

Results Presentation 4TH QTR 2025

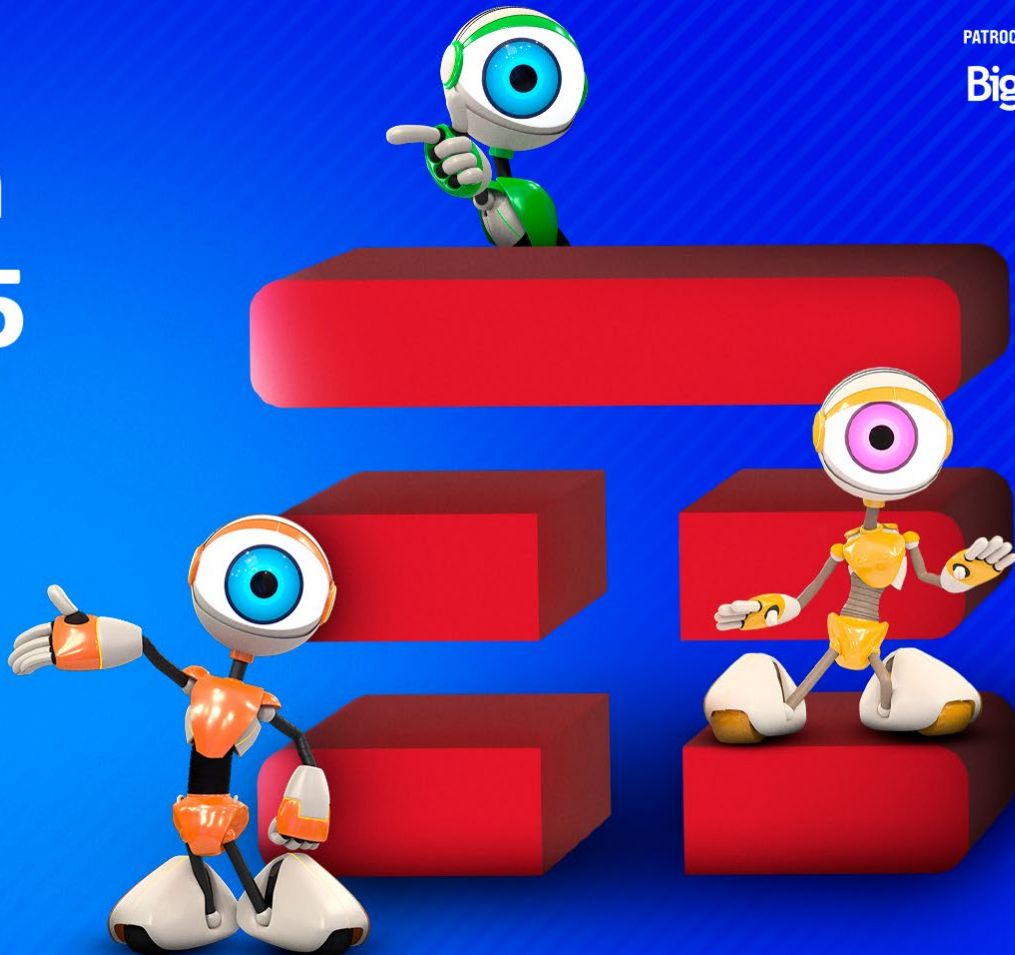
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Big Brother
Brasil

TIMB
LISTED
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 **TIM**



Classificado como Uso Interno

Disclaimer



This presentation **contains declarations that constitute forward-looking statements** regarding the intent, belief or current expectations of value creation, customer base dynamics, estimates regarding future financial results and other aspects of the activities.



Analysts and investors are cautioned not to place undue reliance on those forward-looking statements, which speak only as of the date of this presentation. TIM S.A. undertakes no obligation to release publicly the results of any revisions to these forward-looking statements, those do not represent necessarily a formal guidance.



Such **forward looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those projected** as a result of various factors.

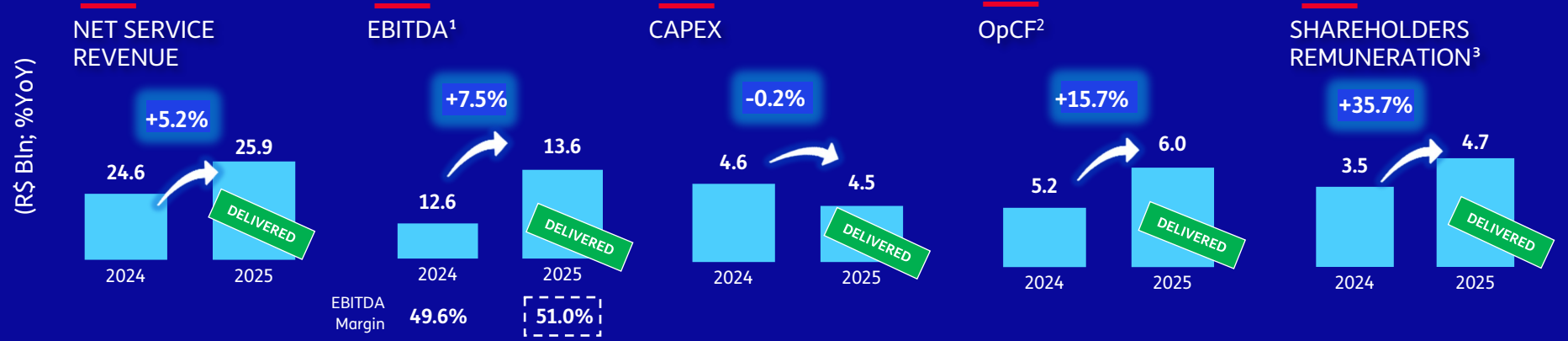


Financial figures are presented considering impacts from IFRS 16 adoption, unless otherwise indicated. Normalized numbers in this presentation are adjusted by the effects described in footnotes.

- (1) Operating Costs normalized due to expenses related to legal advisory services associated with the acquisition of V8.Tech (+R\$ 25.8 million in 4Q25), the settlement of the dispute with the former financial services partner (+R\$ 1.0 million in 4Q25, +R\$ 1.1 million in 2Q25 and +R\$ 19.0 million in 1Q25) and related to the price adjustment in the I-Systems sale contract (+R\$ 10.0 million in 4Q24).
- (2) EBITDA normalized according to the items described in the 'Costs' item (+R\$ 26.8 million in 4Q25, +R\$ 1.1 million in 2Q25, +R\$ 19.0 million in 1Q25 and +R\$ 10.0 million in 4Q24). EBITDA-AL excluding the impact of site decommissioning fines.
- (3) Net Income normalized based on the items described in the 'Costs' item and due to non-recurring effects in Income Tax and Social Contribution (-R\$ 9,1 million in 4Q25, -R\$ 387k in 2Q25, -R\$ 6.5 million in 1Q25 and -R\$ 3.4 million in 4Q24).



TIM advanced with strength, delivered its guidance, and laid a robust foundation for 2026



PRODUCTIVITY GAINS

Service Revenue outpaced inflation, while costs remained below it

LEADER IN 5G

Over 1,000 cities covered and keeps raising the bar for connectivity

#1 IN CONSISTENT QUALITY

TIM is also a winner in 6 national awards on latest Opensignal report⁴

OVER R\$ 1 BLN IN VTC

TIM surpasses R\$ 1 billion in total contract value (VTC) in all B2B verticals

TIM IN THE CDP "A LIST"

3 consecutive years on CDP's "A List" and 16 years of continuous CDP climate reporting

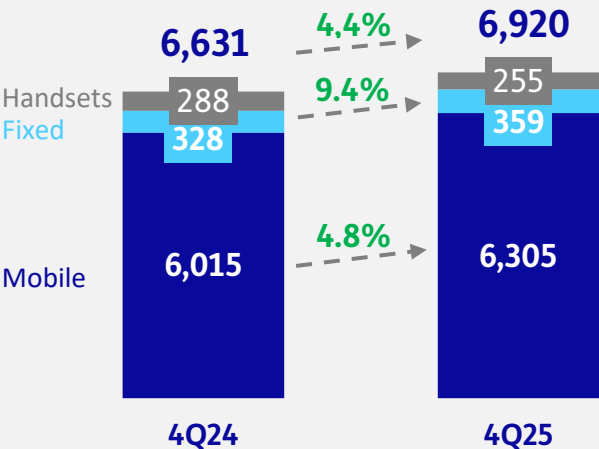
(1) Normalized for the effects detailed in slide 2; (2) Operating Cash Flow ("OpCF") represents EBITDA-AL minus Capex; (3) Including Buyback program; (4) Opensignal Report on January 28th, 2026 ([here](#)).

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Mobile and fixed fueled consistent Net Service Revenue growth

TOTAL NET REVENUE AT A SOLID PACE
(Total Net Revenue in R\$ Mln; %YoY)



2025 Revenue	Net Service Revenue	Mobile Service Revenue
	+5.2% YoY	+5.4% YoY

POSTPAID FUELS MOBILE SERVICE EXPANSION AS PREPAID DECLINE NARROWS



Postpaid Revenues
+9.5%
YoY in 4Q25

POSTPAID
Postpaid is in a cycle of strong expansion, reflected in both **ARPU** and **customer base** performance

Prepaid Revenues
-6.5%
YoY in 4Q25

PREPAID
Prepaid revenue decline decelerated, **3rd consecutive quarter**

FTTH DRIVING FIXED-LINE RECOVERY



R\$ **95.2/Mo**
in 4Q25

FTTH ARPU
ARPU growth driving revenue dynamics

+7.6%
in 4Q25 YoY

CLIENT BASE
11 months of positive net adds in client base

FTTH revenue is back on a **positive trend**



Postpaid sustains its positive momentum while prepaid shows stabilization signs

POSTPAID CONTINUES TO LEAD WITH ROBUST QUARTERLY PERFORMANCE

1 Positive dynamics in customer base for all quarters

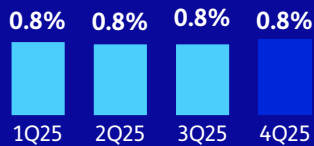
Postpaid (ex-M2M) Net Adds ('000)



+6.0% growth on Postpaid (ex-M2M) base

2 Improving client retention with proactive management of churn levels

Postpaid Churn (ex-M2M)



3 Driving stronger client monetization through strategic price adjustments and a steady migration to higher-value plans

Postpaid (ex-M2M) ARPU

R\$ **54.8**/Mo
+3.1% YoY in 4Q25

+11.9%
Prepaid to Postpaid Migration YoY growth in 4Q25

+12.0%
Control to Pure Postpaid Migration YoY growth in 4Q25

PREPAID REVENUE DECLINE DESACCELERATES

Prepaid Revenues (% YoY)

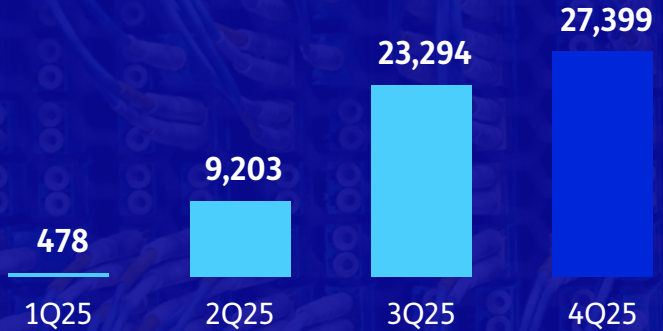


✓ **Rechargers and the average recharge amount showed signs of stabilization** in the second half of the year, supported by the Company's commercial efforts, while prepaid-to-postpaid migrations continued to advance throughout the period



Broadband operational improvements are beginning to bear results

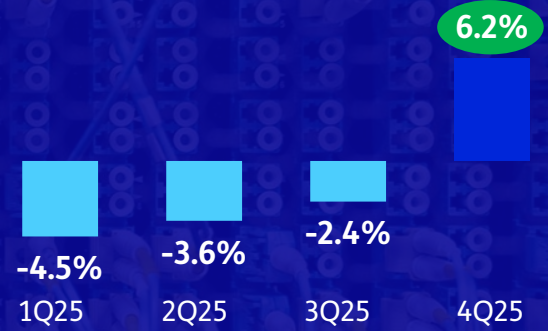
NET ADDS GROWTH BACK ON TRACK WHILE FTTH MIGRATION ACCELERATES
(Broadband Total Net Adds)



850k
Ultrafibra
Customers in
4Q25

98.9%
Running on FTTH
Network

BROADBAND REVENUES GROWING AT SOLID PACE WHILE FTTH ARPU REMAINS STABLE
(TIM Ultrafibra Revenue Growth; %YoY)



Broadband revenue has resumed growth, supported by rising net additions

R\$ 95.2/Mo
FTTH ARPU in
4Q25

3.6%
growth YoY in
4Q25



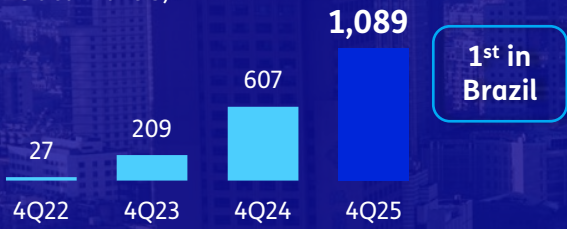
Maintaining leadership in network coverage and quality while advancing our brand perception and cost efficiency

 LEADER IN 5G COVERAGE, WITH 52%¹ MORE CITIES CONNECTED THAN SECOND PLAYER

 SIX NATIONAL WINS ACROSS OPENSIGNAL LATEST REPORT²

Network swap 100% completed in São Paulo and Minas Gerais

(# Cities with 5G)



- #1 Consistent Quality
- #1 Reliability Experience
- #1 Video Experience
- #1 Live Video Experience
- #1 Time On Network
- #1 5G Availability

Winner of 5G consistent quality index for the 4th time in a row



NEW YEAR, NEW PROJECT AHEAD...

NETWORK SWAP PROJECT WILL CONTINUE THROUGHOUT 2026

Network Swap of **6.5k** sites in major capitals until 2027

HIGHER COVERAGE

Increasing 5G Coverage by +38%

HIGHER CAPACITY

Improving Capacity by +40%

(1) Source: [Teleco](#), on February 4th, 2026; (2) Opensignal Report on January, 28th 2026 ([here](#));



A year of achievements in B2B

TIM IS RAMPING UP PRESENCE IN ALL VERTICALS

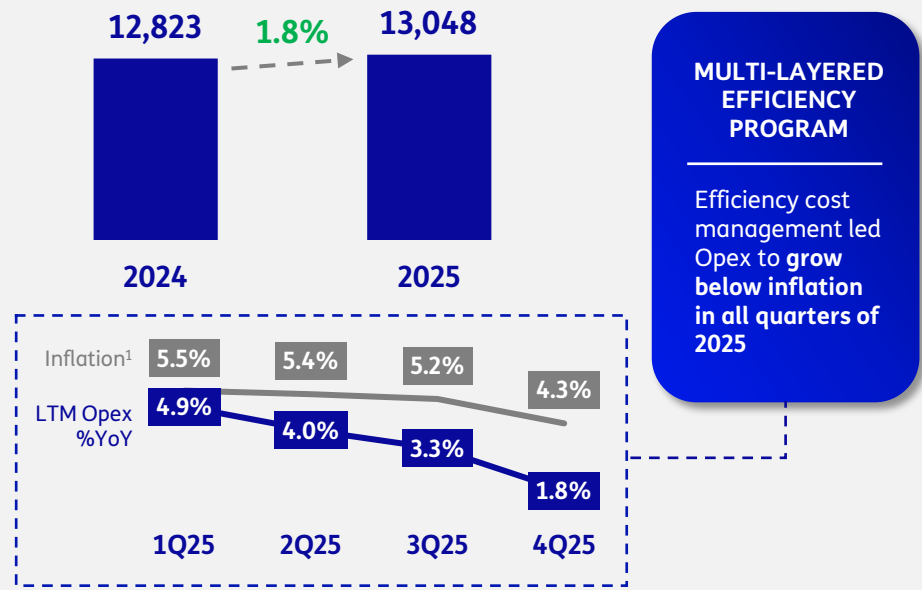


(1) Since 2018.

Cost discipline throughout the year enabled exceptional EBITDA growth and record-high Margin

DISCIPLINED COST MANAGEMENT: 2025 OPEX GROWING WELL BELOW INFLATION

(Normalized² Opex in R\$ Mln; %YoY)



SOLID EBITDA EXPANSION LEADING TO HISTORIC MARGIN HIGHS

(Normalized² EBITDA in R\$ Mln; %YoY)

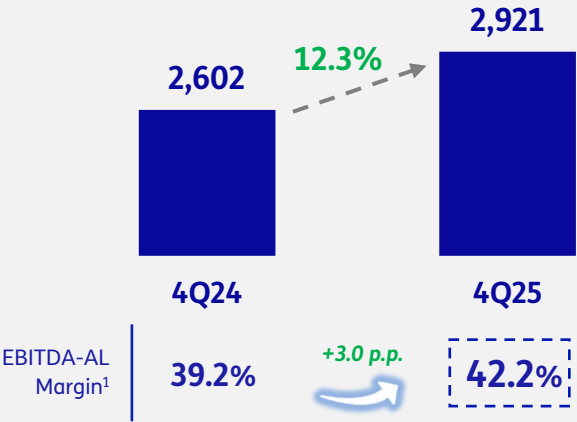


(1) LTM inflation (IPCA) in December 2025, source: IBGE; (2) Normalized for the effects detailed in slide 2.

Effective Lease cost management as a key factor of consistent EBITDA-AL evolution

ANOTHER SOLID DOUBLE-DIGIT EBITDA-AL GROWTH BOOSTING MARGINS

(Normalized¹ EBITDA-AL in R\$ Mln; %YoY)



2025 EBITDA-AL & Margin¹

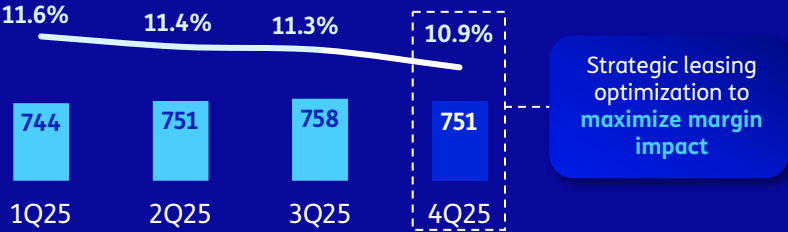
EBITDA-AL¹: +8.3% YoY

Margin¹: 39.7% (+1.3 p.p.)

(1) Normalized for the effects detailed in slide 2.

ENDING 2025 WITH LEASE INTENSITY ON DECLINE...

(Leases in R\$ Mln; Leases as a % of Net Revenues, %)



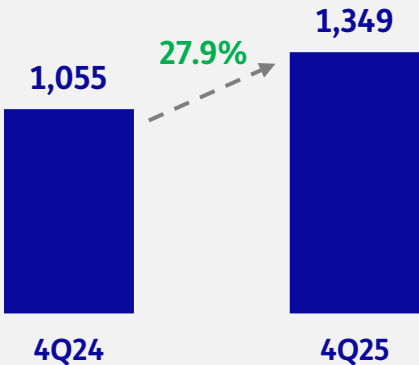
...AS EFFICIENCY PROGRAM INITIATIVES ARE EXECUTED AND START TO GENERATE BENEFITS

- Consolidating ~9,000 towers (30% of infrastructure) into a single contract through 2034
- Simpler governance and operational efficiency, via unified contracts and streamlined management
- Greater cost predictability and sustainability, through updated terms aligned with market conditions
- Long-term partnership strengthened, supporting TIM's strategic objectives under the Lease Efficiency Plan

A year defined by historic net income and resilient cash generation maximizing shareholders remuneration

REACHING HIGHEST-EVER NET INCOME LEVELS WITH ANOTHER DOUBLE-DIGIT GROWTH

(Net Income¹ in R\$ Mln; %YoY)



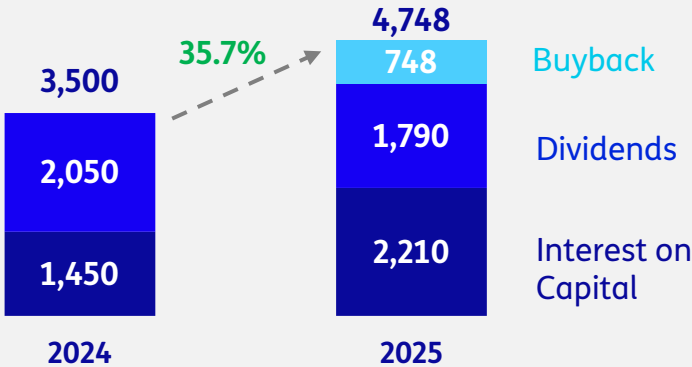
2025
Net Income¹

R\$ 4.3 bln

+37.4% YoY

SHAREHOLDERS REMUNERATION GOING STRONG, MEETING OUR COMMITMENTS

(Announced IoC & Dividends + Buyback Program, in R\$ Mln)



Earnings per Share:
+39.1% YoY

Payout²:
139%

(1) Normalized for the effects detailed in slide 2; (2) The payout ratio represents the total amount of dividends, interest on capital, and buyback program paid in 2025 divided by the net income of the year.

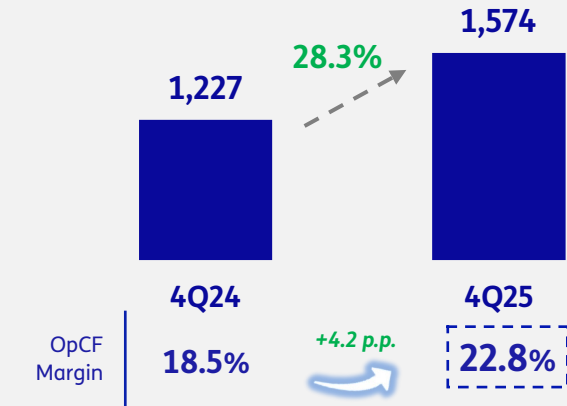
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Disciplined financial structure mindset supporting another robust operating cash flow expansion

STRONG AND SUSTAINED DOUBLE-DIGIT GROWTH IN OPERATING CASH FLOW

(OpCF represents EBITDA-AL¹ minus Capex in R\$ Mln; %YoY)



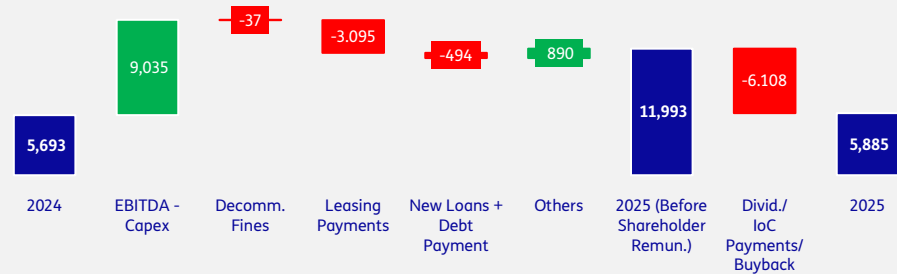
2025
OpCF & Margin

OpCF: **+15.7% YoY**

Margin: **22.7%**
(+2.2 p.p.)

SOLID CASH POSITION ENABLING SUPERIOR SHAREHOLDER PAYOUTS

(Total Cash in R\$ Mln; %YoY)



NET FINANCIAL POSITION AND LEVERAGE

Net Debt: R\$ 11,112 Mln
(+5.7% YoY)

Leverage: 0.82x
(Net Debt/ LTM EBITDA¹)

Net Debt-AL: -R\$ 2,418 Mln
(+32.7% YoY)

Leverage-AL: -0.23x
(Net Debt-AL/ LTM EBITDA-AL¹)

(1) Normalized for the effects detailed in slide 2.

Closing the year on the right track with a clear framework for 2026

Mobile: Customer-First fuels profitability



Ensure competitiveness in all segments and sophisticated management of the customer base, supported by 3 pillars:

- Best Network: enhancing quality and experience
- Best Service: AI to drive caring revolution
- Best offer: value-driven innovation to support portfolio evolution

Re-focus partnership approach to drive revenues and base growth

Broadband: Sustainable growth with optionality for the future



Drive operational improvement to sustain organic growth

Maintain optionality to accelerate Broadband as the market evolves

B2B: Accelerating on a new growth path



Accelerate the adoption of Network as a Service while expanding our portfolio of IoT solutions and Tech offerings

Restructure the operating model to enable scale

Accelerate revenues from data monetization initiatives



AI cross-organization transformation

Elevate AI adoption to a transformative level by becoming an AI-First organization

Strategic plan details and guidance on Feb 24th



Efficiency as an enabler of value creation

Consistent discipline combined with strategic capital allocation and expenditure focused on exploring new fronts



ESG: foundation for our strategy and integrated throughout the entire organization

Consolidate position as a reference in Latin America while creating value for our People, Society and Environment

