



JUNE 24, 2025

A large, high-resolution photograph serves as the background. It depicts a military-grade quadcopter drone in flight, its four propellers and body clearly visible against a backdrop of dense green trees. In the lower-left foreground, a military vehicle is parked on a dirt path. A soldier in camouflage gear is seated on the vehicle, looking towards the drone. The scene is set in a natural, outdoor environment with sunlight filtering through the trees.

Fourth Quarter and Full Fiscal Year 2025 Earnings Conference Call

Safe Harbor Statement

This presentation contains "forward-looking statements" as that term is defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate or imply future results, performance or achievements, and may contain words such as "will," "believe," "anticipate," "expect," "estimate," "intend," "project," "plan," or words or phrases with similar meaning. Forward-looking statements are based on current expectations, forecasts and assumptions that involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements.

Factors that could cause actual results to differ materially from the forward-looking statements include, but are not limited to, the impact of our ability to successfully close and integrate acquisitions into our operations and avoid disruptions from acquisition transactions that will harm our business; the recording of goodwill and other intangible assets as part of acquisitions that are subject to potential impairments in the future and any realization of such impairments; any actual or threatened disruptions to our relationships with our distributors, suppliers, customers and employees, including shortages in components for our products, including due to restrictions and sanctions imposed by foreign governments; the ability to timely and sufficiently integrate international operations into our ongoing business and compliance programs; reliance on sales to the U.S. government, including uncertainties in classification, pricing or potentially burdensome imposed terms for certain types of government contracts; availability of U.S. government funding for defense procurement and R&D programs; our ability to win U.S. and international government R&D and procurement programs, including foreign military financing aid; changes in the timing and/or amount of government spending, including due to continuing resolutions; adverse impacts of a U.S. government shutdown; our ability to realize the anticipated benefits of the BlueHalo transaction; our reliance on limited relationships to fund our development of HAPS UAS; our ability to execute contracts for anticipated sales, perform under such contracts and other existing contracts and obtain new contracts; risks related to our international business, including compliance with export control laws; the extensive and increasing regulatory requirements governing our contracts with the U.S. government and international customers; the consequences to our financial position, business and reputation that could result from failing to comply with such regulatory requirements; unexpected technical and marketing difficulties inherent in major research and product development efforts; the impact of potential security and cyber threats or the risk of unauthorized access to and resulting misuse of our, our customers' and/or our suppliers' information and systems; failure to remain a market innovator, to create new market opportunities or to expand into new markets; our ability to increase production capacity to support anticipated growth; unexpected changes in significant operating expenses, including components and raw materials; failure to develop new products or integrate new technology into current products; any increase in litigation activity or unfavorable results in legal proceedings, including pending class actions; or litigation that may arise from our recent acquisition of BlueHalo; our ability to respond and adapt to legal, regulatory and government budgetary changes; our ability to comply with the covenants in our loan documents; and our merger agreement with BlueHalo; our ability to attract and retain skilled employees, including retention of BlueHalo employees; the impact of inflation; and general economic and business conditions in the United States and elsewhere in the world; and the failure to establish and maintain effective internal control over financial reporting. For a further list and description of such risks and uncertainties, see the reports we file with the Securities and Exchange Commission. We do not intend, and undertake no obligation, to update any forward-looking statements, whether as a result of new information, future events or otherwise.

Fourth Quarter Fiscal Year 2025 Key Messages



Achieved record full fiscal year revenue of \$821 million, and record fourth-quarter revenue of \$275 million, up 14% and 40% respectively, from the same period last year



Record fiscal year bookings of \$1.2 billion



Completed BlueHalo acquisition on May 1, 2025, establishing AV as a premier defense tech prime best aligned to our customers' highest priorities



FY26 year revenue guidance between \$1.9 and \$2.0 billion

Fiscal Year 2025 Results

Metric	FY25	YoY Change	Notes
Revenue	\$820.6 m	+14%	Overall increase driven by higher product sales in LMS.
GAAP Gross Margin	\$318.6 m	+12%	Increase driven by higher product gross margin offset by a slight decrease in service gross margin.
Non-GAAP Adjusted EBITDA ¹	\$146.4 m	+15%	Increase due to higher revenue and gross margin.
Non-GAAP EPS (diluted) ²	\$3.28	+10%	Increase due to higher revenue and gross margin.
Funded Backlog	\$726.6 m	+82%	Higher YoY backlog due to increased demand for LMS products and continued interest in UxS products.
Unfunded Backlog	\$774.6 m	+472%	Higher unfunded backlog due to multiple Switchblade orders.

YEAR-OVER-YEAR [YoY]

1 FY25 GAAP NET INCOME WAS \$43.6M. REFER TO ADJUSTED EBITDA RECONCILIATION ON APPENDIX C.

2 FY25 GAAP EPS WAS \$1.55 PER DILUTED SHARE. REFER TO RECONCILIATION OF NON-GAAP EARNINGS PER DILUTED SHARE ON APPENDIX A.

Fourth Quarter Fiscal Year 2025 Results

Metric	Q4FY25	YoY Change	Notes
Revenue	\$275.1 m	+40%	Overall increase driven by strong product sales in LMS.
GAAP Gross Margin	\$100.3 m	+33%	Overall increase driven by higher product margin partially offset by lower service gross margin and an acceleration of intangible amortization expenses from the UGV business.
Non-GAAP Adjusted EBITDA ¹	\$61.6 m	+178%	Increase driven by higher revenue, gross margin, and decrease in R&D partially offset by an increase in SG&A.
Non-GAAP EPS (diluted) ²	\$1.61	+274%	Increase driven by higher revenue, gross margin, and decrease in R&D partially offset by an increase in SG&A.
Funded Backlog	\$726.6 m	+82%	Higher backlog due to increased demand for LMS products and continued interest in UxS products.
Unfunded Backlog	\$774.6 m	+472%	Higher unfunded backlog due to multiple Switchblade orders.

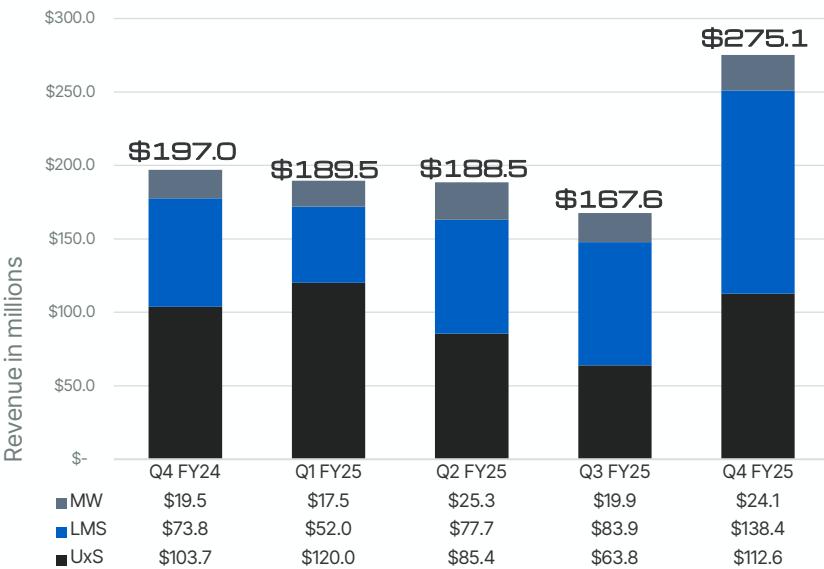
YEAR-OVER-YEAR [YoY]

¹ Q4 GAAP NET INCOME WAS \$16.7M. Refer to Adjusted EBITDA reconciliation on Appendix C.

² Q4 GAAP EPS was \$0.59 per diluted share. Refer to Reconciliation of Non-GAAP Earnings Per Diluted Share on Appendix A

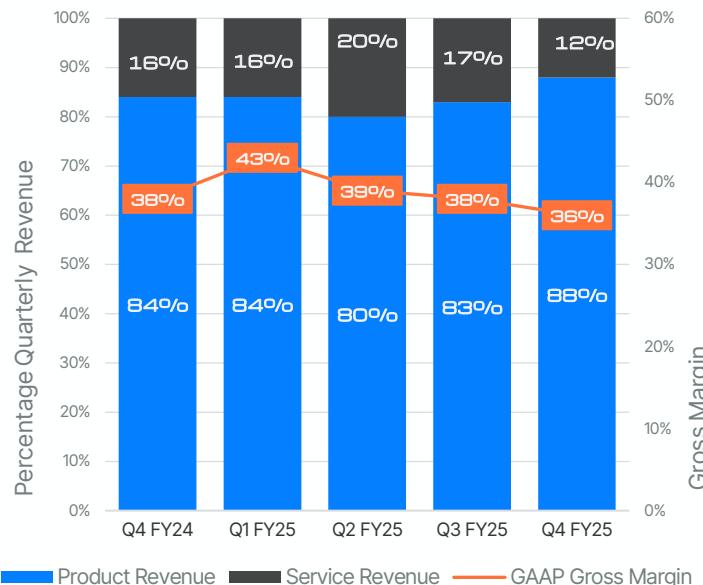
Revenue Mix by Segment and Type

Quarterly Revenue By Segment



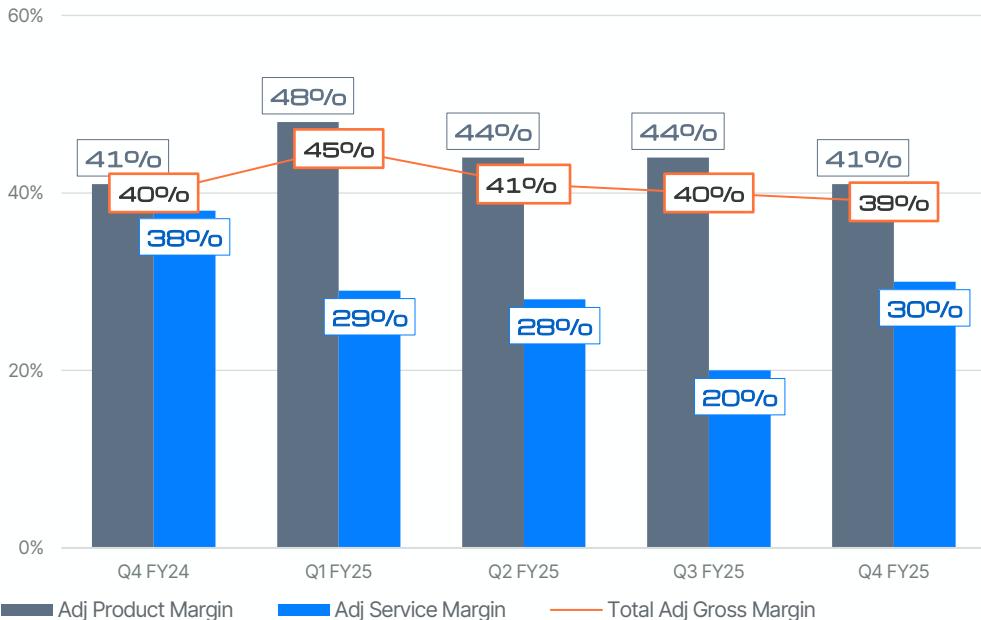
UxS: Uncrewed Systems | LMS: Loitering Munitions Systems | MW: MacCready Works

Quarterly Revenue By Type

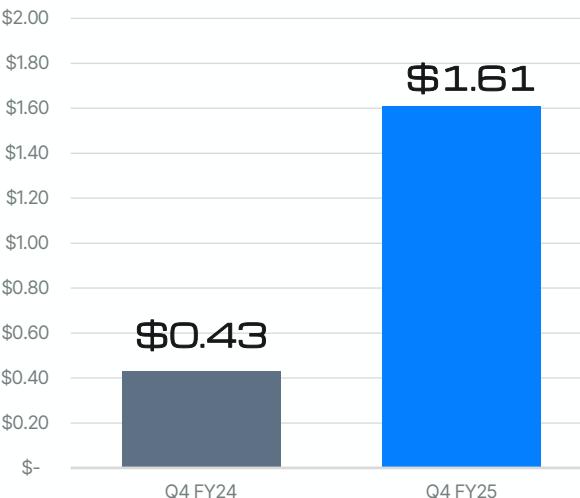


Adjusted Profitability by Type and Non-GAAP EPS

PERCENTAGE ADJUSTED GROSS MARGIN¹



NON-GAAP DILUTED EPS²



¹ Q4 GAAP Product Margin of 38% and Service Margin of 27%. Refer to GAAP to NON-GAAP reconciliation of Gross Margin on Appendix B.

² Refer to Reconciliation of Non-GAAP Diluted Earnings Per Share on Appendix A.

Updated Guidance: Fiscal 2026 Outlook

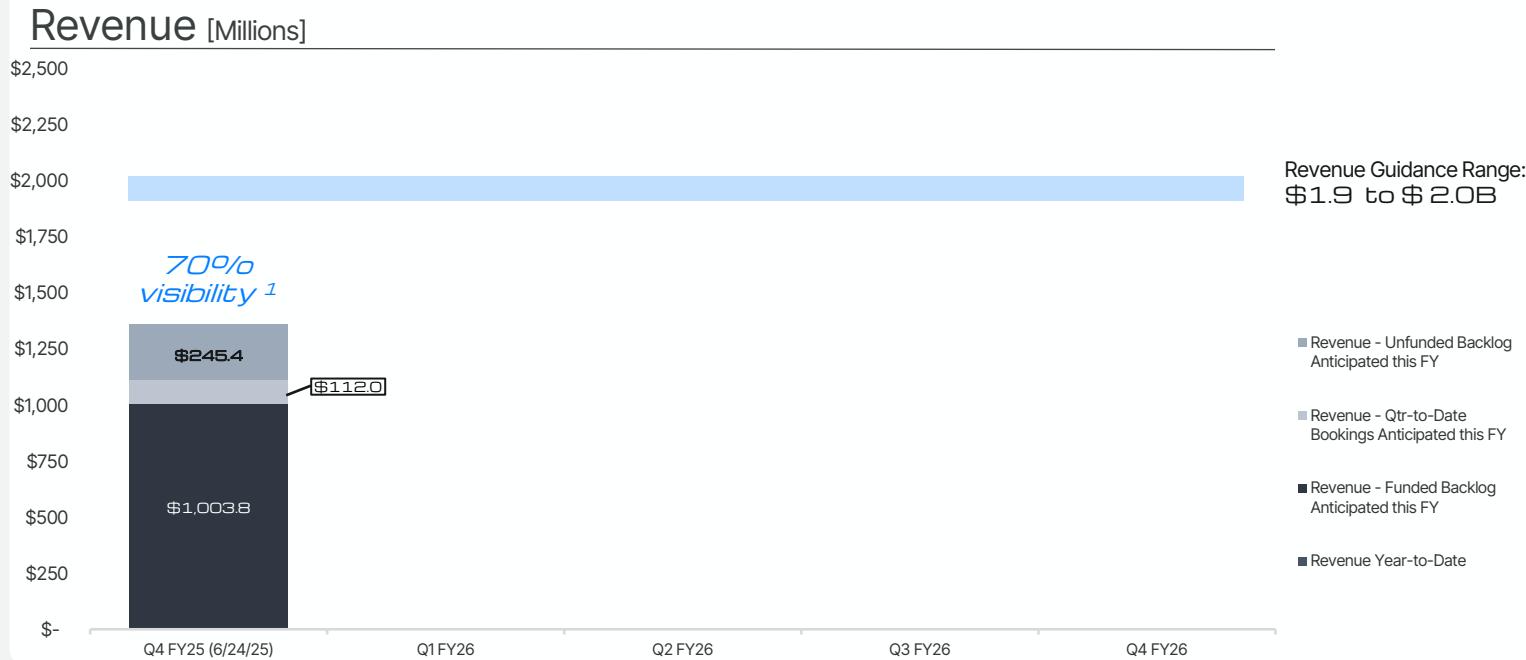
AS OF 06/24/2025	FY25 RESULTS	FY26 GUIDANCE	NOTES / ASSUMPTIONS
Revenue	\$821 million	\$1.9 to \$2.0 billion	1 st Half = 45% 2 nd Half = 55%
Adjusted EBITDA 17.8% of Revenue	\$146 million ²	\$300 million-\$320 million ¹ -16% at mid-point	<ul style="list-style-type: none"> EBITDA % Trending 10% - 12% in Q1 to High Teens % by Q4 Adj. Gross Margins 29% to 31% <ul style="list-style-type: none"> IRAD 6% to 7% SG&A 11% to 13% (excludes intangible amortization and deal and integration expenses) Stock Based Compensation of approx. \$35 Million
Non-GAAP Earnings Per Share (diluted)	\$3.28 ³	\$2.80 - \$3.00 ¹	Debt Outstanding Entire Year
Capital Expenditures	5%	6% - 8%	<ul style="list-style-type: none"> Includes Cloud Implementation Capital Expenditures Excludes Integration Related Capital Expenditures
Other			Deal & Integration Expenses \$40M-\$45M Excluding Capital Expenditures

¹ THE COMPANY CANNOT PROVIDE A RECONCILIATION TO GAAP NET INCOME OR EARNINGS PER DILUTED SHARE WITHOUT UNREASONABLE EFFORTS DUE TO THE SIZE AND COMPLEXITY OF THE BLUEHALO ACQUISITION AND THE INHERENT DIFFICULTY OF FORECASTING THE AMORTIZATION OF ACQUIRED INTANGIBLES AND PURCHASE PRICE ADJUSTMENTS. AMORTIZATION EXPENSE OF INTANGIBLES ACQUIRED IN THE BLUEHALO TRANSACTION FOR THE FISCAL YEAR ENDING APRIL 30, 2026, WHICH IS EXPECTED TO BE SIGNIFICANT, WILL BE MATERIALLY IMPACTED BY THE VALUATION OF THE INTANGIBLES. DUE TO THE SIZE, COMPLEXITY AND TIMING OF THE ACQUISITION, THE COMPANY HAS NOT COMPLETED THE VALUATION OF THE INTANGIBLES AND CANNOT ESTIMATE THE AMORTIZATION EXPENSE WITH A REASONABLE DEGREE OF ACCURACY, AND THE COMPANY BELIEVES SUCH RECONCILIATION COULD IMPLY A DEGREE OF PRECISION THAT MIGHT BE CONFUSING OR MISLEADING TO INVESTORS.

² REFER TO ADJUSTED EBITDA RECONCILIATION ON APPENDIX C.

³ REFER TO RECONCILIATION OF FISCAL YEAR 2025 NON-GAAP DILUTED EARNINGS PER SHARE ON APPENDIX A.

Visibility for FY26



Company visibility supports revenue guidance range

¹ BASED ON MIDPOINT OF GUIDANCE RANGE OF \$1.9 TO \$2.0 BILLION

FY25 Pro Forma Data and FY26 Guidance

AV Consolidated FY26 Guidance

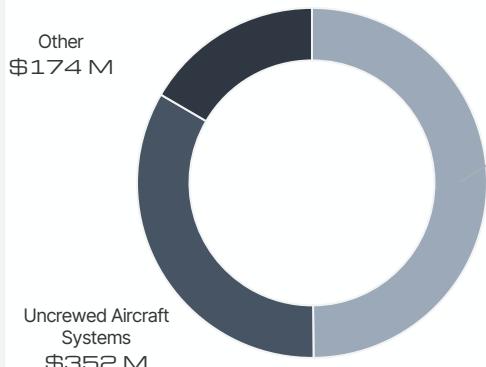
Revenue: **\$1.9B to \$2.0B**

Adj. EBITDA \$: **\$300M to \$320M¹**

Non-GAAP EPS: **\$2.80 to \$3.00¹**

Autonomous Systems

FY25 Pro Forma Revenue



FY26 Guidance

Revenue: **\$1.2B to \$1.4B**

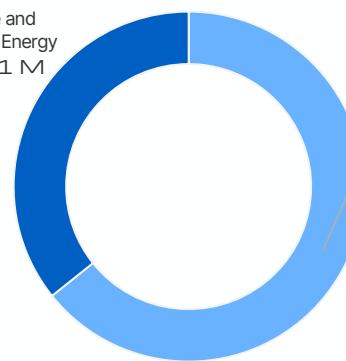
Counter-UAS and
Precision Strike
\$523 M

FY26 Growth Drivers:
SB-600
JUMP20-X
P550
Titan 4
Red Dragon

Space, Cyber & Directed Energy

FY25 Pro Forma Revenue

Space and
Directed Energy
\$231 M



FY26 Guidance

Revenue: **\$0.7B to \$0.8B**

Cyber and
Mission Systems
\$415 M

FY26 Growth Drivers:
Badger
CUAS-DE
Space Communications

FIGURES ARE \$USD IN MILLIONS UNLESS OTHERWISE NOTED ABOVE

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Financial Tables

GAAP to Non-GAAP Reconciliation of Earnings per Diluted Share (unaudited)

	Three months ended April 30, 2025	Three months ended April 30, 2024	Fiscal year ended April 30, 2025	Fiscal Year ended April 30, 2024
Earnings per diluted share	\$0.59	\$0.22	\$1.55	\$2.18
Acquisition-related expenses	\$0.16	\$0.01	\$0.54	\$0.06
Amortization of acquired intangible assets and other purchase accounting adjustments	\$0.25	\$0.15	\$0.66	\$0.54
Legal accrual	\$0.06	0	\$0.06	0
Equity Method and equity securities investments activity, net	\$(0.10)	\$0.05	\$(0.18)	\$0.21
Goodwill impairment	\$0.65	0	\$0.65	0
Earnings per diluted share as adjusted (non-GAAP)	\$1.61	\$0.43	\$3.28	\$2.99

GAAP to NON-GAAP Reconciliation of Adjusted Gross Margin

(in thousands)	Fiscal 4th Quarter FY2024	Fiscal 1st Quarter FY2025	Fiscal 2nd Quarter FY2025	Fiscal 3rd Quarter FY2025	Fiscal 4th Quarter FY2025
Products					
Gross Margin	\$ 64,550	\$ 73,985	\$ 64,179	\$ 58,752	\$ 91,459
Intangible Amortization	\$ 2,637	\$ 2,617	\$ 2,623	\$ 2,606	\$ 7,172
Adjusted Gross Margin	\$ 67,187	\$ 76,602	\$ 66,802	\$ 61,358	\$ 98,631
Adj. Prod GM%	40.8%	48.0%	44.2%	43.9%	40.7%
Services					
Gross Margin	\$ 11,084	\$ 7,482	\$ 9,459	\$ 4,447	\$ 8,873
Intangible Amortization	\$ 1,266	\$ 1,097	\$ 1,097	\$ 1,097	\$ 1,097
Adjusted Gross Margin	\$ 12,350	\$ 8,579	\$ 10,556	\$ 5,544	\$ 9,970
Adj. Service GM%	38.1%	28.6%	28.4%	19.9%	30.4%

Historical ADJUSTED EBITDA Reconciliation

(in thousands)	Fiscal 4th Quarter 2024	Full Fiscal Year 2024	Fiscal 1st Quarter 2025	Fiscal 2 nd Quarter 2025	Fiscal 3rd Quarter 2025	Fiscal 4th Quarter 2025	Full Fiscal Year 2025
Net Income (loss) from continued operations	6,047	59,607	21,166	7,453	(1,754)	16,664	43,619
Interest Expense / (Income), net	148	4,220	239	690	248	1,011	2,188
Tax provision / (benefit)	1,818	1,892	1,485	(221)	(605)	223	882
Depreciation and amortization	10,780	35,749	8,852	9,002	9,290	13,854	40,998
EBITDA (Non-GAAP)	15,157	101,528	31,742	17,014	7,179	31,752	87,687
Cloud amortization	551	1,445	644	606	644	646	2,540
Stock-based compensation	4,644	17,069	4,536	5,601	5,381	5,943	21,461
Acquisition-related expenses	383	2,095	0	3,684	10,015	5,591	19,291
UGV Goodwill Impairment	0	0	0	0	0	18,360	18,360
Equity method and equity security investment activity	1,412	5,618	256	(1,044)	(1,454)	(2,773)	(5,015)
Legal Accrual	0	0	0	0	0	2,100	2,100
Adjusted EBITDA (Non-GAAP)	\$ 22,147	\$ 127,754	\$ 37,178	\$ 25,862	\$ 21,766	\$ 61,619	\$ 146,425