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UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)
☑ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2024

OR

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission file number 001-40866

First Watch Restaurant Group, Inc.
(Exact name of registrant as specified in its charter)

Delaware	82-4271369
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification No.)
8725 Pendery Place, Suite 201, Bradenton, FL	34201
(Address of Principal Executive Offices)	(Zip Code)

(941) 907-9800
(Registrant's telephone number, including area code)

N/A
(Former name, former address and former fiscal year, if changed since last report)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, $0.01 par value	FWRG	The Nasdaq Stock Market LLC (Nasdaq Global Select Market)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days. Yes ☑ No ☐

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes ☑ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.:

Large accelerated filer ☐	Accelerated filer ☑
Non-accelerated filer ☐	Smaller reporting company ☐
	Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☑

The registrant had outstanding 60,414,723 shares of common stock as of August 2, 2024.

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Cautionary Note Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q ("Form 10-Q") contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 ("PSLRA"), which are subject to known and unknown risks, uncertainties and other important factors that may cause actual results to be materially different from the statements made herein. All statements other than statements of historical fact are forward-looking statements. Forward-looking statements discuss our current expectations and projections relating to our financial position, results of operations, plans, objectives, future performance and business. You can identify forward-looking statements by the fact that they do not relate strictly to any historical or current facts. These statements may include words such as "aim," "anticipate," "believe," "estimate," "expect," "forecast," "future," "intend," "outlook," "potential," "project," "projection," "plan," "seek," "may," "could," "would," "will," "should," "can," "can have," "likely," the negatives thereof and other similar expressions. You should evaluate all forward-looking statements made in this Form 10-Q in the context of the risks and uncertainties disclosed herein, including under Part I. Item 2. "Management's Discussion and Analysis of Financial Condition and Results of Operations" and Part II. Item 1A. "Risk Factors," and in our Annual Report on Form 10-K as of and for the year ended December 31, 2023 ("2023 Form 10-K"), including under Part I. Item 1A. "Risk Factors" and Part II. Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations." Important factors that could cause actual results to differ materially from those in the forward-looking statements include the following: uncertainty regarding the Russia and Ukraine war, Israel-Hamas war and the related impact on macroeconomic conditions, including inflation, as a result of such conflicts or other related events; our vulnerability to changes in economic conditions and consumer preferences; our inability to successfully open new restaurants or establish new markets; our inability to effectively manage our growth; potential negative impacts on sales at our and our franchisees' restaurants as a result of our opening new restaurants; a decline in visitors to any of the retail centers, lifestyle centers, or entertainment centers where our restaurants are located; lower than expected same-restaurant sales growth; unsuccessful marketing programs and limited time new offerings; changes in the cost of food; unprofitability or closure of new restaurants or lower than previously experienced performance in existing restaurants; our inability to compete effectively for customers; unsuccessful financial performance of our franchisees; our limited control over our franchisees' operations; our inability to maintain good relationships with our franchisees; conflicts of interest with our franchisees; the geographic concentration of our system-wide restaurant base in the southeast portion of the United States; damage to our reputation and negative publicity; our inability or failure to recognize, respond to and effectively manage the accelerated impact of social media; our limited number of suppliers and distributors for several of our frequently used ingredients and shortages or disruptions in the supply or delivery of such ingredients; information technology system failures or breaches of our network security; our failure to comply with federal and state laws and regulations relating to privacy, data protection, advertising and consumer protection, or the expansion of current or the enactment of new laws or regulations relating to privacy, data protection, advertising and consumer protection; our

potential liability with our gift cards under the property laws of some states; our failure to enforce and maintain our trademarks and protect our other intellectual property; litigation with respect to intellectual property assets; our dependence on our executive officers and certain other key employees; our inability to identify, hire, train and retain qualified individuals for our workforce; our failure to obtain or to properly verify the employment eligibility of our employees; our failure to maintain our corporate culture as we grow; unionization activities among our employees; employment and labor law proceedings; labor shortages or increased labor costs or health care costs; risks associated with leasing property subject to long-term and non-cancelable leases; risks related to our sale of alcoholic beverages; costly and complex compliance with federal, state and local laws; changes in accounting principles applicable to us; our vulnerability to natural disasters, unusual weather conditions, pandemic outbreaks, political events, war and terrorism; our inability to secure additional capital to support business growth; our level of indebtedness; failure to comply with covenants under our credit facility; and the interests of our largest stockholder may differ from those of public stockholders.The forward-looking statements included in this Form 10-Q are made only as of the date hereof and are expressly qualified in their entirety by these cautionary statements. We undertake no obligation to publicly update or revise any forward-looking statement as a result of new information, future events or otherwise, except as otherwise required by law. All information presented herein is based on our fiscal calendar. Unless otherwise stated, references to particular years, quarters, months or periods refer to our fiscal years and the associated quarters, months and periods of those fiscal years.

FIRST WATCH RESTAURANT GROUP, INC.CONSOLIDATED BALANCE SHEETS(IN THOUSANDS, EXCEPT SHARE AND PER SHARE AMOUNTS)(Unaudited)

	JUNE 30, 2024	DECEMBER 31, 2023
AssetsCurrent assets:		
Cash and cash equivalents	$45,104	$49,632
Restricted cash	258	329
Accounts receivable	4,032	5,532
Inventory	5,666	5,381
Prepaid expenses	8,486	7,494
Derivative assets, current	967	457
Other current assets	2,886	2,365
Total current assets	67,399	71,190
Goodwill	398,565	359,883
Intangible assets, net	171,025	151,186
Operating lease right-of-use assets	482,308	420,001
Property, fixtures and equipment, net of accumulated depreciation of $203,862 and $181,481, respectively	313,884	263,082
Other long-term assets	3,473	1,703
Total assets	$1,436,654	$1,267,045
Liabilities and EquityCurrent liabilities:		
Accounts payable	$7,177	$6,324
Accrued liabilities	39,031	35,630
Accrued compensation	16,979	21,711
Deferred revenues	3,247	5,499
Current portion of operating lease liabilities	45,755	40,281
Current portion of long-term debt	6,645	5,628
Total current liabilities	118,834	115,073
Operating lease liabilities	504,130	441,290
Long-term debt, net	192,074	119,767
Deferred income taxes	32,215	25,331
Derivative liabilities	717	1,346
Other long-term liabilities	2,900	2,954
Total liabilities	850,870	705,761
Commitments and contingencies (Note 12)		
Equity:		
Preferred stock; $0.01 par value; 10,000,000 shares authorized; none issued and outstanding	—	—
Common stock; $0.01 par value; 300,000,000 shares authorized; 60,402,838 and 59,891,705 shares issued and outstanding at June 30, 2024 and December 31, 2023, respectively	604	599
Additional paid-in capital	641,625	634,099
Accumulated deficit	(56,633)	(72,747)
Accumulated other comprehensive income (loss)	188	(667)
Total equity	585,784	561,284
Total liabilities and equity	$1,436,654	$1,267,045

The accompanying notes are an integral part of these consolidated financial statements.

FIRST WATCH RESTAURANT GROUP, INC.CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME (IN THOUSANDS, EXCEPT SHARE AND PER SHARE DATA)(Unaudited)

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Revenues:				
Restaurant sales	$255,457	$212,587	$494,765	$420,555
Franchise revenues	3,104	3,713	6,245	7,151
Total revenues	258,561	216,300	501,010	427,706
Operating costs and expenses:				
Restaurant operating expenses (exclusive of depreciation and amortization shown below):				
Food and beverage costs	55,803	47,692	107,987	94,319
Labor and other related expenses	83,841	70,602	163,576	139,175
Other restaurant operating expenses	37,549	32,182	74,341	63,878
Occupancy expenses	20,490	16,461	39,658	32,395
Pre-opening expenses	1,828	1,252	3,395	2,288
General and administrative expenses	27,189	25,284	54,847	47,989
Depreciation and amortization	14,536	9,441	26,807	18,558
Impairments and loss on disposal of assets	153	299	272	433
Transaction expenses, net	725	1,744	1,394	1,997
Total operating costs and expenses	242,114	204,957	472,277	401,032
Income from operations	16,447	11,343	28,733	26,674
Interest expense	(3,381)	(2,037)	(5,980)	(3,944)
Other income, net	713	685	1,039	1,179
Income before income taxes	13,779	9,991	23,792	23,909
Income tax expense	(4,879)	(2,032)	(7,678)	(6,590)
Net income	$8,900	$7,959	$16,114	$17,319
Net income	$8,900	$7,959	$16,114	$17,319
Other comprehensive income				
Unrealized (loss) gain on derivatives	(99)	(160)	1,139	(160)
Income tax related to other comprehensive income	25	—	(284)	—
Comprehensive income	$8,826	$7,799	$16,969	$17,159
Net income per common share - basic	$0.15	$0.13	$0.27	$0.29
Net income per common share - diluted	$0.14	$0.13	$0.26	$0.28
Weighted average number of common shares outstanding - basic	60,384,696	59,385,510	60,198,743	59,314,470
Weighted average number of common shares outstanding - diluted	62,464,424	60,944,836	62,507,183	60,770,441

The accompanying notes are an integral part of these consolidated financial statements.

FIRST WATCH RESTAURANT GROUP, INC.CONSOLIDATED STATEMENTS OF EQUITY(IN THOUSANDS, EXCEPT SHARE AMOUNTS)(Unaudited)

	Common Stock Shares	Amount	Additional Paid-in Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss	Total Equity
Balance at December 25, 2022	59,211,019	$592	$620,675	$(98,132)	$—	$523,135
Net income	—	—	—	9,360	—	9,360
Stock-based compensation	—	—	1,497	—	—	1,497
Common stock issued under stock-based compensation plans, net	73,571	1	564	—	—	565
Balance at March 26, 2023	59,284,590	593	622,736	(88,772)	—	534,557
Net income	—	—	—	7,959	—	7,959
Stock-based compensation	—	—	2,125	—	—	2,125
Common stock issued under stock-based compensation plans, net	179,360	1	1,355	—	—	1,356
Other comprehensive loss, net of tax	—	—	—	—	(160)	(160)
Balance at June 25, 2023	59,463,950	$594	$626,216	$(80,813)	$(160)	$545,837

	Common Stock Shares	Amount	Additional Paid-in Capital	Accumulated Deficit	Accumulated Other Comprehensive (Loss) Income	Total Equity
Balance at December 31, 2023	59,891,705	$599	$634,099	$(72,747)	$(667)	$561,284
Net income	—	—	—	7,214	—	7,214
Stock-based compensation	—	—	1,866	—	—	1,866
Common stock issued under stock-based compensation plans, net	480,826	5	3,142	—	—	3,147
Other comprehensive income, net of tax	—	—	—	—	929	929
Balance at March 31, 2024	60,372,531	$604	$639,107	$(65,533)	$262	$574,440
Net income	—	—	—	8,900	—	8,900
Stock-based compensation	—	—	2,452	—	—	2,452
Common stock issued under stock-based compensation plans, net	30,307	—	66	—	—	66
Other comprehensive loss, net of tax	—	—	—	—	(74)	(74)
Balance at June 30, 2024	60,402,838	$604	$641,625	$(56,633)	$188	$585,784

The accompanying notes are an integral part of these consolidated financial statements.

FIRST WATCH RESTAURANT GROUP, INC.CONSOLIDATED STATEMENTS OF CASH FLOWS(IN THOUSANDS)(Unaudited)

	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Cash flows from operating activities:		
Net income	$16,114	$17,319
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	26,807	18,558
Stock-based compensation	4,318	3,622
Non-cash operating lease costs	12,229	8,994
Non-cash portion of gain on lease modifications	(5)	(123)
Non-cash loss on extinguishments and modifications of debt	358	—
Deferred income taxes	6,600	5,874
Amortization of debt discount and deferred issuance costs	255	221
Impairments and loss on disposal of assets	272	433
Gain on insurance proceeds	(3)	(601)
Changes in assets and liabilities, net of effects of business combinations:		
Accounts receivable	1,500	1,698
Inventory	(57)	198
Prepaid expenses	(969)	(92)
Other assets, current and long-term	(641)	(1,539)
Accounts payable	853	(2,076)
Accrued liabilities and other long-term liabilities	3,655	5,821
Accrued compensation and deferred payroll taxes	(4,732)	2,996
Deferred revenues, current and long-term	(2,535)	(1,920)
Other liabilities	(259)	—
Operating lease liabilities	(6,867)	(3,800)
Net cash provided by operating activities	56,893	55,583
Cash flows from investing activities:		
Capital expenditures	(58,199)	(29,677)
Acquisitions, net of cash acquired	(77,095)	(8,018)
Purchase of intangible assets	(64)	(76)
Insurance proceeds	3	601
Net cash used in investing activities	(135,355)	(37,170)
Cash flows from financing activities:		
Repayments of note payable	—	(1,032)
Proceeds from borrowings on revolving credit facility	22,500	—
Repayments of borrowings on revolving credit facility	(52,500)	—
Proceeds from long-term debt	197,500	—
Repayments of long-term debt, including finance lease liabilities	(94,045)	(2,134)
Payment of debt discount and deferred issuance costs	(2,430)	—
Proceeds from exercise of stock options, net of employee taxes paid	3,213	1,921
Contingent consideration payment	(375)	—
Net cash provided by (used in) financing activities	73,863	(1,245)
Net (decrease) increase in cash and cash equivalents and restricted cash	(4,599)	17,168
Cash and cash equivalents and restricted cash:Beginning of period	49,961	49,923
End of period	$45,362	$67,091

The accompanying notes are an integral part of these consolidated financial statements.

FIRST WATCH RESTAURANT GROUP, INC.CONSOLIDATED STATEMENTS OF CASH FLOWS - continued(IN THOUSANDS)(Unaudited)

	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Supplemental cash flow information:		
Cash paid for interest, net of amounts capitalized	$4,362	$3,421
Cash paid for income taxes, net of refunds	$2,103	$982
Supplemental disclosures of non-cash investing and financing activities:		
Leased assets obtained in exchange for new operating lease liabilities (1)	$73,569	$27,627
Leased assets obtained in exchange for new finance lease liabilities	$160	$62
Remeasurements and terminations of operating lease assets and lease liabilities	$1,613	$(1,212)
Remeasurements and terminations of finance lease assets and lease liabilities	$(13)	$(19)
(Decrease) Increase in liabilities from acquisition of property, fixtures and equipment	$(550)	$4,010

(1) Leased assets and liabilities obtained in fiscal 2024 include $28.1 million from business acquisitions.

The accompanying notes are an integral part of these consolidated financial statements.

FIRST WATCH RESTAURANT GROUP, INC.NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS 1.Â Â Â Â Nature of Business and OrganizationFirst Watch Restaurant Group, Inc. (collectively with its wholly-owned subsidiaries, "the Company," or "Management") is a Delaware holding company. The Company operates and franchises restaurants in 29 states operating under the "First Watch" trade name, which are focused on made-to-order breakfast, brunch and lunch. The Company does not operate outside of the United States and all of its assets are located in the United States. As of June 30, 2024, the Company operated 459 company-owned restaurants and had 79 franchise-owned restaurants.2.Â Â Â Â Summary of Significant Accounting PoliciesBasis of PresentationThe Company reports financial information on a 52- or 53-week fiscal year ending on the last Sunday of each calendar year. The quarters ended June 30, 2024 and June 25, 2023 were 13-week periods. These unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K as of and for the year ended December 31, 2023 ("2023 Form 10-K").The accompanying unaudited interim consolidated financial statements have been prepared by the Company in accordance with generally accepted accounting principles in the United States of America ("GAAP") and pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, they do not include all the information and notes required by GAAP for complete financial statements. The unaudited interim consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements included in the 2023 Form 10-K and include all adjustments necessary for the fair statement of the consolidated financial statements for the quarterly periods presented. The results of operations for quarterly periods are not necessarily indicative of the results to be expected for other quarterly periods or the entire fiscal year. Use of EstimatesThe preparation of the unaudited interim consolidated financial statements in accordance with GAAP requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the unaudited interim consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the estimates and such differences could be material.Fair Value of Financial InstrumentsCertain assets and liabilities are carried at fair value. Fair value is the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The carrying amounts of the Company's financial instruments, including cash equivalents, accounts receivable, accounts payable, accrued expenses and other current liabilities approximate their fair values due to their short-term maturities. Interest Rate SwapsAs an element of the Company's interest rate risk management strategy, Management uses interest rate swaps. The intent of these instruments is to reduce cash flow exposure to variability in future interest rates on the Company's debt. Management has elected to designate and qualify the interest rate swaps as cash flow hedges. As such, the instruments are recorded on the balance sheet at fair value. Thereafter, gains or losses on the instruments are recognized in equity as changes to Other Comprehensive Income and subsequently reclassified into earnings at the time of the Company's debt interest payments.

FIRST WATCH RESTAURANT GROUP, INC.NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)Summary of Recently Issued Accounting Pronouncements In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-07, Segment Reporting (Topic 280), Improvements to Reportable Segment Disclosures, which requires incremental disclosures related to a public entity's reportable segments but does not change the definition of a segment, the method for determining segments, or the criteria for aggregating operating segments into reportable segments. The new guidance requires that a public entity disclose, on an annual and interim basis, disaggregated expense information that is regularly provided to the chief operating decision maker ("CODM") and included within each reported measure of segment profit or loss. The disclosures are also required for public entities that have a single reporting segment. The new guidance is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024 and should be adopted retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard. In December 2023, the FASB issued ASU 2023-09, Improvements to Income Tax Disclosures, which establishes new income tax disclosure requirements including disaggregated information about a reporting entity's effective tax rate reconciliation as well as disaggregated information on income taxes paid. The new guidance is effective for fiscal years beginning after December 15, 2024 and should be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard. Recent accounting guidance not discussed herein is not applicable, did not have, or is not expected to have a material impact to the Company.3.Â Â Â Â Business AcquisitionsThe Company acquired, in two separate transactions, substantially all the assets associated with 22 franchise-operated First Watch restaurants. For both transactions, the purchase price was allocated to the fair value of the assets acquired and the liabilities assumed. The allocations were based on preliminary valuations and are subject to adjustment as additional information is available. The Company expects to finalize the valuation of these assets not later than one year from the respective acquisition date. Transaction costs of $1.4 million were incurred in relation to the acquisitions and were recorded to Transaction expenses, net within the Consolidated Statement of Operations and Comprehensive Income. The details of each acquisition are as follows:

(in thousands, except number of acquired restaurants)	JANUARY 22, 2024	APRIL 15, 2024
Number of acquired restaurants	12	1
Purchase consideration	$3,002	$75,119
Recognized amounts of identifiable assets acquired and liabilities assumed:		
Cash	$1	$32
Inventory	$15	$213
Other assets	$1	$134
Property, fixtures and equipment	$1,391	$16,511
Reacquired rights	$498	$21,459
Operating right-of-use asset, net of lease position and prepaid rent	$1,251	$26,199
Deferred revenues - gift card liabilities assumed	$(5)	$(160)
Operating lease liabilities	$(1,247)	$(26,283)
Goodwill	$1,097	$37,584

Goodwill reflects the value of expected synergies and assembled workforce, and was assigned to the Company's single reporting unit. The Company will treat the transactions as asset acquisitions for income tax purposes, which allows for any goodwill recognized to be tax deductible and amortized over a 15-year statutory life. The weighted average estimated useful life of the reacquired rights is 5.5 years.Pro-forma financial information of the acquired restaurants for periods prior to the acquisition dates is not presented due to the immaterial impact on our consolidated financial statements.

FIRST WATCH RESTAURANT GROUP, INC.NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)4.Â Â Â Â RevenuesThe following tables include a detail of liabilities from contracts with customers:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Deferred revenues:		
Deferred gift card revenue	$3,022	$5,224
Deferred franchise fee revenue - current	225	275
Total current deferred revenues	3,247	5,499
Other long-term liabilities:		
Deferred franchise fee revenue - non-current	$1,668	$1,786

Changes in deferred gift card contract liabilities were as follows:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Deferred gift card revenue:				
Balance, beginning of period	$3,067	$2,909	$5,224	$4,897
Gift card sales	2,838	3,027	4,247	4,561
Gift card redemptions	(2,739)	(2,601)	(5,851)	(5,805)
Gift card breakage	(304)	(261)	(763)	(579)
Gift card liabilities assumed through acquisitions	160	80	165	80
Balance, end of period	$3,022	$3,154	$3,022	$3,154

Changes in deferred franchise fee contract liabilities were as follows:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Deferred franchise fee revenue:				
Balance, beginning of period	$2,264	$2,725	$2,061	$2,768
Cash received	72	105	407	139
Franchise revenues recognized	(60)	(80)	(162)	(157)
Business combinations - franchise revenues recognized	(383)	(78)	(413)	(78)
Balance, end of period	$1,893	$2,672	$1,893	$2,672

Revenues recognized disaggregated by type were as follows:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Restaurant sales:				
In-restaurant dining sales	$211,176	$174,352	$406,375	$343,581
Third-party delivery sales	24,375	21,440	50,310	43,754
Take-out sales	19,906	16,795	38,080	33,220
Total restaurant sales	$255,457	$212,587	$494,765	$420,555
Franchise revenues:				
Royalty and system fund contributions	$2,661	$3,555	$5,670	$6,916
Initial fees	60	80	162	157
Business combinations - revenues recognized	383	78	413	78
Total franchise				

revenues 3,104 3,713 6,245 7,151 Total revenues $258,561 $216,300 $501,010 $427,706

FIRST WATCH RESTAURANT GROUP, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)

5.   Accounts Receivable

Accounts receivable consisted of the following:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Receivables from third-party delivery providers	$1,309	$1,559
Receivables from franchisees	994	1,390
Receivables from vendors	1,092	873
Receivables related to gift card sales	540	1,585
Other receivables	97	125
Total accounts receivable	$4,032	$5,532

6.   Accrued Liabilities

Accrued liabilities consisted of the following:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Construction liabilities	$13,394	$13,944
Sales tax	7,416	6,163
Self-insurance and general liability reserves	2,313	1,593
Utilities	1,918	1,657
Interest payable	1,789	401
Credit card fees	2,282	1,706
Property tax	1,371	922
Contingent rent	918	1,160
Common area maintenance	618	749
Acquisition-related liabilities	1,577	1,326
Other	5,435	6,009
Total accrued liabilities	$39,031	$35,630

7.   Debt

Long-term debt, net consisted of the following:

(in thousands)	Balance JUNE 30, 2024	Interest Rate	Balance DECEMBER 31, 2023	Interest Rate
Term Facility	$99,375	7.93%	$92,500	7.70%
Delayed Draw Term Facility	96,891	7.90%	—	—
Revolving Credit Facility	—	—	30,000	7.72%
Finance lease liabilities	9		12	
Financing obligation	3,050		3,050	
Less: Unamortized debt discount and deferred issuance costs	(1,509)		(1,231)	
Total debt, net	198,719		125,395	
Less: Current portion of long-term debt	(6,645)		(5,628)	
Long-term debt, net	$192,074		$119,767	

FWR Holding Corporation ("FWR"), a subsidiary of the Company, is the borrower under the credit agreement dated October 6, 2021 ("Credit Agreement"), which provided for (i) a $100.0 million term loan A facility (the "Term Facility") and (ii) a $75.0 million revolving credit facility (the "Revolving Credit Facility" and, together with the Term Facility, collectively, the "Credit Facility").

FIRST WATCH RESTAURANT GROUP, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)

On February 24, 2023, the Company entered into Amendment No. 1 to the Credit Agreement to replace the London interbank offer rate ("LIBOR") with a secured overnight financing rate ("SOFR") pursuant to the terms and LIBOR fallback language in the Credit Agreement. All outstanding borrowings under the Credit Agreement continued to bear interest at LIBOR until March 27, 2023.On January 5, 2024, the Company entered into Amendment No. 2 to the Credit Agreement (the "Second Amendment") with terms substantially identical to the Credit Agreement to (i) replace the $100.0 million Term Facility with a new $100.0 million term loan A facility (the "New Term Facility"), (ii) replace the $75.0 million Revolving Credit Facility with a new $75.0 million revolving credit facility (the "New Revolving Credit Facility"), (iii) increase the New Revolving Credit Facility by $50.0 million, bringing the aggregate committed amount under the New Revolving Credit Facility to $125.0 million and (iv) add a new $125.0 million incremental delayed draw term loan facility (the "New Delayed Draw Term Facility"). The New Delayed Draw Term Facility is available to FWR for a period of 18 months from the date of the Second Amendment and the proceeds may be used to fund permitted acquisitions and new restaurant capital expenditures, repay revolving loans and/or replenish balance sheet cash, in each case, used for such permitted acquisitions or capital expenditures.Loans drawn under the New Delayed Draw Term Facility will amortize in equal quarterly installments at the same amortization rate per annum as then applicable to loans under the New Term Facility. The New Term Facility, the New Revolving Credit Facility and the New Delayed Draw Term Facility mature on January 5, 2029.On April 12, 2024, the Company drew $97.5 million of the $125.0 million New Delayed Draw Term Facility. The proceeds were used to repay $22.5 million of borrowings under the New Revolving Credit Facility and fund the franchise acquisition on April 15, 2024 that was completed for approximately $75.1 million.As of June 30, 2024, borrowings under the Credit Facility, as amended, bear interest at the option of FWR at either (i) the alternate base rate plus a margin of between 150 and 225 basis points depending on the total rent adjusted net leverage ratio of FWR and its restricted subsidiaries on a consolidated basis (the "Total Rent Adjusted Net Leverage Ratio") or (ii) SOFR plus a credit spread adjustment of 10 basis points plus a margin of between 250 and 325 basis points depending on the Total Rent Adjusted Net Leverage Ratio. Refer to Note 8, Interest Rate Swaps, for information about the variable-to-fixed interest rate swap agreements entered in June 2023 and May 2024.**Fair Value of Debt**The estimated fair value of the outstanding debt, excluding finance lease obligations and financing obligations, is classified as Level 3 in the fair value hierarchy and was estimated using discounted cash flow models, market yield and yield volatility. The following table includes the carrying value and fair value of the Company's debt as of the periods indicated:

(in thousands)	JUNE 30, 2024 Carrying Value	JUNE 30, 2024 Fair Value	DECEMBER 31, 2023 Carrying Value	DECEMBER 31, 2023 Fair Value
Term Facility	$99,375	$98,937	$92,500	$92,201
Delayed Draw Term Facility	96,891	96,464	—	—
Revolving Credit Facility	—	—	30,000	29,897

FIRST WATCH RESTAURANT GROUP, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)

8.   Interest Rate Swaps

The Company utilizes interest rate swaps to hedge a portion of the cash flows of the Company's variable rate debt.On June 23, 2023, the Company entered into two variable-to-fixed interest rate swaps. These interest rate swaps have an aggregate notional amount of $90.0 million and mature on October 6, 2026. Under the terms of the interest rate swaps, the Company will pay a weighted average fixed rate of 4.16% on the notional amount and will receive payments from the counterparties based on the three-month SOFR rate.On May 17, 2024, the Company entered into two additional variable-to-fixed interest rate swaps. These interest rate swaps have an aggregate notional amount of $60.0 million and mature on June 30, 2027. Under the terms of the interest rate swaps, the Company will pay a weighted average fixed rate of 4.42% on the notional amount and will receive payments from the counterparties based on the three-month SOFR rate.The fair value measurement of the interest rate swaps was based on the contractual terms and used observable market-based inputs. The interest rate swaps were valued using a discounted cash flow analysis on the expected cash flows using observable inputs including interest rate curves and credit spreads. Although the majority of the inputs used to value the instruments fall within Level 2 of the fair value hierarchy, the credit valuation adjustments utilized Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by the Company and the counterparties. The Company has determined that the impact of the credit valuation adjustments was not significant to the overall valuation. As a result, the derivative was classified as Level 2 of the fair value hierarchy.Amounts reported in Other comprehensive income related to the interest rate swaps will be reclassified to interest expense as interest payments are made on the Company's variable-rate debt. During the thirteen and twenty-six weeks ended June 30, 2024, a total of $0.2 million and $0.5 million, respectively, was reclassified from Other comprehensive income (loss) as a reduction to Interest expense. Over the next 12 months, the Company estimates that $1.0 million will be reclassified as a reduction to interest expense.

9.   Leases

The following table includes detail of lease assets and liabilities:

(in thousands)	Consolidated Balance Sheet Classification	JUNE 30, 2024	DECEMBER 31, 2023
Operating lease right-of-use assets	Operating lease right-of-use assets	$482,308	$420,001
Finance lease assets	Property, fixtures and equipment, net	919	1,033
Total lease assets		$483,227	$421,034
Operating lease liabilities (1) - current	Current portion of operating lease liabilities	$45,755	$40,281
Operating lease liabilities - non-current	Operating lease liabilities	504,130	441,290
Finance lease liabilities - current	Current portion of long-term debt	473	628
Finance lease liabilities - non-current	Long-term debt, net	439	448
Total lease liabilities		$550,797	$482,647

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(1) Excludes all variable lease expense.

FIRST WATCH RESTAURANT GROUP, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)

The components of lease expense are as follows:

(in thousands)	Consolidated Statements of Operations and Comprehensive Income Classification	THIRTEEN WEEKS ENDED JUNE 30, 2024	THIRTEEN WEEKS ENDED JUNE 25, 2023	TWENTY-SIX WEEKS ENDED JUNE 30, 2024	TWENTY-SIX WEEKS ENDED JUNE 25, 2023
Operating lease expense	Other restaurant operating expenses Occupancy expenses Pre-opening expenses General and administrative expenses	$17,059	$13,472	$32,752	$26,441
Variable lease expense	Food and beverage costs Occupancy expenses General and administrative expenses	4,818	4,126	9,426	8,006
Finance lease expense:					
Amortization of leased assets	Depreciation and amortization	133	127	261	254
Interest on lease liabilities	Interest expense	18	26	36	52
Total lease expense (1)		$22,028	$17,751	$42,475	$34,753

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(1) Includes contingent rent expense of $0.4 million and $0.5 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $0.9 million for both of the twenty-six weeks ended June 30, 2024 and June 25, 2023.

Supplemental cash flow information related to leases was as follows:

(in thousands)	TWENTY-SIX WEEKS ENDED JUNE 30, 2024	TWENTY-SIX WEEKS ENDED JUNE 25, 2023
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows - operating leases	$27,391	$21,247
Operating cash flows - finance leases	36	52
Financing cash flows - finance leases	311	259

Supplemental information related to leases was as follows:

	TWENTY-SIX WEEKS ENDED JUNE 30, 2024	TWENTY-SIX WEEKS ENDED JUNE 25, 2023
Weighted-average remaining lease term (in years) Operating leases	13.5	14.2
Finance leases	3.3	2.6
Weighted-average discount rate (1) Operating leases	8.0%	8.5%
Finance leases	6.5%	7.4%

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(1) Based on the Company's incremental borrowing rate.

FIRST WATCH RESTAURANT GROUP, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)

As of June 30, 2024, future minimum lease payments for operating and finance leases consisted of the following:

(in thousands) Fiscal year	OPERATING LEASES	FINANCE LEASES
2024	$18,714	$343
2025	62,661	294
2026	68,923	108
2027	68,313	96
2028	67,929	83
Thereafter	649,482	88
Total future minimum lease payments (1)	936,022	1,012
Less: imputed interest	(386,137)	(100)
Total present value of lease liabilities	$549,885	$912

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(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30, 2024.

10.   Equity and Stock-Based Compensation

Equity transactions During the first quarter of 2024, funds managed by the Company's largest stockholder, Advent International, L.P. ("Advent") sold 6,900,000 shares of the Company's common stock through an underwritten secondary public offering, including 900,000 shares of common stock that were sold pursuant to the underwriter's option to purchase additional shares, which was exercised in full. All net proceeds from the sale of the shares of common stock were distributed to the selling stockholders. The Company incurred approximately $0.5 million of costs in connection with the offerings that were recorded within Transaction expenses, net on the Consolidated Statements of Operations and Comprehensive Income. During the second quarter of 2023, Advent sold 3,500,000 and 3,000,000 shares of the Company's common stock through underwritten secondary public offerings that were completed on May 18, 2023 and June 13, 2023, respectively. The selling stockholders sold an additional 525,000 and 450,000 shares of common stock on May 18, 2023 and July 3, 2023, respectively, pursuant to the terms of the underwriter's option associated with each secondary offering. All net proceeds from the sale of the shares of common stock were distributed to the selling stockholders. The Company incurred approximately $1.0 million of costs that were recorded within Transaction expenses, net on the Consolidated Statements of Operations and Comprehensive Income. **Stock option awards**There were no stock option awards granted during the twenty-six weeks ended June 30, 2024. A summary of stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE EXERCISE PRICE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)	WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (in years)
Outstanding, December 31, 2023	4,347,186	$10.22	$42,965	5.1
Forfeited	(22,999)	$12.65		
Exercised	(324,276)	$9.91		
Outstanding, June 30, 2024	3,999,911	$10.23	$29,334	4.5
Exercisable, June 30, 2024	3,633,619	$9.97	$27,585	4.2

The aggregate intrinsic value is based on the difference between the exercise price of the stock option and the closing price of the Company's common stock on Nasdaq on the last trading day of the period.

FIRST WATCH RESTAURANT GROUP, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)

A summary of the non-vested stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE
Nonvested, December 31, 2023	1,234,031	$7.36
Forfeited	(22,999)	$5.70
Vested	(844,740)	$7.95
Nonvested, June 30, 2024	366,292	$6.09

Restricted stock units During the twenty-six weeks ended June 30, 2024, a total of 459,041 restricted stock units ("RSUs") were granted. Of the total RSUs granted, 353,683 will vest ratably over a period of three years from grant date, 33,762 will vest one year from the grant date, and the remaining 71,596 will vest 50% on the second anniversary of the grant date and 50% on the third anniversary of grant date. A summary of the Company's RSU activity during the twenty-six weeks ended June 30, 2024 is as follows:

	RESTRICTED STOCK UNITS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)
Outstanding, December 31, 2023	521,042	$15.71	$10,473
Granted	459,041	$24.33	
Forfeited	(7,436)	$17.03	
Vested	(186,857)	$15.85	
Outstanding, June 30, 2024	785,790	$20.70	$13,798

The aggregate intrinsic value is based on the closing price of the Company's common stock on Nasdaq of $17.56 and $20.10 on June 28, 2024 and December 29, 2023, the last trading days for the periods, respectively.Stock-based compensation expense was $2.5 million and $2.1 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $4.3 million and $3.6 million during the twenty-six weeks ended June 30, 2024 and June 25, 2023, respectively.The total related income tax benefit for stock-based compensation expense was $0.1 million and $0.4 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, and $1.4 million and $0.6 million during the twenty-six weeks ended June 30, 2024 and June 25, 2023, respectively.**Unrecognized stock-based compensation expense**The following represents unrecognized stock-based compensation expense and the remaining weighted average vesting period as of June 30, 2024:

(in thousands)	UNRECOGNIZED STOCK-BASED COMPENSATION EXPENSE	REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years)
Stock options	$1,572	0.7
Restricted stock units	$14,190	2.2

11.   Income Taxes

(in thousands)	THIRTEEN WEEKS ENDED JUNE 30, 2024	THIRTEEN WEEKS ENDED JUNE 25, 2023	TWENTY-SIX WEEKS ENDED JUNE 30, 2024	TWENTY-SIX WEEKS ENDED JUNE 25, 2023
Income before income taxes	$13,779	$9,991	$23,792	$23,909
Income tax expense	$(4,879)	$(2,032)	$(7,678)	$(6,590)
Effective income tax rate	35.4%	20.3%	32.3%	27.6%

FIRST WATCH RESTAURANT GROUP, INC.
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)

The effective income tax rate for the thirteen and twenty-six weeks ended June 30, 2024 was 35.4% and 32.3%, respectively, as compared to 20.3% and 27.6% for the thirteen and twenty-six weeks ended June 25, 2023, respectively. The change in the effective income tax rates was primarily due to (i) the change in valuation allowance on deferred tax assets, (ii) the benefit of tax credits for FICA taxes on certain employees' tips and (iii) impact of executive stock-based compensation.The effective income tax rates for the thirteen and twenty-six weeks ended June 30, 2024 and June 25, 2023 were different than the blended federal and state statutory rate primarily due to (i) the change in the valuation allowance, (ii) the benefit of tax credits for FICA taxes on certain employees' tips, (iii) the impacts of executive stock-based compensation and (iv) non-deductible costs associated with the Secondary Offerings. **Valuation allowance**Management evaluates quarterly whether the resulting deferred tax assets are realizable given the Company's earnings history. Based on the available evidence, the Company does not meet the more likely than not standard related to the realization of a portion of the deferred tax assets as of June 30, 2024. Accordingly, the Company has established a valuation allowance on the portion of deferred tax assets deemed not realizable, including state charitable contribution carryovers, various state loss carryforwards and various federal tax credit carryforwards.Management continues to monitor and evaluate the rationale for recording a valuation allowance for deferred tax assets. As the Company's future taxable earnings increase and deferred tax assets are utilized, it is possible that a portion of the valuation allowance will no longer be needed. Release of any valuation allowance would result in the recognition of certain deferred tax assets and a decrease to income tax expense in the period of the release. The timing and amount of any release related to future taxable income is currently indeterminable.**Contingent consideration liability**Certain federal loss carryforwards, state loss carryforwards and general business credits were accumulated from operations prior to the August 2017 merger through which the Company became majority owned by Advent. Under the terms of an agreement with the previous stockholders, to the extent that these credits and carryforwards were utilized to reduce taxes payable, the Company was required to pay the previous stockholders an amount equal to tax savings. In accordance with the agreement, an initial contingent consideration liability of $1.2 million was recognized and adjusted periodically for estimated future use and the actual distributions to previous stockholders. By agreement the obligation would lapse following a change in control event. During the first quarter of 2024, Advent sold common stock of the Company through a secondary public offering. As a result, Advent no longer controlled a majority of the Company's issued and outstanding shares of common stock. Advent's first quarter sale, therefore, represents a change of control event as defined in the agreement. Given this change in control event, the remaining $0.6 million of the contingent consideration liability was released through Transaction expenses, net. Final payment to previous stockholders was made in the second quarter of 2024.**12.   Commitments and Contingencies**

Legal Proceedings The Company is subject to legal proceedings, claims and liabilities that arise in the ordinary course of business. The amount of the anticipated liability with respect to these matters was not material as of June 30, 2024. In the event any litigation losses become probable and estimable, the Company will recognize anticipated losses.**Unclaimed Property**The Company is subject to unclaimed or abandoned property (escheat) laws which require it to turn over to state governmental authorities the property of others held by the Company that has been unclaimed for specified periods of time. Property subject to escheat laws generally relates to uncashed checks, trade accounts receivable credits and unredeemed gift card balances. During the first quarter of 2022, the Company received a letter from the Delaware Secretary of State inviting the Company to participate in the Delaware Secretary of State's Abandoned or Unclaimed Property Voluntary Disclosure Agreement Program to avoid being sent an audit notice by the Delaware Department of Finance. On August 31, 2022, the Company was accepted into Delaware's Voluntary Disclosure Agreement Program, entitling it to certain benefits and protections offered to participants in the program. In 2023, the Company recorded $0.8 million in General and administrative expenses for this matter. In the second quarter of 2024, the Company paid $0.7 million to the State of Delaware to resolve escheat matters related to unclaimed gift card balances. The Company believes any additional payments to the State of Delaware to resolve the remaining escheat matters will not be significant.

FIRST WATCH RESTAURANT GROUP, INC.NOTES TO

UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (continued)Management believes the Company is not currently required to remit any amounts relating to future unredeemed gift cards to states as the Company's subsidiary that is the issuer of our gift cards was re-domiciled in Florida, which exempts gift cards from the abandoned and unclaimed property laws.13.   Net Income Per Common ShareThe following table sets forth the computations of basic and diluted net income per common share:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands, except share and per share data)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Numerator:Net income	$8,900	$7,959	$16,114	$17,319
Denominator:Weighted average common shares outstanding - basic	60,384,696	59,385,510	60,198,743	59,314,470
Weighted average common shares outstanding - diluted	62,464,424	60,944,836	62,507,183	60,770,441
Net income per common share - basic	$0.15	$0.13	$0.27	$0.29
Net income per common share - diluted	$0.14	$0.13	$0.26	$0.28

Stock options outstanding not included in diluted net income per common share as their effect is anti-dilutive12,552 1,005,061 12,552 1,005,359 Restricted stock units outstanding not included in diluted net income per share as their effect is anti-dilutive417,325 9,065 266,115 4,533 Diluted net income per common share is calculated by adjusting the weighted average shares outstanding for the theoretical effect of potential common shares that would be issued for stock option awards outstanding and unvested as of the respective periods using the treasury method.19Table of ContentsItem 2. Management's Discussion and Analysis of Financial Condition and Results of OperationsCautionary StatementThe following discussion and analysis of our financial condition and results of operations should be read in conjunction with the unaudited interim consolidated financial statements and notes thereto included in Part I, Item 1 of this Form 10-Q and our audited consolidated financial statements and notes included in our 2023 Form 10-K. As discussed in "Cautionary Note Regarding Forward-Looking Statements," the following discussion and analysis contains forward-looking statements that involve risks and uncertainties. Our actual results may materially differ from those discussed in such forward-looking statements. Factors that could cause or contribute to these differences include, but are not limited to, those identified in our 2023 Form 10-K, including under Item 1A. Risk Factors and "Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations" and in "Part II, Item 1A. Risk Factors" of our Form 10-Q for the quarter ended March 31, 2024.OverviewFirst Watch is an award-winning Daytime Dining concept serving made-to-order breakfast, brunch and lunch using fresh ingredients. A recipient of hundreds of local "Best Breakfast" and "Best Brunch" accolades, First Watch's award-winning chef-driven menu includes elevated executions of classic favorites for breakfast, brunch and lunch. In 2023, First Watch was named a Top 100 Most Loved Workplace® in Newsweek by the Best Practice Institute for the second consecutive year. On October 1, 2021, the Company's common stock began trading on Nasdaq under the ticker symbol "FWRG."The Company operates and franchises restaurants in 29 states under the "First Watch" trade name and as of June 30, 2024, the Company had 459 company-owned restaurants and 79 franchise-owned restaurants.Recent DevelopmentsFinancial highlights for the thirteen weeks ended June 30, 2024 ("second quarter of 2024") as compared, unless otherwise indicated below, to the thirteen weeks ended June 25, 2023 ("second quarter of 2023"), reflected the continued momentum of our strong operating performance and include the following:•Total revenues increased 19.5% to $258.6 million in the second quarter of 2024 from $216.3 million in the second quarter of 2023•System-wide sales increased 10.1% to $299.0 million in the second quarter of 2024 from $271.5 million in the second quarter of 2023•Same-restaurant sales growth of negative 0.3%•Same-restaurant traffic growth of negative 4.0%*•Income from operations margin increased to 6.4% during the second quarter of 2024 from 5.3% in the second quarter of 2023•Restaurant level operating profit margin** increased to 21.9% in the second quarter of 2024 from 20.9% in the second quarter of 2023•Net income increased to $8.9 million, or $0.14 per diluted share, in the second quarter of 2024 from $8.0 million, or $0.13 per diluted share in the second quarter of 2023•Adjusted EBITDA** increased to $35.3 million in the second quarter of 2024 from $25.8 million in the second quarter of 2023•Opened 7 system-wide restaurants in 6 states and acquired 21 franchise-owned restaurants resulting in a total of 538 system-wide restaurants (459 company-owned and 79 franchise-owned) across 29 states_____*Comparing the thirteen-week periods ended June 30, 2024 and July 2, 2023 in order to compare like-for-like periods. See "Key Performance Indicators" for additional information.** See Non-GAAP Financial Measures Reconciliations section below.20Table of ContentsBusiness TrendsOur same restaurant sales growth was negative 0.3% for the quarter due principally to continuing pressure on traffic. Our same restaurant traffic growth was negative 4.0% in the second quarter which was up from negative 4.5% reported in the first quarter.Commodity inflation of 4.2% in the second quarter was due principally to increases in our cost of avocados and bacon and partially offset by a decline in the cost of coffee, shell eggs and bread. Management estimates 2024 commodity inflation will range between 2.0% to 4.0%. During the second quarter, restaurant-level wage inflation was approximately 5.0%. For the full year, management expects restaurant-level wage inflation in the range of 5.0% to 7.0%.Key Performance Indicators Throughout "Management's Discussion and Analysis of Financial Condition and Results of Operations," we commonly discuss the following key operating metrics which we believe will drive our financial results and long-term growth model. We believe these metrics are useful to investors because management uses these metrics to evaluate performance and assess the growth of our business as well as the effectiveness of our marketing and operational strategies.New Restaurant Openings ("NROs"): the number of new company-owned First Watch restaurants commencing operations during the period. Management reviews the number of new restaurants to assess new restaurant growth and company-owned restaurant sales.Franchise-owned New Restaurant Openings ("Franchise-owned NROs"): the number of new franchise-owned First Watch restaurants commencing operations during the period.Same-Restaurant Sales Growth: the percentage change in year-over-year restaurant sales (excluding gift card breakage) for the comparable restaurant base, which we define as the number of company-owned First Watch branded restaurants open for 18 months or longer as of the beginning of the fiscal year ("Comparable Restaurant Base"). For the second quarter of 2024, this operating metric compares the thirteen and twenty-six-week periods ended June 30, 2024 with the thirteen and twenty-six-week periods ended July 2, 2023, versus the thirteen and twenty-six-week periods ended June 25, 2023, in order to compare like-for-like periods. For the thirteen and twenty-six weeks ended June 30, 2024 and July 2, 2023, there were 344 restaurants and 327 restaurants, respectively, in our Comparable Restaurant Base. Measuring our same-restaurant sales growth allows management to evaluate the performance of our existing restaurant base. We believe this measure is useful for investors to provide a consistent comparison of restaurant sales results and trends across periods within our core, established restaurant base, unaffected by results of store openings, closings, and other transitional changes.Same-Restaurant Traffic Growth: the percentage change in traffic counts for the thirteen and twenty-six week periods ended June 30, 2024 as compared to the thirteen and twenty-six-week periods ended July 2, 2023 using the Comparable Restaurant Base, in order to compare like-for-like periods. Measuring our same-restaurant traffic growth allows management to evaluate the performance of our existing restaurant base. We believe this measure is useful for investors because an increase in same-restaurant traffic provides an indicator as to the development of our brand and the effectiveness of our marketing strategy.System-wide restaurants: the total number of restaurants, including all company-owned and franchise-owned restaurants.System-wide sales: consists of restaurant sales from our company-owned restaurants and franchise-owned restaurants. We do not recognize the restaurant sales from our franchise-owned restaurants as revenue.21Table of ContentsNon-GAAP Financial MeasuresTo supplement the consolidated financial statements, which are prepared in accordance with accounting principles generally accepted in the United States of America ("GAAP"), we use the following non-GAAP measures, which present operating results on an adjusted basis: (i) Adjusted EBITDA, (ii) Adjusted EBITDA margin, (iii) Restaurant level operating profit and (iv) Restaurant level operating profit margin. Our presentation of these non-GAAP measures includes isolating the effects of some items that are either nonrecurring in nature or vary from period to period without any correlation to our ongoing core operating performance. These supplemental measures of performance are not required by or presented in accordance with GAAP. Management believes these non-GAAP measures provide investors with additional visibility into our operations, facilitate analysis and comparisons of our ongoing business operations because they exclude items that may not be indicative of our ongoing operating performance, help to identify operational trends and allow for greater transparency with respect to key metrics used by management in our financial and operational decision making. Our non-GAAP measures may not be comparable to similarly titled measures used by other companies and have important limitations as analytical tools. These non-GAAP measures should not be considered in isolation or as substitutes for analysis of our results as reported under GAAP as they may not provide a complete understanding of our performance. These non-GAAP measures should be reviewed in conjunction with our consolidated financial statements prepared in accordance with GAAP.We use Adjusted EBITDA and Adjusted EBITDA margin (i) as factors in evaluating management's performance when determining incentive compensation, (ii) to evaluate our operating results and the effectiveness of our business strategies and (iii) internally as benchmarks to compare our performance to that of our competitors.We use Restaurant level operating profit and Restaurant level operating profit margin (i) to evaluate the performance and profitability of each operating restaurant, individually and in the aggregate, and (ii) to make decisions regarding future spending and other operational decisions.Adjusted EBITDA: represents Net income before depreciation and amortization, interest expense, income taxes, and items that we do not consider in our evaluation of ongoing core operating performance as identified in the reconciliation of Net income, the most directly comparable measure in accordance with GAAP, to Adjusted EBITDA, included in the section Non-GAAP Financial Measure Reconciliations below. Adjusted EBITDA Margin: represents Adjusted EBITDA as a percentage of total revenues. See Non-GAAP Financial Measure Reconciliations below for a reconciliation to Net income margin, the most directly comparable GAAP measure. Restaurant Level Operating Profit: represents restaurant sales, less restaurant operating expenses, which include food and beverage costs, labor and other related expenses, other restaurant operating expenses, pre-opening expenses and occupancy expenses. Restaurant level operating profit excludes corporate-level expenses and other items that we do not consider in the evaluation of the ongoing core operating performance of our restaurants as identified in the reconciliation of Income from operations, the most directly comparable GAAP measure, to Restaurant level operating profit, included in the section Non-GAAP Financial Measure Reconciliations below. Restaurant Level Operating Profit Margin: represents Restaurant level operating profit as a percentage of restaurant sales. See Non-GAAP Financial Measure Reconciliations below for a reconciliation to Income from operations margin, the most directly comparable GAAP measure.22Table of ContentsSelected Operating Data

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
System-wide sales (in thousands)	$298,978	$271,546	$588,558	$536,265
System-wide restaurants	538	492	538	492
Company-owned	459	381	459	381
Franchise-owned	79	111	79	111
Same-restaurant sales growth (1)	(0.3)%	7.8 %	(0.3)%	10.4 %
Same-restaurant traffic growth (1)	(4.0)%	(1.2)%	(4.2)%	1.9 %
Income from operations (in thousands)	$16,447	$11,343	$28,733	$26,674
Income from operations margin	6.4 %	5.3 %	5.8 %	6.3 %
Restaurant level operating profit (in thousands) (2)	$55,946	$44,398	$105,808	$88,500
Restaurant level operating profit margin (2)	21.9 %	20.9 %	21.4 %	21.0 %
Net income (in thousands)	$8,900	$7,959	$16,114	$17,319
Net income margin	3.4 %	3.7 %	3.2 %	4.0 %
Adjusted EBITDA (in thousands)	$35,325	$25,816	$63,915	$53,229
Adjusted EBITDA margin (3)	13.7 %	11.9 %	12.8 %	12.4 %

_____(1) Comparing the thirteen and twenty-six-week periods ended June 30, 2024 with the thirteen and twenty-six-week periods ended July 2, 2023 in order to compare like-for-like periods. See "Key Performance Indicators" for additional information.(2) Reconciliations from Income from operations and Income from operations margin, the most comparable GAAP measures, to Restaurant level operating profit and Restaurant level operating profit margin, are set forth in the schedules within the Non-GAAP Financial Measures Reconciliations section below.(3) Reconciliations from Net income and Net income margin, the most comparable GAAP measures, to Adjusted EBITDA and Adjusted EBITDA margin, are set forth in the schedules within the Non-GAAP Financial Measures Reconciliations section below.23Table of ContentsResults of Operations The following table summarizes our results of operations and the percentages of certain items in relation to Total revenues or, where indicated, Restaurant sales for the thirteen and twenty-six weeks ended June 30, 2024 and June 25, 2023:

	THIRTEEN WEEKS ENDED				TWENTY-SIX WEEKS ENDED			
(in thousands)	JUNE 30, 2024		JUNE 25, 2023		JUNE 30, 2024		JUNE 25, 2023	
RevenuesRestaurant sales	$255,457	98.8 %	$212,587	98.3 %	$494,765	98.8 %	$420,555	98.3 %
Franchise revenues	3,104	1.2 %	3,713	1.7 %	6,245	1.2 %	7,151	1.7 %
Total revenues	258,561	100.0 %	216,300	100.0 %	501,010	100.0 %	427,706	100.0 %
Operating costs and expensesRestaurant operating expenses (1) (exclusive of depreciation and amortization shown below):Food and beverage costs	55,803	21.8 %	47,692	22.4 %	107,987	21.8 %	94,319	22.4 %
Labor and other related expenses	83,841	32.8 %	70,602	33.2 %	163,576	33.1 %	139,175	33.1 %
Other restaurant operating expenses	37,549	14.7 %	32,182	15.1 %	74,341	15.0 %	63,878	15.2 %
Occupancy expenses	20,490	8.0 %	16,461	7.7 %	39,658	8.0 %	32,395	7.7 %
Pre-opening expenses	1,828	0.7 %	1,252	0.6 %	3,395	0.7 %	2,288	0.5 %
General and administrative expenses	27,189	10.5 %	25,284	11.7 %	54,847	10.9 %	47,989	11.2 %
Depreciation and amortization	14,536	5.6 %	9,441	4.4 %	26,807	5.4 %	18,558	4.3 %
Impairments and loss on disposal of assets	153	0.1 %	299	0.1 %	272	0.1 %	433	0.1 %
Transaction expenses, net	725	0.3 %	1,744	0.8 %	1,394	0.3 %	1,997	0.5 %
Total operating costs and expenses	242,114	93.6 %	204,957	94.8 %	472,277	94.3 %	401,032	93.8 %
Income from operations (1)	16,447	6.4 %	11,343	5.3 %	28,733	5.8 %	26,674	6.3 %
Interest expense	(3,381)	(1.3)%	(2,037)	(0.9)%	(5,980)	(1.2)%	(3,944)	(0.9)%
Other income, net	713	0.3 %	685	0.3 %	1,039	0.2 %	1,179	0.3 %
Income before income taxes	13,779	5.3 %	9,991	4.6 %	23,792	4.7 %	23,909	5.6 %
Income tax expense	(4,879)	(1.9)%	(2,032)	(0.9)%	(7,678)	(1.5)%	(6,590)	(1.5)%
Net income	$8,900	3.4 %	$7,959	3.7 %	$16,114	3.2 %	$17,319	4.0 %

_____(1) As a percentage of restaurant sales.Restaurant Sales Restaurant sales represent the aggregate sales of food and beverages, net of discounts, at company-owned restaurants. Restaurant sales in any period are directly influenced by the number of operating weeks in the period, the number of open restaurants, customer traffic and average check. Average check growth is driven by our menu price increases and changes to our menu mix.

	THIRTEEN WEEKS ENDED			TWENTY-SIX WEEKS ENDED		
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	Change	JUNE 30, 2024	JUNE 25, 2023	Change
Restaurant sales:In-restaurant dining sales	$211,176	$174,352	21.1 %	$406,375	$343,581	18.3 %
Third-party delivery sales	24,375	21,440	13.7 %	50,310	43,754	15.0 %
Take-out sales	19,906	16,795	18.5 %	38,080	33,220	14.6 %
Total Restaurant sales	$255,457	$212,587	20.2 %	$494,765	$420,555	17.6 %

The increase in total restaurant sales as compared to the same periods in the prior year was due principally to restaurant sales of (i) $20.9 million and $36.8 million for the thirteen and twenty-six weeks ended June 30, 2024, respectively, from 40 NROs opened between June 25, 2023 and June 30, 2024, (ii) $19.3 million and $28.4 million for the thirteen and twenty-six weeks ended June 30, 2024, respectively, from 39 restaurants acquired from franchisees between June 25, 2023 and June 30, 2024 and (iii) menu price increases.24Table of ContentsFranchise RevenuesFranchise revenues are comprised of sales-based royalty fees, system fund contributions and the amortization of upfront initial franchise fees, which are recognized as revenue on a straight-line basis over the term of the franchise agreement. Franchise revenues in any period are directly influenced by the number of open franchise-owned restaurants.

	THIRTEEN WEEKS ENDED			TWENTY-SIX WEEKS ENDED		
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	Change	JUNE 30, 2024	JUNE 25, 2023	Change
Franchise revenues:Royalty and system fund contributions	$2,661	$3,555	(25.1)%	$5,670	$6,916	(18.0)%
Initial fees	60	80	(25.0)%	162	157	3.2 %
Business acquisitions - franchise revenues recognized	383	78	391.0 %	413	78	429.5 %
Total Franchise revenues	$3,104	$3,713	(16.4)%	$6,245	$7,151	(12.7)%

The decrease in franchise revenues during the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was primarily driven by the acquisition of 39 franchise-owned restaurants, partially offset by franchise revenues from the 8 franchise-owned NROs between June 25, 2023 and June 30, 2024.Food and Beverage CostsThe components of food and beverage costs at company-owned restaurants are variable by nature, change with sales volume, are impacted by product mix and are subject to increases or decreases in commodity costs.

	THIRTEEN WEEKS ENDED			TWENTY-SIX WEEKS ENDED		
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	Change	JUNE 30, 2024	JUNE 25, 2023	Change
Food and beverage costs	$55,803	$47,692	17.0 %	$107,987	$94,319	14.5 %
As a percentage of restaurant sales	21.8 %	22.4 %	(0.6)%	21.8 %	22.4 %	(0.6)%

Food and beverage costs as a percent of restaurant sales decreased during the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year primarily due to the leverage of menu price increases partially offset by commodity inflation. Food and beverage costs increased during the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year primarily as a result of the 40 NROs and 39 restaurants acquired from franchisees between June 25, 2023 and June 30, 2024. Labor and Other Related ExpensesLabor and other related expenses are variable by nature and include hourly and management wages, bonuses, payroll taxes, workers' compensation expense and employee benefits. Factors that influence labor costs include minimum wage and payroll tax legislation, health care costs, the number and performance of our company-owned restaurants and increased competition for qualified staff.

	THIRTEEN WEEKS ENDED			TWENTY-SIX WEEKS ENDED		
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	Change	JUNE 30, 2024	JUNE 25, 2023	Change
Labor and other related expenses	$83,841	$70,602	18.8 %	$163,576	$139,175	17.5 %
As a percentage of restaurant sales	32.8 %	33.2 %	(0.4)%	33.1 %	33.1 %	—%

Labor and other related expenses as a percentage of restaurant sales decreased during the thirteen weeks ended June 30, 2024 as compared to the same period in the prior year primarily as a result of (i) the leverage of menu price increases, and (ii) hourly labor efficiency. These increases were partially offset by wage increases.The increase in labor and other related expenses during the thirteen and

twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was primarily due to (i) the increase in the number of restaurants (ii) wage increases and (iii) carrying more managers to staff new restaurants.

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Other Restaurant Operating Expenses

Other restaurant operating expenses consist of marketing and advertising expenses, utilities, insurance and other operating variable expenses incidental to operating company-owned restaurants, such as operating supplies (including paper products, menus and to-go supplies), credit card fees, repairs and maintenance, and third-party delivery services fees.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Other restaurant operating expenses $37,549 $32,182 16.7 % $74,341 $63,878 16.4 % As a percentage of restaurant sales 14.7 % 15.1 % (0.4) 15.0 % 15.2 % (0.2)%

For the thirteen and twenty-six weeks ended June 30, 2024, other restaurant operating expenses as a percentage of restaurant sales was lower than the same periods in the prior year primarily due to (i) decrease in smallwares expense, (ii) deflation in to-go supplies costs, and (iii) decrease in general liability insurance premiums, partially offset by increases in credit card fees attributable to our pay-at-table program rolled out in the first quarter of 2024.

The increase in other restaurant operating expenses during the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was mainly due to the increase in the number of restaurants.

Occupancy Expenses

Occupancy expenses primarily consist of rent expense, property insurance, common area expenses and property taxes.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Occupancy expenses $20,490 $16,461 24.5 % $39,658 $32,395 22.4 % As a percentage of restaurant sales 8.0 % 7.7 % 0.3 8.0 % 7.7 % 0.3

As a percentage of restaurant sales, the increase in occupancy expenses for the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was primarily due to higher rent expense and the deleverage associated with negative same restaurant sales growth.

The increase in occupancy expenses during the thirteen weeks and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was primarily due to the increase in the number of company-owned restaurants.

Pre-opening Expenses

Pre-opening expenses are costs incurred to open new company-owned restaurants. Pre-opening expenses include pre-opening rent expense, which is recognized during the period between the date of possession of the restaurant facility and the restaurant opening date. In addition, pre-opening expenses include manager salaries, recruiting expenses, employee payroll and training costs, which are recognized in the period in which the expense was incurred. Pre-opening expenses can fluctuate from period to period, based on the number and timing of new company-owned restaurant openings.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Pre-opening expenses $1,828 $1,252 46.0 % $3,395 $2,288 48.4 % The increase in pre-opening expenses during the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was primarily from increases in (i) rent, (ii) travel expenses and (iii) the number of restaurants opened and under construction.

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General and Administrative Expenses

General and administrative expenses primarily consist of costs associated with our corporate and administrative functions that support restaurant development and operations including marketing and advertising costs incurred as well as legal fees, professional fees, stock-based compensation and expenses associated with being a public company, including costs associated with our compliance with the Sarbanes-Oxley Act. General and administrative expenses are impacted by changes in our employee headcount and costs related to strategic and growth initiatives.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change General and administrative expenses $27,189 $25,284 7.5 % $54,847 $47,989 14.3 % The increase in general and administrative expenses during the thirteen weeks ended June 30, 2024 as compared to the same period in the prior year was mainly due to (i) $1.2 million in compensation expense from wage increases and additional employee headcount to support growth and (ii) $0.7 million increase in consulting and professional services, information technology, licenses, travel and other miscellaneous expenses.

The increase in general and administrative expenses during the twenty-six weeks ended June 30, 2024 as compared to the same period in the prior year was mainly due to (i) $4.3 million in compensation expense from wage increases and additional employee headcount to support growth and (ii) $2.6 million increase in consulting and professional services, information technology, licenses, travel and other miscellaneous expenses.

Depreciation and Amortization

Depreciation and amortization consists of the depreciation of fixed assets, including leasehold improvements, fixtures and equipment and the amortization of definite-lived intangible assets, which are primarily comprised of franchise rights. Franchise rights includes rights which arose from the purchase price allocation in connection with the merger agreement through which the Company was acquired by funds affiliated with or managed by Advent International, L.P. ("Advent") in August 2017, as well as reacquired rights from our acquisitions of franchise-owned restaurants.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Depreciation and amortization $14,536 $9,441 54.0 % $26,807 $18,558 44.4 % The increase in depreciation and amortization during the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was due to (i) additional NRO assets and restaurants acquired from franchisees and (ii) reacquired rights.

Transaction Expenses, Net

Transaction expenses, net include (i) revaluations of contingent consideration payable to previous stockholders for tax savings generated through the use of federal and state loss carryforwards and general business credits that had been accumulated from operations prior to our acquisition by Advent in August 2017, (ii) gains or losses associated with lease or contract terminations, (iii) costs incurred in connection with the acquisition of franchise-owned restaurants, (iv) costs related to restaurant closures and (v) costs related to certain equity offerings.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Transaction expenses, net $725 $1,744 (58.4)% $1,394 $1,997 (30.2)% The decrease in Transaction expenses, net during the thirteen-week period ended June 30, 2024 as compared to the same period in the prior year was primarily due to (i) $0.7 million decrease in costs incurred by us in connection with the secondary public offerings of the Company's common stock by entities affiliated with Advent and (ii) $0.3 million decrease in costs incurred in connection with the acquisition of certain franchise-owned restaurants.

The decrease in Transaction expenses, net during the twenty-six weeks ended June 30, 2024 as compared to the same period in the prior year was primarily due to a contingent consideration liability reduction recognized as a reduction in transaction expenses in the first quarter of 2024.

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Income from Operations

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Income from operations $16,447 $11,343 45.0 % $28,733 $26,674 7.7 % As a percentage of restaurant sales 6.4 % 5.3 % 1.1 5.8 % 6.3 % (0.5) Income from operations margin increased during the thirteen weeks ended June 30, 2024 as compared to the same period in the prior year primarily due to (i) leveraging increase in sales from menu price increases and (ii) improved labor efficiency. This was partially offset by increases in occupancy expense and depreciation and amortization increasing as a percent of sales.

Income from operations margin decreased during the twenty-six weeks ended June 30, 2024 as compared to the same period in the prior year primarily due to (i) the increase in occupancy expenses and (ii) higher depreciation and amortization expense driven by our restaurant growth and acquisition of certain franchise-owned restaurants, partially offset by the increase in restaurant sales.

Interest Expense

Interest expense primarily consists of interest and fees on our outstanding debt and the amortization expense for debt discount and deferred issuance costs.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Interest expense $3,381 $2,037 66.0 % $5,980 $3,944 51.6 % The increase in interest expense during the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was due to (i) increased borrowings associated with franchise acquisitions and (ii) higher interest rates.

Other Income, Net

Other income, net includes items deemed to be non-operating based on management's assessment of the nature of the item in relation to our core operations.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Other income, net $713 $685 4.1 % $1,039 $1,179 (11.9)% The twenty-six week period ended June 30, 2024 includes $0.4 million of debt refinancing charges. Differences in Other income for the comparative periods presented are related to expected fluctuations in insurance recoveries and interest income.

Income Tax Expense

Income tax expense primarily consists of various federal and state taxes.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Income tax expense $(4,879) $(2,032) 140.1 % $(7,678) $(6,590) 16.5 % Effective income tax rate 35.4 % 20.3 % 15.1 32.3 % 27.6 % 4.7 % The change in the effective income tax rates for the thirteen and twenty-six weeks ended June 30, 2024 as compared to the same periods in the prior year was primarily due to (i) the change in the valuation allowance on deferred tax assets, (ii) the benefit of tax credits for FICA taxes on certain employees' tips and (iii) the impacts of executive stock-based compensation.

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Net Income

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Net income $8,900 $7,959 11.8 % $16,114 $17,319 (7.0)% As a percentage of total revenues 3.4 % 3.7 % (0.3) 3.2 % 4.0 % (0.8)% The increase in net income during the thirteen weeks ended June 30, 2024 as compared to the same period in the prior year was primarily due to the increase in income from operations. This was partially offset by (i) the increase in interest expense and (ii) the increase in income tax expense. Net income margin during the thirteen weeks ended June 30, 2024 decreased compared to the same period in the prior year primarily due to the increase in interest expense and income tax expense, partially offset by the increase in income from operations.

Net income and net income margin during the twenty-six weeks ended June 30, 2024 decreased as compared to the same period in the prior year primarily due to the (i) increase in interest expense, (ii) the increase in income tax expense and (iii) the decrease in income from operations margin.

Restaurant Level Operating Profit and Restaurant level Operating Profit Margin

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Restaurant level operating profit $55,946 $44,398 26.0 % $105,808 $88,500 19.6 % Restaurant level operating profit margin 21.9 % 20.9 % 1.0 21.4 % 21.0 % 0.4 % Restaurant level operating profit margin during the thirteen weeks ended June 30, 2024 increased as compared to the same period in the prior year primarily due to (i) additional restaurant sales contributed by NROs and restaurants acquired between June 25, 2023 and June 30, 2024, (ii) favorable food and beverage costs as a percent of sales and (iii) labor efficiencies. This was partially offset by the increase in (i) wages and (ii) the deleverage of occupancy expenses.

Restaurant level operating profit for the twenty-six weeks ended June 30, 2024 increased as compared to the same period in the prior year primarily due to (i) sales growth driven by the increase in menu prices, as well as (ii) restaurant sales contributed by 40 NROs and 39 restaurants acquired from franchisees between June 25, 2023 and June 30, 2024. This was partially offset by an increase in (i) wages and (ii) deleverage of occupancy expenses.

Adjusted EBITDA and Adjusted EBITDA Margin

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 Change JUNE 30, 2024 JUNE 25, 2023 Change Adjusted EBITDA $35,325 $25,816 36.8 % $63,915 $53,229 20.1 % Adjusted EBITDA margin 13.7 % 11.9 % 1.8 12.8 % 12.4 % 0.4 % Adjusted EBITDA increased during the thirteen and twenty-six week periods ended June 30, 2024 as compared to the same periods in the prior year primarily due to the increase in restaurant level operating profit. This was partially offset by general and administrative expenses mainly due to wage increases and additional employee headcount to support growth.. Adjusted EBITDA margin increased during the thirteen and twenty-six week periods ended June 30, 2024 compared to the same periods in the prior year primarily due to an increase in (i) restaurant level operating profit margin and (ii) general and administrative expenses growing at a slower rate than total revenue.

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Non-GAAP Financial Measures Reconciliations

Adjusted EBITDA and Adjusted EBITDA margin - The following table reconciles Net income and Net income margin, the most directly comparable GAAP measures to Adjusted EBITDA and Adjusted EBITDA margin for the periods indicated:.

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 JUNE 30, 2024 JUNE 25, 2023 Net income $8,900 $7,959 $16,114 $17,319 Depreciation and amortization 14,536 9,441 26,807 18,558 Interest expense 3,381 2,037 5,980 3,944 Income taxes 4,879 2,032 7,678 6,590 EBITDA 31,696 21,469 56,579 46,411 Strategic costs (1) 161 208 396 513 Loss on extinguishment and modification of debt — — — 428 Stock-based compensation (2) 2,452 2,125 4,318 3,622 Delaware Voluntary Disclosure Agreement Program (3) 67 45 75 412 Transaction expenses, net (4) 725 1,744 1,394 1,997 Insurance proceeds in connection with natural disasters, net (5) — (154) — (295) Impairments and loss on disposal of assets (6) 153 299 272 433 Recruiting and relocation costs (7) 71 80 275 110 Severance costs (8) — — 178 26 Adjusted EBITDA $35,325 $25,816 $63,915 $53,229 Total revenues $258,561 $216,300 $501,010 $427,706 Net income margin 3.4 % 3.7 % 3.2 % 4.0 % Adjusted EBITDA margin 13.7 % 11.9 % 12.8 % 12.4 % Additional information Deferred rent expense (9) $406 $330 $749 $914

_____ (1) Represents costs related to process improvements and strategic initiatives. These costs are recorded within General and administrative expenses on the Consolidated Statements of Operations and Comprehensive Income.(2) Represents non-cash, stock-based compensation expense which is recorded within General and administrative expenses on the Consolidated Statements of Operations and Comprehensive Income.(3) Represents professional service costs incurred in connection with the Delaware Voluntary Disclosure Agreement Program related to unclaimed or abandoned property. These costs are recorded in General and administrative expenses on the Consolidated Statements of Operations and Comprehensive Income.(4) Represents costs incurred in connection with the acquisition of franchise-owned restaurants, expenses related to debt, secondary offering costs and, in 2024, an offsetting gain on release of contingent consideration liability. (5) Represents insurance recoveries, net of costs incurred, in connection with hurricane damage, which were recorded in Other income, net on the Consolidated Statements of Operations and Comprehensive Income. (6) Represents costs related to the disposal of assets due to retirements, replacements or certain restaurant closures. There were no impairments recognized during the periods presented. (7) Represents costs incurred for hiring qualified individuals. These costs are recorded within General and administrative expenses on the Consolidated Statements of Operations and Comprehensive Income.(8) Severance costs are recorded in General and administrative expenses on the Consolidated Statements of Operations and Comprehensive Income.(9) Represents the non-cash portion of straight-line rent expense recorded within both Occupancy expenses and General and administrative expenses on the Consolidated Statements of Operations and Comprehensive Income.

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Restaurant level operating profit and Restaurant level operating profit margin - The following table reconciles Income from operations and Income from operations margin, the most comparable GAAP measures to Restaurant level operating profit and Restaurant level operating profit margin for the periods indicated:

THIRTEEN WEEKS ENDED TWENTY-SIX WEEKS ENDED (in thousands) JUNE 30, 2024 JUNE 25, 2023 JUNE 30, 2024 JUNE 25, 2023 Income from operations $16,447 $11,343 $28,733 $26,674 Less: Franchise revenues (3,104) (3,713) (6,245) (7,151) Add: General and administrative expenses 27,189 25,284 54,847 47,989 Depreciation and amortization 14,536 9,441 26,807 18,558 Transaction expenses, net (1) 725 1,744 1,394 1,997 Impairments and loss on disposal of assets (2) 153 299 272 433 Restaurant level operating profit $55,946 $44,398 $105,808 $88,500 Restaurant sales $255,457 $212,587 $494,765 $420,555 Income from operations margin 6.4 % 5.3 % 5.8 % 6.3 % Restaurant level operating profit margin 21.9 % 20.9 % 21.4 % 21.0 % Additional information Deferred rent expense (3) $357 $280 $650 $814

_____ (1) Represents costs incurred in connection with the acquisition of franchise-owned restaurants, expenses related to debt, secondary offering costs and, in 2024, an offsetting gain on release of contingent consideration liability. (2) Represents costs related to the disposal of assets due to retirements, replacements or certain restaurant closures. There were no impairments recognized during the periods presented. (3) Represents the non-cash portion of straight-line rent expense recorded within Occupancy expenses on the Consolidated Statements of Operations and Comprehensive Income.

Liquidity and Capital Resources

As of June 30, 2024, we had cash and cash equivalents of $45.1 million and outstanding borrowings under the Credit Facility of $196.3 million, excluding unamortized debt discount and deferred issuance costs. We had availability of $123.3 million under our revolving credit facility of $125.0 million, of which $1.7 million is reserved under letters of credit, and availability of $27.5 million under our delayed draw term loan pursuant to our credit agreement, as amended ("Credit Agreement"). Our principal uses of cash include capital expenditures for the development, acquisition or remodeling of restaurants, lease obligations, debt service payments and strategic infrastructure investments. Our working capital requirements are low due to our restaurants storing minimal inventory and customers pay for their purchases at the time of the sale, which frequently precedes our payment terms with suppliers.

We believe that our cash flow from operations, availability under our Credit Facility and available cash and cash equivalents will be sufficient to meet our liquidity needs for at least the next 12 months. We anticipate that to the extent that we require additional liquidity, or should we decide to pursue one or more significant acquisitions, it will be funded first through additional indebtedness and thereafter through the issuance of equity. Although we believe that our current level of total available liquidity is sufficient to meet our short-term and long-term liquidity requirements, we regularly evaluate opportunities to improve our liquidity position in order to enhance financial flexibility. We estimate that our capital expenditures will total approximately $125.0 million to $135.0 million in 2024, not including the capital allocated to franchise acquisitions, which will be invested primarily in new restaurant projects and planned remodels. We plan to fund the capital expenditures primarily with cash generated from our operating activities as well as with borrowings pursuant to our Credit Agreement.

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Summary of Cash Flows

The following table presents a summary of our cash provided by (used in) operating, investing and financing

activities for the twenty-six weeks ended June 30, 2024 and June 25, 2023:

	TWENTY-SIX WEEKS ENDED (in thousands)	
	JUNE 30, 2024	JUNE 25, 2023
Cash provided by operating activities	$56,893	$55,583
Cash used in investing activities	(135,355)	(37,170)
Cash provided by (used) in financing activities	73,863	(1,245)
Net (decrease) increase in cash and cash equivalents and restricted cash	$(4,599)	$17,168

Cash provided by operations is our typical source of liquidity used (i) to fund capital expenditures for new restaurants, (ii) to maintain and remodel existing restaurants and (iii) for debt service. Cash provided by operations increased during the twenty-six week period ended June 30, 2024 as compared to the twenty-six week period ended June 25, 2023 is primarily due to the increase in the number of restaurants.Cash used in investing activities increased during the twenty-six weeks ended June 30, 2024 from the twenty-six weeks ended June 25, 2023 due principally to (i) increases in the number of new restaurants and capital projects into which the Company is investing and (ii) the acquisitions of 22 franchise-operated restaurants versus 6 in the same period last year. Cash from financing activities reflects borrowings from the Company's Credit Facility to fund strategic acquisitions of franchise-operated restaurants. Critical Accounting EstimatesOur discussion and analysis of our financial condition and results of operations is based upon the accompanying unaudited interim consolidated financial statements and notes thereto, which have been prepared in accordance with GAAP. The preparation of these unaudited interim consolidated financial statements and related notes requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Certain of our accounting policies require the application of significant judgment by management in selecting the appropriate assumptions for calculating financial estimates. By their nature, these judgments are subject to an inherent degree of uncertainty. These judgments are based on our historical experience, terms of existing contracts, our evaluation of trends in the industry and information available from other outside sources, as appropriate. We evaluate our estimates and judgments on an on-going basis. Our actual results may differ from these estimates. Judgments and uncertainties affecting the application of those policies may result in materially different amounts being reported under different conditions or using different assumptions. There have been no significant changes to our critical accounting policies as disclosed in "Critical Accounting Estimates" in the 2023 Form 10-K.Recently Issued Accounting PronouncementsFor a discussion of recently issued accounting pronouncements, see Note 2, Summary of Significant Accounting Policies, in the accompanying notes to the unaudited interim consolidated financial statements. 32Table of ContentsItem 3. Â Â Â Quantitative and Qualitative Disclosures About Market RiskWe are exposed to interest rate risk through fluctuations in interest rates on our debt obligations. On June 23, 2023, we entered into a variable-to-fixed interest rate swap agreement with two financial institutions to hedge $90.0 million of the outstanding variable rate debt. Under the terms of the interest rate swap agreement, the Company will pay a weighted average fixed rate of 4.16% on the notional amount and will receive payments from the counterparties based on the three-month secured overnight financing rate. On May 17, 2024, we entered into a variable-to-fixed interest rate swap agreement with two financial institutions to hedge an additional $60.0 million of the $196.3 million variable rate debt outstanding. Under the terms of the interest rate swap agreement, the Company will pay a weighted average fixed rate of 4.42% on the notional amount and will receive payments from the counterparties based on the three-month secured overnight financing rate. Refer to Note 8, Interest Rate Swaps, in the accompanying notes to the unaudited interim consolidated financial statements. Except as described above, there have been no material changes to our exposure to market risks as disclosed in the 2023 Form 10-K.Item 4.Â Â Â Controls and ProceduresEvaluation of Disclosure Controls and ProceduresWe are responsible for establishing and maintaining disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act, such as this Quarterly Report on Form 10-Q, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures also include, without limitation, controls and procedures that are designed to ensure that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures as of the end of the period covered by this Quarterly Report on Form 10-Q. Due to the material weaknesses in our internal control over financial reporting discussed below, our Chief Executive Officer and Chief Financial Officer concluded that, as of JuneÂ 30, 2024, our disclosure controls and procedures were not effective. In light of this fact, our management has performed additional analyses, reconciliations, and other post-closing procedures and has concluded that, notwithstanding the material weaknesses in our internal control over financial reporting, the consolidated financial statements for the periods covered by and included in this Quarterly Report on Form 10-Q fairly present, in all material respects, our financial position, results of operations and cash flows for the periods presented in conformity with GAAP.Previously Identified Material WeaknessesA material weakness is a deficiency, or a combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of annual or interim financial statements would not be prevented or detected on a timely basis.Refer to the management report on internal control over financial reporting in Part II - Item 9A of the 2023 Form 10-K filed with SEC on March 5, 2024 for a discussion of the material weaknesses that continue to exist as of JuneÂ 30, 2024.33Table of ContentsRemediation Efforts We continue to implement measures designed to improve the Company's internal control over financial reporting to address and remediate the previously identified material weaknesses. To date, such measures include the following:â€¢Hired new and reassigned existing financial reporting, accounting, and information technology leadership with public company experience to enhance public company financial reporting, technical accounting, and information technology services and solutions.â€¢Augmented financial reporting capabilities by staffing professionals with knowledge and experience in income tax, internal audit, information technology, and legal.â€¢Established various policies, including a formal delegation of authority policy defining the protocols for reviewing and authorizing commitments, contracts, invoices, and transactions as well as a comprehensive set of information technology policies to govern the Company's information technology practices.â€¢Formalized certain roles and reviewed responsibilities, including ensuring appropriate segregation of duties.â€¢Designed and implemented period-end financial reporting controls, such as controls over the preparation and review of account reconciliations, financial statement disclosures, and the consolidated financial statements, including controls around classification of cash flows and disclosure of noncash items, as well as establishing a formal management Disclosure Committee to review the draft financial statements and disclosures prior to release, including a sub-certification process from various functional groups. â€¢Enhanced access restrictions for certain users over general ledger journal entries and designed new processes to further segregate journal entry creation from journal entry approval authority.â€¢Designed and implemented controls over the accounting for income taxes to ensure the appropriate recording of deferred income taxes, income taxes and related disclosures. While the material weaknesses previously disclosed have not yet been remediated as of JuneÂ 30, 2024, management is devoting substantial resources to the ongoing remediation efforts. As we continue to evaluate and work to improve our internal control over financial reporting, we may take additional measures to address control deficiencies, or we may modify certain of the remediation measures described above. The material weaknesses will not be considered remediated until the applicable controls operate for a sufficient period of time and management has concluded, through testing, that these controls are designed and operating effectively.Changes in Internal Control over Financial ReportingThere have been no changes in our internal control over financial reporting during the fiscal quarter ended JuneÂ 30, 2024 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.34Table of ContentsPart II - Other InformationItem 1.Â Â Â Legal ProceedingsFrom time to time, we are involved in various claims and legal actions that arise in the ordinary course of business. We currently do not believe that the ultimate resolution of any of these actions, individually or taken in the aggregate, will have a material adverse effect on our financial position, results of operations, liquidity or capital resources. A significant increase in the number of claims or an increase in amounts owing under successful claims could materially adversely affect our business, financial condition, results of operations and cash flows. See Note 12, Commitments and Contingencies, in the accompanying notes to the unaudited interim consolidated financial statements.Item 1A. Risk Factors In addition to the other information discussed in this report, please consider the factors described in Part I, Item 1A., "Risk Factors" in our 2023 Form 10-K, updated as set forth below, which update was first included in Part II, Item 1A., "Risk Factors" in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 to reflect that, due to Advent's sales of our common stock on March 12, 2024, we are no longer considered a "controlled company" under Nasdaq listing rules. These are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may adversely affect our business, financial condition or results of operations.The following risk factor has been updated:If the ownership of our common stock continues to be highly concentrated, it may prevent you and other minority stockholders from influencing significant corporate decisions and may result in conflicts of interest. Although we are no longer a "controlled company" within the meaning of the rules of the Nasdaq, Advent will continue to exert substantial influence over us.Advent indirectly beneficially owns approximately 45% of our outstanding common stock. Although we are no longer a "controlled company" within the meaning of the Nasdaq listing rules, Advent indirectly beneficially owns shares sufficient to significantly influence all matters requiring stockholder votes, including: the election of directors; mergers, consolidations and acquisitions; the sale of all or substantially all of our assets and other decisions affecting our capital structure; amendments to our certificate of incorporation or our bylaws; and our winding up and dissolution.This concentration of ownership may delay, deter or prevent acts that would be favored by our other stockholders. The interests of Advent may not always coincide with our interests or the interests of our other stockholders. This concentration of ownership may also have the effect of delaying, preventing or deterring a change in control of us. Also, Advent may seek to cause us to take courses of action that, in its judgment, could enhance its investment in us, but which might involve risks to our other stockholders or adversely affect us or our other stockholders. As a result, the market price of our common stock could decline or stockholders might not receive a premium over the then-current market price of our common stock upon a change in control. In addition, this concentration of share ownership may adversely affect the trading price of our common stock because investors may perceive disadvantages in owning shares in a company with significant stockholders.Item 2.Â Â Â Unregistered Sales of Equity Securities and Use of ProceedsNone.Item 3.Â Â Â Defaults Upon Senior SecuritiesNone.Item 4.Â Â Â Mine Safety DisclosuresNot applicable.35Table of ContentsItem 5.Â Â Â Other InformationInsider Adoption or Termination of Trading Arrangements:During the fiscal quarter ended JuneÂ 30, 2024, none of our directors or officers adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement,â€ as those terms are defined in Regulation S-K, Item 408.Item 6.Â Â Â ExhibitsThe exhibits listed in the Exhibits index to this Form 10-Q are incorporated herein by reference.

SIGNATURESPursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on AugustÂ 6, 2024.FIRST WATCH RESTAURANT GROUP, INC.By:/s/ Christopher A. TomassoName:Christopher A. TomassoTitle:President, Chief Executive Officer and Director (Principal Executive Officer)By:/s/ Mel HopeNameMel HopeTitle:Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)36 EX-31.1 2 a311section302certificatio.htm EX-31.1 DocumentExhibit 31.1Certification of Principal Executive Officer Pursuant to Exchange Act Rule 13a-14(a)/15d-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002I, Christopher A. Tomasso, certify that:1.I have reviewed this Quarterly Report on Form 10-Q of First Watch Restaurant Group, Inc.;2.Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:(a)Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;(b)Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;(c)Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and(d)Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and5.The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):(a)All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and (b)Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting. Date: AugustÂ 6, 2024/s/ Christopher A. TomassoChristopher A. TomassoChief Executive Officer(Principal Executive Officer)Â EX-31.2 3 a312section302certificatio.htm EX-31.2 DocumentExhibit 31.2Certification of Principal Financial Officer Pursuant to Exchange Act Rule 13a-14(a)/15d-14(a) as AdoptedPursuant to Section 302 of the Sarbanes-Oxley Act of 2002I, Mel Hope, certify that:1.I have reviewed this Quarterly Report on Form 10-Q of First Watch Restaurant Group, Inc.;2.Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:(a)Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;(b)Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;(c)Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and(d)Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and5.The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):(a)All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and (b)Any fraud, whether or not material, that involves management or other

employees who have a significant role in the registrant's internal control over financial reporting. Date: August 6, 2024/s/ Mel HopeMel HopeChief Financial Officer(Principal Financial Officer) Â EX-32.1 4 a321section906certificatio.htm EX-32.1 DocumentExhibit 32.1CERTIFICATION OF PRINCIPAL EXECUTIVE OFFICER AND PRINCIPAL FINANCIAL OFFICER PURSUANT TO18 U.S.C. SECTION 1350,AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002In connection with the Quarterly Report on Form 10-Q of First Watch Restaurant Group, Inc. (the "Company") for the period ended June 30, 2024, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), Christopher A. Tomasso, Chief Executive Officer of the Company, and Mel Hope, Chief Financial Officer of the Company, hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to their knowledge:1.The Report fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934; and2.The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.Date: August 6, 2024Â /s/ Christopher A. TomassoChristopher A. TomassoChief Executive Officer(Principal Executive Officer)Â /s/ Mel HopeMel HopeChief Financial Officer(Principal Financial Officer) EX-101.SCH 5 fwrg-20240630.xsd XBRL TAXONOMY EXTENSION SCHEMA DOCUMENT 0000001 - Document - Cover link:presentationLink link:calculationLink link:definitionLink 9952151 - Statement - CONSOLIDATED BALANCE SHEETS link:presentationLink link:calculationLink link:definitionLink 9952152 - Statement - CONSOLIDATED BALANCE SHEETS (Parenthetical) link:presentationLink link:calculationLink link:definitionLink 9952153 - Statement - CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME link:presentationLink link:calculationLink link:definitionLink 9952154 - Statement - CONSOLIDATED STATEMENTS OF EQUITY link:presentationLink link:calculationLink link:definitionLink 9952155 - Statement - CONSOLIDATED STATEMENTS OF CASH FLOWS link:presentationLink link:calculationLink link:definitionLink 9952156 - Statement - CONSOLIDATED STATEMENTS OF CASH FLOWS - (Parenthetical) link:presentationLink link:calculationLink link:definitionLink 9952157 - Disclosure - Nature of Business and Organization link:presentationLink link:calculationLink link:definitionLink 9952158 - Disclosure - Summary of Significant Accounting Policies link:presentationLink link:calculationLink link:definitionLink 9952159 - Disclosure - Business Acquisitions link:presentationLink link:calculationLink link:definitionLink 9952160 - Disclosure - Revenues link:presentationLink link:calculationLink link:definitionLink 9952161 - Disclosure - Accounts Receivable link:presentationLink link:calculationLink link:definitionLink 9952162 - Disclosure - Accrued Liabilities link:presentationLink link:calculationLink link:definitionLink 9952163 - Disclosure - Debt link:presentationLink link:calculationLink link:definitionLink 9952164 - Disclosure - Interest Rate Swaps link:presentationLink link:calculationLink link:definitionLink 9952165 - Disclosure - Leases link:presentationLink link:calculationLink link:definitionLink 9952166 - Disclosure - Equity and Stock-Based Compensation link:presentationLink link:calculationLink link:definitionLink 9952167 - Disclosure - Income Taxes link:presentationLink link:calculationLink link:definitionLink 9952168 - Disclosure - Commitment and Contingencies link:presentationLink link:calculationLink link:definitionLink 9952169 - Disclosure - Net Income Per Common Share link:presentationLink link:calculationLink link:definitionLink 9954471 - Disclosure - Summary of Significant Accounting Policies (Policies) link:presentationLink link:calculationLink link:definitionLink 9954472 - Disclosure - Business Acquisitions (Tables) link:presentationLink link:calculationLink link:definitionLink 9954473 - Disclosure - Revenues (Tables) link:presentationLink link:calculationLink link:definitionLink 9954474 - Disclosure - Accounts Receivable (Tables) link:presentationLink link:calculationLink link:definitionLink 9954475 - Disclosure - Accrued Liabilities (Tables) link:presentationLink link:calculationLink link:definitionLink 9954476 - Disclosure - Debt (Tables) link:presentationLink link:calculationLink link:definitionLink 9954477 - Disclosure - Leases (Tables) link:presentationLink link:calculationLink link:definitionLink 9954478 - Disclosure - Equity and Stock-Based Compensation (Tables) link:presentationLink link:calculationLink link:definitionLink 9954479 - Disclosure - Income Taxes (Tables) link:presentationLink link:calculationLink link:definitionLink 9954480 - Disclosure - Net Income Per Common Share (Tables) link:presentationLink link:calculationLink link:definitionLink 9954481 - Disclosure - Nature of Business and Organization - Additional Information (Details) link:presentationLink link:calculationLink link:definitionLink 9954482 - Disclosure - Business Acquisitions - Narrative (Details) link:presentationLink link:calculationLink link:definitionLink 9954483 - Disclosure - Business Acquisitions - Schedule of Business Acquisitions, by Acquisition (Details) link:presentationLink link:calculationLink link:definitionLink 9954484 - Disclosure - Revenues - Detail of Contract Liabilities (Details) link:presentationLink link:calculationLink link:definitionLink 9954485 - Disclosure - Revenues - Change in Contract Liabilities (Details) link:presentationLink link:calculationLink link:definitionLink 9954486 - Disclosure - Revenues - Disaggregation of Revenue (Details) link:presentationLink link:calculationLink link:definitionLink 9954487 - Disclosure - Accounts Receivable (Details) link:presentationLink link:calculationLink link:definitionLink 9954488 - Disclosure - Accrued Liabilities (Details) link:presentationLink link:calculationLink link:definitionLink 9954489 - Disclosure - Debt - Long-Term Debt, Net (Details) link:presentationLink link:calculationLink link:definitionLink 9954489 - Disclosure - Debt - Long-Term Debt, Net (Details) link:presentationLink link:calculationLink link:definitionLink 9954490 - Disclosure - Debt - Narrative (Details) link:presentationLink link:calculationLink link:definitionLink 9954491 - Disclosure - Debt - Schedule of Estimated Fair Value of the Outstanding Debt, Excluding Finance Lease Liabilities and Financing Obligations (Details) link:presentationLink link:calculationLink link:definitionLink 9954492 - Disclosure - Interest Rate Swaps (Details) link:presentationLink link:calculationLink link:definitionLink 9954493 - Disclosure - Leases - Lease Assets and Lease Liabilities (Details) link:presentationLink link:calculationLink link:definitionLink 9954494 - Disclosure - Leases - Components of Lease Expense (Details) link:presentationLink link:calculationLink link:definitionLink 9954495 - Disclosure - Leases - Supplemental Cash Flow Information (Details) link:presentationLink link:calculationLink link:definitionLink 9954496 - Disclosure - Leases - Supplemental Information Related to Leases (Details) link:presentationLink link:calculationLink link:definitionLink 9954497 - Disclosure - Leases - Operating and Finance Lease Maturity (Details) link:presentationLink link:calculationLink link:definitionLink 9954497 - Disclosure - Leases - Operating and Finance Lease Maturity (Details) link:presentationLink link:calculationLink link:definitionLink 9954498 - Disclosure - Equity and Stock-Based Compensation - Additional Information (Details) link:presentationLink link:calculationLink link:definitionLink 9954499 - Disclosure - Equity and Stock-Based Compensation - Schedule of Stock Options Roll Forward (Details) link:presentationLink link:calculationLink link:definitionLink 9954500 - Disclosure - Equity and Stock-Based Compensation - Schedule of Fair Value Non-vested Options at Grant Dates (Details) link:presentationLink link:calculationLink link:definitionLink 9954501 - Disclosure - Equity and Stock-Based Compensation - Schedule of Nonvested Restricted Stock Units Activity (Details) link:presentationLink link:calculationLink link:definitionLink 9954502 - Disclosure - Equity and Stock-Based Compensation - Schedule of Unrecognized Stock-based Compensation Expense (Details) link:presentationLink link:calculationLink link:definitionLink 9954503 - Disclosure - Income Taxes - Components of Income Tax Expense (Benefit) and Effective Income Tax Rate (Details) link:presentationLink link:calculationLink link:definitionLink 9954504 - Disclosure - Income Taxes - Additional Information (Details) link:presentationLink link:calculationLink link:definitionLink 9954505 - Disclosure - Commitment and Contingencies (Details) link:presentationLink link:calculationLink link:definitionLink 9954506 - Disclosure - Net Income Per Common Share (Details) link:presentationLink link:calculationLink link:definitionLink EX-101.CAL 6 fwrg-20240630_cal.xml XBRL TAXONOMY EXTENSION CALCULATION LINKBASE DOCUMENT EX-101.DEF 7 fwrg-20240630_def.xml XBRL TAXONOMY EXTENSION DEFINITION LINKBASE DOCUMENT EX-101.LAB 8 fwrg-20240630_lab.xml XBRL TAXONOMY EXTENSION LABEL LINKBASE DOCUMENT Receivables related to gift card sales Accounts Receivable, after Allowance for Credit Loss, Gift Card Sales, Current Accounts Receivable, after Allowance for Credit Loss, Gift Card Sales, Current Proceeds from borrowings on revolving credit facility Proceeds from Long-Term Lines of Credit OPERATING LEASES Lessee, Operating Lease, Liability, to be Paid, Fiscal Year Maturity [Abstract] Adjustments to reconcile net income to net cash provided by operating activities: Adjustments to Reconcile Net Income (Loss) to Cash Provided by (Used in) Operating Activities [Abstract] Statistical Measurement [Domain] Statistical Measurement [Domain] Prepaid expenses Increase (Decrease) in Prepaid Expense Supplemental Cash Flow Information Lease, Cost [Table Text Block] Cover [Abstract] Net (decrease) increase in cash and cash equivalents and restricted cash Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Period Increase (Decrease), Including Exchange Rate Effect Operating Lease Maturity Lessee, Operating Lease, Liability, to be Paid, Maturity [Table Text Block] Trading Symbol Trading Symbol All Trading Arrangements All Trading Arrangements [Member] Long-term debt, net Long-Term Debt and Lease Obligation Compensation Actually Paid vs. Net Income Compensation Actually Paid vs. Net Income [Text Block] Term Facility Term Facility [Member] Term Facility Non-NEOs Non-NEOs [Member] Computations of Basic and Diluted Net Income (Loss) Per Common Share Schedule of Earnings Per Share, Basic and Diluted [Table Text Block] Share-based payment arrangement, expense, tax benefit Share-Based Payment Arrangement, Expense, Tax Benefit Award vesting period Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Period New Revolving Credit Facility New Revolving Credit Facility [Member] New Revolving Credit Facility Rule 10b5-1 Arrangement Adopted Rule 10b5-1 Arrangement Adopted [Flag] Awards Close in Time to MNPI Disclosures Awards Close in Time to MNPI Disclosures [Table] Derivative [Line Items] Derivative [Line Items] Cash paid for income taxes, net of refunds Income Taxes Paid, Net Initial fees Initial Fees [Member] Initial Fees Pay vs Performance Disclosure [Line Items] Restaurant sales Franchisor Owned Outlet [Member] Peer Group Total Shareholder Return Amount Peer Group Total Shareholder Return Amount Accounts receivable Increase (Decrease) in Accounts Receivable Derivative [Table] Derivative [Table] Franchisor Disclosure [Axis] Franchisor Disclosure [Axis] Nature of Business and Organization Organization, Consolidation and Presentation of Financial Statements Disclosure [Text Block] Operating lease liabilities Increase (Decrease) in Operating Lease Liability Non-Rule 10b5-1 Arrangement Adopted Non-Rule 10b5-1 Arrangement Adopted [Flag] Proceeds from exercise of stock options, net of employee taxes paid Proceeds from Stock Options Exercised Award Timing Disclosures [Line Items] Other Performance Measure, Amount Other Performance Measure, Amount Schedule of Nonvested Restricted Stock Units Activity Schedule of Nonvested Restricted Stock Units Activity [Table Text Block] Leases Lessee, Operating Leases [Text Block] Common stock, shares outstanding (in shares) Beginning balance (in shares) Ending balance (in shares) Common Stock, Shares, Outstanding Credit card fees Accrued Credit Card Fees, Current Accrued Credit Card Fees, Current Operating lease expense Operating Lease, Cost Sales tax Sales and Excise Tax Payable, Current Food and beverage costs Cost, Direct Material Total debt, net Debt and Lease Obligation Financing obligation Financing Obligations [Member] Financing Obligations Operating lease liabilities Operating lease liabilities - non-current Operating Lease, Liability, Noncurrent Occupancy expenses Cost, Overhead Interest on lease liabilities Finance Lease, Interest Expense Revenue from Contract with Customer [Abstract] Deferred revenues Total current deferred revenues Contract with Customer, Liability, Current Other long-term assets Other Assets, Noncurrent Entity Tax Identification Number Entity Tax Identification Number Leases [Abstract] Beginning balance outstanding, aggregate intrinsic value Ending outstanding, aggregate intrinsic value Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Aggregate Intrinsic Value, Nonvested Number of additional interest rate derivatives entered into Number Of Additional Interest Rate Derivatives Entered Into Number Of Additional Interest Rate Derivatives Entered Into Long-Term Debt, Net Schedule of Long-Term Debt Instruments [Table Text Block] WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Nonvested, Weighted Average Grant Date, Fair Value [Roll Forward] Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Nonvested, Weighted Average Grant Date, Fair Value Thereafter Lessee, Operating Lease, Liability, to be Paid, After Year Four Lessee, Operating Lease, Liability, to be Paid, After Year Four Accounts Receivable Loans, Notes, Trade and Other Receivables Disclosure [Text Block] Other Debt Other Debt [Member] Other Debt Executed operating leases that have not commenced Lessee, Operating Lease, Lease Not yet Commenced, Liability Lessee, Operating Lease, Lease Not yet Commenced, Liability Net cash provided by operating activities Net Cash Provided by (Used in) Operating Activities Other receivables Accounts Receivable, after Allowance for Credit Loss, Other, Current Accounts Receivable, after Allowance for Credit Loss, Other, Current Contingent rent Operating Leases, Contingent Rentals Operating Leases, Contingent Rentals (Decrease) Increase in liabilities from acquisition of property, fixtures and equipment Change in Capital Expenditures Incurred But Not Yet Paid Change in Capital Expenditures Incurred But Not Yet Paid Cash flows from operating activities: Net Cash Provided by (Used in) Operating Activities [Abstract] Receivables from franchisees Accounts Receivable, after Allowance for Credit Loss, Franchise Receivables, Current Accounts Receivable, after Allowance for Credit Loss, Franchise Receivables, Current Prepaid expenses Prepaid Expense, Current Equity Components [Axis] Equity Components [Axis] Total future minimum lease payments Finance Lease, Liability, to be Paid Other current assets Other Assets, Current Award Timing Method Award Timing Method [Text Block] Trading Arrangements, by Individual Trading Arrangements, by Individual [Table] Entity Common Stock, Shares Outstanding Entity Common Stock, Shares Outstanding Finance leases Finance Lease, Weighted Average Remaining Lease Term Insider Trading Policies and Procedures [Line Items] Use of Estimates Use of Estimates, Policy [Policy Text Block] Total operating costs and expenses Costs and Expenses Business Acquisition, Acquiree [Domain] Business Acquisition, Acquiree [Domain] Adjustment to Compensation, Amount Adjustment to Compensation Amount Outstanding, beginning of period, aggregate intrinsic value Outstanding, end of period, aggregate intrinsic value Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Intrinsic Value Payables and Accruals [Abstract] Compensation Amount Outstanding Recovery Compensation Amount Number of states where company operates and franchises restaurants Number of States in which Entity Operates Supplemental disclosures of non-cash investing and financing activities: Cash Flow, Noncash Investing and Financing Activities Disclosure [Abstract] Aggregate Change in Present Value of Accumulated Benefit for All Pension Plans Reported in Summary Compensation Table Aggregate Change in Present Value of Accumulated Benefit for All Pension Plans Reported in Summary Compensation Table [Member] Entity Small Business Entity Small Business Company Selected Measure Amount Company Selected Measure Amount AGGREGATE INTRINSIC VALUE (in thousands) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Aggregate Intrinsic Value [Abstract] Thereafter Finance Lease, Liability, to be Paid, After Year Four Finance Lease, Liability, to be Paid, After Year Four Payment of debt discount and deferred issuance costs Payments of Debt Issuance Costs Tabular List, Table Tabular List [Table Text Block] Fair Value, Inputs, Level 3 Fair Value, Inputs, Level 3 [Member] Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Share-Based Compensation Arrangement by Share-Based Payment Award [Line Items] Schedule of Stock Options Roll Forward Schedule of Stock Options Roll Forward [Table Text Block] Proceeds from long-term debt Proceeds from Issuance of Other Long-Term Debt Aggregate Grant Date Fair Value of Equity Award Amounts Reported in Summary Compensation Table Aggregate Grant Date Fair Value of Equity Award Amounts Reported in Summary Compensation Table [Member] Accrued liabilities Accrued liabilities Accrued Liabilities, Current Stock option awards outstanding not included in diluted net income per common share as their effect is anti-dilutive (in shares) Antidilutive Securities Excluded from Computation of Earnings Per Share, Amount Less: imputed interest Finance Lease, Liability, Undiscounted Excess Amount Credit Facility [Domain] Credit Facility [Domain] Cash and cash equivalents and restricted cash, beginning of period Cash and cash equivalents and restricted cash, end of period Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents Pre-opening expenses Pre-Opening Costs Vested, weighted average grant date fair value (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Vested, Weighted Average Grant Date Fair Value Take-out sales Take-Out Sales [Member] Take-Out Sales Current assets: Assets, Current [Abstract] Goodwill Goodwill Supplemental Information Related to Leases Assets And Liabilities, Lessee [Table Text Block] Assets And Liabilities, Lessee Fair Value of Financial Instruments Fair Value of Financial Instruments, Policy [Policy Text Block] Forgone Recovery due to Disqualification of Tax Benefits, Amount Forgone Recovery due to Disqualification of Tax Benefits, Amount Product and Service [Domain] Product and Service [Domain] Stock options Share-Based Payment Arrangement, Option [Member] Vested, weighted average grant date fair value (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Vested in Period, Weighted Average Grant Date Fair Value Number of interest rate derivatives held Number of Interest Rate Derivatives Held 2025 Lessee, Operating Lease, Liability, to be Paid, Year One Schedule of Antidilutive Securities Excluded from Computation of Earnings Per Share [Table] Antidilutive Security, Excluded EPS Calculation [Table] Comprehensive income Comprehensive Income (Loss), Net of Tax, Attributable to Parent Finance leases Finance leases Finance Lease, Weighted Average Discount Rate, Percent Preferred stock, shares outstanding (in shares) Preferred Stock, Shares Outstanding Repayments of lines of credit Repayments Of Lines of Credit Gift card liabilities assumed through acquisitions Contract With Customer, Liability, Gift Card Revenue, Liabilities Assumed Through Acquisition Contract With Customer, Liability, Gift Card Revenue, Liabilities Assumed Through Acquisition Security Exchange Name Security Exchange Name 2025 Finance Lease, Liability, to be Paid, Year One Variable rate Debt Instrument, Basis Spread on Variable Rate Award Type [Axis] Award Type [Axis] Labor and other related expenses Cost, Direct Labor Exercised, weighted average exercise price (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercises in Period, Weighted Average Exercise Price Non-vested stock option activity RESTRICTED STOCK UNITS Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Number of Shares [Roll Forward] Total liabilities Liabilities Franchise-owned restaurants Franchised Units [Member] Exercisable, end of period, weighted average exercise price (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Weighted Average Exercise Price Common stock, par value (in dollars per share) Common Stock, Par or Stated Value Per Share Forgone

Recovery, Explanation of Impracticability Forgone Recovery, Explanation of Impracticability [Text Block] Schedule of Share-based Compensation Arrangements by Share-based Payment Award [Table] Schedule of Share-Based Compensation Arrangements by Share-Based Payment Award [Table] Weighted average estimated useful life of the reacquired rights Acquired Finite-Lived Intangible Assets, Weighted Average Useful Life Revolving Credit Facility Revolving Credit Facility [Member] Expiration Date Trading Arrangement Expiration Date Leased assets obtained in exchange for new finance lease liabilities Right-of-Use Asset Obtained in Exchange for Finance Lease Liability Cash flows from investing activities: Net Cash Provided by (Used in) Investing Activities [Abstract] Current portion of operating lease liabilities Operating lease liabilities - current Operating Lease, Liability, Current Total Shareholder Return Amount Total Shareholder Return Amount Common stock, shares issued (in shares) Common Stock, Shares, Issued Receivables from third-party delivery providers Accounts Receivable, after Allowance for Credit Loss, Third-Party Delivery Providers, Current Accounts Receivable, after Allowance for Credit Loss, Third-Party Delivery Providers, Current Equity Awards Adjustments, Footnote Equity Awards Adjustments, Footnote [Text Block] Line of credit facility, maximum borrowing capacity Line of Credit Facility, Maximum Borrowing Capacity Gain on insurance proceeds Gain on Business Interruption Insurance Recovery Derivative liabilities Derivative Liability Insider Trading Policies and Procedures Adopted Insider Trading Policies and Procedures Adopted [Flag] Common stock issued under stock-based compensation plans, net (in shares) Options exercised (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercises in Period Debt Instrument [Line Items] Debt Instrument [Line Items] Named Executive Officers, Footnote Named Executive Officers, Footnote [Text Block] WEIGHTED AVERAGE EXERCISE PRICE PER SHARE Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Weighted Average Exercise Price [Abstract] Common stock authorized (in shares) Common Stock, Shares Authorized Accumulated depreciation Property, Plant, and Equipment and Finance Lease Right-of-Use Asset, Accumulated Depreciation and Amortization Acquisitions, net of cash acquired Payments to Acquire Businesses, Net of Cash Acquired Basis of Presentation Basis of Accounting, Policy [Policy Text Block] Weighted average common shares outstanding - diluted (in shares) Weighted Average Number of Shares Outstanding, Diluted Other comprehensive income Other Comprehensive Income (Loss), Net of Tax, Portion Attributable to Parent [Abstract] MNPI Disclosure Timed for Compensation Value MNPI Disclosure Timed for Compensation Value [Flag] Numerator Net Income (Loss) Available to Common Stockholders, Basic [Abstract] Long-term Debt, Type [Axis] Long-Term Debt, Type [Axis] Total equity Beginning balance Ending balance Equity, Attributable to Parent Third Anniversary Third Anniversary [Member] Third Anniversary Gift card redemptions Contract with Customer, Liability, Gift Card Revenue, Revenue Recognized Contract with Customer, Liability, Gift Card Revenue, Revenue Recognized Interest expense Interest Expense, Nonoperating Deferred income taxes Deferred Income Tax Expense (Benefit) Contingent consideration payment Payment for Contingent Consideration Liability, Financing Activities Derivative assets, current Derivative Asset, Current Other comprehensive loss, net of tax Other Comprehensive Income (Loss), Net of Tax, Portion Attributable to Parent Accounts receivable Total accounts receivable Accounts Receivable, after Allowance for Credit Loss, Current Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Sale of Stock [Domain] Sale of Stock [Domain] Other liabilities Increase (Decrease) in Other Operating Liabilities Pension Adjustments Prior Service Cost Pension Adjustments Prior Service Cost [Member] New Delayed Draw Term Facility New Delayed Draw Term Facility [Member] New Delayed Draw Term Facility Document Fiscal Period Focus Document Fiscal Period Focus Acquisition related costs Business Combination, Acquisition Related Costs All Executive Categories All Executive Categories [Member] Changed Peer Group, Footnote Changed Peer Group, Footnote [Text Block] Outstanding, weighted average remaining contractual term Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Weighted Average Remaining Contractual Term Assets Assets [Abstract] Number of transactions Number of Business Acquisition Transactions Number of Business Acquisition Transactions Restricted cash Restricted Cash, Current Document Type Document Type Derivative Contract [Domain] Derivative Contract [Domain] Interest Rate Debt Instrument, Interest Rate, Effective Percentage Pension Benefits Adjustments, Footnote Pension Benefits Adjustments, Footnote [Text Block] Total Shareholder Return Vs Peer Group Total Shareholder Return Vs Peer Group [Text Block] 2027 Finance Lease, Liability, to be Paid, Year Three Derivative, average fixed interest rate Derivative, Average Fixed Interest Rate Exercisable, weighted average remaining contractual term Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Weighted Average Remaining Contractual Term Vested (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Vested in Period Contract with Customer, Contract Asset, Contract Liability, and Receivable Contract with Customer, Contract Asset, Contract Liability, and Receivable [Table Text Block] Schedule of Fair Value Non-vested Options at Grant Dates Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Grants in Period, Weighted Average Grant Date Fair Value [Table Text Block] Maximum Maximum [Member] Equity Valuation Assumption Difference, Footnote Equity Valuation Assumption Difference, Footnote [Text Block] Accounts payable Accounts Payable, Current Accounting Policies [Abstract] Revenues: Revenues [Abstract] Construction liabilities Construction Payable, Current Gift card sales Contract with Customer, Liability, Gift Card Revenue, Cash Received Contract with Customer, Liability, Gift Card Revenue, Cash Received Business Acquisitions Business Combination Disclosure [Text Block] Current Fiscal Year End Date Current Fiscal Year End Date Less: imputed interest Lessee, Operating Lease, Liability, Undiscounted Excess Amount Total lease expense Lease, Cost Statistical Measurement [Axis] Statistical Measurement [Axis] PEO Name PEO Name Non-Rule 10b5-1 Arrangement Terminated Non-Rule 10b5-1 Arrangement Terminated [Flag] Income before income taxes Income before income taxes Income (Loss) from Continuing Operations before Income Taxes, Noncontrolling Interest Non-PEO NEO Average Total Compensation Amount Non-PEO NEO Average Total Compensation Amount Vesting [Axis] Vesting [Axis] Award Type [Domain] Award Type [Domain] Name Outstanding Recovery, Individual Name Cash Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Cash and Equivalents Disaggregation of Revenue [Line Items] Disaggregation of Revenue [Line Items] Variable lease expense Variable Lease, Cost Compensation Actually Paid vs. Company Selected Measure Compensation Actually Paid vs. Company Selected Measure [Text Block] Second Anniversary Second Anniversary [Member] Second Anniversary Non-PEO NEO Non-PEO NEO [Member] Additional Paid-in Capital Additional Paid-in Capital [Member] Finance lease liabilities - non-current Finance Lease, Liability, Noncurrent Line of credit facility, expiration period Line of Credit Facility, Expiration Period New Term Facility New Term Facility [Member] New Term Facility Accounts Receivable Schedule of Accounts, Notes, Loans and Financing Receivable [Table Text Block] Award Timing Predetermined Award Timing Predetermined [Flag] Summary of Recently Issued Accounting Pronouncements New Accounting Pronouncements, Policy [Policy Text Block] Forfeited (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Nonvested Options Forfeited, Number of Shares Net income per common share - diluted (in dollars per share) Earnings Per Share, Diluted 2028 Finance Lease, Liability, to be Paid, Year Four Non-cash operating lease costs Operating Lease, Right-of-Use Asset, Periodic Reduction Name Measure Name Entity Interactive Data Current Entity Interactive Data Current Series of Individually Immaterial Business Acquisitions Series of Individually Immaterial Business Acquisitions [Member] Deferred revenues, current and long-term Increase (Decrease) in Contract with Customer, Liability Restatement does not require Recovery Restatement Does Not Require Recovery [Text Block] Annual vesting amount, percentage Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Rights, Percentage Preferred stock, shares issued (in shares) Preferred Stock, Shares Issued Disaggregation of Revenue [Table] Disaggregation of Revenue [Table] Statement of Financial Position [Abstract] Beginning balance, weighted average grant date fair value (in dollars per share) Ending balance, weighted average grant date fair value (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Option, Nonvested, Weighted Average Exercise Price Stock-based compensation Share-Based Compensation Arrangement by Share-Based Payment Arrangement, Noncash Expense Deferred franchise fee revenue - current Contract with Customer, Liability, Franchise Fee Revenue, Current Contract with Customer, Liability, Franchise Fee Revenue, Current Inventory Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Inventory One Year One Year [Member] One Year Income tax expense Income Tax Expense (Benefit) Derivative, notional amount Derivative, Notional Amount Supplemental cash flow information: Supplemental Cash Flow Information [Abstract] REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years) Share-Based Payment Arrangement, Nonvested Award, Cost Not yet Recognized, Period for Recognition Changes in contract liabilities, deferred gift card revenue Change In Contract with Customer, Liability, Gift Card Revenue [Roll Forward] Change In Contract with Customer, Liability, Gift Card Revenue Total revenues Revenue from Contract with Customer, Excluding Assessed Tax Purchase of intangible assets Payments to Acquire Intangible Assets Other income, net Nonoperating Income (Expense) Business combinations - revenues recognized Business Combinations - Revenues Recognized [Member] Business Combinations - Revenues Recognized Long-term debt, net Finance Lease, Liability, Noncurrent, Statement of Financial Position [Extensible Enumeration] Effective income tax rate Effective Income Tax Rate Reconciliation, Percent Net cash used in investing activities Net Cash Provided by (Used in) Investing Activities Income from operations Operating Income (Loss) Variable Rate [Domain] Variable Rate [Domain] Business Acquisition [Line Items] Business Acquisition [Line Items] 2024 Finance Lease, Liability, to be Paid, Remainder of Fiscal Year Total liabilities and equity Liabilities and Equity Rule 10b5-1 Arrangement Terminated Rule 10b5-1 Arrangement Terminated [Flag] All Adjustments to Compensation All Adjustments to Compensation [Member] Fair Value Hierarchy and NAV [Axis] Fair Value Hierarchy and NAV [Axis] Accrued compensation Employee-related Liabilities, Current Additional paid-in capital Additional Paid in Capital Interest Rate Swaps Derivative Instruments and Hedging Activities Disclosure [Text Block] 2026 Finance Lease, Liability, to be Paid, Year Two Commitments and Contingencies Disclosure [Abstract] Less: Current portion of long-term debt Long-Term Debt and Lease Obligation, Current Leased assets obtained in business acquisitions Right-of-Use Asset Obtained in Exchange for Operating Lease Liability Underlying Security Market Price Change Underlying Security Market Price Change, Percent Individual: Individual [Axis] Accumulated Other Comprehensive (Loss) Income AOCI Attributable to Parent [Member] Forfeited, weighted average exercise price (in dollars per share) Share-Based Compensation Arrangements by Share-Based Payment Award, Options, Forfeitures in Period, Weighted Average Exercise Price Inventory Inventory, Net Company-owned restaurants Entity Operated Units [Member] Long-term Debt, Type [Domain] Long-Term Debt, Type [Domain] Product and Service [Axis] Product and Service [Axis] Entity Address, State or Province Entity Address, State or Province Statement [Line Items] Statement [Line Items] Derivative Instruments and Hedging Activities Disclosure [Abstract] Restaurant operating expenses (exclusive of depreciation and amortization shown below): Cost of Goods and Service, Excluding Depreciation, Depletion, and Amortization [Abstract] Erroneous Compensation Analysis Erroneous Compensation Analysis [Text Block] Compensation Actually Paid vs. Total Shareholder Return Compensation Actually Paid vs. Total Shareholder Return [Text Block] Vesting [Domain] Vesting [Domain] Beginning balance, weighted average grant date fair value (in dollars per share) Ending balance, weighted average grant date fair value (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Weighted Average Grant Date Fair Value Liabilities and Equity Liabilities and Equity [Abstract] New Facilities New Facilities [Member] New Facilities Interest Rate Swaps Derivatives, Policy [Policy Text Block] Loss contingency, estimate of possible loss Loss Contingency, Estimate of Possible Loss Less: Unamortized debt discount and deferred issuance costs Debt Instrument, Unamortized Discount (Premium) and Debt Issuance Costs, Net Minimum Minimum [Member] Restatement Determination Date Restatement Determination Date Adoption Date Trading Arrangement Adoption Date Pay vs Performance Disclosure Pay vs Performance Disclosure [Table] Secondary Public Offering Secondary Public Offering [Member] Secondary Public Offering Outstanding, beginning of period, weighted average exercise price (in dollars per share) Outstanding, end of period, weighted average exercise price (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Weighted Average Exercise Price Operating lease right-of-use assets Operating Lease, Right-of-Use Asset Erroneously Awarded Compensation Recovery Erroneously Awarded Compensation Recovery [Table] Options outstanding, beginning of period (in shares) Options outstanding, end of period (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding, Number Change in Fair Value as of Vesting Date of Prior Year Equity Awards Vested in Covered Year Change in Fair Value as of Vesting Date of Prior Year Equity Awards Vested in Covered Year [Member] Derivative Instrument [Axis] Derivative Instrument [Axis] Carrying Value Long-Term Debt, Gross Exercise Price Award Exercise Price Three Years Three Years [Member] Three Years Total lease liabilities Lease, Liability Lease, Liability Net Income Per Common Share Earnings Per Share [Text Block] Deferred franchise fee revenue - non-current Contract with Customer, Liability, Franchise Fee Revenue, Noncurrent Contract with Customer, Liability, Franchise Fee Revenue, Noncurrent Accrued compensation and deferred payroll taxes Increase (Decrease) in Employee Related Liabilities Arrangement Duration Trading Arrangement Duration Leases Lessee, Finance Leases [Text Block] Common stock issued under stock-based compensation plans, net Stock Issued During Period, Value, Stock Options Exercised Operating costs and expenses: Costs and Expenses [Abstract] Equity: Equity, Attributable to Parent [Abstract] Granted, weighted average exercise price (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period, Weighted Average Grant Date Fair Value Peer Group Issuers, Footnote Peer Group Issuers, Footnote [Text Block] Finance Lease Maturity Finance Lease, Liability, to be Paid, Maturity [Table Text Block] Income tax related to other comprehensive income Other Comprehensive Income (Loss), Tax Material Terms of Trading Arrangement Material Terms of Trading Arrangement [Text Block] Finance lease liabilities Total present value of lease liabilities Finance Lease, Liability All Individuals All Individuals [Member] Third-party delivery sales Third-Party Delivery Sales [Member] Third-Party Delivery Sales PEO PEO [Member] Variable Rate [Axis] Variable Rate [Axis] Income Tax Disclosure [Abstract] Name Trading Arrangement, Individual Name Statement of Stockholders' Equity [Abstract] Impairments and loss on disposal of assets Gain (Loss) on Sale of Assets and Asset Impairment Charges Intangible assets, net Intangible Assets, Net (Excluding Goodwill) Receivables [Abstract] Changes in contract liabilities, deferred franchise fee revenue Change In Contract with Customer, Liability, Franchise Fee Revenue [Roll Forward] Change In Contract with Customer, Liability, Franchise Fee Revenue Business Combination, Asset Acquisition, and Joint Venture Formation [Abstract] Other restaurant operating expenses Other Cost of Operating Revenue Awards Close in Time to MNPI Disclosures, Table Awards Close in Time to MNPI Disclosures [Table Text Block] Prior Year End Fair Value of Equity Awards Granted in Any Prior Year that Fail to Meet Applicable Vesting Conditions During Covered Year Prior Year End Fair Value of Equity Awards Granted in Any Prior Year that Fail to Meet Applicable Vesting Conditions During Covered Year [Member] Aggregate Erroneous Compensation Amount Aggregate Erroneous Compensation Amount Offering and registration costs Offering And Registration Costs Offering And Registration Costs Weighted-average remaining lease term (in years) Weighted Average Remaining Lease Term [Abstract] Weighted Average Remaining Lease Term Local Phone Number Local Phone Number Aggregate Erroneous Compensation Not Yet Determined Aggregate Erroneous Compensation Not Yet Determined [Text Block] Deferred income taxes Deferred Income Tax Liabilities, Net Franchisor Disclosure [Line Items] Franchisor Disclosure [Line Items] Other assets, current and long-term Increase (Decrease) in Other Operating Assets Changes in assets and liabilities, net of effects of business combinations: Increase (Decrease) in Operating Capital [Abstract] Line of credit facility, increase (decrease), net Line of Credit Facility, Increase (Decrease), Net Secured Overnight Financing Rate (SOFR) Secured Overnight Financing Rate (SOFR) [Member] PEO Total Compensation Amount PEO Total Compensation Amount Schedule of Accrued Liabilities Schedule of Accrued Liabilities [Table Text Block] Transaction expenses, net Transaction (Income) Expense, Net Transaction (Income) Expense, Net Interest payable Interest Payable, Current Entity Ex Transition Period Entity Ex Transition Period Payments of stock issuance costs Payments of Stock Issuance Costs Commitments and Contingencies Disclosure [Text Block] Debt Disclosure [Abstract] Common Stock Common Stock [Member] Measure: Measure [Axis] Closing price of common stock on Nasdaq (in dollars per share) Share Price Adjusted Leverage Rate Adjusted Leverage Rate [Member] Adjusted Leverage Rate Preferred stock, shares authorized (in shares) Preferred Stock, Shares Authorized Forgone Recovery due to Expense of Enforcement, Amount Forgone Recovery due to Expense of Enforcement, Amount Other assets Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Current Assets, Other Schedule of Business Acquisitions, by Acquisition [Table] Schedule of Business Acquisitions, by Acquisition [Table] Schedule of Franchisor Disclosure [Table] Franchisor, Ownership [Table] Line of Credit Line of Credit [Member] Entity Emerging Growth Company Entity Emerging Growth Company Entity Central Index Key Entity Central Index Key Accrued Liabilities Accounts Payable, Accrued Liabilities, and Other Liabilities Disclosure, Current [Text Block] Non-GAAP Measure Description Non-GAAP Measure Description [Text Block] Non-PEO NEO Average Compensation Actually Paid Amount Finance lease assets Finance Lease, Right-of-Use Asset, after Accumulated Amortization Forfeited, weighted average grant date fair value (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Nonvested Options Forfeited, Weighted Average Grant Date Fair Value Award Timing, How MNPI Considered Award Timing, How MNPI Considered [Text Block] Gift card breakage Contract with Customer, Liability, Gift Card Revenue, Cumulative Catch-up Adjustment to Revenue, Modification of Contract Contract with Customer, Liability, Gift Card Revenue, Cumulative Catch-up Adjustment to Revenue, Modification of Contract Equity Component [Domain] Equity Component [Domain] Preferred stock, par value (in dollars per share) Preferred Stock, Par or Stated Value Per Share Additional 402(v) Disclosure Additional 402(v) Disclosure [Text Block] Release of contingent consideration Business Combination, Contingent Consideration Arrangements, Change in Amount of Contingent Consideration, Liability Stock-based compensation APIC, Share-Based Payment Arrangement, Increase for Cost Recognition Entity Shell Company Entity Shell Company Entity Incorporation, State or Country Code Entity Incorporation, State or

Country Code NUMBER OF OPTIONS Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Nonvested, Number of Shares [Roll Forward] Title Trading Arrangement, Individual Title Franchise revenues recognized Contract with Customer, Liability, Franchise Fee Revenue, Revenue Recognized Contract with Customer, Liability, Franchise Revenue Statement [Table] Statement [Table] Summary of Significant Accounting Policies Significant Accounting Policies [Text Block] Business combinations - franchise revenues recognized Contract With Customer, Liability, Franchise Fee Revenue, Revenue Recognized, Business Combination Contract With Customer, Liability, Franchise Fee Revenue, Revenue Recognized, Business Combination City Area Code City Area Code Current liabilities: Liabilities, Current [Abstract] Receivables from vendors Accounts Receivable, after Allowance for Credit Loss, Rebates, Current Accounts Receivable, after Allowance for Credit Loss, Rebates, Current Contingent consideration liability Business Combination, Contingent Consideration, Liability Acquisition-related liabilities Accrued Acquisition-Related Liabilities, Current Accrued Acquisition-Related Liabilities, Current Cash paid for interest, net of amounts capitalized Interest Paid, Excluding Capitalized Interest, Operating Activities Insider Trading Policies and Procedures Not Adopted Insider Trading Policies and Procedures Not Adopted [Text Block] Total current assets Assets, Current Statement of Cash Flows [Abstract] Accrued liabilities and other long-term liabilities Increase (Decrease) in Accrued Liabilities Options exercisable, end of period (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Number Schedule of Long-term Debt Instruments [Table] Schedule of Long-Term Debt Instruments [Table] WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (in years) Share-Based Compensation Arrangement By Share-Based Payment Award, Options, Weighted Average Remaining Contractual Term [Abstract] Share-Based Compensation Arrangement By Share-Based Payment Award, Options, Weighted Average Remaining Contractual Term Reacquired rights Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Intangible Assets, Other than Goodwill Income Taxes Income Tax Disclosure [Text Block] 2028 Lessee, Operating Lease, Liability, to be Paid, Year Four Earnings Per Share, Basic [Abstract] Earnings Per Share [Abstract] Property tax Accrual for Taxes Other than Income Taxes, Current Accumulated deficit Retained Earnings (Accumulated Deficit) Property, fixtures and equipment, net Finance Lease, Right-of-Use Asset, Statement of Financial Position [Extensible Enumeration] Insurance proceeds Proceeds from Insurance Settlement, Investing Activities Non-cash portion of gain on lease modifications Gain (Loss) On Modification Of Lease Gain (Loss) On Modification Of Lease Cash flow hedge gain (loss) to be reclassified within 12 months Cash Flow Hedge Gain (Loss) to be Reclassified within 12 Months Inventory Increase (Decrease) in Inventories Repayments of borrowings on revolving credit facility Repayments of Long-Term Lines of Credit General and administrative expenses General and Administrative Expense Organization, Consolidation and Presentation of Financial Statements [Abstract] Aggregate Available Trading Arrangement, Securities Aggregate Available Amount Equity Awards Adjustments Equity Awards Adjustments [Member] Operating leases Operating Lease, Weighted Average Discount Rate, Percent Total present value of lease liabilities Operating Lease, Liability Net cash provided by (used in) financing activities Net Cash Provided by (Used in) Financing Activities Underlying Securities Award Underlying Securities Amount Credit Facility [Axis] Credit Facility [Axis] Amendment Flag Amendment Flag Franchisor Disclosure [Domain] Franchisor Disclosure [Domain] Fair Value Long-Term Debt, Fair Value Entity Registrant Name Entity Registrant Name Purchase consideration Payments to Acquire Businesses, Gross Adjustment to Non-PEO NEO Compensation Footnote Adjustment to Non-PEO NEO Compensation Footnote [Text Block] Stock Appreciation Rights (SARs) Stock Appreciation Rights (SARs) [Member] Fair Value as of Grant Date Award Grant Date Fair Value Amortization of leased assets Finance Lease, Right-of-Use Asset, Amortization Shares of common stock sold (in shares) Sale of Stock, Number of Shares Issued in Transaction Debt Debt Disclosure [Text Block] Fair Value Hierarchy and NAV [Domain] Fair Value Hierarchy and NAV [Domain] Beginning balance (in shares) Ending balance (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Nonvested, Number of Shares Franchise revenues Franchise [Member] Recovery of Erroneously Awarded Compensation Disclosure [Line Items] Disaggregation of Revenue Disaggregation of Revenue [Table Text Block] Entity Address, Postal Zip Code Entity Address, Postal Zip Code Schedule of Unrecognized Stock-based Compensation Expense Share-Based Compensation Arrangements by Share-Based Payment Award, Restricted Stock Units, Vested and Expected to Vest [Table Text Block] Consolidation Consolidation, Policy [Policy Text Block] Interest Rate Swap Interest Rate Swap [Member] Restatement Determination Date: Restatement Determination Date [Axis] Title of 12(b) Security Title of 12(b) Security Common stock; $0.01 par value; 300,000,000 shares authorized; 60,402,838 and 59,891,705 shares issued and outstanding at JuneÂ 30, 2024 and DecemberÂ 31, 2023, respectively Common Stock, Value, Issued Fiscal Period Fiscal Period, Policy [Policy Text Block] Operating cash flows - finance leases Finance Lease, Interest Payment on Liability Share-Based Payment Arrangement [Abstract] Current portion of long-term debt Finance Lease, Liability, Current, Statement of Financial Position [Extensible Enumeration] Cash and cash equivalents Cash and Cash Equivalents, at Carrying Value Balance, beginning of period Balance, end of period Contract with Customer, Liability, Franchise Fee Revenue Contract with Customer, Liability, Franchise Fee Revenue Year-over-Year Change in Fair Value of Equity Awards Granted in Prior Years That are Outstanding and Unvested Year-over-Year Change in Fair Value of Equity Awards Granted in Prior Years That are Outstanding and Unvested [Member] Forfeited, weighted average grant date fair value (in dollars per share) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Forfeitures, Weighted Average Grant Date Fair Value Non-cash loss on extinguishments and modifications of debt Gain (Loss) on Extinguishment of Debt Delayed Draw Term Facility Delayed Draw Term Loan (DDTL) [Member] Cash flows from financing activities: Net Cash Provided by (Used in) Financing Activities [Abstract] Year-end Fair Value of Equity Awards Granted in Covered Year that are Outstanding and Unvested Year-end Fair Value of Equity Awards Granted in Covered Year that are Outstanding and Unvested [Member] Preferred stock; $0.01 par value; 10,000,000 shares authorized; none issued and outstanding Preferred Stock, Value, Issued NUMBER OF OPTIONS Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Outstanding [Roll Forward] Depreciation and amortization Depreciation, Depletion and Amortization, Nonproduction Net income per common share - basic (in dollars per share) Earnings Per Share, Basic Weighted-average discount rate Leases, Weighted Average Discount Rate [Abstract] Leases, Weighted Average Discount Rate Accounts payable Increase (Decrease) in Accounts Payable Operating cash flows - operating leases Operating Lease, Payments Adjustment To PEO Compensation, Footnote Adjustment To PEO Compensation, Footnote [Text Block] Award Timing MNPI Disclosure Award Timing MNPI Disclosure [Text Block] Property, fixtures and equipment, net of accumulated depreciation of $203,862 and $181,481, respectively Property, Plant, and Equipment and Finance Lease Right-of-Use Asset, after Accumulated Depreciation and Amortization Financing cash flows - finance leases Finance Lease, Principal Payments Aggregate Pension Adjustments Service Cost Aggregate Pension Adjustments Service Cost [Member] Compensation Actually Paid vs. Other Measure Compensation Actually Paid vs. Other Measure [Text Block] Total current liabilities Liabilities, Current Vesting Date Fair Value of Equity Awards Granted and Vested in Covered Year Vesting Date Fair Value of Equity Awards Granted and Vested in Covered Year [Member] UNRECOGNIZED STOCK-BASED COMPENSATION EXPENSE (in thousands) Share-Based Payment Arrangement, Nonvested Award, Option, Cost Not yet Recognized, Amount Total assets Assets Remeasurements and terminations of finance lease assets and lease liabilities Remeasurements Of Finance Lease Assets And Lease Liabilities Remeasurements Of Finance Lease Assets And Lease Liabilities Granted (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period Current portion of long-term debt Portion of Long-term Debt, Current Over-Allotment Option Over-Allotment Option [Member] Repayments of note payable Repayments of Notes Payable Capital expenditures Payments to Acquire Property, Plant, and Equipment Deferred revenues - gift card liabilities assumed Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Current Liabilities, Deferred Revenue Other long-term liabilities Other Liabilities, Noncurrent Forgone Recovery due to Violation of Home Country Law, Amount Forgone Recovery due to Violation of Home Country Law, Amount Cash received Contract with Customer, Liability, Franchise Fee Revenue, Cash Received Contract with Customer, Liability, Cash Received Balance, beginning of period Balance, end of period Contract with Customer, Liability, Gift Card Revenue Contract with Customer, Liability, Gift Card Revenue Commitments and contingencies (Note 12) Commitments and Contingencies Schedule of Components of Income Tax Expense (Benefit) and Effective Income Tax Rate Schedule of Effective Income Tax Rate Reconciliation [Table Text Block] Loss contingency, damages paid, value Loss Contingency, Damages Paid, Value Termination Date Trading Arrangement Termination Date 2026 Lessee, Operating Lease, Liability, to be Paid, Year Two Self-insurance and general liability reserves Accrued Insurance, Current Equity and Stock-Based Compensation Share-Based Payment Arrangement [Text Block] Utilities Accrued Utilities, Current Entity Address, City or Town Entity Address, City or Town In-restaurant dining sales In-Restaurant Dining Sales [Member] In-Restaurant Dining Sales Schedule of Recognized Identified Assets Acquired and Liabilities Assumed Schedule of Recognized Identified Assets Acquired and Liabilities Assumed [Table Text Block] Debt Instrument [Axis] Debt Instrument [Axis] Schedule of Estimated Fair Value of the Outstanding Debt, Excluding Finance Lease Liabilities and Financing Obligations Schedule of Carrying Values and Estimated Fair Values of Debt Instruments [Table Text Block] Stock-based compensation expense Share-Based Payment Arrangement, Expense Net income Net income Net income Net Income (Loss) Attributable to Parent Trading Arrangement: Trading Arrangement [Axis] Common area maintenance Accrued Common Area Maintenance, Current Accrued Common Area Maintenance, Current Recognized amounts of identifiable assets acquired and liabilities assumed: Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Net [Abstract] Pay vs Performance Disclosure, Table Pay vs Performance [Table Text Block] Forfeited (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Forfeited in Period Business Acquisition [Axis] Business Acquisition [Axis] Equity Awards Adjustments, Excluding Value Reported in Compensation Table Equity Awards Adjustments, Excluding Value Reported in the Compensation Table [Member] Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year [Member] Total lease assets Lease, Right-of-Use Asset Lease, Right-of-Use Asset Entity File Number Entity File Number FINANCE LEASES Finance Lease, Liability, to be Paid, Fiscal Year Maturity [Abstract] Remeasurements and terminations of operating lease assets and lease liabilities Remeasurements Of Operating Lease Assets And Lease Liabilities Remeasurements Of Operating Lease Assets And Lease Liabilities Revenues Revenue from Contract with Customer [Text Block] Document Fiscal Year Focus Document Fiscal Year Focus Income Statement [Abstract] Entity Address, Address Line One Entity Address, Address Line One Operating lease liabilities Business Combination, Recognized Identifiable Asset Acquired and Liability Assumed, Lease Obligation Entity Address, Address Line Two Entity Address, Address Line Two Debt Instrument, Name [Domain] Debt Instrument, Name [Domain] Denominator Weighted Average Number of Shares Outstanding, Basic [Abstract] Other Other Accrued Liabilities, Current Name Forgone Recovery, Individual Name Exercisable, end of period, aggregate intrinsic value Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Intrinsic Value 2024 Lessee, Operating Lease, Liability, to be Paid, Remainder of Fiscal Year Deferred gift card revenue Contract with Customer, Liability, Gift Card Revenue, Current Contract with Customer, Liability, Gift Card Revenue, Current Operating leases Operating Lease, Weighted Average Remaining Lease Term Document Period End Date Document Period End Date Sale of Stock [Axis] Sale of Stock [Axis] Finance lease liabilities - current Finance Lease, Liability, Current Award Timing MNPI Considered Award Timing MNPI Considered [Flag] Total future minimum lease payments Lessee, Operating Lease, Liability, to be Paid Beginning balance (in shares) Ending balance (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Number Insider Trading Arrangements [Line Items] Outstanding Aggregate Erroneous Compensation Outstanding Aggregate Erroneous Compensation Amount 2027 Lessee, Operating Lease, Liability, to be Paid, Year Three PEO Actually Paid Compensation Amount PEO Actually Paid Compensation Amount Schedule of Business Acquisitions, by Acquisition Schedule of Business Acquisitions, by Acquisition [Table Text Block] Royalty and system fund contributions Royalty And System Fund Contributions [Member] Royalty And System Fund Contributions Adjustment to Compensation: Adjustment to Compensation [Axis] Document Transition Report Document Transition Report Document Quarterly Report Document Quarterly Report Other comprehensive income (loss), cash flow hedge, gain (loss), reclassification, after tax Other Comprehensive Income (Loss), Cash Flow Hedge, Gain (Loss), Reclassification, after Tax Accumulated other comprehensive income (loss) Accumulated Other Comprehensive Income (Loss), Net of Tax Entity Current Reporting Status Entity Current Reporting Status Accumulated Deficit Retained Earnings [Member] Pension Adjustments Service Cost Pension Adjustments Service Cost [Member] Weighted average common shares outstanding - basic (in shares) Weighted Average Number of Shares Outstanding, Basic Stock Price or TSR Estimation Method Stock Price or TSR Estimation Method [Text Block] Contingent rent Accrued Liabilities, Operating Leases, Contingent Rentals, Current Accrued Liabilities, Operating Leases, Contingent Rentals, Current Vested (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Vested, Number of Shares Restricted stock units Restricted Stock Units (RSUs) [Member] Amortization of debt discount and deferred issuance costs Amortization of Debt Issuance Costs and Discounts Property, fixtures and equipment Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Property, Plant, and Equipment Increase (Decrease) in Stockholders' Equity [Roll Forward] Increase (Decrease) in Stockholders' Equity [Roll Forward] Executive Category: Executive Category [Axis] Operating right-of-use asset, net of lease position and prepaid rent Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Operating Right-Of-Use Asset, Net of Lease Position and Prepaid Rent Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Operating Right-Of-Use Asset, Net of Lease Position and Prepaid Rent Name Awards Close in Time to MNPI Disclosures, Individual Name Options forfeited (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Forfeitures in Period Number of acquired restaurants Number of Businesses Acquired Repayments of long-term debt, including finance lease liabilities Repayments of Other Long-Term Debt Entity Filer Category Entity Filer Category Number of restaurants Number of Restaurants Unrealized (loss) gain on derivatives Other Comprehensive Income (Loss), Cash Flow Hedge, Gain (Loss), after Reclassification and Tax, Parent Company Selected Measure Name Company Selected Measure Name

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	6 Months Ended	
Cover - shares	Jun. 30, 2024	Aug. 02, 2024

Cover [Abstract]

Document Type	10-Q
Document Quarterly Report	true
Document Period End Date	Jun. 30, 2024

Document Transition Report	false	
Entity File Number	001-40866	
Entity Registrant Name	First Watch Restaurant Group, Inc.	
Entity Incorporation, State or Country Code	DE	
Entity Tax Identification Number	82-4271369	
Entity Address, Address Line One	8725 Pendery Place	
Entity Address, Address Line Two	Suite 201	
Entity Address, City or Town	Bradenton	
Entity Address, State or Province	FL	
Entity Address, Postal Zip Code	34201	
City Area Code	941	
Local Phone Number	907-9800	
Title of 12(b) Security	Common Stock, $0.01 par value	
Trading Symbol	FWRG	
Security Exchange Name	NASDAQ	
Entity Current Reporting Status	Yes	
Entity Interactive Data Current	Yes	
Entity Filer Category	Accelerated Filer	
Entity Small Business	false	
Entity Emerging Growth Company	true	
Entity Ex Transition Period	true	
Entity Shell Company	false	
Entity Common Stock, Shares Outstanding		60,414,723
Entity Central Index Key	0001789940	
Amendment Flag	false	
Current Fiscal Year End Date	--12-29	
Document Fiscal Year Focus	2024	
Document Fiscal Period Focus	Q2	

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CONSOLIDATED BALANCE SHEETS - USD ($) $ in Thousands	Jun. 30, 2024	Dec. 31, 2023
Current assets:		
Cash and cash equivalents	$ 45,104	$ 49,632
Restricted cash	258	329
Accounts receivable	4,032	5,532
Inventory	5,666	5,381
Prepaid expenses	8,486	7,494
Derivative assets, current	967	457
Other current assets	2,886	2,365
Total current assets	67,399	71,190
Goodwill	398,565	359,883
Intangible assets, net	171,025	151,186
Operating lease right-of-use assets	482,308	420,001
Property, fixtures and equipment, net of accumulated depreciation of $203,862 and $181,481, respectively	313,884	263,082
Other long-term assets	3,473	1,703
Total assets	1,436,654	1,267,045
Current liabilities:		
Accounts payable	7,177	6,324
Accrued liabilities	39,031	35,630
Accrued compensation	16,979	21,711
Deferred revenues	3,247	5,499
Current portion of operating lease liabilities	45,755	40,281
Current portion of long-term debt	6,645	5,628
Total current liabilities	118,834	115,073
Operating lease liabilities	504,130	441,290
Long-term debt, net	192,074	119,767
Deferred income taxes	32,215	25,331
Derivative liabilities	717	1,346
Other long-term liabilities	2,900	2,954
Total liabilities	850,870	705,761
Commitments and contingencies (Note 12)		
Equity:		
Preferred stock; $0.01 par value; 10,000,000 shares authorized; none issued and outstanding	0	0
Common stock; $0.01 par value; 300,000,000 shares authorized; 60,402,838 and 59,891,705 shares issued and outstanding at June 30, 2024 and December 31, 2023, respectively	604	599
Additional paid-in capital	641,625	634,099
Accumulated deficit	(56,633)	(72,747)
Accumulated other comprehensive income (loss)	188	(667)
Total equity	585,784	561,284
Total liabilities and equity	$ 1,436,654	$ 1,267,045
Common stock, shares issued (in shares)	60,402,838	59,891,705

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CONSOLIDATED BALANCE SHEETS (Parenthetical) - USD ($) $ in Thousands	Jun. 30, 2024	Dec. 31, 2023
Statement of Financial Position [Abstract]		
Accumulated depreciation	$ 203,862	$ 181,481
Preferred stock, par value (in dollars per share)	$ 0.01	$ 0.01
Preferred stock, shares authorized (in shares)	10,000,000	10,000,000
Preferred stock, shares issued (in shares)	0	0
Preferred stock, shares outstanding (in shares)	0	0
Common stock, par value (in dollars per share)	$ 0.01	$ 0.01
Common stock authorized (in shares)	300,000,000	300,000,000
Common stock, shares issued (in shares)	60,402,838	59,891,705
Common stock, shares outstanding (in shares)	60,402,838	59,891,705

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CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME - USD ($) $ in Thousands	3 Months Ended		6 Months Ended	
	Jun. 30, 2024	Jun. 25, 2023	Jun. 30, 2024	Jun. 25, 2023
Revenues:				
Total revenues	$ 258,561	$ 216,300	$ 501,010	$ 427,706
Restaurant operating expenses (exclusive of depreciation and amortization shown below):				
Food and beverage costs	55,803	47,692	107,987	94,319

Labor and other related expenses			83,841	70,602	163,576	139,175
Other restaurant operating expenses			37,549	32,182	74,341	63,878
Occupancy expenses			20,490	16,461	39,658	32,395
Pre-opening expenses			1,828	1,252	3,395	2,288
General and administrative expenses			27,189	25,284	54,847	47,989
Depreciation and amortization			14,536	9,441	26,807	18,558
Impairments and loss on disposal of assets			153	299	272	433
Transaction expenses, net			725	1,744	1,394	1,997
Total operating costs and expenses			242,114	204,957	472,277	401,032
Income from operations			16,447	11,343	28,733	26,674
Interest expense			(3,381)	(2,037)	(5,980)	(3,944)
Other income, net			713	685	1,039	1,179
Income before income taxes			13,779	9,991	23,792	23,909
Income tax expense			(4,879)	(2,032)	(7,678)	(6,590)
Net income			8,900	7,959	16,114	17,319
Net income			8,900	7,959	16,114	17,319
Other comprehensive income						
Unrealized (loss) gain on derivatives			(99)	(160)	1,139	(160)
Income tax related to other comprehensive income			25	0	(284)	0
Comprehensive income			$ 8,826	$ 7,799	$ 16,969	$ 17,159
Net income per common share - basic (in dollars per share)			$ 0.15	$ 0.13	$ 0.27	$ 0.29
Net income per common share - diluted (in dollars per share)			$ 0.14	$ 0.13	$ 0.26	$ 0.28
Weighted average common shares outstanding - basic (in shares)			60,384,696	59,385,510	60,198,743	59,314,470
Weighted average common shares outstanding - diluted (in shares)			62,464,424	60,944,836	62,507,183	60,770,441
Restaurant sales						
Revenues:						
Total revenues			$ 255,457	$ 212,587	$ 494,765	$ 420,555
Franchise revenues						
Revenues:						
Total revenues			$ 3,104	$ 3,713	$ 6,245	$ 7,151

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CONSOLIDATED STATEMENTS OF EQUITY - USD ($) $ in Thousands	Total	Common Stock	Additional Paid-in Capital	Accumulated Deficit	Accumulated Other Comprehensive (Loss) Income
Beginning balance (in shares) at Dec. 25, 2022		59,211,019			
Beginning balance at Dec. 25, 2022	$ 523,135	$ 592	$ 620,675	$ (98,132)	$ 0
Increase (Decrease) in Stockholders' Equity [Roll Forward]					
Net income	9,360			9,360	
Stock-based compensation	1,497		1,497		
Common stock issued under stock-based compensation plans, net (in shares)		73,571			
Common stock issued under stock-based compensation plans, net	565	$ 1	564		
Ending balance (in shares) at Mar. 26, 2023		59,284,590			
Ending balance at Mar. 26, 2023	534,557	$ 593	622,736	(88,772)	0
Beginning balance (in shares) at Dec. 25, 2022		59,211,019			
Beginning balance at Dec. 25, 2022	523,135	$ 592	620,675	(98,132)	0
Increase (Decrease) in Stockholders' Equity [Roll Forward]					
Net income	17,319				
Ending balance (in shares) at Jun. 25, 2023		59,463,950			
Ending balance at Jun. 25, 2023	545,837	$ 594	626,216	(80,813)	(160)
Beginning balance (in shares) at Mar. 26, 2023		59,284,590			
Beginning balance at Mar. 26, 2023	534,557	$ 593	622,736	(88,772)	0
Increase (Decrease) in Stockholders' Equity [Roll Forward]					
Net income	7,959			7,959	
Stock-based compensation	2,125		2,125		
Common stock issued under stock-based compensation plans, net (in shares)		179,360			
Common stock issued under stock-based compensation plans, net	1,356	$ 1	1,355		
Other comprehensive loss, net of tax	(160)				(160)
Ending balance (in shares) at Jun. 25, 2023		59,463,950			
Ending balance at Jun. 25, 2023	$ 545,837	$ 594	626,216	(80,813)	(160)
Beginning balance (in shares) at Dec. 31, 2023	59,891,705	59,891,705			
Beginning balance at Dec. 31, 2023	$ 561,284	$ 599	634,099	(72,747)	(667)
Increase (Decrease) in Stockholders' Equity [Roll Forward]					
Net income	7,214			7,214	
Stock-based compensation	1,866		1,866		
Common stock issued under stock-based compensation plans, net (in shares)		480,826			
Common stock issued under stock-based compensation plans, net	3,147	$ 5	3,142		
Other comprehensive loss, net of tax	929				929
Ending balance (in shares) at Mar. 31, 2024		60,372,531			
Ending balance at Mar. 31, 2024	$ 574,440	$ 604	639,107	(65,533)	262
Beginning balance (in shares) at Dec. 31, 2023	59,891,705	59,891,705			
Beginning balance at Dec. 31, 2023	$ 561,284	$ 599	634,099	(72,747)	(667)
Increase (Decrease) in Stockholders' Equity [Roll Forward]					
Net income	$ 16,114				
Common stock issued under stock-based compensation plans, net (in shares)	324,276				
Ending balance (in shares) at Jun. 30, 2024	60,402,838	60,402,838			
Ending balance at Jun. 30, 2024	$ 585,784	$ 604	641,625	(56,633)	188
Beginning balance (in shares) at Mar. 31, 2024		60,372,531			
Beginning balance at Mar. 31, 2024	574,440	$ 604	639,107	(65,533)	262
Increase (Decrease) in Stockholders' Equity [Roll Forward]					
Net income	8,900			8,900	
Stock-based compensation	2,452		2,452		
Common stock issued under stock-based compensation plans, net (in shares)		30,307			
Common stock issued under stock-based compensation plans, net	66		66		
Other comprehensive loss, net of tax	$ (74)				(74)
Ending balance (in shares) at Jun. 30, 2024	60,402,838	60,402,838			
Ending balance at Jun. 30, 2024	$ 585,784	$ 604	$ 641,625	$ (56,633)	$ 188

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CONSOLIDATED STATEMENTS OF CASH FLOWS - USD ($) $ in Thousands	6 Months Ended	
	Jun. 30, 2024	Jun. 25, 2023
Cash flows from operating activities:		
Net income	$ 16,114	$ 17,319

Adjustments to reconcile net income to net cash provided by operating activities:

Depreciation and amortization	26,807	18,558
Stock-based compensation	4,318	3,622
Non-cash operating lease costs	12,229	8,994
Non-cash portion of gain on lease modifications	(5)	(123)
Non-cash loss on extinguishments and modifications of debt	358	0
Deferred income taxes	6,600	5,874
Amortization of debt discount and deferred issuance costs	255	221
Impairments and loss on disposal of assets	272	433
Gain on insurance proceeds	(3)	(601)
Changes in assets and liabilities, net of effects of business combinations:		
Accounts receivable	1,500	1,698
Inventory	(57)	198
Prepaid expenses	(969)	(92)
Other assets, current and long-term	(641)	(1,539)
Accounts payable	853	(2,076)
Accrued liabilities and other long-term liabilities	3,655	5,821
Accrued compensation and deferred payroll taxes	(4,732)	2,996
Deferred revenues, current and long-term	(2,535)	(1,920)
Other liabilities	(259)	0
Operating lease liabilities	(6,867)	(3,800)
Net cash provided by operating activities	56,893	55,583
Cash flows from investing activities:		
Capital expenditures	(58,199)	(29,677)
Acquisitions, net of cash acquired	(77,095)	(8,018)
Purchase of intangible assets	(64)	(76)
Insurance proceeds	3	601
Net cash used in investing activities	(135,355)	(37,170)
Cash flows from financing activities:		
Repayments of note payable	0	(1,032)
Proceeds from borrowings on revolving credit facility	22,500	0
Repayments of borrowings on revolving credit facility	(52,500)	0
Proceeds from long-term debt	197,500	0
Repayments of long-term debt, including finance lease liabilities	(94,045)	(2,134)
Payment of debt discount and deferred issuance costs	(2,430)	0
Proceeds from exercise of stock options, net of employee taxes paid	3,213	1,921
Contingent consideration payment	(375)	0
Net cash provided by (used in) financing activities	73,863	(1,245)
Net (decrease) increase in cash and cash equivalents and restricted cash	(4,599)	17,168
Cash and cash equivalents and restricted cash, beginning of period	49,961	49,923
Cash and cash equivalents and restricted cash, end of period	45,362	67,091
Supplemental cash flow information:		
Cash paid for interest, net of amounts capitalized	4,362	3,421
Cash paid for income taxes, net of refunds	2,103	982
Supplemental disclosures of non-cash investing and financing activities:		
Leased assets obtained in business acquisitions	[1] 73,569	27,627
Leased assets obtained in exchange for new finance lease liabilities	160	62
Remeasurements and terminations of operating lease assets and lease liabilities	1,613	(1,212)
Remeasurements and terminations of finance lease assets and lease liabilities	(13)	(19)
(Decrease) Increase in liabilities from acquisition of property, fixtures and equipment	$ (550)	$ 4,010

[1] Leased assets and liabilities obtained in fiscal 2024 include $28.1 million from business acquisitions.

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CONSOLIDATED STATEMENTS OF CASH FLOWS - (Parenthetical) $ in Thousands	6 Months Ended Jun. 30, 2024 USD ($)	
Leased assets obtained in business acquisitions	$ 73,569	[1]
Series of Individually Immaterial Business Acquisitions		
Leased assets obtained in business acquisitions	$ 28,100	

[1] Leased assets and liabilities obtained in fiscal 2024 include $28.1 million from business acquisitions.

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Nature of Business and Organization	6 Months Ended Jun. 30, 2024
Organization, Consolidation and Presentation of Financial Statements [Abstract]	
Nature of Business and Organization	Nature of Business and OrganizationFirst Watch Restaurant Group, Inc. (collectively with its wholly-owned subsidiaries, "the Company," or "Management") is a Delaware holding company. The Company operates and franchises restaurants in 29 states operating under the "First Watch" trade name, which are focused on made-to-order breakfast, brunch and lunch. The Company does not operate outside of the United States and all of its assets are located in the United States. As of June 30, 2024, the Company operated 459 company-owned restaurants and had 79 franchise-owned restaurants

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Summary of Significant Accounting Policies	6 Months Ended Jun. 30, 2024
Accounting Policies [Abstract]	
Summary of Significant Accounting Policies	Summary of Significant Accounting Policies

Basis of Presentation

The Company reports financial information on a 52- or 53-week fiscal year ending on the last Sunday of each calendar year. The quarters ended June 30, 2024 and June 25, 2023 were 13-week periods. These unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K as of and for the year ended December 31, 2023 ("2023 Form 10-K").

The accompanying unaudited interim consolidated financial statements have been prepared by the Company in accordance with generally accepted accounting principles in the United States of America ("GAAP") and pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, they do not include all the information and notes required by GAAP for complete financial statements. The unaudited interim consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements included in the 2023 Form 10-K and include all adjustments necessary for the fair statement of the consolidated financial statements for the quarterly periods presented. The results of operations for quarterly periods are not necessarily indicative of the results to be expected for other quarterly periods or the entire fiscal year.

Use of Estimates

The preparation of the unaudited interim consolidated financial statements in accordance with GAAP requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the unaudited interim consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the estimates and such differences could be material.

Fair Value of Financial Instruments

Certain assets and liabilities are carried at fair value. Fair value is the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The carrying amounts of the Company's financial instruments, including cash equivalents, accounts receivable, accounts payable, accrued expenses and other current liabilities approximate their fair values due to their short-term maturities.

Interest Rate Swaps

As an element of the Company's interest rate risk management strategy, Management uses interest rate swaps. The intent of these instruments is to reduce cash flow exposure to variability in future interest rates on the Company's debt. Management has elected to designate and qualify the interest rate swaps as cash flow hedges. As such, the instruments are recorded on the balance sheet at fair value. Thereafter, gains or losses on the instruments are recognized in equity as changes to Other Comprehensive Income and subsequently reclassified into earnings at the time of the Company's debt interest payments.

Summary of Recently Issued Accounting Pronouncements

In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-07, *Segment Reporting (Topic 280), Improvements to Reportable Segment Disclosures,* which requires incremental disclosures related to a public entity's reportable segments but does not change the definition of a segment, the method for determining segments, or the criteria for aggregating operating segments into reportable segments. The new guidance requires that a public entity disclose, on an annual and interim basis, disaggregated expense information that is regularly provided to the chief operating decision maker ("CODM") and included within each reported measure of segment profit or loss. The disclosures are also required for public entities that have a single reporting segment. The new guidance is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024 and should be adopted retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard.

In December 2023, the FASB issued ASU 2023-09, *Improvements to Income Tax Disclosures,* which establishes new income tax disclosure requirements including disaggregated information about a reporting entity's effective tax rate reconciliation as well as disaggregated information on income taxes paid. The new guidance is effective for fiscal years beginning after December 15, 2024 and should be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard.

Recent accounting guidance not discussed herein is not applicable, did not have, or is not expected to have a material impact to the Company.

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	6 Months Ended
Business Acquisitions	**Jun. 30, 2024**

Business Combination, Asset Acquisition, and Joint Venture Formation [Abstract]

Business Acquisitions

Business Acquisitions

The Company acquired, in two separate transactions, substantially all the assets associated with 22 franchise-operated First Watch restaurants. For both transactions, the purchase price was allocated to the fair value of the assets acquired and the liabilities assumed. The allocations were based on preliminary valuations and are subject to adjustment as additional information is available. The Company expects to finalize the valuation of these assets not later than one year from the respective acquisition date. Transaction costs of $1.4 million were incurred in relation to the acquisitions and were recorded to Transaction expenses, net within the Consolidated Statement of Operations and Comprehensive Income. The details of each acquisition are as follows:

(in thousands, except number of acquired restaurants)	JANUARY 22, 2024		APRIL 15, 2024	
Number of acquired restaurants		1		21
Purchase consideration	$	3,002	$	75,119
Recognized amounts of identifiable assets acquired and liabilities assumed:				
Cash	$	1	$	32
Inventory	$	15	$	213
Other assets	$	1	$	134
Property, fixtures and equipment	$	1,391	$	16,511
Reacquired rights	$	498	$	21,459
Operating right-of-use asset, net of lease position and prepaid rent	$	1,251	$	26,199
Deferred revenues - gift card liabilities assumed	$	(5)	$	(160)
Operating lease liabilities	$	(1,247)	$	(26,853)
Goodwill	$	1,097	$	37,584

Goodwill reflects the value of expected synergies and assembled workforce, and was assigned to the Company's single reporting unit. The Company will treat the transactions as asset acquisitions for income tax purposes, which allows for any goodwill recognized to be tax deductible and amortized over a 15-year statutory life.

The weighted average estimated useful life of the reacquired rights is 5.5 years.

Pro-forma financial information of the acquired restaurants for periods prior to the acquisition dates is not presented due to the immaterial impact on our consolidated financial statements.

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	6 Months Ended
Revenues	**Jun. 30, 2024**

Revenue from Contract with Customer [Abstract]

Revenues

Revenues

The following tables include a detail of liabilities from contracts with customers:

(in thousands)	JUNE 30, 2024		DECEMBER 31, 2023	
Deferred revenues:				
Deferred gift card revenue	$	3,022	$	5,224
Deferred franchise fee revenue - current		225		275
Total current deferred revenues	$	3,247	$	5,499
Other long-term liabilities:				
Deferred franchise fee revenue - non-current	$	1,668	$	1,786

Changes in deferred gift card contract liabilities were as follows:

(in thousands)	THIRTEEN WEEKS ENDED				TWENTY-SIX WEEKS ENDED			
	JUNE 30, 2024		JUNE 25, 2023		JUNE 30, 2024		JUNE 25, 2023	
Deferred gift card revenue:								
Balance, beginning of period	$	3,067	$	2,909	$	5,224	$	4,897
Gift card sales		2,838		3,027		4,247		4,561
Gift card redemptions		(2,739)		(2,601)		(5,851)		(5,805)
Gift card breakage		(304)		(261)		(763)		(579)
Gift card liabilities assumed through acquisitions		160		80		165		80
Balance, end of period	$	3,022	$	3,154	$	3,022	$	3,154

Changes in deferred franchise fee contract liabilities were as follows:

(in thousands)	THIRTEEN WEEKS ENDED				TWENTY-SIX WEEKS ENDED			
	JUNE 30, 2024		JUNE 25, 2023		JUNE 30, 2024		JUNE 25, 2023	
Deferred franchise fee revenue:								
Balance, beginning of period	$	2,264	$	2,725	$	2,061	$	2,768
Cash received		72		105		407		139
Franchise revenues recognized		(60)		(80)		(162)		(157)
Business combinations - franchise revenues recognized		(383)		(78)		(413)		(78)
Balance, end of period	$	1,893	$	2,672	$	1,893	$	2,672

Revenues recognized disaggregated by type were as follows:

(in thousands)	THIRTEEN WEEKS ENDED				TWENTY-SIX WEEKS ENDED			
	JUNE 30, 2024		JUNE 25, 2023		JUNE 30, 2024		JUNE 25, 2023	
Restaurant sales:								
In-restaurant dining sales	$	211,176	$	174,352	$	406,375	$	343,581
Third-party delivery sales		24,375		21,440		50,310		43,754
Take-out sales		19,906		16,795		38,080		33,220
Total restaurant sales	$	255,457	$	212,587	$	494,765	$	420,555
Franchise revenues:								
Royalty and system fund contributions	$	2,661	$	3,555	$	5,670	$	6,916
Initial fees		60		80		162		157
Business combinations - revenues recognized		383		78		413		78
Total franchise revenues		3,104		3,713		6,245		7,151
Total revenues	$	258,561	$	216,300	$	501,010	$	427,706

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	6 Months Ended
Accounts Receivable	**Jun. 30, 2024**

Receivables [Abstract]

Accounts Receivable

Accounts Receivable

Accounts receivable consisted of the following:

(in thousands)	JUNE 30, 2024		DECEMBER 31, 2023	
Receivables from third-party delivery providers	$	1,309	$	1,559
Receivables from franchisees		994		1,390
Receivables from vendors		1,092		873
Receivables related to gift card sales		540		1,585
Other receivables		97		125
Total accounts receivable	$	4,032	$	5,532

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	6 Months Ended
Accrued Liabilities	**Jun. 30, 2024**

Payables and Accruals [Abstract]

Accrued Liabilities

Accrued Liabilities

Accrued liabilities consisted of the following:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Construction liabilities	$ 13,394	$ 13,944
Sales tax	7,416	6,163
Self-insurance and general liability reserves	2,313	1,593
Utilities	1,918	1,657
Interest payable	1,789	401
Credit card fees	2,282	1,706
Property tax	1,371	922
Contingent rent	918	1,160
Common area maintenance	618	749
Acquisition-related liabilities	1,577	1,326
Other	5,435	6,009
Total accrued liabilities	$ 39,031	$ 35,630

Debt	6 Months Ended Jun. 30, 2024

Debt Disclosure [Abstract]

Debt

Debt

Long-term debt, net consisted of the following:

	JUNE 30, 2024		DECEMBER 31, 2023	
(in thousands)	Balance	Interest Rate	Balance	Interest Rate
Term Facility	$ 99,375	7.93%	$ 92,500	7.70%
Delayed Draw Term Facility	96,891	7.90%	—	
Revolving Credit Facility	—		30,000	7.72%
Finance lease liabilities	912		1,076	
Financing obligation	3,050		3,050	
Less: Unamortized debt discount and deferred issuance costs	(1,509)		(1,231)	
Total debt, net	198,719		125,395	
Less: Current portion of long-term debt	(6,645)		(5,628)	
Long-term debt, net	$ 192,074		$ 119,767	

Credit Facility

FWR Holding Corporation ("FWR"), a subsidiary of the Company, is the borrower under the credit agreement dated October 6, 2021 ("Credit Agreement"), which provided for (i) a $100.0 million term loan A facility (the "Term Facility") and (ii) a $75.0 million revolving credit facility (the "Revolving Credit Facility" and, together with the Term Facility, collectively, the "Credit Facility").

On February 24, 2023, the Company entered into Amendment No. 1 to the Credit Agreement to replace the London interbank offer rate ("LIBOR") with a secured overnight financing rate ("SOFR") pursuant to the terms and LIBOR fallback language in the Credit Agreement. All outstanding borrowings under the Credit Agreement continued to bear interest at LIBOR until March 27, 2023.

On January 5, 2024, the Company entered into Amendment No. 2 to the Credit Agreement (the "Second Amendment") with terms substantially identical to the Credit Agreement to (i) replace the $100.0 million Term Facility with a new $100.0 million term loan A facility (the "New Term Facility"), (ii) replace the $75.0 million Revolving Credit Facility with a new $75.0 million revolving credit facility (the "New Revolving Credit Facility"), (iii) increase the New Revolving Credit Facility by $50.0 million, bringing the aggregate committed amount under the New Revolving Credit Facility to $125.0 million and (iv) add a new $125.0 million incremental delayed draw term loan facility (the "New Delayed Draw Term Facility"). The New Delayed Draw Term Facility is available to FWR for a period of 18 months from the date of the Second Amendment and the proceeds may be used to fund permitted acquisitions and new restaurant capital expenditures, repay revolving loans and/or replenish balance sheet cash, in each case, used for such permitted acquisitions or capital expenditures.

Loans drawn under the New Delayed Draw Term Facility will amortize in equal quarterly installments at the same amortization rate per annum as then applicable to loans under the New Term Facility. The New Term Facility, the New Revolving Credit Facility and the New Delayed Draw Term Facility mature on January 5, 2029.

On April 12, 2024, the Company drew $97.5 million of the $125.0 million New Delayed Draw Term Facility. The proceeds were used to repay $22.5 million of borrowings under the New Revolving Credit Facility and fund the franchise acquisition on April 15, 2024 that was completed for approximately $75.1 million.

As of June 30, 2024, borrowings under the Credit Facility, as amended, bear interest at the option of FWR at either (i) the alternate base rate plus a margin of between 150 and 225 basis points depending on the total rent adjusted net leverage ratio of FWR and its restricted subsidiaries on a consolidated basis (the "Total Rent Adjusted Net Leverage Ratio") or (ii) SOFR plus a credit spread adjustment of 10 basis points plus a margin of between 250 and 325 basis points depending on the Total Rent Adjusted Net Leverage Ratio. Refer to Note 8, *Interest Rate Swaps*, for information about the variable-to-fixed interest rate swap agreements entered in June 2023 and May 2024.

Fair Value of Debt

The estimated fair value of the outstanding debt, excluding finance lease obligations and financing obligations, is classified as Level 3 in the fair value hierarchy and was estimated using discounted cash flow models, market yield and yield volatility. The following table includes the carrying value and fair value of the Company's debt as of the periods indicated:

	JUNE 30, 2024		DECEMBER 31, 2023	
(in thousands)	Carrying Value	Fair Value	Carrying Value	Fair Value
Term Facility	$ 99,375	$ 98,937	$ 92,500	$ 92,201
Delayed Draw Term Facility	$ 96,891	$ 96,464	$ —	$ —
Revolving Credit Facility	$ —	$ —	$ 30,000	$ 29,897

Interest Rate Swaps	6 Months Ended Jun. 30, 2024

Derivative Instruments and Hedging Activities Disclosure [Abstract]

Interest Rate Swaps

Interest Rate Swaps

The Company utilizes interest rate swaps to hedge a portion of the cash flows of the Company's variable rate debt.

On June 23, 2023, the Company entered into two variable-to-fixed interest rate swaps. These interest rate swaps have an aggregate notional amount of $90.0 million and mature on October 6, 2026. Under the terms of the interest rate swaps, the Company will pay a weighted average fixed rate of 4.16% on the notional amount and will receive payments from the counterparties based on the three-month SOFR rate.

On May 17, 2024, the Company entered into two additional variable-to-fixed interest rate swaps. These interest rate swaps have an aggregate notional amount of $60.0 million and mature on June 30, 2027. Under the terms of the interest rate swaps, the Company will pay a weighted average fixed rate of 4.42% on the notional amount and will receive payments from the counterparties based on the three-month SOFR rate.

The fair value measurement of the interest rate swaps was based on the contractual terms and used observable market-based inputs. The interest rate swaps were valued using a discounted cash flow analysis on the expected cash flows using observable inputs including interest rate curves and credit spreads. Although the majority of the inputs used to value the instruments fall within Level 2 of the fair value hierarchy, the credit valuation adjustments utilized Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by the Company and the counterparties. The Company has determined that the impact of the credit valuation adjustments was not significant to the overall valuation. As a result, the derivative was classified as Level 2 of the fair value hierarchy.

Amounts reported in Other comprehensive income related to the interest rate swaps will be reclassified to interest expense as interest payments are made on the Company's variable-rate debt. During the thirteen and twenty-six weeks ended June 30, 2024, a total of $0.2 million and $0.5 million, respectively, was reclassified from Other comprehensive income (loss) as a reduction to Interest expense. Over the next 12 months, the Company estimates that $1.0 million will be reclassified as a reduction to interest expense.

Leases	6 Months Ended Jun. 30, 2024

Leases [Abstract]

Leases

Leases

The following table includes detail of lease assets and liabilities:

(in thousands)	Consolidated Balance Sheet Classification	JUNE 30, 2024	DECEMBER 31, 2023
Operating lease right-of-use assets	Operating lease right-of-use assets	$ 482,308	$ 420,001
Finance lease assets	Property, fixtures and equipment, net	919	1,033
Total lease assets		$ 483,227	$ 421,034
Operating lease liabilities [1] - current	Current portion of operating lease liabilities	$ 45,755	$ 40,281
Operating lease liabilities - non-current	Operating lease liabilities	504,130	441,290
Finance lease liabilities - current	Current portion of long-term debt	473	628
Finance lease liabilities - non-current	Long-term debt, net	439	448
Total lease liabilities		$ 550,797	$ 482,647

(1) Excludes all variable lease expense.

The components of lease expense are as follows:

		THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	Consolidated Statements of Operations and Comprehensive Income Classification	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Operating lease expense	Other restaurant operating expenses Occupancy expenses Pre-opening expenses General and administrative expenses	$ 17,059	$ 13,472	$ 32,752	$ 26,441
Variable lease expense	Food and beverage costs Occupancy expenses General and administrative expenses	4,818	4,126	9,426	8,006
Finance lease expense:					
Amortization of leased assets	Depreciation and amortization	133	127	261	254
Interest on lease liabilities	Interest expense	18	26	36	52
Total lease expense [1]		$ 22,028	$ 17,751	$ 42,475	$ 34,753

(1) Includes contingent rent expense of $0.4 million and $0.5 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $0.9 million for both of the twenty-six weeks ended June 30, 2024 and June 25, 2023.

Supplemental cash flow information related to leases was as follows:

(in thousands)		TWENTY-SIX WEEKS ENDED	
		JUNE 30, 2024	JUNE 25, 2023
Cash paid for amounts included in the measurement of lease liabilities:			
Operating cash flows - operating leases	$	27,391	$ 21,247
Operating cash flows - finance leases	$	36	$ 52
Financing cash flows - finance leases	$	311	$ 259

Supplemental information related to leases was as follows:

	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Weighted-average remaining lease term (in years)		
Operating leases	13.5	14.2
Finance leases	3.3	2.6
Weighted-average discount rate [1]		
Operating leases	8.0 %	8.5 %
Finance leases	6.5 %	7.4 %

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(1) Based on the Company's incremental borrowing rate.

As of June 30, 2024, future minimum lease payments for operating and finance leases consisted of the following:

(in thousands)		OPERATING LEASES	FINANCE LEASES
Fiscal year			
2024	$	18,714	$ 343
2025		62,661	294
2026		68,923	108
2027		68,313	96
2028		67,929	83
Thereafter		649,482	88
Total future minimum lease payments [1]		936,022	1,012
Less: imputed interest		(386,137)	(100)
Total present value of lease liabilities	$	549,885	$ 912

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(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30, 2024.

Leases

The following table includes detail of lease assets and liabilities:

(in thousands)	Consolidated Balance Sheet Classification		JUNE 30, 2024	DECEMBER 31, 2023
Operating lease right-of-use assets	Operating lease right-of-use assets	$	482,308	$ 420,001
Finance lease assets	Property, fixtures and equipment, net		919	1,033
Total lease assets		$	483,227	$ 421,034
Operating lease liabilities [1] - current	Current portion of operating lease liabilities	$	45,755	$ 40,281
Operating lease liabilities - non-current	Operating lease liabilities		504,130	441,290
Finance lease liabilities - current	Current portion of long-term debt		473	628
Finance lease liabilities - non-current	Long-term debt, net		439	448
Total lease liabilities		$	550,797	$ 482,647

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(1) Excludes all variable lease expense.

The components of lease expense are as follows:

(in thousands)	Consolidated Statements of Operations and Comprehensive Income Classification	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
		JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Operating lease expense	Other restaurant operating expenses Occupancy expenses Pre-opening expenses General and administrative expenses	$ 17,059	$ 13,472	$ 32,752	$ 26,441
Variable lease expense	Food and beverage costs Occupancy expenses General and administrative expenses	4,818	4,126	9,426	8,006
Finance lease expense:					
Amortization of leased assets	Depreciation and amortization	133	127	261	254
Interest on lease liabilities	Interest expense	18	26	36	52
Total lease expense [1]		$ 22,028	$ 17,751	$ 42,475	$ 34,753

_____

(1) Includes contingent rent expense of $0.4 million and $0.5 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $0.9 million for both of the twenty-six weeks ended June 30, 2024 and June 25, 2023.

Supplemental cash flow information related to leases was as follows:

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Equity and Stock-Based Compensation	6 Months Ended Jun. 30, 2024
Share-Based Payment Arrangement [Abstract]	
Equity and Stock-Based Compensation	Equity and Stock-Based Compensation

Equity transactions

During the first quarter of 2024, funds managed by the Company's largest stockholder, Advent International, L.P. ("Advent") sold 6,900,000 shares of the Company's common stock through an underwritten secondary public offering, including 900,000 shares of common stock that were sold pursuant to the underwriter's option to purchase additional shares, which was exercised in full. All net proceeds from the sale of the shares of common stock were distributed to the selling stockholders. The Company incurred approximately $0.5 million of costs in connection with the offerings that were recorded within Transaction expenses, net on the Consolidated Statements of Operations and Comprehensive Income.

During the second quarter of 2023, Advent sold 3,500,000 and 3,000,000 shares of the Company's common stock through underwritten secondary public offerings that were completed on May 18, 2023 and June 13, 2023, respectively. The selling stockholders sold an additional 525,000 and 450,000 shares of common stock on May 18, 2023 and July 3, 2023, respectively, pursuant to the terms of the underwriter's option associated with each secondary offering. All net proceeds from the sale of the shares of common stock were distributed to the selling stockholders. The Company incurred approximately $1.0 million of costs that were recorded within Transaction expenses, net on the Consolidated Statements of Operations and Comprehensive Income.

Stock option awards

There were no stock option awards granted during the twenty-six weeks ended June 30, 2024. A summary of stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE EXERCISE PRICE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)	WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (in years)
Outstanding, December 31, 2023	4,347,186	$ 10.22	$ 42,965	5.1
Forfeited	(22,999)	$ 12.65		
Exercised	(324,276)	$ 9.91		
Outstanding, June 30, 2024	3,999,911	$ 10.23	$ 29,334	4.5
Exercisable, June 30, 2024	3,633,619	$ 9.97	$ 27,585	4.2

The aggregate intrinsic value is based on the difference between the exercise price of the stock option and the closing price of the Company's common stock on Nasdaq on the last trading day of the period.

A summary of the non-vested stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE
Nonvested, December 31, 2023	1,234,031	$ 7.36
Forfeited	(22,999)	$ 5.70
Vested	(844,740)	$ 7.95
Nonvested, June 30, 2024	366,292	$ 6.09

Restricted stock units

During the twenty-six weeks ended June 30, 2024, a total of 459,041 restricted stock units ("RSUs") were granted. Of the total RSUs granted, 353,683 will vest ratably over a period of three years from grant date, 33,762 will vest one year from the grant date, and the remaining 71,596 will vest 50% on the second anniversary of the grant date and 50% on the third anniversary of grant date. A summary of the Company's RSU activity during the twenty-six weeks ended June 30, 2024 is as follows:

	RESTRICTED STOCK UNITS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)
Outstanding, December 31, 2023	521,042	$ 15.71	$ 10,473
Granted	459,041	$ 24.33	
Forfeited	(7,436)	$ 17.03	
Vested	(186,857)	$ 15.85	
Outstanding, June 30, 2024	785,790	$ 20.70	$ 13,798

The aggregate intrinsic value is based on the closing price of the Company's common stock on Nasdaq of $17.56 and $20.10 on June 28, 2024 and December 29, 2023, the last trading days for the periods, respectively.

Stock-based compensation expense was $2.5 million and $2.1 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $4.3 million and $3.6 million during the twenty-six weeks ended June 30, 2024 and June 25, 2023, respectively.

The total related income tax benefit for stock-based compensation expense was $0.1 million and $0.4 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, and $1.4 million and $0.6 million during the twenty-six weeks ended June 30, 2024 and June 25, 2023, respectively.

Unrecognized stock-based compensation expense

The following represents unrecognized stock-based compensation expense and the remaining weighted average vesting period as of June 30, 2024:

	UNRECOGNIZED STOCK-BASED COMPENSATION EXPENSE (in thousands)	REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years)
Stock options	$ 1,572	0.7
Restricted stock units	$ 14,190	2.2

Income Taxes	6 Months Ended Jun. 30, 2024

Income Tax Disclosure [Abstract]

Income Taxes

Income Taxes

(in thousands)	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Income before income taxes	$ 13,779	$ 9,991	$ 23,792	$ 23,909
Income tax expense	$ (4,879)	$ (2,032)	$ (7,678)	$ (6,590)
Effective income tax rate	35.4 %	20.3 %	32.3 %	27.6 %

The effective income tax rate for the thirteen and twenty-six weeks ended June 30, 2024 was 35.4% and 32.3%, respectively, as compared to 20.3% and 27.6% for the thirteen and twenty-six weeks ended June 25, 2023, respectively. The change in the effective income tax rates was primarily due to (i) the change in the valuation allowance on deferred tax assets, (ii) the benefit of tax credits for FICA taxes on certain employees' tips and (iii) impact of executive stock-based compensation.

The effective income tax rates for the thirteen and twenty-six weeks ended June 30, 2024 and June 25, 2023 were different than the blended federal and state statutory rate primarily due to (i) the change in the valuation allowance, (ii) the benefit of tax credits for FICA taxes on certain employees' tips, (iii) the impacts of executive stock-based compensation and (iv) non-deductible costs associated with the Secondary Offerings.

Valuation allowance

Management evaluates quarterly whether the resulting deferred tax assets are realizable given the Company's earnings history. Based on the available evidence, the Company does not meet the more likely than not standard related to the realization of a portion of the deferred tax assets as of June 30, 2024. Accordingly, the Company has established a valuation allowance on the portion of deferred tax assets deemed not realizable, including state charitable contribution carryovers, various state loss carryforwards and various federal tax credit carryforwards.

Management continues to monitor and evaluate the rationale for recording a valuation allowance for deferred tax assets. As the Company's future taxable earnings increase and deferred tax assets are utilized, it is possible that a portion of the valuation allowance will no longer be needed. Release of any valuation allowance would result in the recognition of certain deferred tax assets and a decrease to income tax expense in the period of the release. The timing and amount of any release related to future taxable income is currently indeterminable.

Contingent consideration liability

Certain federal loss carryforwards, state loss carryforwards and general business credits were accumulated from operations prior to the August 2017 merger through which the Company became majority owned by Advent. Under the terms of an agreement with the previous stockholders, to the extent that these credits and carryforwards were utilized to reduce taxes payable, the Company was required to pay the previous stockholders an amount equal to tax savings. In accordance with the agreement, an initial contingent consideration liability of $1.2 million was recognized and adjusted periodically for estimated future use and the actual distributions to previous stockholders. By agreement the obligation would lapse following a change in control event.

During the first quarter of 2024, Advent sold common stock of the Company through a secondary public offering. As a result, Advent no longer controlled a majority of the Company's issued and outstanding shares of common stock. Advent's first quarter sale, therefore, represents a change of control event as defined in the agreement. Given this change in control event, the remaining $0.6 million of the contingent consideration liability was released through Transaction expenses, net. Final payment to previous stockholders was made in the second quarter of 2024.

Commitment and Contingencies	6 Months Ended Jun. 30, 2024

Commitments and Contingencies Disclosure [Abstract]

Commitments and Contingencies

Commitments and Contingencies

Legal Proceedings

The Company is subject to legal proceedings, claims and liabilities that arise in the ordinary course of business. The amount of the anticipated liability with respect to these matters was not material as of June 30, 2024. In the event any litigation losses become probable and estimable, the Company will recognize anticipated losses.

Unclaimed Property

The Company is subject to unclaimed or abandoned property (escheat) laws which require it to turn over to state governmental authorities the property of others held by the Company that has been unclaimed for specified periods of time. Property subject to escheat laws generally relates to uncashed checks, trade accounts receivable credits and unredeemed gift card balances. During the first quarter of 2022, the Company received a letter from the Delaware Secretary of State inviting the Company to participate in the Delaware Secretary of State's Abandoned or Unclaimed Property Voluntary Disclosure Agreement Program to avoid being sent an audit notice by the Delaware Department of Finance. On August 31, 2022, the Company was accepted into Delaware's Voluntary Disclosure Agreement Program, entitling it to certain benefits and protections offered to participants in the program. In 2023, the Company recorded $0.8 million in General and administrative expenses for this matter. In the second quarter of 2024, the Company paid $0.7 million to the State of Delaware to resolve escheat matters related to unclaimed gift card balances. The Company believes any additional payments to the State of Delaware to resolve the remaining escheat matters will not be significant.

Management believes the Company is not currently required to remit any amounts relating to future unredeemed gift cards to states as the Company's subsidiary that is the issuer of our gift cards was re-domiciled in Florida, which exempts gift cards from the abandoned and unclaimed property laws.

Net Income Per Common Share	6 Months Ended Jun. 30, 2024

Earnings Per Share [Abstract]

Net Income Per Common Share

Net Income Per Common Share

The following table sets forth the computations of basic and diluted net income per common share:

(in thousands, except share and per share data)	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Numerator:				
Net income	$ 8,900	$ 7,959	$ 16,114	$ 17,319
Denominator:				
Weighted average common shares outstanding - basic	60,384,696	59,385,510	60,198,743	59,314,470
Weighted average common shares outstanding - diluted	62,464,424	60,944,836	62,507,183	60,770,441
Net income per common share - basic	$ 0.15	$ 0.13	$ 0.27	$ 0.29
Net income per common share - diluted	$ 0.14	$ 0.13	$ 0.26	$ 0.28
Stock options outstanding not included in diluted net income per common share as their effect is anti-dilutive	12,552	1,005,061	12,552	1,005,359
Restricted stock units outstanding not included in diluted net income per share as their effect is anti-dilutive	417,325	9,065	266,115	4,533

Diluted net income per common share is calculated by adjusting the weighted average shares outstanding for the theoretical effect of potential common shares that would be issued for stock option awards outstanding and unvested as of the respective periods using the treasury method.

Pay vs Performance	3 Months Ended	6 Months Ended

Pay vs Performance Disclosure

	Jun. 30, 2024	Mar. 31, 2024	Jun. 25, 2023	Mar. 26, 2023	Jun. 30, 2024	Jun. 25, 2023
Net income	$ 8,900	$ 7,214	$ 7,959	$ 9,360	$ 16,114	$ 17,319

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Insider Trading Arrangements	3 Months Ended Jun. 30, 2024

Trading Arrangements, by Individual

Rule 10b5-1 Arrangement Adopted	false
Non-Rule 10b5-1 Arrangement Adopted	false
Rule 10b5-1 Arrangement Terminated	false
Non-Rule 10b5-1 Arrangement Terminated	false

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Summary of Significant Accounting Policies (Policies)	6 Months Ended Jun. 30, 2024

Accounting Policies [Abstract]

Fiscal Period

The Company reports financial information on a 52- or 53-week fiscal year ending on the last Sunday of each calendar year. The quarters ended June 30, 2024 and June 25, 2023 were 13-week periods.

Basis of Presentation

The accompanying unaudited interim consolidated financial statements have been prepared by the Company in accordance with generally accepted accounting principles in the United States of America ("GAAP") and pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC").

Consolidation

Accordingly, they do not include all the information and notes required by GAAP for complete financial statements. The unaudited interim consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements included in the 2023 Form 10-K and include all adjustments necessary for the fair statement of the consolidated financial statements for the quarterly periods presented. The results of operations for quarterly periods are not necessarily indicative of the results to be expected for other quarterly periods or the entire fiscal year.

Use of Estimates

Use of Estimates

The preparation of the unaudited interim consolidated financial statements in accordance with GAAP requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the unaudited interim consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the estimates and such differences could be material.

Fair Value of Financial Instruments

Fair Value of Financial Instruments

Certain assets and liabilities are carried at fair value. Fair value is the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The carrying amounts of the Company's financial instruments, including cash equivalents, accounts receivable, accounts payable, accrued expenses and other current liabilities approximate their fair values due to their short-term maturities.

Interest Rate Swaps

Interest Rate Swaps

As an element of the Company's interest rate risk management strategy, Management uses interest rate swaps. The intent of these instruments is to reduce cash flow exposure to variability in future interest rates on the Company's debt. Management has elected to designate and qualify the interest rate swaps as cash flow hedges. As such, the instruments are recorded on the balance sheet at fair value. Thereafter, gains or losses on the instruments are recognized in equity as changes to Other Comprehensive Income and subsequently reclassified into earnings at the time of the Company's debt interest payments.

Summary of Recently Issued Accounting Pronouncements

Summary of Recently Issued Accounting Pronouncements

In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-07, *Segment Reporting (Topic 280), Improvements to Reportable Segment Disclosures,* which requires incremental disclosures related to a public entity's reportable segments but does not change the definition of a segment, the method for determining segments, or the criteria for aggregating operating segments into reportable segments. The new guidance requires that a public entity disclose, on an annual and interim basis, disaggregated expense information that is regularly provided to the chief operating decision maker ("CODM") and included within each reported measure of segment profit or loss. The disclosures are also required for public entities that have a single reporting segment. The new guidance is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024 and should be adopted retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard.

In December 2023, the FASB issued ASU 2023-09, *Improvements to Income Tax Disclosures,* which establishes new income tax disclosure requirements including disaggregated information about a reporting entity's effective tax rate reconciliation as well as disaggregated information on income taxes paid. The new guidance is effective for fiscal years beginning after December 15, 2024 and should be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard.

Recent accounting guidance not discussed herein is not applicable, did not have, or is not expected to have a material impact to the Company.

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Business Acquisitions (Tables)	6 Months Ended Jun. 30, 2024

Business Combination, Asset Acquisition, and Joint Venture Formation [Abstract]

Schedule of Business Acquisitions, by Acquisition

The details of each acquisition are as follows:

(in thousands, except number of acquired restaurants)	JANUARY 22, 2024	APRIL 15, 2024
Number of acquired restaurants	1	21
Purchase consideration	$ 3,002	$ 75,119
Recognized amounts of identifiable assets acquired and liabilities assumed:		
Cash	$ 1	$ 32
Inventory	$ 15	$ 213
Other assets	$ 1	$ 134
Property, fixtures and equipment	$ 1,391	$ 16,511
Reacquired rights	$ 498	$ 21,459
Operating right-of-use asset, net of lease position and prepaid rent	$ 1,251	$ 26,199
Deferred revenues - gift card liabilities assumed	$ (5)	$ (160)
Operating lease liabilities	$ (1,247)	$ (26,853)
Goodwill	$ 1,097	$ 37,584

Schedule of Recognized Identified Assets Acquired and Liabilities Assumed

The details of each acquisition are as follows:

(in thousands, except number of acquired restaurants)	JANUARY 22, 2024	APRIL 15, 2024
Number of acquired restaurants	1	21
Purchase consideration	$ 3,002	$ 75,119
Recognized amounts of identifiable assets acquired and liabilities assumed:		
Cash	$ 1	$ 32
Inventory	$ 15	$ 213
Other assets	$ 1	$ 134
Property, fixtures and equipment	$ 1,391	$ 16,511
Reacquired rights	$ 498	$ 21,459
Operating right-of-use asset, net of lease position and prepaid rent	$ 1,251	$ 26,199
Deferred revenues - gift card liabilities assumed	$ (5)	$ (160)
Operating lease liabilities	$ (1,247)	$ (26,853)
Goodwill	$ 1,097	$ 37,584

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Revenues (Tables)	6 Months Ended Jun. 30, 2024

Revenue from Contract with Customer [Abstract]

Contract with Customer, Contract Asset, Contract Liability, and Receivable

The following tables include a detail of liabilities from contracts with customers:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Deferred revenues:		
Deferred gift card revenue	$ 3,022	$ 5,224
Deferred franchise fee revenue - current	225	275
Total current deferred revenues	$ 3,247	$ 5,499
Other long-term liabilities:		
Deferred franchise fee revenue - non-current	$ 1,668	$ 1,786

Changes in deferred gift card contract liabilities were as follows:

(in thousands)	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Deferred gift card revenue:				
Balance, beginning of period	$ 3,067	$ 2,909	$ 5,224	$ 4,897
Gift card sales	2,838	3,027	4,247	4,561
Gift card redemptions	(2,739)	(2,601)	(5,851)	(5,805)
Gift card breakage	(304)	(261)	(763)	(579)
Gift card liabilities assumed through acquisitions	160	80	165	80
Balance, end of period	$ 3,022	$ 3,154	$ 3,022	$ 3,154

Changes in deferred franchise fee contract liabilities were as follows:

(in thousands)		THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
		JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Deferred franchise fee revenue:					
Balance, beginning of period	$	2,264 $	2,725 $	2,061 $	2,768
Cash received		72	105	407	139
Franchise revenues recognized		(60)	(80)	(162)	(157)
Business combinations - franchise revenues recognized		(383)	(78)	(413)	(78)
Balance, end of period	$	1,893 $	2,672 $	1,893 $	2,672

Disaggregation of Revenue

Revenues recognized disaggregated by type were as follows:

(in thousands)		THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
		JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Restaurant sales:					
In-restaurant dining sales	$	211,176 $	174,352 $	406,375 $	343,581
Third-party delivery sales		24,375	21,440	50,310	43,754
Take-out sales		19,906	16,795	38,080	33,220
Total restaurant sales	$	255,457 $	212,587 $	494,765 $	420,555
Franchise revenues:					
Royalty and system fund contributions	$	2,661 $	3,555 $	5,670 $	6,916
Initial fees		60	80	162	157
Business combinations - revenues recognized		383	78	413	78
Total franchise revenues		3,104	3,713	6,245	7,151
Total revenues	$	258,561 $	216,300 $	501,010 $	427,706

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Accounts Receivable (Tables)	6 Months Ended Jun. 30, 2024

Receivables [Abstract]

Accounts Receivable

Accounts receivable consisted of the following:

(in thousands)		JUNE 30, 2024	DECEMBER 31, 2023
Receivables from third-party delivery providers	$	1,309 $	1,559
Receivables from franchisees		994	1,390
Receivables from vendors		1,092	873
Receivables related to gift card sales		540	1,585
Other receivables		97	125
Total accounts receivable	$	4,032 $	5,532

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Accrued Liabilities (Tables)	6 Months Ended Jun. 30, 2024

Payables and Accruals [Abstract]

Schedule of Accrued Liabilities

Accrued liabilities consisted of the following:

(in thousands)		JUNE 30, 2024	DECEMBER 31, 2023
Construction liabilities	$	13,394 $	13,944
Sales tax		7,416	6,163
Self-insurance and general liability reserves		2,313	1,593
Utilities		1,918	1,657
Interest payable		1,789	401
Credit card fees		2,282	1,706
Property tax		1,371	922
Contingent rent		918	1,160
Common area maintenance		618	749
Acquisition-related liabilities		1,577	1,326
Other		5,435	6,009
Total accrued liabilities	$	39,031 $	35,630

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Debt (Tables)	6 Months Ended Jun. 30, 2024

Debt Disclosure [Abstract]

Long-Term Debt, Net

Long-term debt, net consisted of the following:

(in thousands)		JUNE 30, 2024		DECEMBER 31, 2023	
		Balance	Interest Rate	Balance	Interest Rate
Term Facility	$	99,375	7.93% $	92,500	7.70%
Delayed Draw Term Facility		96,891	7.90%	—	
Revolving Credit Facility		—		30,000	7.72%
Finance lease liabilities		912		1,076	
Financing obligation		3,050		3,050	
Less: Unamortized debt discount and deferred issuance costs		(1,509)		(1,231)	
Total debt, net		198,719		125,395	
Less: Current portion of long-term debt		(6,645)		(5,628)	
Long-term debt, net	$	192,074	$	119,767	

Schedule of Estimated Fair Value of the Outstanding Debt, Excluding Finance Lease Liabilities and Financing Obligations

The following table includes the carrying value and fair value of the Company's debt as of the periods indicated:

(in thousands)		JUNE 30, 2024		DECEMBER 31, 2023	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Term Facility	$	99,375 $	98,937 $	92,500 $	92,201
Delayed Draw Term Facility	$	96,891 $	96,464 $	— $	—
Revolving Credit Facility	$	— $	— $	30,000 $	29,897

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Leases (Tables)	6 Months Ended Jun. 30, 2024

Leases [Abstract]

Supplemental Information Related to Leases

The following table includes detail of lease assets and liabilities:

(in thousands)	Consolidated Balance Sheet Classification		JUNE 30, 2024		DECEMBER 31, 2023
Operating lease right-of-use assets	Operating lease right-of-use assets	$	482,308 $		420,001
Finance lease assets	Property, fixtures and equipment, net		919		1,033
Total lease assets		$	483,227 $		421,034
Operating lease liabilities [1] - current	Current portion of operating lease liabilities	$	45,755 $		40,281
Operating lease liabilities - non-current	Operating lease liabilities		504,130		441,290
Finance lease liabilities - current	Current portion of long-term debt		473		628
Finance lease liabilities - non-current	Long-term debt, net		439		448
Total lease liabilities		$	550,797 $		482,647

(1) Excludes all variable lease expense.

Supplemental information related to leases was as follows:

	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Weighted-average remaining lease term (in years)		
Operating leases	13.5	14.2
Finance leases	3.3	2.6
Weighted-average discount rate [1]		
Operating leases	8.0 %	8.5 %
Finance leases	6.5 %	7.4 %

(1) Based on the Company's incremental borrowing rate.

Supplemental Cash Flow Information

The components of lease expense are as follows:

(in thousands)	Consolidated Statements of Operations and Comprehensive Income Classification	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
		JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Operating lease expense	Other restaurant operating expenses Occupancy expenses Pre-opening expenses General and administrative expenses	$ 17,059	$ 13,472	$ 32,752	$ 26,441
Variable lease expense	Food and beverage costs Occupancy expenses General and administrative expenses	4,818	4,126	9,426	8,006
Finance lease expense:					
Amortization of leased assets	Depreciation and amortization	133	127	261	254
Interest on lease liabilities	Interest expense	18	26	36	52
Total lease expense (1)		$ 22,028	$ 17,751	$ 42,475	$ 34,753

(1) Includes contingent rent expense of $0.4 million and $0.5 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $0.9 million for both of the twenty-six weeks ended June 30, 2024 and June 25, 2023.

Supplemental cash flow information related to leases was as follows:

(in thousands)	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows - operating leases	$ 27,391	$ 21,247
Operating cash flows - finance leases	$ 36	$ 52
Financing cash flows - finance leases	$ 311	$ 259

Operating Lease Maturity

As of June 30, 2024, future minimum lease payments for operating and finance leases consisted of the following:

(in thousands)	OPERATING LEASES	FINANCE LEASES
Fiscal year		
2024	$ 18,714	$ 343
2025	62,661	294
2026	68,923	108
2027	68,313	96
2028	67,929	83
Thereafter	649,482	88
Total future minimum lease payments (1)	936,022	1,012
Less: imputed interest	(386,137)	(100)
Total present value of lease liabilities	$ 549,885	$ 912

(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30, 2024

Finance Lease Maturity

As of June 30, 2024, future minimum lease payments for operating and finance leases consisted of the following:

(in thousands)	OPERATING LEASES	FINANCE LEASES
Fiscal year		
2024	$ 18,714	$ 343
2025	62,661	294
2026	68,923	108
2027	68,313	96
2028	67,929	83
Thereafter	649,482	88
Total future minimum lease payments (1)	936,022	1,012
Less: imputed interest	(386,137)	(100)
Total present value of lease liabilities	$ 549,885	$ 912

(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30, 2024

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Equity and Stock-Based Compensation (Tables)	6 Months Ended Jun. 30, 2024

Share-Based Payment Arrangement [Abstract]

Schedule of Stock Options Roll Forward

A summary of stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE EXERCISE PRICE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)	WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (in years)
Outstanding, December 31, 2023	4,347,186	$ 10.22	$ 42,965	5.1
Forfeited	(22,999)	$ 12.65		
Exercised	(324,276)	$ 9.91		
Outstanding, June 30, 2024	3,999,911	$ 10.23	$ 29,334	4.5
Exercisable, June 30, 2024	3,633,619	$ 9.97	$ 27,585	4.2

Schedule of Fair Value Non-vested Options at Grant Dates

A summary of the non-vested stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE
Nonvested, December 31, 2023	1,234,031	$ 7.36
Forfeited	(22,999)	$ 5.70
Vested	(844,740)	$ 7.95
Nonvested, June 30, 2024	366,292	$ 6.09

Schedule of Nonvested Restricted Stock Units Activity

A summary of the Company's RSU activity during the twenty-six weeks ended June 30, 2024 is as follows:

	RESTRICTED STOCK UNITS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)
Outstanding, December 31, 2023	521,042	$ 15.71	$ 10,473
Granted	459,041	$ 24.33	
Forfeited	(7,436)	$ 17.03	
Vested	(186,857)	$ 15.85	
Outstanding, June 30, 2024	785,790	$ 20.70	$ 13,798

Schedule of Unrecognized Stock-based Compensation Expense

The following represents unrecognized stock-based compensation expense and the remaining weighted average vesting period as of June 30, 2024:

	UNRECOGNIZED STOCK-BASED COMPENSATION EXPENSE (in thousands)	REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years)
Stock options	$ 1,572	0.7
Restricted stock units	$ 14,190	2.2

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Income Taxes (Tables)	6 Months Ended Jun. 30, 2024

Income Tax Disclosure [Abstract]

Schedule of Components of Income Tax Expense (Benefit) and Effective Income Tax Rate

(in thousands)	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Income before income taxes	$ 13,779	$ 9,991	$ 23,792	$ 23,909
Income tax expense	$ (4,879)	$ (2,032)	$ (7,678)	$ (6,590)
Effective income tax rate	35.4 %	20.3 %	32.3 %	27.6 %

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Net Income Per Common Share (Tables)	6 Months Ended Jun. 30, 2024

Earnings Per Share [Abstract]

Computations of Basic and Diluted Net Income (Loss) Per Common Share

The following table sets forth the computations of basic and diluted net income per common share:

(in thousands, except share and per share data)	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Numerator:				
Net income	$ 8,900	$ 7,959	$ 16,114	$ 17,319
Denominator:				
Weighted average common shares outstanding - basic	60,384,696	59,385,510	60,198,743	59,314,470
Weighted average common shares outstanding - diluted	62,464,424	60,944,836	62,507,183	60,770,441
Net income per common share - basic	$ 0.15	$ 0.13	$ 0.27	$ 0.29
Net income per common share - diluted	$ 0.14	$ 0.13	$ 0.26	$ 0.28
Stock options outstanding not included in diluted net income per common share as their effect is anti-dilutive	12,552	1,005,061	12,552	1,005,359
Restricted stock units outstanding not included in diluted net income per share as their effect is anti-dilutive	417,325	9,065	266,115	4,533

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Nature of Business and Organization - Additional Information (Details) — Jun. 30, 2024 restaurant state

Franchisor Disclosure [Line Items]

Number of states where company operates and franchises restaurants | state — 29

Company-owned restaurants

Franchisor Disclosure [Line Items]

Number of restaurants — 459

Franchise-owned restaurants

Franchisor Disclosure [Line Items]

Number of restaurants — 79

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Business Acquisitions - Narrative (Details) - Series of Individually Immaterial Business Acquisitions $ in Millions

	Apr. 15, 2024 restaurant	Jan. 22, 2024 restaurant	6 Months Ended Jun. 30, 2024 USD ($) transaction restaurant
Business Acquisition [Line Items]			
Number of transactions	transaction			2
Number of acquired restaurants	restaurant	21	1	22
Acquisition related costs	$			$ 1.4
Weighted average estimated useful life of the reacquired rights			5 years 6 months

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Business Acquisitions - Schedule of Business Acquisitions, by Acquisition (Details) $ in Thousands

		6 Months Ended		
	Apr. 15, 2024 USD ($) restaurant	Jan. 22, 2024 USD ($) restaurant	Jun. 30, 2024 USD ($) restaurant	Dec. 31, 2023 USD ($)
Recognized amounts of identifiable assets acquired and liabilities assumed:				
Goodwill			$ 398,565	$ 359,883
Series of Individually Immaterial Business Acquisitions				
Business Acquisition [Line Items]				
Number of acquired restaurants	restaurant	21	1	22	
Purchase consideration	$ 75,119	$ 3,002		
Recognized amounts of identifiable assets acquired and liabilities assumed:				
Cash	32	1		
Inventory	213	15		
Other assets	134	1		
Property, fixtures and equipment	16,511	1,391		
Reacquired rights	21,459	498		
Operating right-of-use asset, net of lease position and prepaid rent	26,199	1,251		
Deferred revenues - gift card liabilities assumed	(160)	(5)		
Operating lease liabilities	(26,853)	(1,247)		
Goodwill	$ 37,584	$ 1,097		

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Revenues - Detail of Contract Liabilities (Details) - USD ($) $ in Thousands

	Jun. 30, 2024	Dec. 31, 2023
Revenue from Contract with Customer [Abstract]		
Deferred gift card revenue	$ 3,022	$ 5,224
Deferred franchise fee revenue - current	225	275
Total current deferred revenues	3,247	5,499
Deferred franchise fee revenue - non-current	$ 1,668	$ 1,786

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Revenues - Change in Contract Liabilities (Details) - USD ($) $ in Thousands

	3 Months Ended		6 Months Ended	
	Jun. 30, 2024	Jun. 25, 2023	Jun. 30, 2024	Jun. 25, 2023
Changes in contract liabilities, deferred gift card revenue				
Balance, beginning of period	$ 3,067	$ 2,909	$ 5,224	$ 4,897
Gift card sales	2,838	3,027	4,247	4,561
Gift card redemptions	(2,739)	(2,601)	(5,851)	(5,805)
Gift card breakage	(304)	(261)	(763)	(579)
Gift card liabilities assumed through acquisitions	160	80	165	80
Balance, end of period	3,022	3,154	3,022	3,154
Changes in contract liabilities, deferred franchise fee revenue				
Balance, beginning of period	2,264	2,725	2,061	2,768
Cash received	72	105	407	139
Franchise revenues recognized	(60)	(80)	(162)	(157)
Business combinations - franchise revenues recognized	(383)	(78)	(413)	(78)
Balance, end of period	$ 1,893	$ 2,672	$ 1,893	$ 2,672

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Revenues - Disaggregation of Revenue (Details) - USD ($) $ in Thousands

	3 Months Ended		6 Months Ended	
	Jun. 30, 2024	Jun. 25, 2023	Jun. 30, 2024	Jun. 25, 2023
Disaggregation of Revenue [Line Items]				
Total revenues	$ 258,561	$ 216,300	$ 501,010	$ 427,706
Restaurant sales				
Disaggregation of Revenue [Line Items]				
Total revenues	255,457	212,587	494,765	420,555
In-restaurant dining sales				
Disaggregation of Revenue [Line Items]				
Total revenues	211,176	174,352	406,375	343,581

Third-party delivery sales

Disaggregation of Revenue [Line Items]

Total revenues	24,375	21,440	50,310	43,754

Take-out sales

Disaggregation of Revenue [Line Items]

Total revenues	19,906	16,795	38,080	33,220

Franchise revenues

Disaggregation of Revenue [Line Items]

Total revenues	3,104	3,713	6,245	7,151

Royalty and system fund contributions

Disaggregation of Revenue [Line Items]

Total revenues	2,661	3,555	5,670	6,916

Initial fees

Disaggregation of Revenue [Line Items]

Total revenues	60	80	162	157

Business combinations - revenues recognized

Disaggregation of Revenue [Line Items]

Total revenues	$ 383	$ 78	$ 413	$ 78

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Accounts Receivable (Details) - USD ($)
$ in Thousands

	Jun. 30, 2024	Dec. 31, 2023
Receivables [Abstract]		
Receivables from third-party delivery providers	$ 1,309	$ 1,559
Receivables from franchisees	994	1,390
Receivables from vendors	1,092	873
Receivables related to gift card sales	540	1,585
Other receivables	97	125
Total accounts receivable	$ 4,032	$ 5,532

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Accrued Liabilities (Details) - USD ($)
$ in Thousands

	Jun. 30, 2024	Dec. 31, 2023
Payables and Accruals [Abstract]		
Construction liabilities	$ 13,394	$ 13,944
Sales tax	7,416	6,163
Self-insurance and general liability reserves	2,313	1,593
Utilities	1,918	1,657
Interest payable	1,789	401
Credit card fees	2,282	1,706
Property tax	1,371	922
Contingent rent	918	1,160
Common area maintenance	618	749
Acquisition-related liabilities	1,577	1,326
Other	5,435	6,009
Accrued liabilities	$ 39,031	$ 35,630

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Debt - Long-Term Debt, Net (Details) - USD ($)
$ in Thousands

	Jun. 30, 2024	Dec. 31, 2023
Debt Instrument [Line Items]		
Finance lease liabilities	$ 912	$ 1,076
Less: Unamortized debt discount and deferred issuance costs	(1,509)	(1,231)
Total debt, net	198,719	125,395
Less: Current portion of long-term debt	(6,645)	(5,628)
Long-term debt, net	192,074	119,767
Financing obligation | Other Debt		
Debt Instrument [Line Items]		
Carrying Value	3,050	3,050
Term Facility | New Facility | Line of Credit		
Debt Instrument [Line Items]		
Carrying Value	$ 99,375	$ 92,500
Interest Rate	7.93%	7.70%
Delayed Draw Term Facility | New Facilities | Line of Credit		
Debt Instrument [Line Items]		
Carrying Value	$ 96,891	$ 0
Interest Rate	7.90%	
Revolving Credit Facility | New Facilities | Line of Credit		
Debt Instrument [Line Items]		
Carrying Value	$ 0	$ 30,000
Interest Rate		7.72%

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Debt - Narrative (Details) - USD ($)
$ in Thousands

	Jun. 30, 2024	Apr. 15, 2024	Apr. 12, 2024	Jan. 22, 2024	Jan. 05, 2024	6 Months Ended Jun. 30, 2024	Jun. 25, 2023	Oct. 06, 2021
Debt Instrument [Line Items]								
Proceeds from borrowings on revolving credit facility							$ 22,500	$ 0
Series of Individually Immaterial Business Acquisitions								
Debt Instrument [Line Items]								
Purchase consideration				$ 75,119	$ 3,002			
New Facilities | Secured Overnight Financing Rate (SOFR)								
Debt Instrument [Line Items]								
Variable rate		0.10%						
New Facilities | Minimum | Adjusted Leverage Rate								
Debt Instrument [Line Items]								
Variable rate		1.50%						
New Facilities | Minimum | Secured Overnight Financing Rate (SOFR)								
Debt Instrument [Line Items]								
Variable rate		2.50%						
New Facilities | Maximum | Adjusted Leverage Rate								
Debt Instrument [Line Items]								
Variable rate		2.25%						
New Facilities | Maximum | Secured Overnight Financing Rate (SOFR)								
Debt Instrument [Line Items]								
Variable rate		3.25%						
Term Facility | New Facilities | Line of Credit								
Debt Instrument [Line Items]								
Line of credit facility, maximum borrowing capacity								$ 100,000

Revolving Credit Facility | New Facilities | Line of Credit		
Debt Instrument [Line Items]		
Line of credit facility, maximum borrowing capacity		$ 75,000
New Term Facility | New Facilities | Line of Credit		
Debt Instrument [Line Items]		
Line of credit facility, maximum borrowing capacity	$ 100,000	
New Revolving Credit Facility | Line of Credit		
Debt Instrument [Line Items]		
Line of credit facility, maximum borrowing capacity	125,000	
New Revolving Credit Facility | New Facilities | Line of Credit		
Debt Instrument [Line Items]		
Line of credit facility, maximum borrowing capacity	75,000	
Line of credit facility, increase (decrease), net	50,000	
Repayments of lines of credit	$ 22,500	
New Delayed Draw Term Facility | Line of Credit		
Debt Instrument [Line Items]		
Line of credit facility, maximum borrowing capacity	$ 125,000	
Proceeds from borrowings on revolving credit facility	$ 97,500	
New Delayed Draw Term Facility | New Facilities | Line of Credit		
Debt Instrument [Line Items]		
Line of credit facility, expiration period	18 months	

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Debt - Schedule of Estimated Fair Value of the Outstanding Debt, Excluding Finance Lease Liabilities and Financing Obligations (Details) - New Facilities - Line of Credit - USD ($) $ in Thousands	Jun. 30, 2024	Dec. 31, 2023
Term Facility		
Debt Instrument [Line Items]		
Carrying Value	$ 99,375	$ 92,500
Term Facility | Fair Value, Inputs, Level 3		
Debt Instrument [Line Items]		
Fair Value	98,937	92,201
Delayed Draw Term Facility		
Debt Instrument [Line Items]		
Carrying Value	96,891	0
Delayed Draw Term Facility | Fair Value, Inputs, Level 3		
Debt Instrument [Line Items]		
Fair Value	96,464	0
Revolving Credit Facility		
Debt Instrument [Line Items]		
Carrying Value	0	30,000
Revolving Credit Facility | Fair Value, Inputs, Level 3		
Debt Instrument [Line Items]		
Fair Value	$ 0	$ 29,897

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	3 Months Ended	6 Months Ended		
Interest Rate Swaps (Details) - Interest Rate Swap $ in Millions	Jun. 30, 2024 USD ($)	Jun. 30, 2024 USD ($)	May 17, 2024 USD ($) derivative	Jun. 23, 2023 USD ($) derivative
Derivative [Line Items]				
Number of interest rate derivatives held | derivative				2
Number of additional interest rate derivatives entered into | derivative			2	
Derivative, notional amount			$ 60.0	$ 90.0
Derivative, average fixed interest rate			4.42%	4.16%
Other comprehensive income (loss), cash flow hedge, gain (loss), reclassification, after tax	$ 0.2	$ 0.5		
Cash flow hedge gain (loss) to be reclassified within 12 months		$ 1.0		

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Leases - Lease Assets and Lease Liabilities (Details) - USD ($) $ in Thousands	Jun. 30, 2024	Dec. 31, 2023
Leases [Abstract]		
Operating lease right-of-use assets	$ 482,308	$ 420,001
Finance lease assets	919	1,033
Total lease assets	483,227	421,034
Operating lease liabilities - current	45,755	40,281
Operating lease liabilities - non-current	504,130	441,290
Finance lease liabilities - current	473	628
Finance lease liabilities - non-current	439	448
Total lease liabilities	$ 550,797	$ 482,647
Property, fixtures and equipment, net	Property, fixtures and equipment, net of accumulated depreciation of $203,862 and $181,481, respectively	Property, fixtures and equipment, net of accumulated depreciation of $203,862 and $181,481, respectively
Current portion of long-term debt	Current portion of long-term debt	Current portion of long-term debt
Long-term debt, net	Long-term debt, net	Long-term debt, net

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	3 Months Ended		6 Months Ended	
Leases - Components of Lease Expense (Details) - USD ($) $ in Thousands	Jun. 30, 2024	Jun. 25, 2023	Jun. 30, 2024	Jun. 25, 2023
Leases [Abstract]				
Operating lease expense	$ 17,059	$ 13,472	$ 32,752	$ 26,441
Variable lease expense	4,818	4,126	9,426	8,006
Amortization of leased assets	133	127	261	254
Interest on lease liabilities	18	26	36	52
Total lease expense	22,028	17,751	42,475	34,753
Contingent rent	$ 400	$ 500	$ 900	$ 900

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Leases - Supplemental Cash	6 Months Ended

Flow Information (Details) - USD ($) $ in Thousands	Jun. 30, 2024	Jun. 25, 2023
Leases [Abstract]		
Operating cash flows - operating leases	$ 27,391	$ 21,247
Operating cash flows - finance leases	36	52
Financing cash flows - finance leases	$ 311	$ 259

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Leases - Supplemental Information Related to Leases (Details)	Jun. 30, 2024	Jun. 25, 2023
Weighted-average remaining lease term (in years)		
Operating leases	13 years 6 months	14 years 2 months 12 days
Finance leases	3 years 3 months 18 days	2 years 7 months 6 days
Weighted-average discount rate		
Operating leases	8.00%	8.50%
Finance leases	6.50%	7.40%

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Leases - Operating and Finance Lease Maturity (Details) - USD ($) $ in Thousands	Jun. 30, 2024	Dec. 31, 2023
OPERATING LEASES		
2024	$ 18,714	
2025	62,661	
2026	68,923	
2027	68,313	
2028	67,929	
Thereafter	649,482	
Total future minimum lease payments	936,022	
Less: imputed interest	(386,137)	
Total present value of lease liabilities	549,885	
FINANCE LEASES		
2024	343	
2025	294	
2026	108	
2027	96	
2028	83	
Thereafter	88	
Total future minimum lease payments	1,012	
Less: imputed interest	(100)	
Total present value of lease liabilities	912	$ 1,076
Executed operating leases that have not commenced	$ 126,400	

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Equity and Stock-Based Compensation - Additional Information (Details) - USD ($) $ / shares in Units, $ in Millions				3 Months Ended		6 Months Ended			
	Jul. 03, 2023	Jun. 13, 2023	May 18, 2023	Jun. 30, 2024	Jun. 25, 2023	Jun. 30, 2024	Jun. 25, 2023	Mar. 28, 2024	Dec. 29, 2023
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Offering and registration costs						$ 0.5			
Closing price of common stock on Nasdaq (in dollars per share)								$ 17.56	$ 20.10
Stock-based compensation expense				$ 2.5	$ 2.1	4.3	$ 3.6		
Share-based payment arrangement, expense, tax benefit				$ 0.1	0.4	$ 1.4	$ 0.6		
Restricted stock units									
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Granted (in shares)						459,041			
Award vesting period						3 years			
Restricted stock units	Three Years									
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Granted (in shares)						353,683			
Restricted stock units	One Year									
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Granted (in shares)						33,762			
Award vesting period						1 year			
Restricted stock units	Second Anniversary									
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Granted (in shares)						71,596			
Annual vesting amount, percentage						50.00%			
Restricted stock units	Third Anniversary									
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Annual vesting amount, percentage						50.00%			
Secondary Public Offering									
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Shares of common stock sold (in shares)			3,000,000,000	3,500,000,000		6,900,000			
Payments of stock issuance costs					$ 1.0				
Over-Allotment Option									
Share-based Compensation Arrangement by Share-based Payment Award [Line Items]									
Shares of common stock sold (in shares)	450,000,000		525,000,000			900,000			

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Equity and Stock-Based Compensation - Schedule of Stock Options Roll Forward (Details) $ / shares in Units, $ in Thousands	6 Months Ended Jun. 30, 2024 USD ($) $ / shares shares	12 Months Ended Dec. 31, 2023 USD ($) $ / shares shares
NUMBER OF OPTIONS		
Options outstanding, beginning of period (in shares) | shares	4,347,186	
Options forfeited (in shares) | shares	(22,999)	

Options exercised (in shares)	shares	(324,276)
Options outstanding, end of period (in shares)	shares	3,999,911	4,347,186
Options exercisable, end of period (in shares)	shares	3,633,619

WEIGHTED AVERAGE EXERCISE PRICE PER SHARE

Outstanding, beginning of period, weighted average exercise price (in dollars per share)	$ / shares	$ 10.22	
Forfeited, weighted average exercise price (in dollars per share)	$ / shares	12.65	
Exercised, weighted average exercise price (in dollars per share)	$ / shares	9.91	
Outstanding, end of period, weighted average exercise price (in dollars per share)	$ / shares	10.23	$ 10.22
Exercisable, end of period, weighted average exercise price (in dollars per share)	$ / shares	$ 9.97	

AGGREGATE INTRINSIC VALUE (in thousands)

Outstanding, beginning of period, aggregate intrinsic value	$	$ 42,965	
Outstanding, end of period, aggregate intrinsic value	$	29,334	$ 42,965
Exercisable, end of period, aggregate intrinsic value	$	$ 27,585	

WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (in years)

Outstanding, weighted average remaining contractual term	4 years 6 months	5 years 1 month 6 days
Exercisable, weighted average remaining contractual term	4 years 2 months 12 days	

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Equity and Stock-Based Compensation - Schedule of Fair Value Non-vested Options at Grant Dates (Details)	6 Months Ended Jun. 30, 2024 $ / shares shares

NUMBER OF OPTIONS

Beginning balance (in shares)	shares	1,234,031
Forfeited (in shares)	shares	(22,999)
Vested (in shares)	shares	(844,740)
Ending balance (in shares)	shares	366,292

WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE

Beginning balance, weighted average grant date fair value (in dollars per share)	$ / shares	$ 7.36
Forfeited, weighted average grant date fair value (in dollars per share)	$ / shares	5.70
Vested, weighted average grant date fair value (in dollars per share)	$ / shares	7.95
Ending balance, weighted average grant date fair value (in dollars per share)	$ / shares	$ 6.09

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Equity and Stock-Based Compensation - Schedule of Nonvested Restricted Stock Units Activity (Details) - Restricted stock units $ / shares in Units, $ in Thousands	6 Months Ended Jun. 30, 2024 USD ($) $ / shares shares

RESTRICTED STOCK UNITS

Beginning balance (in shares)	shares	521,042
Granted (in shares)	shares	459,041
Forfeited (in shares)	shares	(7,436)
Vested (in shares)	shares	(186,857)
Ending balance (in shares)	shares	785,790

WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE

Beginning balance, weighted average grant date fair value (in dollars per share)	$ / shares	$ 15.71
Granted, weighted average exercise price (in dollars per share)	$ / shares	24.33
Forfeited, weighted average grant date fair value (in dollars per share)	$ / shares	17.03
Vested, weighted average grant date fair value (in dollars per share)	$ / shares	15.85
Ending balance, weighted average grant date fair value (in dollars per share)	$ / shares	$ 20.70

AGGREGATE INTRINSIC VALUE (in thousands)

Beginning balance outstanding, aggregate intrinsic value	$	$ 10,473
Ending outstanding, aggregate intrinsic value	$	$ 13,798

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Equity and Stock-Based Compensation - Schedule of Unrecognized Stock-based Compensation Expense (Details) $ in Thousands	6 Months Ended Jun. 30, 2024 USD ($)

Stock options

Share-based Compensation Arrangement by Share-based Payment Award [Line Items]

UNRECOGNIZED STOCK-BASED COMPENSATION EXPENSE (in thousands)	$ 1,572
REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years)	8 months 12 days

Restricted stock units

Share-based Compensation Arrangement by Share-based Payment Award [Line Items]

UNRECOGNIZED STOCK-BASED COMPENSATION EXPENSE (in thousands)	$ 14,190
REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years)	2 years 2 months 12 days

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Income Taxes - Components of Income Tax Expense (Benefit) and Effective Income Tax Rate (Details) - USD ($) $ in Thousands	3 Months Ended		6 Months Ended	
	Jun. 30, 2024	Jun. 25, 2023	Jun. 30, 2024	Jun. 25, 2023

Income Tax Disclosure [Abstract]

Income before income taxes	$ 13,779	$ 9,991	$ 23,792	$ 23,909
Income tax expense	$ (4,879)	$ (2,032)	$ (7,678)	$ (6,590)
Effective income tax rate	35.40%	20.30%	32.30%	27.60%

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Income Taxes - Additional Information (Details) - USD ($) $ in Millions	3 Months Ended			6 Months Ended		
	Jun. 30, 2024	Mar. 31, 2024	Jun. 25, 2023	Jun. 30, 2024	Jun. 25, 2023	Aug. 31, 2017

Income Tax Disclosure [Abstract]

Effective income tax rate	35.40%		20.30%	32.30%	27.60%	
Contingent consideration liability						$ 1.2
Release of contingent consideration		$ 0.6				

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Commitment and Contingencies (Details) - USD ($) $ in Millions	3 Months Ended	
	Jun. 30, 2024	Dec. 31, 2023

Commitments and Contingencies Disclosure [Abstract]

Loss contingency, estimate of possible loss $ 0.8

Loss contingency, damages paid, value $ 0.7

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Net Income Per Common Share (Details) - USD ($) $ / shares in Units, $ in Thousands	3 Months Ended				6 Months Ended	
	Jun. 30, 2024	Mar. 31, 2024	Jun. 25, 2023	Mar. 26, 2023	Jun. 30, 2024	Jun. 25, 2023
Numerator						
Net income	$ 8,900	$ 7,214	$ 7,959	$ 9,360	$ 16,114	$ 17,319
Denominator						
Weighted average common shares outstanding - basic (in shares)	60,384,696		59,385,510		60,198,743	59,314,470
Weighted average common shares outstanding - diluted (in shares)	62,464,424		60,944,836		62,507,183	60,770,441
Net income per common share - basic (in dollars per share)	$ 0.15		$ 0.13		$ 0.27	$ 0.29
Net income per common share - diluted (in dollars per share)	$ 0.14		$ 0.13		$ 0.26	$ 0.28
Stock options						
Denominator						
Stock option awards outstanding not included in diluted net income per common share as their effect is anti-dilutive (in shares)	12,552		1,005,061		12,552	1,005,359
Restricted stock units						
Denominator						
Stock option awards outstanding not included in diluted net income per common share as their effect is anti-dilutive (in shares)	417,325		9,065		266,115	4,533

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Supplemental Information Related to Leases (Details)Details48 falsefalseR49.htm9954497 - Disclosure - Leases - Operating and Finance Lease Maturity (Details)Sheethttp://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetailsLeases - Operating and Finance Lease Maturity (Details)Details49 falsefalseR50.htm9954498 - Disclosure - Equity and Stock-Based Compensation - Additional Information (Details)Sheethttp://www.firstwatch.com/role/EquityandStockBasedCompensationAdditionalInformationDetailsEquity and Stock-Based Compensation - Additional Information (Details)Details50 falsefalseR51.htm9954499 - Disclosure - Equity and Stock-Based Compensation - Schedule of Stock Options Roll Forward (Details)Sheethttp://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofStockOptionsRollForwardDetailsEquity and Stock-Based Compensation - Schedule of Stock Options Roll Forward (Details)Details51 falsefalseR52.htm9954500 - Disclosure - Equity and Stock-Based Compensation - Schedule of Fair Value Non-vested Options at Grant Dates (Details)Sheethttp://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofFairValueNonvestedOptionsatGrantDatesDetailsEquity and Stock-Based Compensation - Schedule of Fair Value Non-vested Options at Grant Dates (Details)Details52 falsefalseR53.htm9954501 - Disclosure - Equity and Stock-Based Compensation - Schedule of Nonvested Restricted Stock Units Activity (Details)Sheethttp://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetailsEquity and Stock-Based

Compensation - Schedule of Nonvested Restricted Stock Units Activity (Details)Details53 falsefalseR54.htm9954502 - Disclosure - Equity and Stock-Based Compensation - Schedule of Unrecognized Stock-based Compensation Expense (Details)Sheethttp://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofUnrecognizedStockbasedCompensationExpenseDetailsEquity and Stock-Based Compensation - Schedule of Unrecognized Stock-based Compensation Expense (Details)Details54 falsefalseR55.htm9954503 - Disclosure - Income Taxes - Components of Income Tax Expense (Benefit) and Effective Income Tax Rate (Details)Sheethttp://www.firstwatch.com/role/IncomeTaxesComponentsofIncomeTaxExpenseBenefitandEffectiveIncomeTaxRateDetailsIncome Taxes - Components of Income Tax Expense (Benefit) and Effective Income Tax Rate (Details)Details55 falsefalseR56.htm9954504 - Disclosure - Income Taxes - Additional Information (Details)Sheethttp://www.firstwatch.com/role/IncomeTaxesAdditionalInformationDetailsIncome Taxes - Additional Information (Details)Details56 falsefalseR57.htm9954505 - Disclosure - Commitment and Contingencies (Details)Sheethttp://www.firstwatch.com/role/CommitmentandContingenciesDetailsCommitment and Contingencies (Details)Detailshttp://www.firstwatch.com/role/CommitmentandContingencies57 falsefalseR58.htm9954506 - Disclosure - Net Income Per Common Share (Details)Sheethttp://www.firstwatch.com/role/NetIncomePerCommonShareDetailsNet Income Per Common Share (Details)Detailshttp://www.firstwatch.com/role/NetIncomePerCommonShareTables58 falsefalseAll ReportsBookAll Reports fwrg-20240630.htmfwrg-20240630.xsdfwrg-20240630_cal.xmlfwrg-20240630_def.xmlfwrg-20240630_lab.xmlfwrg-20240630_pre.xml fwrg-20240630_g1.jpg http://fasb.org/us-gaap/2024http://xbrl.sec.gov/dei/2024http://xbrl.sec.gov/ecd/2024truetrue JSON 76 MetaLinks.json IDEA: XBRL DOCUMENT { "version": "2.2", "instance": { "fwrg-20240630.htm": { "nsprefix": "fwrg", "nsuri": "http://www.firstwatch.com/20240630", "dts": { "inline": { "local": ["fwrg-20240630.htm"] }, "schema": { "local": ["fwrg-20240630.xsd"], "remote": ["http://www.xbrl.org/2003/xbrl-instance-2003-12-31.xsd", "http://www.xbrl.org/2003/xbrl-linkbase-2003-12-31.xsd", "http://www.xbrl.org/2003/xl-2003-12-31.xsd", "http://www.xbrl.org/2003/xlink-2003-12-31.xsd", "http://www.xbrl.org/2005/xbrldt-2005.xsd", "http://www.xbrl.org/2006/ref-2006-02-27.xsd", "http://www.xbrl.org/lrr/role/negated-2009-12-16.xsd", "http://www.xbrl.org/lrr/role/net-2009-12-16.xsd", "http://www.xbrl.org/lrr/role/reference-2009-12-16.xsd", "https://www.xbrl.org/2020/extensible-enumerations-2.0.xsd", "https://www.xbrl.org/dtr/type/2020-01-21/types.xsd", "https://www.xbrl.org/dtr/type/2022-03-31/types.xsd", "https://xbrl.fasb.org/srt/2024/elts/srt-2024.xsd", "https://xbrl.fasb.org/srt/2024/elts/srt-roles-2024.xsd", "https://xbrl.fasb.org/srt/2024/elts/srt-types-2024.xsd", "https://xbrl.fasb.org/us-gaap/2024/elts/us-gaap-2024.xsd", "https://xbrl.fasb.org/us-gaap/2024/elts/us-roles-2024.xsd", "https://xbrl.fasb.org/us-gaap/2024/elts/us-types-2024.xsd", "https://xbrl.sec.gov/country/2024/country-2024.xsd", "https://xbrl.sec.gov/dei/2024/dei-2024.xsd", "https://xbrl.sec.gov/ecd/2024/ecd-2024.xsd", "https://xbrl.sec.gov/stpr/2024/stpr-2024.xsd"] }, "calculationLink": { "local": ["fwrg-20240630_cal.xml"] }, "definitionLink": { "local": ["fwrg-20240630_def.xml"] }, "labelLink": { "local": ["fwrg-20240630_lab.xml"] }, "presentationLink": { "local": ["fwrg-20240630_pre.xml"] } }, "keyStandard": 291, "keyCustom": 38, "axisStandard": 14, "axisCustom": 0, "memberStandard": 20, "memberCustom": 19, "hidden": { "total": 11, "http://fasb.org/us-gaap/2024": 6, "http://xbrl.sec.gov/dei/2024": 5 }, "contextCount": 150, "entityCount": 1, "segmentCount": 39, "elementCount": 564, "unitCount": 8, "baseTaxonomies": { "http://fasb.org/us-gaap/2024": 708, "http://xbrl.sec.gov/dei/2024": 31, "http://xbrl.sec.gov/ecd/2024": 4 }, "report": { "R1": { "role": "http://www.firstwatch.com/role/Cover", "longName": "0000001 - 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Disclosure - Equity and Stock-Based Compensation - Schedule of Unrecognized Stock-based Compensation Expense (Details)", "shortName": "Equity and Stock-Based Compensation - Schedule of Unrecognized Stock-based Compensation Expense (Details)", "isDefault": "false", "groupType": "disclosure", "subGroupType": "details", "menuCat": "Details", "order": "54", "firstAnchor": { "contextRef": "c-142", "name": "us-gaap:EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedStockOptions", "unitRef": "usd", "xsiNil": "false", "lang": "en-US", "decimals": "-3", "ancestors": ["span", "td", "tr", "table", "div", "us-gaap:ScheduleOfShareBasedCompensationArrangementByShareBasedPaymentAwardRestrictedStockUnitsVestedAndExpectedToVestTableTextBlock", "ix:continuation", "body", "html"], "reportCount": 1, "baseRef": "fwrg-20240630.htm", "first": true, "unique": true }, "uniqueAnchor": { "contextRef": "c-142", "name": "us-gaap:EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedStockOptions", "unitRef": "usd", "xsiNil": "false", "lang": "en-US", "decimals": "-3", "ancestors": ["span", "td", "tr", "table", "div", "us-gaap:ScheduleOfShareBasedCompensationArrangementByShareBasedPaymentAwardRestrictedStockUnitsVestedAndExpectedToVestTableTextBlock", "ix:continuation", "body", "html"], "reportCount": 1, "baseRef": "fwrg-20240630.htm", "first": true, "unique": true } }, "R55": { "role": "http://www.firstwatch.com/role/IncomeTaxesComponentsofIncomeTaxExpenseBenefitandEffectiveIncomeTaxRateDetails", "longName": "9954503 - Disclosure - Income Taxes - Components of Income Tax Expense (Benefit) and Effective Income Tax Rate (Details)", "shortName": "Income Taxes - Components of Income Tax Expense (Benefit) and Effective Income Tax Rate (Details)", "isDefault": "false", "groupType": "disclosure", "subGroupType": "details", "menuCat": "Details", "order": "55", "firstAnchor": { "contextRef": "c-13", "name": "us-gaap:IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest", "unitRef": "usd", "xsiNil": "false", "lang": "en-US", "decimals": "-3", "ancestors": ["span", "td", "tr", "table", "div", "ix:continuation", "us-gaap:ScheduleOfEffectiveIncomeTaxRateReconciliationTableTextBlock", "body", "html"], "reportCount": 1, "baseRef": "fwrg-20240630.htm", "first": true }, "uniqueAnchor": null }, "R56": { "role": "http://www.firstwatch.com/role/IncomeTaxesAdditionalInformationDetails", "longName": "9954504 - Disclosure - Income Taxes - Additional Information (Details)", "shortName": "Income Taxes - 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Disclosure - Net Income Per Common Share (Details)", "shortName": "Net Income Per Common Share (Details)", "isDefault": "false", "groupType": "disclosure", "subGroupType": "details", "menuCat": "Details", "order": "58", "firstAnchor": { "contextRef": "c-13", "name": "us-gaap:NetIncomeLoss", "unitRef": "usd", "xsiNil": "false", "lang": "en-US", "decimals": "-3", "ancestors": ["span", "td", "tr", "table", "div", "body", "html"], "reportCount": 1, "baseRef": "fwrg-20240630.htm", "first": true }, "uniqueAnchor": { "contextRef": "c-145", "name": "us-gaap:AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareAmount", "unitRef": "shares", "xsiNil": "false", "lang": "en-US", "decimals": "INF", "ancestors": ["span", "td", "tr", "table", "div", "us-gaap:ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock", "ix:continuation", "body", "html"], "reportCount": 1, "baseRef": "fwrg-20240630.htm", "unique": true } } }, "tag": { "us-gaap_AccountingPoliciesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountingPoliciesAbstract", "lang": { "en-us": { "role": { "label": "Accounting Policies [Abstract]" } } }, "auth_ref": [] }, "us-gaap_AccountsPayableAccruedLiabilitiesAndOtherLiabilitiesDisclosureCurrentTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountsPayableAccruedLiabilitiesAndOtherLiabilitiesDisclosureCurrentTextBlock", "presentation": ["http://www.firstwatch.com/role/AccruedLiabilities"], "lang": { "en-us": { "role": { "terseLabel": "Accrued Liabilities", "label": "Accounts Payable, Accrued Liabilities, and Other Liabilities Disclosure, Current [Text Block]", "documentation": "The entire disclosure for accounts payable, accrued expenses, and other liabilities that are classified as current at the end of the reporting period." } } }, "auth_ref": ["r341"] }, "us-gaap_AccountsPayableCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccountsPayableCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_LiabilitiesCurrent", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Accounts payable", "label": "Accounts Payable, Current", "documentation": "Carrying value as of the balance sheet date of liabilities incurred (and for which invoices have typically been received) and payable to vendors for goods and services received that are used in an entity's business. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": ["r63", "r602"] }, "fwrg_AccountsReceivableAfterAllowanceForCreditLossFranchiseReceivablesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "AccountsReceivableAfterAllowanceForCreditLossFranchiseReceivablesCurrent", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/AccountsReceivableDetails": { "parentTag": "us-gaap_AccountsReceivableNetCurrent", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/AccountsReceivableDetails"], "lang": { "en-us": { "role": { "terseLabel": "Receivables from franchisees", "label": "Accounts Receivable, after Allowance for Credit Loss, Franchise Receivables, Current", "documentation": "Accounts Receivable, after Allowance for Credit Loss, Franchise Receivables, Current" } } }, "auth_ref": [] }, 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"documentation": "Amount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current." } } }, "auth_ref": ["r734"] }, "us-gaap_AccrualForTaxesOtherThanIncomeTaxesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccrualForTaxesOtherThanIncomeTaxesCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/AccruedLiabilitiesDetails": { "parentTag": "us-gaap_AccruedLiabilitiesCurrent", "weight": 1.0, "order": 9.0 } }, "presentation": ["http://www.firstwatch.com/role/AccruedLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Property tax", "label": "Accrual for Taxes Other than Income Taxes, Current", "documentation": "Carrying value as of the balance sheet date of obligations incurred and payable for real and property taxes. 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Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": ["r66"] }, "us-gaap_AccruedLiabilitiesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccruedLiabilitiesCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_LiabilitiesCurrent", "weight": 1.0, "order": 6.0 },

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Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } }, "auth_ref": ["r66"] }, "fwrg_AccruedLiabilitiesOperatingLeasesContingentRentalsCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "AccruedLiabilitiesOperatingLeasesContingentRentalsCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/AccruedLiabilitiesDetails": { "parentTag": "us-gaap_AccruedLiabilitiesCurrent", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.firstwatch.com/role/AccruedLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Contingent rent", "label": "Accrued Liabilities, Operating Leases, Contingent Rentals, Current", "documentation": "Accrued Liabilities, Operating Leases, Contingent Rentals, Current" } }, "auth_ref": [] }, "us-gaap_AccruedUtilitiesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccruedUtilitiesCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/AccruedLiabilitiesDetails": { "parentTag": "us-gaap_AccruedLiabilitiesCurrent", "weight": 1.0, "order": 10.0 } }, "presentation": ["http://www.firstwatch.com/role/AccruedLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Utilities", "label": "Accrued Utilities, Current", "documentation": "Carrying value as of the balance sheet date of obligations incurred through that date and payable for utilities, such as electrical power, heating oil, natural gas, and water. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } }, "auth_ref": ["r66"] }, "us-gaap_AccumulatedOtherComprehensiveIncomeLossNetOfTax": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccumulatedOtherComprehensiveIncomeLossNetOfTax", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_StockholdersEquity", "weight": 1.0, "order": 4.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Accumulated other comprehensive income (loss)", "label": "Accumulated Other Comprehensive Income (Loss), Net of Tax", "documentation": "Amount, after tax, of accumulated increase (decrease) in equity from transaction and other event and circumstance from nonowner source." } }, "auth_ref": ["r15", "r16", "r83", "r140", "r450", "r473", "r474"] }, "us-gaap_AccumulatedOtherComprehensiveIncomeMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AccumulatedOtherComprehensiveIncomeMember", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFEQUITY"], "lang": { "en-us": { "role": { "terseLabel": "Accumulated Other Comprehensive (Loss) Income", "label": "AOCI Attributable to Parent [Member]", "documentation": "Accumulated increase (decrease) in equity from transactions and other events and circumstances from non-owner sources, attributable to the parent. Excludes net income (loss), and accumulated changes in equity from transactions resulting from investments by owners and distributions to owners." } }, "auth_ref": ["r1", "r10", "r16", "r382", "r385", "r430", "r469", "r470", "r711", "r712", "r713", "r723", "r724", "r725", "r726"] }, "us-gaap_AcquiredFiniteLivedIntangibleAssetsWeightedAverageUsefulLife": { "xbrltype": "durationItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AcquiredFiniteLivedIntangibleAssetsWeightedAverageUsefulLife", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails"], "lang": { "en-us": { "role": { "terseLabel": "Weighted average estimated useful life of the reacquired rights", "label": "Acquired Finite-Lived Intangible Assets, Weighted Average Useful Life", "documentation": "Weighted average amortization period of finite-lived intangible assets acquired either individually or as part of a group of assets, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents the reported fact of one year, five months, and thirteen days." } }, "auth_ref": ["r221", "r556"] }, "ecd_Additional402vDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "Additional402vDisclosureTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Additional 402(v) Disclosure", "label": "Additional 402(v) Disclosure [Text Block]" } }, "auth_ref": ["r656"] }, "us-gaap_AdditionalPaidInCapital": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AdditionalPaidInCapital", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_StockholdersEquity", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Additional paid-in capital", "label": "Additional Paid in Capital", "documentation": "Amount of excess of issue price over par or stated value of stock and from other transaction involving stock or stockholder. Includes, but is not limited to, additional paid-in capital (APIC) for common and preferred stock." } }, "auth_ref": ["r77", "r602", "r853"] }, "us-gaap_AdditionalPaidInCapitalMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "AdditionalPaidInCapitalMember", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFEQUITY"], "lang": { "en-us": { "role": { "terseLabel": "Additional Paid-in Capital", "label": "Additional Paid-in Capital [Member]", "documentation": "Excess of issue price over par or stated value of the entity's capital stock and amounts received from other transactions involving the entity's stock or stockholders." } }, "auth_ref": ["r481", "r723", "r724", "r725", "r726", "r793", "r854"] }, "ecd_AdjToCompAmt": { "xbrltype": "monetaryItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "AdjToCompAmt", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { 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These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": ["r369"] }, "us-gaap_BusinessCombinationAcquisitionRelatedCosts": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationAcquisitionRelatedCosts", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails"], "lang": { "en-us": { "role": { "terseLabel": "Acquisition related costs", "label": "Business Combination, Acquisition Related Costs", "documentation": "This element represents acquisition-related costs incurred to effect a business combination which costs have been expensed during the period. Such costs include finder's fees; advisory, legal, accounting, valuation, and other professional or consulting fees; general administrative costs, including the costs of maintaining an internal acquisitions department; and may include costs of registering and issuing debt and equity securities." } } }, "auth_ref": ["r39"] }, "us-gaap_BusinessCombinationAndAssetAcquisitionAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationAndAssetAcquisitionAbstract", "lang": { "en-us": { "role": { "label": "Business Combination, Asset Acquisition, and Joint Venture Formation [Abstract]" } } }, "auth_ref": [] }, "us-gaap_BusinessCombinationContingentConsiderationArrangementsChangeInAmountOfContingentConsiderationLiability1": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationContingentConsiderationArrangementsChangeInAmountOfContingentConsiderationLiability1", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/IncomeTaxesAdditionalInformationDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Release of contingent consideration", "label": "Business Combination, Contingent Consideration Arrangements, Change in Amount of Contingent Consideration, Liability", "documentation": "Amount of increase (decrease) in the value of a contingent consideration liability, including, but not limited to, differences arising upon settlement." } } }, "auth_ref": ["r373", "r716"] }, "us-gaap_BusinessCombinationContingentConsiderationLiability": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationContingentConsiderationLiability", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/IncomeTaxesAdditionalInformationDetails"], "lang": { "en-us": { "role": { "terseLabel": "Contingent consideration liability", "label": "Business Combination, Contingent Consideration, Liability", "documentation": "Amount of liability recognized arising from contingent consideration in a business combination." } } }, "auth_ref": ["r44", "r108", "r372", "r394", "r395", "r396"] }, "us-gaap_BusinessCombinationDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationDisclosureTextBlock", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitions"], "lang": { "en-us": { "role": { "terseLabel": "Business Acquisitions", "label": "Business Combination Disclosure [Text Block]", "documentation": "The entire disclosure for a business combination (or series of individually immaterial business combinations) completed during the period, including background, timing, and recognized assets and liabilities. The disclosure may include leverage buyout transactions (as applicable)." } } }, "auth_ref": ["r106", "r370"] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCapitalLeaseObligation": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCapitalLeaseObligation", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Operating lease liabilities", "label": "Business Combination, Recognized Identifiable Asset Acquired and Liability Assumed, Lease Obligation", "documentation": "Amount of lease obligation assumed in business combination." } } }, "auth_ref": ["r43"] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCashAndEquivalents": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCashAndEquivalents", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "terseLabel": "Cash", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Cash and Equivalents", "documentation": "Amount of currency on hand as well as demand deposits with banks or financial institutions, acquired at the acquisition date. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": ["r43"] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCurrentAssetsOther": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCurrentAssetsOther", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "terseLabel": "Other assets", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Current Assets, Other", "documentation": "Amount of other assets expected to be realized or consumed before one year or the normal operating cycle, if longer, acquired at the acquisition date." } } }, "auth_ref": ["r43"] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCurrentLiabilitiesDeferredRevenue": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedCurrentLiabilitiesDeferredRevenue", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Deferred revenues - gift card liabilities assumed", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Current Liabilities, Deferred Revenue", "documentation": "Amount of deferred revenue expected to be recognized as such within one year or the normal operating cycle, if longer, assumed at the acquisition date." } } }, "auth_ref": ["r43"] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedIntangibleAssetsOtherThanGoodwill": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedIntangibleAssetsOtherThanGoodwill", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": {

"terseLabel": "Reacquired rights", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Intangible Assets, Other than Goodwill", "documentation": "Amount of intangible assets, excluding goodwill, acquired at the acquisition date." } } }, "auth_ref": ["r43"] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedInventory": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedInventory", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "terseLabel": "Inventory", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Inventory", "documentation": "The amount of inventory recognized as of the acquisition date." } } }, "auth_ref": ["r42", "r43"] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedNetAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedNetAbstract", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "terseLabel": "Recognized amounts of identifiable assets acquired and liabilities assumed:", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Net [Abstract]" } } }, "auth_ref": [] }, "fwrg_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedOperatingRightOfUseAssetNetOfLeasePositionAndPrepaidRent": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedOperatingRightOfUseAssetNetOfLeasePositionAndPrepaidRent", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "terseLabel": "Operating right-of-use asset, net of lease position and prepaid rent", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Operating Right-Of-Use Asset, Net of Lease Position and Prepaid Rent", "documentation": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Operating Right-Of-Use Asset, Net of Lease Position and Prepaid Rent" } } }, "auth_ref": [] }, "us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedPropertyPlantAndEquipment": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedPropertyPlantAndEquipment", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "terseLabel": "Property, fixtures and equipment", "label": "Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Property, Plant, and Equipment", "documentation": "The amount of property, plant, and equipment recognized as of the acquisition date." } } }, "auth_ref": ["r42", "r43"] }, "fwrg_BusinessCombinationsRevenuesRecognizedMember": { "xbrltype": "domainItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "BusinessCombinationsRevenuesRecognizedMember", "presentation": ["http://www.firstwatch.com/role/RevenuesDisaggregationofRevenueDetails"], "lang": { "en-us": { "role": { "terseLabel": "Business combinations - revenues recognized", "label": "Business Combinations - Revenues Recognized [Member]", "documentation": "Business Combinations - Revenues Recognized" } } }, "auth_ref": [] }, "us-gaap_CashAndCashEquivalentsAtCarryingValue": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashAndCashEquivalentsAtCarryingValue", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_AssetsCurrent", "weight": 1.0, "order": 4.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Cash and cash equivalents", "label": "Cash and Cash Equivalents, at Carrying Value", "documentation": "Amount of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Excludes cash and cash equivalents within disposal group and discontinued operation." } } }, "auth_ref": ["r23", "r136", "r559"] }, "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents", "crdr": "debit", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "periodStartLabel": "Cash and cash equivalents and restricted cash, beginning of period", "periodEndLabel": "Cash and cash equivalents and restricted cash, end of period", "label": "Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents", "documentation": "Amount of cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage. Excludes amount for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": ["r23", "r94", "r165"] }, "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "totalLabel": "Net (decrease) increase in cash and cash equivalents and restricted cash", "label": "Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Period Increase (Decrease), Including Exchange Rate Effect", "documentation": "Amount of increase (decrease) in cash, cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; including effect from exchange rate change. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": ["r0", "r94"] }, "us-gaap_CashFlowHedgeGainLossToBeReclassifiedWithinTwelveMonths": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashFlowHedgeGainLossToBeReclassifiedWithinTwelveMonths", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/InterestRateSwapsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Cash flow hedge gain (loss) to be reclassified within 12 months", "label": "Cash Flow Hedge Gain (Loss) to be Reclassified within 12 Months", "documentation": "The estimated net amount of existing gains or losses on cash flow hedges at the reporting date expected to be reclassified to earnings within the next 12 months." } } }, "auth_ref": ["r60"] }, "us-gaap_CashFlowNoncashInvestingAndFinancingActivitiesDisclosureAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashFlowNoncashInvestingAndFinancingActivitiesDisclosureAbstract", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "Supplemental disclosures of non-cash investing and financing activities:", "label": "Cash Flow, Noncash Investing and Financing Activities Disclosure [Abstract]" } } }, "auth_ref": [] }, "fwrg_ChangeInCapitalExpendituresIncurredButNotYetPaid": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ChangeInCapitalExpendituresIncurredButNotYetPaid", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "(Decrease) Increase in liabilities from acquisition of property, fixtures 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"dei_CityAreaCode": { "xbrltype": "normalizedStringItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "CityAreaCode", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "City Area Code", "label": "City Area Code", "documentation": "Area code of city" } } }, "auth_ref": [] }, "ecd_CoSelectedMeasureAmt": { "xbrltype": "decimalItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CoSelectedMeasureAmt", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Company Selected Measure Amount", "label": "Company Selected Measure Amount" } } }, "auth_ref": ["r668"] }, "ecd_CoSelectedMeasureName": { "xbrltype": "normalizedStringItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CoSelectedMeasureName", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Company Selected Measure Name", "label": "Company Selected Measure Name" } } }, "auth_ref": ["r668"] }, "us-gaap_CommitmentsAndContingencies": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommitmentsAndContingencies", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_LiabilitiesAndStockholdersEquity", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Commitments and contingencies (Note 12)", "label": "Commitments and Contingencies", "documentation": "Represents the caption on the face of the balance sheet to indicate that the entity has entered into (1) purchase or supply arrangements that will require expending a portion of its resources to meet the terms thereof, and (2) is exposed to potential losses or, less frequently, gains, arising from (a) possible claims against a company's resources due to future performance under contract terms, and (b) possible losses or likely gains from uncertainties that will ultimately be resolved when one or more future events that are deemed likely to occur do occur or fail to occur." } } }, "auth_ref": ["r72", "r116", "r447", "r499"] }, "us-gaap_CommitmentsAndContingenciesDisclosureAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommitmentsAndContingenciesDisclosureAbstract", "lang": { "en-us": { "role": { "label": "Commitments and Contingencies Disclosure [Abstract]" } } }, "auth_ref": [] }, "us-gaap_CommitmentsAndContingenciesDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommitmentsAndContingenciesDisclosureTextBlock", "presentation": ["http://www.firstwatch.com/role/CommitmentandContingencies"], "lang": { "en-us": { "role": { "terseLabel": "Commitments and Contingencies", "label": "Commitments and Contingencies Disclosure [Text Block]", "documentation": "The entire disclosure for commitments and contingencies." } } }, "auth_ref": ["r99", "r230", "r231", "r553", "r742", "r747"] }, "us-gaap_CommonStockMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockMember", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFEQUITY"], "lang": { "en-us": { "role": { "terseLabel": "Common Stock", "label": "Common Stock [Member]", "documentation": "Stock that is subordinate to all other stock of the issuer." } }, "auth_ref": ["r608", "r609", "r610", "r612", "r613", "r614", "r617", "r723", "r724", "r726", "r793", "r851", "r854"] }, "us-gaap_CommonStockParOrStatedValuePerShare": { "xbrltype": "perShareItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockParOrStatedValuePerShare", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETSParenthetical"], "lang": { "en-us": { "role": { "terseLabel": "Common stock, par value (in dollars per share)", "label": "Common Stock, Par or Stated Value Per Share", "documentation": "Face amount or stated value per share of common stock." } } }, "auth_ref": ["r75"] }, "us-gaap_CommonStockSharesAuthorized": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockSharesAuthorized", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETSParenthetical"], "lang": { "en-us": { "role": { "terseLabel": "Common stock authorized (in shares)", "label": "Common Stock, Shares Authorized", "documentation": "The maximum number of common shares permitted to be issued by an entity's charter and bylaws." } }, "auth_ref": ["r75", "r500"] }, "us-gaap_CommonStockSharesIssued": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockSharesIssued", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS", "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETSParenthetical"], "lang": { "en-us": { "role": { "terseLabel": "Common stock, shares issued (in shares)", "label": "Common Stock, Shares, Issued", "documentation": "Total number of common shares of an entity that have been sold or granted to shareholders (includes common shares that were issued, repurchased and remain in the treasury). These shares represent capital invested by the firm's shareholders and owners, and may be all or only a

portion of the number of shares authorized. Shares issued include shares outstanding and shares held in the treasury." } }, "auth_ref": ["r75"] }, "us-gaap_CommonStockSharesOutstanding": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockSharesOutstanding", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETSParenthetical", "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFEQUITY"], "lang": { "en-us": { "role": { "terseLabel": "Common stock, shares outstanding (in shares)", "periodStartLabel": "Beginning balance (in shares)", "periodEndLabel": "Ending balance (in shares)", "label": "Common Stock, Shares, Outstanding", "documentation": "Number of shares of common stock outstanding. Common stock represent the ownership interest in a corporation." } }, "auth_ref": ["r11", "r75", "r500", "r518", "r854", "r855"] }, "us-gaap_CommonStockValue": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockValue", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_StockholdersEquity", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Common stock, $0.01 par value; 300,000,000 shares authorized; 60,402,838 and 59,891,705 shares issued and outstanding at June\u00a030, 2024 and December\u00a031, 2023, respectively", "label": "Common Stock, Value, Issued", "documentation": "Aggregate par or stated value of issued nonredeemable common stock (or common stock redeemable solely at the option of the issuer). This item includes treasury stock repurchased by the entity. Note: elements for number of nonredeemable common shares, par value and other disclosure concepts are in another section within stockholders' equity." } }, "auth_ref": ["r75", "r449", "r602"] }, "ecd_CompActuallyPaidVsCoSelectedMeasureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsCoSelectedMeasureTextBlock", "presentation": ["http://xbrl.sec.gov/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Company Selected Measure", "label": "Compensation Actually Paid vs. Company Selected Measure [Text Block]" } }, "auth_ref": ["r673"] }, "ecd_CompActuallyPaidVsNetIncomeTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsNetIncomeTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Net Income", "label": "Compensation Actually Paid vs. Net Income [Text Block]" } }, "auth_ref": ["r672"] }, "ecd_CompActuallyPaidVsOtherMeasureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsOtherMeasureTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Other Measure", "label": "Compensation Actually Paid vs. Other Measure [Text Block]" } }, "auth_ref": ["r674"] }, "ecd_CompActuallyPaidVsTotalShareholderRtnTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsTotalShareholderRtnTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Total Shareholder Return", "label": "Compensation Actually Paid vs. Total Shareholder Return [Text Block]" } }, "auth_ref": ["r671"] }, "us-gaap_ComprehensiveIncomeNetOfTax": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ComprehensiveIncomeNetOfTax", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role": { "totalLabel": "Comprehensive income", "label": "Comprehensive Income (Loss), Net of Tax, Attributable to Parent", "documentation": "Amount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income, attributable to parent entity. Excludes changes in equity resulting from investments by owners and distributions to owners." } }, "auth_ref": ["r17", "r151", "r153", "r158", "r441", "r456", "r457"] }, "us-gaap_ConsolidationPolicyTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ConsolidationPolicyTextBlock", "presentation": ["http://www.firstwatch.com/role/SummaryofSignificantAccountingPoliciesPolicies"], "lang": { "en-us": { "role": { "terseLabel": "Consolidation", "label": "Consolidation, Policy [Policy Text Block]", "documentation": "Disclosure of accounting policy regarding (1) the principles it follows in consolidating or combining the separate financial statements, including the principles followed in determining the inclusion or exclusion of subsidiaries or other entities in the consolidated or combined financial statements and (2) its treatment of interests (for example, common stock, a partnership interest or other means of exerting influence) in other entities, for example consolidation or use of the equity or cost methods of accounting. The accounting policy may also address the accounting treatment for intercompany accounts and transactions, noncontrolling interest, and the income statement treatment in consolidation for issuances of stock by a subsidiary." } }, "auth_ref": ["r46", "r564"] }, "us-gaap_ConstructionPayableCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ConstructionPayableCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/AccruedLiabilitiesDetails": { "parentTag": "us-gaap_AccruedLiabilitiesCurrent", "weight": 1.0, "order": 5.0 } }, "presentation": ["http://www.firstwatch.com/role/AccruedLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Construction liabilities", "label": "Construction Payable, Current", "documentation": "Carrying value as of the balance sheet date of obligations incurred and payable for the acquisition of merchandise, materials, supplies and services pertaining to construction projects such as a housing development or factory expansion not classified as trade payables. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } }, "auth_ref": ["r63"] }, "us-gaap_ContractWithCustomerAssetAndLiabilityTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ContractWithCustomerAssetAndLiabilityTableTextBlock", "presentation": ["http://www.firstwatch.com/role/RevenuesTables"], "lang": { "en-us": { "role": { "terseLabel": "Contract with Customer, Contract Asset, Contract Liability, and Receivable", "label": "Contract with Customer, Contract Asset, Contract Liability, and Receivable [Table Text Block]", "documentation": "Tabular disclosure of receivable, contract asset, and contract liability from contract with customer. Includes, but is not limited to, change in contract asset and contract liability." } }, "auth_ref": ["r758"] }, "us-gaap_ContractWithCustomerLiabilityCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ContractWithCustomerLiabilityCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_LiabilitiesCurrent", "weight": 1.0, "order": 2.0 }, "http://www.firstwatch.com/role/RevenuesDetailofContractLiabilitiesDetails": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS", "http://www.firstwatch.com/role/RevenuesDetailofContractLiabilitiesDetails"], "lang": { "en-us": { "role": { "verboseLabel": "Deferred revenues", "totalLabel": "Total current deferred revenues", "label": "Contract with Customer, Liability, Current", "documentation": "Amount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as current." } }, "auth_ref": ["r281", "r282", "r293"] }, "fwrg_ContractWithCustomerLiabilityFranchiseFeeRevenue": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityFranchiseFeeRevenue", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/RevenuesChangeinContractLiabilitiesDetails"], "lang": { "en-us": { "role": { "periodStartLabel": "Balance, beginning of period", "terseLabel": "Balance, end of period", "label": "Contract with Customer, Liability, Franchise Fee Revenue", "documentation": "Contract with Customer, Liability, Franchise Fee Revenue" } }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityFranchiseFeeRevenueCashReceived": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityFranchiseFeeRevenueCashReceived", "crdr": "credit", 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Liability, Franchise Fee Revenue, Current" } }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityFranchiseFeeRevenueNoncurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityFranchiseFeeRevenueNoncurrent", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/RevenuesDetailofContractLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Deferred franchise fee revenue - non-current", "label": "Contract with Customer, Liability, Franchise Fee Revenue, Noncurrent", "documentation": "Contract with Customer, Liability, Franchise Fee Revenue, Noncurrent" } }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityFranchiseFeeRevenueRevenueRecognized": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityFranchiseFeeRevenueRevenueRecognized", "crdr": "credit", "presentation": 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} }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityGiftCardRevenue": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityGiftCardRevenue", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/RevenuesChangeinContractLiabilitiesDetails"], "lang": { "en-us": { "role": { "periodStartLabel": "Balance, beginning of period", "periodEndLabel": "Balance, end of period", "label": "Contract with Customer, Liability, Gift Card Revenue", "documentation": "Contract with Customer, Liability, Gift Card Revenue" } }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityGiftCardRevenueCashReceived": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityGiftCardRevenueCashReceived", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/RevenuesChangeinContractLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Gift card sales", "label": "Contract with Customer, Liability, Gift Card Revenue, Cash Received", "documentation": "Contract with Customer, Liability, Gift Card Revenue, Cash Received" } }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityGiftCardRevenueCumulativeCatchUpAdjustmentToRevenueModificationOfContract": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityGiftCardRevenueCumulativeCatchUpAdjustmentToRevenueModificationOfContract", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/RevenuesChangeinContractLiabilitiesDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Gift card breakage", "label": "Contract with Customer, Liability, Gift Card Revenue, Cumulative Catch-up Adjustment to Revenue, Modification of Contract", "documentation": "Contract with Customer, Liability, Gift Card Revenue, Cumulative Catch-up Adjustment to Revenue, Modification of Contract" } }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityGiftCardRevenueCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "ContractWithCustomerLiabilityGiftCardRevenueCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/RevenuesDetailofContractLiabilitiesDetails": { "parentTag": "us-gaap_ContractWithCustomerLiabilityCurrent", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/RevenuesDetailofContractLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Deferred gift card revenue", "label": "Contract with Customer, Liability, Gift Card Revenue, Current", "documentation": "Contract with Customer, Liability, Gift Card Revenue, Current" } }, "auth_ref": [] }, "fwrg_ContractWithCustomerLiabilityGiftCardRevenueLiabilitiesAssumedThroughAcquisition": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": 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Liability, Gift Card Revenue, Revenue Recognized", "documentation": "Contract with Customer, Liability, Gift Card Revenue, Revenue Recognized" } }, "auth_ref": [] }, "us-gaap_CostDirectLabor": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CostDirectLabor", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME": { "parentTag": "us-gaap_CostsAndExpenses", "weight": 1.0, "order": 5.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role": { "terseLabel": "Labor and other related expenses", "label": "Cost, Direct Labor", "documentation": "Cost of labor directly related to good produced and service rendered. Includes, but is not limited to, payroll cost and equity-based compensation." } }, "auth_ref": ["r714"] }, "us-gaap_CostDirectMaterial": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CostDirectMaterial", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME": { "parentTag": "us-gaap_CostsAndExpenses", "weight": 1.0, "order": 8.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role":

{ "terseLabel": "Food and beverage costs", "label": "Cost, Direct Material", "documentation": "Cost of material used for good produced and service rendered." } } }, "auth_ref": ["r714"] }, "us-gaap_CostOfGoodsAndServiceExcludingDepreciationDepletionAndAmortizationAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CostOfGoodsAndServiceExcludingDepreciationDepletionAndAmortizationAbstract", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role": { "terseLabel": "Restaurant operating expenses (exclusive of depreciation and amortization shown below):", "label": "Cost of Goods and Service, Excluding Depreciation, Depletion, and Amortization [Abstract]" } } }, "auth_ref": [] }, "us-gaap_CostOfGoodsAndServicesSoldOverhead": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CostOfGoodsAndServicesSoldOverhead", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME": { "parentTag": "us-gaap_CostsAndExpenses", "weight": 1.0, "order": 6.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role": { "terseLabel": "Occupancy expenses", "label": "Cost, Overhead", "documentation": "Indirect cost incurred related to good produced and service rendered." } } }, "auth_ref": ["r714"] }, "us-gaap_CostsAndExpenses": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CostsAndExpenses", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME": { "parentTag": "us-gaap_OperatingIncomeLoss", "weight": -1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role": { "totalLabel": "Total operating costs and expenses", "label": "Costs and Expenses", "documentation": "Total costs of sales and operating expenses for the period." } } }, "auth_ref": ["r90"] }, "us-gaap_CostsAndExpensesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CostsAndExpensesAbstract", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role": { "terseLabel": "Operating costs and expenses:", "label": "Costs and Expenses [Abstract]" } } }, "auth_ref": [] }, "dei_CoverAbstract": { "xbrltype": "stringItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "CoverAbstract", "lang": { "en-us": { "role": { "label": "Cover [Abstract]", "documentation": "Cover page." } } }, "auth_ref": [] }, "us-gaap_CreditFacilityAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CreditFacilityAxis", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails", "http://www.firstwatch.com/role/DebtLongTermDebtNetDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails", "http://www.firstwatch.com/role/DebtScheduleofEstimatedFairValueoftheOutstandingDebtExcludingFinanceLeaseLiabilitiesandFinancingObligationsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Credit Facility [Axis]", "label": "Credit Facility [Axis]", "documentation": "Information by type of credit facility. Credit facilities provide capital to borrowers without the need to structure a loan for each borrowing." } } }, "auth_ref": ["r239", "r753"] }, "us-gaap_CreditFacilityDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CreditFacilityDomain", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails", "http://www.firstwatch.com/role/DebtLongTermDebtNetDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails", "http://www.firstwatch.com/role/DebtScheduleofEstimatedFairValueoftheOutstandingDebtExcludingFinanceLeaseLiabilitiesandFinancingObligationsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Credit Facility [Domain]", "label": "Credit Facility [Domain]", "documentation": "Type of credit facility. Credit facilities provide capital to borrowers without the need to structure a loan for each borrowing." } } }, "auth_ref": ["r239", "r753", "r754"] }, "dei_CurrentFiscalYearEndDate": { "xbrltype": "gMonthDayItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "CurrentFiscalYearEndDate", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Current Fiscal Year End Date", "label": "Current Fiscal Year End Date", "documentation": "End date of current fiscal year in the format --MM-DD." } }, "auth_ref": [] }, "us-gaap_DebtAndCapitalLeaseObligations": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DebtAndCapitalLeaseObligations", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/DebtLongTermDebtNetDetails": { "parentTag": null, "weight": null, "order": null, "root": true }, "http://www.firstwatch.com/role/DebtLongTermDebtNetDetails_1": { "parentTag": null, "weight": 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includes amounts of borrowings under each line of credit, note payable, commercial paper issue, bonds indenture, debenture issue, own-share lending arrangements and any other contractual agreement to repay funds, and about the underlying arrangements, rationale for a classification as long-term, including repayment terms, interest rates, collateral provided, restrictions on use of assets and activities, whether or not in compliance with debt covenants, and other matters important to users of the financial statements, such as the effects of refinancing and noncompliance with debt covenants." } } }, "auth_ref": ["r100", "r167", "r225", "r226", "r227", "r228", "r229", "r238", "r239", "r249", "r255", "r256", "r257", "r258", "r259", "r260", "r265", "r272", "r273", "r275", "r409"] }, "us-gaap_DebtInstrumentAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DebtInstrumentAxis", "presentation": 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Includes, but is not limited to, notes payable, bonds payable, commercial loans, mortgage loans, convertible debt, subordinated debt and other types of debt." } } }, "auth_ref": ["r14", "r115", "r276"] }, "us-gaap_DebtInstrumentInterestRateEffectivePercentage": { "xbrltype": "percentItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DebtInstrumentInterestRateEffectivePercentage", "presentation": ["http://www.firstwatch.com/role/DebtLongTermDebtNetDetails"], "lang": { "en-us": { "role": { "terseLabel": "Interest Rate", "label": "Debt Instrument, Interest Rate, Effective Percentage", "documentation": "Effective interest rate for the funds borrowed under the debt agreement considering interest compounding and original issue discount or premium." } } }, "auth_ref": ["r68", "r278", "r409", "r410", "r600"] }, "us-gaap_DebtInstrumentLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DebtInstrumentLineItems", "presentation": ["http://www.firstwatch.com/role/DebtLongTermDebtNetDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails", "http://www.firstwatch.com/role/DebtScheduleofEstimatedFairValueoftheOutstandingDebtExcludingFinanceLeaseLiabilitiesandFinancingObligationsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Debt Instrument [Line Items]", "label": "Debt Instrument [Line Items]", "documentation": "Line items represent financial concepts included in a table. 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Includes assets not subject to a master netting arrangement and not elected to be offset." } }, "auth_ref": ["r145"] }, "us-gaap_DerivativeAverageFixedInterestRate": { "xbrltype": "percentItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DerivativeAverageFixedInterestRate", "presentation": ["http://www.firstwatch.com/role/InterestRateSwapsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Derivative, average fixed interest rate", "label": "Derivative, Average Fixed Interest Rate", "documentation": "Average fixed interest rate related to the group of interest rate derivatives." } } }, "auth_ref": [] }, "us-gaap_DerivativeContractTypeDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DerivativeContractTypeDomain", "presentation": ["http://www.firstwatch.com/role/InterestRateSwapsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Derivative Contract [Domain]", "label": "Derivative Contract [Domain]", "documentation": "Financial instrument or contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset." } } }, "auth_ref": ["r489", "r491", "r505", "r506", "r507", "r508", "r509", "r510", "r511", "r513", "r514", "r515", "r516", "r525", "r526", "r527", "r528", "r531", "r532", "r533", "r534", "r544", "r545", "r548", "r550", "r608", "r610", "r798", "r799", "r800", "r801", "r802", "r803", "r804", "r805"] }, "us-gaap_DerivativeInstrumentRiskAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DerivativeInstrumentRiskAxis", "presentation": ["http://www.firstwatch.com/role/InterestRateSwapsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Derivative Instrument [Axis]", "label": "Derivative Instrument [Axis]", "documentation": "Information by type of derivative contract." } } }, "auth_ref": ["r52", "r54", "r55", "r112", "r489", "r491", "r505", "r506", "r507", "r508", "r509", "r510", "r511", "r513", "r514", "r515", "r516", "r525", "r526", "r527", "r528", "r531", "r532", "r533", "r534", "r544", "r545", "r548", "r550", "r563", "r608", "r610", "r798", "r799", "r800", "r801", "r802", "r803", "r804", "r805"] }, "us-gaap_DerivativeInstrumentsAndHedgingActivitiesDisclosureAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DerivativeInstrumentsAndHedgingActivitiesDisclosureAbstract", "lang": { "en-us": { "role": { "label": "Derivative Instruments and Hedging Activities Disclosure [Abstract]" } } }, "auth_ref": [] }, "us-gaap_DerivativeInstrumentsAndHedgingActivitiesDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DerivativeInstrumentsAndHedgingActivitiesDisclosureTextBlock", "presentation": ["http://www.firstwatch.com/role/InterestRateSwaps"], "lang": { "en-us": { "role": { "terseLabel": "Interest Rate Swaps", "label": "Derivative Instruments and Hedging Activities Disclosure [Text Block]", "documentation": "The entire disclosure for derivative instruments and hedging activities including, but not limited to, risk management strategies, non-hedging derivative instruments, assets, liabilities, revenue and expenses, and methodologies and assumptions used in determining the amounts." } }, "auth_ref": ["r111", "r380", "r387"] }, "us-gaap_DerivativeLiabilities": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DerivativeLiabilities", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_Liabilities", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Derivative liabilities", "label": "Derivative Liability", "documentation": "Fair value, after the effects of master netting arrangements, of a financial liability or contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes liabilities not subject to a master netting arrangement and not elected to be offset." } }, "auth_ref": ["r145", "r146", "r392", "r393", "r398", "r400", "r483", "r484", "r485", "r486", "r487", "r488", "r489", "r490", "r491", "r513", "r515", "r516", "r545", "r546", "r547", "r548", "r549", "r550", "r551", "r563", "r795", "r796", "r797", "r852"] }, "us-gaap_DerivativeLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DerivativeLineItems", "presentation": ["http://www.firstwatch.com/role/InterestRateSwapsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Derivative [Line Items]", "label": "Derivative [Line Items]", "documentation": "Line items represent financial concepts included in a table. 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These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": ["r292", "r579", "r580", "r581", "r582", "r583", "r584", "r585"] }, "us-gaap_DisaggregationOfRevenueTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DisaggregationOfRevenueTable", "presentation": ["http://www.firstwatch.com/role/RevenuesDisaggregationofRevenueDetails"], "lang": { "en-us": { "role": { "terseLabel": "Disaggregation of Revenue [Table]", "label": "Disaggregation of Revenue [Table]", "documentation": "Disclosure of information about disaggregation of revenue into categories depicting how nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factor." } } }, "auth_ref": ["r292", "r579", "r580", "r581", "r582", "r583", "r584", "r585"] }, "us-gaap_DisaggregationOfRevenueTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DisaggregationOfRevenueTableTextBlock", "presentation": ["http://www.firstwatch.com/role/RevenuesTables"], "lang": { "en-us": { "role": { "terseLabel": "Disaggregation of Revenue", "label": "Disaggregation of Revenue [Table Text Block]", "documentation": "Tabular disclosure of disaggregation of revenue into categories depicting how nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factor." } } }, "auth_ref": ["r759"] }, "us-gaap_DisclosureOfCompensationRelatedCostsShareBasedPaymentsTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DisclosureOfCompensationRelatedCostsShareBasedPaymentsTextBlock", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensation"], "lang": { "en-us": { "role": { "terseLabel": "Equity and Stock-Based Compensation", "label": "Share-Based Payment Arrangement [Text Block]", "documentation": "The entire disclosure for share-based payment arrangement." } } }, "auth_ref": ["r303", "r307", "r335", "r336", "r338", "r592"] }, "us-gaap_DisclosureOfCompensationRelatedCostsSharebasedPaymentsAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "DisclosureOfCompensationRelatedCostsSharebasedPaymentsAbstract", "lang": { "en-us": { "role": { "label": "Share-Based Payment Arrangement [Abstract]" } } }, "auth_ref": [] }, "dei_DocumentFiscalPeriodFocus": { "xbrltype": "fiscalPeriodItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "DocumentFiscalPeriodFocus", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Document Fiscal Period Focus", "label": "Document Fiscal Period Focus", "documentation": "Fiscal period values are FY, Q1, Q2, and Q3. 1st, 2nd and 3rd quarter 10-Q or 10-QT statements have value Q1, Q2, and Q3 respectively, with 10-K, 10-KT or other fiscal year statements having FY." } } }, "auth_ref": [] }, "dei_DocumentFiscalYearFocus": { "xbrltype": "gYearItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "DocumentFiscalYearFocus", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Document Fiscal Year Focus", "label": "Document Fiscal Year Focus", "documentation": "This is focus fiscal year of the document report in YYYY format. For a 2006 annual report, which may also provide financial information from prior periods, fiscal 2006 should be given as the fiscal year focus. Example: 2006." } } }, "auth_ref": [] }, "dei_DocumentPeriodEndDate": { "xbrltype": "dateItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "DocumentPeriodEndDate", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Document Period End Date", "label": "Document Period End Date", "documentation": "For the EDGAR submission types of Form 8-K: the date of the report, the date of the earliest event reported; for the EDGAR submission types of Form N-1A: the filing date; for all other submission types: the end of the reporting or transition period. 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The document type is limited to the same value as the supporting SEC submission type, or the word 'Other'." } } }, "auth_ref": [] }, "ecd_DvddsOrOthrErngsPdOnEqtyAwrdsNtOthrwsRflctdInTtlCompForCvrdYrMember": { "xbrltype": "domainItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "DvddsOrOthrErngsPdOnEqtyAwrdsNtOthrwsRflctdInTtlCompForCvrdYrMember", "presentation": ["http://www.firstwatch.com/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year", "label": "Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year [Member]" } } }, "auth_ref": ["r666"] }, "us-gaap_EarningsPerShareAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EarningsPerShareAbstract", "lang": { "en-us": { "role": { "terseLabel": "Earnings Per Share, Basic [Abstract]", "label": "Earnings Per Share [Abstract]" } } }, "auth_ref": [] }, "us-gaap_EarningsPerShareBasic": { "xbrltype": "perShareItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EarningsPerShareBasic", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME", "http://www.firstwatch.com/role/NetIncomePerCommonShareDetails"], "lang": { "en-us": { "role": { "terseLabel": "Net income per common share - basic (in dollars per share)", "label": "Earnings Per Share, Basic", "documentation": "The amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period." } } }, "auth_ref": ["r159", "r177", "r178", "r179", "r180", "r181", "r182", "r187", "r189", "r191", "r192", "r193", "r197", "r367", "r375", "r389", "r390", "r442", "r458", "r565"] }, "us-gaap_EarningsPerShareDiluted": { "xbrltype": "perShareItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EarningsPerShareDiluted", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME", "http://www.firstwatch.com/role/NetIncomePerCommonShareDetails"], "lang": { "en-us": { "role": { "terseLabel": "Net income per common share - diluted (in dollars per share)", "label": "Earnings Per Share, Diluted", "documentation": "The amount of net income (loss) for the period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period." } } }, "auth_ref": ["r159", "r177", "r178", "r179", "r180", "r181", "r182", "r189", "r191", "r192", "r193", "r197", "r367", "r375", "r389", "r390", "r442", "r458", "r565"] }, "us-gaap_EarningsPerShareTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EarningsPerShareTextBlock", "presentation": ["http://www.firstwatch.com/role/NetIncomePerCommonShare"], "lang": { "en-us": { "role": { "terseLabel": "Net Income Per Common Share", "label": "Earnings Per Share [Text Block]", "documentation": "The entire disclosure for earnings per share." } } }, "auth_ref": ["r186", "r194", "r195", "r196"] }, "us-gaap_EffectiveIncomeTaxRateContinuingOperations": { "xbrltype": "percentItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EffectiveIncomeTaxRateContinuingOperations", "presentation": ["http://www.firstwatch.com/role/IncomeTaxesAdditionalInformationDetails", "http://www.firstwatch.com/role/IncomeTaxesComponentsofIncomeTaxExpenseBenefitandEffectiveIncomeTaxRateDetails"], "lang": { "en-us": { "role": { "terseLabel": "Effective income tax rate", "label": "Effective Income Tax Rate Reconciliation, Percent", "documentation": "Percentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations." } } }, "auth_ref": ["r346", "r593"] }, "us-gaap_EmployeeRelatedLiabilitiesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeRelatedLiabilitiesCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_LiabilitiesCurrent", "weight": 1.0, "order": 4.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Accrued compensation", "label": "Employee-related Liabilities, Current", "documentation": "Total of the carrying values as of the balance sheet date of obligations incurred through that date and payable for obligations related to services received from employees, such as accrued salaries and bonuses, payroll taxes and fringe benefits. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": ["r66"] }, "us-gaap_EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedPeriodForRecognition1": { "xbrltype": "durationItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedPeriodForRecognition1", "presentation": [

"http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofUnrecognizedStockbasedCompensationExpenseDetails"], "lang": { "en-us": { "role": { "terseLabel": "REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years)", "label": "Share-Based Payment Arrangement, Nonvested Award, Cost Not yet Recognized, Period for Recognition", "documentation": "Weighted-average period over which cost not yet recognized is expected to be recognized for award under share-based payment arrangement, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days." } } }, "auth_ref": ["r337"] }, "us-gaap_EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedStockOptions": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeServiceShareBasedCompensationNonvestedAwardsTotalCompensationCostNotYetRecognizedStockOptions", "crdr": "debit", "presentation": 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Benefit", "documentation": "Amount of tax benefit for recognition of expense of award under share-based payment arrangement." } } }, "auth_ref": ["r334"] }, "us-gaap_EmployeeStockOptionMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeStockOptionMember", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofUnrecognizedStockbasedCompensationExpenseDetails", "http://www.firstwatch.com/role/NetIncomePerCommonShareDetails", "http://xbrl.sec.gov/ecd/role/AwardTimingDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Stock options", "label": "Share-Based Payment Arrangement, Option [Member]", "documentation": "Share-based payment arrangement granting right, subject to vesting and other restrictions, to purchase or sell certain number of shares at predetermined price for specified period of time." } } }, "auth_ref": [] }, "dei_EntityAddressAddressLine1": { "xbrltype": "normalizedStringItemType", 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It is commonly abbreviated as CIK." } } }, "auth_ref": ["r621"] }, "dei_EntityCommonStockSharesOutstanding": { "xbrltype": "sharesItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityCommonStockSharesOutstanding", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity Common Stock, Shares Outstanding", "label": "Entity Common Stock, Shares Outstanding", "documentation": "Indicate number of shares or other units outstanding of each of registrant's classes of capital or common stock or other ownership interests, if and as stated on cover of related periodic report. Where multiple classes or units exist define each class/interest by adding class of stock items such as Common Class A [Member], Common Class B [Member] or Partnership Interest [Member] onto the Instrument [Domain] of the Entity Listings, Instrument." } } }, "auth_ref": [] }, "dei_EntityCurrentReportingStatus": { "xbrltype": "yesNoItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityCurrentReportingStatus", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity Current Reporting Status", "label": "Entity Current Reporting Status", "documentation": "Indicate 'Yes' or 'No' whether registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that registrants were required to file such reports), and (2) have been subject to such filing requirements for the past 90 days. This information should be based on the registrant's current or most recent filing containing the related disclosure." } } }, "auth_ref": [] }, "dei_EntityEmergingGrowthCompany": { "xbrltype": "booleanItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityEmergingGrowthCompany", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity Emerging Growth Company", "label": "Entity Emerging Growth Company", "documentation": "Indicate if registrant meets the emerging growth company criteria." } } }, "auth_ref": ["r621"] }, "dei_EntityExTransitionPeriod": { "xbrltype": "booleanItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityExTransitionPeriod", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity Ex Transition Period", "label": "Entity Ex Transition Period", "documentation": "Indicate if an emerging growth company has elected not to use the extended transition period for complying with any new or revised financial accounting standards." } } }, "auth_ref": ["r706"] }, "dei_EntityFileNumber": { "xbrltype": "fileNumberItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityFileNumber", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity File Number", "label": "Entity File Number", "documentation": "Commission file number. The field allows up to 17 characters. The prefix may contain 1-3 digits, the sequence number may contain 1-8 digits, the optional suffix may contain 1-4 characters, and the fields are separated with a hyphen." } } }, "auth_ref": [] }, "dei_EntityFilerCategory": { "xbrltype": "filerCategoryItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityFilerCategory", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity Filer Category", "label": "Entity Filer Category", "documentation": "Indicate whether the registrant is one of the following: Large Accelerated Filer, Accelerated Filer, Non-accelerated Filer. Definitions of these categories are stated in Rule 12b-2 of the Exchange Act. This information should be based on the registrant's current or most recent filing containing the related disclosure." } } }, "auth_ref": ["r621"] }, "dei_EntityIncorporationStateCountryCode": { "xbrltype": "edgarStateCountryItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityIncorporationStateCountryCode", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity Incorporation, State or Country Code", "label": "Entity Incorporation, State or Country Code", "documentation": "Two-character EDGAR code representing the state or country of incorporation." } } }, "auth_ref": [] }, "dei_EntityInteractiveDataCurrent": { "xbrltype": "yesNoItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityInteractiveDataCurrent", "presentation": ["http://www.firstwatch.com/role/Cover"], "lang": { "en-us": { "role": { "terseLabel": "Entity Interactive Data Current", "label": "Entity Interactive Data Current", 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Adjustments, Footnote", "label": "Equity Awards Adjustments, Footnote [Text Block]" } } }, "auth_ref": ["r660"] }, "ecd_EqtyAwrdsAdjsExclgValRprtdInSummryCompstnTblMember": { "xbrltype": "domainItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "EqtyAwrdsAdjsExclgValRprtdInSummryCompstnTblMember", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Equity Awards Adjustments, Excluding Value Reported in Compensation Table", "label": "Equity Awards Adjustments, Excluding Value Reported in the Compensation Table [Member]" } } }, "auth_ref": ["r701"] }, "ecd_EqtyAwrdsAdjsMember": { "xbrltype": "domainItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "EqtyAwrdsAdjsMember", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Equity Awards Adjustments", "label": "Equity Awards Adjustments [Member]" } } }, "auth_ref": ["r701"] }, 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Includes, but is not limited to, reconciliation of undiscounted cash flows to finance lease liability recognized in statement of financial position." } } }, "auth_ref": ["r811"] }, "us-gaap_FinanceLeaseLiabilityNoncurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityNoncurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesLeaseAssetsandLeaseLiabilitiesDetails": { "parentTag": "fwrg_LeaseLiability", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesLeaseAssetsandLeaseLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Finance lease liabilities - non-current", "label": "Finance Lease, Liability, Noncurrent", "documentation": "Present value of lessee's discounted obligation for lease payments from finance lease, classified as noncurrent." } } }, "auth_ref": ["r415"] }, "us-gaap_FinanceLeaseLiabilityNoncurrentStatementOfFinancialPositionExtensibleList": { "xbrltype": "enumerationSetItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityNoncurrentStatementOfFinancialPositionExtensibleList", "presentation": ["http://www.firstwatch.com/role/LeasesLeaseAssetsandLeaseLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Long-term debt, net", "label": "Finance Lease, Liability, Noncurrent, Statement of Financial Position [Extensible Enumeration]", "documentation": "Indicates line item in statement of financial position that includes noncurrent finance lease liability." } } }, "auth_ref": ["r416"] }, "us-gaap_FinanceLeaseLiabilityPaymentsDue": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityPaymentsDue", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails": { "parentTag": null, "weight": null, "order": null, "root": true }, "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails_1": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "totalLabel": "Total future minimum lease payments", "label": "Finance Lease, Liability, to be Paid", "documentation": "Amount of lessee's undiscounted obligation for lease payments for finance lease." } } }, "us-gaap_FinanceLeaseLiabilityPaymentsDueNextTwelveMonths": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityPaymentsDueNextTwelveMonths", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails": { "parentTag": "us-gaap_FinanceLeaseLiabilityPaymentsDue", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "terseLabel": "2025", "label": "Finance Lease, Liability, to be Paid, Year One", "documentation": "Amount of lessee's undiscounted obligation for lease payment for finance lease to be paid in next fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach)." } } }, "auth_ref": ["r429"] }, "us-gaap_FinanceLeaseLiabilityPaymentsDueYearFour": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityPaymentsDueYearFour", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails": { "parentTag": "us-gaap_FinanceLeaseLiabilityPaymentsDue", "weight": 1.0, "order": 6.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "terseLabel": "2028", "label": "Finance Lease, Liability, to be Paid, Year Four", "documentation": "Amount of lessee's undiscounted obligation for lease payment for finance lease to be paid in fourth fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach)." } } }, "auth_ref": ["r429"] }, "us-gaap_FinanceLeaseLiabilityPaymentsDueYearThree": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityPaymentsDueYearThree", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails": { "parentTag": "us-gaap_FinanceLeaseLiabilityPaymentsDue", "weight": 1.0, "order": 5.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "terseLabel": "2027", "label": "Finance Lease, Liability, to be Paid, Year Three", "documentation": "Amount of lessee's undiscounted obligation for lease payment for finance lease to be paid in third fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach)." } } }, "auth_ref": ["r429"] }, "us-gaap_FinanceLeaseLiabilityPaymentsDueYearTwo": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityPaymentsDueYearTwo", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails": { "parentTag": "us-gaap_FinanceLeaseLiabilityPaymentsDue", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "terseLabel": "2026", "label": "Finance Lease, Liability, to be Paid, Year Two", "documentation": "Amount of lessee's undiscounted obligation for lease payment for finance lease to be paid in second fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach)." } } }, "auth_ref": ["r429"] }, "us-gaap_FinanceLeaseLiabilityPaymentsRemainderOfFiscalYear": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityPaymentsRemainderOfFiscalYear", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails": { "parentTag": "us-gaap_FinanceLeaseLiabilityPaymentsDue", "weight": 1.0, "order": 4.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "terseLabel": "2024", "label": "Finance Lease, Liability, to be Paid, Remainder of Fiscal Year", "documentation": "Amount of lessee's undiscounted obligation for lease payment for finance lease to be paid in remainder of current fiscal year." } } }, "auth_ref": ["r811"] }, "fwrg_FinanceLeaseLiabilityToBePaidAfterYearFour": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "FinanceLeaseLiabilityToBePaidAfterYearFour", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails": { "parentTag": "us-gaap_FinanceLeaseLiabilityPaymentsDue", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "terseLabel": "Thereafter", "label": "Finance Lease, Liability, to be Paid, After Year Four" } } }, "auth_ref": [] }, "us-gaap_FinanceLeaseLiabilityUndiscountedExcessAmount": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeaseLiabilityUndiscountedExcessAmount", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails_1": { "parentTag": "us-gaap_FinanceLeaseLiabilityPaymentsDue", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/LeasesOperatingandFinanceLeaseMaturityDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Less: imputed interest", "label": "Finance Lease, Liability, Undiscounted Excess Amount", "documentation": "Amount of lessee's undiscounted obligation for lease payments in excess of discounted obligation for lease payments for finance lease." } } }, "auth_ref": ["r429"] }, "us-gaap_FinanceLeasePrincipalPayments": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FinanceLeasePrincipalPayments", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/LeasesSupplementalCashFlowInformationDetails"], "lang": { "en-us": { "role": { "terseLabel": "Financing cash flows - 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This disclosure may include identification of the fiscal period end-date, the length of the fiscal period, any reporting period lag between the entity and its subsidiaries, or equity investees. If a reporting lag exists, the closing date of the entity having a different period end is generally noted, along with an explanation of the necessity for using different closing dates. Any intervening events that materially affect the entity's financial position or results of operations are generally also disclosed." } } }, "auth_ref": ["r45"] }, "ecd_ForgoneRecoveryDueToDisqualificationOfTaxBenefitsAmt": { "xbrltype": "monetaryItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "ForgoneRecoveryDueToDisqualificationOfTaxBenefitsAmt", "presentation": ["http://xbrl.sec.gov/ecd/role/ErrCompDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Forgone Recovery due to Disqualification of Tax Benefits, Amount", "label": "Forgone Recovery due to Disqualification of Tax Benefits, Amount" } } }, "auth_ref": ["r632", "r642", "r652", "r684"] }, "ecd_ForgoneRecoveryDueToExpenseOfEnforcementAmt": { "xbrltype": "monetaryItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "ForgoneRecoveryDueToExpenseOfEnforcementAmt", "presentation": ["http://xbrl.sec.gov/ecd/role/ErrCompDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Forgone Recovery due 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These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } }, "auth_ref": [] }, "us-gaap_FranchisorOwnedOutletMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "FranchisorOwnedOutletMember", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME", "http://www.firstwatch.com/role/RevenuesDisaggregationofRevenueDetails"], "lang": { "en-us": { "role": { "terseLabel": "Restaurant sales", "label": "Franchisor Owned Outlet [Member]", "documentation": "Facility, similar to franchised outlet, owned and operated by franchisor." } }, "auth_ref": ["r760"] }, "fwrg_GainLossOnModificationOfLease": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "GainLossOnModificationOfLease", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { 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arising from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized." } } }, "auth_ref": ["r137", "r217", "r439", "r569", "r571", "r595", "r602", "r736", "r737"] }, "fwrg_InRestaurantDiningSalesMember": { "xbrltype": "domainItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "InRestaurantDiningSalesMember", "presentation": ["http://www.firstwatch.com/role/RevenuesDisaggregationofRevenueDetails"], "lang": { "en-us": { "role": { "terseLabel": "In-restaurant dining sales", "label": "In-Restaurant Dining Sales [Member]", "documentation": "In-Restaurant Dining Sales" } } }, "auth_ref": [] }, "us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest", "crdr": 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Includes, but is not limited to, payment to settle zero-coupon bond for accreted interest of debt discount and debt instrument with insignificant coupon interest rate in relation to effective interest rate of borrowing attributable to accreted interest of debt discount." } } }, "auth_ref": ["r160", "r162", "r163"] }, "us-gaap_InterestPayableCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "InterestPayableCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/AccruedLiabilitiesDetails": { "parentTag": "us-gaap_AccruedLiabilitiesCurrent", "weight": 1.0, "order": 11.0 }, "presentation": ["http://www.firstwatch.com/role/AccruedLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Interest payable", "label": "Interest Payable, Current", "documentation": "Carrying value as of the balance sheet date of [accrued] interest payable on all forms of debt, including trade payables, that has been incurred and is unpaid. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": ["r66"] }, "us-gaap_InterestRateSwapMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "InterestRateSwapMember", "presentation": ["http://www.firstwatch.com/role/InterestRateSwapsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Interest Rate Swap", "label": "Interest Rate Swap [Member]", "documentation": "Forward based contracts in which two parties agree to swap periodic payments that are fixed at the outset of the swap contract with variable payments based on a market interest rate (index rate) over a specified period." } } }, "auth_ref": ["r557", "r615", "r616"] }, "us-gaap_InventoryNet": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "InventoryNet", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_AssetsCurrent", "weight": 1.0, "order": 3.0 }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Inventory", "label": "Inventory, Net", "documentation": "Amount after valuation and LIFO reserves of inventory expected to be sold, or consumed within one year or operating cycle, if longer." } } }, "auth_ref": ["r141", "r560", "r602"] }, "us-gaap_LeaseCost": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LeaseCost", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/LeasesComponentsofLeaseExpenseDetails": { "parentTag": null, "weight": null, "order": null, "root": true }, "presentation": ["http://www.firstwatch.com/role/LeasesComponentsofLeaseExpenseDetails"], "lang": { "en-us": { "role": { "totalLabel": "Total lease expense", "label": "Lease, Cost", "documentation": "Amount of lease cost recognized by lessee for lease contract." } } }, "auth_ref": ["r421", "r601"] }, "us-gaap_LeaseCostTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LeaseCostTableTextBlock", "presentation": ["http://www.firstwatch.com/role/LeasesTables"], "lang": { "en-us": { "role": { "terseLabel": "Supplemental Cash Flow Information", "label": "Lease, Cost [Table Text Block]", "documentation": "Tabular disclosure of lessee's lease cost. Includes, but is not limited to, interest expense for finance lease, amortization of right-of-use asset for finance lease, operating lease cost, short-term lease cost, variable lease cost and sublease income." } } }, "auth_ref": ["r810"] }, "fwrg_LeaseLiability": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "LeaseLiability", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/LeasesLeaseAssetsandLeaseLiabilitiesDetails": { "parentTag": null, "weight": null, "order": null, "root": true }, "presentation": ["http://www.firstwatch.com/role/LeasesLeaseAssetsandLeaseLiabilitiesDetails"], "lang": { "en-us": { "role": { "totalLabel": "Total lease liabilities", "label": "Lease, Liability", "documentation": "Lease, Liability" } } }, "auth_ref": [] }, "fwrg_LeaseRightOfUseAsset": { "xbrltype": "monetaryItemType", "nsuri": "http://www.firstwatch.com/20240630",

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"auth_ref": [] }, "us-gaap_LineOfCreditFacilityIncreaseDecreaseForPeriodNet": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname":
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the credit facility." } } }, "auth_ref": ["r719"] }, "us-gaap_LineOfCreditFacilityMaximumBorrowingCapacity": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-
gaap/2024", "localname": "LineOfCreditFacilityMaximumBorrowingCapacity", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/DebtNarrativeDetails"],
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"documentation": "Maximum borrowing capacity under the credit facility without consideration of any current restrictions on the amount that could be borrowed or the
amounts currently outstanding under the facility." } } }, "auth_ref": ["r64", "r69"] }, "us-gaap_LineOfCreditMember": { "xbrltype": "domainItemType", "nsuri":
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made up to a specific amount at any point in time, and under which borrowings outstanding may be either short-term or long-term, depending upon the particulars." } } },
"auth_ref": [] }, "us-gaap_LoansNotesTradeAndOtherReceivablesDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname":
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amounts due to entity, excluding financing receivables. Examples include, but are not limited to, trade accounts receivables, notes receivables, loans receivables. Includes
disclosure for allowance for credit losses." } } }, "auth_ref": ["r409", "r733"] }, "dei_LocalPhoneNumber": { "xbrltype": "normalizedStringItemType", "nsuri":
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Additionally, this element may be used in connection with the fair value disclosures required in the footnote disclosures to the financial statements. The element may be used in both the balance sheet and disclosure in the same submission." } }, "auth_ref": ["r794", "r795", "r796", "r797"] }, "us-gaap_LongtermDebtTypeAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LongtermDebtTypeAxis", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails", "http://www.firstwatch.com/role/DebtLongTermDebtNetDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails", "http://www.firstwatch.com/role/DebtScheduleofEstimatedFairValueoftheOutstandingDebtExcludingFinanceLeaseLiabilitiesandFinancingObligationsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Long-term Debt, Type [Axis]", "label": "Long-Term Debt, Type [Axis]", "documentation": "Information by type of long-term debt." } }, "auth_ref": ["r14", "r743", "r744", "r745"] }, "us-gaap_LongtermDebtTypeDomain": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LongtermDebtTypeDomain", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails", "http://www.firstwatch.com/role/DebtLongTermDebtNetDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails", "http://www.firstwatch.com/role/DebtScheduleofEstimatedFairValueoftheOutstandingDebtExcludingFinanceLeaseLiabilitiesandFinancingObligationsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Long-term Debt, Type [Domain]", "label": "Long-Term Debt, Type [Domain]", "documentation": "Type of long-term debt arrangement, such as notes, line of credit, commercial paper, asset-based financing, project financing, letter of credit financing. These are debt arrangements that originally required repayment more than twelve months after issuance or greater than the normal operating cycle of the company, if longer." } }, "auth_ref": ["r14", "r30", "r743", "r744", "r745"] }, "us-gaap_LossContingencyDamagesPaidValue": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LossContingencyDamagesPaidValue", "crdr": "credit", "presentation": ["http://www.firstwatch.com/role/CommitmentandContingenciesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Loss contingency, damages paid, value", "label": "Loss Contingency, Damages Paid, Value", "documentation": "Amount of damages paid to the plaintiff in the legal matter." } }, "auth_ref": ["r748", "r749", "r750"] }, "us-gaap_LossContingencyEstimateOfPossibleLoss": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LossContingencyEstimateOfPossibleLoss", "crdr": "debit", "presentation": 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"r540", "r541", "r542", "r543", "r552", "r554", "r555", "r570", "r578", "r591", "r596", "r597", "r598", "r604", "r757", "r814", "r815", "r816", "r817", "r818", "r819"] }, "ecd_MnpiDiscTimedForCompValFlag": { "xbrltype": "booleanItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "MnpiDiscTimedForCompValFlag", "presentation": ["http://xbrl.sec.gov/ecd/role/AwardTimingDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "MNPI Disclosure Timed for Compensation Value", "label": "MNPI Disclosure Timed for Compensation Value [Flag]" } }, "auth_ref": ["r687"] }, "ecd_MtrlTermsOfTrdArrTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "MtrlTermsOfTrdArrTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/InsiderTradingArrangements"], "lang": { "en-us": { "role": { "terseLabel": "Material Terms of Trading Arrangement", "label": "Material Terms of Trading Arrangement [Text Block]" } }, "auth_ref": ["r695"] }, 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cash provided by (used in) financing activities", "label": "Net Cash Provided by (Used in) Financing Activities", "documentation": "Amount of cash inflow (outflow) from financing activities, including discontinued operations. Financing activity cash flows include obtaining resources from owners and providing them with a return on, and a return of, their investment; borrowing money and repaying amounts borrowed, or settling the obligation; and obtaining and paying for other resources obtained from creditors on long-term credit." } }, "auth_ref": ["r161"] }, "us-gaap_NetCashProvidedByUsedInFinancingActivitiesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInFinancingActivitiesAbstract", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "Cash flows from financing activities:", "label": "Net Cash Provided by (Used in) Financing Activities [Abstract]" } }, "auth_ref": [] }, "us-gaap_NetCashProvidedByUsedInInvestingActivities": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInInvestingActivities", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "totalLabel": "Net cash used in investing activities", "label": "Net Cash Provided by (Used in) Investing Activities", "documentation": "Amount of cash inflow (outflow) from investing activities, including discontinued operations. Investing activity cash flows include making and collecting loans and acquiring and disposing of debt or equity instruments and property, plant, and equipment and other productive assets." } }, "auth_ref": ["r161"] }, "us-gaap_NetCashProvidedByUsedInInvestingActivitiesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInInvestingActivitiesAbstract", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "Cash flows from investing activities:", "label": "Net Cash Provided by (Used in) Investing Activities [Abstract]" } }, "auth_ref": [] }, "us-gaap_NetCashProvidedByUsedInOperatingActivities": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInOperatingActivities", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "totalLabel": "Net cash provided by operating activities", "label": "Net Cash Provided by (Used in) Operating Activities", "documentation": "Amount of cash inflow (outflow) from operating activities, including discontinued operations. Operating activity cash flows include transactions, adjustments, and changes in value not defined as investing or financing activities." } }, "auth_ref": ["r94", "r95", "r96"] }, "us-gaap_NetCashProvidedByUsedInOperatingActivitiesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInOperatingActivitiesAbstract", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "Cash flows from operating activities:", "label": "Net Cash Provided by (Used in) Operating Activities [Abstract]" } }, "auth_ref": [] }, "us-gaap_NetIncomeLoss": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetIncomeLoss", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME": { "parentTag": "us-gaap_ComprehensiveIncomeNetOfTax", "weight": 1.0, "order": 1.0 }, "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_NetCashProvidedByUsedInOperatingActivities", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS", "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFEQUITY", "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME", "http://www.firstwatch.com/role/NetIncomePerCommonShareDetails", "http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "totalLabel": "Net income", "verboseLabel": "Net income", "terseLabel": "Net income", "label": "Net Income (Loss) Attributable to Parent", "documentation": "The portion of profit or loss for the period, net of income taxes, which is attributable to the parent." } }, "auth_ref": ["r86", "r96", "r119", "r133", "r149", "r152", "r156", "r168", "r175", "r177", "r178", "r179", "r180", "r181", "r184", "r185", "r190", "r212", "r240", "r241", "r242", "r243", "r244", "r245", "r246", "r247", "r248", "r367", "r375", "r390", "r401", "r454", "r520", "r535", "r536", "r618", "r755"] }, "us-gaap_NetIncomeLossAvailableToCommonStockholdersBasicAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetIncomeLossAvailableToCommonStockholdersBasicAbstract", "presentation": ["http://www.firstwatch.com/role/NetIncomePerCommonShareDetails"], "lang": { "en-us": { "role": { "terseLabel": "Numerator", "label": "Net Income (Loss) Available to Common Stockholders, Basic [Abstract]" } }, "auth_ref": [] }, "us-gaap_NewAccountingPronouncementsPolicyPolicyTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NewAccountingPronouncementsPolicyPolicyTextBlock", "presentation": ["http://www.firstwatch.com/role/SummaryofSignificantAccountingPoliciesPolicies"], "lang": { "en-us": { "role": { "terseLabel": "Summary of Recently Issued Accounting Pronouncements", "label": "New Accounting Pronouncements, Policy [Policy Text Block]", "documentation": "Disclosure of accounting policy pertaining to new accounting pronouncements that may impact the entity's financial reporting. Includes, but is not limited to, quantification of the expected or actual impact." } }, "auth_ref": [] }, "fwrg_NewDelayedDrawTermFacilityMember": { "xbrltype": "domainItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "NewDelayedDrawTermFacilityMember", "presentation": ["http://www.firstwatch.com/role/DebtNarrativeDetails"], "lang": { "en-us": { "role": { "terseLabel": "New Delayed Draw Term Facility", "label": "New Delayed Draw Term Facility [Member]", "documentation": "New Delayed Draw Term Facility" } }, "auth_ref": [] }, "fwrg_NewFacilitiesMember": { "xbrltype": "domainItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "NewFacilitiesMember", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails", "http://www.firstwatch.com/role/DebtLongTermDebtNetDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails", "http://www.firstwatch.com/role/DebtScheduleofEstimatedFairValueoftheOutstandingDebtExcludingFinanceLeaseLiabilitiesandFinancingObligationsDetails"], "lang": { "en-us": { "role": { "terseLabel": "New Facilities", "label": "New Facilities [Member]", "documentation": "New Facilities" } }, "auth_ref": [] }, "fwrg_NewRevolvingCreditFacilityMember": { "xbrltype": "domainItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "NewRevolvingCreditFacilityMember", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails"], "lang": { "en-us": { "role": { "terseLabel": "New Revolving Credit Facility", "label": "New Revolving Credit Facility [Member]", "documentation": "New Revolving Credit Facility" } }, "auth_ref": [] }, "fwrg_NewTermFacilityMember": { "xbrltype": "domainItemType", "nsuri": "http://www.firstwatch.com/20240630", "localname": "NewTermFacilityMember", "presentation": ["http://www.firstwatch.com/role/DebtNarrativeDetails"], "lang": { "en-us": { "role": { "terseLabel": "New Term Facility", "label": "New Term Facility [Member]", "documentation": "New Term Facility" } }, "auth_ref": [] }, "ecd_NonGaapMeasureDescriptionTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "NonGaapMeasureDescriptionTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Non-GAAP Measure Description", "label": "Non-GAAP Measure Description [Text Block]" } }, "auth_ref": ["r668"] }, "ecd_NonNeosMember": { "xbrltype": "domainItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "NonNeosMember", "presentation": ["http://xbrl.sec.gov/ecd/role/ErrCompDisclosure"], "lang": { "en-us": { "role": { "terseLabel":

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Includes, but is not limited to, preferred shares issued, repurchased, and held as treasury shares. Excludes preferred shares classified as debt." } } }, "auth_ref": ["r74", "r279"] }, "us-gaap_PreferredStockSharesOutstanding": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "PreferredStockSharesOutstanding", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETSParenthetical"], "lang": { "en-us": { "role": { "terseLabel": "Preferred stock, shares outstanding (in shares)", "label": "Preferred Stock, Shares Outstanding", "documentation": "Aggregate share number for all nonredeemable preferred stock (or preferred stock redeemable solely at the option of the issuer) held by stockholders. 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Note: elements for number of nonredeemable preferred shares, par value and other disclosure concepts are in another section within stockholders' equity." } } }, "auth_ref": ["r74", "r448", "r602"] }, "us-gaap_PrepaidExpenseCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "PrepaidExpenseCurrent", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_AssetsCurrent", "weight": 1.0, "order": 2.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Prepaid expenses", "label": "Prepaid Expense, Current", "documentation": "Amount of asset related to consideration paid in advance for costs that provide economic benefits within a future period of one year or the normal operating cycle, if longer." } } }, "auth_ref": ["r142", "r215", "r216", "r561"] }, "us-gaap_ProceedsFromInsuranceSettlementInvestingActivities": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ProceedsFromInsuranceSettlementInvestingActivities", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_NetCashProvidedByUsedInInvestingActivities", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "Insurance proceeds", "label": "Proceeds from Insurance Settlement, Investing Activities", "documentation": "Amount of cash inflow for proceeds from settlement of insurance claim, classified as investing activities. Excludes insurance settlement classified as operating activities." } } }, "auth_ref": ["r6", "r18"] }, "us-gaap_ProceedsFromIssuanceOfOtherLongTermDebt": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ProceedsFromIssuanceOfOtherLongTermDebt", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_NetCashProvidedByUsedInFinancingActivities", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "Proceeds from long-term debt", "label": "Proceeds from Issuance of Other Long-Term Debt", "documentation": "Amount of cash inflow from issuance of long-term debt classified as other." } } }, "auth_ref": ["r20"] }, "us-gaap_ProceedsFromLongTermLinesOfCredit": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": 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"http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "negatedLabel": "Repayments of borrowings on revolving credit facility", "label": "Repayments of Long-Term Lines of Credit", "documentation": "The cash outflow for the settlement of obligation drawn from a contractual arrangement with the lender, including letter of credit, standby letter of credit and revolving credit arrangements, under which borrowings can be made up to a specific amount at any point in time with maturities due beyond one year or the operating cycle, if longer." } } }, "auth_ref": ["r93"] }, "us-gaap_RepaymentsOfNotesPayable": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RepaymentsOfNotesPayable", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_NetCashProvidedByUsedInFinancingActivities", "weight": -1.0, "order": 7.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "negatedLabel": "Repayments of note payable", "label": "Repayments of Notes Payable", "documentation": "The cash outflow for a borrowing supported by a written promise to pay an obligation." } } }, "auth_ref": ["r93"] }, "us-gaap_RepaymentsOfOtherLongTermDebt": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RepaymentsOfOtherLongTermDebt", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_NetCashProvidedByUsedInFinancingActivities", "weight": -1.0, "order": 4.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Repayments of long-term debt, including finance lease liabilities", "label": "Repayments of Other Long-Term Debt", "documentation": "Amount of cash outflow for the payment of debt classified as other, maturing after one year or the operating cycle, if longer." } } }, "auth_ref": ["r93"] }, "ecd_RestatementDateAxis": { "xbrltype": "stringItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "RestatementDateAxis", "presentation": ["http://xbrl.sec.gov/ecd/role/ErrCompDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Restatement Determination Date:", "label": "Restatement Determination Date [Axis]" } } }, "auth_ref": ["r626", "r636", "r646", "r678"] }, "ecd_RestatementDeterminationDate": { "xbrltype": "dateItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "RestatementDeterminationDate", "presentation": ["http://xbrl.sec.gov/ecd/role/ErrCompDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Restatement Determination Date", "label": "Restatement Determination Date" } } }, "auth_ref": ["r627", "r637", "r647", "r679"] }, "ecd_RestatementDoesNotRequireRecoveryTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "RestatementDoesNotRequireRecoveryTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/ErrCompDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Restatement does not require Recovery", "label": "Restatement Does Not Require Recovery [Text Block]" } } }, "auth_ref": ["r634", "r644", "r654", "r686"] }, "us-gaap_RestrictedCashCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestrictedCashCurrent", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_AssetsCurrent", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Restricted cash", "label": "Restricted Cash, Current", "documentation": "Amount of cash restricted as to withdrawal or usage, classified as current. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits." } } }, "auth_ref": ["r710", "r718"] }, "us-gaap_RestrictedStockUnitsRSUMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestrictedStockUnitsRSUMember", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationAdditionalInformationDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofUnrecognizedStockbasedCompensationExpenseDetails", "http://www.firstwatch.com/role/NetIncomePerCommonShareDetails", "http://xbrl.sec.gov/ecd/role/AwardTimingDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Restricted stock units", "label": "Restricted Stock Units (RSUs) [Member]", "documentation": "Share instrument which is convertible to stock or an equivalent amount of cash, after a specified period of time or when specified performance conditions are met." } } }, "auth_ref": [] }, "us-gaap_RetainedEarningsAccumulatedDeficit": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RetainedEarningsAccumulatedDeficit", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS": { "parentTag": "us-gaap_StockholdersEquity", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDBALANCESHEETS"], "lang": { "en-us": { "role": { "terseLabel": "Accumulated deficit", "label": "Retained Earnings (Accumulated Deficit)", "documentation": "Amount of accumulated undistributed earnings (deficit)." } } }, "auth_ref": ["r78", "r103", "r451", "r472", "r474", "r479", "r501", "r602"] }, "us-gaap_RetainedEarningsMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RetainedEarningsMember", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFEQUITY"], "lang": { "en-us": { "role": { "terseLabel": "Accumulated Deficit", "label": "Retained Earnings [Member]", "documentation": "Accumulated undistributed earnings (deficit)." } } }, "auth_ref": ["r132", "r172", "r173", "r174", "r176", "r181", "r183", "r185", "r213", "r214", "r224", "r355", "r356", "r364", "r365", "r366", "r368", "r374", "r375", "r381", "r383", "r384", "r386", "r388", "r411", "r413", "r469", "r471", "r481", "r854"] }, "us-gaap_RevenueFromContractWithCustomerAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueFromContractWithCustomerAbstract", "lang": { "en-us": { "role": { "label": "Revenue from Contract with Customer [Abstract]" } } }, "auth_ref": [] }, "us-gaap_RevenueFromContractWithCustomerExcludingAssessedTax": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueFromContractWithCustomerExcludingAssessedTax", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME": { "parentTag": "us-gaap_OperatingIncomeLoss", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME", "http://www.firstwatch.com/role/RevenuesDisaggregationofRevenueDetails"], "lang": { "en-us": { "role": { "terseLabel": "Total revenues", "label": "Revenue from Contract with Customer, Excluding Assessed Tax", "documentation": "Amount, excluding tax collected from customer, of revenue from satisfaction of performance obligation by transferring promised good or service to customer. Tax collected from customer is tax assessed by governmental authority that is both imposed on and concurrent with specific revenue-producing transaction, including, but not limited to, sales, use, value added and excise." } } }, "auth_ref": ["r120", "r121", "r198", "r201", "r202", "r205", "r207", "r208", "r209", "r210", "r291", "r292", "r438"] }, "us-gaap_RevenueFromContractWithCustomerTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueFromContractWithCustomerTextBlock", "presentation": ["http://www.firstwatch.com/role/Revenues"], "lang": { "en-us": { "role": { "terseLabel": "Revenues", "label": "Revenue from Contract with Customer [Text Block]", "documentation": "The entire disclosure of revenue from contract with customer to transfer good or service and to transfer nonfinancial asset. Includes, but is not limited to, disaggregation of revenue, credit loss recognized from contract with customer, judgment and change in judgment related to contract with customer, and asset recognized from cost incurred to obtain or fulfill contract with customer. Excludes insurance and lease contracts." } } }, "auth_ref": ["r131", "r283", "r284", "r285", "r286", "r287", "r288", "r289", "r290", "r294"] }, "us-gaap_RevenuesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenuesAbstract", "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFOPERATIONSANDCOMPREHENSIVEINCOME"], "lang": { "en-us": { "role": { "terseLabel": "Revenues:", "label": "Revenues [Abstract]" } } }, "auth_ref": [] }, "us-gaap_RevolvingCreditFacilityMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevolvingCreditFacilityMember", "presentation": ["http://www.firstwatch.com/role/DebtLongTermDebtNetDetails", "http://www.firstwatch.com/role/DebtNarrativeDetails", "http://www.firstwatch.com/role/DebtScheduleofEstimatedFairValueoftheOutstandingDebtExcludingFinanceLeaseLiabilitiesandFinancingObligationsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Revolving 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shares)", "label": "Sale of Stock, Number of Shares Issued in Transaction", "documentation": "The number of shares issued or sold by the subsidiary or equity method investee per stock transaction." } } }, "auth_ref": [] }, "us-gaap_SalesAndExciseTaxPayableCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "SalesAndExciseTaxPayableCurrent", "crdr": "credit", "calculation": { "http://www.firstwatch.com/role/AccruedLiabilitiesDetails": { "parentTag": "us-gaap_AccruedLiabilitiesCurrent", "weight": 1.0, "order": 4.0 } }, "presentation": ["http://www.firstwatch.com/role/AccruedLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Sales tax", "label": "Sales and Excise Tax Payable, Current", "documentation": "Carrying value as of the balance sheet date of liabilities incurred through that date and payable for statutory sales and use taxes, including value added tax. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": ["r63"] }, "us-gaap_ScheduleOfAccountsNotesLoansAndFinancingReceivableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfAccountsNotesLoansAndFinancingReceivableTextBlock", "presentation": ["http://www.firstwatch.com/role/AccountsReceivableTables"], "lang": { "en-us": { "role": { "terseLabel": "Accounts Receivable", "label": "Schedule of Accounts, Notes, Loans and Financing Receivable [Table Text Block]", "documentation": "Tabular disclosure of the various types of trade accounts and notes receivable and for each the gross carrying value, allowance, and net carrying value as of the balance sheet date. Presentation is categorized by current, noncurrent and unclassified receivables." } } }, "auth_ref": ["r76", "r82"] }, "us-gaap_ScheduleOfAccruedLiabilitiesTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfAccruedLiabilitiesTableTextBlock", "presentation": ["http://www.firstwatch.com/role/AccruedLiabilitiesTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Accrued Liabilities", "label": "Schedule of Accrued Liabilities [Table Text Block]", "documentation": "Tabular disclosure of the components of accrued liabilities." } } }, "auth_ref": [] }, "us-gaap_ScheduleOfAntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfAntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareTable", "presentation": ["http://www.firstwatch.com/role/NetIncomePerCommonShareDetails"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Antidilutive Securities Excluded from Computation of Earnings Per Share [Table]", "label": "Antidilutive Security, Excluded EPS Calculation [Table]", "documentation": "Disclosure of information about security that could potentially dilute basic earnings per share (EPS) in future that was not included in calculation of diluted EPS." } } }, "auth_ref": ["r25"] }, "us-gaap_ScheduleOfBusinessAcquisitionsByAcquisitionTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfBusinessAcquisitionsByAcquisitionTable", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsNarrativeDetails", "http://www.firstwatch.com/role/BusinessAcquisitionsScheduleofBusinessAcquisitionsbyAcquisitionDetails"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Business Acquisitions, by Acquisition [Table]", "label": "Schedule of Business Acquisitions, by Acquisition [Table]", "documentation": "Disclosure of information about business combination. Includes, but is not limited to, recognized asset and liability." } } }, "auth_ref": ["r40", "r41", "r369"] }, "us-gaap_ScheduleOfBusinessAcquisitionsByAcquisitionTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfBusinessAcquisitionsByAcquisitionTextBlock", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsTables"], "lang": { "en-us": { "role": {

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This table does not include leveraged buyouts." } } }, "auth_ref": ["r40", "r41"] }, "us-gaap_ScheduleOfCarryingValuesAndEstimatedFairValuesOfDebtInstrumentsTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfCarryingValuesAndEstimatedFairValuesOfDebtInstrumentsTableTextBlock", "presentation": ["http://www.firstwatch.com/role/DebtTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Estimated Fair Value of the Outstanding Debt, Excluding Finance Lease Liabilities and Financing Obligations", "label": "Schedule of Carrying Values and Estimated Fair Values of Debt Instruments [Table Text Block]", "documentation": "Tabular disclosure of information pertaining to carrying amount and estimated fair value of short-term and long-term debt instruments or arrangements, including but not limited to, identification of terms, features, and collateral requirements." } } }, "auth_ref": [] }, "us-gaap_ScheduleOfDebtInstrumentsTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfDebtInstrumentsTextBlock", "presentation": ["http://www.firstwatch.com/role/DebtTables"], "lang": { "en-us": { "role": { "terseLabel": "Long-Term Debt, Net", "label": "Schedule of Long-Term Debt Instruments [Table Text Block]", "documentation": "Tabular disclosure of long-debt instruments or arrangements, including identification, terms, features, collateral requirements and other information necessary to a fair presentation. These are debt arrangements that originally required repayment more than twelve months after issuance or greater than the normal operating cycle of the entity, if longer." } } }, "auth_ref": ["r14", "r33", "r34", "r61", "r101", "r102", "r574", "r576", "r722", "r807"] }, "us-gaap_ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock", "presentation": ["http://www.firstwatch.com/role/NetIncomePerCommonShareTables"], "lang": { "en-us": { "role": { "terseLabel": "Computations of Basic and Diluted Net Income (Loss) Per Common Share", "label": "Schedule of Earnings Per Share, Basic and Diluted [Table Text Block]", "documentation": "Tabular disclosure of an entity's basic and diluted earnings per share calculations, including a reconciliation of numerators and denominators of the basic and diluted per-share computations for income from continuing operations." } } }, "auth_ref": ["r727"] }, "us-gaap_ScheduleOfEffectiveIncomeTaxRateReconciliationTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfEffectiveIncomeTaxRateReconciliationTableTextBlock", "presentation": ["http://www.firstwatch.com/role/IncomeTaxesTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Components of Income Tax Expense (Benefit) and Effective Income Tax Rate", "label": "Schedule of Effective Income Tax Rate Reconciliation [Table Text Block]", "documentation": "Tabular disclosure of the reconciliation using percentage or dollar amounts of the reported amount of income tax expense attributable to continuing operations for the year to the amount of income tax expense that would result from applying domestic federal statutory tax rates to pretax income from continuing operations." } } }, "auth_ref": ["r347", "r593", "r789"] }, "us-gaap_ScheduleOfFranchisorDisclosureTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfFranchisorDisclosureTable", "presentation": ["http://www.firstwatch.com/role/NatureofBusinessandOrganizationAdditionalInformationDetails"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Franchisor Disclosure [Table]", "label": "Franchisor, Ownership [Table]", "documentation": "Disclosure of information about status of store, restaurant, or other unit by franchised or not franchised." } } }, "auth_ref": [] }, "us-gaap_ScheduleOfNonvestedRestrictedStockUnitsActivityTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfNonvestedRestrictedStockUnitsActivityTableTextBlock", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Nonvested Restricted Stock Units Activity", "label": "Schedule of Nonvested Restricted Stock Units Activity [Table Text Block]", "documentation": "Tabular disclosure of the changes in outstanding nonvested restricted stock units." } } }, "auth_ref": ["r104"] }, "us-gaap_ScheduleOfRecognizedIdentifiedAssetsAcquiredAndLiabilitiesAssumedTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfRecognizedIdentifiedAssetsAcquiredAndLiabilitiesAssumedTableTextBlock", "presentation": ["http://www.firstwatch.com/role/BusinessAcquisitionsTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Recognized Identified Assets Acquired and Liabilities Assumed", "label": "Schedule of Recognized Identified Assets Acquired and Liabilities Assumed [Table Text Block]", "documentation": "Tabular disclosure of the amounts recognized as of the acquisition date for each major class of assets acquired and liabilities assumed. May include but not limited to the following: (a) acquired receivables; (b) contingencies recognized at the acquisition date; and (c) the fair value of noncontrolling interests in the acquiree." } } }, "auth_ref": ["r107"] }, "us-gaap_ScheduleOfShareBasedCompensationArrangementByShareBasedPaymentAwardRestrictedStockUnitsVestedAndExpectedToVestTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfShareBasedCompensationArrangementByShareBasedPaymentAwardRestrictedStockUnitsVestedAndExpectedToVestTableTextBlock", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Unrecognized Stock-based Compensation Expense", "label": "Share-Based Compensation Arrangements by Share-Based Payment Award, Restricted Stock Units, Vested and Expected to Vest [Table Text Block]", "documentation": "Tabular disclosure of number, weighted-average exercise price or conversion ratio, aggregate intrinsic value, and weighted-average remaining contractual term for outstanding restricted stock units that are fully vested and expected to vest. Includes, but is not limited to, unvested restricted stock units for which requisite service period has not been rendered but that are expected to vest based on achievement of performance condition, if forfeitures are recognized when they occur." } } }, "auth_ref": ["r105"] }, "us-gaap_ScheduleOfShareBasedCompensationArrangementsByShareBasedPaymentAwardTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfShareBasedCompensationArrangementsByShareBasedPaymentAwardTable", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationAdditionalInformationDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofUnrecognizedStockbasedCompensationExpenseDetails"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Share-based Compensation Arrangements by Share-based Payment Award [Table]", "label": "Schedule of Share-Based Compensation Arrangements by Share-Based Payment Award [Table]", "documentation": "Disclosure of information about share-based payment arrangement." } } }, "auth_ref": ["r304", "r306", "r308", "r309", "r310", "r311", "r312", "r313", "r314", "r315", "r316", "r317", "r318", "r319", "r320", "r321", "r322", "r323", "r324", "r325", "r326", "r327", "r328", "r329", "r330", "r331", "r332", "r333"] }, "us-gaap_ScheduleOfStockOptionsRollForwardTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfStockOptionsRollForwardTableTextBlock", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationTables"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Stock Options Roll Forward", "label": "Schedule of Stock Options Roll Forward [Table Text Block]", "documentation": "Tabular disclosure of the change in stock options." } } }, "auth_ref": [] }, 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Acquisitions [Member]", "documentation": "Represents the aggregation and reporting of combined amounts of individually immaterial business combinations that were completed during the period." } } }, "auth_ref": ["r41"] }, "us-gaap_ShareBasedCompensation": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensation", "crdr": "debit", "calculation": { "http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS": { "parentTag": "us-gaap_NetCashProvidedByUsedInOperatingActivities", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.firstwatch.com/role/CONSOLIDATEDSTATEMENTSOFCASHFLOWS"], "lang": { "en-us": { "role": { "terseLabel": "Stock-based compensation", "label": "Share-Based Payment Arrangement, Noncash Expense", "documentation": "Amount of noncash expense for share-based payment arrangement." } } }, "auth_ref": ["r7"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingPeriod1": { 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Includes, but is not limited to, combination of market, performance or service condition." } } }, "auth_ref": ["r592"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsForfeitedInPeriod": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsForfeitedInPeriod", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Forfeited (in shares)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Forfeited in Period", "documentation": "The number of equity-based payment instruments, excluding stock (or unit) options, that were forfeited during the reporting period." } } }, "auth_ref": ["r324"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsForfeituresWeightedAverageGrantDateFairValue": { "xbrltype": "perShareItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsForfeituresWeightedAverageGrantDateFairValue", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "terseLabel": "Forfeited, weighted average grant date fair value (in dollars per share)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Forfeitures, Weighted Average Grant Date Fair Value", "documentation": "Weighted average fair value as of the grant date of equity-based award plans other than stock (unit) option plans that were not exercised or put into effect as a result of the occurrence of a terminating event." } } }, "auth_ref": ["r324"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriod": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriod", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationAdditionalInformationDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "terseLabel": "Granted (in shares)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period", "documentation": "The number of grants made during the period on other than stock (or unit) option plans (for example, phantom stock or unit plan, stock or unit appreciation rights plan, performance target plan)." } } }, "auth_ref": ["r322"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriodWeightedAverageGrantDateFairValue": { "xbrltype": "perShareItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriodWeightedAverageGrantDateFairValue", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "terseLabel": "Granted, weighted average exercise price (in dollars per share)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity

Instruments Other than Options, Grants in Period, Weighted Average Grant Date Fair Value", "documentation": "The weighted average fair value at grant date for nonvested equity-based awards issued during the period on other than stock (or unit) option plans (for example, phantom stock or unit plan, stock or unit appreciation rights plan, performance target plan)." } } }, "auth_ref": ["r322"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsNonvestedNumber": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsNonvestedNumber", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "periodStartLabel": "Beginning balance (in shares)", "periodEndLabel": "Ending balance (in shares)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Number", "documentation": "The number of non-vested equity-based payment instruments, excluding stock (or unit) options, that validly exist and are outstanding as of the balance sheet date." } } }, "auth_ref": ["r319", "r320"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsNonvestedRollForward": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsNonvestedRollForward", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofFairValueNonvestedOptionsatGrantDatesDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "terseLabel": "Non-vested stock option activity", "verboseLabel": "RESTRICTED STOCK UNITS", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Number of Shares [Roll Forward]", "documentation": "A roll forward is a reconciliation of a concept from the beginning of a period to the end of a period." } } }, "auth_ref": [] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsNonvestedWeightedAverageGrantDateFairValue": { "xbrltype": "perShareItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsNonvestedWeightedAverageGrantDateFairValue", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "periodStartLabel": "Beginning balance, weighted average grant date fair value (in dollars per share)", "periodEndLabel": "Ending balance, weighted average grant date fair value (in dollars per share)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Nonvested, Weighted Average Grant Date Fair Value", "documentation": "Per share or unit weighted-average fair value of nonvested award under share-based payment arrangement. Excludes share and unit options." } } }, "auth_ref": ["r319", "r320"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsVestedInPeriod": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsVestedInPeriod", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Vested (in shares)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Vested in Period", "documentation": "The number of equity-based payment instruments, excluding stock (or unit) options, that vested during the reporting period." } } }, "auth_ref": ["r323"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsVestedInPeriodWeightedAverageGrantDateFairValue": { "xbrltype": "perShareItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsVestedInPeriodWeightedAverageGrantDateFairValue", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails"], "lang": { "en-us": { "role": { "terseLabel": "Vested, weighted average grant date fair value (in dollars per share)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Vested in Period, Weighted Average Grant Date Fair Value", "documentation": "The weighted average fair value as of grant date pertaining to an equity-based award plan other than a stock (or unit) option plan for which the grantee gained the right during the reporting period, by satisfying service and performance requirements, to receive or retain shares or units, other instruments, or cash in accordance with the terms of the arrangement." } } }, "auth_ref": ["r323"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardLineItems", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationAdditionalInformationDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofNonvestedRestrictedStockUnitsActivityDetails", "http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofUnrecognizedStockbasedCompensationExpenseDetails"], "lang": { "en-us": { "role": { "terseLabel": "Share-based Compensation Arrangement by Share-based Payment Award [Line Items]", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award [Line Items]", "documentation": "Line items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": ["r304", "r306", "r308", "r309", "r310", "r311", "r312", "r313", "r314", "r315", "r316", "r317", "r318", "r319", "r320", "r321", "r322", "r323", "r324", "r325", "r326", "r327", "r328", "r329", "r330", "r331", "r332", "r333"] }, "us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardOptionsExercisableNumber": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ShareBasedCompensationArrangementByShareBasedPaymentAwardOptionsExercisableNumber", "presentation": ["http://www.firstwatch.com/role/EquityandStockBasedCompensationScheduleofStockOptionsRollForwardDetails"], "lang": { "en-us": { "role": { "terseLabel": "Options exercisable, end of period (in shares)", "label": "Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercisable, Number", "documentation": "The number 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Filerfalsetruetruefalse6041472345104000496320002580003290004032000553200056600053810008486000749400096700045700028860002365000673990007119000030.010.011000000001000000000000.010.013000000030000000060402838604028385989170559891705604000599000641625000634099000-56633000-72747000188000-72747000585784000561284000143665400012670450002554570002125870004947650004205550003104000371300062450000715100025856100021630000050101000042777153000-299000-272000-433000725000174400013940001997000242114000204957000472277000401032000164470001134300028733000266740003381000203700059800003944000713000685099000-1600001139000-160000-250000028400000882600077990001696900017159000.150.130.270.290.140.130.260.286038469659385510601987435931447062464424609448366250718360770441592198132000523135000936000093600001497000149700073571100056400005650005928459059300006227360000-887720000534557000795900079590002125000212500017936010001355000135600050-160000-160000594639505940000626216000-80813000-16000054583700059891705599000063409900072747000-66700056128400072140007214000186000048082650003142000031470009290000929000603725316040006391070006553300026200057444000890000089000024520002452000303076600066000-74000-7400060402838604000641625000-566330001880005857840001611400017319000268070001855800043180003622000122290008994000500012300035800006600000058740002550002210002720004330003000601000-1500000057000-1980009690009320006410005390008530002076000365500058210004732000299600025350001920002590006867000-38000005689300055583000581990002967700077095000801800006400076000300060100013535500037170000010320002250000005250000001975000000940450002134000243000032130001921000375000073863000-1245000459900017168000049962100049923000453620006709100004362000342100002130009820007367200001600062000601613000-1212000-13000-19000-5500004010002810000

Nature of Business and Organization First Watch Restaurant Group, Inc. (collectively with its wholly-owned subsidiaries, "the Company," or "Management") is a Delaware holding company. The Company operates and franchises restaurants in 29 states operating under the "First Watch" trade name, which are focused on made-to-order breakfast, brunch and lunch. The Company does not operate outside of the United States and all of its assets are located in the United States. As of June 30, 2024, the Company operated 459 company-owned restaurants and had 79 franchise-owned restaurants2945979Summary of Significant Accounting Policies<div style="margin-top:6pt">Basis of Presentation</div><div style="margin-top:6pt;text-align:justify">The Company reports financial information on a 52- or 53-week fiscal year ending on the last Sunday of each calendar year. The quarters ended June 30, 2024 and June 25, 2023 were 13-week periods. These unaudited interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the Company's Annual Report on Form 10-K as of and for the year ended December 31, 2023 ("2023 Form 10-K").</div><div style="margin-top:6pt;text-align:justify">The accompanying unaudited interim consolidated financial statements have been prepared by the Company in accordance with generally accepted accounting principles in the United States of America ("GAAP") and pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Accordingly, they do not include all the information and notes required by GAAP for complete financial statements. The unaudited interim consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements included in the 2023 Form 10-K and include all adjustments necessary for the fair statement of the consolidated financial statements for the quarterly periods presented. The results of operations for quarterly periods are not necessarily indicative of the results to be expected for other quarterly periods or the entire fiscal year. </div><div style="margin-top:6pt;text-align:justify">Use of Estimates</div><div style="margin-top:6pt;text-align:justify">The preparation of the unaudited interim consolidated financial statements in accordance with GAAP requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the unaudited interim consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the estimates and such differences could be material.</div><div style="margin-top:6pt;text-align:justify">Fair Value of Financial Instruments</div><div style="margin-top:6pt;text-align:justify">Certain assets and liabilities are carried at fair value. Fair value is the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The carrying amounts of the Company's financial instruments, including cash equivalents, accounts receivable, accounts payable, accrued expenses and other current liabilities approximate their fair values due to their short-term maturities. </div><div style="margin-top:6pt;text-align:justify">Interest Rate Swaps</div><div style="margin-top:6pt;text-align:justify">As an element of the Company's interest rate risk management strategy, Management uses interest rate swaps. The intent of these instruments is to reduce cash flow exposure to variability in future interest rates on the Company's debt. Management has elected to designate and qualify the interest rate swaps as cash flow hedges. As such, the instruments are recorded on the balance sheet at fair value. Thereafter, gains or losses on the instruments are recognized in equity as changes to Other Comprehensive Income and subsequently reclassified into earnings at the time of the Company's debt interest payments.</div><div style="margin-top:6pt;text-align:justify">Summary of Recently Issued Accounting Pronouncements</div><div style="margin-top:6pt;text-align:justify">In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-07, Segment Reporting (Topic 280), Improvements to Reportable Segment Disclosures, which requires incremental disclosures related to a public entity's reportable segments but does not change the definition of a segment, the method for determining segments, or the criteria for aggregating operating segments into reportable segments. The new guidance requires that a public entity disclose, on an annual and interim basis, disaggregated expense information that is regularly provided to the chief operating decision maker ("CODM") and included within each reported measure of segment profit or loss. The disclosures are also required for public entities that have a single reporting segment. The new guidance is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024 and should be adopted retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard. </div><div style="margin-top:6pt;text-align:justify">In December 2023, the FASB issued ASU 2023-09, Improvements to Income Tax Disclosures, which establishes new income tax disclosure requirements including disaggregated information about a reporting entity's effective tax rate reconciliation as well as disaggregated information on income taxes paid. The new guidance is effective for fiscal years beginning after December 15, 2024 and should be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard. </div><div style="margin-top:6pt;text-align:justify">Recent accounting guidance not discussed herein is not applicable, did not have, or is not expected to have a material impact to the Company.</div>The Company reports financial information on a 52- or 53-week fiscal year ending on the last Sunday of each calendar year. The quarters ended June 30, 2024 and June 25, 2023 were 13-week periods.The accompanying unaudited interim consolidated financial statements have been prepared by the Company in accordance with generally accepted accounting principles in the United States of America ("GAAP") and pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC").Accordingly, they do not include all the information and notes required by GAAP for complete financial statements. The unaudited interim consolidated financial statements have been prepared on the same basis as the audited consolidated financial statements included in the 2023 Form 10-K and include all adjustments necessary for the fair statement of the consolidated financial statements for the quarterly periods presented. The results of operations for quarterly periods are not necessarily indicative of the results to be expected for other quarterly periods or the entire fiscal year.<div style="margin-top:6pt;text-align:justify">Use of Estimates</div><div style="margin-top:6pt;text-align:justify"><span style="color:#000000;font-family:'Times New Roman',sans-serif;font-size:10pt;font-weight:400;line-height:120%">The preparation of the unaudited interim consolidated financial statements in accordance with GAAP requires Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and

disclosure of contingent assets and liabilities at the date of the unaudited interim consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from the estimates and such differences could be material.

Fair Value of Financial Instruments

Certain assets and liabilities are carried at fair value. Fair value is the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The carrying amounts of the Company's financial instruments, including cash equivalents, accounts receivable, accounts payable, accrued expenses and other current liabilities approximate their fair values due to their short-term maturities.

Interest Rate Swaps

As an element of the Company's interest rate risk management strategy, Management uses interest rate swaps. The intent of these instruments is to reduce cash flow exposure to variability in future interest rates on the Company's debt. Management has elected to designate and qualify the interest rate swaps as cash flow hedges. As such, the instruments are recorded on the balance sheet at fair value. Thereafter, gains or losses on the instruments are recognized in equity as changes to Other Comprehensive Income and subsequently reclassified into earnings at the time of the Company's debt interest payments.

Summary of Recently Issued Accounting Pronouncements

In November 2023, the Financial Accounting Standards Board ("FASB") issued ASU 2023-07, *Segment Reporting (Topic 280), Improvements to Reportable Segment Disclosures,* which requires incremental disclosures related to a public entity's reportable segments but does not change the definition of a segment, the method for determining segments, or the criteria for aggregating operating segments into reportable segments. The new guidance requires that a public entity disclose, on an annual and interim basis, disaggregated expense information that is regularly provided to the chief operating decision maker ("CODM") and included within each reported measure of segment profit or loss. The disclosures are also required for public entities that have a single reporting segment. The new guidance is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024 and should be adopted retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard.

In December 2023, the FASB issued ASU 2023-09, *Improvements to Income Tax Disclosures,* which establishes new income tax disclosure requirements including disaggregated information about a reporting entity's effective tax rate reconciliation as well as disaggregated information on income taxes paid. The new guidance is effective for fiscal years beginning after December 15, 2024 and should be applied on a prospective basis with the option to apply the standard retrospectively. Early adoption is permitted. Management is currently evaluating the impact of this new standard.

Recent accounting guidance not discussed herein is not applicable, did not have, or is not expected to have a material impact to the Company.

Business Acquisitions

The Company acquired, in two separate transactions, substantially all the assets associated with 22 franchise-operated First Watch restaurants. For both transactions, the purchase price was allocated to the fair value of the assets acquired and the liabilities assumed. The allocations were based on preliminary valuations and are subject to adjustment as additional information is available. The Company expects to finalize the valuation of these assets not later than one year from the respective acquisition date. Transaction costs of $1.4 million were incurred in relation to the acquisitions and were recorded to Transaction expenses, net within the Consolidated Statement of Operations and Comprehensive Income. The details of each acquisition are as follows:

(in thousands, except number of acquired restaurants)	JANUARY 22, 2024	APRIL 15, 2024
Number of acquired restaurants	1	21
Purchase consideration	$ 3,002	$ 75,119
Recognized amounts of identifiable assets acquired and liabilities assumed:		
Cash	$ 1	$ 32
Inventory	$ 15	$ 213
Other assets	$ 1	$ 134
Property, fixtures and equipment	$ 1,391	$ 16,511
Reacquired rights	$ 498	$ 21,459

	January 22, 2024	April 15, 2024
Operating right-of-use asset, net of lease position and prepaid rent	$1,251	$26,199
Deferred revenues - gift card liabilities assumed	$(5)	$(160)
Operating lease liabilities	(1,247)	(26,853)
Goodwill	$1,097	$37,584

Goodwill reflects the value of expected synergies and assembled workforce, and was assigned to the Company's single reporting unit. The Company will treat the transactions as asset acquisitions for income tax purposes, which allows for any goodwill recognized to be tax deductible and amortized over a 15-year statutory life.

The weighted average estimated useful life of the reacquired rights is 5.5 years.

Pro-forma financial information of the acquired restaurants for periods prior to the acquisition dates is not presented due to the immaterial impact on our consolidated financial statements.

The details of each acquisition are as follows:

(in thousands, except number of acquired restaurants)	January 22, 2024	April 15, 2024
Number of acquired restaurants	1	21
Purchase consideration	$3,002	$75,119
Recognized amounts of identifiable assets acquired and liabilities assumed:		
Cash	$1	$32
Inventory	$15	$213
Other assets	1	134
Property, fixtures and equipment	$1,391	16,511

Reacquired rights	$	498	$	21,459
Operating right-of-use asset, net of lease position and prepaid rent	$	1,251	$	26,199
Deferred revenues - gift card liabilities assumed	$	(5)	$	(160)
Operating lease liabilities	$	(1,247)	$	(26,853)
Goodwill	$	1,097	$	37,584

The details of each acquisition are as follows:

(in thousands, except number of acquired restaurants)	JANUARY 22, 2024		APRIL 15, 2024	
Number of acquired restaurants	1		21	
Purchase consideration	$	3,002	$	75,119
Recognized amounts of identifiable assets acquired and liabilities assumed:				
Cash	$	1	$	32
Inventory	$	15	$	213
Other assets	$	1	$	134
Property, fixtures and equipment	$	1,391		

| | 16,511 | | |

Reacquired rights	$		498		
			21,459		
Operating right-of-use asset, net of lease position and prepaid rent	$		1,251		
			26,199		
Deferred revenues - gift card liabilities assumed	$		(5)		
			(160)		
Operating lease liabilities	$		(1,247)		
			(26,853)		
Goodwill	$		1,097		
			37,584		

The following tables include a detail of liabilities from contracts with customers:

(in thousands)	JUNE 30, 2024		DECEMBER 31, 2023	
Deferred revenues:				
Deferred gift card revenue	$	3,022	$	5,224
Deferred franchise fee revenue - current		225		275
Total current deferred revenues	$	3,247	$	5,499
Other long-term liabilities:				
Deferred franchise fee revenue - non-current	$	1,668	$	1,786

Changes in deferred gift card contract liabilities were as follows:

(in thousands)	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Deferred gift card revenue:				
Balance, beginning of period	$ 3,067	$ 2,909	$ 5,224	$ 4,897
Gift card sales	2,838	3,027	4,247	4,561
Gift card redemptions	(2,739)	(2,601)	(5,851)	(5,805)
Gift card breakage	(304)	(261)	(763)	(579)
Gift card liabilities assumed through acquisitions	160	80	165	80
Balance, end of period	$ 3,022	$ 3,154	$ 3,022	$ 3,154

Changes in deferred franchise fee contract liabilities were as follows:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Deferred franchise fee revenue:				
Balance, beginning of period	$ 2,264	$ 2,725	2,061	2,768
Cash received	72	105	407	139
Franchise revenues recognized	(60)	(80)	(162)	(157)
Business combinations - franchise revenues recognized	(383)	(78)	(413)	(78)
Balance, end of period	$ 1,893	2,672	$ 1,893	2,672

Revenues recognized disaggregated by type were as follows:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	JUNE 30, 2024	JUNE 25, 2023		

	JUNE 30, 2024	JUNE 25, 2023		JUNE 30, 2024	JUNE 25, 2023
Restaurant sales:					
In-restaurant dining sales	$ 211,176	$ 174,352		$ 406,375	$ 343,581
Third-party delivery sales	24,375	21,440		50,310	43,754
Take-out sales	19,906	16,795		38,080	33,220
Total restaurant sales	255,457	212,587		494,765	420,555
Franchise revenues:					
Royalty and system fund contributions	$ 2,661	3,555		$ 5,670	6,916
Initial fees	60	80		162	157
Business combinations - revenues recognized	383	174		78	

	413		78
Total franchise revenues	3,104	3,713	6,245	7,151
Total revenues	$ 258,561	$ 216,300	$ 501,010	$ 427,706

The following tables include a detail of liabilities from contracts with customers:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Deferred revenues:		
Deferred gift card revenue	$ 3,022	$ 5,224
Deferred franchise fee revenue - current	225	275
Total current deferred revenues	$ 3,247	$ 5,499
Other long-term liabilities:		
Deferred franchise fee revenue - non-current	$ 1,668	$ 1,786

Changes in deferred gift card contract liabilities were as follows:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	

Deferred gift card revenue:

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
(in thousands)	June 30, 2024	June 25, 2023	June 30, 2024	June 25, 2023
Balance, beginning of period	$ 3,067	$ 2,909	$ 5,224	$ 4,897
Gift card sales	2,838	3,027	4,247	4,561
Gift card redemptions	(2,739)	(2,601)	(5,851)	(5,805)
Gift card breakage	(304)	(261)	(763)	(579)
Gift card liabilities assumed through acquisitions	160	80	165	80
Balance, end of period	$ 3,022	3,154	$ 3,022	3,154

Changes in deferred franchise fee contract liabilities were as follows:

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
(in thousands)	June 30, 2024	June 25, 2023	June 30, 2024	

Deferred franchise fee revenue:

	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Balance, beginning of period	$ 2,264	$ 2,725	$ 2,061	$ 2,768
Cash received	72	105	407	139
Franchise revenues recognized	(60)	(80)	(162)	(157)
Business combinations - franchise revenues recognized	(383)	(78)	(413)	(78)
Balance, end of period	$ 1,893	$ 2,672	$ 1,893	$ 2,672

Revenues recognized disaggregated by type were as follows:

| | THIRTEEN WEEKS ENDED | | TWENTY-SIX WEEKS ENDED | |
(in thousands)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Restaurant sales:				
In-restaurant dining sales				

$ 211,176	$ 174,352	$ 406,375	$ 343,581

Third-party delivery sales	24,375	21,440	50,310	43,754
Take-out sales	19,906	16,795	30,080	33,220
Total restaurant sales	$ 255,457	$ 212,587	$ 494,765	$ 420,555
Franchise revenues:				
Royalty and system fund contributions	$ 2,661	$ 3,555	$ 5,670	$ 6,916
Initial fees	60	80	162	157
Business combinations - revenues recognized	383	78	413	78
Total franchise revenues	$ 3,104			

height:100%">3,713

6,245

7,151

Total revenues

$258,561

$216,300

$501,010

$427,706

Receivable

Accounts receivable consisted of the following:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Receivables from third-party delivery providers	$1,309	$1,559
Receivables from franchisees	994	1,390
Receivables from vendors	1,092	873
Receivables related to gift card sales	540	1,585
Other receivables	97	125
Total accounts receivable	$4,032	$5,532

	June 30, 2024	December 31, 2023
Receivables from vendors	1,092	873
Receivables related to gift card sales	540	1,585
Other receivables	97	125
Total accounts receivable	$ 4,032	$ 5,532

Accrued Liabilities

Accrued liabilities consisted of the following:

(in thousands)

	JUNE 30, 2024	DECEMBER 31, 2023
Construction liabilities	$ 13,394	$ 13,944
Sales tax	7,416	6,163
Self-insurance and general liability reserves	2,313	1,593
Utilities	1,918	1,657
Interest payable	1,789	401
Credit card fees	2,282	1,706
Property tax	1,371	922
Contingent rent	918	1,160
Common area maintenance	618	749
Acquisition-related liabilities	1,577	1,326
Other	5,435	

</td></td>6,009 </td>Total accrued liabilities</td>$</td>39,031 </td>$</td>35,630 </td>

Accrued liabilities consisted of the following:

(in thousands)	JUNE 30, 2024	DECEMBER 31, 2023
Construction liabilities	$ 13,394	$ 13,944
Sales tax	7,416	6,163
Self-insurance and general liability reserves	2,313	1,593
Utilities	1,918	1,657
Interest payable	1,789	401
Credit card fees	2,282	1,706
Property tax	1,371	922
Contingent rent	918	1,160
Common area maintenance	618	749
Acquisition-related liabilities	1,577	1,326
Other	5,435	6,009
Total accrued liabilities	$ 39,031	$ 35,630

Long-term debt, net

consisted of the following:

<table>
<tr><td></td><td colspan="2">JUNE 30, 2024</td><td colspan="2">DECEMBER 31, 2023</td></tr>
<tr><td>(in thousands)</td><td>Balance</td><td>Interest Rate</td><td>Balance</td><td>Interest Rate</td></tr>
</table>

(in thousands)	Balance	Interest Rate	Balance	Interest Rate
Term Facility	$ 99,375	7.93%	$ 92,500	7.70%
Delayed Draw Term Facility	96,891	7.90%	—	
Revolving Credit Facility	—		30,000	7.72%
Finance lease liabilities	912		1,076	
Financing obligation	3,050		3,050	
Less: Unamortized debt discount and deferred issuance costs	(1,509)		(1,231)	
Total debt, net	198,719		125,395	
Less: Current portion of long-term debt	(6,645)		(5,628)	
Long-term debt, net	$ 192,074		$ 119,767	

Credit Facility

FWR Holding Corporation ("FWR"), a subsidiary of the Company, is the borrower under the credit agreement dated October 6, 2021 ("Credit Agreement"), which provided for (i) a $100.0 million term loan A facility (the "Term Facility") and (ii) a $75.0 million revolving credit facility (the "Revolving Credit Facility" and, together with the Term Facility, collectively, the "Credit Facility").

On February 24, 2023, the Company entered into Amendment No. 1 to the Credit Agreement to replace the London interbank offer rate ("LIBOR") with a secured overnight financing rate ("SOFR") pursuant to the terms and LIBOR fallback language in the Credit Agreement. All outstanding borrowings under the Credit Agreement continued to bear interest at LIBOR until March 27, 2023.

On January 5, 2024, the Company entered into Amendment No. 2 to the Credit Agreement (the "Second Amendment") with terms substantially identical to the Credit Agreement to (i) replace the $100.0 million Term Facility with a new $100.0 million term loan A facility (the "New Term Facility"), (ii) replace the $75.0 million Revolving Credit Facility with a new $75.0 million revolving credit facility (the "New Revolving Credit Facility"), (iii) increase the New Revolving Credit Facility by $50.0 million, bringing the aggregate committed amount under the New Revolving Credit Facility to $125.0 million and (iv) add a new $125.0 million incremental delayed draw term loan facility (the "New Delayed Draw Term Facility"). The New Delayed Draw Term Facility is available to FWR for a period of 18 months from the date of the Second Amendment and the proceeds may be used to fund permitted acquisitions and new restaurant capital expenditures, repay revolving loans and/or replenish balance sheet cash, in each case, used for such permitted acquisitions or capital expenditures.

Loans drawn under the New Delayed Draw Term Facility will amortize in equal quarterly installments at the same amortization rate per annum as then applicable to loans under the New Term Facility. The New Term Facility, the New Revolving Credit Facility and the New Delayed Draw Term Facility mature on January 5, 2029.

On April 12, 2024, the Company drew $97.5 million of the $125.0 million New Delayed Draw Term Facility. The proceeds were used to repay $22.5 million of borrowings under the New Revolving Credit Facility and fund the franchise acquisition on April 15, 2024 that was completed for approximately $75.1 million.

As of June 30, 2024, borrowings under the Credit Facility, as amended, bear interest at the option of FWR at either (i) the alternate base rate plus a margin of between 150 and 225 basis points depending on the total rent adjusted net leverage ratio of FWR and its restricted subsidiaries on a consolidated basis (the "Total Rent Adjusted Net Leverage Ratio") or (ii) SOFR plus a credit spread adjustment of 10 basis points plus a margin of between 250 and 325 basis points depending on the Total Rent Adjusted Net Leverage Ratio. Refer to Note 8, Interest Rate Swaps, for information about the variable-to-fixed interest rate swap agreements entered in June 2023 and May 2024.

Fair Value of Debt

The estimated fair value of the outstanding debt, excluding finance lease obligations and financing obligations, is classified as Level 3 in the fair value hierarchy and was estimated using discounted cash flow models, market yield and yield volatility. The following table includes the carrying value and fair value of the Company's debt as of the periods indicated:

| | JUNE 30, 2024 | | DECEMBER 31, 2023 | |
	Carrying Value	Fair Value	Carrying Value	Fair Value
	(in thousands)			
Term Facility	$ 99,375	$ 98,937	$ 92,500	$ 92,201
Delayed Draw Term Facility	96,891	96,464	—	—
Revolving Credit Facility	—	—	30,000	29,897

Long-term debt, net consisted of the following:

| | JUNE 30, 2024 | | DECEMBER 31, 2023 | |
	Balance	Interest Rate	Balance	Interest Rate
	(in thousands)			
Term Facility	$			

	June 30, 2024		December 31, 2023	
	Amount	Interest Rate	Amount	Interest Rate
Term Facility	99,375	7.93%	$ 92,500	7.70%
Delayed Draw Term Facility	96,891	7.90%	—	
Revolving Credit Facility	—		30,000	7.72%
Finance lease liabilities	912		1,076	
Financing obligation	3,050		3,050	
Less: Unamortized debt discount and deferred issuance costs	(1,509)		(1,231)	
Total debt, net	198,719		125,395	
Less: Current portion of long-term debt	(6,645)		(5,628)	
Long-term debt, net	$ 192,074		$ 119,767	

993750000.0793925000000.0770969810000.079000300000000.07729120000107600030500003050001509000123100019871900012539500066450005628000192074

following table includes the carrying value and fair value of the Company's debt as of the periods indicated:

	JUNE 30, 2024		DECEMBER 31, 2023	
(in thousands)	Carrying Value	Fair Value	Carrying Value	Fair Value
Term Facility	$ 99,375	$ 98,937	$ 92,500	$

92,201

Delayed Draw Term Facility	$	96,891	$	96,464	—
Revolving Credit Facility	$	—	$	—	30,000
				29,897

Interest Rate Swaps

The Company utilizes interest rate swaps to hedge a portion of the cash flows of the Company's variable rate debt.

On June 23, 2023, the Company entered into two variable-to-fixed interest rate swaps. These interest rate swaps have an aggregate notional amount of $90.0 million and mature on October 6, 2026. Under the terms of the interest rate swaps, the Company will pay a weighted average fixed rate of 4.16% on the notional amount and will receive payments from the counterparties based on the three-month SOFR rate.

On May 17, 2024, the Company entered into two additional variable-to-fixed interest rate swaps. These interest rate swaps have an aggregate notional amount of $60.0 million and mature on June 30, 2027. Under the terms of the interest rate swaps, the Company will pay a weighted average fixed rate of 4.42% on the notional amount and will receive payments from the counterparties based on the three-month SOFR rate.

The fair value measurement of the interest rate swaps was based on the contractual terms and used observable market-based inputs. The interest rate swaps were valued using a discounted cash flow analysis on the expected cash flows using observable inputs including interest rate curves and credit spreads. Although the majority of the inputs used to value the instruments fall within Level 2 of the fair value hierarchy, the credit valuation adjustments utilized Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by the Company and the counterparties. The Company has determined that the impact of the credit valuation adjustments was not significant to the overall valuation. As a result, the derivative was classified as Level 2 of the fair value hierarchy.

Amounts reported in Other comprehensive income related to the interest rate swaps will be reclassified to interest expense as interest payments are made on the Company's variable-rate debt. During the thirteen and twenty-six weeks ended June 30, 2024, a total of $0.2 million and $0.5 million, respectively, was reclassified from Other comprehensive income (loss) as a reduction to Interest expense. Over the next 12 months, the Company estimates that $1.0 million will be reclassified as a reduction to interest expense.

Leases

The following table includes detail of lease assets and liabilities.

(in thousands)		
Consolidated Balance Sheet Classification	JUNE 30, 2024	DECEMBER 31, 2023
Operating lease right-of-use assets — Operating lease right-of-use assets	$ 482,308	$ 420,001
Finance lease assets — Property, fixtures and equipment, net	919	1,033
Total lease assets	$ 483,227	$ 421,034
Operating lease liabilities (1) - current — Current portion of operating lease liabilities	$ 45,755	

| | | | Thirteen Weeks Ended | Twenty-Six Weeks Ended |

$	40,281	
Operating lease liabilities - non-current		
Operating lease liabilities	504,130	441,290
Finance lease liabilities - current		
Current portion of long-term debt	473	628
Finance lease liabilities - non-current		
Long-term debt, net	439	448
Total lease liabilities	$ 550,797	$ 482,647

_____

(1) Excludes all variable lease expense.

The components of lease expense are as follows:

(in thousands)	Consolidated Statements of Operations and Comprehensive Income Classification	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
		JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Operating lease expense	Other restaurant operating expenses Occupancy expenses Pre-opening expenses General and administrative expenses	$ 17,059	$ 13,472	$ 32,752	$ 26,441
Variable lease expense	Food and beverage costs Occupancy expenses General and administrative expenses	4,818	4,126	9,426	8,006
Finance lease expense					
Amortization of leased assets	Depreciation and amortization	133			

		Thirteen Weeks Ended		Twenty-Six Weeks Ended	
		127	261		254
Interest on lease liabilities	Interest expense	18	26	36	52
Total lease expense (1)		$ 22,028	$ 17,751	$ 42,475	$ 34,753

<div>_____</div>

(1) Includes contingent rent expense of $0.4 million and $0.5 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $0.9 million for both of the twenty-six weeks ended June 30, 2024 and June 25, 2023.

Supplemental cash flow information related to leases was as follows:

(in thousands)	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows - operating leases	$ 27,391	$ 21,247
Operating cash flows - finance leases	$ 36	$ 52
Financing cash flows - finance leases	$ 311	$ 259

Supplemental information related to leases was as follows:

	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Weighted-average remaining lease term (in years)		
Operating leases	13.5	

14.2

Finance leases ... 3.3 ... 2.6

Weighted-average discount rate (1)

Operating leases	8.0 %	8.5 %
Finance leases	6.5 %	7.4 %

(1) Based on the Company's incremental borrowing rate.

As of June 30, 2024, future minimum lease payments for operating and finance leases consisted of the following:

(in thousands)

Fiscal year	OPERATING LEASES	FINANCE LEASES
2024	$18,714	$343
2025	62,661	294
2026	68,923	108
2027	68,313	96
2028	67,929	83
Thereafter	649,482	88
Total future minimum lease payments (1)	936,022	1,012
Less: imputed interest	(386,137)	(100)
Total present value of lease liabilities	$549,885	$912

(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30,

Leases

The following table includes detail of lease assets and liabilities:

(in thousands)	Consolidated Balance Sheet Classification	JUNE 30, 2024	DECEMBER 31, 2023
Operating lease right-of-use assets	Operating lease right-of-use assets	$ 482,308	$ 420,001
Finance lease assets	Property, fixtures and equipment, net	919	1,033
Total lease assets		$ 483,227	$ 421,034
Operating lease liabilities [1] - current	Current portion of operating lease liabilities	$ 45,755	$ 40,281
Operating lease liabilities - non-current	Operating lease liabilities	504,130	441,290
Finance lease liabilities - current	Current portion of long-term debt	473	628
Finance lease liabilities - non-current	Long-term debt, net	439	448
Total lease liabilities		$ 550,797	$ 482,647

(1) Excludes all variable lease expense.

The components of lease expense are as follows:

(in thousands)					

Consolidated Statements of Operations and Comprehensive Income Classification

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Operating lease expense Other restaurant operating expenses Occupancy expenses Pre-opening expenses General and administrative expenses	$ 17,059	$ 13,472	$ 32,752	$ 26,441
Variable lease expense Food and beverage costs Occupancy expenses General and administrative expenses	4,818	4,126	9,426	8,006
Finance lease expense:				
Amortization of leased assets Depreciation and amortization	133	127	261	254
Interest on lease liabilities Interest expense	18	26	36	52
Total lease expense (1)	$ 22,028	$ 17,751	$ 42,475	$ 34,753

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(1) Includes contingent rent expense of $0.4 million and $0.5 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $0.9 million for both of the twenty-six weeks ended June 30, 2024 and June 25, 2023.

Supplemental cash flow information related to leases was as follows:

Cash paid for amounts included in the measurement of lease liabilities:

	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Operating cash flows - operating leases	$ 27,391	$ 21,247
Operating cash flows - finance leases	$ 36	52
Financing cash flows - finance leases	$ 311	259

Supplemental information related to leases was as follows:

	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	JUNE 25, 2023
Weighted-average remaining lease term (in years)		
Operating leases	13.5	14.2
Finance leases	3.3	2.6
Weighted-average discount rate (1)		
Operating leases	8.0 %	8.5 %
Finance leases	6.5 %	7.4 %

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(1) Based on the Company's incremental borrowing rate.

As of June 30, 2024, future minimum lease payments for operating and finance leases consisted of the following:

(in thousands)	OPERATING LEASES	FINANCE LEASES
Fiscal year		
2024	$ 18,714	$ 343
2025	62,661	

	Operating		Finance
			294
2026	68,923		108
2027	68,313		96
2028	67,929		83
Thereafter	649,482		88
Total future minimum lease payments (1)	936,022		1,012
Less: imputed interest	(386,137)		(100)
Total present value of lease liabilities	$549,885		$912

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(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30, 2024.

The following table includes detail of lease assets and liabilities:

(in thousands)	Consolidated Balance Sheet Classification	JUNE 30, 2024	DECEMBER 31, 2023
Operating lease right-of-use assets	Operating lease right-of-use assets	$482,308	$420,001
Finance lease assets	Property, fixtures and equipment, net	919	1,033
Total lease assets		$483,227	$421,034
Operating lease liabilities - current (1)	Current portion of operating lease liabilities	$	$

Item	Classification		
		45,755	$ 40,281
Operating lease liabilities - non-current / Operating lease liabilities		504,130	441,290
Finance lease liabilities - current / Current portion of long-term debt		473	628
Finance lease liabilities - non-current / Long-term debt, net		439	448
Total lease liabilities		$ 550,797	$ 482,647

(1) Excludes all variable lease expense.

Supplemental information related to leases was as follows:

	JUNE 30, 2024	JUNE 25, 2023
Weighted-average remaining lease term (in years)		
Operating leases	13.5	14.2
Finance leases	3.3	2.6
Weighted-average discount rate (1)		
Operating leases	8.0 %	8.5 %
Finance leases	6.5 %	7.4 %

(1) Based on the Company's incremental borrowing rate.

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The components of lease expense are as follows:

(in thousands)	Consolidated Statements of Operations and Comprehensive Income Classification	THIRTEEN WEEKS ENDED	TWENTY-SIX WEEKS ENDED

	JUNE 30, 2024		JUNE 25, 2023		JUNE 30, 2024		JUNE 25, 2023
Operating lease expense Other restaurant operating expenses Occupancy expenses Pre-opening expenses	$	17,059	$	13,472	32,752		26,441
Variable lease expense Food and beverage costs Occupancy expenses General and administrative expenses		4,818		4,126	9,426		8,006
Finance lease expense:							
Amortization of leased assets Depreciation and amortization		133		127	261		254
Interest on lease liabilities Interest expense		18		26	36		52
Total lease expense (1)	$	22,028	$	17,751	42,475	$	34,753

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(1) Includes contingent rent expense of $0.4 million and $0.5 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively, and $0.9 million for both of the twenty-six weeks ended June 30, 2024 and June 25, 2023.

Supplemental cash flow information related to leases was as follows:

(in thousands)	TWENTY-SIX WEEKS ENDED	
	JUNE 30, 2024	

		JUNE 25, 2023
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows - operating leases	$	27,391
	$	21,247
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	$	52
Financing cash flows - finance leases	$	311
	$	259

As of June 30, 2024, future minimum lease payments for operating and finance leases consisted of the following:

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Total present value of lease liabilities	$	549,885	$	

912

(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30, 2024

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Total present value of lease liabilities	$ 549,885	$ 912

(1) Excludes approximately $126.4 million of executed operating leases that have not commenced as of June 30, 2024

and Stock-Based Compensation

Equity transactions

During the first quarter of 2024, funds managed by the Company's largest stockholder, Advent International, L.P. ("Advent") sold 6,900,000 shares of the Company's common stock through an underwritten secondary public offering, including 900,000 shares of common stock that were sold pursuant to the underwriter's option to purchase additional shares, which was exercised in full. All net proceeds from the sale of the shares of common stock were distributed to the selling stockholders. The Company incurred approximately $0.5 million of costs in connection with the offerings that were recorded within Transaction expenses, net on the Consolidated Statements of Operations and Comprehensive Income.

During the second quarter of 2023, Advent sold 3,500,000 and 3,000,000 shares of the Company's common stock through underwritten secondary public offerings that were completed on May 18, 2023 and June 13, 2023, respectively. The selling stockholders sold an additional 525,000 and 450,000 shares of common stock on May 18, 2023 and July 3, 2023, respectively, pursuant to the terms of the underwriter's option associated with each secondary offering. All net proceeds from the sale of the shares of common stock were distributed to the selling stockholders. The Company incurred approximately $1.0 million of costs that were recorded within Transaction expenses, net on the Consolidated Statements of Operations and Comprehensive Income.

Stock option awards

There were no stock option awards granted during the twenty-six weeks ended June 30, 2024. A summary of stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

NUMBER OF OPTIONS

A summary of the stock option activity is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE EXERCISE PRICE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)	WEIGHTED AVERAGE REMAINING CONTRACTUAL LIFE (in years)
Outstanding, December 31, 2023	4,347,186	$10.22	$42,965	5.1
Forfeited	(22,999)	$12.65		
Exercised	(324,276)	$9.91		
Outstanding, June 30, 2024	3,999,911	$10.23	$29,334	4.5
Exercisable, June 30, 2024	3,633,619	$9.97	$27,585	4.2

The aggregate intrinsic value is based on the difference between the exercise price of the stock option and the closing price of the Company's common stock on Nasdaq on the last trading day of the period.

A summary of the non-vested stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

	NUMBER OF OPTIONS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE
Nonvested, December 31, 2023	1,234,031	$7.36
Forfeited	(22,999)	$5.70
Vested	(844,740)	$7.95
Nonvested, June 30, 2024	366,292	

6.09

Restricted stock units

During the twenty-six weeks ended June 30, 2024, a total of 459,041 restricted stock units ("RSUs") were granted. Of the total RSUs granted, 353,683 will vest ratably over a period of three years from grant date, 33,762 will vest one year from the grant date, and the remaining 71,596 will vest 50% on the second anniversary of the grant date and 50% on the third anniversary of grant date. A summary of the Company's RSU activity during the twenty-six weeks ended June 30, 2024 is as follows:

	RESTRICTED STOCK UNITS	WEIGHTED AVERAGE GRANT DATE FAIR VALUE PER SHARE	AGGREGATE INTRINSIC VALUE (in thousands)
Outstanding, December 31, 2023	521,042	$15.71	$10,473
Granted	459,041	$24.33	
Forfeited	(7,436)	$17.03	
Vested	(186,857)	$15.85	
Outstanding, June 30, 2024	785,790	$20.70	$13,798

The aggregate intrinsic value is based on the closing price of the Company's common stock on Nasdaq of $17.56 and $20.10 on June 28, 2024 and December 29, 2023, the last trading days for the periods, respectively.

Stock-based compensation expense was $2.5 million and $2.1 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, respectively; and $4.3 million and $3.6 million during the twenty-six weeks ended June 30, 2024 and June 25, 2023, respectively.

The total related income tax benefit for stock-based compensation expense was $0.1 million and $0.4 million during the thirteen weeks ended June 30, 2024 and June 25, 2023, and $1.4 million and $0.6 million during the twenty-six weeks ended June 30, 2024 and June 25, 2023, respectively.

Unrecognized stock-based compensation expense

The following represents unrecognized stock-based compensation expense and the remaining weighted average vesting period as of June 30, 2024:

	UNRECOGNIZED STOCK-BASED COMPENSATION EXPENSE (in thousands)	REMAINING WEIGHTED AVERAGE VESTING PERIOD (in years)
Stock options	$1,572	0.7
Restricted stock units	$14,190	2.2

690000900005000035000000300000005250000450000001000000.0A summary of stock option activity during the twenty-six weeks ended June 30, 2024 is as follows:

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Exercised	(324,276)	$9.91		
Outstanding, June 30, 2024	3,999,911	$10.23	$29,334	4.5
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Restricted stock units	$ 14,190	2.2

Income Taxes

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands)	JUNE 30, 2024			

	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	June 30, 2024	June 25, 2023	June 30, 2024	June 25, 2023
Income before income taxes	$ 13,779	$ 9,991	$ 23,792	$ 23,909
Income tax expense	(4,879)	(2,032)	(7,678)	(6,590)
Effective income tax rate	35.4 %	20.3 %	32.3 %	27.6 %

The effective income tax rate for the thirteen and twenty-six weeks ended June 30, 2024 was 35.4% and 32.3%, respectively, as compared to 20.3% and 27.6% for the thirteen and twenty-six weeks ended June 25, 2023, respectively. The change in the effective income tax rates was primarily due to (i) the change in the valuation allowance on deferred tax assets, (ii) the benefit of tax credits for FICA taxes on certain employees' tips and (iii) impact of executive stock-based compensation.

The effective income tax rates for the thirteen and twenty-six weeks ended June 30, 2024 and June 25, 2023 are different than the blended federal and state statutory rate primarily due to (i) the change in the valuation allowance, (ii) the benefit of tax credits for FICA taxes on certain employees' tips, (iii) the impacts of executive stock-based compensation and (iv) non-deductible costs associated with the Secondary Offerings.

Valuation allowance

Management evaluates quarterly whether the resulting deferred tax assets are realizable given the Company's earnings history. Based on the available evidence, the Company does not meet the more likely than not standard related to the realization of a portion of the deferred tax assets as of June 30, 2024. Accordingly, the Company has established a valuation allowance on the portion of deferred tax assets deemed not realizable, including state charitable contribution carryovers, various state loss carryforwards and various federal tax credit carryforwards.

Management continues to monitor and evaluate the rationale for recording a valuation allowance for deferred tax assets. As the Company's future taxable earnings increase and deferred tax assets are utilized, it is possible that a portion of the valuation allowance will no longer be needed. Release of any valuation allowance would result in the recognition of certain deferred tax assets and a decrease to income tax expense in the period of the release. The timing and amount of any release related to future taxable income is currently indeterminable.

Contingent consideration liability

Certain federal loss carryforwards, state loss carryforwards and general business credits were accumulated from operations prior to the August 2017 merger through which the Company became majority owned by Advent. Under the terms of an agreement with the previous stockholders, to the extent that these credits and carryforwards were utilized to reduce taxes payable, the Company was required to pay the previous stockholders an amount equal to tax savings. In accordance with the agreement, an initial contingent consideration liability of $1.2 million was recognized and adjusted periodically for estimated future use and the actual distributions to previous stockholders. By agreement the obligation would lapse following a change in control event.

During the first quarter of 2024, Advent sold common stock of the Company through a secondary public offering. As a result, Advent no longer controlled a majority of the Company's issued and outstanding shares of common stock. Advent's first quarter sale, therefore, represents a change of control event as defined in the agreement. Given this change in control event, the remaining $0.6 million of the contingent consideration liability was released through Transaction expenses, net. Final payment to previous stockholders was made in the second quarter of 2024.

(in thousands)	Thirteen Weeks Ended		Twenty-Six Weeks Ended	
	June 30, 2024	June 25, 2023	June 30, 2024	June 25, 2023
Income before income taxes	$ 13,779	$		

9,991

$

23,792

$

23,909

| Income tax expense | $(4,879) | $(2,032) | $(7,678) | $(6,590) |

| Effective income tax rate | 35.4 % | 20.3 % | 32.3 % | 27.6 % |

Commitments and Contingencies

Legal Proceedings

The Company is subject to legal proceedings, claims and liabilities that arise in the ordinary course of business. The amount of the anticipated liability with respect to these matters was not material as of June 30, 2024. In the event any litigation losses become probable and estimable, the Company will recognize anticipated losses.

Unclaimed Property

The Company is subject to unclaimed or abandoned property (escheat) laws which require it to turn over to state governmental authorities the property of others held by the Company that has been unclaimed for specified periods of time. Property subject to escheat laws generally relates to uncashed checks, trade accounts receivable credits and unredeemed gift card balances. During the first quarter of 2022, the Company received a letter from the Delaware Secretary of State inviting the Company to participate in the Delaware Secretary of State's Abandoned or Unclaimed Property Voluntary Disclosure Agreement Program to avoid being sent an audit notice by the Delaware Department of Finance. On August 31, 2022, the Company was accepted into Delaware's Voluntary Disclosure Agreement Program, entitling it to certain benefits and protections offered to participants in the program. In 2023, the Company recorded $0.8 million in General and administrative expenses for this matter. In the second quarter of 2024, the Company paid $0.7 million to the State of Delaware to resolve escheat matters related to unclaimed gift card balances. The Company believes any additional payments to the State of Delaware to resolve the remaining escheat matters will not be significant.

Management believes the Company is not currently required to remit any amounts relating to future unredeemed gift cards to states as the Company's subsidiary that is the issuer of our gift cards was re-domiciled in Florida, which exempts gift cards from the abandoned and unclaimed property laws.

Net Income Per Common Share

The following table sets forth the computations of basic and diluted net income per common share:

| | THIRTEEN WEEKS ENDED | | TWENTY-SIX WEEKS ENDED | |
	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
(in thousands, except share and per share data)				
Numerator:				
Net income	$8,900	$7,959	$16,114	$17,319
Denominator:				
Weighted average common shares outstanding - basic	60,384,696			

59,385,510 | 60,198,743 | 59,314,470

| | Thirteen Weeks Ended | | Twenty-Six Weeks Ended | |

Weighted average common shares outstanding - diluted: 62,464,424 | 60,944,836 | 62,507,183 | 60,770,441

Net income per common share - basic: $ 0.15 | $ 0.13 | $ 0.27 | $ 0.29

Net income per common share - diluted: $ 0.14 | $ 0.13 | $ 0.26 | $ 0.28

Stock options outstanding not included in diluted net income per common share as their effect is anti-dilutive: 12,552 | 1,005,061 | 12,552 | 1,005,359

Restricted stock units outstanding not included in diluted net income per share as their effect is anti-dilutive: 417,325 | 9,065 | 266,115 | 4,533

Diluted net income per common share is calculated by adjusting the weighted average shares outstanding for the theoretical effect of potential common shares that would be issued for stock option awards outstanding and unvested as of the respective periods using the treasury method.

The following table sets forth the computations of basic and diluted net income per common share:

	THIRTEEN WEEKS ENDED		TWENTY-SIX WEEKS ENDED	
(in thousands, except share and per share data)	JUNE 30, 2024	JUNE 25, 2023	JUNE 30, 2024	JUNE 25, 2023
Numerator:				
Net income	$ 8,900			

	$	7,959
		16,114
		17,319

Denominator:

Weighted average common shares outstanding - basic	60,384,696	59,385,510	60,198,743	59,314,470
Weighted average common shares outstanding - diluted	62,464,424	60,944,836	62,507,183	60,770,441

Net income per common share - basic	$	0.15		0.13	$	0.27	$	0.29
Net income per common share - diluted	$	0.14	$	0.13	$	0.26	$	0.28

Stock options outstanding not included in diluted net income per common share as their effect is anti-dilutive	12,552	1,005,061	12,552	1,005,359
Restricted stock units outstanding not included in diluted net income per share as their effect is anti-dilutive	417,325	9,065	266,115	4,533

8900000795900016114000173190006030469659385510601987435931447062464424609448366250718360770441 0.15 0.13 0.27 0.29 0.14 0.13 0.26 0.28 12552 1005061

Leased assets and liabilities obtained in fiscal 2024 include *$28.1 million from business acquisitions.*