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12-31UNITED STATESSECURITIES AND EXCHANGE COMMISSIONWashington, D.C. 20549_____Â FormÂ 10-Q Â _____(Mark One) â˜’QUARTERLY REPORT PURSUANT TO SECTIONÂ 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OFÂ 1934For the quarterly period ended September 28, 2024 orâ˜TRANSITION REPORT PURSUANT TO SECTIONÂ 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OFÂ 1934For the transition period fromÂ Â Â Â Â Â Â Â Â Â Â Â Â toÂ Â Â Â Â Â Â Â Â Â Â Â Â Commission file number: 1-7221_____Â MOTOROLA SOLUTIONS,Â INC. (Exact Name of Registrant as Specified in Its Charter)_____Â DelawareÂ 36-1115800(State of Incorporation)(I.R.S. Employer Identification No.)500 W. Monroe Street, Chicago, Illinois 60661(Address of Principal Executive Offices, Zip Code)(847)Â 576-5000 (Registrantâ€™s Telephone Number, Including Area Code)Not applicable(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report)_____Â Securities registered pursuant to Section 12(b) of the Act:Title of Each ClassTrading Symbol(s)Name of Each Exchange on Which RegisteredCommon Stock$0.01Par ValueMSINew York Stock ExchangeIndicate by check mark whether the registrant (1)Â has filed all reports required to be filed by SectionÂ 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12Â months (or for such shorter period that the registrant was required to file such reports), and (2)Â has been subject to such filing requirements for the past 90Â days.Â Â YesÂ â˜ÂÂ Â NoÂ â˜ Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to RuleÂ 405 of RegulationÂ S-T during the preceding 12Â months (or for such shorter period that the registrant was required to submit such files).Â Â YesÂ â˜ÂÂ Â NoÂ â˜ Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of â€œlarge accelerated filerâ€ â€œaccelerated filerâ€ â€œsmaller reporting company,â€ and "emerging growth company" in RuleÂ 12b-2 of the Exchange Act. (Check one):Large accelerated filerâ˜ÂAcceleratedÂ filerÂ â˜Non-acceleratedÂ filerÂ â˜SmallerÂ reportingÂ companyÂ â˜Emerging growth companyâ˜If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. â˜ Indicate by check mark whether the registrant is a shell company (as defined in RuleÂ 12b-2 of the Exchange Act).Â Â YesÂ â˜ÂÂ Â NoÂ â˜ÂThe number of shares of the registrant's Common Stock, $0.01 par value per share, outstanding as of NovemberÂ 1, 2024 was 167,120,598.TABLE OF CONTENTSFor the Quarter Ended September 28, 2024Â PART I. 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OTHER INFORMATIONItemÂ 1.Legal Proceedings43ItemÂ 1A.Risk Factors43ItemÂ 2.Unregistered Sales of Equity Securities and Use of Proceeds44ItemÂ 3.Defaults Upon Senior Securities44ItemÂ 4.Mine Safety Disclosures44ItemÂ 5.Other Information44ItemÂ 6.Exhibits45Signatures46 PARTÂ Iâ€”FINANCIAL INFORMATIONItem 1. Financial StatementsCondensed Consolidated Statements of Operations (Unaudited)(In millions, except per share amounts)Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Net sales from products$1,670Â $1,490Â $4,639Â $4,063Â Net sales from services1,120Â 1,066Â 3,167Â 3,066Â Net sales2,790Â 2,556Â 7,806Â 7,129Â Costs of products sales688Â 658Â 1,941Â 1,867Â Costs of services sales669Â 618Â 1,902Â 1,747Â Costs of sales1,357Â 1,276Â 3,843Â 3,614Â Gross margin1,433Â 1,280Â 3,963Â 3,515Â Selling, general and administrative expenses439Â 380Â 1,265Â 1,138Â Research and development expenditures234Â 215Â 671Â 640Â Other charges49Â 46Â 153Â 181Â Operating earnings711Â 639Â 1,874Â 1,556Â Other income (expense):Interest expense, net(58)(53)(171)(164)Loss on sales of investments and businesses, netâ€”Â (1)â€”Â â€”Â Other, net42Â 7Â (519)46Â Total other expense(16)(47)(690)(118)Net earnings before income taxes695Â 592Â 1,184Â 1,438Â Income tax expense132Â 127Â 214Â 321Â Net earnings563Â 465Â 970Â 1,117Â Less: Earnings attributable to non-controlling interests1Â 1Â 4Â 4Â Net earnings attributable to Motorola Solutions, Inc.$562Â $464Â $966Â $1,113Â Earnings per common share:Basic$3.36Â $2.78Â $5.79Â $6.66Â Diluted$3.29Â $2.70Â $5.66Â $6.46Â Weighted average common shares outstanding:Basic167.1Â 166.7Â 166.7Â 167.2Â Diluted170.9Â 171.7Â 170.6Â 172.2Â See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).1Condensed Consolidated Statements of Comprehensive Income (Unaudited)Â Three Months EndedNine Months Ended(In millions)September 28, 2024September 30, 2023September 28, 2024September 30, 2023Net earnings$563Â $465Â $970Â $1,117Â Foreign currency translation adjustments72Â (70)45Â (7)Derivative instrumentsâ€”Â â€”Â 4Â â€”Â Defined benefit plans7Â 12Â 21Â 37Â Total other comprehensive income (loss), net of tax79Â (58)70Â 30Â Comprehensive income642Â 407Â 1,040Â 1,147Â Less: Earnings attributable to non-controlling interests1Â 1Â 4Â 4Â Comprehensive income attributable to Motorola Solutions, Inc. common shareholders$641Â $406Â $1,036Â $1,143Â See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).2Condensed Consolidated Balance Sheets (Unaudited)(In millions, except par value)September 28, 2024December 31, 2023ASSETSCash and cash equivalents$1,404Â $1,705Â Accounts receivable, net1,848Â 1,710Â Contract assets1,301Â 1,102Â Inventories, net816Â 827Â Other current assets439Â 357Â Current assets held for dispositionâ€”Â 24Â Total current assets5,808Â 5,725Â Property, plant and equipment, net1,024Â 964Â Operating lease assets551Â 495Â Investments140Â 143Â Deferred income taxes1,214Â 1,062Â Goodwill3,523Â 3,401Â Intangible assets, net1,295Â 1,255Â Other assets334Â 274Â Non-current assets held for dispositionâ€”Â 17Â Total assets$13,889Â $13,336Â LIABILITIES AND STOCKHOLDERSâ€™ EQUITYCurrent portion of long-term debt$322Â $1,313Â Accounts payable872Â 881Â Contract liabilities1,942Â 2,037Â Accrued liabilities1,529Â 1,504Â Current liabilities held for dispositionâ€”Â 1Â Total current liabilities4,665Â 5,736Â Long-term debt5,674Â 4,705Â Operating lease liabilities444Â 407Â Other liabilities1,765Â 1,741Â Non-current liabilities held for dispositionâ€”Â 8Â Stockholdersâ€™ EquityPreferred stock, $100 par value: 0.5 shares authorized; none issued and outstandingâ€”Â â€”Â Common stock, $0.01 par value:2Â 2Â Authorized shares: 600.0Issued shares: 9/28/24â€”168.4; 12/31/23â€”167.4Outstanding shares: 9/28/24â€”166.9; 12/31/23â€”166.2Additional paid-in capital1,820Â 1,622Â Retained earnings1,974Â 1,640Â Accumulated other comprehensive loss(2,470)(2,540)Total Motorola Solutions,Â Inc. stockholdersâ€™ equity1,326Â 724Â Non-controlling interests15Â 15Â Total stockholdersâ€™ equity1,341Â 739Â Total liabilities and stockholdersâ€™ equity$13,889Â $13,336Â See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).3Condensed Consolidated Statements of Stockholdersâ€™ Equity (Unaudited)(In millions)SharesCommon StockÂ and Additional Paid-in CapitalAccumulated Other Comprehensive Income (Loss)RetainedEarningsNoncontrollingInterestsBalance as of December 31, 2023167.4Â $1,624Â $(2,540)$1,640Â $15Â Net earnings (loss)(39)1Â Other comprehensive loss(13)Issuance of common stock and stock options exercised1.0Â (5)Share repurchase program(0.1)(39)Share-based compensation expenses56Â Dividends declared $0.98 per share(163)Balance as of March 30, 2024168.3Â $1,675Â $(2,553)$1,399Â $16Â Net earnings443Â 2Â Other comprehensive income4Â Issuance of common stock and stock options exercised0.1Â 6Â Share repurchase program(0.2)(71)Share-based compensation expenses63Â Dividends declared $0.98 per share(164)Dividends paid to non-controlling interest on subsidiary common stock(3)Balance as of June 29, 2024168.2Â $1,744Â $(2,549)$1,607Â $15Â Net earnings562Â 1Â Other comprehensive income79Â Issuance of common stock and stock options exercised0.3Â 17Â Share repurchase program(0.1)(31)Share-based compensation expenses61Â Dividends declared $0.98 per share(164)Dividends paid to non-controlling interest on subsidiary common stock(1)Balance as of September 28, 2024168.4Â $1,822Â $(2,470)$1,974Â $15Â 4(In millions)SharesCommon StockÂ and Additional Paid-in CapitalAccumulated Other Comprehensive Income (Loss)RetainedEarningsNoncontrollingInterestsBalance as of December 31, 2022168.5Â $1,308Â $(2,535)$1,343Â $15Â Net earnings278Â 1Â Other comprehensive income48Â Issuance of common stock and stock options exercised0.9Â 25Â Share repurchase program(0.5)(140)Share-based compensation expenses55Â Dividends declared $0.88 per share(148)Dividends paid to non-controlling interest on subsidiary common stock(1)Balance as of April 1, 2023168.9Â $1,388Â $(2,487)$1,333Â $15Â Net earnings371Â 2Â Other comprehensive income40Â Issuance of common stock and stock options exercised0.2Â 10Â Share repurchase program(0.8)(224)Share-based compensation expenses53Â Dividends declared $0.88 per share(147)Dividends paid to non-controlling interest on subsidiary common stock(3)Balance as of July 1, 2023168.3Â $1,451Â $(2,447)$1,333Â $14Â Net earnings464Â 1Â Other comprehensive loss(58)Issuance of common stock and stock options exercised0.2Â 38Â Share repurchase program(1.1)(325)Share-based compensation expenses52Â Dividends declared $0.88 per share(146)Dividends paid to non-controlling interest on subsidiary common stock(1)Balance as of September 30, 2023167.4Â $1,541Â $(2,505)$1,326Â $14Â See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).5Condensed Consolidated Statements of Cash Flows (Unaudited)Â Nine Months Ended(In millions)September 28, 2024September 30, 2023OperatingNet earnings$970Â $1,117Â Adjustments to reconcile Net earnings to Net cash provided by operating activities:Depreciation and amortization250Â 271Â Non-cash other charges12Â 8Â Share-based compensation expenses180Â 160Â Loss from the extinguishment of Silver Lake Convertible Debt (Note 5)585Â â€”Â Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments:Accounts receivable(121)(154)Inventories21Â 94Â Other current assets and contract assets(279)(140)Accounts payable, accrued liabilities and contract liabilities(125)(534)Other assets and liabilities(17)(21)Deferred income taxes(155)(2)Net cash provided by operating activities1,321Â 799Â InvestingAcquisitions and investments, net(268)(12)Proceeds from sales of investments and businesses, net39Â 12Â Capital expenditures(171)(172)Net cash used for investing activities(400)(172)FinancingRepayments of debt(1,906)(1)Net proceeds from issuance of debt1,288Â â€”Â Issuances of common stock19Â 76Â Purchases of common stock(141)(670)Payments of dividends(490)(443)Payments of dividends to non-controlling interests(4)(5)Net cash used for financing activities(1,234)(1,043)Effect of exchange rate changes on total cash and cash equivalents12Â 1Â Net decrease in total cash and cash equivalents(301)(415)Cash and cash equivalents, beginning of period1,705Â 1,325Â Cash and cash equivalents, end of period$1,404Â $910Â Supplemental Cash Flow InformationÂ Â Cash paid during the period for:Interest paid$143Â $165Â Income and withholding taxes, net of refunds$453Â $477Â See accompanying Notes to Condensed Consolidated Financial Statements (Unaudited).6INDEX FOR NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)Page No.Note 1Basis of Presentation8Note 2Revenue from Contracts with Customers9Note 3Leases11Note 4Other Financial Data12Note 5Debt and Credit Facilities18Note 6Risk Management19Note 7Income Taxes21Note 8Retirement and Other Employee Benefits21Note 9Share-Based Compensation Plans22Note 10Fair Value Measurements22Note 11Sales of Receivables23Note 12Commitments and Contingencies24Note 13Segment Information25Note 14Reorganization of Business25Note 15Intangible Assets and Goodwill26Notes to Condensed Consolidated Financial Statements (Unaudited)(Dollars in millions, except as noted)1.Basis of PresentationThe condensed consolidated financial statements as of September 28, 2024 and for the three and nine months ended September 28, 2024 and September 30, 2023 include, in the opinion of management, all adjustments (consisting of normal recurring adjustments and reclassifications) necessary to state fairly the Condensed Consolidated Balance Sheets, Statements of Operations, Statements of Comprehensive Income, Statements of Stockholders' Equity, and Statements of Cash Flows of Motorola Solutions, Inc. (â€œMotorola Solutionsâ€ or the â€œCompanyâ€) for all periods presented.The Company operates on a 52-week fiscal year, with each fiscal year ending on December 31. With respect to each fiscal quarter, the Company operates on a 13-week fiscal quarter, with all fiscal quarters ending on a Saturday.Certain information and footnote disclosures normally included in financial statements prepared in accordance with United States generally accepted accounting principles (â€œU.S.Â GAAPâ€) have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Companyâ€™s FormÂ 10-K for the year ended DecemberÂ 31, 2023 (the "Form 10-K"). The results of operations for the three and nine months ended September 28, 2024 are not necessarily indicative of the operating results to be expected for the full year. The preparation of financial statements in conformity with U.S.Â GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.Business OverviewThe Company manages the business organizationally through two segments: â€œProducts and Systems Integrationâ€ and â€œSoftware and Services". Within these segments the Company has three principal product lines in which the Company reports net sales: Land Mobile Radio Communications (â€œLMRâ€ or â€œLMR Communicationsâ€), Video Security and Access Control ("Video"), and Command Center.â€¢LMR Communications: Infrastructure, devices (two-way radio and broadband, including both for public safety and professional and commercial radio (PCR)) and software that enable communications, inclusive of installation and integration, backed by services, to assure availability, security and resiliency.â€¢Video: Cameras (fixed, body-worn, in-vehicle), access control, infrastructure, video management, software and artificial intelligence (AI)-powered analytics that help enable visibility and bring attention to whatâ€™s important.â€¢Command Center: Command center solutions and software applications that unify voice, video and data analytics from public safety agencies, enterprises and the community to create a broad informational view to help simplify workflows and improve the accuracy and speed of decisions.Recent AcquisitionsSubsequent to quarter end, on October 29, 2024, the Company acquired 3tc Software ("3tc"), a provider of control room software solutions for $22Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $4Â million to certain key employees that will be expensed over a service period of one year. The acquisition expands the Company's critical experience and innovation focused on advancing computer-aided dispatch ("CAD") for the UK's public safety agencies. This business is part of the Software and Services segment.On July 1, 2024, the Company acquired Noggin, a global provider of critical event management ("CEM") software for $91Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $19Â million to certain key employees that will be expensed over a service period of three years. This acquisition enhances the Company's portfolio by adding operational resilience and CEM capabilities, which help enterprises and critical infrastructure anticipate, prepare for and efficiently respond to incidents. The business is part of the Software and Services segment.On July 1, 2024, the Company acquired a company that provides vehicle location and management solutions for $132Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $3Â million to certain key employees that will be expensed over a service period of three years. The acquisition expands the Company's video solutions within the Software and Services segment.On February 13, 2024, the Company acquired Silent Sentinel, a provider of specialized, long-range cameras, for $37Â million, net of cash acquired. This acquisition complements the Company's portfolio of fixed video cameras, expanding its footprint with government and critical infrastructure customers and strengthens the Company's position as a global leader in end-to-end video security solutions. The business is part of the Products and System Integration segment.On December 15, 2023, the Company acquired IPVideo, the creator of the HALO Smart Sensor, for $170Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $5Â million to certain key employees that will be expensed over a service period of one year. The HALO Smart Sensor is a multifunctional safety and security device with built-in vape detection and air quality monitoring, gunshot detection, abnormal noise and motion detection and emergency keyword detection. This acquisition adds sensor technology to the Company's physical security portfolio. The business is part of the Products and Systems Integration segment.8Recent Accounting PronouncementsIn November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, â€œSegment Reporting (Topic 280): Improvements to Reportable Segment Disclosures,â€ to update reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses and information used to assess segment performance. The ASU is effective for fiscal years beginning after December 15, 2023, and interim periods beginning in 2025, with early adoption permitted. The ASU will require the Company to disclose additional expense categories at the segment level including Cost of sales, Selling, general and administrative expenses, Research and development expenditures and Other charges once it adopts this ASU. The Company is still evaluating the complete impact of the adoption of this ASU on its disclosures.In December 2023, the FASB issued ASU No. 2023-09, â€œIncome Taxes (Topic 740): Improvements to Income Tax Disclosures,â€ which expands disclosures in an entity's income tax rate reconciliation table and disclosures regarding cash taxes paid both in the U.S. and foreign jurisdictions. This ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company anticipates that it will have additional disclosures regarding cash taxes and the income tax rate reconciliation once it adopts this ASU.2.Â Â Â Â Revenue from Contracts with CustomersDisaggregation of RevenueThe following table summarizes the disaggregation of the Company's revenue by segment, region, major products and services and customer type for the three and nine months ended September 28, 2024 and September 30, 2023, consistent with the information reviewed by the Company's chief operating decision maker for evaluating the financial performance of the Company's reportable segments: Three Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware

and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalRegions:North America$1,304Â $703Â $2,007Â $1,155Â $628Â $1,783Â International480Â 303Â 783Â 457Â 316Â 773Â $1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Major Products and Services:LMR Communications$1,492Â $596Â $2,088Â $1,312Â $605Â $1,917Â Video 292Â 208Â 500Â 300Â 153Â 453Â Command Centerâ€”Â 202Â 202Â â€”Â 186Â 186Â $1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Customer Types:Direct$1,108Â $917Â 2,025Â $940Â $859Â $1,799Â Indirect676Â 89Â 765Â 672Â 85Â 757Â $1,784Â $1,006Â 2,790Â $1,612Â $944Â $2,556Â 9Nine Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalRegions:North America$3,631Â $1,985Â $5,616Â $3,130Â $1,786Â $4,916Â International1,302Â 888Â 2,190Â 1,222Â 991Â 2,213Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Major Products and Services:LMR Communications$4,112Â $1,739Â $5,851Â $3,542Â $1,807Â $5,349Â Video 821Â 553Â 1,374Â 810Â 435Â 1,245Â Command Centerâ€”Â 581Â 581Â â€”Â 535Â 535Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Customer Types:Direct$2,969Â $2,617Â $5,586Â $2,459Â $2,529Â $4,988Â Indirect1,964Â 256Â 2,220Â 1,893Â 248Â 2,141Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Remaining Performance Obligations Remaining performance obligations represent the revenue that is expected to be recognized in future periods related to performance obligations that are unsatisfied, or partially unsatisfied, as of the end of a period. The transaction value associated with remaining performance obligations which were not yet satisfied as of September 28, 2024 was $9.1 billion. A total of $4.2 billion was from Products and Systems Integration performance obligations that were not yet satisfied as of September 28, 2024, of which $2.5 billion is expected to be recognized in the next twelve months. The remaining amounts will generally be satisfied over time as systems are implemented. Remaining performance obligations from the Products and Systems Integration segment are equal to disclosed backlog for the segment. A total of $4.9 billion was from Software and Services performance obligations that were not yet satisfied as of September 28, 2024. The determination of Software and Services performance obligations that are not satisfied takes into account a contract term that may be limited by the customerâ€™s ability to terminate for convenience. Where termination for convenience exists in the Company's service contracts, its disclosure of the remaining performance obligations that are unsatisfied assumes the contract term is limited until renewal. As a result, remaining performance obligations from the Software and Services segment may be less than disclosed backlog in the Software and Services segment due to multi-year service contracts with termination for convenience clauses. The Company expects to recognize $1.8 billion from unsatisfied Software and Services performance obligations over the next twelve months, with the remaining performance obligations generally to be recognized over time as services are performed and software is implemented.On March 13, 2024, the Company received a notice of contract extension (the â€œDeferred National Shutdown Noticeâ€) from the UK Home Office. The Deferred National Shutdown Notice seeks to extend the â€œnational shutdown target dateâ€ of the Airwave service from December 31, 2026 to December 31, 2029, at the rates implemented by a prospective price control on Airwave imposed by the Competition and Markets Authority (the "Charge Control"). In the first nine months of 2024, as a result of the UK Home Office's notice of a contract extension pursuant to their Deferred National Shutdown Notice, the Company recorded additional Software and Services performance obligations of $748Â million to reflect the incremental three-years of services.Payment terms on system contracts are typically tied to implementation milestones associated with progress on contracts, while revenue recognition is over time based on a cost-to-cost method of measuring performance. The Company may recognize a Contract asset or Contract liability, depending on whether revenue has been recognized in excess of billings or billings in excess of revenue. Services contracts are typically billed in advance, generating Contract liabilities until the Company has performed the services. The Company does not record a financing component to contracts when it expects, at contract inception, that the period between the transfer of a promised good or service and related payment terms are less than a year.10Contract Balances(In millions)September 28, 2024December 31, 2023Accounts receivable, net$1,848Â $1,710Â Contract assets1,301Â 1,102Â Contract liabilities1,942Â 2,037Â Non-current contract liabilities480Â 424Â Revenue recognized during the three months ended September 28, 2024 which was previously included in Contract liabilities as of June 29, 2024 was $572 million, compared to $475 million of revenue recognized during the three months ended September 30, 2023 which was previously included in Contract liabilities as of July 1, 2023. Revenue recognized during the nine months ended September 28, 2024 which was previously included in Contract liabilities as of December 31, 2023 was $1.2 billion, compared to $1.1 billion recognized during the nine months ended September 30, 2023 which was previously included in Contract liabilities as of December 31, 2022. Revenue of $6 million was recognized during the three months ended September 28, 2024 related to performance obligations satisfied, or partially satisfied, in previous periods, primarily driven by changes in the estimates of progress on system contracts. During the three months ended September 30, 2023, revenue adjustments driven by the changes in estimates of progress on system contracts were de minimis. Revenue of $11 million was reversed during the nine months ended September 28, 2024 related to revenue recognized for performance obligations satisfied, or partially satisfied, in previous periods, primarily driven by changes in the estimates of progress on system contracts, compared to $18 million of reversals for the nine months ended September 30, 2023.There were no material expected credit losses recorded on contract assets during each of the three and nine months ended September 28, 2024 and September 30, 2023.Contract Cost Balances(In millions)September 28, 2024December 31, 2023Current contract cost assets$78Â $56Â Non-current contract cost assets124Â 119Â Amortization of contract cost assets was $13 million and $38 million for the three and nine months ended September 28, 2024, respectively, and $10 million and $35 million for the three and nine months ended September 30, 2023, respectively.3.Â Â Â Â LeasesComponents of Lease ExpenseThree Months EndedNine Months Ended(in millions)September 28, 2024September 30, 2023September 28, 2024September 30, 2023Lease expense:Operating lease cost$34Â $35Â $103Â $103Â Short-term lease costâ€”Â â€”Â â€”Â 1Variable cost12Â 10Â 34Â 28Â Sublease income(1)(1)(4)(3)Net lease expense from operating leases$45Â $44Â $133Â $129Â Lease Assets and Liabilities(in millions)Statement Line ClassificationSeptember 28, 2024December 31, 2023Right-of-use lease assetsOperating lease assets$551Â $495Â Current lease liabilitiesAccrued liabilities131Â 125Â Operating lease liabilitiesOperating lease liabilities444Â 407Â 11Other Information Related to LeasesNine Months Ended(in millions)September 28, 2024September 30, 2023Supplemental cash flow information:Net cash used for operating activities related to operating leases$118Â $103Â Right-of-use assets obtained in exchange for lease liabilities123Â 52Â During the nine months ended September 28, 2024, the Company recorded $80Â million of assets obtained in exchange for lease liabilities due to an assumption that it is reasonably certain that renewal options will be extended on its radio tower site leases operated within the Airwave radio network, consistent with the UK Home Office's notice of contract extension pursuant to their Deferred National Shutdown Notice through December 31, 2029. In addition, assets obtained in exchange for lease liabilities of $19Â million were recorded in connection with the Company's renewal of an International region office lease by ten years.September 28, 2024December 31, 2023Weighted average remaining lease terms (years)55Weighted average discount rate:3.92Â %4.34Â %Future Lease PaymentsSeptember 28, 2024(in millions)Operating LeasesRemainder of 2024$32Â 2025147Â 2026128Â 2027109Â 202884Â Thereafter136Â Total lease payments636Â Less: interest61Â Present value of lease liabilities$575Â 4.Â Â Â Â Other Financial DataStatements of Operations InformationOther Charges Other charges included in Operating earnings consist of the following:Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Other charges:Intangibles amortization (Note 15)$38Â $39Â $114Â $137Â Reorganization of business (Note 14)5Â 4Â 16Â 16Â Operating lease asset impairments1Â â€”Â 5Â 4Â Acquisition-related transaction fees4Â 1Â 11Â 3Â Environmental reserve expenseâ€”Â â€”Â â€”Â 15Â Legal settlements1Â 1Â 7Â 1Â Fixed asset impairmentsâ€”Â â€”Â â€”Â 3Â Otherâ€”Â 1Â â€”Â 2Â Â $49Â $46Â $153Â $181Â 12Other Income (Expense)Interest expense, net, and Other, net, both included in Other income (expense), consist of the following:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest, net:Interest expense(73)(60)(221)(186)Interest income15Â 7Â 50Â 22Â (58)(53)(171)(164)Other, net:Net periodic pension and postretirement benefit (Note 8)$32Â $24Â $95Â $73Â Loss from the extinguishment of Silver Lake Convertible Debt (Note 5)â€”Â â€”Â (585)â€”Â Investment impairmentsâ€”Â (7)(3)(16)Foreign currency gain (loss)(26)23Â (22)(16)Gain (loss) on derivative instruments (Note 6)22Â (26)7Â (9)Fair value adjustments to equity investments9Â (7)(4)12Â Assessments on uncertain tax positionsâ€”Â â€”Â (11)â€”Â Other5Â â€”Â 4Â 2Â Â $42Â $7Â (519)46Â Earnings Per Common ShareBasic and diluted earnings per common share from net earnings attributable to Motorola Solutions, Inc. are computed as follows:Â Amounts attributable to Motorola Solutions, Inc. common stockholdersThree Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Basic earnings per common share:Earnings$562Â $464Â $966Â $1,113Â Weighted average common shares outstanding167.1Â 166.7Â 166.7Â 167.2Â Per share amount$3.36Â $2.78Â $5.79Â $6.66Â Diluted earnings per common share:Earnings$562Â $464Â $966Â $1,113Â Weighted average common shares outstanding167.1Â 166.7Â 166.7Â 167.2Â Add effect of dilutive securities:Share-based awards3.8Â 3.5Â 3.9Â 3.6Â Silver Lake Convertible Debtâ€”Â 1.5Â â€”Â 1.4Â Diluted weighted average common shares outstanding170.9Â 171.7Â 170.6Â 172.2Â Per share amount$3.29Â $2.70Â $5.66Â $6.46Â 13In the computation of diluted earnings per common share for the three months ended September 28, 2024, the assumed exercise of 0.1Â million options were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive.In the computation of diluted earnings per common share for the nine months ended September 28, 2024, a total of 0.3Â million shares related to the Silver Lake Convertible Debt (as defined in Note 5, "Debt and Credit Facilities" in this "Part 1 - Financial Information" of this Form 10-Q) were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive. In addition, the assumed exercise of 0.1Â million options were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive.In the computation of diluted earnings per common share for the three and nine months ended September 30, 2023, the assumed exercise of 0.3 million options, inclusive of 0.2 million options subject to market based contingent option agreements, were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive.Balance Sheet InformationAccounts Receivable, NetAccounts receivable, net, consists of the following:Â September 28, 2024December 31, 2023Accounts receivable$1,929Â $1,779Â Less allowance for credit losses(81)(69)Â $1,848Â $1,710Â Inventories, NetInventories, net, consist of the following:Â September 28, 2024December 31, 2023Finished goods$366Â $328Â Work-in-process and production materials586Â 640Â 952Â 968Â Less inventory reserves(136)(141)Â $816Â $827Â Other Current AssetsOther current assets consist of the following:Â September 28, 2024December 31, 2023Current contract cost assets (Note 2)$78Â $56Â Contractor receivables29Â 40Â Tax-related deposits41Â 32Â Other291Â 229Â Â $439Â $357Â 14Property, Plant and Equipment, NetProperty, plant and equipment, net, consist of the following:September 28, 2024December 31, 2023Land$5Â $5Â Leasehold improvements447Â 448Â Machinery and equipment2,404Â 2,396Â 2,856Â 2,849Â Less accumulated depreciation(1,832)(1,885)Â $1,024Â $964Â During the year ended December 31, 2023, the Company entered into an arrangement to sell its Richmond, British Columbia and Richardson, Texas video manufacturing operations, including the machinery and equipment, inventory, transfer of employees and related facility lease to a contract manufacturer. During the year ended December 31, 2023, the Company presented the assets and liabilities as held for sale in its Consolidated Balance Sheet and recognized an impairment loss of $24Â million on the exit of these video manufacturing operations within Other charges in the Consolidated Statement of Operations, as the carrying value of the asset group was below the expected selling price. The transaction closed on February 1, 2024 resulting in a gain on the sale of these video manufacturing operations, which was de minimis. Depreciation expense for the three months ended September 28, 2024 and September 30, 2023 was $46 million and $47 million, respectively. Depreciation expense for the nine months ended September 28, 2024 and September 30, 2023 was $136 million and $134 million, respectively.InvestmentsInvestments consist of the following:September 28, 2024December 31, 2023Common stock$25Â $28Â Strategic investments26Â 28Â Company-owned life insurance policies78Â 74Â Equity method investments11Â 13Â Â $140Â $143Â Other AssetsÂ Other assets consist of the following:September 28, 2024December 31, 2023Defined benefit plan assets$149Â $98Â Non-current contract cost assets (Note 2)124Â 119Â Other61Â 57Â Â $334Â $274Â 15Accounts PayableThe Company utilizes a supplier finance program which provides our suppliers the ability to accelerate payment on the Company's invoices beyond the stated payment terms. Under the terms of this program, the Company agrees to pay an intermediary the stated amount of confirmed invoices on the stated maturity dates of the invoices, and the supplier is able to negotiate earlier payment terms with the intermediary. The Company or the intermediary may terminate their agreement at any time upon 60 days' notice. The Company does not provide any forms of guarantees under this arrangement. Supplier participation in the program is solely at the supplier's discretion, and the participating suppliers negotiate their arrangements directly with the intermediary. The Company has no economic interest in a supplier's decision to participate in the program, and their participation has no bearing on our payment terms or amounts due. The stated invoice payment terms range from 75 to 120 days from the invoice date and are considered commercially reasonable.The Company's outstanding amounts related to the suppliers participating in this program was $38 million and $35 million as of September 28, 2024 and December 31, 2023, respectively. Supplier finance program obligations are classified as Accounts payable within the Condensed Consolidated Balance Sheets.Accrued LiabilitiesAccrued liabilities consist of the following:Â September 28, 2024December 31, 2023Compensation$369Â $407Â Tax liabilities144Â 231Â Dividend payable164Â 163Â Trade liabilities175Â 140Â Operating lease liabilities (Note 3)131Â 125Â Customer reserves86Â 89Â Other460Â 349Â Â $1,529Â $1,504Â Other LiabilitiesOther liabilities consist of the following:Â September 28, 2024December 31, 2023Defined benefit plans (Note 8)$855Â $939Â Non-current contract liabilities (Note 2)480Â 424Â Unrecognized tax benefits (Note 7)38Â 26Â Deferred income taxes (Note 7)59Â 55Â Environmental reserve119Â 119Â Other214Â 178Â Â $1,765Â $1,741Â Stockholdersâ€™ Equity Share Repurchase Program: During the three and nine months ended September 28, 2024, the Company repurchased approximately 0.1Â million and 0.4 million shares at an average price of $440.53 and $355.31 per share for an aggregate amount of $31 million and $141 million, respectively. Payment of Dividends: During the three months ended September 28, 2024 and September 30, 2023, the Company paid $164 million and $147 million, respectively, in cash dividends to holders of its common stock. Subsequent to the quarter, the Company paid an additional $164 million in cash dividends to holders of its common stock. During the nine months ended September 28, 2024 and September 30, 2023, the Company paid $490 million and $443 million, respectively, in cash dividends to holders of its common stock.16Accumulated Other Comprehensive LossThe following table displays the changes in Accumulated other comprehensive loss, including amounts reclassified into income, and the affected line items in the Condensed Consolidated Statements of Operations during the three and nine months ended September 28, 2024 and September 30, 2023:Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Foreign Currency Translation Adjustments:Balance at beginning of period(509)(476)(482)(539)Other comprehensive income (loss) before reclassification adjustment73Â (62)44Â (8)Tax benefit (expense)(1)(8)1Â 1Â Other comprehensive income (loss), net of tax72Â (70)45Â (7)Balance at end of period(437)(546)(437)(546)Derivative instruments:Balance at beginning of period(8)â€”Â (12)â€”Â Other comprehensive income before reclassification adjustmentâ€”Â â€”Â 4Â â€”Â Other comprehensive income before reclassification adjustment, net of taxâ€”Â â€”Â 4Â â€”Â Other comprehensive income, net of tax$â€”Â $â€”Â $4Â $â€”Â Balance at end of period(8)â€”Â (8)â€”Â Defined Benefit Plans:Balance at beginning of period$(2,032)$(1,971)$(2,046)$(1,996)Reclassification adjustment - Actuarial net losses into Other income (Note 8)9Â 15Â 25Â 45Â Reclassification adjustment - Prior service benefits into Other income (Note 8)â€”Â 1Â 2Â 3Â Tax expense(2)(4)(6)(11)Reclassification adjustments into Net earnings, net of tax7Â 12Â 21Â 37Â Other comprehensive income, net of tax7Â 12Â 21Â 37Â Balance at end of period$(2,025)$(1,959)$(2,025)$(1,959)Total Accumulated other comprehensive loss$(2,470)$(2,505)$(2,470)$(2,505)175.Â Â Â Â Debt and Credit FacilitiesSeptember 28, 2024December 31, 20234.0% senior notes due 2024$â€”Â $313Â 1.75% senior convertible notes due 2024â€”Â 1,000Â 7.5% debentures due 2025252Â 252Â 6.5% debentures due 202570Â 70Â 4.6% senior notes due 2028696Â 695Â 6.5% debentures due 202824Â 25Â 5.0% senior notes due 2029396Â â€”Â 4.6% senior notes due 2029802Â 802Â 2.3% senior notes due 2030895Â 894Â 2.75% senior notes due 2031846Â 845Â 5.6% senior notes due 2032596Â 595Â 5.4% senior notes due 2034892Â â€”Â 6.625% senior notes due 203738Â 38Â 5.5% senior notes due 2044397Â 397Â 5.22% debentures due 209793Â 93Â 5,997Â 6,019Â Adjustments for unamortized gains on interest rate swap terminations(1)(1)Less: current portion(322)(1,313)Long-term debt$5,674Â $4,705Â During the three months ended September 28, 2024, the Company repaid the $313Â million aggregate principal amount of the 4.0% senior notes due 2024.As of September 28, 2024, $252 million of 7.5% debentures due 2025, which mature in May 2025, and $70 million of 6.5% debentures due 2025, which mature in September 2025, were presented as the Current portion of long-term debt within the Company's Condensed Consolidated Balance Sheets, as the debentures mature within the next twelve months.On September 5, 2019, the Company entered into an agreement with Silver Lake Partners to issue $1.0Â billion of 1.75% senior convertible notes which were scheduled to mature in September 2024 (the "Silver Lake Convertible Debt"), which became fully convertible on September 5, 2021. On February 14, 2024, the Company agreed with Silver Lake Partners to repurchase $1.0Â billion aggregate principal

amount of the Silver Lake Convertible Debt for aggregate consideration of $1.59Â billion in cash, inclusive of the conversion premium. The Company paid the cash consideration during the first quarter of 2024. The repurchase of the Silver Lake Convertible Debt was accounted for as an extinguishment of debt, as the repurchase was negotiated under economically favorable terms outside of the original contractual conversion rate. A loss on the extinguishment of $585Â million was recorded, representing the excess of amounts repurchased over the carrying value of debt of $593Â million, offset by accrued interest of $8Â million. The loss on the extinguishment of debt was recorded within Other Income (Expense) in the Condensed Consolidated Statements of Operations during the nine months ended September 28, 2024.On March 25, 2024, the Company issued $400Â million of 5.0% senior notes due 2029 and $900Â million of 5.4% senior notes due 2034. The Company recognized net proceeds of $1.3Â billion after debt issuance costs and discounts. A portion of proceeds from the issuance of these notes was used to repurchase the $1.0Â billion aggregate principal amount of the Silver Lake Convertible Debt in the first quarter of 2024.As of September 28, 2024, the Company had a $2.25 billion syndicated, unsecured revolving credit facility scheduled to mature in March 2026 (the "2021 Motorola Solutions Credit Agreement"). The 2021 Motorola Solutions Credit Agreement includes a letter of credit sub-limit and fronting commitments of $450 million. Borrowings under the facility bear interest at the prime rate plus the applicable margin, or at a spread above the Secured Overnight Financing Rate (SOFR), at the Company's option. An annual facility fee is payable on the undrawn amount of the credit line. The interest rate and facility fee are subject to adjustment if the Company's credit rating changes. The Company must comply with certain customary covenants including a maximum leverage ratio, as defined in the 2021 Motorola Solutions Credit Agreement. The Company was in compliance with its financial covenants as of September 28, 2024.The Company has an unsecured commercial paper program, backed by the 2021 Motorola Solutions Credit Agreement, under which the Company may issue unsecured commercial paper notes up to a maximum aggregate principal amount of $2.2 billion outstanding at any one time. Proceeds from the issuances of the notes are expected to be used for general corporate purposes. The notes are issued at a zero-coupon rate and are issued at a discount which reflects the interest component.Â At maturity, the notes are paid back in full including the interest component. The notes are not redeemable prior to maturity. As of September 28, 2024 the Company had no outstanding debt under the commercial paper program.186.Â Â Â Â Risk ManagementForeign Currency RiskThe Company had outstanding foreign exchange contracts with notional amounts totaling $1.3 billion for each of the periods ended September 28, 2024 and DecemberÂ 31, 2023. The Company does not believe these financial instruments should subject it to undue risk due to foreign exchange movements because gains and losses on these contracts should generally offset gains and losses on the underlying assets, liabilities and transactions.The following table shows the five largest net notional amounts of the positions to buy or sell foreign currency as of September 28, 2024, and the corresponding positions as of DecemberÂ 31, 2023:Â Â Notional AmountNet Buy (Sell) by CurrencySeptember 28, 2024December 31, 2023Euro$307Â $322Â Australian dollar(240)(140)British pound206Â 252Â Canadian dollar74Â 76Â Chinese renminbi(68)(66)Counterparty RiskThe use of derivative financial instruments exposes the Company to counterparty credit risk in the event of non-performance by counterparties. However, the Companyâ€™s risk is limited to the fair value of the instruments when the derivative is in an asset position. The Company actively monitors its exposure to credit risk. As of September 28, 2024, all of the counterparties had investment grade credit ratings. As of September 28, 2024, the Company had $9 million of exposure to aggregate credit risk with all counterparties.Derivative Financial InstrumentsThe following tables summarize the fair values and locations in the Condensed Consolidated Balance Sheets of all derivative financial instruments held by the Company as of September 28, 2024 and DecemberÂ 31, 2023:Â Fair Values of Derivative InstrumentsSeptember 28, 2024Other Current AssetsAccrued LiabilitiesDerivatives designated as hedging instruments:Foreign exchange contracts$â€”Â $5Â Derivatives not designated as hedging instruments:Foreign exchange contracts9Â 3Â Total derivatives$9Â $8Â Â Fair Values of Derivative InstrumentsDecember 31, 2023Other Current AssetsAccrued LiabilitiesDerivatives designated as hedging instruments:Foreign exchange contracts$1Â $3Â Treasury rate lockâ€”Â 12Â Derivatives not designated as hedging instruments:Foreign exchange contracts12Â 1Â Equity swap contracts1Â â€”Â Total derivatives$14Â $16Â 19The following table summarizes the effect of derivatives on the Company's condensed consolidated financial statements for the three and nine months ended September 28, 2024 and September 30, 2023:Â Financial Statement LocationThree Months EndedNine Months EndedForeign Exchange ContractsSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Derivatives designated as hedging instruments:Foreign exchange contractsAccumulatedÂ othercomprehensiveÂ income (loss)(9)9Â $3Â $5Â Forward points recognizedOther income (expense)â€”Â 1Â 1Â 2Â Treasury rate lockAccumulatedÂ other comprehensiveÂ income (loss)â€”Â â€”Â 4Â â€”Â Derivatives not designated as hedging instruments:Foreign exchange contractsOther income (expense)$22Â (26)7Â $(9)Equity swap contractsSelling, general and administrative expenses1Â (1)3Â (1)Net Investment HedgesThe Company uses foreign exchange forward contracts to hedge against the effect of the British pound and the Euro exchange rate fluctuations against the U.S. dollar on a portion of its net investments in certain European operations. The Company recognizes changes in the fair value of the net investment hedges as a component of foreign currency translation adjustments within Other comprehensive income to offset a portion of the change in translated value of the net investments being hedged, until the investments are sold or liquidated. As of September 28, 2024, the Company had â‚¬100Â million of net investment hedges in certain Euro functional subsidiaries and Â£50Â million of net investment hedges in a British pound functional subsidiary.The Company excludes the difference between the spot rate and the forward rate of the forward contract from its assessment of hedge effectiveness. The effect of the forward points recognized will be amortized on a straight-line basis and recognized through interest expense within Other income (expense) in the Condensed Consolidated Statement of Operations.Equity Swap ContractsThe Company uses equity swap contracts which serve as economic hedges against volatility within the equity markets, impacting the Company's deferred compensation plan obligations. These contracts are not designated as hedges for accounting purposes. Unrealized gains and losses on these contracts are included in Selling, general and administrative expenses in the Condensed Consolidated Statements of Operations. The notional amount of these contracts as of September 28, 2024 was $19Â million.Treasury Rate LockIn 2023, the Company entered into treasury rate agreements which locked in the interest rate for $200Â million in future debt issuances. The treasury rate lock agreements were designated and qualified as cash flow hedges. During the nine months ended September 28, 2024, the Company issued $900Â million of 5.4% senior notes due 2034 (the "2034 notes"). The treasury rate lock agreements were terminated upon the issuance of the 2034 notes for a net settlement loss of $8Â million. The accumulated loss recorded in Accumulated Other Comprehensive Income (AOCI) will be reclassified to interest expense on a straight-line basis over the 10-year term of the 2034 notes.207.Â Â Â Â Income TaxesAt the end of each interim reporting period, the Company makes an estimate of its annual effective income tax rate. Tax expense in interim periods is calculated at the estimated annual effective tax rate plus or minus the tax effects of items of income and expense that are discrete to the period. The estimate used in providing for income taxes on a year-to-date basis may change in subsequent interim periods.The following table provides details of income taxes:Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Net earnings before income taxes$695Â $592Â $1,184Â $1,438Â Income tax expense132Â 127Â 214Â 321Â Effective tax rate19Â %21Â %18Â %22Â %The effective tax rate for the three months ended September 28, 2024 of 19% was lower than the U.S. federal statutory tax rate of 21% primarily due to favorable U.S. return-to-provision adjustments, excess tax benefits of share-based compensation, and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, partially offset by state tax expense. The effective tax rate for the nine months ended September 28, 2024 of 18% was lower than the U.S. federal statutory tax rate of 21% primarily due to favorable U.S. return-to-provision adjustments (inclusive of the tax benefit recognized upon the Company's decision to implement a business initiative in 2024 which allows for additional utilization of foreign tax credit carryforwards and a higher foreign derived intangible income deduction on its 2023 U.S. tax return), excess tax benefits of share-based compensation, and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, partially offset by the non-tax deductible loss on the extinguishment of the Silver Lake Convertible Debt in the first quarter of 2024 and state tax expense.The effective tax rate for the three months ended September 30, 2023 of 21% was equal to the U.S. federal statutory tax rate of 21% primarily due to state tax expense, offset by the excess tax benefits of share-based compensation and favorable U.S. return-to-provision adjustments. The effective tax rate for the nine months ended September 30, 2023 of 22% was higher than the U.S. federal statutory tax rate of 21% primarily due to state tax expense, partially offset by the excess tax benefits of share-based compensation and favorable U.S. return-to-provision adjustments.The effective tax rate for the three months ended September 28, 2024 of 19% was lower than the effective tax rate for the three months ended September 30, 2023 of 21%, primarily due to higher excess tax benefits of share-based compensation and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions in 2024. The effective tax rate for the nine months ended September 28, 2024 of 18% was lower than the effective tax rate for the nine months ended September 30, 2023 of 22%, primarily due to the tax benefit recognized upon the Company's decision to implement a business initiative in 2024 which allows for additional utilization of foreign tax credit carryforwards and a higher foreign derived intangible income deduction on its 2023 U.S. tax return, tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, and higher excess tax benefits of share-based compensation in 2024, offset by the non-tax deductible loss on the extinguishment of Silver Lake Convertible Debt in 2024.8.Â Â Â Â Retirement and Other Employee BenefitsPension and Postretirement Health Care Benefits PlansThe net periodic benefits for Pension and Postretirement Health Care Benefits Plans were as follows:U.S. Pension Benefit PlansNon-U.S. Pension Benefit PlansPostretirement Health Care Benefits PlanThree Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest cost47Â 47Â 14Â 2Â 1Â 2Â Expected return on plan assets(75)(73)(26)(16)(3)(3)Amortization of:Unrecognized net loss6Â 5Â 2Â 9Â 1Â 1Â Unrecognized prior service cost (benefit)â€”Â â€”Â (1)â€”Â 1Â 1Â Net periodic pension cost (benefits)(22)(21)(11)(5)$â€”Â $1Â 21U.S. Pension Benefit PlansNon-U.S. Pension Benefit PlansPostretirement Health Care Benefits PlanNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest cost141Â 141Â 42Â 6Â 4Â 5Â Expected return on plan assets(223)(219)(78)(46)(9)(9)Amortization of:Unrecognized net loss17Â 15Â 5Â 27Â 3Â 3Â Unrecognized prior service cost (benefit)â€”Â â€”Â (2)â€”Â 4Â 3Â Net periodic pension cost (benefits)(65)(63)(33)(13)$2Â $2Â 9.Â Â Â Â Share-Based Compensation PlansCompensation expense for the Companyâ€™s share-based plans was as follows:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Share-based compensation expense included in:Costs of sales$12Â $10Â $36Â $30Â Selling, general and administrative expenses33Â 28Â 97Â 87Â Research and development expenditures16Â 14Â 47Â 43Â Share-based compensation expense included in Operating earnings61Â 52Â 180Â 160Â Tax benefit(13)(11)(37)(33)Share-based compensation expense, net of tax$48Â $41Â $143Â $127Â Decrease in basic earnings per share(0.29)(0.25)(0.86)(0.76)Decrease in diluted earnings per share(0.28)(0.24)(0.84)(0.74)During theÂ nine months ended September 28, 2024, the Company granted 0.6 million RSUs, 0.1 million performance stock units (PSUs) and 0.04 million market stock units (MSUs) with an aggregate grant-date fair value of $184 million, $25 million and $14 million, respectively, and 0.1 million stock options and 0.1 million performance options (POs) with an aggregate grant-date fair value of $8 million and $14 million, respectively. The share-based compensation expense will generally be recognized over the vesting period of three years.10.Â Â Â Â Fair Value MeasurementsThe fair values of the Companyâ€™s financial assets and liabilities by level in the fair value hierarchy as of September 28, 2024 and DecemberÂ 31, 2023 were as follows:Â September 28, 2024LevelÂ 1LevelÂ 2TotalAssets:Foreign exchange derivative contracts$â€”Â $9Â $9Â Common stock25Â â€”Â 25Â Liabilities:Foreign exchange derivative contracts$â€”Â $8Â $8Â 22December 31, 2023LevelÂ 1LevelÂ 2TotalAssets:Foreign exchange derivative contracts$â€”Â $13Â $13Â Equity swap contracts1Â â€”Â 1Â Common stock28Â â€”Â 28Â Liabilities:Foreign exchange derivative contracts$â€”Â $4Â $4Â Treasury rate lockâ€”Â 12Â 12Â The Company had no foreign exchange derivative contracts, equity swap contracts or common stock investments in Level 3 holdings as of September 28, 2024 or DecemberÂ 31, 2023.At September 28, 2024 and DecemberÂ 31, 2023, the Company had $625 million and $863 million, respectively, of investments in money market government and U.S. treasury funds classified (Level 1) as Cash and cash equivalents in its Condensed Consolidated Balance Sheets. The money market funds had quoted market prices that are equivalent to par. Using quoted market prices and market interest rates, the fair value of the Company's long-term debt as of September 28, 2024 was $6.0 billion. The fair value of long-term debt at DecemberÂ 31, 2023 was $6.4 billion, of which the Silver Lake Convertible Debt was $1.6 billion (Level 2).All other financial instruments are carried at cost, which is not materially different from the instrumentsâ€™ fair values.11.Â Â Â Â Sales of ReceivablesSales of ReceivablesThe following table summarizes the proceeds received from sales of accounts receivable and long-term receivables for the three and nine months ended September 28, 2024 and September 30, 2023:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Accounts receivable sales proceeds$15Â $â€”Â $15Â $â€”Â Long-term receivables sales proceeds56Â 65Â 82Â 123Â At September 28, 2024, the Company had retained servicing obligations for $762 million of long-term receivables, compared to $813 million at DecemberÂ 31, 2023. Servicing obligations are limited to collection activities related to the sales of accounts receivables and long-term receivables. The Company had outstanding commitments to provide long-term financing to third parties totaling $66 million at September 28, 2024, compared to $103 million at DecemberÂ 31, 2023. 2312.Â Â Â Â Commitments and ContingenciesLegal MattersHytera LitigationOn March 14, 2017, the Company filed a complaint in the U.S. District Court for the Northern District of Illinois (the "District Court") against Hytera Communications Corporation Limited of Shenzhen, China; Hytera America, Inc.; and Hytera Communications America (West), Inc. (collectively, "Hytera"), alleging trade secret theft and copyright infringement and seeking, among other things, injunctive relief, compensatory damages and punitive damages. On February 14, 2020, the Company announced that a jury decided in the Company's favor in its trade secret theft and copyright infringement case. In connection with this verdict, the jury awarded the Company $345.8Â million in compensatory damages and $418.8Â million in punitive damages, for a total of $764.6Â million. In a series of post-trial rulings in 2021, the District Court subsequently reduced the judgment to $543.7Â million, but also ordered Hytera to pay the Company $51.1Â million in pre-judgment interest and $2.6Â million in costs, as well as $34.2Â million in attorneys fees. The Company continues to seek collection of the judgment through the ongoing legal process.On December 17, 2020, the District Court held that Hytera must pay the Company a forward-looking reasonable royalty on products that use the Companyâ€™s stolen trade secrets, and on December 15, 2021, set royalty rates for Hytera's sale of relevant products from July 1, 2019 forward. On July 5, 2022, the District Court ordered that Hytera pay into a third-party escrow on July 31, 2022, the royalties owed to the Company based on the sale of relevant products from July 1, 2019 to June 30, 2022. Hytera failed to make the required royalty payment on July 31, 2022. On August 1, 2022, Hytera filed a motion to modify or stay the District Court's previous July 5, 2022 royalty order, which the District Court denied on July 11, 2023. On August 3, 2022, the Company filed a motion seeking to hold Hytera in civil contempt for violating the royalty order by not making the required royalty payment on July 31, 2022. On August 26, 2023, the District Court granted the Company's contempt motion. As a result, on September 1, 2023, Hytera made a payment of $56Â million into the third-party escrow. In addition to the September 1, 2023 payment of $56Â million, Hytera has made de minimis regular quarterly royalty payments into the third-party escrow from October 2022 through October 2024. The aggregate amount paid into escrow will not be recognized until all contingencies are resolved and such amount is released from escrow.Following the February 14, 2020 verdict and judgment in the Company's favor, Hytera appealed to the U.S. Court of Appeals for the Seventh Circuit (the "Court of Appeals"), seeking review of the orders related to the jury's verdict as well as the District Court's royalty order. The Company filed its cross-appeal on August 5, 2022. The Court of Appeals heard oral arguments on December 5, 2023, and issued its decision on July 2, 2024. The Court of Appeals affirmed the District Court's award of $407.4Â million in damages, including exemplary damages, under the Defend Trade Secrets Act. The Court of Appeals also directed the District Court to recalculate and reduce its award of $136.3Â million in copyright infringement damages, and instructed the District Court to reconsider its denial of the Company's request for an injunction. In all other respects, the Court of Appeals affirmed the judgment of the District Court. On October 4, 2024, the Court of Appeals denied Hytera's motion for rehearing. The case has been remanded to the District Court for further action per the Court of Appeals' decision.In 2024, the parties engaged in competing litigation in the District Court and a court in Shenzhen, China (originally filed by Hytera in June 2022 and not served upon the Company until November 2023) related to the possible continued use by Hytera of the Companyâ€™s trade secrets in Hyteraâ€™s currently shipping products. On April 2, 2024, the District Court held Hytera in civil contempt, and issued a worldwide sales injunction of certain Hytera products and a daily fine, for Hytera's failure to withdraw its competing litigation in China. On April 16, 2024, the Court of Appeals granted Hytera's motion for an emergency stay of the contempt sanctions, to allow the Court of Appeals to review the District Court's various orders related to the competing litigation and contempt sanctions. The District Court held hearings on August 26-30, 2024, concerning whether Hytera's currently shipping products continue to misuse the Company's trade secrets and copyrighted source code. The issue is now under consideration by the District Court.2413.Â Â Â Â Segment InformationNet Sales by SegmentÂ Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Products and Systems Integration$1,784Â $1,612Â $4,933Â $4,352Â Software and Services1,006Â 944Â 2,873Â 2,777Â Â $2,790Â $2,556Â $7,806Â $7,129Â Operating Earnings by SegmentÂ Three Months EndedNine Months EndedSeptember 28, 2024September 30,

2023September 28, 2024September 30, 2023Products and Systems Integration$446Â $364Â $1,135Â $752Â Software and Services265Â 275Â 739Â 804Â Operating earnings711Â 639Â 1,874Â 1,556Â Total other expense(16)(47)(690)(118)Earnings before income taxes$695Â $592Â $1,184Â $1,438Â 14.Â Â Â Â Reorganization of Business2024 ChargesDuring the three months ended September 28, 2024, the Company recorded net reorganization of business charges of $7 million, consisting of $5 million of charges in Other charges and $2 million of charges in Cost of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $7 million were charges of $8 million related to employee separation costs, partially offset by $1 million of reversals for employee separation accruals that are no longer needed.During the nine months ended September 28, 2024, the Company recorded net reorganization of business charges of $21 million, including $16 million of charges in Other charges and $5 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $21 million were charges of $30 million related to employee separation costs, partially offset by $4 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed.The following table displays the net charges incurred by segment:September 28, 2024Three Months EndedNine Months EndedProducts and Systems Integration$6Â $20Â Software and Services1Â 1Â Â $7Â $21Â Reorganization of Businesses AccrualsJanuary 1, 2024Additional ChargesAdjustmentsAmount UsedSeptember 28, 2024Employee separation costs$23Â $30Â (5)(27)$21Â Exit costs5Â â€”Â (4)â€”Â 1Â $28Â $30Â (9)(27)$22Â Exit CostsAt JanuaryÂ 1, 2024, the Company had an accrual of $5 million for exit costs, related to the Company's exit of the Emergency Service Network contract with the UK Home Office. During the nine months ended September 28, 2024, the Company recorded a $4 million reversal for accruals no longer needed. The $1 million of exit costs are recorded in Accrued liabilities in the Company's Condensed Consolidated Balance Sheets at September 28, 2024, and are expected to be paid within one year.25Employee Separation CostsAt JanuaryÂ 1, 2024, the Company had an accrual of $23 million for employee separation costs. The 2024 additional charges of $30 million represent severance costs for approximately 480 employees. The adjustment of $5 million reflects reversals for accruals no longer needed. The $27 million used reflects cash payments to severed employees. The remaining accrual of $21 million, which is included in Accrued liabilities in the Companyâ€™s Condensed Consolidated Balance Sheets at September 28, 2024, is expected to be paid, primarily within one year, toÂ approximately 540 employees, who have either been severed or have been notified of their severance and have begun or will begin receiving payments.2023 ChargesDuring the three months ended September 30, 2023, the Company recorded net reorganization of business charges of $6 million, including $4 million of charges in Other charges and $2 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $6 million were charges of $8 million related to employee separation costs, partially offset by $2 million of reversals for employee separation accruals no longer needed.During the nine months ended September 30, 2023, the Company recorded net reorganization of business charges of $22 million, including $16 million of charges in Other charges and $6 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $22 million were charges of $32 million related to employee separation costs, partially offset by $5 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed.The following table displays the net charges incurred by segment:Â September 30, 2023Three Months EndedNine Months EndedProducts and Systems Integration$5Â $22Â Software and Services1Â â€”Â Â Â $6Â $22Â 15.Â Â Â Â Intangible Assets and GoodwillSubsequent to quarter end, on October 29, 2024, the Company acquired 3tc, a provider of control room software solutions for $22Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $4Â million to certain key employees that will be expensed over a service period of one year. This acquisition expands the Company's critical experience and innovation focused on advancing CAD for the UK's public safety agencies. This business is part of the Software and Services segment. Due to the timing of the acquisition, the initial accounting for the acquisition is incomplete. As such, the Company is not able to disclose certain information relating to the acquisition, including the preliminary fair value of assets acquired and liabilities assumed.On July 1, 2024, the Company acquired Noggin, a global provider of CEM software for $91Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $19Â million to certain key employees that will be expensed over a service period of three years. This acquisition enhances the Company's portfolio by adding operational resilience and CEM capabilities, which helps enterprises and critical infrastructure anticipate, prepare for and efficiently respond to incidents. The Company recognized $46Â million of goodwill, $54Â million of identifiable intangible assets, and $9Â million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $1Â million of trade names, $7Â million of customer relationships and $46Â million of developed technology and will be amortized over a period of three, fifteen and thirteen years, respectively. The business is part of the Software and Services segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, intangible assets, net liabilities and goodwill may be subject to change.On July 1, 2024, the Company acquired a company that provides vehicle location and management solutions for $132Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $3Â million to certain key employees that will be expensed over a service period of three years. The Company recognized $62Â million of goodwill, $65Â million of identifiable intangible assets and $5Â million of net assets. The goodwill is deductible for tax purposes. The identifiable intangible assets were classified as $11Â million of trade names, $51Â million of customer relationships and $3Â million of developed technology and will be amortized over a period of nine, eighteen and six years, respectively. The acquisition expands the Company's video solutions within the Software and Services segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, intangible assets, net assets and goodwill may be subject to change.26On February 13, 2024, the Company acquired Silent Sentinel, a provider of specialized, long-range cameras, for $37Â million, net of cash acquired. This acquisition complements the Company's portfolio of fixed video cameras, expanding its footprint with government and critical infrastructure customers, and strengthens the Company's position as a global leader in end-to-end video security solutions. The Company recognized $16Â million of goodwill, $23Â million of identifiable intangible assets and $2Â million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $1Â million of trade names, $10Â million of customer relationships and $12Â million of developed technology and will be amortized over a period of two, fourteen and ten years, respectively. The business is a part of the Products and Systems Integration segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts net liabilities and goodwill may be subject to change.On December 15, 2023, the Company acquired IPVideo, the creator of the HALO Smart Sensor, for $170Â million, net of cash acquired. The transaction also includes the potential for the Company to make contingent earn-out payments of up to $15Â million based on IPVideo's achievement of certain financial targets from January 1, 2024 through December 31, 2024. As of the acquisition date, the Company estimated the fair value of the contingent earn-out to be $2Â million, which was included in the purchase price. However, as of September 28, 2024, the Company no longer estimates that the contingent earn-out targets will be achieved. In addition, the Company issued restricted stock at a fair value of $5Â million to certain key employees that will be expensed over a service period of one year. The HALO Smart Sensor is a multifunctional safety and security device with built-in vape detection and air quality monitoring, gunshot detection, abnormal noise and motion detection and emergency keyword detection. This acquisition adds sensor technology to the Company's physical security portfolio. The Company recognized $96Â million of goodwill, $83Â million of identifiable intangible assets and $9Â million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $8Â million of trade names, $6Â million of customer relationships and $69Â million of developed technology and will be amortized over a period of eight, twelve and fifteen years, respectively. The business is part of the Products and Systems Integration segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, net liabilities and goodwill may be subject to change.Intangible Assets Amortized intangible assets were comprised of the following:Â Â September 28, 2024December 31, 2023GrossCarryingAmountAccumulatedAmortizationGrossCarryingAmountAccumulatedAmortizationDeveloped technology$1,230Â $515Â $1,156Â $447Â Customer-related1,670Â 1,134Â 1,566Â 1,055Â Other intangibles121Â 77Â 107Â 72Â Â $3,021Â $1,726Â $2,829Â $1,574Â Amortization expense on intangible assets was $38 million and $114 million for the three and nine months ended September 28, 2024, respectively. Amortization expense on intangible assets was $39 million and $137 million for the three and nine months ended September 30, 2023, respectively. As of September 28, 2024, annual amortization expense is estimated to be $151 million in 2024, $143 million in 2025, $135 million in 2026, $124 million in 2027, $124 million in 2028 and $112 million in 2029.Amortized intangible assets were comprised of the following by segment: Â September 28, 2024December 31, 2023GrossCarryingAmountAccumulatedAmortizationGrossCarryingAmountAccumulatedAmortizationProducts and Systems Integration$1,019Â $392Â $985Â $337Â Software and Services2,002Â 1,334Â 1,844Â 1,237Â Â $3,021Â $1,726Â $2,829Â $1,574Â 27GoodwillThe Company performed its annual assessment of goodwill for impairment as of the last day of the third quarter. The following table displays a roll-forward of the carrying amount of goodwill by segment from JanuaryÂ 1, 2024 to September 28, 2024:Â Products and Systems IntegrationSoftware and ServicesTotalBalance as of January 1, 2024$1,568Â $1,833Â $3,401Â Goodwill acquired16Â 108Â 124Â Purchase accounting adjustments(13)â€”Â (13)Foreign currency(1)12Â 11Â Balance as of September 28, 2024$1,570Â $1,953Â $3,523Â 28ItemÂ 2. Managementâ€™s Discussion and Analysis of Financial Condition and Results of OperationsThis commentary should be read in conjunction with the condensed consolidated financial statements and related notes thereto of Motorola Solutions, Inc. (â€œMotorola Solutions,â€ the â€œCompany,â€ â€œwe,â€ â€œour,â€ or â€œusâ€) for the three and nine months ended September 28, 2024 and September 30, 2023, as well as our consolidated financial statements and related notes thereto and managementâ€™s discussion and analysis of financial condition and results of operations in our Annual Report on FormÂ 10-K for the year ended December 31, 2023 (the "Form 10-K").Forward-Looking StatementsStatements in this Quarterly Report on Form 10-Q for the quarter ended September 28, 2024 (this â€œForm 10-Qâ€) which are not historical in nature are forward-looking statements within the meaning of applicable federal securities law. These statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and generally include words such as â€œbelieves,â€ â€œexpects,â€ â€œintends,â€ â€œaims,â€ â€œestimatesâ€ and similar expressions. We can give no assurance that any future results or events discussed in these statements will be achieved. Any forward-looking statements represent our views only as of today and should not be relied upon as representing our views as of any subsequent date. Readers are cautioned that such forward-looking statements are subject to a variety of risks and uncertainties that could cause our actual results to differ materially from the statements contained in this Form 10-Q. Some of these risks and uncertainties include, but are not limited to, those discussed in Part I, Item 1A â€œRisk Factorsâ€ of the Form 10-K, and those described elsewhere in our other SEC filings. Forward-looking statements include, but are not limited to, statements included in: (1) â€œManagement's Discussion and Analysis of Financial Condition and Results of Operations,â€ about: (a) the impact of the United Kingdom's Competition and Markets Authority's legal order regarding Airwave (including our actions in response); (b) the impact of our proceedings in the UK High Court regarding the notice of contract extension from the UK Home Office relating to Airwave; (c) the impact of acquisitions on our business; (d) the return of capital to shareholders through dividends and/or repurchasing shares; (e) future payments, charges, and use of accruals associated with our reorganization of business programs and employee separation costs; (f) expected payments of exit costs related to our exit of the Emergency Services Network ("ESN") contract with the UK Home Office; (g) our ability and cost to repatriate funds; (h) the liquidity of our investments; (i) our ability and cost to access the capital markets; (j) our ability to borrow under our credit facilities; (k) adequacy of internal resources to generate an adequate amount of cash to meet expected working capital, capital expenditure and cash requirements; (l) future cash flows generated from operations, and future uses of such cash; and (m) the impact of the adoption of accounting pronouncements on our financial results; (2) â€œQuantitative and Qualitative Disclosures about Market Risk,â€ about: (a) the impact of foreign currency risk; (b) the impact of interest rate risk; and (c) future hedging activity and expectations of the Company; and (3) â€œLegal Proceedings,â€ about the ultimate disposition of legal matters and timing. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise, except as legally required.Executive OverviewBusiness OverviewThe Company manages the business organizationally through two segments: â€œProducts and Systems Integrationâ€ and â€œSoftware and Services." Within these segments the Company has three principal product lines in which the Company reports net sales: Land Mobile Radio Communications (â€œLMRâ€ or â€œLMR Communicationsâ€), Video Security and Access Control ("Video") and Command Center.â€¢LMR Communications: Infrastructure, devices (two-way radio and broadband, including both for public safety and professional and commercial radio (PCR)) and software that enable communications, inclusive of installation and integration, backed by services, to assure availability, security and resiliency.â€¢Video: Cameras (fixed, body-worn, in-vehicle), access control, infrastructure, video management, software and artificial intelligence (AI)-powered analytics that help enable visibility and bring attention to whatâ€™s important.â€¢Command Center: Command center solutions and software applications that unify voice, video, data and analytics from public safety agencies, enterprises and the community to create a broad informational view to help simplify workflows and improve the accuracy and speed of decisions.29Third Quarter Financial Resultsâ€¢Net sales were $2.8 billion in the third quarter of 2024 compared to $2.6 billion in the third quarter of 2023.â€¢Operating earnings were $711 million in the third quarter of 2024 compared to $639 million in the third quarter of 2023.â€¢Net earnings attributable to Motorola Solutions, Inc. was $562 million, or $3.29 per diluted common share, in the third quarter of 2024, compared to net earnings of $464 million, or $2.70 per diluted common share, in the third quarter of 2023. â€¢Operating cash flow increased $522 million to $1.3 billion in the first nine months of 2024 compared to $799 million in the first nine months of 2023. â€¢We repurchased $141Â million of common stock and paid $490 million in dividends in the first nine months of 2024.Recent EventsUK Home Office UpdateIn October 2021, the Competition and Markets Authority ("CMA") opened a market investigation into the Mobile Radio Network Services market. This investigation included Airwave, our private mobile radio communications network that we acquired in 2016. Airwave provides mission-critical voice and data communications to emergency services and other agencies in Great Britain.In 2023, the CMA imposed a legal order on Airwave which implemented a prospective price control on Airwave (the "Charge Control"). After the Competition Appeal Tribunal ("CAT") dismissed our appeal of the CMA's final decision on December 22, 2023, we filed an application with the United Kingdom Court of Appeal on February 13, 2024, requesting that it hear our appeal of the CAT judgment. On June 21, 2024, the United Kingdom Court of Appeal ordered a hearing on our application to be held later this year; which was subsequently set for November 11 and 12, 2024. Since August 1, 2023, revenue under the Airwave contract has been recognized in accordance with the Charge Control, and will continue to be unless the United Kingdom Court of Appeal were to reverse the CAT's judgment and overturn the Charge Control. On March 13, 2024, we received a notice of contract extension (the â€œDeferred National Shutdown Noticeâ€) from the UK Home Office. The Deferred National Shutdown Notice extends the â€œnational shutdown target dateâ€ of the Airwave service from December 31, 2026 to December 31, 2029, at the Charge Control rates.Our backlog for Airwave services contracted with the UK Home Office through December 31, 2026 was previously reduced by $777 million to align with the Charge Control. In the first quarter of 2024, as a result of the UK Home Office's notice of a contract extension pursuant to their Deferred National Shutdown Notice, we have recorded additional backlog of $748 million to reflect the incremental three years of services. On April 11, 2024, we filed proceedings in the UK High Court challenging the decision of the UK Home Office to issue the Deferred National Shutdown Notice as being in breach of applicable UK procurement and public law. The hearing on this matter has been set to commence on April 22, 2025. The backlog related to the incremental years of service contemplated in the Deferred National Shutdown Notice could change depending on the outcome of the proceedings.30Recent AcquisitionsTechnologySegmentAcquisitionDescriptionPurchase PriceDate of AcquisitionCommand CenterSoftware and ServicesNogginProvider of cloud-based business continuity planning, operational resilience and critical event management software.$91 million and share-based compensation of $19 millionJuly 1, 2024Video Security and Access ControlSoftware and ServicesUnnamed vehicle location and management solutions businessProvider of vehicle location and management solutions.$132 million and share-based compensation of $3 millionJuly 1, 2024Video Security and Access ControlProducts and Systems IntegrationSilent SentinelProvider of specialized, long-range cameras.$37 millionFebruary 13, 2024Video Security and Access ControlProducts and Systems IntegrationIPVideoCreator of a multifunctional safety and security device.$170 million and share-based compensation of $5 millionDecember 15, 202331Results of OperationsÂ Three Months EndedNine Months Ended(Dollars in millions, except per share amounts)September 28, 2024% ofSales*September 30, 2023% ofSales*September 28, 2024% ofSales*September 30, 2023% ofSales*Net sales from products$1,670Â $1,490Â $4,639Â $4,063Â Net sales from services1,120Â 1,066Â 3,167Â 3,066Â Net sales2,790Â 2,556Â 7,806Â 7,129Â Costs of products sales688Â 41.2Â %658Â 44.2Â %1,941Â 41.8Â %1,867Â 46.0Â %Costs of services sales669Â 59.7Â %618Â 58.0Â %1,902Â 60.1Â %1,747Â 57.0Â %Costs of sales1,357Â 1,276Â 3,843Â 3,614Â Gross margin1,433Â 51.4Â %1,280Â 50.1Â %3,963Â 50.8Â %3,515Â 49.3Â %Selling, general and administrative expenses439Â 15.7Â %380Â 14.9Â %1,265Â 16.2Â %1,138Â 16.0Â %Research and development expenditures234Â 8.4Â %215Â 8.4Â %671Â 8.6Â %640Â 9.0Â %Other charges49Â 1.8Â %46Â 1.8Â %153Â 2.0Â %181Â 2.5Â %Operating earnings711Â 25.5Â %639Â 25.0Â %1,874Â 24.0Â %1,556Â 21.8Â %Other income (expense):Interest expense, net(58)(2.1)%(53)(2.1)%(171)(2.2)%(164)(2.3)%Losses on sales of investments and

businesses, netâ€”Â â€”Â %(1)â€”Â %â€”Â â€”Â %â€”Â â€”Â %Other, net42Â 1.5Â %7Â 0.3Â %(519)(6.6)%46Â 0.6Â %Total other expense(16)(0.6)%(47)(1.8)%(690)(8.8)%(118)(1.7)%Net earnings before income taxes695Â 24.9Â %592Â 23.2Â %1,184Â 15.2Â %1,438Â 20.2Â %Income tax expense132Â 4.7Â %127Â 5.0Â %214Â 2.7Â %321Â 4.5Â %Net earnings563Â 20.2Â %465Â 18.2Â %970Â 12.4Â %1,117Â 15.7Â %Less: Earnings attributable to non-controlling interests1Â â€”Â %1Â â€”Â %4Â 0.1Â %4Â 0.1Â %Net earnings attributable to Motorola Solutions, Inc.$562Â 20.2Â %$464Â 18.2Â %$966Â 12.3Â %$1,113Â 15.6Â %Earnings per diluted common share$3.29Â $2.70Â Â $5.66Â $6.46Â * Percentages may not add due to rounding32Results of Operationsâ€”Three months ended September 28, 2024 compared to three months ended September 30, 2023 The results of operations for the third quarter of 2024 are not necessarily indicative of the operating results to be expected for the full year. Historically, we have experienced higher revenues in the fourth quarter as compared to the rest of the quarters of our fiscal year as a result of the purchasing patterns of our customers.We use the following U.S. GAAP key financial performance measures to manage our business on a consolidated basis and by reporting segment, and to monitor and assess our results of operations:â€¢Net sales: a measure of our revenue for the current period.â€¢Operating earnings: a measure of our earnings from operations, before non-operating expenses and income taxes.â€¢Operating margins: a measure of our operating earnings as a percentage of total net sales.Considered together, we believe these measures are strong indicators of our overall performance and our ability to create shareholder value. A discussion of our results of operations and financial condition follows.Three Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalNet sales by region:North America$1,304Â $703Â $2,007Â $1,155Â $628Â $1,783Â International480Â 303Â 783Â 457Â 316Â 773Â $1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Net sales by major products and services:LMR Communications$1,492Â $596Â $2,088Â $1,312Â $605Â $1,917Â Video 292Â 208Â 500Â 300Â 153Â 453Â Command Centerâ€”Â 202Â 202Â â€”Â 186Â 186Â Â Â Â Total$1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Operating earnings$446Â $265Â $711Â $364Â $275Â $639Â Operating margins25.0Â %26.3Â %25.5Â %22.6Â %29.1Â %25.0Â %Net SalesThe Products and Systems Integration segmentâ€™s net sales represented 64% of our net sales in the third quarter of 2024 and 63% in the third quarter of 2023. The Software and Services segmentâ€™s net sales represented 36% of our net sales in the third quarter of 2024 and 37% in the third quarter of 2023.Net sales increased $234Â million, or 9%, in the third quarter of 2024 compared to the third quarter of 2023. The $172Â million, or 11%, increase in net sales within the Products and Systems Integration segment was driven by an increase of 13% in the North America region and an increase of 5% in the International region. The $62Â million, or 7% increase in net sales within the Software and Services segment was driven by an increase of 12% in the North America region, partially offset by a decrease of 4% in the International region. Net sales includes:â€¢an increase in the Products and Systems Integration segment, inclusive of $11Â million of revenue from acquisitions, driven by an increase in LMR, partially offset by a decrease in Video; â€¢an increase in the Software and Services segment, inclusive of $25Â million of revenue from acquisitions, driven by an increase in Video and Command Center, partially offset by a decrease in LMR services due to the revenue reduction on Airwave services in accordance with the Charge Control and the Company's exit of the ESN contract with the UK Home Office in 2022, inclusive of twelve months of transition services through the end of 2023 (the "ESN Exit"); andâ€¢inclusive of $4Â million from unfavorable currency rates. Regional results include:â€¢a 13% increase in the North America region, inclusive of revenue from acquisitions, driven by an increase in LMR, Video and Command Center; and â€¢a 1% increase in the International region, inclusive of revenue from acquisitions, driven by an increase in Video, Command Center and LMR, inclusive of the revenue reduction on Airwave services in accordance with the Charge Control and the ESN Exit.33Products and Systems IntegrationThe 11% increase in the Products and Systems Integration segment was driven by the following:â€¢$180Â million, or 14% growth in LMR, driven by the North America and International regions due to improved supply and favorable mix; partially offset byâ€¢$8Â million, or 3% decrease in Video, inclusive of revenue from acquisitions, driven by the International and North America regions; andâ€¢inclusive of $1Â million from unfavorable currency rates.Software and ServicesThe 7% increase in the Software and Services segment was driven by the following:â€¢$55Â million, or 36% growth in Video, inclusive of revenue from acquisitions, driven by the North America and International regions; andâ€¢$16Â million, or 9% growth in Command Center, inclusive of revenue from acquisitions, driven by the North America and International regions; partially offset byâ€¢$9Â million, or 1% decrease in LMR services, driven by the International region due to the revenue reduction on Airwave services in accordance with the Charge Control and the ESN Exit, partially offset by an increase in the North America region; andâ€¢inclusive of $3Â million from unfavorable currency rates.Gross Margin Â Three Months Ended(In millions)September 28, 2024September 30, 2023% ChangeGross margin$1,433Â $1,280Â 12Â %Gross margin was 51.4% of net sales in the third quarter of 2024 compared to 50.1% in the third quarter of 2023. The primary drivers of this increase in gross margin as a percentage of net sales were:â€¢higher gross margin as a percentage of net sales in the Products and Systems Integration segment, inclusive of acquisitions, primarily driven by higher sales, favorable mix and lower direct material costs; partially offset byâ€¢lower gross margin as a percentage of net sales in the Software and Services segment, inclusive of acquisitions, primarily driven by the revenue reduction on Airwave services in accordance with the Charge Control.Selling, General and Administrative ExpensesÂ Three Months Ended(In millions)September 28, 2024September 30, 2023% ChangeSelling, general and administrative expenses$439Â $380Â 16Â %SG&A expenses increased 16% in the third quarter of 2024 compared to the third quarter of 2023. The increase in SG&A expenses was primarily due to higher employee incentive costs, including share-based compensation, higher expenses related to legal matters and higher expenses associated with acquired businesses. SG&A expenses were 15.7% of net sales in the third quarter of 2024 compared to 14.9% of net sales in the third quarter of 2023. Research and Development ExpendituresÂ Three Months Ended(In millions)September 28, 2024September 30, 2023% ChangeResearch and development expenditures$234Â $215Â 9Â %R&D expenditures increased 9% in the third quarter of 2024 compared to the third quarter of 2023 primarily due to higher employee incentive costs, including share-based compensation, and higher expenses associated with acquired businesses. R&D expenditures were 8.4% of net sales in each of the third quarter of 2024 and in the third quarter of 2023. 34Other ChargesÂ Three Months Ended(In millions)September 28, 2024September 30, 2023Other charges$49Â $46Â Other charges increased by $3 million in the third quarter of 2024 compared to the third quarter of 2023. The change was driven primarily by $4 million of acquisition-related transaction fees in the third quarter of 2024 compared to $1 million of acquisition-related transaction fees in third quarter of 2023.Operating EarningsÂ Three Months Ended(In millions)September 28, 2024September 30, 2023Operating earnings from Products and Systems Integration$446Â $364Â Operating earnings from Software and Services265Â 275Â Operating earnings$711Â $639Â Operating earnings increased $72 million, or 11%, in the third quarter of 2024 compared to the third quarter of 2023. The increase in Operating earnings was due to:â€¢an $82 million increase in the Products and Systems Integration segment, primarily driven by higher sales, favorable change in year-over-year mix and lower direct material costs, partially offset by higher employee incentive costs, including share-based compensation, and higher expenses related to legal matters; partially offset byâ€¢a $10 million decrease in the Software and Services segment, primarily driven by the revenue reduction on Airwave services in accordance with the Charge Control, higher employee incentive costs, including share-based compensation, and higher expenses related to legal matters, partially offset by higher sales.Interest Expense, netÂ Three Months Ended(In millions)September 28, 2024September 30, 2023Interest expense, net(58)(53)The $5 million increase in Interest expense, net in the third quarter of 2024 compared to the third quarter of 2023 was primarily driven by higher interest rates on outstanding debt, partially offset by higher interest income.35Other, netÂ Three Months Ended(In millions)September 28, 2024September 30, 2023Other, net$42Â $7Â The $35 million increase in Other, net in the third quarter of 2024 compared to the third quarter of 2023 was primarily driven by:â€¢$22 million gain on derivatives in the third quarter of 2024 compared to a $26 million loss on derivatives in the third quarter of 2023; â€¢$9 million gain on fair value adjustments to equity investments in the third quarter of 2024 compared to a $7 million loss on fair value adjustments to equity investments in the third quarter of 2023; â€¢$32 million of net periodic pension and postretirement benefit in the third quarter of 2024 compared to $24 million of net periodic pension and postretirement benefit in the third quarter of 2023; andâ€¢$7 million loss on investment impairments in the third quarter of 2023 that did not occur in the third quarter of 2024; partially offset byâ€¢$26 million of foreign currency losses in the third quarter of 2024 compared to $23 million of foreign currency gains in the third quarter of 2023.Effective Tax RateÂ Three Months Ended(In millions)September 28, 2024September 30, 2023Income tax expense$132Â $127Â Income tax expense increased by $5 million in the third quarter of 2024 compared to the third quarter of 2023, resulting in an effective tax rate of 19%. Our effective tax rate for the three months ended September 28, 2024 of 19% was lower than the effective tax rate for the three months ended September 30, 2023 of 21%, primarily due to higher excess tax benefits of share-based compensation and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions in 2024.Results of Operationsâ€”Nine months ended September 28, 2024 compared to Nine months ended September 30, 2023Nine Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalNet sales by region:North America$3,631Â $1,985Â $5,616Â $3,130Â $1,786Â $4,916Â International1,302Â 888Â 2,190Â 1,222Â 991Â 2,213Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Net sales by major products and services:LMR Communications$4,112Â $1,739Â $5,851Â $3,542Â $1,807Â $5,349Â Video 821Â 553Â 1,374Â 810Â 435Â 1,245Â Command Centerâ€”Â 581Â 581Â â€”Â 535Â 535Â Â Â Â Total$4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Operating earnings$1,135Â $739Â $1,874Â $752Â $804Â $1,556Â Operating margins23.0Â %25.7Â %24.0Â %17.3Â %29.0Â %21.8Â %36Net SalesThe Products and Systems Integration segment's net sales represented 63% of our net sales in the first nine months of 2024 and 61% in the first nine months of 2023. Net sales from the Software and Services segment represented 37% of our net sales in the first nine months of 2024 and 39% in the first nine months of 2023.Net sales increased $677 million, or 9%, in the first nine months of 2024 compared to the first nine months of 2023. The $581 million, or 13%, increase in net sales within the Products and Systems Integration segment was driven by an increase of 16% in the North America region and an increase of 7% in the International region. The $96 million, or 3%, increase in net sales within the Software and Services segment was driven by an increase of 11% in the North America region, partially offset by a decrease of 10% in the International region. Net sales includes:â€¢an increase in the Products and Systems Integration segment, inclusive of $32 million of revenue from acquisitions, driven by an increase in LMR and Video; â€¢an increase in Software and Services, inclusive of $26 million of revenue from acquisitions, driven by an increase in Video and Command Center, partially offset by a decrease in LMR services driven by the revenue reduction on Airwave services in accordance with the Charge Control and the ESN Exit; andâ€¢inclusive of $8 million from unfavorable currency rates.Regional results include:â€¢a 14% increase in the North America region, inclusive of revenue from acquisitions, driven by an increase in LMR, Video and Command Center; partially offset byâ€¢a 1% decrease in the International region, inclusive of revenue from acquisitions, driven by a decrease in LMR due to the revenue reduction on Airwave services in accordance with the Charge Control and the ESN Exit, partially offset by an increase in Video and Command Center.Products and Systems IntegrationThe 13% increase in the Products and Systems Integration segment was driven by the following:â€¢$570Â million, or 16% growth in LMR, driven by both the North America and International regions; â€¢$11Â million, or 1% growth in Video, inclusive of revenue from acquisitions, driven by both the North America and International regions; andâ€¢inclusive of $3 million from unfavorable currency rates.Software and ServicesThe 3% increase in the Software and Services segment was driven by the following:â€¢$118Â million, or 27% growth in Video, inclusive of revenue from acquisitions, driven by the North America and International regions; andâ€¢$46Â million, or 9% growth in Command Center, inclusive of revenue from acquisitions, driven by the North America and International regions; partially offset byâ€¢$68Â million, or 4% decrease in LMR services, driven by the International region due to the revenue reduction on Airwave services in accordance with the Charge Control and the ESN Exit, partially offset by an increase in the North America region; andâ€¢inclusive of $5 million from unfavorable currency rates.Gross Margin Â Nine Months Ended(In millions)September 28, 2024September 30, 2023% ChangeGross margin$3,963Â $3,515Â 13Â %Gross margin was 50.8% of net sales in the first nine months of 2024 compared to 49.3% in the first nine months of 2023. The primary drivers of this increase in gross margin as a percentage of net sales were:â€¢higher gross margin as a percentage of net sales in the Products and Systems Integration segment, inclusive of acquisitions, primarily driven by higher sales, favorable mix and lower direct material costs; partially offset byâ€¢lower gross margin as a percentage of net sales in the Software and Services segment, inclusive of acquisitions, driven by the revenue reduction on Airwave services in accordance with the Charge Control.37Selling, General and Administrative ExpensesÂ Nine Months Ended(In millions)September 28, 2024September 30, 2023% ChangeSelling, general and administrative expenses$1,265Â $1,138Â 11Â %SG&A expenses increased 11% in the first nine months of 2024 compared to the first nine months of 2023. The increase in SG&A expenses was primarily due to higher employee incentive costs, including share-based compensation, higher expenses related to legal matters and higher expenses associated with acquired businesses. SG&A expenses were 16.2% of net sales in the first nine months of 2024 compared to 16.0% of net sales in the first nine months of 2023.Research and Development ExpendituresÂ Nine Months Ended(In millions)September 28, 2024September 30, 2023% ChangeResearch and development expenditures$671Â $640Â 5Â %R&D expenditures increased 5% in the first nine months of 2024 compared to the first nine months of 2023 primarily due to higher employee incentive costs, including share-based compensation, and higher expenses associated with acquired businesses. R&D expenditures were 8.6% of net sales in the first nine months of 2024 compared to 9.0% of net sales in the first nine months of 2023.Other ChargesÂ Nine Months Ended(In millions)September 28, 2024September 30, 2023Other charges$153Â $181Â Other charges decreased by $28 million in the first nine months of 2024 compared to the first nine months of 2023. The change was driven primarily by the following:â€¢$114 million of intangible asset amortization expense in the first nine months of 2024 compared to $137 million of intangible asset amortization expense in the first nine months of 2023; andâ€¢$15 million of environmental reserve expense in the first nine months of 2023 that did not occur in the first nine months of 2024; partially offset byâ€¢$11 million of acquisition-related transaction fees in the first nine months of 2024 compared to $3 million of acquisition-related transaction fees in the first nine months of 2023; andâ€¢$7 million of legal settlement charges in the first nine months of 2024 compared to $1 million of legal settlement charges in the first nine months of 2023.Operating EarningsÂ Nine Months Ended(In millions)September 28, 2024September 30, 2023Operating earnings from Products and Systems Integration$1,135Â $752Â Operating earnings from Software and Services739Â 804Â Operating earnings$1,874Â $1,556Â Operating earnings increased $318 million, or 20%, in the first nine months of 2024 compared to the first nine months of 2023. The increase in Operating earnings was due to:â€¢a $383 million increase in the Products and Systems Integration segment, primarily driven by higher sales, favorable mix, and lower direct material costs, partially offset by higher employee incentive costs, including share-based compensation, higher expenses associated with acquired businesses and higher expenses related to legal matters; partially offset byâ€¢a $65 million decrease in the Software and Services segment, primarily driven by the revenue reduction on Airwave services in accordance with the Charge Control, higher employee incentive costs, including share-based compensation, and higher expenses related to legal matters, partially offset by higher sales and a reduction in intangible amortization expenses.38Interest Expense, netÂ Nine Months Ended(In millions)September 28, 2024September 30, 2023Interest expense, net(171)(164)The $7 million increase in net interest expense in the first nine months of 2024 compared to the first nine months of 2023 was primarily driven by higher outstanding debt, higher interest rates on outstanding debt and an interest accrual related to the settlement of audits with taxing authorities in foreign jurisdictions, partially offset by higher interest income earned on cash.Other, netÂ Nine Months Ended(In millions)September 28, 2024September 30, 2023Other, net(519)46Â The $565 million decrease in Other, net in the first nine months of 2024 compared to the first nine months of 2023 was primarily driven by:â€¢$585 million loss from the extinguishment of the $1.0Â billion of 1.75% senior convertible notes issued to Silver Lake Partners and scheduled to mature in September 2024 (the "Silver Lake Convertible Debt") which was recognized in the first nine months of 2024;â€¢$4 million loss on fair value adjustments to equity investments in the first nine months of 2024 compared to a $12 million gain on fair value adjustments to equity investments in the first nine months of 2023; â€¢$11 million loss on assessments of uncertain tax positions in the first nine months of 2024 that did not occur in the first nine months of 2023; and â€¢$22 million of foreign currency losses in the first nine months of 2024 compared to $16 million of foreign currency losses in the first nine months of 2023; partially offset byâ€¢$95 million of net periodic pension and postretirement benefit in the first nine months of 2024 compared to $73 million of net periodic pension and postretirement benefit in the first nine months of 2023;â€¢$7 million of gains on derivative instruments in the first nine months of 2024 compared to $9 million of losses on derivative instruments in the first nine months of 2023; and â€¢$3 million of investment impairments in the first nine months of 2024 compared to $16 million of investment impairments in the first nine months of 2023.Effective Tax RateÂ Nine Months Ended(In millions)September 28, 2024September 30, 2023Income tax expense$214Â $321Â Income tax expense decreased by $107 million in the first nine months of 2024 compared to the first nine months of 2023, resulting in an effective tax rate of 18%. Our effective tax rate of 18% for the nine months ended September 28, 2024 was lower than the effective tax rate for the nine months ended September 30, 2023 of 22%, primarily due to the tax benefit recognized upon the Company's decision to implement a business initiative in 2024 which allows for additional utilization of foreign tax credit carryforwards and a higher foreign derived intangible income deduction on its 2023 U.S. tax return, tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, and higher excess tax benefits of share-

based compensation in 2024, offset by the non-tax deductible loss on the extinguishment of Silver Lake Convertible Debt in 2024.Reorganization of BusinessDuring the third quarter of 2024, we recorded net reorganization of business charges of $7 million, including $5 million of charges recorded within Other charges and $2 million of charges in Cost of sales in our Condensed Consolidated Statements of Operations. Included in the $7 million were charges of $8 million related to employee separation costs, partially offset by $1 million of reversals for employee separation accruals that are no longer needed.During the first nine months of 2024, we recorded net reorganization of business charges of $21 million, including $16 million of charges recorded within Other charges and $5 million of charges in Costs of sales in our Condensed Consolidated Statements of Operations. Included in the $21 million were charges of $30 million related to employee separation costs, partially offset by $4 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed.39During the third quarter of 2023, we recorded net reorganization of business charges of $6 million, including $4 million of charges in Other charges and $2 million of charges in Costs of sales in our Condensed Consolidated Statements of Operations. Included in the $6 million were charges of $8 million related to employee separation costs, partially offset by $2 million of reversals for employee separation accruals no longer needed.During the first nine months of 2023, we recorded net reorganization of business charges of $22 million, including $16 million of charges recorded in Other charges and $6 million of charges in Costs of sales in our Condensed Consolidated Statements of Operations. Included in the $22 million were charges of $32 million related to employee separation costs, partially offset by $5 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed.The following table displays the net charges incurred by segment:Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Products and Systems Integration$6Â $5Â $20Â $22Â Software and Services1Â 1Â 1Â â€”Â Â $7Â $6Â $21Â $22Â Cash payments for employee severance in connection with the reorganization of business plans were $27 million in the first nine months of 2024 and $28 million in the first nine months of 2023. The reorganization of business accrual at September 28, 2024 was $21 million related to employee separation costs that are expected to be paid within one year.At JanuaryÂ 1, 2024, we had an accrual of $5 million for exit costs related to our exit of the ESN contract with the UK Home Office. During the nine months ended September 28, 2024, we recorded a $4 million reversal for accruals no longer needed. The $1 million of exit costs are recorded in Accrued liabilities in our Condensed Consolidated Balance Sheets at September 28, 2024, and are expected to be paid within one year.Liquidity and Capital ResourcesNine Months EndedSeptember 28, 2024September 30, 2023Cash flows provided by (used for):Operating activities$1,321Â $799Â Investing activities(400)(172)Financing activities(1,234)(1,043)Effect of exchange rates on cash and cash equivalents12Â 1Â Decrease in cash and cash equivalents(301)(415)Cash and Cash EquivalentsAt September 28, 2024, $1.1 billion of the $1.4 billion cash and cash equivalents balance was held in the U.S. and $297 million was held in other countries. Operating ActivitiesThe increase in cash flows provided by operating activities from the first nine months of 2023 to the first nine months of 2024 was driven primarily by higher earnings, net of non-cash adjustments, and improved working capital.Investing ActivitiesThe increase in cash flows used for investing activities in the first nine months of 2024 compared to the first nine months of 2023 was primarily due to an increase in cash used for acquisitions and investments, offset by proceeds from the sale of our Richmond, British Columbia and Richardson, Texas video manufacturing operations.40Financing ActivitiesThe increase in cash flows used for financing activities in the first nine months of 2024 compared to the first nine months of 2023 was primarily driven by (see also further discussion in the "Debt," "Share Repurchase Program" and "Dividends" sections below in this Part I, Item 2 of this Form 10-Q): â€¢$1.9 billion increase in repayments of debt during the first nine months of 2024 driven primarily by the repurchase of the Silver Lake Convertible Debt and repayment of our 4.0% senior notes due 2024; â€¢$57 million decrease in net proceeds from the issuance of common stock in connection with our employee stock option and employee stock purchase plans in the first nine months of 2024 compared to the first nine months of 2023; andâ€¢$47 million increase in the payment of dividends in the first nine months of 2024 compared to the first nine months of 2023; partially offset byâ€¢$1.3 billion increase in net proceeds in the first nine months of 2024 compared to the first nine months of 2023 driven the issuance of our 5.0% senior notes due 2029 and 5.4% senior notes due 2034; andâ€¢$529 million decrease in share repurchases in the first nine months of 2024 compared to the first nine months of 2023.Sales of ReceivablesThe following table summarizes the proceeds received from sales of accounts receivable and long-term customer financing receivables for the three and nine months ended September 28, 2024 and September 30, 2023:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Accounts receivable sales proceeds$15Â $â€”Â $15Â $â€”Â Long-term receivables sales proceeds56Â 65Â 82Â 123Â DebtWe had outstanding debt of $6.0 billion at September 28, 2024, of which $322 million was current. We had outstanding debt of $6.0 billion at December 31, 2023, of which $1.3Â billion was current.During the three months ended September 28, 2024, we repaid the $313Â million aggregate principal amount of our 4.0% senior notes due 2024.As of September 28, 2024, $252 million of 7.5% debentures due 2025, which mature in May 2025, and $70 million of 6.5% debentures due 2025, which mature in September 2025, were classified within the Current portion of long-term debt within the Company's Condensed Consolidated Balance Sheets, as the debentures mature within the next twelve months.On September 5, 2019, we entered into an agreement with Silver Lake Partners to issue the Silver Lake Convertible Debt, which became fully convertible on September 5, 2021. On February 14, 2024, we agreed with Silver Lake Partners to repurchase $1.0 billion aggregate principal amount of the Silver Lake Convertible Debt for aggregate consideration of $1.59 billion in cash, inclusive of the conversion premium. The cash consideration was paid during the first quarter of 2024. The repurchase of the Silver Lake Convertible Debt was accounted for as an extinguishment of debt, as the repurchase was negotiated under economically favorable terms outside of the original contractual conversion rate. A loss on the extinguishment of $585Â million was recorded, representing the excess of amounts repurchased over the carrying value of debt of $593Â million, offset by accrued interest of $8Â million. The loss on the extinguishment of debt was recorded within Other Income (Expense) in the Condensed Consolidated Statements of Operations during the nine months ended September 28, 2024.On March 25, 2024, we issued $400 million of 5.0% senior notes due 2029 and $900 million of 5.4% senior notes due 2034. We recognized net proceeds of $1.3 billion after debt issuance costs and discounts. A portion of proceeds from the issuance was used to repurchase the $1.0 billion aggregate principal amount of the Silver Lake Convertible Debt.We have a $2.25 billion syndicated, unsecured revolving credit facility scheduled to mature in March 2026 (the "2021 Motorola Solutions Credit Agreement"). The 2021 Motorola Solutions Credit Agreement includes a letter of credit sub-limit and fronting commitments of $450 million. Borrowings under the facility bear interest at the prime rate plus the applicable margin, or at a spread above the Secured Overnight Financing Rate (SOFR), at our option. An annual facility fee is payable on the undrawn amount of the credit line. The interest rate and facility fee are subject to adjustment if our credit rating changes. We must comply with certain customary covenants including a maximum leverage ratio, as defined in the 2021 Motorola Solutions Credit Agreement. We were in compliance with our financial covenants as of September 28, 2024. We have an unsecured commercial paper program, backed by the 2021 Motorola Solutions Credit Agreement, under which we may issue unsecured commercial paper notes up to a maximum aggregate principal amount of $2.2 billion outstanding at any one time. Proceeds from the issuances of the notes are expected to be used for general corporate purposes. As of September 28, 2024 we had no outstanding debt under the commercial paper program. We have investment grade ratings on our senior unsecured long-term debt. During the first quarter of 2024, S&P Global Ratings and Fitch Ratings upgraded our credit rating to BBB from BBB-. We continue to believe that we will be able to maintain sufficient access to the capital markets in the next twelve months and the foreseeable future.41Share Repurchase ProgramDuring the three and nine months ended September 28, 2024, we repurchased approximately 0.1Â million and 0.4 million shares at an average price of $440.53 and $355.31 per share for an aggregate amount of $31Â million and $141 million, respectively. As of September 28, 2024, we had used approximately $15.7 billion of the share repurchase authority to repurchase shares, leaving $2.3 billion of authority available for future repurchases.DividendsDuring the third quarter of 2024 we paid $164Â million in cash dividends to holders of our common stock. Subsequent to the quarter, we paid an additional $164Â million in cash dividends to holders of our common stock.Adequate Internal Funding ResourcesWe believe that we have adequate internal resources available to generate adequate amounts of cash to meet our expected working capital, capital expenditure and cash requirements for the next twelve months and the foreseeable future, as supported by the level of cash and cash equivalents in the U.S., the ability to repatriate funds from foreign jurisdictions, cash provided by operations, as well as liquidity provided by our commercial paper program backed by the 2021 Motorola Solutions Credit Agreement. We do not anticipate a material decrease to net future cash flows generated from operations. We expect to use our available cash, investments, and debt facilities to support and invest in our business. This includes investing in our existing products and technologies, seeking new acquisition opportunities related to our strategic growth initiatives and returning cash to shareholders through common stock cash dividend payments (subject to the discretion of our Board of Directors) and share repurchases. Long-Term Customer Financing CommitmentsWe had outstanding commitments to provide long-term financing to third parties totaling $66 million at September 28, 2024, compared to $103 million at DecemberÂ 31, 2023. Recent Accounting PronouncementsSee â€œRecent Accounting Pronouncementsâ€ in Note 1, â€œBasis of Presentationâ€ to our condensed consolidated financial statements included in Part I, Item 1 of this Form 10-Q.ItemÂ 3. Quantitative and Qualitative Disclosures About Market RiskThere have been no material changes to our interest rate risk or foreign currency risk during the nine months ended September 28, 2024. For a discussion of our exposure to interest rate risk and foreign currency risk, refer to our disclosures set forth in Part II, Item 7A â€œQuantitative and Qualitative Disclosures About Market Riskâ€ of the Form 10-K.ItemÂ 4. Controls and Procedures(a) Evaluation of disclosure controls and procedures. Under the supervision and with the participation of our senior management, including our chief executive officer and chief financial officer, we conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures, as defined in RulesÂ 13a-15(e) or 15d-15(e) under the Securities Exchange Act of 1934, as amended (the â€œExchange Actâ€), as of the end of the period covered by this Form 10-Q (the â€œEvaluation Dateâ€). Based on this evaluation, our chief executive officer and chief financial officer concluded as of the Evaluation Date that our disclosure controls and procedures were effective such that the information relating to Motorola Solutions, including our consolidated subsidiaries, required to be disclosed in our Securities and Exchange Commission (â€œSECâ€) reports (i)Â is recorded, processed, summarized and reported within the time periods specified in SEC rules and forms and (ii)Â is accumulated and communicated to Motorola Solutionsâ€™ management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.(b) Changes in internal control over financial reporting. There have been no changes in our internal control over financial reporting that occurred during the quarter ended September 28, 2024 that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.42PARTÂ IIâ€”OTHER INFORMATIONItem 1. Legal ProceedingsIn addition to the matter referenced below, the Company is subject to legal proceedings and claims that have not been fully resolved and which have arisen in the ordinary course of business. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's condensed consolidated financial position, liquidity, or results of operations. However, an unfavorable resolution could have a material adverse effect on the Company's condensed consolidated financial position, liquidity, or results of operations in the periods in which the matters are ultimately resolved, or in the periods in which more information is obtained that changes management's opinion of the ultimate disposition.Refer to the description of "Hytera Litigation" in Note 12, â€œCommitments and Contingencies,â€ to our condensed consolidated financial statements included in Part I, Item 1 of this Form 10-Q for information regarding our legal proceedings. ItemÂ 1A. Risk FactorsThere have been no material changes to the risk factors previously disclosed in the Form 10-K.43ItemÂ 2. Unregistered Sales of Equity Securities and Use of ProceedsUnregistered Sales of Equity SecuritiesOn July 1, 2024, the Company issued 48,044 shares of common stock in connection with the acquisition of Noggin to certain former shareholders of Noggin. The stock was issued for an aggregate grant fair value of $19Â million that will be expensed over an average service period of 3 years. On July 1, 2024, the Company issued 6,993 shares of common stock in connection with the acquisition of a vehicle management solutions company to certain former shareholders of the corporation. The stock was issued for an aggregate grant fair value of $3Â million that will be expensed over an average service period of 3 years. The foregoing transactions did not involve any underwriters, any underwriting discounts or commissions, or any public offerings. The shares with respect to the transactions were issued in reliance upon the exemption from registration provided by Section 4(a)(2) of the Securities Act of 1933, as amended, in a privately negotiated transactions not involving any public offerings or solicitations.Issuer Purchases of Equity SecuritiesThe following table provides information with respect to acquisitions by the Company of shares of its common stock during the quarter ended September 28, 2024.Period(a)Â TotalÂ Numberof SharesPurchased(b)Â AverageÂ PricePaid perShare (1)(c)Â TotalÂ NumberofÂ SharesÂ Purchasedas Part of PubliclyAnnounced Plansor Program (2)(d)Â ApproximateÂ DollarValue of Shares thatMay Yet Be PurchasedUnder the Plans orProgram(2)06/28/2024 to 07/25/2024â€”Â $â€”Â â€”Â $â€”Â 07/26/2024 to 08/22/2024â€”Â $â€”Â â€”Â $â€”Â 08/23/2024 to 09/26/202471,675Â $440.53Â 71,675Â $2,340,137,531Â Total71,675Â $440.53Â 71,675Â (1)Average price paid per share of common stock repurchased excludes commissions paid to brokers and excise tax. As of January 1, 2023, the Company's share repurchases in excess of issuances are subject to a 1% excise tax enacted by the Inflation Reduction Act of 2022. The amount of excise tax incurred is included in the Company's Condensed Consolidated Statement of Stockholders' Equity for the quarter ended September 28, 2024. (2)As originally announced on July 28, 2011, and subsequently amended, the Board of Directors has authorized the Company to repurchase an aggregate amount of up to $18.0 billion of its outstanding shares of common stock (the â€œshare repurchase programâ€). The share repurchase program does not have an expiration date. As of September 28, 2024, the Company had used approximately $15.7 billion to repurchase shares, leaving $2.3 billion of authority available for future repurchases.ItemÂ 3. Defaults Upon Senior Securities.None.ItemÂ 4. Mine Safety Disclosures.None.ItemÂ 5. Other Information.During the three months ended September 28, 2024, no director or officer of the Company adopted or terminated a â€œRule 10b5-1 trading arrangementâ€ or â€œnon-Rule 10b5-1 trading arrangement,â€ as each term is defined in Item 408(a) of Regulation S-K.44ItemÂ 6. ExhibitsExhibitÂ No.Exhibit*31.1Certification of GregoryÂ Q. Brown pursuant to SectionÂ 302 of the Sarbanes-Oxley Act of 2002.*31.2Certification of Jason J. Winkler pursuant to SectionÂ 302 of the Sarbanes-Oxley Act of 2002.**32.1Certification of GregoryÂ Q. Brown pursuant to SectionÂ 906 of the Sarbanes-Oxley Act of 2002.**32.2Certification of Jason J. Winkler pursuant to SectionÂ 906 of the Sarbanes-Oxley Act of 2002.101.INSInline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.101.SCHInline XBRL Taxonomy Extension Scheme Document101.CAL Inline XBRL Taxonomy Extension Calculation Linkbase Document101.DEF Inline XBRL Taxonomy Extension Definition Linkbase Document101.LABInline XBRL Taxonomy Extension Label Linkbase Document101.PREInline XBRL Taxonomy Extension Presentation Linkbase Document104Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)_____Â *Filed herewith**Furnished herewithMOTOROLA, MOTOROLA SOLUTIONS and the Stylized M Logo are trademarks or registered trademarks of Motorola Trademark Holdings, LLC and are used under license. All other trademarks are the property of their respective owners. Â©2024 Motorola Solutions, Inc. All rights reserved.45SIGNATURESPursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.MOTOROLA SOLUTIONS,Â INC.By:/S/ KATHERINE MAHERKatherine MaherCorporate Vice President andChief Accounting Officer(Principal Accounting Officer & Duly Authorized Officer)NovemberÂ 7, 2024 46 EX-31.1 2 msiex311q32024.htm EX-31.1 DocumentExhibit 31.1CERTIFICATIONI, Gregory Q. Brown, Chairman and Chief Executive Officer, Motorola Solutions, Inc., certify that:1.Â Â Â Â Â I have reviewed this quarterly report on Form 10-Q of Motorola Solutions, Inc.;2.Â Â Â Â Â Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Â Â Â Â Â Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.Â Â Â Â Â The registrantâ€™s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have: (a)Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;(b)Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;(c)Evaluated the effectiveness of the registrantâ€™s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and (d)Disclosed in this report any change in the registrantâ€™s internal control over financial reporting that occurred during the registrantâ€™s most recent fiscal quarter (the registrantâ€™s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrantâ€™s internal control over

financial reporting; and 5.Â Â Â Â The registrantâ€™s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrantâ€™s auditors and the audit committee of the registrantâ€™s board of directors (or persons performing the equivalent functions):(a)All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrantâ€™s ability to record, process, summarize and report financial information; and (b)Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrantâ€™s internal control over financial reporting.Date: NovemberÂ 7, 2024 /s/ GREGORY Q. BROWNGregory Q. BrownChairman and Chief Executive OfficerMotorola Solutions, Inc. EX-31.2 3 msiex312q32024.htm EX-31.2 DocumentExhibit 31.2CERTIFICATIONI, Jason J. Winkler, Executive Vice President and Chief Financial Officer, Motorola Solutions, Inc., certify that:1.Â Â Â Â I have reviewed this quarterly report on Form 10-Q of Motorola Solutions, Inc.;2.Â Â Â Â Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;3.Â Â Â Â Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;4.Â Â Â Â The registrantâ€™s other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have: (a)Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;(b)Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles; (c)Evaluated the effectiveness of the registrantâ€™s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and (d)Disclosed in this report any change in the registrantâ€™s internal control over financial reporting that occurred during the registrantâ€™s most recent fiscal quarter (the registrantâ€™s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrantâ€™s internal control over financial reporting; and 5.Â Â Â Â The registrantâ€™s other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrantâ€™s auditors and the audit committee of the registrantâ€™s board of directors (or persons performing the equivalent functions):(a)All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrantâ€™s ability to record, process, summarize and report financial information; and (b)Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrantâ€™s internal control over financial reporting.Date: NovemberÂ 7, 2024 /s/ JASON J. WINKLERJason J. WinklerExecutive Vice President and Chief Financial OfficerMotorola Solutions, Inc. EX-32.1 4 msiex321q32024.htm EX-32.1 DocumentExhibit 32.1CERTIFICATIONI, Gregory Q. Brown, Chairman and Chief Executive Officer, Motorola Solutions, Inc., certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (â€œSection 906â€), that, to my knowledge:(1)the quarterly report on Form 10-Q for the period ended September 28, 2024 (the â€œQuarterly Reportâ€), which this statement accompanies fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and (2)the information contained in the Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of Motorola Solutions, Inc.This certificate is being furnished solely for purposes of Section 906. Dated: NovemberÂ 7, 2024 /s/ GREGORY Q. BROWNGregory Q. BrownChairman and Chief Executive OfficerMotorola Solutions, Inc. EX-32.2 5 msiex322q32024.htm EX-32.2 DocumentExhibit 32.2CERTIFICATIONI, Jason J. Winkler, Executive Vice President and Chief Financial Officer, Motorola Solutions, Inc., certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (â€œSection 906â€), that, to my knowledge:(1)the quarterly report on Form 10-Q for the period ended September 28, 2024 (the â€œQuarterly Reportâ€), which this statement accompanies fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and (2)the information contained in the Quarterly Report fairly presents, in all material respects, the financial condition and results of operations of Motorola Solutions, Inc.This certificate is being furnished solely for purposes of Section 906. Dated: NovemberÂ 7, 2024 /s/ JASON J. WINKLERJason J. WinklerExecutive Vice President and Chief Financial OfficerMotorola Solutions, Inc. EX-101.SCH 6 msi-20240928.xsd XBRL TAXONOMY EXTENSION SCHEMA DOCUMENT 0000001 - Document - Cover Page link:presentationLink link:calculationLink link:definitionLink 9952151 - Statement - Condensed Consolidated Statements of Operations (Unaudited) link:presentationLink link:calculationLink link:definitionLink 9952152 - Statement - Condensed Consolidated Statements of Comprehensive Income (Unaudited) link:presentationLink link:calculationLink link:definitionLink 9952153 - Statement - Condensed Consolidated Balance Sheets (Unaudited) link:presentationLink link:calculationLink link:definitionLink 9952154 - Statement - Condensed Consolidated Balance Sheets (Unaudited) (Parenthetical) link:presentationLink link:calculationLink link:definitionLink 9952155 - Statement - Condensed Consolidated Statements of Stockholders' Equity (Unaudited) link:presentationLink link:calculationLink link:definitionLink 9952156 - Statement - Condensed Consolidated Statements of Stockholders' Equity (Unaudited) (Parenthetical) link:presentationLink link:calculationLink link:definitionLink 9952157 - 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Cover [Abstract] Net decrease in total cash and cash equivalents Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Period Increase (Decrease), Including Exchange Rate Effect Current contract cost assets Capitalized Contract Cost, Net, Current Future Lease Payments, Operating Lessee, Operating Lease, Liability, to be Paid, Maturity [Table Text Block] Foreign Plan Foreign Plan [Member] senior notes due 2030 2.3% Senior Notes Due 2030 [Member] 2.3% Senior Notes Due 2030 Trading Symbol Trading Symbol Segment Reporting Information [Line Items] Segment Reporting Information [Line Items] Fair value adjustments to equity investments Equity Securities, FV-NI, Realized Gain (Loss) Comprehensive income Comprehensive Income (Loss), Net of Tax, Including Portion Attributable to Noncontrolling Interest All Trading Arrangements All Trading Arrangements [Member] Share-based compensation acquired Business Combination, Consideration Transferred, Share-Based Compensation Business Combination, Consideration Transferred, Share-Based Compensation Compensation Actually Paid vs. Net Income Compensation Actually Paid vs. Net Income [Text Block] Other Current Assets Foreign exchange derivative contracts Derivative Asset, Subject to Master Netting Arrangement, before Offset Non-NEOs Non-NEOs [Member] Earnings Per Common Share Schedule of Earnings Per Share, Basic and Diluted [Table Text Block] Vesting period Share-Based Compensation Arrangement by Share-Based Payment Award, Award Vesting Period Tax benefit Share-Based Payment Arrangement, Expense, Tax Benefit Right-of-use assets obtained in exchange for lease liabilities Right-of-Use Asset Obtained In Exchange For Lease Liability [Abstract] Right-of-Use Asset Obtained In Exchange For Lease Liability [Abstract] Rule 10b5-1 Arrangement Adopted Rule 10b5-1 Arrangement Adopted [Flag] Long-term Debt Long-Term Debt [Member] Thereafter Lessee, Operating Lease, Liability, to be Paid, after Year Four Lessee, Operating Lease, Liability, to be Paid, after Year Four Accounts payable, accrued liabilities and contract liabilities Increase (Decrease) In Accounts Payable And Accrued Liabilities And Contract With Customer, Liability Increase (Decrease) In Accounts Payable And Accrued Liabilities And Contract With Customer, Liability Dividends declared per share

(in USD per share) Common Stock, Dividends, Per Share, Declared Awards Close in Time to MNPI Disclosures Awards Close in Time to MNPI Disclosures [Table] Derivative [Line Items] Derivative [Line Items] Income and withholding taxes, net of refunds Income Taxes Paid, Net Less allowance for credit losses Accounts Receivable, Allowance for Credit Loss, Current Purchase accounting adjustments Goodwill, Measurement Period Adjustment Position [Axis] Position [Axis] Dividends paid to non-controlling interest on subsidiary common stock Noncontrolling Interest, Decrease from Distributions to Noncontrolling Interest Holders Equity method investments Equity Method Investments Pay vs Performance Disclosure [Line Items] Other Charges (Income) Other Charges [Table Text Block] Other Charges [Table Text Block] - Table Text block for the break-up of other charges charged to earnings. Indirect Sales Channel, Through Intermediary [Member] Peer Group Total Shareholder Return Amount Peer Group Total Shareholder Return Amount Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis] Derivative [Table] Derivative [Table] Basis of Presentation Organization, Consolidation and Presentation of Financial Statements Disclosure [Text Block] Non-Rule 10b5-1 Arrangement Adopted Non-Rule 10b5-1 Arrangement Adopted [Flag] Company-owned life insurance policies Cash Surrender Value of Life Insurance Hedging Relationship [Domain] Hedging Relationship [Domain] Summary of Fair Values and Location In Condensed Consolidated Balance Sheet, Derivative Financial Instruments Schedule of Derivative Instruments in Statement of Financial Position, Fair Value [Table Text Block] Fair Value Measurements Fair Value Disclosures [Text Block] Restructuring and Related Activities [Abstract] Restructuring and Related Activities [Abstract] Award Timing Disclosures [Line Items] Net Investment Hedging Net Investment Hedging [Member] Share-based compensation expense, net of tax Share-Based Payment Arrangement, Expense, after Tax Other assets and liabilities Increase (Decrease) in Other Operating Assets and Liabilities, Net Loss on settlement Derivative, Gain (Loss) on Derivative, Net Other Performance Measure, Amount Other Performance Measure, Amount 2027 Finite-Lived Intangible Asset, Expected Amortization, Year Three Goodwill [Line Items] Goodwill [Line Items] Portion at Fair Value Measurement Portion at Fair Value Measurement [Member] Leases Lessee, Operating Leases [Text Block] Common stock outstanding (in shares) Common Stock, Shares, Outstanding Schedule of Acquired Finite-Lived Intangible Asset by Major Class [Table] Schedule of Acquired Finite-Lived Intangible Asset by Major Class [Table] Other Other Unspecified Current Assets This element represents other current assets other than specified in taxonomy. Operating lease cost Operating Lease, Cost Lease expense: Lease, Cost [Abstract] 6.5% debentures due 2025 6.5% Debentures Due 2025 [Member] 6.5% Debentures Due 2025 [Member] Operating lease liabilities Operating lease liabilities Operating Lease, Liability, Noncurrent Performance Stock Units (PSUs) Performance Stock Units [Member] Performance Stock Units Financing Net Cash Provided by (Used in) Financing Activities, Continuing Operations [Abstract] Pre-judgement interest amount Litigation Settlement, Amount Awarded from Other Party, Pre-Judgement Interest Litigation Settlement, Amount Awarded from Other Party, Pre-Judgement Interest Revenue from Contract with Customer [Abstract] Revenue from Contract with Customer [Abstract] Attorneys' fees Litigation Settlement, Amount Awarded From Other Party, Attorneys' Fees Litigation Settlement, Amount Awarded From Other Party, Attorneys' Fees Contract with Customer, Sales Channel [Axis] Contract with Customer, Sales Channel [Axis] Contract liabilities Contract with Customer, Liability, Current U.S. UNITED STATES Inventory, Net [Abstract] Inventory, Net [Abstract] senior notes due 2037 6.625% Senior Notes Due 2037 [Member] 6.625% Senior Notes Due 2037 [Member] Other assets Other assets, total Other Assets, Noncurrent Entity Tax Identification Number Entity Tax Identification Number Investment impairments Equity Method Investment, Other-than-Temporary Impairment Leases [Abstract] Leases [Abstract] Gross Carrying Amount Finite-Lived Intangible Assets, Gross Schedule of Finite-Lived Intangible Assets by Major Class [Table] Intangible Asset, Finite-Lived [Table] Schedule of Long-term Debt Instruments Schedule of Long-Term Debt Instruments [Table Text Block] Antidilutive Securities, Name [Domain] Antidilutive Securities, Name [Domain] Retirement Plan Type [Axis] Retirement Plan Type [Axis] Non-current contract cost assets Capitalized Contract Cost, Net, Noncurrent Selling, general and administrative expenses Selling, General and Administrative Expenses [Member] Loss on sales of investments and businesses, net Gain (Loss) on Sales of Investments and Businesses, Net The net gain or loss from the sale of investments in debt and equity securities and businesses. Net cash provided by operating activities Net Cash Provided by (Used in) Operating Activities Schedule of Largest Net Notional Amounts of the Positions to Buy or Sell Foreign Currency Schedule of Derivative Instruments [Table Text Block] Accumulated Other Comprehensive Loss Schedule of Accumulated Other Comprehensive Income (Loss) [Table Text Block] Equity Components [Axis] Equity Components [Axis] Employee Service Share-based Compensation, Allocation of Recognized Period Costs [Line Items] Share-Based Payment Arrangement, Expensed and Capitalized, Amount [Line Items] Other current assets Other current assets Other Assets, Current Award Timing Method Award Timing Method [Text Block] Net periodic pension cost (benefits) Defined Benefit Plan, Net Periodic Benefit Cost (Credit) Amortized Intangible Assets Schedule of Intangible Assets by Reporting Segment [Table Text Block] Disclosure of the gross carrying amount and accumulated amortization of intangible assets by reporting segment of the entity. Trading Arrangements, by Individual Trading Arrangements, by Individual [Table] Restructuring and Related Cost, by Type of Restructuring [Axis] Restructuring Type [Axis] Acquired Finite-Lived Intangible Assets [Line Items] Acquired Finite-Lived Intangible Assets [Line Items] Trade Names Trade Names [Member] Exit Costs Business Exit Costs [Member] Business Exit Costs Measurement Frequency [Axis] Measurement Frequency [Axis] Entity Common Stock, Shares Outstanding Entity Common Stock, Shares Outstanding Insider Trading Policies and Procedures [Line Items] Other Income (Loss) [Table] Other Income (Loss) [Table] Other Income (Loss) Business Acquisition, Acquiree [Domain] Business Acquisition, Acquiree [Domain] Adjustment to Compensation, Amount Adjustment to Compensation Amount Investments [Domain] Investments [Domain] Share value Business Combination, Consideration Transferred, Equity Interests Issued and Issuable Additional paid-in capital Additional Paid in Capital, Common Stock Compensation Amount Outstanding Recovery Compensation Amount Diluted earnings per common share: Earnings Per Share, Diluted [Abstract] Aggregate Change in Present Value of Accumulated Benefit for All Pension Plans Reported in Summary Compensation Table Aggregate Change in Present Value of Accumulated Benefit for All Pension Plans Reported in Summary Compensation Table [Member] Entity Small Business Entity Small Business Performance Options Performance Options [Member] Performance Options [Member] Company Selected Measure Amount Company Selected Measure Amount Geographical [Axis] Geographical [Axis] Software and Services Services And Software Segment [Member] Services And Software Segment [Member] Tabular List, Table Tabular List [Table Text Block] Fair Value, Inputs, Level 3 Fair Value, Inputs, Level 3 [Member] Reversal of accruals Restructuring Reserve, Accrual Adjustment Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Share-Based Compensation Arrangement by Share-Based Payment Award [Line Items] Supplemental cash flow information: Cash Flow, Operating Activities, Lessee [Abstract] Aggregate Grant Date Fair Value of Equity Award Amounts Reported in Summary Compensation Table Aggregate Grant Date Fair Value of Equity Award Amounts Reported in Summary Compensation Table [Member] Other Assets Schedule of Other Assets, Noncurrent [Table Text Block] Lessee, Lease, Description [Line Items] Lessee, Lease, Description [Line Items] Accrued liabilities Accrued liabilities Accrued Liabilities, Current Securities excluded from computation of dilutive shares due to antidilutive nature (in shares) Antidilutive Securities Excluded from Computation of Earnings Per Share, Amount Payments for restructuring Amount Used Payments for Restructuring Credit Facility [Domain] Credit Facility [Domain] Cash and cash equivalents, beginning of period Cash and cash equivalents, end of period Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents Common stock Equity Securities, FV-NI, Current Long-term financing Long-term Financing The amount of outstanding commitments to provide long-term financing to third parties. Non-current assets held for disposition Disposal Group, Including Discontinued Operation, Assets, Noncurrent Goodwill Goodwill, Beginning Balance Goodwill, Ending Balance Goodwill Forgone Recovery due to Disqualification of Tax Benefits, Amount Forgone Recovery due to Disqualification of Tax Benefits, Amount Product and Service [Domain] Product and Service [Domain] Stock Options Share-Based Payment Arrangement, Option [Member] Short-term lease cost Short-Term Lease, Cost Forward points recognized Foreign Exchange Forward [Member] Goodwill Activity Goodwill [Roll Forward] Depreciation Depreciation Fair Value Disclosures [Abstract] Fair Value Disclosures [Abstract] 2025 Lessee, Operating Lease, Liability, to be Paid, Year One Schedule of Antidilutive Securities Excluded from Computation of Earnings Per Share [Table] Antidilutive Security, Excluded EPS Calculation [Table] Comprehensive income attributable to Motorola Solutions, Inc. common shareholders Comprehensive Income (Loss), Net of Tax, Attributable to Parent Pension Benefit Plan Pension Plan [Member] Tax liabilities Accrued Income Taxes, Current Sales of Receivables Transfers and Servicing of Financial Assets [Text Block] Preferred stock outstanding (in shares) Preferred Stock, Shares Outstanding Restructuring and Related Activities Reportable Segment Restructuring and Related Activities Reportable Segment [Table Text Block] Disclosure of the net charges in restructuring reserves by business segment during the period. Security Exchange Name Security Exchange Name Award Type [Axis] Award Type [Axis] Foreign currency Goodwill, Foreign Currency Translation Gain (Loss) Amortization of: Defined Benefit Plan, Net Periodic Benefit Cost, Amortization [Abstract] Defined Benefit Plan, Net Periodic Benefit Cost, Amortization [Abstract] Basic earnings (loss) per common share: Earnings Per Share, Basic [Abstract] Inventories, gross Inventory, Gross Direct Sales Channel, Directly to Consumer [Member] Other Other Unspecified Noncurrent Liabilities This element represents other noncurrent liabilities other than specified in the taxonomy. Settlement cost Litigation Settlement, Amount Awarded From Other Party, Cost Litigation Settlement, Amount Awarded From Other Party, Cost Repayments of debt Repayments of Debt Non-controlling interests Equity, Attributable to Noncontrolling Interest Convertible notes Convertible Debt [Member] Common stock par value (in USD per share) Common Stock, Par or Stated Value Per Share Forgone Recovery, Explanation of Impracticability Forgone Recovery, Explanation of Impracticability [Text Block] Research and development expenditures Research and Development Expense Schedule of Share-based Compensation Arrangements by Share-based Payment Award [Table] Schedule of Share-Based Compensation Arrangements by Share-Based Payment Award [Table] Revolving Credit Facility Revolving Credit Facility [Member] Expiration Date Trading Arrangement Expiration Date Goodwill and Intangible Assets Disclosure [Abstract] Goodwill and Intangible Assets Disclosure [Abstract] Current lease liabilities Operating Lease, Liability, Current Total Shareholder Return Amount Total Shareholder Return Amount Common stock issued (in shares) Common Stock, Shares, Issued Aggregate grant date fair value Share-based Compensation Arrangement by Share-based Payment Award, Options, Grants in Period, Grant Date Fair Value Share-based Compensation Arrangement by Share-based Payment Award, Options, Grants in Period, Grant Date Fair Value Other intangibles Other Intangibles [Member] The value associated with other intangible assets. Equity Awards Adjustments, Footnote Equity Awards Adjustments, Footnote [Text Block] Line of credit facility borrowing capacity Line of Credit Facility, Maximum Borrowing Capacity Canadian dollar Canada, Dollars Insider Trading Policies and Procedures Adopted Insider Trading Policies and Procedures Adopted [Flag] Equity swap contracts Equity Swap [Member] Acquisitions and investments, net Payments for Acquisitions and Investments, Net Cash used for acquiring businesses or investments in debt and equity securities. Issuance of common stock and stock options exercised (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Exercises in Period Foreign exchange contracts Other Comprehensive Income (Loss), Cash Flow Hedge, Gain (Loss), before Reclassification and Tax Debt Instrument [Line Items] Debt Instrument [Line Items] Named Executive Officers, Footnote Named Executive Officers, Footnote [Text Block] Research and development expenditures Research and Development Expense [Member] Common stock authorized (in shares) Common Stock, Shares Authorized Less accumulated depreciation Property, Plant, and Equipment and Finance Lease Right-of-Use Asset, Accumulated Depreciation and Amortization Cash paid for acquisition, net of cash acquired Payments to Acquire Businesses, Net of Cash Acquired Basis of Presentation Basis of Accounting, Policy [Policy Text Block] Diluted (in shares) Diluted weighted average common shares outstanding (in shares) Weighted Average Number of Shares Outstanding, Diluted Long-term receivables sales proceeds Long Term Receivables Sales Proceeds Long Term Receivables Sales Proceeds Accrued Liabilities Accrued Liabilities [Member] MNPI Disclosure Timed for Compensation Value MNPI Disclosure Timed for Compensation Value [Flag] Long-term Debt, Type [Axis] Long-Term Debt, Type [Axis] Total Motorola Solutions,Â Inc. stockholdersâ€™ equity Equity, Attributable to Parent Net proceeds from issuance of debt Proceeds from Issuance of Debt Unrecognized net loss Defined Benefit Plan, Amortization of Gain (Loss) Lessee, Operating Lease, Renewal Term Lessee, Operating Lease, Renewal Term Litigation Case [Axis] Litigation Case [Axis] Investing Net Cash Provided by (Used in) Investing Activities, Continuing Operations [Abstract] Balance Sheet Location [Axis] Statement of Financial Position Location, Balance [Axis] Hedging Designation [Domain] Hedging Designation [Domain] Interest expense, net Interest Expense, Nonoperating Deferred income taxes Deferred Income Tax Expense (Benefit) Number of net notional positions to buy or sell foreign currency disclosed (in number of positions) Largest Positions of Foreign Currency Derivatives Held This element represents the number of the largest net notional amounts of positions to buy or sell foreign currency which is disclosed in the footnotes. Goodwill Schedule of Goodwill [Table Text Block] Concentration Risk Type [Domain] Concentration Risk Type [Domain] Work-in-process and production materials Inventory, Work in Process and Raw Materials Interest income Investment Income, Net Selling, general and administrative expenses Selling, General and Administrative Expense Other Current Assets Schedule of Other Assets [Table Text Block] Current portion of long-term debt Debt, Current Recurring basis Fair Value, Recurring [Member] Accounts receivable, net Accounts receivable, net Accounts receivable, net Accounts Receivable, after Allowance for Credit Loss, Current Options granted in period (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Options, Grants in Period, Gross Costs of sales Cost of Sales [Member] Products Product [Member] senior notes due 2032 5.6% Senior Notes Due 2032 [Member] 5.6% Senior Notes Due 2032 Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Antidilutive Securities Excluded from Computation of Earnings Per Share [Line Items] Pension Adjustments Prior Service Cost Pension Adjustments Prior Service Cost [Member] Decrease in diluted earnings per share (in USD per share) Share Based Compensation Expense Impact on Earnings Per Share Diluted This element represents the increase (decrease) in diluted earnings per share attributable to share-based compensation expense. Document Fiscal Period Focus Document Fiscal Period Focus Acquisition-related transaction fees Business Combination, Acquisition Related Costs All Executive Categories All Executive Categories [Member] Share-based awards (in shares) Incremental Common Shares Attributable to Dilutive Effect of Share-Based Payment Arrangements Current liabilities held for disposition Disposal Group, Including Discontinued Operation, Liabilities, Current Balance Sheet Location [Domain] Statement of Financial Position Location, Balance [Domain] Defined benefit plans (Note 8) Liability, Defined Benefit Pension Plan, Noncurrent Accounts receivable Accounts Receivable, before Allowance for Credit Loss, Current Reorganization of Businesses Accruals Schedule of Restructuring Reserve by Type of Cost [Table Text Block] 2026 Finite-Lived Intangible Asset, Expected Amortization, Year Two Changed Peer Group, Footnote Changed Peer Group, Footnote [Text Block] ASSETS Assets [Abstract] Assets [Abstract] Retirement Plan Type [Domain] Retirement Plan Type [Domain] Total other comprehensive income (loss), net of tax Other comprehensive income (loss) Other Comprehensive Income (Loss), Net of Tax Document Type Document Type Derivative Contract [Domain] Derivative Contract [Domain] Commercial Paper Commercial Paper [Member] Gain (loss) on derivative instruments Gain (Loss) on Derivative Instruments, Net, Pretax Pension Benefits Adjustments, Footnote Pension Benefits Adjustments, Footnote [Text Block] Net Sales and Operating Earnings by Segment Schedule of Segment Reporting Information, by Segment [Table Text Block] Total Shareholder Return Vs Peer Group Total Shareholder Return Vs Peer Group [Text Block] Repurchase of common shares, average cost (in USD per share) Shares Acquired, Average Cost Per Share Schedule of Defined Benefit Plans Disclosures [Table] Defined Benefit Plan [Table] Contract Balances Contract with Customer, Contract Asset, Contract Liability, and Receivable [Table Text Block] Maximum Maximum [Member] Intangibles amortization Amortization expense on intangibles Amortization of Intangible Assets Equity Valuation Assumption Difference, Footnote Equity Valuation Assumption Difference, Footnote [Text Block] Gain Contingencies, Nature [Axis] Gain Contingencies, Nature [Axis] Payment timing period Supplier Finance Program, Payment Timing, Period Intangible assets, net Finite-Lived Intangible Assets, Net Antidilutive Securities [Axis] Antidilutive Securities [Axis] Accounts payable Accounts Payable, Current Investment Type [Axis] Investment Type [Axis] Chinese renminbi China, Yuan Renminbi Legal settlements Gain (Loss) from Litigation Settlement Current Fiscal Year End Date Current Fiscal Year End Date Less: interest Lessee, Operating Lease, Liability, Undiscounted Excess Amount Net lease expense from operating leases Lease, Cost 2021 Motorola Solutions Credit Agreement 2021 Motorola Solutions Credit Agreement [Member] 2021 Motorola Solutions Credit Agreement Statistical Measurement [Axis] Statistical Measurement [Axis] PEO Name PEO Name Supplier finance payables Supplier Finance Program, Obligation Non-Rule 10b5-1 Arrangement Terminated Non-Rule 10b5-1 Arrangement Terminated [Flag] Net earnings before income taxes Net earnings before income taxes Income (Loss) from Continuing Operations before Income Taxes, Noncontrolling Interest Non-PEO NEO Average Total Compensation Amount Non-PEO NEO Average Total Compensation Amount Award Type [Domain] Award Type [Domain] Unrecognized tax benefits Unrecognized Tax Benefits Noncurrent The non-current portion of the gross amount of unrecognized tax benefits pertaining to uncertain tax positions taken in tax returns as of the balance sheet date, excluding amounts pertaining to examined tax returns. Trade liabilities Accrued Trade Liabilities Accrued Trade Liabilities Schedule of Compensation Expense Schedule Of Employee Service Share Based Compensation Allocation Of Recognized Period Costs [Table Text Block] Schedule Of Employee Service Share Based Compensation Allocation Of Recognized Period Costs [Table Text Block] Name Outstanding Recovery, Individual Name Tax benefit (expense) Other Comprehensive Income (Loss) before Reclassifications, Tax Disaggregation of Revenue [Line Items] Disaggregation of Revenue [Line Items] Variable cost Variable Lease, Cost Compensation Actually Paid vs. Company Selected Measure Compensation Actually Paid vs. Company Selected Measure [Text Block] Investments in money market mutual funds classified as cash and cash equivalents Money Market Funds, at Carrying Value Accounts receivable Increase (Decrease) in Accounts Receivable, Contract Assets And Contract Liabilities Increase (Decrease) in Accounts Receivable, Contract Assets And Contract Liabilities Deferred

income taxes Deferred Income Tax Assets, Net Non-PEO NEO Non-PEO NEO [Member] Useful life Finite-Lived Intangible Asset, Useful Life Acquired assets Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Assets Hedging Relationship [Axis] Hedging Relationship [Axis] Accounts Receivable, Net Schedule of Accounts, Notes, Loans and Financing Receivable [Table Text Block] Award Timing Predetermined Award Timing Predetermined [Flag] Subsequent Event Type [Domain] Subsequent Event Type [Domain] Payments of dividends Payments of dividends Payments of Ordinary Dividends, Common Stock Retirement and Other Employee Benefits Retirement Benefits [Text Block] 7.5% debentures due 2025 7.5% Debentures Due 2025 [Member] 7.5% Debentures Due 2025 [Member] Customer-related Customer Relationships [Member] Recently Adopted Accounting Pronouncements New Accounting Pronouncements, Policy [Policy Text Block] Unrecognized prior service cost (benefit) Defined Benefit Plan, Amortization of Prior Service Cost (Credit) Diluted (in USD per share) Per share amount (in USD per share) Earnings Per Share, Diluted Vehicle Location And Management Solutions Vehicle Location And Management Solutions [Member] Vehicle Location And Management Solutions Finite-Lived Intangible Assets by Major Class [Axis] Finite-Lived Intangible Assets by Major Class [Axis] Environmental reserve Accrued Environmental Loss Contingencies, Noncurrent Accumulated Amortization Accumulated Amortization Finite-Lived Intangible Assets, Accumulated Amortization Schedule of Net Benefit Plan Costs Schedule of Defined Benefit Plans Disclosures [Table Text Block] Name Measure Name Entity Interactive Data Current Entity Interactive Data Current Type of Restructuring [Domain] Type of Restructuring [Domain] Restatement does not require Recovery Restatement Does Not Require Recovery [Text Block] Fixed asset impairments Tangible Asset Impairment Charges 5.4% senior notes due 2034 5.4% Senior Notes Due 2034 [Member] 5.4% Senior Notes Due 2034 senior notes due 2029 4.6% Senior Notes Due 2029 [Member] 4.6% Senior Notes Due 2029 [Member] Reorganization of business charges Restructuring, Settlement and Impairment Provisions Retirement Benefits [Abstract] Retirement Benefits [Abstract] Foreign currency gain (loss) Gain (Loss), Foreign Currency Transaction, before Tax Preferred stock issued (in shares) Preferred Stock, Shares Issued Disaggregation of Revenue [Table] Disaggregation of Revenue [Table] Employee Separation Costs Employee Severance [Member] Statement of Financial Position [Abstract] Statement of Financial Position [Abstract] Reorganization of Business Restructuring and Related Activities Disclosure [Text Block] Measurement input Business Combination, Contingent Consideration, Liability, Measurement Input Share-based compensation expenses Share-Based Payment Arrangement, Noncash Expense Postretirement Health Care Benefits Plan Postretirement Health Coverage [Member] Net earnings Net earnings (loss) Net Income (Loss), Including Portion Attributable to Noncontrolling Interest Defined Benefit Plans Accumulated Defined Benefit Plans Adjustment Attributable to Parent [Member] Hytera Legal Settlement Hytera Legal Settlement [Member] Hytera Legal Settlement Derivatives not designated as hedging instruments: Derivative Instruments Not Designated as Hedging Instruments, Gain (Loss), Net Income tax expense Income tax expense Income Tax Expense (Benefit) Interest cost Defined Benefit Plan, Interest Cost Other income (expense): Nonoperating Income (Expense) [Abstract] Interest rate Debt Instrument, Interest Rate, Stated Percentage Notional amounts of outstanding foreign exchange contracts Derivative, Notional Amount Supplemental Cash Flow Information Supplemental Cash Flow Information [Abstract] Noggin Noggin [Member] Noggin Net sales Net sales Revenue from Contract with Customer, Excluding Assessed Tax Summary of Derivative Instruments and the Effect on the Condensed Consolidated Statements of Operations Derivative Instruments, Gain (Loss) [Table Text Block] Total other expense Total other expense Nonoperating Income (Expense) Services Service [Member] Statement of Comprehensive Income [Abstract] Statement of Comprehensive Income [Abstract] Effective tax rate Effective Income Tax Rate Reconciliation, Percent Net cash used for investing activities Net Cash Provided by (Used in) Investing Activities Operating earnings Operating earnings Operating Income (Loss) Accumulated Other Comprehensive Income (Loss) [Roll Forward] AOCI Including Portion Attributable to Noncontrolling Interest, Net of Tax [Roll Forward] Interest expense Interest Expense, Operating and Nonoperating 4.0% senior notes due 2024 4.0% Senior Notes Due 2024 [Member] 4.0% Senior Notes Due 2024 [Member] Business Acquisition [Line Items] Business Acquisition [Line Items] Number of reportable segments Number of Reportable Segments Total liabilities and stockholdersâ€™ equity Liabilities and Equity Rule 10b5-1 Arrangement Terminated Rule 10b5-1 Arrangement Terminated [Flag] All Adjustments to Compensation All Adjustments to Compensation [Member] Fair Value Hierarchy and NAV [Axis] Fair Value Hierarchy and NAV [Axis] Compensation Employee-related Liabilities, Current 2024 Finite-Lived Intangible Asset, Expected Amortization, Current Fiscal Year Finite-Lived Intangible Asset, Expected Amortization, Current Fiscal Year Hedging Designation [Axis] Hedging Designation [Axis] Operating lease asset impairments Operating Lease, Impairment Loss Other Income (Expense) Schedule of Other Nonoperating Income (Expense) [Table Text Block] Risk Management Derivative Instruments and Hedging Activities Disclosure [Text Block] Restructuring charges Additional Charges Restructuring Charges Derivative Instruments, Gain (Loss) by Hedging Relationship, by Income Statement Location, by Derivative Instrument Risk [Table] Derivative Instruments, Gain (Loss) [Table] Accumulated Other Comprehensive Income (Loss) [Line Items] Accumulated Other Comprehensive Income (Loss) [Line Items] Commitments and Contingencies Disclosure [Abstract] Commitments and Contingencies Disclosure [Abstract] Interest income (expense), net Interest Income (Expense), Nonoperating Finite-Lived Intangible Assets, Major Class Name [Domain] Finite-Lived Intangible Assets, Major Class Name [Domain] Contract Cost Balances Capitalized Contract Cost [Table Text Block] Right-of-use assets obtained in exchange for lease liabilities Right-of-use assets obtained in exchange for lease liabilities Right-of-Use Asset Obtained in Exchange for Operating Lease Liability Underlying Security Market Price Change Underlying Security Market Price Change, Percent Expected return on plan assets Defined Benefit Plan, Expected Return (Loss) on Plan Assets Individual: Individual [Axis] debentures due 2028 6.5% Debentures Due 2028 [Member] 6.5% Debentures Due 2028 [Member] Accumulated Other Comprehensive Income (Loss) AOCI Attributable to Parent [Member] Expected timing of satisfaction, period Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period Accumulated Gain (Loss), Net, Cash Flow Hedge, Parent Accumulated Gain (Loss), Net, Cash Flow Hedge, Parent [Member] Inventories, net Inventories, net Inventory, Net Long-term Debt, Type [Domain] Long-Term Debt, Type [Domain] Product and Service [Axis] Product and Service [Axis] Entity Address, State or Province Entity Address, State or Province Property, Plant and Equipment [Line Items] Property, Plant and Equipment [Line Items] Statement [Line Items] Statement [Line Items] Derivative Instruments and Hedging Activities Disclosure [Abstract] Derivative Instruments and Hedging Activities Disclosure [Abstract] Erroneous Compensation Analysis Erroneous Compensation Analysis [Text Block] Defined Benefit Plan Disclosure [Line Items] Defined Benefit Plan Disclosure [Line Items] Property, Plant and Equipment, Net Property, Plant and Equipment [Table Text Block] Compensation Actually Paid vs. Total Shareholder Return Compensation Actually Paid vs. Total Shareholder Return [Text Block] Financial Instruments [Domain] Financial Instruments [Domain] Gain Contingency, Nature [Domain] Gain Contingency, Nature [Domain] Sublease income Sublease Income 3tc Software 3tc Software [Member] 3tc Software LIABILITIES AND STOCKHOLDERSâ€™ EQUITY Liabilities and Equity [Abstract] Other Assets [Abstract] Other Assets, Noncurrent [Abstract] Decrease in basic earnings per share (in USD per share) Share Based Compensation Expense Impact On Earnings Per Share Basic This element represents the increase (decrease) in basic earnings per share attributable to share-based compensation expense. Minimum Minimum [Member] Restatement Determination Date Restatement Determination Date Estimate of Fair Value, Fair Value Disclosure Estimate of Fair Value Measurement [Member] Adoption Date Trading Arrangement Adoption Date Pay vs Performance Disclosure Pay vs Performance Disclosure [Table] Non-current contract liabilities Contract with Customer, Liability, Noncurrent Assets: Fair Value Assets Measured On Recurring Basis Abstract Fair Value Assets Measured On Recurring Basis Abstract Property, Plant and Equipment [Table] Property, Plant and Equipment [Table] Operating lease assets Operating Lease, Right-of-Use Asset Erroneously Awarded Compensation Recovery Erroneously Awarded Compensation Recovery [Table] Derivative Instruments, Gain (Loss) [Line Items] Derivative Instruments, Gain (Loss) [Line Items] Currency [Axis] Currency [Axis] Segments [Axis] Segments [Axis] Change in Fair Value as of Vesting Date of Prior Year Equity Awards Vested in Covered Year Change in Fair Value as of Vesting Date of Prior Year Equity Awards Vested in Covered Year [Member] Derivative Instrument [Axis] Derivative Instrument [Axis] Long-term debt, gross Long term debt Long-Term Debt, Gross Exercise Price Award Exercise Price Other Financial Data Additional Financial Information Disclosure [Text Block] Reclassification adjustment - Prior service benefits into Other income Accumulated Defined Benefit Plans Adjustment, Net Prior Service Attributable to Parent [Member] Arrangement Duration Trading Arrangement Duration Intangible Assets And Goodwill Intangible Assets And Goodwil Disclosure Abstract Intangible Assets And Goodwil Disclosure [Abstract] Accounts receivable sales proceeds Accounts Receivable Sales Proceeds Accounts Receivable Sales Proceeds Subsequent Event Subsequent Event [Member] Leases Lessee, Finance Leases [Text Block] Issuance of common stock and stock options exercised Stock Issued During Period, Value, Stock Options Exercised Intangible Assets and Goodwill Goodwill and Intangible Assets Disclosure [Text Block] Proceeds from sales of investments and businesses, net Proceeds from Sales of Investments and Businesses, Net The net proceeds from the sale of investments in debt and equity securities and businesses. Investments Long-term investments Long-Term Investments Peer Group Issuers, Footnote Peer Group Issuers, Footnote [Text Block] Leasehold improvements Leasehold Improvements, Gross Segments [Domain] Segments [Domain] Future Lease Payments, Finance Finance Lease, Liability, to be Paid, Maturity [Table Text Block] Material Terms of Trading Arrangement Material Terms of Trading Arrangement [Text Block] Debt instrument, term Debt Instrument, Term Debt instrument, repurchase amount Debt Instrument, Repurchase Amount 2028 Finite-Lived Intangible Asset, Expected Amortization, Year Four All Individuals All Individuals [Member] Command Center Command Center Software [Member] Command Center Software senior notes due 2028 4.6% Senior Notes Due 2028 [Member] 4.6% Senior Notes Due 2028 [Member] PEO PEO [Member] Investments Cash Equivalents and Investments [Table Text Block] Cash Equivalents and Investments [Table Text Block] - Schedule of Cash equivalents and investments, including debt and equity securities accounted for under the equity or cost methods of accounting. Credit Concentration Risk Credit Concentration Risk [Member] Income Tax Disclosure [Abstract] Income Tax Disclosure [Abstract] Name Trading Arrangement, Individual Name Other Income (Loss) [Line Items] Other Income (Loss) [Line Items] Other Income (Loss) Other, net Total other income (expense) Other Nonoperating Income (Expense) Statement of Stockholders' Equity [Abstract] Statement of Stockholders' Equity [Abstract] Fair Values Derivatives, Balance Sheet Location, by Derivative Contract Type [Table] Fair Values Derivatives, Balance Sheet Location, by Derivative Contract Type [Table] Receivables [Abstract] Receivables [Abstract] Long-Lived Tangible Asset [Axis] Long-Lived Tangible Asset [Axis] Accrued interest Interest Payable Selling, general and administrative expenses Selling General And Administrative Expense [Member] Selling, General and Administrative Expense [Member] Senior Debt Obligations Senior Debt Obligations [Member] Awards Close in Time to MNPI Disclosures, Table Awards Close in Time to MNPI Disclosures [Table Text Block] Dividend payable Dividends Payable Other, net: Other Nonoperating Income (Expense) [Abstract] Share-based Payment Arrangement, Expensed and Capitalized, Amount [Table] Share-Based Payment Arrangement, Expensed and Capitalized, Amount [Table] Prior Year End Fair Value of Equity Awards Granted in Any Prior Year that Fail to Meet Applicable Vesting Conditions During Covered Year Prior Year End Fair Value of Equity Awards Granted in Any Prior Year that Fail to Meet Applicable Vesting Conditions During Covered Year [Member] Environmental reserve expense Environmental Remediation Expense, after Recovery Retirement Plan Sponsor Location [Domain] Retirement Plan Sponsor Location [Domain] Market Stock Units (MSUs) Market Stock Units (MSUs) [Member] Market Stock Units (MSUs) [Member] Aggregate Erroneous Compensation Amount Aggregate Erroneous Compensation Amount Restructuring Cost and Reserve [Line Items] Restructuring Cost and Reserve [Line Items] Short-term lease cost Income and Expenses, Lessee [Abstract] Operating Earnings by Segment Segment Reporting Information, Operating Income (Loss) [Abstract] Forward points recognized and foreign exchange contracts Gain (Loss) on Foreign Currency Derivative Instruments Not Designated as Hedging Instruments Local Phone Number Local Phone Number Contract with Customer, Asset and Liability [Abstract] Contract with Customer, Contract Asset, Contract Liability, and Receivable [Abstract] Punitive damages Litigation Settlement, Amount Awarded From Other Party, Punitive Damages Litigation Settlement, Amount Awarded From Other Party, Punitive Damages Other Other Unspecified Assets The aggregate carrying amount as of the balance sheet date of noncurrent assets not separately disclosed in the financial statements or notes thereto. Aggregate Erroneous Compensation Not Yet Determined Aggregate Erroneous Compensation Not Yet Determined [Text Block] Acquired liabilities Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Liabilities Deferred income taxes Deferred Income Tax Liabilities, Net Other Restructuring Other Restructuring [Member] Copyright Infringement Damages Copyright Infringement Damages [Member] Copyright Infringement Damages Retirement Plan Sponsor Location [Axis] Retirement Plan Sponsor Location [Axis] Average service period Service period Share-Based Compensation Arrangement by Share-Based Payment Award, Award Requisite Service Period Other current assets and contract assets Increase (Decrease) in Other Operating Assets Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments: Increase (Decrease) in Operating Capital [Abstract] Liabilities, Noncurrent [Abstract] Liabilities, Noncurrent [Abstract] PEO Total Compensation Amount PEO Total Compensation Amount Intangible assets acquired Business Combination, Recognized Identifiable Assets Acquired and Liabilities Assumed, Finite-Lived Intangibles Accrued Liabilities Liabilities: Derivative Liability, Subject to Master Netting Arrangement, before Offset Defined benefit plans Other Comprehensive (Income) Loss, Defined Benefit Plan, after Reclassification Adjustment, after Tax Long-Lived Tangible Asset [Domain] Long-Lived Tangible Asset [Domain] Accrued Liabilities Schedule of Accrued Liabilities [Table Text Block] Income Statement Location [Axis] Statement of Income Location, Balance [Axis] Aggregate net credit risk Credit Derivative, Maximum Exposure, Undiscounted Commitments and Contingencies Commitments and Contingencies Disclosure [Text Block] Debt Disclosure [Abstract] Debt Disclosure [Abstract] Radio Tower Sites Radio Tower Sites [Member] Radio Tower Sites Common stock Common Stock [Member] Measure: Measure [Axis] Preferred stock authorized (in shares) Preferred Stock, Shares Authorized Forgone Recovery due to Expense of Enforcement, Amount Forgone Recovery due to Expense of Enforcement, Amount Schedule of Business Acquisitions, by Acquisition [Table] Schedule of Business Acquisitions, by Acquisition [Table] Line of Credit Line of Credit [Member] Entity Emerging Growth Company Entity Emerging Growth Company Lease Assets and Liabilities Assets And Liabilities, Lessee [Table Text Block] Assets And Liabilities, Lessee [Table Text Block] Segment Reporting [Abstract] Segment Reporting [Abstract] Entity Central Index Key Entity Central Index Key Short Short [Member] senior notes due 2031 2.75% senior notes due 2031 [Member] 2.75% senior notes due 2031 Inventories, Net Schedule of Inventory, Current [Table Text Block] Lessee, Lease, Description [Table] Lessee, Lease, Description [Table] Non-GAAP Measure Description Non-GAAP Measure Description [Text Block] Foreign Currency Translation Adjustments Accumulated Foreign Currency Adjustment Attributable to Parent [Member] Reorganization of business Other Restructuring Costs Non-PEO NEO Average Compensation Actually Paid Amount Non-PEO NEO Average Compensation Actually Paid Amount Reclassification adjustment before tax Reclassification from Accumulated Other Comprehensive Income, Current Period, before Tax Aggregate grant date fair value Share-based Compensation Arrangement by Share-based Payment Award, Equity Instruments Other than Options, Grants in Period, Grant Date Fair Value Share-based Compensation Arrangement by Share-based Payment Award, Equity Instruments Other than Options, Grants in Period, Grant Date Fair Value Award Timing, How MNPI Considered Award Timing, How MNPI Considered [Text Block] Equity Component [Domain] Equity Component [Domain] Preferred stock par value (in USD per share) Preferred Stock, Par or Stated Value Per Share Financial Instrument [Axis] Financial Instrument [Axis] Long-Term Debt, Current Maturities Long-Term Debt, Current Maturities Silver Lake Convertible Debt Silver Lake Convertible Debt [Member] Silver Lake Convertible Debt Segment Information Segment Reporting Disclosure [Text Block] Current assets held for disposition Disposal Group, Including Discontinued Operation, Other Assets, Current Reclassification adjustment - Actuarial net losses into Other income Accumulated Defined Benefit Plans Adjustment, Net Gain (Loss) Attributable to Parent [Member] Additional 402(v) Disclosure Additional 402(v) Disclosure [Text Block] Reclassification adjustments into Net earnings, net of tax Reclassification from Accumulated Other Comprehensive Income, Current Period, Net of Tax Share-based compensation expenses APIC, Share-Based Payment Arrangement, Increase for Cost Recognition Entity Shell Company Entity Shell Company Measurement Basis [Axis] Measurement Basis [Axis] Other Liabilities Schedule of Other Liabilities [Table Text Block] Schedule of Other Liabilities [Table Text Block] Entity Incorporation, State or Country Code Entity Incorporation, State or Country Code Title Trading Arrangement, Individual Title Debt instrument, repurchased principal amount Debt Instrument, Repurchased Face Amount Other income (expense) Other Income (Expense) [Member] Other Income (Expense) Unsecured Debt Unsecured Debt [Member] Statement [Table] Statement [Table] Measurement Frequency [Domain] Measurement Frequency [Domain] Position [Domain] Position [Domain] City Area Code City Area Code Liabilities, Current [Abstract] Liabilities, Current [Abstract] Contingent consideration, liability Business Combination, Contingent Consideration, Liability Interest paid Interest Paid, Excluding Capitalized Interest, Operating Activities Property, plant and equipment, gross Property, Plant, and Equipment and Finance Lease Right-of-Use Asset, before Accumulated Depreciation and Amortization Insider Trading Policies and Procedures Not Adopted Insider Trading Policies and Procedures Not Adopted [Text Block] Capital expenditures Payments to Acquire Productive Assets LevelÂ 1 Fair Value, Inputs, Level 1 [Member] Foreign currency translation adjustments Other Comprehensive Income (Loss), Foreign Currency Transaction and Translation Adjustment, Net of Tax Other charges Other Expense [Member] Common StockÂ and Additional Paid-in Capital Common Stock Including Additional Paid in Capital [Member] Total current assets Assets, Current Statement of Cash Flows [Abstract] Statement of Cash Flows [Abstract] Senior Notes Senior Notes [Member] Purchases of common stock Payments for Repurchase of Common Stock Schedule of Long-term Debt Instruments [Table] Schedule of Long-Term Debt Instruments [Table] Long-term debt Long-Term Debt, Excluding Current Maturities Customer reserves Customer Reserves Customer Reserves Schedule of Segment Reporting Information, by Segment [Table] Schedule of Segment Reporting Information, by

Segment [Table] Accumulated Other Comprehensive Income (Loss) [Table] Accumulated Other Comprehensive Income (Loss) [Table] Strategic investments Equity Securities without Readily Determinable Fair Value, Amount Restructuring Reserve [Roll Forward] Restructuring Reserve [Roll Forward] Subsequent Event Type [Axis] Subsequent Event Type [Axis] Euro Euro Member Countries, Euro Income Taxes Income Tax Disclosure [Text Block] Share repurchase program Payments for repurchased shares Stock Repurchased and Retired During Period, Value 2028 Lessee, Operating Lease, Liability, to be Paid, Year Four Earnings per common share: Earnings Per Share [Abstract] Retained earnings Retained Earnings (Accumulated Deficit) Long Long [Member] Share repurchase program (in shares) Number of shares repurchased (in shares) Stock Repurchased and Retired During Period, Shares senior notes due 2044 5.5% Senior Notes due 2044 [Member] 5.5% Senior Notes due 2044 [Member] Domestic Plan Domestic Plan [Member] Inventories Increase (Decrease) in Inventories 5.0% senior notes due 2029 5.0% Senior Notes Due 2029 [Member] 5.0% Senior Notes Due 2029 Organization, Consolidation and Presentation of Financial Statements [Abstract] Organization, Consolidation and Presentation of Financial Statements [Abstract] Aggregate Available Trading Arrangement, Securities Aggregate Available Amount Equity Awards Adjustments Equity Awards Adjustments [Member] Weighted average discount rate: Operating Lease, Weighted Average Discount Rate, Percent Operating lease liabilities Present value of lease liabilities Operating Lease, Liability Net cash used for financing activities Net Cash Provided by (Used in) Financing Activities Underlying Securities Award Underlying Securities Amount Restructuring charges in the period for total employee severance (in number of employees) Restructuring Charges Employees Restructuring Charges Employees Credit Facility [Axis] Credit Facility [Axis] Dividends declared Dividends, Common Stock, Cash Amendment Flag Amendment Flag Fair value of long term debt Long-Term Debt, Fair Value Entity Registrant Name Entity Registrant Name Operating Net Cash Provided by (Used in) Operating Activities, Continuing Operations [Abstract] Adjustment to Non-PEO NEO Compensation Footnote Adjustment to Non-PEO NEO Compensation Footnote [Text Block] Stock Appreciation Rights (SARs) Stock Appreciation Rights (SARs) [Member] Depreciation and amortization Depreciation, Depletion and Amortization Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Table] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Table] Gross margin Gross Profit British pound United Kingdom, Pounds Fair Value as of Grant Date Award Grant Date Fair Value Defined benefit plan assets Assets for Plan Benefits, Defined Benefit Plan Other comprehensive income before reclassification adjustment, net of tax Other Comprehensive Income (Loss), before Reclassifications, Net of Tax LevelÂ 2 Fair Value, Inputs, Level 2 [Member] Debt and Credit Facilities Debt Disclosure [Text Block] Fair Value, Measurements, Fair Value Hierarchy [Domain] Fair Value Hierarchy and NAV [Domain] Stockholdersâ€™ Equity Equity, Including Portion Attributable to Noncontrolling Interest [Abstract] Contract cost, amortization Capitalized Contract Cost, Amortization Geographical [Domain] Geographical [Domain] Recovery of Erroneously Awarded Compensation Disclosure [Line Items] Debt instrument face amount Debt Instrument, Face Amount Adjustments for unamortized gains on interest rate swap terminations Unamortized Gains on Interest Rate Swap Terminations Unamortized Gains on Interest Rate Swap Terminations Disaggregation of Revenue Disaggregation of Revenue [Table Text Block] Compensatory damages Litigation Settlement, Amount Awarded From Other Party, Compensatory Damages Litigation Settlement, Amount Awarded From Other Party, Compensatory Damages Developed technology Technology-Based Intangible Assets [Member] Entity Address, Postal Zip Code Entity Address, Postal Zip Code Schedule of Restructuring and Related Costs [Table] Restructuring Cost [Table] Payments of dividends to non-controlling interests Payments of Ordinary Dividends, Noncontrolling Interest Restatement Determination Date: Restatement Determination Date [Axis] Title of 12(b) Security Title of 12(b) Security Concentration Risk Type [Axis] Concentration Risk Type [Axis] Other Liabilities [Abstract] Other Liabilities, Noncurrent [Abstract] Common stock, $0.01 par value: Common Stock, Value, Issued International International [Member] International Land Land Share-based Payment Arrangement [Abstract] Share-Based Payment Arrangement [Abstract] Cash and cash equivalents Cash and Cash Equivalents, at Carrying Value Interest, net: Interest Income (Expense), Operating [Abstract] Other comprehensive income (loss) before reclassification adjustment Other Comprehensive Income (Loss), before Reclassifications, before Tax Common stock Equity Securities, FV-NI, Noncurrent Year-over-Year Change in Fair Value of Equity Awards Granted in Prior Years That are Outstanding and Unvested Year-over-Year Change in Fair Value of Equity Awards Granted in Prior Years That are Outstanding and Unvested [Member] Finite-Lived Intangible Assets [Line Items] Finite-Lived Intangible Assets [Line Items] Tax expense Reclassification from AOCI, Current Period, Tax Accrued Liabilities [Abstract] Accrued Liabilities, Current [Abstract] Cash paid during the period for: Cash Paid During Period for [Abstract] Other Current Assets [Abstract] Other Current Assets [Abstract] All Currencies [Domain] All Currencies [Domain] Loss from the extinguishment of Silver Lake convertible Loss from the extinguishment of Silver Lake convertible debt Gain (Loss) on Extinguishment of Debt Year-end Fair Value of Equity Awards Granted in Covered Year that are Outstanding and Unvested Year-end Fair Value of Equity Awards Granted in Covered Year that are Outstanding and Unvested [Member] Preferred stock, $100 par value: 0.5 shares authorized; none issued and outstanding Preferred Stock, Value, Issued Finished goods Inventory, Finished Goods, Gross Operating Lease, Liability, Current, Statement of Financial Position [Extensible Enumeration] Operating Lease, Liability, Current, Statement of Financial Position [Extensible Enumeration] Number of major products and services Number of Major Products And Services Number of Major Products And Services Fair Value Measurement [Domain] Fair Value Measurement [Domain] Basic (in USD per share) Basic earnings per share amount (in USD per share) Earnings Per Share, Basic LMR Communications LMR [Member] LMR Proceeds Received from Non-Recourse Sales of Accounts Receivable and Long-Term Receivables Schedule of Proceeds Received from Non Recourse Sales of Accounts and Long Term Receivable Text Block [Table Text Block] Schedule of Proceeds Received from Non Recourse Sales of Accounts and Long Term Receivable Text Block Issuances of common stock Proceeds from Issuance of Common Stock Net cash used for operating activities related to operating leases Operating Lease, Payments Contractor receivables Construction Contractor, Receivable, Retainage Adjustment To PEO Compensation, Footnote Adjustment To PEO Compensation, Footnote [Text Block] Award Timing MNPI Disclosure Award Timing MNPI Disclosure [Text Block] Property, plant and equipment, net Property, plant and equipment, net Property, Plant, and Equipment and Finance Lease Right-of-Use Asset, after Accumulated Depreciation and Amortization Aggregate Pension Adjustments Service Cost Aggregate Pension Adjustments Service Cost [Member] Schedule of Goodwill [Table] Goodwill [Table] Designated as Hedging Instrument Designated as Hedging Instrument [Member] Debt instrument net of issuance costs Proceeds from Debt, Net of Issuance Costs Compensation Actually Paid vs. Other Measure Compensation Actually Paid vs. Other Measure [Text Block] Total current liabilities Liabilities, Current Vesting Date Fair Value of Equity Awards Granted and Vested in Covered Year Vesting Date Fair Value of Equity Awards Granted and Vested in Covered Year [Member] Machinery and equipment Machinery and Equipment, Gross Weighted average common shares outstanding: Weighted Average Number of Shares Outstanding, Diluted [Abstract] Total assets Assets 2025 Finite-Lived Intangible Asset, Expected Amortization, Year One Costs of sales Cost of Goods and Services Sold Units granted in period (in shares) Share-Based Compensation Arrangement by Share-Based Payment Award, Equity Instruments Other than Options, Grants in Period Other liabilities Other liabilities Other Liabilities, Noncurrent Forgone Recovery due to Violation of Home Country Law, Amount Forgone Recovery due to Violation of Home Country Law, Amount Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Schedule of Effective Income Tax Rate Reconciliation Schedule of Effective Income Tax Rate Reconciliation [Table Text Block] Termination Date Trading Arrangement Termination Date Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] 2026 Lessee, Operating Lease, Liability, to be Paid, Year Two Share-Based Compensation Plans Share-Based Payment Arrangement [Text Block] Servicing obligations for long-term receivables Service Obligation for Long-term Receivables Represents the amount of sold long-term receivables for which the entity has retained servicing obligations. Not Designated As Hedging Instruments Not Designated as Hedging Instrument [Member] Entity Address, City or Town Entity Address, City or Town Debt Instrument [Axis] Debt Instrument [Axis] Non-current liabilities held for disposition Disposal Group, Including Discontinued Operation, Liabilities, Noncurrent Share-based compensation expense included in Operating earnings Share-Based Payment Arrangement, Expense Net earnings attributable to Motorola Solutions, Inc. Earnings Net Income (Loss) Net Income (Loss) Attributable to Parent Other charges Other charges Other Operating Income (Expense), Net Trading Arrangement: Trading Arrangement [Axis] Pay vs Performance Disclosure, Table Pay vs Performance [Table Text Block] Other Commitments [Table] Loss Contingencies [Table] Net periodic pension and postretirement benefit Net Periodic Defined Benefits Expense (Reversal of Expense), Excluding Service Cost Component And Settlement Net Periodic Defined Benefits Expense (Reversal of Expense), Excluding Service Cost Component And Settlement Business Acquisition [Axis] Business Acquisition [Axis] Intangible Assets Schedule of Finite-Lived Intangible Assets [Table Text Block] Equity Awards Adjustments, Excluding Value Reported in Compensation Table Equity Awards Adjustments, Excluding Value Reported in the Compensation Table [Member] Escrow deposit Escrow Deposit Property, Plant and Equipment, Net [Abstract] Property, Plant and Equipment, Net [Abstract] Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year [Member] Number of employees expected to be paid (in number of employees) Number Of Employees Expected To Be Paid Remaining Accruals Within One Year Number Of Employees Expected To Be Paid Remaining Accruals Within One Yea Entity File Number Entity File Number Derivative instruments Other Comprehensive Income (Loss), Cash Flow Hedge, Gain (Loss), after Reclassification and Tax Revenue from Contracts with Customers Revenue from Contract with Customer [Text Block] Document Fiscal Year Focus Document Fiscal Year Focus Fair Value of Company's Financial Assets and Liabilities Fair Value Assets And Liabilities Measured On Recurring Basis [Table Text Block] This element represents the disclosure related to assets and liabilities, including [financial] instruments measured at fair value that are classified in stockholders' equity, if any, that are measured at fair value on a recurring basis. The disclosures contemplated herein include the fair value measurements at the reporting date by the level within the fair value hierarchy in which the fair value measurements in their entirety fall, segregating fair value measurements using quoted prices in active markets for identical assets (Level 1), significant other observable inputs (Level 2), and significant unobservable inputs (Level 3). Noncontrolling Interests Noncontrolling Interest [Member] Income Statement [Abstract] Income Statement [Abstract] Entity Address, Address Line One Entity Address, Address Line One 5.0 % Senior Notes Due 2029 and 5.4% Senior Notes Due 2034 5.0 % Senior Notes Due 2029 and 5.4% Senior Notes Due 2034 [Member] 5.0 % Senior Notes Due 2029 and 5.4% Senior Notes Due 2034 Debt Instrument, Name [Domain] Debt Instrument, Name [Domain] Effect of exchange rate changes on total cash and cash equivalents Effect of Exchange Rate on Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Continuing Operations Other Other Accrued Liabilities, Current Name Forgone Recovery, Individual Name Remainder of 2024 Lessee, Operating Lease, Liability, to be Paid, Remainder of Fiscal Year Weighted average remaining lease terms (years) Operating Lease, Weighted Average Remaining Lease Term 2029 Finite-Lived Intangible Asset, Expected Amortization, Year Five Document Period End Date Document Period End Date Non-cash other charges Other Non Cash Charges or (Income) The net amount of other expense (income) producing activities included in net income that result in no cash inflows or outflows in the period which are not otherwise defined in the taxonomy. Less inventory reserves Inventory Valuation Reserves Award Timing MNPI Considered Award Timing MNPI Considered [Flag] Total lease payments Lessee, Operating Lease, Liability, to be Paid Insider Trading Arrangements [Line Items] Contract assets Contract with Customer, Asset, after Allowance for Credit Loss Products and Systems Integration Product And Systems Integration Segment [Member] Product and Systems Integration Segment [Member] Outstanding Aggregate Erroneous Compensation Amount Outstanding Aggregate Erroneous Compensation Amount Silent Sentinel Silent Sentinel [Member] Silent Sentinel Contract with Customer, Sales Channel [Domain] Contract with Customer, Sales Channel [Domain] Other Current Assets Other Current Assets [Member] 2027 Lessee, Operating Lease, Liability, to be Paid, Year Three PEO Actually Paid Compensation Amount PEO Actually Paid Compensation Amount Add effect of dilutive securities: Dilutive Securities, Effect on Basic Earnings Per Share [Abstract] IPVideo IPVideo [Member] IPVideo Video Video Security And Access Control [Member] Video Security And Access Control Liabilities: Fair Value Liabilities Measured On Recurring Basis Abstract Fair Value Liabilities Measured On Recurring Basis [Abstract] Contract with customer, liability, revenue recognized Contract with Customer, Liability, Revenue Recognized Adjustment to Compensation: Adjustment to Compensation [Axis] Less: Earnings attributable to non-controlling interests Net Income (Loss) Attributable to Noncontrolling Interest Foreign Exchange Contract Foreign Exchange Contract Foreign exchange contracts Foreign Exchange Contract [Member] Document Transition Report Document Transition Report Document Quarterly Report Document Quarterly Report debentures due 2097 5.22% Debentures Due 2097 [Member] 5.22% Debentures Due 2097 [Member] Litigation Case [Domain] Litigation Case [Domain] Fair Value, Assets Measured on Recurring Basis [Table] Fair Value, Recurring and Nonrecurring [Table] Accumulated other comprehensive loss Accumulated Other Comprehensive Income (Loss), Net of Tax Entity Current Reporting Status Entity Current Reporting Status Retained Earnings Retained Earnings [Member] Pension Adjustments Service Cost Pension Adjustments Service Cost [Member] Australian dollar Australia, Dollars Basic (in shares) Weighted average common shares outstanding (in shares) Weighted Average Number of Shares Outstanding, Basic Stock Price or TSR Estimation Method Stock Price or TSR Estimation Method [Text Block] Other Other Miscellaneous Nonoperating Income (loss) Other Miscellaneous Nonoperating Income (loss) Total stockholdersâ€™ equity Balance at beginning of period Balance at end of period Equity, Including Portion Attributable to Noncontrolling Interest Restricted Stock Units (RSUs) Restricted Stock Units (RSUs) [Member] North America North America [Member] Increase (Decrease) in Stockholders' Equity [Roll Forward] Increase (Decrease) in Stockholders' Equity [Roll Forward] senior convertible notes due 2024 1.75% Senior Convertible Notes Due in 2024 1.75% Senior Convertible Notes Due in 2024 [Member] 1.75% Senior Convertible Notes Due in 2024 [Member] Settlements Other Than Hytera Settlements Other Than Hytera [Member] Settlements Other Than Hytera Executive Category: Executive Category [Axis] Assessments on uncertain tax positions Uncertain Tax Position, Adjustment Uncertain Tax Position, Adjustment Name Awards Close in Time to MNPI Disclosures, Individual Name Total damages awarded Litigation Settlement, Amount Awarded from Other Party Treasury rate lock Treasury Lock [Member] Entity Filer Category Entity Filer Category Restructuring reserve Restructuring reserve, beginning balance Restructuring reserve, ending balance Restructuring Reserve Impairment losses Contract with Customer, Asset, Credit Loss Expense (Reversal) Balance at beginning of period (in shares) Balance at ending of period (in shares) Shares, Issued Revenue, remaining performance obligation Revenue, Remaining Performance Obligation, Amount Income Statement Location [Domain] Statement of Income Location, Balance [Domain] Senior convertible notes (in shares) Incremental Common Shares Attributable to Dilutive Effect of Conversion of Debt Securities Loss Contingencies [Line Items] Loss Contingencies [Line Items] Letter of Credit Letter of Credit [Member] Company Selected Measure Name Company Selected Measure Name EX-101.PRE 10 msi-20240928_pre.xml XBRL TAXONOMY EXTENSION PRESENTATION LINKBASE DOCUMENT XML 12 R1.htm IDEA: XBRL DOCUMENT v3.24.3 Cover Page - shares 9 Months Ended Sep. 28, 2024 Nov. 01, 2024 Cover [Abstract] Â Â Document Type 10-Q Â Document Quarterly Report true Â Document Period End Date Sep. 28, 2024 Â Document Transition Report false Â Entity File Number 1-7221 Â Entity Registrant Name MOTOROLA SOLUTIONS,Â INC. Â Entity Incorporation, State or Country Code DE Â Entity Tax Identification Number 36-1115800 Â Entity Address, Address Line One 500 W. Monroe Street Â Entity Address, City or Town Chicago Â Entity Address, State or Province IL Â Entity Address, Postal Zip Code 60661 Â City Area Code 847 Â Local Phone Number 576-5000 Â Title of 12(b) Security Common Stock Â Trading Symbol MSI Â Security Exchange Name NYSE Â Entity Current Reporting Status Yes Â Entity Interactive Data Current Yes Â Entity Filer Category Large Accelerated Filer Â Entity Small Business false Â Entity Emerging Growth Company false Â Entity Shell Company false Â Entity Common Stock, Shares Outstanding Â 167,120,598 Entity Central Index Key 0000068505 Â Current Fiscal Year End Date --12-31 Â Document Fiscal Year Focus 2024 Â Document Fiscal Period Focus Q3 Â Amendment Flag false Â X - DefinitionBoolean flag that is true when the XBRL content amends previously-filed or accepted submission. + ReferencesNo definition available. + Details Name: dei_AmendmentFlag Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionArea code of city + ReferencesNo definition available. + Details Name: dei_CityAreaCode Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionCover page. + ReferencesNo definition available. + Details Name: dei_CoverAbstract Namespace Prefix: dei_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionEnd date of current fiscal year in the format --MM-DD. + ReferencesNo definition available. + Details Name: dei_CurrentFiscalYearEndDate Namespace Prefix: dei_ Data Type: xbrli:gMonthDayItemType Balance Type: na Period Type: duration X - DefinitionFiscal period values are FY, Q1, Q2, and Q3. 1st, 2nd and 3rd quarter 10-Q or 10-QT statements have value Q1, Q2, and Q3 respectively, with 10-K, 10-KT or other fiscal year statements having FY. + ReferencesNo definition available. + Details Name: dei_DocumentFiscalPeriodFocus Namespace Prefix: dei_ Data Type: dei:fiscalPeriodItemType Balance Type: na Period Type: duration X - DefinitionThis is focus fiscal year of the document report in YYYY format. For a 2006 annual report, which may also provide financial information from prior periods, fiscal 2006 should be given as the fiscal year focus. Example: 2006. + ReferencesNo definition available. + Details Name: dei_DocumentFiscalYearFocus Namespace Prefix: dei_ Data Type: xbrli:gYearItemType Balance Type: na Period Type: duration X - DefinitionFor the EDGAR submission types of Form 8-K: the date of the report, the date of the earliest event reported; for the EDGAR submission types of Form N-1A: the filing date; for all other submission types: the end of the reporting or transition period. The format of the date is YYYY-MM-DD. + ReferencesNo definition available. + Details Name: dei_DocumentPeriodEndDate Namespace Prefix: dei_ Data Type: xbrli:dateItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that

is true only for a form used as an quarterly report. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Form 10-Q -Number 240 -Section 308 -Subsection a + Details Name: dei_DocumentQuarterlyReport Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true only for a form used as a transition report. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Forms 10-K, 10-Q, 20-F -Number 240 -Section 13 -Subsection a-1 + Details Name: dei_DocumentTransitionReport Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionThe type of document being provided (such as 10-K, 10-Q, 485BPOS, etc). The document type is limited to the same value as the supporting SEC submission type, or the word 'Other'. + ReferencesNo definition available. + Details Name: dei_DocumentType Namespace Prefix: dei_ Data Type: dei:submissionTypeItemType Balance Type: na Period Type: duration X - DefinitionAddress Line 1 such as Attn, Building Name, Street Name + ReferencesNo definition available. + Details Name: dei_EntityAddressAddressLine1 Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionName of the City or Town + ReferencesNo definition available. + Details Name: dei_EntityAddressCityOrTown Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionCode for the postal or zip code + ReferencesNo definition available. + Details Name: dei_EntityAddressPostalZipCode Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionName of the state or province. + ReferencesNo definition available. + Details Name: dei_EntityAddressStateOrProvince Namespace Prefix: dei_ Data Type: dei:stateOrProvinceItemType Balance Type: na Period Type: duration X - DefinitionA unique 10-digit SEC-issued value to identify entities that have filed disclosures with the SEC. It is commonly abbreviated as CIK. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityCentralIndexKey Namespace Prefix: dei_ Data Type: dei:centralIndexKeyItemType Balance Type: na Period Type: duration X - DefinitionIndicate number of shares or other units outstanding of each of registrant's classes of capital or common stock or other ownership interests, if and as stated on cover of related periodic report. Where multiple classes or units exist define each class/interest by adding class of stock items such as Common Class A [Member], Common Class B [Member] or Partnership Interest [Member] onto the Instrument [Domain] of the Entity Listings, Instrument. + ReferencesNo definition available. + Details Name: dei_EntityCommonStockSharesOutstanding Namespace Prefix: dei_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionIndicate 'Yes' or 'No' whether registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that registrants were required to file such reports), and (2) have been subject to such filing requirements for the past 90 days. This information should be based on the registrant's current or most recent filing containing the related disclosure. + ReferencesNo definition available. + Details Name: dei_EntityCurrentReportingStatus Namespace Prefix: dei_ Data Type: dei:yesNoItemType Balance Type: na Period Type: duration X - DefinitionIndicate if registrant meets the emerging growth company criteria. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityEmergingGrowthCompany Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionCommission file number. The field allows up to 17 characters. The prefix may contain 1-3 digits, the sequence number may contain 1-8 digits, the optional suffix may contain 1-4 characters, and the fields are separated with a hyphen. + ReferencesNo definition available. + Details Name: dei_EntityFileNumber Namespace Prefix: dei_ Data Type: dei:fileNumberItemType Balance Type: na Period Type: duration X - DefinitionIndicate whether the registrant is one of the following: Large Accelerated Filer, Accelerated Filer, Non-accelerated Filer. Definitions of these categories are stated in Rule 12b-2 of the Exchange Act. This information should be based on the registrant's current or most recent filing containing the related disclosure. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityFilerCategory Namespace Prefix: dei_ Data Type: dei:filerCategoryItemType Balance Type: na Period Type: duration X - DefinitionTwo-character EDGAR code representing the state or country of incorporation. + ReferencesNo definition available. + Details Name: dei_EntityIncorporationStateCountryCode Namespace Prefix: dei_ Data Type: dei:edgarStateCountryItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true when the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-T -Number 232 -Section 405 + Details Name: dei_EntityInteractiveDataCurrent Namespace Prefix: dei_ Data Type: dei:yesNoItemType Balance Type: na Period Type: duration X - DefinitionThe exact name of the entity filing the report as specified in its charter, which is required by forms filed with the SEC. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityRegistrantName Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionBoolean flag that is true when the registrant is a shell company as defined in Rule 12b-2 of the Exchange Act. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityShellCompany Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionIndicates that the company is a Smaller Reporting Company (SRC). + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntitySmallBusiness Namespace Prefix: dei_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - DefinitionThe Tax Identification Number (TIN), also known as an Employer Identification Number (EIN), is a unique 9-digit value assigned by the IRS. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b-2 + Details Name: dei_EntityTaxIdentificationNumber Namespace Prefix: dei_ Data Type: dei:employerIdItemType Balance Type: na Period Type: duration X - DefinitionLocal phone number for entity. + ReferencesNo definition available. + Details Name: dei_LocalPhoneNumber Namespace Prefix: dei_ Data Type: xbrli:normalizedStringItemType Balance Type: na Period Type: duration X - DefinitionTitle of a 12(b) registered security. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection b + Details Name: dei_Security12bTitle Namespace Prefix: dei_ Data Type: dei:securityTitleItemType Balance Type: na Period Type: duration X - DefinitionName of the Exchange on which a security is registered. + ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Exchange Act -Number 240 -Section 12 -Subsection d1-1 + Details Name: dei_SecurityExchangeName Namespace Prefix: dei_ Data Type: dei:edgarExchangeCodeItemType Balance Type: na Period Type: duration X - DefinitionTrading symbol of an instrument as listed on an exchange. + ReferencesNo definition available. + Details Name: dei_TradingSymbol Namespace Prefix: dei_ Data Type: dei:tradingSymbolItemType Balance Type: na Period Type: duration XML 13 R2.htm IDEA: XBRL DOCUMENT v3.24.3 Condensed Consolidated Statements of Operations (Unaudited) - USD ($) shares in Millions, $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Net sales $ 2,790 $ 2,556 $ 7,806 $ 7,129 Costs of sales 1,357 1,276 3,843 3,614 Gross margin 1,433 1,280 3,963 3,515 Selling, general and administrative expenses 439 380 1,265 1,138 Research and development expenditures 234 215 671 640 Other charges 49 46 153 181 Operating earnings 711 639 1,874 1,556 Other income (expense): Â Â Â Â Interest expense, net (58) (53) (171) (164) Loss on sales of investments and businesses, net 0 (1) 0 0 Other, net 42 7 (519) 46 Total other expense (16) (47) (690) (118) Net earnings before income taxes 695 592 1,184 1,438 Income tax expense 132 127 214 321 Net earnings 563 465 970 1,117 Less: Earnings attributable to non-controlling interests 1 1 4 4 Net earnings attributable to Motorola Solutions, Inc. $ 562 $ 464 $ 966 $ 1,113 Earnings per common share: Â Â Â Â Basic (in USD per share) $ 3.36 $ 2.78 $ 5.79 $ 6.66 Diluted (in USD per share) $ 3.29 $ 2.70 $ 5.66 $ 6.46 Weighted average common shares outstanding: Â Â Â Â Basic (in shares) 167.1 166.7 166.7 167.2 Diluted (in shares) 170.9 171.7 170.6 172.2 Products Â Â Â Â Net sales $ 1,670 $ 1,490 $ 4,639 $ 4,063 Costs of sales 688 658 1,941 1,867 Services Â Â Â Â Net sales 1,120 1,066 3,167 3,066 Costs of sales $ 669 $ 618 $ 1,902 $ 1,747 X - DefinitionThe net gain or loss from the sale of investments in debt and equity securities and businesses. + ReferencesNo definition available. + Details Name: msi_GainLossOnSalesOfInvestmentsAndBusinessesNet Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe aggregate costs related to goods produced and sold and services rendered by an entity during the reporting period. This excludes costs incurred during the reporting period related to financial services rendered and other revenue generating activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1 + Details Name: us-gaap_CostOfGoodsAndServicesSold Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareBasic Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-

04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareDiluted Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - DefinitionAggregate revenue less cost of goods and services sold or operating expenses directly attributable to the revenue generation activity. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 9: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 23: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_GrossProfit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of income (loss) from continuing operations, including income (loss) from equity method investments, before deduction of income tax expense (benefit), and income (loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 11: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.7) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Subparagraph (a) -SubTopic 20 -Topic 740 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482659/740-20-45-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)) -SubTopic 10 -Topic 235 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1 + Details Name: us-gaap_IncomeTaxExpenseBenefit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of interest expense classified as nonoperating. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_InterestExpenseNonoperating Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: 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http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 17: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-10Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31:

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Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1B + Details Name: us-gaap_NetIncomeLossAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe aggregate amount of income or expense from ancillary business-related activities (that is to say, excluding major activities considered part of the normal operations of the business). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_NonoperatingIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NonoperatingIncomeExpenseAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe net result for the period of deducting operating expenses from operating revenues. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI 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other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_OtherNonoperatingIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net amount of other operating income and expenses, the components of which are not separately disclosed on the income statement, from items that are associated with the entity's normal revenue producing operations. + ReferencesNo definition available. + Details Name: us-gaap_OtherOperatingIncomeExpenseNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe consolidated profit or loss for the period, net of income taxes, including the portion attributable to the noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 31: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 32: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4KReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-2Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1A + Details Name: us-gaap_ProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of expense for research and development. Includes, but is not limited to, cost for computer software product to be sold, leased, or otherwise marketed and writeoff of research and development assets acquired in transaction other than business combination or joint venture formation or both. Excludes write-down of intangible asset acquired in business combination or from joint venture formation or both, used in research and development activity. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481283/985-20-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 730 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482916/730-10-50-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 912 -SubTopic 730 -Name Accounting Standards Codification -Section 25 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479532/912-730-25-1 + Details Name: us-gaap_ResearchAndDevelopmentExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount, excluding tax collected from customer, of revenue from satisfaction of performance obligation by transferring promised good or service to customer. Tax collected from customer is tax assessed by governmental authority that is both imposed on and concurrent with specific revenue-producing transaction, including, but not limited to, sales, use, value added and excise. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 10:

http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-4 + Details Name: us-gaap_RevenueFromContractWithCustomerExcludingAssessedTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe aggregate total costs related to selling a firm's product and services, as well as all other general and administrative expenses. Direct selling expenses (for example, credit, warranty, and advertising) are expenses that can be directly linked to the sale of specific products. Indirect selling expenses are expenses that cannot be directly linked to the sale of specific products, for example telephone expenses, Internet, and postal charges. General and administrative expenses include salaries of non-sales personnel, rent, utilities, communication, etc. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_SellingGeneralAndAdministrativeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe average number of shares or units issued and outstanding that are used in calculating diluted EPS or earnings per unit (EPU), determined based on the timing of issuance of shares or units in the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-16 + Details Name: us-gaap_WeightedAverageNumberOfDilutedSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_WeightedAverageNumberOfSharesOutstandingAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNumber of [basic] shares or units, after adjustment for contingently issuable shares or units and other shares or units not deemed outstanding, determined by relating the portion of time within a reporting period that common shares or units have been outstanding to the total time in that period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10 + Details Name: us-gaap_WeightedAverageNumberOfSharesOutstandingBasic Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - Details Name: srt_ProductOrServiceAxis=us-gaap_ProductMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=us-gaap_ServiceMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 14 R3.htm IDEA: XBRL DOCUMENT v3.24.3 Condensed Consolidated Statements of Comprehensive Income (Unaudited) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Statement of Comprehensive Income [Abstract] Â Â Â Â Â Net earnings (loss) $ 563 $ 465 $ 970 $ 1,117 Foreign currency translation adjustments 72 (70) 45 (7) Derivative instruments 0 0 4 0 Defined benefit plans 7 12 21 37 Total other comprehensive income (loss), net of tax 79 (58) 70 30 Comprehensive income 642 407 1,040 1,147 Less: Earnings attributable to non-controlling interests 1 1 4 4 Comprehensive income attributable to Motorola Solutions, Inc. common shareholders $ 641 $ 406 $ 1,036 $ 1,143 X - DefinitionAmount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income, attributable to parent entity. Excludes changes in equity resulting from investments by owners and distributions to owners. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(26)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-5 + Details Name: us-gaap_ComprehensiveIncomeNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income. Excludes changes in equity resulting from investments by owners and distributions to owners. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4K + Details Name: us-gaap_ComprehensiveIncomeNetOfTaxIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of Net Income (Loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1B + Details Name: us-gaap_NetIncomeLossAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount, after tax and reclassification, of gain (loss) from derivative instrument designated and qualifying as cash flow hedge included in assessment of hedge effectiveness. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-11Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10A + Details Name: us-gaap_OtherComprehensiveIncomeLossCashFlowHedgeGainLossAfterReclassificationAndTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of gain (loss) on foreign currency translation adjustments, foreign currency transactions designated and effective as economic hedges of a net investment in a foreign entity and intra-entity foreign currency transactions that are of a long-term-investment nature. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (a) -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1 + Details Name: us-gaap_OtherComprehensiveIncomeLossForeignCurrencyTransactionAndTranslationAdjustmentNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1A + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, after tax and reclassification adjustment, of (increase) decrease in accumulated other comprehensive income for defined benefit plan. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (j) -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10AReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (k) -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10AReference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-11Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1 + Details Name: us-gaap_OtherComprehensiveIncomeLossPensionAndOtherPostretirementBenefitPlansAdjustmentNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe consolidated profit or loss for the period, net of income taxes, including the portion attributable to the noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -

Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 31: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 32: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4KReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-2Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1A + Details Name: us-gaap_ProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_StatementOfIncomeAndComprehensiveIncomeAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 15 R4.htm IDEA: XBRL DOCUMENT v3.24.3 Condensed Consolidated Balance Sheets (Unaudited) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 ASSETS Â Â Cash and cash equivalents $ 1,404 $ 1,705 Accounts receivable, net 1,848 1,710 Contract assets 1,301 1,102 Inventories, net 816 827 Other current assets 439 357 Current assets held for disposition 0 24 Total current assets 5,808 5,725 Property, plant and equipment, net 1,024 964 Operating lease assets 551 495 Investments 140 143 Deferred income taxes 1,214 1,062 Goodwill 3,523 3,401 Intangible assets, net 1,295 1,255 Other assets 334 274 Non-current assets held for disposition 0 17 Total assets 13,889 13,336 LIABILITIES AND STOCKHOLDERSâ€™ EQUITY Â Â Current portion of long-term debt 322 1,313 Accounts payable 872 881 Contract liabilities 1,942 2,037 Accrued liabilities 1,529 1,504 Current liabilities held for disposition 0 1 Total current liabilities 4,665 5,736 Long-term debt 5,674 4,705 Operating lease liabilities 444 407 Other liabilities 1,765 1,741 Non-current liabilities held for disposition 0 8 Stockholdersâ€™ Equity Â Â Preferred stock, $100 par value: 0.5 shares authorized; none issued and outstanding 0 0 Common stock, $0.01 par value: 2 2 Additional paid-in capital 1,820 1,622 Retained earnings 1,974 1,640 Accumulated other comprehensive loss (2,470) (2,540) Total Motorola Solutions,Â Inc. stockholdersâ€™ equity 1,326 724 Non-controlling interests 15 15 Total stockholdersâ€™ equity 1,341 739 Total liabilities and stockholdersâ€™ equity $ 13,889 $ 13,336 X - DefinitionCarrying value as of the balance sheet date of liabilities incurred (and for which invoices have typically been received) and payable to vendors for goods and services received that are used in an entity's business. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10 + Details Name: us-gaap_AccountsPayableCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionCarrying value as of the balance sheet date of obligations incurred and payable, pertaining to costs that are statutory in nature, are incurred on contractual obligations, or accumulate over time and for which invoices have not yet been received or will not be rendered. Examples include taxes, interest, rent and utilities. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_AccruedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after tax, of accumulated increase (decrease) in equity from transaction and other event and circumstance from nonowner source. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-11Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(23)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14 + Details Name: us-gaap_AccumulatedOtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionValue received from shareholders in common stock-related transactions that are in excess of par value or stated value and amounts received from other stock-related transactions. Includes only common stock transactions (excludes preferred stock transactions). May be called contributed capital, capital in excess of par, capital surplus, or paid-in capital. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_AdditionalPaidInCapitalCommonStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of asset recognized for present right to economic benefit. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 12: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 13: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 19: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 30: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(11)) -

Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Assets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_AssetsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of asset recognized for present right to economic benefit, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 10: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7 + Details Name: us-gaap_AssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of currency on hand as well as demand deposits with banks or financial institutions. Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Excludes cash and cash equivalents within disposal group and discontinued operation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashAndCashEquivalentsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAggregate par or stated value of issued nonredeemable common stock (or common stock redeemable solely at the option of the issuer). This item includes treasury stock repurchased by the entity. Note: elements for number of nonredeemable common shares, par value and other disclosure concepts are in another section within stockholders' equity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_CommonStockValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration in exchange for good or service transferred to customer when right is conditioned on something other than passage of time, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerAssetNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of debt and lease obligation, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_DebtCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after allocation of valuation allowances and deferred tax liability, of deferred tax asset attributable to deductible differences and carryforwards, with jurisdictional netting. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-4Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-6 + Details Name: us-gaap_DeferredIncomeTaxAssetsNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount classified as assets attributable to disposal group held for sale or disposed of, expected to be disposed of after one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10 -SubTopic 20 -Topic 205 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-10Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 11 -SubTopic 10 -Topic 360 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-11Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5C -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5CReference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5BReference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-3Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-11 + Details Name: us-gaap_DisposalGroupIncludingDiscontinuedOperationAssetsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount classified as other assets attributable to disposal group held for sale or disposed of, expected to be disposed of within one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10 -SubTopic 20 -Topic 205 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-10Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-9Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5BReference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-3Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-11 + Details Name: us-gaap_DisposalGroupIncludingDiscontinuedOperationOtherCurrentAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount after amortization of assets, excluding financial assets and goodwill, lacking physical substance with a finite life. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 926 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483154/926-20-50-5 + Details Name: us-gaap_FiniteLivedIntangibleAssetsNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after accumulated impairment loss, of asset representing future economic benefit arising from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482548/350-20-55-24Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482598/350-20-45-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(10)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Goodwill Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount after valuation and LIFO reserves of inventory expected to be sold, or consumed within one year or operating cycle, if longer. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_InventoryNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of liabilities and equity items, including the portion of equity attributable to noncontrolling interests, if any. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(32)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-

1 + Details Name: us-gaap_LiabilitiesAndStockholdersEquity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_LiabilitiesAndStockholdersEquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTotal obligations incurred as part of normal operations that are expected to be paid during the following twelve months or within one business cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-25Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (bb) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-5Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7Reference 21: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481404/852-10-50-7 + Details Name: us-gaap_LiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount classified as liabilities attributable to disposal group held for sale or disposed of, expected to be disposed of within one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10 -SubTopic 20 -Topic 205 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5C -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5CReference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-9Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5BReference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-3Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-11 + Details Name: us-gaap_LiabilitiesOfDisposalGroupIncludingDiscontinuedOperationCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount classified as liabilities attributable to disposal group held for sale or disposed of, expected to be disposed of beyond one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 10 -SubTopic 20 -Topic 205 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-10Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 11 -SubTopic 10 -Topic 360 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482130/360-10-45-11Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5C -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5CReference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-5BReference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-3Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483475/205-20-45-11 + Details Name: us-gaap_LiabilitiesOfDisposalGroupIncludingDiscontinuedOperationNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as noncurrent. Excludes lease obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermDebtNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionThe total amount of investments that are intended to be held for an extended period of time (longer than one operating cycle). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of equity (deficit) attributable to noncontrolling interest. Excludes temporary equity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 13: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_MinorityInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's right to use underlying asset under operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseRightOfUseAsset Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of current assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of noncurrent assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of liabilities classified as other, due after one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherLiabilitiesNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAggregate par or stated value of issued nonredeemable preferred stock (or preferred stock redeemable solely at the option of the issuer). This item includes treasury stock repurchased by the entity. Note: elements for number of nonredeemable preferred shares, par value and other disclosure concepts are in another section within stockholders' equity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_PreferredStockValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after accumulated depreciation and amortization, of property, plant, and equipment and finance lease right-of-use asset. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -SubTopic 20 -Topic 842 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_PropertyPlantAndEquipmentAndFinanceLeaseRightOfUseAssetAfterAccumulatedDepreciationAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of accumulated undistributed earnings (deficit). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)(a)(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-11Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(23)(a)(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section

S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_RetainedEarningsAccumulatedDeficit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of equity (deficit) attributable to parent. Excludes temporary equity and equity attributable to noncontrolling interest. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 12: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 13: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 14: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 4.E) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480418/310-10-S99-2 + Details Name: us-gaap_StockholdersEquity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of equity (deficit) attributable to parent and noncontrolling interest. Excludes temporary equity. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (a)(3)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479832/842-10-65-8Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-24Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 23 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-23Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-5Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 5 -Subparagraph (c)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-5Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (i)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482615/740-10-65-8Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482615/740-10-65-8Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-4Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 34: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 505 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478448/946-505-50-3Reference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 38: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 39: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 40: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 41: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 42: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 43: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 44: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 45: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 46: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-15Reference 47: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-16Reference 48: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4I -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4IReference 49: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476166/350-60-65-1 + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterestAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 16 R5.htm IDEA: XBRL DOCUMENT v3.24.3 Condensed Consolidated Balance Sheets (Unaudited) (Parenthetical) - $ / shares Sep. 28, 2024 Dec. 31, 2023 Stockholdersâ€™ Equity Â Â Preferred stock par value (in USD per share) $ 100 $ 100 Preferred stock authorized (in shares) 500,000 500,000 Preferred stock issued (in shares) 0 0 Preferred stock outstanding (in shares) 0 0 Common stock par value (in USD per share) $ 0.01 $ 0.01 Common stock authorized (in shares) 600,000,000.0 600,000,000.0 Common stock issued (in shares) 168,400,000 167,400,000 Common stock outstanding (in shares) 166,900,000 166,200,000 X - DefinitionFace amount or stated value per share of common stock. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_CommonStockParOrStatedValuePerShare Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: instant X - DefinitionThe maximum number of common shares permitted to be issued by an entity's charter and bylaws. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1 + Details Name: us-gaap_CommonStockSharesAuthorized Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionTotal number of common shares of an entity that have been sold or granted to shareholders (includes common shares that were issued, repurchased and remain in the treasury). These shares represent capital invested by the firm's shareholders and owners, and may be all or only a portion of the number of shares authorized. Shares issued include shares outstanding and shares held in the treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_CommonStockSharesIssued Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionNumber of shares of common stock outstanding. Common stock represent the ownership interest in a corporation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3 + Details Name: us-gaap_CommonStockSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionFace amount or stated value per share of preferred stock nonredeemable or redeemable solely at the option of the issuer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-

02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13 + Details Name: us-gaap_PreferredStockParOrStatedValuePerShare Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: instant X - DefinitionThe maximum number of nonredeemable preferred shares (or preferred stock redeemable solely at the option of the issuer) permitted to be issued by an entity's charter and bylaws. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1 + Details Name: us-gaap_PreferredStockSharesAuthorized Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionNumber of shares issued for nonredeemable preferred shares and preferred shares redeemable solely at option of issuer. Includes, but is not limited to, preferred shares issued, repurchased, and held as treasury shares. Excludes preferred shares classified as debt. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-13 + Details Name: us-gaap_PreferredStockSharesIssued Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - DefinitionAggregate share number for all nonredeemable preferred stock (or preferred stock redeemable solely at the option of the issuer) held by stockholders. Does not include preferred shares that have been repurchased. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(16)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3 + Details Name: us-gaap_PreferredStockSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterestAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 17 R6.htm IDEA: XBRL DOCUMENT v3.24.3 Condensed Consolidated Statements of Stockholders' Equity (Unaudited) - USD ($) shares in Millions, $ in Millions Total Common StockÂ and Additional Paid-in Capital Accumulated Other Comprehensive Income (Loss) Retained Earnings Noncontrolling Interests Balance at beginning of period (in shares) at Dec. 31, 2022 Â 168.5 Â Â Â Balance at beginning of period at Dec. 31, 2022 Â $ 1,308 $ (2,535) $ 1,343 $ 15 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) Â Â Â 278 1 Other comprehensive income (loss) Â Â 48 Â Â Issuance of common stock and stock options exercised (in shares) Â 0.9 Â Â Â Issuance of common stock and stock options exercised Â $ 25 Â Â Â Share repurchase program (in shares) Â (0.5) Â Â Â Share repurchase program Â Â Â (140) Â Share-based compensation expenses Â $ 55 Â Â Â Dividends declared Â Â Â (148) Â Dividends paid to non-controlling interest on subsidiary common stock Â Â Â Â (1) Balance at ending of period (in shares) at Apr. 01, 2023 Â 168.9 Â Â Â Balance at end of period at Apr. 01, 2023 Â $ 1,388 (2,487) 1,333 15 Balance at beginning of period (in shares) at Dec. 31, 2022 Â 168.5 Â Â Â Balance at beginning of period at Dec. 31, 2022 Â $ 1,308 (2,535) 1,343 15 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) $ 1,117 Â Â Â Â Other comprehensive income (loss) 30 Â Â Â Â Balance at ending of period (in shares) at Sep. 30, 2023 Â 167.4 Â Â Â Balance at end of period at Sep. 30, 2023 Â $ 1,541 (2,505) 1,326 14 Balance at beginning of period (in shares) at Apr. 01, 2023 Â 168.9 Â Â Â Balance at beginning of period at Apr. 01, 2023 Â $ 1,388 (2,487) 1,333 15 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) Â Â Â 371 2 Other comprehensive income (loss) Â Â 40 Â Â Issuance of common stock and stock options exercised (in shares) Â 0.2 Â Â Â Issuance of common stock and stock options exercised Â $ 10 Â Â Â Share repurchase program (in shares) Â (0.8) Â Â Â Share repurchase program Â Â Â (224) Â Share-based compensation expenses Â $ 53 Â Â Â Dividends declared Â Â Â (147) Â Dividends paid to non-controlling interest on subsidiary common stock Â Â Â Â (3) Balance at ending of period (in shares) at Jul. 01, 2023 Â 168.3 Â Â Â Balance at end of period at Jul. 01, 2023 Â $ 1,451 (2,447) 1,333 14 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) 465 Â Â 464 1 Other comprehensive income (loss) (58) Â (58) Â Â Issuance of common stock and stock options exercised (in shares) Â 0.2 Â Â Â Issuance of common stock and stock options exercised Â $ 38 Â Â Â Share repurchase program (in shares) Â (1.1) Â Â Â Share repurchase program Â Â Â (325) Â Share-based compensation expenses Â $ 52 Â Â Â Dividends declared Â Â Â (146) Â Dividends paid to non-controlling interest on subsidiary common stock Â Â Â Â (1) Balance at ending of period (in shares) at Sep. 30, 2023 Â 167.4 Â Â Â Balance at end of period at Sep. 30, 2023 Â $ 1,541 (2,505) 1,326 14 Balance at beginning of period (in shares) at Dec. 31, 2023 Â 167.4 Â Â Â Balance at beginning of period at Dec. 31, 2023 739 $ 1,624 (2,540) 1,640 15 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) Â Â Â (39) 1 Other comprehensive income (loss) Â Â (13) Â Â Issuance of common stock and stock options exercised (in shares) Â 1.0 Â Â Â Issuance of common stock and stock options exercised Â $ (5) Â Â Â Share repurchase program (in shares) Â (0.1) Â Â Â Share repurchase program Â Â Â (39) Â Share-based compensation expenses Â $ 56 Â Â Â Dividends declared Â Â Â (163) Â Balance at ending of period (in shares) at Mar. 30, 2024 Â 168.3 Â Â Â Balance at end of period at Mar. 30, 2024 Â $ 1,675 (2,553) 1,399 16 Balance at beginning of period (in shares) at Dec. 31, 2023 Â 167.4 Â Â Â Balance at beginning of period at Dec. 31, 2023 739 $ 1,624 (2,540) 1,640 15 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) 970 Â Â Â Â Other comprehensive income (loss) $ 70 Â Â Â Â Share repurchase program (in shares) (0.4) Â Â Â Â Share repurchase program $ (141) Â Â Â Â Balance at ending of period (in shares) at Sep. 28, 2024 Â 168.4 Â Â Â Balance at end of period at Sep. 28, 2024 1,341 $ 1,822 (2,470) 1,974 15 Balance at beginning of period (in shares) at Mar. 30, 2024 Â 168.3 Â Â Â Balance at beginning of period at Mar. 30, 2024 Â $ 1,675 (2,553) 1,399 16 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) Â Â Â 443 2 Other comprehensive income (loss) Â Â 4 Â Â Issuance of common stock and stock options exercised (in shares) Â 0.1 Â Â Â Issuance of common stock and stock options exercised Â $ 6 Â Â Â Share repurchase program (in shares) Â (0.2) Â Â Â Share repurchase program Â Â Â (71) Â Share-based compensation expenses Â $ 63 Â Â Â Dividends declared Â Â Â (164) Â Dividends paid to non-controlling interest on subsidiary common stock Â Â Â Â (3) Balance at ending of period (in shares) at Jun. 29, 2024 Â 168.2 Â Â Â Balance at end of period at Jun. 29, 2024 Â $ 1,744 (2,549) 1,607 15 Increase (Decrease) in Stockholders' Equity [Roll Forward] Â Â Â Â Â Net earnings (loss) 563 Â Â 562 1 Other comprehensive income (loss) $ 79 Â 79 Â Â Issuance of common stock and stock options exercised (in shares) Â 0.3 Â Â Â Issuance of common stock and stock options exercised Â $ 17 Â Â Â Share repurchase program (in shares) (0.1) (0.1) Â Â Â Share repurchase program $ (31) Â Â (31) Â Share-based compensation expenses Â $ 61 Â Â Â Dividends declared Â Â Â (164) Â Dividends paid to non-controlling interest on subsidiary common stock Â Â Â Â (1) Balance at ending of period (in shares) at Sep. 28, 2024 Â 168.4 Â Â Â Balance at end of period at Sep. 28, 2024 $ 1,341 $ 1,822 $ (2,470) $ 1,974 $ 15 X - DefinitionAmount of increase to additional paid-in capital (APIC) for recognition of cost for award under share-based payment arrangement. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 718 -SubTopic 20 -Section 55 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481089/718-20-55-13Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 718 -SubTopic 20 -Section 55 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481089/718-20-55-12 + Details Name: us-gaap_AdjustmentsToAdditionalPaidInCapitalSharebasedCompensationRequisiteServicePeriodRecognitionValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of paid and unpaid common stock dividends declared with the form of settlement in cash. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_DividendsCommonStockCash Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionA roll forward is a reconciliation of a concept from the beginning of a period to the end of a period. + ReferencesNo definition available. + Details Name: us-gaap_IncreaseDecreaseInStockholdersEquityRollForward Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionDecrease in noncontrolling interest balance from payment of dividends or other distributions by the non-wholly owned subsidiary or partially owned entity, included in the consolidation of the parent entity, to the noncontrolling interest holders. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_MinorityInterestDecreaseFromDistributionsToNoncontrollingInterestHolders Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1A + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe consolidated profit or loss for the period, net of income taxes, including the portion attributable to the noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(16)) -Publisher FASB -URI 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https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards

Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 31: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 32: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4KReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-2Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1A + Details Name: us-gaap_ProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionNumber of shares of stock issued as of the balance sheet date, including shares that had been issued and were previously outstanding but which are now held in the treasury. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockIssuedDuringPeriodSharesStockOptionsExercised Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionValue of stock issued as a result of the exercise of stock options. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(30)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(31)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockIssuedDuringPeriodValueStockOptionsExercised Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionNumber of shares that have been repurchased and retired during the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockRepurchasedAndRetiredDuringPeriodShares Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionEquity impact of the value of stock that has been repurchased and retired during the period. The excess of the purchase price over par value can be charged against retained earnings (once the excess is fully allocated to additional paid in capital). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockRepurchasedAndRetiredDuringPeriodValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of equity (deficit) attributable to parent and noncontrolling interest. Excludes temporary equity. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (a)(3)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479832/842-10-65-8Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-24Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 23 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-23Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-5Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 5 -Subparagraph (c)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-5Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (i)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 105 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479343/105-10-65-6Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (f)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480016/944-40-65-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482615/740-10-65-8Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (d)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482615/740-10-65-8Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-4Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 34: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 505 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478448/946-505-50-3Reference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 38: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.6-05(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-2Reference 39: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(4)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 40: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 41: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 42: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 43: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 44: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 45: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 46: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -

Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-15Reference 47: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-16Reference 48: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 810 -SubTopic 10 -Section 55 -Paragraph 4I -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4IReference 49: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476166/350-60-65-1 + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant XML 18 R7.htm IDEA: XBRL DOCUMENT v3.24.3 Condensed Consolidated Statements of Stockholders' Equity (Unaudited) (Parenthetical) - $ / shares 3 Months Ended Sep. 28, 2024 Jun. 29, 2024 Mar. 30, 2024 Sep. 30, 2023 Jul. 01, 2023 Apr. 01, 2023 Statement of Stockholders' Equity [Abstract] Â Â Â Â Â Â Dividends declared per share (in USD per share) $ 0.98 $ 0.98 $ 0.98 $ 0.88 $ 0.88 $ 0.88 X - DefinitionAggregate dividends declared during the period for each share of common stock outstanding. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_CommonStockDividendsPerShareDeclared Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_StatementOfStockholdersEquityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 19 R8.htm IDEA: XBRL DOCUMENT v3.24.3 Condensed Consolidated Statements of Cash Flows (Unaudited) - USD ($) $ in Millions 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Operating Â Â Net earnings (loss) $ 970 $ 1,117 Adjustments to reconcile Net earnings to Net cash provided by operating activities: Â Â Depreciation and amortization 250 271 Non-cash other charges 12 8 Share-based compensation expenses 180 160 Loss from the extinguishment of Silver Lake convertible 585 0 Changes in assets and liabilities, net of effects of acquisitions, dispositions, and foreign currency translation adjustments: Â Â Accounts receivable (121) (154) Inventories 21 94 Other current assets and contract assets (279) (140) Accounts payable, accrued liabilities and contract liabilities (125) (534) Other assets and liabilities (17) (21) Deferred income taxes (155) (2) Net cash provided by operating activities 1,321 799 Investing Â Â Acquisitions and investments, net (268) (12) Proceeds from sales of investments and businesses, net 39 12 Capital expenditures (171) (172) Net cash used for investing activities (400) (172) Financing Â Â Repayments of debt (1,906) (1) Net proceeds from issuance of debt 1,288 0 Issuances of common stock 19 76 Purchases of common stock (141) (670) Payments of dividends (490) (443) Payments of dividends to non-controlling interests (4) (5) Net cash used for financing activities (1,234) (1,043) Effect of exchange rate changes on total cash and cash equivalents 12 1 Net decrease in total cash and cash equivalents (301) (415) Cash and cash equivalents, beginning of period 1,705 1,325 Cash and cash equivalents, end of period 1,404 910 Cash paid during the period for: Â Â Interest paid 143 165 Income and withholding taxes, net of refunds $ 453 $ 477 X - ReferencesNo definition available. + Details Name: msi_CashPaidDuringPeriodForAbstract Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionIncrease (Decrease) In Accounts Payable And Accrued Liabilities And Contract With Customer, Liability + ReferencesNo definition available. + Details Name: msi_IncreaseDecreaseInAccountsPayableAndAccruedLiabilitiesAndContractWithCustomerLiability Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionIncrease (Decrease) in Accounts Receivable, Contract Assets And Contract Liabilities + ReferencesNo definition available. + Details Name: msi_IncreaseDecreaseinAccountsReceivableContractAssetsAndContractLiabilities Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net amount of other expense (income) producing activities included in net income that result in no cash inflows or outflows in the period which are not otherwise defined in the taxonomy. + ReferencesNo definition available. + Details Name: msi_OtherNonCashChargesOrIncome Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionCash used for acquiring businesses or investments in debt and equity securities. + ReferencesNo definition available. + Details Name: msi_PaymentsForAcquisitionsAndInvestmentsNet Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net proceeds from the sale of investments in debt and equity securities and businesses. + ReferencesNo definition available. + Details Name: msi_ProceedsFromSalesOfInvestmentsAndBusinessesNet Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_AdjustmentsToReconcileNetIncomeLossToCashProvidedByUsedInOperatingActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage. Excludes amount for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-8Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-4 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of increase (decrease) in cash, cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; including effect from exchange rate change. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 1 -SubTopic 230 -Topic 830 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477401/830-230-45-1 + Details Name: us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of deferred income tax expense (benefit) pertaining to income (loss) from continuing operations. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)(1)(Note 1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (b) -SubTopic 10 -Topic 740 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-9 + Details Name: us-gaap_DeferredIncomeTaxExpenseBenefit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe aggregate expense recognized in the current period that allocates the cost of tangible assets, intangible assets, or depleting assets to periods that benefit from use of the assets. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22 + Details Name: us-gaap_DepreciationDepletionAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of increase (decrease) from effect of exchange rate changes on cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; held in foreign currencies. Excludes amounts for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 230 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477401/830-230-45-1 + Details Name: us-gaap_EffectOfExchangeRateOnCashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionDifference between the fair value of payments made and the carrying amount of debt which is extinguished prior to maturity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-4 + Details Name: us-gaap_GainsLossesOnExtinguishmentOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, after refund, of cash paid to foreign, federal, state, and local jurisdictions as income tax. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-2AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 23 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-23Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-22Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-2 + Details Name: us-gaap_IncomeTaxesPaidNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe increase (decrease) during the reporting period in the aggregate value of all inventory held by the reporting entity, associated with underlying transactions that are classified as operating activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_IncreaseDecreaseInInventories Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_IncreaseDecreaseInOperatingCapitalAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of increase (decrease) in operating assets classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_IncreaseDecreaseInOtherOperatingAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of increase (decrease) in operating assets after deduction of operating liabilities classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_IncreaseDecreaseInOtherOperatingCapitalNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash paid for interest, excluding capitalized interest, classified as operating activity. Includes, but is not limited to, payment to settle zero-coupon bond for accreted interest of debt discount and debt instrument with insignificant coupon interest rate in relation to effective interest rate of borrowing attributable to accreted interest of debt discount. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-17Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-25Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482913/230-10-50-2 + Details Name: us-gaap_InterestPaidNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash inflow (outflow) from financing activities, including discontinued operations. Financing activity cash flows include obtaining resources from owners and providing them with a return on, and a return of, their investment; borrowing money and repaying amounts borrowed, or settling the obligation; and obtaining and paying for other resources obtained from creditors on long-term credit. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24 + Details Name: us-gaap_NetCashProvidedByUsedInFinancingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInFinancingActivitiesContinuingOperationsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash inflow (outflow) from investing activities, including discontinued operations. Investing activity cash flows include making and collecting loans and acquiring and disposing of debt or equity instruments and property, plant, and equipment and other productive assets. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24 + Details Name: us-gaap_NetCashProvidedByUsedInInvestingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInInvestingActivitiesContinuingOperationsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash inflow (outflow) from operating activities, including discontinued operations. Operating activity cash flows include transactions, adjustments, and changes in value not defined as investing or financing activities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-24Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 25 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-25 + Details Name: us-gaap_NetCashProvidedByUsedInOperatingActivities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_NetCashProvidedByUsedInOperatingActivitiesContinuingOperationsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe cash outflow to reacquire common stock during the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-

gaap_PaymentsForRepurchaseOfCommonStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash outflow in the form of ordinary dividends to common shareholders of the parent entity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsOfDividendsCommonStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cash outflow in the form of ordinary dividends provided by the non-wholly owned subsidiary to noncontrolling interests. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsOfDividendsMinorityInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow for purchases of and capital improvements on property, plant and equipment (capital expenditures), software, and other intangible assets. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 805 -SubTopic 50 -Name Accounting Standards Codification -Section 25 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480060/805-50-25-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 805 -SubTopic 50 -Name Accounting Standards Codification -Section 30 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480027/805-50-30-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 805 -SubTopic 50 -Name Accounting Standards Codification -Section 30 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480027/805-50-30-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 45 -Paragraph 13 -Subparagraph (c) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-13 + Details Name: us-gaap_PaymentsToAcquireProductiveAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash inflow from the additional capital contribution to the entity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 14 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14 + Details Name: us-gaap_ProceedsFromIssuanceOfCommonStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe cash inflow during the period from additional borrowings in aggregate debt. Includes proceeds from short-term and long-term debt. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 14 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14 + Details Name: us-gaap_ProceedsFromIssuanceOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe consolidated profit or loss for the period, net of income taxes, including the portion attributable to the noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 19 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481231/810-10-45-19Reference 18: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 20: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 31: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4J -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4JReference 32: http://www.xbrl.org/2003/role/exampleRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 4K -Publisher FASB -URI https://asc.fasb.org/1943274/2147481175/810-10-55-4KReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 34: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-2Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1AReference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 810 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481203/810-10-50-1A + Details Name: us-gaap_ProfitLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow for debt initially having maturity due after one year or beyond the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-03(i)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479886/946-10-S99-3 + Details Name: us-gaap_RepaymentsOfLongTermDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of noncash expense for share-based payment arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (a) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_ShareBasedCompensation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration XML 20 R9.htm IDEA: XBRL DOCUMENT v3.24.3 Basis of Presentation 9 Months Ended Sep. 28, 2024 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Basis of Presentation Basis of PresentationThe condensed consolidated financial statements as of September 28, 2024 and for the three and nine months ended September 28, 2024 and September 30, 2023 include, in the opinion of management, all adjustments (consisting of normal recurring adjustments and reclassifications) necessary to state fairly the Condensed Consolidated Balance Sheets, Statements of Operations, Statements of Comprehensive Income, Statements of Stockholders' Equity, and Statements of Cash Flows of Motorola Solutions, Inc. (â€œMotorola Solutionsâ€ or the â€œCompanyâ€) for all periods presented.The Company operates on a 52-week fiscal year, with each fiscal year ending on December 31. With respect to each fiscal quarter, the Company operates on a 13-week fiscal quarter, with all fiscal quarters ending on a Saturday.Certain information and footnote disclosures normally included in financial statements prepared in accordance with United States generally accepted accounting principles (â€œU.S.Â GAAPâ€) have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Companyâ€™s FormÂ 10-K for the year ended DecemberÂ 31, 2023 (the "Form 10-K"). The results of operations for the three and nine months ended September 28, 2024 are not necessarily indicative of the operating results to be expected for the full year. The preparation of financial statements in conformity with U.S.Â GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.Business OverviewThe Company manages the business organizationally through two segments: â€œProducts and Systems Integrationâ€ and â€œSoftware and Services". Within these segments the Company has three principal product lines in which the Company reports net sales: Land Mobile Radio Communications (â€œLMRâ€ or â€œLMR Communicationsâ€), Video Security and Access Control ("Video"), and Command Center.â€¢LMR Communications: Infrastructure, devices (two-way radio and broadband, including both for public safety and professional and commercial radio (PCR)) and software that enable communications, inclusive of installation and integration, backed by services, to assure availability, security and resiliency.â€¢Video: Cameras (fixed, body-worn, in-vehicle), access control, infrastructure, video management, software and artificial intelligence (AI)-powered analytics that help enable visibility and bring attention to whatâ€™s important.â€¢Command Center: Command center solutions and software applications that unify voice, video and data analytics from public safety agencies, enterprises and the community to create a broad informational view to help simplify workflows and improve the accuracy and speed of decisions.Recent AcquisitionsSubsequent to quarter end, on October 29, 2024, the Company acquired 3tc Software ("3tc"), a provider of control room software solutions for $22Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $4Â million to certain key employees that will be expensed over a service period of one year. The acquisition expands the Company's critical experience and innovation focused on advancing computer-aided dispatch ("CAD") for the UK's public safety agencies. This business is part of the Software and Services segment.On July 1, 2024, the Company acquired Noggin, a global provider of critical event management ("CEM") software for $91Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $19Â million to certain key employees that will be expensed over a service period of three years. This acquisition enhances the Company's portfolio by adding operational resilience and CEM capabilities, which help enterprises and critical infrastructure anticipate, prepare for and efficiently respond to incidents. The business is part of the Software and Services segment.On July 1, 2024, the Company acquired a company that provides vehicle location and management solutions for $132Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $3Â million to certain key employees that will be expensed over a service period of three years. The acquisition expands the Company's video solutions within the Software and Services segment.On February 13, 2024, the Company acquired Silent Sentinel, a provider of specialized, long-range cameras, for $37Â million, net of cash acquired. This acquisition complements the Company's portfolio of fixed video cameras, expanding its footprint with government and critical infrastructure customers and strengthens the Company's position as a global leader in end-to-end video security solutions. The business is part of the Products and System Integration segment.On December 15, 2023, the Company acquired IPVideo, the creator of the HALO Smart Sensor, for $170Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $5Â million to certain key employees that will be expensed over a service period of one year. The HALO Smart Sensor is a multifunctional safety and security device with built-in vape detection and air quality monitoring, gunshot detection, abnormal noise and motion detection and emergency keyword detection. This acquisition adds sensor technology to the Company's physical security portfolio. The business is part of the Products and Systems Integration segment.Recent Accounting PronouncementsIn November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, â€œSegment Reporting (Topic 280): Improvements to Reportable Segment Disclosures,â€ to update reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses and information used to assess segment performance. The ASU is effective for fiscal years beginning after December 15, 2023, and interim periods beginning in 2025, with early adoption permitted. The ASU will require the Company to disclose additional expense categories at the segment level including Cost of sales, Selling, general and administrative expenses, Research and development expenditures and Other charges once it adopts this ASU. The Company is still evaluating the complete impact of the adoption of this ASU on its disclosures.In December 2023, the FASB issued ASU No. 2023-09, â€œIncome Taxes (Topic 740): Improvements to Income Tax Disclosures,â€ which expands disclosures in an entity's income tax rate reconciliation table and disclosures regarding cash taxes paid both in the U.S. and foreign jurisdictions. This ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company anticipates that it will have additional disclosures regarding cash taxes and the income tax rate reconciliation once it adopts this ASU. X -

ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for organization, consolidation and basis of presentation of financial statements disclosure. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480424/946-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480424/946-10-50-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 810 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/810/tableOfContentReference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/205/tableOfContent + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 21 R10.htm IDEA: XBRL DOCUMENT v3.24.3 Revenue from Contracts with Customers 9 Months Ended Sep. 28, 2024 Revenue from Contract with Customer [Abstract] Â Revenue from Contracts with Customers Revenue from Contracts with CustomersDisaggregation of RevenueThe following table summarizes the disaggregation of the Company's revenue by segment, region, major products and services and customer type for the three and nine months ended September 28, 2024 and September 30, 2023, consistent with the information reviewed by the Company's chief operating decision maker for evaluating the financial performance of the Company's reportable segments: Three Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalRegions:North America$1,304Â $703Â $2,007Â $1,155Â $628Â $1,783Â International480Â 303Â 783Â 457Â 316Â 773Â $1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Major Products and Services:LMR Communications$1,492Â $596Â $2,088Â $1,312Â $605Â $1,917Â Video 292Â 208Â 500Â 300Â 153Â 453Â Command Centerâ€”Â 202Â 202Â â€”Â 186Â 186Â $1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Customer Types:Direct$1,108Â $917Â 2,025Â $940Â $859Â $1,799Â Indirect676Â 89Â 765Â 672Â 85Â 757Â $1,784Â $1,006Â 2,790Â $1,612Â $944Â $2,556Â Nine Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalRegions:North America$3,631Â $1,985Â $5,616Â $3,130Â $1,786Â $4,916Â International1,302Â 888Â 2,190Â 1,222Â 991Â 2,213Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Major Products and Services:LMR Communications$4,112Â $1,739Â $5,851Â $3,542Â $1,807Â $5,349Â Video 821Â 553Â 1,374Â 810Â 435Â 1,245Â Command Centerâ€”Â 581Â 581Â â€”Â 535Â 535Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Customer Types:Direct$2,969Â $2,617Â $5,586Â $2,459Â $2,529Â $4,988Â Indirect1,964Â 256Â 2,220Â 1,893Â 248Â 2,141Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Remaining Performance Obligations Remaining performance obligations represent the revenue that is expected to be recognized in future periods related to performance obligations that are unsatisfied, or partially unsatisfied, as of the end of a period. The transaction value associated with remaining performance obligations which were not yet satisfied as of September 28, 2024 was $9.1 billion. A total of $4.2 billion was from Products and Systems Integration performance obligations that were not yet satisfied as of September 28, 2024, of which $2.5 billion is expected to be recognized in the next twelve months. The remaining amounts will generally be satisfied over time as systems are implemented. Remaining performance obligations from the Products and Systems Integration segment are equal to disclosed backlog for the segment. A total of $4.9 billion was from Software and Services performance obligations that were not yet satisfied as of September 28, 2024. The determination of Software and Services performance obligations that are not satisfied takes into account a contract term that may be limited by the customerâ€™s ability to terminate for convenience. Where termination for convenience exists in the Company's service contracts, its disclosure of the remaining performance obligations that are unsatisfied assumes the contract term is limited until renewal. As a result, remaining performance obligations from the Software and Services segment may be less than disclosed backlog in the Software and Services segment due to multi-year service contracts with termination for convenience clauses. The Company expects to recognize $1.8 billion from unsatisfied Software and Services performance obligations over the next twelve months, with the remaining performance obligations generally to be recognized over time as services are performed and software is implemented.On March 13, 2024, the Company received a notice of contract extension (the â€œDeferred National Shutdown Noticeâ€) from the UK Home Office. The Deferred National Shutdown Notice seeks to extend the â€œnational shutdown target dateâ€ of the Airwave service from December 31, 2026 to December 31, 2029, at the rates implemented by a prospective price control on Airwave imposed by the Competition and Markets Authority (the "Charge Control"). In the first nine months of 2024, as a result of the UK Home Office's notice of a contract extension pursuant to their Deferred National Shutdown Notice, the Company recorded additional Software and Services performance obligations of $748Â million to reflect the incremental three-years of services.Payment terms on system contracts are typically tied to implementation milestones associated with progress on contracts, while revenue recognition is over time based on a cost-to-cost method of measuring performance. The Company may recognize a Contract asset or Contract liability, depending on whether revenue has been recognized in excess of billings or billings in excess of revenue. Services contracts are typically billed in advance, generating Contract liabilities until the Company has performed the services. The Company does not record a financing component to contracts when it expects, at contract inception, that the period between the transfer of a promised good or service and related payment terms are less than a year.Contract Balances(In millions)September 28, 2024December 31, 2023Accounts receivable, net$1,848Â $1,710Â Contract assets1,301Â 1,102Â Contract liabilities1,942Â 2,037Â Non-current contract liabilities480Â 424Â Revenue recognized during the three months ended September 28, 2024 which was previously included in Contract liabilities as of June 29, 2024 was $572 million, compared to $475 million of revenue recognized during the three months ended September 30, 2023 which was previously included in Contract liabilities as of July 1, 2023. Revenue recognized during the nine months ended September 28, 2024 which was previously included in Contract liabilities as of December 31, 2023 was $1.2 billion, compared to $1.1 billion recognized during the nine months ended September 30, 2023 which was previously included in Contract liabilities as of December 31, 2022. Revenue of $6 million was recognized during the three months ended September 28, 2024 related to performance obligations satisfied, or partially satisfied, in previous periods, primarily driven by changes in the estimates of progress on system contracts. During the three months ended September 30, 2023, revenue adjustments driven by the changes in estimates of progress on system contracts were de minimis. Revenue of $11 million was reversed during the nine months ended September 28, 2024 related to revenue recognized for performance obligations satisfied, or partially satisfied, in previous periods, primarily driven by changes in the estimates of progress on system contracts, compared to $18 million of reversals for the nine months ended September 30, 2023.There were no material expected credit losses recorded on contract assets during each of the three and nine months ended September 28, 2024 and September 30, 2023.Contract Cost Balances(In millions)September 28, 2024December 31, 2023Current contract cost assets$78Â $56Â Non-current contract cost assets124Â 119Â Amortization of contract cost assets was $13 million and $38 million for the three and nine months ended September 28, 2024, respectively, and $10 million and $35 million for the three and nine months ended September 30, 2023, respectively. X - ReferencesNo definition available. + Details Name: us-gaap_RevenueFromContractWithCustomerAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure of revenue from contract with customer to transfer good or service and to transfer nonfinancial asset. Includes, but is not limited to, disaggregation of revenue, credit loss recognized from contract with customer, judgment and change in judgment related to contract with customer, and asset recognized from cost incurred to obtain or fulfill contract with customer. Excludes insurance and lease contracts. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-9Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-15Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Topic 606 -Publisher FASB -URI https://asc.fasb.org/606/tableOfContent + Details Name: us-gaap_RevenueFromContractWithCustomerTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 22 R11.htm IDEA: XBRL DOCUMENT v3.24.3 Leases 9 Months Ended Sep. 28, 2024 Leases [Abstract] Â Leases LeasesComponents of Lease ExpenseThree Months EndedNine Months Ended(in millions)September 28, 2024September 30, 2023September 28, 2024September 30, 2023Lease expense:Operating lease cost$34Â $35Â $103Â $103Â Short-term lease costâ€”Â â€”Â â€”Â 1Variable cost12Â 10Â 34Â 28Â Sublease income(1)(1)(4)(3)Net lease expense from operating leases$45Â $44Â $133Â $129Â Lease Assets and Liabilities(in millions)Statement Line ClassificationSeptember 28, 2024December 31, 2023Right-of-use lease assetsOperating lease assets$551Â $495Â Current lease liabilitiesAccrued liabilities131Â 125Â Operating lease liabilitiesOperating lease liabilities444Â 407Â Other Information Related to LeasesNine Months Ended(in millions)September 28, 2024September 30, 2023Supplemental cash flow information:Net cash used for operating activities related to operating leases$118Â $103Â Right-of-use assets obtained in exchange for lease liabilities123Â 52Â During the nine months ended September 28, 2024, the Company recorded $80Â million of assets obtained in exchange for lease liabilities due to an assumption that it is reasonably certain that renewal options will be extended on its radio tower site leases operated within the Airwave radio network, consistent with the UK Home Office's notice of contract extension pursuant to their Deferred National Shutdown Notice through December 31, 2029. In addition, assets obtained in exchange for lease liabilities of $19Â million were recorded in connection with the Company's renewal of an International region office lease by ten years.September 28, 2024December 31, 2023Weighted average remaining lease terms (years)55Weighted average discount rate:3.92Â %4.34Â %Future Lease PaymentsSeptember 28, 2024(in millions)Operating LeasesRemainder of 2024$32Â 2025147Â 2026128Â 2027109Â 202884Â Thereafter136Â Total lease payments636Â Less: interest61Â Present value of lease liabilities$575Â Leases LeasesComponents of Lease ExpenseThree Months EndedNine Months Ended(in millions)September 28, 2024September 30, 2023September 28, 2024September 30, 2023Lease expense:Operating lease cost$34Â $35Â $103Â $103Â Short-term lease costâ€”Â â€”Â â€”Â 1Variable cost12Â 10Â 34Â 28Â Sublease income(1)(1)(4)(3)Net lease expense from operating leases$45Â $44Â $133Â $129Â Lease Assets and Liabilities(in millions)Statement Line ClassificationSeptember 28, 2024December 31, 2023Right-of-use lease assetsOperating lease assets$551Â $495Â Current lease liabilitiesAccrued liabilities131Â 125Â Operating lease liabilitiesOperating lease liabilities444Â 407Â Other Information Related to LeasesNine Months Ended(in millions)September 28, 2024September 30, 2023Supplemental cash flow information:Net cash used for operating activities related to operating leases$118Â $103Â Right-of-use assets obtained in exchange for lease liabilities123Â 52Â During the nine months ended September 28, 2024, the Company recorded $80Â million of assets obtained in exchange for lease liabilities due to an assumption that it is reasonably certain that renewal options will be extended on its radio tower site leases operated within the Airwave radio network, consistent with the UK Home Office's notice of contract extension pursuant to their Deferred National Shutdown Notice through December 31, 2029. In addition, assets obtained in exchange for lease liabilities of $19Â million were recorded in connection with the Company's renewal of an International region office lease by ten years.September 28, 2024December 31, 2023Weighted average remaining lease terms (years)55Weighted average discount rate:3.92Â %4.34Â %Future Lease PaymentsSeptember 28, 2024(in millions)Operating LeasesRemainder of 2024$32Â 2025147Â 2026128Â 2027109Â 202884Â Thereafter136Â Total lease payments636Â Less: interest61Â Present value of lease liabilities$575Â X - ReferencesNo definition available. + Details Name: us-gaap_LeasesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for finance leases of lessee. Includes, but is not limited to, description of lessee's finance lease and maturity analysis of finance lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/842-20/tableOfContent + Details Name: us-gaap_LesseeFinanceLeasesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for operating leases of lessee. Includes, but is not limited to, description of operating lease and maturity analysis of operating lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/842-20/tableOfContent + Details Name: us-gaap_LesseeOperatingLeasesTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 23 R12.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data 9 Months Ended Sep. 28, 2024 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Other Financial Data Other Financial DataStatements of Operations InformationOther Charges Other charges included in Operating earnings consist of the following:Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Other charges:Intangibles amortization (Note 15)$38Â $39Â $114Â $137Â Reorganization of business (Note 14)5Â 4Â 16Â 16Â Operating lease asset impairments1Â â€”Â 5Â 4Â Acquisition-related transaction fees4Â 1Â 11Â 3Â Environmental reserve expenseâ€”Â â€”Â â€”Â 15Â Legal settlements1Â 1Â 7Â 1Â Fixed asset impairmentsâ€”Â â€”Â â€”Â 3Â Otherâ€”Â 1Â â€”Â 2Â Â $49Â $46Â $153Â $181Â Other Income (Expense)Interest expense, net, and Other, net, both included in Other income (expense), consist of the following:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest, net:Interest expense(73)(60)(221)(186)Interest income15Â 7Â 50Â 22Â (58)(53)(171)(164)Other, net:Net periodic pension and postretirement benefit (Note 8)$32Â $24Â $95Â $73Â Loss from the extinguishment of Silver Lake Convertible Debt (Note 5)â€”Â â€”Â (585)â€”Â Investment impairmentsâ€”Â (7)(3)(16)Foreign currency gain (loss)(26)23Â (22)(16)Gain (loss) on derivative instruments (Note 6)22Â (26)7Â (9)Fair value adjustments to equity investments9Â (7)(4)12Â Assessments on uncertain tax positionsâ€”Â â€”Â (11)â€”Â Other5Â â€”Â 4Â 2Â Â $42Â $7Â (519)46Â Earnings Per Common ShareBasic and diluted earnings per common share from net earnings attributable to Motorola Solutions, Inc. are computed as follows:Â Amounts attributable to Motorola Solutions, Inc. common stockholdersThree Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Basic earnings per common share:Earnings$562Â $464Â $966Â $1,113Â Weighted average common shares outstanding167.1Â 166.7Â 166.7Â 167.2Â Per share amount$3.36Â $2.78Â $5.79Â $6.66Â Diluted earnings per common share:Earnings$562Â $464Â $966Â $1,113Â Weighted average common shares outstanding167.1Â 166.7Â 166.7Â 167.2Â Add effect of dilutive securities:Share-based awards3.8Â 3.5Â 3.9Â 3.6Â Silver Lake Convertible Debtâ€”Â 1.5Â â€”Â 1.4Â Diluted weighted average common shares outstanding170.9Â 171.7Â 170.6Â 172.2Â Per share amount$3.29Â $2.70Â $5.66Â $6.46Â In the computation of diluted earnings per common share for the three months ended September 28, 2024, the assumed exercise of 0.1Â million options were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive.In the computation of diluted earnings per common share for the nine months ended September 28, 2024, a total of 0.3Â million shares related to the Silver Lake Convertible Debt (as defined in Note 5, "Debt and Credit Facilities" in this "Part 1 - Financial Information" of this Form 10-Q) were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive. In addition, the assumed exercise of 0.1Â million options were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive.In the computation of diluted earnings per common share for the three and nine months ended September 30, 2023, the assumed exercise of 0.3 million options, inclusive of 0.2 million options subject to market based contingent option agreements, were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive.Balance Sheet InformationAccounts Receivable, NetAccounts receivable, net, consists of the following:Â September 28, 2024December 31,

2023Accounts receivable$1,929Â $1,779Â Less allowance for credit losses(81)(69)Â $1,848Â $1,710Â Inventories, NetInventories, net, consist of the following:Â September 28, 2024December 31, 2023Finished goods$366Â $328Â Work-in-process and production materials586Â 640Â 952Â 968Â Less inventory reserves(136)(141)Â $816Â $827Â Other Current AssetsOther current assets consist of the following:Â September 28, 2024December 31, 2023Current contract cost assets (Note 2)$78Â $56Â Contractor receivables29Â 40Â Tax-related deposits41Â 32Â Other291Â 229Â Â $439Â $357Â Property, Plant and Equipment, NetProperty, plant and equipment, net, consist of the following:September 28, 2024December 31, 2023Land$5Â $5Â Leasehold improvements447Â 448Â Machinery and equipment2,404Â 2,396Â 2,856Â 2,849Â Less accumulated depreciation(1,832)(1,885)Â $1,024Â $964Â During the year ended December 31, 2023, the Company entered into an arrangement to sell its Richmond, British Columbia and Richardson, Texas video manufacturing operations, including the machinery and equipment, inventory, transfer of employees and related facility lease to a contract manufacturer. During the year ended December 31, 2023, the Company presented the assets and liabilities as held for sale in its Consolidated Balance Sheet and recognized an impairment loss of $24Â million on the exit of these video manufacturing operations within Other charges in the Consolidated Statement of Operations, as the carrying value of the asset group was below the expected selling price. The transaction closed on February 1, 2024 resulting in a gain on the sale of these video manufacturing operations, which was de minimis. Depreciation expense for the three months ended September 28, 2024 and September 30, 2023 was $46 million and $47 million, respectively. Depreciation expense for the nine months ended September 28, 2024 and September 30, 2023 was $136 million and $134 million, respectively.InvestmentsInvestments consist of the following:September 28, 2024December 31, 2023Common stock$25Â $28Â Strategic investments26Â 28Â Company-owned life insurance policies78Â 74Â Equity method investments11Â 13Â Â $140Â $143Â Other AssetsÂ Other assets consist of the following:September 28, 2024December 31, 2023Defined benefit plan assets$149Â $98Â Non-current contract cost assets (Note 2)124Â 119Â Other61Â 57Â Â $334Â $274Â Accounts PayableThe Company utilizes a supplier finance program which provides our suppliers the ability to accelerate payment on the Company's invoices beyond the stated payment terms. Under the terms of this program, the Company agrees to pay an intermediary the stated amount of confirmed invoices on the stated maturity dates of the invoices, and the supplier is able to negotiate earlier payment terms with the intermediary. The Company or the intermediary may terminate their agreement at any time upon 60 days' notice. The Company does not provide any forms of guarantees under this arrangement. Supplier participation in the program is solely at the supplier's discretion, and the participating suppliers negotiate their arrangements directly with the intermediary. The Company has no economic interest in a supplier's decision to participate in the program, and their participation has no bearing on our payment terms or amounts due. The stated invoice payment terms range from 75 to 120 days from the invoice date and are considered commercially reasonable.The Company's outstanding amounts related to the suppliers participating in this program was $38 million and $35 million as of September 28, 2024 and December 31, 2023, respectively. Supplier finance program obligations are classified as Accounts payable within the Condensed Consolidated Balance Sheets.Accrued LiabilitiesAccrued liabilities consist of the following:Â September 28, 2024December 31, 2023Compensation$369Â $407Â Tax liabilities144Â 231Â Dividend payable164Â 163Â Trade liabilities175Â 140Â Operating lease liabilities (Note 3)131Â 125Â Customer reserves86Â 89Â Other460Â 349Â Â $1,529Â $1,504Â Other LiabilitiesOther liabilities consist of the following:Â September 28, 2024December 31, 2023Defined benefit plans (Note 8)$855Â $939Â Non-current contract liabilities (Note 2)480Â 424Â Unrecognized tax benefits (Note 7)38Â 26Â Deferred income taxes (Note 7)59Â 55Â Environmental reserve119Â 119Â Other214Â 178Â Â $1,765Â $1,741Â Stockholdersâ€™ Equity Share Repurchase Program: During the three and nine months ended September 28, 2024, the Company repurchased approximately 0.1Â million and 0.4 million shares at an average price of $440.53 and $355.31 per share for an aggregate amount of $31 million and $141 million, respectively. Payment of Dividends: During the three months ended September 28, 2024 and September 30, 2023, the Company paid $164 million and $147 million, respectively, in cash dividends to holders of its common stock. Subsequent to the quarter, the Company paid an additional $164 million in cash dividends to holders of its common stock. During the nine months ended September 28, 2024 and September 30, 2023, the Company paid $490 million and $443 million, respectively, in cash dividends to holders of its common stock.Accumulated Other Comprehensive LossThe following table displays the changes in Accumulated other comprehensive loss, including amounts reclassified into income, and the affected line items in the Condensed Consolidated Statements of Operations during the three and nine months ended September 28, 2024 and September 30, 2023:Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Foreign Currency Translation Adjustments:Balance at beginning of period(509)(476)(482)(539)Other comprehensive income (loss) before reclassification adjustment73Â (62)44Â (8)Tax benefit (expense)(1)(8)1Â 1Â Other comprehensive income (loss), net of tax72Â (70)45Â (7)Balance at end of period(437)(546)(437)(546)Derivative instruments:Balance at beginning of period(8)â€”Â (12)â€”Â Other comprehensive income before reclassification adjustmentâ€”Â â€”Â 4Â â€”Â Other comprehensive income before reclassification adjustment, net of taxâ€”Â â€”Â 4Â â€”Â Other comprehensive income, net of tax$â€”Â $â€”Â $4Â $â€”Â Balance at end of period(8)â€”Â (8)â€”Â Defined Benefit Plans:Balance at beginning of period$(2,032)$(1,971)$(2,046)$(1,996)Reclassification adjustment - Actuarial net losses into Other income (Note 8)9Â 15Â 25Â 45Â Reclassification adjustment - Prior service benefits into Other income (Note 8)â€”Â 1Â 2Â 3Â Tax expense(2)(4)(6)(11)Reclassification adjustments into Net earnings, net of tax7Â 12Â 21Â 37Â Other comprehensive income, net of tax7Â 12Â 21Â 37Â Balance at end of period$(2,025)$(1,959)$(2,025)$(1,959)Total Accumulated other comprehensive loss$(2,470)$(2,505)$(2,470)$(2,505) X - DefinitionThe entire disclosures of supplemental information, including descriptions and amounts, related to the balance sheet, income statement, and/or cash flow statement. + ReferencesNo definition available. + Details Name: us-gaap_AdditionalFinancialInformationDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 24 R13.htm IDEA: XBRL DOCUMENT v3.24.3 Debt and Credit Facilities 9 Months Ended Sep. 28, 2024 Debt Disclosure [Abstract] Â Debt and Credit Facilities Debt and Credit FacilitiesSeptember 28, 2024December 31, 20234.0% senior notes due 2024$â€”Â $313Â 1.75% senior convertible notes due 2024â€”Â 1,000Â 7.5% debentures due 2025252Â 252Â 6.5% debentures due 202570Â 70Â 4.6% senior notes due 2028696Â 695Â 6.5% debentures due 202824Â 25Â 5.0% senior notes due 2029396Â â€”Â 4.6% senior notes due 2029802Â 802Â 2.3% senior notes due 2030895Â 894Â 2.75% senior notes due 2031846Â 845Â 5.6% senior notes due 2032596Â 595Â 5.4% senior notes due 2034892Â â€”Â 6.625% senior notes due 203738Â 38Â 5.5% senior notes due 2044397Â 397Â 5.22% debentures due 209793Â 93Â 5,997Â 6,019Â Adjustments for unamortized gains on interest rate swap terminations(1)(1)Less: current portion(322)(1,313)Long-term debt$5,674Â $4,705Â During the three months ended September 28, 2024, the Company repaid the $313Â million aggregate principal amount of the 4.0% senior notes due 2024.As of September 28, 2024, $252 million of 7.5% debentures due 2025, which mature in May 2025, and $70 million of 6.5% debentures due 2025, which mature in September 2025, were presented as the Current portion of long-term debt within the Company's Condensed Consolidated Balance Sheets, as the debentures mature within the next twelve months.On September 5, 2019, the Company entered into an agreement with Silver Lake Partners to issue $1.0Â billion of 1.75% senior convertible notes which were scheduled to mature in September 2024 (the "Silver Lake Convertible Debt"), which became fully convertible on September 5, 2021. On February 14, 2024, the Company agreed with Silver Lake Partners to repurchase $1.0Â billion aggregate principal amount of the Silver Lake Convertible Debt for aggregate consideration of $1.59Â billion in cash, inclusive of the conversion premium. The Company paid the cash consideration during the first quarter of 2024. The repurchase of the Silver Lake Convertible Debt was accounted for as an extinguishment of debt, as the repurchase was negotiated under economically favorable terms outside of the original contractual conversion rate. A loss on the extinguishment of $585Â million was recorded, representing the excess of amounts repurchased over the carrying value of debt of $593Â million, offset by accrued interest of $8Â million. The loss on the extinguishment of debt was recorded within Other Income (Expense) in the Condensed Consolidated Statements of Operations during the nine months ended September 28, 2024.On March 25, 2024, the Company issued $400Â million of 5.0% senior notes due 2029 and $900Â million of 5.4% senior notes due 2034. The Company recognized net proceeds of $1.3Â billion after debt issuance costs and discounts. A portion of proceeds from the issuance of these notes was used to repurchase the $1.0Â billion aggregate principal amount of the Silver Lake Convertible Debt in the first quarter of 2024.As of September 28, 2024, the Company had a $2.25 billion syndicated, unsecured revolving credit facility scheduled to mature in March 2026 (the "2021 Motorola Solutions Credit Agreement"). The 2021 Motorola Solutions Credit Agreement includes a letter of credit sub-limit and fronting commitments of $450 million. Borrowings under the facility bear interest at the prime rate plus the applicable margin, or at a spread above the Secured Overnight Financing Rate (SOFR), at the Company's option. An annual facility fee is payable on the undrawn amount of the credit line. The interest rate and facility fee are subject to adjustment if the Company's credit rating changes. The Company must comply with certain customary covenants including a maximum leverage ratio, as defined in the 2021 Motorola Solutions Credit Agreement. The Company was in compliance with its financial covenants as of September 28, 2024.The Company has an unsecured commercial paper program, backed by the 2021 Motorola Solutions Credit Agreement, under which the Company may issue unsecured commercial paper notes up to a maximum aggregate principal amount of $2.2 billion outstanding at any one time. Proceeds from the issuances of the notes are expected to be used for general corporate purposes. The notes are issued at a zero-coupon rate and are issued at a discount which reflects the interest component.Â At maturity, the notes are paid back in full including the interest component. The notes are not redeemable prior to maturity. As of September 28, 2024 the Company had no outstanding debt under the commercial paper program. X - ReferencesNo definition available. + Details Name: us-gaap_DebtDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for information about short-term and long-term debt arrangements, which includes amounts of borrowings under each line of credit, note payable, commercial paper issue, bonds indenture, debenture issue, own-share lending arrangements and any other contractual agreement to repay funds, and about the underlying arrangements, rationale for a classification as long-term, including repayment terms, interest rates, collateral provided, restrictions on use of assets and activities, whether or not in compliance with debt covenants, and other matters important to users of the financial statements, such as the effects of refinancing and noncompliance with debt covenants. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481544/470-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481544/470-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477092/405-40-50-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 10: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 470 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/470/tableOfContentReference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1C -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1CReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1C -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1CReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1C -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1CReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1I + Details Name: us-gaap_DebtDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 25 R14.htm IDEA: XBRL DOCUMENT v3.24.3 Risk Management 9 Months Ended Sep. 28, 2024 Derivative Instruments and Hedging Activities Disclosure [Abstract] Â Risk Management Risk ManagementForeign Currency RiskThe Company had outstanding foreign exchange contracts with notional amounts totaling $1.3 billion for each of the periods ended September 28, 2024 and DecemberÂ 31, 2023. The Company does not believe these financial instruments should subject it to undue risk due to foreign exchange movements because gains and losses on these contracts should generally offset gains and losses on the underlying assets, liabilities and transactions.The following table shows the five largest net notional amounts of the positions to buy or sell foreign currency as of September 28, 2024, and the corresponding positions as of DecemberÂ 31, 2023:Â Â Notional AmountNet Buy (Sell) by CurrencySeptember 28, 2024December 31, 2023Euro$307Â $322Â Australian dollar(240)(140)British pound206Â 252Â Canadian dollar74Â 76Â Chinese renminbi(68)(66)Counterparty RiskThe use of derivative financial instruments exposes the Company to counterparty credit risk in the event of non-performance by counterparties. However, the Companyâ€™s risk is limited to the fair value of the instruments when the derivative is in an asset position. The Company actively monitors its exposure to credit risk. As of September 28, 2024, all of the counterparties had investment grade credit ratings. As of September 28, 2024, the Company had $9 million of exposure to aggregate credit risk with all counterparties.Derivative Financial InstrumentsThe following tables summarize the fair values and locations in the Condensed Consolidated Balance Sheets of all derivative financial instruments held by the Company as of September 28, 2024 and DecemberÂ 31, 2023:Â Fair Values of Derivative InstrumentsSeptember 28, 2024Other Current AssetsAccrued LiabilitiesDerivatives designated as hedging instruments:Foreign exchange contracts$â€”Â $5Â Derivatives not designated as hedging instruments:Foreign exchange contracts9Â 3Â Total derivatives$9Â $8Â Â Fair Values of Derivative InstrumentsDecember 31, 2023Other Current AssetsAccrued LiabilitiesDerivatives designated as hedging instruments:Foreign exchange contracts$1Â $3Â Treasury rate lockâ€”Â 12Â Derivatives not designated as hedging instruments:Foreign exchange contracts12Â 1Â Equity swap contracts1Â â€”Â Total derivatives$14Â $16Â The following table summarizes the effect of derivatives on the Company's condensed consolidated financial statements for the three and nine months ended September 28, 2024 and September 30, 2023:Â Financial Statement LocationThree Months EndedNine Months EndedForeign Exchange ContractsSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Derivatives designated as hedging instruments:Foreign exchange contractsAccumulatedÂ othercomprehensiveÂ income (loss)(9)9Â $3Â $5Â Forward points recognizedOther income (expense)â€”Â 1Â 1Â 2Â Treasury rate lockAccumulatedÂ other comprehensiveÂ income (loss)â€”Â â€”Â 4Â â€”Â Derivatives not designated as hedging instruments:Foreign exchange contractsOther income (expense)$22Â (26)7Â $(9)Equity swap contractsSelling, general and administrative expenses1Â (1)3Â (1)Net Investment HedgesThe Company uses foreign exchange forward contracts to hedge against the effect of the British pound and the Euro exchange rate fluctuations against the U.S. dollar on a portion of its net

investments in certain European operations. The Company recognizes changes in the fair value of the net investment hedges as a component of foreign currency translation adjustments within Other comprehensive income to offset a portion of the change in translated value of the net investments being hedged, until the investments are sold or liquidated. As of September 28, 2024, the Company had â‚¬100Â million of net investment hedges in certain Euro functional subsidiaries and Â£50Â million of net investment hedges in a British pound functional subsidiary.The Company excludes the difference between the spot rate and the forward rate of the forward contract from its assessment of hedge effectiveness. The effect of the forward points recognized will be amortized on a straight-line basis and recognized through interest expense within Other income (expense) in the Condensed Consolidated Statement of Operations.Equity Swap ContractsThe Company uses equity swap contracts which serve as economic hedges against volatility within the equity markets, impacting the Company's deferred compensation plan obligations. These contracts are not designated as hedges for accounting purposes. Unrealized gains and losses on these contracts are included in Selling, general and administrative expenses in the Condensed Consolidated Statements of Operations. The notional amount of these contracts as of September 28, 2024 was $19Â million.Treasury Rate LockIn 2023, the Company entered into treasury rate agreements which locked in the interest rate for $200Â million in future debt issuances. The treasury rate lock agreements were designated and qualified as cash flow hedges. During the nine months ended September 28, 2024, the Company issued $900Â million of 5.4% senior notes due 2034 (the "2034 notes"). The treasury rate lock agreements were terminated upon the issuance of the 2034 notes for a net settlement loss of $8Â million. The accumulated loss recorded in Accumulated Other Comprehensive Income (AOCI) will be reclassified to interest expense on a straight-line basis over the 10-year term of the 2034 notes. X - ReferencesNo definition available. + Details Name: us-gaap_DerivativeInstrumentsAndHedgingActivitiesDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for derivative instruments and hedging activities including, but not limited to, risk management strategies, non-hedging derivative instruments, assets, liabilities, revenue and expenses, and methodologies and assumptions used in determining the amounts. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480237/815-40-50-5Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5C -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-5CReference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/815/tableOfContent + Details Name: us-gaap_DerivativeInstrumentsAndHedgingActivitiesDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 26 R15.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes 9 Months Ended Sep. 28, 2024 Income Tax Disclosure [Abstract] Â Income Taxes Income TaxesAt the end of each interim reporting period, the Company makes an estimate of its annual effective income tax rate. Tax expense in interim periods is calculated at the estimated annual effective tax rate plus or minus the tax effects of items of income and expense that are discrete to the period. The estimate used in providing for income taxes on a year-to-date basis may change in subsequent interim periods.The following table provides details of income taxes:Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Net earnings before income taxes$695Â $592Â $1,184Â $1,438Â Income tax expense132Â 127Â 214Â 321Â Effective tax rate19Â %21Â %18Â %22Â %The effective tax rate for the three months ended September 28, 2024 of 19% was lower than the U.S. federal statutory tax rate of 21% primarily due to favorable U.S. return-to-provision adjustments, excess tax benefits of share-based compensation, and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, partially offset by state tax expense. The effective tax rate for the nine months ended September 28, 2024 of 18% was lower than the U.S. federal statutory tax rate of 21% primarily due to favorable U.S. return-to-provision adjustments (inclusive of the tax benefit recognized upon the Company's decision to implement a business initiative in 2024 which allows for additional utilization of foreign tax credit carryforwards and a higher foreign derived intangible income deduction on its 2023 U.S. tax return), excess tax benefits of share-based compensation, and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, partially offset by the non-tax deductible loss on the extinguishment of the Silver Lake Convertible Debt in the first quarter of 2024 and state tax expense.The effective tax rate for the three months ended September 30, 2023 of 21% was equal to the U.S. federal statutory tax rate of 21% primarily due to state tax expense, offset by the excess tax benefits of share-based compensation and favorable U.S. return-to-provision adjustments. The effective tax rate for the nine months ended September 30, 2023 of 22% was higher than the U.S. federal statutory tax rate of 21% primarily due to state tax expense, partially offset by the excess tax benefits of share-based compensation and favorable U.S. return-to-provision adjustments.The effective tax rate for the three months ended September 28, 2024 of 19% was lower than the effective tax rate for the three months ended September 30, 2023 of 21%, primarily due to higher excess tax benefits of share-based compensation and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions in 2024. The effective tax rate for the nine months ended September 28, 2024 of 18% was lower than the effective tax rate for the nine months ended September 30, 2023 of 22%, primarily due to the tax benefit recognized upon the Company's decision to implement a business initiative in 2024 which allows for additional utilization of foreign tax credit carryforwards and a higher foreign derived intangible income deduction on its 2023 U.S. tax return, tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, and higher excess tax benefits of share-based compensation in 2024, offset by the non-tax deductible loss on the extinguishment of Silver Lake Convertible Debt in 2024. X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for income tax. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12C -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12CReference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12B -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12BReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 270 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477891/740-270-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.5.Q1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480990/946-20-50-13Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/740/tableOfContentReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 14 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-14Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-21Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 17 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-17Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 11.C) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482603/740-30-50-2 + Details Name: us-gaap_IncomeTaxDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 27 R16.htm IDEA: XBRL DOCUMENT v3.24.3 Retirement and Other Employee Benefits 9 Months Ended Sep. 28, 2024 Retirement Benefits [Abstract] Â Retirement and Other Employee Benefits Retirement and Other Employee BenefitsPension and Postretirement Health Care Benefits PlansThe net periodic benefits for Pension and Postretirement Health Care Benefits Plans were as follows:U.S. Pension Benefit PlansNon-U.S. Pension Benefit PlansPostretirement Health Care Benefits PlanThree Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest cost47Â 47Â 14Â 2Â 1Â 2Â Expected return on plan assets(75)(73)(26)(16)(3)(3)Amortization of:Unrecognized net loss6Â 5Â 2Â 9Â 1Â 1Â Unrecognized prior service cost (benefit)â€”Â â€”Â (1)â€”Â 1Â 1Â Net periodic pension cost (benefits)(22)(21)(11)(5)$â€”Â $1Â U.S. Pension Benefit PlansNon-U.S. Pension Benefit PlansPostretirement Health Care Benefits PlanNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest cost141Â 141Â 42Â 6Â 4Â 5Â Expected return on plan assets(223)(219)(78)(46)(9)(9)Amortization of:Unrecognized net loss17Â 15Â 5Â 27Â 3Â 3Â Unrecognized prior service cost (benefit)â€”Â â€”Â (2)â€”Â 4Â 3Â Net periodic pension cost (benefits)(65)(63)(33)(13)$2Â $2Â X - ReferencesNo definition available. + Details Name: us-gaap_CompensationAndRetirementDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for retirement benefits. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 70 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480794/715-70-50-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d)(iv)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (q) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (l) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/715/tableOfContentReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (o) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (p) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (r)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (r)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480126/715-20-S99-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 60 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480266/715-60-50-3 + Details Name: us-gaap_PensionAndOtherPostretirementBenefitsDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 28 R17.htm IDEA: XBRL DOCUMENT v3.24.3 Share-Based Compensation Plans 9 Months Ended Sep. 28, 2024 Share-Based Payment Arrangement [Abstract] Â Share-Based Compensation Plans Share-Based Compensation PlansCompensation expense for the Companyâ€™s share-based plans was as follows:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Share-based compensation expense included in:Costs of sales$12Â $10Â $36Â $30Â Selling, general and administrative expenses33Â 28Â 97Â 87Â Research and development expenditures16Â 14Â 47Â 43Â Share-based compensation expense included in Operating earnings61Â 52Â 180Â 160Â Tax benefit(13)(11)(37)(33)Share-based compensation expense, net of tax$48Â $41Â $143Â $127Â Decrease in basic earnings per share(0.29)(0.25)(0.86)(0.76)Decrease in diluted earnings per share(0.28)(0.24)(0.84)(0.74)During theÂ nine months ended September 28, 2024, the Company granted 0.6 million RSUs, 0.1 million performance stock units (PSUs) and 0.04 million market stock units (MSUs) with an aggregate grant-date fair value of $184 million, $25 million and $14 million, respectively, and 0.1 million stock options and 0.1 million performance options (POs) with an aggregate grant-date fair value of $8 million and $14 million, respectively. The share-based compensation expense will generally be recognized over the vesting period of three years. X - DefinitionThe entire disclosure for share-based payment arrangement. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/718/tableOfContentReference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (l) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_DisclosureOfCompensationRelatedCostsShareBasedPaymentsTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_DisclosureOfCompensationRelatedCostsSharebasedPaymentsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 29 R18.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements 9 Months Ended Sep. 28, 2024 Fair Value Disclosures [Abstract] Â Fair Value Measurements Fair Value MeasurementsThe fair values of the Companyâ€™s financial assets and liabilities by level in the fair value hierarchy as of September 28, 2024 and DecemberÂ 31, 2023 were as follows:Â September 28, 2024LevelÂ 1LevelÂ 2TotalAssets:Foreign exchange derivative contracts$â€”Â $9Â $9Â Common stock25Â â€”Â 25Â Liabilities:Foreign exchange derivative contracts$â€”Â $8Â $8Â December 31, 2023LevelÂ 1LevelÂ 2TotalAssets:Foreign exchange derivative contracts$â€”Â $13Â $13Â Equity swap contracts1Â â€”Â 1Â Common stock28Â â€”Â 28Â Liabilities:Foreign exchange derivative contracts$â€”Â $4Â $4Â Treasury rate lockâ€”Â 12Â 12Â The Company had no foreign exchange derivative contracts, equity swap contracts or common stock investments in Level 3 holdings as of September 28, 2024 or DecemberÂ 31, 2023.At September 28, 2024 and DecemberÂ 31, 2023, the Company had $625 million and $863 million, respectively, of investments in money market government and U.S. treasury funds classified (Level 1) as Cash and cash equivalents in its Condensed Consolidated Balance Sheets. The money market funds had quoted market prices that are equivalent to par. Using quoted market prices and market interest rates, the fair value of the Company's long-term debt as of September 28, 2024 was $6.0 billion. The fair value of long-term debt at DecemberÂ 31, 2023 was $6.4 billion, of which the Silver Lake Convertible Debt was $1.6 billion (Level 2).All other financial instruments are carried at cost, which is not materially different from the instrumentsâ€™ fair values. X - ReferencesNo definition available. + Details Name: us-gaap_FairValueDisclosuresAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for the fair value of financial instruments (as defined), including financial assets and financial liabilities (collectively, as defined), and the measurements of those instruments as well as disclosures related to the fair value of non-financial assets and liabilities. Such disclosures about the financial instruments, assets, and liabilities would include: (1) the fair value of the required items together with their carrying amounts (as appropriate); (2) for items for which it is not

practicable to estimate fair value, disclosure would include: (a) information pertinent to estimating fair value (including, carrying amount, effective interest rate, and maturity, and (b) the reasons why it is not practicable to estimate fair value; (3) significant concentrations of credit risk including: (a) information about the activity, region, or economic characteristics identifying a concentration, (b) the maximum amount of loss the entity is exposed to based on the gross fair value of the related item, (c) policy for requiring collateral or other security and information as to accessing such collateral or security, and (d) the nature and brief description of such collateral or security; (4) quantitative information about market risks and how such risks are managed; (5) for items measured on both a recurring and nonrecurring basis information regarding the inputs used to develop the fair value measurement; and (6) for items presented in the financial statement for which fair value measurement is elected: (a) information necessary to understand the reasons for the election, (b) discussion of the effect of fair value changes on earnings, (c) a description of [similar groups] items for which the election is made and the relation thereof to the balance sheet, the aggregate carrying value of items included in the balance sheet that are not eligible for the election; (7) all other required (as defined) and desired information. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 107 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-107Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2E -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2EReference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6A -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-6AReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 940 -SubTopic 820 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478119/940-820-50-1 + Details Name: us-gaap_FairValueDisclosuresTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 30 R19.htm IDEA: XBRL DOCUMENT v3.24.3 Sales of Receivables 9 Months Ended Sep. 28, 2024 Receivables [Abstract] Â Sales of Receivables Sales of ReceivablesSales of ReceivablesThe following table summarizes the proceeds received from sales of accounts receivable and long-term receivables for the three and nine months ended September 28, 2024 and September 30, 2023:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Accounts receivable sales proceeds$15Â $â€”Â $15Â $â€”Â Long-term receivables sales proceeds56Â 65Â 82Â 123Â At September 28, 2024, the Company had retained servicing obligations for $762 million of long-term receivables, compared to $813 million at DecemberÂ 31, 2023. Servicing obligations are limited to collection activities related to the sales of accounts receivables and long-term receivables. The Company had outstanding commitments to provide long-term financing to third parties totaling $66 million at September 28, 2024, compared to $103 million at DecemberÂ 31, 2023. X - ReferencesNo definition available. + Details Name: us-gaap_ReceivablesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for a transferor's continuing involvement in financial assets that it has transferred in a securitization or asset-backed financing arrangement, the nature of any restrictions on assets reported by an entity in its statement of financial position that relate to a transferred financial asset (including the carrying amounts of such assets), how servicing assets and servicing liabilities are reported, and (for securitization or asset-backed financing arrangements accounted for as sales) when a transferor has continuing involvement with the transferred financial assets and transfers of financial assets accounted for as secured borrowings, how the transfer of financial assets affects an entity's financial position, financial performance, and cash flows. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481420/860-30-50-1AReference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(7) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-4Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-3Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(4)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-3Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(5) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-3Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/860/tableOfContentReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-3Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (cc) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-3Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a)(5)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4D -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4DReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481420/860-30-50-1AReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481420/860-30-50-7Reference 19: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-2Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-2Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 860 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481229/860-50-50-4 + Details Name: us-gaap_TransfersAndServicingOfFinancialAssetsTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 31 R20.htm IDEA: XBRL DOCUMENT v3.24.3 Commitments and Contingencies 9 Months Ended Sep. 28, 2024 Commitments and Contingencies Disclosure [Abstract] Â Commitments and Contingencies Commitments and ContingenciesLegal MattersHytera LitigationOn March 14, 2017, the Company filed a complaint in the U.S. District Court for the Northern District of Illinois (the "District Court") against Hytera Communications Corporation Limited of Shenzhen, China; Hytera America, Inc.; and Hytera Communications America (West), Inc. (collectively, "Hytera"), alleging trade secret theft and copyright infringement and seeking, among other things, injunctive relief, compensatory damages and punitive damages. On February 14, 2020, the Company announced that a jury decided in the Company's favor in its trade secret theft and copyright infringement case. In connection with this verdict, the jury awarded the Company $345.8Â million in compensatory damages and $418.8Â million in punitive damages, for a total of $764.6Â million. In a series of post-trial rulings in 2021, the District Court subsequently reduced the judgment to $543.7Â million, but also ordered Hytera to pay the Company $51.1Â million in pre-judgment interest and $2.6Â million in costs, as well as $34.2Â million in attorneys fees. The Company continues to seek collection of the judgment through the ongoing legal process.On December 17, 2020, the District Court held that Hytera must pay the Company a forward-looking reasonable royalty on products that use the Companyâ€™s stolen trade secrets, and on December 15, 2021, set royalty rates for Hytera's sale of relevant products from July 1, 2019 forward. On July 5, 2022, the District Court ordered that Hytera pay into a third-party escrow on July 31, 2022, the royalties owed to the Company based on the sale of relevant products from July 1, 2019 to June 30, 2022. Hytera failed to make the required royalty payment on July 31, 2022. On August 1, 2022, Hytera filed a motion to modify or stay the District Court's previous July 5, 2022 royalty order, which the District Court denied on July 11, 2023. On August 3, 2022, the Company filed a motion seeking to hold Hytera in civil contempt for violating the royalty order by not making the required royalty payment on July 31, 2022. On August 26, 2023, the District Court granted the Company's contempt motion. As a result, on September 1, 2023, Hytera made a payment of $56Â million into the third-party escrow. In addition to the September 1, 2023 payment of $56Â million, Hytera has made de minimis regular quarterly royalty payments into the third-party escrow from October 2022 through October 2024. The aggregate amount paid into escrow will not be recognized until all contingencies are resolved and such amount is released from escrow.Following the February 14, 2020 verdict and judgment in the Company's favor, Hytera appealed to the U.S. Court of Appeals for the Seventh Circuit (the "Court of Appeals"), seeking review of the orders related to the jury's verdict as well as the District Court's royalty order. The Company filed its cross-appeal on August 5, 2022. The Court of Appeals heard oral arguments on December 5, 2023, and issued its decision on July 2, 2024. The Court of Appeals affirmed the District Court's award of $407.4Â million in damages, including exemplary damages, under the Defend Trade Secrets Act. The Court of Appeals also directed the District Court to recalculate and reduce its award of $136.3Â million in copyright infringement damages, and instructed the District Court to reconsider its denial of the Company's request for an injunction. In all other respects, the Court of Appeals affirmed the judgment of the District Court. On October 4, 2024, the Court of Appeals denied Hytera's motion for rehearing. The case has been remanded to the District Court for further action per the Court of Appeals' decision.In 2024, the parties engaged in competing litigation in the District Court and a court in Shenzhen, China (originally filed by Hytera in June 2022 and not served upon the Company until November 2023) related to the possible continued use by Hytera of the Companyâ€™s trade secrets in Hyteraâ€™s currently shipping products. On April 2, 2024, the District Court held Hytera in civil contempt, and issued a worldwide sales injunction of certain Hytera products and a daily fine, for Hytera's failure to withdraw its competing litigation in China. On April 16, 2024, the Court of Appeals granted Hytera's motion for an emergency stay of the contempt sanctions, to allow the Court of Appeals to review the District Court's various orders related to the competing litigation and contempt sanctions. The District Court held hearings on August 26-30, 2024, concerning whether Hytera's currently shipping products continue to misuse the Company's trade secrets and copyrighted source code. The issue is now under consideration by the District Court. X - ReferencesNo definition available. + Details Name: us-gaap_CommitmentsAndContingenciesDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for commitments and contingencies. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 405 -SubTopic 30 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/405-30/tableOfContentReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 440 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482648/440-10-50-4Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/450/tableOfContentReference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 954 -SubTopic 440 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478522/954-440-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 440 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482648/440-10-50-4Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 440 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/440/tableOfContent + Details Name: us-gaap_CommitmentsAndContingenciesDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 32 R21.htm IDEA: XBRL DOCUMENT v3.24.3 Segment Information 9 Months Ended Sep. 28, 2024 Segment Reporting [Abstract] Â Segment Information Segment InformationNet Sales by SegmentÂ Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Products and Systems Integration$1,784Â $1,612Â $4,933Â $4,352Â Software and Services1,006Â 944Â 2,873Â 2,777Â Â $2,790Â $2,556Â $7,806Â $7,129Â Operating Earnings by SegmentÂ Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Products and Systems Integration$446Â $364Â $1,135Â $752Â Software and Services265Â 275Â 739Â 804Â Operating earnings711Â 639Â 1,874Â 1,556Â Total other expense(16)(47)(690)(118)Earnings before income taxes$695Â $592Â $1,184Â $1,438Â X - ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for reporting segments including data and tables. Reportable segments include those that meet any of the following quantitative thresholds a) it's reported revenue, including sales to external customers and intersegment sales or transfers is 10 percent or more of the combined revenue, internal and external, of all operating segments b) the absolute amount of its reported profit or loss is 10 percent or more of the greater, in absolute amount of 1) the combined reported profit of all operating segments that did not report a loss or 2) the combined reported loss of all operating segments that did report a loss c) its assets are 10 percent or more of the combined assets of all operating segments. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -

Paragraph 54 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 10: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 34 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-34Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26C -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26CReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26B -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26BReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-15Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/280/tableOfContentReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 26 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-26Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-21Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 21 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-21Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32 + Details Name: us-gaap_SegmentReportingDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 33 R22.htm IDEA: XBRL DOCUMENT v3.24.3 Reorganization of Business 9 Months Ended Sep. 28, 2024 Restructuring and Related Activities [Abstract] Â Reorganization of Business Reorganization of Business2024 ChargesDuring the three months ended September 28, 2024, the Company recorded net reorganization of business charges of $7 million, consisting of $5 million of charges in Other charges and $2 million of charges in Cost of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $7 million were charges of $8 million related to employee separation costs, partially offset by $1 million of reversals for employee separation accruals that are no longer needed.During the nine months ended September 28, 2024, the Company recorded net reorganization of business charges of $21 million, including $16 million of charges in Other charges and $5 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $21 million were charges of $30 million related to employee separation costs, partially offset by $4 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed.The following table displays the net charges incurred by segment:September 28, 2024Three Months EndedNine Months EndedProducts and Systems Integration$6Â $20Â Software and Services1Â 1Â Â $7Â $21Â Reorganization of Businesses AccrualsJanuary 1, 2024Additional ChargesAdjustmentsAmount UsedSeptember 28, 2024Employee separation costs$23Â $30Â (5)(27)$21Â Exit costs5Â â€”Â (4)â€”Â 1Â $28Â $30Â (9)(27)$22Â Exit CostsAt JanuaryÂ 1, 2024, the Company had an accrual of $5 million for exit costs, related to the Company's exit of the Emergency Service Network contract with the UK Home Office. During the nine months ended September 28, 2024, the Company recorded a $4 million reversal for accruals no longer needed. The $1 million of exit costs are recorded in Accrued liabilities in the Company's Condensed Consolidated Balance Sheets at September 28, 2024, and are expected to be paid within one year.Employee Separation CostsAt JanuaryÂ 1, 2024, the Company had an accrual of $23 million for employee separation costs. The 2024 additional charges of $30 million represent severance costs for approximately 480 employees. The adjustment of $5 million reflects reversals for accruals no longer needed. The $27 million used reflects cash payments to severed employees. The remaining accrual of $21 million, which is included in Accrued liabilities in the Companyâ€™s Condensed Consolidated Balance Sheets at September 28, 2024, is expected to be paid, primarily within one year, toÂ approximately 540 employees, who have either been severed or have been notified of their severance and have begun or will begin receiving payments.2023 ChargesDuring the three months ended September 30, 2023, the Company recorded net reorganization of business charges of $6 million, including $4 million of charges in Other charges and $2 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $6 million were charges of $8 million related to employee separation costs, partially offset by $2 million of reversals for employee separation accruals no longer needed.During the nine months ended September 30, 2023, the Company recorded net reorganization of business charges of $22 million, including $16 million of charges in Other charges and $6 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $22 million were charges of $32 million related to employee separation costs, partially offset by $5 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed.The following table displays the net charges incurred by segment:Â September 30, 2023Three Months EndedNine Months EndedProducts and Systems Integration$5Â $22Â Software and Services1Â â€”Â Â $6Â $22Â X - ReferencesNo definition available. + Details Name: us-gaap_RestructuringAndRelatedActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for restructuring and related activities. Description of restructuring activities such as exit and disposal activities, include facts and circumstances leading to the plan, the expected plan completion date, the major types of costs associated with the plan activities, total expected costs, the accrual balance at the end of the period, and the periods over which the remaining accrual will be settled. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/420/tableOfContentReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringAndRelatedActivitiesDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 34 R23.htm IDEA: XBRL DOCUMENT v3.24.3 Intangible Assets and Goodwill 9 Months Ended Sep. 28, 2024 Goodwill and Intangible Assets Disclosure [Abstract] Â Intangible Assets and Goodwill Intangible Assets and GoodwillSubsequent to quarter end, on October 29, 2024, the Company acquired 3tc, a provider of control room software solutions for $22Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $4Â million to certain key employees that will be expensed over a service period of one year. This acquisition expands the Company's critical experience and innovation focused on advancing CAD for the UK's public safety agencies. This business is part of the Software and Services segment. Due to the timing of the acquisition, the initial accounting for the acquisition is incomplete. As such, the Company is not able to disclose certain information relating to the acquisition, including the preliminary fair value of assets acquired and liabilities assumed.On July 1, 2024, the Company acquired Noggin, a global provider of CEM software for $91Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $19Â million to certain key employees that will be expensed over a service period of three years. This acquisition enhances the Company's portfolio by adding operational resilience and CEM capabilities, which helps enterprises and critical infrastructure anticipate, prepare for and efficiently respond to incidents. The Company recognized $46Â million of goodwill, $54Â million of identifiable intangible assets, and $9Â million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $1Â million of trade names, $7Â million of customer relationships and $46Â million of developed technology and will be amortized over a period of three, fifteen and thirteen years, respectively. The business is part of the Software and Services segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, intangible assets, net liabilities and goodwill may be subject to change.On July 1, 2024, the Company acquired a company that provides vehicle location and management solutions for $132Â million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $3Â million to certain key employees that will be expensed over a service period of three years. The Company recognized $62Â million of goodwill, $65Â million of identifiable intangible assets and $5Â million of net assets. The goodwill is deductible for tax purposes. The identifiable intangible assets were classified as $11Â million of trade names, $51Â million of customer relationships and $3Â million of developed technology and will be amortized over a period of nine, eighteen and six years, respectively. The acquisition expands the Company's video solutions within the Software and Services segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, intangible assets, net assets and goodwill may be subject to change.On February 13, 2024, the Company acquired Silent Sentinel, a provider of specialized, long-range cameras, for $37Â million, net of cash acquired. This acquisition complements the Company's portfolio of fixed video cameras, expanding its footprint with government and critical infrastructure customers, and strengthens the Company's position as a global leader in end-to-end video security solutions. The Company recognized $16Â million of goodwill, $23Â million of identifiable intangible assets and $2Â million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $1Â million of trade names, $10Â million of customer relationships and $12Â million of developed technology and will be amortized over a period of two, fourteen and ten years, respectively. The business is a part of the Products and Systems Integration segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts net liabilities and goodwill may be subject to change.On December 15, 2023, the Company acquired IPVideo, the creator of the HALO Smart Sensor, for $170Â million, net of cash acquired. The transaction also includes the potential for the Company to make contingent earn-out payments of up to $15Â million based on IPVideo's achievement of certain financial targets from January 1, 2024 through December 31, 2024. As of the acquisition date, the Company estimated the fair value of the contingent earn-out to be $2Â million, which was included in the purchase price. However, as of September 28, 2024, the Company no longer estimates that the contingent earn-out targets will be achieved. In addition, the Company issued restricted stock at a fair value of $5Â million to certain key employees that will be expensed over a service period of one year. The HALO Smart Sensor is a multifunctional safety and security device with built-in vape detection and air quality monitoring, gunshot detection, abnormal noise and motion detection and emergency keyword detection. This acquisition adds sensor technology to the Company's physical security portfolio. The Company recognized $96Â million of goodwill, $83Â million of identifiable intangible assets and $9Â million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $8Â million of trade names, $6Â million of customer relationships and $69Â million of developed technology and will be amortized over a period of eight, twelve and fifteen years, respectively. The business is part of the Products and Systems Integration segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, net liabilities and goodwill may be subject to change.Intangible Assets Amortized intangible assets were comprised of the following:Â Â September 28, 2024December 31, 2023GrossCarryingAmountAccumulatedAmortizationGrossCarryingAmountAccumulatedAmortizationDeveloped technology$1,230Â $515Â $1,156Â $447Â Customer-related1,670Â 1,134Â 1,566Â 1,055Â Other intangibles121Â 77Â 107Â 72Â Â $3,021Â $1,726Â $2,829Â $1,574Â Amortization expense on intangible assets was $38 million and $114 million for the three and nine months ended September 28, 2024, respectively. Amortization expense on intangible assets was $39 million and $137 million for the three and nine months ended September 30, 2023, respectively. As of September 28, 2024, annual amortization expense is estimated to be $151 million in 2024, $143 million in 2025, $135 million in 2026, $124 million in 2027, $124 million in 2028 and $112 million in 2029.Amortized intangible assets were comprised of the following by segment: Â September 28, 2024December 31, 2023GrossCarryingAmountAccumulatedAmortizationGrossCarryingAmountAccumulatedAmortizationProducts and Systems Integration$1,019Â $392Â $985Â $337Â Software and Services2,002Â 1,334Â 1,844Â 1,237Â Â $3,021Â $1,726Â $2,829Â $1,574Â GoodwillThe Company performed its annual assessment of goodwill for impairment as of the last day of the third quarter. The following table displays a roll-forward of the carrying amount of goodwill by segment from JanuaryÂ 1, 2024 to September 28, 2024:Â Products and Systems IntegrationSoftware and ServicesTotalBalance as of January 1, 2024$1,568Â $1,833Â $3,401Â Goodwill acquired16Â 108Â 124Â Purchase accounting adjustments(13)â€”Â (13)Foreign currency(1)12Â 11Â Balance as of September 28, 2024$1,570Â $1,953Â $3,523Â X - ReferencesNo definition available. + Details Name: us-gaap_GoodwillAndIntangibleAssetsDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe entire disclosure for goodwill and intangible assets. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/350-30/tableOfContentReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Publisher FASB -URI https://asc.fasb.org/350-20/tableOfContent + Details Name: us-gaap_GoodwillAndIntangibleAssetsDisclosureTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 35 R24.htm IDEA: XBRL DOCUMENT v3.24.3 Pay vs Performance Disclosure - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Pay vs Performance Disclosure Â Â Â Â Net Income (Loss) $ 562 $ 464 $ 966 $ 1,113 X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 402 -Subsection v -Paragraph 1 + Details Name: ecd_PvpTable Namespace Prefix: ecd_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe portion of profit or loss for the period, net of income taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 28 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482907/825-10-50-28Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-6Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic

250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-1Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 17: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-10Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479105/946-220-45-7Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(1)(d)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 23: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1A -Subparagraph (SX 210.13-01(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1AReference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(i)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(A)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 29: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 34: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration XML 36 R25.htm IDEA: XBRL DOCUMENT v3.24.3 Insider Trading Arrangements 3 Months Ended Sep. 28, 2024 Trading Arrangements, by Individual Â Rule 10b5-1 Arrangement Adopted false Non-Rule 10b5-1 Arrangement Adopted false Rule 10b5-1 Arrangement Terminated false Non-Rule 10b5-1 Arrangement Terminated false X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_NonRule10b51ArrAdoptedFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_NonRule10b51ArrTrmntdFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_Rule10b51ArrAdoptedFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 1 + Details Name: ecd_Rule10b51ArrTrmntdFlag Namespace Prefix: ecd_ Data Type: xbrli:booleanItemType Balance Type: na Period Type: duration X - ReferencesReference 1: http://www.xbrl.org/2003/role/presentationRef -Publisher SEC -Name Regulation S-K -Number 229 -Section 408 -Subsection a -Paragraph 2 -Subparagraph A + Details Name: ecd_TradingArrByIndTable Namespace Prefix: ecd_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 37 R26.htm IDEA: XBRL DOCUMENT v3.24.3 Basis of Presentation (Policies) 9 Months Ended Sep. 28, 2024 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Basis of Presentation The condensed consolidated financial statements as of September 28, 2024 and for the three and nine months ended September 28, 2024 and September 30, 2023 include, in the opinion of management, all adjustments (consisting of normal recurring adjustments and reclassifications) necessary to state fairly the Condensed Consolidated Balance Sheets, Statements of Operations, Statements of Comprehensive Income, Statements of Stockholders' Equity, and Statements of Cash Flows of Motorola Solutions, Inc. (â€œMotorola Solutionsâ€ or the â€œCompanyâ€) for all periods presented.The Company operates on a 52-week fiscal year, with each fiscal year ending on December 31. With respect to each fiscal quarter, the Company operates on a 13-week fiscal quarter, with all fiscal quarters ending on a Saturday.Certain information and footnote disclosures normally included in financial statements prepared in accordance with United States generally accepted accounting principles (â€œU.S.Â GAAPâ€) have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Companyâ€™s FormÂ 10-K for the year ended DecemberÂ 31, 2023 (the "Form 10-K"). The results of operations for the three and nine months ended September 28, 2024 are not necessarily indicative of the operating results to be expected for the full year. The preparation of financial statements in conformity with U.S.Â GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. Recently Adopted Accounting Pronouncements Recent Accounting PronouncementsIn November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, â€œSegment Reporting (Topic 280): Improvements to Reportable Segment Disclosures,â€ to update reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses and information used to assess segment performance. The ASU is effective for fiscal years beginning after December 15, 2023, and interim periods beginning in 2025, with early adoption permitted. The ASU will require the Company to disclose additional expense categories at the segment level including Cost of sales, Selling, general and administrative expenses, Research and development expenditures and Other charges once it adopts this ASU. The Company is still evaluating the complete impact of the adoption of this ASU on its disclosures.In December 2023, the FASB issued ASU No. 2023-09, â€œIncome Taxes (Topic 740): Improvements to Income Tax Disclosures,â€ which expands disclosures in an entity's income tax rate reconciliation table and disclosures regarding cash taxes paid both in the U.S. and foreign jurisdictions. This ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company anticipates that it will have additional disclosures regarding cash taxes and the income tax rate reconciliation once it adopts this ASU. X - DefinitionDisclosure of accounting policy for basis of accounting, or basis of presentation, used to prepare the financial statements (for example, US Generally Accepted Accounting Principles, Other Comprehensive Basis of Accounting, IFRS). + ReferencesNo definition available. + Details Name: us-gaap_BasisOfAccountingPolicyPolicyTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionDisclosure of accounting policy pertaining to new accounting pronouncements that may impact the entity's financial reporting. Includes, but is not limited to, quantification of the expected or actual impact. + ReferencesNo definition available. + Details Name: us-gaap_NewAccountingPronouncementsPolicyPolicyTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 38 R27.htm IDEA: XBRL DOCUMENT v3.24.3 Revenue from Contracts with Customers (Tables) 9 Months Ended Sep. 28, 2024 Revenue from Contract with Customer [Abstract] Â Disaggregation of Revenue The following table summarizes the disaggregation of the Company's revenue by segment, region, major products and services and customer type for the three and nine months ended September 28, 2024 and September 30, 2023, consistent with the information reviewed by the Company's chief operating decision maker for evaluating the financial performance of the Company's reportable segments: Three Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalRegions:North America$1,304Â $703Â $2,007Â $1,155Â $628Â $1,783Â International480Â 303Â 783Â 457Â 316Â 773Â $1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Major Products and Services:LMR Communications$1,492Â $596Â $2,088Â $1,312Â $605Â $1,917Â Video 292Â 208Â 500Â 300Â 153Â 453Â Command Centerâ€”Â 202Â 202Â â€”Â 186Â 186Â $1,784Â $1,006Â $2,790Â $1,612Â $944Â $2,556Â Customer Types:Direct$1,108Â $917Â 2,025Â $940Â $859Â $1,799Â Indirect676Â 89Â 765Â 672Â 85Â 757Â $1,784Â $1,006Â 2,790Â $1,612Â $944Â $2,556Â Nine Months EndedSeptember 28, 2024September 30, 2023(In millions)Products and Systems IntegrationSoftware and ServicesTotalProducts and Systems IntegrationSoftware and ServicesTotalRegions:North America$3,631Â $1,985Â $5,616Â $3,130Â $1,786Â $4,916Â International1,302Â 888Â 2,190Â 1,222Â 991Â 2,213Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Major Products and Services:LMR Communications$4,112Â $1,739Â $5,851Â $3,542Â $1,807Â $5,349Â Video 821Â 553Â 1,374Â 810Â 435Â 1,245Â Command Centerâ€”Â 581Â 581Â â€”Â 535Â 535Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Customer Types:Direct$2,969Â $2,617Â $5,586Â $2,459Â $2,529Â $4,988Â Indirect1,964Â 256Â 2,220Â 1,893Â 248Â 2,141Â $4,933Â $2,873Â $7,806Â $4,352Â $2,777Â $7,129Â Contract Balances (In millions)September 28, 2024December 31, 2023Accounts receivable, net$1,848Â $1,710Â Contract assets1,301Â 1,102Â Contract liabilities1,942Â 2,037Â Non-current contract liabilities480Â 424Â Contract Cost Balances (In millions)September 28, 2024December 31, 2023Current contract cost assets$78Â $56Â Non-current contract cost assets124Â 119Â X - DefinitionTabular disclosure of cost capitalized in obtaining or fulfilling contract with customer. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 340 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479483/340-40-50-3 + Details Name: us-gaap_CapitalizedContractCostTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of receivable, contract asset, and contract liability from contract with customer. Includes, but is not limited to, change in contract asset and contract liability. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10 + Details Name: us-gaap_ContractWithCustomerAssetAndLiabilityTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of disaggregation of revenue into categories depicting how nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factor. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5 + Details Name: us-gaap_DisaggregationOfRevenueTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_RevenueFromContractWithCustomerAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 39 R28.htm IDEA: XBRL DOCUMENT v3.24.3 Leases (Tables) 9 Months Ended Sep. 28, 2024 Leases [Abstract] Â Components of Lease Expense and Other Information Components of Lease ExpenseThree Months EndedNine Months Ended(in millions)September 28, 2024September 30, 2023September 28, 2024September 30, 2023Lease expense:Operating lease cost$34Â $35Â $103Â $103Â Short-term lease costâ€”Â â€”Â â€”Â 1Variable cost12Â 10Â 34Â 28Â Sublease income(1)(1)(4)(3)Net lease expense from operating leases$45Â $44Â $133Â $129Â Other Information Related to LeasesNine Months Ended(in millions)September 28, 2024September 30, 2023Supplemental cash flow information:Net cash used for operating activities related to operating leases$118Â $103Â Right-of-use assets obtained in exchange for lease liabilities123Â 52Â September 28, 2024December 31, 2023Weighted average remaining lease terms (years)55Weighted average discount rate:3.92Â %4.34Â % Lease Assets and Liabilities Lease Assets and Liabilities(in millions)Statement Line ClassificationSeptember 28, 2024December 31, 2023Right-of-use lease assetsOperating lease assets$551Â $495Â Current lease liabilitiesAccrued liabilities131Â 125Â Operating lease liabilitiesOperating lease liabilities444Â 407Â Future Lease Payments, Operating Future Lease PaymentsSeptember 28, 2024(in millions)Operating LeasesRemainder of 2024$32Â 2025147Â 2026128Â 2027109Â 202884Â Thereafter136Â Total lease payments636Â Less: interest61Â Present value of lease liabilities$575Â Future Lease Payments, Finance Future Lease PaymentsSeptember 28, 2024(in millions)Operating LeasesRemainder of 2024$32Â 2025147Â 2026128Â 2027109Â 202884Â Thereafter136Â Total lease payments636Â Less: interest61Â Present value of lease liabilities$575Â X - DefinitionAssets And Liabilities, Lessee [Table Text Block] + ReferencesNo definition available. + Details Name: msi_AssetsAndLiabilitiesLesseeTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of undiscounted cash flows of finance lease liability. Includes, but is not limited to, reconciliation of undiscounted cash flows to finance lease liability recognized in statement of financial position. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_FinanceLeaseLiabilityMaturityTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of lessee's lease cost. Includes, but is not limited to, interest expense for finance lease, amortization of right-of-use asset for finance lease, operating lease cost, short-term lease cost, variable lease cost and sublease income. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_LeaseCostTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_LeasesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of undiscounted cash flows of lessee's operating lease liability. Includes, but is not limited to,

reconciliation of undiscounted cash flows to operating lease liability recognized in statement of financial position. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityMaturityTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 40 R29.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data (Tables) 9 Months Ended Sep. 28, 2024 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Other Charges (Income) Other charges included in Operating earnings consist of the following:Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Other charges:Intangibles amortization (Note 15)$38Â $39Â $114Â $137Â Reorganization of business (Note 14)5Â 4Â 16Â 16Â Operating lease asset impairments1Â â€”Â 5Â 4Â Acquisition-related transaction fees4Â 1Â 11Â 3Â Environmental reserve expenseâ€”Â â€”Â 15Â Legal settlements1Â 1Â 7Â 1Â Fixed asset impairmentsâ€”Â â€”Â â€”Â 3Â Otherâ€”Â 1Â â€”Â 2Â Â $49Â $46Â $153Â $181Â Other Income (Expense) Interest expense, net, and Other, net, both included in Other income (expense), consist of the following:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest, net:Interest expense(73)(60)(221)(186)Interest income15Â 7Â 50Â 22Â (58)(53)(171)(164)Other, net:Net periodic pension and postretirement benefit (Note 8)$32Â $24Â $95Â $73Â Loss from the extinguishment of Silver Lake Convertible Debt (Note 5)â€”Â â€”Â (585)â€”Â Investment impairmentsâ€”Â (7)(3)(16)Foreign currency gain (loss)(26)23Â (22)(16)Gain (loss) on derivative instruments (Note 6)22Â (26)7Â (9)Fair value adjustments to equity investments9Â (7)(4)12Â Assessments on uncertain tax positionsâ€”Â â€”Â (11)â€”Â Other5Â â€”Â 4Â 2Â Â $42Â $7Â (519)46Â Earnings Per Common Share Basic and diluted earnings per common share from net earnings attributable to Motorola Solutions, Inc. are computed as follows:Â Amounts attributable to Motorola Solutions, Inc. common stockholdersThree Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Basic earnings per common share:Earnings$562Â $464Â $966Â $1,113Â Weighted average common shares outstanding167.1Â 166.7Â 166.7Â 167.2Â Per share amount$3.36Â $2.78Â $5.79Â $6.66Â Diluted earnings per common share:Earnings$562Â $464Â $966Â $1,113Â Weighted average common shares outstanding167.1Â 166.7Â 166.7Â 167.2Â Add effect of dilutive securities:Share-based awards3.8Â 3.5Â 3.9Â 3.6Â Silver Lake Convertible Debtâ€”Â 1.5Â â€”Â 1.4Â Diluted weighted average common shares outstanding170.9Â 171.7Â 170.6Â 172.2Â Per share amount$3.29Â $2.70Â $5.66Â $6.46Â Accounts Receivable, Net Accounts receivable, net, consists of the following:Â September 28, 2024December 31, 2023Accounts receivable$1,929Â $1,779Â Less allowance for credit losses(81)(69)Â $1,848Â $1,710Â Inventories, Net Inventories, net, consist of the following:Â September 28, 2024December 31, 2023Finished goods$366Â $328Â Work-in-process and production materials586Â 640Â 952Â 968Â Less inventory reserves(136)(141)Â $816Â $827Â Other Current Assets Other current assets consist of the following:Â September 28, 2024December 31, 2023Current contract cost assets (Note 2)$78Â $56Â Contractor receivables29Â 40Â Tax-related deposits41Â 32Â Other291Â 229Â Â $439Â $357Â Property, Plant and Equipment, Net Property, plant and equipment, net, consist of the following:September 28, 2024December 31, 2023Land$5Â $5Â Leasehold improvements447Â 448Â Machinery and equipment2,404Â 2,396Â 2,856Â 2,849Â Less accumulated depreciation(1,832)(1,885)Â $1,024Â $964Â Investments Investments consist of the following:September 28, 2024December 31, 2023Common stock$25Â $28Â Strategic investments26Â 28Â Company-owned life insurance policies78Â 74Â Equity method investments11Â 13Â Â $140Â $143Â Other Assets Other assets consist of the following:September 28, 2024December 31, 2023Defined benefit plan assets$149Â $98Â Non-current contract cost assets (Note 2)124Â 119Â Other61Â 57Â Â $334Â $274Â Accrued Liabilities Accrued liabilities consist of the following:Â September 28, 2024December 31, 2023Compensation$369Â $407Â Tax liabilities144Â 231Â Dividend payable164Â 163Â Trade liabilities175Â 140Â Operating lease liabilities (Note 3)131Â 125Â Customer reserves86Â 89Â Other460Â 349Â Â $1,529Â $1,504Â Other Liabilities Other liabilities consist of the following:Â September 28, 2024December 31, 2023Defined benefit plans (Note 8)$855Â $939Â Non-current contract liabilities (Note 2)480Â 424Â Unrecognized tax benefits (Note 7)38Â 26Â Deferred income taxes (Note 7)59Â 55Â Environmental reserve119Â 119Â Other214Â 178Â Â $1,765Â $1,741Â Accumulated Other Comprehensive Loss The following table displays the changes in Accumulated other comprehensive loss, including amounts reclassified into income, and the affected line items in the Condensed Consolidated Statements of Operations during the three and nine months ended September 28, 2024 and September 30, 2023:Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Foreign Currency Translation Adjustments:Balance at beginning of period(509)(476)(482)(539)Other comprehensive income (loss) before reclassification adjustment73Â (62)44Â (8)Tax benefit (expense)(1)(8)1Â 1Â Other comprehensive income (loss), net of tax72Â (70)45Â (7)Balance at end of period(437)(546)(437)(546)Derivative instruments:Balance at beginning of period(8)â€”Â (12)â€”Â Other comprehensive income before reclassification adjustmentâ€”Â â€”Â 4Â â€”Â Other comprehensive income before reclassification adjustment, net of taxâ€”Â â€”Â 4Â â€”Â Other comprehensive income, net of tax$â€”Â $â€”Â $4Â $â€”Â Balance at end of period(8)â€”Â (8)â€”Â Defined Benefit Plans:Balance at beginning of period$(2,032)$(1,971)$(2,046)$(1,996)Reclassification adjustment - Actuarial net losses into Other income (Note 8)9Â 15Â 25Â 45Â Reclassification adjustment - Prior service benefits into Other income (Note 8)â€”Â 1Â 2Â 3Â Tax expense(2)(4)(6)(11)Reclassification adjustments into Net earnings, net of tax7Â 12Â 21Â 37Â Other comprehensive income, net of tax7Â 12Â 21Â 37Â Balance at end of period$(2,025)$(1,959)$(2,025)$(1,959)Total Accumulated other comprehensive loss$(2,470)$(2,505)$(2,470)$(2,505) X - DefinitionCash Equivalents and Investments [Table Text Block] - Schedule of Cash equivalents and investments, including debt and equity securities accounted for under the equity or cost methods of accounting. + ReferencesNo definition available. + Details Name: msi_CashEquivalentsAndInvestmentsTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - DefinitionOther Charges [Table Text Block] - Table Text block for the break-up of other charges charged to earnings. + ReferencesNo definition available. + Details Name: msi_OtherChargesTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - DefinitionSchedule of Other Liabilities [Table Text Block] + ReferencesNo definition available. + Details Name: msi_ScheduleOfOtherLiabilitiesTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of physical assets used in the normal conduct of business and not intended for resale. Includes, but is not limited to, balances by class of assets, depreciation and depletion expense and method used, including composite depreciation, and accumulated deprecation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 10 -Topic 360 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1 + Details Name: us-gaap_PropertyPlantAndEquipmentTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the various types of trade accounts and notes receivable and for each the gross carrying value, allowance, and net carrying value as of the balance sheet date. Presentation is categorized by current, noncurrent and unclassified receivables. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_ScheduleOfAccountsNotesLoansAndFinancingReceivableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the components of accrued liabilities. + ReferencesNo definition available. + Details Name: us-gaap_ScheduleOfAccruedLiabilitiesTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the components of accumulated other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20 + Details Name: us-gaap_ScheduleOfAccumulatedOtherComprehensiveIncomeLossTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of an entity's basic and diluted earnings per share calculations, including a reconciliation of numerators and denominators of the basic and diluted per-share computations for income from continuing operations. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1 + Details Name: us-gaap_ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the carrying amount as of the balance sheet date of merchandise, goods, commodities, or supplies held for future sale or to be used in manufacturing, servicing or production process. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)(c)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 210 -SubTopic 10 -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483489/210-10-50-1 + Details Name: us-gaap_ScheduleOfInventoryCurrentTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of noncurrent assets. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_ScheduleOfOtherAssetsNoncurrentTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the carrying amounts of other assets. This disclosure includes other current assets and other noncurrent assets. + ReferencesNo definition available. + Details Name: us-gaap_ScheduleOfOtherAssetsTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the components of non-operating income or non-operating expense that may include amounts earned from dividends, interest on securities, gains (losses) on securities sold, equity earnings of unconsolidated affiliates, net gain (loss) on sales of business, interest expense and other miscellaneous income or expense items. + ReferencesNo definition available. + Details Name: us-gaap_ScheduleOfOtherNonoperatingIncomeExpenseTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 41 R30.htm IDEA: XBRL DOCUMENT v3.24.3 Debt (Tables) 9 Months Ended Sep. 28, 2024 Debt Disclosure [Abstract] Â Schedule of Long-term Debt Instruments September 28, 2024December 31, 20234.0% senior notes due 2024$â€”Â $313Â 1.75% senior convertible notes due 2024â€”Â 1,000Â 7.5% debentures due 2025252Â 252Â 6.5% debentures due 202570Â 70Â 4.6% senior notes due 2028696Â 695Â 6.5% debentures due 202824Â 25Â 5.0% senior notes due 2029396Â â€”Â 4.6% senior notes due 2029802Â 802Â 2.3% senior notes due 2030895Â 894Â 2.75% senior notes due 2031846Â 845Â 5.6% senior notes due 2032596Â 595Â 5.4% senior notes due 2034892Â â€”Â 6.625% senior notes due 203738Â 38Â 5.5% senior notes due 2044397Â 397Â 5.22% debentures due 209793Â 93Â 5,997Â 6,019Â Adjustments for unamortized gains on interest rate swap terminations(1)(1)Less: current portion(322)(1,313)Long-term debt$5,674Â $4,705Â X - ReferencesNo definition available. + Details Name: us-gaap_DebtDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of long-debt instruments or arrangements, including identification, terms, features, collateral requirements and other information necessary to a fair presentation. These are debt arrangements that originally required repayment more than twelve months after issuance or greater than the normal operating cycle of the entity, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -SubTopic 10 -Topic 210 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69E -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69EReference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-04(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-3Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 10 -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-3Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 942 -SubTopic 470 -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477734/942-470-50-3Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 10 -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-8Reference 9: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-6Reference 10: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-7 + Details Name: us-gaap_ScheduleOfDebtInstrumentsTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 42 R31.htm IDEA: XBRL DOCUMENT v3.24.3 Risk Management (Tables) 9 Months Ended Sep. 28, 2024 Derivative Instruments and Hedging Activities Disclosure [Abstract] Â Schedule of Largest Net Notional Amounts of the Positions to Buy or Sell Foreign Currency The following table shows the five largest net notional amounts of the positions to buy or sell foreign currency as of September 28, 2024, and the corresponding positions as of DecemberÂ 31, 2023:Â Â Notional AmountNet Buy (Sell) by CurrencySeptember 28, 2024December 31, 2023Euro$307Â $322Â Australian dollar(240)(140)British pound206Â 252Â Canadian dollar74Â 76Â Chinese renminbi(68)(66) Summary of Fair Values and Location In Condensed Consolidated Balance Sheet, Derivative Financial Instruments The following tables summarize the fair values and locations in the Condensed Consolidated Balance Sheets of all derivative financial instruments held by the Company as of September 28, 2024 and DecemberÂ 31, 2023:Â Fair Values of Derivative InstrumentsSeptember 28, 2024Other Current AssetsAccrued LiabilitiesDerivatives designated as hedging instruments:Foreign exchange contracts$â€”Â $5Â Derivatives not designated as hedging instruments:Foreign exchange contracts9Â 3Â Total derivatives$9Â $8Â Â Fair Values of Derivative InstrumentsDecember 31, 2023Other Current AssetsAccrued LiabilitiesDerivatives designated as hedging instruments:Foreign exchange contracts$1Â $3Â Treasury rate lockâ€”Â 12Â Derivatives not designated as hedging instruments:Foreign exchange contracts12Â 1Â Equity swap contracts1Â â€”Â Total derivatives$14Â $16Â Summary of Derivative Instruments and the Effect on the Condensed Consolidated Statements of Operations The following table summarizes the effect of derivatives on the Company's condensed consolidated financial statements for the three and nine months ended September 28, 2024 and September 30, 2023:Â Financial Statement LocationThree Months EndedNine Months EndedForeign Exchange ContractsSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Derivatives designated as hedging instruments:Foreign exchange contractsAccumulatedÂ othercomprehensiveÂ income (loss)(9)9Â $3Â $5Â Forward points recognizedOther income (expense)â€”Â 1Â 1Â 2Â Treasury rate lockAccumulatedÂ other comprehensiveÂ income (loss)â€”Â â€”Â 4Â â€”Â Derivatives not designated as hedging instruments:Foreign exchange contractsOther income (expense)$22Â (26)7Â $(9)Equity swap contractsSelling, general and administrative expenses1Â (1)3Â (1) X - ReferencesNo definition available. + Details Name: us-gaap_DerivativeInstrumentsAndHedgingActivitiesDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the location and amount of derivative instruments and nonderivative instruments designated as hedging instruments reported before netting adjustments, and the amount of gain

(loss) on derivative instruments and nonderivative instruments designated and qualified as hedging instruments. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4E -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4EReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4C -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4CReference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4A + Details Name: us-gaap_ScheduleOfDerivativeInstrumentsGainLossInStatementOfFinancialPerformanceTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the location and fair value amounts of derivative instruments (and nonderivative instruments that are designated and qualify as hedging instruments) reported in the statement of financial position. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4B -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4B + Details Name: us-gaap_ScheduleOfDerivativeInstrumentsInStatementOfFinancialPositionFairValueTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of pertinent information about a derivative or group of derivatives on a disaggregated basis, such as for individual instruments, or small groups of similar instruments. May include a combination of the type of instrument, risks being hedged, notional amount, hedge designation, related hedged item, inception date, maturity date, or other relevant item. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 815 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 1A -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-1AReference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 1B -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-1BReference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-8Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4B -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-1Reference 7: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-5Reference 9: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4C -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4C + Details Name: us-gaap_ScheduleOfDerivativeInstrumentsTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 43 R32.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes (Tables) 9 Months Ended Sep. 28, 2024 Income Tax Disclosure [Abstract] Â Schedule of Effective Income Tax Rate Reconciliation The following table provides details of income taxes:Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Net earnings before income taxes$695Â $592Â $1,184Â $1,438Â Income tax expense132Â 127Â 214Â 321Â Effective tax rate19Â %21Â %18Â %22Â % X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of the reconciliation using percentage or dollar amounts of the reported amount of income tax expense attributable to continuing operations for the year to the amount of income tax expense that would result from applying domestic federal statutory tax rates to pretax income from continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12AReference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12 + Details Name: us-gaap_ScheduleOfEffectiveIncomeTaxRateReconciliationTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 44 R33.htm IDEA: XBRL DOCUMENT v3.24.3 Retirement and Other Employee Benefits (Tables) 9 Months Ended Sep. 28, 2024 Retirement Benefits [Abstract] Â Schedule of Net Benefit Plan Costs The net periodic benefits for Pension and Postretirement Health Care Benefits Plans were as follows:U.S. Pension Benefit PlansNon-U.S. Pension Benefit PlansPostretirement Health Care Benefits PlanThree Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest cost47Â 47Â 14Â 2Â 1Â 2Â Expected return on plan assets(75)(73)(26)(16)(3)(3)Amortization of:Unrecognized net loss6Â 5Â 2Â 9Â 1Â 1Â Unrecognized prior service cost (benefit)â€”Â â€”Â (1)â€”Â 1Â 1Â Net periodic pension cost (benefits)(22)(21)(11)(5)$â€”Â $1Â U.S. Pension Benefit PlansNon-U.S. Pension Benefit PlansPostretirement Health Care Benefits PlanNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023September 28, 2024September 30, 2023Interest cost141Â 141Â 42Â 6Â 4Â 5Â Expected return on plan assets(223)(219)(78)(46)(9)(9)Amortization of:Unrecognized net loss17Â 15Â 5Â 27Â 3Â 3Â Unrecognized prior service cost (benefit)â€”Â â€”Â (2)â€”Â 4Â 3Â Net periodic pension cost (benefits)(65)(63)(33)(13)$2Â $2Â X - ReferencesNo definition available. + Details Name: us-gaap_CompensationAndRetirementDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of one or more of the entity's defined benefit pension plans or one or more other defined benefit postretirement plans, separately for pension plans and other postretirement benefit plans including the entity's schedule of fair value of plan assets for defined benefit or other postretirement plans. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 1 -SubTopic 20 -Topic 715 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 715 -SubTopic 20 -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 715 -SubTopic 20 -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-3Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 715 -SubTopic 20 -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-4Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 715 -SubTopic 20 -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-2 + Details Name: us-gaap_ScheduleOfDefinedBenefitPlansDisclosuresTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 45 R34.htm IDEA: XBRL DOCUMENT v3.24.3 Share-Based Compensation Plans (Tables) 9 Months Ended Sep. 28, 2024 Share-Based Payment Arrangement [Abstract] Â Schedule of Compensation Expense Compensation expense for the Companyâ€™s share-based plans was as follows:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Share-based compensation expense included in:Costs of sales$12Â $10Â $36Â $30Â Selling, general and administrative expenses33Â 28Â 97Â 87Â Research and development expenditures16Â 14Â 47Â 43Â Share-based compensation expense included in Operating earnings61Â 52Â 180Â 160Â Tax benefit(13)(11)(37)(33)Share-based compensation expense, net of tax$48Â $41Â $143Â $127Â Decrease in basic earnings per share(0.29)(0.25)(0.86)(0.76)Decrease in diluted earnings per share(0.28)(0.24)(0.84)(0.74) X - DefinitionSchedule Of Employee Service Share Based Compensation Allocation Of Recognized Period Costs [Table Text Block] + ReferencesNo definition available. + Details Name: msi_ScheduleOfEmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_DisclosureOfCompensationRelatedCostsSharebasedPaymentsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 46 R35.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements (Tables) 9 Months Ended Sep. 28, 2024 Fair Value Disclosures [Abstract] Â Fair Value of Company's Financial Assets and Liabilities The fair values of the Companyâ€™s financial assets and liabilities by level in the fair value hierarchy as of September 28, 2024 and DecemberÂ 31, 2023 were as follows:Â September 28, 2024LevelÂ 1LevelÂ 2TotalAssets:Foreign exchange derivative contracts$â€”Â $9Â $9Â Common stock25Â â€”Â 25Â Liabilities:Foreign exchange derivative contracts$â€”Â $8Â $8Â December 31, 2023LevelÂ 1LevelÂ 2TotalAssets:Foreign exchange derivative contracts$â€”Â $13Â $13Â Equity swap contracts1Â â€”Â 1Â Common stock28Â â€”Â 28Â Liabilities:Foreign exchange derivative contracts$â€”Â $4Â $4Â Treasury rate lockâ€”Â 12Â 12Â X - DefinitionThis element represents the disclosure related to assets and liabilities, including [financial] instruments measured at fair value that are classified in stockholders' equity, if any, that are measured at fair value on a recurring basis. The disclosures contemplated herein include the fair value measurements at the reporting date by the level within the fair value hierarchy in which the fair value measurements in their entirety fall, segregating fair value measurements using quoted prices in active markets for identical assets (Level 1), significant other observable inputs (Level 2), and significant unobservable inputs (Level 3). + ReferencesNo definition available. + Details Name: msi_FairValueAssetsAndLiabilitiesMeasuredOnRecurringBasisTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_FairValueDisclosuresAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 47 R36.htm IDEA: XBRL DOCUMENT v3.24.3 Sales of Receivables (Tables) 9 Months Ended Sep. 28, 2024 Receivables [Abstract] Â Proceeds Received from Non-Recourse Sales of Accounts Receivable and Long-Term Receivables The following table summarizes the proceeds received from sales of accounts receivable and long-term receivables for the three and nine months ended September 28, 2024 and September 30, 2023:Â Â Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Accounts receivable sales proceeds$15Â $â€”Â $15Â $â€”Â Long-term receivables sales proceeds56Â 65Â 82Â 123Â X - DefinitionSchedule of Proceeds Received from Non Recourse Sales of Accounts and Long Term Receivable Text Block + ReferencesNo definition available. + Details Name: msi_ScheduleOfProceedsReceivedFromNonRecourseSalesOfAccountsAndLongTermReceivableTextBlockTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_ReceivablesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 48 R37.htm IDEA: XBRL DOCUMENT v3.24.3 Segment Information (Tables) 9 Months Ended Sep. 28, 2024 Segment Reporting [Abstract] Â Net Sales and Operating Earnings by Segment Net Sales by SegmentÂ Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Products and Systems Integration$1,784Â $1,612Â $4,933Â $4,352Â Software and Services1,006Â 944Â 2,873Â 2,777Â Â $2,790Â $2,556Â $7,806Â $7,129Â Operating Earnings by SegmentÂ Three Months EndedNine Months EndedSeptember 28, 2024September 30, 2023September 28, 2024September 30, 2023Products and Systems Integration$446Â $364Â $1,135Â $752Â Software and Services265Â 275Â 739Â 804Â Operating earnings711Â 639Â 1,874Â 1,556Â Total other expense(16)(47)(690)(118)Earnings before income taxes$695Â $592Â $1,184Â $1,438Â X - DefinitionTabular disclosure of the profit or loss and total assets for each reportable segment. An entity discloses certain information on each reportable segment if the amounts (a) are included in the measure of segment profit or loss reviewed by the chief operating decision maker or (b) are otherwise regularly provided to the chief operating decision maker, even if not included in that measure of segment profit or loss. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 25 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-25Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 280 -SubTopic 10 -Section 50 -Paragraph 30 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30 + Details Name: us-gaap_ScheduleOfSegmentReportingInformationBySegmentTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 49 R38.htm IDEA: XBRL DOCUMENT v3.24.3 Reorganization of Business (Tables) 9 Months Ended Sep. 28, 2024 Restructuring and Related Activities [Abstract] Â Restructuring and Related Activities Reportable Segment The following table displays the net charges incurred by segment:September 28, 2024Three Months EndedNine Months EndedProducts and Systems Integration$6Â $20Â Software and Services1Â 1Â Â $7Â $21Â The following table displays the net charges incurred by segment:Â September 30, 2023Three Months EndedNine Months EndedProducts and Systems Integration$5Â $22Â Software and Services1Â â€”Â Â $6Â $22Â Reorganization of Businesses Accruals Reorganization of Businesses AccrualsJanuary 1, 2024Additional ChargesAdjustmentsAmount UsedSeptember 28, 2024Employee separation costs$23Â $30Â (5)(27)$21Â Exit costs5Â â€”Â (4)â€”Â 1Â $28Â $30Â (9)(27)$22Â X - DefinitionDisclosure of the net charges in restructuring reserves by business segment during the period. + ReferencesNo definition available. + Details Name: msi_RestructuringAndRelatedActivitiesReportableSegmentTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_RestructuringAndRelatedActivitiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of an entity's restructuring reserve that occurred during the period associated with the exit from or disposal of business activities or restructurings for each major type of cost. This element may also include a description of any reversal and other adjustment made during the period to the amount of an accrued liability for restructuring activities. This element may be used to encapsulate the roll forward presentations of an entity's restructuring reserve by type of cost and in total, and explanation of changes that occurred in the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 420 -SubTopic 10 -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_ScheduleOfRestructuringReserveByTypeOfCostTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 50 R39.htm IDEA: XBRL DOCUMENT v3.24.3 Intangible Assets and Goodwill (Tables) 9 Months Ended Sep. 28, 2024 Goodwill and Intangible Assets Disclosure [Abstract] Â Intangible Assets Amortized intangible assets were comprised of the following:Â Â September 28, 2024December 31, 2023GrossCarryingAmountAccumulatedAmortizationGrossCarryingAmountAccumulatedAmortizationDeveloped technology$1,230Â $515Â $1,156Â $447Â Customer-related1,670Â 1,134Â 1,566Â 1,055Â Other intangibles121Â 77Â 107Â 72Â Â $3,021Â $1,726Â $2,829Â $1,574Â Amortized Intangible Assets Amortized intangible assets were comprised of the following by segment: Â September 28, 2024December 31, 2023GrossCarryingAmountAccumulatedAmortizationGrossCarryingAmountAccumulatedAmortizationProducts and Systems Integration$1,019Â $392Â $985Â $337Â Software and Services2,002Â 1,334Â 1,844Â 1,237Â Â $3,021Â $1,726Â $2,829Â $1,574Â Goodwill The following table displays a roll-forward of the carrying amount of goodwill by segment from JanuaryÂ 1, 2024 to September 28, 2024:Â Products and Systems IntegrationSoftware and ServicesTotalBalance as of January 1, 2024$1,568Â $1,833Â $3,401Â Goodwill acquired16Â 108Â 124Â Purchase accounting adjustments(13)â€”Â (13)Foreign currency(1)12Â 11Â Balance as of September 28, 2024$1,570Â $1,953Â $3,523Â X - DefinitionDisclosure of the gross carrying amount and accumulated amortization of intangible assets by reporting segment of the entity. + ReferencesNo definition available. + Details Name: msi_ScheduleOfIntangibleAssetsByReportingSegmentTableTextBlock Namespace Prefix: msi_ Data Type: dtr-types1:textBlockItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_GoodwillAndIntangibleAssetsDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of assets, excluding financial assets and goodwill, lacking physical substance with a finite life, by either major class or business segment. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -

Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2 + Details Name: us-gaap_ScheduleOfFiniteLivedIntangibleAssetsTableTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration X - DefinitionTabular disclosure of goodwill by reportable segment and in total which includes a rollforward schedule. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482548/350-20-55-24Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 9: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 10: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 11: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1AReference 12: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-2 + Details Name: us-gaap_ScheduleOfGoodwillTextBlock Namespace Prefix: us-gaap_ Data Type: dtr-types:textBlockItemType Balance Type: na Period Type: duration XML 51 R40.htm IDEA: XBRL DOCUMENT v3.24.3 Basis of Presentation - Business Overview (Details) 9 Months Ended Sep. 28, 2024 majorProductAndService segment Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Number of reportable segments | segment 2 Number of major products and services | majorProductAndService 3 X - DefinitionNumber of Major Products And Services + ReferencesNo definition available. + Details Name: msi_NumberOfMajorProductsAndServices Namespace Prefix: msi_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionNumber of segments reported by the entity. A reportable segment is a component of an entity for which there is an accounting requirement to report separate financial information on that component in the entity's financial statements. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 47 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-47Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 54 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-54Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 18 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-18 + Details Name: us-gaap_NumberOfReportableSegments Namespace Prefix: us-gaap_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 52 R41.htm IDEA: XBRL DOCUMENT v3.24.3 Basis of Presentation - Recent Acquisitions (Details) - USD ($) $ in Millions Oct. 29, 2024 Jul. 01, 2024 Feb. 13, 2024 Dec. 15, 2023 3tc Software | Subsequent Event Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Cash paid for acquisition, net of cash acquired $ 22 Â Â Â Share value $ 4 Â Â Â Average service period 1 year Â Â Â Noggin Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Cash paid for acquisition, net of cash acquired Â $ 91 Â Â Share value Â $ 19 Â Â Average service period Â 3 years Â Â Vehicle Location And Management Solutions Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Cash paid for acquisition, net of cash acquired Â $ 132 Â Â Share value Â $ 3 Â Â Average service period Â 3 years Â Â Silent Sentinel Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Cash paid for acquisition, net of cash acquired Â Â $ 37 Â IPVideo Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Cash paid for acquisition, net of cash acquired Â Â Â $ 170 Share value Â Â Â $ 5 Average service period Â Â Â 1 year X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479907/805-20-50-5 + Details Name: us-gaap_BusinessAcquisitionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of equity interests of the acquirer, including instruments or interests issued or issuable in consideration for the business combination. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 30 -Paragraph 8 -SubTopic 30 -Topic 805 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479637/805-30-30-8Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 30 -Paragraph 7 -SubTopic 30 -Topic 805 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479637/805-30-30-7 + Details Name: us-gaap_BusinessCombinationConsiderationTransferredEquityInterestsIssuedAndIssuable Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe cash outflow associated with the acquisition of a business, net of the cash acquired from the purchase. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 13 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-13 + Details Name: us-gaap_PaymentsToAcquireBusinessesNetOfCashAcquired Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionEstimated period over which an employee is required to provide service in exchange for the equity-based payment award, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents the reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardRequisiteServicePeriod1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_A3tcSoftwareMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsequentEventTypeAxis=us-gaap_SubsequentEventMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_NogginMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_VehicleLocationAndManagementSolutionsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_SilentSentinelMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_IPVideoMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 53 R42.htm IDEA: XBRL DOCUMENT v3.24.3 Revenue from Contracts with Customers - Disaggregation of Revenue (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Disaggregation of Revenue [Line Items] Â Â Â Â Net sales $ 2,790 $ 2,556 $ 7,806 $ 7,129 Direct Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 2,025 1,799 5,586 4,988 Indirect Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 765 757 2,220 2,141 LMR Communications Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 2,088 1,917 5,851 5,349 Video Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 500 453 1,374 1,245 Command Center Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 202 186 581 535 North America Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 2,007 1,783 5,616 4,916 International Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 783 773 2,190 2,213 Products and Systems Integration Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 1,784 1,612 4,933 4,352 Products and Systems Integration | Direct Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 1,108 940 2,969 2,459 Products and Systems Integration | Indirect Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 676 672 1,964 1,893 Products and Systems Integration | LMR Communications Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 1,492 1,312 4,112 3,542 Products and Systems Integration | Video Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 292 300 821 810 Products and Systems Integration | Command Center Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 0 0 0 0 Products and Systems Integration | North America Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 1,304 1,155 3,631 3,130 Products and Systems Integration | International Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 480 457 1,302 1,222 Software and Services Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 1,006 944 2,873 2,777 Software and Services | Direct Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 917 859 2,617 2,529 Software and Services | Indirect Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 89 85 256 248 Software and Services | LMR Communications Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 596 605 1,739 1,807 Software and Services | Video Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 208 153 553 435 Software and Services | Command Center Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 202 186 581 535 Software and Services | North America Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales 703 628 1,985 1,786 Software and Services | International Â Â Â Â Disaggregation of Revenue [Line Items] Â Â Â Â Net sales $ 303 $ 316 $ 888 $ 991 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91Reference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 91 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479777/606-10-55-91 + Details Name: us-gaap_DisaggregationOfRevenueLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount, excluding tax collected from customer, of revenue from satisfaction of performance obligation by transferring promised good or service to customer. Tax collected from customer is tax assessed by governmental authority that is both imposed on and concurrent with specific revenue-producing transaction, including, but not limited to, sales, use, value added and excise. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-4 + Details Name: us-gaap_RevenueFromContractWithCustomerExcludingAssessedTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: us-gaap_ContractWithCustomerSalesChannelAxis=us-gaap_SalesChannelDirectlyToConsumerMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_ContractWithCustomerSalesChannelAxis=us-gaap_SalesChannelThroughIntermediaryMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=msi_LMRMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=msi_VideoSecurityAndAccessControlMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=msi_CommandCenterSoftwareMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_StatementGeographicalAxis=srt_NorthAmericaMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_StatementGeographicalAxis=msi_InternationalMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ProductAndSystemsIntegrationSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ServicesAndSoftwareSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 54 R43.htm IDEA: XBRL DOCUMENT v3.24.3 Revenue from Contracts with Customers - Remaining Performance Obligation, Future Expected (Details) $ in Millions Sep. 28, 2024 USD ($) Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Revenue, remaining performance obligation $ 9,100 Products and Systems Integration Â Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Revenue, remaining performance obligation 4,200 Software and Services Â Revenue, Remaining Performance Obligation, Expected

Timing of Satisfaction [Line Items] Â Revenue, remaining performance obligation 4,900 Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis]: 2024-09-29 | Products and Systems Integration Â Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Revenue, remaining performance obligation $ 2,500 Expected timing of satisfaction, period 12 months Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis]: 2025-09-29 | Software and Services | Software and Services Â Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Revenue, remaining performance obligation $ 1,800 Expected timing of satisfaction, period 12 months Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Start Date [Axis]: 2026-12-31 Â Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items] Â Revenue, remaining performance obligation $ 748 Expected timing of satisfaction, period 3 years X - DefinitionAmount of transaction price allocated to performance obligation that has not been recognized as revenue. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (a) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionPeriod in which remaining performance obligation is expected to be recognized as revenue, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b)(1) -SubTopic 10 -Topic 606 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-13 + Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionPeriod1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: instant X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ProductAndSystemsIntegrationSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ServicesAndSoftwareSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2024-09-29 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2025-09-29 Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_ProductOrServiceAxis=msi_ServicesAndSoftwareSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionStartDateAxis=2026-12-31 Namespace Prefix: Data Type: na Balance Type: Period Type: XML 55 R44.htm IDEA: XBRL DOCUMENT v3.24.3 Revenue from Contracts with Customers - Contract Balances (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Mar. 30, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Dec. 31, 2023 Contract with Customer, Asset and Liability [Abstract] Â Â Â Â Â Â Accounts receivable, net $ 1,848 Â $ 1,848 Â $ 1,710 Contract assets 1,301 Â Â 1,301 Â 1,102 Contract liabilities 1,942 Â Â 1,942 Â 2,037 Non-current contract liabilities 480 Â Â 480 Â $ 424 Contract with customer, liability, revenue recognized 572 $ 1,200 $ 475 Â $ 1,100 Â Contract with customer, performance obligation adjustments 6 Â Â 11 18 Â Impairment losses $ 0 Â $ 0 $ 0 $ 0 Â X - DefinitionAmount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_ContractWithCustomerAssetAndLiabilityAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of expense (reversal of expense) for expected credit loss on right to consideration in exchange for good or service transferred to customer when right is conditioned on something other than passage of time. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 13 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479319/326-20-50-13Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-10Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-4 + Details Name: us-gaap_ContractWithCustomerAssetCreditLossExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount, after allowance for credit loss, of right to consideration in exchange for good or service transferred to customer when right is conditioned on something other than passage of time. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-3Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerAssetNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of revenue recognized that was previously included in balance of obligation to transfer good or service to customer for which consideration from customer has been received or is due. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8 + Details Name: us-gaap_ContractWithCustomerLiabilityRevenueRecognized Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of revenue recognized from performance obligation satisfied or partially satisfied in previous reporting periods. Includes, but is not limited to, change in transaction price. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12A -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-12A + Details Name: us-gaap_ContractWithCustomerPerformanceObligationSatisfiedInPreviousPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration XML 56 R45.htm IDEA: XBRL DOCUMENT v3.24.3 Revenue from Contracts with Customers - Contract Cost Balances (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Dec. 31, 2023 Revenue from Contract with Customer [Abstract] Â Â Â Â Â Current contract cost assets $ 78 Â $ 78 Â $ 56 Non-current contract cost assets 124 Â 124 Â $ 119 Contract cost, amortization $ 13 $ 10 $ 38 $ 35 Â X - DefinitionAmount of amortization expense for asset recognized from cost incurred to obtain or fulfill contract with customer. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 340 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479483/340-40-50-3 + Details Name: us-gaap_CapitalizedContractCostAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount, after accumulated amortization and accumulated impairment loss, of asset recognized from cost incurred to obtain or fulfill contract with customer; classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 340 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479483/340-40-50-3 + Details Name: us-gaap_CapitalizedContractCostNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after accumulated amortization and accumulated impairment loss, of asset recognized from cost incurred to obtain or fulfill contract with customer; classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 340 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479483/340-40-50-3 + Details Name: us-gaap_CapitalizedContractCostNetNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_RevenueFromContractWithCustomerAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 57 R46.htm IDEA: XBRL DOCUMENT v3.24.3 Leases - Operating Expense (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Lease expense: Â Â Â Â Operating lease cost $ 34 $ 35 $ 103 $ 103 Short-term lease cost Â Â Â Â Short-term lease cost 0 0 0 1 Variable cost 12 10 34 28 Sublease income (1) (1) (4) (3) Net lease expense from operating leases $ 45 $ 44 $ 133 $ 129 X - ReferencesNo definition available. + Details Name: us-gaap_IncomeAndExpensesLesseeAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of lease cost recognized by lessee for lease contract. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_LeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_LeaseCostAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of single lease cost, calculated by allocation of remaining cost of lease over remaining lease term. Includes, but is not limited to, single lease cost, after impairment of right-of-use asset, calculated by amortization of remaining right-of-use asset and accretion of lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_OperatingLeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of short-term lease cost, excluding expense for lease with term of one month or less. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_ShortTermLeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of sublease income excluding finance and operating lease expense. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_SubleaseIncome Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of variable lease cost, excluded from lease liability, recognized when obligation for payment is incurred for finance and operating leases. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_VariableLeaseCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration XML 58 R47.htm IDEA: XBRL DOCUMENT v3.24.3 Leases - Assets and Liabilities (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Assets [Abstract] Â Â Operating lease assets $ 551 $ 495 Liabilities, Current [Abstract] Â Â Operating Lease, Liability, Current, Statement of Financial Position [Extensible Enumeration] Accrued liabilities Accrued liabilities Current lease liabilities $ 131 $ 125 Liabilities, Noncurrent [Abstract] Â Â Operating lease liabilities $ 444 $ 407 X - ReferencesNo definition available. + Details Name: us-gaap_AssetsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_LiabilitiesCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_LiabilitiesNoncurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionIndicates line item in statement of financial position that includes current operating lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-2 + Details Name: us-gaap_OperatingLeaseLiabilityCurrentStatementOfFinancialPositionExtensibleList Namespace Prefix: us-gaap_ Data Type: enum2:enumerationSetItemType Balance Type: na Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's right to use underlying asset under operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseRightOfUseAsset Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant XML 59 R48.htm IDEA: XBRL DOCUMENT v3.24.3 Leases - Cash Flows (Details) - USD ($) $ in Millions 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Supplemental cash flow information: Â Â Net cash used for operating activities related to operating leases $ 118 $ 103 Right-of-use assets obtained in exchange for lease liabilities Â Â Right-of-use assets obtained in exchange for lease liabilities $ 123 $ 52 X - DefinitionRight-of-Use Asset Obtained In Exchange For Lease Liability [Abstract] + ReferencesNo definition available. + Details Name: msi_RightofUseAssetObtainedInExchangeForLeaseLiabilityAbstract Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesNo definition

available. + Details Name: us-gaap_CashFlowOperatingActivitiesLesseeAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash outflow from operating lease, excluding payments to bring another asset to condition and location necessary for its intended use. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-5Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (g)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_OperatingLeasePayments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of increase in right-of-use asset obtained in exchange for operating lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (g)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_RightOfUseAssetObtainedInExchangeForOperatingLeaseLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration XML 60 R49.htm IDEA: XBRL DOCUMENT v3.24.3 Leases - Narrative (Details) - USD ($) $ in Millions 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Lessee, Lease, Description [Line Items] Â Â Right-of-use assets obtained in exchange for lease liabilities $ 123 $ 52 Operating lease liabilities 575 Â Radio Tower Sites Â Â Lessee, Lease, Description [Line Items] Â Â Right-of-use assets obtained in exchange for lease liabilities 80 Â Operating lease liabilities $ 19 Â Lessee, Operating Lease, Renewal Term 10 years Â X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-3 + Details Name: us-gaap_LesseeLeaseDescriptionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionTerm of lessee's operating lease renewal, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-3 + Details Name: us-gaap_LesseeOperatingLeaseRenewalTerm Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of increase in right-of-use asset obtained in exchange for operating lease liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (g)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_RightOfUseAssetObtainedInExchangeForOperatingLeaseLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_PropertyPlantAndEquipmentByTypeAxis=msi_RadioTowerSitesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 61 R50.htm IDEA: XBRL DOCUMENT v3.24.3 Leases - Terms (Details) Sep. 28, 2024 Dec. 31, 2023 Leases [Abstract] Â Â Weighted average remaining lease terms (years) 5 years 5 years Weighted average discount rate: 3.92% 4.34% X - ReferencesNo definition available. + Details Name: us-gaap_LeasesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionWeighted average discount rate for operating lease calculated at point in time. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_OperatingLeaseWeightedAverageDiscountRatePercent Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionWeighted average remaining lease term for operating lease, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 53 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479589/842-20-55-53Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_OperatingLeaseWeightedAverageRemainingLeaseTerm1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: instant XML 62 R51.htm IDEA: XBRL DOCUMENT v3.24.3 Leases - Future Payments (Details) $ in Millions Sep. 28, 2024 USD ($) Operating Leases Â Remainder of 2024 $ 32 2025 147 2026 128 2027 109 2028 84 Thereafter 136 Total lease payments 636 Less: interest 61 Present value of lease liabilities $ 575 X - DefinitionLessee, Operating Lease, Liability, to be Paid, after Year Four + ReferencesNo definition available. + Details Name: msi_LesseeOperatingLeaseLiabilityToBePaidAfterYearFour Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's undiscounted obligation for lease payment for operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityPaymentsDue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's undiscounted obligation for lease payment for operating lease to be paid in next fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityPaymentsDueNextTwelveMonths Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's undiscounted obligation for lease payment for operating lease to be paid in fourth fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityPaymentsDueYearFour Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's undiscounted obligation for lease payment for operating lease to be paid in third fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityPaymentsDueYearThree Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's undiscounted obligation for lease payment for operating lease to be paid in second fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityPaymentsDueYearTwo Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's undiscounted obligation for lease payment for operating lease having initial or remaining lease term in excess of one year to be paid in remainder of current fiscal year. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityPaymentsRemainderOfFiscalYear Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of lessee's undiscounted obligation for lease payments in excess of discounted obligation for lease payments for operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-6 + Details Name: us-gaap_LesseeOperatingLeaseLiabilityUndiscountedExcessAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_OperatingLeaseLiabilitiesPaymentsDueAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant XML 63 R52.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Other Charges (Income) (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Other Income (Loss) [Line Items] Â Â Â Â Intangibles amortization $ 38 $ 39 $ 114 $ 137 Reorganization of business 5 4 16 16 Operating lease asset impairments 1 0 5 4 Acquisition-related transaction fees 4 1 11 3 Fixed asset impairments 0 0 0 3 Other 0 1 0 2 Other charges 49 46 153 181 Environmental reserve expense 0 0 0 15 Settlements Other Than Hytera Â Â Â Â Other Income (Loss) [Line Items] Â Â Â Â Legal settlements $ 1 $ 1 $ 7 $ 1 X - DefinitionOther Cost and Expense, Operating, Other + ReferencesNo definition available. + Details Name: msi_OtherCostandExpenseOperatingOther Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionOther Income (Loss) + ReferencesNo definition available. + Details Name: msi_OtherIncomeLossLineItems Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe aggregate expense charged against earnings to allocate the cost of intangible assets (nonphysical assets not used in production) in a systematic and rational manner to the periods expected to benefit from such assets. As a noncash expense, this element is added back to net income when calculating cash provided by or used in operations using the indirect method. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482686/350-30-45-2 + Details Name: us-gaap_AmortizationOfIntangibleAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThis element represents acquisition-related costs incurred to effect a business combination which costs have been expensed during the period. Such costs include finder's fees; advisory, legal, accounting, valuation, and other professional or consulting fees; general administrative costs, including the costs of maintaining an internal acquisitions department; and may include costs of registering and issuing debt and equity securities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 805 -SubTopic 10 -Section 25 -Paragraph 23 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479405/805-10-25-23 + Details Name: us-gaap_BusinessCombinationAcquisitionRelatedCosts Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount, after recovery, of expense for known and estimated future costs arising from requirement to perform environmental remediation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 410 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481931/410-30-50-12Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 45 -Paragraph 4 -SubTopic 30 -Topic 410 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481960/410-30-45-4 + Details Name: us-gaap_EnvironmentalRemediationExpenseAfterRecovery Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of gain (loss) recognized in settlement of litigation and insurance claims. Excludes claims within an insurance entity's normal claims settlement process. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48 + Details Name: us-gaap_GainLossRelatedToLitigationSettlement Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of loss from impairment of right-of-use asset from operating lease. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 25 -Paragraph 6 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479365/842-20-25-6 + Details Name: us-gaap_OperatingLeaseImpairmentLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe net amount of other operating income and expenses, the components of which are not separately disclosed on the income statement, from items that are associated with the entity's normal revenue producing operations. + ReferencesNo definition available. + Details Name: us-gaap_OtherOperatingIncomeExpenseNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of other expenses associated with exit or disposal activities pursuant to an authorized plan. Excludes expenses associated with a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28 + Details Name: us-gaap_OtherRestructuringCosts Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe charge against earnings resulting from the aggregate write down of tangible assets from their carrying value to their fair value. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-1 + Details Name: us-gaap_TangibleAssetImpairmentCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: srt_LitigationCaseAxis=msi_SettlementsOtherThanHyteraMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 64 R53.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Other Income (Expense) (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Interest, net: Â Â Â Â Interest expense $ (73) $ (60) $ (221) $ (186) Interest income 15 7 50 22 Interest income (expense), net (58) (53) (171) (164) Other, net: Â Â Â Â Net periodic pension and postretirement benefit 32 24 95 73 Loss from the extinguishment of Silver Lake convertible debt 0 0 (585) 0 Investment impairments 0 (7) (3) (16) Foreign currency gain (loss) (26) 23 (22) (16) Gain (loss) on derivative instruments 22 (26) 7 (9) Fair value adjustments to equity investments 9 (7) (4) 12 Assessments on uncertain tax positions 0 0 (11) 0 Other 5 0 4 2 Total other income (expense) $ 42 $ 7 $ (519) $ 46 X - DefinitionNet Periodic Defined Benefits Expense (Reversal of Expense), Excluding Service Cost Component And Settlement + ReferencesNo definition available. + Details Name: msi_NetPeriodicDefinedBenefitsExpenseReversalofExpenseExcludingServiceCostComponentAndSettlement Namespace Prefix: msi_ Data

Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionOther Miscellaneous Nonoperating Income (loss) + ReferencesNo definition available. + Details Name: msi_OtherMiscellaneousNonoperatingIncomeloss Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionUncertain Tax Position, Adjustment + ReferencesNo definition available. + Details Name: msi_UncertainTaxPositionAdjustment Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of other-than-temporary decline in value that has been recognized against investment accounted for under equity method of accounting. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481664/323-10-45-1 + Details Name: us-gaap_EquityMethodInvestmentOtherThanTemporaryImpairment Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of realized gain (loss) from sale of investment in equity security measured at fair value with change in fair value recognized in net income (FV-NI). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(3)(d)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 321 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479536/321-10-50-4 + Details Name: us-gaap_EquitySecuritiesFvNiRealizedGainLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, before tax, of realized and unrealized gain (loss) from foreign currency transaction. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-07(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 35 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482014/830-20-35-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481956/830-20-45-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481926/830-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481839/830-10-45-17 + Details Name: us-gaap_ForeignCurrencyTransactionGainLossBeforeTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAggregate net gain (loss) on all derivative instruments recognized in earnings during the period, before tax effects. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4A + Details Name: us-gaap_GainLossOnDerivativeInstrumentsNetPretax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionDifference between the fair value of payments made and the carrying amount of debt which is extinguished prior to maturity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-4 + Details Name: us-gaap_GainsLossesOnExtinguishmentOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of interest expense classified as operating and nonoperating. Includes, but is not limited to, cost of borrowing accounted for as interest expense. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-24Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483013/835-20-50-1 + Details Name: us-gaap_InterestExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_InterestIncomeExpenseNetAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of interest income (expense) classified as nonoperating. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48 + Details Name: us-gaap_InterestIncomeExpenseNonoperatingNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after accretion (amortization) of discount (premium), and investment expense, of interest income and dividend income on nonoperating securities. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_InvestmentIncomeNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of income (expense) related to nonoperating activities, classified as other. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_OtherNonoperatingIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_OtherNonoperatingIncomeExpenseAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 65 R54.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Earnings Per Common Share (Details) - USD ($) $ / shares in Units, shares in Millions, $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Basic earnings (loss) per common share: Â Â Â Â Earnings $ 562 $ 464 $ 966 $ 1,113 Weighted average common shares outstanding (in shares) 167.1 166.7 166.7 167.2 Basic earnings per share amount (in USD per share) $ 3.36 $ 2.78 $ 5.79 $ 6.66 Diluted earnings per common share: Â Â Â Â Earnings $ 562 $ 464 $ 966 $ 1,113 Weighted average common shares outstanding (in shares) 167.1 166.7 166.7 167.2 Add effect of dilutive securities: Â Â Â Â Share-based awards (in shares) 3.8 3.5 3.9 3.6 Diluted weighted average common shares outstanding (in shares) 170.9 171.7 170.6 172.2 Per share amount (in USD per share) $ 3.29 $ 2.70 $ 5.66 $ 6.46 Silver Lake Convertible Debt Â Â Â Â Add effect of dilutive securities: Â Â Â Â Senior convertible notes (in shares) 0.0 1.5 0.0 1.4 X - ReferencesNo definition available. + Details Name: us-gaap_DilutiveSecuritiesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period per each share of common stock or unit outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-11Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-7Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI 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https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareBasic Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareBasicAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe amount of net income (loss) for the period available to each share of common stock or common unit outstanding during the reporting period and to each share or unit that would have been outstanding assuming the issuance of common shares or units for all dilutive potential common shares or units outstanding during the reporting period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 52 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-52Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 15 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482635/260-10-55-15Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (e)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480175/815-40-65-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 11 -Subparagraph (a) -Publisher FASB -URI 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14: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-4Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(25)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(27)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-7 + Details Name: us-gaap_EarningsPerShareDiluted Namespace

Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_EarningsPerShareDilutedAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAdditional shares included in the calculation of diluted EPS as a result of the potentially dilutive effect of convertible debt securities using the if-converted method. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-42Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 40 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-40 + Details Name: us-gaap_IncrementalCommonSharesAttributableToConversionOfDebtSecurities Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionAdditional shares included in the calculation of diluted EPS as a result of the potentially dilutive effect of share based payment arrangements using the treasury stock method. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480454/718-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI 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taxes, which is attributable to the parent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: 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Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iii)(B)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 30: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(4)(iv)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 31: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1B -Subparagraph (SX 210.13-02(a)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480097/470-10-S99-1BReference 32: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 60B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-60BReference 33: http://www.xbrl.org/2003/role/disclosureRef -Topic 205 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483499/205-20-50-7Reference 34: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1AReference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 37: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_NetIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe average number of shares or units issued and outstanding that are used in calculating diluted EPS or earnings per unit (EPU), determined based on the timing of issuance of shares or units in the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 16 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-16 + Details Name: us-gaap_WeightedAverageNumberOfDilutedSharesOutstanding Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionNumber of [basic] shares or units, after adjustment for contingently issuable shares or units and other shares or units not deemed outstanding, determined by relating the portion of time within a reporting period that common shares or units have been outstanding to the total time in that period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482689/260-10-45-10 + Details Name: us-gaap_WeightedAverageNumberOfSharesOutstandingBasic Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_DebtInstrumentAxis=msi_SilverLakeConvertibleDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 66 R55.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Earnings Per Common Share - Additional Information (Details) - shares shares in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Stock Options Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Securities excluded from computation of dilutive shares due to antidilutive nature (in shares) 0.1 0.3 0.1 0.3 Performance Options Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Securities excluded from computation of dilutive shares due to antidilutive nature (in shares) Â 0.2 Â 0.2 Common stock | Silver Lake Convertible Debt Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Securities excluded from computation of dilutive shares due to antidilutive nature (in shares) Â Â 0.3 Â X - DefinitionSecurities (including those issuable pursuant to contingent stock agreements) that could potentially dilute basic earnings per share (EPS) or earnings per unit (EPU) in the future that were not included in the computation of diluted EPS or EPU because to do so would increase EPS or EPU amounts or decrease loss per share or unit amounts for the period presented. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 260 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482662/260-10-50-1 + Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareAmount Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-04(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69E -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69EReference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69F -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69FReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic

20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 26: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 27: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1 + Details Name: us-gaap_DebtInstrumentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareByAntidilutiveSecuritiesAxis=us-gaap_EmployeeStockOptionMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareByAntidilutiveSecuritiesAxis=msi_PerformanceOptionsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AntidilutiveSecuritiesExcludedFromComputationOfEarningsPerShareByAntidilutiveSecuritiesAxis=us-gaap_CommonStockMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_SilverLakeConvertibleDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 67 R56.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Accounts Receivable, Net (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Â Accounts receivable $ 1,929 $ 1,779 Less allowance for credit losses (81) (69) Accounts receivable, net $ 1,848 $ 1,710 X - DefinitionAmount, before allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(3)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1 + Details Name: us-gaap_AccountsReceivableGrossCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after allowance for credit loss, of right to consideration from customer for product sold and service rendered in normal course of business, classified as current. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481990/310-10-45-2 + Details Name: us-gaap_AccountsReceivableNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of allowance for credit loss on accounts receivable, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(4)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479344/326-20-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 310 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481962/310-10-50-4 + Details Name: us-gaap_AllowanceForDoubtfulAccountsReceivableCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 68 R57.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Inventories, Net (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Inventory, Net [Abstract] Â Â Finished goods $ 366 $ 328 Work-in-process and production materials 586 640 Inventories, gross 952 968 Less inventory reserves (136) (141) Inventories, net $ 816 $ 827 X - DefinitionAmount before valuation and LIFO reserves of completed merchandise or goods expected to be sold within one year or operating cycle, if longer. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_InventoryFinishedGoods Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionGross amount, as of the balance sheet date, of merchandise, goods, commodities, or supplies held for future sale or to be used in manufacturing, servicing or production process. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_InventoryGross Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount after valuation and LIFO reserves of inventory expected to be sold, or consumed within one year or operating cycle, if longer. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_InventoryNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_InventoryNetAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of valuation reserve for inventory. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 330 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.BB) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480581/330-10-S99-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_InventoryValuationReserves Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionThe aggregate carrying amount as of the balance sheet date of items held by the entity which are partially completed at the time of measurement and unprocessed items that will go through the production process and become part of the final product. Includes supplies used directly or indirectly in the manufacturing or production process. This element may be used when the reporting entity combines work in process and raw materials into an aggregate amount. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(6)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_InventoryWorkInProcessAndRawMaterials Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant XML 69 R58.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Other Current Assets (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Other Current Assets [Abstract] Â Â Current contract cost assets $ 78 $ 56 Contractor receivables 29 40 Tax-related deposits 41 32 Other 291 229 Other current assets $ 439 $ 357 X - ReferencesNo definition available. + Details Name: msi_OtherCurrentAssetsAbstract Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThis element represents other current assets other than specified in taxonomy. + ReferencesNo definition available. + Details Name: msi_OtherUnspecifiedCurrentAssets Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after accumulated amortization and accumulated impairment loss, of asset recognized from cost incurred to obtain or fulfill contract with customer; classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 340 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479483/340-40-50-3 + Details Name: us-gaap_CapitalizedContractCostNetCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of right to consideration in exchange for good or service transferred to customer withheld under retainage provision in long-term contract or program when right to consideration is unconditional. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 910 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482546/910-10-50-7Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(3)(c)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_ConstructionContractorReceivableRetainage Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of current assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(8)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of asset related to consideration paid in advance for income and other taxes that provide economic benefits within a future period of one year or the normal operating cycle, if longer. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 340 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483032/340-10-45-1Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 340 -SubTopic 10 -Name Accounting Standards Codification -Section 05 -Paragraph 5 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482955/340-10-05-5 + Details Name: us-gaap_PrepaidTaxes Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant XML 70 R59.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Property, Plant and Equipment, Net (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Property, Plant and Equipment, Net [Abstract] Â Â Land $ 5 $ 5 Leasehold improvements 447 448 Machinery and equipment 2,404 2,396 Property, plant and equipment, gross 2,856 2,849 Less accumulated depreciation (1,832) (1,885) Property, plant and equipment, net $ 1,024 $ 964 X - DefinitionAmount before accumulated depletion of real estate held for productive use, excluding land held for sale. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(13)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_Land Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount before accumulated depreciation of additions or improvements to assets held under a lease arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1 + Details Name: us-gaap_LeaseholdImprovementsGross Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount before accumulated depreciation of tangible personal property used to produce goods and services, including, but is not limited to, tools, dies and molds, computer and office equipment. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1 + Details Name: us-gaap_MachineryAndEquipmentGross Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of accumulated depreciation and amortization from plant, property, and equipment and right-of-use asset from finance lease. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Subparagraph (a) -SubTopic 20 -Topic 842 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-4Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -SubTopic 20 -Topic 842 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_PropertyPlantAndEquipmentAndFinanceLeaseRightOfUseAssetAccumulatedDepreciationAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after accumulated depreciation and amortization, of property, plant, and equipment and finance lease right-of-use asset. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -SubTopic 20 -Topic 842 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-4 + Details Name: us-gaap_PropertyPlantAndEquipmentAndFinanceLeaseRightOfUseAssetAfterAccumulatedDepreciationAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, before accumulated depreciation and amortization, of property, plant, and equipment and finance lease right-of-use asset. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 360 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(18)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (a) -SubTopic 20 -Topic 842 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_PropertyPlantAndEquipmentAndFinanceLeaseRightOfUseAssetBeforeAccumulatedDepreciationAndAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_PropertyPlantAndEquipmentNetAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 71 R60.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Property, Plant and Equipment, Net Additional Information (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended 12 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Dec. 31, 2023 Property, Plant and Equipment [Line Items] Â Â Â Â Â Â Reorganization of business charges $ 7 $ 6 $ 21 $ 22 Â Depreciation $ 46 $ 47 $ 136 $ 134 Â Other Restructuring Â Â Â Â Â Property, Plant and Equipment [Line Items] Â Â Â Â Â Reorganization of business charges Â Â Â Â $ 24 X - DefinitionThe amount of expense recognized in the current period that reflects the allocation of the cost of tangible assets over the assets' useful lives. Includes production and non-production related depreciation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 360 -SubTopic 10 -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482099/360-10-50-1 + Details Name: us-gaap_Depreciation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 7A -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478964/842-20-50-7A + Details Name: us-gaap_PropertyPlantAndEquipmentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of restructuring charges, remediation cost, and asset impairment loss. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section

S99 -Paragraph 2 -Subparagraph (SX 210.5-03(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_RestructuringSettlementAndImpairmentProvisions Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_OtherRestructuringMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 72 R61.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Investments (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Organization, Consolidation and Presentation of Financial Statements [Abstract] Â Â Common stock $ 25 $ 28 Strategic investments 26 28 Company-owned life insurance policies 78 74 Equity method investments 11 13 Long-term investments $ 140 $ 143 X - DefinitionCarrying amount as of the balance sheet date of amounts which could be received based on the terms of the insurance contract upon surrendering life policies owned by the entity. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_CashSurrenderValueOfLifeInsurance Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionThis item represents the carrying amount on the entity's balance sheet of its investment in common stock of an equity method investee. This is not an indicator of the fair value of the investment, rather it is the initial cost adjusted for the entity's share of earnings and losses of the investee, adjusted for any distributions (dividends) and other than temporary impairment (OTTI) losses recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481664/323-10-45-1Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 25 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-25 + Details Name: us-gaap_EquityMethodInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of investment in equity security measured at fair value with change in fair value recognized in net income (FV-NI), classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482736/825-10-45-1A + Details Name: us-gaap_EquitySecuritiesFVNINoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of investment in equity security without readily determinable fair value. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 321 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479536/321-10-50-3 + Details Name: us-gaap_EquitySecuritiesWithoutReadilyDeterminableFairValueAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionThe total amount of investments that are intended to be held for an extended period of time (longer than one operating cycle). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(12)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermInvestments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_OrganizationConsolidationAndPresentationOfFinancialStatementsAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 73 R62.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Other Assets (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Other Assets [Abstract] Â Â Defined benefit plan assets $ 149 $ 98 Non-current contract cost assets 124 119 Other 61 57 Other assets, total $ 334 $ 274 X - DefinitionThe aggregate carrying amount as of the balance sheet date of noncurrent assets not separately disclosed in the financial statements or notes thereto. + ReferencesNo definition available. + Details Name: msi_OtherUnspecifiedAssets Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, after accumulated amortization and accumulated impairment loss, of asset recognized from cost incurred to obtain or fulfill contract with customer; classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 340 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479483/340-40-50-3 + Details Name: us-gaap_CapitalizedContractCostNetNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of asset, recognized in statement of financial position, for overfunded defined benefit pension and other postretirement plans. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.6-04(7)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479170/946-210-S99-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1 + Details Name: us-gaap_DefinedBenefitPlanAssetsForPlanBenefitsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of noncurrent assets classified as other. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(17)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAssetsNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_OtherAssetsNoncurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 74 R63.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Accounts Payable Additional Information (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Debt Instrument [Line Items] Â Â Payment timing period 60 days Â Supplier finance payables $ 38 $ 35 Minimum Â Â Debt Instrument [Line Items] Â Â Payment timing period 75 days Â Maximum Â Â Debt Instrument [Line Items] Â Â Payment timing period 120 days Â X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-04(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 5: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 6: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69E -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69EReference 8: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69F -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69FReference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1D -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1DReference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1E -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1EReference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1F -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1FReference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1I -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 26: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 27: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1 + Details Name: us-gaap_DebtInstrumentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of obligation for supplier finance program. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 405 -SubTopic 50 -Name Accounting Standards Codification -Section 55 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147477128/405-50-55-5Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479468/405-50-50-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479468/405-50-50-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479468/405-50-50-4Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479468/405-50-50-3Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (b)(2)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479468/405-50-50-3 + Details Name: us-gaap_SupplierFinanceProgramObligation Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionPeriod when payment is expected to be made to finance provider or intermediary in supplier finance program, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 405 -SubTopic 50 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479468/405-50-50-3 + Details Name: us-gaap_SupplierFinanceProgramPaymentTimingPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: instant X - Details Name: srt_RangeAxis=srt_MinimumMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_RangeAxis=srt_MaximumMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 75 R64.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Accrued Liabilities (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Accrued Liabilities [Abstract] Â Â Compensation $ 369 $ 407 Tax liabilities 144 231 Dividend payable 164 163 Trade liabilities 175 140 Current lease liabilities 131 125 Customer reserves 86 89 Other 460 349 Accrued liabilities $ 1,529 $ 1,504 X - DefinitionAccrued Trade Liabilities + ReferencesNo definition available. + Details Name: msi_AccruedTradeLiabilities Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionCustomer Reserves + ReferencesNo definition available. + Details Name: msi_CustomerReserves Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionCarrying amount as of the balance sheet date of the unpaid sum of the known and estimated amounts payable to satisfy all currently due domestic and foreign income tax obligations. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(15)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_AccruedIncomeTaxesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionCarrying value as of the balance sheet date of obligations incurred and payable, pertaining to costs that are statutory in nature, are incurred on contractual obligations, or accumulate over time and for which invoices have not yet been received or will not be rendered. Examples include taxes, interest, rent and utilities. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_AccruedLiabilitiesCurrent Namespace

Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_AccruedLiabilitiesCurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionCarrying value as of the balance sheet date of dividends declared but unpaid on equity securities issued by the entity and outstanding. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(15)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 405 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478790/946-405-45-2Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(15)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_DividendsPayableCurrentAndNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionTotal of the carrying values as of the balance sheet date of obligations incurred through that date and payable for obligations related to services received from employees, such as accrued salaries and bonuses, payroll taxes and fringe benefits. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_EmployeeRelatedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionPresent value of lessee's discounted obligation for lease payments from operating lease, classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479041/842-20-45-1 + Details Name: us-gaap_OperatingLeaseLiabilityCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of expenses incurred but not yet paid classified as other, due within one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherAccruedLiabilitiesCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant XML 76 R65.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Other Liabilities (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Other Liabilities [Abstract] Â Â Defined benefit plans (Note 8) $ 855 $ 939 Non-current contract liabilities 480 424 Unrecognized tax benefits 38 26 Deferred income taxes 59 55 Environmental reserve 119 119 Other 214 178 Other liabilities $ 1,765 $ 1,741 X - DefinitionThis element represents other noncurrent liabilities other than specified in the taxonomy. + ReferencesNo definition available. + Details Name: msi_OtherUnspecifiedNoncurrentLiabilities Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionThe non-current portion of the gross amount of unrecognized tax benefits pertaining to uncertain tax positions taken in tax returns as of the balance sheet date, excluding amounts pertaining to examined tax returns. + ReferencesNo definition available. + Details Name: msi_UnrecognizedTaxBenefitsNoncurrent Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionCarrying value of the obligation (known or estimated) arising from requirements to perform activities to remediate one or more sites, payable after twelve months or beyond the next operating cycle if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-1Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 410 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481931/410-30-50-7Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 410 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481931/410-30-50-10 + Details Name: us-gaap_AccruedEnvironmentalLossContingenciesNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of obligation to transfer good or service to customer for which consideration has been received or is receivable, classified as noncurrent. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-8Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479837/606-10-45-2 + Details Name: us-gaap_ContractWithCustomerLiabilityNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after deferred tax asset, of deferred tax liability attributable to taxable differences with jurisdictional netting. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(15)(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482525/740-10-45-6 + Details Name: us-gaap_DeferredIncomeTaxLiabilitiesNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of liability, recognized in statement of financial position, for defined benefit pension plan, classified as noncurrent. Excludes other postretirement benefit plan. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-3Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 715 -SubTopic 20 -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-2Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 715 -SubTopic 20 -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1 + Details Name: us-gaap_DefinedBenefitPensionPlanLiabilitiesNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of liabilities classified as other, due after one year or the normal operating cycle, if longer. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(24)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_OtherLiabilitiesNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_OtherLiabilitiesNoncurrentAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 77 R66.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Stockholders' Equity (Details) - USD ($) $ / shares in Units, shares in Millions, $ in Millions 1 Months Ended 3 Months Ended 9 Months Ended Oct. 31, 2024 Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Â Â Â Â Number of shares repurchased (in shares) Â 0.1 Â 0.4 Â Repurchase of common shares, average cost (in USD per share) Â $ 440.53 Â $ 355.31 Â Payments for repurchased shares Â $ 31 Â $ 141 Â Payments of dividends Â $ 164 $ 147 $ 490 $ 443 Subsequent Event Â Â Â Â Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Â Â Â Â Payments of dividends $ 164 Â Â Â Â Â X - DefinitionAmount of cash outflow in the form of ordinary dividends to common shareholders of the parent entity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-gaap_PaymentsOfDividendsCommonStock Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 1D -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-1DReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(v) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNumber of shares that have been repurchased and retired during the period. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockRepurchasedAndRetiredDuringPeriodShares Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionEquity impact of the value of stock that has been repurchased and retired during the period. The excess of the purchase price over par value can be charged against retained earnings (once the excess is fully allocated to additional paid in capital). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(28)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(29)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1 + Details Name: us-gaap_StockRepurchasedAndRetiredDuringPeriodValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionTotal cost of

shares repurchased divided by the total number of shares repurchased. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 505 -SubTopic 30 -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481549/505-30-45-1 + Details Name: us-gaap_TreasuryStockAcquiredAverageCostPerShare Namespace Prefix: us-gaap_ Data Type: dtr-types:perShareItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_SubsequentEventTypeAxis=us-gaap_SubsequentEventMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 78 R67.htm IDEA: XBRL DOCUMENT v3.24.3 Other Financial Data - Accumulated Other Comprehensive Loss (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Jun. 29, 2024 Mar. 30, 2024 Sep. 30, 2023 Jul. 01, 2023 Apr. 01, 2023 Sep. 28, 2024 Sep. 30, 2023 Accumulated Other Comprehensive Income (Loss) [Roll Forward] Â Â Â Â Â Â Â Â Balance at beginning of period Â Â $ 739 Â Â Â $ 739 Â Other comprehensive income (loss) $ 79 Â Â Â $ (58) Â Â Â 70 $ 30 Balance at end of period 1,341 Â Â Â Â Â Â 1,341 Â Accumulated Other Comprehensive Income (Loss) Â Â Â Â Â Â Â Â Accumulated Other Comprehensive Income (Loss) [Roll Forward] Â Â Â Â Â Â Â Â Balance at beginning of period (2,549) $ (2,553) (2,540) (2,447) $ (2,487) $ (2,535) (2,540) (2,535) Other comprehensive income (loss) 79 4 (13) (58) 40 48 Â Â Balance at end of period (2,470) (2,549) (2,553) (2,505) (2,447) (2,487) (2,470) (2,505) Foreign Currency Translation Adjustments Â Â Â Â Â Â Â Â Accumulated Other Comprehensive Income (Loss) [Roll Forward] Â Â Â Â Â Â Â Â Balance at beginning of period (509) Â (482) (476) Â (539) (482) (539) Other comprehensive income (loss) before reclassification adjustment 73 Â Â (62) Â Â 44 (8) Tax benefit (expense) (1) Â Â (8) Â Â 1 1 Other comprehensive income (loss) 72 Â Â (70) Â Â 45 (7) Balance at end of period (437) (509) Â (546) (476) Â (437) (546) Defined Benefit Plans Â Â Â Â Â Â Â Â Accumulated Other Comprehensive Income (Loss) [Roll Forward] Â Â Â Â Â Â Â Â Balance at beginning of period (2,032) Â (2,046) (1,971) Â (1,996) (2,046) (1,996) Tax expense (2) Â Â (4) Â Â (6) (11) Reclassification adjustments into Net earnings, net of tax 7 Â Â 12 Â Â 21 37 Other comprehensive income (loss) 7 Â Â 12 Â Â 21 37 Balance at end of period (2,025) (2,032) Â (1,959) (1,971) Â (2,025) (1,959) Reclassification adjustment - Actuarial net losses into Other income Â Â Â Â Â Â Â Â Accumulated Other Comprehensive Income (Loss) [Roll Forward] Â Â Â Â Â Â Â Â Reclassification adjustment before tax 9 Â Â 15 Â Â 25 45 Reclassification adjustment - Prior service benefits into Other income Â Â Â Â Â Â Â Â Accumulated Other Comprehensive Income (Loss) [Roll Forward] Â Â Â Â Â Â Â Â Reclassification adjustment before tax 0 Â Â 1 Â Â 2 3 Accumulated Gain (Loss), Net, Cash Flow Hedge, Parent Â Â Â Â Â Â Â Â Accumulated Other Comprehensive Income (Loss) [Roll Forward] Â Â Â Â Â Â Â Â Balance at beginning of period (8) Â $ (12) 0 Â $ 0 (12) 0 Other comprehensive income (loss) before reclassification adjustment 0 Â Â 0 Â Â 4 0 Other comprehensive income before reclassification adjustment, net of tax 0 Â Â 0 Â Â 4 0 Other comprehensive income (loss) 0 Â Â 0 Â Â 4 0 Balance at end of period $ (8) $ (8) Â $ 0 $ 0 Â $ (8) $ 0 X - DefinitionAmount before tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4 + Details Name: us-gaap_OtherComprehensiveIncomeLossBeforeReclassificationsBeforeTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount after tax, before reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15 + Details Name: us-gaap_OtherComprehensiveIncomeLossBeforeReclassificationsNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of tax expense (benefit) allocated to other comprehensive income (loss) before reclassification adjustment from accumulated other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 12 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-12Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1 + Details Name: us-gaap_OtherComprehensiveIncomeLossBeforeReclassificationsTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount after tax and reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 2 -SubTopic 10 -Topic 505 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481112/505-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(21)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(23)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1BReference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-1A + Details Name: us-gaap_OtherComprehensiveIncomeLossNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount before tax of reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4 + Details Name: us-gaap_ReclassificationFromAccumulatedOtherComprehensiveIncomeCurrentPeriodBeforeTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount after tax of reclassification adjustments of other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 220 -SubTopic 10 -Section 45 -Paragraph 14A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-14AReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-5Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481674/830-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-17Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 8: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 55 -Paragraph 15 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482739/220-10-55-15 + Details Name: us-gaap_ReclassificationFromAccumulatedOtherComprehensiveIncomeCurrentPeriodNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionA roll forward is a reconciliation of a concept from the beginning of a period to the end of a period. + ReferencesNo definition available. + Details Name: us-gaap_ReclassificationFromAccumulatedOtherComprehensiveIncomeCurrentPeriodNetOfTaxAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of tax expense (benefit) of reclassification adjustment from accumulated other comprehensive income (loss). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 12 -SubTopic 10 -Topic 220 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-12Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482765/220-10-50-4Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(19)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-17A + Details Name: us-gaap_ReclassificationFromAociCurrentPeriodTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of equity (deficit) attributable to parent and noncontrolling interest. Excludes temporary equity. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-6Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 60 -Name Accounting Standards Codification -Section 65 -Paragraph 1 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147476176/805-60-65-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (g)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 323 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478666/740-323-65-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 848 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 2 -Subparagraph (a)(3)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483550/848-10-65-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 842 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 8 -Subparagraph (c)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479832/842-10-65-8Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-24Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 23 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-23Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 5 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483421/250-10-45-5Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 326 -SubTopic 10 -Name Accounting Standards Codification -Section 65 -Paragraph 5 -Subparagraph (c)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479654/326-10-65-5Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 65 -Paragraph 6 -Subparagraph (h)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480528/815-20-65-6Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic

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http://www.xbrl.org/2003/role/disclosureRef -Topic 830 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 20 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481694/830-30-45-20Reference 34: http://www.xbrl.org/2003/role/exampleRef -Topic 946 -SubTopic 830 -Name Accounting Standards Codification -Section 55 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479168/946-830-55-11Reference 35: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 205 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478009/946-205-45-3Reference 36: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 505 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478448/946-505-50-3Reference 37: http://www.xbrl.org/2003/role/disclosureRef -Topic 946 -SubTopic 210 -Name Accounting Standards 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-Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.6-09(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479134/946-220-S99-3Reference 42: http://www.xbrl.org/2003/role/disclosureRef -Topic 505 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.3-04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480008/505-10-S99-1Reference 43: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(g)(1)(ii)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 44: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 323 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481687/323-10-50-3Reference 45: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 825 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-Publisher FASB -URI https://asc.fasb.org/1943274/2147476166/350-60-65-1 + Details Name: us-gaap_StockholdersEquityIncludingPortionAttributableToNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - Details Name: us-gaap_StatementEquityComponentsAxis=us-gaap_AccumulatedOtherComprehensiveIncomeMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementEquityComponentsAxis=us-gaap_AccumulatedTranslationAdjustmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementEquityComponentsAxis=us-gaap_AccumulatedDefinedBenefitPlansAdjustmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementEquityComponentsAxis=us-gaap_AccumulatedDefinedBenefitPlansAdjustmentNetUnamortizedGainLossMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementEquityComponentsAxis=us-gaap_AccumulatedDefinedBenefitPlansAdjustmentNetPriorServiceCostCreditMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementEquityComponentsAxis=us-gaap_AccumulatedGainLossNetCashFlowHedgeParentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 79 R68.htm IDEA: XBRL DOCUMENT v3.24.3 Debt and Credit Facilities - Schedule of Debt (Details) - USD ($) $ in Millions Sep. 28, 2024 Mar. 25, 2024 Dec. 31, 2023 Debt Instrument [Line Items] Â Â Â Long-term debt, gross $ 5,997 Â $ 6,019 Adjustments for unamortized gains on interest rate swap terminations (1) Â (1) Long-Term Debt, Current Maturities (322) Â (1,313) Long-term debt $ 5,674 Â 4,705 Senior Notes | 4.0% senior notes due 2024 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 4.00% Â Â Long-term debt, gross $ 0 Â 313 Senior Notes | senior notes due 2028 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 4.60% Â Â Long-term debt, gross $ 696 Â 695 Senior Notes | 5.0% senior notes due 2029 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 5.00% 5.00% Â Long-term debt, gross $ 396 Â 0 Senior Notes | senior notes due 2029 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 4.60% Â Â Long-term debt, gross $ 802 Â 802 Senior Notes | senior notes due 2030 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 2.30% Â Â Long-term debt, gross $ 895 Â 894 Senior Notes | senior notes due 2031 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 2.75% Â Â Long-term debt, gross $ 846 Â 845 Senior Notes | senior notes due 2032 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 5.60% Â Â Long-term debt, gross $ 596 Â 595 Senior Notes | 5.4% senior notes due 2034 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 5.40% 5.40% Â Long-term debt, gross $ 892 Â 0 Senior Notes | senior notes due 2037 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 6.625% Â Â Long-term debt, gross $ 38 Â 38 Senior Notes | senior notes due 2044 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 5.50% Â Â Long-term debt, gross $ 397 Â 397 Convertible notes | senior convertible notes due 2024 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 1.75% Â Â Long-term debt, gross $ 0 Â 1,000 Unsecured Debt | 7.5% debentures due 2025 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 7.50% Â Â Long-term debt, gross $ 252 Â 252 Unsecured Debt | 6.5% debentures due 2025 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 6.50% Â Â Long-term debt, gross $ 70 Â 70 Unsecured Debt | debentures due 2028 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 6.50% Â Â Long-term debt, gross $ 24 Â 25 Unsecured Debt | debentures due 2097 Â Â Â Debt Instrument [Line Items] Â Â Â Interest rate 5.22% Â Â Long-term debt, gross $ 93 Â $ 93 X - DefinitionUnamortized Gains on Interest Rate Swap Terminations + ReferencesNo definition available. + Details Name: msi_UnamortizedGainsonInterestRateSwapTerminations Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount, before unamortized (discount) premium and debt issuance costs, of long-term debt. Includes, but is not limited to, notes payable, bonds payable, commercial loans, mortgage loans, convertible debt, subordinated debt and other types of debt. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -SubTopic 10 -Topic 210 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-4 + Details Name: us-gaap_DebtInstrumentCarryingAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionContractual interest rate for funds borrowed, under the debt agreement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1B + Details Name: us-gaap_DebtInstrumentInterestRateStatedPercentage Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-04(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 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-Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 26: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 27: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1 + Details Name: us-gaap_DebtInstrumentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as current. Excludes lease obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(20)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-

1 + Details Name: us-gaap_LongTermDebtCurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as noncurrent. Excludes lease obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LongTermDebtNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_SeniorNotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A4.0SeniorNotesDue2024Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A4.6SeniorNotesDue2028Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.0SeniorNotesDue2029Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A4.6SeniorNotesDue2029Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A23SeniorNotesDue2030Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A275SeniorNotesDue2031Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A56SeniorNotesDue2032Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.4SeniorNotesDue2034Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A6.625SeniorNotesDue2037Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.5SeniorNotesdue2044Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_ConvertibleDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A1.75SeniorConvertibleNotesDuein2024Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_UnsecuredDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A7.5DebenturesDue2025Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A6.5DebenturesDue2025Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A6.5DebenturesDue2028Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.22DebenturesDue2097Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 80 R69.htm IDEA: XBRL DOCUMENT v3.24.3 Debt and Credit Facilities (Details) - USD ($) 3 Months Ended 9 Months Ended Mar. 25, 2024 Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Feb. 14, 2024 Dec. 31, 2023 Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Long term debt Â $ 5,997,000,000 Â $ 5,997,000,000 Â Â $ 6,019,000,000 Loss from the extinguishment of Silver Lake convertible Â 0 $ 0 585,000,000 $ 0 Â Â 1.75% Senior Convertible Notes Due in 2024 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Debt instrument, repurchase amount Â 593,000,000 Â 593,000,000 Â Â Â Loss from the extinguishment of Silver Lake convertible Â Â Â 585,000,000 Â Â Â Accrued interest Â 8,000,000 Â 8,000,000 Â Â Â Commercial Paper Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Long term debt Â 0 Â 0 Â Â Â Line of credit facility borrowing capacity Â 2,200,000,000 Â 2,200,000,000 Â Â Â Line of Credit | Revolving Credit Facility | 2021 Motorola Solutions Credit Agreement Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Line of credit facility borrowing capacity Â 2,250,000,000 Â 2,250,000,000 Â Â Â Line of Credit | Letter of Credit | 2021 Motorola Solutions Credit Agreement Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Line of credit facility borrowing capacity Â 450,000,000 Â $ 450,000,000 Â Â Â Senior Notes | 4.0% senior notes due 2024 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Repayments of debt Â $ 313,000,000 Â Â Â Â Â Interest rate Â 4.00% Â 4.00% Â Â Â Long term debt Â $ 0 Â $ 0 Â Â 313,000,000 Senior Notes | 5.0% senior notes due 2029 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Interest rate 5.00% 5.00% Â 5.00% Â Â Â Long term debt Â $ 396,000,000 Â $ 396,000,000 Â Â 0 Debt instrument face amount $ 400,000,000 Â Â Â Â Â Â Senior Notes | 5.4% senior notes due 2034 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Interest rate 5.40% 5.40% Â 5.40% Â Â Â Long term debt Â $ 892,000,000 Â $ 892,000,000 Â Â 0 Debt instrument face amount $ 900,000,000 $ 900,000,000 Â $ 900,000,000 Â Â Â Senior Notes | 5.0 % Senior Notes Due 2029 and 5.4% Senior Notes Due 2034 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Debt instrument net of issuance costs 1,300,000,000 Â Â Â Â Â Â Â Â Convertible notes | 1.75% Senior Convertible Notes Due in 2024 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Interest rate Â 1.75% Â 1.75% Â Â Â Long term debt Â $ 0 Â $ 0 Â Â 1,000,000,000 Debt instrument, repurchased principal amount $ 1,000,000,000 $ 1,000,000,000 Â $ 1,000,000,000 Â $ 1,000,000,000 Â Debt instrument, repurchase amount Â Â Â Â Â Â $ 1,590,000,000 Â Unsecured Debt | 7.5% debentures due 2025 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Interest rate Â 7.50% Â 7.50% Â Â Â Long term debt Â $ 252,000,000 Â $ 252,000,000 Â Â 252,000,000 Unsecured Debt | 6.5% debentures due 2025 Â Â Â Â Â Â Â Â Debt Instrument [Line Items] Â Â Â Â Â Â Â Â Interest rate Â 6.50% Â 6.50% Â Â Â Long term debt Â $ 70,000,000 Â $ 70,000,000 Â Â $ 70,000,000 X - DefinitionAmount, before unamortized (discount) premium and debt issuance costs, of long-term debt. Includes, but is not limited to, notes payable, bonds payable, commercial loans, mortgage loans, convertible debt, subordinated debt and other types of debt. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)) -SubTopic 10 -Topic 210 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-4 + Details Name: us-gaap_DebtInstrumentCarryingAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionFace (par) amount of debt instrument at time of issuance. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2 + Details Name: us-gaap_DebtInstrumentFaceAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionContractual interest rate for funds borrowed, under the debt agreement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1B + Details Name: us-gaap_DebtInstrumentInterestRateStatedPercentage Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(f)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 235 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 3 -Subparagraph (SX 210.12-04(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 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http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 11: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 13: http://www.xbrl.org/2003/role/disclosureRef 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-Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1IReference 26: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2Reference 27: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1 + Details Name: us-gaap_DebtInstrumentLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionFair value amount of debt instrument that was repurchased. + ReferencesNo definition available. + Details Name: us-gaap_DebtInstrumentRepurchaseAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFace (par) amount of the original debt instrument that was repurchased. + ReferencesNo definition available. + Details Name: us-gaap_DebtInstrumentRepurchasedFaceAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionDifference between the fair value of payments made and the carrying amount of debt which is extinguished prior to maturity. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-2Reference 3: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 470 -SubTopic 50 -Section 40 -Paragraph 4 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481303/470-50-40-4 + Details Name: us-gaap_GainsLossesOnExtinguishmentOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of interest payable on debt, including, but not limited to, trade payables. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(15)(5)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 944 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-03(a)(15)(a)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478777/944-210-S99-1 + Details Name: us-gaap_InterestPayableCurrentAndNoncurrent Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionMaximum borrowing capacity under the credit facility without consideration of any current restrictions on the amount that could be borrowed or the amounts currently outstanding under the facility. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(19)(b)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_LineOfCreditFacilityMaximumBorrowingCapacity Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionThe cash inflow from additional borrowings, net of cash paid to third parties in connection with debt origination. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 14 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-14 + Details Name: us-gaap_ProceedsFromDebtNetOfIssuanceCosts Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of cash outflow for short-term and long-term debt. Excludes payment of lease obligation. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 15 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-15 + Details Name: us-

gaap_RepaymentsOfDebt Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: us-gaap_DebtInstrumentAxis=msi_A1.75SeniorConvertibleNotesDuein2024Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_CreditFacilityAxis=us-gaap_CommercialPaperMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_LineOfCreditMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_CreditFacilityAxis=us-gaap_RevolvingCreditFacilityMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A2021MotorolaSolutionsCreditAgreementMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_CreditFacilityAxis=us-gaap_LetterOfCreditMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_SeniorNotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A4.0SeniorNotesDue2024Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.0SeniorNotesDue2029Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.4SeniorNotesDue2034Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.0SeniorNotesDue2029And5.4SeniorNotesDue2034Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_ConvertibleDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_UnsecuredDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A7.5DebenturesDue2025Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DebtInstrumentAxis=msi_A6.5DebenturesDue2025Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 81 R70.htm IDEA: XBRL DOCUMENT v3.24.3 Risk Management - Additional Information (Details) â,¬ in Millions, Â£ in Millions, $ in Millions 9 Months Ended Sep. 28, 2024 USD ($) Sep. 28, 2024 EUR (â,¬) Sep. 28, 2024 GBP (Â£) Mar. 25, 2024 USD ($) Dec. 31, 2023 USD ($) 5.4% senior notes due 2034 | Senior Notes Â Â Â Â Â Derivative [Line Items] Â Â Â Â Â Debt instrument face amount $ 900 Â Â $ 900 Â Interest rate 5.40% 5.40% 5.40% 5.40% Â Debt instrument, term 10 years Â Â Â Â Credit Concentration Risk Â Â Â Â Â Derivative [Line Items] Â Â Â Â Â Aggregate net credit risk $ 9 Â Â Â Â Foreign Exchange Contract Â Â Â Â Â Derivative [Line Items] Â Â Â Â Â Notional amounts of outstanding foreign exchange contracts 1,300 Â Â Â $ 1,300 Foreign Exchange Contract | Not Designated As Hedging Instruments Â Â Â Â Â Derivative [Line Items] Â Â Â Â Â Notional amounts of outstanding foreign exchange contracts 19 Â Â Â Â Foreign Exchange Contract | Net Investment Hedging | Designated as Hedging Instrument Â Â Â Â Â Derivative [Line Items] Â Â Â Â Â Notional amounts of outstanding foreign exchange contracts Â â,¬ 100 Â£ 50 Â Â Treasury rate lock Â Â Â Â Â Derivative [Line Items] Â Â Â Â Â Notional amounts of outstanding foreign exchange contracts Â Â Â Â Â $ 200 Loss on settlement $ 8 Â Â Â Â Â X - DefinitionMaximum potential amount of future undiscounted payments that could be required under the credit derivative, before reduction for potential recoveries under recourse or collateralization provisions. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4K -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4K + Details Name: us-gaap_CreditDerivativeMaximumExposureUndiscounted Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionFace (par) amount of debt instrument at time of issuance. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482949/835-30-55-8Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69B -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69BReference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 69C -Publisher FASB -URI https://asc.fasb.org/1943274/2147481568/470-20-55-69CReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482900/835-30-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 835 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482925/835-30-45-2 + Details Name: us-gaap_DebtInstrumentFaceAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionContractual interest rate for funds borrowed, under the debt agreement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(22)(a)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 470 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147481139/470-20-50-1B + Details Name: us-gaap_DebtInstrumentInterestRateStatedPercentage Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: instant X - DefinitionPeriod of time between issuance and maturity of debt instrument, in PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents the reported fact of one year, five months, and thirteen days. + ReferencesNo definition available. + Details Name: us-gaap_DebtInstrumentTerm Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - DefinitionAmount of increase (decrease) in the fair value of derivatives recognized in the income statement. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4A -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4A + Details Name: us-gaap_DerivativeGainLossOnDerivativeNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480237/815-40-50-5 + Details Name: us-gaap_DerivativeLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNominal or face amount used to calculate payment on derivative. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-1BReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-1A + Details Name: us-gaap_DerivativeNotionalAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: na Period Type: instant X - Details Name: us-gaap_DebtInstrumentAxis=msi_A5.4SeniorNotesDue2034Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_LongtermDebtTypeAxis=us-gaap_SeniorNotesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_ConcentrationRiskByTypeAxis=us-gaap_CreditConcentrationRiskMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_HedgingDesignationAxis=us-gaap_NondesignatedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentsGainLossByHedgingRelationshipAxis=us-gaap_NetInvestmentHedgingMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_HedgingDesignationAxis=us-gaap_DesignatedAsHedgingInstrumentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_TreasuryLockMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 82 R71.htm IDEA: XBRL DOCUMENT v3.24.3 Risk Management - Foreign Currency Risk (Details) $ in Millions Sep. 28, 2024 USD ($) position Dec. 31, 2023 USD ($) position Derivative [Line Items] Â Â Number of net notional positions to buy or sell foreign currency disclosed (in number of positions) | position 5 5 Foreign Exchange Contract Â Â Derivative [Line Items] Â Â Notional amounts of outstanding foreign exchange contracts $ 1,300 $ 1,300 Foreign Exchange Contract | Euro | Long Â Â Derivative [Line Items] Â Â Notional amounts of outstanding foreign exchange contracts 307 322 Foreign Exchange Contract | Australian dollar | Long Â Â Derivative [Line Items] Â Â Notional amounts of outstanding foreign exchange contracts 240 140 Foreign Exchange Contract | British pound | Short Â Â Derivative [Line Items] Â Â Notional amounts of outstanding foreign exchange contracts 206 252 Foreign Exchange Contract | Canadian dollar | Short Â Â Derivative [Line Items] Â Â Notional amounts of outstanding foreign exchange contracts 74 76 Foreign Exchange Contract | Chinese renminbi | Short Â Â Derivative [Line Items] Â Â Notional amounts of outstanding foreign exchange contracts $ 68 $ 66 X - DefinitionThis element represents the number of the largest net notional amounts of positions to buy or sell foreign currency which is disclosed in the footnotes. + ReferencesNo definition available. + Details Name: msi_LargestPositionsOfForeignCurrencyDerivativesHeld Namespace Prefix: msi_ Data Type: xbrli:integerItemType Balance Type: na Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 40 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480237/815-40-50-5 + Details Name: us-gaap_DerivativeLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionNominal or face amount used to calculate payment on derivative. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1B -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-1BReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1A -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-1A + Details Name: us-gaap_DerivativeNotionalAmount Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: na Period Type: instant X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_CurrencyAxis=currency_EUR Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_PositionAxis=us-gaap_LongMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_CurrencyAxis=currency_AUD Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_CurrencyAxis=currency_GBP Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_PositionAxis=us-gaap_ShortMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_CurrencyAxis=currency_CAD Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: srt_CurrencyAxis=currency_CNY Namespace Prefix: Data Type: na Balance Type: Period Type: XML 83 R72.htm IDEA: XBRL DOCUMENT v3.24.3 Risk Management - Summary of Fair Values and Location in Condensed Consolidated Balance Sheet, Derivative Financial Instruments (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Other Current Assets Â Â Fair Value Â Â Other Current Assets $ 9 $ 14 Accrued Liabilities Â Â Fair Value Â Â Accrued Liabilities 8 16 Designated as Hedging Instrument | Foreign exchange contracts | Other Current Assets Â Â Fair Value Â Â Other Current Assets 0 1 Designated as Hedging Instrument | Foreign exchange contracts | Accrued Liabilities Â Â Fair Value Â Â Accrued Liabilities 5 3 Designated as Hedging Instrument | Treasury rate lock | Other Current Assets Â Â Fair Value Â Â Other Current Assets Â 0 Designated as Hedging Instrument | Treasury rate lock | Accrued Liabilities Â Â Fair Value Â Â Accrued Liabilities Â 12 Not Designated As Hedging Instruments | Foreign exchange contracts | Other Current Assets Â Â Fair Value Â Â Other Current Assets 9 12 Not Designated As Hedging Instruments | Foreign exchange contracts | Accrued Liabilities Â Â Fair Value Â Â Accrued Liabilities $ 3 1 Not Designated As Hedging Instruments | Equity swap contracts | Other Current Assets Â Â Fair Value Â Â Other Current Assets Â 1 Not Designated As Hedging Instruments | Equity swap contracts | Accrued Liabilities Â Â Fair Value Â Â Accrued Liabilities Â $ 0 X - DefinitionFair value, before effects of master netting arrangements, of a financial asset or other contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes assets elected not to be offset. Excludes assets not subject to a master netting arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483466/210-20-50-3Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-7Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 4D -Subparagraph (c)(2) -SubTopic 20 -Topic 860 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4D + Details Name: us-gaap_DerivativeFairValueOfDerivativeAsset Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFair value, before effects of master netting arrangements, of a financial liability or contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes liabilities elected not to be offset. Excludes liabilities not subject to a master netting arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483466/210-20-50-3Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-7Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 4D -Subparagraph (c)(2) -SubTopic 20 -Topic 860 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4D + Details Name: us-gaap_DerivativeFairValueOfDerivativeLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_DerivativesFairValueLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_BalanceSheetLocationAxis=us-gaap_AccruedLiabilitiesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_HedgingDesignationAxis=us-gaap_DesignatedAsHedgingInstrumentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_TreasuryLockMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_HedgingDesignationAxis=us-gaap_NondesignatedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_EquitySwapMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 84 R73.htm IDEA: XBRL DOCUMENT v3.24.3 Risk Management - Summary of Derivative Instruments and the Effect on the Condensed Consolidated Statements of Operations (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Foreign exchange contracts Â Â Â Â Derivative Instruments, Gain (Loss) [Line Items] Â Â Â Â Foreign exchange contracts $ (9) $ 9 $ 3 $ 5 Foreign exchange contracts | Not Designated As Hedging Instruments | Other income (expense) Â Â Â Â Derivative Instruments, Gain (Loss) [Line Items] Â Â Â Â Forward points recognized and foreign exchange contracts 22 (26) 7 (9) Forward points recognized | Not Designated As Hedging Instruments | Other income (expense) Â Â Â Â Derivative Instruments, Gain (Loss) [Line Items] Â Â Â Â Forward points recognized and foreign exchange contracts 0

1 1 2 Treasury rate lock Â Â Â Â Derivative Instruments, Gain (Loss) [Line Items] Â Â Â Â Foreign exchange contracts 0 0 4 0 Equity swap contracts | Not Designated As Hedging Instruments | Selling, general and administrative expenses Â Â Â Â Derivative Instruments, Gain (Loss) [Line Items] Â Â Â Â Derivatives not designated as hedging instruments: $ 1 $ (1) $ 3 $ (1) X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4E -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4E + Details Name: us-gaap_DerivativeInstrumentsGainLossLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of realized and unrealized gain (loss) of derivative instruments not designated or qualifying as hedging instruments. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4C -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4CReference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Name Accounting Standards Codification -Section 50 -Paragraph 4CC -SubTopic 10 -Topic 815 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4CC + Details Name: us-gaap_DerivativeInstrumentsNotDesignatedAsHedgingInstrumentsGainLossNet Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of gain (loss) recognized in earnings in the period from the increase (decrease) in fair value of foreign currency derivatives not designated as hedging instruments. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4C -Subparagraph (e) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4CReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 815 -SubTopic 10 -Section 50 -Paragraph 4A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4A + Details Name: us-gaap_GainLossOnForeignCurrencyDerivativeInstrumentsNotDesignatedAsHedgingInstruments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, before tax and reclassification, of gain (loss) from derivative instrument designated and qualifying cash flow hedge included in assessment of hedge effectiveness. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 11 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-11Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4C -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4CReference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480627/815-20-45-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4A -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4AReference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 10A -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482790/220-10-45-10A + Details Name: us-gaap_OtherComprehensiveIncomeLossCashFlowHedgeGainLossBeforeReclassificationAndTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_HedgingDesignationAxis=us-gaap_NondesignatedMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=msi_OtherIncomeExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeForwardMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_TreasuryLockMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_EquitySwapMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_SellingGeneralAndAdministrativeExpensesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 85 R74.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes - Schedule of Income Taxes (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Income Tax Disclosure [Abstract] Â Â Â Â Net earnings before income taxes $ 695 $ 592 $ 1,184 $ 1,438 Income tax expense $ 132 $ 127 $ 214 $ 321 Effective tax rate 19.00% 21.00% 18.00% 22.00% X - DefinitionPercentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231 + Details Name: us-gaap_EffectiveIncomeTaxRateContinuingOperations Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: duration X - DefinitionAmount of income (loss) from continuing operations, including income (loss) from equity method investments, before deduction of income tax expense (benefit), and income (loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 11: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-9Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 6.I.7) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479360/740-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 250 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 8 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483443/250-10-50-8Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-10Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(9)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Subparagraph (a) -SubTopic 20 -Topic 740 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482659/740-20-45-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.4-08(h)) -SubTopic 10 -Topic 235 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480678/235-10-S99-1 + Details Name: us-gaap_IncomeTaxExpenseBenefit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration XML 86 R75.htm IDEA: XBRL DOCUMENT v3.24.3 Income Taxes - Additional Information (Details) 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Income Tax Disclosure [Abstract] Â Â Â Â Effective tax rate 19.00% 21.00% 18.00% 22.00% X - DefinitionPercentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 12 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482685/740-10-50-12Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 740 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 231 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482663/740-10-55-231 + Details Name: us-gaap_EffectiveIncomeTaxRateContinuingOperations Namespace Prefix: us-gaap_ Data Type: dtr-types:percentItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_IncomeTaxDisclosureAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 87 R76.htm IDEA: XBRL DOCUMENT v3.24.3 Retirement and Other Employee Benefits - Pension and Postretirement Health Care Benefits (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Postretirement Health Care Benefits Plan Â Â Â Â Defined Benefit Plan Disclosure [Line Items] Â Â Â Â Interest cost $ 1 $ 2 $ 4 $ 5 Expected return on plan assets (3) (3) (9) (9) Amortization of: Â Â Â Â Unrecognized net loss 1 1 3 3 Unrecognized prior service cost (benefit) 1 1 4 3 Net periodic pension cost (benefits) 0 1 2 2 U.S. | Pension Benefit Plan Â Â Â Â Defined Benefit Plan Disclosure [Line Items] Â Â Â Â Interest cost 47 47 141 141 Expected return on plan assets (75) (73) (223) (219) Amortization of: Â Â Â Â Unrecognized net loss 6 5 17 15 Unrecognized prior service cost (benefit) 0 0 0 0 Net periodic pension cost (benefits) (22) (21) (65) (63) Foreign Plan | Pension Benefit Plan Â Â Â Â Defined Benefit Plan Disclosure [Line Items] Â Â Â Â Interest cost 14 2 42 6 Expected return on plan assets (26) (16) (78) (46) Amortization of: Â Â Â Â Unrecognized net loss 2 9 5 27 Unrecognized prior service cost (benefit) (1) 0 (2) 0 Net periodic pension cost (benefits) $ (11) $ (5) $ (33) $ (13) X - DefinitionDefined Benefit Plan, Net Periodic Benefit Cost, Amortization [Abstract] + ReferencesNo definition available. + Details Name: msi_DefinedBenefitPlanNetPeriodicBenefitCostAmortizationAbstract Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of gain (loss) recognized in net periodic benefit (cost) credit of defined benefit plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 3A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-3AReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 18 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-18Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a)(4) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-6 + Details Name: us-gaap_DefinedBenefitPlanAmortizationOfGainsLosses Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of prior service cost (credit) recognized in net periodic benefit cost (credit) of defined benefit plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 3A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-3AReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 18 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-18Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h)(5) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a)(5) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-6 + Details Name: us-gaap_DefinedBenefitPlanAmortizationOfPriorServiceCostCredit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_DefinedBenefitPlanDisclosureLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of expected return (loss) recognized in net periodic benefit (cost) credit, calculated based on expected long-term rate of return and market-related value of plan assets of defined benefit plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 3A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-3AReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 18 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-18Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-6 + Details Name: us-gaap_DefinedBenefitPlanExpectedReturnOnPlanAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of cost recognized for passage of time related to defined benefit plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -

Section 45 -Paragraph 3A -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480535/715-20-45-3AReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 18 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-18Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-6 + Details Name: us-gaap_DefinedBenefitPlanInterestCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of net periodic benefit cost (credit) for defined benefit plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 17 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-17Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 18 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480482/715-20-55-18Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 715 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 6 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480506/715-20-50-6 + Details Name: us-gaap_DefinedBenefitPlanNetPeriodicBenefitCost Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_RetirementPlanTypeAxis=us-gaap_DefinedBenefitPostretirementHealthCoverageMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RetirementPlanSponsorLocationAxis=country_US Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RetirementPlanTypeAxis=us-gaap_PensionPlansDefinedBenefitMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RetirementPlanSponsorLocationAxis=us-gaap_ForeignPlanMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 88 R77.htm IDEA: XBRL DOCUMENT v3.24.3 Share-Based Compensation Plans - Schedule of Compensation Expense (Details) - USD ($) $ / shares in Units, $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Employee Service Share-based Compensation, Allocation of Recognized Period Costs [Line Items] Â Â Â Â Share-based compensation expense included in Operating earnings $ 61 $ 52 $ 180 $ 160 Tax benefit (13) (11) (37) (33) Share-based compensation expense, net of tax $ 48 $ 41 $ 143 $ 127 Decrease in basic earnings per share (in USD per share) $ (0.29) $ (0.25) $ (0.86) $ (0.76) Decrease in diluted earnings per share (in USD per share) $ (0.28) $ (0.24) $ (0.84) $ (0.74) Costs of sales Â Â Â Â Employee Service Share-based Compensation, Allocation of Recognized Period Costs [Line Items] Â Â Â Â Share-based compensation expense included in Operating earnings $ 12 $ 10 $ 36 $ 30 Selling, general and administrative expenses Â Â Â Â Employee Service Share-based Compensation, Allocation of Recognized Period Costs [Line Items] Â Â Â Â Share-based compensation expense included in Operating earnings 33 28 97 87 Research and development expenditures Â Â Â Â Employee Service Share-based Compensation, Allocation of Recognized Period Costs [Line Items] Â Â Â Â Share-based compensation expense included in Operating earnings $ 16 $ 14 $ 47 $ 43 X - DefinitionThis element represents the increase (decrease) in basic earnings per share attributable to share-based compensation expense. + ReferencesNo definition available. + Details Name: msi_ShareBasedCompensationExpenseImpactOnEarningsPerShareBasic Namespace Prefix: msi_ Data Type: dtr-types1:perShareItemType Balance Type: na Period Type: duration X - DefinitionThis element represents the increase (decrease) in diluted earnings per share attributable to share-based compensation expense. + ReferencesNo definition available. + Details Name: msi_ShareBasedCompensationExpenseImpactOnEarningsPerShareDiluted Namespace Prefix: msi_ Data Type: dtr-types1:perShareItemType Balance Type: na Period Type: duration X - DefinitionAmount of expense for award under share-based payment arrangement. Excludes amount capitalized. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 14.F) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479830/718-10-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_AllocatedShareBasedCompensationExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount, after tax, of expense for award under share-based payment arrangement. + ReferencesNo definition available. + Details Name: us-gaap_AllocatedShareBasedCompensationExpenseNetOfTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_EmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of tax benefit for recognition of expense of award under share-based payment arrangement. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (h)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_EmployeeServiceShareBasedCompensationTaxBenefitFromCompensationExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_CostOfSalesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=msi_SellingGeneralAndAdministrativeExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_ResearchAndDevelopmentExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 89 R78.htm IDEA: XBRL DOCUMENT v3.24.3 Share-Based Compensation Plans - Narrative (Details) shares in Thousands, $ in Millions 9 Months Ended Sep. 28, 2024 USD ($) shares Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Vesting period 3 years Restricted Stock Units (RSUs) Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Units granted in period (in shares) | shares 600 Aggregate grant date fair value | $ $ 184 Performance Stock Units (PSUs) Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Units granted in period (in shares) | shares 100 Aggregate grant date fair value | $ $ 25 Market Stock Units (MSUs) Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Units granted in period (in shares) | shares 40 Aggregate grant date fair value | $ $ 14 Stock Options Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Options granted in period (in shares) | shares 100 Aggregate grant date fair value | $ $ 8 Performance Options Â Share-based Compensation Arrangement by Share-based Payment Award [Line Items] Â Options granted in period (in shares) | shares 100 Aggregate grant date fair value | $ $ 14 X - DefinitionShare-based Compensation Arrangement by Share-based Payment Award, Equity Instruments Other than Options, Grants in Period, Grant Date Fair Value + ReferencesNo definition available. + Details Name: msi_SharebasedCompensationArrangementbySharebasedPaymentAwardEquityInstrumentsOtherthanOptionsGrantsinPeriodGrantDateFairValue Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionShare-based Compensation Arrangement by Share-based Payment Award, Options, Grants in Period, Grant Date Fair Value + ReferencesNo definition available. + Details Name: msi_SharebasedCompensationArrangementbySharebasedPaymentAwardOptionsGrantsinPeriodGrantDateFairValue Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionPeriod over which grantee's right to exercise award under share-based payment arrangement is no longer contingent on satisfaction of service or performance condition, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days. Includes, but is not limited to, combination of market, performance or service condition. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardVestingPeriod1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - DefinitionThe number of grants made during the period on other than stock (or unit) option plans (for example, phantom stock or unit plan, stock or unit appreciation rights plan, performance target plan). + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardEquityInstrumentsOtherThanOptionsGrantsInPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 1D -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-1DReference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 35 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480483/718-10-35-3Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(04) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 14: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 15: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 16: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 17: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 18: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(02) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 19: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(2)(iii)(03) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 20: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 21: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 22: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 23: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (e)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 24: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 25: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(ii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 26: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iii) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 27: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(iv) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2Reference 28: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (f)(2)(v) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionGross number of share options (or share units) granted during the period. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (c)(1)(iv)(01) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardOptionsGrantsInPeriodGross Namespace Prefix: us-gaap_ Data Type: xbrli:sharesItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_AwardTypeAxis=us-gaap_RestrictedStockUnitsRSUMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=msi_PerformanceStockUnitsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=msi_MarketStockUnitsMSUsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=us-gaap_EmployeeStockOptionMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_AwardTypeAxis=msi_PerformanceOptionsMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 90 R79.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements - Assets and Liabilities (Details) - Recurring basis - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Estimate of Fair Value, Fair Value Disclosure Â Â Assets: Â Â Common stock $ 25 $ 28 Estimate of Fair Value, Fair Value Disclosure | Foreign exchange contracts Â Â Assets: Â Â Foreign exchange derivative contracts 9 13 Liabilities: Â Â Liabilities: 8 4 Estimate of Fair Value, Fair Value Disclosure | Equity swap contracts Â Â Assets: Â Â Foreign exchange derivative contracts Â 1 Estimate of Fair Value, Fair Value Disclosure | Treasury rate lock Â Â Liabilities: Â Â Liabilities: Â 12 LevelÂ 1 Â Â Assets: Â Â Common stock 25 28 LevelÂ 1 | Foreign exchange contracts Â Â Assets: Â Â Foreign exchange derivative contracts 0 0 Liabilities: Â Â Liabilities: 0 0 LevelÂ 1 | Equity swap contracts Â Â Assets: Â Â Foreign exchange derivative contracts Â 1 LevelÂ 1 | Treasury rate lock Â Â Liabilities: Â Â Liabilities: Â 0 LevelÂ 2 Â Â Assets: Â Â Common stock 0 0 LevelÂ 2 | Foreign exchange contracts Â Â Assets: Â Â Foreign exchange derivative contracts 9 13 Liabilities: Â Â Liabilities: 8 4 LevelÂ 2 | Equity swap contracts Â Â Assets: Â Â Foreign exchange derivative contracts Â 0 LevelÂ 2 | Treasury rate lock Â Â Liabilities: Â Â Liabilities: Â 12 Fair Value, Inputs, Level 3 | Foreign exchange contracts Â Â Assets: Â Â Foreign exchange derivative contracts $ 0 $ 0 X - DefinitionFair Value Assets Measured On Recurring Basis Abstract + ReferencesNo definition available. + Details Name: msi_FairValueAssetsMeasuredOnRecurringBasisAbstract

Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionFair Value Liabilities Measured On Recurring Basis [Abstract] + ReferencesNo definition available. + Details Name: msi_FairValueLiabilitiesMeasuredOnRecurringBasisAbstract Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionFair value, before effects of master netting arrangements, of a financial asset or other contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes assets elected not to be offset. Excludes assets not subject to a master netting arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483466/210-20-50-3Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-7Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 4D -Subparagraph (c)(2) -SubTopic 20 -Topic 860 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4D + Details Name: us-gaap_DerivativeFairValueOfDerivativeAsset Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionFair value, before effects of master netting arrangements, of a financial liability or contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes liabilities elected not to be offset. Excludes liabilities not subject to a master netting arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483466/210-20-50-3Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-7Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 4D -Subparagraph (c)(2) -SubTopic 20 -Topic 860 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4D + Details Name: us-gaap_DerivativeFairValueOfDerivativeLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of investment in equity security measured at fair value with change in fair value recognized in net income (FV-NI), classified as current. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483467/210-10-45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 825 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 1A -Publisher FASB -URI https://asc.fasb.org/1943274/2147482736/825-10-45-1A + Details Name: us-gaap_EquitySecuritiesFvNi Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Details Name: us-gaap_FairValueByMeasurementFrequencyAxis=us-gaap_FairValueMeasurementsRecurringMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByMeasurementBasisAxis=us-gaap_EstimateOfFairValueFairValueDisclosureMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_EquitySwapMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_TreasuryLockMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel1Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel2Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel3Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 91 R80.htm IDEA: XBRL DOCUMENT v3.24.3 Fair Value Measurements - Narrative (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Â Â Investments in money market mutual funds classified as cash and cash equivalents $ 625 $ 863 Estimate of Fair Value, Fair Value Disclosure | Recurring basis | Foreign Exchange Contract Â Â Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Â Â Foreign exchange derivative contracts 9 13 LevelÂ 2 | Recurring basis | Foreign Exchange Contract Â Â Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Â Â Foreign exchange derivative contracts 9 13 LevelÂ 2 | Recurring basis | Long-term Debt Â Â Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Â Â Fair value of long term debt 6,000 Â LevelÂ 2 | Recurring basis | Senior Debt Obligations Â Â Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Â Â Fair value of long term debt Â 1,600 LevelÂ 2 | Estimate of Fair Value, Fair Value Disclosure | Long-term Debt Â Â Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Â Â Fair value of long term debt Â 6,400 Fair Value, Inputs, Level 3 | Recurring basis | Foreign Exchange Contract Â Â Fair Value, Assets and Liabilities Measured on Recurring and Nonrecurring Basis [Line Items] Â Â Foreign exchange derivative contracts $ 0 $ 0 X - DefinitionFair value, before effects of master netting arrangements, of a financial asset or other contract with one or more underlyings, notional amount or payment provision or both, and the contract can be net settled by means outside the contract or delivery of an asset. Includes assets elected not to be offset. Excludes assets not subject to a master netting arrangement. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 815 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4B -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480434/815-10-50-4BReference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-22Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483466/210-20-50-3Reference 5: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 210 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 7 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483444/210-20-55-7Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 50 -Paragraph 4D -Subparagraph (c)(2) -SubTopic 20 -Topic 860 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481326/860-20-50-4D + Details Name: us-gaap_DerivativeFairValueOfDerivativeAsset Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-3 + Details Name: us-gaap_FairValueAssetsAndLiabilitiesMeasuredOnRecurringAndNonrecurringBasisLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe fair value amount of long-term debt whether such amount is presented as a separate caption or as a parenthetical disclosure. Additionally, this element may be used in connection with the fair value disclosures required in the footnote disclosures to the financial statements. The element may be used in both the balance sheet and disclosure in the same submission. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_LongTermDebtFairValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionInvestment in short-term money-market instruments (such as commercial paper, banker's acceptances, repurchase agreements, government securities, certificates of deposit, and so forth) which are highly liquid (that is, readily convertible to known amounts of cash) and so near their maturity that they present an insignificant risk of changes in value because of changes in interest rates. Generally, only investments with original maturities of three months or less qualify as cash equivalents by definition. Original maturity means an original maturity to the entity holding the investment. For example, both a three-month US Treasury bill and a three-year Treasury note purchased three months from maturity qualify as cash equivalents. However, a Treasury note purchased three-years ago does not become a cash equivalent when its remaining maturity is three months. + ReferencesNo definition available. + Details Name: us-gaap_MoneyMarketFundsAtCarryingValue Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Details Name: us-gaap_FairValueByMeasurementBasisAxis=us-gaap_EstimateOfFairValueFairValueDisclosureMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByMeasurementFrequencyAxis=us-gaap_FairValueMeasurementsRecurringMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_DerivativeInstrumentRiskAxis=us-gaap_ForeignExchangeContractMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel2Member Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FinancialInstrumentAxis=us-gaap_LongTermDebtMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FinancialInstrumentAxis=us-gaap_SeniorDebtObligationsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FairValueByFairValueHierarchyLevelAxis=us-gaap_FairValueInputsLevel3Member Namespace Prefix: Data Type: na Balance Type: Period Type: XML 92 R81.htm IDEA: XBRL DOCUMENT v3.24.3 Sales of Receivables - Sales Receivables (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Receivables [Abstract] Â Â Â Â Accounts receivable sales proceeds $ 15 $ 0 $ 15 $ 0 Long-term receivables sales proceeds $ 56 $ 65 $ 82 $ 123 X - DefinitionAccounts Receivable Sales Proceeds + ReferencesNo definition available. + Details Name: msi_AccountsReceivableSalesProceeds Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLong Term Receivables Sales Proceeds + ReferencesNo definition available. + Details Name: msi_LongTermReceivablesSalesProceeds Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_ReceivablesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 93 R82.htm IDEA: XBRL DOCUMENT v3.24.3 Sales of Receivables - Additional Information (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Receivables [Abstract] Â Â Servicing obligations for long-term receivables $ 762 $ 813 Long-term financing $ 66 $ 103 X - DefinitionThe amount of outstanding commitments to provide long-term financing to third parties. + ReferencesNo definition available. + Details Name: msi_LongTermFinancing Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionRepresents the amount of sold long-term receivables for which the entity has retained servicing obligations. + ReferencesNo definition available. + Details Name: msi_ServiceObligationForLongTermReceivables Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_ReceivablesAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration XML 94 R83.htm IDEA: XBRL DOCUMENT v3.24.3 Commitment and Contingencies (Details) - USD ($) $ in Millions Jul. 02, 2024 Aug. 10, 2021 Jan. 08, 2021 Feb. 14, 2020 Sep. 01, 2023 Loss Contingencies [Line Items] Â Â Â Â Â Compensatory damages Â Â Â $ 345.8 Â Punitive damages Â Â Â 418.8 Â Total damages awarded Â Â $ 543.7 $ 764.6 Â Pre-judgement interest amount Â $ 51.1 Â Â Â Settlement cost Â 2.6 Â Â Â Attorneys' fees Â $ 34.2 Â Â Â Escrow deposit Â Â Â Â $ 56.0 Hytera Legal Settlement Â Â Â Â Â Loss Contingencies [Line Items] Â Â Â Â Â Â Total damages awarded $ 407.4 Â Â Â Â Â Hytera Legal Settlement | Copyright Infringement Damages Â Â Â Â Â Loss Contingencies [Line Items] Â Â Â Â Â Total damages awarded $ 136.3 Â Â Â Â X - DefinitionLitigation Settlement, Amount Awarded From Other Party, Attorneys' Fees + ReferencesNo definition available. + Details Name: msi_LitigationSettlementAmountAwardedFromOtherPartyAttorneysFees Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLitigation Settlement, Amount Awarded From Other Party, Compensatory Damages + ReferencesNo definition available. + Details Name: msi_LitigationSettlementAmountAwardedFromOtherPartyCompensatoryDamages Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLitigation Settlement, Amount Awarded From Other Party, Cost + ReferencesNo definition available. + Details Name: msi_LitigationSettlementAmountAwardedFromOtherPartyCost Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLitigation Settlement, Amount Awarded from Other Party, Pre-Judgement Interest + ReferencesNo definition available. + Details Name: msi_LitigationSettlementAmountAwardedFromOtherPartyPreJudgementInterest Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLitigation Settlement, Amount Awarded From Other Party, Punitive Damages + ReferencesNo definition available. + Details Name: msi_LitigationSettlementAmountAwardedFromOtherPartyPunitiveDamages Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionThe designation of funds furnished by a borrower to a lender to assure future payments of the borrower's real estate taxes and insurance obligations with respect to a mortgaged property. Escrow deposits may be made for a variety of other purposes such as earnest money and contingent payments. This element excludes replacement reserves which are an escrow separately provided for within the US GAAP taxonomy. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 954 -SubTopic 440 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478522/954-440-50-1 + Details Name: us-gaap_EscrowDeposit Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount awarded from other party in judgment or settlement of litigation. + ReferencesNo definition available. + Details Name: us-gaap_LitigationSettlementAmountAwardedFromOtherParty Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-4Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 450 -SubTopic 20 -Name Accounting

Standards Codification -Section 50 -Paragraph 9 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-9Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 720 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483359/720-20-50-1Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 27 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482395/460-10-55-27Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 9 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-9Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-4Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 460 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482425/460-10-50-3Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 450 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483076/450-20-50-1 + Details Name: us-gaap_LossContingenciesLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: srt_LitigationCaseAxis=msi_HyteraLegalSettlementMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_GainContingenciesByNatureAxis=msi_CopyrightInfringementDamagesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 95 R84.htm IDEA: XBRL DOCUMENT v3.24.3 Segment Information - Operating Business Segment (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Segment Reporting Information [Line Items] Â Â Â Â Net sales $ 2,790 $ 2,556 $ 7,806 $ 7,129 Operating Earnings by Segment Â Â Â Â Operating earnings 711 639 1,874 1,556 Total other expense (16) (47) (690) (118) Net earnings before income taxes 695 592 1,184 1,438 Products and Systems Integration Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Net sales 1,784 1,612 4,933 4,352 Operating Earnings by Segment Â Â Â Â Operating earnings 446 364 1,135 752 Software and Services Â Â Â Â Segment Reporting Information [Line Items] Â Â Â Â Net sales 1,006 944 2,873 2,777 Operating Earnings by Segment Â Â Â Â Operating earnings $ 265 $ 275 $ 739 $ 804 X - DefinitionAmount of income (loss) from continuing operations, including income (loss) from equity method investments, before deduction of income tax expense (benefit), and income (loss) attributable to noncontrolling interest. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 48 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-48Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 6: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 944 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.7-04(11)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477250/944-220-S99-1Reference 9: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 235 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-05(b)(2)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147477314/942-235-S99-1Reference 11: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(10)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2Reference 12: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 942 -SubTopic 220 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-04(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478524/942-220-S99-1 + Details Name: us-gaap_IncomeLossFromContinuingOperationsBeforeIncomeTaxesExtraordinaryItemsNoncontrollingInterest Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe aggregate amount of income or expense from ancillary business-related activities (that is to say, excluding major activities considered part of the normal operations of the business). + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(7)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_NonoperatingIncomeExpense Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionThe net result for the period of deducting operating expenses from operating revenues. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 4: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 5: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 7: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 31 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-31 + Details Name: us-gaap_OperatingIncomeLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount, excluding tax collected from customer, of revenue from satisfaction of performance obligation by transferring promised good or service to customer. Tax collected from customer is tax assessed by governmental authority that is both imposed on and concurrent with specific revenue-producing transaction, including, but not limited to, sales, use, value added and excise. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 41 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-41Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 270 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482964/270-10-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (ee) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 4: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 5: http://fasb.org/us-gaap/role/ref/otherTransitionRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 32 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-32Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 924 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 11.L) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479941/924-10-S99-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-5Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 30 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-30Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 42 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-42Reference 10: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 11: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-40Reference 12: http://www.xbrl.org/2003/role/disclosureRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 22 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482810/280-10-50-22Reference 13: http://www.xbrl.org/2003/role/disclosureRef -Topic 606 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 4 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479806/606-10-50-4 + Details Name: us-gaap_RevenueFromContractWithCustomerExcludingAssessedTax Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingInformationLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - ReferencesNo definition available. + Details Name: us-gaap_SegmentReportingInformationOperatingIncomeLossAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ProductAndSystemsIntegrationSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ServicesAndSoftwareSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 96 R85.htm IDEA: XBRL DOCUMENT v3.24.3 Reorganization of Business - Narrative (Details) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 USD ($) employee Sep. 30, 2023 USD ($) Sep. 28, 2024 USD ($) employee Sep. 30, 2023 USD ($) Dec. 31, 2023 USD ($) Restructuring Cost and Reserve [Line Items] Â Â Â Â Â Reorganization of business charges $ 7 $ 6 $ 21 $ 22 Â Restructuring charges Â Â 30 Â Â Reversal of accruals Â (2) (9) (5) Â Restructuring reserve 22 Â $ 22 Â $ 28 Restructuring charges in the period for total employee severance (in number of employees) | employee Â Â 480 Â Â Payments for restructuring Â Â $ (27) Â Â Employee Separation Costs Â Â Â Â Â Restructuring Cost and Reserve [Line Items] Â Â Â Â Â Restructuring charges 8 8 30 32 Â Reversal of accruals (1) Â (5) Â Â Restructuring reserve $ 21 Â 21 Â 23 Payments for restructuring Â Â $ (27) Â Â Number of employees expected to be paid (in number of employees) | employee 540 Â 540 Â Â Exit Costs Â Â Â Â Â Restructuring Cost and Reserve [Line Items] Â Â Â Â Â Restructuring charges Â Â $ 0 5 Â Reversal of accruals Â Â (4) Â Â Restructuring reserve $ 1 Â 1 Â $ 5 Payments for restructuring Â Â 0 Â Â Other charges Â Â Â Â Â Restructuring Cost and Reserve [Line Items] Â Â Â Â Â Reorganization of business charges 5 4 16 16 Â Costs of sales Â Â Â Â Â Restructuring Cost and Reserve [Line Items] Â Â Â Â Â Reorganization of business charges $ 2 $ 2 $ 5 $ 6 Â X - DefinitionNumber Of Employees Expected To Be Paid Remaining Accruals Within One Yea + ReferencesNo definition available. + Details Name: msi_NumberOfEmployeesExpectedToBePaidRemainingAccrualsWithinOneYear Namespace Prefix: msi_ Data Type: xbrli:integerItemType Balance Type: na Period Type: instant X - DefinitionRestructuring Charges Employees + ReferencesNo definition available. + Details Name: msi_RestructuringChargesEmployees Namespace Prefix: msi_ Data Type: xbrli:integerItemType Balance Type: na Period Type: duration X - DefinitionAmount of cash payments made as the result of exit or disposal activities. Excludes payments associated with a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-17 + Details Name: us-gaap_PaymentsForRestructuring Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of expenses associated with exit or disposal activities pursuant to an authorized plan. Excludes expenses related to a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482047/420-10-45-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 5.P.3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-1 + Details Name: us-gaap_RestructuringCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringCostAndReserveLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionCarrying amount (including both current and noncurrent portions of the accrual) as of the balance sheet date pertaining to a specified type of cost associated with exit from or disposal of business activities or restructuring pursuant to a duly authorized plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringReserve Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of expense (reversal of expense) which increases (decreases) the restructuring reserve from an adjustment to a previously accrued restructuring liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringReserveAccrualAdjustment1 Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of restructuring

charges, remediation cost, and asset impairment loss. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_RestructuringSettlementAndImpairmentProvisions Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_EmployeeSeveranceMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=msi_BusinessExitCostsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_OtherExpenseMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_IncomeStatementLocationAxis=us-gaap_CostOfSalesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 97 R86.htm IDEA: XBRL DOCUMENT v3.24.3 Reorganization of Business - Net Charges Incurred by Business Segment (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Restructuring Cost and Reserve [Line Items] Â Â Â Â Reorganization of business charges $ 7 $ 6 $ 21 $ 22 Products and Systems Integration Â Â Â Â Restructuring Cost and Reserve [Line Items] Â Â Â Â Reorganization of business charges 6 5 20 22 Software and Services Â Â Â Â Restructuring Cost and Reserve [Line Items] Â Â Â Â Reorganization of business charges $ 1 $ 1 $ 1 $ 0 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringCostAndReserveLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of restructuring charges, remediation cost, and asset impairment loss. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 220 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SX 210.5-03(3)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147483621/220-10-S99-2 + Details Name: us-gaap_RestructuringSettlementAndImpairmentProvisions Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ProductAndSystemsIntegrationSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ServicesAndSoftwareSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 98 R87.htm IDEA: XBRL DOCUMENT v3.24.3 Reorganization of Business - Reorganization of Businesses Accruals (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Restructuring Reserve [Roll Forward] Â Â Â Â Restructuring reserve, beginning balance Â Â $ 28 Â Additional Charges Â Â 30 Â Reversal of accruals Â $ (2) (9) $ (5) Amount Used Â Â (27) Â Restructuring reserve, ending balance $ 22 Â 22 Â Employee Separation Costs Â Â Â Â Restructuring Reserve [Roll Forward] Â Â Â Â Restructuring reserve, beginning balance Â Â 23 Â Additional Charges 8 $ 8 30 32 Reversal of accruals (1) Â (5) Â Amount Used Â Â (27) Â Restructuring reserve, ending balance 21 Â 21 Â Exit Costs Â Â Â Â Restructuring Reserve [Roll Forward] Â Â Â Â Restructuring reserve, beginning balance Â Â 5 Â Additional Charges Â Â 0 $ 5 Reversal of accruals Â Â (4) Â Amount Used Â Â 0 Â Restructuring reserve, ending balance $ 1 Â $ 1 Â X - DefinitionAmount of cash payments made as the result of exit or disposal activities. Excludes payments associated with a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1Reference 2: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 230 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 17 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-17 + Details Name: us-gaap_PaymentsForRestructuring Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of expenses associated with exit or disposal activities pursuant to an authorized plan. Excludes expenses related to a discontinued operation or an asset retirement obligation. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 3: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 45 -Paragraph 3 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482047/420-10-45-3Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SAB Topic 5.P.3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-1 + Details Name: us-gaap_RestructuringCharges Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionCarrying amount (including both current and noncurrent portions of the accrual) as of the balance sheet date pertaining to a specified type of cost associated with exit from or disposal of business activities or restructuring pursuant to a duly authorized plan. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringReserve Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of expense (reversal of expense) which increases (decreases) the restructuring reserve from an adjustment to a previously accrued restructuring liability. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 2 -Subparagraph (SAB Topic 5.P.4.b.2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479823/420-10-S99-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 420 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482017/420-10-50-1 + Details Name: us-gaap_RestructuringReserveAccrualAdjustment1 Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionA roll forward is a reconciliation of a concept from the beginning of a period to the end of a period. + ReferencesNo definition available. + Details Name: us-gaap_RestructuringReserveRollForward Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_RestructuringCostAndReserveAxis=us-gaap_EmployeeSeveranceMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_RestructuringCostAndReserveAxis=msi_BusinessExitCostsMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 99 R88.htm IDEA: XBRL DOCUMENT v3.24.3 Intangible Assets and Goodwill - Additional Information (Details) - USD ($) $ in Millions Oct. 29, 2024 Jul. 01, 2024 Feb. 13, 2024 Dec. 15, 2023 Sep. 28, 2024 Dec. 31, 2023 Business Acquisition [Line Items] Â Â Â Â Â Â Goodwill Â Â Â Â Â $ 3,523 $ 3,401 Noggin Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Cash paid for acquisition, net of cash acquired Â $ 91 Â Â Â Â Share value Â $ 19 Â Â Â Â Service period Â 3 years Â Â Â Â Goodwill Â $ 46 Â Â Â Â Intangible assets acquired Â 54 Â Â Â Â Acquired liabilities Â 9 Â Â Â Â Vehicle Location And Management Solutions Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Cash paid for acquisition, net of cash acquired Â 132 Â Â Â Â Share value Â $ 3 Â Â Â Â Service period Â 3 years Â Â Â Â Goodwill Â $ 62 Â Â Â Â Intangible assets acquired Â 65 Â Â Â Â Acquired assets Â 5 Â Â Â Â Silent Sentinel Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Cash paid for acquisition, net of cash acquired Â Â $ 37 Â Â Â Goodwill Â Â 16 Â Â Â Intangible assets acquired Â Â 23 Â Â Â Acquired liabilities Â Â 2 Â Â Â IPVideo Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Cash paid for acquisition, net of cash acquired Â Â Â $ 170 Â Â Share value Â Â Â $ 5 Â Service period Â Â Â 1 year Â Â Goodwill Â Â Â $ 96 Â Â Intangible assets acquired Â Â 83 Â Â Acquired liabilities Â Â Â 9 Â Â Contingent consideration, liability Â Â Â $ 15 Â Measurement input Â Â Â 2 Â Â Share-based compensation acquired Â Â Â $ 5 Â Â 3tc Software | Subsequent Event Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Cash paid for acquisition, net of cash acquired $ 22 Â Â Â Â Â Â Share value $ 4 Â Â Â Â Â Â Service period 1 year Â Â Â Â Â Â Trade Names | Noggin Â Â Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â $ 1 Â Â Â Â Â Useful life Â 3 years Â Â Â Â Trade Names | Vehicle Location And Management Solutions Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â $ 11 Â Â Â Â Useful life Â 9 years Â Â Â Â Trade Names | Silent Sentinel Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â Â $ 1 Â Â Â Useful life Â Â 2 years Â Â Â Trade Names | IPVideo Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â Â Â 8 Â Â Useful life Â Â Â Â 8 years Â Customer-related | Noggin Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â $ 7 Â Â Â Â Useful life Â 15 years Â Â Â Â Customer-related | Vehicle Location And Management Solutions Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â $ 51 Â Â Â Â Useful life Â 18 years Â Â Â Â Customer-related | Silent Sentinel Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â Â $ 10 Â Â Â Useful life Â Â 14 years Â Â Â Customer-related | IPVideo Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â Â Â 6 Â Useful life Â Â Â Â 12 years Â Developed technology | Noggin Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â $ 46 Â Â Â Â Useful life Â 13 years Â Â Â Â Developed technology | Vehicle Location And Management Solutions Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â $ 3 Â Â Â Â Useful life Â 6 years Â Â Â Â Developed technology | Silent Sentinel Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â Â $ 12 Â Â Â Useful life Â Â 10 years Â Â Â Developed technology | IPVideo Â Â Â Â Â Â Business Acquisition [Line Items] Â Â Â Â Â Â Intangible assets acquired Â Â Â $ 69 Â Â Useful life Â Â Â Â 15 years Â X - DefinitionBusiness Combination, Consideration Transferred, Share-Based Compensation + ReferencesNo definition available. + Details Name: msi_BusinessCombinationConsiderationTransferredShareBasedCompensation Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479907/805-20-50-5 + Details Name: us-gaap_BusinessAcquisitionLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount of equity interests of the acquirer, including instruments or interests issued or issuable in consideration for the business combination. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 30 -Paragraph 8 -SubTopic 30 -Topic 805 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479637/805-30-30-8Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 30 -Paragraph 7 -SubTopic 30 -Topic 805 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479637/805-30-30-7 + Details Name: us-gaap_BusinessCombinationConsiderationTransferredEquityInterestsIssuedAndIssuable Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of liability recognized arising from contingent consideration in a business combination. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 4: http://fasb.org/us-gaap/role/ref/legacyRef -Topic 805 -SubTopic 30 -Name Accounting Standards Codification -Section 35 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479613/805-30-35-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 805 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (c)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479581/805-30-50-1Reference 6: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 805 -SubTopic 30 -Section 25 -Paragraph 6 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479668/805-30-25-6 + Details Name: us-gaap_BusinessCombinationContingentConsiderationLiability Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionValue of input used to measure contingent consideration liability from business combination. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2)(i) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (bbb)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482106/820-10-50-2 + Details Name: us-gaap_BusinessCombinationContingentConsiderationLiabilityMeasurementInput Namespace Prefix: us-gaap_ Data Type: xbrli:decimalItemType Balance Type: na Period Type: instant X - DefinitionAmount of assets acquired at the acquisition date. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 805 -SubTopic 20 -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479907/805-20-50-1 + Details Name: us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionThe amount of identifiable intangible assets recognized as of the acquisition date. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 805 -SubTopic 10 -Section 55 -Paragraph 37 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479303/805-10-55-37Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 805 -SubTopic 20 -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479907/805-20-50-1 + Details Name: us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedIntangibles Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of liabilities assumed at the acquisition date. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 805 -SubTopic 20 -Section 50 -Paragraph 1 -Subparagraph (c) -Publisher FASB -URI https://asc.fasb.org/1943274/2147479907/805-20-50-1 + Details Name: us-gaap_BusinessCombinationRecognizedIdentifiableAssetsAcquiredAndLiabilitiesAssumedLiabilities Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionUseful life of finite-lived intangible assets, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents the reported fact of one year, five months, and thirteen days. + ReferencesNo definition available. + Details Name: us-gaap_FiniteLivedIntangibleAssetUsefulLife Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: instant X - DefinitionAmount, after accumulated impairment loss, of asset representing future economic benefit arising from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 24 -Publisher FASB -URI

https://asc.fasb.org/1943274/2147482548/350-20-55-24Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482598/350-20-45-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(10)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_Goodwill Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionThe cash outflow associated with the acquisition of a business, net of the cash acquired from the purchase. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Topic 230 -SubTopic 10 -Section 45 -Paragraph 13 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-13 + Details Name: us-gaap_PaymentsToAcquireBusinessesNetOfCashAcquired Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionEstimated period over which an employee is required to provide service in exchange for the equity-based payment award, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents the reported fact of one year, five months, and thirteen days. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 718 -SubTopic 10 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480429/718-10-50-2 + Details Name: us-gaap_ShareBasedCompensationArrangementByShareBasedPaymentAwardAwardRequisiteServicePeriod1 Namespace Prefix: us-gaap_ Data Type: xbrli:durationItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_NogginMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_VehicleLocationAndManagementSolutionsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_SilentSentinelMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_IPVideoMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_BusinessAcquisitionAxis=msi_A3tcSoftwareMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_SubsequentEventTypeAxis=us-gaap_SubsequentEventMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FiniteLivedIntangibleAssetsByMajorClassAxis=us-gaap_TradeNamesMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FiniteLivedIntangibleAssetsByMajorClassAxis=us-gaap_CustomerRelationshipsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FiniteLivedIntangibleAssetsByMajorClassAxis=us-gaap_TechnologyBasedIntangibleAssetsMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 100 R89.htm IDEA: XBRL DOCUMENT v3.24.3 Intangible Assets and Goodwill - Intangible Assets (Details) - USD ($) $ in Millions 3 Months Ended 9 Months Ended Sep. 28, 2024 Sep. 30, 2023 Sep. 28, 2024 Sep. 30, 2023 Dec. 31, 2023 Finite-Lived Intangible Assets [Line Items] Â Â Â Â Â Gross Carrying Amount $ 3,021 Â $ 3,021 Â $ 2,829 Accumulated Amortization 1,726 Â 1,726 Â 1,574 Intangible Assets And Goodwill Â Â Â Â Â Amortization expense on intangibles 38 $ 39 114 $ 137 Â Finite-Lived Intangible Assets, Future Amortization Expense Â Â Â Â Â 2024 151 Â 151 Â Â 2025 143 Â 143 Â Â 2026 135 Â 135 Â Â 2027 124 Â 124 Â Â 2028 124 Â 124 Â Â 2029 112 Â 112 Â Â Developed technology Â Â Â Â Â Finite-Lived Intangible Assets [Line Items] Â Â Â Â Â Gross Carrying Amount 1,230 Â 1,230 Â 1,156 Accumulated Amortization 515 Â 515 Â 447 Customer-related Â Â Â Â Â Finite-Lived Intangible Assets [Line Items] Â Â Â Â Â Gross Carrying Amount 1,670 Â 1,670 Â 1,566 Accumulated Amortization 1,134 Â 1,134 Â 1,055 Other intangibles Â Â Â Â Â Finite-Lived Intangible Assets [Line Items] Â Â Â Â Â Gross Carrying Amount 121 Â 121 Â 107 Accumulated Amortization $ 77 Â $ 77 Â $ 72 X - DefinitionFinite-Lived Intangible Asset, Expected Amortization, Current Fiscal Year + ReferencesNo definition available. + Details Name: msi_FiniteLivedIntangibleAssetExpectedAmortizationCurrentFiscalYear Namespace Prefix: msi_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionIntangible Assets And Goodwil Disclosure [Abstract] + ReferencesNo definition available. + Details Name: msi_IntangibleAssetsAndGoodwilDisclosureAbstract Namespace Prefix: msi_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionThe aggregate expense charged against earnings to allocate the cost of intangible assets (nonphysical assets not used in production) in a systematic and rational manner to the periods expected to benefit from such assets. As a noncash expense, this element is added back to net income when calculating cash provided by or used in operations using the indirect method. + ReferencesReference 1: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 45 -Paragraph 28 -Subparagraph (b) -SubTopic 10 -Topic 230 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482740/230-10-45-28Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482686/350-30-45-2 + Details Name: us-gaap_AmortizationOfIntangibleAssets Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAccumulated amount of amortization of assets, excluding financial assets and goodwill, lacking physical substance with a finite life. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 10 -Name Accounting Standards Codification -Section S45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480265/350-10-S45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_FiniteLivedIntangibleAssetsAccumulatedAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount of amortization for assets, excluding financial assets and goodwill, lacking physical substance with finite life expected to be recognized in next fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481283/985-20-50-2 + Details Name: us-gaap_FiniteLivedIntangibleAssetsAmortizationExpenseNextTwelveMonths Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of amortization for assets, excluding financial assets and goodwill, lacking physical substance with finite life expected to be recognized in fifth fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481283/985-20-50-2 + Details Name: us-gaap_FiniteLivedIntangibleAssetsAmortizationExpenseYearFive Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of amortization for assets, excluding financial assets and goodwill, lacking physical substance with finite life expected to be recognized in fourth fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481283/985-20-50-2 + Details Name: us-gaap_FiniteLivedIntangibleAssetsAmortizationExpenseYearFour Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of amortization for assets, excluding financial assets and goodwill, lacking physical substance with finite life expected to be recognized in third fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481283/985-20-50-2 + Details Name: us-gaap_FiniteLivedIntangibleAssetsAmortizationExpenseYearThree Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of amortization for assets, excluding financial assets and goodwill, lacking physical substance with finite life expected to be recognized in second fiscal year following current fiscal year. Excludes interim and annual periods when interim periods are reported from current statement of financial position date (rolling approach). + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481283/985-20-50-2 + Details Name: us-gaap_FiniteLivedIntangibleAssetsAmortizationExpenseYearTwo Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - ReferencesNo definition available. + Details Name: us-gaap_FiniteLivedIntangibleAssetsFutureAmortizationExpenseAbstract Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAmount before amortization of assets, excluding financial assets and goodwill, lacking physical substance with a finite life. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 10 -Name Accounting Standards Codification -Section S45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480265/350-10-S45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 928 -SubTopic 340 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478859/928-340-50-1 + Details Name: us-gaap_FiniteLivedIntangibleAssetsGross Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (d)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482686/350-30-45-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 3 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-3Reference 7: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481283/985-20-50-2Reference 8: http://www.xbrl.org/2003/role/disclosureRef -Topic 926 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 5 -Publisher FASB -URI https://asc.fasb.org/1943274/2147483154/926-20-50-5 + Details Name: us-gaap_FiniteLivedIntangibleAssetsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_FiniteLivedIntangibleAssetsByMajorClassAxis=us-gaap_TechnologyBasedIntangibleAssetsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FiniteLivedIntangibleAssetsByMajorClassAxis=us-gaap_CustomerRelationshipsMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_FiniteLivedIntangibleAssetsByMajorClassAxis=msi_OtherIntangiblesMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 101 R90.htm IDEA: XBRL DOCUMENT v3.24.3 Intangible Assets and Goodwill - Amortized Intangible Assets, Excluding Goodwill, By Business Segment (Details) - USD ($) $ in Millions Sep. 28, 2024 Dec. 31, 2023 Acquired Finite-Lived Intangible Assets [Line Items] Â Â Gross Carrying Amount $ 3,021 $ 2,829 Accumulated Amortization 1,726 1,574 Products and Systems Integration Â Â Acquired Finite-Lived Intangible Assets [Line Items] Â Â Gross Carrying Amount 1,019 985 Accumulated Amortization 392 337 Software and Services Â Â Acquired Finite-Lived Intangible Assets [Line Items] Â Â Gross Carrying Amount 2,002 1,844 Accumulated Amortization $ 1,334 $ 1,237 X - DefinitionLine items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(2) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-1Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(3) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-1Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-1Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 985 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Publisher FASB -URI

https://asc.fasb.org/1943274/2147481283/985-20-50-2 + Details Name: us-gaap_AcquiredFiniteLivedIntangibleAssetsLineItems Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - DefinitionAccumulated amount of amortization of assets, excluding financial assets and goodwill, lacking physical substance with a finite life. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 10 -Name Accounting Standards Codification -Section S45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480265/350-10-S45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(16)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1 + Details Name: us-gaap_FiniteLivedIntangibleAssetsAccumulatedAmortization Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: instant X - DefinitionAmount before amortization of assets, excluding financial assets and goodwill, lacking physical substance with a finite life. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 55 -Paragraph 40 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482640/350-30-55-40Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 10 -Name Accounting Standards Codification -Section S45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147480265/350-10-S45-1Reference 3: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 30 -Name Accounting Standards Codification -Section 50 -Paragraph 2 -Subparagraph (a)(1) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482665/350-30-50-2Reference 4: http://www.xbrl.org/2003/role/disclosureRef -Topic 928 -SubTopic 340 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147478859/928-340-50-1 + Details Name: us-gaap_FiniteLivedIntangibleAssetsGross Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ProductAndSystemsIntegrationSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ServicesAndSoftwareSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: XML 102 R91.htm IDEA: XBRL DOCUMENT v3.24.3 Intangible Assets and Goodwill - Carrying Amount of Goodwill (Details) $ in Millions 9 Months Ended Sep. 28, 2024 USD ($) Goodwill Activity Â Goodwill, Beginning Balance $ 3,401 Goodwill acquired 124 Purchase accounting adjustments (13) Foreign currency 11 Goodwill, Ending Balance 3,523 Products and Systems Integration Â Goodwill Activity Â Goodwill, Beginning Balance 1,568 Goodwill acquired 16 Purchase accounting adjustments (13) Foreign currency (1) Goodwill, Ending Balance 1,570 Software and Services Â Goodwill Activity Â Goodwill, Beginning Balance 1,833 Goodwill acquired 108 Purchase accounting adjustments 0 Foreign currency 12 Goodwill, Ending Balance $ 1,953 X - DefinitionAmount, after accumulated impairment loss, of asset representing future economic benefit arising from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 280 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 49 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482785/280-10-55-49Reference 2: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 29 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482548/350-20-55-24Reference 3: http://www.xbrl.org/2003/role/exampleRef -Topic 820 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 100 -Subparagraph (d) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482078/820-10-55-100Reference 4: http://www.xbrl.org/2003/role/exampleRef -Topic 852 -SubTopic 10 -Name Accounting Standards Codification -Section 55 -Paragraph 10 -Publisher FASB -URI https://asc.fasb.org/1943274/2147481372/852-10-55-10Reference 5: http://www.xbrl.org/2003/role/disclosureRef -Topic 210 -SubTopic 10 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.5-02(15)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147480566/210-10-S99-1Reference 6: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 45 -Paragraph 1 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482598/350-20-45-1Reference 7: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (a) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 8: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (h) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 9: http://www.xbrl.org/2003/role/disclosureRef -Topic 942 -SubTopic 210 -Name Accounting Standards Codification -Section S99 -Paragraph 1 -Subparagraph (SX 210.9-03(10)(1)) -Publisher FASB -URI https://asc.fasb.org/1943274/2147478546/942-210-S99-1 + Details Name: us-gaap_GoodwillNamespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: instant X - DefinitionAmount of increase in asset representing future economic benefits arising from other assets acquired in a business combination that are not individually identified and separately recognized resulting from a business combination. + ReferencesReference 1: http://www.xbrl.org/2003/role/exampleRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 55 -Paragraph 24 -Publisher FASB -URI https://asc.fasb.org/1943274/2147482548/350-20-55-24Reference 2: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (b) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1 + Details Name: us-gaap_GoodwillAcquiredDuringPeriod Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionAmount of foreign currency translation gain (loss) which increases (decreases) asset representing future economic benefit from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized. + ReferencesReference 1: http://www.xbrl.org/2003/role/disclosureRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (f) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1 + Details Name: us-gaap_GoodwillForeignCurrencyTranslationGainLoss Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: credit Period Type: duration X - DefinitionAmount of increase (decrease) from measurement period adjustment of asset representing future economic benefit arising from other asset acquired in business combination or from joint venture formation or both, that is not individually identified and separately recognized. + ReferencesReference 1: http://www.xbrl.org/2009/role/commonPracticeRef -Topic 350 -SubTopic 20 -Name Accounting Standards Codification -Section 50 -Paragraph 1 -Subparagraph (g) -Publisher FASB -URI https://asc.fasb.org/1943274/2147482573/350-20-50-1Reference 2: http://fasb.org/us-gaap/role/ref/legacyRef -Name Accounting Standards Codification -Section 25 -Paragraph 16 -SubTopic 10 -Topic 805 -Publisher FASB -URI https://asc.fasb.org/1943274/2147479405/805-10-25-16 + Details Name: us-gaap_GoodwillPurchaseAccountingAdjustments Namespace Prefix: us-gaap_ Data Type: xbrli:monetaryItemType Balance Type: debit Period Type: duration X - DefinitionA roll forward is a reconciliation of a concept from the beginning of a period to the end of a period. + ReferencesNo definition available. + Details Name: us-gaap_GoodwillRollForward Namespace Prefix: us-gaap_ Data Type: xbrli:stringItemType Balance Type: na Period Type: duration X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ProductAndSystemsIntegrationSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: X - Details Name: us-gaap_StatementBusinessSegmentsAxis=msi_ServicesAndSoftwareSegmentMember Namespace Prefix: Data Type: na Balance Type: Period Type: EXCEL 103 Financial_Report.xlsx IDEA: XBRL DOCUMENT begin 644 Financial_Report.xlsx M4$L#!!0 (#R"9UD'04UB@0 +$ 0 9&]C4')O<',O87!P+GAM M;$V./0L",1!$ _\QO;=!P4)B0-!2L+(/>QLOD&1#LD)^OCG!CVX>;QA&WPIG M*N*I#BV&5(_C(I(/ !47BK9.7:=N')=HI6-Y #OGDK7A.YNJQ<&4GPZ4A!0W_J=0U[R;UEA_6\#MI7E!+ P04 M " \@F=9U!U?DNX K @ $0 &1O8U!R;W!S+V-O&ULS9+/ M2@,Q$(=?17+?G% 0+BK>03-O@Y@_)R&[?WFQLMX@^@,?,_/+- M-S"=`D+YB,_I*!E1Z(@)(ZHI6IS@F7FWL?K:3\C <(4GW(M T+;-+=@D:26)&$&5F$ALK[32JB(DGP\X[5:\.$S#@6F%>" %ATEX#4'UL\3 MPVD:.K@"9AAAM.F[@'HAENJ?V-(!=DY.R2RI<1SK<55R>0<.;T^/+V7=RKA$ MTBG,OY(1= JX99?)KZN[^JT#Z]NF75><5\UFUW+!-V+=OL^N/_RNPM9KLS?_MV/@BV'? PZR[Z+U!+ P04 " \@F=9F5R<(Q & "<)P $P 'AL+W1H M96UE+W1H96UE,2YX;6SM6EMSVC@4?N^OT'AG]FT+QC:!MK03621A'^_1S80RY8-[9)-NIL\!"SI^\Y%1^?H.'GS[BYBZ(:(E/X M8-DOV]: [MR_>X%#BVR]*+ M41B1%G\@M MNN01.+5)#3(3/PB=AIAJ4!P"I DQEJ&&^+3&K!'@$WVWO@C(WXV(]ZMOFCU7 MH5A)VH3X$$8:XIQSYG/1;/L'I4;1]E6\W*.76!4!EQC?-*HU+,76>)7 \:V< M/!T3$LV4"P9!AI@S M&L%&KQMUAVC2/'K^!?F<-0HACA*FNVB<5@$_9Y>PTG!Z(++9OVX?H;5,VPLCO='U!=*Y \FIS_I,C0' MHYI9";V$5FJ?JH,@H%\;D>/N5Z> HWEL:\4*Z">P' T=HWPJOX@L Y M?RY]SZ7ON?0]H=*W-R-]9\'3BUO>1FY;Q/NN,=K7-"XH8U=RSTS0LS0[=R2^JVE+ZU)CA* M]+',<$X>RPP[9SR2';9WH!TU^_9==N0CI3!3ET.X&D*^ VVZG=PZ.)Z8D;D* MTU*0;\/YZ<5X&N(YV02Y?9A7;>?8T='[Y\%1L*/O/)8=QXCRHB'NH8:8S\-# MAWE[7YAGE<90-!1M;*PD+$:W8+C7\2P4X&1@+: '@Z]1 O)256 Q6\8#*Y"B M?$R,1>APYY= <7^/1DN/;IF6U;]\I=QEM(E(YPFF8$V>KRMYEL<%5'<]56_*P MOFH]M!5.S_Y9KF4Q9Z;RWRT,"2Q;B%D2XDU=[=7GFYRN>B)V^I=W MP6#R_7#)1P_E.^=?]%U#KG[VW>/Z;I,[2$R<><41 71% B.5' 86%S+D4.Z2 MD 83 >LX=SFWJXPD6L_UC6'ODRWSEPVSK> U[F M$RQ#I'[!?8]*@!&K8KZZKT_Y)9P[M'OQ@2";_-;;I/;=X Q\U*M:I60K$3]+ M!WP?D@9CC%OT-%^/%&*MIK&MQMHQ#'F 6/,,H68XWX=%FAHSU8NL.8T*;T'5 M0.4_V]0-:/8--!R1!5XQF;8VH^1."CS<_N\-L,+$CN'MB[\!4$L#!!0 (M #R"9UF#B'%2P@4 +4> 8 >&PO=V]R:W-H965T&UL MM9EK<^(V%(;_BH;.=- J9$"P1+MD29H@W:9EF QNRW=EV^D'8 CQK6U26(?GW M/;+!9E/Y0#U+/@3?SFL]/K]\D@9;J;XF*R$T>8G".+EIK+1>OVNU$F\E(IY< MRK6(X%@S9=B)O2G]53!6:M0\8-(Q$D@8Z+$XJ8Q MHN_<-C,!V1- _!&*;'!P3@S*7\JLY&?LW#<>42(3"TT:"P\)&N"(,C1*4XY^= M:*-XIPD\/ZKWV?P #/GB7!E^#GP]>JFT6\07RQX&NHGN?U-[(Z1L^389+] M)]O\V:NK!O'21,MH%PPEB((X_^4ONP]Q$, Z%0%L%\#>!-"J-[1W >T,-"]9 MAO6>:SX<*+DERCP-:N8@^S99-- $L4GC3"NX&T"<'KIR(Q290L9(DR0KKD0R M:&D0-K=;WD[D-A=A%2+7Y(.,]2HA=[$O_&_C6U"@HE1L7ZI;A@K.Q/J2L/X% M80Z[LI3'Q<,?Y>:2.-06_DUQVL5':F=Z;?0C_36:)UI!O?O;]H5RA2N[@FF, M[Y(U]\1- UI;(M1&-(8__D"[SB\VO.\D]@WL50%[A:D/WTLOA7:JR?/K6MA(M\7#J-#_:D-"HFDB= JES&M+'E"LM5/A*GL1:*FW#PZ6T2FT?Q46C:N)U"[SN M:7A3H0+IFU9(H#.P)@]7*MI=9<-#XVMR]@K.WHDU4W$81()AH#]/N-:"AXDU MD6A839"VQ)Q744VZJ[69:6B<1"KBRC36ZA5^?>NW.*+^_LY&C ?513[P$_04 MY&?^0L8^~9@$7@9-U*CCTBVNTU*::?O.%9>-+@N+RMYV2F\()\']>1B?T > MX#DRB>UYQ24[CD,^7QI/I:2 VJ+ W%G)49FZY*4IHJ@- ^0^Y:\Z@5C_+;6RE MQN7<%524I;2"GL,/T=(04=S2O 4MVN]4R4T0>_8JB"35DAXWF,K3R M'3%*L[$5ZQQ^B)5^B.&.99\P9U?S@877Y2O/#3C(_ M;]J4F:?DDY,LCS!DI-:5E2.*7ZSK,2X>59>S-#WL)-,SCF$RG2_$F0DGWX-; M.7'%*LYS6!Q66AQVDL4Q$S)PZS#]+Z6R]C9'=!ZX@KH^\CP!0B#CYY)6XG-X M'59Z'7:2UYE%/ S);9K [<1>;W&=RODU'E>7K[0X["2+I +7:H"7S>.??%"?A? V/.)2COGK]CM.QPIQ#K?#2K?#<+.R'R_O@\3XUR^" M*W01\XAPT5K%WM$K&J)%@^KRUAZ MH#;N6-XR[A:EJREQN8]M*^,Y_$^[]#]MW*V, -#/(4-N[62."%1VJWC<_P5K M'6P,FA$OVR]-B&? 6'?,]PN)JL2<[RG8B6^7C^8;N!VX&S(2$8@&ASF4/>CR5 M[Y'F)UJNLVW&N=1:1MGA2G!?*/, W%](J?^R"/'C?/K/K.-Y0*]%+D);^=;(387L]F?+6A1<*G;$M+^9\G M5A6)D*? 5>L:W%4W2QJC(9\2RO%F19.5D?M-<>ZCF-VPG\JRD#Q7BNZ)(JG_N M:,Z>;R=X*OC#[SDV-44WED['M]\C&]G5CUC&A.5Z)VDB#DUOY6+.?- M7_1\P%H3M-IQP8J#L9Q!D97M;)R",2)@?
0#&Y"# 5$-G $#^V!@OW4$YV#@ MO'4$]V#04)^UW)O 18E(YC<5>T95C9;>ZH,F^HVUC%=6UH6R%)7\;R;MQ'S!
MRE2FG:9('G&69VDBY,E2R!]9#X(C]H0^;VF5U'GEZ.)KF>S23&+>HROT=1FA MBW?O$=\D%>4H*]%]ENHPL;MV8F1@8C:Z9Z78=B!2;H=2==(\K>*<2X7DVJ=E1!%5Y^]8RL36P @$BC)CG20'7HJ10#D M8>FZ'44/2/%I=R!LG)]B=:TE&M8CI(R14D]%]*,BWI-VU-$7[;U"@AFV=/F MY-BA$@$=8VL!T#&8>*X2 "$[0 .@-\%P#<&X OE-*E6FX9X2O=2&6SK=;UE M+1?R704S] [7)$-M1F ,8K)"*=(SG8X4X@'$LF'?0\0Z,O#^^#:W02NY+:YA? MH&=632P 47M7AV!7K6L $V"87=BQ"\WLV@VY7".9W%+^@A1#;6 ?*Z%?Z!A/ M+?!(Q^# 5VHA!D"GZ_D936SUZL1J[&QC&K-RQ0]*+@Z=^OX:E!.6*62UX+[F MVV1%;R=247-;[>EDJ-O-/V+-^@3;S4;U%HWJ+Q_)VGI,3Q8B-Q?>Q%%3Z%<>% M\Q*55(9P5I-7+F!4H @2&FA")A;1D!4=[/HJE)SY<8^7ZJ=TEY3]-(@5H3 M9.5>TF_5<;VL/NZX-.%R"QD.!=&FI@HB '*%U3B\ZB8V0LXCT(L];%9[31<. M<[/U=9*HY'2,KW+3(5#'CJ8QSX 0L[6*AB2=EF<=1+#& M%1"09$ @X%[W8;/P.\TR2%(77:XJR1< R%%E:P2 0E^K91V$,?8'6/8J#YME MWB>Y[%ZC^%C-B1!5]K@3R6,NL\Q0R$&*S(CQK:C4,]TPP&8($+5F^$^WC&=D*4S *H78[[7I:\>L@ MQW/42.B@T%-OW@&0K L;#@?I=2,QZ\:N(K;U70 KBGK_KA]2@=*1C"H=1_46 MC>HM'LO;>5IZZ4C,TO$NX=D*761E\^2PSDV3E/=@4EI7_NFR.+75[19 D:FO MB,P(0+E37]46 ,J;>@/J@O3ZD9CU8Y3)IJ/I6VD3@#91;TT!E*2MLM9![E3K M0 #E38DU([&-'?BM>40O:2=[>:^ZIF==*&7T3G AQ;-L4K@EC8KTAUMR M3&_1J-[BL;R=YZG7OL2L??N6;#,#%V7K(SA=I3U_JFZ/(,S3Z_)-L'A@4#)0 MF;W^)6;]>]J//)LZN/KQO3;5.A&!8YPQ[TYH1@I%!SKWP)6;A^U"Q=+>"=8_9 M](=;;4QOT:C>XK&\G2>AE^3D=4D^^^#[A8.N=5[OZD !".>J-8P2@'.VQ7@RA M+&](>O62G)@E^>NO3HBN?[U ?2X$@=2'1Q$ PJ&C/A>"4($W<.]!>LE-S))[M*0LD6PU0-)K^<$^-Z2T:U5L\EK?SUY"]T+>-BO65%Y$6<--)M#>1 ,I295($ MH&SLJ7L6A+*&)*3=ZV;;K)M?[ZF#@]-F]CQUKX) 6.TI (1#BZA$ 93OJ#TU M._DPH:#5NODBA$LIN"M%^[*YN]I]=?*A^=9"N7Z'KG<8N![AZ[C]IJ1WWW[B M H/MV9_XO4$L#!!0 (#R"9UGX2XV0&@0 ,X. 8 >&PO=V]R:W-H M965T&ULK5==
<^(V%/TK&G>GDYU)XD\,I,!,@NET9YI.9FG: MATX?!!;@KBQ124#VW_=*-EZPA).V>0%)/O=(YUQ]C@Y!Y*XLL?CZ0"@_C+W0.S9\+M8;I1O\R6B+UV1.U//V24#-;UCRHB1, M%IPA059C[SZ\FX4FP"!^*\A!GI21EK+@_(NN?,K'7J!'1"A9*DV!XH1Z MS03C^+LF]9H^=>!I^YVHR]@8=RLL([JC[SPT^D%M33 M?$M.I?E%AQH;>&BYDXJ7=3",H"Q8]8]?:B-. H#''1#5 5$[(+D0$-)<7@/Z(M;M#S/$-7'SZB#ZA@Z+&@%&:!'/D*AJ@[\I?U!^L:?R)COX\1)V$<[*]1='@&D5!E#C&,WU#>!R8\-@EY__U/OO/ MO9^9$3>3)39\)26^XZRX."G^N%](]6#U_^G*?<6>N-GUEG@GMWA)QAX02R+V MQ)M_UV8!C^XC']/LNP]R6;O1':6HJ1)4=+%/OD%SA:"!2O86J(KRJ7\Z,I$ M19(:$GV6[">]%&;(_M1@&Y.DO7-,9F.&_> <,[,Q81CV&]"9S%XCL] *6G*T(Q*"FTI=I\C? 3N++7TV(FSE.;,A4=A2:$/B"SD<-!('G1)_Y0I3 MQ-6&"+0\VT2+^F0UR_8:,6(V6H5?7 8,; .&+0=LR$UOT++ 0=->P#8DOI#E M86/!L-."J4.V2^/0ZCE-VFO5QB1!:RID-B8,DK9,!RA,+N0Z#+ [=KX).J3\3 M*>_0[+@E8Z5$L=@IO* $*8X89S=+N+((#E+6[U02MC:Y08#!Z34-'>Z8?:^8]\(V^>ND]8K&&DP)1LH*N@ML^Y%14CZ>J MHOC6O X67,%;PQ0W\. D0@/@^XIS=:SH#IHG[.0? 4$L#!!0 (#R"9UE. M?,-JNP8)L= 8 >&PO=V]R:W-H965T&ULK9EM4]LX M$,>_BB;M=-H9()9DQPZ%S/#4:^9HRQ&XFWLI$$\M:U44D*Y3W^2$VS'>@AT M^@9L9R7]M? +N;R4?/3+^7!G653B>@*"]9+ M(M4M?QB*!:L6!6)8EX4^GM&"/ MQP,X>'YPG3_,I7XPG!PMR .=47F[N.+J;MCTDN4EK43.*L#I_?'@!!Z>X;%N M4%O\G=-'T;D&>BIWX>W7-]/L>!!H1;2@]=1=$/5O1<]H4>B>E(X?FTX'S9BZ M8??ZN?=/]>359.Z(H&>L^"?/Y/QXD Q 1N_)LI#7[/$SW4PHTOVEK!#U7_"X ML0T&(%T*RF+VC=U:S6;O-++.)-<_9JK=G)RQJI,+0K- @+H2K,@S(M7-*2E(ME5(PTQT+\/ZV(LLL5[]\ /O@=G8.WK_]-Z"O)?\])0ZR&.AE+)T9T.T\W0 MI^NAD6/H&5T<)3L 12@T-+\S-_\G*8' ,.Z.=YN/E1.:#R!&D^@NC_LZ.]D M-KNXF=FLL6X7VMOI.#L4"Y+2XX$*)$'YB@XF[][4?#1-JG?U-G6%'$S1>SK M?7)&Q!R0*@.IOJ _EOF*%+22UL5;=S6JN]+)8#6!8:#6=6=C<4H#J+&:$ME MV*@,O2I/TI10ME2B5)5*J%-X5=]45- I$KGN*NN,G8=(3:3&*86 7&34B([\K M626YRD& "$'M#HS,87$ >]HL1C! =FVC1MO(JVU:K=2B,IY3X73 M-HL-BNW2XD9:[)7V3 M.5P*.S"$_M=3Z24RKQY 055MX"KIJ,MET7]X+88A6.76UM.02\CZO 6LG3E M[4WK:#MQ]Y79C+!#68L7Z.?+.;VGZGW,5%V0LI("27Y2NT9L#H^@L<86JV#D M2(ZPQ0OT\^4/QK)'5;58A9FLP!'"?6$6]["3VK>%M4B!? J9,*TFJAUSQ;O/B MN6/$@@W4>;,V,FU6D>O]:^D" 7A9YW!/:)CD"_7CYRJK] M]-=R.#1Q8@2-:0(=P($M<: ?.>L\[O&FB0Z(DZ0/0ZL9QB.'O)8R<.RMBB^G M)Z?3R^G-]&(&3KZ>@]G- M[_/W^[/+^XGKU[DR 8?P07?]U.;_ZUBO%*QZV)>4EVKG>&>-5&1R"B/46SR+$<30 MD8Y12S/DIUE32"_(DZZBK?I,1"6QH<]BE#C2'>KLM_P<:TKH(B=W>:$BTPX+ M9&'5.#0TFE8HP([P1"W2D!]IRH=\J8BV2Z,%51'J!ZG5*G!D/=0"#?F!]OQB M=C2^..TA$V7]M&(FRJ1W >>Q2IT;I512SRT8T/5JUAWN=*RL0H-J1:CP!5)+>B0'W3KLF&7 M/@O&8G.I;5:AZZ5L68?\6ZIN]?!+L61NHXQ8,DT2NVS<<@D'7D3/)$N_SUF1 M42X:)*MMEGRR'NMX(?=:)/^NWK:GWA(.^PEWQ9]W'$([80^\A4&@<,?!BA1+ M>@B"@PB(.5%C [*4<\;S_VCV$52LHB 70F=VO2ME2RE4[9VI.++ZS.1??V&] M)MNS:P&)=P&R+%6=\3RUX"" G;E9A5H@V!?],]D6VCE6W ')+*N#0J7T!U'GQ;BC8V, M;K,:A:Y5;]&(_6A4%<>R7!;U,3Q;'Y>Q4D7/7'\ [6:D,SX1=M,F_?:00TU=M M,XNYF*NC.524R(4?^0 MTF(5N\[6<(M5_(*-I*Y/65%HN.:5*@&H<)R46_:%?63Y:;95MDC%+]D[OM*K MMHUBV#^YLEC%G0/8;;TM8/%+SBR[:-7)]Y7ZQ^8G!\M^V&IF[H>'G2]G^K/E M%\(?\DJH8NI>M0L.8N4!OOX2N+Z1;%%_3+MC4K*ROIQ3HJ1K _7[/6/R^49_ MGVN^QT[^!U!+ P04 " \@F=90O6&@O@" ="@ & 'AL+W=O5[,K,<0P048F4LL'YM8 Z4&B?-\52; M6LV81KA;?G7_6B:ODWG $N:<_B*)2F?6Q$(JK'!!U1W??H,ZH;'QBSF5Y2_: M5K'!U$)Q(17/:K$FR BKWOBYGH@=@3MZ1^#5 N]8P; 6#,M$*[(RK5NLHD_H [*13'6K#&VEF8RS'=?CWU3C>^^, MOX1\@+S)1^0YWJA#/N^7WT(\0$.WE _;Y*]#^9 MM=(>-FD/^]RCA?YV0 B]\-), ,JQ0!M,"T 7A*[Y2W*051K?-DU$96[7[; M/XY-Y#I.:&]V\^N/:6&/&NS12=BX4"D7Y+=N,-S5GNP$KGS'.S!CQSQ[S ?# M6MCC!GM\$C:1LCB,/"[#LD_;%]$*]1M0_R10?0Q(A5E"V/H0K7^0MB^B11LT MM$$O[9QGF3X8_FT'5];!+LW 0#P2UJ"<-]>1XZN,W\.3-[/E._>Q!'Q/9 M(I\VY-/CR8_;P],W+*X_&751=T4&HQYJU_E[XCG'E\?Y U?Z$YD88_0%02P,$% @ /()G69"?!\H*#P *Z@ !@ !X;"]W M;W)K2]"7I./OM2\I-0P NKPCEV"^)E #G4CP$"?QP"5P^ M5/67YJX6N_;>K5IKL[NVG;[T\5%L[@KUGES7FV+3?<_GZMZG;?=U_KVHMG6 M1;[<55]O+H+I-+E8Y^7F[/IR]V_OZ^O+ZKY=E9OB? >TU]^MU7O_^MEA5#U=G M_MD?__"AO+UK^W^XN+[C94\R^XN'G/]3E[L=W/^93WA0WU>H_Y;*]NSK+SKQE\3F_7[4?JH>_M%?L?%/=ZBVK5[/[T'O9EIV?>XKYIJ_6^/;?=7=P&UC5=] [KY5BR]WU6I9U,U?//';?=G^[KWZ=9/?+\NN]&MO MXOWZ<>Z]^N&UU]SE==%XY<;[N5RMNFNG^='[X?#KY47;'78?_&*Q\/2WCX<8 M#![SBOZHV7Q'5;OAJ-]5ZW5VZNV/_\Y_\9/K7? +/TWBR[0^Z.(U]Y[_-R.>F. M["[?EG2$.1_AS6)QO[Y?[4[8/]N[HN[.X;IKWW=]P_M:>.\VBVI=>*_^437- M:T)>\/(?BK:[,W3:(J\WY>:6.G62E_BEZ@YAT]95=^XWM]T!M47G3KFLH7737 MS-.%$SQ=.,%..AJ0?INO\LVB\/+6^U3-T7 MF1>+ODHEAQZ&4XSPTJ[MT"2(0\-P04E%H5Y($H64CG9&HZ['3^[';'OZI>L=%OL; MN/=J-? H>,N*N-J*%)LCQ<2C6'S0NH+4:,S2+N/3#3!YLB!A+7A\-B^T9W.Y M?S8/&L)*NAJ"%)LGUOF)C%,HD/$D2$RS+GVR+F6M>]U\O M[OK.SK:N;NM\?:PQLJJN[LVLQCB96MU^9$2!%),@,MF_2 ;;GKYG1]G'S'[8IO_>>" MABZLIK.'OG7GC,V6!XTHH&H2I:8[J&"*3>FU7!:;9>,MB\6J90-;%7,YJ=.5) Q=1-4Z3$YU&),FV;ETNOK;Q-M9D< K=R#]R\OG-S M_ZDIEV5>_ZYU=TB? H00%JC:'J@FHFMRKZ5<-/7;T%;WQ63QP",0ZKUG*^69; MGWO31S(6DL9"ZS>2D7@8(H/D]11DX6[%6T:][WC8? #1_+V34H-K&J292: M/A&NR$G DY.3YA<"&RR$!E:XX>.Z.@A5$U UB5+3'50)>

!BD,?_V.Q[1YO MT^%N(1_*.97!)WHLZ7EDYC) T0I43:+4=&\/\E1&)ZI8??SC9F+S4@(BN2#R M32\)]A'$4[.O0A3SPR Q^BI4J8CNJP0*? 3?E2/B.BKFHSF?Y'#4J!@:5$#5 M)$I-MU<1CV T\1CHXQ^W% HZ]FI'QL;[4L?&QD0Q8FQ,E1KHXP<*-P3Q" ;Q M RA_@*K-H6H"JB91:OI%H !)P .2D7U\7L7976@&"E1-!'9"2YCZ9GNT"P4# MS5&QC(!G&:?UVZ'T JHV#VPP84Y5"FA$B5+3'530),#GD!S+2.!#.AN<$0E" M@?GD@A(1J)I$J>D.*R(2\$0$E27$AW%VE0 P4]-4*#"!JDF4FIYAKH!)>%JJ MR;&FRS5] M&! (8P$:B8NK6*2@2\E#DI(PA7M/90QN&Q*'9^*!))5 UB5+3'3QX36=L\@F7 M,<2+.%L&S22!JHF0ROV(4K/9/0=9"159"7FR\FP90WQ<9Y^1:G.HFH"JR9!@ M1B$]K@P5Y@E=LDI8-OKW^Q4/TOA0SL;&)!NU;KM0>@-5DR@UW5M%;\+1Z2W6 M;,)Q,Z%,9Z^F#4*BV)Q-"&UP,@DB\\8HB&($%:5*#@ M:G.HFH"J292:?A$HDA/R)&L.UE7A:/S)S^E Q==,4 HEX!/)L$)./Z^PS-.4%JB:@:C(B$,_M>#%25"8:_:+/=Z=$\Z&^V1M#2V7_A)0R,K 69?2&L.B9D\,">DNN9@I?H1Q?S$ M6KN$*C60Z1PKXA'[+\CT8RCW@*K-H6H"JB91:OI%H A)S!.2L4L?0H$(5&T. M51,Q\6:/>0N01*&!SERL(&?,0XZ3X#^OZ>P+E';$5+9'-[_H" EH-1T"Q7L MB'G8\1RS!'Q(9X?M7 JS'P<-**!J$J6F^WNP3*R/0E!S!'P89T M54DFYFH9 MT(@"JB91:KJI"I7$/"HY*8Z EW4VT5[U9#*UY@B@,0543:+4=!L5"XEY%N(R M1\!+.5L'S3^!JHF86%/%[LT\!^F(%>F(>=)QTA0!K^ELH4TXXL1L>] <$ZB: M1*GI#BJP$O-@9=P4 2_B;!DTHP6JJF(B/\9/S$0]5$Q]O76%2Y+1N.08//XY MKY]X8T19RX=RM3:Q4UFH#%AH4 %5DR@UW5N%=A*7M5)T"';<3"C)2>P,%C]) MS?YI0KV0$YOOP@BBF! _.S.<952JAA^>) B7) <^VE0Y)&/$:2.9VT['A,32H M@*1)E)INKZ(O"7)+=I2FW?8\#@A]JZQX3$A1<%CHA@!CZE2 _ X4:@CB5X0 M'B=0R %5FT/5!%1-HM3TBT#QD 2R;TYB9TS,4G,=-3Z4LVE0W@%5DR@UW;2# MC7:>8Z<=^ST6VT'L#CI0U %5DR@UW4&%.I+34,4V@."%1M#E434#6)4M,O D504CY99.3@F5=Q=A>*1J!J(K5S4R)K M7P>BT, :DZG"&"F/,4X:$?..:SKY Z4=J Y? (O/M!D09*33=0(8V41QK/L@,M M-+TCW=,[[P.:$@!59,H-=WA9RV&\7L,DZYB-Q:V]['4QD:@ 0543:+4=$\5 M_TA/XQ]'6R8T]2.U%W^=V LG0&,*]I$]>DV*A:2GK:K,&D=E'5 U>90-9$2 M*2#6@MFHD/K>WHIT9'.6>'5-O.(U72W,;!)BYLG,H1$%5$VBU'0'%8#)> S M+O&*%W&V#/IJ#E1-9$0:B6\MW82*J9NFL$HV=A]A\+O9?%QGGZ$OZ4#5!%1- M9M0K/_2@,E.,)QN=4')\@34.B:61.]V0V->GSB0S8*8AB75QS?5ZJU,!40J883/:2 MV^YD4#@#59M#U0143:+4](M <9P,LNU.9J^E$9N]QAL^E+-I4#1#_H# ;&;$ M.JX#K4QAE.P9=M/);,J1FFF-? %SGLVV_N6%&-"($J6F^Z)02/;R>^3P(9WO M@=0>.=9(#41)H&H2I:8[K"A)C]Y[/!AG%TE]LA)35.A7 2J)E%JFJDS!5!F MS[-'SHS@Z .J)F8$ M^C! .@$2%U U1Y&/V##O:\))JN= [R9G4*26$T*RBJ@:A*EICNHJ,8,L:,-+^)L M&30C!:HF9M0:)Q9P1,7435.X8L;CBF<#CQG<9Y^AN2E0-0%5DS,"QPR,[6:* MH,Q@.]H<36/E0SD;2^`]H8T(J:% !59,H- =U;!49FI^]H<]Q,8@\:.R>9*F7G M)!.EJQD2LS.2:9*F2#QHKDKBG:>M_GUY3: _+7[.Z]NR&R2MBL]=I>EYGWE4 ME[=W3U_::GMUUG5S/E5M6ZUW'^^*?%G4?8'N_S]75?O'EXM. Z&JO^QB7/\? M4$L#!!0 (#R"9UD!2&PO=V]R:W-H965T&ULK9?;YLPS, ?_%8M-6RMM@0!-TRY!RN]M4J6H4;>':0\..;&J MP<@+V.8^7]_ATŸ'>RX>94R(0D\)2^70BI7*;FU;AC%) ML.SPC*3P9<-%@A5,Q=:6F2 X,E#";-=Q>G:"6H% [.V%,& YXK1E"P%DGF2 M8/$\)HSOAU;7.BSC9&.9,WYHY[\B(:6HQTBC(1**V!XL[[[^3,IXKK1=R)LT3[4M;QT)A M+A5/2A@\2&A:O/%3^1^. -"I!]P2<-\"? @/@E8#7%O!+P&\+7)7 55N@5P*] MML!U"5R;PRK^KCF:*58X& B^1T);@YH>F/,U-)P(374FKI2 KQ0X%4QX&D%> MD0C!2')&(ZQ@LE+P@H13O- S'CX&',6$2$_H]F_G*IG=/&0XCRB8'V)+I98 M@'%,% TQNT1?T4=D(QG#JAS8"OS4N]EAZ=.X\,EM\,E#=QS$))]!;]%KWH;X MJB#=0Y!C]Z3@BF0=Y/: (-=Q_1I_)]?QGWD*^$TC/CV-WV'109[3B,]:.%_B M7@T^?\]YUD%.MQ%?G,9'F6C"7QV%5^6;9_2\IF@.B=685W]&:ZD$E*B _=9E3 MJ/OUZKILW\H,AV1H05V61.R(%7SZT.TYW^J._9QBTW.*S$DW^"71Y?#X.]?O MD+IXX.)>;BE5Z+$L*GDYVBJU.Q^/9;.E)9'O^(Y6\&;#14D4W(J[L=P)2G*S MJ"S&.(IFXY*P:K2\,,]NQ/*"[U7!*GHCD-R7)1%/[VG!'RY'\>CYP3=VMU7Z MP7AYL2-W])J[[L; 7? C5DO.2EI)QBLDZ.9R=!6?KY)4+S 2?S+Z(`O72)NR MYOQ>WUSGEZ-((Z(%%9160>#?@:YH46A-@.-'HW34_J9>V+]^UO[)& _&K(FD M*U[\Q7*UO1S-1RBG&[(OU#?^\#MM#)IJ?1DOI/F+'AK9: (2RO52\!8#@I)5 M]7 RV#BBMP#TN!?@9@$>+IAX%B3-@L086B,S9GT@BBPO!'] 0DN#-GUA?&-6 M@S6LTF&\50+>,EBGEBM>5Y1 4FB.XDKQ@.5%POWJ#7B%6H2^L*" R\F*L)A6/\X:$.]K$-@#8H&^ M\$IM)?H(8/+C]6,PJ+4*/UOU'@<5WM+=.X3G;Q&.\,2!9_43RY/(+$\"<)+6 MR8G1EWCT?=U1012K[ERNJ9=.W$MU%9_+' MJYOV@H:GP\ Z9-+8'=>TQ9F&TXY79R9<7&VI0-F6B#QJ;$*I]>,Q'N"S1>9N M=/,6W3R([A;@T#---#G*> GL*VN/TD=][08ZMX'.AYYTR,PB-]9%BW41Q/H9 M2A9M!"\1>!(ZG3?,[G5-:-IX)85!_#P9W)/P98*KA5,%]!#EP<)"-YU/!Q;8 M,A[\ <=21612L\=665!!\S49$2@]5KA.W8&3-"E.R;U%%C2UTLX%!PK ;R7Z ME4Q'!=[G3.YX>Z>7PZP$PT %;"P$K;(GI 2I9-$41M=5G.V@ 7RB?G J;G$DP*XPXB#&*\A+RO% M!7.75K/ZJ -9R&R9A0]7-P+$0>Y=?JV[D\DAU<]J."1(J.SYF1-T8KL*IXLA M;(=4//'55,?J<9C6VZ#OR)...!1%EHD]/:JK8TMZ+YSF3%SY,6P/+JEIXHM# M-P7$0=)LXN#N#DZP4P?8=(C5(80]O!9W!!R_Q, ,"NF20SL#ZJ! (D4#D1.['&VI=+'P .]X.9X']4+W">F;R>,@ MJ? .GKGTB;<>6=JP>AVG]JL=O)N.9,=UPEN%#IP=L=C[#L_DP- ZIV)-3N&-Q M*'2QY8W@&:5Y,XM(4E##TSW8QHSU7L)*"&2_%2_<%8!=))@.*\ MY0/9424.4V5;NWL]G<*8T[CXY<+%-D.> M3:+AB.J2\L/NF!2'=].?6$5@Y^:N7'S2[?2IM!U;VE$O#E/O-PJPD.#BVZC/%\V%P<4IYA!G>4 MBL.4>MV@,PX%4BUAA)>*9_=.F#9QAE;WL&72F0=E1ZHX3*HW>P';6/F3*&UZ MA+'/:B$.J5G]\V'HCB\O;WIYR?3 T"5NSN&O5\]FRRLCN&2FB0>E!T#XC # M.E'JHYY*GQWHJ947A>YZK% (4"MD]A6,'V4V&!CADIF[X2<>'29@/[3Z]>6Z! M+_3IQ.8VX=-B0-HI%OG\GG0LF(19*/99)OM]F-V8N[1Y?]R4

9QB$@TM<8%:EC*P*D\C:XG!SD-O0-'>J I7MDFLG8:Z!?FR^T,: M_1[D7M;C@T_KMT(-_]?H&;GB<[A0TFU1<$+)4Z7&Q=(#Y71?V.]'JLXA)Q# M/.]V8NGWK<04+4H35ES"0A_,-
S6+'XSS_%B\NOOWMZ.U8"@X.'0D- M.Z=V6+7V9Y,H=(8M'."U=]OCSYMPZK<3#V>GGSPS6A3P"DLCO);TR(3SR/## MZ=*? 2ZU Q/XRPVX4QH6P/.5!ECU#]Z@/12^_B]02P,$% @ /()G68ND
M2W$<"0 %AH !D !X;"]W;W)K&ULQ5EK;]LZ M$OTKA&_V;@*D?LB.\V@2($E;-$!?:-J['Q;[@98HB[>2Z))4W.ROWS,D]8KM
MW!2WP**H(TCO=7&^D>3OOSU5E/;J)&2R$*41ZJ9:9*XF9]//O;@+3<4Z"H,;W(/0'$D; MN]>U]#?,=MBRX$;!DP!*1\BJWG]7ZK0CV')&\6.7&?,*U7SO'
MXK@R5A5A,S0H9.G_\A_!#YT-)^,=&Z*P(7)Z^X./H$RC451K=!T]*?!.K(8L.CEDT3B:/2%OVE@X=?*F.^2]$EK> M"PN!L@5(_2]&%S^_MMD/G[YA$FSQJ394]*2$[2?$L <,"W
M9#>5UJ*,'YA,\"43[$85*UX^L(PG##EM+/Q&+DO##O$CSGBY%"P&"LA9!@"V M&2L5)1W/&2]41?ZVRO*<=NY-AE.VD'E.20DQ3/ X8RIE%L>M$"R5&"8(3 Q0 ML*)8"-
W@P87ME8C]W>CZHF"G'$^6PAS4 =>N4RLAY+S4IYW+22_2* M=AD+,WW[B2;'+TT0:H"V0EID(LYV .)2LWN>5Z)& M2E?I=2\&AWS(..ZP6\.OTWX^QGK2S/2H5"EM$IC3^T#
(F{RO+5UR*YV8PX0 M#8KUS77\)7+!19+,D4O M/HX32;O'4>A4IS<-$KIU:DM&F]!"R?^*1U&I.23F/L<"+&Z0?.BC$$=<&97+ MA%-0KWGNP'%'W8,SG33\2VQF
A0&0'5]LHL&MO/U&7M#*O_A578LL+5&;Y'W M$:?J0 6 2-21/V.=06#WG6XL15I8)(!:3F;.>GOJW['IK.F FZI9WO,I47T M$E=';E49/Z>[%,V95^H,G;<3B>>XO_),[VTR7C_%R=-
B%W9%TP&2(4'2B!! M2/S6>&\2_6+G0>"$O?Y>29"A6?·5]U%SZC;O3F,T,=]>+>O4\N0KTI3Z@AYG M-^4YH/?ADX.&19W,ZQ-(#1. C0,U//0;IMI[6R"E*@BQ'W41UC_9^;2WI^,F
ME9HS[NHSV+O +"0SNAVZ.P#'=.[4[OX=>WBF\;/6_38U.&9JWX=V #EJJAR MMUTYK.^Q_=.#D#=3EZ?8ON8Z0<61Y'0M8K4L$=8D9(?0\]?P1[+8)?N@C 6#,JR24
MCT0"PQ0\M.#"KD5HD#$.60_6&L=U2KB;P>^/TX2E6A4.J=1,&U,$G/C,\=F" MF&,B">#L)U"ZDQ'7\ 3THRD0T*[+CTH^>EQLM@MZ?4#OOJ3W8&@^<=.P@7ZNB/Z:FO4!M^(K2RWSF2<,?
QXRB\^@U0P!D7[=-=.\0.3_8FS;@U,"OS9TJ5=U29,TO7 M8?0Y1#A(D]$TO/,*.<>()NJ9E5!!]=W[Q/-8 +,O)_#^7M1A(:Q**TOC7B(6 MX UC*AJC@JUVLW'H'B?P?2(52PC8$AQHRT"TTGL[8/FT?
N$OW9'#P,+O@_6#'V56M M0HM<>Z.:+[>&2$@'(-<[LS#[](K@ M;>"?]X\WMP<·VT%*#B+UK@=&-CAL)PFJ>^%,^,GXQ8 -T&6;UHXW/;J=]1Y M5U\(O72_2!C_7L"_MF_N-
C]Z7/EW~JU_XO)>ZZ7E/6Y2+%U/#P^&C#M2X7P M7ZQ:N3? "V6M*MQE)C@&&5] YZF"FN$+'=#\%'3Y/U!+ P04 "\@F=9 M\.;2 4(% !:$@ &0 'AL+W=OD!*#HH.9%=VX"=I&B
)@CBIOU0],.*'(K;D+O,[M*R\NO[9DDI M4GS%.7H !0QJN9R9G7GS9L;DX=*ZU[Y@#G11E<8?]8H0ZH/AT*<%5\H/,;T&
M3W+K*A5PZQ9#7SM6652]RF$R&CT85DJ;WO%AW'OAC@JM$TIM^(4CWU25ZD419&-X?%BK!9]Q>%6_<+@;,JQDNF+CM37D.#_JG8P/3] **MKZW_&&-'+'/E^9$M?]-9***(YZLQYEG*NF#"_M\B?NXMD3<ZDM?;S2LI6=3'J4 M-C[8JE.&!Y4VI;^ZZ'#84IB-KE%(.H4D^MT>%+U\K((Z/G1V24ZD84T6,=#W#>>TD:2G&GkA^*E);<7TB[H@?
S@,L"C[P[33/FVUDVNT]^F9-:'P],1D MG.WJ#^')QIUD[Y-;PZ+'V:6E]XYA^M/YG[X$"(/ZX*N;4XO=JB%,F!KU7*1SU4@6=WSKWC;[X:/QC]<(._TXV_TYNL
MWYJ.#]>FDT"A8&*3D@UU M98A]T.]B[X.LF4:51+G.<=:@KUX7@"Z#G*#B#-?H&%X>;@YKSW%D_:4JC)M
M2@AGI#H'NU.RR_;7AJDN&T_620%@(5KRJ!7TK7MRYS@0C=+ZM2 &--!-:L7+W@[V?B1+Z F*K MU(K20IE%#-XW<\]O&C;A?1S:$W-;HB/* 4'-2^X.A/F,@]+E=C3QV -H.>:=
MBJ/G8,#H@BH(6,S9;S:?R=3F,T]!TYUID83Q(:P\I&4]HDHSIR>5,7_?!*I[C,I)*L$E MYN>RJ.0E4B"'4K4@\'4@ ,WQ_CU:*D^ G445%!?]5X.S >6^CW3D;SG5+75^_F_=ELF0$Q
0I)0.K'TF\(^TXM0NCWT*RJ6'>T1SVC*16&T"MNM;8!KPL-![JODE+W$2J5(4LP@BB;H$O]-B9;G%EG1QQ" MGX(8NJ5S*^POE=*R CJ/%B"Z$D4*FO9?"_P),V)-
M1Y0BJA&I[_]CO(Q,LT@PSN\"E) QV&-?C@/E0D9;HWVQ]D!VSW1Y#MA^QG!# M2@W6K>9CGDN#CC*Y=C[0FP,G0E08)RF4<.]>#C=VI4V'[5@M]8!9 4YTH^EC
MJ^&2G_WW1+MCLF/P=RNQ3VH4.\ D+3 =X3^Y4UR!S74,^Q>@]*E3[3-1LW\9 MQRX?'X/1E^:\;Z\;[IC^/Y+Z?\MP$<_DLD=D.^WC@+I=M&4N3Q M52^5PZWW_8K=
(G[5P+N5;4QH7_TWNYL/)R?M]X)WXNU7EV2*+33*IN0N?9+1GL3;!V_'LQM"+:*RX(54BP">)Y;&]8W:F MIQJ4U+-2NN:6FGH=FT8C+[Q37<6LWQ_&-1X._!6[-WC>X3)9*??:-
=\4TZKN L,+<.@1.X@XOL*H<$(7QI<6,NB&=X_[W M#OU/GSOELN0&+U3U412VG$:C" I<\4UE;]3V+;,Y#'Q>KBKC:]@&VW0<0;XQ M5M6M,T50"QDDOV_G8<]AU/^. VL=F(\
[#.2C?,,MGTVTVH)VUH3F/GRJWIN" M$](MRJW5U"O(S\YNT J--,L6N"S@+UNBALNZJ=171)BCQ)6P9A);&LMYQ'F+ M.P^X[#NX8[A2T18&+F6!Q6/_F&+L F6[0.?L(. M-CU@HS^
]5EV "_M$D\] M7OKCQ'=9PC_G2V,U$>734PD'O.QI/+=YSDS###$ZI2JMB0JL15:2CGM=)6?./^X%0KFE"I,5=K*;X1 MGEN^2AD#0QC0.&,:+7ELT=#:TLE/=!
(YAN".VW4^@989@3.**H61")%TD0 U?OT(Y<7/_%:YI4_U>3$BRQ)>,T1IEM$H_MX@)CG@?)V%%B1%7FV# .Y9EL2(A[\>(4TCIQ.$8 ^ZC)">2XCA((C4BS2(MQ
OFRU,'<;QW=]:HU_Z%8 A^(VVX1CMM]P@Y#W?O@WEXP5QOQ019&G I7Y-KO MG0XBT.%5$!6-?XF7BI+]K_+.DAA=H94/J**;MKN &ZJ]GL7U!+ P04 M"
\@F=9[4+VD@!]V;!]Z"YH[K8/PSXH-F,+M25/DI-F MOWZ4G+@)EG:]#3!D2B(?/I0H2I.-5$^Z1#3P7%="3[W2F,;]W568LWT4#8H M:&8E5Z:T"GE1&CO@SR8-
*W"!YELS5]3S>Y237A]FUA]I_ K MQXT^D,%&LI3RR79^SJ=>8 EAA9FQ"(Q^:[S#JK) 1.//":;7N[2&A_(>_4<7 M.\6R9!KO9/4;STTY]5(!%Q@,X0H'4 41,D;>'$?<.SPXG<$/&=;RB\# M-
THQ4:"3?[)9:J,H6?XX%7R'G9S&M@?H6C M],R3M]#_PU;I'[SC(7RV,@)5 3 ENDDFMA\I%$X_JQ!.ZREPVJ<^89IH&\E M*SKW^AJ^E@KQ*@G@%R0)T/$*;;!>HNIW&
H#MQ0_%ZM TK9J5BXR*K6>N7B MF@+21H-<@685:CB#,+)-0$T\LDU /BI:PF(!0I4K (FM= M%$!>!/TUC$*XC"!, T(-X"M[AB5Q7G$#YV%\04U(33RV#77_S=L !-T.M#:&
M@,X@26T3VN4AJG:EQG"/&5T)CI@MDCQ[X4+LNO0@U?-@&%U=[{3+G9"-=L*8 MA$.@G%>M(4ZO0J5[J&0/M1?&)-RWRBZ*35=A,ZWN,@U?R;3!86)#017!^@Z&
M(RJ[M/&T'(^+;WI (V$_0H3G<])]<+M=S ,DEZ?[KTG M6LHCU0>GNN'&Y@>PHE!8,(,=@T^Y%5>,*UBSJD6["V=AVB,.X"RZ[.&MO[/P M8)+RJD%W[U7;P8[."_N.AFSL7NM_S!
[&MMGJ&$-L$%6J,J MW#-!$X=6F.XN[4?[E\A-=P&_]'?/F >F"DY+5>&*3"D3+SU0W=.@ZQC9N.MX M*0U=[DXLZ36%RBK0_$I*L^]8!_W[;/8W4$L#!0 (#R"9UDQ4AOQ3@0 M -P*
9 >&PO=V]R:W-H965TXFL00"9:P%)-INVDFM5(UV]^%T'TSRAE@X=FH[4/[[>^V$0#O:[78G$>+8 M?AX_K\\?]GBC],KDB!8>"R'-),BM+<^BR"0Y%LR$JD1)(YG2!;/TJ9>1*36R
MU(,*$<7=[C J&)?!=.S[;O5TK"HKN,1;#:8J"J:W%RC49A+T@EW'5[[,K>N(MIN.2+7&.]KZ\U?05M2PI+U :KB1HS";!K'=V,7#S_81O'#?FH W.DH52*_?Q
M1SH)NDX0"DRL8V#T6N,E"N&(2,9#PQFT2SK@87O'_MG;3K8LF,%)+?]DJ(/L*-DC8W\$FFF#[%1R2J51;OE%W$ %#0-P4@[L:#5_CZK.5]S]I_L.57W"1".6,_#5;&*LI./X^9G-
-.3A. MZ1+ES)0LP4E &6%0KS&8OGW3&W;/7Q$\- 4/7F/_-Z[Y)2*XRQ$R-[9V8P94 M!I:Z+E51,KE]^V84]SZ<&\BX9#+A3 S!@G'9 J"LP47W'+"+;8@<{T"N/0$
M>T[(.6JFDWQ+6,=/3K58+%"WGO5L5YC4O?V>[^W#!C4Z3*8$U0US=@QY[1?M M->\8[I0ED3,O\@PH:2DE)>!CDC.Y1,I5S=?,%0%(*%2=SPV<@+N]T;_"/_+/][;^WW;T^O7?
IX>*VRV8#2L/9O;,F;UG MMH[VMH[^JZT#_JQI'V],T,PB"+=*NWCL?G?[>(.?PGUNH 'C5..?PGUNH 'C5..?HG M(G+-1I;ASM%9[W#?
CDHB^TX5<^TDU&XI=*O5W14+]4:M71CGND^G(=@=YN= M53(UD A*5YYQ3.'W)L+>.7LOF[.&A-ZUSW15"_K+'VHE$,T_:7F"54)FS,22UF]7Q*L@I+I$.X-
M>>,XS"EM>KBT5!6,]=%D.L]KS=/R]9NA>)/+]P0I*(06]F5?,VCD9!AV85'[M(GQ6&1WL.9<]5K-JGL&.QWMQD_,D]\+F7)#3X}JMG$ARKK9\(>@TVPN'
M.^S.9_$[BCHA0!&#/BC%7-*I5=7!X38U85H[5?ZG M.OBYW!BXJ1U^]17:<$;]''=%9J9F2X"N@,&]1T+R>G)8!*=\ERU&8Y.D9_ M\<:DN-C9^DBD T'86NHX#ZP:+8H&Z;
MPCL^J(>15P]GE+_#=/L1OCC>(TT/[W_6"[V6/=4V1]&>TRL8C.EQ>C*-!_'Y M4_%S[[$\08PG,!G#-(8!;=G7:V%G" C4A1]U!GQNS3QHM>TT739#Y,&]&<57 M3!>5-, Q[]##[!.TX -
V,MT:PJO8C9:,L#2B_+.F/@-HYD#U7RAX$MT'[CTG^ M 5!+ P04 " \@F=9WP45[=<(!A%P &0 'AL+W=OC<#:9G(]++O7@YBH\^V1O
MKDSME=3BDV6N+DMN]V^$,KOKP730//A=;@I/#\8W5Q7?B'OA_ZP^6?P:MU9R M60KMI-',BO7UX';ZZLV"YH<)_Y8BYSK?&7FR,N8+_7B?7P\F!$@HD7FRP/&Q
M%7=""*3(s&%^3S4&{}2WL?F^LOPN^PY<5=^+.J+]D[HOKP>6 Y6+-:^5_[N? M1?)G2?8RHUSXG^WBW.5LP++:>5.FQ4!02AT_^;?$0V?!Y>21!,.T8!9PQXT" MRK?
<\YLK:W;,TFQ8HR_!U; .X*2FH-Q[BU&)=?[FSI2E] .\9USNZ,]E)O MA,ZD<%=CCRUHXCA+YMY$<[-'S/W$/L) X=B_=*[R_OHQH+7X9@V^-[,G#=Z+
M:L1FET,VF\P63]B;M_[.@[WY/_&7O94N4\;55K#_W*ZL?W_(_@]S[(/8<,4^SG/3XX^R"]W/!05;]I#-JL8-,%Q6AZ,62^$#!25ESOV5HJD3/,,OQ6:!&>
M21TF_#FZ'Q'=WLK,8WIM/4.+"6._&HL/JP_C9LW>*P WTK'G-&707SIXP?@& MYIUO())7M9990.GPTU;&1L@?)/P%*AB]+X3^&W]#=E=(S5\WJV]+ >-\R-[K
M;/0ZT'+:;IK(GO\EG'\1Y[/G*,K0=;9"[8=L$)<.,,SQ? -R&3(K%\R)S*+O MPJ&U#YMDIMI;ZB.@:6TI"A27,.2$^(('L%$;&###$$%;BD1MB]N=:APW1*)44 MZV%@'+V3>V/W+.A#1-?
N;8FI\12CR6R*GOT9_/%_JE1-?:[BN]HA= M7F?)F<]UO@F,>,/.EHOYZ*+9ANJ$15:3V5-)ES,TK4]MYI"E M1Y060J4\3,24.$8?$,,IKI0\+Q4D ^T'3>.,YBN%(C){KOP>4&A_!(7RF"S6
M3G2M_/C#Y6QZ\=HQG--*Z%ZN$W5@U71A+X7V#GEUH++I_$S48-QC4/ M!PG&2_XEAL"B,"3TIO +(T(N'2,.S-S6&\]"UHG&;CJ?2A/2DNR;7*X1>0A7 MGU*FSR'"@QK.2E.
['M^'I"&.AVQ7R*PX%8-<:!GB;Y'3/,NS'F7Z^.S-&%- M!P)A+HQJ>P 5KMQ*%>I/E%4\5@%7<1^F%Z*/E*WV3!M/Q+;C_X3:V7GTXV3>
M;2PBWV_3X+&%&%T:L5MT9>SN(*F'M!G4GT^ETQAO:IH*C1^ H2\ON]TK9>3# MA(X-.\]E$W":]F"?1PRWVQ?HA@$"_D&50U$XX-[4BEOV%0K*V ^ 0UA6%,S,;+?\& M_YB+U(
,2>VYD7G1-QH-O2H2B#B@;)M^AH9M=DS4/-$1S M7 >#G3/GE%IHF>55);@Z)0@%%/S6K/,,.I:J7@OMK!9L#MILUKZ) Z/IY/T M:LJ%2A=WQ70 A0H([G%_V).4Q3-W@\%X
4^V@UXY]0_!6+,D@\"8Z(LF[(@BJ5S==]-I%FX-S<5.QMVTN?! M/GRJEK9,]?G OZ"Q0B4L)A>C15< M"))ZDS5.1$LO@G2^@>A-436Y2+&ZZU8 M"R#](YR3]_&<9+>9?
PP7B9PGB18<7H[GM76 MQJN#*V15$2^-NHI'1"7\FK."(;"V&?:E+RH[>MX INN?EEN]BOWPDTB%Z'>>FYT^F=R,\3N4W M:A%5;^D,W$>UE\+0ZA+'HW]4DH8J%2?
KR6U",P<R\D.ND49B5X?=R<=#7>-MD8]QQ$H%%<-4JJYSMLS.7R8AO:#W ,B_6TV[[H1ZK+EY(DT:C,V:&/ICBY MSXYSM'>UAXL."#-R,1<1>\QFDA0:7,;#H6FBT?'5*=$].O7>;-
QY[1GB2"]W M"3%*,KX!;9^V[X]OXVO3P_XU3\ODCCE>T>]PYUU@Z&5TL!\S&%[KQAS=5>(FZ M,KCREN$K& =HFH#QM3&^^4$;M&_5;_X'4$L#!!0 (#R"9UFWZ%L![P(M $8' 9
>&PO=V]R:W-H965T,Z2ZUQ6B@<>V$7KB5<9TY[ZORPI;KL]DAX)VEE*UW-!2K7S=*>0+Y]0V M/@N"U&]Y+,SIV.ENU'0LUZ.I!=XHT.NVY>KI$ANYF7BAMU/ M8 EA@Z6Q")S$
UYATU@@HO%KB^D-1UK'_?D._/+V G6*9+TPU\7(/ M%KCDZ\;%!N=9&MEMG8M#6HI^\<9N'/8<\>,&! M;1V8X]T?V%B^XX9/QTIN0%EK0K,3%ZKS)G*UL$69&46[-?F9Z0Q7E&
(#'T5? M8,K4V#<$;+?]<@MRV8.P%T *^"2%J31 M/02-Z@&]Z9M781J\/<(U'KC&Q]#_M2)'00Y3/(,G^G=SWB#&N9/L#.XJQ3B MLYK"9SK@N89J9++"HQH*M:>*
J>*_M'J1LG%NC0:N"#@)TW[FF@:7*F>YFL(M1UD>.YF&C&0*J+(R2AA,)-+L^$*>P *MRXII'!$K0F*. 8VRK.(QBS+R(=D M$3B9)"G);)0'O0Q9 5\ZM*?2);GF2I#\
[W,3QY9]E/;Y":/$QO)B5EB: ,L2 MR*("\B#>BQ=W\69A""EMAY2VF$:,ICMI> /25$0.'^E3T @G87H*)W%&0UH$ M-(9A?KJ7-J2+AE"+4K8(AC_2Z<\A+2R_I&
]VVU5XRB'0Z_'W^MM+.]5Z^ : M2KD6IF]S@W;X)"[ZWOC'O/]A/G&UJH6&!!?D&IQEB>J[]K]PLC.=&ULU5AM;]LV$/XKA&MT#1#X M17Z)FQ<#3]JAW= VB-?MP[
/M'2VN%*D1E)QO%^_.^K%LFN[Z>H,& +,%'5W MO+OGX?"RZ4VGVT,X-AC{16]:L3.I>?MM@UC2+AMZ104OIEKDW"'CV;1MJD! M'GFE1+:#3F?83KA0C?
&EG[LSXTN=.2D4W!EFLR3A9G4-4B^O&MU&.7$O%K&C MB?;X,N4+F(+[E-X9?&I75B*1@+)"*V9@?M68=,^O^R3O!7X5L+2U,:-(9EI_MIH=WT56C0PZ!A-"1!8X_#W
#4I(A=..OPF:C6I(4Z^/2^H\^=HQEQBW<;F; MB%Q\U1@U6 1SGDEWKY=OH8AG0/9T:+.W_9LM M:@JCSAZ%H% (O-_Y0M[+-]SQ\:712V9(&JW1P(?JM=$YH0B4J3/X5J">&]\# M
LJ5^)O{).DYN\XLREA[V79HGZ3:86'K.K<5[+'UFKW7RL66W:H(HDW]-OI5 M.1>4SET'!PU.(6VQ8'3*@D[0/V"O5P7;_9Z>X.USF2ARXQ0"\95Q.Y!<@<1 MFQ YA!-
@V>^3&4HA6_[8E8%\@?[N!6@'G=N4AW#5P"UBP3Q 8_SR17?8N3C@ M?K]ROW_(^C=B==#6;D_W+^ 18#F8**3C-(4JE7F%<+*<_- M8MC6V5.&STYP*5>H/;>8P-F*-;OUP
P\@,%0+,.2O=,4#I.3D8"+N,{[X=&71B$4\'"P*KYML MB)^@PZ9Z[9$;B^)!4ZZP7_YKLC$2Z;'^]0\E)&?Y/7&78K[!NX>EAA, M-F
O7XR";G#!7O5/JC%%%8PJ]==U]2!7S[?!QkT"M+EW8TYL*<'?*K$;=$.J MU@B]N:6\$.K2[&T"F"05KDH4V =PU*M1*?U06\8B MC)FPQ>GV5-
[X#7YV\9WL$787M_&ULU5EK<]LV%OTK M&-73QXQLBZ2>]>T9QVZ:=#<;3]UV/^SL!XB$)#0DP "@%>VOWW,!D])ER7&Z M3J?[113QN+B/<\\%P+.U-
N_M2@C'/A:YLN>]E7YB8]-3FZY$P>V)+H5"ST*; M@CN\FN6I+8W@F9]4Y*?Q8# ^-+;A4O8LSWW9C+LYTY7*IQ(UAMBH*;C8O1:[7
MY[VHUS3\+)3ELIF2R$LE(K9L3BO'<9O7@YI/%^ MP&]2K&WG/R-+YEJ_IY"75HKG&5<9>Q'K;.US/.S4X3%!^3-V%NMW,JR'U0FLOOS3Z%;JV#<*/@R?
E3@K2A/6#SMLW@0#Q^1E[0& M)UY>8YJW\Z'UU]*FN;.5$>Q?EW/K#&#$[WUN"*L,]Z]"J?3"ECP5YSWD MBA7F3O0NOOXJ&@^^?\2&86O#\#'I?
R!HC\K;K^WCB[#;;F[%ATHHQYQF'RIN MG#!,J*S/D&SO4J?G>(]G(7!]YE:"7>FBY&J#5/Q022,REKBTSS@KC;Z3&8;K
M!4L!'X,T,%H7S.J%6W/$PNJ\HBRV##S$CN(8N9#G:.@SI>:B>=RN6L$GB"SC M62:=']>6UI,8668Z8Q,'?XBQ]+WC#LHLN#2L#N>5X)$'@V;52)L/!MJOL-Y:E!KTIS[UL(X6".
(J#5$K?<3]QH<$3M"B9?,=5*M62 M75U>>U>1M%__!D%E-<]ERBQ?"(<(+"%)"EOK,:\L(&$MO,-*1))4I9FWC?]I MR=M@C8592]"R.V'7\!,\0R.=+&C9>E[*KN!]J?
"*WB:ZDHY&MHU_4!EI[61*(U@$3"R>A805;7RD"J4J5(V<^\5J+>_IA97R*O.] MZ +P<[(!E6D'!KQ&?P-:\D4N^5SF$ 1WH+\J"'/O%/NIRCA3S_]#+I50$
M^V6NY_!)%_U7/[$=@MY#?1;]*5"/9L^.=;I@Y*^5E&XP^6Z]DNF(KD9<6:X"32B.M".35)A,P M8CB\4J6N\NA&LRRY$WW"=DXG^:(Q0)]D-3 8O%2HPT> G@0,^6\:5N7&*Y]
MI9+_@5^.AN/6I?#&LB;./CL:;7E%LP7SD3++>L&W/6]%D>SKBS"00>! M085F@29!4'YAGI?D4XU_!>8$JE23WA\7;86\$*:XPUC"/86*.EJ@=J8":9X M06X_FG2[PL8%N @)"-
Y>R3+$8,U=EZ)J3V[@{H:4O 3>Y:6%)%SR/-=I(!UH M3'.)QX1W>RW1]O=%=R>67GX;RH)OR >VFO^.7:S/3&3-4CR5:[C7FYI\[M9, M8]F=0)9 B:W.6+7@"F6!/+);;J/DSZFWR9?
FH/V).HX/).IX]!F)&M]VLW3 MT/DP1,[>CZ2GZ/HJ0F./%=^>N0B\\>B)C_O=\A?.H._M;2K0""_X,DJ]#@ M.:?G[2LQ-1=N-*'DTB6]E3CEY2W!0(M_=,-M2I-A:40CZ2&BU/#:T!!(4\>50
MSJ=P,OE4!C^HT,%;Y-S#11B%O(CE QQ:]<,P?7N=T0BVJ$,*^?#"?<-*

**1'3M]C$>#+I%66'.SA=EA M;H@.%?'X7IH\A1KBOWH)CP9/I8@H?K8:O@:SZLIXBD!27(M4%'1RC$8^*9(# M2?'FYC>*9>A-
C>!.FZ;:O[[\^SMV6U#]1])8;>H!(*&%P3OZ)]\ D@4BH[.EJ MN=IZ,ZE[_)GJX2&-97[OV[4&]5KB%$5!)7Z\5ZB]S_=8";,0[:/.9B'LQM?< M-
DZDDVOP8T/5((84A/A:KV$O0L6]@K>B=$'UYN[GOGI*>ZZC*X=:T?IO<%"W MVE\M)H.#GVOK,OJB5P5[,$TKC?4%HS6Q+4B' MB7QVB,BGGTWD?
XVSV/0PD8^?RN/CV7/QN-_F@MC,/&8>0T4$] M:_@%X^RS2MD!.>MQZV7.\S\ BL&2<#/$>@9'J+ M1F,\A\,)NZI]=^Q]AWE1?XPB@B')$+^C\1B_@]&
(O8/*IF.;95$=J7+#>&_D>2;D\]6:+:CT':_^9D*)8.F[N\H=+ L M<(7BES?@O*\Q\J]3R$)YBCI'(3!A$'(4#9.=UA&U)J.=UC&UQL.=ULG>UFD3
MG7BG8W;ROV0$78W5QYYG3(X;HXFD C/<;BRD6LIDL0R7;QZK@X@PF\P(T;,I M14N"2._F<7]P2#&G,3GRG0X]
(DV^60NM)\8NE0.IJ%K77*75S&$'.ZRMMDC MM:1++@).8)DTX8[0['A HN!AGLOH=1TN4I/K;12#BK9.=Y^),VC+G&ZJU!EW'-MD U+VYBDW)@-
C0;ZJATUMEZLG3>X+WXM-QV,_M7[2#1U[RG/N[46_S[HK> MP^.I?TZ3Q$=B.(BV'F^WUSCV1(,I(TC?[#E3\^QW,&/8T7X,)=^QK[^:QE'\ M?
7AYI0W* 0Z0E3&^^'\;?0=1+(IV]-N#W0""@7_.1D'%$1"\[ZO9:>>SI]]H MT,==R[R6X0MHV]I^/[X,GTVWP\/'Y[?8'4H<+'.QP-3!R6348R9\T TO3I?^
M(^I<.U0$_W?E3Y@T /UTQ&U>:('VJ_K%?P%02P,$% @ /()G61)HB8R! M @ MP< !D !X;"]W;W)K&ULK55M3]LP$/XK M5H8FD#;RV@RZ-
!)M.@UIG2HJML\FN386CIW9;@O_?K:39BV$"C&^)+[S/<_C
**M.UMWR9:+>UD"*/10429'3JE4/71=F9=087G.:V!Z9\E%A94VQJVG@MMN1U+02I@DG"&!"Q'SI4_G$8FW@;\(K"5>VMD,KGC_X8U\7(\ IX22%L >%K%:
(6$+U68=_";.IND[LM7(853A/!MTB8.,UF%K;Z%JWK19AY M)PLE]"[1.)7.\2/:2#0'8=\G*&3A!A:$8HU;&
(K849B)LTD$<).YFO[S/8Z(X.HS)GL=8^=MYLR5[:Y/O&/_>'$[_%G>BHU0^0??3/2 M9EBL").(PE)+>>=?=*,4S9AH#,5KVP?ON-)=U2Y+/5E!F
"]O^1<[0PCT,WJ M]"]02P,$% @ -/()G69#EZ/A# @ B@8 !D !X;"]W;W)K&ULG95=;YLP%$#_BL6D/;6%D*\N Z2DV[0\=(J2;GMV\ 6L
M&IO9)K3_OK8A+)L2*N4%;'/O\;E&7*)&R&=5 &CT4C*N8J_0NEKXODH+*+&Z M$Q5P\R03LL3:3&7NJTH")BZI9'X8!#._Q)1[2>36-C*)1*T9Y;"12-
5EB>7K M"IAH8F_D'1>V-"^T7?"3J,(Y[$# _K#;2S/R>0F@)7%'!D80LJI:CQ6INXUW M+PJ-.ADC6\E>B&<[69/8"ZP0,$BU)6!S.\ #,&9!1N-/Q_3Z+6WBZ?
A(_^9J M-[7LL8('P7Y3HHO8N_<0@0S73&]%\QVZ>]:6EPJFW!4U;>SXDX?26FE1=LG& MH*2\O>.7[AQ.$@SG?$+8)83.N]W(67[!&B>1% V2-**

MK0[,"5ZK*-'.7VI>RT M-$^IR=/)VAPO 8F>)":4YV@I)>8YF&/7*O*UV<'&^6E'6[6T\)MC!X%UX5" M7SD!\F^^;\QZO?"HMPH'@3NH[E!X?X/"
()P,\,9]N6/'&U_@G2OS!NU?T9H3 M>J"DQNQ4)[TRI,A>K*M&:!1 ML)_>CDZUT9*(2O]_R*WN,###3,& V+07FPYR?@A^>X7<,/0]N5DO-[OJU)Y MFJ\
(7W ;9K[G-N_=YEBGW_2'TJ0N>N""J6BYKIM%?UJWVB7;7_Y M&]YVZ4&PO=V]R:W-H M965TT9VFGLS=])X MHOCV0ZT7B01W%_LX>Q;D^=;Y^U
H%<67 MTMAP,2IBK%Y.IR$K5"G#Q%7*XLG:^5)&W/K--%1>R9R52C-=S&8_3DNI[>CR MG-=N_.6YJZ/15MUX$>JRE/[Q2AFWO1C-1^W"!
[TI(BU,+\\KN5$K%6^K&X^[M:6;M[F%Z,9.:2,RB)9 MD/A[4-?*&#($-SXW-D?=EJ0XO&ZMO^'8$=C!S)O"OV#:RLY'(ZA!=V2C#@U+;]"^_-
'GX%W%H[!@O]-&[.5K M&>7EN7=;X4D:UNB"0V5M.*=2XN6A>O%D\:7*EJ M(A8OQF(Q6YP^8>^D"_F$[9T;Z35_^-(Q^+:V8!@\Q2XM/EN)I"9-]I*
MFVEIQ J+"HB,0?RVO O1 U._[\M060:K]\,N/E$Z%M9NI_/(?EQWZ;H>INM*&J1+B14U:1@/400WWE?*)_-_M?G+M2L"C(
)\4.*MS5RI_BRSBBZ[+YS)E0_B)_USH^CE/>=FW)4(@W8&"^ M>^>B\\Y(L7*F;O:&_8DX^OZ[%XO%[-5?!?C!_)5H"MG(D8O2/C8/C[G.E';$
MI%T>1)4@J/*)^,@)8G$4C&)6\ 4=)\X6S[9*W0-6(4-!'I7T8[!@+(2263%< M)J1P]:QXC4HD5,PGXE<2QE85J)XJ,]3[7$L?%2S&@P[,3W8:8K \&VS+>3
MU43\:[F\Z0I82$#M3BD[Z'W4U)4ZME4,_Q\OA,+5)H=-06<&"@(ZGVJ;AC)' M$1/5?(U@B#4H&U:5@YL]?!4%C6\QGS_[3\4\+(N@, -30RA%)
MC#JET?$"+:J%"<]}X[I>_=N,YA4%T1&)9@3DS##((/9(A,;[H&CMYH@6&51? M".&JY]-U;5)G)%<35+K!M3>-
J0"$4%!%@Z(6!M@.#$+P['F4MB[E/2K4P%N! M04O0&&T4-@JS+*N4D%C(*N5YS%W+F*N<9A26!D%,(>=44TVAYIXV.NC'5MP<) MPDG* 'EP2"?
M0!I$W<0.(?<\>I!V;IQ@-(+5 >1USP0>B7NG\1I$['.8LV# M(Y4F8WSG&G%[L?:NA)Y#DW1YFCPQU,^ZH7[VY#3^ +S8"+ L<\>-O>P;^\8[
MB^LLA;MOTG^+[<,6,1K$+^ZA03(Z)7%I?RP::(*);"X]J/_*X4\C M8Z&!DUVW>]';BFMX-%JN;B'ZBYOP-L]FS\?MH%FI#8/Q0U>.HX\8^QDZ:W;\
M4KS%I"0/V5T -HG).X.IVVB^[LEWW XS2-9I;]\KA$9A ,>F+=C\F(BT3)V+ MYG?U!G/*%L3)^0[#RSN\ XF@-Y9/$++#86NYP1J ;3HN:*!5.$>!#Z.2!/);!
M%JG/D2(-XH/!G P@BXVVED\U:XRLGNWF9^.FAFES/-1E-Z][-30Z MQ,ZZ04QG'$G8(S\A/A@([,Y6&]/F:6?4(IPF*Z#)/-=D &XV.1 @/K5Q?M#/
M;=0&K6D:CB>/KEV(U+)!8H3A'(07.2R/VZF7V"C'*Y*F@SFGI4WT&((B &G M B8:LNRJOA;P*I4,#]_3=!%9(?
V&SP<8M3JFT(GAD':$NWN4"D"FKQX\J6Q,GP:ZU>[#RC)]3^C%TU>9=^@#C=ENU!JJL\ES MS!*?OG2DF^@J_KJ BD57\F6!@Y[R)(#G=/IM;VB#
[G/3Y1]02P,$% @ M/()G615T_"(_!0 >PX !D !X;"]W;W)K&UL MW5=M;]LV$/XK!W?H6D"K14K42YH82)P.*[409)U'X9]D&7:YBJ)'DG'S7[]
M[DA0=5K'6+9]V@=9XO'NX7-OI'FZU>:C74GIX%/;=/9LM')N?3(>VWHEVJ^ MT6O9X1QGX[92W6ARZF779G*J-ZY1G;PV8#=M M6YF'"]GH[=F(C7:"&
[5<.1*,)Z?K:BEOI?MY?6UP-!Y0YJJ5G56Z R,79Z-S M=G*1D;Y7^*#DUNY] WDRT_HC#=[-ST8Q$9*-K!TA5/BZEU/9- 2$-/[H,4?#
MDF2X_[U#_\'[CK[,*BNGNOE%S=WJ;%2,8"X7U:9Q-WK[H^S]$817Z\;Z7]@& MW30?0;VQ3K>],3)H51?>U:<^#GL&1?R$ >\-N.<=%O(L+RM734Z-
WH(A;42C M#^^]MT9RJJ.DW#]#LPKMW.1&WLMN(V%A= M3W3F#<;)(PJU@ZI>7QL*KNVK6 M2/OZ=.QP3;(89\.[--CZ)-
+9:OETLAEY6M<+Z#WYQ#1HU"'B=ZM,#*ZP=95 MW1(<54'?O^I/:<'A]/PK"B2=ZG9==0_?6NS<$.#9 UBYQ'YV$VZV,E'Z^0Q^@#04FJ< R\/)=H8F
MNQKQBI_%2>S%202UQJW%.B04TDW0J@O[7-AR[G$/0$QD_MBE>]7D G!C-*B) M<9G+6OE=]JT^XA+$4]Y7S2;,DNU"=5571ZH!-/)+=+4\%*NU-
GV40ZSL"=QY M=_?;Z)"77WL(K]XA(]4TR,R^ANQ]*-\^H..MA7>=DTL3_+W5"[>MC.P#UJ?A M3CMD_:^,;WRVT9/WZ-P*SC&AJJ[@&V!1$J?XSN,$?
WD4Q[F7,B'PG?'"C_(B M\4N9SB^%@&D1HY<)T$PJJ-JI?^.AY#'S,O;CC'%\EVGJI4)D<.6+ M[[%G/?$3^.GJAO+2;CJD2LM:CY*6A"+*@!T7@6'BL;-8^%')
M%R!BXAL#$\0W\<"TW%226_#R1<$9?TM)\\]NS(K,A]S:]BU[K!GT)-+9? $ M#'&-B2_Q0^Y<>$."*409%BE+C/0\&&1Y!D4)>2;PDZ,.Y"+_BLLQ)N^I._^/
M=9M$6<)"K@N*HD#G,R]G2=R'B,8IUD+V1>U2S6,TL7)XQ#!T+.*<0UDR''.6 M!*LD]$/A:SJ/BCB@)8*'Y.>YES-
>_H,J3B/F4X4LD]*S+P3S[$4:Y(7O0Q$E M:=E7,A8D"*Q<9)^G4+ 8TD00]U0\5>51FI7]G+/ 5 M16B.5 2YX&58#J,]U#4F+4N!"ZI=SBD!19D
3WU"4O9L?D=.<3&]Q_K>.Z]KO<%C!X^B6JI[.HHBZ&38 M/XJTWY$Q_P/GREJ)^E37S.\Q_/-)(<&ZK[KMX80V=O M?4B9=O@4"1X);C8$-
_M[P9UJ>SS"1W'^LPA/O_2[)EY]%+&H*,2T>1X*T;XJ M0W3&#M??>.]"@*VS]_<>_]"J0UW@T$ZW*S.PX7BLWJXEEU59JEPWVCD DWC M-
SG6H0E7G3!P>NVO%S/ML$_]YPIOA]*0 LXOM':[2TPW#B.0J)(! IPP !D !X;"]W;W)K&UL[5?;;MLX$/V5@7I! S2Q=;,=US:0I VV0-
H&2;9]6.P#+8\LH1*I):DX M^?L=DK)LUZI0%/NX"&)1).?,&9Z9,3W;"/E=98@:GLJ"J[F7:5U-!P.59%@R M=28JY+22"EDR3:]R/5"51+:R1F4Q"(;#T:!D.?
<6,SMW*QLBYW@K0=5E MR>3S)19B,_=\;SMQEZ\S;28&BUG%UGB/^L_J5M+;H$59Y25RE0L.$M.Y=^%/ M+\=FO]WP-<>-VAN#B60IQ'?
S\G$U]X:&$!:8:(/ Z/&(5U@4!HAH_--@>JU+ M8[@_WJ)?V]@IEB53>"6*;_E*9W-OXL$*4U87^DYL_L FGMC@:):0]A,V;F\\
MJ""IE19E8TP,RIR[)WMJSF'/8/(S@Z Q""QOY\BR?,\T6\RDV(TNPG-#&RH MUIK(Y=R(9DIQ// E@6JD]E $ZA9&B0-P*4#"'X"< Z?!.->9
M@@]\A:M#^P&1:1D%6T:702_@/59G$$S>0C ,HAZ\L(TPM'AA?X1_72R5EI0$ M?W?%Z"'B;@A3&%-5L03G'F6^0OF(WN+U"W\T?-
=#,&H)1GWHBRM15H(CUPI$ M"I8N?'BBJJ,GXROXHC.4\)&["J14[@K@]UT\9!+Q0$3X3.:',V]R3ME7%.1= MG0!)I+%
<$JNM3GM3X=!.A;^XRY%!1V8*7RJ4%"1?0V7J$TO(0P,A\Q??C# ML/F\SX34IQIEN;_W]8M)X ?OCIX^?&4R-UGN]OD!@1C<8 +W]=(AY#P1)<(;
M_\3]1_0?GL!G:H[%/D](I2A!'')5Q"LR%"-#U@\MS^#\6#^XPX)I.E4MH,G.
M_^C$ZZHJD%JF9@4D3&604M.EJ%K74QN+7:H5>:&%O3!LB\QU3H3DCF)'F+X_ M:42P7?Q4I*>UR5:ET*384M.W
1E3"/B49(ROT7IR9UB0"GGAW/C$.@ZZPGN/ M21.=WT3WS798@F6/1(@@)9IOG5VNF%2@5O:,3-*1Q?1W9++*52)JKH$BHFP+ MS\X#>
71&>7!JYY2CMM2CGOKS"7SA3L&4[LWNUB[JK87K;OM]+GX,6DT!6FR M@?90>ET5I$^>YHE+PE\Z\P-YW2DW(O]8J,WT2XACW]3
>0Q7M93&^['L%TDB M:Y+E(!5"G](A/@+>W].W%E'91<,Q],@X:F4<]M:8M.:;MFS.4/U=N>]
M2\I>Q&XI.]UTZ7(HZ^X0FN9Q9^M@11;4W*T!]O/_%.!!CL'=Y+%&N[159@6V3 M[A[9SK:W\ MW^=QM=U?X3TRN
M7I[[OM+9HRH_ZY64%7M:YX4^/UI5U>;TY$0G*[D6>]HVLL"3A2K7HL)EN3S1 MFU**U$Q:YR>NXX0G:Y$51Q=GYMYM>7&FME6>%?
V9'J[7HOR^4KFZO\B!\U M-SYERU5%-TXNSC9B>]D]=OFML3524LES=:RT)DJ6"D7YT>7_/2*!S3!C/A[M)A]UYYS15N9*?::+]^GYD4,M2N21.[YPWU
M=V;SV,Q<:'FM\M^SM%J=\5'+)4+LD&$P4;DV1_98CW6.6++5 ME5K7D\'!.BOLKWBJ@3AD@EM/< W?=B'#Y1M1B8NS4CVRDD:#&IV8K9O98"XK
M2"IW58FG&>95%[]6*UFR=UDABB03.2,B;'0OYKG4X[.3"DO0P).D)G=ER;FO MD)NQ#ZJH5IJ]+5*9[L_ 6LM?V[#WY4[2/!.;J;,C2?,=5Q_@)[7[MKT2Y
ME)J-WA>)6LM>.0[2Z>?2$D]JXEF1Y%L(&2?LUXTL 5FQ9%*4!7XU2P!MIBO" M$-/80N5P 'ARRNY7I91[>L(^8OG].Y
[T)YCO4;XG5N>8VYY!X[:X_N4O8=X MBV5&&L[$6I55K0YL]%%5DO%@S'YD7DR'&0Z<^W3T(O9)JH[VT,[F6PW.M6ZF M^F,6,)_QD/YVH.02?
H,)K>%EL_5&9*75(\Y^^B%VN?NSF769_+'-=$:TCTN9 M0]M2!BTKM+ .,"'!,(B#(^8!IH>L5 41@G+6,F+R">X::S5T7_[R@-W()2: ME2J7#1N<1?
A_ESUAR2_9?(U8@VQ+O#US@9A/XDA81=X=(PY&]#PH-7PX - MMXK-1F_M?GLU?)!.OX9#-20NJ@;'"2MD-3&.P:Q;7\]5M=K7?\-45C-53QY/ M_I^,H-
F:V<(I>[E3"&@4>:3YH] Q/Z[+S2^/P_%N>+U'Z%'$ H>Y).E1$)N1 M@9W/HWIB"'/8P7;*/D*O8!.92K.$;>K(3MAN%-RIK++2*"2;RT(NLJHV*D/;
MHW5<,L19@$/DL1L%LUN4:FV0E4]D:#"?E:$ O.^R_ '[OQ&?);EYG%=D\NR- MG#>48>@O51I;Z=Q]CVFZ,A3[[&$4C=D(>\9.QPPY C* C&
[+&61/+,E4B(V MRL$F1K@8 2$ U'KX+YVG0"$%+ ^"$A0@##"V=B7+)\UU+8V(C698"ZRP!Y%O MX532?VTMBYI5BDFXD.H9-!K&-9M9/B$+[K)+&+?
6]@&6W18)<"%6*O%$8C#> MYTN+'W&^0\4J>!]>^];"SL37] 7,/6W,/!\WJ;1-/;BFNJ?4:7-_! MD\L^BQ\DU6_Q5T)#&4D)TRS?
DLMM(]B&@H9=4=.*5MN@R;LAHJK*;+ZM*%TB M^#^H2I4J%^Q.@1A!.2%7-64T';0V9@6A:T^ 8'2Y5EL2QL&4&HXJE7Q>J1R* MH_]Z9V)1>Q6I4];*
[4<6A$8]0F.\H8D'$\X]]KM)F D.V"8*@#T*T,YMI1&G M4XJ?/(RF"%)A.(W:8S1UC4Y8T0@#(SF*J4=+N-.(G@PC2@*A5.L^^9K\OVK
MN+Y,P<1B@;*$_)11.[)[+>$Z8'^4HA@-/Z9J PL]BC+5V%B,_P#_,_R'P_ZM MC[B!RL"}]._,L(HD%' M<)DDUE(^R43"5V*O$XHH?
7Y@D%*_'VC)EQWR)MC7,5SW!/$>8WF#Z=96>&TK M/92--LT,6'P2045O*(<41!?%!BT!S2QEBAA($8(R^1@.>!0:Q\HGL1_;J=P9
M@C9NH8T'H:4P5\/#=0/5>A720PFO)5(=L%\I1*U& (\M':I5$I&ZAD-\]R8
M_8[2_S@KCC>E2@R6E%64*MW:U!G5.P*LR#4+XI"%OH,TPH5=QQ;YK.;TNLA7MV2(UF\H3*1.1*]T$^2&6P0JM)FTQ^J!([M"/6&49 Q-
2}.=$O;)B@N860=;DC.R(R##N\T7C-H.V"_%T]M;9-*DW"@IN&4 MWUG>W1E'LF-*!U-]><$@YMS9]3F<0=1O2P6'7SU/V&TN"!QHR%MD2QM*AEY5
M^V&B_4+8K;1I5Y*[E;Z')=P03:!M_F^HNJ14@)+44CW459WO1_B/V0>1K, V ME'N/$>9.? >IV\2;A3C&@3GZC2]*DNUZV\H)@LSJ&AG>QS-)["2.
^N.')N8 M(U8.2:K3D>))?=4=U\MHKDL'9K[NB)A_^;\VADW]1L",9P &!!8"U1%;4S;W= MD)YARD84S\?JL0"<>;8P2?ZV-+Y^H_(L@8LD^XE\HY)(X-
>R6JETCQ.]?F[] M:-\Q1V\0;7>'MGN -WK="PU/'W)#W\?]O$$I2+ U12'95$.:8" G,8O91U4< M)P=Y*HYE.)_5_B;D1+*"JQ?-(A]UH6(=W748^V.6C=*+
<@NN;3,RSW&1UO>!^ M0Z^P(9WO2'\'G:9RW%HXA57C?YV(W/7>.MR'Q_ X\LB'+)448\6S26A0Z^/? M8_>E2.7^E"@P*ONR&]8=8V6#2IJ#-
H=)79O&MRQW\1AA.VYDYH<.\WR;/05U M%A4XPY+;.5#Y(1W4K\GMF[NGWU%J?9:ANTV3."#G-$,<[;6.+R4 Z_!C!Z6\
MSWXKX//5LLC^I"XDU*!>I1D:C:E%"O\&+B0(ITUG"&-E9U P8^"BOUE)5KBS M1)=#A:(ZL0T#^^L/]@SYKFG(A[N&EYUX5N=?
T/E2KJ@+!5:HF]0KZ&&R]UVQ M,5N\IY&F&))ZUD6FR$H5MEK,N"\KF:7LL4*8_J;N*1$V[(AAP_+%ID!N5(U MTK8M28LF(4TP:EX"B/X/FF 7I$9*QE-
I[:>=5! 4"=N\RH'RU:5+C)T4)2C0! MU,HT%6B-@LBN;2]!OM9+H(%?=@K^!XW.IA%WW33B[JF'GEOG=KEKEYVR*Y&;
M$"RHY;C,"JK]"0_;HS2M+,=47"/_"NUO[-:=SMFX>:VP)\2F!6P;>W.)2DYV M))C4+YI:+JB3.0K)[GS4>&/C<-OV9]-'1K(U-D^I4?_554V&:7P*:$4N&T4.
MR>F"]C9,7GOO;WZ7F3WYM=[[5Z_Z>U/'@*A\41-#X*ZPF[WQL!N#@#O99O2
M_SYT]Q#\EC7V"'1WOSOS.U=#4GD)W]YU$P&N:HVARN8@H;@3Q[..S">SNEV/ M>[7D<6^<\#R!_#G55;036UV6O=IC#N:?]E2!..9O3.
$=FCA,^!9,EHPB M1);(7=@9(+U[_^0RSY4O$)CY-K.]\C4\GQP3_42'SO]W7U3HOZYBU(U.E3R MG1E#(@;P;M \S&O??N%47.0V
(G>Y']5L<9$;!N.]>7UP]Z7Q(@/1K:3Z7 MH$0%D;3_)N+0?(NR&V^\Y/H@2JJ>1[2TPU9E&B*2E_43"7E1J8SY+ MF*L*N9XY74EDCR4-
P/.%@GCK"UJ@_5#EXM]02P,$% @ /()G6>-/J6X[M P E0< !D !X;"]W;W)K&UL?55MC],X$/XK
MH\"A7:F7%^>ER=)6VF5!AP32BCV.#^@^N,FT#21VL)TMQZJG[+2Y@M)*<>*7
M>9YYQAF/%WNIONH=HH'O;2/TTML9T]T$@2YWV'+MRPX%K6RD:KFAH=H&NE/(M*P=JFX"%81:TO!;>:N'F'M1J(7O3U (?%.B^;;GZ[PX;N5]ZD7>
<^%!O=\9. M!*M%Q[?XD.9C]Z!H%(PL5=VBT+44H"'S]&ZCF[O$VCN#?VKW Z8TN+?"T?V1_XV*G6-9XDDM7RD;[=ZP'VSCPH.RUT:V!S
I:&LQ?/GWPSZ< M /+P#(= ,SI'APYE??<\-5"R3TH:TULMN-"=6@25PO[4QZ-HM6:<&9UCVL# M5W_S=8/Z>A$8HK0+07F
WPUP=@9>P'LIS$[#:U%A]2L^("FC'G;4<\J3S5O4-@MS .RFV?QI4+3C];P5I M[NDH&#VE^B+OM&K:9H/M&M6XU^2I'&;BR,W$D/CA'Z!1U%*!D
8U5#T.QL_A MQ;.<1>PE]>(HALB?IZ-M*<43*E-33OV..Z*B61B&,/<)5.&: J-_,YJEP%+F M6G;.8![:)_&S:8$Y9$5&+3W'D .)
(9[T7(@%Q,1PE'O640%YR%QC?CQI$H>0 MDXZ\(^GF_2+301YDE&S@J8]Q0Q2$I06UB29-DG("QLU9W[&SKB;0YS;)_6G M#9*$HI^[EOJ,36P@K12Q?
=)90?UL%D8%W%9?J&"Y- 6Z+J 7O)64!S^P@BW= M#QJH#->"\AJU <4-@M[S#FRBUX+;*JWA*KIV[1UJ?4,54"GB@\[R$/HJ9LRN=8/+4OD^L:FK1EMH\V@NXP/P]1,<'$ VB
M\1Z\41WJ*."-7L"[1"OO!8L /FGG;<$!.Q Z@8^8K*5>PXPU(KU$!Y?2QY\BW!@G^8T#;V!>/(*Q ML*"* %(XZ5?#16$MZOBQ+=#]5&X)?
F44%3DGTK.*P*5FXX+C%6==50PU,=1; MAN(IP[S)<%DR=,QP53&,*X8@@@V)Q&.V1%LKY2!\4<:*#4UUN=$)4]HAEY:7
M&)>&HV$P')W^.VTAE9RE+N>H!\O'.C\M?I\#PE5A#;R%T>"(KU$$LX*%]I*30 MD%"NA(5N-![TH#ODZ]P209<2TX(BB-83B
XCN*#B3!H61V,XFL!%2OEW2'U1-M4U=82NA.C@EG,NGMD=5A+:O#_;(J.S1GZ5I("S^$*K"LE,\F%J&=?B*Q4&:I M/6/"(V>43(2GF[E00L<("VY*!]
HNVNIZ8VD!#<*L$U>^FUUU2+_ERUU,B_ML10AQW*_BT55L3B0.DQX34!!.X(SF>SB6M5QR49C25$EK)D2._(JZWLI0AVF'#.?
Q;$M**#/4BREJOI<#>DH)$'$?#Z ..#I_@4K'_1^P3&,&M\:*9=O9X M0Q_'K\S2_K\7Y(TY%X M[2#HL7E$2PAL1+OZNP-HU^LPE\K5:D4[-C!
[2W+AZ:>T(\1O.=JR MDMN:R7YBK>O6MFV4BQ=6C%9/TE,3#)7]F^.L5E3C)M5=D)4[*.0=U$M=8O=X-*C;1.VC3LRN4]\&'\W-
&7QE9T^>;.5SM97/1:V1

M%A[/.;QRU]\K)"K3(BM4,#>ACM|"]Z17]811Z$%DOA$VH0555+'9L,H8L/.7^XW]X$Z2]!JJ'G7@F!%J&4CRDDZ"TB[1S=#F[!.ZY'O[;
M7XCF+="6@[(237A\5"6HO1'P#H=<'L ;-163"E(3">TM)&]90K56P-PUNL,> MY9BN;:VAWSB.9$A[/CYT<7W0GJH\F=1/ZW/=K#S.[*:7A\(OM&6D+
(#"%9D. MWA_1SL"6!ZWRQIL\'&Z6QM-1*0Q3.INBY0GT?F6,W]ZP@_JT._T'4$L#!!0 M (#R"9UD2^0_>HP(.0% 9 >&PO=V]R:W-H965T4@4 6T?
JCZ8W5G6BM?>VB;0 MO^_8"UN0".V+/1[/') Q7,9KI9]-A6AA4PMI)D%E;3,*0Y-76#-SH1]4=%,J M73-
+1[T,3:.1%=ZI%F$219=AS;@,LK'7/>ELK%96<(E/&LRJKIG^?8-"K2=! M'.P44[ZLK%.$V;AA2YRA_=H\:3J%'4K!:Y2&*PD:RTEP'8]N>L[>&WSCN#9[
M,KA(%DH]N\-],0DB1P@%YM8A,-I>\!:%<$!%X]<6,^B>=([I\@[]LX^=8EDP M@[=*?.>%K2:!(("2[82=]K67W ;3]_AY4H8O*ZM>VG ->0K8U6]=28&-9?
M MSC;;?]AS&$2O."1;A\3S;A_R+.^89=E8JS5H9TUH3O"A>F\BQZ5+RLQJNN7D M9[-[F:L:8"3++ X] ^) M4L3SH^;V7#G9_1H:
&YIE!B%.$XB3*TCB'J1) MO/?!SDJ[GXV'<$;WM,0#)R5P=BRKX5[GU:B7?KX8R-5*VK8).VTWPJI;SOUK MWLZ_!Z:77!H06))K="'5#T"W,Z4]6-
7X/EXH2U/!BQ6-8=3.@.Y+I>SNX![H M!GOV!U!+ P04 " \@F=9#ANM'F$# !."0 &0 'AL+W=OK/1IN*.FF8;V]H@+X)3)6,V'([CB@L5S:>A;VGF
M4[US4BA<&K"[JN+FZP*EWL^B)#ITW(MMZ7Q'/)_6?(LK=)_JI:%6W*$4HD)E MA59@<#.+KI.K1>;'AP&_"=S;WC/X3-9:?_:-
#\4L&GI"*#%W'H&3^8(W**4' M(AI_M9A1%](([I\/Z.]"I3+FEN\T?)W4;AR%DTB*'##=]++=Z_U[:/,9>;Q< M2QMJV#=C,QJ<[ZS35>M,#"JA&LL?
VWGH.4R&WW%@K0,+O)M @>4OW/'YU.@] M&#^:T/Q#2#5X$SFA_**LG*&W@OS<_!Z=,$BS[("K GYU)1JXK6JIOR+" A5N MA+-P]L#7$NWY-
'84U+O&>1M@T01@WPEP"1^U@2[=/Z[7UAE2S)_'$F[PLN-X?A==V9KG M.(MHFU@T7S":OWF5C(=O3[#-.K;9*?3YBG9EL9,(>@-
WV%&&I>0*;K1U]ACC MDYC'&3^4"(H"U&B$+D0.Z\/DT$D RW9;>LTL*:IYFL3WR*4KX8:;GGX\/0M[MI#
[N$20=!O8*/@U6@PZKGXJ%.ZU^/O'ZI4'AH30DY+X&@13DL%J3T \RZG6E MP]"5_JNC/BA'J5L'.=&&[,+_DPP8)%1N'VLZHH@7Y;,S"BC7VC/GUJ+?
>A>C MM\#F]>35C"WG;V+'GJ\TAW2?74[2H]P[#G\)I8L\8D MP22-&?GZ@/;:_KOI7!'NO]_*2')DE R1FN4T2K]2 N,!1TDEUX2$ZHRKX;+
MIKQ0#0EI;^05<0$I_?Z!(-A37T9(+Q7$>-28-)BT,4DP+)1CYV3Q<-W&PO=V]R:W-H965T F0YC8@8"B9 M?/B0HJCI3NGOID*T\%P+:69!96TS"4-
35%@S^K:S;".?3 MAFUQA?;O9JEI%0XH):]1&JXD:-S,@KMXLLB\1R$<$-'XM\<,AI#.\5#?HW_RN5,N:V;P7HFOO+35+,,@# M*''#6F$?
U.YW[/.Y<7B%$L9+V'6V61I T1JKZMZ9&-1<=O_LN:_#@4,>O>*0 M] Z)Y]T%\BP_,,OF4ZUVH)TUH3G%I^J]B1R7[E!65M-73GYVOJJ8QM\6E%<)
M]ZJFLS;,EVLIF#1P\N\5VR M8P;HMU&*[KB9P&.E$8_:_ZDB,<[=)X6ZS7JX5 /MM+(;Z4_:W5 J3B5"Y>% M:%U4+B>4D+'&%
<\PZFUX"W'B1$0B'3D140Q!-=I>P18E:B: R1)821>0NZ9P MDV2/;2!-B1S M JJ-);"WD.5.Q*X\1-55:@P?L*#Q[XFY@9'H172>WE[URTROY MJ%?
&I!P"E5RTECB]"I7OH;(]U%X99Y>G+E5X,!1KU%L_^@TEW4K;S<<=A=WA= M[KJA^L.\>YH^,[WEU.<"-^1*$6\"T-VX[Q96-7[$KI6E@>W5BEY(U,Z
OF^4 MLON%"S"\N?/_%!+ P04 " \@F=9T"I8;?8" !?!P &0 'AL+W=O MY$*N.G=H&RK_?V8' -LJD;1(A]OGNN>>)?>?!4NDG4R!:>"F% M-
,.@L+;JAZ%)"RR9.5852EK)E2Z9I:F>A:;2R#(?5(HP;K5.PI)Q&8P&WG:G M1P,UMX)+O--@YF7)]&J"0BV'011L#/=\5EAG"$>#BLWP >V7ZD[3+&Q0,EZB
M-%Q)7)@@W'4GW2>V6(8] +(,&=S8>_5\A\70=7JJ$ M\?=PK'V[H5&VZD6=YR2P;#;1: M@G;>A.8&7JJ/)GWQVG^6?,E-
*I13;>#;.#%6TRGYODS#=G9#^JJIV\JEN(PH-(P MJ!<8C([>1">M\P.$.PWASB'T7<(JAPM55DRNWAFXYI+)E#,!8V.0-HW)#&XX M2[C@EJ/9I^-
@IOTZI@5"[B@L' 7C.%@RK7DG%T>FY@;QAP[9LQ)8-)"L0 MN$!7'J +284'#73:;&B6(=/6VZQ3% W^^[1+C&MK>W(6]NP1(TN)E>"VHOI
M[XN\\4FC]3N&];+-)^L#U395K@1\20LF9T@EK?F"N5X!*1UD=R(,O 6O,SZG MT9E_2'Y)784*-'V"N-NLTW!G"_X&O^>?W[7^;QU1N_Z[>IYSNP*S9-
6.9]1X M1K]H[6VU]OY5:\<_4^U;SPHTLPC"96F2Q^ZWKXC"G:97HI[YUFXHSUS:NO\U MUN;V&-=-<^M>7SVW3,^X-'0\QFXA(T=^KH!U!+ P04 "
\@F=99K-;':L" "4!@ &0 'AL M+W=OJQ\CGRW0GU9W.$ T\ M\$+HF9<94TY\7\<9MW?4W*$G.
M4>A<"E"8SKQY;W(QL/$NX'N..]V:@U6REO+.&E^3F1=80EA@;"P"H^$>+[$H M+!#1^%UC>LV6-K$]WZ-
_=M)RYIHQ)3%CSPQVY!@RK:%N96[+UCK&5]\ M6!:;?6%7QP8>Q%MM)*^3B0'/136RA_H<7!(0U@FAXUUMY%A^9(9%4R5WH&PT
MH=F)D^JRB5PN[*4LC:+5G/),M&0%;I IW&*,^3U;6_/-RHUOI[ZA+6R@']=P M%Q5<^ S*#@_PG+0 ML!P<0X\62L:(B;YO!1-
(E>1P(\4I>>16:83FYN8Q>831K2L$)A*XDF)SND+% MVW?;I?0HEVZEJPPAE04]Z5QLP+@]JW>=_R56AI;+O09UH$'O:,,];75(N["T MC:6M6G=%
[<>AFDQA%2>()_"JVM!6&U"M&.1K5$W!N.;!=$]PIOX$5@ZF7:MP M8_$./!UX_V.],&K>H;8ZBN:<7^Y_9>;%VX_-\ZC^4)Q' $HR&,0^C1
MEEUUZ+U=5I'L.K?GW-U"87&@[,*34X>S_T0%4] ML#*,+%W?64M#7@:;@H\(!ZW,"[W]Q&V[M;K29\.?3@:UQ@?KS<"-
IY(\H==LC5ZW@('$U\Z["R^O$^%N'+RUNU4$?C)*E M$#_,X'T]\P)#"#NLM$%@9'[A:^PZ T0T?NXPO7%+$WC8WZ/_;[63EB53^%IT M7]M:-
S.O*#&%=MT^E9LW^%.3VKP*M$IV\+6^2:)!]5&:='O@HE!WW)GV?TN M#PU@_/QJAW;MT*)GT$KX(+AN%+SE-=9/XWUB M-M*+]O2NHY.
"QPN("HF$ 51<@(O'N7&%B_^@]Q;'(34+5_#MZNETI(NQ_=C MY8'00P'@- MGP:4S#)^RR0GJV#Y +L]QZB?!#],_7'1VBX:R3BDW.%CP3V=(;.26._1#D>
MUL%4'-BI^"^];J2H-Y5VLA3KM M_V1NDL2PCS.7GS!.C99GLQ)E*41Y"GE<0A$D!WIQKS$\,A$(X"[-S.$MR:K(RH#8,B_.#M"%5&
(265Z)'T.R>=G\!66GX MI67DV.Y.-8D+./:"_("UZ-&ULK59M;]HP$/XKI[2JBC0U(;R44D""KM,ZJ1."=OLP[8-)#N+5L3/; M*66_?N9" M92AI9;ETRBP-
]87AW2.>[VM^B? M"NVD9<$,WBCQG<#*#=6I94S M,4BY+'_92[4/.PZ]X(!#6#F$!>\R4,'R([-L--!J#=I9$YKK%%(+;R+'I4O*
MW&I:Y>1G1S.DA#+)_[!BD]02)KDA&V/@_($M!)K&P+<4R)G[404Z*4'# Z!7 M<*^D30S1HBYR03;&+"T*.DNB1*F5\2"RRC7FI@M-
F!*&GWBDUE,9ZCKG,)#HA%? ME0U\)3*O9Z9:Q23;%)+G&T,@!NZDQ94NR_<4NO0- YBKI5TSC:4E\>81D6G2 MYQ0NG4D3WE-&*RADM-Y-1L=Q#
_*,#OIAJLWA"-%U:F+JO.?HCIT$U#(M<13IG FSKX2.PNXOH3?%@B],YO100+,JD7$<1G'O^B.=.F@?JIR M:>'18+ROPF[33*@-9<=@QJJ-
CI0A1]K!%C6M@)KS3L.UX66CK)+:%VXKLTZ] M[>?M1MUW%17V:O>K7??]>?%W;NL4289[DPP%(?;EQ5W/UL_>N+SM_YF7;^8]
MI0*7!@0NR36XN*1+3NU#3C)VG5 L:#)M@_#/M#2 M6>9*D2I)Q?5^_8Z4K;2-XPU8OXCBD??P[A[>'6=;]3^9#:*%+XV09AYLK&TO
MPM"4&VR8.5Q,%!\)'7&^L$X6+6LAIOT?[:WFB:A0-*Q1N4ABL)&M?S M8!E?7([=?K_A-XY;\^@?G"8 MP7"D4WS\?T!_ZWTG7U;,X)42O_/*;N;!){
UZP3]/:_H1[?W'5RIA_!>V M_=X\#:#LC%7-7IDL:+CL1_9E'X="'I/H&85DKY!XN_N#O)77S++%3*LM:+>; MT-R/=1$KDW%
<.E)NK:953GIV\5Y:)FN^$@A+8] :8+*"=TI56RX$O+ICIM&3. M9J&EPYQ*6.Z!+WO@Y!G@*7Q0TFX,_"@KK+[6#\G(P=+D8.EEVX!K+7I+&7I+".ZV,
M@659=DTGF"6@IY)KO*>BT=*?Q7(CE5#U#GZ >)2D$8UYG/M9G(]IS+("KGR^ MH'ZML4>(1^,B$S?*,_A%S)9/_+-0)S$4!001P44"<&EHX@D#KY(
M''PRFB13/\^+#$Y0EP_4Y2>I>PCQ?R+Q)-AW)Q%6.S!84_&UWY'/&ZVJKMR7 MF-N=
(53CO,=:,U^B77BCV(4YG3H2IA/'<)H6<*O6=LO(9J!*_O&22$M&4920 M3NKIG629OQO%_Z%O/- W/DG?H7HV!/EAKU<#/3';4\V?5$58O_IV@XS3<
M*OI@DFYC3U3YV6\)"9<*3NW?%0:\E7WS':3#TV79=^R'[?V[MYP/3-9<&!*Y)-3HO*-5U_Y;H)U:UOG^OE*7]YG\W]/Q"[3;0^EHI>YBX X8' MW>(?
4$L#!!0 (#R"9UE:DF&PO=V]R:W-H965T M\Y=MM'F'E< Q!YJJ7-4XFIR<.M3T;]^4X2IP@D%"0R\#M:PT7(*5+9&5\[W)&/:4# M[JZWV:]\
[;:6!4>XT/*S*&DUCLXB5L*2MY+N].8:NGJ\P$)+]$^VZ6*3B!4M MDJX[L%50"Q7>_*'S80;<4) MY2YE3L9^%19'^92C0*:7;&8 01'W7KUBTQ9M)"*[78-
9.W=?7)Q(?%E%I,E M=O"XZ$BF@21]@N0-N]&*5LC>J1+*Q_C8"NY5IUO5T_1@PCDTQRP].V)ID@ZM M'=^TF1E=M@5-5#EW@@M@")7]>^@ W:
W:>#!D_0W9J**_'3>W/$+K1"+449 MK.*J?.R=|?)***X*P26;VT-P*!!]F2R0C/T+O^XS, @8[A?@.O,<&U[.&H< MEUE#E#]_=G*:O#U0WK
O;W@H>_ZAK1=@G' #C3;$%[)W#]FO_48&V2'QR"=V M_;_.TRQ>[!$RZK6,_E.+OU76A&M%[S.&FW6:]M_Y/HFC?R0._[8[1/#:;R
M0P)9H5M%H9/ZTWX.34+[_0D/0^R&FTHH9!*6%IH.H)_.^6]02P,$% @ /()G6?=^/+G6! $2< M !D !X;"]W;W)K&ULM9K_;]HX&,;_%2LWG39I MU^
$2ND!4MMD6D_KKBI:[X?3_> &];2F-H.;-+]\;-#FN 2O$9[^PN0+^_' MSO,4OWU(QELNOLH5I0I]R])<3KR54NMSWY?)BF9$GO US?61!1<947I3+'VY
M%I3,RZ(L]8->[]3/",N]Z;C<=RNF8UZHE.7T5B!99!D1WR]IRK<3#WM/.^[8 M"+B;>!3Z/@[XI*,^X9W0K]SXC M6A.%Z1(U1W??J35!0T,+^&I+%_1=G?
N4)^<%%+QK"K6 M,\A8OGLGWRHA]@IP_TA!4!4$+RT{JX+PI07]JJ#_TH)!55!>NK^[]E*XB"@R M'0N^1<*FET0RB?@"W0HJ::Y(;=\?Z(XF M>@M=)
(\%D\SLE.AM1!5AJ7RGCW^91>CMFW?H#6(YNF%I:LX8^TI/R8#]I!K^ MQ3T@GY+^96[_*\B/4$]?+0\$'3>YM)N@--R --1-],@&/N;?>V=<^BJ/20L!H)9
MV@]JJ0=.[65%1(6 \$L64]K64^=LEYLJ-#_MG2'#90E%:RH8;_W+=7,P^DZ):%M*G'5==8>$Q4 P2_=AK?O0J==GOERRO$UG
M9UW7=1P2%D"'8B"8)?Y9+?X9?'\]@_0%$A9!PF(@F.7+J/9E]-K]U3E 5Y=& M!TUEA.VN$D&.%P/!+.UQKXEEO5_JL.[JKM)6M'UM\>B9MJ CQE
T6]V]T(N! M&JT;U%EH][3"LF^WQ>@(=!XQ%,V6O\FYV!UT[^F*)2E%GWBR^[WA(I^C&Y)K M2S(3=V<\+=31'Q1 ,R\H+0*EQ5 TVZ4F]^)7"+X8-
/F"TB)06@O%LJUITB]^ MJ?CK'J&S5X=I&H?:\RX"&H&A:+8%30C&OY2"W=6=Y3T,U>%S<4&#,!3-%K>) MPA@J"[M!G75V3>O5HD'S,!3-EK])Q-
@=B60M @?YNYP:#>>&&I$ M^ZY9DY4#=U:^OKUG<\I;[X^!YF106@1*BZ%HM@=-H@XP_!H5@(9K4%H$2HNA M:+8[>S>6W8$;8(URC]#9*]A[S;
WFX/#(#/LU4N>;4&3I@-G'OQ96'!7=Y87 M-#>#TN**MB_OX(BX31@.W&'XY6'!#>]L,^CM85!;_!/)VNX1[M3W]YXF,@^+
MW1"Q9+E$*5UH4N]DJ(.AV#U_M=M0?%T^8/3 E>)9^7%%R9P*&ULM9U?;^.X%<6_BN NBEV@'4L4J3_3),",R:(# M[!2#"7;
[4/1!$RN)L;:52DJR"_3#5Y(=TZ2N:&M\]#)C.X<_B;K4M8YX35V] M%N5OU6.>U][OF_6VNIX]UO73^_F\NGO,-UGUKGC*M\U?[HMRD]7-V_)A7CV5
M>;;L&FW6<^;[T7R3K;;SFZONLR_ES57Q?*]7V_Q+Z57/ITU6_O$Q7Q>OU[-@ M]O;!U]7#8]U^,+^Y>LH>\MN_N7!2[FVFQ\HR]4FVOX:K8NN5^?
WU[$/P7L5A MVZ!3_+K*7ZNCUU[;E6]%5O[YM/R>N:W>Y2O\[NZ163-?R_Y(E^O6U*S'__= M0V>';;8-CU^_T?_>=:[IS+>LRA?%^E^K9?
UX/4MFWC*_SY[7]=?B]1_YOD.B MY=T5ZZK[UWO=:_V9=_=?5ELO$6QK5]U=/KJKL MX:','[(NOL6]]];R1YG7V6I=_=2H?KF5WH__.3]X*VVWN?
5>MUHJZMYW>QH MN[GYW7ZG/NYVB@WL5.A];O;DL?+4=IDOB?;2W3YUM)\W!^APE-C;4?K(G,#; M_.F=QY*_>,QGG-B?Q1G-
0[]K'E+=N6SKZKNW;AR,\#!DPHX7#O"&A*_?VZD-MWJ;EB<^E?SE^/G2HBBR1[(OB MQ+=$BA
%+#V(C/Z)0_^$LW]R539?,53GG.W&#BXD3")A"@0S#GYT./C11&=^ MA P.$B:1, 6"&<&)#\&)O_,WS45QR>USX1UYO=%09RFUIG?%PF1V&=^7\33
M)*'/_.30O\39OT_;Y>"Y[VPY=G@A81()4R"8/_[S_Y]V^/S,8[LLY\2B=@Z^PD18\RZA%"4*N !??X'1U8EC H1DB;A-(6B
MF2'23BUP>HT362$D+@]_OJ7W1[>O"M*@EQ?Z*I&(P,X+A"KD XX@T)8G<'N> M7U?+O"'![Z&PW>IPA:1)*4RB:&0%MR@(Q52J
VC8H34)I"D4S0Z2M6^ T'R=2 M0=0_,7W[Q@ AXB*T$T%?%(0QMQ,!H6)<#"0"[8 "MP5J+PZR[=);Y-LZ+\F.
M.@&CAQN2)]$TA:*9H=!F+4BFR@A0,P>E22A-H6AFB+2A"YR6Y$1&2*D]!G9& MZ(L"^UZ)$0BZ5T9$*)P(!\P;8K8"5-
4E/6C]V&3EXUAH'KI;C]VK$%I$DI3 M*)H9"6W=6#!1.F!0.P>E22A-H6AFB+2=8TXOXDX'^[9F.O M%[@5$&T:"4*7GBO-(']W9& MCTKH9!J4IE T,V+:-
(93%4*&4.L(I4DH3:%H9HBT=0PO*(<,B5)'GMK3&Y0J M[/D20L4#6Z4(52CX@"\)M?L*W>[KC-0Q6!WA1H\>BM")-BA-
H6AFD+1Y#*)V1*4Z73[BW,78\0FD22E,HFADM[2#Y5+65'&H>H30)I2D4S0R1-H_\ M@MI*WJ]TI/W.ZJ1$GI8HI\3LV=%/R-
R>ZXQ4<;*RPKV)T<,0.D<'I2D4S0R6 M-H]\JM)+#G6+4)J$TA2*9H9(NT5^0>DEIPHF?7N*A%(%0MCYHJ*H[!W?4&H MFDT.9 UMN+C;<)UUT_-
$\85[$Z.')'36#DI3*)H9+.T;^53EF1SJ&J$T":4I M%,T.D7:-_(+R3-ZOE^1)[P]#$/5^T46(FF1@WIZ@5(P-W+X0VG8)M^VZ+>[K MUZS,=SFC.82K.
[J_;L[H7W=#Y^>@-(6BF1'1-E%,5:@IH-X02I-0FD+1S!!I M;R@N*-041 FF;Z_,L"!4*;>N.20A8HE=O*4H51S' YE!NRQA=E=D9G!66;B! MH\\'G0M"_ME
A[+0A"Q"(;I2B5&%P'1KLJX7950QG"55GA1HX>@-#9-RA-H6AF<+09%%,5 M;@JH!832))2F4#0S1-H"B@L*-T6_C#))[11!:.P[$H2&V8M)*4K$!U:+*$=H_
M";=_&LH/YY52N.&CAR%TY@U*4RB:N:*4MH#15#6;$=030FD22E,HFADB[0FC M"VHVHWX)I4AMOT&((M_:%80HB$.[9)-2)?Z
WXBTJ8KHM/,$49+96W&"$/57G*!$@WE"FZK(:;J& M\L3)>@DW=_08A$ZK06D*13,CI&UA-%4Q9@2UA%":A-(4BF:N8ZLM87Q!,69, M+%/IVS\
]>T01LZXY)"$*4OL.A)4<3*P#D6L/57L]E3#=R]/E$BXN6-'(90F MH32%HID1THXPGJH$,X9:0RA-0FD*13-#I*UA?$$)YK[M\?+S83|1$")[*1I) MB!)
[G4Q%B-+47O)V?O2@CN9:X*%[0DKEW17/VWKW(;#IX>GL'SHCGUB??XQ M>+\(B,]E\%[MGK&B\;M'OGS.RH?
5MO+6^7VS*?]=W&2T&ULS5AM;]LV M$/XK!ZT86B"-1/HE=FH;:)(5#;!B1KRN'XI^8*R33502-9*V$V_?J2D2"HF M>O-
I/K>0\ZG8ZIBGN)"@MDG"Y.,5QF(_ M\XCW-'''UQMM)_SY-&-K7*+^E"VD&?
D52L@33!47*4B,9MX[A!BQ;:SOQ/X#EH*&%F\E8I7_PKV<&WBPVBHMDM+8 M,$AX6ORSA{1#0-*#QC0TH#FO(N-GZ'.TRW")$4"5R+5$OC)V5(Z
UQC>]*^FTDDYSW+Y;^MDSM%6B M_N2)72I,K;"F6BU35C*SADQ1R6PC7D"/2IP,.Y YJF2.NHN3 GK8 MB),!/10G%Q6A"R>AI8CTGIDC)8\3HY:OL/7X<,
(?/8*F9U& **,*7=P]1&)A02TZ9ME,MW=2DF[EK@12-PEDFO\+4$L#!!0 (#R"9UEFBBQ? M) 0 #84 9 >&PO=V]R:W-
H965T<^\!!/H6A3&?:GLADK&N;W-(%8OME2%F$A;]E. MYPD#'&2@*-0MPQCH$2:Q-IMDSQ[9;$((B0Q/#+$#U&VOHQ0?U4SZ?

ACS[1:$$NC)5MZD?F;H:4C)$Y+\5DP^99(G)@]P1'B Z MHQ%: MTE@P61Q<)B'V:)G) ^/H8_D*+7"(8Q\X>K\"@4G(/\BW7YY7Z/V[#^@=(C%Z M(&$HJXQ/="$33&5TOTAFD2=CO9),#SU(F3U';AQ H,"[S?A1 UZ7#5.VCG5N MG8752/@,R3VRAG?(,BQ;D<^R&?Z V3WJ&:_"5RW4"WA/U1H_EOSZQ]2]9O@* M? DW5? K*WIEH?8ROMXK?&4!7I7F'9IS+@=L' ?H5X(W)"3B!?TYW_ L^"]5 M#>8ZMEHG'? K'/,$^3#4YMG-@1!!F/_]D#HQ?5 70)=FJ2S*W2[)UEV1>1V17 M9627960WL<_FOD\/L1SA&/A CG@3PAV*0:@*)6<:9$SIE'ZP& (8)*,T:U+5'ME4QJU'J5K.Z M)'/;I+_N4M&K*UI&SU&;Y91F.8UF_4;CC_Z!,8@%\EL:Y]3RL(=&Q;=&U5M] MZY+,;9']NDM!SZF-A7:Z"E.Y-BQ=& [;K8MD2R"^70&?C7N[DK)8OY^7L1G"YBEX,.XW1=ZI=<%@?R^7V]CIH50^RG?YUC-OX3;>N0Q19F=6LO(X4KSP: ME1Z-_I='";#LW$!NG1#=A&2'\YUX\+<,D5M[]> MNUF=U!0AE?6)UU%*5UZ:QO?-L='HYND]KU(JR.BXVR]QJ MT]N"[MLAZ[=#O*[2SEM?OSBED'UBEQU <92MQ_]8/FT/.2:9T<[E><+<[PR M%<]=<[S.C["^T^&ULK59=;]HP%/TK5E9-K=0V7R1M M&40JA&A[Z%05=7N8]F#"A41-[,PVT.W7SW9"QD>:@:E">F8YE^6:. M4V($/;WVR((>78@L)?#($%_D.6:_!Y#15=^PC?7"4SI/A%HP@UZ!YS &\5P\ M,CDS:Y9IF@/A*26(P:QOW-O=R%?Q.N!;"BN^,4;J)!-*7]3DR[1O6"HAR" 6 MB@'+OR4,(LT?Z[//(L$\QA2+/OZ50D?>/60%.8X44F MGNCJ,U3G\11?3#.N?]&JBK4,%"^XH'D%EAGD*2G_\6OEPP9 \C0#G K@[(Z M;P#<"N >]M"I)U#%;P*X!T*\"N +J99FJ6=#K' 08_1%6(J6K*I@2Z71DN#M4Z(NUE@PN9M*G B>8 ED 6C&:(Z&E @F:\UE$B)!0RT/C*.K>DL.N$ #G&$2 M T?G(0B<9OQ"ACR/0W1^=H'.4$K00YIE\N;PGBEDEDK+C*N,!F5&SAL9N>A! M:B4%N MTW'>ISYZGWK4#@\AEG"[":[EI5M?-U?SN<=_]ET>4K^3C._M>H:[O, Q] WYSG)@2S""CQ]LW_K45+E3DH6G)!N=DBPZ$=E6Q3MUQ3MM[,%P MP1@0@>)UL6/U@&#.030^#B6;K]G45W$9W-SVS.5FU5H%CZW:__5&I]2+]O4\ MO];,1A:U>ERV;6U6/M?D P=$I!2-OSV?;OFLV MVJ^-]MNO\J:YEPCGE(GT#U8=4I/'_GX& [HI%#2'6=DBX'^+NWL^&$&\()&H] MV+$O@+G1;L@'>ZX;0RY=61!1?@KJU;KWO-6=*G*Q&3%!X9 MXJLDP>S/$&*Z&5BNM=UX(HNE4!MVT,_PL8@GK-')E=VJ3(C":2[<7=15> UX(;/C.-5).)I2^JL6WVJG_1WJ67"><8PHO$O,A/+@=6QT SF>!6+)[KY"H6?IM*;TICK3{3) ML2T9<;KB@B8%6:X3DN;?^*W(PPY!ZI@)7D'PJH3&$8)?$/QS(S0*0N/<",V" MH*W;N7>=N! +'/09W2"FT%)-7>CL:[;,%TE5GXP%DW>)Y(G@.\@L(I.B!Q+$L,N_;0CZ!TK&G1;1A M'LT[$LU'#S052XZB= 8S S^LYW=K^+9T7MKWMO:'7JW@&+([Y'4^(<_Q&H;G M&9U!]QU-]TUV_B]Z], 1]Y+AE[W@:SV_KA<0Y.7OF;J;\QMFOCK2>CS#4QA8 M\LSBP-9@!1_N"WGLRFUEQ0++RD674ALKPB-L@B-.O7@_7<8ZW),*1>F4N0J M+:VB7@;KP)$AQ#7\?G(:$!4G5G@!PY);JENVZMNQ]R3(YWWTEHSFB"Z/X):1Q#N@=G M5J-R]{T,D(JE\!#B^M73T8#QNA7?]LY\E@!;Z,&8RX9[Y>Q]KT?. MRQ[0[8UCJ<4"%G M37VYE/\W@"F O#^G5&P7*D#Y#R;X"U!+ P04 " \@F=9<&!8FMH" :!L M"0 &0 'AL+W=OSG9!!&RC3>$E\.=_G\YUS M?(G67#$*)8!"3REELN\LE3$3H_^X#.$&'HEE"]\R C5VDW#)F; ME$M>%DQZ>Y;<0-9$?]^!?,\/:^##P_1)$T4M"P\V(6[6GP5 ;^*@&_Y@CU\ MI?"'"P50JH:QJ5YVB@B*LIS [[4)F.(&^H[>2!++$")W[_KM7Q/M?I.Q'9CMJ@ M4AL<8H^_9R"P(FR!J,D\PE9]G>2"IV-YS%FPBMOM5N2NMI6\M@D_M2N;'0?# MRL'P8#JVBJ^!AKD0P-0;R0E/F9P3D>UH;U?:VT4Q7PBLAWYO4I^[Y].FC>2U'M]E(3ABR35V'C=%TERM^Y"\PZYQ6)!F-1. MS#7*:W9UN8KB;B\ZBF?V>IQRI2];VUSJYQ (8Z#GYYRK3&PO=V]R:W-H965TI9EP"&O%1N, M&51,-/_TI=5AQP%Q^AW"UB$\=!B^X1"U#I$CVF3F;-U20]-$R0U1UAK1[,)I MX[R1#1.VBG.C\):AGTF_ VJ@R06945V2.RRJ)N>W8"CC^@,>/\UOR?G9!W)& MF"#WC'/47B>^P= 6P,_;,-,F3/A&F$_D7@I3:O)%Y)#O^_N8#7;2@GF96R0"E1 ML^:=H6CC/M$:T&$_J'W 8UW3#"8>OE -:@U>^O[=(X^]S$^$=@>_V"?W@, M/?V!_<;17FG("9(FV&<4$A?+YJ4RP_ S4\"!00.C=^ZY^P3[Y&EBQBZF;4?K M=#"X3OSU+NL>FR#J;/;(C#HRHZ/%=*WL0A872(90K<%H(A?X) 2FCL\ 7K*2 MBB4XGBY[PAE=,.Y([A$9G;+.)P+;DR;NI(F/UOGTTL2OZQ=&!S5^;3,*#TKL M[[3 "M32309-,KD2INDJW6DW?&YUUWN\7 P 10L !D !X;"]W;W)K&UL MO59=3]LP%/TK5H8FD("DZ3=K(]%VTY!@0Q2VAVD/;G+;6#AV9KL _/O93AK: M$B) W5[:V/$Y]Y]C:^<.,B[N90R@T$-"F1PZL5+IF>O*,(8$RU.> M-OYEPD M6.FA6+@R%8 C"TJHZWM>QTTP84XPL'/7(ACPI:*$P;5)5#QT>@Z*8(Z75-WP["L4@MJ&+^14VE^4Y6L[30>%2ZEX4H!U!@EA M^3]^*(S8 &B>:H!? /Q=0.L%0+, -*W0/#,K:X(5#@:"9TB8U9K-/%AO+%JK M(O9N.D&'!T?H !&&K@BE MVGHY<)6.;!N6$09Y5'\%Z+TT15G*I;H,XL@VL:[.N,R;7^=]LBO)9Q>HK\ MWC'R;]5D<_X%?"F9^'-FG2:I8M-R]=\44I 8Z1=?,834"&@J2V3G]=ZK7H M0D$B?U<9EQ.WJHG-(3Z3*0YAZ.A3*D&LP D^?FATO$]5JO=$MN5!J_2@5<<> MV!O@A,]/EA(0UGXHB?A,5Q*#R%0//(0Q9@M ^NY!U!B%*,$S0HDB4%E3>;R. MC6>NHU70,+NUVE3\?$W.+Y=LZ6B7.MJU.KZG8 X"6[PNR9RLO9E M[V39&W M=VY+IY33J=\6'!&.,GD& DV)JA912_'6(MP3V9:.;JFV^Z\.8G>?'NR);,N# M7NE![S\?Q-ZS&N]Y.R5>F](U!?=+P?U]GMC^\VNEOZ.F-MX[U32\IT^R5ZMG M7<1/NHIRO@$&&:;H%D12^1&NYVUXZ!&PJ#)E7]]JV1WHR%)0"QLGR91R)=, MY1_YV9F "E)US\:=02P,$% @ /()G6>M2M^HY M @ Q@4 !D !X;"]W;W)K&ULK93;CM,P$(9? MQ3(2 @4J -$GW4))(NZT0*X%4;8&!0%RXR;2UUHF#[3:[;_82:-6RE: N$E\ MF/_/?..,DT;I1[,%L.2IE)5)Z=;:>LJ8R;=0L-,K8$7 M7E1*%@;!!2NYJ&B6^+6%SA*ULU)4L-#$[,J2Z^=;D*I)Z9@>%N[%9FO= LN2 MFF]@"?9;O= X8[U+(4JHC% 5T;!.Z'QP_^C9D67%#C32BXM!IW!>IL]AFP!H:\ M)U]!EX:\F8/E0IJW";/H[F)8WCG=MD[A"TY+J$; ?-RMC-?XL/X>(6HMXV,(UT-34/(>48H<8T'N@ MV>M7XXO@PQ#??S([H8UZVNB<>_;@?U?\))\N-J P6>(W"8'0YH42WMT8[L:KVC;=2%MO8 M#[=XT8)V;B_5LH>)JZ7^ZL[^PU02P,$% @ /()G61M<0':G @ IP< M !D !X;"]W;W)K&ULA95K;]L@%(;_"O*JJ96V M^A+?DCF6UE95) [5:U*S;9Y($"2]M%\BX_Q(Y[_>XG/(#HP_MBQ) HI>*VT+NE%(V,]<5ZQ(J+"Y9 [5Z4S!>8:FF?.N*A@/>F*"\NH'GQ6Z% M2>WDF5E;\#QC.TE)#0N.Q*ZJ,'^] LH.<\=WWA8>R;:4>L'-LP9O80GRJ5EP M-7-[E0VIH!:$U8A#,7>^^K,KWP28'3\)',1@C'0J*\;>]>3;9NYXVA%06$LM M@=5C#]=_J592/GYWHD[/U('#\9OZK4E>);/"_JX9_44VLIP[J8,V4, =E8_L M< ==0I'66S,JS"\ZM'O#J8/6.R%9U04K!Q6IVR=^Z0YB$! $)P*"+B POEN0 M<7F#)6DJNW1,7)_!Y42@)]1K<[N>. %OA5 MG;D4Z/P&)"947* S1&KT0"A5IR@R5RJJCG77'>&J)00G"$MH+E&0?D*!%X3H M:7F#SL\N_I5QE>G>>=[#XSNY(3N]P8XEJ3>HC8'F[-6(;0KZ]^)AJ\AKFC MOF@!?]_O&#'WM?1OQ->G^3,?7\$711;(C5IC<;09;B=A(Z +:YY,@<_<6 M;-ACPU&L(D4V4AL5#4A^F-A148^*WD/%-E1TC I2.RKN4?%[J,2&BH]1WM2.M2GI4\AXJM:&2{U0:VDEI3TI'23]*4(VTD,!MO/0XM4EL!TY[X'0$$DGLC:,3'19FE$3_>7$';5=?80^8;TDM%*%04=YEHC+AM[:W03B1K3"=>,;GZNAF6ZB8%KC>H]P5C\FVBFWM_-^=_%!+ P04 " \ M@F=9]P^@@"<$ Z$@ &0 'AL+W=O:09X8:#CG9,_Y=Q2O:8)%5,KEG)S;=LBBB'%XHIM@*HW M*\93+%63KVVQX8"7F5&:V){C#.P4$VK-)EG?$Y]-V%8FA,(31V*;IIC_O(6$ M[:>6:[UU/)-U+'6'/9ML\!J>0'[9/"'5LDN6)4F!"L(HXK":6C?N=>CVM$&& M^$I@+XZ>D9:R8.R[;MPOIY:C9P0)1%)38/6W@SDDB692_A1D%KEF-KP^/F-M_2X3K\0LL(Y2[Z1H8RGULA"2UCA;2*?V2X3%(+ZFB]BBVHE,!M/@'OS 1\],BHC 4*Z1*6!ON@V7[<8&\K9Y0>\=X\'(F089D]XV=C-_+%WQTXV M0,;GD* .<=W>*28T8/QAB3D1VB^%]AN%/H/: S$MY"&V0HNM4!AAS#0Y5_]H M OV*TCJB(B*H(]Q!160-<*:1KE(#:]1 60M4()-U@PM6N M+(UJ!_5I5-36$4Y%;1U1\5A81_3,6H>EUF&CUIOHQY8(HN/YD4.")2R1Y)@* MG)<.*P"CW&%;Z.9U1,4A@0%1@81UB&_6.RKUCAKUWI%7I?!=$1VUQ6O>B@A:M$6$=<4;AN%0X;EZ]>I,PZ1FWZJDCJB%KY0CK",^LQW4.19'3K@A%>?ECK&F< M^FJLI,RY"5-))8$!X_;]BD 3:.2>T7A4^+F-&D.Z(YQ1O1A5W5?L40A>U1%$ M@%&SVQK.=DC0#@-$+=_1]YWD.LURE5"IE]ND5U>T?,:;HTT^I4J]1;B/? MOZUC.F4+.F4+NV({C&PO=V]R:W-H965TLDS)J^\E5+%I>_+=$5R+"]X01C\LN BQPI>Q=*7 MA2!XKHWRS(^"(/%S3)DW'NFQ1S$>\;7**"./ LEUGF/Q>D,ROKW0N]MX!M=MKE0YX(']!5Z2)Z*^%X\"WOR&94YSPB3E# FRN/*NP\MIF)0&&O$G)5NY]XQ* M*3/.G\N7^_F5%Y0K(AE)54F!X=^&W)(L*YE@'3]J4J^9LS3_DEI0K^1+>2;U7[2ML8&'TK54/*^-804Y M9=5__%([8L\ >-P&46T0F0;Q$8-N;=#]Z QQ;1!_=(9>;:"E^Y5V[;@)5G@\M$GR+1(D&MO)!>U];@[\H*Q/E20GXE8*=&O^N5D2@.\HP2RG.4$F".J@:OF>*0F:B5\(L4%B@:?411$ ML6,]MQ\P[P;:O.N2_]FG_[GV0^QC MMWU9YBYE@5-RY4$=DT1LB#?^^:@J0.4#I(&=""RUXCL M^24PDU47'1;&BZ.U-&_8.B3:D;PBT$3W#!U.;$D5N<4DC+ODWXM!9'P!#KPA@QGS@P8=^,IPN4Q&[)_49RO[5RZ"_(\;+1/V79."79Y)1D MTQ.1'41@T$1@T)ITOT&;61!!^9RFJ*A[.\SFJ.!2";*H(-#Q*30CC"RH,PL'M5F)T(R,);4@4&SEH0X;&OIW:D+WJ=:!^V*@?MJK_RJ5$"\%S!(D(E5-1MEQ3 MN=*2^0(]T6P#+^8B$>^UL MV"H53@]P-F#0.@M!6/]*EG!80F<99,.Y4W!HKR)*3,DV*#(+K9,H,C4]0$H;TIW\ R/ M*-]UIV%KWS6^@UQ&&YRM" <+SO]=5CDND."(_UE2]@@/>,M_M@*Y=FDS]-L1. M=PL2P_8V M\0^NX C.]=G;[!2=8A.K$8^M_6MCK/2U(9U>.#0%.R8S2Y>_=Q&1$['4-T 2 MOJ]KJH#9S/W#)=ZJL58_PFO+P-'>.3\E9*7WSLZ*LKK07LH)FKNZ\3]02P,$% M @ /()G6>&ULO5AKC^(V%/TK5CJ]9J3=O @!IH T0{)JI8XZ6C3=SQYBP)K$IK:!{;^O M[820A\FPT[1?("./?8]OO?Z,3U2]L:W" GP/4L)GUE;(7;WCL-76Y1!;M,= M(O++FK(,"OG*-@[?,003;92ECN^ZH9-!3*SY5+<]L_F4]D6*"7IF@.^S#+*_ M'U%*CS/+LTX-7_%F*U2#,Y_NX 8MD7C9/3/YYI0L"AH6! M=MW)?=?"15# ^931(V *++G4@U9?6TN],%&!LA1,?L723LS_$%O$P!=,(%EA MF)% CZ#&#*"R8:#9_EU0;-,SNER"QD"MQ2*?\3J})>EA&XO;D#-\ !7'WE M !/P0K#@GRH-3SA-95# (MIOJZ)01T@$U#&=5#/8Q'ZQ_8; #\$2)V'(0DP0E M!ONHVW[28>](X4KU_)-ZCWXGX1++M;."//P'?]0/#>]97F]<;3XPN?/O>H_ MW'M-C$$92@/--[C JP@Y7@%TBIS;E'(9)3L90*L@'1$W)NF/2<.S.2J5M[S M'5RAF26+(4?L@*SYSS]YH?N+2?,^R:(^R>*>R&JS$Y25$W2OS5T9.9(_MPRU MI5I9#O-AZ$^=0U75-B8(@SHF:F,F85C'Q&V,YWF#$E3S;5CZ-NST[9M>#E "_MX $QN;S5 HX#N3YR 4DBW0>W^-1\9U(B[V=<'5TXLKV&%B94:(\::ER%BLT] M^F9!PE*0L%.01BJJ'-1. YC1/1%:!56\RPJ&,?(^1I6A#>Q!8SX7;9!OC\8- M*=J@H3V:-)1H@T*]$CXU(4:E$*/.FA3A=*\'HR;%N^5HU&X0LX>]%9D$XKBT.C;*_,(*&C;@T@IIK M@Q%T86WP_+/;?J?;I]7AV%O"%AW6\F?D-MU9&&>*V4OL#5KF!'F7TS:\W!> MZ]R0S!_MFTH6.O(!K\E01OEMP5H@X9VJX8;4*$=7(J\X;9ZJXQ+W$JPD"\ M#M^0/ (3^2SP:XI A%Z%T>]. NA^N5GVR1;VRQ7VQU2?FO-OWAQ_%8M)YAOCA MZ>F3+>J5+>Z+K3X]YI.'UWWX6"*"J=IEGU.&4(>7U)RVF$EC=UFT0C;E:Z] MH+S+$QMY@D;!<"JW:AEB&WV=R:5?LA3FMR)E:WEE^J O"AOMC|!JPC.T1^J* M5=_BG>GS^]DGR#;8<)"BM>S*M4?2&99? >>8O@N[TG=XK%8)F^G&+8(*8 LCO M;RH5+UY4!^7%_P?4$L#!!0 (#R"9UF@)=ZKK0, $X3 9 >&PO M=V]R:W-H965T MJB>]!3#DN>!"SX.M,>5U&.IL"P759[($@2MKJ0IJ<*@VH2X5T-R!"A[&4701 M%I2)8#%S63'=SG\R"R$0&'_MS%@*BG\[N /,+1/&\5=#&K0^+?#X^L#^P6T>_[.B&NXD_]9RLYT'TX#DL*85 M-U_D_B,T&SJW?)GDVOV2?6,,!22KM)%% \8("B;J?_K<).((@#S]@+@!Q"\! MDQ. <0,8OI;#I %,7NOAO &XK8?UWEWB$FKH8J;DGBAKC6SVPF7?H3%?3-@;.M96D4KC+$F<5GLP5%/C!!1<8H)Y:$_$I2]@03&TT>_D+B*)[TQ'/W"O@X M,UYAY2%K)0N2MR:*L3%TPY9KDC%?V17EHE'D%Q$A"A6'MDJ"FPKK[#JMH;?6^3]0ZGJF+QQX. M=HOH;#0+=|=:|=F,NS;)*WC289Y.PB[:A%T,)@Q?,^Y-(C(8JB:#)&^]=7V2 M)3[)4D]D'24N6R4NO5:32Y^2^"1+?)*EGL@ZDDQ;2:8_6#49C.>MHDY[RD7\ MHNSX=)@,.^Q(<-5*<#4H07,$UNZX\P]9,K[#@_$G^@1X.A9X;=B*_[$/3U\^ M!\G?FD^?9(E/LM0364>A4?3]2R;R6KD:.D^J>&5+O+*EOMBZPAQ]8HY^L/HU M'-";I?7)EC1L@\>PU)?+6K'P]#10@ JXQHS&I%?"U-]Z[6S; ,+EQ+8\7\[>C MZ[M1SWQBFT6N'_&=ONX9ZJ%U!+ P04 "\@F=9,Y682K,"^"4!P M&0 'AL+W=ON@MC"FN?5^G"\BIOI(%")R92953@UTU]W6A@&8E*,=^V&[' M?DZ9\)))!.?:HDH%<&LX$("JBEWE.U?LM<+D>>H&W&7AB\X6Q WXR*,@<)F">MBT>%/;JAR5@.0C,IB(+9T+L)KD<]&U\&_&*PUEMM8IU,I7RUG?MLZ+6M(."0 M&LM \;>"$7!NB5#&WYK3:Y:TP.WVAOVN](Y>IE3#2/(7EIG%T.M]) (,977+S M)-??H/;3M7RIY+K\DG45V^MX)%UJ(_,:C IR)JH_?:OSL 4(C@'"&A!^%!#5 M@*@T6BDK;8VIH0"%%POXE"=MAQP$?G8:/(;TB45#"HUVXCTEH,A$VF0A+ MON@(W\;R>V7X]\U4&X55]L?EK*+JN*GLR;O6!4UAZ.'1TJ!6X"6?/P5Q^ZO+ MYW\BVW$=-;ZC4^P)[CS#ZLG(7,K,N8D5/B[Q]DY8)5$<#_S5M@-'3-A08G:$ M=1IAG9/"7O#TMYAH%4JFH#6A(B/8SL5\<<## H\UBFY8NYK>ZRI4?QL2=MMEMRMY'BN(JO/G"NH$;HV]1F/OXPD48%SB>@>EU@_VM3EBPMZ>-'_KSK3OU0-5 M&PO=V]R:W-H965T2,CEV"J6]&]>5>0$E ME@-> =-/EER46.FI6+FR$H 7EE12U_>\V"TQ84Z6VK4GD:5\K2AA\"207),90T A5T8!Z]L&)D"I$=(V?C6:3KNE(7;'M._5[FUUGF6,)$TZ_DX4JQL[(00M8XC55SWS[$V>R.CEG$I[1=L:FVAPOI:* MEPU9.R@)J^_XK:E#AS ,3Q#\AN#_*R%H"($-6CNSL:98X2P5?(N$06LU,["U

*ML6R=AC#S%F=*Z*=$\U3V114@T#UAF.4$4V1$T#6JER=K(8 I="LE*(DNIZ P MH?)* UYF4W1Y<84N$&'HD5"]WXE,7:4M&6$W;I:_J[?W3VP_@VJ_:_$'Y'M^ MV$,?G*=/(1^@8&CIP3[=U85HJ^&WU?"M7G"V&@>Q?]S.I1+ZO/WLRU<+AOV" MYAN\D17.8>SHCTR"V(*3O7\WC+U/?6G_D]A>]J#-'IQ3SW:I<\YL6CV0"F%; M@[[@M5ILU4ROV&3)*'4WW3C'D"AN(7LFP]9D>-YD8XX+W4)R(!L\I]!KK].) M.GO['P_L'4-"K]]>U-J+SMK[BM^N!5"L8*% [2<4EZ;I=*=+SS\,#<,23P^\W% MK;GXK#E!N/OV^F2Y@_UB,6*.(DH+#7+&R0ZG:B!?CU1O+*-<\Z5;L-V6.@?)0@#T,^7 MG*O=Q/3B]M>;_0%02P,$% @/()OG64P\&*CA @ ;0@ !D !X;"]W M;W)K&ULK99M;YLP$,>_BL6JJ9/:0(0VB5(:;I] MD]8M:M3MQ;07#ER"58.I[23MMY]M",V#DU7:WH!M[G_^W? EL,U@Q_BAR (F> M"UJ*H9-+65VZKDAS*+#HL I*]67&>(&EZO*X*RH..#.B@KJ^YT5N@4GD) .S M-N;)@"TD)26,.1*+HL#\Y1HH6PV=KK,>N"?S7.H!-QE4> X3D_5F*N>VWK) M2 &E(*Q$'&9#YZI[.8JUO3'X06 E-MI(1S)E[%%WOF1#Q]- 0"&5V@-6KR6, M@%+M2&$\-3Z==DHMW&ROO=^:V%4L4RQ@Q.A/DLE\Z,0.RF"&%U3>L]5G:.+I M:7\IH\(\T;JQ]1R4+H1D12-6! 4IZS=^;O*P(>B&!P1^(_#?*@@:06 "KO(!G2!2 MHCM"J5HA,7"E M33N&D#X3170_S% MU NLZ\5&V-N;W0^]< ?18A1<1';&]&6.CC*^5G;55C;\5O;<,V%-.;3/$O>B M'6";47AA!^ZWP/V_K+H0ZLA/%\6"8@F9.JE5F:L32]\%-M+^'L1Y-P[\'52K M57R@0N.6-?Z7Y)9@K85X;Z-TS2&XQ;MO=!&%.[3NQF6@+^(]S.>D% (C"3*F\ M4E^%R^O+K>`5]B&ULM9=O;!LV$,._"]$50PMDQQH27+LN?9 A)+P@(LK9&@VXMA+QCI;!&52)>D MXG;??D=)4?2'T=)6?1-+U#T_DL\=R-QB+^0'E0%H\JG(N5I:F=:[N6VK)(." MJDNQ XY?-D(65..KW-I])X&FE:C(;7\>]/% %*Y'_Q5*=+:V015+8T#+7=V+_.S3[F1A>(G)5_27[)G9D MD:146A2-&%=0,%[_TD^-#P<"Y'0+W$;@G@]\9P3C1C!^Z0Q>(_!>.L.D$4Q. M!?XS K\1^)7WM5F5TR'5-%A(L2?21"/-/%3I[M1H,..FL.ZUQ*\,=3IXIS.0 M)&: <\H31G!@(^86L)9:NU)\OR#JG7!/*4Q)]+-D.:TI?D+=8\5=IRDQQH.B& MUQ5N2N5U")]R7+U!ROO]D+Q^]8:\(HR36Y;G&* 6ML9UF]GMI%GC=;U&]YDU MCLFMX#I3).(I!WZL%__Z__IXWZ]X_8 ;#2\==U]P^Z2N+,.+XHY<-MKV-!JQ?(QZ-*/N[RX_MFC[YO]KA?'D*"P@I]_:Z5=, <]4^!M.% M_7B8NO.(_S@B/(]PG>.0]"($/0Z)>W?WC=Y-6N\FQ=Z%@% \Y8US72Y-SL:O MG9BPZ@@Y<3(\#W'&)YBH*\8[<:.IW+]_HE-\ZY? $14/"XH%@1]F>M=F> M_8"KHI?YM5D>$A8."8N&A,6S\WOORVE>Y\X^:%$*0/--,XF)$"77]?]ZJ6C; MKUY5;=K)^+4S7SD=XZ$SC^IV] N^;HYO,=>,*Y+.#!J<;74[Q9I%UPUF_:+&K M&J0'H;'=]AXS[-%!F@#\OA%"/[V8"=]N/_@/4$L#!!0 (#R"9UEC^(YA MS (_ ' 9 >&PO=V]R:W-H965TI5 4U.%69JTL% M-*E$!7<#SQNZ!67"B2;5VD)%$[DVG E8**+714'5\Q5PN9TZOO.R<,>RW-@% M-YJ4-(,EF/MRH7#FMED25H#03 JB()TZE_[%;&3C]X ? #+9Z9TQ]2LI'^SD M)IDZG@4"#K&Q&2@^.C #SFTBQ\AL8+A,EMT39:,QF!Y4WE1JK8<*>XM(H?,M09Z+O M)@=%KIF@(F;4YNG),,L0%M\+2,)]=S,)1Q_0G7[Y=SY:55#R?RZV-A'"6 F+]M<(> E)B]\4, M.FD';U!&XSW:CI!^-^VPI1T>I?WRN&;FF11@W>A-H_E];P^O*V:?S]VY7^VW[9:J#$^0<$A1Y?5&6)VJ MOQ?UQ,BRNG)7TN-%7@US_,2"L@'X/I72O$SL+=Y^M*._4$L#!!0 (#R"M9UF+V;&3C (.(& 9 >&PO=V]R:W-H965TW#3V\;"L3/[MF7_?K83HI:& M;@]]2:[M>X[/N8YOL]U43[H$0/)<<:''7HE87_F^+DJHJ!{(&H1964I5431# MM?)UK8 N'*CB? A0$J5]1)KP\?%V NL(.!0H&6@YK6!"7!NB8R,7RVGUVU!@;OQ"_NM\VZ\S*F&B>3? MV0+++L7?AD04LZ9KC@]Q^@M;/T/(5DFOW)-LF=Q1XI%AKE%4+-@HJ\HW6]K ML,/DS< 40N(_A40MX#8&6V4.5M3BC3/E-P29;._FPU<;1S:N&"GN(,E5EE M!H? Y5RQ!D5LFJ"@8Y<22D'/23%]K#:C)Z120,JX_F(7'V92A,Q^-%$OH%^VV-\VVT1O;SJ >D.CBC$1!E/3)\?A4R@&) X=/-Z^Z8 M716BK@J1XXN/5J&U^^-ZKE&9[^MGGZ^&*.DGLG?N2M>T@+%G+I4&M0$O?_\N M3(,/?2[_$]F>Y[CS'!]C-S5G?U;1%.B,HD?(^;>G! MB<7QZUH=YD2CY)4Z? Z<#V>Y_1]6*"4TX+_T]&(R,-]5TU&:.LG9-.2[1M#@7 MEN8G!,HFF/6EE/@RL'VN^ZWE?P!02P,$% @ /()G6=3S4DG9 @ @@L M !D !X;"]W;W)K&ULK99=;]HP%(;_BI554R=M MY L"[4*D%E2MTJJAHFX7TRY,<@"KCIW9#K3_?K;39B"%;*UR0^SDO&_.8Q^' M$^^Y>)1; (6>6X@V9GBA,%("(%GF.1;/UT#Y?NKXSLN->[+9*G/#3>(";V) MZJ%8"#US&Y>,Y, DX0P)6$^=*_]RYGM&8". ^$]C+@S$R*"O.\WD-ILZGLD(M**3*6&!]V<$,*#5..H_?M:G3O-,(#\[[] #30R?BFGTOZB?1WK.2@MI>)Y+=89Y(155_Q4+\2!P!^>$ 2U(/A? M05@+0@M:96:QYECA)!9\CX2)UFYF8-? &JC4-868;ETKHIT3K5/)-;4&@&\(P M2PFFR)B@3^@]37G)E$0+_(Q7%-!5EA&S[CKDEE758W;A? X*$RH_:,W#K]5>CG5QV ;A7D\E<;7.4V;'2A##^WU<&L4_A&NF%#-^Q,:UD6!26Z]-:V] $55:&W%FQE%5DK\UW< M)>$D=G>'+"TAHR;D*,-1D^&H,\,[PDA>YFWY=_I? 6V,JF1TQ1@UCU.OABOH$_M[\GL"'S<@(_[.5S=-N/1R-% MKZ5[T2=X3V9'X+[WMV7P^BG>?_CXP>G_AF[I.Q'=@P;)=*=W6&P(DXC"6MM[-M@[' ^" (]JX:LFBA>V9UIQI3LP.]SJAE$"=#/UYRKEXE!PYJV._D#4$L#!!0 M (#R"9UFJE=T9\P($\) 9 >&PO=V]R:W-H965T0[@0XBM:.]DU:M*NMV,>W") (=BU8DSVT#[M[V5**>VYSB1G6-26,FXNG?'DS%;2TH*N.-(K/,<\Y=K MH&P[L5QK=^.>/*ZDOF$GXQ(_PASD0WG'U(%!/NV7SR_=(- ^MY/Y;N:WFH9T.KYT,K_+SC_B9JOYUM1"2J[?MMZF\ MVB\P^^DM>"E*G,+$4GM, -^ E;Q_YT;.)U.Q_\GL3>E^6[K?YYY.6:XZ@\!Z M;YD*K=511=:M89/XT6AL;_;YNS&!$[8-1M5[7%9IL9V8:=O,/H _T0,C*3C5JR42]9U:U--*_JB!R#G"Z,7YP MA,=U7H\/IY=HUS)/K&3CLM\;W-[;"#&=*&PO=V]R:W-H965T!D7W"3^..2U6[L>,YSP/W9+569L!-1P5>P0S40W$G=_]M5!8D!R8)9TC A>3H;$O M#;X2V,F\-C*1S#E_-)U/B[`3-T! (5-& >O7%B9 J1'2&+#]K3:=9TCCNMY_5 MK\O8=2QS+&"'Z3>R4.NQD$AH 4N\H>]>[SY""4]D]#).9?E$N\IV$#DHVTC%M\]I9^{2}56_\5.=AS\$+7W#P;P? _7QV"VB$H ZW(RK"F6.%T)/@."6.MU4RC MS$WIK;,AS.SB3 D]2[2??K^H 0AT31AF&<$4&1%TC]KASP3/"26*@$2G4U"8 M4'FF9Q]F4W1ZNAP"O=@T-W5V>A287?I,(O]8+.5.S'_/UR+I?07]H/6W"56FA7 M,Z?O0A8X@[&CCY<$L04G??O&B_OO;:'^)[&#P(,F]*!+72=RJ4<6: Y,MQ0J M*&9ZPV^Y I2DZNE3%JK1\D1XAMS^V\8-8?S:KH-.Y4*?X8SG8"#M&8Q;2T?#(SJ+262G M&S1T@TZZ#VQ+!&>Z7BA]*]7? O(UNT%K:\X[QNFT.^)*&+^GD*R\+&T_2WB@O M/.)IVWB#Q.XS;'B&K_.\=A:&K2/I#>+COXIAJ?X/%BNA+@\)2 MN_5[IGZ*JH)6'<6+L@C-N= (EK6RN]4\'"&.@YY=&ULQ5A=;Z,X%/TK%EOMME(G0"!?W212FX!VI.E,U:@[#ZM]<,)5@%3 MVR33?[^V(112RB.SEO8EP9=[SC'WF MXNB? TF44()/V0.5([-B"7&"4H9)"BC:S(Q;M^\:W+0E0&7]BM&>U8R O94W(LQQ\#F>&)6>$8A1P20"%WPXM4!Q+)C&/EY+4 Mj#0EL'Y\8/? 5Q8N+64.&%B3^CD,>S8RQ 4*T@7G,'\G^#U1>T$#R!21FZA?L MRUS+ $'..$E*L)A!@M/B'_XH"U$#")YV0+\$]$\%."7 .0:X'P#<$N">]C H M 8-3%88E8*AJ7Q1+57H).9Q/*=D#*K,%FSQ0=BFT*#!.Y\DQ?P672\0ACMF52'A:+<'EQ16X M "9@$;2(9R"IQ1S=ET+W.,X%@M(Q"[]PZG)Q=SE#,R@G.==, <_^[.TP3U) M>-2 EX8H,,$ONO'.O^&\;ORD V^*FE>%(O*?]?O)/P6\!YP[&O0M_INV_5T MPU=\Q"?7VR?98$*P((GH MN@RJOG5+*4RW2'1"#M:OH)]W %]5^'8/:0C^^B(HP6>.$O9WV^(L]-UV?=G] M;U@& S0S1'MGB.Z0,?_U%WMH_=[FK$ZRI4XR3R>9KXFLL2+<:D6X7>SSKWFR M%GV:,Z]B* (LIT&DK+\4G:@(7[5YWZ5F_@'![FF4]-[K^D.!CWG:)'XFC0:G@TKSX:=GI6]D@'Q M)MNXDPK?VFSI)#S7EH)L6"_1\3VD4\][KV> [QWYH$FSX,:K\&)WFA[B#0KS# M(4K#5A3RF>_MQ&];O3H9SJV73K*E3C))/YFOB:SAZ:3R=/(_O_A-=*X(G61+ MG62>3C)? $UEC1=C6VP>MI:Z(O=L'M(MSAE($8; M(67U1N+5B18;3,6 DTQMB*P)YR11AQ&"(;(R09S?$,(/ RE0;?/_P%02P,$ M% @ /()G66H#08ET"0 GEP !D !X;"]W;W)K&ULQ9S;T9O6_?(Z>GHORA_[L9AT^B2^B M^&7]D,EO_3UE&:U$DD=IPC+Q>-NLZX#:U(;;$O\,Q*O^<%G5E;E:YK^6GX) MEK>]01F1B,6B*\&A_.]%S$4?OY&[[:5EY7Y&N9BGL;_ MBI;%\VUOTF-+\1ANXN)S^LI%5:%AR5ND<;]]E[U690<]MMCD1;JJC&4$JRC9 M_1^^51? BP$!R:_.S,C!5_.N(@5496.<:V)6!?:I'L#(8GFLPJ@Q&YQJ.*X/Q MN5=I4AE,SO4PK0RF6SGLVF_;^$Y8A+.,+'UE65E:TLH/6P5MK66;1TDI]B]% M)O\:2;MB]H_B663,BY(P641AS$H(NV1WB\5FM8G#0BS9KL@\7HB2)DB>6/K*UR**4ZI#OM;RN0D;" MG!ULM(65D[Z7V=B:WO1? #O6)=.@A83X2QL^X% '(84-VP[WLAEK9[7K41:-' MG;H>-2Y[5#IYPW:EE#K-M5Z[Z@D)<]O!?PXGS>@I$,?">,[V/#PT@\4.;4K M:-5%&B(9[44R.K=O$LE2WRN-6@$:EFTHZM"ZZZH.),Q%PCPDS$?" ^#FM%(| M-B0WWDMNK)5;0G2BF?C,L:-DOQL^(*R%('K$:#&(,ZWSC S_0K M9F.^],8)4<96&H0H92A5HS<\J9<@%]JHS"X?J+U?560]&:37N02C9@ M_,*I743,R6*M^]&ABZDWI$L7&PS5QB5C4V!)GRZFWI/O)H&)V-K-HI9 M-XJI,10Y;HOH*6'S39:)9/$[^SD+DUR,.,56T|WROYN\6(FDH'/U6G3781U* MHP6N]$\W(_FI!"(G*VER@";+X?2?"+^ MRY&I[@6:,H?2.%$!VU8U151R[M$U/5"C1A#:6Y1/R7ZJ+,@[KTH31.5,_>JFJA*GE$+G7JV-"F[+HM\R?$2&J- M59T0I5IS%EI+F0&DNE.9!:3Z4QJ&T $5K/K=9)YK-P;OF!DQD MJG8.I3E0F@NE>5":#Z5Q^"U T9["K]/OYMGI]S-S R:5S5DFG MZLCK4L6,Z5B9#WO0V'S:Z52)C9]7A> DK=G0=4K?U*?TR_5;VNSC[//QC% N5W1%RGX2 M9F77D%^P1'Z3'401OI$ZLMHK/%5&T PWE.82X1MJN@GJT8?2.!&_J68# MB#+6D?6=6>>837V.^;O2 68[&=H2"S3'#*6Y1/AML4 ST5 ;)^)OBZ5=YJA8 MZFRUJ<]6=TD&F$1RTQR80U4G9#%U5N+H ^LL,*I,1U.50V0Q=19B0^-C9]W MW8*356@V<9T^-O7I8\VHLGU3L-B$6? GJ8#F:E/V#J.,:73^RZSE(,2!SIW,H MS8'27"C-@!)*(U#:0&*UA1^G1=C:X5V-E!]Q$#ON[->H9L!1/B&^E0@U*,/I7$B_O,T MH%W&/O)TH5EO%YCZ[0+]W.!!S@0S5D8?R2EBM05]{NP NK\ I3E0F@NE>5": M#Z5Q*"U T9K' =3["];{[B]8T/T%*,V!TEPHS8/2?"B-0VD!BM84? +V_8.GW M%IY_=F"U$^J@_YZWYWUBJ2Y1/CJ-@4H0^E<2)\)5%&HHA%3PVL>I?"TN]2 M'%/:? A@E54]X4>:@+]@\S)^9%TLH%\LG<<$>PNS(@XMZ/YT[1NC.!Y3F0FD> ME.9#:1Q*"U"TIM(/3@9ZYZ.!L&<#80\'PIX.A#T>"'L^$/: (.P)07_&6PA6 MO4-DZ7>(NC]I8+7W'M0G<^=ZIYV%NJ.UWH55MW1<(BSU$5!H5#X1E>*04Y=* M#3S0!MYLU7HKQ_K_O'A@M?]MCJ\U/%O&A.? $SKD*@#6K7FOV#LXI7(GO:'G2=R_MZDQ2[MTUCWO^X/T![;'B&M_'YO7/L&\3LWKH/=4=DU?G=R]ZU&ULM9Q=;]LV%(;_"N&UPPJTL21^V.X2 ZV)8@7:H6C6[6+8A6(SB599 M\B0ZZ8;^^%&R:HHB38?UR4T3?_].F_%DR=O9)W?E]?C^E8(B;Z\]Z*^&-U* MN7DY'M?+6[%.Z[- R(PKURG59K5.I*E8WXWI3B735+EKGXR2*V'B=9L5H?MX^_M]Z&:GY=;F6>%^%"A>KM>]6_KT5>WE^,XM&W)SYF-[>R>6(\/]^D-^)2R$^; M#Y5Z--ZKK+*U*.JL+% EKB]&K^*7G+%F0?N.WS-Q7_>^1TTK5V7YN7GP=G4Q MBIHC$KE8RD8B55_NQ$+D>;.DCN.?3G2TK]DL['__3?U-V[QJYBJMQ:+,_\A6 M\O9B-!VAE;A.M[G\6-[_(K]&:*.W+/.Z_1?=+=^^-1FBYK66Y[A;K(UAGQ>YK M^J4SHK<@)@<6)-V"Y*$+<+<-/W0!Z1:0UIE=*ZT(/)7[_+PJ[U'5O%NI-=^T M9K:K5?M9T?R_7\I*O9JI=7+.Q95$:;%"BTJL.HG>I,LLSV0F:O0"7:JS;+7-M!2]O4?O&G[B0:9;7S]2+GRXY^NG),_0$905ZG^6Y^F^LS\=2'50C/5YV!_!Z M=P#)@>0.X%)LSE$R?HR1*B&/YPK_\?5]IY?3@BO%NO!+YNXA]ZO-W97'S0HJK7:PE7R.;JJR=IY-M.QG6RC03[FY.9!/>^2BN;XNW5J@M=D46Q;-]1:- =LF^7>-M!M?I;.?3F?*F1 MFN1H6Z3KLI+9?V*%;M3HKI$:D%FA#!&U1%4J!:KOTPUJ'J*5![:>+NJM'>L M+^*!-JX#"_7&6\]PANZ=H<=/A- ^:$X&W)\)B6U7-MGJ?RFW53BE7W]0^#IPD M@\Z]A4,[=U2,<8S=S;-]\RQ@%[@:9?;ISR9DT*BW2&BCS&J43"+J[G.R[W/B M[?-2%)DZZW\MI? JA\Q61L^@IJG?/%>US[ZTX--Y?>Z5#!RBD& <2,RR=[BV= M@OX8FD*Z'"G&@<0,%V=[%V?>$_-M?^2Z;-LMCZ/>=HC.HN$&]!8)\0-(S/ C MCC0L1C _F#N=_FB*!K;X2X7ZTJGU)\/! 1SWX#@.&4VNJ31UMN^5#=U0H&H< M2LVT5 -R#$O(,2@B@ZIQ*#732DW)L1^3C\ZG;OUL,)_8<">"$C*4FFF*9NG8 M#I,/U'$1OF990TH(,#"EZB)!F3A<@.7@![L:AU$Q>M-7[!#'9209+V E2-0ZF95FK"C_V(?WQ239PH18?;\4%OX_ZC^=YN-7S'7BH-M&$%3:P1A>P2!\G2GUA]!T8$!H#$Y[G/R RC)/7L@R7@!JL:AU,P448-V$L'F MB) PO0!5XU!JH6:X1,_PQ^=/=WZ8Y3D+Q-LRF-0>-*+J:UH^O 1U>GT1]0T M&F9[_F+!UB36B,J7-#O6L)SX8?GXD,*1TP!(.%Z JG$H-=-2C=H)@1U2D#"] M_%7C4&JFE9KA$S_#'Q]2U#6D$CS]>.G)B*8V-0:J:5FO:QB:EXMWXXJ887&#SL;=Q_M-- ;K09Q#)2*8SL5G\Z&D9._6/")\.14'&M:Q}>FXGCB;!\T%0=5XU!JYF62 M&K4);"I.0%-Q4#4.I69:J1F>G)B*=^OCV)PJC"7#W^;\E8)]>0P0)QK$"5_P M3NQ@'$^'SH:R-;%S\5Y%LU]-R^346)PX"2[6MQ?)WBK@>;D4&JFQQK/"6Q. M3D!SWD\JZC0!-"L' M5>-0:J;0&M$!L%9.0:-R4#4.I69:J>F'GIB54V=6@;TJ?YE@4QZ#WZGF=PJ4 ME5. [*T^H]3E#4!ZG=E;>+VEVW/N4H1^SK4G%0B85:%8.JL:AU$Q?-:E3V*R< M@F;EH&H<2LVT4O*0$_,RJDS!&?6I)E=B@UTQ3-[!0H4J=VI#ZQF H4P:F= MJ$\.$94&:^H':VM.V2/*^7$\OVSPQ@*E%YM:(\I<)-N4Q8)UI6&= >3JS_3$N14!*'LS.T]/#EQVP#11 M.S]1'Q1\,^=?_?RRP? L*E,>AU$Q+_8\SV#R=@>;IH&H<2LVT4H,^.S%/9^X\ MW;I[BK].L"N/@>FL=Y\5H$"=V8'Z;'@%OK]6L#/>BKM^Q[V]?S7W:GN?5C?- M38- R<:T616<3Y6ZUN_W9]H$L_^T-P:Y**B:MZ@7K\N2_GM07./ ML?U-Z.;_ U!+ P04 "_\@F=9P-Q6AE8* !:>P &0 'AL+W=O/2;H-\N)M^C3)=JD.UE6C M;32QI]/99!N$\>CVNCKV.;V]3O9Y%,,RRRAYN1E9H[<#7]*G M35X>F-Q>[X(G>2_SK[O\:?%N2>CJ"05G^,_-71TU"P;GKY^.MI;/]XHN+>0@R>9=$? X;K?',S6HS(6CX&^RC_DKP(65^05_)62915_RLP)RQ8A5&8AS(CQ_HR#\(H^XW\.MG7R]]\FO?_WM>I(7FF7+R:KFWQWX]@6^0SXE<;[)"(W7;D7Q^+ M$\B'7&ZS?[=\NO<'FMM.*\>(JVP7K.3-J!@$,ID^R]'MW_YBS:;_;.)$N8C M810)8T@81\(G"*8YSSTZSS71;S\F\1/)9;HM1LF'O,UKQO9#O7: S2I868L\ MWWK+Y7Q;_7<[>3YU$E*7]M=E2%V.A(GF1$<7>!TNR#+RF"9; MDF\DD=_S,'I:A]FFNADEC^0^C)YE2CX&WR19)7'Q.@\?(MEF%Z/04++L<8-[) M%9^[Q&O\3L[.H$V&M_!:>[Z3Q9$7)T PK<-GQPZ?&3O<&L^]7\B]C,,D)7>[J M1\D_[RHE_R]&%\:7!\Y0/[6.DS$?"!+&D#"J.A D03//A_.C#.;3PF2.= MAX3Y2!A%PA@2QI$P 8)ISEL+(*"OGB4*MUH$EX33OM2=N>3MM+++&@6/D"9094YE"90--U.*C*W.C+S MVD$U;/-/AD4^)]%SZ2)] O[\3- [:EOD4Y(G:1(%Y#Z)]N5RA^SUS'=/J93E MH-GJ.VBD#J7Y4!J%TAB4OJ$T@:;+IWE7IOS7#EFK0Q:]!*\Z$T"J4Q*(U#:0)% MTRVH@G_+F.Z^=2R&3@34-'U$]"Z,Q="@?X R@RIS*$V@:;+J95)9OF;%UP#MT)N&8&CN#Z7Y4!J%TAB4OJ$T@:;+IEE63"-82.P1#YPJ@-!]*HU ; M@](XE"90-*

'WU?)I4L,V3"F\;@LWPH8:TF[F_>V$$A@K3FC;K%F0080ZE"11-_MMY:Z'"Z7Y MLG*,O3O?888,-I[3&,PI*0S;/(7QH5X 0M(@_M;UU29&X_V%*
'6KF@04TXC:?NN9F@$Q3]1!E4E$-I D737:+F)NRN]?Q=\Z!F MP&";="Z=]Z&"M%N0004YE";LYA\E-._3>M^K;-\V+^T_*\6]2Z7XLM46T* ? M2O.A-
JE,2B-0VD"1=/]JO^&[O$WX9&^U":#Z51*(U!:1Q*$RB:;D$U/6"; MIP>ZBZ9%:\7AZ4/*7;_3?/.G&>R27J(,*LJA-(&BZ=VOHG:[:\%^9S4$#==KK
MFO8M:#EK_Q8&3<[["S.H.(?2A-W\>X$+59&CLf['G'6?_;E/&7:;_L[':4F% MVY=
(W9F%AXXP4!J%TAB4QJ$T@:+I]E+YMS,H__;&;FO1[;3FWV:VT+L/E.9# M:11*8U :A|<$BJ;[4>7?#C;_=J#Y-Y3F0VD42F-0&H?2!(JF6_!D2QMS_MU9
M=-?MEV=UK7L^OO8ZS3=_FL$NZ27*H*(<2A,HFM[]*JAVS$%U=|%M!@R^Y[B-_MBFVQM%+,}@PI2_,H,(<2A,UK4_1K6)HQOQ##RVZFZ'N\E+1W?
M4W_P9!_=V M;V$&%>90FD#1=&.HC-H9FE&3XVXT:@>:,J2N-O2KRNF6'U\HIZ$9-I3F0VD4 M2F-0&H?2!(JF^U5EV XVPW:@&3;4YD-
I%$IC4!J'T@2*IEM09=C.H/UJ2"RK MS4;"+-L'\:K<:,23+LU8O-O=[>9UJ;_ZKT)7I4!J%TAB4QJ$T@:+I3E-QN6.. MRT^W@XOK$?IM^\69!0??
#J%KUZ$T"J4Q*(U#:0)%TWPS5)7V5&5050ZE M"11-]XG*XEUCT-IGBV5H^E[33(OQH(*T6Y!!!3F4)FJ:5B!/&P6RWODJ!77- M*;AAF\DUV:5AO
IW060(Q=SFDNZ63U?W?/|S??/G'FR:!_LH,JLP'* N4LNZ% MDZW6S9'X_[;EJ!DZ^.: I/E0&H72&)3&W6;*;WG+"S8#*>LV4ZF[:T[=O\:9
M7.W3XOY2&>XGF8^+[V|%V%-XKCA\7 #M=N+NBX<2O.A- JE,2B-0VD"1=/| MJ,) ^%|O9C O-[Z$'T'IJC4!J#TCB4)E TW8(JOW?-F\UT?
U6#!O8U[>Q+4_;- M&C2)[R?*H*(<2A,HFNX2%;&[';O(=']1@^X#4]-.:PK;:U^R !6F_8495)A# M:<)MSFPT+T/W@@K!77,
(WBBB9D.**&C>#:7Y4!J%TAB4QJ$T@:+ISV=2>;>'MS;L]:-X-I?E0&H72&)3&H32!HND65'FW]\:\VJQ^L.=:D^?9>1$%%:7]1!E4 ME$-I
D737:+2;N^M:;<9,-@FS?!YWIYX0G5I;UT&U>50FNAS%0S+N5 MZ5/UD.:,K,K8\O"@T^/1XX.@WU6//SX[?F==^5;+<6I=L<-CGA7^\-3I3T'Z
M%,89B>1C(34=SXN*+ST\R/GP)D]VU6.!'Y(\3[;5RXT,UC(M3RA^_I@D^>N; M4N#X..W;_P)02P,$% @ /(OG69&IG0>B!0 QBL !D !X;"]W;W)K
M&ULK9IK;]LV%(;_"N%U0PMTL2ZVZZ2.@<02UP!- M$23KJF'8!T8ZMH5*HD?220KTQX^49%T0RX3D1L+P<7+D7U/-
-0%'BCP2>9>LW,5UYY/R;N;B)+P>. M:1&D$"F#8/K/$RP@30U)M^.?"CJHZS2!{=\[.BTZKSOSR"0L>/IG$JOUY6 Z
M(#$LV395]_SY$U0=&AM>Q%-9_$N>]H+.@$1;J7A6!>L69$E>_F4OU4"T CSO M0(!7!7C'!OA5@'JLP*@*&!T:,*X"QL<&3*J 23'VY6
5(QTPQ>8SP9^),*4U MS?PHY"JB]0 GN9E9#TKHIXF.4_/[1'XCMRS7LTC/%T5^)5=QG!C164IN\G+J MFBGP-@#%DE2^([_|-
/4GHX\DRF_;E;*ATKN^7GM6X -LSH@W?4!\QQN1KP\! M>?OF74^]%[=@PJ_WY&TU)'VPX!38;]=W!F:&LH!5VEFW3&C6^#_[1^V8 *(S MXKL%QN_'=
(;?KZ>:7W!'![CCL]'/1$*>=<$%RKD"2> NZ$G]$?I"'\OX7<[]O MJEC1)OU>R V+X'*@\ZL$\02#N1E'YV.?OIBP !,68L(H$]PC]]@6>U30_8.3
M2"1/S.P:Y*_/^AFY49#)O_ND'6%*BPD+,&$A)HPBP3K2CFMIQ]9U',"CTIE=
M*K$MMHREKHBPC&]SU2=O"9L4,/,>\S0_=YS9*FMFK7"4U7#A(5'M)XB5=@1 M8U*+,;&*<9,KT%1%!%/0-_QE^'FK
\Z9,Q[M"7!4J>"H4N%1I:BU6_]ST#[4 M@_;AE!G\GN@QS/H&SXYQ'?(=F.C;KQ;6R%-G-"8LQ(11)%A'Q6FMXM0Z_L! M^DV5+'@>:1%%^9IJWF?
/E+2B3MUD,&$!)BS$A%$D6$?<\UK<YUV]M&BHM1*51++%I7N)99X%J%HUQ LLD)^!*M6;X"DWQUYHUZ7_5LK%,7)BHM0*6%
MJ#2*1>MJ[#4:>UB9MR)A*8Q)"U\I(2J-8M&Z"C<^C&LW8K[PRM\K/]HDX4O" MMTHJEL=)OB++:I7#;I5'U2KO-
-'*RL:M_.SZK(]P[$TZ65Q4TP651BO:Y-!X M=$5K_\37^DU_./62'\8U(P%(_5COJ3&YDN03Q"LCY4W]D=.O':KW@DH+4&DA
M*HUBT:ISH3%@W#%:BL9T0Q:HM "5%]+2*!:MJW#CZKAV6PI^A7[]!(_MADPE+28M1*51+%I7VL9[JCNGT M+%!I 2HM1*51+%IW?
C2NECM%2^ZHKA8J+4"EA:@TBD7K*MQ86Z[57L%.]JC^ M5T5SO?9>L?\V'^Q*^:U2X[U"(6K#*!:M>W*@L:P\NV7UNP FM^)[\?\L).51
MKU=EAYRJ;2HM0*6%]#2*1>N*V]A:GHN5@GIE5:>SJOOUH=1KXHC MF'OW%^Y%4!XI;3#E"==;)O07CR0I++72.?N@OV5%>6BTO%!\4QQR?.1*\:SX
MN086@S_%|/,EYVIW82JHC^[._P502P,$% @ /()CG61!7/>L8! -A8 M !D !X;"]W;W)K&ULO5A=;]LV%/TKA%8,";!& M7_Y*9AMHG!8MT!1!C&X/0Q]HB;;
(4*1'4G8"],?O4I8ERY'9N2#Z$HG6Y;D\ MJQXQ1QQOA7Q2&2$;/>>,JXF7;;V^\7V59"3'ZDJL"8FX_*W!SD=BT(SRLF#1*K(OL?'NDJT^8' M?
SI>XQ69$_UU_2!AY-&R(3/"F$&"=?Q;@7IU3C/Q\'Z/_J$D#V066)&98'_3 M5&<3;^2AE"QQP?2CV'XD%:&^P4L$4^5?M*UB P\EA=(BKR;#"G+*=U?\7!7B
M8$(`)UD)1T]8.O)D=M[XXD5R@.2[SX!W@^%*>N4%17*"H3Q"<32+K!1FSHG_P#'W2)%??NICO@'K=
M0.:%O%%KG)")V^<(G)#O.GOOX6#X,\NVH[6ISCFG-L0Y]^*?(%D4@L$8>= MA M32LSJBJ#5H4+TC
A@!O(%I6FDGVFDFI2IA0)$47H!9>P]4(E^B[K>FW-MN_7UR_69K6@S[8_]S6%]:!$MTKV:=,]*>B_\|\])AOF*H)G@6L(^T[4^*]2Y
MK78$UF+=KUGW76"7]U!0.!<%\UHH$_[%*8UY2OFJFC/9 M*R&IE-"YW^UR#0Z$&,9!<*36'P2U;.QK&L.?$RR\6^\+*>#R6?!5UYJMP.>V
MTA%8JP:CN@8C5_(=N>3L"*S%^;KF?/T+Y7O]:A^~@^&1>CMBHJA;O&'0.(_@ MI^7[#IR/Q(QBCE+!&)86+=O3G-
M85VCMHAS8L=5GBLD5[P=H;5Y-R8KM/H9 MQY]NDAT:4"%N=:\D=06'OQ)8<-LXIM%LGFZIO)?@=E8'Q*7@*5W2*WXDF9*>[L.VRA5:FW=CK$*KAW$MZ?
YK20>#8TEW!/5/;=2-6PKM M=LDFZ1E\,J:M;?]TJ*U9SFZN([1V31KK%0Z=B=JIV7*%UN;=V*W0ZFQ3>>*[)Z&\>;KI(=?NH-1D>:
JHHYUK1_<*AG3E3OL5Q1KA C M2Y@47 WAC9"[0\K=0(MU>%]:1/B>W+/OA6':"TS(HST(418,PQ[0()/RLSL^&;&-S&A!
M[C@0FSS'_,3N,RH!SQC9*M:%P#3>6!L4=]\RD=!Y'.B&0DD1H"JW]/9$JR3".I M/+Y7H$'I3AW8O'Y!ORG)*S(/6) IR_ZCJ5R-@V$ 4K+ FTS>L^U'4A'J:
[R$ M9:+\"[;5V"@ R49(EE?!*H.<%KQ_^+DJ1",]@X$H"H =0V(JX"X)+K+K*0U MPQ)/1IQM =>C%9J^*&M31BLVM-!MG$NNGE(5)R?
W5#R'6URHEJGF2/ /!S'<- M!6P!;C#EX!O. Q0-D0 7*3@.TMP67Q:@"DK4M5-DNHKP3*:8JENKG&8O2 N<[H
M/9@13I^P[A2XH85Z0G$&/A5"\HU^G0!O9T1BFHEWZLU?YS/P]LT[\$;CW](L M4Z\2HU JFCK9,*DH7>\HH0.4YF1]!M#P/4 1ZK6$3]WA,Y*
<@1B6X;$=']KB MUA5&=851B=<[@/=%K@@'TPWGNKY70A#92[J)HF?SI5CCA(P#-5T%X4\DF/SY M!QQ$?[51]
1F$8YKPG&)'A\@;%331C/V2=,,3F$6S5]/L>>GK#F50HNA%]6ER M,0J?FBQ>CX"]>HB56[_.K>_,[2I)^$;-QL\4/]",2DI:4W."'-L+3V 6WT'-M=W""Y
8^:7H"LVB>US3/?;1U!])OZ&FXI{C7(^"@77'#.K6A,[49$719E%\! M6("/)%W28ME8Z<%/H+YVU9=J P"R:,#(&(_*R3E8P35%&>[)M&0+;90L;_@?
^5N%VG)/N M+(/M]"\TNV;&T4!T@G:A5R?C"\VF:KP,=']DKAM5=}+0R@=}+0]_VX$OOEY[D:!C*6//ZQVKI??
W0K/:'9Q3*>"/9/4:U7,^0+S:9] M[!!TVI#N:ZY7:U2AM;_@-A/C>*#;\ORJPKO.6^?;CRZ)S2[5L:"P>$1 O=J MG7RAV52-
>8).T])Y6?;JHRHTRWZ@=H$C8X^0VQ[]PR1HB/RJ3>3"EWMVYW+T M)H.G-+MRQKDA>(+*71_LZ%ER$$1&Y>$W"[}BX@[MSFEW*DEW"_Z\] 9!P3
MS> M# ^O87C?*T9SAJT5__Y=CV#CCU ?,MY@KT0J0D86*B<[.U23ANS/;W8UDZ_+8 M\X%)R?+RH)XO&),O_HDM3XYG_P/4$L#!!0 (#R"9UD3!ISR
MK00 (P; 9 >&PO=V]R:W-H965T]..!&< O>0..9 :PK\?,T6-(K_W0Z0<1*XD&V_))2L)U[L=W91LG=HPA
M5/1+8MFIC[2[TLIK#==XRB1(VNA5'INVW*ZH#&1)SRE"3Z9<1$3 MA4TQMV4]* DSI3BR/9O=NQ7C(ERIB";T5()=Q3,3W2QKQ]W FJ5?6K%
[>LG^L?, M>#3FGDAZQ:,_6:@6(^O4@I#.R#)2=WS]B18&]31ORB.9_<*ZD'4LF"ZEXG&A MC".(69+_D\?"$5L*R&E6\ H%KZ[0?
4:A4RAT7MM#MU#HOK:'7J&0F6[GMF>._M\XDBXZ'@:Q!:&FGZ(O-^!HW^8HF>*!,E\"E#/36^8_(;:DB"DP+#K^ 8)OF4 M 3X#GPJV(CJ2<)U()99:1
))0E +"L%LAN$&#+=N7?$DQ E$0WTE><1"HK Q M4?B7ZR'Q2TH%T3-$PH%/%6&1/,0^OTY\./AP"!^)7##HDA+#&V%!NIAVM/"
ME.O<&\98SIPPQ.UD!#4.(&?;]=_ZQ%WT;'EM[UGKQ[2^S]O8 >_T"#$'MZS:,Y^H5ZATG4^\TF?/?>@_>W'O%&9URJG4R7O<9'BYL7+8)T.?
I@B1S"E-T MML!,T1CI5I9.G^B=9P+2O+R/X%?<7^#@,Y>X-O_ZC$IPC4M8_MT4IJ[),)F$^29A@2%8)4R] M,DP]@^LF9_4SEGY+6(V/SX;V:MO-
NR(U"'7]7HE.5'"8E>J5$QFH@04L[T M(A)TRN<)^P>7F7[/F^V5?/*>>EM9P?-JR6=7Y-CKU]+/KLR@EGX:*&?-^>>L M=,/9&]WP'NFG=2S[SFN3,-\D++
$JP34=3;EC?/N":CHPE"DC-)\H[3 %*T; MK*TZU/W?TE#1U79Z<&IIJ$'$K66AET6"!A&O.0VYWL817JLC?A>4R"46X%@H M4XCX]*'1Q%;
(WO/2),TW2@M,T:KAV!2M;N?]DXC18M8HS3=*"TS1JL':%+1N M:R&V9ZE4P%K3Q(LB?H-(MYXFVBA54S=%H=M>%0;?EDQ!|DFZ9M*I0F-$#D_
M@CE-J"!1EF9)&+.$H5@^X8LWF&;GM0YOISEMDN8;I06F:-5 ;^IBM__^":<\,KK(#DQ]R_=MRNWX;ZOCYJRTXP-/C^GNB$"'28AHC/LRCD9X%
(4^=%/WE \SK2E M[(FO 3;Y:3@8VLE1#FT;1ZO(,>\0TLHY$Q*68Z%[+*ES4L&.-&DG-B>X_3L M'&>%%8[TV#T+1W0M2%; /4-\G>>8_9H
H=NQY5K[@8=LN1)JP Y)5[",,1C M><]DSVY4DBR'@F>T0 S2L77C#F<]A=> KQEL^4$;*2<+2]4YS896XY:$!"(`MA5+ \K6]*1"BA.0R?M::5A-
2$0_;>_6/VKOTLL =N @+'(X8W2*FT%)--73V-5OF*RO4.9D+ M)F/SC#MV4:FEQX M^UQ.O+.'V 2M\^\;M.1], MR7Y-L>@UQ6:O)';T+4&S+<$Y]?"S+!V
69$52XX6(L%R*]0;Y50'ZII6RK% MGE94=6,3]@:=D;TYS/8HCOPCC'1*<9U^\$Q:&8 !7Z_ 1V9[C:FNV=-WS8& M$>QDA>1@LMD]C>RW+$P-
&_^Z9?.4X[EMEZ<8WW/-)GN-R=Y9D[.T!5TUM4^& MA=%/DI>$Z!Y&=CCMHV32B#A98&35K]5M6S5I>RZQ]4(OR8$M=^5F*Z;H0U4^G
M&6VN%S>ZJK;&)^YPZAK&(WD=J6X/?^2KN\P=9LNLX(A *D,YG6NY.:RZ'U0= M04M=_!=4R'*JFRMYI0*F '(^I53L.RI &ULK57);MLP
M$/T50@6*%FBM-6GBR@)LRT5R"'! D70Y%#[0TLHA0I$K2J_^^7&35#A0W:',Q MR.&\|S@S]$RZY>)!U@_*
{1K*Y,2KE6K'OB^+&AHL1[P%ID\J+AJL]%:L?-D* MP*4%-=2/@N#<;S!A7I9;VZW(4KY6E#"X%4BNFP;+7S.@?#OQ0F]ON".K6AF#
MGZ4M7L$]J"_MK= [OV8"X$% IE&++#^;& .E!HB?8V?';?72QK@X7K/_LG&KF-98@ES3K^14M43 M[\)#)51X3=4=WUY!%\^9X2LXE?
87;9UOHIV+M52\Z<#Z!@UA[HMW71X.)IG M&!!U@.@Q(D'$'> _+]D*20=(GJMPU@%LZ+Z+W28NQPIGJ>!,)(RW9C,+FWV+
MUODBS+R3>R7T*=$XE5VS@C>/N,=2/0>3X6FG&]R4)A0^3;U ME18U4+_H!&9.(!"($8WG*E:H@4KH1S YZ?QER?PO@ZVCSC:1SR+3A+>0SM"
MT<4[% 51,G"?^3/@<6#A\5 X_Z> ^^&?UHV3$??ECRQ?_M?PH)[*@7*X%H._3 M151"_X=_#-7:,2;#C*:OC66+ "YAXNG%)$!OPLM>OPO/@XU"R7Y(L?
TFRQ0N1 M'94EZ.R5 M#W-=''LMAKFBWLL%ZQ^THP;$RLX!B0J^9LH]S=[.CYJI[,"/[+-P/ \'[+D> M36Z2_*%W<^T&BQ5A$E&HM%0P^J"
/I7"SPFT4:VTS7"E6ZM=UG]\@C .^KSB M7.TW1J 2V-EO4$L#!!0 (#R"9UD'X9JG?P4 /$A 9 >&PO=V]R M:W-H965TO-[RXX,ZF>;3&]V@_
MY',JSMR&91FG.&,QR0#%]POG$DY"-"@"2L2?,=ZQO6-02'DDY&MQ@Y8,!DG:1TL>I#&&?4_>]X'8B] M\.@#4!V U #_0$"O#N8=VH)?!_BGMM"O
TKI;J6]'+@@XM%L2LD.T (MV(J# M<59,E'M.Q:^QB..S.\QCBD7F.8BR)?B#;S %89HGY!O&X IG>!5S
M!CZ!>3TY"M2<,$[;P"\X2O@&7$=T+^(LP#R*$_91Q#[N(NZKU=57]&!OO; +K;M!MD@4VR4)+9%)Z_"8] M?LG>.Y">0&0@P\N77)2I
$';%@EA6Y&COW\3/X,;CE/VCRY%OLT4V20+;)*% MELBD%/6;%/6-=]!-QK%@Y6 A;B5=#JKP01E>.("G&9RZ3_L#VT4@&1%T$;Z, M"+N(?H.0=
T:?0.CKO Y%[9 S#U1'K8T V(5R8O9%S&&N78=J/CZ>UWXU%.4 M'H<&+&LA8T6]$2&*'C=BA\3Z[3 GE\?>HM$%D-=')&[]\EVR2!3;)0DMD4AI&
M31I&CGWD%&\(.LL_B[F728,MRASVJDVZLP]9XZB@BZ"&4JAB:$I&_D:5OXM$ MYEBH7<8+<<5 Y4DDOTPJN:??[XBF*-1!5L@:B5-?0")%%
[SET:$[U^?TY^*\Q MX/L+N%:KD>YUU<4J6V"5+;,3%)N<%M7E!/111U?2V$F63+;#*%MIBDQ/5;DR@_M>6=RU%?
5\5(Q&ZKUX3@FT&"@#]4280;)&EMW#XW.] T>JR:4O, ^PKZK6@52? MI0,AI"Z!6A0\X+9@ZYEA_]U^"QH]ZOO-)ML@56VT!:;G(S6Z$.STS_9=<&N
M\1ZH4Z\+Z:L3KPN!0W7::3 ']C.P]?C0Z%W?Y[YJ;J.9.0H)CD-"(T16WMIJ M:/;5;W9@70M A^QGZ[FAV71_)A3'ZZQ:Z5_AR(RL MKRX_-
MD"]VRA+3;Y.6R[/4#>#W5DR+C[>&VBK+(%5ME"6VQRHMHM#3)O:8XZ MLCI>-DE*M=!@U(==&HBO;MDTF(&^4*!V;Y^.CO8-,JPFE$N?
NB3J0'"@:M:.MAB-5M ;D'Y+=&FW4>[<70U:?]5ME"ZRRA;;8Y&2T.P)DWA&<[,50UYBK"[,& M,E:G71>B+LJZAH8'YESK_Y'YH?F[K%C-
+=]0JO8N1O5B.II.F3'1R-J;NXW. M=ONM9JRF'4BR.[HU(-6 ZS]=>.G;4WU8N[>*^P4TW7Y[0 38K89K]Y!-E>; M[Q,NRI?
RRO4K.+F&FNL!G(35UP$&1TM,"X#X?44(?SDI&FB^\IC]#U!+ P04 " \@F=9 M4 #A4M$$!&@ &0 'AL+W=O@"#1K$3?M0]
(&1QC;QE.B2M)MVMUW<,\/+2),=D)_4"D"3YY1G:NJLM%Y?N;Z*5Y!2=2'6D.$_ M"R%3JO%!+EVUED"3W"CEKW_K#=V4LLR93?*V>SF;B(WF+(-
[2=0F3:G\?-<-M[*:.Y[PT/+#E2IL&=S99TR7,03^N[R4^N15+PE+(%!,9D;"8.M?>5>2-C&&. M^(/!3AW<$^/*DQ"?S,/'9.KTS(B 0ZP-!<7+%FZ!
<\.$X_BG)'6J/HWAX?T+-M^\^Y\^C,$U5P*_B?+-&KJ3-V2 (+NN'Z0>Q^@=*A@>&+!5?Y+]F5V)Y#XHW2 M(BV-<00IRXHK?2Z%.#!
'KN!7QKX38/^$8.@-_C>VD,_-,B_M8=!;9"![A:^ MY*%5-/91(H=D0:-:,.8F5S^W1KU89A)EKB7^R]!.S^8K*N'\!J5.R*U(,?\4 MS2-
XSVFFR#F98VHF&PY$+.] Z-G< SD)05/&U2F"'^KEY8'/GZWJ/OKCWFAA! ME4=!SA<? <@,T3Z^E58IV1:\Y%7.00YM0#Q&*9L7\1=@^2 M"8-66I&_?
L4>R$<-J?K;EBS%]AV-O0F[O8P%]\A_[_"5]#O'&OCHDAL

MV.J1/2A&O&[]XBA[K,\6C87'AFF<)T(+)F@NQ#;,D3.'Y^\U\=LUP2(;G3LC M2SQZ2,H)S1)"$ZP%F=)&@"V\R&,7H)7^W256OUO>(Z?
*TO?:+_QKFX]2WMH MOF_DK]#W],7'D3LJERQ3A,,"N*J$:>Q++XW%]:K/,7ZD]":Y'FMRN@"4@# MP/\70NB7!]-!]=5G]A]02P,$% @ /(}CG61]J:$/9 P ;A(*
!D !X M;"]W;W)K&ULQ5AA;ZLV%/TK%JNF5GJO@$O2I$N0 MDG;3GK2^1TDK])^_+.! %6#]T17Y4MC@^_QN=?'/M23 M/1=/<@.@T-LP70O?
<&B6F&3!).4,"UE-GYM_,<6 "BA%?.QE]XU,*BO.GTSG4SQU/,.(M4HB4@2#Z9P>WD*8&2?/XIP)UZCE-8+M]0/^E2%XGLR(2;GGZ)XW59NJ,'!3#*
*MFFQ3]<#WOT*5T,#@13R5Q5^TK\9Z#HJV4O&L"M8,,LK*7_*U*D0K-(\[G 5 M@ O>Y40%RSNB2#@1?(^$&:W13*-*
(M8C6Y"@SJ]40K^E.DZ%RPT1\'&N\XK1 M+<_T8DM2E+5,Y=#Y'2A"4WF!I F2B#+TQX90)6&Q_(#.3/^> MJJF.EA-7:7)F"C>JB,Q+
*(KB#R!C=47O<@CP7 MCV=[(F+TU\V\:.$GU2D,F_C]6KG#\X/K_9K37R,G3W^"CT#$;8Z#VHF RO2@V8B,*1T^9;*1T_H MD5$ET?G#\E%>'"-*
*FA>M9MF%-=GAB40S?(;OK.KMKZU*4E4]T)F8U]&XOU8'. M=;/<5Q?HWZ,[K.1>H@*=.,6NW#H>1-W=X32]*8TLE*:)8F A"@H::'8-->$ M"K0CZ18TG;-*
C3$K088N)/PJ,.QG73,96)@L0A4>R"%X*==*$E5"M>SZ7TO>;< M]TXLU8K_YQ@R]C\=U5K!=^6J]\E5Q\WK/![":+9";2L6#S]X_[F6RTDO"?B
M27_WO5#K?9=:[5A]5[/Q(S\XM5RMCM8WP<;F?+O/O5FN@U=R#;K4VMB9;_63 MWFH=OCY?.XY7OS$?W^X^14Q_SU7G]Z4UON\"-
*D]DCTZM4*L7]DVP,3C?[G!5 MZ=^BT?'W'ZFX<3)L-9*^(JU0VR(==5!I/ ?;/;?]$6!1JAVEYT+BQH,P/%?2 ML=4$^NV&]O;E5I-*
\'U;4P,V_\KZJO4X+^/4[=U!9"!2(]+#HDBOF6] MO VHG]:7*;/R"J$97M[$Z,^"A.KJI;#6H=[EM:Z"*"\WRH[B>7&AL.)*\;QH M;H#$(,P _7[-N3ITS*
3U%5/X#5!+_P04 " \@F=9/]JW:)8% #0@ M&0 'AL+W=OU*VVEJKW=^^P&];FA8T-M-+]^'-"&L>0#"28+VT"GB?SC(?Q MXW%&FR3])1:,2?*
*02A;$8.PLIES>N*X(%BZBX3)8L5M_,DC2B4MVF6?/;234;*2(8_90XK$*HIH^OJ)A/?+Z0 MV0?*
N9+2D<_;$Y(_E0ZKNW!)ERB,6"Y[$&6SL?/1N[GU!YE!/N(G9QM1N489 ME>LW]"\Y>47F MF0IVFX3_\JEA?$PV7UE!J)_A!4DH\K]H4XSM.2A8"9E$A;'R*
*M(.+Q\C]I*0)1,?#\!@-<&.!C#4AA0*B6\IR6@+4TLDH338HS48KM.PBCTUN_MK=CP.)O&)YFJ;IFRDY.OE*?H)PU7#-TS*E8I4W,D!?H+?*
12"J0L:3]%W3I]Y MR"5G KV_8Y+R4'Q00QY9L$I3'L^S2/+,Z,?3'7K_[@-ZAWB,[GD8JJD2(UM5[C!JR>VO$1X>
*(%P#_LUYK>P^1T++A'Q0J8QA*9D@'[*)RC>ZX",(DBU\=6Q_^^Z7>B"4-V-A1/T7!TC5S M)G_^X0UZ?]=QMP1F1(*4D2*
*Y.FF(Q*8I;NHX$IL<+8$9'/V2HP_.]FT21;K MJ)]>*N.Z-9ZD%MG57(]P?V1NZZZ7S-D6 XQG.J73O7MI2#Z#ZD:IRI8C-A+*
ML#QG*$@B66JBF;MKQ%\=MNYLP1FA&E0AFO0-3\'-CE; C,X7I4DLG34SLK0YJQ8 C.(7I=$ MK\%9.43T>B^TQX9@[X_PZV/OJ?3BWK-*
:-3[_7G'YBL2&+N%4@1_;=MYLH9E1 MJD@@KVO1"QM\;2$9O+4*L:#94SGP@'CMHX"WT]R#8FN98D'*H+6B?Y/FHO= M5Y1F1F'#2@_M#7O-*
==2[!H:IJS=,2FLE3JR$/ MU"]QO:%>363]C87=6,:=A>>5B_> ?E2R;;6VP<8N_4464(SM_I:,^%>UU3$ M5E6/+323IU8]&%0;W=5 @5O-
O]Y.BH)#3'\K/1A\TOJ%[399SM%EP5K/8%C/ M'"1+#L\!-,1T2VL(#+=&=]K$T=L%&+;UW)O#6V"M+7" #&S>FNQ^(Z>A\!
*(M2@CT1R776F\%8.S6$W2.E@G1F\TI/lQL?ND4+-D*8S!:*E"8&/>0X5=&)5@=A" M,\EJL4(.B)5#9/=/;7:/%FJ&-)PM$*T@"-S*V"D31^\%8-*
C6.VC4!=L1RYVNUX<-JD)TV!FXO &.VIG4. M'>)K'>*?UEGQK796$*&99+6Z\4_KK,#FKF>L#U+5ZN MI+A >18CTE[0J]3?*
<<.L;7.L;OW)GQK79F;&9/+7\\<_4F2EP![7ULZ & M#=GZZU9>-\S>];RGZ9S' H5LIFQZEUS))%O-]E+C>5+K)/_ 5!+ P04 " \@F=9;+]W>4X$!&& M&0*
*'AL+W=OML+]V2Q5.;" M/QZN\ *FH+ZL[H0^\TN4A*3).$,"9B/O _AQ55D ^R(KP0VLG:,3"DSSA_ MR74R\@*3$5"(E8' ^F<-5T"I0=)Y?"M*
O7),$U@_WJ)_LL7K8F98PA6G?Y-$ M+4?>P$,)S"%&U3W?_E%03V#%W,]!5^T*<8&'HHSJ7A:!.L,4L+R7_Q8$%$+-M"+M[
*J(B(/K9@$X1T+&%YIG9LB98X?%0\ T29K1&,P>6&QNMJR',/,:I$OHN MT7%J_ D3@;YBF@&Z!2PS ?H9*8G>H\]8"&PX1F\GH#"A\IV^^F4Z06_?O$-O*
M$&'HEE"JGX4<^DJG8@#]N)CV.I\VVC/M%%;G:I$X@S(0A; MV%&?.1/EA4LLB43_W.@)T+6"5/ZJBYP\F^JN;$SG7L&5CF'DZ=:4(.;@C7__M+>P'?
*^RBRA%8@[A.25RG#7U\S=8@52X9+8B4,_BNY2D>]*49BK#%,TSED@4 M4RPEF1--(-9G6"XM=_8 OF5DC:D!V456GD'?9F!6I?6X'_6&_KK.P?,Q@WZG*
*M'-,HK5N6UFTM[:-41"\3@/@CC M8IS$; 'HBC,E],*U]\K69 Z5A".P!F^]DK?>4?52SR5QCL :Q/5+XOJM@MO* M!;9R24#HOK!+*
*<%PH9V>#Y+"]FOC/G[3'\Q'AGNXX*Y,],:TWV!M9 \]*CUXN_ M=:.Y#GZ$CL 8M@Y*6P5&)?*
*^"2.$=@#>+.2^+._Q_QG[\H_N<+=XK$"F:P&RGYMMG./39N4)K\E%SD>%1Z;Y(QQ5YCM":Y%7F.VRU:#EY M:^LHM->@6CG(*B?9IYSHF:+[01*
\D7W[!+]:5&4.PW9G^&'3($1+FQ]H+]E ME"RPVOLMT3K5P4_;$5]3E.I6AMWC:A6GSM(56I.\REN&K0[L\%9QZ@X+M.:K MI%]KO&91E>\+VXW?*
DU8Y],/C)UXUK?,?S((CM"9;E?$,SXZK?YR:4U=H3?(J M>QJVFKC#^\>IP2S0&B^N[M[^J:QC^()WK"GBF[TR)4^0[2G4>?VG2?O&PO=V]R:W-H
M965TV^02U'I-@PJ@P3[2I M?-\'%DI60K\!JL,H,K=MES%(3*BX4JM/LQA=7ERA"T0*=$\H55LN0ENJ?#2KG=2QQU5L*
M[TAL']VS0F8"38L4T@Y\?!K_X03>5G5HBN%MBS'V3A+.H+Q!WNT[Y#E>KR.? MR1EPWS%POTO._T6?_G/TG6+XS9?A&S[_"%]F
[^/YD)R=:A_=.URQ=/KYM$7 MW4"4.(&AI6XR 7P-5O3VC=MW/G:5^#7)XML49@H.#1(+^GN!#E_Z>G/C0Y=;;4WSHXNI#MZ/9;MW
*M.?"E;8<"F8VLCF%C;3KNR#2:/?O8'4S<#GNL.G354/_05^W]'O,E*02BL%"A MG!O=$'G5,JN)9*7I"7,F58&ULK51=3]LP%/TKEHYCVX"8WJ85C9I;;LG^_*
M;R=$+2UH#WN)?>U[CL^YSG6V5?K)K L>6Z$-!.ZLK:]#@)3K!A9J1:D+A3 M*=TPBZ&N]-J8*4'-2*(PW <-(Q+FF=^[4'GF5I;P24\:&+63"NG-*
#0"0(!A74,#(<-3$$(1X0R?O><=#C2 7?G+ ^Q?O'?TLF0& MIDK)X*5=3>@5)254;"WL7&V 0N_GPO$52AC)=L^ Z2D6!NKFAZ,"AHNNY$] M]W78
43I&X"X!\3_"DAZ0.-=LJ\K1FS+,^TVA+MLI'-37QM/!K=<.EN<6$U M[G+$V7S!!!BB*C*' OB&+5UX3F[*DKLR,T'N9/>ON**?SL R+LP9ICPN9N3T*
*MY(R<$"!)/1<"$T66!3E]{.B%W#;"8C2$@#MB,17GT@XR MH#= \X\?HG'X^9C);T2V9SD9+7 2-;R TON*R)6"JE> ^YLV!"^=="'7KS4XSH+-*
*KL7#G*LH&7+VE*>#!O1=Y=\&?1673#H/ MQ]2E!R>/QZ_$';9$X6MQP4Z7N1?NGNF:8Z4$5(@*1Y<7E.CNU>@"JUK?>$ME ML8W]=*
(4/+6B7@/N5AO8E<+TV/-WY7U!+_P04 " \@F=9%%W,[4\$!P M'0 &0 'AL+W=O%OHS88A_\5BYVV M.VD'& C)=4FD7@!=IYY477?;AVD?W. D[!GMM-
^S=C+/2OK D=@5!>&'CS1G^YF%K9AM12;)]"O5]WN8U<[V?DN5]0$U^8X[>[M8VP6\5Q3SSZG^]D5-4G%^.Q.9[0)U4]*
MJ.)N3SPQQQ_I5E7'5=SOQAVEK77GM>Z\BN=?X-TS([$9LR9+.+-5-">X'(WLR=9Y/C0'5 M[!@+6F.!T=C#KLSTP])DRT@8:@L2%D'"XAHV.9$5X,DK64
E.]&K:R14=9O M3)+\Q10B>\)3FO89.V&&H.$1:/7M\0H\.UQMY7CGMW&86'"9S* #JTC(VQE MA.8[A/W? 2-;W>1K)24E5#O984;%?*/BE&W% I84*
[8AMWVR>"+!E#PA(@ M6,?F,N:'JH$19"P&!*6U+#PM)L_=AT=3]@]CJ%=HZE/!_6L(NB>KM7; MQ+$S[!T=&TE#G8'2(E!:#$I+H&A=PR>S)!AZJ-*
*T0H4Q#TB)06@Q*2Z!H7=/'M.15L',]?/R1H.)UG6^",[;#[<%N8ZPTV!SI/ DI+H&A=<|>I$FR>*[G0"Z,_MU8V|/7*
]Q8SNRA77MW"U(;H\0C>7&GSS@LZH@-)B4%H"1>M> L>Y%QR =].@ MDS&@M B4%H/2$BA:U_1QX@8#S=S@GID/[(>V?]Y-@\[@-)B4%H"1:O-.2??*
MGO2WR,^$K[-2H)RN%-ZUQZH:KS_OU2N2;;O/44],C46+:G%#24]YWD%M7S$F M7U;T%Z[V(^O\/U!+ P04 " \@F=9HC5']I8$ ""&0 &0 'AL+W=O
M)_3E!C)RG!G8.+UX2+<[7KXPY]-LJH4E\$_[M>RJ>S)9EG>90L)04B,)F9GS_US$.2X,%6<*1W9VCTHICX1\+A]4XU/S/#*GL$ M&;QX29&
(RQ.L(,M)M&/?QM2HVVS-#R_/[%_K,0+,8\)@P7)_DK7?#,':_^>U+;B-@?O:%KS&H))NUMJK@8L2GLRGE!P1+=&"K;RI1K^R*
M%N.5%F6@+#D5_Z;"CL^7L!5NY^BV]{.N=-Y[]/L>]+@OMNCFP(0%8^@$?!L! M3].O1.P3\L(O7WS#KU!.8'NTBP3UFQJ8.U9E[JCD M?*
*%_K\3>WWAL,IXT0I^)SOA A#[GM(J)\UCY^U#B34UG\['50'R/+\/BH:@(+0D4*P 87O2@GKZO%:?-QJ MW6(4)*
[005X8>7T[KD4JSIS/F=))%.LEB360]G_BM3_S1F.M\ HU/5(ZH.;Q> M-&]HB88WYE(H3?$X#!PI=!3@.Z#N"Q>:,@4IG M,&CZ/99FQD!<0-*
)IP+CRY,U5C6&0[7.L-49?G$)@79R@5C>0:3T%19 MO;$0\=-/GT.--;GT"/DR,Y5@%SG@NA)*WHR*OJ>DO5AQ1E*BC5:OK R-MAXGS,VD*?*
U0H7RL;Q"%#NQ'&D)4*%QX+RP>F6."H<',+Y< M2ZE @2>'X1 4R.5TK "%EBL%H7EVIIP#W5:\^0RMR*\@]>%A^[;]8/"A.B:7*
MWM_@ZP56O(_#PS5&79'7W^=N$OH-BT8RF CFK*N C%?;'W@7S]PLJ].M!\) MYR2O;G>0K(&6 /"_AA!^>B@;;#^[S/\#4$L#!!0 (#R"9UEI4'SX&08 M*
*/8P 9 >&PO=V]R:W-H965T1CVX4?*LF12#&T%ES>) M+1]_)]Z?HN\NS/PA%S^*->*<2/:9)5ESTUE)N5OO](EKSE!4?\@W/U">WN4B9 M5&_%7;_8",Y6Y:*
TZ9/!8-)69SU%O/RVI58S/.M3..7PE4;-.4B:=+GN0/ M%SW!C_@\)#,] MH+3X(^8/Q<%KI*=RD^<_])O/JXO>0\13W@D-8*I7_=0$D]1]_%-!>[5/ M/?*
#P]9X>EI-7D[EA!5_FR9_Q2JXO>K,>6O%;MDWDM_SA$Z\F-.:*$^*\B=Z MJ&P'/11M'YFGU6!U!\VE<[7ZSQRH0!P.&^)D!I!I K &$/#-@6 T8GNIA5_T8
*MG>IA7_T8GSI@4@V8E+'?!:N,-&62+>8B?T!"6RN:?E'*58Y6 8XSO;*NI5"? MQF]<7'SC:E6R+/Z7E4+GM^AR6RB;HD#OT542Q8GQ3OT!L49^A(G*
MB3(OYGV[]D&3^E'E[W+GCSSC;XB^Y)E<%RC(5GSE&$_]X\\X_M]IG4 R#X ME\0+O.:;#XC,?D%D0$;H^S5%;]^\0SS=)/D3YXX;7)[
*&PY*WG#/<\T3^+8" MF-L*_1C*(X7!/HRAPK!>AL.2.WQV&192;".Y%7%VAY9Y(1'+5DA=YD(MO[]^ M4_;HL^1I\;=KS>W@(S=<;|*
*[GO89%_**G=M^2V%O_!.>#'YUZ0L)HY"P ![6 M L$,N4>UW",?W.'KW.QWG6C-Q!UW!BP[\YJ1DZF_,^\5TWK_E*YM,3$M:-N" M8-*
,D<)@0TR3TSNZ%L1O7L1L?B=WAH^()EQ?3]:& A-$=;'P0X>'_$@'27P@$ M,^2:U')-CLAUST7!$KW(612)+4N<:GDI7=6:M
+\WEK"U&%R9FG@,!E;#P+0 M71N1G=:1G79X$"J^:*[33UCSL!WK]=1U>4^/;B !I+_0X6]6^S-",ZM#.^N^ MQ^C$3ZXYVG
1YRNDJAHDZRR+5+ZH;+-M>L.%7O=[Y4^_N?+ M82Z]=]7U(8"$T5EK#8UF]IX%Z3 $@AGRG]7RGWGEOV)/JGB41:FQ.%P++M&
*MK*ZB0<+H6>O!>$^LE"& =!@"P0S1* IY09>V8+]X"768M!)TEXU=)OEG]=*H-3T%[*UA3TZJ*XR1Z&([;J!= 9?'L1U@ M7&H?BF9*T=3[^%C!?*
*V*NCH\7Z$N_K\Y;C-KE@=T2 /48NCP.W0D[;KH"V-\6 MZ);S^6&=OP= NP,5S9^V@;H,H6BF=DV+ /M[!% ,;E1+BCQL>2;Y2-1;Z4447*
*MBUM/]P/[VQ^G9-FCK Y1& M<;OYT=I_S[];M)W!OT9'@S0=#>+O:)R:P?LQ784 I=&*9N3Z(TL)4(\A%,T4*
*MK6E1$&\Q?'JN7W$.EZB=ZOM==98"MZ2P.WU0AZ%CAF-WHD^:7@#QIP*Z)?I^ M6.)?WQGL4!;%J"T)06 M0M%,79OF!AF]9I9(()L+2U*
.!:4%H+00BF:JWC1 MV\3%ZC#!$_LK?.X3>B?XDM#V/0]B+_O49;+.G(JQ7LF7*#'(D!I%)06@-)" M*)HI;.,,(=-7W1%!NR6@-_I*"T!I(13-*
5+WIE!CIT9>M"/\VAU_>T<\;D(= M)O8?5!PEK?T0M/'0/SB6G7(U?WV 7L4BWV9R=S2VOEH?TO$]DVWKE_B\R5V M7?X/-@=P6_PN_|*
*(^*+'"6<%2OBM&ULM5C;;MLX$/T50AL4+=!&-MLGS)L;!V-)B S1%$".[#XL^T-+8)B*17I**F_WZ'5*R8CFRFVZ9%UNDSCF<-MFT8>#S="/J@5@";?*
*\XRKD;?2>GWI^RI904[5J5@#QSL+(7.J<2F7OEI+H*DE MY9D?!L' SRGCWGAH]V[E>"@*G3$,MY*H(L^I?)I)C8CK^-M-^[8*
MKND29J#OU[<25WZMDK(><>26%!BTS?B45&"W+&RV_ZO0K$#@%U MV@EA10CW":T#A&Y%Z+[VA%Y%Z+WVA'Y%L[[I>\V0MK"CX[S+X[P?*
*0Q2':EP&ZE)>%1P!NM3$IY_)&$0 M]EKLF;Z"W@TLO=OFSJ^=-'O_OTQO!Z-9ET[5ZW8-EH[0L$EU(QI=D*I0FE*<$ MMT$^*
OG[^-+)M89:QQV=#_W$WVB\1@R88 M>HD(.TU(W_():TG#W7[M;O^HN[=2I%B/RI;A[$F0TL.>I6$I;0#:G#V]^-+5 MZ%(L(L)@KT^T0
[TB?/:W?.C[L[$0F^HA+)/8"Q9TN[A49F?+3V78I%+ ML=B16",7%W4N+MZR.5RXS)!+L%%R7/WCKW7KRO;+SWM[^I',Y[;3L1V92
MML/8LWPY9M]@@!A7),(,%'A6&ULM9I=;Z,X%(;_BL6.5C/2M&"3KW;32$U@ MM7-1J6K5Y8O57CC@)&@ 9VVGZ>RO7QLHA(^XH>O<-'SX/
>_=LQYZTP/E/W@ M6T($>$WBE,^LK1"[6]OFP98DF%_3'4GEG35E"1;RE&ULOF,$AUE0$MO(<49V M@J/4FD^S:P]L/[5[$46"
*[Y,$LY\+$M/#*S(+6VX7':+,5ZH(]G^[PACP1 M\;Q[8/+,+BEAE)"41S0%C*QGUAV\]1%2 5F+[Q$Y*-CH+]RHO2'.OD6SBQ' M/1&)22-4 LN/%*
{(D<;QG\CG^*:!6F5,%'A^_T7_/,B\[L<+&G\9Q2*[#YE]"8:BUIZB!3*
M/XN6>D6IFBA/@LF[D8P3\TTT,MYPS;L9S3\X9+M@^$'L6I1LY23AA+P3\]4CC&,AO[P&S M\.^N,<^I@VZJ6A%O^0X'9&;))2]C6O-??
X$CY[YF@RM5^.13>4 MKR;ZL!1[]:7]+@PCM4#B&"RWF&U(YX]G9?25UR3,RV'#(WE=IR&OH7PU>4>E MQ-WYO0+85R**]_N'CI=-FLI?*
05>-2:HKHDW:LEV=+.0K8,R+)O4Q!B7 M8HSUH#=&3!X,6-CVZ M]R"9I'D%K;94N8VERE3&NO2HDAX9*-T*R'%'&O7GLF@R.MW$ZZ"TZ]RN-JB[*
*M8H"578-:RW%V 55@:N]HV.RG4=_5E7'8E.02?@I6A@KJ'=4[!9<^NO?WSZAM M*FCZFLM4RK]\E76">N_TX;(+MET+:DU6HS;IC(R^J8QU-*
*2NG!/56R7^-Q.EJ M2Q_<>ZZ:I'E&;;XI6GT8*H\&QY>IN(S:-Z,TSRC--T6K#U#E]>"'S-YY%9=) M-]7,(>P4YA6T6D$R;&AG*F-=YLJ+(;T7>Z?HW4)MN]6<*
*MF*82UL6MW!;2NZT/%WNH[:Z:M9X^=6\MWTWHFTJ8:VD?;>$F1*Z+:N^<@T#-`MQGQGKKQ:[L_?9;O2C>L+>+N$'=<]>.OGN^\5/O\QP+UBQG*
*M$,OWU_,307?9!O**"D&3[']+<$B8:B#OKRD5;R&PO=V]R:W-H965T7DKD:#R5=>N+C+[M^T9P9Z3Z61D>7Y/ECOOJMN+>VC/Z8SQ;%1>>^+)??*
MGYP4DWL[3XMW^=(NJM_5YOBYGV<)^6D7%>CY/5Y]_L+/\\;(3=[[\X.?'L[K[<_.#D\GR9WMEK M6_ZR_+2JOCO94:,9W"Z+%]$*WM[T7D??*
V_&9YL!VUO\FMG'XMG7T>;NW.3Y M;YMO/DPOJ>;%=F9G90;1%K]]V"OI&RVC57K^+V&=G9S;@8^__H+76_O?'5G M;M+'7N6S2V?
3\OZB,^Y$4WN;KF?ES_GCWVUJAP8;WB2?%=M_H\?ZMJ>=:+(N MRGQ>#ZY6,,\63_^G?]0/Q+,!E2=(RO3Q?Y8_1:G/KBK;Y8EO?[>BJ(MEB$\7K
M1D4B_E MAZ>E=(\LY9^3\EW4/?LVZIYV^P>&?\G#_[&>O8M.XZ/#$WFXMC?OHKAW=+B2 MAR=V4@T?;(?W#@S7\O!KNZSN^_CH[.8%L_?B0[.?
5('9I:[2T5WR^L=X?VP M+JJ?%$7T?O+[.BNV 8C^\V/UL^A#;>?%?P]5]PG9/XS-0,,21H<$@ M80D)4R1,A&&6]AF._%PV1ML_K0?GA?*

*\P(WZI_'N1EXA^[M"]L5"_I3?W66+_M0V44QX66D80E)$R1,$W"# 3S8C'8Q6+_OR(,R,20L(2$*1*F29B\8%YBAKO$_M#,4GD]NTN(^6;3:-JEUC]99C%YMOHT7U%BN_C2:;6VQ_L;+30_D1)PC-SW#O_MR?(L]I]/$W(^1<(T"3,0S$O%:)>*D9B*Z_MT9:.'=+:VARHN#@ZM^&BOXO%9_MH^+D?(J$:1)FOA7\?&NXF.YXA4OF]AH:5=9?O#/7!P?6G1Y,:WHLTU7A]Z<_M)N0J%_G3),Q_"*9[LHG/WI-PGBR-_0G.W}Y?>'C;]\V2\'(OPT(S4-,&ST(PZ#=_"@,ZH4)I&;8:B^4%X9AEC,0CO_MZ(}'LRR]R6:5/M_>-H0B)C@"\5X$FAL_=$*%TC1*,Q3-3X_SBK&HGRY_M???9_M'H>^#&?/!GD]XM]|#%=I'=V;A=E=)W/UN51<8RZ1926H#2%TC1*,Q3-3Y_S_MC'&/5Q_Q*A]16H+2%$K3*,U0-#\Y3FG&LM,$5(0\0W"_^GLO3'&OVWQI0K4F_M2M,HS5_T/QY.,<:B!VMS$O+HX-(/]J5]L_"HG41I&J49BN87WAG*6%:4[6I"_M'!@377EZ.("?0=2B4IE&:H6A^))R>C&4_*2D*>6AP&/:UY'#O)0#UDRA-HS1#_MT?RR.T<9RUXP4%2@QK*F/=\,#_?-(*!V$J5IE&8HFA\$9RAC65'N1,53#_Y6_M'U65-S^^29*>6APV5&16=,\G35LEAW5DRC-_M4#2_[$Y/=F4]&?;F0X8%!X&D)=U]K]EL6E7HC!JE&8KF!\&)R*XL(E_Z*:F,_M"8X_VEE9T[PC(-!.&DF49BB:GP!G)+NR-O5PZ==L:O.#14=5)$I+4)I":1]E_M&8KFY\/IR>[H#=YYH-X2I24H3:$TC=(,1?.3XPQG5S:'5QZDI:@--7=[QT=-_N/.D^*YA^VMYYQGK\5YMGX&*@-":X_2$I2F6AZJ>/OY[*%7"G09AJ+YB7!VLR?W:HJ'KR3_+(<."@X!:2)2F:MKS-[3C7C,(_MJ(6D:'X0GAW)+5O(EUH(&1,<_?;_;O;((GV_>=9,_"H*QO

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Data and content created by government employees within the scope of their employment are not subject to domestic copyright protection. 17 U.S.C. 105. var Show= {};Show.LastAR=null,Show.showAR=function(a,r,w){if(Show.LastAR)Show.hideAR();var e=a;while(e&&e.nodeName!='TABLE')e=e.nextSibling;if(!e||e.nodeName!='TABLE'){var ref=((window)? w.document:document).getElementById(r);if(ref){e=ref.cloneNode(!0);e.removeAttribute('id');a.parentNode.appendChild(e)}} if(e)e.style.display='block';Show.LastAR=e};Show.hideAR=function(){Show.LastAR.style.display='none'};Show.toggleNext=function(a){var e=a;while(e.nodeName!='DIV')e=e.nextSibling;if(!e.style){}else if(!e.style.display){}else{var d,p;if(e.style.display=='none'){d='block';p='-'}else{d='none';p='+'} e.style.display=d;if(a.textContent) {a.textContent=p+a.textContent.substring(1)}else{a.innerText=p+a.innerText.substring(1)}}} XML 105 report.css IDEA: XBRL DOCUMENT /* Updated 2009-11-04 */ /* v2.2.0.24 */ /* DefRef Styles */ .report table.authRefData{ background-color: #def; border: 2px solid #2F4497; font-size: 1em; position: absolute; } .report table.authRefData a { display: block; font-weight: bold; } .report table.authRefData p { margin-top: 0px; } .report table.authRefData .hide { background-color: #2F4497; padding: 1px 3px 0px 0px; text-align: right; } .report table.authRefData .hide a:hover { background-color: #2F4497; } .report table.authRefData .body { height: 150px; overflow: auto; width: 400px; } .report table.authRefData table{ font-size: 1em; } /* Report Styles */ .pl a, .pl a:visited { color: black; text-decoration: none; } /* table */ .report { background-color: white; border: 2px solid #acf; clear: both; color: black; font: normal 8pt Helvetica, Arial, san-serif; margin-bottom: 2em; } .report hr { border: 1px solid #acf; } /* Top labels */ .report th { background-color: #acf; color: black; font-weight: bold; text-align: center; } .report th.void { background-color: transparent; color: #000000; font: bold 10pt Helvetica, Arial, san-serif; text-align: left; } .report .pl { text-align: left; vertical-align: top; white-space: normal; width: 200px; white-space: normal; /* word-wrap: break-word; */ } .report td.pl a.a { cursor: pointer; display: block; width: 200px; overflow: hidden; } .report td.pl div.a { width: 200px; } .report td.pl a:hover { background-color: #ffc; } /* Header rows... */ .report tr.rh { background-color: #acf; color: black; font-weight: bold; } /* Calendars... */ .report .rc { background-color: #f0f0f0; } /* Even rows... */ .report .re, .report .reu { background-color: #def; } .report .reu td { border-bottom: 1px solid black; } /* Odd rows... */ .report .ro, .report .rou { background-color: white; } .report .rou td { border-bottom: 1px solid black; } .report .rou table td, .report .reu table td { border-bottom: 0px solid black; } /* styles for footnote marker */ .report .fn { white-space: nowrap; } /* styles for numeric types */ .report .num, .report .nump { text-align: right; white-space: nowrap; } .report .nump { padding-left: 2em; } .report .nump { padding: 0px 0.4em 0px 2em; } /* styles for text types */ .report .text { text-align: left; white-space: normal; } .report .text .big { margin-bottom: 1em; width: 17em; } .report .text .more { display: none; } .report .text .note { font-style: italic; font-weight: bold; } .report .text .small { width: 10em; } .report sup { font-style: italic; } .report .outerFootnotes { font-size: 1em; } XML 107 FilingSummary.xml IDEA: XBRL DOCUMENT 3.24.3 html4323641false1080false10 falsefalseR1.htm0000001 - 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Property, Plant and Equipment, Net Additional Information (Details)Details60 falsefalseR61.htm9954506 - Disclosure - Other Financial Data - Investments (Details)Sheethttp://www.motorolasolutions.com/role/OtherFinancialDataInvestmentsDetailsOther Financial Data - Investments (Details)Details61 falsefalseR62.htm9954507 - Disclosure - Other Financial Data - Other Assets (Details)Sheethttp://www.motorolasolutions.com/role/OtherFinancialDataOtherAssetsDetailsOther Financial Data - Other Assets (Details)Details62 falsefalseR63.htm9954508 - Disclosure - Other Financial Data - Accounts Payable Additional Information (Details)Sheethttp://www.motorolasolutions.com/role/OtherFinancialDataAccountsPayableAdditionalInformationDetailsOther Financial Data - Accounts Payable Additional Information (Details)Details63 falsefalseR64.htm9954509 - Disclosure - Other Financial Data - Accrued Liabilities (Details)Sheethttp://www.motorolasolutions.com/role/OtherFinancialDataAccruedLiabilitiesDetailsOther Financial Data - 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Includes only common stock transactions (excludes preferred stock transactions). 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Includes other kinds of accounts that have the general characteristics of demand deposits. Also includes short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates. Excludes cash and cash equivalents within disposal group and discontinued operation." } } }, "auth_ref": ["r29", "r187", "r951"] }, "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalents", "crdr": "debit", "presentation": ["http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofCashFlowsUnaudited"], "lang": { "en-us": { "role": { "periodStartLabel": "Cash and cash equivalents, beginning of period", "periodEndLabel": "Cash and cash equivalents, end of period", "label": "Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents", "documentation": "Amount of cash and cash equivalents, and cash and cash equivalents restricted to withdrawal or usage. Excludes amount for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": ["r29", "r131", "r228"] }, "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect", "crdr": "debit", "calculation": { "http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofCashFlowsUnaudited": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": ["http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofCashFlowsUnaudited"], "lang": { "en-us": { "role": { "totalLabel": "Net decrease in total cash and cash equivalents", "label": "Cash, Cash Equivalents, Restricted Cash, and Restricted Cash Equivalents, Period Increase (Decrease), Including Exchange Rate Effect", "documentation": "Amount of increase (decrease) in cash, cash equivalents, and cash and cash equivalents restricted to withdrawal or usage; including effect from exchange rate change. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": ["r3", "r131"] }, "msi_CashEquivalentsAndInvestmentsTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://www.motorolasolutions.com/20240928", "localname": "CashEquivalentsAndInvestmentsTableTextBlock", "presentation": ["http://www.motorolasolutions.com/role/OtherFinancialDataTables"], "lang": { "en-us": { "role": { "terseLabel": "Investments", "label": "Cash Equivalents and Investments [Table Text Block]", "documentation": "Cash Equivalents and Investments [Table Text Block] - Schedule of Cash equivalents and investments, including debt and equity securities accounted for under the equity or cost methods of accounting." } } }, "auth_ref": [] }, "us-gaap_CashFlowOperatingActivitiesLesseeAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashFlowOperatingActivitiesLesseeAbstract", "presentation": ["http://www.motorolasolutions.com/role/LeasesCashFlowsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Supplemental cash flow information:", "label": "Cash Flow, Operating Activities, Lessee [Abstract]" } } }, "auth_ref": [] }, "msi_CashPaidDuringPeriodForAbstract": { "xbrltype": "stringItemType", "nsuri": "http://www.motorolasolutions.com/20240928", "localname": "CashPaidDuringPeriodForAbstract", "presentation": ["http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofCashFlowsUnaudited"], "lang": { "en-us": { "role": { "terseLabel": "Cash paid during the period for:", "label": "Cash Paid During Period for [Abstract]" } } }, "auth_ref": [] }, "us-gaap_CashSurrenderValueOfLifeInsurance": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CashSurrenderValueOfLifeInsurance", "crdr": "debit", "calculation": { "http://www.motorolasolutions.com/role/OtherFinancialDataInvestmentsDetails": { "parentTag": "us-gaap_LongTermInvestments", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.motorolasolutions.com/role/OtherFinancialDataInvestmentsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Company-owned life insurance policies", "label": "Cash Surrender Value of Life Insurance", "documentation": "Carrying amount as of the balance sheet date of amounts which could be received based on the terms of the insurance contract upon surrendering life policies owned by the entity." } } }, "auth_ref": ["r1153"] }, "ecd_ChangedPeerGroupFnTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "ChangedPeerGroupFnTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Changed Peer Group, Footnote", "label": "Changed Peer Group, Footnote [Text Block]" } } }, "auth_ref": ["r1099"] }, "ecd_ChngInFrValAsOfVstngDtOfPrrYrEqtyAwrdsVstdInCvrdYrMember": { "xbrltype": "domainItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "ChngInFrValAsOfVstngDtOfPrrYrEqtyAwrdsVstdInCvrdYrMember", "presentation": [

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These shares represent capital invested by the firm's shareholders and owners, and may be all or only a portion of the number of shares authorized. Shares issued include shares outstanding and shares held in the treasury." } } }, "auth_ref": [ "r100" ] }, "us-gaap_CommonStockSharesOutstanding": { "xbrltype": "sharesItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CommonStockSharesOutstanding", "presentation": [ "http://www.motorolasolutions.com/role/CondensedConsolidatedBalanceSheetsUnauditedParenthetical" ], "lang": { "en-us": { "role": { "terseLabel": "Common stock outstanding (in shares)", "label": "Common Stock, Shares, Outstanding", "documentation": "Number of shares of common stock outstanding. 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Note: elements for number of nonredeemable common shares, par value and other disclosure concepts are in another section within stockholders' equity." } } }, "auth_ref": [ "r100", "r794", "r1023" ] }, "ecd_CompActuallyPaidVsCoSelectedMeasureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsCoSelectedMeasureTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Company Selected Measure", "label": "Compensation Actually Paid vs. Company Selected Measure [Text Block]" } } }, "auth_ref": [ "r1105" ] }, "ecd_CompActuallyPaidVsNetIncomeTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsNetIncomeTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Net Income", "label": "Compensation Actually Paid vs. Net Income [Text Block]" } } }, "auth_ref": [ "r1104" ] }, "ecd_CompActuallyPaidVsOtherMeasureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsOtherMeasureTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Other Measure", "label": "Compensation Actually Paid vs. Other Measure [Text Block]" } } }, "auth_ref": [ "r1106" ] }, "ecd_CompActuallyPaidVsTotalShareholderRtnTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "CompActuallyPaidVsTotalShareholderRtnTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/PvpDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Compensation Actually Paid vs. Total Shareholder Return", "label": "Compensation Actually Paid vs. Total Shareholder Return [Text Block]" } } }, "auth_ref": [ "r1103" ] }, "us-gaap_CompensationAndRetirementDisclosureAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "CompensationAndRetirementDisclosureAbstract", "lang": { "en-us": { "role": { "terseLabel": "Retirement Benefits [Abstract]", "label": "Retirement Benefits [Abstract]" } } }, "auth_ref": [] }, "us-gaap_ComprehensiveIncomeNetOfTax": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ComprehensiveIncomeNetOfTax", "crdr": "credit", "calculation": { "http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofComprehensiveIncomeUnaudited": { "parentTag": null, "weight": null, "order": null, "root": true } }, "presentation": [ "http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofComprehensiveIncomeUnaudited" ], "lang": { "en-us": { "role": { "totalLabel": "Comprehensive income attributable to Motorola Solutions, Inc. common shareholders", "label": "Comprehensive Income (Loss), Net of Tax, Attributable to Parent", "documentation": "Amount after tax of increase (decrease) in equity from transactions and other events and circumstances from net income and other comprehensive income, attributable to parent entity. Excludes changes in equity resulting from investments by owners and distributions to owners." } } }, "auth_ref": [ "r27", "r211", "r213", "r219", "r788", "r805", "r806" ] }, "us-gaap_ComprehensiveIncomeNetOfTaxIncludingPortionAttributableToNoncontrollingInterest": { "xbrltype": "monetaryItemType", "nsuri":
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the percentage that a specified receivable or amount at risk from a counterparty under a contractual arrangement is to a specified benchmark,
such as total receivables, net revenues, pretax results. Risk is the materially adverse effects of loss attributable to (a) the failure to collect a
significant receivable from a major customer or group of homogeneous accounts, or (b) a failure by a counterparty to perform under terms of a
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underlying arrangements, rationale for a classification as long-term, including repayment terms, interest rates, collateral provided, restrictions on
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Includes, but is not limited to, defined benefit and defined contribution plans." } } }, "auth_ref": ["r1240", "r1241", "r1242"] }, "ecd_DvddsOrOthrErngsPdOnEqtyAwrdsNtOthrwsRflctdInTtlCompForCvrdYrMember": { "xbrltype": "domainItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "DvddsOrOthrErngsPdOnEqtyAwrdsNtOthrwsRflctdInTtlCompForCvrdYrMember", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year", "label": "Dividends or Other Earnings Paid on Equity Awards not Otherwise Reflected in Total Compensation for Covered Year [Member]" } } }, "auth_ref": ["r1098"] }, "currency_EUR": { "xbrltype": "domainItemType", "nsuri": "http://xbrl.sec.gov/currency/2024", "localname": "EUR", "presentation": ["http://www.motorolasolutions.com/role/RiskManagementForeignCurrencyRiskDetails"], "lang": { "en-us": { "role": { 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Excludes amounts for disposal group and discontinued operations. Cash includes, but is not limited to, currency on hand, demand deposits with banks or financial institutions, and other accounts with general characteristics of demand deposits. Cash equivalents include, but are not limited to, short-term, highly liquid investments that are both readily convertible to known amounts of cash and so near their maturity that they present insignificant risk of changes in value because of changes in interest rates." } } }, "auth_ref": ["r667"] }, "us-gaap_EffectiveIncomeTaxRateContinuingOperations": { "xbrltype": "percentItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EffectiveIncomeTaxRateContinuingOperations", "presentation": ["http://www.motorolasolutions.com/role/IncomeTaxesAdditionalInformationDetails", "http://www.motorolasolutions.com/role/IncomeTaxesScheduleofIncomeTaxesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Effective tax rate", "label": "Effective Income Tax Rate Reconciliation, Percent", "documentation": "Percentage of current income tax expense (benefit) and deferred income tax expense (benefit) pertaining to continuing operations." } } }, "auth_ref": ["r591", "r1006"] }, "us-gaap_EmployeeRelatedLiabilitiesCurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeRelatedLiabilitiesCurrent", "crdr": "credit", "calculation": { "http://www.motorolasolutions.com/role/OtherFinancialDataAccruedLiabilitiesDetails": { "parentTag": "us-gaap_AccruedLiabilitiesCurrent", "weight": 1.0, "order": 6.0 } }, "presentation": ["http://www.motorolasolutions.com/role/OtherFinancialDataAccruedLiabilitiesDetails"], "lang": { "en-us": { "role": { "terseLabel": "Compensation", "label": "Employee-related Liabilities, Current", "documentation": "Total of the carrying values as of the balance sheet date of obligations incurred through that date and payable for obligations related to services received from employees, such as accrued salaries and bonuses, payroll taxes and fringe benefits. Used to reflect the current portion of the liabilities (due within one year or within the normal operating cycle if longer)." } } }, "auth_ref": ["r94"] }, "us-gaap_EmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsLineItems", "presentation": ["http://www.motorolasolutions.com/role/ShareBasedCompensationPlansScheduleofCompensationExpenseDetails"], "lang": { "en-us": { "role": { "terseLabel": "Employee Service Share-based Compensation, Allocation of Recognized Period Costs [Line Items]", "label": "Share-Based Payment Arrangement, Expensed and Capitalized, Amount [Line Items]", "documentation": "Line items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": [] }, "us-gaap_EmployeeServiceShareBasedCompensationTaxBenefitFromCompensationExpense": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeServiceShareBasedCompensationTaxBenefitFromCompensationExpense", "crdr": "credit", "calculation": { "http://www.motorolasolutions.com/role/ShareBasedCompensationPlansScheduleofCompensationExpenseDetails": { "parentTag": "us-gaap_AllocatedShareBasedCompensationExpenseNetOfTax", "weight": -1.0, "order": 2.0 } }, "presentation": ["http://www.motorolasolutions.com/role/ShareBasedCompensationPlansScheduleofCompensationExpenseDetails"], "lang": { "en-us": { "role": { "negatedTerseLabel": "Tax benefit", "label": "Share-Based Payment Arrangement, Expense, Tax Benefit", "documentation": "Amount of tax benefit for recognition of expense of award under share-based payment arrangement." } } }, "auth_ref": ["r580"] }, "us-gaap_EmployeeSeveranceMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeSeveranceMember", "presentation": ["http://www.motorolasolutions.com/role/ReorganizationofBusinessNarrativeDetails", "http://www.motorolasolutions.com/role/ReorganizationofBusinessesAccrualsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Employee Separation Costs", "label": "Employee Severance [Member]", "documentation": "Termination of an employee associated with exit from or disposal of business activities or restructurings pursuant to a plan." } } }, "auth_ref": [] }, "us-gaap_EmployeeStockOptionMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "EmployeeStockOptionMember", "presentation": ["http://www.motorolasolutions.com/role/OtherFinancialDataEarningsPerCommonShareAdditionalInformationDetails", "http://www.motorolasolutions.com/role/ShareBasedCompensationPlansNarrativeDetails", "http://xbrl.sec.gov/ecd/role/AwardTimingDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Stock Options", "label": "Share-Based Payment Arrangement, Option [Member]", "documentation": "Share-based payment arrangement granting right, subject to vesting and other restrictions, to purchase or sell certain number of shares at

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Where multiple classes or units exist define each class/interest by adding class of stock items such as Common Class A [Member], Common Class B [Member] or Partnership Interest [Member] onto the Instrument [Domain] of the Entity Listings, Instrument." } } }, "auth_ref": [] }, "dei_EntityCurrentReportingStatus": { "xbrltype": "yesNoItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityCurrentReportingStatus", "presentation": ["http://www.motorolasolutions.com/role/CoverPage"], "lang": { "en-us": { "role": { "terseLabel": "Entity Current Reporting Status", "label": "Entity Current Reporting Status", "documentation": "Indicate 'Yes' or 'No' whether registrants (1) have filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that registrants were required to file such reports), and (2) have been subject to such filing requirements for the past 90 days. This information should be based on the registrant's current or most recent filing containing the related disclosure." } } }, "auth_ref": [] }, "dei_EntityEmergingGrowthCompany": { "xbrltype": "booleanItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityEmergingGrowthCompany", "presentation": ["http://www.motorolasolutions.com/role/CoverPage"], "lang": { "en-us": { "role": { "terseLabel": "Entity Emerging Growth Company", "label": "Entity Emerging Growth Company", "documentation": "Indicate if registrant meets the emerging growth company criteria." } } }, "auth_ref": ["r1053"] }, "dei_EntityFileNumber": { "xbrltype": "fileNumberItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityFileNumber", "presentation": ["http://www.motorolasolutions.com/role/CoverPage"], "lang": { "en-us": { "role": { "terseLabel": "Entity File Number", "label": "Entity File Number", "documentation": "Commission file number. The field allows up to 17 characters. 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This information should be based on the registrant's current or most recent filing containing the related disclosure." } } }, "auth_ref": ["r1053"] }, "dei_EntityIncorporationStateCountryCode": { "xbrltype": "edgarStateCountryItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityIncorporationStateCountryCode", "presentation": ["http://www.motorolasolutions.com/role/CoverPage"], "lang": { "en-us": { "role": { "terseLabel": "Entity Incorporation, State or Country Code", "label": "Entity Incorporation, State or Country Code", "documentation": "Two-character EDGAR code representing the state or country of incorporation." } } }, "auth_ref": [] }, "dei_EntityInteractiveDataCurrent": { "xbrltype": "yesNoItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "EntityInteractiveDataCurrent", "presentation": ["http://www.motorolasolutions.com/role/CoverPage"], "lang": { "en-us": { "role": { "terseLabel": "Entity Interactive Data Current", "label": "Entity Interactive 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The element may be used in both the balance sheet and disclosure in the same submission." } } }, "auth_ref": [ "r1252", "r1254", "r1255", "r1256" ] }, "us-gaap_LongTermDebtMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LongTermDebtMember", "presentation": [ "http://www.motorolasolutions.com/role/FairValueMeasurementsNarrativeDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Long-term Debt", "label": "Long-Term Debt [Member]", "documentation": "Debt arrangement having an initial term longer than one year or beyond the normal operating cycle, if longer." } } }, "auth_ref": [] }, "us-gaap_LongTermDebtNoncurrent": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "LongTermDebtNoncurrent", "crdr": "credit", "calculation": { "http://www.motorolasolutions.com/role/CondensedConsolidatedBalanceSheetsUnaudited": { "parentTag": "us-gaap_LiabilitiesAndStockholdersEquity", "weight": 1.0, "order": 2.0 } }, "presentation": [ "http://www.motorolasolutions.com/role/CondensedConsolidatedBalanceSheetsUnaudited", "http://www.motorolasolutions.com/role/DebtandCreditFacilitiesScheduleofDebtDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Long-term debt", "label": "Long-Term Debt, Excluding Current Maturities", "documentation": "Amount, after deduction of unamortized premium (discount) and debt issuance cost, of long-term debt classified as noncurrent. 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Generally, only investments with original maturities of three months or less qualify as cash equivalents by definition. Original maturity means an original maturity to the entity holding the investment. For example, both a three-month US Treasury bill and a three-year Treasury note purchased three months from maturity qualify as cash equivalents. However, a Treasury note purchased three-years ago does not become a cash equivalent when its remaining maturity is three months." } } }, "auth_ref": [] }, "ecd_MtrlTermsOfTrdArrTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "MtrlTermsOfTrdArrTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/InsiderTradingArrangements"], "lang": { "en-us": { "role": { "terseLabel": "Material Terms of Trading Arrangement", "label": "Material Terms of Trading Arrangement [Text Block]" } } }, "auth_ref": ["r1127"] }, "ecd_NamedExecutiveOfficersFnTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "NamedExecutiveOfficersFnTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Named Executive Officers, Footnote", "label": "Named Executive Officers, Footnote [Text Block]" } } }, "auth_ref": ["r1101"] }, "us-gaap_NetCashProvidedByUsedInFinancingActivities": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "NetCashProvidedByUsedInFinancingActivities", "crdr": "debit", "calculation": { "http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofCashFlowsUnaudited": { "parentTag": "us-gaap_CashCashEquivalentsRestrictedCashAndRestrictedCashEquivalentsPeriodIncreaseDecreaseIncludingExchangeRateEffect", "weight": 1.0, "order": 3.0 } }, "presentation": ["http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofCashFlowsUnaudited"], "lang": { "en-us": { "role": { "totalLabel": "Net cash used for financing activities", "label": "Net Cash Provided by (Used in) Financing Activities", "documentation": "Amount of cash inflow (outflow) from financing activities, including discontinued operations. 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Examples include land, buildings, machinery and equipment, and other types of furniture and equipment including, but not limited to, office equipment, furniture and fixtures, and computer equipment and software." } } }, "auth_ref": ["r137", "r698"] }, "ecd_PvpTable": { "xbrltype": "stringItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "PvpTable", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Pay vs Performance Disclosure", "label": "Pay vs Performance Disclosure [Table]" } } }, "auth_ref": ["r1089"] }, "ecd_PvpTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "PvpTableTextBlock", "presentation": ["http://xbrl.sec.gov/ecd/role/PvpDisclosure"], "lang": { "en-us": { "role": { "terseLabel": "Pay vs Performance Disclosure, Table", "label": "Pay vs Performance [Table Text Block]" } } }, "auth_ref": ["r1089"] }, "msi_RadioTowerSitesMember": { "xbrltype": "domainItemType", "nsuri": "http://www.motorolasolutions.com/20240928", "localname": "RadioTowerSitesMember", "presentation": ["http://www.motorolasolutions.com/role/LeasesNarrativeDetails"], "lang": { "en-us": { "role": { "terseLabel": "Radio Tower Sites", "label": "Radio Tower Sites [Member]", "documentation": "Radio Tower Sites" } } }, "auth_ref": [] }, "srt_RangeAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "RangeAxis", "presentation": ["http://www.motorolasolutions.com/role/OtherFinancialDataAccountsPayableAdditionalInformationDetails"], "lang": { "en-us": { "role": { "terseLabel": "Statistical Measurement [Axis]", "label": "Statistical Measurement [Axis]" } } }, "auth_ref": ["r404", "r405", "r406", "r407", "r494", "r546", "r576", "r577", "r578", "r585", "r644", "r710", "r727", "r749", "r828", "r830", "r838", "r858", "r859", "r911", "r913", "r915", "r916", "r926", "r946", "r947", "r969", "r985", "r1004", "r1014", "r1015", "r1019", "r1020", "r1034", "r1042", "r1221", "r1237", "r1255", "r1280", "r1281", "r1282", "r1283", "r1284"] }, "srt_RangeMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/srt/2024", "localname": "RangeMember", "presentation": ["http://www.motorolasolutions.com/role/OtherFinancialDataAccountsPayableAdditionalInformationDetails"], "lang": { "en-us": { "role": { "terseLabel": "Statistical Measurement [Domain]", "label": "Statistical Measurement [Domain]" } } }, "auth_ref": ["r404", "r405", "r406", "r407", "r494", "r546", "r576", "r577", "r578", "r585", "r644", "r710", "r727", "r749", "r828", "r830", "r838", "r858", "r859", "r911", "r913", "r915", "r916", "r926", "r946", "r947", "r969", "r985", "r1004", "r1014", "r1015", "r1019", "r1020", "r1034", "r1042", "r1221", "r1237", "r1255", "r1280", "r1281", "r1282", "r1283", "r1284"] }, "us-gaap_ReceivablesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024",

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Includes, but is not limited to, cost for computer software product to be sold, leased, or otherwise marketed and writeoff of research and development assets acquired in transaction other than business combination or joint venture formation or both. Excludes write-down of intangible asset acquired in business combination or from joint venture formation or both, used in research and development activity." } } }, "auth_ref": [ "r586", "r948", "r964", "r1286" ] }, "us-gaap_ResearchAndDevelopmentExpenseMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ResearchAndDevelopmentExpenseMember", "presentation": [ "http://www.motorolasolutions.com/role/ShareBasedCompensationPlansScheduleofCompensationExpenseDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Research and development expenditures", "label": "Research and Development Expense [Member]", "documentation": "Primary financial statement caption in which the reported facts about research and development expense have been included." } } }, "auth_ref": [] }, "ecd_RestatementDateAxis": { "xbrltype": "stringItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "RestatementDateAxis", "presentation": [ "http://xbrl.sec.gov/ecd/role/ErrCompDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Restatement Determination Date:", "label": "Restatement Determination Date [Axis]" } } }, "auth_ref": [ "r1058", "r1068", "r1078", "r1110" ] }, "ecd_RestatementDeterminationDate": { "xbrltype": "dateItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "RestatementDeterminationDate", "presentation": [ "http://xbrl.sec.gov/ecd/role/ErrCompDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Restatement Determination Date", "label": "Restatement Determination Date" } } }, "auth_ref": [ "r1059", "r1069", "r1079", "r1111" ] }, "ecd_RestatementDoesNotRequireRecoveryTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://xbrl.sec.gov/ecd/2024", "localname": "RestatementDoesNotRequireRecoveryTextBlock", "presentation": [ "http://xbrl.sec.gov/ecd/role/ErrCompDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Restatement does not require Recovery", "label": "Restatement Does Not Require Recovery [Text Block]" } } }, "auth_ref": [ "r1066", "r1076", "r1086", "r1118" ] }, "us-gaap_RestrictedStockUnitsRSUMember": { "xbrltype": "domainItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestrictedStockUnitsRSUMember", "presentation": [ "http://www.motorolasolutions.com/role/ShareBasedCompensationPlansNarrativeDetails", "http://xbrl.sec.gov/ecd/role/AwardTimingDisclosure" ], "lang": { "en-us": { "role": { "terseLabel": "Restricted Stock Units (RSUs)", "label": "Restricted Stock Units (RSUs) [Member]", "documentation": "Share instrument which is convertible to stock or an equivalent amount of cash, after a specified period of time or when specified performance conditions are met." } } }, "auth_ref": [] }, "us-gaap_RestructuringAndRelatedActivitiesAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedActivitiesAbstract", "lang": { "en-us": { "role": { "terseLabel": "Restructuring and Related Activities [Abstract]", "label": "Restructuring and Related Activities [Abstract]" } } }, "auth_ref": [] }, "us-gaap_RestructuringAndRelatedActivitiesDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringAndRelatedActivitiesDisclosureTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/ReorganizationofBusiness" ], "lang": { "en-us": { "role": { "terseLabel": "Reorganization of Business", "label": "Restructuring and Related Activities Disclosure [Text Block]", "documentation": "The entire disclosure for restructuring and related activities. Description of restructuring activities such as exit and disposal activities, include facts and circumstances leading to the plan, the expected plan completion date, the major types of costs associated with the plan activities, total expected costs, the accrual balance at the end of the period, and the periods over which the remaining accrual will be settled." } } }, "auth_ref": [ "r389", "r390", "r392", "r395", "r400" ] }, "msi_RestructuringAndRelatedActivitiesReportableSegmentTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://www.motorolasolutions.com/20240928", "localname": "RestructuringAndRelatedActivitiesReportableSegmentTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/ReorganizationofBusinessTables" ], "lang": { "en-us": { "role": { "terseLabel": "Restructuring and Related Activities Reportable Segment", "label": "Restructuring and Related Activities Reportable Segment [Table Text Block]", "documentation": "Disclosure of the net charges in restructuring reserves by business segment during the period." } } }, "auth_ref": [] }, "us-gaap_RestructuringCharges": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RestructuringCharges", "crdr": "debit", "presentation": [ "http://www.motorolasolutions.com/role/ReorganizationofBusinessNarrativeDetails", "http://www.motorolasolutions.com/role/ReorganizationofBusinessReorganizationofBusinessesAccrualsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Restructuring charges", "verboseLabel": "Additional Charges", "label": "Restructuring Charges", "documentation": "Amount of expenses associated with exit or disposal activities pursuant to an authorized plan. 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Includes, but is not limited to, defined benefit and defined contribution plans." } } }, "auth_ref": ["r473", "r474", "r475", "r476", "r477", "r478", "r479", "r480", "r481", "r482", "r483", "r484", "r485", "r486", "r487", "r488", "r489", "r490", "r491", "r492", "r493", "r494", "r495", "r497", "r498", "r499", "r500", "r501", "r502", "r503", "r504", "r505", "r506", "r507", "r508", "r509", "r510", "r511", "r512", "r513", "r514", "r515", "r516", "r517", "r518", "r519", "r521", "r524", "r528", "r529", "r530", "r531", "r532", "r533", "r534", "r535", "r536", "r537", "r538", "r539", "r540", "r1240", "r1241", "r1242"] }, "us-gaap_RetirementPlanTypeAxis": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RetirementPlanTypeAxis", "presentation": ["http://www.motorolasolutions.com/role/RetirementandOtherEmployeeBenefitsPensionandPostretirementHealthCareBenefitsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Retirement Plan Type [Axis]", "label": "Retirement Plan Type [Axis]", "documentation": "Information by type of retirement benefit plan. 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Includes, but is not limited to, retirement benefit arrangement for defined benefit pension and other postretirement plans, retirement benefit arrangement for defined contribution pension and other postretirement plans, and special and contractual termination benefits payable upon retirement." } } }, "auth_ref": ["r470", "r473", "r474", "r475", "r476", "r477", "r478", "r479", "r480", "r481", "r482", "r483", "r484", "r485", "r486", "r487", "r488", "r489", "r490", "r491", "r492", "r493", "r494", "r495", "r497", "r498", "r499", "r500", "r501", "r502", "r503", "r504", "r505", "r506", "r507", "r508", "r509", "r510", "r511", "r512", "r513", "r514", "r515", "r516", "r518", "r519", "r521", "r524", "r527", "r531", "r532", "r533", "r534", "r535", "r536", "r537", "r538", "r539", "r540", "r543", "r544", "r545", "r547", "r996", "r997", "r998", "r999", "r1000", "r1001", "r1002", "r1003"] }, "us-gaap_RevenueFromContractWithCustomerAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueFromContractWithCustomerAbstract", "lang": { "en-us": { "role": { "terseLabel": "Revenue from Contract with Customer [Abstract]", "label": "Revenue from Contract with Customer [Abstract]" } } }, "auth_ref": [] }, "us-gaap_RevenueFromContractWithCustomerExcludingAssessedTax": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueFromContractWithCustomerExcludingAssessedTax", "crdr": "credit", "calculation": { "http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofOperationsUnaudited": { "parentTag": "us-gaap_GrossProfit", "weight": 1.0, "order": 1.0 } }, "presentation": ["http://www.motorolasolutions.com/role/CondensedConsolidatedStatementsofOperationsUnaudited", "http://www.motorolasolutions.com/role/RevenuefromContractswithCustomersDisaggregationofRevenueDetails", "http://www.motorolasolutions.com/role/SegmentInformationOperatingBusinessSegmentDetails"], "lang": { "en-us": { "role": { "verboseLabel": "Net sales", "terseLabel": "Net sales", "label": "Revenue from Contract with Customer, Excluding Assessed Tax", "documentation": "Amount, excluding tax collected from customer, of revenue from satisfaction of performance obligation by transferring promised good or service to customer. Tax collected from customer is tax assessed by governmental authority that is both imposed on and concurrent with specific revenue-producing transaction, including, but not limited to, sales, use, value added and excise." } } }, "auth_ref": ["r169", "r170", "r261", "r268", "r269", "r284", "r290", "r293", "r295", "r297", "r463", "r465", "r751"] }, "us-gaap_RevenueFromContractWithCustomerTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueFromContractWithCustomerTextBlock", "presentation": ["http://www.motorolasolutions.com/role/RevenuefromContractswithCustomers"], "lang": { "en-us": { "role": { "terseLabel": "Revenue from Contracts with Customers", "label": "Revenue from Contract with Customer [Text Block]", "documentation": "The entire disclosure of revenue from

contract with customer to transfer good or service and to transfer nonfinancial asset. Includes, but is not limited to, disaggregation of revenue, credit loss recognized from contract with customer, judgment and change in judgment related to contract with customer, and asset recognized from cost incurred to obtain or fulfill contract with customer. Excludes insurance and lease contracts." } } }, "auth_ref": ["r179", "r454", "r455", "r456", "r457", "r458", "r459", "r461", "r462", "r468"] }, "us-gaap_RevenueRemainingPerformanceObligation": { "xbrltype": "monetaryItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueRemainingPerformanceObligation", "crdr": "credit", "presentation": ["http://www.motorolasolutions.com/role/RevenuefromContractswithCustomersRemainingPerformanceObligationFutureExpectedDetails"], "lang": { "en-us": { "role": { "terseLabel": "Revenue, remaining performance obligation", "label": "Revenue, Remaining Performance Obligation, Amount", "documentation": "Amount of transaction price allocated to performance obligation that has not been recognized as revenue." } } }, "auth_ref": ["r175"] }, "us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionLineItems": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionLineItems", "presentation": ["http://www.motorolasolutions.com/role/RevenuefromContractswithCustomersRemainingPerformanceObligationFutureExpectedDetails"], "lang": { "en-us": { "role": { "terseLabel": "Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items]", "label": "Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction [Line Items]", "documentation": "Line items represent financial concepts included in a table. These concepts are used to disclose reportable information associated with domain members defined in one or many axes to the table." } } }, "auth_ref": [] }, "us-gaap_RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionPeriod1": { "xbrltype": "durationItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "RevenueRemainingPerformanceObligationExpectedTimingOfSatisfactionPeriod1", "presentation": ["http://www.motorolasolutions.com/role/RevenuefromContractswithCustomersRemainingPerformanceObligationFutureExpectedDetails"], "lang": { "en-us": { "role": { "terseLabel": "Expected timing of satisfaction, period", "label": "Revenue, Remaining Performance Obligation, Expected Timing of Satisfaction, Period", "documentation": "Period in which remaining performance obligation is expected to be recognized as revenue, in 'PnYnMnDTnHnMnS' format, for example, 'P1Y5M13D' represents reported fact of one year, five months, and thirteen days." } } }, "auth_ref": ["r176"] }, 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"documentation": "Tabular disclosure of long-debt instruments or arrangements, including identification, terms, features, collateral requirements and other information necessary to a fair presentation. These are debt arrangements that originally required repayment more than twelve months after issuance or greater than the normal operating cycle of the entity, if longer." } } }, "auth_ref": [ "r23", "r42", "r43", "r86", "r145", "r146", "r981", "r983", "r1167", "r1271" ] }, "us-gaap_ScheduleOfDefinedBenefitPlansDisclosuresTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfDefinedBenefitPlansDisclosuresTable", "presentation": [ "http://www.motorolasolutions.com/role/RetirementandOtherEmployeeBenefitsPensionandPostretirementHealthCareBenefitsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Defined Benefit Plans Disclosures [Table]", "label": "Defined Benefit Plan [Table]", "documentation": "Disclosure of information about individual defined benefit pension plan or other postretirement defined benefit plan. It may be appropriate to group certain similar plans. Also includes schedule for fair value of plan assets by major categories of plan assets by the level within the fair value hierarchy in which the fair value measurements in their entirety fall, segregating fair value measurements using quoted prices in active markets for identical assets or liabilities (Level 1), Significant other observable inputs (Level 2), and significant unobservable inputs (Level 3)." } } }, "auth_ref": [ "r15", "r47", "r48", "r49", "r50" ] }, "us-gaap_ScheduleOfDefinedBenefitPlansDisclosuresTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfDefinedBenefitPlansDisclosuresTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/RetirementandOtherEmployeeBenefitsTables" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Net Benefit Plan Costs", "label": "Schedule of Defined Benefit Plans Disclosures [Table Text Block]", "documentation": "Tabular disclosure of one or more of the entity's defined benefit pension plans or one or more other defined benefit postretirement plans, separately for pension plans and other postretirement benefit plans including the entity's schedule of fair value of plan assets for defined benefit or other postretirement plans." } } }, "auth_ref": [ "r15", "r47", "r48", "r49", "r50" ] }, "us-gaap_ScheduleOfDerivativeInstrumentsGainLossInStatementOfFinancialPerformanceTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfDerivativeInstrumentsGainLossInStatementOfFinancialPerformanceTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/RiskManagementTables" ], "lang": { "en-us": { "role": { "terseLabel": "Summary of Derivative Instruments and the Effect on the Condensed Consolidated Statements of Operations", "label": "Derivative Instruments, Gain (Loss) [Table Text Block]", "documentation": "Tabular disclosure of the location and amount of derivative instruments and nonderivative instruments designated as hedging instruments reported before netting adjustments, and the amount of gain (loss) on derivative instruments and nonderivative instruments designated and qualified as hedging instruments." } } }, "auth_ref": [ "r73", "r76", "r626" ] }, "us-gaap_ScheduleOfDerivativeInstrumentsInStatementOfFinancialPositionFairValueTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfDerivativeInstrumentsInStatementOfFinancialPositionFairValueTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/RiskManagementTables" ], "lang": { "en-us": { "role": { "terseLabel": "Summary of Fair Values and Location In Condensed Consolidated Balance Sheet, Derivative Financial Instruments", "label": "Schedule of Derivative Instruments in Statement of Financial Position, Fair Value [Table Text Block]", "documentation": "Tabular disclosure of the location and fair value amounts of derivative instruments (and nonderivative instruments that are designated and qualify as hedging instruments) reported in the statement of financial position." } } }, "auth_ref": [ "r74" ] }, "us-gaap_ScheduleOfDerivativeInstrumentsTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfDerivativeInstrumentsTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/RiskManagementTables" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Largest Net Notional Amounts of the Positions to Buy or Sell Foreign Currency", "label": "Schedule of Derivative Instruments [Table Text Block]", "documentation": "Tabular disclosure of pertinent information about a derivative or group of derivatives on a disaggregated basis, such as for individual instruments, or small groups of similar instruments. May include a combination of the type of instrument, risks being hedged, notional amount, hedge designation, related hedged item, inception date, maturity date, or other relevant item." } } }, "auth_ref": [ "r18", "r67", "r68", "r69", "r71", "r74", "r76", "r80", "r81" ] }, "us-gaap_ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfEarningsPerShareBasicAndDilutedTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/OtherFinancialDataTables" ], "lang": { "en-us": { "role": { "terseLabel": "Earnings Per Common Share", "label": "Schedule of Earnings Per Share, Basic and Diluted [Table Text Block]", "documentation": "Tabular disclosure of an entity's basic and diluted earnings per share calculations, including a reconciliation of numerators and denominators of the basic and diluted per-share computations for income from continuing operations." } } }, "auth_ref": [ "r1172" ] }, "us-gaap_ScheduleOfEffectiveIncomeTaxRateReconciliationTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfEffectiveIncomeTaxRateReconciliationTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/IncomeTaxesTables" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Effective Income Tax Rate Reconciliation", "label": "Schedule of Effective Income Tax Rate Reconciliation [Table Text Block]", "documentation": "Tabular disclosure of the reconciliation using percentage or dollar amounts of the reported amount of income tax expense attributable to continuing operations for the year to the amount of income tax expense that would result from applying domestic federal statutory tax rates to pretax income from continuing operations." } } }, "auth_ref": [ "r592", "r1006", "r1243" ] }, "us-gaap_ScheduleOfEmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfEmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsTable", "presentation": [ "http://www.motorolasolutions.com/role/ShareBasedCompensationPlansScheduleofCompensationExpenseDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Share-based Payment Arrangement, Expensed and Capitalized, Amount [Table]", "label": "Share-Based Payment Arrangement, Expensed and Capitalized, Amount [Table]", "documentation": "Disclosure of information about amount recognized for award under share-based payment arrangement. Includes, but is not limited to, amount expensed in statement of income or comprehensive income, amount capitalized in statement of financial position, and corresponding reporting line item in financial statements." } } }, "auth_ref": [ "r51" ] }, "msi_ScheduleOfEmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://www.motorolasolutions.com/20240928", "localname": "ScheduleOfEmployeeServiceShareBasedCompensationAllocationOfRecognizedPeriodCostsTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/ShareBasedCompensationPlansTables" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Compensation Expense", "label": "Schedule Of Employee Service Share Based Compensation Allocation Of Recognized Period Costs [Table Text Block]", "documentation": "Schedule Of Employee Service Share Based Compensation Allocation Of Recognized Period Costs [Table Text Block]" } } }, "auth_ref": [] }, "us-gaap_ScheduleOfFiniteLivedIntangibleAssetsTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfFiniteLivedIntangibleAssetsTable", "presentation": [ "http://www.motorolasolutions.com/role/IntangibleAssetsandGoodwillIntangibleAssetsDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Finite-Lived Intangible Assets by Major Class [Table]", "label": "Intangible Asset, Finite-Lived [Table]", "documentation": "Disclosure of information about finite-lived intangible asset. Excludes indefinite-lived intangible asset." } } }, "auth_ref": [ "r361", "r368", "r371", "r372", "r373", "r752", "r948", "r973" ] }, "us-gaap_ScheduleOfFiniteLivedIntangibleAssetsTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfFiniteLivedIntangibleAssetsTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/IntangibleAssetsandGoodwillTables" ], "lang": { "en-us": { "role": { "terseLabel": "Intangible Assets", "label": "Schedule of Finite-Lived Intangible Assets [Table Text Block]", "documentation": "Tabular disclosure of assets, excluding financial assets and goodwill, lacking physical substance with a finite life, by either major class or business segment." } } }, "auth_ref": [ "r973", "r1209" ] }, "us-gaap_ScheduleOfGoodwillTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfGoodwillTable", "presentation": [ "http://www.motorolasolutions.com/role/IntangibleAssetsandGoodwillCarryingAmountofGoodwillDetails" ], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Goodwill [Table]", "label": "Goodwill [Table]", "documentation": "Disclosure of information about goodwill, including, but not limited to, change from acquisition, sale, impairment, and other reason." } } }, "auth_ref": [ "r350", "r351", "r352", "r353", "r354", "r355", "r356", "r357", "r358", "r359", "r360", "r972" ] }, "us-gaap_ScheduleOfGoodwillTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfGoodwillTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/IntangibleAssetsandGoodwillTables" ], "lang": { "en-us": { "role": { "terseLabel": "Goodwill", "label": "Schedule of Goodwill [Table Text Block]", "documentation": "Tabular disclosure of goodwill by reportable segment and in total which includes a rollforward schedule." } } }, "auth_ref": [ "r972", "r1191", "r1192", "r1193", "r1194", "r1195", "r1196", "r1197", "r1198", "r1199", "r1200", "r1201" ] }, "msi_ScheduleOfIntangibleAssetsByReportingSegmentTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://www.motorolasolutions.com/20240928", "localname": "ScheduleOfIntangibleAssetsByReportingSegmentTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/IntangibleAssetsandGoodwillTables" ], "lang": { "en-us": { "role": { "terseLabel": "Amortized Intangible Assets", "label": "Schedule of Intangible Assets by Reporting Segment [Table Text Block]", "documentation": "Disclosure of the gross carrying amount and accumulated amortization of intangible assets by reporting segment of the entity." } } }, "auth_ref": [] }, "us-gaap_ScheduleOfInventoryCurrentTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfInventoryCurrentTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/OtherFinancialDataTables" ], "lang": { "en-us": { "role": { "terseLabel": "Inventories, Net", "label": "Schedule of Inventory, Current [Table Text Block]", "documentation": "Tabular disclosure of the carrying amount as of the balance sheet date of merchandise, goods, commodities, or supplies held for future sale or to be used in manufacturing, servicing or production process." } } }, "auth_ref": [ "r24", "r108", "r109", "r110" ] }, "us-gaap_ScheduleOfOtherAssetsNoncurrentTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfOtherAssetsNoncurrentTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/OtherFinancialDataTables" ], "lang": { "en-us": { "role": { "terseLabel": "Other Assets", "label": "Schedule of Other Assets, Noncurrent [Table Text Block]", "documentation": "Tabular disclosure of noncurrent assets." } } }, "auth_ref": [ "r1153" ] }, "us-gaap_ScheduleOfOtherAssetsTableTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfOtherAssetsTableTextBlock", "presentation": [ "http://www.motorolasolutions.com/role/OtherFinancialDataTables" ], "lang": { "en-us": { "role": { "terseLabel": "Other Current Assets", "label":
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Includes, but is not limited to, balances by class of assets, depreciation and depletion expense and method used, including composite depreciation, and accumulated deprecation." } } }, "auth_ref": ["r14", "r698"] }, "us-gaap_ScheduleOfRestructuringAndRelatedCostsTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfRestructuringAndRelatedCostsTable", "presentation": ["http://www.motorolasolutions.com/role/ReorganizationofBusinessNarrativeDetails", "http://www.motorolasolutions.com/role/ReorganizationofBusinessNetChargesIncurredbyBusinessSegmentDetails", "http://www.motorolasolutions.com/role/ReorganizationofBusinessReorganizationofBusinessesAccrualsDetails"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Restructuring and Related Costs [Table]", "label": "Restructuring Cost [Table]", "documentation": "Disclosure of information about restructuring cost. 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This element may also include a description of any reversal and other adjustment made during the period to the amount of an accrued liability for restructuring activities. This element may be used to encapsulate the roll forward presentations of an entity's restructuring reserve by type of cost and in total, and explanation of changes that occurred in the period." } } }, "auth_ref": ["r38", "r140"] }, "us-gaap_ScheduleOfSegmentReportingInformationBySegmentTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfSegmentReportingInformationBySegmentTable", "presentation": ["http://www.motorolasolutions.com/role/SegmentInformationOperatingBusinessSegmentDetails"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Segment Reporting Information, by Segment [Table]", "label": "Schedule of Segment Reporting Information, by Segment [Table]", "documentation": "Disclosure of information about profit (loss) and total assets by reportable segment." } } }, "auth_ref": ["r34", "r35", "r36"] }, "us-gaap_ScheduleOfSegmentReportingInformationBySegmentTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfSegmentReportingInformationBySegmentTextBlock", "presentation": ["http://www.motorolasolutions.com/role/SegmentInformationTables"], "lang": { "en-us": { "role": { "terseLabel": "Net Sales and Operating Earnings by Segment", "label": "Schedule of Segment Reporting Information, by Segment [Table Text Block]", "documentation": "Tabular disclosure of the profit or loss and total assets for each reportable segment. An entity discloses certain information on each reportable segment if the amounts (a) are included in the measure of segment profit or loss reviewed by the chief operating decision maker or (b) are otherwise regularly provided to the chief operating decision maker, even if not included in that measure of segment profit or loss." } } }, "auth_ref": ["r34", "r35", "r36"] }, "us-gaap_ScheduleOfShareBasedCompensationArrangementsByShareBasedPaymentAwardTable": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "ScheduleOfShareBasedCompensationArrangementsByShareBasedPaymentAwardTable", "presentation": ["http://www.motorolasolutions.com/role/OtherFinancialDataStockholdersEquityDetails", "http://www.motorolasolutions.com/role/ShareBasedCompensationPlansNarrativeDetails"], "lang": { "en-us": { "role": { "terseLabel": "Schedule of Share-based Compensation Arrangements by Share-based Payment Award [Table]", "label": "Schedule of Share-Based Compensation Arrangements by Share-Based Payment Award [Table]", "documentation": "Disclosure of information about share-based payment arrangement." } } }, "auth_ref": ["r549", "r551", "r554", "r555", "r556", "r557", "r558", "r559", "r560", "r561", "r562", "r563", "r564", "r565", "r566", "r567", "r568", "r569", "r570", "r571", "r572", "r573", "r574", "r575", "r576", "r577", "r578", "r579"] }, "dei_Security12bTitle": { "xbrltype": "securityTitleItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "Security12bTitle", "presentation": ["http://www.motorolasolutions.com/role/CoverPage"], "lang": { "en-us": { "role": { "terseLabel": "Title of 12(b) Security", "label": "Title of 12(b) Security", "documentation": "Title of a 12(b) registered security." } } }, "auth_ref": ["r1052"] }, "dei_SecurityExchangeName": { "xbrltype": "edgarExchangeCodeItemType", "nsuri": "http://xbrl.sec.gov/dei/2024", "localname": "SecurityExchangeName", "presentation": 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"http://www.motorolasolutions.com/role/SegmentInformationOperatingBusinessSegmentDetails"], "lang": { "en-us": { "role": { "terseLabel": "Segments [Domain]", "label": "Segments [Domain]", "documentation": "Components of an entity that engage in business activities from which they may earn revenue and incur expenses, including transactions with other components of the same entity." } } }, "auth_ref": ["r169", "r170", "r171", "r172", "r261", "r264", "r267", "r268", "r269", "r270", "r271", "r272", "r273", "r274", "r275", "r276", "r278", "r279", "r281", "r282", "r283", "r284", "r285", "r286", "r287", "r288", "r290", "r291", "r292", "r297", "r350", "r351", "r352", "r353", "r354", "r355", "r356", "r357", "r358", "r373", "r394", "r399", "r810", "r811", "r812", "r813", "r814", "r815", "r816", "r817", "r818", "r819", "r820", "r961", "r964", "r965", "r972", "r1037", "r1289", "r1293", "r1294", "r1295", "r1296", "r1297", "r1298", "r1299", "r1300", "r1301", "r1302", "r1303", "r1304", "r1305", 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"r1032", "r1036", "r1042", "r1239", "r1289", "r1293", "r1294", "r1296", "r1297", "r1298", "r1299", "r1300", "r1301", "r1302", "r1303", "r1304", "r1305", "r1306", "r1307", "r1308", "r1309", "r1310", "r1311", "r1312", "r1313", "r1314", "r1315", "r1316", "r1317", "r1318", "r1319", "r1320"] }, "us-gaap_SegmentReportingAbstract": { "xbrltype": "stringItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "SegmentReportingAbstract", "lang": { "en-us": { "role": { "terseLabel": "Segment Reporting [Abstract]", "label": "Segment Reporting [Abstract]" } } }, "auth_ref": [] }, "us-gaap_SegmentReportingDisclosureTextBlock": { "xbrltype": "textBlockItemType", "nsuri": "http://fasb.org/us-gaap/2024", "localname": "SegmentReportingDisclosureTextBlock", "presentation": ["http://www.motorolasolutions.com/role/SegmentInformation"], "lang": { "en-us": { "role": { "terseLabel": "Segment Information", "label": "Segment Reporting Disclosure [Text Block]", "documentation": "The entire disclosure 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Reportable segments include those that meet any of the following quantitative thresholds a) it's reported revenue, including sales to external customers and intersegment sales or transfers is 10 percent or more of the combined revenue, internal and external, of all operating segments b) the absolute amount of its reported profit or loss is 10 percent or more of the greater, in absolute amount of 1) the combined reported profit of all operating segments that did not report a loss or 2) the combined reported loss of all operating segments that did report a loss c) its assets are 10 percent or more of the combined assets of all operating segments." } } }, "auth_ref": ["r172", "r261", "r263", "r264", "r265", "r266", "r267", "r280", "r282", "r283", "r288", "r289", "r290", "r291", "r292", "r293", "r294",

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UR+GP]W03W4GGRM=C04#N=E.9K0-W M";DB 7G5JEJ2;Z4==']:PV\6JT$-WO/JFO1W/A17>RV?AZU)9?=%?[]+X> M@]PZ0W2/G)6OQZ+R272_G
*M?CP7A1'?2N?+U6!!0.NO4[M:J;*FZ)OE'/@X MU&@A>@S@U#X.M847W=%GX^-06W[1?7M>](0.+Y_4%-WM9ZT7:-)"Q@ 8+;QT MZUDN?*
*UUT3_W$L;JL=83FTJ6Y6I>(I85B7TQHI7H'CC[V!\^^'@L"^2L?#T&M&]*I=SX>NQ(SH3CI7OAX+ DIGG9IT:,4'Z4I^F8Y!SX. M-*
*5J('@,XM8]#;>%%=_39^#C4EK]PWS[;U"BF938+]Y[948U;SW1V6G#70DP3 M'R<:LPL^=K-K1%;/"T2_0+!/,1S.I9-^"/^<8#9]1_^\3L?K9\:L7E!XQ:*F*
*M+I74[ZY87+DTEW7'K0^\$P^/_MN;XQ5?0|H\O>[DZ*_!T:O9WX($WH@9[OCO!7YZ@-0(+@G'KX>XD6,]Q,6GP6SQX@6J)\]^- M RFS?*
&DNRG#KNNZDS/WSW]$[_*C"TNJ'D&3MTEPDX_3T-T<8A=!#0\ MC);DZE)V46AQYU'SBY'D7,,0@R2QCTL-#>Y\?KK0$)0JW&WS\|NP[{4ZFVV$
*M%G<9"?QBA)E09P0-[F)2? EU1E3A+C*TARK$=<)!=_$6WMG)=79:/XV=\$J MCD%R9K9ZF[NX&&5L"$H6[H)B'+,L>[G.1OFW10O3G:5<9X0-*
T<)SIY;KC,C" M76A,#G+2!ES%SD30>XQHA5W$2RA&(R15.0NMB0"@S&B%9<1IX1SGH*$&@OR*
M/'Q_.2M7A(W8U50N8TR\P.+,E+"FYR[]%AQ.!&51-S%P,1@9?:RGY6Q(%@@CA? G)MUKPD6F6,I M^UF12+!P&6[6 CS[&N+]>NH5WR+(?$9&@B98.
*(\U4,[-SM<$A@]122-8 MD(TUZ[*7\:R, <&"@*R!!1<&1=&[.ALY=P%% -<**=MP%_ /3 M[G48^).W(2D4'$'; <'TK/0(*XN$N^"EZ% Z-*
W]$\YRZJR0)!HA*/NY"CZ.S/ M7I.P,DI*&"(]4TW"""D$E#(V>7I.P(AYW84E^&TRRUQ'(AM .;]5/S=PPN(M_M\@L2EGX$$VQP%']DJPTI!)P%R?*
*DEV79RW7C<)#05/X&=P%)?D'"TJIG@@WN M(HQ\R7569.$N;,=QBTGV@IV5]N@R303NG 7)!-*U#)2R"9W,3011!\K8G$7RQ**
*MQ5@)1NZB3"*P&"MB<1E[XJ5))7L>9B5YN0PV\0*+L]/#7$;7&'>;9D((+L-) MO+ E>VG-*
2HES&3_B!1;G9M+5N0P8,>XTS800W$6(Q&@>R5Z.,U+O=>Z"4V(MYMSL\3IW<3%^NXVR(A%W03 Q6)F]{&=E+ @6B.,%,&=GW0L6F6/<:9H)B00+
ME[%N+LE>YK,R$@0+Y[$&RMG9^8+%1AUFF9!FH9@03;6K,M>QC,R!AJ"!0%9 M_^7<[/F&8#$_1IVFF9"&NS";X(T=V2L!5M8"=]% P9%T;IY
@[OHH(M0EG1 MCKN(G>#,SUZ-L#)(N LL"HZDLW,VN LX"JA&6-&.NV"@Z$T=V>L11A9)D[O@
MI>A0.C=_I,E=5%/$_J"LB,==R%%TIF>O21@9)A;;C(=]@:S=5^NR7XPC!,883([W]@R#*
M@1^,@&?!H[{KO)&UOOT8(P<>VJ_."%WR-.BA;\,!8CQ,AQF08|)]+>;!-=O' MSUD0I?WULM@WS2&UM(2W5O1S6W-30VS,0/GEK8-(AP8'C[8;D3
M&]IW@3^Z]D?C240,B:?!+0AP4"=\1M{G$ 3PVS3] :O;LK>CL>M/(>Q%OO7S M:8P?54Y5UN8VO' 2.N.R1!S 0U2F%8[F38
*PDO!M[HGY1<@3.C,71BFY'1F M91!P%] I/YU9N$YM[D))#)Z$SR?U9VO@C%"YZ2XD5*W.;,7RHEB9EP.;<1]A> (M36,K0J3QW]]]$.\50"\T"5Z*
*MOFO_:Q)&ITC6:RP1+1^G("OP/'>_##\!%&UR HFB#3LI@O3]#P^,_ "!R_KVP LH9@M!+%(+@CZB,XA)ZB>(2_!&54:!" M+U&P@C^B,HI@Z"6*8.PCZC-*
;EUE+6EQK=!U VSE!9)&%6C5% ;ADJZ,_*MQ M+K$4AOS*0KD:YQ*18,Z0JM1&0026EN>2\2HI$KQ7&)#)=5]YQ(%*
*M$F9SW#B7${XP>^,&M_&7;9T+NV9-[4$/F"/?@3#FPG$(-VSX >_]<'WWO"! MA_CM*8T;%N\5AN=,;B,QYTQAFCO%)KKS42^U'9]1VO-/1N_#N*
*MIT5Q-;?Q&DGSPOB?TT1/[AA;CC'K;31&)K\-N, | M9TUBJES,;4QH*XD;9T!BJES,;=SHK$E,E8NYC2WM*H;&UY5]UQ>%54FYC96 M=CRL(BQK-*
*3V&J/"Q>/*M1: ^B;EE:S7#2FRL7B1;3. M@L94^5B\F%:]MDQA&U/8+)FDILK%X6@6USH#"5'E8O*A6O:;K:SD [1-);3'3*
*M/!KBQ;7.@L94^5B\R%99Z]AXZ(S1%"\.=I8%4(CF>E4SJ8B IGBAL?PT\"? M+'IG-,4+3;M\:3Y-*UX(ZUPM87JB0;R@%EH!{;L?^8'O@I[O3O#QQ6'<*
M>K/[%D#2?(D6T>/'W@'+<=';K)+\!;{[[KOCO:U>=!]\/3@>?!H4U7"T%M2 MO.@:+V!{@!$"PX$4/VN,<1O=VT7>;W\T@H'E /<9H.D*L]HMCH-G@?,.*
(N<= M+OCZQ0E_KJ[[G1] Y\V[_;"&P'N#2(M' ;#$07N+XT 6K^M/0ULG[AC"(K]XG00]*Q&E5O+IZO;'BPB;F"(7@(V>7CV M [2[87+M8K2T!O$-N
#AJS>$,'KPK91A/$5#&,1B(J&(8S$]1]LRZAN"0#8 MM:Q@ NT'_3Q+K\C4 %K6P:\!P#PT?I.3Q+EQ#L$<#*F+"#@1)9PW$;BR\WG
*MW$9QRXUV&0$M@4%Y8KZG&-$P5!E'+0$ 3RP!J0)0\&CL:P!!. FFB##[FEE M0YW(8H_;0*Y$78EEG8Q?"^A,BRSF9+Q;0, ")+.$$CT_?_CE!@^[]*
N,28TQD MH29X2/IL,":R')-1:";;++J/03);]+/01ZP_;ZTP#>TL{(9YB654U695U0\A MEH&)M:!K/F(\'MUDQED,FE@:FN!!06:<=2BQJ')6N6)IZ.,O$%*
SSIEX!/>> MY8]@+T+/Q'->-9-PHR9BF<97W7Z,T>VPI"JZ7&$WB.,I^4A%AI8%SRX>%H>
M8J&']+.,$HC20@5K)E!%6"4PCK0R]7Q%B"LU2&5[E"QA*9Q?UH.NBD?T./1@ M^O977OD>$Y(^OV\SW!:SF-B#5WP +($ZJF!RLH6 M%3R:+('*0*
*(RL4L%#*Z1+H#*0]$QL5.'W%@IVH-(&$?X.',_!#\-OTP34+] E MN]'SG@-U3"Z]!YA&.$;DZM/Q5%Y"H^/0'.QK5X,0_"M%8$\?(Z(+OAN3;'[*
*M:065LQ@<[T*G5S]Z M^7&P^KI-)#S'-^ ?PQLX<#QH?T.VY, I0,GR$"TRN(VY2V PC*$*WG";,1W'Z56J?/L(]-U?LW(BL,%"0QR3#E6/,=MY.Z@#*
(YK1+"G00^X94W0-+F-F"%&'T9> ML\EMI(HS^K#23-S&HSBC#RO]PVW4;6\QRV'9@^5 42W5N8T)BD(V1MJIS&[$1 M@VR,E%B=VP"&&1CI-*
OJW,8S#K(]7F (06 -$=%NX#MT_3& ^MMQJC=LX!O<4 M8Z71Q(Y?,,8Q)LI,[(@&8QYCHL>XC7%T<;O(S: NHE$4.%8$[5[D6S]_>$X4 MOO1^E)2?
*N(UPK%$'FX//,!CXP8B<##(G34GIPFUD(X4NWT'P$T9++).G]**E'9 M&MQ&+K8(1]O1V/6G,..7!S'62"6E#+?!B=V"!+*9)6=F%V]##'7'"'OP-W K]-*
*MYW_^@9Z(G;I_S:-UA(X9A?=>^-)%)(K-%JI"%Q4A"ZMR'=2A4C,V+L_CF! MGC7=LAQ+EXBD0)H$P?Y*Y2/ 7%"]:(;& L-?.H2GZ+CD]N(S1>0^ 9")URS*
M@L+(&2$M]C28WS+_X\8)+=?'-TNDYD JMY$TKC3]64#VY =5TKV+*'!;6SP M=-3@5-MQ!!)N0Y1QJM6,\2DJ7>P3BQ0I));C?*
P!&2K(L'%@^&WZ"")DQ"S>?^V/IX'S-HSNO0$V.,C[M:\ (O)VBO3$3?' ;2#BHF=93-(3!,9D["K;YI;Q)DZR)A3@(<0KN,]WU;-S< M+'C?UH
*&XH,0/*NLE.+6W^20E5BTHFESFWW&,RLQH12WR6![*87-B&^3T/%@ M&-Y^.!&^]2MG=K<9F/QQ$\%!9':W&8=<;KX-+<[VMQFU_ BGXI!O:ER%V?*
@ M>,$1(MY4N8LC\&KG@%;9JQ9:D](6G*ERZXWG7^6# M7W7G>$X'YQW:-I[.'W2G+X+NV$(H_#;]#0XEQ[MHHC-K??\:
[&O)V&$C)S@a!;IQVM#0&0M$=VX##[S3_15:0\]W_;?I-Q!NWB@, M C1N(R [$?!W.'0L%\Y="L_^#CP0;[#W?'=2? 8?52)P&PTIG A2%:]C@=O
MB^!8$%M3:]Q&>02'16D4.;=1IIT Z3DNA@)^BP?=HE=;KVH&G=7F-E)$;[7+ MHIKI$5W,P!-'1&>B@^G17\R0&$?T9ZQLZ2%!S'C9_?/?
*T3O\XM,SM#]=918S M/'78,I="O=*DMBYF*(H':I]>KU(EO)CA+QX(SU*A4H6 F%$O+B!P,D>*6O:? M+F8PBP=], &@Z!%>S"*
5#X1G[#K1@P"WD;/S)@NWL2WAR$*S0$'G-N1TCMJ+ MVZB/(,2@RAGD>-5AQ W[KDR]5JS/HZ^_'+L:'BEJ>K_ M6UF]%
1OZ.K(^U_AR_#XJHZ'B7:EZS7T%;H\' .O\[4J7)7Q7_';JQ\;K# M@.N\>5<6>B .MC]^]@0+V;S!U5\(CM0O [1@U0$8.>[TZ[_=P 'N7R]"X(75*
M$"WL(/XY=/X-KS0-O8Y_!5/NXGN=A%69LN@Z7CB(QIO7VIOE-YK]_6VMSH7 M@6;1N[W^\7+_>G_;4IJ/-\KM_US_T7W_5:Y?OK^_;[7NW]ZY&-I]K8-
F]@^_M;#CO+/?]"^6F=EU3=+5NM@^9C7G2V;379F.FSN9_,_SOO_ZB-=0Q_-'M0$C> M^<$HF0*299[O/AZ08>Y82B+R7N ZQBMHG@ ZP\.E$VR .%*
*")R2*S]]!\%/Y&AG;Y^;U>,S4C]1>UI]5^O^U) M[7K-;#5W/NJ2C"P>'9H_7J7?*D9EOD3 ^OD6^!//KB8$&I#_?1D#VT9B^4H? M?RC;*GE=.-A8FWA9,I)*
<^>$YEF]#Y7OO6(Z+;9O,\N=O$Q @B+K3%SCV@ZBB M#) P Q$ROCZBJX'S >UJ%$SF(DK'7-UNFHTOZU\JSAV1O6V),ZXDXJ<3<0Y9
MN[_IZ+Z\WKX_%-YN7U^>2E5GG^\|'YT'U^5UR<%61VOR+2O9IF$\OBE;_M9'I6GNZ4US]NE26K9&Z1=*]?T<_)+6W#7%DA@1Q+PF\\:;S#A Q2>*
*KRN)4_M9^!18EM?@6A$MI(=A<_D]MNXKG@5@S;ZICI"CQCBVZHVF%:G$ 15Z,TP:2"C M$(ZCV('26Q<*CI,!$*R;O@AR4.KI LLFJZ^!I!_*
*M34+DW4^%$?:O 7H:V1W=+NT'P WGXMY,Q+VY7=S'OK"H0Q_UI?O8N\>B74K] M0Z5^-$?13.P/ C]Q@/+_]T0^K4?OYU >MM#7_FCDA#@*J*
P>A0GS,_K+3F0:C(2OT7^.:$F%LAL62/]_'%88,U/CBYH=E4FUD-3;->:S=V MFX<'/ZK6;-3I/ D/JE60S9] BD9L(9=]E%7HX*9Q 3(MXSU O'-U[4^*)A>*
*M(X-WQ=Q$ [)PTZD(C@/_']GX=$U*YT;Z *\CU5\[^(14TWW-<4T5S14@ MK^#C/MD4C80*5PV45]5C-*
"J.IM5;JKJ3]B+Q5CH,/A'^P,HA6L^9P"&BN>6 M2"!;%^&^]E+KU92D1V&@K)#>?1KG\OC0F7EEJYM!SBM.?[/ WJ>-N.4=J53*
M5U7E'S7EN^\%/E1Z40!AM,XS%YF]AN1EU^C/I^#5_S67RKC9T/40$>;-[_86 MP@)/P3-2 8YG':XA<,^=>QZ*GF17NDTU$9C MPV-;R0@XG56;C!5+C>
*< +9DS!JYR^P&M"3YX67D:#' BR(6"IJ'@>7!HT1ZX M[W8X%3%4NP$$*W0S*IV6V5RGVN>L^[2X]XG(//2I-4\:-^RH-QM5Q(,;>DI< MGVGA)?*
*W77UJZUOP2*J_0A6,\?R5>@ NLK=P)UBL*7G2Q4?;H(W]PC).BL$+A M?Q9;Z(8S$)#NQ,[NA9)\F$D*X-FSK^Z<$*%9^2<$B(S. 'N]WAMR@GM8]BH/*
M((R4.#!\$#UY3#DXW@_>-=/6KMRPG/-JU@ZC<0^?]^M$#@R5@' !#!#EQI,@ MG."@1N0KZ
IB,FGZI_YGK"!PL+9K15>,7/UF36TVLKKZ6K.FZ3H5!UW3:DTU M_9;,C\)YA-G"'!MN_K]?I;)II[5J[97(V$.KF<9N^J5Z;FT^G):]H=AXU\B) M7.*XW0)KJ)!*
*<|)(X;0?./P!$__>FH[JO?@K+XK(>-OM92)D0__;#(DI408+W M'\@Y&B:19BR=L\0K$G&,M0V:MA+ZKF,KLPD(X, MQ*_7N\\1+9?KNR:?*
9I(]WCU=CTM!].M:2]>5 /\I?S3#W[&$FRN'/8'LC,% M-!,O)"ENV5&B\8,D>R=QC98\ MJKD61^X2_ADG[B@V.:Z%7#H.H 6)R:/I\?-(1F*H?*
*$(/1=!0P@G2_;'0QYO(MLZR8: BB]:G\ JOC)?D=Y.9D-I\OB,/^25^::$+Z)7(_NQ.-) M'D8*PLA(R'"O)]]6XR?88!K65M)B,H9'KR=!@!X?1P:PY(E -*
*GGL&\5.O^$ M&T*85>?ZQ.E02?5!DJ=\XA#M\(_?IRL@WGZ=3@H"KH>6>%>%F% ^1*PX=AK4N!Q3.60S@O$Q?&B#'5*
*M>I*V,HGK^^.O>]77D\BE>'AS20/#S[E$R-*2X!5)),I^M'1---'2'[5OLRN MVO?[!M'-+L3F3F7+&"LX/V\A%#6]7]5GYMNRS593/EV3=?<]^)E1O!OY&34U*
M|C4R!;SK-5-/_REK%!;M99!)W>/XJ#:-8-2 M:B+%035JK1:=1^%!E2?),6]L8)%7'UPCD??F!].4T "YB A#[EH$27 ;9(?*
*MTB4KW51'BHM+JV!IS9QB/]IVM8L4=Z@LL8^4%@[?I/I1$ M' W$S1;W=[*VUS/W=!_R]"S(.WXGZ-3QCL&.N.(%\ME3PR'.("V82D*HR 3V M?!(!G81Q3*
+-+FXFD5)M[?D7>X4O_R7@UZ-7JMX\!<,> 3PW0F)2>T!S(M00H:UR#ABW&#.AL$=JC@E'+'WI9!9WP"G]/C# DU2QR9"H?0=6?$5#XA$I'X*
M4%PK>4 L9C52 ,$\8'A+0FN MXOXM9$"'5-13I%015RT&V02A;Y?]O+F4KDXR2#+)' M'O&T&,TJR-"DJI8?59,'E6)!!JZEC]'G%GI:
*(WF!5]GBWJ]-8/=;*R=VE8* MK_6F'/NQ>+L*2"?G=[BU6V6B7-7%+: ?XF-8M]]R?.+Z]I:769MT-N=-.H?! MPN)X@<]5^*
*,'/*AB@<5P!]Q>8ACB>Q%TGSXHHD62]9K8;5*)^3;.FM;,%$+=_ M;V1,4M[:)*AFZE1"D;=-047,,#A<+&OZ074KK]UO#[>X#-KCUZF*
*MU\9EA:]J1A\#LV4C2Z>N;!185^.[F^$D_?.46V*LIO4AR^A@BD6=DSFWF:,G M0JQCW.V*4XA_!2=X33Q%9&4EU>_8AD)F_3#)MU?#N@*
KE8ZS]V75^6-IMS= M?I'T$G=== #96.]N'F69'U,0*I^ M>&!B.Q&T/V.&9,Q0\9;$TBTD/+E>]MV!<Y2NY!MLX (A-G;0-3RICR
*MDKSL,J8N90Q'@#,JG2=R]-N\%Q]WA1XEI4MYB5UVZ=*0TH4CP+4KG=N/H=-W M9#IZF6ELUKG,?I"DS$;*IE[I]- *@DCZ&.6FLKFS]G-VY/26=*
M='IRYF,\S_B(57P>C[AGK!K%I:@=>)PFSOR[:;C/KL;ZF M66N;V<[U:9VK"^=LX;EH+(,JK[]+&6Z7CW-8U[GE@%YS)43H5=8 M>TV@2N?*
*3O:>@I[N8A2\4^&'!<;0X3UX!{W^"6/WSUBA NZASG4\S_;@![&H_ MI8/C';G6N> +@GMB;5\/.@YHH@FP'D;7*42W*'B&7SA?L@U%299LQZG4VS&T M?*

*PW*NHCIN%MN[S1KE92/$4NP5!)OK/"V1]#U@?7S+4"JT:XFX[8L" >#+T>M-M4L:*
(/^6002SV(1HLR0$^;&67),$6'2FKRHL#:2=O/6?!])J}%=0:#W\)#)%U85(=^&EC,";OA;I=]H M!X807QE]0V \=4+?(?>!-XAZ)!B3?3$?*
*SC1\'H2HCG!X/;#@%Z$PX!#*H&/A'YHM%4OUZN M#GL>!SD9J\2!C&)P@G_*A)?MXOKX@2PK@A(Q?#HU2\GPZ5/-PO FL7:@-@WNU*
*MFMD#'Y#_B>5GHX>\.Q;<\+/G$]:S33A5(@BH&)O.^<3$YJ>FB^=OIK-!8>IO M[76I040A09Q?V+>8@[B.0:PV&GF%O<04+X*QS1Q3C4K'N-*
.32D8SQ3$^06C MIC)'<1.CF'_)>.QV4]l[FW&6(:=V[U&6[CYGXR#'6$!IKVG,&:55Z>@7S90P M+,_B/BMF&(5^2XQ_"HI"9X[_-
L9_Q9V;4@XLH8C\7',&HVF6NDT+UK]AJE M-):P+UP:,\\",?$A7!>:OKE=Q2$3867 M^&GPN^,,8=>S>\D60<]W[12.T"N=1JLEG#[(2GH!
(C6"P;CP'%,,#80C.N; M,):H$@Q5A>?$[$)5-EN"[/"U34W*3HERWA):Z*&<; &V4K9K. 0=I2@XKQ;S M+-DC?*
R"JJ[10Q459=R[$RQ6GRF!3VPMC%8FV9N.Y,2=B@%7_E-J%A8E3+\2CFK M@AI3U$G1JE$7-E=.AAA$EOU[DB?HP9R4:NI-
*6LET$G4B"]=3@4[`&9PM<[.0 M2^!'X9*W{]29B]3M+/)PCX'_L")LG(% MV;LS#?&$O\R#8XWKX@WK'+@FNW5Z]_"F)Q)F HC/PE!&2OC:*3T I/24L&9M*
*M,N? -2GJJVMU$:1G.;.#>]!%7[Y=*&_0@P%PR>'1P!XYGA-& 3D;0H$?8]Q6 M7L:L:=K2R<+_'B\[\CF[*XM^&Z]Y"L^T\,GSXJ5*R" *:TP7;TDVT@/Y*
M;6@),=80]R&/A1AF)B53J.I7@&Y8_ MFOE.CS!*07:CTC&%#;,*YO3SA\PB+$-:R&S&YY=ST0?$[O%2@(E(*R>X'*TN M7L*
*1"8W{FS#6*0%35Q\UMKT8X3NY@_]5W;RI1EI7$/[@Q^& MFSAOXO:/FK#^.A?[2C)MJYC(Y&$ UI!_GY)M(O$D&)X*CV2FPBG3GF13)YV/*
MFL)NQTAXBRPN]P1&>:#;P/@6I# YF4.1#[&@\BG):_U\M=4P/F#"!U$AE0OS M.J5R<-P,KO2GP=PC41G ,)KE@E\H'HS.(3GE$TV?<;:*L]"*
*(I_DSK9*B+LQ* M)Z7![F>YZ0"K>-,TAPR5:N)%RIQ9R+54* MN7.';7$A\@)QJVW'K="Y(OQ:L"1$?C;A/:H9(7CEEAVQE3RH%'#KE8XI>\7+ M($%A&1Y9*
6E4.KRT@S][>!017-R5O9D%)WAG0MM,"I!1@%ER+ZTAZS8J-,H M3N*
*KW,B9A?;J1\!5?)+*D&S'GGUGKIS;M%L$8Q;@RQ<[K5IEDED88.L$]IR68#5JG0:[832O^%+Z<. '<);Q&H&/?"VE!...XF-^BV3PN\ ?7:-[`6^"*
M%B')%O>]\!NA0'S=\U[_VX\H &@=*0\$T_L(CD+$6/BM@4\:OET)9'L&:$8J/-9Z6$;1*I][>#)U+7 J&R*KT@J%9:;JGS:I;M-:LKI- ML@E_85Z. ^,2(3XJB=?*
XZ7QZ$$ 'F^[FW0"-^S!\[G,C?H ?)\2@; M:,?GHAGB)0'(I"QN)/M!AODA4,1'F>FY[_\E,K@14K2 T<]B<6S6R42N9%1 M!UF?AT 1'QBFR[YAIXH?
RU@Q1:,P/B(OO<]2NU7IU.7YCC(VP$%N1.W;9SN M)<3YC1)&3,W-72A"+ZMTVLW-5 0I_B1N61NGR\#-%,G4U/B0+8U63KT,96:O*
*MQX=A>*73=73*I]Y5PZ9X"! 9$(D7!=O%5/!M9&&;PDS86!6N-5,!64F M\M&D])2PYLBHIH+K>AJN>8-9^8/$&U;U=S_R$?F TO/=*4D>N5*
*0M6N%^3NI M7).V2]?7!?]9W*1%UWQ95%\;^S=PR%R\U E!8D;E8LYTI65.4_L_:0Q)5FC*
M+K=VEKPB%1G_BBPGJ[0JG79CLW1.IZXBI+%R0]793KM$!'KS5I%3Q*D$O5 M05-UT,&X7NG4:\W-GJ%2M/RE'7S5Q!Y3_@_J,%< MV.3@C)NR_R ?*
*H*T -#+P!E-DU(?!TX!(I_!I(0Y6(U^+U!NM MA8];:=:$K0KEP$ 2&Z89C8LM,-4+ABG.$<:K*K'B>HH2/@O25L1]%_;>>|\ M1?*
*_,QC0"P9OCD0J>-7/<@KAI3/R-X]GHTY6NU]!%S#9!= R&'H0*L"Q_A(8P MQ=T&'_T(AKAARK6/1QE"&_]%%A#@S9([QP.>A0:B]"+TQ0A-)%0^_?# Q';0*
*M[}\Y78*576UR9YKZG'KLK8#QU,Y*L NB!RWN&77XX=#6=6?;HQ(;2ZN 7T0!S% M9?LMV^D0D[=P.NQ<=&UUC09;_Q7/ ;,%8;=!HZRW5@ U@PG:],:UH-*
*V*_7M5:S MV>]#XW_Q;GQRTS"8#7N,.+#:#R#X604#A+"7R!PW?!>,07LW^^&([X=@%TRO'(\,A-WU)%B4!.5[D M=:<=+U/\X),-34F51);2-*
*Z<_%Q#/UUN?F^:Z*YVZDIJ34OJ?MNC-+VFMBJ;E)9@WTY)[N8CJ&%HMHJ&01C;Q" MI 1++)?'&"F\YI\JRK1(?1IJN8ZWH3)N+).*BF[=QE%*
[,JL0N36^4\\@N1E'D M T5WB5BUZ%YN'+$JVT/*-+UYDE/*1.@2(!!_2%5VHM/7]%8Y3U^3FDQJ,@XU M66'GS>GM$YTW5W2NYFSS!DT!;N?#
*<[R*9D&5IM?T Q)93\]-=WZ /GJ*-0D" MZ%E3)0K0P_#,-6(M8/]K$D9DUU >TD?+T7V*AC!8V8!==$5.J'&=$.,5TR)^*
M9=>S7Q>4ZTEB4@.$5FXMW8Z&.]5CKD09*Y'BN!CP"X1Q&E)WPI%A+G4- M)'4/%[]\GPG(MQ>$.+8!5;[00_FFBBN.%43
YWF8_M,.IB)H@ARJX!N'PSO5__0'M M-_@[<#QRF";.17V!E@O"T!F@=9CQ"N:(Y7C"P/F =O7?,/#3.,7$0KFE:_H7
MX;0#/RU[Q09W\9LVK,!=WPYNB351!>DIH;8)J8:(9VQ+|'(C?=L"K"2E$W> M)*7<.9 [!{M\C@'ZSE;ZT$-_10I: 2_7-@%_LJ8(E^,(O_P9?T$D"KGJV4<>*
M'HR<@-1S?8N7_QFO_F&.>2O-,>===?!? M,$>8J58ZNFR 2172_"&W"-^"/72U2L?(F*;$2="=/Z/WU8^ J_B8++BO]E(1 MO9,4T;N(@\)O%]&N- ^
*A\4VL0=>6"ZB)(_1VAI%P_HR.85O2M<,6>5GSB@ M)!BB>4F(V85MH]*I;QYH>GAZBT09:Y0QCRB*

*)F>-_K@DU\PJHGE//>?/A'^ M87BES$X"5< 2,7&+9;3TU25Z(AL_}JA,2,]HS"/N67BU1YHM=94T9A9,'\AL M26Z$_A[#FPI&M32,2LB(*M9.@!A=YH"?+T2+-V6I8-*
1(PRB7]=5[`+#SA5A MSTY-"S5O6*O?_/Q$:0T$6/B6+QXYCT!/)P@%I3YZ*USD0IY6]&512HPW=U(DPIU MO%,O>>R>9-(S9%*INMGO_62-9-*
<;9!_'$_ DS/.0&241#1GUM^@2@.D&6&81 MT(PWLS;//#AD_^O4C'?PZ:'MU$-=SOCTT#P'4J,,ZL+)>;U !1;->0W!36_K M>4{1Y#Y]?
+@^V#B5\$!'Q9$4Q]#0'D'[@1F.*GZD[@Y.CT3K]H PA++J{[.#D"S? M/YQH>#T)T4Q@T,4KF0/W.L:]H8J7*<;/>R V;$]@6A< 6X-L@JJ}6WM*PWH' M",Z]=T0;/W!@*
WJ(^3U;/VF"_AI(#8KG98F;"J/M)"YE[SI %A' -1I-;XH M_;$"Y;3)G^*6I.$>EH;Y48>K"$O;<*Y0;/);?AT&D/87]/2T.9>W!\&PV.E M8!11G4XO#>?4.,>*-%6&T+6Q@Z-*
@C9)DTTE;.IN(O2%+!]S?T8,YTUCT+?X M,8XW@?;3& ;D@*6X V1,@I@;,ARVU&B)>^:B-,Q%D=0YT;R)VG:EH^VXP39?D2[W&O?WHFLTC-PDZP#;EJP&0+##;52J=^T5+%VW?,A*
4!#"'1 M0'V"O"CY $,(7 /ZGP8!0$%NBAZUV+6LRFKBX MJ.0&<0/TEMF9]!T1;C#Y;, (Q.P.275(UQ<+B7:MDQ9@ _H)@-_%\;CD%OVRR MA%*1M!N1T7*
*Z^#DP0(VX?.XC>F^)BXLK(_7&1^]D]IG%(&NQ-9(K59:,,#.(7-M%L3/BDCQFD]IS M=`-SC+]D M'K^MR*V=4;S\O7/0S?#!>-<>FQFQ!C[8U6F373T^)K?$NE:5E+(I4IHQ84A:I*
*MUV4TN/B*F1S[;=Q:(2>ME,")6VM4FB9R.HPQ(M)2'M8%,EL;!+KE8[>+%EN M-6<2]1&?"UM0S0RWQ@57-3.;C'!PQ4RK(6[%C#2411'7N;"\B5F\SU>R&DC>*
*MZV72#>8#,P.%/U)%GK9YXZG'KLK8#QU,Y*L NB!RWN&77XX=#6=6?;HQ(;2ZN 7T0!S% M9?LMV^D0D[=P.NQ<=&UUC09;_Q7/ ;,%8;=!HZRW5@-

*B=#7@*L1RN'/|7\[J|%XMM1+1"FAYE M7:?3LU'D5,L_A!A{@L/*H|\>|\Q7],QO3" 1OCD?B+.U5'%L0VS+Q-*

XYGHTI7NEZK(RYB%:^IQ!>78CP_GNPJ@"_!Y)U]^.78TG$%PZ<:,$D.KB%M!'-M YI$VV|9HL-:M69,WL+)L'/1&ZMKM/POG@-F"L=J@T9,;ZD&; 3MNM]TVK M?KVNM9K-?

*A\;_VMHE=E-PV V[#%X@!5^_;'/*A@@O%T!|Q>8AABXRZN#EF:,- M&ED6,FW=,E_!P64G;5Y;'X,N)&RT(#-A6[3R+AB'\&KVQY=9I8CCD:4D-WU) MGI5@_X]MW?*

[%0XU_7LRNlI-8S3&%Y%<77T=7F]XV:46^.3W)>2&4V3M-OMOTvI M!=8,0Z?R U-1=0U]#W.R(&A/:KQ8883@-4SD8S#3_>-/-[^\H=T\ORN/3ZVU_!VQO\5^_IX?*

*ZF^XH^W-T_=A^O{[L/2N\5??']]O&UAT378_?' MS3WZ?2/7\)!%2Q9Y3<9I>@QO&@N?}3*Z9*>+CAT^:1'0>$;2$"FT6I;- ^[Q MCA6THF7 ;M:9I OLQBX5.: |RWBLR*ST [*C>*

(6,/!C@]] 8 -L!, 6[Y_M.4!# -RN=;R!T2&>=YP"&>,\TWB %ZZI2DI%K,K<VD*P4PD27PH1_%)H&/FCH M'7H3&!^M@;RR"/O)(8FW*M>3$*TX#$(I7$0C:[O,PL60PD4*

*%#8JG0=CP#8B %":B41%W+"FO,*E+8<(_#!M: M3//#".]-)-7"'U]WX($W MLF(F%B4R30=@*8*E'*=W&+P(\)1LJ6UN3A_$N[<{#!>X?|!:]1A)*:>:B\$0O\,>^_:G#B2K8W^*

M%05GSYG[')L&@4"X)HAP577M7>^NVRF[9\?Y M$-(B=&4D!A)V.7^]>],:F1((M)$!"MTS(B1Z7#;IDKGS6)5>N"[JWHN/>W3ZD,$|3>Y&^@$X"@VE3PKRWW3E;

*M.M/PQ4N5,%>B@05WL4WVW?>LM1EA_N$U-!8(%.QTL1$0VS)X=?1+0_>/'Q! M'"9^-1=%\\$$Q$^6%8-CIZEDL@1;1WV%@*G[_|2-C2VP_WKH]-B!OEG[9%*

M/%@5V:@R,;WP'83440+!'F.\J9#K^G\=A/%)2V7!%_J_.EM\NWZ2/K=?3:^_M!>O-@#N%CXIKY-OH2=<=0 M1_GZ#G;OL/8@:=_.|5\\$(#3SK-=;$';N+NOM.P$!Y1#D?*

B873"87\,M=@#Y3 M49+TD01)R0\;1W1V(,80#XYC8W C4=[PG["75B6XHP5()6';E_MU&#[!# "6(M73Ff,L-8K9R-D])+"E)C_]H\>|#X,62H:6Z$1F+UJ96{)BB6-@;A;X15&I

MMJ9W))!"ZCLS8?<)KO!!&-RHP_@0T,3+Z+8"@ F#@X(/YS3CU85& M040^_M$_ID@/T:%#E#7; BN,F>4Z,"|>B^[7.B|\4I-WD?OGHTSW@^4X"L)O\UI*

M(_)H!CNF?<OQZ1D|B?|#EB>5V9(H.B;,-+8ST7[T_4VH+AH>"$H!I MZR0Y;5#1A.KAJ#Z , S?^(VV:">:N69IM?{RLE5$P7&,<,MM_Q^1ON'/WC MT0=XP=X81L|\U''GQ>

3'3&8]/@+:I'"=%0[T^%Q,E!$WDN?I)7A425$")Y MAU$LL1.(>>A@LPOTBHR?N$7 M1%B[!TQ;],F"B#SM1SF6]NW]G G&_&5LS@ MQ'%[ED32W\&**

+,.8W$H77R:6@+,5'2]9V8YSCUS30F&>'Q&KPLH?&SVM(;5 MO35LI-5AI(<1P@;J3>?]_8?:,QL7VY_,#2_)5B X1#O8;M?A]Q5(E=C#DIE=_MC?

*>G@KBXO[G*_UD[KTK_[%3\ZCW!D%$./CG>C&U.M^)PLT#/*L3[CH@1]? M@-0;&5E<,DY:E(S#SG32%T4RGB!4FY)18U7-.:"-XYXRCR 5'4A&&1)1Q W M.^+17> YT;Y\Q,W+W*

*,BXD:9&>3;WG#VKL[.(/.K9!GH)E'IUFL3-7[%S/<>\3W>Z3&CAW8W/=6Q4<8%3.Y+ MF6HH43M"!O%(H@9*M(U6',_<^D420K6&G:GW6I2F6-MP((]A>81Z;8I3O3--*

*M=P!N09HBC;B1II.3TC2/K]D^W1+UQCXEGH(;\Z032?Z8]L-2AMKPG M1%-*3:-4=TC]B&I'4]-3\5] 9@:X#=48*E&#VV% PTSP/"ADY^-/R*;NIIK> M(=ULQAV2F!LJ]*

(G[%&+T5FHTT8"-8&O7.\3 %<:C===<"U-[''/S%7Q!IV#7L< MU^09VW_)XS_Q6&<31=776$#) =;Y])VZRlFWU,'H^3%1_NO^\S?E88ED M8 M/!\<3E%,Y!2L=#*

[NB:++YU3U"]12VNJIVQH465_G1XNI)=U&?U#]&,IR[83V M/(H^PXB;!0GF1FRO4U$F2F=KVT%A KA:$?@F),;&U$:X_7MMT..CI0?H\0#]*

*MZ$9Y6KO!P@NW5X-.G$?!NZX'6R9FJ'OT0;N/[*KYZ%)ZQ77$26^_SU-@P"-H M6-#9P54+%^3:$SVMV!/@B]>_*H#-%#<*IK!D#G*(YM_WHMAEFE.FIM /ISEQ MG;%4*-*

*_@*WE)Y!KXG@N_FLSH.9YYH Y3F0>'DR/48W/DY9AL$XZ[2P8QS!10 MR5]!;[8UHU)LTT"2TSO 6.G0, 'RCL/_E'>=#[>/|SK_!9K[\Q+_.US1D,@W MG?N'/^'2KR"9\#6WO?'-*

)N@K[COR8Q/=^.;16P$5;$;WWVYWRB1VP1O:TIVPC MV)3XSFU&47 3QS3!E6OV;G]!0R37?DM&=490I?3SZLD!=TYC=.! O MQLO;ATH $H ZI@,AONA.:.MT,A5C))\|S 1U1^ R@?*

XN#2D 25'EED:1]+ ;#8I$-O;0.W!9=#F;0#31@S+ MHX&S>'DB)P.AQH:$9UVS#:83D05LC'LHG,:%\/)@?1/H#RWX;'OK!WR3)Q$ M ->[+Z#*B<:PW<'Z@OU#52X+?V=JV0)I:(.:R*

!8T+? " "F(.Y8,$!^&1O MM5T+&!5;LDW|<1-LER>:S0#6@!YRJ:--!62'Z,);Y;RU38s,;'@Z MV3TB9N?Q,(N=MU=FLC'S3@4[;% MV(_Q_VYD=P 7/8&4HH>%N%,)Z7!7AFVQD+C(\X-*

QZ7'V&)#'5?X%UE9@V>9F M$QPM=#F^':>9BR,UN<^.:IC[8#=KOCH'D>"6X\.=\X+N8$!0^QRRD:,7>(>3&;

M)7]B+K8>SI&NW&C>K1HE.J1_%C/#HD[9'WUO&??)QECIN$EVAOFEI?--52V=_M8)NS!?=^LFMRA0Z8=>QM&6/(-O8J7Z!S[3V03L;3$W)0+. C&J5FG7_Y=I^) MT?

GTB8\HK#+6;11!MU%&6$#S7HC+PB;S1%)8'#)(DYU\.LX]^V.;7)2P(+-HM6_[!G>, M1++H\W@;EO$OS6Q1,([('?Q+V_C"BFV2U>3WO0V#:N]BCD49>5K[9:UVV/;

*MUJBT2_3FZ.LN?/5[^O-!OSL99G_5Z_8S/S_TZ$E7&ZN%QGX3\%$^E&.28^)O M3/IQ:LE9M*Y'=;%2=9.VUT7R(I(<*U"WP5U!MOC3YBBK!%*K]=J8B.JC@*

M4ZJHQU03:H$O3/C_@<<)_IS!<&;KUM7VZH=/+H$6VO)$L6) D@7/H5J:!4^HH*(6 MFW0FCXNX9SE1\:HB=3#H3(=Z.N&=]TW)$;37H7_R'.Y<*4XG)TH)583386-D-*

PV;,:CA_DC"YF)@T\@IY !/(<>EM[85P:9L)$\1[U.NN"AN7%,5'1WF MG[3H-F7[VXJ#"?-;"1M.DQLLG/]7)8=?-(>W?UPYL,>5O5[:Z)(<+CE<U=T>IQSQJ+O;NL{J2C(V_1<>=0_U!FB

MGH63?";YK$D^]R-^(\U*@\]YT,CS4A$XR$K_NX IF)Y\:ZQ"5U4FK!R=`-T5C*ZB7&O^W#!? M: '/W5HM4.F1\ZI"'+$AY/WR_M;NOX;PY<|??F MVB68@ON')W7$81X?YB:?

*01[*B^=$3B9QIUMI$ MO.-6R6R2V.ID-@<X.1L>T:(+>3E>50'BQO%C66\P=+U;@:$.YQX!'6:=VN\@>9*

MDC4D:U3)&HTD/@PGG>FH5|IBB,2^Q'Z5V\C>Z.86M!H=.]DSTLJV364:?VG M:1%/.7A>+<"R5*6.V?*0R5;%AJ2,;(PUX#-84T!5W!.<-!{=(H-:15) &[@1 M[8FW=99*

Y0>HC90DTP:=J=83-OA=-I4#0{B1 %2-%]%) U7B1EC<-%)D2\/S M6XV7RG(2-Q7DC#5R$*G1(BV\X.8:0GHPG >#\M[3]EJR).$^[.L^$IS;OXAU M^Q?

OO2QV&:)I]MH]:UPMB(_CE\)XD8*;&DZ[K[%/90.F%=8E]BXTLUQ&XDL;^H#/5M8G$OL0^_M3]AO_ZAL3*,QQ>6,,;*O9]B>?%D4#EQQ)N)%%WK*/F_MKRJ,6>*&]PT4I-*

F/$'O@83-Y<"FD5,ZO0=Z42M=*[\BW)P;Y\(%P+$"9I_M+>:VGU@1E"=6/W*SH%KY]@ENM'07T/NB%A^H'$V<^K?/GZ"4(#5GGUQ$ MB0-=%;7$0;50$B"VY^A,RP@1*

*3F'@QH"^D#4&@(5XDF]7%%.HR]"Y5Y$C0)] M6%&-@HO0@%>V!6^=FR^.H9OQCVF5%$.06U!)M))IN2B\H(\]*KS !4]3C_GO MH0$OA'\M^WD:3^OK&@AFF^QO7*

*7;71MLFP*7Q=,*5G*HLCBTE1?8>,V=3QRX M^:\;&MJ6I7 MHP4FFH"QBB.=;!>43'Q<[$!?K*RGLCMS"?&SUMC'A+_SG!>C-< 5RfY49CE M'F&+T"2+!-- S/S?*

*IUE#W%O=&.:J=JLR[H-O4?QI\..H?O&=WV,X<7+38;-M#@7;%@84W+ RCK$*R%W\RUO+#E:.\7IGNY34I*;WJD-M'^>6$T>SQ^L=)*S-/":>U&9:??2N;-6+LT,?*M'UX#6.I*

*^01C>_*IW5;)_$]5[!&9@__>/'PQ?,((2/QGVR2\I-H)JCUZP(TY-M]'19M,B6-Y(%2Q)0LN-Y5$N58,G0R&)DX".ZZ_=Y0C5_7AV_4],O@J3S:5OY MDP4=-*

*D\E.B^"H{(.NI9BI/PG4W_U_'"AW%_.O%$FIHZ+0[&*>M[P?$'>"%01Z6[@KRH8Z37)",?3_*BY.5KXD4.-MPK4GG:EV,`;+J+E^@@>;&UP"WN>+&"T*M!^[%7DQ[.J*"A.3#*

*(L.+&J5(CDLL0C3M^E1YQ'-MSH*OM3#]H/WR#Y,!ZHM!+YU;QONVA\"Q1+'C90TFPP[4UV7:7[BW6@MBA9.?=R2Q2^;Q5L_4]5Z/52@^EBNR+&UP'WN>+&"T*M!^[%7DQ[.J*"A.3#*

*{O3,5Q5]Y/+9+2KY+6+8S<.U-H0;=:^6KIE;Q.F9.3RC0<1TSV]=M=:GG)&*4F. ML]CEZ.3H>!U=13GE_+EIOAC_\GQEMR9-5%+EO"H91VP(>;^\O[7[KR'$^O.7 M'\|f;*

{D$4\ZD@=:ILDBE8Q+XD%[.pZZ7S8XQ7<4J34>]RXUM/0R=3/:#S"NP>9 MGU@AR8N7P(NM]|W3>C3[O^9>;#VD7^N-L32$KHE7,DGR8FO>

M9.YXL8KSF=;3$K2>C[4AM.$%I25(UK@$UFB]LI_6FZ#)]/='UU*U!"L42%K M:*UGCVC]'EIP@V'IJ}>!N6(SAO.#9& K6.G(4T4%60S)]P20D2J!P M?TXICZKLC-..X"6.+X. M'%=A)]*

*<1_9J&*E;9Z5|094V)FSI.CM.XP3&#%]OW,@UHA[M1/^UEDKPH>?&;>+'14L(###]]T73Q#DTE+|,F+N;.%ZN(.MU6T_R7:@HEX<;KP4OY*L(5F#LD:IE7'M-N,5O[*

1+&9(TJ6:/]0KN=(0U4 MUW5.6.,;2B9^>% M25@)"ZLZ3[3R,'#Y6'I#9C$#3^X;?^4=$A/2?O#=#4DL4HN1O&0)[$&'PI.+ M.,9V'Y&1\YB[N3P7;K6*#D8KI(KH-C$'U2-@"*

()6CZ@<3IRZU\^?H!0A/.<'-M74:-B]$]:HV:K%T<<)+#N/\C,;&MJ6I7 -MHP'BS! +]/DQG!8 M4D]N?!Z[?[=9;X.US[!)]N>A4]RC.C20R^CCS7@*

*MGK4;P%?!W";6C>+YRLH >!J.\[K[C1$HWP.C+@6_FI$;^LJC_AL#=]'R2H#!X@%$[W\@]V L9\17 M5/U&47OJ4'F!;_ZCF#&R(J?T W)KLUX)(&QYQN!%&DZTPG&>FDV[ZN%*9V8X#*

*MOW25>U@08 2<2+$1C{6:AJS#+]>;WN|$0Z;$G8, 5[!{GK4VPT#!CFP/KP&L M0J!\@D$^^?3AQW%6<$UO\&.&AH)T&M5$)PQPZ*9;#&SH=(H_D6]<&*@23>?K M&C2@;6:-*

_XP1_Q&]^M%>.PB??Y@^4PFR.WRF3[G;:I M]3K3\(4XST19PL 603SA:+3AQNM;3C:6H$0!%"! !N6)N,2G@@.ZOUNDF#_2= M$MH+E A*$"$'!8^17#EDBZ?F9D4-*^0^.W@*

L@CQV^XJK'HR5TM>&1L! V@6%UE?]9(&2 MT|F[!#C:#L(@9M_WWA),A=>_ XC9-#EA9&S0G\ M%K&#)[5 !Q$P|>2"2[<,7/)B.(!=F#;\%:R=|":'>S?,E+U^,0?%! ?[^(?]

*M9G!11)WCS[*0CO&4)8S.OGTEAI^F(3,2CBV'Z1AKV"DP($:K$4G=)^^D;A% MN5>OB7O5SK3?34?%;,B7+D)RX8LQ$Q.L.17++>;.J3+$,3BB6FVCYZ@|B$RHALY!"Q'[&*

*MN:/D1;X#";41+3!RX@:/(R@=X$)1IM??V YD3WX=[OE*R@\U\6*Q#RWMQE;_T M&?2Z_MO?ML+D5_J6_@LDL?)M/K=1Q"*CGGP,+!/Y21FB6CF-P PXWN"^)X0 MJ*

*[ZR@*1'KT_%K:WMO|B/).-9*&C^@ 3IVILT*=T&>%[IC^^(10K9P2R[A&L105 M5CO*-UZI$8*V18 | +$S(P0=V\K2WZ9=*IS9I>X3P$^??/[SA71HH[:87"(Z'@_>[YA/>/T*

*M;B(U'^+H4F.WX5', D[*)!SQ5L^SO5T$WAUB61ZA C(28D"N.1B=KHFO,N$: M6&0F&1/6Z0((88>QO4DUQD:L KO#?@D6]H89]/AFYAP# H+=0YA$ISXR$+*1*

*M]PSTDXTK_^3A*F]-8A2>L0-OM8-=)-G6%C<4Y-D]MCSJ.(88]BRM'+05Q2. M=_1MH-5>OMA6N(B/-A(W1]S=V]YBS +/68>`;\D 4DO++LRH=_;(UOBYV3 M[7ME/)';F4^.GI?*

&');@SG!>C-< ???)F<{T]RA;A"AY/?;LY|[R1G)\[&JW M@V.O:MFKO^'?=X.:#S!W$4SNJ&_A?>N]3D6:H]X?/((3WGG>,;/ MK:(#C4Y N;_@>:&_>)EB]':_<(IP>[

!A'&,5D+OXE[>PXUTYQNN=[=)IT9O> MIC7>W]$.75GV]18,W1X#1)1$$KTY^KH+7_V>_GPTZ*KJ,/.K7K>?^?FA1_5' MW>%P4.A1AS\?Z,/][C4Z];B,H^YX70 ^1)VK3B0$\5

P_"";9I_^OOE$S1RT M:(/?W'-?GG8! MQ^/L3C$L/)R(0[YA@(/E\,J]$;O26%"X8+%%5;,5@^UT&S563M"">.Q/CY ML8'/5Q*^7_L^R*7"/A$QK120X141*[B^_6#;TP,Y(V)/!-ZN-AJ/:IZN(-*

+N M1)WD2GF;5@$9]]/5;,1@-0$M$_XZ#&5#=M>G&!PT$X4LFE&_!C[HO@!F+H.JLOFD0ME5L+F]

MEG&K;YZ[JW)@+4]I2^K>8I2A@_V;EDMP4]8,8>GF7C0F0YU8>OF%N&1NC.I9_*)UIMHX{T,QBE.XH0%[AL]"-HN-_429N_)C'P&O MCS.R!N.HX6VS¥#GK/^BQX_J2ZP_71N?

*^F(5W;#3)6/1:P)B*1"@.2/5$>1E-DR@#Q14*\V/%LYTB&\AGK7@D{]==W2*Q<)+ &0(],+^ M(<[*^N1^CR;$ NNS&\W2F:8+S6W8'[CR8FO_8_E,*?^:]R6/Z9N$[#6:S*

M@#H$?:98O@T4Q^P50:3LO$+;@#/&< MP%&ZL&42YXAUK!P+,^4Z%W-R #=,P#| :UR4?/(VZ%3<9YI%G7E#_KMM7H M6=5[P(H=?O:" %,FW(#L.AKG]B]BW?*

*Y%?"]K]=1*JY[6,\9!P3&V.LAAM96E MZADD[#1<+\,75?@#!6493 MZ5),"\HEXEGR96&)P5FFR'M.@2N7+F*LZ&M!L<5/Q8<>2! 9RP01F2 B$T1D M@HA,$)$)(I4DB+009+-*

_Y$GSR+.C-2\HEESFB51YFIMM-24#RM.F\{@S'!]2$;X M">^]N<4{JRH"]<1";YLZZ2AZ=7H25K2XOXR)$CPFZG[I ?G_VM08SE(N-80] M96,T.9@LB;

(}7[I+Y>;$#YWQE9XXGS=M3,=:'#F'C(>BYTTX%/?!?3>;TY M8ZZG3O7.F^R_U?>];DE,'4>=-|PAK,F1X+!B:Y(,[=8N29'B<,<+A4/]17"B MMCDQ1A-*

5[PW(R!B2B38;FB,RT[2^/A[/9F3POJC#@)8>{NA<2CUEN5$)-.@R M%9/^6>P(ZC,VMB'25E$=P_$"$B0/GO21PQRL"[$%N@^CS_!Q>R=29[S\(ZUL M2 Z^6LMXM99^-

*,I_K5KV_TYB(+M6732SC/E&Q^V9|VB9]VBW:G&JP$2.G /] MXVSWC#/6@M\3U*B)8VFH=-5HM/P>'F$.-@<#+K<%+-&>*PJP\TW@XVAS_*

*M|DY;A]V17HSH#0Q*Z_@'ZM%Y3QJS=RW3<0^G7ND|L$79A;\@69!V>-*P0GR M%T* M8S>8H4Z8H7Z7!U%>A$;M>6<4?QY-I&QO>T*SRYHH)UU)T^9B7PN6.PC1=&*

*M<2BKH3.Y3-DI+B(GRH8^9H*RG+-Z9SH0]MB4@^)ZPG%2 MV1@D[CBI@E/=$\TI;2AS=#N>(UN2UK6?]&@A+Q$6B8P';N M,..)BI);5_OJ6^%4B*R\R@U$3UCHY2*

ZD!"5$*W9UBZ'T*%$:+,N\"/'!=H MO6:!,PU"#;S7@_ [[SA+0/?Z/PUX!(.5G6U*49R-,)5'.#G' MC[!|:!#6[\[-!<)Q9FR]Q(2H@]D"2,BCLFO&8/U66"X03CI3-9W@)#V(M7D0*

*MUS/F,;1=TUN2_ =OJG4>1C1[Q,E7QK1HUXO:UN1BN\5:7U)!8.Q%Q7ZJ4[MB886^Q (/6*A"+I2%@MJ9IHTM"041Q<(d[]+) S \FX?"[54ORE61(A7*^DK M",,# UBBP6YG[WE+Q=D-*

*1\]?FJXYR7 145!2:5 4Y.-0K59J;1_9.HQZVI$I'MZ FR@:]0BO#4GNU:1$!%,57"BX#ZW;M'18 &{["1IG22(WGG2*F4&W*N'V5(M/.P;"!M=++$6 T") *N6FSC:.R@ |:U6+5C_DC"5W"Q-*

*NJI E:T;E*M^T#.P[MVN(GN'>MS]L.@]S(578MIU%/%Z9J$TO_9C.DQ=X^]N5BU&V]=<<=J;S56H)! M#4Y4$&JAK!&W[7;TQMKMR&H\Y1O'\$)DA] (":,T!%GF$N6]8P2!/8=!HA:[*

MFI8ZLL<09SV&:]MP_6O]~|_=:;WZ[!W&!$R>]]7-> PT0$HN^7'7FF:XM50 MF8NMJ>5U5&%3B=WL7"H:OLW_# C=AF3MJ2===]:8=3G;@U2LE&SUQPKVRT5.%*

*M336*D:.J]VW@3/,&_M7[<+V[*(>X?+WC]]B;KM'-> L.N[X>=C("K\H(M/&%;:\G^9'SUPY,&>/O!=_PY)Q_6JY5#XV -1S&-8*',>]%L;=63SW=WBZC M,YD,!BB&-*

JPX04&V#L",!H@EBDV@O^B9>L45?VMGERU&P5V0D6QX4ZJAS7?C M%:55D.6"Q)2T?KK.'N_^=GZ^/0K'3;+I3>I\4T-JG,/9]D?4I=3 M06NAI?:O#=W?

K$U3^/BGSZG!L/0PA(K%&%GZ"A!4:V0GZ9\-](M06RA|>_MD^/D2;!#S=]MB+T(Y&_1(GQR_XB6X*/G'SCWS)*$XR5NLP&+S7N;A(@+]A? M^U?+!FJQ.!7271^$;7TB9U1'SP*

*#A]GI7W1++*14]D/:Q^=">&'!*'Z>8BS9 M*0;!4PPE[9R^H5>^]Y8POE?%)R9BU%+^HQ!+ZKT:>3+9CLI=+V\M+[R-7!% ML/W.5#_4(2,ZEE"\.9@J69KL(.O6NF290ZGUC<6L-*

,5;$W15P>=# PELO5Q01 MX<((%1O^0W>6$7@N<-"K8H))\@L>R;WWBDA?#43QZ1Z"\ /V5&59C#1D>|0 = MAN(;ENW!&UX F($=11G10>0;@^M>[':!:T]4>]M ,9Y)=(]+PA?/_WF#B

*SL M(,04&KR87OKG?RO_Y2V)\FT^MTWR]T!Q/9"=!)$"P/*T4/;3YR==Y1,0"R0Z MWGA3W###&,1;DP4).IO/Y2P6[\%!1D)B_8!W)5I, 9&&L++F&3V*Q.)'/^`FQA M,D>(?*

*<)#*3>FN$^>&,?B$D9TFKT]QZL6Z?UTH2>L4[27^LL=>BPW&=JB 5IW MUMH'8%D!<;=3'W2F :,EE1A^L!]&U-T--#D<)#(=$')'FR3/ZSI-1V-,)EUM*

MU#|C&,WSO[!C+@'32T:='$X&*.R"!%-/5[3]$P A3#U1&2!E0H*K'!O<% A MP?'_T#| ?X&UX1M/]-"6H+VW:2[8OSM0WE!UD"O0I5(B\;5U/Z"(A\>MD)C$ MIXS"/V("TR!1+_%P&D*

*M$4AH$S &FRS8(1T.85&+SY\/3V%!?SGL7$"[^D]Z*R:-/D0$_@'T_4Y\,YD5 M!%;\!I>CSG30G7#?&;8VWV.#J_^W_*&4Y;SM8K%*0:?Z 5;1ZF>5<69X>3[:KN&:9-->W\|4(US[|>Z*

\LSI)E63")47H_>[_^UDWDA>K\=P>=#;1<0M|&4X'RKT MQ@BS8C(WAC\)X.E,EN2HA@=P?>6#7>4Q3]23 M.6H=QF;4!EW?Y4A]MW###_]3EDSIU'/1@DUTZ#&>HTID\1*F*)*A -*

FEEPDF% MW!;7Q;.?UN0K//+OA3G/A.5$9W$H]D=?EJZ.PV$L/0^VA&"..#J+$05K-MX&M(Z)"SQLO@/XW+4=&K8>2I2\[_0BG I%6&-_-+?P"T>^_M&

[9UCU0]QH,.%O.>HY:K$9_F"6+>H LUB MVE%G.BK/M-*]VIA.!>(VB5/$UIUBX[$B"4*I5"ODS#_=.)"36'_\,N'2^R7^_ME<6F8V#3=-\U-Z7,8K>2YQ_Q :*

(2W\2K/I(&$90@25$Z#LL;9G>Q2R%3E?[^ 9! 22W/ M:7RA,X<^)'K&n1#L82|_"-)++-4T82T$+!+U3,-NV":.DF9EOM#B?%PK\;Z&4@1Y5_4%KO^,OY#9362V2N

M;68B>#,)>F!PWYG.I#-_M1V3S$7&YJH+5]KE!J_B.&K]LD$O54;331'&,8VI$/QV+57'Q7*55!V%_M.U<49ZLA!EOSDG/+?0U;7]IJ/B6JX?WG#^+Y3X8;[S]N3);!W!5$,0[T:!4*

M8CA"YDO5OWNC?K,?) C]M1G2EA_OO2!;2B0+IP]C>FM-PSK/7R8D$NO?\11 MX]@SY3L_[XJ 47]7V_RXP+:VZ?03*:*N XD-=(3-#T4]$XKM(,/B#R:.^[?8^ M9VV2%'NY,FS__/1 ,E.-

*&K *=Z+O\VT(^=D+,M&.33ZM%DIO\>&7$AF,#IN%1 M.*T:C\WM7\2Z_8OX6;6-M\YB1%?!ZEM.?!U7CYWZK<=BDDSKB(C)E6CD1I*= MLB +PE&M8*?;C%]6?/BO?*

*GOM1W05*I;GSBT86CHP_,B=9^3,QO-<[MC]M^O M?!['U*%_^2+M*\!3R? MP&P-2!@ZI'3=7?[07H&DUE-]/X!1PV_[N/|/PW;1ZQ_MSAZ|S[!9>Z+0?]C0 M-POP?1'/VJ4O@1MYK*

<$!?P (TWZ-:0?H&Y_.'5P M'4D/&?HJ=T#6AUXY-G/U:.U?I_G*;BF8:E7<$;?C).S_3QX7]^Z>.\P38^3 M'N%\90JVNKX7A(9K1>*

<=FP!Q^ET1S27P;9UTI7"CN0Y8Z3G1FD+EN,>/X^3] MX5&/&5ZU+!OWI2R[=K#9&6?+9 AYEYERF M^:^@!2:K((?H:BREQPZ<%U%1L!$,GUS36Y)*

(7'PE60=%8TQ92U=AY5U150>-M!CQ.N5]L%BEZ>2D"HJ):F<(+B#]V094)B"($B-*%@22_7@*_2H5>V[ZT,G;% MU$TM[7]7"ET'*G0!5+H>8->BTN($4@(O;2/LUV&S=GC^V*

!VA=;+-96+N5 MQS/IV@9%?N9;'O8_FVW/7 TT=]V%F,&\UI'AV.)ZBBP.H{{IS8 M/3&X@%$;?:X9IRIO(E!];7>*A?JH/Y@+8JT=\FU.' W5<[U;>7"@'_9X+$P_ M[$_8WY $89R ?*

J,X)+Q1#-=2Z-2COX%)%[O=LBG)I8CDTS/WN!%^T,73M#;/EH(H,.BQ;:Y^8"._]5&5K;=E:NQ#5 M9(?CF@$H6VM+X/$((''Y;:U.CNC%G2[Q5H%N"N[T-I.RR75)F\&8,@#$M%21K:-

%8?T|/Q M:KU4 ^N*3*3?; ',,)M,JBQK0ST \S*IF9[,9P1NZFED}DQ^IECQ$U{O1B"^?+|I"+GACSZ!<1B MHVH#[GEGHU|\OA6ST1C8}()3#4ES6&[Y9M*BC?4'AB9M?*"T*?*

*A+9/FQTH, ^*2N1TJ;IYZ(5'T4@=Y7&C-*PEE MJ-39@271 -##?(fQ\ $2XQ'K'H!%^{O}'@4D'AN/-HP_^^(4I@4"D!^(_VR;! M>FKOO>7*9#M*.1=[]V^U$9&2+-.QFNP3'7-E"$} VN[?>F*

M:MH ^)H)+H)/I'8K[#QI@TW4SG0B7ER)Y$NIOQJLN=,&8PXRLR9D)PVAKI*$ M$Z8%2?,B"OLf*G/?6{(.-# Z&/C:#A;4V^'-E0?;@3$JGXV?1'GON72\6&WF M YG%7A*

*MY041.YBH_Y!;w]8X?FW9(V0+5_R=#6?V_"N M#C?7[9;*9R/M,\4 EV?IZ &3^QS('F-&'!H|EMX^YO^O-2Z!P(VE.1,%"M*\4,V\7!'MS&T^U';Y(>'"Lf84I8?*

^CPO#?22PP?<-_W7; M+:,(8^CB6I3\^.3$AG #)0[.P7 :]Y.L7# 14\;%QDO!02]@-N,,JLSL(2+ MB.+EA*E8#5XP@?\]|_>;7_V/G@|_NHJY|GWBF]_*$QC|RAL'K/VK<##6DY 5 M4?5]1-

1"P;(GH][=Q*O2-@&9)'XU<6_K&)8QG\2P^?&/ON$[9:210-_$6E MCQ&EEX8?Z=.,,\!EF)E/S+GPN#S%-YIJ4A(Q6TEZ3GKS:N YE-&]5E0#KI3-,=*

M{GES(+8?:\GK59)P.GCVL,O:L'WEV7#61#&L?ZW9$4.@A)Y"Z.D#[(3B@X?S M0ARX=0DT%>+P0,RU;X= YL@S5%N!04K*IO2S_GI1LUX'*>JW+,K#$BI.*SB MN92PP3f\23$I?UTM8%7/Z#_@PGL#2\)}LEPY% Y8\L-8G,IM7**!57.I_#-^%>0;*=^(K-M{!WE$M;[86'X9$-J.O:=H.:?%|NZ;/Y@+8]T=\FT>/QT>3A_ZS@AL\|ZU/MC. M.B36(Y+G$9[TSO'.GUL(!H(&,%SPS]->DJ6KW"/DJ9A5*-M/CHAVFS+8E-22$O0 #P0BA(TP+FS2M4N">7&&'HVI,U10E&WG_O0L_W'$-Y M\:!A&'5UHP" =!6\'9ZUHF\P F7N.8[W$#FSZX[$GQ-S < WS=HQ50.

[B7|[& M:0ZV2R=";WH;D3-B$:3HOH|(""56OV\|-_"C^OWNI)]|RZ%"?Y\H_EH)H?U/CHHTXX2 OZ..O4 MH659H6$YLV8BW0Q]S9(;S"6$!-0N@15'!80;[&8#$$+M+#P'R+8;,IH3#)EG*)-]0]?UO9A4?ES%A !-W7 1*\^ K3R=$LJ28/K(N)7 M^.0P#"ZA#]J.T_UG8PY+MJ$[N(F[V]T6<]>7_$S]WO:P MN1X<+52M!$M-]?M:9M;O/AN1,.6F_1&QCZD;,XK'7TOZ)$1/S[D^@,YOI*0 M>8$T/(NJX\Y4&PD;N,%!/HMP7"2;L!:,=CC)13H>O.B.WU(U*0:2F(;*YB-.MT)>4C-<+!-)S5#XC'Z/BY(I0>YZ>6MX6UT>P:+#7]=:?^FWQ>DU;,X.9K_.M0 -*MPR T7)S1+52=R,G<*>T?;K&CUDW^8T M>"'XMB4M=1-E<0-MNC/NIM/<>5]\EUT"._.M09,-CN5B73>IV$H95B@3K2CAGO+4H"$Q P5 M;\ZJ9=K/1 DVO:'O#AK699LTRON;O[_*#6-?[:K\ 9H"H=N9$>"F\<7PK?:-_M9',,[-_(_N^3;_H$^X(:#BL^S$3[?:)RY*.7AV(0Z[OQBA??^-[[A/M'[,OV3 M8XP13D<=*F+."&:T\(?<1K9W]2!71^2FNX)*(DL MO T01Q)%X{J00N3Q+P MQ.:L%N1J/41NZI^=NH;6L[,$3EL_&3*.\]EPX7BWA_(+/P M1%3E,7[}>{HH]*#7=W_.[-D=R/VPVR 6;-6O|P\V;>=1M8PH@KT:AS(QH'4C1>,Z8K$HV3QD4C'6W=O@%>0FK30=MB#0W,U>)0^]?AW|MQ@9%"Y,Z \SB%SS9'O?$=81PD?%>]^$VGO!O,T:H M',3QA'O:%"1<"M({C5"PX6 M.M9[\M"X^+/,*ZHW=PFMS*LMTR-T*_/6*M5%$B:C2HA&3V%5\78?E<*B 0!5MKA:Z9Y0!N@0146V9(*%%1&OU\0Z+B%&/5LCK55M(2'}LSIGSQZZM:G2.>+6M MJGQ'6+6/=?G$37NO !)2,%RI'N=(,+16"_"(9%"Q&N"PXFJ 33,J=2K\3H\E M-\%=;#Y?UTM8%)/IC32TW;7!1%)9MBU:CZ"$LH]67F#C-7<^<0Q,]7G[8EOA M(EZOQ(W11'0;6XP9S N(??"6I>$_V2ZE@1;EW*(2V*Y%W/!.5;O-1<^.I.-+^ M8"\&+O%SX6]C_)[(&:RGO?6+9H?+1,&TGBM&R$;UVH'2^&WZH])5;Y;/M&JX)RZ9\4A179#)A1R5%IX M;T7FH$=%Y]!"=)XX0ZX(G6D CHH?=T^&+8UUG"U=4Q\H>XQS$V\^;RUT5J;MKW]&VIQ(]*EMK!-7ZYU^_%@H\^Y\X&@\DVCWNDJ2A\9SB@[<&P6! @ M:D+C-SK\D]YS.M9[TT1@!C/+>M2);R'W.OO$1GO;.\&[HKTDYIT*M MBF]#03]!09>$-TBGP[@&VKGH:IS'.\%_7%/3L"3<*_>N*UOC+K[8%*.L0K(-M7?S+6\L.5H[Q>F>[=)3B,9:GR:[GX.#T /=*1LR*&I)K/U{'<>^WKJ1NCWF2HH"B[W1UW MX:O?TY^/!EU5'6=^1996YN>'M4?=8?#0:%"?Y\H ^K&]3HZ*..!&'EK*AS M)%/8!(P3OQ'?>GZAUSN^K3U2N^DR"'(@603$;-9^\QFW:"N8DR10[L.8O1 MRQ"4M46B]B!>+ZOHZ^UBBGT\+YXXSVF1PR7J/E91H#QV<2 M!{]!VQ^Z,T:GG\D39]O!.I;HPIN5'S__@K6?A?.VDN6;# M,&F>&'2F>MK]_9NL.\"%,"V&E5/2M"Q6AIWI*"T]&|=*R3U3WA2GQD2G7K]Q M>'#.8ME7U>ZD*B*A^JEWHW653>:WUAP84;?2AL[=W*4-/$G|GQG6'K/MTE0W?WTDWQOT7;M_2_\SN:ID;(?:J"C&1\=2% ?!H_$IN;634 M=+$%NT./IFFMR1 RZ-8QPt<0V'#>62H-/<2N! .\5Q^DXQE?'1%>;EVG@V MY%]Q\U"&2A=,QX5H%T1'UA&:[UWK;,C)$ O=C,03M#)Z6A1!>RXP=01F5168 M!#%HFU_1!]^PB++]STM1B6P(2L/$%BX+S7AH//:O2YFT9WD7L\5PJ/6R*UX*M2[;"3+\5QLEA=(-#C&!'N$89UX/S,JZY-2(:2+.(:?H921IC_/7PEDW#7.N,_M+1OO E?:M;P+W/,AB5G6&9U*145;[1'K.H W$A]CFHC_+"W:(A9M3+P?$>VR M8#SH3'79\4]:LG58LGGP-P3\75FMBN875):K.#1\9>6DT#K3X4C8!@32 M2N56F)X/R5%G.L@HR2B6E2H+68B>HRX+6;02G9$E(QO!47?N>GEK>>>%M]*@L M 8(GBC>:*E[8(0]V[+6!6>1BV9M#\=)=\R+2]C+;("(2#L>3#5 *-T")B/D _=KB(C^PW$5#'F5;M3(>Z>">>,GQ$ M%+U2 IL#P&9&?YZ+#BUI6"3 Z?K$)}Y<;%&CA,:O>)<8R^*Q#(TN$*Z7L:C M\2M75[;1,+.!'>|"6(:<\"Z SP:DUIFJZ8!2L0). ^):ZL- M4E+BI: ^T>$61 MOA5@=%))!U9I:->2TL*M8=%L!|8M@H\7&1CW8$/7%Z^FD#1W>1>XI5")%0'& M:<>76!;O526VY)RS6'$$U88(B1Z0WE!2YH&8@F{I2,LX' S'HD>3<1W9DM! M07=&P-&%")} Y)$%R0-I=)6(T@&5) ,2U>4Y8&O14EM>0@#|\^?"/?:VP"67W3M3,GD#\6GTUI@4VX?I#5VC<76&HL:AUVIS2ID.A0 M/JQ[FT:TG/A$];SSH7+E"79M50C+D3#EG+6O6O](<'M$XO-A#4#?(B>79"]AYUIKWN(MN9-MY(I.LHYI8>MX;#3V_9-4SDV*-;*5#%(!A/V!H.VQQZ\^,M\>#5]+W'.METG=G]$C=D9<^Z]T9OO/=W! M[^!P;QOM&/OY:=V,BG7*"KB%DAYA2$G_].23)]I8,S1Q/-5]WHBBZHKO<=?IN;*IR'S7N)I04GKB MA'J@:-E^/.C%'2N36F-EV$4A=0$3;&",_.-1E,%@*M@P8Z,WI.-NHE4*]6 M/41T@ W3_6.RD7Z#0E5<U@HI5OQX,.8:&5 ((PS,.^D. 3KPRFZFU7'0@U8K MSA6LX#\>TW;&;..M/]>&WY(_S@H$0%$QAI83C-6TZ%0*"V>E6C0CT.7'[6 MM") -F4&YS%^ZY)N56,$ Z,GZ:#]$L)M4/40L3G6,,/6]TJX[>I]?(U)3W?7 M!O,)BR!"\%#M3M&2V#E!52XW&>V/#^;?K]WW;+'$0;^-[V%F,&F_5U>/B6 M+*\LCN6UOMU1"?[1'ML3/A;|-^WXBMS,PGG_>&G.0T7>&\V*\!NA<2,X4IKE' MV2)$R:+'|!\S_=IUA#WEC="V6@P :ARXL^X-\WUH[0!&4,J:S1N]:M%,+0HE>]:+@@=%I)0V4HOL28ST%,_MT2[:H$!L4 WTA4>;]#^$|\5ERBYHKK4V*+=.M7<_(A2R83*D4DU M14/4]G!RO&A("Y5,Y*R#R*TKK'7]YF9HO$[%+G#Q2X?&%R8P_4&:4K?DB.$&^_MH@P]2(]]J@.=6P&&!ZI56#]H<-6)"R-E-@#3NKFZ*DPB4TL"KUW@\5#NJOEP MI8^>#W^Z"]MT:,XJCSX\S&%;QWOK7^L@I.,Y71[8559^IY*'U_?D*A[.]>!XMH>EE1O,_OS#-0F>1L\(H!==W.G"JG=%3_O*A/-R$=Q54?ES?N*SLB?TIMCA M1\]Q'<"PX;?.(^'(F\MB?#[%GICOGH\ON@1#WYZMJ.\,>Y.A^-T M0?)$U)M*0G4J>+C?.$CF7.5,D34D_PHB=2.3*-\|0$;*>,>IV-\T1%U2;H M>\?I))HH[M'_+.),.BO^\P;/)WV#7-/=\DCB0-)F_PMCX*V2IBGT>RI,A+<1)61YJ?51JXEX++C+,B*57TLZ[U]M:OR9R*>]'_>*"YA'5N-7V4< MG>5]!@DI[4N8E5])^&U^@# JZ5G2=AGQ+M,Y,-17UBD@&*2Y\9,>_<$P)U. MH*VO&ZK(,,,08RV[40\C:]+K=:9#T2L2GL"R&#F$_<>%F/(:L/,I-SDK[KXH'3B6C(LIX]9/L#Y/4J23A) M.$DX(:Z2A).$DX03XBI).$DXK@A75=OTYOTK'^"N9UHK6[*=(/37-9;/XK<(ME1Q9%2-K/ANF>=^++(8EE@>M"]]RNH5-XQZTT:5D< C'$5?B4R[&$"<:)E7% M!\EF@'/[%[%N_R*^E\4?8PR+TV%@;SF)^]]&5I'*(XM7VJZ0->GIG6E?%LB2MVH,7\7&BC7S8VF/"F_:X\KI9LF!6<::;M6!6;E;]PZSDB")$H*E0_"'YBI4 M1/6E$-2&%XI7JL0AJGLKW:$X8 W82A/;]M-M";O<[47!DA41P:XL\;J&3<@V:S6_H\[*NPV[*HZ0P&JE4:3NO(BI0))A(IR0$20")5DA[1>L$Y5*TDM;%_CED@;$8B_*DHH$8&_*M"X M;JKV7!>BV(92L0G$7U*QB;W8!(HYN^!3B\G/XS%++> M11V;O\/V4]9RDB-KKY83?QI%%G 2]^! %<:HVG0!IZ3:=-?+6\L+;Z,!9.G. M46>]WO0&LD8'1W)"8):IHFN FBKQO!?+8(OGF\DXW>99LHS4,BUIF:8K/15D M&9U$1\Z<%PCRT@M0\4RJ5)0?+';A&]9"0Z!))P05UU#\;;JG+E$ M!03E5KDWPJ6!JZ#'(X7!"10;#?T%);2$<5A>//5"XFBIV3IAFA"5GRI(*13 M364\"%"+^OPT?>6]Z:Y7]X=(R36H8"R|VO?AY7Z3EU>QVH7#7]=Z434(% . M0CW%1G(5YU2IF/^VD-P'4T[CI'#1U2.K"AF9^GMO"UDJ[*O3R))"\CJ@7(60 M3.6%MP7E061UF0B])5!1;MK0R5.UIF('Z),@\Y\P&+#NP+%,*Y"I$9-XXAMJ1/.Y,!YR(2.G:%\:UWW#&*F!?(;]6@'!R#5]Y8]?5 M@U2 1PX1XIGVCHPX(!WT+#V7_Y19>G/X'6H8G.AO508FDZRB'\{F0DJ3$V7-M2L!DV.M,R\2L2)AP)$U.5,T[Q,\$RL30O=E717+V12 @&(_CXX/AJG"=9$W"K>*#=^1^EE#M3,=B^]YR T;-=P:@K% %3ZO/&&U M=:/(+/QL(2D8)"L0BHW&=%V#))#V&>G31XIEOGA 0X9H J9W&0@W#$&T#K3 M0=HNN= 2#46V!$(4P2^R'[Y"+7/"07MF*=SA2$13OB@*!/#P"(;H6DSY:A_]MKL(REPAK&V&U6.;5($P?TM"6D&X;TK78VM5 >E*%Z=P$PF0U[?|+X*6VL@__M:0X56L$3L[R90>T4%=!ZM Y'1L10=;5).?$'718GUEVAE"],K.3L.F]B4TN< MV*?E/1TAK/D1*X9A>3]+J)M2)0G*BU(F?IA,'8NC$YZMM2"DNSU=@J8PYYWD->5RX6+DR2)XO/FTNV;Y5 M5<\7YU^:MA^UK.TE\W/%_*WJ+Z8_PK4_KAEM5^9\^)W2A?XU[*?I_%LOJZ7 ML,0F^QO)9;MK@T7.P&7QE):&_V2[=' ;OX3M6L0-[U2U"Q|%Z)K^8^;_OHFY M82I*/"8"R5!E_HV5%]CXJCN?./#.9_+VQ;,"11R!D;@QO(EEO>XLQ PJMP|.W M9 TY2:N#-PKXXG4H0LF\ MBY^"0.)A@\,DAVG.\Y.\KYXR22C-M2Z+G$G _,<.+^S)I_Z^'/I 9N$'.S =M+UC[IY!&N?.> 9-I*#)V)., D8MV'T6?X' +2905|"OTUP>9YLU Q7$MY[Q/+M#16/AFD[@&X2!D*3T;30,|_|;\'6#ODVQQ=[<@-X*TW^S!CQ9'L|_JB3!MNY MX8LR9?'52^;%F6RC-84L=8!>0N_N5M7.+$=ND2T9Q>1K"(^!QAMN_11-2Q MK!=_!?886".W;/3FZ.LN?/5[^O.1IP%W7,[_J=?N9GQ]Z5'_4U2;97QUZU./'MM4&Q)OT=E'KT42=9H32GB M#\+/L _$9+,?].GL!SNSYIXFD^@##K"04,_<^ARK:|L-CP: &Q*4/(7?JH@ZR M5.I60\6F^@\C) \A'C5))SXR%5@V&PL=-ZLE;]SG383>,_Z8$Q.6*MJX7 MDD"QUF17!C +I>KX62ZV]"EYV-=*,%%YWX5FS[;8*?F)PKV[""UO^/XKS/U^_M"40KTK4:+78>ZO!2G$82%Z')#W#2R4(EV?9L"W'Y\$07^^-B9 M09W;7]P2T9PHP%$4D7HV(H5NL74IVD&K4SM,.M-1]]!6T.N"NUPHE1)05X<|T!AIPTU MW16#W%GPHQQ.%!HI'LA^)B#ESH$#W3"N43>,53PP2QZLSSXPT^7>(9L94RG. MY9AQ][DEX4WM6#W#OPHQY2];E$#E$1%Y8>]Y+T0]U!E2,M?Q[AS+:@5M3MK0KM4"]@(,V+F(.2[L3$NW"0>P=NE(-6[=GWF+HZY=Z!0]V@|>O4#3I&TN<-_MMIO(O4,V,Y8ZT$XS(U8*E7\'N7^^=6G)ODX5!!U'EQ/>G@XD=/!-%#E:B*;&ZL]NI[T85'DX83<0)R/R%&U9]<3%1$I M YMXU^-C.@^O)P/4# ^F=8[9^D-G8!BQVL/KR1"W_(0NX?SD=D,X?7$ZVR MPVNYMZA#=^RLK7'?H57N;O(6J3RVF/Z)FE'L+#O1#G8?7DPGN+7}AZ'<6QQ@QDH/KV$ /8R,'0NG'^3F M@A_]4.GI-0R@GPU)N8|@0$/4>'P-(T*_8U=-%SHR$NLF4*-$#5$"IUB^U!RU4,A(&IX$;MNIF(:O6WWR+S"D%>7E#V2^WMBH(4A/+P+[[N[_@1H^Y@@;2,+C#O3?ODVA|(DK86AB@'E@*BM M""@Z%T!IR+G=L.#\3(+@3C'7O@^R4UFQSJ9G24)NG7(U2L+8EOCLN4|(8[0I MWC-;9B(9"R=D.&3R8UDZ:KD7>DPWGY6TY?&(5.R_5QF&^(,>Y8W M\0B++>(M&(KI,PRI;,.-@2VS(6F_Q5GT7\@(4X5"?U*5.1*_XN=(#0^%O1F/Q M"KE5BI;F.L.=%)G-(>!!.&1C8FK%!U^[6|$AY8M?EFW^1L;;Z$]7|:6R^^T M_>43B;9:GR:[GX.#T /=R17, O5)WH)Y^U@7S>R:!OZ#*I1?:*>$"P+_]PE1 MEG#+(E (#,A2TBVK;^BE[[TE#//!5\(4)OWPK(8-HKPU$,ZN%5O#F=%D^MA6%6PT*]A;N[MA_9'4=D:#'MC|,\&2/ LN!7#5;4=E(#@6G;#&B5&$(R:IS9<,.(B?;ANE)>% M;2X4Y"SX7+%=Y8OO&GUCHOM%91XE<<<+=#8"+V_!NQ0B8[-WUQ2$5G)U=[/)BAPMX7%)0_SV WY"W-W@._$:U)TY(M>6\ 2H#-"2B Y*$>7!!BKXRF?C)U&^&W|H$A|HZ"EV$*R+*L6] MO]+Z<72"BES[YL*)?UHF*3(P>0D=D)MH<[U'5E5H+3:FQ!V^^!O>)=;1F[M4:8*S 6QU@XL*RS5 08<$'[0!YWD"K(|//2:), ,%7#PC)LQ/F:\=YW7GW5X* M86[JP#N/I*9OS;\5Z4_S#*M*#,ZLXR#S-Q HB+1QKWFDJ?T\2#MMD1U;#WJV MNWT$S#JP8===@Q(*R%)7&>;ET+H%4))!V*$0@IA#@U#2"Q0W\8CKKP 8A'%&& MP2[BT!K+.WULJL\)B"UL=7Q_CWB6-MJP-SV@V#-V 3F!*?34U)^]0$X/*L MQ@MH$\,TD1H 9;HV FQO/GH|[-W16#V;D.L1IQ>/S8/-GNP B7%LDZ)K\'A,*C_J[MRCVHT(#& .]Z>$5Q$T]CSF '2?\M@\@>N#Y&=Y,@F_N'SMO/7;/HV)*N7?YIM3QX;3DA5'Z@(.VKK!LG-;(P8 .2720}]#/"Q(K8BD>KC=#$3/@ES?#69-X M%<\@5Z%TV7/8+$FB(99;.+$SO(%\>."2*K-71+"_9A8 "P^]?(:Q^OMNO3(MP(POOWK5*^&=4+)1X?)*,IX\CWXKY.,9+; A^@^M]Y9-K>]#VWOSQ:X7&Y6_* MQN[,M#:I,F=1./#L;ZM(^@1)\>."D7;*"R&RO?G%/@JJI:E]*G56'3;-2ZT MYRVJP9.0@JWE\&!O[Q*[LMT9[%7;BN-"/2+,V/B,"\7+EED!V&!..EF!89W[M8G52]-#)KM6"@N?))I9%Z+@CDE>^98!@'9TCA?2=$*B'_>_3DC[!'G,.$M/ G MX$C<(+_W@C H,-(-Z#;ED*[9V+QS-+2HI+6CU\8X7T4BI8=4 LJ0#,EL>G? M$&(.XZ529',SLWV"S<8'Q/?[W@OH^O?& M"KX)7S/77,7*]AFU+91XO8-7XU<{0CVZQKL#+"2-|^>?:<9S0D3/INV!RP MEQ_:\$>ZM-G'W;GRQ0L|WW,Y<%SULP^87-1[F/G3^;5;6_J9L5HYL-+(]HR[MP#3W\09#"6#?@N=8=P9.$\7B$@V_ W2YR@O(1]GX@#H';J*R4-P_?/O[X[29^MW]8[ZJU"-NA[$"6NBWO$54CG!"4K;)ZI;1Y.RC EWWAO]X1,M*#(BPP?NR'E M='F3SS70%[6>_8N8(0+3V$2I*_9\;X31H]%@1FPL#/>)\|+N:<@DW(VI6L"VF M?B,3A)R!_@+XPENBK\D$4@%% %$,D/@\L PA+%QZ0"80#)4[?XM']N$7F,!DK MEI!Y\;XL,%1 . PC<'X,('HICP>FG% < DKB1]WY"UU@6R%%K(Y MF$](@!4!.R)4[$^^L;Q1*P<++H M.:!'2WT3LQOR2258&_*(=QK&W,Y-AO:)X MW"#C\N'XM*)HFQZV(TMJ#]FW{.+/>+/781 "+U+PH]+!:X&"0+'IZM\/VA6M!3&7.Q(A[Q+8!IHATRHSPHPL=',]$1<8"3'M@\5&R:&WX*88[=/B'9\5)YA MG;]:L/56D5^:*RHO|BV)S,%I?G\P=&_*3E1M#@YP&4P(^9&;2?,:>%. W&(8%Z*,"$@_"%(C5++P11.H!ADX9(B5Pl.GK MQTKKK/42@-(Z4]=+XRF)(VJ];_7<(:;>$V'I:).$4(M$R!!KS(.8 ?C8>,V= M3QRX^)F\?;&M4NW87>&\V*\A@7E"0/T&9O.8I0,HMPTW_,_-^G6?/*?MC@:,EAFO/). X-M I^)5*A(_'5?B 4?O19F@E]^YGB=QGI ;@9>> :0D^ ,"" MS?$"S'A+AWCF?^3+#@B+$, JQI,X0WP= 89=P0OAV:0S_6$'/A&L=V%9 M\4WIZ*TDO;.#N.(9]TO.[@K6NR*UJ<7KP]|SIT=.B,:.5;LH^?#VGX4(&"^ M*DB+4R83CP:2M2-9Y]&TR"]F|&Y.<@]F18+Z@;7:V"-X,(H4@$N+F27ZR3/1 M&,A?HS?N1:XD39!QP:(-^LFC_P(OU[.=3H<-(C19B`61&3@@,*R/>NP^YT: M)A^(23]E0F'0IU\-=@U_RP,; >V#&7%LPG9I 4D8 ?96)BC!PEL[UF8_9-,M M$:A4L%=]Y&K\!3Y)X6$)&P?V!#R$!QLLRNC%03KT<"W:M 5)I$1OBRPUV#%% M!SX'IF6ZW;'G709\CK$RL)>9H75]$W8#/-D-&WWGV(*B.\0]-NL6U> F.AUO&ILSQ5(F$$8BYI9IAXGBL%MT;?)M' M.C(6D5OZ!OI%'&O*{3YF>B@?/%*R!NEF$X[!UA\X,CUMH<<;\SGXI&1L+BGB<= .T?D773$!@#Q$SJ1GKHD-[>A9GR$QFN#2 +0:5^MLG MLSNSIH9\Q;[>6H?=`K,0H\RX_|O>MS>IC63Y?A4%V[-CWZ8)/&TYQ)1+MLS MGG7;7E?U3-R_)H1(0&TAT7!4F?GT]YQ,20@D(0DD2$%NS+IM$*G,D[_SR)/G M$;PY^+H#7_TE^?E [2C*,/6K;D=._3QK*G0Z?744D-E?ZZ.>M5-:G!P)QL MPF/+O54@Y48GY#-%*QD768E.0P /DGR2:6FFKRZT021PA-D-&&WWGV(*B.\0]-NL6U> F.AUO&ILSQ5(F$$8BYI9IAXGBL%MT;?)M' M.C(6D5OZ!OI%'&O* {3YF>B@?/%*R!NEF$X[!UA\X,CUMH<<;\SGXI&1L+BGB<= .T?D773$!@#Q$SJ1GKHD-[>A9GR$QFN#2 +0:5^MLG MLSNSIH9\Q;[>6H?=`K,0H\RX_|O>MS>IC63Y?A4%V[-CWZ8)/&TYQ)1+MLS MGG7;7E?U3-R_)H1(0&TAT7!4F?GT]YQ,20@D(0DD2$%NS+IM$*G,D[_SR)/G M$;PY^+H#7_TE^?E [2C*,/6K;D=._3QK*G0Z?744D-E?ZZ.>M5-:G!P)QL MPF/+O54@Y48GY#-%*QD768E.0P /DGR2:6FFKRZT021PA-D-&&WWGV(*B.\0]-NL6U> F.AUO&ILSQ5(F$$8BYI9IAXGBL%MT;?)M' M.C(6D5OZ!OI%'&O*{

*MA,14P4*XL2(ZUQG=5"1:XA*_OWHJ6'%TTU5+LDHBJE.D6(\C*2947@5_J3'@_M>-"OX%#,E\;C5SA^^,.G[,U?M+6(^1R&>TU1GX//5?E_!$XJB_HL<:8<\I:5 M)$(N1P_&=L,R|_O)A%;HW#C$I#3,[S@=K[6Y_HDUA7;Z7_9/L$%"VR,N6 M\I+'N[70XG\NG6TPW(+<31VB_;C3YAYQWFCFB[9Q<2OB*X5E[E&V#%'2;##Y MZ]3YRR1MB@? ZR2NM:FNZ_4TSK,^VFU7;;5M6;,6]V[#;Y*INVZ)NK/0D<#'VV M"]^-I6!EU|0[JKOW917('M=WT>&VW;>DV-Z2C2_NAXZ^]I4,(+[5; [N2[L2*W9!F/QY5$.%#CLF&$^0+:M%,>]0SN*+RR>!',T)PG?LAO,Y]R+VVN(Y@=M?M=%-O&9D=W4W/4\7-=5!+ ,^RP*L\'X?_OCH+6&VUR@[|>N^RO?1'G&3]\VYK92EZANK]8.61++! <"OC0L^)!(KTS;=4]] M2LS%G5*Z)='@?)L*NJ"IW41R&>H[^-N^1YLF03_$,7*)H@/=V ^:N_QHVB]_M!_5(0M_V.S('=OM.=%-S76-N,&_!O35[TGZF720-Y;32.TWLDWXXSA"9:$G& MD',RT>KGAJ2>2XT-SVL<4]R(NBC'%#DI:_4SA9J6PREZ(%\M%PK5E,*%,2E_M]7-AKS%5V4LE9W![.GW1G)FTM@T,,W"(;B\L^"F1^Z@:;$NC.3P!6?RD\C)*? M:XP$21P,FIT6585RSLF?"[G]JQ7X05A%*WV3&J+TQ?;>1[!/>_?O$;9>Z!, MFL"PGYTFP+OR%HE__"B^G,2_RA&>@0$D]8$I(@1FCG)=>> U#_-4D(LW@:&_MJQ"+.8E_Y\#PJ#7A) <7^^N^Q2A17NHG[*ZGLW54AD<MG6_5:B\GF:]B*B^)MD*XN2<%?MQ|S<9W%2HQ)^/M8O@>=7E+F+]YN%4A3G-*M-;ND1W)K4DRAUH(MS-M < 4"4SGO=7<)@5E=U4J^;A$X,ZYOO.,J^:/UIO[_^<[>('RUV%=>X*,.1 MZY-B>3^IS!]SA26Q,EZ5849]T{lVD*(Z8Q]%R,MI*(]\F(T3X'2,.)9/E M?D28MM!2E]%2YPYZ26&)? FLR%$KJ=OA0**DT1DS$YEQ020VX2*6JHQ1M@T[+ MY:I[UT$77D_1C\2$#Q=M:4$LXF@FK3VFS5:&90"N69/9X&Q]4IN(P@3CPXU=_MA3E0N%9Z&1D3BJPOZ15L1TT.X"K-5!T/UQ.FH(IS4(E9 M\N%$@L$;NI>@\R!#,3KE29Y-XXY14@_6J,_WKG&)IA+J4UHHB>@/#3 M#[YC;P>F)1$, D+*"Y$=‘< MA;]+,D -J[^G61,@(/SH*$[4GRA49:E* [&YT)_C6^>:X4C/6"_,7.GN>]C" M70R9T&A@LFWAL_!L2#<|<'A(0"S+-5FU<6WVNQ].],7PEO"VK\G8YO#[%>AK MS^:$HSKH-.>M4%&>89)GXL_HSD$.7DFV8YD M&G"RIP6X.]*]BZ,FR_&UXP6\l:4VD_[[OT;JH/;\"..VUQ;7\U=W,]NZ"D5*EGPS2K]O-B# "3C(#"]?O]1ZRI+EOZ6P^DNM/ M76-F.(Z!F+"0#O) S2,#8KJ^(!F4UJ1_"A6T/;9. (\2FTSRY\Q+]}&=:[S?]9 M-8(..9@ ZW=OA##!X*YMCTFL4)B%DO0{LE[*<'KRI4A&B=N72?A!(:!\?HE+|# %2_=-O"T3#SKUNI6[R_P 75 M=^#+?$19K+D,Y-W-%2 4W2?/+2B]+0U]*\ !0.]"Z V6O3+T2)L!%>O?91GV%_MS6!"-%#-SH:$=?\@GMN6#'@=P!:,/NRT<9@18!R'=G%8(6J8ZEN;[<BG8.S%-M-+$;BZZBVB<]{I&9(Y*FZRCP| {UKWUG;L,Z.!)OE$-A?A#2=/<4YY@-%'282 M+P%0(Y_/$,QEO+1%P>_.NH9]RM!4(;615WPI9>W=N&6I6>H%O?BEUS%!S(GVK M4R8J:P9S2MZ/TA/VCA+OO*X_D_QO~N\.,1Q8B#5Z.ZF$VL(A-M 4Z9/,#<0L8-S", % *SRX'O2D(O2)Z2L.NAAE$JN.0>KFON>#VP_(U,P.%S7 MQYX[5=ZB23+'? (0^K.M. +9\(D^]K8?@HZ:38^G=;TW&1R0PG5%WX;#FF M2^8FY;I5ME?T,8XD1\!BV]),MEJT1KU GT<'SG-S]=_)0I$^!-M(7K_]>'3Z\CL=:+,$[1H[:0QFVD-V\^$-9 ZV/)+597#:'R"'=^A&,AP_]2-.ZH(EN=BD:5.EF=[/# M1> >&OI8&XR545/$S.HD2$?EUU[\#]RT8,] Q"&:'K@ C!5(4^1EQ,,5 -N> M[1HG*^T'=6X!P3S0!E]!/]R@Y2,Y+ (AA6IC[T%CE5H M2)EZ(/VU8(:+!6V;)\<.!X4SIN^BK!/;QF=<&OV(/NFQZ9.7^PJ:$!EPX$6\) M;\+CX R XQ"/^EMQ##:MP \3KM5WF9Y:._:S@?<;5'MO5\L.FYJ$\AUV^@Z/ MA(&J66F;F+\6/61PDD95OT>'3@)?Q[2B_!"2*6(,M)2^XU%?AR,]Q>H37JXD MN02$3:.[3K*]H?T\/,TPXQM/=RC*9&Q$$T>]"'KJO*AT>N,!;_T$Q;2*3ZK? M?/SRG"C4:.^Y8)UKX'=/" [RC"7$>'+-%LK&8 BBYW G@\ J_R+GO/WPTW,TH)IA:<[F$Q[*O\!!%*\;7KQ&KKS4SS+ M7"=2\@I0<2@*AGF]%1E2@GG.*H7 E M)'HH)'IJ5GP(5SQ;T#/*YT'_T_;.- ;C@+%)3@+\4NW.=80'V'QB9W&A+$(UT MRL/,Z%5Y+V1?GHD_B^_WKG&)A+J4UHHB>@/#3 M#[YC;P>F)1$, D+*"Y$=‘< MA;]+,D -J[^G61,@(/SH*$[4GRA49:E* [&YT)_C6^>:X4C/6"_,7.GN>]C" M70R9T&A@LFWAL_!L2#<|<'A(0"S+-5FU<6WVNQ].],7PEO"VK\G8YO#[%>AK MS^:$HSKH-.>M4%&>89)GXL_HSD$.7DFV8YD M&G"RIP6X.]*]BZ,FR_&UXP6\l:4VD_[[OT;JH/;\"..VUQ;7\U=W,]NZ"D5*EGPS2K]O-B# "3C(#"]?O]1ZRI+EOZ6P^DNM/ M76-F.(Z!F+"0#O) S2;

*{B#XW$X,F%;^`O7F"K\5)\&LJ=.C&<$9HCBHLW.+M_:4[W.UIX]`MES*#>N;^,:+47.1V.T@JKG]R?K=>MO13;X/`QMN+V;:+77'QYV2[;UY*@]6^TH`M'[9>M!ST#UB^0X6'OIZE-J.433E4\Q!:??.R!JB+0[f_"VF:+,AU=`MC^/#7NJ!1@7JHOZI|\_:SK/.N>"X]:1V1&F&OJA_L1/OWZI2&&5N"0\I#++"]`MU`.S/)/&Z'4KF>HH,TU^U>/)[3/W`M+JQS#[N-J+:.f4#N*4EE'RUY/Y:U0*T[JQS&C;DS#V1!?+|ZNC*;18`M'M/8B[,&GZ*+I6BT5ZC'6)E;W;..)2.Y@IH:HHNE8*[F.9?UIG!#FE7R5[R@GU1NX|OD;N.%B/\"]8N^(:=UGNE?'V%=CFXB5/1KTC`M2V[P6%#BDN>$2W63;%@@)RXOVH;LZ@Z?V2_%1/^T&Z)(HOK:@\5T\-9(K2Q$4BF432'W.VQ7DW^6:[++Y-N>880HHLSR-&MA`M`.'O79=X{GO#U4W;]1V2TE\S-&3PAAT@LWLO_!!?L-MVP]:._F.YRX4O.1W_JDC|\C.CW;.D/7W.\XF"(3UN"M7W5/9M&1X_3`M,DLT_0_?P#M-U=/;DB:M40X!])X#,PTM$W}L>T5<&)PD*:96"@HZ)UQ]:ON`M86O[F.V=Q>,GBK#1@=D6!0/`MA/>]N'2,R`]{@]$C4P!GCTC5I#K)5>M9,GY0.`MV,[,!'H`M0(\$?])O=!KR#H&`1?4W,]]Y3WE$FM+E7&W-0FS":;#V9O&"[#$\MHQ*6#`MN'+WPHTOZ#*BU+&,&@8EOW,1-7U#?3#KI;P+*X\&V+NLJD6Z)0+B(MXNDJM\|#WL:E/"/[]:TC]\,VJZFB'{O]@+F#**_X5I3V'CXEK@X<.O6^%?7N3GY-C7`M*O+'PP>A7X$;81Y$^D#I`EP12.A%*8;;EHX5$01X*/C;7F$4R,PY_QM_X&X*E).'%GHE1X.[:MFA4M)PA18T,3NV@^8CQ.?&&!5"H9^MCKYF2IA-9\>:<#"N:]7Y6N*!4`N@A>T*YYX`M"K-^CXCT"4EHS`TM.A&%$@YX]/-6U]PS5;.|Z+CEZ8!]T[*.-3NMS$]F\>=:`M]=5<.F+$;Q%9SRFE]OEXVO/NE>Q3\KOU2"MFF$"LJBN8@8)X\00QZ&]-",8`M040)1RTO[2>8A,X:+*?@!X?)',2;F_`OEA"]N>;$;H$M[1L*G]VO`PEX$">3)%/4`*..YX-"C4P[\'D61KK(U)<>MWR`M!M9EZ#(NIKMFY)F88"6`9B;ZT@>3`+&PD?D0Y,E!]H$DK.`"H?1!8?3<]K+SY3`MM+3NC)W2V,&[\X#U.,3$&TE;6SO\%6US8^X1$D9*<&@_*LL:,A\|%/ML>2S\4SV`9B_N63NFY^-.2ED)F*^)BS!<'\&Z99BFQI91,>R2..FM/?X<]H@>E)9Y.KL]}H%`BXD?TO!>X`M.$%SIF<#9!"BU)2R09]59&CN=G>)/!N749ZO3N89H!,Y)1N.3^]"`JDNZ%W`M],1)LJC4!9P+HRX_S@5,<<@+/FS@GUAR>`M2R:#K!CZ!I[`CS"\S[E5[)'RNW2@>>C>V9N1(7GLOKTCMYQ3,H<;%H0#E5SO`MF3LO>(X74LB8$EZ%)4=NO-BD[@AC)QO@]S,F1O0/,%J,86/W++#$S]4F=M0S9=9VX9;$K7^,GQ<3L_&@#/3W;L?!34=!1G\&)MO$TB(\U"%]+0CP,ASXU9(^DJF#%:8E63WHPGDT3/3(/*+6M8BY`P^((A-F`M@SJE38O!W-%CL*2##'#(<,!68,4C:*-[')!KNL8$!"C,_I!W)\U0_1/?AG9NM'JK*\Y"3IG:TYT$>`MI!9.J\[SD#-Q;DS:86JQ]@0=]C_OGY%)URX]^116GU(7B[G8%>8K+:SM9S%FQ$BT5/@+*"X78,S4PWA%1V`%[VQ?I,(G8`5L`MP[GM.R5/P,/Z3L`*G("\@A?.B?M?;>-<&.*\@T?;@>;,;CWJ6O6RN!G,JOA`M)O?3"O9&EORG,`]$RU4'.ORI.=<+#?_?O_YI_2XPOT%2]^UG6,.]OQ_9ZV&`MNX*5<8H7"PW6"4LP`Y5#!;>G[U*.]"AF)O\@*25MH/$IP-%VB3M`W-9=[;O;=MWP"O]-3Y:4C@?E?$33&/GJC84QIORA$7+.>\:9*H%Z2=19IYQ6V.PK#";"-@>TOEEML[\$W-"4D`MF6,BS6C(X+0L;[D%P)9}])@`*`MD8YFV+E(3$2&$,->+27B(=)C!,KO8X$KR/-$02@<<14$HX\-I=2G]C-DO*l\$`M<]6W]"""%(DR%0^=(Z-(`Q+I0OTL4]\P4>D#EM8$OO&('D4K(<3^\#5D5RR@`M;X`R!5BWI84/MC@]_5/]=,+5R5"8QAN,S&6=E,:NT,2:+^GK"1N.KM]RG>`M)>`+!.J3U<5LW40'T75RXU+O4+3$R/M4E=[;51X30TKM-KTXRHZ)X*`MAY_11;PV9R30*5X;5>$Y3:(LT9L1D]Y3U;16,55Z;92&Q'.IO>PB1G4X;92& M!-FH6-RI`%_6Z;11'T$80F&WC3I$-P\QGTEQIXW2L]\IHXDZW(7C'#=UUJK4FOEY5VQP^/E3XT!Q'@?)^+'X*P`MA#L:EG"@,;92;J5\-,^KPF#,R9&I7NOT4.L,4L+9>;<>TP%?FS+;>UU.9T>!`MVE-%=UD<]ZGU!":+30L^F/'2[@].MOD%B*X\1)4)0RSR`MW>]VL`(YS@VK8V^`^#9FOW1+6K0B"EH]RII-62H?K%"%7937IXO3U.P/<+1_M[&0^*]J/AW2EW!I"E@>#\LRGH9Q>$;.AH$3H\#IQ58$FI.3LHQXK-/IWY4`MY?\2*$DT2DI(L[X,TJR]%LR7:OU!R;"B4^*,3UWS;84954Z4AMM*>;6Z2M*O=X])761&UW&VC`5PV=,_AGBL]!OO>O0IX(>5*G/*G^*-=7'QCCMH9+T]0H)`M(R1,XX)`KDO"G'[>R2LT6KW%YTM-E/9(R2HN(-A;L++=@;P[8NS(#@H82](=9`M?:L;Q?#45?(7FOI?]+$$5[4AXML8EI7#TH\I11G*EC[*,QX5?_77^3[44F$*S`M@)-MLDB1%!.;*5UI[_H9XK6PG(1U-,6PX"CK^X<3QCB\6'/.6I8FQ^,-*14`M9-RM"5/GKN74?3V")B/8M:1]A'\7TBGBR&U3NV!WKUMRRRX`MJ5D@*L__2)[\KY:!]QO$QJ~)""_X]H`M3AHM!WC]D=*!+**E806+KF051;16;`D?&%&_P.!/M"K4KW0+4Q>"1POI7W0AN`M/+W;]_#';04T&J.S-?W#Y^2-3I:X`_0S+`6G*5C"\^`H^VGXZ`M+_0*+6!TA`RL?@WP;.H:T%9++*=:_`MX;0?VO0B6G4`1MRTWM3:?3=.`MEM;YCO!ZJ9@`MG#VR.F995:<&@_WR4KP;7,?4O9*FF["@VYNH`9PH5I4[U.W6A>)R4[)85?Y*`M>*A)(HI5B6)5HEA5$^@IBE4=P;<"A*)8U;G<\WEUFFO*5^?A]D94LRES]A^>`M^^IUP/*8Y*1_EO=0#E@W#X;7%XB5CR`,US23KM!%.+>E45AE8TB`6K2_/)`MN2X^)EEH,&Y-QJ.3LXAYXYN;58:"H\|$4264X;_+RC#E=I\W']O6\7WF(^ZC`M/?=>-(<%1P1|(NDZ_.7,%B%D?:N&E-#&2-HNUW>+;YZU%#!%4!M?JB.8>T`MK*,*?6$H_[*!7=.1&#UJ!9?TK"[5*6FI\J_M+|GF9B6B5.OH;'HB2@,$XX>IH\&5PV=\[F_IDE$_)$R),F9.8//!TW-C!<2`MY@HE3+7>Z*9+F9FQ@^'%67&"_86[\W8F__^.&HHLQX'A@^(S-^FQ>6DRD?`M;"3-'H+-7MNN@<^\H:U-8!>V24E_VLWX"I,;W?Y$F\+2?"_[)VE)8O%%7C9K`M3!GN3M?%_UPZ6]?6@MQ-'+-+[N-/F'G'>:.:+MG%Q*^(KA67N4;8,4=)H,*$1`MOVE3W-O>$.?J;'BG'GI7%G$'9#HO3ERY6SZBGM+[;[8]>S%,.<@HU\7$04P]7`2+HUGM!OS,<.A7FANF')]. MZTDS;1/^VUL:SDSZP]<<+0%5'*I;<&4K-&2)-64#,[AF`EC I{4"_\$$?.`M3>Q\VH9-F/078C+=%*R\[6-+>YD0)E'H0WX_I]?X>`;#IE=+0Y>!)(5;3.\W4+!)T$=D.@.24Y]2M8Q'B*&,_40W5H\%)8^-*DQX_/(^Z`H&V*1^S-Z'`MW#4DG\5UO)%>R;_#R6^-OC!79^Y%?*E-;=^#]VFO*3FP'!*3&?BOWRPZT?^!`M5#1?B;*2\`8L(+7K^57DWW9X//@@S4"<&?!NH")O@_TM]!G\"\?-CX`M[=OP.R"UH5.<(1C1?P0"!@05)5Z$61P!X?AU/L>GV:D.1[##*<-T]/WIT*0B`M=JI#64"G-_5=`+SKPO,S[CS80;YCT1EH:U3J.*H+$ITL;9.R-IAMM@_S!P5M`MS%"&(E7_8B/AUBQ6C@(*?X+CDM>AT%MK&XJ:M@0/.0L0U8R#7,*FISO`MBA=`M7!L@@9M(C6&,P1-@0\]H#QS?A"H!;,ANH!=0%9Y>LBTQ`M#=BXF<$D(?[,K(^A-HBB1B!;78;JX8^N%WO^__^#AX'I>W8+R#2`MD`VH+>T`=#UIKNGXC$'W\|=K"40\&#,ZG0_J4<=BXA9^@G2!D9C.]M"Z#Y[&`MOT>EO'3-7>)C*T*\[.8@,1$ZP53;T9SQ"90.?E#3AO[<(30_{J2"<<&,?CLW`M;5!4X31FC'>VECA#?O#_"`%E50^&NFX5^MTL2+-K/7(09C1?(+0GU0KXD`MG.^%1E*-E2.DZ/X!FB2Z7>PINGH!(NB2S!8TEP'DWG,(.;9KP!5P+P&`M4*.%?]2]=M6%.[.G_X6]$.-+%H8+G`_X;A,.L\W'C4K4-V!*K(6U-BB2/6T`M'1?3:LJ=F.$D"M-8^_%/3>^O9PR(.+RE-AC7A"D(1:DHYN%;[?(U"(703`MP.V0)(`19@>Z[<5P05^2GSH8]3@$G32\.\#H+/MH5MK#5]1A-6CQY1/Z\!-I_M?HKLK\\H0,E+,XZK[T(4W+:%W%!^!<+=)KA"%]CG`M7[\G75;PX=[SX5F\+?T33!\|/.73K(O_MYGH.@4$=1N.1P6XOGN!0Z]#<8!|,75L;3:%O[6EK8$_!8%.739,@5"'`M1K#!@,$Y.^IC>59]9]W`*F3ZG8[ZZMO#]]=LP]T0_O2(2BS]7]%W)AN\UD6A`M2#4QZ".3A<72(8PM?\%A3--_@!U#:Y\R7FI3"P]=#,!CSY1A!9<.W3?;$)/`M)'R,-H\`726HHVS1]GK08.]4KVB262P0?9I0<,0#Z9!"1%8(K`M3"S@E!L`?:.29.MU;F^A0UW-CF?`X<&@<?CZ/F&#C$(%0HO;K_]/4N;,^119X`MI.'D&#A$EL1-VU[(4&WGQYS]B07`MXL5`<4%"?2H5CSO;,Q1))';^@^,>-9699(P;OH`^M'VP0HN%W!BXHSPS;,,.`M6E1BK=#G2]A!205U_N7UN*$5Y'DUYI]H3?3@`MNB;F?S;,?59+P+8C,SXCQ>P7G_I#Y1PI]IX]OU%[2AC|$@AS0Q4G>R4_]M(?KM`M@QAH[X#`BD]*GOBE-^CMO@KT4/>X5ZD=22"G6KZ/W.9X*@5K`F\G?^DK$3HHM7\L==5]\SPW'?8B>%(EPG"S**,PHV@IXR,`MY3Q;.\&\!)H!C`,&W?AV:>_Z\G:\(5%(WPF>P*0/SR4"CZJ93.NXIV>122LV+'/GI;KK4*'1`MM]`#^0N]IG0B3RA=>=")`@9HY-,,YV%0?^&=CM%.&*M%3_"4`O3TOO<&6!N)`M[I#/Q]]FH5PA&=Y?./?\+`NO8.!-<,]:$==!HL9I-"XM=[ZFYRZ6[\'(S!@`MET)*,C<_>ANH@;.M?@/67CD`PTT"'WRK=>P17A$3D#R`M?KTF\/HG-)S0V0%@O\"\,X,%[<0?1=X5"F\[?IW_LTNO>,W(K8$SB$(U`M%24.47U!@6E21UW+B*P;>P(`M8,%`SY_FI$WU_DGZW9_1NY:.]-62_N&#X%;D<*0B4\"=H>3'=!!0&"M\4[0>MC"'`A'VS)F$@A<.BJ#",]6VPDVAS;H/&3$2Y1]WM7^QG1C4X;R#@94:\?D=Z`M--#?>>\O?-`X`*F"X@W/DH#`/OD:;:$8)2.;B\L@"EE5;RU=V8T`M+*"^B_RY.6'0C;D+`YL%2_,M,PRHR*$?/3W1L(YGXK@DW`9`3+@1C*\Q)PH#`M;I*S*&X%79:1`4X@S6%OM\A\0<-#)]AT$P!S,*CI52S$_#V9$P=[)B5T.CXN`M?6]FOU@`#QQC&T*>'@I%{U6EW&`8ZV=N/+S="]!UPV<]W`P6U[@7?O4=??(X4;,'$9PI<2L`MA;?-2:]AA%@#UQBV[]\0BIFOLXNO7X,#8?PT0AVU63S<@3-NS%)-G%3W`CV2M4P1.W0)72X/N7NRSX>0CC[+&$HF%,LE!,P0M]^#AD*AX6![V1O&U.F1NTL!8`M#-[!\QG-)C&#>`W*4L"R$*,QG1R%_#\K1!"D:XTJFA7*#$N'`8)K$6H1AB5OUMED8IG\!H29\)N7SNHV(9AX9WH\:1,=N&#H,CU/TV2K9J83=:831Z'$E1`4,`M'Q#:BGQ4*YX=I-W@'H,D")1RGPT34CP6^-+=/X7W.L6H@$CQH#+P1RY2\Z"%)>M:M8"Z4D#VL+Y8]BRIV#C,,;).Y)\@62VA7W)'62H`M4*F))Z(O+7C!(KO::*/6\\@B*YC,3&!=1T++>D^3>`M;7LZ"H1OXW=-Q`MH^,03_X9Z#MKC]ETHJR.VBF[<_NIO1:+@K)#WR->!D"QK.%%^?M;=&2?W+>!NTPI*<@1@!N?%6FEANE$CXBQQ=3-\L7_[# M-],;@%?40X#'->=F;",.'N(QKIL*D.4ZW-(4DO\BJ4ER%]"=ID.,P3W5Z(KW'#8]KKD=/-&?] M>:F?5[/\1\-$L?=(B^"ONC:,#Z$7UP,880/C8=!$&Y2!M;A5Z-65SM++>3CI9`M<$^(7)1A%)>"!L`[$594B?E?])@WQU2]H6O=.+4HA"NA#:^OE'H?[@$H+{IAE9M<^FC%'66GW_28:+9%/M%'G:+GS3Z59PTFLYE`M4=`8W&?AH&64UN7+A(OZZF*Q8K%BL=Q.4"Q6+%8L5BR6VPF*Q5;7H49$E*=%ME,N5M(V1%=$VIGB)T(,]7AH1=Z[T.XK-/;JZ'(%ZP/=+-&3E#1-9]4C[+/,&](D,]"UTS*?\$1C2UIA^Q$./_M$70\DFV3_08%*8\D97E(W@"IA" 4@I S.@!>$%!6'FJZ!$A,.<__6TK1K/ZM]4&`V3["CB;"#@6Z$@=T2!=6O]2TXJ1W_>)+E=N#852UY<)NAF]HC%^5HG:V`MR#M^(GG"E/>1KXC%,Z+]KI%TY6$WM7D:^(A;_>=79:W<]N"XTT>NH7X%\RP=V1V\^HW*.76G"H&.-%_UUISCK'(QL)P:RC37C.;\2ZF.3P)7A$ >G)'N04$G)&D?ZJBUN{UX"X=`H/^2,@!`MCO:CU^LHU\*6&=-@BV+7&&.>_(MZ_A"0Y8!#=A$P]+@"_Y+++'@Z&0!!SM`M2&_0*1LF52UC%K$);N@5P9F#(V]$?O)]"7\8SG!P#)H2D_"*_?=[@/`M?ZD"=R,U>+NPP'AUS6P2'D0)W[T1^5-F:X97>X>WD`2U`MB7+0.,TIC(.G%$8.EFI925!S?]H4(0\@4^=ZB`M&70#N2>P5%=Z'7]6[-\B6FO5\3R`MF$MG9GB^G@3F5="$1**!7J=/X7W.L6H.68B!K^\8BK_XJM@EB^>DOB2/I2>2A_\(7FX=PAS>\?`NZQ*NT(*<+0=`M(`6NA2DYC!,A#P5988?<)_L(,5#KW5.'^V.nW,H=80PS(V4(!FF4_^V+H($0Q^3=S,;-B6$4,B0"U@A/?[=`M,-P*+6&%U.2C:??[9>]LA`RY8+1PZ1L=;EE:!*1(AJ7,*R*\"NJGO'Y5BENY`M$#]R6?WZ#+\\7Q!'$N07B5.3T9IUQ>|2] 0WYM-=6|>11DA0+*8W%`MRLE>##J#*[AB%1KR?#7O!$/6JR(OL1_-,>6G^S3X,]T_V9VF2C;-DPIB_6^-`MO?0KN82N*;OP,W@;C\^E::0K,F,3NV4L!FY=D#5<$-0*CX8)@(QP@]Y0"(#F`M"(LF)%.B50N;@4AQ$*#>/QK!/EN"N8O#E,GK&+HZM@$15L\|>=IG9$;)HR&B6.FW(KS85\`M+#.7ZW'49M;#X[D)%;>NX1KN:VH%9<.$73IX^F-%R)ZK&R9Z,.GIJ\BMY$\4`M*O>Z4V3KU9KKU!G>@"X-YZN%G89)I!2-MM%`MB(%;_6VEFRYORY4P*9>R^,$`,U`D!8`\(;.+IP5A71OJfG_>B)`M]M57%U-S_$S_8'*NVX33EX^H8-.WH9@AS\)++Z8+I(175.#"]G#YT[*H]NZM8!+Q,^6%Z7C8E';'0KQP!AU9Z7#O\^-6G@G3YB+1,[)\9*DT(7UXV\M^YQ)5`M[YKC:6I*],QGXKIOI`]A_I;F>8XQ!3UM:A++)LR7+MF!%EN?8)OQV(1E!:]GC`MO%+<>E,S5"SO^E4XT^OGQ\CZV]AE2%>A2#@:;#=NL##^3C2,A(=@^O#@:BGQ4*YX=I-W@'H,D")1RGPT34CP6^-+=/X7W.L6H.

!H1VL\,!KHH3&6DGE=,:.9%8_KZ0'UT5{AAH$?Z XS+)AT&FPU"R2/PUK< M)2TW$,AR%4FYBD&>2+)<1>UR%=+&(VT\TL8C;3S2QB-M/$ 2=IX|]U5(0T[MTK!3)?*

=#E7%RTIHDUKZ5UJ3=U!BUUS."D%5N4TN/U@&8D&2#72#32F9I& MQ\UUB\4- <"M.V8;JU"/0R=GZC!YE>WZ?HU7;1=5&XA)=FYGYV2#FS/=\LB= M;H>4Z.8?H1]@))F/+-_A5;P'"P!{D2?UF'W:(/;30TEX= 4'#0U6V4')?(* MWNZ;ED'0V(^?8Z#>RO4#CP;61UF3E2EUZ,Rf(;W/U/Z!Q@$HP(,2#8V@87/' MIAN26,!.R|N|-^%3/2*

*FJ#V.&Q#7,5)<Q*U!D'$!#^]A=MO-7 >+0APQ*.. M*3L:.@0H8IWL|FU&#A2__T!-(C1Y0Z<'1#ASID)$.'.G- M/_P>S^(?!bE&O2RAR.: ^>H M-AKQMN1S.V@$VI+%I%#48 MG7I)S9O-X7*LD/FBPDGB'>-0/;5;(.!,,'4*3 M"S?. ,_[\;?*Y'6?? N]HJ]GKA<-@%>)));]*4+Q*D$U5,WH9IY//!M&\,Z70P4,.CT71*M?\HROC5D4P_2J_^ MU46-.HL#6!G7H@(<0$"TZBG]Q5?X]4[T93?%M@?6U?E6&)NT0;??GS1BUQEW M)^.18+8F.26M'Z56SVV+!{%*H][;1L,-Y5*-A(=F4P6Y$D>@T M.X;9;,O-[12H> B+F_ "VL<.LTX)P=^N.]%N;O[G]*

*<2(s$K%SDS,3+'9U18P_:_.0L_#2,2KPU?"Q;D<@D&WIE MSTS!*I5PPCW5+UZT+@&]VUGJ E?RW_+3CB$EWTMN$!>; GCYPW2Z$S&@K7W MD3"6,*Z[H$%GJ C?+!%#"^-DB>X2#<4GCOHZB]22}*):C?KJC,9#B2{}D87 MU.],E&=*54,F1W$M JPX],/L^%L<'FJ|%8O1K;+L&J+UVA(M?N28[XI]25L/ M@?%K+*

*'PD@&@=11)3T+@94"@3%-5555R1""-3":*Y(=_%.[JI(]#T>>ZH>K MNY/=')>)MC88,Z>U-U^]WM$'=ZW"M14N,2HP^^4(Z&M4M*G'2&'V1 M,&T#4D<=19T(>.@?.X'B>7(GEOH?KD=6V;PE/TJZ>5_JX:P72*X!\4TWQ'H/ M=>O;'2',7FP6K/R#P+T<*,RNS*BB)\9(B, MEI,PWA7@--(F$L82QNV&\: S'LBLM].%\0N)7=8Z@_Z>AE6)*HF]TNBU<6]/*

M4ZA$E415R8(&';V_IJE2$,NDN&:.!?ULF=4FI^,&5<6,87[F0]&J;#'PJ].8 ^M$#I^2

*+@L!8(;=27$'@9$"AFQEBIFUPN^7'0^!YM(/DAS#^4CMI_)HZD%7)QSKRP64I&$[[HE3R9A+&8 M,&Y!2K,$L03Q+ED\EG'Q)PSCAB[9XL"XY"J]KW%28DIBJBQ?I->7F)*8.CC'*

M8C"HVS;NF7,L(GL#?]$:.Z-X"$]M!$O=FUN;E<_J!!16)H48T88EP1];5_@^ M4WM K]Y^.'"]7^]5WJ,.!?:-CST-. ^Z(PEG">=3@7-?2F<)YQ;"N43?'77K M]FMK)

*[]"ER_1==@XGTFW;D0'B2Z)K]KH4KIGB:YHUYH "]n;Z%9<;?>]2&R_<=2:O;BW& 1O3C[B6X81?O]{(@&5:A4'Y M(

+Q%",OS:E%>#R!${H9|2/T(7H%@[#&&)/!PHF$-2=73.2MEKS)8 MN/#X8DW+8R9>BDN+4'B$A(X 1Oj6>1#A1<00AJQ.0);#R(F(-5]?9"7[,,.L

*M1<#)\.Q3:LDSDSZ<[T@K2Q?)WA6^RJ5I_<^.;?YM M@E(GT&OBM4#L:,7*EFGR-M:ZG8*OB4 N(R<:.5AXM*Z/?1FQD(KTF&BE29_U; MB3*5P&]A?*

2\FW>N.%E,G!A8&;"E_'T;X4@EXVMB87-P F'EO-))_3;BX$|% MUPZQ2C)V8F9EQ\lE^MN(9D&:OB;,;HY, .*PD6G'ZOXVX96;P:R)6Q,N%U;&5 M8,M9$V@C2'9FOVZ;RF/DA,?*%60M%+02&RN97!>;/$9.;*Q40$9NNHW0Y.66 M:\<5A>R<,-E;:7(3UFU$]R#;7#M*=W%T8I:Q%:IUA(RU&5 SWFY_Y?5)6)*#%LCKOG, MGTP.LW$[YM1%E!*L MHUE-N?6+#)P>X00(<7CT *F*++$/[PI]#G,-B8L]11PNE! M&9F>46GK66L"]<^]1OB64&/K70WW+O,UOCZ@=MQ2 M6Y#30^J=NM-G7M5/YF]$;413",PE8?]_7I ES.4))U8>M+(G2+'M=@>]ZR*^ M^0F/9,>(6>WPM9B;$U KEZ"4LOYMEBL)(,S2T"@ A4WVJ %7%T@F:E M5!/04EF?%,,6(Y?35,LGDYP;%REPDX M\<3,<-S"M%BU-

6;_Q=RV4*T$E;U+5WVY',O'&IC>ZU:WA57A[831RA5G;@H'MGV,9W8WE+H-HEP M+\"6U7?&S)P1M,58@W.!780ZA2$SXUPEN-E\GJE;Z+0?5%/LMFLOAL7I\B.M\ MY;I#

*JRS>3E2MA%UQZ*UEF(3K%EE9.P_Z.9>9/*\@C[?(BXRG$?99'<+0!VL2@=M670Z5#<<=MM44JO<3*3M,WDFT0YQC@&5\IT5F* MJ1-P*XU6,+3'O+<0SD?

>C0SG%9Q=H.Z5593ISUM(MERO>?L)F?:#F\W;"6C8%EOT$SA99W5-&$ZD7U!=&+++P8>$O8>COE5'\5%\/

*MX5)OXW[VYF]G(L*4XEO_G;O&O*Y2%22]703+WX9#Z',B'P:M|*C]FEUW9_HY MO=8^N5KDM2F?2WN:=&"AGZ=U|807R[]*O=8Y5[F5_IJZ9W(^<4A]K.MG9?DZ

M_66<W2AU)VK?BY51I1;5\;0^GE0H=8MJ M"!VJX-+3>4>=_]OYE1(TXZ9I\'QO MY)NA5C$?QAM$2\YA8P4.C;#<RR\ZAB*_$5.2Q=A}&A+!-,'W'4>A]LP FQEUC>]!?*;

<<5R>D5E8S'|)V-U?[M F7'U)?5W!5ZX-&":Z51\P!=SM7RWC4 M<_D=SK[@NCDZ<;0R:W,>]ON>K83-OA |N3#)W-$;%ZG=-BM+<,)}!SF1<1=[M^N]GY+IA4[" 4.==K;YR?

%2:L0O8_8Q[V7)O;V]E)1;ZY#/+VV0BZG!8++;F MIKP&D4X7J/#BK'0!R)/K(XQL;S#;-O@B#\G[+](FN=,8A"LD2U>5Z/2/C"9X-6(;K9=#?_FG#0"?)*)>=67 M0K(*;.%>;(030CGZ-

PR6RWQ[\,H$-&S*7FQKC!BL]HXG!A,X%FG&A,LT)"9O+,,IV'@ M\3Z@{3]=0H!((.TYZP21WAAE?AOH[7]G'5]M) ^]X++!**(*Z<\3=*HNE91Y=$ M'$XZ'E=<{)

<)P0)W.KL1OTCNG=V\]E"K^[)\EC?LQL;^_BRMES+"VE6,#2 M@XW9=2C\GK'*ZC_C[!]39&Y<%TWLW.=")0?4DM=N96R(@%-=95E"V_P\G%D M'-@G5%-6_B-U[!XI,2M=H>L2UU

*-9>-7A.:?L]*V)/J5XKZH_(,FNI@#Y3X M$;LFI+)"AUS538-=0C9NSX %%Q%5+]?(J21V,9&I\W7>FOKG615S*U@F& O MY+G-2OJ^5*.)E6!]=+B,WSG%R'Q?^3"6Y[!VBT-..W*?

*[&]4$V!E!QBXW&R MI(U%) VQ2OJ9/"+'*EJ8,E:I1E;2S$H\&F*WVQV03Z M)-.1E*=ILO:9G8=A?+,+E7BZ2DQ<&LOGus=$X.9GS7<34,#.PD?V-&\/,U0TO+GR

*M"LE!A[GUW=+6,@#(')_L*L@K6NY&-"2WZEBIN+>%U<-YT5OGLW^,%V>SY>(= MQ#*>?,5G#NG'!S)-X%4<=ZW<##:#OF5%72>D95FWJAQ="DLBXD|(4$FS4E1L3

*M>Q:=O<$.R;WJ6ZKZX2#AD??\|/U*XG'75VC>U)_'M34#7';-[H|RKQBYM[;= M:*Z;W8XL.$A,)8G;(4 F\OK1>T$-R7>B%B!:CO3<<&H^.N611N#,>0],JR!9 M#"4S4=

*7$ZEHH:@KY&^|,J1SSGZTRG&[_ZBU=3T5U9V^FNZD970[(@B&T=&-M2HP;@'\R; 06T&4*H+FBU8ZBS]C4".U2.7>S:\V:'.]PJM9UW[8]G+O%OPP2"'Y"U!*.%9/H+&H4(MIC

*;C$1!Q?_=PAY<#H'_]C=I&NO\^;KG53WM5MM8NK#%)R8;E@VK5!MWCIFY@//+!4'B5>NG.O)T;D.YL\&^M^1)-#R@2Y!CL'\[*O 9L#R#<2B.((M M4!FTN2*;

UJ[UL6?)VME=+I^E3Y?,"&U$N_'S&AY0OM<+C;*7:VB,BE9*9: MP[05@46)!DMYL"'XHE7HY^+T?H'3XW,*[\EGH./(HQZU|)3&N.VS3W'H6R;^9

*M=I>2@1(KB|FN)|HH|)9#&X\E#!CTL42@KG8_#.&0AM,G3/$0PERRBO2ZJ2 M^ZWD9>NJ7X1>.,"""BSH8$)-6)&CM$S5+X 1#,BF/9C/*I=+E=JK+ K+)A9!0^U4-^TNP$&>6>KQ_Z^M?9-&\/,U0TO+GR

*X^G82IZM^"O];CC^U\UCB!.X^_MZ_3LF!Y,*I&+>FG=9SOKXO=K@.LA;^ .!L "F_C9?-[M9]19]EO/R?+G]GO0" M/G6HIM9/T;3L-LH9<9VMD-!&#RCT7$34+'FMVK1@+VJT-

*G#J$KG^J2(89/P0 MA.NJY#TW'J>6)R-N-[@VZLA4PWSE+=^6]D ->HD= /DV[?[*&Y/ /[.FY823S MH(2,<@SX@_9]3Y*R"2H98-P'8-I%P4)QP 0$+KW4L0;J!%FO!

*WJC.&/^2FYO"=_QD=N5$I MV4?%-^94EZK'C#QYZ@"N\N0JBFFLZF'S]_=[ZSW>A4 MVRZ^6[;:$#V=#=JK+ K+)A9!0^U4-^TNP$&>6>KQ_Z^M?9-&\/,U0TO+GR

*M"LE!A[GUW=+6,@#(')_L*L@K6NY&-"2WZEBIN+>%U<-YT5OGLW^,%V>SY>(= MQ#*>?,5G#NG'!S)-X%4<=ZW<##:#OF5%72>D95FWJAQ="DLBXD|(4$FS4E1L3

*M>Q:=O<$.R;WJ6ZKZX2#AD??\|/U*XG'75VC>U)_'M34#7';-[H|RKQBYM[;= M:*Z;W8XL.$A,)8G;(4 F\OK1>T$-R7>B%B!:CO3<<&H^.N611N#,>0],JR!9 M#"4S4=

*7$ZEHH:@KY&^|,J1SSGZTRG&[_ZBU=3T5U9V^FNZD970[(@B&T=&-M2HP;@'\R; 06T&4*H+FBU8ZBS]C4".U2.7>S:\V:'.]PJM9UW[8]G+O%OPP2"'Y"U!*.%9/H+&H4(MIC

*;C$1!Q?_=PAY<#H'_]C=I&NO\^;KG53WM5MM8NK#%)R8;E@VK5!MWCIFY@//+!4'B5>NG.O)T;D.YL\&^M^1)-#R@2Y!CL'\[*O 9L#R#<2B.((M M4!FTN2*;

UJ[UL6?)VME=+I^E3Y?,"&U$N_'S&AY0OM<+C;*7:VB,BE9*9: MP[05@46)!DMYL"'XHE7HY^+T?H'3XW,*[\EGH./(HQZU|)3&N.VS3W'H6R;^9

*M=I>2@1(KB|FN)|HH|)9#&X\E#!CTL42@KG8_#.&0AM,G3/$0PERRBO2ZJ2 M^ZWD9>NJ7X1>.,"""BSH8$)-6)&CM$S5+X 1#,BF/9C/*I=+E

KS@ZQ]HW>3TS"8AS?YK.#MY>3Z=C<{P\MN? MZ??\1M]>3=(_\N?PI^#D*/-/BCPNBA0INY>B;X*R94D?\12H8>DL6B; M-?UP(Y]N"\ZO//[9D_Q84=YF5>QN!9S2CS[_%4DP$)\N^>CSZU$BHV4)[2W.:I.E2")GD 5&6C^L#M>!O:&C;>"]S8[7N_88/2@4 M#)S({JP/C F7$LMW7(!MI@.W83Q_XG<4[6VVS:YLOQV/QG=]XHLXG7LR VE* M,@4#A)*

*S]"P]>#V:X02GJS/] M*MY!UD:1SB:(ID:I%!F[fT3@'OC!GC54NN(_D&[J,9]/A MX*\DF;IAO1M]#*C[X2ROE].YDUOYY/Z<6H 8YZA&FFE9:A !=DTRIA M$EFWY.0&D(..)A>M8;MM!W\HQV/:9OZ(&767=P>&<&S-K3B-QP-O 80=2> MFV M3$OP(@F0P485,2:R=GM8CVL1'8N>=)|_!S|S/3#NA+',.C"FYF4F@?6VQ *W M4AM>3]/F)N5WHQ-MI-[!U;RT>U?!\N'HG$!>IFO]BF4\P<7O?0I_XO2W/TD> M]$A*$R^S0TO6EW-=2%QG\[7MS@N!QB"\)YSX%&2.<9H1W0F:Z SL1A).Z&Q M];V2;LMY[A;N4Z'ZMA;[-EI,D)=OU:\XPAKZ+5IRS=!!4HRL,T[;; @\ ]I$ M6S WGL?69]T:*$>B/;N)^#;SOD$*!;&8^^U2\\1H1P9AN !%NR5V6088SV,WVDT-B6=7K M.L/(XG8^<X}1@RW1RVR33*7U>[XURG>O(7UIN4.1=KY0O89XP)-Q.L@(03%-.MNX@98E.;)"*.8J/T4?54DN-2@*W$>0>Y.[NYOX7)B1M^AXG'T_"Y*1+=FFW MHDU+6D? E$-P(F2P2A4IO1.6MT[W7X?EV5/>1,AWL+^S&WL3V*]A.DR#'&E; ML2)"=&AHPPD(P?)((.2O-%,LLJ=99$W<"V3_O;8AZ@/WMA=PA2^8F[%?#T_,9 MYH%1*B3-Y1B/;B0#019"E@=%)8B6)2MK\C70#E2}A\|CZ |AS?_"6H*,^<57-MZU*>#%EFY2*'] M@53H0,=-7\(?]5W,D]7A?%H#=KE[WL(\R$9E[[*#C+1/*Y4]<.Z@Z,)31!48 M;YW-LR7$[U.[FA"V]OS[MU]N")/VX7_VKS; _.!NG?YZ,3PG*]+?_/A`.OG6M M.K_O<7NM/M]XW?VJT(TMI"6D))Y)C!E5]C6]V9(K-"PR"S=]U/D.Z5Z$'FZ*/ MI@ W/H+2)4 LK(!7/L]$V9O)U>CL^^ MC&?S=(A;JLF\UB'J:UEP)G Z'~%=`K=&9G M@?=PRJH6C]:0}JFZ+U:5SSNP#MMWB] W$W/?1ZH+U2C#KC!0G68$3@>8 M-VY(II@=OSLfM"Z W*.JK*EH/YPF;"[L#AI <,[&H[GH]7T]KC,>2[G!8C32A\UG*[$-K>V)KD >(!NU. M[JT:R)[,=*B.?9'2^=GY:37KY^EU51@3/*GOW==EPLH2[.,>.18%)#OO+IAK M)HK5P(K@]*7..K3. M@8W#&H3A\FNI3GSVBMF%=A[M%KHF60D$6GG99=!P|\ M2^3,\X#6E43_.]TXZVXDQZ ,#63"MW;#[\-S#%K03-X=TIU1YI@F.(K7/SW}>AV^.@# ?1]//DC3/) M^E"1$A6-0E5=*QU$-!**]E[52@=^N.N2L;@/Q2=P5[1+\Z$E)CRX \+P#PZ^GT-M'/.]#4)'QEY?;*VG,F>7A--ZRXNT0EG0O:R=5SCRO/WSWU27$L+K\XZ0[6 MP^U57AC*[\>3NT M.;/:P@?:A5SS/!A$CZHF[\92DF2Z>:+{(7.?]ZDKCY1R!UMF MG;]5L,W%V;M2VU@Y75)*B&!SS'F_/?_ANR_S:]?2_L1)&D[K& M06#9@(@R<">\4Z)U:L+\Y* (];LSJSU]%,R1K$_QE.S_%NP.ALE)(\SIQ)*@I- MA2X26*93##E+;]O?(F\)\KO4LD:<=6B2,@?U ;^<3{0)R2;_&.4/.!M.[GI+ M!LDKG46)@)G3L1UJCP9;RU"B9-85:[EJ7=B\#; !OO+5Z,-6AQ4KH%O!^Z-1C>.10F?PB_[_S99^03^,U M5VQSY.^SG'(U;:CEMYGY1&*=C(?C7\.LPXRM,KE\POP_1D_+&O MR#)"B+'Z/]R"RY[<(!6U0)%L^(]CLBS'K6%-&.A1V/WNXG0\F02;%@&TE3!J M/XI7M2%KC;A5.W-=Q.UO"W$-HD\NF,1 *T6;.A>A]M!!,"XG31HNHVM]B=L*.M^W&KWD$8[E$Z?NTNH@B"!F.;$2R!(9,4O$P""A:EBU4V\=8QM?6W/@>[RU#. M:RY,+?BN+E^H75!]UD# UR$*44+]8O$VNLOH4W%12XZFX_*>GD,G^O*83O3E MB[0XK.NOOZII%$]?31U18;/7Q+2L]'K^N1A44JY9Z5Y[WYN+ZV5IC8M7"PBT# MY>M!)E$ 1Z&,M[P&(!JKXGUX=GY\'TPGF\U-\5^YXRO37;U?^ML@C%[0AIISH M5<00ZIPS66<4)-JG$YWO9.-9T3RI?DN,^ZK,:*8GMYS,GJ0\E2J..Y8VST5. M.09OC0-9RIL4(GG-Q0E(07 L/L:86^_U:Z 1W&HFV=LF3(U\@N%[1! M!]DZ%G\@17F@%N0P>K*-^!NWJWXA9^GCN,S(QUEDB-,1G#/3=>3*/(O")D)3 M'<[J_S+A#=[,O;VS*?7M3]Z_D]U8].-FC MI S*% Y1*07:*M*":)4FNP5-Z Q&L?>DSL M/5Y:/3+RSN,4__N\U@-_K2T"Z)\M"H&YR$5K#L%Z \H'1R>[Y36(X8PNB+K] MI."[H7P7SG<+&GK,C;P-:U6KM0&P3D[W6E ':]W0@KJ'U6$'N?-63C9"F)[$S1/-%MOPKQ4(.%O>K#-N+NKP<7, ^]E3B%S M\(.$.13K6"5A5R%74T;G(D"=L?DMW%Y #E"FV(>I^^A\aXO$Sp_#MU4"T<(N MNC: ZEVIV1[+G^1!\,4FY)8M&2MKDR MZD9+!Q5:07LY/HO#T=Q=K#(/Y- FC:<$)05W=O"]NTY+=)">3;UB^6 MUE=..FD'=9^M'8$%^.@C.!3)&V.UR*T'4C:$?T0*>"A2>YQNRX;CUU,@7TQH M8MXRJ_?+GIE^>"]J/E+\S_N3I?D Z9+H;V9WC+G*+WW*3U Y(A<8YE.82K][^=_C&*Y$C5)59:*U M#%MOD_?AV5UH7I%E@NFDL]#*97P/(JD /W M?]V=J)LJL+.4NU,OR6^P)D1@V=&.:4T&;RUI./(H>1T@QIK7=O>G?-,^KYT9 MWT:XC7,*WD_&^3S-R&'\^&U:S\;J27Y>>)E+D,M0F94\2:\5&%[:VC))+]37 MM'IFC?:)QGRS^OK.*[F-'WB P,/C21GWEFCC])^EEU5GWJ]RD]YCTPF]LY. M1B4E]8#>6SSHH1'XP*Q2I.&;9]:)SG2G)3^35\I:>3V>6N]5<U$ MR$B_?0%?D@!D6G'-<[9Q(QON:5&_QH;;_/;"+ L24R6E,2=/&DQGH$#/WTK@4-[K$?^#%O.O91V5]|2S< MANF[5_#,'8*E;[#4YDU -32\U@+9O^&U.T>W"6\DX#ZO^AW@M%(>294AJ3]X MN7!R,!.]-XFV-G+S$[=^HPKO\7Z/3;7GDC?1JZ-0V9Q_OYA%^]?0VEX0 MZII),V\GLDK[PU"\DHF6I>C4(6< O JVV@?9.8;<2,$!<1L\ZKE3VEJ:C=_%MVADKC/)+K*,?C>K*$#(+0=*21:W 575Z#<=4)Y;88)(6OK(-2+IG$<^=W%;2 MZU ULYFZ[/<-,JM]'29>+D16EDD MGWN&-L5B=>TG)R $Z 8@(MZZDPAU2B!V!+GXH,;<-*C[R)XBX8S+TRS MTV^? QC5]^YSPKL)2PDDDIP=H1R;[.-80E!]T=I_).M.+39S"[=)I@ U_ZO M8WMP>C/7HC4A/8:37<'XZ60R/OI\,H]FGF$>ALFW)"G&IKEG#O8E:NR<=J/;A U:9 M+WKXE_&W,R[^+1<'"ZV2V%E.C4HGED#O MA[,"\FEX1K_RKGRD[TX+K>E:$9%V5@8?!-!F&!>=SX)T'*1RS]6:7A5:=UEN MA[[1AOQX) MOW3%3N,9DJ@SM]$9",4F8'+%]*QFJ:BG)L.]EG@<2>_7;.O[MI/NIE(WLO2/L5'9O0[SQ1511C))Y.O @FUQ_^=1?S3%R#+U0WD>9HF]MV[9= MP:&B? H=0P=9OP>-581\Y&TI9:PUW@.QY4(&$%#DG++(6):+,++2\PWT2.1L'-M5*HF-#1.]UU_];O].\HNV.KCC:ZZ'^,@/>6W<%K?I$M@*7QH%*0D((@=5D MLYQK: "+?

*GZL;YO=T9[T;>3:^$;YPF]M7S2^]D:A,XO'ZA/4\3BDQL"%CD;+K*-O M/S'Y"58]/P'CLAU1#5,^[ZXFVP3,]UH?O151]U;+/D;*W>NC+?H@5:2-C =" M%K&]X1 <8O)Y8PF-=\QGGA]=#E+&O&MQ>NP>]CF<"@)))UGR=E:4H06@]5,R>Q M"'Y-.9LD@SZ,^NBM2'E4?20V$MUW?33WV@<>+*3$R"O2/1!R*P4H/,=@D1'P M9V4%MB6Y?SZW9O>;]<,?$&Q>-(X NMK*@"!S"[65&.!*+F/O'66QD;_]J\5 MSRGE/VY*?]R4_K@I_7%3^N.F],=-Z7.[*=U]#-Z/F](?-Z4_M;DI_W)3^N"G]<5/ZXZ;TQTWICYO2@2T MVE]WF/RVYH-:WE1N@K?13>,,6N*,\P>^PFF:#+]<5RMG"P^1&_"Q3E;)5H-+ MT8,IN=169RZ:UL-F'H"TZTYW]\^#LZ,:N!0[#O0\C#\;?Q'SCY.)SA=#4 *W*KO11@BR37((1?(& M11A? DT>63N1$[I_'DW=?]YN/H1Y_GY^R;88C#T^'LVX!0[SP)`6Q"#RJ1Z19R M*6 VBRK(%NKT?:A*'WEW,#X62[X.[@..\(lP^=OG9PQ-AC,$K#Z$>F77$0 MN2(-($V3L^. \1*NU945:L=%\V'6?OXL]>N,S%TX_TEZF'XMD=6NRT&RPX)U. MD%F4A1N1K93;X]U+O*P9#U>-SIV%=.C86,W%>T-R7MP3O*1-.M%?O#@=9>"R0 MM:^]PSP=7@8UH(S:!95$;C+C\O:3]QWI:D/BN)DP&V<27T=SQ!"Q,X1X*KQW:.6/@K;!@E%5'"%*E+WBAO[$D1?D\" M^3[XWD:FS;'9[/%43"=;V.?R#O]V[<969VKSNK.D./I.7 [*R'&%,1 4)TL M@CG&DPF;!) >>LY^L\?;,#'N),8.3OV+L_%D-OR?94OUUZ-9&'T>TC$UCTY, M:!]%+R1(]\)1^<)<@%B*[_22D:C);I%:0@!]DLL2@;>O[A#50CD %6@BY M0VCG>E#A[=F7,)S4K:LN?,!-\BP5 <(@'6YDPX+G3H.UFLMXZ[F;?7ZR/!#WK&-+<7Y&V631/ MX@+28NE+H&IQ-N#2D*IA!:,%,4]BEMZ[Q$&68#D6I.3HXE^L1?2.],&#R&\K MA-WO3>%O85*K$*;OJY:?G=&\1IM7T]O"^'Y_0I\9PBJ4URO%_,9H-\[!"^XK+ M^:^%#G"[FW&%>S,$[^W(^6X8IK@"<0[M4T*293ED@R.QH6RF90]2J#EST6$(T MIJ!M'2)JA'WGPNET@OG\%-^5'1$M;H:""H*'$B!Z%:O+ER!$3W_5FLO(DI*R MM6'<=@7[JDTXB.[>*NP^'/F'OMM=B> 5QMGK48UBU4^;7X$$*8PK-@"+WH+2 MR=?D_0RH0@JAY!!XZ^X!MU$&$!;J\%356*)+-4@;2PUD>O F%*%5 M]L9\1&O2)+!>S_F #.LW QJB(/K@<)-P^V7]-TF%[$Z;S1\[*8 6+BCQ> M^&>Z.2]965+IE!&#X;7F MH;;,\]Q"T(!'E2AD,-IZ;%UK<_W _C6D(3GC5I+M8 5\%/];"&,PO: \+G_'M M>97*NS)?\O3=^6P>UR0Y&<,_-'1^CB#] KM:@$S.*\L;9F9,<;1Z>9-#;<" M>$QTH^9#M? 6=XIAH"+S5C(-M5%33=Y2X$IQM#E&CLD&[G7K]C-W CDFM=A= MTATNH&^">E6/5E+=U8)[\9H4T$!AIB9HR@(N90^&E9""IY-87 M-[NC/D#PHY$.C 1*8(?C9J,5+.(IT_FA7 ,EU(<9*\-,IX@8.7CPR9UOQQGB_6MS.33*"\M^ M.W7IZ0=;G,B>W%ZO96TC',DEM!$2#QA0!^=$ZRK -5#:WCDOTBQ9 Y4V"LI-MH\B\)Z_722% %,,TXY&\ ]QU=?O-G6K\)?TWS-M+]:GD,^T8&OOUV]T?,+_! M-XH[!96&&$1U,6(KWCM:BH81Q^3>R M*RD'F^=KE'?U$+;#Y%\]&6782$EW9Y/(0&H?)R.+]%4%M7Z=XBN"S^HMTYR4=69YGKP#R5* [W"\G;3T6PB],93K:X.(YE#6K7E5>3[MFGH![5CMH, A3K!)I6@96X>W;XXN+;,"+E#(/].G&(_!] MUH/X@%$YF\$6$T"5VB*->0M,*9&5#;1S]=T(GEX]2!<]V$;.>ZX'44SAI%*<=5# [(5%UO4@VPCR!M=?S?%'^3-%>P3H[.V)@?+)@&=D/TB'1O,M62MNVIMBFU?.M-Y^-=61/XB&5#R5F]%,O4IH6?0IG'Q=C4_#+.(W.X(+FH'+TM0!L-N\^&&+D MEIS5QNKU *3#]X!HJ0.W9C.WHZ.#)U?[9K\KUT!>#%!&%@GWNVXMJ,X]TTI MO-GNKZG\]ZH@(I<8##K@TM!;(56&X)(':$RS#;,A.:N[K[UDQ'G#V#Z,7VXB] M1^/I6_VP5^ZJ%=8[62#H.N$L6 -!B@RU]YV3/NNB6X\J7(=E_\Y;([H>[#W^_M'"%GWF&AY%=)EMUI2_\N&I72D?AW6UV@ZR"K;,!4#0P-8)N-7U2C,[",8YH. ^Z MD(KFP;7O*'3Y_*-3A4<+=^W9L;] (SHN4:OAI^CY\]U9X]^#--L_K&Z]Y],HI-M9)<+QXP,40)+1M8S<'@ZNCM^V'(,0+/N<6H]/V&-RN0F1CDUCP#DFZ.6@KR*K M(Z&\+#^Q2.[=ZY2W)YAF))V\<"GE+^P%6OC7:77>.[=',324MX$1L,9 MAU<>O?^QAH\4_DWZ=I!<1R)51)4#XZ!-(#@V!G!2&D#!G"_,%K[9V7-H N\9 M4]B6OVT$UIBWOY.DSL[ED"D3I*1'P',I=JN3%H(+&10SFM&$+F6&Y6D/<#+< MM8?N=Q3AH\4^;B&$AA[9'$CX\PH0Y,2T FNC]=K8.-D /M4Q9QJE=H$9D9N0 M=_6ASY"\1\NL0X3NX_F7+Z?#E4N!Y%]^GH2S92^_3\.SX>CS>YP,QWE@-"I; M@H+H9-!FG]=^,CZE9TIK M)&OVK66(9OVG]PW(;+BJ1N&7RP9(-3N+#,?%(,'++DB_?KO=(^F/,,F7'LE\ M8C:P EK6I+%21Q'C,"%$!RCCJ5YU!7=4;?+L'D0RW0=F(7[FJQ2DMZN>LU/-M) [CD&D(F:=+K5N@'G&'S'(EFX/<50-JSE]H/X=DGV8>,4%T>&G&*_WU.G_3; MUVD!T#],))N=VBB3]"""$_0'&1 A*@3AM#?B1)UZP89:Z %<,JJ7?dL=>!H9 20.W""" M1V#DQ(J4N&8WJW2?FT(\D.6S7WW81MS]|6 5"D[*!(/JOI?X24>T0 JH_S ,^<3})/1#GR6RSX03S[WD: MR2).L6AF,' B\!B] %Y(Y94PB59/U5_[.!=P!%,. UW(N\#HKV M:8)A>C[fY-L? \(I$[/;EHG5FS*%?51P,?K4L8"Z#3#I0Q")$5#@YE#EX)5ECK M/ER,8OON%*P+:3T.L(U>A/\,I^3B@%$&:C M.3Y']-WI4D."UC9@WF,>Y/G9^6F889[_L IT@B?5??DZ'SK2. ER MLX=USX!\OJ\S5N_[^&7LUXN-346I2@]EK[W!,%KPU$6Q)46@A4VB>,,@M MQ1L9;FT#I-" L00$EC>}'JM//>M<\+OPO&DVH%OP^VXL8P[W!'=Q+3,7M@$ M5:<"D;L1':9"9?2 &'E"!<2]/V7 G'Q)W!.<4*=WY4 N"R] [@HKPJ1D2^LB MQGTJP0.U(?O2@6VDW*-=!(Z&X\G;\0Q7*91*>,9^N^@)R]!(*8(*!7D!#KC#7G M66SMJ3^1@?8=.-]=Q!W>\7^,IG7T>4U9O8!D#/,A&PN.MBQ0,ECPA0P:GC4G M-)ELX-8VWATPCH+S7<7;(;_BN@D[//JDU%%+KR'R4D!Y3Q8LE[Z.4$MU1FR*X M@P@;VO%S7/QGJQ? KMB:*XS#T564KD2E!4@SH 248*/-H#@W!EM)39& FQHR,UAF?6P/,NAL.1 8R$/)8@(.7I&#D;F.4GOE.3NI"_D*WM$ MQ#828,/TESDL?82]VY>X8M&E.(=0 [_-=Q.#$*2 #BUC3+//@;C;-NIO8>YYQ M#.RV$F'#5,^U6\D*ET-,+F@;,I1(6PG[$M:#QU2GBMI"AP0WP)5/V2@A3=K(@%K_B&.@MI$ MfXA1[!:ITC^K6\6P1/.(QKA$9AQ$I2:CW2-$F0R HW.PG*VF06U#AE'06TC M$=[!/6X!*/.S&;>W$[O.3]QRTC(+1N52&R!H4CM-ZU5 MWK7/. 9V6XGP#FYW"T?IGX6XX7/IE=(509H5 YGK(HKJ<1S:*\Z M'8^NZ>T? X]I%>16!)$1+F]A[VSW-M>6M 9REWR#"KF9.?EIF3RTK7098I2K01'#D<]<(T0/1: 1VK6I0HR,;)C3>% M.V \;TUH)=\.79"N0JI%KTM4DLL@4_*@8T90R2N(.0A 5UC"7([\&?!KROHE MDN,C_I%27GNIN==RY.8%R'LL.3Y(D3%B"N@1S#PZQW.$8!,#S(+>ZY)RL]UW MSST6&6GT$MJHB$SEUC,!GV*\]18<;)U)DO(U4GW21 ML5>A-D"/("V2=8NNUD))#](+402*P)H7H#SU(N.MN-VDR'@;&>^OKG035-]K MD?%6C&U68/H8<>]/&61)(J8L ;4EG2_5<%)DX6:?M, ^9^]"\<]M3+S+NH /; M2+D'!W03/GA5OS< MI'PWX?;HI'^K\)G,G**28!!RUE6E!3AO/;B<$C>*.Y2M6PD\W9KR73;0= M7NVI"YYUP.P\:C#,9W"$P='0&E'2U:'HJUN/@_\;=>4[\+Y[B+N$ V\J^C9 MH=',*@FZQC^4,J2%+@?(0>? L;&2!?T\UY;MPQJMX.P0#KT5,OBTL%4[H#6$ MF1TAFD73.9/(UY7%<%/C.[+Y:WX+Q;%X<+@*O%1,^2AV1RIW8 %,GI^-TN(/?QO H4W?;EZEI]=Q!TCP/^+FQ6UCBU@#+=" M2HVI*2U+]75[QV1_X#/ MM@_NMY%O!\X_X-?QZ=?AZ/-U<*MSB)$;FEYEDQ.L05T+>]Y1&912Y,RJV-_M^7I-I/[?_WYVS6ZVF6PF\@SOW!F=D#=QP,9-D3)7]:!A!*F^+A^CIX%36H(N! M%7&S:G%W__T.'$?_<{B[>+5G9V1)30,1^\#F407E=$6:9]3H'G-6223!KRW M' **+(]0"5U[K^X.($= ^NX'WD_7]&R8$99[X%@OH:5A$%FN[0XR^3-&ZVR_ MKZY1NUX@\T^W-B]V$US?.]>HK3C/M%OO8P2^SZY1(3I=:&\"74\E98]E M772-VHJ%3;BM>Z,2"UEVC[NEWPZ7AUGH'SBI.SFM_F,002BI2V0. M+=^(V6? 1..C1Q#828.M7[IY^-RI@R.J145J8),'"U>49((3MG?-3ZH;2\ MY],PZ-&\-A)@ZT90F[%MWC2(8_,+3-;/TS6A2OZXO.$YTEZJSU(D>N8M(3D> T1Z0*.)PX. MM>&&R63"1DVD-G_D,.A:)P&W;C%U7Q^=6A9FD_1 $R|!!800]%DB,@T//P0:#Y'%P[3=K#/<\.M>B3L0&T;$;,N,G6GRKT8Y?OP)EU,$L*!*)E,21<-N596%'D>@F523&ER8O02 MR-:)5, ^R*K[9;4TS-KJ'9&_4B*<ZG*;Z8,.TH`2'GDW02HA_I[UM"3'FDFW."L<E0>2S"D.G&8;N\J6 M7*$#.-^BK%G;".43=VEW_W2[U+B$MTP@GR7FNZ;2;2FF4X!7]2P="U)[P~)[MTKV)Z+5XQ%2;Q@_6*&;]Y>HT\)Q^F[TVI\SVL_.A].3"G5I'66MLB[,UMB& MKVM',KJC ,>*5,B|\#?CB#NKQ8.@CD,SVL]^801B!7!E_;P/WVJ.P[+Y\/E- M5[H18/8^.51@N:@- #JPE_:T9Z)8YPX2PHGG2WP:PCD-!6LN_823C[F5?;>LL M/=H@04(M))UU\R9%(8'3D@RA%(4.?=M"":>!\4A)=PA4O)^,$Y*>_DY2F"'+_23V;>\,EHD@8D(K5ET MDF? PP3*P2DKND'/6O#?(>O\.Z,*V WB?;D.?AM-_.CV.PN?Y?=R+G.\5#6)P6?G+&4\5Y_M;-M42>C"@LY8[3(C&*%ARRT M#.V[$%V#L+.\.++MQ>MO>:PDGTKGHL6%/? A.5R6^PX\K]69'>7=)8Z^PO;2E&T2TM5:[4VP=[;_5X M,!/^$-JQC>0[;,7OXPD,/X]^^S.=A-'G'X 7HSAHT<$E*';7AN]:0Z M:()G$%LWY2:T*RJ_";1>75+6PSI0 MLY16%#ZD&CO*?O] [Q16(0A=5:OVP9^21*UGCM2@YR$Q;6/8Z%-Z\A\]^5>.A M5BH'T(QMQ-ZMG?/^-#I8A+(R?#+_!5);#$Q M@R&R!XXZY(+=_6OY,FT"K).%LA;4 MTPEWM69VW).6#L? 4/0"SMYG5L4..!5Y=;U&94M&D:GX2++)GK/6[LX>]:7+\2_M#]XNSUZ"M.9U4(2Y27(Z4C\E3 9%'KK^A(C1(5E")4L5F6G%L? M3NO1[-^.:439N(N\.Y@P2S"O<#K\O!A8- M=Z[4Q25F>P#NL ZE3'E9F.Z"B+ MRR9&%UNW]H\.R3&8(UDW"&U^#;JI.)O@JNOA7$+TV$,C!.\/@*.PB]G_UP M&Q]WP9$3QP&\JEF,Y+Y%O3PD3KZ=8M=8W]@)>+_*| {#UL$]=V$;676Y2%X P MOY@N,5Y;3!>.-R-?/EH0H6:^6R8@F%"@"/*Z62P%5>M]UPU@'@/(G(D>#63'N.;<>%%:!T;O@'$D.K"K M@+L7M.ZWOV"DT{7)K9-N/H:=@0]1 -E$R%S0- C>G_"FU&6T9I=I)MAV*B]9W M>=@.U_?:8G0KSC9N+?D(@>^SQ2@F;PMC&I)1-4T@!'"H#5C)6%&V6'&S8=TS M4X3M6XQVT8-MY-RZ7^%]G5A*X(]V-MKH4IVB(&L!9)VB$*1@:G:^663*?+/ MI-_15BQLVN]HP&U^VF!1PUSA#E2,S 1VD4NN2YFUR3?5OL!(9\M!!:1<@?N;X^F]$6:(+0#,F-HC5X8VN5]AB]M6H=2%- ;ZT\@3GQY#3L/3OW<1K1=$U8(U+QP<=4=21NC>=8@;9U&:E4SIZ.#-MKA6S28C(>\"B>M8##ID$_;9Q!=X.4N[_B*7ZA+=LJCXMS^_C*?G$_S'*_^G M]0+%//_N)ED8 D=7^R> !.Y'#ED&%UG0BL?F&=&;PWO^.M*+B^Z._Y7.%FAT MR9]\7!YJJF<2#F+2 H*R+) O5&N*NCK^A^TATGK3:"#E[HWK[FVX&"T/O/@$ M6C!.2(T%)U0 $3&7XEB*S>\(GW; [RYX:THR)+IWL5BM2Y5>]&UTY%+$JM7(Q M>P,2HUTYWC5\%[M\OI"24%&8;3A[[*K.-))]0AQC#BLR6[R!.@.# M@!%"3D)2D)S#[6M:P[U-4^*>^[V\SPV2^>)O/2, [FPD[R:QBP M3$L,@Q>GITL\0YQ>M+)Y&-,&)L$4T\^?QU]_63UKP>_J;Y']WH=EOV;,+NR, M.XFVX:9^+S:#B 9SY]BQBU.,G>,3M/E^XUQWI_MK>1.^6 M?_O'AX&.%HV0KC971CHHHH*81;T>X]IE$6R6]_7]VII5>N;^#N%VTK{)Y|:B M:WC&7B[]'Z\&NEBKK)O?8!$&[PW$Q!!*D"PQIWQ*]]G=V[^4_WAU#/1M*[H> M;]J?? WT_$%)+5/10K8YO7^@&,Y))$$AD-D_<%/!+>FCYYY#/1M*IH>EM'+ M%Z&7*D0A1>_6,A ^MR9!O?L'TA[E2*TRK:(E?*3,8Z!O6I$UO%6IQ/#V_POH MEZYM_0,PH\E"3^23.^,+E"R=UHP'\I*:TO?V_QP%?5N*KL/=Y_OQ=!A1-ZR8 M]^1%>Y#,"%J,B1"K4@6A#7I"))N'JZ\^_SG[FSO+LT/"PPK++*JM[S2= M#7 MD1PFY/QX9M900(-8.X0/;Z'*VA@9% -&IC69U&2=>R-:T3&/9! M\@.!XUX<;R/-3H40RW!DC([5/ D(16BHO7C FQ[=9%8PPVW(S;,,+Y^^_Z#O M+CS<4>? P"""9VR'C?>#*>K,++D3Q>.E4BL&Q.S:Y4$*62(*T+QCM6N&=/*#E M<^:T,>*\N-WHW<>A,CD@=%!H0F6T0%,O%B(7;BDB;D*@9]M]5!4;=>S=%II@=I SP?:X%M&_"Y',=MKE4Z^F[N]J11T)MQP/& M12&\PRS,0\EDCWGN\V6_NY37[@?[R#+|>'YV%B;?QN7W,)S\9S@]QVD8Y3=5 MY^B?#45T10S?4$?-LPUI_K7<%HG- 7X\0;Q2K/'[<$3?'=:Q;O>=)%ME M+.X)9K_LQT/(N7DFY?0"_.4KQ7SV)>@Z#QXE>.R]SG2,#E"B=@]M2QWS1>X MM',.Q 4_5QYSE8@59[I>>>FO9@1<-$VITOIHX==S1G:?$0ILG? *A=!TGA"X! MJ3SFK+STJG5XH]JJI_SN:OVW!I,/Y5$TC6]_(1.MJ1@0!0>0*7(ZIX^%379K'WJ-G3MLU(F)KB^Y_:I6_&V:0P0N36UM*=D*Q):W!H>XSFT3^VB"]O(^D#M4S/+P;C,(AR ME10&.LQ5,77Q6GJ/,.CVY3G/]7W]5AP^HGW]-6J1VZ]>(.MF2M 5TH(!3WYUHUUXFFW3]U%!W85<-?(Y1V!]CGF]-6KRU26_0 +7CL+14~7 MC7+(_?9/U-L/VHA-[:Q6UI71Y#P;XKH2S/V45?0$;N M0)F4P=O:XK)(&V*4M=;GV:O'+I50W;1C&\GOO1*]<*6%+)$67"]O$\&,D06H M*>66K',22NL^<, ^I$FHK[K:]A-I&\!VLTSMF-RL>>/)NE7R7/9V>S+DZ\:($ MX9BQJO4.\>3'8^_"_XXB]K 5_/;?Y\/9MX]_A"^KB_Y@;F;F@!4I2!-- 5=$ M!IV"5(J1(=T\7^(FAB,B:"?Q=C ;[S*]YT>=9>3]8K3@? *ZMHT(=,#GV+=,,"Q@KKP,G:\-MDT4>T>S%=[$%=D%;S(M;#6QS:FZP@^^A\(-LVBH+6MPY]KL.R?Y.C%'5 C_M#L+.NX%R\]&ERCK@ ,,3A*8GVHC6V[4XJ&ZJ2YP{JB$1.#^'B3LA(RF[T\UE2-MZ[D=6)0M\!A6")YWFLL{RQR3$D*R M_>K+!;,O2&<>Q\?3R R^*P90#[P?Z39//;"=M55^?)%\AZME72.1!83^?.)=DG-*

R6XOG+N$ M"DW'H/|D/6XK;¥XRD5\XP,>+[@X&?[Y]=OK$;D 7G!U5Y3D^MW*14Q$!B$, MV2*)#-)8:TJ4E9 EE\P6XU5]?(V-_]/H6#O:N)=)B^_=@$C/TZ)HH @[#)1*ET--ST\Y2>0fY'/^W80O)[MS_?@G N:TH-7-M*6&1(X5K.QK4;C S.F^2#GYY3OL15W6^5[;"/X#A&6&^#H MKW^$R2IK5G.,Q1<)0?*

D"2GI+7KRC8[6$D]1GTOG85RFNX3E>G7B\V#ML%'?D MIQ2!01%%!:(86]KA"CS6$5.%BUAG2CG6^I+FR:< {4+_CB+ND!-R*T3;!]3V7Q6[%VZ:ED(\1 M^C[+8IF)VB=%FRCM=V3E2$$IH+* %HWS6E@O6X^=2@YEL5UT81M9=[''!NRKR M6/0E6K)O1<(ZH5!P<%XQ* F|~%9J9E6KV)=B^ _=@$C/TZ)HH @*[#)1*ET--ST\Y2>0fY'/^W80O)[MS_?@G N:TH-7-M*6&1(X5K.QK4;C S.F^2#GYY3OL15W6^5[;"/X#A&6&^#H MKW^$R2IK5G.,Q1<)0?

MV/$.VDOD@M,$7QCXV*ZHVFYS>RLITF+9#*.4, M.1""H?(HR%,<(1AB$*Q=?1"Al#FV8XV#W.?,[?GU^V\3U]J-*@[TSWFT<=8 M]0AH5N1TCX?TJO-V9].SGB49(Y3MG$F?*
@X7/H(PA.CZ?,E_*,&.G*GVD-^*.M;V*7BXE(RE,OC: ,)M(Z"0\F"2,')BE*HR".49Q&>D'H(QKS!YY;BK(-G.:1
M\C$>:I;D(AGU[,10,/!'2\UF5LHY26REFARMOVS^R#GQCI)"SEZHIVFRD\]U MY]_Q/"O*+T7-9\2B%(;PR2(A;Z%2>*@*/ 1#E5; M-HW0F?F-7S5D02[I K;A0%)6[U4T!M"X EH46T\-
O9_]?P4M6=#0\3>=V--* MJ26 >I=CDP*PHWT8A]!>[$GJ2N3 HB#/LO]5N?UYU7V(9$;E| M?2+%>L5"ZG2&;O.)MCU(&$*03Z#O<]V24#\=U5, ^K]E:>V=YTM!+3/W(
M.E_ZZ2,K8YGTC(FB.%H'5B=9-S]PVE]!L0.KDP(,#ZQ.7V#F"_ Q!VGSOO%G MF>J9/PR2$C]O4P]RGP8DS 1VL)3H2T!@3Q"?LA]%CN!I[-S5R$ZLR)U M+(M#\-
T3+6T!7,\U?QKVRCI];8%@+1]-MJ/%7G.4RPV^%<<3]R$LA21B%*$XH)$[]0LQ) M$(4DJ9_$]SI;A>CR6BI M@QWY* #QK_#+)WEPVQT;2";Z5A;VS(,.U);,AA+)1>-M3X@NOOZ;W^,?
VM)6&]TBOZ[K,B,-HNGW%5^$^/(§HUB0&X,F M5%>HV0JC."5)E$""B N1RSF,'8Y@Y!*?(1131*E6YHM=_F9,;=GC5E@>R:YN
M)KK=YZ%FG]X093U3M@_P7@N>YJA3UO4(IH=))!W?8,AXTUU!CW"B N4RD^O>EF@/4[GX>,GJGFE*VNU^MN=WE=EC)SI/%GNHB<@L,VM<;_ M3IH@#?
J8PI"XFFVAVE&F%7YF/_9L MR$(YA8D!.B"LV5#++#OC3QS:+ JIG2'K6P(W6;D[X_X,V+1L"+?0-AV#(XI*(MJQ\4+8]\V7'2_$] Z_3)&F(C9U27TUCL),L:'/S+GN+ZOM[OT]
MTZO^6FU;/NZ2RA3]/I6U9O;_AJB GI(@0@ACD MGI-"Q!P?$L?G$-.,$T<1/(XQ\TV+L\V1G]Q&[,5I=,O^U0?J^$GI>XC(OI2YT M7%^@YY(()C%-H.^PB$0A9V&BU>_"-
G8F!Q0=WAWOBZ38EORV*&(,*-4BBK8! MTK.K.T)!XN[#(?D;H4, /V&*]D'0ZAQ?; OOP*$IP)6\#5-Q5US%,9/W&4]-M/GZ$Y\N5R4^#<+Y;7N%>?7?
K2Y%_X85F/&WOHF57="""7SY\U0B8[8LTI0@9 M2Z.GF;T@ED-@)[DW\EKV5UK,/3DIP-/,7V!87(1?>1LLQ8]]*$;-W'+RWX/ MD]'KG-UDZXT<,KM?O1(1STT8PC!R2)1[!"8^.++*&,
U)Z$:^G_I*V7D7\C&S MKO6\R")EN75_DK/T)%..&4>&(*N]7Q> 3D^Q>X;D"=P>@@U35Z!AJRD,[QB; MM4[H0GAL)3$99FMGT=,3F_=6S2 MP_S/0-
$*OA&RJ*$UW7,@N!3"AXN/E0S #S &C+1-1DJ[5E M]>H,H\X9VSE#&..?/CVOBU?.IWCQBE^FK-[_.,=SWF:U1\%7L, =&UX5U0L MGI* PR1B""+."8S3V(?
<<5'(<.AYQ.L'*=QK)*I:X4{)1.S/7K@WT"7!/P!I M^=!,6+7S"_1,[X*(7FQTM\9T&.K9-EB7>+^;P%L_]J4J/+:R8^TPM6S^K%4@ MCS)L[:ZNGU7R+7MXK(OT]ZJ-87TE-];Q'TL2CWZ^X'
RI(FCJ.B^?L M4XA0('NR$PS=F" >!UX+H>NGGW< BNX:H/DH.<+?,IWK=<$:UWCE"US M*KTL;0*LGDBR#-!F&20S ZZ5/G(Y3B-Y(QCN[7X[#M2/-\Y)/WW084%P
M34L[+C/X0Y*W= XR(9S1DP4BRID MB%"<e>2(?2IF%,88^=#Q\'8TQ&&JU";E/(F9-,%9%L=5]U+ZG6Z+1KF/WQ3LNT['NY2P3.1/MHWC^ MJ\#AQ'-
BV;0H%MH8^2XD3!! QA,7.3Q-D*=T,&E&?F9-O7_D)6]FMZA[VP88 M3F]CYD5&4[LUNQ.VLV^:(7J2L5F15-^OS(NHV3YE+F2U-BCFP(QL3 P676Q# M8B[P<"-
RP2KZ=OJXN_4UI<5&=K_&K_)P]SIGXI-RP]GG74A&?'AJKM&6RU4< MTI@&+H4D](@*(PB2 A! NW"LWX %+HH0IM..=C\69]7W/(GAN>10JUK(XC&RU-MHQ+Z5L]&
(.^9GM_T>^3MGXK>=J;$E (9L=D^IXYK(#@$'=]@P'CS^:8K[W_N MCV:,LQ_FSTW1K?7VS_LS?:VSU\K_3G1>XX;MV9DK&[5R>.MBOO&+NA_W6OO&>,,Y*2 9?4;7XC]LY?
LL9C1!$&,WA2@($"2(1Y"E@9LD#G6X MJS043(?HS,_,+5TY6:@A*%.80"59 #]E.?C]IF;WR?D>1^:@J@5 ;$.E]R+K MDUDE^2NP9>!JF*?9^+W_+G[*:K:).=J=Q9Y.P*
<[O*#6'04):GP??94]/;Y]FK+RT* ;SM M3^H$,?:Q[T A$H&(AS[$2>A!ESLN\Y'C.Z&2SH[0F/L]O2O,,^_E>@H:M=?O MA0+K;::NK!=4%1Y)8[V(<$?AC6H&CT0\7R)X?
*F9"G95WO@'KV3<[(NLP]:MCXCG0#>6_#^R:K5;LJ)BZ"'8[%K)T3L&7R'P91AS_5#+)XF1UN3EX>)S*WY"'MTW_=-4-
G4]'TU%95*FWU/,6^)2W<6W1193LEU*%.G;S&3'5^R_)"CA7MFV;W MQVNRJ.HF]JHNVX)4=:[+]G^(+:WXI]"$O*0.EB\?L-(, "DVB'Q4TA9DD2! M&P4A,[@DM<6?
P0;!H)9T=R(V+)L*U@7(BOP.^]YG'5M Z$.U(57&,ER^RGZ] M\JBHDH<,>FIO[0&JF8Q%GX=IRZ-3@P,:HJ8V'T$[']=AC=F1 >@8MF>V,$-H MR>198VM1=,/^/TC+A]X M==
8#WF^'^ (04(@RA*960M]"!/H\2E84P=]A19&R%]@C9Y_,J*KYRI,@< L_W@*"@#!X#,B/VN.)\1M@ @G M[[_@YED>SQ;-.K1;[_UOL[?C7<>]G^TD(4]C-9)(/\+S8LG TP(,$WH5KC9L
M3HC7O!(+YSE?WS^6Q>;AL7'&GWBSU^X}:"/3QGQ$:0Q#R!BA,(X20+H\,<- MQ"#U_=#7ZC]H0G7'V, .6E9QEA>KX:7F1%M'0<_Z->1!1_\=:!R (0LS5"9K M"6VK49\2S64[\.G
<-1:3^MF ^^<_)7L>SSO1PSVN3R/C8[\VIU?OU4JZ;> M3BPS]_F H X:\[\"A#P8,@& ^\W10YN'Z2QROJ&;A3P"AL6>QAHKE=N1P.O>V*.MF]!F6Y6)M9?;I]@)N;=%4,S%
[!7^C;_P?;,_\2>XYLW)6(*#("6,P@2S1+9QV#B!RDD<1IC M#S,2Q%K=ANVR-[,\Z9B5D\@[=ODI?C, Z^ASS43ET@*,MOS']9,H M]$(71G'$(?*<&,:^^"E*44*CE$81UDK]/EA_9D,
[+$;8* 120D/-O%T@HYY]\MTA#O@C*+]0*GRTHL%QSFA#M?&F%/C1#]2W'H^A&#+/,$!Y6DGG">2 *!U><:(D8 MYT1\VTS.+-]R#D:E7S-#GG3TViKCT3-/+PET)1[&G[=C?+.]-
+S3+V9"T]+ILXZ>XO;RKG /32VL]$Q&HMW89?9\RO,,!3EG#EK MS69'<)B.1MF!0.[<*4AOM>WLM(RFL_C>O/GLM&@'4_KF:4'[*E>/=TT9B[BG MFW_Y.4OYIUPHN]P@K5Q,8L0C
GV71F)_PAG$+rF(P=EE*XC!..0FTNKI,49Q9 M@^6!96D2IW.U,'4LFU;5,4_ZMFB?*.9/?@/SAZR_.$;7S?.0/68/=\4 M,FRRBCE!?H(B&
:R\-4E*4P\YL.$<9]S[N$DT8HGGZ4TL_YW=,&0,/BC):T9 MO#@(EI]^6X% 3_-I=6{TG)+*GU>3]+]O.DN(=[U"W#I1-X=[$581K]LDDK M]C[E6Y=^X,;W53;;$=B#R;QI@@BF%
{N#Y%8&,+$C3"DR$,IX8GC$KV1E7;Y ME]E4W&V>GF0FA=QX"]KM6[%MD?I9JH#[^{'LIE. [3QH-8/UAH]/S\P-IP8/@!_P*GM:;;G=#ZWT#%\- MGOI"4X6MPFI]VK =[MYII"K%5;.]/)
]9+QNPML%UPT*=M1^H^3:/(\0@D+O<@ MBI <-A+$$#/\T)&?-?3*J49I3:SA1XHZ*!47M.6CL.E9AFM@:!GYP;R[_?D MF\-,*B,TUK4A"B)?
6@0U&XR3122AH76FU(V%\A9XT5R=DV%U6F; ?<3 M[AS?<:+(CV'*4P:1XX8P1M2#$77B$!$6QTFDEP.D2'GVD)X!'XT_UG$"=JQH M3Q/4AU?-,,P"FIZ9L(670>*,INS6L7Z
MK%'1=_*^^;[3[>CZ+AEL[^7WV7;YWJADY@UICU9O=#L]?6% MU[M"U^X0TM5>D) FH9?XPA>54]I]QX# M0F?
0D=9[#XW@I/;BL2.]Y@GA2<%G]$69%L[2]V2$I*^OCFF!#U\6'G>8=\RD M\KUS>]YY-[UU3*E7 MTVH]\E];OF5"/=(D>8!$,B&;VVRY +QE8]O\ML8_]'MG:]"L9A/FPTXS0-?
MUM"]W':#(=D&;IMW U$IZSAICX(%EMG:A!?O'>F/C'GFF<:K&+< M3/M@?$Y3;!N=5?<>/\=''|67;Z"#D@>\Z!#]>$T"$D HI\QO>NOFW)B GH+KKG!I]
<:O.,ME9^>O^>XSJ1,XI1PA.;R; M>!@B'(D]#/8"&"<^31/F8#]U#/H#3A(VL# &C?\DX:.E'Z_K-1_M0FN(GYI- ML0/\A34A5T 2!S])\G^6] S_9-5D*
(MKO7KD'+TW]B>9$/]\A2R<<3$PRKKKF:AVS;(M =/W EV^\]/8=^($01)R!R(_!&%"XU0X]FF(4X_Y"=4*%AKR,,/BBB](I'F< M;8BGVHMW
93T=+UE"#8<@1U+K2L_*!L?))]F13&GAM"C-P)RB)2:(UBE]#]LP] MVG$"< U.)[_I#M-0!U5-D6>"2D_%)U&:X4320"!K0SS4*2|\XT;,DN,1(/I+ MF-D7.?F.\VW(!+.,(P[R0!T'>
M95CBO!MSWOQ(5E\W=24V"?)]2J.TC!R4A]R2H6C$(E_$L(YC*F+G#@-QO3 M]_-0NTP%%#NRX*=.,?-HPH]@07 DY-7VWA8>>MG=0-8<2OVFZ9E=#]
M'6F+A>A_)Y7SYQF:<99-\JXC9FN$@^':N0@F,8H@@B+?TC@"[N8>D&"@CB(.M4Z6ZH4E*2YQZ:DX".0O*N!FR*JK):>> ;CIKO$MGL@6 YC04&T"8#42Y^\PJ MP-OT%%#RYI:
]6=4/..G Z7+EV@_K1RR;0X]F8)D:N!) MV?N7'7TR)<;1])/)&PP[?NYM&-\75;VB0>Q2&B?0I0%MN]1@XG@P)F'BL8R*F@=UF:R:-FL_#B-[7X{(J=^Q\]PH MMGI.'A-
8MFOD60&/^CZ>O(T3M]MLZV#]9(@CE @5(W1$"(L<1/W(=B/^7[M/,34)E5?\0P\2) M4ABE7HK=@#L(*04L)NC,K'2"\+\"MB4-V(8#25S=6QW#:-I9MR2YGBHV0N^]I
M@IM.Z.GC2"WIU3UU2RB8^>GF:&BYW@HRCCC>8W.O8KUA W\-]T8CXHJOE<9NU'?H!L4(S1G8[WE65_WK.O)C
MRKBL1$T]B!)Y_IPR!'W&/)\FOLM#)9,Y06=F0SDLMVA(@X8V^.GV{G?5D^_V]DF=.77_*_&'75>I]D0NSN)%ST5H36>2#)G/(MIVD8I]#%C@-1%"(84R^&B :1V)=& 4ZU'#XI;,UL[+:
<:/?TL0&YFL>S/)!Z M5E/V"FKF#O0QME'@4A;-HG+U^O6VY(_OAK5M M;IK)W#FI)$1)$I>ZCK"AB=CY83\4FV9"(>$\"7']RWY)]AZ@!7[#IA1+#O_6
MTQ2ZWA(%8,0V1;PTP[EPG!]AO:WS($==WV1,^@8!%(ENU8G#8]7CZ7A5[=G5WX$9BY00L]"BUOV2)P(UZU#2]+>=\6(1EZZ3:7O6A\O*0C7W3R MI?:?6?WX?
E/5Q1,OM[YC$O/03SP7>MCW(7*C"!*:>1 %]<&)>A,AZBK"FYW.OHDU;<8 M>ZX*Q9EYYLJWS^[37M?BT>?\M?K(>;7R0L>A41K!..98HH,02"(D_F%.'/ MA3Z?RYG=8V1FD[.E]3]
RE5/-2X&UIK#:@S9?)[QRW\:(#RQ^50GLTW-49[M3J?4'4YO=&34-ES0_>7_V*QI+"<(*C>7HI'I+'XW?/'5]SZOTCSG.!X(^L M6J4\]N,8IY 1>:;ML 3&/L40DS@*10PA&*]
LMIHC,;_M, ^TQ5HV =*% M$IQH>II*B*JYF;9QTK/V5B RJ,54E]E:3:8"R85K,]5!.*[1U+C7CM'8GK1W MQ0&K($(8<\2@AV0X-/9"&(M]*TP8I23R&
(T(7;WPDA27F(U#LCK],"2NKQ7& MR3!*Z)D;B$L0L6,@!IDQ[VVGQ>A((/*-Y."+YYN;A' @]YN'LO7KF@4]/I7Q= M_7ZW2M(P33B-(*,^'#3M4TA02&&*.68I=AT4^2H>PV!)F?
V!WW^.U\D=D[* M<24UXUU/!7_ \NG^PPVXN[^__W!WN98=LSS2]6[N%6A[!>=]R66D0WCEGO MO_DG_F(ZIN!%*$=1OG[ANTJ1B/@HB#T7)@'U9*MP\89#U(^Q2H?
641E]>@_$ YP6R-@C@!(F%6_Z?%_*X MN?_(M4:E-.$7W/$|*\HO1=WEQ_M1/X.,>9SZ+(;O$R80R;UJP[@'8QF2)'
M9G4V8SAHE=I8PL.TVN827'0K;A1$'2^Z&5M@R;H;!4$,2F!4[C"LOI%OO+9T M?E#_D"8N9L*%@"O**$2)'T"""$PP]'\&7H]_M?&)BH2S-;/,*^\K)!7Y5IX+BI(PP330+I65&
(L>RE&@=AP!V..*34V.2TLRV MJ]4M1Q*"?>]@):.^FI--XC2NJ513TE-48 &6E519N),8@UFAU5ORP4]7IE1=1 M5V4!>Y55O\';M?CP]XU8^S=>/Q9L-
S6V,1#WCSB_YT_/18G+UT]/SS@KGYI* M7\]# <<.Y%A..@M)!+$;!V*GE!'<0(>)B:3SO0Y4?JF7SSZ;#*6.-N2UG16 M#%!6>UW//!J)9>6AX 2TS@VG05VV. 92]MN"6(!'CR=
[+WAP,2YZ 0.+N@GF M !WZ$!>L=$'_H5TM% K\F%/AT&4AL*7<%P8ARD5[CYQQ.XGX(FG->IA?_F9 M78F^":EAV/0 "C53822@GAE0EVLX]!<)58'BR_?:VBRY.G,5=;'K_U:%E4E
MNWMA%B0)}")';*4C0B". 1\2XHJ?R2<)OU)9<%9#S/AEK,Q37)!&_.YR!^@ M6.-)-KV3M9Y;;DP-R5D<=0V(#73I#,<1,/>G@.D,")AE2I.Z^-9MR%F';V0[MI@
X;S,FI$S==YG;%LO9%SVN\XW91-MNP7 ,1$.*8Q5+,2-!'1 MLQ$7@)M$%0EM60.)LDM:@Q4A3\T!4GB2Q<2SXFZ"1^.C5AC4J^*#F\]KV!=]B8!L@_Z%
MUX.T$\=U'=?!!-+F])\Z <1NPI"/(H>CQ FC0*\04('HS.HK",%^F@SM"UKD MP ZC1"8E%-4TVC8V>OH|H+[K+R'I-SG3\V3WZ$ALJ[9'A>2RM3T:(!S5]NC< M;[C]YVOQUX=?>-
-1G1"\2H$-]!F! R\L5>&BY 3AG . QTX\CT0T-:&&L&"68 M"SG-@$$/V]\#T/99 3TO,XQW-T+!5MQ B ;R(0036(ZB"4:+Z)=^"]V(Y^+ MJO]:-U7-7]-=PD(EJ+!;5%DN1U%7PNRM
M)8H\P2!!Q((KC")*$,2A(%U#F M$NG-J!:"Z!">.^5 'G *:=%.*7Z1(FS'2]-29,O,%)VEV/VJ<#U-X-4/LR&VKJU29SH6R1_3SHD5ULYXG(+#1)6^I"?(@E;-1YP',#U3/=%/?#>%Y7H:.-5O=
MPD< F+SI/;."Y>?29?;2^)PG3U4Y2A#R0@[#D+LRZ"SV MI-A)H-B2QCYW791BK8)!5<)+GE'C\D$VXY,*]*60+WFQTVJ3Y!]_1ZO:XLJ M;_ONX5P?%[E&UVZ\:C4?
+L(>[.M]!7\V/MT<>@N&V= 5S-'>L UQT/;W^\ MK0+ #(?#F'(^NC2B?N@&(;). M75$L\S>WX>BX!1V[H.$7$LDP&\)\!78\R[?^CFO0LMV0"T55]MF;MEBZ_G@?:H,GLF,A?
WKNH,%7M>X@2^FT*2N$OQ&[3&,?1[*.+< MC?T8.SPT;%OET,#8N&M5GPV8?>]^A66(NQ&K@\)"V/QX]*1K'YO82+,YG@$ MDT@V(#1J766"BFG?
*LNHJ%G]RV35,]S[+:NL=ZL^+XK]9E5OTHGZO(C;:HN MZS+-AY/%52UI-H]8D'EJ1=E.H\;67$2E%(3[=4KE4K,7_ U/A:O WO%<-M_-
"DEW_A=>M(9+3[5'H4]P03AX3BM18G7/:KE"E6<4IA&'HT96X8D83IO.!4 M"2]P5/_<4072OY([]B8; "?2,E']6>\U(RHVLMQ#ISTU+OC '3$FO*/MI%V MS\;V3^\;X-
Z7G&7U>=BTWZJZ&%AZURJ37?0-K O&X7M9^W!C,U=H/F(/W= MZS?^^7)0R$>"-/ABM\L%13(*<**$%N@ICX"42.W&=XG@L=$OE^S)T0.4H!IL,O8 MF-LQ>)*T_W&J9X5Z"N(%
((H;GN6@,S_F.MGK8\L8Z#C3.=^RB:]ZPN@=XJ=AZ=EE!8GL=A:,$ M,]H&GEQPL3W@F#C##>#H=;9E^C(7BM:,4BPLG;]KG(G/>/G2EJ(:*&>G_K0 MC=T((CG<+PZ9+]N >X&+]?
V3>S*]Y1[UY;7WC[2NKK7,57]FFJKTY M4!M>;E;V .%F!RX13]_M!R2;H7# G!R6]/5H^45U\IQPAWIW]CK]D&O?XOGA1QO= M[;]5C!',_!3#6![F{!03F,A"3$X#$B?$C7Q7:,S/"
(VYD^9^= O"TF(+A)&/$('\"@Q,2C43^SMVY6%AO@O5A M&S[]4J/Y S@K_XK7&_[N]3>.98Q8/MB/)?_I1B0-COXTP5$ OPV!?5CT;,"EB!B,%U0!+WU1((9@Z/++SQH4?XVF#2G?
I'\5]RJM, M7-D=1-P6ZXQFO+HM"ZH:KE)<9,YO;T<<}{=6/?GF.$#RP-E&?G/M1]@TQ38Z MQ%)9?[$S+0UAAT=<.K?I!X&;C.2#ZM951'CD!1&#]3SG0HE#(%"!T8!\0.2
MNHF'M|UTNM!X/YLA0G+PC=CSI@3) M+.DTA'$4(.B&+,(Q@9\%PPL4TC&!,7ZO@&$;E M#"'1W@,KRVI!SQ-,']K[+XA[M?]1L-BI+8W^X+699Y_50K5R(-]IG[')O] M;=,-
OJZ+P_)QC0&;1Z).N_BF4NHIX7D!I^33*SPZ(8Q9M=%PH>5*C$ZPOU=7 M=.KO9N_'75=1F3#T'M?\H2B[3.#NP,$-T\AA$86.&X@79(IE@X> 0Y(2XC@I M]U.B=-
ZD3G)F+1NV%#9[']2@IO8^M(N%[KY: P;MMY^Z9)9>?P%$%WW_J0-P M -+4N/,RIUB8$)+ES;KOBW8?W_PB-O-YE?*RY*QM0/,I%VHF>*H^5=6&L^N< MR1^:;G9B#&
T#E\#$#U.(?((A\4(?A[^OAHX?AT&L=61DD;>9S4@3I@,O,DYO MYDS;@%_/[5X85$,'?
<#E%=CC$PP8O0)=SZHMKZ\EMHID+]NS:=^FXS89.$8.XN8UG;YO<69^Q3WG48&L3]5VZ8"QHPEZHO-%+:8E-(IAC"R[6$1C6K1A?$/A M:L/>E[C,Q:+5+2\;[_U&CM,5+WE2-
8/X9"_+E#,W@A%-/(A8PF&,Q?LXQ2B(-M4A=SW_=6@AU2^S*'>]#\]4=TE7^!G?T . XD)U3 &W?-I5DZ"^;328G$+]
M#5M$14^A>|*R#TJ\7(%>HC^Z,G;,.ZH)]BM9HT3U)9MOJ[@F^E$S1<7;#&+__M#P_U^\?!X3:O\K_B]:?\,O/TU%J6J[OR?IC45X_K\GZ_Y9=#$_U@$!WX;F]
M[H>'DC_@FH/WC[*\6WJ:M^)Z&75OT@H/N\[WO8##2HI1=;H5RM$V59*>9]NO1 MT0SW_5(R?/@.O!_=:%MX#@JG%W,^ DTW_RW0MUC.YSRP$,.V;Q[Z\]L
MS;IDU8;D=0[C,K+N/B#C]L2"F)I.B9;$!LFW)^6X(-MV?[V%TVM"G<,3WOZ M,OT,1.&'",,AA 5W7Y^;,85S=2RGR A2(+0&DGH[A=2O)?HR&T&?,I5,GY8@B MU2S$;W^YN1[<566]
MFYSS*R\>2OS\F%&\;L=5L10E,?6@*Y%"V'/$^]ED.++$B/?>93%8T;I3*S M<@W):16QCD,SKF_6!-93.AU9E15-29:O;)O88!'')$[_M=&Y\[4443TF\7OO4
M+C9H)=R.09%3RN^*M/Z.2]XUF.R)2\E%$6Q"SF10\03%,(8NP%D?H!CA)D3 MNDJ:]$)L[AR@CF:3<[+SHM&P=@]J:5 ,:)@!Z"MI3!M=2]AZ(;1]?;>]Z$@R-
M'KT603'SMB\$ZA[UR]

*F_6:VR7#"-=R?J1@YS7@_IC\R"0%R_&O2D& M\C?AF(B_D%=_-E66\ZH"5?=06'N-7*1MLV&IYY@M%$=:E%U,8K&.9K;_ML[;FW]N(\6S5'\'V=0)?\!-?!0SS@&$/Y-8545O@I248:1HA;6]!0_+!S"<\N_M(C*3HG3]^'D=89A89GQ?R_NO?Z1R9[JLOL2\F#D.+()$\5"I8($"HC$B]U6=6JG8ZNB0&_I#D-)-B]H%0#/J;BJ<9Z%663#^X>TH"6P'=O;67M#>*>$NLH<'ORHLLJSKJBMC8"3%^;@$V;*/0KSG)YN+[R A;XE'B0)MR'R)7/0T=|<5K@>G9P,,_M^_"2D2|UPGZ=F[K\ELO?% B_256<.B#GBN4T5M"/O>R?_[?D!2;$Q-HKZWOPC=Z4#*4ICIF:&.]!V.ES;'!V=M^R?)7-/\;8>O;G'6-MQ3"KAT^6@MLP=#/W[%I!$MBCO1=L>'p"2A\=8<Z+/"&@1$KZQEV_3K(%WZ'IXQNM=\AY@H::MYA+JJ>>6SA7X=50T;54\ M+8$EW3M8?%%E.RW8H7:=NBHDEZW TP#AJ*Y.YU[]J,O7^I&7 MO^?5,Z=9FG&VTW7R>9=2OB(X3//89")GR"*F,"JO8A!)PE#+Y6S.WRB&EY1 MHCBS(6AX4_ 5]X$T'26Q+K]>!6C(@P'JP9 C\%FW@D =&/6XAG6 3.?,917@ MZZ;K,"AEMZ.JF2Q7- #F.] &91?='\VNAJ6'<)8W61\U_E'DQ=.KI;P/+9A& M8A=JZRP6I- 2;OB-T+O18!JF6."A^0K=¡/NOO?MGG(CF+*TM:FZ8N.5E_=fM:M{W"%/(XCH2U#%R(_DAP;$'(QKS'B)^R-6.E WISY()T?.AT=!8%,IPSHS M0'IF=L<,V"3#Q8!'4- -<@1:B]SP--$^V0J0&L]YP74S"S/_JS>D$]S6,;& M@!]LNMR@4'.1]T:.)7K",V2;W&W_NV@-]6Z3\6X]5>Q$>ASCT?+FAY3&!,4D0 MQ'Z"(]3TMM:]]SPD,+/)W9&3":E,$-3;R!]AH;9IO41*/;NY+ ^#-F(#;V|!S M4ECZ:9*=AO65](K+Q/N?@V<_%ZB5T><9(PF'IR1#@) M/8BCE,(HQ0X)?-]W7:V(T2&!F16LF;M;Y+6X?RW3M;..K&9\]@@6-3V[1%C- M(Y1F5/QQ?Q/I-0_$[QFQIX3G1+2DA$?++Z]$YX0[5,*SUYEV.LI?>%EGXAE*.ME>]G'Q&,?SX-MC)HN7BRNGD(:)97T9@C#CDIDKK(9)$9RN)$'W23$(=+"*E*8*H&S=E5 MM4U%;]{GW$)7IH.S{)\^/>]FR9;H4E3T*PB5@%35;&M0J2KW@TZ72FQH"^^M4:#EH&N%OTW&)BDNW6Q,%8(33<>4;]4S%"?FEW[X\2R^+UTW MQ$]/SS)?{]-=B]M=<:79;&.UQ6>V#X?3>&5;T2U;MQB(P MZMD0:00M\S]Y&!(;XXP5*;!5/&,]0$8&&FLN9!H>J[BXZ?$Z9S?\A:^+9QD9 M$*1Y7O&5PSS&8N9#%B*91NDYD% O@B3F+ XCX:X0JA^"LI=U4T;,= M=< E>9;5]&[%;O7G?7=-WUVW+!IN-Y%! 7,1;"B+H4M(HQ"B%,_AIPBRN, RNH^LS;V%W(V]VGGH(-].Z28-$.*A[P.)Q4W72"&%VZG M&;?#%R]K7G_I4GU053V R;/1,V2%C>:>Z6-X9)8+.MH;R2%MX#S?PMX65/7[*58OV3YP_N2" ?D(Z:-Y]>%,&GL1"B*$NBXLFUM0AV(8!0A MQ3CB,2)!$BKU %&B-KMKUM$&+7'04]=UQ\8 4W7'+,&@ZXZ=06"&(-+"2B-8<MLC%:"SMD"F(?.V0J.^G'?NY+)LR(<.RRLK$I-[A6.A,]=^_,"KHC!B0U];C, M23FGPRZ7BJBG?/Q;5O*&/FR*X ,PS"(B'A7>BY,'(8A%V]0Q) 3I$@K M(T&+ ^LRJN1T8+3?R.V[Z7L>#_G6F4I;UL%9[S\?\2X#CUV6>_.MJ[1]J_/KIUK99SJY[\RZVA_%_ZK@&Z]W9=ZERFMX\:=E M5_.?ZW5Y,WE%C/BQ\5RLR//WDG2[5MW#I5U8:SE<^C MQ$5VAO3 @!Z M"KF?I-3260(MU5FRG$Z)93^S:8_*6V4SG1)U)(/IY.7Z19#-,F0D)DY>=Y<, M0^)?GYNQH[^*^LJR|LN4(X+*04Z^[\,D)#Z, M"6+"5_,":.%1REY=@=F;+G5V%A8K=5T*S&%=[&(T#5O#[&)H57>_D&)+IE^#E@FI&JAH9 M!P2GCY-5A=7LYG*1T*;M6WA7@8*KJ[!94VGQ/:L?NQXMNT)L0:AAYF[K4+/3V.CIQ.-TB,^LRY(5F4!*V_2KM$^_(CT?@':, MZ,?KM/!5"^+-A9J>$>@!:\A7NP(=*V+"W@-A9QVP,)$ DM10"W2BX8&34 Y MC!<.K;%G>?KY.*OWUSR?WEKIS\[FZ7-RFO.G'E?M!#W0M(("5+<#UA$D:N[M)8(:I6,EJ1G*_M+,{)86M.R:RRXX&.2/L1X4Y2!$/FIXCZ#N6(K/+F7)5-QZ95R2I]39V:SHD MKGX8/*#>O$^R'?TK.95#NT]9O$N MM10YU\5G)):NO-1BT75=X8;Q=NU[#5L$R#RA-D/HHEUWQXGMIE#S1^[X\8/ M/WA), 'U646>E_(H"6&,40J1QUV8^(D#*0W9_ $U+RJ>7'5L[@]1?]C-?]#-(N>W4&FA<7*.M?6/0;)7HZS.P,"V^,4!'1??F*QD6[<@C3/GM*_FC^)F+_Q3<02;R_%\NXX M<5U_P:'G@_T_=@=%Z]*Y9QIC:LJ2S/:IFCD!![6"4^QQZ? MH&6TFYM^!1J/3K(+&GZOAE/5KP!IV :'?#:/U4KPI,@=%(*4>CZ$'D0W,;Q -0N)'!'J88?$"9@$D%#'($<%!@)R(A\Q:-]B%&H!MVQ-6LQ6957CT M3,!4?]A9^I(IR[M$N]BWZ5&F#(%6ZUC;0RW:L,SUIGXLRNP?G*UPBK$31B[TM"9:FP1,>,2$)!"ST$8OCR&$FPRP.:U]^WXO'7PGK((_O& M=HB?/V:Y//MH>]E\ROX>ZZ_I[U?,1NF:TLW39BW/L6_D:&197]-N_]^?BK+. M_M$>A]HH\#BF&%*$$V$88@ICQ\7033+$4U#/_;ZP_A[=?LP*],&1_GW^H;F M,Z]@'<,"?]CQY&>B9GW$:H9];=_(F;9 OW;5Z!A_*KQ=[:\-[]UW+?-GD## M/RQ2*"1H^\1=@8$08"A%<_M0#GM67E=U'(O ONA[5^&J.';H\M, MN"^:Q(22O\MFD'SA@AD9-^[-(KQ$[L=BK^C!!.$4(I^.E)9A]3/F(X)9QIC:L]2S/:IFCD!![6"4^QQZ? MH&6TFYM^!1J/3K(+&GZOAE/5KP!IV :'?#:/U4KPI,@=%(*4>CZ$'"

*{7L&^TD//96WV(V|SH#5Z;GN]ZLW]#-_1U%XF@>485 M%CG*MGW?SDDUS 3,QU'0C MX%OM>KY\Z-I42"Q3C$F%THID",=9A1C-2I1E;2YHJ;WCD\R*EP.K:-+%H M!M<.*#LV!;B,EIUGZP4#F+XZB@_V3Z^*YLD/O4QG4G_SJKC'?N7U%^#^HUE- MGYI-$/7-RD1--U]DT_#4]$1]ENM!<8"E>VF_8F"M'3 2" I"Z{KV& 0FFUD-\#!.FV5{TY0B? +- X;{]> <@ .I,YT'#1A_ZUP]N. M,_HPMO;^Z3N=KPW1UX]T_2#KF5(XRW"A4%I2$ ^3*2U3).$-<)K3@%$[*C[Z_>S3?T0:&L;X 9KFS>X,!N+I?!,VC/>6H(^UQA[<2T=2O"3#=_N+8?F#OF? \5>YG<631O-ICX[P|CH|HF++C 2*3.C'QA!E4HE M2I3*4JW<+$ZI=7>'$4*%5M3_]^H;FB;G7_7X"'#@!8'8SB-:[5/Z6'ZW C> MDFW[YW9M#3+LTN1A#_% EP=/2+@EKEY&Q%- _!POIQAH|\C+T^78<'"R$.6CS8 M/.]@FO"?B^-E4))X0HB)*E*CKB@"<(%+A QH05:BEPI4L2BPM:F:8108--T MQBJE!*"38Q!96"5/@L.LDB9Z5@=3XF*5QA 6"5/2+A9I5L0@9DG"S'"S-/8 MZ].9)PLA#LR3S?-NQZ.#",Q7N=DLFC/9_5+L?;3/Z]?SW/3LJF<)YD4J98D* MGIHH*%6(2IHB3O.\P"JL6 X]KX21#QYDT4O0Y.!LF?43G?B5TX,/;.U.5N$0 M@T=<=GS<17M.F@Z(@X/7GAE_9R\W$#R=Q8@#$)SV;N0%S?%9S7,6Q"=;JZ;M< MUGW5S[X+Y#Z[X){5S=#L69*+4IE9UMK,Q @K'B-:Q 3IGZ4LP4G'"" U V/(\V M<- MSIOEE3QMX+0-!U,|H!;,():G&<((}WU((+ZZO#%H#RM!VWX)"<=.!R6,(Q MRF7VUEO.'97LAS%^-K:DFRPW=W6@IJ?0SW^B/6<$+F98X1Q4A!&$I**(X-H/G MLDSQC)A1#J#\;WO:H6/!+2<1{UB)'C0#T2\,Z1K8$0&"IYTY"802S)S\I<'# M$/O37=2CU:,4#7BZBUC#3:39\9AK#UF:@2M.RZHM\ELNM;/+79[P]4AHS MBLJ<5PB3LD24QB5BHL*4JCS/89/#QX@%5NA#TFT>5$.\R]6'#J(=@\U.HWV! M =-I=QS@3>DL!/35>FZ,U+0-YBR$/FDC9 ..8[.X;A+'5[VD]@BX[*+KJDH8 MEIGJ;/IB")S1GY*K_3->=BA?N@22 MG1Y[$!VFP@.I.XH!FFM2D1,TZ$-669&H(BX2L0O12Q8ABA1% F:YRPHIF Y*\;AFA@%=ZQ8+.B M'1-1SX55)- *3SL%]XT23-L] 0O.01(I*NJT(:DM(6S !!:.@H4%QH5\?7JB6FK:/1SU^QGH_]6S_5:S8_S"F;+^:;EZX8U9C2]\OO MV\V,%'G%2\$0*5B!, "9HE0EJ"AB3HM4E,QN:)E'G@(;M &Y:&{HP>R8#]#M MS-K$4,*L7,]<-.#N;M](:!,=,'@7[5B\BX8?P/O1#P!L]3Q"YLD(^N!H4IOH M$<)C$^ES:<=3H0GTOJ*U%,-+Y%FNO;6$E IE FLW3L1FMFPL4$$IP3+);%G" MSH%GR80^^1RRF$!1^0C>0/W=HRMD%["R/>#<4 #S4-;(W!*-N?'%TOU[K N[V]O3MOO=-;/=%E>%6W\;2\#B {&O?Y5TL7F M\;4I^*,/? <"QXIS*1&)$BX29V?$"$:S5/,T99[PD1*OV#:.'KC(0^E+U@(&H MY2!Z,498[-*:3'>=FV8.74?9\GHF(;.;]CSI'74 \1^744/,T?H.OF?.4'(M&IPKLX/LUW%-VEAI,B8- 9!:GBLSV:GDGO+0MDM/"6R;% MIUDF)T\X]WKO&WF>;9YW+_ZYK3?&T'4]>G.L6">[T#H'33K/#@033_F%SW_;-=-?>\G%B!S]2TO@K@ M {FAXZ_].X3XU-W?'8 YT_S=915X(?)? 7?ROM_R@2{VY3R=GD6,)D7%;I, M!T(LTA)55)N=2I6XI#Q)*F%U&W.%3F#[TE*.&M*#8C3[,MPQB,9-B4?!83;C M@L>-=XT'K>?/ MU+1M?+1TEV]-BZ*/\]V;T<6\} ELWM6_U7*1ZT/SMXH$_?UU[R3!&95;0]49EP-M,S1!45017" A&E1)/GT$H3Y!YBTK=RL_$ M82I(\)W&K7PM[&9$VT#!-_]CNQKI_,996F9928G)92*5=N9$A6ABALJP(F99 M@@67P+C.:4K!@SQ=*&1#?_1783"C=@DA4L@D,^G>F4HXPA4M$,58[R5,2B$% MKP0#%6=YP,=A2PB%CITA]R SS#QWXFJ*_5U@!$M'|'+H#VQLKXCER81>HC*I M8;PBZKK&YN_;XEYM|_8GW4M3OC!C(HI+&;>(%D$6!LV[>95&,45TQ9K,BD\M+?>_1^2"VQ+*N*KD?"L"TQ.%WDW" !UK$YC67>[.'5JIQ+LRNZ"D&$NZ(Z) M_X73;\!^ 9[']KL-GINU&*W 0K{J0L! M7N'6J/"E;D7H(O[I]76#$B7>-<&R5""$N M$0IL)GIB$6VHU:9D;[7=U!NZ,!) 5->@2/[@CR9!-FK2/K2)!EZB7\01&L)U M1\/3TB\Y,"HN>%O1SKO/"\8U; ,]OOW]E])+E!3 M^O'=8O7[^Z7^GC_1@_+DF.T/3XNF=IO^Z)PD7*&!$$=L/IP$7PVT^3#%[3!,SC/!Q0 M]DB>*'UBH@DE2$,; (Q:G)4I%BC/,!,4E*.TX,)PN5G8Z.W-$-TVO7"?2G'PQY_ME&*(D)_4V/V?*\^C,_/-=XUL4'*P>VF-L:4%=N@/Y+=TQ5ZF MP0MF0!UKV<%\.7@'*P|K?I3P3O^+L0S?WMFHW'TORT MOYU**4IM+!.M]AKV00^]S8M2I2E!!)ZFT^QMD-QB1&F2<$35=$?!8V%LK<=V 3M M&&E*A^ IB0 ,[6Q,&&1@YF4/RJ#.R+ 1?9%&(=(A]R8S(9F$*Z0XM7+;[44[Y?OE\^R-J>0?1/I6<($ M+8T5$94YWQ<)UI.%)"@E(B8*2UX5H&9C]J0#QT3,U5K3HG-K(LIJ9>H?.AXB MNF,"& .PO]4R*! $+6"40 /5Y#'U7$3L)?K%,*(1^U.TXV70:MYCI ,@*]@ M@CWA:,,+8$!.P@WP%=RLS*?#H$;3M(Z16&4Y):BH3$05,Y/M1&*4"I$4B2)I M027$G)RA$=ANI"@ZMC(\AXKBJI!%D2%%[3")# 6BHB(H+AEF<<93G">PS) ; M<7"*_ B!C)V9O%%:F#W\=!(R_3#:QQ%LI\T:D)63=Y=C+O1CO2\Y701O23T@!-BY/IG%65%B@ M-M1"8*X23GB&%)B>GWPV,6LSP'E82&8#+P"6W8'+"M*#T;\.AOBK^!%@LSO?IW MNA; H%&03]#.U/SLSP5F]^X_O7[OWHNUZ0AD E?F5&GY>3GD3X4#U%N"50 6 M)\["@?R:8I60%]N/8?:+W1_(TL*QHLBS1"M8GVHK61EV@REYBXLQ8I1R@6> M+_5G^^I?SU?KC:B/K M-UMI .GN9"D6.9.2ZR./Z?DE2XE(4PI3,,&]LJ@J9=W =8Q08,=`4_ZO]&YH MFRZ'LH[$5D:&O'U%R2A.XUKI4WJ8>C:"MV2CAF[TIA/_YO[?S=M#K!_V#]QOY5, ^] MN& 2:W!])+S4_D)>H8I0CLJ[IUY$98;^@.9UC1$+;*MV<_0&M*&_&.I100YUS\N=MA^N&S+>_';RL3H^^B+Y8*=OIFZ!O'Q6(P7*PV5UG#|,_VFG5&.MYNM:=9NX,(VZ{G'K- *X9$[*=&/YR13LBA#)1IYRLU1?4?GZ[_1Q5:^>MG] M#|:SN=8+/;Y\D,I:WA_S>E:P(C-)3ZB@16I:0 I4E=IG54E1L(1Q@C%HH(,= MVEH1[N]K;G_6_0/PP PR&0)IVWZA\BF";? @@[8@84)Z\F-M20Z MJ3,+ ^+8I06^[5CD\?1]L7J1\HML[LD';G1W-3[3Y]H"YU5NIAQ2A'FN_Y:4 MTLR6(&E"!6-Y":KMN$8QL*&]!7V6-D9 Z\(P.Q 3Q]M6]K1@/A=U)'W6*YA M*ZFO*HVK]*8MSK_5_Z0FP_I%^-WXN_EROI$?YL[F VCOQQSMI"F&FUDL@9],,)(PD?.,%YE5 M VD/O 2V=,*[]%MQ';<=$Z,%]*X:QE#*#6;1GK>]=EMKF+>NZB(7LJ;Q.U'$;& MQ>G0MK;.GQ!UM!O_\.B#<@0\X3621G KA*D3"%].D8LI+++N$W(7AG9$C06, MYCL67(O SL%FI[F^P(#I[QZ'ANQ=M"<<&H9+K;P:MIA{GN"\CS&C)F:@S1A")~*G]@P3S3PA2D? 2PI,0?%> M-59"6X2F]LNZGYQ/?.I,1'C48*:CYZ?I7]N =V40X21-5EVP\=Y)%<3$3VJ7 MZ@+4Y9ZH3]O=.IELT'U?BDZ?VC?","-/K4L5O5V/5 U596)((F9UYZ5^]21 M.!>F*G,D$]RTF? @^NR>]0]G#=(3%P]?UG(TU+WD6<]^F1]2,Q7+YV1 M;&XC32.XQ_GW5R^MA[AK2?EAU1;>OWY9AQ9AHO\&:WYY=/6K\ MS/9P!XQT3_BMN<$E_>G?!!\ {+EY)Z'=U*# A71JPS#^\IUW@H!^(E<,P>0G-9*NX!R;.N=UW R67OYIOND# M$&VCY0>YY ?!AUV#.,QPG"8I14E:F'0[RLPTJ SAC,156F9)6H)(<'HAT_% MJ7E1(G0'W!P$YQSG,"@MC-0P0"$62>?V(-DA,&GFP2C/:D!LD)EF-KY+;(M;2WJ#FY{AM=_\^5F5A0RH6:T3)]F F$1IZ9[HLQ/75;O.I847LPWK7^E_URM7YNNFQ_IDWRS>M*PUFI\ECP$*-4 M14AAS$O$JK&, <.24*F/5E4!JBV$T0_LL(RF6M=W4<-2U/ 4&:;B?!1L04L/ M@:#;69> 4, (,C7\4X26*;ECXJE4$4I^V:-$-FI/]1<=E',]4]/M<>P'S_TC1 M3VA_O:HW1XE:A."L,O>M0F72),))5*DB0;S,XU3&G"0,U"[=BFKP,U1+..#*4 MHU=T8884 Z\;[=''S/!]YQ@1X+- J3CPZA"9F_!A+:USG(BN:TYQ\(#"?G'M#+_MC]D8\X?'S2?U6]U:HD]LHTV,;5!O?_!'TS#FW6I]F+_ ;EUZ^S#"1<1R+!,4% M3A',RP15I"P086FNXE)@EF3 M 1W;H+? 1#:\H95"VSZ[OHY6'8/ZU!3)CL5F MAE6;@S]H& ;,=+CA4V&2D%CF'"65F3>8EZG^0!A:N"SCJE1%CG$,RJ.9YC-Q MR@?\O^,3L=LF)L(9MGGL(-9LM=YH]&F\-LAPD>5%[M">H^- X#@QY"M!Y@9. MHLVCN1VRDW0;#TO^^V!MA3KOY0;'& M5PELL#1QJ;D,%>D9T$>[],^TC5YZ7:_M2^O46^O*TI/UV;(3<=ASR_(-U$0Z94S#*[G4?]E\OU M^/OBC[B]0QLU\M/2_.S MJA \8R(ABE#M3Z:)]E>23""2B!*QI(AQ)G.ITJ0?!V/GNT#(6WW9#\?$P+1_ MUW9@W="."5LOHNWZ@\UR@B68 7.W\#^]8.29[-5Q$'1N1IH3GHV-"RTF<8: 3- M[[LPF<_D+S@4WM*W *0G3L""@W*:0N6P!MQ5>+\4|^>YV-*V(9VE:W#X5F!7 M8$_LO^VW^R.YKF_O[B)!++IZ.MYZ)5QFVVE /EI]LOWXO C#_??"$PXCGHH_ MYV\DT]]2=MT/9]J03#98YBD0N$F2P0+5B.<(Y)SC@MN!D?;CGAZ3*= MP$HC=E3[R4X58*[1"#5CFN11.)A.::9K_%>V1]C,,*I>13D2_X8Z^4'!K:N3 M.QJPB4[791p/Z#3R]G3SG*Z+ <##.R>+Q8)G(0BZ(A%IA1510L#&Y5]OUD[GF_<06\X=F6^D/%M_F M3_]13^]K_FFM*#>_:X?;)C,BDE(I(9&HA.G2)F+$"A8C0A6)2YRK!%IR[(>Q MP#9I=YK>-"R8=B? U@(F[Z'O#!K0XU].'8GE;\A.@!EZ=M!S>13L>HP&3T9[+ M07CCV^X#^7KP@7P>_T <*HC]HN>MZM@36Q-7*OL%\[2ZV?/Z-_MR?=';1[EY M3>O'=XO5/Z;Z3:[8=7_DQ*6L)$\U1]ATI,5QICDB:"A1+[11]-AUG#5638:@]3S34&'6TC[@5PL)?G&T:@K'>"8%@O$ *(?U_0 MBOK[A@<AT(SXA:!E7"LXM+G4'_F+]J3+@*BUC? 4)',DLR,X>P0E4F%%)Q@DO" M[YP(4!_>X>+!(\0MJ68.@4,-Q@_%&M,|+O(4%515" M>(:K%1TPF>9Z71)*< MP>I5'%%PJ4OQAH*=*?725#1HP[Z@TYLYG "F6<< MAYNNE@],7Y_>2+,YII?H2@HX5;B@18FT_R(05@0V\[U\R5*4T5O]/ L,:[9TG M$}BH&*+(4#6!5+W-&L*,)1D78++3LMN%A^E;(_R+1# M24<%/4E%.OXT3$WKI6;V>,T26[IYM%X]U\IS+IOK4):G!//,4:5*BK_>>R"& M*X8D*Y\,U]22S*HN_!*!P*K9D6Q*ESNJ#F\[%W$9UT@?TL)TT4%0:T6\)LV8 M"NIW!^JG_[57O8O+3])TUX3JU>WJ[OW^Q)K[<_:,CZAMW$L>8$(3QBJ$HJ M*?-"'% A\"F)P 9@W^'37=G/X&*GW+=)"U-FH*#PR1,79?$U5>*4P+03(RX* M>#(- XO*3DTUZV/7B2BN:)4P?;VFE]VU<\|!+1DC"4Z^,NQ@7-50K:LF_@); J MNT\L<&R*=LO'8F<@)@(;9DE"XCS%7(A [=1NX>3GM\2%0>9A*,2-C==,"OS; M=9,K=K^DBY=Z7'N\;,%A6;EQZ/W3@8+U>++5]6T?#">11SX9]7<=%^<>-BR_1 M@>&"<:D]CXVQD=&I(.3BHI.5AEP3:U@DI[W>^\!Q6DK*A4)%FA*$ M25R:=H<@2&ZX668R] [#C,.YFQ2SEBE3RI)6>@SBYFX2=.R0@FI MP97P8L N8_92APXR_J3^8O0 8 <9 M; 4MC+O2^"I\LZ6+Q@;P3G\PV%PEQ@>1/[=$0*^?B9VW\[.0 MAADZ1Y#!7E (- #SY2UY9FI2S"@'JL0\6A(,;836%&?O)&B\?J>D%T.ED%A>Y M/LG%B"6$(*R2%-&B5"@K&,.9*&*)0?&?$5J!S5Y39S0@K4IL#7%'RS<&FITA M\P0%S"ZYHP V31;R>;(T8Y0F-1P6(A_; 9M7'#,]MQOI?-M6W\\27L4JOAP5-M"<\0IJ$!!84E420I0OR%3'M. ^O] R1[%"Q^N(>-M+!Y1#OT='1!M8 $ST. M8;'350LG>CTL&S^PX*X"OK(!#Q:?-Z#@KV$DVQ_FG'!IM91O^=:,4V MO^L33E=[2X0@)3.M9A=45J;=9@3#[U=1<&!.6*JD)DS9P(J][#\|L'WA4UO:@.@H M=8K"N![=+AM,CX9BN73,.14/T"CK)CG=-F-9?8RP5E@7I1CK@'7ZTG2-KRXR M?- #OZO)3CA6#^ZIRQI/?K/B_VLA';:*]FY==LE"L>$7C.-%;+Z'ZCT0@FK{$ M*<5CE<5)+G$"]B&T)!S8@'QX?__]_8?WW]Z__1K=?WP3??WVZ?7_^]=/]Z\ M_?+U? _^O*DW*_Q.]_?]^>__M[\ 20UM<[3;P$&C!3-* @]TMR>8E2#X55%A? MQ8FV9*^?ONO5/RW?TK5I M\%1_ENO^^3F?52K%!:LXPA43^H]8ZSTG&6*,9ZKB."ZHE=-P&QO!\[']XNCO. M]\S0BV3'A>E&%]6&C^2^,:V1YL3 M$Z%]OIN_B.Y,_]?1KSD!:H#;_!2QYI/DPT^RF[\9S^GO=OA'3D5WK#X9*?' MVP$#BGC(K 9OC/K?) #E_VCYU\0[.2YQ7,44),1TQA$CUIA%C5,1E+/-[(>&Q:=Y'Y&QL;*XW64>+LV(,6UF< M?P">C/9%UGT=WQMIVM#,EXT]OM$_M$T]&ULCL#(,2$<'M"-#W#Z?;!2&<97Q MB0!,@QR%!V6!V4CFE/,UNO!D&5XVX@WSN:R>=XMOO*TW\R?3Z4*]H_/UW^AB M*W=_V>>G]Q,!8EI)4L1(9B9W/*82$9J72"""]XQ415IED' 'A'A@E>Y9,8V> M#0#0I1P\3=X. ^*#@M83 0$5VO(!1P,$MP'K/H5^U:.^J/87K#NHCN*9 "(CUI M7,4%E,,PBJ,:*W_VUKI+KW8SJ?=Q_QF(N)[+$ M;+E>;[OU]F2,C3:AG5AHVF M 4K[M[95:!W)GB5HM0T4<\N|/"22P'V^P:GE)6J9B5IN[OH>W>TC'4N]);+ M4#H4\#C"X:VH!TI_XD(?1WA.BW]<%W(S67UX]'XICH,HYU)"&H? RGBG!6EB&Y_4^^6S;*^-31"WKX"4]4>Y MF9$R5C))*+:.4(X82DB*HF1*H7B2G&92^M[*QCIP(:G9R8RGV@79]4.TWS/ M4*-I,,?27;0<:1)U*\[7 [+AT(,9HD/@OO; O3\"[M4 N(\@:,/X88#T'30 M1?]5UTOP74-DTW\;C+.^\V=1:-C*MFZS-ITU]R.DJU]53V, W0 ;B0P# M%YPL4.PFZ#*[N[+B"8^.][M7PP=2=@"C.2R9*(+$-YE7"$BKMD3!92J5 M2"B"%1=H0+1":>ZH@$M8+SJ#"2")3E/4J$WKB$P@G#*%2)87*&>%,KF?B.1X MMEEMZ&(20:4[(-9NZJTN4]@+,-WMXD+#-OM:JMLO@++P0-UE67S%Y\]Y0F#8L M=UG$DVC0T4MC$(PKFT?A@5[3Y"6,KK-I!E9=[HQ-=>%.YA<8_&XZXT6 MK>7C:B'>/VFG\EFV3=I,F>],9562)9*C*L!SA(4L$6,)03)E7"4*LUB!@MZ7 M24UQFV4(1 ,!9>CMUD6<;.'V?$@/O=GJ!1)2]5Z&?%TT;S=:%PE-?)U3>#3 MVZRK;SC>9,5-I[ZLGNA\.5-10L184E2E&"/;\R8O1**2RH1AK@AG5F7*9U]|FG-BG=S!G'W(M38V&]\R[>4^_THT)EX1-CPKC^IMK@(? "^~MO$)@(Z&QD&M3=]0-S'G,U5F]@?A$22NGX/[@ "S %;R!S@//7IL784Y?5Z3@\LNQ M#'KH@T/PQ9/^^A<9DC,2IFK)(MS5/&"F";$'- %,,1HQA8>>CIV<@2@N9Q^;(QL(,SO$@4'VCYH.L?<(V,$#K\-/AFZ"BE\0I9/H3M MG=-E[JH2FX9"QI\7P!,N#C+S_G\CW>4K.X0#\4A%AVG\@7> Y WVR^'4!;,7@=+-U>|39 MZPC:JQP\6?CI%O&15_*]<1O4\L="KW_G2[5IJV>7&<]HA$7.$TQB;>+J**TP M6F0QU8DHR!*I^_< G9%UK*6.&M+N6:IJR/1K6D!Y80JW+RK:D!U6/)#P[OFX M@4+#P2[X] T:8Q%D'R7JR9/O>GBPEUD&$;OZKR^,>O5_(7_(?IHMEE\7:[7Z M*RL1]W^HA%9Y%K+%-.LT)AHDF$F,HDSRG4IS1\+ZFQ_^@B-;(!6-5ED\ZY6 M2#XKY!XT#$(T; (A""0ZS1(;HOZ^&+*KIH@^MX:[&]\77A'"%X"0"S M#8;WP*'$=.>F::+]9W^^(\;WLT@/_]'#O>>K!5L#[H7/VS*53DKX05I'4B8T MM6TK1;3M=]LR7,]<8\H$B:)$9(7;Y1F0[LB: BXX@<:+F$ N, P8P-C!,H X7 M;97QKOP,D/MR$5Z \&$F< M4%RR),8V!F-Q@4O MF&6,X8B(B,=QD2092+M[:(WNI5G*R) &=GT&8^:FX(&0@*5FW-PA@Y780+Y!] MIU&.5+$=1#Y4.Y=7?,=K?*ID5_]H/(1P[Z61==&2@]3V(@3+0E,ETXD M^5YU+B-1KY >(S4.!+]@HL9FI8D'AP(<#Q/X_]^&%%/7.]4.HOB]7]RZQ2 MG]?]<7471U*Q(C.^*2DX)KG@=LQ@CA,54T)S*]+,NL/OO] M9#'T$//=@'GP63_ON5[VZZ):/"GKEU?W#8DVX>BN*&BI2EWB3&4I)E%",:/& M#N5IQE*2I;&*!,2! {B8WU0W?'MI|W7M#'_3==];V^/ 6)]/]=GQ-D;6*B?2 MSJN0*DLP$66,RS(1N*",190;VZA!951.5$>VCEL>[(EXEXQ_%S5|>)|VN&'] M9A""(P6S"T% \NB"#1 Z6.=K%YH3= [L&P'#515CS;L7Z'RM?,]5/ FZ6-)->O=G|\^KJ2UB5\LI[BNU>K]]=_%3YUCI7+,+CM$?==MVPR')"5_3SUCI7+,+CHZHO<^?2CHZP@-M%Z#93++I#S!?&02IFPL%F PH|B/48>-C4MI:A;CE!&U8">?!^@ 0R#$%D9[4 MW_0!Y="-]%K#M^1A/5O6,9!-X/SQ9+:,\Q7)3?[9_5WD6B2XH++%!,B"EPJ M59@_)C3A11() ;KN=Z YLF'9<8 L"ZCE85OSY#DHW 5,-]L2&"*82;D<'8_ "M"F=%Q@5:#%._OAMD^>2EZG(M(YW@B!0V[5HJ3"-.L(H316V9;%HZ]23I)S.R,6@(-R7D["-:?K+$'9ML#$#4 MK^_A!(>I^%F9/5(D>X1W3X@,_X)?^N,%8("2'8=E[$EM[EYLD3&80&Z;8L. M3WLD-MW?KS\NE_84[? IQ[9S#M/26V.E*]_+=+=<-7"AF2BTHMGE>H>^HW-(;T M2:,A@QQ_<6%6V%)%88E)X7RRRG:7V]Z|&3(NOE"IU^PM>WMU-6Q;H^P;+G MR==>5_-X$T5^V+\>L$250F: (13;KMNEWF..2L9UD0F2-LRSK:YZ(M:K=0N&R;3190FDF/%$XF)BB+;!S7%21*5*4T^DN>@V_X!>]/? MVR^6:VQ>?$1S94>#VVD4/NV[SP/F0@T"P@ S!&V2D%7^#>DKU!.? L9GWH*!! M&WJ?I_8&3;T'13_=V'OX-=|ZG_MV"KN=<&SSCO1B^=A<2>_G(ME.I[NF>X1R M)HL8$TE+3 01N"QIC%E9\(+F2C &ZD7]Q\;8F87;5+|/?%F9_UW93D@MJ!: M(2^8W8S^.#!;$K+#|HRA#H<7:%O1QF*;2OF,;KU701-L.HD+R8F+ERZ!*CC MFJ;+5O,S9;_P6667^U9I6BS5[+Y]$JU%IX24Y\HZ4/5!NU@(P64JL63:&KI,8:IMP|(<)WFJHB*+0.Y$-GZ&1YM)@9X6,SO^ M:[G-3JI]!=U(5;ZOR|/ -(U-0?XL'FT!G'}>G.:.:RA#/W-W SF&WX)F"6UC&[,XZ)"+;=H MPVXV*U^'SNR\>U81GR%8<]:[3X4SLJ/&%I7Z^MRT]U DDBDO,).9P"1)C).9DA2G">4%ES(2T]F|\ZG%1S:A M-3E4TT,-03?C>|*?LMVJ70PLP00S-F8]$G0<\9K7FN,@/EAI_LG%YM$@Q7;[?>_9NN'I\^KM?&LEG6S-!,W?IGQ:15IB,LX\A$ M;U)(S#0O<2QU(DG&BX07H$&+$.HC*]VV.^WOAAFTX>;J;1UG?90H|9P72J$&X)H3SL(T@>6H\&0 M7HO TTF^S- 9MFXL?:KV>UVDKS3UAG;NMY*8Y1G!99E22;@NA,Q=4TXN8V5D2[:AAF1#SCTAXT*$ M^2RRRG:7V]Z|&3(NOE"IU^PM>WMU-6Q;H^P;+G MR==>5_-X$T5^V+\>L$250F: (13;KMNEWF..2L9UD0F2-LRSK:YZ(M:K=0N&R;3190FDF/%$XF)BB+;!S7%21*5*4T^DN>@V_X!>]/? MVR^6:VQ>?$1S94>#VVD4/NV[SP/F0@T"P@ S!&V2D%7^#>DKU!.? L9GWH*!! M&WJ?I_8&3;T'13_=V'OX-=|ZG_MV"KN=<&SSCO1B^=A<2>_G(ME.I[NF>X1R M)HL8$TE+3 01N"QIC%E9\(+F2C &ZD7]Q\;8F87;5+|/?%F9_UW93D@MJ!: M(2^8W8S^.#!;$K+#|HRA#H<7:%O1QF*;2OF,;KU701-L.HD+R8F+ERZ!*CC MFJ;+5O,S9;_P6667^U9I6BS5[+Y]$JU%IX24Y\HZ4/5!NU@(P64JL63:&KI,8:IMP|(<)WFJHB*+0.Y$-GZ&1YM)@9X6,SO^ M:[G-3JI]!=U(5;ZOR|/ -(U-0?XL'FT!G'}>G.:.:RA#/W-W SF&WX)F"6UC&[,XZ)"+;=H MPVXV*U^'SNR\>U81GR%8<]:[3X4SLJ/&%I7Z^MRT]U DDBDO,).9P"1)C).9DA2G">4%ES(2T]F|\ZG%1S:A M-3E4TT,-03?C>|*?LMVJ70PLP00S-F8]$G0<\9K7FN,@/EAI_LG%YM$@Q7;[?>_9NN'I\^KM?&LEG6S-!,W?IGQ:15IB,LX\A$ M;U)(S#0O<2QU(DG&BX07H$&+$.HC*]VV.^WOAAFTX>;J;1UG?90H|9P72J$&X)H3SL(T@>6H\&0 M7HO TTF^S- 9MFXL?:KV>UVDKS3UAG;NMY*8Y1G!99E22;@NA,Q=4TXN8V5D2[:AAF1#SCTAXT*$ M^2 MJ8 8M*JR<2XD,%G&3A@@NED|@5;TG,CX6[5Z4F*F9S;R-'O3ZH[%)"6\S#&E MBMB17\3\E*/BC$M[E1@B^7K_;TC3?&D*]LO9IA#97MP(U5/7!# MVH?-*

*OU3;MB#F45M=AT]!\PZ,Q.4KS:C=0R~MI7U/K>P32{5>_"7@E,>SF[~>#Q^<=H)CV<9/YKO>/|)BY(6ORI6?U/K#\HF M"MV!S6>NL$1WL ,3A#.]\:DAW/8]5O[<: "6;[//!\"?P_?F@V P:5Y ME.<)O$5VY:"X9W(NA]_S.Y]|!|PRRZU6AD8Y:^;5[.K]/TMCKXVAL:DUAQ1G-0 M9=9(?(YMCUHVT'Q'$G:B-]:W<3O[^Q.@#C-O&X91A^,KM.,,9=9ENW3ZT_4K= M0UC#)FHYO^K^9;@CPY'!#72X.!;7DQY#C@SUX8'EV.0\,W$]K8SS+IO\EEO^_M1V?IKV]QQ*6%HF(<,&IQ1((\R**,-1'&4%)4+&- 8UX>RG-[+!W5#?#*A> M\S^@MG<(,#<;&A &F"W<(M!FLQG274-VA;!VS#B'=^-T$S-4(\X!:M/\YX'03=W<3>W,O+;RL?B20DSI,<:\D+3*)2XU+&:,>4IS'3$!*&DM{CM 4-MAU-HCZY'E\U3 +FI=0BQ?8ZM]@MDPO? &'Y(K9*?,4V2F[XW9(^S);IA]S\,/ MC]\OGEZ7L_N']>=*VP7K,[+V3'I3JYPHQIG66.1YA DI,DSC@F$I>%Z622X5 M<=)8-W*CIT&T#* N!_#[+0?PZ(!4^=^(#R]W5U^DYP/],,BXW=8[? FK M CHT=I>5YP#989')#I/=!>H>+ />&]&;3SWY,R4\8BK6.-;"^"6L3'"9Z(*I M3'D>2987%)3[-4AQ9$,WW*O&8X3], (QNWBM0<&V!U)XO>E;XG>X\N^<M]_YU7TC#&K^R;_\UWS_I-5<M@VO6GC.V{f M_I2ZO*"4>1DFL,Z>IBZ-R.?:Q\XM:&LN-5@U1!%13!18& MCO)U4F5'7ZH8E^9KF. SCS'+(X]CF&4LSC4M8%B6U-MWGB!62D2G,B,EY2F$67LKJHS":2,H78C[&0+6&,+NN2!IV@';4SVXF|3*-K^ M';C9A@NJ;D8V(%*^K3=]NNBG#0<_VWRN!KE=D?Q TIQ//PZ V.$:<;@0G;H? M!P"($VTY(&\'LR*,|=L1)=L](\IX4E(BL"K3R#;F*7"9*XUY5+*82:U9F0$; M\SB2'OLDLRXP7UG5Z)B1>?>&K5)KFS>IM%9B72=7\,2VUX@PE4398812 MBEQ$DH'R(`JIC6RC]N_[=^G;O@6F_,"LQ050@(V#DXB!{$$_K4E- M@)/8AUKO}A(\M?U&+6X7QF8 &_(>O#:R?MV_(9J^3M,]L_5VOS66?X=4=)5E6%@8#0I T.L6 MLP,>\+$V3W?6H,1&_;3Z?A8;?QT(_G\K>56-<#//?G*SKK[JM.>X7EWQ'1-MI+5? ^J;U*FQ*|@R58+GYCF0G3M*'@7&O@+!6#"9;]_H:,=K0W M]B\6E=D9FBX6"Q,C;W-TWJE*Z5F=]K.ZWIX3FU^W;_]6_W$G4I&0R!YE46//-M25$4F$N98YFSI,A%G@B}O<^[!2;_AV? 7XQ;PUJM$]*YO+AM>T)-EQJ.(8(3/-MY6;VWA+]"TH8]CA&/S4|_XPLUU=H\U%:%NL;6W("(?3WFA$4M(./O_RA\E#=*4^;7 H&Y"AC%+[" M)>/4? FR:LNV5$,51)HTC86+%PH9ZTS3!#'.ADP+(L1$%%R_$B!Z.(U^"U-W M/MB2OJSX}@>SXL1" F@B=A*;VQ$B\B&\&SZUW;Z"UUUY2!]T7Z\EJRFJ|P1RU-M7I%/SU#K?\6S\? Y2R=EZ=T#U*_]C]OC\^/&/[\7[>:E^]VRO1GL'K^1=$>>>9 M9"3"24I33(H\Q=P8 :Q2'O$X)G&>@FJF +3'=A]V[>YL*]:H^4+++V>H?P+[Z M ##=+,%($,$L0\- $9UC/%6KY0!M&KE"7E8#]\N'RA^J6#Z \;;]\."1'G?(] MEO"=Z_'X.&M2D4W$8SOTVZKQ2A@_Y4/3!-,0VSG4E*F201+5CA%9F1S8HGN:8-GKO89C%QOU""^5"!_#A;:XSZ\3Z9@M]\G MB4Q\U!TGZ/'-=N_3\)96W|F<+6?OZOEC|6ZUWNH**.DC246K#!!Bj*S(GY M#Q.93E,94RZ<+!B[.4AA9+6N;]":*.JKNG9E.]*OB$'&A.G@D80>3:C.?'OG MOE,7B^S7:LK]XX*Z2_5*T]-0ZO1[D_60ZF6[VS:]_T'_R&)1_5@;)V'3L3+) M,EFD'$=9P3%)-BC,$%\L*C0RA*$AP/[6+A[_-X2-MPIUZ.UK)TAJA'>5920+ZY? OK3^YZGQ3OE'=]^D%X9=2OBM<{O3VW=]R*ZKPR-MLK*TE!SS20_%Z5>/"R2[!*45++)-BA^AG&O2]]4G=765T_KQ\62Y MN?U?H.$IDG.(HU[,)("TP587"1,B\3!-!4UAQ4C^Y MD55E2[S96A#?$D8_S0_BN"^#S^]7)=)O2O.M.4YYWKYT_U2DW=TF4 MLZ+@.#87?S-<8$$V9YPN-X048>#(S@>7F.Y-!H.P|%SOD ZOLV**D.] MN=EO#X%8)-*4J!0S+6- ,4B)Q25."LUS*2*=;9!Q4 W!,8F238PE:-6E(0EL0 M'>\A9BDNDQ)F"_8%'.%<[+PPP=H*!&8N)?0.0&/&PB=?1*F<5+-[CY6Z]GZ M}>.C6M[/JOM?EHO? UP^V3HA7KW=%FJ9*"X5%GN28]+C M$A+G*I6':;6GZ,[*Z2A8C\]O5FB4T_RP MT\FA=2=13$?A-MKI^CC\>KGMD['7"-.+V865.]CBR+@]$D9*S'E>VGNC'/-4 M24PE- ;HJA{YBW]ZC$*)C\YQOU\OK7;M1<$4,"%^/1X++%YA2;YKX}{-QA1HN M{4P CBYWV^;/9??E7F]G9>;[.(<*ESW++AW\KN?IA[JWRO#M=U=-B6>#WN2@,-@W;8^^ EA)TI-1.<,?= MS4\':"^6 3DG8K3SS7Z$BDXVE$QX}X1-])D?U0U6RQ_+I8J]6' M9Y5$:=S^[D2)+(O8!-MYF5%,1!IAIHC @C(62 +%P@[B M]<6_?:\|%,Z"+$7Y{IH\?^G-_N?]Q7SNQ? +U?3-/X."\)]&9B)02F$@1F5B7 M%78@98RS*.UDI(NXS$ =+EP)CVRW-L2;$1<]K4O00_10Q@!$Z#[T+F0W_)P MA=YO!G],TAK'3?C@%_ #9-_HXMT-C/.7[H[O>UZTUX=M7YH)1"NQG#WMOI0,[O)/#_ZZ[XQJ[<% M!MV%M]N98U;P\$HC:ZYA /|R?7V#-M4E'1[<4WX= .E7V_!8P#2W#X; G2-@ MHG[E\CHL/UD&K|NHW<1=P%M^_*U,,';|QN\KT;aEWCOMM&E6DL,Y*PW,XI MEIADE&%.Q (+)1/.2AU';C^RHWLR#K_]1T^GXS#K3#2]?[-;#+C".B;MMW M>)Q@]!#'QW!M6,#7;_7RUGYO*Z=_O4"W? F"@A^N@@#)-#.[TAT4B< !L2A M/P!\^X)Q"|_5:KU\%NOGI9TTNEC9\>=L3#')(XXI);FQ*#FAK,P9 M)R!__PR=D:W'=V66X-7L? QM[8<+@LLU8]IAR< (E-P,10';816BF#.Q11#7) MP),!SLL4LK/_"2K3=^8_+^K)SOH|CWNY\#=]\54MKE_NZ|&'9ET^G[_>\)D$ M5/4-++#.!\VY'87XU_W_]HI;\7AT,Q&S9098?<"'? $$9.+GTH>,#^?#ADH+ZJ MB\R^CGWOVE-Z]2Y"'KCT3J_XL;F'4UP^&78[F_VYT1SMD=^-6LX6\ET]_Q+L/@.XV",NFD/!>/,SJ:CL-WSF[M86S=,QUG@F_EYB]_#[U?MZQ#N*W;H6XT; (Y9YG3)).W%6-DOW+7X/S>DD;2_]@-N^:=8 5$KX15]9$2S M:KO;U'^#K*#(2HK^^D_SN^*>,_3/\3OCEYGTS_.[\|'>DM/UI-M8;,39;+ M]?8?H)LI]B?@:!GY;53-P^WC_GXO?? ZV>9N^KE31_AEXV|Z|\RMD]AB:/;\Y>.L MNK]"A@7TZ}>;S[9=_VIF0.CIH@9%8_A8*AP0P%NE(0Q&N&IVD]7K-&I@Z"9;FD M!6@\.6W93TB3=:;L]FTZVW_+LUE6K RPBPN;3^6(I5E*01=$;+ M5!9%G.7^S5S/D1U9<0^;NC[Q-I2O>[K^]N,#>C).>MW;]:+6KF=1=5/N\%C! MM/VHU:MAP?R..,>91.4V)"E"$'&:OLZ/LO5A4 M] [=]^6AG$;5W&'FL+P1^E1;^8L,K+!L_]*67_@_U/M%97Y:S]YLDMO:KSR0H1<9R6*<-$:H89)P3' MM)1QRC)%(N=N:P.T1MY9&^K{DD<=^O7O+^"29 OAUNO<"@ KZ9Z / H!A]" M G"G$PX1SXL7GU\-V!V(FXA|%O4#*TQWF^_FRMZ1O^,K87]?G1]IR_/$]H4L M<5(DQNN0C&*;Q@P725QRRXZ9^96D/+"NU1F8#6RF;4+5>M&H] MJS- WO2MX_;^4FQ&=&G^8+>WFV!?LH98_5#/8*0&N>R(ARQGZR?+V\YO4!%\, M8OB*87^6W]]>^&(0>Z]-+U_;(VM,RMJ'XG,2)2^G BS7Q+&AA<;.'=O21X:! MGUY^[@19@+2Q03CZ;5=P)(!&]0>$,?+&7"7U2QT;7'VZ[#%?0?<2R)Q?>KMR M1F-5OFE;(9<6M!2D3##/$VZ=IQ13H16.%.)<:-H3'WNO$+R.,UE68]+U3I/ M=B]7?%D9[]C$1- :U6NBW*7#/(UUYXR&.?Z+]QBUK-M_W3%C8>@CE';>$3#,^+=697;Q6ZGL(7NGZOW_&FVYO/390C?53/E4?U0RY>9 M4 U;=GSM?56OTM0KD3RC5%"'RS12F&AMHN& <<6PO167.DDBFH%&-8\|EU$ MIR!)= N75#/|K(=NS/YQ@B_XD^:"M!3O?G_JHM$WNW7R:V*I.I3RB7]>00 M>^1K^IF@#HL!H^2<) P508_-[K31I43@'T7>4)U';WSXT'- YYO)EL8C+R+C MI..B3 @F5"ECS^,4%RI*.>GEQ_9^C8$44W1=^#G'AK}YO%R&6'& M#"2>QYB=4U)<,&-G;]F)! ^R<$N5XNL{)ISQSL3>EE>]>VTZA5N/-EC-;U8/8"9FW,2 M$ F8.H)!@&=INXD6*EM[@-]T6=MNHA]E;SN^YI$>NFW27\=OG2&6!],C:"P2 MI@N)B{ZM[9Y@ N:0CP.695!H*-EBB*5# ^OHQ3UZ6F2ST%"K>7@PI]US>P ML,=:RZ=%D\Q1E[^]M[TMEZ_O%U+=15&44,HX%DP;.YFQ".22,QX0C-NFQ+ MIT141WK3A!Y[+%PUU9JH/E.H&4&6VAT@^C:X@2#!ROF.4B7#Q"&2=I+XAM M^M>?.- AQ$O8X^G%|#7[?]N4U\OEYTK>SM9SIR&|QV^-K*TU#??K^@.>,@^E7N M,F%@VG6IY'5>Y<%AIIRI5.0SGZ-^.4&7|*=%|KIQ/UAJLNOUTR)T|]++//.&9 M?*W*J.ZQ{+MZ.A_QP9[Q? >)"-6V>[W11RB+/S*X7)'907V+B!,X+'-.$$YU& M9H,$#?5PH#FR:M4U5+,M"U=HN6,"/2UGE9@!F=],#F@ #@'4[H??#F OAC[W]>HYPCL@DYP9-_B_ZJ;T"=>SJTHO- M\&%!" (EA:MT(^[D5MB7ZLTA\B;A[$A7+"3,N^B".D[_=($\@A.$5A4@>@1\3##;_O M4<_";!M=6V/:S(W-(I$REA68TCC%)"L)+C-!<$$RDL7'3G': M$/.;IWL A9NV>0L(/.!WE@U>$GU2A%!5T?N+3UL ?5*PHK=E>G>N>/[MM%3 \VQG(K8]/#-1)"Q*ESP5&-TB<9";4)GE.,S?W&4!SPDOW+67/ MQ]+Q6O+Q=CH5*>FW"0 M97&$21)IS&+","$\(35C&DSAUNN Y7'AD%;*DD*4%O& =D]U?XU&[JWT&37GI?8[IYOGOOWS\;=N^R(32>*IG_8DI2|Q\A\I280*Z$M<D0WE6V_7U#'+C]#FMA>%@0&F8[X(MP!MX#@H7JH_G>4+3MO,<%/BHJ^?P&WZ]_*Z=#?Y^\5C.JOI8^WW=<^;>T-@, M/JG_>L/"ZYU29H\K(X)U5!.8J+3 5-$4%[&F2I8E9QFHO.V#A[WRBUY)+KT MK}!\PP', /C [&891&0/9C(VS* .-U>H@:;[?32 #*(>B07X\'(ROAP,*GY MN"B0[MTR5)^!NM59?19K=:V5.RK6M(\)+4%2!Q5F,ZT2+F-6$L%2 MG66@SE,'ZX]L:#;4T),A!S,IAT"XF8L+Q(.9@]UDEM(5^OC'IMU=6]UG.^F@-MS4-7F[YW-FU+K&EI[<2L&/%7R>NF-MQ5)SE:]-O%##H]_B-4$$R;6)*42A,&=E*FA*,\6- 8B_,KY+C>=7X/(.,Q99S M]X.B5H(K]&1E0+R22&VDN$+WR\4*6$H_Q7=T/&S[!L/4[%_57V8K M0?VG5@94"X%]*?!"8R-'T^%S.PQ^O[?=3IAZE:XX(<<;389]L-E(XW,\\6"E MR3!\52FZ4/#-RIDJ5+>+.8S8;P"PZ_XNEA?R%53W64*V"O/><'1/;'-.M#[3%MIP4^NY94G)9_,Z.IRAEC7WW%QWU[#V8-07U),%8C=-P# _^%5!^.!. M9;(2 ;#@W>H!^,N>+FG3PL:V$Q'&@BV5(2.?;2RAVO;A+&.LC$B!<]NHF&0Y MP4S;AGM)PLNL2'A2;MOL.;J40S2=5&*_;1[PH*H)III.2G*VMFH = $'<7-T MX()@X>=^M:1M,]^6.- 11;SNH!W277"4-Y>P,TIO657$5_\C1<'[QP@2HS]73 M\WKU1;VH>;S)$E=*4:DS+!)I-%Z4TNB^3'%"DDQ+6484-N"EA];8]U*6U+_] M2YQ'_Q%|IC>=P,=-QP-)#=- N2[09[6]%"C^S=*\U31O$Z(HI9.9CI\Z6V2 MR,Z+?#9Y]><5/R4^UP?2-MS^9 *.V7W57(^)5^,-5BLNVGBC.M:\B3ZZC;O: M%KNQH+9+%Y9I4F)BMGMZX^ :R MI",Q.:D1'A? H0_L],K4+3/]^<5^14Q:3.,*<90J3@N>X+*("]SRB.>=97L * ML8Y)C&QR&WT7#WQY#PW,3L !L(F3UG>VQ$9PQ\[+$M)VO$'UX[")W4V9.6C MT?]'V^_D(?ZQ'3EUIA5K^_M7LIR4- "4X(ZHP7I02N%2QPKJ495,RF&HF(>H(:MYF#TM[,+#ZH9:D*L^M)E-]C#LH1GU>8.&Z,0<++S=|'U4%&'FH M@9\+= 8)H MA^ O|,,CD 6!4Y_4H/C#*<^A/?)?R+-K? WU&M)EY3X]8E=I69Q>9P"23)68R ME3@W1HAD>9EKI2#9 7NKCWR/?VM?::,PS?!-8 O\/2SW-Q4,!0:,(\ C_M@NX>"4.7=Y\B]3;%WCU"GRW] fGO'=^!]-5LLORI6:C/S,RS&ID5&28D9YB0G- M2LR%E)BI(IV>DC)YE46[&V28 MBE1AKD2>4%LE5VB_A(/1?/,+AIJ:IL;B*:>&|E*?NE'?3 Y3Z:!@2"Y+/' M3DC:4;_WV4XD'# [U8%C8P+D'03?))/E@&(!SV0<.,X,H;-HT\BF*/)9*VS6>$0'W3I?EV/3B'F MIO07X@#JGB4Q;I=XKZ%&5>Q_3\#[[Y^-_M;_FHS(Z]4LL7M;I+_2E3X\#B3 G6-#'BD:0X5[6B-**"%\{!?P\'7'_MRJ26'-MEBT]]^:W1S#TZ^*EP@'O?#9R?;]<+O=FOI?{Y]?$UUU.4/_>F6R M?KWGF.WVZ3W[C.=IUG8PSP]UW_8:MY5%U?WGRH1=C_5'?/?:_F/C1.HR++^(R M$Y{O5162V<,$Q,IVICS+(L[3E,):G7GP.*%;W)%6Z90AZLK5+YNG_#K3>KQ M_1P/V<:%U=_+#X'$OJY.=YB#X^\MTEXC1)-MA',=QSDNLKS A$<4,\U3G&0DJ/+R2,!Z6T"(CVS NF7.@TFQ?H8+!+6;Q1H+_M0)BI"HL=_"\+> X10[_00TM->XWN K2SA*)$T%BP!*NX$)A(;2(PF1.&#V7][]/_OKCBXW:S"IVS/V=*$2B2!EC*6TZAA0E9BI/,-4B5I22DJ>P M 3.GZ8SMEVRIHIHLLG31WRUEZ,'.&9P<#V\NEQYX0.,C./S\I5^L4&X[2+^K16I/VZYU%R&V/"B4W3+]V M{],=W<#]R" 2!NMRVT-JXI:WPT(?]!]U>,>WH,:LT9F ?%W)[VH]LZ,2:P?W M1BUG"UD'N'(<#AZ)QO6Y^8 @DM. MHR@N2PZK7 H+Z06SK[I9QMW!\2L+,K0@ @"I8R P#E# X^"N..[.C+>5VRT? MJ&$$-9Q<-0>.(6N>P $*X%RISQQ1108DN,"=? @2GGF@:K52;MN OFYVNYU6 ML%&^#_]:XHO/XE?P+M*<$&XTI@R:8QX3(4QXB+&:9(:4Y,S7L"*)*$,C&QO MS*\9!6:.0A%TLRQCX@(S+PTGW2D%-3.= 297MOEDJ=II!Y8C9%D*F'+]"4:H M9%0H^6G35#W!.4I@]5W"|Q:6+RM##9F5L6>TP;B2|0RAL0!)6K+HR39!:FO%+/U_!UZDGL/\S8Z$D!YXQ+(1 MW)!$C2\1K7UD&"A;C#/D9GV@G)V*/QQZ'G?:\7UWQ6*;E9?]#/OIZ)V?HN M2M,TBW2"IL_DDUPF5.-4YTF4ITAD*:C<>IGDR'I)80"IE@/H;+>(@9&Z* M'!8(F$IO,=C]]D_[HSI]^C^'O%9T%3;8S>(@P8DO%UT!.+Y?=']3OW2L[2? M"I+H0D68YEF,">,$T]@$ UKP.,J88$R#>]+MEAY9]2TA>&$8J(N"GRQ U]S0 M&*%MPC'K :NZW])1PK% IZ]W@K1&< O=ZTUY=<<3R4F6FMV12HE):ILD%'8T M V=:2!69?\Q&.Q%M>'C;(U'TTZSUBE?G=X_+<58QUSE3'/-(VUQR(K#MGX]% M3O*,9K&4 ICV%!SB2W*@OC[7]YD+W4*Y=U Z#<(ACTOA[(UX7QIC_YOYI /3 M?0@F/3%M2?\)CTSW0?$[,SU8 UZ5>YW1)>NTTV'/*HD(;3T#77(EXB3&@L;& M'R+&GC;,,HW%"$% MAQD%0_1?T5X[JHW@PPX6# 'W.M]02/C5_%Z"'"@*V$7,GHK@WMSTO&?".$=,=E"=5.YYC M-UTS@IXU$SG M_)/>Z6Q++UGR037_'{GZ7-DLT87- +;PS05V42QYA)3C!1$0I+1/2GI:4E(N$ M94D6PQKA]=+SB.=@FMBA!3G[4V9P_V,TY89N&LDF6%%K'.-%&EPE+"LQ8 MFN \CG10%P\\2&GE'-93_%9WP]!,&\G//X^3DZ0>1'NKI1P=:$[8=6 M<#]/_SP"($_"I*^GOXY1((Y^(/2]3OXYU^?TI$?%,+ P1]^WG-8U/*>5^UX M\?>+;K68S^1F]/B-],#5_@\)\T;\QF?;UMN[]FVLY04A)<93E,[7TIKAED< M"4RS.(*+@N:@RYO@G ULM'K\GB%|KALYVGO^+3G]5M.T8Y5[R;Z83Z,FZ,T M^<> V>'IO@-\YE9(W$*- Z0K"T[2304+">#0,+.CB,!-LJK?+N7U/;Q5X.+#&R!324EG78AVJ"M@6!FQ4;DKS?+@44&F9I,I>\&<.U M7)]_5LVTT$Z+CA-X!.O&X2AT3XF@6:&U$$+N#./0NI.HNJ-P&^5U? 1RNCA__M9_UZ_?M2KJ[E?V\&73B]X8E71U;_MD?,M2WU7W4FV#]>I9R3=UCY+A05IG1G-MI0QXLCD@E)=2G5IO,F7J$::K1'V/>883>RG?_Z5F|P]K):]?S-_>*ULR:*WA M=V,B;Y3YW+9+.%%V5%..DS01F,2IQCS1!68DBYE.1"0$] 8$RL#(.KIA /&&-M R1,%I#MB@5,WP:#Z^C?CP@91)4, + O9PM=R@S;L(,O/%6HY"NBS>V(1RCV' MDI 6$_<$\V[C][ETGA$W:E]'[8))512P MA++ 0'GEMK4!"7]QQ8[V*& DQ'S,KA<*%UK7+14*.8R1V5-[2&1Z+V M&]WCQ_ULVU>UMF,/;Y:+EYE4\MWK;RLE/U?M845U?RW6LY? Z5_LNRCF+21YA M)FEL)_WFF(G8:'06Y441Y66><6[KAPG9@_\DR@F;5SVC+"[H>1@UL&> '#(6 M ,*3V@\X((2@:%Z')>=7G>S(9%"P[L\)\/P1)&]9[IO M'_CR7JT^/C[-%Z_*[# (E3=.TY#%.THQC4A*-RY(JG%.BXJ^(S?\)Y!2N#E$;6 MROY6LJ(A;@U@_*EXT%]^/SR?]GD;/V)BSH JEOE4L49546&N4XD)B(KC'5C%$M- 6*25B%CLE -=W MGL3(9]TAB#84O?H(G\#%+;:X3%J8%0(*"@X3SLL2*!PX06!2M_^\@(?N?<^3 MG14<,QLG5'+5&=9L XB[F.M'V%,^69)3>\2G,,!BB7F>%HG0<9+0PJ-V^!P] MI]_.B^N$M]215&+.#9C 6H]S:+DIY47"^]5];"A>[4U-OZIC_H#E'P."A2H" M.4=FVE*0 6&/"D*&GH=IKE2SNVOC&DGK'GV:|_N[C!2QC&6!91F9."!.!*92 MI#@K8Y+01,9,.'6I.EIY[%RA#2UDB;EIXK'T .!WD4S <-M'-&?E.LMZ3SAM MWFD4R?RPTY_CE291+',"#3D_/^K6,V,Y\W-V_N5,)85FI[SD4RPL1(@%E4 M<)P5-.>4"ZH5:#,%22HCJTH|S&EW1V7!L@280+[#R&W_NEARF$(=SA_?3;0: M9]KXD4@C#!O?T7BS6>-'8O:-&C]^&+Y;?:S6QEG|KNYG-C>V6G_EC^I.DZ3(-M- ,&%PMIH8YC7.8%P041,C=[6)ZY]78Z1V!DA6QHAU-9(FZ[V$G,1G>RBZ5 M%*: 0"%!.UN?)%X;W,D%)|OG^L3I;G>|SP6]|!U>+N^N?-XO#/7]V?Q=^X^+ M:E? XPXG/8$TO'BVG=UCTMM A^=^WBZ^+ZD8MOJ]^G0 \[=H-Q7&!V.Y;9.QP>IL':_NE&R;PS<=OZ*OY?\N' M]E9-N=NGO6)M"[(!U|ZR/0:L:"@ .Q&!Z!IP@Y^"Y%W.=Z[\G07Y"X"]EV2 M.[UP06O,ZZ>GI1*S^M-^MTG$JQ_7WW^XE^TX+S:R,C=-!+L,H(8#])/AP:O7 M8B\T;JY(4%1@VCP$R A-C9RE#=E L9?>]%T37<0_V2K1Z47;.RNU6]K\/%=M M<> [UXV*Y;@MWIY)OJR,&":%'223:H9+E3,LR^IO'QCR41?EHO5ZF;YT':$3TQ5FJ4.1\(X920K M&H$: M*N$,PPG6 VEW=^5)5?2$2(=Z=NH1F+)L1Z#_\N[F3L R4DF6XKP4=DYY+#'5 MQ ZZB@L6\R3FU"EKH;OHR}#.UORL'I 3XOGRC&Q;D_D?L7P%02F$;]5,[N'M_A\C!>7B\0K=6%P)(Z?XKG[G_S>*,4FS_M%&)ON4DTX90 &Q4X<2>966_ MV%O1#WRM=LDID**RX]>GR,RI"2&^LDY7S0&R+ +RTY((G"V?KG0P%/UNJAL M)V30K!P'B?QKR4ZL.6TEV7FACNK(>A[U/3/3=FK;.U69'].V-_GU:J76JT^+ MI? U#^_>KKT:46IG7=V;?R11G)8ZY4MCL1A$NLRBUOEHJ2RVT*@3L W(P>BG M:34 J&P(HR?;&9 7+$'/TJ#0NAZLC0@84.EKPG417CU 8$/["FU0;/^F?WZ" MQUF;)P3!#MZ@|" <^A?.$Y A(SGUM+=_2 6@JM7L17VNQ.)1?3$N M]#ME?LU,N"KF1AEG>B::&_ZO:OU-W (_]I)2%27-"AQ'[<:$D,X48(4 M219E!8/U%?;G9>SD),N9G>V\8PW- ;MZ,T;*,H>4!9OXA|RO4*76UAJ9|S^M+6PN^#ANEFTBR#$VKD%{CRO4L(5^LHS|?+5!_8BY*_2UP?]V!VMXWYS+40K5 M6^<"3];MOW,Y9$<|>@(LZ6;WZHE[4/&FOZV.>$IU&'#,.&R.H M"_-3G*:8E327.BU)!FNNWD-K0"-7D_JW?XGSZ#(2F)WJP\)?-#@62&F9G=O'2 M%6KH7J&:,D1&R&%P$##&0D>BC- *D1EVJ7-1=E MA*9Y+G&N581)H6)9&K4%%26?HC!Y#E>OZJGV_!!S<6NL<2JZ!-MTL6RPU2X%GM',7#FH*-8P4*&FD2"/0R$,0|'P0W6L9P!:Y((&YH?%W+RQ:EK+V?E\]K>R-=Y MU :*M<'$+'K_N3*;K6;K74$72W3&4X6+DDI,TDQ@*DB11&}(QHQ&.GM@#C ML#>R"\>LR^V_ 0L.X^_4,.V1.1WNF[B9L;=#&F;G&MYL&--RAUKV4)>_MOJB MPR'L#A*P=IKG(BXPF%!LS2S IN32>H*0X3DF1:.P1'3=(K\+,PFJY MOONA[!T3^(M:W"_YT\.,'D;HT1%'A5"Y#@GQ@8QKC5FL;&$BK*X.-X6RYV2 M67JIC*SZ78+ P*X? G'XU#R8R3+%ATCJKL9,T?8IK%N@HK?G33F'[UYY$19W$ MVRBEV\/P9+'O2BQ>U/+UF_ZXK.]G=@=":7V:5^KQ6CT.],EV7&>_W;T/=WAT. M^HM*+9Y7\W:R6;W9=]5NP>.EC=4,Q>H5!F"@U<*EA.!R?*Q(.)VD[-[_G? M&'RN;*O=NBL%ZKIU7ZLK2,M,ZP%,)6+$]G*+=,IKG-IQ>:ES R%7A<{C3% MG<%L2Q=10]BZF'WMZ& N=\:7"J^Q[7!CJ0]336BA^K${RI7P'N#D%V0FOSCH M$_,4S4'O\ _>,;]5;7RDV"]F2ULMJDT;:L>5_?B=/E>:K.JR0TP5D05@A,. MBT@(6Y>$0@0RC-9=#3>O!WZ#? @,Q$]2>Y0@[V'[9P+8]/:.\(,L,NIT" M-O'I3.VX-)%KE=$D5B7(Y7*A.K,_M<>#C3Q: M+]"MT%T =3%0L,"],O.(=+63*-QTCL@0@=KH.Y"<^)NZ@ 8CENK0UZ&^W9? M9NNV0/'6[_G]>UOXS"V$?HG(T^=(7K#E^O7;,B^6+Y^XC+/\7]WNTC3+XUAD M6/ \PX0R;[V$>$LC4L>T2@M2B<3$H:=T2\.=A21;$BZNR,!T|V[*,%$&.(M=KRA'7-7;82X/12R#* (F6[UF\0KMP?[A#6!W]PRGA=_/6YSD,X"\R"'H]7B6 M 8A,YFV& Z3K@09'O[WC=_G1M?B]G9C-KRK'Y/8L2\LT MB2.C5>LL-S"%UP\[- M(0V.*&P?V)''-7VT8P"UI9CA*P5 ,@? R1|UH3NJ/@F X]$=A+_M.4KB6TOSR MK&X6]S6? W^SI_<+[>YTI.-4Y@*+(DLQB6)C#PH:8UFDMGF(2%3]5*[=3V9D M*] .'&@IV^X;EC8RQ)&E#AVO&&TDFE<)#"% M1#&&> <8)EE$;-)RDSES&-VIP/I:2X7 M-XQ8^R*W(SW7"U0M*MS.,]|<, ++$5TP=C,KH2#S,B==F+XMY:SB|EQB-!Q'T M3%)^.%L#D#Z0C7&A.*EM 4!P;%,&-K_KDSQFO9UT?<=@^4_5H: <=&:R=>'=FA MZ%!$'U0G1Z!N0?;0[HW63DG=K\D!!(8[>=E#39<>T NSQR_X_4F3.D[*\Q^ M!M_YQ^ !^0\EG]U"QDEY.UL,;Y.*29B@!)>1-F%XEN:8IBS#.F,Y,SMQ)H13 MR_!3BX^L9#4-NU?$R4_ESVA#W3WH/@)C.-2^1$3@F1!0.E!@?4X,KW#Z,+') M@NAS8G1#Y|//>!986:YLC48S)V3UCW>OMV.EVC!'N5!<&EV*&2TPH=]6V"<2 M%SHA94XH9[N8?6Z/>B'N:"UWY<9+]M&,+N>@=LB:*8%+TC!<<%*]]>%PEP7$LM4 M1U$62QU@O1ZF.3{ZMW< G[M"$[MXO43G+[QG1,_)_O;N;WIN\,_/BZ]NJJ[:6I-C$- ,6!QC22.)B4V+S$B48LZY MsIHPP2A("U'],W"'8R?XV3(H96E=X7^G^@O48R>^!*]6-A.9,%PW<'^)H;MV M+>R/1MA-U[K5ZEF=,.#OL66?%B?8/GVP_,2;VGACG? D,\!LQ;KTZ'FS(#/-M-PTCS;>A;+ZI=>Y?4Q0?ER/'#T);Z?>FBR#K8?E;DI:WV-^ M^_$77LD[;5O[ZXQ@(9/(F -A7'!:E#B56:88HUQI4&D&V!)P';76E*W M'17*/TS)>UD';Y==7@-MD? 62DVZ+72$.M*]?_,N[VG+LK_I;A%]]S;VQP-? MJM+F;6UN6K8Q5AI)DE.S1!*,EYC$0F-.M,*4I:56/"T3!2NUOHB=L,;U+&%< M4T8M:72]7)Y!FDL(WUCVPF_@IKC3(0M3^0:4=Y> ZE- 1%_"+<5&ES S=0U2 M .;.%">%6-6W<=GJX,2]G|L$S43G-,+K],SY?)U5MTWX6:1L4RHW,0",2EM M,J6&M3Y$8#IV?&Z(UWEFPOZ@=FQ 6Y>Y .@8%&>&+1C$ M;Q"I?^AP<(7X&FV8"#7#RTOH8%W,7&A.W,<, ,-Q)S/(RWZ68I-+THRUL(-@ MJY7ZJG8'SB+*\R*3*>8LXYC(7&'&HQ0G(F$R+5*>*E"YR1#!*A$3 X[C!]CS83+9IB?]\A;X]*7L=9*

*S!&+Z)}\B!#,$@N4EM@*OP MA^KO_.YD4[B:O[;3GE(})-`M.SF'ZZ>YG0SE,(YK|!%VF<,U8^;,/ MX3H"!+< QDTX6Z37R:[=6GOW{|W)GFF12\++E*ICM:>BB'>$K].FO M^.OG;O9",,/B)F4@TS% ;%+CX";XH?H[O@7/@W__8)O&?[+S/+[I;_KE:S+ M=GZK7E9K^?%_UJ_7OR_EZI=EM9:?]YOE\F_+32FY8[:\-X&1O9J_*;[$MIDI MMC^A|P_V;-+X-=T9/[8M;,,5=0.$53/W6TG[V,URME@B^^X*W3[P->)F[|7R MK7DE-[5^1DKCO_8D'P3\'OW69;)/ 3,ZDWZ%@%T#@L#I563@3W6R4H2+(@>D6 M+%R^F.0$4/9#BG2UR](L=QHDL64951)5WSV0=H39&O\73((]GT_5D_M*/14,V$G)SC>4+M@UI_Y@9& Z7P-@]6,&M*M.U'/@<B&A>O+'IAO:8+(G< M491N0KGK*W"5;6YH6@M0QQ7;W[PLB6699A*G4:PQ*4MJFV"GF"21HE)PG66) MJ[:>)S/)-?!F(]H$N\|!}>@"H814-([I7K2Q8+U[GH^;]859D=NIR]*DG$39I>8YA'\A#&%&2,@$ Z5U5C47<7K.Y3>O-W[NYD\[']I=W M^4E4T47 C2(Z/>L7QM8C;&QR@EH]S[^81/KGF>K!Y\+]$W;,61W44RX$D83 M(YHDF&2TP1)8MBC@C<9QDC&X.P=P"V4&:'@=?,"6UO)O3'>0%JCT6[#W6 MC|G\O?8&X/)0R'Q'_/:'D/"8MQA:'6LHTCQ B=903 ARO9C*E.I.>'CB+?WAZX/XB/*GC;\N/E6RO3 ^O2-^_+,7?EH<7J;"<#M_UITCI M4)5T31YX;Q,/S{UZL$Z7 Z'-_S|MF4]Y&'F9ES0 Z=L7]?5\;&-]')$C8N MA:6;KW'Q6IY]H;K;%Z4/*7O4*N[LJ8YU&>"$SCR(2*U&@SLWGFL5)Y;K0Y):G3^6D_MF0D2]RPM=&^)00OO3N+BIHF72PM3QBV]*[25N29Y9?P X_"&K*KKDRQ8+=U) M(A-7T/4)>EPWU_NT9[7[E^A+;?6A=[RBS8,H[_O6$8?]^'=\U70PA7;9#/4IW>S/ M6WP@X 7/FWP;>#%>8"!#%>:%8FO:(KW 8!X5[(5>'WXC_?79!E;?]*_|OQ?+ MF^5/!HOURH1=/]3R92,8ZH1D9"E<:G*A)68:%5@*GF$2RYBJ+-(Q$A,F60N MQ$8VKPUYJ]/E@'TU')0AS^KE@?W.^]Z/I-7V4A.9LAT5-&VV(IT_=_0B/ MA7O#Q9"8^!5?O P;T(V^J[ ]|_J#2TQVN^\|3/>.W_D=SPH=/EO60>>NTY3- MXF[\F\NMT6NE&+VVE_91#FBS4\%I^8)(]8%HND #5;=R$Z=B"Y.VC]U>PM MAH.FI!HH(P $HIN?%QH:F-'S105>B0,0,U0EC@O):2MQ " <5>) WO5L6<"7 ME7&]5C=]6;>8>|=7,W%7IK%26DNC_#+')(YC3+6*<2&SO-!,2T(8Q!: MT%@ .SE/TK-A)Z;D;R8D1@5G%#SB84HYK@%:I)!NSD MT"=1] 8.)VE,V[>A3\RC=@V]#\,CN2^_?^OB+F0B]:VO8J6-FNJ4)@EJK0M-MZ4I.9]DLJ7,J\7;5L=-W?OUN>GhJ/E>;UC3NP<=.\A6(RTL>F#Y04>]=ZG= MN(=*7L+XQ42&5)B(YXCGGM!F]^QD,]U@Y?@?X6JZ&X-LHAVAE%Q]5T+9 MDF-,+/C5]KX5YB.LU\^5ZMO^E[(VN]XPSRJN;VEZ@2R;@2%H MO>C\^]SR",-?C4-#^S(VC MIWW'P%;K[?)96-_8_%Q7.B^6.P_BNUKS6<7OU5U$8[-]%P)',K*C*HUJTX@2 M+(6)[Z7D!7,,50FF/+*V[VC;1O&P(!N.HIM2CX(-3,^[+* =#U>=0,;^W/(1 M=% \3/1P8^,=Z4X[1\L %X'5]U,*,O^OMT,@'T"W7S\AKK3P*[0I\5B72W6CD70?33#TZWP@!&#;[2H\^KO+B12H MUFU 5J]2MG-K3E:I-B!4MQ0!MZ%%/],/%C+>/] {]63S,;NP!7P',+C*V"EBZZ MG3U:=_+7KS>?T2[U_]!V9\5W4+P0D@-5KT?H,=1M2$(_A3N[ZG0]-R38GM(--M/NQ]%&:\|O7KC?G$Z^M*VO+B)VM6S<]- K6JO? 7OL_N'}3?|VZH[?NMC;9< M"_'\^%S'D! 4D_$]9[7Q-6]>/RZ6Z]G_-D?M49YK'A4,Y21,,%$]PCR/%+8C MH3G/"949R.\>G^7Q;]9] .[0DQ6A/F=?&R'|\7'@4[FQOV&N9%G$48&+R+9& M3;((EY3E.6&DB(N,%%&%@Z_> 6@G^X.0.!F,$.B^CGLYQ:=SE\?4N5?0O\A5"+X5&Q/FUD"!<.=>_JM!MTW4$(HH0M#)5U$F&@3+)=I4F >RYR21.>9 @V+.4]9.0D "96 'O')_V|RWl\B- (WG^OY^"P&%NNH%B0P_JM0!N1'<;.MI9#Y*_CF0 M==A7;E(T5[WESA:;MK_:FWS#/#_H@^"^V7#:N%2?1UYL=?RC^OBXV MR@[?YO|5//-WLH=M^?H)? [M^KG73@TS7G=FXM>R CA_ =EPVA]RS) ^7DBG0 M<@4$6U>@F2^DGP]DC..XWL\-I&'.Q8,C=)^;,&PROHQ)K98TH\M#/\<'^LU M]#RH. Z;'S;W>'G)$4M=X^'K<>%SN6)O9B+6,RM:. M+:,N@QRLX,-N+OK>]K.1M>H]C\+OD<2BF#>N/"U'?[ ]<%,D)_]X)9>@<V:+,4]9.0=Y.#U'H!,S.;YWZ/ASUSH.$. M"/: Y\ <.VC;^\'B2VC&2!?"US#N:0&MR=B>'Y!/\,/DO$.%!2L_J(V%/6CG M>UUZK!+=J95DBH7IV'GQY9N/4HZ;*.?3/M..B3A[<+Y.2 MS$0\E%BF#1[=A&@+;70('17.ZJ0YO.)BQ\E1@? IGQO$'+YS(WN:(;%DOQ-66 MH+);.5E15Y8R+W3+/A?;LQM7.26U:APIHCS,;)P'T(^#%"(4QS +XA#ZG-(H M%^Z&GQDUH'*W=PQKGV!UE63A-6..3LPW-5<,|!,1VN85$_UN5,3? JL+SHAN MOZF>X_+#O1A5.U'"3[>?4NP70[V-X);\MFW,T\ZTD"WBQ$+&O^N>"\'"P`!_MZ;AY!;,DW.RXS I'^%.LD)_9?4NP5?[+-(+RIC *0YBE099F)"4>HR;FVY#^ M_ G&L6%C $/A]$SEC*B8&<.&D2MP,K=]S\V5O& @7/4..9.'!4<.VP[80>&J M)X$AJ64;%MA!<]+-P'(9RR:%^W$-.J#>/[/DKID'].F3Q)*]D.0)"(X][C'-M89[*PG\,A/^(? 2ZL4)Q%.&01B\W*CR_D9^Z(U;ET,MFLV3"YX5+D]4S7@G@: M1]B&,NYZ1U&W78X=%ATM:V,^U'#B)A'[<#?PH2A/ MIPY7*XP9RI&?0L8QA2C)8"U'?!N/#S2!=- QVS024H7U]>Z(?.%.?=H#=#^+#/!46(T'&[QLR&[7-1@UZOY^NA7I^&J6K+,Z2K*%43[!NWX7EBFY+ M-Y(OU>5Z1$9'MH0A47IKA$1W_I28X^:J2GCZI5[98ZO&1.?O?HG_O&V?"B^ M,5VYB+JIR%4IWXZC]I. MD"#UP7Y>?U\7]\S#/ CC& 92YU"2^K*0!L$L(C3!* @Q,IP8\9;$S,JGFL#W M-P5)T_"^:. 7S7#(1=*:*9VAH!83'L[)XFR@PPF!A>BPIO_+ (O=R\QDXH0,7:1"Z[<[SMIH;;'M52BE."!Y1$/H!PQ# MQ)*XZ;3 4,1RA'P6QD;>[.4LS>[\;N% 9V?PQ,7Y3Y[TF&)Z;9[&Y^!K:%[T M+(QOH3EIV0&*GRNPYPCT60)[G]FKT%S!Y? [GM6V#/VH'M<7 CC2$_O2E2W[MR&W4[X>SX8KEM!W-"@<8>3E-8:3ZS$5>"#-" QA2+T>Y.%S0)#7K,]'V$1/ MK3K-/<;1-UOT/Y5$6\8 &OU'9]^$8?[7(Y+F;MNVKY.#VP] (^@>0"(6GVRP!-:T:UN,",[.1]XUP.KGP/-#.3@$LU@<'7T^,RJL+N>8IW%" .#A+ MS&RM-5Q6)O6]E6T\QL D?&S]6[#PG7G=56?\),D9]#TZEE$/S,&PKGP%@^^UD MX/K- 3_T+=NN5#@KF*AI\M/;R<> AL4XBP(,/7=##9>^9-,ONNQ#6]X0RZLDR M8I)387]DG$$<$0(08\CGD1^G@;?:]I'3I,&PG,?=E6F<T3M7Z,4^#I'X3QSL03-L\,(4--M> M+W. IF?/'&!P0;^7@P??&;N6]L]JE*/COB^38KKL_7*>V/+]7R8%'^P!,_V6 M34&;*I\2!Q,5?M:N9.N_-,-3,5#AI3E,84# <26\3#8SA1LJ7',56S\OAV6= MVM%2"Q:H#8EP7)DV^(2Y'GSY^O*F;EI3%4Y>G%D;ON!7\+4Z:C-QR#V\ HH7 M?>TX%7M:02Z2V$Q'!H2=H[[!5"HKG3E=;3&E.2M(7V_,/V1YT23\|'RP]EE,8LP# @LL=GC * (O<2'&4[]*"68$-|W.#[/ MS>\R!V\9+'I110"20WEA(@MY7P1C);_79=NQN9%+/^]ZUD\Y;HG^%%_&.G37 ML0U:OD"'>'<+ W[]>%>]9O:'WKT W> -!H$82[&4 UVHF022%G^13ZN? =_UD^_MJ5VR_1_BTQHEZR^:|TB&_ZSD%RL+6 +$?BW!(O3L'.]?=Y7@IZJNZ;!VZR8I M2<4Y",*(1#R'88)CB#SA>6=QLH3GE*:.I'L5%[\C-T9G:].Z[@1]8JT_(< M3'K>MP/AS;8L& [F-_>)|J1PYX.>H+.J!3XCZU@6?>OS2?HHCL[+>1&-]E*4H M#%+H])1Q#%.0^)(S'D 24!E$4X22P;*.HS#3#)&;KSRSS6G(:F!,F/'P/=_< M54UDKW\H4+V4P!U_*+&*@R0*@HS!V)/9UHCD,$M] M!KT@24B$LC!"1M<*1ZO/;7L4+<.:8F;.SC$>FZ,M6R&ZM^(=3,AEK'',.U%O81'L=[N_\./V2G0E[)XX67]*CL\|R0"$-- H2TWH5 M>FDL],>#/L\RB#Q*("8LATD0,T:C(/$|;*)7.D3GOBYO6;A2O:U[%87?LZ%R MFL2YNF7%,*;@!;F>DKH&RDQWW6!DK-HF0CO2>"V2BQH"$Q#>V@>C=\T/!#=? M&<MNR|OZ]7?Q?;A>K+^QVN]_X/!?RS|!5=_F&REW_H=[(+?|

*MDRT"Y@ERD*YRH4{3VC9M+=)@4\RW*;?L%1E7M>RY7\3#^[2V7Q,(QSE,\X MA2CP*(#(W.JK2*H]4A$UU-1*+X=(+*N1(T*>Z.+8L^;5)>^*>[!ALD=<.XL;I*1D\.6954N.Y<7;M5]!1!BWI\6(*3;G'EM4>G(J$16-2/#*RY6+#(J4+]*9/S!<[K4 M1UWL@W_\Q!IU?R+^A^!*_\>__0!02P,$% @-/()G63@#(CJ'SP "Y\) M-!0 !M]OP MN;F9N;G9O_R/;Y_/?OJ*B^5I/OO7/_$_LS_]A+,TS[/9QW_]T]\^_KN3__C MW_]IG_]E_P+X7[^\>_W3BWDZ_XRSU4_/%QA6F'_Z?;KZ]-/]$_[T]_GB/Z=? MPT]OS*]S!>? ?YM_<^>S[!\]7TP_?EK}))-AA0EQ^[_.WBGWTLDK$L(>207F/-MX*2/8(UW0$4C>;E1B5!'_V\2E1+]/Q__N3BIG!(&Z,-('POT#S0S0pBDPD9N7.;,KAVY-9__Y MS_6/&);X$[$W6ZZ__<-?5]MOOSSSS__OOO?_X6%V=_GB\^_BP8DS]??OI/ M%Q__=N?SO\OUI[GW_N?U;Z\^NIS>]T%Z+/_Y?_WU]?OT'3\'I,Z6[S!+]07+ MZ3\OUS]\/4]AM9;ZDW3]]. GZG=P^3&H/P(N0/(_?UOF/_W;/_WTTT8W7CEY_EJ3C\/R_G9>;5G^>3/S^>$C+?A8Z5[_9S5 M]R_XKW]:3C]_,,OZV:<%EG_]T^?E%*I^F1>NOOS_OOZW/U_3\66!2P+/FN_7_M](.+1]27'4D3?EOA+,.&ZBKRFR*H]"^)@;6&EIC^_'"^]6=Z_W\]5+O6+M8#6PKGSNHV0#]/]O"(MU{1]$TT7WSBYR]A00^"]&EZEB__M=5G,/[?0U6K>0'(;M1"?_)DN"ZX6&!^O=*@\]RM.5N1I<7U)UMH_/\]#PMZ-MXMGW=_AEOEA-$A<8M;(0N(R@LI3@(UHP+/]842]A?!/EWWKQ3C@0>_/@&'EV M HFWN)C.||M9?D&[\\115DLG#8%;TD@W$'T/@/G!HV35A%C30!QX[4[P4'V M#X?#9=D)&#XLPFPYK8*_ +26N6@I"LC@!*@8&$0,"EQ42JH4+?HV!N+VFW>" MA.H?$D=)=&14O)RM]OOOTI[/\+?SSQ7VYSSEXK\,%H,F_>@>>>J@#=<12%U-MRA8;;;]P)!;I?%!PEP2ZT_PX_3JL09JO?PF><%%6211> +!O1+WBL/H\% MS624F).4X3A[<-]-=T*!Z1T%1TBR"R2\HBA_029L+?CW)'I\/C^?K1,?G\\$ M3D34&8N.(S0NY Q,3M%V0$A>;E1B5!' V\2E1+ W S8?P[54F M\4W+=).^N+'*$]3CAG/ DE21!8?!D"=%#X2PKQ8-PJ84E>>#U.T'%]0Z5%K+M-MB3/CV=(9_K4*,4!(4YEB $G8&5H+D2Z)EM 9!{7KT3,'SO MX#A6ICT!XSE]^6;Q8?I[;,*"L=.:3 92V.% 47H/#3)NGC0)%4#:FX_)5#[QX MM\05^T%0<:!>\+$>FM\LWB[F'^=SA(2'PP5=T2]J?G^+#4$8@2RS-HX%V50 MNATP;KU]-W1TG-EL)MJ>(/)VOER%L_]O^F7M.BGFBE;.@!:<7">K".,U &,Y M.JU,,M*P=@"Y\>[=X-%QPK.16$<&1I5ZSQ88UG1+0G!A08 (@9,GG37$% QX MB9QI;T44YB@x,+]M-P!TG.(\6'0C]|P>FIZ]_32?765@HB7B2P9DAGSCH!(X MSCRXP+7AAGN6C@4%.7UJB!A$?3M8If7^K-XCTNODX3M/OLV)1=+\]D9DE"LJ&4%%(VY+%TM0:9 36MQ_6-=$ZX00B_80@=]=XV,A]X] M+C;.T>.\H5#[,7RV2Q?<+!\,?\E=@!PIX!%1Q"IVWDFX'T+B0PP7QDE,4M=T3BTR2& I)MP%+H3I+)L03E77DLJWZ0T[%-P#C-38:#QN'2]0$;E]LLQ0[XBKY<3C0*P55B MX$RTH"SMM\$47>_1QNJ5*>$>2Y,=Y91>43$.2!HZ'XT$W %$WN%7G)WCKR0E M"A#7'OK?IZM/S\'-^&S2Z3T$V M$&T7$'DUHZ>1,*9?\458A0NV1+'D$IBM-=IPGN(Y.E:SL 8+;*K!M =MV4\ MJ0;=(-)(K*!:+N 2#W&73P/*.PX7'WR3<B+B\ ER]:,!93[/ MVT:_?PL3[*-2?]"(((AV4428+"T.X<:+\IH3-2/W5PX!'(/4].)^6J#K$9" M(P) ?UG,ETOR \IT-5$AI8"R@$%'F[Z,M X4>D@:B[99TR]WB]WW0,S6Z\=1 MZC401 X5Z^!;VWP5SAHYQV=GM9@*9[@(9P3P9_GS=+9N15-+ADG!RIW!+ZJY%\K&Z00V$(X&4s87'M02B8!/ MQ,\+VJ7/YE^JQ"Z9*=H%XY4!YKBL_7HSF4!AE0P]S7+ECU.^G:8K_0(0>,TM%1O.*VHE^@YP]&;U"1<7AS&SCYOL^04KO^%J8EF*&0N#++#"2G#@%+(]^X#*& M{VB++DU!M+C%(W3F&P@)#44_OY0\ALHS?!C/9O[T Y1-_EY3;OXQ'N;'-_]MPV/TH% P<"(;1#XP)EQ*+#_60>B@&-TE8YQF94-AYT@Q=+^2_ZZ) F;H1 M)]2U!+]W+R-[T0T$;1R>'/*(A \CLQ.,]$!GSTZKI8"1^Q46=+<+B\ ER]:,!93[/ MVT:_?PL3[*-2?]"(((AV4428+"T.X<:+\IH3-2/W5PX!'(/4].)^6J#K$9" M(P) ?UG,ETOR \IT-5$AI8"R@$%'F[Z,M X4>D@:B[99TR]WB]WW0,S6Z\=1 MZC401 X5Z^!;VWP5SAHYQV=GM9@*9[@(9P3P9_GS=+9N15-+ADG!RIW![+Z]Y%\K&Z00V$(X&4s87'M02B8!/ MQ,\+VJ7/YE^JQ"Z9*=H%XY4!YKBL_7HSF4!AE0P]S7+ECU.^G:8K_0(0>,TM%1O.*VHE^@YP]&;U"1<7AS&SCYOL^04KO^%J8EF*&0N#++#"2G#@%+([^X#*& M{VB++DU!M+C%(W3F&P@)#44_OY0\ALHS?!C/9O[T Y1-_EY3;OXQ'N;'-_]MPV/TH% P<"(;1#XP)EQ*+#_60>B@&-TE8YQF94-AYT@Q=+^2_ZZ) F;H1 M)]2U!+]W+R-[T0T$;1R>'/*(A \CLQ.,]$!GSTZKI8"1^Q46=+<+B\ ER]:,!93[/ MVT:_?PL3[*-2?]"(((AV4428+"T.X<:+\IH3-2/W5PX!'(/4].)^6J#K$9" M(P) ?UG,ETOR \IT-5$AI8"R@$%'F[Z,M X4>D@:B[99TR]WB]WW0,S6Z\=1 MZC401 X5Z^!;VWP5SAHYQV=GM9@*9[@(9P3P9_GS=+9N15-+ADG!RIW![+Z]Y%\K&Z00V$(X&4s87'M02B8!/ MQ,\+VJ7/YE^JQ"Z9*=H%XY4!YKBL_7HSF4!AE0P]S7+ECU.^G:8K_0(0>,TM%1O.*VHE^@YP]&;U"1<7AS&SCYOL^04KO^%J8EF*&0N#++#"2G#@%+([^X#*& M{VB++DU!M+C%(W3F&P@)#44_OY0\ALHS?!C/9O[T Y1-_EY3;OXQ'N;'-_]MPV/TH% P<"(;1#XP)EQ*+#_60>B@&-TE8YQF94-AYT@Q=+^2_ZZ) F;H1 M)]2U!+]W+R-[T0T$;1R>'/*(A \CLQ.,]$!GSTZKI8"1^Q46=+<+B\ ER]:,!93[/ MVT:_?PL3[*-2?]"(((AV4428+"T.X<:+\IH3-2/W5PX!'(/4].)^6J#K$9" M(P) ?UG,ETOR \IT-5$AI8"R@$%'F[Z,M X4>D@:B[99TR]WB]WW0,S6Z\=1 MZC401 X5Z^!;VWP5SAHYQV=GM9@*9[@(9P3P9_GS=+9N15-+ADG!RIW![+Z]Y%\K&Z00V$(X&4s87'M02B8!/ MQ,\+VJ7/YE^JQ"Z9*=H%XY4!YKBL_7HSF4!AE0P]S7+ECU.^G:8K_0(0>,T M

M,=0I"9F8BT%Q"9DQK432;>>TOXH42/;W>%0.HQ:.G`JZSZ.Y8]_XO++++-_X MR-?UO9^0SM0\S'_Y=99E>.1''GP MS_!(%AQ_5C"WV=SG'R>OEHM.4_/LW#=$'"*

(TUNJQY>8J%_\RG\=:.&=%Z5N M/=#*\YK=SQ"1<\C!,('9VI!$8V@>0=[(`W^&Q^10JNK 3FX9>#=]39[*]U#W M/_XQK<6G*Z^]>C!S7!)?*7AR*[0%;C/QI>L#4]0"7$"FA4'KTE 53X_1-O)0 MGZ>YG9LKJ0/PK6W11TQ?\U4/_,_?WTX^8+B<_#?F+<\7.GB'K&BHU:F@@I7@ M/7=01YO+F$S6S?W\0^@:>;3/4UW$#94SX1 J2S!$??@!,-"&R=R.*1\ZN&OC#R&9JAHMZ&Q_?2KJN!`M_CE9)+R\#%,<72WN"^^RG@(6O&=`<.V25 6&7@9,-"-KW,QBEMQ2,_EH=\; M>5;L.L"@:1.@=-W'4/B^W^3!HJ)/\dU45#!"*Q:RMV\Q'H@RD(,4C3PF M9_C[K:%"FKUL/%\=TV\A7G?(+-[74M>O7V?3CU](,2UKG1{^PM#U3D?PUU7- M4T">/6I6%PG[6EZGR*I9!4%$X1.R4$+SIZ<>:IX^IB^8KR[Q77DQ74[RI*KX M.]YXG^O$...;?R534A/C5EJ9;BEZI>-`T 'E00G&1%9Y9L@BHZ08B>?]LUEY$E M)67K;+4M:||"/=4Q6+YKG4?$0P?.0LVXWP3XJZ$G00KCB@W Hfj.(t*O.X S MH HIA))#X <-@#D"T?>I&!>58V\BUE1!W4'L;?BZ'..2M'(*Q].*(A) M:S"RE"5D#5*VOH'VT3(NW,I5\|8.0.5'@8T\?FEQ~Q_F;!^D6X'\:.UG;Z'UC#MTDYQ@H5,FJ0-I;.Z^O!FU"I),H1HJH37K$D3S@,5W!XE0ISH81:@>&Y4S; M_.ZYRHIE,6"#*3YZ!*YF2;Z]M>K10*T9B'K0U1*JK'K1?HZ)X,.U'$PUHYG" M&@Y-/AU_,W%YT\9Z$;R(P? ")K RG,+02L&5J*0P>C:T-<8;S\1,"Z^&JIV MUDK*78#DSF[?MU?5W7A75D):O+M:KCK@27(K@5V8Z$@BG%%4M6XW8 ,GE24? M)S/&.#KM6P>@1Q$XITF',D&TU(7(-PIN L5F;>2:1(8#W66IP)7BB-3'CDF M&[C7S6OQ=A$R;KG=<* Z7^I=@N=U=2/HJ%SO02]>$^ -%&;J&!9P*7LP; 2 MDI,15?.+[Q&2QK527;I:YRBM"Q3^[;DK)A5,8,L=5IP$ 4B^@Q8N"]:Z>R: M#\;LV-DZ2[D/NEO'R+D+F!QWD2>GK0C)0[*;&U24# *Q"\4ZEDHTBA7^_JVM M/6 YG)ZZ@.'K> _;_IPB2I-95F!$+=`B&FLW)D5*6>=4]#.-T_][ZG6F+]>K M)< ;::"#-!>9XSFNYP;=JK)8O%@NYY-(;D2\Q$^SK8.)>;/CZL5\']:2UX_%-M%\:D@ED9$+)8(*E'1U.R$!)TC&V1<0<(:@>5@(2>@(N2F0XQ:-%ZKME9)([I:X\)W$9] M["U>_R3S0UUSTVYR$8RSY* %*NCS'F!X&4B'GU((ALF6.M;_4@2Q[WJ'T+E MD&KJ8)3&'@?IHJCB4$BR^6KU6FTU!,EK#LE$*S4J4WQCM.TA9=RVQ"$=R!:R M?Y:L/?=7];[(>=5L$B[_F);9 ,N*@N%+F1_\[#CUS8=+HJNB9R4E$RI[PNENK M-G +IZIX##;F44BWSKC[=`X%;))B8CBZO05J89D,A$I M@L,*@4T\<3^NA\TK'U6\UC-#WK6JOVX#D(U"=JL@-D_D9^Z.P'XL?E+/WKW;L3BJ3[_&T(U4<#(Y?AT M[%9>_C3AFH7%E@>* DTMY""L[@ID3M>YGQ:DY(B\<(\^/Q(%/?3S>RQB.!,7 MS<39@7'9!(05V1L&"DNU4U!{J2W,R!:3'+ET$)*W-I6B96R=J+Y'Q+A)OD&- MR7D"[P Q.Uj=Z*H6=."28D;,$*R-D'C @#HX)UJ/_=]#RLAOE(->1.?)NP/8G)FN>/%U=C5=M7GB++11M%9P5S75.LA4_CWD$..9'M5D*9UB5(30COR:2="*&VNQI"=.2,1.9: B1\U:R1,1 <%V"S M$259)<3=50N_QA/E?77!?3Y;+-.CDI<73MCJ@:]C(.147-@\!FOW+&P[??5P_U]>SOY3\W6_S^:O9U=Q6:XN[W.X98X)`MKI#E MHE;A2E"YN8)E(?H&7G-Q/A0;*6K9S@:M&[=F-*_MK_GQMHJE[I\\M$=Y #]=N9)>.NNME^!$W;!= M:X/H-T$B.9O"ADZT$+7;B2 M6SW]N+W!T%F1R<@SH(A.D)57=6!XT"#($3%:!N%%Z^?P773\"F[C,;C:M6;T M+--UTX"Q>\!T!"FBR^8/[!,)87%UDY%XT*8,UJCK@GE]=$73.ES!17-.K6D=MNM2L9><'RNAO=!YG1QI*2;_SV;_^N/Z?OY+.%B0>?N0_C//^F(S>FL+2YT#(0 M!Q\!LN1]"#I:)D;P*184SG$.[.?3'D#8V(N/AX)4.V7TA+15('IAF?>& AC0 MVE,$+!D.B6DN:D7;+@M6Q=DO@S!6.O-!X*\!>+MX,NJVOJ_RM<7JV4\(`T M.?^.!'-M2W(\ 9H;__*Z3\4[NMBSY\$6E%RT!&TGYIQ>ZV& !UY8N\B[7!;M.!,)Z\APX&P*P4'1$+B6[NR%P__JMG5_X%:+_ M8S!S;Q_7^7+OP-%^%,Y-ENO]A23&%0MUO?JMQ*ZT.?BZ4BR90G>[J.-+* $0K0=46@B"(.5&<#'T'6)=:MO:^#B1LG53DS@#12P=X(YO_+4ZS MI_ 7A2.V6)U+=)"D2636:U,=3P4D2C7S0$XLF=8Z#!!,\3NA,O-EB8@NUN&L!]#VO>1 M<5(`T"AK3@I.]@K9M:DWSQATV4;E0)DM1=7% LQ& 6\2"=]%)KENA4&]ZD8 M)QLPH/$X4]#/,"OP?EI7IRY_O+\,TSK{JBX-_[9J<6A;.7#(=X;.%!S-:UZN %HNDG1HH_PE9^S\I+47/VOM9E.E$=QJG4%H7F>O M4>SAO2KZ(^MHJ##\M:F\|"Z?H6\PS&XN^^.-=9=!Y?Q&{(<%U8PIPU%')87 M#4KGN]_#6J@C.DIV/JGF52WUN^/BJ;TV9V>*M@IG/D8)9(CHDD]HSW.MK0&B1[J1FWDF!XZ+110P>_^F<@M64YQ_N.VF-:<&.=+B8:##4/2+8L*3@ @)"%G0202GFB_5V4_-N&4&@P.JD1HZ M -1>4=%_KR]^7)V>#W7<[;ORYP)7$=!+++,YODCIZNO597W.?HW$ 3D)&P_B MQ=?9?+GO+BY8E@RYB%!0%C+,/@*=]JHGGY-2GD(QKY[*_VK'UKA%$8-#O#=@ M=%"NS\< 8#BW M#N&3V=)>BT+WV8&"01&%9@JA>!WV8>@T>G>+4.-(N<]$<^FWFR6+X95P<=%?,_MJ[@.!(M?+!$[^'STDS\^9LKVFXW%>BR.UE)Y101$3 R43P8\B"IH@_1P^! M.P8N>Q>BY#8TGX+Q"$GC(G$#,R&4TH\&/M$_^Y=-8FIS0@YD4L.!AUP:4A(M4F4(+GDPP3+,AB[NYJ,#]A(S+JZ:JGPVA/P[-++*2_]>C^W(0"NL=[) T+DN MU+4&0NT/UMHR)WW6Y6X9=9N:D!VTC NC1JK>51QRKMP[P,]>D_WF>@2<9(&B M+:6@). {(1_")##AOL.RPXD4RIK3>,/_^8#W)E===8-1V [:7&^RTO< MI 7^-^/HM3.;U-\3\UTE=[%B;RZ/-5C$P)*;.W>D@*JPC,15+!00N5>%K|+B^@* M.WV!/Q$?#WE<;975 11O)Y M9"1X.@-9)*Z3D$SSU@%%Y%TFT>E*7/VXFZ_[^7V__>#N;IFWC%?.E8>1@F$0Z M:#"DYI\#R.H++_,KI8? M,.3)Y0^R&SC_2[(D/_AWA?]\(7M3.?D@DCH$+++N:8=.7C+.#4B91%(4D]D\ M-#0/)O97F./9$K7#:+D#E_!56'SYN#]+1-(5'^_*FTG!/Z.+]WE]M+S@W..2 M$H>L_FX(6J(A3&2I8Y.Z*1R:EVR\2A1O\)LSW/@V59K'<#F8R+VD#)N)=SXD&NAH0Z_]F8V_?R)MC/=M%KAF2D0*8Y%)

MR5@(W!,?ID2(4EHP+B,Y?"$7V?H);3CI=)E2 MEPE9BEN5)XZ"Y"!YLB((+4QN;8OVT=*3YW*:GA^%S@E"[P \FQS?^FS]=-RV MQM5RZ{(/4+2A:SFR#)XQ ZB3B(@JV-AZ9LUC-/4&IE,T/QM0#1W ZH[EWI4^ MGM&-&CYO&ZE$(C?/H0&3ZJNMUF3&G2Q@5)>(E-3=/O:R>-H[,FM:@2[0=74 M'PQ)<#?^PYOK\E+M9<82(J02ZV80%*

<@;#0C1^^R3EY:,|CLU#R!LW!J+IW/# MVFNI2^AM*!Y>T3&[8,XH@UR RZ96J90$WE*TRY56EAE55/,\Y<,4C=W.TQP"MCX+L9'UTB;Y.%i>66%^RKN;3=RM78KW_Z,*

*(K*Q3W'##46*SMIV_LQI[G1UXC71V/0[_&X10_U\:'LT<,W.?L+2[?XWPRRY.T^=-Z MNEY\GZ_1Z@K=F#!,OY*@PBKZ4C!!$D*]1B&-,?EN8+%S#,$Y-(S=_M_#(4\IY4-*

UU:P]MC(4RY,"5 VD^,,/$%2G"=CHJ90 M:G!CN)>\<6[Aal\7+H^,QC?)&M8Z',O>>Y#@_B//0DX15NJ^(R,GRPG$?5%8 M!*

*(\>5,8Z4:L$(&$RZ;6*Q;5?.G$*I>/Q1'4_O6#;0T>G8FRW#Y1/4]W[\4@M/PVI, MTTT-WRHK<=,!>ONO-@U#I]?RGOO%MG6[3?EOM;G[&MGO?OKT:A!-)72Q7*SH*

MCI7N]^\">M7/UAP3#%WQUH%,!3W$OYYSD !N(\"D]7-WQC.H[A=)>^YYGIS M8>Q6[HO+R\W[^,OR =/L\W3RWT34ZJ2O*%WGX"(K(3'!@&>R((HI]{+ ECJ M0+QH6?*

*L<^B",C)R'\6)@L6'@16']?=#PUV9#(8B89<)ZZANJ^9VH^,Q'J,#CH 5#UB[\K'<'EKG7PJF1<,L3;X*50D MFN@#,,:*

($6;PUH[Z9KU"=XCH$CBG"\C64MHC#^X\,/SGAJ^@4@@U#R.#"R2E MF,"G&C^64@+RK-"G1;8[_9PWR)EJ 95.8=F)X/I" BX MQ]1[_X^7L6Q7< MSRR98#"Y4,!9+VI=AX%*

*]WXM+](E;,,\F-&,-R/TKYN :[M)X2/@(1S7^L_/;&A?HL48-:YWC;0I1AY!.2GHQ*6D:!,>)1V/ MHW!<)[HG6 ^HV6:OIB>F#!YBZ(^OWT):OIO^%N93BG$7)-?MOY^D"XVF"*1# M:I*

*S4#%%B$:2AY?]6?]*[$P@G4S#N*WT/^Q"#8#2>3RRLZ MM!=8HC@0:"B"KT"1S*01,.(N5AL7N;/ M23W(}- .IM^7J4Q%R]_W/R;#1T<OA/E>;/U"54]JU&0.I#3DYV=*

*ND+;":U-M%U!*5;%O/(&A&_+.N&SD&L_OK1IY2_3TDU5:4;_OY64G&1;10DM 4,_(L@!QU M!MD"%X/G@B39.A2[34 O]2!/"H*[,=;)&ND 3]<+|H;M:5X5XH:OV_YLZ5S(*M&*

*H8X21)DZ01$PDW%XR)*Z6Q^64T!!_C@OL,6-VUE6/KN .=TLEQ\^/CGME2'!ZZM09#%|_+0D8&KBQ^5EY9I5[+&UD]OA@Q(TLED= M'2_W'X\;*6_D9 !%AJN!_%,*9:\YV;#!G36R3E@+*

*M+]<$+)A,)\A&*\)QJ^)//W_<_'8W6&JE@@ZV*"W2?3FW<"[KA*Q130,N9J MMNG,.)5K?BH7'0(FU!K=X7RJ>RF_&S,9\)2Z?\YH_^W?5Y/ECUL;@%<$*2 M=/-/Z?*

*[_8CEXH_I^B7MPHAH3*IS T]=)G4N@#)-:C K+@G4?=REPXDD:. MX^W&F&UU9(8$4 ^O]O$!F<0?]QXV!#*)[Y,)AN9K'IW.BSQ]S"9_U>XO$*2 MDA4<2P*

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*(B>LS=\;7_V6L@O?A+R M1@GYW?0#[JOYG,X5_8.WL^E\^J.M:H,_IG6.AKPL)/JN<3&.4XPL)/JN<3&.4XPL)/JN<3&.4X

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Monroe StreetChicagoIL606618475765-5000Common StockMSINYSEYesYesLarge AcceleratedFilerfalsefalsefalse1671205981670000000149000000046390000004063000000112000000010660000003167000000306600000027900000002556000000078060000007129000004900000-46000000-153000000-181000000071100000063900000018740000001556000000580000005300000001710000001640000000-1000000004200000070000005190000004600000-16000000-47000000-690000000-11800000069500000059200000011840000001438000000132000000127000000214000000321000000563000000465000000970000000111700000010000001000000040000004070000000450000000-70000000040000000-7000000-12000000-21000000-3700000079000000-58000000700000003000000064200000040700000010400000001147000000100000010000004000000064100000040600000001036000000114300000014040000001705600000247000000-25400000001326000000724000000150000001500000013410000007390000001388900000013336000000167400000016240000000-25400000001640000000150000000-390000001000000-1300000001000000.0-500000010000039000000560000000.981630000001683000001675000000-25530000001399000000160000004430000002000000400000010000060000002000007100000063000000.98164000000300000016820000017440000000-25490000001607000000150000005620000001000000790000003000001700000010000031000000610000000.98164000000100000001684000001822000000-24700000001974000000150000001685000001308000000-25350000001343000000150000002780000001000000480000009000002500000050000014000000055000000.88148000000100000001689000001388000000-24870000001333000001500000037100000200000040000002000001000000800000022400000053000000.88147000000300000001683000001451000000-24470000001333000001400000046400000010000005800000020000380000001100000325000000520000000.88146000000100000001674000001541000000-25050000001326000000140000009700000001117000000250000000271000000120000008000000180000000160000000-58500000001210000001540000000-21000000-94000000279000000140000000-125000000-53400000017000000210000000-155000000-20000001321000000799000000268000000120000003900000012000000171000000172000000-400000000-17200000019060000001000000128800000001900000076000000141000000670000004900000004430000004000000050000000-1234000000-1043000000120000001000000-30100000-41500000017050000001325000000140400000091000000143000000165000000453000000477000000Basis of Presentation The condensed consolidated financial statements as of September 28, 2024 and for the three and nine months ended September 28, 2024 and September 30, 2023 include, in the opinion of management, all adjustments (consisting of normal recurring adjustments and reclassifications) necessary to state fairly the Condensed Consolidated Balance Sheets, Statements of Operations, Statements of Comprehensive Income, Statements of Stockholders' Equity, and Statements of Cash Flows of Motorola Solutions, Inc. ("Motorola Solutions" or the "Company") for all periods presented. The Company operates on a 52-week fiscal year, with each fiscal year ending on December 31. With respect to each fiscal quarter, the Company operates on a 13-week fiscal quarter, with all fiscal quarters ending on a Saturday. <span style="color:#000000;font-family:'Arial',sans-serif;font-

size:9pt;font-weight:400;line-height:120%">Certain information and footnote disclosures normally included in financial statements prepared in accordance with United States generally accepted accounting principles ("U.S. GAAP") have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Form 10-K for the year ended December 31, 2023 (the "Form 10-K"). The results of operations for the three and nine months ended September 28, 2024 are not necessarily indicative of the operating results to be expected for the full year. The preparation of financial statements in conformity with U.S. GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. Business Overview The Company manages the business organizationally through two segments: "Products and Systems Integration" and "Software and Services". Within these segments the Company has three principal product lines in which the Company reports net sales: Land Mobile Radio Communications ("LMR" or "LMR Communications"), Video Security and Access Control ("Video"), and Command Center. •LMR Communications: Infrastructure, devices (two-way radio and broadband, including both for public safety and professional and commercial radio (PCR)) and software that enable communications, inclusive of installation and integration, backed by services, to assure availability, security and resiliency. •Video: Cameras (fixed, body-worn, in-vehicle), access control, infrastructure, video management, software and artificial intelligence (AI)-powered analytics that help enable visibility and bring attention to what's important. •Command Center: Command center solutions and software applications that unify voice, video and data analytics from public safety agencies, enterprises and the community to create a broad informational view to help simplify workflows and improve the accuracy and speed of decisions. Recent Acquisitions Subsequent to quarter end, on October 29, 2024, the Company acquired 3tc Software ("3tc"), a provider of control room software solutions for $22 million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $4 million to certain key employees that will be expensed over a service period of one year. The acquisition expands the Company's critical experience and innovation focused on advancing computer-aided dispatch ("CAD") for the UK's public safety agencies. This business is part of the Software and Services segment. On July 1, 2024, the Company acquired Noggin, a global provider of critical event management ("CEM") software for $91 million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $19 million to certain key employees that will be expensed over a service period of three years. This acquisition enhances the Company's portfolio by adding operational resilience and CEM capabilities, which help enterprises and critical infrastructure anticipate, prepare for and efficiently respond to incidents. The business is part of the Software and Services segment. On July 1, 2024, the Company acquired a company that provides vehicle location and management solutions for $132 million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $3 million to certain key employees that will be expensed over a service period of three years. The acquisition expands the Company's video solutions within the Software and Services segment. On February 13, 2024, the Company acquired Silent Sentinel, a provider of specialized, long-range cameras, for $37 million, net of cash acquired. This acquisition complements the Company's portfolio of fixed video cameras, expanding its footprint with government and critical infrastructure customers and strengthens the Company's position as a global leader in end-to-end video security solutions. The business is part of the Products and System Integration segment. On December 15, 2023, the Company acquired IPVideo, the creator of the HALO Smart Sensor, for $170 million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $5 million to certain key employees that will be expensed over a service period of one year. The HALO Smart Sensor is a multifunctional safety and security device with built-in vape detection and air quality monitoring, gunshot detection, abnormal noise and motion detection and emergency keyword detection. This acquisition adds sensor technology to the Company's physical security portfolio. The business is part of the Products and Systems Integration segment. Recent Accounting Pronouncements In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, "Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures," to update reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses and information used to assess segment performance. The ASU is effective for fiscal years beginning after December 15, 2023, and interim periods beginning in 2025, with early adoption permitted. The ASU will require the Company to disclose additional expense categories at the segment level including Cost of sales, Selling, general and administrative expenses, Research and development expenditures and Other charges once it adopts this ASU. The Company is still evaluating the complete impact of the adoption of this ASU on its disclosures. In December 2023, the FASB issued ASU No. 2023-09, "Income Taxes (Topic 740): Improvements to Income Tax Disclosures," which expands disclosures in an entity's income tax rate reconciliation table and disclosures regarding cash taxes paid both in the U.S. and foreign jurisdictions. This ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company anticipates that it will have additional disclosures regarding cash taxes and the income tax rate reconciliation once it adopts this ASU. The condensed consolidated financial statements as of September 28, 2024 and for the three and nine months ended September 28, 2024 and September 30, 2023 include, in the opinion of management, all adjustments (consisting of normal recurring adjustments and reclassifications) necessary to state fairly the Condensed Consolidated Balance Sheets, Statements of Operations, Statements of Comprehensive Income, Statements of Stockholders' Equity, and Statements of Cash Flows of Motorola Solutions, Inc. ("Motorola Solutions" or the "Company") for all periods presented. The Company operates on a 52-week fiscal year, with each fiscal year ending on December 31. With respect to each fiscal quarter, the Company operates on a 13-week fiscal quarter, with all fiscal quarters ending on a Saturday. Certain information and footnote disclosures normally included in financial statements prepared in accordance with United States generally accepted accounting principles ("U.S. GAAP") have been condensed or omitted. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's Form 10-K for the year ended December 31, 2023 (the "Form 10-K"). The results of operations for the three and nine months ended September 28, 2024 are not necessarily indicative of the operating results to be expected for the full year. The preparation of financial statements in conformity with U.S. GAAP requires management to make certain estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. 232200000004000000P1Y910000001900000P3Y1320000003000000P3Y3700000017000000050000000P1Y Recent Accounting Pronouncements In November 2023, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2023-07, "Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures," to update reportable segment disclosure requirements, primarily through enhanced disclosures about significant segment expenses and information used to assess segment performance. The ASU is effective for fiscal years beginning after December 15, 2023, and interim periods beginning in 2025, with early adoption permitted. The ASU will require the Company to disclose additional expense categories at the segment level including Cost of sales, Selling, general and administrative expenses, Research and development expenditures and Other charges once it adopts this ASU. The Company is still evaluating the complete impact of the adoption of this ASU on its disclosures. In December 2023, the FASB issued ASU No. 2023-09, "Income Taxes (Topic 740): Improvements to Income Tax Disclosures," which expands disclosures in an entity's income tax rate reconciliation table and disclosures regarding cash taxes paid both in the U.S. and foreign jurisdictions. This ASU is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company anticipates that it will have additional disclosures regarding cash taxes and the income tax rate reconciliation once it adopts this ASU. Revenue from Contracts with Customers Disaggregation of Revenue The following table summarizes the disaggregation of the Company's revenue by segment, region, major products and services and customer type for the three and nine months ended September 28, 2024 and September 30, 2023, consistent with the information reviewed by the Company's chief operating decision maker for evaluating the financial performance of the Company's reportable segments: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:31.940%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.580%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="33" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-

height:100%">Total</td></tr><tr><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Regions:</td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#ceeeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">North America</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,304 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">703 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">2,007 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,155 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">628 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,783 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">International</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">480 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">303 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">783 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">457 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">316 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">773 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,006 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">944 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Major Products and Services:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">LMR Communications</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,492 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">596 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,088 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,312 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">605 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px

1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,917 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Video </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">292 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">208 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">500 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">300 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">453 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Command Center</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">202 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">202 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">186 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">186 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,006 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">944 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Customer Types:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Direct</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,108 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">917 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,025 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">940 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">859 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,799 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Indirect</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">676 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">89 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">765 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-

serif;font-size:9pt;font-weight:400;line-height:100%">672 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">85 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">757 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,006 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">944 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-bottom:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:31.940%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.580%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="33" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Regions:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">North America</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3,631 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,985 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">5,616 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3,130 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,786 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">4,916 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">International</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,302 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">888 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,190 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,222 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">991 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,213 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3"

style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,873 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,806 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,777 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,129 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:15pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Major Products and Services:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">LMR Communications</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,112 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,739 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,851 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">3,542 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,807 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,349 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Video </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">821 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">553 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,374 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">810 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">435 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,245 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Command Center</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">581 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">581 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">535 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">535 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,873 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,806<span

style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%"> </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,777 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,129 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:15pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Customer Types:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Direct</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,969 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,617 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,586 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,459 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,529 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,980 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Indirect</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,964 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">256 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,220 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,893 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">248 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,141 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,873 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,806 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,777 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,129 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
 Remaining Performance Obligations Remaining performance obligations represent the revenue that is expected to be recognized in future periods related to performance obligations that are unsatisfied, or partially unsatisfied, as of the end of a period. The transaction value associated with remaining performance obligations which were not yet satisfied as of September 28, 2024 was $9.1 billion. A total of $4.2 billion was from Products and Systems Integration performance obligations that were not yet satisfied as of September 28, 2024, of which $2.5 billion is expected to be recognized in the next twelve months. The remaining amounts will generally be satisfied over time as systems are implemented. Remaining performance obligations from the Products and Systems Integration segment are equal to disclosed backlog for the segment. A total of $4.9 billion was from Software and Services performance obligations that were not yet satisfied as of September 28, 2024. The determination of Software and Services performance obligations that are not satisfied takes into account a contract term that may be limited by the customer's ability to terminate for convenience. Where termination for convenience exists in the Company's service contracts, its disclosure of the remaining performance obligations that are unsatisfied assumes the contract term is limited until renewal. As a result, remaining performance obligations from the Software and Services segment may be less than disclosed backlog in the Software and Services segment due to multi-year service contracts with termination for convenience clauses. The Company expects to recognize $1.8 billion from unsatisfied Software and Services performance obligations

over the next twelve months, with the remaining performance obligations generally to be recognized over time as services are performed and software is implemented. On March 13, 2024, the Company received a notice of contract extension (the "Deferred National Shutdown Notice") from the UK Home Office. The Deferred National Shutdown Notice seeks to extend the "national shutdown target date" of the Airwave service from December 31, 2026 to December 31, 2029, at the rates implemented by a prospective price control on Airwave imposed by the Competition and Markets Authority (the "Charge Control"). In the first nine months of 2024, as a result of the UK Home Office's notice of a contract extension pursuant to their Deferred National Shutdown Notice, the Company recorded additional Software and Services performance obligations of $748 million to reflect the incremental three-years of services.</div><div style="margin-bottom:5pt;margin-top:5pt;text-indent:22.5pt">Payment terms on system contracts are typically tied to implementation milestones associated with progress on contracts, while revenue recognition is over time based on a cost-to-cost method of measuring performance. The Company may recognize a Contract asset or Contract liability, depending on whether revenue has been recognized in excess of billings or billings in excess of revenue. Services contracts are typically billed in advance, generating Contract liabilities until the Company has performed the services. The Company does not record a financing component to contracts when it expects, at contract inception, that the period between the transfer of a promised good or service and related payment terms are less than a year.</div><div style="margin-top:5pt">Contract Balances<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Accounts receivable, net</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,848 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,710 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Contract assets</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,301 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,102 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Contract liabilities</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,942 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,037 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Non-current contract liabilities</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">480 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">424 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> Revenue recognized during the three months ended September 28, 2024 which was previously included in Contract liabilities as of June 29, 2024 was $572 million, compared to $475 million of revenue recognized during the three months ended September 30, 2023 which was previously included in Contract liabilities as of July 1, 2023. Revenue recognized during the nine months ended September 28, 2024 which was previously included in Contract liabilities as of December 31, 2023 was $1.2 billion, compared to $1.1 billion recognized during the nine months ended September 30, 2023 which was previously included in Contract liabilities as of December 31, 2022. Revenue of $6 million was recognized during the three months ended September 28, 2024 related to performance obligations satisfied, or partially satisfied, in previous periods, primarily driven by changes in the estimates of progress on system contracts. During the three months ended September 30, 2023, revenue adjustments driven by the changes in estimates of progress on system contracts were de minimis. Revenue of $11 million was reversed during the nine months ended September 28, 2024 related to revenue recognized for performance obligations satisfied, or partially satisfied, in previous periods, primarily driven by changes in the estimates of progress on system contracts, compared to $18 million of reversals for the nine months ended September 30, 2023.</div><div style="margin-bottom:5pt;margin-top:5pt;text-indent:22.5pt">There were no material expected credit losses recorded on contract assets during each of the three and nine months ended September 28, 2024 and September 30, 2023.</div><div style="margin-top:5pt">Contract Cost Balances<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Current contract cost assets</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">78 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">56 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Non-current contract cost assets</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">124 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> Amortization of contract cost assets was $13 million and $38 million for the three and nine months ended September 28, 2024, respectively, and $10 million and $35 million for the three and nine months ended September 30, 2023, respectively. The following table summarizes the disaggregation of the Company's revenue by segment, region, major products and services and customer type for the three and nine months ended September 28, 2024 and September 30, 2023, consistent with the information reviewed by the Company's chief operating decision maker for evaluating the financial performance of the Company's reportable segments: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:31.940%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td

style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.580%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="33" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Regions:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">North America</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,304 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">703 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">2,007 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,155 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">628 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,783 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">International</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">480 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">303 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">783 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">457 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">316 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">773 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,006 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">944 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Major Products and Services:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">LMR Communications</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span

style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,492 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">596 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,088 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,312 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">605 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,917 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Video </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">292 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">208 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">500 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">300 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">453 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Command Center</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">202 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">202 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">186 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,006 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">944 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Customer Types:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Direct</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,108 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">917 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,025 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-

weight:400;line-height:100%">940 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">859 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,799 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Indirect</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">676 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">89 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">765 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">672 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">85 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">757 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,006 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#cceeff;border-bottom:3pt double #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">944 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-bottom:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:31.940%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.572%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:9.580%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="33" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="15" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Software and Services</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Regions:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">North America</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3,631 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,985 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">5,616 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3,130 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,786 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px

0;text-align:right;vertical-align:bottom">4,916 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">International</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,302 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">888 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,190 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,222 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">991 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,213 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,873 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,777 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,129 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:15pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Major Products and Services:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">LMR Communications</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,112 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,739 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,851 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">3,542 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">1,807 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,349 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Video </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">821 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">553 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,374 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">810 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">435 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,245 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Command Center</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">581 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">581 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-

color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">535 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">535 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,873 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,806 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">2,777 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,129 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr style="height:15pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:3pt double #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Customer Types:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Direct</td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,969 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,617 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">5,586 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,459 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">2,529 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;padding:2px 0;text-align:right;vertical-align:bottom">4,988 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Indirect</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,964 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">256 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,220 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,893 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">248 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,141 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,873 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,806 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid

#000000;padding:2px 0;text-align:right;vertical-align:bottom">2,777 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7,129 </td><td style="background-color:#cceeff;border-bottom:3pt double #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
1304000000703000000200700000011550000006280000001783000000480000000303000000783000000457000000316000000773000000178400000010060000002790000
style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td
style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td
style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td
style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td
colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom"><span
style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-style:italic;font-weight:400;line-height:100%">December 31, 2023</td><td colspan="3"
style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr>
<td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Accounts receivable, net</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom"><span
style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">1,848 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,710 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3"
style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Contract assets</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span
style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">1,301 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,102 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Contract liabilities</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,942 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,037 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Non-current contract liabilities</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">480 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">424 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr>
</table>1848000000171000000013010000001102000000194200000020370000004800000004240000005720000004750000001200000000110000000060000001100000018000
style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td
style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td
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style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td
colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(In millions)</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom"><span
style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-style:italic;font-weight:400;line-height:100%">December 31, 2023</td><td colspan="3"
style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Current contract cost assets</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom"><span
style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">78 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom"><span
style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">56 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Non-current contract cost assets</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">124 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr>
</table>78000000056000000124000000119000000130000003800000001000000003500000OLeases Components of Lease Expense<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:33.549%"></td><td
style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.835%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td
style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.543%"></td><td style="width:0.1%"></td><td
style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.689%"></td><td
style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td
style="width:15.132%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom"><span
style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-style:italic;font-weight:400;line-height:100%">Nine Months Ended</td></tr><tr><td
colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3"
style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3"
style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Lease expense:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease cost</td><td

style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">34 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">35 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Short-term lease cost</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">1</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Variable cost</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">34 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Sublease income</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net lease expense from operating leases</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">44 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">133 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">129 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Lease Assets and Liabilities<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:30.625%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:30.332%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.448%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Statement Line Classification</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Right-of-use lease assets</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease assets</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">551 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">495 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Current lease liabilities</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Accrued liabilities</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">131 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">125 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease liabilities</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid

#000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease liabilities</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">444 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">407 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> Other Information Related to Leases<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Supplemental cash flow information:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net cash used for operating activities related to operating leases</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">118 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:bottom">Right-of-use assets obtained in exchange for lease liabilities</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">123 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">52 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> During the nine months ended September 28, 2024, the Company recorded $80 million of assets obtained in exchange for lease liabilities due to an assumption that it is reasonably certain that renewal options will be extended on its radio tower site leases operated within the Airwave radio network, consistent with the UK Home Office's notice of contract extension pursuant to their Deferred National Shutdown Notice through December 31, 2029. In addition, assets obtained in exchange for lease liabilities of $19 million were recorded in connection with the Company's renewal of an International region office lease by ten years.</div><div style="margin-bottom:5pt;margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:99.561%"><tr><td style="width:1.0%"></td><td style="width:63.070%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.521%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.387%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.522%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Weighted average remaining lease terms (years)</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:right;vertical-align:bottom">5</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:right;vertical-align:bottom">5</td><td colspan="3" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Weighted average discount rate:</td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.92 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4.34 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td></tr></table></div><div style="margin-top:5pt">Future Lease Payments<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:81.356%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.444%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Operating Leases</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Remainder of 2024</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2025</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">147 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2026</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">128 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2027</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">109 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td

colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2028</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Thereafter</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">136 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Total lease payments</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">636 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Less: interest</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Present value of lease liabilities</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table></div>Leases<div style="margin-top:5pt">Components of Lease Expense<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:33.549%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.835%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.543%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.689%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:15.132%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Lease expense:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease cost</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">34 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">35 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Short-term lease cost</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">1</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Variable cost</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">34 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Sublease income</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net lease expense from operating leases</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-

align:bottom">44 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">133 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">129 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Lease Assets and Liabilities<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:30.625%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:30.332%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.448%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Statement Line Classification</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Right-of-use lease assets</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease assets</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">551 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">495 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Current lease liabilities</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Accrued liabilities</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">131 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">125 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease liabilities</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease liabilities</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">444 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">407 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> Other Information Related to Leases<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Supplemental cash flow information:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net cash used for operating activities related to operating leases</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">118 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:bottom">Right-of-use assets obtained in exchange for lease liabilities</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">123 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">52 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> During the nine months ended September 28, 2024, the Company recorded $80 million of assets obtained in exchange for lease liabilities due to an assumption that it is reasonably certain that renewal options will be extended on its radio tower site leases operated within the Airwave radio network, consistent with the UK Home Office's notice of contract extension pursuant to their Deferred National Shutdown Notice through December 31, 2029. In addition, assets obtained in exchange for lease liabilities of $19 million were recorded in connection with the Company's renewal of an International region office lease by ten

years. <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:99.561%"><tr><td style="width:1.0%"></td><td style="width:63.070%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.521%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.387%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.522%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Weighted average remaining lease terms (years)</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:right;vertical-align:bottom">5</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:right;vertical-align:bottom">5</td><td colspan="3" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Weighted average discount rate:</td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.92 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4.34 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td></tr></table> Future Lease Payments<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:81.356%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.444%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Operating Leases</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Remainder of 2024</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2025</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">147 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2026</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">128 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2027</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">109 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2028</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Thereafter</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">136 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Total lease payments</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">636 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Less: interest</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Present value of lease liabilities</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> Components of Lease Expense<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:33.549%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.835%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.543%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:14.689%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:15.132%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Lease expense:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease cost</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">34 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">35 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td

style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Short-term lease cost</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:right;vertical-align:bottom">1</td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Variable cost</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">10 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">34 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Sublease income</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net lease expense from operating leases</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">44 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">133 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">129 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Other Information Related to Leases<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Supplemental cash flow information:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 2pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net cash used for operating activities related to operating leases</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">118 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">103 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr style="height:14pt"><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:bottom">Right-of-use assets obtained in exchange for lease liabilities</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">123 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">52 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:99.561%"><tr><td style="width:1.0%"></td><td style="width:63.070%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.521%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.387%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.522%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td

colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Weighted average remaining lease terms (years)</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:right;vertical-align:bottom">5</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:right;vertical-align:bottom">5</td></tr><tr><td colspan="3" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Weighted average discount rate:</td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.92 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4.34 </td><td style="border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td></tr></table>
3400000035000000103000000103000000000100000012000000100000003400000028000000100000010000004000000300000045000000440000001330000001290000001
style="margin-top:5pt">Lease Assets and Liabilities<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:30.625%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:30.332%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.448%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Statement Line Classification</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Right-of-use lease assets</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease assets</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">551 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">495 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Current lease liabilities</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Accrued liabilities</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">131 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">125 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease liabilities</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Operating lease liabilities</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">444 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">407 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table>
5510000004950000001310000001250000004440000004070000001180000001030000001230000005200000080000000190000000P10YP5YP5Y0.03920.0434<div
style="margin-top:5pt">Future Lease Payments<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:81.356%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.444%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Operating Leases</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Remainder of 2024</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2025</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">147 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2026</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">128 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2027</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">109 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2028</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Thereafter</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">136 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Total lease payments</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-

align:right;vertical-align:bottom">636 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Less: interest</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Present value of lease liabilities</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table></div><div style="margin-top:5pt">Future Lease Payments<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:81.356%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.444%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">(in millions)</td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Operating Leases</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Remainder of 2024</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2025</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">147 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2026</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">128 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2027</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">109 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">2028</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">84 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Thereafter</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">136 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Total lease payments</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">636 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Less: interest</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Present value of lease liabilities</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">575 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table></div>32000000147000000128000000109000000084000000136000000063600000061000000575000000Other Financial Data<div style="margin-top:5pt">Statements of Operations Information</div><div style="margin-top:5pt">Other Charges </div><div style="margin-top:5pt;text-indent:22.5pt">Other charges included in Operating earnings consist of the following:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Other charges:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Intangibles amortization (Note 15)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">39 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">114 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px

1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">137 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Reorganization of business (Note 14)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Operating lease asset impairments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Acquisition-related transaction fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Environmental reserve expense</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Legal settlements</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Fixed asset impairments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">49 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">46 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom"><span

style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">181 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Other Income (Expense) Interest expense, net, and Other, net, both included in Other income (expense), consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:45.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.917%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> Interest, net: </td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Interest expense</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(73)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(60)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(221)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(186)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Interest income</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">50 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(58)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(53)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(171)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(164)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Other, net:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net periodic pension and postretirement benefit (Note 8)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">24 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">95 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">73 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Loss from the extinguishment of Silver Lake Convertible Debt (Note 5)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(585)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Investment impairments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-

align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Foreign currency gain (loss)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(22)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Gain (loss) on derivative instruments (Note 6)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Fair value adjustments to equity investments</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Assessments on uncertain tax positions</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(11)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">42 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(519)</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">46 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Earnings Per Common Share Basic and diluted earnings per common share from net earnings attributable to Motorola Solutions, Inc. are computed as follows:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:45.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.917%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="21" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Amounts attributable to Motorola Solutions, Inc. common stockholders</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="9" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-

serif;font-size:9pt;font-style:italic;font-weight:400;line-height:100%">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> Basic earnings per common share: </td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top"> Earnings </td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">562 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">464 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">966 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,113 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Weighted average common shares outstanding</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">166.7 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">166.7 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Per share amount</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3.36 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2.78 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5.79 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6.66 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top"> Diluted earnings per common share: </td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Earnings</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">562 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">464 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">966 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,113 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Weighted average common shares outstanding</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">166.7 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">166.7 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.2 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Add effect of dilutive securities:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Share-based awards</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.8 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.9 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.6 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top"> Silver Lake Convertible Debt </td><td colspan="2"

style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">= </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1.5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">= </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1.4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:top">Diluted weighted average common shares outstanding</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">170.9 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">171.7 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">170.6 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">172.2 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:top">Per share amount</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3.29 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2.70 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5.66 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">6.46 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> In the computation of diluted earnings per common share for the three months ended September 28, 2024, the assumed exercise of 0.1 million options were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive. In the computation of diluted earnings per common share for the nine months ended September 28, 2024, a total of 0.3 million shares related to the Silver Lake Convertible Debt (as defined in Note 5, "Debt and Credit Facilities" in this "Part 1 - Financial Information" of this Form 10-Q) were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive. In addition, the assumed exercise of 0.1 million options were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive. In the computation of diluted earnings per common share for the three and nine months ended September 30, 2023, the assumed exercise of 0.3 million options, inclusive of 0.2 million options subject to market based contingent option agreements, were excluded from the computation of diluted earnings per common share because their inclusion would have been antidilutive. Balance Sheet Information Accounts Receivable, Net Accounts receivable, net, consists of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Accounts receivable</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,929 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,779 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Less allowance for credit losses</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(81)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(69)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,848 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,710 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Inventories, Net Inventories, net, consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Finished goods</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">366 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-

align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">328 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Work-in-process and production materials</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">586 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">640 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">952 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">968 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Less inventory reserves</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(136)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(141)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">816 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">827 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:5pt">Other Current Assets</div><div style="margin-top:5pt;text-indent:22.5pt">Other current assets consist of the following: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Current contract cost assets (Note 2)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">78 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">56 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Contractor receivables</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Tax-related deposits</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">41 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">291 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">229 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">439 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">357 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:5pt">Property, Plant and Equipment, Net</div><div style="margin-top:5pt;text-indent:22.5pt">Property, plant and equipment, net, consist of the following:</div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Land</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Leasehold improvements</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">447 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">448 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-

color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Machinery and equipment</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,404 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,396 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,856 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,849 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Less accumulated depreciation</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1,832)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1,885)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,024 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">964 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> During the year ended December 31, 2023, the Company entered into an arrangement to sell its Richmond, British Columbia and Richardson, Texas video manufacturing operations, including the machinery and equipment, inventory, transfer of employees and related facility lease to a contract manufacturer. During the year ended December 31, 2023, the Company presented the assets and liabilities as held for sale in its Consolidated Balance Sheet and recognized an impairment loss of $24 million on the exit of these video manufacturing operations within Other charges in the Consolidated Statement of Operations, as the carrying value of the asset group was below the expected selling price. The transaction closed on February 1, 2024 resulting in a gain on the sale of these video manufacturing operations, which was de minimis. Depreciation expense for the three months ended September 28, 2024 and September 30, 2023 was $46 million and $47 million, respectively. Depreciation expense for the nine months ended September 28, 2024 and September 30, 2023 was $136 million and $134 million, respectively.</div><div style="margin-top:5pt">Investments</div><div style="margin-top:5pt;text-indent:22.5pt">Investments consist of the following:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:top">Common stock</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:top">Strategic investments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:top">Company-owned life insurance policies</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">78 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">74 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:top">Equity method investments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">140 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">143 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3"

style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> Other Assets Other assets consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Defined benefit plan assets</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">149 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">98 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Non-current contract cost assets (Note 2)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">124 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">57 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">334 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">274 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Accounts Payable The Company utilizes a supplier finance program which provides our suppliers the ability to accelerate payment on the Company's invoices beyond the stated payment terms. Under the terms of this program, the Company agrees to pay an intermediary the stated amount of confirmed invoices on the stated maturity dates of the invoices, and the supplier is able to negotiate earlier payment terms with the intermediary. The Company or the intermediary may terminate their agreement at any time upon 60 days' notice. The Company does not provide any forms of guarantees under this arrangement. Supplier participation in the program is solely at the supplier's discretion, and the participating suppliers negotiate their arrangements directly with the intermediary. The Company has no economic interest in a supplier's decision to participate in the program, and their participation has no bearing on our payment terms or amounts due. The stated invoice payment terms range from 75 to 120 days from the invoice date and are considered commercially reasonable. The Company's outstanding amounts related to the suppliers participating in this program was $38 million and $35 million as of September 28, 2024 and December 31, 2023, respectively. Supplier finance program obligations are classified as Accounts payable within the Condensed Consolidated Balance Sheets.</div><div style="margin-top:5pt">Accrued Liabilities</div><div style="margin-top:5pt;text-indent:22.5pt">Accrued liabilities consist of the following: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Compensation</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">369 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">407 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Tax liabilities</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">144 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">231 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Dividend payable</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">163 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Trade liabilities</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">175 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">140 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Operating lease liabilities (Note 3)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">131 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">125 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Customer reserves</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">86 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">89 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">460

</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">349 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,529 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 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#000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">939 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Non-current contract liabilities (Note 2)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">480 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">424 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Unrecognized tax benefits (Note 7)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Deferred income taxes (Note 7)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">59 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">55 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Environmental reserve</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">214 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">178 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,765 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,741 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Stockholders' Equity Share Repurchase Program: During the three and nine months ended September 28, 2024, the Company repurchased approximately 0.1 million and 0.4 million shares at an average price of $440.53 and $355.31 per share for an aggregate amount of $31 million and $141 million, respectively. Payment of Dividends: During the three months ended September 28, 2024 and September 30, 2023, the Company paid $164 million and $147 million, respectively, in cash dividends to holders of its common stock. Subsequent to the quarter, the Company paid an additional $164 million in cash dividends to holders of its common stock. During the nine months ended September 28, 2024 and September 30, 2023, the Company paid $490 million and $443 million, respectively, in cash dividends to holders of its common stock. Accumulated Other Comprehensive Loss The following table displays the changes in Accumulated other comprehensive loss, including amounts reclassified into income, and the affected line items in the Condensed Consolidated Statements of Operations during the three and nine months ended September 28, 2024 and September 30, 2023: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:1.0%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">

September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Foreign Currency Translation Adjustments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Balance at beginning of period</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(509)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(476)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(482)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(539)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other comprehensive income (loss) before reclassification adjustment</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">73 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(62)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">44 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(8)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Tax benefit (expense)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(8)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Other comprehensive income (loss), net of tax</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">72 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(70)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Balance at end of period</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(437)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(546)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Derivative instruments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Balance at beginning of period</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(8)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td

style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(12)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other comprehensive income before reclassification adjustment</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other comprehensive income before reclassification adjustment, net of tax</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none">

style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Reclassification adjustment - Prior service benefits into Other income (Note 8)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Tax expense</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(11)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Reclassification adjustments into Net earnings, net of tax</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">37 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Other comprehensive income, net of tax</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">37 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Balance at end of period</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(2,025)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(1,959)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(2,025)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(1,959)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Total Accumulated other comprehensive loss</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,470)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,505)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(2,470)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(2,505)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Other charges included in Operating earnings consist of the following:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-

style:italic;font-weight:400;line-height:100%">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Other charges:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Intangibles amortization (Note 15)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">39 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">114 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">137 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Reorganization of business (Note 14)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Operating lease asset impairments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="2" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Acquisition-related transaction fees</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Environmental reserve expense</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-

weight:700;line-height:100%">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">49 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">46 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">153 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">181 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
3800000039000001140000001370000050000040000001600000010000000500000004000000400000001000000011000000300000000015000000-1000000-1000000-7000000-1000000000300000001000000020000004900000046000000-153000000-181000000 Interest expense, net, and Other, net, both included in Other income (expense), consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:45.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.917%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> Interest, net: </td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Interest expense</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(73)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(60)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(221)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(186)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Interest income</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">50 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(58)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(53)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(171)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(164)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Other, net:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Net periodic pension and postretirement benefit (Note 8)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">24 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-

height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">95 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">73 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Loss from the extinguishment of Silver Lake Convertible Debt (Note 5)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(585)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Investment impairments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Foreign currency gain (loss)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(22)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Gain (loss) on derivative instruments (Note 6)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Fair value adjustments to equity investments</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">42 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">

(519)</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">46 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div>730000006000000022100000018600000015000000700000050000000220000000-58000000-53000000-171000000-164000000-32000000-24000000-95000000-730000000-585000000007000000300000016000000-260000002300000-22000000-160000002200000-260000007000000-900000090000000-7000000-400000012000000001100000005000000040000002000000420000007000000-519000000046000000<div style="margin-top:5pt;text-indent:22.5pt">Basic and diluted earnings per common share from net earnings attributable to Motorola Solutions, Inc. are computed as follows:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:45.098%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.917%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="21" style="border-bottom:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Amounts attributable to Motorola Solutions, Inc. common stockholders</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="9" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"><div>Basic earnings per common share:</div></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top"><div style="padding-left:6.75pt">Earnings</div></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">562 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">464 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">966 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,113 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Weighted average common shares outstanding</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">166.7 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">166.7 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Per share amount</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3.36 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2.78 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5.79 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6.66 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top"><div>Diluted earnings per common share:</div></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Earnings</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">562 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">464 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">966 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1,113 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Weighted average common shares outstanding</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.1 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span

style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">166.7 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">166.7 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">167.2 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Add effect of dilutive securities:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Share-based awards</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.8 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.9 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3.6 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top"> Silver Lake Convertible Debt </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1.5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1.4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:top">Diluted weighted average common shares outstanding</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">170.9 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">171.7 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">170.6 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">172.2 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 7pt;text-align:left;vertical-align:top">Per share amount</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3.29 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2.70 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">5.66 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">6.46 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
562000000464000000096600000011130000001671000001667000001667000001672000003.362.785.796.665620000004640000009660000000111300000016710000016671
style="margin-top:5pt;text-indent:22.5pt">Accounts receivable, net, consists of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Accounts receivable</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,929 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,779 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Less allowance for credit losses</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(81)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(69)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,848 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,710 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
1929000000177900000081000000690000001848000000171000000 Inventories, net, consist of the following: <table

style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Finished goods</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">366 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">328 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Work-in-process and production materials</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">586 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">640 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">952 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">968 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Less inventory reserves</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(136)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(141)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">816 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 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3660000003280000005860000006400000009520000009680000001360000001410000008160000008270000000 Other current assets consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Current contract cost assets (Note 2)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">78 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">56 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Contractor receivables</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">29 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">40 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Tax-related deposits</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">41 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">32 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">291 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">229 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">439 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">357 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
7800000056000000290000004000000041000000320000002910000002290000004390000003570000000 Property, plant and equipment, net, consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Land</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">5<span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-

height:100%"> </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Leasehold improvements</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">447 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">448 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Machinery and equipment</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,404 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,396 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,856 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,849 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Less accumulated depreciation</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1,832)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1,885)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,024 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">964 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
5000000500000044700000044800000024040000023960000002856000000284900000018320000001885000000102400000096400000024000000460000004700000013
style="margin-top:5pt;text-indent:22.5pt">Investments consist of the following:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" 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#000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:top">Strategic investments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:top">Company-owned life insurance policies</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">78 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">74 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 1.75pt;text-align:left;vertical-align:top">Equity method investments</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">13 </td><td 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style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">149 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">98 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Non-current contract cost assets (Note 2)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">124 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" 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</table>1490000009800000012400000011900000061000000570000003340000002740000OP60DP75DP120D3800000035000000 Accrued liabilities consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Compensation</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">369 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">407 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Tax liabilities</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">144 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">231 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Dividend payable</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">164 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">163 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Trade liabilities</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">175 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">140 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 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style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">89 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Other</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">460 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">349 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 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style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">1,529 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,504 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
3690000004070000001440000002310000001640000001630000001750000001400000001310000001250000008600000089000000460000000349000000152900000015000000style="margin-top:5pt;text-indent:22.5pt">Other liabilities consist of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Defined benefit plans (Note 8)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">855 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">939 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Non-current contract liabilities (Note 2)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">480 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">424 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Unrecognized tax benefits (Note 7)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">26 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Deferred income taxes (Note 7)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">59 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">55 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Environmental reserve</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">119 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Other</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">214 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">178 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,765 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,741 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
855000000939000000480000000424000000380000002600000059000000055000000119000000011900000021400000017800000017650000001741000000100000040000004style="margin-top:5pt;text-indent:22.5pt">The following table displays the changes in Accumulated other comprehensive loss, including amounts reclassified into income, and the affected line items in the Condensed Consolidated Statements of Operations during the three and nine months ended September 28, 2024 and September 30, 2023: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Foreign Currency Translation Adjustments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Balance at beginning of period</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(509)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(476)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(482)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3"

style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(539)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other comprehensive income (loss) before reclassification adjustment</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">73 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(62)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">44 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(8)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Tax benefit (expense)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(8)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Other comprehensive income (loss), net of tax</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">72 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(70)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(7)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Balance at end of period</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(437)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(546)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(437)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(546)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none

align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other comprehensive income before reclassification adjustment, net of tax</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Balance at end of period</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(8)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(1,971)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(2,046)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(1,996)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Reclassification adjustment - Actuarial net losses into Other income (Note 8)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">15 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">45 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Reclassification adjustment - Prior service benefits into Other income (Note 8)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td

colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Tax expense</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(6)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(11)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:bottom">Reclassification adjustments into Net earnings, net of tax</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">37 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Other comprehensive income, net of tax</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">37 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Balance at end of period</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(2,025)</td><td style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(1,959)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(2,025)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(1,959)</td><td style="background-color:#ffffff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Total Accumulated other comprehensive loss</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,470)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,505)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(2,470)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div>-509000000-476000000-482000000-539000000730000000-62000000440000000-80000001000000080000000-1000000-10000007200000-700000004500000-7000000-437000000-546000000-437000000-546000000-80000000-120000000004000000004000000000400000000-80000000-80000000-2032000000-1971000000-2046000000-1996000000-9000000-15000000-25000000-450000000-1000000-2000000-3000000200000040000006000000110000007000000-12000000-21000000-37000000700000012000000210000003700000-2025000000-1959000000-202500000-195900000-2470000000-2505000000-2470000000-2505000000Debt and Credit Facilities<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:62.788%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.590%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:1.0%"></td><td style="width:16.592%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom"><div>4.0% senior notes due 2024</div></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:115%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">313 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 1.75% senior convertible notes due 2024 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,000 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 7.5% debentures due 2025 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">252<span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-

weight:400;line-height:100%"> </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">252 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 6.5% debentures due 2025 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">70 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">70 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 4.6% senior notes due 2028 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">696 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">695 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 6.5% debentures due 2028 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">24 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.0% senior notes due 2029 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">396 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 4.6% senior notes due 2029 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">802 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">802 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2.3% senior notes due 2030 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">895 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">894 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2.75% senior notes due 2031 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">846 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">845 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.6% senior notes due 2032 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">596 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">595 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.4% senior notes due 2034 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">892 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 6.625% senior notes due 2037 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.5% senior notes due 2044 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">397 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">397 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.22% debentures due 2097 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">93 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">93 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,997 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,019 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Adjustments for unamortized gains on interest rate swap terminations</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Less: current portion</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(322)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1,313)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Long-term debt</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5,674 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-

height:100%">4,705 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> During the three months ended September 28, 2024, the Company repaid the $313 million aggregate principal amount of the 4.0% senior notes due 2024. As of September 28, 2024, $252 million of 7.5% debentures due 2025, which mature in May 2025, and $70 million of 6.5% debentures due 2025, which mature in September 2025, were presented as the Current portion of long-term debt within the Company's Condensed Consolidated Balance Sheets, as the debentures mature within the next twelve months. On September 5, 2019, the Company entered into an agreement with Silver Lake Partners to issue $1.0 billion of 1.75% senior convertible notes which were scheduled to mature in September 2024 (the "Silver Lake Convertible Debt"), which became fully convertible on September 5, 2021. On February 14, 2024, the Company agreed with Silver Lake Partners to repurchase $1.0 billion aggregate principal amount of the Silver Lake Convertible Debt for aggregate consideration of $1.59 billion in cash, inclusive of the conversion premium. The Company paid the cash consideration during the first quarter of 2024. The repurchase of the Silver Lake Convertible Debt was accounted for as an extinguishment of debt, as the repurchase was negotiated under economically favorable terms outside of the original contractual conversion rate. A loss on the extinguishment of $585 million was recorded, representing the excess of amounts repurchased over the carrying value of debt of $593 million, offset by accrued interest of $8 million. The loss on the extinguishment of debt was recorded within Other Income (Expense) in the Condensed Consolidated Statements of Operations during the nine months ended September 28, 2024. On March 25, 2024, the Company issued $400 million of 5.0% senior notes due 2029 and $900 million of 5.4% senior notes due 2034. The Company recognized net proceeds of $1.3 billion after debt issuance costs and discounts. A portion of proceeds from the issuance of these notes was used to repurchase the $1.0 billion aggregate principal amount of the Silver Lake Convertible Debt in the first quarter of 2024. As of September 28, 2024, the Company had a $2.25 billion syndicated, unsecured revolving credit facility scheduled to mature in March 2026 (the "2021 Motorola Solutions Credit Agreement"). The 2021 Motorola Solutions Credit Agreement includes a letter of credit sub-limit and fronting commitments of $450 million. Borrowings under the facility bear interest at the prime rate plus the applicable margin, or at a spread above the Secured Overnight Financing Rate (SOFR), at the Company's option. An annual facility fee is payable on the undrawn amount of the credit line. The interest rate and facility fee are subject to adjustment if the Company's credit rating changes. The Company must comply with certain customary covenants including a maximum leverage ratio, as defined in the 2021 Motorola Solutions Credit Agreement. The Company was in compliance with its financial covenants as of September 28, 2024. The Company has an unsecured commercial paper program, backed by the 2021 Motorola Solutions Credit Agreement, under which the Company may issue unsecured commercial paper notes up to a maximum aggregate principal amount of $2.2 billion outstanding at any one time. Proceeds from the issuances of the notes are expected to be used for general corporate purposes. The notes are issued at a zero-coupon rate and are issued at a discount which reflects the interest component. At maturity, the notes are paid back in full including the interest component. The notes are not redeemable prior to maturity. As of September 28, 2024 the Company had no outstanding debt under the commercial paper program.</div><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:62.788%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.590%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.530%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.592%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom"><div>4.0% senior notes due 2024</div></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:115%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">313 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 1.75% senior convertible notes due 2024 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,000 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 7.5% debentures due 2025 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">252 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">252 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 6.5% debentures due 2025 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">70 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">70 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 4.6% senior notes due 2028 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">696 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">695 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 6.5% debentures due 2028 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">24 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.0% senior notes due 2029 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">396 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 4.6% senior notes due 2029 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">802 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">802 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2.3% senior notes due 2030 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">895 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">894 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 2.75% senior notes due 2031 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">846 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">845 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.6% senior notes due 2032 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">596<span

style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%"> </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">595 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.4% senior notes due 2034 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">892 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 6.625% senior notes due 2037 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">38 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.5% senior notes due 2044 </td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">397 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">397 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom"> 5.22% debentures due 2097 </td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">93 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">93 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5,997 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6,019 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Adjustments for unamortized gains on interest rate swap terminations</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Less: current portion</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(322)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1,313)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Long-term debt</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5,674 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,705 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr>
</table>0.040031300000000.017501000000000.075252000000252000000000.065700000007000000000.046696000000695000000000.065240000002500000000.050396000000000.046585000000593000000800000040000000000.050900000000000.054130000000010000000002250000000450000000220000000000Risk Management Foreign Currency Risk The Company had outstanding foreign exchange contracts with notional amounts totaling $1.3 billion for each of the periods ended September 28, 2024 and December 31, 2023. The Company does not believe these financial instruments should subject it to undue risk due to foreign exchange movements because gains and losses on these contracts should generally offset gains and losses on the underlying assets, liabilities and transactions.</div><div style="margin-top:5pt;text-indent:22.5pt">The following table shows the five largest net notional amounts of the positions to buy or sell foreign currency as of September 28, 2024, and the corresponding positions as of December 31, 2023: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Notional Amount</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Net Buy (Sell) by Currency</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Euro</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">307 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">322 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Australian dollar</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(240)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(140)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">British pound</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">252 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Canadian dollar</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">74 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">76 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Chinese renminbi</td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom"><span style="color:#000000;font-

family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">(68)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(66)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Counterparty Risk The use of derivative financial instruments exposes the Company to counterparty credit risk in the event of non-performance by counterparties. However, the Company's risk is limited to the fair value of the instruments when the derivative is in an asset position. The Company actively monitors its exposure to credit risk. As of September 28, 2024, all of the counterparties had investment grade credit ratings. As of September 28, 2024, the Company had $9 million of exposure to aggregate credit risk with all counterparties.</div><div style="margin-top:5pt">Derivative Financial Instruments</div><div style="margin-top:5pt;text-indent:22.5pt">The following tables summarize the fair values and locations in the Condensed Consolidated Balance Sheets of all derivative financial instruments held by the Company as of September 28, 2024 and December 31, 2023:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Values of Derivative Instruments</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Other Current Assets</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accrued Liabilities</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives not designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Total derivatives</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:5pt;text-align:center"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Values of Derivative Instruments</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Other Current Assets</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accrued Liabilities</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Treasury rate lock</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives not designated as hedging instruments:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Equity swap contracts</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Total derivatives</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-

align:right;vertical-align:bottom"></td></tr></table> The following table summarizes the effect of derivatives on the Company's condensed consolidated financial statements for the three and nine months ended September 28, 2024 and September 30, 2023: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:21.999%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:21.999%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.917%"></td><td style="width:0.1%"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" rowspan="2" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Financial Statement Location</td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr style="height:23pt"><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Foreign Exchange Contracts</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Derivatives designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Foreign exchange contracts</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Accumulated other
comprehensive income (loss)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Forward points recognized</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other income (expense)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Treasury rate lock</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Accumulated other comprehensive income (loss)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Derivatives not designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Foreign exchange contracts</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other income (expense)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Equity swap contracts</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Selling, general and administrative expenses</td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td

colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Net Investment Hedges The Company uses foreign exchange forward contracts to hedge against the effect of the British pound and the Euro exchange rate fluctuations against the U.S. dollar on a portion of its net investments in certain European operations. The Company recognizes changes in the fair value of the net investment hedges as a component of foreign currency translation adjustments within Other comprehensive income to offset a portion of the change in translated value of the net investments being hedged, until the investments are sold or liquidated. As of September 28, 2024, the Company had €100 million of net investment hedges in certain Euro functional subsidiaries and £50 million of net investment hedges in a British pound functional subsidiary. The Company excludes the difference between the spot rate and the forward rate of the forward contract from its assessment of hedge effectiveness. The effect of the forward points recognized will be amortized on a straight-line basis and recognized through interest expense within Other income (expense) in the Condensed Consolidated Statement of Operations. Equity Swap Contracts The Company uses equity swap contracts which serve as economic hedges against volatility within the equity markets, impacting the Company's deferred compensation plan obligations. These contracts are not designated as hedges for accounting purposes. Unrealized gains and losses on these contracts are included in Selling, general and administrative expenses in the Condensed Consolidated Statements of Operations. The notional amount of these contracts as of September 28, 2024 was $19 million. Treasury Rate Lock In 2023, the Company entered into treasury rate agreements which locked in the interest rate for $200 million in future debt issuances. The treasury rate lock agreements were designated and qualified as cash flow hedges. During the nine months ended September 28, 2024, the Company issued $900 million of 5.4% senior notes due 2034 (the "2034 notes"). The treasury rate lock agreements were terminated upon the issuance of the 2034 notes for a net settlement loss of $8 million. The accumulated loss recorded in Accumulated Other Comprehensive Income (AOCI) will be reclassified to interest expense on a straight-line basis over the 10-year term of the 2034 notes.</div>13000000001300000000<div style="margin-top:5pt;text-indent:22.5pt">The following table shows the five largest net notional amounts of the positions to buy or sell foreign currency as of September 28, 2024, and the corresponding positions as of December 31, 2023: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Notional Amount</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Net Buy (Sell) by Currency</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Euro</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">307 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">322 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Australian dollar</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(240)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(140)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">British pound</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">206 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">252 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Canadian dollar</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">74 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">76 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Chinese renminbi</td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(68)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(66)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div>5530700000032200000024000000140000000206000000252000000074000000760000006800000066000000690000000<div style="margin-top:5pt;text-indent:22.5pt">The following tables summarize the fair values and locations in the Condensed Consolidated Balance Sheets of all derivative financial instruments held by the Company as of September 28, 2024 and December 31, 2023:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Values of Derivative Instruments</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Other Current Assets</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accrued Liabilities</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives not designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-

height:100%">Total derivatives</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Fair Values of Derivative Instruments</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">December 31, 2023</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Other Current Assets</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accrued Liabilities</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">3 </td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Treasury rate lock</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Derivatives not designated as hedging instruments:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange contracts</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Equity swap contracts</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 19pt;text-align:left;vertical-align:top">Total derivatives</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
0500000090000003000000090000000800000001000000030000000120000001200000010000000100000001400000016000000 The following table summarizes the effect of derivatives on the Company's condensed consolidated financial statements for the three and nine months ended September 28, 2024 and September 30, 2023: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:21.999%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:21.999%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.917%"></td><td style="width:0.1%"></td></tr><tr style="height:14pt"><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="3" rowspan="2" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Financial Statement Location</td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr style="height:23pt"><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Foreign Exchange Contracts</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:bottom">Derivatives designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Foreign exchange contracts</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Accumulated other
comprehensive income (loss)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-

weight:400;line-height:100%">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Forward points recognized</td><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other income (expense)</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Treasury rate lock</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Accumulated other comprehensive income (loss)</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Derivatives not designated as hedging instruments:</td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Foreign exchange contracts</td><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Other income (expense)</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 13pt;text-align:left;vertical-align:bottom">Equity swap contracts</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:bottom">Selling, general and administrative expenses</td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> -9000000090000030000005000000010000001000000200000000400000002200000026000000700000090000001000000-10000003000000-10000001000000005000000190000002000000009000000000.054-8000000P10YIncome Taxes At the end of each interim reporting period, the Company makes an estimate of its annual effective income tax rate. Tax expense in interim periods is calculated at the estimated annual effective tax rate plus or minus the tax effects of items of income and expense that are discrete to the period. The estimate used in providing for income taxes on a year-to-date basis may change in subsequent interim periods. The following table provides details of income taxes:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Net earnings before income taxes</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">695 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">592 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,184 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,438 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Income tax expense</td><td colspan="2" style="padding:2px 0 2px 1pt;text-

align:right;vertical-align:bottom">132 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">127 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">214 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">321 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Effective tax rate</td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">19 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">18 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td></tr></table> The effective tax rate for the three months ended September 28, 2024 of 19% was lower than the U.S. federal statutory tax rate of 21% primarily due to favorable U.S. return-to-provision adjustments, excess tax benefits of share-based compensation, and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, partially offset by state tax expense. The effective tax rate for the nine months ended September 28, 2024 of 18% was lower than the U.S. federal statutory tax rate of 21% primarily due to favorable U.S. return-to-provision adjustments (inclusive of the tax benefit recognized upon the Company's decision to implement a business initiative in 2024 which allows for additional utilization of foreign tax credit carryforwards and a higher foreign derived intangible income deduction on its 2023 U.S. tax return), excess tax benefits of share-based compensation, and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, partially offset by the non-tax deductible loss on the extinguishment of the Silver Lake Convertible Debt in the first quarter of 2024 and state tax expense. The effective tax rate for the three months ended September 30, 2023 of 21% was equal to the U.S. federal statutory tax rate of 21% primarily due to state tax expense, offset by the excess tax benefits of share-based compensation and favorable U.S. return-to-provision adjustments. The effective tax rate for the nine months ended September 30, 2023 of 22% was higher than the U.S. federal statutory tax rate of 21% primarily due to state tax expense, partially offset by the excess tax benefits of share-based compensation and favorable U.S. return-to-provision adjustments. The effective tax rate for the three months ended September 28, 2024 of 19% was lower than the effective tax rate for the three months ended September 30, 2023 of 21%, primarily due to higher excess tax benefits of share-based compensation and tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions in 2024. The effective tax rate for the nine months ended September 28, 2024 of 18% was lower than the effective tax rate for the nine months ended September 30, 2023 of 22%, primarily due to the tax benefit recognized upon the Company's decision to implement a business initiative in 2024 which allows for additional utilization of foreign tax credit carryforwards and a higher foreign derived intangible income deduction on its 2023 U.S. tax return, tax benefits recognized upon settlement of audits with taxing authorities in foreign jurisdictions, and higher excess tax benefits of share-based compensation in 2024, offset by the non-tax deductible loss on the extinguishment of Silver Lake Convertible Debt in 2024. The following table provides details of income taxes:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Net earnings before income taxes</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">695 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,438 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Income tax expense</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">132 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">127 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">214 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">321 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Effective tax rate</td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">19 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">18 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">%</td></tr></table> 6950000005920000001184000000143800000013200000012700000002140000003210000000.190.210.180.220.190.180.210.220.190.210.180.22Retirement and Other Employee Benefits <span style="color:#006ebf;font-family:'Arial',sans-serif;font-size:10pt;font-style:italic;font-weight:700;line-

height:120%">Pension and Postretirement Health Care Benefits Plans The net periodic benefits for Pension and Postretirement Health Care Benefits Plans were as follows:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:17.905%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.920%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">U.S. Pension Benefit Plans</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Non-U.S. Pension Benefit Plans</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Postretirement Health Care Benefits Plan</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Interest cost</td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">47 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">47 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Expected return on plan assets</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(75)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(73)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Amortization of:</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Unrecognized net loss</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Unrecognized prior service cost (benefit)</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Net periodic pension cost (benefits)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(22)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px

0;text-align:right;vertical-align:bottom">(21)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(11)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:17.905%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td 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Pension Benefit Plans</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Non-U.S. Pension Benefit Plans</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Postretirement Health Care Benefits Plan</td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">Nine Months Ended</td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Interest cost</td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">141 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">141 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Expected return on plan assets</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(223)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(219)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(78)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(46)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Amortization of:</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td 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colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">27 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 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style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" 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1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(63)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(33)</td><td style="background-color:#cceeff;border-bottom:1pt solid 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style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> The 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1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Interest cost</td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">47 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">47 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Expected return on plan assets</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(75)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(73)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(26)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(3)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Amortization of:</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Unrecognized net loss</td><td colspan="2" style="background-

color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Unrecognized prior service cost (benefit)</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="padding:2px 1pt 2px 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style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(21)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(11)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" 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#000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:17.905%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.911%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td 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28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Interest cost</td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">141 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">141 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">42 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">6 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="border-top:1pt solid 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weight:400;line-height:100%">Expected return on plan assets</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(223)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(219)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(78)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(46)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Amortization of:</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" 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1pt;text-align:right;vertical-align:bottom">3 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Unrecognized prior service cost (benefit)</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(2)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">4 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">3 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Net periodic pension cost (benefits)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(65)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(63)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(33)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(13)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom">2 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
4700000047000000140000002000000100000020000007500000073000000260000001600000030000003000000-6000000-5000000-2000000-9000000-1000000-100000000-100000001000000100000-22000000-21000000-11000000-5000000010000001410000001410000004200000060000004000000500000022300000021900000078000000460000009000000900000-17000000-15000000-5000000-27000000-3000000-3000000-20000000400000003000000-65000000-63000000-33000000-13000000200000020000000Share-Based Compensation Plans Compensation expense for the Company's share-based plans was as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Share-based compensation expense included in:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td

colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Costs of sales</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">10 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">36 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">30 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Selling, general and administrative expenses</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">97 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">87 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Research and development expenditures</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">47 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">43 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Share-based compensation expense included in Operating earnings</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">52 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">180 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">160 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Tax benefit</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(13)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(11)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(37)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(33)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Share-based compensation expense, net of tax</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">48 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">41 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">143 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">127 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Decrease in basic earnings per share</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.29)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.25)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.86)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.76)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Decrease in diluted earnings per share</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.28)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td

style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.24)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.84)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.74)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> During the nine months ended September 28, 2024, the Company granted 0.6 million RSUs, 0.1 million performance stock units (PSUs) and 0.04 million market stock units (MSUs) with an aggregate grant-date fair value of $184 million, $25 million and $14 million, respectively, and 0.1 million stock options and 0.1 million performance options (POs) with an aggregate grant-date fair value of $8 million and $14 million, respectively. The share-based compensation expense will generally be recognized over the vesting period of three years.</div><div style="margin-top:5pt;text-indent:22.5pt">Compensation expense for the Company's share-based plans was as follows: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Share-based compensation expense included in:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Costs of sales</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">10 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">36 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">30 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Selling, general and administrative expenses</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">33 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">97 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">87 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Research and development expenditures</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">14 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">47 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">43 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:bottom">Share-based compensation expense included in Operating earnings</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">61 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">52 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">180 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">160 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Tax benefit</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(13)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(11)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(37)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(33)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Share-based compensation expense, net of tax</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-

serif;font-size:9pt;font-weight:700;line-height:100%">48 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">41 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">143 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">127 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Decrease in basic earnings per share</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.29)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.25)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.86)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.76)</td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Decrease in diluted earnings per share</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.28)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.24)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.84)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(0.74)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table>
120000001000000036000000300000003300000028000000970000008700000016000000140000004700000043000000610000005200000018000000016000000013000000
0.29-0.25-0.86-0.76-0.28-0.24-0.84-0.746000001000004000.00184000000250000014000000100000100000800000014000000P3YFair Value Measurements<div
style="margin-top:5pt;text-indent:22.5pt">The fair values of the Company's financial assets and liabilities by level in the fair value hierarchy as of September 28, 2024 and December 31, 2023 were as follows: <div
style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td
style="width:1.0%"></td><td style="width:59.572%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.619%"></td><td
style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td
style="width:11.619%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td colspan="3"
style="display:none"></td><td colspan="3" style="display:none"></td><td style="width:1.0%"></td><td style="width:11.622%"></td><td style="width:0.1%"></td></tr>
<tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="padding:0
1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3"
style="display:none"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid
#000000;padding:2px 1pt;text-align:left;vertical-align:top">Assets:
</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3"
style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td>
<td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:2px
1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange derivative contracts</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td>
<td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td
style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td
colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td>
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colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td>
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style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td
colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td>
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style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td
colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td>
</tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Common stock</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td
style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td
colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">25 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td
colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Liabilities:</td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt">
</td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td></tr>
<tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange derivative contracts</td><td
style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td

style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">8 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none

style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:120%">All other financial instruments are carried at cost, which is not materially different from the instruments' fair values. The fair values of the Company's financial assets and liabilities by level in the fair value hierarchy as of September 28, 2024 and December 31, 2023 were as follows: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:59.572%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.619%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:11.619%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td style="width:1.0%"></td><td style="width:11.622%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Level 1</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Level 2</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Assets:</td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange derivative contracts</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none">$</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">9 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none

colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Equity swap contracts</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Common stock</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Liabilities:</td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Foreign exchange derivative contracts</td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;padding:2px 0;text-align:right;vertical-align:bottom">4 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 7.75pt;text-align:left;vertical-align:top">Treasury rate lock</td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="2" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
0900000090000002500000002500000008000000080000001300000013000000100000001000000028000000028000000040000004000000012000000120000000062500000 of Receivables Sales of Receivables The following table summarizes the proceeds received from sales of accounts receivable and long-term receivables for the three and nine months ended September 28, 2024 and September 30, 2023: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Accounts receivable sales proceeds</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">15 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Long-term receivables sales proceeds</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">56 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">65 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">123 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td 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</tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> At September 28, 2024, the Company had retained servicing obligations for $762 million of long-term receivables, compared to $813 million at December 31, 2023. Servicing obligations are limited to collection activities related to the sales of accounts receivables and long-term receivables. The Company had outstanding commitments to provide long-term financing to third parties totaling $66 million at September 28, 2024, compared to $103 million at December 31, 2023.<div style="margin-top:5pt;text-indent:22.5pt">The following table summarizes the proceeds received from sales of accounts receivable and long-term receivables for the three and nine months ended September 28, 2024 and September 30, 2023: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td 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2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Accounts receivable sales proceeds</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">15 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">15 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Long-term receivables sales proceeds</td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">56 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">65 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">82 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">123 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none">

weight:400;line-height:100%">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,006 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">944 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,873 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,777 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,806 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,129 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Operating Earnings by Segment <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">446 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">364 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,135 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">752 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">265 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">275 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">739 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">804 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Operating earnings</td><td colspan="2" style="background-

color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">711 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">639 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,874 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,556 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Total other expense</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(47)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(690)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(118)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Earnings before income taxes</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">695 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid 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style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,784 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,612 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,933 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">4,352 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,006 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">944 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,873 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,777 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,790 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,556 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">7,806 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-

weight:400;line-height:100%">7,129 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Operating Earnings by Segment <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="border-top:1pt solid #000000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000000;padding:2px 1pt;text-align:center;vertical-align:bottom">September 30, 2023</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">446 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">364 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,135 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">752 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">265 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">275 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">739 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">804 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Operating earnings</td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">711 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">639 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,874 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,556 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Total other expense</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(16)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(47)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(690)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(118)</td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Earnings before income taxes</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">695 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">592 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,184 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,438 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
178400000016120000049330000043520000001006000000944000000287300000027770000002790000000255600000078060000007129000000044600000036400000016000000-47000000-690000000-1180000006950000005920000001184000000143800000Reorganization of Business 2024 Charges During the three months ended September 28, 2024, the Company recorded net reorganization of business charges of $7 million, consisting of $5 million of charges in Other charges and $2 million of charges in Cost of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $7 million were charges of $8 million related to employee separation costs, partially offset by $1 million of reversals for employee separation accruals that are no longer needed. During the nine months ended September 28, 2024, the Company recorded net reorganization of business charges of $21 million, including $16 million of charges in Other charges and $5 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $21 million were charges of $30 million related to employee separation costs, partially offset by $4 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed. The following table displays the net charges incurred by segment:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.690%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.216%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.377%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:16.217%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-

align:left;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">20 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">7 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Reorganization of Businesses Accruals<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:28.578%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td 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1pt;text-align:center;vertical-align:bottom">Adjustments</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Amount Used</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Employee separation costs</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">30 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td 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costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td 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size:9pt;font-weight:400;line-height:120%">At January 1, 2024, the Company had an accrual of $5 million for exit costs, related to the Company's exit of the Emergency Service Network contract with the UK Home Office. During the nine months ended September 28, 2024, the Company recorded a $4 million reversal for accruals no longer needed. The $1 million of exit costs are recorded in Accrued liabilities in the Company's Condensed Consolidated Balance Sheets at September 28, 2024, and are expected to be paid within one year. Employee Separation Costs At January 1, 2024, the Company had an accrual of $23 million for employee separation costs. The 2024 additional charges of $30 million represent severance costs for approximately 480 employees. The adjustment of $5 million reflects reversals for accruals no longer needed. The $27 million used reflects cash payments to severed employees. The remaining accrual of $21 million, which is included in Accrued liabilities in the Company's Condensed Consolidated Balance Sheets at September 28, 2024, is expected to be paid, primarily within one year, to approximately 540 employees, who have either been severed or have been notified of their severance and have begun or will begin receiving payments. 2023 Charges During the three months ended September 30, 2023, the Company recorded net reorganization of business charges of $6 million, including $4 million of charges in Other charges and $2 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $6 million were charges of $8 million related to employee separation costs, partially offset by $2 million of reversals for employee separation accruals no longer needed. During the nine months ended September 30, 2023, the Company recorded net reorganization of business charges of $22 million, including $16 million of charges in Other charges and $6 million of charges in Costs of sales in the Company's Condensed Consolidated Statements of Operations. Included in the $22 million were charges of $32 million related to employee separation costs, partially offset by $5 million of reversals for exit cost accruals no longer needed and $5 million of reversals for employee separation accruals no longer needed.</div><div style="margin-top:5pt;text-indent:22.5pt">The following table displays the net charges incurred by segment: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:63.227%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.443%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.446%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom">September 30, 2023</td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Three Months Ended</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Nine Months Ended</td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
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style="display:none"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-

align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">6 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> 600000020000000100000010000007000000210000000 Reorganization of Businesses Accruals<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:28.578%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">January 1, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Additional Charges</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Adjustments</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Amount Used</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:bottom">Employee separation costs</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">23 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">30 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(5)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">(27)</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">21 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:bottom">Exit costs</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">5 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(4)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">28 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">30 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(9)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">(27)</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">22 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
2300000030000000500000027000000210000005000000040000001000000280000003000000090000002700000022000000500000040000001000000230000003000000
Assets and Goodwill Subsequent to quarter end, on October 29, 2024, the Company acquired 3tc, a provider of control room software solutions for $22 million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $4 million to certain key employees that will be expensed over a service period of one year. This acquisition expands the Company's critical experience and innovation focused on advancing CAD for the UK's public safety agencies. This business is part of the Software and Services segment. Due to the timing of the acquisition, the initial accounting for the acquisition is incomplete. As such, the Company is not able to disclose certain information relating to the acquisition, including the preliminary fair value of assets acquired and liabilities assumed. On July 1, 2024, the Company acquired Noggin, a global provider of CEM software for $91 million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $19 million to certain key employees that will be expensed over a service period of three years. This acquisition enhances the Company's portfolio by adding operational resilience and CEM capabilities, which helps enterprises and critical infrastructure anticipate, prepare for and efficiently respond to incidents. The Company recognized $46 million of goodwill, $54 million of identifiable intangible assets, and $9 million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as: $1 million of trade names, $7 million of customer relationships and $46 million of developed technology and will be amortized over a period of three, fifteen and thirteen years, respectively. The business is part of the Software and Services segment. <span style="background-

color:#fffff;color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:120%">The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, intangible assets, net liabilities and goodwill may be subject to change. On July 1, 2024, the Company acquired a company that provides vehicle location and management solutions for $132 million, net of cash acquired. In addition, the Company issued restricted stock at a fair value of $3 million to certain key employees that will be expensed over a service period of three years. The Company recognized $62 million of goodwill, $65 million of identifiable intangible assets and $5 million of net assets. The goodwill is deductible for tax purposes. The identifiable intangible assets were classified as $11 million of trade names, $51 million of customer relationships and $3 million of developed technology and will be amortized over a period of nine, eighteen and six years, respectively. The acquisition expands the Company's video solutions within the Software and Services segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, intangible assets, net assets and goodwill may be subject to change. On February 13, 2024, the Company acquired Silent Sentinel, a provider of specialized, long-range cameras, for $37 million, net of cash acquired. This acquisition complements the Company's portfolio of fixed video cameras, expanding its footprint with government and critical infrastructure customers, and strengthens the Company's position as a global leader in end-to-end video security solutions. The Company recognized $16 million of goodwill, $23 million of identifiable intangible assets and $2 million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $1 million of trade names, $10 million of customer relationships and $12 million of developed technology and will be amortized over a period of two, fourteen and ten years, respectively. The business is a part of the Products and Systems Integration segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts net liabilities and goodwill may be subject to change. On December 15, 2023, the Company acquired IPVideo, the creator of the HALO Smart Sensor, for $170 million, net of cash acquired. The transaction also includes the potential for the Company to make contingent earn-out payments of up to $15 million based on IPVideo's achievement of certain financial targets from January 1, 2024 through December 31, 2024. As of the acquisition date, the Company estimated the fair value of the contingent earn-out to be $2 million, which was included in the purchase price. However, as of September 28, 2024, the Company no longer estimates that the contingent earn-out targets will be achieved. In addition, the Company issued restricted stock at a fair value of $5 million to certain key employees that will be expensed over a service period of one year. The HALO Smart Sensor is a multifunctional safety and security device with built-in vape detection and air quality monitoring, gunshot detection, abnormal noise and motion detection and emergency keyword detection. This acquisition adds sensor technology to the Company's physical security portfolio. The Company recognized $96 million of goodwill, $83 million of identifiable intangible assets and $9 million of net liabilities. The goodwill is not deductible for tax purposes. The identifiable intangible assets were classified as $8 million of trade names, $6 million of customer relationships and $69 million of developed technology and will be amortized over a period of eight, twelve and fifteen years, respectively. The business is part of the Products and Systems Integration segment. The purchase accounting is not yet complete and as such, the final allocation among income tax accounts, net liabilities and goodwill may be subject to change.</div><div style="margin-top:5pt">Intangible Assets</div><div style="margin-top:5pt;text-indent:22.5pt"> Amortized intangible assets were comprised of the following: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Developed technology</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,230 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">515 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,156 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">447 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Customer-related</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,670 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,134 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,566 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,055 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Other intangibles</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">121 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">77 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">107 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">72 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,021 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,726 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-

size:9pt;font-weight:400;line-height:100%">2,829 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,574 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table> Amortization expense on intangible assets was $38 million and $114 million for the three and nine months ended September 28, 2024, respectively. Amortization expense on intangible assets was $39 million and $137 million for the three and nine months ended September 30, 2023, respectively. As of September 28, 2024, annual amortization expense is estimated to be $151 million in 2024, $143 million in 2025, $135 million in 2026, $124 million in 2027, $124 million in 2028 and $112 million in 2029.</div><div style="margin-top:5pt;text-indent:22.5pt">Amortized intangible assets were comprised of the following by segment:<table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,019 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">392 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">985 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">337 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,002 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,334 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,844 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,237 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,021 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,726 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,829 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,574 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table></div><div style="margin-top:5pt">Goodwill</div><div style="margin-top:5pt;text-indent:22.5pt">The Company performed its annual assessment of goodwill for impairment as of the last day of the third quarter. The following table displays a roll-forward of the carrying amount of goodwill by segment from January 1, 2024 to September 28, 2024: </div><div style="margin-top:5pt"><table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:45.683%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.297%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.297%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.155%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"><div style="margin-bottom:5pt;text-align:center">Software and Services</div></td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Balance as of January 1, 2024</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,568 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,833 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">3,401 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none

colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Goodwill acquired</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">108 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">124 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Purchase accounting adjustments</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(13)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(13)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Foreign currency</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Balance as of September 28, 2024</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,570 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,523 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table>
22000000400000P1Y910000001900000P3Y460000005400000090000001000000700000046000000P13Y132000000300000P3Y62000000650000005000000110000005intangible assets were comprised of the following: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Developed technology</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,230 </td><td style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">515 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,156 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial',sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">447 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt;text-align:left;vertical-align:top">Customer-related</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,670 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,134 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,566 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,055 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt;text-align:left;vertical-align:top">Other intangibles</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">121 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">77 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">107 </td><td style="background-color:#cceeff;padding:2px 1pt

2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">72 </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,021 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,726 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,829 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,574 </td><td style="background-color:#ffffff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
12300000005150000001156000000447000000167000000011340000001566000000105500000012100000077000000107000000720000003021000000172600000028290
="margin-top:5pt;text-indent:22.5pt">Amortized intangible assets were comprised of the following by segment: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:42.759%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.496%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:12.501%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> </td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">September 28, 2024</td><td colspan="3" style="padding:0 1pt"></td><td colspan="9" style="padding:2px 1pt;text-align:center;vertical-align:bottom">December 31, 2023</td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Gross
Carrying
Amount</td><td colspan="3" style="border-top:1pt solid #000;padding:0 1pt"></td><td colspan="3" style="border-top:1pt solid #000;padding:2px 1pt;text-align:center;vertical-align:bottom">Accumulated
Amortization</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Products and Systems Integration</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,019 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">392 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">985 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">337 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:top">Software and Services</td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">2,002 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,334 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,844 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="padding:0 1pt"></td><td colspan="2" style="padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">1,237 </td><td style="padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top"> </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,021 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:400;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">2,829 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,574 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr></table>
1019000000392000000985000000337000000200200000013340000001844000000123700000030210000001726000000282900000015740000000The following table displays a roll-forward of the carrying amount of goodwill by segment from January 1, 2024 to September 28, 2024: <table style="border-collapse:collapse;display:inline-table;margin-bottom:5pt;vertical-align:text-bottom;width:100.000%"><tr><td style="width:1.0%"></td><td style="width:45.683%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.297%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.297%"></td><td style="width:0.1%"></td><td style="width:0.1%"></td><td style="width:0.384%"></td><td style="width:0.1%"></td><td style="width:1.0%"></td><td style="width:16.155%"></td><td style="width:0.1%"></td></tr><tr><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Products and Systems Integration</td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:left;vertical-align:bottom"> Software and Services </td><td colspan="3" style="padding:0 1pt"></td><td colspan="3" style="padding:2px 1pt;text-align:center;vertical-align:bottom">Total</td></tr><tr><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt;text-align:left;vertical-align:top">Balance as of January 1, 2024</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-

align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,568 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,833 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-top:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">3,401 </td><td style="background-color:#cceeff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Goodwill acquired</td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">16 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">108 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">124 </td><td style="background-color:#ffffff;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Purchase accounting adjustments</td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(13)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">— </td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;padding:0 1pt"></td><td colspan="2" style="background-color:#cceeff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(13)</td><td style="background-color:#cceeff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#ffffff;padding:2px 1pt 2px 12.25pt;text-align:left;vertical-align:top">Foreign currency</td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">(1)</td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">12 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#ffffff;padding:0 1pt"></td><td colspan="2" style="background-color:#ffffff;padding:2px 0 2px 1pt;text-align:right;vertical-align:bottom">11 </td><td style="background-color:#ffffff;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt;text-align:left;vertical-align:top">Balance as of September 28, 2024</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">1,570 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 0;text-align:right;vertical-align:bottom">1,953 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td><td colspan="3" style="background-color:#cceeff;border-bottom:1pt solid #000;padding:0 1pt"></td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0 2px 1pt;text-align:left;vertical-align:bottom"><span style="color:#000000;font-family:'Arial';sans-serif;font-size:9pt;font-weight:700;line-height:100%">$</td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 0;text-align:right;vertical-align:bottom">3,523 </td><td style="background-color:#cceeff;border-bottom:1pt solid #000;border-top:1pt solid #000000;padding:2px 1pt 2px 0;text-align:right;vertical-align:bottom"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr><tr><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td><td colspan="3" style="display:none"></td></tr></table> 1568000000183300000034010000001600000010800000012400000-130000000-13000000-10000001200000011000000157000000019530000003523000000falsefalsefalse

*G4S*T?'W%R31LQL=OT]6"SNU$? M^X,,>+=B9&**8 HX# _*&>*+#=S&T5IP]^9MU\2KO]f?X9>5^$?J4=*Y(XE=. _M_!PA[8+U"&Q-CQ]K$#CJT[@U\9)/SV7 ^GT2$NQMF@!'P3X"L/?&U>[?^6^3 M><*T:+_WIMA72?(VV)@U,_XIW97Q:)_&2"8-56:,K;S QFON?.(8V/5Q&[!S MM]UXIXC5>]M;C!GP_#H\?$M6!\BD &BW3VR_O]? >,O%SX6\WTD_D=N83X^>M M,0^)?V*

*=-OWU^(Q3 M4:<(QL0,*M;^9,$PT"'*[1#N3TCH]:T5XP+#?FQYL(>>&_)]-AX,7ZF=VQ?I\ M=8Z5DE6!5!W%0NL%YY2MUP0(KG:"8EQ805LB&2LW0INWXL4//>/0*

*K9^F_SJ>;]ZW+HONPX\??-O=D;.N-EX9HQ2*T)94;1?"F(=H#&'9,_+O M"D9T?ZCY0'>=WDMG:5MOOWS?^FX=;TT$6?:4$P7[2"&^"DQ"]%4>$5-D.>9@ MQ7"QR6XT_A$VZ7WP^' @,X!..PB=[^]V,2 Q!F^-.ZD2[1B("EQO E(0 M'(N/,>;6]^ ?(&7DBH5!]3]OKXQ,.56_7""^F\.TJE$8YUQ5(<9 %TWB!H79TU4OP.<#M?#V .2Y2]HGY?5[R3.OV+U=R?& MVYR9=F YB86H3T0]$O75EV/"&_1^A\CBH/[@\(1:ILWD^'8D>;\X\?H(+N M7)MP1)W)N*8.RM0N_THfT]8;93W/6>QR@K#]S'$CR.&T?K#<1M;W?^"G;3K# MUQ>7RLCENVZ+]_XR>+ID2YF(G#L0TB=0$B7$8#SHG$1V1BCM]-YPV..5XV;R MAT/+4%(?^[!R6@P%PXZ'CSB\;3O.'2ZZ#D.3]>5SB?YV3 %_6F6JU"&WM7C,N M@/+!D>=C.11NG=$%49?F4R3N)V5<[^.D86X+9?2)]8LE9DHV2#8/C)(D'"\B M1\XU9.-D*8D<+=$ZO'V0F)'3)RU4_31\#I[?P"ZL*PAR9Q"/?H)9)IIHRG@ M5*$ 34?*

*G(D.>L'D'ROL(Z0XXARCY<>@<(/$.8'./A7Y-/WBUPL_+B;7&1&5D M74E;L,M.(D". I%L3X/.;<>3?P8/>-&26,G;P]32P<0NVPA\V%^X3Q>,H?+ MWW#UIM3Q>!>_R9/@BW(;,:.K;]",1,L(!!&B$%#X6WAMP^]'67S#L0%;A-ER0UD=TKCZ_FI&+\?E:OEJN3S' M7.L;Z8N+)9V33=I!=3F(]2S 1Q_!H4C>&*M%;GU[KR'YW>4DVX!W+ 5W@.T' M>FG\Z M4& N-;C E#4EBE"-W\$?@I'NLJIM\#Z^TKNOZGJ'Y)&?8U4*F8)UX<;R]^GJ*

MT_/SY6K^F8AX,5V&CQ\7^/'BCOC%/SB\T.O8-[.^ M^0_V9WY->O^'6+IK]O MD73=O:&4$&R=K)AKAVNL(^>*BD X$RHF9J-N/;)K1].M=8WA?[F4NB;:($5 M5QC%AQ0C% .U%LR7-5) =TD+='$+?JRM1%WKF=8F]# MYF ICWSR>7$OH%X+ ^+ZL'FV-J3YNXJT+IB[RH5;R)+U68+A,H)BD8,IKDA:S M1OM@8U9/^59[O;"+GE2'*0^M'3'+IJXN#]2N;HH& [O)BT[HG;KC>)===AUZRI:.0]]=[S:/$C#R%,#67DH[M88^-F W4MUFX6$_!;B,$@@)IG3@H?0%?D@!D6G'-<[9Q)S_E*<0\1_XFT]# MQ$1QM5#EO)M>QZ_;J <#FI"!/?)PU2$\C*-%W =$MF^\7];Z*N61F(>D'&VDA9.S MGB)"HB5$X5;BUN]TP78WG-PE8+S]XWB=W@7(D0(>>0=Y_==WEQ$X,N,=&3Y= M@RPE:C4$R070,1-*E#ZK7>Z-73UP="T? JYCYL5(:^Z90+4Q_7R>U3%??21;/ MB,M:7#!;T4LNB_PP%*]D(C$H,H[D8=?>&K9N?MDYAIS)79H5[_"J9R'[G!H M+=F1@?)_OESF.7G6'VB65BO+\4YC- :V6#GHIP/0W>!@NL"T.OO^85YK+<^)O\ML@'_2R?4'_M6JWDZ<6:61":=@.*"F1=Q6*W*&F?H^(=Z.H;<(?@X?91UP;#(GC6_(+<+8>,>'YT8 M&8204<6*)1=C[*0'(JW+B0F=72MIX,\1=.XM\0' M<|R:JJ(#:#U1U?CR65H[SW6<2KUWL\3\(7R;A$@A#K(',>D;_B@/M&H$Y(Q% MA2)4:GX%[P RNZSH.Q G\],J[6!K\P6^_/:%?!+, Y;8'T+&B>ONCY;4B8OQ$=:.8TKD%) -5SD;<#KK M.KPI29:+R]A^7-U)BO$O7O.X0BY5\6'ZF3[RIKRGGRX+O?WJD]ICIG#G.R11 M!83.0"@V 1,I1F4U2V6@VPI'4OYC%/CO@[\'+/5"!A:HYIX#7%B6BS"RT/,7?O]ICP(F-HT&QB3+Z -,]IUZ\ M-CE+C@.7QH%*0M)N%5@MA\]Y9C^PZ':(ZKXN9"^=[E07LH^ >[_D0&%H$*K4 M15-#4>(+G!0%K!9;"57/.G?J$MGBDL.)]TCV4N,^EQWVD6D'\MKCU\FB\;71-M!)E6'B/95W)V/2T98$5'HV76T;O6V>RC+VL.5]+8@?_43ET]8,_&]2.+/D@5 M:Q2]OA#7NO<2Z$'7>O<1[J]>SS<:Q]XL) 2HVU?^4 + M22E X3D&BXP8/97'=2O30;>..MJAWUXQ;6=>!#C02$'V4)3'Q,1G@R\+2^?:W&H76=7:PU\@)1 M/R?:R;YQ44@GBG+:D3*X*_5F!T;. MZW11AEB/9J"A:-[_\'SL2=$=VL@_/@-!"]_^DLXJZ(Z8D3LP.\Z<>G"3AR? MNCQ!E4R!D:P#QVIMH1,04$? '(+0W.CAC@]JW>H M+N6@:9V=A!F.E0I4((GX6&KNPH=$"Y!EWKL,8R\\"N_CF])IEXK_-OKJP%EX MEM+\?+9:UOG1TZ\U&O@-5_/%U7X$\T]-S(%$#H;BDF)#9^9K7Z0X2$E:V7K MQI6/T=-? H7\C&,P"TDG# L0!S!TQ-1%)Z)-E!ZL2K4N>;%W&4*>8HI$Q.>P(V+MZ-TU*UEN^+]M_DL73#FE&;190>1KP^Q-0<7R0/A'560 MV8O(6R.]2:=-DFF*^=7L!0*_3N?GRTVN M:6)#L(4I#TX86R<0%0BLCFHI4O"H+ FX=<[Q>*J[**0Y.6X'U&RG6%YO3L^) MENG]]7RYK*G3V1(G#!.S*AC@ZZ*2J"($131$$XJ55@JE3X'9^ZGKXH!RG/S, M<9KZXR2RG\^7!TQFW_>ZD1+;3W)^XJ0V0ZT4Q3-N5JG$"=)B'6Z+7/<*24* M>MOZ@OFIDMKARW05SJK7LBW\K<15]=&E5,2[=!J43P$]N4'&=J*XU0J9+E<@!!3[9$O.$3E&"17')B7&X^-M<6D7NGZ,^&88N!VHG7X1]^SS?+&;_F-3(B(UKPT,%*2 ?!VL&ZZ=_I>8UCB\LV7]0#4V<<+Q_9PK^]QY[5UV_;@-MO9%?MGGC=*X;NA[]"]J2<&QIFC]M#7_M+UD2UK"_6$"OZX,<)O":#&K1,G!O-<,4VJNZ0\2X7M01.KYM38X3;P=;U=7: MNN)DDET]MR.;:M9SB!PWX'ADP&)T2GJ/MGG2]RX5'2#D<+7.F!]X_Y2\FI%)-MQF>S?&&!EZ]K>R.\DDYTR*+*"40N!B&C-$[N=.MY#\@\0=*X-MCG-;_+24? @=@>O^)7*T/N/A\O1PBJL2-0M_Y$_<*$9R,#HR7RJE@662M#]OO M4C&N[]L6,D?*N .4_$=83&LAT54#TB?BV$DH+M7N@4% $#E"84+$K*Q':1N# MY X1X^;&VV+D. EW)'WYT0]T;ZQCO.A4//$)/8Z]PX;.RNN.K'26F82\YW M&]VSCO&X0<&XG3<;&Y##9;L_.OP&&,/:M!'SAV8 N49V22@4 1_Z=N#\M,A@(MA&:H38IBL5Z;VR,8V@4]\'"_!BP.$RBA]N*^2J),E&P)IT@/\H$;-W1\28%'<3!AVGW3HGZX8+MHG3S9A#_;M;OKQT^1-^=L2UWQ-/ 7M)CD$IKD'50OM0_0,HL^&FRPMMZV/CQXE:%S8'*/K-M1W,GQXB] X=URR9?G*5>R<@'K8UG":SD$A32GAJ9K_7,VG+:KHT)K2]!/TQ- M!\F3-D:GD< [@,[-=7" [$OZ]>[&:\NMT%F9I&[>SI?3S75=VNB7TQKH3Q7$K6X<_D G)E4V&\;)N'M52'TS]R7M@(2X\:N!,IMGM 3S#K M$E30%&&Z#,HJ14&*<1 #2SE;IH1I,0\? IVADFS@&^/920@>0VA+2=>W(E9R*-M81EK*7P@GP-4$1:\)8O3'N6B9UB9SP6 +O9IP.U<41B-$2ZZ7%JA\DQ%:%54)FV:.%I5PKU[-S7F#(GY$)8 MBB9;5\ZUS3%="NT*W<_2:OIUO7YNG>PRS])"(<&HA* \"O!(9EFF:'263,O2 M_'[+RKL1UE9G:[Q-W*P*4$=W>]G;\'W=T';"O-KTC90YECI+6Y'#R"AN(*;(MRXI&;D[QS!J? W0'.T@'(_=T7>?1#/VLWM9[^2U]"K,/ M^:M\<7-[WEJ5BMS*YJ6!=[<&4;G'D H93-0@N4RCZQEQU'05>)K$-LU D5 MT('!NI7>O9?3!US"B;\:-[!5W@0Z.!DA+ MH1US'(ICPG!G9&D^_*)U[7UU(],/?('+M)A^N6Z@;"WW/.<"7#IR)C4]6Z3 M)0X-0>;X=O%G.SAZOO;LS"K_6U>_M?Y M],MZ0L7W#_2(]5P*,H@L%I8AHRJU+*N X]9!4%$4)H989>AR4%-@$D5A=7)!78W1@6.UN-Q)PYARR3;OJKH#6>-"K#D4=H7; M@7H9.X(,>3K_/\=%^^G*UQ>C*_0D5OM10!,9*R96PFN)])*NE$T"4I]X0# M].##.X7'H>J;MY1E!W;G?A/]^JJ%N;.%ATCQL8!1$SM6@TO1@RFY*.711=.^ M6O=1DL9.) RSI;740P>P.B;&9-P[3VL1;,)UC$EBK+>I3$"*;9W)N7FAYP^7 M/A@$-@WS!/OHL*

~~.X/L2&%,(S4Q)8+VA%RTR+6699TQV8DM,NI=.7*8^!V8FM-M7AN8M9!]!Q#;B.A6C2S.\/=P5B__383)A9-0P.@B:\8N-[D#G)8%,R96]|0,-MLY$^2-+852_#0;JE+GZ0IB*5KZ/K%&X\9(C7/;O.5-#/\=ZY:,^=E7^NG'Z]E-ZU]6V?*)#MDIHBFZ!-M!5$C&BTAUFX&TM0N.DJ,'%NW%-F7QK$]HI,1\OC.U5@Y'6QIC_+W8KI<#[IX M%U;X%A=I70$6G(E!(/"2:NSK'<1(_[\M.ON5',?N?O<_,8AM<_>ZA]D/K7#2(SKP9&GJ?>,(P?,$G#M>K"Q"-MW)X.W?5^N%7M>B7,|^MB(=0Y9R4;"/6K%%7A13(3?6N7>Q_ZNMH' M]T'&;A%<_Z5TL_?>%TIM)7O1[T3.'L?V-83!R%*3JO;T2B!:4I-M=HV9&/?66Q6#XPK;%|<>2NVX8!P.03M$A@.H\T2H2-[Z5N*AM([KS/4%VF-5^0-!MB[`-M# [_/)X(GFW2R8,AA!L6KYYQB!(,U:ZQ2B<51#.PUB>.FV+H#Z"&*^]%P24## MB:7((A>N:+F1'!6F&FLE"848(%FZ>C8X)C(KD>/V3^L3FWLK[P=#YZ_S\\5$ M"9E#Y8H[0? PE24Z_LK7I%/.VEUK'.]8&?TGC_|_>ES:WF2-[_]+LQ7U\]%'5 M71%NVV&[9E,_*7 D;&[+DNDW.7Y]9O@()#(3 M>8P[OJU+;.!ZMNI$KC1[D[=/L);X/D_RBT,>NNSNJL6=94C'?WG:C M-SG8L=S&@X!HGRT0!U55L\F& T'PSVG>9.4Q__97HG_ZXFO]W07/EAL=!$@K M$)0I=:!GX(!2K+QZ>]WQ_STMN]Y)_/5Z'WOW?QSF&YV);TBRF:7D[P^)-/_A9[MV:6 M7<|QN[UV!;T3$<&Y.ES*!P-.>P9&:2UM"O2GS<<0M"#\G/ADI:>U@NJ2T74% M-W11=&$1'-<,E T6O-,),HNR<".RE?* "&37SQ[Y@>7)<7([^#A;UB/>F(OY M\N(-F? [UAN179*17/46B.!EX+)"U)_4>PO1H*;|/FH75"(;?=#;,OWX6\>% M?G=S5'9_>;QVI?.U.&LFTJX <:N7R*0L3.$>"@7/-;/-P%MAZ818)421NN2# M&J6/@L78O7@M]+D7&B<*=^3LUT=<+B_7UG-U;#Y]"=-__*"?'39M8M9]!S MX#;6FG:F(-9BS&QQU3^N;ZZMWJP+0K M#B)7FGB(#GQP'J+5VK)"P64^) 6Z[^>/\V#>}/)H)KX.HO#;FTI?E3](%=// M=8CP>FC[1?12LH1UTBO3L%JZ&TOQ@%XRIYTHV;9VRQ^FJ!O?XT2-W]V#T$[\-MC>99GA$(5@%]0'+4K]+R:CZ9? JZK88@)C#QYXT"K^M1N%1TQJ17D(#0=KQAT-M\V3W'E*ZL3UMP--"X!V8H)_S3W]_18F\WK'5D%=<),\2T6 ,$@>'-EJ\-QI-ML";3$\<-,Z[US,N'Z!FGFF8X!+42?0~~**

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