



# Financial Results For The Third Quarter Ended September 28<sup>th</sup> 2025

Pilgrim's Pride Corporation  
(NASDAQ: PPC)

# Cautionary Notes and Forward-Looking Statements



- Statements contained in this press release that state the intentions, plans, hopes, beliefs, anticipations, expectations or predictions of the future of Pilgrim's Pride Corporation and its management are considered forward-looking statements. Without limiting the foregoing, words such as "anticipates," "believes," "estimates," "expects," "intends," "may," "plans," "projects," "should," "targets," "will" and the negative thereof and similar words and expressions are intended to identify forward-looking statements. It is important to note that actual results could differ materially from those projected in such forward-looking statements. Factors that could cause actual results to differ materially from those projected in such forward-looking statements include: matters affecting the poultry industry generally; the ability to execute the Company's business plan to achieve desired cost savings and profitability; future pricing for feed ingredients and the Company's products; outbreaks of avian influenza or other diseases, either in Pilgrim's Pride's flocks or elsewhere, affecting its ability to conduct its operations and/or demand for its poultry products; contamination of Pilgrim's Pride's products, which has previously and can in the future lead to product liability claims and product recalls; exposure to risks related to product liability, product recalls, property damage and injuries to persons, for which insurance coverage is expensive, limited and potentially inadequate; management of cash resources; restrictions imposed by, and as a result of, Pilgrim's Pride's leverage; changes in laws or regulations affecting Pilgrim's Pride's operations or the application thereof; new immigration legislation or increased enforcement efforts in connection with existing immigration legislation that cause the costs of doing business to increase, cause Pilgrim's Pride to change the way in which it does business, or otherwise disrupt its operations; competitive factors and pricing pressures or the loss of one or more of Pilgrim's Pride's largest customers; currency exchange rate fluctuations, trade barriers, exchange controls, expropriation and other risks associated with foreign operations; disruptions in international markets and distribution channels, including, but not limited to, the impacts of the Russia-Ukraine conflict; the risk of cyber-attacks, natural disasters, power losses, unauthorized access, telecommunication failures, and other problems on our information systems; and the impact of uncertainties of litigation and other legal matters described in our most recent Form 10-K and Form 10-Q, including the *In re Broiler Chicken Antitrust Litigation*, as well as other risks described under "Risk Factors" in the Company's Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and subsequent filings with the Securities and Exchange Commission. The forward looking statements in this release speak only as of the date hereof, and the Company undertakes no obligation to update any such statement after the date of this release, whether as a result of new information, future developments or otherwise, except as may be required by applicable law
- Actual results could differ materially from those projected in these forward-looking statements as a result of these factors, among others, many of which are beyond our control. In making these statements, we are not undertaking, and specifically decline to undertake, any obligation to address or update each or any factor in future filings or communications regarding our business or results, and we are not undertaking to address how any of these factors may have caused changes to information contained in previous filings or communications. Although we have attempted to list comprehensively these important cautionary risk factors, we must caution investors and others that other factors may in the future prove to be important and affecting our business or results of operations
- This presentation may include information that may be considered non-GAAP financial information as contemplated by SEC Regulation G, Rule 100, including EBITDA, Adjusted EBITDA, LTM EBITDA, Net Debt, Free Cash Flow, Adjusted EBITDA Margin and others. Accordingly, we have provided tables in the accompanying appendix and in our previous filings with the SEC that reconcile these measures to their corresponding GAAP-based measures and explain why these measures are useful to investors, which can be obtained from the Consolidated Statements of Income provided with our previous filings with the SEC. Our method of computation may or may not be comparable to other similarly titled measures used in filings with the SEC by other companies. See the consolidated statements of income and consolidated statements of cash flows included in our financial statements.

# Third Quarter 2025 Financial Review



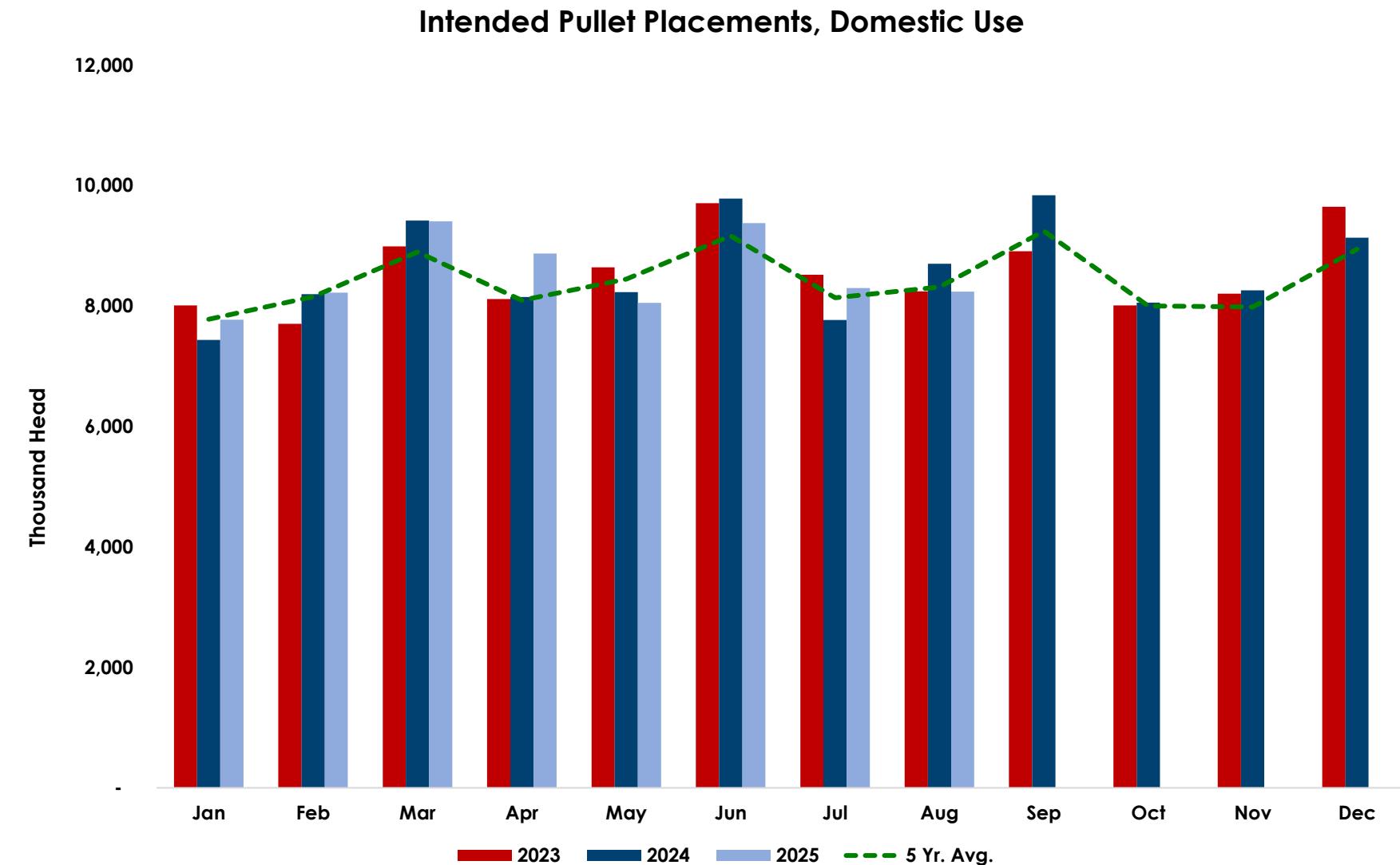
Main Indicators (\$MM)	Q3 2025	Q3 2024
Net Revenue	4,759.3	4,585.0
Gross Profit	659.4	684.0
SG&A	165.0	144.8
Operating Income	492.6	508.4
Net Interest	29.0	19.5
Net Income	343.1	350.0
Earnings Per Share (EPS)	1.44	1.47
Adjusted EBITDA*	633.1	660.4
Adjusted EBITDA Margin*	13.3%	14.4%

- U.S.: Year-over-year (YoY) decrease in profitability driven by lower pricing late in the quarter partially offset by operational improvements across our business units; Europe: Slight decrease in profitability due to product mix and volume declines; Mexico: profitability declined slightly due to lower market prices and live production challenges.
- SG&A increased primarily due to an increase in legal settlements and defense costs
- Net interest increase due to lower YoY cash balance during Q3 2025, as a result of the \$2 Billion in dividends paid in 2025.
- Q3 2025 Adjusted EBITDA\* YoY decrease driven primarily by lower pricing in Mexico and lower volume Europe.

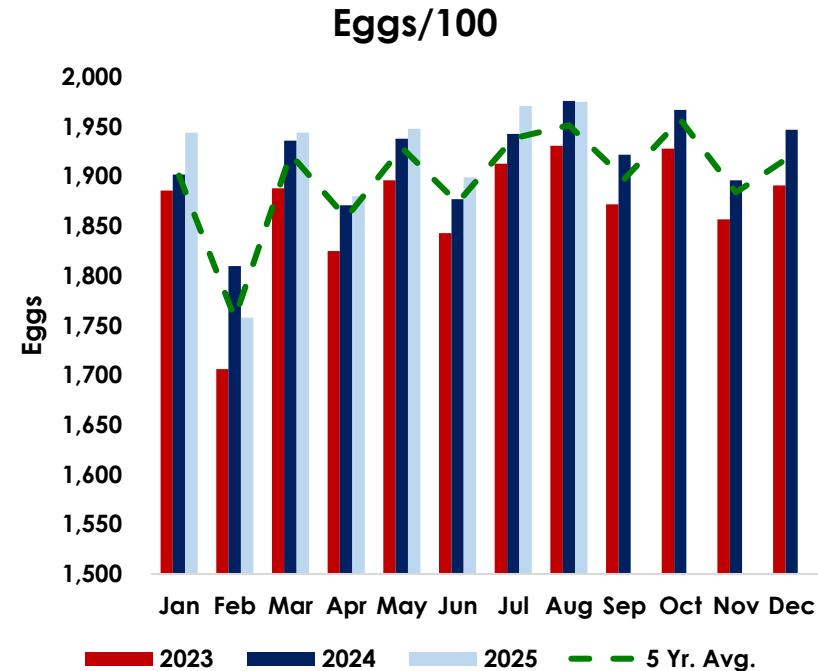
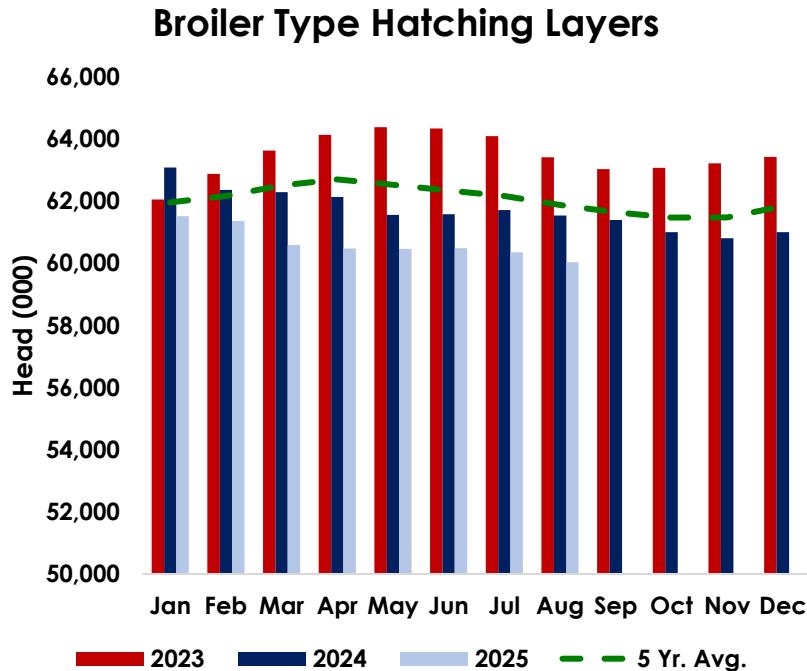
In \$MM	U.S.	EU	MX
Net Revenue	2,836.6	1,392.5	530.2
Adjusted Operating Income*	403.7	71.3	39.0
Adjusted Operating Income Margin*	14.2%	5.1%	7.4%

\* This is a non-GAAP measurement considered by management to be useful in understanding our results. Please see the appendix and most recent SEC financial filings for definition of this measurement and reconciliation to US GAAP.

# Pullet Placements Increased 0.4% Y/Y in Q3-2025 with Consistent Monthly Growth

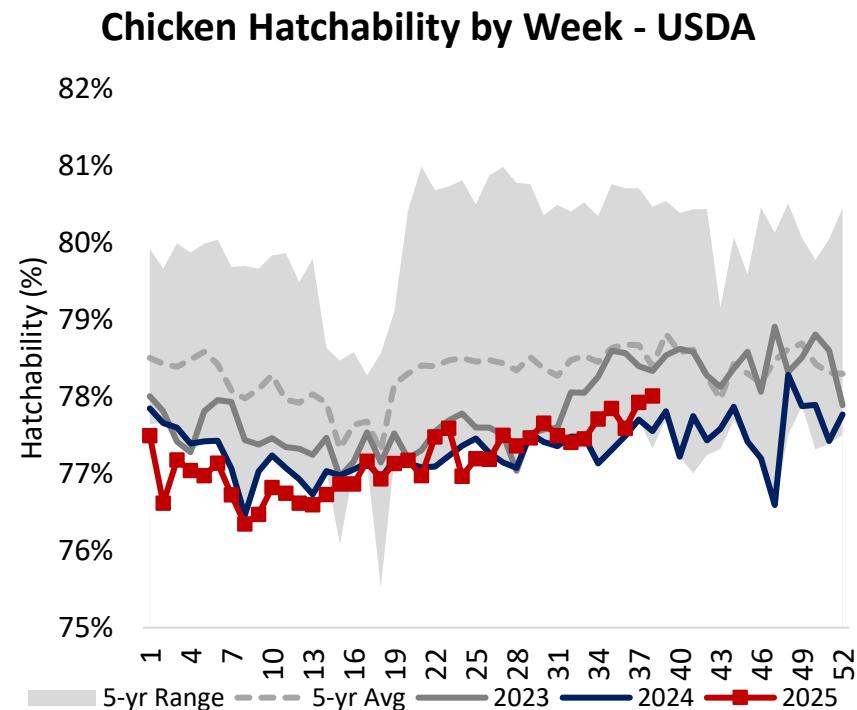
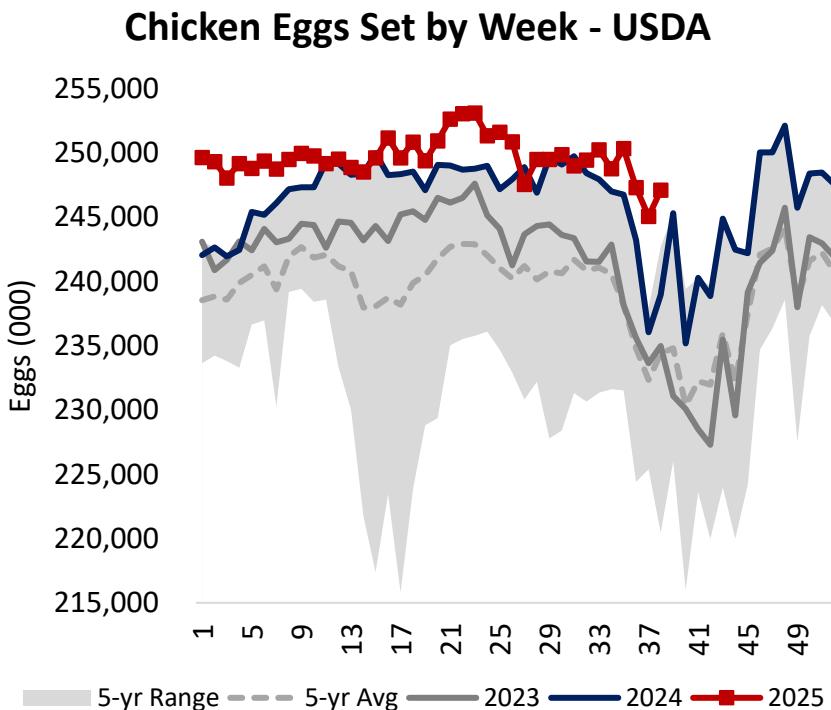


# Broiler Layer Flock Decreased Y/Y in Q3-25; Eggs/100 Flat Y/Y in Q3-25



- Broiler layer flock -2.3% YoY in Q3-25.
- Eggs/100 0.7% YoY in Q3-25.

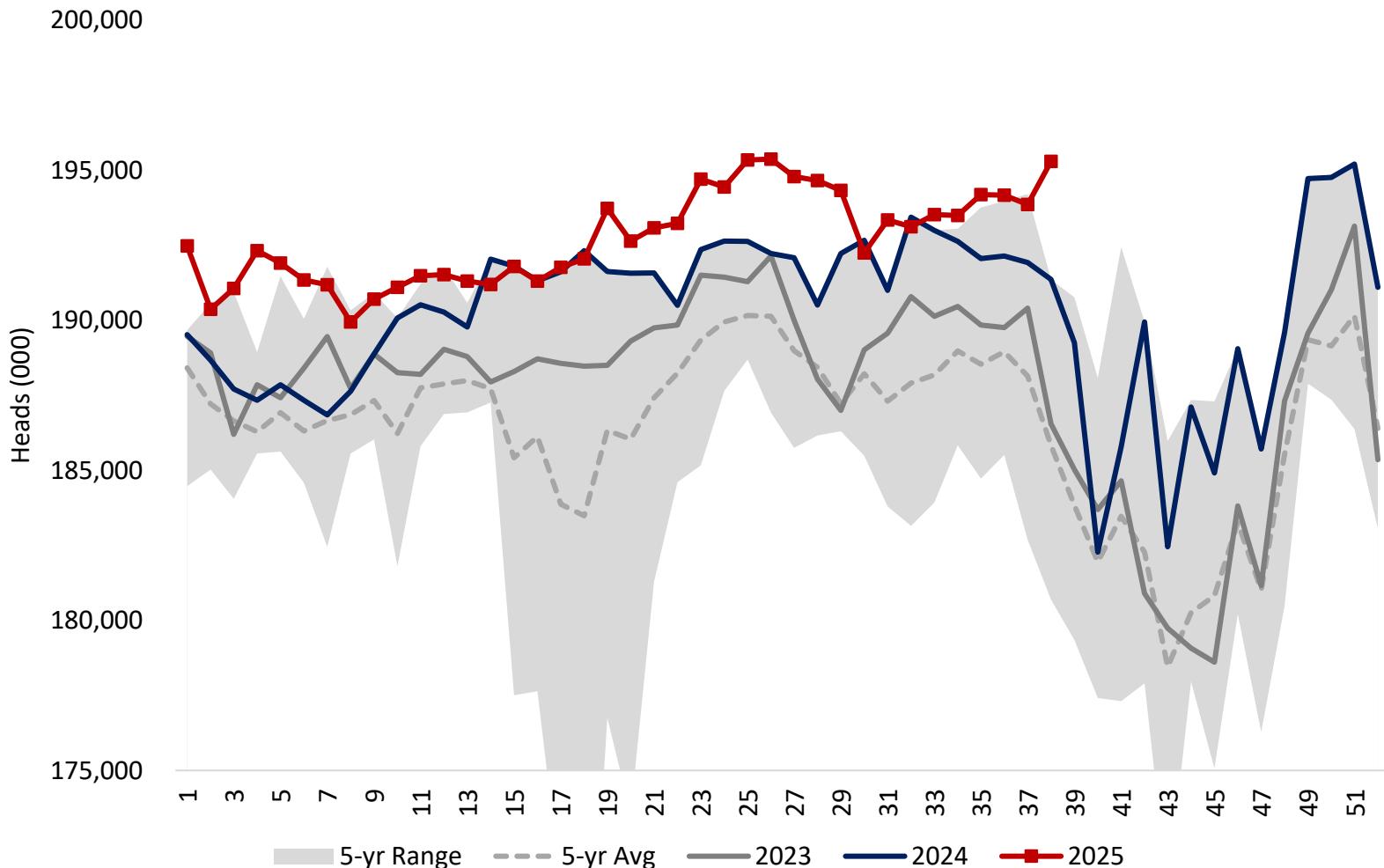
# Egg Sets Increased 1.1% YoY in Q3-25; Hatchability +0.2% Compared to Q3-24 Levels



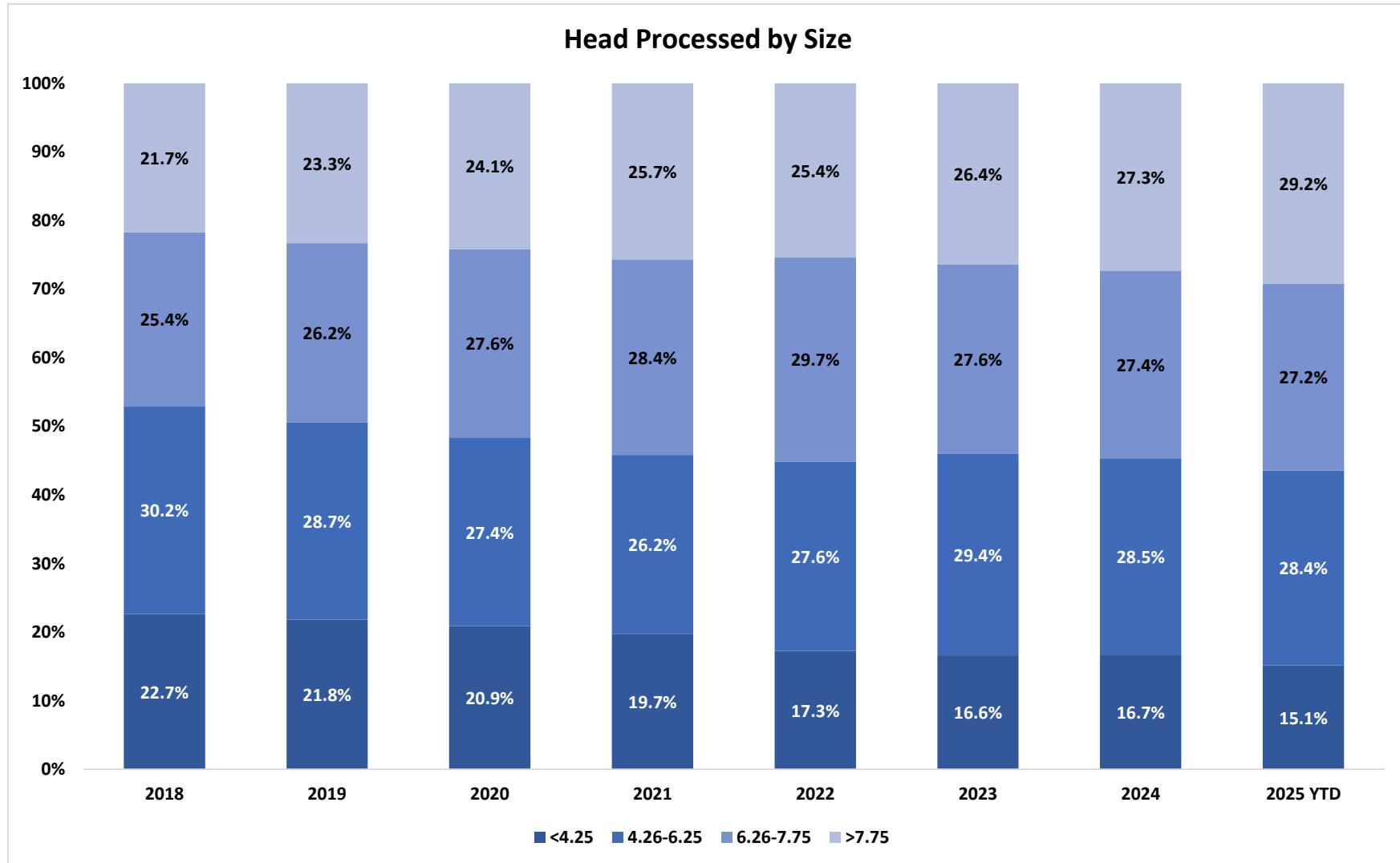
# Broiler Placements Increased 1.0% Above Year-Ago Levels in Q3-25



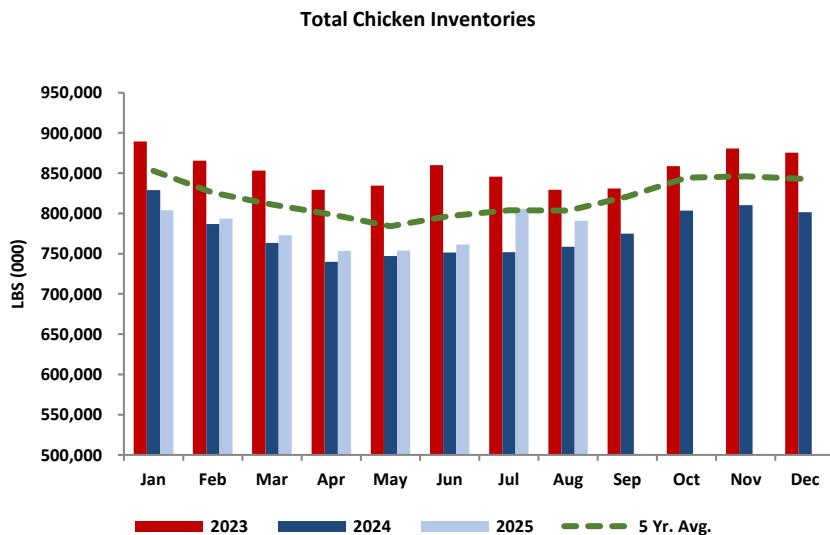
## Chicks Placements by Week - USDA



# Increased Head Counts in Big Bird Debone Segment in Q3-25



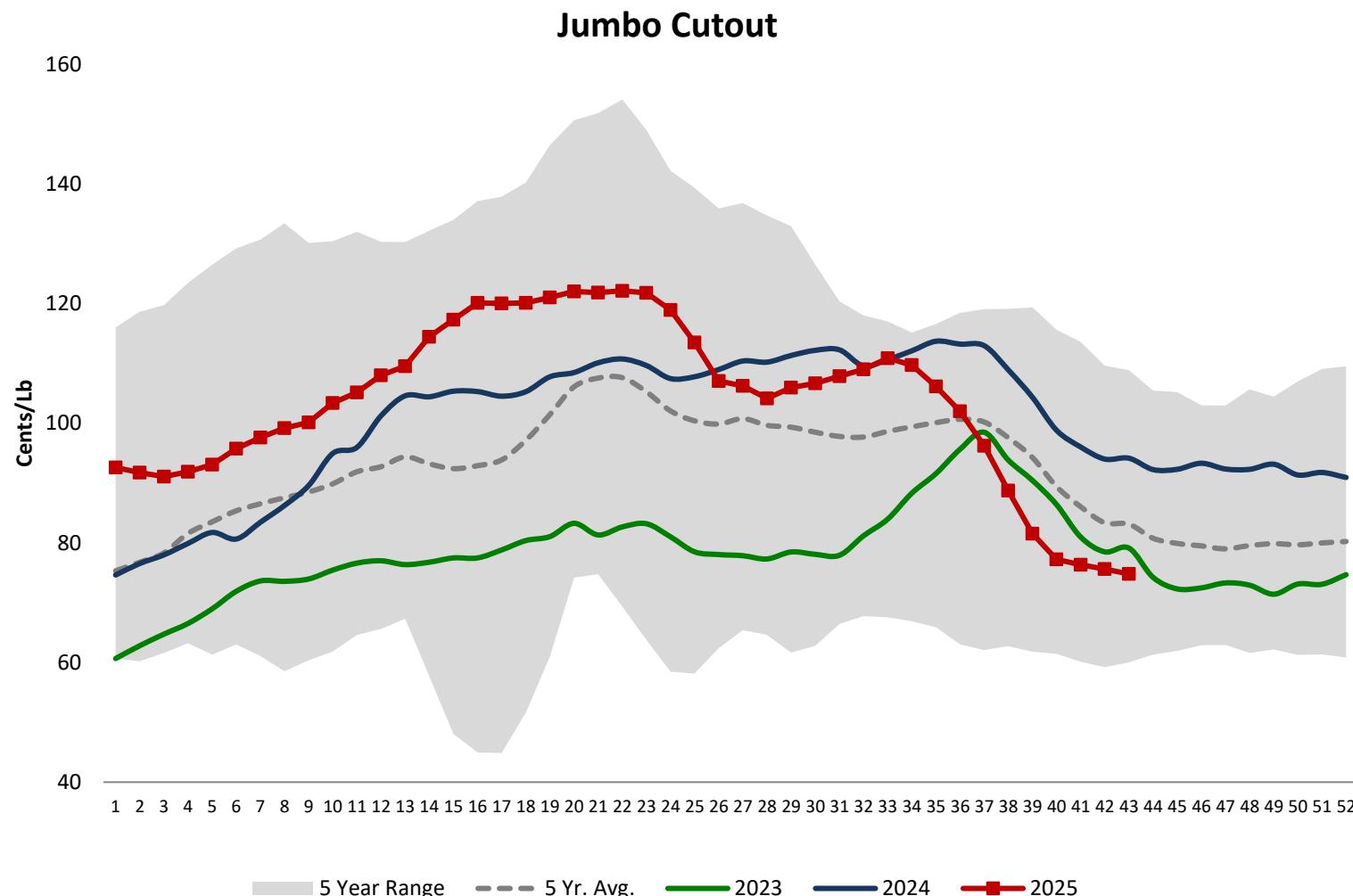
# Industry Cold Storage Supplies in Q3-25 Above YA but Below 5-Year Average



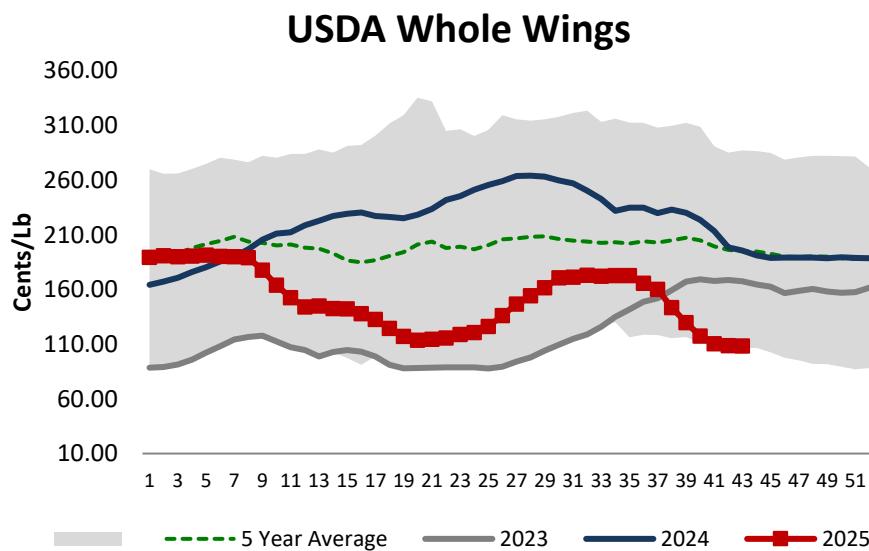
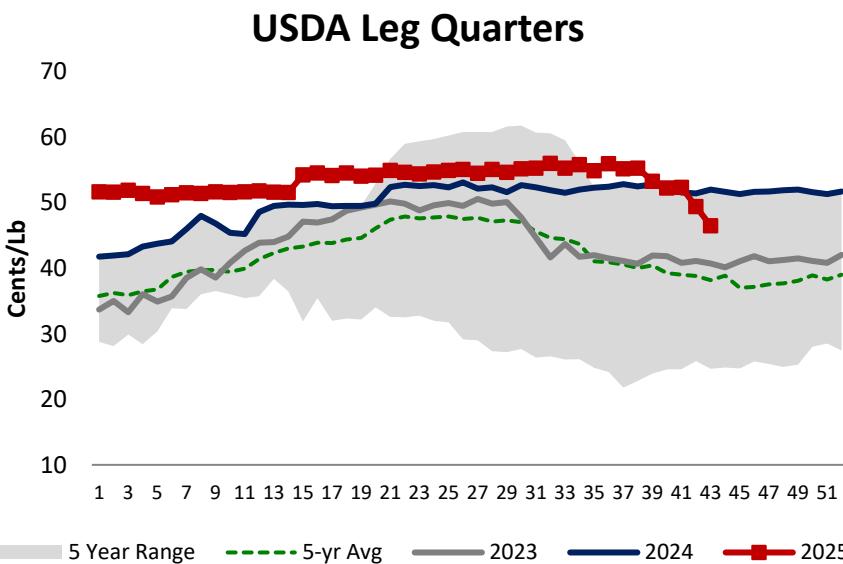
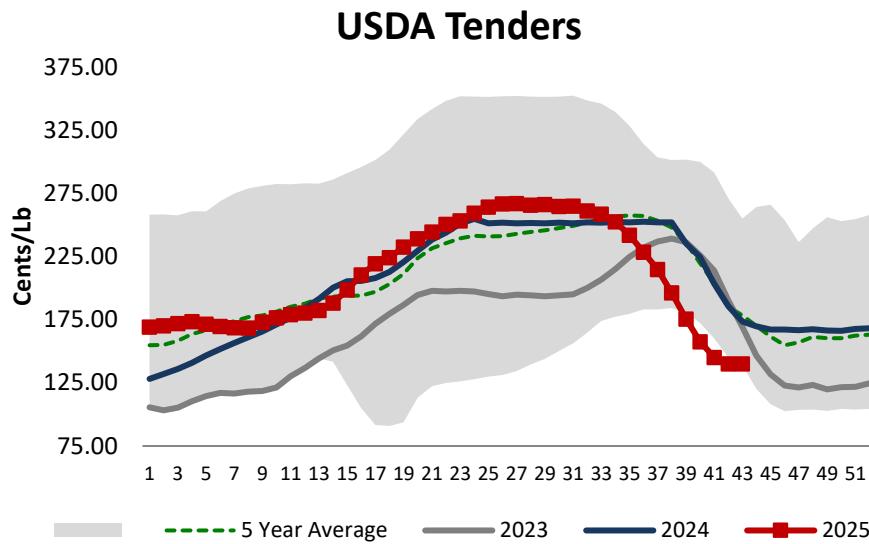
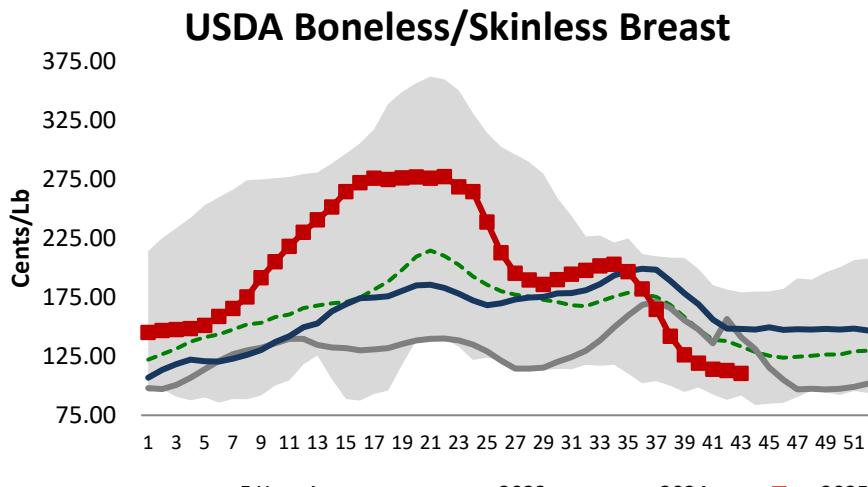
Frozen Chicken Inventory (000 LBS)					
Part	Aug-24	Jul-25	Aug-25	Y/Y Change	M/M Change
Broilers	13,585	8,722	10,117	▼ -25.5% ▲	16.0%
Hens	4,541	5,864	7,091	▲ 56.2% ▲	20.9%
Breast Meat	205,428	243,179	240,494	▲ 17.1% ▼	-1.1%
Wings	51,651	52,431	55,403	▲ 7.3% ▲	5.7%
LQ	62,552	55,785	56,923	▼ -9.0% ▲	2.0%
Legs	13,662	15,104	13,330	▼ -2.4% ▼	-11.7%
Drums	27,450	25,183	24,900	▼ -9.3% ▼	-1.1%
Thighs	8,506	6,377	7,761	▼ -8.8% ▲	21.7%
Thigh Meat	13,155	16,627	14,953	▲ 13.7% ▼	-10.1%
Paws and Feet	31,390	33,116	29,923	▼ -4.7% ▼	-9.6%
Others	326,631	343,627	330,043	▲ 1.0% ▼	-4.0%
<b>Total Chicken</b>	<b>758,551</b>	<b>806,015</b>	<b>790,938</b>	<b>▲ 4.3% ▼</b>	<b>-1.9%</b>

- Total Inventories ended Q3 up 5.7% Y/Y and -0.6% below 5-year average.
- Broilers inventories decreased by 25.5% Y/Y and hens' increased by 56.2% Y/Y.
- Breast meat inventories increased 17.1% Y/Y.
- Wing inventories increased 7.3% compared to year ago.
- Dark Meat inventories decreased 1.0% Y/Y.
- Paws and feet inventory decreased 4.7%.

# Jumbo Cutout Pricing Trended Below Year Ago but Above 5-year Average for Most of Q3-25



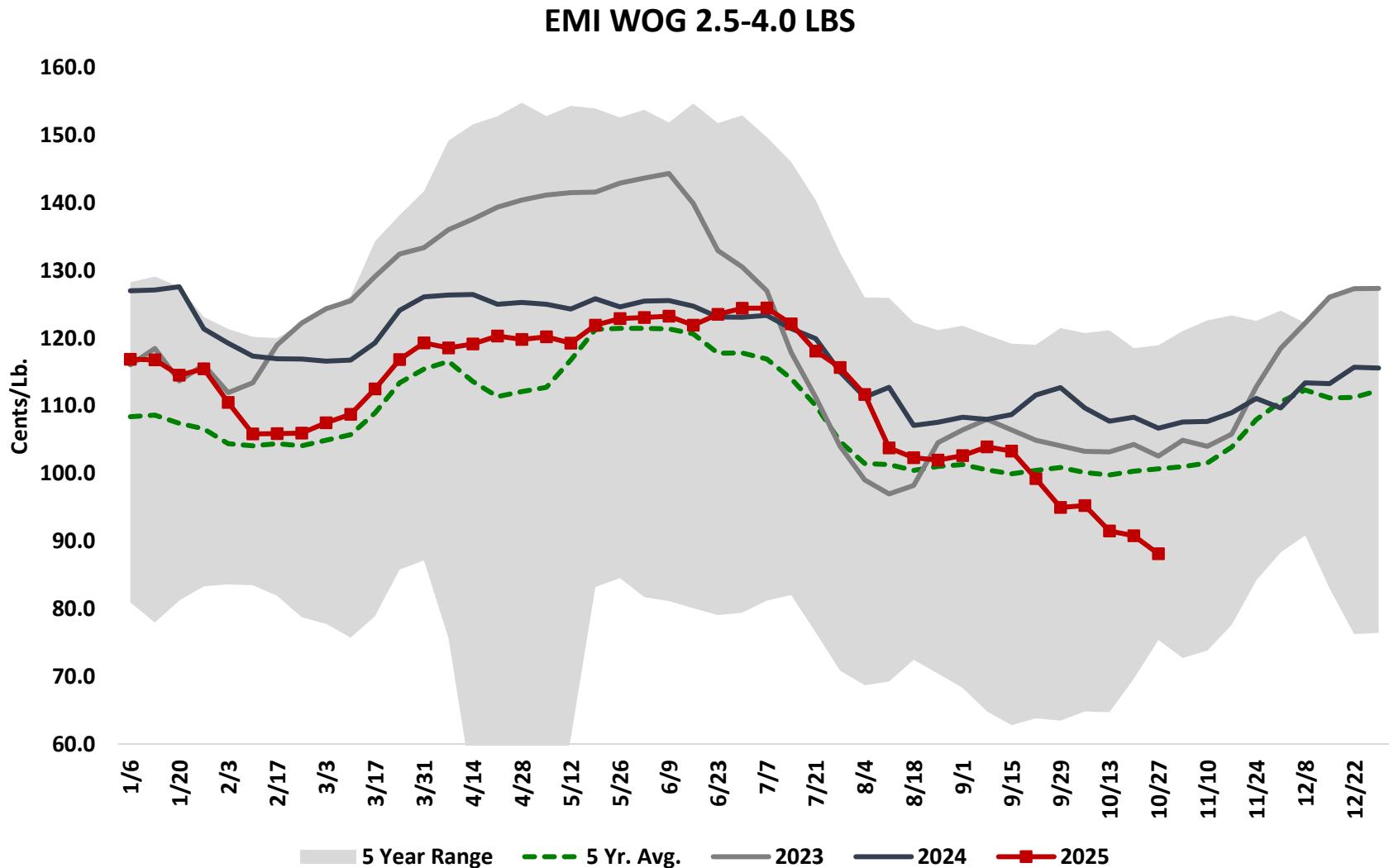
# BSB and Tenders Trended Lower in Q3, Wings Stayed Below YA and 5-yr average, LQ Held Steady



Source: USDA as of October 24<sup>th</sup>, 2025.

Note: On the week of September 2, 2022, USDA revised their reporting of chicken prices from regional prices to one national metric. The old USDA NE Broiler prices previously used provided the largest sample size and the most accurate reflection of the chicken market. The above pricing indicates the new national price reflected by the USDA reporting from 9/2/22 on.

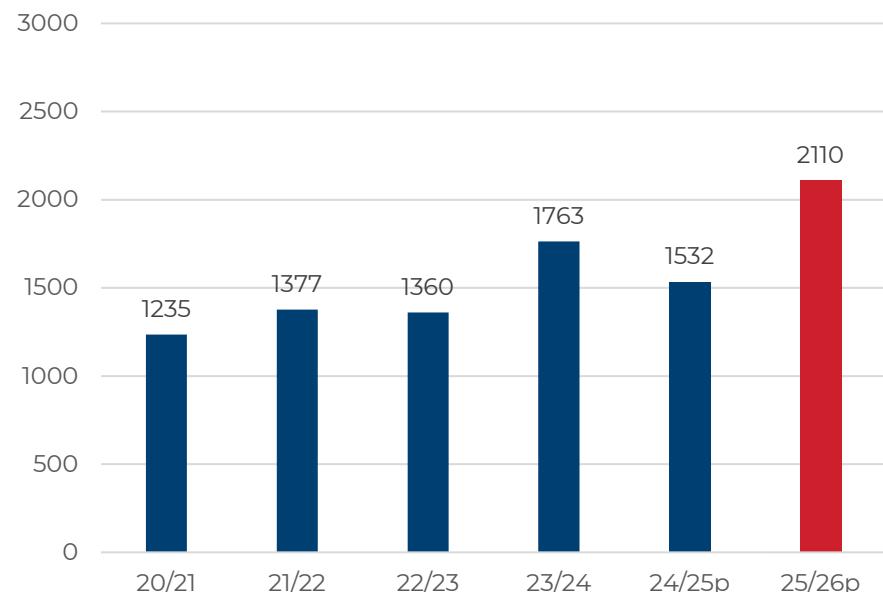
# WOG Pricing Below YA in Q3-25, ended the quarter below 5-YA



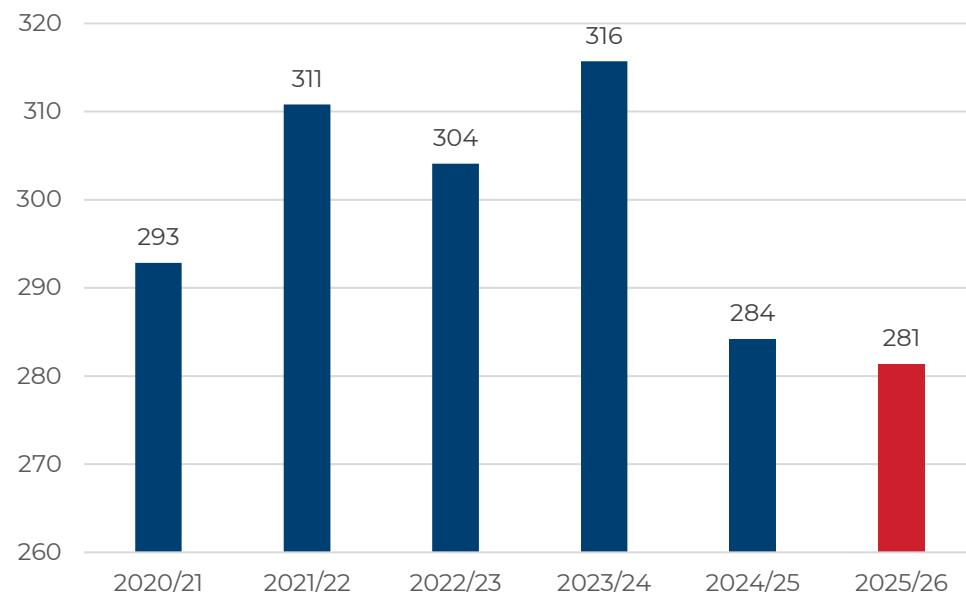
# Corn Dynamics



**US Corn Ending Stocks (MBUs)**



**World Corn Endings stocks (MMT)**

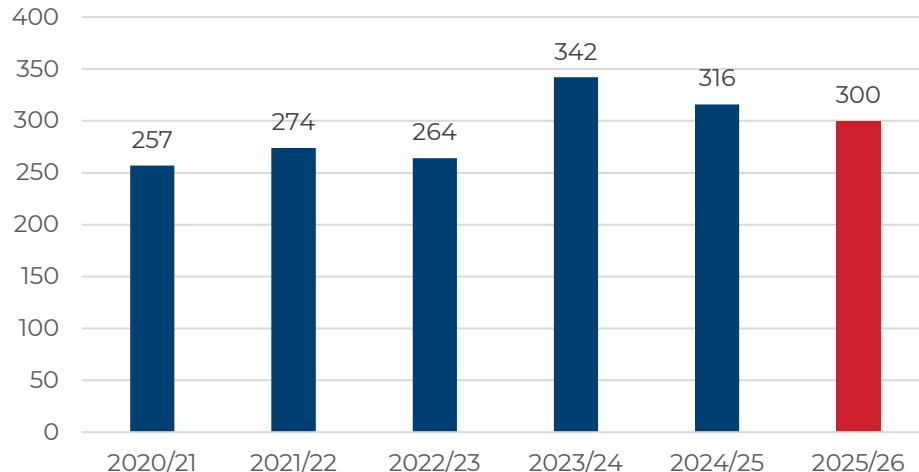


- US stocks rebuild with largest corn acreage since 1936 and good yields
- Strong corn export demand as US corn favorably priced in global markets
- South America production weather, final US corn yield, and possible return of China to global corn markets will drive price over next six months

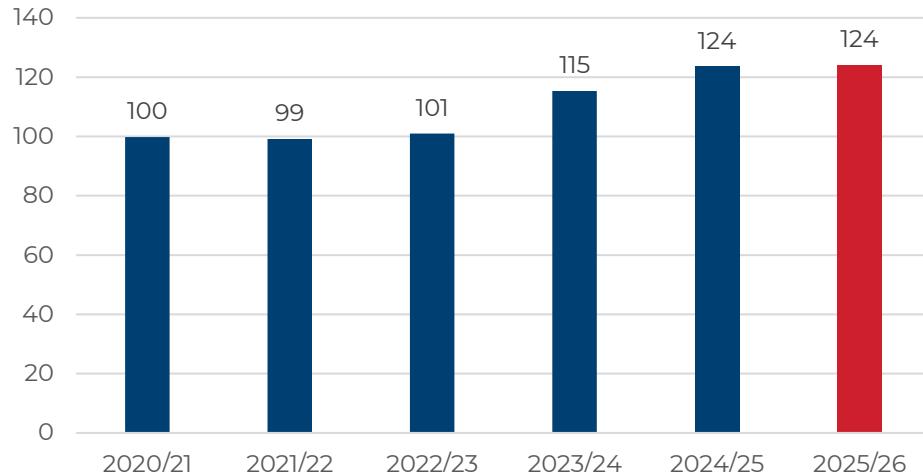
# Soybean Dynamics



**US Soybean End Stocks (MBU)**



**World Soy End Stocks (MMT)**

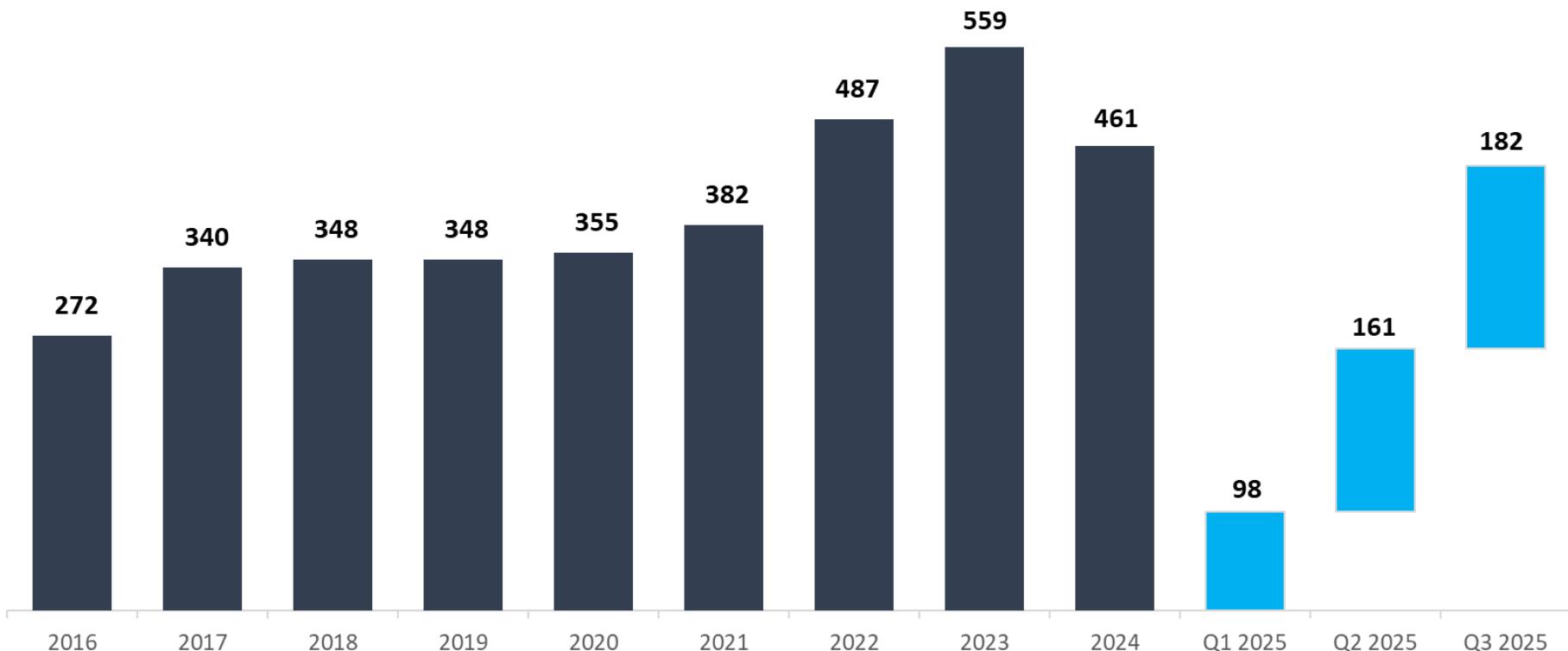


- USDA forecasting smaller US ending stocks based on very high soy crush demand, return of China to US soybean export market
- Global bean stocks hit record high in 24/25, expected to swell further in 25/26
- Brazil continues to expand soybean production, reducing US share of soybean export market

# Fiscal Year 2025 Capital Spending



**Capex (US\$M)**



- Continued investment in strategic projects will support Key Customers' growth and emphasize our focus on further diversification of our portfolio and operational improvements



# APPENDIX

# Appendix: Reconciliation of Adjusted EBITDA



"EBITDA" is defined as the sum of net income plus interest, taxes, depreciation and amortization. "Adjusted EBITDA" is calculated by adding to EBITDA certain items of expense and deducting from EBITDA certain items of income that we believe are not indicative of our ongoing operating performance consisting of: (1) foreign currency transaction losses (gains), (2) costs related to litigation settlements, (3) restructuring activities losses, and (4) net income attributable to noncontrolling interests. EBITDA is presented because it is used by management and we believe it is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of results prepared in conformity with accounting principles generally accepted in the U.S. ("U.S. GAAP"), to compare the performance of companies. We believe investors would be interested in our Adjusted EBITDA because this is how our management analyzes EBITDA applicable to continuing operations. The Company also believes that Adjusted EBITDA, in combination with the Company's financial results calculated in accordance with U.S. GAAP, provides investors with additional perspective regarding the impact of certain significant items on EBITDA and facilitates a more direct comparison of its performance with its competitors. EBITDA and Adjusted EBITDA are not measurements of financial performance under U.S. GAAP. EBITDA and Adjusted EBITDA have limitations as analytical tools and should not be considered in isolation or as substitutes for an analysis of our results as reported under U.S. GAAP. In addition, other companies in our industry may calculate these measures differently limiting their usefulness as a comparative measure. Because of these limitations, EBITDA and Adjusted EBITDA should not be considered as an alternative to net income as indicators of our operating performance or any other measures of performance derived in accordance with U.S. GAAP. These limitations should be compensated for by relying primarily on our U.S. GAAP results and using EBITDA and Adjusted EBITDA only on a supplemental basis.

# Appendix: Reconciliation of Adjusted EBITDA



**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of Adjusted EBITDA**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
(In thousands)				
Net income	\$ 343,061	\$ 349,990	\$ 995,413	\$ 851,451
Add:				
Interest expense, net <sup>(a)</sup>	28,990	19,498	77,226	65,733
Income tax expense	118,319	131,609	331,991	284,321
Depreciation and amortization	116,426	110,470	334,448	321,768
EBITDA	606,796	611,567	1,739,078	1,523,273
Add:				
Foreign currency transaction losses (gains) <sup>(b)</sup>	5,169	(678)	8,008	(7,240)
Litigation settlements <sup>(c)</sup>	19,582	—	85,296	72,190
Restructuring activities losses <sup>(d)</sup>	1,779	30,836	21,890	82,070
Loss on settlement of pension from plan termination <sup>(e)</sup>	—	10,709	—	10,709
Inventory write-down as a result of hurricane <sup>(f)</sup>	—	8,075	—	8,075
Minus:				
Net income attributable to noncontrolling interest	248	130	1,047	867
Adjusted EBITDA	<u>\$ 633,078</u>	<u>\$ 660,379</u>	<u>\$ 1,853,225</u>	<u>\$ 1,688,210</u>

# Appendix: Reconciliation of Adjusted EBITDA



- a. Interest expense, net, consists of interest expense less interest income.
- b. Prior to April 1, 2024, the Company measured the financial statements of its Mexico reportable segment as if the U.S. dollar were the functional currency. Accordingly, we remeasured assets and liabilities, other than nonmonetary assets, of the Mexico reportable segment at current exchange rates. We remeasured nonmonetary assets using the historical exchange rate in effect on the date of each asset's acquisition. Currency exchange gains or losses resulting from these remeasurements were previously recognized in the line item Foreign currency transaction losses (gains) in the Condensed Consolidated Statements of Income. Effective April 1, 2024, the Company changed the functional currency of its Mexico reportable segment from U.S. dollar to Mexican peso, which means all translation gains/losses on outstanding balances are now recognized in accumulated other comprehensive income. Transactional functional currency gains/losses are included in the line item Foreign currency transaction losses (gains) in the Condensed Consolidated Statements of Income.
- c. This represents amounts recognized for both negotiated litigation settlements and reasonable estimates for probable losses.
- d. Restructuring activities losses are related to costs incurred, such as severance, lease terminations, asset impairment and other charges, as part of multiple ongoing restructuring initiatives throughout our Europe reportable segment.
- e. This represents a loss recognized on the settlement of pension plan obligations related to plan terminations of our two U.S. defined benefit plans.
- f. This primarily represents broiler losses incurred as a result of Hurricane Helene in September 2024.

# Appendix: Reconciliation of LTM Adjusted EBITDA



The summary unaudited consolidated income statement data for the twelve months ended September 28, 2025 (the LTM Period) have been calculated by subtracting the applicable unaudited consolidated income statement data for the nine months ended September 29, 2024 from the sum of (1) the applicable audited consolidated income statement data for the year ended December 29, 2024 and (2) the applicable unaudited consolidated income statement data for the nine months ended September 28, 2025.

**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of LTM Adjusted EBITDA**  
**(Unaudited)**

	Three Months Ended				LTM Ended September 28, 2025
	December 29, 2024	March 30, 2025	June 29, 2025	September 28, 2025	
(In thousands)					
Net income	\$ 235,772	\$ 296,343	\$ 356,009	\$ 343,061	\$ 1,231,185
Add:					
Interest expense, net	22,776	16,785	31,451	28,990	100,002
Income tax expense	40,725	94,099	119,573	118,319	372,716
Depreciation and amortization	111,854	104,518	113,504	116,426	446,302
EBITDA	411,127	511,745	620,537	606,796	2,150,205
Add:					
Foreign currency transaction losses (gains)	(2,785)	(2,053)	4,892	5,169	5,223
Litigation settlements	95,038	7,250	58,464	19,582	180,334
Restructuring activities losses	11,318	16,612	3,499	1,779	33,208
Loss on settlement of pension from plan termination	10,940	—	—	—	10,940
Minus:					
Net income (loss) attributable to noncontrolling interest	(82)	310	489	248	965
Adjusted EBITDA	<u>\$ 525,720</u>	<u>\$ 533,244</u>	<u>\$ 686,903</u>	<u>\$ 633,078</u>	<u>\$ 2,378,945</u>

# Appendix: Reconciliation of EBITDA Margin



EBITDA margins have been calculated by taking the relevant unaudited EBITDA figures, then dividing by net sales for the applicable period. EBITDA margins are presented because they are used by management and we believe it is frequently used by securities analysts, investors and other interested parties, as a supplement to our results prepared in accordance with U.S. GAAP, to compare the performance of companies.

**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of EBITDA Margin**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended		Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
(In thousands)								
Net income	\$ 343,061	\$ 349,990	\$ 995,413	\$ 851,451	7.21 %	7.63 %	7.12 %	6.30 %
Add:								
Interest expense, net	28,990	19,498	77,226	65,733	0.61 %	0.43 %	0.55 %	0.49 %
Income tax expense	118,319	131,609	331,991	284,321	2.49 %	2.87 %	2.37 %	2.11 %
Depreciation and amortization	116,426	110,470	334,448	321,768	2.44 %	2.40 %	2.39 %	2.38 %
EBITDA	606,796	611,567	1,739,078	1,523,273	12.75 %	13.33 %	12.43 %	11.28 %
Add:								
Foreign currency transaction losses (gains)	5,169	(678)	8,008	(7,240)	0.10 %	(0.01)%	0.05 %	(0.05)%
Litigation settlements	19,582	—	85,296	72,190	0.41 %	— %	0.61 %	0.53 %
Restructuring activities losses	1,779	30,836	21,890	82,070	0.04 %	0.67 %	0.16 %	0.61 %
Loss on settlement of pension from plan termination	—	10,709	—	10,709	— %	0.23 %	— %	0.08 %
Inventory write-down as a result of hurricane	—	8,075	—	8,075	— %	0.18 %	— %	0.06 %
Minus:								
Net income attributable to noncontrolling interest	248	130	1,047	867	0.01 %	— %	0.01 %	0.01 %
Adjusted EBITDA	<u>\$ 633,078</u>	<u>\$ 660,379</u>	<u>\$ 1,853,225</u>	<u>\$ 1,688,210</u>	<u>13.29 %</u>	<u>14.40 %</u>	<u>13.24 %</u>	<u>12.50 %</u>
Net sales	\$ 4,759,342	\$ 4,584,979	\$ 13,979,716	\$ 13,506,227	—	—	—	—

# Appendix: Reconciliation of Adjusted EBITDA by Segment



Adjusted EBITDA by segment figures are presented because they are used by management and we believe they are frequently used by securities analysts, investors and other interested parties, as a supplement to our results prepared in accordance with U.S. GAAP, to compare the performance of companies.

**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of Adjusted EBITDA**  
**(Unaudited)**

	Three Months Ended				Three Months Ended			
	September 28, 2025				September 29, 2024			
	U.S.	Europe	Mexico	Total	U.S.	Europe	Mexico	Total
(In thousands)								
Net income	\$ 259,778	\$ 52,792	\$ 30,491	\$ 343,061	\$ 278,241	\$ 36,209	\$ 35,540	\$ 349,990
Add:								
Interest expense, net <sup>(a)</sup>	32,853	(4)	(3,859)	28,990	30,734	(4,195)	(7,041)	19,498
Income tax expense	94,424	14,135	9,760	118,319	101,478	14,038	16,093	131,609
Depreciation and amortization	72,452	38,170	5,804	116,426	70,121	34,959	5,390	110,470
EBITDA	459,507	105,093	42,196	606,796	480,574	81,011	49,982	611,567
Add:								
Foreign currency transaction losses (gains) <sup>(b)</sup>	(1)	3,457	1,713	5,169	(1)	202	(879)	(678)
Litigation settlements <sup>(c)</sup>	19,582	—	—	19,582	—	—	—	—
Restructuring activities losses <sup>(d)</sup>	—	1,779	—	1,779	—	30,836	—	30,836
Loss on settlement of pension from plan termination <sup>(e)</sup>	—	—	—	—	10,709	—	—	10,709
Inventory write-down as a result of hurricane <sup>(f)</sup>	—	—	—	—	8,075	—	—	8,075
Minus:								
Net income attributable to noncontrolling interest	—	—	248	248	—	—	130	130
Adjusted EBITDA	<u>\$ 479,088</u>	<u>\$ 110,329</u>	<u>\$ 43,661</u>	<u>\$ 633,078</u>	<u>\$ 499,357</u>	<u>\$ 112,049</u>	<u>\$ 48,973</u>	<u>\$ 660,379</u>

# Appendix: Reconciliation of Adjusted EBITDA by Segment



**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of Adjusted EBITDA**  
 (Unaudited)

	Nine Months Ended				Nine Months Ended			
	September 28, 2025				September 29, 2024			
	U.S.	Europe	Mexico	Total	U.S.	Europe	Mexico	Total
(In thousands)								
Net income	\$ 721,336	\$ 149,822	\$ 124,255	\$ 995,413	\$ 579,948	\$ 102,232	\$ 169,271	\$ 851,451
Add:								
Interest expense, net <sup>(a)</sup>	94,071	(2,082)	(14,763)	77,226	100,266	(8,734)	(25,799)	65,733
Income tax expense (benefit)	243,640	40,058	48,293	331,991	215,655	9,383	59,283	284,321
Depreciation and amortization	209,987	108,236	16,225	334,448	200,006	104,852	16,910	321,768
EBITDA	1,269,034	296,034	174,010	1,739,078	1,095,875	207,733	219,665	1,523,273
Add:								
Foreign currency transaction losses (gains) <sup>(b)</sup>	2	3,770	4,236	8,008	—	(53)	(7,187)	(7,240)
Litigation settlements <sup>(c)</sup>	85,296	—	—	85,296	72,190	—	—	72,190
Restructuring activities losses <sup>(d)</sup>	—	21,890	—	21,890	—	82,070	—	82,070
Loss on settlement of pension from plan termination <sup>(e)</sup>	—	—	—	—	10,709	—	—	10,709
Inventory write-down as a result of hurricane <sup>(f)</sup>	—	—	—	—	8,075	—	—	8,075
Minus:								
Net income attributable to noncontrolling interest	—	—	1,047	1,047	—	—	867	867
Adjusted EBITDA	<u>\$ 1,354,332</u>	<u>\$ 321,694</u>	<u>\$ 177,199</u>	<u>\$ 1,853,225</u>	<u>\$ 1,186,849</u>	<u>\$ 289,750</u>	<u>\$ 211,611</u>	<u>\$ 1,688,210</u>

# Appendix: Reconciliation of Adjusted EBITDA



- a. Interest expense, net, consists of interest expense less interest income.
- b. Prior to April 1, 2024, the Company measured the financial statements of its Mexico reportable segment as if the U.S. dollar were the functional currency. Accordingly, we remeasured assets and liabilities, other than nonmonetary assets, of the Mexico reportable segment at current exchange rates. We remeasured nonmonetary assets using the historical exchange rate in effect on the date of each asset's acquisition. Currency exchange gains or losses resulting from these remeasurements were previously recognized in the line item Foreign currency transaction losses (gains) in the Condensed Consolidated Statements of Income. Effective April 1, 2024, the Company changed the functional currency of its Mexico reportable segment from U.S. dollar to Mexican peso, which means all translation gains/losses on outstanding balances are now recognized in accumulated other comprehensive income. Transactional functional currency gains/losses are included in the line item Foreign currency transaction losses (gains) in the Condensed Consolidated Statements of Income.
- c. This represents amounts recognized for both negotiated litigation settlements and reasonable estimates for probable losses.
- d. Restructuring activities losses are related to costs incurred, such as severance, lease terminations, asset impairment and other charges, as part of multiple ongoing restructuring initiatives throughout our Europe reportable segment.
- e. This represents a loss recognized on the settlement of pension plan obligations related to plan terminations of our two U.S. defined benefit plans.
- f. This primarily represents broiler losses incurred as a result of Hurricane Helene in September 2024.

# Appendix: Reconciliation of Adjusted Operating Income



Adjusted Operating Income is calculated by adding to Operating Income certain items of expense and deducting from Operating Income certain items of income. Management believes that presentation of Adjusted Operating Income provides useful supplemental information about our operating performance and enables comparison of our performance between periods because certain costs shown below are not indicative of our current operating performance. A reconciliation of GAAP operating income to adjusted operating income as follows:

**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of Adjusted Operating Income**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
(In thousands)				
GAAP operating income, U.S. operations	\$ 384,123	\$ 419,844	\$ 1,057,916	\$ 907,249
Litigation settlements	19,582	—	85,296	72,190
Adjusted operating income, U.S. operations	<u>\$ 403,705</u>	<u>\$ 427,919</u>	<u>\$ 1,143,212</u>	<u>\$ 987,514</u>
Adjusted operating income margin, U.S. operations	14.2 %	15.4 %	13.6 %	12.3 %

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
(In thousands)				
GAAP operating income, Europe operations	\$ 69,484	\$ 45,601	\$ 188,974	\$ 100,710
Restructuring activities losses	1,779	30,836	21,890	82,070
Adjusted operating income, Europe operations	<u>\$ 71,263</u>	<u>\$ 76,437</u>	<u>\$ 210,864</u>	<u>\$ 182,780</u>
Adjusted operating income margin, Europe operations	5.1 %	5.8 %	5.3 %	4.7 %

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
(In thousands)				
GAAP operating income, Mexico operations	\$ 39,001	\$ 42,909	\$ 162,539	\$ 191,459
No adjustments	—	—	—	—
Adjusted operating income, Mexico operations	<u>\$ 39,001</u>	<u>\$ 42,909</u>	<u>\$ 162,539</u>	<u>\$ 191,459</u>
Adjusted operating income margin, Mexico operations	7.4 %	8.5 %	10.3 %	11.9 %

# Appendix: Reconciliation of GAAP Operating Income Margin to Adjusted Operating Income Margin



Adjusted Operating Income Margin for each of our reportable segments is calculated by dividing Adjusted operating income by Net Sales. Management believes that presentation of Adjusted Operating Income Margin provides useful supplemental information about our operating performance and enables comparison of our performance between periods because certain costs shown below are not indicative of our current operating performance. A reconciliation of GAAP operating income margin for each of our reportable segments to adjusted operating income margin for each of our reportable segments is as follows:

**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of GAAP Operating Income Margin to Adjusted Operating Income Margin**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
	(In percent)			
GAAP operating income margin, U.S. operations	13.5 %	15.1 %	12.6 %	11.3 %
Litigation settlements	0.7 %	— %	1.0 %	0.9 %
Adjusted operating income margin, U.S. operations	<u>14.2 %</u>	<u>15.4 %</u>	<u>13.6 %</u>	<u>12.3 %</u>
	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
	(In percent)			
GAAP operating income margin, Europe operations	5.0 %	3.5 %	4.7 %	2.6 %
Restructuring activities losses	0.1 %	2.3 %	0.6 %	2.1 %
Adjusted operating income margin, Europe operations	<u>5.1 %</u>	<u>5.8 %</u>	<u>5.3 %</u>	<u>4.7 %</u>
	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
	(In percent)			
GAAP operating income margin, Mexico operations	7.4 %	8.5 %	10.3 %	11.9 %
No adjustments	— %	— %	— %	— %
Adjusted operating income margin, Mexico operations	<u>7.4 %</u>	<u>8.5 %</u>	<u>10.3 %</u>	<u>11.9 %</u>

# Appendix: Reconciliation of Adjusted Net Income



Adjusted net income attributable to Pilgrim's Pride Corporation ("Pilgrim's") is calculated by adding to Net income attributable to Pilgrim's certain items of expense and deducting from Net income attributable to Pilgrim's certain items of income, as shown below in the table. Adjusted net income attributable to Pilgrim's Pride Corporation per common diluted share is presented because it is used by management, and we believe it is frequently used by securities analysts, investors and other interested parties, in addition to and not in lieu of results prepared in conformity with U.S. GAAP, to compare the performance of companies. Management also believe that this non-U.S. GAAP financial measure, in combination with our financial results calculated in accordance with U.S. GAAP, provides investors with additional perspective regarding the impact of such charges on net income attributable to Pilgrim's Pride Corporation per common diluted share. Adjusted net income attributable to Pilgrim's Pride Corporation per common diluted share is not a measurement of financial performance under U.S. GAAP, has limitations as an analytical tool and should not be considered in isolation or as a substitute for an analysis of our results as reported under U.S. GAAP. Management believes that presentation of adjusted net income attributable to Pilgrim's provides useful supplemental information about our operating performance and enables comparison of our performance between periods because certain costs shown below are not indicative of our current operating performance. A reconciliation of net income (loss) attributable to Pilgrim's Pride Corporation per common diluted share to adjusted net income attributable to Pilgrim's Pride Corporation per common diluted share is as follows:

**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of Adjusted Net Income**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
(In thousands, except per share data)				
Net income attributable to Pilgrim's	\$ 342,813	\$ 349,860	\$ 994,366	\$ 850,584
Add:				
Foreign currency transaction losses (gains)	5,169	(678)	8,008	(7,240)
Litigation settlements	19,582	—	85,296	72,190
Restructuring activities losses	1,779	30,836	21,890	82,070
Loss on settlement of pension from plan termination	—	10,709	—	10,709
Inventory write-down as a result of hurricane	—	8,075	—	8,075
Minus:				
Gain on early extinguishment of debt	—	(52)	—	11,159
Adjusted net income attributable to Pilgrim's before tax impact of adjustments	369,343	398,854	1,109,560	1,005,229
Net tax impact of adjustments <sup>(a)</sup>	(6,420)	(11,857)	(27,876)	(37,423)
Adjusted net income attributable to Pilgrim's	\$ 362,923	\$ 386,997	\$ 1,081,684	\$ 967,806
Weighted average diluted shares of common stock outstanding	238,526	237,891	238,411	237,686
Adjusted net income attributable to Pilgrim's per common diluted share	<u>\$ 1.52</u>	<u>\$ 1.63</u>	<u>\$ 4.54</u>	<u>\$ 4.07</u>

a. Net tax impact of adjustments represents the tax impact of all adjustments shown above.

# Appendix: Reconciliation of GAAP EPS to Adjusted EPS



Adjusted EPS is calculated by dividing the adjusted net income attributable to Pilgrim's stockholders by the weighted average number of diluted shares. Management believes that Adjusted EPS provides useful supplemental information about our operating performance and enables comparison of our performance between periods because certain costs shown below are not indicative of our current operating performance. A reconciliation of U.S. GAAP to non-U.S. GAAP financial measures is as follows:

**PILGRIM'S PRIDE CORPORATION**  
**Reconciliation of GAAP EPS to Adjusted EPS**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
(In thousands, except per share data)				
GAAP EPS	\$ 1.44	\$ 1.47	\$ 4.17	\$ 3.58
<b>Add:</b>				
Foreign currency transaction losses (gains)	0.02	—	0.03	(0.03)
Litigation settlements	0.08	—	0.36	0.30
Restructuring activities losses	0.01	0.13	0.09	0.35
Loss on settlement of pension from plan termination	—	0.05	—	0.05
Inventory write-down as a result of hurricane	—	0.03	—	0.03
<b>Minus:</b>				
Gain on early extinguishment of debt	—	—	—	0.05
Adjusted EPS before tax impact of adjustments	1.55	1.68	4.65	4.23
Net tax impact of adjustments <sup>(a)</sup>	(0.03)	(0.05)	(0.11)	(0.16)
<b>Adjusted EPS</b>	<b>\$ 1.52</b>	<b>\$ 1.63</b>	<b>\$ 4.54</b>	<b>\$ 4.07</b>
Weighted average diluted shares of common stock outstanding	238,526	237,891	238,411	237,686

a. Net tax impact of adjustments represents the tax impact of all adjustments shown above.

# Appendix: Supplementary Selected Segment and Geographic Data



**PILGRIM'S PRIDE CORPORATION**  
**Supplementary Selected Segment and Geographic Data**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 28, 2025	September 29, 2024	September 28, 2025	September 29, 2024
	(In thousands)			
<b>Sources of net sales by geographic region of origin:</b>				
U.S.	\$ 2,836,613	\$ 2,773,391	\$ 8,400,187	\$ 8,016,688
Europe	1,392,495	1,308,127	3,995,294	3,877,571
Mexico	530,234	503,461	1,584,235	1,611,968
<b>Total net sales</b>	<b><u>\$ 4,759,342</u></b>	<b><u>\$ 4,584,979</u></b>	<b><u>\$ 13,979,716</u></b>	<b><u>\$ 13,506,227</u></b>
<b>Sources of cost of sales by geographic region of origin:</b>				
U.S.	\$ 2,353,296	\$ 2,280,425	\$ 7,040,006	\$ 6,834,091
Europe	1,271,148	1,176,286	3,633,510	3,539,695
Mexico	475,514	444,298	1,376,648	1,372,936
<b>Total cost of sales</b>	<b><u>\$ 4,099,958</u></b>	<b><u>\$ 3,901,009</u></b>	<b><u>\$ 12,050,164</u></b>	<b><u>\$ 11,746,722</u></b>
<b>Sources of gross profit by geographic region of origin:</b>				
U.S.	\$ 483,317	\$ 492,966	\$ 1,360,181	\$ 1,182,597
Europe	121,347	131,841	361,784	337,876
Mexico	54,720	59,163	207,587	239,032
<b>Total gross profit</b>	<b><u>\$ 659,384</u></b>	<b><u>\$ 683,970</u></b>	<b><u>\$ 1,929,552</u></b>	<b><u>\$ 1,759,505</u></b>
<b>Sources of operating income by geographic region of origin:</b>				
U.S.	\$ 384,123	\$ 419,844	\$ 1,057,916	\$ 907,249
Europe	69,484	45,601	188,974	100,710
Mexico	39,001	42,909	162,539	191,459
<b>Total operating income</b>	<b><u>\$ 492,608</u></b>	<b><u>\$ 508,354</u></b>	<b><u>\$ 1,409,429</u></b>	<b><u>\$ 1,199,418</u></b>