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010001739104elan:TangibleEquityUnitMember2023-02-022024-06-30UNITED STATESSECURITIES AND EXCHANGE
COMMISSIONWashington, D.C. 20549Form 10-Qâ˜ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934 For the Quarterly Period Ended JuneÂ 30, 2024ORâ˜ TRANSITION REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934For the Transition Period from
to _____ COMMISSION FILE NUMBER 001-38661Elanco Animal Health Incorporated(Exact name of Registrant as
specified in its charter)INDIANAA 82-5497352(State or other jurisdiction ofÂ (I.R.S. Employerincorporation or
organization)Â Identification No.)2500 INNOVATION WAY, GREENFIELD, INDIANA 46140(Address and zip code of principal
executive offices)Registrantâ™s telephone number, including area code (877)Â 352-6261Securities registered pursuant to
Section 12(b) of the Act:Title of each classTrading Symbol(s)Name of each exchange on which registeredCommon stock, no
par valueELANNew York Stock ExchangeIndicate by check mark whether the registrant (1)Â has filed all reports required to
be filed by SectionÂ 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter
period that the registrant was required to file such reports), and (2)Â has been subject to such filing requirements for the past
90 days. Yes â˜ No â˜Indicate by check mark whether the registrant has submitted electronically every Interactive Data File
required to be submitted pursuant to Rule 405 of Regulation S-T (Â§232.405 of this chapter) during the preceding 12 months
(or for such shorter period that the registrant was required to submit such files). Yes â˜ No â˜Indicate by check mark whether
the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an
emerging growth company. See the definitions of a âœlarge accelerated filer,â€ âœaccelerated filer,â€ âœsmaller
reporting companyâ€ and "emerging growth company" in Rule 12b-2 of the Exchange Act. Large accelerated
filerâ˜AcceleratedÂ filerâ˜Non-accelerated filerâ˜Smaller reporting companyâ˜Emerging growth companyâ˜If an emerging
growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying
with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. â˜Indicate by
check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).Yes â˜ No â˜The number
of shares of common stock outstanding as of August 5, 2024 was 494,325,065.ELANCO ANIMAL HEALTH
INCORPORATEDFORM 10-Q FOR THE QUARTER ENDED JUNEÂ 30, 2024 TABLE OF CONTENTSPART 1. Financial
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DISCLOSURES29Item 5.OTHER INFORMATION29Item 6.EXHIBITS30SIGNATURES312024 Q2 Form 10-Q | 1Table of
ContentsFORWARD-LOOKING STATEMENTS AND RISK FACTOR SUMMARYThis Quarterly Report on Form 10-Q (Form 10-
Q) includes forward-looking statements within the meaning of the federal securities laws. These forward-looking statements
include, without limitation, statements concerning the impact on Elanco Animal Health Incorporated and its subsidiaries
(collectively, Elanco, the Company, we, us or our) caused by the integration of business acquisitions, expected synergies and
cost savings, product launches, global macroeconomic conditions, expectations relating to liquidity and sources of capital, our
expected compliance with debt covenants, cost savings, expenses and reserves relating to restructuring actions, our industry
and our operations, performance and financial condition, and including, in particular, statements relating to our business,
growth strategies, distribution strategies, product development efforts and future expenses. Forward-looking statements are
based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because
forward-looking statements relate to the future, by their nature, they are subject to inherent uncertainties, risks and changes
in circumstances that are difficult to predict. As a result, our actual results may differ materially from those contemplated by
the forward-looking statements. Important risk factors that could cause actual results to differ materially from those in the
forward-looking statements include regional, national or global political, economic, business, competitive, market and
regulatory conditions, including but not limited to the following:â€¢operating in a highly competitive industry; â€¢the success
of our research and development (R&D) and licensing efforts; â€¢the impact of disruptive innovations and advances in
veterinary medical practices, animal health technologies and alternatives to animal-derived protein; â€¢competition from
generic products that may be viewed as more cost-effective;â€¢changes in regulatory restrictions on the use of antibiotics in
farm animals; â€¢an outbreak of infectious disease carried by farm animals;â€¢risks related to the evaluation of animals;â€¢
consolidation of our customers and distributors;â€¢the impact of increased or decreased sales into our distribution channels
resulting in fluctuations in our revenues;â€¢our dependence on the success of our top products;â€¢our ability to complete
acquisitions and divestitures and to successfully integrate the businesses we acquire;â€¢our ability to implement our business
strategies or achieve targeted cost efficiencies and gross margin improvements; â€¢manufacturing problems and capacity

imbalances; fluctuations in inventory levels in our distribution channels; risks related to the use of artificial intelligence (AI) in our business; our dependence on sophisticated information technology systems and infrastructure, including the use of third-party, cloud-based technologies, and the impact of outages or breaches of the information technology systems and infrastructure we rely on; the impact of weather conditions, including those related to climate change, and the availability of natural resources; demand, supply and operational challenges associated with the effects of a human disease outbreak, epidemic, pandemic or other widespread public health concern; the loss of key personnel or highly skilled employees; adverse effects of labor disputes, strikes and/or work stoppages; the effect of our substantial indebtedness on our business, including restrictions in our debt agreements that limit our operating flexibility, changes in our credit ratings that lead to higher borrowing expenses and may restrict access to credit and changes in interest rates that may adversely affect our earnings and cash flows; changes in interest rates; risks related to the write-down of goodwill or identifiable intangible assets; the lack of availability or significant increases in the cost of raw materials; risks related to our presence in foreign markets; risks related to foreign currency exchange rate fluctuations; risks related to underfunded pension plan liabilities; 2024 Q2 Form 10-Q | 2Table of Contents our current plans not to pay dividends and restrictions on our ability to pay dividends; the potential impact that actions by activist shareholders could have on the pursuit of our business strategies; risks related to tax expense or exposure; actions by regulatory bodies, including as a result of their interpretation of studies on product safety; the possible slowing or cessation of acceptance and/or adoption of our farm animal sustainability initiatives; the impact of increased regulation or decreased governmental financial support related to the raising, processing or consumption of farm animals; risks related to the modification of foreign trade policy; the impact of litigation, regulatory investigations and other legal matters, including the risk to our reputation and the risk that our insurance policies may be insufficient to protect us from the impact of such matters; challenges to our intellectual property rights or our alleged violation of rights of others; misuse, off-label or counterfeiting use of our products; unanticipated safety, quality or efficacy concerns and the impact of identified concerns associated with our products; insufficient insurance coverage against hazards and claims; compliance with privacy laws and security of information; and risks related to environmental, health and safety laws and regulations. See Item 1A, "Risk Factors," of Part I of our Annual Report on Form 10-K for the year ended December 31, 2023, filed with the United States (U.S.) Securities and Exchange Commission (SEC) (2023 Form 10-K), and Part II of this Form 10-O, for a further description of these and other factors.

Commission (SEC) (2023 Form 10-K), and Part II of this Form 10-Q, for a further description of these and other factors. Although we have attempted to identify important risk factors, there may be other risk factors not presently known to us or that we presently believe are not material that could cause actual results and developments to differ materially from those made in or suggested by the forward-looking statements contained in this quarterly report. If any of these risks materialize, or if any of the above assumptions underlying forward-looking statements prove incorrect, actual results and developments may differ materially from those made in or suggested by the forward-looking statements contained in this quarterly report. We caution you against relying on any forward-looking statements, which should also be read in conjunction with the other cautionary statements that are included elsewhere in this quarterly report. Any forward-looking statement made by us in this

cautionary statements that are included elsewhere in this quarterly report. Any forward-looking statement made by us in this quarterly report speaks only as of the date hereof. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation to publicly update or to revise any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by law. 2024 Q2 Form 10-Q | 3Table of ContentsPART I ITEM 1. FINANCIAL STATEMENTS
Elanco Animal Health Incorporated Condensed Consolidated Statements of Operations (Unaudited) (in millions, except per-share data) **Three Months Ended June 30, Six Months Ended June 30, 2024** **2023** **Revenue** \$1,184 \$1,057 \$2,389 **Costs, expenses and other:** **Cost of sales** 495 434 1,010 **928** **Research and development** 89 81 176 **162** **Marketing, selling and administrative** 354 353 691 680 **Amortization of intangible assets** 131 136 264 270 **Asset impairment, restructuring and other special charges** 80 35 126 75 **Interest expense, net of capitalized**

interest 65 \$74 \$131 \$138 Other expense, net 2 \$23 \$11 \$32 \$1,216 \$1,136 \$2,409 \$2,285 (Loss) income before income taxes (32) \$(79) \$(20) \$29 Income tax expense (benefit) 18 \$18 \$(2) \$23 Net (loss) income \$(50) \$(97) \$(18) \$6 (Loss) earnings per share: Basic \$(0.10) \$(0.20) \$(0.04) \$0.01 Diluted \$(0.10) \$(0.20) \$(0.04) \$0.01 Weighted-average shares 1,124,216 1,123,646 1,123,754 1,124,216 1,123,646 1,123,754 1,124,216

outstanding:Basic494.2 Δ 492.6 Δ 493.7 Δ 491.8 Δ Diluted494.2 Δ 492.6 Δ 493.7 Δ 492.7 Δ See accompanying notes to condensed consolidated financial statements. 2024 Q2 Form 10-Q | 4Table of ContentsElanco Animal Health IncorporatedCondensed Consolidated Statements of Comprehensive (Loss) Income (Unaudited)(in millions)Three Months Ended June 30,Six Months Ended June 30,2024202320242023Net (loss) income\$(50)\$(97)\$(18)\$6 Δ Other comprehensive (loss) income:Cash flow hedges, net of taxes(9)29 Δ 23 Δ (19)Foreign currency translation, net of taxes(66)2 Δ (293)132 Δ Defined benefit plans, net of taxes(2)(2)(6)(2)Other comprehensive (loss) income, net of taxes(77)29 Δ (276)111 Δ Comprehensive (loss)

income\$(127)\$(68)\$(294)\$117Å See accompanying notes to condensed consolidated financial statements.2024 Q2 Form 10-Q | 5Table of ContentsElanco Animal Health IncorporatedCondensed Consolidated Balance Sheets(in millions, except share

Statement of Consolidated Annual Financial Performance of the Company for the Year Ended December 31, 2023 (Unaudited) Assets Current Assets Cash and cash equivalents \$416 A \$352 A Accounts receivable, net 999 A 842 A Other receivables 81 A 168 A Inventories 1,611 A 1,735 A Prepaid expenses and other 277 A 310 A Assets held for sale 627 A ¯ Total current assets 4,011 A 3,407 A Noncurrent Assets Goodwill 4,480 A 5,094 A Other intangibles,

net 4,000 \AA 4,494 \AA Other noncurrent assets 324 \AA 341 \AA Property and equipment, net 949 \AA 1,026 \AA Total assets \$13,764 \AA \$14,362 \AA Liabilities and Equity Current Liabilities Accounts payable \$291 \AA \$270 \AA Sales rebates and discounts 356 \AA 367 \AA Current portion of long-term debt 213 \AA 38 \AA Other current liabilities 510 \AA 566 \AA Total current liabilities 1,370 \AA 1,241 \AA Noncurrent Liabilities Long-term debt 5,463 \AA 5,736 \AA Deferred taxes 524 \AA 567 \AA Other noncurrent liabilities 465 \AA 595 \AA Total liabilities 7,822 \AA 8,139 \AA Commitments and Contingencies Equity Common stock, no par value, 5,000,000,000 shares authorized, 494,182,138 and 492,845,216 shares issued and outstanding as of June 30, 2024 and December 31, 2023, respectively € Additional paid-in capital 8,790 \AA 8,777 \AA Accumulated deficit (2,306) (2,288) Accumulated other comprehensive loss (542) (266) Total equity 5,942 \AA 6,223 \AA Total liabilities and

(2,288)Accumulated other comprehensive loss(542)(266)Total equity3,942A 6,223A Total liabilities and equity\$13,764A \$14,362A See accompanying notes to condensed consolidated financial statements.2024 Q2 Form 10-Q | 6Table of ContentsElanco Animal Health IncorporatedCondensed Consolidated Statements of Equity (Unaudited)(in millions)Common StockAccumulated Other Comprehensive LossSharesAmountAdditional Paid-in CapitalAccumulated DeficitCash Flow HedgesForeign Currency TranslationDefined Benefit PlansTotalTotal EquityDecember 31,

income¹ \$8,738² (\$1,057)³ \$182⁴ (\$672)⁵ \$98⁶ (\$392)⁷ \$7,289⁸ Net income⁹ \$103¹⁰ Other comprehensive income (loss), net of tax¹¹ (\$120)¹² (\$82)¹³ Stock-based compensation activity¹⁴

taxa" A a" A a" A a" A (48)130A a" A 82A 82A Stock-based compensation activity, net1.0A a" A 6A a" A a" A a" A a" A a" A 6A Conversion of tangible equity units (TEUs) into common

2023492.8A \$â€“A \$8,732A \$(1,031)\$163A \$(340)\$96A \$(281)\$7,420A Dec
2023492.8A \$â€“A \$8,777A \$(2,288)\$57A \$(379)\$56A \$(266)\$6,223A Net

income—Other comprehensive (loss) income, net of

taxâ€"Â â€"Â â€"Â â€"Â 32Â (227)(4)(199)(199)Stock-based compensation activity, net1.2Â â€"Â â€"Â â€"Â â€"Â â€"Â â€"Â March 31, 2024494.0Â â€"Â 8,777Â (2,256)89Â (606)52Â (465)6,056Â Net lossâ€"Â â€"Â â€"Â (50)â€"Â â€"Â â€"Â (50)Other comprehensive loss, net of taxâ€"Â â€"Â â€"Â (9)(66)(2)(77) (77)Stock-based compensation activity, net0.2Â â€"Â 13Â â€"Â â€"Â â€"Â 13Â June 30, 2024494.2Â \$â€"Â \$8,790Â \$(2,306)\$80Â \$(672)\$50Â \$(542)\$5,942Â See accompanying notes to condensed consolidated financial statements.2024 Q2 Form 10-Q | 7Table of ContentsElanco Animal Health IncorporatedCondensed Consolidated Statements of Cash Flows (Unaudited)(in millions)Six Months Ended June 30,Â 20242023Cash Flows from Operating ActivitiesNet (loss) income\$(18)\$6Â Adjustments to reconcile net (loss) income to cash flows from operating activities:Depreciation and amortization328Â 350Â Stock-based compensation expense25Â 21Â Asset impairment and write-down charges61Â â€"Â Changes in operating assets and liabilities, net of acquisitions and divestitures(155)(473)Other non-cash operating activities, net(39)12Â Net Cash Provided by (Used for) Operating Activities202Â (84)Cash Flows from Investing ActivitiesNet purchases of property and equipment and software(58)(66)Cash paid for acquisitions(5)(16)Proceeds from sale of Shawnee and Speke facilities (see Note 4)66Â â€"Â Purchases of intangible assetsâ€"Â (14)Other investing activities, net1Â (2)Net Cash Provided by (Used for) Investing Activities4Â (98)Cash Flows from Financing ActivitiesProceeds from Revolving Credit Facility50Â 250Â Repayments of Revolving Credit Facility(250)â€"Â Proceeds from Securitization Facility170Â â€"Â Repayments of Securitization Facility(50)â€"Â Repayments of long-term borrowings(25)(32)Other financing activities, net(15)(5)Net Cash (Used for) Provided by Financing Activities(120)213Â Effect of exchange rate changes on cash and cash equivalents(22)(9)Net increase in cash and cash equivalents64Â 22Â Cash and cash equivalents â€" beginning of period352Â 345Â Cash and cash equivalents â€" end of period\$416Â \$367Â See accompanying notes to condensed consolidated financial statements.2024 Q2 Form 10-Q | 8Table of ContentsElanco Animal Health IncorporatedNotes to Condensed Consolidated Financial Statements (Unaudited)(Tables present dollars and shares in millions, except per-share and per-unit data)Note 1. Basis of Presentation and Summary of Significant Accounting PoliciesWe have prepared the accompanying unaudited condensed consolidated financial statements in accordance with the SEC requirements for interim reporting. As permitted under those rules, certain information and footnote disclosures normally included in annual financial statements prepared in accordance with generally accepted accounting principles in the U.S. (GAAP) have been condensed or omitted. The information included in this Form 10-Q should be read in conjunction with our consolidated financial statements and accompanying notes for the year ended DecemberÂ 31, 2023, included in our 2023 Form 10-K. In addition, results for interim periods should not be considered indicative of results for any other interim period or for the full year ending DecemberÂ 31, 2024, or any other future period. In our opinion, the financial statements reflect all adjustments (including those that are normal and recurring) that are necessary for fair presentation of the results of operations for the periods shown. In preparing financial statements in conformity with GAAP, we must make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, expenses and related disclosures at the date of the financial statements and during the reporting period. Actual results could differ from those estimates. Certain reclassifications of prior year information have been made to conform to the current year's presentation. The significant accounting policies set forth in Note 2 to the consolidated financial statements in our 2023 Form 10-K and the footnotes herein appropriately represent, in all material respects, the current status of our accounting policies. Note 2. New Financial Accounting Pronouncements The following table provides a brief description of accounting standards applicable to us that we have not yet adopted:StandardDescriptionEffective DateEffect on the Financial Statements or Other Significant MattersASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment DisclosuresASU 2023-07 is intended to improve disclosure requirements related to reportable segments, primarily through enhanced disclosures about significant segment expenses that are regularly provided to the chief operating decision maker (CODM) for purposes of assessing a segment's profit or loss and deciding how to allocate resources. This new standard applies to all public entities, including entities, like us, with a single reportable segment. This new standard is effective for fiscal years beginning after December 31, 2023, and interim periods within fiscal years beginning after December 15, 2024, with early adoption permitted. Adoption requires retrospective application. We are currently assessing the impact ASU 2023-07 will have on our consolidated financial statements, including our footnote disclosures. ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax DisclosuresASU 2023-09 is intended to enhance the transparency and decision usefulness of income tax disclosures by enhancing information about how an entity's operations and related tax risks and its tax planning and operational opportunities affect its tax rate and prospects for future cash flows. The guidance is effective for fiscal years beginning after December 31, 2024, with early adoption permitted. Adoption allows for prospective application, with retrospective application permitted. We are currently assessing the impact ASU 2023-09 will have on our consolidated financial statements, including our Income Taxes footnote disclosure. Note 3. Revenue We recognize revenue primarily from product sales to customers. Revenue from sales of products is recognized at the point where the customer obtains control of the goods and we satisfy our performance obligations, which is generally once the goods have been shipped and the customer has assumed title. For contract manufacturing organization (CMO) arrangements, we recognize revenue over time or at a point in time depending on our evaluation of when the customer obtains control of the promised goods or services.2024 Q2 Form 10-Q | 9Table of ContentsProvisions for sales rebates and discounts are recorded as a reduction to revenue in the period the related sales are recognized and are based on specific agreements. In determining the appropriate accrual amount, we consider our historical experience with similar incentive programs, current sales data and estimates of inventory levels at our channel distributors. The following table summarizes the activity in our global sales rebates and discounts liability:Six Months Ended June 30, 20242023Beginning balance\$367Â \$324Â Reduction of revenue440Â 387Â Payments(446)(379)Foreign currency translation adjustments(5)â€"Â Ending balance\$356Â \$332Â Adjustments to revenue recognized due to changes in estimates for products shipped in previous periods were not material for either the six months ended June 30, 2024 or 2023. Actual global product returns were approximately 1% of net revenue for the six months ended June 30, 2024 and 2023. Disaggregation of Revenue The following table summarizes our revenue disaggregated by product category:Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Pet Health\$579Â \$518Â \$1,218Â \$1,193Â Farm Animal:Cattle257Â 210Â 501Â 458Â Poultry198Â 178Â 395Â 361Â Swine90Â 89Â 174Â 191Â Aqua49Â 50Â 80Â 90Â Total Farm Animal594Â 527Â 1,150Â 1,100Â Contract Manufacturing (1) 11Â 12Â 21Â 21Â Revenue\$1,184Â \$1,057Â \$2,389Â \$2,314Â (1)Represents revenue from arrangements in which we manufacture products on behalf of a third party. The following table summarizes our revenue disaggregated by geographic area: Three Months Ended June 30, Six Months Ended June 30, 2024202320242023United States\$543Â \$500Â \$1,074Â \$1,043Â International641Â 557Â 1,315Â 1,271Â Revenue\$1,184Â \$1,057Â \$2,389Â \$2,314Â We have a single customer that accounted for approximately 10% and 9% of revenue for the six months ended June 30, 2024 and 2023, respectively. Product sales with this customer resulted in accounts receivable of \$112 million and \$78 million at June 30, 2024 and DecemberÂ 31, 2023, respectively. Note 4. Acquisitions, Divestitures and Other ArrangementsAcquisitionsDuring 2023, we completed the acquisitions of certain U.S. marketed products, pipeline products, inventory and an assembled workforce from NutriQuest, LLC (NutriQuest) and certain assets including inventory and distribution rights for certain marketed products from NutriQuest Nutricao Animal Ltda (NutriQuest Brazil). Each of these transactions was accounted for as a business combination under the acquisition method of accounting. The acquisition method requires, among other things,

that assets acquired and liabilities assumed be recognized at their fair values as of the acquisition date. The determination of estimated fair value requires management to make significant estimates and assumptions. The excess of the purchase price over the fair value of the acquired net assets, where applicable, has been recorded as goodwill. NutriQuest On January 3, 2023, we acquired NutriQuest for total purchase consideration of \$59 million. NutriQuest is a provider of swine, poultry and cattle nutritional health products to animal producers. The acquisition helped us expand our 2024 Q2 Form 10-Q | 10Table of Contentsexisting nutritional health offerings and further our efforts to explore innovative antibiotic alternatives. The composition of the purchase price was as follows: Up-front cash consideration \$16 million Deferred cash consideration paid January 4, 2024 \$16 million Fair value of contingent consideration \$38 million Total purchase consideration \$59 million Contingent consideration for this acquisition includes up to \$85 million of cash consideration payable if specific development, sales and geographic expansion milestones are achieved, as outlined in the asset purchase agreement. The initial fair value of this contingent consideration liability of \$38 million was estimated at the acquisition date using a Monte Carlo simulation model, which represented a Level 3 measurement under the fair value hierarchy (see Note 10. Fair Value for further information). The following table summarizes the fair values of assets acquired as of the acquisition date: Inventories \$3 million Intangible assets: Marketed products \$29 million Acquired in-process research and development (IPR&D) \$9 million Other intangible assets \$15 million Total identifiable assets \$56 million Goodwill \$3 million Total consideration transferred \$59 million Other intangible assets consist of customer relationships and trade names. The acquired definite-lived intangible assets are being amortized over a weighted-average estimated useful life of approximately 12 years on a straight-line basis. NutriQuest Brazil On August 1, 2023, we acquired NutriQuest Brazil for total purchase consideration of \$19 million. The composition of the purchase price included cash paid on the closing date of \$3 million, with additional consideration payable through 2026 valued at approximately \$16 million, a portion of which is contingent upon the continuation of certain terms and conditions set forth in the asset purchase agreement. The following table summarizes the fair values of assets acquired as of the acquisition date: Inventories \$3 million Definite-lived intangible assets \$15 million Total identifiable assets \$18 million Goodwill \$1 million Total consideration transferred \$19 million The acquired definite-lived intangible assets are being amortized over a weighted-average estimated useful life of approximately nine years on a straight-line basis. Divestitures Aqua Business On July 9, 2024, we closed the sale of our aqua business to Intervet International B.V., a Dutch subsidiary of Merck Animal Health, for approximately \$1.3 billion in cash. Following the close, we used proceeds from this sale to repay \$1,222 million of term loan debt (see Note 8. Debt for further information). Our aqua business included products across both warm-water and cold-water species and generated revenues of \$80 million and \$90 million during the six months ended June 30, 2024 and 2023, respectively. Given that we operate our business as a single reporting unit, we are unable to reasonably determine stand-alone costs and related earnings or loss before income taxes attributable to our aqua business. Assets sold included inventories, real property and equipment, including our manufacturing sites in Canada and Vietnam, and certain intellectual property, technology and other intangible assets, including marketed products. Along with these assets, approximately 280 commercial and manufacturing employees were transferred to Merck Animal Health as part of this divestiture. We determined the aqua business assets sold (the disposal group) met all the required criteria to be classified as held for sale in February 2024. Accordingly, at that time we ceased depreciation and amortization of the long-lived assets included within the disposal group. Given the closing of the transaction on July 9, 2024, these assets remained classified as held for sale on our condensed consolidated balance sheet as of June 30, 2024. We also 2024 Q2 Form 10-Q | 11Table of Contentsdetermined that the sale of our aqua business did not qualify for reporting as a discontinued operation, as it did not represent a strategic shift that will have a major effect on our operations and/or financial results. While the accounting for the aqua sale is not yet complete, we expect to record a pre-tax gain on divestiture of approximately \$630 million to \$660 million during the third quarter of 2024. In establishing the carrying value of our disposal group, a portion of our single reporting unit's goodwill was allocated to the disposal group on a relative fair value basis. In determining the relative fair value of the disposal group to our single reporting unit as a whole, we compared the fair value of the disposal group to an estimated fair value of our single reporting unit, which was based on a fair value assessment using the income approach. The income approach is a valuation technique that provides an estimate of fair value based on market participant expectations of the cash flows an asset would generate over its remaining useful life. Significant management judgment was required in estimating the fair value of our single reporting unit, including, but not limited to, estimates and assumptions regarding future cash flows of our single reporting unit, revenue growth and other profitability measures, such as gross margin and earnings before interest, taxes, depreciation and amortization (EBITDA) margin, and the determination of an appropriate discount rate. We consider this valuation approach to be a Level 3 measurement under the fair value hierarchy. As of June 30, 2024, the carrying amounts of the following major assets were classified as held for sale on our condensed consolidated balance sheet: Inventories \$43 million Goodwill \$45 million Other intangibles, net \$50 million Property and equipment, net \$68 million Other assets \$8 million Total assets held for sale \$627 million Shawnee and Speke In August 2021 and February 2022, we completed the sales of our Shawnee, Kansas and Speke, U.K. sites, respectively to TriRx Pharmaceuticals (TriRx). Based on the original terms of the sales agreements, we anticipated receiving cash consideration from TriRx over a three-year period, and we received cash proceeds of \$13 million from TriRx in 2022. In May 2023, we entered into amendments to the agreements (the amended agreement), which effectively restructured the payment schedule related to the remaining amount owed. At December 31, 2023, our remaining net receivable balance from TriRx under the amended agreement was \$69 million. In February 2024, we received \$66 million, in addition to accrued interest. The final \$3 million was due from TriRx on August 1, 2024. While this amount has not yet been paid, based on our current assessment, we continue to believe this amount is collectible. Note 5. Asset Impairment, Restructuring and Other Special Charges In recent years, we have incurred substantial costs associated with restructuring programs and cost-reduction initiatives designed to achieve a flexible and competitive cost structure. Restructuring activities have primarily included charges associated with product, facility and business rationalizations and workforce reductions. We have also incurred costs associated with executing acquisition, divestiture and other significant transactions and related integration and/or separation activities. Components of asset impairment, restructuring and other special charges were as follows: Three Months Ended June 30, Six Months Ended June 30, 2024 2023 2022 2021 2020 Restructuring charges (1) \$4 million \$43 million Acquisition and divestiture-related charges (2) \$10 million \$35 million \$17 million \$75 million Non-cash and other items: Asset impairments (3) \$61 million \$61 million Other \$5 million \$5 million Total expense \$80 million \$35 million \$126 million \$75 million (1) Restructuring charges in 2024 primarily related to expected cash-based severance costs associated with a restructuring program approved and announced in February 2024 intended to reallocate resources by shifting international resources from farm animal to pet health. This restructuring program also resulted in changes in how we operate in and sell into the Argentina market, among others. (2) Acquisition and divestiture-related charges in 2024 consisted of transaction costs directly related to the recent divestiture of our aqua business (see Note 4. Acquisitions, Divestitures and Other Arrangements for further information). Acquisition and divestiture-related charges 2024 Q2 Form 10-Q | 12Table of Contentsin 2023 primarily represented costs associated with the implementation of new systems, programs and processes due to the integration of Bayer Animal Health. (3) Asset impairments principally reflected the write-off of our IL-4R IPR&D asset (\$53 million), which was acquired from Kindred Biosciences, Inc. in 2021. In June 2024, we completed required studies for IL-4R, and while no adverse events were reported, the performance of the product did not meet efficacy expectations to attain commercial viability. As such, future research and development activities were terminated and the IPR&D asset was written-off. The following table summarizes the activity in our reserves established in connection with restructuring activities: Balance at December 31,

2023\$7Â Charges43Â Cash paid(20)Balance at June 30, 2024\$30Â Timing of when the restructuring reserve obligations are expected to be paid can vary due to certain country-specific negotiations and regulations. Of the total reserve, \$21Â million is included within other current liabilities on our condensed consolidated balance sheet at June 30, 2024, with the remainder included within other noncurrent liabilities. Note 6. Inventories Inventories are stated at the lower of cost and net realizable value. We value a majority of our inventories using the first-in, first-out (FIFO) method, although we use the last-in, first-out (LIFO) method for a portion of our inventories. Inventories consisted of the following:June 30, 2024December 31, 2023Finished products\$777Â \$857Â Work in process788Â 814Â Raw materials and supplies109Â 128Â Total1,674Â 1,799Â Decrease to LIFO cost(63)(64)Inventories\$1,611Â \$1,735Â Note 7. Equity Tangible Equity Unit (TEU) Offering In January 2020 we issued 11Â million in TEUs at the stated amount of \$50 per unit. The TEU prepaid stock purchase contracts were converted into shares of our common stock on February 1, 2023. Holders of our TEUs received 1.5625 shares of our common stock based on the maximum settlement rate for the applicable market value being below \$32.00. In total, we issued approximately 17Â million shares to holders in connection with the settlement. Note 8. Debt Long-term debt consisted of the following:June 30, 2024 (4)December 31, 2023Incremental Term Facility due 2025\$175Â \$175Â Incremental Term Facility due 2028486Â 489Â Incremental Term Facility due 2029246Â 247Â Term Loan B due 20273,817Â 3,838Â Revolving Credit Facility (1)â€"Â 200Â Securitization Facility (2)245Â 125Â 4.900% Senior Notes due 2028 (3)750Â 750Â Unamortized debt issuance costs(43)(50)5,676Â 5,774Â Less current portion of long-term debt213Â 38Â Total long-term debt\$5,463Â \$5,736Â (1)Our Revolving Credit Facility provides up to \$750Â million in borrowing capacity (with incremental capacity if certain conditions are met) and bears interest at Term SOFR plus 2.10%. On July 3, 2024, we amended our Revolving Credit Facility, which extended its maturity through July 2029.2024 Q2 Form 10-Q | 13Table of Contents(2)Our Securitization Facility is secured and collateralized by our U.S. Net Eligible Receivables Balance, has a maximum borrowing capacity of \$300Â million, bears interest at Term SOFR plus 1.25% and matures in July 2026. (3)Subsequent to issuance in August 2018, our 4.900% Senior Notes due 2028 have been subject to interest rate increases related to credit rating agency downgrades. As of June 30, 2024, these notes bear interest at a rate of 6.650%. (4)Upon receiving the cash proceeds associated with the sale of our aqua business (see Note 4. Acquisitions, Divestitures and Other Arrangements for further information), we repaid \$1,222Â million of term loan debt that was outstanding as of June 30, 2024. The following table summarizes the amounts paid and subsequent balances by term loan facility:June 30, 2024Subsequent Pay DownAugust 8, 2024Incremental Term Facility due 2025\$175Â \$(40)\$135Â Incremental Term Facility due 2028486Â (114)372Â Incremental Term Facility due 2029246Â (57)189Â Term Loan B due 20273,817Â (1,011)2,806Â Subsequent to the above noted debt pay down and the related \$1,000Â million interest rate swap settlement (see Note 9. Financial Instruments for additional information), approximately 79% of our long-term indebtedness bears interest at a fixed rate, including variable-rate debt converted to fixed-rate through the use of interest rate swaps. We were in compliance with all of our debt covenants as of June 30, 2024. Note 9. Financial Instruments To manage our exposure to market risks, such as changes in foreign currency exchange rates and interest rates, we have entered into various derivative transactions. We formally assess, designate and document, as a hedge of an underlying exposure, each qualifying derivative instrument that will be accounted for as an accounting hedge at inception. We also assess at least quarterly thereafter whether the financial instruments used in the hedging transaction are effective at offsetting changes in either the fair values or cash flows of the underlying exposures. Derivative cash flows are principally classified in the operating activities section of the condensed consolidated statements of cash flows, consistent with the underlying hedged item. Further, we do not offset derivative assets and liabilities on the condensed consolidated balance sheets. Derivatives not designated as hedges We may enter into foreign exchange forward or option contracts to reduce the effect of fluctuating foreign currency exchange rates. Foreign currency derivatives used for hedging are put in place using the same or like currencies and duration as the underlying exposures and are recorded at fair value with the gain or loss recognized in other expense, net in the condensed consolidated statements of operations. Forward contracts generally have maturities not exceeding 12 months. As of June 30, 2024 and DecemberÂ 31, 2023, we had outstanding foreign exchange contracts with aggregate notional amounts of \$1,015Â million and \$891Â million, respectively. The amounts of net gains (losses) on derivative instruments not designated as hedging instruments, recorded in other expense, net were as follows:Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Foreign exchange forward contracts (1)\$3Â \$(1)\$6\$1Â (1)These amounts were substantially offset in other expense, net by the effect of changing exchange rates on the underlying foreign currency exposures. Derivatives designated as hedges - Net investment hedges In September 2023 we entered into a series of cross-currency fixed interest rate swaps to help mitigate the impact of foreign currency fluctuations on our operations in Switzerland with a combined 1,000Â million CHF notional amount with tenors in 2026 and 2027. These instruments were determined to be, and were designated as, effective economic hedges of net investments in our CHF denominated net assets. The fair values of these instruments were estimated based on quoted market values of similar hedges and are classified as Level 2 in the fair value hierarchy (see Note 10. Fair Value for further information). Gains or losses related to these instruments due to spot rate fluctuations are recorded as cumulative translation adjustments as a component of other comprehensive income (loss). Gains and losses will remain in accumulated other comprehensive income (loss) until either the sale or substantial liquidation of the hedged subsidiary. (Losses) gains on net investment hedges, net of tax, recorded in other comprehensive (loss) income, were as follows:Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Cross-currency fixed interest rate swaps\$(10)\$â€"Â \$52Â â€"Â 2024 Q2 Form 10-Q | 14Table of Contents During the six months ended June 30, 2024, these instruments also generated \$15Â million of interest income, which was included as a contra interest expense, net of capitalized interest in our condensed consolidated statements of operations. Derivatives designated as hedges - Interest rate swaps To manage our exposure to variable interest rate risk, we utilize interest rate swap contracts to effectively convert our variable-rate debt into fixed-rate debt. We recognize any differences between the variable interest rate payments and the fixed interest rate settlements with the swap counterparties as an adjustment to interest expense, net of capitalized interest over the life of the swaps. We have designated our interest rate swaps as cash flow hedges and record them at fair value on the condensed consolidated balance sheets. Changes in the fair value of the hedges are recognized in other comprehensive income (loss) and reclassified into earnings through interest expense, net of capitalized interest at the time earnings are affected by the hedged transaction. Fair value is estimated based on quoted market values of similar hedges and is classified as Level 2 in the fair value hierarchy. We had outstanding interest rate swaps, with aggregate notional amounts of \$3,800Â million as of both June 30, 2024 and DecemberÂ 31, 2023. As of June 30, 2024, our interest rate swap instruments had maturities ranging between 2026 and 2028. The amounts of gains on our interest rate swap contracts, net of tax, recorded in other comprehensive (loss) income were as follows:Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Interest rate swaps\$21Â \$59Â \$84Â \$41Â The amounts of gains reclassified from accumulated other comprehensive loss and recognized into earnings through interest expense, net of capitalized interest were as follows:Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Interest rate swaps\$30Â \$30Â \$61Â \$60Â Following the sale of our aqua business and the associated debt pay down (see Note 4. Acquisitions, Divestitures and Other Arrangements and Note 8. Debt for further information), we also settled \$1,000Â million of existing interest rate swaps, which reduced the aggregate notional amount of our interest rate swaps to \$2,800Â million. We received cash proceeds of approximately \$5Â million upon these settlements, which will be recorded in accumulated other comprehensive loss during the third quarter of 2024 and amortized to interest expense, net of capitalized interest over the

original term of the interest rate swaps. Subsequent to these settlements, all remaining interest rate swaps have scheduled maturities in 2026. Over the next 12 months, we expect to reclassify a gain of \$84 million from accumulated other comprehensive loss into interest expense, net of capitalized interest related to our current and previously settled interest rate swaps. When factoring in the above noted \$1,222 million debt pay down and the related \$1,000 million swap settlement, the weighted-average effective interest rate on our outstanding indebtedness was 6.47% (excluding the expected future reclassifications to interest expense, net of capitalized interest related to past interest rate swap settlements). Note 10. Fair Value Fair value is defined as the exchange price that would be received to sell an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. Fair value measurements are based on a framework that utilizes the inputs market participants use to determine the fair value of an asset or liability and establishes a fair value hierarchy to prioritize those inputs. Level 1 fair value measurements are based on quoted prices in active markets for identical assets or liabilities. We determine our Level 2 fair value measurements based on a market approach using quoted market values or significant other observable inputs for identical or comparable assets or liabilities. Our Level 3 fair value measurements are based on unobservable inputs based on little or no market activity. The following table summarizes the fair value information at June 30, 2024 and December 31, 2023, for assets and liabilities measured at fair value on a recurring basis in the respective balance sheet line items, as well as long-term debt, for which fair value is disclosed on a recurring basis: 2024 Q2 Form 10-Q | 15Table of ContentsÂ Fair Value Measurements UsingÂ Financial statement line itemCarryingAmountQuoted Prices in Active Markets for Identical Assets(Level 1)SignificantOther Observable Inputs(Level 2)SignificantUnobservableInputs(Level 3)FairValueJune 30, 2024Recurring fair value measurementsPrepaid expenses and other - derivative instruments\$11Â \$â€"Â \$11Â \$â€"Â \$11Â Other noncurrent assets - derivative instruments9Â â€"Â 9Â â€"Â 9Â Other current liabilities - derivative instruments(15)â€"Â (15)â€"Â (15)Other current liabilities - contingent consideration(18)â€"Â â€"Â (18) (18)Other noncurrent liabilities - derivative instruments(24)â€"Â (24)â€"Â (24)Other noncurrent liabilities - contingent consideration(18)â€"Â â€"Â (18) (18)Financial instruments not carried at fair valueLong-term debt, including current portion(5,719)â€"Â (5,718)â€"Â (5,718)December 31, 2023Recurring fair value measurementsPrepaid expenses and other - derivative instruments\$65Â \$â€"Â \$65Â \$â€"Â \$65Â Other current liabilities - derivative instruments(63)â€"Â (63)â€"Â (63)Other current liabilities - contingent consideration(9)â€"Â â€"Â (9) (9)Other noncurrent liabilities - derivative instruments(132)â€"Â (132)â€"Â (132)Other noncurrent liabilities - contingent consideration(31)â€"Â â€"Â (31) (31)Financial instruments not carried at fair valueLong-term debt, including current portion(5,824)â€"Â (5,825)â€"Â (5,825)Cash and cash equivalents include cash on hand and all highly liquid investments with original maturities at the time of purchase of three months or less. The carrying values of cash and cash equivalents, accounts and other receivables, accounts payable and other current liabilities are a reasonable estimate of their fair values due to the short-term nature of these assets and liabilities. We also had investments without readily determinable fair values and equity method investments, which were classified as other noncurrent assets on our condensed consolidated balance sheets totaling \$24 million and \$26 million as of June 30, 2024 and December 31, 2023, respectively. These investments are not recorded at fair value on a recurring basis, and as such, are not included in the fair value table above. The fair values of contingent consideration liabilities related to our acquisition of NutriQuest were estimated using the Monte Carlo simulation model, consisting of Level 3 inputs not observable in the market, including estimates relating to revenue forecasts, discount rates and volatility. 2024 Q2 Form 10-Q | 16Table of Contents Note 11. Goodwill The following table summarizes the changes in the carrying amount of goodwill: December 31, 2023 (gross)\$6,136Â Accumulated impairment(1,042)December 31, 2023 (net)5,094Â Reclassification to assets held for sale(1)(458)Foreign currency translation adjustments(156)June 30, 2024 (net)\$4,480Â (1)We reclassified \$458 million of goodwill to assets held for sale during the six months ended June 30, 2024, in connection with the divestiture of our aqua business. See Note 4. Acquisitions, Divestitures and Other Arrangements for further information. Note 12. Income Taxes Three Months Ended June 30, Six Months Ended June 30, 2024 2023 Income tax expense (benefit)\$18Â \$18Â \$(2)\$23Â Effective tax rate(61.3%)(23.0%)7.4% 79.9% For the three months ended June 30, 2024, we recognized income tax expense of \$18 million, while for the six months ended June 30, 2024, we recognized an income tax benefit of \$2 million. Our effective tax rate of (61.3%) for the three months ended June 30, 2024, differed from the statutory income tax rate primarily due to jurisdictional earnings mix of projected income in lower tax jurisdictions and losses in the U.S. and various foreign affiliates for which there was no tax benefit, as valuation allowances had been established in those countries. Our effective tax rate of 7.4% for the six months ended June 30, 2024, differed from the statutory income tax rate primarily due to the partial release of a valuation allowance attributable to the anticipated sale of our aqua business and a benefit related to the recognition of certain state tax credits. For the three and six months ended June 30, 2023, we recognized income tax expense of \$18 million and \$23 million, respectively. Our effective tax rates of (23.0%) and 79.9%, respectively, differed from the statutory income tax rates due to jurisdictional earnings mix of projected income in higher tax jurisdictions and losses in the U.S. and various foreign affiliates for which there was no tax benefit, as valuation allowances had been established in those countries. We were included in Eli Lilly and Company's (Lilly's) U.S. tax examinations by the Internal Revenue Service through the full separation date of March 11, 2019. Pursuant to the tax matters agreement we executed with Lilly in connection with our initial public offering (IPO), the potential liabilities or potential refunds attributable to pre-IPO periods in which Elanco was included in a Lilly consolidated or combined tax return remain with Lilly. The U.S. examination of tax years 2016 to 2018 began in 2019 and remains ongoing. Final resolution of certain matters is dependent upon several factors, including the potential for formal administrative proceedings. Note 13. Commitments and Contingencies Legal Matters We are party to various legal actions that arise in the normal course of business. The most significant matters are described below. Under GAAP, loss contingency provisions are recorded when we deem it probable that we will incur a loss and we are able to formulate a reasonable estimate of that loss. Seresto Class Action Lawsuits Claims seeking actual damages, injunctive relief and/or restitution for allegedly deceptive marketing have been made against Elanco Animal Health Inc. and Bayer HealthCare LLC, along with other Elanco and Bayer entities, arising out of the use of Seresto, a non-prescription flea and tick collar for cats and dogs. During 2021, putative class action lawsuits were filed in federal courts in the U.S. alleging that the Seresto collars contain pesticides that can cause serious injury and death to cats and/or dogs wearing the product. In August 2021, the lawsuits were consolidated by the Judicial Panel on Multidistrict Litigation, and the cases were transferred to the Northern District of Illinois. In June 2023, the parties agreed on the monetary terms of a potential settlement of the consolidated class action lawsuits, and as a result, a charge of \$15 million was recorded within Other expense, net in our condensed consolidated statements of operations for the three and six months ended June 30, 2023. As of December 31, 2023, the parties had agreed on the non-monetary terms of a potential settlement, in addition to the monetary terms agreed to in June 2023. In January 2024, the court preliminarily approved the settlement. The court set a hearing to consider final approval of the settlement in December 2024. If at that time all conditions of the settlement are met, and the settlement is approved, we anticipate the settlement amount will be payable in the first quarter of 2025. As 2024 Q2 Form 10-Q | 17Table of Contentssuch, the \$15 million provision was included within other current liabilities on our condensed consolidated balance sheet as of June 30, 2024. Additional Legal Matters For the legal matters discussed below, we either believe loss is not probable or are unable to estimate the possible loss or range of loss, if any. The process of resolving these matters is inherently uncertain and may develop over an extended period of time;

therefore, at this time, the ultimate resolutions cannot be predicted. As of June 30, 2024 and December 31, 2023, we had no material liabilities established related to the legal matters discussed below. On May 20, 2020, a shareholder class action lawsuit captioned Hunter v. Elanco Animal Health Inc., et al. (Hunter) was filed in the United States District Court for the Southern District of Indiana against Elanco and certain executives. On September 3, 2020, the court appointed a lead plaintiff, and on November 9, 2020, the lead plaintiff filed an amended complaint adding additional claims against Elanco, certain executives and other individuals. The lawsuit alleged, in part, that Elanco and certain of its executives made materially false and/or misleading statements and/or failed to disclose certain facts about Elanco's supply chain, inventory, revenue and projections. The lawsuit sought unspecified monetary damages and purports to represent purchasers of Elanco securities between September 30, 2018 and May 6, 2020, and purchasers of Elanco common stock issued in connection with Elanco's acquisition of Aratana Therapeutics, Inc. On January 13, 2021, we filed a motion to dismiss, and on August 17, 2022, the court issued an order granting our motion to dismiss the case without prejudice. On October 14, 2022, the plaintiffs filed a motion for leave to amend the complaint. On December 7, 2022, we filed an opposition to the plaintiffs' motion, and on September 27, 2023, the court denied the plaintiffs' motion for leave, issuing final judgment in favor of Elanco. On October 25, 2023, the plaintiffs filed a notice of appeal to the United States Court of Appeals for the Seventh Circuit. We continue to believe the claims made in the case are meritless, and we intend to continue to vigorously defend our position. On October 16, 2020, a shareholder class action lawsuit captioned Saffron Capital Corporation v. Elanco Animal Health Inc., et al. was filed in the Marion Superior Court of Indiana against Elanco, certain executives and other individuals and entities. On December 23, 2020, the plaintiffs filed an amended complaint adding an additional plaintiff. The lawsuit alleges, in part, that Elanco and certain of its executives made materially false and/or misleading statements and/or failed to disclose certain facts about Elanco's relationships with third party distributors and revenue attributable to those distributors within the registration statement on Form S-3 dated January 21, 2020, and accompanying prospectus filed in connection with Elanco's public offering which closed on or about January 27, 2020. The lawsuit seeks unspecified monetary damages and purports to represent purchasers of Elanco common stock or TEUs issued in connection with the public offering. From February 2021 to August 2022, this case was stayed in deference to Hunter. On October 24, 2022, we filed a motion to dismiss. On December 23, 2022, the plaintiffs filed their opposition to the motion to dismiss. Prior to the ruling on the motion to dismiss, on June 8, 2023, the plaintiffs filed a motion for leave to file a second amended complaint, which is now the operative complaint. We filed a motion to dismiss the second amended complaint on August 7, 2023, to which the plaintiffs filed their opposition on October 13, 2023. On April 17, 2024, our motion to dismiss was granted. The dismissal is without prejudice to plaintiffs' right to re-file a claim, and it is possible the plaintiffs will attempt to file a third amended complaint. We continue to believe the claims made in the case are meritless, and we intend to vigorously defend our position. In the third quarter of 2019, Tevra Brands, LLC (Tevra) filed a complaint in the U.S. District Court of the Northern District of California, alleging that Bayer Animal Health (acquired by us in August 2020) had been involved in unlawful, exclusive dealing and tying of its flea and tick products Advantage, Advantix and Seresto and maintained a monopoly in the market. The complaint was amended in March 2020 and then dismissed in September 2020 with leave to amend. A second amended complaint was filed in March 2021 and realleged claims of unlawful exclusive dealing related to Advantage and Advantix and monopoly maintenance. A motion to dismiss the second amended complaint was denied in January 2022. Tevra's demands included both actual and treble damages. On April 16, 2024, the court granted our motion for summary judgment to exclude all damages subsequent to our acquisition of Bayer Animal Health in August 2020. A jury trial was held in July 2024, and on August 1, 2024, the jury returned a verdict in favor of Bayer Animal Health. While it remains possible the plaintiff will appeal this decision, we continue to believe the claims made in the case are meritless, and in the event of any appeal, will continue to vigorously defend our position. Regulatory Matters On July 1, 2021, we received a subpoena from the SEC relating to our channel inventory and sales practices prior to mid-2020. We have engaged in discussions with the SEC about a possible resolution or settlement of potential disclosure claims, and in late July 2024 we reached an agreement in principle on terms of a potential settlement of disclosure claims, without admitting or denying the underlying allegations. We previously accrued a liability of \$15 million, which was included within other current liabilities as of June 30, 2024, on our condensed consolidated balance sheet. The agreement remains subject to SEC approval and, therefore, it remains uncertain whether a definitive agreement will be reached and the terms of any such agreement. 2024 Q2 Form 10-Q | 18Table of Contents Other Commitments As of June 30, 2024, we had a lease commitment that has not yet commenced for our new corporate headquarters in Indianapolis, Indiana. Total minimum lease payments are estimated to be approximately \$378 million over a term of 25 years, excluding extensions. Final lease payments may vary depending on the actual cost of certain construction activities. Lease commencement is expected in 2025. The land for our new corporate headquarters is located in a Tax Increment Finance District, and the project is, in part, funded through Tax Incremental Financing (TIF) through an incentive agreement between us and the City of Indianapolis. The agreement provides for an estimated total incentive of \$64 million to be funded by the City of Indianapolis in connection with the future tax increment revenue generated from the developed property. In December 2021, as part of a funding and development agreement entered into between us and the developer, we made a commitment to use the expected TIF proceeds towards the cost of developing and constructing the headquarters. In exchange, the developer reimbursed us up to the \$64 million commitment in 2021. During 2022, we refunded approximately \$15 million of the TIF proceeds to the developer. As a result, it is our expectation that our future lease payments will be reduced. The remaining accrued incentive was included in other noncurrent liabilities on our condensed consolidated balance sheets and will be amortized over the lease term beginning on the commencement date and offset future rent expense. Note 14. Earnings Per Share We compute basic earnings per share by dividing net income available to common shareholders by the actual weighted-average number of common shares outstanding for the reporting period. Elanco has variable common stock equivalents relating to certain equity awards in stock-based compensation arrangements. We also had variable common stock equivalents related to the TEU prepaid stock purchase contracts in the first quarter of 2023 through the settlement date of February 1, 2023 (see Note 7. Equity for further discussion). Diluted earnings per share reflects the potential dilution that could have occurred if holders of the unvested equity awards converted their holdings into common stock and that could have occurred if holders of unsettled TEUs had converted their holdings into common stock prior to the February 1, 2023 settlement date. The weighted-average number of potentially dilutive shares outstanding was calculated using the treasury stock method. Potential common shares that would have had the effect of increasing diluted earnings per share were considered to be anti-dilutive and as such, these shares were not included in the calculation of diluted earnings per share. Basic and diluted weighted-average shares outstanding were as follows: Three Months Ended June 30, Six Months Ended June 30, 2024 2023 2024 2023 Basic weighted-average common shares outstanding (1) 494.2 492.6 493.7 491.8 Assumed conversion of dilutive common stock equivalents (2) 0.9 Diluted weighted-average shares outstanding 494.2 492.6 493.7 492.7 (1) The TEU prepaid stock purchase contracts were convertible into a minimum of 14.3 million shares or a maximum of 17.2 million shares. The minimum 14.3 million shares were included in the calculation of basic weighted-average shares from January 22, 2020 to February 1, 2023. The 17.2 million shares that were ultimately issued have been included in the calculation of basic weighted-average shares outstanding subsequent to the settlement date of February 1, 2023. (2) For the three months ended June 30, 2024 and 2023, approximately 3.5 million and 2.0 million, respectively, of potential common shares were excluded from the calculation of diluted weighted-average shares outstanding because their effect was anti-dilutive. For the six months

ended June 30, 2024 and 2023, approximately 3.5Â million and 1.8Â million, respectively, of potential common shares were excluded from the calculation of diluted weighted-average shares outstanding because their effect was anti-dilutive. 2024 Q2 Form 10-Q | 19Table of ContentsITEM 2. MANAGEMENTâ€™S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONSIntroductionManagementâ€™s discussion and analysis of financial condition and results of operations (MD&A) is intended to assist the reader in understanding and assessing significant changes and trends related to our results of operations and financial position. This discussion and analysis should be read in conjunction with the condensed consolidated financial statements and accompanying footnotes in Item 1 of Part I of this Form 10-Q. Certain statements in this Item 2 of Part I of this Form 10-Q constitute forward-looking statements. Various risks and uncertainties, including those discussed in â€œForward-Looking Statementsâ€ of this Form 10-Q, in Item 1A, â€œRisk Factorsâ€ of Part II of this Form 10-Q and in Item 1A, â€œRisk Factorsâ€ of Part I of our 2023 Form 10-K, may cause our actual results, financial position and cash generated from operations to differ materially from these forward-looking statements. Further, due to the seasonality of our pet health sales, interim results are not necessarily an appropriate base from which to project annual results.

Business OverviewElanco is a global leader in animal health, dedicated to innovating and delivering products and services to prevent and treat disease in farm animals and pets. Our diverse, durable product portfolio is sold in more than 90 countries and serves animals across many species, primarily: dogs and cats (collectively, pet health) and cattle, poultry, swine, sheep and aqua (collectively, farm animal). With a heritage dating back to 1954, we consistently innovate to improve the health of animals and to benefit our customers while fostering an inclusive, cause-driven culture for our employees. We operate our business in a single segment, directed at advancing the well-being of animals, people and the planet, enabling us to realize our vision of Food and Companionship Enriching Life. Our diverse product portfolio of approximately 200 brands helps make us a trusted partner to pet owners, veterinarians and farm animal producers. Our products are generally sold worldwide to third-party distributors and independent retailers, and directly to farm animal producers and veterinarians. In recent years, we have expanded our omnichannel presence in both the veterinary clinic and in retail markets, including e-commerce.

Product Development and Regulatory UpdateA key element of our targeted value creation strategy is to drive revenue growth through portfolio development and product innovation. We continue to pursue the development of new chemical and biological molecules, as well as additional registrations and indications for current products. Our future growth and success depend on both our pipeline of new products, including new products we develop internally, develop with partners or that we obtain through licenses or acquisitions, and the life cycle management of our existing products. We believe we are an industry leader in animal health R&D, with a track record of successful product innovation, business development and commercialization.

Bovaer: In May 2024, the U.S Food and Drug Administration (FDA) completed its comprehensive, multi-year review of Bovaer(R) (3-NOP), a first-in-class methane-reducing feed ingredient for use in lactating dairy cattle. We expect producers to begin feeding the product in the third quarter of 2024.

Zenrelia: In late July 2024, we received confirmation from the FDA that all major and minor technical sections for ZenreliaTM, a JAK inhibitor targeting control of pruritus and atopic dermatitis in dogs, are complete. Upon confirmation of all technical sections, we submitted the full New Animal Drug Application (NADA) for final administrative review, which is expected to be complete in 60 days, culminating in final FDA approval for Zenrelia in late September 2024. We currently expect to launch Zenrelia in October 2024 with a box warning. We have also received

approval for Zenrelia in Brazil, with expected launch in the second half of 2024, and additional reviews are ongoing in other key markets, including Europe, United Kingdom, Australia, Canada and Japan.

Other Key Trends and Factors Affecting Our Results of OperationsAqua Business Divestiture: On July 9, 2024, we closed the sale of our aqua business to a subsidiary of Merck Animal Health, for approximately \$1.3Â billion in cash, which was paid at closing. Our aqua business included products across both warm-water and cold-water species and generated revenues of \$80Â million and \$90Â million during the six months ended June 30, 2024 and 2023, respectively. Assets sold included inventories, real property and equipment, including our manufacturing sites in Canada and Vietnam, and certain intellectual property, technology and other intangible assets, including marketed products. Along with these assets, approximately 280 commercial and manufacturing employees were transferred to Merck Animal Health as part of this divestiture. While the accounting for the aqua sale is not yet complete, we

expect to record a pre-tax gain on divestiture of approximately \$630 million to \$660Â million during the third quarter of 2024. Income tax expense associated with this divestiture is expected to be in the range of \$170Â million to \$190Â million. Upon receipt of the sales proceeds, we paid down \$1,222Â million in term debt, reducing our leverage and future interest expense.

Strategically, this 2024 Q2 Form 10-Q | 20Table of Contentsdivestiture allows us to prioritize our investments in larger markets with greater long-term earnings potential. See Note 4. Acquisitions, Divestitures and Other Arrangements to the condensed consolidated financial statements for further information.

Restructuring Activities: In February 2024, our Board of Directors authorized a restructuring plan (the restructuring plan) to improve operational efficiencies and better align our organizational structure with current business needs, top strategic priorities and key growth opportunities. Specifically, the restructuring plan was intended to reallocate resources by shifting international resources from farm animal to pet health as we plan for the global launches of certain blockbuster potential products currently under regulatory review. Further, the restructuring plan impacted how we operate in and sell into the Argentina market, among others, reducing our foreign currency exposure in those markets. Total expected pre-tax charges associated with the restructuring plan total \$50 to \$55 million in 2024, of which \$43Â million was incurred during the six months ended June 30, 2024, the majority relating to cash-based severance costs. The restructuring plan is expected to result in annualized net savings of \$30 to \$35 million. See Note 5. Asset Impairment, Restructuring and Other Special Charges to the condensed consolidated financial statements for further information.

Acquisition and Integration Activity: In April 2023 we successfully completed the integration of the Bayer Animal Health business into our enterprise resource planning (ERP) system. We incurred costs totaling \$93Â million in 2023 related to integration activities, including the build out of processes and systems to support our global organization. In connection with this integration, we notified our customers of an expected commercial blackout period during specified periods of time in April 2023, during which certain products would not be able to be shipped. Due to this, we believe certain customers modified their purchasing habits, causing a shift of revenue from the second quarter of 2023 to the first quarter of 2023 of approximately \$90 million to \$110 million, based on our high-level estimates. While first quarter 2023 revenue benefited from this shift in purchases, this resulted in a corresponding decrease in revenue during the second quarter of 2023.

Macroeconomic Factors: As a global company with products sold in more than 90 countries, our operations are exposed to and are impacted by various global macroeconomic factors. We face continuing market and operating challenges across the globe due to, among other factors, the Russia-Ukraine conflict, conditions related to supply chain disruption, higher interest rates, foreign currency exchange rate volatility and inflationary pressures. Continued evolution of these conditions has led to economic slowdowns in certain countries and/or regions and volatility in consumer behavior. We anticipate global macroeconomic pressures to continue throughout 2024.

Seasonality: While many of our products are sold consistently throughout the year, we do experience seasonality in our pet health business due to increased demand for certain parasiticide product offerings in the first half of the year. For example, based upon historical results, approximately 75% and 60% of total annual revenue contributed by our higher-margin parasiticide products Seresto and Advantage Family, respectively, typically occurs during the first half of the year, which is reflective of the flea and tick season in the Northern Hemisphere.

Results of OperationsThe following discussion and analysis of our results of operations should be read along with our condensed consolidated financial statements and the notes thereto. Our results of operations for the periods presented below may not be

comparable with prior periods or with our results of operations in the future due to many factors, including but not limited to the factors identified above.2024 Q2 Form 10-Q | 21Table of ContentsThree Months Ended June 30, Six Months Ended June 30, (Dollars in millions)20242023% Change20242023% ChangeRevenue \$1,184Â \$1,057Â 12Â %\$2,389Â \$2,314Â 3Â %Costs, expenses and other:Cost of sales495Â 434Â 14Â %\$1,010Â 928Â 9Â % of revenue42Â %41Â %42Â %40Â %Research and development89Â 81Â 10Â %176Â 162Â 9Â % of revenue8Â %8Â %7Â %7Â %Marketing, selling and administrative354Â 353Â â€"Â %691Â 680Â 2Â % of revenue30Â %33Â %29Â %29Â %Amortization of intangible assets131Â 136Â (4)%264Â 270Â (2)%Asset impairment, restructuring and other special charges80Â 35Â 129Â %126Â 75Â 68Â %Interest expense, net of capitalized interest65Â 74Â (12)%131Â 138Â (5)%Other expense, net2Â 23Â (91)%11Â 32Â (66)%Loss income before income taxes(32)(79)(59)%20(29Â (169)%Income tax expense (benefit)18Â 18Â â€"Â %23Â (109)%Net (loss) income\$(50)\$(97)(48)%\$18Â \$6Â (400)%Certain amounts and percentages may reflect rounding adjustments.RevenueAs a global company, our products are sold in more than 90 countries, and as a result, a significant portion of our revenue is recorded in currencies other than the U.S. Dollar. Because of this, our revenue is influenced by changes in foreign currency exchange rates. During the six months ended June 30, 2024 and 2023, approximately 54% of our revenue was denominated in foreign currencies. Further, increases or decreases in inventory levels in our distribution channels can positively or negatively impact our quarterly revenue results, leading to variations in revenue. This can be a result of various factors, such as end customer demand, new customer contracts, heightened and generic competition, the need for certain inventory levels, our ability to renew distribution contracts with expected terms, our ability to implement commercial strategies, regulatory restrictions, unexpected customer behavior, proactive measures taken by us in response to shifting market dynamics, payment terms we extend, which are subject to internal policies, blackout shipping periods due to system downtime, implementations and integrations and procedures and environmental factors beyond our control. For example, in connection with the integration of the Bayer Animal Health business into our ERP system, we communicated commercial shipping blackout periods that occurred in April 2023. Given this timing, we believe certain customers modified purchasing habits, which we estimate caused a shift of revenue from the second quarter of 2023 to the first quarter of 2023 of approximately \$90Â million to \$110Â million. While first quarter 2023 revenue benefited from this shift in purchases, this resulted in a corresponding decrease in revenue during the second quarter of 2023. This estimated shift of quarterly revenue in the prior year is a principal contributor to the year-over-year volume increases experienced during the three months ended June 30, 2024. On a global basis, our revenue by product category for the three and six months ended June 30, 2024 and 2023, was as follows:Three Months Ended June 30, Revenue% of Total RevenueIncrease (Decrease)(Dollars in millions)2024202320242023\$ Change% ChangeCC (1)Pet Health\$579Â \$518Â 49Â %49Â %\$6112Â %13Â %Farm Animal594Â 527Â 50Â %50Â %6713Â %14Â %Contract Manufacturing (2)11Â 12Â 1Â %1Â % (1)(8)% (8)%Total\$1,184Â \$1,057Â 100Â %100Â %\$12712Â %13Â %2024 Q2 Form 10-Q | 22Table of ContentsSix Months Ended June 30, Revenue% of Total RevenueIncrease (Decrease)(Dollars in millions)2024202320242023\$ Change% ChangeCC (1)Pet Health\$1,218Â \$1,193Â 51Â %52Â %\$252Â %2Â %Farm Animal1,150Â 1,100Â 48Â %48Â %505Â %5Â %Contract Manufacturing (2)21Â 21Â 1Â %1Â %â€"Â %1Â %Total\$2,389Â \$2,314Â 100Â %100Â %\$753Â %4Â %Note: Numbers may not add due to rounding(1)Constant Currency (CC), a non-GAAP measure, is defined as revenue growth excluding the impact of foreign exchange rates. The calculation assumes the same foreign currency exchange rates that were in effect for the comparable prior-year period were used in translation of the current period results. We believe this metric provides a useful comparison to previous periods.(2)Represents revenue from arrangements in which we manufacture products on behalf of a third-party.On a global basis, the effects of price, foreign currency exchange rates and volume on changes in revenue for the three and six months ended June 30, 2024, compared to the three and six months ended June 30, 2023, were as follows:Three months ended June 30, 2024 (Dollars in millions)RevenuePriceFX RateVolumeTotalCCPet Health\$579Â 3% (1)%10%12%13%Farm Animal594Â 4% (1)%10%13%14%Contract Manufacturing11Â â€"Â %â€"Â % (8)% (8)% (8)%Total\$1,184Â 4% (1)%10%12%13%Six months ended June 30, 2024 (Dollars in millions)RevenuePriceFX RateVolumeTotalCCPet Health\$1,218Â 3%â€"Â % (1)%2%2%Farm Animal1,150Â 2% (1)%3%5%5%Contract Manufacturing21Â (1)% (1)%2%â€"Â %1%Total\$2,389Â 3% (1)%1%3%4%Note: Numbers may not add due to roundingPet health revenue increased \$61Â million, or 12%, for the three months ended June 30, 2024, compared to the same period in 2023, driven by higher volumes and a 3% increase in pricing. The primary driver of the higher volumes was the impact of the ERP system integration commercial blackout periods in the prior year, which we believe shifted an estimated \$65 million to \$80 million in pet health revenue from the second quarter of 2023 to the first quarter of 2023, and to a lesser degree, increased sales of new products and improved demand for retail parasiticide products in certain European markets, including Spain. These increases were partially offset by continued competitive pressure on certain products in the U.S. veterinary channel and purchasing patterns of certain over-the-counter (OTC) products by U.S. retailers.Pet health revenue increased \$25Â million, or 2%, for the six months ended June 30, 2024, compared to the same period in 2023, driven by a 3% increase in pricing. Volumes during the six months ended June 30, 2024 were slightly lower due to continued competitive pressure on certain products in the U.S. veterinary channel and purchasing patterns of certain OTC products by U.S. retailers. These decreases were partially offset by increased vaccine sales due to easing of supply constraints, increased sales of new products, improved demand for retail parasiticide products in certain European markets, including Spain, and the impact of an initial stocking of certain legacy Bayer Animal Health products into the U.S. veterinary distribution channel during the first quarter of 2024.Farm animal revenue increased \$67Â million, or 13%, for the three months ended June 30, 2024, compared to the same period in 2023, driven by higher volumes and a 4% increase in pricing. The primary driver of the higher volumes was the impact of the ERP system integration commercial blackout periods in the prior year, which we believe shifted an estimated \$25 million to \$30 million of revenue from the second quarter of 2023 to the first quarter of 2023, as well as increased revenue from new products, led by Experior, increased cattle vaccine sales due to easing of supply constraints and strength in poultry sales globally. These factors were partially offset by declines in certain aqua products.Farm animal revenue increased \$50Â million, or 5%, for the six months ended June 30, 2024, compared to the same period in 2023, driven by higher volumes and a 2% increase in pricing. The higher volumes were primarily driven by increased revenue from new products, led by Experior, increased cattle vaccine sales due to easing of supply constraints and strength in poultry sales globally, partially offset by market weakness impacting the swine business in China and declines in certain aqua products.Cost of SalesThree Months Ended June 30, Six Months Ended June 30, (Dollars in millions)20242023% Change20242023% ChangeCost of sales\$495Â \$434Â 14Â %\$1,010Â 928Â 9Â % of revenue42Â %41Â %42Â %40Â %Cost of sales increased \$61 million for the three months ended June 30, 2024, compared to the three months ended June 30, 2023, while cost of sales as a percentage of revenue increased to 42%, compared to 41% for the prior year period. Gross margin was unfavorably impacted during the three months ended June 30, 2024, compared to the prior year, by a combination of inflation and planned reduced throughput at certain manufacturing sites in support of efforts to reduce inventory balances and improve cash conversion. These factors were partially offset by favorable product mix due to the larger impact of the ERP system integration commercial blackout periods during the prior year on higher margin products and increased pricing. Cost of sales increased \$82 million for the six months ended June 30, 2024, compared to the six months ended June 30, 2023, and cost of sales as a percentage of revenue increased to 42%, compared to 40% for the prior year period. These increases were due to a combination of inflation and planned reduced throughput at certain manufacturing sites in support of efforts to reduce

inventory balances and improve cash conversion, partially offset by increased pricing. Research and Development Three Months Ended June 30, Six Months Ended June 30, (Dollars in millions) 2024 2023 % Change 2024 2023 % Change Research and development \$89 \$81 10 % \$176 \$162 9 % of revenue 8 % 8 % 7 % 7 % Research and development expenses increased \$8 million and \$14 million for the three and six months ended June 30, 2024, respectively, as compared to the same periods in the prior year, primarily driven by higher employee-related expenses and timing of project costs. Marketing, Selling and Administrative Three Months Ended June 30, Six Months Ended June 30, (Dollars in millions) 2024 2023 % Change 2024 2023 % Change Marketing, selling and administrative \$354 \$353 1 % \$691 \$680 2 % of revenue 30 % 33 % 29 % 29 % Marketing, selling and administrative expenses increased \$1 million and \$11 million for the three and six months ended June 30, 2024, respectively, as compared to the same periods in the prior year. These increases were primarily driven by increases in marketing and promotional spend supporting our global pet health business and higher employee-related expenses and were partially offset by cost savings associated with the completion of our ERP system integration in the second quarter of 2023. Amortization of Intangible Assets Three Months Ended June 30, Six Months Ended June 30, (Dollars in millions) 2024 2023 % Change 2024 2023 % Change Amortization of intangible assets \$131 \$136 (4) % \$264 \$270 (2) % Amortization of intangible assets decreased \$5 million and \$6 million, for the three and six months ended June 30, 2024, respectively, as compared to the same periods in the prior year. These decreases were partially driven by changes in foreign currency exchange rates, as well as our determination that the assets to be sold as part of our aqua business divestiture qualified as held for sale on February 1, 2024, at which date we ceased the amortization of the finite-lived intangible assets included within this disposal group. See Note 4. Acquisitions, Divestitures and Other Arrangements to the condensed consolidated financial statements for further information. 2024 Q2 Form 10-Q | 24 Table of Contents Asset Impairment, Restructuring and Other Special Charges Three Months Ended June 30, Six Months Ended June 30, (Dollars in millions) 2024 2023 % Change 2024 2023 % Change Asset impairment, restructuring and other special charges \$80 \$35129 126 % \$7568 7568 % Asset impairment, restructuring and other special charges increased \$45 million and \$51 million for the three and six months ended June 30, 2024, respectively, as compared to the same periods in the prior year. Amounts recorded during the three months ended June 30, 2024, principally reflected a \$53 million impairment charge related to a pet health IPR&D asset that was acquired from Kindred Biosciences, Inc. in 2021 (IL-4R). In June 2024, we completed required studies for IL-4R, and while no adverse events were reported, the performance of the product did not meet efficacy expectations to attain commercial viability. Due to this, future R&D activities were terminated, and the IPR&D asset was written off. Asset impairment, restructuring and other special charges during the three and six months ended June 30, 2024, also included \$10 million and \$17 million, respectively, of transaction costs associated with the divestiture of our aqua business. Amounts recorded during the six months ended June 30, 2024, also included \$43 million of costs associated with our restructuring plan announced in February 2024. Amounts recorded during the three and six months ended June 30, 2023, primarily represented costs associated with the implementation of new systems, programs, and processes due to the integration of Bayer Animal Health. For additional information regarding our asset impairment, restructuring and other special charges, see Note 5. Asset Impairment, Restructuring and Other Special Charges to the condensed consolidated financial statements. Interest Expense, Net of Capitalized Interest Three Months Ended June 30, Six Months Ended June 30, (Dollars in millions) 2024 2023 % Change 2024 2023 % Change Interest expense, net of capitalized interest \$65 \$74 (12) % \$131 \$138 (5) % Interest expense, net of capitalized interest decreased \$9 million and \$7 million, respectively, for the three and six months ended June 30, 2024, as compared to the same periods in the prior year, primarily due to lower average outstanding debt balances. Other expense, net Three Months Ended June 30, Six Months Ended June 30, (Dollars in millions) 2024 2023 % Change 2024 2023 % Change Other expense, net \$2 \$23 (91) % \$11 \$32 (66) % Other expense, net for the three and six months ended June 30, 2024, primarily consisted of foreign currency exchange losses. Other expense, net for the three and six months ended June 30, 2023, primarily consisted of foreign currency exchange losses and a settlement provision of \$15 million related to the Seresto class action lawsuits recorded during the second quarter of 2023 (see Note 13. Commitments and Contingencies for further information). Income tax expense (benefit) Three Months Ended June 30, Six Months Ended June 30, (Dollars in millions) 2024 2023 % Change 2024 2023 % Change Income tax expense (benefit) \$18 \$18 18 % \$(2) \$23 (109) % Effective tax rate (61.3) % (23.0) % 7.4 % 79.9 % We recognized income tax expense of \$18 million for both the three months ended June 30, 2024, and 2023. Our effective tax rate of (61.3) % for the three months ended June 30, 2024, differed from the statutory income tax rate primarily due to jurisdictional earnings mix of projected income in lower tax jurisdictions and losses in the U.S. and various foreign affiliates for which there was no tax benefit, as valuation allowances had been established in those countries. Our effective tax rate of (23.0) % for the three months ended June 30, 2023, differed from the statutory income tax rate primarily due to jurisdictional earnings mix of projected income in higher tax jurisdictions and losses in the U.S. and various foreign affiliates for which there was no tax benefit, as valuation allowances had been established in those countries. We recognized an income tax benefit of \$2 million for the six months ended June 30, 2024, compared to income tax expense of \$23 million for the same period in the prior year. The income tax benefit during the six months ended June 30, 2024, was primarily driven by the partial release of a valuation allowance attributable to the anticipated sale of our aqua business and a benefit related to the recognition of certain state tax credits. Our effective tax rate of 79.9 % for the six months ended June 30, 2023, differed from the statutory income tax rates due to jurisdictional 2024 Q2 Form 10-Q | 25 Table of Content s earnings mix of projected income in higher tax jurisdictions and losses in the U.S. and various foreign affiliates for which there was no tax benefit, as valuation allowances had been established in those countries. Liquidity and Capital Resources Our primary sources of liquidity are cash on hand, cash flows from operations and funds available under our credit facilities. As a significant portion of our business is conducted internationally, we hold a significant portion of cash outside of the U.S. We monitor and adjust the amount of foreign cash based on projected cash flow requirements. Our ability to use foreign cash to fund cash flow requirements in the U.S. may be impacted by local regulations and, to a lesser extent, the income taxes associated with transferring cash to the U.S. We intend to indefinitely reinvest substantially all foreign earnings for continued use in our foreign operations. As our business evolves, we may change that strategy, particularly to the extent we identify tax-efficient reinvestment alternatives for our foreign earnings or change our cash management strategy. We believe our primary sources of liquidity are sufficient to fund our short-term and long-term existing and planned capital requirements, which include working capital obligations, funding existing marketed and pipeline products, capital expenditures, business development in our targeted areas, short-term and long-term debt obligations, such as principal and interest payments, as well as interest rate swaps, operating lease payments, purchase obligations and costs associated with mergers, acquisitions, divestitures and business integrations and/or restructuring activities. As of June 30, 2024, we had cash and cash equivalents of \$416 million and unused borrowing capacity on our Revolving Credit Facility of approximately \$750 million. On July 3, 2024, we amended our Revolving Credit Facility, extending its availability through July 2029. Also, following the sale of our aqua business, we utilized \$1,222 million of cash proceeds to pay down term loan debt, significantly reducing our leverage and future interest expense. In addition, our Securitization Facility provides additional borrowing capacity in the event our borrowing capacity on this facility, which is correlated to our U.S. Net Eligible Receivables Balances, exceeds our outstanding borrowings on the facility, although as of June 30, 2024, we had no undrawn borrowing capacity on our Securitization Facility. We also have the ability to access capital markets to obtain debt financing for longer-term funding, if required. Further, we believe we have sufficient cash flow and liquidity to remain in compliance

with our debt covenants. Our ability to meet future funding requirements may be impacted by macroeconomic, business and financial volatility. As market conditions change, we will continue to monitor our liquidity position. However, a challenging economic environment or an economic downturn may impact our liquidity or ability to obtain future financing. See "Item 1A. Risk Factors - We have substantial indebtedness" in Part I of our 2023 Form 10-K.

Cash Flows The following table provides a summary of cash flows from operating, investing and financing activities for the six months ended June 30, 2024 and 2023:(in millions)

	2024	2023
Net cash provided by (used for) operating activities	\$202	\$84
Change in operating activities	(\$286)	(\$84)
Net cash provided by (used for) investing activities	\$22	\$42
Change in investing activities	(\$42)	\$22
Net cash provided by (used for) financing activities	(\$98)	\$102
Change in financing activities	\$13	(\$102)
Effect of exchange-rate changes on cash and cash equivalents	(22)	(33)
Net increase in cash and cash equivalents	\$64	\$22

Operating activities Cash provided by operating activities was \$202 million for the six months ended June 30, 2024, compared to cash used for operating activities of \$84 million for the six months ended June 30, 2023. The change in cash provided by (used for) operating activities was primarily driven by year-over-year improvements in changes in operating assets and liabilities. **Investing activities** Cash provided by investing activities was \$4 million for the six months ended June 30, 2024, compared to cash used for investing activities of \$84 million for the six months ended June 30, 2023. Cash provided by investing activities during the six months ended June 30, 2024, was driven by the collection of a \$66 million receivable related to the previous divestiture of our Shawnee and Speke locations (see Note 4. Acquisitions, Divestitures and Other Arrangements to the condensed consolidated financial statements for additional information), partially offset by net purchases of property and equipment and software. Cash used for investing activities during the six months ended June 30, 2023, primarily related to net purchases of property and equipment and software, \$16 million paid for our acquisition of NutriQuest and \$14 million for the purchase of intangible assets. **2024 Q2 Form 10-Q | 26** Table of Contents **Financing activities** Cash used for financing activities was \$120 million for the six months ended June 30, 2024, compared to cash provided by financing activities of \$213 million for the six months ended June 30, 2023. Cash used for financing activities during the six months ended June 30, 2024, included \$25 million in scheduled repayments of long-term borrowings and net repayments on our Revolving Credit Facility of \$200 million, offset by net borrowings on our Securitization Facility of \$120 million. Cash provided by financing activities of \$213 million during the six months ended June 30, 2023, primarily reflected proceeds from our Revolving Credit Facility, partially offset by the repayment of indebtedness outstanding under our long-term borrowings. **Description of Indebtedness** For a complete description of our existing debt and available credit facilities as of June 30, 2024 and December 31, 2023, see Note 8. **Debt** within Item 8, "Financial Statements and Supplementary Data," of Part II of our 2023 Form 10-K. New developments, including the amendment to our Revolving Credit Facility and \$1,222 million pay down of our term loan debt following the sale of our aqua business are discussed in Note 8. **Debt** of this Form 10-Q. **Critical Accounting Policies and Estimates** The preparation of financial statements in accordance with U.S. GAAP requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses. Certain of our accounting policies are considered critical because these policies are the most important to the depiction of our financial statements and require significant, difficult or complex judgments, often requiring the use of estimates about the effects of matters that are inherently uncertain. Actual results that differ from our estimates could have an unfavorable effect on our financial position and results of operations. We apply estimation methodologies consistently from year to year. Such policies are summarized in Item 7, "Management's Discussion & Analysis of Results of Financial Condition and Results of Operations," of our 2023 Form 10-K. There were no significant changes or developments in the application of our critical accounting policies during the six months ended June 30, 2024.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Foreign Exchange Risk We operate on a global basis and are exposed to the risk that our earnings, cash flows and equity could be adversely impacted by fluctuations in foreign currency exchange rates. We are exposed to foreign currency exchange risk as the functional currency financial statements of non-U.S. subsidiaries are translated to U.S. dollars. We are also subject to foreign currency transaction gains and losses to the extent revenue and expense transactions are not denominated in the functional currency of a subsidiary. We are primarily exposed to foreign currency exchange risk with respect to net assets denominated in the Euro, British pound, Swiss franc, Brazilian real, Australian dollar, Japanese yen, Canadian dollar and Chinese yuan. Additionally, we generally identify hyperinflationary markets as those markets whose cumulative inflation rate over a three-year period exceeds 100%. We have applied hyperinflationary accounting for our Argentina and Turkey subsidiaries since 2018 and 2022, respectively, and as a result, have changed their functional currencies to the U.S. dollar. During the six months ended June 30, 2024, revenue in Argentina and Turkey each represented less than 1% of our consolidated revenue, and assets held in Argentina and Turkey as of June 30, 2024, each represented less than 1% of our consolidated assets. Further, in February 2024 our Board of Directors authorized a restructuring plan that, among other strategic decisions, has resulted in a change in how we operate in and sell into the Argentina market, which has reduced our foreign currency exposure with respect to the Argentine peso. In spite of this, and while the application of hyperinflationary accounting for our subsidiaries in Argentina and Turkey did not have a material impact on our business during the six months ended June 30, 2024, we may in the future incur further currency devaluations, which could have a material adverse impact on our results of operations.

Interest Risk At June 30, 2024, we held interest rate swap agreements with a notional value of \$3,800 million that had the economic effect of modifying this amount of our variable-rate debt to fixed-rate. Following the sale of our aqua business and the associated debt pay down, we settled \$1,000 million notional amount of these interest rate swaps (see Note 9. **Financial Instruments** for additional information). When including variable-rate converted to fixed-rate through the use of interest rate swaps, and subsequent to the debt pay down and interest rate swap settlements, approximately 79% of our long-term indebtedness bears interest at a fixed rate. **2024 Q2 Form 10-Q | 27** Table of Contents

ITEM 4. CONTROLS AND PROCEDURES

(a) **Evaluation of Disclosure Controls and Procedures.** Under applicable SEC regulations, management of a reporting company, with the participation of the principal executive officer and principal financial officer, must periodically evaluate the company's disclosure controls and procedures, which are defined generally as controls and other procedures of a reporting company designed to ensure that information required to be disclosed by the reporting company in its periodic reports filed with the SEC (such as this Form 10-Q) is recorded, processed, summarized and reported on a timely basis. Our management, with the participation of Jeffrey N. Simmons, president and chief executive officer, and Todd S. Young, executive vice president and chief financial officer, evaluated our disclosure controls and procedures as of June 30, 2024, and concluded they were effective.

(b) **Changes in Internal Controls.** During the second quarter of 2024, there were no changes in our internal control over financial reporting that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

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PART II

ITEM 1. LEGAL PROCEEDINGS See Note 13. **Commitments and Contingencies** to the condensed consolidated financial statements for a summary of our legal proceedings. This item should be read in conjunction with "Legal Proceedings" in Part I, Item 3 of our 2023 Form 10-K.

ITEM 1A. RISK FACTORS Our risk factors are documented in Item 1A of Part I of our 2023 Form 10-K. There have been no material changes from the risk factors previously disclosed in the 2023 Form 10-K.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS (none)

ITEM 3. DEFAULTS UPON SENIOR SECURITIES (none)

ITEM 4. MINE SAFETY DISCLOSURES (none)

ITEM 5. OTHER INFORMATION During the three months ended June 30, 2024, no director or officer of the Company adopted, modified or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

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ITEM 6. EXHIBITS The following exhibits are either filed or furnished herewith (as applicable) or, if so indicated, incorporated by reference to the documents indicated in parentheses,

which have previously been filed or furnished with the SEC. Exhibit NumberÂ Description2.1Amendment No. 1, dated as of July 1, 2024, to the Asset Purchase Agreement by and between Elanco Animal Health Incorporated as Seller and Intervet International B.V. as Buyer dated as of February 5, 2024 (filed herewith).3.1Amended and Restated Articles of Incorporation of Elanco Animal Health Incorporated, effective May 30, 2024 (incorporated by reference to Exhibit 3.1 of the Current Report on Form 8-K filed with the SEC on June 4, 2024).3.2Elanco Animal Health Incorporated Amended and Restated Bylaws, effective May 30, 2024 (incorporated by reference to Exhibit 3.2 of the Current Report on Form 8-K filed with the SEC on June 4, 2024).10.1Amendment No. 2, dated as of July 3, 2024, to the Credit Agreement, dated as of August 1, 2020, by and among Elanco Animal Health Incorporated, as borrower, Elanco US Inc., as co-borrower, the subsidiary loan parties party thereto, the lenders and issuing banks party thereto from time to time, Goldman Sachs Bank USA, as term facility agent, collateral agent, and security trustee, and JPMorgan Chase Bank, N.A., as revolving facility agent (incorporated by reference to Exhibit 10.1 of the Current Report on Form 8-K filed with the SEC on July 3, 2024).31.1Section 302 Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).31.2Section 302 Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 (filed herewith).32Certification of the Chief Executive Officer and the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (filed herewith).101Interactive Data Files.104Cover Page Interactive Data File (formatted as Inline XBRL document and included in Exhibit 101).2024 Q2 Form 10-Q | 30Table of ContentsSignaturesPursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.ELANCO ANIMAL HEALTH INCORPORATED(Registrant)Date:August 8, 2024/s/ Jeffrey N. SimmonsJeffrey N. SimmonsPresident and Chief Executive Officer(Principal Executive Officer)Date:August 8, 2024/s/ Todd S. YoungTodd S. YoungExecutive Vice President, Chief Financial Officer(Principal Financial Officer)2024 Q2 Form 10-Q | 31DocumentExhibit 2.1EXECUTION VERSIONFIRST AMENDMENT TO ASSET PURCHASE AGREEMENTThis FIRST AMENDMENT TO ASSET PURCHASE AGREEMENT (this â€œAmendmentâ€), is hereby entered into as of July 1, 2024, by and between Elanco Animal Health, Inc., an Indiana corporation (â€œSellerâ€ and, together with the Seller Divesting Entities, the â€œSeller Partiesâ€), and Intervet International B.V., a Dutch private company with limited liability (â€œBuyerâ€ and, together with Seller, the â€œPartiesâ€). Capitalized terms used but not otherwise defined herein have their respective meanings in the Asset Purchase Agreement (as defined below).RECITALSWHEREAS, Buyer and Seller entered into that certain Asset Purchase Agreement, dated as of February 5, 2024 (the â€œAsset Purchase Agreementâ€), pursuant to which the Seller Parties agreed to sell to Buyer, and Buyer (or one of its designated Affiliates) agreed to purchase from the Seller Parties, all of the Transferred Assets, and Buyer agreed to assume all of the Assumed Liabilities, either directly or indirectly, in each case on the terms and subject to the conditions set forth in the Asset Purchase Agreement;WHEREAS, Section 13.09 of the Asset Purchase Agreement provides that the AssetPurchase Agreement may be amended by a written agreement duly executed by each Party; andWHEREAS, Buyer and Seller desire to amend, and do hereby amend, the Asset PurchaseAgreement as set forth in this Amendment.NOW, THEREFORE, in consideration of the foregoing recitals, the mutual rights and obligations hereunder and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the Parties, intending to be legally bound, hereby amend the Agreement as follows:1. Amendment to Section 7.07(b) of the Asset Purchase Agreement. The first sentence of Section 7.07(b) of the Asset Purchase Agreement is hereby amended and restated in its entirety as follows:â€œUntil the third (3rd) anniversary of the Closing Date in the European Economic Area, the United Kingdom and the Republic of Chile, and until the fifth (5th) anniversary of the Closing Date elsewhere globally (or, if not enforceable for such period in any jurisdiction under the applicable Laws of such jurisdiction, for such shorter period as will be enforceable in such country under any applicable Law) (such applicable period, the â€œNon- Compete Periodâ€), Seller shall, and shall cause its Affiliates to, refrain from, either alone or in conjunction with any other Person, directly or indirectly, including through its present or future Affiliates, (i) owning, operating, managing, controlling, or investing or engaging in a Competitive Business or (ii) otherwise knowingly lend assistance (financial or otherwise) to enable any Person to participate or engage in a Competitive Business.â€2. No Further Amendment. Except as expressly amended by the provisions of this Amendment, the Asset Purchase Agreement is in all respects ratified and confirmed and all the terms, conditions, and provisions thereof shall remain in full force and effect. This Amendmentis limited precisely as written and shall not be deemed to be an amendment to any other term or condition of the Asset Purchase Agreement or any other document referred to therein. This Amendment shall be deemed to be in full force and effect from and after the execution of this Amendment by the Parties, and the Parties shall be bound hereby.3. Miscellaneous. The provisions of Section 13.01 (Rules of Construction), Section13.05 (Severability), Section 13.06 (Assignment), Section 13.08 (Entire Agreement), Section13.09 (Amendments), Section 13.10 (Waiver), Section 13.11 (Governing Law), Section 13.12 (Dispute Resolution; Consent to Jurisdiction), Section 13.13 (Waiver of Jury Trial), Section 13.14 (Admissibility into Evidence), and Section 13.21 (Counterparts), in each case of the Asset Purchase Agreement, shall apply to this Amendment mutatis mutandis as if set forth herein.[signature page follows]IN WITNESS WHEREOF, each of Buyer and Seller have caused this Amendment to be executed on the date first written above by their respective duly authorized officers.SELLER:ELANCO ANIMAL HEALTH, INC.By:Â /s/ Jeffrey SimmonsName: Jeffrey SimmonsTitle: President & Chief Executive OfficerBUYER:INTERVET INTERNATIONAL B.V.By:Â /s/ Franciscus MattijssenName: Franciscus MattijssenTitle: Managing Director[Signature page to First Amendment to Asset Purchase Agreement]DocumentEXHIBIT 31.1 CERTIFICATIONS, Jeffrey N. Simmons, certify that:1.Â Â Â I have reviewed this report on Form 10-Q of Elanco Animal Health Incorporated;2.Â Â Â Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Â Â Â Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.Â Â Â The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:a)Â Â Â Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;b)Â Â Â Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;c)Â Â Â Evaluated the effectiveness of the registrantâ€™s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; andd)Â Â Â Disclosed in this report any change in the registrantâ€™s internal control over financial reporting that occurred during the registrantâ€™s most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrantâ€™s internal control over

financial reporting; and5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; andb) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting. Date:August 8, 2024By:/s/Jeffrey N. Simmons Jeffrey N. Simmons President and Chief Executive Officer(Principal Executive Officer)DocumentEXHIBIT 31.2 CERTIFICATIONS, Todd S. Young, certify that:1. I have reviewed this report on Form 10-Q of Elanco Animal Health Incorporated;2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; andd) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's Board of Directors (or persons performing the equivalent functions):a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; andb) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting. Date:August 8, 2024By:/s/Todd S. Young Todd S.

Young Executive Vice President and Chief Financial Officer (Principal Financial Officer)DocumentEXHIBIT 32CERTIFICATION OF THECHIEF EXECUTIVE OFFICER ANDCHIEF FINANCIAL OFFICERPURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002Pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of section 1350, chapter 63 of title 18, United States Code), each of the undersigned officers of Elanco Animal Health Incorporated, an Indiana corporation (the "Company"), does hereby certify that, to the best of their knowledge:The Quarterly Report on Form 10-Q for the quarter ended June 30, 2024 (the "Form 10-Q") of the Company fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934 and information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company. Date:August 8, 2024/s/Jeffrey N. Simmons Jeffrey N. Simmons President and Chief Executive Officer(Principal Executive Officer) Date:August 8, 2024/s/Todd S. Young Todd S. Young Executive Vice President and Chief Financial Officer(Principal Financial Officer)