

our end customers, including a shift in many markets to purchasing our products online. The volatile environment has impacted the supply of labor and raw materials and exacerbated rising input costs. We have and may continue to experience shortages, delays and backorders for certain ingredients and products, difficulty scheduling shipping for our products, as well as price increases from many of our suppliers for both shipping and product costs. Certain of our third-party manufacturers are currently having, and have had in the past, difficulty meeting demand, which is and has caused shortages of our products, particularly eye care products. These shortages negatively impacted our results of operations and we expect further shortages may have a negative impact on our sales. If conditions cause further disruption in the global supply chain, the availability of labor and materials or otherwise further increase costs, it may materially affect our operations and those of third parties on which we rely, including causing material disruptions in the supply and distribution of our products. The extent to which these conditions impact our results and liquidity will depend on future developments, which are highly uncertain and cannot be predicted, including global supply chain constraints, inflation, global conflicts and instability, and the potential for further outbreaks of severe illnesses. These effects could have a material adverse impact on our business, liquidity, capital resources, and results of operations and those of the third parties on which we rely.

Basis of Presentation The unaudited Condensed Consolidated Financial Statements presented herein have been prepared in accordance with accounting principles generally accepted in the United States of America (âœGAAPâ) for interim financial reporting and the instructions to Form 10-Q and Article 10 of Regulation S-X.Â Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements.Â All significant intercompany transactions and balances have been eliminated in consolidation.Â In the opinion of management, these Condensed Consolidated Financial Statements include all adjustments, consisting of normal recurring adjustments, that are considered necessary for a fair statement of our consolidated financial position, results of operations and cash flows for the interim periods presented.Â Our fiscal year ends on March 31st of each year. References in these Condensed Consolidated Financial Statements or related notes to a year (e.g., 2025) mean our fiscal year ending or ended on March 31st of that year. Operating results for the six months ended September 30, 2024 are not necessarily indicative of results that may be expected for the fiscal year ending MarchÂ 31, 2025.Â These unaudited Condensed Consolidated Financial Statements and related notes should be read in conjunction with our audited Consolidated Financial Statements and notes thereto included in our Annual Report on Form 10-K for the fiscal year ended MarchÂ 31, 2024.

Use of Estimates The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period.Â Although these estimates are based on our knowledge of current events and actions that we may undertake in the future, actual results could differ from those estimates. Our most significant estimates include those made in connection with the valuation of intangible assets, stock-based compensation, fair value of debt, sales returns and allowances, trade promotional allowances, inventory obsolescence, and accounting for income taxes and related uncertain tax positions.Â Recently Issued Accounting Pronouncements In December 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures. The amendments in this update require that -7 entities disclose, on an annual basis, specific categories in the rate reconciliation and provide additional information for reconciling items that meet a quantitative threshold. The amendments in this update also require disclosure, on an annual basis, of income taxes paid, disaggregated by federal, state and foreign taxes and disaggregated by individual jurisdictions in which income taxes paid are equal to or greater than five percent of total income taxes paid. In addition, the amendments in this update also require that income (or loss) before income taxes be disaggregated between domestic and foreign and income tax expense (or benefit) be disaggregated by federal, state and foreign. This ASU is effective for annual periods beginning after December 15, 2024. We are currently evaluating the impact that this ASU may have on our Consolidated Financial Statement disclosures. In November 2023, the FASB issued ASU 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures. The amendments in this update intend to improve reportable segment disclosure requirements primarily through enhanced disclosures about significant segment expenses. This ASU requires disclosure of significant segment expenses that are regularly provided to the chief operating decision maker, the addition of a category for other segment items by reportable segment, that all annual segment disclosures be disclosed in interim periods, and other related segment disclosures. The ASU is effective for fiscal years beginning after December 15, 2023, and interim periods within fiscal years beginning after December 15, 2024. We are currently evaluating the impact that this ASU may have on our Consolidated Financial Statement disclosures. 2.Â AÂ A Inventories Inventories consist of the following: (In thousands) September 30, 2024 March 31, 2024 Components of Inventories Packaging and raw materials \$21,378Â \$19,210Â Work in process 1,784Â 636Â Finished goods 133,063Â 118,871Â Inventories 156,225Â 138,717Â Inventories are carried and depicted above at the lower of cost or net realizable value, which includes a reduction in inventory values of \$3.9 million at SeptemberÂ 30, 2024 and \$4.7 million at MarchÂ 31, 2024 related to obsolete and slow-moving inventory. 3.Â AÂ A Goodwill A reconciliation of the activity affecting goodwill by operating segment is as follows: (In thousands) North American OTC Healthcare International OTC Healthcare Consolidated Balance - March 31, 2024 Goodwill \$711,452Â \$30,384Â \$741,836Â Accumulated impairment loss (212,516)(1,587)(214,103) Balance - March 31, 2024 4498,936Â 28,797Â 527,733Â Adjustment related to acquisition â 309Â 309Â Effects of foreign currency exchange rates â 1,183Â 1,183Â Balance - September 30, 2024 Goodwill \$711,452Â 31,876Â 743,328Â Accumulated impairment loss (212,516)(1,587)(214,103) Balance - September 30, 2024 4498,936Â \$30,289Â \$529,225Â At FebruaryÂ 29, 2024, the date of our annual impairment review, the estimated fair value exceeded the carrying value for all reporting units and accordingly, no impairment charge was taken. The estimates and assumptions made in assessing the fair value of our reporting units and the valuation of the underlying assets and liabilities are inherently subject to significant uncertainties related to future sales, gross margins, and advertising and marketing expenses, which can be impacted by increases in competition, changing consumer preferences, technical advances, supply chain constraints, labor shortages, and inflation. The discount rate assumption may be influenced by such factors as changes in interest rates and rates of inflation, which can have an impact on the determination of fair value. If these assumptions are adversely affected, we may be required to record impairment charges in the future. As of SeptemberÂ 30, 2024, we determined no events have occurred that would indicate potential impairment of goodwill.

4.Â AÂ A Intangible Assets, net A reconciliation of the activity affecting intangible assets, net is as follows: (In thousands) Indefinite-Lived Trademarks Finite-Lived Trademarks and Customer Relationships Totals Gross Carrying Amounts Balance â" MarchÂ 31, 2024 \$2,167,162Â \$411,258Â \$2,578,420Â Effects of foreign currency exchange rates 4,709Â 1,274Â 5,983Â Balance â" September 30, 2024 \$2,171,871Â \$412,532Â \$2,584,403Â AÂ A Accumulated Amortization AÂ A Balance â" MarchÂ 31, 2024 \$57,837Â \$257,837Â Additions â" 9,756Â 9,756Â Effects of foreign currency exchange rates â" 268Â 268Â Balance â" September 30, 2024 \$6Â \$267,861Â \$267,861Â Intangible assets, net - September 30, 2024 \$2,171,871Â \$414,671Â \$2,316,542Â Amortization expense was \$4.8 million and \$9.8 million for the three and six months ended September 30, 2024, respectively, and \$4.9 million and \$9.9 million for the three and six months ended September 30, 2023, respectively. Finite-lived intangible assets are expected to be amortized over their estimated useful life, which ranges from a period of 10 to 24 years, and the estimated amortization expense for each of the five succeeding years and the periods thereafter is as follows (in thousands): (In thousands) Year Ending March 31, Amount 2025 (remaining six months ended March 31, 2025) \$8,423Â 202616,253Â 202714,662Â 202812,325Â 202912,325Â Thereafter 80,683Â \$144,671Â At FebruaryÂ 29, 2024, the date of our annual impairment review, the estimated fair value exceeded the carrying value for all intangible assets and, accordingly, no impairment charge was taken. The assumptions subject to significant uncertainties in the impairment analysis include the discount rate utilized in the analysis, as well as future sales, gross margins, and advertising and marketing expenses. The discount rate assumption may be influenced by such factors as changes in interest rates and rates of inflation, which can have an impact on the determination of fair value. Additionally, should the related fair values of intangible assets be adversely affected as a result of declining sales or margins caused by competition, changing consumer needs or preferences, technological advances, changes in advertising and marketing expenses, or the potential impacts of supply chain constraints, labor shortages, or inflation, we may be required to record impairment charges in the future. As of SeptemberÂ 30, 2024, no events have occurred that would indicate potential impairment of intangible assets. 9-5.Â AÂ A Leases We lease real estate and equipment for use in our operations. The components of lease expense for the six months ended September 30, 2024 and 2023 were as follows: Three Months Ended September 30, Six Months Ended September 30, (In thousands) 2024 2023 2024 2023 2023 Finance lease cost:Â AÂ AÂ A Amortization of right-of-use assets \$664Â \$664Â \$1,329Â \$1,329Â AÂ AÂ A Interest on lease liabilities 3Â 24Â 12Â 54Â Operating lease cost 1,705Â 1,624Â 3,409Â 3,248Â Short term lease cost 31Â 34Â 63Â 67Â Variable lease cost 16,125Â 16,941Â 32,548Â 33,397Â Total net lease costs 18,528Â \$19,287Â \$37,361Â \$38,095Â As of SeptemberÂ 30, 2024, the maturities of lease liabilities were as follows: (In thousands) Year Ending March 31, Operating Leases Finance Lease Total 2025 (remaining six months ending March 31, 2025) \$1,479Â \$48Â \$1,527Â 20262,783Â 96Â 2,879Â 20272,230Â 80Â 2,310Â 20281,749Â â" 1,749Â 2029390Â â" 390Â Thereafter 1,662Â â" 1,662Â Total undiscounted lease payments 10,293Â 224Â 10,517Â Less amount of lease payments representing interest (1,216)(7)(1,223) Total present value of lease payments \$9,077Â \$217Â \$9,294Â The weighted average remaining lease term and weighted average discount rate were as follows: September 30, 2024 Weighted average remaining lease term (years) Operating leases 4.65 Finance leases 2.34 Weighted average discount rate Operating leases 5.19Â % Finance leases 2.63Â % See Note 17. Subsequent Event for the details of amendments we entered into with our third-party logistics provider. 10-6.Â AÂ A Other Accrued Liabilities Other accrued liabilities consist of the following: (In thousands) September 30, 2024 Accrued marketing costs \$28,348Â \$24,053Â Accrued compensation costs 8,812Â 12,221Â Accrued broker commissions 1,689Â 1,309Â Income taxes payable 104Â 2,569Â Accrued professional fees 8,035Â 5,046Â Accrued production costs 4,404Â 4,166Â Other accrued liabilities 5,983Â 6,790Â \$57,375Â \$56,154Â 7.Â AÂ A Long-Term Debt Long-term debt consists of the following, as of the dates indicated: (In thousands, except percentages) September 30, 2024 March 31, 2024 2021 Senior Notes bearing interest at 3.750%, with interest payable on April 1 and October 1 of each year. The 2021 Senior Notes mature on April 1, 2031. \$600,000Â \$600,000Â 2019 Senior Notes bearing interest at 5.125%, with interest payable on January 15 and July 15 of each year. The 2019 Senior Notes mature on January 15, 2028. \$400,000Â 400,000Â 2012 Term B-5 Loans bearing interest at the Borrower's option at SOFR plus a margin of 2.00% plus a credit spread adjustment, due on July 1, 2028. \$60,000Â 135,000Â Long-term debt 1,060,000Â 1,135,000Â Less: unamortized debt costs (8,414)(9,196) Long-term debt, net \$1,051,586Â \$1,125,804Â At SeptemberÂ 30, 2024, we had no balance outstanding on the asset-based revolving credit facility originally entered into on January 31, 2012 (the "2012 ABL Revolver") and a borrowing capacity of \$173.9 million. As of SeptemberÂ 30, 2024, aggregate future principal payments required in accordance with the terms of the 2012 Term B-5 Loans under the term loan due 2028 originally entered into on January 31, 2012 (the "2012 Term Loan"), the 2012 ABL Revolver and the indentures governing the senior unsecured notes due 2031 (the "2021 Senior Notes") and the senior unsecured notes due 2028 (the "2019 Senior Notes") are as follows: (In thousands) Year Ending March 31, Amount 2025 (remaining six months ending March 31, 2025) \$266Â \$20274Â 2028400,000Â 202960,000Â Thereafter 600,000Â \$1,060,000Â 8.Â AÂ A Fair Value Measurements For certain of our financial instruments, including cash, accounts receivable, accounts payable and other current liabilities, the carrying amounts approximate their respective fair values due to the relatively short maturity of these amounts. 11-FASB Accounting Standards Codification ("ASC") 820, Fair Value Measurements, requires fair value to be determined based on the exchange price that would be received for an asset or paid to transfer a liability in the principal or most advantageous market assuming an orderly transaction between market participants. ASC 820 established market (observable inputs) as the preferred source of fair value, to be followed by our assumptions of fair value based on hypothetical transactions (unobservable inputs) in the absence of observable market inputs. Based upon the above, the following fair value hierarchy was created: Level 1 - Quoted market prices for identical instruments in active markets; Level 2 - Quoted prices for similar instruments in active markets, as well as quoted prices for identical or similar instruments in markets that are not considered active; and Level 3 - Unobservable inputs developed by us using estimates and assumptions reflective of those that would be utilized by a market participant. The market values have been determined based on market values for similar instruments adjusted for certain factors. As such, the 2021 Senior Notes, the 2019 Senior Notes, and the 2012 Term B-5 Loans are measured in Level 2 of the above hierarchy. The summary below details the carrying amounts and estimated fair values of these instruments at SeptemberÂ 30, 2024 and MarchÂ 31, 2024. September 30, 2024 March 31, 2024 (In thousands) Carrying Value Fair Value Fair Value 2019 Senior Notes 400,000Â 397,000Â 400,000Â 389,000Â 2021 Senior Notes 600,000Â 549,000Â 600,000Â 522,750Â 2012 Term B-5 Loans 60,000Â 60,000Â 135,000Â 135,506Â At SeptemberÂ 30, 2024 and MarchÂ 31, 2024, we did not have any assets or liabilities measured in Level 1 or 3. 9.Â AÂ A Stockholders' Equity We are authorized to issue 250.0 million shares of common stock, \$0.01 par value per share, and 5.0 million shares of preferred stock, \$0.01 par value per share. AÂ The Board of Directors may direct the issuance of the undesignated preferred stock in one or more series and determine preferences, privileges and restrictions thereof. Each share of common stock has the right to one vote on all matters submitted to a vote of stockholders. AÂ The holders of common stock are also entitled to receive dividends whenever funds are legally available and when declared by the Board of Directors, subject to prior rights of holders of all classes of outstanding stock having priority rights as to dividends. AÂ No dividends have been declared or paid on our common stock through SeptemberÂ 30, 2024. On May 6, 2024, the Company's Board of Directors authorized the repurchase of up to \$300.0 million of the Company's issued and outstanding common stock. Under the authorization, the Company may purchase common stock utilizing open market transactions, transactions structured through investment banking institutions, in privately-negotiated transactions, by direct purchases of common stock or a combination of the foregoing in compliance with the applicable rules and regulations of the U.S. Securities and Exchange Commission. During the three and six months ended September 30, 2024 and 2023, we repurchased shares of our common stock and recorded them as treasury stock. Our share repurchases consisted of the following: 12-Three Months Ended September 30, Six Months Ended September 30, 2024 2023 2024 2023 Shares repurchased pursuant to the provisions of the various employee restricted stock awards: Number of shares 451Â â" 83,124Â 88,953Â Average price per share \$0.53Â \$0.166Â 61.92 Total amount repurchased \$0.0 million \$0.5 million \$5.8 million \$5.5 million Shares repurchased in conjunction with our share repurchase program: Number of shares 164,733Â â" 565,844Â 426,479Â Average price per share \$71.74Â \$66.7958.62 Total amount repurchased \$11.8 million \$37.8 million \$25.0 million 10.Â AÂ A Accumulated Other Comprehensive Loss Accumulated other comprehensive loss consisted of the following at SeptemberÂ 30, 2024 and MarchÂ 31, 2024: (In thousands) September 30, 2024 March 31, 2024 2024 Components of Accumulated Other Comprehensive Loss: Cumulative translation adjustment \$(27,261)Â \$(35,220) Unrecognized net gain on pension plans, net of tax of \$(217) and \$(217), respectively \$725Â 725Â Accumulated other comprehensive loss, net of tax \$(26,536)Â \$(34,495) As of SeptemberÂ 30, 2024 and MarchÂ 31, 2024, no amounts were reclassified from accumulated other comprehensive loss into earnings. 13-11.Â AÂ A Earnings Per Share The following table sets forth the computation of basic and diluted earnings per share: Three Months Ended September 30, Six Months Ended September 30, (In thousands, except per share data) 2024 2023 2024 2023 Numerator AÂ Denominator AÂ Denominator for basic earnings per share â" weighted average shares outstanding 49,652Â 49,687Â 49,768Â 49,727Â Dilutive effect of unvested restricted stock units and options issued to employees and directors 346Â 394Â 364Â 411Â Denominator for diluted earnings per share 49,998Â 50,081Â 50,132Â 50,138Â AÂ A Earnings per Common Share: AÂ Basic earnings per share \$1.10Â \$1.08Â \$2.08Â \$2.15Â AÂ A Diluted earnings per share \$1.09Â \$1.07Â \$2.06Â \$2.13 For the three months ended September 30, 2024 and 2023, there were 0.2 million and 0.3 million shares, respectively, attributable to outstanding stock-based awards that were excluded from the calculation of diluted earnings per share because their inclusion would have been anti-dilutive. For the six months ended September 30, 2024 and 2023, there were 0.2 million and 0.3 million shares, respectively, attributable to outstanding stock-based awards that were excluded from the calculation of diluted earnings per share because their inclusion would have been anti-dilutive. 12.Â AÂ A Stock-Based Compensation In connection with our initial public offering, the Board of Directors adopted the 2005 Long-Term Equity Incentive Plan (the "2005 Plan"), which provided for grants of up to a maximum of 5.0 million shares of restricted stock, stock options, restricted stock units ("RSUs") and other equity-based awards. In June 2014, the Board of Directors approved, and in July 2014, our stockholders ratified, an increase of an additional 1.8 million shares of our common stock for issuance under the 2005 Plan, among other changes. On June 23, 2020, the Board of Directors adopted the Prestige Consumer Healthcare Inc. 2020 Long-Term Incentive Plan (the "2020 Plan"). The 2020 Plan became effective on August 4, 2020, upon the approval of the 2020 Plan by our stockholders. On June 23, 2020, a total of 2,827,210 shares were available for issuance under the 2020 Plan (comprised of 2,000,000 new shares plus 827,210 shares that were unissued under the 2005 Plan). Since the 2020 Plan became effective, all equity awards have been made from the 2020 Plan, and the Company will not grant any additional awards under the 2005 Plan. At SeptemberÂ 30, 2024, there were 1.6 million shares available for issuance under the 2020 Plan. 14-The following table sets forth the computation of basic and diluted earnings per share: Three Months Ended September 30, Six Months Ended September 30, (In thousands, except per share data) 2024 2023 2024 2023 Numerator AÂ Denominator AÂ Denominator for basic earnings per share â" weighted average shares outstanding 49,652Â 49,687Â 49,768Â 49,727Â Dilutive effect of unvested restricted stock units and options issued to employees and directors 346Â 394Â 364Â 411Â Denominator for diluted earnings per share 49,998Â 50,081Â 50,132Â 50,138Â AÂ A Earnings per Common Share: AÂ Basic earnings per share \$1.10Â \$1.08Â \$2.08Â \$2.15Â AÂ A Diluted earnings per share \$1.09Â \$1.07Â \$2.06Â \$2.13

compensation costs charged against income\$2,134Â \$3,688Â \$5,559Â \$7,834Â Income tax benefit recognized on compensation costs\$291Â \$263Â \$729Â \$669Â Total fair value of options and RSUs vested during the period\$1,035Â \$987Â \$12,185Â \$12,213Â Cash received from the exercise of stock options\$1,617Â \$2,155Â \$3,592Â \$9,183Â Tax benefits realized from tax deductions resulting from RSU issuances and stock option exercises\$375Â \$263Â \$1,042Â \$1,139Â At SeptemberÂ 30, 2024, there were \$3.8 million of unrecognized compensation costs related to unvested stock options under the 2005 Plan and the 2020 Plan, excluding an estimate for forfeitures which may occur.Â We expect to recognize such costs over a weighted average period of 2.1 years. At SeptemberÂ 30, 2024, there were \$14.4 million of unrecognized compensation costs related to unvested RSUs and performance stock units ("PSUs") under the 2005 Plan and the 2020 Plan, excluding an estimate for forfeitures which may occur.Â We expect to recognize such costs over a weighted average period of 2.1 years. Restricted Stock UnitsThe fair value of the RSUs is determined using the closing price of our common stock on the date of the grant. A summary of the RSUs granted under the 2005 Plan and the 2020 Plan is presented below:

| RSUs | Shares (in thousands) | Weighted Average Grant Date Fair Value | Six Months Ended September 30, 2023 | Unvested at March 31, 2023 | 2023409.0Â \$47.17Â Granted | 157.1Â 62.06Â Incremental performance shares 41.4Â Vested (205.0)43.17Â Forfeited (8.6)53.72Â Unvested at September 30, 2023393.9Â 54.40Â Vested at September 30, 2023110.2Â 38.77Â A Six Months Ended September 30, 2024Unvested at March 31, 2024391.9Â \$54.43Â Granted145.7Â 69.70Â Incremental performance shares41.1Â 40.87Â -15-OptionsThe fair value of each option award is estimated on the date of grant using the Black-Scholes Option Pricing Model that uses the assumptions presented below:A Six Months Ended September 30, 2024A 2023Expected volatility30.4% - 30.8% 30.2% - 31.6%Expected dividends\$â€¢Â \$â€¢Â Expected term in years6.0 to 7.0Risk-free rate4.5% 3.6% to 4.1%Weighted average grant date fair value of options granted\$27.97Â \$23.79Â A summary of option activity under the 2005 Plan and the 2020 Plan is as follows:Â A A Options A Shares (in thousands) |
|--|-------------------------------------|--|--|----------------------------|-----------------------------|--|
| Aggregate Intrinsic Value (in thousands) | Six Months Ended September 30, 2023 | Outstanding at March 31, 2023 | 1,081.0Â \$43.96Â Granted131.1Â 61.81Â Exercised(230.4)39.85Â Forfeited(35.8)54.81Â Expired(2.8)54.47Â Outstanding at September 30, 2023943.1Â 47.00Â 6.3\$10,166Â Vested at September 30, 2023644.7Â 43.19Â 5.2\$9.025Â Six Months Ended September 30, 2024Â A A Outstanding at March 31, 2024728.0Â \$48.30Â Granted109.7Â 69.94Â Exercised(73.3)48.99Â Forfeited (15.6)60.87Â Outstanding at September 30, 2024748.8Â 51.14Â 6.4\$15,697Â Vested at September 30, 2024520.5Â 45.48Â 5.3\$13.856Â The aggregate intrinsic value of options exercised during the six months ended SeptemberÂ 30, 2024 was \$1.4 million. 13.Â A A Income TaxesNumerous countries have agreed to a statement in support of the Organization for Economic Cooperation and Development ("OECD") model rules that propose a global minimum tax rate of 15%. Certain countries have enacted legislation incorporating the agreed upon global minimum tax effective in 2024. This legislation has not and is not expected to have a material impact on our Consolidated Financial Statements. Income taxes are recorded in our quarterly financial statements based on our estimated annual effective income tax rate, subject to adjustments for discrete events, should they occur. The effective tax rates used in the calculation of income taxes were 24.1% and 23.9% for the three months ended September 30, 2024 and 2023, respectively. The increase in the effective tax rate for the three months ended September 30, 2024 compared to the three months ended September 30, 2023 was due to the impact of discrete items primarily pertaining to state tax changes and stock-based compensation. The effective tax rates used in the calculation of income taxes were 20.5% and 23.2% for the six months ended September 30, 2024 and 2023, respectively. The decrease in the effective tax rate for the six months ended September 30, 2024 compared to the six months ended September 30, 2023 was due to discrete items primarily pertaining to the release of a reserve for uncertain tax positions due to the statute of limitations expiring.-16-14.Â A A Commitments and ContingenciesWe are involved from time to time in legal matters and other claims incidental to our business.Â We review outstanding claims and proceedings internally and with external counsel as necessary to assess the probability and amount of a potential loss.Â These assessments are re-evaluated at each reporting period and as new information becomes available to determine whether a contingency accrual should be established or if any existing contingency accrual should be adjusted.Â The actual cost of resolving a claim or proceeding ultimately may be substantially different than the amount of the recorded contingency accrual.Â In addition, because it is not permissible under GAAP to establish a litigation contingency accrual until the loss is both probable and estimable, in some cases there may be insufficient time to establish a contingency accrual prior to the actual incurrence of the loss (upon verdict and judgment at trial, for example, or in the case of a quickly negotiated settlement).Â We believe the reasonably possible losses from resolution of routine legal matters and other claims incidental to our business will not have a material effect on our financial statements.15.Â A A Concentrations of RiskOur revenues are concentrated in the area of OTC Healthcare. We sell our products to mass merchandisers, drug, food, dollar, convenience and club stores and e-commerce channels. During the three and six months ended September 30, 2024, approximately 37% and 38%, respectively, of our gross revenues were derived from our five top selling brands. Walmart accounted for approximately 19% and 20%, respectively, of our gross revenues for the three and six months ended September 30, 2024. Walmart accounted for approximately 19% and 20%, respectively, of our gross revenues for the three and six months ended September 30, 2023. Amazon accounted for approximately 12% and 13%, respectively, of gross revenues for the three and six months ended September 30, 2024. In both the three and six months ended September 30, 2023, Amazon accounted for approximately 10% of gross revenues. Our product distribution in the United States is managed by a third-party through one primary distribution center in Clayton, Indiana. We also operate a manufacturing facility in Lynchburg, Virginia, which manufactures certain of our Fleet, Monistat and Summer's Eve products, and a manufacturing facility in Victoria, Australia, which manufactures some of our Hydralyte products. A natural disaster, such as tornado, earthquake, flood, or fire, at our distribution center or our own or a third-party manufacturing facility could damage our inventory and/or materially impair our ability to distribute our products to customers in a timely manner or at a reasonable cost. In addition, a serious disruption caused by performance or contractual issues with our third-party distribution manager, or labor shortages or contagious disease outbreaks or other public health emergencies at our distribution center or manufacturing facilities could also materially impact our product distribution. Any disruption could result in increased costs, expense and/or shipping times, and could harm our reputation and cause us to incur customer fees and penalties. We could also incur significantly higher costs and experience longer lead times should we be required to replace our distribution center, the third-party distribution manager or the manufacturing facilities. As a result, any serious disruption could have a material adverse effect on our business, financial condition and results of operations. At SeptemberÂ 30, 2024, we had relationships with 107 third-party manufacturers.Â Of those, we had long-term contracts with 28 manufacturers that produced items that accounted for approximately 76% of gross sales for the six months ended SeptemberÂ 30, 2024. At SeptemberÂ 30, 2023, we had relationships with 128 third-party manufacturers.Â Of those, we had long-term contracts with 28 manufacturers that produced items that accounted for approximately 75% of gross sales for the six months ended SeptemberÂ 30, 2023. One of our suppliers, a privately owned pharmaceutical manufacturer with whom we have a long-term supply agreement, produced products that accounted for more than 10% of our gross revenues for the six months ended SeptemberÂ 30, 2024 and 2023. This manufacturer accounted for approximately 22% of our gross revenues for the six months ended September 30, 2024, and approximately 21% of our gross revenues for the six months ended September 30, 2023, while we accounted for a significant portion of their gross revenues over both time periods. No other single third-party supplier produces products that account for 10% or more of our gross revenues. The fact that we do not have long-term contracts with certain manufacturers means that they could cease manufacturing our products at any time and for any reason or initiate arbitrary and costly price increases, which could have a material adverse effect on our business and results of operations. Although we are continually in the process of negotiating long-term contracts with certain key manufacturers, we may not be able to reach a timely agreement, which could have a material adverse effect on our business and results of operations.16.Â A A Business Segments Our current reportable segments consist of (i) North American OTC Healthcare and (ii) International OTC Healthcare. We evaluate the performance of our operating segments and allocate resources to these segments based primarily on contribution margin, which we define as gross profit less advertising and marketing expenses. -17-The tables below summarize information about our reportable segments.Â Three Months Ended September 30, 2024(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Total segment revenues*\$239,811Â \$43,974Â \$283,785Â Cost of sales107,782Â 18,621Â 126,403Â Gross profit132,029Â 25,353Â 157,382Â Advertising and marketing34,889Â 6,520Â 41,409Â Contribution margin\$97,140Â \$18,833Â \$115,973Â Other operating expenses\$1,634Â Operating incomeÂ \$84,339Â * Intersegment revenues of \$0.9 million were eliminated from the North American OTC Healthcare segment.Â Six Months Ended September 30, 2024(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Total segment revenues*472,127Â \$78,800Â \$550,927Â Cost of sales213,341Â 34,182Â 247,523Â Gross profit258,786Â 44,618Â 303,404Â Advertising and marketing68,642Â 12,132Â 80,774Â Contribution margin\$190,144Â \$32,486Â \$222,630Â Other operating expenses\$66,245Â Operating incomeÂ \$156,385Â * Intersegment revenues of \$1.6 million were eliminated from the North American OTC Healthcare segment.Â Three Months Ended September 30, 2023(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Total segment revenues*\$244,423Â \$41,893Â \$286,316Â Cost of sales107,466Â 18,830Â 126,296Â Gross profit136,957Â 23,063Â 160,020Â Advertising and marketing35,389Â 4,713Â 40,102Â Contribution margin\$101,568Â \$18,350Â \$119,918Â Other operating expenses\$31,668Â Operating incomeÂ \$88,250Â * Intersegment revenues of \$0.6 million were eliminated from the North American OTC Healthcare segment.18-A Six Months Ended September 30, 2023(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Total segment revenues*\$490,566Â \$75,059Â \$656,625Â Cost of sales217,542Â 33,390Â 250,932Â Gross profit273,024Â 41,669Â 314,693Â Advertising and marketing66,790Â 9,543Â 76,333Â Contribution margin\$206,234Â \$32,126Â \$238,360Â Other operating expenses\$64,916Â Operating incomeÂ \$173,444Â * Intersegment revenues of \$2.0 million were eliminated from the North American OTC Healthcare segment. The tables below summarize information about our segment revenues from similar product groups.Three Months Ended September 30, 2024(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Analgesics\$27,147Â \$1,075Â \$28,222Â Cough & Cold23,054Â 6,221Â 29,275Â Women's Health54,309Â 6,038Â 60,347Â Gastrointestinal41,911Â 18,150Â 60,061Â Eye & Ear Care36,140Â 6,646Â 42,786Â Dermatologicals33,640Â 2,215Â 35,855Â Oral Care20,698Â 3,385Â 24,083Â Other OTC2,912Â 244Â 3,156Â Total segment revenues\$239,811Â \$43,974Â 283,785Â Six Months Ended September 30, 2024(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Analgesics\$54,158Â \$2,357Â \$56,515Â Cough & Cold38,015Â 11,957Â 49,972Â Women's Health10,404Â 10,121Â 114,925Â Gastrointestinal86,198Â 31,878Â 118,076Â Eye & Ear Care79,459Â 11,457Â 90,916Â Dermatologicals65,243Â 3,967Â 69,210Â Oral Care38,372Â 6,485Â 44,857Â Other OTC5,878Â 578Â 6,456Â Total segment revenues\$47,127Â \$78,800Â \$550,927Â -19-Three Months Ended September 30, 2023(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Analgesics\$29,976Â \$1,386Â \$31,362Â Cough & Cold25,970Â 7,263Â 33,233Â Women's Health55,004Â 7,072Â 62,072Â Gastrointestinal38,703Â 14,061Â 52,764Â Eye & Ear Care39,745Â 7,125Â 46,870Â Dermatologicals33,018Â 1,469Â 34,487Â Oral Care19,312Â 4,698Â 22,781Â Other OTC2,698Â 484Â 2,747Â Total segment revenues\$244,423Â \$41,893Â \$286,316Â Six Months Ended September 30, 2023(In thousands)North American OTC HealthcareInternational OTC HealthcareConsolidated Analgesics\$57,158Â \$2,228Â \$59,386Â Cough & Cold46,344Â 13,315Â 59,659Â Women's Health109,955Â 12,028Â 121,983Â Gastrointestinal83,384Â 26,971Â 110,355Â Eye & Ear Care79,216Â 11,146Â 90,362Â Dermatologicals67,696Â 2,807Â 70,503Â Oral Care41,038Â 6,491Â 47,529Â Other OTC5,775Â 73Â 5,848Â Total segment revenues\$490,566Â \$75,059Â \$656,625Â 17.Â A A Subsequent EventLogistics Provider AgreementOn October 1, 2024, we entered into amendments extending the Master Logistics Services Agreement with GEODIS Logistics LLC ("GEODIS") as our third-party logistics provider. Under this agreement, we have extended our May 2019 agreement that authorized GEODIS to lease a facility and equipment for an additional 65 month term. The lease and non-lease components will be recorded in our third quarter fiscal year 2025 financial statements. -20-ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONSThe following discussion of our financial condition and results of operations should be read together with the Condensed Consolidated Financial Statements and the related notes included in this Quarterly Report on Form 10-Q, as well as our Annual Report on Form 10-K for the fiscal year ended MarchÂ 31, 2024.Â This discussion and analysis may contain forward-looking statements that involve certain risks, assumptions and uncertainties.Â Future results could differ materially from the discussion that follows for many reasons, including the factors described in Part I, Item 1A. â€¢Risk Factorsâ€¢ in our Annual Report on Form 10-K for the fiscal year ended MarchÂ 31, 2024 and in future reports filed with the U.S. Securities and Exchange Commission ("SEC"). See also â€¢Cautionary Statement Regarding Forward-Looking Statementsâ€¢ on page 31 of this Quarterly Report on Form 10-Q. Unless otherwise indicated by the context, all references in this Quarterly Report on Form 10-Q to â€¢ewe,â€¢ â€¢eus,â€¢ â€¢eour,â€¢ the â€¢Companyâ€¢ or â€¢Prestige Consumer Healthcare Inc. and our subsidiaries. Similarly, references to a year (e.g., 2025) refers to our fiscal year ended March 31 of that year. GeneralWe are engaged in the development, manufacturing, marketing, sales and distribution of well-recognized, brand name, over-the-counter ("OTC") health and personal care products to mass merchandisers, drug, food, dollar, convenience, and club stores and e-commerce channels in North America (the United States and Canada) and in Australia and certain other international markets.Â We use the strength of our brands, our established retail distribution network, a low-cost operating model and our experienced management team to our competitive advantage. We have grown our brand portfolio both organically and through acquisitions. We develop our existing brands by investing in new product lines, brand extensions and strong advertising support. Acquisitions of consumer health and personal care brands have also been an important part of our growth strategy. We have acquired well-recognized brands from consumer products and pharmaceutical companies and private equity firms. While many of these brands have long histories of brand development and investment, we believe that, at the time we acquired them, most were considered â€¢on-coreâ€¢ by their previous owners. As a result, these acquired brands did not benefit from adequate management focus and marketing support during the period prior to their acquisition, which created opportunities for us to reinvigorate these brands and improve their performance post-acquisition. After adding a core brand to our portfolio, we seek to increase its sales, market share and distribution in both existing and new channels through our established retail distribution network.Â We pursue this growth through increased spending on advertising and marketing support, new sales and marketing strategies, improved packaging and formulations, and innovative development of brand extensions. Economic Environment There has been economic uncertainty in the United States and globally due to several factors, including global supply chain constraints, changes in interest rates, a high inflationary environment and geopolitical events. We expect economic conditions will continue to be highly volatile and uncertain, put pressure on prices and supply, and could affect demand for our products. We have continued to see changes in the purchasing patterns of our end customers, including a shift in many markets to purchasing our products online. The volatile environment has impacted the supply of labor and raw materials and exacerbated rising input costs. We have and may continue to experience shortages, delays and backorders for certain ingredients and products, difficulty scheduling shipping for our products, as well as price increases from many of our suppliers for both shipping and product costs. Certain of our third-party manufacturers are currently having, and have had in the past, difficulty meeting demand, which is and has caused shortages of our products, particularly eye care products. These shortages negatively impacted our results of operations and we expect further shortages may have a negative impact on our sales. If conditions cause further disruption in the global supply chain, the availability of labor and materials or otherwise further increase costs, it may materially affect our operations and those of third parties on which we rely, including causing material disruptions in the supply and distribution of our products. The extent to which these conditions impact our results and liquidity will depend on future developments, which are highly uncertain and cannot be predicted, including global supply chain constraints, inflation, global conflicts and instability, and the potential for further outbreaks of severe illnesses. These effects could have a material adverse impact on our business, liquidity, capital resources, and results of operations and those of the third parties on which we rely. Global Minimum Tax-21-Numerous countries have agreed to a statement in support of the Organization for Economic Cooperation and Development ("OECD") model rules that propose a global minimum tax rate of 15%. Certain countries have enacted legislation incorporating the agreed upon global minimum tax effective in 2024. This legislation has not and is not expected to have a material impact on our Consolidated Financial Statements. As legislation becomes effective in more countries in which we do business, our taxes could increase and negatively impact our provision for income taxes. We continue to monitor pending legislation and implementation by countries and to evaluate the potential impact on our business in future periods. -22-Results of Operations Three Months Ended September 30, 2024 compared to the Three Months Ended September 30, 2023Total Segment RevenuesThe following table represents total revenue by | | | |

thousands)2024%2023%Amount%North American OTC HealthcareAnalgesics\$27,147Å 9.6Å \$29,976Å 10.5Å \$2,829(9.4)Cough & Cold23,054Å 8.1Å 25,970Å 9.1Å (2,916)(11.2)Women's Health54,309Å 19.1Å 55,000Å 19.3Å (691)(1.3)Gastrointestinal41,911Å 14.8Å 38,703Å 13.5Å 3,208Å 8.3Å Eye & Ear Care36,140Å 12.7Å 39,745Å 13.9Å (3,605)(9.1)Dermatologicals33,640Å 11.9Å 33,018Å 11.5Å 622Å 1.9Å Oral Care20,698Å 7.3Å 19,312Å 6.7Å 1,386Å 7.2Å Other OTC2,912Å 1.0Å 2,699Å 0.9Å 213Å 7.9Å Total North American OTC Healthcare239,811Å 84.5Å 244,423Å 85.4Å (4,612)(1.9)International OTC HealthcareAnalgesics1,075Å 0.4Å \$1,386Å 0.5Å (31)(22.4)Cough & Cold6,221Å 2.2Å 7,263Å 2.5Å (1,042)(14.3)Women's Health6,038Å 2.1Å 7,072Å 2.5Å (1,034)(14.6)Gastrointestinal18,150Å 6.4Å 14,061Å 4.9Å 4,089Å 29.1Å Eye & Ear Care6,646Å 2.3Å 7,125Å 2.5Å (479)(6.7)Dermatologicals2,215Å 0.8Å 1,469Å 0.5Å 746Å 50.8Å Oral Care3,385Å 1.2Å 3,469Å 1.2Å (84)(2.4)Other OTC244Å 0.1Å 484 Å(2.4)A 196Å 408Å 3Å Total International OTC Healthcare43,974Å 15.5Å 41,893Å 14.6Å 2,081Å 5.0Å Total Consolidated\$283,785Å 100.0Å \$286,316Å 100.0Å \$2,531(0.9)Total revenues for the three months ended September 30, 2024 were \$283.8 million, a decrease of \$2.5 million, or 0.9%, versus the three months ended September 30, 2023. North American OTC Healthcare SegmentRevenues for the North American OTC Healthcare segment decreased \$4.6 million, or 1.9%, during the three months ended September 30, 2024 versus the three months ended September 30, 2023. The \$4.6 million decrease was primarily attributable to a decrease in sales in the Eye & Ear Care, Cough & Cold, and Analgesics categories, partly offset by an increase in sales in the Gastrointestinal category. International OTC Healthcare SegmentRevenues for the International OTC Healthcare segment increased \$2.1 million, or 5.0%, during the three months ended September 30, 2024 versus the three months ended September 30, 2023. The \$2.1 million increase was primarily attributable to an increase in sales in the Gastrointestinal category. -23-Gross ProfitThe following table presents our gross profit and gross profit as a percentage of total segment revenues, by segment for each of the periods presented. Three Months Ended September 30, 2024 (In thousands)Increase (Decrease)Gross Profit2024%2023%Amount%North American OTC Healthcare\$132,029Å 55.1Å \$136,957Å 56.0Å \$4,928(3.6)International OTC Healthcare25,353Å 57.7Å 23,063Å 55.1Å 2,290Å 9.9Å \$157,382Å 55.5Å \$160,020Å 55.9Å (\$2,638)(1.6)Gross profit for the three months ended September 30, 2024 decreased \$2.6 million, or 1.6%, when compared with the three months ended September 30, 2023. A as a percentage of total revenues, gross profit decreased to 55.5% during the three months ended September 30, 2024 from 55.9% during the three months ended September 30, 2023, primarily due to the decrease in revenue and increased supply chain costs. North American OTC Healthcare SegmentGross profit for the North American OTC Healthcare segment decreased \$4.9 million, or 3.6%, during the three months ended September 30, 2024 versus the three months ended September 30, 2023. As a percentage of North American OTC Healthcare revenues, gross profit decreased to 55.1% during the three months ended September 30, 2024 from 56.0% during the three months ended September 30, 2023, primarily due to the decrease in revenue and increased supply chain costs, partly offset by pricing actions. International OTC Healthcare SegmentGross profit for the International OTC Healthcare segment increased \$2.3 million, or 9.9%, during the three months ended September 30, 2024 versus the three months ended September 30, 2023. As a percentage of International OTC Healthcare revenues, gross profit increased to 57.7% during the three months ended September 30, 2024 from 55.1% during the three months ended September 30, 2023, primarily due to product mix. Contribution MarginContribution margin is our segment measure of profitability. It is defined as gross profit less advertising and marketing expenses. The following table presents our contribution margin and contribution margin as a percentage of total segment revenues, by segment for each of the periods presented. Three Months Ended September 30, 2024 (In thousands)Increase (Decrease)Contribution Margin2024%2023%Amount%North American OTC Healthcare\$97,140Å 40.5Å \$101,568Å 41.6Å \$4,428(4.4)International OTC Healthcare18,833Å 42.8Å 18,350Å 43.8Å 483Å 2.6Å \$115,973Å 40.9Å \$119,918Å 41.9Å \$3,945(3.3)North American OTC Healthcare SegmentContribution margin for the North American OTC Healthcare segment decreased \$4.4 million, or 4.4%, during the three months ended September 30, 2024 versus the three months ended September 30, 2023. As a percentage of North American OTC Healthcare revenues, contribution margin decreased to 40.5% during the three months ended September 30, 2024 from 41.6% during the three months ended September 30, 2023. The contribution margin decrease as a percentage of revenues was primarily due to the decrease in gross profit margin noted above. -24-International OTC Healthcare SegmentContribution margin for the International OTC Healthcare segment increased \$0.5 million, or 2.6%, during the three months ended September 30, 2024 versus the three months ended September 30, 2023. As a percentage of International OTC Healthcare revenues, contribution margin decreased to 42.8% during the three months ended September 30, 2024 from 43.8% during the three months ended September 30, 2023. The contribution margin decrease as a percentage of revenues was primarily due to an increase in advertising and marketing spend during the quarter. General and AdministrativeGeneral and administrative expenses were \$26.1 million for the three months ended September 30, 2024 and \$26.0 million for the three months ended September 30, 2023. Depreciation and AmortizationDepreciation and amortization expenses were \$5.6 million for the three months ended September 30, 2024 and \$5.7 million for the three months ended September 30, 2023. Interest Expense, NetInterest expense, net was \$12.3 million during the three months ended September 30, 2024 versus \$17.6 million during the three months ended September 30, 2023. The average indebtedness decreased to \$1.1 billion during the three months ended September 30, 2024 from \$1.3 billion during the three months ended September 30, 2023. The average cost of borrowing decreased to 4.7% for the three months ended September 30, 2024 from 5.5% for the three months ended September 30, 2023. Income TaxesThe provision for income taxes during the three months ended September 30, 2024 was \$17.3 million versus \$16.9 million during the three months ended September 30, 2023. A The effective tax rate during the three months ended September 30, 2024 was 24.1% versus 23.9% during the three months ended September 30, 2023. The increase in the effective tax rate for the three months ended September 30, 2024 was due to the impact of discrete items primarily pertaining to state tax changes and stock-based compensation. -25-Results of Operations Six Months Ended September 30, 2024 compared to the Six Months Ended September 30, 2023Total Segment RevenuesThe following table represents total revenue by segment, including product groups, for the six months ended September 30, 2024 and 2023. Six Months Ended September 30, 2024 (In thousands)Increase (Decrease)2024%2023%Amount%North American OTC HealthcareAnalgesics\$54,158Å 9.8Å \$57,158Å 10.1Å \$3,000(5.2)Cough & Cold38,015Å 6.9Å 46,344Å 8.2Å (8,329)(18.0)Women's Health10,804Å 19.1Å 109,955Å 19.4Å (5,151)(4.7)Gastrointestinal86,198Å 15.6Å 83,384Å 14.7Å 2,814Å 3.4Å Eye & Ear Care79,459Å 14.4Å 79,216Å 14.0Å 243Å 0.3Å Dermatologicals65,243Å 11.8Å 67,696Å 12.0Å (2,453)(3.6)Oral Care38,372Å 7.0Å 41,038Å 7.3Å (2,666)(6.5)Other OTC5,878Å 1.1Å 5,775Å 1.0Å 103Å 1.8Å Total North American OTC Healthcare47,127Å 85.7Å 49,566Å 86.7Å (18,439)(3.8)International OTC HealthcareAnalgesics2,357Å 0.4Å 2,228Å 0.4Å 129Å 5.8Å Cough & Cold1,957Å 2.2Å 13,315Å 2.4Å (1,358)(10.2)Women's Health10,121Å 1.8Å 12,028Å 2.1Å (1,907)(15.9)Gastrointestinal31,878Å 5.8Å 26,971Å 4.8Å 4,907Å 18.2Å Eye & Ear Care11,457Å 2.1Å 11,146Å 2.0Å 311Å 2.8Å Dermatologicals3,967Å 0.7Å 2,807Å 0.5Å 1,160Å 41.3Å Oral Care6,485Å 1.2Å 6,491Å 1.1Å (0.1)Other OTC578Å 0.1Å 73Å (2.6)A 505Å 691.8Å Total International OTC Healthcare78,800Å 14.3Å 75,059Å 13.3Å 3,741Å 5.0Å Total Consolidated\$550,927Å 100.0Å \$65,625Å 100.0Å \$14,698(2.6)Total revenues for the six months ended September 30, 2024 were \$550.9 million, a decrease of \$14.7 million, or 2.6%, versus the six months ended September 30, 2023. North American OTC Healthcare SegmentRevenues for the North American OTC Healthcare segment decreased \$18.4 million, or 3.8%, during the six months ended September 30, 2024 versus the six months ended September 30, 2023. The \$18.4 million decrease was primarily attributable to a decrease in sales in the Cough & Cold, Women's Health, and Analgesics categories, partly offset by an increase in sales in the Gastrointestinal category. International OTC Healthcare SegmentRevenues for the International OTC Healthcare segment increased \$3.7 million, or 5.0%, during the six months ended September 30, 2024 versus the six months ended September 30, 2023. The \$3.7 million increase was mainly attributable to an increase in sales in the Gastrointestinal category, partly offset by a decrease in sales in the Women's Health and Cough & Cold categories. -26-Gross ProfitThe following table presents our gross profit and gross profit as a percentage of total segment revenues, by segment for each of the periods presented. Six Months Ended September 30, 2024 (In thousands)Increase (Decrease)Gross Profit2024%2023%Amount%North American OTC Healthcare\$190,144Å 40.3Å \$206,234Å 42.0Å \$16,090(7.8)International OTC Healthcare32,486Å 41.2Å 32,126Å 42.8Å 360Å 1.1Å \$222,630Å 40.4Å \$238,360Å 42.1Å (\$15,730)(6.6)A A A North American OTC Healthcare SegmentContribution margin for the North American OTC Healthcare segment for the six months ended September 30, 2024 decreased \$16.1 million, or 7.8%, when compared with the six months ended September 30, 2023. As a percentage of North American OTC Healthcare revenues, contribution margin decreased to 40.3% during the six months ended September 30, 2024 from 42.0% during the six months ended September 30, 2023, primarily due to the decrease in gross profit margin noted above. International OTC Healthcare SegmentContribution margin for the International OTC Healthcare segment increased \$0.4 million, or 1.1%, during the six months ended September 30, 2024 versus the six months ended September 30, 2023. As a percentage of International OTC Healthcare revenues, contribution margin decreased to 41.2% during the six months ended September 30, 2024 from 42.8% during the six months ended September 30, 2023. The contribution margin decrease as a percentage of revenues was primarily due to an increase in advertising and marketing spend during the six months ended September 30, 2024 and \$55.0 million for the six months ended September 30, 2023. General and administrative expenses increased \$1.3Å million due to an increase in professional fees. Depreciation and AmortizationDepreciation and amortization expenses were \$11.3 million for the six months ended September 30, 2024 and \$11.2 million for the six months ended September 30, 2023. Interest Expense, NetInterest expense, net was \$25.4 million during the six months ended September 30, 2024 versus \$35.3 million during the six months ended September 30, 2023. The average indebtedness decreased to \$1.1 billion during the six months ended September 30, 2024 from \$1.3 billion during the six months ended September 30, 2023. The average cost of borrowing decreased to 4.8% for the six months ended September 30, 2024 compared to 5.4% for the six months ended September 30, 2023. Income TaxesThe provision for income taxes during the six months ended September 30, 2024 was \$26.6 million versus \$32.3 million during the six months ended September 30, 2023. A The effective tax rate during the six months ended September 30, 2024 was 20.5% versus 23.2% during the six months ended September 30, 2023. The decrease in the effective tax rate for the six months ended September 30, 2024 compared to the six months ended September 30, 2023 was due to discrete items primarily pertaining to the release of a reserve for uncertain tax positions due to the statute of limitations expiring. Liquidity and Capital Resources LiquidityOur primary source of cash comes from our cash flow from operations. In the past, we have supplemented this source of cash with various debt facilities, primarily in connection with acquisitions. We have financed our operations, and expect to continue to finance our operations for the next twelve months and the foreseeable future, with a combination of funds generated from operations and borrowings. A Our principal uses of cash are for operating expenses, debt service, share repurchases, capital expenditures, and acquisitions. Based on our current levels of operations and anticipated growth, excluding acquisitions, we believe that our cash generated from operations and our existing credit facilities will be adequate to finance our working capital and capital expenditures through the next twelve months. See "Economic Environment" above. As of SeptemberÅ 30, 2024, we had cash and cash equivalents of \$51.5 million, an increase of \$5.1 million from MarchÅ 31, 2024. The following table summarizes the change: Å Six Months Ended September 30, 2024 (In thousands)ChangeCash provided by (used in): Å Operating Activities\$124,576Å \$110,547Å \$14,029Å Investing Activities(4,157Å) (611Å) (3,546Å) Financing Activities(116,722Å) (107,728Å) (8,994Å) Effects of exchange rate changes on cash and cash equivalents1,374Å (630Å) 2,004Å Net change in cash and cash equivalents\$5,071Å \$1,578Å \$3,493Å Operating ActivitiesNet cash provided by operating activities was \$124.6 million for the six months ended SeptemberÅ 30, 2024, compared to \$110.5 million for the six months ended SeptemberÅ 30, 2023. The \$14.0 million increase was due to decreased working capital, partly offset by a decrease in net income before non-cash items. Investing ActivitiesNet cash used in investing activities was \$4.2 million for the six months ended SeptemberÅ 30, 2024, compared to \$0.6 million for the six months ended SeptemberÅ 30, 2023. The increase in cash used for investing activities of \$3.5 million was primarily attributable to changes in a short term loan receivable, partly offset by a decrease in capital expenditures. -28-Financing ActivitiesNet cash used in financing activities was \$116.7 million for the six months ended SeptemberÅ 30, 2024, compared to \$107.7 million for the six months ended SeptemberÅ 30, 2023. A The \$9.0 million increase was primarily due to an increase in the purchase of shares of our common stock of \$12.8 million and a decrease in the proceeds from the exercise of stock options of \$5.6 million, partly offset by a decrease in term loan repayments of \$10.0 million. Capital ResourcesAs of SeptemberÅ 30, 2024, we had an aggregate of \$1.1 billion of outstanding indebtedness, which consisted of the following: Å \$400.0 million of 5.125% 2019 senior unsecured notes, which mature on January 15, 2028 (the "2019 Senior Notes"); Å \$600.0 million of 3.750% 2021 senior unsecured notes, which mature on April 1, 2031 (the "2021 Senior Notes"); and Å \$60.0 million of borrowings under the Term B-5 Loans under our term loan originally entered into on January 31, 2012 (the "2012 Term Loan"); and Å \$60.0 million of borrowings under the Term B-5 Loans under our term loan originally entered into on January 31, 2012 (the "2012 ABL Revolver"); and Å a borrowing capacity of \$173.9 million. Since we have made optional payments that exceed all of our required quarterly payments, we will not be required to make another payment on the 2012 Term Loan until maturity. Maturities:(In thousands)Year Ending March 31, Amount2025 (remaining six months ending March 31, 2025) \$1,206Å \$2027Å \$2028Å \$2029Å \$202960,000Å Thereafter600,000Å \$1,060,000Å Covenants:Our debt facilities contain various financial covenants, including provisions that require us to maintain certain leverage, interest coverage and fixed charge ratios. A The credit agreement governing the 2012 Term Loan and the 2012 ABL Revolver and the indentures governing the 2021 Senior Notes and 2019 Senior Notes contain provisions that accelerate our indebtedness on certain changes in control and restrict us from undertaking specified corporate actions, including asset dispositions, acquisitions, payments of dividends and other specified payments, repurchasing our equity securities in the public markets, incurrence of indebtedness, creation of liens, making loans and investments and transactions with affiliates. Specifically, we must: Å Have a leverage ratio of less than 6.50 to 1.0 for the quarter ended SeptemberÅ 30, 2024 and thereafter (defined as, with certain adjustments, the ratio of our consolidated total net debt as of the last day of the fiscal quarter to our trailing twelve month consolidated net income before interest, taxes, depreciation, amortization, non-cash charges and certain other items (Å EBITDAÅ)); Å Have an interest coverage ratio of greater than 2.25 to 1.0 for the quarter ended SeptemberÅ 30, 2024 and thereafter (defined as, with certain adjustments, the ratio of our consolidated EBITDA to our trailing twelve month consolidated cash interest expense); and Å Have a fixed charge ratio of greater than 1.0 to 1.0 for the quarter ended SeptemberÅ 30, 2024 (defined as, with certain adjustments, the ratio of our consolidated EBITDA minus capital expenditures to our trailing twelve month consolidated interest paid, taxes paid and other specified payments). Our fixed charge requirement remains level throughout the term of the debt facilities. At SeptemberÅ 30, 2024, we were in compliance with the applicable financial and restrictive covenants under the 2012 Term Loan and the 2012 ABL Revolver and the indentures governing the 2021 Senior Notes and the 2019 Senior Notes. -29-Management anticipates that in the normal course of operations, we will be in compliance with the financial and restrictive covenants during the next twelve months. Critical Accounting Policies and EstimatesThe preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, as well as the reported amounts of revenues and expenses during the reporting period. A Although these estimates are based on our knowledge of current events and actions that we may undertake in the future, actual results could differ from those estimates. A A summary of our critical accounting policies is presented in our Annual Report on Form 10-K for the fiscal year ended MarchÅ 31, 2024. A There were no material changes to our critical accounting policies during the six months ended September 30, 2024. Recent Accounting PronouncementsA description of recently issued

Payment Terms). A GEODIS Confidential Exhibit B " Rates. Page 7 of 7 10. Cost Reduction Commitment and Gain Sharing. The Parties will continue to work together in good faith to continuously improve operations and reduce CLIENT's overall costs. The Parties will jointly identify and select cost reduction initiatives and continuous improvement projects that will be pursued. The Parties will agree how each initiative will be measured prior to implementing any recommended changes. Progress of any cost reduction initiatives will be reviewed during monthly or quarterly business review calls. Should additional capital investment or new technologies help support cost reduction initiatives, a detailed project description and proposal will be presented to CLIENT before such opportunity is pursued. A gain share element for GEODIS shall apply to actual net savings achieved by cost savings initiative(s). The specific percentage gain share allocation will be agreed upon by the Parties when developing the cost reduction initiative. Savings for cost reduction initiatives will be tracked and reviewed regularly and reported on during quarterly business reviews. A DocumentExhibit 31.1A CERTIFICATIONS A I, Ronald M. Lombardi, certify that:1.I have reviewed this Quarterly Report on Form 10-Q of Prestige Consumer Healthcare Inc.;2.Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:a.Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;b.Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;c.Evaluated the effectiveness of the registrant's disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; andd.Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and5.The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):a.All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; andb.Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.Date:November 7, 2024/s/ Ronald M. Lombardia A Ronald M. Lombardia Chief Executive Officer(Principal Executive Officer)DocumentExhibit 31.2A CERTIFICATIONS A I, Christine Sacco, certify that:1.I have reviewed this Quarterly Report on Form 10-Q of Prestige Consumer Healthcare Inc.;2.Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:a.Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;b.Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;c.Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; andd.Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and5.The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):a.All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; andb.Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.Date:November 7, 2024/s/ A Christine Sacco A Christine Sacco Chief Financial Officer(Principal Financial Officer)DocumentEXHIBIT 32.1 CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 I, Ronald M. Lombardi, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the Quarterly Report of Prestige Consumer Healthcare Inc. on Form 10-Q for the quarter ended September A 30, 2024, fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of Prestige Consumer Healthcare Inc. /s/ Ronald M. LombardiName: Ronald M. LombardiTitle: Chief Executive Officer(Principal Executive Officer)Date: November A 7, 2024DocumentEXHIBIT 32.2A CERTIFICATION PURSUANT TO18 U.S.C. SECTION 1350,AS ADOPTED PURSUANT TOSECTION 906 OF THE SARBANES-OXLEY ACT OF 2002 A I, Christine Sacco, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that the Quarterly Report of Prestige Consumer Healthcare Inc. on Form 10-Q for the quarter ended September A 30, 2024, fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934 and that information contained in such Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of Prestige Consumer Healthcare Inc./s/ Christine SaccoName: Christine SaccoTitle: Chief Financial Officer(Principal Financial Officer)Date: November A 7, 2024A