Icahn Enterprises L.P.

Q1 2025 Earnings Presentation

May 7, 2025

Safe Harbor Statement

Forward-Looking Statements and Non-GAAP Financial Measures

The Private Securities Litigation Reform Act of 1995 provides a "safe harbor" for forward-looking statements we make in this presentation, including statements regarding our future performance and plans for our businesses and potential acquisitions. Forward-looking statements may be identified by words such as “believes,” "expects," “potential,” “continues,” “may,” “should,” “seeks,” “predicts,” “anticipates,” “intends,” “projects,” “estimates,” “plans,” “could,” “designed,” “should be” or words of similar meaning and include, but are not limited to, statements about the expected future business and financial performance of Icahn Enterprises L.P. and its subsidiaries. Actual events, results and outcomes may differ materially from our expectations due to a variety of known and unknown risks, uncertainties and other factors that are discussed in our filings with the Securities and Exchange Commission, including economic, competitive, legal and other factors, including interest rate increases; the impacts from the Russia/Ukraine conflict and the conflict in the Middle East, including economic volatility and the impacts of export controls and other economic sanctions, and political and regulatory uncertainty, including changing economic policy and the imposition of tariffs. Accordingly, there is no assurance that our expectations will be realized. We assume no obligation to update or revise any forward-looking statements should circumstances change, except as otherwise required by law. This presentation also includes certain non-GAAP financial measures. A reconciliation of such non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the back of this presentation.

Q1 2025 Highlights and Recent Developments

FINANCIAL RESULTS

- Q1 2025 net loss attributable to IEP of $422 million, or loss of $0.79 per depositary unit, compared to net loss attributable to IEP of $38 million, or a loss of $0.09 per depositary unit, for Q1 2024
- Q1 2025 Adjusted EBITDA loss attributable to IEP [1] was $287 million compared to Adjusted EBITDA attributable to IEP of $134 million for Q1 2024
- Indicative net asset value [2] as of March 31, 2025, was approximately $3 billion, a decrease of $336 compared to December 31, 2024

L.P. UNITHOLDERS

- IEP declares first quarter distribution of $0.50 per depositary unit

1) Refer to the Non-GAAP Reconciliations in the Appendix
2) The change in indicative net asset value includes, among other things, changes in the fair value of certain subsidiaries which are not included in our GAAP earnings

Financial Performance

Net Income (Loss) Attributable to Icahn Enterprises

($Millions)	Three Months Ended March 31,	
	2025	2024
Segments:		
Energy	($86)	$49
Automotive	(27)	(9)
Food Packaging	(13)	2
Real Estate	(4)	(2)
Home Fashion	(2)	(1)
Pharma	(2)	1
Subtotal	(134)	40
Investment	(224)	(23)
Holding Company	(64)	(55)
Consolidated	**($422)**	**($38)**

Adjusted EBITDA Attributable to Icahn Enterprises[1]

($Millions)	Three Months Ended March 31,	
	2025	2024
Segments:		
Energy	($62)	$118
Automotive	(6)	23
Food Packaging	7	13
Real Estate	-	1
Home Fashion	-	1
Pharma	5	8
Subtotal	(56)	164
Investment	(224)	(23)
Holding Company	(7)	(7)
Consolidated	**($287)**	**$134**

(1) Refer to the Non-GAAP Reconciliations in the Appendix

Segment: Investment

Segment Description

- Our Investment segment is comprised of various private investment funds (“Investment Funds”) in which we have general partner interests and through which we invest our proprietary capital
- We and Mr. Icahn and certain of his family members and affiliates are the only investors in the Investment Funds
- Fair value of IEP’s investment in the Funds was approximately $2.5 billion as of March 31, 2025

Highlights and Recent Developments

- As of March 31, 2025, the Funds had a net long notional exposure of 20%
- Returns of negative 8.4% for Q1 2025

Summary Segment Financial Results

Investment Segment	Three Months Ended March 31,	
($Millions)	2025	2024
Selected Income Statement Data:		
Adjusted EBITDA[2]	($350)	($40)
Net income (loss)	(350)	(40)
Adjusted EBITDA attributable to IEP[2]	(224)	(23)
Net income (loss) attributable to IEP	(224)	(23)
Returns	-8.4%	-0.8%

Significant Holdings [1]

As of March 31, 2025

Company	Mkt. Value ($mm)	% Ownership
American Electric Power	$586	1%
Southwest Gas	$541	10%
iff	$291	1%
Caesars Entertainment	$264	5%
Bausch Health	$225	9%

(1) Market value and percentage ownership are based on holdings and closing share price as of specified date and consist of shares owned and shares that may be acquired upon the exercise of forward contracts, and excludes the impact of cash-settled equity swap agreements, which from time to time have the effect of significantly increasing the economic exposure of the Investment Funds to particular portfolio investment positions.
(2) Refer to the Non-GAAP Reconciliation in the Appendix

Segment: Energy

Segment Description

- CVR Energy, Inc. (NYSE: CVI) is a diversified holding company primarily engaged in the petroleum refining, renewables, and nitrogen fertilizer manufacturing businesses through its interests in CVR Refining, LP and CVR Partners, LP (NYSE: UAN) CVR Refining is an independent petroleum refiner and marketer of high-value transportation fuels in the mid-continent of the United States
- The Renewables Business refines feedstocks, including soybean oil, corn oil, and other related renewable feedstocks, into renewable diesel
- CVR Partners is a manufacturer of ammonia and urea ammonium nitrate (“UAN”) solution fertilizer products

Summary Segment Financial Results

Energy Segment	Three Months Ended March 31,	
($Millions)	2025	2024
Selected Income Statement Data:		
Net sales	$1,646	$1,863
Adjusted EBITDA[1]	(61)	203
Net income (loss)	(117)	78
Adjusted EBITDA attributable to IEP[1]	(62)	118
Net income (loss) attributable to IEP	(86)	49
Capital Expenditures	**$51**	**$47**

Highlights and Recent Developments

- **CVR Energy Q1 2025 Highlights**
  - Consolidated Adjusted EBITDA decreased by $264 million to a loss of $61 million for Q1 2025 compared to $203 million in Q1 2024
- **Petroleum Q1 2025 Results**
  - Q1 2025 results were negatively impacted by downtime related to the turnaround of the Coffeyville refinery which was completed in April 2025
  - Processed approximately 120,000 barrels per day of total throughput in the quarter
  - Refining margin for Q1 2025 was a loss of $0.42 per throughput barrel, compared to $16.29 during Q1 2024
- **Renewables Q1 2025 Results**
  - Total vegetable oil throughput was approximately 156,000 gallons per day in the quarter
  - Renewable margin for Q1 2025 was $1.13 per vegetable oil throughput gallon, compared to $0.65 in Q1 2024
- **Nitrogen Fertilizer Q1 2025 Results**
  - Q1 2025 average realized gate prices for UAN declined by 4% percent to $256 per ton and ammonia increased by 5% percent to $554 per ton when compared to Q1 2024

(1) Refer to the Non-GAAP Reconciliations in the Appendix

Segment: Automotive

Segment Description

- The Automotive segment is engaged in providing a full range of automotive repair and maintenance services, along with the sale of any installed parts or materials related to automotive services ("Automotive Services") to its customers, as well as sales of automotive aftermarket parts and retailed merchandise ("Aftermarket Parts"). In addition to its primary business, the Automotive segment leases available and excess real estate in certain locations under long-term operating leases

Summary Segment Financial Results

Automotive Segment ($Millions)	Three Months Ended March 31, 2025	Three Months Ended March 31, 2024
Selected Income Statement Data:		
Net sales and other revenue from operations	$349	$384
Adjusted EBITDA[1]	(6)	23
Net income (loss)	(27)	(9)
Capital Expenditures	**$24**	**$16**

Highlights and Recent Developments

- Net sales and other revenues, which include Automotive Services, Aftermarket Parts, and Leasing revenues, decreased by $35 million
  - Automotive Services revenue was $333 million, down $23 million primarily due to reduced pricing and a shift of consumer behavior toward lower priced offerings
  - Aftermarket Parts revenue was $2 million, down $11 million due to the exit of the Aftermarket Parts business which was completed in Q1 2025
- Adjusted EBITDA decreased $29 million for Q1 2025 compared to Q1 2024

(1) Refer to the Non-GAAP Reconciliations in the Appendix

All Other Operating Segments

All Other Segments Description

- Real Estate: Our Real Estate segment consists of investment properties which includes land, retail, office and industrial properties leased to corporate tenants, the development and sale of single-family homes, and the operations of a resort and two country clubs
- Food Packaging: We conduct our Food Packaging segment through our majority owned subsidiary, Viskase Companies, Inc. (OTCPK:VKSC), a producer of cellulosic, fibrous and plastic casings for the processed meat and poultry industry
- Home Fashion: We conduct our Home Fashion segment through our wholly owned subsidiary, WestPoint Home LLC. WestPoint Home LLC is engaged in manufacturing, sourcing, marketing, distributing and selling home fashion consumer products
- Pharma: We conduct our Pharma segment through our wholly owned subsidiary, Vivus LLC. Vivus is a specialty pharmaceutical company with two approved therapies, two product candidates in active clinical development and two product candidates in early-stage development

Summary All Other Segments Financial Results

All Other Operating Segments [1]	Three Months Ended March 31,	
($Millions)	2025	2024
Selected Income Statement Data:		
Net sales and other revenue from operations	$175	$180
Adjusted EBITDA[2]	13	24
Net income (loss)	(22)	-
Adjusted EBITDA attributable to IEP [2]	12	23
Net income (loss) attributable to IEP	(21)	-
Capital Expenditures	**$13**	**$5**

Highlights and Recent Developments

- Q1 2025 Adjusted EBITDA attributable to IEP for all other segments was $12 million compared to $23 million for Q1 2024
- **Real Estate Results**
  - Real Estate Q1 2025 Adjusted EBITDA decreased $1 million compared to Q1 2024
- **Food Packaging Results**
  - Food Packaging Q1 2025 Adjusted EBITDA attributable to IEP decreased by $6 million compared to prior year quarter primarily due to lower price and higher manufacturing inefficiencies
- **Home Fashion Results**
  - Home Fashion Q1 2025 Adjusted EBITDA decreased by $1 million compared to Q1 2024
- **Pharma Results**
  - Pharma Q1 2025 Adjusted EBITDA decreased by $3 million compared to Q1 2024 due to increased sales, marketing and R&D expense

(1) All Other operating segments include Food Packaging, Real Estate, Home Fashion, and Pharma. Results for each of these separate segments can be found in our Form 10-Q filed with the SEC
(2) Refer to the Non-GAAP Reconciliations in the Appendix

Financial Performance

Liquidity

Our operating subsidiaries and the Holding Company maintain liquidity to take advantage of attractive opportunities for their respective businesses

($Millions)	As of 3/31/2025
Liquid Assets:	
Holding Company Cash & Cash Equivalents	$1,318
Holding Company Investment in Investment Funds	2,463
Total Holding Company Liquid Assets	**$3,781**
Subsidiary Liquidity:	
Subsidiary Cash & Cash Equivalents	865
Subsidiary Revolver Availability	390
Total Subsidiary Liquidity	**1,255**
Total Liquidity	**$5,036**

Indicative Net Asset Value

($Millions)	As of 3/31/2024	6/30/2024	9/30/2024	12/31/2024	3/31/2025
Market-valued Subsidiaries and Investments:					
Holding Company interest in Investment Funds[1]	$ 3,202	$ 2,946	$ 2,745	$ 2,703	$ 2,479
CVR Energy[2]	2,378	1,785	1,536	1,250	1,330
CVR Partners LP[2]	-	-	-	13	16
Total market-valued Subsidiaries and Investments:	**$ 5,580**	**$ 4,731**	**$ 4,281**	**$ 3,966**	**$ 3,825**
Other Subsidiaries:					
Viskase[3]	333	298	254	197	159
Real Estate Segment[4]	440	434	442	743	728
WestPoint Home[1]	151	160	164	162	166
Vivus[1]	214	217	221	209	215
Automotive Services[5]	641	671	478	482	521
Automotive Parts[1]	19	14	10	9	3
Automotive Owned Real Estate Assets[6]	763	763	763	768	768
Icahn Automotive Group	1,423	1,448	1,251	1,259	1,292
Operating Business Indicative Gross Asset Value	**$ 8,141**	**$ 7,288**	**$ 6,613**	**$ 6,536**	**$ 6,385**
Add: Other Net Assets[7]	(34)	85	64	103	(3)
Indicative Gross Asset Value	**$ 8,107**	**$ 7,373**	**$ 6,677**	**$ 6,639**	**$ 6,382**
Add: Holding Company cash and cash equivalents[8]	1,692	1,470	1,566	1,397	1,318
Less: Holding Company debt[8]	(4,847)	(4,860)	(4,683)	(4,699)	(4,699)
Indicative Net Asset Value	**$ 4,952**	**$ 3,983**	**$ 3,560**	**$ 3,337**	**$ 3,001**

Note: Refer to Use of Indicative Net Asset Value Data page for footnotes and additional information.

Indicative Net Asset Value

Use of Indicative Net Asset Value Data

The Company uses indicative net asset value as an additional method for considering the value of the Company’s assets, and we believe that this information can be helpful to investors. Please note, however, that the indicative net asset value does not represent the market price at which the depositary units trade. Accordingly, data regarding indicative net asset value is of limited use and should not be considered in isolation.

The Company's depositary units are not redeemable, which means that investors have no right or ability to obtain from the Company the indicative net asset value of units that they own. Units may be bought and sold on The Nasdaq Global Select Market at prevailing market prices. Those prices may be higher or lower than the indicative net asset value of the depositary units as calculated by management.

Prior to December 31, 2024, we used GAAP equity attributable to IEP for purposes of calculating our Real Estate segment indicative net asset value. During the fourth quarter of the year ended December 31, 2024, we signed an agreement to sell certain properties in our Real Estate segment, which is expected to close by the end of the second quarter of 2025, and which would have resulted in a fair value that would have significantly exceeded their GAAP equity attributable to IEP. As a result, in the view of management, this segment’s GAAP equity attributable to IEP as of December 31, 2024 no longer reflected indicative net asset value. Accordingly, these properties were valued based on the anticipated sales price adjusted for customary closing costs. Additionally, management performed a valuation with the assistance of third-party consultants to estimate fair-market value for the remaining assets in the Real Estate segment. We believe these changes better reflect the value of our Real Estate segment’s assets and provide a more useful measurement for management and investors.

Prior to December 31, 2024, we valued the Automotive Services business using the trailing twelve month Adjusted EBITDA. Management no longer believes that the trailing twelve month Adjusted EBITDA represents uniform performance and growth for the business. Accordingly, starting December 31, 2024 management performed a valuation of the business using discounted cash flow and guideline public company methodologies with the assistance of third-party consultants and will continue to use these forward looking methodologies in future periods.

Indicative Net Asset Value

<u>Footnotes to Company's calculation of Indicative Net Asset Value:</u>

(1) Represents GAAP equity attributable to IEP as of each respective date.
(2) Based on closing share price on each date (or if such date was not a trading day, the immediately preceding trading day) and the number of shares owned by us as of each respective date.
(3) Amounts based on market comparables due to lack of material trading volume, valued at 9.0x Adjusted EBITDA for the trailing twelve months ended as of each respective date.
(4) For periods March 31, 2024, June 30, 2024, and September 30, 2024, value represents GAAP equity attributable to IEP as of each respective date. During the fourth quarter of 2024, we signed an agreement to sell certain properties in our Real Estate segment, which is expected to close by the end of the second quarter of 2025, and which resulted in a fair value that significantly exceeded their GAAP equity attributable to IEP. The value for these properties as of December 31, 2024 and March 31, 2025 is based on the anticipated sales price adjusted for customary closing costs. Additionally, as of December 31, 2024 and March 31, 2025, for all other assets in the Real Estate segment, excluding a debt investment, management performed a valuation with the assistance of third-party consultants to estimate fair-market value, which utilized the results of discounted cashflow and sales comparison methodologies. Different judgments or assumptions would result in different estimates of the value of these holdings. The Real Estate segment's debt investment is fair valued in accordance with GAAP as it has been historically. For reference, the GAAP equity attributable to us for the Real Estate segment as of December 31, 2024 and March 31, 2025 was $447 million and $430 million, respectively.
(5) For the periods March 31, 2024, June 30, 2024, and September 30, 2024 amounts based on market comparables, valued at 10.0x Adjusted EBITDA for the trailing twelve months ended as of each respective date. As of December 31, 2024 and March 31, 2025, management performed a valuation of the Automotive Services business with the assistance of third-party consultants to estimate fair-market value. This analysis utilized the average results of a discounted cashflow methodology and a guideline public company methodology. Different judgments or assumptions would result in different estimates of the value of the business.
(6) Management performed a valuation on the owned real estate within the Automotive segment with the assistance of third-party consultants to estimate fair-market value. This analysis utilized property-level market rents, location level profitability, and utilized prevailing cap rates ranging from 7.0% to 9.25% as of December 31, 2024 and March 31, 2025, and 7.0% to 10.0% as of March 31, 2024, June 30, 2024, and September 30, 2024. The valuation assumed that triple net leases are in place for all the locations at rents estimated by management based on market conditions, except for 15 properties management has identified they will exit in the near term, which have been downward adjusted for costs required to reach stabilized rent. There is no assurance we would be able to sell the assets on the timeline or at the prices and lease terms we estimate. Different judgments or assumptions would result in different estimates of the value of these real estate assets. Moreover, although we evaluate and provide our indicative net asset value on a regular basis, the estimated values may fluctuate in the interim, so that any actual transaction could result in a higher or lower valuation.
(7) Represents GAAP equity of the Holding Company Segment, excluding cash and cash equivalents, debt and non-cash deferred tax assets or liabilities. As of March 31, 2024, June 30, 2024, September 30, 2024, December 31, 2024, and March 31, 2025, Other Net Assets includes $17, $14, $13, $10, and $10, respectively, of Automotive Segment liabilities assumed from the Auto Plus bankruptcy. Furthermore, with respect to March 31, 2025, the distribution payable was adjusted to $75 million, which represents the actual distribution paid subsequent to March 31, 2025.
(8) Holding Company's balance as of each respective date.

Non-GAAP Reconciliations

Non-GAAP Financial Measures

The Company uses certain non-GAAP financial measures in evaluating its performance. These include non-GAAP EBITDA and Adjusted EBITDA. EBITDA represents earnings from continuing operations before net interest expense (excluding our Investment Segment), income tax (benefit) expense and depreciation and amortization. We define Adjusted EBITDA as EBITDA excluding certain effects of impairment, restructuring costs, transformation costs, certain pension plan expenses, gains/losses on disposition of assets, gains/losses on extinguishment of debt and certain other non-operational charges. We present EBITDA and Adjusted EBITDA on a consolidated basis and on a basis attributable to Icahn Enterprises net of the effects of non-controlling interests. We conduct substantially all of our operations through subsidiaries. The operating results of our subsidiaries may not be sufficient to make distributions to us. In addition, our subsidiaries are not obligated to make funds available to us for payment of our indebtedness, payment of distributions on our depositary units or otherwise, and distributions and intercompany transfers from our subsidiaries to us may be restricted by applicable law or covenants contained in debt agreements and other agreements to which these subsidiaries currently may be subject or into which they may enter into in the future. The terms of any borrowings of our subsidiaries or other entities in which we own equity may restrict dividends, distributions or loans to us.

We believe that providing EBITDA and Adjusted EBITDA to investors has economic substance as these measures provide important supplemental information of our performance to investors and permits investors and management to evaluate the core operating performance of our business without regard to interest, taxes and depreciation and amortization and certain effects of impairment, restructuring costs, certain pension plan expenses, gains/losses on disposition of assets, gains/losses on extinguishment of debt and certain other non-operational charges. Additionally, we believe this information is frequently used by securities analysts, investors and other interested parties in the evaluation of companies that have issued debt. Management uses, and believes that investors benefit from referring to, these non-GAAP financial measures in assessing our operating results, as well as in planning, forecasting and analyzing future periods. Adjusting earnings for these charges allows investors to evaluate our performance from period to period, as well as our peers, without the effects of certain items that may vary depending on accounting methods and the book value of assets. Additionally, EBITDA and Adjusted EBITDA present meaningful measures of performance exclusive of our capital structure and the method by which assets were acquired and financed. EBITDA and Adjusted EBITDA have limitations as analytical tools, and you should not consider them in isolation, or as substitutes for analysis of our results as reported under generally accepted accounting principles in the United States, or U.S. GAAP. For example, EBITDA and Adjusted EBITDA:

- do not reflect our cash expenditures, or future requirements for capital expenditures, or contractual commitments;
- do not reflect changes in, or cash requirements for, our working capital needs; and
- do not reflect the significant interest expense, or the cash requirements necessary to service interest or principal payments on our debt.

Although depreciation and amortization are non-cash charges, the assets being depreciated or amortized often will have to be replaced in the future, and EBITDA and Adjusted EBITDA do not reflect any cash requirements for such replacements. Other companies in the industries in which we operate may calculate EBITDA and Adjusted EBITDA differently than we do, limiting their usefulness as comparative measures. In addition, EBITDA and Adjusted EBITDA do not reflect the impact of earnings or charges resulting from matters we consider not to be indicative of our ongoing operations.

EBITDA and Adjusted EBITDA are not measurements of our financial performance under U.S. GAAP and should not be considered as alternatives to net income or any other performance measures derived in accordance with U.S. GAAP or as alternatives to cash flow from operating activities as a measure of our liquidity. Given these limitations, we rely primarily on our U.S. GAAP results and use EBITDA and Adjusted EBITDA only as a supplemental measure of our financial performance.

Adjusted EBITDA Reconciliation by Segment – *Three Months Ended March 31, 2025*

($Millions)	Investment	Energy	Automotive	Food Packaging [1]	Real Estate [1]	Home Fashion [1]	Pharma [1]	Holding Company	Consolidated
Adjusted EBITDA:									
Net loss	($350)	($117)	($27)	($14)	($4)	($2)	($2)	($64)	($580)
Interest expense, net	-	25	-	3	-	-	-	66	94
Income tax (benefit)	-	(53)	(10)	(2)	-	-	-	(9)	(74)
Depreciation and amortization	-	84	17	5	4	1	7	-	118
EBITDA before non-controlling interests	**($350)**	**($61)**	**($20)**	**($8)**	**$0**	**($1)**	**$5**	**($7)**	**($442)**
Impairment	-	-	-	10	-	-	-	-	10
Restructuring costs	-	-	-	7	-	-	-	-	7
Loss on disposition of assets, net	-	-	2	-	-	-	-	-	2
Transformation costs	-	-	8	-	-	-	-	-	8
Other	-	-	4	(1)	-	1	-	-	4
Adj. EBITDA before non-controlling interests	**($350)**	**($61)**	**($6)**	**$8**	**$0**	**$0**	**$5**	**($7)**	**($411)**
Adjusted EBITDA attributable to IEP:									
Net loss	($224)	($86)	($27)	($13)	($4)	($2)	($2)	($64)	($422)
Interest expense, net	-	14	-	3	-	-	-	66	83
Income tax (benefit)	-	(35)	(10)	(2)	-	-	-	(9)	(56)
Depreciation and amortization	-	45	17	5	4	1	7	-	79
EBITDA attributable to IEP	**($224)**	**($62)**	**($20)**	**($7)**	**$0**	**($1)**	**$5**	**($7)**	**($316)**
Impairment	-	-	-	9	-	-	-	-	9
Restructuring costs	-	-	-	6	-	-	-	-	6
Loss on disposition of assets, net	-	-	2	-	-	-	-	-	2
Transformation costs	-	-	8	-	-	-	-	-	8
Other	-	-	4	(1)	-	1	-	-	4
Adjusted EBITDA attributable to IEP	**($224)**	**($62)**	**($6)**	**$7**	**$0**	**$0**	**$5**	**($7)**	**($287)**

(1) All Other Segments includes Food Packaging, Real Estate, Home Fashion, and Pharma

Adjusted EBITDA Reconciliation by Segment – *Three Months Ended March 31, 2024*

($Millions)	Investment	Energy	Automotive	Food Packaging [1]	Real Estate [1]	Home Fashion [1]	Pharma [1]	Holding Company	Consolidated
Adjusted EBITDA:									
Net (loss) income	($40)	$78	($9)	$2	($2)	($1)	$1	($55)	($26)
Interest expense, net	-	20	(1)	3	-	-	-	51	73
Income tax expense (benefit)	-	13	(4)	1	-	-	-	(3)	7
Depreciation and amortization	-	92	19	6	3	2	7	-	129
EBITDA before non-controlling interests	**($40)**	**$203**	**$5**	**$12**	**$1**	**$1**	**$8**	**($7)**	**$183**
Loss on disposition of assets, net	-	-	5	-	-	-	-	-	5
Transformation costs	-	-	11	-	-	-	-	-	11
Out of period adjustments	-	-	(2)	-	-	-	-	-	(2)
Other	-	-	4	2	-	-	-	-	6
Adj. EBITDA before non-controlling interests	**($40)**	**$203**	**$23**	**$14**	**$1**	**$1**	**$8**	**($7)**	**$203**
Adjusted EBITDA attributable to IEP:									
Net (loss) income	($23)	$49	($9)	$2	($2)	($1)	$1	($55)	($38)
Interest expense, net	-	10	(1)	3	-	-	-	51	63
Income tax expense (benefit)	-	9	(4)	1	-	-	-	(3)	3
Depreciation and amortization	-	50	19	5	3	2	7	-	86
EBITDA attributable to IEP	**($23)**	**$118**	**$5**	**$11**	**$1**	**$1**	**$8**	**($7)**	**$114**
Loss on disposition of assets, net	-	-	5	-	-	-	-	-	5
Transformation costs	-	-	11	-	-	-	-	-	11
Out of period adjustments	-	-	(2)	-	-	-	-	-	(2)
Other	-	-	4	2	-	-	-	-	6
Adjusted EBITDA attributable to IEP	**($23)**	**$118**	**$23**	**$13**	**$1**	**$1**	**$8**	**($7)**	**$134**

(1) All Other Segments includes Food Packaging, Real Estate, Home Fashion, and Pharma