

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM S-1
REGISTRATION STATEMENT
UNDER
THE SECURITIES ACT OF 1933

FORWARD AIR CORPORATION
(Exact name of registrant as specified in its charter)

Tennessee

(State or other jurisdiction of
incorporation or organization)

4731

(Primary Standard Industrial
Classification Code Number)

62-1120025

(I.R.S. Employer
Identification Number)

1915 Snapps Ferry Road, Building N
Greeneville, Tennessee 37745
(423) 636-7000

(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

Michael L. Hance
Chief Legal Officer and Secretary
1915 Snapps Ferry Road, Building N
Greeneville, Tennessee 37745
(423) 636-7000

(Name, address, including zip code, and telephone number, including area code, of agent for service)

Copies to:

Flora R. Perez, Esq.
Greenberg Traurig, P.A.
401 East Las Olas Boulevard Suite 2000
Fort Lauderdale, FL 33301
(954) 765-0500

Approximate date of commencement of proposed sale to the public From time to time after this Registration Statement becomes effective.

If any of the securities being registered on this Form are to be offered on a delayed or continuous basis pursuant to Rule 415 under the Securities Act of 1933 check the following box: ☒

If this form is filed to register additional securities for an offering pursuant to Rule 462(b) under the Securities Act, please check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. ☐

If this form is a post-effective amendment filed pursuant to Rule 462(c) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. ☐

If this form is a post-effective amendment filed pursuant to Rule 462(d) under the Securities Act, check the following box and list the Securities Act registration statement number of the earlier effective registration statement for the same offering. ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐
Non-accelerated filer ☐ Smaller reporting company ☐
Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 7(a)(2)(B) of the Securities Act. ☐

The registrant hereby amends this registration statement on such date or dates as may be necessary to delay its effective date until the registrant shall file a further amendment which specifically states that this registration statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until this registration statement shall become effective on such date as the SEC, acting pursuant to said Section 8(a), may determine.

The information in this prospectus is not complete and may be changed. We may not sell these securities until the registration statement filed with the Securities and Exchange Commission is effective. This prospectus is not an offer to sell these securities and it is not soliciting an offer to buy these securities in any jurisdiction where the offer or sale is not permitted.

SUBJECT TO COMPLETION, DATED JUNE 10, 2024

PRELIMINARY PROSPECTUS

FORWARD AIR CORPORATION

UP TO 14,015,018 SHARES OF COMMON STOCK

This prospectus relates to the offer and sale from time to time by the selling shareholders named in this prospectus (the "selling shareholders") of up to 14,015,018 shares of Common Stock, par value \$0.01 ("Common Stock") of Forward Air Corporation (the "Company," "we," "us," or "our") consisting of:

- (1) 5,135,008 shares of Common Stock on an as-exchanged basis that were issued to certain equityholders of Omni Newco, LLC ("Omni") and Omni Management Holdings, LLC ("Management Holdings") (the equityholders of Omni and Management Holdings are referred to in this prospectus as the "Omni Holders" and the "Omni Management Holders", respectively) in connection with our acquisition of Omni, Management Holdings and Omni's direct and indirect subsidiaries (the "Omni Acquisition") pursuant to the Agreement and Plan of Merger, dated as of August 10, 2023 (as amended by Amendment No. 1, dated as of January 22, 2024, the "Merger Agreement"), among us, Omni and the other parties thereto, which consist of (x) 699,707 shares of Common Stock and (y) 4,435,301 Opco Class B Units (as defined in this prospectus), or its equivalent designation in Management Holdings, and corresponding Company Series B Preferred Units which, together with the Opco Class B Units (or their equivalent units in Management Holdings as applicable), are exchangeable into Common Stock; and
- (2) 8,880,010 shares of Common Stock on an as-converted and as-exchanged basis that were issued to certain Omni Holders and Omni Management Holders as consideration in connection with the Omni Acquisition, which consist of (x) 1,210,006 Company Series C Preferred Units (as defined in this prospectus) which were converted to Common Stock upon receipt of the approval of our shareholders at our 2024 Annual Shareholders Meeting (the "Conversion Approval") and (y) 7,670,004 Opco Series C-2 Preferred Units, or its equivalent designation in Management Holdings, which were converted into Opco Class B Units (or their equivalent units in Management Holdings as applicable) and corresponding Company Series B Preferred Units upon receipt of the Conversion Approval and are exchangeable into Common Stock.

We will not receive any proceeds from the sale of shares of Common Stock by the selling shareholders pursuant to this prospectus.

Our registration of the securities covered by this prospectus does not mean that either we or the selling shareholders will issue, offer or sell, as applicable, any of the Common Stock. The selling shareholders may offer and sell the securities covered by this prospectus in a number of different ways and at varying prices. We provide more information about how the selling shareholders may sell the shares in the section entitled "*Plan of Distribution*."

You should read this prospectus and any prospectus supplement or amendment carefully before you invest in our Common Stock.

Our shares of Common Stock are listed on the Nasdaq Capital Market ("Nasdaq") under the symbol "FWRD." On June 6, 2024, the closing price of our Common Stock was \$19.35 per share.

Investing in our securities involves risks that are described in the "Risk Factors" section beginning on page 8 of this prospectus.

Neither the Securities and Exchange Commission nor any state securities commission has approved or disapproved of the securities to be issued under this prospectus or determined if this prospectus is truthful or complete. Any representation to the contrary is a criminal offense.

The date of this prospectus is _____, 2024.

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You should rely only on the information contained in this prospectus. No one has been authorized to provide you with information that is different from that contained in this prospectus. This prospectus is dated as of the date set forth on the cover hereof. You should not assume that the information contained in this prospectus is accurate as of any date other than that date. Throughout this prospectus, unless otherwise noted or otherwise suggested by context, all references to the “Company”, “we,” “us” or “our” refer to Forward Air Corporation.

TRADEMARKS

This prospectus and the documents incorporated by reference into this prospectus contain references to trademarks and service marks belonging to other entities. Solely for convenience, trademarks and trade names may appear without the ® or ™ symbols, but such references are not intended to indicate, in any way, that the applicable licensor will not assert, to the fullest extent under applicable law, its rights to these trademarks and trade names. We do not intend our use or display of other companies' trade names, trademarks or service marks to imply a relationship with, or endorsement or sponsorship of us by, any other companies.

CAUTIONARY STATEMENT REGARDING FORWARD-LOOKING STATEMENTS

Certain statements made in this prospectus and the documents incorporated by reference into this prospectus are "forward-looking statements." Words such as "estimates," "projected," "expects," "estimated," "anticipates," "forecasts," "plans," "intends," "believes," "seeks," "may," "will," "would," "future," "propose," "target," "goal," "objective," "outlook" and variations of these words or similar expressions (or the negative versions of such words or expressions) are intended to identify forward-looking statements. These forward-looking statements are not guarantees of future performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside our control, that could cause actual results or outcomes to differ materially from those discussed in the forward-looking statements. Important factors, among others, that may affect actual results or outcomes include:

- any statements regarding our ability to achieve the intended benefits of the Omni Acquisition, including cost and revenue synergies;
- any statements regarding any payments that we will be required to make to Omni Holders;
- any statements regarding our substantial indebtedness, including our ability to service our debt;
- any statements regarding future performance;
- any statements regarding any projections of earnings, revenues, payment of dividends, other financial items or related accounting treatment, or cost reduction measures;
- any statements of plans, strategies, and objectives of management for future operations;
- any statements regarding future insurance, claims and litigation and any associated estimates or projections operations, including our strategy to expand service offerings and terminal footprint;
- any statements regarding our commitment to accelerate expansion, both domestically and internationally;
- any statements regarding the impact of regulations, economic sanctions or legislation on our business;
- any statements regarding an increase in the cost of new equipment; any statements concerning proposed or intended, new services, developments or integration measures;
- any statements regarding our technology and information systems, including the effectiveness of each;
- any statements regarding competition, including our specific advantages, the capabilities of our segments, including the integration of services and our geographic location;
- any statement regarding our properties; any statements regarding intended expansion through acquisition or greenfield startups;
- any statements regarding future business, economic conditions or performance; any statements regarding our ESG and sustainability initiatives, initiatives, including any partnerships that we enter into in connection with our goals;
- any statement regarding certain tax and accounting matters, including the impact on our financial statements;
- any statements regarding our ongoing commitment to cybersecurity;
- any statements regarding the availability of cash;
- any statements regarding the impact of the Ransomware Incident on our business, future operations and results;
- any statements regarding our expectations of freight volumes, and any impact on rates;
- any statement regarding the impact and implementation of disclosure control systems;
- and any statements of belief and any statements of assumptions underlying any of the foregoing.

The forward-looking statements contained in this prospectus and the documents incorporated by reference into this prospectus are based on current expectations and beliefs concerning future developments and their potential effects on us. There can be no assurance that future developments affecting us will be those that we have anticipated. These forward-looking statements involve a number of risks, uncertainties (some of which are beyond our control) or other assumptions that may cause actual results or performance to be materially different from those expressed or implied by these forward-looking statements. These risks and uncertainties include, but are not limited to, those factors described under the heading "*Risk Factors*" in this prospectus and the section entitled "*Risk Factors*" in our 2023 Form 10-K incorporated by reference herein. Should one or more of these risks or uncertainties materialize, or should any of our assumptions prove incorrect, actual results may vary in material respects from those projected in these forward-looking statements. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required under applicable securities laws.

SUMMARY

This summary highlights selected information contained elsewhere in, or incorporate by reference into, this prospectus and does not contain all of the information you should consider when making your investment decision. Before investing in our securities, you should carefully read this entire prospectus and the documents incorporated by reference herein, including the information set forth under the headings "Risk Factors," "Cautionary Statement Regarding Forward-Looking Statements," and "Management's Discussion and Analysis of Financial Condition and Results of Operations," as well as our financial statements. See also the section entitled "Where You Can Find More Information."

Business Overview

We are a leading asset-light freight provider of transportation services, including less-than-truckload (LTL), truckload and intermodal drayage services and freight brokerage and supply chain services across North America, Europe, and Asia. We offer premium services that typically require precision execution, such as expedited transit, delivery during tight time windows and special handling. We utilize an asset-light strategy to minimize our investments in equipment and facilities and to reduce our capital expenditures.

Our services are classified into three reportable segments: Expedited Freight, Intermodal and Omni Logistics.

Our Expedited Freight segment provides expedited regional, inter-regional and national LTL services. Expedited Freight also offers customers local pick-up and delivery and other services including truckload, shipment consolidation and deconsolidation, warehousing, customs brokerage and other handling. We plan to grow our LTL geographic footprint through greenfield start-ups as well as through acquisitions.

Our Intermodal segment provides first- and last-mile high value intermodal container drayage services both to and from seaports and railheads. Intermodal also offers dedicated contract and container freight station (CFS) warehouse and handling services, and in select locations, linehaul and local LTL services. We plan to grow our Intermodal geographic footprint through acquisitions as well as through greenfield start-ups where no suitable acquisition is available.

Our Omni Logistics segment provides a full suite of global logistics services. Services include air and ocean freight consolidation and forwarding, customs brokerage, warehousing and distribution, time-definite transportation services and other supply chain solutions.

Omni Acquisition

On January 25, 2024 (the "Closing Date"), we acquired Omni, Management Holdings and Omni's direct and indirect subsidiaries through a series of transactions involving our direct and indirect subsidiaries, for a combination of (a) \$100 million in cash (which includes transaction costs of approximately \$80 million), (b) the Common Equity Consideration (as defined below) representing 5,135,008 shares of the Common Stock on an as-exchanged basis and (c) Convertible Preferred Equity Consideration (as defined below) representing an additional 8,880,010 shares of Common Stock on an as-converted and as-exchanged basis. The "Common Equity Consideration" consists of (i) Common Stock, (ii) units of Clue Opco LLC, a newly formed subsidiary of ours ("Opco"), designated as "Class B Units" ("Opco Class B Units") and corresponding fractional units of our preferred stock designated as "Series B Preferred Stock" ("Company Series B Preferred Stock"), each representing one one-thousandth of a share of Company Series B Preferred Stock ("Company Series B Preferred Units") which, together, are exchangeable into Common Stock and (iii) Management Holdings Class B Units (as defined below), which are exchangeable into Opco Class B Units, and corresponding Company Series B Preferred Units. The "Convertible Preferred Equity Consideration" consists of (i) fractional units of our convertible preferred stock designated as "Series C Preferred Stock" ("Company Series C Preferred Stock") each representing one one-thousandth of a share of Company Series C Preferred Stock ("Company Series C Preferred Units") that converted into Common Stock upon receipt of the Conversion Approval, (ii) Opco Series C-2 Preferred Units that converted into Opco Class B Units and corresponding Company Series B Preferred Units upon receipt of the Conversion Approval and are exchangeable into Common Stock and (iii) the Management Holdings Series C-2 Units that converted into Management Holdings Class B Units and corresponding Company Series B Preferred Units upon receipt of the Conversion Approval and are exchangeable into Opco Class B Units and corresponding Company Series B Preferred Units.

Omni, founded in 2000 and headquartered in Dallas, Texas, is an asset-light, high-touch logistics and supply chain management company with deep customer relationships in high-growth end markets. Omni delivers domestic and international freight forwarding, fulfillment services, customs brokerage, distribution, and value-added services for time-sensitive freight to United States-based customers operating both domestically and internationally. Omni provides business-to-business solutions to prominent United States-based customers across a variety of attractive end markets, including the technology, retail, media, logistics, life sciences and e-commerce sectors, many of which have had long-term relationships with Omni.

Prior to the completion of the Omni Acquisition, we completed a restructuring, pursuant to which, among other things, we contributed all of our operating assets to Opco. Opco has been structured as an umbrella partnership C corporation through which the Omni Holders hold (i) a portion of the Common Equity Consideration in the form of Opco Class B Units and corresponding Company Series B Preferred Units and (ii) a portion of the Convertible Preferred Equity Consideration in the form of units of Opco designated as "Series C-2 Preferred Units" ("Opco Series C-2 Preferred Units"). Effective as of the Closing Date, we operate our business through Opco, which indirectly holds all of our and Omni's assets and operations. Opco is governed by an amended and restated limited liability company agreement of Opco that became effective at the Closing Date (the "Opco LLCA").

In connection with the Omni Acquisition, Management Holdings became a member of Opco and is structured as the vehicle where certain employees or former employees of Omni or its direct or indirect subsidiaries received their portion of the equity consideration provided in the Omni Acquisition. Through ownership of Management Holdings units, certain employees or former employees of Omni or its direct or indirect subsidiaries indirectly hold units of Opco. Omni Management Holders hold (i) a portion of the Common Equity Consideration in the form of units of Management Holdings designated as "Class B Units" which have the same rights and preferences as the Opco Class B Units ("Management Holdings Class B Units") and corresponding Company Series B Preferred Units and (ii) a portion of the Convertible Preferred Equity Consideration in the form of units of Management Holdings designated as "Series C-2 Units" which have the same rights and preferences as the Opco Series C-2 Preferred Units ("Management Holdings Series C-2 Units"). Effective as of the Closing Date, we serve as the manager of Management Holdings, which is governed by an amended and restated limited liability company agreement of Management Holdings that became effective at the Closing Date (the "Management Holdings LLCA").

Corporation Information

We are a Tennessee corporation. Our principal executive offices are located at 1915 Snapps Ferry Road, Building N Greeneville, TN 37745 and our telephone number is (423) 636-7000. Our website is www.forwardair.com. Our website and the information contained on, or accessed through, our website are not part of this prospectus, and you should rely only on the information contained in this prospectus and incorporated by reference into this prospectus when making a decision as to whether to invest in our securities.

	The Offering
Issuer	Forward Air Corporation
Securities offered by the selling shareholders	<p>Up to 14,015,018 shares of Common Stock, consisting of:</p> <ul style="list-style-type: none"> • 5,135,008 shares of Common Stock on an as-exchanged basis which consist of (x) 699,707 shares of Common Stock and (y) 4,435,301 Opco Class B Units (or its equivalent designation in Management Holding) and corresponding Company Series B Preferred Units which, together with the Opco Class B Units (or their equivalent units in Management Holdings), are exchangeable into Common Stock; and • 8,880,010 shares of Common Stock on an as-converted and as-exchanged basis which consist of (x) 1,210,006 Company Series C Preferred Units which were converted to Common Stock upon receipt of the Conversion Approval and (y) 7,670,004 Opco Series C-2 Preferred Units, or its equivalent designation in Management Holdings, which were converted into Opco Class B Units (or their equivalent units in Management Holdings) and corresponding Company Series B Preferred Units upon receipt of the Conversion Approval and are exchangeable into Common Stock.
Use of proceeds	<p>We will not receive any of the proceeds from the sale of the shares of Common Stock by the selling shareholders. As of June 7, 2024, the closing price of our Common Stock was \$20.67 per share. We will bear all costs, expenses and fees in connection with the registration of the securities. The selling shareholders will bear all commissions and discounts, if any, attributable to their respective sales of the securities.</p>
Market for our shares of common stock	Our Common Stock is listed for trading on Nasdaq under the symbol "FWRD".
Risk Factors	<p>Any investment in the securities offered hereby is speculative and involves a high degree of risk. You should carefully consider the information set forth under "Risk Factors" and elsewhere in this prospectus, as well as the information set forth under "Risk Factors" in our Annual Report on Form 10-K, which is incorporated by reference into this prospectus.</p>

DIVIDEND POLICY

We have previously paid quarterly cash dividends on our Common Stock. However, beginning with the quarter ended March 31, 2024, we have suspended the payment of quarterly dividends on our Common Stock in order to execute on de-risking our capital structure. Any future determination related to our dividend policy will be made at the discretion of our board of directors (the "Board") after considering our financial condition, results of operations, capital requirements, business prospects and other factors our Board deems relevant, and subject to the restrictions contained in any future financing instruments. In addition, our current credit facility restricts the payment of dividends.

RISK FACTORS

An investment in shares of our Common Stock involves risks and uncertainties. In addition to the other information included in this prospectus or incorporated by reference herein, you should consider carefully the factors set forth below and in the section entitled "Risk Factors" in our 2023 Form 10-K incorporated by reference herein before making an investment decision to purchase shares of our common stock. See "Where You Can Find More Information" and "Incorporation by Reference." We seek to identify, manage and mitigate risks to our business, but risks and uncertainties are difficult to predict, and many are outside of our control and therefore cannot be eliminated. You should be aware that it is not possible to predict or identify all of these factors and that the following is not meant to be a complete discussion of all potential risks or uncertainties. If known or unknown risks or uncertainties materialize, our business, results of operations or financial condition could be adversely affected, potentially in a material way, which could result in a partial or complete loss of your investment.

Risks Related to This Offering and Ownership of Our Common Stock

The stock price of our Common Stock may fluctuate significantly, and you could lose all or part of your investment in our Common Stock as a result.

We cannot predict the prices at which shares of our Common Stock may trade. The market price of shares of our Common Stock may be highly volatile and fluctuate significantly due to a number of factors, some of which may be beyond our control, including:

- our quarterly or annual earnings or those of our competitors;
- variations in our quarterly dividends, if any, to shareholders;
- actual or anticipated fluctuations in our operating results or those of our competitors;
- publication of research reports about us, our competitors or our industry, changes in, or failure to meet, estimates made by securities analysts or ratings agencies of our financial and operating performance or lack of research reports by industry analysts or ceasing of analyst coverage;
- additions or departures of key management personnel;
- strategic actions or announcements by us or our competitors;
- adverse market reaction to any indebtedness we may incur or securities we may issue in the future;
- changes in accounting standards, policies, guidelines, interpretations or principles;
- changes to the regulatory and legal environment in which we operate;
- litigation or governmental investigations initiated against us;
- reputational issues, including reputational issues involving our competitors and their products and our third-party partners;
- actions by institutional shareholders;
- outcome of pending or future litigation;
- any ineffectiveness of our internal controls;
- announcements made or actions taken by us;
- overall market fluctuations and domestic and worldwide economic and political conditions; and
- other factors described in this "Risk Factors" section and section entitled "Risk Factors" in our 2023 Form 10-K incorporated by reference herein.

Stock markets in general have experienced volatility that has often been unrelated to the operating performance of a particular company. These broad market fluctuations may adversely affect the trading price of our Common Stock. If any of the foregoing events occur, it could cause our stock price to fall and may expose us to lawsuits, including securities class action litigation, that, even if unsuccessful, could result in substantial costs and divert our management's attention and resources. You should consider an investment in shares of our Common Stock to be risky, and you should invest in shares of our Common Stock only if you can withstand a significant loss and wide fluctuations in the market value of your investment.

None of the proceeds from the sale of shares of our Common Stock by the selling shareholders will be available to us to fund our operations.

We will not issue any new shares of our Common Stock and will not receive any proceeds from the sale of shares of our Common Stock by the selling shareholders. The selling shareholders will receive all proceeds from the sale of the shares. Consequently, none of the proceeds from the sales of shares by the selling shareholders will be available to us to fund our operations, capital expenditures, compensation plans or acquisition opportunities. See "Use of Proceeds."

We cannot guarantee the payment of dividends on our Common Stock, or the timing or amount of any such dividends.

We have previously paid quarterly cash dividends on our Common Stock. However, beginning with the quarter ended March 31, 2024, we have suspended the payment of quarterly dividends on our Common Stock in order to execute on de-risking our capital structure. The payment of any dividends in the future to our shareholders, and the timing and amount thereof, will fall within the discretion of our Board. Our Board's decisions regarding the payment of dividends will depend on many factors, such as our financial condition, earnings, capital requirements, debt service obligations, restrictive covenants in the agreements governing our indebtedness, general economic business conditions, industry practice, legal requirements and other factors that our Board may deem relevant. Our ability to pay dividends will depend on our ongoing ability to generate cash from operations and on our access to the capital markets.

Future sales of Common Stock may cause the market price of our Common Stock to drop significantly.

Given the substantial number of shares of Common Stock being registered for potential resale by selling shareholders pursuant to this prospectus, the sale of shares by the selling shareholders, or the perception in the market that the selling shareholders of a large number of shares intend to sell shares, could increase the volatility of the market price of our Common Stock or result in a significant decline in the public trading price of our Common Stock. Such sales may also result in material dilution to our existing shareholders, and new investors could gain rights, preferences, and privileges senior to existing holders of our Common Stock.

Following the announcement of the Omni Acquisition, the price of our Common Stock decreased significantly. Continued downward pressure on our stock price may increase the risk of shareholder litigation and shareholder activism, which could divert management's attention and resources.

Following the announcement of the Omni Acquisition, the market price of our Common Stock decreased substantially and is currently trading at significantly lower levels than prior to the announcement of the Omni Acquisition. As a consequence of this decrease, investors may, under the fear of suffering greater losses, be more inclined to sell their shares of the Company's Common Stock more quickly and at greater discounts than otherwise would be the case in the absence of a sudden and significant decline in the stock price. Plaintiffs have, in the past, initiated securities class action litigation against a company following periods of volatility in the market price of its securities.

On September 26, 2023, Rodney Bell, Michael A. Roberts and Theresa Woods, three of our shareholders, filed a complaint (the "Shareholder Complaint") against us and certain of our directors and officers in the Third District Chancery Court sitting in Greeneville, Tennessee. The Shareholder Complaint alleges, among other things, that our shareholders have the right to vote on certain transactions contemplated by the Merger Agreement and sought an injunction against the consummation of the transaction until a shareholder vote was held. The court initially granted a temporary restraining order enjoining the transactions contemplated by the Merger Agreement but later dissolved it on October 25, 2023. Thereafter, on January 25, 2024, the parties to the Merger Agreement completed the Omni Acquisition. On May 15, 2024, Plaintiff Michael Roberts, together with the Cambria County Employees Retirement System filed an amended class action complaint seeking damages, among other forms of relief. The proposed amended complaint, like the earlier complaints, challenges our determination not to subject the Omni Acquisition to a stockholder vote. The Defendants disagree with the allegations of the proposed amended complaint and will defend the matter if and when an amended complaint is filed.

We may in the future be the target of additional litigation. Securities and derivative litigation, even without merit, defending against these claims could result in substantial costs and liabilities and divert management's attention and resources.

In addition, the recent volatility in our Common Stock has increased the risk of shareholder activism. For example, ClearBridge Investments, LLC publicly released a letter sent to our former Chairman and CEO and Lead Independent Director on August 18, 2023, with the purpose of urging the Board to reconsider the merger. Such shareholder activism, like securities litigation, could result in substantial costs and could divert management's attention and resources.

USE OF PROCEEDS

All of the shares of Common Stock offered by the selling shareholders pursuant to this prospectus will be sold by the selling shareholders for their respective accounts. The selling shareholders will receive all proceeds from the sale of the shares of Common Stock offered by this prospectus and any accompanying prospectus supplement. We will not receive any of the proceeds from these sales.

SELLING SHAREHOLDERS

This prospectus relates to the resale by the selling shareholders from time to time of up to 14,015,018 shares of Common Stock. The selling shareholders may from time to time offer and sell any or all of the shares of Common Stock set forth below pursuant to this prospectus and any accompanying prospectus supplement. When we refer to the “selling shareholders” in this prospectus, we mean the persons listed in the table below, and the pledgees, donees, transferees, assignees, successors, designees and others who later come to hold any of the selling shareholders’ interest in the Common Stock other than through a public sale.

The following table sets forth, as of the date of this prospectus, the names of the selling shareholders, the aggregate number of shares of Common Stock held by each selling shareholders immediately prior to the sale of the shares of Common Stock in this offering, the number of shares of our Common Stock that may be sold by each selling shareholder under this prospectus and the number of shares of Common Stock that each selling shareholder will beneficially own after this offering.

We cannot advise you as to whether the selling shareholders will in fact sell any or all of such shares of Common Stock. In addition, the selling shareholders may sell, transfer or otherwise dispose of, at any time and from time to time, Common Stock in transactions exempt from the registration requirements of the Securities Act of 1933 (the “Securities Act”).

Name of Selling Shareholder	Number Held Prior to Offering	Number Registered for Sale Hereby	Number Held After Offering
Ridgemont Affiliates⁽¹⁾			
REP Omni Holdings, L.P. ⁽²⁾	3,146,469	3,146,469	—
Ridgemont Equity Partners Affiliates III, L.P. ⁽³⁾	39,330	39,330	—
REP FAOM III-S, L.P. ⁽⁴⁾	663,234	663,234	—
REP Coinvest III0A Omni, L.P. ⁽⁵⁾	968,786	968,786	—
REP Coinvest III0B Omni, L.P. ⁽⁶⁾	277,693	277,693	—
Charles Anderson ⁽⁷⁾	5,095,963	5,095,512	451
Robert L. Edwards ⁽⁸⁾	5,095,963	5,095,512	451
Omni Affiliates ⁽⁹⁾			
EVE Omni Investor, LLC ⁽¹⁰⁾	1,602,557	1,602,557	—
Fifth Third Capital Holdings, LLC ⁽¹¹⁾	573,671	573,671	—
John J. Schickel, Jr. ⁽¹²⁾	460,871	460,871	—
JR06 Partners ⁽¹³⁾	7,520	7,520	—
NV93 Partners ⁽¹⁴⁾	30,079	30,079	—
Michael B. Hodge ⁽¹⁵⁾	1,613,008	1,602,557	10,451
Ocean Avenue Fund II, L.P. ⁽¹⁶⁾	472,321	472,321	—
Ocean Avenue Fund III0P, L.P. ⁽¹⁷⁾	190,377	190,377	—
Ocean Avenue Fund III0SA, L.P. ⁽¹⁸⁾	89,286	89,286	—
R2 Partners ⁽¹⁹⁾	30,079	30,079	—
RC94 Partners ⁽²⁰⁾	30,079	30,079	—
Spencer Holdings, LP ⁽²¹⁾	150,398	150,398	—
The 1995 Newton Family Limited Partnership LLLP ⁽²²⁾	300,794	300,794	—
Timucuan Fund, L.P. ⁽²³⁾	714,384	714,384	—
Additional Selling Shareholders			
Adam0Omni, LLC ⁽²⁴⁾	1,103,017	1,103,017	—
Berner Tribble ⁽²⁵⁾	23,508	23,508	—
Bobby Solis ⁽²⁶⁾	66,309	66,309	—
Brad Stogner ⁽²⁷⁾	25,411	25,411	—
CAM Omni SPV, LLC ⁽²⁸⁾	698,879	698,879	—
Christiane Liebe ⁽²⁹⁾	12,861	12,861	—
Custom Expediting & Logistics Inc. ⁽³⁰⁾	28,499	28,499	—
DCTD, Inc. ⁽³¹⁾	82,463	82,463	—
Edwin Chow ⁽³²⁾	17,901	17,901	—
Harold Hurwitz ⁽³³⁾	135,521	135,521	—
J.S. International Shipping Corp. ⁽³⁴⁾	351,931	351,931	—

John Cottom ⁽³⁵⁾	31,093	31,093	—
John Moran ⁽³⁶⁾	33,267	33,267	—
Keith Moran ⁽³⁷⁾	38,399	38,399	—
LiVe Logistics Corp ⁽³⁸⁾	59,108	59,108	—
MKJ Holdco, LLC ⁽³⁹⁾	90,484	90,484	—
Nelson Lau ⁽⁴⁰⁾	11,441	11,441	—
Omni Rollover, Inc. ⁽⁴¹⁾	754,356	754,356	—
Robert Reis ⁽⁴²⁾	31,366	31,366	—
Scott Drennan ⁽⁴³⁾	10,939	10,939	—
Shirley Yeung ⁽⁴⁴⁾	71,603	71,603	—
Teachers Insurance and Annuity Association of America ⁽⁴⁵⁾	275,859	275,859	—
TPS Investors Operating Fund, LLC ⁽⁴⁶⁾	128,279	128,279	—
Wendy Curtis ⁽⁴⁷⁾	19,449	19,449	—
Yip Kum Yew ⁽⁴⁸⁾	11,441	11,441	—
Yohanse Manzanarez ⁽⁴⁹⁾	12,741	12,741	—
Zhuo Chen ⁽⁵⁰⁾	10,410	10,410	—
The Zhuo Chen Revocable Living Trust ⁽⁵¹⁾	717	717	—
Remaining Selling Shareholders ⁽⁵¹⁾	129,838	129,838	—

- (1) Each of Ridgemont Equity Management III, LLC; REP Omni Holdings, L.P.; REP Coinvest III-A Omni, L.P.; REP Coinvest III-B Omni, L.P.; REP FAOM III-S, L.P.; Ridgemont Equity Partners Affiliates III, L.P.; REP Coinvest III Omni GP, LLC; Ridgemont Equity Management III, L.P.; REP Omni Holdings GP, LLC (collectively, the "Ridgemont Group"); Charles L. Anderson and Robert L. Edwards Jr., reported beneficial ownership of the shares as of January 25, 2024 in a Schedule 13D filed with the SEC on February 5, 2024. Each of Mr. Anderson and Mr. Edwards serve on our board of directors and are designees of one or more members of the Ridgemont Group. The 451 shares issuable to each of Mr. Anderson and Mr. Edwards are not included in Ridgemont Group's total reported holdings. Although these shares are issued to Mr. Anderson and Mr. Edwards personally, they each hold these shares solely for the benefit of the Ridgemont Group, which may be deemed an indirect beneficial owner. The business address for the Ridgemont Group is 101 S Tryon St Ste 3400, Charlotte, NC 28280.
- (2) The securities offered pursuant to this prospectus consist of 3,146,469 shares of Common Stock (consisting of 3,146,469 Opco Class B Units and 3,146,469 corresponding Company Series B Preferred Units).
- (3) The securities offered pursuant to this prospectus consist of 39,330 shares of Common Stock (consisting of 39,330 Opco Class B Units and 39,330 corresponding Company Series B Preferred Units).
- (4) The securities offered pursuant to this prospectus consist of 663,234 shares of Common Stock.
- (5) The securities offered pursuant to this prospectus consist of 968,786 shares of Common Stock.
- (6) The securities offered pursuant to this prospectus consist of 277,693 shares of Common Stock.
- (7) Mr. Charles Anderson serves on our board of directors and is a designee of one or more members of the Ridgemont Group.
- (8) Mr. Robert Edwards serves on our board of directors and is a designee of one or more members of the Ridgemont Group.
- (9) EVE Omni Investor, LLC and such former indirect equity holders of Omni (collectively, the "EVE Related Holders") are party to a shareholders agreement with the Company, pursuant to which, among other things, the EVE Related Holders have agreed to vote such voting securities of the Company in favor of directors nominated by the Board and against any other nominees. Unless otherwise stated, the address of the selling shareholder is 3652 Third Street S., Suite 150, Jacksonville Beach, FL 32250.
- (10) The securities offered pursuant to this prospectus consist of 1,602,557 shares of Common Stock (consisting of 1,602,557 Opco Class B Units and 1,602,557 corresponding Company Series B Preferred Units).
- (11) The securities offered pursuant to this prospectus consist of 573,671 shares of Common Stock (consisting of 573,671 Opco Class B Units and 573,671 corresponding Company Series B Preferred Units).
- (12) The securities offered pursuant to this prospectus consist of 460,871 shares of Common Stock (consisting of 460,871 Opco Class B Units and 460,871 corresponding Company Series B Preferred Units).
- (13) The securities offered pursuant to this prospectus consist of 7,520 shares of Common Stock (consisting of 7,520 Opco Class B Units and 7,520 corresponding Company Series B Preferred Units).
- (14) The securities offered pursuant to this prospectus consist of 30,079 shares of Common Stock (consisting of 30,079 Opco Class B Units and 30,079 corresponding Company Series B Preferred Units).
- (15) Mr. Mike B. Hodge serves on our board of directors and is a designee of the EVE Related Holders. Mr. Hodge is also a co-manager of EVE Omni Investor, LLC and may be deemed to beneficially own such securities.
- (16) The securities offered pursuant to this prospectus consist of 472,321 shares of Common Stock (consisting of 472,321 Opco Class B Units and 472,321 corresponding Company Series B Preferred Units).
- (17) The securities offered pursuant to this prospectus consist of 190,377 shares of Common Stock (consisting of 190,377 Opco Class B Units and 190,377 corresponding Company Series B Preferred Units).
- (18) The securities offered pursuant to this prospectus consist of 89,286 shares of Common Stock (consisting of 89,286 Opco Class B Units and 89,286 corresponding Company Series B Preferred Units).
- (19) The securities offered pursuant to this prospectus consist of 30,079 shares of Common Stock (consisting of 30,079 Opco Class B Units and 30,079 corresponding Company Series B Preferred Units).
- (20) The securities offered pursuant to this prospectus consist of 30,079 shares of Common Stock (consisting of 30,079 Opco Class B Units and 30,079 corresponding Company Series B Preferred Units).
- (21) The securities offered pursuant to this prospectus consist of 150,398 shares of Common Stock (consisting of 150,398 Opco Class B Units and 150,398 corresponding Company Series B Preferred Units).

- (22) The securities offered pursuant to this prospectus consist of 300,794 shares of Common Stock (consisting of 300,794 Opco Class B Units and 300,794 corresponding Company Series B Preferred Units).
 - (23) The securities offered pursuant to this prospectus consist of 714,384 shares of Common Stock (consisting of 714,384 Opco Class B Units and 714,384 corresponding Company Series B Preferred Units).
 - (24) The securities offered pursuant to this prospectus consist of 1,103,017 shares of Common Stock (consisting of 1,103,017 Opco Class B Units and 1,103,017 corresponding Company Series B Preferred Units).
 - (25) The securities offered pursuant to this prospectus consist of 23,508 shares of Common Stock (consisting of 23,508 Opco Class B Units and 23,508 corresponding Company Series B Preferred Units).
 - (26) The securities offered pursuant to this prospectus consist of 66,309 shares of Common Stock (consisting of 66,309 Opco Class B Units and 66,309 corresponding Company Series B Preferred Units).
 - (27) The securities offered pursuant to this prospectus consist of 25,411 shares of Common Stock (consisting of 25,411 Opco Class B Units and 25,411 corresponding Company Series B Preferred Units).
 - (28) The securities offered pursuant to this prospectus consist of 698,879 shares of Common Stock (consisting of 698,879 Opco Class B Units and 698,879 corresponding Company Series B Preferred Units).
 - (29) The securities offered pursuant to this prospectus consist of 12,861 shares of Common Stock (consisting of 12,861 Opco Class B Units and 12,861 corresponding Company Series B Preferred Units).
 - (30) The securities offered pursuant to this prospectus consist of 28,499 shares of Common Stock (consisting of 28,499 Opco Class B Units and 28,499 corresponding Company Series B Preferred Units).
 - (31) The securities offered pursuant to this prospectus consist of 82,463 shares of Common Stock (consisting of 82,463 Opco Class B Units and 82,463 corresponding Company Series B Preferred Units).
 - (32) The securities offered pursuant to this prospectus consist of 17,901 shares of Common Stock (consisting of 17,901 Opco Class B Units and 17,901 corresponding Company Series B Preferred Units).
 - (33) The securities offered pursuant to this prospectus consist of 135,521 shares of Common Stock (consisting of 135,521 Opco Class B Units and 135,521 corresponding Company Series B Preferred Units).
 - (34) The securities offered pursuant to this prospectus consist of 351,931 shares of Common Stock (consisting of 351,931 Opco Class B Units and 351,931 corresponding Company Series B Preferred Units).
 - (35) The securities offered pursuant to this prospectus consist of 31,093 shares of Common Stock (consisting of 31,093 Opco Class B Units and 31,093 corresponding Company Series B Preferred Units).
 - (36) The securities offered pursuant to this prospectus consist of 33,267 shares of Common Stock (consisting of 33,267 Opco Class B Units and 33,267 corresponding Company Series B Preferred Units).
 - (37) The securities offered pursuant to this prospectus consist of 38,399 shares of Common Stock (consisting of 38,399 Opco Class B Units and 38,399 corresponding Company Series B Preferred Units).
 - (38) The securities offered pursuant to this prospectus consist of 59,108 shares of Common Stock (consisting of 59,108 Opco Class B Units and 59,108 corresponding Company Series B Preferred Units).
 - (39) The securities offered pursuant to this prospectus consist of 90,484 shares of Common Stock (consisting of 90,484 Opco Class B Units and 90,484 corresponding Company Series B Preferred Units).
 - (40) The securities offered pursuant to this prospectus consist of 11,441 shares of Common Stock (consisting of 11,441 Opco Class B Units and 11,441 corresponding Company Series B Preferred Units).
 - (41) The securities offered pursuant to this prospectus consist of 754,356 shares of Common Stock (consisting of 754,356 Opco Class B Units and 754,356 corresponding Company Series B Preferred Units).
 - (42) The securities offered pursuant to this prospectus consist of 31,366 shares of Common Stock (consisting of 31,366 Opco Class B Units and 31,366 corresponding Company Series B Preferred Units).
 - (43) The securities offered pursuant to this prospectus consist of 10,939 shares of Common Stock (consisting of 10,939 Opco Class B Units and 10,939 corresponding Company Series B Preferred Units).
 - (44) The securities offered pursuant to this prospectus consist of 71,603 shares of Common Stock (consisting of 71,603 Opco Class B Units and 71,603 corresponding Company Series B Preferred Units).
 - (45) The securities offered pursuant to this prospectus consist of 275,859 shares of Common Stock (consisting of 275,859 Opco Class B Units and 275,859 corresponding Company Series B Preferred Units).
 - (46) The securities offered pursuant to this prospectus consist of 128,279 shares of Common Stock (consisting of 128,279 Opco Class B Units and 128,279 corresponding Company Series B Preferred Units).
 - (47) The securities offered pursuant to this prospectus consist of 19,449 shares of Common Stock (consisting of 19,449 Opco Class B Units and 19,449 corresponding Company Series B Preferred Units).
 - (48) The securities offered pursuant to this prospectus consist of 11,441 shares of Common Stock (consisting of 11,441 Opco Class B Units and 11,441 corresponding Company Series B Preferred Units).
 - (49) The securities offered pursuant to this prospectus consist of 12,741 shares of Common Stock (consisting of 12,741 Opco Class B Units and 12,741 corresponding Company Series B Preferred Units).
 - (50) The securities offered pursuant to this prospectus consist of 10,410 shares of Common Stock (consisting of 10,410 Opco Class B Units and 10,410 corresponding Company Series B Preferred Units).
 - (51) The securities offered pursuant to this prospectus consist of 717 shares of Common Stock (consisting of 717 Opco Class B Units and 717 corresponding Company Series B Preferred Units).
 - (52) The disclosure with respect to the remaining selling shareholders is being made on an aggregate basis, as opposed to an individual basis, because their aggregate holdings are less than 1% of the outstanding Common Stock, on an as-exchanged basis.
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PLAN OF DISTRIBUTION

We are registering the possible resale by the selling shareholders of up to 14,015,018 shares of Common Stock.

We will not receive any of the proceeds from the sale of the securities by the selling shareholders. The aggregate proceeds to the selling shareholders will be the purchase price of the securities less any discounts and commissions borne by the selling shareholders.

The selling shareholders will pay any underwriting discounts and commissions and expenses incurred by the selling shareholders for brokerage, accounting, tax or legal services or any other expenses incurred by the selling shareholders in disposing of the securities. We will bear all other costs, fees and expenses incurred in effecting the registration of the securities covered by this prospectus, including, without limitation, all registration and filing fees, Nasdaq listing fees and fees and expenses of our counsel and our independent registered public accountants.

The securities beneficially owned by the selling shareholders covered by this prospectus may be offered and sold from time to time by the selling shareholders. The term "selling shareholders" includes donees, pledgees, transferees or other successors in interest selling securities received after the date of this prospectus from a selling shareholder as a gift, pledge, partnership distribution or other transfer. The selling shareholders will act independently of us in making decisions with respect to the timing, manner and size of each sale. Such sales may be made on one or more exchanges or in the over-the-counter market or otherwise, at prices and under terms then prevailing or at prices related to the then current market price or in negotiated transactions. Each selling shareholders reserves the right to accept and, together with its respective agents, to reject, any proposed purchase of securities to be made directly or through agents. The selling shareholders and any of their permitted transferees may sell their securities offered by this prospectus on any stock exchange, market or trading facility on which the securities are traded or in private transactions. If underwriters are used in the sale, such underwriters will acquire the shares for their own account. These sales may be at a fixed price or varying prices, which may be changed, or at market prices prevailing at the time of sale, at prices relating to prevailing market prices or at negotiated prices. The securities may be offered to the public through underwriting syndicates represented by managing underwriters or by underwriters without a syndicate. The obligations of the underwriters to purchase the securities will be subject to certain conditions. The underwriters will be obligated to purchase all the securities offered if any of the securities are purchased.

Subject to the limitations set forth in any applicable registration rights agreement, the selling shareholders may use any one or more of the following methods when selling the securities offered by this prospectus:

- purchases by a broker-dealer as principal and resale by such broker-dealer for its own account pursuant to this prospectus;
 - ordinary brokerage transactions and transactions in which the broker solicits purchasers;
 - block trades in which the broker-dealer so engaged will attempt to sell the securities as agent but may position and resell a portion of the block as principal to facilitate the transaction;
 - an over-the-counter distribution in accordance with the rules of Nasdaq;
 - through trading plans entered into by a selling shareholder pursuant to Rule 10b5-1 under the Exchange Act that are in place at the time of an offering pursuant to this prospectus and any applicable prospectus supplement hereto that provide for periodic sales of their securities on the basis of parameters described in such trading plans;
 - through one or more underwritten offerings on a firm commitment or best efforts basis;
 - settlement of short sales entered into after the date of this prospectus;
 - agreements with broker-dealers to sell a specified number of the securities at a stipulated price per share;
 - in "at the market" offerings, as defined in Rule 415 under the Securities Act, at negotiated prices, at prices prevailing at the time of sale or at prices related to such prevailing market prices, including sales made directly on a national securities exchange or sales made through a market maker other than on an exchange or other similar offerings through sales agents;
 - directly to purchasers, including through a specific bidding, auction or other process or in privately negotiated transactions;
 - through the writing or settlement of options or other hedging transactions, whether through an options exchange or otherwise;
-

- through the distributions by any selling shareholder or its affiliates to its partners, members or stockholders
- through a combination of any of the above methods of sale; or
- any other method permitted pursuant to applicable law.

In addition, a selling shareholder that is an entity may elect to make a pro rata in-kind distribution of securities to its members, partners or stockholders pursuant to the registration statement of which this prospectus is a part by delivering a prospectus with a plan of distribution. Such members, partners or stockholders would thereby receive freely tradeable securities pursuant to the distribution through a registration statement. To the extent a distributee is an affiliate of ours (or to the extent otherwise required by law), we may file a prospectus supplement in order to permit the distributees to use the prospectus to resell the securities acquired in the distribution.

There can be no assurance that the selling shareholders will sell all or any of the securities offered by this prospectus. In addition, the selling shareholders may also sell securities under Rule 144 under the Securities Act, if available, or in other transactions exempt from registration, rather than under this prospectus. The selling shareholders have the sole and absolute discretion not to accept any purchase offer or make any sale of securities if they deem the purchase price to be unsatisfactory at any particular time.

The selling shareholders also may transfer the securities in other circumstances, in which case the transferees, pledgees or other successors-in-interest will be the selling beneficial owners for purposes of this prospectus. Upon being notified by a selling shareholder that a donee, pledgee, transferee, other successor-in-interest intends to sell our securities, we will, to the extent required, promptly file a supplement to this prospectus to name specifically such person as a selling shareholder.

With respect to a particular offering of the securities held by the selling shareholders, to the extent required, an accompanying prospectus supplement or, if appropriate, a post-effective amendment to the registration statement of which this prospectus is part, will be prepared and will set forth the following information:

- the specific securities to be offered and sold;
- the names of the selling shareholders;
- the respective purchase prices and public offering prices, the proceeds to be received from the sale, if any, and other material terms of the offering;
- settlement of short sales entered into after the date of this prospectus;
- the names of any participating agents, broker-dealers or underwriters; and
- any applicable commissions, discounts, concessions and other items constituting compensation from the selling shareholders.

In connection with distributions of the securities or otherwise, the selling shareholders may enter into hedging transactions with broker-dealers or other financial institutions. In connection with such transactions, broker-dealers or other financial institutions may engage in short sales of the securities in the course of hedging the positions they assume with selling shareholders. The selling shareholders may also sell the securities short and redeliver the securities to close out such short positions. The selling shareholders may also enter into option or other transactions with broker-dealers or other financial institutions which require the delivery to such broker-dealer or other financial institution of securities offered by this prospectus, which securities such broker-dealer or other financial institution may resell pursuant to this prospectus (as supplemented or amended to reflect such transaction). The selling shareholders may also pledge securities to a broker-dealer or other financial institution, and, upon a default, such broker-dealer or other financial institution, may effect sales of the pledged securities pursuant to this prospectus (as supplemented or amended to reflect such transaction).

In order to facilitate the offering of the securities, any underwriters or agents, as the case may be, involved in the offering of such securities may engage in transactions that stabilize, maintain or otherwise affect the price of our securities. Specifically, the underwriters or agents, as the case may be, may over-allot in connection with the offering, creating a short position in our securities for their own account. In addition, to cover overallotments or to stabilize the price of our securities, the underwriters or agents, as the case may be, may bid for, and purchase, such securities in the open market. Finally, in any offering of securities through a syndicate of underwriters, the underwriting syndicate may reclaim selling concessions allotted to an underwriter or a broker-dealer for distributing such securities in the offering if the syndicate repurchases previously distributed securities in transactions to cover syndicate short positions, in stabilization transactions or otherwise. Any of these activities may stabilize or maintain the market price of the securities above independent market levels. The underwriters or agents, as the case may be, are not required to engage in these activities, and may end any of these activities at any time.

The selling shareholders may solicit offers to purchase the securities directly from, and it may sell such securities directly to, institutional investors or others. In this case, no underwriters or agents would be involved. The terms of any of those sales, including the terms of any bidding or auction process, if utilized, will be described in the applicable prospectus supplement.

It is possible that one or more underwriters may make a market in our securities, but such underwriters will not be obligated to do so and may discontinue any market making at any time without notice. We cannot give any assurance as to the liquidity of the trading market for our securities. Our shares of Common Stock are currently listed on Nasdaq under the symbol "FWRD".

The selling shareholders may authorize underwriters, broker-dealers or agents to solicit offers by certain purchasers to purchase the securities at the public offering price set forth in the prospectus supplement pursuant to delayed delivery contracts providing for payment and delivery on a specified date in the future. The contracts will be subject only to those conditions set forth in the prospectus supplement, and the prospectus supplement will set forth any commissions we or the selling shareholders pay for solicitation of these contracts.

A selling shareholder may enter into derivative transactions with third parties, or sell securities not covered by this prospectus to third parties in privately negotiated transactions. If the applicable prospectus supplement indicates, in connection with those derivatives, the third parties may sell securities covered by this prospectus and the applicable prospectus supplement, including in short sale transactions. If so, the third party may use securities pledged by any selling shareholders or borrowed from any selling shareholders or others to settle those sales or to close out any related open borrowings of stock, and may use securities received from any selling shareholder in settlement of those derivatives to close out any related open borrowings of stock. The third party in such sale transactions will be an underwriter and will be identified in the applicable prospectus supplement (or a post-effective amendment). In addition, any selling shareholder may otherwise loan or pledge securities to a financial institution or other third party that in turn may sell the securities short using this prospectus. Such financial institution or other third party may transfer its economic short position to investors in our securities or in connection with a concurrent offering of other securities.

In effecting sales, broker-dealers or agents engaged by the selling shareholders may arrange for other broker-dealers to participate. Broker-dealers or agents may receive commissions, discounts or concessions from the selling shareholders in amounts to be negotiated immediately prior to the sale.

In compliance with the guidelines of the Financial Industry Regulatory Authority ("FINRA"), the aggregate maximum discount, commission, fees or other items constituting underwriting compensation to be received by any FINRA member or independent broker-dealer will not exceed 8% of the gross proceeds of any offering pursuant to this prospectus and any applicable prospectus supplement.

If at the time of any offering made under this prospectus a member of FINRA participating in the offering has a "conflict of interest" as defined in FINRA Rule 5121, that offering will be conducted in accordance with the relevant provisions of FINRA Rule 5121.

To our knowledge, there are currently no plans, arrangements or understandings between the selling shareholders and any broker-dealer or agent regarding the sale of the securities by the selling shareholders. Upon our notification by a selling shareholder that any material arrangement has been entered into with an underwriter or broker-dealer for the sale of securities through a block trade, special offering, exchange distribution, secondary distribution or a purchase by an underwriter or broker-dealer, we will file, if required by applicable law or regulation, a supplement to this prospectus pursuant to Rule 424(b) under the Securities Act disclosing certain material information relating to such underwriter or broker-dealer and such offering.

Underwriters, broker-dealers or agents may facilitate the marketing of an offering online directly or through one of their affiliates. In those cases, prospective investors may view offering terms and a prospectus online and, depending upon the particular underwriter, broker-dealer or agent, place orders online or through their financial advisors.

In offering the securities covered by this prospectus, the selling shareholders and any underwriters, broker-dealers or agents who execute sales for the selling shareholders may be deemed to be "underwriters" within the meaning of the Securities Act in connection with such sales. Any discounts, commissions, concessions or profit they earn on any resale of those securities may be underwriting discounts and commissions under the Securities Act.

The underwriters, broker-dealers and agents may engage in transactions with us or the selling shareholders, or perform services for us or the selling shareholders, in the ordinary course of business.

In order to comply with the securities laws of certain states, if applicable, the securities must be sold in such jurisdictions only through registered or licensed brokers or dealers. In addition, in certain states the securities may not be sold unless they have been registered or qualified for sale in the applicable state or an exemption from the registration or qualification requirement is available and is complied with.

The selling shareholders and any other persons participating in the sale or distribution of the securities will be subject to applicable provisions of the Securities Act and the Exchange Act, and the rules and regulations thereunder, including, without limitation, Regulation M. These provisions may restrict certain activities of, and limit the timing of purchases and sales of any of the securities by, the selling shareholders or any other person, which limitations may affect the marketability of the shares of the securities.

We will make copies of this prospectus available to the selling shareholders for the purpose of satisfying the prospectus delivery requirements of the Securities Act. The selling shareholders may indemnify any agent, broker-dealer or underwriter that participates in transactions involving the sale of the securities against certain liabilities, including liabilities arising under the Securities Act.

We have agreed to indemnify the selling shareholders against certain liabilities, including certain liabilities under the Securities Act, the Exchange Act or other federal or state law. Agents, broker-dealers and underwriters may be entitled to indemnification by us and the selling shareholders against certain civil liabilities, including liabilities under the Securities Act, or to contribution with respect to payments which the agents, broker-dealers or underwriters may be required to make in respect thereof.

LEGAL MATTERS

Greenberg Traurig P.A. will pass upon the validity of the Common Stock offered by this prospectus and certain other matters related to this prospectus.

EXPERTS

The consolidated financial statements of Forward Air Corporation appearing in Forward Air Corporation's Annual Report (Form 10-K) for the year ended December 31, 2023 (including the schedule appearing therein), and the effectiveness of Forward Air Corporation's internal control over financial reporting as of December 31, 2023 have been audited by Ernst & Young LLP, independent registered public accounting firm, as set forth in their reports thereon, included therein, and incorporated herein by reference. Such consolidated financial statements (including the schedule appearing therein) are incorporated herein by reference in reliance upon such reports given on the authority of such firm as experts in accounting and auditing.

The financial statements of Omni Newco, LLC as of December 31, 2023 and 2022, and for each of the two years in the period ended December 31, 2023, incorporated herein by reference, have been audited by Deloitte & Touche LLP, an independent auditor, as stated in their report. Such financial statements are incorporated by reference in reliance upon the report of such firm given their authority as experts in accounting and auditing.

WHERE YOU CAN FIND MORE INFORMATION

We have filed with the SEC a registration statement on Form S-1 under the Securities Act with respect to the securities offered by this prospectus. This prospectus, which forms a part of such registration statement, does not contain all of the information included in the registration statement. For further information pertaining to us and our securities, you should refer to the registration statement and to its exhibits. The registration statement has been filed electronically and may be obtained in any manner listed below. Whenever we make reference in this prospectus to any of our contracts, agreements or other documents, the references are not necessarily complete. If a contract or document has been filed as an exhibit to the registration statement or a report we file under the Exchange Act, you should refer to the copy of the contract or document that has been filed. Each statement in this prospectus relating to a contract or document filed as an exhibit to a registration statement or report is qualified in all respects by the filed exhibit.

We also file annual, quarterly and current reports, proxy statements and other information with the SEC. Our SEC filings are available to the public over the Internet at the SEC's website at www.sec.gov and on our website at <https://ir.forwardaircorp.com>. The information contained on, or that may be accessed through, our website is not part of, and is not incorporated into, this prospectus. You may inspect a copy of the registration statement through the SEC's website, as provided herein.

INCORPORATION BY REFERENCE

We “incorporate by reference” into this prospectus certain information we have filed with the SEC. This means that we disclose important information by referring you to those documents. The information incorporated by reference is considered to be a part of this prospectus. Unless specifically listed below, the information contained on the SEC website is not intended to be incorporated by reference in this prospectus and you should not consider that information a part of this prospectus. We incorporate by reference the documents listed below (other than any portions of such documents that are deemed to have been “furnished” and not “filed” under the applicable SEC rules, including information furnished under Items 2.02 or 7.01 (including any related exhibit under Item 9.01) of any Form 8-K):

- our Annual Report on Form 10-K for the fiscal year ended December 31, 2023, filed with the SEC on [March 15, 2024](#) and Amendment No. 1 to our Annual Report on Form 10-K for the fiscal year ended December 31, 2023, filed with the SEC on [May 17, 2024](#);
- our Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2024, filed with the SEC on [May 15, 2024](#);
- our Definitive Proxy Statement on Schedule 14A, filed with the SEC on [May 20, 2024](#); and
- our Current Reports on Form 8-K filed with the SEC on [January 24, 2024](#), [January 31, 2024](#), [February 7, 2024](#), [February 15, 2024](#), [March 21, 2024](#), [April 26, 2024](#); [May 21, 2024](#) and [June 10, 2024](#).

Any information contained in this prospectus or in any document incorporated by reference in this prospectus will be deemed to be modified or superseded to the extent that a statement contained in any prospectus supplement or free writing prospectus provided to you by us modifies or supersedes the original statement.

The reports and documents incorporated by reference into this prospectus are available to the public free of charge on the investor relations portion of our website located at <https://ir.forwardaircorp.com>. The information contained on, or that can be accessed through, our website is not part of, and is not incorporated into, this prospectus, and you should not rely on any such information in making an investment decision to purchase shares of our common stock. We have included our website address only as an inactive textual reference and do not intend it to be an active link to our website.

We also hereby undertake to provide, without charge to each person, including any beneficial owner, to whom a copy of this prospectus is delivered, upon written or oral request of any such person, a copy of any and all of the reports or documents that has been incorporated by reference in this prospectus, other than exhibits to such documents, unless such exhibits have been specifically incorporated by reference thereto. Requests for such copies should be directed to our Secretary, Michael L. Hance, at the following address:

Forward Air Corporation
1915 Snapps Ferry Road, Building N
Greeneville, TN 37745
Attention: Secretary, Michael L. Hance

FORWARD AIR CORPORATION

14,015,018 shares of Common Stock

PROSPECTUS

____, 2024

You should rely only on the information contained or incorporated by reference in this prospectus. We have not authorized anyone to provide you with different information. You should not assume that the information contained or incorporated by reference in this prospectus is accurate as of any date other than the date of this prospectus. We are not making an offer of these securities in any state where the offer is not permitted.

PART II

INFORMATION NOT REQUIRED IN PROSPECTUS

Item 13. Other Expenses of Issuance and Distribution.

The following table sets forth the estimated expenses to be borne by us in connection with the issuance and distribution of the shares of common stock being registered hereby. All amounts shown are estimates except for the SEC registration fee.

We will bear all costs, expenses and fees in connection with the registration of the securities. selling shareholders, however, will bear all underwriting commissions and discounts, if any, attributable to their respective sales of the securities.

SEC registration fee	\$	36,201
Accounting fees and expenses		75,000 *
Legal fees and expenses		125,000 *
Financial printing and miscellaneous expenses		50,000 *
Total	\$	286,201 *

* These fees are estimated and accordingly are subject to change.

Item 14. Indemnification of Directors and Officers.

The Tennessee Business Corporation Act authorizes corporations to limit or eliminate the personal liability of directors to companies and their shareholders for monetary damages for breaches of directors' fiduciary duties, under certain circumstances and subject to certain exceptions. Our Restated Charter ("Restated Charter"), which is included or incorporated by reference an exhibit to our Annual Report on Form 10-K includes a provision that eliminates the personal liability of directors for monetary damages to us or our shareholders for any breach of fiduciary duty as a director, except to the extent such exemption from liability or limitation thereof is not permitted under the Tennessee Business Corporation Act. Our Restated Charter provides that we shall have the power to indemnify any director, officer, employee, agent or any other person who is serving at our request in that capacity for another entity to the fullest extent permitted by Tennessee law. Our Amended and Restated Bylaws ("Amended and Restated Bylaws"), which is included or incorporated by reference an exhibit to our Annual Report on Form 10-K generally provide that we shall indemnify and pay or reimburse certain expenses, to our directors and officers and any person that served as a director, officer or employee of any other enterprise at our request, to the fullest extent permitted by law. We also are authorized to carry insurance to protect us and any director, officer and employee, to the fullest extent permitted by law.

The Tennessee Business Corporation Act provides that a corporation may indemnify any of its directors and officers against liability incurred in connection with a proceeding if: (a) such person acted in good faith; (b) in the case of conduct in an official capacity with the corporation, the person reasonably believed such conduct was in the corporation's best interests; (c) in all other cases, the person reasonably believed that the person's conduct was at least not opposed to the best interests of the corporation; and (d) in connection with any criminal proceeding, such person had no reasonable cause to believe the person's conduct was unlawful.

In actions brought by or in the right of the corporation, however, the Tennessee Business Corporation Act provides that no indemnification may be made if the director or officer was adjudged to be liable to the corporation. The Tennessee Business Corporation Act also provides that in connection with any proceeding charging improper personal benefit to an officer or director, no indemnification may be made if such officer or director is adjudged liable on the basis that such personal benefit was improperly received.

Item 15. Recent Sales of Unregistered Securities.

During the three years preceding the filing of this registration statement, we have granted or issued the following securities which were not registered under the Securities Act. Such securities were issued pursuant to the exemption from registration contained in Section 4(a)(2) of the Securities Act.

Omni Acquisition

In connection with the Omni Acquisition, we acquired Omni, Management Holdings and Omni's direct and indirect subsidiaries for a combination of (a) \$100 million in cash (which includes transaction costs of approximately \$80 million) and (b) (i) the Common Equity Consideration and (ii) the Convertible Preferred Equity Consideration. Such securities were issued pursuant to the exemption from registration contained in Section 4(a)(2) of the Securities Act.

Prior to the consummation of the transactions in connection with the Omni Acquisition, we completed a restructuring, pursuant to which, among other things, we contributed all of its operating assets to Opco. Opco has been structured as an umbrella partnership C corporation through which Omni Holders, as of the Closing Date, hold a portion of the Common Equity Consideration and Convertible Preferred Equity Consideration in the form of Opco units that are now exchangeable for Common Stock as described below.

In connection with the Omni Acquisition, Management Holdings became a member of Opco and is structured as the vehicle where certain employees or former employees of Omni or its direct or indirect subsidiaries received their portion of the equity consideration provided in the Omni Acquisition. Omni Management Holders, as of the Closing Date, hold a portion of the Common Equity Consideration and Preferred Equity Consideration in the form of units in Management Holdings that are now exchangeable into Opco Class B Units (and thereafter will be exchangeable into Common Stock) as described below.

The portion of the transaction consideration that is Common Equity Consideration and paid: (x) to the Omni Holders consists of (i) shares of Common Stock and (ii) Opco Class B Units and corresponding Company Series B Preferred Units that will be exchangeable at the option of the holders thereof into shares of Common Stock pursuant to the Opco LLC and (y) to the Omni Management Holders consists of Management Holdings Class B Units and corresponding Company Series B Preferred Units, with such Management Holdings Class B Units being exchangeable at the option of the holders thereof into shares of Opco Class B Units pursuant to the Management Holdings LLC and, subsequently, together with the corresponding number of Company Series B Preferred Units exchangeable into shares of Common Stock pursuant to the Opco LLC.

The portion of the transaction consideration that is Convertible Preferred Equity Consideration and paid: (x) to the Omni Holders consists of (i) Company Series C Preferred Units that automatically converted into shares of Common Stock upon receipt of Conversion Approval and (ii) Opco Series C-2 Preferred Units that are economically equivalent to the Company Series C Preferred Units and which automatically converted into Opco Class B Units and corresponding Company Series B Preferred Units upon receipt of Conversion Approval pursuant to the Opco LLC and (y) to the Omni Management Holders consists of Management Holdings Series C-2 Units that are economically equivalent to the Company Series C Preferred Units and which automatically converted into Management Holdings Class B Units and corresponding Company Series B Preferred Units upon receipt of Conversion Approval pursuant to the Management Holdings LLC, with such Management Holdings Class B Units being exchangeable at the option of the holders thereof into shares of Opco Class B Units pursuant to the Management Holdings LLC and, subsequently, together with the corresponding number of Company Series B Preferred Units exchangeable into shares of Common Stock pursuant to the Opco LLC. The Convertible Preferred Equity Consideration had an aggregate liquidation preference of \$976,801,100 at the Closing Date (based on a liquidation preference per unit of \$110.00 at the Closing Date) and represents an additional 8,880,010 shares of Common Stock on an as-converted and as-exchanged basis.

Such securities were issued pursuant to the exemption from registration contained in Section 4(a)(2) of the Securities Act.

Senior Secured Notes

In order to finance a portion of the cash consideration payable for the Omni Acquisition and the costs and expenses incurred in connection therewith, on October 2, 2023, GN Bondco, LLC, a Delaware limited liability company and wholly owned subsidiary of Omni (the "Escrow Issuer" and consolidated variable interest entity of ours at December 31, 2023) closed its private offering of \$725,000,000 aggregate principal amount of its 9.5% senior secured notes due 2031 (the "Notes"), in a transaction exempt from registration under the Securities Act. Upon the closing of the Omni Acquisition, Opco assumed the Escrow Issuer's obligations under the Notes.

The issuance of the foregoing securities was made pursuant to the exemption from registration contained in Section 4(a)(2) of the Securities Act.

Item 16. Exhibits and Financial Statements.

- (1) *Exhibits.* The exhibits to the registration statement are listed in the Exhibit Index to this registration statement and are incorporated herein by reference.
 - (2) *Financial Statements.* All schedules have been omitted because either they are not required, are not applicable or the information is otherwise set forth in the financial statements and related notes thereto incorporated by reference herein.
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Item 17. Undertakings.

The undersigned registrant hereby undertakes:

1. To file, during any period in which offers or sales are being made, a post-effective amendment to this registration statement: (i) to include any prospectus required by Section 10(a)(3) of the Securities Act of 1933; (ii) to reflect in the prospectus any facts or events arising after the effective date of the registration statement (or the most recent post-effective amendment thereof) which, individually or in the aggregate, represent a fundamental change in the information set forth in the registration statement (notwithstanding the foregoing, any increase or decrease in the volume of securities offered (if the total dollar value of securities offered would not exceed that which was registered) and any deviation from the low or high end of the estimated maximum offering range may be reflected in the form of prospectus filed with the SEC pursuant to Rule 424(b) if, in the aggregate, the changes in volume and price represent no more than a 20% change in the maximum aggregate offering price set forth in the "Calculation of Registration Fee" table in the effective registration statement); and (iii) to include any material information with respect to the plan of distribution not previously disclosed in the registration statement or any material change to such information in the registration statement.
 2. That, for the purpose of determining any liability under the Securities Act of 1933, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.
 3. To remove from registration by means of a post-effective amendment any of the securities being registered which remain unsold at the termination of the offering.
 4. That, for the purpose of determining liability of the registrant under the Securities Act to any purchaser in the initial distribution of securities, in a primary offering of securities of the undersigned registrant pursuant to this registration statement, regardless of the underwriting method used to sell the securities to the purchaser, if the securities are offered or sold to such purchaser by means of any of the following communications, the undersigned registrant will be a seller to the purchaser and will be considered to offer or sell such securities to such purchaser: (i) any preliminary prospectus or prospectus of the undersigned registrant relating to the offering required to be filed pursuant to Rule 424; (ii) any free writing prospectus relating to the offering prepared by or on behalf of the undersigned registrant or used or referred to by the undersigned registrant; (iii) the portion of any other free writing prospectus relating to the offering containing material information about the undersigned registrant or its securities provided by or on behalf of the undersigned registrant; and (iv) any other communication that is an offer in the offering made by the undersigned registrant to the purchaser.
 5. That, for the purpose of determining liability under the Securities Act of 1933 to any purchaser, each prospectus filed pursuant to Rule 424(b) as part of a registration statement relating to an offering, other than registration statements relying on Rule 430B or other than prospectuses filed in reliance on Rule 430A, shall be deemed to be part of and included in the registration statement as of the date it is first used after effectiveness. Provided, however, that no statement made in a registration statement or prospectus that is part of the registration statement or made in a document incorporated or deemed incorporated by reference into the registration statement or prospectus that is part of the registration statement will, as to a purchaser with a time of contract of sale prior to such first use, supersede or modify any statement that was made in the registration statement or prospectus that was part of the registration statement or made in any such document immediately prior to such date of first use.
 6. That, prior to any public reoffering of the securities registered hereunder through use of a prospectus which is a part of this registration statement, by any person or party who is deemed to be an underwriter within the meaning of Rule 145(c), the registrant undertakes that such reoffering prospectus will contain the information called for by the applicable registration form with respect to reofferings by persons who may be deemed underwriters, in addition to the information called for by the other items of the applicable form.
 7. That every prospectus (i) that is filed pursuant to the immediately preceding paragraph, or (ii) that purports to meet the requirements of Section 10(a)(3) of the Securities Act and is used in connection with an offering of securities subject to Rule 415, will be filed as a part of an amendment to the registration statement and will not be used until such amendment has become effective, and that for the purpose of determining any liability under the Securities Act of 1933, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.
 8. To respond to requests for information that is incorporated by reference into the prospectus pursuant to Items 4, 10(b), 11 or 13 of this Form, within one business day of receipt of such request, and to send the incorporated documents by first-class mail or other equally prompt means. This includes information contained in documents filed subsequent to the effective date of the registration statement through the date of responding to the request.
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9. To supply by means of a post-effective amendment all information concerning a transaction, and the company being acquired involved therein, that was not the subject of, and included in, this registration statement when it became effective.
 10. Insofar as indemnification for liabilities arising under the Securities Act of 1933 may be permitted to directors, officers, and controlling persons of the registrant pursuant to the foregoing provisions, or otherwise, the registrant has been advised that in the opinion of the Securities and Exchange Commission, such indemnification is against public policy as expressed in the Securities Act of 1933 and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by the registrant of expenses incurred or paid by a director, officer, or controlling person of the registrant in the successful defense of any action, suit, or proceeding) is asserted by such director, officer, or controlling person in connection with the securities being registered, the registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Securities Act of 1933 and will be governed by the final adjudication of such issue.
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EXHIBIT INDEX

No.	Exhibit
2.1	<u>Agreement and Plan of Merger, dated as of August 10, 2023 by and among, among others, Forward Air Corporation and Omni Newco LLC (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on August 14, 2023).</u>
2.2	<u>Amendment No. 1 to the Original Merger Agreement, dated January 22, 2024, by and among Forward Air Corporation and Omni Newco, LLC (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 24, 2024).</u>
3.1	<u>Restated Charter of the registrant (incorporated herein by reference to Exhibit 3 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 28, 1999 (File No. 0-22490)).</u>
3.2	<u>Amended and Restated Bylaws of the registrant (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 13, 2023).</u>
3.3	<u>Articles of Amendment to the Restated Charter of Forward Air Corporation (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
4.1	<u>Form of Forward Air Corporation Common Stock Certificate (incorporated herein by reference to Exhibit 4.1 to the registrant's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 1998 filed with the Securities and Exchange Commission on November 16, 1998 (File No. 0-22490)).</u>
4.2	<u>Description of Capital Stock (incorporated herein by reference to Exhibit 4.2 to Amendment No. 1 to the registrant's Annual Report on Form 10-K for the year ended December 31, 2023 filed with the Securities and Exchange Commission on May 17, 2024).</u>
4.3	<u>Indenture, dated as of October 2, 2023, by and among Clue Opco LLC (as successor to GN Bondco, LLC), as issuer, and U.S. Bank Trust Company, National Association, as trustee and notes collateral agent (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
4.4	<u>First Supplemental Indenture, dated as of January 25, 2024, by and among Clue Opco LLC, as issuer, Forward Air Corporation and the other guarantors party thereto, as guarantors, and U.S. Bank Trust Company, National Association, as trustee and notes collateral agent (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
5.1	<u>Opinion of Greenberg Traurig, PA.</u>
10.1	* <u>Forward Air Corporation 2005 Employee Stock Purchase Plan (incorporated herein by reference to the registrant's Proxy Statement filed with the Securities and Exchange Commission on April 20, 2005 (File No. 0-22490)).</u>
10.2	<u>Air Carrier Certificate, effective August 28, 2003 (incorporated herein by reference to Exhibit 10.5 to the registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2003 filed with the Securities and Exchange Commission on March 11, 2004 (File No. 0-22490)).</u>
10.3	<u>Form of Director Indemnification Agreement (incorporated herein by reference to Exhibit 10.4 to the registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2017 filed with the Securities and Exchange Commission on February 23, 2018 (File No. 0-22490)).</u>
10.4	* <u>Form of Non-Qualified Stock Option Agreement under the registrant's Amended and Restated Stock Option and Incentive Plan (incorporated herein by reference to Exhibit 10.16 to the registrant's Annual Report on Form 10-K for the fiscal year ended December 31, 2010 filed with the Securities and Exchange Commission on February 24, 2011 (File No. 0-22490)).</u>
10.5	* <u>Forward Air Corporation Amended and Restated Stock Option and Incentive Plan, as further amended and restated on February 7, 2013 (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 13, 2013 (File No. 0-22490)).</u>
10.6	<u>First Amendment to the Forward Air Corporation Amended and Restated Stock Option and Incentive Plan (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2016, filed with the Securities and Exchange Commission on April 27, 2016 (File No. 0-22490)).</u>
10.7	* <u>Form of Nonqualified Stock Option Agreement under the registrant's Amended and Restated Stock Option and Incentive Plan (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 12, 2016 (File No. 0-22490)).</u>
10.8	* <u>Form of CEO Nonqualified Stock Option Agreement under the registrant's Amended and Restated Stock Option and Incentive Plan (incorporated herein by reference to Exhibit 10.2 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 12, 2016 (File No. 0-22490)).</u>
10.9	* <u>Form of Non-Employee Director Restricted Stock Units Agreement under the registrant's Amended and Restated Non-Employee Director Stock Plan (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 10, 2016 (File No. 0-22490)).</u>
10.10	* <u>Form of Non-Employee Director Restricted Stock Agreement under the registrant's Amended and Restated Non-Employee Director Stock Plan (incorporated herein by reference to Exhibit 10.2 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 10, 2016 (File No. 0-22490)).</u>
10.11	* <u>Form of Employee Restricted Share Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.2 to the registrant's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2016 filed with the Securities and Exchange Commission on July 27, 2016)).</u>

10.12	*	<u>Form of CEO Nonqualified Stock Option Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.41 to the registrant's Annual Report on Form 10-K filed with the Securities and Exchange Commission on February 22, 2017)</u>
10.13	*	<u>Form of Nonqualified Stock Option Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.44 to the registrant's Annual Report on Form 10-K filed with the Securities and Exchange Commission on February 22, 2017)</u>
10.14	*	<u>Form of Performance Share Agreement under the registrant's 2016 Omnibus Compensation Plan (incorporated herein by reference to Exhibit 10.45 to the registrant's Annual Report on Form 10-K filed with the Securities and Exchange Commission on February 22, 2017)</u>
10.15	*	<u>Form of Notice of Grant of Performance Shares under the registrant's 2016 Omnibus Compensation Plan (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on April 27, 2017)</u>
10.16	*	<u>Forward Air Corporation 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on July 27, 2017 (File No. 0-22490))</u>
10.17	*	<u>Amended and Restated Non-Employee Director Stock Plan (incorporated herein by reference to Exhibit 10.2 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on July 27, 2017 (File No. 02-22490))</u>
10.18		<u>Credit Agreement dated September 29, 2017 among Forward Air Corporation and Forward Air, Inc., as the borrowers, the subsidiaries of the borrowers identified therein as the guarantors, Bank of America, N.A., U.S. Bank National Association and the other lenders party thereto (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on October 3, 2017)</u>
10.18A		<u>First Amendment dated April 16, 2020 to Credit Agreement dated September 29, 2017 by and among Forward Air Corporation and Forward Air, Inc., as borrowers, certain subsidiaries of the borrowers as guarantors, Bank of America, N.A., as administrative agent and lender, U.S. Bank National Association, as lender, and the other lenders party thereto (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on May 1, 2020)</u>
10.18B		<u>Second Amendment dated July 20, 2021 to Credit Agreement dated September 29, 2017 by and among Forward Air Corporation and Forward Air, Inc., as borrowers, certain subsidiaries of the borrowers as guarantors, Bank of America, N.A., as administrative agent and lender, U.S. Bank National Association, as lender and the other lenders part thereto (incorporated herein by reference to Exhibit 10.3 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on August 10, 2021)</u>
10.18C		<u>Third Amendment, dated December 29, 2021, to the Credit Agreement dated September 29, 2017 by and among Forward Air Corporation and Forward Air, Inc., as borrowers, certain subsidiaries of the borrowers as guarantors, Bank of America, N.A., as administrative agent and lender, U.S. Bank National Association, as lender and the other lenders part thereto (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 5, 2022)</u>
10.19	*	<u>Form of CEO Nonqualified Stock Option Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.4 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on April 26, 2018)</u>
10.20	*	<u>Form of CEO Performance Share Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.5 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on April 26, 2018)</u>
10.21	*	<u>Form of CEO Restricted Stock Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.6 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on April 26, 2018)</u>
10.22	*	<u>Employment Agreement, dated June 6, 2018, between Forward Air Corporation and Thomas Schmitt (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on June 12, 2018)</u>
10.23	*	<u>Restrictive Covenants Agreement, dated June 6, 2018, between Forward Air Corporation and Thomas Schmitt (incorporated herein by reference to Exhibit 10.2 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on June 12, 2018)</u>
10.24	*	<u>Waiver and Acknowledgment, dated June 11, 2018 between Forward Air Corporation and Bruce Campbell (incorporated herein by reference to Exhibit 10.3 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on June 12, 2018)</u>
10.25		<u>Consulting Agreement effective May 7, 2019, between Forward Air Corporation and Bruce A. Campbell (incorporated herein by reference to Exhibit 10.2 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on April 25, 2019)</u>
10.26		<u>Form of Performance Share Agreement (Total Shareholder Return) under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.3 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on April 25, 2019)</u>
10.27		<u>Form of Performance Share Agreement (EBITDA per Share) under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.4 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on April 25, 2019)</u>
10.28	*	<u>Scott E. Schara Offer Letter, dated as of July 23, 2020 (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on July 27, 2020)</u>

10.29	*	<u>Amended and Restated Consulting Agreement effective July 28, 2020, between Forward Air Corporation and Matthew J. Jewell (incorporated herein by reference to Exhibit 10.2 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on July 31, 2020)</u>
10.30		<u>Advisory Agreement effective April 5, 2021, between Forward Air Corporation and Michael J. Morris (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on May 4, 2021)</u>
10.31		<u>Amendment No. 1 dated October 29, 2021 to Advisory Agreement, dated October 29, 2021, between Forward Air Corporation and Michael J. Morris (incorporated herein by reference to Exhibit 10.4 to the registrant's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on November 8, 2021)</u>
10.32		<u>Rebecca J. Garbrick Offer Letter dated as of June 21, 2021 (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on June 25, 2021 (File No. 0-22490))</u>
10.33		<u>Form of CEO Nonqualified Stock Option Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.35 to the registrant's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 1, 2022)</u>
10.34		<u>Form of Non-Qualified Stock Option Agreement under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.36 to the registrant's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 1, 2022)</u>
10.35		<u>Form of Performance Share Agreement (Total Shareholder Return) under the registrant's 2016 Omnibus Incentive Compensation Plan (incorporated herein by reference to Exhibit 10.37 to the registrant's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 1, 2022)</u>
10.36	*	<u>Forward Air Corporation Executive Severance and Change in Control Plan Amended and Restated, effective as of October 25, 2021 (incorporated herein by reference to Exhibit 10.38 to the registrant's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 1, 2022)</u>
10.37		<u>Separation and General Release Agreement between Scott E. Schara and Forward Air Corporation (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarterly period ended March 31, 2022 filed with the Securities and Exchange Commission on May 09, 2022)</u>
10.38		<u>Equity Purchase Agreement, dated December 20, 2023 by and between Forward Air Corporation, Forward Air Final Mile, LLC, FFM, LLC, Forward Air, Inc., FAF, Inc., and Hub Group, Inc. (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on December 27, 2023)</u>
10.39		<u>Credit Agreement, dated as of December 19, 2023, by and among, GN Loanco, LLC, the other credit parties party thereto from time to time, Citibank, N.A. and the lenders and L/C issuers party thereto from time to time (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
10.40		<u>Escrow Release Date Assumption and Joinder Agreement, dated as of January 25, 2024, among GN Loanco, LLC, Clue Opco LLC, Forward Air Corporation, the subsidiary guarantors party thereto and Citibank, N.A. (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
10.41		<u>Escrow Release Date Incremental Revolving Amendment, dated as of January 25, 2024, among Clue Opco LLC, the credit parties party thereto from time to time, the lenders party thereto from time to time and Citibank, N.A. (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
10.42		<u>Shareholder Agreement, dated as of January 25, 2024, by and among, Forward Air Corporation, REP Omni Holdings, L.P. and the other parties thereto (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
10.43		<u>Shareholder Agreement, dated as of January 25, 2024, by and among, Forward Air Corporation, EVE Omni Investor, LLC and Omni Investor Holdings, LLC and the other parties thereto (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
10.44		<u>Investor Rights Agreement, dated as of January 25, 2024, by and among Forward Air Corporation, REP Omni Holdings, L.P. and Omni Investor Holdings L.P. (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
10.45		<u>Tax Receivable Agreement, dated as of January 25, 2024, by and among Forward Air Corporation, Central States Logistics, Inc., Clue Opco LLC and the members from time to time party thereto (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on January 31, 2024).</u>
10.46		<u>Amendment No. 2, dated as of February 12, 2024, among Clue Opco LLC, the revolving lenders party thereto and Citibank, N.A. (incorporated herein by reference to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on February 15, 2024).</u>
10.47	*	<u>Release and Separation Agreement, by and between the registrant and Thomas Schmitt, dated March 19, 2024 (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 and filed with the Securities and Exchange Commission on May 15, 2024)</u>
10.48	*	<u>Shawn Stewart Employment Agreement dated as of April 28, 2024 (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 and filed with the Securities and Exchange Commission on May 15, 2024)</u>

10.49	*	Participation and Restrictive Covenants Agreement, by and between the registrant and Shawn Stewart, dated April 22, 2024 (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 and filed with the Securities and Exchange Commission on May 15, 2024)
10.50		Term Sheet for Opco LLC Agreement (incorporated herein by reference to Exhibit 10.1 to the registrant's Quarterly Report on Form 10-Q for the quarter ended March 31, 2024 and filed with the Securities and Exchange Commission on May 15, 2024)
10.51		Consulting Agreement, by and between the Company and Mr. Pierson, dated May 20, 2024 (incorporated herein by reference to Exhibit 10.1 to the registrant's Current Report on Form 8-K filed with the Securities and Exchange Commission on May 21, 2024).
21.1		Subsidiaries of the registrant
23.1		Consent of Ernst & Young LLP, Independent Registered Public Accounting Firm
23.2		Consent of Deloitte & Touche LLP, Independent Auditor
23.3		Consent of Greenberg Traurig, P.A. (included in Exhibit 5.1)
24.1		Power of Attorney (included on the signature page to this registration statement)
107		Filing Fee Table
		The instance document does not appear in the interactive data file because its XBRL tags are embedded within the inline XBRL document.
101.INS		
101.SCH		XBRL Taxonomy Extension Schema
101.CAL		XBRL Taxonomy Extension Calculation Linkbase
101.DEF		XBRL Taxonomy Extension Definition Linkbase
101.LAB		XBRL Taxonomy Extension Label Linkbase
101.PRE		XBRL Taxonomy Extension Presentation Linkbase
104		Cover Page Interactive File (formatted in Inline XBRL and contained in Exhibit 101).

*Denotes a management contract or compensatory plan or arrangement.

SIGNATURES

Pursuant to the requirements of the Securities Act of 1933, as amended, the registrant has duly caused this registration statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Greeneville, State of Tennessee, on June 10, 2024.

FORWARD AIR CORPORATION

By: /s/ Shawn Stewart
Shawn Stewart
Chief Executive Officer and Director
(Principal Executive Officer)

POWER OF ATTORNEY AND SIGNATURES

Each person whose individual signature appears below hereby authorizes and appoints Shawn Stewart and Jamie G. Pierson and each of them, with full power of substitution and resubstitution and full power to act without the other, as his or her true and lawful attorney-in-fact and agent to act in his or her name, place and stead and to execute in the name and on behalf of each person, individually and in each capacity stated below, and to file any and all amendments to this registration statement, including any and all post-effective amendments and amendments thereto, and any registration statement relating to the same offering as this registration statement that is to be effective upon filing pursuant to Rule 462(b) under the Securities Act, and to file the same, with all exhibits thereto, and other documents in connection therewith, with the SEC, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing, ratifying and confirming all that said attorneys-in-fact and agents or any of them or their or his substitute or substitutes may lawfully do or cause to be done by virtue thereof.

Pursuant to the requirements of the Securities Act of 1933, this registration statement has been signed by the following persons in the capacities and on the dates indicated.

Signature	Title	Date
/s/ Shawn Stewart Shawn Stewart	Chief Executive Officer (Principal Executive Officer)	June 10, 2024
/s/ Jamie G. Pierson Jamie G. Pierson	Interim Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)	June 10, 2024
/s/ George Mayes George Mayes	Chairman and Director	June 10, 2024
/s/ Ana B. Amicarella Ana B. Amicarella	Director	June 10, 2024
/s/ Charles Anderson Charles Anderson	Director	June 10, 2024
/s/ Valerie A. Bonebrake Valerie A. Bonebrake	Director	June 10, 2024
/s/ Dale W. Boyles Dale W. Boyles	Director	June 10, 2024
/s/ R. Craig Carlock R. Craig Carlock	Director	June 10, 2024
/s/ Robert Edwards, Jr. Robert Edwards, Jr.	Director	June 10, 2024
/s/ Christine Gorjanc Christine Gorjanc	Director	June 10, 2024
/s/ Michael Hodge Michael Hodge	Director	June 10, 2024
/s/ Javier Polit Javier Polit	Director	June 10, 2024
/s/ Laurie A. Tucker Laurie A. Tucker	Director	June 10, 2024

Calculation of Filing Fee Tables

Form S-1
(Form Type)

Forward Air Corporation
(Exact Name of Registrant as Specified in its Charter)

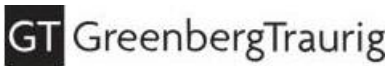
Table 1: Newly Registered Securities

Security Type	Security Class Title	Fee Calculation or Carry Forward Rule	Amount Registered ⁽¹⁾	Proposed Maximum Offering Price Per Unit ⁽²⁾	Maximum Aggregate Offering Price	Fee Rate	Amount of Registration Fee
Newly Registered Securities							
Fees to Be Paid	Equity	Common Stock, par value \$0.01 per share	457(c)				
			14,015,018 ⁽³⁾	\$ 17.50	\$ 245,262,815	\$ 0.00014760	\$ 36,200.79
Total Offering Amounts					\$ 245,262,815		\$ 36,200.79
Total Fees Previously Paid							\$ —
Total Fee Offsets							\$ —
Net Fee Due							<u>\$ 36,200.79</u>

⁽¹⁾ Pursuant to Rule 416(a) under the Securities Act of 1933, as amended (the "Securities Act"), this registration statement shall be deemed to cover any additional securities to be offered or issued from stock splits, stock dividends or similar transactions with respect to the shares being registered.

⁽²⁾ Estimated solely for the purpose of calculating the registration fee pursuant to Rule 457(c) under the Securities Act. The price shown is the average of the high and low selling price of the common stock on June 3, 2024, as reported on the Nasdaq Global Market.

⁽³⁾ Consists of up to 14,015,018 shares of Common Stock offered for resale by the selling shareholders named in the prospectus.



June 10, 2024

Forward Air Corporation
1915 Snapps Ferry Road, Building N
Greeneville, Tennessee 37745

Re: Forward Air Corporation Registration Statement on Form S-1

Ladies and Gentlemen:

We have acted as counsel to Forward Air Corporation, a Tennessee corporation (the "Company"), in connection with the filing by the Company of a registration statement on Form S-1 (the "Registration Statement") with the Securities and Exchange Commission (the "Commission") under the Securities Act of 1933, as amended (the "Securities Act"), including a related prospectus filed with the Registration Statement (the "Prospectus"). Capitalized terms herein not otherwise defined herein will have the meaning given to such terms in the Registration Statement and related Prospectus. The Registration Statement and related Prospectus cover the registration of up to 14,015,018 shares of Common Stock, par value \$0.01 ("Common Stock"), comprised of (i) 5,135,008 shares of Common Stock on an as-exchanged basis, which consist of (x) 699,707 shares of Common Stock and (y) 4,435,301 shares of Common Stock issuable upon exchange of Clue Opco LLC's Class B Units ("Opco Class B Units"), or its equivalent units in Omni Management Holdings, LLC ("Management Holdings") as applicable, and corresponding shares of the Company's Series B Preferred Units (the "Series B Preferred Units") and (ii) 8,880,010 shares of Common Stock on an as-converted and as-exchanged basis, which consist of (x) 1,210,006 shares of Common Stock and (y) 7,670,004 shares of Common Stock issuable upon exchange of Opco Class B Units (or their equivalent units in Management Holdings as applicable) and corresponding Series B Preferred Units. We refer to the Opco Class B Units and Series B Preferred Units that are exchangeable into Common Stock as the "Convertible Securities" and the shares of Common Stock issuable upon exchange of the Convertible Securities as the "Exchange Shares". We refer to the 699,707 shares of Common Stock and the 1,210,006 shares of Common Stock that have been issued as the "Issued Shares," and together with the Exchange Shares, the "Shares".

In rendering the opinions set forth below, we have reviewed such certificates, corporate and public records, agreements and instruments and other documents, and as of the date hereof, as we have deemed appropriate as a basis for the opinions expressed below. In all such examinations we have assumed the genuineness of all signatures, the authenticity of all documents, agreements and instruments submitted to us as originals, the conformity to original documents, agreements and instruments of all documents, agreements and instruments submitted to us as copies or specimens, the authenticity of the originals of such documents, agreements and instruments submitted to us as copies or specimens, the conformity of the text of each document filed with the Commission through the Commission's Electronic Data Gathering, Analysis and Retrieval System to the printed document reviewed by us, the accuracy of the matters set forth in the documents, agreements and instruments we reviewed, and that such documents, agreements and instruments evidence the entire understanding between the parties thereto and have not been amended, modified or supplemented in any manner material to the opinions expressed herein. As to matters of fact relevant to the opinions expressed herein, we have relied upon, and assumed the accuracy of, the representations and warranties contained in the Registration Statement, and we have relied upon certificates and oral or written statements and other information obtained from the Company, the other parties to the transaction referenced herein, and public officials. Except as expressly set forth herein, we have not undertaken any independent investigation (including, without limitation, conducting any review, search or investigation of any public files, records or dockets) to determine the existence or absence of the facts that are material to our opinions, and no inference as to our knowledge concerning such facts should be drawn from our reliance on the representations of the Company and others in connection with the preparation and delivery of this letter.

We have also assumed (x) the legal capacity of all natural persons and (y) (except to the extent expressly opined on herein) that all documents, agreements and instruments have been duly authorized, executed and delivered by all parties thereto, other than the Company, that all such parties are validly existing and in good standing under the laws of their respective jurisdictions of organization, that all such parties had the power and legal right to execute and deliver all such documents, agreements and instruments, and that such documents, agreements and instruments constitute the legal, valid and binding obligations of such parties, enforceable against such parties in accordance with their respective terms.

Based upon the foregoing assumptions and the assumptions set forth below, and subject to the qualifications and limitations stated herein, having considered such questions of law as we have deemed necessary as a basis for the opinions expressed below, we are of the opinion that:

1. the Exchange Shares have been duly authorized and, when issued upon exchange of the Convertible Securities in accordance with the terms of the Company's Restated Charter and the Limited Liability Company Agreement of Clue Opco LLC, will be validly issued, fully paid and nonassessable, and
2. the Issued Shares have been duly authorized and are validly issued, fully paid and nonassessable.

Our opinions herein are limited to the Tennessee Business Corporation Act of the State of Tennessee.

The opinion expressed above is as of the date hereof only, and we express no opinion as to, and assume no responsibility for, the effect of any fact or circumstance occurring, or of which we learn, subsequent to the date of this opinion letter, including, without limitation, legislative and other changes in the law or changes in circumstances affecting any party. We assume no responsibility to update this opinion letter for, or to advise you of, any such facts or circumstances of which we become aware, regardless of whether or not they affect the opinions expressed in this opinion letter.

We hereby consent to the filing of this opinion as an exhibit to the Registration Statement. In addition, we consent to the reference to our name under the caption "Legal Matters" in the Registration Statement. In giving this consent, we do not admit that we are in the category of persons whose consent is required under Section 7 of the Securities Act.

Yours very truly,
/s/ Greenberg Traurig, P.A.

FORWARD AIR CORPORATION

SUBSIDIARIES

	Jurisdiction of Incorporation
Forward Air Corporation	Tennessee
– Central States Logistics, Inc.	Illinois
– Omni Management Holdings, LLC	Delaware
– Clue Parent Merger Sub LLC	Delaware
– Clue Opco LLC	Delaware
– Forward Air, LLC	Tennessee
– Forward Air Tech. & Logistics Svcs, LLC	Tennessee
– Forward Air Royalty, LLC	Delaware
– Forward Air Services, LLC	Delaware
– FACSBI, LLC	Delaware
– Towne Holdings, LLC	Delaware
– Synergy Cargo Logistics, Inc.	California
– TAF, LLC	Indiana
– Towne Air Freight, LLC	Indiana
– FAF, LLC	Tennessee
– TQI Holdings, LLC	Delaware
– Forward Air Logistics Svcs, LLC	Michigan
– TQI LLC	Delaware
– Central States Trucking LLC	Delaware
– Omni Newco, LLC	Delaware
– Omni Parent, LLC	Delaware
– Omni Intermediate Holdings, LLC	Delaware
– Omni Holdco, LLC	Delaware
– Omni Logistics, LLC	Delaware
– Omni Logistics (Japan) Co., Ltd.	Japan
– Omni All In (Singapore) Pte. Ltd.	Singapore
– Omni Logistics (Hong Kong) Ltd.	Hong Kong/PRC
– Omni Logistics (Chengdu) Ltd.	PRC
– Omni Logistics (Shanghai) Co., Ltd.	PRC
– Omni Logistics (Shenzhen) Ltd.	PRC
– Omni Logistics (Zhengzhou) Ltd.	PRC
– Trinity Logistics (H.K.) Company Ltd.	Hong Kong/PRC
– Trinity Logistics Viet Nam Inc Co., Ltd	Vietnam
– Trinity Logistics (Shanghai) Co., Ltd	PRC
– TL World (Pvt.) Ltd.	Sri Lanka
– Air & Ground Logistics (H.K.) Ltd.	Hong Kong/PRC
– Air & Ground Logistics (Taiwan) Ltd.	Taiwan
– Air & Ground Logistics (Vietnam) Co., Ltd.	Vietnam
– Air & Ground Logistics (China) Ltd.	PRC
– Air & Ground Logistics Pte. Ltd.	Singapore
– A&G World Inc.	Philippines
– Omni Philippines Freight Services, Inc.	Philippines

– Omni Trade Services, LLC	Delaware
– Omni All In (UK) Ltd.	United Kingdom
– Evolve Supply Chain Solutions LLC	Delaware
– Omni Logistics (Taiwan) Ltd.	Taiwan
– Trinity Logistics GmbH	Germany
– Epic Freight Solutions LLC	Wyoming
– Pacific Logistics, LLC	Delaware
– Omni Logistics (Malaysia) Sdn. Bhd.	Malaysia
– Air & Ground Logistics B.V.	Netherlands
– Omni Logistics Services (Malaysia) Sdn. Bhd.	Malaysia
– Omni Logistics (Thailand) Ltd.	Thailand
– Bigger, Farther, Faster, LLC	Delaware
– Omni Logistics Co., Ltd.	South Korea
– Canadian Omni Logistics Ltd.	Canada
– Trinity Logistics USA, Inc.	New York
– Ground Express Service, Inc.	California
– AG World Transport, Inc.	California
– AG Customs Brokerage, Inc.	California
– Trinity Logistics Worldwide Canada Inc.	Canada
– Millhouse Express Services, LLC	Delaware
– IVIA Services, LLC	Delaware
– Millhouse Mexico S. de R.L. de C.V.	Mexico
– Millhouse Logistics Services, LLC	Delaware
– Millhouse Romania SRL	Romania
– Omni Logistics (Peru) S.R.L.	Peru
– Mach 1 Global Services (India), LLC	Delaware
– Mach 1 Global Supply Chain Services India Private Ltd.	India
– Mach 1 Global Services (Indonesia), LLC	Delaware
– Mach 1 Air Services, LLC	Delaware
– Mach 1 Air Services (Mexico), LLC	Delaware
– Mach 1 Aero Servicios, S. de R.L. de C.V.	Mexico
– Mach 1 Servicios Administrativos, S. de R.L. de C.V.	Mexico
– Mach 1 Air Services (Hong Kong), LLC	Delaware
– Mach 1 Air Services (Hong Kong) Ltd.	Hong Kong
– Mach 1 Global Services (Hong Kong) Ltd.	Hong Kong
– Mach 1 Global Services (U.A.E.), LLC	Delaware

Consent of Independent Registered Public Accounting Firm

We consent to the reference to our firm under the caption “Experts” in this Registration Statement (Form S-1) and related Prospectus of Forward Air Corporation for the registration of common stock and to the incorporation by reference therein of our reports dated March 15, 2024, with respect to the consolidated financial statements and schedule of Forward Air Corporation and the effectiveness of internal control over financial reporting of Forward Air Corporation, included in its Annual Report (Form 10-K) for the year ended December 31, 2023, filed with the Securities and Exchange Commission.

/s/ Ernst & Young

Atlanta, Georgia
June 10, 2024

Consent of Independent Auditors

We consent to the incorporation by reference in this Registration Statement on Form S-1 of our report dated April 25, 2024, relating to the financial statements of Omni Newco, LLC appearing in the Current Report on Form 8-K of Forward Air Corporation filed on June 10, 2024. We also consent to the reference to us under the heading "Experts" in such Registration Statement.

/s/Deloitte & Touche LLP
Dallas, TX
June 10, 2024