$ 38.6 | \$ — | \$ 38.6 | Consolidated operating income | \$ 37.3 | \$ — | \$ 37.3 | \$ 75.9 | \$ — | \$ 75.9 |

(1) Represents additional "Cost of products sold" related to the step-up of inventory (to fair value) acquired in connection with the ITL acquisition of \$0.9 \$0.1 and \$1.0 \$1.1 during the three and six nine months ended July 2, 2022 October 1, 2022, respectively.

(2) NEW ACCOUNTING PRONOUNCEMENTS

The following is a summary of new accounting pronouncements that apply or may apply to our business.

The London Interbank Offered Rate ("LIBOR") was discontinued on June 30, 2023. In an effort to address the various challenges created by such discontinuance, the Financial Accounting Standards Board ("FASB") issued three amendments to existing guidance, Accounting Standards Update ("ASU") No. 2020-04, No. 2021-01, and No. 2022-06, Reference Rate Reform. The amended guidance is designed to provide relief from the accounting analysis and impacts that may otherwise be required for modifications to agreements (e.g., loans, debt securities, derivatives, etc.) necessitated by the reference rate reform. It also provides optional expedients to enable companies to continue to apply hedge accounting to certain hedging relationships impacted by the reference rate reform. Application of the guidance in the amendments is optional, is only available in certain situations, and is only available for companies to apply until December 31, 2024. In conjunction with entering into an amended and restated credit agreement on August 12, 2022, we adopted this guidance with no material impact on our condensed consolidated financial statements.

(3) ACQUISITIONS AND DISCONTINUED OPERATIONS

Acquisition of ASPEQ

As indicated in Note 1, on June 2, 2023, we completed the acquisition of ASPEQ for \$421.8, net of cash acquired of \$0.9. We financed the acquisition with available cash and borrowings under our senior credit facilities. The assets acquired and liabilities assumed have been recorded at preliminary estimates of fair value as determined by management, based on information currently available and on current assumptions as to future operations and are subject to change upon completion of the acquisition method of accounting. Final determination of the fair values of certain assets and liabilities will be completed within the measurement period of up to one year from the acquisition date, as permitted under GAAP. The following is a summary of the recorded preliminary fair values of the assets acquired and liabilities assumed for ASPEQ as of June 2, 2023:

| | | |
|---|----|-------------|
| Assets acquired: | | |
| Current assets, including cash and equivalents of \$0.9 | \$ | 41.7 42.1 |
| Property, plant and equipment | | 10.6 |
| Goodwill | | 169.3 168.9 |
| Intangible assets | | 246.1 |
| Other assets | | 1.3 |
| Total assets acquired | | 469.0 |
| Current liabilities assumed | | 11.3 |
| Non-current liabilities assumed (1) | | 35.0 |
| Net assets acquired | \$ | 422.7 |

(1) Includes net deferred income tax liabilities and other liabilities of \$34.0 and \$1.0, respectively.

The identifiable intangible assets acquired consist of customer relationships, trademarks, technology, and customer backlog of \$142.3, \$51.5, \$47.8, and \$4.5, respectively, with such amounts based on a preliminary assessment of the related fair values. We expect to amortize the customer relationships, technology, and customer backlog assets over 12.0, 16.0, and 1.0 years, respectively, with the trademarks acquired being indefinite lived.

We acquired gross receivables of \$17.2, \$18.0, which had a fair value at the acquisition date of \$17.1 \$17.9 based on our estimates of cash flows expected to be recovered.

The qualitative factors that comprise the recorded goodwill include expected market growth for ASPEQ's existing operations, increased volumes achieved by selling ASPEQ's products through existing SPX sales channels, procurement and operational savings and efficiencies, and various other factors. We expect none of the goodwill described above to be deductible for tax purposes.

Between the acquisition date and July 1, 2023, we recognized revenues and a net loss for ASPEQ of \$8.6, \$26.0 and \$0.5, respectively. The \$0.8, and \$34.6 and \$1.3, respectively, for the three and nine months ended September 30, 2023 with the net loss included impacted by charges during the three and nine months ended September 30, 2023 of \$1.1 (i) \$6.7 and \$9.4, respectively, associated with amortization of the various intangible assets mentioned above and (ii) \$2.5 and \$3.6, respectively, associated with the excess fair value (over historical cost) of inventory acquired which was subsequently sold during the period June 2, 2023 through July 1, 2023. During the three and six months ended July 1, 2023 September 30, 2023, we incurred acquisition-related costs for ASPEQ of \$4.6 and \$5.1, respectively, which have been recorded to "Selling, general and administrative" within our condensed consolidated statements of operations and "Corporate expense" within consolidated operating income in Note 6.

The following unaudited pro forma information presents our results of operations for the three and six months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022, respectively, as if the acquisition of ASPEQ had taken place on January 1, 2022. The unaudited pro forma financial information is not intended to represent or be indicative of our consolidated results of operations that would have been reported had the acquisition been completed as of the date presented, and should not be taken as representative of our future consolidated results of operations. The pro forma results include estimates and assumptions that management believes are reasonable; however, these results do not include any anticipated cost savings or expenses of the planned integration of ASPEQ. These pro forma results of operations have been prepared for comparative purposes only and include additional interest expense on the borrowings required to finance the acquisition, additional depreciation and amortization expense associated with fair value adjustments to the acquired property, plant and equipment and intangible assets, adjustments to reflect charges associated with acquisition-related costs and charges associated with the excess fair value (over historical cost) of inventory acquired and subsequently sold as if they were incurred during the first quarter of 2022, and the related income tax effects.

| | | Three months ended | | Six months ended | | Three months ended | | Nine months ended | |
|--|--|--------------------|--------------|------------------|--------------|--|-----------------|--------------------|-----------------|
| | | July 1, 2023 | July 2, 2022 | July 1, 2023 | July 2, 2022 | September 30, 2023 | October 1, 2022 | September 30, 2023 | October 1, 2022 |
| Revenues | Revenues | \$ 442.0 | \$ 380.4 | \$ 870.3 | \$ 711.8 | Revenues \$ 448.7 | \$ 397.0 | \$ 1,319.0 | \$ 1,108.8 |
| Income from continuing operations | Income from continuing operations | 41.9 | 12.2 | 78.8 | 14.5 | Income from continuing operations 39.8 | 9.0 | 118.6 | 23.5 |
| Net income | | 39.6 | 6.1 | 80.2 | 6.8 | | | | |
| Net income (loss) | | | | | | Net income (loss) (16.3) | (0.4) | 63.9 | 6.4 |
| Income from continuing operations per share of common stock: | Income from continuing operations per share of common stock: | | | | | Income from continuing operations per share of common stock: | | | |
| Basic | Basic | \$ 0.92 | \$ 0.27 | \$ 1.73 | \$ 0.32 | Basic \$ 0.87 | \$ 0.20 | \$ 2.61 | \$ 0.52 |
| Diluted | Diluted | \$ 0.90 | \$ 0.26 | \$ 1.69 | \$ 0.31 | Diluted \$ 0.85 | \$ 0.20 | \$ 2.55 | \$ 0.51 |
| Net income per share of common stock: | | | | | | | | | |
| Net income (loss) per share of common stock: | | | | | | Net income (loss) per share of common stock: | | | |
| Basic | Basic | \$ 0.87 | \$ 0.13 | \$ 1.76 | \$ 0.15 | Basic \$ (0.36) | \$ (0.01) | \$ 1.40 | \$ 0.14 |
| Diluted | Diluted | \$ 0.85 | \$ 0.13 | \$ 1.72 | \$ 0.15 | Diluted \$ (0.35) | \$ (0.01) | \$ 1.37 | \$ 0.14 |

Other Acquisitions

As indicated in Note 1, on March 31, 2022 and April 3, 2023, we completed the acquisitions of ITL and TAMCO, respectively. The pro forma effects of these acquisitions are not material to our condensed consolidated results of operations.

Sale of Transformer Solutions Business

On October 1, 2021, we completed the sale of SPX Transformer Solutions, Inc. which is reported as a discontinued operation for all periods presented. During the first quarter of 2022, we agreed to the final adjustment of the purchase price which resulted in a payment to the buyer of \$13.9 and an increase to the gain on sale of \$0.2.

Wind-Down of DBT Business

We completed the wind-down of our DBT Technologies (PTY) LTD (“DBT”) business after ceasing all operations, including those related to two large power projects in South Africa — Kusile and Medupi, in the fourth quarter of 2021. As a result of completing the wind-down plan, we are reporting DBT as a discontinued operation for all periods presented. As previously disclosed, DBT had asserted claims against the remaining prime contractor on the large projects, Mitsubishi Heavy Industries Power — ZAF (f.k.a. Mitsubishi-Hitachi Power Systems Africa (PTY) LTD) (“MHI”), of approximately South African Rand 1,000.0 (or \$52.1) and MHI had asserted, or issued letters of intent to claim for, alleged damages against DBT. Although it was reasonably possible that some loss may have been incurred in connection with these claims (which totaled approximately South African Rand 2,815.2 or \$146.5), we were unable to estimate the potential loss or range of potential loss associated with these claims due to the (i) lack of support provided by MHI for these claims; (ii) complexity of contractual relationships between the end customer, MHI, and DBT; (iii) legal interpretation of the contract provisions and application of South African law to the contracts; and (iv) unpredictable nature of any dispute resolution processes that have occurred or may occur in connection with these claims. Although we have experienced success in enforcing and defending our rights through the dispute resolution process over the past few years (including the matters mentioned below), we have invested, and would have continued to invest, significant management and financial resources to defend and pursue these matters.

On September 5, 2023, DBT and SPX entered into an agreement with MHI to resolve all claims between the parties with respect to the two large power projects in South Africa (the “Settlement Agreement”). The Settlement Agreement provides for full and final settlement and mutual release of all claims between the parties with respect to the projects, including any claim against SPX Technologies, Inc. as guarantor of DBT’s performance on the projects. It also provides that the underlying subcontracts are terminated and all obligations of both parties under the subcontracts have been satisfied in full. In connection with the Settlement Agreement, we incurred a charge, net of tax, of \$54.2 during the three months ended September 30, 2023. The charge included the write-off of \$15.2 in net amounts due from MHI. Such charge is included in “Loss from discontinued operations, net of tax” for the three and nine months ended September 30, 2023.

Prior to the Settlement Agreement, on February 22, 2021, a dispute adjudication panel issued a ruling in favor of DBT against MHI related to costs incurred in connection with delays on two units of the Kusile project. In connection with the ruling, DBT received South African Rand 126.6 (or \$8.6 at the time of payment). This ruling was subject to final and binding arbitration in this matter. In March 2023, an arbitration tribunal upheld the decision of the dispute adjudication panel. As a result, the South African Rand 126.6 (or \$6.8) was recorded as income during the quarter ended April 1, 2023, with such amount recorded within “Loss on disposition of discontinued operations, net of tax.” Additionally, in June 2023, the arbitration tribunal ruled DBT was entitled to recover \$1.3 of legal costs incurred related to the arbitration. Such amount was recorded to “Loss on disposition of discontinued operations, net of tax” during the second quarter of 2023 with the cash payment received during the nine months ended September 30, 2023.

Additionally, in May 2023, a separate arbitration tribunal ruled DBT was entitled to recover \$5.5 of legal costs incurred related to a prior arbitration hearing. Such amount was recorded to “Loss on disposition of discontinued operations, net of tax” during the second quarter of 2023 with the cash payment received during the nine months ended September 30, 2023.

The assets and liabilities of DBT have been included within “Assets” “Assets of DBT and Heat Transfer” and “Liabilities” “Liabilities of DBT and Heat Transfer,” respectively, on the condensed consolidated balance sheets as of July 1, 2023 September 30, 2023 and December 31, 2022.

The major line items constituting DBT’s assets and liabilities as of July 1, September 30, 2023 and December 31, 2022 are shown below:

| | | July 1, 2023 | December 31, 2022 | | September 30, 2023 | December 31, 2022 |
|--------------------------------------|--------------------------------------|--------------|-------------------|--------------------------------------|--------------------|-------------------|
| ASSETS | ASSETS | | | ASSETS | | |
| Cash and equivalents | Cash and equivalents | \$ 8.4 | \$ 9.3 | Cash and equivalents | \$ 1.1 | \$ 9.3 |
| Accounts receivable, net | Accounts receivable, net | 13.8 | 7.6 | Accounts receivable, net | 4.9 | 7.6 |
| Other current assets | Other current assets | 3.9 | 6.5 | Other current assets | 3.8 | 6.5 |
| Property, plant and equipment: | Property, plant and equipment: | | | Property, plant and equipment: | | |
| Buildings and leasehold improvements | Buildings and leasehold improvements | 0.2 | 0.2 | Buildings and leasehold improvements | 0.2 | 0.2 |
| Machinery and equipment | Machinery and equipment | 0.6 | 0.7 | Machinery and equipment | 0.6 | 0.7 |
| | | 0.8 | 0.9 | | 0.8 | 0.9 |
| Accumulated depreciation | Accumulated depreciation | (0.7) | (0.8) | Accumulated depreciation | (0.7) | (0.8) |
| Property, plant and equipment, net | Property, plant and equipment, net | 0.1 | 0.1 | Property, plant and equipment, net | 0.1 | 0.1 |
| Other assets | Other assets | 17.5 | 19.1 | Other assets | — | 19.1 |
| Total assets of DBT | Total assets of DBT | \$ 43.7 | \$ 42.6 | Total assets of DBT | \$ 9.9 | \$ 42.6 |
| LIABILITIES | LIABILITIES | | | LIABILITIES | | |
| Accounts payable (1) | Accounts payable (1) | \$ 1.2 | \$ 1.4 | Accounts payable (1) | \$ 25.8 | \$ 1.4 |
| Contract liabilities | Contract liabilities | 3.2 | 3.6 | Contract liabilities | 2.0 | 3.6 |
| Accrued expenses | Accrued expenses | 18.8 | 22.0 | Accrued expenses | 7.4 | 22.0 |

| | | | | | | |
|-----------------------------|-----------------------------|---------|---------|-----------------------------|---------|---------|
| Other long-term liabilities | Other long-term liabilities | 4.2 | 4.6 | Other long-term liabilities | 4.1 | 4.6 |
| Total liabilities of DBT | Total liabilities of DBT | \$ 27.4 | \$ 31.6 | Total liabilities of DBT | \$ 39.3 | \$ 31.6 |

(1) Includes DBT's remaining obligation under the Settlement Agreement to make a payment to MHI of South African Rand 480.9 (or \$25.0 at September 30, 2023), due in September 2024. In connection with this remaining obligation, we entered into a foreign currency forward contract which we are accounting for as a fair value hedge. Refer to Note 13 for additional details.

Wind-Down of the Heat Transfer Business

We completed the wind-down of our SPX Heat Transfer ("Heat Transfer") business in the fourth quarter of 2020. As a result of completing the wind-down plan, we are reporting Heat Transfer as a discontinued operation for all periods presented.

The assets and liabilities of Heat Transfer have been included within "Assets of DBT and Heat Transfer" and "Liabilities of DBT and Heat Transfer," respectively, on the condensed consolidated balance sheets as of **July 1, 2023** **September 30, 2023** and December 31, 2022. The major line items constituting Heat Transfer's assets and liabilities as of **July 1, 2023** **September 30, 2023** and December 31, 2022 are shown below:

| | | July 1, 2023 | December 31, 2022 | | September 30, 2023 | December 31, 2022 |
|------------------------------------|------------------------------------|--------------|-------------------|------------------------------------|--------------------|-------------------|
| ASSETS | ASSETS | | | ASSETS | | |
| Cash and equivalents | | \$ 0.1 | \$ — | | | |
| Other current assets | Other current assets | 0.3 | 0.2 | Other current assets | \$ 0.3 | \$ 0.2 |
| Other assets | Other assets | 0.1 | 0.1 | Other assets | 0.1 | 0.1 |
| Total assets of Heat Transfer | Total assets of Heat Transfer | \$ 0.5 | \$ 0.3 | Total assets of Heat Transfer | \$ 0.4 | \$ 0.3 |
| LIABILITIES | LIABILITIES | | | LIABILITIES | | |
| Accounts payable | Accounts payable | \$ 0.2 | \$ 0.1 | Accounts payable | \$ 0.1 | \$ 0.1 |
| Accrued expenses | Accrued expenses | 0.1 | 0.1 | Accrued expenses | 0.1 | 0.1 |
| Total liabilities of Heat Transfer | Total liabilities of Heat Transfer | \$ 0.3 | \$ 0.2 | Total liabilities of Heat Transfer | \$ 0.2 | \$ 0.2 |

Changes in estimates associated with liabilities retained in connection with a business divestiture (e.g., income taxes) may occur. As a result, it is possible that the resulting gains/losses on these and other previous divestitures may be materially adjusted in subsequent periods.

For the three and **six** nine months ended **July 1, 2023** **September 30, 2023** and **July 2, 2022** **October 1, 2022**, results of operations from our businesses reported as discontinued operations were as follows:

| | Three months ended | | Six months ended | |
|---|--------------------|--------------|------------------|--------------|
| | July 1, 2023 | July 2, 2022 | July 1, 2023 | July 2, 2022 |
| DBT | | | | |
| Income (loss) from discontinued operations (1) | \$ (2.4) | \$ (6.9) | \$ 0.6 | \$ (8.5) |
| Income tax benefit | 0.2 | 1.1 | 0.9 | 1.5 |
| Income (loss) from discontinued operations, net | (2.2) | (5.8) | 1.5 | (7.0) |
| All other | | | | |
| Loss from discontinued operations (2) | (0.1) | (0.4) | (0.1) | (0.9) |
| Income tax benefit | — | 0.1 | — | 0.2 |
| Loss from discontinued operations, net | (0.1) | (0.3) | (0.1) | (0.7) |
| Total | | | | |
| Income (loss) from discontinued operations | (2.5) | (7.3) | 0.5 | (9.4) |
| Income tax benefit | 0.2 | 1.2 | 0.9 | 1.7 |

| | | | | |
|---|----------|----------|--------|----------|
| Income (loss) from discontinued operations, net | \$ (2.3) | \$ (6.1) | \$ 1.4 | \$ (7.7) |
|---|----------|----------|--------|----------|

| | Three months ended | | Nine months ended | |
|--|--------------------|-----------------|--------------------|-----------------|
| | September 30, 2023 | October 1, 2022 | September 30, 2023 | October 1, 2022 |
| DBT ⁽¹⁾ | | | | |
| Loss from discontinued operations | \$ (69.2) | \$ (5.7) | \$ (68.6) | \$ (14.2) |
| Income tax benefit | 13.2 | 0.8 | 14.1 | 2.3 |
| Loss from discontinued operations, net | (56.0) | (4.9) | (54.5) | (11.9) |
| All other ⁽²⁾ | | | | |
| Loss from discontinued operations | (0.1) | (6.0) | (0.2) | (6.9) |
| Income tax benefit | — | 1.5 | — | 1.7 |
| Loss from discontinued operations, net | (0.1) | (4.5) | (0.2) | (5.2) |
| Total | | | | |
| Loss from discontinued operations | (69.3) | (11.7) | (68.8) | (21.1) |
| Income tax benefit | 13.2 | 2.3 | 14.1 | 4.0 |
| Loss from discontinued operations, net | \$ (56.1) | \$ (9.4) | \$ (54.7) | \$ (17.1) |

- (1) Income Loss for the six three and nine months ended July 1, 2023 September 30, 2023 resulted primarily from the charge, and related income tax impacts, recorded in connection with the Settlement Agreement referred to above and legal costs incurred in connection with the various dispute resolutions, resolution matters. This loss for the nine months ended September 30, 2023 was partially offset by the arbitration awards received, which are discussed above. Loss for the three and nine months ended October 1, 2022 resulted primarily from net legal costs, and related income tax impacts, incurred in connection with various dispute resolution matters related to the two large power projects. Loss for the three months ended July 1, 2023 and the three and six months ended July 2, 2022 resulted primarily from net legal costs incurred in connection with various dispute resolution matters related to two large power projects. Refer to Note 15 for additional details on these dispute resolution matters.
- (2) Loss for the three and six nine months ended July 1, 2023 and July 2, 2022 September 30, 2023 resulted primarily from revisions to liabilities retained in connection with prior dispositions. Loss for the three and nine months ended October 1, 2022 resulted primarily from asbestos-related charges and revisions to liabilities, including income tax liabilities, retained in connection with prior dispositions.

Net cash used in discontinued operations for the nine months ended September 30, 2023 related primarily to (i) cash payments of \$25.3 made by DBT to MHI during the three months ended September 30, 2023 in connection with the Settlement Agreement, (ii) disbursements of \$14.5 for professional fees and support costs incurred principally in connection with the claims resolved by the Settlement Agreement, and (iii) local taxes of \$3.8 paid in South Africa, which we subsequently recovered during the fourth quarter of 2023, partially offset by recovery of legal costs we were awarded in arbitration proceedings between DBT and MHI of \$6.8 mentioned above. Net cash used in discontinued operations for the nine months ended October 1, 2022 related primarily to (i) disbursements for professional fees incurred in connection with the South Africa claims matters, (ii) disbursements related to asbestos product liability matters, (iii) a payment of \$13.9 to the buyer of Transformer Solutions related to the settlement of the final working capital balances for the business, and (iv) disbursements for liabilities retained in connection with dispositions, including fees associated with the sale of Transformer Solutions.

(4) REVENUES FROM CONTRACTS

Disaggregated Revenues

We disaggregate revenue from contracts with customers by major product line and based on the timing of recognition for each of our reportable segments, as we believe such disaggregation best depicts how the nature, amount, timing, and uncertainty of our revenues and cash flows are affected by economic factors, with such disaggregation presented below for the three and six nine months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022:

| Reportable Segments | Reportable Segments | Three months ended July 1, 2023 | | | Reportable Segments | Three months ended September 30, 2023 | | |
|---|---|---------------------------------|---------------------------|----------|---|---------------------------------------|---------------------------|----------|
| | | HVAC | Detection and Measurement | Total | | HVAC | Detection and Measurement | Total |
| Major product lines | Major product lines | | | | Major product lines | | | |
| Package and process cooling equipment and services, and engineered air movement solutions | Package and process cooling equipment and services, and engineered air movement solutions | \$ 173.3 | \$ — | \$ 173.3 | Package and process cooling equipment and services, and engineered air movement solutions | \$ 170.8 | \$ — | \$ 170.8 |

| | | | | | | | | |
|--|--|----------|----------|----------|--|----------|----------|----------|
| Boilers, electrical heating, and ventilation | Boilers, electrical heating, and ventilation | 95.7 | — | 95.7 | Boilers, electrical heating, and ventilation | 118.4 | — | 118.4 |
| Underground locators, inspection and rehabilitation equipment, and robotic systems | Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 67.2 | 67.2 | Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 65.9 | 65.9 |
| Communication technologies, aids to navigation, and transportation systems | Communication technologies, aids to navigation, and transportation systems | — | 87.1 | 87.1 | Communication technologies, aids to navigation, and transportation systems | — | 93.6 | 93.6 |
| | | \$ 269.0 | \$ 154.3 | \$ 423.3 | | \$ 289.2 | \$ 159.5 | \$ 448.7 |
| Timing of Revenue Recognition | Timing of Revenue Recognition | | | | Timing of Revenue Recognition | | | |
| Revenues recognized at a point in time | Revenues recognized at a point in time | \$ 248.0 | \$ 127.3 | \$ 375.3 | Revenues recognized at a point in time | \$ 271.3 | \$ 130.7 | \$ 402.0 |
| Revenues recognized over time | Revenues recognized over time | 21.0 | 27.0 | 48.0 | Revenues recognized over time | 17.9 | 28.8 | 46.7 |
| | | \$ 269.0 | \$ 154.3 | \$ 423.3 | | \$ 289.2 | \$ 159.5 | \$ 448.7 |

| Reportable Segments | Six months ended July 1, 2023 | | |
|---|-------------------------------|---------------------------|----------|
| | HVAC | Detection and Measurement | Total |
| Major product lines | | | |
| Package and process cooling equipment and services, and engineered air movement solutions | \$ 331.6 | \$ — | \$ 331.6 |
| Boilers, electrical heating, and ventilation | 189.0 | — | 189.0 |
| Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 133.1 | 133.1 |
| Communication technologies, aids to navigation, and transportation systems | — | 169.4 | 169.4 |
| | \$ 520.6 | \$ 302.5 | \$ 823.1 |
| Timing of Revenue Recognition | | | |
| Revenues recognized at a point in time | \$ 476.3 | \$ 255.5 | \$ 731.8 |
| Revenues recognized over time | 44.3 | 47.0 | 91.3 |
| | \$ 520.6 | \$ 302.5 | \$ 823.1 |

| Reportable Segments | Three months ended July 2, 2022 | | |
|---|---------------------------------|---------------------------|----------|
| | HVAC | Detection and Measurement | Total |
| Major product lines | | | |
| Package and process cooling equipment and services, and engineered air movement solutions | \$ 130.5 | \$ — | \$ 130.5 |
| Boilers, electrical heating, and ventilation | 88.2 | — | 88.2 |
| Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 65.4 | 65.4 |
| Communication technologies, aids to navigation, and transportation systems | — | 69.9 | 69.9 |
| | \$ 218.7 | \$ 135.3 | \$ 354.0 |
| Timing of Revenue Recognition | | | |
| Revenues recognized at a point in time | \$ 202.8 | \$ 110.9 | \$ 313.7 |
| Revenues recognized over time | 15.9 | 24.4 | 40.3 |
| | \$ 218.7 | \$ 135.3 | \$ 354.0 |

| Reportable Segments | Reportable Segments | Six months ended July 2, 2022 | | | Reportable Segments | Nine months ended September 30, 2023 | | |
|---|---|-------------------------------|---------------------------|-----------------|---|--------------------------------------|---------------------------|-------------------|
| | | HVAC | Detection and Measurement | Total | | HVAC | Detection and Measurement | Total |
| Major product lines | Major product lines | | | | Major product lines | | | |
| Package and process cooling equipment and services, and engineered air movement solutions | Package and process cooling equipment and services, and engineered air movement solutions | \$ 247.3 | \$ — | \$ 247.3 | Package and process cooling equipment and services, and engineered air movement solutions | \$ 502.4 | \$ — | \$ 502.4 |
| Boilers, electrical heating, and ventilation | Boilers, electrical heating, and ventilation | 164.5 | — | 164.5 | Boilers, electrical heating, and ventilation | 307.4 | — | 307.4 |
| Underground locators, inspection and rehabilitation equipment, and robotic systems | Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 132.6 | 132.6 | Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 199.0 | 199.0 |
| Communication technologies, aids to navigation, and transportation systems | Communication technologies, aids to navigation, and transportation systems | — | 116.7 | 116.7 | Communication technologies, aids to navigation, and transportation systems | — | 263.0 | 263.0 |
| | | <u>\$ 411.8</u> | <u>\$ 249.3</u> | <u>\$ 661.1</u> | | <u>\$ 809.8</u> | <u>\$ 462.0</u> | <u>\$ 1,271.8</u> |
| Timing of Revenue Recognition | Timing of Revenue Recognition | | | | Timing of Revenue Recognition | | | |
| Revenues recognized at a point in time | Revenues recognized at a point in time | \$ 375.9 | \$ 214.1 | \$ 590.0 | Revenues recognized at a point in time | \$ 747.6 | \$ 386.2 | \$ 1,133.8 |
| Revenues recognized over time | Revenues recognized over time | 35.9 | 35.2 | 71.1 | Revenues recognized over time | 62.2 | 75.8 | 138.0 |
| | | <u>\$ 411.8</u> | <u>\$ 249.3</u> | <u>\$ 661.1</u> | | <u>\$ 809.8</u> | <u>\$ 462.0</u> | <u>\$ 1,271.8</u> |

| Reportable Segments | Three months ended October 1, 2022 | | |
|---|------------------------------------|---------------------------|-----------------|
| | HVAC | Detection and Measurement | Total |
| Major product lines | | | |
| Package and process cooling equipment and services, and engineered air movement solutions | \$ 134.5 | \$ — | \$ 134.5 |
| Boilers, electrical heating, and ventilation | 93.3 | — | 93.3 |
| Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 61.5 | 61.5 |
| Communication technologies, aids to navigation, and transportation systems | — | 81.2 | 81.2 |
| | <u>\$ 227.8</u> | <u>\$ 142.7</u> | <u>\$ 370.5</u> |
| Timing of Revenue Recognition | | | |
| Revenues recognized at a point in time | \$ 212.2 | \$ 117.1 | \$ 329.3 |
| Revenues recognized over time | 15.6 | 25.6 | 41.2 |
| | <u>\$ 227.8</u> | <u>\$ 142.7</u> | <u>\$ 370.5</u> |

| Reportable Segments | Nine months ended October 1, 2022 | | |
|---|-----------------------------------|---------------------------|-------------------|
| | HVAC | Detection and Measurement | Total |
| Major product lines | | | |
| Package and process cooling equipment and services, and engineered air movement solutions | \$ 381.8 | \$ — | \$ 381.8 |
| Boilers, electrical heating, and ventilation | 257.8 | — | 257.8 |
| Underground locators, inspection and rehabilitation equipment, and robotic systems | — | 194.1 | 194.1 |
| Communication technologies, aids to navigation, and transportation systems | — | 197.9 | 197.9 |
| | <u>\$ 639.6</u> | <u>\$ 392.0</u> | <u>\$ 1,031.6</u> |
| Timing of Revenue Recognition | | | |
| Revenues recognized at a point in time | \$ 588.1 | \$ 331.2 | \$ 919.3 |
| Revenues recognized over time | 51.5 | 60.8 | 112.3 |
| | <u>\$ 639.6</u> | <u>\$ 392.0</u> | <u>\$ 1,031.6</u> |

Contract Balances

Our customers are invoiced for products and services at the time of delivery or based on contractual milestones, resulting in outstanding receivables with payment terms from these customers ("Contract Accounts Receivable"). In some cases, the timing of revenue recognition, particularly for revenue recognized over time, differs from when such amounts are invoiced to customers, resulting in a contract asset (revenue recognition precedes the invoicing of the related revenue amount) or a contract liability (payment from the customer precedes recognition of the related revenue amount). Contract assets and liabilities are generally classified as current. On a contract-by-contract basis, the contract assets and contract liabilities are reported net within our condensed consolidated balance sheets. Our contract balances consisted of the following as of July 1, 2023, September 30, 2023 and December 31, 2022:

| Contract Balances | Contract Balances | July 1, 2023 | December 31, 2022 | Change | Contract Balances | September 30, 2023 | December 31, 2022 | Change |
|---|---|-----------------|-------------------|----------------|---|--------------------|-------------------|----------------|
| Contract Accounts Receivable ⁽¹⁾ | Contract Accounts Receivable ⁽¹⁾ | \$ 279.1 | \$ 259.9 | \$ 19.2 | Contract Accounts Receivable ⁽¹⁾ | \$ 301.5 | \$ 259.9 | \$ 41.6 |
| Contract Assets | Contract Assets | 36.5 | 23.9 | 12.6 | Contract Assets | 33.4 | 23.9 | 9.5 |
| Contract Liabilities - current | Contract Liabilities - current | (71.0) | (52.8) | (18.2) | Contract Liabilities - current | (66.8) | (52.8) | (14.0) |
| Contract Liabilities - non-current ⁽²⁾ | Contract Liabilities - non-current ⁽²⁾ | (4.1) | (4.7) | 0.6 | Contract Liabilities - non-current ⁽²⁾ | (3.8) | (4.7) | 0.9 |
| Net contract balance | Net contract balance | <u>\$ 240.5</u> | <u>\$ 226.3</u> | <u>\$ 14.2</u> | Net contract balance | <u>\$ 264.3</u> | <u>\$ 226.3</u> | <u>\$ 38.0</u> |

⁽¹⁾ Included in "Accounts receivable, net" within the accompanying condensed consolidated balance sheets.

⁽²⁾ Included in "Other long-term liabilities" within the accompanying condensed consolidated balance sheets.

The \$14.2 increase in our net contract asset balance from December 31, 2022 to July 1, 2023 was due primarily to revenue recognized during the period, partially offset by cash payments received from customers during the period, period as well as the inclusion of net contract assets acquired with the ASPEQ and TAMCO acquisitions.

During the three and six nine months ended July 1, 2023, September 30, 2023, we recognized revenues of \$4.8, \$4.9 and \$30.6, \$35.5, respectively, related to our contract liabilities at December 31, 2022.

Performance Obligations

As of July 1, 2023, September 30, 2023, the aggregate amount allocated to remaining performance obligations was \$211.2, \$210.8. We expect to recognize revenue on approximately 82%, 76% and 89% of remaining performance obligations over the next 12 and 24 months, respectively, with the remaining recognized thereafter.

(5) LEASES

There have been no material changes to our operating and finance leases during the three and six nine months ended July 1, 2023, September 30, 2023.

(6) INFORMATION ON REPORTABLE SEGMENTS

We are a global supplier of highly specialized, engineered solutions with operations in 15 countries and sales in over 100 countries around the world.

We have aggregated our operating segments into the following two reportable segments: HVAC and Detection and Measurement. The factors considered in determining our aggregated segments are the economic similarity of the businesses, the nature of products sold or services provided, production processes, types of customers, distribution methods, and regulatory environment. In determining our reportable segments, we apply the threshold criteria of the Segment Reporting Topic of the Codification. Segment Income is determined before considering, if applicable, impairment and special charges, long-term incentive compensation, certain other operating income/expense, other indirect corporate expenses, intangible asset amortization expense, inventory step-up charges, and certain other acquisition-related costs. This is consistent with the way our CODM evaluates the results of each segment.

HVAC Reportable Segment

Our HVAC reportable segment engineers, designs, manufactures, installs and services package and process cooling products and engineered air movement solutions for the HVAC industrial and power generation markets, as well as boilers and electrical heating and ventilation products for the residential and commercial markets. The primary distribution channels for the segment's products are direct to customers, independent manufacturing representatives, third-party distributors, and retailers. The segment serves a customer base in North America, Europe, and Asia.

Detection and Measurement Reportable Segment

Our Detection and Measurement reportable segment engineers, designs, manufactures, services, and installs underground pipe and cable locators, inspection and rehabilitation equipment, robotic systems, transportation systems, communication technologies, and aids to navigation. The primary distribution channels for the segment's products are direct to customers and third-party distributors. The segment serves a global customer base, with a strong presence in North America, Europe, Africa and Asia.

Corporate Expense

Corporate expense generally relates to the cost of our Charlotte, North Carolina corporate headquarters.

Financial data for our reportable segments for the three and six nine months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022 are presented below:

| | | Three months ended | | Six months ended | | Three months ended | | Nine months ended | |
|--|--|--------------------|-----------------|------------------|-----------------|-----------------------|--------------------|-----------------------|--------------------|
| | | July 1, 2023 | July 2, 2022 | July 1, 2023 | July 2, 2022 | September 30, 2023 | October 1, 2022 | September 30, 2023 | October 1, 2022 |
| Revenues: | Revenues: | | | | | | | | |
| HVAC reportable segment | HVAC reportable segment | \$ 269.0 | \$ 218.7 | \$ 520.6 | \$ 411.8 | \$ 289.2 | \$ 227.8 | \$ 809.8 | \$ 639.6 |
| Detection and Measurement reportable segment | Detection and Measurement reportable segment | 154.3 | 135.3 | 302.5 | 249.3 | 159.5 | 142.7 | 462.0 | 392.0 |
| Consolidated revenues | Consolidated revenues | \$ 423.3 | \$ 354.0 | \$ 823.1 | \$ 661.1 | \$ 448.7 | \$ 370.5 | \$ 1,271.8 | \$ 1,031.6 |
| Income: | Income: | | | | | | | | |
| HVAC reportable segment | HVAC reportable segment | \$ 55.2 | \$ 28.3 | \$ 102.9 | \$ 48.9 | \$ 58.3 | \$ 33.1 | \$ 161.2 | \$ 82.0 |
| Detection and Measurement reportable segment | Detection and Measurement reportable segment | 29.2 | 27.8 | 55.9 | 46.8 | 33.3 | 30.3 | 89.2 | 77.1 |
| Total income for segments | | 84.4 | 56.1 | 158.8 | 95.7 | | | | |
| Total income for reportable segments | | | | | | | | 91.6 | 63.4 |
| Corporate expense | Corporate expense | 16.6 | 16.4 | 31.2 | 33.0 | 13.0 | 17.2 | 44.2 | 50.2 |
| Acquisition-related and other costs (1) | Acquisition-related and other costs (1) | 1.5 | 0.9 | 2.1 | 1.0 | 2.9 | 0.1 | 5.0 | 1.1 |
| | | | | | | | | 250.4 | 159.1 |

| | | | | | | | | | | |
|--|--|---------|---------|----------|---------|--|---------|---------|----------|---------|
| Long-term incentive compensation expense | Long-term incentive compensation expense | 3.5 | 2.5 | 6.6 | 5.6 | Long-term incentive compensation expense | 3.4 | 2.1 | 10.0 | 7.7 |
| Amortization of intangible assets | Amortization of intangible assets | 11.5 | 7.1 | 17.8 | 16.4 | Amortization of intangible assets | 14.6 | 6.7 | 32.4 | 23.1 |
| Special charges, net | Special charges, net | — | 0.1 | — | 0.1 | Special charges, net | — | — | — | 0.1 |
| Other operating expense | | — | 1.9 | — | 1.0 | | | | | |
| Other operating expense, net | | | | | | Other operating expense, net | | | — | — |
| Consolidated operating income | Consolidated operating income | \$ 51.3 | \$ 27.2 | \$ 101.1 | \$ 38.6 | Consolidated operating income | \$ 57.7 | \$ 37.3 | \$ 158.8 | \$ 75.9 |

- (1) Represents certain acquisition-related costs incurred of \$1.5 \$2.9 and \$2.1 \$5.0 during the three and six nine months ended July 1, 2023 September 30, 2023, respectively, and \$0.9 \$0.1 and \$1.0 \$1.1 during the three and six nine months ended July 2, 2022 October 1, 2022, respectively, including additional "Cost of products sold" related to the step-up of inventory (to fair value) acquired in connection with the ASPEQ acquisition of \$2.5 and \$3.6 during the three and nine months ended September 30, 2023, respectively, and the ITL acquisition of \$0.1 and \$1.1 during the three and six nine months ended July 1, 2023 and the ITL acquisition of \$0.9 and \$1.0 during the three and six months ended July 2, 2022 October 1, 2022, respectively.

(7) SPECIAL CHARGES, NET

There were no special charges for the three and six nine months ended July 1, 2023 September 30, 2023. No significant future charges are expected to be incurred under actions approved as of July 1, 2023 September 30, 2023. Special charges, net, for the three and six nine months ended July 2, 2022 October 1, 2022 are described in more detail below:

| | Three months ended | | Six months ended | |
|--|--------------------|-----|------------------|-----|
| | July 2, 2022 | | July 2, 2022 | |
| HVAC reportable segment | \$ | 0.1 | \$ | 0.1 |
| Detection and Measurement reportable segment | | — | | — |
| Total | \$ | 0.1 | \$ | 0.1 |

| | Three months ended | | Nine months ended | |
|--|--------------------|---|-------------------|-----|
| | October 1, 2022 | | October 1, 2022 | |
| HVAC reportable segment | \$ | — | \$ | 0.1 |
| Detection and Measurement reportable segment | | — | | — |
| Total | \$ | — | \$ | 0.1 |

HVAC — Charges for the three and six nine months ended July 2, 2022 October 1, 2022 related to severance costs associated with a restructuring action at one of the segment's cooling businesses.

The following is an analysis of our restructuring liabilities for the six nine months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022:

| | Six Nine months ended | |
|---|----------------------------|-------------|
| | July 1, September 30, 2023 | |
| | July 2, October 1, 2022 | |
| Balance at beginning of year | \$ — | \$ 0.3 |
| Special charges | — | 0.1 |
| Utilization — cash | — | (0.3) (0.4) |
| Currency translation adjustment and other | — | 0.1 |
| Balance at end of period | \$ — | \$ 0.2 |

(8) INVENTORIES, NET

Inventories are accounted for under the first-in, first-out method and are comprised of the following at July 1, 2023 September 30, 2023 and December 31, 2022:

| | July 1, 2023 | December 31, 2022 |
|-----------------------------------|-----------------|----------------------|
| Finished goods | \$ 79.3 | \$ 73.0 |
| Work in process | 31.8 | 25.7 |
| Raw materials and purchased parts | 188.5 | 145.3 |
| Total inventories | <u>\$ 299.6</u> | <u>\$ 244.0</u> |

| | September 30, 2023 | December 31, 2022 |
|-----------------------------------|-----------------------|----------------------|
| Finished goods | \$ 78.0 | \$ 73.0 |
| Work in process | 35.7 | 25.7 |
| Raw materials and purchased parts | 177.8 | 145.3 |
| Total inventories | <u>\$ 291.5</u> | <u>\$ 244.0</u> |

Inventories include material, labor and factory overhead costs and are reduced, when necessary, to estimated net realizable values.

(9) GOODWILL AND OTHER INTANGIBLE ASSETS

Goodwill

The changes in the carrying amount of goodwill for the six nine months ended July 1, 2023 September 30, 2023 were as follows:

| | December 31, 2022 | Goodwill Resulting from Business Combinations ⁽¹⁾ | Foreign Currency Translation | July 1, 2023 |
|---|----------------------|---|------------------------------------|-----------------|
| HVAC reportable segment | | | | |
| Gross goodwill | \$ 529.5 | \$ 219.9 | \$ 3.6 | \$ 753.0 |
| Accumulated impairments | (328.2) | — | (2.2) | (330.4) |
| Goodwill | <u>201.3</u> | <u>219.9</u> | <u>1.4</u> | <u>422.6</u> |
| Detection and Measurement reportable segment | | | | |
| Gross goodwill | 425.2 | 0.8 | 3.8 | 429.8 |
| Accumulated impairments | (171.2) | — | (1.3) | (172.5) |
| Goodwill | <u>254.0</u> | <u>0.8</u> | <u>2.5</u> | <u>257.3</u> |
| Total | | | | |
| Gross goodwill | 954.7 | 220.7 | 7.4 | 1,182.8 |
| Accumulated impairments | (499.4) | — | (3.5) | (502.9) |
| Goodwill | <u>\$ 455.3</u> | <u>\$ 220.7</u> | <u>\$ 3.9</u> | <u>\$ 679.9</u> |

| | December 31, 2022 | Goodwill Resulting from Business Combinations ⁽¹⁾ | Foreign Currency Translation | September 30, 2023 |
|---|----------------------|---|------------------------------------|-----------------------|
| HVAC reportable segment | | | | |
| Gross goodwill | \$ 529.5 | \$ 220.0 | \$ (1.2) | \$ 748.3 |
| Accumulated impairments | (328.2) | — | 0.9 | (327.3) |
| Goodwill | <u>201.3</u> | <u>220.0</u> | <u>(0.3)</u> | <u>421.0</u> |
| Detection and Measurement reportable segment | | | | |
| Gross goodwill | 425.2 | 0.8 | (0.6) | 425.4 |
| Accumulated impairments | (171.2) | — | (0.3) | (171.5) |

| | | | | |
|-------------------------|----------|----------|----------|----------|
| Goodwill | 254.0 | 0.8 | (0.9) | 253.9 |
| Total | | | | |
| Gross goodwill | 954.7 | 220.8 | (1.8) | 1,173.7 |
| Accumulated impairments | (499.4) | — | 0.6 | (498.8) |
| Goodwill | \$ 455.3 | \$ 220.8 | \$ (1.2) | \$ 674.9 |

- (1) Reflects (i) goodwill acquired with the TAMCO and ASPEQ acquisitions of \$50.6, \$51.1 and \$169.3, \$168.9, respectively, and (ii) an increase in ITL's goodwill of \$0.8 resulting from revisions to the valuation of certain assets and liabilities. As indicated in Note 1, the acquired assets, including goodwill, and liabilities assumed in the TAMCO and ASPEQ acquisitions have been recorded at estimates of fair value and are subject to change upon completion of acquisition accounting.

Other Intangibles, Net

Identifiable intangible assets at July 1, 2023, September 30, 2023 and December 31, 2022 comprised the following:

| | | July 1, 2023 | | | December 31, 2022 | | | | | September 30, 2023 | | | December 31, 2022 | | |
|--|--|----------------------|--------------------------|--------------------|----------------------|--------------------------|--------------------|--|----------|----------------------|--------------------------|--------------------|----------------------|--------------------------|--------------------|
| | | Gross Carrying Value | Accumulated Amortization | Net Carrying Value | Gross Carrying Value | Accumulated Amortization | Net Carrying Value | | | Gross Carrying Value | Accumulated Amortization | Net Carrying Value | Gross Carrying Value | Accumulated Amortization | Net Carrying Value |
| Intangible assets with determinable lives: (1) | Intangible assets with determinable lives: (1) | | | | | | | Intangible assets with determinable lives: (1) | | | | | | | |
| Customer relationships | Customer relationships | \$ 402.5 | \$ (52.1) | \$ 350.4 | \$ 198.9 | \$ (41.7) | \$ 157.2 | Customer relationships | \$ 400.5 | \$ (59.9) | \$ 340.6 | \$ 198.9 | \$ (41.7) | \$ 157.2 | |
| Technology | Technology | 139.1 | (22.3) | 116.8 | 81.5 | (18.4) | 63.1 | Technology | 138.3 | (24.8) | 113.5 | 81.5 | (18.4) | 63.1 | |
| Patents | Patents | 4.5 | (4.5) | — | 4.5 | (4.5) | — | Patents | 4.5 | (4.5) | — | 4.5 | (4.5) | — | |
| Other | Other | 45.4 | (27.7) | 17.7 | 36.7 | (24.1) | 12.6 | Other | 45.1 | (31.1) | 14.0 | 36.7 | (24.1) | 12.6 | |
| | | 591.5 | (106.6) | 484.9 | 321.6 | (88.7) | 232.9 | | 588.4 | (120.3) | 468.1 | 321.6 | (88.7) | 232.9 | |
| Trademarks with indefinite lives (2) | Trademarks with indefinite lives (2) | 220.7 | — | 220.7 | 168.7 | — | 168.7 | Trademarks with indefinite lives (2) | 219.8 | — | 219.8 | 168.7 | — | 168.7 | |
| Total | Total | \$ 812.2 | \$ (106.6) | \$ 705.6 | \$ 490.3 | \$ (88.7) | \$ 401.6 | Total | \$ 808.2 | \$ (120.3) | \$ 687.9 | \$ 490.3 | \$ (88.7) | \$ 401.6 | |

- (1) The identifiable intangible assets associated with the TAMCO acquisition consists of customer relationships of \$59.7, technology of \$9.3, definite-lived trademarks of \$3.2, and backlog of \$1.0. The identifiable intangible assets associated with the ASPEQ acquisition consists of customer relationships of \$142.3, technology of \$47.8, and backlog of \$4.5.

- (2) Includes \$51.5 of indefinite-lived trademarks associated with the ASPEQ acquisition.

In connection with the acquisitions of TAMCO and ASPEQ, which have definite-lived intangible assets as noted above, we updated our estimated annual amortization expense related to intangible assets to approximately \$44.0 for the full year 2023 and \$46.0 for 2024 and each of the four years thereafter.

At July 1, 2023, September 30, 2023, the net carrying value of intangible assets with determinable lives consisted of \$354.1 in the HVAC reportable segment and \$130.8 in the Detection and Measurement reportable segment. At July 1, 2023, September 30, 2023, trademarks with indefinite lives consisted of \$156.7 in the HVAC reportable segment and \$64.0 in the Detection and Measurement reportable segment.

We review goodwill and indefinite-lived intangible assets for impairment annually during the fourth quarter in conjunction with our annual financial planning process, with such testing based primarily on events and circumstances existing as of the end of the third quarter. In addition, we test goodwill for impairment on a more frequent basis if there are indications of potential impairment. In reviewing goodwill and indefinite-lived intangible assets for impairment, we initially perform a qualitative analysis. If there is an indication of impairment, we then perform a quantitative analysis. A significant amount of judgment is involved in determining if an indication of impairment has occurred between annual testing dates. Such indication may include: a significant decline in expected future cash flows; a significant adverse change in legal factors or the business climate; unanticipated competition; and a more likely than not expectation of selling or disposing all, or a portion, of a reporting unit.

During the fourth quarter of 2022, we performed a quantitative analysis on the goodwill of our Cincinnati Fan reporting unit. The Cincinnati Fan analysis indicated that the fair value of its net assets exceeded the related carrying value by less than 10%. A change in assumptions used in Cincinnati Fan's quantitative analysis (e.g., projected revenues and profit growth rates, discount rates, industry price multiples, etc.) could result in the reporting unit's estimated fair value being less than the carrying value. If Cincinnati Fan is unable

to achieve its current financial forecast, we may be required to record an impairment charge in a future period related to its goodwill. As of ~~July 1, 2023~~ ~~September 30, 2023~~, Cincinnati Fan's goodwill ~~totaled~~ ~~total~~ ~~\$54.8~~ ~~d \$54.8~~.

We perform our annual trademarks impairment testing during the fourth quarter, or on a more frequent basis, if there are indications of potential impairment. The fair value of our trademarks is based on applying estimated royalty rates to projected revenues, with resulting cash flows discounted at a rate of return that reflects current market conditions (fair value based on unobservable inputs - Level 3, as defined in Note 17). The primary basis for these projected revenues is the annual operating plan for each of the related businesses, which is prepared in the fourth quarter of each year.

(10) WARRANTY

The following is an analysis of our product warranty accrual for the periods presented:

| | | Six months ended | | Nine months ended | |
|-----------------------------------|-----------------------------------|------------------|-----------------|-----------------------|--------------------|
| | | July 1, 2023 | July 2, 2022 | September 30, 2023 | October 1, 2022 |
| Balance at beginning of year | Balance at beginning of year | \$ 34.7 | \$ 34.8 | \$ 34.7 | \$ 34.8 |
| Acquisitions | Acquisitions | 0.8 | 0.3 | 0.9 | 0.3 |
| Provisions | Provisions | 7.9 | 5.5 | 11.6 | 8.2 |
| Usage | Usage | (7.5) | (5.5) | (10.4) | (7.7) |
| Currency translation adjustment | Currency translation adjustment | — | (0.2) | (0.1) | (0.2) |
| Balance at end of period | Balance at end of period | 35.9 | 34.9 | 36.7 | 35.4 |
| Less: Current portion of warranty | Less: Current portion of warranty | 13.2 | 11.9 | 14.6 | 12.5 |
| Non-current portion of warranty | Non-current portion of warranty | \$ 22.7 | \$ 23.0 | \$ 22.1 | \$ 22.9 |

(11) EMPLOYEE BENEFIT PLANS

On February 17, 2022, we transferred our existing liability under the SPX Postretirement Benefit Plans (the "Plans") for a group of participants with retiree life insurance benefits to an insurance carrier for consideration payable to the insurance carrier of approximately \$10.0. Of this consideration, \$9.0 was paid during the first quarter ended April 2, 2022, of 2022, with the remainder paid in the second quarter of 2022. This transaction resulted in a settlement charge of \$0.7 recorded to "Other income (expense), net" during the first quarter of 2022. In addition, and in connection with this transfer, we remeasured the assets and liabilities of the Plans as of the transfer date, which resulted in a benefit of \$0.4 recorded to "Other income (expense), net" for the three months ended April 2, 2022.

Participants in the SPX U.S. Pension Plan (the "U.S. Plan") are eligible to elect a lump-sum payment option in lieu of a future pension benefit. During the first half of 2022, \$10.0 was paid to participants who elected lump-sum payments. This triggered a plan settlement which resulted in a charge to "Other income (expense), net" of \$2.3 during the second quarter ended July 2, 2022, of 2022. In addition, we remeasured assets and liabilities of the U.S. Plan at July 2, 2022, the settlement date, which resulted in an actuarial loss of \$1.5 recorded to "Other income (expense), net" during for the quarter, three months ended July 2, 2022.

Additional settlements by the U.S. Plan during the quarter ended October 1, 2022 resulted in a charge to "Other income (expense), net" of \$2.0. We also remeasured the assets and liabilities of the U.S. Plan as of October 1, 2022, which resulted in an actuarial loss of \$0.4 recorded to "Other income (expense), net" during the three months ended October 1, 2022.

Net periodic benefit (income) expense for our pension and postretirement plans includes include the following components:

Domestic Pension Plans

| | | Three months ended | | Six months ended | | Three months ended | | Nine months ended | |
|--------------------------------|--------------------------------|--------------------|-----------------|------------------|-----------------|-----------------------|--------------------|-----------------------|--------------------|
| | | July 1, 2023 | July 2, 2022 | July 1, 2023 | July 2, 2022 | September 30, 2023 | October 1, 2022 | September 30, 2023 | October 1, 2022 |
| Interest cost | Interest cost | \$ 3.3 | \$ 2.3 | \$ 6.6 | \$ 4.6 | \$ 3.3 | \$ 2.9 | \$ 9.9 | \$ 7.5 |
| Expected return on plan assets | Expected return on plan assets | (2.2) | (2.1) | (4.4) | (4.2) | (2.2) | (2.0) | (6.6) | (6.2) |

| | | | | | | | | | | |
|--------------------------------------|--------------------------------------|--------|--------|--------|--------|--------------------------------------|--------|--------|--------|--------|
| Settlement and actuarial losses (1) | Settlement and actuarial losses (1) | — | 3.8 | — | 3.8 | Settlement and actuarial losses (1) | — | 2.4 | — | 6.2 |
| Net periodic pension benefit expense | Net periodic pension benefit expense | \$ 1.1 | \$ 4.0 | \$ 2.2 | \$ 4.2 | Net periodic pension benefit expense | \$ 1.1 | \$ 3.3 | \$ 3.3 | \$ 7.5 |

(1) Consists For the three months ended October 1, 2022, consists of a settlement loss of \$2.0 and an actuarial loss of \$1.5 and a settlement loss of \$2.3 for \$0.4. For the three and six nine months ended July 2, 2022, October 1, 2022, consists of settlement losses of \$4.3 and actuarial losses of \$1.9.

Foreign Pension Plans

| | | Three months ended | | Six months ended | | | Three months ended | | Nine months ended | |
|-------------------------------------|-------------------------------------|--------------------|--------------|------------------|--------------|-------------------------------------|--------------------|-----------------|--------------------|-----------------|
| | | July 1, 2023 | July 2, 2022 | July 1, 2023 | July 2, 2022 | | September 30, 2023 | October 1, 2022 | September 30, 2023 | October 1, 2022 |
| Interest cost | Interest cost | \$ 1.4 | \$ 1.0 | \$ 2.8 | \$ 2.0 | Interest cost | \$ 1.4 | \$ 1.0 | \$ 4.2 | \$ 3.0 |
| Expected return on plan assets | Expected return on plan assets | (1.6) | (1.5) | (3.2) | (3.0) | Expected return on plan assets | (1.6) | (1.5) | (4.8) | (4.5) |
| Net periodic pension benefit income | Net periodic pension benefit income | \$ (0.2) | \$ (0.5) | \$ (0.4) | \$ (1.0) | Net periodic pension benefit income | \$ (0.2) | \$ (0.5) | \$ (0.6) | \$ (1.5) |

Postretirement Plans

| | | Three months ended | | Six months ended | | | Three months ended | | Nine months ended | |
|--|--|--------------------|--------------|------------------|--------------|--|--------------------|-----------------|--------------------|-----------------|
| | | July 1, 2023 | July 2, 2022 | July 1, 2023 | July 2, 2022 | | September 30, 2023 | October 1, 2022 | September 30, 2023 | October 1, 2022 |
| Interest cost | Interest cost | \$ 0.3 | \$ 0.3 | \$ 0.6 | \$ 0.6 | Interest cost | \$ 0.3 | \$ 0.3 | \$ 0.9 | \$ 0.9 |
| Amortization of unrecognized prior service credits | Amortization of unrecognized prior service credits | (1.0) | (1.1) | (2.0) | (2.2) | Amortization of unrecognized prior service credits | (1.0) | (1.1) | (3.0) | (3.3) |
| Recognized net actuarial losses (1) | | — | — | — | 0.3 | | | | | |
| Settlement loss, net (1) | | | | | | Settlement loss, net (1) | — | — | — | 0.3 |
| Net periodic postretirement benefit income | Net periodic postretirement benefit income | \$ (0.7) | \$ (0.8) | \$ (1.4) | \$ (1.3) | Net periodic postretirement benefit income | \$ (0.7) | \$ (0.8) | \$ (2.1) | \$ (2.1) |

(1) For the six the nine months ended July 2, 2022 October 1, 2022, includes the impact of the transfer of the retiree life insurance benefits obligation.

(12) INDEBTEDNESS

The following summarizes our debt activity (both current and non-current) for the six nine months ended July 1, 2023 September 30, 2023:

| | | December 31, 2022 | | | | July 1, 2023 | |
|--|--|-------------------|----------|------------|-----------|--------------|---|
| | | Borrowings | | Repayments | Other (6) | 2023 | |
| Revolving loans(1) | Revolving loans(1) | \$ — | \$ 520.0 | \$ (420.0) | \$ — | \$ 100.0 | Revolving loans (1) |
| Term loans(2)(3) | Term loans(2)(3) | 244.3 | 300.0 | — | (1.2) | 543.1 | Term loans (2)(3) |
| Trade receivables financing arrangement(4) | Trade receivables financing arrangement(4) | — | 61.0 | (31.0) | — | 30.0 | Trade receivables financing arrangement (4) |

| | | | | | | | |
|--|--|----------|----------|------------|----------|----------|--|
| Other indebtedness ⁽⁵⁾ | Other indebtedness ⁽⁵⁾ | 2.5 | 0.2 | (0.3) | 0.1 | 2.5 | Other indebtedness ⁽⁵⁾ |
| Total debt | Total debt | 246.8 | \$ 881.2 | \$ (451.3) | \$ (1.1) | 675.6 | Total debt |
| Less: short-term debt | Less: short-term debt | 1.8 | | | | 132.0 | Less: short-term debt |
| Less: current maturities of long-term debt | Less: current maturities of long-term debt | 2.0 | | | | 10.5 | Less: current maturities of long-term debt |
| Total long-term debt | Total long-term debt | \$ 243.0 | | | | \$ 533.1 | Total long-term debt |

(1) While not due for repayment until August 2027 under the terms of our senior credit agreement, we classify within current liabilities the portion of the outstanding balance that we believe will be repaid over the next year, with such amount based on an estimate of cash that is expected to be generated over such period. The revolving loan facility was utilized as the initial funding mechanism for the TAMCO and ASPEQ acquisitions and was partially repaid with the funds borrowed on the Incremental Term Loan (see additional discussion below).

(2) As noted below, we amended our senior credit agreement on April 21, 2023, with the amendment making available an incremental term loan facility ("Incremental Term Loan") in the amount of \$300.0. The proceeds from the Incremental Term Loan were primarily used to fund the acquisition of ASPEQ.

(3) The term loans are repayable in quarterly installments equal to 0.625% of the balance of \$545.0, beginning in December 2023 and in each of the first three quarters of 2024, and 1.25% during the fourth quarter of 2024, all quarters of 2025 and 2026, and the first

two quarters of 2027. The remaining balances are payable in full on August 12, 2027. Balances are net of unamortized debt issuance costs of \$1.9 \$1.8 and \$0.7 at July 1, 2023 September 30, 2023 and December 31, 2022, respectively.

(4) Under this arrangement, we can borrow, on a continuous basis, up to \$50.0 \$60.0, as available. Borrowings under this arrangement are collateralized by eligible trade receivables of certain of our businesses. At July 1, 2023 September 30, 2023, we had \$12.3 \$18.0 of available borrowing capacity under this facility after giving effect to outstanding borrowings of \$30.0 \$32.0.

(5) Primarily includes balances under a purchase card program of \$2.0 \$1.8 and \$1.8 and finance lease obligations of \$0.5 \$0.6 and \$0.7 at July 1, 2023 September 30, 2023 and December 31, 2022, respectively. The purchase card program allows for payment beyond the normal payment terms for goods and services acquired under the program. As this arrangement extends the payment of these purchases beyond their normal payment terms through third-party lending institutions, we have classified these amounts as short-term debt.

(6) "Other" includes the capitalization and amortization of debt issuance costs. During the three months ended July 1, 2023, second quarter of 2023 we capitalized \$1.3 of debt issuance costs associated with the Incremental Term Loan.

Senior Credit Facilities

On April 21, 2023 (the "Incremental Amendment Effective Date"), we entered into an Incremental Facility Activation Notice (the "Incremental Amendment") with Bank of America, N.A., as administrative agent (the "Administrative Agent"), and the lenders party thereto, which amends the Amended and Restated Credit Agreement, dated as of August 12, 2022 (as amended, the "Credit Agreement"), among the Company, the lenders party thereto, Deutsche Bank AG, as foreign trade facility agent, and the Administrative Agent.

The Incremental Amendment provides for an Incremental Term Loan in the aggregate amount of \$300.0, which was available in up to three drawings (subject to customary conditions) from the Incremental Amendment Effective Date to October 18, 2023. The proceeds of the Incremental Term Loan were available to be used to finance, in part, permitted acquisitions, to pay related fees, costs and expenses and for other lawful corporate purposes. The Incremental Term Loan will mature on August 12, 2027. We may voluntarily prepay the Incremental Term Loan, in whole or in part, without premium or penalty. In June 2023, we borrowed \$300.0 under the Incremental Term Loan in connection with the ASPEQ acquisition.

The interest rate applicable to the Incremental Term Loan is, at our option, equal to either (x) an alternate base rate (the highest of (a) the federal funds effective rate plus 0.50%, (b) the prime rate of Bank of America, N.A., and (c) the one-month Term SOFR rate plus 1.00%) or (y) the Term SOFR rate for the applicable interest period plus 0.10%, plus, in each case, an applicable margin percentage, which varies based on the Company's Consolidated Leverage Ratio (defined in the Credit Agreement generally as the ratio of consolidated total debt (excluding the face amount of undrawn letters of credit, bank undertakings or analogous instruments and net of unrestricted cash and cash equivalents) at the date of determination to Consolidated EBITDA for the four fiscal quarters ended most recently before such date). SPX may elect interest periods of one, three or six months (and, if consented to by all relevant lenders, any other period not greater than twelve months) for Term SOFR borrowings. SPX will also pay a commitment fee to the incremental lenders on the daily unused amount of the

commitments for the Incremental Term Loan, payable quarterly at a per annum rate which also varies based on the Company's Consolidated Leverage Ratio. The commitment fee rate and interest rate margins for the Incremental Term Loan are as follows:

| Consolidated Leverage Ratio | Commitment Fee | Term SOFR Loans | ABR Loans |
|-----------------------------|----------------|-----------------|-----------|
|-----------------------------|----------------|-----------------|-----------|

| | | | |
|--|---------|---------|---------|
| Less than 2.00 to 1.0 | 0.225 % | 1.500 % | 0.500 % |
| Greater than or equal to 2.00 to 1.0 but less than 3.00 to 1.0 | 0.250 % | 1.625 % | 0.625 % |
| Greater than or equal to 3.00 to 1.0 | 0.275 % | 1.875 % | 0.875 % |

The Incremental Term Loan is guaranteed by certain domestic material subsidiaries of the Company and secured by a first priority pledge and security interest in 100% of the capital stock of our domestic subsidiaries or the domestic subsidiary guarantors and 65% of the voting capital stock (and 100% of the non-voting capital stock) of material first-tier foreign subsidiaries, all subject to certain exceptions and on a *pari passu* basis with the other credit facilities under the Credit Agreement.

A detailed description of our remaining senior credit facilities under the Credit Agreement is included in our 2022 Annual Report on Form 10-K.

At July 1, 2023 September 30, 2023, we had \$389.2 \$392.9 of available borrowing capacity under our revolving credit facilities, after giving effect to borrowings under the domestic revolving loan facility of \$100.0 \$96.3 and \$10.8 reserved for outstanding letters of credit. In addition, at July 1, 2023 September 30, 2023, we had \$9.6 \$9.7 of available issuance capacity under our foreign credit instrument facilities after giving effect to \$15.4 \$15.3 reserved for outstanding letters of credit.

The weighted-average interest rate of outstanding borrowings under the Credit Agreement was approximately 6.8% 7.0% at July 1, 2023 September 30, 2023.

At July 1, 2023 September 30, 2023, we were in compliance with all covenants of the Credit Agreement.

In connection with an August 2022 amendment of the Credit Agreement, we recorded charges of \$1.1 to "Loss on amendment/refinancing of senior credit agreement" related to the write-off of unamortized deferred financing costs totaling \$0.7 and transaction costs of \$0.4. Additionally, \$1.5 of fees paid in connection with the August 2022 amendment were capitalized, with \$1.2 related to our revolving loans and \$0.3 related to the term loan.

(13) DERIVATIVE FINANCIAL INSTRUMENTS

Interest Rate Swaps

We maintain interest rate swap agreements ("Swaps") that have a remaining notional amount of \$225.0, \$221.9, cover the period through November 2024, and effectively convert this portion of the borrowings under our senior credit facilities to a fixed rate of 1.077%, plus the applicable margin. We have designated, and are accounting for, our Swaps as cash flow hedges.

As of July 1, September 30, 2023 and December 31, 2022, the unrealized gain, net of tax, recorded in accumulated other comprehensive income ("AOCI") was \$9.2 \$8.1 and \$11.0, respectively. In addition, the fair value of our Swaps was \$12.3 \$10.8 (with \$9.0 \$9.6 recorded as a current asset and \$3.3 \$1.2 as a non-current asset) as of July 1, September 30, 2023, and \$14.7 (with \$8.7 recorded as a current asset and \$6.0 as a non-current asset) as of December 31, 2022. Changes in the fair value of our Swaps are reclassified into earnings, as a component of interest expense, when the forecasted transaction impacts earnings.

Currency Forward Contracts

We manufacture and sell our products in a number of countries and, as a result, are exposed to movements in foreign currency exchange rates. Our objective is to preserve the economic value of non-functional currency-denominated cash flows and to minimize the impact of changes as a result of currency fluctuations. Our principal currency exposures relate to the South African Rand, British Pound Sterling, and Euro.

From time to time, we enter into forward contracts to manage the exposure on contracts with forecasted transactions denominated in non-functional currencies and to manage the risk of transaction gains and losses associated with assets/liabilities denominated in currencies other than the functional currency of certain subsidiaries ("FX forward contracts").

We had FX forward contracts related to continuing operations with an aggregate notional amount of \$9.9 \$5.0 and \$6.9 outstanding as of July 1, 2023 September 30, 2023 and December 31, 2022, respectively, with all of the \$9.9 \$5.0 scheduled to mature within one year. The fair value of our these FX forward contracts was less than \$0.1 at July 1, 2023 September 30, 2023 and December 31, 2022.

In addition, we entered FX forward contracts associated with the Settlement Agreement, to mitigate our exposure to fluctuations in the South African Rand, with a notional amount of \$25.0 and a fair value of \$0.2, which is included within "Assets of DBT and Heat Transfer" on the condensed consolidated balance sheet as of September 30, 2023. All of the \$25.0 is scheduled to mature within one year. Refer to Note 3 for additional details.

(14) STOCKHOLDERS' EQUITY AND LONG-TERM INCENTIVE COMPENSATION

Income Per Share

The following table sets forth the number of weighted-average shares outstanding used in the computation of basic and diluted income per share:

| Three months ended | | Six months ended | | Three months ended | | Nine months ended | |
|--------------------|---------|------------------|---------|--------------------|------------|-------------------|------------|
| July 1, | July 2, | July 1, | July 2, | September 30, | October 1, | September 30, | October 1, |
| 2023 | 2022 | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 |

| | | | | | | | | | | |
|---|---|--------|--------|--------|--------|---|--------|--------|--------|--------|
| Weighted-average number of common shares used in basic income per share | Weighted-average number of common shares used in basic income per share | 45.533 | 45.444 | 45.457 | 45.500 | Weighted-average number of common shares used in basic income per share | 45.608 | 45.144 | 45.507 | 45.382 |
| Dilutive securities — Employee stock options and restricted stock units | Dilutive securities — Employee stock options and restricted stock units | 1.094 | 0.845 | 1.043 | 0.870 | Dilutive securities — Employee stock options and restricted stock units | 1.143 | 0.988 | 1.053 | 0.871 |
| Weighted-average number of common shares and dilutive securities used in diluted income per share | Weighted-average number of common shares and dilutive securities used in diluted income per share | 46.627 | 46.289 | 46.500 | 46.370 | Weighted-average number of common shares and dilutive securities used in diluted income per share | 46.751 | 46.132 | 46.560 | 46.253 |

The weighted-average number of restricted stock units and stock options excluded from the computation of diluted income per share because the assumed proceeds for these instruments exceed the average market value of the underlying common stock for the related period were 0.184 and 0.488, respectively, for the three months ended September 30, 2023, and 0.191 and 0.521, respectively, for the nine months ended September 30, 2023.

The weighted-average number of restricted stock units and stock options excluded from the computation of diluted income per share because the assumed proceeds for these instruments exceed the average market value of the underlying common stock for the related period were 0.228, 0.243 and 0.535, 0.655, respectively, for the three months ended July 1, 2023, October 1, 2022, and 0.198, 0.270 and 0.529, 0.720, respectively, for the six nine months ended July 1, 2023, October 1, 2022.

The weighted-average number of restricted stock units and stock options excluded from the computation of diluted income per share because the assumed proceeds for these instruments exceed the average market value of the underlying common stock for the related period were 0.350 and 0.791, respectively, for the three months ended July 2, 2022, and 0.292 and 0.739, respectively, for the six months ended July 2, 2022.

Long-Term Incentive Compensation

Long-term incentive compensation awards may be granted to certain eligible employees or non-employee directors. A detailed description of the awards granted prior to 2023 is included in our 2022 Annual Report on Form 10-K.

Awards granted on March 1, 2023 to executive officers and other members of senior management were comprised of performance stock units ("PSUs"), stock options, and time-based restricted stock units ("RSUs"), while other eligible employees were granted PSU's and RSUs. The PSU's are eligible to vest at the end of a three-year performance period, with performance based on the total return of our stock over the three-year performance period against a peer group within the S&P 600 Capital Goods Index. Stock options and RSU's vest ratably over the three-year period subsequent to the date of grant.

Effective May 9, 2023, we granted 0.014 RSU's to our non-employee directors, which vest in their entirety immediately prior to the annual meeting of stockholders in May 2024.

Compensation expense within income from continuing operations related to long-term incentive awards totaled \$3.5, \$3.4 and \$2.5, \$2.1 for the three months ended July 1, September 30, 2023 and July 2, October 1, 2022, respectively, and \$10.0 and \$6.6 and \$5.6, \$7.7 for the six nine months ended July 1, September 30, 2023 and July 2, October 1, 2022, respectively. The related tax benefit was \$0.6 and \$0.4, \$0.3 for the three months ended July 1, 2023, September 30, 2023 and July 2, 2022, October 1, 2022, respectively, and \$1.1 and \$0.9, \$1.7 and \$1.2 for the six nine months ended July 1, September 30, 2023 and July 2, October 1, 2022, respectively.

Repurchases of Common Stock

On May 10, 2022, and May 9, 2023, our Board of Directors authorized management, in its sole discretion, to repurchase, in any fiscal year, up to \$100.0 of our common stock, subject to maintaining compliance with all covenants of the our Credit Agreement. Pursuant to this authorization, during the three months ended July 2, 2022, we repurchased approximately 0.7 shares of our common stock for aggregate cash payments of \$33.7.

Accumulated Other Comprehensive Income

The changes in the components of AOCI, net of tax, for the three months ended **July 1, 2023** September 30, 2023 were as follows:

| | | Foreign Currency Translation Adjustment | Net Unrealized Gains on Qualifying Cash Flow Hedges ⁽¹⁾ | Pension and Postretirement Liability Adjustment ⁽²⁾ | Total | | Foreign Currency Translation Adjustment |
|--|--|--|---|---|----------|--|--|
| Balance at beginning of period | Balance at beginning of period | \$ 243.5 | \$ 9.1 | \$ 6.7 | \$ 259.3 | Balance at beginning of period | \$ 247.4 |
| Other comprehensive income before reclassifications | | 3.9 | 1.8 | — | 5.7 | | |
| Other comprehensive income (loss) before reclassifications | | | | | | Other comprehensive income (loss) before reclassifications | (10.0) |
| Amounts reclassified from accumulated other comprehensive income | Amounts reclassified from accumulated other comprehensive income | — | (1.7) | (0.8) | (2.5) | Amounts reclassified from accumulated other comprehensive income | — |
| Current-period other comprehensive income (loss) | | 3.9 | 0.1 | (0.8) | 3.2 | | |
| Current-period other comprehensive loss | | | | | | Current-period other comprehensive loss | (10.0) |
| Balance at end of period | Balance at end of period | \$ 247.4 | \$ 9.2 | \$ 5.9 | \$ 262.5 | Balance at end of period | \$ 237.4 |

(1) Net of tax provision of \$2.7 and \$3.1 as of **July 1, 2023** September 30, 2023 and **April 1, 2023** July 1, 2023, respectively.

(2) Net of tax provision of \$2.2 \$1.9 and \$2.4 2.2 as of **July 1, 2023** September 30, 2023 and **April 1, 2023** July 1, 2023, respectively. The balances as of **July 1, 2023** September 30, 2023 and **April 1, 2023** July 1, 2023 include unamortized prior service credits.

The changes in the components of AOCI, net of tax, for the **six** nine months ended **July 1, 2023** September 30, 2023 were as follows:

| | Foreign Currency Translation Adjustment | Net Unrealized Gains on Qualifying Cash Flow Hedges ⁽¹⁾ | Pension and Postretirement Liability Adjustment ⁽²⁾ | Total |
|--|--|--|---|----------|
| Balance at beginning of period | \$ 239.1 | \$ 11.0 | \$ 7.4 | \$ 257.5 |
| Other comprehensive income before reclassifications | 8.3 | 1.5 | — | 9.8 |
| Amounts reclassified from accumulated other comprehensive income | — | (3.3) | (1.5) | (4.8) |
| Current-period other comprehensive income (loss) | 8.3 | (1.8) | (1.5) | 5.0 |
| Balance at end of period | \$ 247.4 | \$ 9.2 | \$ 5.9 | \$ 262.5 |

| | Foreign Currency Translation Adjustment | Net Unrealized Gains on Qualifying Cash Flow Hedges ⁽¹⁾ | Pension and Postretirement Liability Adjustment ⁽²⁾ | Total |
|--|--|--|---|----------|
| Balance at beginning of period | \$ 239.1 | \$ 11.0 | \$ 7.4 | \$ 257.5 |
| Other comprehensive income (loss) before reclassifications | (1.7) | 2.2 | — | 0.5 |
| Amounts reclassified from accumulated other comprehensive income | — | (5.1) | (2.2) | (7.3) |

| | | | | |
|---|----------|--------|--------|----------|
| Current-period other comprehensive loss | (1.7) | (2.9) | (2.2) | (6.8) |
| Balance at end of period | \$ 237.4 | \$ 8.1 | \$ 5.2 | \$ 250.7 |

- (1) Net of tax provision of \$3.1 \$2.7 and \$3.7 as of July 1, 2023 September 30, 2023 and December 31, 2022, respectively.
- (2) Net of tax provision of \$2.2 \$1.9 and \$2.7 as of July 1, 2023 September 30, 2023 and December 31, 2022, respectively. The balances as of July 1, 2023 September 30, 2023 and December 31, 2022 include unamortized prior service credits.

The changes in the components of AOCI, net of tax, for the three months ended July 2, 2022 October 1, 2022 were as follows:

| | | Foreign Currency Translation Adjustment | Net Unrealized Gains on Qualifying Cash Flow Hedges ⁽¹⁾ | Pension and Postretirement Liability Adjustment ⁽²⁾ | Total | | Foreign Currency Translation Adjustment |
|--|--|--|---|---|----------|--|--|
| Balance at beginning of period | Balance at beginning of period | \$ 250.1 | \$ 7.0 | \$ 9.8 | \$ 266.9 | Balance at beginning of period | \$ 236.3 |
| Other comprehensive income (loss) before reclassifications | Other comprehensive income (loss) before reclassifications | (13.8) | 1.5 | 0.1 | (12.2) | Other comprehensive income (loss) before reclassifications | (19.2) |
| Amounts reclassified from accumulated other comprehensive income | Amounts reclassified from accumulated other comprehensive income | — | 0.1 | (0.8) | (0.7) | Amounts reclassified from accumulated other comprehensive income | — |
| Current-period other comprehensive income (loss) | Current-period other comprehensive income (loss) | (13.8) | 1.6 | (0.7) | (12.9) | Current-period other comprehensive income (loss) | (19.2) |
| Balance at end of period | Balance at end of period | \$ 236.3 | \$ 8.6 | \$ 9.1 | \$ 254.0 | Balance at end of period | \$ 217.1 |

- (1) Net of tax provision of \$2.9 \$4.0 and \$2.3 \$2.9 as of July 2, 2022 October 1, 2022 and April 2, 2022 July 2, 2022, respectively.
- (2) Net of tax provision of \$3.2 \$3.0 and \$3.5 \$3.2 as of July 2, 2022 October 1, 2022 and April 2, 2022 July 2, 2022, respectively. The balances as of July 2, 2022 October 1, 2022 and April 2, 2022 July 2, 2022 include unamortized prior service credits.

The changes in the components of AOCI, net of tax, for the six nine months ended July 2, 2022 October 1, 2022 were as follows:

| | | Foreign Currency Translation Adjustment | Net Unrealized Gains on Qualifying Cash Flow Hedges ⁽¹⁾ | Pension and Postretirement Liability Adjustment ⁽²⁾ | Total | | Foreign Currency Translation Adjustment | Net Unrealized Gains on Qualifying Cash Flow Hedges ⁽¹⁾ | Pension and Postretirement Liability Adjustment ⁽²⁾ | Total |
|--|--|--|---|---|----------|--|--|---|---|----------|
| Balance at beginning of period | Balance at beginning of period | \$ 252.7 | \$ 0.5 | \$ 10.7 | \$ 263.9 | Balance at beginning of period | \$ 252.7 | \$ 0.5 | \$ 10.7 | \$ 263.9 |
| Other comprehensive income (loss) before reclassifications | Other comprehensive income (loss) before reclassifications | (16.4) | 7.6 | 0.1 | (8.7) | Other comprehensive income (loss) before reclassifications | (35.6) | 11.5 | 0.1 | (24.0) |

| Amounts reclassified from accumulated other comprehensive income | Amounts reclassified from accumulated other comprehensive income | | | | | Amounts reclassified from accumulated other comprehensive income | | | | | |
|--|--|----------|--------|--------|----------|--|----------|---------|--------|----------|--|
| | | — | 0.5 | (1.7) | (1.2) | | — | (0.2) | (2.5) | (2.7) | |
| Current-period other comprehensive income (loss) | Current-period other comprehensive income (loss) | (16.4) | 8.1 | (1.6) | (9.9) | Current-period other comprehensive income (loss) | (35.6) | 11.3 | (2.4) | (26.7) | |
| Balance at end of period | Balance at end of period | \$ 236.3 | \$ 8.6 | \$ 9.1 | \$ 254.0 | Balance at end of period | \$ 217.1 | \$ 11.8 | \$ 8.3 | \$ 237.2 | |

- (1) Net of tax provision of \$2.9 \$4.0 and \$0.1 as of July 2, 2022 October 1, 2022 and December 31, 2021, respectively.
- (2) Net of tax provision of \$3.2 \$3.0 and \$3.7 as of July 2, 2022 October 1, 2022 and December 31, 2021, respectively. The balances as of July 2, 2022 October 1, 2022 and December 31, 2021 include unamortized prior service credits.

The following summarizes amounts reclassified from each component of AOCI for the three months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022:

| | Amount Reclassified from AOCI | | | | Amount Reclassified from AOCI | | | |
|--|--|--------------|---|-----------------------------|--|-----------------|---|-----------------------------|
| | Three months ended | | Affected Line Item in the Condensed Consolidated Statements of Operations | | Three months ended | | Affected Line Item in the Condensed Consolidated Statements of Operations | |
| | July 1, 2023 | July 2, 2022 | | | September 30, 2023 | October 1, 2022 | | |
| (Gains) losses on qualifying cash flow hedges: | | | | | | | | |
| Gains on qualifying cash flow hedges: | | | | | Gains on qualifying cash flow hedges: | | | |
| FX forward contracts | | | | | FX forward contracts | | | |
| | | | | | | | | |
| Swaps | Swaps | \$ (2.3) | \$ 0.2 | Interest expense | Swaps | (2.4) | (0.7) | Interest expense |
| Pre-tax | Pre-tax | (2.3) | 0.2 | | Pre-tax | (2.4) | (0.9) | |
| Income taxes | Income taxes | 0.6 | (0.1) | | Income taxes | 0.6 | 0.2 | |
| | | \$ (1.7) | \$ 0.1 | | | \$ (1.8) | \$ (0.7) | |
| Gains on pension and postretirement items: | Gains on pension and postretirement items: | | | | Gains on pension and postretirement items: | | | |
| Amortization of unrecognized prior service credits - Pre-tax | Amortization of unrecognized prior service credits - Pre-tax | \$ (1.0) | \$ (1.1) | Other income (expense), net | Amortization of unrecognized prior service credits - Pre-tax | \$ (1.0) | \$ (1.1) | Other income (expense), net |
| Income taxes | Income taxes | 0.2 | 0.3 | | Income taxes | 0.3 | 0.3 | |
| | | \$ (0.8) | \$ (0.8) | | | \$ (0.7) | \$ (0.8) | |

The following summarizes amounts reclassified from each component of AOCI for the six nine months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022:

| | Amount Reclassified from AOCI | | | Amount Reclassified from AOCI | | |
|--|-------------------------------|--------------|---|-------------------------------|-----------------|---|
| | Six months ended | | Affected Line Item in the Condensed Consolidated Statements of Operations | Nine months ended | | Affected Line Item in the Condensed Consolidated Statements of Operations |
| | July 1, 2023 | July 2, 2022 | | September 30, 2023 | October 1, 2022 | |
| | | | | | | |
| (Gains) losses on qualifying cash flow hedges: | | | | | | |

| | | | | | | | |
|--|--|----------|----------|--|--------------|----------|----------|
| Gains on qualifying cash flow hedges: | | | | Gains on qualifying cash flow hedges: | | | |
| FX forward contracts | | | | FX forward contracts | | | |
| Swaps | Swaps | \$ (4.4) | \$ 0.7 | Interest expense | Swaps | (6.8) | — |
| Pre-tax | Pre-tax | (4.4) | 0.7 | | Pre-tax | (6.8) | (0.2) |
| Income taxes | Income taxes | 1.1 | (0.2) | | Income taxes | 1.7 | — |
| | | \$ (3.3) | \$ 0.5 | | | \$ (5.1) | \$ (0.2) |
| Gains on pension and postretirement items: | | | | Gains on pension and postretirement items: | | | |
| Amortization of unrecognized prior service credits - Pre-tax | Amortization of unrecognized prior service credits - Pre-tax | \$ (2.0) | \$ (2.2) | Other income (expense), net | Pre-tax | \$ (3.0) | \$ (3.3) |
| Income taxes | Income taxes | 0.5 | 0.5 | | Income taxes | 0.8 | 0.8 |
| | | \$ (1.5) | \$ (1.7) | | | \$ (2.2) | \$ (2.5) |

(15) CONTINGENT LIABILITIES AND OTHER MATTERS

General

Numerous claims, complaints and proceedings arising in the ordinary course of business have been asserted or are pending against us or certain of our subsidiaries (collectively, "claims"). These claims relate to litigation matters (e.g., class actions, derivative lawsuits and contracts, intellectual property and competitive claims), environmental matters, product liability matters (which, prior to the Asbestos Portfolio Sale, were predominately associated with alleged exposure to asbestos-containing materials), and other risk management matters (e.g., general liability, automobile, and workers' compensation claims). Additionally, we may become subject to other claims of which we are currently unaware, which may be significant, or the claims of which we are aware may result in our incurring significantly greater loss than we anticipate. While we (and our subsidiaries) maintain property, cargo, auto, product, general liability, environmental, and directors' and officers' liability insurance and have acquired rights under similar policies in connection with acquisitions that we believe cover a significant portion of these claims, this insurance may be insufficient or unavailable (e.g., in the case of insurer insolvency) to protect us against potential loss exposures. Also, while we believe we are entitled to indemnification from third parties for some of these claims, these rights may be insufficient or unavailable to protect us against potential loss exposures.

Our recorded liabilities related to these matters, primarily associated with environmental matters, totaled ~~\$37.7~~ ~~\$37.1~~ and \$39.5 at ~~July 1, 2023~~ ~~September 30, 2023~~ and December 31, 2022, respectively. Of these amounts, ~~\$30.6~~ ~~\$30.1~~ and \$30.8 are included in "Other long-term liabilities" within our condensed consolidated balance sheets at ~~July 1, September 30, 2023~~ and December 31, 2022, respectively, with the remainder included in "Accrued expenses." The liabilities we record for these matters are based on a number of assumptions, including historical claims and payment experience. While we base our assumptions on facts currently known to us, they entail inherently subjective judgments and uncertainties. As a result, our current assumptions for estimating these liabilities may not prove accurate, and we may be required to adjust these liabilities in the future, which could result in charges to earnings. These variances relative to current expectations could have a material impact on our financial position and results of operations.

Asbestos Matters

As indicated in Note 1, we completed the Asbestos Portfolio Sale on November 1, 2022, which resulted in the divestiture of three wholly-owned subsidiaries that hold asbestos liabilities and certain assets, including related insurance assets. As a result of this transaction, the Company divested all obligations with respect to pending and future asbestos claims relating to these subsidiaries.

During the ~~six~~ ~~nine~~ months ended ~~July 2, 2022~~ ~~October 1, 2022~~, our payments for asbestos-related claims, net of respective insurance ~~recoveries~~ ~~recoveries~~ of ~~\$17.0~~ ~~\$27.7~~, were ~~\$11.2~~ ~~\$20.2~~.

During the three and ~~six~~ ~~nine~~ months ended ~~July 2, 2022~~ ~~October 1, 2022~~, we recorded charges for asbestos-related matters of ~~\$2.3~~ ~~\$21.7~~ and \$24.0, respectively, with \$16.5 and \$18.8, respectively, recorded to continuing operations and ~~\$0.2~~ the remainder to discontinued operations. Of such charges, \$21.7 (continuing operations related to revisions - \$16.5 and discontinued operations - \$5.2) resulted from a ruling by a North Carolina trial court, during the third quarter of recorded liabilities for asbestos-related claims. There were no other changes in estimates 2022, that certain excess insurance carriers associated with the assets and liabilities related to our asbestos product liability matters during are not required to cover the three and six months ended July 2, 2022.

costs of defending suits that are dismissed without an indemnity payment.

Large Power Projects in South Africa

Overview - Since 2008, DBT had been executing on two large power projects in South Africa (Kusile and Medupi), on which it has substantially completed its scope of work. Over such During that time, the business environment surrounding these projects was difficult, as DBT, along with many other contractors on the projects, experienced delays, cost over-runs, and various other challenges associated with a complex set of contractual relationships among the end customer, prime contractors, various subcontractors (including DBT and its subcontractors), and various suppliers. Since substantial completion of the works, DBT's remaining responsibilities relate related largely to resolution of various claims, primarily between itself and one MHI, the remaining prime contractor. As noted below, SPX and DBT entered into a Settlement Agreement with MHI during the third quarter of its prime contractors, Mitsubishi Heavy Industries Power—ZAF (f.k.a. Mitsubishi-Hitachi Power Systems Africa (PTY) LTD), or "MHI."

The challenges related 2023. Prior to the projects have resulted in (i) significant adjustments to our revenue and cost estimates for the projects, (ii) DBT's submission of numerous change orders to the prime contractors, (iii) various claims and disputes between Settlement Agreement, DBT and other parties involved with the projects (e.g., prime contractors, subcontractors, suppliers, etc.), and (iv) the possibility that DBT may become subject to additional claims, which could be significant. It is possible that some outstanding claims may not be resolved until after the prime contractors complete their scopes of work. Our future financial position, operating results, and cash flows could be materially impacted by the resolution of current and any future claims.

Claims by DBT - DBT has had asserted claims against MHI of approximately South African Rand 1,000.0 (or \$53.5 52.1). As DBT prepares these claims and MHI had asserted, or issued letters of intent to claim for, dispute resolution processes, the amounts, along with the characterization, of the claims could change. Of these claims, South African Rand 606.0 (or \$32.4), which is inclusive of the amounts awarded in the adjudications referred to below, are currently proceeding through contractual dispute resolution processes and DBT is likely to initiate additional dispute resolution processes. DBT is also pursuing several claims to force MHI to abide by its contractual obligations and provide DBT with certain benefits that MHI may have received from its customer on the projects. In addition to existing asserted claims, DBT believes it has additional claims and rights to recovery based on its performance under the contracts with, and actions taken by, MHI. DBT is continuing to evaluate the claims and the amounts owed to it under the contracts based on MHI's failure to comply with its contractual obligations. The amounts DBT may recover for current and potential future claims against MHI are not currently known given (i) the extent of current and potential future claims by MHI against DBT (see below for further discussion) and (ii) the unpredictable nature of any dispute resolution processes that may occur in connection with these current and potential future claims. No revenue has been recorded in the accompanying condensed consolidated financial statements with respect to current or potential future claims against MHI.

On July 23, 2020, a dispute adjudication panel issued a ruling in favor of DBT on certain matters related to the Kusile and Medupi projects. The panel (i) ruled that DBT had achieved takeover on 9 of the units; (ii) ordered MHI to return \$2.3 of bonds (which have been subsequently returned by MHI); (iii) ruled that DBT is entitled to the return of an additional \$4.3 of bonds upon the completion of certain administrative milestones; (iv) ordered MHI to pay South African Rand 18.4 (or \$1.1 at the time of the ruling) in incentive payments for work performed by DBT (which MHI has subsequently paid); and (v) ruled that MHI waived its rights to assert delay alleged damages against DBT on one of the units of the Kusile project. The ruling is subject to MHI's rights to seek further arbitration in the matter, as provided in the contracts. As such, the incentive payments noted above have not been recorded in our accompanying condensed consolidated statements of operations.

On February 22, 2021, a dispute adjudication panel issued a ruling in favor of DBT related to costs incurred in connection with delays on two units of the Kusile project. In connection with the ruling, MHI paid DBT South African Rand 126.6 (or \$8.6 at the time of payment). This ruling was subject to final and binding arbitration in this matter. In March 2023, an arbitration tribunal upheld the decision of the dispute adjudication panel. As a result, the South African Rand 126.6 (or \$6.8) was recorded as income during the quarter ended April 1, 2023, with such amount recorded within "Gain (loss) on disposition of discontinued operations, net of tax." Additionally, in June 2023, the arbitration tribunal ruled DBT was entitled to recover \$1.3 of legal costs incurred related to the arbitration. Such amount was recorded to "Gain (loss) on disposition of discontinued operations, net of tax" during the quarter ended July 1, 2023.

On April 28, 2021, a dispute adjudication panel issued a ruling in favor of DBT related to costs incurred in connection with delays on two units of the Medupi project. In connection with the ruling, MHI paid DBT South African Rand 82.0 (or \$6.0 at the time of payment). This ruling is subject to MHI's rights to seek further arbitration in the matter and, thus, the amount awarded has not been reflected in our accompanying condensed consolidated statements of operations.

Claims by MHI - On February 26, 2019, DBT received notification of an interim claim consisting of both direct and consequential damages from MHI alleging, among other things, that DBT (i) provided defective product and (ii) failed to meet certain project milestones. In September 2020, MHI made a demand on certain bonds issued in its favor by DBT, based solely on these alleged defects, but without further substantiation or other justification (see further discussion below). On December 30, 2020, MHI notified DBT of its intent to take these claims to binding arbitration even though the vast majority of these claims had not been brought appropriately before a dispute adjudication board as required under the relevant subcontracts. On June 4, 2021, in connection with the arbitration, DBT received a revised version of the claim. Similar to the interim claim, we

believe the vast majority of the damages summarized in the revised claim are unsubstantiated and, thus, any loss for the majority of these claims is considered remote. The remainder of the claims in both the interim notification and the revised version largely appear to be direct in nature. On September 21, 2022, an arbitration tribunal ruled that only South African Rand 349.6 (or \$18.7) of MHI's revised claim had been brought appropriately before a dispute adjudication board as required under the relevant subcontracts, with MHI's other claims dismissed from the arbitration proceedings. Additionally, in May 2023, the arbitration tribunal ruled DBT was entitled to recover \$5.5 of legal costs incurred related to the arbitration. Such amount was recorded to "Gain (loss) on disposition of discontinued operations, net of tax" during the quarter ended July 1, 2023. MHI subsequently referred the claims dismissed from the arbitration, with approximately South African Rand 394.4 (or \$21.1) related to claims that are direct in nature, to a new dispute adjudication panel. The panel held a hearing on these matters in June 2023 and a ruling is expected in the third quarter of 2023. DBT has numerous defenses and, thus, we do not believe that DBT has a probable loss associated with any of these claims. As such, no loss has been recorded in the accompanying condensed consolidated financial statements with respect to these claims. DBT intends to vigorously defend itself against these claims. DBT. Although it is was reasonably possible that some loss may be have been incurred in connection with these claims (which totaled approximately South African Rand 2,815.2 or \$146.5), we currently are were unable to estimate the potential loss or range of potential loss associated with these claims due to the (i) lack of support provided by MHI for these claims; (ii) complexity of contractual relationships between the end customer, MHI, and DBT; (iii) legal interpretation of the contract provisions and application of South African law to the contracts; and (iv) unpredictable nature of any dispute resolution processes that may have occurred or may occur in connection with these claims.

In April and July 2019, Prior to the Settlement Agreement, DBT received notifications of intent to claim liquidated damages totaling South African Rand 407.2 (or \$21.8) from MHI alleging that DBT failed to meet certain project milestones had experienced success in enforcing its rights through dispute resolution processes, including favorable arbitration rulings during 2023 related to the construction of the filters awards for both the Kusile and Medupi projects. DBT has numerous defenses against these claims and, thus, we do not believe that DBT has a probable loss associated with these claims. As such, no loss has been recorded in the accompanying condensed consolidated financial statements with respect to these claims. Although it is reasonably possible that some loss may be (i) costs incurred in connection with these claims, we currently are unable to estimate the potential loss or range of potential loss, delays

In March 2023, MHI submitted to DBT notices of intent to claim totaling South African Rand 1,664.0 (or \$89.1) related to DBT's filter and heater scopes of work, alleging that DBT provided defective product. MHI has provided minimal support for these allegations and DBT believes it has numerous defenses against them. Thus, we do not believe that DBT has a probable loss associated with these allegations and DBT intends to vigorously defend itself against them. As such, no amounts have been recorded in the accompanying condensed consolidated financial statements with respect to these allegations. We currently are unable to estimate the range of potential loss, if any, associated with these allegations due to the (i) lack of support provided by MHI; (ii) complexity of contractual relationships between the end customer, MHI, and DBT; (iii) legal interpretation of the contract provisions and application of South African law to the contracts; and (iv) unpredictable nature of any dispute resolution processes that may occur in connection with these claims.

Bonds Issued in Favor of MHI - DBT was obligated with respect to bonds issued by banks in favor of MHI. In September of 2020, MHI made a demand, and received payment Kusile project of South African Rand 239.6 (or \$14.3 at the time of payment), on certain of these bonds. In May 2021, MHI made an additional demand, and received payment of South African Rand 178.7 (or \$12.5 at the time of payment), on certain of the remaining bonds at such time. In both cases, we funded the payment as required under the terms of the bonds and our senior credit agreement. In its demands, MHI purported that DBT failed to carry out its obligations to rectify certain alleged product defects and that DBT failed to meet certain project milestones. DBT denies liability for such allegations and, thus, fully intends to seek, and believes it is legally entitled to, reimbursement of the South African Rand 418.3126.6 (or \$22.46.8) that has been paid. On October 11, 2022, a dispute adjudication panel ruled MHI drew during the first quarter of 2023 and (ii) recovery of legal costs related to arbitration proceedings of \$6.8 during the second quarter of 2023, with such amounts recorded within "Loss on amounts in excess disposition of discontinued operations, net of tax." There were no rulings or awards during the bond values stipulated in the contracts and was required to refund DBT South African Rand 90.8 (or \$5.0 at the time third quarter of payment) of the previously demanded amounts, plus interest of South African Rand 12.5 (or \$0.7 at the time of payment). MHI paid these amounts on October 14, 2022. We have reflected the remaining South African Rand 327.5 (or \$17.5 and \$19.1 as of July 1, 2023 and December 31, 2022, respectively) within "Assets of DBT and Heat Transfer" on the accompanying condensed consolidated balance sheets as of July 1, 2023 and December 31, 2022, 2023.

All other bonds previously issued in favor Resolution of Remaining Prime Contractor Claims - We have invested, and would have continued to invest, significant management and financial resources to defend and pursue these matters. On September 5, 2023, SPX Technologies and DBT entered into the Settlement Agreement with MHI have been returned or cancelled by to affect the issuing banks.

In addition, negotiated resolution of all outstanding claims between the parties with respect to the large power projects. The Settlement Agreement provides for full and final settlement and the mutual release of all claims between the parties with respect to the projects, including any claim against SPX Technologies, Inc. has guaranteed as guarantor of DBT's performance on these projects the projects. Refer to the prime contractors, including MHI. Note 3 for additional details.

Claim against Surety - On February 5, 2021, DBT received payment of \$6.7 on bonds issued in support of performance by one of DBT's sub-contractors, subcontractors. The sub-contractor subcontractor maintains a right to seek recovery of such amount and, thus, the amount received by DBT has not been reflected in our condensed consolidated statements of operations.

Claim for Contingent Consideration Related to ULC Robotics ("ULC") Acquisition

In connection with our acquisition of ULC in September 2020, the seller of ULC was eligible for additional cash consideration of up to \$45.0 upon achievement of certain operating and financial performance milestones. During the third quarter of 2021, we concluded that the operational and financial performance milestones noted above were not achieved and, thus, no amount is due to the seller.

On August 23, 2022, the seller of ULC initiated a breach-of-contract lawsuit against us in the United States District Court for the Eastern District of New York claiming that it is entitled to a portion of the additional cash consideration linked to certain operating performance milestones totaling \$15.0. SPX has numerous defenses against this claim and, thus, we do not believe we have a probable loss associated with the claim.

Litigation Matters

We are subject to other legal matters that arise in the normal course of business. We believe these matters are either without merit or of a kind that should not have a material effect, individually or in the aggregate, on our financial position, results of operations or cash flows; however, we cannot assure you that these proceedings or claims will not have a material effect on our financial position, results of operations or cash flows.

Environmental Matters

Our operations and properties are subject to federal, state, local and foreign regulatory requirements relating to environmental protection. It is our policy to comply fully with all applicable requirements. As part of our effort to comply, we have a comprehensive environmental compliance program that includes environmental audits conducted by internal and external independent professionals, as well as regular communications with our operating units regarding environmental compliance requirements and anticipated regulations. Based on current information, we believe that our operations are in substantial compliance with applicable environmental laws and regulations, and we are not aware of any violations that could have a material effect, individually or in the aggregate, on our business, financial condition, and results of operations or cash flows. We had liabilities for site investigation and/or remediation at 17 sites that we own or control, or formerly owned and controlled, as of July 1, 2023 September 30, 2023 and December 31, 2022. In

addition, while we believe that we maintain adequate accruals to cover the costs of site investigation and/or remediation, we cannot provide assurance that new matters, developments, laws and regulations, or stricter interpretations of existing laws and regulations will not materially affect our business or operations in the future.

Our environmental accruals cover anticipated costs, including investigation, remediation, and maintenance of clean-up sites. Our estimates are based primarily on investigations and remediation plans established by independent consultants, regulatory agencies and potentially responsible third parties. Accordingly, our estimates may change based on future developments, including new or changes in existing environmental laws or policies, differences in costs required to complete anticipated actions from estimates provided, future findings of investigation or remediation actions, or alteration to the expected remediation plans. It is our policy to revise an estimate once the revision becomes probable and the amount of change can be reasonably estimated. We generally do not discount our environmental accruals and do not reduce them by anticipated insurance recoveries. We take into account third-party indemnification from financially viable parties in determining our accruals where there is no dispute regarding the right to indemnification.

In the case of contamination at offsite, third-party disposal sites, as of July 1, 2023 September 30, 2023 and December 31, 2022, we have been notified that we are potentially responsible and have received other notices of potential liability pursuant to various environmental laws at 9 sites, at which the liability has not been settled and all of which have been active in the past few years. These laws may impose liability on certain persons that are considered jointly and severally liable for the costs of investigation and remediation of hazardous substances present at these sites, regardless of fault or legality of the original disposal. These persons include the present or former owners or operators of the site and companies that generated, disposed of or arranged for the disposal of hazardous substances at the site. We are considered a "de minimis" potentially responsible party at most of the sites, and we estimate that our aggregate liability, if any, related to these sites is not material to our condensed consolidated financial statements. We conduct extensive environmental due diligence with respect to potential acquisitions, including environmental site assessments and such further testing as we may deem warranted. If an environmental matter is identified, we estimate the cost and either establish a liability, purchase insurance or obtain an indemnity from a financially sound seller; however, in connection with our acquisitions or dispositions, we may assume or retain significant environmental liabilities, some of which we may be unaware. The potential costs related to these environmental matters and the possible impact on future operations are uncertain due in part to the complexity of government laws and regulations and their interpretations, the varying costs and effectiveness of various clean-up technologies, the uncertain level of insurance or other types of recovery, and the questionable level of our responsibility. We record a liability when it is both probable and the amount can be reasonably estimated.

In our opinion, after considering accruals established for such purposes, the cost of remedial actions for compliance with the present laws and regulations governing the protection of the environment are not expected to have a material impact, individually or in the aggregate, on our financial position, results of operations or cash flows.

Self-insured Risk Management Matters

We are self-insured for certain of our workers' compensation, automobile, product and general liability, disability and health costs, and we believe that we maintain adequate accruals to cover our retained liability. Our accruals for risk management matters are determined by us, are based on claims filed and estimates of claims incurred but not yet reported, and generally are not discounted. We consider a number of factors, including third-party actuarial valuations, when making these determinations. We maintain third-party stop-loss insurance policies to cover certain liability costs in excess of predetermined retained amounts. This insurance may be insufficient or unavailable (e.g., because of insurer insolvency) to protect us against loss exposures.

(16) INCOME AND OTHER TAXES

Uncertain Tax Benefits

As of July 1, 2023 September 30, 2023, we had gross unrecognized tax benefits of \$2.5 \$2.4 (net unrecognized tax benefits of \$2.4). These All of these net unrecognized tax benefits would impact our effective tax rate from continuing operations if recognized.

We classify interest and penalties related to unrecognized tax benefits as a component of our income tax provision. As of July 1, 2023 September 30, 2023, gross accrued interest totaled \$1.3 (net accrued interest of \$1.2). As of July 1, 2023 September 30, 2023, we had no accrual for penalties included in our unrecognized tax benefits.

Based on the outcome of certain examinations or as a result of the expiration of statutes of limitations for certain jurisdictions, we believe that within the next 12 months it is reasonably possible that our previously unrecognized tax benefits could decrease by up to \$0.6 \$1.0. The previously unrecognized tax benefits relate to a variety of tax matters including transfer pricing and various state matters.

Other Tax Matters

For the three months ended July 1, 2023 September 30, 2023, we recorded an income tax provision of \$7.8 \$12.4 on \$46.1 \$48.1 of pre-tax income from continuing operations, resulting in an effective rate of 16.9% 25.8%. This compares to an income tax provision benefit for the three months ended July 2, 2022 October 1, 2022 of \$4.4 \$2.5 on \$23.5 \$10.0 of pre-tax income from continuing operations, resulting in an effective rate of 18.7% (25.0%). The most significant items impacting the income tax provision for the second quarters third quarter of 2023 and 2022 were (i) \$1.2 and \$0.7 \$0.8 of foreign withholding tax, benefits, respectively, related to revisions to liabilities for uncertain tax positions and (ii) \$0.5 and \$0.0, respectively, \$0.3 of excess tax benefits associated with stock-based compensation awards that vested and/or were exercised during the period. In addition, The most significant item impacting the rate income tax benefit for the three months ended July 1, 2023 third quarter of 2022 was favorably impacted by a tax benefit of \$1.8 \$4.2 related to the release of valuation allowances recognized against certain deferred tax assets as we now expect these deferred tax assets to be realized.

For the six nine months ended July 1, 2023 September 30, 2023, we recorded an income tax provision of \$19.1 \$31.5 on \$96.5 \$144.6 of pre-tax income from continuing operations, resulting in an effective rate of 19.8% 21.8%. This compares to an income tax provision for the six nine months ended July 2, 2022 October 1, 2022 of \$7.0 \$4.5 on \$39.1 \$49.1 of pre-tax income from continuing operations, resulting in an effective rate of 17.9% 9.2%. The most significant items impacting the income tax provision during the first half nine months of 2023 and 2022 were (i) \$1.4 \$1.8 and \$0.7, \$4.2, respectively, of excess tax benefits associated with stock-based compensation awards that vested and/or were exercised during the periods and (ii) the \$1.2 and \$0.7, respectively, of the tax benefits noted above related to revisions to liabilities for uncertain tax positions. In addition, the current year's rate was favorably impacted by a tax benefit of \$1.8 related to the release of valuation allowances recognized against certain deferred tax assets as we now expect these deferred tax assets to be realized. realized, (ii) \$1.7 and \$0.7, respectively, of excess tax benefits associated with stock-based compensation awards that vested and/or were exercised during the period, and (iii) \$1.2 and \$0.7, respectively, of tax benefits related to revisions to liabilities for uncertain tax positions.

We perform reviews of our income tax positions on a continuous basis and accrue for potential uncertain positions when we determine that an uncertain position meets the criteria of the Income Taxes Topic of the Codification. Accruals for these uncertain tax positions are recorded in "Income taxes payable" and "Deferred and other income taxes" in the accompanying condensed consolidated balance sheets based on the expectation as to the timing of when the matters will be resolved. As events change and resolutions occur, these accruals are adjusted, such as in the case of audit settlements with taxing authorities.

U.S. Federal income tax returns are subject to examination for a period of three years after filing the return. We are not currently under examination by the Internal Revenue Service and believe any contingencies in open years are adequately provided for.

State income tax returns generally are subject to examination for a period of three to five years after filing the respective tax returns. The impact on such tax returns of any federal changes remains subject to examination by various states for a period of up to one year after formal notification to the states. We regularly have various state income tax returns in the process of examination. We believe any uncertain tax positions related to these examinations have been adequately provided for.

We regularly have various foreign income tax returns under examination. We believe that any uncertain tax positions related to these examinations have been adequately provided for.

An unfavorable resolution of one or more of the above matters could have a material impact on our financial position, results of operations, or cash flows in the quarter and year in which an adjustment is recorded or the tax is due or paid. As audits and examinations are still in process, the timing of the ultimate resolution and any payments that may be required for the above matters cannot be determined at this time.

(17) FAIR VALUE

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In the absence of active markets for the identical assets or liabilities, such measurements involve developing assumptions based on market observable data and, in the absence of such data, internal information consistent with what market participants would use in a hypothetical transaction that occurs at the measurement date. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our market assumptions. Preference is given to observable inputs. These two types of inputs create the following fair value hierarchy:

- Level 1 — Quoted prices for identical instruments in active markets.
- Level 2 — Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- Level 3 — Significant inputs to the valuation model are unobservable.

There were no changes during the periods presented to the valuation techniques we use to measure asset and liability fair values on a recurring or nonrecurring basis. There were no transfers between the three levels of the fair value hierarchy for the periods presented.

Valuation Methods Used to Measure Fair Value on a Non-Recurring Basis

Contingent Consideration for Sensors & Software and Enterprise Control Systems Acquisitions — In connection with the acquisition of Sensors & Software in 2020, the sellers were eligible for additional cash consideration of up to \$3.8 \$3.7, with payment of such contingent consideration dependent upon the achievement of certain milestones. Such contingent consideration totaled \$1.3, and was paid during the quarter ended April 2, 2022.

In connection with the acquisition of Enterprise Control Systems Ltd Ltd. in 2021, the seller was eligible for additional cash consideration of up to \$15.8 \$15.2, with payment of such contingent consideration dependent upon the achievement of certain milestones. During the first and second quarters of 2022, we concluded the probability of achieving the financial performance milestones had lessened due to a delay in the execution of certain large orders. Thus, during the quarters ended April 2, 2022 and July 2, 2022, we reduced the fair value/liability by \$0.9 and \$0.4, respectively, with such amounts recorded to "Other operating expense, net." The estimated fair value of such contingent consideration was \$0.0 at July 1, 2023 September 30, 2023 and December 31, 2022 as we determined no additional cash consideration was due to the seller.

We estimate the fair value of contingent consideration based on the probability of the acquired business achieving the applicable milestones.

Goodwill, Indefinite-Lived Intangible and Other Long-Lived Assets — Certain of our non-financial assets are subject to impairment analysis, including long-lived assets, indefinite-lived intangible assets and goodwill. We review the carrying amounts of such assets whenever events or changes in circumstances indicate that the carrying amounts may not be recoverable or at least annually for indefinite-lived intangible assets and goodwill. Any asset impairment would result in the asset being recorded at its fair value.

Valuation Methods Used to Measure Fair Value on a Recurring Basis

Derivative Financial Instruments — Our financial derivative assets and liabilities include interest rate swaps and FX forward contracts, valued using valuation models based on observable market inputs such as forward rates, interest rates, our own credit risk and the credit risk of our counterparties, which comprise investment-grade financial institutions. Based on these inputs, the derivative assets and liabilities are classified within Level 2 of the valuation hierarchy. We have not made any adjustments to the inputs obtained from the independent sources. Based on our continued ability to enter into forward contracts, we consider the markets for our fair value instruments active. We primarily use the income approach, which uses valuation techniques to convert future amounts to a single present amount.

As of July 1, 2023 September 30, 2023, there has been no significant impact to the fair value of our derivative liabilities due to our own credit risk, as the related instruments are collateralized under our senior credit facilities. Similarly, there has been no significant impact to the fair value of our derivative assets based on our evaluation of our counterparties' credit risks.

Equity Security — We estimate the fair value of an equity security that we hold utilizing a practical expedient under existing guidance, with such estimated fair value based on our ownership percentage applied to the net asset value as provided quarterly by the investee. The value is updated annually, during the first quarter, based on the investee's investee's most recent audited financial statements. During During the three and six nine months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022,

we recorded gains (losses) of \$0.0 and \$(7.4), respectively, and \$3.6 and \$(3.0), respectively, to "Other income (expense), net" to reflect an increase the change in the estimated fair value of the equity security. As of July 1, 2023 September 30, 2023 and December 31, 2022, the equity security had an estimated fair value of \$39.4 and \$35.8, respectively.

Indebtedness and Other — The estimated fair value of our debt instruments as of July 1, 2023 September 30, 2023 and December 31, 2022 approximated the related carrying values due primarily to the variable market-based interest rates for such instruments. See Note 12 for further details.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (in millions, except share data)

FORWARD-LOOKING STATEMENTS

Some of the statements in this document and any documents incorporated by reference, including any statements as to operational and financial projections, constitute "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). These statements relate to future events or our future financial performance and involve known and unknown risks, uncertainties and other factors that may cause our businesses' or our industries' actual results, levels of activity, performance or achievements to be materially different from those expressed or implied by any forward-looking statements. Such statements may address our plans, our strategies, our prospects, changes and trends in our business and the markets in which we operate under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations" ("MD&A") or in other sections of this document. In some cases, you can identify forward-looking statements by terminology such as "may," "could," "would," "should," "expect," "plan," "anticipate," "intend," "believe," "estimate," "predict," "project," "potential" or "continue" or the negative of those terms or other comparable terminology. Risks and uncertainties that could cause actual results to differ from those contained in the forward-looking statements, include the following: cyclical changes and specific industry events in the Company's markets; changes in anticipated capital investment and maintenance expenditures by customers; availability, limitations or cost increases of raw materials and/or commodities that cannot be recovered in product pricing; the impact of competition on profit margins and the Company's ability to maintain or increase market share; inadequate performance by third-party suppliers and subcontractors for outsourced products, components and services and other supply-chain risks; the uncertainty of claims resolution with respect to the large power projects in South Africa, as well as claims with respect to, environmental and other contingent liabilities; the impact of climate change and any legal or regulatory actions taken in response there to; thereto; cyber-security risks; risks with respect to the protection of intellectual property, including with respect to the Company's digitalization initiatives; the impact of overruns, inflation and the incurrence of delays with respect to long-term fixed-price contracts; defects or errors in current or planned products; the impact of pandemics and governmental and other actions taken in response; domestic economic, political, legal, accounting and business developments adversely affecting the Company's business, including regulatory changes; changes in worldwide economic conditions; conditions, including as a result of geopolitical conflicts; uncertainties with respect to the Company's ability to identify acceptable acquisition targets; uncertainties surrounding timing and successful completion of any announced acquisition or disposition transactions, including with respect to integrating acquisitions and achieving cost savings or other benefits from acquisitions; the impact of retained liabilities of disposed businesses; potential labor disputes; and extreme weather conditions and natural and other disasters. These statements are only predictions and actual events or results may differ materially. Accordingly, forward-looking statements should not be relied upon as a prediction of actual results. In addition, management's estimates of future operating results are based on our current complement of businesses, which is subject to change as management selects strategic markets.

All the forward-looking statements are qualified in their entirety by reference to the factors discussed under the heading "Risk Factors" in our 2022 Annual Report on Form 10-K, in any subsequent filing with the U.S. Securities and Exchange Commission, as well as in any documents incorporated by reference that describe risks, uncertainties and other factors that could cause results to differ materially from those projected in these forward-looking statements. We caution you that these risk factors may not be exhaustive. We operate in a continually changing business environment and frequently enter into new businesses and product lines. We cannot predict these new risk factors, and we cannot assess the impact, if any, of these new risk factors on our businesses or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those projected in any forward-looking statements. Accordingly, you should not rely on forward-looking statements as a prediction of actual results. We disclaim any responsibility to update or publicly revise any forward-looking statements to reflect events or circumstances that arise after the date of this document.

SUPPLY CHAIN DISRUPTIONS, LABOR SHORTAGES, AND COST INCREASES

The impact of the COVID-19 pandemic on our operating results for the first half of throughout 2023 was minimal. However, during January 2022, there was an increase in pandemic cases at certain of our manufacturing facilities, which resulted in a high-level of absenteeism at such facilities during the month. In addition, certain of our businesses experienced supply chain disruptions, as well as labor shortages, while all of our businesses experienced increases in raw material, component, and transportation costs. The combination of these matters negatively impacted our operating results during the first quarter of 2022, as we experienced lower absorption of manufacturing costs and, in some cases, the negative impact of cost increases on fixed-price customer contracts. During the first half of 2023, we experienced more stable labor and supply chain environments and continue to actively manage these matters.

POTENTIAL IMPACTS OF RUSSIA/UKRAINE CONFLICT GEOPOLITICAL CONFLICTS

The Russia/Ukraine conflict, and governmental actions implemented in response to the conflict, did not have a significant adverse impact on our operating results during the three and six nine months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 2, 2022. We are monitoring the availability of certain raw materials that are supplied by businesses in these countries. However, at this time, we do not expect the potential impact to be material to our operating results. The Russia/Ukraine conflict has created additional demand for certain products within our communication technologies business. Any longer-term impact of these global events on our business, as well as impacts from the armed conflict involving Israel and Hamas, is currently unknown due to the uncertainty around their duration and broader impact.

OTHER SIGNIFICANT MATTERS

- Acquisitions

□ International Tower Lighting, LLC ("ITL")

- Acquired on March 31, 2022 for cash consideration of \$40.4, net of (i) cash acquired of \$1.1 and (ii) an adjustment to the purchase price received during the third quarter of 2022 related to acquired working capital of \$1.4.
 - Post-acquisition operating results of ITL are included within our Detection and Measurement reportable segment.
- T. A. Morrison & Co. Inc. ("TAMCO")
 - Acquired on April 3, 2023 for cash consideration of \$125.3, \$125.5, inclusive of an adjustment to the purchase price of \$0.2 paid during the third quarter of 2023 related to acquired working capital and net of cash acquired of \$1.0.
 - The purchase price is subject to adjustment based upon the final calculation of working capital and cash as of the date of acquisition.
 - Post-acquisition operating results of TAMCO are included within our HVAC reportable segment.
 - ASPEQ Heating Group ("ASPEQ")
 - Acquired on June 2, 2023 for cash consideration of \$421.8, net of cash acquired of \$0.9.
 - The purchase price is subject to adjustment based upon the final calculation settlement of working capital and cash as of the date of acquisition.
 - Post-acquisition operating results of ASPEQ are included within our HVAC reportable segment.
- Incremental Term Loan
 - On April 21, 2023, we amended and restated our senior credit agreement (the "Credit Agreement").
 - The amendment provided for an additional senior secured term loan in the aggregate amount of \$300.0, which was borrowed during the second quarter of 2023.
 - The funds from the additional term loan ("Incremental Term Loan") were used to partially fund the acquisition of ASPEQ.
 - See Note 12 to our condensed consolidated financial statements for additional details.
- Disposition of SPX Transformer Solutions, Inc. ("Transformer Solutions")
 - On October 1, 2021, we completed the sale of Transformer Solutions, which is included in discontinued operations for all periods presented.
 - During the first quarter of 2022, we paid \$13.9 to the buyer of Transformer Solutions related primarily to the settlement of the final working capital balances of the business.
- Asbestos-Related Matters
 - On November 1, 2022, we completed the divestiture of three wholly-owned subsidiaries that hold asbestos liabilities and certain assets, including related insurance assets (the "Asbestos Portfolio Sale"). As a result of this transaction, the Company divested all obligations with respect to pending and future asbestos claims relating to these subsidiaries.
 - During the six nine months ended July 2, 2022 October 1, 2022, our payments for asbestos-related claims, net of respective insurance recoveries of \$17.0, \$27.7, were \$11.2, \$20.2.
 - During the third quarter of 2022, we received a ruling from a North Carolina trial court that certain excess insurance carriers associated with our asbestos product liability matters are not required to cover the costs of defending suits that are dismissed without an indemnity payment.
 - During the three and six nine months ended July 2, 2022 October 1, 2022, we recorded charges for asbestos-related matters of \$2.3 \$21.7 and \$24.0, respectively, with \$16.5 and \$18.8, respectively, recorded to continuing operations and \$0.2 the remainder to discontinued operations related to revisions of recorded liabilities for asbestos-related claims. operations.
 - See Notes 1 and 15 to our condensed consolidated financial statements for additional details.
- Transfer of Postretirement Life Insurance Benefit Obligation
 - On February 17, 2022, we transferred our obligation for life insurance benefits under our postretirement benefit plans to an insurance carrier for total cash consideration of \$10.0.
 - We paid \$9.0 at the time of the transfer and an additional \$1.0 during the second quarter of 2022.
 - In connection with the transfer, we recorded a net charge of \$0.3 within our first quarter 2022 results.
 - See Note 11 to our condensed consolidated financial statements for additional details.
- Settlement and Actuarial Losses — U.S. Pension Plan ("U.S. Plan")
 - In connection with the sale of Transformer Solutions, a significant number of participants of the U.S. Plan who were employees of Transformer Solutions elected to receive lump-sum payments from the U.S. Plan.
 - The extent of these lump-sum payments, combined with other lump-sum payments that were made by the U.S. Plan during the first half nine months of 2022, required us to record settlement and actuarial losses totaling \$3.8, associated with the U.S. Plan of \$2.4 and \$6.2 during the second quarter of 2022. three and nine months ended October 1, 2022, respectively.
 - See Note 11 to our condensed consolidated financial statements for additional details.
- Repurchases of Common Stock — During the second quarter of 2022, we repurchased approximately 0.7 shares of our common stock for \$33.7.
- Changes in Estimated Fair Value of an Equity Security
 - We recorded gains (losses) during the three and nine months ended September 30, 2023 and October 1, 2022 of \$0.0 and \$(7.4), respectively, and \$3.6 and \$4.4 during the six months ended July 1, 2023 and July 2, 2022 \$(3.0), respectively.
 - See Note 17 to our condensed consolidated financial statements for additional details.

• Incremental Term Loan

- On April 21, 2023, we amended and restated our senior credit agreement (the "Credit Agreement").
- The amendment provided for an additional senior secured term loan in the aggregate amount of \$300.0, which was borrowed during the second quarter of 2023.
- The funds from the additional term loan ("Incremental Term Loan") were used to partially fund the acquisition of ASPEQ.
- See Note 12 to our condensed consolidated financial statements for additional details.

• Resolution of Claims with Prime Contractor of South Africa Power Projects

- On September 5, 2023, SPX Technologies and our DBT Technologies (PTY) LTD ("DBT") business entered into an agreement with MHI to affect the negotiated resolution of all claims between the parties with respect to DBT's involvement in two large power projects in South Africa - Kusile and Medupi (the "Settlement Agreement").
- In connection with the Settlement Agreement, the Company incurred a charge, net of tax, of \$54.2 during the three months ended September 30, 2023. The charge included the write-off of \$15.2 in net amounts due from MHI. Such charge is included in "Loss from discontinued operations, net of tax" for the three and nine months ended September 30, 2023. In addition, DBT made payments of \$25.3 to MHI during the three and nine months ended September 30, 2023 in connection with the Settlement Agreement.
- See Notes 3 and 15 to our condensed consolidated financial statements for additional details.

OVERVIEW OF OPERATING RESULTS

Revenues for the three and six nine months ended July 1, 2023 September 30, 2023 totaled \$423.3 \$448.7 and \$823.1, \$1,271.8, respectively, compared to \$354.0 \$370.5 and \$661.1 \$1,031.6 during the respective periods in 2022. The increase in revenues during the three and six nine months ended July 1, 2023 September 30, 2023, compared to the respective prior-year periods, was due primarily to the impact of organic revenue growth within the HVAC and Detection and Measurement reportable segments and, to a lesser extent, the impact of the TAMCO and ASPEQ acquisitions. The organic revenue growth within the HVAC reportable segment was due primarily to increased sales of cooling products associated with both price volume and volume price increases. Organic revenue growth within the Detection and Measurement reportable segment was due primarily to the execution higher volumes of large projects within the communication technologies, transportation and aids to navigation businesses.

During the three and six nine months ended July 1, 2023 September 30, 2023, we generated operating income of \$51.3 \$57.7 and \$101.1, \$158.8, respectively, compared to \$27.2 \$37.3 and \$38.6 \$75.9 for the respective periods in 2022. The increase in operating income during the three and six nine months ended July 1, 2023 September 30, 2023, compared to the respective periods in 2022, was due primarily to (i) higher income for both our HVAC and Detection and Measurement reportable segments and (ii) lower corporate expense primarily related to higher costs incurred on strategic and transformational initiatives executed during 2022, as well as expenses incurred in connection with asbestos-related matters during 2022, prior to the Asbestos Portfolio Sale. These increases in operating income were partially offset by increased increases in (i) intangible asset amortization, primarily (ii) employee compensation, including increases in short-term incentive compensation expense, and (iii) acquisition-related and other integration costs, resulting from the acquisitions of TAMCO and ASPEQ. The increase in income for our HVAC reportable segment was primarily due to the organic revenue growth mentioned above and greater absorption of manufacturing costs resulting from higher volumes and more stable labor and supply chain environments, as well as the income associated with the TAMCO and ASPEQ acquisitions. The increase in income for our Detection and Measurement reportable segment was due primarily to the organic revenue growth mentioned above.

Cash flows from operating activities associated with continuing operations totaled \$74.6 \$120.0 for the six nine months ended July 1, 2023 September 30, 2023, compared to cash flows used in operating activities of \$83.5 \$89.4 during the six nine months ended July 2, 2022 October 1, 2022. The increase in cash cash flows from operating activities was due primarily primarily to (i) the increase in income during the period discussed above, (ii) a reduction in the level of elevated purchases of raw materials and components during 2023, primarily within our HVAC reportable segment, due to a more stable supply chain environment, (iii) working capital improvements at certain of our project-related businesses, as cash flows for these businesses are often subject to contract milestones that can impact the timing of cash flows from period to period, (iv) net payments for asbestos-related matters made prior to the Asbestos

Portfolio Sale in 2022, of \$15.5, (v) income tax payments of \$17.1 \$42.2 during the first half of 2023 compared to income tax payments of \$48.8 \$55.7 during the first half of 2022, with a significant portion of the 2022 payments related to the gain on sale of Transformer Solutions, (iii) net payments for asbestos-related matters made prior to the Asbestos Portfolio Sale, of \$11.2, (iv) and (vi) a cash payments payment of \$10.0 during the first half of 2022 in connection with the transfer of our postretirement life insurance benefit obligation to an insurance carrier (see Note 11 to our condensed consolidated financial statements for additional details), (v) working capital improvements at certain of our project-related businesses, as cash flows for these businesses are often subject to contract milestones that can impact the timing of cash flows from period to period, and (vi) a reduction in the level of elevated purchases of raw materials and components, primarily within our HVAC reportable segment, during the first half of 2023, due to a more stable supply chain environment.

RESULTS OF CONTINUING OPERATIONS

The unaudited information included in this Quarterly Report on Form 10-Q should be read in conjunction with the consolidated financial statements contained in our 2022 Annual Report on Form 10-K. Interim results are not necessarily indicative of results for the full year. We establish actual interim closing dates using a fiscal calendar, which requires our businesses to close their books on the Saturday closest to the end of the first calendar quarter, with the first, second and third quarters being 91 days in length. Our fourth quarter ends on December 31. The interim closing dates for the first, second and third quarters of 2023 are April 1, July 1, and September 30, compared to the respective April 2, July 2, and October 1, 2022 dates. We had one less day in the first quarter of 2023 and will have one more day in the fourth quarter of 2023 than in the respective 2022 periods. It is not practicable to estimate the impact of the one less day on our consolidated operating results for the six nine months ended July 1, 2023 September 30, 2023, when compared to the consolidated operating results for the respective 2022 respective period.

Cyclicality of End Markets, Seasonality and Competition — The financial results of our businesses closely follow changes in the industries in which they operate and end markets in which they serve. In addition, certain of our businesses have seasonal fluctuations. For example, our heating businesses tend to be stronger in the third and fourth

quarters, as customer buying habits are driven largely by seasonal weather patterns. In aggregate, our businesses tend to be stronger in the second half of the year.

Although our businesses operate in highly competitive markets, our competitive position cannot be determined accurately in the aggregate or by segment since none of our competitors offer all the same product lines or serve all the same markets as we do. In addition, specific reliable comparative figures are not available for many of our competitors. In most product groups, competition comes from numerous concerns, both large and small. The principal methods of competition are service, product performance, technical innovation and price. These methods vary with the type of product sold. We believe we compete effectively on the basis of each of these factors.

Non-GAAP Measures — Organic revenue growth (decline) presented herein is defined as revenue growth (decline) excluding the effects of foreign currency fluctuations and acquisitions/divestitures. We believe this metric is a useful financial measure for investors in evaluating our operating performance for the periods presented as, when considered in conjunction with our revenues, it presents a useful tool to evaluate our ongoing operations and provides investors with a tool they can use to evaluate our management of assets held from period to period. In addition, organic revenue growth (decline) is one of the factors we use in internal evaluations of the overall performance of our business. This metric, however, is not a measure of financial performance under accounting principles generally accepted in the United States ("GAAP"), should not be considered a substitute for net revenue growth (decline) as determined in accordance with GAAP, and may not be comparable to similarly titled measures reported by other companies.

The following table provides selected financial information for the three and six months ended July 1, 2023 September 30, 2023 and July 2, 2022 October 1, 2022, including the reconciliation of organic revenue increase to the net revenue increase:

| | | Three months ended | | | Six months ended | | | | Three months ended | | | Nine months ended | | |
|--|--|--------------------|-----------------|----------|------------------|-----------------|----------|--|--------------------------|-----------------------|----------|--------------------------|--------------------|----------|
| | | July 1, 2023 | July 2, 2022 | % Change | July 1, 2023 | July 2, 2022 | % Change | | September 30, 2023 | October 1, 2022 | % Change | September 30, 2023 | October 1, 2022 | % Change |
| Revenues | Revenues | \$423.3 | \$354.0 | 19.6 | \$823.1 | \$661.1 | 24.5 | Revenues | \$ 448.7 | \$370.5 | 21.1 | \$1,271.8 | \$1,031.6 | 23 |
| Gross profit | Gross profit | 163.6 | 124.6 | 31.3 | 313.5 | 228.6 | 37.1 | Gross profit | 168.6 | 133.1 | 26.7 | 482.1 | 361.7 | 33 |
| % of revenues | % of revenues | 38.6 % | 35.2 % | | 38.1 % | 34.6 % | | % of revenues | 37.6 % | 35.9 % | | 37.9 % | 35.1 % | |
| Selling, general and administrative expense | Selling, general and administrative expense | 100.8 | 88.3 | 14.2 | 194.6 | 172.5 | 12.8 | Selling, general and administrative expense | 96.3 | 89.1 | 8.1 | 290.9 | 261.6 | 11 |
| % of revenues | % of revenues | 23.8 % | 24.9 % | | 23.6 % | 26.1 % | | % of revenues | 21.5 % | 24.0 % | | 22.9 % | 25.4 % | |
| Intangible amortization | Intangible amortization | 11.5 | 7.1 | 62.0 | 17.8 | 16.4 | 8.5 | Intangible amortization | 14.6 | 6.7 | 117.9 | 32.4 | 23.1 | 40 |
| Special charges, net | Special charges, net | — | 0.1 | * | — | 0.1 | * | Special charges, net | — | — | * | — | 0.1 | |
| Other operating expense, net | Other operating expense, net | — | 1.9 | * | — | 1.0 | * | Other operating expense, net | — | — | * | — | 1.0 | |
| Other income (expense), net | Other income (expense), net | — | (1.7) | (100.0) | 2.5 | 4.8 | (47.9) | Other income (expense), net | (0.2) | (24.6) | * | 2.3 | (19.8) | |
| Interest expense, net | Interest expense, net | (5.2) | (2.0) | 160.0 | (7.1) | (4.3) | 65.1 | Interest expense, net | (9.4) | (1.6) | 487.5 | (16.5) | (5.9) | 179 |
| Loss on amendment/refinancing of senior credit agreement | Loss on amendment/refinancing of senior credit agreement | — | (1.1) | * | — | (1.1) | | Loss on amendment/refinancing of senior credit agreement | — | (1.1) | * | — | (1.1) | |
| Income from continuing operations before income taxes | Income from continuing operations before income taxes | 46.1 | 23.5 | 96.2 | 96.5 | 39.1 | 146.8 | Income from continuing operations before income taxes | 48.1 | 10.0 | 381.0 | 144.6 | 49.1 | 194 |
| Income tax provision | Income tax provision | (7.8) | (4.4) | 77.3 | (19.1) | (7.0) | 172.9 | Income tax provision | (12.4) | 2.5 | * | (31.5) | (4.5) | |
| Income tax (provision) benefit | Income tax (provision) benefit | — | — | — | — | — | — | Income tax (provision) benefit | — | — | — | — | — | |
| Income from continuing operations | Income from continuing operations | 38.3 | 19.1 | 100.5 | 77.4 | 32.1 | 141.1 | Income from continuing operations | 35.7 | 12.5 | 185.6 | 113.1 | 44.6 | 153 |

| Components of revenue increase: | Components of revenue increase: | | | Components of revenue increase: | | |
|---------------------------------|---------------------------------|-------|-------|---------------------------------|------|-----|
| Organic | Organic | 14.6 | 22.0 | Organic | 10.5 | 17 |
| Foreign currency | Foreign currency | (0.3) | (0.7) | Foreign currency | 0.6 | (0. |
| Acquisitions | Acquisitions | 5.3 | 3.2 | Acquisitions | 10.0 | 5 |
| Net revenue increase | Net revenue increase | 19.6 | 24.5 | Net revenue increase | 21.1 | 23 |

* Not meaningful for comparison purposes.

Revenues — For the three and six nine months ended July 1, 2023 September 30, 2023, the increase in revenues, compared to the respective periods in 2022, was due to the impact of organic revenue growth within the HVAC and Detection and Measurement reportable segments and, to a lesser extent, the impact of the TAMCO and ASPEQ acquisitions. The organic revenue growth within the HVAC reportable segment was due primarily to increased sales of cooling products associated with both price and volume increases. Organic revenue growth within the Detection and Measurement reportable segment was due primarily to higher volumes from of large projects within the communication technologies, transportation and aids to navigation businesses.

See "Results of Reportable Segments" for additional details.

Gross Profit — For the three and six nine months ended July 1, 2023 September 30, 2023, the increase in gross profit and gross profit as a percentage of revenues, compared to the respective periods in 2022, was due primarily to the increase in revenues noted above and greater absorption of manufacturing costs as a result of higher volumes. The higher volumes were aided by improved operational execution resulting from investments in plant automation and more stable labor and supply chain environments, particularly within our HVAC reportable segment. This The resulting favorable impact on gross profit as a percentage of revenue was partially offset by less favorable sales mix within our Detection and Measurement reportable segment.

Selling, Selling, General and Administrative ("SG&A") Expense — For the three and six nine months ended July 1, 2023 September 30, 2023, the increase in SG&A expense, compared to the respective periods in 2022, was due primarily to (i) increases in sales incentive plan expense driven by the higher revenues mentioned above, (ii) higher employee compensation, inclusive of increases in short-term incentive compensation expense, (iii) acquisition-related costs and SG&A expenses associated with the TAMCO and ASPEQ acquisitions, and (iv) higher travel expense. These increases were partially offset during the three and six nine months ended July 1, 2023 September 30, 2023, compared to the respective periods in 2022, by (i) lower costs related to various strategic and transformational initiatives during 2023 and (ii) expenses in connection with asbestos-related matters incurred during 2022 prior to the Asbestos Portfolio Sale.

Intangible Amortization — For the three and six and nine months ended July 1, 2023 September 30, 2023, the increase in intangible in intangible amortization, compared to the respective periods in 2022, was primarily due to incremental intangible amortization related to

backlog and other intangible assets associated with the TAMCO and ASPEQ acquisitions. In addition, the six nine months ended July 1, 2023 September 30, 2023 included six nine months of intangible amortization related to the ITL acquisition, when compared to three six months in the 2022 period.

Special Charges, net — Special charges, net, for the three and six nine months ended July 2, 2022 October 1, 2022 related primarily to severance costs associated with a restructuring action at one of our HVAC reportable segment's segment's cooling businesses. See Note 7 to our condensed consolidated financial statements for the details of actions taken in the first six nine months of 2022.

Other Operating Expense, net — Other operating expense, net, for the three and six nine months ended July 2, 2022 October 1, 2022 related to asbestos-related charges of \$2.3, partially offset by a reduction in the fair value/liability associated with the contingent consideration related to the Enterprise Control Systems Ltd acquisition (\$0.4 and \$1.3 during the three and six months ended July 2, 2022, respectively), of \$1.3.

Other Income (Expense), net — Other income, net, for the three months ended July 1, 2023 was composed primarily of a gain of \$0.4 related to income derived from company-owned life insurance policies, offset by pension and postretirement expense of \$0.2, foreign currency transaction losses of \$0.1, and environmental remediation charges of \$0.1.

Other expense, net, for the three months ended July 2, 2022 September 30, 2023 was comprised composed primarily of environmental remediation charges of \$0.3 and pension and postretirement expense of \$2.7 \$0.2, partially offset by foreign currency transaction gains of \$0.3.

Other expense, net, for the three months ended October 1, 2022 was comprised primarily of (i) \$16.5 of asbestos-related charges, (ii) a loss of \$7.4 related to changes in the estimated fair value of an equity security we hold, (iii) pension and postretirement expense of \$2.0 (inclusive of settlement and actuarial losses of \$2.3 \$2.4), and \$1.5, respectively), (iv) environmental remediation charges of \$1.1, partially offset by income of \$0.9 \$1.3 derived from company-owned life insurance policies and \$0.6 associated with a transition services agreement.

Other income, net, for the six nine months ended July 1, 2023 September 30, 2023 was composed primarily of a gain of (i) \$3.6 related to a change in the estimated fair value of an equity security that we hold and a gain of (ii) \$0.4 related to income derived from company-owned life insurance policies, partially offset by foreign currency transaction losses

of \$0.7, \$0.4, pension and postretirement expense of \$0.4, \$0.6, and environmental remediation charges of \$0.2, \$0.5.

Other income, expense, net, for the six nine months ended July 2, 2022 October 1, 2022 was composed comprised primarily of \$16.5 of asbestos-related charges, a gain loss of \$4.4 \$3.0 related to a change in the estimated fair value of an equity security that we hold, income associated with a transition services agreement of \$1.8, and income derived from company-owned life insurance policies of \$0.7, partially offset by pension and postretirement expense (inclusive of the actuarial and settlement losses mentioned above) of \$1.9 \$6.2) of \$3.9, and environmental remediation charges of \$1.1, partially offset by income of \$2.0 derived from company-owned life insurance policies and \$2.4 associated with a transition services agreement.

Interest Expense, net — Interest expense, net, includes both interest expense and interest income. The increase in interest expense, net, during the three and six nine months ended July 1, 2023 September 30, 2023, compared to the respective periods in 2022, was the result of higher average debt balances and a higher average effective interest rate and during the 2023 periods, with the higher average debt balances during the 2023 periods, primarily resulting from borrowings in connection with the TAMCO and ASPEQ acquisitions.

Loss on Amendment/Refinancing of Senior Credit Agreement — During the third quarter of 2022, we amended our senior credit agreement. In connection with the amendment, we recorded a charge \$1.1, which consisted of the write-off of a portion of the unamortized deferred financing costs related to our senior credit facilities (\$0.7) and certain expenses incurred in connection with the amendment (\$0.4).

Income Tax Provision (Provision) Benefit — For the three months ended July 1, 2023 September 30, 2023, we recorded an income tax provision of \$7.8 \$12.4 on \$46.1 \$48.1 of pre-tax income from continuing operations, resulting in an effective rate of 16.9% 25.8%. This compares to an income tax provision benefit for the three months ended July 2, 2022 October 1, 2022 of \$4.4 \$2.5 on \$23.5 \$10.0 of pre-tax income from continuing operations, resulting in an effective rate of 18.7% (25.0%). The most significant items impacting the income tax provision expense for the second quarters third quarter 2023 are (i) \$0.8 of 2023 and 2022 were (i) \$1.2 and \$0.7 of foreign withholding tax, benefits, respectively, related to revisions to liabilities for uncertain tax positions and (ii) \$0.5 and \$0.0, respectively, \$0.3 of excess tax benefits associated with stock-based compensation awards that vested and/or were exercised during the period. In addition, The most significant item impacting the rate income tax benefit for the three months ended July 1, 2023 third quarter of 2022 was favorably impacted by a tax benefit of \$1.8 \$4.2 related to the release of valuation allowances recognized against certain deferred tax assets as we now expect these deferred tax assets to be realized.

For the six nine months ended July 1, 2023 September 30, 2023, we recorded an income tax provision of \$19.1 \$31.5 on \$96.5 of pre-tax income from continuing operations, resulting in effective rate of 19.8%. This compares to an income tax provision for the six months ended July 2, 2022 of \$7.0 on \$39.1 \$144.6 of pre-tax income from continuing operations, resulting in an effective rate of 17.9% 21.8%. This compares to an income tax provision for the nine months ended October 1, 2022 of \$4.5 on \$49.1 of pre-tax income from continuing operations, resulting in an effective rate of 9.2%. The most significant items impacting the income tax provision for during the first half nine months of 2023 and 2022 were (i) \$1.4 \$1.8 and \$4.2, respectively, of tax benefit related to the release of valuation allowances recognized against certain deferred tax assets as we now expect the deferred tax assets to be realized, (ii) \$1.7 and \$0.7, respectively, of excess tax benefits associated with stock-based compensation awards that vested and/or were exercised during the periods period, and (iii) the (iii) \$1.2 and \$0.7, respectively, of the tax benefits related to revisions to liabilities for uncertain tax positions. In addition, the current year's rate was favorably impacted by a tax benefit of \$1.8 related to the release of valuation allowances recognized against certain deferred tax assets, as we now expect these deferred tax assets to be realized.

RESULTS OF REPORTABLE SEGMENTS

The following information should be read in conjunction with our condensed consolidated financial statements and related notes. These results exclude the operating results of discontinued operations for all periods presented. See Note 6 to our condensed consolidated financial statements for a description of our reportable segments.

Non-GAAP Measures — Throughout the following discussion of segment results, we use "organic revenue" growth (decline) to facilitate explanation of the operating performance of our segments. Organic revenue growth (decline) is a non-GAAP financial measure and is not a substitute for revenue growth (decline). Refer to the explanation of this measure and purpose of use by management under "Results of Continuing Operations—Non-GAAP Measures."

Presentation of Segment Income — During 2022, we concluded that, although the assessment of our reportable segments was performed using the appropriate measures as defined by the Segment Reporting Topic of the Accounting Standards Codification ("Codification"), the disclosure of operating income for each of our reportable segments ("Segment Income") was not consistent with these measures or the measures used by our Chief Operating Decision Maker ("CODM") when evaluating the results of, or allocating resources to, our reportable segments. We previously disclosed that Segment Income was determined before considering impairment and special charges, long-term incentive compensation, certain other operating income/expense, and other indirect corporate expenses. Our CODM also excludes the impact of intangible asset amortization, inventory step-up charges, and other acquisition-related costs from Segment Income. Accordingly, these amounts have now been excluded, for all periods presented, from Segment Income and presented separately in our reconciliation of Segment Income to consolidated operating income within this quarterly report on Form 10-Q. Refer to Notes 1 and 6 to our condensed consolidated financial statements for additional details.

HVAC Reportable Segment

| | | Three months ended | | | Six months ended | | | Three months ended | | | Nine months ended | | |
|----------|----------|--------------------|--------------|----------|------------------|--------------|----------|--------------------|-----------------|----------|--------------------|-----------------|----------|
| | | July 1, 2023 | July 2, 2022 | % Change | July 1, 2023 | July 2, 2022 | % Change | September 30, 2023 | October 1, 2022 | % Change | September 30, 2023 | October 1, 2022 | % Change |
| Revenues | Revenues | \$ 269.0 | \$ 218.7 | 23.0 | \$ 520.6 | \$ 411.8 | 26.4 | \$ 289.2 | \$ 227.8 | 27.0 | \$ 809.8 | \$ 639.6 | 26.6 |
| Income | Income | 55.2 | 28.3 | 95.1 | 102.9 | 48.9 | 110.4 | 58.3 | 33.1 | 76.1 | 161.2 | 82.0 | 96.6 |

| % of revenues | % of revenues | 20.5 % | 12.9 % | 19.8 % | 11.9 % | % of revenues | 20.2 % | 14.5 % | 19.9 % | 12.8 % |
|---------------------------------|---------------------------------|--------|--------|--------|--------|---------------------------------|--------|--------|--------|--------|
| Components of revenue increase: | Components of revenue increase: | | | | | Components of revenue increase: | | | | |
| Organic | Organic | | 15.0 | | 22.5 | Organic | | 10.6 | | 18.2 |
| Foreign currency | Foreign currency | | (0.6) | | (0.6) | Foreign currency | | 0.1 | | (0.3) |
| Acquisition | Acquisition | | 8.6 | | 4.5 | Acquisition | | 16.3 | | 8.7 |
| Net revenue increase | Net revenue increase | | 23.0 | | 26.4 | Net revenue increase | | 27.0 | | 26.6 |

Revenues — For the three and **six** nine months ended **July 1, 2023** **September 30, 2023**, the increase in revenues, compared to the respective periods in 2022, was due primarily to (i) **the** organic revenue growth driven **primarily** by increased sales **primarily** of cooling products and (ii) the impact of the TAMCO and ASPEQ acquisitions. The increase in organic revenue was associated with **price** **volume** increases, **implemented across our businesses, as well as volume increases** **primarily of cooling products**, resulting from greater plant throughput and more stable labor and supply chain **environments**. **environments, and price increases**.

Income —For the three and **six** nine months ended **July 1, 2023** **September 30, 2023**, the increase in income, compared to the respective periods in 2022, was due primarily to the impact of the revenue growth mentioned above. For the three and **six** nine months ended **July 1, 2023** **September 30, 2023**, the increase in margin, compared to the respective periods in 2022, was **due** primarily **due** to price increases and greater absorption of manufacturing costs as a result of higher **volumes**. **volumes, as well as favorable sales mix associated with acquisitions**. The higher volumes were aided by improved operational execution resulting from investments in plant automation and more stable labor and supply chain environments.

Backlog — The segment had backlog of **\$337.2** **\$338.2** and **\$321.6** **\$287.7** as of **July 1, 2023** **September 30, 2023** and **July 2, 2022** **October 1, 2022**, respectively. Backlog associated with TAMCO and ASPEQ totaled **\$31.4** as **\$38.6** as of **July 1, 2023** **September 30, 2023**.

Detection and Measurement Reportable Segment

| | | Three months ended | | | Six months ended | | | | Three months ended | | | Nine months ended | | |
|---------------------------------------|---------------------------------------|--------------------|--------------|-------------|------------------|--------------|-------------|---------------------------------------|-----------------------|--------------------|-------------|-----------------------|--------------------|-------------|
| | | | | | | | | | | | | | | |
| | | July 1, 2023 | July 2, 2022 | % Change | July 1, 2023 | July 2, 2022 | % Change | | September 30, 2023 | October 1, 2022 | % Change | September 30, 2023 | October 1, 2022 | % Change |
| Revenues | Revenues | \$ 154.3 | \$ 135.3 | 14.0 | \$ 302.5 | \$ 249.3 | 21.3 | Revenues | \$ 159.5 | \$ 142.7 | 11.8 | \$ 462.0 | \$ 392.0 | 17.9 |
| Income | Income | 29.2 | 27.8 | 5.0 | 55.9 | 46.8 | 19.4 | Income | 33.3 | 30.3 | 9.9 | 89.2 | 77.1 | 15.7 |
| % of revenues | % of revenues | 18.9 % | 20.5 % | | 18.5 % | 18.8 % | | % of revenues | 20.9 % | 21.2 % | | 19.3 % | 19.7 % | |
| Components of revenue increase: | Components of revenue increase: | | | | | | | Components of revenue increase: | | | | | | |
| Organic | Organic | | | 14.0 | | | 21.5 | Organic | | | 10.4 | | | 17.5 |
| Foreign currency | Foreign currency | | | — | | | (1.0) | Foreign currency | | | 1.4 | | | (0.1) |
| Acquisitions | Acquisitions | | | — | | | 0.8 | Acquisitions | | | — | | | 0.5 |
| Net revenue increase | Net revenue increase | | | 14.0 | | | 21.3 | Net revenue increase | | | 11.8 | | | 17.9 |

Revenues — For the three and **six** nine months ended **July 1, 2023** **September 30, 2023**, the increase in revenues, compared to the respective periods in 2022, was due **primarily** **primarily** to organic revenue growth and, for the **six** nine month period, the impact of the ITL acquisition. The organic revenue growth was driven primarily by higher volumes **from** **of** large projects within the communication technologies, transportation, and aids to navigation businesses.

Income — For the three and **six** nine months ended **July 1, 2023** **September 30, 2023**, the increase in income, compared to the respective periods in 2022, was due primarily to the revenue growth mentioned above. For the three and **six** nine months ended **July 1, 2023** **September 30, 2023**, the decrease in margin, compared to the respective periods in 2022, was due primarily to a less favorable sales mix **resulting primarily from** **associated with certain of the higher volume of** **large project revenues** **projects** mentioned above.

Backlog — The segment had backlog of **\$233.6** **\$233.9** and **\$195.6** **\$275.1** as of **July 1, 2023** **September 30, 2023** and **July 2, 2022** **October 1, 2022**, respectively.

CORPORATE AND OTHER EXPENSES

| Three months ended | Six months ended | Three months ended | Nine months ended |
|--------------------|------------------|--------------------|-------------------|
|--------------------|------------------|--------------------|-------------------|

| | | July 1, 2023 | July 2, 2022 | % Change | July 1, 2023 | July 2, 2022 | % Change | | September 30, 2023 | October 1, 2022 | % Change | September 30, 2023 | October 1, 2022 | % Change |
|--|--|-----------------|-----------------|----------|-----------------|-----------------|----------|--|-----------------------|--------------------|----------|-----------------------|--------------------|----------|
| Total consolidated revenues | Total consolidated revenues | \$ 423.3 | \$ 354.0 | 19.6 | \$ 823.1 | \$ 661.1 | 24.5 | Total consolidated revenues | \$ 448.7 | \$ 370.5 | 21.1 | \$ 1,271.8 | \$ 1,031.6 | 23.3 |
| Corporate expense | Corporate expense | 16.6 | 16.4 | 1.2 | 31.2 | 33.0 | (5.5) | Corporate expense | 13.0 | 17.2 | (24.4) | 44.2 | 50.2 | (12.0) |
| % of revenues | % of revenues | 3.9 % | 4.6 % | | 3.8 % | 5.0 % | | % of revenues | 2.9 % | 4.6 % | | 3.5 % | 4.9 % | |
| Long-term incentive compensation expense | Long-term incentive compensation expense | 3.5 | 2.5 | 40.0 | 6.6 | 5.6 | 17.9 | Long-term incentive compensation expense | 3.4 | 2.1 | 61.9 | 10.0 | 7.7 | 29.9 |

Corporate Expense — Corporate expense generally relates to the cost of our Charlotte, North Carolina corporate headquarters. The **increase** **decrease** in **corporate** **corporate** expense during the three **and nine** months ended **July 1, 2023** **September 30, 2023**, compared to the respective **period periods** in 2022, was **due** **due** primarily to **higher** short-term incentive compensation and acquisition-related costs associated with the ASPEQ acquisition, partially offset by (i) a reduction in costs related to various strategic and transformational initiatives and (ii) expenses in connection with asbestos-related matters incurred during 2022 prior to the Asbestos Portfolio Sale.

The decline in corporate expense during the six months ended July 1, 2023, compared to the respective period in 2022, was driven primarily by (i) **lower** **higher** costs related to various strategic and transformational initiatives during **2023** **2022** and (ii) expenses in connection with asbestos-related matters incurred during 2022 prior to the Asbestos Portfolio Sale, partially offset by higher short-term incentive compensation and, **for the nine months ended**, **higher** acquisition-related costs associated with the TAMCO and ASPEQ acquisitions.

Long-Term Incentive Compensation Expense — Long-term incentive compensation expense represents our consolidated expense, which we do not allocate for segment reporting purposes. **For** **For** the three and **six** **nine** months ended **July 1, 2023** **September 30, 2023**, the increase in long-term incentive compensation expense, compared to the respective periods in 2022, was due primarily to the impact of forfeitures resulting from various participant resignations **during the second quarter of 2022**.

LIQUIDITY AND FINANCIAL CONDITION

Listed below are the cash flows from (used in) operating, investing, and financing activities **of continuing operations** and **cash flows from (used in)** discontinued operations, as well as the net change in cash and equivalents for the **six** **nine** months ended **July 1, 2023** **September 30, 2023** and **July 2, 2022** **October 1, 2022**.

| | | Six months ended | | | Nine months ended | |
|--|--|------------------|--------------|--|--------------------|-----------------|
| | | July 1, 2023 | July 2, 2022 | | September 30, 2023 | October 1, 2022 |
| Continuing operations: | Continuing operations: | | | Continuing operations: | | |
| Cash flows from (used in) operating activities | Cash flows from (used in) operating activities | \$ 74.6 | \$ (83.5) | Cash flows from (used in) operating activities | \$ 120.0 | \$ (89.4) |
| Cash flows used in investing activities | Cash flows used in investing activities | (554.8) | (45.8) | Cash flows used in investing activities | (561.2) | (45.4) |
| Cash flows from (used in) financing activities | Cash flows from (used in) financing activities | 426.2 | (46.7) | Cash flows from (used in) financing activities | 425.1 | (41.2) |
| Cash flows used in discontinued operations | Cash flows used in discontinued operations | (7.0) | (26.6) | Cash flows used in discontinued operations | (38.0) | (34.0) |
| Change in cash and equivalents due to changes in foreign currency exchange rates | Change in cash and equivalents due to changes in foreign currency exchange rates | (0.5) | 1.8 | Change in cash and equivalents due to changes in foreign currency exchange rates | (1.0) | 1.3 |

| | | | | | | |
|------------------------------------|------------------------------------|-----------|------------|------------------------------------|-----------|------------|
| Net change in cash and equivalents | Net change in cash and equivalents | \$ (61.5) | \$ (200.8) | Net change in cash and equivalents | \$ (55.1) | \$ (208.7) |
|------------------------------------|------------------------------------|-----------|------------|------------------------------------|-----------|------------|

Operating Activities — The increase in cash flows from operating activities of continuing operations during the six nine months ended July 1, 2023September 30, 2023, compared to the respective period in 2022, was due primarily to (i) the increase in income during the period discussed above, (ii) a reduction in the level of elevated purchases of raw materials and components, primarily within our HVAC reportable segment, during 2023, due to a more stable supply chain environment, (iii) working capital improvements at certain of our project-related businesses, as cash flows for these businesses are often subject to contract milestones that can impact the timing of cash flows from period to period, (iv) net payments for asbestos-related matters made prior to the Asbestos Portfolio Sale in 2022, of \$15.5, (v) income tax payments of \$17.1 \$42.2 during the first half of 2023 compared to income tax payments of \$48.8 \$55.7 during the first half of 2022, with a significant portion of the 2022 payments related to the gain on sale of Transformer Solutions, (iii) net payments for asbestos-related matters made prior to the Asbestos Portfolio Sale, of \$11.2, (iv) and (vi) a cash payment of \$10.0 during the first half of 2022 in connection with the transfer of our postretirement life insurance benefit obligation to an insurance carrier (see Note 11 to our condensed consolidated financial statements for additional details), (v) working capital improvements at certain of our project-related businesses, as cash flows for these businesses are often subject to contract milestones that can impact the timing of cash flows from period to period, and (vi) a reduction in the level of elevated purchases of raw materials and components, primarily within our HVAC reportable segment, during the first half of 2023, due to a more stable supply chain environment.

Investing Activities — Cash flows flows used in investing activities of continuing operations for the six nine months ended July 1, 2023September 30, 2023 were comprised of net cash utilized in the acquisitions of TAMCO and ASPEQ of \$547.1 \$547.3 and capital expenditures of \$8.7, \$16.5, partially offset by proceeds from company-owned life insurance policies of \$1.0, \$2.6. Cash flows used in investing activities of continuing operations for the six nine months ended July 2, 2022 October 1, 2022 were comprised of net cash utilized in the acquisition of ITL of \$41.8 and capital expenditures of \$6.0, \$10.0, partially offset by proceeds from company-owned life insurance policies of \$1.6, \$4.6 and \$0.4 \$1.8 received upon agreement with the seller sellers on acquired working capital balances associated with the Cincinnati Fan, Fan and ITL acquisitions.

Financing Activities — Cash flows from financing activities of continuing operations for the six nine months ended July 1, 2023September 30, 2023 were comprised of net borrowings under the Credit Agreement and trade receivables financing arrangement of \$400.0 \$396.3 and \$30.0, \$32.0, respectively, primarily in connection with the TAMCO and ASPEQ acquisitions, acquisitions. These borrowings were partially offset by minimum withholdings paid on behalf of employees on long-term incentive awards, net of proceeds from options exercised, of \$2.4, \$1.5, and fees paid in connection with the Incremental Term Loan of \$1.3. Net repayments under our other various debt instruments totaled \$0.4.

Cash flows used in financing activities of continuing operations for the six nine months ended July 2, 2022 October 1, 2022 were comprised of repurchases of common stock of \$33.7, net repayments under our various debt instruments of \$6.5, minimum tax withholdings paid on behalf of employees on net-share settlements of long-term incentive awards, net of proceeds from options exercised, of \$5.2, \$4.9, and contingent consideration paid of \$1.3 related to a prior acquisition. Additionally, prior to the August 12, 2022 execution of our Amended and Restated Credit Agreement (the "Credit Agreement"), we made scheduled repayments under our then-existing term loan of \$6.3 and in connection with entering the Credit Agreement, we received \$245.0 under our new term loan and (i) repaid the remaining balance under the then-existing term loan of \$237.4 and (ii) paid fees in connection with the refinancing of \$1.9. Net repayments under our various other debt instruments totaled \$0.7.

Discontinued Operations — Cash flows used in discontinued operations for the six nine months ended July 1, 2023September 30, 2023 relate primarily to (i) cash payments of \$25.3 made by DBT to MHI during the three months ended September 30, 2023 in connection with the Settlement Agreement, (ii) disbursements of \$14.5 for professional fees and support costs incurred principally in connection with the claims activities resolved by the Settlement Agreement, and (iii) local taxes of \$3.8 paid in South Africa, which we subsequently recovered during the fourth quarter of 2023, partially offset by the recovery of legal costs we were awarded in arbitration proceedings between DBT and MHI of \$6.8. Refer to Notes 3 and 15 to the condensed consolidated financial statements for additional details related to the large power projects in South Africa (see Note 15 for additional details), Settlement Agreement.

Cash flows flows used in discontinued operations operations for the six nine months ended July 2, 2022 relate October 1, 2022 related primarily to (i) disbursements for professional fees incurred in connection with the South Africa claims activities related matters (see Notes 3 and 15 to the large power projects in South Africa (see Note 15 condensed consolidated financial statements for additional details), (ii) disbursements for liabilities retained in connection with dispositions, and related to asbestos product liability

matters, (iii) a payment of \$13.9 to the buyer of Transformer Solutions related to the settlement of the final working capital balances for the business, business, and (iv) disbursements for liabilities retained in connection with dispositions, including fees associated with the sale of Transformer Solutions. These disbursements were partially offset by proceeds from options exercised of \$1.0.

Change in Cash and Equivalents due to Changes in Foreign Currency Exchange Rates — Changes in foreign currency exchange rates did not have a significant impact on our cash and equivalents during the first six nine months of 2023 and 2022.

Borrowings and Availability

Borrowings — The following summarizes our debt activity (both current and non-current) for the six nine months ended July 1, 2023September 30, 2023.

| | | December 31, 2022 | | | | July 1, 2023 | |
|--------------------------------|--------------------------------|-------------------|------------|------------|-----------|--------------|--------------------------------|
| | | | Borrowings | Repayments | Other (e) | | |
| Revolving loans ⁽¹⁾ | Revolving loans ⁽¹⁾ | \$ — | \$ 520.0 | \$ (420.0) | \$ — | \$ 100.0 | Revolving loans ⁽¹⁾ |

| | | | | | | | |
|--|--|----------|----------|------------|----------|----------|--|
| Term loan ⁽²⁾⁽³⁾ | | 244.3 | 300.0 | — | (1.2) | 543.1 | |
| Term loans ⁽²⁾⁽³⁾ | | | | | | | Term loans ⁽²⁾⁽³⁾ |
| Trade receivables financing arrangement ⁽⁴⁾ | Trade receivables financing arrangement ⁽⁴⁾ | — | 61.0 | (31.0) | — | 30.0 | Trade receivables financing arrangement ⁽⁴⁾ |
| Other indebtedness ⁽⁵⁾ | Other indebtedness ⁽⁵⁾ | 2.5 | 0.2 | (0.3) | 0.1 | 2.5 | Other indebtedness ⁽⁵⁾ |
| Total debt | Total debt | 246.8 | \$ 881.2 | \$ (451.3) | \$ (1.1) | 675.6 | Total debt |
| Less: short-term debt | Less: short-term debt | 1.8 | | | | 132.0 | Less: short-term debt |
| Less: current maturities of long-term debt | Less: current maturities of long-term debt | 2.0 | | | | 10.5 | Less: current maturities of long-term debt |
| Total long-term debt | Total long-term debt | \$ 243.0 | | | | \$ 533.1 | Total long-term debt |

- (1) While not due for repayment until August 2027 under the terms of the Credit Agreement, our senior credit agreement, we classify within current liabilities the portion of the outstanding balance that we believe will be repaid over the next year, with such amount based on an estimate of cash that is expected to be generated over such period. The revolving loan facility was utilized as the initial funding mechanism for the TAMCO and ASPEQ acquisitions and was partially repaid with the funds borrowed on the Incremental Term Loan (see additional discussion below).
- (2) As noted below, we amended our senior credit agreement on April 21, 2023, with the amendment making available an incremental term loan facility ("Incremental Term Loan") in the amount of \$300.0. The proceeds from the Incremental Term Loan were primarily used to fund the acquisition of ASPEQ.
- (3) The term loans are repayable in quarterly installments equal to 0.625% of the balance of \$545.0, beginning in December 2023 and in each of the first three quarters of 2024, and 1.25% during the fourth quarter of 2024, all quarters of 2025 and 2026, and the first two quarters of 2027. The remaining balances are payable in full on August 12, 2027. Balances are net of unamortized debt issuance costs of \$1.9 \$1.8 and \$0.7 at July 1, 2023 September 30, 2023 and December 31, 2022, respectively.
- (4) Under this arrangement, we can borrow, on a continuous basis, up to \$50.0 \$60.0, as available. Borrowings under this arrangement are collateralized by eligible trade receivables of certain of our businesses. At July 1, 2023 September 30, 2023, we had \$12.3 \$18.0 of available borrowing capacity under this facility after giving effect to outstanding borrowings of \$30.0 \$32.0.
- (5) Primarily includes balances under a purchase card program of \$2.0 \$1.8 and \$1.8 and finance lease obligations of \$0.5 \$0.6 and \$0.7 at July 1, 2023 September 30, 2023 and December 31, 2022, respectively. The purchase card program allows for payment beyond the normal payment terms for goods and services acquired under the program. As this arrangement extends the payment of these purchases beyond their normal payment terms through third-party lending institutions, we have classified these amounts as short-term debt.
- (6) "Other" includes the capitalization and amortization of debt issuance costs. During the three months ended July 1, 2023, second quarter of 2023 we capitalized \$1.3 of debt issuance costs associated with the Incremental Term Loan.

Senior Credit Facilities

On April 21, 2023 (the "Incremental Amendment Effective Date"), we entered into an Incremental Facility Activation Notice (the "Incremental Amendment") with Bank of America, N.A., as administrative agent (the "Administrative Agent"), and the lenders party thereto, which amends the Amended and Restated Credit Agreement, dated as of August 12, 2022 (as amended, the "Credit Agreement"), among the Company, the lenders party thereto, Deutsche Bank AG, as foreign trade facility agent, and the Administrative Agent.

The Incremental Amendment provides for an Incremental Term Loan in the aggregate amount of \$300.0, which was available in up to three drawings (subject to customary conditions) from the Incremental Amendment Effective Date to October 18, 2023. The proceeds of the Incremental Term Loan were available to be used to finance, in part, permitted acquisitions, to pay related fees, costs and expenses and for other lawful corporate purposes. The Incremental Term Loan will mature on August 12, 2027. We may voluntarily prepay the Incremental Term Loan, in whole or in part, without premium or penalty. In June 2023, we borrowed \$300.0 under the Incremental Term Loan in connection with the ASPEQ acquisition.

The interest rate applicable to the Incremental Term Loan is, at our option, equal to either (x) an alternate base rate (the highest of (a) the federal funds effective rate plus 0.50%, (b) the prime rate of Bank of America, N.A., and (c) the one-month Term SOFR rate plus 1.00%) or (y) the Term SOFR rate for the applicable interest period plus 0.10%, plus, in each case, an applicable margin percentage, which varies based on the Company's Consolidated Leverage Ratio (defined in the Credit Agreement generally as the ratio of consolidated total debt (excluding the face amount of undrawn letters of credit, bank undertakings or analogous instruments and net of unrestricted cash and cash equivalents) at the date of determination to Consolidated EBITDA for the four fiscal quarters ended most recently before such date). SPX may elect interest periods of one, three or six months (and, if consented to by all relevant lenders, any other period not greater than twelve months) for Term

SOFR borrowings. SPX will also pay a commitment fee to the incremental lenders on the daily unused amount of the commitments for the Incremental Term Loan, payable quarterly at a per annum rate which also varies based on the Company's Consolidated Leverage Ratio. The commitment fee rate and interest rate margins for the Incremental Term

Loan are as follows:

| Consolidated Leverage Ratio | Commitment Fee | Term SOFR Loans | ABR Loans |
|--|----------------|-----------------|-----------|
| Less than 2.00 to 1.0 | 0.225 % | 1.500 % | 0.500 % |
| Greater than or equal to 2.00 to 1.0 but less than 3.00 to 1.0 | 0.250 % | 1.625 % | 0.625 % |
| Greater than or equal to 3.00 to 1.0 | 0.275 % | 1.875 % | 0.875 % |

The Incremental Term Loan is guaranteed by certain domestic material subsidiaries of the Company and secured by a first priority pledge and security interest in 100% of the capital stock of our domestic subsidiaries or the domestic subsidiary guarantors and 65% of the voting capital stock (and 100% of the non-voting capital stock) of material first-tier foreign subsidiaries, all subject to certain exceptions and on a *pari passu* basis with the other credit facilities under the Credit Agreement.

A detailed description of our remaining senior credit facilities under the Credit Agreement is included in our 2022 Annual Report on Form 10-K.

Availability — At July 1, 2023 September 30, 2023, we had \$389.2 had \$392.9 of available borrowing capacity under our revolving credit facilities, after giving effect to borrowings under the domestic revolving loan facility of \$100.0 \$96.3 and \$10.8 reserved for outstanding letters of credit. In addition, at July 1, 2023 September 30, 2023, we had \$9.6 \$9.7 of available issuance capacity under our foreign credit instrument facilities after giving effect to \$15.4 \$15.3 reserved for outstanding letters of credit.

The weighted-average interest rate of outstanding borrowings under the Credit Agreement was approximately 6.8% 7.0% at July 1, 2023 September 30, 2023.

At July 1, 2023 September 30, 2023, we were in compliance with all covenants of the Credit Agreement.

In connection with an August 2022 amendment of the Credit Agreement, we recorded charges of \$1.1 to “Loss on amendment/refinancing of senior credit agreement” related to the write-off of unamortized deferred financing costs totaling \$0.7 and transaction costs of \$0.4. Additionally, \$1.5 of fees paid in connection with the August 2022 amendment were capitalized, with \$1.2 related to our revolving loans and \$0.3 related to the term loan.

Financing instruments may be used from time to time including, but not limited to, public and private debt and equity offerings, operating leases, finance leases and securitizations. We expect that we will continue to access these markets as appropriate to maintain liquidity and to provide sources of funds for general corporate purposes, acquisitions or to refinance existing debt.

Concentrations of Credit Risk

Financial instruments that potentially subject us to significant concentrations of credit risk consist of cash and equivalents, trade accounts receivable, and interest rate swap and foreign currency forwards contracts. These financial instruments, other than trade accounts receivable, are placed with high-quality financial institutions. We periodically evaluate the credit standing of these financial institutions.

We maintain cash levels in bank accounts that, at times, may exceed federally-insured limits. We have not experienced, and believe we are not exposed to, significant risk of loss in these accounts.

We have credit loss exposure in the event of nonperformance by counterparties to the above financial instruments, but have no other off-balance-sheet credit risk of accounting loss. We anticipate, however, that counterparties will be able to fully satisfy their obligations under the contracts. We do not obtain collateral or other security to support financial instruments subject to credit risk, but we do monitor the credit standing of counterparties.

Concentrations of credit risk arising from trade accounts receivable are due to selling to customers in a particular industry. Credit risks are mitigated by performing ongoing credit evaluations of our customers’ financial conditions and obtaining collateral, advance payments, or other security when appropriate. No one customer, or group of customers that to our knowledge are under common control, accounted for more than 10 10% of our revenues for any period presented.

Other Matters

Contractual Obligations — Except for the Incremental Term Loan, there There have been no material changes in the amounts of our contractual obligations from those disclosed in our 2022 Annual Report on Form 10-K. Our total net liabilities for unrecognized tax benefits including interest were \$3.6 as of July 1, 2023 September 30, 2023. Based on the outcome of certain examinations or as a result of the expiration of statutes of limitations for certain jurisdictions, we believe that within the next 12 months it is reasonably possible that our previously unrecognized tax benefits could decrease by up to \$0.6 \$1.0.

Contingencies and Other Matters — Numerous claims, complaints and proceedings arising in the ordinary course of business have been asserted or are pending against us or certain of our subsidiaries (collectively, “claims”). These claims relate to litigation matters (e.g., contracts, intellectual property, and competitive claims), environmental matters, claims with respect to the large power projects in South Africa, product liability matters, and other risk management matters (e.g., general liability, automobile, and workers’ compensation claims). Additionally, we may become subject to other claims of which we are currently unaware, which may be significant, or the claims of which we are aware may result in our incurring significantly greater loss than we anticipate. We accrue for these contingencies when we believe a liability is probable and can be reasonably estimated. As events change and resolutions occur, these accruals may be adjusted and could differ materially from amounts originally estimated. See Note 15 to the condensed consolidated financial statements for a further discussion of contingencies and other matters.

Our Certificate of Incorporation provides that we shall indemnify our officers and directors to the fullest extent permitted by the Delaware General Corporation Law for any personal liability in connection with their employment or service with us. While we maintain insurance for this type of liability, the liability could exceed the amount of the insurance coverage.

In addition, you should read “Management’s Discussion and Analysis of Financial Condition and Results of Operations — Other Matters” herein, and “Risk Factors” in our 2022 Annual Report on Form 10-K, as well as similar sections in any future filings for an understanding of the risks, uncertainties, and trends facing our businesses.

Critical Accounting Policies and Use of Estimates

The preparation of financial statements in accordance with GAAP requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses, and disclosure of contingent assets and liabilities. The accounting policies that we believe are most critical to the portrayal of our financial condition and results of operations, and that require our most difficult, subjective or complex judgments in estimating the effect of inherent uncertainties are discussed in our [2022 Annual Report on Form 10-K](#), the discussion within which is incorporated herein by reference. We have affected no material change in either our critical accounting policies or use of estimates since the filing of our 2022 Annual Report on Form 10-K.

ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

Management does not believe our exposure to market risk has significantly changed since December 31, 2022 and does not believe that such risks will result in significant adverse impacts to our financial condition, results of operations or cash flows.

ITEM 4. Controls and Procedures

SPX management, including the Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness of disclosure controls and procedures, pursuant to Exchange Act Rule 13a-15(b), as of [July 1, 2023](#) [September 30, 2023](#). Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of [July 1, 2023](#) [September 30, 2023](#).

Changes in Internal Control Over Financial Reporting

In connection with the evaluation by SPX management, including the Chief Executive Officer and the Chief Financial Officer, of our internal control over financial reporting, pursuant to Exchange Act Rule 13a-15(d), no changes during the quarter ended [July 1, 2023](#) [September 30, 2023](#) were identified that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION

ITEM 1. Legal Proceedings

The information required by this Item is incorporated by reference from the footnotes to the condensed consolidated financial statements, specifically [Note 15](#), included under Part I of this Form 10-Q.

ITEM 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, “Item 1A. Risk Factors” in our [2022 Annual Report on Form 10-K](#), which could materially affect our business, financial condition or future results.

ITEM 5. Other Information

Our directors and executive officers may purchase [No director](#) or [sell](#) shares of our common stock in the market from time to time, including pursuant to equity trading plans adopted in accordance with Rule 10b5-1(c) under the Exchange Act and in compliance with SPX’s insider trading policy. In accordance with Rule 10b5-1(c) and SPX’s insider trading policy, directors, officers and employees who, at such time, are not in possession of material non-public information about SPX are permitted to enter into written plans that pre-establish amounts, prices and dates (or formulae for determining the amounts, prices and dates) of future purchases or sales [officer](#) of the SPX’s stock, including shares acquired pursuant to the Company’s employee and director equity plans. The use of these trading plans permits asset diversification as well as financial and tax planning. Our directors and executive officers also may buy or sell shares of SPX stock other than under a Rule 10b5-1(c) plan when they are not in possession of material nonpublic information, subject to compliance with SEC rules, as well as the terms of our insider trading policy and director and officer stock ownership guidelines. The following table lists the Rule 10b5-1(c) trading plans intended to satisfy the affirmative defense conditions of Rule 10b5-1(c) adopted or terminated by our directors and officers (as defined in Rule 16a-1(f) of the Exchange Act) during the three months ended [July 1, 2023](#).

| Name and Title | Type of Plan | Adoption Date | Duration or End Date | Aggregate Number of Securities to be Sold | Description of Trading Arrangement |
|---|--|------------------------------|---|---|--|
| NaTausha H. White Vice President and Chief Human Resources Officer | Rule 10b5-1(c) trading arrangement | May 19, 2023 | 5/15/2024 (or such earlier date as all shares covered by the plan are sold) | 25,326 | Sales of owned shares and exercises of vested stock options and sales of shares acquired upon option exercises |

Other than as disclosed above, no other director or officer **Company** adopted, modified or terminated a "Rule 10b5-1 trading arrangement" or a "non-Rule 10b5-1 trading arrangement" (as such terms are defined in Item 408 of Regulation S-K) during the three months ended **July 1, 2023** **September 30, 2023**.

ITEM 6. Exhibits

| | |
|----------|--|
| 10.1 | Incremental Facility Activation Notice dated as of April 21, 2023 among SPX Enterprises, LLC, as the U.S. Borrower, Bank of America, N.A., as the Administrative Agent, and the 2023 Incremental Term Loan Lenders party thereto, incorporated by reference to Exhibit 10.1 to our Current Report on Form 8-K filed on August 1, 2023 (File no. 1-6948). |
| 10.2 | Agreement and Plan of Merger, dated as of April 28, 2023, by and among, SPX Enterprises, LLC, SPX Electric Heat, Inc., ASPEQ Parent Holdings, Inc., and Industrial Growth Partners V, L.P., incorporated by reference to Exhibit 10.2 to our Current Report on Form 8-K filed on August 1, 2023 (File no. 1-6948). |
| 31.1 | Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2 | Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 32.1 | Certification of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 101.INS* | Inline XBRL Instance Document (the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL) |
| 101.SCH* | Inline XBRL Taxonomy Extension Schema Document |
| 101.CAL* | Inline XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF* | Inline XBRL Taxonomy Extension Definitions Linkbase Document |
| 101.LAB* | Inline XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE* | Inline XBRL Taxonomy Extension Presentation Linkbase Document |
| 104 | Cover Page Interactive Data File (formatted as Inline XBRL and contained in the Interactive Data Files submitted as Exhibit 101.*) |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SPX TECHNOLOGIES, INC.

(Registrant)

Date: **August 2, 2023** **November 2, 2023**

By /s/ Eugene J. Lowe, III
President and Chief Executive Officer

Date: **August 2, 2023** **November 2, 2023**

By /s/ Mark A. Carano
Vice President, Chief Financial Officer and Treasurer

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EXHIBIT 31.1

CERTIFICATION PURSUANT TO RULE 13a-14(a) AND 15d-14(a), AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Eugene J. Lowe, III, certify that:

- I have reviewed this quarterly report on Form 10-Q of SPX Technologies, Inc.;
- Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the registrant and have:

- a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
- a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 2, 2023 November 2, 2023

/s/ EUGENE J. LOWE, III

Eugene J. Lowe, III
President and Chief Executive Officer

EXHIBIT 31.2

**CERTIFICATION PURSUANT TO RULE 13a-14(a) AND 15d-14(a),
AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002**

I, Mark A. Carano, certify that:

1. I have reviewed this quarterly report on Form 10-Q of SPX Technologies, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)), for the registrant and have:
 - a. designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b. designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c. evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and d. disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a. all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and b. any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 2, 2023 November 2, 2023

/s/ MARK A. CARANO

Mark A. Carano
Vice President, Chief Financial Officer and Treasurer

EXHIBIT 32.1

**CERTIFICATIONS PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of SPX Technologies, Inc. on Form 10-Q for the period ended July 1, 2023 September 30, 2023, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), we certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to the best of our knowledge:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of SPX Technologies, Inc.

Date: August 2, 2023 November 2, 2023

/s/ EUGENE J. LOWE, III

Eugene J. Lowe, III
President and Chief Executive Officer

/s/ MARK A. CARANO

Mark A. Carano
Vice President, Chief Financial Officer and Treasurer

A signed original of this written statement required by Section 906 has been provided to SPX Technologies, Inc. and will be retained by SPX Technologies, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

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