

FORM 10-Q  
Mark One)xQUARTERLY  
TRANSITION REPORT

REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED JUNE 30, 2024 OR A TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM  $\text{MAY 1, 2024}$  TO  $\text{JUNE 30, 2024}$  Commission File Number: 001-32559 PERELLA WOODRUFF & CO., INC.

PERELLA WEINBERG

PARTNERS(Exact Name of Registrant as Specified in its Charter)  
State or other jurisdiction of incorporation or organization

Delaware84-1770732(

State or other jurisdiction of incorporation or organization)(I.R.S. Employee  
Code) Registrant's telephone number, including area code: (212) 287-  
3200

3200 Securities registered pursuant to Section 12(b) of the Act: Title of each class Trading Symbol(s) Name of each exchange on which registered Class A Common Stock, par value \$0.0001 per share PWP Nasdaq Global Select Market Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No  Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes x No  Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, smaller reporting company, or an emerging growth company. See the definitions of large accelerated filer, accelerated filer, smaller reporting company, emerging growth company in Rule 12b-2 of the Exchange Act. Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company Emerging growth company If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No



cash(63,591)(41,756)Cash, cash equivalents and restricted cash, beginning of period250,102Å 174,166Å Cash, cash equivalents and restricted cash, end of period\$186,511Å \$132,410Å Supplemental disclosure of non-cash activitiesLease liabilities arising from obtaining right-of-use lease assets\$1,060Å \$178Å Accrued capital expenditures\$793Å \$6,906Å Accrued dividends and dividend equivalent units on unvested PWP Incentive Plan Awards\$4,142Å \$3,781Å Non-cash paydown of Partner promissory notes\$896Å \$1,547Å Deferred tax effect resulting from changes in ownership and exchanges of PWP OpCo Units, net of amounts payable under tax receivable agreements\$1,848Å \$457Å Supplemental disclosures of cash flow informationCash paid for income taxes\$1,039Å \$4,185Å The accompanying notes are an integral part of these condensed consolidated financial statements (unaudited)9Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements(Uncertified)(Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted)Note 1å"Organization and Nature of BusinessPerella Weinberg Partners and its consolidated subsidiaries, including PWP Holdings LP (å"ePWP OpCo) (collectively, å"ePWPå" and the å"eCompanyå"), is a global independent advisory firm that provides strategic and financial advice to a wide range of clients. The Companyå"™s activities as an investment banking advisory firm constitute a single business segment that provides a range of advisory services, including advice related to strategic and financial decisions, mergers and acquisitions (å"eM&Aå") execution, shareholder and defense advisory, financing and capital solutions advice with resources focused on restructuring and liability management, capital markets advisory, private capital placement, as well as specialized underwriting and research services primarily for the energy and related industries. On June 24, 2021, the Company consummated a business combination pursuant to a Business Combination Agreement that resulted in PWP OpCo becoming jointly-owned by Perella Weinberg Partners, PWP Professional Partners LP (together with its successors (including pursuant to the Division and Merger (each as defined below)) and assigns, as applicable, å"eProfessional Partnerså") and certain existing partners of PWP OpCo as part of an umbrella limited partnership C-corporation (Up-C) structure (the å"eBusiness Combinationå"). On December Å 31, 2023, as part of an internal reorganization, Professional Partners was divided into three partnerships pursuant to a plan of division (the å"eDivisionå"), which, among other things, provided that (i) all of its limited partnership interests in PWP OpCo were allocated to one of the divided partnerships, PWP AdCo Professionals LP (å"eAdCo Professionalså"), (ii) all of its shares of Class B-1 common stock of the Company were allocated to another divided partnership, PWP VoteCo Professionals LP (å"eVoteCo Professionalså") and (iii) PWP Professional Partners LP changed its name to PWP AmCo Professionals LP. On April 1, 2024, as part of this internal reorganization, AdCo Professionals merged with and into PWP OpCo (the å"eMergerå"). At the time of the Merger, (i) the original capital units (å"eOCUså"), value capital units (å"eVCUså"), and alignment capital units (å"eACUså") of AdCo Professionals were converted into an equivalent number of newly created OCUs, VCUs and ACUs of PWP OpCo, (ii) the net assets of AdCo Professionals became the net assets of PWP OpCo and (iii) PWP OpCo adopted an amended and restated limited partnership agreement (the å"ePWP OpCo LPAå") that permits the Company to settle quarterly exchanges in cash or shares at the Companyå"™s discretion. The principal purpose of the internal reorganization was to simplify the structure for the partners in Professional Partners with respect to their indirect interests in PWP OpCo. There was no consideration exchanged in connection with the Division or the Merger, and neither the Division nor the Merger affected the respective rights or economic interests of the Company, PWP GP LLC (å"ePWP GPå"), or any limited partner with respect to PWP OpCo. Refer to Note 9å"Stockholderså"™ Equity and Redeemable Non-Controlling Interests and Note 11å"Equity-Based Compensation for additional information on the Merger and related transactions. The operations of PWP OpCo are conducted through a wholly-owned subsidiary, Perella Weinberg Partners Group LP, and its subsidiaries which are consolidated in these financial statements. PWP GP is the general partner that controls PWP OpCo. The limited partner interests of PWP OpCo are held by the Company, an Investor Limited Partner (the å"eILPå"), and certain current and former working partners. The Company shareholders are entitled to receive a portion of PWP OpCoå"™s economics through their direct ownership interests in shares of Class A common stock of PWP. The non-controlling interest owners of PWP OpCo receive economics through ownership of PWP OpCo Class A partnership units (å"ePWP OpCo Unitså"). Note 2å"Summary of Significant Accounting PoliciesBasis of Presentation The unaudited condensed consolidated financial statements of the Company have been prepared in accordance with generally accepted accounting principles in the United States (å"eU.S. GAAPå") and all intercompany balances and transactions have been eliminated. These condensed consolidated financial statements and notes thereto are unaudited, and as permitted by the interim reporting rules and regulations set forth by the SEC, exclude certain financial information and note disclosures normally included in annual audited financial statements prepared in accordance with U.S. GAAP. Accordingly, these condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements for the year ended December Å 31, 2023, included in the Companyå"™s Annual Report on Form 10-K. The condensed consolidated financial statements reflect all material adjustments of a normal recurring nature that, in the opinion of management, are necessary for a fair presentation of the results for the interim periods.10Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements(Uncertified)(Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted)ConsolidationThe Companyå"™s policy is to consolidate entities in which the Company has a controlling financial interest and variable interest entities where the Company is deemed to be the primary beneficiary. The Company is deemed to be the primary beneficiary of a variable interest entity (å"eVIEå") when it has both (i) the power to make the decisions that most significantly affect the economic performance of the VIE and (ii) the obligation to absorb significant losses or the right to receive benefits that could potentially be significant to the VIE. PWP is the primary beneficiary of and consolidates PWP OpCo, a VIE. As of June Å 30, 2024 and December Å 31, 2023, the net assets of PWP OpCo were \$217.2 million and \$249.6 million, respectively. As of June Å 30, 2024 and December Å 31, 2023, the Company did not consolidate any VIEs other than PWP OpCo. Use of EstimatesThe preparation of the condensed consolidated financial statements and related disclosures in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Estimates and the assumptions underlying these estimates are reviewed periodically, and the effects of revisions are reflected in the period in which they are determined to be necessary. In preparing the condensed consolidated financial statements, management makes certain estimates regarding the measurement of amounts due pursuant to the tax receivable agreement, measurement and timing of revenue recognition, assumptions used in the provision for income taxes, measurement of equity-based compensation, expected insurance reimbursements related to litigation costs, evaluation of goodwill and intangible assets, fair value measurement of financial instruments, and other matters that affect the reported amounts and disclosures of contingencies in the condensed consolidated financial statements.Cash, Cash Equivalents and Restricted CashCash and cash equivalents include cash held at banks, including interest-bearing money market accounts, and any highly liquid investments with original maturities of three months or less from the date of purchase. Cash account balances often exceed federally insured limits. Restricted cash represents cash that is not readily available for general purpose cash needs. As of June Å 30, 2024 and December Å 31, 2023, the Company had no cash equivalents and had restricted cash of \$1.2 million and \$2.9 million, respectively, maintained as collateral for letters of credit related to certain office leases. The sum of Cash and cash equivalents and Restricted cash on the Condensed Consolidated Statements of Financial Condition corresponds to the total cash, cash equivalents, and restricted cash presented on the Condensed Consolidated Statements of Cash Flows.Foreign CurrenciesIn the normal course of business, the Company and its subsidiaries may enter into transactions denominated in a non-functional currency. The Company recognized net foreign exchange gains (losses) arising from such transactions of \$(0.2) million and \$0.3 million during the three and six months ended June Å 30, 2024, respectively, and \$(1.1) million and \$(2.2) million for the three and six months ended June Å 30, 2023, respectively, which are included in Other income (expense) in the Condensed Consolidated Statements of Operations. In addition, the Company consolidates its foreign subsidiaries that have non-U.S. dollar functional currencies. Non-U.S. dollar denominated assets and liabilities are translated to U.S. dollars at the exchange rate prevailing at the reporting date and profit and loss activity is generally translated using the average exchange rate throughout the period. Cumulative translation adjustments arising from the translation of non-U.S. dollar denominated operations are included as a component of Accumulated other comprehensive income (loss) on the Condensed Consolidated Statements of Changes in Equity and Redeemable Non-Controlling Interests.11Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements(Uncertified)(Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted)Equity-Based CompensationEquity-based compensation relates to equity-based awards granted to employees and partners of the Company. Equity-based compensation expense is recognized over the requisite vesting period or requisite service period in an amount equal to the grant date fair value (for equity-classified awards) or the settlement fair value (for liability-classified awards). Equity-based compensation expense for employees and partners is included in Equity-based compensation on the Condensed Consolidated Statements of Operations and equity-based compensation expense for non-employees is included in Professional fees on the Condensed Consolidated Statements of Operations. The Company accounts for forfeitures of awards as they occur rather than applying an estimated forfeiture rate. For an award with service-only conditions that has a graded vesting schedule, the Company recognizes the compensation cost for the entire award on a straight-line basis over the requisite service period, ensuring that the amount recognized is at least equal to the vested portion of the award at each reporting date. Redeemable Non-Controlling InterestsFor entities that are consolidated but not 100% owned, a portion of the income or loss and equity is allocated to holders of the non-controlling interest. Profits and losses of PWP OpCo are allocated to the non-controlling interests in proportion to their ownership interest regardless of their basis, with an exception for certain equity-based compensation expense which was fully attributed to non-controlling interests prior to the Merger. Refer to Note 11å"Equity-Based Compensation for further information. As a result of the Merger, Non-controlling interests presented within equity on the Condensed Consolidated Statements of Financial Condition were reclassified to Redeemable non-controlling interests within temporary equity. Redeemable non-controlling interests are recorded at their current redemption value, which corresponds to the price of the Companyå"™s Class A common stock. Changes in the current redemption value are recorded to Additional paid-in capital, or Retained earnings (deficit) to the extent there is insufficient Additional paid-in capital, immediately as they occur. When the Company has an unconditional obligation to purchase the Redeemable non-controlling interests for cash, the mandatorily redeemable interests are reclassified from temporary equity to a liability with changes in fair value recorded to Other income (loss) in the Condensed Consolidated Statements of Operations. As of June Å 30, 2024, there were no non-controlling interests considered mandatorily redeemable. Recently Adopted Accounting PronouncementsThere were no recently adopted accounting pronouncements that had a material effect on the Companyå"™s condensed consolidated financial statements. Future Adoption of Accounting PronouncementsIn November 2023, the Financial Accounting Standards Board (å"eFASBå") issued Accounting Standards Update 2023-07, Improvements to Reportable Segment Disclosures (å"eASU 2023-07å"), which amends the guidance in Accounting Standards Codification (å"eASCå" or the å"eCodificationå") Topic 280, Segment Reporting, to require enhanced disclosures about reportable segments on an annual and interim basis. The amendments will require disclosure of significant segment expenses, identification of the chief operating decision maker (å"eCODMå"), and an explanation of how the CODM uses the reported measure(s) of segment profit or loss in assessing segment performance and deciding how to allocate resources. ASU 2023-07 clarifies that an entity that has a single reportable segment is subject to all the disclosures required by the amendments and all existing segment disclosures in Topic 280. The amendments in ASU 2023-07 are effective for the Company beginning with the annual period ended December 31, 2024 and interim periods within the year ended December 31, 2025. The amendments are required to be applied retrospectively to all period presented and early adoption is permitted. The Company does not expect the adoption of ASU 2023-07 to have a material impact on the consolidated financial statements. In December 2023, the FASB issued Accounting Standards Update 2023-09, Improvements to Income Tax Disclosures (å"eASU 2023-09å"), which amends the guidance in ASC Topic 740, Income Taxes (å"eASC 740å"), to improve the transparency of income tax disclosures by requiring (1) consistent categories and greater disaggregation of information in the rate reconciliation and (2) income taxes paid disaggregated by jurisdiction. The amendments in ASU 2023-09 are effective for the Company beginning with the annual period ended December 31, 2025. The amendments are to be applied prospectively with both retrospective application and early adoption permitted. The Company does not expect the adoption of ASU 2023-09 to have a material impact on the consolidated financial statements.12Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements(Uncertified)(Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted)Note 3å"Revenue and Receivables from Contracts with CustomersThe following table disaggregates the Companyå"™s revenue between over time and point in time recognition:Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Over time\$261,860Å \$157,469Å \$362,865Å \$281,798Å Point in time10,138Å 8,076Å 11,260Å 15,173Å Total revenues\$271,998Å \$165,545Å \$374,125Å \$296,971Å Reimbursable expenses billed to clients were \$1.5 million and \$3.4 million for the three and six months ended June Å 30, 2024, respectively, and \$1.3 million and \$2.5 million for the three and six months ended June Å 30, 2023, respectively. Performance Obligations and Contract BalancesAs of June Å 30, 2024, the aggregate amount of the transaction price, as defined in the Codification, allocated to performance obligations yet to be satisfied was \$0.3 million, and the Company generally expects to recognize this revenue within the next twelve months. Such amounts primarily relate to the Companyå"™s performance obligations of providing transaction-related advisory services. The Company recognized revenue of \$207.2 million and \$265.4 million during the three and six months ended June Å 30, 2024, respectively, and \$86.8 million and \$181.0 million during the three and six months ended June Å 30, 2023, respectively, related to performance obligations that were satisfied or partially satisfied in prior periods. These amounts were recognized upon the resolution of revenue constraints and uncertainties in the respective periods and were generally related to transaction-related advisory services. As of June Å 30, 2024 and December Å 31, 2023, the Company recorded \$6.8Å million and \$0.9Å million, respectively, for contract liabilities which are presented within Accounts payable, accrued expenses and other liabilities on the Condensed Consolidated Statements of Financial Condition. The Company recognized previously deferred revenue of \$1.6Å million and \$0.7Å million for the three and six months ended June Å 30, 2024, respectively, and \$1.2Å million and \$3.4Å million for the three and six months ended June Å 30, 2023, respectively, which was primarily related to transaction-related advisory services that are recognized over time. Accounts Receivable and Allowance for Credit LossesAs of June Å 30, 2024 and December Å 31, 2023, \$16.2 million and \$7.1 million, respectively, of accrued revenue was included in Accounts receivable, net of allowance on the Condensed Consolidated Statements of Financial Condition. These amounts have been recognized as revenue in accordance with the Companyå"™s revenue recognition policies but remain unbilled at the end of the period. As of June Å 30, 2024, certain accounts receivable in the aggregate amount of \$38.0 million were individually greater than 10% of the Companyå"™s gross accounts receivable and were concentrated with one client. Of that amount, all was subsequently received after June Å 30, 2024. As of December Å 31, 2023, certain accounts receivable in the aggregate amount of \$17.3Å million, were individually greater than 10% of the Companyå"™s gross accounts receivable and were concentrated with two clients. Of that amount, all was subsequently received after year end. The allowance for credit losses activity for the three and six months ended June Å 30, 2024 and 2023 was as follows:Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Beginning balance\$2,685Å \$1,227Å \$2,198Å \$1,143Å Bad debt expense2,957Å 903Å 3,544Å 1,065Å Write-offs(4,465)(198)(4,536)(281)Recoverieså" 82Å å" 82Å Foreign currency translation and other adjustments23Å 7Å (6)12Å Ending balance\$1,200Å \$2,021Å \$1,200Å \$2,021Å 13Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements(Uncertified)(Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted)Note 4å"LeasesThe Company leases office space and equipment under operating lease agreements. The following is information related to such operating leases:Å June 30, 2024December 31, 2023Weighted-average discount rate å" operating leases4.8%4.7%Weighted-average remaining lease term å" operating leases13.9 years14.3 yearsÅ Three Months Ended June 30, Six Months Ended June 30, 2024202320242023Operating lease costs\$4,691Å \$5,388Å \$9,429Å \$10,772Å Variable lease cost604Å 594Å 1,504Å 1,944Å Sublease income å" operating leaseså" (160)å" (319)Total net lease costs\$5,295Å \$5,822Å \$10,933Å \$12,397Å Net cash outflows on operating leases(1)(\$2,653)(\$2,857)(\$749)(\$466) (1)Presented net of lease incentives received, including landlord contributions to tenant improvements. As of June Å 30, 2024, the maturities of undiscounted operating lease liabilities of the Company are as follows:Years Ending:Operating Leases Remainder of 2024\$3,501Å 202518,822Å 202620,189Å 202719,357Å 202817,565Å Thereafter173,464Å Total lease payments(1)252,898Å Less: Imputed Interest(71,420)Total lease liabilities\$181,478Å (1)Total future lease payments are presented net of expected lease incentives, including landlord contributions to tenant improvements.14Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements(Uncertified)(Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted)Note 5å"Intangible AssetsThe following table provides the detail of the Companyå"™s intangible assets:Å June 30, 2024Å Gross AmountAccumulated Amortization NetCarryingAmountCustomer relationships\$47,400Å \$35,945Å \$11,455Å Trade names and trademarks18,400Å (13,953)4,447Å Total\$65,800Å \$15,902Å December 31, 2023Å Gross AmountAccumulated Amortization NetCarryingAmountCustomer relationships\$47,400Å \$33,575Å \$13,825Å Trade names and trademarks18,400Å (13,033)5,367Å Total\$65,800Å \$46,608Å \$19,192Å The intangible assets are being amortized over an average useful life of ten years and resulted in amortization expense of \$1.6 million and \$3.3 million for the three and six months ended, respectively, for

both June 30, 2024 and 2023, all of which is included in Depreciation and amortization in the Condensed Consolidated Statements of Operations. Amortization of intangible assets held at June 30, 2024 is expected to be \$6.6 million for each of the years ending December 31, 2024 and 2025 and \$6.0 million for the year ending December 31, 2026. These intangible assets will be fully amortized by November 30, 2026. Note 6<sup>4</sup> "Regulatory Requirements" The Company has a number of consolidated subsidiaries registered as broker-dealers with regulatory agencies in their respective countries. None of the SEC-regulated subsidiaries hold funds or securities for, or owe money or securities to, clients or carry accounts of or for clients, and as such are all exempt from the SEC Customer Protection Rule (Rule 15c3-3). As of June 30, 2024 and December 31, 2023, all regulated subsidiaries had capital in excess of their applicable minimum capital requirements. As a result of the minimum capital requirements and various regulations on these broker dealers, a portion of the capital of each subsidiary of the Company is restricted and may be unavailable to pay its creditors. Note 7<sup>4</sup> "Fixed Assets" Fixed assets are recorded at cost less accumulated depreciation and amortization and consist of the following as of June 30, 2024 and December 31, 2023: June 30, 2024 December 31, 2023 Leasehold improvements \$81,820<sup>4</sup> \$79,719<sup>4</sup> Furniture and fixtures 12,735<sup>4</sup> 12,442<sup>4</sup> Equipment 23,603<sup>4</sup> 22,522<sup>4</sup> Software 6,017<sup>4</sup> 5,756<sup>4</sup> Total 124,175<sup>4</sup> 120,439<sup>4</sup> Less: Accumulated depreciation and amortization (33,262)<sup>4</sup> (26,787)<sup>4</sup> Fixed assets, net \$90,913<sup>4</sup> \$93,652<sup>4</sup> 15<sup>4</sup> Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) Depreciation expense related to fixed assets was \$3.4 million and \$6.8 million for the three and six months ended June 30, 2024, respectively, and \$1.9 million and \$3.0 million for the three and six months ended June 30, 2023, respectively. Amortization expense related to software costs was immaterial for the three and six months ended June 30, 2024 and 2023. Note 8<sup>4</sup> "Income Taxes" The following table summarizes the Company's tax position for the periods presented: <sup>4</sup> Three Months Ended June 30, Six Months Ended June 30, 2024 2023 2022 2021 Income (loss) before income taxes (\$81,487)<sup>4</sup> (\$22,813)<sup>4</sup> (\$132,393)<sup>4</sup> (\$44,947)<sup>4</sup> Income tax expense (benefit) (\$642)<sup>4</sup> (\$4,543)<sup>4</sup> \$18,452<sup>4</sup> \$743<sup>4</sup> Effective income tax rate 0.8<sup>4</sup> % 19.9<sup>4</sup> % (13.9)<sup>4</sup> % (1.7)<sup>4</sup> % The Company's overall effective tax rate in each of the periods presented above varies from the U.S. federal statutory rate primarily because (i) a portion of the Company's<sup>4</sup> income is allocated to non-controlling interests held in PWP OpCo in which the majority of any tax liability on such income is borne by the holders of such non-controlling interests and reported outside of the condensed consolidated financial statements and (ii) permanent differences related to compensation expenses. Neither the Company nor its subsidiaries recognized any gain or loss for income tax purposes as a result of the Division or the Merger. The Company recorded a liability for unrecognized tax benefits of \$3.7 million as of June 30, 2024 and December 31, 2023, primarily related to potential double taxation at certain of its foreign subsidiaries. The Company does not expect there to be any material changes to uncertain tax positions within 12 months of the reporting date. Note 9<sup>4</sup> "Stockholders' Equity and Redeemable Non-Controlling Interests" Class A Common Stock Offering On March 1, 2024, the Company issued and sold 5,750,000 shares of Class A common stock at a price of \$12.00 per share for net proceeds of \$66.0 million after deducting underwriting discounts and offering costs. Share Repurchases On February 16, 2022, the Company's Board of Directors initially approved a stock repurchase program and the authorized amount under such program was increased on February 8, 2023 such that the Company is authorized to repurchase up to \$200.0 million of the Company's<sup>4</sup> Class A common stock. On June 3, 2024, the Company repurchased 1,000,000 founder shares at a purchase price of \$15.00 per share for a total purchase price of \$15.0 million. Since inception of the share repurchase program, 12,920,699 shares have been purchased at an average price per share of \$8.22 through June 30, 2024. Prior to the implementation of the stock repurchase program, on August 9, 2021, the Company repurchased 1,000,000 founder shares at a purchase price of \$12.00 per share for a total purchase price of \$12.0 million. Redeemable Non-Controlling Interests As a result of the Merger, the Non-controlling interests on the Condensed Consolidated Statements of Financial Condition were reclassified to Redeemable non-controlling interests within temporary equity. Redeemable non-controlling interests are presented at the current redemption value and represent the ownership interests in PWP OpCo held by holders other than Perella Weinberg Partners. As of June 30, 2024, the current and former working partners and the ILP collectively own 32,884,770 PWP OpCo Units, which represent a 38.5% non-controlling ownership interest in PWP OpCo. 16<sup>4</sup> Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) Exchange Rights Holders of PWP OpCo Units (the "PWP OpCo Unitholders") other than the Company may exchange their units for (i) shares of Class A common stock on a one-for-one basis or (ii) cash from an offering of shares of Class A common stock and (iii) subsequent to the Merger, cash from any other source. Concurrently with an exchange, such PWP OpCo Unitholder is required to surrender shares of Class B common stock for additional shares of Class A common stock or cash at a conversion rate of 0.001. Whether the exchanging PWP OpCo Unitholder receives cash or Class A common stock in exchange for their PWP OpCo Units and Class B common stock is at the Company's<sup>4</sup> option. Working partners are restricted in their ability to exchange PWP OpCo Units for a period between three to five years after the Closing. PWP GP may waive, and in certain cases has waived, the foregoing restrictions for any holder with respect to all or a portion of such holder's<sup>4</sup> units, with no obligation to do so for any other holder. During the three months ended June 30, 2024, the Company elected to settle exchanges of certain PWP OpCo Units and corresponding shares of Class B common stock for \$19.5 million in cash, of which \$0.1 million of related tax withholding remained unpaid as of June 30, 2024. During the six months ended June 30, 2024, in addition to the cash-settled exchange, the Company settled exchanges in the first quarter of 2024 for 794,146 shares of Class A common stock. During the six months ended June 30, 2023, the Company settled exchanges of certain PWP OpCo Units and corresponding shares of Class B common stock for 786,644 shares of Class A common stock. There were no exchanges during the three months ended June 30, 2023. To the extent an exchange creates a step-up in tax basis, the Company records an increase in Deferred tax assets, net. Amounts due pursuant to tax receivable agreement, and Additional paid-in-capital. Note 10<sup>4</sup> "Debt" As of June 30, 2024, and December 31, 2023, the Company had no outstanding debt. The Company has a revolving credit facility (the "Revolving Credit Facility") through a credit agreement with Cadence Bank, N.A. (the "Cadence Bank"), dated November 30, 2016 (as amended, the "Credit Agreement"), with an available line of credit of \$50.0 million with up to \$20.0 million of available incremental revolving commitments, and a maturity date of July 1, 2025. Issuance costs incurred related to the Credit Agreement are amortized as interest expense using the effective interest method over the life of the Revolving Credit Facility. The Company is also charged a quarterly commitment fee of 0.25% on any unused portion of the line of credit, which is recorded as interest expense. Interest expense related to the Revolving Credit Facility was immaterial during the three and six months ended June 30, 2024 and June 30, 2023 and is included within Other income (expense) in the Condensed Consolidated Statements of Operations. Note 11<sup>4</sup> "Equity-Based Compensation" Further information regarding the Company's<sup>4</sup> equity-based compensation awards is described in Note 12<sup>4</sup> "Equity-Based Compensation" in the Notes to Consolidated Financial Statements in <sup>4</sup> Part II, Item 8, Financial Statements and Supplementary Data in the Company's<sup>4</sup> Annual Report on Form 10-K for the year ended December 31, 2023. PWP Omnibus Incentive Plan Awards Concurrent with the Business Combination, the Company adopted the Perella Weinberg Partners 2021 Omnibus Incentive Plan (the "PWP Incentive Plan"), which establishes a plan for the granting of various forms of incentive compensation awards, including restricted stock units (the "RSUs") and performance restricted stock units (the "PSUs"), measured by reference to PWP Class A common stock (the "PWP Incentive Plan Awards"). The PWP Incentive Plan established a reserve for a one-time grant of awards in connection with the Business Combination as well as a reserve for general purpose grants (the "General Share Reserve"). Grantees have rights to dividends declared during the vesting period and receive such dividends only upon vesting in the form of cash or dividend equivalent units. The Company uses newly issued shares of Class A common stock to satisfy vested awards, with the exception of shares issued out of treasury stock for vested awards (and related dividend equivalent units) held by French employees. Pursuant to the PWP Incentive Plan, the number of shares of Class A common stock reserved for issuance from the General Share Reserve increases each year. <sup>4</sup> Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) During the third quarter of 2021, in connection with the Business Combination, the Company granted awards (the "Business Combination Awards") in the form of (a) RSUs that vest upon the achievement of service conditions (the "Transaction RSUs") and (b) PSUs that only vest upon the achievement of both service and market conditions, including certain long-term incentive awards granted to management (the "Transaction PSUs"). As of June 30, 2024, the \$12.00, \$13.50, and \$15.00 price targets were met for the Transaction PSUs. The Company grants units from the General Share Reserve from time to time in the ordinary course of business in the form of (a) RSUs that vest upon the achievement of service conditions (the "General RSUs") and (b) PSUs that only vest upon the achievement of both service and market conditions (the "General PSUs"). During the six months ended June 30, 2024 and 2023, the Company granted 6,773,129 and 6,857,726 General RSUs, respectively, at a weighted average grant date fair value of \$13.47 and \$10.13 per award, respectively. During the six months ended June 30, 2024 and 2023, 4,009,592 and 2,564,468 General RSUs vested with a total fair value of \$53.2 million and \$25.8 million, respectively. During the six months ended June 30, 2023, the Company granted 1,000,000 General PSUs at a weighted average grant date fair value of \$6.02 per award. No General PSUs were granted during the six months ended June 30, 2024. As of June 30, 2024, the \$15.00 price target was met for General PSUs. Legacy Awards and Professional Partners Awards Prior to the Business Combination, Professional Partners granted certain equity-based awards to partners providing services to PWP OpCo (the "Legacy Awards"). In connection with the Business Combination and a related internal reorganization of Professional Partners, existing Legacy Awards were canceled and replaced by converting each limited partner's<sup>4</sup> capital interests in Professional Partners attributable to PWP OpCo into OCUs, VCs, and/or ACUs. The OCUs were fully vested upon recapitalization. The VCs and ACUs (collectively, the "Professional Partners Awards") were held by current working partners and required services to be performed on behalf of PWP OpCo. The Professional Partners Awards were generally subject to a service-based graded vesting schedule over a three to five-year requisite service period. Once vested, the Professional Partners Awards became OCUs, other than the cash-settled ACUs referenced below, and are eligible for the same exchange rights as other PWP OpCo Units, subject to certain lock-up periods. Refer to Note 9<sup>4</sup> "Stockholders' Equity and Redeemable Non-Controlling Interests" for more information on exchange rights. At the time of the Merger, the Company entered into vesting acceleration agreements with certain holders of Professional Partners Awards (the "Accelerated Units") to accelerate vesting during the second quarter of 2024 (the "Vesting Acceleration"). The Accelerated Units are generally subject to a lock-up period that is identical to the lockup period applicable to such units prior to the Vesting Acceleration. The Company also provided each holder of Accelerated Units that are ACUs the ability to convert a portion of such holder's<sup>4</sup> ACUs into cash upon vesting in an aggregate amount up to such holder's<sup>4</sup> estimated tax liability. The principal purpose of the Vesting Acceleration was to facilitate the payment of taxes associated with ACU vesting to align with the treatment of vested restricted stock units of the Company. As a result of the Merger and Vesting Acceleration, certain Professional Partners Awards were modified from equity-classified to liability-classified awards with changes in fair value generally recorded as incremental equity-based compensation expense through the date of vesting. During the three months ended June 30, 2024, the Company recorded \$130.0 million of equity-based compensation expense related to the acceleration of the Professional Partners Awards. Of that amount, \$69.2 million was related to liability-classified awards. In connection with the Vesting Acceleration, the Company paid or accrued a combined \$86.6 million in settlement of 6,149,211 ACUs and corresponding shares of Class B common stock. Of that amount, the Company paid \$60.6 million in settlement of liability-classified ACUs and \$15.7 million for withholding tax payments on equity-classified ACUs and the settlement of other liabilities. These amounts are included within cash flows from operating activities and financing activities, respectively, on the Condensed Consolidated Statement of Cash Flows for the six months ended June 30, 2024. As of June 30, 2024, \$10.3 million of withholding taxes payable is included in Accounts payable, accrued expenses and other liabilities on the Condensed Consolidated Statement of Financial Condition. Prior to the Merger, all of the compensation expense and corresponding capital contribution associated with the Legacy Awards and Professional Partners Awards were allocated to Non-controlling interests in the Condensed Consolidated Statements of Operations and Condensed Consolidated Statements of Financial Condition as the granting of the Professional Partners Awards did not change Professional Partners' interest in PWP OpCo and did not economically dilute Perella Weinberg Partners shareholders relative to Professional Partners. As a result of the Merger, the Professional Partners Awards are held directly at PWP OpCo and PWP OpCo as a whole bears the cost of the cash settlement feature of the awards. As a result, subsequent to the Merger, the Company allocates the costs associated with the Professional Partners Awards between Perella Weinberg Partners and non-controlling interests in proportion to their ownership interests, which is consistent with the allocation of the other profit and loss activity of PWP OpCo. <sup>4</sup> Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) The following table presents the expense related to equity-based awards that were recorded in Professional fees and components of Equity-based compensation included in the Condensed Consolidated Statements of Operations: Three Months Ended June 30, Six Months Ended June 30, 2024 2023 2022 2021 Professional fees PWP Incentive Plan Awards \$508<sup>4</sup> \$368<sup>4</sup> \$1,014<sup>4</sup> \$963<sup>4</sup> Equity-based compensation PWP Incentive Plan Awards \$30,459<sup>4</sup> \$23,805<sup>4</sup> \$63,324<sup>4</sup> \$51,142<sup>4</sup> Legacy Awards<sup>4</sup> \$3,224<sup>4</sup> \$4,494<sup>4</sup> Professional Partners Awards (equity-classified) \$60,794<sup>4</sup> \$15,183<sup>4</sup> \$74,736<sup>4</sup> \$32,292<sup>4</sup> Professional Partners Awards (liability-classified) \$69,245<sup>4</sup> \$69,245<sup>4</sup> \$69,245<sup>4</sup> Total Equity-based compensation \$160,498<sup>4</sup> \$42,212<sup>4</sup> \$207,305<sup>4</sup> \$89,883<sup>4</sup> Income tax benefit of equity-based awards \$4,727<sup>4</sup> \$3,065<sup>4</sup> \$9,436<sup>4</sup> \$6,624<sup>4</sup> As of June 30, 2024, total unrecognized compensation expense related to all unvested equity-based awards was \$166.9 million, which is expected to be recognized over a weighted average period of 2.1 years. Note 12<sup>4</sup> "Other Compensation and Benefits" Compensation and benefits expense consists of salaries, bonuses (discretionary awards and guaranteed amounts), severance, as well as payroll and related taxes and benefits for the Company's<sup>4</sup> employees. In all instances, compensation expense is accrued over the requisite service period. Benefit Plans Certain employees participate in employee benefit plans, which consists of defined contribution plans including (i) profit-sharing plans qualified under Section 401(k) of the Internal Revenue Code, (ii) a U.K. pension scheme for U.K. employees and (iii) a German pension plan for employees in Germany. Expenses related to the Company's<sup>4</sup> employee benefit plans were \$1.8 million and \$3.6 million for the three and six months ended June 30, 2024, respectively, and \$1.7 million and \$3.4 million for the three and six months ended June 30, 2023, respectively, and are included in Compensation and benefits in the Condensed Consolidated Statements of Operations. <sup>4</sup> Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) Business Realignment During the second quarter of 2023, the Company began a review of the business, which resulted in headcount reductions in order to improve compensation alignment and to provide greater flexibility to advance strategic opportunities (the "Business Realignment"). In conjunction with the Business Realignment, the Company incurred expenses related to separation and transition benefits of \$1.8 million for the six months ended June 30, 2024 and \$3.8 million for both the three and six months ended June 30, 2023. Additionally, the Company incurred the acceleration of equity-based compensation amortization (net of forfeitures) of \$1.5 million for the six months ended June 30, 2024 and \$1.3 million for both the three and six months ended June 30, 2023. Such amounts are presented in Compensation and benefits and Equity-based compensation in the Condensed Consolidated Statements of Operations, respectively. All of the expected Business Realignment costs were incurred as of March 31, 2024. Activity within Accrued compensation and benefits on the Condensed Consolidated Statements of Financial Condition related to the Business Realignment was as follows: Three Months Ended June 30, Six Months Ended June 30, 2024 2023 2022 2021 Beginning balance \$3,138<sup>4</sup> \$4<sup>4</sup> \$12,525<sup>4</sup> \$4<sup>4</sup> Incurred expenses<sup>4</sup> \$5,106<sup>4</sup> \$3,249<sup>4</sup> \$5,106<sup>4</sup> Non-cash expenses<sup>4</sup> \$1,257<sup>4</sup> (\$1,499)<sup>4</sup> (\$1,257)<sup>4</sup> (\$1,499)<sup>4</sup> Payments (2,431)<sup>4</sup> (\$537)<sup>4</sup> (\$13,568)<sup>4</sup> (\$537)<sup>4</sup> Ending balance \$707<sup>4</sup> \$3,312<sup>4</sup> \$707<sup>4</sup> \$3,312<sup>4</sup> Note 13<sup>4</sup> "Net Income (Loss)" Per Share Attributable to Class A Common Shareholders The calculations of basic and diluted net income (loss) per share attributable to Class A common shareholders are presented below: <sup>4</sup> Three Months Ended June 30, Six Months Ended June 30, 2024 2023 2022 2021 Numerator: Net income (loss) attributable to Perella Weinberg Partners<sup>4</sup> \$66,028<sup>4</sup> \$359<sup>4</sup> \$101,872<sup>4</sup> (\$4,764) Dilutive effect from assumed exchange of PWP OpCo Units, net of tax<sup>4</sup> (\$16,980)<sup>4</sup> (\$43,859) Net income (loss) attributable to Perella Weinberg Partners<sup>4</sup> diluted<sup>4</sup> (\$66,028)<sup>4</sup> (\$16,621)<sup>4</sup> (\$101,872)<sup>4</sup> (\$48,623) Denominator: Weighted average shares of Class A common stock outstanding<sup>4</sup> basic 54,589,542<sup>4</sup> 42,743,611<sup>4</sup> 51,894,913<sup>4</sup> 42,531,895<sup>4</sup> Weighted average number of incremental shares from assumed exchange of PWP OpCo Units<sup>4</sup> basic 54,778,015<sup>4</sup> \$44,034,180<sup>4</sup> Weighted average shares of Class A common stock outstanding<sup>4</sup> diluted 54,589,542<sup>4</sup> 42,626<sup>4</sup> 51,894,913<sup>4</sup> 42,531,895<sup>4</sup> Net income (loss) per share attributable to Class A common shareholders<sup>4</sup> basic \$1.014<sup>4</sup> \$0.104<sup>4</sup> \$1.96<sup>4</sup> \$0.11 Diluted \$1.21<sup>4</sup> \$0.19<sup>4</sup> \$1.96<sup>4</sup> \$0.56 <sup>4</sup> Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) Basic and diluted net income (loss) per share attributable to Class B common shareholders has not been presented as these shares are entitled to an insignificant amount of economic participation. The Company uses the treasury stock method to determine the potential dilutive effect of unvested PWP Incentive Plan Awards and the if-converted method to determine the potential dilutive effect of exchanges of PWP OpCo Units into Class A common stock. The Company adjusts net income (loss) attributable to Class A common shareholders under both the treasury stock method and if-converted method for the reallocation of net income (loss) between Class A common shareholders and non-controlling interests that result upon the assumed issuance of dilutive shares of Class A common stock as if the issuance occurred as of the beginning of

the applicable period. The following table presents the weighted average potentially dilutive shares that were excluded from the calculation of diluted net income (loss) per share under the treasury stock method or if-converted method, as applicable, because the effect of including such potentially dilutive shares was antidilutive for the period presented: **Three Months Ended June 30, Six Months Ended June 30, 2024** 2023 2022 2021 PWP OpCo Units 33,022,579  $\Delta$  37,170,827  $\Delta$  PWP Incentive Plan Awards 9,133,806  $\Delta$  275,508  $\Delta$  7,205,942  $\Delta$  1,001,289  $\Delta$  Note 14  $\Delta$  "Fair Value Measurements and Investments" Fair value is generally based on quoted prices, however if quoted market prices are not available, fair value is determined based on other relevant factors, including dealer price quotations, price activity for equivalent instruments and valuation pricing models. The Company established a fair value hierarchy which prioritizes and ranks the level of market price observability used in measuring financial instruments at fair value. Market price observability is affected by a number of factors, including the type of instrument, the characteristics specific to the instrument and the state of the marketplace (including the existence and transparency of transactions between market participants). Financial instruments with readily available, actively quoted prices or for which fair value can be measured from actively quoted prices in an orderly market will generally have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. Financial instruments measured and reported at fair value are classified and disclosed in one of the following categories (from highest to lowest) based on inputs: **Level 1**  $\Delta$  "Unadjusted quoted prices are available in active markets for identical financial instruments as of the reporting date. **Level 2**  $\Delta$  "Pricing inputs are observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets or liabilities in active markets or quoted prices for identical assets or liabilities in inactive markets. **Level 3**  $\Delta$  "Pricing inputs are unobservable for the financial instruments and include situations where there is little, if any, market activity for the financial instrument. The inputs into the determination of fair value require significant management judgment or estimation. In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, the determination of which level within the fair value hierarchy is appropriate for any given investment is based on the lowest level of input that is significant to the fair value measurement. The Company's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment and considers factors specific to the instrument. As of June 30, 2024 and December 31, 2023, the fair values of cash, restricted cash, accounts receivable, due from related parties, accounts payable and certain accrued liabilities approximate their carrying amounts due to the short-term nature of these items. **21** Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) **Fair Value of Financial Instruments** The following table summarizes the categorization and fair value estimate of the Company's financial instruments that were measured on a recurring basis pursuant to the above fair value hierarchy levels as of December 31, 2023: **December 31, 2023** **Level 1** **Level 2** **Level 3** **Total** Financial assets  $\Delta$  **U.S. Treasury securities** \$91,174  $\Delta$   $\Delta$   $\Delta$  \$91,174  $\Delta$  The Company held no financial instruments subject to fair value measurement as of June 30, 2024. The Company had no transfers between fair value levels during the three and six months ended June 30, 2024 and 2023. As of December 31, 2023, the Company's investment in U.S. Treasury securities is presented within Investments in short-term marketable debt securities on the Condensed Consolidated Statements of Financial Condition, and the aggregate cost basis of the investment was \$89.3 million. These U.S. Treasury securities matured in January 2024. The Company had nominal net realized and unrealized gains (losses) on these investments for the three and six months ended June 30, 2024, and \$0.3 million and \$0.7 million for the three and six months ended June 30, 2023, respectively. **Note 15**  $\Delta$  **Related Party Transactions** PWP Capital Holdings LP On February 28, 2019, a reorganization of the existing investment banking advisory and asset management businesses of PWP Holdings LP was effected which resulted in the spin-off of its asset management business (the "Separation"). PWP Holdings LP was divided into (i) PWP OpCo, which holds the advisory business and (ii) PWP Capital Holdings LP ("Capital Holdings"), which holds the asset management business. In connection with the Separation, the Company entered into a transition services agreement (the "TSA") with Capital Holdings under which the Company agreed to provide certain administrative services to Capital Holdings. The TSA was terminated as of January 1, 2024. The Company also subleased certain portions of its office space to Capital Holdings through October 2023. Income earned from Capital Holdings related to the TSA and the sublease is presented within Related party income in the Condensed Consolidated Statements of Operations. Amounts due from Capital Holdings are reflected as Due from related parties on the Condensed Consolidated Statements of Financial Condition as of December 31, 2023, with no amounts due as of June 30, 2024. Separately, Capital Holdings entered into an arrangement with certain employees of the Company, including members of management, related to services provided directly to Capital Holdings. With respect to services provided to Capital Holdings, the amounts paid and payable to such employees now and in the future are recognized by Capital Holdings. All compensation related to services these employees provide to the Company are included in Compensation and benefits in the Condensed Consolidated Statements of Operations. **22** Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) **Tax Receivable Agreement** In connection with the Business Combination, the Company entered into a tax receivable agreement with PWP OpCo, Professional Partners and ILPs that provides for payment of 85% of the amount of cash savings, if any, in U.S. federal, state and local and foreign income taxes that the Company is deemed to realize as a result of (a) each exchange of interests in PWP OpCo for cash or stock of the Company and certain other transactions and (b) payments made under the tax receivable agreement. As of June 30, 2024, the Company had an amount due of \$33.8 million pursuant to the tax receivable agreement, which represents management's best estimate of the amounts currently expected to be owed in connection with the tax receivable agreement for the Business Combination and subsequent exchanges made to date and is reported within Amount due pursuant to tax receivable agreement on the Condensed Consolidated Statements of Financial Condition. The Company expects to make the following payments with respect to the tax receivable agreement, which are exclusive of potential payments in respect of future exchanges and may differ significantly from actual payments made: **Years Ending: Estimated Payments Under Tax Receivable Agreement** **Remainder of 2024** \$1,105  $\Delta$  **2025** \$1,426  $\Delta$  **2026** \$1,825  $\Delta$  **2027** \$1,896  $\Delta$  **2028** \$1,935  $\Delta$  **Thereafter** \$25,658  $\Delta$  **Total** payments \$33,845  $\Delta$  **Partner Promissory Notes and Other Partner Loans** The Company loaned money pursuant to promissory note agreements (the "Partner Promissory Notes") to certain partners. The Partner Promissory Notes bear interest at a semi-annual rate equal to the Federal Mid-Term Rate. The Partner Promissory Notes are due on various dates or in the event a partner is terminated or leaves at will and are primarily secured by the partner's equity interests in PWP OpCo or one of its affiliates. As the Partner Promissory Notes and associated interest receivable relate to equity transactions, they have been recognized as a reduction of equity on the Condensed Consolidated Statements of Financial Condition in the amounts of \$1.2 million and \$2.1 million as of June 30, 2024 and December 31, 2023. During the six months ended June 30, 2024, \$0.9 million of principal and interest related to Partner Promissory Notes was effectively repaid through the cancellation of PWP OpCo units held by such partners. During the six months ended June 30, 2023, \$1.5 million was effectively repaid by foregoing the amount due to such partners under deferred compensation agreements. In November 2021, PWP OpCo agreed to provide loans to certain partners. As of June 30, 2024 and December 31, 2023, \$3.6 million and \$3.5 million, respectively, of outstanding loans to certain partners and related interest receivable are recognized in Due from related parties on the Condensed Consolidated Statements of Financial Condition. **Other Related Party Transactions** The Merger on April 1, 2024 was effected to simplify the structure for the partners in Professional Partners with respect to their indirect interests in PWP OpCo. The purpose of the related Vesting Acceleration was to facilitate the payment of taxes associated with ACU vesting to align with the treatment of vested restricted stock units of the Company. Certain holders of these interests in PWP OpCo, including holders of Accelerated Units, are directors and officers of the Company. Refer to Note 11  $\Delta$  "Equity-Based Compensation" for additional information on the Merger and related transactions. Prior to the Merger, the Company's U.K. subsidiary, Perella Weinberg UK Limited, as well as Professional Partners and certain partners (including one partner who serves as a Company director and president) were party to a reimbursement agreement, pursuant to which such partners directed Professional Partners to pay distributions related to certain of their Professional Partners Awards first to a subsidiary of the Company, so that the subsidiary could make employment income tax payments on such distributions to the appropriate non-U.S. authorities. **23** Perella Weinberg Partners Notes to Condensed Consolidated Financial Statements (Unaudited) (Dollars in Thousands, Except Per Share Amounts and Where Otherwise Noted) **Note 16**  $\Delta$  **Commitments and Contingencies** **Indemnifications** The Company enters into certain contracts that contain a variety of indemnification provisions. The Company's maximum exposure under these arrangements is unknown. As of June 30, 2024 and December 31, 2023, the Company expects no claims or losses pursuant to these contracts; therefore, no liability has been recorded related to these indemnification provisions. **Legal Contingencies** From time to time, the Company is named as a defendant in legal actions relating to transactions conducted in the ordinary course of business. Some of these matters may involve claims of substantial amounts. Although there can be no assurance of the outcome of such legal actions, in the opinion of management and, after consultation with external counsel, the Company believes it is neither probable nor reasonably possible that any current legal proceedings or claims would individually or in the aggregate have a material adverse effect on the consolidated financial statements of the Company as of June 30, 2024 and December 31, 2023 and for the three and six months ended June 30, 2024 and 2023. In 2015, the Company filed a complaint against three former partners and one former employee which alleges they entered into a scheme while at PWP to lift out the Company's restructuring group to form a new competing firm that they were secretly forming in breach of their contractual and fiduciary duties. The complaint contains 14 causes of action and seeks declaratory relief as well as damages. Trial is currently scheduled for January 24, 2025 through February 14, 2025. The Company incurred \$3.6 million and \$5.9 million during the three and six months ended June 30, 2024, respectively, and immaterial amounts during the three and six months ended June 30, 2023 in legal and professional fees, net of expected insurance reimbursement, related to this litigation. These litigation costs are included in Professional fees in the Condensed Consolidated Statements of Operations. **Note 17**  $\Delta$  **Business Information** The Company's activities of providing advisory services for M&A, private placements and financial advisory, as well as services for underwriting of securities offered for sale in public markets, and equity research constitute a single business segment. The Company is organized as one operating segment in order to maximize the value of advice to clients by drawing upon the diversified expertise and broad relationships of its senior professionals across the Company. The Company has a single operating segment and therefore a single reportable segment. For the three months ended June 30, 2024, revenues of \$137.9 million related to two individual clients, each accounting for more than 10% of aggregate revenue, while revenues of \$17.0 million related to one individual client, which accounted for more than 10% of aggregate revenue for the three months ended June 30, 2023. For the six months ended June 30, 2024, revenues of \$137.9 million related to two individual clients, each accounting for more than 10% of aggregate revenue, while no individual client accounted for more than 10% of aggregate revenue for the six months ended June 30, 2023. Since the financial markets are global in nature, the Company generally manages its business based on the operating results of the Company taken as a whole, not by geographic region. The following tables set forth the geographical distribution of revenues and assets based on the location of the office that generates the revenues or holds the assets and therefore may not be indicative of the geography in which the Company's clients are located: **Three Months Ended June 30, Six Months Ended June 30, 2024** **2023** **2022** **2021** **2020** **2019** **2018** **2017** **2016** **2015** **2014** **2013** **2012** **2011** **2010** **2009** **2008** **2007** **2006** **2005** **2004** **2003** **2002** **2001** **2000** **1999** **1998** **1997** **1996** **1995** **1994** **1993** **1992** **1991** **1990** **1989** **1988** **1987** **1986** **1985** **1984** **1983** **1982** **1981** **1980** **1979** **1978** **1977** **1976** **1975** **1974** **1973** **1972** **1971** **1970** **1969** **1968** **1967** **1966** **1965** **1964** **1963** **1962** **1961** **1960** **1959** **1958** **1957** **1956** **1955** **1954** **1953** **1952** **1951** **1950** 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Partners, which are current and former working partners and the ILP. Profits and losses of PWP OpCo are allocated to the non-controlling interests in proportion to their ownership interest regardless of their basis, with an exception for certain equity-based compensation expense which was fully attributed to non-controlling interests prior to the Merger.27Results of OperationsThe following is a discussion of our results of operations for the respective periods indicated: Three Months EndedJune 30,Six Months EndedJune 30,(Dollars in thousands)202420232024 vs. 2023202420232024 vs. 2023Revenues\$271,998A \$165,545A 64%\$374,125A \$296,971A 26%ExpensesCompensation and benefits149,973A 106,216A 41%218,563A 176,179A 24%Equity-based compensation160,498A 42,212A 280%207,305A 89,883A 131%Total compensation and benefits310,471A 148,428A 109%425,868A 266,062A 60%Non-compensation expenses43,759A 38,869A 13%84,052A 75,351A 12%Total operating expenses354,230A 187,297A 89%509,920A 341,413A 49%Operating income (loss)(82,232)(21,752)(278%)(135,795)(44,442)(206%)Non-operating income (expenses)Related party income(4)A 276A (100%)A 549A (100%)Other income (expense)745A (1,337)NM3,402A (1,051)NMIncome (loss) before income taxes(81,487)(22,813)(257%)(132,393)(44,947)(195%)Income tax expense (benefit)(642)(4,543)86%18,452A 743A NMNet income (loss)(80,845)(18,270)(343%)(150,845)(45,690)(230%)Less: Net income (loss) attributable to non-controlling interests(14,817)(18,629)(20%)(48,973)(40,926)(20%)Net income (loss) attributable to Perella Weinberg Partners(\$66,028)\$359A NM\$(101,872)\$(4,764)NMNM = Not meaningfulRevenuesThe following table provides revenue statistics for the three and six months ended June 30, 2024 and 2023:Three Months EndedJune 30,Six Months EndedJune 30,202420232024 vs. 2023Total Advisory Clients8888A(4)Total Clients with Fees Greater than \$1.0 million42336A 65641A Revenues were \$272.0 million for the three months ended June 30, 2024 as compared with \$165.5 million for the three months ended June 30, 2023, representing an increase of 64%. The increase was attributable to increased mergers and acquisition and financing and capital solutions activity, driven by larger transactions and related fee events across the business.28Revenues were \$374.1 million for the six months ended June 30, 2024 as compared with \$297.0 million for the six months ended June 30, 2023, representing an increase of 26%. Similar to the quarter-to-date period, revenues attributed to mergers and acquisition and financing and capital solutions activity were higher year-over-year, driven by larger transactions and related fee events across the business.Compensation and Benefits ExpensesFor the three months ended June 30, 2024, total compensation and benefits expenses were \$310.5 million, an increase of 109% compared with \$148.4 million for the three months ended June 30, 2023. The substantial increase in total compensation and benefits expenses was primarily the result of the Vesting Acceleration of the Professional Partners Awards that resulted in \$130.0 million of equity-based compensation expense for those awards for the three months ended June 30, 2024, compared to \$15.2 million of equity-based compensation expense in the prior year period for those same awards. The overall increase was also driven by higher equity-based compensation expense from the phase-in of our annual award grants and by a higher bonus accrual in the current year period due to a higher revenue base. For the six months ended June 30, 2024, total compensation and benefits expenses were \$425.9 million, an increase of 60% compared with \$266.1 million for the six months ended June 30, 2023. Consistent with the three months ended period, the increase in total compensation and benefits expenses was primarily the result of higher equity-based compensation expense as well as a higher bonus accrual due to increased revenues. The Vesting Acceleration resulted in \$144.0 million of equity-based compensation related to the Professional Partners Awards as compared to \$32.3 million in the prior year period for those same awards.Non-Compensation ExpensesFor the three months ended June 30, 2024, total non-compensation expenses were \$43.8 million, an increase of 13% compared with \$38.9 million for the three months ended June 30, 2023. The increase in non-compensation expenses was primarily the result of increased legal and consulting spend, bad debt expense, and higher depreciation expense due to new assets being placed in service subsequent to the second quarter of 2023 related to the renovation of the New York office space. These increases were partially offset by lower rent costs and reduced VAT expense. For the six months ended June 30, 2024, total non-compensation expenses were \$84.1 million, an increase of 12% compared with \$75.4 million for the six months ended June 30, 2023. Consistent with the three months ended period, the increase in non-compensation expenses was primarily the result of increased legal and consulting spend, bad debt expense, as well as higher depreciation expense due to the timing of leasehold assets being placed in service from our New York and London office renovation and relocation. These increases were partially offset by reduced rent costs, VAT expense, and D&O insurance costs.Non-Operating Income (Expenses)For the three months ended June 30, 2024, non-operating income was \$0.7 million compared with non-operating expenses of \$(1.1) million for the three months ended June 30, 2023. In the current period, non-operating income included interest income partially offset by a loss on fixed asset disposals and a net loss from foreign exchange rate fluctuations. In comparison to the current year, non-operating expenses for the three months ended June 30, 2023 included slightly lower interest income, a larger net loss from foreign exchange rate fluctuations, and a non-operating loss on investment. For both periods, the impact of foreign exchange rate fluctuations was largely related to U.S. dollar-denominated cash and intercompany receivables held by our foreign subsidiaries. For the six months ended June 30, 2024, non-operating income was \$3.4 million compared with non-operating expenses of \$(0.5) million for the six months ended June 30, 2023. In the current period, non-operating income included interest income, which increased from the prior year due to higher interest rates and larger interest-bearing cash balances. Non-operating expenses in the prior year period primarily included interest income offset by a non-operating loss on investment as well as a net loss from foreign exchange rate fluctuations as compared to a nominal net gain during the six months ended June 30, 2024. For both periods, the impact of foreign exchange rate fluctuations was largely related to U.S. dollar-denominated cash and intercompany receivables held by our foreign subsidiaries.29Income Tax Expense (Benefit)The Company's income tax benefit and effective tax rate were \$(0.6) million and 0.8%, respectively, for the three months ended June 30, 2024 compared to an income tax benefit and effective tax rate of \$(4.5) million and 19.9%, respectively, for the three months ended June 30, 2023. The change in the effective tax rate was primarily due to the relative size of our permanent differences in relation to the pre-tax loss in the respective periods. The Company's income tax expense and effective tax rate were \$18.5 million and (13.9)%, respectively, for the six months ended June 30, 2024 compared to an income tax expense and effective tax rate of \$0.7 million and (1.7)%, respectively, for the six months ended June 30, 2023. The change in the effective tax rate was primarily due to the relative size of our permanent differences in relation to the pre-tax loss in the respective periods, which was partially offset by the recognition of tax benefits associated with the appreciation in our share price upon vesting of RSUs above the original grant price during the six months ended June 30, 2024. Liquidity and Capital ResourcesGeneralWe regularly monitor our liquidity position, including cash and cash equivalents, working capital assets and liabilities, commitments and other liquidity requirements. Our primary sources of liquidity are generally our cash balances, investments in short-term marketable debt securities, the net cash generated from operations, and the available borrowing capacity under our Revolving Credit Facility. Our primary cash needs are for working capital, operating expenses (including cash compensation for our employees), repurchasing shares of the Company's Class A common stock, withholding tax payments for vested PWP Incentive Plan Awards, cash-settled exchanges of PWP OpCo Units, income taxes, dividends and distributions, capital expenditures, making payments pursuant to the tax receivable agreement, commitments, and strategic investments. We generally pay a significant portion of our annual cash incentive compensation during the first quarter of each calendar year with respect to the prior year's results. Therefore, levels of cash and/or investments in short-term marketable debt securities generally decline during the first quarter and build over the remainder of the year. Our current assets are primarily composed of cash, receivables related to fees earned from providing advisory services, certain prepaid expenses and certain amounts due from related parties. Our current liabilities are primarily composed of accrued employee compensation, accounts payable and other accrued expenses. Cash includes cash held at banks, including interest-bearing money market accounts. As of June 30, 2024 and December 31, 2023, we had cash balances of \$185.3 million and \$247.2 million, respectively, and as of December 31, 2023, investments in short-term marketable debt securities, consisting entirely of U.S. Treasury securities, of \$91.2 million. Our liquidity is highly dependent upon cash receipts from clients, which generally require the successful completion of transactions. Accounts receivable typically have net terms of 30 days. Accounts receivable were \$90.5 million, net of a \$1.2 million allowance for credit losses balance as of June 30, 2024. Accounts receivable were \$47.8 million, net of a \$2.2 million allowance for credit losses balance as of December 31, 2023. We have a Revolving Credit Facility with Cadence Bank with an available line of credit of \$50.0A million. Additionally, up to \$20.0A million of incremental revolving commitments above the \$50.0A million commitment amount may be incurred under the Credit Agreement. As of June 30, 2024, we had no outstanding balance related to the Revolving Credit Facility and no incremental revolving commitments were incurred. For further information on the Revolving Credit Facility, refer to Note 10."Debt in the notes to condensed consolidated financial statements included elsewhere in this Form 10-Q. On March 1, 2024, we issued and sold 5,750,000 shares of Class A common stock at a price of \$12.00 per share for net proceeds of \$66.0 million after deducting underwriting discounts and offering costs. During the second quarter of 2024, we paid or accrued a combined \$86.6 million in settlement of ACUs in connection with the Vesting Acceleration. Refer to Note 11."Equity-Based Compensation in the notes to the condensed consolidated financial statements for further information regarding the Vesting Acceleration. Also during the second quarter of 2024, we elected to settle exchanges of certain PWP OpCo Units and corresponding shares of Class B common stock for \$19.5 million in cash. Based on current market conditions, we believe that our cash on hand, net cash generated from operations and the available borrowing capacity under our Revolving Credit Facility will be sufficient to meet our operating needs and commitments for the next twelve months; however, if these sources of liquidity are not sufficient, we may seek additional debt or equity financing.30Cash FlowsA summary of our operating, investing and financing cash flows is as follows:Six Months EndedJune 30,(Dollars in thousands)20242023Cash Provided by (Used in) Operating ActivitiesNet income (loss) \$(150,845)\$45,690Non-cash charges and other operating activity adjustments155,476A 107,214A Other operating activities(120,967)(111,891)Total operating activities(116,336)(50,367)Investing Activities76,464A 56,477A Financing Activities(22,957)(50,083)Effect of exchange rate changes on cash, cash equivalents and restricted cash(762)2,217A Net increase (decrease) in cash, cash equivalents and restricted cash(63,591)(41,756)Cash, cash equivalents and restricted cash, beginning of period250,102A 174,166A Cash, cash equivalents and restricted cash, end of period186,511A \$132,410A Six Months Ended June 30, 2024Operating activities resulted in a net cash outflow of \$116.3 million primarily attributable to an increase in client receivables and cash operating expense outflows, including the settlement of liability-classified ACUs during the second quarter and discretionary bonuses paid during the first quarter of 2024 with respect to prior year compensation expense. Investing activities resulted in a net cash inflow of \$76.5 million attributable to the maturation of investments in U.S. Treasury securities partially offset by capital expenditures related to office space renovations. Financing activities resulted in a net cash outflow of \$23.0 million primarily due to withholding tax payments for vested PWP Incentive Plan Awards and equity-classified ACUs, the cash settlement of exchanges of PWP OpCo Units, share repurchases, dividend payments, and distributions to partners, all of which was partially offset by the issuance of 5,750,000 shares of Class A common stock for net proceeds of \$66.0A million. Six Months Ended June 30, 2023Operating activities resulted in a net cash outflow of \$50.4 million primarily attributable to cash operating expense outflows, including discretionary bonuses paid during the first quarter of 2023 with respect to prior year compensation expense, partially offset by cash collections from clients. Investing activities resulted in a net cash inflow of \$56.5 million largely attributable to the maturation of investments in U.S. Treasury securities, net of additional investments in U.S. Treasury securities as well as capital expenditures related to office space renovations. Financing activities resulted in a net cash outflow of \$50.1 million primarily related to the repurchase of shares pursuant to the stock repurchase program, withholding tax payments for vested PWP Incentive Plan Awards, distributions to partners, and dividend payments. Share Repurchase ProgramOur board of directors approved a stock repurchase program under which we are authorized to repurchase up to \$200.0 million of our Class A common stock with no requirement to purchase any minimum number of shares. During the six months ended June 30, 2024, we repurchased 1,000,000 founder shares at a purchase price of \$15.00 per share. As of June 30, 2024, \$93.8 million remains of the \$200.0 million authorized for share repurchases.31Exchange Rights In accordance with the limited partnership agreement of PWP OpCo, holders of PWP OpCo Units (other than the Company) may exchange these units for (i) shares of Class A common stock on a one-for-one basis or (ii) cash from an offering of shares of Class A common stock and (iii) subsequent to the Merger, cash from any other source. Whether future exchanges are settled in cash or shares of Class A common stock is at our option and will depend on our liquidity and capital resources, market conditions, the timing and concentration of exchange elections and other factors. See Note 9."Stockholders' Equity and Redeemable Non-Controlling Interests in the notes to the condensed consolidated financial statements included elsewhere in the Form 10-Q for further information. Regulatory CapitalWe actively monitor our regulatory capital base. Our principal subsidiaries are subject to regulatory requirements in their respective jurisdictions to ensure general financial soundness and liquidity. This requires, among other things, that we comply with certain minimum capital requirements, record-keeping, reporting procedures, experience and training requirements for employees and certain other requirements and procedures. These regulatory requirements may restrict the flow of funds to and from affiliates. Refer to Note 6."Regulatory Requirements in the notes to condensed consolidated financial statements included elsewhere in this Form 10-Q for further information. These regulations differ in the United States, United Kingdom, Canada, France and other countries in which we operate a registered broker-dealer or regionally similar construct. The license or regulatory framework under which we operate in each such country is meant to comply with applicable laws and regulations to conduct an advisory business. We believe that we provide each of our subsidiaries with sufficient capital and liquidity, consistent with their business and regulatory requirements to effectively operate in each jurisdiction.Tax Receivable AgreementAs of June 30, 2024, we had an amount due of \$33.8 million pursuant to the tax receivable agreement, which represents management's best estimate of the amounts currently expected to be owed in connection with the tax receivable agreement for the Business Combination and subsequent exchanges made to date. See Note 15."Related Party Transactions in the notes to the condensed consolidated financial statements included elsewhere in the Form 10-Q for further information as well as the expected timing of payments. LeasesWe have various non-cancelable operating leases for our office space and certain equipment. As of June 30, 2024, we had \$181.5 million of operating lease liabilities. See Note 4."Leases in the notes to condensed consolidated financial statements included elsewhere in this Form 10-Q for further information as well as the expected timing of payments. Market Risk and Credit RiskOur business is not capital-intensive and we do not invest in derivative instruments. We are not subject to significant market risk (including interest rate risk and commodity price risk) or significant credit risk. Risks Related to Cash and Cash EquivalentsOur cash and cash equivalents include any short-term highly liquid investments that are readily convertible to known amounts of cash and have original maturities of three months or less from the date of purchase. Cash is maintained in U.S. and non-U.S. bank accounts. Most account balances exceed U.S. Federal Deposit Insurance Corporation (FDIC) coverage limits or the coverage limits of the relevant foreign deposit insurance system, as applicable. We believe our cash and cash equivalents are not subject to any material interest rate risk, equity price risk, credit risk or other market risk. Credit RiskWe regularly review our accounts receivable and allowance for credit losses by considering factors such as historical experience, credit quality, age of the accounts receivable, and the current economic conditions that may affect a client's ability to pay such amounts owed to us. We maintain an allowance for credit losses that, in our opinion, provides for an adequate reserve to cover current expected credit losses. Refer to Note 2."Summary of Significant Accounting Policies in the notes to condensed consolidated financial statements included elsewhere in this Form 10-Q for further information. When we invest our excess cash, we manage our credit risk exposure by holding investments primarily with investment grade credit quality.32Exchange Rate RiskWe are exposed to exchange rate risk as a result of having foreign subsidiaries with non-U.S. dollar functional currencies as well as from entering into transactions and holding monetary assets and liabilities that are not denominated in the functional currency of its operating subsidiaries. Specifically, the reported amounts in our consolidated financial statements may be affected by movements in the rate of exchange between the pound sterling, euro, and Canadian dollar and our reporting currency, the U.S. dollar. For the six months ended June 30, 2024 and 2023, the net impact of non-functional currency related transaction gains (losses) recorded in Other income (expense) on our Condensed Consolidated Statements of Operations was \$0.3A million and \$(2.2) million, respectively, primarily related to U.S. dollar-denominated cash and intercompany receivables held by our foreign subsidiaries as the strength of the U.S. dollar fluctuated. For the six months ended June 30, 2024 and 2023, the net impact from the fluctuation of foreign currencies recorded in Foreign currency translation gain (loss) within our Condensed Consolidated Statements of Comprehensive Income (Loss) was \$(1.2) million and \$3.5 million, respectively. We have not entered into any transactions to hedge our exposure to these foreign currency fluctuations using derivative instruments or other methods but may do so if we deem appropriate in the future. As of June 30, 2024, we held cash balances of \$27.4 million in non-U.S. dollar currencies, composed of pound sterling, euros, and Canadian dollars. Critical Accounting EstimatesThe unaudited condensed consolidated financial statements included elsewhere in this Form 10-Q are prepared in accordance with U.S. GAAP, which requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenues, expenses, and the disclosure of contingent assets and liabilities. Actual results could differ from those estimates. Estimates and the assumptions underlying these estimates are reviewed periodically, and the effects of revisions are reflected in the period in which they are determined to be necessary. For a discussion of our critical accounting estimates, refer to our Annual Report on Form 10-K filed on February 23, 2024. Item 3. Quantitative and Qualitative Disclosures About Market RiskQuantitative and qualitative disclosures about market risk are set forth above in "Management's Discussion and Analysis of Financial Condition and Results of

