



competition in the automotive industry, which may increase due to consolidation and new entrants; Stellantisâ™ ability to attract and retain experienced management and employees; exposure to shortfalls in the funding of Stellantisâ™ defined benefit pension plans; Stellantisâ™ ability to provide or arrange for access to adequate financing for dealers and retail customers and associated risks related to the operations of financial services companies; Stellantisâ™ ability to access funding to execute its business plan; Stellantisâ™ ability to realize anticipated benefits from joint venture arrangements; disruptions arising from political, social and economic instability; risks associated with Stellantisâ™ relationships with employees, dealers and suppliers; Stellantisâ™ ability to maintain effective internal controls over financial reporting; developments in labor and industrial relations and developments in applicable labor laws; earthquakes or other disasters; risks and other items described in Stellantisâ™ Annual Report on Form 20-F for the year ended December 31, 2023 and Current Reports on Form 6-K and amendments thereto filed with the SEC; and other risks and uncertainties. Any forward-looking statements contained in this communication speak only as of the date of this document and Stellantis disclaims any obligation to update or revise publicly forward-looking statements. Further information concerning Stellantis and its businesses, including factors that could materially affect Stellantisâ™ financial results, is included in Stellantisâ™ reports and filings with the U.S. Securities and Exchange Commission and AFM.