

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

☒ Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended March 31, 2024

or

☐ Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the transition period from _____ to _____

Commission File Number 001-38736

WestRock Company

(Exact Name of Registrant as Specified in Its Charter)

Delaware
(State or Other Jurisdiction of
Incorporation or Organization)

1000 Abernathy Road NE, Atlanta, Georgia
(Address of Principal Executive Offices)

37-1880617
(I.R.S. Employer
Identification No.)

30328
(Zip Code)

Registrant's Telephone Number, Including Area Code: (770) 448-2193

N/A

(Former Name, Former Address and Former Fiscal Year, if Changed Since Last Report.)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	WRK	New York Stock Exchange

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
Emerging growth company	<input type="checkbox"/>		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

Class	Outstanding as of April 19, 2024
Common Stock, \$0.01 par value	258,148,056

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PART I: FINANCIAL INFORMATION

Item 1. FINANCIAL STATEMENTS (UNAUDITED)

**WESTROCK COMPANY
CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)**

(In millions, except per share data)	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Net sales	\$ 4,726.7	\$ 5,277.6	\$ 9,346.7	\$ 10,200.7
Cost of goods sold	3,946.6	4,357.6	7,807.8	8,514.7
Gross profit	780.1	920.0	1,538.9	1,686.0
Selling, general and administrative expense excluding intangible amortization	499.5	498.9	1,026.6	978.0
Selling, general and administrative intangible amortization expense	79.0	86.2	161.0	172.8
Restructuring and other costs, net	81.2	435.8	146.7	467.9
Impairment of goodwill	—	1,893.0	—	1,893.0
Operating profit (loss)	120.4	(1,993.9)	204.6	(1,825.7)
Interest expense, net	(100.8)	(108.4)	(202.2)	(205.7)
Pension and other postretirement non-service cost	(0.6)	(6.0)	(0.4)	(11.0)
Other (expense) income, net	(13.5)	(17.8)	(18.2)	7.4
Equity in income (loss) of unconsolidated entities	2.9	4.5	7.1	(31.5)
Loss on sale of RTS and Chattanooga	(2.0)	—	(1.5)	—
Income (loss) before income taxes	6.4	(2,121.6)	(10.6)	(2,066.5)
Income tax benefit	10.0	116.8	4.3	108.5
Consolidated net income (loss)	16.4	(2,004.8)	(6.3)	(1,958.0)
Less: Net income attributable to noncontrolling interests	(0.9)	(1.3)	(0.6)	(2.8)
Net income (loss) attributable to common stockholders	\$ 15.5	\$ (2,006.1)	\$ (6.9)	\$ (1,960.8)
Basic earnings (loss) per share attributable to common stockholders	\$ 0.06	\$ (7.85)	\$ (0.03)	\$ (7.68)
Diluted earnings (loss) per share attributable to common stockholders	\$ 0.06	\$ (7.85)	\$ (0.03)	\$ (7.68)
Basic weighted average shares outstanding	258.0	255.6	257.5	255.2
Diluted weighted average shares outstanding	259.3	255.6	257.5	255.2

See Accompanying Notes to Consolidated Financial Statements

WESTROCK COMPANY
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(Unaudited)

(In millions)	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Consolidated net income (loss)	\$ 16.4	\$ (2,004.8)	\$ (6.3)	\$ (1,958.0)
Other comprehensive (loss) income, net of tax:				
Foreign currency translation adjustments:				
Foreign currency translation (loss) gain	(22.2)	182.8	136.6	300.3
Reclassification of previously unrealized net foreign currency loss upon consolidation of equity investment	—	—	—	29.0
Derivatives:				
Deferred loss on cash flow hedges	(6.8)	(23.5)	(18.4)	(45.3)
Reclassification adjustment of net loss on cash flow hedges included in earnings	9.1	20.1	13.0	30.0
Defined benefit pension and other postretirement benefit plans:				
Amortization and settlement recognition of net actuarial loss, included in pension and postretirement cost	5.1	10.1	10.0	19.8
Amortization and curtailment recognition of prior service cost, included in pension and postretirement cost	1.6	1.4	2.7	2.8
Other comprehensive (loss) income, net of tax	(13.2)	190.9	143.9	336.6
Comprehensive income (loss)	3.2	(1,813.9)	137.6	(1,621.4)
Less: Comprehensive income attributable to noncontrolling interests	(0.9)	(1.8)	(0.6)	(3.6)
Comprehensive income (loss) attributable to common stockholders	<u>\$ 2.3</u>	<u>\$ (1,815.7)</u>	<u>\$ 137.0</u>	<u>\$ (1,625.0)</u>

See Accompanying Notes to Consolidated Financial Statements

WESTROCK COMPANY
CONSOLIDATED BALANCE SHEETS
(Unaudited)

(In millions, except per share data)	March 31, 2024	September 30, 2023
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 494.7	\$ 393.4
Accounts receivable (net of allowances of \$60.1 and \$60.2)	2,583.7	2,591.9
Inventories	2,328.4	2,331.5
Other current assets (amount related to SPEs of \$0 and \$862.1)	873.7	1,584.8
Assets held for sale	62.8	91.5
Total current assets	6,343.3	6,993.1
Property, plant and equipment, net	11,240.7	11,063.2
Goodwill	4,266.5	4,248.7
Intangibles, net	2,424.0	2,576.2
Prepaid pension asset	637.2	618.3
Other noncurrent assets (amount related to SPEs of \$384.4 and \$382.7)	1,972.3	1,944.2
Total Assets	<u>\$ 26,884.0</u>	<u>\$ 27,443.7</u>
LIABILITIES AND EQUITY		
Current liabilities:		
Current portion of debt	\$ 1,317.5	\$ 533.0
Accounts payable	2,138.0	2,123.9
Accrued compensation and benefits	426.1	524.9
Other current liabilities (amount related to SPEs of \$0 and \$776.7)	855.8	1,737.6
Total current liabilities	4,737.4	4,919.4
Long-term debt due after one year	7,718.2	8,050.9
Pension liabilities, net of current portion	194.4	191.2
Postretirement benefit liabilities, net of current portion	99.9	99.1
Deferred income taxes	2,251.6	2,433.2
Other noncurrent liabilities (amount related to SPEs of \$331.1 and \$330.2)	1,798.7	1,652.2
Commitments and contingencies (Note 16)		
Equity:		
Preferred stock, \$0.01 par value; 30.0 million shares authorized; no shares outstanding	—	—
Common Stock, \$0.01 par value; 600.0 million shares authorized; 258.1 million and 256.4 million shares outstanding at March 31, 2024 and September 30, 2023, respectively	2.6	2.6
Capital in excess of par value	10,704.9	10,698.5
Retained earnings	113.4	278.2
Accumulated other comprehensive loss	(754.7)	(898.6)
Total stockholders' equity	10,066.2	10,080.7
Noncontrolling interests	17.6	17.0
Total equity	10,083.8	10,097.7
Total Liabilities and Equity	<u>\$ 26,884.0</u>	<u>\$ 27,443.7</u>

See Accompanying Notes to Consolidated Financial Statements

WESTROCK COMPANY
CONSOLIDATED STATEMENTS OF EQUITY
(Unaudited)

(In millions, except per share data)	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Number of Shares of Common Stock Outstanding:				
Balance at beginning of period	257.0	254.6	256.4	254.4
Issuance of common stock, net of stock received for tax withholdings	1.1	1.5	1.7	1.7
Balance at end of period	<u>258.1</u>	<u>256.1</u>	<u>258.1</u>	<u>256.1</u>
Common Stock:				
Balance at beginning of period	\$ 2.6	\$ 2.5	\$ 2.6	\$ 2.5
Issuance of common stock, net of stock received for tax withholdings	—	0.1	—	0.1
Balance at end of period	2.6	2.6	2.6	2.6
Capital in Excess of Par Value:				
Balance at beginning of period	10,710.2	10,652.6	10,698.5	10,639.4
Compensation expense under share-based plans	4.7	13.5	13.1	23.1
Issuance of common stock, net of stock received for tax withholdings	(10.0)	(16.8)	(6.7)	(13.2)
Balance at end of period	10,704.9	10,649.3	10,704.9	10,649.3
Retained Earnings:				
Balance at beginning of period	176.5	2,188.3	278.2	2,214.4
Net income (loss) attributable to common stockholders	15.5	(2,006.1)	(6.9)	(1,960.8)
Dividends declared (per share - \$0.3025, \$0.275, \$0.605 and \$0.55) ⁽¹⁾	(78.4)	(72.2)	(157.7)	(143.6)
Issuance of common stock, net of stock received for tax withholdings	(0.2)	—	(0.2)	—
Balance at end of period	113.4	110.0	113.4	110.0
Accumulated Other Comprehensive Loss:				
Balance at beginning of period	(741.5)	(1,308.9)	(898.6)	(1,454.3)
Other comprehensive (loss) income, net of tax	(13.2)	190.4	143.9	335.8
Balance at end of period	(754.7)	(1,118.5)	(754.7)	(1,118.5)
Total Stockholders' equity	10,066.2	9,643.4	10,066.2	9,643.4
Noncontrolling Interests: ⁽²⁾				
Balance at beginning of period	16.8	17.8	17.0	17.7
Net income (loss)	0.9	(0.1)	0.6	—
Adjustments to noncontrolling interests	(0.1)	—	—	—
Balance at end of period	17.6	17.7	17.6	17.7
Total equity	\$ 10,083.8	\$ 9,661.1	\$ 10,083.8	\$ 9,661.1

⁽¹⁾Includes cash dividends and dividend equivalent units on certain equity awards.

⁽²⁾Excludes amounts related to contingently redeemable noncontrolling interests, which are separately classified outside of permanent equity on the consolidated balance sheets.

See Accompanying Notes to Consolidated Financial Statements

WESTROCK COMPANY
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

(In millions)	2024	Six Months Ended March 31,	2023
Operating activities:			
Consolidated net loss	\$ (6.3)	\$	(1,958.0)
Adjustments to reconcile consolidated net loss to net cash provided by operating activities:			
Depreciation, depletion and amortization	770.2		769.0
Deferred income tax benefit	(33.3)		(239.6)
Share-based compensation expense	13.0		23.1
Pension and other postretirement cost, net of contributions	1.6		8.2
Cash surrender value increase in excess of premiums paid	(31.9)		(25.4)
Equity in (income) loss of unconsolidated entities	(7.1)		31.5
Loss on sale of RTS and Chattanooga	1.5		—
Gain on sale of businesses	—		(11.1)
Impairment of goodwill	—		1,893.0
Other impairment adjustments	(0.1)		387.7
Gain on disposal of assets, net	—		(9.6)
Other, net	(1.3)		(14.3)
Change in operating assets and liabilities, net of acquisitions and divestitures:			
Accounts receivable	26.8		170.3
Inventories	(55.7)		(44.8)
Other assets	(80.7)		(49.7)
Accounts payable	(14.6)		(214.3)
Income taxes	(175.7)		46.7
Accrued liabilities and other	(94.3)		(212.7)
Net cash provided by operating activities	312.1		550.0
Investing activities:			
Capital expenditures	(548.6)		(563.7)
Cash paid for purchase of businesses, net of cash received	—		(853.5)
Proceeds from settlement of Timber Note related to SPEs	860.0		—
Proceeds from corporate owned life insurance	5.0		6.7
Proceeds from sale of businesses	0.8		25.9
Proceeds from currency forward contracts	—		23.2
Proceeds from the sale of unconsolidated entities	1.0		—
Proceeds from sale of property, plant and equipment	38.7		18.7
Other, net	(0.2)		(0.8)
Net cash provided by (used for) investing activities	356.7		(1,343.5)
Financing activities:			
Additions to revolving credit facilities	86.9		52.9
Repayments of revolving credit facilities	—		(126.9)
Additions to debt	104.5		1,704.1
Repayments of debt	(70.2)		(841.7)
Changes in commercial paper, net	280.2		291.4
Other debt repayments, net	(29.2)		(16.1)
Repayment of Timber Loan related to SPEs	(774.0)		—
Cash dividends paid to stockholders	(155.6)		(140.3)
Other, net	(12.3)		(15.8)
Net cash (used for) provided by financing activities	(569.7)		907.6
Effect of exchange rate changes on cash, cash equivalents and restricted cash	2.2		(2.0)
Changes in cash, cash equivalents and restricted cash in assets held-for-sale	—		(8.9)
Increase in cash, cash equivalents and restricted cash	101.3		103.2
Cash, cash equivalents and restricted cash at beginning of period	393.4		260.2
Cash, cash equivalents and restricted cash at end of period	\$ 494.7	\$	363.4

See Accompanying Notes to Consolidated Financial Statements

WESTROCK COMPANY
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

Unless the context otherwise requires, “**we**”, “**us**”, “**our**”, “**WestRock**” and “**the Company**” refer to WestRock Company, its wholly-owned subsidiaries and its partially-owned consolidated subsidiaries.

We are a multinational provider of sustainable fiber-based paper and packaging solutions. We partner with our customers to provide differentiated, sustainable paper and packaging solutions that help them win in the marketplace. Our team members support customers around the world from our operating and business locations in North America, South America, Europe, Asia and Australia.

Note 1. Basis of Presentation and Significant Accounting Policies

Basis of Presentation

Our independent registered public accounting firm has not audited the accompanying interim financial statements. We derived the consolidated balance sheet at September 30, 2023 from the audited consolidated financial statements included in our Annual Report on Form 10-K for the fiscal year ended September 30, 2023 (the “**Fiscal 2023 Form 10-K**”). In the opinion of management, all normal recurring adjustments necessary for the fair presentation of the consolidated financial statements have been included for the interim periods reported.

The interim financial statements have been prepared in accordance with accounting principles generally accepted in the U.S. (“**GAAP**”) for interim financial information and with Article 10 of Regulation S-X of the Securities and Exchange Commission (“**SEC**”). Accordingly, they omit certain notes and other information from the interim financial statements presented in this report. Therefore, these interim financial statements should be read in conjunction with the Fiscal 2023 Form 10-K. The results for the three and six months ended March 31, 2024 are not necessarily indicative of results that may be expected for the full year.

On December 1, 2022, we completed the acquisition of the remaining 67.7% interest in Gondi, S.A. de C.V. (“**Grupo Gondi**”) for \$969.8 million in cash and the assumption of debt (“**Mexico Acquisition**”). We accounted for this acquisition as a business combination, resulting in its consolidation. See “**Note 3. Acquisitions**” for additional information.

On December 1, 2022, we sold our Eaton, IN, and Aurora, IL uncoated recycled paperboard mills for \$50 million, subject to a working capital adjustment. We received proceeds of \$25 million, a preliminary working capital settlement of \$0.9 million and are financing the remaining \$25 million. Pursuant to the terms of the sale agreement, we transferred the control of these mills to the buyer and recorded a pre-tax gain on sale of \$11.1 million recorded in Other (expense) income, net in our consolidated statements of operations. During the third quarter of fiscal 2023, we recorded a de minimis final working capital settlement.

Transaction Agreement with Smurfit Kappa

On September 12, 2023, we entered into a transaction agreement (the “**Transaction Agreement**”) with Smurfit Kappa Group plc, a public limited company incorporated in Ireland (“**Smurfit Kappa**”), Smurfit WestRock Limited (formerly known as Cepheidway Limited and to be re-registered as an Irish public limited company and renamed Smurfit WestRock plc), (“**ListCo**”), and Sun Merger Sub, LLC, a Delaware limited liability company and a wholly owned subsidiary of ListCo (“**Merger Sub**”).

The Transaction Agreement provides, among other things, and subject to the satisfaction or waiver of the conditions set forth therein, that (a) pursuant to a scheme of arrangement (the “**Scheme**”) each issued ordinary share of Smurfit Kappa (the “**Smurfit Kappa Shares**”) will be exchanged for one ordinary share of ListCo (a “**ListCo Share**”), as a result of which Smurfit Kappa will become a wholly owned subsidiary of ListCo, and (b) following the implementation of the Scheme, Merger Sub will merge with and into the Company (the “**Merger**”) and, together with the Scheme, the “**Transaction**”), with the Company surviving the Merger as a wholly owned subsidiary of ListCo. As a result of the Merger, each share of common stock, par value \$0.01 per share, of the Company (the “**Common Stock**”), with certain exceptions, will be converted into the right to receive one ListCo Share and \$5.00 in cash. All shares owned by the Company, any Company subsidiary, Smurfit Kappa, Merger Sub or any of their respective

Notes to Consolidated Financial Statements (Unaudited) (Continued)

subsidiaries will be cancelled and will cease to exist, and no consideration will be delivered in exchange therefor. The Transaction Agreement also provides a mechanism for converting outstanding Company equity awards to ListCo awards. The Transaction is expected to close in early July 2024, conditional upon regulatory approvals, shareholder approvals and satisfaction of other closing conditions. We expect that the ListCo shares will be (i) registered under the Securities Exchange Act of 1934, as amended, and listed on the New York Stock Exchange ("NYSE") and (ii) listed on the standard listing segment of the Official List of the Financial Conduct Authority ("FCA") in the United Kingdom (or, subject to new draft listing rules being implemented by the FCA in their current form and taking effect at the relevant time following consummation of the Transaction, a new category thereunder with rules substantially similar to the rules currently applicable to companies listed on the standard listing segment of the Official List of the FCA) and admitted to trading on the main market for listed securities of the London Stock Exchange. Shares of our Common Stock will be delisted from the NYSE and deregistered under the Exchange Act.

The Transaction is subject to certain conditions set forth in the Transaction Agreement, including, but not limited to: certain regulatory clearances, approval by the shareholders and stockholders of both companies (the approval of the Scheme by 75% or more in value of the Smurfit Kappa Shares held by such shareholders of Smurfit Kappa that are present and voting at the Court Meeting (as defined in the Transaction Agreement), and the affirmative vote of the holders of a majority of the outstanding shares of Company Common Stock), the registration statement for the offer of ListCo Shares being declared effective by the SEC and the approval of the ListCo Shares for listing on the NYSE.

The Transaction Agreement contains certain termination rights for both parties. Upon termination of the Transaction Agreement under specified circumstances, including if our board changes or withdraws its recommendation to our stockholders or willfully breaches its non-solicitation covenant, we will be required to make a payment to Smurfit Kappa equal to \$147 million in cash. If the Transaction Agreement is terminated in connection with the failure to obtain our stockholders' approval, we will be required to make a payment to Smurfit Kappa equal to \$57 million in cash. Smurfit Kappa will be required to make payments to us in connection with the termination of the Transaction Agreement under specified circumstances.

The foregoing summary of the Transaction Agreement does not purport to be complete and is subject to and qualified in its entirety by the full text of the Transaction Agreement.

Reclassifications and Adjustments

Certain amounts in prior periods have been reclassified to conform with the current year presentation.

Significant Accounting Policies

See "**Note 1. Description of Business and Summary of Significant Accounting Policies**" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for a summary of our significant accounting policies.

Supplier Finance Program Obligations

We maintain supplier finance programs whereby we have entered into payment processing agreements with certain financial institutions. These agreements allow participating suppliers to track payment obligations from WestRock, and if voluntarily elected by the supplier, to sell payment obligations from WestRock to financial institutions at a discounted price. We are not a party to the agreements between the participating financial institutions and the suppliers in connection with the program, and we do not reimburse suppliers for any costs they incur for participation in the program. We have not pledged any assets as security or provided any guarantees as part of the programs. We have no economic interest in our suppliers' decisions to participate in the programs. Our responsibility is limited to making payment in full to the respective financial institution according to the terms originally negotiated with the supplier, which generally do not exceed 120 days. WestRock or the financial institutions may terminate the agreements upon 30 or 90 days' notice.

The outstanding payment obligations to financial institutions under these programs were \$412.7 million and \$425.8 million as of March 31, 2024 and September 30, 2023, respectively. These obligations are classified as accounts payable within the consolidated balance sheets.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Recent Accounting Developments

New Accounting Standards — Recently Adopted

In September 2022, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2022-04, "*Liabilities-Supplier Finance Programs (Subtopic 405-50): Disclosure of Supplier Finance Program Obligations*". This ASU requires that all entities that use supplier finance programs in connection with the purchase of goods and services disclose sufficient information about the program to allow a user of financial statements to understand the program's nature, activity during the period, changes from period to period, and potential magnitude. This ASU is effective for fiscal years beginning after December 15, 2022 (fiscal 2024 for us), except for the amendment on roll forward information, which is effective for fiscal years beginning after December 15, 2023 (fiscal 2025 for us), each with early adoption permitted. We adopted the provisions of this ASU beginning October 1, 2023, other than the rollforward disclosure requirement which we will adopt in fiscal 2025. The adoption did not have a material impact on our consolidated financial statements.

In March 2022, the FASB issued ASU 2022-01, "*Derivatives and Hedging (Topic 815): Fair Value Hedging – Portfolio Layer Method*". This ASU expands and clarifies the portfolio layer method for fair value hedges of interest rate risk. This ASU is effective for fiscal years beginning after December 15, 2022 (fiscal 2024 for us), including interim periods therein, with early adoption permitted. We adopted the provisions of this ASU beginning October 1, 2023. The adoption of this ASU did not have a material impact on our consolidated financial statements.

New Accounting Standards — Recently Issued

In December 2023, the FASB issued ASU 2023-09, "*Income Taxes (Topic 740): Improvements to Income Tax Disclosures*". This ASU expands disclosures in an entity's income tax rate reconciliation table and regarding cash taxes paid both in the U.S. and foreign jurisdictions. This update is effective for fiscal years beginning after December 15, 2024 (fiscal 2026 for us). All entities should apply the guidance prospectively but have the option to apply it retrospectively. Early adoption is permitted. We are evaluating the impact of this ASU.

In November 2023, the FASB issued ASU 2023-07, "*Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures*". This ASU expands disclosures about a public entity's reportable segments and requires more enhanced information about a reportable segment's expenses, interim segment profit or loss, and how a public entity's chief operating decision maker uses reported segment profit or loss information in assessing segment performance and allocating resources. The updates will be applied retrospectively to all periods presented in financial statements. This ASU is effective for annual periods beginning after December 15, 2023 (fiscal 2025 for us), and for interim periods beginning after December 15, 2024 (fiscal 2026 for us). Early adoption is permitted. We are evaluating the impact of this ASU.

Note 2. Revenue Recognition

Disaggregated Revenue

Accounting Standards Codification ("ASC") 606 "*Revenue from Contracts with Customers*" requires that we disaggregate revenue from contracts with customers into categories that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. The tables below disaggregate our revenue by geographical market and product type (segment). Net sales are attributed to geographical markets based on our selling location. See "**Note 7. Segment Information**" for additional information.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

The following tables summarize our disaggregated revenue by primary geographical markets (in millions):

	Three Months Ended March 31, 2024					
	Corrugated Packaging	Consumer Packaging	Global Paper	Distribution	Intersegment Sales	Total
U.S.	\$ 1,773.2	\$ 629.7	\$ 901.3	\$ 229.0	\$ (65.8)	\$ 3,467.4
Latin America	496.1	0.5	26.7	42.0	(4.0)	561.3
Canada	127.4	126.4	63.9	1.0	(0.9)	317.8
EMEA ⁽¹⁾	1.6	286.8	12.1	—	(2.6)	297.9
Asia Pacific	—	70.1	12.2	—	—	82.3
Total	<u>\$ 2,398.3</u>	<u>\$ 1,113.5</u>	<u>\$ 1,016.2</u>	<u>\$ 272.0</u>	<u>\$ (73.3)</u>	<u>\$ 4,726.7</u>

⁽¹⁾Europe, Middle East and Africa ("EMEA")

	Six Months Ended March 31, 2024					
	Corrugated Packaging	Consumer Packaging	Global Paper	Distribution	Intersegment Sales	Total
U.S.	\$ 3,569.6	\$ 1,223.5	\$ 1,721.8	\$ 477.1	\$ (126.8)	\$ 6,865.2
Latin America	981.5	6.6	50.2	82.4	(8.1)	1,112.6
Canada	262.5	243.1	115.0	2.2	(1.6)	621.2
EMEA	4.6	557.7	24.0	—	(4.0)	582.3
Asia Pacific	—	141.9	23.5	—	—	165.4
Total	<u>\$ 4,818.2</u>	<u>\$ 2,172.8</u>	<u>\$ 1,934.5</u>	<u>\$ 561.7</u>	<u>\$ (140.5)</u>	<u>\$ 9,346.7</u>

	Three Months Ended March 31, 2023					
	Corrugated Packaging	Consumer Packaging	Global Paper	Distribution	Intersegment Sales	Total
U.S.	\$ 2,001.6	\$ 741.7	\$ 1,056.3	\$ 260.3	\$ (84.6)	\$ 3,975.3
Latin America	485.0	12.5	35.1	44.2	(3.8)	573.0
Canada	138.0	134.5	54.4	2.8	(1.8)	327.9
EMEA	2.8	304.5	11.4	—	(0.2)	318.5
Asia Pacific	—	71.9	11.0	—	—	82.9
Total	<u>\$ 2,627.4</u>	<u>\$ 1,265.1</u>	<u>\$ 1,168.2</u>	<u>\$ 307.3</u>	<u>\$ (90.4)</u>	<u>\$ 5,277.6</u>

	Six Months Ended March 31, 2023					
	Corrugated Packaging	Consumer Packaging	Global Paper	Distribution	Intersegment Sales	Total
U.S.	\$ 3,975.1	\$ 1,444.7	\$ 2,079.0	\$ 537.0	\$ (156.1)	\$ 7,879.7
Latin America	710.5	64.2	68.7	85.6	(5.1)	923.9
Canada	275.1	258.2	99.9	6.2	(3.3)	636.1
EMEA	4.1	564.4	22.5	—	(0.3)	590.7
Asia Pacific	—	148.6	21.7	—	—	170.3
Total	<u>\$ 4,964.8</u>	<u>\$ 2,480.1</u>	<u>\$ 2,291.8</u>	<u>\$ 628.8</u>	<u>\$ (164.8)</u>	<u>\$ 10,200.7</u>

Revenue Contract Balances

Our contract assets relate to the manufacturing of certain products that have no alternative use to us, with right to payment for performance completed to date on these products, including a reasonable profit. Contract assets are reduced when the customer takes title to the goods and assumes the risks and rewards for the goods. Contract liabilities represent obligations to transfer goods or services to a customer for which we have received consideration. Contract liabilities are reduced once control of the goods is transferred to the customer.

The opening and closing balances of our contract assets and contract liabilities are as follows. Contract assets and contract liabilities are reported within Other current assets and Other current liabilities, respectively, on the consolidated balance sheets (in millions).

Notes to Consolidated Financial Statements (Unaudited) (Continued)

	Contract Assets (Short-Term)	Contract Liabilities (Short-Term)
Beginning balance - October 1, 2023	\$ 241.7	\$ 13.5
Decrease	(5.4)	(8.3)
Ending balance - March 31, 2024	<u>\$ 236.3</u>	<u>\$ 5.2</u>

Note 3. Acquisitions

When we obtain control of a business by acquiring its net assets, or some or all of its equity interest, we account for those acquisitions in accordance with ASC 805, "*Business Combinations*" ("**ASC 805**"). The estimated fair values of all assets acquired and liabilities assumed in acquisitions are provisional and may be revised as a result of additional information obtained during the measurement period of up to one year from the acquisition date.

Mexico Acquisition

On December 1, 2022, we completed the Mexico Acquisition. The acquiree is a leading integrated producer of fiber-based sustainable packaging solutions that operates four paper mills, nine corrugated packaging plants and six high graphic plants throughout Mexico, producing sustainable packaging for a wide range of end markets in the region. This acquisition provides us with further geographic and end market diversification as well as positions us to continue to grow in the attractive Latin American market.

See below for a summary of the purchase consideration transferred as defined under ASC 805 (in millions):

	Purchase Consideration
Cash consideration transferred for 67.7% interest	\$ 969.8
Fair value of the previously held interest	403.7
Settlement of preexisting relationships (net receivable from joint venture)	40.2
Purchase consideration transferred	<u>\$ 1,413.7</u>

In connection with the transaction, in the first quarter of fiscal 2023, we recognized a \$46.8 million non-cash, pre-tax loss (or \$24.6 million after release of a related deferred tax liability) on our original 32.3% investment. The loss is reflected in the Equity in income (loss) of unconsolidated entities line item in our consolidated statements of operations and included the write-off of historical foreign currency translation adjustments previously recorded in Accumulated other comprehensive loss in our consolidated balance sheet, as well as the difference between the fair value of the consideration paid and the carrying value of our prior ownership interest. The fair value of our previously held interest in the joint venture was estimated to be \$403.7 million at the acquisition date based on the cash consideration exchanged for acquiring the 67.7% of equity interest adjusted for the deemed payment of a control premium. This step-acquisition provided us with 100% control, and we met the other requirements under ASC 805 for the transaction to be accounted for using the acquisition method of accounting. We have included the financial results of the acquired operations in our Corrugated Packaging segment. Post acquisition, sales to the operations acquired in the Mexico Acquisition are eliminated from our Global Paper segment results.

The following table summarizes the fair values of the assets acquired and liabilities assumed in the Mexico Acquisition by major class of assets and liabilities as of the acquisition date, as well as adjustments made during the one year period from the acquisition date (referred to as "measurement period adjustments") (in millions):

Notes to Consolidated Financial Statements (Unaudited) (Continued)

	Amounts Recognized as of the Acquisition Date	Measurement Period Adjustments ⁽¹⁾⁽²⁾	Amounts Recognized as of Acquisition Date (as Adjusted)
Cash and cash equivalents	\$ 116.3	\$ —	\$ 116.3
Current assets, excluding cash and cash equivalents	697.0	(71.2)	625.8
Property, plant and equipment	1,380.3	43.0	1,423.3
Goodwill	231.2	6.2	237.4
Other noncurrent assets	101.4	0.6	102.0
Total assets acquired	2,526.2	(21.4)	2,504.8
Current portion of debt ⁽³⁾	13.2	—	13.2
Current liabilities, excluding debt	384.8	(50.4)	334.4
Long-term debt due after one year ⁽³⁾	591.4	36.2	627.6
Pension liabilities, net of current portion	35.2	(3.1)	32.1
Deferred income taxes	69.8	(4.1)	65.7
Other noncurrent liabilities	18.1	—	18.1
Total liabilities assumed	1,112.5	(21.4)	1,091.1
Net assets acquired	\$ 1,413.7	\$ —	\$ 1,413.7

(1) The measurement period adjustments did not have a significant impact on our consolidated statements of operations in any period.

(2) The measurement period adjustments were primarily due to refinements to the carrying amounts of certain assets and liabilities. The net impact of the measurement period adjustments resulted in a net increase in goodwill.

(3) Includes \$494.8 million of debt that we assumed and repaid in connection with the closing of the Mexico Acquisition. The remaining balance relates to current and long-term portions of finance leases.

Goodwill is calculated as the excess of the consideration transferred over the net assets recognized and represents the estimated future economic benefits arising from other assets acquired that could not be individually identified and separately recognized. The fair value assigned to goodwill is primarily attributable to buyer-specific synergies expected to arise after the acquisition (e.g., enhanced reach of the combined organization and other synergies), the assembled work force, and the establishment of deferred tax liabilities for the difference between book and tax basis of the assets and liabilities acquired. The goodwill is not amortizable for income tax purposes.

Transaction costs to effect the Mexico Acquisition are expensed as incurred and recorded within Restructuring and other costs, net. See **"Note 4. Restructuring and Other Costs, Net"** for additional information.

Note 4. Restructuring and Other Costs, Net

Summary of Restructuring and Other Initiatives

We recorded pre-tax restructuring and other costs, net of \$81.2 million and \$146.7 million for the three and six months ended March 31, 2024, respectively, and \$435.8 million and \$467.9 for the three and six months ended March 31, 2023, respectively. Of these costs, \$34.5 million and \$350.7 million for the six months ended March 31, 2024 and 2023, respectively, were non-cash. These amounts are not comparable since the timing and scope of the individual actions associated with each restructuring, acquisition, integration or divestiture can vary. We present our restructuring and other costs, net in more detail below.

The following table summarizes our Restructuring and other costs, net (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Restructuring	\$ 47.9	\$ 432.3	\$ 110.6	\$ 447.7
Other	33.3	3.5	36.1	20.2
Restructuring and other costs, net	\$ 81.2	\$ 435.8	\$ 146.7	\$ 467.9

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Restructuring

Our restructuring charges are primarily associated with restructuring portions of our operations (i.e., partial or complete facility closures). A partial facility closure may consist of shutting down a machine and/or a workforce reduction. We have previously incurred reduction in workforce actions, facility closure activities, impairment costs and certain lease terminations from time to time.

We are committed to improving our return on invested capital as well as maximizing the performance of our assets. In fiscal 2023, we announced our plan to permanently cease operating our Tacoma, WA and North Charleston, SC containerboard mills. These mills ceased production in September 2023 and June 2023, respectively. The Tacoma and North Charleston mills' annual production capacity was 510,000 tons and 550,000 tons, respectively, of which approximately three-fifths and two-thirds, respectively, was shipped to external customers of the Global Paper segment. The combination of high operating costs and the need for significant capital investment were the determining factors in the decision to cease operations at these mills.

By closing these mills, significant capital that would have been required to keep the mills competitive in the future is expected to be deployed to improve key assets. Charges recognized are reflected in the table below in the Global Paper segment. We expect to record future restructuring charges, primarily associated with carrying costs. We expect these costs to be partially offset in a future period by proceeds from the sale of these facilities.

On May 1, 2024, we sold our North Charleston, SC containerboard mill and received proceeds of \$99 million after certain fees and escrows. While our accounting is preliminary, we estimate recording a gain on sale of approximately \$54 million to restructuring and other costs, net.

The numbers in the table below, particularly in the cumulative and total expected columns, also include various impairments and other charges associated with our fiscal 2022 decisions to permanently cease operations at our Panama City, FL mill and to permanently close the corrugated medium manufacturing operations at the St. Paul, MN mill. See "**Note 5. Restructuring and Other Costs, Net**" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for additional information.

While restructuring costs are not charged to our segments and, therefore, do not reduce each segment's Adjusted EBITDA (as hereinafter defined), we highlight the segment to which the charges relate. Since we do not allocate restructuring costs to our segments, charges incurred in the Global Paper segment will represent all charges associated with our vertically integrated mills and recycling operations. These operations manufacture for the benefit of each reportable segment that ultimately sells the associated paper and packaging products to our external customers.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

The following table presents a summary of restructuring charges related to active restructuring initiatives that we incurred during the three and six months ended March 31, 2024 and 2023, the cumulative recorded amount since we started the initiatives and our estimates of the total charges we expect to incur (in millions). These estimates are subject to a number of assumptions, and actual results may differ.

	Three Months Ended March 31,		Six Months Ended March 31,				Total Expected
	2024	2023	2024	2023	Cumulative		
Corrugated Packaging							
PP&E and related costs	\$ 0.3	\$ (0.3)	\$ 0.6	\$ (1.2)	\$ 13.0	\$	13.0
Severance and other employee costs	0.2	3.6	4.7	5.3	23.4		23.4
Other restructuring costs	1.9	0.1	5.1	0.2	12.8		34.0
Restructuring total	\$ 2.4	\$ 3.4	\$ 10.4	\$ 4.3	\$ 49.2	\$	70.4
Consumer Packaging							
PP&E and related costs	\$ 1.5	\$ —	\$ 2.2	\$ —	\$ 6.5	\$	6.5
Severance and other employee costs	6.0	2.2	24.6	8.6	52.3		52.3
Other restructuring costs	2.9	(0.2)	4.5	(0.5)	11.2		19.7
Restructuring total	\$ 10.4	\$ 2.0	\$ 31.3	\$ 8.1	\$ 70.0	\$	78.5
Global Paper							
PP&E and related costs	\$ 5.1	\$ 339.7	\$ 1.0	\$ 338.6	\$ 956.7	\$	956.8
Severance and other employee costs	0.2	19.3	(4.9)	19.1	37.1		37.6
Other restructuring costs	25.8	63.0	69.8	69.0	194.6		250.3
Restructuring total	\$ 31.1	\$ 422.0	\$ 65.9	\$ 426.7	\$ 1,188.4	\$	1,244.7
Distribution							
Severance and other employee costs	\$ (0.3)	\$ 1.0	\$ (0.4)	\$ 1.0	\$ 1.4	\$	1.4
Other restructuring costs	—	0.1	(2.8)	0.1	8.2		10.2
Restructuring total	\$ (0.3)	\$ 1.1	\$ (3.2)	\$ 1.1	\$ 9.6	\$	11.6
Corporate							
PP&E and related costs	\$ —	\$ 0.2	\$ —	\$ 0.6	\$ 2.6	\$	2.6
Severance and other employee costs	0.9	1.7	1.2	3.9	8.4		8.4
Other restructuring costs	3.4	1.9	5.0	3.0	23.0		26.6
Restructuring total	\$ 4.3	\$ 3.8	\$ 6.2	\$ 7.5	\$ 34.0	\$	37.6
Total							
PP&E and related costs	\$ 6.9	\$ 339.6	\$ 3.8	\$ 338.0	\$ 978.8	\$	978.9
Severance and other employee costs	7.0	27.8	25.2	37.9	122.6		123.1
Other restructuring costs	34.0	64.9	81.6	71.8	249.8		340.8
Restructuring total	\$ 47.9	\$ 432.3	\$ 110.6	\$ 447.7	\$ 1,351.2	\$	1,442.8

We have defined "PP&E and related costs" as used in this **Note 4** primarily as property, plant and equipment write-downs, subsequent adjustments to fair value for assets classified as held for sale, subsequent (gains) or losses on sales of property, plant and equipment, related parts and supplies on such assets, and deferred major maintenance costs, if any. We define "Other restructuring costs" as lease or other contract termination costs, facility carrying costs, equipment and inventory relocation costs, and other items, including impaired intangibles attributable to our restructuring actions.

Other Costs

Our other costs consist of acquisition, integration and divestiture costs. We incur costs when we acquire or divest businesses. Acquisition costs include costs associated with transactions, whether consummated or not, such as advisory, legal, accounting, valuation and other professional or consulting fees, as well as litigation costs associated with those activities. We incur integration costs pre- and post-acquisition that reflect work performed to facilitate merger and acquisition integration, such as work associated with information systems and other projects including spending to support future acquisitions, and primarily consist of professional services and labor.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Divestiture costs consist primarily of similar professional fees. We consider acquisition, integration and divestiture costs to be corporate costs regardless of the segment or segments involved in the transaction.

The following table presents our acquisition, integration and divestiture costs (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Acquisition costs	\$ 31.7	\$ 1.2	\$ 33.6	\$ 12.2
Integration costs	1.4	1.8	2.0	6.1
Divestiture costs	0.2	0.5	0.5	1.9
Other total	<u>\$ 33.3</u>	<u>\$ 3.5</u>	<u>\$ 36.1</u>	<u>\$ 20.2</u>

Acquisition costs in fiscal 2024 and 2023 in the table above primarily include transaction costs related to the Transaction and the Mexico Acquisition, respectively.

Accruals

The following table summarizes the changes in the restructuring accrual, which is primarily composed of accrued severance and other employee costs, and a reconciliation of the restructuring accrual charges to the line item **"Restructuring and other costs, net"** on our consolidated statements of operations (in millions):

	Six Months Ended March 31,	
	2024	2023
Accrual at beginning of fiscal year	\$ 55.5	\$ 25.2
Additional accruals	35.7	40.2
Payments	(22.8)	(18.9)
Adjustment to accruals	(3.4)	(2.5)
Foreign currency rate changes and other	0.2	—
Accrual at March 31	<u>\$ 65.2</u>	<u>\$ 44.0</u>

Reconciliation of accruals and charges to restructuring and other costs, net (in millions):

	Six Months Ended March 31,	
	2024	2023
Additional accruals and adjustments to accruals (see table above)	\$ 32.3	\$ 37.7
PP&E and related costs	3.8	338.0
Severance and other employee costs	1.8	0.2
Acquisition costs	24.7	12.2
Integration costs	2.0	6.1
Divestiture costs	0.5	1.9
Other restructuring costs	81.6	71.8
Total restructuring and other costs, net	<u>\$ 146.7</u>	<u>\$ 467.9</u>

Note 5. Retirement Plans

We have defined benefit pension plans and other postretirement benefit plans for certain U.S. and non-U.S. employees. Certain plans were frozen for salaried and non-union hourly employees at various times in the past, and nearly all of our remaining U.S. salaried and U.S. non-union hourly employees accruing benefits ceased accruing benefits as of December 31, 2020. In addition, we participate in several multiemployer pension plans ("MEPP" or "MEPPs") that provide retirement benefits to certain union employees in accordance with various collective bargaining agreements and have participated in other MEPPs in the past. We also have supplemental executive retirement plans and other non-qualified defined benefit pension plans that provide unfunded supplemental retirement benefits to certain of our current and former executives. See **"Note 6. Retirement Plans"**

Notes to Consolidated Financial Statements (Unaudited) (Continued)

of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for more information regarding our involvement with retirement plans.

MEPPs

In the normal course of business, we evaluate our potential exposure to MEPPs, including potential withdrawal liabilities. In fiscal 2018, we submitted formal notification to withdraw from the Pace Industry Union-Management Pension Fund ("PIUMPF") and recorded a withdrawal liability and a liability for our proportionate share of PIUMPF's accumulated funding deficiency. Subsequently, in fiscal 2019 and 2020, we received demand letters from PIUMPF, including a demand for withdrawal liabilities and for our proportionate share of PIUMPF's accumulated funding deficiency. In July 2021, PIUMPF filed suit against us in the U.S. District Court for the Northern District of Georgia claiming the right to recover our pro rata share of the pension fund's accumulated funding deficiency along with interest, liquidated damages and attorney's fees. We believe we are adequately reserved for this matter. See "Note 6. Retirement Plans — Multiemployer Plans" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for additional information on our MEPPs and see "Note 16. Commitments and Contingencies — Other Litigation" for additional information on the litigation.

At March 31, 2024 and September 30, 2023, we had recorded withdrawal liabilities of \$207.2 million and \$203.2 million, respectively, including liabilities associated with PIUMPF's accumulated funding deficiency demands.

Pension and Postretirement Cost

The following table presents a summary of the components of net pension cost (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Service cost	\$ 6.3	\$ 7.9	\$ 12.9	\$ 15.4
Interest cost	67.0	64.4	132.5	128.1
Expected return on plan assets	(77.0)	(75.5)	(153.0)	(151.3)
Amortization of net actuarial loss	8.1	14.7	16.2	29.2
Amortization of prior service cost	2.2	1.9	3.9	4.0
Company defined benefit plan cost	6.6	13.4	12.5	25.4
Multiemployer and other plans	0.4	0.4	0.8	0.7
Net pension cost	<u>\$ 7.0</u>	<u>\$ 13.8</u>	<u>\$ 13.3</u>	<u>\$ 26.1</u>

The non-service elements of our pension and postretirement cost set forth in this Note 5 are reflected in the consolidated statements of operations line item "Pension and other postretirement non-service cost". The service cost components are reflected in "Cost of goods sold" and "Selling, general and administrative expense excluding intangible amortization" line items.

We maintain other postretirement benefit plans that provide certain health care and life insurance benefits for certain salaried and hourly employees who meet specified age and service requirements as defined by the plans. The following table presents a summary of the components of the net postretirement cost (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Service cost	\$ 0.2	\$ 0.2	\$ 0.4	\$ 0.4
Interest cost	1.8	1.8	3.7	3.6
Amortization of net actuarial gain	(1.3)	(1.2)	(2.6)	(2.3)
Amortization of prior service credit	(0.2)	(0.1)	(0.3)	(0.3)
Net postretirement cost	<u>\$ 0.5</u>	<u>\$ 0.7</u>	<u>\$ 1.2</u>	<u>\$ 1.4</u>

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Employer Contributions

During the three and six months ended March 31, 2024, we made contributions to our qualified and supplemental defined benefit pension plans of \$4.5 million and \$8.8 million, respectively, and for the three and six months ended March 31, 2023, we made contributions of \$7.4 million and \$15.0 million, respectively.

During the three and six months ended March 31, 2024, we funded an aggregate of \$1.5 million and \$3.3 million, respectively, to our other postretirement benefit plans and for the three and six months ended March 31, 2023, we funded an aggregate of \$2.1 million and \$3.6 million, respectively.

Note 6. Income Taxes

The effective tax rate for the three and six months ended March 31, 2024 was a benefit of 156.3% and 40.6%, respectively. The effective tax rates were impacted by benefits from research and development credits and other credits, partially offset by (i) the exclusion of tax benefits related to losses recorded by certain foreign operations, (ii) interest accrued on uncertain tax benefits, (iii) the inclusion of state taxes and (iv) income derived from certain foreign jurisdictions subject to higher tax rates.

The effective tax rate for the three and six months ended March 31, 2023 was a benefit of 5.5% and 5.3%, respectively. The effective tax rates were impacted by (i) the tax effects of the goodwill impairment, (ii) the tax effects related to the Mexico Acquisition (iii) research and development and other tax credits (iv) the inclusion of state taxes, (v) income derived from certain foreign jurisdictions subject to higher tax rates and (vi) the exclusion of tax benefits related to losses recorded by certain foreign operations.

During the six months ended March 31, 2024 and March 31, 2023, cash paid for income taxes, net of refunds, was \$203.5 million and \$86.2 million, respectively.

On August 16, 2022, the Inflation Reduction Act was signed into law, with tax provisions primarily focused on implementing a 15% minimum tax on global adjusted financial statement income and a 1% excise tax on share repurchases. We do not believe the provisions of the Inflation Reduction Act will have a material impact on our financial results.

Note 7. Segment Information

We report our financial results of operations in the following four reportable segments:

- **Corrugated Packaging**, which substantially consists of our integrated corrugated converting operations and generates its revenues primarily from the sale of corrugated containers and other corrugated products, including the operations acquired in the Mexico Acquisition;
- **Consumer Packaging**, which consists of our integrated consumer converting operations and generates its revenues primarily from the sale of consumer packaging products such as folding cartons, interior partitions (before divestiture in September 2023) and other consumer products;
- **Global Paper**, which consists of our commercial paper operations and generates its revenues primarily from the sale of containerboard and paperboard to external customers; and
- **Distribution**, which consists of our distribution and display assembly operations and generates its revenues primarily from the distribution of packaging products and assembly of display products.

We determined our operating segments based on the products and services we offer. Our operating segments are consistent with our internal management structure, and we do not aggregate operating segments. We report the benefit of vertical integration with our mills in each reportable segment that ultimately sells the associated paper and packaging products to our external customers. We account for intersegment sales at prices that approximate market prices.

Adjusted EBITDA is our measure of segment profitability in accordance with ASC 280, "Segment Reporting" ("**ASC 280**") because it is used by our chief operating decision maker ("**CODM**") to make decisions regarding

Notes to Consolidated Financial Statements (Unaudited) (Continued)

allocation of resources and to assess segment performance. Certain items are not allocated to our operating segments and, thus, the information that our CODM uses to make operating decisions and assess performance does not reflect such amounts. Adjusted EBITDA is defined as pre-tax earnings of a reportable segment before depreciation, depletion and amortization, and excludes the following items our CODM does not consider part of our segment performance: restructuring and other costs, net, impairment of goodwill, non-allocated expenses, interest expense, net, other (expense) income, net, loss on sale of RTS and Chattanooga, and other adjustments – each as outlined in the table below (“**Adjusted EBITDA**”). Management believes excluding these items is useful in the evaluation of operating performance from period to period because these items are not representative of our ongoing operations or are items our CODM does not consider part of our reportable segments.

The tables in this **Note 7** show selected financial data for our reportable segments (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Net sales (aggregate):				
Corrugated Packaging	\$ 2,398.3	\$ 2,627.4	\$ 4,818.2	\$ 4,964.8
Consumer Packaging	1,113.5	1,265.1	2,172.8	2,480.1
Global Paper	1,016.2	1,168.2	1,934.5	2,291.8
Distribution	272.0	307.3	561.7	628.8
Total	\$ 4,800.0	\$ 5,368.0	\$ 9,487.2	\$ 10,365.5
Less net sales (intersegment):				
Corrugated Packaging	\$ 62.9	\$ 81.6	\$ 122.1	\$ 150.0
Consumer Packaging	8.4	7.5	13.7	12.2
Distribution	2.0	1.3	4.7	2.6
Total	\$ 73.3	\$ 90.4	\$ 140.5	\$ 164.8
Net sales (unaffiliated customers):				
Corrugated Packaging	\$ 2,335.4	\$ 2,545.8	\$ 4,696.1	\$ 4,814.8
Consumer Packaging	1,105.1	1,257.6	2,159.1	2,467.9
Global Paper	1,016.2	1,168.2	1,934.5	2,291.8
Distribution	270.0	306.0	557.0	626.2
Total	\$ 4,726.7	\$ 5,277.6	\$ 9,346.7	\$ 10,200.7
Adjusted EBITDA:				
Corrugated Packaging	\$ 317.9	\$ 407.5	\$ 645.7	\$ 736.9
Consumer Packaging	200.3	218.6	366.5	401.9
Global Paper	129.5	187.1	247.9	344.4
Distribution	8.9	9.3	17.9	20.1
Total	656.6	822.5	1,278.0	1,503.3
Depreciation, depletion and amortization	(388.4)	(395.8)	(770.2)	(769.0)
Restructuring and other costs, net	(81.2)	(435.8)	(146.7)	(467.9)
Impairment of goodwill	—	(1,893.0)	—	(1,893.0)
Non-allocated expenses	(38.3)	(33.9)	(89.0)	(62.6)
Interest expense, net	(100.8)	(108.4)	(202.2)	(205.7)
Other (expense) income, net	(13.5)	(17.8)	(18.2)	7.4
Loss on sale of RTS and Chattanooga	(2.0)	—	(1.5)	—
Other adjustments	(26.0)	(59.4)	(60.8)	(179.0)
Income (loss) before income taxes	\$ 6.4	\$ (2,121.6)	\$ (10.6)	\$ (2,066.5)

See “**Note 4. Restructuring and Other Costs, Net**” for additional information on how the Restructuring and other costs, net relate to our reportable segments.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Additional selected financial data (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Depreciation, depletion and amortization:				
Corrugated Packaging	\$ 202.6	\$ 211.2	\$ 407.9	\$ 403.4
Consumer Packaging	90.9	85.5	177.4	169.6
Global Paper	85.6	91.2	166.7	180.3
Distribution	7.5	6.9	14.8	13.8
Corporate	1.8	1.0	3.4	1.9
Total	\$ 388.4	\$ 395.8	\$ 770.2	\$ 769.0
Other adjustments:				
Corrugated Packaging	\$ 1.7	\$ 4.7	\$ 6.8	\$ 54.5
Consumer Packaging	3.4	28.0	7.0	59.6
Global Paper	0.7	9.1	2.2	26.6
Distribution	—	—	(0.3)	—
Corporate	20.2	17.6	45.1	38.3
Total	\$ 26.0	\$ 59.4	\$ 60.8	\$ 179.0
Equity in income (loss) of unconsolidated entities:				
Corrugated Packaging	\$ 2.8	\$ 4.0	\$ 6.0	\$ (31.8)
Consumer Packaging	0.1	—	0.1	—
Global Paper	—	0.5	1.0	0.3
Total	\$ 2.9	\$ 4.5	\$ 7.1	\$ (31.5)

Other adjustments in the table above for the three months ended March 31, 2024 consist primarily of:

- business systems transformation costs in Corporate of \$20.2 million, and
- losses at facilities in the process of being closed of \$5.8 million (excluding depreciation and amortization), split across our segments.

Other adjustments in the table above for the six months ended March 31, 2024 consist primarily of:

- business systems transformation costs in Corporate of \$45.1 million, and
- losses at facilities in the process of being closed of \$14.9 million (excluding depreciation and amortization), split across our segments.

Other adjustments in the table above for the three months ended March 31, 2023 consist primarily of:

- incremental work stoppage costs at our Mahrt mill of \$27.2 million pre-tax in the Consumer Packaging segment and \$9.0 million pre-tax in the Global Paper segment,
- business systems transformation costs in Corporate of \$17.5 million, and
- acquisition accounting inventory-related adjustments of \$4.6 million in Corrugated Packaging.

Other adjustments in the table above for the six months ended March 31, 2023 consist primarily of:

- a \$46.8 million non-cash, pre-tax loss in the Corrugated Packaging segment related to the Mexico Acquisition as discussed in "**Note 3. Acquisitions**",
- incremental work stoppage costs at our Mahrt mill of \$58.5 million pre-tax in our Consumer Packaging segment and \$19.3 million pre-tax in our Global Paper segment,
- business systems transformation costs in Corporate of \$37.7 million, and
- acquisition accounting inventory-related adjustments of \$7.6 million and \$5.5 million in the Corrugated Packaging and Global Paper segments, respectively.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Prior Year Goodwill Impairment

We review the carrying value of our goodwill annually at the beginning of the fourth quarter of each fiscal year, or more often if events or changes in circumstances indicate that the carrying amount may exceed fair value. In the second quarter of fiscal 2023, due to the sustained decrease in our market capitalization and the further deterioration of macroeconomic conditions, including the impact of soft demand, pricing pressure and elevated inflation, which negatively affected our long-term forecasts in certain segments, we concluded that impairment indicators existed. As a result, we completed an interim quantitative goodwill impairment test in conjunction with our normal quarterly reporting process and recorded a pre-tax, non-cash impairment charge of \$1,893.0 million (\$1,829.8 million after-tax); \$1,378.7 million in the Global Paper reportable segment and \$514.3 million in the Corrugated Packaging reportable segment. See "Note 8. Segment Information — Interim Goodwill Impairment Analysis" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for additional information.

Note 8. Interest Expense, Net

The components of interest expense, net are as follows (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Interest expense	\$ (136.7)	\$ (134.3)	\$ (276.2)	\$ (253.2)
Interest income	35.9	25.9	74.0	47.5
Interest expense, net	<u>\$ (100.8)</u>	<u>\$ (108.4)</u>	<u>\$ (202.2)</u>	<u>\$ (205.7)</u>

Cash paid for interest, net of amounts capitalized, was \$237.7 million and \$213.5 million during the six months ended March 31, 2024 and March 31, 2023, respectively.

Note 9. Inventories

We value substantially all of our U.S. inventories at the lower of cost or market, with cost determined on a last-in first-out ("LIFO") basis. We value all other inventories at the lower of cost and net realizable value, with cost determined using methods that approximate cost computed on a first-in first-out ("FIFO") basis. These other inventories represent primarily foreign inventories, distribution business inventories, spare parts inventories and certain inventoried supplies.

The components of inventories were as follows (in millions):

	March 31, 2024	September 30, 2023
Finished goods and work in process	\$ 1,022.2	\$ 1,044.9
Raw materials	1,016.4	1,049.8
Spare parts and supplies	568.2	578.2
Inventories at FIFO cost	2,606.8	2,672.9
LIFO reserve	(278.4)	(341.4)
Net inventories	<u>\$ 2,328.4</u>	<u>\$ 2,331.5</u>

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Note 10. Property, Plant and Equipment

The components of property, plant and equipment were as follows (in millions):

	March 31, 2024	September 30, 2023
Property, plant and equipment at cost:		
Land and buildings	\$ 3,135.7	\$ 2,994.7
Machinery and equipment	17,763.8	17,682.4
Forestlands	109.9	105.2
Transportation equipment	27.3	27.3
Leasehold improvements	98.7	98.8
Construction in progress	911.3	967.8
	22,046.7	21,876.2
Less: accumulated depreciation, depletion and amortization	(10,806.0)	(10,813.0)
Property, plant and equipment, net	<u>\$ 11,240.7</u>	<u>\$ 11,063.2</u>

Accrued additions to property, plant and equipment at March 31, 2024 and September 30, 2023 were \$147.2 million and \$165.2 million, respectively.

Note 11. Fair Value

Assets and Liabilities Measured or Disclosed at Fair Value

We estimate fair values in accordance with ASC 820, "Fair Value Measurement". We have not changed the valuation techniques for measuring the fair value of any financial assets or liabilities during the fiscal year. See "**Note 13. Fair Value**" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for more information. We disclose the fair value of our debt in "**Note 12. Debt**". We disclose the fair value of our derivative instruments in "**Note 14. Derivatives**" and our restricted assets and non-recourse liabilities held by special purpose entities in "**Note 15. Special Purpose Entities**". We disclose the fair value of our pension and postretirement assets and liabilities in "**Note 6. Retirement Plans**" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K.

Financial Instruments Not Recognized at Fair Value

Financial instruments not recognized at fair value on a recurring or nonrecurring basis include cash and cash equivalents, accounts receivable, certain other current assets, short-term debt, accounts payable, certain other current liabilities and long-term debt. With the exception of long-term debt, the carrying amounts of these financial instruments generally approximate their fair values due to their short maturities.

Nonrecurring Fair Value Measurements

We measure certain assets and liabilities at fair value on a nonrecurring basis. These assets and liabilities include equity method investments when they become subject to fair value remeasurement upon obtaining control due to a step-up acquisition or when they are deemed to be other-than-temporarily impaired, investments for which the fair value measurement alternative is elected, assets acquired and liabilities assumed when they are deemed to be other-than-temporarily impaired, assets acquired and liabilities assumed in a merger or an acquisition or in a nonmonetary exchange, property, plant and equipment, right-of-use ("ROU") assets related to operating or finance leases, and goodwill and other intangible assets that are written down to fair value when they are held for sale or determined to be impaired. In the second quarter of fiscal 2023, we recorded a \$1.9 billion pre-tax, non-cash goodwill impairment charge. See "**Note 7. Segment Information**" for additional information. See "**Note 4. Restructuring and Other Costs, Net**" for impairments associated with restructuring activities including the impairment of our North Charleston, SC containerboard mill in the second quarter of fiscal 2023 and other such

Notes to Consolidated Financial Statements (Unaudited) (Continued)

similar items presented as "PP&E and related costs". During the three and six months ended March 31, 2024 and 2023, we did not have any significant nonfinancial assets or liabilities, other than goodwill and restructuring, that were measured at fair value on a nonrecurring basis in periods subsequent to initial recognition.

Accounts Receivable Monetization Agreements

On September 11, 2023, we terminated our existing \$700.0 million accounts receivable monetization facility to sell to a third-party financial institution all of the short-term receivables generated from certain customer trade accounts. On the same date, we entered into a new replacement \$700.0 million facility (the "**Monetization Agreement**") with Coöperatieve Rabobank U.A., New York Branch, as purchaser, ("**Rabo**") on substantially the same terms as the former agreement. The Monetization Agreement provides for, among other things, (i) an extension of the scheduled termination date until September 13, 2024, and (ii) the ability to effectuate the Transaction without any additional consent from Rabo or the triggering of a notification event under the Monetization Agreement. The terms of the Monetization Agreement limit the balance of receivables sold to the amount available to fund such receivables sold, thereby eliminating the receivable for proceeds from the financial institution at any transfer date. Transfers under the Monetization Agreement meet the requirements to be accounted for as sales in accordance with guidance in ASC 860, "*Transfers and Servicing*" ("**ASC 860**"). We pay a monthly yield on investment to Rabo at a rate equal to adjusted Term SOFR plus a margin on the outstanding amount of Rabo's investment.

We also have a similar \$110.0 million facility that was amended on December 2, 2022 to extend the term through December 4, 2023 and to include certain general revisions. The facility was again amended on December 4, 2023 to include certain fee and other general revisions, including the extension of the term through December 4, 2024 and the ability to effectuate the Transaction without any additional consent from the counterparty. The facility purchase limit was unchanged and the facility remains uncommitted.

The customers from these facilities are not included in the Receivables Securitization Facility (as hereinafter defined) that is discussed in "**Note 12. Debt**".

The following table presents a summary of these accounts receivable monetization agreements for the six months ended March 31, 2024 and March 31, 2023 (in millions):

	Six Months Ended March 31,	
	2024	2023
Receivable from financial institutions at beginning of fiscal year	\$ —	\$ —
Receivables sold to the financial institutions and derecognized	(1,330.3)	(1,426.9)
Receivables collected by financial institutions	1,338.5	1,432.0
Cash payments to financial institutions	(8.2)	(5.1)
Receivable from financial institutions at March 31	<u>\$ —</u>	<u>\$ —</u>

Receivables sold under these accounts receivable monetization agreements as of the respective balance sheet dates were approximately \$684.0 million and \$692.2 million as of March 31, 2024 and September 30, 2023, respectively.

Cash proceeds related to the receivables sold are included in Net cash provided by operating activities in the consolidated statements of cash flows in the accounts receivable line item. While the expense recorded in connection with the sale of receivables may vary based on current rates and levels of receivables sold, the expense recorded in connection with the sale of receivables was \$13.1 million and \$25.4 million for the three and six months ended March 31, 2024, respectively, and \$13.3 million and \$24.2 million for the three and six months ended March 31, 2023, respectively, and is recorded in "Other (expense) income, net" in the consolidated statements of operations. Although the sales are made without recourse, we maintain continuing involvement with the sold receivables as we provide collections services related to the transferred assets. The associated servicing liability is not material given the high credit quality of the customers underlying the receivables and the anticipated short collection period.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Note 12. Debt

Our outstanding indebtedness consists primarily of public bonds and borrowings under credit facilities. The public bonds issued by WRKCo Inc. ("WRKCo") and WestRock MWV, LLC ("MWV") are guaranteed by WestRock Company and certain of its subsidiaries. The public bonds are unsecured, unsubordinated obligations that rank equally in right of payment with all of our existing and future unsecured, unsubordinated obligations. The bonds are effectively subordinated to any of our existing and future secured debt to the extent of the value of the assets securing such debt and to the obligations of our non-debtor/guarantor subsidiaries. The industrial development bonds associated with the finance lease obligations of MWV are guaranteed by WestRock Company and certain of its subsidiaries. At March 31, 2024, all of our debt was unsecured with the exception of our Receivables Securitization Facility (as defined below) and finance lease obligations.

The following table shows the carrying value of the individual components of our debt (in millions):

	March 31, 2024	September 30, 2023
Public bonds due fiscal 2025 to 2028	\$ 2,940.3	\$ 2,938.6
Public bonds due fiscal 2029 to 2033	2,732.3	2,739.5
Public bonds due fiscal 2037 to 2047	177.1	177.3
Revolving credit and swing facilities	86.3	32.0
Term loan facilities	1,347.9	1,347.4
Receivables securitization	525.0	425.0
Commercial paper	564.1	283.9
International and other debt	34.2	61.9
Finance lease obligations	520.1	472.6
Vendor financing and commercial card programs	108.4	105.7
Total debt	9,035.7	8,583.9
Less: current portion of debt	1,317.5	533.0
Long-term debt due after one year	\$ 7,718.2	\$ 8,050.9

A portion of the debt classified as long-term may be paid down earlier than scheduled at our discretion without penalty. Our credit facilities contain certain restrictive covenants, including a covenant to satisfy a debt to capitalization ratio. We test and report our compliance with these covenants as required by these facilities and were in compliance with them as of March 31, 2024.

The estimated fair value of our debt was approximately \$8.8 billion as of March 31, 2024 and \$8.1 billion at September 30, 2023. The fair value of our debt is categorized as level 2 within the fair value hierarchy and either is primarily based on quoted prices for those or similar instruments in a less active market, or approximates their carrying amount, as the variable interest rates reprice frequently at observable current market rates.

See "Note 14. Debt" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for additional information on our debt, including interest rates on that debt.

Public Bonds

On September 26, 2023, following completion of consent solicitations, we entered into supplemental indentures governing our outstanding: (i) \$600 million aggregate principal amount of 3.750% senior notes due March 2025; (ii) \$750 million aggregate principal amount of 4.650% senior notes due March 2026; (iii) \$500 million aggregate principal amount of 3.375% senior notes due September 2027; (iv) \$600 million aggregate principal amount of 4.000% senior notes due March 2028 and (v) \$750 million aggregate principal amount of 4.900% senior notes due March 2029 to, among other things, amend the definition of "Change of Control" to add an exception for the proposed Transaction.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Revolving Credit Facilities

Revolving Credit Facility

On July 7, 2022, we entered into a credit agreement (the “**Revolving Credit Agreement**”) that included a five-year senior unsecured revolving credit facility in an aggregate amount of \$2.3 billion, consisting of a \$1.8 billion U.S. revolving facility and a \$500 million multicurrency revolving facility (collectively, the “**Revolving Credit Facility**”) with Wells Fargo Bank, National Association, as administrative agent and multicurrency agent. The Revolving Credit Facility is guaranteed by WestRock Company and certain of its subsidiaries as set forth in the Revolving Credit Agreement. We amended the Revolving Credit Agreement on September 27, 2023, to provide that the proposed Transaction would not constitute a “Change in Control” thereunder; however, no amendments to the reporting requirements or other conforming amendments to reflect the capital structure of ListCo following consummation of the Transaction have been made. At March 31, 2024 and September 30, 2023, there were no amounts outstanding under the facility.

European Revolving Credit Facilities

On July 7, 2022, we entered into a credit agreement (the “**European Revolving Credit Agreement**”) with Rabo, as administrative agent. The European Revolving Credit Agreement provides for a three-year senior unsecured revolving credit facility in an aggregate amount of €700.0 million and includes an incremental €100.0 million accordion feature (the “**European Revolving Credit Facility**”). The European Revolving Credit Facility is guaranteed by WestRock Company and certain of its subsidiaries as set forth in the European Revolving Credit Agreement. We amended the European Revolving Credit Agreement on September 27, 2023, to provide that the proposed Transaction would not constitute a “Change in Control” thereunder; however, no amendments to the reporting requirements or other conforming amendments to reflect the capital structure of ListCo following consummation of the Transaction have been made. At March 31, 2024, there was \$86.3 million borrowed under this facility. At September 30, 2023, there was no amount outstanding under the facility.

Term Loan Facilities

Farm Loan Credit Facility

On July 7, 2022, we amended and restated the prior credit agreement (the “**Farm Credit Facility Agreement**”) with CoBank, ACB, as administrative agent. The Farm Credit Facility Agreement provides for a seven-year senior unsecured term loan facility in an aggregate principal amount of \$600 million (the “**Farm Credit Facility**”). At any time, we have the ability to request an increase in the principal amount by up to \$400 million by written notice. The Farm Credit Facility is guaranteed by WestRock Company and certain of its subsidiaries as set forth in the Farm Credit Facility Agreement. We amended the Farm Credit Facility Agreement on September 27, 2023, to provide that the proposed Transaction would not constitute a “Change in Control” thereunder; however, no amendments to the reporting requirements or other conforming amendments to reflect the capital structure of ListCo following consummation of the Transaction have been made. The carrying value of this facility at March 31, 2024 and September 30, 2023 was \$598.6 million and \$598.4 million, respectively.

Delayed Draw Term Facility

On August 18, 2022, we amended the Revolving Credit Agreement (the “**Amended Credit Agreement**”) to add a three-year senior unsecured delayed draw term loan facility with an aggregate principal amount of up to \$1.0 billion (the “**Delayed Draw Term Facility**”) that could be drawn in a single draw through May 31, 2023. On November 28, 2022, in connection with the Mexico Acquisition, we drew upon the facility in full. The Delayed Draw Term Facility is guaranteed by WestRock Company and certain of its subsidiaries as set forth in the Amended Credit Agreement. We have the option to extend the maturity date by one year with full lender consent. The one-year maturity extension would cost a fee of 20 basis points. We amended the Amended Credit Agreement on September 27, 2023, to provide that the proposed Transaction would not constitute a “Change in Control” thereunder; however, no amendments to the reporting requirements or other conforming amendments to reflect the capital structure of ListCo following consummation of the Transaction have been made. The carrying value of this facility at March 31, 2024 and September 30, 2023 was \$749.3 million and \$749.0 million, respectively.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Receivables Securitization Facility

On February 28, 2023, we amended our existing \$700.0 million receivables securitization agreement (the “**Receivables Securitization Facility**”), primarily to extend the maturity to February 27, 2026 and to complete the transition from LIBOR to Term SOFR. At March 31, 2024 and September 30, 2023, maximum available borrowings, excluding amounts outstanding under the Receivables Securitization Facility, were \$676.4 million and \$700.0 million, respectively. The carrying amount of accounts receivable collateralizing the maximum available borrowings at March 31, 2024 and September 30, 2023 were approximately \$1,136.3 million and \$1,177.6 million, respectively. We have continuing involvement with the underlying receivables as we provide credit and collections services pursuant to the Receivables Securitization Facility. We amended the Receivables Securitization Facility on September 29, 2023, to provide that the proposed Transaction would not constitute a “Change in Control” thereunder, however, no amendments to the reporting requirements or other conforming amendments to reflect the capital structure of ListCo following consummation of the Transaction have been made. At March 31, 2024 and September 30, 2023, there was \$525.0 million and \$425.0 million borrowed under this facility, respectively.

Commercial Paper

On December 7, 2018, we established an unsecured commercial paper program with WRKCo as the issuer. Under the program, we may issue senior short-term unsecured commercial paper notes in an aggregate principal amount at any time not to exceed \$1.0 billion with up to 397-day maturities. The program has no expiration date and can be terminated by either the agent or us with not less than 30 days’ notice. Our Revolving Credit Facility is intended to backstop the commercial paper program. Amounts available under the program may be borrowed, repaid and re-borrowed from time to time. At March 31, 2024 and September 30, 2023, there was \$564.1 million and \$283.9 million issued, respectively.

Note 13. Leases

We lease various real estate, including certain operating facilities, warehouses, office space and land. We also lease material handling equipment, vehicles and certain other equipment. Our total lease cost, net was \$110.4 million and \$221.6 million during the three and six months ended March 31, 2024, respectively. Our total lease cost, net was \$99.3 million and \$196.6 million during the three and six months ended March 31, 2023, respectively. We obtained \$27.5 million and \$69.8 million of ROU assets in exchange for lease liabilities for operating leases during the six months ended March 31, 2024 and 2023, respectively. Additionally, we obtained \$93.3 million and \$0.2 million of ROU assets in exchange for lease liabilities for finance leases during the six months ended March 31, 2024 and 2023, respectively.

Supplemental Balance Sheet Information Related to Leases

The table below presents supplemental balance sheet information related to leases (in millions):

Consolidated Balance Sheet Caption		March 31, 2024	September 30, 2023
Operating leases:			
Operating lease right-of-use asset	Other noncurrent assets	\$ 598.7	\$ 648.5
Current operating lease liabilities	Other current liabilities	\$ 191.1	\$ 202.4
Noncurrent operating lease liabilities	Other noncurrent liabilities	455.3	499.7
Total operating lease liabilities		<u>\$ 646.4</u>	<u>\$ 702.1</u>
Finance leases:			
Property, plant and equipment		\$ 465.1	\$ 400.6
Accumulated depreciation		(74.9)	(105.3)
Property, plant and equipment, net		<u>\$ 390.2</u>	<u>\$ 295.3</u>
Current finance lease liabilities	Current portion of debt	\$ 27.5	\$ 62.9
Noncurrent finance lease liabilities	Long-term debt due after one year	492.6	409.7
Total finance lease liabilities		<u>\$ 520.1</u>	<u>\$ 472.6</u>

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Our finance lease portfolio includes certain assets that are either fully depreciated or transferred for which the lease arrangement requires a one-time principal repayment on the maturity date of the lease obligation.

Note 14. Derivatives

We are exposed to risks from changes in, among other things, commodity price risk, foreign currency exchange risk and interest rate risk. To manage these risks, from time to time and to varying degrees, we may enter into a variety of financial derivative transactions and certain physical commodity transactions that are determined to be derivatives.

We have designated certain natural gas commodity contracts as cash flow hedges for accounting purposes. Therefore, the entire change in fair value of the financial derivative instrument is reported as a component of other comprehensive loss and reclassified into earnings in the same line item associated with the forecasted transaction, and in the same period or periods during which the forecasted transaction affects earnings. Fair value measurements for our natural gas commodity derivatives are classified under level 2 because such measurements are estimated based on observable inputs such as commodity future prices. Approximately three-fourths of our natural gas purchases for our U.S. and Canadian mill operations are tied to NYMEX. Our natural gas hedging positions are entered in layers over multiple months and up to 12 months in advance to achieve a targeted hedging volume of up to 80% of our anticipated NYMEX-based natural gas purchases. However, we may modify our strategy based on, among other things, our assessment of market conditions.

For financial derivative instruments that are not designated as accounting hedges, the entire change in fair value of the financial instrument is reported immediately in current period earnings.

The following table sets forth the outstanding notional amounts related to our derivative instruments (in millions):

	Metric	March 31, 2024	September 30, 2023
Designated cash flow hedges:			
Natural gas commodity contracts	MMBtu ⁽¹⁾	18.3	22.0

⁽¹⁾One million British Thermal Units ("MMBtu")

The following table sets forth the location and fair values of our derivative instruments (in millions):

	Consolidated Balance Sheet Caption	March 31, 2024	September 30, 2023
Designated cash flow hedges:			
Natural gas commodity contracts	Other current liabilities ⁽¹⁾	\$ 13.6	\$ 6.3

⁽¹⁾At March 31, 2024 and September 30, 2023, liability positions by counterparty were partially offset by \$0.1 million and \$0.2 million, respectively, of asset positions where we had an enforceable right of netting.

The following table sets forth gains (losses) recognized in accumulated other comprehensive loss, net of tax for cash flow hedges (in millions):

	Three Months Ended March 31,			Six Months Ended March 31,		
	2024	2023		2024	2023	
Natural gas commodity contracts	\$ 2.3	\$ (3.4)	\$	(5.4)	\$	(15.3)

The following table sets forth amounts of gains (losses) recognized in the consolidated statements of operations for cash flow hedges reclassified from accumulated other comprehensive loss (in millions):

Notes to Consolidated Financial Statements (Unaudited) (Continued)

		Three Months Ended March 31,		Six Months Ended March 31,	
		2024	2023	2024	2023
Consolidated Statement of Operations Caption					
Natural gas commodity contracts	Cost of goods sold	\$ (12.0)	\$ (26.8)	\$ (17.2)	\$ (40.0)

The following table sets forth amounts of gains (losses) recognized in the consolidated statements of operations for derivatives not designated as hedges (in millions):

		Three Months Ended March 31,		Six Months Ended March 31,	
		2024	2023	2024	2023
Consolidated Statement of Operations Caption					
Foreign currency contracts	Other (expense) income, net	\$ —	\$ —	\$ —	\$ 19.7

Note 15. Special Purpose Entities

Pursuant to the sale of certain forestlands in 2007 and 2013, special purpose entities (“SPEs”) received and WestRock assumed upon the strategic combination of Rock-Tenn Company and MeadWestvaco Corporation's respective businesses, certain installment notes receivable (“**Timber Notes**”), and using these installment notes as collateral, the SPEs received proceeds under secured financing agreements (“**Non-recourse Liabilities**”). See “**Note 17. Special Purpose Entities**” of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for additional information.

The restricted assets and non-recourse liabilities held by SPEs are included in the consolidated balance sheets in the following (in millions):

	March 31, 2024	September 30, 2023
Other current assets	\$ —	\$ 862.1
Other noncurrent assets	\$ 384.4	\$ 382.7
Other current liabilities	\$ —	\$ 776.7
Other noncurrent liabilities	\$ 331.1	\$ 330.2

The decrease in Other current assets and Other current liabilities subsequent to September 30, 2023 reflects the collection of an installment note receivable of \$860 million and payment of a secured financing liability of \$774 million in December 2023. This resulted in a receipt of \$88.1 million, net of interest and other items, from the related SPE to the Company.

The carrying value of the remaining restricted asset and non-recourse liability as of March 31, 2024 approximates fair value due to their floating rates. As of September 30, 2023, the aggregate fair value of the Timber Notes and Non-recourse Liabilities was \$1,257.2 million and \$1,112.4 million, respectively. Fair values of the Timber Notes and Non-recourse Liabilities are classified as level 2 within the fair value hierarchy.

The restricted assets and non-recourse liabilities have the following activity (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Interest income on Timber Notes ⁽¹⁾	\$ 6.6	\$ 13.9	\$ 18.9	\$ 27.0
Interest expense on Timber Loans ⁽¹⁾	\$ 5.5	\$ 12.5	\$ 16.1	\$ 24.2
Cash receipts on Timber Notes ⁽²⁾	\$ 5.6	\$ 3.9	\$ 37.8	\$ 28.8
Cash payments on Timber Loans ⁽²⁾	\$ 5.2	\$ 3.7	\$ 33.8	\$ 27.1

Notes to Consolidated Financial Statements (Unaudited) (Continued)

(1) Presented in Interest expense, net on the accompanying Consolidated Statements of Operations.

(2) Included as part of operating cash flows on the accompanying Consolidated Statements of Cash Flows.

Note 16. Commitments and Contingencies

Environmental

Environmental compliance requirements are a significant factor affecting our business. Our manufacturing processes are subject to numerous federal, state, local and international environmental laws and regulations, as well as the requirements of environmental permits and similar authorizations issued by various governmental authorities. We have incurred, and expect that we will continue to incur, significant capital, operating and other expenditures complying with applicable environmental laws and regulations. Changes in these laws, as well as litigation relating to these laws, could result in more stringent or additional environmental compliance obligations for the Company that may require additional capital investments or increase our operating costs.

We are involved in various administrative and other proceedings relating to environmental matters that arise in the normal course of business, and we may become involved in similar matters in the future. Although the ultimate outcome of these proceedings cannot be predicted and we cannot at this time estimate any reasonably possible losses based on available information, we do not believe that the currently expected outcome of any environmental proceedings and claims that are pending or threatened against us will have a material adverse effect on our results of operations, financial condition or cash flows.

We face potential liability under federal, state, local and international laws as a result of releases of hazardous substances into the environment from various sites owned and operated by third parties at which Company-generated wastes have allegedly been deposited.

In addition, certain of our current or former locations are being investigated or remediated under various environmental laws, including the Comprehensive Environmental Response, Compensation, and Liability Act of 1980 ("**CERCLA**"). Based on information known to us and assumptions, we do not believe that the costs of any ongoing investigation and remediation projects will have a material adverse effect on our results of operations, financial condition or cash flows. However, the discovery of contamination or the imposition of additional obligations, including investigation or remediation triggered by the closures or sales of former manufacturing facilities, and/or natural resources damages at these or other sites in the future, could impact our results of operations, financial condition or cash flows.

See "**Note 19. Commitments and Contingencies**" of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for information related to environmental matters.

As of March 31, 2024, we had \$9.9 million reserved for environmental liabilities on an undiscounted basis, of which \$3.3 million is included in Other noncurrent liabilities and \$6.6 million is included in Other current liabilities, on the consolidated balance sheets, including amounts accrued in connection with environmental obligations relating to manufacturing facilities that we have closed. We believe the liabilities for these matters were adequately reserved at March 31, 2024.

Climate Change

Climate change presents risks and uncertainties for us. Unpredictable weather patterns or extended periods of severe weather may result in interruptions to our manufacturing operations, as well as supply chain disruptions and increased material costs, such as through impacts to virgin fiber supplies and prices, which may fluctuate during prolonged periods of heavy rain or drought, during tree disease or insect epidemics or other environmental conditions that may be caused by variations in climate conditions. To the extent that severe weather or other climate-related risks materialize, and we are unprepared for them, we may incur unexpected costs, which could have a material effect on our results of operations, cash flows and financial condition, and the trading price of our Common Stock may be adversely impacted.

Responses to climate change may result in regulatory risks as new laws and regulations aimed at reducing greenhouse gas ("**GHG**") emissions come into effect. We have systems in place for tracking the GHG emissions

Notes to Consolidated Financial Statements (Unaudited) (Continued)

from our energy-intensive facilities, and we monitor developments in climate-related laws, regulations and policies to assess the potential impact of such developments on our results of operations, financial condition, cash flows and disclosure obligations. Compliance with climate programs may require future expenditures to meet GHG emission reduction obligations in future years.

See “**Note 19. Commitments and Contingencies**” of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for information related to climate change.

Brazil Tax Liability

We are challenging claims by the Brazil Federal Revenue Department that we underpaid tax, penalties and interest associated with a claim that a subsidiary of MeadWestvaco Corporation (the predecessor of MWV) had reduced its tax liability related to the goodwill generated by the 2002 merger of two of its Brazilian subsidiaries. The matter has proceeded through the Brazil Administrative Council of Tax Appeals (“**CARF**”) principally in two proceedings, covering tax years 2003 to 2008 and 2009 to 2012. The tax and interest claim relating to tax years 2009 to 2012 was finalized and is now the subject of an annulment action we filed in the Brazil federal court. CARF notified us of its final decision regarding the tax, penalties and interest claims relating to tax years 2003 to 2008 on June 3, 2020. We have filed an annulment action in Brazil federal court with respect to that decision as well. The dispute related to fraud penalties for tax years 2009 to 2012 was resolved by CARF in favor of WestRock in fiscal 2023.

We assert that we have no liability in these matters. The total amount in dispute before CARF and in the annulment actions relating to the claimed tax deficiency was R\$730 million (\$146 million) as of March 31, 2024, including various penalties and interest. The U.S. dollar equivalent has fluctuated significantly due to changes in exchange rates. The amount of our uncertain tax position reserve for this matter, which excludes certain penalties, is included in the unrecognized tax benefits table in our Fiscal 2023 Form 10-K; see “**Note 7. Income Taxes**” of the Notes to Consolidated Financial Statements in the Fiscal 2023 Form 10-K for additional information. Resolution of the uncertain tax positions could have a material adverse effect on our cash flows and results of operations or materially benefit our results of operations in future periods depending upon their ultimate resolution.

Other Litigation

During fiscal 2018, we submitted formal notification to withdraw from PIUMPF and recorded a liability associated with the withdrawal. Subsequently, in fiscal 2019 and 2020, we received demand letters from PIUMPF, including a demand for withdrawal liabilities and for our proportionate share of PIUMPF's accumulated funding deficiency, and we refined our liability, the impact of which was not significant. We began making monthly payments for the PIUMPF withdrawal liabilities in fiscal 2020, excluding the accumulated funding deficiency demands. We dispute the accumulated funding deficiency demands. In February 2020, we received a demand letter from PIUMPF asserting that we owe \$51.2 million for our pro-rata share of PIUMPF's accumulated funding deficiency, including interest. Similarly, in April 2020, we received an updated demand letter related to a subsidiary of ours asserting that we owe \$1.3 million of additional accumulated funding deficiency, including interest. In July 2021, PIUMPF filed suit against us in the U.S. District Court for the Northern District of Georgia claiming the right to recover our pro rata share of the pension fund's accumulated funding deficiency, along with interest, liquidated damages and attorney's fees. We believe we are adequately reserved for this matter. See “**Note 6. Retirement Plans — Multiemployer Plans**” of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for additional information regarding our withdrawal liabilities.

We have been named a defendant in asbestos-related personal injury litigation. To date, the costs resulting from the litigation, including settlement costs, have not been significant. As of March 31, 2024, there were approximately 600 such lawsuits. We believe that we have substantial insurance coverage, subject to applicable deductibles and policy limits, with respect to asbestos claims. We also have valid defenses to these asbestos-related personal injury claims and intend to continue to defend them vigorously. Should the volume of litigation grow substantially, it is possible that we could incur significant costs resolving these cases. We do not expect the resolution of pending asbestos litigation and proceedings to have a material adverse effect on our results of operations, financial condition or cash flows. In any given period or periods, however, it is possible such proceedings

Notes to Consolidated Financial Statements (Unaudited) (Continued)

or matters could have an adverse effect on our results of operations, financial condition or cash flows. At March 31, 2024, we had \$16.0 million reserved for these matters.

We are a defendant in a number of other lawsuits and claims arising out of the conduct of our business. While the ultimate results of such suits or other proceedings against us cannot be predicted, we believe the resolution of these other matters will not have a material adverse effect on our results of operations, financial condition or cash flows.

Indirect Tax Claim

In March 2017, the Supreme Court of Brazil issued a decision concluding that certain state value added tax should not be included in the calculation of federal gross receipts taxes. Subsequently, in fiscal 2019 and 2020, the Supreme Court of Brazil rendered favorable decisions on eight of our cases granting us the right to recover certain state value added tax. The tax authorities in Brazil filed a Motion of Clarification with the Supreme Court of Brazil. Based on our evaluation and the opinion of our tax and legal advisors, we believe the decision reduced our gross receipts tax in Brazil prospectively and retrospectively and will allow us to recover tax amounts collected by the government. Due to the volume of invoices being reviewed (January 2002 to September 2019), we recorded the estimated recoveries across several periods beginning in the fourth quarter of fiscal 2019 as we reviewed the documents and the amount became estimable. In May 2021, the Supreme Court of Brazil judged the Motion of Clarification and concluded on the gross methodology, which was consistent with our evaluation and that of our tax and legal advisors. We are monitoring the status of our remaining cases, and subject to the resolution in the courts, we may record additional amounts in future periods.

See “**Note 19. Commitments and Contingencies — Indirect Tax Claim**” of the Notes to Consolidated Financial Statements section in the Fiscal 2023 Form 10-K for information related to our previously recorded estimated recoveries.

Guarantees

We make certain guarantees in the normal course of conducting our operations, for compliance with certain laws and regulations, or in connection with certain business transactions. The guarantees include items such as funding of net losses in proportion to our ownership share of certain joint ventures, debt guarantees related to certain unconsolidated entities acquired in acquisitions, indemnifications of lessors in certain facilities and equipment operating leases for items such as additional taxes being assessed due to a change in tax law and certain other agreements. We estimate our exposure to these matters to be less than \$50 million. As of March 31, 2024, we had recorded \$0.2 million for the estimated fair value of these guarantees. We are unable to estimate our maximum exposure under operating leases because it is dependent on potential changes in tax laws; however, we believe our exposure related to guarantees would not have a material impact on our results of operations, financial condition or cash flows.

Note 17. Equity and Other Comprehensive Income (Loss)

Equity

Stock Repurchase Program

In July 2015, our board of directors authorized a repurchase program of up to 40.0 million shares of our outstanding Common Stock, representing approximately 15% of our outstanding Common Stock as of July 1, 2015. On May 4, 2022, our board of directors authorized a new repurchase program of up to 25.0 million shares of our Common Stock, representing approximately 10% of our outstanding Common Stock, plus any unutilized shares left from the July 2015 authorization. We have indefinitely suspended the program in light of the proposed Transaction (and related restrictions imposed by the Transaction Agreement). In the six months ended March 31, 2024 and 2023, we had no share repurchases under these programs.

Notes to Consolidated Financial Statements (Unaudited) (Continued)

Accumulated Other Comprehensive Loss

The tables below summarize the changes in accumulated other comprehensive loss, net of tax, by component for the six months ended March 31, 2024 and March 31, 2023 (in millions):

	Deferred Loss on Cash Flow Hedges	Defined Benefit Pension and Postretirement Plans	Foreign Currency Items	Total ⁽¹⁾
Balance at September 30, 2023	\$ (4.9)	\$ (572.0)	\$ (321.7)	\$ (898.6)
Other comprehensive (loss) income before reclassifications	(18.4)	—	136.6	118.2
Amounts reclassified from accumulated other comprehensive loss	13.0	12.7	—	25.7
Net current period other comprehensive (loss) income	(5.4)	12.7	136.6	143.9
Balance at March 31, 2024	<u>\$ (10.3)</u>	<u>\$ (559.3)</u>	<u>\$ (185.1)</u>	<u>\$ (754.7)</u>

⁽¹⁾All amounts are net of tax and noncontrolling interests.

	Deferred Loss on Cash Flow Hedges	Defined Benefit Pension and Postretirement Plans	Foreign Currency Items	Total ⁽¹⁾
Balance at September 30, 2022	\$ (9.1)	\$ (741.6)	\$ (703.6)	\$ (1,454.3)
Other comprehensive (loss) income before reclassifications	(45.3)	—	299.7	254.4
Amounts reclassified from accumulated other comprehensive loss	30.0	22.4	29.0	81.4
Net current period other comprehensive (loss) income	(15.3)	22.4	328.7	335.8
Balance at March 31, 2023	<u>\$ (24.4)</u>	<u>\$ (719.2)</u>	<u>\$ (374.9)</u>	<u>\$ (1,118.5)</u>

⁽¹⁾All amounts are net of tax and noncontrolling interests.

The net of tax amounts were determined using the jurisdictional statutory rates, and reflect effective tax rates averaging 26% to 27% for the six months ended March 31, 2024 and 26% to 27% for the six months ended March 31, 2023. Although we are impacted by the exchange rates of a number of currencies to varying degrees by period, our foreign currency translation adjustments recorded in accumulated other comprehensive loss for the six months ended March 31, 2024 were primarily due to gains in the Mexican Peso, British Pound and Polish Zloty, each against the U.S. dollar. Foreign currency translation adjustments recorded in accumulated other comprehensive loss for the six months ended March 31, 2023 were primarily due to gains in the Mexican Peso, British Pound, Brazilian Real and Czech Koruna, each against the U.S. dollar.

The following table summarizes the reclassifications out of accumulated other comprehensive loss by component (in millions):

	Three Months Ended March 31, 2024			Three Months Ended March 31, 2023		
	Pre-tax	Tax	Net of Tax	Pre-tax	Tax	Net of Tax
Amortization of defined benefit pension and postretirement items: ⁽¹⁾						
Actuarial losses ⁽²⁾	\$ (6.8)	\$ 1.7	\$ (5.1)	\$ (13.2)	\$ 3.3	\$ (9.9)
Prior service costs ⁽²⁾	(2.2)	0.6	(1.6)	(1.9)	0.5	(1.4)
Subtotal defined benefit plans	(9.0)	2.3	(6.7)	(15.1)	3.8	(11.3)
Derivative Instruments: ⁽¹⁾						
Natural gas commodity hedge loss ⁽³⁾	(12.0)	2.9	(9.1)	(26.8)	6.7	(20.1)
Total reclassifications for the period	<u>\$ (21.0)</u>	<u>\$ 5.2</u>	<u>\$ (15.8)</u>	<u>\$ (41.9)</u>	<u>\$ 10.5</u>	<u>\$ (31.4)</u>

Notes to Consolidated Financial Statements (Unaudited) (Continued)

(1) Amounts in parentheses indicate charges to earnings. Amounts pertaining to noncontrolling interests are excluded.

(2) Included in the computation of net periodic pension cost. See "Note 5. Retirement Plans" for additional details.

(3) These accumulated other comprehensive loss components are included in Cost of goods sold.

	Six Months Ended March 31, 2024			Six Months Ended March 31, 2023		
	Pre-tax	Tax	Net of Tax	Pre-tax	Tax	Net of Tax
Amortization of defined benefit pension and postretirement items: ⁽¹⁾						
Actuarial losses ⁽²⁾	\$ (13.6)	\$ 3.6	\$ (10.0)	\$ (26.5)	\$ 6.9	\$ (19.6)
Prior service costs ⁽²⁾	(3.7)	1.0	(2.7)	(3.8)	1.0	(2.8)
Subtotal defined benefit plans	(17.3)	4.6	(12.7)	(30.3)	7.9	(22.4)
Foreign currency translation adjustments: ⁽¹⁾						
Recognition of previously unrealized net foreign currency loss upon consolidation of equity investment ⁽³⁾	—	—	—	(29.0)	—	(29.0)
Derivative Instruments: ⁽¹⁾						
Natural gas commodity hedge loss ⁽⁴⁾	(17.2)	4.2	(13.0)	(40.0)	10.0	(30.0)
Total reclassifications for the period	<u>\$ (34.5)</u>	<u>\$ 8.8</u>	<u>\$ (25.7)</u>	<u>\$ (99.3)</u>	<u>\$ 17.9</u>	<u>\$ (81.4)</u>

(1) Amounts in parentheses indicate charges to earnings. Amounts pertaining to noncontrolling interests are excluded.

(2) Included in the computation of net periodic pension cost. See "Note 5. Retirement Plans" for additional details.

(3) Amount reflected in Equity in income (loss) of unconsolidated entities in the consolidated statements of operations.

(4) These accumulated other comprehensive loss components are included in Cost of goods sold.

Note 18. Earnings Per Share

The following table sets forth the computation of basic and diluted earnings (loss) per share (in millions, except per share data):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Numerator:				
Net income (loss) attributable to common stockholders	\$ 15.5	\$ (2,006.1)	\$ (6.9)	\$ (1,960.8)
Denominator:				
Basic weighted average shares outstanding	258.0	255.6	257.5	255.2
Effect of dilutive stock options and non-participating securities	1.3	—	—	—
Diluted weighted average shares outstanding	<u>259.3</u>	<u>255.6</u>	<u>257.5</u>	<u>255.2</u>
Basic earnings (loss) per share attributable to common stockholders	<u>\$ 0.06</u>	<u>\$ (7.85)</u>	<u>\$ (0.03)</u>	<u>\$ (7.68)</u>
Diluted earnings (loss) per share attributable to common stockholders	<u>\$ 0.06</u>	<u>\$ (7.85)</u>	<u>\$ (0.03)</u>	<u>\$ (7.68)</u>

Approximately 0.2 million and 2.5 million shares underlying awards in the three months ended March 31, 2024 and 2023, respectively, were not included in computing diluted earnings per share because the effect would have been antidilutive. Approximately 1.8 million and 2.8 million shares underlying awards in the six months ended March

Notes to Consolidated Financial Statements (Unaudited) (Continued)

31, 2024 and 2023, respectively, were not included in computing diluted earnings per share because the effect would have been antidilutive.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion should be read in conjunction with the consolidated financial statements and notes thereto included herein and our audited consolidated financial statements and notes thereto for the fiscal year ended September 30, 2023, as well as the information under the heading "**Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations**" that are part of the Fiscal 2023 Form 10-K. The following discussion includes certain non-GAAP financial measures. See our reconciliations of non-GAAP financial measures in the "**Definitions and Non-GAAP Financial Measures**" section below.

OVERVIEW

We are a multinational provider of sustainable fiber-based paper and packaging solutions. We partner with our customers to provide differentiated, sustainable paper and packaging solutions that help them win in the marketplace. Our team members support customers around the world from our operating and business locations in North America, South America, Europe, Asia and Australia.

Presentation

We report our financial results of operations in four reportable segments: Corrugated Packaging, Consumer Packaging, Global Paper and Distribution. Adjusted EBITDA is our measure of segment profitability in accordance with ASC 280, because it is the measure used by our CODM to make decisions regarding allocation of resources and to assess segment performance. See "**Note 7. Segment Information**" for additional information.

Strategic Portfolio Actions

We are committed to improving our return on invested capital as well as maximizing the performance of our assets. From time to time, we have completed acquisitions that have expanded our product and geographic scope, allowed us to increase our integration levels and impacted our comparative financials. Subject to restrictions in the Transaction Agreement, we expect to continue to evaluate potential transactions in the future, although their size may vary.

On December 1, 2022, we completed the Mexico Acquisition for \$969.8 million in cash and the assumption of debt. We accounted for this acquisition as a business combination resulting in its consolidation. We have included the operations acquired in the Mexico Acquisition in our Corrugated Packaging segment. In conjunction with our Mexico Acquisition, we also moved certain existing consumer converting operations in Latin America into our Corrugated Packaging segment in line with how we manage the business effective January 1, 2023. We did not recast prior year results related to these operations as they were not material. See "**Note 3. Acquisitions**" of the Notes to Consolidated Financial Statements for additional information.

In addition, in fiscal 2023, we divested our interior partitions converting operations and sold our Chattanooga, TN uncoated recycled paperboard mill, sold our ownership interest in an unconsolidated displays joint venture, sold our Seven Hills mill joint venture in Lynchburg, VA, and sold our Eaton, IN, and Aurora, IL uncoated recycled paperboard mills. These divestitures align with our commitment to optimize our portfolio and focus our strategy on key end markets. See "**Note 1. Basis of Presentation and Significant Accounting Policies**" of the Notes to Consolidated Financial Statements for additional information.

In fiscal 2023, we announced our plan to permanently cease operating our Tacoma, WA and North Charleston, SC containerboard mills and recorded various impairment and other charges associated with the closures. These mills ceased production in September 2023 and June 2023, respectively. By closing these mills, significant capital that would have been required to keep the mills competitive in the future is expected to be deployed to improve key assets. See "**Note 4. Restructuring and Other Costs, Net**" of the Notes to Consolidated Financial Statements for additional information.

Transaction Agreement with Smurfit Kappa

On September 12, 2023, we entered into Transaction Agreement with Smurfit Kappa. As a result of the proposed Transaction, each share of Common Stock, with certain exceptions, will be converted into the right to receive one ListCo Share and \$5.00 in cash. The Transaction is expected to close in early July 2024, conditional

upon regulatory approvals, shareholder approvals and satisfaction of other closing conditions. See "**Note 1. Basis of Presentation and Significant Accounting Policies**" of the Notes to Consolidated Financial Statements for additional information.

Business Systems Transformation

In the fourth quarter of fiscal 2022, we launched a multi-year phased business systems transformation project that is expected to cost approximately \$0.5 to \$0.6 billion. The project will replace much of our existing disparate systems and transition them to a standardized enterprise resource planning ("ERP") system on a cloud-based platform, as well as a suite of other complementing technologies, across over an estimated 80% of our footprint based on net sales. Approximately 90% of the project spend is expected to be related to the implementation of the ERP, including process definition, standardization and simplification, with the remaining costs primarily related to the implementation of complementing technologies.

The new systems are intended to transform areas such as manufacturing, supply chain, procurement, quote to cash, financials and analytics, and position us to better leverage automation and process efficiency and enable productivity enhancements. An implementation of this scale is a major financial undertaking and will require substantial time and attention of management and key employees. Project completion dates and anticipated costs may also change. As the systems are phased in, they will become a significant component of our internal control over financial reporting.

Due to the nature, scope and magnitude of this investment, management believes these incremental transformation costs are above the normal, recurring level of spend for information technology to support operations. These strategic investments are not expected to recur in the foreseeable future, and are not considered representative of our underlying operating performance. As such, management believes presenting these costs as an adjustment in the non-GAAP results provides additional information to investors about trends in our operations and is useful for period-over-period comparisons. This presentation also allows investors to view our underlying operating results in the same manner as they are viewed by management.

The expenses expected to be adjusted from Net income (loss) attributable to common stockholders ("**Net Income**") are expensed as incurred during the implementation of software applications and other enabling technologies, and do not include deferred or capitalized costs, depreciation and/or amortization, and costs to support or maintain these software applications or systems once they are in productive use. During the investment period, the normal level of spend associated with non-transformative programs is expected to be maintained and these expenses will not be adjusted in our non-GAAP measures. The items adjusted from Net Income will also be adjusted in our presentation of Consolidated Adjusted EBITDA.

We expect approximately half of the estimated \$0.5 to \$0.6 billion investment will represent incremental operating costs to be adjusted in our Consolidated Adjusted EBITDA and Adjusted Earnings Per Diluted Share non-GAAP measures over the course of the project, with substantially all such costs being recorded within Selling, general and administrative expense ("**SG&A**") in the consolidated statements of operations. These non-GAAP adjustments would not include any cash operating costs that are expected to continue to recur after the business systems transformation project is completed.

In fiscal 2023, we invested \$138 million in our business systems transformation; \$91 million of this amount was expensed as incurred within SG&A, including amortization, and \$47 million was deferred or capitalized. Of the amount expensed, \$79 million, or 87%, was adjusted from Net Income for our non-GAAP measures. The deferred and capitalized costs are being amortized as the project is deployed.

In fiscal 2024, we expect the aggregate investment in our business systems transformation to be approximately \$0.2 billion. We expect approximately \$0.1 billion to be expensed when incurred, of which approximately 80% would be adjusted from Net Income for our non-GAAP financial measures. Approximately \$0.1 billion is expected to be deferred or capitalized and amortized over future periods as the project is deployed. The level of spending in the current fiscal year may increase or decrease depending on the timing of the various waves of deployment, which may be impacted by the timing of the Transaction.

In the six months ended March 31, 2024, we invested \$91 million in our business systems transformation; \$54 million of this amount was expensed as incurred within SG&A, including amortization. We adjusted from Net Income for our non-GAAP measures \$45 million, or 84% of the SG&A amount. As of March 31, 2024, we had \$86 million

deferred in other noncurrent assets to be amortized as the project is deployed.

EXECUTIVE SUMMARY

Net sales of \$4.7 billion for the second quarter of fiscal 2024 decreased \$550.9 million, or 10.4%, compared to the second quarter of fiscal 2023. This decrease was primarily due to lower selling price/mix, lower volumes and lower sales due to prior year mill and interior partition divestitures. These items were partially offset by favorable foreign exchange rates.

Net income attributable to common stockholders was \$15.5 million for the second quarter of fiscal 2024 compared to a net loss of \$2.0 billion in the second quarter of fiscal 2023. The net loss in the second quarter of fiscal 2023 was primarily driven by a \$1.9 billion pre-tax non-cash goodwill impairment charge and \$435.8 million of pre-tax restructuring and other costs, net. In addition, results in the second quarter of fiscal 2024 were impacted by lower selling price/mix, the impact of increased economic downtime and prior year mill closures, increased cost inflation, the prior year mill and interior partition divestitures, lower volumes and the impact of winter weather, each as compared to the prior year quarter. These costs were partially offset by lower restructuring and other costs, net and increased cost savings. The second quarter of fiscal 2023 also included costs associated with the Mahrt mill work stoppage.

Consolidated Adjusted EBITDA of \$618.3 million for the second quarter of fiscal 2024 decreased \$170.3 million, or 21.6%, from \$788.6 million in the second quarter of fiscal 2023 primarily due to lower Adjusted EBITDA across each of our segments.

In the three months ended March 31, 2024, earnings per diluted share was \$0.06. The \$7.85 loss per diluted share in the three months ended March 31, 2023 included the impact of the \$1.9 billion impairment of goodwill and \$435.8 million of pre-tax restructuring and other costs, net. Adjusted Earnings Per Diluted Share were \$0.39 and \$0.77 in the three months ended March 31, 2024 and 2023, respectively. See the discussion and tables under "**Definitions and Non-GAAP Financial Measures**" below with respect to Consolidated Adjusted EBITDA and Adjusted Earnings Per Diluted Share.

Net cash provided by operating activities in the six months ended March 31, 2024 and March 31, 2023 was \$312.1 million and \$550.0 million, respectively. The \$237.9 million decrease was primarily due to lower earnings, excluding the goodwill impairment and restructuring and other costs, net, and \$89.7 million of increased working capital usage compared to the prior year period. During the six months ended March 31, 2024, we invested \$548.6 million in capital expenditures and returned \$155.6 million in capital to stockholders in dividend payments. During the six months ended March 31, 2024, debt increased \$451.8 million and was partially offset by an increase in cash and cash equivalents.

Expectations for the Second Half of Fiscal 2024

In the third quarter of fiscal 2024, we expect sequential improvement in consolidated volumes and continued realization of published price changes. We plan to continue balancing our supply with our customers' demand. We expect sequentially higher recycled fiber costs partially offset by lower energy costs, and relatively flat virgin fiber, chemical and freight costs. We generally anticipate these trends will persist for the balance of the fiscal year as compared to the first half of fiscal 2024. We also expect scheduled maintenance downtime to increase from approximately 92,000 tons in the second quarter of fiscal 2024 to an estimated 182,000 tons in the third quarter of fiscal 2024 and approximately 125,000 tons in the fourth quarter of fiscal 2024. We expect further progress on our cost savings initiatives and expect to significantly exceed our previously announced fiscal 2024 target of \$300 to \$400 million.

A detailed review of our performance appears below under "**Results of Operations**".

RESULTS OF OPERATIONS

The following table summarizes our consolidated results for the three and six months ended March 31, 2024 and March 31, 2023 (in millions):

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Net sales	\$ 4,726.7	\$ 5,277.6	\$ 9,346.7	\$ 10,200.7
Cost of goods sold	3,946.6	4,357.6	7,807.8	8,514.7
Gross profit	780.1	920.0	1,538.9	1,686.0
Selling, general and administrative expense excluding intangible amortization	499.5	498.9	1,026.6	978.0
Selling, general and administrative intangible amortization expense	79.0	86.2	161.0	172.8
Restructuring and other costs, net	81.2	435.8	146.7	467.9
Impairment of goodwill	—	1,893.0	—	1,893.0
Operating profit (loss)	120.4	(1,993.9)	204.6	(1,825.7)
Interest expense, net	(100.8)	(108.4)	(202.2)	(205.7)
Pension and other postretirement non-service cost	(0.6)	(6.0)	(0.4)	(11.0)
Other (expense) income, net	(13.5)	(17.8)	(18.2)	7.4
Equity in income (loss) of unconsolidated entities	2.9	4.5	7.1	(31.5)
Loss on sale of RTS and Chattanooga	(2.0)	—	(1.5)	—
Income (loss) before income taxes	6.4	(2,121.6)	(10.6)	(2,066.5)
Income tax benefit	10.0	116.8	4.3	108.5
Consolidated net income (loss)	16.4	(2,004.8)	(6.3)	(1,958.0)
Less: Net income attributable to noncontrolling interests	(0.9)	(1.3)	(0.6)	(2.8)
Net income (loss) attributable to common stockholders	<u>\$ 15.5</u>	<u>\$ (2,006.1)</u>	<u>\$ (6.9)</u>	<u>\$ (1,960.8)</u>

Net Sales (Unaffiliated Customers)

(In millions, except percentages)

	First Quarter	Second Quarter	Six Months Ended 3/31	Third Quarter	Fourth Quarter	Fiscal Year
Fiscal 2023	\$ 4,923.1	\$ 5,277.6	\$ 10,200.7	\$ 5,121.1	\$ 4,988.2	\$ 20,310.0
Fiscal 2024	\$ 4,620.0	\$ 4,726.7	\$ 9,346.7			
% Change	(6.2)%	(10.4)%	(8.4)%			

Net sales in the second quarter of fiscal 2024 decreased \$550.9 million compared to the second quarter of fiscal 2023. This decrease was primarily due to lower selling price/mix, lower volumes and lower sales due to prior year mill and interior partition divestitures. These items were partially offset by favorable foreign exchange rates.

Net sales in the six months ended March 31, 2024 decreased \$854.0 million compared to the prior year period. This decrease was primarily due to lower selling price/mix, lower volumes excluding the Mexico Acquisition and lower sales due to prior year mill and interior partition divestitures. These items were partially offset by increased sales due to the two additional months of sales from the Mexico Acquisition and favorable foreign exchange rates.

See “**Segment Information**” below for detailed information regarding the change in net sales before intersegment eliminations by segment.

Cost of Goods Sold

(In millions, except percentages)

	First Quarter	Second Quarter	Six Months Ended 3/31	Third Quarter	Fourth Quarter	Fiscal Year
Fiscal 2023	\$ 4,157.1	\$ 4,357.6	\$ 8,514.7	\$ 4,100.6	\$ 4,110.2	\$ 16,725.5
(% of Net Sales)	84.4 %	82.6 %	83.5 %	80.1 %	82.4 %	82.4 %
Fiscal 2024	\$ 3,861.2	\$ 3,946.6	\$ 7,807.8			
(% of Net Sales)	83.6 %	83.5 %	83.5 %			

The \$411.0 million decrease in cost of goods sold in the second quarter of fiscal 2024 compared to the prior year quarter was primarily due to the impact of cost savings, lower volumes and divested operations that were partially offset by estimated net cost inflation. The estimated net cost inflation consisted primarily of higher wage and other costs, recycled fiber costs and freight costs, which were largely offset by lower energy costs including hedges, virgin fiber and chemical costs.

The \$706.9 million decrease in cost of goods sold in the six months ended March 31, 2024 compared to the prior year period was primarily due to the impact of cost savings, lower volumes and divested operations that were partially offset by estimated net cost inflation. The estimated net cost inflation consisted primarily of higher wage and other costs and recycled fiber costs, which were largely offset by lower energy costs including hedges, virgin fiber, chemical and freight costs.

See “**Note 14. Derivatives**” of the Notes to Consolidated Financial Statements for more information on our natural gas hedges. We discuss our operations in greater detail below for each reportable segment, as applicable.

Selling, General and Administrative Expense Excluding Intangible Amortization

(In millions, except percentages)

	First Quarter	Second Quarter	Six Months Ended 3/31	Third Quarter	Fourth Quarter	Fiscal Year
Fiscal 2023	\$ 479.1	\$ 498.9	\$ 978.0	\$ 541.5	\$ 494.9	\$ 2,014.4
(% of Net Sales)	9.7 %	9.5 %	9.6 %	10.6 %	9.9 %	9.9 %
Fiscal 2024	\$ 527.1	\$ 499.5	\$ 1,026.6			
(% of Net Sales)	11.4 %	10.6 %	11.0 %			

SG&A excluding intangible amortization was flat in the second quarter of fiscal 2024 compared to the prior year quarter. We incurred \$5.2 million of higher business systems transformation costs compared to the prior year quarter. Compared to the second quarter of fiscal 2023, and excluding business systems transformation costs, we incurred \$15.1 million of lower compensation and benefit costs primarily due to lower anticipated levels of achievement of performance goals compared to the prior year period that was nearly offset by \$14.5 million of higher professional fees related to various initiatives.

SG&A excluding intangible amortization increased \$48.6 million in the six months ended March 31, 2024 compared to the prior year period. The increase was primarily due to \$20.6 million related to the consolidation of the Mexico Acquisition that included two additional months in the first quarter of fiscal 2024 compared to the prior year quarter. In addition, we incurred \$13.0 million of higher business systems transformation costs compared to the prior year period. Compared to the six months ended March 31, 2023, and excluding business systems transformation costs and the first quarter impact of the Mexico Acquisition, we incurred \$23.7 million of higher professional fees related to various initiatives that was partially offset by \$17.3 million of lower compensation and benefit costs primarily due to lower anticipated levels of achievement of performance goals compared to the prior year period.

Selling, General and Administrative Intangible Amortization Expense

SG&A intangible amortization expense was \$79.0 million and \$86.2 million in the second quarter of fiscal 2024 and 2023, respectively. SG&A intangible amortization expense was \$161.0 million and \$172.8 million in the six months ended March 31, 2024 and 2023, respectively.

Restructuring and Other Costs, Net

We recorded aggregate pre-tax restructuring and other costs, net of \$81.2 million and \$435.8 million in the second quarter of fiscal 2024 and 2023, respectively, and \$146.7 million and \$467.9 million in the six months ended March 31, 2024 and 2023, respectively. Of these costs, \$34.5 million and \$350.7 million for the six months ended March 31, 2024 and 2023, respectively, were non-cash.

These amounts are not comparable since the timing and scope of the individual actions associated with a given restructuring, acquisition, integration or divestiture vary. We generally expect the integration of a closed facility's assets and production with other facilities to enable the receiving facilities to better leverage their fixed costs while eliminating fixed costs from the closed facility. While restructuring costs are not charged to our segments and, therefore, do not reduce each segment's Adjusted EBITDA, we highlight the segment to which the charges relate. See "**Note 4. Restructuring and Other Costs, Net**" of the Notes to Consolidated Financial Statements for additional information, including a description of the type of costs incurred. We have restructured portions of our operations from time to time, have current restructuring initiatives taking place, and it is likely that we will engage in future restructuring activities.

Goodwill Impairment

In the three and six months ended March 31, 2023, we recorded a pre-tax, non-cash goodwill impairment of \$1,893.0 million, with \$1,378.7 million and \$514.3 million in the Global Paper and Corrugated Packaging reportable segments, respectively. The impairment is not included in Adjusted EBITDA of our segments. See "**Note 7. Segment Information**" of the Notes to Consolidated Financial Statements for additional information.

Interest Expense, net

Interest expense, net for the second quarter of fiscal 2024 was \$100.8 million compared to \$108.4 million for the prior year quarter. Interest expense, net decreased in the current year quarter primarily due to higher interest income and a decrease in average debt that was partially offset by higher interest rates on debt, each as compared to the prior year quarter.

Interest expense, net for the six months ended March 31, 2024 was \$202.2 million compared to \$205.7 million for the prior year period. Interest expense, net decreased in the current year period primarily due to higher interest income and a decrease in average debt that was partially offset by higher interest rates on debt and two additional months of debt associated with the Mexico Acquisition, each as compared to the prior year period. See "**Note 8. Interest Expense, Net**" of the Notes to Consolidated Financial Statements for additional information.

Pension and Other Postretirement Non-Service Cost

Pension and other postretirement non-service cost for the second quarter of fiscal 2024 was \$0.6 million compared to \$6.0 million for the second quarter of fiscal 2023. Pension and other postretirement non-service cost for the six months ended March 31, 2024 was \$0.4 million compared to \$11.0 million for the six months ended March 31, 2023. The lower costs in fiscal 2024 are largely driven by reduced U.S. pension plan benefit obligations due to a 61-basis point increase in the discount rate compared to the prior measurement date, and non-U.S. pension plan obligations that were positively impacted by a 73-basis point increase for the same period. Customary pension and other postretirement cost are included in our segment results. See "**Note 5. Retirement Plans**" of the Notes to Consolidated Financial Statements for more information.

Other (Expense) Income, net

Other (expense) income, net for the second quarter of fiscal 2024 was expense of \$13.5 million compared to expense of \$17.8 million in the second quarter of fiscal 2023.

Other (expense) income, net for the six months ended March 31, 2024 was expense of \$18.2 million compared to income of \$7.4 million in the first six months of fiscal 2023. The \$25.6 million change in Other (expense) income, net for the first six months of fiscal 2024 compared to the prior year period was primarily due to an unfavorable \$19.3 million of other non-operating costs resulting principally from a \$19.7 million gain on foreign currency exchange contract derivatives entered into in anticipation of the Mexico Acquisition in the prior year period and an

unfavorable \$7.3 million related to the sale of businesses that resulted principally from an \$11.1 million gain on the sale of our Eaton, IN, and Aurora, IL, uncoated recycled paperboard mills in the prior year period. In addition, we incurred an unfavorable \$4.0 million impact of foreign currency. These items were partially offset by a \$6.2 million gain on sale of fixed assets, primarily for the sale of an airplane in the current year period.

See “**Note 11. Fair Value — Accounts Receivable Monetization Agreements**” of the Notes to Consolidated Financial Statements for additional information on our sale of receivables and associated expenses.

Equity in Income (Loss) of Unconsolidated Entities

Equity in income (loss) of unconsolidated entities for the second quarter of fiscal 2024 was income of \$2.9 million compared to income of \$4.5 million for the second quarter of fiscal 2023. Equity in income (loss) of unconsolidated entities for the six months ended March 31, 2024 was income of \$7.1 million compared to a loss of \$31.5 million for the six months ended March 31, 2023. The loss in the first six months of fiscal 2023 was driven by a \$46.8 million non-cash, pre-tax loss to recognize the write-off of historical foreign currency translation adjustments recorded in Accumulated other comprehensive loss, as well as the difference between the fair value of the consideration paid for the Mexico Acquisition and the carrying value of our prior ownership interest. The change year-over-year was also impacted by no longer recording equity income after the December 2022 purchase of our remaining interest in the operations acquired in the Mexico Acquisition and the sale of a displays joint venture in the third quarter of fiscal 2023. See “**Note 3. Acquisitions**” of the Notes to Consolidated Financial Statements for additional information on the Mexico Acquisition.

Provision for Income Taxes

We recorded an income tax benefit of \$10.0 million for the three months ended March 31, 2024 compared to a benefit of \$116.8 million for the three months ended March 31, 2023. The effective tax rate benefit for the three months ended March 31, 2024 was 156.3%, while the effective tax rate benefit for the three months ended March 31, 2023 was 5.5%.

We recorded an income tax benefit of \$4.3 million for the six months ended March 31, 2024 compared to a benefit of \$108.5 million for the six months ended March 31, 2023. The effective tax rate benefit for the six months ended March 31, 2024 was 40.6%, while the effective tax rate benefit for the six months ended March 31, 2023 was 5.3%.

See “**Note 6. Income Taxes**” of the Notes to Consolidated Financial Statements for the primary factors impacting our effective tax rates.

SEGMENT INFORMATION

Corrugated Packaging Segment

Corrugated Packaging Shipments

Corrugated Packaging shipments are expressed as a tons equivalent in thousands of tons, which includes external and intersegment shipments from our corrugated converting operations, principally for the sale of corrugated containers and other corrugated products. In addition, we disclose North American Corrugated Packaging shipments in billion square feet (“**BSF**”) and millions of square feet (“**MMSF**”) per shipping day. In the industry, the term “North American Corrugated Packaging” commonly refers to U.S. and Canadian operations only. We have presented this shipment data in this manner because we believe investors, potential investors, securities analysts and others find this breakout useful when evaluating our operating performance. Tons sold from period to

period may be impacted by customer conversions to lower basis weight products. Quantities in the table may not sum across due to trailing decimals.

	First Quarter	Second Quarter	Six Months Ended 3/31	Third Quarter	Fourth Quarter	Fiscal Year
Fiscal 2023 ⁽¹⁾						
Corrugated Packaging Shipments - thousands of tons	1,556.2	1,751.1	3,307.2	1,745.7	1,753.9	6,806.9
North American Corrugated Packaging Shipments - BSF	22.7	22.7	45.4	22.3	22.5	90.3
North American Corrugated Packaging Per Shipping Day - MMSF	378.8	354.9	366.5	353.8	363.4	362.5
Fiscal 2024						
Corrugated Packaging Shipments - thousands of tons	1,717.3	1,704.1	3,421.5			
North American Corrugated Packaging Shipments - BSF	22.1	21.9	44.0			
North American Corrugated Packaging Per Shipping Day - MMSF	363.0	347.7	355.2			

⁽¹⁾In the fourth quarter of fiscal 2023, the fiscal 2023 Corrugated Packaging Shipments were revised by an immaterial amount.

Corrugated Packaging Segment – Net Sales and Adjusted EBITDA

(In millions, except percentages)

	Net Sales ⁽¹⁾	Adjusted EBITDA	Adjusted EBITDA Margin
Fiscal 2023			
First Quarter	\$ 2,337.4	\$ 329.4	14.1%
Second Quarter	2,627.4	407.5	15.5
Six Months Ended March 31, 2023	4,964.8	736.9	14.8
Third Quarter	2,565.7	429.7	16.7
Fourth Quarter	2,524.4	433.8	17.2
Total	<u>\$ 10,054.9</u>	<u>\$ 1,600.4</u>	<u>15.9%</u>
Fiscal 2024			
First Quarter	\$ 2,419.9	\$ 327.8	13.5%
Second Quarter	2,398.3	317.9	13.3
Six Months Ended March 31, 2024	<u>\$ 4,818.2</u>	<u>\$ 645.7</u>	<u>13.4%</u>

⁽¹⁾Net sales before intersegment eliminations, also referred to as segment sales.

Net Sales (Aggregate) — Corrugated Packaging Segment

Net sales before intersegment eliminations for the Corrugated Packaging segment decreased \$229.1 million in the second quarter of fiscal 2024 compared to the prior year quarter. The decrease primarily consisted of \$187.0 million of lower selling price/mix and \$51.6 million of lower volumes. These declines were partially offset by \$22.2 million of favorable foreign exchange rates.

Net sales before intersegment eliminations for the Corrugated Packaging segment decreased \$146.6 million in the six months ended March 31, 2024 compared to the prior year period. The decrease primarily consisted of \$319.1 million of lower selling price/mix and \$81.8 million of lower volumes excluding \$209.2 million for two additional months of sales in the first quarter of fiscal 2024 from the operations acquired in the Mexico Acquisition. These declines were also partially offset by \$41.6 million associated with the converting operations formerly in the Consumer Packaging segment and \$29.7 million of favorable foreign exchange rates.

Adjusted EBITDA — Corrugated Packaging Segment

Corrugated Packaging segment Adjusted EBITDA in the second quarter of fiscal 2024 decreased \$89.6 million compared to the prior year quarter primarily due to an estimated \$145.8 million of margin impact from lower selling price/mix, an estimated \$17.5 million of increased net cost inflation and \$7.9 million of lower volumes. These items were partially offset by \$71.6 million of increased cost savings and an estimated \$11.3 million impact of lower economic downtime and prior year mill closures. Additionally, we had \$1.3 million of other net unfavorable items compared to the prior year quarter that consisted primarily of an estimated \$7.9 million unfavorable impact of winter weather which was partially offset by \$6.4 million of favorable planned downtime including maintenance outages.

Corrugated Packaging segment Adjusted EBITDA in the six months ended March 31, 2024 decreased \$91.2 million compared to the prior year period primarily due to an estimated \$270.5 million of margin impact from lower selling price/mix, \$11.1 million of lower volumes and an estimated \$6.2 million of increased net cost inflation. These items were partially offset by \$137.1 million of increased cost savings and an estimated \$23.2 million impact of lower economic downtime and prior year mill closures. Additionally, we had \$36.3 million of other net favorable items compared to the prior year period that consisted primarily of \$19.3 million from the operations acquired in the Mexico Acquisition as the first quarter of fiscal 2024 included two additional months of results from such operations compared to the prior year period, \$16.5 million of favorable planned downtime including maintenance outages and \$6.1 million associated with the converting operations formerly in the Consumer Packaging segment which were partially offset by an estimated \$7.9 million unfavorable impact of winter weather.

Consumer Packaging Segment

Consumer Packaging Shipments

Consumer Packaging shipments are expressed as a tons equivalent in thousands of tons, which includes external and intersegment shipments from our consumer converting operations, principally for the sale of folding cartons, interior partitions (before divestiture in September 2023) and other consumer products. We have presented the Consumer Packaging shipments in this manner because we believe investors, potential investors, securities analysts and others find this breakout useful when evaluating our operating performance. Quantities in the table may not sum across due to trailing decimals.

	First Quarter	Second Quarter	Six Months Ended 3/31	Third Quarter	Fourth Quarter	Fiscal Year
Fiscal 2023						
Consumer Packaging Shipments - thousands of tons	360.2	356.3	716.5	346.5	348.3	1,411.3
Fiscal 2024						
Consumer Packaging Shipments - thousands of tons	298.1	318.9	616.9			

Consumer Packaging Segment – Net Sales and Adjusted EBITDA

(In millions, except percentages)

	Net Sales ⁽¹⁾	Adjusted EBITDA	Adjusted EBITDA Margin
Fiscal 2023			
First Quarter	\$ 1,215.0	\$ 183.3	15.1%
Second Quarter	1,265.1	218.6	17.3
Six Months Ended March 31, 2023	2,480.1	401.9	16.2
Third Quarter	1,250.6	230.0	18.4
Fourth Quarter	1,211.1	203.8	16.8
Total	<u>\$ 4,941.8</u>	<u>\$ 835.7</u>	<u>16.9%</u>
Fiscal 2024			
First Quarter	\$ 1,059.3	\$ 166.2	15.7%
Second Quarter	1,113.5	200.3	18.0
Six Months Ended March 31, 2024	<u>\$ 2,172.8</u>	<u>\$ 366.5</u>	<u>16.9%</u>

(1) Net sales before intersegment eliminations, also referred to as segment sales.

Net Sales (Aggregate) — Consumer Packaging Segment

Net sales before intersegment eliminations for the Consumer Packaging segment decreased \$151.6 million in the second quarter of fiscal 2024 compared to the prior year quarter. The decrease was primarily due to \$99.3 million of lower volumes and \$56.9 million due to the prior year divestiture of our interior partition operations. These items were partially offset by \$4.1 million of favorable foreign exchange rates.

Net sales before intersegment eliminations for the Consumer Packaging segment decreased \$307.3 million in the six months ended March 31, 2024 compared to the prior year period. The decrease was primarily due to \$208.8 million of lower volumes, \$111.1 million due to the prior year divestiture of our interior partition operations and \$37.8 million of net sales for converting operations now included in the Corrugated Packaging segment. These items were partially offset by \$31.4 million of higher selling price/mix and \$18.8 million of favorable foreign exchange rates.

Adjusted EBITDA — Consumer Packaging Segment

Consumer Packaging segment Adjusted EBITDA in the second quarter of fiscal 2024 decreased \$18.3 million compared to the prior year quarter primarily due to an estimated \$20.3 million of increased net cost inflation, an estimated \$9.6 million impact of higher economic downtime, \$8.3 million of lower volumes and an estimated \$1.1 million margin impact from lower selling price/mix. These items were partially offset by \$27.7 million of increased cost savings. Additionally, we had \$6.7 million of other net unfavorable items compared to the prior year quarter that consisted primarily of \$7.3 million of lower Adjusted EBITDA due to the prior year divestiture of our interior partition operations.

Consumer Packaging segment Adjusted EBITDA in the six months ended March 31, 2024 decreased \$35.4 million compared to the prior year period primarily due to \$45.7 million of lower volumes, an estimated \$41.0 million of increased net cost inflation and an estimated \$39.7 million impact of higher economic downtime. These items were partially offset by \$76.6 million of increased cost savings and an estimated \$27.8 million margin impact from higher selling price/mix. Additionally, we had \$13.4 million of other net unfavorable items compared to the prior year period that consisted primarily of \$16.2 million due to the prior year divestiture of our interior partition operations and \$4.4 million of Adjusted EBITDA from the first quarter of fiscal 2023 associated with the converting operations now included in the Corrugated Packaging segment, which were partially offset by \$5.1 million of favorable planned downtime including maintenance outages.

Global Paper Segment

Global Paper Shipments

Global Paper shipments in thousands of tons include the sale of containerboard, paperboard, market pulp and specialty papers (including kraft papers and saturating kraft) to external customers. The shipment data table excludes gypsum paperboard liner tons produced by our Seven Hills mill joint venture in Lynchburg, VA (prior to its September 2023 sale) since it was not consolidated. We have presented the Global Paper shipments in this manner because we believe investors, potential investors, securities analysts and others find this breakout useful when evaluating our operating performance. Tons sold from period to period may be impacted by customer conversions to lower basis weight products. Quantities in the table may not sum across due to trailing decimals.

	First Quarter	Second Quarter	Six Months Ended 3/31	Third Quarter	Fourth Quarter	Fiscal Year
Fiscal 2023						
Global Paper Shipments - thousands of tons	1,091.9	1,178.7	2,270.6	1,126.8	1,129.5	4,526.9
Fiscal 2024						
Global Paper Shipments - thousands of tons	1,008.5	1,162.4	2,170.9			

Global Paper Segment – Net Sales and Adjusted EBITDA

(In millions, except percentages)

	Net Sales ⁽¹⁾	Adjusted EBITDA	Adjusted EBITDA Margin
Fiscal 2023			
First Quarter	\$ 1,123.6	\$ 157.3	14.0%
Second Quarter	1,168.2	187.1	16.0
Six Months Ended March 31, 2023	2,291.8	344.4	15.0
Third Quarter	1,065.7	177.0	16.6
Fourth Quarter	1,012.4	133.6	13.2
Total	<u>\$ 4,369.9</u>	<u>\$ 655.0</u>	<u>15.0%</u>
Fiscal 2024			
First Quarter	\$ 918.3	\$ 118.4	12.9%
Second Quarter	1,016.2	129.5	12.7
Six Months Ended March 31, 2024	<u>\$ 1,934.5</u>	<u>\$ 247.9</u>	<u>12.8%</u>

⁽¹⁾ Net sales before intersegment eliminations, also referred to as segment sales.

Net Sales (Aggregate) — Global Paper Segment

The \$152.0 million decrease in net sales before intersegment eliminations for the Global Paper segment in the second quarter of fiscal 2024 compared to the prior year quarter was primarily due to \$125.2 million of lower selling price/mix, \$22.0 million of lower sales associated with prior year mill divestitures and \$5.0 million of lower volumes.

The \$357.3 million decrease in net sales before intersegment eliminations for the Global Paper segment in the six months ended March 31, 2024 compared to the prior year period was primarily due to \$239.3 million of lower selling price/mix, \$48.6 million of lower sales associated with prior year mill divestitures and \$47.1 million of lower volumes. Additionally, net sales are \$22.7 million lower than the prior year period as sales to the operations acquired in the Mexico Acquisition for two additional months in fiscal 2024 are eliminated following the acquisition.

Adjusted EBITDA — Global Paper Segment

Global Paper segment Adjusted EBITDA in the second quarter of fiscal 2024 decreased \$57.6 million compared to the prior year quarter primarily due to \$105.7 million of margin impact from lower selling price/mix, an estimated \$37.5 million impact of higher economic downtime and prior year mill closures, and \$0.6 million of lower volumes. These items were partially offset by an estimated \$83.4 million of increased cost savings and \$14.9 million of net cost deflation. Additionally, we had \$12.1 million of other net unfavorable items compared to the prior year quarter that consisted primarily of \$9.5 million of lower Adjusted EBITDA associated with prior year mill divestitures and an estimated \$4.5 million unfavorable impact of winter weather, which were largely offset by an estimated \$4.8 million of lower planned downtime including maintenance outages.

Global Paper segment Adjusted EBITDA in the six months ended March 31, 2024 decreased \$96.5 million compared to the prior year period primarily due to \$197.1 million of margin impact from lower selling price/mix, an estimated \$99.1 million impact of higher economic downtime and prior year mill closures and \$5.0 million of lower volumes. These items were partially offset by an estimated \$185.5 million of increased cost savings and \$33.1 million of net cost deflation. Additionally, we had \$13.9 million of other net unfavorable items compared to the prior year period that consisted primarily of \$19.6 million of lower Adjusted EBITDA associated with prior year mill divestitures and an estimated \$4.5 million unfavorable impact of winter weather, which was partially offset by an estimated \$12.5 million of lower planned downtime including maintenance outages.

Distribution Segment

Distribution Shipments

Distribution shipments are expressed as a tons equivalent in thousands of tons, which includes external and intersegment shipments from our distribution and display assembly operations. We have presented the Distribution shipments in this manner because we believe investors, potential investors, securities analysts and others find this breakout useful when evaluating our operating performance. Quantities in the table may not sum across due to trailing decimals.

	First Quarter	Second Quarter	Six Months Ended 3/31	Third Quarter	Fourth Quarter	Fiscal Year
Fiscal 2023						
Distribution Shipments - thousands of tons	34.1	45.4	79.4	40.8	32.8	153.0
Fiscal 2024						
Distribution Shipments - thousands of tons	31.4	31.2	62.6			

Distribution Segment – Net Sales and Adjusted EBITDA

(In millions, except percentages)

	Net Sales ⁽¹⁾	Adjusted EBITDA	Adjusted EBITDA Margin
Fiscal 2023			
First Quarter		10.8	
	\$ 321.5	\$	3.4 %
Second Quarter	307.3	9.3	3.0
Six Months Ended March 31, 2023	628.8	20.1	3.2
Third Quarter	317.8	6.0	1.9
Fourth Quarter	314.1	10.9	3.5
Total	<u>\$ 1,260.7</u>	<u>\$ 37.0</u>	<u>2.9 %</u>
Fiscal 2024			
First Quarter			
	\$ 289.7	\$ 9.0	3.1 %
Second Quarter	272.0	8.9	3.3
Six Months Ended March 31, 2024	<u>\$ 561.7</u>	<u>\$ 17.9</u>	<u>3.2 %</u>

⁽¹⁾ Net sales before intersegment eliminations, also referred to as segment sales.

Net Sales (Aggregate) — Distribution Segment

The \$35.3 million decrease in net sales before intersegment eliminations for the Distribution segment in the second quarter of fiscal 2024 compared to the prior year quarter was primarily due to \$31.0 million of lower volumes and \$4.0 million of lower selling price/mix. The lower volumes were primarily due to lower moving & storage and automotive business volumes.

The \$67.1 million decrease in net sales before intersegment eliminations for the Distribution segment in the six months ended March 31, 2024 compared to the prior year period was primarily due to \$67.0 million of lower volumes. The lower volumes were primarily due to lower moving & storage and automotive business volumes.

Adjusted EBITDA — Distribution Segment

Distribution segment Adjusted EBITDA in the second quarter of fiscal 2024 decreased \$0.4 million compared to the prior year quarter primarily due to an estimated \$9.0 million of lower volumes and \$4.0 million of margin impact of lower selling price/mix, which were largely offset by \$7.3 million of increased cost savings and an estimated \$5.8 million of increased net cost deflation.

Distribution segment Adjusted EBITDA in the six months ended March 31, 2024 decreased \$2.2 million compared to the prior year period primarily due to an estimated \$19.0 million of lower volumes and an estimated \$2.6 million of increased net cost inflation, which were largely offset by \$19.8 million of increased cost savings.

LIQUIDITY AND CAPITAL RESOURCES

We have funded our working capital requirements, capital expenditures, mergers, acquisitions and investments, restructuring activities, dividends and stock repurchases from net cash provided by operating activities, borrowings under our credit facilities, proceeds from the sale of receivables under our accounts receivable monetization agreements, proceeds from the sale of property, plant and equipment removed from service and proceeds received in connection with the issuance of debt and equity securities. See "**Note 12. Debt**" of the Notes to Consolidated Financial Statements for more information regarding our debt.

Cash and cash equivalents were \$494.7 million at March 31, 2024 and \$393.4 million at September 30, 2023. Approximately one-half of the cash and cash equivalents at March 31, 2024 were held outside of the U.S. The proportion of cash and cash equivalents held outside of the U.S. generally varies from period to period. At March 31, 2024 and September 30, 2023, total debt was \$9.0 billion and \$8.6 billion, respectively, \$1,317.5 million and \$533.0 million of which was short-term at March 31, 2024 and September 30, 2023, respectively. The increase in short-term debt is primarily due to our \$600 million 3.750% bond due March 2025 becoming current. Included in our total debt at March 31, 2024 was \$147.6 million of non-cash acquisition-related step-up. During the six months ended March 31, 2024, debt increased \$451.8 million and was partially offset by an increase in cash and cash equivalents. Funding for our domestic operations in the foreseeable future is expected to come from sources of liquidity within our domestic operations, including cash and cash equivalents, and available borrowings under our credit facilities. As such, our foreign cash and cash equivalents are not expected to be a key source of liquidity to our domestic operations.

At March 31, 2024, we had approximately \$3.0 billion of available liquidity under our long-term committed credit facilities and cash and cash equivalents. Our primary availability is under our revolving credit facilities and Receivables Securitization Facility, the majority of which matures July 2027. This liquidity may be used to provide for ongoing working capital needs and for other general corporate purposes, including acquisitions and dividends.

Our credit facilities contain certain restrictive covenants, including a covenant to satisfy a debt to capitalization ratio. We test and report our compliance with these covenants as required by these facilities and were in compliance with them as of March 31, 2024.

At March 31, 2024, we had \$76.0 million of outstanding letters of credit not drawn upon.

We use a variety of working capital management strategies, including supply chain financing ("**SCF**") programs, vendor financing and commercial card programs, monetization facilities where we sell short-term receivables to a group of third-party financial institutions and receivables securitization facilities. We describe these programs below.

We engage in certain customer-based SCF programs to accelerate the receipt of payment for outstanding accounts receivables from certain customers. Certain costs of these programs are borne by the customer or us. Receivables transferred under these customer-based SCF programs generally meet the requirements to be accounted for as sales in accordance with guidance under ASC 860 resulting in derecognition of such receivables from our consolidated balance sheets. Receivables involved with these customer-based SCF programs constitute approximately 2% of our annual net sales. In addition, we have monetization facilities that sell to third-party financial institutions all of the short-term receivables generated from certain customer trade accounts. See **"Note 11. Fair Value — Accounts Receivable Monetization Agreements"** for a discussion of our monetization facilities.

Our working capital management strategy includes working with our suppliers to revisit terms and conditions, including the extension of payment terms. Our current payment terms with the majority of our suppliers generally range from payable upon receipt to 120 days and vary for items such as the availability of cash discounts. We do not believe our payment terms will be shortened significantly in the near future, and we do not expect our net cash provided by operating activities to be significantly impacted by additional extensions of payment terms. Certain financial institutions offer voluntary SCF programs that enable our suppliers, at their sole discretion, to sell their receivables from us to the financial institutions on a non-recourse basis at a rate that leverages our credit rating and thus might be more beneficial to our suppliers. We and our suppliers agree on commercial terms for the goods and services we procure, including prices, quantities and payment terms, regardless of whether the supplier elects to participate in SCF programs. The suppliers sell us goods or services and issue the associated invoices to us based on the agreed-upon contractual terms. The due dates of the invoices are not extended due to the supplier's participation in SCF programs. Our suppliers, at their sole discretion if they choose to participate in a SCF program, determine which invoices, if any, they want to sell to the financial institutions. No guarantees are provided by us under SCF programs, and we have no economic interest in a supplier's decision to participate in the SCF program. Therefore, amounts due to our suppliers that elect to participate in SCF programs are included in the line items Accounts payable and Other current liabilities in our consolidated balance sheets and the activity is reflected in net cash provided by operating activities in our consolidated statements of cash flows. Based on correspondence with the financial institutions that are involved with our two primary SCF programs, while the amount suppliers elect to sell to the financial institutions varies from period to period, the amount generally averages approximately 19% to 21% of our accounts payable balance.

We also participate in certain vendor financing and commercial card programs to support our travel and entertainment expenses and smaller vendor purchases. Amounts outstanding under these programs are classified as debt primarily because we receive the benefit of extended payment terms and a rebate from the financial institution that we would not have otherwise received without the financial institution's involvement. We also have the Receivables Securitization Facility that allows for borrowing availability based on underlying accounts receivable eligibility and compliance with certain covenants. See **"Note 12. Debt"** for a discussion of our Receivables Securitization Facility and the amount outstanding under our vendor financing and commercial card programs.

Cash Flow Activity

(In millions)	Six Months Ended March 31,	
	2024	2023
Net cash provided by operating activities	\$ 312.1	\$ 550.0
Net cash provided by (used for) investing activities	\$ 356.7	\$ (1,343.5)
Net cash (used for) provided by financing activities	\$ (569.7)	\$ 907.6

Net cash provided by operating activities during the six months ended March 31, 2024 decreased \$237.9 million compared to the six months ended March 31, 2023 primarily due to lower earnings, excluding the goodwill impairment and restructuring and other costs, net, and \$89.7 million of increased working capital usage compared to the prior year period.

Net cash provided by investing activities of \$356.7 million in the six months ended March 31, 2024 consisted primarily of \$860.0 million of proceeds from the collection of an installment note receivable related to our Timber Notes and \$38.7 million of proceeds from the sale of property, plant and equipment primarily for the sale of our Panama City, FL mill that were partially offset by \$548.6 million for capital expenditures. Net cash used for investing activities of \$1.3 billion in the six months ended March 31, 2023 consisted primarily of \$853.5 million of cash paid for the purchase of businesses, net of cash acquired, for the Mexico Acquisition and \$563.7 million for capital expenditures that were partially offset by \$25.9 million of proceeds from the sale of two URB mills, \$23.2 million of

proceeds from currency forward contracts and \$18.7 million of proceeds from the sale of property, plant and equipment. See "**Note 3. Acquisitions**" of the Notes to Consolidated Financial Statements for additional information on the Mexico Acquisition.

We expect to invest approximately \$1.2 to \$1.5 billion in capital expenditures in fiscal 2024. We expect this level of capital investment will allow us to continue to invest in safety, environmental and maintenance projects, while also making investments to support productivity and growth in our business and complete certain asset recapitalization and to initiate strategic investments. However, our capital expenditure assumptions may change, project completion dates may change, or we may decide to invest a different amount depending upon opportunities we identify, or changes in market conditions or to comply with changes in laws and regulations.

In the six months ended March 31, 2024, net cash used for financing activities of \$569.7 million consisted primarily of a \$774.0 million payment of a secured financing liability related to our Non-recourse Liabilities, and cash dividends paid to stockholders of \$155.6 million which were partially offset by a net increase in debt of \$372.2 million. In the six months ended March 31, 2023, net cash provided by financing activities of \$907.6 million consisted primarily of a net increase in debt of \$1,063.7 million which was partially offset by cash dividends paid to stockholders of \$140.3 million. The increase in debt in the six months ended March 31, 2023 was primarily in connection with the Mexico Acquisition. See "**Note 3. Acquisitions**" of the Notes to Consolidated Financial Statements for additional information on the Mexico Acquisition.

See "**Note 15. Special Purpose Entities**" of the Notes to Consolidated Financial Statements for additional information on the installment note receivable and secured financing liability referenced above.

In April 2024, our board of directors declared a quarterly dividend of \$0.3025 per share. In February 2024 and November 2023, we paid a quarterly dividend of \$0.3025 per share, representing a \$1.21 per share annualized dividend, or an increase of 10% from the prior year. In February 2023 and November 2022, we paid a quarterly dividend of \$0.275 per share.

We have a share repurchase program that has been indefinitely suspended in light of the proposed Transaction (and related restrictions imposed by the Transaction Agreement). In the six months ended March 31, 2024 and 2023, we had no share repurchases under these programs. See "**Note 17. Equity and Other Comprehensive Income (Loss) — Equity — Stock Repurchase Program**" of the Notes to Consolidated Financial Statements for additional information.

The U.S. federal, state and foreign net operating losses and other U.S. federal and state tax credits available to us aggregated approximately \$41 million in future potential reductions of U.S. federal, state and foreign cash taxes at the end of the previous fiscal year. These items are primarily for foreign and state net operating losses and credits that generally will be utilized between fiscal 2024 and 2042. Our cash tax rate is highly dependent on our taxable income, utilization of net operating losses and credits, changes in tax laws or tax rates, capital expenditures and other factors. Barring significant changes in our current assumptions, including changes in tax laws or tax rates, forecasted taxable income, levels of capital expenditures and other items, we expect our fiscal 2024 cash tax rate will be approximately 30 percentage points higher than our expected income tax rate. The higher cash tax rate expected in fiscal 2024 is primarily due to the timing of depreciation on our qualifying capital investments as allowed under the Tax Cuts and Jobs Act, legislation requiring amortization of research and experimental costs instead of a full deduction in the year incurred and cash taxes due as a result of a deferred payment on the sale of our interior packaging operations and Chattanooga mill. We expect our fiscal 2025 and 2026 cash tax rates to be approximately 5 percentage points higher than our expected income tax rate primarily due to the timing of depreciation on our qualifying capital investments as allowed under the Tax Cuts and Jobs Act and legislation requiring amortization of research and experimental costs instead of a full deduction in the year incurred. These rates are subject to change for a variety of reasons, including as a result of consummation of the proposed Transaction.

We made contributions of \$8.8 million to our qualified and supplemental defined benefit pension plans during the six months ended March 31, 2024. Based on current facts and assumptions, we expect to contribute an aggregate of approximately \$25 million to our qualified and supplemental defined benefit pension plans in fiscal 2024. We have made contributions and expect to continue to make contributions in the coming years to our pension plans in order to ensure that our funding levels remain adequate in light of projected liabilities and to meet the requirements of the Pension Protection Act of 2006 and other regulations. Our pension plans in the U.S. are overfunded, and we had a \$637.2 million pension asset on our consolidated balance sheet as of March 31, 2024.

In the normal course of business, we evaluate our potential exposure to MEPPs, including with respect to potential withdrawal liabilities. In fiscal 2018, we submitted formal notification to withdraw from certain MEPPs, including PIUMPF, and recorded estimated withdrawal liabilities for each. We also have liabilities associated with other MEPPs from which we, or legacy companies, have withdrawn in the past. In fiscal 2024, we expect to pay approximately \$11 million in withdrawal liabilities, excluding accumulated funding deficiency demands. With respect to certain other MEPPs, in the event we withdraw from one or more of the MEPPs in the future, it is reasonably possible that we may incur withdrawal liabilities in connection with such withdrawals. Our estimate of any such withdrawal liability, both individually and in the aggregate, is not material for the remaining plans in which we participate.

At March 31, 2024 and September 30, 2023, we had recorded withdrawal liabilities of \$207.2 million and \$203.2 million, respectively, including liabilities associated with PIUMPF's accumulated funding deficiency demands. See **"Note 5. Retirement Plans — MEPPs"** of the Notes to Consolidated Financial Statements for more information regarding these liabilities.

The Transaction Agreement provides that we will generally continue to conduct our business in the ordinary course and consistent with past practice in all material respects. It also contains covenants that restrict our ability to undertake certain actions without consent from Smurfit Kappa, including incurrence of debt or modification of existing debt arrangements under certain circumstances. Subject to these restrictions, we anticipate funding our capital expenditures, debt service obligations, dividends, pension payments, working capital needs, restructuring activities and other corporate actions for the foreseeable future from cash generated from operations, borrowings under our credit facilities, proceeds from our accounts receivable monetization agreements, proceeds from the issuance of debt securities and other debt financing. In addition, we regularly review our capital structure and conditions in the private and public debt markets in order to optimize our mix of indebtedness. In connection with these reviews, and subject to restrictions imposed in the Transaction Agreement, we may seek to refinance existing indebtedness to extend maturities, reduce borrowing costs or otherwise improve the terms and composition of our indebtedness. In light of the Transaction, we do not anticipate refinancing our \$600 million 3.750 % bond due March 2025 prior to the anticipated closing date of the Transaction.

Guarantor Summarized Financial Information

WRKCo, Inc. (the **"Issuer"**), a wholly owned subsidiary of WestRock Company (**"Parent"**), has issued the following debt securities pursuant to offerings registered under the Securities Act of 1933, as amended (collectively for purposes of this subsection, the **"Notes"**) (in millions, except percentages):

Aggregate Principal Amount	Stated Coupon Rate	Maturity Date
\$ 600	3.750%	March 2025
\$ 750	4.650%	March 2026
\$ 500	3.375%	September 2027
\$ 600	4.000%	March 2028
\$ 500	3.900%	June 2028
\$ 750	4.900%	March 2029
\$ 500	4.200%	June 2032
\$ 600	3.000%	June 2033

Upon issuance, the Notes maturing in 2025, 2027 and March 2028 were fully and unconditionally guaranteed by two other wholly owned subsidiaries of Parent: WestRock RKT, LLC and MWV, together, (the **"Guarantor Subsidiaries"**). Parent has also fully and unconditionally guaranteed these Notes. The remaining Notes were issued by the Issuer subsequent to the consummation of the acquisition of KapStone Paper and Packaging Corporation in November 2018 and were fully and unconditionally guaranteed at the time of issuance by the Parent and the Guarantor Subsidiaries. Accordingly, each series of the Notes is fully and unconditionally guaranteed on a joint and several basis by the Parent and the Guarantor Subsidiaries (together, the **"Guarantors"**). Collectively, the Issuer and the Guarantors are the **"Obligor Group"**.

For additional information regarding the notes, related indentures and other information, see Item 7. **"Management's Discussion and Analysis of Financial Condition and Results of Operations — Guarantor Summarized Financial Information"** in our Fiscal 2023 Form 10-K.

Pursuant to amended Rule 3-10 of Regulation S-X, the summarized financial information below is presented for the Obligor Group on a combined basis after the elimination of intercompany balances and transactions among the Obligor Group and equity in earnings from and investments in the non-Guarantor Subsidiaries. The summarized financial information below should be read in conjunction with the Company's consolidated financial statements contained herein as the summarized financial information may not necessarily be indicative of results of operations or financial position had the subsidiaries operated as independent entities (in millions).

SUMMARIZED STATEMENT OF OPERATIONS

(In millions)	Six Months Ended March 31, 2024	
Net sales to unrelated parties	\$	742.5
Net sales to non-Guarantor Subsidiaries	\$	605.4
Gross profit	\$	538.2
Interest expense, net with non-Guarantor Subsidiaries	\$	(245.9)
Net loss and net loss attributable to the Obligor Group	\$	(98.9)

SUMMARIZED BALANCE SHEETS

(In millions)	March 31, 2024		September 30, 2023	
ASSETS				
Current amounts due from non-Guarantor Subsidiaries	\$	142.7	\$	—
Other current assets		278.2		192.4
Total current assets	\$	420.9	\$	192.4
Noncurrent amounts due from non-Guarantor Subsidiaries	\$	206.1	\$	262.2
Other noncurrent assets ⁽¹⁾		1,615.3		1,607.9
Total noncurrent assets	\$	1,821.4	\$	1,870.1
LIABILITIES				
Current amounts due to non-Guarantor Subsidiaries	\$	1,164.7	\$	1,106.2
Other current liabilities		1,298.2		427.4
Total current liabilities	\$	2,462.9	\$	1,533.6
Noncurrent amounts due to non-Guarantor Subsidiaries	\$	6,560.7	\$	6,472.6
Other noncurrent liabilities		6,418.4		7,056.6
Total noncurrent liabilities	\$	12,979.1	\$	13,529.2

⁽¹⁾ Other noncurrent assets includes aggregate goodwill and intangibles, net of \$1,346.5 million and \$1,395.5 million as of March 31, 2024 and September 30, 2023, respectively.

New Accounting Standards

See "Note 1. Basis of Presentation and Significant Accounting Policies" of the Notes to Consolidated Financial Statements for a description of recent accounting pronouncements.

DEFINITIONS AND NON-GAAP FINANCIAL MEASURES

Definitions

We calculate cost savings as the year-over-year change in certain costs incurred for manufacturing, procurement, logistics, and SG&A, in each case excluding the impact of economic downtime and inflation. Cost savings achieved to date may not recur in future periods, and estimates of future savings are subject to change.

Non-GAAP Financial Measures

We report our financial results in accordance with GAAP. However, management believes certain non-GAAP financial measures provide additional meaningful financial information that may be relevant when assessing our ongoing performance. Non-GAAP financial measures should be viewed in addition to, and not as an alternative to, our GAAP results. The non-GAAP financial measures we present may differ from similarly captioned measures presented by other companies.

We use the non-GAAP financial measures "Adjusted Net Income" and "Adjusted Earnings Per Diluted Share". Management believes these measures provide our management, board of directors, investors, potential investors, securities analysts and others with useful information to evaluate our performance because they exclude restructuring and other costs, net, business systems transformation costs and other specific items that management believes are not indicative of the ongoing operating results of the business. We and our board of directors use this information when making financial, operating and planning decisions and when evaluating our performance relative to other periods. We believe that the most directly comparable GAAP measures to Adjusted Net Income and Adjusted Earnings Per Diluted Share are Net income (loss) attributable to common stockholders and Earnings (loss) per diluted share, respectively. See Item 2. **"Management's Discussion and Analysis of Financial Condition and Results of Operations — Overview — Business Systems Transformation"** for additional information regarding our business systems transformation.

Set forth below is a reconciliation of the non-GAAP financial measure Adjusted Earnings Per Diluted Share to Earnings (loss) per diluted share, the most directly comparable GAAP measure (in dollars per share) for the periods indicated.

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Earnings (loss) per diluted share	\$ 0.06	\$ (7.85)	\$ (0.03)	\$ (7.68)
Impairment of goodwill	—	7.16	—	7.17
Restructuring and other costs, net	0.24	1.29	0.43	1.39
Business systems transformation costs	0.06	0.05	0.13	0.11
Losses at closed facilities	0.02	—	0.05	0.01
Accelerated depreciation on certain consolidated facilities	0.01	—	0.02	—
Work stoppages	—	0.11	0.01	0.23
Loss on consolidation of previously held equity method investment net of deferred taxes	—	—	—	0.09
Acquisition accounting inventory related adjustments	—	0.01	—	0.04
Gain on sale of airplane	—	—	(0.02)	—
Gain on sale of two uncoated recycled paperboard mills	—	—	—	(0.03)
Adjustment to reflect adjusted earnings on a fully diluted basis	—	—	—	(0.01)
Adjusted Earnings Per Diluted Share	<u>\$ 0.39</u>	<u>\$ 0.77</u>	<u>\$ 0.59</u>	<u>\$ 1.32</u>

The as reported results in the table below for Pre-Tax, Tax and Net of Tax are equivalent to the line items "Income (loss) before income taxes", "Income tax benefit" and "Consolidated net income (loss)", respectively, as reported on the consolidated statements of operations. Set forth below are reconciliations of Adjusted Net Income to the most directly comparable GAAP measure, Net income (loss) attributable to common stockholders

(represented in the table below as the as reported results for Consolidated net income (loss) (i.e., Net of Tax) less Net income attributable to noncontrolling interests), for the periods indicated (in millions):

	Three Months Ended March 31, 2024			Six Months Ended March 31, 2024		
	Pre-Tax	Tax	Net of Tax	Pre-Tax	Tax	Net of Tax
As reported	\$ 6.4	\$ 10.0	\$ 16.4	\$ (10.6)	\$ 4.3	\$ (6.3)
Restructuring and other costs, net	81.2	(19.9)	61.3	146.7	(36.1)	110.6
Business systems transformation costs ⁽¹⁾	20.2	(4.9)	15.3	45.1	(11.0)	34.1
Losses at closed facilities ⁽¹⁾	7.1	(1.8)	5.3	17.5	(4.3)	13.2
Accelerated depreciation on certain consolidated facilities	2.8	(0.6)	2.2	4.8	(1.1)	3.7
Work stoppages ⁽¹⁾	—	—	—	1.8	(0.5)	1.3
Loss on sale of RTS and Chattanooga	2.0	(0.6)	1.4	1.5	(0.4)	1.1
Gain on sale of airplane	—	—	—	(6.2)	1.5	(4.7)
Gain on sale of unconsolidated entities, net ⁽¹⁾	—	—	—	(1.0)	0.2	(0.8)
Other	—	—	—	0.3	(0.1)	0.2
Adjusted Results	<u>\$ 119.7</u>	<u>\$ (17.8)</u>	<u>\$ 101.9</u>	<u>\$ 199.9</u>	<u>\$ (47.5)</u>	<u>\$ 152.4</u>
Noncontrolling interests			(0.9)			(0.6)
Adjusted Net Income			<u>\$ 101.0</u>			<u>\$ 151.8</u>

⁽¹⁾These footnoted items represent the "Other adjustments" reported in the additional segment information table in our segment footnote. The "Losses at closed facilities" line for the three and six months ended March 31, 2024, includes \$1.3 million and \$2.6 million, respectively, of depreciation and amortization. See **"Note 7. Segment Information"** for additional information.

	Three Months Ended March 31, 2023			Six Months Ended March 31, 2023		
	Pre-Tax	Tax	Net of Tax	Pre-Tax	Tax	Net of Tax
As reported	\$ (2,121.6)	\$ 116.8	\$ (2,004.8)	\$ (2,066.5)	\$ 108.5	\$ (1,958.0)
Impairment of goodwill		(63.2)			(63.2)	
	1,893.0)	1,829.8	1,893.0)	1,829.8
Restructuring and other costs, net	435.8	(106.9)	328.9	467.9	(114.7)	353.2
Work stoppages ⁽¹⁾	36.2	(8.9)	27.3	77.8	(19.1)	58.7
Business systems transformation costs ⁽¹⁾	17.5	(4.3)	13.2	37.7	(9.2)	28.5
Loss on consolidation of previously held equity method investment net of deferred taxes ⁽¹⁾	—	—	—	46.8	(22.2)	24.6
Acquisition accounting inventory related adjustments ⁽¹⁾	4.6	(1.1)	3.5	13.1	(3.2)	9.9
Losses at closed facilities ⁽¹⁾	1.2	(0.3)	0.9	3.7	(0.8)	2.9
Gain on sale of two uncoated recycled paperboard mills	—	—	—	(11.1)	2.8	(8.3)
Other ⁽¹⁾	0.1	—	0.1	0.6	(0.1)	0.5
Adjusted Results	<u>\$ 266.8</u>	<u>\$ (67.9)</u>	<u>\$ 198.9</u>	<u>\$ 463.0</u>	<u>\$ (121.2)</u>	<u>\$ 341.8</u>
Noncontrolling interests			(1.3)			(2.8)
Adjusted Net Income			<u>\$ 197.6</u>			<u>\$ 339.0</u>

⁽¹⁾These footnoted items represent the "Other adjustments" reported in the additional segment information table in our segment footnote. The "Losses at closed facilities" line for the three and six months ended March 31, 2023, includes \$0.2 million and \$0.7 million, respectively, of depreciation and amortization. See **"Note 7. Segment Information"** for additional information.

We also use the non-GAAP financial measure "Consolidated Adjusted EBITDA", along with other measures such as Adjusted EBITDA (a GAAP measure of segment performance our CODM uses to evaluate our segment results), to evaluate our overall performance. The composition of Adjusted EBITDA is not addressed or prescribed by GAAP.

Management believes that the most directly comparable GAAP measure to Consolidated Adjusted EBITDA is "Net income (loss) attributable to common stockholders". Management believes this measure provides our management, board of directors, investors, potential investors, securities analysts and others with useful information to evaluate our performance because it excludes restructuring and other costs, net, business systems transformation costs and other specific items that management believes are not indicative of the ongoing operating results of the business. We and our board of directors use this information in making financial, operating and planning decisions and when evaluating our performance relative to other periods.

Set forth below is a reconciliation of the non-GAAP financial measure Consolidated Adjusted EBITDA to Net income (loss) attributable to common stockholders for the periods indicated (in millions).

	Three Months Ended March 31,		Six Months Ended March 31,	
	2024	2023	2024	2023
Net income (loss) attributable to common stockholders	\$ 15.5	\$ (2,006.1)	\$ (6.9)	\$ (1,960.8)
Adjustments: ⁽¹⁾				
Less: Net income attributable to noncontrolling interests	0.9	1.3	0.6	2.8
Income tax benefit	(10.0)	(116.8)	(4.3)	(108.5)
Other expense (income), net	13.5	17.8	18.2	(7.4)
Interest expense, net	100.8	108.4	202.2	205.7
Restructuring and other costs, net	81.2	435.8	146.7	467.9
Impairment of goodwill	—	1,893.0	—	1,893.0
Loss on sale of RTS and Chattanooga	2.0	—	1.5	—
Depreciation, depletion and amortization	388.4	395.8	770.2	769.0
Other adjustments	26.0	59.4	60.8	179.0
Consolidated Adjusted EBITDA	<u>\$ 618.3</u>	<u>\$ 788.6</u>	<u>\$ 1,189.0</u>	<u>\$ 1,440.7</u>

⁽¹⁾ The table above adds back expense or subtracts income for certain financial statement and segment footnote items to compute Consolidated Adjusted EBITDA.

The non-GAAP measure Consolidated Adjusted EBITDA can also be derived by adding together each segment's "Adjusted EBITDA" plus "Non-allocated expenses" from our segment footnote. See "**Note 7. Segment Information**" of the Notes to Consolidated Financial Statements.

Forward-Looking Statements

Statements in this report that do not relate strictly to historical facts are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements are based on the Company's current expectations, beliefs, plans or forecasts and use words such as "may", "will", "could", "should", "would", "anticipate", "intend", "estimate", "project", "plan", "believe", "expect", "target", "prospects", "potential", "commit" and "forecast", or words of similar import or meaning or refer to future time periods. Forward-looking statements involve estimates, expectations, projections, goals, targets, forecasts, assumptions, risks and uncertainties. A forward-looking statement is not a guarantee of future performance, and actual results could differ materially from those contained in the forward-looking statement.

Forward-looking statements are subject to a number of assumptions, risks and uncertainties, many of which are beyond our control, such as developments related to pricing cycles and volumes; economic, competitive and market conditions generally, including macroeconomic uncertainty, customer inventory rebalancing, the impact of inflation and increases in energy, raw materials, shipping, labor and capital equipment costs; reduced supply of raw materials, energy and transportation, including from supply chain disruptions and labor shortages; intense competition; results and impacts of acquisitions, including operational and financial effects from the Mexico Acquisition and divestitures; business disruptions, including the occurrence of severe weather or a natural disaster or other unanticipated problems, such as labor difficulties, equipment failure or unscheduled maintenance and repair or public health crises; failure to respond to changing customer preferences and to protect our intellectual property; the amount and timing of capital expenditures, including installation costs, project development and implementation costs, and costs related to resolving disputes with third parties with which we work to manage and implement capital projects; risks related to international sales and operations; the production of faulty or contaminated products; the loss of certain customers; adverse legal, reputational, operational and financial effects resulting from information security incidents and the effectiveness of business continuity plans during a ransomware or other cyber incident; work stoppages and other labor relations difficulties; inability to attract, motivate and retain qualified personnel, including as a result of the proposed Transaction; risks associated with sustainability and climate change, including our ability to achieve sustainability targets and commitments and realize climate-related opportunities on announced timelines or at all; our inability to successfully identify and make performance improvements and deliver cost savings and risks associated with completing strategic projects on anticipated timelines and realizing anticipated financial or operational improvements on announced timelines or at all, including with respect to our business systems transformation; risks related to the proposed Transaction, including our ability to complete the Transaction on the anticipated timeline, or at all, restrictions imposed on our business under the Transaction Agreement, disruptions

to our business while the proposed Transaction is pending, the impact of management's time and attention being focused on consummation of the proposed Transaction, costs associated with the proposed Transaction, and integration difficulties; risks related to our indebtedness, including increases in interest rates; the scope, costs, timing and impact of any restructuring of our operations and corporate and tax structure; the scope, timing and outcome of any litigation, claims or other proceedings or dispute resolutions and the impact of any such litigation (including with respect to the Brazil tax liability matter); and additional impairment charges. Such risks and other factors that may impact forward-looking statements are discussed in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2023 and in subsequent filings with the SEC. The information contained herein speaks as of the date hereof, and the Company does not have or undertake any obligation to update or revise its forward-looking statements, whether as a result of new information, future events or otherwise, except to the extent required by law. Forward-looking statements, including projections herein, could also change as a result of consummation of the proposed Transaction.

Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

See the "**Quantitative and Qualitative Disclosures About Market Risk**" section in the Fiscal 2023 Form 10-K for a discussion of certain of the market risks to which we are exposed. While we have experienced changes in commodity prices and certain input costs in fiscal 2024, there have been no material changes in our exposure to market risk sensitivities since September 30, 2023.

Item 4. CONTROLS AND PROCEDURES

Our Chief Executive Officer and our Chief Financial Officer evaluated the effectiveness of our "disclosure controls and procedures" (as defined in Rule 13a-15(e)) under the Securities Exchange Act of 1934, as amended (the "**Exchange Act**") as of the end of the period covered by this quarterly report. Based on that evaluation, our Chief Executive Officer and our Chief Financial Officer concluded that our disclosure controls and procedures were effective as of March 31, 2024 to ensure that information required to be disclosed by us in reports we file or submit under the Exchange Act is (i) recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and (ii) accumulated and communicated to our management, including our Chief Executive Officer and our Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosures.

There has been no change in our internal control over financial reporting identified in connection with the evaluation required by paragraph (d) of Exchange Act Rules 13a-15 or 15d-15 that occurred during our last fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II: OTHER INFORMATION

Item 1. *LEGAL PROCEEDINGS*

See “*Note 16. Commitments and Contingencies*” of the Notes to Consolidated Financial Statements for more information.

Item 1A. *RISK FACTORS*

Certain risks and events that could adversely affect our results of operations, cash flows and financial condition, and the trading price of our Common Stock, are described in the “*Risk Factors*” section of the Fiscal 2023 Form 10-K. There have been no material changes in our risk factors from those disclosed in the “*Risk Factors*” section of our Fiscal 2023 Form 10-K.

Item 6. *EXHIBITS*

See separate Exhibit Index attached hereto and hereby incorporated by reference.

**WESTROCK COMPANY
INDEX TO EXHIBITS**

Exhibit 3.1	<u>Amended and Restated Certificate of Incorporation of WestRock Company, effective as of November 2, 2018 (incorporated by reference to Exhibit 3.1 of WestRock's Current Report on Form 8-K filed on November 5, 2018).</u>
Exhibit 3.2	<u>Certificate of Correction to the Amended and Restated Certificate of Incorporation of WestRock Company dated November 13, 2018 (incorporated by reference to Exhibit 3.2 of WestRock's Annual Report on Form 10-K for the year ended September 30, 2018).</u>
Exhibit 3.3	<u>Second Amended and Restated Bylaws of WestRock Company, effective as of October 27, 2022 (incorporated by reference to Exhibit 3.1 of WestRock's Current Report on Form 8-K filed on November 2, 2022).</u>
Exhibit 22	<u>List of Guarantor Subsidiaries and Issuers of Guaranteed Securities (incorporated by reference to Exhibit 22 of WestRock's Annual Report on Form 10-K for the year ended September 30, 2023).</u>
Exhibit 31.1*	<u>Certification Accompanying Periodic Report Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, executed by David B. Sewell, Chief Executive Officer and President of WestRock Company.</u>
Exhibit 31.2*	<u>Certification Accompanying Periodic Report Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002, executed by Alexander W. Pease, Executive Vice President and Chief Financial Officer of WestRock Company.</u>
Exhibit 32.1*#	<u>Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, executed by David B. Sewell, Chief Executive Officer and President of WestRock Company, and by Alexander W. Pease, Executive Vice President and Chief Financial Officer of WestRock Company.</u>
Exhibit 101.INS*	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
Exhibit 101.SCH*	Inline XBRL Taxonomy Extension Schema with Embedded Linkbases Document.
Exhibit 104*	Cover Page Interactive Data File – the cover page interactive data file does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document (included in Exhibit 101).

* Filed as part of this quarterly report.

In accordance with SEC Release No. 33-8238, Exhibit 32.1 is to be treated as “accompanying” this report rather than “filed” as part of the report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

WESTROCK COMPANY
(Registrant)

Date: May 3, 2024

By: /s/ Alexander W. Pease
Alexander W. Pease
Executive Vice President and Chief Financial Officer
(Principal Financial Officer and duly authorized officer)

**CERTIFICATION ACCOMPANYING PERIODIC REPORT
PURSUANT TO SECTION 302
OF THE SARBANES-OXLEY ACT OF 2002**

I, David B. Sewell, Chief Executive Officer and President, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of WestRock Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 3, 2024

/s/ David B. Sewell

David B. Sewell
Chief Executive Officer and President

A signed original of this written statement required by Section 302, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 302, has been provided to WestRock Company and will be retained by WestRock Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION ACCOMPANYING PERIODIC REPORT
PURSUANT TO SECTION 302
OF THE SARBANES-OXLEY ACT OF 2002**

I, Alexander W. Pease, Executive Vice President and Chief Financial Officer, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of WestRock Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 3, 2024

/s/ Alexander W. Pease

Alexander W. Pease

Executive Vice President and Chief Financial Officer

A signed original of this written statement required by Section 302, or other document authenticating, acknowledging, or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 302, has been provided to WestRock Company and will be retained by WestRock Company and furnished to the Securities and Exchange Commission or its staff upon request.

**CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO SECTION 906 OF THE
SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report on Form 10-Q of WestRock Company (the "**Corporation**"), for the quarter ended March 31, 2024 as filed with the Securities and Exchange Commission on the date hereof (the "**Report**"), the undersigned, David B. Sewell, Chief Executive Officer and President of the Corporation, and Alexander W. Pease, Executive Vice President and Chief Financial Officer of the Corporation, each certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

/s/ David B. Sewell

David B. Sewell
Chief Executive Officer and President
May 3, 2024

/s/ Alexander W. Pease

Alexander W. Pease
Executive Vice President and Chief Financial Officer
May 3, 2024
